



Monthly Investment Report

October 2021



IMPERIUM MARKETS

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Impact of COVID-19 to Council's Portfolio

COVID-19 has adversely impacted financial markets, which in turn, has also affected Council's investment portfolio. We provide a quick summary in this section.

The RBA cut rates to record lows on 3rd November 2020 to 0.10%, consistent with most global central banks resetting their official rates back to emergency levels. As vaccination rates accelerate and economies began to reopen, global inflationary pressures have emerged. This has resulted in longer-term bond yields to rise significantly over October (bonds sold-off) as central banks start to withdraw some of their other stimulatory policy measures (such as quantitative easing), whilst also flagging the possibility of increasing official interest rates in coming months/years.

Domestically, with regards to the medium-longer term outlook for fixed interest markets, of importance is the RBA's outlook and expectations for the Australian economy. They would like to see the following three economic indicators improve before they even consider increasing interest rates:

1. The unemployment rate to drop to around 4% (currently it is officially at 4.6% but masked by a significant drop in the participation rate – the real rate is above +7%);
2. *“Until actual (underlying) inflation is sustainably within the 2-3% target range”* (would like to see consecutive quarters within this range); and
3. Wage growth to surpass +3% (it has not been above this level for the past 8 years).

RBA Governor Lowe's post-Board Meeting Speech in November came across as dovish, **pushing back on market pricing of hikes as early as 2022, which Dr Lowe characterised as “extremely unlikely”**. The prospect for hikes in 2023 was formally acknowledged, noting that *“it is now plausible that a lift in the cash rate could be appropriate in 2023”*, **but the RBA's central forecasts are still consistent with a 2024 rate hike timing, emphasising the RBA wants to be patient to confirm sustainably higher inflation.**

The largest impact to Council's investment portfolio is with regards to its largest exposure being assets held in bank term deposits, which accounts for around ~66% of Council's total investment. **The biggest risk that Council faces over the medium-longer term in this environment is not the potential loss of capital (given all the banks are well capitalised and regulated by APRA), but the rapid loss of interest income as interest rates have plummeted.**

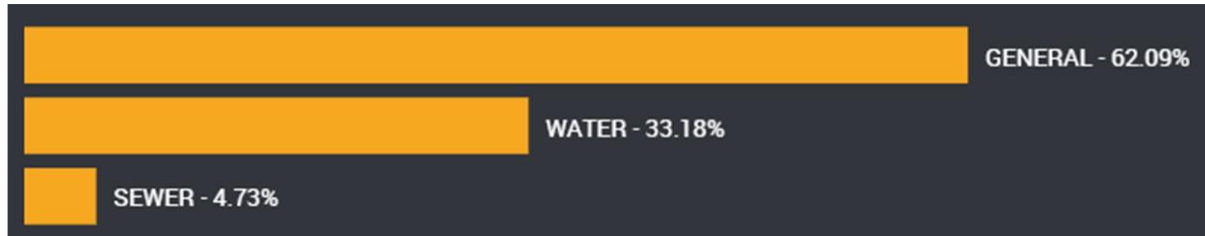
Council's term deposit portfolio was yielding 0.41% p.a. at month-end, with a weighted average duration of around 258 days or ~8½ months. **This short average duration will only provide some income protection against the low interest rate environment over the immediate future.**

With markets bringing forward expectations of official rate hikes, this has seen a significant shift in longer term deposit rates over October. Future investments above 1% p.a. is now achievable if Council can place the majority of its surplus funds for a minimum term of 2 years.

Council’s Portfolio & Compliance

Fund Allocation

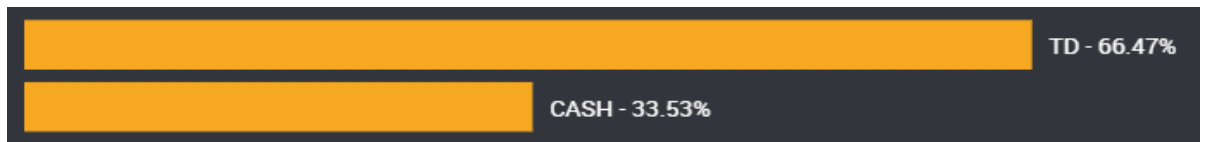
As at the end of October 2021, the portfolio was mainly directed to General Funds:



Asset Allocation

As at the end of October 2021, the portfolio is mainly directed to fixed term deposits (66.47%). The remainder of the portfolio is held in low yielding cash accounts with NAB (AA-) and Bendigo-Adelaide (BBB+), which remains at relatively high levels and will cause a drag to performance. We recommend opening the ‘accelerator’ cash account with Macquarie Bank (A+), which is currently paying an overnight rate of 0.40% p.a. for balances up to \$10m (and 0.20% p.a. for balances greater than \$10m).

While FRNs remain relatively expensive on a historical basis, should there be a further widening in credit spreads, they might become slightly more attractive should official rates start rising over coming years. **Currently, fixed deposits being offered for 2-3 years now appear quite appealing following the significant sell-off in bonds over October.**



Council’s Investment Policy does not specify any limits for Maturity, Counterparty and Credit Quality compliance measures. In the following sections, we have tentatively placed what other NSW councils have adopted as part of their compliance limits. We provided Berrigan Shire Council an Investment Policy review during the month of April 2021.



Term to Maturity

The portfolio is highly liquid with over 95% of the investment portfolio maturing within 12 months. We recommend a more diversified maturity profile to address reinvestment risk, which has been and continues to be a major detriment towards Council's interest income going forward.

Where ongoing liquidity requirements permit Council to invest in attractive 1-5 year investments, we recommend this be allocated fixed term deposits (refer to respective sections below).

Compliant	Horizon	Invested (\$)	Invested (%)	Min. Limit (%)	Max. Limit (%)	Available (\$)
✓	0 - 90 days	\$17,168,713	40.64%	10%	100%	\$25,082,497
✓	91 - 365 days	\$23,082,497	54.63%	20%	100%	\$19,168,713
✓	1 - 2 years	\$2,000,000	4.73%	0%	70%	\$27,575,848
✓	2 - 5 years	\$0	0.00%	0%	50%	\$21,125,605
		\$42,251,211	100.00%			

Counterparty

As at the end of October 2021, Council had an overweight position to Bendigo-Adelaide, largely driven by the large cash balance. Overall, the portfolio is lightly diversified, with some exposure to the unrated ADIs.

Compliant	Issuer	Rating	Invested (\$)	Invested (%)	Max. Limit (%)	Available (\$)
✓	NAB	A-1+	\$6,229,685	14.74%	40.00%	\$10,670,799
✓	AMP Bank	A-2	\$7,000,000	16.57%	25.00%	\$3,562,803
X	Bendigo-Adel.	A-2	\$18,995,571	44.96%	25.00%	-\$8,432,768
✓	Defence Bank	A-2	\$6,000,000	14.20%	25.00%	\$4,562,803
✓	Central Murray	Unrated	\$2,000,000	4.73%	10.00%	\$2,225,121
✓	Goulburn Murray	Unrated	\$2,025,955	4.80%	10.00%	\$2,199,166
			\$42,251,211	100.00%		

In September 2020, ratings agency **S&P downgraded AMP Bank by one notch to "BBB"** stating its view that *"the overall creditworthiness of the AMP group is weaker"* and that *"the group is exposed to challenges that may disrupt its overall strategic direction and its ability to effectively execute its strategy."* Their short-term rating of A-2 remained unchanged. We have no issues with Council's investments with AMP Bank, given they are super-senior ranked assets, extremely low risk and high up the bank capital structure.

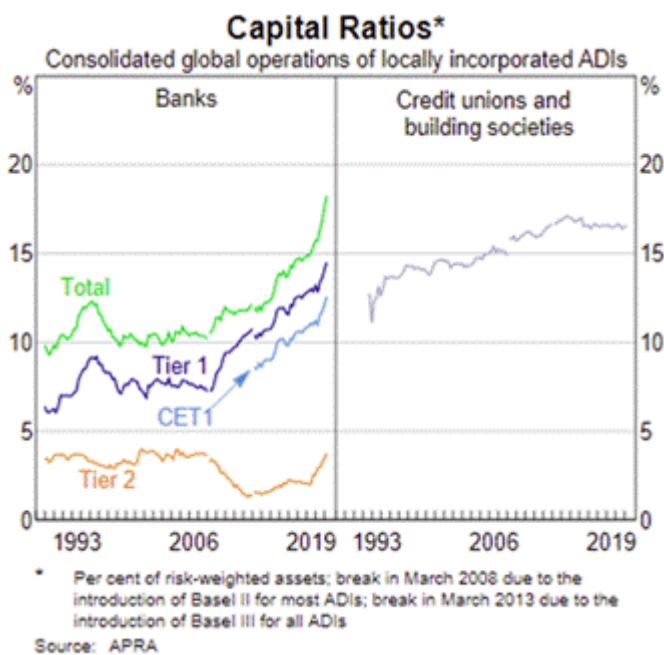
We remain supportive of the regional and unrated ADI sector (and have been even throughout the GFC period). They continue to remain solid, incorporate strong balance sheets, while exhibiting high levels of capital – typically, much higher compared to the higher rated ADIs. Some unrated ADIs have up to 25-40% more capital than the domestic major banks, and well above the Basel III requirements.

RBA Governor Lowe has commented that they have not seen any signs of stress in the financial system and that unlike during the GFC, the banks (all ADIs) now have cash, are well capitalised and are acting as “shock absorbers” in the current crisis.

Overall, the lower rated ADIs (BBB and unrated) are generally now in a better financial position than they have been historically (see the Capital Ratio figure below). We believe that deposit investments with the lower rated ADIs should be continued going forward, particularly when they offer ‘above market’ specials. Not only would it diversify the investment portfolio and reduce credit risk, it would also improve the portfolio’s overall returns.

In the current environment of high regulation and scrutiny, all domestic (and international) ADIs continue to carry high levels of capital. There is minimal (if any) probability of any ADI defaulting on their deposits going forward – this was stress tested during the GFC. **APRA’s mandate is to “protect depositors” and provide “financial stability”.**

The biggest single risk that depositors face in the current low interest rate environment is not capital or credit risk, but reinvestment risk.





Credit Quality

Council did not have an overweight position to any category as at the end of October. The portfolio remains well diversified from a ratings perspective, with some exposure down to the local credit unions.

From a ratings perspective, the “BBB” / “A-2” rated banks now generally dominate the number of ADIs issuing deposits within the investment grade space. However, given most banks are fully liquid during the current pandemic, most of the “BBB” / A-2” rated and Unrated ADIs are currently not seeking wholesale funding. As such, in the interim, we could see a shift towards a larger proportion of assets being directed towards the higher rated ADIs given the lack of appetite amongst the lower rated ADIs.

Compliant	Credit Rating	Invested (\$)	Invested (%)	Max. Limit (%)	Available (\$)
✓	A-1+ Category	\$6,229,685	15%	100%	\$36,021,526
✓	A-1 Category	\$0	0%	100%	\$42,251,211
✓	A-2 Category	\$31,995,571	76%	80%	\$1,805,398
✓	A-3 Category	\$0	0%	20%	\$8,450,242
✓	Unrated ADI Category	\$4,025,955	10%	15%	\$2,311,727
		\$42,251,211	100.00%		



Performance

Council's performance for the month ending 31 October 2021 is summarised as follows:

Performance (Actual)	1 month	3 months	6 months	FYTD	1 year
Official Cash Rate	0.01%	0.03%	0.05%	0.03%	0.10%
AusBond Bank Bill Index	0.00%	0.00%	0.01%	0.00%	0.03%
Council's T/D Portfolio[^]	0.03%	0.13%	0.31%	0.19%	0.81%
Outperformance	0.03%	0.13%	0.29%	0.18%	0.78%

[^]Total portfolio performance excludes Council's cash account holdings. Overall returns would be lower if cash was included.

Performance (Annualised)	1 month	3 months	6 months	FYTD	1 year
Official Cash Rate	0.10%	0.10%	0.10%	0.10%	0.10%
AusBond Bank Bill Index	-0.01%	0.00%	0.02%	0.01%	0.03%
Council's T/D Portfolio[^]	0.39%	0.52%	0.61%	0.55%	0.81%
Outperformance	0.40%	0.52%	0.59%	0.54%	0.78%

[^]Total portfolio performance excludes Council's cash account holdings. Overall returns would be lower if cash was included.

For the month of October 2021, the deposit portfolio provided a reasonable return of +0.03% (actual) or +0.39% p.a. (annualised), easily outperforming the benchmark AusBond Bank Bill Index return of -0.00% (actual) or -0.01% p.a. (annualised). The outperformance continues to be driven by a combination of those deposits originally invested beyond 6 months.

Going forward, with the low interest rate environment (depleted cash rate), maturing deposits will inevitably be reinvested at lower prevailing rates. The reduction in interest income over coming years can be mitigated by undertaking a longer duration position.

Investors using the Imperium Markets platform have reduced the invisible costs associated with brokerage, and thereby lift client portfolio returns as investors are able to deal in deposits directly with the ADIs and execute at the best price possible.



Council's Term Deposit Portfolio & Recommendation

As at the end of October 2021, Council's deposit portfolio was yielding 0.41% p.a. (up 1bp from the previous month), with an average duration of around 258 days (~8½ months).

We strongly recommend Council extends this average duration. In the low interest rate environment, the biggest collective risk that the local government sector has faced over the post-GFC era has been the dramatic fall in interest rates - from 7¼% to the historical low levels of 0.10%.

As the past decade has highlighted (post-GFC era), we have seen too many portfolios' roll a high proportion of their deposits between 3-6 months, resulting in their deposits being reinvested at lower prevailing rates. That is, depositors have overpaid for liquidity and generally not insured themselves against the low interest rate environment by diversify their funding across various tenors (out to 5 years) but rather placed all their 'eggs in one basket' and kept all their deposits short. **Reinvestment risk has collectively been and continues to be the biggest detriment to depositors' interest income over the post-GFC period.**

At the time of writing, we see value in:

ADI	LT Credit Rating	Term	T/D Rate
ICBC, Sydney	A	5 years	2.05% p.a.
ICBC, Sydney	A	4 years	1.90% p.a.
Westpac	AA-	4 years	1.72% p.a.
ICBC, Sydney	A	3 years	1.65% p.a.
Westpac	AA-	3 years	1.50% p.a.
NAB	AA-	4 years	1.50% p.a.
ICBC, Sydney	A	2 years	1.26% p.a.
NAB	AA-	3 years	1.20% p.a.
Westpac	AA-	2 years	1.15% p.a.
AMP Bank	BBB	2 years	1.00% p.a.^

[^] AMP T/Ds – contact us to receive an additional 0.20% p.a. rebated commission on top of the rate shown above

The above deposits are suitable for investors looking to provide some income protection and mitigate reinvestment/rollover risk for the next few years.



For terms under 12 months, we believe the strongest value is currently being offered by the following ADIs (dependent on daily funding requirements):

ADI	LT Credit Rating	Term	T/D Rate
AMP Bank	BBB	11-12 months	1.00% p.a.^
Judo Bank	BBB-	12 months	0.90% p.a.
BoQ	BBB+	12 months	0.70% p.a.
CBA	AA-	12 months	0.60% p.a.
Westpac	AA-	12 months	0.57% p.a.
ICBC	A	12 months	0.54% p.a.
NAB	AA-	12 months	0.45% p.a.

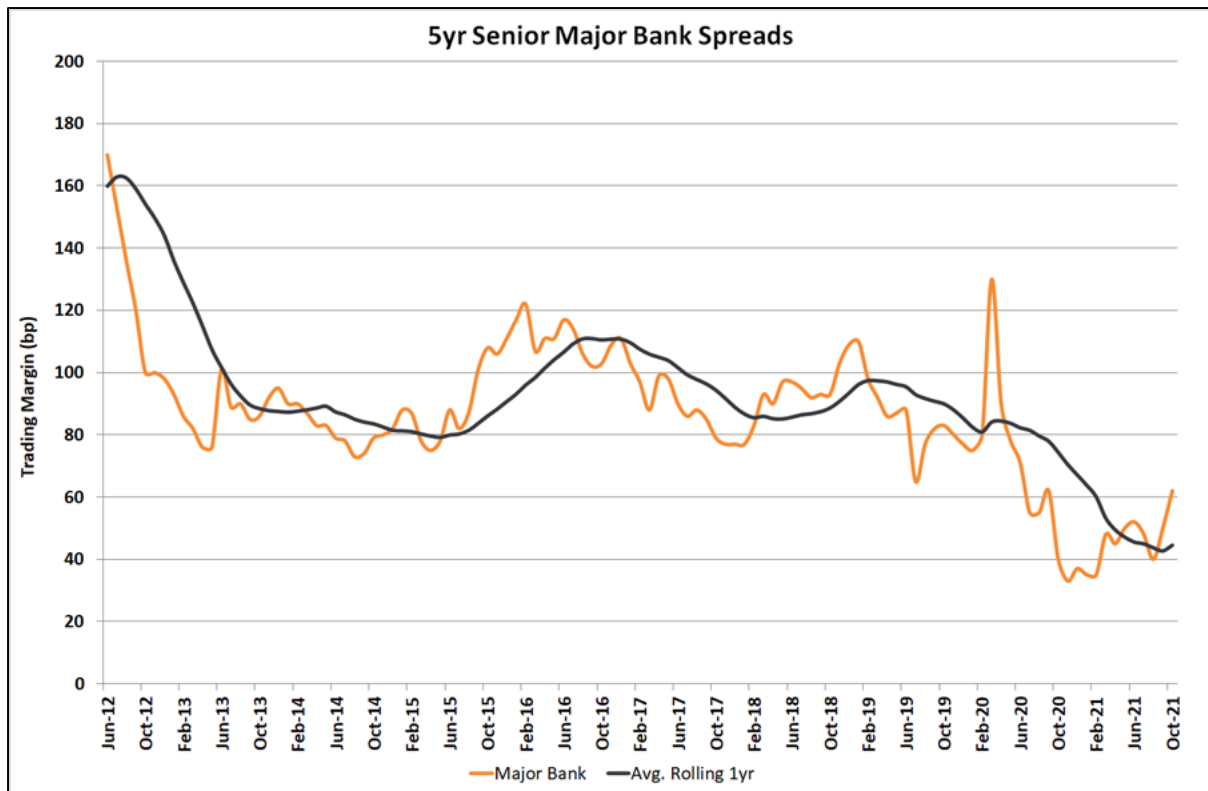
[^] AMP T/Ds – contact us to receive an additional 0.20% p.a. rebated commission on top of the rate shown above

Amongst the investment grade sector, the majority of short-dated term deposits (maturing less than 12 months) are yielding under 0.70% p.a. Despite the uplift in outright rates over the month, we generally believe there is not much value being offered in short-dated deposits.

In contrast, there is an upward pick-up in yield for investors that can take advantage of 2-5 year fixed T/Ds whilst official rates are stuck at depressed levels at least for the next few years. For those investors that do not require high levels of liquidity and can stagger their investments longer-term, they will be rewarded over coming years if they roll for a minimum term of 2 years, yielding up to double the return compared to those investors that purely invest in short-dated deposits.

Senior FRNs Review

Over October, amongst the senior major bank FRNs, physical credit securities were marked up to 13bp wider at the long-end of the curve. After NAB (AA-) and CBA (AA-) recently issued new 5 and 5¼ year senior FRNs at +41bp, we anticipate the other major banks may follow suit over coming months looking to refinance their upcoming maturities at these relatively cheap levels on a historical basis:



Source: IBS Capital

Amongst the “A” and “BBB” rated sector, the securities were marked around 10-15bp wider at the long-end of the curve. During the month, BoQ (BBB+) issued a new 5 year benchmark deal at +80bp, initially tightening from price guidance of +85bp. They printed \$800m (\$675m floating and \$125m fixed), after receiving over \$1bn in orders.

While turnover in the secondary market is still predominately dominated by commonwealth, semi-government and major bank senior paper, given the lack of supply, we have started to observe that even a handful of regional bank senior paper has sometimes been trading inside “mid” levels over recent months.

The lack of supply from new (primary) issuances has played a major role with the rally in credit markets over the past 1½ years. FRNs will continue to play a role in investor’s portfolios mainly on the basis of their liquidity and the ability to roll down the curve and gross up returns over ensuing years (in a relatively stable credit environment).

Senior FRNs (ADIs)	31/10/2021	30/09/2021
“AA” rated – 5yrs	+62bp	+50bp
“AA” rated – 3yrs	+41bp	+28bp
“A” rated – 5yrs	+72bp	+57bp
“A” rated – 3yrs	+50bp	+40bp
“BBB” rated – 3yrs	+60bp	+48bp

Source: IBS Capital

We now generally **recommend switches** (‘benchmark’ issues only) into new attractive primary issues (or longer-dated alternatives), out of the following senior FRNs that are maturing:

- **On or before mid-2024 for the “AA” rated ADIs (domestic major banks);**
- On or before 2022 for the “A” rated ADIs; and
- Within 12 months for the “BBB” rated ADIs (consider case by case).

Investors holding onto the above senior FRNs (‘benchmark’ issues only) in their last 1-2 years are now generally holding sub-optimal investments and are not maximising returns by foregoing realised capital gains. In the current low interest rate environment, any boost in overall returns should be locked in when it is advantageous to do so.

FRNs remain expensive but may become more attractive should spreads widen and official rates rise quicker than anticipated.



Senior Bonds - Northern Territory Treasury Corporation (NTTC)

We are aware of the following senior retail bond offering from Northern Territory Treasury Corporation (NTTC) effective 30th August 2021:

Maturity Date	Rate % p.a. [^]	Interest Paid
15/12/2022	0.40%	Annually
15/12/2023	0.60%	Annually
15/12/2024	0.90%	Semi-Annually
15/12/2025	1.10%	Semi-Annually
15/12/2026	1.40%	Semi-Annually

^{^^}The rates offered in the above table can be reviewed and changed at any time from Treasury. The rate for broker sponsored applications will be dropped by 0.20% p.a. effective 1 October 2020.

Any investor interested in this product should avoid placing through the broker channel and contact Imperium Markets to receive the full commission of 0.25% (plus GST) on the face value of the investment, in the form of an additional rebate. If placed through the brokers, they are likely to keep the 0.25% commission (on the face value of the investment).

Overview	Description
Issuer	Northern Territory Government
Credit Rating	Aa3 (Moody's), which is AA- equivalent (S&P)
Type	Fixed senior (retail) bonds
Program	Territory Bonds Issue 111
Date for applications	01/07/2021 – 30/11/2021
Liquidity	Weekly redemptions available, subject to the prevailing market rate and administration costs ^{^^}

^{^^} Note given this is a retail bond offering (min. parcel size of \$5,000), for wholesale investors, we would not consider this to be a liquid investment (the largest redemptions to date have only been \$200-\$300k).

The product should be viewed as a hold-to-maturity product, noting there are significant penalty costs including admin fees, the prevailing market interest rate, and factors in any associate commissions that were previously paid. Given the longer-term outlook for official interest rates, any investor interested should invest through Imperium Markets to receive an effectively higher rate, once factoring in the rebated commission. *These offers will need to be compared to other complying assets at the time of investment – term deposits are currently a better alternative.*

Economic Commentary

Global equity markets rebounded strongly in October, seemingly oblivious to the softer data releases and volatility in bond markets driven by central bank policy uncertainty. Across the US, the S&P 500 Index gained +6.91%, while the tech-heavy NASDAQ Index surged +7.27%. Equities also rose across Europe’s main indices, with losses led by France’s CAC (+4.76%), Germany’s DAX (+2.81%), and UK’s FTSE (+2.13%).

The US core PCE deflator, the Fed’s preferred inflation measure, was +3.6% y/y in August, matching its highest level since the early 1990s.

The US September payrolls report came in at +194k vs +500k expected. The unemployment rate fell to 4.8% from 5.2%.

European headline CPI hit +3.4% y/y, its highest level since 2008, in part due to the recent surge in gas and energy prices in the region. Core inflation, which hasn’t been above the ECB’s 2% target for almost 20 years, jumped to +1.9%.

The Bank of England (BoE) is anticipated to hike 15bp on 4th November to 0.25%, while signalling less steep rises ahead to 0.50%-0.75% over a 2-3 year horizon.

Canada’s CPI inflation was slightly higher than market expectations, with the annual headline rate hitting +4.4% and the average of key core measures pushing higher to +2.7%, further away from the 2% target. The Bank of Canada shocked markets with an immediate end to its QE program and bringing forward its guidance on when it would achieve its inflation target to the middle of 2022, from the end of 2022.

China’s economic activity data for September and Q3 were mostly on the weaker side of expectations, with GDP growth of +4.9% y/y. The economy is struggling against a number of headwinds, including lockdown restrictions alongside its zero-tolerance for COVID19 outbreaks, a weaker property sector and the energy crunch which has seen widespread power cuts and factory closures.

The RBNZ increased its cash rate by 0.25% to 0.50% in October, its first rate rise in seven years.

The MSCI World ex-Aus Index rose +5.63% for the month:

Index	1m	3m	1yr	3yr	5yr	10yr
S&P 500 Index	+6.91%	+4.78%	+40.84%	+19.31%	+16.72%	+13.90%
MSCI World ex-AUS	+5.63%	+3.50%	+38.60%	+16.40%	+13.62%	+10.32%
S&P ASX 200 Accum. Index	-0.10%	+0.51%	+27.96%	+11.92%	+10.88%	+10.02%

Source: S&P, MSCI

Domestic Market

In its meeting in October, the RBA kept policy and forward guidance unchanged as widely expected. The overall tone of the Statement was again optimistic. Their central scenario remains that the economy will begin to rebound in Q4 and *“is expected to be back around its pre-Delta path in the second half of next year”*. **There was no change to the RBA’s forward guidance, whereby the Bank anticipates the conditions for a rate hike “will not be met before 2024”.**

The RBA Board Minutes suggested that Australia was in a different situation compared to other countries, commenting *“patterns in wages growth differed across advanced economies. Some economies that were experiencing a pick-up in wages growth, such as the United States and the United Kingdom, were also those that had experienced relatively fast wages growth and higher inflation prior to the pandemic”*.

Employment fell -138k in September, the second consecutive month of sharp falls as the lockdowns in NSW, VIC and the ACT weighed. **The official unemployment rate only rose 0.1% to 4.6%, masked by the significant drop in the participation rate by 0.7% to 64.5%.** An alternative measure of unemployment that captures the fall in participation and those working zero hours rose more sharply and **currently sits at 7.8%**, highlighting the impact of the lockdowns on the labour market.

Core trimmed mean inflation spiked to its highest level since June 2014 at +0.7% q/q and +2.1% y/y. Driving the rise were retailers passing on higher costs due to supply chain disruptions (e.g. furniture +3.8% q/q and computing equipment +1.8% q/q), along with a rise in construction costs (+3.3% q/q).

APRA increased banks’ loan serviceability expectations to at least 3% above the loan product rate, up from the 2½% buffer that is commonly used today. The 50bp increase in the serviceability buffer will reduce maximum borrowing capacity for the typical borrower by around 5%.

Australia has now fully vaccinated over 75% of the adult population (16 years plus), while over 88% has had at least one dose. Re-opening in NSW, ACT and VIC begun during the month, which should see a strong rebound in economic activity over the upcoming holiday period.

The Australian dollar rose +4.76%, finishing the month at US75.46 cents (from US72.06 cents the previous month).

Credit Market

The main global credit indices remained flat in October despite the volatility experienced in bond markets. The indices now trade back to their levels experienced in late 2020:

Index	October 2021	September 2021
CDX North American 5yr CDS	52bp	53bp
iTraxx Europe 5yr CDS	51bp	50bp
iTraxx Australia 5yr CDS	65bp	67bp

Source: Markit

Fixed Interest Review

Benchmark Index Returns

Index	October 2021	September 2021
Bloomberg AusBond Bank Bill Index (0+YR)	-0.00%	+0.00%
Bloomberg AusBond Composite Bond Index (0+YR)	-3.55%	-1.51%
Bloomberg AusBond Credit FRN Index (0+YR)	-0.10%	-0.06%
Bloomberg AusBond Credit Index (0+YR)	-2.76%	-0.79%
Bloomberg AusBond Treasury Index (0+YR)	-3.82%	-1.80%
Bloomberg AusBond Inflation Gov't Index (0+YR)	-2.31%	-2.67%

Source: Bloomberg

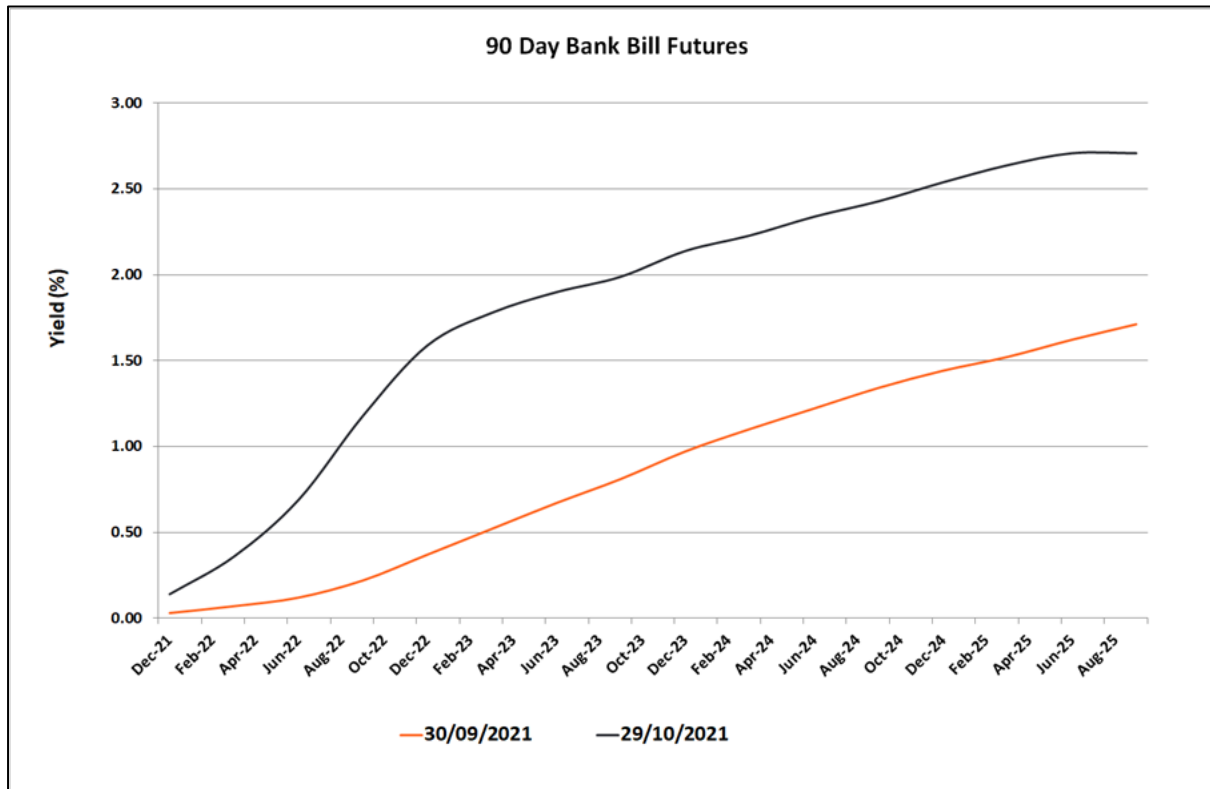
Other Key Rates

Index	October 2021	September 2021
RBA Official Cash Rate	0.10%	0.10%
90 Day (3 month) BBSW Rate	0.07%	0.02%
3yr Australian Government Bonds	1.17%	0.25%
10yr Australian Government Bonds	2.09%	1.45%
US Fed Funds Rate	0.00%-0.25%	0.00%-0.25%
10yr US Treasury Bonds	1.55%	1.52%

Source: RBA, AFMA, US Department of Treasury

90 Day Bill Futures

Over October, bill futures rose significantly across the board (up to 1%) on growing inflationary pressures and official rate rises being flagged over coming months from a number of global central banks, with markets also anticipating much earlier rate hikes in Australia:



Source: ASX



Fixed Interest Outlook

The FOMC Minutes highlight that a November taper announcement is likely to begin in either mid-November or mid-December, citing *“a gradual tapering process that concluded around the middle of next year would likely be appropriate. Participants noted that if a decision to begin tapering purchases occurred at the next meeting, the process of tapering could commence with the monthly purchase calendars beginning in either mid-November or mid-December”*.

US money markets are now pricing a 50% chance of a rate hike by June 2022, with one rise fully priced by September 2022.

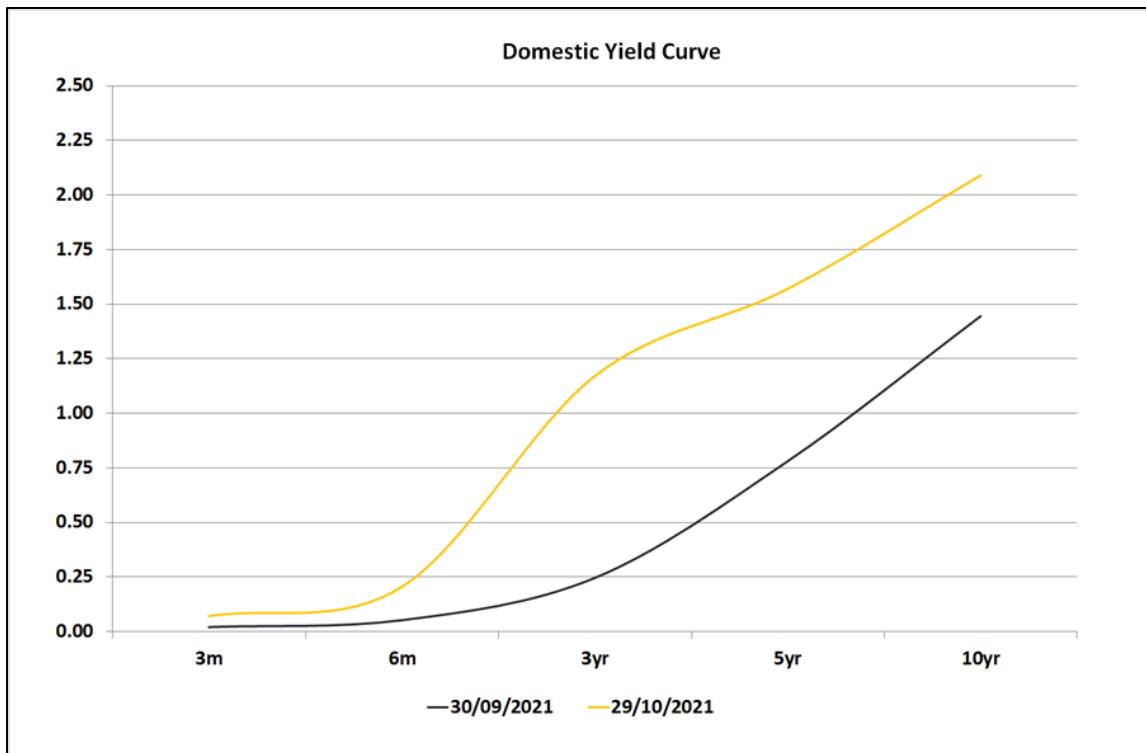
RBA Governor Lowe’s post-Board Meeting Speech in November came across as dovish, **pushing back on market pricing of hikes as early as 2022, which Dr Lowe characterised as “extremely unlikely”**. The prospect for hikes in 2023 was formally acknowledged, noting that *“it is now plausible that a lift in the cash rate could be appropriate in 2023”*, **but the RBA’s central forecasts are still consistent with a 2024 rate hike timing, emphasising the RBA wants to be patient to confirm sustainably higher inflation.**

They would like to see the following three economic indicators improve before they even consider increasing interest rates:

1. The unemployment rate to drop to around 4% (currently it is officially at 4.6% but masked by a significant drop in the participation rate – the real rate is above 7%);
2. *“Until actual (underlying) inflation is sustainably within the 2-3% target range”* (for several quarters); and
3. Wage growth to surpass +3% (it has not been above this level for the past 8 years).

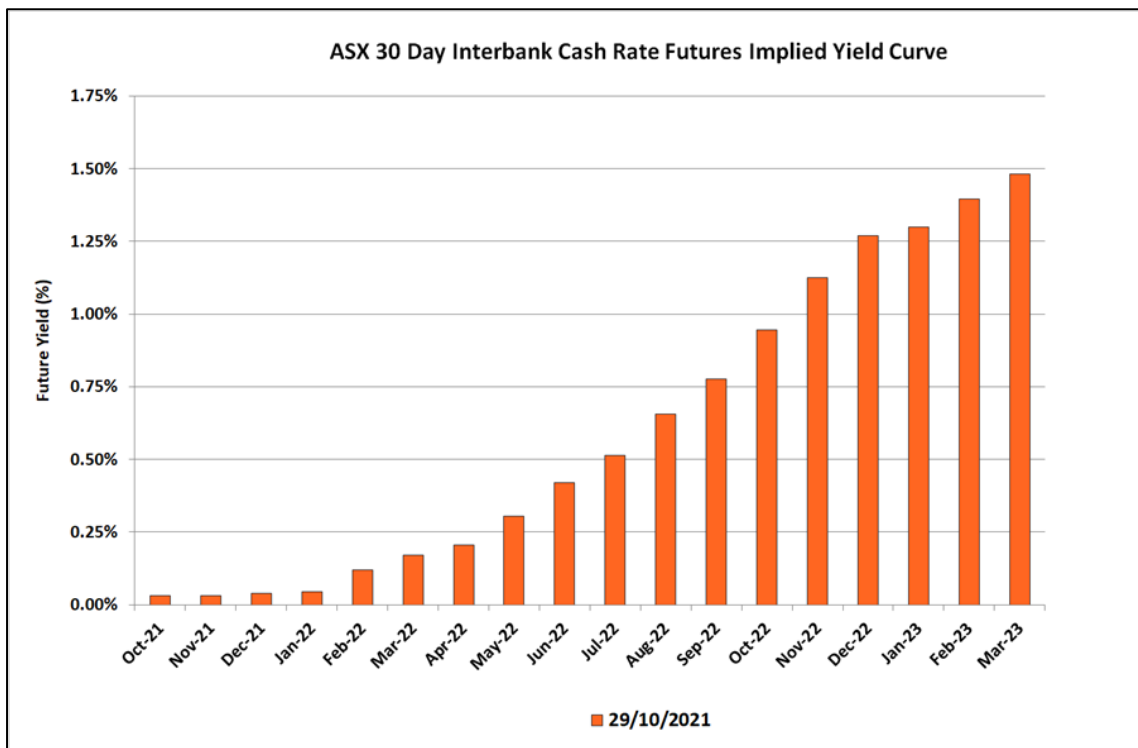
Governor Lowe has commented on the path of future rate hikes: “it will not be enough for inflation to just sneak across the 2% line for a quarter or two. We want to see inflation well within the target band and be confident that it will stay there”.

The domestic bond market continues to suggest a prolonged low period of interest rates. Over the month, yields rose around 64bp at the long-end of the curve:



Source: AFMA, ASX, RBA

Markets have brought forward RBA rate hike pricing following moves offshore with a full rate hike now priced by June 2022 and 75bp of hikes priced by October 2022 against the RBA’s ongoing guidance of not seeing the conditions for a hike until 2024:



Source: ASX



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Imperium Markets charges a flat fee for our investment advice. Any commissions received are rebated to clients in full. If you choose a product provider who uses our market platform, the product provider pays us 1bp p.a. funding fee of the value of the investments transacted.

Schedule 1 Scheduled medical conditions

(Section 51)

Definitions

In this Schedule—

birth means the birth of a child who has breathed after delivery.

delivery, in relation to a child or still-born child, means the complete expulsion or extraction of the child or still-born child from the mother.

perinatal death means—

- (a) the death of a child on the day of his or her birth or within the next succeeding 28 days, or
- (b) a still-birth.

still-birth means the birth of a child that exhibits no sign of respiration or heartbeat, or other sign of life, after delivery and that—

- (a) is of at least 20 weeks' gestation, or
- (b) if it cannot be reliably established whether the period of gestation is more or less than 20 weeks, has a body mass of at least 400 grams at birth.

Category 1

Acute rheumatic fever

Birth

Congenital malformation (as described in the *International Statistical Classification of Diseases and Related Health Problems*) in a child under the age of one year

Cystic fibrosis in a child under the age of one year

Hypothyroidism in a child under the age of one year

Perinatal death

Phenylketonuria in a child under the age of one year

Pregnancy with a child having a congenital malformation (as described in the *International Statistical Classification of Diseases and Related Health Problems*), cystic fibrosis, hypothyroidism, thalassaemia major or phenylketonuria

Rheumatic heart disease in a person under the age of 35 years

Sudden Infant Death Syndrome

Thalassaemia major in a child under the age of one year

Category 2

Acute viral hepatitis

Adverse event following immunisation

Asbestosis

Avian influenza in humans

COVID-19 (also known as Novel Coronavirus 2019)

Creutzfeldt-Jakob disease (CJD) and variant Creutzfeldt-Jakob disease (vCJD)

Foodborne illness in two or more related cases

Gastroenteritis among people of any age in an institution (for example, among persons in educational or residential institutions)

Human Immunodeficiency Virus (HIV) Infection

Leprosy

Measles

Middle East respiratory syndrome coronavirus

Pertussis (whooping cough)

Severe Acute Respiratory Syndrome

Silicosis

Smallpox

Syphilis

Tuberculosis

Viral haemorrhagic fevers

Category 3

Anthrax

Arboviral infections

Avian influenza in humans

Botulism

Brucellosis

Campylobacter infection

Cancer

Candida auris infection and colonisation

Carbapenemase-producing *Enterobacterales* infection and colonisation

Chancroid

Chlamydia

Cholera

Congenital malformation (as described in the *International Statistical Classification of Diseases and Related Health Problems*)

COVID-19 (also known as Novel Coronavirus 2019)

Creutzfeldt-Jakob disease (CJD) and variant Creutzfeldt-Jakob disease (vCJD)

Cryptosporidiosis

Cystic fibrosis

Diphtheria

Donovanosis

Giardiasis

Gonorrhoea

Haemophilus influenzae type b

Hendra virus infection

Hepatitis A

Hepatitis B

Hepatitis C

Hepatitis D (delta)

Hepatitis E

Human Immunodeficiency Virus (HIV) infection

Hypothyroidism in a child under the age of one year

Influenza

Invasive pneumococcal infection

Lead in blood (as defined by a blood lead level of or above 5µg/dL)

Legionella infections

Leptospirosis

Listeriosis

Lymphogranuloma venereum

Lyssavirus

Malaria

Measles

Meningococcal infections

Middle East respiratory syndrome coronavirus

Mumps

Paratyphoid

Pertussis (whooping cough)

Phenylketonuria

Plague

Poliomyelitis

Pregnancy with a child having a congenital malformation (as described in the *International Statistical Classification of Diseases and Related Health Problems*), cystic fibrosis, hypothyroidism, thalassaemia major or phenylketonuria

Psittacosis

Q fever

Rabies

Rotavirus

Rubella

Salmonella infections

Severe Acute Respiratory Syndrome

Shiga toxin-producing and Vero toxin-producing *Escherichia coli* infection (STEC/VTEC)

Shigellosis

Smallpox

Syphilis

Thalassaemia major

Tuberculosis

Tularaemia

Typhoid

Typhus (epidemic)

Viral haemorrhagic fevers

Yellow fever

Category 4

Avian influenza in humans

COVID-19 (also known as Novel Coronavirus 2019)

Middle East respiratory syndrome coronavirus

Severe Acute Respiratory Syndrome

Tuberculosis

Typhoid

Viral haemorrhagic fevers

Category 5

Human Immunodeficiency Virus (HIV) infection

Schedule 1A Contact order conditions

(Section 51)

Contact order conditions	Expiry periods
Avian influenza in humans	10 days
COVID-19 (also known as Novel Coronavirus 2019)	14 days
Middle East respiratory syndrome coronavirus	10 days
Severe Acute Respiratory Syndrome	10 days
Typhoid	14 days
Viral haemorrhagic fevers	21 days

Schedule 2 Notifiable diseases

(Section 81)

Acute rheumatic fever

Acute viral hepatitis

Adverse event following immunisation

Avian influenza in humans

Botulism

Cancer

Cholera

Congenital malformation (as described in the *International Statistical Classification of Diseases and Related Health Problems*) in a child under the age of one year

COVID-19 (also known as Novel Coronavirus 2019)

Creutzfeldt-Jakob disease (CJD) and variant Creutzfeldt-Jakob disease (vCJD)

Cystic fibrosis in a child under the age of one year

Diphtheria

Foodborne illness in two or more related cases

Gastroenteritis among people of any age, in an institution (for example, among persons in educational or residential institutions)

Haemolytic Uraemic Syndrome

Haemophilus influenzae type b

Hypothyroidism in a child under the age of one year

Legionnaires' disease

Leprosy

Lyssavirus

Measles

Meningococcal disease

Middle East respiratory syndrome coronavirus

Paratyphoid

Pertussis (whooping cough)

Phenylketonuria in a child under the age of one year

Plague

Poliomyelitis

Pregnancy with a child having a congenital malformation (as described in the *International Statistical Classification of Diseases and Related Health Problems*), cystic fibrosis, hypothyroidism, thalassaemia major or phenylketonuria

Rabies

Rheumatic heart disease in a person under the age of 35 years

Severe Acute Respiratory Syndrome

Smallpox

Syphilis

Tetanus

Thalassaemia major in a child under the age of one year

Tuberculosis

Typhoid

Typhus (epidemic)

Viral haemorrhagic fevers

Yellow fever

Schedule 3 Vaccine preventable diseases

(Section 85)

Diphtheria

Haemophilus influenzae type b

Measles

Meningococcal type C

Mumps

Pertussis (whooping cough)

Poliomyelitis

Rubella

Tetanus

Schedule 4 (Repealed)

Schedule 5 Savings, transitional and other provisions

Part 1 General

1 Regulations

- (1) The regulations may contain provisions of a savings or transitional nature consequent on the enactment of the following Acts—
 - this Act
 - any Act that amends this Act
- (2) Any such provision may, if the regulations so provide, take effect from the date of assent to the Act concerned or a later date.
- (3) To the extent to which any such provision takes effect from a date that is earlier than the date of its publication on the NSW legislation website, the provision does not operate so as—
 - (a) to affect, in a manner prejudicial to any person (other than the State or an authority of the State), the rights of that person existing before the date of its publication, or
 - (b) to impose liabilities on any person (other than the State or an authority of the State) in respect of anything done or omitted to be done before the date of its publication.



Policy

30 CUSTOMER REQUEST / SUGGESTION POLICY

Aims:

- To control, monitor and improve the physical environment to secure and maintain the health and well-being of the community.
- To be responsive to the needs of the community, especially in relation to health and safety concerns, within existing budgetary constraints.
- To maintain a record of the areas of most concern to the community during a period, which can be addressed by Council in future Management Plans.

Procedure:

1. All requests for service or complaints must be properly recorded on the appropriate form and lodged for registration immediately.
2. All forms are to be registered on the Excel programme and given a number.
3. An acknowledgment letter is sent to the customer advising them of a contact person and an expected date for a reply.
4. Forms are then forwarded to the appropriate manager, along with a copy of the acknowledgment letter, within two working days of receipt.
5. The manager shall make necessary comments and may delegate responsibility to investigate or attend to a matter as necessary, indicating priority level and a date for completion of any task.
6. Upon completion of the investigations, a reply is to be sent to the customer, preferably within 14 days, advising of any action or Council's intentions.
7. Details of action taken and reply to the customer shall be returned to records for completion of the register and filing.
8. Every month a reconciliation print-out shall be produced and distributed to the General Manager and department managers to ensure completion of tasks and investigations.



Berrigan Shire Council

ENERGY STRATEGY

Final report

October 2021

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Glossary of climate change & project abbreviations

Acronym	Definition
AC, DC	Alternating & direct current
ACCU	Australian Carbon Credit Unit
AEMC	Australian Energy Market Commission
AEMO	Australian Energy Market Operator
AER	Australian Energy Regulator
AFOLU	Agriculture, Forestry and Other Land Use
APVI	Australian Photovoltaic Institute
B20, B50	Diesel blends with 20% and 50% biodiesel
BASIX	Building Sustainability Index
BAU	Business-as-usual
BCA	Building Code of Australia
BEEC	Building Energy Efficiency Certificate
BESS	Battery Energy Storage System
BMS	Building Management System
BEV	Battery electric vehicle
CDM	Clean Development Mechanism
C40	Network of the world's megacities committed to addressing climate change
CCF	Climate Change Fund
CER	Certified Emissions Reductions (offsets)
CFL	Compact fluorescent
COP	Coefficient of performance (refrigeration)
COP21	Conference of the Parties in Paris at which the Paris Agreement was reached
CO ₂ -e	Carbon Dioxide Equivalent
CPP	Cities Power Partnership
CPRS	Australia's Carbon Pollution Reduction Scheme
CSP	Community Strategic Plan
C4CE	Coalition for Community Energy
DOL	Direct On Line
DPIE	NSW Department of Planning, Industry and Environment
E3	Equipment Energy Efficiency program
EER	Energy efficiency ratio
EPA	Environmental Protection Authority
EPC	Energy Performance Contracting
EPC(M)	Engineer, Procure, Construct (Maintain)
ERF	Emissions Reduction Fund
ESB	Energy Security Board
ESC	Energy Saving Certificates
ESS	NSW Energy Savings Scheme
EUA	Environmental Upgrade Agreement
EV	Electric Vehicle
FIT	Feed-in-tariff
GFC	Global Financial Crisis

GHG	Greenhouse Gas
HVAC	Heating, ventilation, and air conditioning
ICE	Internal combustion engine
ICLEI	Local Governments for Sustainability
IPCC	Intergovernmental Panel on Climate Change
kWh, MWh, GWh	Units of energy – usually used for electricity
LED	Light Emitting Diode (lighting technology)
LGC	Large-scale Generation Certificate
MJ, GJ	Units of energy – usually used for gas
LGA	Local Government Areas
LPG	Liquefied Petroleum Gas
NABERS	National Australian Built Environment Rating System
NCC	National Construction Code
NDC	Nationally Determined Contributions by countries to meet Paris commitments
NEM	National Electricity Market
NCOS	National Carbon Offset Standard
NGA	National Greenhouse Accounts
O&M	Operation and maintenance
P2P	Peer to Peer trading of renewable energy
PHEV	Plug-in hybrid electric vehicle
PPA	Power Purchase Agreement
PV	Solar photovoltaic technology
REF	Revolving Energy Fund
RET	Australia's Renewable Energy Target
ROI	Return on Investment
S1	Scope 1 greenhouse gas emissions, from combustion of fuel at your facilities
S2	Scope 2 greenhouse gas emissions, caused by consuming electricity
S3	Scope 3 greenhouse gas emissions, indirect emissions upstream and downstream of your business
SDGs	Sustainable Development Goals
SRES	Small-scale Renewable Energy Scheme
SPS	Sewer Pumping Station
STC	Small-Scale Technology Certificates
STP	Sewerage Treatment Plant
VCS	Verified Carbon Standard
VFD, VSD	Variable Frequency Drive / Speed Drive
VGA	Virtual Generation Agreement
VPPs	Virtual Power Plants
W, kW, MW	Units of power – usually used for electricity
WTP	Water Treatment Plant

1 Executive Summary

100% Renewables was engaged by the NSW Department of Planning, Industry & Environment to develop an Energy Strategy with Berrigan Shire Council that will help it to cost-effectively increase the amount of renewable energy at its facilities, lower energy demand, and reduce costs.

This strategy focuses on stationary energy-related emissions associated with Council's operations, which can demonstrate to the community that emissions reduction is feasible and cost-effective, and position Council as a leader in the community's climate action. Council's broader climate response can extend beyond this to encompass transport for Council operations, landfill and other waste emissions resulting from community activities (that Council manages), climate resilience and adaptation, as well as emissions in the community from stationary energy use, transport, agriculture and other land use.

