



BERRIGAN SHIRE

BAROOGA • BERRIGAN • FINLEY • TOCUMWAL



Annual Operational Plan 2024 - 2025

Adopted 3 July 2024



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Mayors Message



I am proud to present Council's Operational Plan for 2024-2025. The Operational Plan describes the actions and projects Council will undertake throughout the coming year to work towards achieving the outcomes our community outlined in our new Community Strategic Plan. This Operational Plan is therefore the first year of the 4 Year Delivery Program 2024 – 2028.

Over the next 12 months Council will undertake a considerable program of capital works delivery including finalising flood recovery from the 2022 flooding event and the continuation of our staged upgrades of stormwater and roads. Council will also commence work on planning the ways in which we need to support the explosive growth expected for Tocumwal and Barooga

Council will continue to engage with regional partners and other levels of government via our strategic advocacy program and our various Memoranda of Understanding. These actions will ensure Council is involved in delivering strategic outcomes for our community they, although outside of Council's direct control or remit, will contribute to our economic prosperity, wellbeing and growth.

Priority projects and new initiatives to be undertaken as part of this Annual Operational Plan 2024-2025 include:

- Undergrounding of the powerlines in Chanter Street, Berrigan.
- Delivering Stage One of the Murray Street upgrade, Finley.
- Pedestrian safety project for Vermont Street, Barooga
- Extending the main street in Tocumwal along Murray Street.

Each one of these projects are considerable and Council is committed to their delivery during the 2024-2025 financial year.

Dr Julia Cornwell McKean
Mayor

Your Councillors 2021 - 2024



Julia Cornwell McKean
Mayor



Carly Marriott
Deputy Mayor



Ted Hatty
Councillor



Matthew Hannan
Councillor



Renee Paine
Councillor



Sarah McNaught
Councillor



Roger Reynoldson
Councillor



John Taylor
Councillor

Section 1

A Vision and Plan for the Berrigan Shire

Our Challenges

Berrigan Shire the next four years

What does the Council Do?

Council's Planning & Monitoring

Annual Operational Plan 2024 - 2025

This Annual Operational Plan is year one of the Council's Delivery Program. It is informed by the Council's review of its 10-year Resourcing Strategy 2023 - 2033 which includes the Shire's Asset Management Plans, its Workforce Development Plan 2022- 2026 and Long Term Financial Plan 2024 - 2034.

The Annual Operational Plan describes how Council's annual operations contribute to the achievement of the Community Strategic Plan: Berrigan Shire 2040 (CSP).

The Berrigan Shire CSP consists of five themes and strategic objectives:



CO. Our community
An inclusive, resilient community with a strong sense of belonging and pride.



EC. Our economy
A resilient and prosperous economy that supports employment and learning opportunities.



EN. Our environment
Our natural assets are protected and enhanced for future generations.



IN. Our infrastructure
Reliable and efficient infrastructure that meets the growing needs of our community.



CL. Our civic leadership
Transparent and responsible leadership that actively engages with and serves the community's interests.

A Vision and Plan for the Berrigan Shire

Our diverse population and productive natural landscapes fuel a vibrant economy and a harmonious and thriving community

Reviewed with our communities in 2023 and 2024 through street stalls and an online survey, the vision reflects what the community told us what was important to develop:

1. Economic growth
2. Sports and recreation
3. Infrastructure
4. More activities and events
5. Parks and green open space
6. Services
7. Housing for all
8. Beautification
9. Education and training

Berrigan Shire 2040 endorsed for public exhibition and comment in April 2024. The Council, on behalf of the community, endorsed our current Community Strategic Plan: Berrigan Shire 2040 in May 2024.

The Council's 4-year Delivery Program 2024 – 2028 and annual Operational Plans, outline how the Council will:

1. Contribute to Berrigan Shire 2040 strategic outcomes and objectives
2. Allocate resources: financial, physical and human (Delivery Program Inputs)
3. Manage and operate its services and assets
4. Measure and Report on the result of what is planned (Delivery Program Outputs)

Our Challenges

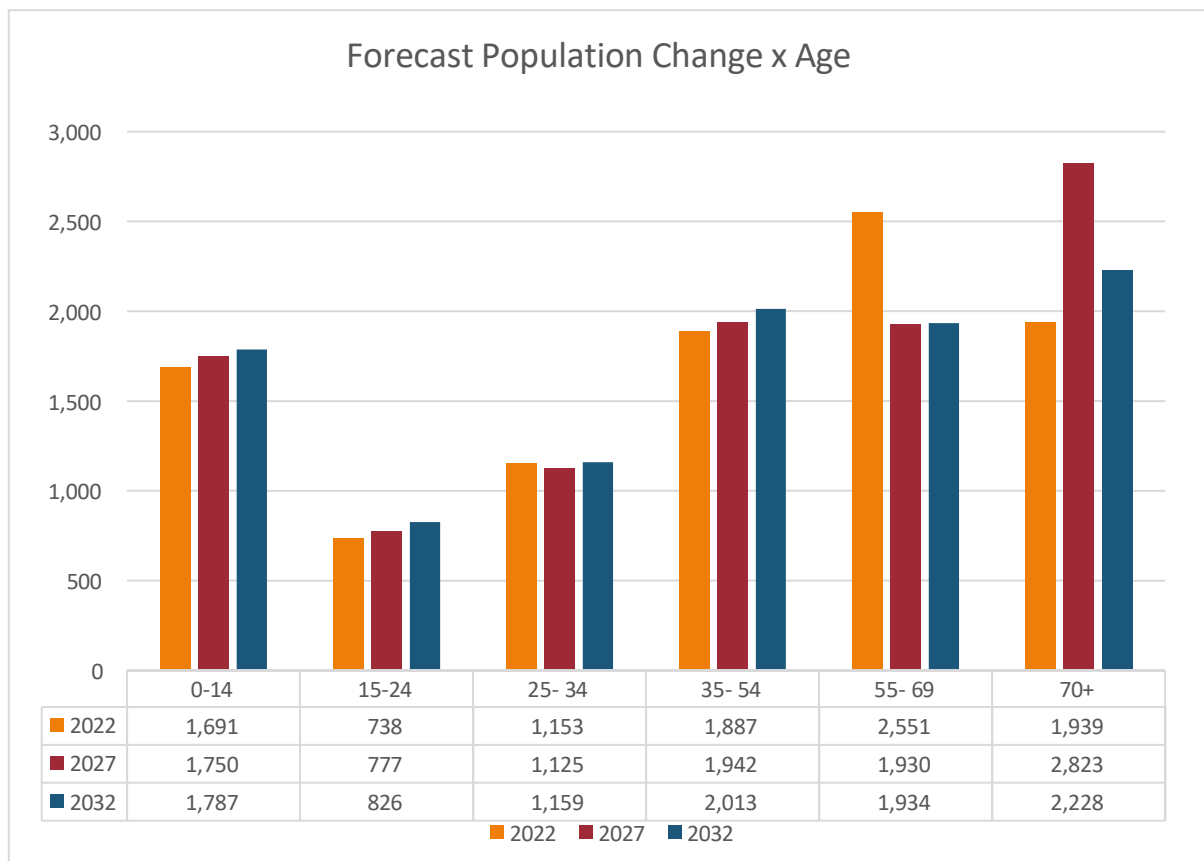
Community feedback has identified several challenges within the Berrigan Shire.

- The rising cost of living is a concern, with increases in the prices of groceries, utilities, and the stress associated with rentals and mortgages.
- Infrastructure needs are pressing, particularly regarding water management and the maintenance of roads and footpaths.
- There's a crucial need to retain and support the youth through employment, training, and engaging services.
- Additionally, the housing market poses challenges in terms of supply, availability, diversity, and affordability, affecting the Shire's ability to attract and retain residents.

Berrigan Shire: The next four years

The Berrigan Shire is located in the south-western region of New South Wales. Bordering Victoria with the Murray River as it's natural divide, the shire is a 3.5-hour drive north of Melbourne. Home to over 8,600 people, the Shire is expected to grow to a population of 10,000 by 2046, through natural increase and migration.

Berrigan Shire is distinguished by its spectacular natural environment and rich agricultural lands. Anchoring this rural landscape are the towns of Barooga, Berrigan, Finley, and Tocumwal—each a hub of community life, local business, and leisure activities. The local economy thrives on diverse sectors such as agriculture, healthcare, construction, and education, underpinning a robust tourism sector that draws visitors to this scenic part of Australia.



What does the Council do?

NSW is changing. Within the NSW system of local government, the Council's role includes:

- The provision of goods, services and facilities appropriate to the current and future needs of our local communities and of the wider public
- Facilitating engagement with the local community by the Council, Councillors; and
- Promoting our local
- communities' engagement in the activities of the agencies that make up the broader NSW system of government.

Council meetings are open and Ordinary Council Meetings are held in the Council Chambers at Berrigan, 56 Chanter Street, on the third Wednesday of the month.

Committees of the Council meet on the Wednesday two weeks prior to an Ordinary Council Meeting. All Ordinary and Extraordinary meetings are recorded electronically with recordings of meetings accessed via the Council's website.

Council Strategy and Policy Workshops are a forum for detailed discussion by the Council of community issues and are also the meeting used by the Councillors to work with the Council's executive management team and senior managers on the review, development and monitoring of the Council's Delivery Program 2024 - 2028, operational and financial management.

What the Council Does	
CSP: Strategic Outcome	Services and activities
CO Our Community	Food safety inspections Swimming pool compliance Support and advocacy for health services Disaster response and resilience Recreation facilities Libraries Arts and culture Volunteers Support community groups
EC Our Economy	Economic development Advocate for local business Advocate for education and training Tourist and visitor information services Tourism marketing and promotion Advocate for agriculture
EN Our Environment	Tree management Weed management Trade waste Sustainability Waste collection and disposal Local heritage Town planning Building compliance Maintenance of Council buildings
IN Our Infrastructure	Roads and bridges Footpaths and walking tracks Kerb and gutter Stormwater drainage Town water supply Sewer services Parks and gardens Public toilets Cemeteries Asset management Advocate for improved connectivity
CL Our Civic Leadership	Support for Councillors Finance and administration Customer service Communications Community advocacy



Section 2 Council's Planning Framework

The Council's planning is underpinned by the Integrated Planning and Reporting Framework for NSW Local Government and the Integrated Planning and Reporting principles described by the *Local Government Act 1993*.

The adjacent Figure illustrates the outcome, input, output, action and review logic and operational integration of Berrigan Shire 2040 (a Community Strategic Plan) with the Council's suite of Integrated Plans.

The Council's Delivery Program 2024 – 2028 includes the activities undertaken by the Council and is integrated with Berrigan Shire 2040 strategic outcomes. Describing the Council's commitments for the next four years and the resources it can draw on: resources identified in the Council's Resourcing Strategy 2023 - 2033.

The Council's Delivery Program is developed from the Shire Council's 10-year Resourcing Strategy includes the Shire's Asset Management Plans, Workforce Development Plan 2022 – 2026 and Long-Term Financial Plan 2024 – 2034. Asset Management Plans describe and estimate the resources needed by Council to achieve service levels and community expectations and are the basis of the Shire's 4-year Capital Works Program; an element of the Shire's Long Term Financial Management Plan.

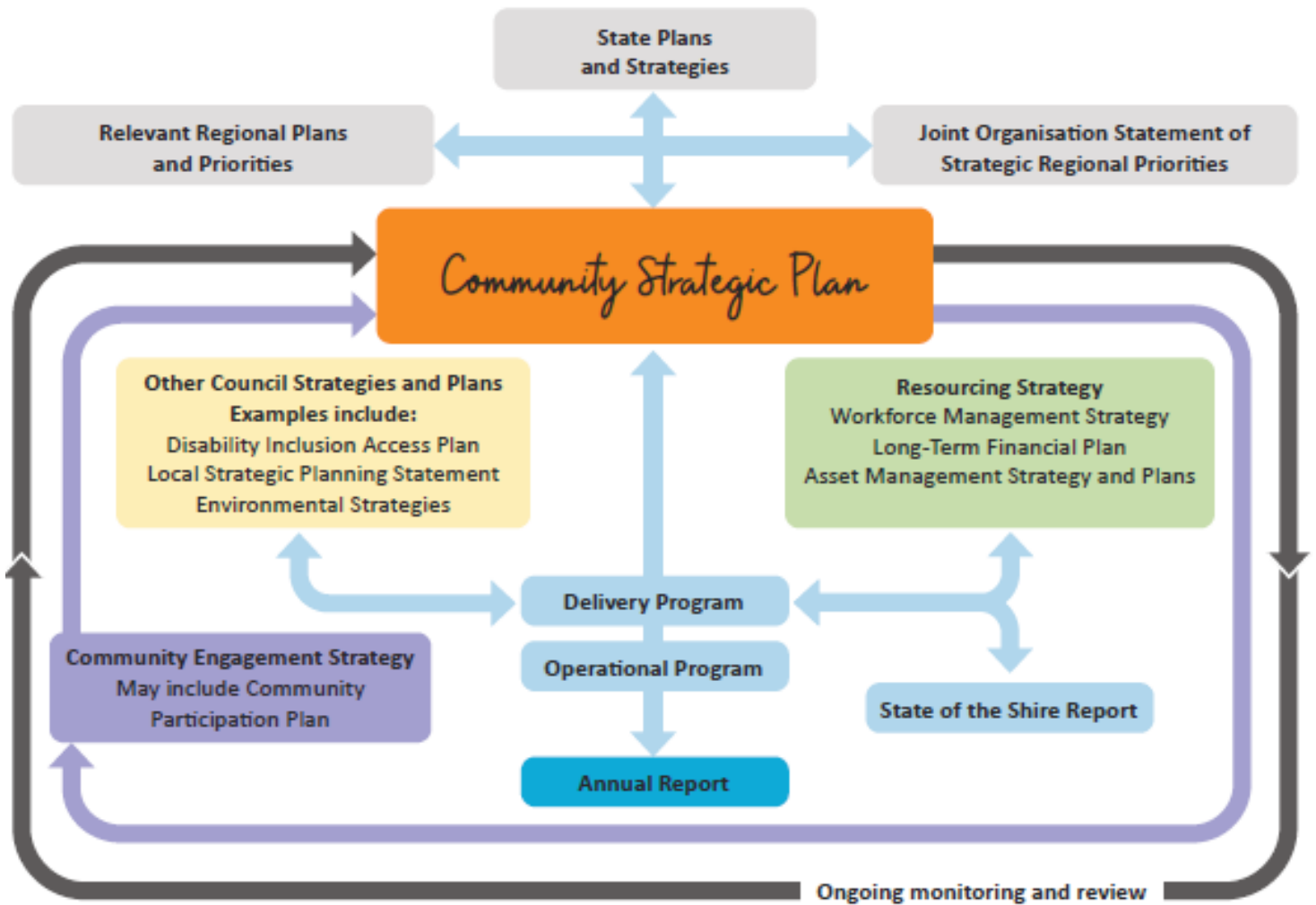
The Shire's Long Term Financial Plan and the costings included in the forward projections of its Capital Works Program, are subject to ongoing monitoring and review by Council.

This ensures Council's Delivery Program and cost estimates do not compromise the Council's Financial Strategy 2021 objectives of:

1. Financial sustainability;
2. Cost effective maintenance of infrastructure service levels; and
3. Financial capacity and freedom.
4. Economic and community growth.

Themed according to the outcomes we want to achieve the Delivery Program 2024- 2028 describes:












- The full range of Council services and activities – operations
- High level responsibility for Council services and operations; and
- The monitoring measures we use to determine the efficiency and effectiveness of Council's Delivery Program and its contribution to Berrigan Shire 2040 Strategic Outcomes.



Source: Office of Local Government NSW (2021).

CO. Our Community

An inclusive, resilient community with a strong sense of belonging and pride.

Strategic objectives	Council's role	Strategies
We're healthy and well with equitable access to services.	 Advocate	CO.1 Deliver initiatives, facilities and services to advance health and wellbeing priorities.
	 Advocate  Collaborate	CO.2 Strengthen community safety and disaster resilience.
	 Provide  Collaborate	CO.3 Support recreation, sporting and health pursuits.
We have a vibrant, inclusive, and creative community life.	 Provide  Collaborate	CO.4 Respect, promote and celebrate our heritage, identity, diversity, and culture.
	 Collaborate	CO.5 Acknowledge and embed Aboriginal culture and stories within our community.
	 Advocate  Collaborate	CO.6 Support young people to be empowered and resilient and to stay in our shire.
	 Collaborate	CO.7 Our community groups are supported.

Strategic Objective	We're healthy and well with equitable access to services.
Delivery Program Objectives	CO.1 Deliver initiatives, facilities and services to advance health and wellbeing priorities. CO.2 Strengthen community safety and disaster resilience. CO.3 Support recreation, sporting and health pursuits.

Delivery Program Objective	CO.1 Deliver initiatives, facilities and services to advance health and wellbeing priorities.
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DP & AOP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?
CO.1.1	Deliver inspection and compliance programs in line with legislation and policy	Businesses and residents comply with regulations	Number of inspections undertaken Participation in information sessions	Director Strategic Planning and Development
CO.1.1.1	Monitor and enforce food safety regulations	Council undertakes at minimum, annual inspections of every food premises in the community to ensure safe working and operating practices.	All premises inspected meet food safety standards	Director Strategic Planning and Development
CO.1.1.2	Monitor and enforce safety barrier requirements	Council undertakes at minimum, annual inspections of every pool and spa in the community to ensure compliance with safety barrier requirements	All premises inspected meet safety barrier requirements for pools and spas	Director Strategic Planning and Development
CO.1.1.3	Australian Drinking Water Audits	Australian Drinking Water audits show Council continuously meets the relevant guidelines and has a continuous improvement program in place	Council undertakes annual audits	Director Infrastructure
CO.1.1.4	Maintain and enforce companion animal regulations	Council undertakes education and intervention measures to ensure companion animals are cared for according to	Animal owners in the Shire comply with required regulations	Director Strategic Planning and Development

		legislation, regulations and for the safety of the community		
CO.1.2	Support organisations delivering social programs in Berrigan Shire	Social programs reach those in need in our community	Support provided to organisations	Chief Executive Officer
CO.1.2.1	Support Southern Riverina Wellbeing Collective			Chief Executive Officer
CO.1.2.2	Support Moira Foodshare			Chief Executive Officer
CO.1.3	Advocate on behalf of the community for health and medical services in the region	Health services meet community needs	Advocacy activities undertaken	Chief Executive Officer
CO.1.3.1	Active support for "Operation Lights and Sirens" for an ambulance service hosted in Tocumwal			Chief Executive Officer
CO.1.3.2	Active monitoring and advocacy throughout the rollout of the Finley Hospital upgrade			Chief Executive Officer
CO.1.3.3	Participate in the RDNSW Bush Bursary Program			Chief Executive Officer

Delivery Program Objective	CO.2 Strengthen community safety and disaster resilience.
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DP & AOP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?
CO.2.1	Develop and implement plans and strategies to manage disasters and build resilience	Suitable plans are in place to build resilience and manage disasters	Plans and strategies developed and reviewed	Enterprise Risk Manager
CO.2.1.1	Develop Emergency Response Sub-Plans in line with the National Warning System and relevant to Combat Agency Consequence Management Plans	Sub-plans reflect Council actions to provide support to the agencies responsible for responding to the emergency	Sub-plans developed with clear actions and responsibilities assigned	Enterprise Risk Manager
CO.2.1.2	Continue to participate in, and co-ordinate the Berrigan/Federation combined LEMC meetings	Consultation and information provided at the meetings is used to further develop Council's emergency response system	Meetings held and minutes available	Enterprise Risk Manager
CO.2.1.3	Continue to attend Moira Shire Council LEMC meetings	Information provided assists Council to work collaboratively with Moira Shire Council to ensure emergencies are responded to, and messaging to the community is accurate	Meetings held and minutes available	Enterprise Risk Manager
CO.2.2	Design facilities that enhance community safety	People feel safe using public spaces and facilities	Perception of public safety improved	Director Strategic Planning and Development
CO.2.2.1	Rollout Closed Circuit Television monitoring of key facilities and public parks			Deputy Chief Executive Officer
CO.2.2.2	Continue rollout of defibrillators at Council facilities			Deputy Chief Executive Officer
CO.2.2.3	Investigate improved lighting in public areas			Director Infrastructure

Delivery Program Objective	CO.3 Support recreation, sporting and health pursuits.
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DP & AOP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?
CO.3.1	Sporting and recreation facilities managed by Council are suitable for a diverse range of users	Sport and recreation facilities sustainably support a wide range of uses and users	Number of users of Council recreation facilities	Director Corporate Services
CO.3.1.1	Barooga Recreation Reserve Masterplan Implementation	Specific projects for the implementation of the Barooga Recreation Reserve Masterplan identified, costed and included in future delivery plans	Barooga Recreation Reserve Masterplan advanced further	Director Infrastructure
CO.3.1.2	Develop Finley Recreation Reserve Master Plan	Finley Recreation Reserve Masterplan developed and considers the future use and sustainability of the site	Finley Recreation Reserve Masterplan adopted by Council	Director Corporate Services
CO.3.2	Advocate for and support groups providing opportunities for sport and recreation			

Strategic Objective	We have a vibrant, inclusive, and creative community life.
Delivery Program Objectives	CO.4 Respect, promote and celebrate our heritage, identity, diversity, and culture. CO.5 Acknowledge and embed Aboriginal culture and stories within our community. CO.6 Support young people to be empowered and resilient and to stay in our shire. CO.7 Our community groups are supported.

Delivery Program Objective	CO.4 Respect, promote and celebrate our heritage, identity, diversity, and culture.
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DP & AOP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?
CO.4.1	Provide a public library service	The library service provides services that meet the needs of a diverse community	Number of users of Council library services	Director Strategic Planning and Development
CO.4.1.1	Manage the transition to Riverina Regional Libraries			Director Strategic Planning and Development
CO.4.1.2	Provide school holiday programs			Director Strategic Planning and Development
CO.4.2	Support the development and hosting of community events celebrating identity, heritage and culture	Council activities such as International Women's Day luncheons, Literacy programs and Digital engagement support community members to connect with each other and develop lifelong learning habits	Council activities meet the needs of the community	Director Strategic Planning and Development
CO.4.2.1	Host the International Women's Day event			Director Strategic Planning and Development

CO.4.3	Creative expression through arts and culture is encouraged	A thriving arts and culture environment	Number of participants in arts and cultural activities Partnership with SWA maintained	Director Corporate Services
CO.4.3.1	Membership in South West Arts			Director Corporate Services
CO.4.3.2	Mural at Foundry Park			Director Corporate Services
CO.4.3.3	Mural on Berrigan water tower			Director Corporate Services
CO.4.3.4	Tocumwal sculpture			Director Corporate Services

Delivery Program Objective	CO.5 Acknowledge and embed Aboriginal culture and stories within our community.
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DP & AOP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?
CO.5.1	Partner with traditional owners and others to implement the Reconciliation Action Plan			
CO.5.1.1	Complete Aboriginal Heritage Study as per grant funding agreement	Aboriginal Heritage Study engages deeply with Traditional Owners to identify all heritage sites within the shire and considers their management and protection into the future	Aboriginal Heritage Study adopted by Council	Director Strategic Planning and Development
CO.5.1.2	Establish Reconciliation Working Group	Reconciliation Working Group considers the ways in which Berrigan Shire Council can support First Nations employees and community members to be actively engaged in Council activities and decision making	Reconciliation Working Group meets as per RAP	Chief Executive Officer

CO.5.1.3	Identify Culturally Significant sites for inclusion in LEP	Culturally significant sites are identified, recorded and included in the LEP to ensure their protection into the future	Culturally significant sites are identified through the strategic collaboration process	Director Strategic Planning and Development
CO.5.1.4	Develop strategic partnerships to rehabilitate, manage and maintain culturally significant sites in the Berrigan Shire Council areas	Plans to manage and protect culturally significant sites are made and implemented collaboratively	Council is actively engaged with local Traditional Owners	Director Infrastructure

Delivery Program Objective	CO.6 Support young people to be empowered and resilient and to stay in our shire.
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DP & AOP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?
CO.6.1	Partner with young people to deliver programs supporting their diverse needs	Young people have a voice at Council and contribute to Council programs and activities	Formal consultation forum for young people is in place Number of participants in youth-run events overseen by Council	Director Corporate Services
CO.6.1.2	Council Activity Program	Activities are delivered during Youth Week, Children's week etc which promote resilience in our youth and empower them to remain in community	Council activities meet the need of the community	Director Strategic Planning and Development
CO.6.2	Advocate for local education and training opportunities for young people			
CO.6.2.1	Advocate for Finley TAFE			Chief Executive Officer

Delivery Program Objective	CO.7 Our community groups are supported.
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DP & AOP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?
CO.7.1	Support Council's volunteer committees delivering services for the community	Council's volunteer committees are supported to operate in a safe and sustainable manner	Volunteer Management Guide is adopted by Council Inductions of Council volunteers undertaken	Director Corporate Services
CO.7.1.1	Volunteer Management Guide Reviewed	The Volunteer Management Guide recognises the importance of volunteers as partners to council and provides clear guidelines to volunteers and committees of council as to their roles and responsibilities, the roles and responsibilities of council and how each supports the other to delivery community outcomes	Volunteer Management Guide is adopted by Council	Director Corporate Services
CO.7.1.2	Formally induct volunteer committee members			Director Corporate Services
CO.7.1.3	Revise funding and support model for volunteer committees			Director Corporate Services
CO.7.1.4	Town Beach Online Booking System	Council assists and supports the Tocumwal Foreshore Committee to develop and implement an online booking system to take payments for camping at the Town Beach facility	Online booking system for the Town Beach area is implemented	Director Corporate Services
CO.7.2	Support and advocate for community groups	Community groups are supported by Council	Advocacy efforts undertaken	Chief Executive Officer












Our Community budget summary 2024 – 2025

	2024 - 2025 Budget \$
Operating Income	365,000
Operating Expenditure	(4,098,000)
Net Operating Result	(4,033,000)
Capital Income	7,000
Capital Expenditure	-
Net Capital funds Result	7,000
* Net Result / surplus (Deficit)	(4,026,000)

* Net result includes depreciation of assets/plant and the value of non-cash income

EC. Our Economy

A resilient and prosperous economy that supports employment and learning opportunities.