1.1 Recommended strategy and targets

1.1.1 Recommended strategy

This document outlines an approach for Council to progressively implement renewable energy and energy efficiency projects over the short, medium and long term. This energy plan is based on cost-effective and commercially available technologies and solutions that can position Berrigan Shire Council as a leader in sustainability through its emissions reduction actions. Specifically, Council's strategy for renewables in the short and medium term should be to:

- Focus on cost-effective solar PV and energy efficiency opportunities at Council-operated sites, as well as the planned streetlighting LED upgrade in the short term and medium term.
- Stay abreast of emerging opportunities for battery energy storage systems (BESS) as a way to increase the amount of solar PV that Council can install at its facilities, such as sewer pump stations, water treatment plants and at small and intermittently-used community facilities.
- Assess the scope for Berrigan Shire Council, alone or in partnership with other Councils – e.g. via RAMJO – to enter into a renewable energy power purchasing agreement (PPA) for the supply of electricity to Council's sites. As part of this assess the opportunity to be a customer of one or more of the solar farms planned for the area and assess the potential for a mid-scale solar farm on Council-owned land.
- Investigate new opportunities such as peer-to-peer solar energy trading opportunities between multiple Council-owned sites.

In addition, while this work has not included a focus on transport for Council's operations, it is recommended that Council take steps to be informed about and begin to source hybrid and electric fleet and install EV charging infrastructure. Recently, as part of the NSW Net Zero Plan, the government released an EV strategy to accelerate the growth of EVs' in NSW. The outlined support from the government could be an incentive for Berrigan Shire Council to start transitioning its fleet to sustainable transportation¹

¹ A. (2021, June 20). NSW Electric Vehicle Strategy. NSW Environment, Energy and Science. <https://www.environment.nsw.gov.au/topics/climate-change/net-zero-plan/electric-vehicle-strategy>.

1.1.2 Suggested energy goals for Berrigan Shire Council

Our assessment of energy efficiency and renewable energy across Berrigan Shire Council indicates the following:

- The scope for grid energy savings from energy efficiency and behind-the-meter solar PV (with battery energy storage) at Council's facilities is up to **732 MWh per annum** or **34%** of current electricity consumption.
- Deterioration of solar performance over time and projects that progressively upgrade Council's sites and services can see some of this potential be reduced. Also, the above estimate excludes benefits for efficiency and renewables on new capital works and possible solar farm opportunities at Council.
- There is proven potential for local councils in NSW to source electricity from renewables at prices comparable to 'regular' prices, depending on wholesale electricity market trends, and this is likely to be feasible for Council's electricity supply in coming years.

Given the identified and assessed potential, the following targets can be considered for adoption by Berrigan Shire Council.

- By 2030 (or earlier) aim to source 100% of Council's grid-delivered electricity from renewables where cost-effective and incurring no added risk to Council. This will require that Berrigan Shire Council source electricity from renewables in its supply agreements.
- An interim (e.g. 2025) target of say 30-50% emissions reduction from electricity can be considered, focused on onsite solar, energy efficiency (particularly main road streetlighting) and potentially a renewable energy Power Purchase Agreement.

The setting of an overall target for emissions reduction for Council's operations would require additional consideration of transport emissions, and potentially emissions from other sources such as landfills.

1.2 Budget implications

A number of potential energy efficiency and behind-the-meter solar PV opportunities have been costed at a high level for this strategy. This estimates costs of **\$1.43 million** for short, medium and long term actions, with annual cost savings based on current rates of around **\$147,475**. Overall, this represents a payback of under **10 years**. This is underpinned by the potentially large cost of implementing several solar PV and battery storage systems with a combined capacity of **485kW** and **757kWh** respectively.

It is envisaged that Council would enter into a renewable energy power purchase agreement where there is no added cost or risk to Council compared with their normal electricity procurement process. This would be assessed at each procurement cycle, typically every two to three years, and it may be done via a group of Councils, through RAMJO for example.

To summarise our findings in this report, we have outlined a couple of key findings from our site visit to Berrigan Shire Council and analysing the supplied energy data.

- A number of identified projects include upgrading the existing solar PV infrastructure to integrate battery storage units to maximise the solar PV self-consumption.

- Sites such as the Barooga, Tocumwal and Finley water treatment plants have solar PV systems that are performing below the expected energy output. These are primarily due to the lack of solar PV maintenance and monitoring contracts to ensure Berrigan Shire Council's assets perform at optimum conditions.
- Furthermore, we have noticed that the solar PV systems at Tocumwal and Barooga water treatment plants are heavily shaded by surrounding structures. For e.g., during our site visits, the Barooga water treatment plant was performing at 25% of its capacity at noon.
- Berrigan Shire Council has multiple opportunities to develop large-scale solar PV project that could be developed as a community project or by RAMJO as a project for all RAMJO member councils (Finley saleyards and McCulloughs STP sites shown to illustrate this potential).



- We have noted that the voltage supplied to many of the sites in Berrigan is higher than the expected 230V supply. Our engagement with Council has suggested that this limits their capability to export surplus solar PV back to the grid. Hence, while developing these large-scale solar PV projects, it would be prudent to ensure the suggested battery systems are implemented along with the solar PV array to maximise the financial benefits to Council.
- There is savings potential for Council in shifting load, specifically at the water treatment plants from peak periods to off-peak periods. The savings are from reducing the peak network demand tariffs.





1.3 Council's 2019/20 energy use and carbon footprint

1.3.1 Council's carbon footprint for energy only

The focus of this energy strategy is Council's electricity use. Available data covers all of Council's electricity use; in addition bulk fuel (diesel, petrol and LPG) data were provided and are included in the carbon footprint. Fuel data for passenger vehicles or purchases made via fleet card were not available.

Council's energy and related carbon footprint for 2019/20 is tabulated below.

TABLE 1: COUNCIL'S ENERGY USE AND CARBON FOOTPRINT 2019/20

	Emission source	Activity data	Units	Scope 1 t CO2-e	Scope 2 t CO2-e	Scope 3 t CO2-e	Total	%
	Diesel	65.24	kl	177.3		9.1	186.4	7.1%
	Petrol (PULP)	23.01	kl	53.2		2.8	56.1	2.2%
	LPG	14.25	kl	22.8		1.3	24.1	0.9%
	Electricity used in council assets	1,657,213.14	kWh		1,342.3	149.1	1,491.5	57.2%
	Electricity used by streetlighting	496,256.00	kWh		402.0	446.6	848.6	32.6%
	TOTAL (Before reduction measures):			253.3	1,744.3	609.0	2,606.6	100.0%

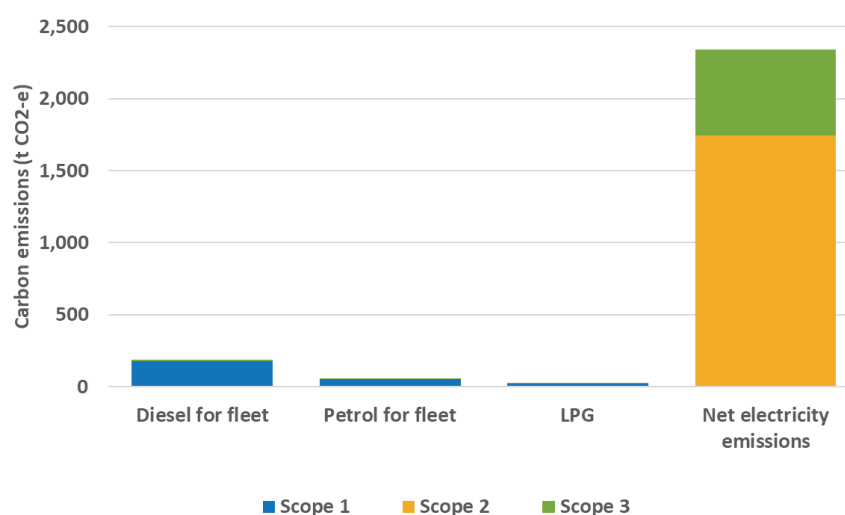


FIGURE 1: BERRIGAN SHIRE COUNCIL CARBON FOOTPRINT BY EMISSIONS SOURCE AND SCOPE, ENERGY ONLY

1.4 Efficiency, renewable energy & emissions reduction plans

A review of Berrigan Shire Council's current energy demand and carbon footprint, site visits and discussions with Berrigan Shire Council staff suggests that there are six main areas of action by Berrigan Shire Council that, implemented together in a planned way, can significantly reduce energy demand, increase onsite renewables, and reduce emissions. These six areas are:

1. Grid decarbonisation
2. Buying clean energy (e.g. via a renewable energy power purchase agreement or PPA)
3. Behind-the-meter solar (i.e. onsite solar and battery storage)
4. Energy efficiency
5. Sustainable transport (information included, opportunities assessment not in scope)
6. Sustainable procurement (information included, opportunities assessment not in scope)

GRID DECARBONISATION

As more renewables feed into the grid, carbon emissions for electricity will decline



BUYING CLEAN ENERGY

Buy clean energy (e.g. via a renewable energy PPA and/or mid-scale generation)



BEHIND-THE-METER SOLAR

Generate renewable energy locally, e.g., through solar panels



ENERGY EFFICIENCY

Adopt energy efficient technologies and practices to reduce emissions

SUSTAINABLE TRANSPORT

Buy efficient, low and zero emissions vehicles and implement EV infrastructure

SUSTAINABLE PROCUREMENT

Make purchasing decisions based on the entire life cycle of costs and environmental impacts

A summary of the recommended action plans in the short, medium, and long term have been tabulated below.

1.4.1 Short and medium-term action plan

TABLE 2: BERRIGAN SHIRE COUNCIL TO MEDIUM TERM PLAN FOR COUNCIL OPERATED SITES

Category	Sub-category	Site	Energy-saving option	Indicative cost	Payback (years)	IRR
Behind the meter solar	Solar PV - Roof - STC	Barooga Water Treatment Plant - Solar (There are three NMI's under the same name, this NMI reflects the account with solar PV connection)	Upgrade the panels from 250W to 450W panels and remove all panels from the heavily shaded section, i.e., behind the water tank. This upgrade can increase the solar PV array size to 23.4kW from 14.5kW system.	\$16,380	6.3	15%
Energy efficiency	VSD Control		Implement VSD control for clear water pumps at the water treatment plant.	\$32,993	8.0	~13%
Energy efficiency	Load shifting		The Barooga water treatment plant only has a retailer (AGL) time-of-use, and the contract does not include any network demand tariffs. This plant (4204150638) only utilises 11% of its annual electricity during peak hours. By shifting this consumption to off-peak hours, there is a potential savings of up to ~\$881 per annum .			
Energy efficiency	Streetlighting	Vermont St Streetlighting	Upgrade 10 twin light poles of the road median strip and private lights on the walkway to LED technology.	Not assessed. Requires details on the streetlighting inventory to estimate the savings potential from current streetlighting system.		
Behind the meter solar	Solar PV - Roof - STC	Berrigan Library	Install a 3.8kW roof-mounted solar PV system to meet most the daytime energy demand.	\$3,800	4.5	22%
Energy efficiency	Lighting		Upgrade 27 x twin 28W T5 lights, 2 x 18W CFL and 4 x twin 26W CFLs in the foyer to LED.	\$3,799	6.0	17%
Behind the meter solar	BESS	Berrigan Shire Offices	Based on the current consumption vs. export of the solar PV at the Council office, install a 60kWh battery storage unit to maximise the solar self-consumption. Or,	\$54,000	22.7	1%
Behind the meter solar	Solar PV - Roof - STC		Expand the existing 50kW solar PV system with an additional 33.4kW solar PV system. The current solar array is exporting ~30% (based on SMA monitoring portal) of energy generated back to the grid, which would be mainly during the weekends and summer months. This would ensure that the Council office is battery ready, when the price for BESS becomes competitive to install. Based on the solar PV generation, the existing solar PV system is yielding -6% of its expected energy. However, this could be due to minor shading and temperature losses.	\$33,400	5.0	20%

Energy efficiency	Voltage Optimisation		The incoming voltage has been noted at ~250V, assess optimisation of this voltage supply to reduce to ~230V, which can reduce the total energy used by ~10%.	Not assessed , would require further investigation.		
Behind the meter solar	Solar PV - Ground - STC	Berrigan STP	Install a 7.7kW single pole ground mount system near to the switchboard of the STP.	\$9,984	5.0	20%
Behind the meter solar	BESS	Berrigan Water Treatment Plant	The existing solar array is exporting ~40% of the energy generated back to the grid (these estimates were based on the latest electricity bills only), therefore install a 40kWh battery storage unit to maximise the solar self-consumption. Or ,	\$36,000	18.5	4%
Behind the meter solar	Solar PV - Upgrade		Upgrade the current 275W solar panels to 380W panels to increase the total array size from ~20kW to 30.4kW. However, without a battery storage, the exports would be large due to the intermittent energy requirements of this site.	\$21,280	3.2	32%
Behind the meter solar	BESS	Burkinshaw Street Barooga (Barooga Rec Reserve)	Assess the potential to couple a battery storage unit to the existing 5kW solar PV system at the Recreational reserve.	Not assessed . Requires consumption and generation data to estimate the potential for battery storage system.		
Behind the meter solar	Solar PV - Roof - STC	Chanter Depot	Install a 13.7kW roof-mounted solar PV system on the east and west section of the admin building at the Depot.	\$13,700	3.2	31%
Behind the meter solar	Solar PV + BESS - Roof - STC		Alternatively, in the medium term, consider installing a larger 22.8kW roof-mounted solar PV system at the admin building with a 25kWh battery storage unit to meet most of the sites energy demand.	\$45,300	4.9	19%
Energy efficiency	Lighting		Completely upgrade the remaining fluorescent lights to LEDs	\$5,741	5.0	~20%
Behind the meter solar	Solar PV - Roof - STC	Berrigan Sportsground	Install an 8.36kW roof-mounted flush solar PV system on the grandstand.	\$8,360	4.5	22%
Behind the meter solar	Solar PV - Roof - STC		Alternatively, install a larger 15.2kW roof-mounted flush solar PV system on the grandstand. This would ensure the Berrigan Sportsground is ready for battery storage system in the future.	\$15,200	9.1	10%
Behind the meter solar	Solar PV - Roof - STC	Finley Library and Early Intervention	Install a 5.32kW roof-mounted solar PV system on the north section of the library building.	\$5,320	4.6	22%
Behind the meter solar	Solar PV - Ground - STC	Finley STP	Install a 13.5kW ground-mounted solar PV system close to the main switchboard.	\$17,550	10.3	8%

Energy efficiency	Lighting	Finley Water Treatment Plant	Upgrade indoor and outdoor lights to LED technologies	\$3,215	9.0	~11%
Energy efficiency	VSD Control		Upgrade the raw water pumps from VLT soft starts to VSD controls	\$20,685	10.0	~13%
Energy efficiency	VSD Control		Upgrade the clear water pumps from soft start to VSD control	\$20,685	10.0	~13%
Behind the meter solar	Solar PV - Upgrade		Upgrade the existing solar PV system by replacing the 265W panels to 400W panels. This would increase the system to 27.2kW.	\$19,040	3.7	27%
Behind the meter solar	Solar PV - Ground - STC		Install an 83.7kW ground-mounted solar PV system on the existing clarifier sections, which would be decommissioned after the new DAF plant is built.	\$108,810	9.4	9%
Energy efficiency	Design		Integrate energy efficiency solutions to the new plant design incl VSDs, pump / pipework design, roofs and electric infrastructure designed for solar and future EV charging.	Not assessed.		
Energy efficiency	Power factor correction		Install power factor correction device with a capacitor size of 50 kVAR.	\$5,000	2.52	~39%
Energy efficiency	Load shifting		Based on the interval data, we have estimated that, by shifting the loads completely from peak hours of operation to off-peak periods, Council can save ~ \$6,972 per annum . If Council opts to install a power factor correction device, the savings will reduce to \$6,042 per annum due to the improved peak demand from the proposed 50 kVAR device. Furthermore, the site is currently supplied through a transitional tariff structure 'BLNDTRS' which is expected to change by July 2021 to 'BLND3AO'. With this change in tariff structure, the savings would be higher as the peak demand pricing is expected to increase by ~49%. Thereby the estimated annual savings with BLND3AO tariff is ~ \$9,830.			
Behind the meter solar	Solar PV - Ground - STC	McCulloughs Rd STP	Install a 23.4kW ground-mounted solar PV system oriented towards the north-west, outside the plant fence.	\$30,420	10.3	8%
Behind the meter solar	Solar PV + BESS - Roof - STC	Saleyards Road Truck wash	Install a 3kW roof-mounted solar PV system on the amenities block with a 5kWh BESS to match the site's grid electricity consumption.	\$7,530	14.3	7%
Behind the meter solar	Solar PV - Ground - STC	Tocumwal Swimming Pool	Install a 9.18kW ground mount system, similar to 5B technology which has smaller footprint and limited civil work requirements on the south-east corner of the pool.	\$11,934	8.1	11%

Energy efficiency	Lighting		Replace ~30 single T5 lights to LED batten	\$3,420	6.0	~17%
Energy efficiency	Power factor correction	Water Treatment Pump - Tuppal St	Install power factor correction device with a capacitor size of 25 kVAR.	\$2,500	2.4	~42%
Energy efficiency	Load shifting		Our analysis suggests that if the water treatment plant can shift all the electricity demand from peak periods to off-peak periods, Council could see a maximum savings of \$7,800 per annum , with significant savings from reducing the peak demand charges. Additionally, if Council opts to implement a PFC device at this facility, the annual savings will reduce to \$6,947 , which is due to the improved power factor from this proposed 25 kVAR power factor device.			
Electricity	Renewable Energy Power Purchasing	Whole of Council	Develop a case to enter into a PPA to supply certain percentage of Council's site with renewable energy.	Not assessed. Assess this opportunity along with RAMJO Council members as part of bulk procurement to get competitive pricing in the current electricity market.		
Total				\$556,046	6.4	~18%

1.4.2 Long term action plan

A suggested long-term action plan for Berrigan Shire Council is outlined below. Please note that the details in the table below for solar at Berrigan Library, Barooga Water Treatment Plant, Berrigan Water Treatment Plant, Barooga Rec Reserve, Berrigan Sportsground, and Finley Library the full costs and associated savings for these suggested systems. There are also short / medium term options suggested for these sites. If Council opts to install the short / medium term options, then Council will only incur the marginal cost for expanding the systems in the longer term, along with the marginal savings of the additional systems.

TABLE 3: BERRIGAN SHIRE COUNCIL LONG TERM PLAN FOR COUNCIL OPERATED SITES

Category	Sub-category	Site	Energy-saving option	Indicative cost	Payback (years)	IRR
Behind the meter solar	Solar PV + BESS - Ground - STC - Upgrade	Barooga Water Treatment Plant - Solar	Upgrade the existing solar PV system with additional solar on the main switchboard room to a 35.6kW ground-mounted solar PV system with a 70kWh battery storage system to maximise the solar self-consumption and reduce the site's grid dependency.	\$87,920	8.9	8%

Behind the meter solar	Solar PV + BESS - Roof - STC	Berrigan Library	Install a larger 8.36kW solar PV system on the north and east section of the library building with a 10kWh battery storage system to meet the site's intermittent energy demand.	\$17,360	5.8	15%
Behind the meter solar	BESS	Berrigan Shire Offices	Increase the total solar PV array size to 83.4kW at Council office and implement a 100kWh BESS to maximise the solar self-consumption from this site and match the site's grid electricity demand.	\$123,400	22.0	1%
Behind the meter solar	Solar PV + BESS - Ground - STC - Upgrade	Berrigan Water Treatment Plant	Upgrade the existing 20kW ground-mounted solar PV system with a 30.4kW system and implement a 65kWh battery storage unit.	\$79,780	6.8	12%
Energy Efficiency	VSD Control		Install VSD controls on the two clear water pumps.	\$39,060	10.0	~10%
Behind the meter solar	Solar PV + BESS - Roof - STC	Burkinshaw Street Barooga (Barooga Rec Reserve)	Install a 15kW roof-mounted solar PV system to the existing 5kW solar PV system at the Recreational reserve with a 40kWh battery storage unit to meet the site's intermittent energy demand.	\$51,000	16.5	5%
Behind the meter solar	Solar PV + BESS - Roof - STC	Berrigan Sportsground	Install a 15.2kW roof-mounted flush solar PV system with a 40kWh battery storage system to meet most of the site's electricity demand.	\$51,200	8.9	7%
Behind the meter solar	BESS	Berrigan Swimming Pool	Based on the current solar PV generation, consumption and exports implement a battery storage system to reduce the exports back to the grid.	Not assessed. Require site's generation and consumption data to estimate the feasibility of solar PV at this site.		
Behind the meter solar	Solar PV + BESS - Roof - STC	Finley Library and Early Intervention	As the site is open only for three days in a week, most of the solar generated from this site would be exported back to the grid. Hence, install a 5.32kW solar PV system with a 10kWh battery storage unit to meet most of the site's electricity demand.	\$14,320	7.8	9%
Behind the meter solar	Solar PV + BESS - Ground - STC	Finley STP	Install a 13.5kW ground-mounted solar PV system with a 45kWh battery storage unit to meet the site's intermittent electricity demand.	\$58,050	8.9	7%

Behind the meter solar	Solar PV + BESS - Ground - STC	Finley Water Treatment Plant	Apart from the existing solar PV system, install an additional 83.7kW ground-mounted solar PV system on the existing clarifiers section (to be decommissioned after the new DAFT plant is built). Due to the intermittent nature of the electricity demand for water treatment plants, consider implementing a large-scale battery storage system of 140kWh to meet most of the sites electricity demand.	\$234,810	19.1	3%
Behind the meter solar	Solar PV + BESS - Ground - STC	McCulloughs Rd STP	Install a larger ground-mounted solar PV system of 54.9kW coupled with 110kWh of battery storage to maximise the solar self-consumption.	\$170,370	8.8	8%
Energy Efficiency	VSD Control	Sewer Pump - Barinya St Barooga	Install VSD controls on the pumps which are currently being upgraded.	\$11,401	12.0	~8%
Energy Efficiency	Lighting	Tocumwal Aerodrome Runway Lighting	Upgrade all the runway lights to LED technology.	\$2,314	15.0	~7%
Behind the meter solar	Solar PV + BESS - Roof - STC	Tocumwal Aerodrome	Install a 4.15kW roof-mounted solar PV system tilted towards the north orientation of the Aero club building. Additionally, implement a 6kWh battery storage unit to meet most of the site's electricity demand.	\$9,550	6.2	13%
Behind the meter solar	Solar PV + BESS - Ground - STC	Water Treatment Pump - Tuppal St	Due to the limited land and roof area, consider implementing an additional 82.9kW ground-mounted solar PV system to the existing 17kW solar roof-mounted solar PV on the north-west section of the Recreational reserve with a 100kWh battery storage unit.	\$197,640	22.9	1%
Total				\$1,148,175	9.8	~8%

1.4.3 Continuous improvement

The following opportunities can be pursued over time as part of a continuous improvement approach to energy management by Berrigan Shire Council.

TABLE 4: BERRIGAN SHIRE COUNCIL'S CONTINUOUS IMPROVEMENT PLAN FOR COUNCIL OPERATED SITES

Category	Sub-category	Site	Energy-saving option	Cost or resources required
Behind the meter solar	Solar Operation and Maintenance	All sites with solar PV systems	Develop an operation and maintenance strategy for existing solar PV systems. This could be a contractual agreement with a local installer to provide quarterly/biannual/annual standard maintenance on the existing system. Additionally, monitor the operation of the PV system to reduce any losses incurred due to prolonged system failures.	Not assessed.
Energy efficiency	HVAC	Berrigan Shire Offices	Develop a strategy to replace the existing HVAC systems to energy efficient multi-unit and single unit split systems. The current HVAC units are ~20 years old, utilising banned R22 refrigerant. These units could be replaced with any units with EER/COP greater than 4, preferably using R32 refrigerant gas.	Not assessed. Can be implemented through Council's procurement.
Energy efficiency	Demand reduction	Burkinshaw Street Barooga (Barooga Rec Reserve)	Switch-off equipment such as fryers and urn at the old pavilion/clubrooms.	Not assessed.
Energy efficiency	HVAC	Chanter St. Depot	Develop a strategy to replace existing HVAC units to more efficient ones.	Not assessed. Can be implemented through Council's procurement
Energy efficiency	Lighting	Finley School of Arts	Upgrade all indoor lights to LEDs.	Not assessed. As usage is low, consider these lighting upgrades on failure.
Energy efficiency	Energy efficiency	Hill Street Depot	Upgrade all indoor lights to LEDs.	Not assessed. As usage is low, consider these fluoro lighting upgrades on failure.
Energy efficiency	Demand reduction	Tocumwal Swimming Pool	Turn off all kiosk appliance at the end of swimming season	Not assessed.
Energy efficiency	Demand reduction		Consider shutting the filter pumps off at the end of swimming season (6 x 1.5kW).	Not assessed.

Energy efficiency	Lighting	Townbeach Rd (Rec Reserve)	Upgrade training lights to LED tower lights.	Not assessed. A project such as this is generally only feasible when field lights / poles are being replaced, or via grant funding.
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1.4.4 Possible Community projects

A suggested list of mid-scale solar PV projects that could be implemented at Berrigan Shire Council is tabulated below. These projects have been sized to showcase the sites' capability to install a mid-scale solar farm/ community scale projects within Council.

TABLE 5: BERRIGAN SHIRE COUNCIL SOLAR FARM / COMMUNITY-SCALE PROJECTS

Category	Site	Energy-saving option	Assessed costs
Community-scale solar PV	Finley Saleyards	The Finley saleyards has a large roof space to install ~250kW solar PV system, that can generate up to 358MWh per annum. A project of this scale can be developed by the community.	~\$378,000
Mid-scale solar farm	McCulloughs Rd STP	Council or the joint organisation can investigate an opportunity to install a ~2MW solar farm on the north-section outside the sewage treatment plant at Tocumwal. The land has an ideal terrain for implementing solar farm, and has distribution feeders running across the land, which could be utilised to connect into the Essential Energy grid network. However, based on the preliminary network enquiry, further assessment and size optimisation could be done to benefit Berrigan Shire Council and neighbouring Council members.	~\$3,636,000



Scope

Summary of the
scope of work and
approach



2 Approach and scope of work

100% Renewables was engaged by the NSW Department of Planning, Industry & Environment: Sustainable Councils and Communities Program to develop the Energy Plan for Berrigan Shire Council that will help it to cost-effectively increase the amount of renewable energy at its facilities and lower energy demand through efficiency measures. The scope of this project is outlined below and is focused on Council's operations, energy use and carbon emissions.



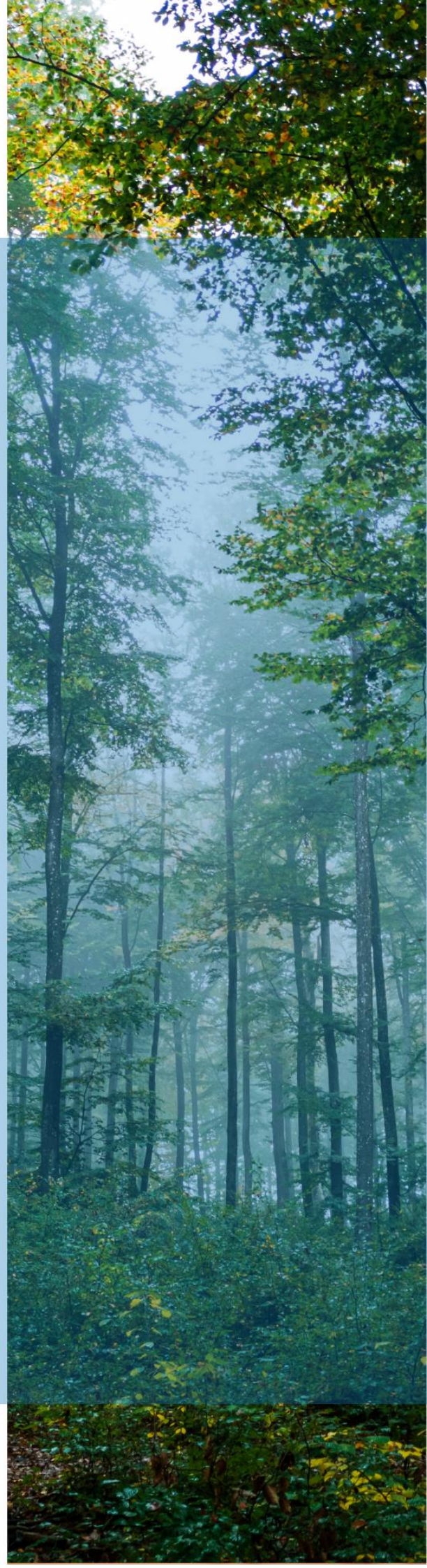
FIGURE 2: SEVEN-STEP PROCESS TO DEVELOP BERRIGAN SHIRE COUNCIL'S ENERGY PLAN

- ▶ **Stage 1 – Inception**
 - Meet Council's key stakeholders and discuss the project plan
- ▶ **Stage 2 – Energy & carbon footprint**
 - Collect energy data from Council's energy management platform or billing
 - Analyse interval data where available
 - Develop energy & carbon footprint for Council operations
- ▶ **Stage 3 – Engagement**
 - Set up meetings / presentations with key stakeholders across Council
 - Set up and conduct site visits across key sites at Council
- ▶ **Stage 4 – Draft opportunities**
 - Develop draft opportunities in Excel for discussion with stakeholders
 - Circulate these opportunities to Council staff for input, discussion and prioritisation
- ▶ **Stage 5 – Business case development**
 - Model solar PV business cases, assess efficiency opportunities
- ▶ **Stage 6 – Action plans**
 - Develop short, medium and long term action plans for Council
- ▶ **Stage 7 – Energy Plan**
 - Draft Energy Plan report
 - Finalise Energy Plan report



Background and context

Factors underpinning climate action at global and sectoral levels



3 Global context for climate action and targets

3.1 The need to reach 'net-zero' greenhouse gas emissions

Due to all historical and current carbon emissions global temperatures have increased by ~1°C from pre-industrial levels. The main driver of long-term warming is the total cumulative emissions of greenhouse gases over time. As shown by the Climate Action Tracker below, without additional efforts, human-caused carbon dioxide (equivalent) emissions may increase to over 100 billion tonnes annually by 2100, which is double current global emissions. The resulting increase in global temperatures would be up to 4.8°C (as per the IPCC Climate Change 2014 Synthesis Report).

With current policies around the world, global temperatures are projected to rise by about 3.1°C. To prevent dangerous climate change by limiting global warming, close to 200 of the world's governments signed the landmark Paris Agreement. This Agreement underpins science-based targets to limit global temperature increase to well below 2°C by 2050. With current pledges, and if all countries achieved their Paris Agreement targets, it would limit warming to 2.9°C. To limit warming to 1.5°C, carbon emissions must decline sharply in the short-term and reach net-zero by mid-century.

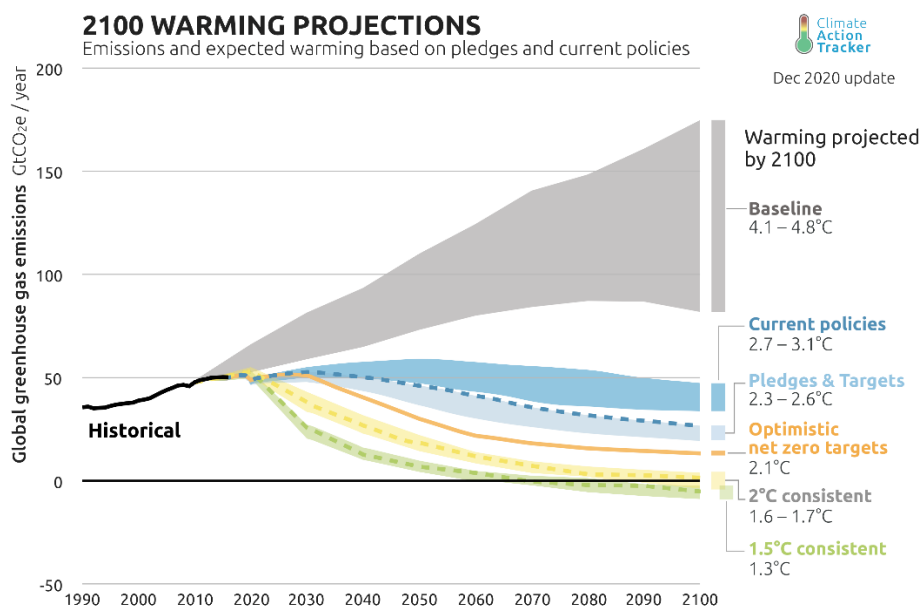


FIGURE 3: THE CLIMATE ACTION TRACKER'S WARMING PROJECTIONS FOR 2100, VARIOUS POLICY SCENARIOS

A net-zero target means that by the target date, there must be no greenhouse gas emissions on a net basis. For a local government's operations for example, this could mean:

1. GHG emissions from stationary fuel combustion such as LP gas use are minimised, and
2. GHG emissions from transport fuel combustion are minimised, and
3. GHG emissions from electricity consumption are minimised, and
4. GHG emissions from waste and in Council's supply chain are minimised, and
5. Remaining emissions offset or removed through sequestration measures

3.2 International drivers for climate action

Internationally, there are three primary drivers for urgent action on climate, additional to the second commitment period of the Kyoto Protocol from 2013 to 2020. These are:

1. Sustainable Development Goals (SDGs)

In 2015, countries adopted the 2030 Agenda for Sustainable Development and its 17 Sustainable Development Goals. Governments, businesses and civil society together with the United Nations are mobilising efforts to achieve the Sustainable Development Agenda by 2030². The SDGs came into force on 1 January 2016 and call on action from all countries to end all poverty and promote prosperity while protecting the planet.

2. Paris Agreement

To address climate change, countries adopted the Paris Agreement at the COP21 in Paris on 12 December 2015, referred to above. The Agreement entered into force less than a year later. In the agreement, signatory countries agreed to work to limit global temperature rise to well below 2°C, and given the grave risks, to strive for 1.5°C Celsius³.

3. Special IPCC report on 1.5°C warming (SR15)

In October 2018 in Korea, governments approved the wording of a special report on limiting global warming to 1.5°C. The report indicates that achieving this would require rapid, far-reaching and unprecedented changes in all aspects of society. With clear benefits to people and natural ecosystems, limiting global warming to 1.5°C compared to 2°C could go hand in hand with ensuring a more sustainable and equitable society⁴.



FIGURE 4: GLOBAL CONTEXT FOR ACTION ON CLIMATE

² Sourced from <https://www.un.org/sustainabledevelopment/development-agenda/>

³ Sourced from <https://www.un.org/sustainabledevelopment/climatechange/>

⁴ Sourced from https://www.ipcc.ch/news_and_events/pr_181008_P48_spm.shtml

In addition, the World Economic Forum’s Global Risks Report 2020⁵ highlights adverse climate change-related outcomes as among the most likely to occur with the highest impacts to the global economy. The chart below from the WEF’s report shows several key climate risks clustered in the top right corner; that is, these risks are assessed to be among the most likely to eventuate, with the greatest economic impact among all the global risks that were assessed.



FIGURE 5: GLOBAL RISKS REPORT – LIKELIHOOD & IMPACT OF CLIMATE, OTHER RISKS TO GLOBAL ECONOMY

⁵ <http://reports.weforum.org/global-risks-report-2020/>

4 National and State Government action

4.1 National targets

At a national level, Australia's response to the Paris Agreement has been to set a goal for greenhouse gas (GHG) emissions of 5% below 2000 levels by 2020 and GHG emissions of 26% to 28% below 2005 levels by 2030. A major policy that currently underpins this is the Renewable Energy Target (RET). This commits Australia to source 20% of its electricity from renewable energy sources by 2020.



FIGURE 6: AUSTRALIA'S RENEWABLE ENERGY AND CARBON GOALS – NATIONAL LEVEL

According to the Clean Energy Regulator⁶, the Renewable Energy target has been met and renewable energy generation will exceed the target by some 7,000 GWh.

The RET is the main successful policy underpinning Australia's climate mitigation efforts. Other key initiatives include the Climate Solutions Fund, formerly the Emissions Reduction Fund, which sources abatement from eligible activities in the economy via periodic auction processes. Despite these initiatives, Australia's GHG emissions have remained relatively steady over the period 2015 to 2020, with a dip in emissions expected to be confirmed for the final quarter of 2019/20 due to Covid-19.



FIGURE 7: AUSTRALIA'S GHG EMISSIONS FROM ALL SOURCES

⁶ March 2018, Australian Government – Clean Energy Regulator. 2018 Annual Statement to the Parliament on the progress towards the 2020 Large-scale Renewable Energy Target.

4.2 NSW State targets

At a sub-national level, most states and territories have established emissions targets as well as some legislated targets for renewable energy, as seen below.

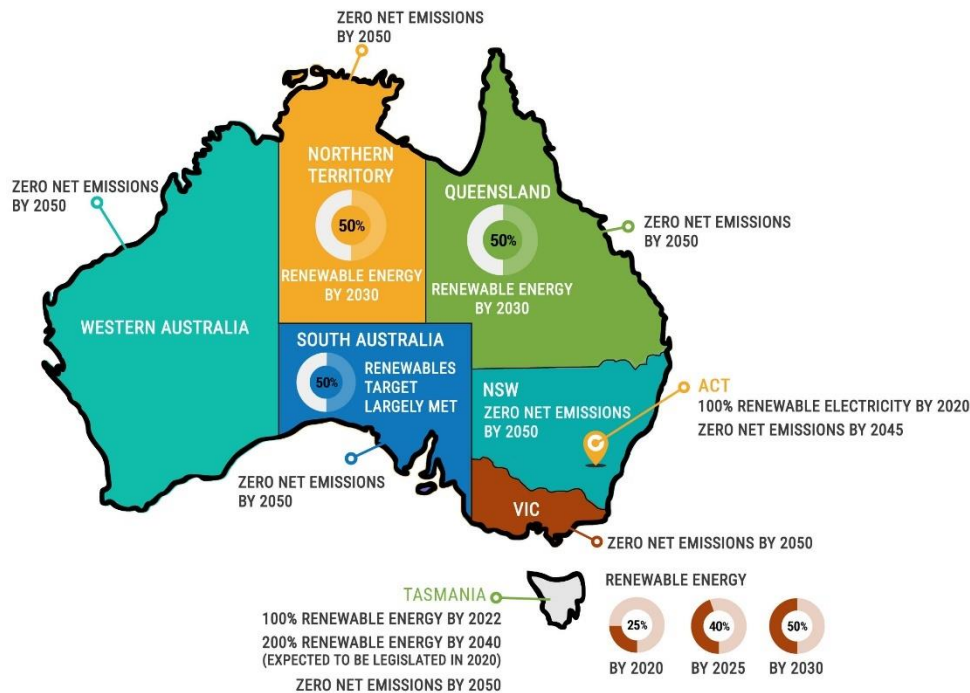


FIGURE 8: AUSTRALIA’S RENEWABLE ENERGY AND CARBON GOALS – STATE & TERRITORY LEVEL

Supporting the NSW Government’s commitment to reach net zero emissions by 2050, NSW Government recently released its **Net Zero Plan Stage 1: 2020–2030**⁷. This sees the first of three 10-year plans released that will set a pathway to net zero emissions in NSW by 2050.

In addition the NSW Government has developed a **NSW Electricity Strategy**⁸ which will help the State to deliver on its goal to attract renewable energy investment. On 27th November 2020 the NSW Government passed the *Electricity Infrastructure Investment Bill (2020)* which will help to drive the transition to renewables in the state in coming years by coordinating investment in new generation, storage and network infrastructure in New South Wales⁹.

In the first instance a renewable energy zone (REZ) in Central West Orana will be developed, attracting significant private sector investment to developing new generation assets in this region. A larger renewable energy zone is to be developed in the New England region, with up to seven additional REZs’ to be developed in future, including a recently-announced REZ for the Hunter Valley region.

The figures below show the approximate locations of the Central West Orana and South-West REZs’.

⁷ © State of New South Wales 2020. Published March 2020

⁸ <https://energy.nsw.gov.au/renewables/renewable-energy-zones>

⁹ <https://www.parliament.nsw.gov.au/bill/files/3818/XN%20Electricity%20Infrastructure%20Investment%20Bill.pdf>



FIGURE 9: INDICATIVE CENTRAL-WEST ORANA NSW RENEWABLE ENERGY ZONE

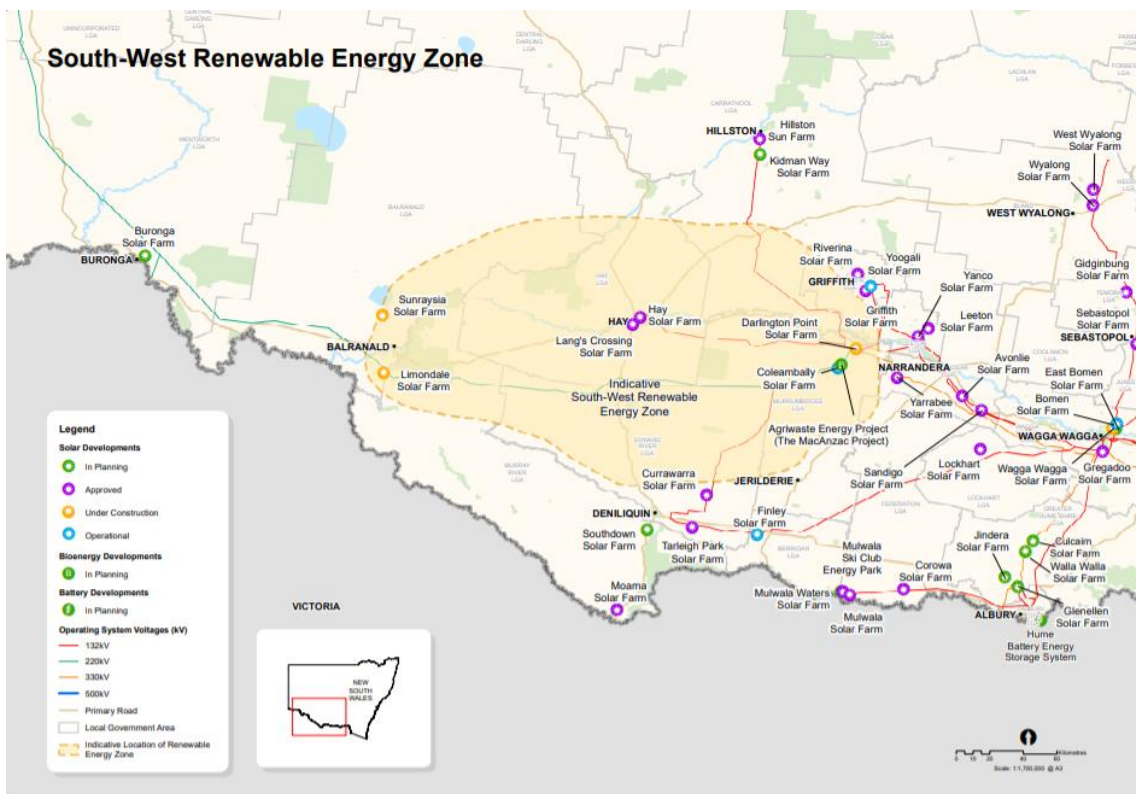


FIGURE 10: INDICATIVE SOUTH WEST RENEWABLE ENERGY ZONE

Some of the key highlights of the 2020-2030 Net Zero Plan include:

- A central focus of the plan is about jobs that will be created and about the lowering of energy costs for consumers. Many renewable energy jobs will be created in regional NSW.
- The Plan commits to breaking down barriers that remain to people and business investing in commercially available technologies, such as energy-efficient appliances and buildings, Roof-mounted solar, firming grid-scale renewables, and electric vehicles.
- The Plan commits NSW to reducing State emissions by 35% by 2030 and to net-zero by 2050 and articulates this is a shared responsibility among business, individuals, and governments.
- There will be a broadening of the focus of abatement to encompass low-carbon products and services and providing consumers with more information to influence buying decisions.
- Clarity on some of the funding, targets and programs that will help drive this change, such as:
 - \$450 million Emissions Intensity Reduction Program
 - \$450 million commitment to New South Wales from the Climate Solutions Fund
 - \$1.07 billion in added funding via NSW and Commonwealth across several measures
 - Development of three Renewable Energy Zones in the Central-West, New England and South-West of NSW to drive up to \$23 billion in investment and create new jobs
 - Energy Security Safeguard to extend and expand the Energy Savings Scheme
 - Expanded Energy Efficiency Program
 - Expanded Electric and Hybrid Vehicle Plan with the Electric Vehicle Infrastructure and Model Availability Program to fast-track the EV market in NSW
 - Primary Industries Productivity and Abatement Program to support primary producers and landowners to commercialise low emissions technologies
 - Target of net-zero emissions from organic waste by 2030
 - Development of a Green Investment Strategy, with Sydney as a world-leading carbon services hub by 2030
 - Enhancement of the EnergySwitch service by allowing consumers to compare the emissions performance of energy retailers
 - Advocate to expand NABERS to more building types, and improve both the National Construction Code and BASIX
 - Establishment of a Clean Technology Program to develop and commercialise emissions-reducing technologies that have the potential to commercially out-compete existing emissions-intense goods, services and processes
 - Establishment of a Hydrogen Program that will help the scale-up of hydrogen as an energy source and feedstock, and target 10% hydrogen in the gas network by 2030
 - Aligning action by the government under GREP with the broader state targets through clear targets for Roof-mounted solar, EVs, electric buses, diesel-electric trains, NABERS for Government buildings, power purchasing and expansion of national parks

Several of these initiatives will be of interest and benefit to Berrigan Shire Council and its community.

4.3 NSW local governments response to climate change

Much of the leadership on renewable energy and climate in Australia comes from local government. Prominent examples of how local governments are demonstrating leadership are highlighted below.

1. Cities Power Partnership or CPP is an initiative of the Climate Council and it represents Australia’s largest local government climate action network with >120 councils. While this doesn’t involve setting specific targets per se, the commitment to key actions can either serve as a set of de facto targets or can provide a basis from which to set targets in future. Key aspects of the CPP include:
 - a. Making five action pledges to tackle climate change.
 - b. Connection and sharing between participants.
 - c. Access to a comprehensive online Knowledge Hub and Power Analytics tool to help track emissions, energy and cost savings.
2. Adoption and publication of ambitious¹⁰ targets for renewable energy and/or carbon emissions for Council operations. The chart below shows the status of target-setting by local councils in NSW (at October 2020).

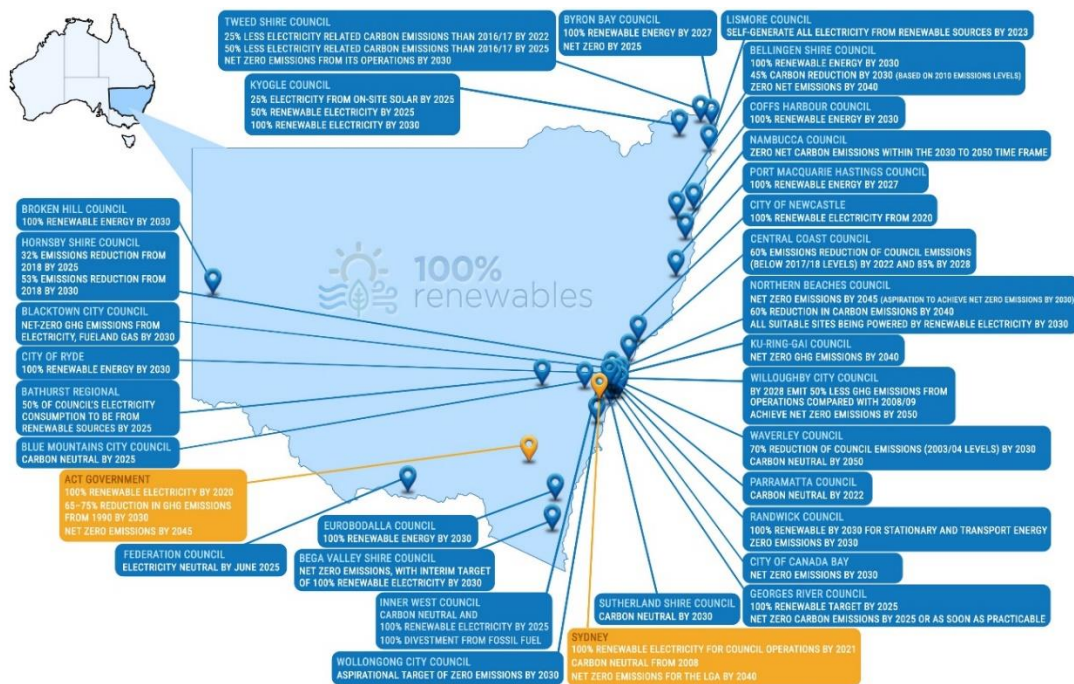


FIGURE 11: RENEWABLE ENERGY & CARBON TARGETS BY NSW COUNCILS & ACT

3. Many local councils across NSW have taken up opportunities as LED streetlighting has become available and approved for use, to upgrade their local and main road lights. Councils across NSW and across the three distribution networks have seen energy use and costs, as well as maintenance costs, fall dramatically as a result of these upgrades. Berrigan Shire Council is among those who will be upgrading their streetlights to LED in the near future.

¹⁰ Most ambitious commitments by local councils include targets for renewable energy (electricity) and/or overall emissions that are aligned with or ahead of a science-based target timeframe for their included emissions sources

5 Local trends – what is occurring in Berrigan Shire?

Berrigan Shire Local Government Area is in the upper section of LGAs in terms of the uptake of solar hot water and solar PV systems. According to data sourced from the Australian Photovoltaic Institute (APVI), Berrigan Shire Council LGA has:

- 1,682 PV installations, a 34.4% penetration rate at May 2021, with over 186.21 MW of installed capacity. Refer to the APVI map with Berrigan Shire Council LGA details highlighted below.
- 198 installations over 10 kW and less than 100 kW, 1,483 installations of less than 10 kW, and 1 installation of over 100 kW (*Finley Solar Farm – 175 MW*).

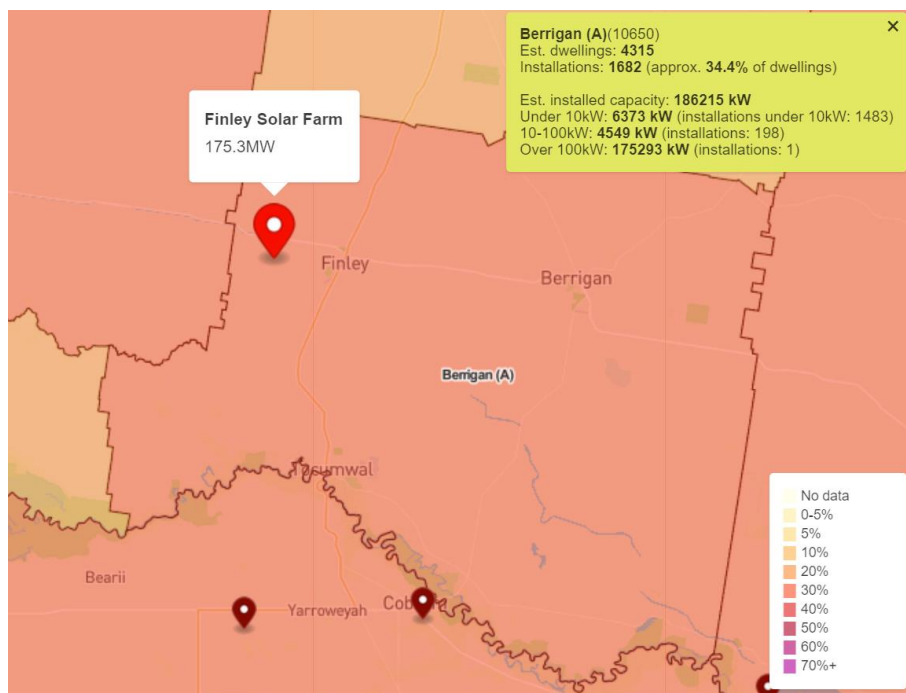


FIGURE 12: BERRIGAN SHIRE LGA SOLAR PV INSTALLATIONS, DECEMBER 2020

Berrigan Shire Council has implemented a number of initiatives to reduce energy demand and cost. Examples, supplied by Council and observed from site visits, include:

- 50 kW solar PV installation at Berrigan Shire Council Building.
- 17 kW solar PV installation at Tocumwal Water Treatment Plant (*Water Treatment Pump - Tuppal St*).
- 8 kW solar PV installation at Berrigan Swimming Pool.
- 45 kW solar PV installation at Barooga Water Treatment Plant.
- 20 kW solar PV installation at Berrigan Water Treatment Plant.
- 20 kW solar PV installation at Finely Water Treatment Plant.
- LED lighting across Berrigan Shire Council administration building.



100%
renewables

Baseline





Berrigan Shire Council's energy and carbon footprint



6 Council’s 2020 energy use and carbon footprint

Council’s energy use and carbon footprint were assessed based on available energy consumption only, and additional emissions from landfill gases, sewerage treatment emissions and other sources such as refrigerants were excluded. In 2019/20 Council’s carbon footprint was dominated by electricity consumption and bulk diesel fuel consumption. Fuel consumption via fleet card purchases were not available and will be small relative to bulk diesel consumption.

TABLE 6: BERRIGAN SHIRE COUNCIL – CARBON FOOTPRINT 2020, ENERGY

	Emission source	Activity data	Units	Scope 1 t CO2-e	Scope 2 t CO2-e	Scope 3 t CO2-e	Total	%
	Diesel	65.24	kL	177.3		9.1	186.4	7.1%
	Petrol (PULP)	23.01	kL	53.2		2.8	56.1	2.2%
	LPG	14.25	kL	22.8		1.3	24.1	0.9%
	Electricity used in council assets	1,657,213.14	kWh		1,342.3	149.1	1,491.5	57.2%
	Electricity used by streetlighting	496,256.00	kWh		402.0	446.6	848.6	32.6%
	TOTAL (Before reduction measures):			253.3	1,744.3	609.0	2,606.6	100.0%

The above inventory summary is repeated graphically below.

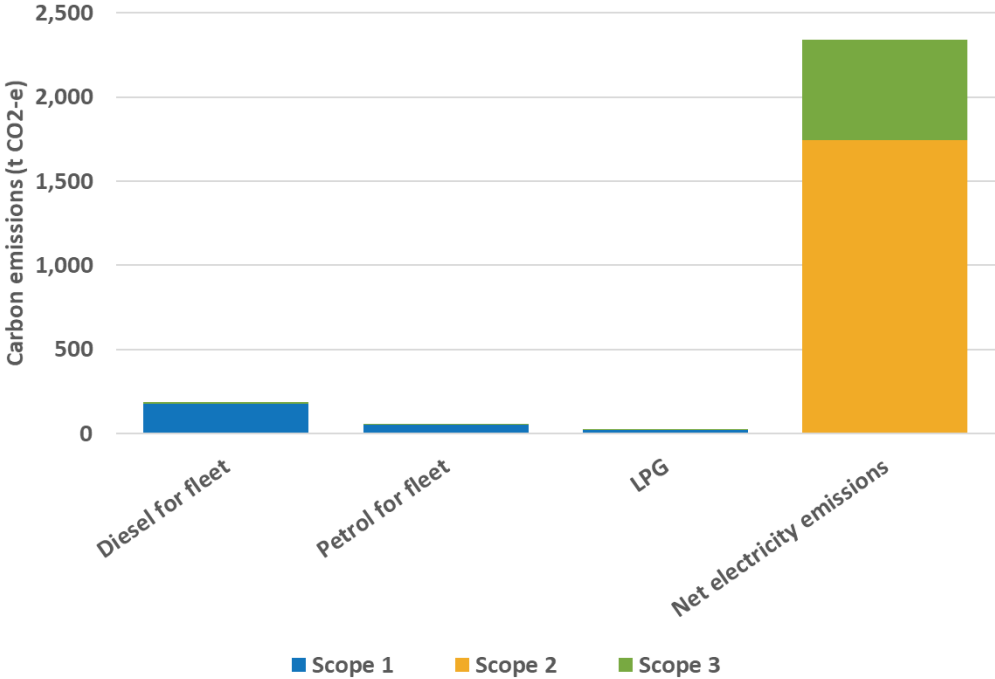


FIGURE 13: BERRIGAN SHIRE COUNCIL CARBON FOOTPRINT BY EMISSIONS SOURCE, ENERGY

6.1 Electricity consumption summary

As the main source of energy-related greenhouse gas emissions, electricity use was assessed further. The following two charts provide a summary of where and how electricity is used, including:

- Top 10 electricity using sites seen against the balance of consumption
- Assessed electricity end use by equipment type

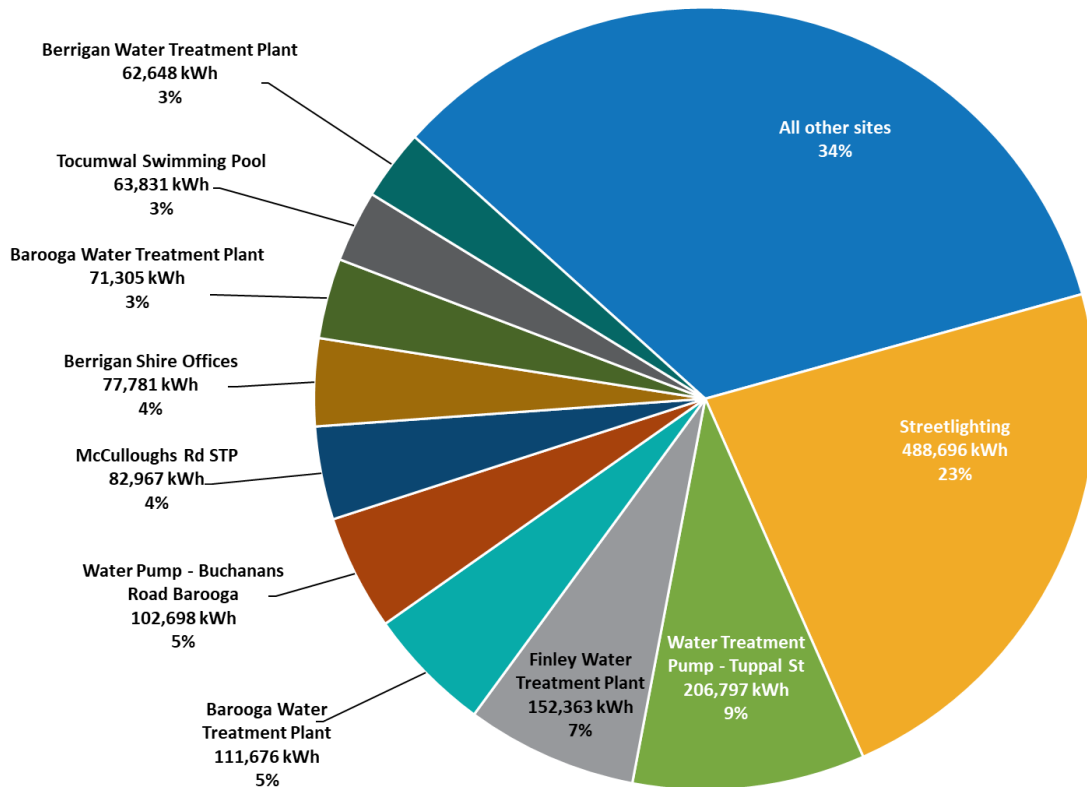


FIGURE 14: BERRIGAN SHIRE COUNCIL'S LARGE ELECTRICITY USING SITES

Electricity use is dominated by a small number of large sites (including the main streetlighting accounts) and several individually small electricity using sites. The 'top 10' sites' use 66% of all Council's electricity. As seen in the figure above, 23% of the electricity consumption is from streetlighting. The other major electricity consumers include pump stations and filtrations plants.

It is also possible to estimate the contribution by major equipment types to electricity use, based on experience with similar operations. The major equipment types include motor systems, lighting, air conditioning (HVAC) and power & appliances. The assessed contribution to Council's electricity consumption is illustrated below, highlighting motor systems and lighting as the major user, and likely the major focus areas for energy efficiency.

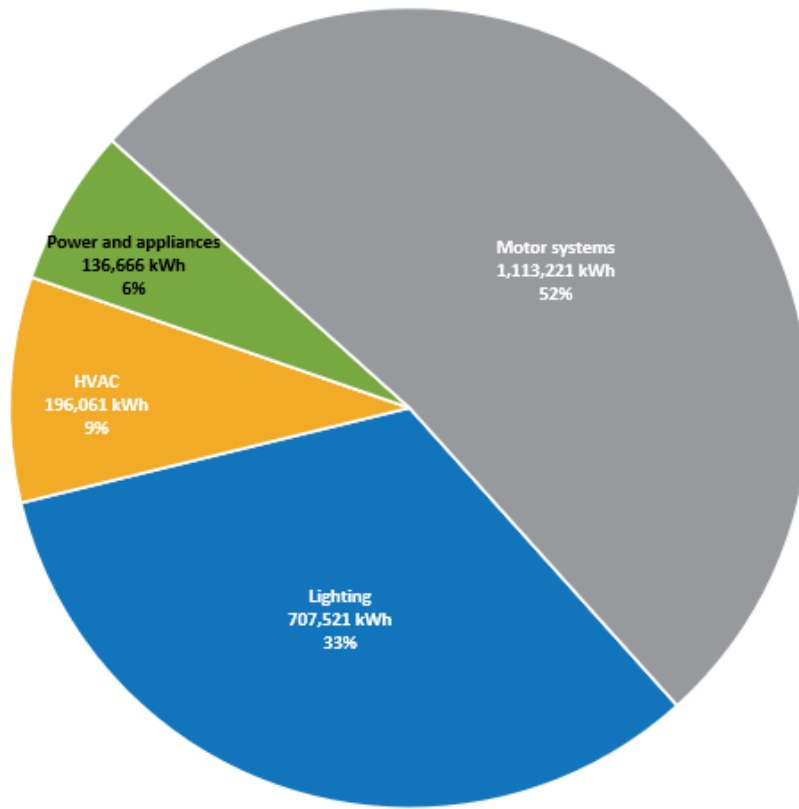


FIGURE 15: BERRIGAN SHIRE COUNCIL'S ELECTRICITY USE BY END USE EQUIPMENT



Energy Strategy

**Berrigan Shire
Council's energy &
emissions
reduction
opportunities**



7 Berrigan Shire Council's emissions reduction options

7.1 Measures available to reduce Berrigan Shire Council's footprint

A review of Berrigan Shire Council's current operational energy demand and carbon footprint, site visits and discussions with Berrigan Shire Council staff, suggest that there are six main areas of action by Berrigan Shire Council that, implemented together in a planned way, can reduce energy demand, increase onsite renewables, and reduce emissions. These six areas are:

1. Grid decarbonisation
2. Buying clean energy (e.g. via a renewable energy power purchase agreement or PPA)
3. Behind-the-meter solar (i.e. onsite solar and battery storage)
4. Energy efficiency
5. Sustainable transport (information included, opportunities assessment not in scope)
6. Sustainable procurement (information included, opportunities assessment not in scope)

These six measures are illustrated in the graphic below. Following this, a summary of the scope, scale, cost-effectiveness and risks associated with in-scope measures is presented that can enable the success of Council's abatement efforts. This is then followed by the presentation of action plans that will enable Berrigan Shire Council to achieve its goals.

Action plans are based on analysis of information and data, visits to numerous Berrigan Shire Council facilities with experienced staff, and discussions with key stakeholders.

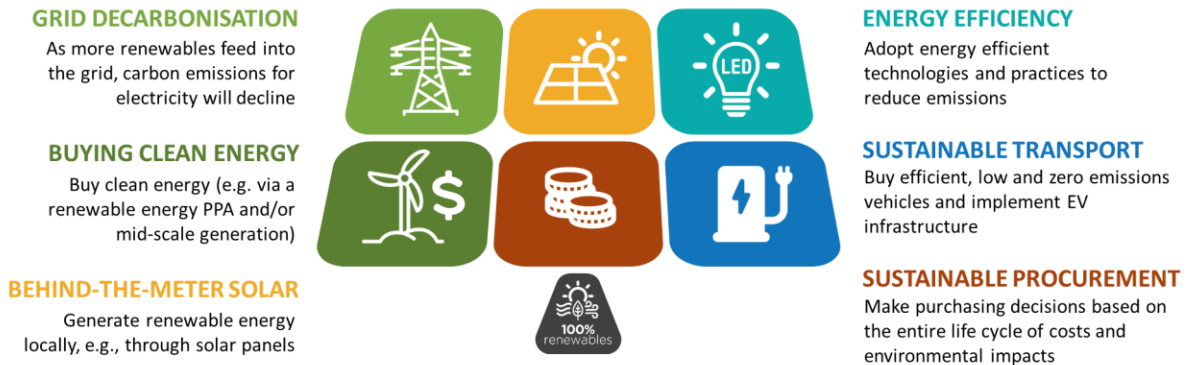


FIGURE 16: SIX CATEGORIES OF EMISSIONS REDUCTION FOR BERRIGAN SHIRE COUNCIL

7.2 Grid decarbonisation



Description

In NSW there are five coal-fired power stations with combined 10,240 MW capacity that supply most of the State's electricity and make up the majority of NSW electricity sector emissions (Liddell, Vales Point B, Eraring, Bayswater, Mt Piper).

The state is largely self-reliant for power, with this supplemented by interstate links as and when required. Since 2010 three coal-fired power stations with 1,744 MW of capacity have closed in NSW (Wallerawang C, Redbank and Munmorah).

In recent years several thousand MW of large-scale solar, wind energy and rooftop solar PV generation capacity has been built in NSW and much more is planned. In recent years rooftop solar installations have accelerated.

Recently, the first step towards implementing the 8 GW Renewable Energy Zone in New England region was taken by requesting expressions of interest from proponents of new solar, wind and energy storage capacity. Other REZs' are proposed to be located at Hunter-Central Coast, Illawarra and Central-West Orana and South-West regions with an assessed 12 GW of renewable energy.

As more coal-fired power stations approach the end of their life – announced closures are in 2022, 2028, 2034, 2035 and 2043 respectively for the five active coal-fired power stations noted above – they are most likely to be replaced with renewable energy. This is most likely to be from large-scale wind and solar PV, together with Distributed Energy Resources (DER) and demand-side measures.

Assuming this, the future carbon intensity of the NSW grid will decline, gradually until around 2035, then accelerating towards zero by the mid-2040s. The grid emissions intensity will be influenced by a range of factors, and AEMO's Integrated System Plan 2020¹¹ (ISP2020) models five scenarios with differing assumptions for key influencing factors including demand drivers, DER uptake, emissions, large-scale renewable build cost trajectories, investment and retirement considerations, gas market settings and coal price settings, together with assumptions regarding policy settings and transmission infrastructure development.

The resultant scenario outcomes for closure of large-scale generators in the NEM is illustrated below, highlighting the potential for a rapid transition to renewables.

¹¹ AEMO: <https://aemo.com.au/en/energy-systems/major-publications/integrated-system-plan-isp/2020-integrated-system-plan-isp>

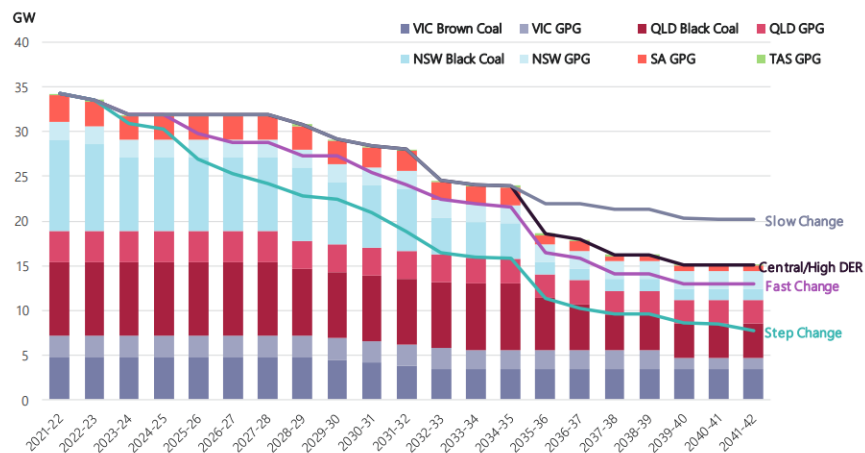


FIGURE 17: AEMO MODEL OF NEM COAL + GAS GENERATION CAPACITY & SCENARIOS¹²

The NSW Government’s Electricity Infrastructure Investment Bill may facilitate an even more rapid transition to renewables in NSW than the AEMO Step Change scenario, and future ISP forecasts will reflect any new scenario modelling.


Scope for abatement

The above potential change to the NSW grid carbon intensity would have a significant impact on energy-related GHG emissions for Berrigan Shire Council, with the potential for nearly **2,340 t CO₂-e** of abatement if electricity supply is nearly all renewable and vehicles have transitioned to electric over time.

Under most of AEMO’s scenarios (excepting Step Change) the majority of this impact would not be seen until the late-2030s and in to the 2040s’, and under a Step Change scenario this would still not be seen until the 2030s. Hence, if Berrigan Shire Council wants to see its emissions decline at a faster rate, then significant abatement through energy efficiency, more onsite solar PV and battery storage, and switching to electric vehicles powered with renewables will be required.


Risks and mitigation

Berrigan Shire Council has little influence over the rate of change in the grid carbon intensity, and the main risk mitigation strategy is to try and build capacity across Berrigan Shire Council to respond with local solutions to reduce emissions.


Costs and benefits

There is no direct cost to Berrigan Shire Council associated with decarbonisation of the electricity grid, excepting impacts on energy pricing in future years. The development of regional renewable energy zones such as the South-West REZ may see economic opportunities for the Berrigan Shire area.

¹² AEMO: <https://aemo.com.au/en/energy-systems/major-publications/integrated-system-plan-isp/2020-integrated-system-plan-isp>

7.3 Buying clean energy

7.3.1 Renewable energy power purchase agreement



Description

Electricity consumption accounts for 90% of Berrigan Shire Council's non-waste carbon footprint, and more than 66% of electricity is consumed by just 10 sites (including streetlighting). **The single biggest opportunity to reduce electricity emissions is to purchase renewable energy and/or renewable energy offsets via Council's electricity procurement process.** Unlike other abatement options, this does not require Berrigan Shire Council to physically implement change, only to stipulate that renewables be purchased to meet part or all of its electricity needs. This approach has been taken by several local governments in recent years and underpins most goals to reach carbon neutrality / net-zero emissions¹³. There are three main ways in which an organisation can source renewable energy, illustrated below.

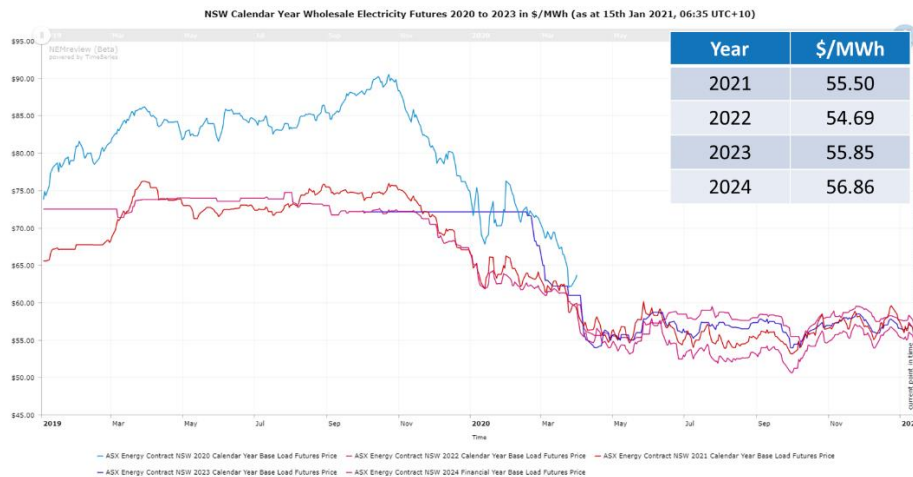


The most favourable approach in the current market is to enter into a renewable energy power purchase agreement (PPA) with bundled electricity and Large-scale Generation Certificates (LGCs), and to consider the purchase of renewable energy offsets where a bundled PPA falls short of any targets Council may set in future. This can potentially be implemented for Berrigan Shire Council's next agreement.

The cost for a PPA (typically 7 up to 10 years unlike regular electricity agreements that are for 2-3 years) will be compared with forecast electricity retail rates (wholesale rates plus retailer margin) to estimate cost savings. One current 5-year forecast for NSW wholesale electricity is shown below¹⁴, and a process to develop a renewable energy PPA in future would create an updated forecast to inform comparison with offers from renewable energy retailers, enabling Council to make the most informed purchasing decision.

¹³ Examples of NSW Councils' purchasing renewables as part of their electricity supply include: [Southern Sydney Regional Organisation of Councils](#), [City of Sydney](#), [City of Newcastle](#) and [Hawkesbury City Council](#).

¹⁴ Sourced Energy: One view is provided of current and 4-year potential wholesale electricity pricing in NSW.



In the current market there are several types of PPA offers and going forward more will emerge. Challenges for the PPA market include:

- Development of simpler and more customer-focused offers that resemble more closely regular grid supply agreements
- Contracts for shorter terms with low management burden
- Cost-effective pricing, particularly in the current and forecast market
- De-risking PPAs for customers, with risk ideally managed by retailers rather than building in-house expertise


Scope for abatement

Based on Berrigan Shire Council’s current energy mix, purchasing 100% renewables would lead to abatement of **2,340 t CO₂-e**, and 50% renewables would lead to abatement of **1,170 t CO₂-e** per year.


Risks and mitigation

Establishing a corporate PPA is complex, time-consuming and contains approaches and risks not previously considered by most consumers. These take time and resources to assess and manage, and this would be an integral part of Berrigan Shire Council’s procurement process.

A renewable energy PPA:

- is typically for a longer time period than a regular agreement,
- is associated with new-build solar, wind, hydro and battery projects,
- may be with recent or new entrants to the energy market, and
- occurs in an uncertain policy environment for renewable energy and climate change response

The key risk areas are illustrated below and would be assessed as part of a process to determine the best procurement solution for Berrigan Shire Council.




Costs and benefits

The costs or benefits of a renewable energy PPA are assessable via comparison of PPA offer pricing with forecast regular power pricing, and so is inherently subject to the quality of knowledge and assumptions underpinning forecasting.

The market, pricing and contract models for renewable energy PPAs is still evolving, and the costs and benefits to Berrigan Shire Council should be assessed as part of Council’s next procurement process.

7.3.1 Mid-scale renewable energy build by Berrigan Shire Council


Description

An option available to Berrigan Shire Council is to build its own mid-scale renewable energy plant on land it owns. Power generated would be exported to the grid, and Council could then potentially purchase this electricity (and LGCs) via a licensed retailer or could simply take the grid spot price as income and retire or sell LGCs depending on its income and/or abatement goals.

This arrangement is like projects developed in recent years by Sunshine Coast Council (15 MW solar farm at Valdora generates the same solar energy as Council consumes) and City of Newcastle (5MW Summerhill landfill solar farm meets ~30-40% of Council’s electricity needs). A key aspect to note in these projects is that Council can’t simply ‘allocate’ the renewable energy generated to its sites. If it wants to offset its regular power use with power from its own renewable energy plant, it would do so via a licensed retailer as an intermediary.

Like a PPA that is negotiated for supply from remote / non-Council projects, developing a mid-scale project is a complex undertaking, and requires assessment of a range of aspects, such as design, connection agreements, EPC and O&M contracts, ownership models, and the development of retail agreements to supply the power to Council. Community involvement in the ownership and/or purchasing of clean energy from the project could also be considered.

It is likely that this represents a medium to long term opportunity for Berrigan Shire Council, and this strategy does not assess the costs, benefits, options and risks associated with this approach. However, this project has highlighted two possible options that Council could examine in future, and these are highlighted below.

Option 1: Finley Saleyards



The Finley saleyards has a large north-east facing roof structure that could host a 250kW roof-mounted tilt and flush solar PV system. Berrigan Shire Council can implement this as a community project, where the community could share the benefits from this project among the local community interested in local renewable energy generation. The design is subject to structural integrity and may vary pending a structural assessment. Additionally, the site does not have the electrical infrastructure to host a 250kW roof-mounted solar PV system, and the total estimated capital cost mentioned in this report may vary pending a detailed site assessment. This 250kW flush and the tilted roof-mounted system can generate up to **358 MWh** of electricity per annum.

Option 2: McCulloughs Rd STP

Council owns ~20 ha land next to the Tocumwal sewage treatment plant with flat terrain and network distribution feeders and lines across this site. The image below only identifies the potential to implement a solar farm. Currently, we have designed a 2MW north-facing fixed tilted solar farm close to the site's distribution feeder. However, based on further investigation and engagement with the distribution network provider, Council could potentially implement a much larger system and could also consider implementing a system with racking that requires minimum civil works, such as the 5B east-west racking units. This could drive down the capital costs and be attractive for implementing a project of this scale. The project could also be developed along with RAMJO, which could benefit Berrigan Shire Council and the neighbouring Councils.

The above solar farm design near the McCulloughs Rd STP can generate more than **3 GWh** per annum.




**Scope for
abatement**

The scope for abatement of Council’s emissions would depend on the scale and type of project, treatment of LGCs generated from the project’s operation, and Council’s offtake fraction of energy generated, for example.

The case for Council to develop a project such as this may have multiple aspects, such as meeting its own targets for renewables and abatement, its desire to see more renewable energy projects built in Berrigan Shire, its desire to build projects that involve community ownership and/or establishment of a community energy retailer, and opportunities for grant funding that may make such a project economically viable compared with other options.

So, the scope for abatement of Council’s emissions can range from a small fraction up to 100% of electricity emissions, and the scope for abatement in the wider community is potentially even larger.


**Risks and
mitigation**

In addition to the renewable energy PPA risks highlighted above (which would also apply in the case of a mid-scale project), additional risks apply when looking at this opportunity. These include:

- Retailers may not want to be party to off-take, so the ability to sleeve the generation with Council’s electricity agreement may be limited

- If the plant exceeds 5 MW in capacity, then registration with AEMO will be required, with associated registration and recurrent fees
- Greater skills and knowledge of wholesale markets would be required to manage revenue risk over time

These are examples and other risks may apply and would need to be identified, assessed and managed / mitigated as part of the project development.



**Costs and
benefits**

In the current market – with declining wholesale prices, declining LGC prices, and lower offtake rates available for much larger renewable energy projects compared with mid-scale projects, the business case likely favours a PPA-only model to sourcing renewables for Council’s facilities.

However continuing declines in costs for mid-scale solar projects, and grant support to community-based renewables may make a mid-scale project viable for Berrigan Shire Council in future.

7.4 Behind-the-meter solar



Description

Solar PV is a well-established technology, and more than 20% of Australian homes and an increasing number of businesses are installing solar panels to reduce their grid energy costs and greenhouse gas emissions. Uptake of battery energy storage (BESS) remains low but is expected to become more cost effective in future.

As noted above, Berrigan Shire Council has installed solar PV at the library, depot and Council chambers buildings. Visits to Council's operations as well as discussions about planned new facilities and upgrades has highlighted opportunities for solar at several sites. At several sites more than one option can be considered. At some sites implementation of solar and storage may be a staged approach.

The following is a summary of the solar PV and BESS opportunities that have been identified at Council operated sites:

Site name	Behind-the-meter solar potential
Anzac Ave Splash Park	The existing solar PV + BESS system seems to be underperforming as panels are heavily shaded. Consider trimming the trees or relocate the system to the stormwater pump station. This would require new housing for batteries and inverters.
Barooga Water Treatment Plant - 4204150638	There are multiple opportunities to implement solar PV system at this site. Council can upgrade the panels from 250W to 450W panels and remove all panels from the heavily shaded section, i.e., behind the water tank. This upgrade can increase the solar PV array size to 23.4kW from 14.5kW system. Or, consider upgrading the existing solar PV system with additional solar on the main switchboard room to a 35.6kW ground-mounted solar PV system with a 70kWh battery storage system to maximise the solar self-consumption and reduce the site's grid dependency. The other Barooga Water Treatment Plant NMI's don't have sufficient land or roof area to implement any solar PV opportunities.
Berrigan Library	Install a 3.8kW roof-mounted solar PV system to meet most the daytime energy demand. Or, consider installing a larger 8.36kW solar PV system on the north and east section of the library building with a 10kWh battery storage system to meet the site's intermittent energy demand.
Berrigan Shire Offices	Based on the current consumption vs. export of the solar PV at the Council office, install a 60kWh battery storage unit to maximise the solar self-consumption. Or, expand the existing 50kW solar PV system with an additional 33.4kW solar PV system. The current solar array is exporting ~30% of energy generated back to the grid,

	<p>which would be mainly during the weekends and summer months. Else, as a staged approach after increasing the total solar PV array size to 83.4kW at Council office, implement a 100kWh BESS to maximise the solar self-consumption from this site and match the site's grid electricity demand</p>
Berrigan STP	<p>Install a 7.7kW single pole ground mount system near to the switchboard of the STP.</p>
Berrigan Water Treatment Plant	<p>The existing solar array is exporting ~40% of the energy generated back to the grid (these estimates were based on the latest electricity bills only), therefore install a 40kWh battery storage unit to maximise the solar self-consumption. Or, upgrade the current 275W solar panels to 380W panels to increase the total array size from ~20kW to 30.4kW. This system could also be coupled with a 65kWh battery storage unit to meet most of the site's energy demand.</p>
Burkinshaw Street Barooga (Barooga Rec Reserve)	<p>Assess the potential to couple a battery storage unit to the existing 5kW solar PV system at the Recreational reserve. However, to determine the savings potential from this opportunity, we require the solar PV generation and on-site grid electricity consumption. Else, Council can install a 15.2kW roof-mounted flush solar PV system with a 40kWh battery storage system to meet most of the site's electricity demand.</p>
Chanter St Depot	<p>Install a 13.7kW roof-mounted solar PV system on the east and west section of the admin building at the Depot. Alternatively, in the medium term, consider installing a larger 22.8kW roof-mounted solar PV system at the admin building with a 25kWh battery storage unit to meet most of the sites energy demand.</p>
Berrigan Sportsground	<p>Install an 8.36kW roof-mounted flush solar PV system on the grandstand. Alternatively, install a larger 15.2kW roof-mounted flush solar PV system on the grandstand. This would ensure the Berrigan Sportsground is ready for battery storage system in the future. Since most of the electricity load is during the evening and night-time, consider installing a 40kWh battery storage to meet most of the site's energy demand.</p>
Berrigan Swimming Pool	<p>Based on the current solar PV generation, consumption and exports implement a battery storage system to reduce the exports back to the grid. However, we require site's generation and consumption data to estimate the feasibility of solar PV at this site.</p>

Berrigan War Memorial Hall	Install a ~2kW solar PV system coupled with a small battery unit on the newer section/ rear end of the building.
Finley Library and Early Intervention	Install a 5.32kW roof-mounted solar PV system on the north section of the library building. Additionally, since the site is open only for three days in a week, most of the solar generated from this site would be exported back to the grid. Hence, install a 5.32kW solar PV system with a 10kWh battery storage unit to meet most of the site's electricity demand.
Finley School of Arts	Install a ~2kW roof-mounted solar PV system with a battery storage unit to meet the complete demand of the site.
Finley STP	Install a 13.5kW ground-mounted solar PV system close to the main switchboard. Additionally, couple a 45kWh battery storage unit to meet the site's intermittent electricity demand.
Finley Water Treatment Plant	Upgrade the existing solar PV system by replacing the 265W panels to 400W panels. This would increase the system to 27.2kW. Additionally, Council can install an 83.7kW ground-mounted solar PV system on the existing clarifier sections, which would be decommissioned after the new DAFF plant is built. Furthermore, due to the intermittent nature of the electricity demand at water treatment plants, consider implementing a large-scale battery storage system of 140kWh to meet most of the sites electricity demand.
Hill Street Depot	Install a ~3kW roof-mounted solar PV on the admin building.
McCulloughs Rd STP	Install a 23.4kW ground-mounted solar PV system oriented towards the north-west, outside the plant fence. In the long term, consider installing a larger ground-mounted solar PV system of 54.9kW coupled with 110kWh of battery storage to maximise the solar self-consumption.
Saleyards Road truck wash	Install a 3kW roof-mounted solar PV system on the amenities block with a 5kWh BESS to match the site's grid electricity consumption. Council could also consider relocating the solar PV array and BESS system from the ANZAC splash park to the Truck wash as the system is under performing at the park.
Tocumwal Aerodrome	Install a 4.15kW roof-mounted solar PV system tilted towards the north orientation of the Aero club building. Additionally, implement a 6kWh battery storage unit to meet most of the site's electricity demand.

Tocumwal Library	Consider installing ~3kW solar PV system with a battery storage to meet the site's energy demand.
Tocumwal Swimming Pool	Install a 9.18kW ground mount system, similar to 5B racking technology that has a smaller footprint and limited civil work requirements on the south-east corner of the pool. Or, as an innovative project, Council could consider replacing the shade cloth over toddler's pool for a structure which is inclusive of battens and purlins to accommodate a 21.6kW solar PV system facing north. This solar PV system can be coupled with a 30kWh battery storage unit to meet the site's variable energy demand.
Townbeach Rd (Rec Reserve)	Install ~53kW solar PV system on the Rec reserve pavilion building. The roof space looks large with minimal shading, could have opportunities to trade generated energy to the WTP through peer-to-peer solar trading.
Water Treatment Pump - Tuppal St	Due to the limited land and roof area, consider implementing an additional 82.9kW ground-mounted solar PV system to the existing 17kW solar roof-mounted solar PV on the north-west section of the Recreational reserve with a 100kWh battery storage unit.


Scope for abatement

The above opportunities can be summarised as:

- Council-operated sites have scope for ~**309kW – 485kW** of solar PV, with some scope for BESS at sites with low or intermittent demand.
- This can generate from ~**470MWh to 651MWh** of electricity per year with most of this consumed on Council sites and some export to grid. Abatement at current grid carbon intensity would be **250 to 465 t CO₂-e** per year based on self-consumed solar, with additional abatement associated with export of surplus solar energy to the grid.
- There are added longer term solar opportunities that are not quantified here.


Risks and mitigation

Risks associated with solar PV implementation are minimal provided systems are appropriately sized, designed, installed, connected and maintained on sound buildings and structures, as with any other asset.

The cost effectiveness of solar PV has long been demonstrated, and panel prices continue to fall. The commercial sector has embraced solar PV in recent years, and this has driven further acceleration in the implementation of rooftop solar.


Costs and benefits

The assessed costs and annual savings for each of the above systems is summarised in the tables below.

7.4.1 Onsite renewable energy

Site visits and data analysis were used to identify sites that are most likely to be suitable to install solar PV. A summary of the solar PV layouts at Berrigan Shire Council sites is provided in Appendix A. Note that opportunities for solar and storage in the long term represent full rather than marginal PV + storage opportunities, so Council has visibility of the overall opportunity and (current assessed) overall financial returns for each site. If Council elects to implement short / medium term opportunities for these sites, then only the marginal project scope and costs would warrant implementation in the longer term.

TABLE 7: ASSESSED COSTS AND SAVINGS FOR BEHIND-THE-METER SOLAR PV FOR COUNCIL-OPERATED SITES

Site	Modelled PV size	BESS (kWh)	Capital cost	Cost savings	Payback (years)	NPV	IRR	Solar yield (kWh)	% energy saving	% of solar export	Emissions reduction (t CO ₂ -e) ¹⁵
Barooga Water Treatment Plant - 4204150638	<i>Medium term option:</i> 23.4kW Solar PV - Upgrade		\$16,380	\$2,658	6.3	\$20,985	15%	36,350	8%	~75%	8.18
	<i>Long term option:</i> 35.6kW Solar PV + BESS - Ground - STC	70	\$87,920	\$10,044	8.9	\$24,939	8%	52,820	31%	~35%	30.9
Berrigan Library	<i>Medium term option:</i> 3.8kW Solar PV - Roof - STC		\$3,800	\$883	4.5	\$7,762	22%	5,221	17%	~50%	2.35
	<i>Long term option:</i> 8.36kW	10	\$17,360	\$3,126	5.8	\$19,400	15%	11,380	60%	~20%	8.19

¹⁵ Emissions reduction refers here only to reduced grid electricity use on site. Excess solar energy that is exported to the grid also reduces emissions that Council can claim for solar PV systems smaller than 100 kW.

Site	Modelled PV size	BESS (kWh)	Capital cost	Cost savings	Payback (years)	NPV	IRR	Solar yield (kWh)	% energy saving	% of solar export	Emissions reduction (t CO ₂ -e) ¹⁵
	Solar PV + BESS - Roof - STC										
Berrigan Shire Offices	<i>Medium term option:</i> 60kWh BESS Or;	60	\$54,000	\$3,871	22.7	-\$20,964	1%	-	23%	-	16.43
	<i>Medium term option:</i> 33.4kW Solar PV - Roof - STC		\$33,400	\$7,182	5.0	\$57,187	20%	47,220	33%	~45%	23.37
	<i>Long term option:</i> 33.4kW¹⁶ Solar PV + BESS - Roof - STC	100	\$123,400	\$9,968	22.0	-\$41,816	1%	47,220	63%	~66%	42.50
Berrigan STP	<i>Medium term option:</i> 7.68kW Solar PV - Ground - STC		\$9,984	\$2,098	5.0	\$17,560	20%	12,400	40%	~50%	5.58
Berrigan Water Treatment Plant	<i>Medium term option:</i> 40kWh BESS Or;	40	\$36,000	\$3,245	18.5	-\$3,659	4%	-	17%	-	9.86

¹⁶ The battery has been sized to capture solar PV energy generated from the existing 50kW roof-mounted system and the proposed 33kW solar PV system. However, this business case only estimates the savings potential from the 33kW solar PV system and the 100kWh battery storage unit.

Site	Modelled PV size	BESS (kWh)	Capital cost	Cost savings	Payback (years)	NPV	IRR	Solar yield (kWh)	% energy saving	% of solar export	Emissions reduction (t CO ₂ -e) ¹⁵
	<i>Medium term option:</i> 30.4kW Solar PV - Ground - STC -Upgrade		\$21,280	\$7,035	3.2	\$79,645	32%	47,480	38%	~50%	21.37
	<i>Long term option:</i> 30.4kW Solar PV + BESS - Ground - STC - Upgrade	65	\$79,780	\$11,959	6.8	\$63,775	12%	47,480	64%	~15%	36.32
Burkinshaw Street Barooga (Barooga Rec Reserve)	<i>Short term option:</i> 5kW BESS	Not assessed. Require solar PV generation and site consumption to accurately size the battery for this site and thereby estimate the savings potential.									
	<i>Long term option:</i> 15kW Solar PV + BESS - Roof - STC	40	\$51,000	\$5,249	16.5	\$73	5%	21,000	60%	~25%	14.18
Chanter St Depot	<i>Short term option:</i> 13.7kW Solar PV - Roof - STC		\$13,700	\$4,450	3.2	\$44,895	31%	18,790	34%	~30%	11.84
	<i>Medium term option:</i> 22.8kW Solar PV + BESS - Roof - STC	25	\$45,300	\$9,781	4.9	\$72,653	19%	30,430	74%	~5%	26.02

Site	Modelled PV size	BESS (kWh)	Capital cost	Cost savings	Payback (years)	NPV	IRR	Solar yield (kWh)	% energy saving	% of solar export	Emissions reduction (t CO ₂ -e) ¹⁵
Berrigan Sportsground	<i>Short term option:</i> 8.36kW Solar PV - Roof - STC		\$8,360	\$1,935	4.5	\$16,972	22%	11,440	24%	~50%	5.15
	<i>Medium term option:</i> 15.2kW Solar PV - Roof - STC		\$15,200	\$1,758	9.1	\$7,332	10%	20,780	22%	~75%	4.68
	<i>Long term option:</i> 15.2kW Solar PV + BESS - Roof - STC	40	\$51,200	\$6,065	8.9	\$10,883	7%	20,780	75%	~15%	11.50
Berrigan Swimming Pool	<i>Short term option:</i> BESS	Not assessed. Require solar PV generation and site consumption to accurately size the battery for this site and thereby estimate the savings potential.									
Berrigan War Memorial Hall	<i>Low priority:</i> 2kW Solar PV + BESS - Roof - STC	Not assessed. Electricity demand is too small and intermittent for solar PV system.									
Finley Library and Early Intervention	<i>Medium term option:</i> 5.32kW Solar PV - Roof - STC		\$5,320	\$1,232	4.6	\$10,679	22%	8,315	44%	~50%	3.74
	<i>Long term option:</i> 5.32kW	10	\$14,320	\$1,948	7.8	\$6,642	9%	8,315	71%	~20%	2.30

Site	Modelled PV size	BESS (kWh)	Capital cost	Cost savings	Payback (years)	NPV	IRR	Solar yield (kWh)	% energy saving	% of solar export	Emissions reduction (t CO ₂ -e) ¹⁵
	Solar PV + BESS - Roof - STC										
Finley School of Arts	<i>Low priority:</i> 2kW Solar PV + BESS - Roof - STC	Not assessed. Electricity demand is too small and intermittent for solar PV system.									
Finley STP	<i>Short term option:</i> 13.5kW Solar PV - Ground - STC		\$17,550	\$1,792	10.3	\$5,552	8%	21,190	21%	~75%	4.77
	<i>Long term option:</i> 13.5kW Solar PV + BESS - Ground - STC	45	\$58,050	\$6,811	8.9	\$11,779	7%	21,190	78%	~5%	18.12
Finley Water Treatment Plant	<i>Short term option:</i> 27.2kW Solar PV - Upgrade		\$19,040	\$5,628	3.7	\$57,217	27%	43,530	23%	~20%	31.34
	<i>Medium term option:</i> 83.70kW Solar PV - Ground - STC		\$108,810	\$12,867	9.4	\$47,684	9%	132,700	52%	~40%	71.66
	<i>Long term option:</i> 83.70kW Solar PV + BESS - Ground - STC	140	\$234,810	\$20,372	19.1	-\$47,186	3%	132,700	83%	~5%	113.46

Site	Modelled PV size	BESS (kWh)	Capital cost	Cost savings	Payback (years)	NPV	IRR	Solar yield (kWh)	% energy saving	% of solar export	Emissions reduction (t CO ₂ -e) ¹⁵
Hill Street Depot	<i>Low priority:</i> 3kW Solar PV - Roof - STC		\$3,000	\$854	3.7	\$8,222	27%	4,207	69%	~40%	2.27
McCulloughs Rd STP	<i>Medium term option:</i> 23.4kW Solar PV - Ground - STC		\$30,420	\$3,095	10.3	\$9,455	8%	36,650	11%	~75%	8.25
	<i>Long term option:</i> 54.9kW Solar PV + BESS - Ground - STC	110	\$170,370	\$20,424	8.8	\$49,357	8%	86,390	73%	~30%	54.43
Saleyards Road Truck wash	<i>Medium term option:</i> 3.0kW Solar PV + BESS - Roof - STC	5	\$7,530	\$853	14.3	\$1,423	7%	3,603	42%	~30%	2.27
Tocumwal Aerodrome	<i>Long term option:</i> 4.1kW Solar PV + BESS - Roof - STC	6	\$9,550	\$1,610	6.2	\$8,988	13%	6,344	79%	~25%	4.28
Tocumwal Swimming Pool	<i>Medium term option:</i> 9.2kW Solar PV - Ground - STC		\$11,934	\$1,562	8.1	\$8,217	11%	12,990	8%	~60%	4.68

Site	Modelled PV size	BESS (kWh)	Capital cost	Cost savings	Payback (years)	NPV	IRR	Solar yield (kWh)	% energy saving	% of solar export	Emissions reduction (t CO ₂ -e) ¹⁵
	<i>Not feasible:</i> 21.6kW Solar PV + BESS - Structure - STC	30	\$87,480	\$4,996	23.9	-\$36,047	0%	32,980	26%	~50%	14.84
Water Treatment Pump - Tuppal St	<i>Long term option:</i> 82.8kW Solar PV + BESS - Ground - STC	100	\$197,640	\$14,125	22.9	-\$74,574	1%	130,500	50%	~20%	93.96
Minimum Solar*	309.24 kW	157	\$467,208	\$63,093	7.41	\$281,478	16%	470,025	39%	43%	249.83
Maximum Solar**	485.16 kW	757	\$1,254,264	\$124,326	10.09	\$85,513	9%	651,344	59%	26%	465.26

* The minimum total of 309.2kW takes into account the minimum solar PV and battery opportunities for all the sites. These consider projects that Council has prioritised as short, medium and long term opportunities for each site. For example, if a site has only a small/ medium term target, the smaller system size is counted towards the minimum PV opportunities.

** The maximum total of 485kW takes into account the maximum solar PV and battery opportunities for all the sites. If a site has opportunities in both the long and short term, the long-term opportunity is counted in the maximum PV opportunities calculations. However, for sites that may only have a medium/ short term recommendation, the larger system size still gets calculated towards the maximum PV opportunities.

7.4.2 Assumptions used

The analysis of these opportunities was performed with the following inputs and parameters:

- Solar modelling software (Helioscope with Nearmap / Six maps) was used for all proposed installations.

- Council's energy billing data and site interval data (where available) was used to determine optimum solar array sizes and to estimate or calculate the level of self-consumption of solar and the amount likely to be exported in each case.
- Benchmark pricing for solar PV systems (flush roof-mount, tilted roof-mount and ground-mount systems) and inverters has been used. An additional of 20 cents is added in the pricing if the system was modelled with microinverters.
 - Flush and fixed roof-mount systems - \$1/W STC scale and \$1.5/W LGC scale
 - Upgrades to all solar PV systems - \$0.7/W
 - Ground-mount systems - \$1.3/W STC scale and \$1.8/W LGC scale
 - Floating solar systems - \$3/W STC scale and \$3.5/W LGC scale
 - Carport solar systems - \$2.8/W STC scale and \$3.3/W LGC scale
- Annual expenses include cleaning / maintenance. Cleaning costs of \$15/MWh of solar energy generation have been used. These are applied to each solar PV opportunity with annual escalation at 2.5%.
- For all exported energy a feed-in rate of \$0.08/kWh was assumed to be available, which will require Council to seek this in electricity agreements.
- A single discount rate of 5% is applied for net present value (NPV) calculations.

7.5 Energy efficiency



Description

Energy efficiency remains the cheapest form of greenhouse gas abatement in many situations. This is reflected in Berrigan Shire Council's past and continuing efforts to manage energy efficiently as described above.

The following is a summary of the identified energy efficiency opportunities at Council sites:

- **Street Lighting:** Council has received a business case and proposed costs to upgrade its streetlights to LED technology from Essential Energy. This will apply to local as well as main roads (excluding lighting owned and managed by RMS). Additionally, Council can consider upgrading the twin light poles at Barooga town median strip.
- **VSD Controls:** Berrigan Shire Council can implement variable speed drives across their major water treatment plants at Berrigan, Barooga and Finley. However, the payback could be longer at the Berrigan water treatment plant due to lower run duties. And, with plans of upgrading the Finley water treatment plant, integrating VSD controls into the main pumps would be prudent as part of the plant design. Thereby, based on the timeline of the Finley water treatment plant upgrade, the agency can prioritise the implementation strategy of these VSD controls.
- **Lighting: office / indoor** many of Council's facilities have been upgraded to LED lighting. This will be the preferred lighting technology going forward and can be extended from higher use sites such as the Chanter Street depot, Berrigan library, Finley water treatment plant to lower use sites such as Hill Street depot, Apex Park and Tocumwal swimming pool.
- **Sports field lighting:** lighting of sporting fields with LED is widely available but tends to be best implemented when building new lighting infrastructure or when replacing lighting at the end of its life. When replacing lights on existing poles, a structural assessment may be necessary.
- **Design:** Integrate energy efficiency solutions to the new plant design, including VSDs, pump/pipework design, roofs and electric infrastructure designed for solar and future EV charging.
- **Power factor correction:** The water treatment plant at Tuppall Street and the Finley water treatment plant have poor power factors, and installation of PFC units will provide a quick-win for Council.
- **Voltage optimisation:** The incoming voltage at the Berrigan Shire office has been noted at ~250V, optimisation of this voltage supply to reduce to ~230V, which can reduce the total energy used by ~5-10%.
- **Load scheduling:** There are large savings potential at the water treatment plants at Tocumwal and Finley from shifting the electricity demand from peak to off-peak periods. Additionally, we have also identified saving potential for the smaller plants at Berrigan and Barooga.

Efficiency plans and budgeting will be informed by regular auditing of facilities and equipment and by Operational Budget planning and Delivery Program

planning that considers projects that will continuously reduce Council's energy footprint.



Scope for abatement

The scope for energy efficiency across Council's sites is assessed to be around **66.6 MWh per year**, equal to more than **3%** of current electricity demand. However, please note that this savings does not include savings from any streetlighting upgrade, as Council was unable to supply information to allow this to be assessed / included. We expect streetlighting energy demand to reduce by ~50% post the implementation of LED technology across Berrigan Shire Council.

While energy savings potential is significant, the design and construction of new facilities may see increases in energy demand as well, even where these new facilities are energy efficient. Hence the net savings potential could be lower than these estimates.



Risks and mitigation

The risks associated with energy efficiency upgrades are generally low provided business cases, specification and contractor management processes are robust. Some of the main risks and mitigants will include:

- Designing effective measurement and verification at an affordable cost that provides useful feedback about the success of projects
- Persistence of energy savings – it is not uncommon, particularly for education initiatives and control settings to lapse in their performance and be changed back to poor practices or inefficient settings, and providing resources to sustain energy savings is also important
- Regular review processes for energy management is important. For example, design guidelines and procurement guidelines should stay at the level of development of new technologies, practices and services



Costs and benefits

The assessed costs and annual savings for each of the above systems are summarised in the tables below.

7.5.1 Energy efficiency initiatives

Site visits and data analysis were used to identify energy efficiency opportunities at Berrigan Shire Council.

TABLE 8: INDICATIVE COSTS AND SAVINGS FOR ENERGY EFFICIENCY FOR COUNCIL-OPERATED SITES

Site	Description of potential energy efficiency opportunity	Indicative cost	Cost savings	Payback (years)	Resource savings (kWh)	Emissions reduction (t CO ₂ -e)	% energy savings	IRR
Apex Park Sprinklers	<i>Low priority option:</i> Upgrade all lights to LED technologies.	Not assessed. The energy usage is too small and intermittent, replace the lights on failure.						
Barooga Water Treatment Plant - 4204150638	<i>Short term option:</i> Implement VSD control for clear water pumps at the water treatment plant.	\$32,993	\$4,124	8.00	14,239	12.81	13%	~13%
	<i>Long term option:</i> Upgrade the soft-starters on raw water pump to VFD controls at the raw water pump station.	\$28,869	\$4,124	7.00	14,239	12.81	14%	~14%
	<i>Short term option¹⁷:</i> The Barooga water treatment plant only has a retailer (AGL) time-of-use, and the contract does not include any network demand tariffs'. To this, the current contract is cost-effective, with the 26% discount provided on the electricity charges.	The Barooga water treatment plant (4204150638) only utilises 11% of its annual electricity during peak hours. By shifting this consumption to off-peak hours, there is a potential savings of up to ~\$881 per annum . The other NMI's at the Barooga water treatment plant have a similar AGL tariff structure, and shifting the load from peak hours to off-peak periods would attain similar savings potential (applicable based on annual energy consumption).						

¹⁷ Based on interval data Jan 2020 – Dec 2020.