Strategic objectives	Council's role	Strategies
An economy characterised by growth, diversification, and a skilled workforce.	 Collaborate	EC.1 Encourage and support projects that diversify the economic base and provide local jobs.
	 Advocate	EC.2 Attract new local employment opportunities across the area.
	 Collaborate	
	 Provide	EC.3 Ensure sufficient and appropriate land is zoned for business and industrial purposes.
	 Advocate	EC.4 Advocate for accessible education, training, and employment pathways.
	 Collaborate	EC.5 Support existing businesses to adapt and respond to economic shocks.
A destination with a strong tourism sector and a resilient, innovative agricultural industry.	 Provide	EC.6 Develop and promote local attractions and experiences.
	 Collaborate	
	 Provide	EC.7 Market the shire as a tourist destination, highlighting the unique rural character, natural environment, culture, and lifestyle.
	 Advocate	EC.8 Foster a diverse, adaptive and innovative agricultural industry.
 Collaborate		

Strategic Objective	An economy characterised by growth, diversification, and a skilled workforce.
Delivery Program Objectives	EC.1 Encourage and support projects that diversify the economic base and provide local jobs. EC.2 Attract new local employment opportunities across the area. EC.3 Ensure sufficient and appropriate land is zoned for business and industrial purposes. EC.4 Advocate for accessible education, training, and employment pathways. EC.5 Support existing businesses to adapt and respond to economic shocks.

Delivery Program Objective	EC.1 Encourage and support projects that diversify the economic base and provide local jobs.
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DP & AOP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?
EC.1.1	Investigate revitalisation programs for the commercial areas of our towns	Tocumwal's main street is designed to be extended along Murray Street and includes the redevelopment of the carpark site and new shop frontages	Design of the new area of Tocumwal's main street is adopted by Council	Deputy Chief Executive Officer
EC.1.1.1	Tocumwal CBD Delivery of Design	Tenders for the construction of the carpark and shop fronts are completed and construction partner appointed	Carpark and shopfronts are tendered	Director Infrastructure
EC.1.2	Support and advocate for the Tocumwal Intermodal development	Tocumwal intermodal is more intensively used	Tocumwal Intermodal is able to support increased use	Director Strategic Planning and Development
EC.1.3	Encourage and support the development of projects that are designed to create new jobs	Local business and industry continue to implement new projects that create new jobs	id data on local job numbers	Director Strategic Planning and Development

Delivery Program Objective	EC.2 Attract new local employment opportunities across the area.
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DP & AOP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?
EC.2.1	Tocumwal Foreshore building is fully occupied and utilised	All tenancies are occupied by businesses complementing other Tocumwal attractions	Rental income from occupied tenancies	Deputy Chief Executive Officer
EC.2.1.1	Investigate the feasibility of selling the Tocumwal Foreshore building			Deputy Chief Executive Officer
EC.2.2	Partner with Moira Shire to advocate for Cobram-Barooga as a hub for agricultural processing	Local produce is processed locally	Advocacy activities undertaken in line with Memorandum of Understanding	Chief Executive Officer
EC.2.3	Promote Berrigan Shire as a preferred LGA to Live, Work and Invest	Berrigan Shire is known as a great place to live, work and invest	Promotional activities undertaken Business identify Berrigan Shire as user-friendly	Director Strategic Planning and Development

Delivery Program Objective	EC.3 Ensure sufficient and appropriate land is zoned for business and industrial purposes.
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DP & AOP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?
EC.3.1	Investigate feasibility of new industrial precinct in Tocumwal	Include zoned land in LEP and support Planning Proposals	Industrial land is identified and included in Local Environmental Plan (LEP)	Director Strategic Planning and Development
EC.3.2	Complete Development Control Plans for each Township	LEP and Strategic Frameworks and District Plans have zoned land ready for development to support the local economy	Appropriate land available for industrial development considering the growth potential to support and enhance the local economy	Director Strategic Planning and Development

Delivery Program Objective	EC.4 Advocate for accessible education, training, and employment pathways.
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DP & AOP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?
EC.4.1	Advocate for the establishment of a Country University Centre in Finley	Tertiary education access increases within the Shire and surrounding areas	A CUC is established at the Finley TAFE	Chief Executive Officer
EC.4.2	Invest in transition to work and/or further education projects	Local businesses are able to recruit skilled staff Young people can find meaningful work in the local area	Training opportunities are available locally that match local skill needs	Director Strategic Planning and Development
EC.4.2.1	Youth Futures Forum			Director Strategic Planning and Development

Delivery Program Objective	EC.5 Support existing businesses to adapt and respond to economic shocks.
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DP & AOP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?
EC.5.1	Develop Economic Development Strategy	Economic Development Strategy includes consideration of renewable energy opportunities. The Strategy provides council with plans and actions it can adopt to support the economic growth of the Shire. The Strategy clearly indicates the Council's direction in development and encourages further investment.	Economic Development Strategy adopted by Council	Director Strategic Planning and Development

EC.5.2	Actively participate in local business and industry networks	Local business and industry groups thrive and meet the needs of their members and the local area	Partnerships and activities with local and regional business and industry groups	Director Strategic Planning and Development
EC.5.2.1	Business Awards			Director Strategic Planning and Development

Strategic Objective	A destination with a strong tourism sector and a resilient, innovative agricultural industry.
Delivery Program Objectives	EC.6 Develop and promote local attractions and experiences. EC.7 Market the shire as a tourist destination, highlighting the unique rural character, natural environment, culture, and lifestyle. EC.8 Foster a diverse, adaptive and innovative agricultural industry.

Delivery Program Objective	EC.6 Develop and promote local attractions and experiences.
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DP & AOP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?
EC.6.1	Develop Aerodrome Strategy	Aerodrome Strategy considers the ways in which the Tocumwal Aerodrome might extend the Air Park facility and contribute to the growth of aviation tourism in the Shire	Aerodrome Strategy adopted by Council	Director Infrastructure Director Strategic Planning and Development
EC.6.2	Work with regional partners on product development	Berrigan Shire has a diverse range of mature tourism product based on local product strengths	New local tourism product is developed	Director Strategic Planning and Development
EC.6.2.1	Murray River Adventure Trail	Walking trail between Tocumwal and Barooga is included in the Murray River Adventure Trail project and delivered as part of that project	Trail between Tocumwal and Barooga is constructed	Director Strategic Planning and Development
EC.6.2.2	Ports of the Murray	Council supports the Moira Shire Council in their efforts to upgrade Thompson's Beach in line with the Ports of the Murray project	Thompson's Beach Project is delivered	Director Strategic Planning and Development

Delivery Program Objective	EC.7 Market the shire as a tourist destination, highlighting the unique rural character, natural environment, culture, and lifestyle.
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DP & AOP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?
EC.7.1	Work with partners on marketing the Murray region	Partnerships with regional organisations add value to Council's tourism product	Partner programs developed	Director Strategic Planning and Development
EC.7.1.1	Destination River Murray	Council's alignment with the Destination Management Plan attracts funding to increase the tourism market in Berrigan Shire	Council's tourism plans align with the Destination Management Plan Delivered by the Murray Regional Tourism Board	Director Strategic Planning and Development
EC.7.2	Develop and maintain a shire-wide marketing campaign	Campaign attracts visitors to the Shire, supporting local business	Campaign developed and implemented	Director Strategic Planning and Development
EC.7.3	Operate an accredited Visitor Information Centre	Local tourism businesses access the greater suite of services offered by staff at the VIC including Australian Tourism Data Warehouse (ATDW) training, social media promotion, event calendar newsletter and industry networking events	Visitor Information Centre in place and operating	Director Strategic Planning and Development

Delivery Program Objective	EC.8 Foster a diverse, adaptive and innovative agricultural industry.
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DP & AOP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?
EC.8.1	Support local agricultural research and development activities	Berrigan Shire is known for an innovative agricultural industry	Advocacy activities undertaken	Director Strategic Planning and Development
EC.8.2	Advocate on behalf of local agriculture on matters affecting their ability to thrive	Agriculture has access to land, transport, water and labour to maintain and grow the sector	Advocacy activities undertaken Increased production	Director Strategic Planning and Development














Our Economy summary budget 2024 – 2025

	2024/25 Budget \$
Operating Income	4,338,000
Operating Expenditure	(2,091,000)
Net Operating Result	2,247,000
Capital Income	-
Capital Expenditure	-
Net Capital funds Result	-
* Net Result / surplus (Deficit)	2,247,000

* Net result includes depreciation of assets/plant and the value of non-cash income

EN. Our Environment

Our natural assets are protected and enhanced for future generations.

Strategic objectives	Council's role	Strategies
Our environment and natural habitats are protected, and biodiversity thrives.	 Provide  Collaborate	EN.1 Protect and enhance biodiversity, including our natural environment, waterways, native flora and fauna.
	 Provide  Collaborate	EN.2 Enhance public access and amenities at natural attractions like the Murray River and Finley Lake.
We work together to reduce our shire's carbon footprint.	 Advocate  Collaborate	EN.3 Mitigate the impacts of climate change through renewable energy and water conservation measures and encourage sustainable living.
Robust planning systems support the liveability of our shire.	 Provide  Collaborate	EN.4 Our rural character and heritage assets are protected and maintained.
	 Provide  Collaborate	EN.5 Plan for the availability of diverse and affordable housing.
	 Provide  Collaborate	EN.6 Our public spaces and residential developments are designed to support health, safety, and connection.
	 Advocate	EN.7 Developers provide positive social and environmental contributions.

Strategic Objective	Our environment and natural habitats are protected, and biodiversity thrives.
Delivery Program Objectives	EN.1 Protect and enhance biodiversity, including our natural environment, waterways, native flora and fauna. EN.2 Enhance public access and amenities at natural attractions like the Murray River and Finley Lake.

Delivery Program Objective	EN.1 Protect and enhance biodiversity, including our natural environment, waterways, native flora and fauna.
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DP & AOP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?
EN.1.1	Develop Tree Risk Management Framework	Tree Risk Management Framework articulates clearly how urban trees and relevant other trees will be assessed and managed to ensure their stability and safety	Tree Risk Management Framework adopted by Council	Enterprise Risk Manager
EN.1.1.1	Gradually build a tree risk assessment and response program under Council's asset management system	Historical information around complaints, actions and mitigation activities on trees is available	Information is available around individual trees	Enterprise Risk Manager
EN.1.1.2	Explore grant opportunities to use in establishing an arborist assessment and GPS system of Council's urban trees	Tree types, location, risk assessment and environmental value information is available for all urban trees	Accurate information on all urban trees is available	Enterprise Risk Manager
EN.1.2	Implement a Weeds Action Plan	Weeds are contained in line with the Weeds Action Plan	Weed Action Plan targets met	Director Strategic Planning and Development
EN.1.2.1	Undertake weed management as per the Weed Actin Plan	The Weed Action Plan provides a successful framework in which weeds are managed in the Shire	Declared weeds are managed as per the outcomes of the Weed Action Plan	Director Strategic Planning and Development
EN.1.2.2	Advocacy - State Funding	State funding is not reduced as a result of their payment practices	State Funding continues to fund Weed Action Plan outcomes	Director Strategic Planning and Development

EN.1.2.3	Advocacy - Weed Management	Ensure the Weed Action Plan includes weeds that are locally problematic as well as those that are of concern at a regional and state level	Local weeds are managed appropriately	Director Strategic Planning and Development
EN.1.3	Implement Council's Liquid Trade Waste Policy	Council meets its legislative responsibilities for liquid trade waste compliance management and charges business owners appropriately to cover the costs of compliance activities	Council meets legislative requirements regarding liquid trade waste management	Director Strategic Planning and Development

Delivery Program Objective	EN.2 Enhance public access and amenities at natural attractions like the Murray River and Finley Lake.
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DP & AOP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?
EN.2.1	Implement the Finley Lake Masterplan	Finley Lake developed into a popular location for residents and visitors	Finley Lake masterplan developed	Director Corporate Services
EN.2.1.1	Remediation works according to grant funding agreement	Silt removed from Finley Lake and erosion issues attended to to stabilise the banks	Stage 1 of Master Plan complete	Deputy Chief Executive Officer
EN.2.2	Manage Town Beach in a sustainable manner	Town Beach is an attractive venue for campers and day visitors	Visitors to Town Beach Town Beach complies with regulatory requirements	Director Corporate Services
EN.2.2.1	Develop site plan for campsites at Town Beach			Director Corporate Services

Strategic Objective	We work together to reduce our shire’s carbon footprint.
Delivery Program Objectives	EN.3 Mitigate the impacts of climate change through renewable energy and water conservation measures and encourage sustainable living.

Delivery Program Objective	EN.3 Mitigate the impacts of climate change through renewable energy and water conservation measures and encourage sustainable living.
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DP & AOP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?
EN.3.1	Consider climate change impacts on service delivery	Council takes appropriate steps to mitigate the impacts of climate change	Greenhouse gas emissions reduced Services adapted to meet a changing climate	Chief Executive Officer
EN.3.1.1	Finalise Tocumwal Barooga Floodplain Management Study	Floodplain Management Study outlines the flood risks in Tocumwal and Barooga in consideration of existing flood mitigation structures	Floodplain Management Study adopted by Council	Director Infrastructure
EN.3.1.2	Flood study informs changes to LEP	LEP considers the impacts of flood and flood mitigation infrastructure on our river communities	Changes to LEP reflect information provided in the Flood Study	Director Strategic Planning and Development
EN.3.1.3	Finalise Tocumwal Barooga Floodplain Risk Management Plan	Floodplain Risk Management Plan considers the relevant risks to each community and the required mitigation strategies to respond to those risks during a flooding event	Floodplain Risk Management Plan adopted by Council	Director Strategic Planning and Development Enterprise Risk Manager
EN.3.2	Maintain a network of levees protecting our communities	Levees comply with regulation and protect life and property	Metres of levee network maintained and serviceable	Director Infrastructure

EN.3.2.1	Develop Flood Levee Owner's Manual - Tocomwal	Flood levee Owner's Manual delivers increased life and reliability of levees in Tocomwal	Flood Levee Owner's Manual approved by Department	Director Infrastructure
EN.3.3	Manage landfill, recycling and waste disposal	Waste management services comply with regulation and meet agreed service levels	Waste reduced Customer satisfaction improved	Director Infrastructure
EN.3.3.1	Implement collection of food and garden organics	Food and garden organics are diverted from landfill	Halve Waste Program implemented and functioning	Director Infrastructure

Strategic Objective	Robust planning systems support the liveability of our shire.
Delivery Program Objectives	EN.4 Our rural character and heritage assets are protected and maintained. EN.5 Plan for the availability of diverse and affordable housing. EN.6 Our public spaces and residential developments are designed to support health, safety, and connection. EN.7 Developers provide positive social and environmental contributions.

Delivery Program Objective	EN.4 Our rural character and heritage assets are protected and maintained.
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DP & AOP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?
EN.4.1	Develop and implement a heritage strategy	Local heritage is identified. Assessment guidelines provided for owners and officers. Appropriate and consistent decisions.	Heritage Strategy adopted and implemented	Director Strategic Planning and Development
EN.4.2	Partner with the community to advocate for assistance with maintaining heritage assets	Well maintained heritage items within the shire	Identify grant opportunities and work with owners	Director Strategic Planning and Development

Delivery Program Objective	EN.5 Plan for the availability of diverse and affordable housing.
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DP & AOP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?
EN.5.1	Develop a Berrigan Shire Housing Strategy	Strategy is included in the LEP and guides development	Housing strategy complete	Director Strategic Planning and Development
EN.5.2	Advocate for other levels of government to support housing availability	Suitable and affordable housing is available	Advocacy activities undertaken	Chief Executive Officer

EN.5.2.1	Deliver Key worker housing project in Finley	Houses are constructed as per plans agreed with Council and MLHD	Houses are occupied by targeted key workers as intended	Deputy Chief Executive Officer
EN.5.2.3	Advocate with key stakeholders to ensure key workers accommodated in Berrigan area for first harvest of Mobray Farms etc.	Influx of key workers (estimated 500) are appropriately housed and supported during the harvest season, without adversely affecting the permanent community	Agriculture Capital partner with Council to ensure their accommodation needs are provided and the health and safety of their workers and the community are addressed	Chief Executive Officer
EN.5.2.4	Advocate for affordable housing projects			Chief Executive Officer

Delivery Program Objective	EN.6 Our public spaces and residential developments are designed to support health, safety, and connection.
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DP & AOP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?
EN.6.1	Develop and implement an Infrastructure Design Manual	Infrastructure Design Manual ensures appropriate and consistent infrastructure is provided throughout the shire. Creates consistency and enhanced infrastructure, reducing total cost with sustainable benefits included for our community.	Infrastructure Design Manual is adopted by Council	Director Strategic Planning and Development

Delivery Program Objective	EN.7 Developers provide positive social and environmental contributions.
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DP & AOP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?
7.1	Finalise Council's reviewed Local Environment Plan	LEP updated and guides and promotes appropriate development within the shire for the next 10 years	LEP gazetted	Director Strategic Planning and Development
7.1.1	Prepare Council's Rural Land Use Strategy	Strategy meets the needs of our diversifying agricultural industry	Strategy submitted to Department of Planning for approval	Director Strategic Planning and Development
7.1.2	Develop District Control Plans for each township	Each plan considers the needs of the community for which it is made	Plans submitted to council for adoption	Director Strategic Planning and Development
7.2	Develop and implement a developer contributions plan	Developers make adequate contributions for future infrastructure needs reducing the burden and cost on the community	Contributions plan (at a true market rate/cost) adopted and implemented	Director Strategic Planning and Development









Our Environment summary budget 2024 – 2025

	2024/25 Budget \$
Operating Income	82,000
Operating Expenditure	(554,000)
Net Operating Result	(472,000)
Capital Income	-
Capital Expenditure	(75,000)
Net Capital funds Result	(75,000)
* Net Result / surplus (Deficit)	(547,000)

* Net result includes depreciation of assets/plant and the value of non-cash income

IN. Our Infrastructure

Reliable and efficient infrastructure that meets the growing needs of our community.

Strategic objectives	Council's role	Strategies
<p>We can move through our shire, and to other places with ease.</p>	<p> Provide</p>	<p>IN.1 Improve the road network to ensure safety, and connectivity.</p>
	<p> Advocate</p>	<p>IN.2 Improve public and community transport options to enhance access for all residents.</p>
<p>Our hidden infrastructure works and meets the needs of our community.</p>	<p> Provide</p>	<p>IN.3 Strive to deliver best practice waste, water, sewerage and stormwater.</p>
	<p> Advocate</p>	<p>IN.4 Advocate for better internet and telecommunications infrastructure services.</p>
<p>Our community facilities are planned to meet community needs and enhance social connection.</p>	<p> Provide</p>	<p>IN.5 Community facilities are planned and maintained to meet the needs of our growing population and promote maximum use.</p>
	<p> Collaborate</p>	
	<p> Provide</p>	<p>IN.6 Community pride is encouraged through the beautification and maintenance of our towns.</p>
	<p> Collaborate</p>	

Strategic Objective	We can move through our shire, and to other places with ease.
Delivery Program Objectives	IN.1 Improve the road network to ensure safety, and connectivity. IN.2 Improve public and community transport options to enhance access for all residents.

Delivery Program Objective	IN.1 Improve the road network to ensure safety, and connectivity.
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DP & AOP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?
IN.1.1	Renew, upgrade and create new road assets to meet community needs	The road network meets acceptable standards	Kilometres of new and upgraded roads	Director Infrastructure
IN.1.1.1	Reseal Renewal Program	Design works for each year's works are completed the year prior to allow for appropriate costing and budgeting	Design works completed year prior to delivery	Director Infrastructure
IN.1.1.2	Maxwells' Road (Own/RERRF)	Rural roads consider freight productivity routes and the requirements for pavement thickness etc where appropriate. They at minimum meet the service level requirements of our rural roads	Works completed on time and within budget	Director Infrastructure
IN.1.1.3	Lower River Road (Prioritisation works) (RERRF)	Rural roads consider freight productivity routes and the requirements for pavement thickness etc where appropriate. They at minimum meet the service level requirements of our rural roads	Works completed on time and within budget	Director Infrastructure
IN.1.1.4	Yarrowonga Road	Rural roads consider freight productivity routes and the requirements for pavement thickness etc where appropriate.	Works completed on time and within budget	Director Infrastructure

		They at minimum meet the service level requirements of our rural roads		
IN.1.1.8	Melrose Road (RERRF)	Rural roads consider freight productivity routes and the requirements for pavement thickness etc where appropriate. They at minimum meet the service level requirements of our rural roads	Works completed on time and within budget	Director Infrastructure
IN.1.1.10	Clear Zones	Rural roads consider freight productivity routes and the requirements for pavement thickness etc where appropriate. They at minimum meet the service level requirements of our rural roads	Works completed on time and within budget	Director Infrastructure
IN.1.1.12	Urban Roads Reseal Renewal Program	Design works for each year's works are completed the year prior to allow for appropriate costing and budgeting	Design works completed year prior to delivery	Director Infrastructure
IN.1.1.13	Haynes Court - Tocomwal	Urban roads consider the increasing needs of our growing communities and achieve increased access for residents	Works completed on time and within budget	Director Infrastructure
IN.1.1.14	Alexander Avenue - Berrigan (RERRF)	Urban roads consider the increasing needs of our growing communities and achieve increased access for residents	Works completed on time and within budget	Director Infrastructure
IN.1.1.15	Murray Street - Finley (R2R)	Urban roads consider the increasing needs of our growing communities and achieve increased access for residents	Works completed on time and within budget	Director Infrastructure
IN.1.1.16	Vermont Street Roundabout - Barooga	Urban roads consider the increasing needs of our growing	Works completed on time and within budget	Director Infrastructure

		communities and achieve increased access for residents		
IN.1.1.17	Snell Road - Barooga	Urban roads consider the increasing needs of our growing communities and achieve increased access for residents	Works completed on time and within budget	Director Infrastructure
IN.1.1.18	Bruton Street - Tocumwal	Urban roads consider the increasing needs of our growing communities and achieve increased access for residents	Works completed on time and within budget	Director Infrastructure
IN.1.1.33	MR564 - Jerilderie Road (Block)	Regional roads consider freight productivity routes and the requirements for pavement thickness etc where appropriate	Works completed on time, within budget and to the standards required of Block Grant Funding	Director Infrastructure
IN.1.2	Maintain road network	Proactive and reactive maintenance of Council's roads	Kilometres of maintained road Condition assessment	Director Infrastructure
IN.1.2.1	Unsealed Roads Renewal Program	Our unsealed network meets the service levels agreed with our community	Unsealed Roads Renewal program is completed on time and within budget	Director Infrastructure
IN.1.2.2	Pavement Repair Program (RERRF)	Our pavement repair is consistent and meets the service levels agreed with our community	Pavement Repair program is completed on time and within budget	Director Infrastructure
IN.1.2.3	Reseal Repair Program (RERRF)	Our reseal repair program is consistent and meets the service levels agreed with our community	Reseal Repair program is completed on time and within budget	Director Infrastructure
IN.1.3	Advocate for funding to improve road conditions and connectivity	Funding for road renewals and upgrades is available National and State roads are well maintained and meet local needs	Advocacy initiatives undertaken	Chief Executive Officer

Delivery Program Objective	IN.2 Improve public and community transport options to enhance access for all residents.
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DP & AOP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?
IN.2.1	A pedestrian network accessible to all providing links to community and retail facilities	Footpaths meet DDA standards and agreed service level	Pedestrian Access and Mobility Plans are in place Metres of footpath constructed or renewed	Director Infrastructure
IN.2.1.1	Design works for 2025-26 PAMPS	All footpaths are designed to meet current standards such as DDA and consider whole of life management requirements	Designs are completed	Director Infrastructure
IN.2.1.17	Footpath Renewal Program undertaken as per schedule	Footpaths remain functional and accessible throughout their lives	Footpaths are renewed to agreed service levels	Director Infrastructure
IN.2.1.18	Murray Street Finley Pedestrian Crossing move	Murray Street Upgrade works are completed with TfNSW as active partner and stormwater management concerns raised by the community are fully addressed	Pedestrian crossing is moved as part of larger Murray Street Upgrade	Director Infrastructure
IN.2.2	Advocate for and support improved public and community transport	Public and community transport meets community needs	Advocacy initiatives undertaken	Chief Executive Officer

Strategic Objective	Our hidden infrastructure works and meets the needs of our community
Delivery Program Objectives	IN.3 Strive to deliver best practice waste, water, sewerage and stormwater. IN.4 Advocate for better internet and telecommunications infrastructure services.

Delivery Program Objective	IN.3 Strive to deliver best practice waste, water, sewerage and stormwater.
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DP & AOP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?
IN.3.1	Ensure suitable stormwater drainage in our towns	Stormwater works meet agreed service level requirements and relevant asset management plan	Stormwater damage to private property prevented	Director Infrastructure
IN.3.1.1	Haynes Court - Tocumwal	Stormwater works meet agreed service level requirements and relevant asset management plan	Stormwater upgrade completed as per documented service levels	Director Infrastructure
IN.3.1.2	Murray Street - Finley	Stormwater works meet agreed service level requirements and relevant asset management plan	Stormwater upgrade completed as per documented service levels	Director Infrastructure
IN.3.1.3	Snell Road - Barooga	Stormwater works meet agreed service level requirements and relevant asset management plan	Stormwater upgrade completed as per documented service levels	Director Infrastructure
IN.3.1.4	Bruton Street - Tocumwal	Stormwater works meet agreed service level requirements and relevant asset management plan	Stormwater upgrade completed as per documented service levels	Director Infrastructure
IN.3.2	Maintain and improve kerb and gutter networks in our towns	Metres of kerb and gutter improved and maintained	Stormwater damage to private property prevented	Director Infrastructure
IN.3.2.1	Haynes Court - Tocumwal	Kerb and Gutter extensions add to and compliment the functionality of Council's stormwater network	Kerb and Gutter delivered on time and withing budget	Director Infrastructure

IN.3.2.2	Murray Street - Finley (R2R)	Kerb and Gutter extensions add to and compliment the functionality of Council's stormwater network	Kerb and Gutter delivered on time and withing budget	Director Infrastructure
IN.3.2.3	Snell Road - Barooga	Kerb and Gutter extensions add to and compliment the functionality of Council's stormwater network	Kerb and Gutter delivered on time and withing budget	Director Infrastructure
IN.3.2.4	Bruton Street - Tocumwal	Kerb and Gutter extensions add to and compliment the functionality of Council's stormwater network	Kerb and Gutter delivered on time and withing budget	Director Infrastructure
IN.3.3	Provide a safe and efficient sewerage service	Sewer works meet agreed service levels, regulatory requirements and the relevant asset management plan	Number of sewer line breaks and blockages Quality of sewer discharge to the environment	Director Infrastructure
IN.3.3.1	Sewer Relining Program	Sewer relining extends the expected life of our infrastructure and continues to meet service delivery standards	Sewer relining program completed annually	Director Infrastructure
IN.3.3.2	Sewer Telemetry Project	Sewer telemetry provides service delivery efficiencies	Telemetry project complete and working as per contract agreement	Director Infrastructure
IN.3.3.3	Sewer Charges assessed for full cost recovery	Sewer Charges are set to full cost recovery to address long term sustainability of the service delivery	Community understands the cost of delivering sewer services and understand the need for the charges being levied	Deputy Chief Executive Officer
IN.3.3.4	Liquid Trade Waste Policy	Liquid Trade Waste inspections meet Councils regulatory responsibilities	Liquid Trade Waste Policy adopted by Council	Director Strategic Planning and Development
IN.3.3.5	Tocumwal Sewer Treatment Plant Planning	Council accesses funding to deliver sewer treatment plant options and designs to	Sewer Treatment facilities meet the needs of our growing community	Director Infrastructure Director Strategic Planning and Development

		accommodate the growing community		
IN.3.4	Ensure high quality water supply in our towns and elsewhere		Number of water breaks Water quality meets benchmarks Water pressure meets community expectations	Director Infrastructure
IN.3.4.1	Water Main Replacement Program	Water main replacements provide for the extended life of our water infrastructure to accommodate increasing service demand	Water main replacement program completed annually as per budget allocation	Director Infrastructure
IN.3.4.2	Finley Water Treatment Plant Project finalised and handed over	Finley Water Treatment plant meets the current and future needs of the Finley community	Finley Water Treatment Plant fully operational	Director Infrastructure
IN.3.4.3	Barooga Water Treatment Plant finalised and handed over	Barooga Water Treatment plant meets the current and future needs of the Barooga community	Barooga Water Treatment Plant fully operational	Director Infrastructure

Delivery Program Objective	IN.4 Advocate for better internet and telecommunications infrastructure services.
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DP & AOP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?
IN.4.1	Partner with the community to advocate for improved internet and telecommunications services	Internet and telecommunication services meeting community and business needs	Advocacy initiatives undertaken	Chief Executive Officer
IN.4.1.1	Actively engage with Regional Connectivity Project	Connectivity issues within Berrigan Shire are improved. At minimum Tocumwal residents will not notice connectivity issues during peak periods	Connectivity Project approved by Commonwealth and State Agencies	Chief Executive Officer

Strategic Objective	Our community facilities are planned to meet community needs and enhance social connection.
Delivery Program Objectives	IN.5 Community facilities are planned and maintained to meet the needs of our growing population and promote maximum use. IN.6 Community pride is encouraged through the beautification and maintenance of our towns.