Site	Description of potential energy efficiency opportunity	Indicative cost	Cost savings	Payback (years)	Resource savings (kWh)	Emissions reduction (t CO ₂ -e)	% energy savings	IRR
Barroga town median strip private lighting (Vermont St Streetlighting)	<i>Short term option:</i> Upgrade 10 twin light poles of the road median strip and private lights on the walkway to LED technology.	Not assessed. Require further information on the street lighting inventory; however, Council can progress this upgrade along with other street lighting upgrades implemented at Berrigan Shire Council.						
Berrigan Library	<i>Short term option:</i> Upgrade 27 x twin 28W T5 lights, 2 x 18W CFL and 4 x twin 26W CFLs in the foyer to LED.	\$3,799	\$633	6.00	1,890	1.70	13%	~17%
Berrigan Shire Offices	<i>Short term option:</i> The incoming voltage has been noted at ~250V, assess optimisation of this voltage supply to reduce to ~230V, which can reduce the total energy used by ~5-10%.	Not assessed, would require further investigation.						
	<i>Continuous Improvement:</i> Develop a strategy to replace the existing HVAC systems to energy efficient multi-unit and single unit split systems. The current HVAC units are ~20 years old, utilising banned R22 refrigerant. These units could be replaced with any units with EER/COP greater than 4, preferably using R32 refrigerant gas.	Not assessed. Can be implemented through Council's procurement						

Site	Description of potential energy efficiency opportunity	Indicative cost	Cost savings	Payback (years)	Resource savings (kWh)	Emissions reduction (t CO ₂ -e)	% energy savings	IRR
Berrigan STP	<i>Medium term option:</i> With the installation of the proposed 7.68kW ground-mounted solar PV system, consider scheduling the pump to service the racecourse during daytime to increase solar self-consumption.	Not assessed. Interval data was not available to estimate the current pump operation hours and the savings potential from scheduling to maximise the solar PV self-consumption, if applicable.						
Berrigan Water Treatment Plant	<i>Long term option:</i> Install VSD controls on the two clear water pumps.	\$39,060	\$3,906	10.00	13,313	11.98	21%	~10%
	<i>Short term option:</i> The Berrigan water treatment plant only has a retailer (AGL) time-of-use, and the contract does not include any network demand tariffs'. To this, the current contract is cost-effective, with the 26% discount provided on the electricity charges.	Based on available interval data from February 2021 – June 2021, by shifting the electricity demand from peak to off-peak periods, there is a maximum savings potential of \$230 . Currently, only 13% of the electricity consumed at this site is during peak hours.						
Burkinshaw Street Barooga (Barooga Rec Reserve)	<i>Low priority option:</i> Upgrade 6 x HID lights at netball court to LED technology.	Not assessed. This project could be completed along with field lighting upgrades, or via grant funding.						
	<i>Continuous Improvement:</i> Develop a strategy to replace the existing Switch-off equipment such as fryers and urn at the old pavilion/clubrooms.	Not assessed.						

Site	Description of potential energy efficiency opportunity	Indicative cost	Cost savings	Payback (years)	Resource savings (kWh)	Emissions reduction (t CO ₂ -e)	% energy savings	IRR
Chanter St Depot	<i>Short term option:</i> Completely upgrade the remaining fluorescent lights to LEDs.	\$5,741	\$1,148	5.00	3,427	3.08	9%	~20%
	<i>Continuous Improvement:</i> Develop a strategy to replace existing HVAC units to more efficient ones.	Not assessed. Can be implemented through Council's procurement.						
Berrigan Sportsground	<i>Continuous Improvement:</i> Bar cool room temperature seems to be set at 1°C, when it is supposed to be 4-5°C.	Not assessed.						
Finley School of Arts	<i>Continuous Improvement:</i> Upgrade all indoor lights to LEDs.	Not assessed. As usage is low, consider these lighting upgrades on failure.						
Finley Water Treatment Plant	<i>Short term option:</i> Upgrade indoor and outdoor lights to LED technologies	\$3,215	\$357	9.00 years	2,666	2.40	2%	~11%
	<i>Short term option:</i> Upgrade the raw water pumps from VLT soft starts to VSD controls.	\$20,685	\$2,069	10.00	12,951	17.48	13%	~10%
	<i>Short term option:</i> Upgrade the clear water pumps from soft start to VSD control.	\$20,685	\$2,069	10.00	12,951	17.48	13%	~10%
	<i>Short term option:</i> Install power factor correction device with a capacitor size of 50 kVAr.	\$5,000	\$1,988	2.52	-	-	-	~39%

Site	Description of potential energy efficiency opportunity	Indicative cost	Cost savings	Payback (years)	Resource savings (kWh)	Emissions reduction (t CO ₂ -e)	% energy savings	IRR
	<p><i>Medium term option:</i> Integrate energy efficiency solutions to the new plant design incl VSDs, pump / pipework design, roofs and electric infrastructure designed for solar and future EV charging.</p> <p><i>Short term option:</i> Consider shifting the load during peak hours of operation (5 PM- 8 PM) to off-peak periods to reduce the annual electricity charges.</p>							Not assessed.
Hill Street Depot	<p><i>Continuous Improvement:</i> Upgrade all indoor lights to LEDs.</p>							Not assessed. As usage is low, consider these lighting upgrades on failure.
Sewer Pump - Barinya St Barooga	<p><i>Long term option:</i> Install VSD controls on the pumps which are currently being upgraded.</p>	\$11,401	\$950	12.00	2,836	3.57	25%	~8%
Tocumwal Aerodrome Runway Lighting	<p><i>Long term option:</i> Upgrade all the runway lights to LED technology.</p>							Not assessed. A project such as this is generally only feasible when field lights / poles are being replaced, or via grant funding.

¹⁸ <https://www.essentialenergy.com.au/our-network/network-pricing-and-regulatory-reporting/tariff-change>

Site	Description of potential energy efficiency opportunity	Indicative cost	Cost savings	Payback (years)	Resource savings (kWh)	Emissions reduction (t CO ₂ -e)	% energy savings	IRR
Water Treatment Pump - Tuppal St	<i>Short term option</i> ¹⁹ : Consider shifting the load during peak hours of operation (5 PM- 8 PM) to off-peak periods to reduce the annual electricity charges.	Our analysis suggests that if the water treatment plant can shift all the electricity demand from peak periods to off-peak periods, Council could see a maximum savings of \$7,800 per annum , with significant savings from reducing the peak demand charges. Additionally, if Council opts to implement a PFC device at this facility, the annual savings will reduce to \$6,947 , which is due to the improved power factor from this proposed 25 kVAR power factor device.						
	<i>Short term option</i> : Install power factor correction device with a capacitor size of 25 kVAR .	\$2,500	\$1,058	2.4	-	-	-	~42%
Tocumwal Swimming Pool	<i>Medium term option</i> : Replace ~30 single T5 lights to LED battens.	\$3,420	\$570	6.00	1,915	1.72	3%	~17%
	<i>Continuous Improvement</i> : Turn off all kiosk appliance at the end of swimming season.	Not assessed.						
	<i>Continuous Improvement</i> : Consider shutting the filter pumps off at the end of swimming season (6 x 1.5kW).	Not assessed.						
Maximum total		\$179,682	\$23,150	7.76 years	80,887	85	16%	~12%

¹⁹ Based on interval data from May 2019 – Apr 2020.

7.6 Sustainable transport



Description

The assessment of transport fleet and abatement options was not part of the scope of this work. Information provided below is aimed at helping Council to engage with this aspect of their energy demand and to begin planning for a transition to low / zero emissions fleet and to invest in EV charging infrastructure for its fleet.

NSW Government's Net Zero Plan 2020-2030 is developing a range of measures that will start to shape the future of transport in the State. Recently the government announced \$490 million in funding, which includes:

- Waiving stamp duty on eligible EVs under \$78,000
- \$3,000 upfront rebates on 25,000 eligible EVs under \$68,750
- \$171 million for EV charging incl \$131 million for ultra fast charging
- \$33 million to help shift government fleets to electric
- 50% target for new vehicles to be EV by 2030, and
- No new road user tax until 30% of new vehicle sales are EV

Other measures underway also include electric buses and consumer information programs.

For communities such as Berrigan Shire, some of the key aspects that these measures will need to consider in order for EV strategies to be locally applicable will include:

- Real data examining performance of hybrid and EVs in regional communities,
- Supply, warranty, and servicing issues at a local regional level, and
- Coordination on EV charging infrastructure development, between State Government, councils / groups of councils through RAMJO, and private + motoring association providers

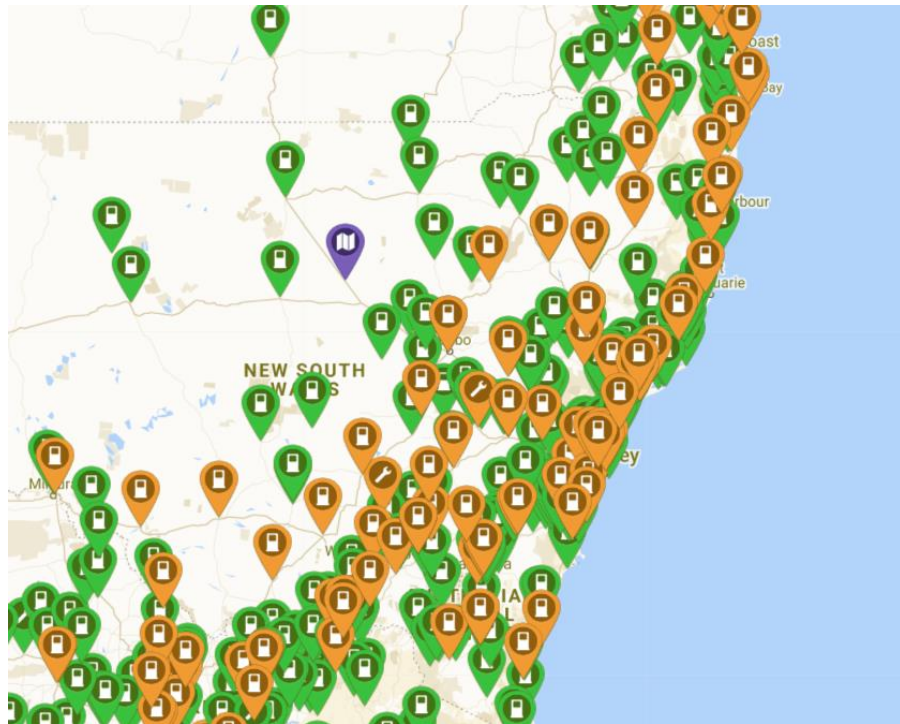
This section provides an overview of the current status some of these key areas that will shape future transport, including current EV infrastructure, EV growth, and actions that Council can start to progress.

EV charging infrastructure

In August 2020 the Electric Vehicle Council reported that there were 2,307 DC and AC chargers in Australia²⁰. Locations of DC and public chargers are readily accessible, see below²¹, where green pins denote public chargers and orange pins denote fast, or rapid chargers. It has been noted that the EV infrastructure is rapidly growing, with a 40% jump in fast chargers in the past 12 months. Increasing numbers of private chargers are also being installed, retrofitted to homes and businesses as well as designed into new buildings.

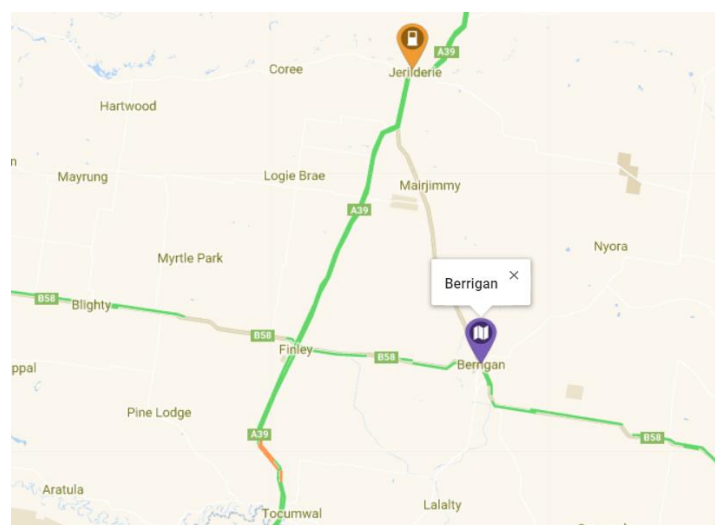
²⁰ <https://electricvehiclecouncil.com.au/wp-content/uploads/2019/09/State-of-EVs-in-Australia-2019.pdf>, p19

²¹ <https://www.plugshare.com/>



PLUGSHARE MAP OF PUBLIC (GREEN) AND FAST (ORANGE) EV CHARGERS IN NSW, AUG 2021

Currently, Berrigan Shire Council has no EV charging infrastructure, and the closest charging station is a 50kW NRMA charger at Jerilderie. However, with towns such as Finley and Tocumwal being ideally placed along the 'A39', Council should investigate opportunities to implement EV chargers at prominent locations across different towns at Berrigan Shire Council. Uptake of charging stations has also been seen among facilities such as hotels and motels, with local businesses seeking to provide charging for guests driving EVs.



EV CHARGING INFRASTRUCTURE NEAR BERRIGAN SHIRE, AUGUST 2021

Current and continued growth in EV charging infrastructure will facilitate uptake of EVs, and Council should continue to develop and/or enable the implementation of chargers in the region.

Types of EV Chargers

There are three types of EV chargers that have been implemented across Australia²².

- Level 1: These are typically used at residential properties, and usually draw power from an existing power point (10-15 Amp, single phase). These are slow chargers and require long hours to fully charge a BEV. These chargers use five pin ports. Two pins are used as a communication portal between the EV and the station, and the other three pins are the AC lines for charging.
- Level 2: These are the typical commercial level chargers currently deployed in Australia. They are AC chargers, and have a seven-pin port which is to support the three-phase supply. The level 2 chargers can be found in apartment complexes, shopping centres, public and office spaces. A BEV can be charged overnight with this charger.
- Level 3: These are rapid DC EV chargers at power levels ranging from 25kW to 350kW. There is an uptake of these chargers across Australia, mainly at public locations, as they have the capability to charge certain EV's fully in less than 30 mins.

EV charging infrastructure providers in Australia

While there are multiple EV suppliers in the Australian market, we note some of the leading providers below.

- JET Charge: One of the largest suppliers of EV in Australia. They are the official charging partner to 14 different vehicle manufactures.
- Schneider Electric: They provide turn-key charging solutions for EV through their EVlink charging stations. They are compatible with most of the EV's manufactured for Australia. They also have different solutions for residential, commercial private and public parking areas.
- Tritium: They are specialised in designing and manufacturing the world's most advanced and reliable fast and high-powered DC chargers. Tritium has developed DC chargers with nameplates ranging from 50kW to 350kW.
- NHP: They are a well-established electrical and engineering company with over 50-years of experience in the Oceania region. They offer solutions ranging from low-cost home chargers to DC rapid chargers.

²² <https://electricvehiclecouncil.com.au/about-ev/charger-map/>

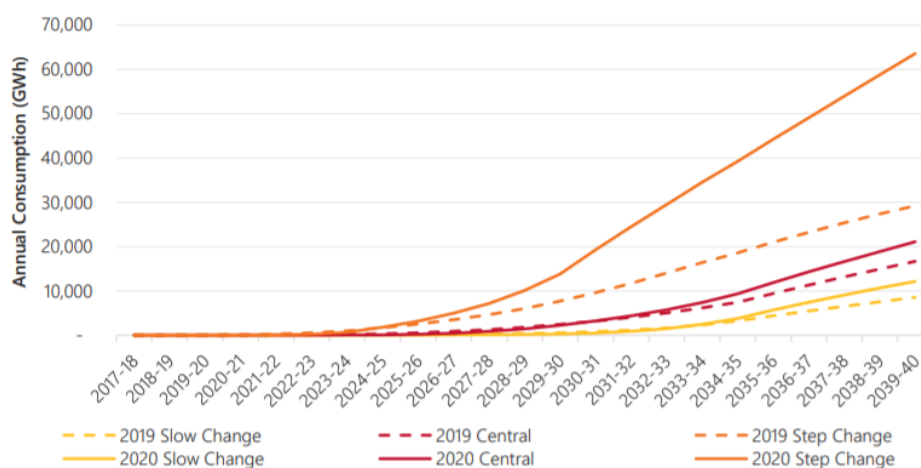
DC vs AC charging stations

Most electric cars are fitted with DC batteries. As the grid infrastructure carries AC power, Australia has pushed forward with AC charging infrastructure. Currently, there are 1,950 AC chargers, with 630 of them located in NSW. The AC current is converted onboard to DC, before the car is refuelled, hence the car takes longer to charge. On the other hand, DC chargers have AC-DC converters inside the charger, allowing for rapid charging. The DC chargers are more expensive units, and there are currently 350 charging stations across Australia with 153 of them located in NSW. The DC charging stations are beneficial for community areas, which could attract travellers and tourists.

Projected growth in electric vehicles

AEMO's 2020 Electricity Statement of Opportunities (SOO) forecasts energy demand for EV uptake through to 2040²³. Except under a step-change forecast EV uptake forecasts remain low until the last 2020s' and into the 2030s.

Where fuelled with regular grid power in NSW EVs currently have higher operational emissions than hybrids, whereas where fuelled from renewables this is not the case. As the grid changes with planned retirements of coal fired power stations, this situation will change and emissions from EVs will become less than those from hybrids.



AEMO PROJECTIONS OF EV ELECTRICITY CONSUMPTION – SOO 2020

Based on these forecasts it is likely that emissions reduction from sustainable transport measures nationally will be modest in the period to 2030, but significantly increased by 2050 as the grid greens and EV uptake increases. Forecasts are updated periodically, and Council should monitor these from time to time. As indicated above the NSW Government's Net Zero Plan for the 2020-2030

²³ https://aemo.com.au/-/media/files/electricity/nem/planning_and_forecasting/nem_esoo/2020/2020-electricity-statement-of-opportunities.pdf?la=en

period includes significant work to incentivise and encourage uptake of EVs well ahead of the above forecasts, so this is an area that may accelerate quicker than current forecasts.

Availability of electric passenger vehicles in Australia

According to the Electric Vehicle Council²⁴, in 2020 there were 28 EV models available in Australia (both BEV and PHEV) from 11 manufacturers, and this was forecast to grow by a further 6 vehicles in 2021, with a continued shift towards battery electric vehicles (BEV).

In addition, the EV Council reports the commitments by most major car manufacturers to develop EVs in coming years. For example:

- Ford: By 2025, will invest \$11 billion with the aim of having 24 hybrid and 16 fully electric vehicles in its global model portfolio by 2022.
- General Motors: 20 BEVs by 2023
- Hyundai: By 2024, \$20 billion investment in EVs, AVs and batteries
- Nissan: 8 BEVs by 2022, \$10 billion investment in EV
- Toyota: 10,000 units planned for 2020 and 30,000 for 2021, first new BEVs by 2021, 10 models are expected by 2025
- Subaru: By 2030, a minimum 40% of global sales will be electric vehicles (EVs) or hybrid electric vehicles (HEVs)

Corporate and government fleets make up more than 50% of new EV sales, and many Councils are now developing long term transport strategies that explicitly include a shift in their fleet to low and ultimately zero-emissions fleet. Most prominent at this time is the ACT Government, which is switching its passenger fleet to EVs for all new leases from 2020-21 and has trialled electric buses with a view to shifting these to all-electric by 2040 as part of the ACT's carbon neutral commitment.

Availability of low emissions Light Commercial Vehicles in Australia

Light Commercial Vehicles (LCVs), including utility vehicles are common among Council fleets and often account for a sizeable proportion of total diesel fuel use. Over the medium term, most of the major ute manufacturers have plans in place to provide electric and hybrid electric options in their ute range. A short summary of the current status for several vehicles is provided below.

- Mitsubishi Triton²⁵: in September 2019 Mitsubishi advised that the next-generation Mitsubishi Triton ute – due two to three years from now (~2022/23) – will have the option of hybrid power, with decisions still to be made whether this will be a PHEV or a paired electric battery with fuel engine.

²⁴ <https://electricvehiclecouncil.com.au/wp-content/uploads/2020/08/EVC-State-of-EVs-2020-report.pdf>, p24

²⁵ <https://www.caradvice.com.au/790317/mitsubishi-triton-to-get-hybrid-power-precede-nissan-navara-development/>

- Toyota has committed to including electric options with all new vehicle models going forward, which will include utes²⁶. Toyota is developing a hybrid version of its next-generation HiLux ute. It is expected this will be available from 2023. At this stage, Toyota has not committed to an all-electric model. A diesel-electric powertrain is one of the options under consideration.
- Nissan is also planning for an electric vehicle future, with a hybrid diesel-electric Nissan Navara ute potentially available by the mid-2020s²⁷. Nissan also indicated that commercial vans were also candidates for electrification.
- Ford's next-generation Ranger and Everest models will include plug-in hybrid variants of both the dual-cab ute and off-road SUV, understood to be from 2022.

Most of the current activity and plans points to electric and hybrid electric utes being a medium to long-term proposition, and day-to-day performance while carrying load, and charging infrastructure are key factors that will evolve in the next couple of years.

For Berrigan Shire Council utility vehicles are widely used and hybrid models such as those noted above may provide an opportunity to trial one or more in Council's fleet in coming years.

Recommended actions – electrification of vehicles

Suggested actions for Council to pursue in coming years in relation to electrification of its vehicle fleet include:

- Assess the costs and benefits of hybrid passenger cars within council's petrol and diesel fleet for new purchases or leases.
- In the medium-term switch to hybrid passenger vehicles and LCVs when these become commercially available and viable, and potentially one or more electric passenger vehicles.
- Consider the development of EV charging infrastructure on Council land and by supporting local businesses.
- Consider trialling or implementing telematics on fleet to get more detailed data that can help to inform future vehicle selection decisions.
- In future reviews of Council's transport / vehicle procurement strategy, integrate planning to assess / evaluate and progress Council's fleet towards electric technologies where and when feasible.
- Stay abreast of developments in EV incentives, policy and other support, and incorporate these in Council's planning process for its transport fleet.
- Over the longer term, progressively migrate fleet to lower and zero emissions where it is technically and financially viable, including passenger vehicles, utes, commercial vans / buses and other operational plant.
- Continue transition from diesel to petrol vehicles where hybrids are not available (NOx, Euro 6).

²⁶ <https://www.motoring.com.au/toyota-hilux-to-go-hybrid-121251/>

²⁷ <https://www.motoring.com.au/nissan-navara-e-power-hybrid-by-2025-119492>



Scope for abatement

The scope for emissions reduction for Berrigan Shire Council overall from transport measures is **266.5 t CO₂-e** inclusive of both scope 1 and scope 3 emissions. The speed of emissions reduction will depend on the rate of adoption of EVs and hybrids, and on selection of renewable energy as the fuel source



Risks and mitigation

Berrigan Shire Council should assess the range of factors influencing the uptake of EVs for different types of vehicle user – owned or leased by Council, salary-sacrificed by staff, or driven by contractors. Factors will include:

- Whole of Life costing basis that consider purchase price, incentives, resale, and operating costs including electricity price
- Range and charging infrastructure
- Fitness for purpose
- Availability, serviceability, warranties
- The role of other technologies such as hydrogen, autonomous vehicles, etc in Council's long-term fleet strategy



Costs and benefits

The capital cost premium for EVs and hybrid models that are fit for purpose for Council requirements, as well as the future resale value will be assessed alongside fuel, registration, insurance and maintenance cost savings from time to time using a Whole of Life cost calculation. A cost-neutral approach would see low-emission vehicles have comparable total-cost-of-ownership to current fleet.

7.7 Sustainable procurement



Description

Sustainable procurement is an effective method of incrementally reducing Council's energy consumption and emissions and improving sustainability over time. There are three main components to a suggested sustainable procurement approach:

1. Regularly reviewing and updating existing procurement policy framework to incorporate or update sustainable procurement aspects
2. Providing engagement and training to Council staff to educate and drive the use of a sustainable procurement framework in all aspects of Council's operations
3. Review current equipment and services specifications, and identify opportunities to incorporate the sustainable procurement framework into the procurement and use of equipment

Sustainable procurement framework

A policy relating to sustainable procurement can set out Council's overall intent to procure products and services with consideration of Council's sustainability goals, such as emissions reduction, energy efficiency and water conservation (among others). Alongside a policy, Council should develop its internal sustainable procurement guidance, drawing on an appropriate framework. One is summarised here:

NSW Local Government Guide

*"Sustainable procurement takes into consideration responsibility for the **economic, environmental, social and governance** impacts of any purchase – products or services. These four factors are referred to as the quadruple bottom line and relate to a total purchase cost, and not just the upfront dollar expense.*

Sustainable procurement, applied to NSW councils' spending, represents a significant opportunity to drive social and environmental change throughout a wide range of not only direct suppliers, but also the associated supply chains²⁸".

The 2017 Sustainable Procurement Guide for NSW local governments aims to help Councils develop and embed sustainable procurement practices in their organisation. The guide presents information on key concepts, certifications, standards and processes and is designed for all council staff involved in any purchasing. The Guide is applicable from major tenders through to one-off equipment purchases.

Council should examine the guide to identify key areas within its procurement processes where this can add value and lead to more informed and better procurement decisions.

Complementing a Guide such as this, Council has access to a wide range of information and data that can help it take decisions on equipment purchases. A prominent resource is the Equipment Energy Efficiency (E3) program.

²⁸ Sustainable Procurement Guide for Local Governments in NSW, 2017: <https://www.lgnsw.org.au/files/imce-uploads/127/esstam-sustainable-procurement-guide-30.05.17.pdf>

- The Equipment Energy Efficiency (E3) program²⁹, through which Australian jurisdictions (and New Zealand) collaborate to deliver nationally consistent mandated energy efficiency standards and energy labelling for equipment and appliances. Procurement policies and practices that routinely ensure that high star-rated appliances (motors, air conditioning units, kitchen appliances) are selected when replacing or buying new equipment will help Council's energy footprint decline over time.

Engagement & Training

Even with a policy and sustainable procurement framework in place, decisions to source services and products that deliver best practice sustainability outcomes will happen when people who are buying these services and products take these decisions.

Underpinning this needs to be engagement, education and training of staff across Council who procure services and products. This could encompass:

- Capital works staff involved in the design of new projects such as new water and sewer treatment plants, or new / renovated buildings, where energy and water efficiency and onsite renewables and battery storage could be specified,
- Roads and pavement repair / maintenance teams who specify the types of materials to be used, where there may be opportunities to use more sustainable materials,
- Fleet procurement staff who assess plant and vehicle needs and specify new purchases and leases that will impact fuel use for a number of years,
- Operational staff who may repair or replace equipment as it fails, such as appliances, air conditioners, lights, where there are opportunities to ensure that replacements are fit for purpose and energy efficient

Equipment and Services Specifications

Policy, procurement frameworks and education / training should ultimately lead to the specifications that Council develops for services and works / products being modified to include requirements for efficiency and renewables where applicable. In addition, the evaluation criteria and weighting of responses to tenders and quotes should be designed to properly evaluate and weight performance against specified sustainability requirements, such as level of efficiency, emissions reduction and whole-of-life cost.

Products and services where Council could potentially amend its specifications include:

- **Building and road construction materials:** Council can include requirements and/or targets for low emissions materials, such as targets for use of recycled asphalt in road base for example, and later on progressing towards low emissions content in materials such as steel, cement and concrete.

²⁹ <http://www.energyrating.gov.au/>

- **Building lighting:** Council will see added savings over time as all lights are upgraded to LED, increasing if suitable controls are also specified as either additional components or built into LED lights.
- **HVAC:** The opportunities for Council to improve the energy efficiency of air conditioning include:
 - Review the design of planned new systems,
 - Select energy efficient AC units, that can be serviced locally,
 - Review energy efficient models in the current market (e.g. refer to www.energyrating.gov.au) and specify minimum efficiencies (COP / EER) in cooling and heating mode that align with good to best practice.
- **Power & appliances:** Power and appliances include servers that run 24/7, office equipment such as computers, copiers and printers, and appliances like fridges, boiling water units, microwaves, dishwashers and televisions. Efficient appliances and 'green IT' options are available and specifications can ensure equipment such as these are energy efficient when purchased.
- **Water and sewer pumps** are upgraded or rebuilt from time to time. Upgrades offer the opportunities to assess system design, evaluate VSD opportunities and improve control systems.
- **Public Park lighting:** LED lighting is emerging as the default technology here. As parks are upgraded this will emerge as the preferred technology, integrated with controls where feasible/practical.
- **Sporting oval lighting:** Ovals have relatively few operating hours, so the technology cost and warranties need to more closely match those for existing technologies to make a compelling case for change to LED.
- **Building design policies:** Energy efficiency performance requirements are set out in Section J of the BCA and these or an improvement to these could be stipulated by Council in designing new facilities.



Scope for abatement

The scope for abatement from sustainable procurement is sizeable, with incremental gains made via all purchased goods and services over the long term. Berrigan Shire Council also has the capacity to influence emissions reduction by its suppliers and contractors



Risks and mitigation

An assessment of risks and mitigation strategies would be part of any periodic review of procurement policies and processes for goods and services.



Costs and benefits

A robust sustainable procurement approach would see sustainable services and goods sourced on a whole-of-life cost basis, which will tend to favour efficiency and lower lifetime cost. Similarly, contractors and suppliers who are sustainable in their own operations are likely to have lower, not higher costs.

8 Berrigan Shire Council Action Plan

In order to achieve deep cuts in its energy use and associated GHG emissions, Berrigan Shire Council will need to commit time, resources and financial support to a multi-year program of work that will implement measures identified in this plan that reduce emissions. A key priority in this should be to invest in measures that also improve Council's bottom line.

These measures are identified below and tabulated into a short-medium term plan, and long-term and continuous improvement actions, based on priorities, costs and maturity of the technology recommended. The opportunities identified reflect the measures identified in the above section.

8.1 Short to medium term action plan

Based on the assessment of onsite measures, the current electricity market and sustainable transport opportunities, a suggested short to medium term action plan for Berrigan Shire Council is outlined below. Actions recommended could be implemented during the course of the current and next Delivery Plan cycle, for example.

TABLE 9: BERRIGAN SHIRE COUNCIL TO MEDIUM TERM PLAN FOR COUNCIL OPERATED SITES

Category	Sub-category	Site	Energy-saving option	Indicative cost	Payback (years)	IRR
Behind the meter solar	Solar PV - Roof - STC	Barooga Water Treatment Plant - Solar (There are three NMI's under the same name, this NMI reflects the account with solar PV connection)	Upgrade the panels from 250W to 450W panels and remove all panels from the heavily shaded section, i.e., behind the water tank. This upgrade can increase the solar PV array size to 23.4kW from 14.5kW system.	\$16,380	6.3	15%
Energy efficiency	VSD Control		Implement VSD control for clear water pumps at the water treatment plant.	\$32,993	8.0	~13%
Energy efficiency	Load shifting		The Barooga water treatment plant only has a retailer (AGL) time-of-use, and the contract does not include any network demand tariffs. This plant (4204150638) only utilises 11% of its annual electricity during peak hours. By shifting this consumption to off-peak hours, there is a potential savings of up to ~\$881 per annum .			
Energy efficiency	Streetlighting	Vermont St Streetlighting	Upgrade 10 twin light poles of the road median strip and private lights on the walkway to LED technology.	Not assessed. Requires details on the streetlighting inventory to estimate the savings potential from current streetlighting system.		
Behind the meter solar	Solar PV - Roof - STC	Berrigan Library	Install a 3.8kW roof-mounted solar PV system to meet most the daytime energy demand.	\$3,800	4.5	22%
Energy efficiency	Lighting		Upgrade 27 x twin 28W T5 lights, 2 x 18W CFL and 4 x twin 26W CFLs in the foyer to LED.	\$3,799	6.0	17%
Behind the meter solar	BESS	Berrigan Shire Offices	Based on the current consumption vs. export of the solar PV at the Council office, install a 60kWh battery storage unit to maximise the solar self-consumption. Or,	\$54,000	22.7	1%
Behind the meter solar	Solar PV - Roof - STC		Expand the existing 50kW solar PV system with an additional 33.4kW solar PV system. The current solar array is exporting ~30% (based on SMA monitoring portal) of energy generated back to the grid, which would be mainly during the weekends	\$33,400	5.0	20%

			and summer months. This would ensure that the Council office is battery ready, when the price for BESS becomes competitive to install. Based on the solar PV generation, the existing solar PV system is yielding -6% of its expected energy. However, this could be due to minor shading and temperature losses.			
Energy efficiency	Voltage Optimisation		The incoming voltage has been noted at ~250V, assess optimisation of this voltage supply to reduce to ~230V, which can reduce the total energy used by ~10%.	Not assessed , would require further investigation.		
Behind the meter solar	Solar PV - Ground - STC	Berrigan STP	Install a 7.7kW single pole ground mount system near to the switchboard of the STP.	\$9,984	5.0	20%
Behind the meter solar	BESS	Berrigan Water Treatment Plant	The existing solar array is exporting ~40% of the energy generated back to the grid (these estimates were based on the latest electricity bills only), therefore install a 40kWh battery storage unit to maximise the solar self-consumption. Or ,	\$36,000	18.5	4%
Behind the meter solar	Solar PV - Upgrade		Upgrade the current 275W solar panels to 380W panels to increase the total array size from ~20kW to 30.4kW. However, without a battery storage, the exports would be large due to the intermittent energy requirements of this site.	\$21,280	3.2	32%
Behind the meter solar	BESS	Burkinshaw Street Barooga (Barooga Rec Reserve)	Assess the potential to couple a battery storage unit to the existing 5kW solar PV system at the Recreational reserve.	Not assessed . Requires consumption and generation data to estimate the potential for battery storage system.		
Behind the meter solar	Solar PV - Roof - STC	Chanter Depot	Install a 13.7kW roof-mounted solar PV system on the east and west section of the admin building at the Depot.	\$13,700	3.2	31%
Behind the meter solar	Solar PV + BESS - Roof - STC		Alternatively, in the medium term, consider installing a larger 22.8kW roof-mounted solar PV system at the admin building with a 25kWh battery storage unit to meet most of the sites energy demand.	\$45,300	4.9	19%
Energy efficiency	Lighting		Completely upgrade the remaining fluorescent lights to LEDs	\$5,741	5.0	~20%
Behind the meter solar	Solar PV - Roof – STC	Berrigan Sportsground	Install an 8.36kW roof-mounted flush solar PV system on the grandstand.	\$8,360	4.5	22%

Behind the meter solar	Solar PV - Roof - STC		Alternatively, install a larger 15.2kW roof-mounted flush solar PV system on the grandstand. This would ensure the Berrigan Sportsground is ready for battery storage system in the future.	\$15,200	9.1	10%	
Behind the meter solar	Solar PV - Roof - STC	Finley Library and Early Intervention	Install a 5.32kW roof-mounted solar PV system on the north section of the library building.	\$5,320	4.6	22%	
Behind the meter solar	Solar PV - Ground - STC	Finley STP	Install a 13.5kW ground-mounted solar PV system close to the main switchboard.	\$17,550	10.3	8%	
Energy efficiency	Lighting	Finley Water Treatment Plant	Upgrade indoor and outdoor lights to LED technologies	\$3,215	9.0	~11%	
Energy efficiency	VSD Control		Upgrade the raw water pumps from VLT soft starts to VSD controls	\$20,685	10.0	~13%	
Energy efficiency	VSD Control		Upgrade the clear water pumps from soft start to VSD control	\$20,685	10.0	~13%	
Behind the meter solar	Solar PV - Upgrade		Upgrade the existing solar PV system by replacing the 265W panels to 400W panels. This would increase the system to 27.2kW.	\$19,040	3.7	27%	
Behind the meter solar	Solar PV - Ground - STC		Install an 83.7kW ground-mounted solar PV system on the existing clarifier sections, which would be decommissioned after the new DAF plant is built.	\$108,810	9.4	9%	
Energy efficiency	Design		Integrate energy efficiency solutions to the new plant design incl VSDs, pump / pipework design, roofs and electric infrastructure designed for solar and future EV charging.	Not assessed.			
Energy efficiency	Power factor correction		Install power factor correction device with a capacitor size of 50 kVAR.	\$5,000	2.52	~39%	
Energy efficiency	Load shifting	Based on the interval data, we have estimated that, by shifting the loads completely from peak hours of operation to off-peak periods, Council can save ~\$6,972 per annum . If Council opts to install a power factor correction device, the savings will reduce to \$6,042 per annum due to the improved peak demand from the proposed 50 kVAR device. Furthermore, the site is currently supplied through a transitional tariff structure 'BLNDTRS' which is expected to change by July 2021 to 'BLND3AO'. With this change in tariff structure, the savings would be higher as the peak demand pricing is expected to increase by ~49%. Thereby the estimated annual savings with BLND3AO tariff is ~\$9,830.					
Behind the meter solar	Solar PV - Ground - STC	McCulloughs Rd STP	Install a 23.4kW ground-mounted solar PV system oriented towards the north-west, outside the plant fence.	\$30,420	10.3	8%	

Behind the meter solar	Solar PV + BESS - Roof - STC	Saleyards Road Truck wash	Install a 3kW roof-mounted solar PV system on the amenities block with a 5kWh BESS to match the site's grid electricity consumption.	\$7,530	14.3	7%
Behind the meter solar	Solar PV - Ground - STC	Tocumwal Swimming Pool	Install a 9.18kW ground mount system, similar to 5B technology which has smaller footprint and limited civil work requirements on the south-east corner of the pool.	\$11,934	8.1	11%
Energy efficiency	Lighting		Replace ~30 single T5 lights to LED battens	\$3,420	6.0	~17%
Energy efficiency	Power factor correction	Water Treatment Pump - Tuppal St	Install power factor correction device with a capacitor size of 25 kVAR.	\$2,500	2.4	~42%
Energy efficiency	Load shifting		Our analysis suggests that if the water treatment plant can shift all the electricity demand from peak periods to off-peak periods, Council could see a maximum savings of \$7,800 per annum , with significant savings from reducing the peak demand charges. Additionally, if Council opts to implement a PFC device at this facility, the annual savings will reduce to \$6,947 , which is due to the improved power factor from this proposed 25 kVAR power factor device.			
Electricity	Renewable Energy Power Purchasing	Whole of Council	Develop a case to enter into a PPA to supply certain percentage of Council's site with renewable energy.	Not assessed. Assess this opportunity along with RAMJO Council members as part of bulk procurement to get competitive pricing in the current electricity market.		
Total				\$556,046	6.4	~18%

8.1.1 Long term action plan

A suggested long-term action plan for Berrigan Shire Council is outlined below. Please note that the details in the table below for solar at Berrigan Library, Barooga Water Treatment Plant, Berrigan Water Treatment Plant, Barooga Rec Reserve, Berrigan Sportsground, and Finley Library the full costs and associated savings for these suggested systems. There are also short / medium term options suggested for these sites. If Council opts to install the short / medium term options, then Council will only incur the marginal cost for expanding the systems in the longer term, along with the marginal savings of the additional systems.

TABLE 10: BERRIGAN SHIRE COUNCIL LONG TERM PLAN FOR COUNCIL OPERATED SITES

Category	Sub-category	Site	Energy-saving option	Indicative cost	Payback (years)	IRR
Behind the meter solar	Solar PV + BESS - Ground - STC - Upgrade	Barooga Water Treatment Plant - Solar	Upgrade the existing solar PV system with additional solar on the main switchboard room to a 35.6kW ground-mounted solar PV system with a 70kWh battery storage system to maximise the solar self-consumption and reduce the site's grid dependency.	\$87,920	8.9	8%
Behind the meter solar	Solar PV + BESS - Roof - STC	Berrigan Library	Install a larger 8.36kW solar PV system on the north and east section of the library building with a 10kWh battery storage system to meet the site's intermittent energy demand.	\$17,360	5.8	15%
Behind the meter solar	BESS	Berrigan Shire Offices	Increase the total solar PV array size to 83.4kW at Council office and implement a 100kWh BESS to maximise the solar self-consumption from this site and match the site's grid electricity demand.	\$123,400	22.0	1%
Behind the meter solar	Solar PV + BESS - Ground - STC - Upgrade	Berrigan Water Treatment Plant	Upgrade the existing 20kW ground-mounted solar PV system with a 30.4kW system and implement a 65kWh battery storage unit.	\$79,780	6.8	12%
Energy Efficiency	VSD Control		Install VSD controls on the two clear water pumps.	\$39,060	10.0	~10%
Behind the meter solar	Solar PV + BESS - Roof - STC	Burkinshaw Street Barooga (Barooga Rec Reserve)	Install a 15kW roof-mounted solar PV system to the existing 5kW solar PV system at the Recreational reserve with a 40kWh battery storage unit to meet the site's intermittent energy demand.	\$51,000	16.5	5%
Behind the meter solar	Solar PV + BESS - Roof - STC	Berrigan Sportsground	Install a 15.2kW roof-mounted flush solar PV system with a 40kWh battery storage system to meet most of the site's electricity demand.	\$51,200	8.9	7%
Behind the meter solar	BESS	Berrigan Swimming Pool	Based on the current solar PV generation, consumption and exports implement a battery storage system to reduce the exports back to the grid.	Not assessed. Require site's generation and consumption data to estimate the feasibility of solar PV at this site.		

Behind the meter solar	Solar PV + BESS - Roof - STC	Finley Library and Early Intervention	As the site is open only for three days in a week, most of the solar generated from this site would be exported back to the grid. Hence, install a 5.32kW solar PV system with a 10kWh battery storage unit to meet most of the site's electricity demand.	\$14,320	7.8	9%
Behind the meter solar	Solar PV + BESS - Ground - STC	Finley STP	Install a 13.5kW ground-mounted solar PV system with a 45kWh battery storage unit to meet the site's intermittent electricity demand.	\$58,050	8.9	7%
Behind the meter solar	Solar PV + BESS - Ground - STC	Finley Water Treatment Plant	Apart from the existing solar PV system, install an additional 83.7kW ground-mounted solar PV system on the existing clarifiers section (to be decommissioned after the new DAFT plant is built). Due to the intermittent nature of the electricity demand for water treatment plants, consider implementing a large-scale battery storage system of 140kWh to meet most of the sites electricity demand.	\$234,810	19.1	3%
Behind the meter solar	Solar PV + BESS - Ground - STC	McCulloughs Rd STP	Install a larger ground-mounted solar PV system of 54.9kW coupled with 110kWh of battery storage to maximise the solar self-consumption.	\$170,370	8.8	8%
Energy Efficiency	VSD Control	Sewer Pump - Barinya St Barooga	Install VSD controls on the pumps which are currently being upgraded.	\$11,401	12.0	~8%
Energy Efficiency	Lighting	Tocumwal Aerodrome Runway Lighting	Upgrade all the runway lights to LED technology.	\$2,314	15.0	~7%
Behind the meter solar	Solar PV + BESS - Roof - STC	Tocumwal Aerodrome	Install a 4.15kW roof-mounted solar PV system tilted towards the north orientation of the Aero club building. Additionally, implement a 6kWh battery storage unit to meet most of the site's electricity demand.	\$9,550	6.2	13%
Behind the meter solar	Solar PV + BESS - Ground - STC	Water Treatment Pump - Tuppal St	Due to the limited land and roof area, consider implementing an additional 82.9kW ground-mounted solar PV system to the existing 17kW solar roof-mounted solar PV on the north-west section of the Recreational reserve with a 100kWh battery storage unit.	\$197,640	22.9	1%
Total				\$1,148,175	9.8	~8%

8.1.2 Continuous improvement

The following opportunities can be pursued over time as part of a continuous improvement approach to energy management by Berrigan Shire Council.

TABLE 11: BERRIGAN SHIRE COUNCIL'S CONTINUOUS IMPROVEMENT PLAN FOR COUNCIL OPERATED SITES

Category	Sub-category	Site	Energy-saving option	Cost or resources required
Behind the meter solar	Solar Operation and Maintenance	All sites with solar PV systems	Develop an operation and maintenance strategy for existing solar PV systems. This could be a contractual agreement with a local installer to provide quarterly/biannual/annual standard maintenance on the existing system. Additionally, monitor the operation of the PV system to reduce any losses incurred due to prolonged system failures.	Not assessed.
Energy efficiency	HVAC	Berrigan Shire Offices	Develop a strategy to replace the existing HVAC systems to energy efficient multi-unit and single unit split systems. The current HVAC units are ~20 years old, utilising banned R22 refrigerant. These units could be replaced with any units with EER/COP greater than 4, preferably using R32 refrigerant gas.	Not assessed. Can be implemented through Council's procurement.
Energy efficiency	Demand reduction	Burkinshaw Street Barooga (Barooga Rec Reserve)	Switch-off equipment such as fryers and urn at the old pavilion/clubrooms.	Not assessed.
Energy efficiency	HVAC	Chanter St. Depot	Develop a strategy to replace existing HVAC units to more efficient ones.	Not assessed. Can be implemented through Council's procurement
Energy efficiency	Lighting	Finley School of Arts	Upgrade all indoor lights to LEDs.	Not assessed. As usage is low, consider these lighting upgrades on failure.
Energy efficiency	Energy efficiency	Hill Street Depot	Upgrade all indoor lights to LEDs.	Not assessed. As usage is low, consider these fluoro lighting upgrades on failure.
Energy efficiency	Demand reduction	Tocumwal Swimming Pool	Turn off all kiosk appliance at the end of swimming season	Not assessed.
Energy efficiency	Demand reduction		Consider shutting the filter pumps off at the end of swimming season (6 x 1.5kW).	Not assessed.

Energy efficiency	Lighting	Townbeach Rd (Rec Reserve)	Upgrade training lights to LED tower lights.	Not assessed. A project such as this is generally only feasible when field lights / poles are being replaced, or via grant funding.
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8.1.3 Possible Community projects

A suggested list of mid-scale solar PV projects that could be implemented at Berrigan Shire Council is tabulated below. These projects have been sized to showcase the sites' capability to install a mid-scale solar farm/ community scale projects within Council.

TABLE 12: BERRIGAN SHIRE COUNCIL SOLAR FARM / COMMUNITY-SCALE PROJECTS

Category	Site	Energy-saving option	Assessed costs
Community-scale solar PV	Finley Saleyards	The Finley saleyards has a large roof space to install ~250kW solar PV system, that can generate up to 358MWh per annum. A project of this scale can be developed by the community.	~\$378,000
Mid-scale solar farm	McCulloughs Rd STP	Council or the joint organisation can investigate an opportunity to install a ~2MW solar farm on the north-section outside the sewage treatment plant at Tocumwal. The land has an ideal terrain for implementing solar farm, and has distribution feeders running across the land, which could be utilised to connect into the Essential Energy grid network. However, based on the preliminary network enquiry, further assessment and size optimisation could be done to benefit Berrigan Shire Council and neighbouring Council members.	~\$3,636,000

8.1.4 Low priority

For completeness, we have summarised a list of opportunities that are currently not feasible or of low priority for Council.

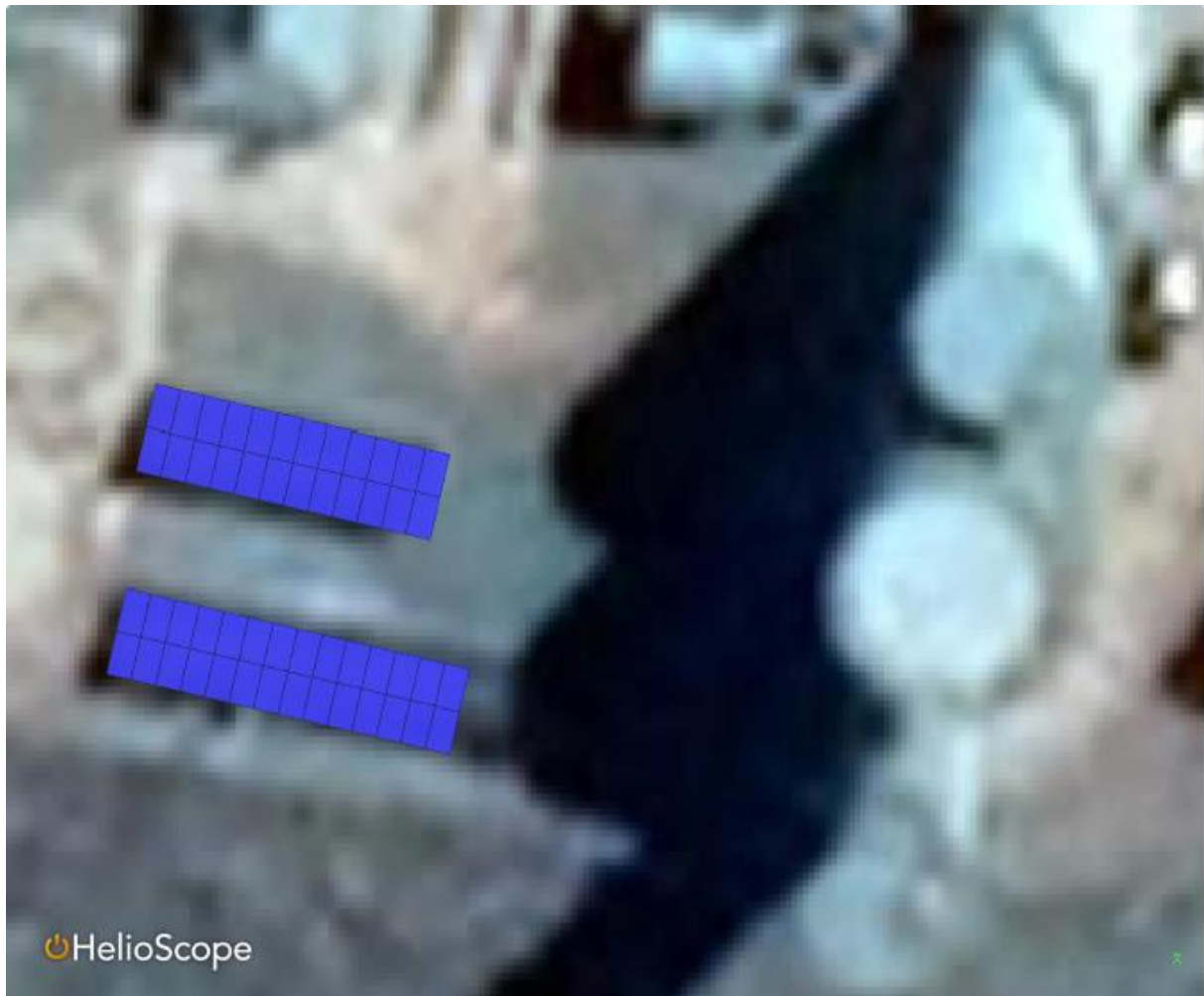
TABLE 13: LOW PRIORITY OPPORTUNITIES AT BERRIGAN SHIRE COUNCIL

Category	Sub-category	Site	Energy-saving option	Cost or resources required
Energy efficiency	Energy efficiency	Apex Park Sprinklers	Upgrade all lights to LED technologies.	Not assessed. The energy usage is too small and intermittent, replace the lights on failure.
Energy efficiency	Lighting	Burkinshaw Street Barooga (Barooga Rec Reserve)	Upgrade 6 x HID lights at netball court to LED technology.	Not assessed. This project could be completed along with field lighting upgrades, or via grant funding.
Energy efficiency	Demand reduction	Berrigan Sportsground	Bar cool room temperature seems to be set at 1°C, when it is supposed to be 4-5°C.	Not assessed.
Behind the meter solar	Solar PV + BESS - Roof - STC	Berrigan War Memorial Hall	Install a ~2kW solar PV system coupled with a small battery unit on the newer section/ rear end of the building.	Not assessed. The energy consumption is too small and intermittent for a solar PV array and BESS.
Behind the meter solar	Solar PV + BESS - Roof - STC	Finley School of Arts	Install a ~2kW roof-mounted solar PV system with a battery storage unit to meet the complete demand of the site.	Not assessed. The energy consumption is too small and intermittent for a solar PV array and BESS.
Energy efficiency	Demand reduction	Hill Street Depot	Install a ~3kW roof mounted solar PV on the admin building.	Not assessed. The electrical infrastructure at this site is too old, and the electrical boards may require an upgrade. Furthermore, the annual energy consumption is too small for solar PV.
Behind the meter solar	Solar PV + BESS - Roof - STC	Saleyards Road Truckwash	Consider relocating the solar array and BESS from the splash park.	Not assessed. This opportunity has been noted as the system at splash park seems to be heavily shaded and currently under performing.
Behind the meter solar	Solar PV + BESS - Roof - STC	Tocumwal Library	Consider installing ~3kW solar PV system with a battery storage to meet the site's energy demand.	Not assessed. This site was not listed as a priority during our site inspection. However, we have noted the site has a

				potential roof space for solar PV installation in the future.
Behind the meter solar	Solar PV + BESS - Carport - STC	Tocumwal Swimming Pool	Replace the shade cloth over toddler's pool for a structure which is inclusive of battens and purlins to accommodate a 21.6kW solar PV system facing north. This solar PV system can be coupled with a 30kWh battery storage unit to meet the site's variable energy demand.	~\$87,480
Behind the meter solar	Solar PV - Roof - STC	Townbeach Rd (Rec Reserve)	Install ~53kW solar PV system on the Rec reserve pavilion building. The roof space looks large with minimal shading, could have opportunities to trade generated energy to the WTP through peer-to-peer solar trading.	Not assessed. This opportunity requires further assessment to accurately estimate the energy savings for Council.
Behind the meter solar	Solar PV	Water Treatment Pump - Tuppal St	Replace the existing 250W panels with 400-450W panels to increase the total system capacity.	Not feasible. The solar PV system is heavily shaded and would not be beneficial to upgrade this solar PV system.
Behind the meter solar	BESS		Install a battery storage system to store the excess solar energy generated from the existing solar PV system.	Not feasible. Most of the energy generated from the existing solar PV system is self-consumed at the water treatment plant.

Appendix A: Solar PV potential locations

Barooga Water Treatment Plant - 23.4kW - Solar PV upgrade



Barooga Water Treatment Plant -35.6kW - Solar PV upgrade + BESS



Berrigan Library - 3.8kW - Solar PV - Roof - STC



Berrigan Library - 8.36kW - Solar PV + BESS - Roof - STC



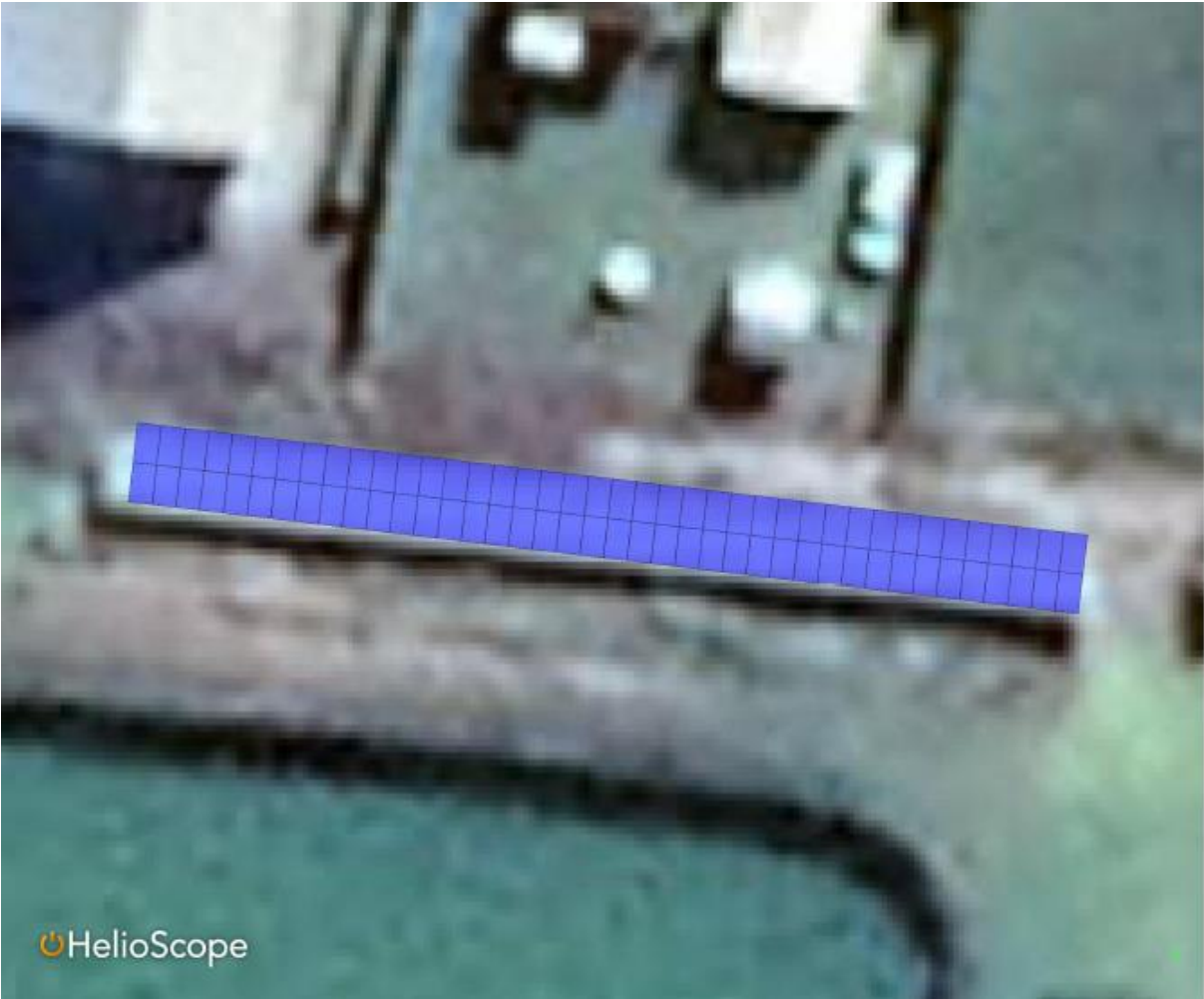
Berrigan Shire Offices – 33.4kW – Solar PV + BESS - Roof - STC



Berrigan STP – 7.7kW – Solar PV - Ground - STC



Berrigan Water Treatment Plant - 30.4kW -Solar PV + BESS - Ground - STC -Upgrade



**Burkinshaw Street Barooga (Barooga Rec Reserve)- 15kW Solar PV + BESS - Roof -
STC**



Chanter St Depot - 13.7kW - Solar PV - Roof - STC



Chanter St Depot - 23kW -Solar PV + BESS - Roof - STC



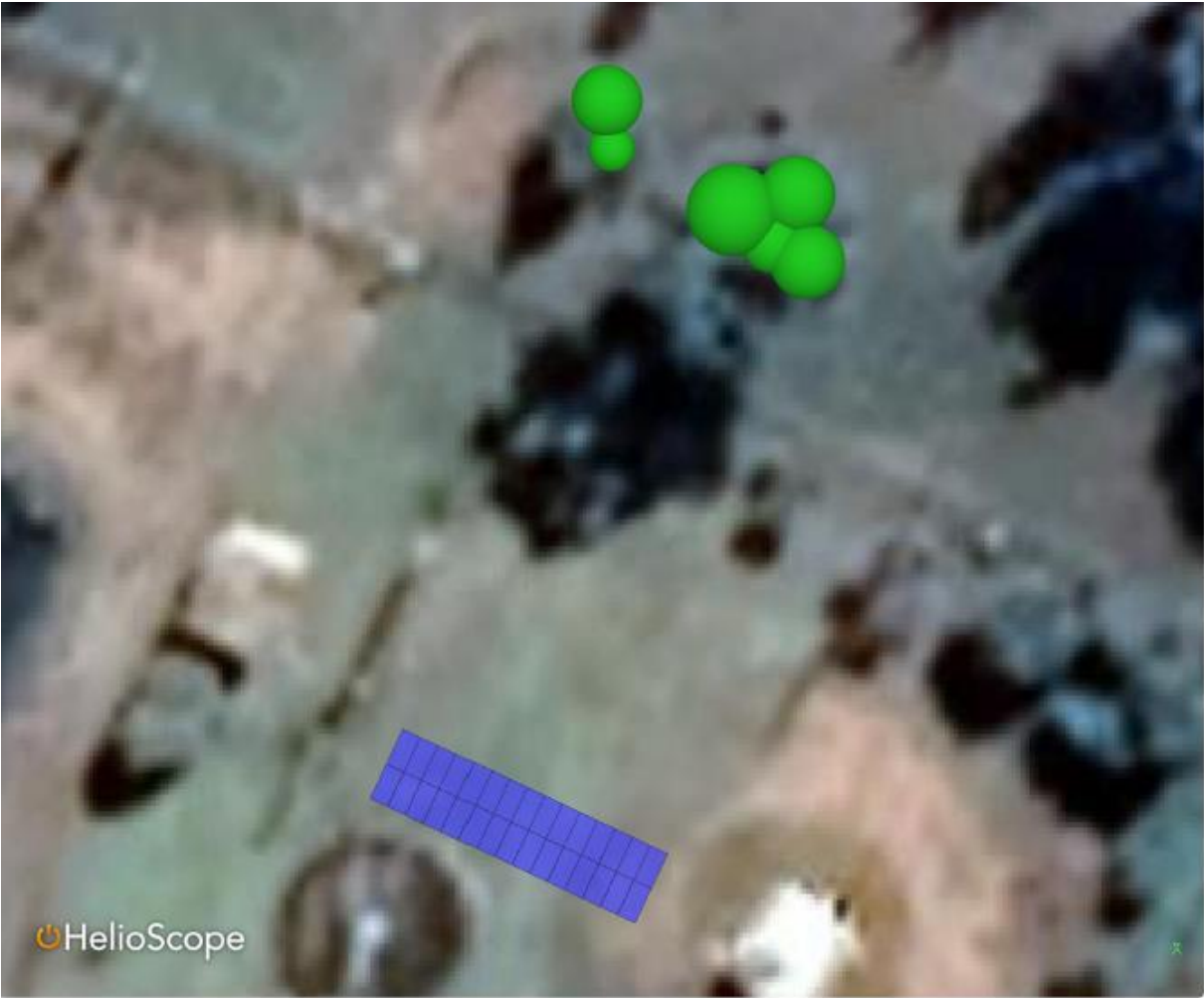
Committee - Berrigan Sportsground- 15.2kW – Solar PV + BESS- Roof - STC



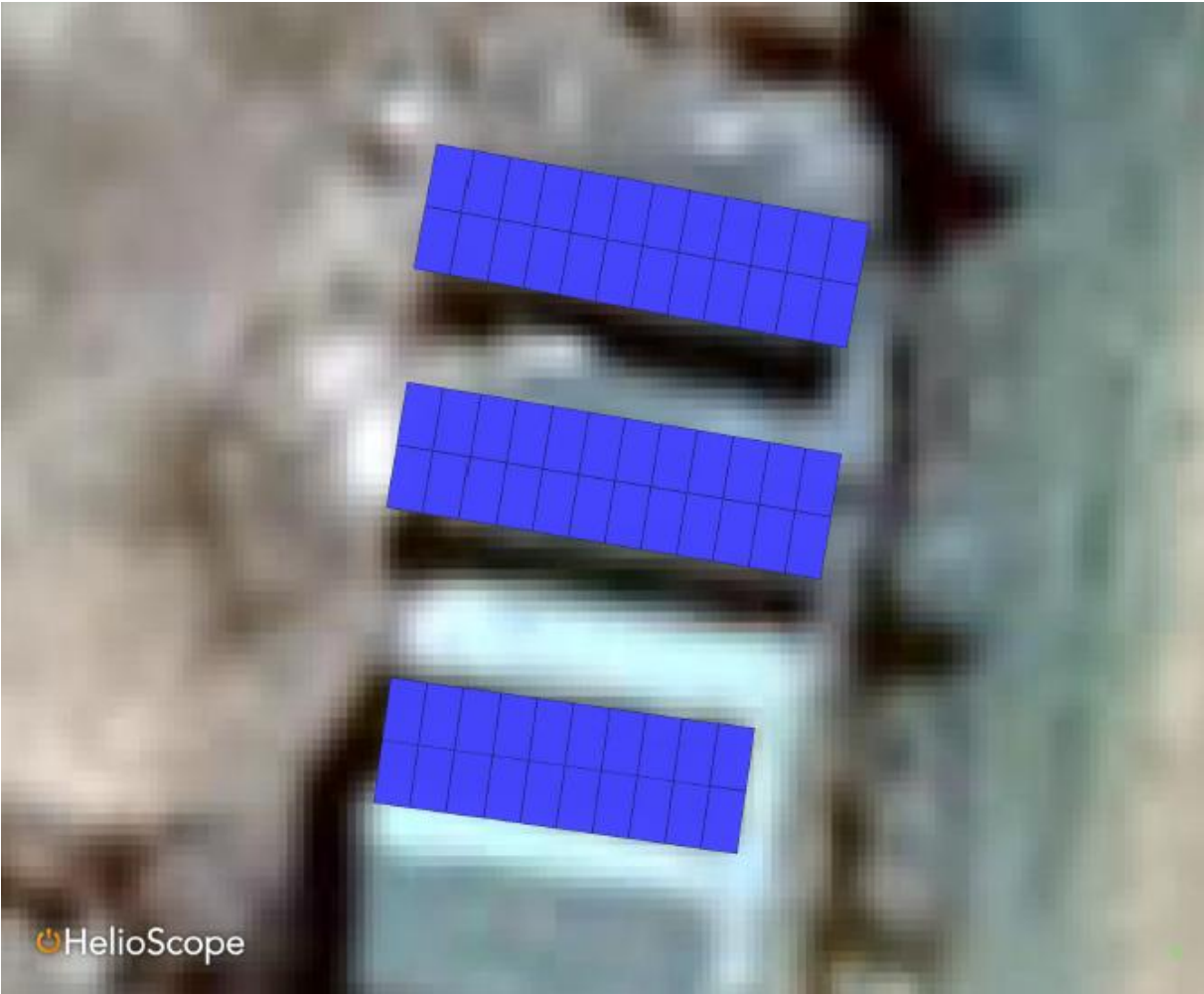
Finley Library and Early Intervention - 5.32kW - Solar PV + BESS - Roof - STC



Finley STP - 13.5kW - Solar PV + BESS - Ground - STC



Finley Water Treatment Plant - 27.2kW - Solar PV - Upgrade



Finley Water Treatment Plant - 83.7kW- Solar PV + BESS - Ground - STC



Hill Street Depot - 3kW- Solar PV - Roof - STC



McCulloughs Rd STP- 23.4kW – Solar PV - Ground - STC



McCulloughs Rd STP- 55kW – Solar PV + BESS - Ground - STC



Saleyards Road Truck wash - 3.03kW - Solar PV + BESS - Roof - STC



Tocumwal Aerodrome- 4.15kW- Solar PV + BESS - Roof - STC



Tocumwal Swimming Pool- 9.18kW- Solar PV - Ground - STC



Tocumwal Swimming Pool- 21.6kW- Solar PV Structure + BESS



Townbeach Rd (Rec Reserve) – 56.3kW- Solar PV - Roof - STC



Water Treatment Pump - Tuppal St - 82.8kW- Solar PV + BESS - Ground - STC





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North Sydney 2060

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Form: 07L
Release: 4-4

LEASE
New South Wales
Real Property Act 1900



AK552986P

PRIVACY NOTE: Section 31B of the Real Property Act 1900 (RP Act) authorises the Registrar General to collect the information required by this form for the establishment and maintenance of the Real Property Act Register. Section 96B RP Act requires that the Register is made available to any person for search upon payment of a fee, if any.

STAMP DUTY

Office of State Revenue use only

(A) **TORRENS TITLE**

Property leased
Folio Identifiers 188/752296, 189/752296 and 190/752296

(B) **LODGED BY**

Document Collection Box 35D	Name, Address or DX, Telephone, and Customer Account Number (if any) MORRIS, HAYES & EDGAR DX 420 SYDNEY NSW 2032-2411 AS AGENTS FOR	CODE L
	Reference: CO9389 KELL MOORE	

(C) **LESSOR**

BERRIGAN COUNCIL CROWN RESERVES RESERVE TRUST

The lessor leases to the lessee the property referred to above.

(D)

Encumbrances (if applicable):

(E) **LESSEE**

ALKEEN PTY LTD ACN 139 193 098

(F)

TENANCY:

- (G)
- TERM** Twenty (20) years
 - COMMENCING DATE** 12 February 2016
 - TERMINATING DATE** 11 February 2036
 - With an **OPTION TO RENEW** for a period of N.A.
set out in clause N.A. of N.A.
 - With an **OPTION TO PURCHASE** set out in clause N.A. of N.A.
 - Together with and reserving the **RIGHTS** set out in clause N.A. of N.A.
 - Incorporates the provisions or additional material set out in **ANNEXURE(S)** A hereto.
 - Incorporates the provisions set out in N.A.
No. N.A.
 - The **RENT** is set out in clause No. 9 of Annexure A

OFF(L) A5336999

ALL HANDWRITING MUST BE IN BLOCK CAPITALS.

DATE 1 JUNE 2016

(H) Certified correct for the purposes of the Real Property Act 1900 by the company named below ~~the common seal of which was affixed~~ pursuant to the authority specified and in the presence of the authorised person(s) whose signature(s) appear(s) below.

Company: Berrigan Council on behalf of Berrigan Council Crown Reserves Reserve Trust
Authority: Regulation 400 Local Government (General) Regulation 2005

Signature of authorised person: *Barranby Carrigan*
Name of authorised person: Mayor
Office held: *BA. Carrigan*

Signature of authorised person: *Ronan Perrins*
Name of authorised person: General Manager
Office held: *Rell*

** See page 32 for full execution with Common Seal*

Certified correct for the purposes of the Real Property Act 1900 and executed on behalf of the company named below by the authorised person(s) whose signature(s) appear(s) below pursuant to the authority specified.

Company: ALKEEN PTY LTD ACN 139 193 098
Authority: section 127 of the Corporations Act 2001

Signature of authorised person:
Name of authorised person: Craig Ronald Allan
Office held: Sole Director/Secretary

Signature of authorised person:
Name of authorised person: *of*
Office held: *CRAIG ALLAN*

(I) STATUTORY DECLARATION*

I solemnly and sincerely declare that—

- 1. The time for the exercise of option to in expired lease No. has ended; and
- 2. The lessee under that lease has not exercised the option.

I make this solemn declaration conscientiously believing the same to be true and by virtue of the provisions of the Oaths Act 1900.

Made and subscribed at in the State of New South Wales on

in the presence of of
 Justice of the Peace (J.P. Number:) Practising Solicitor
 Other qualified witness [specify]

who certifies the following matters concerning the making of this statutory declaration by the person who made it:

- 1. I saw the face of the person OR I did not see the face of the person because the person was wearing a face covering, but I am satisfied that the person had a special justification for not removing the covering; and
- 2. I have known the person for at least 12 months OR I have confirmed the person's identity using an identification document and the document I relied on was a [Omit ID No.]

Signature of witness: Signature of applicant:

* As the services of a qualified witness cannot be provided at lodgment, the declaration should be signed and witnessed prior to lodgment. # If made outside NSW, cross out the witness certification. If made in NSW, cross out the text which does not apply.

ANNEXURE "A"

This and the following 29 pages comprise Annexure "A" referred to in the Lease between the Berrigan Council Crown Reserves Reserve Trust as Lessor and Alkeen Pty Ltd ACN 139 193 098 as Lessee.

Ministerial Consent

under authority of Section 102 of the *Crown Lands Act 1989*.

Dated this 1st day of June, 2016

SIGNED by  under delegation

Print Name JOHN FLARRETY
GROUP LEADER
Property Services & Natural Resources
GOULBURN

Print Position of Delegate

***Notes on Minister's Consent to a lease**

A. Before consenting to a lease by a reserve trust, the delegated departmental officer should consider whether the proposed lease:

- conforms with the Lands template as appropriate in the circumstances
- purpose is compatible with the reserve purpose
- is in the public interest and in particular whether special or exclusive rights should be granted to the proposed lessee
- is compatible with the plan of management (if applicable)
- is for an appropriate term
- was or is proposed to be selected by public competition or, if not, the circumstances relating to the selection of the proposed lessee
- proposed rent represents a proper return to the public for the use of the public land
- contains provisions for the periodic updating or review of the rent
- has no native title impacts
- contains clauses relating to:
 - the termination of the lease in the event of a revocation of the reserve
 - the indemnification of the Reserve Trust, the Crown and the NSW Government against claims for compensation
 - appropriate insurance provisions.
- has been advertised (if the lease term exceeds 5 years) with respect to the Minister's intention to give consent in accordance with Section 102(2) of the *Crown Lands Act 198* ; a fee for advertising costs has been received; and the results of advertising are acceptable.

B. If Ministerial consent is not required under Section 102 of the *Crown Lands Act*, please attach evidence of authorisation.



The Lessor and the Lessee hereby covenant and agree the one with the other as follows:

1 INTERPRETATION DEFINITIONS AND ADMINISTRATION

Authority for Grant of Lease

1.1 The Lessor warrants

- (a) that the Premises comprise the whole or part of a Reserve within the meaning of Part 5 of the Crown Lands Act 1989;
- (b) that the Lessor was established and appointed as trustee of the Reserve under Section 92 of the Crown Lands Act 1989;
- (c) that the Lessor has power under Section 102 of the Crown Lands Act 1989 to grant a lease of the Reserve or part thereof subject to the Minister's consent

Effect of Instrument

- 1.2 The Lessor and the Lessee expressly acknowledge that no rights or interests are conferred on either Party by the provisions of this instrument unless the Minister has granted consent under Section 102 of the CL Act to the grant of this Lease;

2 DEFINITIONS

In this Lease unless the contrary intention appears:

Business Day means any day which is not a Saturday, Sunday or Public Holiday in New South Wales;

CL Act means the Crown Lands Act 1989;

Commencing Date means the date specified in Column 2 of Item 1 of Schedule 1;

Environmental Law means any Law or State protection policy incorporated by reference to or being part of any Law relating to protection of the Environment;

Terminating Date means the date on which the Term expires, as specified in Column 2 of Item 3 of Schedule 1;

Hazardous Substance means a substance that because of its quantity, concentration, acute or chronic toxic effects, carcinogenicity, teratogenicity, mutagenicity, corrosiveness, flammability, or physical, chemical or infectious characteristics, may pose a hazard to property, human health or the environment when improperly treated, stored, disposed of or otherwise managed;

Improvements means any structure or work of a permanent nature attached to the land;

this Lease means this Lease Agreement including the Schedules, and all Annexures hereto;

Local Council means the council established under the Local Government Act 1993 for the Local Government Area in which the Premises are situated;

Minister means the Minister for the time being administering the CL Act or any act consolidating or replacing that Act;

Party means a party to this Lease;

Premises means the land and/or buildings described in Part 2 of Schedule 2;

Regulations means the Crown Lands Regulation 2006 and successors;

Rent means the rent reserved under Clause 9 of this Lease;

Reserve means the Reserve described in Part 1 of Schedule 2;

Revocation means the revocation of a Reserve under Sections 83, 84, 89 or 90 of the CL Act;

Sub-Lessee means a person who holds a sub-lease of any part of the Premises from the Lessee in accordance with a provision of this Lease;

Tenant Fixtures means any plant equipment fittings or improvements in the nature of fixtures brought onto the Premises by, on behalf of, or at the request of the Lessee;

Term means the period specified in Column 2 of Item 2 of Schedule 1;

Termination means a termination of this lease as a consequence of the expiration of the Term (or any extension thereof), a termination by virtue of Section 109 of the CL Act or a termination under Clause 23.

3 CONSTRUCTION

3.1 Construction in accordance with this Clause

This Lease shall be construed in accordance with this clause unless the context requires otherwise.

3.1.1 Plurals

Words importing the singular include the plural and vice versa.

3.1.2 Genders

Words importing any gender include the other genders.

3.1.3 Persons

A reference to a person includes:

- (a) an individual, a firm, unincorporated association, corporation and a government or statutory body or authority; and
- (b) the legal personal representatives, successors and assigns of that person.

3.1.4 Headings

Headings (including any headings described as parts and sub-headings within clauses) wherever appearing shall be ignored in construing this Lease.

3.1.5 Clauses and Sub-clauses

- (a) A reference to a clause includes all sub-clauses, paragraphs, subparagraphs and other components which form part of the clause referred to.

- (b) A reference to a sub-clause includes any sub-paragraphs and other components of the sub-clause referred to.

3.1.6 Time

A reference to time is a reference to local time in Sydney.

3.1.7 Money

A reference to \$ or "dollars" is a reference to the lawful currency of Australia.

3.1.8 Defined Terms

If a word or phrase is defined cognate words and phrases have corresponding definitions. A defined term, unless inconsistent with the context of its use, is denoted by the appearance of that word using a capital letter at the beginning of that word.

3.1.9 Writing

A reference to writing includes any mode of representing or reproducing words in tangible and permanently visible form.

3.1.10 Contra Preferentum

No rules of construction shall apply to the disadvantage of any party responsible for preparation of this Lease or any part of it.

3.1.11 Statutes

A reference to a statute, legislation, ordinance, code or other law includes regulations and other statutory instruments under it and consolidations, amendments, re-enactments or replacements of any of them made by any legislative authority.

3.1.12 Lease

A reference to this Lease shall include any extension or variation of this Lease.

3.1.13 Priority

If an inconsistency occurs between the provisions of this Lease and the provisions of a lease granted in accordance with this Lease, the provisions of this Lease shall prevail.

3.2 Warranties and Undertakings

(a) The Lessee warrants that it:

- (i) has relied only on its own inquiries about this Lease; and
- (ii) has not relied on any representation or warranty by the Lessor or any person acting or seeming to act on the Lessor's behalf.

(b) The Lessee must comply on time with undertakings given by or on behalf of the Lessee.

3.3 Further assurances

Each Party must do everything necessary to give full effect to this Lease.

3.4 Relationship of Lessor and Lessee

Nothing contained or implied in this Lease will be deemed or construed to create the relationship of partnership or of principal and agent or of joint venture between the Lessor and the Lessee. Specifically, the Parties understand and agree that neither the method of computation of Rent, nor any other provision, nor any acts of the

Lessee and the Lessor or either of them will be deemed to create any relationship between them other than the relationship of Lessor and Lessee upon the terms and conditions only as provided in this Lease.

3.5 Time to be of the essence

Where in any provision of this Lease a party is given or allowed a specified time within which to undertake or do any act or thing or any power is conferred or any event occurs after the lapsing of a specified time, time shall be the essence of the contract in that regard.

4 SEVERABILITY

Any provision of this Lease which is prohibited or unenforceable in any jurisdiction shall as to such jurisdiction be ineffective to the extent of such prohibition or inability to enforce without invalidating the remaining provisions of such provisions in any other jurisdiction.

5 ESSENTIAL TERMS OF LEASE

The Lessor and the Lessee agree that the clauses specified in Column 2 of Item 15 of Schedule 1 are essential conditions of this Lease.

6 SECTIONS OF LEGISLATION NOT TO APPLY

6.1 The covenants and powers implied in every lease by virtue of Sections 84, 84A, 132, 133, 133A and 133B of the Conveyancing Act 1919 do not apply or are not implied in this Lease and are expressly negatived except in so far as the same or some part or parts of it are included in the covenants hereinafter contained. The employment in this Lease of any words in any of the forms of words contained in the first column of Part II of the Fourth Schedule to the Conveyancing Act 1919 shall not imply any covenant under Section 86 of that Act.

6.2 Part 4 of the Civil Liability Act 2002 (NSW) does not apply to this Lease.

TERM AND PERMITTED USE

7 TERM OF LEASE

The Lessor grants to the Lessee a lease of the Premises for the Term specified in Column 2 of Item 2 of Schedule 1. The Term shall commence on the Commencing Date specified in Column 2 of Item 1 of Schedule 1.

8 PERMITTED USE

8.1 The Lessee will not use the Premises or allow the Premises to be used for any purpose other than the Permitted Use specified in Column 2 of Item 4 of Schedule 1.

8.2 Unless expressly permitted under a provision of this Lease the Lessee will not reside on the Premises or permit any other person to reside on the Premises.

LESSEES RENT AND OUTGOINGS

9 PAYMENT OF RENT

9.1 Definitions

For the purposes of this clause:

Base Annual Rent means:

- (a) the Initial Rent where the Rent has not been adjusted or redetermined in accordance with sub-clauses 9.3 or 9.4; or
- (b) in any other case - the Rent as last redetermined or adjusted in accordance with the provisions of sub-clauses 9.3 or 9.4;

Due Date means the date for payment of Rent under this Lease as is specified in Column 2 of Item 7 of Schedule 1 and thereafter each anniversary of that date;

Initial Rent means the Rent payable under this Lease in respect of the Premises as is specified in Column 2 of Item 5 of Schedule 1 expressed as an annual amount;

Market Rent means the Rent that would reasonably be expected to be paid for the Premises if it were offered for the same or a substantially similar use to which the Premises may be put under this lease and on similar terms and conditions;

Market Rent Review Date means the date specified in Column 2 of Item 8 of Schedule 1;

Rent means the greater of:

- (a) the Base Annual Rent payable upon each Due Date less any Rent Rebate granted to the Lessee by the Lessor; or
- (b) the statutory minimum Rent payable in respect of a lease granted under the CL Act which is not subject to any rebate;

Rent Adjustment means an adjustment of Rent made under sub-clause 9.3.

Rent Rebate means such amount as specified in Column 2 of Item 6 of Schedule 1 granted to the Lessee by the Lessor under Clause 9.5 and expressed either as an absolute dollar value or a percent of the Base Annual Rent.

9.2 Lessee to Pay Rent

The Lessee covenants with the Lessor that the Lessee will on the Commencing Date and thereafter during the whole of the Term on the Due Date pay the Rent to the Lessor in accordance with the provisions of this clause without demand free of exchange and without deduction whatsoever.

9.3 Calculation of Rent Adjustment

- (a) On each Anniversary of the Due Date the Rent will be adjusted in accordance with the following formula:

$$R = B \times \frac{C}{D}$$

where:

- R represents the Base Annual Rent following adjustment under this Clause;
- B represents the Base Annual Rent before adjustment under this Clause;
- C represents the Consumer Price Index number for the last quarter for which such a number was published before the due date; and
- D represents the Consumer Price Index number for the last quarter of the last adjustment of rent for which such a number was published.

- (b) In this clause "Consumer Price Index number" in relation to a quarter means the number for that quarter appearing in the Consumer Price Index (All Groups Index) for Sydney published by the Australian Statistician. In the event that such index be discontinued or abolished the Minister may at his absolute discretion nominate another Index.
- (c) If the reference base for the Consumer Price Index is changed regard shall be had only to Index numbers published in terms of the new reference base or to Index numbers converted to the new reference base in accordance with an arithmetical conversion factor specified by the Australian Statistician.
- (d) Any Rent adjusted under this sub-clause must be adjusted to the nearest whole dollar.
- (e) An adjustment of Rent made under this clause shall take effect on its Due Date notwithstanding that any Rent notice to the Lessee is not issued until after that date.

9.4 **Market Rent Review**

- (a) In addition to the Rent adjustment provided for in clause 9.3 the Rent may, subject to the following provisions of this clause, be redetermined to an amount that is the market Rent on that date with effect on and from each Market Rent Review Date by the Lessor.
- (b) A redetermination of Rent for the purposes of sub-clause 9.4(a) will be taken to have been made on the Market Rent Review Date if it is made at any time within the period of six months before and up to six months after that Market Rent Review Date.
- (c) Where the Lessor does not redetermine the Rent as provided for in clause 9.4(a) it may subsequently redetermine the Rent at any time before the next Market Rent Review Date. No succeeding Market Rent Review Date will be postponed by reason of the operation of this clause.
- (d) An adjustment of Rent made under sub-clause 9.4(c) will take effect and be due and payable on the next due date following the date of issue of the notice of adjustment (or where the said due date and the date of issue of the notice of redetermination are the same, then that date) even if the Lessee wishes to dispute the redetermination.

9.5 **Rent Rebate for Charitable or Non Profit Organisations**

At the absolute discretion of the Lessor, the Lessor may determine that the Lessee is entitled to a Rent Rebate as specified in Column 2 of Item 6 of Schedule 1 on the basis that the Lessee is a recognised charitable or non profit organisation.

10 CONTINUING OBLIGATION

The obligation of the Lessee to pay the Rent is a continuing one during the Term of this Lease and any extension of it and shall not abate in whole or in part or be affected by any cause whatsoever.

11 NO REDUCTION IN RENT

Subject to this Lease the Lessee will not without the written consent of the Lessor by any act, matter or deed or by failure or omission impair, reduce or diminish directly or indirectly the Rent required to be paid under this Lease. However, if at any time during the Lease:

- (a) some natural disaster or other serious event occurs which is beyond the reasonable control of the Lessee; or
- (b) as a result of the damage, the Lessee is not able to use the Premises in a reasonable manner,

the Lessee's obligations to pay Rent will abate to the extent proportional to the effect on the Lessee's ability to occupy and use the Premises until the Premises are restored to a condition in which the Lessee is able to conduct the Lessee's activities and/or occupy the Premises in a reasonable manner.

12 LESSEE TO PAY RATES

12.1 The Lessee will when the same become due for payment pay all (or in the first and last year of the Term the appropriate proportionate part) rates, taxes (including Land Tax), assessments, duties, charges and fees whether municipal, local government, parliamentary or otherwise which are at any time during the currency of this Lease separately assessed and lawfully charged upon, imposed or levied in respect of the Lessee's use or occupation of the Premises to the extent referable to the Lessee's use or occupation of the Premises.

12.2 The Lessee will if required by the Lessor produce to the Lessor evidence for such payments within 10 business days after the respective due dates for payment and in case such rates, taxes, duties and fees so covenanted to be paid by the Lessee are not paid when they become due the Lessor may if it thinks fit pay the same and any such sum so paid may be recovered by the Lessor from the Lessee.

13 LESSEE TO PAY OTHER CHARGES

The Lessee will pay all other fees, charges and impositions not referred to in clause 12 for which it may properly be liable and which are at any time during the Term payable in respect of the Premises or on account of the use and occupation of the Premises by the Lessee.

14 LESSEE TO PAY FOR SERVICES

The Lessee will as and when the same become due for payment pay to the Lessor or to any other person or body authorised to supply the same all proper charges for gas, electricity, water or other services supplied to the Lessee or consumed in or on the Premises, by the Lessee.

15 LESSEE TO PAY COST OF WORK

Whenever the Lessee is required under this Lease to do or effect any act, matter, work or thing then the doing of such act matter or thing will unless this Lease otherwise provides be at the sole risk, cost and expense of the Lessee.

16 COSTS PAYABLE

16.1 Costs Payable to Lessor

Except where a law limits costs being incurred by a Lessee being recovered from the Lessor, the Lessee will pay in full the Lessor's reasonable legal costs, the fees of all consultants and all duties fees, charges and expenses incurred reasonably, properly and in good faith by the Lessor in consequence of or in connection with or incidental to:

- (a) the preparation, completion, stamping and registration of this Lease;
- (b) any variation of this Lease made otherwise than at the request of the Lessor;
- (c) any application for the consent of the Lessor and the Minister if applicable under this Lease;
- (d) any and every failure to comply, breach or default by the Lessee under this Lease;
- (e) the exercise or attempted exercise of any right power privilege authority or remedy of the Lessor under or by virtue of this Lease;
- (f) the examination of plans, drawings and specifications of any improvement erected or constructed or to be erected or constructed on the Premises by the Lessee and the inspection of it, in this case the costs to be mutually agreed;
- (g) any entry, inspection, examination, consultation or the like which discloses a breach by the Lessee of any provision of this Lease;
- (h) the Lessee requiring the Lessor to do any act, matter or thing under this Lease, unless otherwise provided for in this Lease, the Lessee will reimburse the Lessor for all reasonable costs and expenses incurred in complying with that requirement.

16.2 Costs payable by Lessor

The Lessor will pay its own direct and external consultants costs in relation to any rental redetermination matter without reimbursement from the Lessee.

17 INTEREST ON OVERDUE MONEYS

The Lessee will pay interest to the Lessor on any moneys due and payable under the Lease or on any judgment in favour of the Lessor in an action arising from the Lease until all outstanding moneys including interest are paid in full. The rate of interest applicable is the rate set by the Lessor's Bank for the time being as its benchmark rates for overdrafts of one hundred thousand dollars (\$100,000.00) or more. Interest will accrue and be calculated daily.

18 MANNER OF PAYMENT OF RENT AND OTHER MONEYS

The Rent and other moneys payable in accordance with this Lease must be paid to the address or bank account specified in Column 2 of Item 9 of Schedule 1 or to such other person or at such other address as the Lessor may from time to time direct by notice in writing served on the Lessee.

19 GOODS AND SERVICES TAX

- (a) For the purposes of this Lease, "GST", "taxable supply", "consideration" and "tax invoice" have the meanings given to those terms in A New Tax System (Goods and Services Tax) Act 1999.
- (b) All payments to be made or other consideration to be provided under this Lease are GST exclusive unless otherwise expressly stated. If any payment or consideration to be made or provided by the Lessee to the Lessor is for a taxable supply under the Lease on which the Lessor must pay GST and the Lessor gives the Lessee a tax invoice, the Lessee must pay to the Lessor an amount equal to the GST payable (the "GST Amount") by the Lessor for that taxable supply upon receipt of that tax invoice.
- (c) The Parties agree that they are respectively liable to meet their own obligations under the GST Law. The GST Amount must not include any amount incurred in respect of penalty or interest or any other amounts payable by the Lessor as a result of default by the Lessor in complying with the GST Law.

20 SUBLEASING, ASSIGNMENT AND PARTING WITH POSSESSION

- 20.1 The Lessee may not sublet, assign this Lease or part with possession of the Premises or any part of them without the consent of the Lessor. The Lessor will not unreasonably withhold its consent.
- 20.2 The Lessee agrees that consent will be taken not to have been "unreasonably withheld" if the Lessor has been served with a notice by the Minister requiring the Minister's consent to any assignment or sub lease or parting with possession of the Premises and the Minister has been requested to give consent but has not given that consent.
- 20.3 If the Lessee is a corporation, it will be treated as assigning this Lease, for the purposes of sub-clause 20.1, if the person or persons who beneficially own or control a majority of its voting shares at the commencement of this Lease cease to do so, except as a result of transmission on the death of a shareholder. This clause will not apply if the Lessee is a corporation, the voting shares of which are listed on a Stock Exchange in Australia.
- 20.4 The Lessee is to pay the Lessor's reasonable legal and other costs relating to considering and giving consent, including any costs which the landlord incurs in making inquiries as to the respectability, solvency, responsibility, stature, experience and capability of any proposed subtenant or assignee or the person to whom possession is to be transferred.
- 20.5 The Lessee may not mortgage or charge this Lease or any estate or interest in the leased Premises.

21 TERMINATION OF LEASE

21.1 Subject to Clauses 22 and 23 this Lease terminates on the date specified in Column 2 of Item 3 of Schedule 1.

22 TERMINATION OF LEASE UNDER SECTION 109 OF CL ACT

22.1 The Lessor and Lessee acknowledge that, subject to sub-clause 22.2, this Lease will terminate under Section 109 of the CL Act if the Reserve is revoked or that part of the Reserve is revoked that comprises the whole or part of the Premises unless the revocation notification otherwise provides.

22.2 Where only part of Premises is affected by a revocation or proposed revocation the Lessor undertakes to consult with the Lessee and the Lessee undertakes to consult with the Lessor to determine if an agreement under Section 109(3) can be reached for the continuation of this Lease in respect to that part of the Premises not affected by the revocation.

22.3 The Lessee expressly acknowledges that as provided by Section 109(5) of the CL Act no compensation is payable in respect of the Termination of this Lease by the operation of Section 109 and no compensation shall be payable.

23 TERMINATION OF LEASE ON DEFAULT

23.1 The Lessor may end the Lease in the manner set out below in the following circumstances:

- (a) if the Rent or any part of it or any other moneys owing to the Lessor under the Lease is or are in arrears for one month, whether formally demanded or not;
- (b) if the Lessee breaches an essential condition of this Lease or any rule or regulation made under this Lease;
- (c) if defects notified under a provision of this Lease are not remedied within the time specified in the notice;
- (d) if the Lessee is a corporation and an order is made or a resolution is passed for its winding up except for reconstruction or amalgamation;
- (e) if the Lessee is a company and ceases or threatens to cease to carry on business or goes into liquidation, whether voluntary or otherwise, or is wound up or if a liquidator or receiver (in both cases whether provisional or otherwise) is appointed;
- (f) if the Lessee is a company and is placed under official management under the corporations law or enters a composition or scheme of arrangement;
- (g) if the interest of the Lessee under this Lease is taken in execution;
- (h) if the Lessee or any person claiming through the Lessee conducts any business from the leased Premises after the Lessee has committed an act of bankruptcy.

23.2 In the circumstances set out in sub clause 23.1, the Lessor may end the Lease by:

- (a) notifying the Lessee that it is ending the Lease; or
- (b) re-entering the Premises, with force if necessary, and ejecting the Lessee and all other persons from the Premises and repossessing them; or
- (c) doing both.

23.3 If the Lessor ends this Lease under this clause, the Lessee will not be released from liability for any prior breach of this Lease and other remedies available to the Lessor to recover arrears of Rent or for breach of this Lease will not be prejudiced.

23.4 If the Lessor ends this Lease under this clause or under clause 22, it may remove the Lessee's property and store it at the Lessee's expense without being liable to the Lessee for trespass, detinue, conversion or negligence. After storing it for at least one month, the Lessor may sell or dispose of the property by auction or private sale. It may apply any proceeds of the auction or sale towards any arrears of Rent or other moneys or towards any loss or damage or towards the payment of storage and other expenses.

23.5 If the Lessor ends this Lease under this clause, it may, besides any other rights and remedies that it might have, recover from the Lessee damages for the loss of the benefit of the rest of this Lease.

24 ACCEPTANCE OF RENT NOT WAIVER

Demand for, or acceptance of Rent or any other moneys due under this Lease by the Lessor after forfeiture does not operate as a waiver of forfeiture.

25 HOLDING OVER BY LESSEE

(a) On and from the Terminating Date of this Lease, the Lessee shall be entitled with the consent of the Lessor and the Minister to remain in possession of the Premises on the following terms and conditions:

(i) the Lessee shall become a monthly tenant of the Lessor at a monthly rental equivalent to one twelfth of the annual Rent payable at the time of expiration of this Lease;

(ii) the Lessee shall comply with and be bound by the terms and conditions of this Lease insofar as the terms and conditions are applicable, provided that the Lessor may from time to time by notice in writing served on the Lessee direct that any particular condition not apply or be amended in the manner set out in the notice.

(b) The Lessor and the Lessee expressly agree that where any provision of this Lease confers any right, duty, power or obligation on a Party upon the expiration of this Lease and the Lessee is authorised to remain in possession of the Premises pursuant to a consent granted under this clause the emergence of the right, duty, power or obligation shall be postponed until such time as the Lessee ceases to be entitled to possession pursuant to this clause.

(c) The tenancy created by operation of this clause may be determined by the Lessor serving on the Lessee a notice to quit. The notice shall take effect at the expiration of the period of one month from the date of service of the notice or such further period as may be specified in the notice.

- (d) The tenancy created by operation of this clause may be determined by the Lessee serving on the Lessor a notice stating that as from a date specified in the notice the tenancy is surrendered.

26 LESSEE TO YIELD UP

- 26.1 The Lessee will forthwith upon the expiry or determination of this Lease or any extension of it peaceably vacate the Premises at the Lessee's expense.
- 26.2 The Lessee must:
 - (a) unless otherwise provided for in this Lease, remove the Tenant Fixtures and must remove any signs, names, advertisements, notices or hoardings erected, painted, displayed, affixed or exhibited upon, to or within the Premises by or on behalf of the Lessee (other than a notice displayed by the Lessor); and
 - (b) unless otherwise provided for in this Lease, rehabilitate the Premises, (to the extent to which it has been altered or affected by the Lessee's occupation and use of the Premises) as nearly as practicable to the original condition before the installation of the Tenant Fixtures to the reasonable satisfaction of the Lessor; and
 - (c) ensure that when it vacates the Premises, the Premises comply with any Environmental Law to the extent that it did so at the time of granting of this Lease; and
 - (d) leave the Premises in a clean and tidy condition.
- 26.3 Sub-clause 26.2 does not apply unless the Lessor permits the Lessee to carry out any works on the Premises reasonably required in order to comply with the clause.

OBLIGATIONS AND RESTRICTIONS RELATING TO PREMISES

27 ADDITIONS AND ALTERATIONS

The Lessee shall not make any additions or alterations to the Premises without first obtaining the written consent of the Lessor, the Minister and the local Council (in its role as the statutory planning authority). Any additions or alterations consented to by the Lessor and the Minister shall be carried out at the Lessee's expense and in a workmanlike manner.

28 MAINTENANCE OF PREMISES AND ENCLOSED AREAS

The Lessee will keep the Premises clean and tidy and in good order and condition.

29 LESSEE TO ERECT BARRICADES ETC.

Where the Premises or any part of the Premises become to the knowledge of the Lessee (or which ought reasonably to be in the knowledge of the Lessee) unsafe, hazardous or dangerous the Lessee will forthwith erect such warning signs, fences and barricades as may be necessary until the Premises are rendered safe.

30 LESSEE NOT TO REMOVE MATERIALS

- (a) The Lessee will not mine, remove, extract, dig up or excavate any sand, stone, gravel, clay, loam, shell or similar substance from, on or in the Premises or permit any other person to undertake such action without the prior consent in writing of the Lessor and the Minister and subject to such conditions as the Lessor or the Minister may determine.
- (b) Sub clause 30(a) does not apply to any removal, digging up or excavation as may be necessary to construct or undertake any improvement authorised by or under this Lease provided that any such removal, digging up or excavation is undertaken in accordance with the requirements of that authorisation.
- (c) A failure by the Lessee to comply with any condition imposed pursuant to sub clause 30(a) constitutes a failure by the Lessee to comply with a provision or covenant of this Lease.

31 ADVERTISING

- (a) The Lessee must not permit to be displayed or placed on the Premises or any part of them any sign, advertisement or other notice without first obtaining the Lessor's written consent other than safety signs, in respect of which the Lessor's consent will not be required; and
- (b) The Lessor may at any time by notice in writing require the Lessee to discontinue to use any piece or mode of advertising to which the Lessor has granted consent under sub-clause 31(a) which in the opinion of the Lessor has ceased to be suitable or has become unsightly or objectionable and the Lessee on receipt of the notice must comply accordingly.

32 NOTIFICATION OF ACCIDENT

The Lessee will give to the Lessor prompt notice in writing of any serious accident to any person or accident to the Premises or serious defect at or to the Premises unless that defect or accident is capable of being and is promptly remedied by the Lessee.

33 RODENTS AND VERMIN

The Lessee will take all reasonable precautions to keep the Premises free of rodents, vermin, insects and pests and will in the event of failing to do so if required by the Lessor but at the cost of the Lessee employ from time to time a duly certified pest exterminator approved by the Lessor whose approval will not be unreasonably withheld. In performing its obligations pursuant to this clause the Lessee and any person acting on the Lessee's behalf will not use any substance or undertake any activity prohibited by any law.

34 LESSEE NOT TO BURN OFF

If applicable, the Lessee will not carry out any burning off on the Premises except with the prior consent of the Lessor in writing, which consent shall not be unreasonably withheld, and after compliance with the requirements of the Rural Fires Act 1997. Any consent granted in accordance with this condition shall be subject to such reasonable conditions as the Lessor may impose.

35 LESSEE NOT TO COMMIT NUISANCE ETC

The Lessee will not:

- (a) carry on or permit to be carried on at the Premises any noxious, nuisance or offensive trade or business; or
- (b) do or permit to be carried on at the Premises any act, matter or thing which results in nuisance damage or disturbance to the Lessor or owners or occupiers of adjoining or neighbouring lands or buildings; or
- (c) use the Premises for any illegal activity.

36 HAZARDOUS SUBSTANCES

The Lessee must not bring on to the Premises or keep any Hazardous Substance on the Premises without the prior consent of the Lessor, which consent shall not be unreasonably withheld.

37 RELICS

- (a) Unless authorised to do so by a permit under section 87 or a consent under section 90 of the National Parks and Wildlife Act 1974 and subject to observance and compliance with any conditions imposed on the grant of such permit or consent the Lessee will not knowingly disturb, destroy, deface or damage any aboriginal relic or place or other item of archaeological significance within the Premises and will take reasonable precautions in drilling excavating or carrying out other operations or works on the Premises against any such disturbance, destruction, defacement or damage.
- (b) If the Lessee becomes aware of any aboriginal relic or place or other item of archaeological significance within the Premises the Lessee will within 24 hours notify the Lessor and the Director-General of the Department of Environment and Conservation of the existence of such relic, place or item.
- (c) The Lessee will not continue any operations or works on the Premises likely to interfere with or disturb any relic, place or item referred to in sub clause 37(b) without the approval of the Director-General of the Department of Environment and Conservation and the Lessee will observe and comply with all reasonable requirements of the said Director-General in relation to carrying out the operations or works.

38 ARTEFACTS

All fossils, artefacts, coins, articles of value, articles of antiquity, structure and other remains or things of geological historical or archaeological interest discovered on or under the surface of the Premises shall be deemed to be the absolute property of the Lessor and the Lessee will as authorised by the Lessor watch or examine any excavations and the Lessee will take all reasonable precautions to prevent such articles or things being removed or damaged and will as soon as practicable after discovery thereof notify the Lessor of such discovery and carry out the Lessor's orders as to the delivery up to or disposal of such articles or things at the Lessor's expense.

IMPROVEMENTS AND PLANT

39 OWNERSHIP AND REMOVAL OF IMPROVEMENTS AND TENANT FIXTURES

- (a) Upon expiry or sooner determination of this Lease all Improvements undertaken by the Lessee become the property of the Lessor.
- (b) During the Term and any extension of it, ownership of Tenant Fixtures vests in the Lessee. Notwithstanding anything contained in this Lease, so long as any Rent or other moneys are due by the Lessee to the Lessor or if the Lessee has committed any breach of this Lease which has not been made good or remedied and whether the Lessee is still in possession or not, the Lessee shall not be entitled to remove any of the Tenant Fixtures, fittings or equipment from the leased property.

40 GENERAL REQUIREMENT TO REPAIR

Without prejudice to any specific obligations contained in this Lease the Lessee will to the satisfaction of the Lessor at all times keep the Premises in good repair and properly maintained in all respects.

41 BREAKAGES

The Lessee will immediately at the Lessee's expense make good any breakage defect or damage to the Premises (including but not limited to broken glass) or to any adjoining premises or to any facility or appurtenance of the Lessor occasioned by want of care, misuse or abuse on the part of the Lessee, the Lessee's agents, servants, invitees or licensees.

42 LESSOR'S RIGHT TO ENTER INSPECT AND REPAIR

The Lessor, the Lessor's agents, the Minister and the Minister's delegates may at all reasonable times upon giving to the Lessee reasonable notice (except in the case of emergency when no notice shall be required) and accompanied by the Lessee or an employee or agent of the Lessee enter upon the Premises and view the state of repair of the Premises and may serve upon the Lessee a notice in writing of any defect (the repair of which is the Lessee's obligation under this Lease to undertake) requiring the Lessee within two months to repair the same.

43 INDEMNITIES AND INSURANCE

Definition

For the purposes of clauses 44, 45, 46, 47, 48, 49, 57 and 58 –

Lessor means the Lessor, Her Majesty the Queen Her Heirs and Successors, the State of New South Wales, the Minister and the agents, servants, employees and contractors of Her Majesty, Her Majesty's Heirs and Successors, the State of New South Wales and the Minister.

Claim/s means actions, suits, claims, demands, proceedings, losses, damages, compensation, costs, legal costs, charges and expenses.

44 INDEMNITIES

44.1 Indemnity for use of Premises

- (a) The Lessee will indemnify and keep indemnified the Lessor from and against all Claims whatsoever to which the Lessor shall or may be or become liable for or in respect of the Lessee's occupation operation and use of the Premises or for or in respect of all Claims of whatsoever nature or kind and howsoever arising (and whether to any property or to any person resulting in the destruction or damage of any property or the death or injury of any person) at or upon the Premises or originating on the Premises, although occurring or sustained outside the Premises, except to the extent that any such Claims:
- (i) arise from or are contributed to by the negligence or wilful act or omission on the part of the Lessor; or
 - (ii) arise from the occupation, operation or use of the Premises by any other occupier, or the acts of any person who has access to the Premises with the consent of another occupier, and the Lessor is adequately indemnified by that other occupier in respect of the relevant Claim or demand, and the Lessor will use its reasonable endeavours to ensure that an indemnity in or to the effect of this form is contained in any agreement with any other occupier of the Premises.