Delivery Program Objective	IN.5 Community facilities are planned and maintained to meet the needs of our growing population and promote maximum use.
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DP & AOP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?
IN.5.1	Council's assets are actively managed across their lifespan	Assets are managed effectively over their lifespan	Asset Management Plans adopted, reviewed and implemented	Director Infrastructure
IN.5.1.1	Review Water Supply Network Asset Management Plan	Water Supply Network Asset Management Plan considers the current and future needs of the community and Council's service delivery standards	Asset Management Plan adopted by Council	Director Infrastructure
IN.5.2	Plans for community facilities are developed in partnership with the community	New facilities are developed to be multi-use and simple to maintain	Plans developed in partnership with communities	Director Strategic Planning and Development
IN.5.2.1	Investigate and report on the continued viability of Council's community building assets	Plan of Management outlines how the crown land parcel will be managed in the future and reflects the outcomes expressed by the community	Plan of Management Adopted by Council	Director Corporate Services
IN.5.2.2	Tocumwal Foreshore	Plan of Management outlines how the crown land parcel will be managed in the future and reflects the outcomes expressed by the community	Plan of Management Adopted by Council	Deputy Chief Executive Officer

IN.5.2.3	Tocumwal Memorial Hall	Plan of Management outlines how the crown land parcel will be managed in the future and reflects the outcomes expressed by the community	Plan of Management Adopted by Council	Deputy Chief Executive Officer
IN.5.2.4	Tocumwal Pre-School	Plan of Management outlines how the crown land parcel will be managed in the future and reflects the outcomes expressed by the community	Plan of Management Adopted by Council	Deputy Chief Executive Officer
IN.5.2.5	Mary Lawson Wayside Rest and Log Cabin Museum	Plan of Management outlines how the crown land parcel will be managed in the future and reflects the outcomes expressed by the community	Plan of Management Adopted by Council	Deputy Chief Executive Officer
IN.5.2.6	Barooga Recreation Reserve	Plan of Management outlines how the crown land parcel will be managed in the future and reflects the outcomes expressed by the community	Plan of Management Adopted by Council	Deputy Chief Executive Officer
IN.5.2.7	Barooga	Plan of Management outlines how the crown land parcel will be managed in the future and reflects the outcomes expressed by the community	Plan of Management Adopted by Council	Deputy Chief Executive Officer
IN.5.2.8	Finley Recreation Reserve	Plan of Management outlines how the crown land parcel will be managed in the future and reflects the outcomes expressed by the community	Plan of Management Adopted by Council	Deputy Chief Executive Officer
IN.5.2.9	Berrigan Sportsground	Plan of Management outlines how the crown land parcel will be managed in the future and reflects the outcomes expressed by the community	Plan of Management Adopted by Council	Deputy Chief Executive Officer

Delivery Program Objective	IN.6 Community pride is encouraged through the beautification and maintenance of our towns.
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DP & AOP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?
IN.6.1	Provide and maintain a range of parks and public amenities	Parks and amenities meet agreed service levels	Feedback from users of Council parks and amenities	Director Infrastructure
IN.6.1.1	Develop Playground Strategy	Playground strategy sets the service delivery levels for playgrounds for each community, including how they are maintained and managed for their lifecycle, including an agreed replacement schedule	Playground Strategy adopted by Council	Enterprise Risk Manager
IN.6.1.2	Swing Bridge Park Barooga	Contractors deliver an upgraded swing bridge park to the agreed standard	Swing Bridge Park works completed	Director Infrastructure
IN.6.2	Streetscapes are attractive and well maintained	Streetscapes are attractive and well maintained	Feedback from residents and visitors	Director Infrastructure
IN.6.3	Operate well-maintained and accessible public cemeteries	Cemeteries are well-maintained and meet regulatory requirements	Number of interments Feedback from community members	Chief Executive Officer












Our Infrastructure summary budget 2024 – 2025

	2024/25 Budget \$
Operating Income	18,988,000
Operating Expenditure	(15,194,000)
Net Operating Result	(3,794,000)
Capital Income	1,443,000
Capital Expenditure	(13,844,000)
Net Capital funds Result	(12,401,000)
* Net Result / surplus (Deficit)	(16,195,000)

* Net result includes depreciation of assets/plant and the value of non-cash income

CL. Our Civic Leadership

Transparent and responsible leadership that actively engages with and serves the community’s interests.

Strategic objectives	Council's role	Strategies
The community is serviced in an effective, financially sustainable and responsible manner.	 Provide	CL.1 Improve Council processes to make doing business with Council easier.
	 Provide	CL.2 Manage people, assets, resources, and risks responsibly to support the Council’s ongoing viability and maximise value for money for ratepayers.
Our community is informed and engaged in decision-making.	 Provide	CL.3 Enhance communication channels between the council and residents.
	 Provide  Collaborate	CL.4 Strengthen community engagement and participation in decision-making.
A community where collaborative efforts enhance development and service delivery.	 Provide  Collaborate	CL.5 Build partnerships with state agencies, businesses, and non-profits.
	 Provide  Collaborate	CL.6 Secure funding and resources for projects and services.
	 Provide  Collaborate	CL.7 Actively participate in regional bodies to advance shared action for our region.

Strategic Objective	The community is serviced in an effective, financially sustainable and responsible manner.
Delivery Program Objectives	CL.1 Improve Council processes to make doing business with Council easier. CL.2 Manage people, assets, resources, and risks responsibly to support the Council’s ongoing viability and maximise value for money for ratepayers.

Delivery Program Objective	CL.1 Improve Council processes to make doing business with Council easier.
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DP & AOP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?
CL.1.1	Develop and implement a "Customer First" framework for responding to requests and enquiries		Customer requests responded to within agreed timeframe	Director Corporate Services
CL.1.1.1	Develop a Customer Requests policy and procedure		Policy and procedure in place and working	Director Corporate Services
CL.1.1.2	Implement a customer relationship management system			Director Corporate Services
CL.1.1.3	Professionalise Customer Experience Team	Relevant positions filled	Customer Service is streamlined, responsive and the core of Council's service delivery	Director Corporate Services
CL.1.1.4	Training Provided to Customer Experience Team	Customer Experience with Council and the community and with internal stakeholders is professional and responsive and at agreed service levels	Relevant training is supplied to ensure the Customer Experience team is professional and respected within council and by the community	Director Corporate Services
CL.1.2	Develop and implement online platforms to allow customers to interact with Council at a time that suits them		Use of Council's online platform Reduction in phone calls to Council	

CL.1.2.1	Develop a Community Engagement Strategy	Community Engagement Strategy makes it easier for the community to be part of the decision-making process	Community Engagement Strategy adopted by council	Manager Communications, Engagement and Marketing
CL.1.2.2	Develop Berrigan Shire Community Engagement Policy	Community Engagement Policy strengthens community engagement and participation in Council activities and decision-making processes	Community Engagement Policy adopted by council	Manager Communications, Engagement and Marketing
CL.1.2.3	Develop Internal Communications Strategy	Internal communications occur efficiently and effectively and integrate the IAP2 framework into all council communications	Internal Communications Strategy adopted by the Executive Leadership Team	Manager Communications, Engagement and Marketing

Delivery Program Objective	CL.2 Manage people, assets, resources, and risks responsibly to support the Council's ongoing viability and maximise value for money for ratepayers.
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DP & AOP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?
CL.2.1	Support elected members in their role as community representatives and custodians of public assets	An elected body capable of performing their role	Councillors satisfied with the support provided by Council staff in their roles	Chief Executive Officer
CL.2.1.1	2024 Council Elections	Council elections have more candidates than seats to ensure an election process is possible	Council elections undertaken as per legislative requirements	Chief Executive Officer
CL.2.1.2	Hold induction sessions for elected Council	Councillors understand their role and can effectively represent the community	Induction program implemented	Chief Executive Officer
CL.2.1.3	Councillor Professional Development and Training	All Councillors have professional development and training plans that enhance their knowledge of local government and support	All Councillors have professional development and training plans in place as per the legislation	Chief Executive Officer

		improved decision making for Councillors		
CL.2.2	Develop and implement a governance framework to support Council meeting its statutory and regulatory obligations	Council meets its statutory and regulatory obligations		Chief Executive Officer
CL.2.2.1	Review all policies at least once per term of Council		Policies are reviewed	Chief Executive Officer
CL.2.2.2	Develop a Governance Policy			Chief Executive Officer
CL.2.2.3	Implement Integrated Planning and Reporting Framework			Chief Executive Officer
CL.2.2.4	Audit, Risk and Improvement Committee	ARIC provides value for money for council and the community	The output of the ARIC meets the requirements of legislation and state government guidelines	Deputy Chief Executive Officer
CL.2.2.5	Maintain a records management system			Deputy Chief Executive Officer
CL.2.3	Maintain a robust financial management framework supporting Council's ongoing financial sustainability	Council's finances are well managed Council is financially sustainable	External audit reports	Director Corporate Services
CL.2.3.1	Prepare financial statements in line with legislation and accounting standards			Director Corporate Services
CL.2.3.2	Implement revised procurement framework			Director Corporate Services
CL.2.3.3	Manage Council's cash and investments			Director Corporate Services

CL.2.3.4	Raise and collect rates and charges			Director Corporate Services
CL.2.3.5	Monitor Council's expenditure against budget			Director Corporate Services
CL.2.4	Identify and manage risk in an effective manner	Council manages its risks effectively in line with its risk appetite	Risks identified and mitigated	Enterprise Risk Manager
CL.2.4.1	Collate information to build Council's risk register	Risks are identified and included in Pulse' Risk Register	Risk register reports are available upon request identifying strategic and operational risks relevant to Council	Enterprise Risk Manager
CL.2.4.2	Regularly attend Statewide and StateCover conferences, workshops and meetings to remain abreast of changes within the enterprise-wide risk arena	Council remains at the forefront of risk management, continually improving systems and methods of control	Conferences attended and information generated is made available	Enterprise Risk Manager
CL.2.4.3	Participate in Statewide CIP program and StateCover Self Audit	Gaps in the CIP program and the Self-Audit are identified, and improvements made	CIP Program and StateCover Audits are completed, and results made available	Enterprise Risk Manager
CL.2.4.4	Regularly conduct workplace and work process inspections to identify risks.	Issues are identified and rectified where possible in accordance with the hierarchy of control	Inspections conducted and results tabled	Enterprise Risk Manager
CL.2.4.5	Manage Council's insurance portfolio	Insurance coverage is accurate and reflect Council's current situation and insurance needs	Insurance renewals are completed and submitted	Enterprise Risk Manager
CL.2.4.6	Respond to insurance claims against Council	Legitimate claims are identified and responded to. Processes are reviewed to reduce the likelihood of recurrence	Investigations conducted and claims managed accordingly	Enterprise Risk Manager
CL.2.4.7	Investigate workers compensation claims, workplace incidents and near misses	Hazards are identified and changes made to workplaces and processes to prevent recurrence	Investigation reports available, recommendations made, and responsibilities assigned	Enterprise Risk Manager

CL.2.5	Recruit, train and support a skilled and flexible workforce	Council has a workforce able to deliver on Council's strategies and plans	Workforce satisfaction Staff turnover Time to fill vacancies	Chief Executive Officer
CL.2.5.1	Prepare Workforce Development Plan			Deputy Chief Executive Officer
CL.2.5.2	Fill vacancies			Deputy Chief Executive Officer
CL.2.5.3	Investigate options for long daycare for Council staff	Council staff are able to fulfil the work duties and access to long day care does not have a detrimental effect on their careers or mental health	Council staff have equitable access to long day care	Deputy Chief Executive Officer
CL.2.5.4	Implement Council's new Salary Policy and Performance Management Framework	Salary Policy delivers the salary outcomes agreed with staff and provides a more transparent and accountable framework. The Performance Management Framework supports the Salary Policy and the lifelong learning and development of staff	Salary Policy and Performance Management Framework are implemented on time and as agreed with Council's Consultative Committee	Deputy Chief Executive Officer
CL.2.6	Constantly review Council's services to ensure each service is efficient, effective and sustainable	Council has a robust system of service reviews in place	Number of service reviews undertaken	Chief Executive Officer
CL.2.6.1	Develop Service Delivery Standards across all council services	Service standards across council's service delivery outputs are set and agreed with Council and the community	Service Delivery Standards adopted by Council that enhance Council's long-term sustainability	Chief Executive Officer
CL.2.6.2	Infrastructure			

CL.2.6.3	Planning and Development			
CL.2.6.4	Corporate Services			
CL.2.6.5	Governance -Sustainability Report	Council understands the sustainability of council across its service delivery, resourcing and functional areas, including recommendations to ensure sustainability into the future	Sustainability Report presented to Council for adoption	Chief Executive Officer
CL.2.7	Implement a secure and fit-for-purpose Information and Communications Technology Framework			
CL.2.7.1	Review Council's IT landscape to support transition to and integration with cloud-based systems	Implementation of innovative and sustainable technologies that support Council's service delivery.	Council's IT landscape is supported by cloud-based technologies where possible	Director Corporate Services
CL.2.7.2	Implement new Enterprise Management System	Enterprise Management System provides council with an IT platform that meets the needs of its business and provides service efficiencies across its service delivery responsibilities	Enterprise Management System implemented	Director Corporate Services
CL.2.7.3	Council meetings livestreamed	Livestreaming platform allows for council meetings to be more accessible to the community	Livestreaming of Council meetings occur	Director Corporate Services
CL.2.7.4	Develop Cyber Security Framework in line with NSW Cyber Security Policy	Framework meets the needs and capacity of Council and addresses the requirements of the NSW Cyber Security Policy	Framework adopted by Council	Director Corporate Services

Strategic Objective	Our community is informed and engaged in decision-making.
Delivery Program Objectives	CL.3 Enhance communication channels between the council and residents. CL.4 Strengthen community engagement and participation in decision-making.

Delivery Program Objective	CL.3 Enhance communication channels between the council and residents.
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DP & AOP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?
CL.3.1	Develop and maintain online tools and platforms to facilitate two-way communication between Council and the community	The CES and CEP foster community engagement	Community Engagement Strategy and Plan adopted by Council	Chief Executive Officer
CL.3.2	Residents have access to timely, relevant and accurate information about issues that affect them	Council's website and online platforms are available, accessible and relevant	Community surveys and feedback	Chief Executive Officer

Delivery Program Objective	CL.4 Strengthen community engagement and participation in decision-making.
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DP & AOP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?
CL.4.1	Develop Berrigan Shire Community Engagement Framework	Community Engagement Framework makes it easier for the community to be part of the decision-making process	Community Engagement Plan adopted by Council	Chief Executive Officer
CL.4.2	Council plans and strategies are developed with community input given key consideration	Council plans and strategies have genuine community input in their development	Number of responses received on Council plans and activities on exhibition	Chief Executive Officer

Strategic Objective	A community where collaborative efforts enhance development and service delivery.
Delivery Program Objectives	CL.5 Build partnerships with state agencies, businesses, and non-profits. CL.6 Secure funding and resources for projects and services. CL.7 Actively participate in regional bodies to advance shared action for our region.

Delivery Program Objective	CL.5 Build partnerships with state agencies, businesses, and non-profits.
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DP & AOP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?
CL.5.1	Actively and effectively advocate for the needs of the community	Advocacy is targeted, intentional and amplified through partnerships where possible	Advocacy activities undertaken Successful advocacy efforts	Chief Executive Officer
CL.5.1.1	Water Buy Backs	The community is adequately compensated for any water buy backs that occur in our shire	Advocacy is targeted and intentional	Chief Executive Officer
CL.5.1.2	Regional Digital Connectivity Project	The Shire's (and possibly the region's) digital connectivity provides for increases of efficiencies for businesses and agriculture in the area	Advocacy is targeted and intentional	Chief Executive Officer
CL.5.1.3	Finley Hospital Redevelopment	Finley hospital redevelopment meets the expectations of the community	Advocacy is targeted and intentional	Chief Executive Officer
CL.5.1.4	Tocumwal Ambulance Station	An ambulance station is built in Tocumwal	Advocacy is targeted and intentional	Chief Executive Officer
CL.5.1.5	Country Universities Centres Southern Riverina	A Country University Centres is opened in Finley	Advocacy is targeted and intentional	Chief Executive Officer

CL.5.2	Develop Memoranda of Understanding (MOU) with key groups and agencies to support Council aims and goals	Memorandums of understanding provide a non-legally binding document that accurately outlines the roles and responsibilities of Council and the strategic partner to deliver services to the community	MOUs entered into and renewed Council activities supported through an MOU	Chief Executive Officer
CL.5.2.2	Barooga Sporties	Council continues to partner with Sporties to ensure delivery of community outcomes are supported	Meetings with Sporties continue on a bi-monthly basis	Chief Executive Officer
CL.5.2.4	Federation, Moira, Indigo and Berrigan Shire Councils	Council partners with the Murray Four councils to achieve regional outcomes for communities	Quarterly meetings with the CEOs and annual meetings with Councillors are held	Chief Executive Officer
CL.5.2.8	Beaufort Garden (Tocumwal Aviation Museum)	Beaufort garden continues to be cared for by the operators of the Tocumwal Aviation Museum as per the agreement	The Beaufort Garden MOU remains in place	Chief Executive Officer

Delivery Program Objective	CL.6 Secure funding and resources for projects and services.
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DP & AOP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?
CL.6.1	Develop masterplans and landscape plans for key projects to support future grant funding applications	Grant applications supported with a masterplan underpinned by solid evidence of community support and benefit	Number of plans developed suitable for use with a grant application	Director Corporate Services
CL.6.2	Support community groups looking for grant funding	Community groups obtain funding for projects and facilities	Successful grant applications made with Council support Grant Guru actively used by the community	Director Corporate Services

Delivery Program Objective	CL.7 Actively participate in regional bodies to advance shared action for our region.
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DP & AOP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?
CL.7.1	Actively participate in regional bodies to advance shared action for our region	Council is an active participant in regional bodies	Membership maintained Attendance at meetings Programs implemented	Chief Executive Officer
CL.7.1.1	Active participation in Local Government NSW	Country Mayors NSW activities support Council's advocacy for rural activities	Membership maintained Participation in LGNSW programs	Chief Executive Officer
CL.7.1.2	Active participation in Country Mayors NSW	Country Mayors NSW activities support Council's advocacy for rural activities	Membership maintained Meetings attended quarterly	Chief Executive Officer
CL.7.1.3	Active participation in Riverina and Murray Joint Organisation (RAMJO)	RAMJO activities amplify Council's advocacy RAMJO supports Council's service delivery	Membership maintained Meetings attended monthly Participation in joint activities	Chief Executive Officer
CL.7.1.3.1	Water Sub-committee	Council advocates for the interests of the Berrigan Shire Community in regard to water management and its effects on our community and ensures our voices are heard at the state and national level	RAMJO provides active leadership in the water space	Chief Executive Officer
CL.7.1.3.2	Transport Sub-committee	Council ensures the Tocumwal intermodal remains on the state agenda until the required upgrades meet the growing demands of the freight industry	Tocumwal Intermodal is upgraded to provide for increased rail freight and heavy vehicle connectivity	Chief Executive Officer
CL.7.1.3.3	Shared Services Sub-committee	Council works with other local government authorities and RAMJO to ensure shared services	Council has regular access to shared services	Chief Executive Officer

		allow for the provision of specialist services council could not afford on their own		
CL.7.1.3.4	Connectivity Sub-committee	See the Regional Connectivity Project at XXXX	Connectivity in the Shire is improved	Chief Executive Officer
CL.7.1.3.5	Water Utility Sub-committee	Council is able to gain access to any expertise it does not have in house, is able to access reliable advice and continues to strongly advocate against the privatisation of water utility services	Council manages its water utilities effectively	Chief Executive Officer
CL.7.1.4	Murray River Group of Councils	Council is able to gain access to any expertise it does not have in house, is able to access reliable advice and continues to strongly advocate against the privatisation of water utility services	Council manages its water utilities effectively	Chief Executive Officer

Our Civic Leadership summary budget 2024 – 2025

	2024/25 Budget \$
Operating Income	20,687,000
Operating Expenditure	(7,923,000)
Net Operating Result	12,764,000
Capital Income	332,000
Capital Expenditure	(2,252,000)
Net Capital funds Result	(1,929,000)
* Net Result / surplus (Deficit)	(10,835,000)

* Net result includes depreciation of assets/plant and the value of non-cash income



Section 3 – Revenue & Charging

Rates

Water and Sewer Supply Services

Fees and Charges

Council Rates Overview 2024/2025

Rates and charges provide Council with a major source of revenue. Revenue is used to meet the costs of providing services to business and residents of the Shire. The rates and charges described by this adjacent Figure, and Council’s Revenue Policy 2024/2025 published in this Operational Plan, provide the net funding requirements for a number of the programs and initiatives described in Council’s annual Operational Plan and its Delivery Program.

Each year, the New South Wales Independent Pricing and Regulatory Tribunal (IPART) determines the allowable annual increase in general income for NSW councils – this is known as the rate peg.

Rates are calculated based on the NSW Valuer General’s assessment of the unimproved capital value of the land and Council’s 2024/2025 rate is based on the Valuer General’s 2022 assessments. Council adopts on an annual basis its Rating and Revenue Policy – a copy of this policy is available from Council. The Business rate varies by urban/town locations and the rate is applied to land categorised Business Ordinary, Business Hospitality, Business Rural. Each category has the same value as the residential rate of its urban/town location.

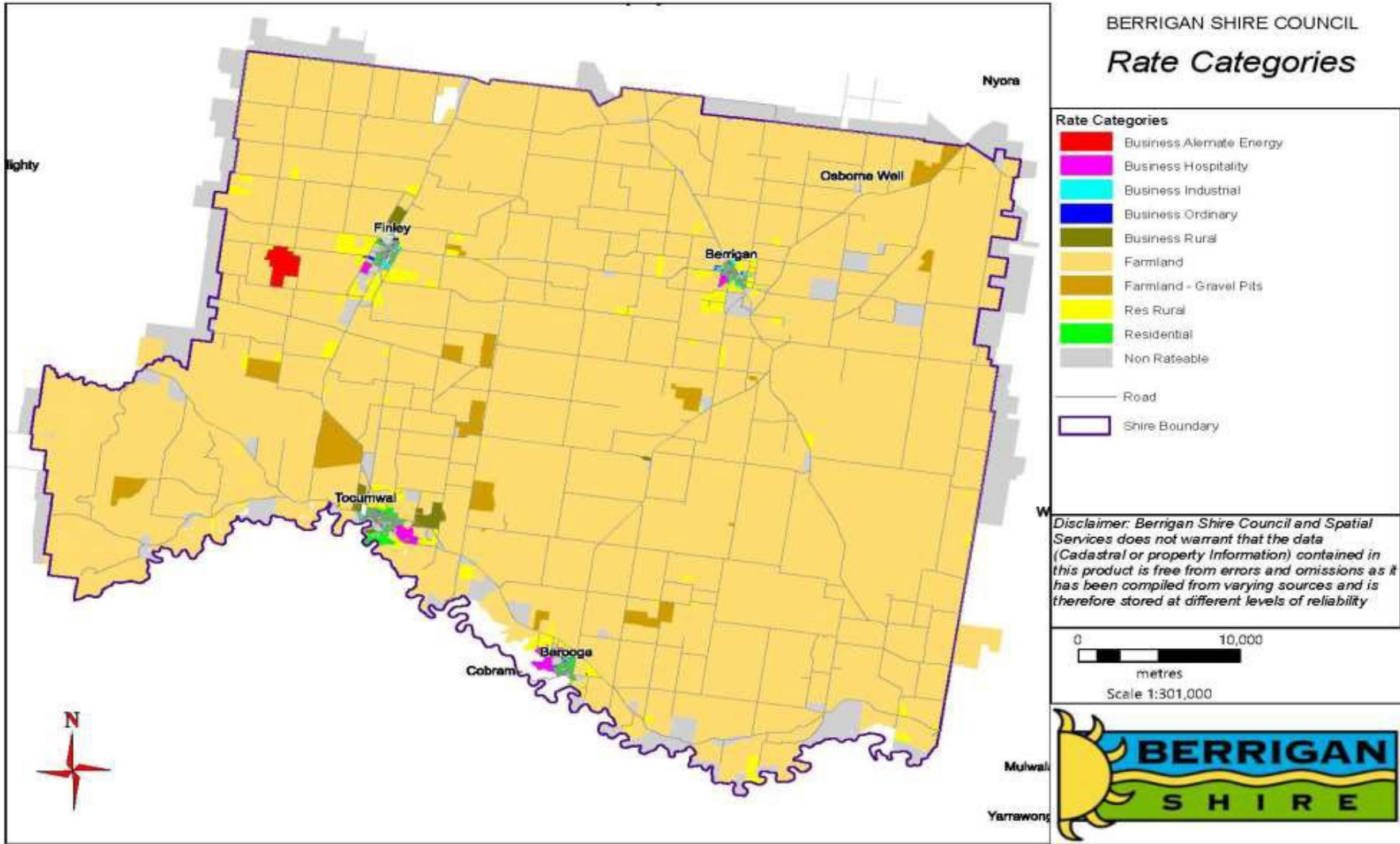
The average property in each town pays the same level of Ordinary Rate. The Farmland rate applies to all farmland in the Shire.