44.2 Indemnity Continues After Expiration of Lease

The obligations of the Lessee under this clause continue after the expiration or other determination of this Lease in respect of any act, deed, matter or thing happening before such expiration or determination for the period limited by the Statute of Limitations.

44.3 Exclusion of Consequential Loss

Despite any other provision of this Lease, both Parties exclude, (and agree that they will have no rights against the other for) liability for consequential or indirect loss arising out of this Lease including (without limitation) in respect of loss of profits or loss of business. This clause does not apply in respect of wilful acts by either Party.

45 RELEASE OF LESSOR FROM LIABILITY

- (a) The Lessee shall occupy, use and keep the Premises at the risk of the Lessee and hereby releases to the full extent permitted by law the Lessor from all Claims resulting from any accident, damage or injury occurring therein (but excluding such Claims to the extent that such Claims arise out of the negligent or wilful acts omissions or default of the Lessor) and the Lessor shall have no responsibility or liability for any loss of or damage to fixtures and/or personal property of the Lessee or any agent or servant of the Lessee or of any member of the public whilst in or upon the Premises (but excluding such Claims to the extent that such Claims arise out of the negligent acts or wilful omissions or default of the Lessor).
- (b) The obligations of the Lessee under this clause shall continue after the expiration or other determination of this Lease in respect of any act, deed, matter or thing happening before such expiration or determination for which the Lessee is responsible. Such obligation is to be governed by the Statute of Limitations.

46 NO LIABILITY FOR FAILURE OF SERVICES

The Lessor will not be under any liability for any loss, injury or damage sustained by the Lessee or any other person at any time as a result of or arising in any way out of the failure of the electricity, telephones, gas, water supply, sewerage, drainage or any other services or facilities provided by the Lessor or enjoyed by the Lessee in conjunction with the Premises or this Lease provided that such failure is not due to the negligent or wilful act or omission of the Lessor its servants or agents.

47 LESSEE NOT TO IMPOSE LIABILITY ON LESSOR

Subject to any other provision of this Lease, the Lessee will not without the written consent of the Lessor or Minister by any act, matter or deed or by failure or omission cause or permit to be imposed on the Lessor or Minister any liability of the Lessee under or by virtue of this Lease even though the Lessee is entitled to do so under any law present or future or otherwise.

48 INSURANCE - PUBLIC RISK

The Lessee will effect and maintain with a reputable and solvent insurer with respect to the Premises and the activities carried on in the Premises public risk insurance for an amount not less than the amount set out in Column 2 of Item 12 of Schedule 1 (or such other amount as the Lessor may from time to time reasonably require) as the amount payable in respect of liability arising out of any one single accident or event. The Lessor acknowledges that the Lessee may effect the public risk insurance pursuant to an insurance policy which is not specific as to the location of risk.

49 PROVISIONS RE POLICIES

- (a) All insurance policies required to be effected by the Lessee pursuant to this Lease are specified in Schedule 3 - Special Conditions and shall be in place prior to occupying the Premises.
- (b) The Lessee will produce to the Lessor, once per calendar year or once per period of insurance (whichever first occurs), a certificate of insurance and/or a certificate of currency in respect of the insurance policies required to be effected by the Lessee pursuant to this Lease.
- (c) The Lessee will not at any time during the Term do any act or omit to do any act which it ought reasonably believe may render void or voidable any policy of insurance. If the Lessee does any act or fails to do any act whereby the rate of premium on such insurance shall be liable to be increased, the Lessee will obtain insurance cover for such increased risk and pay all additional premiums required on account of the additional risk caused by the use to which the Premises are put by the Lessee.
- (d) The Lessee will use all reasonable endeavours to ensure that full, true and particular information is given to the office or company with which the said insurances are effected of all matters and things the non-disclosure of which might in any way prejudice or affect any such policy or policies of insurance or the payment of all or any moneys there under.

LESSOR'S WARRANTIES AND COVENANTS

50 HAZARDOUS CHEMICALS

The Lessor warrants that it has not received any notice pursuant to the Environmentally Hazardous Chemical Act, 1985 (NSW).

51 QUIET ENJOYMENT

The Lessor warrants that subject to:

- (a) the Lessor's rights under this Lease;
- (b) the Lessee complying with its obligations under this Lease;

the Lessee may hold and occupy the Premises without undue interference by the Lessor.

LESSOR'S POWERS AND FUNCTIONS

52 APPROVAL BY THE LESSOR

- (a) This clause does not apply to a consent or approval under clause 20.
- (b) In any case where pursuant to this Lease the doing or executing of any act, matter or thing by the Lessee is dependent upon the approval or consent of the Lessor such approval or consent will not be effective unless given in writing and may be given or withheld (unless the context otherwise requires) by the Lessor and may be given subject to such conditions as the Lessor may determine unless otherwise provided in this Lease provided such consent or approval is not unreasonably withheld or such terms and conditions are not unreasonable.
- (c) Any failure by the Lessee to comply with a condition imposed by the Lessor pursuant to sub-clause 52(b) constitutes a failure by the Lessee to comply with a condition of this Lease.

53 OPINION OF THE LESSOR

Any opinion to be formed by the Lessor for the purposes of this Lease may be formed by the Lessor on such grounds and material as the Lessor determines to be sufficient. If the Lessor deems it necessary, such opinion will be formed after consultation with any New South Wales Government Department, the Local Council or other public authority or the Standards Association of Australia or any other body whose objects and functions are relevant. In forming any such opinion the Lessor is deemed to be exercising merely administrative functions.

COMPLIANCE WITH STATUTES AND OTHER INSTRUMENTS

54 LESSEE TO COMPLY WITH ALL COMMONWEALTH AND NSW STATE LAWS

- (a) The Lessee will comply with the requirements of all statutes, regulations or by-laws and requirements of all relevant public and local authorities in so far as they apply in relation to the use and occupation of the Premises to the extent

to which the Lessee is bound at law to comply with the same and nothing in this Lease affects this obligation.

- (b) The Lessee will forthwith on being served with a notice by the Lessor comply with any notice or direction served on the Lessor by a competent authority relating to the destruction of noxious animals or plants or pests or the carrying out of repairs alterations or works on or to the Premises.

55 LESSEE TO COMPLY WITH ENVIRONMENTAL LAWS

In relation to its use of the Premises, the Lessee must, during the Term, and in relation to the Premises:

- (a) comply with relevant Environmental Law;
- (b) use its best endeavours to prevent a breach of any Environmental Law;
- (c) report any breach even if accidental; and
- (d) provide to the Lessor as soon as reasonably practicable details of notices received by or proceedings commenced against the Lessee pursuant to an Environmental Law:
 - (i) relating to a breach or alleged breach by the Lessee of an Environmental Law; or
 - (ii) requiring the Lessee to carry out works to decrease the affectation of the Premises by any Hazardous Substance.

56 LESSEE'S FAILURE TO COMPLY WITH STATUTORY REQUIREMENTS

Where the Lessee breaches any law in relation to its use of the Premises it is taken to breach a condition of this Lease, provided that:

- (a) the Lessee has been found guilty of the breach, and
- (b) the Lessor determines that the breach warrants the Termination of this lease.

57 INDEMNITY FOR NON-COMPLIANCE WITH LEGISLATION

The Lessee will indemnify and keep indemnified the Lessor from and against any Claims arising from the non-compliance by the Lessee with any New South Wales or Commonwealth legislation that may apply to the Lessee's use and occupation of the site and access thereto and the Lessee's operation of their business from the site and access thereto.

This clause shall not merge on the expiration or other determination of this Lease in respect of any act, deed, matter or thing happening before such expiration or determination.

58 INDEMNITY FOR BREACH OF ENVIRONMENTAL LAW

Without prejudice to any other indemnity granted by this Lease, the Lessee shall indemnify and keep the Lessor indemnified against all Claims arising from a breach by the Lessee of any Environmental Law which breach is in relation to the Premises. This

clause shall not merge on expiration or other determination of this Lease in respect of any act, deed, matter or thing happening before such expiration or determination.

DISPUTE RESOLUTION

59 PROCEDURE - DISPUTE RESOLUTION

- (a) In the event that the Lessor and the Lessee are in dispute regarding any matter relating to or arising under this Lease or in respect of any approvals or consents to be granted by the Lessor (except those approvals or consents where the Lessor has an obligation to act reasonably) to the Lessee hereunder, then either the Lessor or the Lessee may give notice and particulars of such dispute to the other Party.
- (b) Where a notice of dispute is served pursuant to this clause the Parties agree to enter into informal negotiations to try and resolve the dispute in good faith and in an amicable manner.
- (c) If the dispute is not resolved informally within 21 days of service of written notice, the Parties may confer with a mutually agreed third party whose role will be to assist in the resolution of the dispute by mediation or expert appraisal of the dispute. The Parties agree to provide all information and assistance reasonably requested by such third party, including access to any accounting or other business records relating to or arising out of the Lease.
- (d) A third party appointed in accordance with this clause may decide in which proportions any fees will be borne by the respective Parties. In the absence of any such decision by the third party fees shall be borne equally by the Parties.
- (e) Neither Party shall be entitled to commence or maintain any proceedings in any court or tribunal until negotiations or mediations have taken place pursuant to this clause except where either Party seeks urgent interlocutory relief.
- (f) Either Party may at any time bring negotiations or mediation to an end by serving upon the other Party written notice stating that the dispute has failed to be resolved. Upon service of such notice both Parties shall be entitled to pursue any legal remedies available to them in relation to the dispute. This sub-clause does not in any way limit a mediator's power to apportion fees under sub-clause 59(d).
- (g) Notwithstanding the existence of a dispute being dealt with under this clause the Parties must, unless acting in accordance with an express provision of this Lease, continue to perform their obligations under this Lease.

60 NOTICES

60.1 Service of Notice on Lessee

Any notice served by the Lessor on the Lessee must be in writing and will be sufficiently served if:

- (a) served personally or left addressed to the Lessee at the address stated in Column 2 of Item 10 of Schedule 1 or such other address as the Lessee notifies in writing to the Lessor; or

- (b) sent by email to the Lessee's email address stated in Column 2 of Item 10 of Schedule 1 or such other address as the Lessee notifies in writing to the Lessor;
- (c) sent by facsimile to the Lessee's facsimile number stated in Column 2 of Item 10 of Schedule 1 or such other number as the Lessee notifies in writing to the Lessor; or
- (d) forwarded by prepaid security mail addressed to the Lessee at the address stated in Column 2 of Item 10 of Schedule 1

and every such notice must also be served on the Lessee's solicitors, as they may be nominated from time to time, or such other address or facsimile number as the Lessee's solicitors notify in writing to the Lessor, by any methods identified in clauses 60.1 (a), (b) and (c).

60.2 **Service of Notice on Lessor**

Any notice served by the Lessee on the Lessor must be in writing and will be sufficiently served if:

- (a) served personally or left addressed to the Lessor at the address stated in Column 2 of Item 11 of Schedule 1 or such other address as the Lessor notifies in writing to the Lessee; or
- (b) sent by email to the Lessor's email address stated in Column 2 of Item 11 of Schedule 1 or such other address as the Lessor notifies in writing to the Lessee;
- (c) sent by facsimile to the Lessor's facsimile number stated in Column 2 of Item 11 of Schedule 1 or such other number as the Lessor notifies in writing to the Lessee; or
- (d) forwarded by prepaid security mail addressed to the Lessor at the address stated in Column 2 of Item 11 of Schedule 1

and every such notice must also be served on the Lessor's solicitors, as they may be nominated from time to time, or such other address or facsimile number as the Lessor's solicitors notify in writing to the Lessee, by any methods identified in clauses 60.1 (a), (b) and (c).

60.3 **Notices**

- (a) Any notice served by the Lessor or the Lessee under this Lease will be effective if signed by a director or secretary or the solicitors for the Party giving the notice or any other person or persons nominated in writing from time to time respectively by the Lessor or by the Lessee to the other.
- (b) Any notice sent by prepaid security mail will be deemed to be served at the expiration of 2 Business Days after the date of posting.
- (c) Any notice sent by facsimile machine will be deemed to be served on the first Business Day after the date of transmission (provided that the sending Party receives a facsimile machine verification report indicating that the notice has been transmitted).

MISCELLANEOUS

61 NO MORATORIUM

Any present or future legislation which operates to vary obligations between the Lessee and the Lessor, except to the extent that such legislation is expressly accepted to apply to this Lease or that its exclusion is prohibited, is excluded from this Lease.

62 NO WAIVER

No waiver by a Party of any breach of any covenant obligation or provision in this Lease either express or implied shall operate as a waiver of another breach of the same or of any other covenant obligation or provision in this Lease contained or implied. None of the provisions of this Lease shall be taken either at law or in equity to have been varied waived discharged or released by a Party unless by express consent in writing.

63 NO MERGER

Nothing in this lease merges, postpones, extinguishes, lessens or otherwise prejudicially affects the rights and remedies of the Parties under this Lease or under any other agreement.

64 COUNTERPARTS

- (a) A Party may execute this lease by signing any counterpart.
- (b) All counterparts constitute one document when taken together.

65 CONTACT PERSON

The Lessor and the Lessee each must nominate a person to contact about matters arising under this Lease. The person so nominated is the person referred to in Column 2 of Items 13 and 14 of Schedule 1 or such other person as the Lessor nominates in writing to the Lessee and the Lessee nominates in writing to the Lessor from time to time.

66 APPLICABLE LAW

This Lease shall be construed and interpreted in accordance with the law of New South Wales.

67 NO HOLDING OUT

The Lessee will not in connection with the Premises or otherwise directly or indirectly hold out or not permit to be held out to any member of the public any statement, act, deed, matter or thing indicating that the Premises or the business conducted or operated thereon or any parts or parts thereof are or is being carried on or managed or supervised by the Lessor nor shall the Lessee act as or represent itself to be the servant or agent of the Lessor.

68 WHOLE AGREEMENT

- (a) The provisions contained in this Lease expressly or by statutory implication cover and comprise the whole of the agreement between the Parties.

- (b) No further or other provisions whether in respect of the Premises or otherwise will be deemed to be implied in this Lease or to arise between the Parties hereto by way of collateral or other agreement by reason or any promise representation warranty or undertaking given or made by any Party hereto to another on or prior to the execution of this Lease.
- (c) The existence of any such implication or collateral or other agreement is hereby negated.

69 SPECIAL CONDITIONS

The Special Conditions set out in Column 2 of Item 16 of Schedule 1 apply and form part of this Lease.

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SCHEDULE 1

Item	Clause	Column 1	Column 2
1	2	Commencing Date	12 February 2016
2	7	Term	20 years
3	21	Terminating Date	11 February 2036
4	8	Permitted Use	Caravan Park
5	9	Initial Rent	\$38,720.00 (including GST)
6	9	Rent Rebate	Not applicable
7	9	Due Date	By calendar monthly instalments of one twelfth of the annual rent, commencing on the Commencing Date and monthly thereafter
8	9	Market Rent Review Date	3 years from Commencing Date and every 3 years thereafter
9	18	Address for Payment of Rent Electronic Funds Transfer details for payment of rent	Berrigan Council Crown Reserves Reserve Trust 56 Chanter Street, Berrigan NSW 2712 Name of financial institution: BSB: Acc no: Account in name of:
10	60	Lessee's address for Service of Notices	Alkeen Pty Ltd 1/13 Bruton Street, Tocumwal NSW 2714 Attention: Craig Ronald Allan Phone: Facsimile: Email:
11	60	Lessor's address for Service of Notices	Berrigan Council Crown Reserves Reserve Trust C/- Berrigan Shire Council 56 Chanter Street, Berrigan NSW 2712

			Attention: The General Manager Phone: (03) 5888 5100 Facsimile: Email: RowanP@berriganshire.nsw.gov.au
12	48	Public Risk Insurance amount	\$20 Million
13	65	Lessor's Contact Person	Craig Ronald Allan
14	65	Lessee's Contact Person	General Manager (Rowan Perkins)
15	5	Essential Conditions	7, 8, 9, 11, 12, 20, 21, 27, 28, 40, 48, 49, 54, 56
16	69	Special Conditions	The special conditions set out in Schedule 3

End of Schedule 1

SCHEDULE 2

Part 1 Particulars of the Reserve

Reserve No. 87538 for Public Recreation notified on 28th November 1969

Part 2 Description of the Premises

Folio Identifiers 188/752296, 189/752296 and 190/752296 being the Tocumwal Caravan Park, 1-13 Bruton Street, Tocumwal NSW 2714

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SCHEDULE 3

Special Conditions

1. Guarantee and Indemnity

1.1 Guarantor

Guarantor means Craig Ronald Allan of Lot 4 Tocumwal Barooga Road, Tocumwal, New South Wales 2714

1.2 Guarantee & Indemnity

In consideration of the Lessor agreeing to lease the Premises to the Lessee wholly or partly at the request of the Guarantor, the Guarantor:

- (a) unconditionally guarantees to the Lessor the Lessee's due and punctual performance of the obligations of the Lessee;
- (b) unconditionally agrees that if the Lessee breaches any of the obligations of the Lessee, the Guarantor will perform that obligation;
- (c) indemnifies the Lessor and keeps the Lessor indemnified against any loss or damage incurred by the Lessor in respect of the Lessee's breach of its obligations; and
- (d) indemnifies the Lessor and keeps the Lessor indemnified against any liability incurred by the Lessor arising out of the disclaimer of this Lease by the Lessee's trustee in bankruptcy or the Lessee's liquidator.

1.3 Liability of Guarantor

The liability of the Guarantor is continuing and will not be affected by any act, matter or thing, including:

- (a) the death of any person who is, or who is one of, the Lessee or the Guarantor;
- (b) the giving of time or the granting of any other indulgence to the Lessee or the Guarantor;
- (c) any variation, assignment or extension of any of the Lease;
- (d) any sub-lease or grant of a licence or other occupation rights in respect of the Premises;
- (e) any release of the Lessee or the Guarantor;
- (f) the Lessor failing or neglecting to recover by the realisation of any such security or otherwise any money owing by the Lessee;
- (g) the waiver by the Lessor of any breach by the Lessee of its Obligations or of the Lessor's rights under any of the Lease;

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- (h) any delay or mistake of the Lessor; or
- (i) the payment of any money secured by this guarantee and indemnity.

1.4 **Guarantee and Indemnity is a principal obligation**

This guarantee and indemnity is a principal obligation and is not to be treated as ancillary or collateral to any other obligation whatever and:

- (a) the Lessor may act as though the Guarantor is the principal debtor of the Lessor; and
- (b) the Guarantor waives any rights as surety which may at any time be inconsistent with the provisions of this guarantee and indemnity.

1.5 **Guarantee and Indemnity applies during the Lessee's entire period of occupation**

This guarantee and indemnity extends to any extension or renewal of any of the Transaction Documents and to any period in which the Lessee holds over under any of the Transaction Documents.

2. **Fence**

- 2.1 The Lessee must, at its sole cost and expense, remove the existing boundary fence of the Premises and replace the fence in accordance with the quotation obtained from Cormatt Pty Ltd (dated 23 July 2015), within six (6) months of the Commencing Date.
- 2.2 The Lessee must ensure that all work is completed in a professional and tradesman like manner.
- 2.3 These works must be completed at no cost to the Lessor.

3. **Caravan Park**

- 3.1 The Lessee must obtain approval for the property under section 68 part F2 of the *Local Government Act 1993* in order to operate a caravan park on the Land (if not already obtained).
- 3.2 The Lessee must at all times ensure that the operation of the Tocumwal Caravan Park complies with the requirements of the *Local Government (Manufactured Home Estates, Caravan Parks, Camping Grounds and Moveable Dwellings) Regulation 2005* (NSW) and all other applicable laws.

4. **Residence**

Notwithstanding any other provision of this Lease, the Lessee (or the directors of the Lessee) or the Lessee's manager or agent is entitled to reside on the Premises (provided that the Premises continues to be used for the Permitted Use).

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Dated this day of

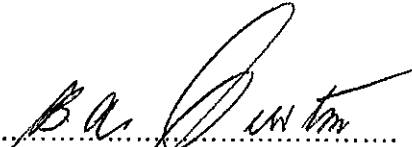
Certified correct for the purposes of the *Real Property Act 1900* by the corporation named below the common seal of which was affixed pursuant to the authority specified and in the presence of the authorised persons whose signatures appear below:

Corporation: **BERRIGAN SHIRE COUNCIL ABN 53 900 833 102 on behalf of BERRIGAN COUNCIL CROWN RESERVES RESERVE TRUST, AS TRUST MANAGER**
Authority: Reg 400 of the *Local Government (General) Regulation 2005*

Signature of authorised person:



.....
Name: *Lewis Perkins*
General Manager



.....
Name:
Mayor

BERNARD CURTIN

Executed by **ALKEEN PTY LTD ACN 139 193 098** in accordance with section 127 of the *Corporations Act 2001* (Cth) by the following person or, if the seal is affixed, witnessed by the following person:



.....
Craig Ronald Allan
Sole Director/Secretary

Circular Details	Circular No 18-12 / 30 April 2018 / A586188
Previous Circular	N/A
Who should read this	Councillors / General Managers / All council staff who may deal with unsolicited proposals
Contact	Council Governance Team / 02 4428 4100 / olg@olg.nsw.gov.au
Action required	Information

Management of unsolicited proposals received by councils

What's new or changing

- The NSW Department of Premier and Cabinet (DPC) has recently updated its *Unsolicited Proposals Guide for Submission and Assessment* (the Guide) for NSW Government agencies.
- The Guide defines an unsolicited proposal as “an approach to Government from a proponent with a proposal to deal directly with the Government over a commercial proposition, where the Government has not requested the proposal”. This may include proposals to build and/or finance infrastructure, provide goods or services, or undertake a major commercial transaction.

What this will mean for your council

- Councils seeking to adopt their own unsolicited proposal guidelines should consider utilising the Guide as a model framework.

Key points

- In developing guidelines and considering unsolicited proposals, councils must also comply with the relevant provisions of the *Local Government Act 1993*, the *Local Government (General) Regulation 2005* and any guidelines issued by the Chief Executive of the Office of Local Government (OLG). In particular, council guidelines on unsolicited proposals must be consistent with and reflect statutory requirements relating to tendering and public private partnerships and associated guidelines.
- Unsolicited proposals considered by councils must also align with the objectives articulated in their delivery programs and other associated integrated planning and reporting documents.

Where to go for further information

- The Guide is available at <https://www.nsw.gov.au/contact-us/unsolicited-proposals/>.
- The State Economy Branch of DPC has offered to assist any council wishing to develop its own unsolicited proposal guideline. For assistance, contact unsolicitedproposals@dpc.nsw.gov.au.

- Information about statutory requirements relating to tendering, public private partnerships, integrated planning and reporting and relevant guidelines are available on OLG's website at www.olg.nsw.gov.au.



Tim Hurst
Acting Chief Executive

UNSOLICITED PROPOSALS

GUIDE FOR SUBMISSION AND ASSESSMENT

August 2017

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PREFACE

In 2012, the NSW Government launched its Unsolicited Proposals Guide for Submission and Assessment (Guide), in order to encourage the best ideas and solutions from the non-Government sector, and a greater level of non-Government sector investment and participation in projects.

The Guide outlines a transparent and streamlined process to facilitate the NSW Government and non-Government sectors working together to develop and deliver innovative ideas, services and new infrastructure.

Its key objective is to provide consistency and certainty to non-Government sector participants seeking to deal directly with the Government. The Guide sets out how unsolicited proposals will be assessed within a transparent framework. The key criteria are uniqueness, value for money and strategic fit with Government objectives.

In 2014, the Guide was enhanced as a result of an extensive review that included feedback from industry.

The August 2017 update incorporates the recommendations from two Performance Audits conducted by the Audit Office of NSW (Managing Unsolicited Proposals in NSW, 2016 and NorthConnex, 2017) and the most recent periodic review (2016), providing greater clarity and public reporting.

1 INTRODUCTION

1.1 Definition

An Unsolicited Proposal is an approach to Government from a Proponent with a proposal to deal directly with the Government over a commercial proposition, where the Government has not requested the proposal. This may include proposals to build and/or finance infrastructure, provide goods or services, or undertake a major commercial transaction. Section 2.2 describes proposals that may not qualify. A glossary of terms used in this Guide is included in section 6.

1.2 Government Procurement

The NSW Government is continually seeking to capture value, and unique and innovative ideas from industry that provide real and tangible benefits to the people of New South Wales. In order to achieve this it procures projects, goods and services by two broad means –

1. **Government initiated procurement processes.** This is the predominant form of procurement and is based on competition through tendering in order to achieve value for money in a fair and transparent manner. Such procurement is driven by the Government's strategic and operational planning processes and allows efficient and timely delivery of Government services. This form of procurement is not covered by this Guide. For further information on Government procurement: <http://www.procurepoint.nsw.gov.au/policy-and-reform/nsw-government-procurement-information>
2. **Non-Government sector initiated proposals, not solicited by Government through the process described in 1. above.** The non-Government sector includes private individuals, companies, not-for-profit entities and non NSW Government owned Local Authorities such as councils. Such proposals are by definition outside the normal planning and procurement processes of Government but may offer opportunities for real value for Government. These proposals are administered under this *Guide for Submission and Assessment of Unsolicited Proposals*.

The unsolicited proposals process is not a substitute for routine competitive procurement by Government. The focus of unsolicited proposals is on unique and innovative projects or services. Similarly, the unsolicited proposals process is not designed to replace applicable environmental and planning assessment processes. If the Government decides to progress an unsolicited proposal, that should not be interpreted as any form of explicit or tacit support for planning approvals.

While direct negotiation with a proponent in response to an Unsolicited Proposal may be pursued in justifying circumstances, Government's usual procurement approach is to test the market. This generally results in the demonstrable achievement of value-for-money outcomes and provides fair and equal opportunities for private sector participants to do business with Government.

The Government will generally only consider proposals where both the proposal and its proponent have unique attributes such that others could not deliver a similar proposal with the same value-for-money outcome. Government will consider directly negotiating with an individual or organisation that presents an Unsolicited Proposal (see Glossary) where circumstances justify this approach and at its absolute discretion.

1.3 Assessment Process and Criteria

This Guide sets out the processes to be followed by both Government and Proponents in developing Unsolicited Proposals. It represents commitment by Government to the allocation of resources to meet its responsibilities as outlined in this Guide. Proposals will be evaluated against the Assessment Criteria outlined in section 2.3. A four stage assessment process has been developed to guide the evaluation of proposals:

- Pre-Submission Concept Review
- Stage 1:
 - a. Initial Submission and Preliminary Assessment
 - b. Strategic Assessment of the Initial Submission
- Stage 2: Detailed Proposal
- Stage 3: Negotiation of Final Binding Offer

These stages are described in detail in section 4.

It is recognised that a Proponent will be entitled to a fair rate of return for its involvement in a project and that outcomes should be mutually beneficial for the Proponent and Government. Further, Government recognises the right of Proponents to derive benefit from unique ideas. The approach to the identification, recognition and protection of intellectual property rights will be addressed and agreed with the Proponent during Stage 1 of the process as set out below.

Where the Government assesses a proposal as not meeting the criteria, including uniqueness, the Government reserves its usual right to go to market. The Proponent will be provided with the opportunity to participate in the procurement process should the concept be offered to the market, but will have no additional rights beyond those afforded to other market participants. If the Government elects to go to market in such circumstances it will respect any Intellectual Property (IP) owned by the Proponent.

The unsolicited proposals assessment process is separate to other Government statutory approvals processes e.g. environmental and planning. However, where appropriate, the assessment of unsolicited proposals will give consideration to the potential consistency of the proposal with relevant planning and environmental controls, and approvals processes.

Unsolicited Proposals regarding State Owned Corporations should be referred to the Department of Premier and Cabinet (DPC) in the first instance.

1.4 Contact Details and Lodgement

Enquiries and requests for 'pre-lodgement' meetings should be submitted to:
unsolicitedproposals@dpc.nsw.gov.au

Submissions should be forwarded to:

Secretary

NSW Department of Premier and Cabinet

GPO Box 5341

Sydney NSW 2001

A soft copy should also be submitted to the email address above.

A Government Website at <https://www.nsw.gov.au/contact-us/unsolicited-proposals/> has been established that includes information and supporting template documents that will be of assistance to organisations when contemplating if and how to present an Unsolicited Proposal to Government. DPC will publish aggregate data annually on Unsolicited Proposals received, including its reasons for declining proposals. The data will be presented in such a manner as to promote transparency in the Unsolicited Proposal assessment process while maintaining Proponent confidentiality.

Once a proposal has been submitted, DPC will formally acknowledge receipt of the proposal and provide contact details of the Proposal Manager (refer section 3.5). This will be the Proponent's only point of contact in Government regarding the proposal. Once lodged, the proposal is subject to a formal assessment process. **Proponents must not contact Government Ministers, advisers or officials, in regard to the submitted proposal, outside of the formal assessment process.** This includes organisations authorised to act on the Proponent's behalf.

2 GUIDING PRINCIPLES

2.1 Optimise Outcomes

By their nature, Unsolicited Proposals are unlikely to be the current focus of Government's strategic planning. Proposals must therefore be considered in light of the wider benefits and strategic outcomes that may be derived. In order to proceed however, proposals must be broadly consistent with State objectives and plans, and offer some unique attributes that justify departing from a competitive tender process. Outcomes must always be in the best interest of the State.

In order to demonstrate that optimal Value for Money will be achieved, an "open book" approach to negotiations is to be adopted once the proposal has progressed to Stage 2 assessment. Government will also consider whole-of-Government impact and cost. The approach to demonstrating Value for Money is outlined in Section 2.3.

In order to guide the Proponent, Government will provide an early indication of an acceptable return on investment and other requirements to be achieved by the Proponent in the delivery of its proposal.

2.2 Uniqueness

Proposal and Proponent to be uniquely able to deliver proposed service

Most unsolicited proposals received have been assessed as being insufficiently unique to warrant direct dealing with a particular proponent. For unsolicited proposals to progress through the assessment process, the uniqueness needs to apply to both the proposal and the proponent. The essential questions to be addressed in any Unsolicited Proposal are:

- Can this proposal be readily delivered by competitors? If the answer is yes, then what, if any, justification would the Government have to the public for not seeking best value through a competitive tender process? What benefit(s) would the Government gain?
- Does the proponent own something that would limit the Government from contracting with other parties if the Government went to tender? This would include IP, real property and other unique assets.
- Are there other attributes which may not necessarily stand alone as unique but, when combined, create a "unique" proposal? This may include genuinely innovative ideas, including financial arrangements or solutions that are otherwise unlikely to be defined and put to market (e.g. alternatives to providing a Government service or substantive processes, products or methods for delivering a service that is not offered by other service providers and constitute a significant departure from traditional service delivery).

Types of proposals that are NOT considered unique and/or proposals that are unlikely to be progressed

- Proponents seeking to directly purchase or acquire a Government-owned entity or property. Unless the proposal presents a unique opportunity to Government, the Government is unlikely to enter into such an arrangement without an open tender process. Standard land transaction proposals will be referred to Property NSW or the owner agency for consideration.
- Proponents with an existing government licence to provide goods or services seeking to bypass a future tender process.
- Proposals for significant extensions/variations to existing contracts/leases, or the next stage of a staged project on the basis that the contractor is already “on-site” or has some other claimed advantages, absent of other “uniqueness” criteria.
- Proposals seeking to develop land that is not owned by the government or the proponent.
- Proposals that do not contain a commercial proposition for the Government.
- Proposals that identify the proponent’s skills or workforce capability as the only unique characteristic are unlikely to progress to Stage 2. A proponent with personnel holding superior expertise or experience in a particular field is not sufficient for the Government to justify bypassing an open tender. For example, a proposal to deliver niche healthcare services to a local community would need to demonstrate that the claimed skills could not be procured or developed elsewhere in the market.
- Proposals to provide widely available goods or services to Government. This includes proposals for government to purchase standard office administration products, software development and other readily available services. The default procurement process is to hold an open tender.
- Proposals seeking only to change Government policy that have no associated project.
- Proposals for consultancy services.
- Proposals for projects where the tender process has formally commenced, whether published or not.
- Proposals that are early concepts or lack detail
- Proposals seeking grants (e.g. scientific research), loans or bank guarantees etc.
- Proposals whose claim to uniqueness is trivial e.g. a ‘unique’ view from particular site.
- Proposals seeking Government support for a ‘pilot’ program.
- Proposals seeking to stop or suspend another Government process (e.g. compulsory acquisition).
- Proposals seeking an exclusive mandate, or exclusive rights over a Government asset, for a period of time so the Proponent can develop a feasibility study.

Example: an unsuccessful unsolicited proposal

The proponent currently holds a 5-year contract to provide maintenance services for government-owned buildings, and has a demonstrated record of delivering quality services to Government and other clients. The proponent’s contract is due to expire in 12 months and the Government is planning to commence the usual open tender process. The proponent submits an unsolicited proposal to the Government to extend the existing contract for a further 5 years without going to tender. The key unique quality claimed by the proponent is demonstrated experience in delivering maintenance services and a good relationship with the relevant government agency.

This unsolicited proposal would be unlikely to progress to Stage 2 because there is an established market to provide the required service, and the proposal has not demonstrated any genuinely unique characteristics. The Government would likely proceed with an open tender process to procure the services.

2.3 Assessment Criteria

Proposals will be initially assessed against the Assessment Criteria in the table below. Assessment will be based on the proposal satisfactorily meeting each of the criteria. Additional Criteria relevant to a particular proposal may also be applied at later stages. If so, the Proponent will be informed of the criteria in order for these to be addressed in its Detailed Proposal during Stage 2.

<p>Uniqueness</p>	<p>Demonstration of unique benefits of the proposal and the unique ability of the proponent to deliver the proposal. In particular the following are to be demonstrated:</p> <ul style="list-style-type: none"> • Can this proposal be readily delivered by competitors? If the answer is yes, then what, if any justification would the Government have to the public for not seeking best value through a competitive tender process? What benefit(s) would the Government gain? Are the benefits and outcomes of the proposal unlikely to be obtained via a standard competitive procurement process? • Does the proponent own something that would limit the Government from contracting with other parties if the Government went to tender? This would include intellectual property, real property and other unique assets. • Are there other attributes which may not necessarily stand alone as unique but, when combined, create a “unique” proposal? This may include genuinely innovative ideas,
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	<p>including financial arrangements or a unique ability to deliver a strategic outcome. It is possible that the Government might agree to initiate market testing of a new proposal that has merit, but is not unique.</p> <ul style="list-style-type: none"> • Note that while a proposal may contain unique characteristics such as design or technology, this may represent one option among a range of technologies or solutions available to Government.
<p>Value for Money</p>	<p>Does the proposal deliver value for money to the NSW Government?</p> <p>What are the <i>net</i> economic benefits of the proposal (the status quo should be defined)?</p> <p>Is the proposal seeking to purchase a Government asset at less than its value in exchange for other services?</p> <p>Does the proposal provide time and/or financial benefits/savings that would not otherwise be achieved?</p> <p>A proposal is Value for Money if it achieves the required project outcomes and objectives in an efficient, high quality, innovative and cost-effective way with appropriate regard to the allocation, management and mitigation of risks.</p> <p>While Value for Money will be tested appropriately in the context of each specific proposal, factors that will be given consideration are likely to include:</p> <ul style="list-style-type: none"> • Quality of all aspects of the proposal, including: achievable timetable, clearly stated proposal objectives and outcomes, design, community impacts, detailed proposal documentation and appropriate commercial and/or contractual agreements (including any key performance targets), and a clearly set-out process for obtaining any planning or other required approvals. • Innovation in service delivery, infrastructure design, construction methodologies, and maintenance. • Competitively tendering aspects of the proposal where feasible or likely to yield value for money. • Cost efficient delivery of Government policy targets.

	<ul style="list-style-type: none"> • Optimal risk allocation (refer to criterion below). • Evaluation of Value for Money may also include, but not be limited to the following quantitative analysis: • Interrogation of the Proponent’s financial models to determine the reasonableness of any capital, land acquisition, service and maintenance cost estimates and, if relevant, revenue estimates (including the appropriateness of any user fees or prices and estimates of quantity levels). • This evaluation may include the use of independent experts or valuers, benchmarking analysis, sensitivity testing, and where appropriate, the use of comparative financial models like Public Sector Comparators or Shadow Bid Models, based on a Reference Project. • Return on Investment (refer to criterion below). <p>Note: A high level indicative Value for Money assessment will occur at Stage 1. A more detailed assessment of Value for Money will occur at Stage 2 and beyond.</p>
<p>Whole of Government Impact</p>	<p>Does the proposal meet a project or service need?</p> <p>What is the overall strategic merit of the proposal?</p> <p>What is the opportunity cost for Government if it were to proceed with the proposal?</p> <p>Is the proposal consistent with the Government’s plans and priorities?</p> <p>Does the proposal have the potential to achieve planning approval, taking into account relevant planning and environmental controls?</p> <p>Does the proposal contribute to meeting the objectives of District Plans, Regional Plans and Metropolitan Plans, and delivering on housing targets?</p> <p>Consideration will be given to whether the proposal would require Government to re-prioritise and re-allocate funding.</p>

Return on Investment	Is the proposed Return on Investment to the proponent proportionate to the proponent's risks, and industry standards? Where feasible, the proposed rate of return may be subject to independent review or benchmarking.
Capability and Capacity	<p>Does the proponent have the experience, capability and capacity to carry out the proposal? What reliance is there on third parties?</p> <p>Where appropriate, the Proponent should provide referees in relation to working with government (e.g. NSW or other Australian governments).</p>
Affordability	<p>Does the proposal require Government funding, or for the Government to purchase proposed services? Does the Government have these funds available or budgeted and if not what source would be proposed?</p> <p>Where State funding is required, the Government may undertake or require the Proponent to undertake a (Preliminary) Business Case and/or an economic appraisal at Stage 2 (where appropriate), consistent with the NSW Government Guide to Cost-Benefit Analysis (TPP17-03). Regardless of the outcome of the Business Case/economic appraisal, the proposal still needs to be affordable in the context of the Government's other priorities, and to be considered as part of the NSW Budget process.</p>
Risk Allocation	<p>What risks are to be borne by the proponent and by the Government? Appropriate risk allocation and quantification may also be considered under the Value for Money criterion.</p> <p>Does the proposal require Environmental and Planning Approvals? If so, has the process been appropriately considered, including whether the Government or Proponent bears the risks associated in obtaining the approvals.</p>

2.4 Interactive Process

The Government will manage an interactive process with the proponent at all formal stages of assessment, commencing with the formal pre-lodgement meeting set out in Section 4. During both the pre-lodgement meeting and the Stage 1 Assessment this interaction will be limited to clarification of the proposal by Government in order to effectively carry out the assessment. It will not be an opportunity to negotiate the details of the proposal. This opportunity will arise in later stages if the proposal proceeds past the Stage 1 Assessment.

2.5 Probity

Government seeks to conduct its commercial dealings with integrity. The assessment of Unsolicited Proposals must be fair, open and demonstrate the highest levels of probity consistent with the public interest. The assessment of Unsolicited Proposals will be conducted through the application of established probity principles that aim to assure all parties of the integrity of the decision making processes. These principles are outlined in this section.

Maintaining impartiality

Fair and impartial treatment will be a feature of each stage of the assessment process. The process will feature a clearly defined separation of duties and personnel between the assessment and approval functions.

Maintaining accountability and transparency

Accountability and transparency are related concepts. The demonstration of both is crucial to the integrity of the assessment.

Accountability requires that all participants be held accountable for their actions. The assessment process will identify responsibilities, provide feedback mechanisms and require that all activities and decision making be appropriately documented.

Transparency refers to the preparedness to open a project and its processes to scrutiny, debate and possible criticism. This also involves providing reasons for all decisions taken and the provision of appropriate information to relevant stakeholders. Relevant summary information regarding proposals under consideration at Stage 2 will be made publicly available. Further information may be published as appropriate.

Managing conflicts of interest

In support of the public interest, transparency and accountability, the Government requires the identification, management and monitoring of conflicts of interest. Participants will be required to disclose any current or past relationships or connections that may unfairly influence or be seen to unfairly influence the integrity of the assessment process.

Maintaining confidentiality

In the assessment of Unsolicited Proposals there is need for high levels of accountability and transparency. However, there is also a need for some information to be kept confidential, at least for a specified period of time. This is important to provide participants with confidence in the integrity of the process. All proposals submitted will be kept confidential at Stage 1 of the assessment process.

Obtaining value for money

Obtaining optimal value for money is a fundamental principle of public sector work. This is achieved by fostering an environment in which Proponents can make attractive, innovative proposals with the confidence that they will be assessed on their merits and where Government appropriately considers value. At Stage 2 of the assessment process, the approach to assessing Value for Money will be confirmed. Where a probity advisor has been appointed, their role

is to monitor the evaluation process and ensure that Value for Money has been optimally considered. It is not the role of the probity advisor to determine whether the proposal meets the required Value for Money criterion.

2.6 Resource Commitments

In order for an Unsolicited Proposal to progress, the Government and the Proponent will be required to commit resources. The staged approach to assessment as detailed in section 4 of this Guide seeks to balance resource input at each stage in order to reduce the potential for unnecessary expenditure.

While this Guide sets out information and processes to minimise costs for Proponents, Government will not normally reimburse costs associated with Unsolicited Proposals.

2.7 Governance Arrangements

Governance arrangements will include whole of Government management and co-ordination through DPC, a single, overarching Unsolicited Proposals Steering Committee, Proposal Specific Steering Committees where required, proposal specific assessment committees, and a staged approach to assessment, negotiation and contracting.

Once a proposal reaches Stage 2 of the assessment process, the Government will establish appropriate governance arrangements that will detail the make-up and responsibilities of the Steering Committee and assessment/technical panels, management of confidentiality and conflict of interest, and provide details of the appointed Proposal Manager and probity advisor.

Unsolicited Proposals will take into account relevant processes and approval requirements in related procurement policy documents (e.g. NSW PPP Guidelines).

In addition, proposals will be assessed under Infrastructure NSW's Infrastructure Investor Assurance Framework, where appropriate.

The Stage 2 Participation Agreement will outline whether the proposal will be subject to an approval process outlined in another procurement policy document and/or a project assurance mechanism.

2.8 Participation Agreement

A Participation Agreement provides an agreed framework for Stage 2 which will be entered into by both Government and the Proponent in order to ensure the alignment of expectations regarding participation in the process.

The Participation Agreement will contain:

- Acknowledgement that a Value for Money outcome is a requirement for the proposal to proceed
- Assessment Criteria and other relevant Government requirements
- Communication channels, including a prohibition on lobbying
- Agreement regarding cost arrangements
- Resource commitments

- Conflict of interest management arrangements
- Confidentiality requirements
- Commitment to following an open book approach to discussions
- Timeframe
- Approval requirements, including planning and environmental approvals.

Stage 3 Agreement

A Stage 3 Agreement provides an agreed framework for participation in Stage 3 which will be entered into by both Government and the Proponent in order to ensure alignment of expectations. The Stage 3 Agreement will contain (but not limited to):

- Communication channels, including a prohibition on lobbying.
- Agreement regarding cost arrangements.
- Resource commitments.
- Conflict of interest management arrangements.
- Confidentiality requirements.
- Timeframe.
- Approval requirements, including planning and environmental matters where relevant. Except where otherwise approved, the Government will require projects to have secured relevant planning consents as part of the unsolicited proposal agreement.
- Outline of any conditions arising from Cabinet's consideration of the Detailed Proposal.
- Schedule of items and issues to be negotiated (this may be provided separately to the Stage 3 Agreement).

2.9 Monitoring

DPC will establish a structured periodic review to assess the effectiveness of the approach to dealing with Unsolicited Proposals and Direct Approaches.

3 ROLES AND RESPONSIBILITIES

3.1 Proponent

The Proponent is required to:

- Prepare an outline Submission and meet with DPC to discuss its unique characteristics and other key principles, prior to lodgement of a formal submission. This involves the Proponent completing an initial Schedule of Information Requirements.
- Prepare and lodge with DPC an Initial Submission for Preliminary or Stage 1 Assessment. This involves the Proponent completing the Schedule of Information Requirements and attaching any other relevant information.
- Enter into a Participation Agreement if recommended to proceed to Stage 2.
- Provide a Detailed Proposal at the conclusion of Stage 2.
- Provide a Binding Offer at the conclusion of Stage 3.

3.2 Government (Cabinet)

Proposals will be submitted to Government (Cabinet) for approval prior to any progression of a proposal to Stage 2 or 3, prior to the signing of any agreement, and prior to provision of any Government funding.

The required approval process will be described to the proponent.

Additional Government (Cabinet) approvals may be required for any changes to previously approved commercial terms or Government funding.

3.3 Department Of Premier And Cabinet

The Department of Premier and Cabinet (DPC) will take the lead role in the receipt and coordination of the consideration of Unsolicited Proposals. This will include appointing the Proposal Manager and as appropriate, chairing the Steering Committee. Involvement of relevant agencies will be managed by DPC.

3.4 Steering Committees

Unsolicited Proposals Steering Committee

An overarching Unsolicited Proposals Steering Committee has been established comprising senior representatives of the following agencies:

- Department of Premier and Cabinet (Chair)
- NSW Treasury
- Infrastructure NSW
- Transport for NSW.

Representatives of other agencies may be required to provide resources and input to assist in Steering Committee decision-making. Membership of the Steering Committee may change from time to time.

Proposal Specific Steering Committees

For certain proposals the Unsolicited Proposals Steering Committee or Government (Cabinet) may direct a Proposal Specific Steering Committee be established to oversee assessment of that proposal. This would normally be the case for proposals proceeding to Stage 2 of the assessment process. This Proposal Specific Steering Committee, typically represented by DPC, NSW Treasury and other relevant agencies, would have the relevant responsibilities as outlined below, and will update the Unsolicited Proposals Steering Committee on progress only.

Responsibilities

Unsolicited Proposals Steering Committee
Consider recommendations made by the Proposal Manager or Assessment Panel at Stage 1 and agree on proposed course of action
Confirm the unique elements of the proposal and agree on the approach to managing IP
Approve the makeup of the Assessment Panel for Stage 1.b
Agree on feedback to be provided to Proponents at Stage 1
Provide policy and inter-agency input to deliberations
Monitor progress of assessments
Make recommendations to Government (Cabinet) at Stage 1

Proposal Specific Steering Committee
Approve the Governance Plan to be applied to Stages 2 and 3
Approve the makeup of the Assessment Panel (and commercial/technical teams) at Stages 2 and 3
Confirm the approach to assessing Value for Money
Ensure relevant policy and project assurance processes are adhered to, where appropriate
Seek advice from NSW Treasury and Infrastructure NSW about whether an Unsolicited Proposal should be subject to the NSW PPP Guidelines or Infrastructure Investor Assurance Framework
Provide policy and inter-agency input to deliberations
Consider recommendations from the Assessment Panel at Stages 2 and 3
Endorse negotiation conditions prior to Stage 3
Make recommendations to Government (Cabinet)
Agree feedback to be provided to Proponents

3.5 Proposal Manager

A Proposal Manager has been appointed by DPC in order to receive and progress consideration of Unsolicited Proposals. The Proposal Manager has the following responsibilities, unless otherwise documented in the Governance Plan:

- Receive Unsolicited Proposals
- Undertake an initial compliance check
- Facilitate the Assessment Panel and/or Steering Committee/Proposal Specific Steering Committee (as appropriate)
- Act as contact point for Proponents
- Facilitate interactions between the Proponent and Government
- Facilitate the preparation of information provided to the Proponent
- Coordinate assessment, including input from advisers
- Coordinate preparation of Assessment Reports
- Provide assistance to Government agencies with a responsibility for assessing Unsolicited Proposals.

Once a proposal proceeds to Stage 2, a separate Proposal Manager will be appointed specifically for that proposal. If a proposal is referred to another agency at Stage 2 to lead the assessment, then a Proposal Manager from that agency will be appointed.

3.6 Assessment Panel

An Assessment Panel comprising appropriately qualified representatives will be established to undertake the assessment. The involvement of the Assessment Panel during Stages 1 and 2 will vary depending on the nature of the proposal. The makeup will be approved by the Steering Committee or Proposal Specific Steering Committee (as appropriate), but will typically be represented by DPC, NSW Treasury and other relevant agencies.

The Assessment Panel will:

- Report to the Steering Committee or Proposal Specific Steering Committee (as appropriate).
- Participate in meetings with the Proponent, where appropriate
- Assess the Initial Submission and Detailed Proposal against the Assessment Criteria
- Prepare recommendations to be made to the Steering Committee or Proposal Specific Steering Committee (as appropriate)
- Prepare Assessment Reports as required by the Steering Committee or Proposal Specific Steering Committee (as appropriate)
- Consider issues raised by the Steering Committee or Proposal Specific Steering Committee (as appropriate). Prepare a proposed schedule of items for negotiation during Stage 3 (to be approved by the Steering

Committee/Project Specific Steering Committee (as appropriate) and/or Government (Cabinet), if required).

3.7 Agencies

Unsolicited Proposals received by agencies will not be accepted and should be forwarded to DPC as set out in the Guide. Where a proposal affects a particular agency, that agency will commit appropriate resources to fully participate in the assessment and proposal development processes. At Stage 2 of the assessment process, proposals may be referred to the relevant agency to lead the assessment.

3.8 Advisers

Advisers may provide expert advice to the Assessment Panel and Steering Committee or Proposal Specific Steering Committee (as appropriate). The following key advisers may be appointed to provide specialist expertise to assist in project scoping and assessment:

- Legal
- Financial
- Technical
- Environmental.

Other advisers may be appointed where specialist input is required.

A specialist Project Director may be appointed from Stage 2, particularly for large and/or complex projects.

Advisers are to follow all project governance and probity requirements.

3.9 Probity Adviser

At Stage 1, a probity adviser will be appointed for projects where the Steering Committee considers probity risk is sufficient to warrant appointment or for large-scale projects. Probity advisers will be appointed at Stages 2 and 3 of the assessment process.

The role of the probity adviser is to monitor and report on the application of the probity fundamentals during the assessment process. The probity adviser will:

- Assist in the development of a Governance Plan (where applicable).
- Provide a probity report at the end of each stage to be considered by the Steering Committee or Proposal Specific Steering Committee (as appropriate) before the decision to proceed to the next stage (or otherwise). The probity adviser may provide interim reports at key milestones of the assessment or at the behest of the Steering Committee or Proposal Specific Steering Committee (as appropriate).
- Report to the chair of the Steering Committee or Proposal Specific Steering Committee (as appropriate) and will be available to Proponents to discuss probity related matters. If the probity advisor has identified probity concerns for the proposal, this may be escalated to the Secretary of DPC or to the 'escalation contact point', where one has been provided.

An escalation contact point is provided by the Government and the Proponent at Stages 2 and 3.

In the absence of a probity adviser, this role will be undertaken by the Proposal Manager.

Proponents are able to request the appointment of a probity adviser.

4 THE PROCESS

4.1 Introduction

This section outlines a four stage assessment process for the consideration of Unsolicited Proposals. It is recognised that the nominated stages may be refined in order to most effectively manage the assessment of any particular proposal. For example, each stage may include a number of milestones to be achieved in order to prevent unnecessary expenditure and to provide confidence for the Proponent to continue. Any milestones or changes to the stages will be discussed and agreed with the Proponent.

4.2 Pre-submission concept review stage

Objective

For the Proponent to meet with DPC (which may at its discretion include relevant agencies, and/or advisers), in order to formally explore whether the proposal is likely to meet the Stage 1 assessment criteria and to guide Proponents in their decision regarding whether to lodge their proposal. A key part of this meeting will be the demonstration of the unique attributes of both the proposal and the Proponent in order to progress through the process. The key attributes, benefits, requirements and assumptions underlying the potential proposal may also be discussed. The Government may provide feedback at this stage as to whether it considers that the proposal, as presented, is consistent with the Guide. Notwithstanding this feedback, it is the Proponent's decision as to whether it proceeds with making a formal Stage 1 submission.

This is not a compulsory stage, but Proponents planning to formally submit an unsolicited proposal are strongly advised to arrange such a meeting with DPC, prior to committing substantial resources for the development of the proposal.

Timing

It is recognised that there may be numerous discussions at many levels between the proponent and Government stakeholders in order to ascertain Government needs and to better understand the business environment. These are informal discussions and are outside the realm of this Guide.

This initial meeting represents the first formal step in assessing the merits of each Unsolicited Proposal and may be before or after lodgement of the full proposal. The Government's strong preference is that this occurs before formal lodging of any proposal and commencement of Stage 1.

Proponent responsibilities

In order for this meeting to be helpful, the proposal needs to be developed to a stage where the key inputs and outcomes have been identified, key assumptions and requirements of Government are clear, and other key elements have been identified. In particular, the unique ability of the proponent to deliver the proposal should be demonstrated and documented. The initial Schedule of Information Requirements at Section 7 should be completed, as well as the Pre-Lodgement Meeting Checklist at Section 8. Irrespective of the outcomes of this meeting, proponents may lodge their proposal formally.

Government responsibilities

Where the Government is of the view that there is little prospect of the uniqueness criteria being met, it will communicate this to the proponent. In such circumstances, the Government reserves the right not to advance assessment of the proposals to Stage 1 assessment as set out below.

4.3 Stage 1

a) Initial submission and preliminary assessment

Objective

For DPC to undertake a Preliminary Assessment of the proposal in conjunction with the relevant agencies to determine if the submission constitutes an unsolicited proposal and if sufficient justification exists to justify direct dealing and therefore undertake a Stage 1 assessment. Government reserves the right to further consider, or not consider, Unsolicited Proposals beyond this stage at its absolute discretion. The Unsolicited Proposals Steering Committee approves progression to Stage 1.b).

Proponent responsibilities

During Stage 1.a), the Proponent is responsible for:

- Preparing an Initial Submission in accordance with the Schedule of Information Requirements listed on the Government Website
- Identification of unique elements of the proposal
- Forwarding the Initial Submission to the Director General, DPC
- Responding to requests for further information. The information to be provided will depend on the size and complexity of the proposed project.

Government responsibilities

During Stage 1.a), Government is responsible for:

- Promptly acknowledging receipt of the Initial Submission.
- Undertaking an initial compliance check to ensure the required information has been provided.
- Requesting further information from the Proponent if required. This may involve clarification meetings with the Proponent in order to promote clarity of Government requirements.
- Undertaking a Preliminary Assessment that will be based on the potential for the proposal to satisfactorily meet the Assessment Criteria.
- Preparing a Preliminary Assessment Report for review and approval by the Steering Committee.
- Steering Committee approval to progress to Stage 1.b), if warranted.
- Notification of the Preliminary Assessment outcome to the Proponent..

Outcomes

The following outcomes may result from this stage:

- The Submission is considered suitable for progression to Stage 1.b)

- The Submission is not considered suitable for further consideration. In this case, the Steering Committee will recommend a course of action, for example:
 - inform Proponent that the submission will not be considered further.
 - refer Proponent to another procurement process (e.g. Pre-Qualification Scheme).
 - refer submission to the relevant agency for consideration under an alternative framework or scheme (e.g. Voluntary Planning Agreement).
 - refer proponents seeking financial support to the relevant application scheme (e.g. Jobs for NSW: <http://www.jobsforNSW.com.au/>).
 - refer to relevant agency to investigate the opportunity and/or undertake a procurement process.

Case Study: Unsolicited Proposal that led to a procurement process

The Australian Wildlife Conservancy submitted an Unsolicited Proposal for the re-introduction of mammals considered extinct in NSW. The proposal did not adequately satisfy the assessment criteria to justify direct dealing. However, the proposal had merit and so the Government instigated a market procurement process to find suitable organisations to manage the reintroduction project. As a result of the procurement process, two conservation groups were contracted to manage the project: the Australian Wildlife Conservancy and the University of NSW-led Wildlife Restoration and Management Partnership. For further information, refer to:

<http://www.environment.nsw.gov.au/resources/MinMedia/MinMedia14041301.pdf>

<http://www.environment.nsw.gov.au/resources/MinMedia/MinMedia15060501.pdf>

Feedback

Proponents will be provided with written feedback on whether their Submission has progressed to Stage 1.b) or reasons for a decision not to proceed with a proposal. In the event that the proposal is referred to an alternative process, as described above, details will be provided.

b) Strategic assessment of initial submission

Objective

For Government to undertake a comprehensive initial assessment of the proposal to identify the potential benefit to Government of further consideration and development with the Proponent.

Proponent responsibilities

During Stage 1.b), the Proponent is responsible for:

- Responding to requests for further information. The information to be provided will depend on the size and complexity of the proposed project.

Government responsibilities

During Stage 1.b), Government is responsible for:

- Establishment of the Assessment Panel.
- Requesting further information from the Proponent if required. This may involve clarification meetings with the Proponent in order to promote clarity of Government requirements.
- Undertaking a formal assessment. The assessment will be based on the potential for a subsequent Detailed Proposal to satisfactorily meet each of the Assessment Criteria if progressed to Stage 2.
- Determining whether other procurement policy documents (e.g. NSW PPP Guidelines) and/or a project assurance mechanism (e.g. Infrastructure Investor Assurance Framework) should be applied for proposals recommended to proceed to Stage 2.
- Preparing an Assessment Report for review and approval by the Steering Committee.
- Preparing a draft Participation Agreement for all proposals deemed appropriate to progress to Stage 2.
- Notification of the initial assessment outcome to the Proponent.
- Government (Cabinet) approval to progress to Stage 2, if warranted.

Outcomes

The following outcomes may result from this stage:

- The proposal is considered suitable for progression to Stage 2. The proposal, in concept form, is deemed of sufficient interest to Government to warrant further development and progression to a more defined project either with the original Proponent or with a view to bringing a project to market.
- The proposal is not sufficiently unique to justify direct negotiations with the Proponent. In this case, the Steering Committee will agree a recommended course of action such as those outlined above in Stage 1.a).
- The proposal is considered suitable for referral to the relevant agency for further consideration if the project appears to have merit, requires a relatively low resource commitment by Government, is low risk, affects a single agency only and does not conflict with a whole of Government initiative.
- The Submission is not considered suitable for further consideration.

Feedback

Proponents with proposals considered suitable to proceed to Stage 2 or referral to an agency for further consideration will be provided with the following information:

- A summary of the assessment findings.
- The proposed process for the further development and consideration of a Detailed Proposal, including governance arrangements.

- Guidance regarding: value, scope, appropriate target return on investment parameters, timing, risk and other limitations affecting the Detailed Proposal in order to avoid unnecessary costs for the Proponent.
- A Draft Participation Agreement.
- Written feedback providing reasons for a decision not to proceed with a proposal will be provided.

Disclosure

Information on all Unsolicited Proposals that progress to Stage 2 will be published on the Government Website. This may include details of the proponent and proposal, the governance structure for Stage 2, the probity advisor appointed and reasons why the proposal has progressed to Stage 2. Further information may be published as appropriate. The Government will consult with the Proponent before any information is disclosed to ensure that commercially sensitive information remains confidential.

Generally, the Government seeks to disclose all proposals in this stage. In some cases, Proponents may request that proposals are not listed, if this would pose significant risks to commercial negotiations or IP. The Government considers each request and may agree not to disclose a proposal. The ability to undertake an assessment in confidence is considered essential to creating a receptive environment to elicit innovative private sector proposals.

4.4 Stage 2 – Detailed proposal

Objective

For the Proponent and Government to work cooperatively in the development and assessment of a Detailed Proposal, which may require a degree of preliminary negotiation on key issues, subject to the nature of the proposal.

Proponent responsibilities

During Stage 2, the Proponent will:

- Enter into a Participation Agreement
- Attend the Establishment Meeting
- Participate in Proposal Development Workshops
- Prepare and submit a Detailed Proposal in a form previously agreed with Government that addresses each of the Government's Assessment Criteria. This may include (where appropriate):
 - draft commercial terms for Government's consideration
 - a (Preliminary) Business Case and/or economic appraisal.

Government responsibilities

During Stage 2, the Government will:

- Establish a Proposal Specific Steering Committee, Assessment Panel and associated governance framework
- Prepare an internal Governance Plan (may be updated as appropriate throughout the process)

- Consider the engagement of a specialist Project Director
- Enter into a Participation Agreement
- Facilitate an Establishment Meeting in order to:
 - Provide feedback to the Proponent regarding risks and concerns with the Initial Submission
 - Provide guidance to the Proponent regarding Government requirements
 - Agree the approach to managing Proposal Development Workshops
 - Advise of the relevant Assessment Criteria
 - Agree the format for the Detailed Proposal, including the information and level of detail required
 - Commence discussions concerning the acceptable commercial and legal terms (with a view to developing draft commercial and legal terms that will form the basis of a final binding offer).
- Commit appropriately experienced and qualified resources to participate in the Stage 2 process, including legal, financial and technical advice where appropriate.
- Confirm the approach to assessing Value for Money (which may include investigating benchmarking and preparing a Public Sector Comparator where appropriate).
- Where appropriate, undertake (or require the Proponent to undertake) a (Preliminary) Business Case and/or an economic appraisal, consistent with NSW Treasury Guidelines.
- Ensure relevant policy (e.g. NSW PPP Guidelines) and project assurance processes (e.g. Infrastructure Investor Assurance Framework) are considered and applied, where appropriate.
- Participate in Proposal Development Workshops. Where appropriate, the Government may establish commercial/technical teams to guide and liaise with the proponent. These teams will provide information to the Assessment Panel which will in turn report to the Proposal Specific Steering Committee.
- Provide further information to the Proponent to assist with proposal development.
- Receive the Detailed Proposal.
- Undertake assessment of the Detailed Proposal (by the Assessment Panel) against each of the Assessment Criteria.
- Request further information from the Proponent as required.
- Prepare an Assessment Report (by the Assessment Panel) and make recommendations to the Proposal Specific Steering Committee.
- Make recommendations to Government (Cabinet).
- Government (Cabinet) approval to progress to Stage 3, if warranted.

Outcomes

The following outcomes may result from this stage:

- The Detailed Proposal is considered acceptable to progress to Stage 3. Ideally, commercial terms should be agreed by the Government (Cabinet) and the Proponent, and will form the basis of a Final Binding Offer.
- The Detailed Proposal not considered suitable for further consideration.

Feedback

- Proponents progressing to Stage 3 will be provided with a draft Stage 3 Agreement and a schedule of items and issues to be negotiated (this may be provided separately to the Stage 3 Agreement).
- Written feedback providing reasons for a decision by Government to not proceed will be provided.

Disclosure

At the end of Stage 2, the Government Website will be updated with the assessment outcome.

Other Information will also be published, such as reasons why the proposal has or has not progressed to Stage 3, the governance structure for Stage 3 and the probity advisor appointed.

Further information may be published as appropriate. The Government will consult with the Proponent before any information is disclosed to ensure that commercially sensitive information remains confidential.

4.5 Stage 3 – Negotiation of final binding offer

Objective

To finalise all outstanding issues with a view to entering into a binding agreement.

Proponent responsibilities

During Stage 3, the Proponent will:

- Enter into a 'Stage 3 Agreement'
- Participate in the negotiation process
- Submit a Binding Offer, including appropriate legal and commercial terms.

Government responsibilities

During Stage 3, Government will:

- Enter into a 'Stage 3 Agreement'
- Inform the Proponent of the process and protocols for negotiation
- Provide the Proponent with a schedule of items for negotiation
- Prepare an internal Governance Plan (may be updated as appropriate throughout the process)

- Commit appropriately qualified resources to complete negotiations, including legal, financial and technical advice where appropriate
- Undertake a comprehensive assessment of the Final Binding Offer
- Define the appropriate Contract Management arrangements to monitor and ensure contracted outcomes are delivered
- Make recommendations to Government (Cabinet)
- Government (Cabinet) approval to accept Final Binding Offer, if warranted.

Outcomes

The following outcomes may result from this stage:

- Recommendation to Government that the Final Binding Offer be accepted
- Recommendation to Government that the Final Binding Offer not be accepted.

Feedback

- Notification of recommendations and ongoing procedures
- Written feedback providing reasons for a decision to not proceed will be provided.

Disclosure

At the end of Stage 3, the Government Website will be updated with the assessment outcome. Other Information will also be published, such as reasons why the proposal has been accepted or not accepted. Further information may be published as appropriate.

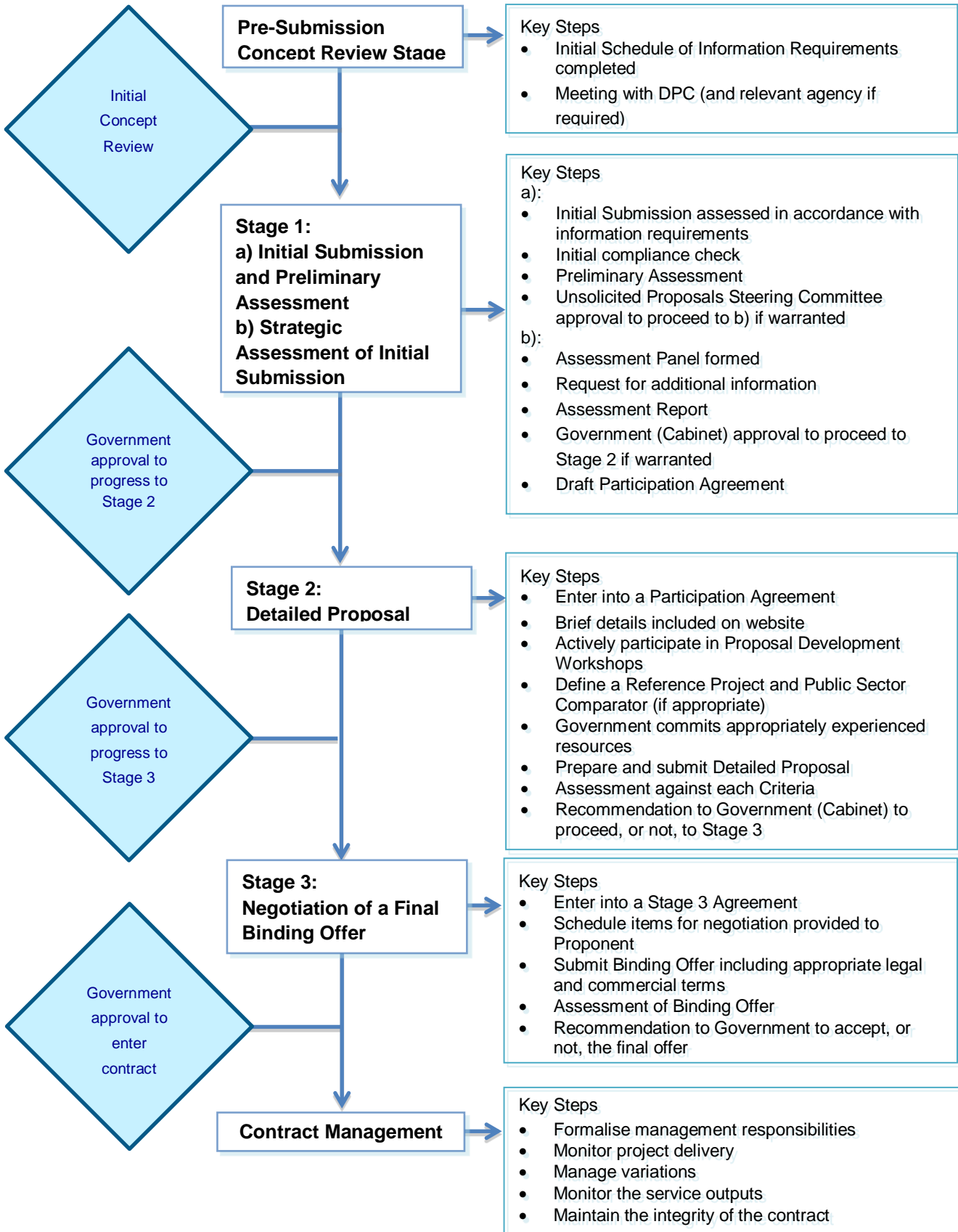
Subject to the nature of the proposal, where a Final Binding Offer has been accepted, the relevant agency will comply with the Government's standard public disclosure requirements, such as those described in the Government Information (Public Access) Act 2009 (NSW).

If the proposal involves a PPP, the relevant agency will comply with the public disclosure requirements of the NSW PPP Guidelines, which state that a Project Summary should be publicly released 90 days after the contract becomes effective. Project summaries are placed on the NSW Treasury PPP website.

The Government will consult with the Proponent before any information is disclosed to ensure that commercially sensitive information remains confidential.

5 PROCESS FLOWCHART

Key Stages in the Consideration of Unsolicited Proposals



6 GLOSSARY OF TERMS

Term	Meaning
Assessment Criteria	The criteria upon which Unsolicited Proposals will be assessed
Assessment Panel	A panel of Government representatives established to assess an Unsolicited Proposal (this may include specialist advisers)
Cabinet	The forum of NSW Government Ministers who deliberate upon and decide major policy for the Government. For the purposes of this guide, this includes the relevant sub-committees of the Cabinet.
Detailed Proposal	A submission by a Proponent to Government at the conclusion of Stage 2
DPC	The NSW Department of Premier and Cabinet
Establishment Meeting	The first meeting between Government and the Proponent held at the commencement of Stage 2
Final Binding Offer	A formal proposal submitted by the Proponent at the conclusion of Stage 3 which is capable of acceptance by Government
Government	The NSW State Government - this includes agencies and Cabinet. Where possible, specific reference to Cabinet is made throughout the Guide.
Government Website	https://www.nsw.gov.au/contact-us/unsolicited-proposals/
Initial Submission	A submission by the Proponent during Stage 1 which briefly describes the Unsolicited Proposal (in accordance with the Schedule of Information Requirements)
Initial Schedule of Information Requirements	Information to be prepared by Proponent in preparation for pre-lodgement meeting with DPC
Intellectual Property	Inventions, original designs and practical applications of good ideas protected by statute law through copyright, patents, registered designs, circuit layout rights and trademarks; also trade secrets, proprietary know-how and other confidential information protected against unlawful disclosure by common law and through additional contractual obligations such as Confidentiality Agreements.

NSW Treasury PPP Website	https://www.treasury.nsw.gov.au/projects-initiatives/public-private-partnerships
Participation Agreement	An agreement signed by Government and the Proponent at the commencement of Stage 2
Proponent	The person or organisation that submits an Unsolicited Proposal
Proposal Development Workshop	Interactive meetings held between Government and Proponent representatives with the aim of progressing proposal development
Proposal Manager	The person with responsibility for coordinating Government input for the receipt and assessment of an Unsolicited Proposal
Public Sector Comparator (PSC)	An estimate of the net present value of a project's whole of life costs and revenues using the most efficient and likely form of Government delivery
Reference Project	The basis for calculating the PSC, reflecting Government delivery of the project by traditional means
Shadow Bid Model	The Government's best estimate of a private party bid price
Stage 3 Agreement	An agreement signed by the Government and the Proponent at the commencement of Stage 3.
Steering Committee	A committee of senior Government representatives with responsibility for oversight of Government consideration of Unsolicited Proposals (this may include independent chair/members)
Unsolicited Proposal	An approach to Government from a Proponent with a proposal to deal directly with the Government over a commercial proposition, where the Government has not requested the proposal. This may include proposals to build and/or finance infrastructure, provide goods or services, or undertake a major commercial transaction.
Value for Money	The overall value of a proposal to Government (refer to section 2.3. for further details).

7 SCHEDULE OF INFORMATION REQUIREMENTS

This form is to be completed by organisations in presenting an Unsolicited Proposal to Government (**note:** must be a registered organisation). Please ensure all sections of this form are adequately addressed. Information may be presented in the form of cross referenced addenda if preferred.

An initial version of this schedule should be prepared prior to the formal “Pre-Lodgement” meeting with DPC.

Organisation Name:		Address:	
Identity:	[Individual, sole trader, company, etc.]	Type of organisation:	[Profit / non-profit, educational, small business, etc.]
Contact person(s) details for evaluation purposes:		Date of submission	
Concise title and abstract of proposal (approx. 200 words)			
<p>Short Title</p> <p>Abstract</p>			
Proposal details			
<ul style="list-style-type: none"> i. Objectives of the proposal ii. Method of approach iii. Nature and extent of anticipated outcomes iv. Benefits the proposal will bring to the State 			

Assessment Criteria
<p>Please provide a brief description of how the proposal would meet each of the assessment criteria. <u>Refer to section 2.3 of the Guide for detailed description of each criteria and items to be addressed.</u></p> <ol style="list-style-type: none"> 1. Uniqueness i.e. what are the unique elements of the proposal that would provide justification for Government entering into direct negotiations with the Proponent? Unique elements may include characteristics such as: <ul style="list-style-type: none"> - Intellectual property or genuinely innovative ideas - Ownership of real property - Ownership of software or technology offering a unique benefit - Unique financial arrangements - Unique ability to deliver strategic outcome - Other demonstrably unique elements. 2. Value for money 3. Whole of Government impact 4. Return on investment 5. Capability and capacity 6. Affordability 7. Risk allocation
Financial and commercial details
<p>Please provide a brief description of the financial and commercial details of the proposal and the proponent's financial capacity to deliver the proposal. Clearly explain what the proposed commercial proposition is.</p>
Costs and Requirements of Government
<p>Please provide details of costs to Government.</p> <p><u>Clearly explain the requirements of Government emerging from the proposal (what are you seeking from Government?).</u> This may include legislative/regulatory amendments, finance or the use of Government assets, facilities, equipment, materials, personnel, resources and land. What would be the cost of Government providing this? (e.g. what would be the value of the Government land?)</p>
Risks
<p>Please provide a list of proponent and Government risks.</p>

Organisation			
Please provide a brief description of:			
<ul style="list-style-type: none"> i. Your organisation ii. Previous experience in delivery of similar project iii. Past performance operating similar project iv. Facilities to be used (e.g. land owned by proponent or Government land) 			
Intellectual property			
If applicable please provide a description of the following:			
<ul style="list-style-type: none"> i. Inventory of each item of intellectual property ii. Nature of the intellectual property claimed (e.g. copyright, patent, etc.) iii. The owner(s) of the intellectual property claimed iv. Registration details (where applicable) v. Details of any items for which confidentiality is wholly or partly claimed. 			
Other statements			
For example, please detail any applicable organisational conflict of interest and environmental impacts.			
Preferred contractual arrangements			
Agency points of contact			
If applicable, please provide <u>names and contact information</u> of any other agency and Government points of contact already contacted regarding this proposal.			
Period of time for which the proposal is valid	Minimum six months	Proposed duration of the arrangement	

This proposal is to be signed by a representative of the proponent authorised to represent and contractually bind the proponent.

Name: _____

Position: _____

Signature: _____

Date: _____

8 Pre-Lodgement Meeting Checklist

The following checklist should be completed prior to the formal “Pre-Lodgement” meeting with DPC.

		YES	NO
1	Have you completed the initial Schedule of Information Requirements?	<input type="checkbox"/>	<input type="checkbox"/>
2	Are you the only party that could deliver your proposal?	<input type="checkbox"/>	<input type="checkbox"/>
3	Have you documented why the product/service you are proposing (or similar) cannot be delivered by a competitor?	<input type="checkbox"/>	<input type="checkbox"/>
4	Do you own any intellectual or real property required for your proposal?	<input type="checkbox"/>	<input type="checkbox"/>
5	Have you documented your ownership of any intellectual or real property required for your proposal?	<input type="checkbox"/>	<input type="checkbox"/>
6	Does your proposal contain unique elements that could not be replicated by others, other than related intellectual or real property?	<input type="checkbox"/>	<input type="checkbox"/>
7	Does your proposal contain unique elements that would require the Government to contract with your company if the Government went to tender?	<input type="checkbox"/>	<input type="checkbox"/>
8	Have you documented the unique elements (other than related intellectual or real property) of your proposal that could not be replicated by others, and which provide tangible benefits to the NSW Government?	<input type="checkbox"/>	<input type="checkbox"/>

9	<p>If you answered “NO” to any questions, have you documented in the (initial) Schedule of Information Requirements the basis you believe the Government should consider your proposal, given that it is likely it does not meet basic “uniqueness” criteria as set out in the Guide.</p> <p>Note – in some cases the Government may recognise merit in your proposal, but want to ask the market to confirm value for money. Please discuss this with DPC in the pre-lodgement meeting.</p>	<input type="checkbox"/>	<input type="checkbox"/>
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42 Revocation and cessation of plans of management

- (1) A plan of management for community land may be revoked by a plan of management adopted under this Division by the council.
- (2) A plan of management ceases to apply to land if—
 - (a) the land is reclassified as operational land, or
 - (b) in the case of land that is not owned by the council—the land ceases to be controlled by the council.

43 Public availability of plans of management

A plan of management must be available for public inspection at, and purchase from, the office of the council during ordinary office hours.

44 Use of community land pending adoption of plan of management

Pending the adoption of a plan of management for community land, the nature and use of the land must not be changed.

45 What dealings can a council have in community land?

- (1) A council has **no power to sell, exchange or otherwise dispose** of community land.
- (2) A council may grant a lease or licence of community land, but only in accordance with this Division.
- (3) A council may grant any other estate in community land to the extent permitted by this Division or under the provisions of another Act.
Note. The word **estate** has a wide meaning. See the *Interpretation Act 1987*, section 21(1).
- (4) This section does not prevent a council from selling, exchanging or otherwise disposing of community land for the purpose of enabling that land to become, or be added to, Crown managed land or to become, or be added to, land that is reserved or dedicated under the *National Parks and Wildlife Act 1974*.

46 Leases, licences and other estates in respect of community land—generally

- (1) A lease, licence or other estate in respect of community land—
 - (a) may be granted for the provision of public utilities and works associated with or ancillary to public utilities, or
 - (a1) may be granted for the purpose of providing pipes, conduits or other connections under the surface of the ground for the connection of premises adjoining the community land to a facility of the council or other public utility provider, or
 - (b) may be granted, in accordance with an express authorisation in the plan of management and such provisions of the plan of management as apply to the granting of the lease, licence or other estate—
 - (i) for a purpose prescribed by subsection (4), or for a purpose prescribed by any of

sections 36E to 36N as a core objective of the categorisation of the land concerned, or

(ii) for a purpose prescribed by the regulations, if the plan of management applies to several areas of community land, or

(iii) for a short-term, casual purpose prescribed by the regulations, or

(iv) for a residential purpose in relation to housing owned by the council, or

(v) (Repealed)

(c) may be granted in order to allow a filming project to be carried out, whether or not the project is in accordance with the plan of management or is consistent with the core objectives of the categorisation of the land concerned,

but may not otherwise be granted.

(2) Despite subsection (1), a lease, licence or other estate in respect of community land may be granted for a purpose mentioned in subsection (1)(b) only if the purpose for which it is granted is consistent with the core objectives, as prescribed in this Part, of its categorisation.

(3) A council must not grant a lease or licence for a period (including any period for which the lease or licence could be renewed by the exercise of an option) exceeding 30 years.

(4) The following purposes are prescribed for the purposes of subsection (1)(b)(i)—

(a) the provision of goods, services and facilities, and the carrying out of activities, appropriate to the current and future needs within the local community and of the wider public in relation to any of the following—

(i) public recreation,

(ii) the physical, cultural, social and intellectual welfare or development of persons,

(b) the provision of public roads.

(5) Purposes prescribed by subsection (4) in relation to the matters mentioned in subsection (4)(a)(ii) include, but are not limited to, maternity welfare centres, infant welfare centres, kindergartens, nurseries, child care centres, family day-care centres, surf life saving clubs, restaurants or refreshment kiosks.

(5A) A council must grant an application under subsection (1)(c) for a lease, licence or other estate in respect of community land in order to allow a filming project to be carried out on the land unless—

(a) the community land is land referred to in section 47AA(1), or

(b) the plan of management for the land expressly prohibits use of the land for the purposes of filming projects, or

(c) the council is satisfied that there are exceptional circumstances that warrant refusal of the application.

(5B) Before refusing an application on a ground referred to in subsection (5A)(c), the council must

consider whether any concerns it has could be addressed by imposing conditions on the grant.

- (5C) If the council refuses an application, it must—
- (a) inform the applicant in writing of its decision as soon as practicable after it is made, and
 - (b) give the applicant reasons in writing for its decision within 3 business days after it is made.
- (6) A plan of management is void to the extent that it purports to authorise the grant of a lease, licence or other estate in contravention of this section.

46A Means of granting leases, licences and other estates

- (1) A plan of management is to specify, in relation to the community land to which it applies, any purposes for which a lease, licence or other estate may be granted only by tender in accordance with Division 1 of Part 3.
- (2) Nothing in this section precludes a council from applying a tender process in respect of the grant of any particular lease, licence or estate.
- (3) A lease or licence for a term exceeding 5 years may be granted **only by tender** in accordance with Division 1 of Part 3, unless it is granted to a non-profit organisation.

47 Leases, licences and other estates in respect of community land—terms greater than 5 years

- (1) If a council proposes to grant a lease, licence or other estate in respect of community land for a period (including any period for which the lease, licence or other estate could be renewed by the exercise of an option) exceeding 5 years, it must—
 - (a) give public notice of the proposal (including on the council's website), and
 - (b) exhibit notice of the proposal on the land to which the proposal relates, and
 - (c) give notice of the proposal to such persons as appear to it to own or occupy the land adjoining the community land, and
 - (d) give notice of the proposal to any other person, appearing to the council to be the owner or occupier of land in the vicinity of the community land, if in the opinion of the council the land the subject of the proposal is likely to form the primary focus of the person's enjoyment of community land.
- (2) A notice of the proposal must include—
 - information sufficient to identify the community land concerned
 - the purpose for which the land will be used under the proposed lease, licence or other estate
 - the term of the proposed lease, licence or other estate (including particulars of any options for renewal)
 - the name of the person to whom it is proposed to grant the lease, licence or other estate (if known)
 - a statement that submissions in writing may be made to the council concerning the proposal

within a period, not less than 28 days, specified in the notice.

- (3) Any person may make a submission in writing to the council during the period specified for the purpose in the notice.
- (4) Before granting the lease, licence or other estate, the council must consider all submissions duly made to it.
- (5) The council must not grant the lease, licence or other estate except with the Minister's consent, if—
 - (a) a person makes a submission by way of objection to the proposal, or
 - (b) in the case of a lease or licence, the period (including any period for which the lease or licence could be renewed by the exercise of an option) of the lease or licence exceeds 21 years.
- (6) If the council applies for the Minister's consent, it must forward with its application—
 - a copy of the plan of management for the land
 - details of all objections received and a statement setting out, for each objection, the council's decision and the reasons for its decision
 - a statement setting out all the facts concerning the proposal to grant the lease, licence or other estate
 - a copy of the public notice of the proposal
 - a statement setting out the terms, conditions, restrictions and covenants proposed to be included in the lease, licence or other estate
 - if the application relates to a lease or licence for a period (including any period for which the lease or licence could be renewed by the exercise of an option) exceeding 21 years, a statement outlining the special circumstances that justify the period of the lease or licence exceeding 21 years
 - a statement setting out the manner in which and the extent to which the public interest would, in the council's opinion, be affected by the granting of the proposed lease, licence or other estate, including the manner in which and the extent to which the needs of the area with respect to community land would, in the council's opinion, be adversely affected by the granting of the proposed lease, licence or other estate.
- (7) On receipt of the application, the Minister must request the Director of Planning to furnish a report concerning the application within such period as the Minister specifies.
- (8) After considering the application and any report of the Director of Planning, the Minister, if satisfied that—
 - (a) subsections (1), (2) and (6) have been complied with, and
 - (b) such consent would not contravene section 46, and

- (c) in all the circumstances, it is desirable to grant consent,
- may consent to the granting of a lease, licence or other estate in respect of the whole or part of the land to which the application relates, subject to such terms and conditions as the Minister specifies.
- (8AA) The Minister may consent to a lease or licence referred to in subsection (5)(b) only if the Minister is satisfied that there are special circumstances that justify the period of the lease or licence exceeding 21 years.
- (8A) On request by any person, the Minister must provide that person, within 14 days of that request, with a written statement of reasons for consenting to, or refusing to consent to, the granting of a lease, licence or other estate in accordance with subsection (8).
- (9) The Minister's consent is conclusive evidence that the council has complied with subsections (1), (2) and (6).
- (10) For the purposes of this section, any provision made by a lease or licence, or by an instrument granting any other estate, in respect of community land, according to which the council—
- (a) would suffer a disadvantage or penalty if the same or a similar lease, licence or estate were not to be granted, for a further term, after the expiry of the current lease, licence or other estate, or
 - (b) would enjoy an advantage or benefit if the same or a similar lease, licence or estate were to be so granted,
- is taken to confer an option for renewal for a term equal to the further term.

47A Leases, licences and other estates in respect of community land—terms of 5 years or less

- (1) This section applies to a lease, licence or other estate in respect of community land granted for a period that (including any period for which the lease, licence or other estate could be renewed by the exercise of an option) does not exceed 5 years, other than a lease, licence or other estate exempted by the regulations.
- (2) If a council proposes to grant a lease, licence or other estate to which this section applies—
- (a) the proposal must be notified and exhibited in the manner prescribed by section 47, and
 - (b) the provisions of section 47(3) and (4) apply to the proposal, and
 - (c) on receipt by the council of a written request from the Minister, the proposal is to be referred to the Minister, who is to determine whether or not the provisions of section 47(5)–(9) are to apply to the proposal.
- (3) If the Minister, under subsection (2)(c), determines that the provisions of section 47(5)–(9) are to apply to the proposal—
- (a) the council, the Minister and the Director of Planning are to deal with the proposal in accordance with the provisions of section 47(1)–(8), and
 - (b) section 47(9) has effect with respect to the Minister's consent.

47AA Special provisions for leases, licences and other estates granted for filming projects

- (1) A council that proposes to grant a lease, licence or other estate in respect of community land under section 47A in order to allow a filming project to be carried out on community land—
 - (a) that is critical habitat (as defined in section 36A(1)), or
 - (b) that is directly affected by a recovery plan or threat abatement plan, as referred to in section 36B(2), or
 - (c) that is declared to be an area of cultural significance under section 36D(1) because of the presence on the land of any item that the council considers to be of Aboriginal significance,must, in addition to complying with section 47A, notify or advertise the proposal in the manner prescribed by the regulations for the purposes of this section.
- (2) Despite section 47A(2), a council that is of the opinion that a filming project proposed to be carried out under a lease, licence or other estate granted under section 47A will have a minor impact on the environment and on public amenity may state in the notice of the proposal required by section 47A(2) that submissions in writing may be made to the council concerning the proposal within a period, not less than 7 days, specified in the notice.
- (3) Regulations may be made for or with respect to guidelines that must be taken into consideration by councils in determining whether to grant a lease, licence or other estate in respect of community land in order to allow a filming project to be carried out on the land.

47B Lease or licence in respect of natural area

- (1) A lease, licence or other estate must not be granted, in respect of community land categorised as a natural area—
 - (a) to authorise the erection or use of a building or structure that is not a building or structure of a kind prescribed by this section or the regulations, or
 - (b) to authorise the erection or use of a building or structure that is not for a purpose prescribed by this section or the regulations.
- (2) A lease, licence or instrument granting any other estate is void to the extent that its provisions are inconsistent with this section.
- (3) In this section, *erection* of a building or structure includes rebuilding or replacement of a building or structure.
- (4) The following buildings and structures are prescribed for the purposes of subsection (1)(a)—
 - (a) walkways,
 - (b) pathways,
 - (c) bridges,
 - (d) causeways,
 - (e) observation platforms,

- (f) signs.
- (5) The following purposes are prescribed for the purposes of subsection (1)(b)—
 - (a) information kiosks,
 - (b) refreshment kiosks (but not restaurants),
 - (c) work sheds or storage sheds required in connection with the maintenance of the land,
 - (d) toilets or rest rooms.
- (6) Despite subsection (1), a lease, licence or other estate may be granted, in respect of community land categorised as a natural area, to authorise the erection or use of any building or structure necessary to enable a filming project to be carried out, subject to the conditions prescribed by subsection (7) and the regulations.
- (7) It is a condition of any lease, licence or other estate referred to in subsection (6)—
 - (a) that any building or structure so erected must be temporary in nature, and
 - (b) that as soon as practicable after the termination of the lease, licence or other estate—
 - (i) any building or structure erected must be removed, and
 - (ii) any damage to the land caused by the erection or use of a building or structure must be made good, and
 - (iii) the land must be restored as nearly as possible to the condition that it was in at the time the lease, licence or other estate was granted,at the expense of the person to whom the lease, licence or other estate was granted.

47C Sublease of community land

- (1) In addition to any restrictions created by the lease, community land that is the subject of a lease cannot be sublet for a purpose other than—
 - (a) the purpose for which, as notified under section 47(2), the land was to be used under the lease, or
 - (b) a purpose prescribed by the regulations.
- (2) A lease is void to the extent that its provisions are inconsistent with this section.

47D Occupation of community land otherwise than by lease or licence

- (1) The exclusive occupation or exclusive use by any person of community land otherwise than in accordance with—
 - (a) a lease, licence or estate to which section 47 or 47A applies, or
 - (b) a sublease or other title directly or indirectly derived from the holder of such a lease, licence or estate,

is prohibited.

- (2) This section does not apply to—
- (a) the occupation or use of part of the site of a senior citizens' centre or home or community care facility by a duly appointed manager of the centre, or
 - (b) the occupation or use of community land by persons, and in circumstances, prescribed by the regulations.

47E Development of community land

- (1) No power of a council under an environmental planning instrument to consent to the carrying out of development on community land may be delegated by the council, if—
- (a) the development involves the erection, rebuilding or replacement of a building (other than a building exempted by or under subsection (2) from the operation of this paragraph), or
 - (b) the development involves extensions to an existing building that would occupy more than 10 per cent of its existing area, or
 - (c) the development involves intensification, by more than 10 per cent, of the use of the land or any building on the land, or
 - (d) the location of the development has not been specified in the plan of management applying to the land and the development is likely, in the opinion of the council, to be unduly intrusive to nearby residents.
- (2) The following buildings are exempt from the operation of subsection (1)(a)—
- (a) toilet facilities,
 - (b) small refreshment kiosks,
 - (c) shelters for persons from the sun and weather,
 - (d) picnic facilities,
 - (e) structures (other than accommodations for spectators) required for the playing of games or sports,
 - (f) playground structures,
 - (g) work sheds or storage sheds,
 - (h) buildings of a kind prescribed by the regulations.
- (3) An *existing area* referred to in subsection (1)(b) does not include the area of any awning, balcony, verandah or other thing that extends beyond the main structural outline of the building.
- (4) A delegation granted before the commencement of this section, to the extent that the delegation could not have been granted if this section had been in force at the time it was granted, is void.



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Overview

These guidelines support the *Leasing of Crown Land Policy* and give more information about the process used by the NSW Department of Planning, Industry and Environment (the department) to ensure that leases granted are appropriate, consistent and transparent.

Leasing Crown land

A lease is an authority granted by the department under the *Crown Land Management Act 2016*, which gives permission to exclusively occupy and use Crown land for a specified purpose and term.

The department issues leases to individuals, companies, non-government organisations, government agencies and community and sporting groups for a number of purposes including, but not limited to:

- marinas and other waterfront businesses and activities
- caravan and tourist parks
- registered clubs, bowling clubs, golf clubs and other sporting clubs
- aged care, child care and disability services
- restaurants and kiosks
- government agencies and local government
- surf lifesaving clubs, and other sporting clubs and community organisations
- residences
- rural purposes such as grazing, agriculture and irrigation.

Help

For help, please contact the department's Business Centre:

NSW Department of Planning, Industry and Environment—Crown Land, Leasing

Telephone: 1300 886 235

Email: leasing@crowmland.nsw.gov.au

Leasing Crown land

Leasing arrangements are structured to recognise the department as the owner and landlord (or **lessor**) and the applicant as the tenant (or **lessee**).

Crown Land Management Act 2016

The *Crown Land Management Act 2016* (CLM Act) contains provisions that establish the powers of the department as the authorised representatives of the Minister for Water, Property and Housing and the Minister for Planning and Public Spaces (the ministers) acting as the lessor's delegate, to address the following essential matters related to leasing:

- terms and conditions of the lease agreement
- principles related to the rent determination and review mechanisms (as relevant)
- transfer, mortgage, sub-leasing or other dealings of lease agreements
- breach or termination of lease if the tenant fails to comply with a condition of the lease agreement
- withdrawal of land from a lease agreement if required for a public purpose
- removal or variation of conditions as appropriate.

Policy—Leasing of Crown land

Crown land will be allocated by way of lease, generally by a competitive process that follows the principles contained in the policy, *Leasing of Crown Land* IND-O-253.

Policy—Sale and lease of Crown land by direct negotiation

There may be circumstances where the lease of Crown land may be considered by direct negotiation. These circumstances are described in the policy, *Sale and lease of Crown land by direct negotiation* IND-O-182 available from the department's website, www.industry.nsw.gov.au/lands/public/community-engagement-strategy

Lease by competitive process or by direct negotiation

Leases may be granted over reserved, dedicated or unreserved Crown land for a range of purposes either by competitive processes (respondents) or by application for direct negotiation (applicants).

When considering a lease application, the department will determine whether a competitive process or direct negotiation with the applicant is appropriate to ensure the process is fair and open.

The department may decide to proceed with a competitive process even though direct negotiation may be allowable under the policy. Such a decision will only be made where an overarching, exceptional circumstance exists.

Other legislation and reference documentation

As relevant, this guideline also references other NSW Government legislation, policies and guidelines and reference documentation that may help in undertaking commercial leasing, including:

- *Conveyancing Act 1919*
- *Real Property Act 1900*
- *Environmental Planning and Assessment Act 1979*
- *Environment Protection and Biodiversity Act 1999* (Cwlth)
- *Heritage Act 1977*
- *Protection of the Environment Operations Act 1997*
- NSW Treasury Policy and Guidelines Paper TPP 14-1
- NSW Procurement Guideline
- NSW Unsolicited Proposal Guide for Submission and Assessment
- Australian Taxation Office (ATO) Capital Expenditure Guideline referenced TR 2011/6.

Leasing by competitive process

The following procedure shows the steps in granting a lease of Crown land by a competitive process.

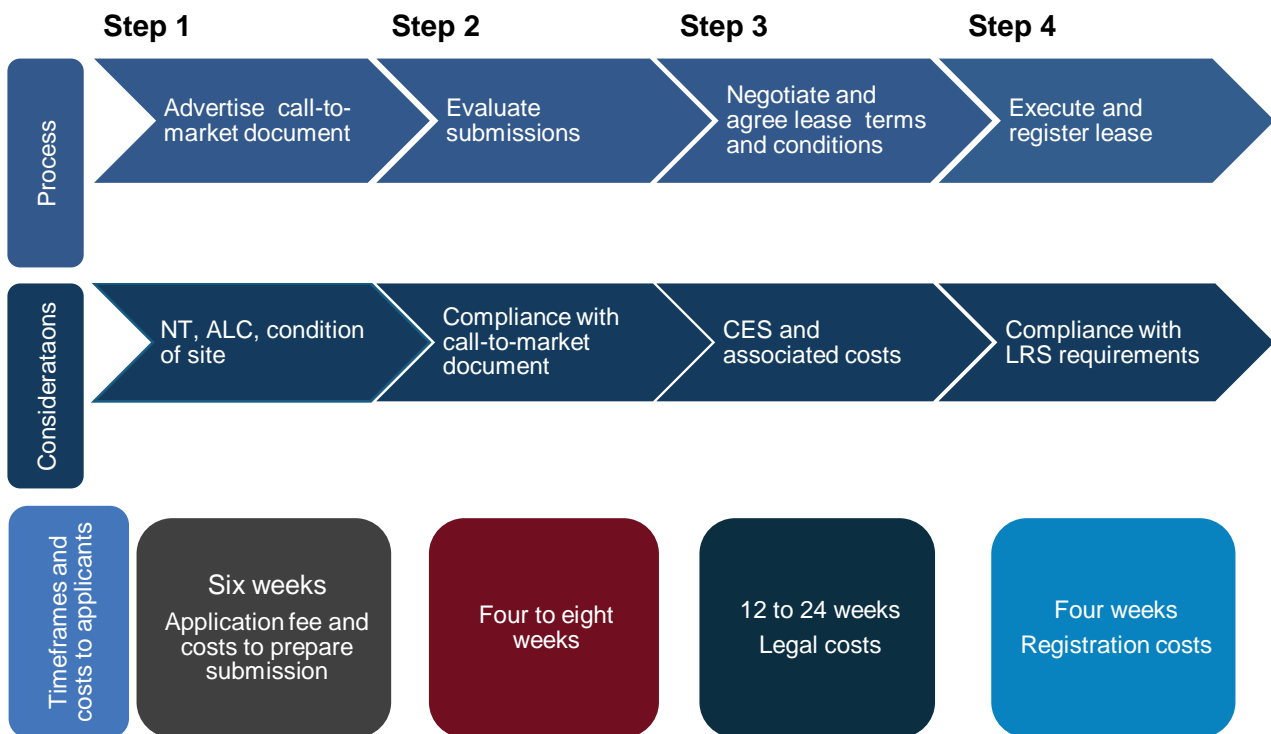


Figure 1. Timeline for leasing by competitive process

Glossary

ALC: Aboriginal Land Claim

CES: Community Engagement Strategy

LRS: NSW Lands Registry Service

NT: Native title

Note: The above timeline is representative of the process for granting a Crown lease by competitive process. The time to negotiate some commercial leases is highly variable and dependent on the complexity of the offer, degree of community engagement required, and the number of other lease applications on hand.

Step 1—Competitive process (call-to-market)

The department will prepare a 'call-to-market' document that allows interested parties to participate in a competitive process to secure the right to negotiate a new lease of Crown land.

The department will structure the competitive process in accordance with the requirements of the NSW Government Procurement Policy Framework.

Generally, the competitive process by expression of interest (EOI) or request for proposal (RFP) will be advertised via the NSW Government eTendering website, <https://tenders.nsw.gov.au/>

For residential leases or other leases of low value, the competitive process may be through a local real estate agent or other approved process.

The competitive process will consider third-party interests, statutory criteria and other relevant matters that must be addressed for a submission to be eligible for evaluation.

The call-to-market document will contain information about the proposed activity to be undertaken on the subject Crown land. The document will include selection criteria that all respondents must address.

All submissions must include a completed lease application form and the associated prescribed fee.

Application fees will not be refunded to unsuccessful respondents.

Step 2—Successful tenderer selected

An evaluation panel evaluates all submissions received. The panel may refuse an application if the submission does not comply with the call-to-market document.

The panel will recommend a preferred respondent (only if the minimum selection criteria are met).

If any problems are identified during the competitive process, the department will notify all respondents.

The department reserves the right to discontinue a competitive process at any point, without accepting or rejecting submissions.

All respondents must acknowledge that the department will not be liable to the respondent for any expenses or costs incurred by it as a result of participation in the call-to-market process, including where the EOI has been discontinued.

Step 3—Negotiation of lease

Both parties agree and sign a Negotiation Protocol that sets out the terms under which negotiations are to take place.

Lease terms and conditions are then negotiated between the parties within an agreed timeframe.

Step 4—Agreement to lease

Lease terms and conditions are agreed and a draft lease is prepared for execution.

Step 5—Execution and registration of lease

The lease is executed by the leaseholder first and then issued to the department for execution by the delegate of the ministers. The department will manage the registration of the lease with NSW Land Registry Services.

Leasing by direct negotiation

The following procedure shows the steps in granting a lease of Crown land by direct negotiation.

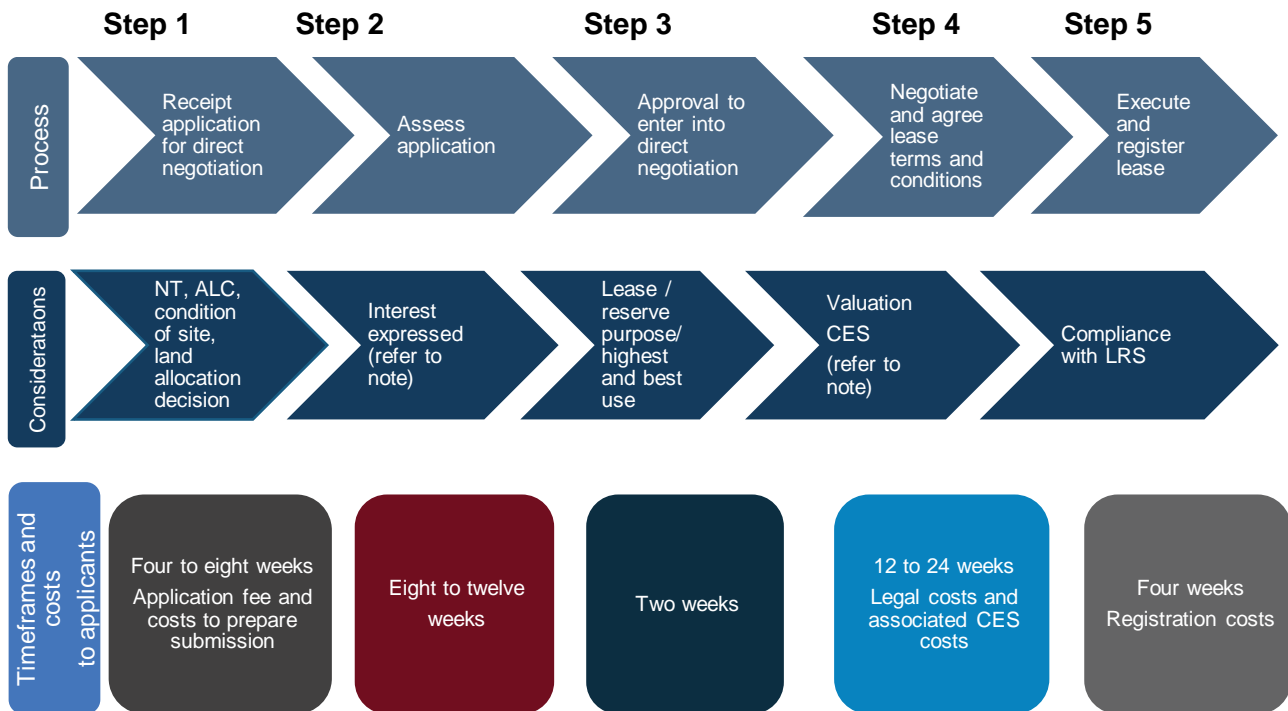


Figure 2. Timeline for leasing by direct negotiation

Glossary

ALC: Aboriginal Land Claim

CES: Community Engagement Strategy

LRS: NSW Lands Registry Service

NT: Native title

Note:

1. The above timeline represents the process for granting a Crown lease by direct negotiation. The time to negotiate some commercial leases is highly variable and dependent on the complexity of the offer, degree of community engagement required, and the number of other lease applications on hand.
2. Refer to the Community Engagement Strategy available from the department's website www.industry.nsw.gov.au/lands/public/community-engagement-strategy for more information.
3. Refer to the *Interest expressed* section of this document for the process when the department has received unsolicited expressions of interest.

Step 1—Direct negotiation (application to lease)

A proposal for direct negotiation may be initiated by either the department or an applicant.

Requests from an applicant (including those invited by the department) must include a completed lease application form and the associated prescribed fee.

The application must justify, with reference to the *Sale or lease of Crown land by direct negotiation* policy, why direct negotiation is appropriate.

Where requested by the department, the applicant must give more information in the nominated format and within the required timeframe.

Application fees will not be refunded to unsuccessful applicants.

Step 2—Assessment of the lease application

The department will assess the application to determine if entering into direct negotiations is justified.

This initial assessment considers the criteria provided in the *Direct Negotiation Policy*, third-party interests, statutory criteria and other relevant matters. These considerations must be addressed for an application to proceed.

If the department identifies any issues with the application, we will notify the applicant.

Refer to the *Interest expressed* section in this guideline for the procedure to address the requirements of the policy.

Step 3—Approval to enter into direct negotiations

If the department approves the application, we will write to the applicant with the next steps for both parties.

If the department decides at this stage that a lease by direct negotiations is not justified, the department may refuse the application.

The department may also refuse the application if it allocates the Crown land for an alternative purpose.

Step 4—Negotiation of lease

Both parties agree and sign a Negotiation Protocol that sets out the terms under which negotiations will take place.

Lease terms and conditions are then negotiated between the parties within an agreed timeframe.