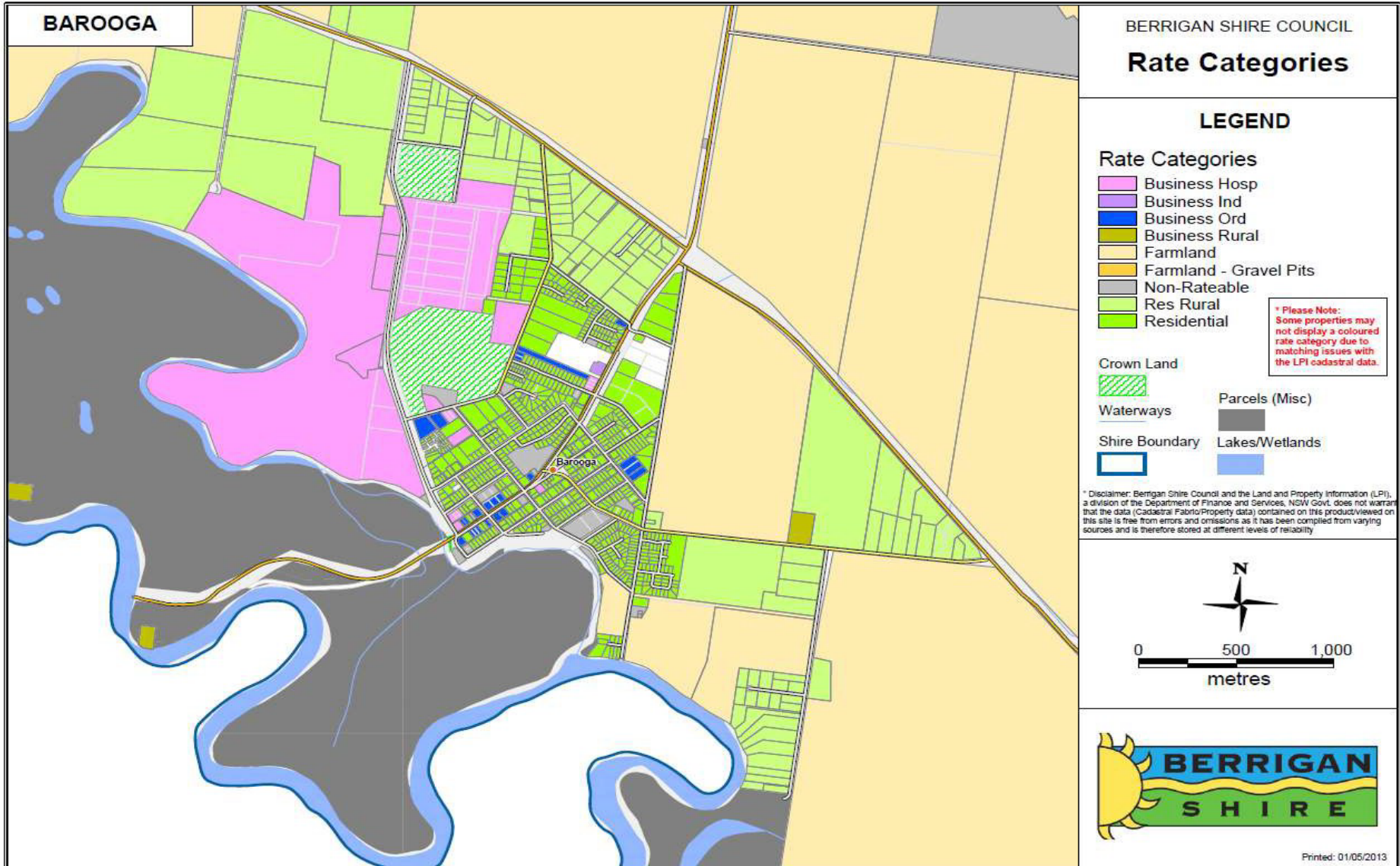
Calculating your ordinary rate

Check the following maps. For example, if your land is categorised for rating purposes as Farmland the rate is calculated by multiplying your 2022 valuation by the rate in the dollar.

The Business rate varies by urban/town locations and the rate is applied to land categorised Business Ordinary, Business Hospitality, Business Rural. Each category has the same value as the residential rate of its urban/town location. The average property in each town pays the same level of Ordinary Rate.

AD-VALOREM RATE	
2024/25	
FINLEY	
Business Alt Energy	
0.0105982	
FINLEY	BERRIGAN
Business & Residential	Business & Residential
0.017822	0.024486
RESIDENTIAL RURAL	RESIDENTIAL RIVERLAND
Ad-Valorem Rate	Ad-Valorem Rate
0.003207	0.0050703
FARMLAND	
Ad-Valorem Rate	
0.0014434	





BERRIGAN

BERRIGAN SHIRE COUNCIL

Rate Categories

LEGEND

Rate Categories

- Business Hosp
- Business Ind
- Business Ord
- Business Rural
- Farmland
- Farmland - Gravel Pits
- Non-Rateable
- Res Rural
- Residential

* Please Note:
Some properties may not display a coloured rate category due to matching issues with the LPI cadastral data.

Crown Land



Waterways



Shire Boundary



Parcels (Misc)



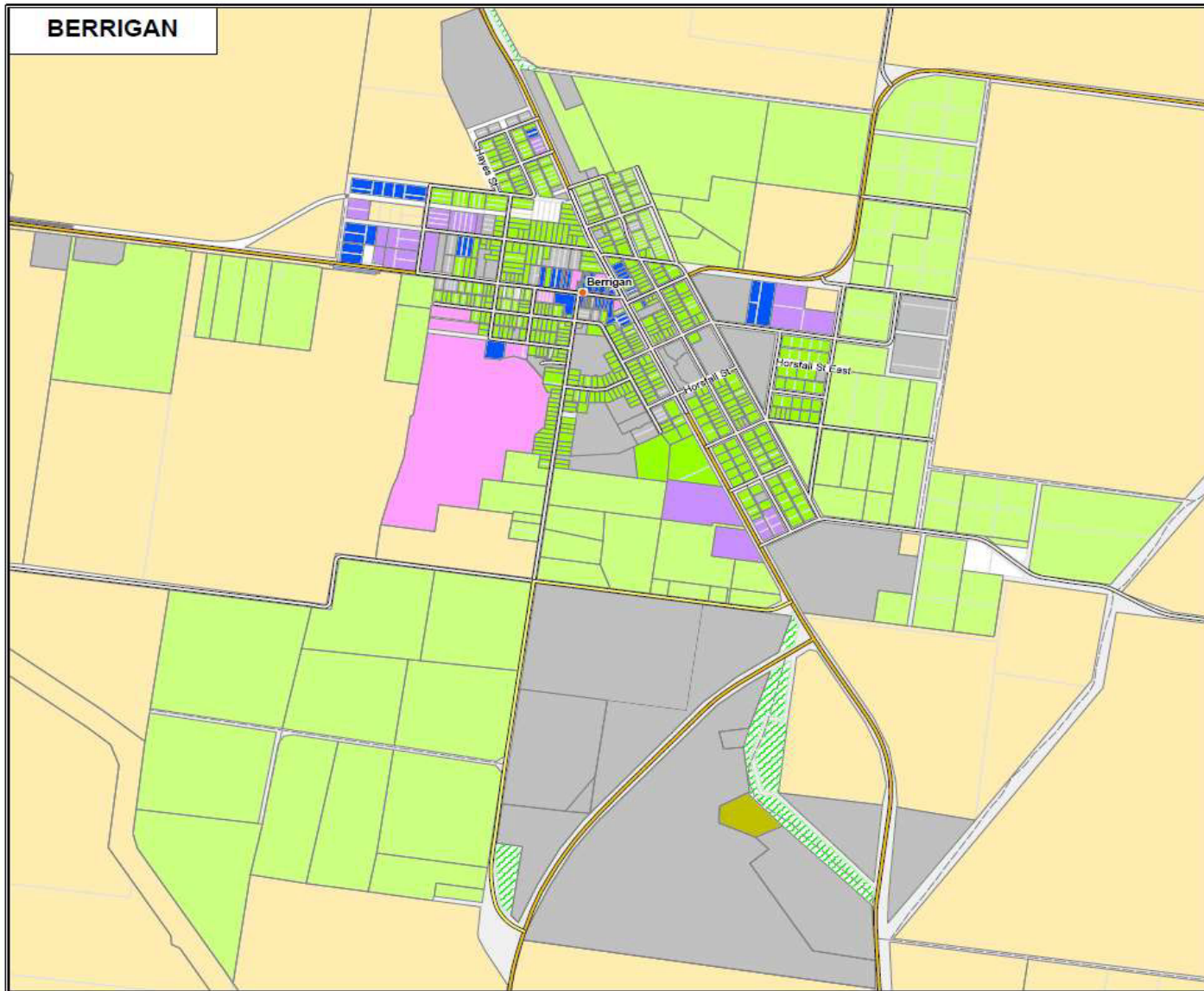
Lakes/Wetlands



* Disclaimer: Berrigan Shire Council and the Land and Property Information (LPI), a division of the Department of Finance and Services, NSW Govt, does not warrant that the data (Cadastral Fabric/Property data) contained on this product/viewed on this site is free from errors and omissions, as it has been compiled from varying sources and is therefore stored at different levels of reliability.



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FINLEY

BERRIGAN SHIRE COUNCIL

Rate Categories

LEGEND

Rate Categories

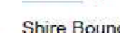
- Business Hosp
- Business Ind
- Business Ord
- Business Rural
- Farmland
- Farmland - Gravel Pits
- Non-Rateable
- Res Rural
- Residential

*** Please Note:**
Some properties may not display a coloured rate category due to matching issues with the LPI cadastral data.

Crown Land



Waterways



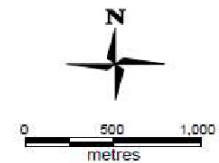
Shire Boundary



Parcels (Misc)



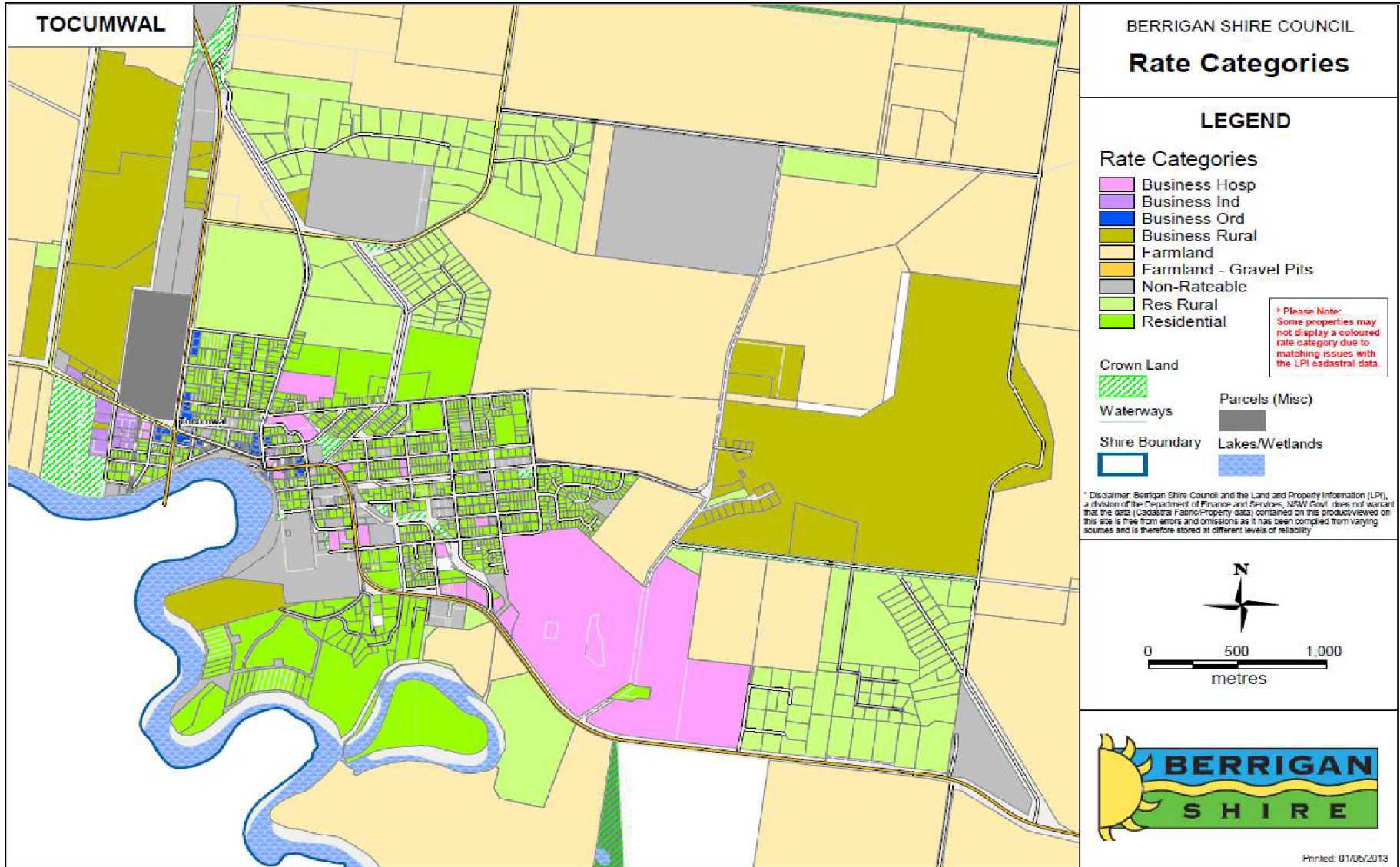
Lakes/Wetlands



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Statement of Revenue Policy 2024-2025

Clause 4.20 of the *Integrated Planning and Reporting Guidelines (the Guidelines)* requires Berrigan Shire Council to prepare an annual statement of its Revenue Policy. Clause 4.21 of the guidelines sets out what must be included in that statement.

The annual statement provides information regarding the levying of Council's rates, its fees and charges and other major income sources.

Rates and charges provide Council with a major source of revenue to meet the cost of providing services to residents of the Shire.

Ordinary and Special Rates and Charges Statement

Total revenue raised from the levying of land rates continues to be capped by the NSW Government with the Independent Pricing & Regulatory Tribunal (IPART) having developed a Local Government Cost Index (LGCI) for use in setting the maximum allowable increase in general income for local government. [IPART has set the maximum allowable increase as 4.5%](#) for the 2024/2025 rating year

General rate

[Section 494 of the Local Government Act 1993 \(LGA\)](#) requires Council to make and levy an Ordinary rate for each year on all rateable land in the local government area.

Ordinary rates are applied to properties based on applying an ad-valorem Rate-in-dollar to the independent land valuations provided by the NSW Department of Lands (Valuer General's Office).

Council is required to use the latest valuations received up until 30 June of the previous year for rating purposes in the current financial year. Shire-wide general revaluations are undertaken every 3 years. Valuations with a base date of 1 July 2022 will be used for rating purposes for 1 July 2024 – 30 June 2025.

Categories

In accordance with Section 493 and 514 of the *Local Government Act 1993*, all parcels of rateable land within Council's boundaries have been declared to be within one of the following categories:

- Farmland
- Residential
- Business
- Mining

The determination of the sub-category for each parcel of rateable land is in accordance with the definitions set out in Sections 515, 516, 517, 518, 518A, 519 and 529 of the *Local Government Act 1993*

Farmland

Land is categorised as farmland if it is a parcel of rateable land valued as one assessment and its dominant use is for farming or agricultural production.

The Farmland rate is sub-categorised into regional districts, based on the urban/town locations.

One ad-valorem rate will be applied to all Farmland assessments across all of Berrigan Shire.

Residential

Land is categorised as residential if it is a parcel of rateable land valued as one assessment and its dominant use is for residential accommodation or rural residential land or, if it is vacant land, it is zoned or otherwise designated for use under an environmental planning instrument for residential purposes.

Each town in the Shire (i.e. Barooga, Berrigan, Finley and Tocumwal) has a separate Residential sub-category. Berrigan Shire Council determines its ordinary rate on the basis that each town should be provided with a similar level of service and amenity in an overall sense. On that basis, the Residential rate for each sub-category is set so that the average-valued property for each town is charged the same ordinary rate as each of the other towns – i.e. the average-valued Barooga property will be charged the same ordinary rate as the average-valued Berrigan property, the average valued Finley property and the average valued Tocumwal property.

Business

Land is categorised as Business if it is of a business, commercial or industrial nature. Land is to be categorised as business if it cannot be categorised as farmland or residential. Business has four sub

Residential – Riverland

Residential – Riverland is a sub-category of Residential and is for semi-rural properties that may not strictly fit Residential or Rural Residential criteria. It will generally be less than the adjoining towns' ad-valorem rate.

Residential. Business has four sub-categories: Business Industry, Business Ordinary, Business Hospitality and Business Rural

Each town in the Shire (i.e. Barooga, Berrigan, Finley and Tocumwal) has separate Business sub-categories with each category has the same ad Valorem as Residential.

Business Alternative Energy

This is a sub category of Business. Land categorised, as Business Alternative Energy will home a Solar Farm or like source of Alternative Energy. The ad valorem will be half the amount of the Business rate in the closest town.

Residential Rural

Residential Rural is a sub-category of Residential. Land categorised as Residential Rural is usually outside a town category. The ad-valorem rate is lower than Residential to reflect a generally lower level of service available. One ad-valorem rate will be applied to all Residential Rural assessment across all of Berrigan Shire.

		Ad-Valorem Rate (rate in the \$)	Estimated Yield	% total yield
Farmland		0.0014434	\$2,207,105	35.47%
Barooga	Residential	0.006302	\$707,682	11.37%
	Business	0.006302	\$96,823	1.55%
Berrigan	Residential	0.024486	\$404,179	6.49%
	Business	0.024486	\$82,440	1.32%
Finley	Residential	0.017822	\$812,723	13.06%
	Business	0.017822	\$200,600	3.22%
Finley	Business Alt Energy	0.0105982	\$39,213	0.63%
Tocumwal	Residential	0.005959	\$1,015,739	16.32%
	Business	0.005959	\$169,112	2.78%
Residential Rural		0.003207	\$431,547	6.93%
Residential - Riverland		0.0050703	\$54,080	0.87%

Table 2 Rates Charged

Table 3 Domestic Waste Charges

Service provided	Fee (\$) per annum	Estimated revenue
Domestic Waste Collected – 3 Bins 1 x Fortnightly pick up of 240 litre red lid garbage bin 1 x Fortnightly pick up 240 litre yellow lid recycling bin 1 x Weekly pick up 240 litre green Waste Collection	\$494.00	\$1,753,379.29
Additional Domestic Service Collected 1 x Weekly pick up of 240 litre green Waste bin	\$231.00	\$0.00 Not supplied until demonstrated need provided.
Additional Domestic Service Collected 1 x Fortnightly pick up of 240 litre red lid garbage bin	\$178	\$0.00 Not supplied until demonstrated need provided.
Additional Domestic Service Collected 1x Fortnightly pick up of 240 litre yellow lid recycle bin	\$178	\$0.00 Not supplied until demonstrated need provided.

Service provided	Fee (\$) per annum	Estimated revenue
Uncollected (vacant charge) Charged on vacant land within the collection zone – no service is provided	\$72.00	\$18,792
Commercial Garbage Charge 1 x Fortnightly pick up of 240 litre red lid general waste bin 1 x Fortnightly pick up of 240 litre yellow lid recycling bin 1x Weekly pick up of 240 litre green waste bin	\$593.00	\$152,994

<p>Additional Business Waste Charges</p> <p>1 x Fortnightly pick up of 240 litre red Lid general waste bin</p>	<p>\$214.00</p>	<p>\$47,760</p>
<p>Additional Recycling Charge</p> <p>1 x Fortnightly pick up of 240 litre yellow lid recycling bin</p>	<p>\$214.00</p>	<p>\$19,902</p>
<p>Additional Green Waste Charge</p> <p>1 x Weekly pick up of 240 litre green waste bin</p>	<p>\$277.00</p>	<p>\$12,188</p>

Sewer charges

In accordance with the provisions of Section 535, 501 and 552 of the *Local Government Act 1993*, a special rate or charge relating to sewerage will be levied on all rateable land confined within the area shown on each of the Town Sewer Supply areas except:

- i) Land which is more than 75 metres from a sewer of the Council and is not connected to the sewer;
- ii) Land from which sewerage could not be discharged into any sewer of the Council.

Berrigan Shire Sewerage will operate as one entity and each rateable property in Barooga, Berrigan, Finley and Tocumwal will have the same sewerage supply charge applied as specified in Council's Annual Fees and Charges. In addition, a standard pedestal charge per cistern/water closet in excess of two will be raised on all rateable properties with more than 2 cisterns/water closets.

In special circumstances, an on-site low pressure sewer maintenance charge will apply to those properties connected to Council's sewer supply via a low-pressure sewer pump. The Council will maintain the pump in perpetuity subject to the owner of the property entering into an agreement for maintenance and paying the annual low- pressure charge.

Low pressure sewer charges are specified in Council's Annual Fees and Charges.

- **For non-rateable properties**

A standard pedestal charge per cistern/water closet will be raised on all non-rateable properties connected to the sewerage supply.

- **For rateable properties outside village boundaries**

Rateable properties outside the existing village boundaries, and connected to the town sewer supply, will be charged the normal town sewer supply charges, including pedestal charges if applicable.

The following Table sets out the intended sewer charges for 2024/2025

Table 4 Sewer Charges

Service provided	Fee (\$) per annum	Estimated revenue
<p>Sewer Supply Charge</p> <p>Charged to all rateable land utilising the town sewer system or zoned residential and within 75m of Councils sewer system</p>	\$649.00	\$2,394,161
<p>Pedestal Charge</p> <p>Any property with more than 2 (two) cisterns/water closets will be charged a pedestal charge per excess cistern/water closet.</p> <p>A pedestal charge per cistern/water closet will be raised on all non-rateable properties connected to the sewer supply</p>	\$138.00	\$200,238
<p>On-Site Low Pressure Maintenance Charge</p> <p>Applied to properties connected to Councils' sewerage supply via a low-pressure pump. Council maintains the pump in perpetuity subject to the owner paying the On-site low pressure maintenance charge</p>	\$181.00	\$22,987

Stormwater management

Under the provisions of Section 535 of the *Local Government Act 1993*, Council has resolved to levy a Stormwater Management Services Charge in accordance with [Sections 496A of the Local Government Act 1993](#), and [clause 125A and clause 125AA, of the Local Government \(General\) Regulation 2005](#)

The Stormwater management charge will be applicable for each non-vacant urban property, or all eligible properties for which the works or service is either provided or proposed to be provided.

The Table below sets out the intended stormwater management charges for 2024/2025

Service provided	Fee (\$) per annum	Estimated revenue
Residential Premises on urban land	25.00	\$79,575
Strata properties (per Strata)	12.50	
Vacant land	Exempt	
Commercial Premises on urban land	25.00	

In accordance with the provisions [of Section 501, 502, 535 and 552 of the Local Government Act 1993](#), Council has resolved that water supply charges be levied on all properties

- i) is supplied with water from a water pipe of the Council; or
- ii) is situated within 225 metres of a water pipe of the Council, whether the land has a frontage or not to the public road (if any) in which the water pipe is laid, and confined within the area shown on each of the Town Water Supply areas, even though the land is not actually supplied with water from any water pipe of the Council;

subject to, water being able to be supplied to some part of the land from a standpipe at least 1 metre in height from the ground level, if such a pipe were laid and connected to Council's main.

Except for those non-rateable properties described below:

- Non-rateable State Government properties of non-commercial nature without a water connection and not using the service will not be levied an annual fixed Water Access Charge

The Table below sets out the intended water supply charges for 2024/25:

Table 6 Water Access and Supply Charges

Service provided	Fee (\$) per annum	Estimated revenue
Water Access Charge Applied to all properties supplied with water from a water pipe of the Council or land that is situated within 225m of Councils' water supply pipes. (see Appendix A)	\$631.00	\$2,595,303
Water Consumption Charges – Unfiltered (Barooga, Berrigan & Finley)	\$1.00. per kl (stage 4 restrictions in force) \$0.57 per kl (other restrictions in force) \$0.52 per kl (no restrictions)	
Water Consumption Charges – Treated (Barooga, Berrigan & Finley)	\$1.62 per kl (stage 4 restrictions in force) \$1.15 per kl (other restrictions in force) \$1.05 per kl (no restrictions)	
Water Consumption Charges – Treated (Tocumwal)	\$1.08 per kl (stage 4 restrictions in force) \$0.76 per kl (other restrictions in force) \$0.69 per kl (no restrictions)	

Pensioner concessions

[Section 575 of the Local Government Act 1993](#), provides for concessions on Council rates and charges for eligible pensioners. By virtue of Section 575, an eligible pensioner may apply to Council for annual concessions on a rate or charge of:

- Up to \$250.00 on all ordinary rates and charges for domestic waste management services
- Up to \$87.50 on annual water charges
- Up to \$87.50 on annual sewer charges

Applications for concessions must be made in writing using the appropriate form available from Council's Rates Department.

Council believes the concession rates set by the NSW State Government are adequate, equitable and require no additional concession to be offered by the Council.

Developer concessions

Council may offer incentives in the form of rating waivers relative to annual water and sewerage charges to developers involved with multi-lot subdivisions.

Applications for developer concessions are as follows:

- Written application should be submitted to the Council prior to 31 May for consideration at the June ordinary meeting of Council
- Annual water and sewerage charges may be waived on the undeveloped lots of a subdivision, up to a maximum period of three (3) years, or until the lots are built upon, sold, leased, or otherwise occupied (whichever is the sooner).

- No concessions under this section are given for Domestic Waste, Stormwater, Pedestal or Water Consumption Charges

Issuing of notices and due dates for payment

Berrigan Shire rates and charges are payable in full or by quarterly instalments in accordance with [Section 562 of the Local Government Act 1993](#).

Annual Rates and charges notices are issued in July each year and are payable in four (4) instalments on 31 August, 30 November, 28 February and 31 May.

A rate notice, or rate instalment notice, is issued at least thirty (30) days before each instalment is due.

Water Consumption Notices are issued on a quarterly basis, approximately 30 days before the charge is due for payment.

Interest charges

In accordance with [Section 566 of the Local Government Act 1993](#) Council charges interest on all rates and charges which remain unpaid after they become due and payable.

Interest will be calculated daily. The rate of interest will be 10.5% per annum the maximum rate as specified by the Minister for Local Government and [published in the NSW Government Gazette](#) adopted Debt Management and Hardship Policy.

Council may write off interest charges on overdue rates, in accordance with Section 567 of the *Local Government Act 1993*. Ratepayers seeking to have interest written off under hardship provisions are to submit a written application to the Council as per the Council's adopted Debt Management and Hardship Policy.

Hardship provisions

Council requires all ratepayers to pay their rates in full by the due date(s). However, some ratepayers experience genuine financial hardship. Ratepayers having difficulty meeting their commitments may be eligible for assistance and consideration.

All applications for assistance and consideration will be assessed as per the Council's adopted Debt Management and Hardship Policy

User fees and charges

The Council will set user fees and charges in line with the principles set out in its [User Fees and Charges Policy](#).

The general principal of this policy states

Where legally possible, the Council intends to charge users for the provision of all goods and services that it provides.

As a general rule the Council will set its fees and charges at a rate to generate the maximum amount of revenue possible to offset the cost burden of the provision of services borne by other sources of revenue such as rates and untied grants.

Therefore, the Council will at a minimum seek to recover the full cost of service provision from its customers and clients. This general principle will only be modified where the other specific fee and charge setting principles apply

The complete Register of Fees and Charges is also included in this Operational Plan.

Redemption and Borrowings

The Council as noted in the budget summary currently has three outstanding loans as summarised in the following Table.

Table 1 - Outstanding Loans (31 March 2024)

Purpose	Amount	Term	Rate	Annual repayments	DUE	Lender
LIRS Drainage	\$1,630,000	10 y	4.260%	\$116,951	Dec 2024	NAB
LCLI Lewis Crescent	\$1,000,000	10 y	2.32%	\$106,073	May 2030	ANZ
LCLI Water Plant	\$4,000,000	10 y	1.48%	\$430,586	Jan 2031	NAB
MISC Loan – General Fund	\$1,000,000	10 y	1.48%	\$108,320	Jun 2031	Internal – Sewer Fund
Finley Water Treatment Plant	\$2,600,000	10 y	1.48%	\$281,630	Jun 2031	Internal – Sewer Fund

The interest cost of the LIRS Drainage loan is partially offset by a 3% interest rate subsidy from the NSW government under the Local Infrastructure Renewal Scheme (LIRS) program.

The 2024/25 program of works and budget proposed the Council take up the below new loans – both externally funded:

- General Fund – a loan of up to \$500,000 to part fund Key Working Housing
- General Fund – a loan of up to \$4,000,000 to fund the Berrigan Shire Council office refurbishment and Councils digital transformation including the upgrade of all Council’s technology and software programs.

For the purposes of the budget, the table below is a summary of the proposed loans. Note that the exact amount of the loans and the applicable interest rate are not yet available.

The decision to consider borrowing is in line with the Council’s Financial Strategy adopted in 2021 which states:

Implement a Borrowing Policy that allows the Council to borrow only for the development of infrastructure where

- *There is an urgent need for the asset in the short term, or*
- *It is most cost-effective to construct the asset in the short term (as opposed to waiting until sufficient on-hand funds are available), and*
- *The Council has access to a funding stream to meet its debt obligations without compromising its other activities*

Table 2 - Proposed Loans (2024/25)

Purpose	Amount	Term	Rate	Annual repayments	DUE	Lender
General Fund – Office Refurbishment & Digital Transformation	\$4,000,000	10 y	TBC	TBC	Dec 2034	TBC
General Fund – Key Worker Housing	\$500,000	10y	TBC	TBC	Dec 2034	TBC

Based on the loan program, the Council’s projected outstanding debt is:

*The below tables do not currently include proposed loans

Table 3 Projected Outstanding Debt - 2023/24 to 2026/27

FUND	30 JUNE 2024	30 JUNE 2025	30 JUNE 2026	30 JUNE 2027
	\$	\$	\$	\$
General	1,449,071	1,137,214	937,623	733,475
Water	4,558,990	3,911,101	3,253,584	2,586,294
Sewer	-	-	-	
Sub Total	6,008,061	5,048,315	4,191,207	3,319,769
Less Internal loans	2,574,969	2,223,129	1,866,082	1,503,751
TOTAL	3,433,092	2,285,186	2,325,125	1,816,018

Total repayments of principal and interest would be as follows:

Table 4 Loan Redemption - 2023/24 to 2026/27

FUND	30 JUNE 2024	30 JUNE 2025	30 JUNE 2026	30 JUNE 2027
	\$	\$	\$	\$
General	420,939	337,402	220,450	220,450
Water	712,216	712,216	712,216	712,216
Sewer	-	-	-	-
Sub Total	1,133,155	1,049,618	932,666	932,666
Less Internal loans	389,950	389,950	389,950	389,950
TOTAL	743,205	659,668	542,716	542,716
Less LIRS subsidy	261	49	-	-
Less LCLI subsidy	29,323	25,062	20,969	16,806
NET COST	713,621	633,545	521,747	525,910

Appendix A: Rates and Charges Yields 2022 to 2027

The proposed yields from the Council Rates and Annual Charges are shown in Table 11 below. The gross yield from each charge is shown separately.

The pension rebate has been calculated for each fund and is shown as a net figure – the rebate provided by the Council, less the partial subsidy provided by the NSW Government.

The 2023/2024 yield shown is the actual figure levied last year. The 2024/2025 figure is an estimate based on the rate increase proposed using land values as they exist in May 2024. The 2025/2026, 2026/2027 and 2027/2028 figures are projections based on the 2024/2025 estimates.

Table 5 - Rates and Charges Yields

ORDINARY RATES					
% Increase-total nett ordinary rate revenue		4.5%	4.5%	4.5%	4.5%
Rate Category	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028
Farmland	\$2,110,673	\$2,205,653	\$2,304,907	\$2,408,627	\$2,517,015
Residential	\$51,751	\$54,079	\$59,647	\$62,331	\$65,135
Residential Rural	\$416,614	\$435,361	\$454,952	\$475,424	\$496,818
Res. River Land - Barooga	\$0	\$0	\$0	\$0	\$0
Res. River Land - Tocumwal	\$0	\$0	\$0	\$0	\$0
Residential - Barooga	\$663,835	\$693,707	\$724,923	\$757,544	\$791,633
Residential - Berrigan	\$387,515	\$404,953	\$423,175	\$442,217	\$462,116
Residential - Finley	\$779,326	\$814,395	\$851,042	\$889,338	\$939,358
Residential - Tocumwal	\$957,571	\$1,000,661	\$1,045,690	\$1,092,746	\$1,141,919
Business - Barooga	\$89,319	\$93,338	\$97,538	\$101,927	\$106,513
Business - Berrigan	\$79,202	\$82,766	\$86,490	\$90,382	\$94,449
Business - Finley	\$193,620	\$202,332	\$211,436	\$220,950	\$230,892
Business - Tocumwal	\$163,207	\$170,551	\$178,225	\$186,245	\$194,626

Business Alt Energy - Fin	\$37,524	\$39,212	\$40,976	\$42,819	\$44,745
GROSS YIELD	\$5,930,337	\$6,197,008	\$6,479,001	\$6,770,550	\$7,085,219
Less Net Pension Rebate	-\$94,500	-\$94,500	-\$94,500	-\$94,500	-\$94,500
NET YIELD	\$5,835,837	\$6,102,508	\$6,384,501	\$6,676,050	\$6,990,719

WATER CHARGES					
% Increase - Access Charge		4.5%	4.5%	4.5%	4.5%
Access	\$2,457,072	\$2,567,640	\$2,683,183	\$2,803,926	\$2,930,102
Consumption	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000
GROSS YIELD	\$3,457,072	\$3,567,640	\$3,683,183	\$3,803,926	\$3,930,102
Less Net Pension Rebate	-\$45,600	-\$45,600	-\$45,600	-\$45,600	-\$45,600
NET YIELD	\$3,411,472	\$3,522,040	\$3,637,583	\$3,758,326	\$3,884,502

SEWER CHARGES					
% Increase		4.5%	4.5%	4.5%	4.5%
Sewerage	\$2,264,166	\$2,366,053	\$2,472,525	\$2,583,788	\$2,700,058
Pedestal	\$197,076	\$205,944	\$215,211	\$224,895	\$235,018
Low Pressure Sewer	\$22,144	\$23,140	\$24,181	\$25,269	\$26,406
GROSS YIELD	\$2,483,386	\$2,595,137	\$2,711,917	\$2,833,952	\$2,961,482
Less Net Pension Rebate	-\$43,700	-\$43,700	-\$43,700	-\$43,700	-\$43,700
NET YIELD	\$2,439,686	\$2,551,437	\$2,668,218	\$2,790,252	\$2,917,782

DOMESTIC WASTE, GARBAGE AND RECYCLING					
% Increase		New Contract	4.5%	4.5%	4.5%
Charge	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028
Domestic Waste/Recycling	\$1,231,974	\$1,753,379	\$1,832,281	\$1,914,733	\$2,000,895
Domestic Waste Uncollected	\$14,040	\$18,792	\$19,637	\$20,520	\$21,443
Garbage/Business Recycling	\$123,027	\$232,844	\$243,321	\$254,270	\$265,712

GROSS YIELD	\$1,369,041	\$2,005,015	\$2,095,239	\$2,189,523	\$2,288,050
Less Net Pension Rebate	-\$42,000	-\$42,000	-\$42,000	-\$42,000	\$2,246,050
NET YIELD	\$1,327,041	\$1,963,015	\$2,053,239	\$2,147,523	\$2,246,050

STORMWATER MANAGEMENT					
No increase - fixed by regulation		0%	0%	0%	0%
GROSS YIELD	\$79,575	\$79,575	\$79,575	\$79,575	\$79,575

TOTAL – ALL RATES AND CHARGES					
	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028
GROSS YIELD	\$13,319,411	\$14,444,375	\$15,048,915	\$15,677,526	\$16,344,428
Less Net Pension Rebate	-\$225,800	-\$225,800	-\$225,800	-\$225,800	-\$225,800
NET YIELD	\$13,093,611	\$14,218,575	\$14,823,115	\$15,451,726	\$16,118,628

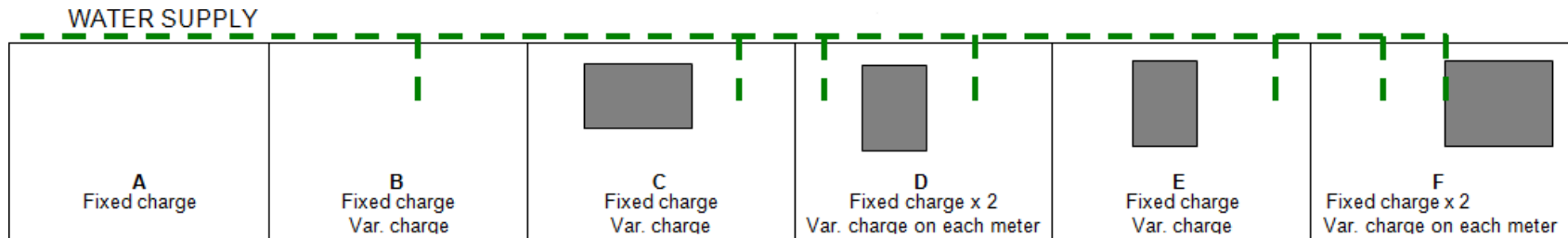
Figure 1 Water Supply Charging

Appendix B: Water supply access charge diagram

WHERE SINGLE SUPPLY IS AVAILABLE TO PROPERTY

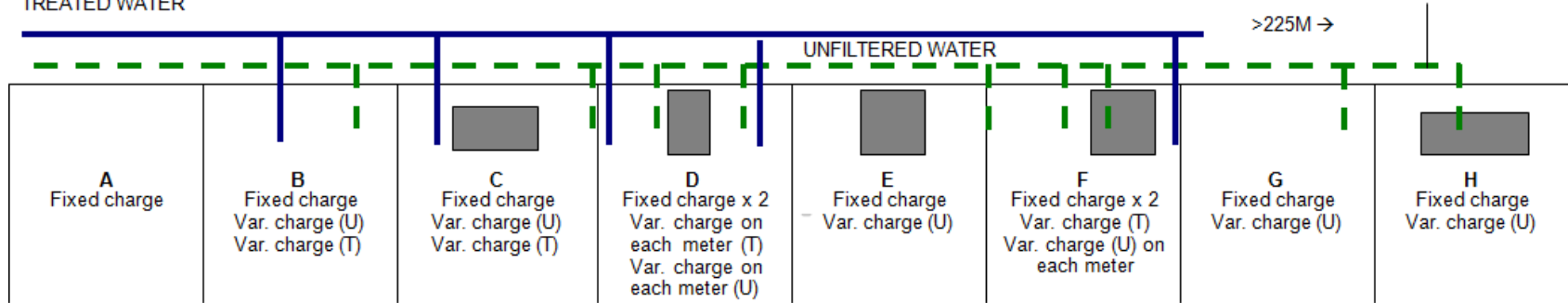
(Tocumwal) – Not including proposed new subdivisions outside village boundary


use with house (T) Treated Supply



**2. WHERE DUAL SUPPLY IS AVAILABLE TO PROPERTY (EXCEPT "H" – SINGLE AVAILABLE ONLY)
(Barooga, Berrigan and Finley) – Not including proposed new subdivisions outside village boundary**

TREATED WATER



NOTE:  Indicates residence or residential use with house
(T) Treated Supply
(U) Unfiltered Supply

Annual Fees and Charges

Fees and Charges 2024 - 2025

Section 4 – Annual Operational Plan

Budget

Budget Summary & Comments

Projected Income and Expenditure Statements

Projected Balance Sheet Projected Cash Flow Statement

Annual Budget Summary Capital Works Plan Summary

Reading our user fees and charges

Council provides a range of services through the following business and service units of Council:

- Development
- Sustainability
- Works
- Administration
- Community

The Fees and Charges Guide is organised by services provided and the business unit of Council responsible for that service. Each fee is also coded to identify the relationship between the service provided and its contribution toward the realisation of *Berrigan Shire 2040* themes and strategic outcomes

- CO. Our Community**
- EC. Our Economy**
- EN. Our Environment**
- IN. Our Infrastructure**
- CL. Our Civic Leadership**

Guidelines – User Fees and Charges

All Council fees and charges are set in line with the Council's adopted User Fees and Charges Policy. This policy states that where legally possible, the Council intends to charge users for the provision of **all** goods and services that it provides.

As a general rule the Council will set its fees and charges at a rate to generate the maximum amount of revenue possible to offset the cost burden of the provision of services borne by other sources of revenue such as rates and untied grants.

Therefore, the Council will at a minimum seek to recover the full cost of service provision from its customers and clients. This general principle will only be modified where other specific fee and charge setting principles as detailed in the Council's User Fees and Charges Policy apply.

Every fee or charge set by the Council will be based on a clear fee setting rationale. This rationale will be shown for each fee in the Fees and Charges Register.

The rationales applicable are as follows:

- **(A) Statute Limited** – Priced at the figure stipulated by law as applicable to this activity
- **(B) Cost Recovery** – Priced so as to return full cost recovery for the activities provided
- **(C) Commercial Basis** – Priced to cover the cost of the item plus a commercial mark-up
- **(D) Community Service Obligation** – Priced at below the cost of providing this activity as provision of the activity meets a social or economic objective of the Council.

The User Fees and Charges Policy Rationale Identifier (A, B, C etc.) appear beside the various fees and charges shown below. Where an asterisk appears next to the Policy ID (i.e. A*, B* etc.) the Council has identified that the maximum amount charged does not cover the cost to the Council of providing the service.

Where a fee or charge is shown as “**ND**”, the Council has chosen not to disclose this amount – in accordance with clause 201(4) of *the Local Government Regulation 2021* – as disclosure could confer a commercial advantage on a competitor of the Council.

Note: The Council will use its best endeavours to determine the Goods and Services Tax (GST) status for each user fee and charge that it sets. However there may be fees and charges for which the Council is unable to confirm the GST status.

Accordingly, if a fee that is shown as being subject to GST is subsequently found not to be subject to GST, then that fee will be amended by reducing the GST to nil. Conversely, if the Council is advised that a fee which is shown as being not subject to GST becomes subject to GST, then the fee will be increased but only to the extent of the GST.

Name	Item No.	Year 23/24	Year 24/25	Increase %	Basis	GST	Policy ID
		Fee (incl. GST)	Fee (incl. GST)				

BERRIGAN SHIRE COUNCIL

DEVELOPMENT

Development Applications

Environmental Planning and Assessment Act 1979

Single Dwelling House and Additions	1.1	\$571.00	\$571.00	0.00%	Application	N	A
Less than \$100,000 - see Other Development Applications for over \$100,000							

Subdivisions

Including New Roads	1.2.1	\$833 plus \$65 per additional lot Last year fee \$833 plus \$65 per additional lot			Application	N	A
Not including New Roads	1.2.2	\$414 plus \$53 per additional lot Last year fee \$414 plus \$53 per additional lot			Application	N	A
Strata	1.2.3	\$414 plus \$65 per additional lot Last year fee \$414 plus \$65 per additional lot			Application	N	A
Not including Physical Works	1.3	\$333.00	\$333.00	0.00%	Application	N	A
On-farm Water Storage 15ML (SEPP 52)	1.4	\$285.00	\$285.00	0.00%	Application	N	A
Involving Liquor Licences or Places of Public Entertainment	1.5	\$285.00	\$285.00	0.00%	Application	N	A
Penalty (non compliance/planning infringement) fee	1.6	\$0.00	\$990.00	∞	Application	N	A
Site Inspection of works – 0.75% of cost of engineering work	1.7	Site Inspection of works - 0.75% of cost of engineering work Last year fee			Application	N	A
Check of engineering plans – 0.75% of cost of engineering work	1.8	Check of engineering plans - 0.75% of total cost of engineering work. Last year fee			Application	N	A
Administrative fee - engineering plans for S68 application prepared by Council	1.9	\$0.00	\$80.00	∞	Application	N	A

Other Development Applications

Pre-application Meeting Consulting Fee	1.6.1	Included in Charge Below. Last year fee Included in Charge Below			Application	Y	A
\$0 to \$5,000	1.6.2	\$138.00	\$138.00	0.00%	Application	N	A

Name	Item No.	Year 23/24	Year 24/25	Increase %	Basis	GST	Policy ID
		Fee (incl. GST)	Fee (incl. GST)				

Other Development Applications [continued]

\$5,001 to \$50,000	1.6.3	\$212.00 plus an additional \$3 for each \$1,000 or part thereof of the estimated cost Last year fee \$212.00 plus an additional \$3 for each \$1,000 or part thereof of the estimated cost	Application	N	A
\$50,001 to \$250,000	1.6.4	\$442.00 plus an additional \$3.64 for each \$1,000 or part thereof by which the estimated cost exceeds \$50,000 Last year fee \$442.00 plus an additional \$3.64 for each \$1,000 or part thereof by which the estimated cost exceeds \$50,000	Application	N	A
\$250,001 to \$500,000	1.6.5	\$1,455.00 plus an additional \$2.34 for each \$1,000 or part thereof by which the estimated cost exceeds \$250,000 Last year fee \$1,455.00 plus an additional \$2.34 for each \$1,000 or part thereof by which the estimated cost exceeds \$250,000	Application	N	A
\$500,001 to \$1,000,000	1.6.6	\$2,189.00 plus an additional \$1.64 for each \$1,000 or part thereof by which the estimated cost exceeds \$500,000 Last year fee \$2,189.00 plus an additional \$1.64 for each \$1,000 or part thereof by which the estimated cost exceeds \$500,000	Application	N	A
\$1,000,001 to \$10,000,000	1.6.7	\$3,280.00 plus an additional \$1.44 for each \$1,000 or part thereof by which the estimated cost exceeds \$1,000,000 Last year fee \$3,280.00 plus an additional \$1.44 for each \$1,000 or part thereof by which the estimated cost exceeds \$1,000,000	Application	N	A
Greater than \$10,000,000	1.6.8	\$19,915.00 plus an additional \$1.19 for each \$1,000 or part thereof by which the estimated cost exceeds \$10,000,000 Last year fee \$19,915.00 plus an additional \$1.19 for each \$1,000 or part thereof by which the estimated cost exceeds \$10,000,000	Application	N	A

Development Control

Advertising

Advertised development – minimum	1.7.1	Last year fee	Application	N	A
Advertised development – maximum	1.7.1	full costs borne by the applicant Last year fee	Application	N	A
Designated development – maximum	1.7.2	full cost borne by the applicant Last year fee	Application	N	A

Name	Item No.	Year 23/24	Year 24/25	Increase %	Basis	GST	Policy ID
		Fee (incl. GST)	Fee (incl. GST)				

Other

Integrated development and development requiring concurrence	1.7.3	Cost of normal Development Application plus an additional \$196 + \$421 for each consent body and approval body or concurrence Last year fee Cost of normal Development Application plus an additional \$176 + \$401 for each consent body and approval body or concurrence			Application	N	A
Designated development	1.7.4	Maximum of \$1,154 plus scheduled fee and cost of advertising Last year fee Maximum of \$1,154 plus scheduled fee and cost of advertising			Application	N	A
Contaminated sites	1.7.5	As per 1.9 plus cost of independent assessment of submitted report Last year fee As per 1.9 plus cost of independent assessment of submitted report			Application	N	A

Request to Review Determination

No works	1.8.1	Max 50% original fee Last year fee Max 50% original fee			Application	N	A
Dwelling less than \$100,000	1.8.2	\$238.00	\$238.00	0.00%	Application	N	A
\$0 to \$5000	1.8.3	\$69.00	\$69.00	0.00%	Application	N	A
\$5,001 to \$250,000	1.8.4	\$107, plus an additional \$1.50 for each \$1,000 (or part of \$1,000) of the estimated cost Last year fee \$107, plus an additional \$1.50 for each \$1,000 (or part of \$1,000) of the estimated cost			Application	N	A
\$250,001 to \$500,000	1.8.5	\$756, plus an additional \$0.85 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000. Last year fee \$628, plus an additional \$0.85 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000.			Application	N	A
\$500,001 to \$1,000,000	1.8.6	\$1,076, plus an additional \$0.50 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000. Last year fee \$894, plus an additional \$0.50 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000.			Application	N	A

Name	Item No.	Year 23/24	Year 24/25	Increase %	Basis	GST	Policy ID
		Fee (incl. GST)	Fee (incl. GST)				

Request to Review Determination [continued]

\$1,000,001 to \$10,000,000	1.8.7	\$1,489 plus an additional \$0.40 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000 Last year fee \$1,238 plus an additional \$0.40 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000			Application	N	A
Greater than \$10,000,000	1.8.8	\$5,943 plus an additional \$0.27 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10,000,000 Last year fee \$5,943 plus an additional \$0.27 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10,000,000			Application	N	A

Modification of Development Consent

Minor modifications – Section 4.55 (1) (Maximum)	1.9.1	\$89.00	\$89.00	0.00%	Application	N	A
Modifications involving minimal environmental impact – Section 4.55 (1A)	1.9.2	Maximum \$1,012 or 50% of original development application fee, whichever is the lesser Last year fee Maximum \$809 or 50% of original development application fee, whichever is the lesser			Application	N	A
Other modifications – Section 4.55(2)	1.9.3	50% of original fee Last year fee 50% of original fee if under \$107.27 otherwise see – Request to review determination			Application	N	A

Rezoning

Initial assessment, site inspection/report to Council	1.10.1	\$760.00	\$794.00	4.47%	Application	N	B
Minor LEP amendment following Council decision	1.10.2	\$1,779.00	\$1,859.00	4.50%	Application	N	B
Major LEP amendment plus additional cost for consultant to prepare environmental study plus planning proposal	1.10.3	\$4,603.00	\$4,810.00	4.50%	Application	N	B
Amendment to Development Control Plan	1.11	\$375 plus advertising Last year fee \$300 plus advertising			Application	N	B

Name	Item No.	Year 23/24	Year 24/25	Increase %	Basis	GST	Policy ID
		Fee (incl. GST)	Fee (incl. GST)				

Certificates

Construction Certificates

Subdivision – Per lot	2.1.6	\$188.00	\$196.00	4.26%	Application	Y	C
Subdivision supervision fee for new work carried out by private contractors on future Council assets	2.1.7	4.5% of estimated engineering const. cost. Last year fee 2% of estimated engineering const. cost			Application	N	C
Processing of variations to Building Code of Australia	2.1.8	\$396 per clause Last year fee \$360 per clause			Clause	Y	C
Modification of Construction Certificate	2.1.9	\$150 or 50% of original fee, whichever is greater Last year fee \$100 or 50% of original fee, whichever is greater			Application	Y	C
\$0 to \$5,000	2.1.10	\$130.00	\$130.00	0.00%		Y	
\$5,001 to \$100,000	2.1.11	\$195 plus \$5.00 for each \$1,000 (or part of \$1,000) of the estimated cost which exceeds \$5,000 Last year fee \$150 plus \$5.00 for each \$1,000 (or part of \$1,000) of the estimated cost which exceeds \$5,000				Y	
\$100,001 to \$250,000	2.1.12	\$756 plus \$4.00 for each \$1,000 (or part of \$1,000) of the estimated cost which exceeds \$100,000 Last year fee \$605 plus \$4.00 for each \$1,000 (or part of \$1,000) of the estimated cost which exceeds \$100,000				Y	
\$250,001 to \$500,000	2.1.13	\$1,506 plus \$3.00 for each \$1,000 (or part of \$1,000) of the estimated cost which exceeds \$250,000 Last year fee \$1,205 plus \$3.00 for each \$1,000 (or part of \$1,000) of the estimated cost which exceeds \$250,000				Y	
\$500,001 to \$1,000,000	2.1.14	\$2,150 plus \$2.00 for each \$1,000 (or part of \$1,000) of the estimated cost which exceeds \$500,000 Last year fee \$1,955 plus \$2.00 for each \$1,000 (or part of \$1,000) of the estimated cost which exceeds \$500,000				Y	
\$1,000,001 to \$10,000,000	2.1.15	\$3,200 plus \$1.00 for each \$1,000 (or part of \$1,000) of the estimated cost which exceeds \$1,000,000 Last year fee \$2,955 plus \$1.00 for each \$1,000 (or part of \$1,000) of the estimated cost which exceeds \$1,000,000				Y	

Name	Item No.	Year 23/24	Year 24/25	Increase %	Basis	GST	Policy ID
		Fee (incl. GST)	Fee (incl. GST)				

Construction Certificates [continued]

Greater than \$10,000,000	2.1.16	\$11,955.00	\$13,150.00	10.00%		Y	
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Compliance Certificates

Critical stage inspections	2.2.1	\$159.00	\$166.00	4.40%	Application	Y	C
Occupation certificate	2.2.2	\$159.00	\$166.00	4.40%	Application	Y	C
Subdivision Certificate	2.2.3	\$182.00	\$190.00	4.40%	Application	N	B

Complying Development Certificates

Modification of Complying Development Certificate	2.3.5	50% of original fee Last year fee \$147 or 50% of original fee, whichever is greater			Application	Y	C
\$0 to \$5,000	2.3.6	\$165.00	\$187.00	13.33%		Y	
\$5,001 to \$100,000	2.3.7	\$195 plus \$5.00 for each \$1,000 (or part of \$1,000) of the estimated cost which exceeds \$5,000 Last year fee \$150 plus \$5.00 for each \$1,000 (or part of \$1,000) of the estimated cost which exceeds \$5,000				Y	
\$100,001 to \$250,000	2.3.8	\$705 plus \$4.00 for each \$1,000 (or part of \$1,000) of the estimated cost which exceeds \$100,000 Last year fee \$605 plus \$4.00 for each \$1,000 (or part of \$1,000) of the estimated cost which exceeds \$100,000				Y	
\$250,001 to \$500,000	2.3.9	\$1,305 plus \$3.00 for each \$1,000 (or part of \$1,000) of the estimated cost which exceeds \$250,000 Last year fee \$1,205 plus \$3.00 for each \$1,000 (or part of \$1,000) of the estimated cost which exceeds \$250,000				Y	
\$500,001 to \$1,000,000	2.3.10	\$2,155 plus \$2.00 for each \$1,000 (or part of \$1,000) of the estimated cost which exceeds \$500,000 Last year fee \$1,955 plus \$2.00 for each \$1,000 (or part of \$1,000) of the estimated cost which exceeds \$500,000				Y	
\$1,000,001 to \$10,000,000	2.3.10	\$3,155 plus \$1.00 for each \$1,000 (or part of \$1,000) of the estimated cost which exceeds \$1,000,000 Last year fee \$2,955 plus \$1.00 for each \$1,000 (or part of \$1,000) of the estimated cost which exceeds \$1,000,000				Y	

Name	Item No.	Year 23/24	Year 24/25	Increase %	Basis	GST	Policy ID
		Fee (incl. GST)	Fee (incl. GST)				

Complying Development Certificates [continued]

Greater than \$10,000,000	2.3.11	\$11,955.00	\$12,300.00	2.89%		Y	
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Planning Certificates

Planning certificate – Section 10.7(2)	2.4.1	\$67.00	\$95.00	41.79%	Application	N	A
Inclusion of advice on other relevant matters – Section 10.7(5)	2.4.2	\$101.00	\$116.00	14.85%	Application	N	A

Building Certificates

Class 1 building or Class 10 building for each dwelling containing in the building or in any other building in the allotment	2.5.1	\$250.00	\$250.00	0.00%	Application	N	A
Any other class of building	2.5.2	\$250.00	\$350.00	40.00%	Application	N	A
In any case where the application relates to a part of a building and that part consists of an external wall only or does not otherwise have a floor area	2.5.3	\$250.00	\$250.00	0.00%	Application	N	A
If it is reasonably necessary to carry out more than one inspection of the building before issuing a building certificate (not exceeding \$75) for the issue of the certificate. However, the Council may not charge for any initial inspection	2.5.4	\$90.00	\$115.00	27.78%	Application	N	A
Floor area of building or part not exceeding 200m ²	2.5.5	\$250.00	\$295.00	18.00%	Application	N	A
Exceeding 200m ² but not exceeding 2,000 m ²	2.5.6	\$325 plus an additional 50 cents per square metres in addition to 200 square meters Last year fee \$250 plus an additional 50 cents per square metres in addition to 200 square meters			Application	N	A
Exceeding 2,000 m ²	2.5.7	Last year fee \$1,165 plus an additional \$0.075 per square metres in addition to 2,000 square meters			Application	N	A
Copy of Building Certificate	2.6	\$13.00	\$25.00	92.31%	Copy	N	A

Name	Item No.	Year 23/24	Year 24/25	Increase %	Basis	GST	Policy ID
		Fee (incl. GST)	Fee (incl. GST)				

Building Certificates [continued]

Certificate as to notices (s735A LG Act 1993)	2.8	\$80.00	\$130.00	62.50%	Application	N	A
Expedited provision of certificate (by arrangement)	2.9	\$23.00	\$50.00	117.39%	Application	N	B

Information Service Fee

Written response	2.10.1	\$115.00	\$120.00	4.35%	Application	Y	B
Written response and inspection	2.10.2	\$186.00	\$194.00	4.30%	Application	Y	B
Dwelling entitlement enquiry fee	2.11	\$150.00	\$200.00	33.33%	Application	Y	B
Duplicate Construction, Compliance, Occupation and Complying development Certificates	2.12	\$44.00	\$46.00	4.55%	Application	N	B
Lodgement fee for all Part 4A certificates issued by private certifiers and kept by Council	2.13	\$39.00	\$39.00	0.00%	Certificate	N	A

Local Activity and Road Act Applications

Local Activities (s68) – other than those with a specific fee	3.1	\$152.00	\$159.00	4.61%	Application	N	B
Application to amend Local Activity Approval	3.2	\$112.00	\$117.00	4.46%	Application	N	B
Required Local Activity Inspections	3.3	\$132.00	\$138.00	4.55%	Application	N	B
Minor sewer works application fee	3.4	\$114.00	\$119.00	4.39%	Application	N	B
Septic tank (new)	3.5	\$244.00	\$255.00	4.51%	Application	N	B

Surveillance Fee

Hairdressers Beauty Salon	3.6.1	\$150.00	\$157.00	4.67%	Application	N	
Undertakers Mortuary	3.6.2	\$150.00	\$157.00	4.67%	Application	N	B
Underground Petroleum Storage Systems Inspection	3.6.3	\$165.00	\$180.00	9.09%	Application	N	

Temporary Occupation of Footpath by Fence or Hoarding During and Building Operation

Application	3.7.1	\$20.00	\$55.00	175.00%	Application	N	A
Occupation	3.7.2	\$13.00	\$14.00	7.69%	Week	N	B

Name	Item No.	Year 23/24	Year 24/25	Increase %	Basis	GST	Policy ID
		Fee (incl. GST)	Fee (incl. GST)				

Street Trading/Street Vending

Vehicle permit	3.8	\$150.00	\$157.00	4.67%	Application	N	B
Impounded Advertising Structure release fee	3.9	\$150.00	\$157.00	4.67%	Structure	N	B

On Site Sewerage

Registration	3.10.1	\$31.00	\$56.00	80.65%	Application	N	A
Inspection	3.10.2	\$132.00	\$138.00	4.55%	Inspection	N	B
Water Connection application processing	3.11	\$67.00	\$80.00	19.40%	Application	N	A

Development Services Administration

Certified copy of document, map or plan	4.1	\$60.00	\$65.00	8.33%	Copy	N	A
Search for drainage diagram required under Conveyancing Act.	4.2	\$84.00	\$88.00	4.76%	Diagram	N	B

Copy of diagram or written response provided

Caravan Parks, Camping Grounds and Manufactured Home Estates

Application for approval to operate (LGA 1993)	5.1	\$10.00	\$200.00	1,900.00%	Application	N	B
Per site (minimum \$140)							
Replacement approval	5.2	\$84.00	\$88.00	4.76%	Application	N	B
E.g. in the name of the new operator							
Inspection of manufactured home/ Reinspection	5.3	\$130.00	\$140.00	7.69%	Application	N	B

Environmental Health Services

Food Premises Administration Fee

Retail	6.1.1	\$123.00	\$170.00	38.21%	Application	N	B
Community	6.1.2	\$0.00	\$130.00	∞	Application	N	B
Food premises inspection fee	6.2	Maximum \$160 Minimum \$115			Inspection	N	B
		Last year fee Maximum \$160 Minimum \$115					
Issue of Improvement Notice – Food	6.3	\$333.00	\$333.00	0.00%	Notice	N	A

Private and Commercial Swimming Pools

Swimming Pool Act 1992 & Regulation 2008

Name	Item No.	Year 23/24	Year 24/25	Increase %	Basis	GST	Policy ID
		Fee (incl. GST)	Fee (incl. GST)				

Private and Commercial Swimming Pools [continued]

Application for exemption from barrier requirements	7.1	\$70.00	\$95.00	35.71%	Application	N	A
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Barrier Compliance Inspection

Initial inspection	7.2.1	\$150.00	\$176.00	17.33%	Inspection	Y	A
Reinspection and all subsequent inspections	7.2.2	\$100.00	\$111.00	11.00%	Inspection	Y	A
Issue of compliance certificate	7.2.3	\$70.00	\$90.00	28.57%	Application	N	A

Companion Animals

Companion Animals Act 1998

Registration

Registration - Late Fee	8.1.3	\$21.00	\$30.00	42.86%	each	N	A
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Dogs

Dog - Desexed	8.1.1.1	\$75.00	\$75.00	0.00%	each	N	A
Dog - Desexed (Aged Pensioner)	8.1.1.2	\$32.00	\$32.00	0.00%	each	N	A
Dog - Desexed (Sold by Pound/Shelter)	8.1.1.3	\$0.00	\$0.00	0.00%	each	N	A
Dog - Not Desexed or Desexed (after relevant age)	8.1.1.4	\$252.00	\$252.00	0.00%		N	A
Dog - Not Desexed or Desexed (not recommended)	8.1.1.5	\$75.00	\$75.00	0.00%	each	N	A
Dog - Not Desexed (recognised breeder)	8.1.1.6	\$75.00	\$75.00	0.00%	each	N	A
Dog - Working	8.1.1.7	\$0.00	\$0.00	0.00%	each	N	A
Dog - Service of the State	8.1.1.8	\$0.00	\$0.00	0.00%	each	N	A
Assistance Animal	8.1.1.9	\$0.00	\$0.00	0.00%	each	N	A

Cats

Cat - Desexed or Not Desexed	8.1.2.1	\$65.00	\$65.00	0.00%	each	N	A
Cat - Eligible Aged Pensioner	8.1.2.2	\$32.00	\$34.00	6.25%	each	N	A
Cat - Desexed (sold by pound/shelter)	8.1.2.3	\$0.00	\$0.00	0.00%	each	N	A
Cat - Not Desexed (not recommended)	8.1.2.4	\$65.00	\$65.00	0.00%	each	N	A
Cat - Not Desexed (recognised breeder)	8.1.2.5	\$65.00	\$65.00	0.00%	each	N	A

Name	Item No.	Year 23/24	Year 24/25	Increase %	Basis	GST	Policy ID
		Fee (incl. GST)	Fee (incl. GST)				

Annual Permits

Cat not desexed by four months of age	8.2.1	\$92.00	\$92.00	0.00%	each	N	A
Dangerous Dog	8.2.2	\$221.00	\$232.00	4.98%	each	N	A
Restricted Dog	8.2.3	\$221.00	\$232.00	4.98%	each	N	A
Permit - Late Fee	8.2.4	\$21.00	\$21.00	0.00%	each	N	C

Impounding and release

Rehomed animal - Vaccination	8.6	\$150.00	\$157.00	4.67%	Each	N	B
Rehomed animal - Veterinarian Check	8.5	\$85.00	\$90.00	5.88%	Each	N	B
Sustenance and release	8.2	\$15.00	\$18.00	20.00%	Per Day Per Animal	N	B
Out of hours release	8.3	\$350.00	\$370.00	5.71%	Instance	N	B
Microchipping of impounded animals	8.4	\$112.00	\$120.00	7.14%	Animal	N	B
Surrender Fee for Cats & Dogs	8.5	\$0.00	\$30.00	∞	Animal	N	B

Trap and Removal of Animals Hire Fee

Trap Deposit	8.5.1	\$75.00	\$105.00	40.00%	Animal	N	B
\$75 refunded on removal and return of trap in good condition \$75 refunded on removal and return of trap in good condition							
Trap Hire (minimum of 2 weeks or less)	8.5.2	\$27.50	\$27.50	0.00%	Animal	Y	B
\$25 minimum for two weeks or less and \$25 per week thereafter maximum hire fee payable \$750 (NB: max hire fee covers cost of the trap if not returned) \$25 minimum for two weeks or less and \$25 per week thereafter maximum hire fee payable \$750 (NB: max hire fee covers cost of the trap if not returned)							

Stock Control

Impounding

Horse, mule, ass, cow (cow and calf up to 3 months), camel, goat or pig	9.1.1	\$33.00	\$40.00	21.21%	Animal	N	B
Per animal - minimum \$100							
Rams, ewes, sheep / lambs	9.1.2	\$10.00	\$20.00	100.00%	Animal	N	B
Per animal - minimum \$100							
Droving, walking or transportation fees	9.1.3	Ranger time and/or cartage costs			Instance	N	B
				Last year fee Ranger time and/or cartage costs			

Sustenance

Cattle, horse	9.2.1	\$10.00	\$10.00	0.00%	Day	N	D
Plus Direct Costs							

Name	Item No.	Year 23/24	Year 24/25	Increase %	Basis	GST	Policy ID
		Fee (incl. GST)	Fee (incl. GST)				

Sustenance [continued]

Pig	9.2.2				Direct Costs	Day	N	D
					Last year fee Direct Costs			
Sheep	9.2.3	\$10.00	\$10.00	0.00%		Day	N	D
Plus Direst Costs								
Attending stock on roads	9.2.4				Direct Costs	Instance	N	D
					Last year fee Direct Costs			

Name	Item No.	Year 23/24	Year 24/25	Increase	Basis	GST	Policy ID
		Fee (incl. GST)	Fee (incl. GST)				

SUSTAINABILITY

Waste Management Facilities

Residential Waste (Within Berrigan Shire)

General Waste - Uncompacted	10.1.1	\$42.00	\$50.00	19.05%	m3	Y	B
Minimum charge - \$5							
General Waste - Mechanically compacted	10.1.2	\$53.00	\$70.00	32.08%	m3	Y	B
Minimum charge - \$5							
Gas bottles (spiked and debunged)	10.1.3	\$0.00	\$0.00	0.00%	Each	Y	D
Mattresses	10.1.4	\$35.00	\$38.00	8.57%	each	Y	B
Car tyres	10.1.5	\$13.00	\$15.00	15.38%	Each	Y	B
Light truck tyres	10.1.6	\$18.00	\$22.00	22.22%	Each	Y	B
Heavy truck tyres	10.1.7	\$29.00	\$35.00	20.69%	Each	Y	B
Tractor tyres	10.1.8	\$158.00	\$165.00	4.43%	Each	Y	B
Earthmover tyres	10.1.9	\$243.00	\$280.00	15.23%	Each	Y	B
Chemical drums	10.1.10	\$20.00	\$24.00	20.00%	m3	Y	B
Asbestos (from within Berrigan Shire)	10.1.11	\$390.00	\$410.00	5.13%	m3	Y	B
Liquid bitumen waste	10.1.12	\$29.00	\$80.00	175.86%	m3	Y	B
Car batteries, white goods, scrap steel and the like	10.1.13	\$0.00	\$0.00	0.00%		Y	D
Green waste	10.1.14	\$0.00	\$13.00	∞	m3	Y	D

Commercial Waste (Within Berrigan Shire)

General Waste - Uncompacted	10.2.1	\$42.00	\$60.00	42.86%	m3	Y	C
Minimum charge - \$5							
General Waste - Mechanically compacted	10.2.2	\$53.00	\$80.00	50.94%	m3	Y	C
Minimum charge - \$5							
Asbestos	10.2.3	\$390.00	\$440.00	12.82%	m3	Y	C
Green waste	10.2.4	\$20.00	\$24.00	20.00%	m3	Y	C
Cardboard	10.2.5	\$55.00	\$59.00	7.27%	m3	Y	C

Waste (Outside Berrigan Shire)

Non Resident

General Waste - Uncompacted	10.3.1	\$112.00	\$130.00	16.07%	m3	Y	C
Minimum charge - \$5							

Name	Item No.	Year 23/24	Year 24/25	Increase %	Basis	GST	Policy ID
		Fee (incl. GST)	Fee (incl. GST)				

Waste (Outside Berrigan Shire) [continued]

General Waste - Mechanically compacted	10.3.2	\$148.00	\$180.00	21.62%	m3	Y	C
Minimum charge - \$5							
Asbestos	10.3.3	\$720.00	\$750.00	4.17%	m3	Y	C
Green waste	10.3.4	\$24.00	\$30.00	25.00%	m3	Y	C
Cardboard	10.3.5	\$55.00	\$60.00	9.09%	m3	Y	C

Other Tip Charges

Fridge de-gassing	10.4.1	\$8.00	\$11.00	37.50%	Each	Y	B
Access to Landfill Outside Opening Hours (Minimum 2 hours)	10.5	\$433.00	\$465.00	7.39%	Each	Y	B

Waste Collection

Domestic Waste

Standard service (1 x 240L Green Bin, 1 x 240L Garbage Bin & 1 x 240L Recycling Bin)	11.1.1	\$352.00	\$494.00	40.34%	Each	N	B
Additional 240L Green Bin	11.1.2	\$0.00	\$231.00	∞	each	N	B
Additional 240L Garbage Bin	11.1.3	\$221.00	\$178.00	-19.46%	Each	N	B
Additional 240L Recycling Bin	11.1.4	\$170.00	\$178.00	4.71%	Each	N	B
Uncollected	11.1.5	\$65.00	\$72.00	10.77%	Each	N	B

Business Waste

1 240L Green Bin, 1 x 240L Garbage Bin & 1 x 240L Recycling Bin	11.2.1	\$478.00	\$593.00	24.06%	Each	N	B
Additional 240L Green Bin	11.2.2	\$0.00	\$277.00	∞	each	N	C
Additional 240L Garbage Bin	11.2.3	\$309.00	\$214.00	-30.74%	Each	N	B
Additional 240L Recycle Bin	11.2.3	\$0.00	\$214.00	∞	each	N	C

Town Water Supply

Access charge (standard connection)	12.1	\$604.00	\$631.00	4.47%	Year	N	B
Water restriction easement	12.2	\$10.00	\$10.45	4.50%	Month	N	B

Consumption - Treated

BGA, BER, FIN Stage 4 restrictions	12.3.1	\$1.55	\$1.62	4.52%	kL	N	B
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Name	Item No.	Year 23/24	Year 24/25	Increase %	Basis	GST	Policy ID
		Fee (incl. GST)	Fee (incl. GST)				

Consumption - Treated [continued]

BGA, BER, FIN Other restrictions	12.3.2	\$1.10	\$1.15	4.55%	kL	N	B
BGA, BER, FIN No restrictions	12.3.3	\$1.00	\$1.05	5.00%	kL	N	B
TOC, Stage 4 restrictions	12.3.4	\$1.03	\$1.08	4.85%	kL	N	B
TOC Other restrictions	12.3.5	\$0.73	\$0.76	4.11%	kL	N	B
TOC No Restrictions	12.3.6	\$0.66	\$0.69	4.55%	kL	N	B

Consumption - Unfiltered

BGA, BER, FIN Stage 4 restrictions	12.4.1	\$0.77	\$1.00	29.87%	kL	N	B
BGA, BER, FIN Other restrictions	12.4.2	\$0.55	\$0.57	3.64%	kL	N	B
BGA, BER, FIN No restrictions	12.4.3	\$0.50	\$0.52	4.00%	kL	N	B
Berrigan Sports Club for water bypassing the Council's treatment and reticulation system	12.5	\$0.03	\$0.03	0.00%	kL	N	D
Consumption – Recreation reserves and public pools	12.6	1/10 of applicable consumption charge Last year fee 1/10 of applicable consumption charge			kL	N	D

Connection

Supply of meter kit

20 mm service	12.7.1	\$290.00	\$310.00	6.90%	each	N	B
Does not include installation							
25 mm service	12.7.2	\$590.00	\$450.00	-23.73%	each	N	B
Does not include installation							
Larger than 25mm service	12.7.3	Priced on a individual cost recovery basis Last year fee Priced on a individual cost recovery basis			each	N	B
Supply of meter kits, installation and trenching of a water connection larger than 25mm							

Installation

20 mm service	12.8.1	\$1,150.00	\$1,700.00	47.83%		N	B
Includes installation of meter and connection to main. Excludes purchase of meter kit and water trenching and service laying rate							
25 mm service	12.8.2	\$1,240.00	\$2,000.00	61.29%	each	N	B
Includes installation of meter and connection to main. Excludes purchase of meter kit and water trenching and service laying rate							

Trenching and Service Laying

Single	12.9.1	\$59.00	\$30.00	-49.15%	metre	N	B
Dual (where same trench can be used)	12.9.2	\$86.00	\$40.00	-53.49%	metre	N	B

Name	Item No.	Year 23/24	Year 24/25	Increase %	Basis	GST	Policy ID
		Fee (incl. GST)	Fee (incl. GST)				

Disconnection

20mm	12.10.1	\$74.00	\$77.00	4.05%	Meter	N	B
2 x 20mm	12.10.2	\$118.00	\$123.00	4.24%	Meter	N	B
3 x 20mm	12.10.3	\$156.00	\$163.00	4.49%	Meter	N	B
Greater than 20mm	12.10.4	Direct costs plus indirect costs Last year fee Direct costs plus indirect costs			Each	N	B

Reading and Testing

Requested read (refundable if error found)	12.11.1	\$35.00	\$37.00	5.71%	Property	N	B
Requested test (Refundable if error found)	12.11.2	\$137.00	\$143.00	4.38%	Meter	N	B
Requested leakage inspection	12.11.3	\$68.00	\$71.00	4.41%	Inspection	N	B

Filtered Water Supplied to Water Carters

Establishment fee	12.12.1	\$19.00	\$25.00	31.58%	Application	N	B
Water supplied via standpipe – Treated	12.12.2	\$3.50	\$3.75	7.14%	kL	N	B
Water supplied via standpipe – Unfiltered	12.12.3	\$1.50	\$1.60	6.67%	kL	N	C
Delivery of water from standpipe	12.13	On application Last year fee On application				N	B

Not Disclosed

Sewer

Service charge	13.1	\$621.00	\$649.00	4.51%	Year	N	B
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Pedestal Charge

Rate-able Third and subsequent pedestal/urinal	13.2.1	\$132.00	\$138.00	4.55%	Urinal or Cistern	N	B
Non Rate-able Each pedestal/urinal	13.2.2	\$132.00	\$138.00	4.55%	Urinal or Cistern	N	B
Low pressure sewer pump maintenance charge	13.3	\$173.00	\$181.00	4.62%	Each	N	B

Connection

Standard

Establishment	13.4.1	\$810.00	\$850.00	4.94%	each	N	B
Trenching and installation	13.4.2	\$91.00	\$95.00	4.40%	metre	N	B

Inclusive of materials. Exclusive of cut-in cost and establishment

Name	Item No.	Year 23/24	Year 24/25	Increase %	Basis	GST	Policy ID
		Fee (incl. GST)	Fee (incl. GST)				

Standard [continued]

Cut in		\$400.00	\$450.00	12.50%	each	N	B
In the event of no existing junction. Excluded sewer establishment cost and trenching and installation cost							

Low Pressure

Establishment	13.5.1	\$810.00	\$850.00	4.94%		N	B
Trenching and installation	13.5.2	\$91.00	\$100.00	9.89%	metre	N	B
Does not include establishment or supply and install of low pressure kit							
Boundary kit - supply and install	13.5.3	\$400.00	\$420.00	5.00%	each	N	B
Does not include establishment or trenching rate							

Trade waste

As per Liquid Trade Waste Policy

Application

Category 1	13.6.1	\$112.00	\$125.00	11.61%	each	N	B
Category 2	13.6.2	\$223.00	\$245.00	9.87%	each	N	B
Category 3	13.6.3	\$750.00	\$785.00	4.67%	each	N	B

Annual fee

Category 1	13.7.1	\$112.00	\$125.00	11.61%	year	N	B
Category 2	13.7.2	\$223.00	\$245.00	9.87%	year	N	B
Category 3	13.7.3	\$750.40	\$800.17	6.63%	year	N	B

Reinspection

Category 1	13.8.1	\$112.00	\$125.00	11.61%	each	N	B
Category 2	13.8.2	\$223.00	\$245.00	9.87%	each	N	B
Category 3	13.8.3	\$223.00	\$245.00	9.87%	each	N	B

Disposal

Category 1 - with appropriate pre-treatment	13.9.2	\$0.00	\$150.00	∞	kL	N	B
Category 1 - without appropriate pre-treatment	13.9.2	\$1.90	\$1.90	0.00%	kL	N	B
Category 2 - with appropriate pre-treatment	13.9.3	\$1.90	\$0.00	-100.00%	kL	N	B
Category 2 - without appropriate pre-treatment	13.9.4	\$19.00	\$0.00	-100.00%	kL	N	B
Chemical toilet	13.9.5	\$24.00	\$0.00	-100.00%	kL	N	B
Septic tank waste	13.9.6	\$38.00	\$40.00	5.26%	kL	N	B

Name	Item No.	Year 23/24	Year 24/25	Increase %	Basis	GST	Policy ID
		Fee (incl. GST)	Fee (incl. GST)				

Non-compliance

Category 1	13.10.1	\$1.90	\$130.00	6,742.11%	kL	N	B
Category 2	13.10.2	\$19.15	\$220.00	1,048.83%	kL	N	B
Excess mass charge and pH charge. This will be dealt on a case by case. The charge is determined based on the actual cost incurred or based on quote.	13.10.3	Site-specific calculation Last year fee Site-specific calculation				N	B
Penalty	13.10.3	Site-specific calculation (but broadly based on type and risk of non-compliance, officer time, duration of site visit(s), number of site visit(s), plus travel time). Last year fee Site-specific calculation				N	B

Other

Truck Wash - Berrigan and Finley	13.12		\$1.30 per minute		Minute	Y	C
			Last year fee \$1.30 per minute				

Charged via AVDATA

Stormwater Drainage

Stormwater Management Charge

Strata title properties	14.1.1	\$12.50	\$12.50	0.00%	Year	N	A
Other properties	14.1.2	\$25.00	\$25.00	0.00%	Year	N	A

Name	Item No.	Year 23/24	Year 24/25	Increase %	Basis	GST	Policy ID
		Fee (incl. GST)	Fee (incl. GST)				

WORKS

Roads, Crossings and Private Works

Road opening permit	15.1	\$194.00	\$203.00	4.64%	Application	N	B
Supply and installation of Rural Address sign	15.7	\$269.00	\$281.00	4.46%	Sign	Y	B
Application for permanent road closure and report to Council	15.8	\$354.00	\$370.00	4.52%	Application	N	B

Restricted Access Vehicle Routes

Application fee Class 1 & 3 permits	15.10.1	\$84.00	\$88.00	4.76%	Application	N	B
Route assessment	15.10.2			Cost + 10%	Assessment	N	C
				Last year fee Cost + 10%			
Structural assessment	15.10.3			Cost	Assessment	N	C
				Last year fee Cost			
Heavy Vehicle Access Permit fast track	15.10.4	\$120.00	\$120.00	0.00%	each	N	B

Traffic Management Plans

Traffic Control Plan preparation	15.9.1	\$240.00	\$240.00	0.00%	each	N	B
Traffic Management Plan - implementation	15.9.2			at cost	each	N	B
				Last year fee at cost			

Tocumwal Aerodrome

Access Charges

Property abutting Tocumwal Aerodrome containing one or more hangars	16.1.1	\$0.9634 per m2 of hangar space Maximum \$2,647 Minimum \$995			Year	Y	D
				Last year fee \$0.9634 per m2 of hangar space Maximum \$2,647 Minimum \$995			

Note: Aerodrome fees apply from 1 July 2018

Gliding Operations	16.1.2	\$1450 in addition to Property abutting Tocumwal Aerodrome containing one or more hangars (16.1.1)			Year	Y	D
				Last year fee \$1450 in addition to Property abutting Tocumwal Aerodrome containing one or more hangars (16.1.1)			

Name	Item No.	Year 23/24	Year 24/25	Increase %	Basis	GST	Policy ID
		Fee (incl. GST)	Fee (incl. GST)				

Access Charges [continued]

Regular commercial users 200 movements per year or less	16.1.3	\$854.00	\$871.00	1.99%	Year	Y	D
Regular commercial users 201 movements per year or more	16.1.4	\$1,725.00	\$1,760.00	2.03%	Year	Y	D
Visiting flying schools	16.1.5	\$358.00	\$381.00	6.42%	Week part thereof	Y	D

Aircraft Parking Fees (Powered and Unpowered)

Year	16.2.1	\$966.00	\$1,029.00	6.52%	Aircraft	Y	D
Week	16.2.2	\$20.00	\$21.00	5.00%	Aircraft	Y	D
Movement fees (Honesty box)	16.3	\$11.00	\$11.00	0.00%	Movement	Y	D
Overweight aircraft use application	16.4	\$185.00	\$197.00	6.49%	Application	Y	C

Aerobatics - In Accordance with the Tocumwal Aerodrome Management Plan

Conduct of events (including directly related training periods) Includes up to two events	16.5.1	\$1,774.00	\$1,889.00	6.48%	Year	Y	C
Training and practice (three days or part thereof)	16.5.2	\$91.00	\$97.00	6.59%	Aircraft	Y	C
Other aviation and commercial use, events etc.	16.6			By negotiation Last year fee By negotiation	Each	Y	C

Name	Item No.	Year 23/24	Year 24/25	Increase %	Basis	GST	Policy ID
		Fee (incl. GST)	Fee (incl. GST)				

ADMINISTRATION

Rating Services

Section 603 certificate	17.1	\$95.00	\$100.00	5.26%	Application	N	A
Section 603 certificate – expedited service surcharge	17.2	\$100.00	\$104.00	4.00%	Application	N	B
Certificate Reconciliation fee	17.3	\$31.00	\$32.00	3.23%	Month	N	B

Rate Enquiry Fee

Written	17.4.1	\$30.00	\$31.00	3.33%	Enquiry	N	B
Verbal	17.4.2	\$12.00	\$13.00	8.33%	Enquiry	N	B

Computer Sales Advice

One property	17.5.1	\$35.00	\$37.00	5.71%	Application	N	B
Up to 250 properties	17.5.2	\$55 + \$10 per 15 minutes staff time			Application	N	B
		Last year fee \$55 + \$10 per 15 minutes staff time					
Over 250 properties	17.5.3	\$65 + \$10 per 15 minutes staff time			Application	N	B
		Last year fee \$65 + \$10 per 15 minutes staff time					

Sales Listing for Registered Valuers

Supply of list	17.6.1	\$860.00	\$900.00	4.65%	Supply	N	B
Additional staff time	17.6.2	\$22.00	\$23.00	4.55%	15 minutes	N	B
Requested meter reading	17.7	\$35.00	\$37.00	5.71%	Reading	N	B
Accrual of interest on rates and charges	17.8	10.5% from 1 July 2024 to 30 June 2025 inclusive			Per Annum	N	A
		Last year fee 9% from 1 July 2023 to 30 June 2024 inclusive					

Valuation or Ownership Enquiry

Verbal enquiry	17.9.1	\$12.00	\$13.00	8.33%	Enquiry	N	B
Written enquiry	17.9.2	\$30.00	\$31.00	3.33%	Enquiry	N	B
Extract from valuation book	17.9.3	\$22.00	\$23.00	4.55%	Extract	N	B
Title search	17.10	\$44.00	\$46.00	4.55%	Search	N	B
Reallocation of Electronic Payment	17.11	\$44.00	\$46.00	4.55%	Each	N	B

Recovery of outstanding accounts

Debt recovery - legal action	17.12.1			At cost	each	N	B
				Last year fee At cost			

Name	Item No.	Year 23/24	Year 24/25	Increase %	Basis	GST	Policy ID
		Fee (incl. GST)	Fee (incl. GST)				

Recovery of outstanding accounts [continued]

Early stage intervention for defaulting ratepayers (pre-legal action)	17.12.2				At cost	each	N	B
					Last year fee At cost			

Access to Information

Application fee	18.1	\$30.00	\$30.00	0.00%	Application	N	A
Processing charge	18.2	\$30.00	\$30.00	0.00%	Hour	N	A

Office Services

Returned cheque fee	19.1	\$18.50	\$20.00	8.11%	Instance	N	B
Cancelled cheque fee	19.2	\$18.50	\$20.00	8.11%	Instance	N	B

Maps

A1 with lots	19.3.1	\$41.00	\$42.00	2.44%	Map	N	C
A1 with roads only	19.3.2	\$24.00	\$25.00	4.17%	Map	N	C
A3 originals	19.3.3	\$20.00	\$21.00	5.00%	Map	N	C
A3 Photocopy/Print	19.3.4	\$6.00	\$6.00	0.00%	Map	N	C
A4 Photocopy/Print	19.3.5	\$4.00	\$4.00	0.00%	Map	N	C
Custom map – up to A1 size	19.3.6	\$153.00	\$158.00	3.27%	Map	N	C

Photocopying/Printing

A4	19.4.1	\$1.00	\$1.00	0.00%	Page	Y	C
A3	19.4.2	\$2.00	\$2.00	0.00%	Page	Y	C
Own paper	19.4.3	\$0.40	\$0.40	0.00%	Page	Y	C
Fax - Incoming and outgoing	19.4.4	\$2.00	\$2.00	0.00%	Page	Y	C

Name	Item No.	Year 23/24	Year 24/25	Increase %	Basis	GST	Policy ID
		Fee (incl. GST)	Fee (incl. GST)				

COMMUNITY

Community Facilities

Swimming Pools

Finley and Tocumwal

Daily entry - Child/Concession	20.3.1.1	\$3.00	\$3.00	0.00%	Each	Y	D
Daily entry - Children 0-2	20.3.1.2	\$0.00	\$0.00	0.00%	Each	Y	D
Daily entry - Family	20.3.1.3	\$20.00	\$20.00	0.00%	Each	Y	D
Daily entry - Full	20.3.1.4	\$5.00	\$5.00	0.00%	Each	Y	D
Daily entry - Non-Swimmer	20.3.1.5	\$0.00	\$0.00	0.00%	Each	Y	D
Season Ticket - Family	20.3.1.6	\$190.00	\$190.00	0.00%	Each	Y	D
Season Ticket - Single	20.3.1.1	\$100.00	\$100.00	0.00%	Each	Y	D

Berrigan

Daily Entry	20.3.2.1	\$0.00	\$0.00	0.00%	Each	Y	D
Fitness Swimming - Casual	20.3.2.2	\$5.00	\$5.00	0.00%	Each	Y	D
Fitness Swimming - Season - Child/Concession	20.3.2.3	\$100.00	\$100.00	0.00%	Each	Y	D
Fitness Swimming - Season - Full	20.3.2.5	\$150.00	\$150.00	0.00%	Each	Y	D
Season Ticket	20.3.2.6	\$0.00	\$0.00	0.00%	Each	Y	D

Parks

Tocumwal Foreshore

Market Site Fee	20.4.1.1	\$40.00	\$40.00	0.00%	Per Site	Y	C
Site Fee for the Tocumwal Foreshore Market Site Fee for the Tocumwal Foreshore Market							

Tocumwal Beach

Beach Camping Fees	20.5.1.1	\$10.00	\$7.50	-25.00%	Per Adult	Y	B
Town Beach Camping Fees to be \$10 per adult with children 14 and under free Town Beach Camping Fees to be \$7.50 per person per night once upgrades to grey water and booking system have been finalised.							

Community Halls

Tocumwal War Memorial Hall

Foyer Hire - Groups larger than 40 people (4 hours)	20.1.3.3	\$125.00	\$120.00	-4.00%	4 hour block	Y	B
Foyer Hire - Groups larger than 40 people (Full day)	20.1.3.4	\$250.00	\$250.00	0.00%		Y	B

Name	Item No.	Year 23/24	Year 24/25	Increase %	Basis	GST	Policy ID
		Fee (incl. GST)	Fee (incl. GST)				

Tocumwal War Memorial Hall [continued]

Foyer or Main Hall Hire - Groups smaller than 40 people (4 hours)	20.1.3.1	\$50.00	\$60.00	20.00%	4 hour block	Y	B
Foyer or Main Hall Hire - Groups smaller than 40 people (Full day)	20.1.3.2	\$120.00	\$120.00	0.00%		Y	B
Main Hall, Foyer and Kitchen Hire - Groups larger than 40 people	20.1.3.5	\$200.00	\$200.00	0.00%	Half Day	Y	B
Main Hall, Foyer and Kitchen Hire - Groups larger than 40 people	20.1.3.6	\$400.00	\$400.00	0.00%	Day	Y	B

Retreat Public Hall

Retreat Public Hall Hire - Full Day	20.1.1.1	\$100.00	\$100.00	0.00%	Day	Y	B
Retreat Public Hall Hire - Half Day	20.1.1.2	\$50.00	\$50.00	0.00%	Day	Y	D

Finley School of Arts Hall

Finley School of Arts Hall - Hall Hire	20.1.2.1	\$30.00	\$30.00	0.00%	Hour	Y	B
Hire of Hall - \$30 per hour, plus \$100 bond to be paid for Major Functions. Hire of Hall - \$30 per hour, plus \$100 bond to be paid for Major Functions.							
Finley School of Arts Hall - Kitchen Hire	20.1.2.2	\$50.00	\$50.00	0.00%	Day	Y	B
Hire of Kitchen - \$50 per day flat rate. Hire of Kitchen - \$50 per day flat rate.							

Berrigan War Memorial Hall

Complete Hall Hire	20.1.4.1	\$150.00	\$150.00	0.00%	Per Day	Y	B
Complete Hall Hire (including setup prior) - \$150.00 Complete Hall Hire (including setup prior) - \$150.00							
Hall Only Hire	20.1.4.2	\$75.00	\$75.00	0.00%	Per Day	Y	B
Hall Only Hire - \$75 Hall Only Hire - \$75							
Supper Room Hire	20.1.4.3	\$75.00	\$75.00	0.00%	Per Day	Y	B
Super Room Only Hire - \$75 per day Super Room Only Hire - \$75 per day							
Rehearsals Hire	20.1.4.4	\$15.00	\$15.00	0.00%	Per Day	Y	B
Kitchen Hire	20.1.4.5	\$100.00	\$100.00	0.00%	Per Day	Y	B
Commerical use of Kitchen - \$100 per day Commerical use of Kitchen - \$100 per day							

Finley War Memorial Hall

Hall Hire (per hour)	20.1.5.1	\$0.00	\$22.00	∞	Per Hour	Y	B
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Name	Item No.	Year 23/24	Year 24/25	Increase %	Basis	GST	Policy ID
		Fee (incl. GST)	Fee (incl. GST)				

Recreation Reserves

Finley Recreation Reserve

Ground Hire	20.2.1.1	\$22.00	\$22.00	0.00%	Per Hour	Y	B
Kelly Room Hire	20.2.1.2	\$330.00	\$330.00	0.00%	Day	Y	B
Kitchen Hire	20.2.1.3	\$110.00	\$110.00	0.00%	Day	Y	B
Mary Gale Room Hire	20.2.1.4	\$220.00	\$220.00	0.00%		Y	B

Berrigan Recreation Reserve

Daily Hire (with kitchen)	20.2.2.1	\$302.50	\$302.50	0.00%	Day	Y	B
Daily Hire (without kitchen)	20.2.2.2	\$275.00	\$275.00	0.00%	Day	Y	

Barooga Recreation Reserve

Football Club Room Hire	20.2.3.1	\$275.00	\$500.00	81.82%	Day	Y	
Football Club Room - Kitchen Hire	20.2.3.2	\$275.00	\$275.00	0.00%	Day	Y	B
Ray Nye Stand Hire	20.2.3.3	\$275.00	\$300.00	9.09%	Day	Y	B
Ground/Court Hire	20.2.3.4	\$220.00	\$220.00	0.00%	Day	Y	B

Finley Showgrounds & Sporting Complex

Cricket Pavilion Hire - Youth/Senior	20.2.4.1	\$100.00	\$100.00	0.00%	Day	Y	B
Cricket Pavilion Hire - Commercial	20.2.4.2	\$200.00	\$200.00	0.00%	Day	Y	B
Cricket Pavilion & Sports Field Hire	20.2.4.10	\$150.00	\$150.00	0.00%	Day	Y	B
Sports Room & Kitchen Hire	20.2.4.3	\$150.00	\$150.00	0.00%	Day	Y	C
Sports Field Hire	20.2.4.4	\$50.00	\$50.00	0.00%	Day	Y	B
Sports Field & Toilet Hire	20.2.4.5	\$100.00	\$100.00	0.00%	Day	Y	B
Toilet Hire	20.2.4.6	\$50.00	\$50.00	0.00%	Day	Y	B
Cattle Shed Hire	20.2.4.7	\$150.00	\$150.00	0.00%	Day	Y	
Circus Hire	20.2.4.7	\$300.00	\$300.00	0.00%	Day	Y	B
Camping - No Power	20.2.4.8	\$10.00	\$10.00	0.00%	Day	Y	B
Camping - Power	20.2.4.9	\$20.00	\$20.00	0.00%	Day	Y	B

Museums

Tocumwal Railway Museum

Entry Fee	20.4.1.1	\$5.00	\$5.00	0.00%		Y	B
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Finley & District Historical Museum

Membership Fee	20.4.2.1	\$10.00	\$10.00	0.00%	Yearly	Y	B
Entry Fee (Children under 16 free)	20.4.2.2	\$5.00	\$5.00	0.00%	Per Person	Y	B

Name	Item No.	Year 23/24	Year 24/25	Increase %	Basis	GST	Policy ID
		Fee (incl. GST)	Fee (incl. GST)				

Libraries

Borrowings

Borrowing charge	22.1.1	\$0.00	\$0.00	0.00%	Loan	Y	B
Online search	22.1.2	\$0.00	\$4.40	∞	Search	Y	B
Internal transfer	22.1.3	\$0.00	\$0.00	0.00%	Loan	Y	B
Reservation	22.1.4	\$0.00	\$0.00	0.00%	Item	N	B
Inter-library loan	22.1.5	\$10.00	\$10.00	0.00%	Item	Y	B
Overdue notice	22.1.6	\$0.00	\$0.00	0.00%	Notice	N	B
Overdue fee (per item)	22.1.7	\$0.00	\$0.00	0.00%	Day	N	B
Inter Library Loan - from overseas	22.1.8	Cost Recovery Last year fee			Day	Y	B
Inter Library Loan - rush fee	22.1.9	\$0.00	\$52.00	∞	Day	Y	B
Inter Library Loan - express fee	22.1.10	\$0.00	\$70.50	∞	Day	Y	B

Services

Replacement membership card	22.2	\$2.50	\$3.00	20.00%	Issue	N	B
Public access computers	22.3	\$0.00	\$0.00	0.00%	Sitting	Y	B
Print/Photocopy	22.5	\$0.50	\$0.55	10.00%	Page	Y	B

Fax

Initial sheet	22.6.1	\$1.20	\$1.25	4.17%	Page	Y	B
Additional sheets	22.6.2	\$0.50	\$0.55	10.00%	Page	Y	B
Scanning	22.7	\$1.20	\$1.25	4.17%	Page	Y	B

Laminating

A4	22.8.1	\$2.40	\$2.55	6.25%	Page	Y	B
A3	22.8.2	\$3.60	\$3.80	5.56%	Page	Y	B
Business card	22.8.3	\$1.20	\$1.25	4.17%	Page	Y	B
USB device	22.9	\$12.00	\$15.00	25.00%	Device	Y	B

Room Hire

Community Use (During Library Opening Hours)	22.10.1	\$0.00	\$0.00	0.00%	Use	Y	B
Community Use (After Hours)	22.10.2	\$18.00	\$19.00	5.56%	Use	Y	B
Commercial Use (Business and After Hours)	22.10.3	\$18.00	\$19.00	5.56%	Per Hour	Y	B
Book Club Membership Fee	22.11	\$50.00	\$400.00	700.00%	Year	Y	B

Per person, Minimum \$500 per group

Name	Item No.	Year 23/24	Year 24/25	Increase %	Basis	GST	Policy ID
		Fee (incl. GST)	Fee (incl. GST)				

Room Hire [continued]

Visitor and Non-Resident Membership Fee	22.11	\$0.00	\$35.00	∞	Year	Y	B
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Cemetery

Interment Industry Levy - Burial	23.1.1	\$0.00	\$171.60	∞	each	Y	A
Interment Industry Levy - Ashes	23.1.2	\$0.00	\$69.30	∞	each	Y	A

Lawn Cemetery

Single interment (includes standard plaque)	23.2.1	\$2,740.00	\$2,890.00	5.47%	Interment	Y	B
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Note: Standard plaque is 380mm x 280mm cast bronze with the choice of one emblem Where a Department of Veterans Affairs plaque is supplied for the deceased, the cost of the plaque will be refunded and the cost of installation met by the deceased's estate.

Double Interment

First interment (includes standard plaque)	23.2.2.1	\$2,988.00	\$3,152.00	5.49%	Interment	Y	B
Second interment (additional 5 line plaque)	23.2.2.2	\$1,020.00	\$1,076.00	5.49%	Interment	Y	B

Interment of Ashes

Placed concurrently with interment (includes 5 line plate)	23.2.3.1	\$335.00	\$353.00	5.37%	Interment	Y	B
Placed in existing interment (includes additional 5 line plaque)	23.2.3.2	\$674.00	\$711.00	5.49%	Interment	Y	B
Stillborn interment (at head of grave – no right of burial in grave)	23.2.4	\$303.00	\$317.00	4.62%	Interment	Y	B
Outside normal hours surcharge	23.2.5	\$324.00	\$339.00	4.63%	Interment	Y	B

General Section

Site reservation	23.3.1	\$368.00	\$385.00	4.62%	Site	Y	B
General Section – Interment	23.3.2	\$76.00	\$79.00	3.95%	Interment	Y	B
Stillborn interment (designated area or at foot of grave)	23.3.3	\$303.00	\$317.00	4.62%	Interment	Y	B

Grave Digging - General section

Machine – ordinary hours	23.4.1	\$566.00	\$591.00	4.42%	Interment	Y	B
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Name	Item No.	Year 23/24	Year 24/25	Increase %	Basis	GST	Policy ID
		Fee (incl. GST)	Fee (incl. GST)				

Grave Digging - General section [continued]

Hand – ordinary hours	23.4.2	\$877.00	\$916.00	4.45%	Interment	Y	B
Machine – not ordinary hours	23.4.3	\$829.00	\$866.00	4.46%	Interment	Y	B
Hand – not ordinary hours	23.4.4	\$1,124.00	\$1,175.00	4.54%	Interment	Y	B

Monumental Masonry

Permit to erect kerb and/or monument	23.5.1	\$40.00	\$40.00	0.00%	Permit	N	B
Removal and reinstatement	23.5.2	\$303.00	\$317.00	4.62%	Each	Y	B

Plaques

Standard single	23.6.1	\$806.00	\$850.00	5.46%	Plaque	Y	B
Standard dual	23.6.2	\$1,101.00	\$1,162.00	5.54%	Plaque	Y	B
Non-standard	23.6.3	Available on Application			Plaque	Y	B
		Last year fee Available on Application					

Memorial Wall - Interment of Ashes

Reservation	23.7.1	\$263.00	\$275.00	4.56%	Each	Y	B
Interment	23.7.2	\$1,346.00	\$1,420.00	5.50%	Each	Y	B

Budget Summary and Comments 2024/2025

Introduction

The 2024/25 budget will see Berrigan Shire Council continue with its ambitious program of community infrastructure improvements. These projects, largely funded by a combination of grants, community contributions and Council's own funds, complement the Council's continuing town amenity program.

This budget also proposes significant upgrades and maintenance works to Council’s Road infrastructure which was adversely impacted by recent flooding and wet weather.

Rates and charges

An ordinary rate revenue increase of 4.5% has been included in the budget for 2024/2025. The increase represents the maximum permissible amount provided by the Independent Pricing and Regulatory Tribunal (IPART) in accordance with the rate pegging provisions of the *Local Government Act 1993*.

The Council may elect to adopt this level of increase, or it may adopt a lower amount, including a rate revenue reduction.

The permissible level of increase is a global limit on the total amount of Ordinary rates raised. The Council retains the flexibility to re-distribute the rate burden amongst rating categories as it sees fit, provided the global permissible limit is not exceeded. In instances involving properties in the Town rating categories, rates revenues have been re-apportioned so each average town property, on average, pays the same or similar rate.

The rate peg is based on the Local Government Cost Index. This index measures the increase in costs for items such as wages and fuel used by Councils to provide services. From this index, IPART then deduct a “productivity factor” in expectation Councils will become more efficient in their operations. This system necessarily leads to a situation where Council’s costs always will exceed any increase in revenue.

In determining the 2024/2025 rate peg, IPART determined a 4.5% increase in the Local Government Cost Index. IPART did not deduct a productivity factor in 2023/24.

Table 2: Ordinary rate increases 2021- 2024

Year	LG Cost Index	“Productivity” Factor	Increase taken up by Council
Year	LG Cost Index	“Productivity” Factor	Increase taken up by Council
2021 - 2022	2.6%	-	2.6%
2022 - 2023	0.9%	-	2.0%
2023 - 2024	3.7%	-	3.7%
2024 - 2025	4.5%	-	4.5%

Table 3: Average Ordinary Rate by Category (not inclusive of charges)

Rate Category	2023/2024#	2024/2025^
Farmland	\$2,406	\$2,505
Residential Rural	\$744	\$768
Residential (other)	\$1,917	\$2003
Urban/Town Properties	\$896	\$932

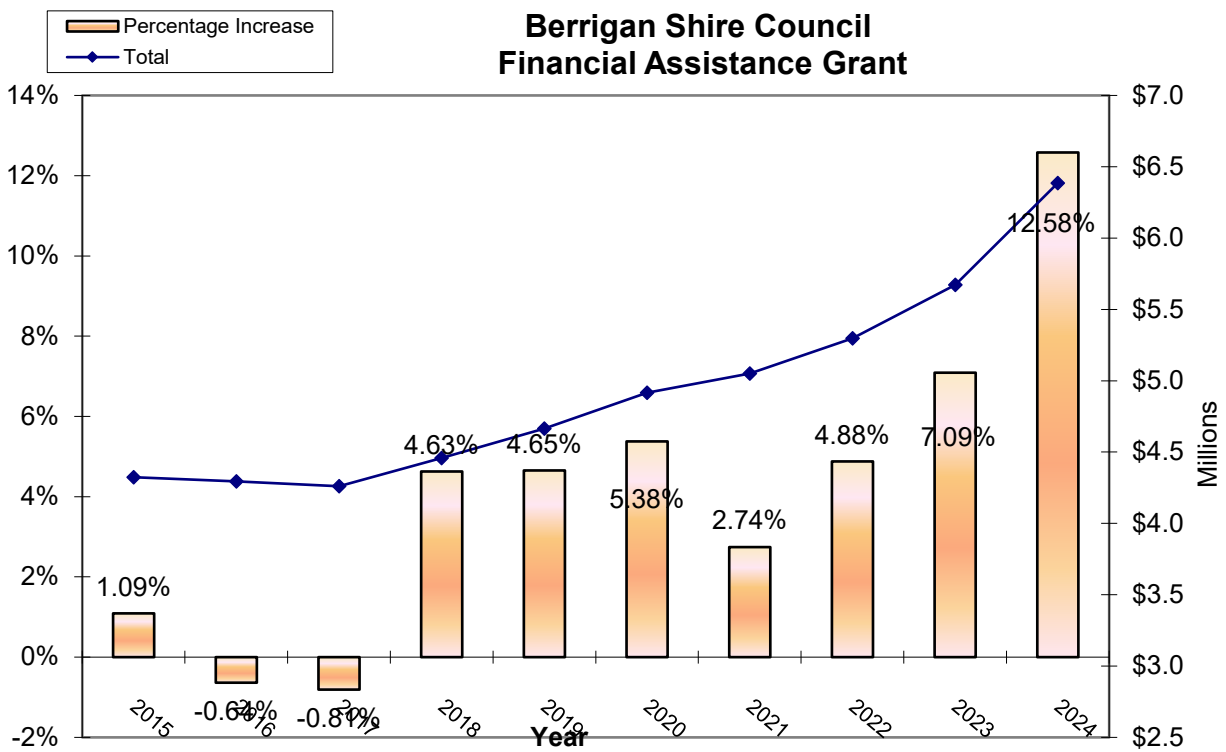
#as at May 2023

^as at May 2024

Operating grants and investment income

All local government areas in Australia receive an untied grant from the Federal Government to assist with their operations. This is known as the Financial Assistance Grant (FAG). The FAG has two components – a General Purpose component and a Rural Local Roads component (RLR).

Chart 1: Financial Assistance Grant – growth over time



The Council has not yet been advised as to its FAG allocation for 2024/25. On this basis, the budgeted grant has been left at historic levels.

The actual amount of FAG received by the Council may vary however due of the formula used to determine the distribution across the 537 local governments in Australia.

In recent years, the Federal Government has paid up to 50% of FAG “in advance” – however in 2022/23 100% of the 2023/24 FAG allocation was paid in June 2023. At this stage it is unknown if this trend will continue. Prepayment is merely a timing issue rather than a change in overall allocation and on this basis, the Council’s budget assumes all FAG will be paid in the year of entitlement.

An average allocation of \$1,400,000 per year for the Roads to Recovery (R2R) program has been included across future years, which assumes this funding will continue post 30 June 2025. In return for R2R funding, the Council is obliged to maintain its expenditure on roads at current levels from its own funds.

The Council has traditionally been conservative when recognising investment interest income in its initial operating budget. Conservatism has been for prudential reasons – not wanting to allocate these funds for future expenditure until they have been received. Interest rates have seen steady growth over the last twelve months however now remain stable.

Utility charges

The principles of full-cost recovery for the water and sewerage funds are continued in this four year plan. The budget proposes the Annual Water Access Charge for 2024/2025 be set at \$631.00 for the provision of water supply.

services. This is an increase of 4.5% or \$27.00 from the 2023/24 charge.

This budget, and the associated water charges, is based on the assumption water restrictions will not be in place in 2024/2025.

Variable water revenues from water usage, and therefore tariffs or charges per kilolitre, may fluctuate significantly throughout the year if restriction levels vary significantly. The situation will need to be monitored regularly, and tariffs amended accordingly, to achieve the necessary total revenue required to maintain and operate the Council’s water infrastructure and services. Surpluses in individual years are held in reserves and used to offset large scale works as required.

The variable consumption charges apply from the first kilolitre - there are no allowances.

The charges as shown above will apply for water consumed from the next billing run after the introduction of the applicable water restriction stage. When possible, the Council will attempt to advise consumers of the amendment of the charges prior to use, although it is acknowledged this may not be feasible under certain circumstances.

The charges shown below will be implemented at the discretion of Council and at the times deemed necessary.

		Stage 4	Other Stage	No Restrictions
Barooga/Berrigan/Finley	Treated	\$1.62	\$1.15	\$1.05
	Unfiltered	\$1.00	\$0.57	\$0.52
Tocumwal	Treated	\$1.08	\$0.76	\$0.69

Annual Sewerage Charges have been increased by around 4.5%, from \$621 to \$649. A 4.5% increase has also been applied to the Pedestal Charge and a 4.5% increase to the Low Pressure Sewer Pump Maintenance Charge.

For 2024/25 the Garbage Charges and the Domestic Waste Collection Charge will increase by approximately 40% due to the implementation of Halve Waste. This raises the 3 Bin Domestic Waste Collected Charge from \$352 to \$494 per service. The Business Waste collection rises from \$478 to \$596 per service. The Uncollected Charge for vacant residential blocks has been increased from \$65 to \$72 – a 4.5% increase.

The Stormwater Management Service Charge remains unchanged at \$25, or part thereof. This charge is levied on most urban properties and is the maximum allowable charge.

Budget result

The estimated cash surplus/(deficits) for the years 2024/25 to 2027/28 are shown in Table 5 below:

Table 5: Projected Budget Result

Year	Result
2024/25	(\$8,000)
2025/26	(\$3,193,000)
2026/27	(\$3,202,000)
2027/28	(\$1,712,000)

Over the next 12 months Council will need to review its operational service levels to ensure it is sustainable into the future. If Council continue to provide the community with its current service levels, Council will use all available funds within the next ten years (Excluding Water, Sewer & Domestic Waste)

Over the next twelve to eighteen months the Council will engage in extensive community consultation to discuss numerous options to ensure Council remains sustainable into the future including reducing service levels and/or applying for a Special Rate Variation.

Over the next twelve to eighteen months the Council will engage in extensive community consultation to discuss numerous options to ensure Council remains sustainable into the future including reducing service levels and/or applying for a Special Rate Variation.

This above results take into account anticipated results for 2023/24 and carryover of incomplete capital works.

Once again, award wage increases are absorbed in excess of the permissible Ordinary Rate income increase.

As has been the case for some years, funding continues to be tight in the General Fund, however Capital Works and maintenance have been sustained at historic levels.

Several significant items are impacting on the overall budget position and the Council's ability to take on discretionary expenditure. These are:

- Significant salary and wage projected increases of 5% per annum inclusive of legislated Superannuation increases
- Overall escalating general cost increases at a rate greater than the Rate Peg.
- A high level of service provided to communities including parks & gardens, recreation reserves and public amenities
- Significant increases in the Emergency Services Levy which Council has not been able to budget for.
- Cost of Councils digital transformation to bring Councils technology in line with current standards

Exacerbating these trends is the move by the Federal Government from untied grants to local government to specific purpose grants tied to specific projects – especially roads. Grants made in this way take into account policy direction of State and Federal governments but not the aspirations of communities.

Programs

Set out below is a detailed summary of significant changes by Council function.

Corporate Services

The Corporate Services function relates to the governance and administration of the Council as a whole. This includes office functions such as information technology, volunteer committee management, finance, payroll, and customer experience.

Salaries and Wages across the board have been inflated by 5% in 2024/25 and each of the following years.

These increases flow through to all staff overheads such as superannuation, workers compensation, insurance etc. as these are dependent on the level of salaries and wages. The compulsory superannuation contribution is currently scheduled to rise to 11.5% in 2024/25.

Infrastructure

This area of Council consists of the engineering, design and survey services of the Council.

This four-year budget proposes no significant changes in the area of Infrastructure Services expenses.

Plant Operation and Replacement

Fluctuating fuel prices and vehicle change over costs will require constant review of plant hire rates.

Emergency Services

The Emergency Services budget has been drawn up on the basis of known historic costs and information from NSW Rural Fire Service, Fire and Rescue NSW and the State Emergency Services. It is possible this amount could vary from those forecast, although no current information is available.

Table 6 lists the budgeted contributions to each service to be made by the Council.

Table 6: Contributions - emergency services

2024-25	Result
NSW Rural Fire Service	\$ 198,645
Fire and Rescue NSW	\$ 77,667
NSW State Emergency	\$ 30,912
TOTAL	\$ 307,224

Biosecurity

The Council has taken on responsibility for weed and pest control following the dissolution of Central Murray County Council. The Council spend approximately \$244,000 on regional biosecurity measures in 2023/24 partly funded by \$62,000 grant.

Housing

The Council own three residences two of which are utilised for staff. Council is proposing to build two townhouse units in this budget.

The housing budget is based upon recurrent costs and programmed maintenance.

Cemetery

The Council operates four cemeteries – at Barooga, Berrigan, Finley and Tocumwal.

The cemeteries are operated on a cost-recovery basis, with interment charges expected to cover the costs of interment, plaques and ongoing cemetery maintenance.

Garbage and Domestic Waste Management

Under this function, the Council provides a domestic and commercial waste collection service, through a contractor. The Council also operates two waste management facilities – in Berrigan and Tocumwal.

Stormwater Drainage

New drainage works proposed for this budget include:

- Wells St
- Murray St
- Hill St
- Hayes Ct

The Council has authority to apply a Stormwater Management Services Charge. The Council may only levy a maximum charge of \$25 per property. Proceeds from the charge are used to partly fund payment of the LIRS loan.

As in previous years, there has been no provision made for the receipt of any developer charges to assist with drainage costs. This is a conservative position – developer charges will only be recognised if and when they are received.

Environmental Protection

This budget area relates to the construction and maintenance of flood levees and other flood mitigation works.

Under this function, the Council makes an annual allocation for levee works to provide cyclical capital works and levee bank maintenance.

Building and Planning

The Building and Planning budget has remained consistent with previous years. The cost of external consultancy services has increased to ensure we have the expertise to assess and determine increasingly complex development applications.

Water Supplies

Capital works continue to progress in the Water Fund throughout the budget including construction of a Water Reservoir and mains replacements.

The budget also includes principal and interest repayments for loans drawn down to fund the water treatment plant replacement program.

Sewerage Services

The Council plans to continue to do capital works throughout the budget included ongoing sewer relining works.

The Sewerage Fund is debt free.

Public Libraries

The Council operates four public libraries – in Barooga, Berrigan, Finley and Tocumwal. This service was at one time largely funded by the NSW Government but now the Council is responsible for funding over 90% of the cost.

The library operating budget is primarily based upon historical cost and service levels.

Community Amenities

This budget area includes the Council’s public halls and public toilets.

The Council will be replacing roofs on several public halls in this budget.

Recreation

The Council provides five major recreation areas and a range of other parks and passive recreation areas. The Council maintains 15 playgrounds and three skate parks across the Shire.

A list of operating grants provided to volunteer committees of management is shown in Table 6.

Table 6: Facility operating grants 2024/25

Currently, Barooga Aquatic and Recreation Centre receive \$50,000 annually.

Volunteer committee	Grant (\$) * Rounded up
Pools	
Berrigan	40,000
Finley	45,000
Tocumwal	40,000
TOTAL	125,000
Recreation Reserves	
Barooga	12,000
Berrigan	12,000
Finley	12,000
Finley Showgrounds	12,000
Tocumwal	12,000
TOTAL	60,000
Halls	
Berrigan	8,000
Finley WMH	8,000
Tocumwal	8,000
TOTAL	24,000
Other	
Berrigan Conservation Group and Tidy Towns	4,000
GRAND TOTAL	\$213,000

Quarries and Pits

No significant changes are proposed in the operation of Council's gravel pits.

Shire Roads

This budget area includes all roads, kerb and gutter, footpaths, physical townscape works, street lighting and bus shelters. The budget comprises two sections, being the capital works program and maintenance functions.

The capital works areas are detailed in the capital works program. The general policy in this area of infrastructure development and maintenance is that a roughly equivalent total nett cost amount will be committed to the overall program each year. The individual components of the program may, however, vary.

Significant expenditure is proposed in this area which is funded by the Regional Emergency Road Repair Fund.

Aerodrome

The budget at Tocumwal Aerodrome allows for Council management and maintenance of the facility.

Transport for NSW Works

Transport for NSW works cover two principal areas.

Firstly, the Council receives an estimated block allocation of \$1,060,000 for expenditure on its classified main roads.

Caravan Parks

The Council is responsible for two caravan parks being Berrigan and Tocumwal.

Both caravan parks have been leased to private operators. Revenue from the Tocumwal Caravan Park lease has been included in this budget.

Tourism and Area Promotion

The Council's adopted Strategy for the Visitor economy 2022 - 2026 has three major strategic objectives. Namely it will:

1. Continue to support the development of events that attract visitors to the Shire
2. In partnership with Moira Shire Council and Murray Regional Tourism Board, look to develop and operate an integrated "digital platform" showcasing visitor experiences.
3. Invest in improvements to town amenity through the provision of infrastructure such as public toilets, paths, town entrance beautification and parks.

Investment in the Tocumwal Aviation Museum and Finley's Foundry Park are practical examples of the Council's implementation of this tourism strategy and its CSP commitment to invest in town amenity.

On top of this infrastructure, funding is financial support for events, development of new tourism infrastructure and membership of peak tourism bodies.

The Council has committed to a long term funding contract with the PGA for Tocumwal to continue to host the Victorian and Tasmanian Associates Championships through to 2027.

The Council's agreement with Murray Region Tourism Board (MTRB) has been extended for another three years term. The Council's annual contribution to MRTB in 2024/25 is \$24,380.

The Council has a tourism marketing budget of \$40,000 which continues to support a multi-media marketing campaign promoting Berrigan Shire as a tourist destination to a series of targeted regional centres.

Business Development

Developed in consultation with the local business, community, and Council is the Council's Economic Development Strategy 2017 – 2021 the objectives of which informs Council's financial investment in and support of local industry and business. Council funds are therefore used to:

- Strengthen and diversify to local economy through investment projects that support local job creation and innovation
- Support local enterprise through economic and industry development initiatives and projects such as the QQF project
- Partner with government and industry to promote strategic investment in the development of economic assets and infrastructure needed to create jobs
- Fund the position of Economic & Industry Liaison

In 2022/23 the Council has overseen the distribution of CEP grant funding on behalf of the State Government. Five events qualified for funding under this program including the Berrigan Races, Finley Ice Skating, the Murray River Festival of Golf, the Mild to Wild, Murray River Rod Run and South West Arts program.

Bendigo Bank

The Council operates a Bendigo Bank agency from its administration office in Berrigan. The agency is operated as a community service to the Berrigan community.

Saleyards

Council owns a livestock saleyard facility in Finley. Since 2008, the saleyards have been leased out and operated by the private sector.

Real Estate Development

From time to time, the Council will develop land for resale. Recent developments include the Finley Street residential subdivision and the Tocumwal Residential Airpark.

Private Works

A conservative value for likely private works activities at a breakeven point for the Council has been included in the budget. Any profits generated from private works will be monitored and a decision made on its use when received.

Rates and Annual Charges Yields

The proposed yields from Council's Rates and Annual Charges were outlined in detail in Council's Statement of Revenue Policy above.

Loan Redemption and Borrowings

The Council currently has five outstanding loans which were outlined in detail in Council's Statement of Revenue Policy above.

Reserves

In this four-year plan, the Council expects its overall reserve cash balances to decrease. This is due to ongoing operational cost increases and ongoing pressure placed on Council to deliver services outside its usual scope. Table 12 lists the Council's cash reserves and balances from 2024 to 2027.

Table 7: Projected Reserve Balances

BALANCE					
Reserve	June 2024	June 2025	June 2026	June 2027	June 2028
PLANT	\$1,665,651	\$1,972,651	\$2,426,651	\$1,944,651	\$1,944,651
WATER	\$10,997,193	\$6,645,193	\$3,770,193	\$2,000,193	\$2,000,193
SEWER	\$3,900,149	\$2,774,477	\$2,299,045	\$2,310,372	\$2,391,321
DOMESTIC WASTE	\$3,124,112	\$3,400,112	\$3,699,112	\$4,192,112	\$4,192,112
EMPLOYEE LEAVE	\$288,800	\$288,800	\$288,800	\$288,800	\$288,800
CAPITAL WORKS	\$4,927,835	\$762,835	\$362,835	\$362,835	\$362,835
AERODROME	\$113,579	\$113,579	\$113,579	\$113,579	\$113,579
RISK MANAGEMENT	\$170,944	\$170,944	\$170,944	\$170,944	\$170,944
INFORMATION TECHNOLOGY	\$162,000	\$3,162,000	\$162,000	\$162,000	\$162,000

Projected Income and Expenditure Statement

Berrigan Shire Council			
10 Year Financial Plan for the Years ending 30 June 2034			
INCOME STATEMENT - CONSOLIDATED			
Scenario: Base Case			
	Actuals	Current Year	
	2022/23	2023/24	2024/25
	\$	\$	\$
Income from Continuing Operations			
Revenue:			
Rates & Annual Charges	11,601,000	11,890,443	12,256,000
User Charges & Fees	2,421,000	2,214,454	2,106,000
Other Revenues	435,000	728,646	559,000
Grants & Contributions provided for Operating Purposes	11,028,000	7,846,826	9,459,000
Grants & Contributions provided for Capital Purposes	6,350,000	13,585,259	31,000
Interest & Investment Revenue	924,000	1,274,287	1,198,000
Other Income:			
Net Gains from the Disposal of Assets	-	-	-
Fair value increment on investment properties	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-
Reversal of impairment losses on receivables	-	-	-
Other Income	192,000	26,000	26,000
Joint Ventures & Associated Entities - Gain	-	-	-
Total Income from Continuing Operations	32,951,000	37,565,915	25,635,000
Expenses from Continuing Operations			
Employee Benefits & On-Costs	9,072,000	4,822,217	5,473,000
Borrowing Costs	(251,000)	164,463	140,565
Materials & Contracts	10,225,000	14,307,337	12,084,342
Depreciation & Amortisation	8,471,000	6,372,000	6,433,000
Impairment of investments	-	-	-
Impairment of receivables	42,000	-	-
Other Expenses	653,000	739,839	1,778,000
Interest & Investment Losses	-	-	-
Net Losses from the Disposal of Assets	1,697,000	-	-
Revaluation decrement/impairment of IPPE	-	-	-
Fair value decrement on investment properties	-	-	-
Joint Ventures & Associated Entities	-	-	-
Total Expenses from Continuing Operations	29,909,000	26,405,856	25,908,907
Operating Result from Continuing Operations	3,042,000	11,160,059	(273,907)
Discontinued Operations - Profit/(Loss)	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-
Net Operating Result for the Year	3,042,000	11,160,059	(273,907)
Net Operating Result before Grants and Contributions provided for Capital Purposes	(3,308,000)	(2,425,200)	(304,907)

Projected Balance Sheet

Berrigan Shire Council
10 Year Financial Plan for the Years ending 30 June 2034
BALANCE SHEET - CONSOLIDATED
Scenario: Base Case

	Actuals 2022/23 \$	Current Year 2023/24 \$	2024/25 \$
ASSETS			
Current Assets			
Cash & Cash Equivalents	15,084,000	9,845,532	5,198,262
Investments	28,113,000	27,556,957	22,076,968
Receivables	3,195,000	3,426,155	2,310,899
Inventories	691,000	848,257	785,311
Contract assets and contract cost assets	-	-	-
Other	51,000	117,625	108,959
Non-current assets classified as "held for sale"	-	-	-
Total Current Assets	47,134,000	41,794,526	30,480,400
Non-Current Assets			
Investments	-	-	-
Receivables	-	323	322
Inventories	-	-	-
Contract assets and contract cost assets	-	-	-
Infrastructure, Property, Plant & Equipment	401,971,000	421,206,030	430,480,030
Investment Property	-	-	-
Intangible Assets	-	-	-
Right of use assets	-	-	-
Investments Accounted for using the equity method	-	-	-
Non-current assets classified as "held for sale"	-	-	-
Other	-	-	-
Total Non-Current Assets	401,971,000	421,206,353	430,480,352
TOTAL ASSETS	449,105,000	463,000,879	460,960,752

LIABILITIES**Current Liabilities**

Bank Overdraft	-	-	-
Payables	2,645,000	3,450,922	3,231,774
Income received in advance	-	-	-
Contract liabilities	1,254,000	1,456,236	682,825
Lease liabilities	-	-	-
Borrowings	675,000	773,660	675,033
Employee benefit provisions	1,620,000	1,894,223	1,894,223
Other provisions	-	38,708	38,708
Liabilities associated with assets classified as "held for sale"	-	-	-
Total Current Liabilities	6,194,000	7,613,750	6,522,563

Non-Current Liabilities

Payables	-	-	-
Income received in advance	-	-	-
Contract liabilities	-	-	-
Lease liabilities	-	-	-
Borrowings	3,434,000	5,063,001	4,387,968
Employee benefit provisions	663,000	388,777	388,777
Other provisions	159,000	120,292	120,292
Investments Accounted for using the equity method	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-
Total Non-Current Liabilities	4,256,000	5,572,070	4,897,037

TOTAL LIABILITIES**Net Assets****EQUITY**

TOTAL LIABILITIES	10,450,000	13,185,820	11,419,600
Net Assets	438,655,000	449,815,059	449,541,152
EQUITY			
Retained Earnings	133,564,000	144,724,059	144,450,152
Revaluation Reserves	305,091,000	305,091,000	305,091,000
Other Reserves	-	-	-
Council Equity Interest	438,655,000	449,815,059	449,541,152
Non-controlling equity interests	-	-	-
Total Equity	438,655,000	449,815,059	449,541,152

Projected Cashflow Statement

Berrigan Shire Council 10 Year Financial Plan for the Years ending 30 June 2034 CASH FLOW STATEMENT - CONSOLIDATED Scenario: Base Case			
	Actuals 2022/23	Current Year 2023/24	2024/25
	\$	\$	\$
Cash Flows from Operating Activities			
Receipts:			
Rates & Annual Charges	11,473,000	11,925,876	12,249,915
User Charges & Fees	2,620,000	2,149,266	2,138,639
Investment & Interest Revenue Received	514,000	1,529,571	1,265,055
Grants & Contributions	17,864,000	21,179,538	9,672,990
Bonds & Deposits Received	-	-	-
Other	2,670,000	747,199	661,720
Payments:			
Employee Benefits & On-Costs	(9,031,000)	(4,874,511)	(5,439,892)
Materials & Contracts	(11,979,000)	(13,846,306)	(12,183,000)
Borrowing Costs	251,000	(164,463)	(140,565)
Bonds & Deposits Refunded	(47,000)	-	-
Other	(1,064,000)	(747,881)	(1,778,302)
Net Cash provided (or used in) Operating Activities	13,271,000	17,898,291	6,446,559
Cash Flows from Investing Activities			
Receipts:			
Sale of Investment Securities	-	556,043	5,479,989
Sale of Investment Property	-	-	-
Sale of Real Estate Assets	432,000	-	-
Sale of Infrastructure, Property, Plant & Equipment	263,000	410,095	332,000
Sale of non-current assets classified as "held for sale"	-	-	-
Sale of Intangible Assets	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-
Sale of Disposal Groups	-	-	-
Deferred Debtors Receipts	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-
Other Investing Activity Receipts	39,194,000	-	-
Payments:			
Purchase of Investment Securities	-	-	-
Purchase of Investment Property	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	(13,578,000)	(25,830,235)	(16,132,158)
Purchase of Real Estate Assets	-	-	-
Purchase of Intangible Assets	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-
Deferred Debtors & Advances Made	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-
Other Investing Activity Payments	(41,223,000)	-	-
Net Cash provided (or used in) Investing Activities	(14,912,000)	(24,864,097)	(10,320,169)
Cash Flows from Financing Activities			
Receipts:			
Proceeds from Borrowings & Advances	-	2,561,000	-
Proceeds from Finance Leases	-	-	-
Other Financing Activity Receipts	-	-	-
Payments:			
Repayment of Borrowings & Advances	(659,000)	(833,661)	(773,660)
Repayment of lease liabilities (principal repayments)	-	-	-
Distributions to non-controlling Interests	-	-	-
Other Financing Activity Payments	-	-	-
Net Cash Flow provided (used in) Financing Activities	(659,000)	1,727,339	(773,660)
Net Increase/(Decrease) in Cash & Cash Equivalents	(2,300,000)	(5,238,468)	(4,647,270)
plus: Cash & Cash Equivalents - beginning of year	17,384,000	15,084,000	9,845,532
Cash & Cash Equivalents - end of the year	15,084,000	9,845,532	5,198,262
Cash & Cash Equivalents - end of the year	15,084,000	9,845,532	5,198,262
Investments - end of the year	28,113,000	27,556,957	22,076,968
Cash, Cash Equivalents & Investments - end of the year	43,197,000	37,402,489	27,275,229
Representing:			
- External Restrictions	28,243,000	17,670,920	16,367,080
- Internal Restrictions	2,925,000	7,329,358	6,521,358
- Unrestricted	12,029,000	12,402,211	4,386,792
	43,197,000	37,402,489	27,275,229

Capital Works Project Summary 2025-2028

		PROPOSED 2024-25	PROPOSED 2025-26	PROPOSED 2026-27	PROPOSED 2027-28
Grand Total		(14,150,514)	(12,792,230)	(12,181,721)	(9,517,000)
AERODROME					
	AERODROME EXPENDITURE	(50,000)	(50,000)	(50,000)	(50,000)
AERODROME Total		(50,000)	(50,000)	(50,000)	(50,000)
BUILDINGS					
	BUILDING & PLANNING EXPENDITURE	(245,000)	(219,000)	(150,000)	(150,000)
BUILDINGS Total		(245,000)	(219,000)	(150,000)	(150,000)
DEPOT					
	DEPOT EXPENDITURE	(30,000)	-	-	-
DEPOT Total		(30,000)	-	-	-
DOMESTIC WASTE					
	DOMESTIC WASTE EXPENDITURE	(125,000)	(150,000)	-	-
DOMESTIC WASTE Total		(125,000)	(150,000)	-	-
DRAINAGE					
	DRAINAGE EXPENDITURE	(685,000)	(440,000)	(595,000)	(785,000)
DRAINAGE Total		(685,000)	(440,000)	(595,000)	(785,000)
LEVEE BANKS					
	LEVEE BANK EXPENDITURE	(70,000)	(20,000)	(10,000)	-
LEVEE BANKS Total		(70,000)	(20,000)	(10,000)	-
MINOR PLANT					
	MINOR PLANT INCOME	6,000	38,000	20,000	-
	MINOR PLANT PURCHASE	(146,500)	(334,500)	(163,000)	(33,000)
MINOR PLANT Total		(140,500)	(296,500)	(143,000)	(33,000)

MOTOR VEHICLE					
	MOTOR VEHICLE PURCHASES	-	-	(50,000)	(320,000)
	MOTOR VEHICLE SALES	-	-	20,000	130,000
	MOTOR VEHICLE Total	-	-	(30,000)	(190,000)
PUBLIC WORKS					
	PUBLIC WORKS PLANT INCOME	225,000	170,000	205,000	121,000
	PUBLIC WORKS PLANT PURCHASE	(720,000)	(460,000)	(1,285,000)	(370,000)
	PUBLIC WORKS UTILITY INCOME	101,010	235,716	15,310	40,000
	PUBLIC WORKS UTILITY PURCHASE	(199,666)	(250,843)	(315,968)	(70,000)
	PUBLIC WORKS Total	(593,656)	(305,127)	(1,380,658)	(279,000)
SEWERAGE					
	SEWERAGE EXPENDITURE	(2,520,000)	(1,955,000)	(1,555,000)	(1,490,000)
	SEWERAGE Total	(2,520,000)	(1,955,000)	(1,555,000)	(1,490,000)
SHIRE ROADS					
	BRIDGES & CULVERTS EXPENDITURE	(326,300)	(30,000)	(30,000)	(30,000)
	FOOTPATHS EXPENDITURE	(95,000)	(20,000)	(295,000)	(200,000)
	FOOTPATHS INCOME	24,000	8,000	-	-
	KERB & GUTTER EXPENDITURE	(25,000)	(105,000)	(25,000)	(25,000)
	RURAL ROADS CONSTRUCTION EXPENDITURE	(1,470,250)	(3,534,750)	(2,631,875)	(950,000)
	RURAL ROADS SEALED - RESEALS EXPENDITURE	(507,959)	(510,422)	(506,364)	(500,000)
	RURAL ROADS UNSEALED - RESHEET EXPENDITURE	(400,000)	(400,000)	(400,000)	(400,000)
	URBAN ROADS - RESEALS EXPENDITURE	(273,659)	(407,191)	(384,824)	(340,000)
	URBAN ROADS CONSTRUCTION EXPENDITURE	(1,392,190)	(502,240)	(580,000)	(900,000)
	SHIRE ROADS Total	(4,466,358)	(5,501,603)	(4,853,063)	(3,345,000)
TOWN PROJECTS					
	KERB & GUTTER EXPENDITURE	(235,000)	(260,000)	(840,000)	(920,000)
	TOWN PROJECTS Total	(235,000)	(260,000)	(840,000)	(920,000)

WATER					
	WATER EXPENDITURE	(4,990,000)	(3,595,000)	(2,575,000)	(2,275,000)
WATER Total		(4,990,000)	(3,595,000)	(2,575,000)	(2,275,000)
Grand Total		(14,150,514)	(12,792,230)	(12,181,721)	(9,517,000)