Step 5—Agreement to lease

Lease terms and conditions are agreed and the department prepares a draft lease for execution.

Step 6—Execution and registration of lease

The lease is executed by the leaseholder first and then issued to the department for execution by the delegate of the ministers.

The department will manage the registration of the lease with NSW Land Registry Services.

Lease application assessment

Fit-and-proper criteria

Crown land will be leased to an acceptable applicant that:

- meets the fit-and-proper criteria as a person, business or organisation
- is legally able to hold land under lease.

The fit-and-proper-criteria are documented in Annexure A of the *Leasing Crown Land* policy.

Application process

Before lodging an application, applicants should contact the department for advice about the information required and the application processes.

The department will acknowledge receipt of all applications, undertake a preliminary review to ensure the application is complete, and, if the application is complete, will give the applicant an estimate of processing time.

Applications are processed in accordance with the requirements of the CLM Act and all other relevant NSW Government legislation, policies and procedures.

The time taken to assess each application depends upon its complexity and the total number of applications being assessed by the department at the time. It is usual for the processing and assessment of a lease application to take 6 to 12 months.

The department will advise all parties who submit a response to a competitive process or lodge an application for direct negotiation of the outcome in writing.

The department will offer successful parties the opportunity to negotiate directly through execution of a negotiation protocol. The negotiation protocol will detail the terms and conditions under which the lease will be negotiated.

Once negotiations are completed, all authorised signatories must sign the lease document, and it must be witnessed (where required) and returned to the department for execution.

Acceptance of the lease offer does not constitute the grant of a lease. The lease is granted upon formal execution of the lease by the minister's delegate.

Application to lease

A *Lease application form* must be submitted for lease of Crown land by either competitive process or direct negotiation.

The form is in three parts:

- **Part A—Applicant details**
- **Part B—Property details**
- **Part C—Proposal and business plan**

Applicants must complete **all parts** of the form accurately and in full. Applicants must supply any missing information before we can process the application. Applicants must meet the department's requirements for proof of identity and bona fides.

Fees and charges

The NSW Government determines the fees and charges payable for processing applications for lease over Crown land. These fees and charges are published from time to time in Schedule 1 of

the Crown Land Management Regulation 2018 (the Regulation). The fees and charges that apply to lease applications will be in accordance with the Regulation as at the date the department receives the application.

Fees and charges for lease applications comprise:

- **a non-refundable application fee**, which is an initial advance towards the cost of processing applications
- **charges for processing activities** including (but not limited to) the cost of site and land status investigations, land assessment, community engagement where required, compliance with the *Environmental Planning and Assessment Act 1979*, survey and plan preparation, valuation, publication of required notices, negotiation and preparation of documents for execution.

Part A—Personal details

Legal entity of applicant

Applications must be submitted by a legal entity or, if a joint tender, by legal entities, with the capacity to contract. The department will only enter into an agreement with a legal entity or entities.

The department will require an applicant to provide evidence of its legal status or capacity to contract.

Where the lessee is a company, the lease offer must be signed in accordance with Section 127 of the *Corporations Act 2001*, by:

- two appointed directors of the company, or
- an appointed director and a company secretary of the company, or
- for a proprietary company that has a sole director who is also the sole company secretary, that director.

A company seal may also be affixed to the lease document.

ABN requirements

The department will not enter into an agreement with a company that does not have an Australian Business Number (ABN) and is not registered for GST.

In this guideline, 'ABN' means an Australian Business Number as provided in GST law. 'GST' has the meaning given in section 195-1 of the *A New Tax System (Goods and Services Tax) Act 1999*.

Part B—Property details

Applications must include the relevant details of the property that is the subject of the competitive process or request for direct negotiation.

Part C—Proposal and business case

In addition to criteria that may apply to specific opportunities, the general criteria for the department to evaluate all lease proposals are as follows:

- compliance of the proposed use with the CLM Act
- demonstrated social, economic and environmental benefits arising from the proposed use
- suitability and objectives of the proposed use
- demonstrated financial and economic viability of the proposed use
- demonstrated financial capacity of the applicant
- capability of the applicant to execute the proposal, along with demonstrated track record

- general credentials of the applicant including skills, experience and expertise
- demonstrated history of compliance by the applicant with the terms of any past Crown or other leases.

All lease applications must include a description of the proposal and an accompanying business case that can be effectively assessed by the department and includes (at a minimum) the following headings.

Existing use

1. Competitive process

The call-to-market document will give the details applicants need to prepare a submission.

2. Direct negotiations

The application form requires the following minimum information to be submitted:

- description of the existing use of the land
- details of the statutory consents and approvals that authorise the existing use
- asset register and building condition report of any existing fixed improvements
- an accurate plan of the land and the existing site layout and location of any facilities
- financial information related to the current business operation (as required in the application form)
- photographs of the site
- site analysis to identify the constraints and opportunities that the applicant intends to address in their proposal.
- a business case for commercial leasing

Proposal

For both competitive processes and direct negotiations, the application is required to include a proposal for the development of improvements and future management of the leased land.

The proposal will:

- describe the changes and initiatives proposed by the applicant
- include how the proposal addresses the constraints and opportunities of the site
- identify any consents and approvals required to enable the implementation of the project
- adequately describe what the leased land will 'look like' in the future
- acknowledge that an application for a commercial use requires significant capital expenditure and describe the proposed capital works and expenditure program
- nominate an indicative lease term that is being sought, particularly where the applicant will need to amortise the capital expenditure over the term of the lease
- the *Lease options and capital expenditure obligations* section of this guideline should be referenced for information related to the structure of the transaction (lease/agreement for lease) documents.

Business case for commercial leasing by direct negotiation

For a lease for commercial purposes, a business case is required. This must set out the details of the business and/or operations the applicant proposes to carry out on the land, including (but not limited to) details of any proposed major capital investment and/or proposed maintenance works. An applicant/lessee should consider the value and ongoing use of the Crown's improvements and include an analysis of the benefits that will accrue to the Crown and the community.

A financial appraisal of the proposal is required to support the business case. The financial appraisal should:

- demonstrate the financial viability of the proposal over the proposed term of the lease
- justify the proposed term by reference to the time required to amortise the investment associated with the proposed capital improvements

The financial appraisal must set out the applicant's financial projections for at least the initial five-year period of the proposed lease. The projections should consider proposed capital investment and its effects on projected revenue and operating expenses. The financial projections of the business are to include the cash flows from operational revenue, operational expenses and capital expenditure.

The major business case inputs are:

1. **Gross annual revenue** by revenue type (for example, for marinas—berth sales, berth rental fees, mooring fees, fuel sales, boat brokerage commissions, industrial services, retail/chandlery, entertainment, subtenant rental; and for caravan parks—accommodation fees for caravan, cabin and camping; fuel sales; industrial services; food and beverage; retail; entertainment; subtenant rent).
2. **Operating costs** by major expense category (for example, salaries, superannuation, administration, insurance, utilities, repairs and maintenance). Note that financing costs (interest expenses) are not included.
3. **Capital works expenditure** by major capital works item. Note: sunk costs for example, lease purchase costs and business goodwill, for example, are excluded and are not considered in the business case cash flows.

Where the application is for direct negotiation, we expect there will be discussion and liaison between the department and the applicant during the preparation of the business case to ensure the development of a proposal that is:

- appropriate to the character and value of the leased land
- consistent with the long-term objectives for management of adjoining Crown land
- achievable within the parameters and constraints of the existing regulatory environment
- mutually beneficial to the Crown, the community and the tenant.

Business case analysis

As part of the due diligence undertaken by the department to assess an application, a discounted cashflow (DCF) model is used to analyse the applicant's financial appraisal to:

- test the financial feasibility of the proposal using standard methodologies and assumptions
- determine the lease term reasonably required for an applicant to amortise its capital investment, pay a market-based rent and achieve a satisfactory return on its investment.

The department's DCF model is consistent with NSW Treasury guidelines and applies a discount rate to reflect an applicant's weighted average cost of capital (WACC). The financial analysis is applied on the basis of earnings before interest, tax, depreciation and amortisation (EBITDA). As a consequence, the analysis is independent of the financial structure adopted by the applicant, and any rate of return is a pre-tax rate of return.

The discount rate used in the department's DCF model represents a percentage return that a typical commercial business operating in an industry typical to Crown land leases would expect to earn, given the associated risk of a business. The following inputs are used to derive the discount rate:

- Risk free rate—based on the Independent Pricing and Regulatory Tribunal New South Wales (IPART) published WACC

- Market risk premium—based on IPART published WACC
- Risk rating—a ratio of 1.2 reflects the higher risk rating of the type of businesses typically located on Crown land
- Debt to equity ratio—an industry-typical ratio of 60% debt and 40% equity
- Cost of borrowings—based on the Reserve Bank of Australia’s published historical weighted-average interest rates on credit outstanding under \$2 million
- Tax rate—25% for businesses with less than \$50 million turnover

The department undertakes a periodic review of the inputs used to derive its discount rate as a result of movements in the risk-free rate, interest rates and other market conditions. At the time of publication, the department’s discount rate is 10.75%.

Financial capability of applicant

The department reserves the right to reject any application if we consider the applicant not to have appropriate financial capability.

The department will not knowingly accept applications from, or award contracts to, applicants who are:

- subject to exclusion from applying as a result of a breach of the NSW Government *Code of Practice for Procurement*
- bankrupt
- subject to a winding-up order
- corporate entities with persons involved directly or indirectly in the management of the entity who are disqualified under corporations law.

Compliance with the NSW Government *Code of Practice for Procurement*

The department will not knowingly accept applications from or enter into negotiations with applicants who demonstrate an inability to meet the requirements of the NSW Government *Code of Practice for Procurement*.

The code can be viewed and downloaded from www.procurepoint.nsw.gov.au

Conflict of interest

A conflict of interest arises when an applicant, or a person or organisation associated with the applicant, is in a position to benefit directly or indirectly from actions of the applicant through an unfair or unintended imposition or loss on the department or other party.

A conflict of interest can also arise when an applicant’s integrity, objectivity or fairness in performing the services is at risk due to a personal interest or conflicting business arrangements.

Applicants should disclose in their submissions any potential or actual conflicts of interest that they may have or may be perceived to have in their responsibilities to the NSW Government and other parties in the course of delivering services to the department.

Identification of a conflict of interest or a perceived conflict of interest will not automatically exclude an applicant from consideration.

The department reserves the right to assess the potential impact of the conflict or perceived conflict in relation to the tender before a final decision is made.

The department’s decision about exclusion will be final.

Probity principles

Probity principles are essential to NSW Government dealings and underpin the way in which the department procures tenants for its properties. Irrespective of whether a competitive process or direct negotiation is used to secure a tenant, the probity principles must always be complied with.

As well as identifying the tenant offering the best value for money, the leasing process must demonstrate probity and be honest, fair and equitable.. It must also be perceived by all involved as being fair and equitable.

The department is not bound to accept the highest rent offered and may pass over, or not consider further, any tenant.

Whichever leasing process is undertaken, it must comply with the following probity principles:

- accountability and transparency—the process will be open, clear, and defensible
- impartiality—those making decisions do so in an unbiased manner
- objectivity—decisions are made based on objective evidence
- reasonableness—decisions are based on the information reasonably known by the evaluation team and are supported by rational and logical argument
- thoroughness—decisions are based on competent and comprehensive analysis of all relevant information
- confidentiality and information security
- identification and resolution of conflicts of interest.

The NSW Government Procurement Guidelines available from www.procurepoint.nsw.gov.au gives guidance on probity.

Crown land Community Engagement Strategy

Crown land is used by the community for a wide range of activities and purposes.

The department's Community Engagement Strategy (CES), available at www.industry.nsw.gov.au/lands/public/community-engagement-strategy, ensures that decisions about Crown land are made in an open and transparent way by setting out engagement requirements for particular dealings, such as leases.

In considering lease applications, the department must follow the requirements of the CES and may be required to consult and engage with the community on the proposed application. Depending on the outcome of any engagement or consultation, the lease application may require changes or be refused.

The department will publish notices of leases granted on its website, in accordance with the CES.

Lease categories

Leasing of Crown land is divided broadly into four categories as follows:

- business purposes
- community purposes
- residential purposes
- rural and urban purposes.

Business purposes

Commercial leasing includes leases by individuals, businesses or other organisations involved in commercial activities on Crown land including, but not limited to:

- **marinas and other marine-related uses** including, mooring or storing boats above or adjacent to the water, jetties, boatsheds, berthing areas, boat ramps, slipways, pontoons, seawalls, boat recovery, repair, fuelling and maintenance, boat and accessories sales, waterfront commercial facilities such as retail, cafés and restaurants, and reclamation areas above and/or below mean high water mark (MHWMM)
- **caravan parks and tourist facilities** including commercial camping grounds, powered and unpowered sites, re-locatable homes, long-term residential sites and ancillary uses including retail, cafés and restaurants
- **registered clubs, bowling and other sporting facilities and golf courses** including related uses such as club houses, meeting and conferencing facilities and ancillary uses including retail, cafés and restaurants
- **child and aged care facilities**
- **other stand-alone uses** including kiosks, retail, cafés, restaurants and ancillary use
- **other uses supporting certain commercial industries** such as fishing fleets and extractive industries
- **government agencies and not-for-profit organisations.**

Community purposes

Community leasing includes the grant of leases to eligible community groups. Community uses include, but are not limited to:

- **community volunteer services groups** (organisations that exist for the benefit of the general community and are largely supported by volunteers)
- **single-interest and sporting groups** (organisations that benefit cultural, sporting or special interest groups within the community).

Rural purposes

Rural leasing is generally confined to the Western Division of NSW and leases are issued for grazing, agriculture and irrigation purposes.

Residential purposes

Residential leasing relates to the grant of leases to eligible residential tenants.

Perpetual leases

Perpetual leases may be granted over Crown land in the Western Division for either urban or rural purposes.

Similar to term leases, a competitive process is the preferred method for establishing perpetual leases, unless a direct negotiation with the applicant can be justified.

A business case will not be required if the grant of a lease is necessary as a result of the exclusion or excise of an area from an existing perpetual lease.

Financial concessions and adjustments

The department may apply financial concessions to rent payable under a negotiated lease to support the use and management of Crown land for the benefit of the people of NSW.

Refer to the department's website for more information on financial concessions.

Termination of lease negotiations

At any stage during the lease negotiation process, the department might decide not to continue. Some of the reasons for making this decision include:

- terms and conditions for the lease cannot be concluded within the timeframe agreed in the negotiation protocol
- the offered rent or prevailing market conditions do not provide sufficient financial or public benefit
- there is insufficient interest in the offer
- there is a conflict of interest or other probity concerns with the process
- direct negotiations do not yield the potential benefits initially considered achievable
- environmental and cultural heritage outcomes are not acceptable
- public consultation through the CES demonstrates that the proposal is not appropriate
- there is a change in government policy
- market forces are identified during the negotiation process that require reconsideration of the decision to directly negotiate.

Unsolicited proposals

Unsolicited proposals are defined as an approach to the NSW Government from an applicant with a proposal to:

1. build and/or finance infrastructure
2. provide goods and services
3. where the government has not requested the proposal.

The NSW Department of Premier and Cabinet has developed a *Guide for Submission and Assessment of Unsolicited Proposals*, which can be accessed at www.nsw.gov.au/contact-us/unsolicited-proposals.

The department generally will not accept an unsolicited proposal. Applicants who are considering a commercial proposal when there is no relevant competitive process and/or the circumstances do not meet the conditions for direct negotiation should consider whether their proposal would satisfy the principles in the *Guide for Submission and Assessment of Unsolicited Proposals*.

Leasing principles

Terms and conditions

All leases are subject to terms and conditions that will outline the applicant's duties and responsibilities in respect to the land. The lease may also contain special conditions that relate to the specific purpose of the lease. All applicants are expected to comply with their lease conditions.

The department will take compliance action at various stages of the lifecycle of the lease to ensure that the applicant continues to comply with the lease terms and conditions.

Term of lease

Generally leases (other than perpetual leases) may be granted by the department for a term of up to 25 years (including any option to renew) based on the assessment of information supplied in the business case.

Any proposal that seeks a term greater than 25 years, or to vary the term of a lease, will require a more detailed business case to substantiate the request.

The term of a commercial lease will be negotiated based on the type of proposal and level of capital investment committed.

When assessing the lease term, the department will take the following factors into account:

- level of committed capital investment
- ability to fund, resource and manage the lease over the proposed term
- purpose of the proposed activities
- demonstrated public social, economic and environmental benefit
- market rent as a return to NSW Government.

Lease options and capital expenditure obligations

The department has considered the best way to capture obligations for capital expenditure and program of works (a requirement in all commercial leases).

The department will consider the following options on a case-by-case basis as appropriate for securing capital obligations:

1. **agreement for lease** (AFL) and lease (where the applicant has a current lease with remaining term of more than three years); or,
2. **short-term lease** (one to five years) with further **option** to achieve a 25 year lease term if the committed capital expenditure is completed within the agreed period.

Agreement for lease

An AFL is appropriate where there is an existing underlying tenure that is sufficient to allow the applicant to develop and construct the agreed capital works.

AFLs are industry tested and accepted. They are generally for a short-term period (for example, one to five years) and will detail the works to be undertaken, the cost of the works, and the time within which they are to be completed. It will also detail the mechanism for determining completion of the works and whether they have been completed to an acceptable standard (for example, by receipt of an Occupation Certificate from the consent authority).

Under an AFL, completion of the works to an acceptable standard will trigger the start of the lease.

An AFL is not appropriate if there is no underlying tenure, as it cannot be registered on the title to the land.

Short-term lease with option to renew

If there is no significant lease term remaining, the tenure is already on holdover, or there is no underlying tenure for the site, the department will offer a short-term lease with a long-term option to renew.

The initial lease will be for a term comparable to an AFL (for example, usually one to five years) and will be conditioned similar to an AFL, detailing the works to be undertaken, the cost of the works, the time within which they are to be completed, and the mechanism for determining satisfactory completion.

The tenant's ability to exercise the option to renew will be conditional upon satisfactory fulfilment of the conditions precedent regarding capital works.

The option to renew will be for a longer term (for example 25 years) to allow the tenant an opportunity to amortise the capital investment.

Rent

A market-based rent will be applied with reference to Part 6 of the CLM Act.

The lessees may be eligible for concessions in accordance with the *Crown Land Financial Concessions Policy* (IND-O-254).

Financial analysis of the business case

The department uses a discounted cash flow analysis model as an assessment tool to:

- test the financial feasibility of a proposal using standard financial analysis methodologies and assumptions
- determine a reasonable lease term to provide a satisfactory return on equity, permit amortisation of the capital investment and allow for the payment of a market-based rental to the department.

Bank guarantee

Bank guarantees with no expiry date are required on all leases.

Guarantees will generally be the equivalent of six months' rent paid in advance.

Leases may provide for bank guarantees to be increased should the tenant demonstrate a poor track record in the payment of rent. This is in order for the department to protect its interests for the remaining term of the lease.

In addition, if capital works are proposed under the lease, then the department may require additional security (by way of guarantor or an additional bank guarantee for the life of the works only) for those works to reflect the scope and nature of proposed works.

Rent reviews

At a minimum, market rent reviews will be undertaken at five year intervals. Between market reviews, rent each year will be increased by the consumer price index.

Hold-over provisions

Leases may provide that at the expiry of the term, the tenant may, with consent from the department, remain at the premises on a month-to-month basis. The lease may provide that the rent for this period is at the current yearly rate, and the department may vary the rent with one month's notice.

Under hold-over provisions, the lease will generally be terminable at any time by either party giving one month's notice.

Variation of leases

Where there is a requirement for a variation to a lease, agreement and consideration from both parties is required. This consideration may include an increased rent, or agreement to a more contemporary lease format or additional lease clauses for consistency.

The department will also take into account the improved benefit to government and the satisfactory performance of the tenant under the lease when considering the granting of a lease variation.

Where an application for variation is being considered for an older lease, the department may take the opportunity to review the lease provisions and to negotiate variations of out-dated or inadequate provisions. Environmental requirements, for example, might be varied.

Costs

Before the leasing process starts, allocation of costs will be negotiated and agreed in the negotiation protocol. Generally, a request from an existing tenant for a variation or direct negotiation will result in the tenant paying all applicable costs.

Consent to transfer by way of sale, sublease or mortgage

Refer to the separate guideline for the management of Crown land leases for information about consent to transfer land comprised in a Crown holding by way of sale, sublease or mortgage.

Interest expressed

This section of the guide:

- explains the process for applying for a lease by direct negotiations, where an existing tenant applies to renew the lease before expiration and a third party has expressed interest in the site
- is applicable to all commercial lease agreements issued over Crown land for improvements and uses associated with a commercial business
- will generally be applied by the department unless the executive director determines circumstances exist that justify a departure from this guide, necessary to comply with its obligations at law.

Definition

Interest expressed means a bona fide, unsolicited proposal made by an individual or business entity at any time during the life cycle of a lease and must be site-specific. General interest expressed across multiple sites or a wide geographic areas will not be considered as bona fide.

Intent of interest expressed

The intent of the interest expressed requirement is to ensure there is a fair and managed process should there be a bona fide interest in a site from one or more third parties.

The following procedure shows the steps undertaken where there has been interest expressed identified during an application for direct negotiation, identified at Step 2 in Figure 2. Timeline for leasing by direct negotiation.

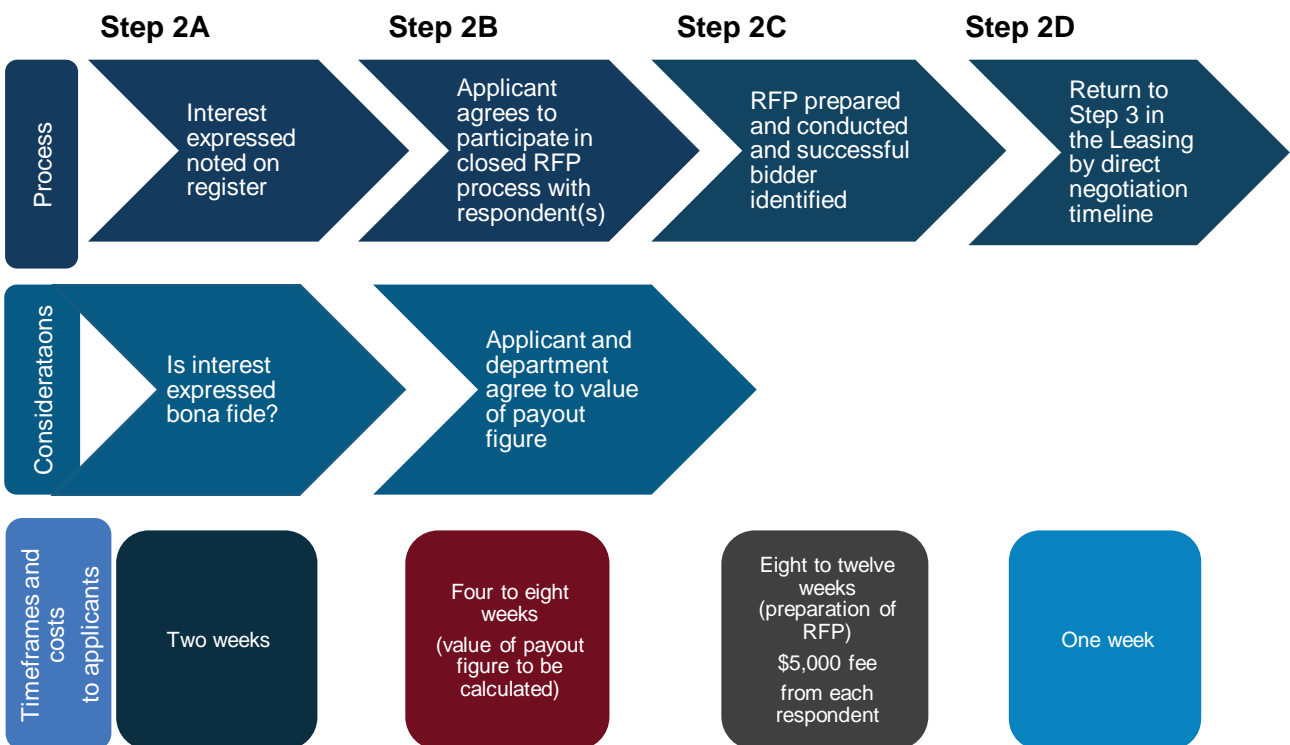


Figure 3. Timeline where interest has been expressed during an application for direct negotiation

Note:

1. The circumstances where direct negotiations are affected by a bona fide interest expressed as referenced in the department's policy, *Sale and lease of Crown land by Direct Negotiation* IND-O-182 are provided as follows:
 - 4.(f) *The proponent holds a current lease of the subject Crown land (including a lease on holding-over provisions) and is seeking to renegotiate the tenure conditions of the lease, including proposing significant investment, and there is no substantial change in expectations of the use of the site, and the department has received no other **interest expressed***
2. The above timeline is representative of the process for granting a Crown lease by direct negotiation where interest has been expressed by a third party in relation to the criteria at 4(f).
3. Following completion of Step 2C in the above timeline, the process for direct negotiation continues in accordance with the direct negotiation timeline.
4. The 'value of payout figure' referenced in the timeline above refers to an amount agreed between the applicant (the incumbent tenant) and the department that will be paid to the applicant if it is unsuccessful in the RFP referenced at Step 2C. If the applicant does not agree with the department as to the amount of the payout figure within a reasonable timeframe, the application process will cease. In this circumstance the existing lease will continue to expiry and no further applications for a new lease by direct negotiation will be accepted.

Step 2A—Interest expressed is identified

If the interest expressed is for a site that is not currently being assessed for a new lease, the contact details of the third party and the nature of the interest will be recorded on a register for a period of twelve months.

If an existing tenant subsequently applies to enter into direct negotiations for a new lease, the department will contact all third party interests, noted on the register of interest expressed to ascertain if the interest is still current.

Step 2B—Tenant to agree to the request for proposal (RFP)

The department will advise the applicant (existing tenant) that there is current bona fide interest expressed recorded for the site. The department will then ask the applicant if they wish to participate in a closed RFP with the parties that have expressed interest.

If the incumbent tenant wishes to proceed with and participate in an RFP, the tenant will be required to:

1. agree to a payout figure (value) that will be paid to the tenant, by the successful bidder, if the tenant is unsuccessful in the RFP process
2. agree to release any remaining term of lease if unsuccessful in the RFP process
3. accept the outcome of the RFP process.

Step 2C—Undertake the RFP

In the event that the applicant agrees to the closed RFP, both the incumbent tenant (applicant) and the respondent(s) will be requested to submit a proposal.

The key terms of the RFP shall include the:

- requirement for capital development based on significant investment
- value amount of the payout figure is required to be included as a compulsory component in a third party respondent's offer
- value amount of the payout figure is paid to the applicant (incumbent tenant), by the successful respondent, if they do not win the EOI
- evaluation criteria will be reliant on the offer made by all parties including rent, term and capital expenditure program.

Respondents must pay a non-refundable application fee of \$5,000 as a precondition to cover the administrative costs associated with the RFP.

If successful, a respondent will have the application fee offset against the other costs associated with negotiating the lease.

The department will advise unsuccessful participants in writing of the outcome.

Step 2D—Negotiation of lease

- Return to Step 3 in Figure 2. Timeline for leasing by direct negotiation.

Definitions

Table 1. Terms and definitions

Term	Definition
applicant	The person or entity making an application to request to lease Crown land
application	A request to lease Crown land
benefit	Freehold or leasehold land which is benefitted by or from the presence of a Crown land tenure
leasehold	The holding of Crown land by lease
lessor	NSW Department of Planning, Industry and Environment
lessee	The person or entity to which Crown land is leased. May alternatively be referred to as a holder.
the department	NSW Department of Planning, Industry and Environment
respondent	The person or entity responding to a competitive process

Related documents

- *Crown Land Management Act 2016*
- *Aboriginal Land Rights Act 1983*
- *Native Title Act 1993*
- *Environmental Planning and Assessment Act 1979*
- Leasing of Crown land Policy
- Crown Land Financial Concessions Policy
- Community Engagement Strategy.



Berrigan Shire Council Development Assessment Report

1 Application Details

Development Application Number	31/22/DA/D5
Property Address	11 Baroooga Road , Tocumwal
Lot and DP	Lot 11 DP 1265195
Description	Temporary occupation of Land
Applicant	Heidi Stahl
Applicant Address	PO Box 289 Tocumwal NSW 2714
Zoning	RU5 Village Zone Blep 2013
Owners Consent	Yes
Author of Report	Matthew Miller Acting Development Manger

2 Detailed Description of Proposal

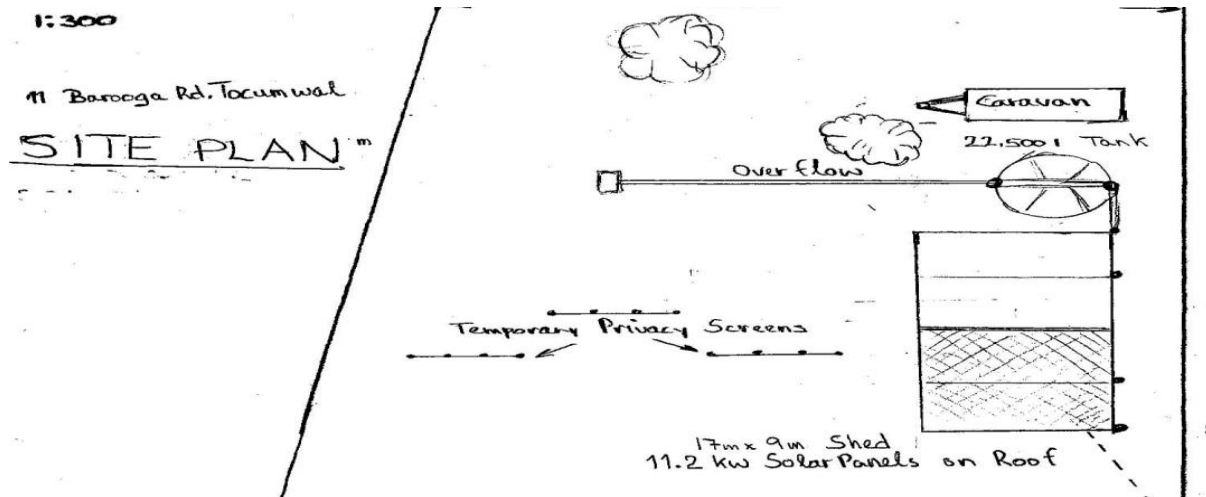
The subject application is for (temporary occupation use of land)

The site currently has one approved residential storage shed; a recent development application and construction certificate for a dwelling has been lodged at Council.

The site is part of recent subdivision completed in the recent years.

The use is for the occupation on the site in a caravan whilst the dwelling is being constructed. As consent is required under the Local government regulation if a maximum 60 days per year and 2 day, intervals are occupied in a 12-month period.

As the applicant is indented to stay longer than the permitted times set out in the regulation they are seeking development consent. See below site plan of the site.



3 Political Donations

Political Donations	
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4 Notification

Public Notification	Yes	<input type="checkbox"/>	No	<input checked="" type="checkbox"/>
Advertised Development	Yes	<input type="checkbox"/>	No	<input checked="" type="checkbox"/>
Date From: XX/XX/XXXX	Date To:		XX/XX/XXXX	
Newspaper:	Date			
Submissions Received:	Yes	<input type="checkbox"/>	No	<input checked="" type="checkbox"/>

5 History of Site/Development Applications

Date	Description
14/10/2021	Dwelling DA NO 40/22/DA/D1
11/12/2020	Shed DA No 109/21/DA/D5

6 Development Contributions

Does the Berrigan Development Contributions Plan apply to the subject site?	NA
Is a Section 7.12 Contribution required to be paid for this development proposal and has the applicable condition been applied to the consent?	
Is a Section 7.11 Contribution required to be paid for this development proposal and has the applicable condition been applied to the consent?	

7 Internal Referrals

DEPARTMENT	Yes	No	COMMENTS/CONDITIONS
Director Technical Services	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Development Manager	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Building Surveyor	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Engineering Services Manager	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Design Engineer	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Environmental Engineer	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Town Planner	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Assets & Operations Manager	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
NSW RFS	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Other State Government Agency?	<input type="checkbox"/>	<input checked="" type="checkbox"/>	

8 Matters for Consideration under Section 4.15 of the EP&A Act

In determining a development application, a consent authority is required to take into consideration the following matters when considering a development application:

(a) (i) Any environmental planning instrument,

Satisfactory Unsatisfactory

Reasons (if applicable)

Berigan Local Environmental Plan 2013	
Part 2: Permitted and prohibited development	
Zoning	RU5 Village Zone
Use	permissible with consent Definition under LEP: Residential occupation ;

Part 4 Development Standards	Satisfactory	Unsatisfactory	Not Relevant	Comment
Clause 4.1 – Minimum Subdivision Lot Size	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Clause 4.1AA – Minimum Subdivision Lot Size for Community Title Scheme	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Clause 4.1A – Minimum subdivision lot size for strata plan schemes in rural and environmental protection zones	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Clause 4.1B – Minimum lot sizes for dual occupancies, multi-dwelling housing and residential flat buildings	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Clause 4.1C – Exceptions to minimum lot sizes for certain residential development	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Clause 4.2 – Rural Subdivision	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Clause 4.2A – Erection of dwelling houses on land in rural and environmental protection zones	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Clause 4.6 – Exceptions to development standards	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Part 5 – Misc. Provisions				
Clause 5.1 – Relevant Acquisition Authority	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Clause 5.2 – Classification & Reclassification of public land	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Clause 5.3 – Development near zone boundaries	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Clause 5.4 – Controls relating to miscellaneous permissible uses	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Clause 5.8 – Controls relating to secondary dwellings on land in a rural zone	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Clause 5.10 – Heritage Conservation	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Clause 5.11 – Bushfire Hazard Reduction	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Clause 5.12 –	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	

Infrastructure Development and use of existing buildings by the Crown				
Clause 5.13 – Eco-tourist facilities	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	
Clause 5.16 – Subdivision of land in rural, residential or environmental zones	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Clause 5.17 – Artificial waterbodies in environmentally sensitive areas and area of operation of irrigation corporations	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Clause 5.18 – Intensive livestock agriculture	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Clause 5.19 – Pond-based, tank-based and oyster aquaculture	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Clause 5.20 – Standards that cannot be used to refuse consent	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Clause 5.21 – Flood Planning	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Part 6 Additional Local Provisions				
Clause 6.1 Earthworks	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Clause 6.2 (Repealed)	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Clause 6.3 – Terrestrial biodiversity	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Clause 6.4 – Riparian lands & watercourses	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Clause 6.5 – Wetlands	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Clause 6.6 – Development on river bed and banks of the Murray River	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Clause 6.7 – Development on river front areas	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Clause 6.8 – Airspace Operations	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Clause 6.9 – Development in areas subject to aircraft noise	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Clause 6.10 – Essential Services	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Clause 6.11 – Development near explosive storage area	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	

Murray Regional Environmental Plan No.2 – Riverine Land 1994	
Does this plan apply?	Yes
Planning Principles	
When this Part applies, the following must be taken into account—	
(a) the aims, objectives and planning principles of this plan,	
(b) any relevant River Management Plan,	
(c) any likely effect of the proposed plan or development on adjacent and downstream local government areas,	
(d) the cumulative impact of the proposed development on the River Murray	
Specific Principles	
List as required	Comment

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State Environmental Planning Policies

The following State Environmental Planning Policies apply to the subject development.

State Environmental Planning Policy No. 55 (Remediation of Land) 1998	
Trigger Clause	Clause 7
Clause	Insert Clause
Objectives	Insert objectives and address
Compliance/Comment	Add comment/address compliance

State Environmental Planning Policy (Koala Habitat Protection) 2021	
Trigger Clause	Clause 6(1)
Clause	(1) This Policy applies to each local government area listed in Schedule 1.
Aims	To encourage the conservation and management of areas of natural vegetation that provide habitat for koalas to support a permanent free-living population over their present range and reverse the current trend of koala population decline.
Compliance/Comment	Whilst it is acknowledged that the Berrigan Shire Local Government Area is listed within Schedule 1 of this SEPP, the subject land contains no trees or vegetation and will therefore not have an adverse impact on koala populations.

State Environmental Planning Policy (Building Sustainability Index: BASIX) 2004	
Trigger Clause	Clause 6(1)(a) NA
Clause	NA
Objectives	N/A
Compliance/Comment	

Add as required

State Environmental Planning Policy XXX	
Trigger Clause	
Clause	
Objectives	Insert objectives and address
Compliance/Comment	Add comment/address compliance

(ii) any draft environmental planning instrument that is or has been placed on public exhibition and details of which have been notified to the consent authority,

Satisfactory Not relevant

Reasons (if applicable)

(iii) any development control plan,

Satisfactory Unsatisfactory

Is a variation proposed?

Yes No

Berrigan Development Control Plan 2014

Part 2: Residential Development	Applies? - Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>
Part 2.1: Neighbourhood character	Complies/Does not comply – variation proposed: na Variation proposed: Applicant justification: Planners Comment:
Part 2.2: Streetscape	Caravan partially screeded by existing shed.
Part 2.3: Landscaping	Screening to be installed as per DCP Part 2.3
Part 2.4: Private Open Space	-
Part 2.5: Building Setbacks	-
Part 2.6: Car parking & access	All weather access to be provided
Part 2.7: Site Facilities	Additional facilities to be installed as per for a 1a dwelling
Part 2.8: Security	
Part 2.9: Privacy	
Part 2.10: Energy Efficiency	
Part 2.11: Outbuildings	
Part 3: Industrial Development	Applies? - Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>
Part 3.1: Appearance	
Part 3.2: Landscaping	
Part 3.3: Building setbacks	
Part 3.4: Parking & Access	
Part 3.5: Outdoor areas	
Part 3.6: Amenity	
Part 3.7: Signage	
Part 4: Commercial Development	Applies? - Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>
Part 4.1: Location	
Part 4.2: Appearance & design	
Part 4.3: Landscaping	
Part 4.4: Heritage	
Part 4.5: Signage	
Part 4.6: Parking	
Part 5: Tourist Accommodation	Applies? - Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>
Part 6: Heritage Items and Conservation Areas	Applies? - Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>
Part 6.1: Inventory Forms	
Part 6.2: Verandahs & Awnings	
Part 6.3: No control	N/A
Part 6.4: Building Height	
Part 6.5: Roof forms & pitch	
Part 6.6: Setbacks	
Part 6.7: Materials	
Part 6.8: Fenestration	
Part 6.9: Advertising & Signage	
Part 6.10: Fences	
Part 6.11: Infill development	
Part 7: Subdivision	Applies? - Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>
Part 7.1: Context	
Part 7.2: Neighbourhood character	
Part 7.3: Staging	
Part 7.4: Movement Network	
Part 7.5: Activity centres & community facilities	
Part 7.6: Public Open Space	
Part 7.7: Landscaping	
Part 7.8: Lot design	
Part 7.9: Infrastructure & services	

Part 7.10: Natural Hazards	
Part 7.11: Site Management	
Part 8: Vegetation	Applies? - Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>
Part 9: Tocumwal Aerodrome	Applies? - Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>
Part 10: Watercourses & Riparian Land	Applies? - Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>
Part 10.1: Visual Amenity	
Part 10.2: Boat ramps	
Part 10.3: Pontoons & walkways	
Part 10.4: Retaining walls	
Part 10.5: Stairs	
Part 10.6: Moorings	
Part 10.7: Liability & Public Safety	
Part 10.8: Landscaping	
Part 10.9: Unauthorised Structures	
Part 11: Flood Prone Land	Applies? - Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>
Part 11.1: Objectives	
Part 11.2: Decision Guidelines	
Part 11.3: Consultation	
Part 11.4: Flood Planning Area	
Part 11.5: Definitions	

(iia) any planning agreement that has been entered into under section 7.4, or any draft planning agreement that a developer has offered to enter into under section 7.4,

Satisfactory Not relevant

Reasons (if applicable)

(iv) any matters prescribed by the regulations,

Satisfactory Unsatisfactory

Reasons (if applicable) Clauses 92, 93 and 94, 94A - satisfactory

that apply to the land to which the development application relates,

(b) the likely impacts of that development, including environmental impacts on both the natural and built environments, and social and economic impacts in the locality,

	Satisfactory	Unsatisfactory	Not Relevant	
Consideration				Comment
Context & Setting	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Landscaping to be provided and completed prior to occupation
Traffic, Access and Parking	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Existing access to property to be upgraded to allow safe traffic movements in and out.
Public Domain	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	
Utilities	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Sewer to be connected to the existing sewer point on site.
Heritage	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	
Water Quality and Stormwater	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	To be managed and reused on site,

Soils, soil erosion	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	
Flora & Fauna	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	
Waste	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	To be managed during construction
Noise & Vibration	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Hours of Operation	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	In accordance with the noise Act
Other land resources	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Flooding	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Bushfire	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Contamination	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Safety, security and crime preventions	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Social Impact	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Is temporary maximum of 6 months current housing climate has merit and some justification.
Economic Impact	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	If the applicant cannot supply all required services there is options for accommodation at the town caravan parks.
Site design and internal design	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Overlooking	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Overshadowing	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Landscaping	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	
Construction	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Private Open Space	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	
Cumulative Impacts	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	
Disabled Access	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	
Signage	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	
Setbacks/Building Envelopes	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	

(c) the suitability of the site for the development,

Satisfactory Unsatisfactory

Reasons (if applicable)

(d) any submissions made in accordance with this Act or the regulations,

Yes No N/A

Submission Issue(s)	Justification for Favorable Determination

(e) the public interest.

Satisfactory Unsatisfactory

Reasons (if applicable)

9 Conclusion

The Development Application has been assessed against the heads of consideration under Section 4.15 of the Environmental Planning and Assessment Act 1979, Local Environmental Plan 2013 and Development Control Plan 2014 and is considered satisfactory.

10 Signature of Applicable Officers

Name:	Matthew Miller
Position:	Acting Development Manger
Signature:	
Date:	9/11/2021

Recommended Non-standard conditions

1. Approved Plans

The subject development is to be carried out in accordance with the conditions of consent. The subject approval allows the temporary occupation of the land for a maximum of 6 months from the date of issue. The site is then to be vacated after the lapse date.

<https://www.planning.nsw.gov.au/Policy-and-Legislation/Planning-reforms/Standard-conditions-of-consent>

<https://www.planning.nsw.gov.au/-/media/Files/DPE/Guidelines/Policy-and-legislation/guide-to-writing-conditions-of-development-consent-202105.pdf>

<https://www.planning.nsw.gov.au/-/media/Files/DPE/Other/Policy-and-legislation/standard-conditions-of-development-consent-residential-conditions-202105.pdf>

Justification Letter to Seek Accommodation Approval

DP1265195 – 11 Barooga Road Tocomwal NSW 2714

Volker Stahl and Heike H Stahl

To Whom It May Concern,

We wish to seek approval to reside on our lot while our home is being built. Reasons are listed as follows:

- Covid 19 infection risks in the community are high and we would be much safer being able to isolate by ourselves on our lot. As we are both in the older age bracket this is a very important issue for us.
- Tourist park accommodation puts us at risk of contracting Covid 19 from travellers.
- Rental accommodation in Tocomwal and surrounds are virtually non existent.
- 6 -12 months of rental costs are unsustainable for us and our budget.

Accommodation on our lot would be in a 24ft caravan situated at the back of the lot behind the existing shed. The caravan is fully self contained and has kitchen, shower and toilet facilities. Power supply is connected by essential Energy and water supply is from a tank harvesting rainwater from the shed roof.

Statement on how the site is to be managed

- Grey water will be captured and disposed of in the property's legal point of discharge which is at the property front boundary.
- Black water will be taken to the Tocomwal Town Beach dump point as required.
- Laundry will be taken to laundrette in Tocomwal.
- The site will be kept neat and tidy at all times.
- Both garbage and recycle are collected by council.

Statement of environmental effects

- The site will not suffer any adverse environmental effects as all potential pollutants are captured and disposed of appropriately.
- The site will benefit from regular maintenance being done to the gardens and lawn areas.

Heide Stahl

Volker Stahl

03/09/2021

1 Application Details

Development Application Number	38/22/DA/D5
Property Address	118 Deniliquin Street, Tocumwal
Lot and DP	Lot 261 DP1102930
Description	Proposed Residential Storage Shed
Applicant	Mrs Jan Christian
Applicant Address	As above
Zoning	RU5 – Village
Owners Consent	Verified
Author of Report	Matthew Yeomans - Planning Consultant

2 Detailed Description of Proposal

The subject application is for a proposed detached garage to the secondary frontage (Barker Street).

The proposed garage proposes 7m width, 7.4m depth and approximately 4.5m in height. No details on the proposed colours and finishes were received.

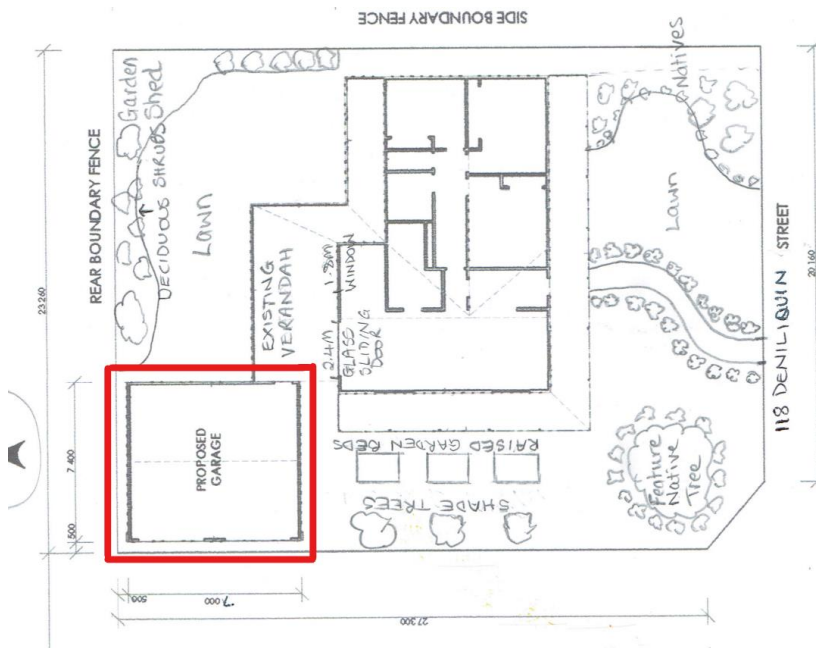


Figure 1 - Proposed garage (denoted by red outline)

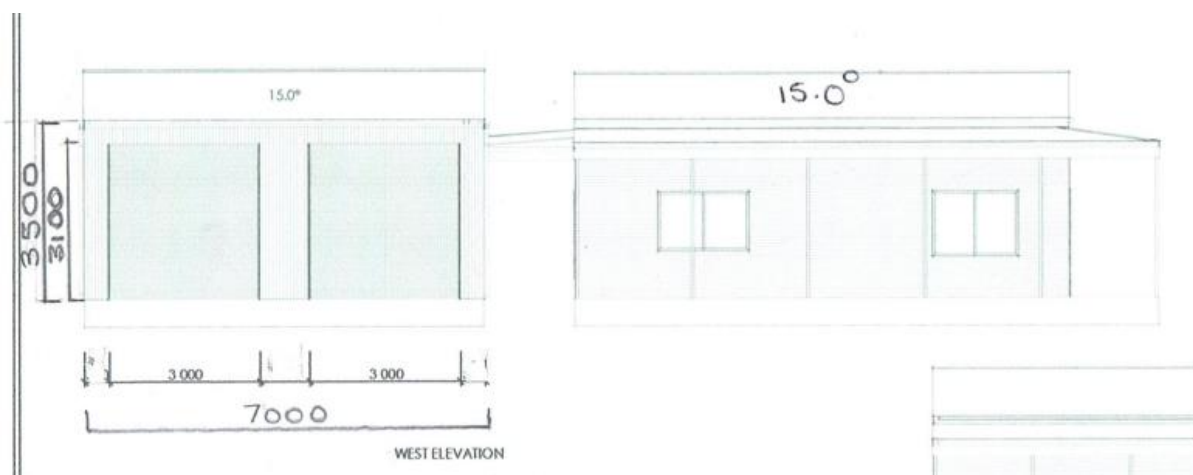


Figure 2 - Western elevation

The applicant has described the development as follows

“The site plan for proposed garage at 118 Deniliquin Street, Tocumwal has been designed to garage two vehicles of which one is a Ford Transit Van being 2.6m high and 6.2m long. To be able to house the Transit, the eave height to accommodate the roller door needs to be a minimum of 3.5m and the depth of the garage needs to be 7.4m allowing just enough room to move around the vehicle in the garage.

As this is a double garage, to be able to utilise both bays of the garage, the only option for the entrance is from Barker Street, as entering from Deniliquin Street means that it is physically impossible to maneuver a vehicle into the garage past the rear existing verandah. The safety advantage however, is that the Barker Street naturestrip is 17.5m wide where the turn off is safer and also has less traffic than Deniliquin Street.

The design of the garage is to enhance our existing property, where the roof pitch will be the same as the dwelling, hence blending in with the dwelling.

With the above in mind and after much designing and deliberation, the site position of the garage was the only solution.”

Additional information was requested on the 24/8/2021. The shed was requested to be reduced in height to 3m (overall) to lessen the visual effect of the shed on the streetscape.

The applicant responded on 25/8/2021 stating the following;

“In response to additional information required: "Shed height to be reduced to 3 metres eave height to lessen the visual effect of the shed on the streetscape"

After consultation this morning with the shed builder and to re-iterate - our Transit Van is 2.6m high. Our shed builder has advised that the roller door at 3.1m is necessary as the next size down is 2.5m high which means we cannot garage our Transit. The 3.1m high roller door needs a 400mm header to allow the roller door to roll up hence why the proposed garage is 3.5m eave height at a minimum. Hopefully this clarifies. Thank you.”

3 Political Donations

Political Donations	None Disclosed
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4 Notification

Public Notification	Yes	<input checked="" type="checkbox"/>	No	<input type="checkbox"/>
Advertised Development	Yes	<input type="checkbox"/>	No	<input checked="" type="checkbox"/>
Date From: 23/09/2021	Date To:		14 days	
Newspaper:	N/A			
Submissions Received:	Yes	<input type="checkbox"/>	No	<input checked="" type="checkbox"/>

A letter of from the neighbour was submitted stating that they had no concern with the proposed development.

5 History of Site/Development Applications

Date	Description
23/09/2021	DA formally lodged

6 Development Contributions

Does the Berrigan Development Contributions Plan apply to the subject site?	Yes
Is a Section 7.12 Contribution required to be paid for this development proposal and has the applicable condition been applied to the consent?	No
Is a Section 7.11 Contribution required to be paid for this development proposal and has the applicable condition been applied to the consent?	No

7 Internal Referrals

DEPARTMENT	Yes	No	COMMENTS/CONDITIONS
Director Technical Services	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Development Manager	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Building Surveyor	<input checked="" type="checkbox"/>	<input type="checkbox"/>	Comments provided below
Engineering Services Manager	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Design Engineer	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Environmental Engineer	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Town Planner	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Assets & Operations Manager	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
NSW RFS	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Other State Government Agency?	<input type="checkbox"/>	<input checked="" type="checkbox"/>	

Comments from building surveyor:

“After looking at the proposed shed in its current location it does not comply with the NCC Volume 2 Part 3.7 Fire safety.

There needs to be protection from the 10a structures to the 1a dwelling as there are multiple 10a structures adjoining each other than attached to the dwelling there is no protection to the dwelling as the new proposed shed is located 500mm from the northern and western boundaries”

See below details from the NCC that needs to be complied with:

3.7.2.5 Class 10a buildings

- (a) A Class 1 building must be protected by a method in—
- Figure 3.7.2.4 where a Class 10a building is located between or adjacent to a Class 1 building and a boundary alignment that is not a boundary with a road alignment or other public space; or
 - Figure 3.7.2.5 where a Class 10a building is located between or adjacent to a Class 1 building it is associated with and another building on the same allotment; or
 - Figure 3.7.2.6 where two or more Class 10a buildings on the same allotment are located between and are associated with different Class 1 buildings.

Explanatory information:

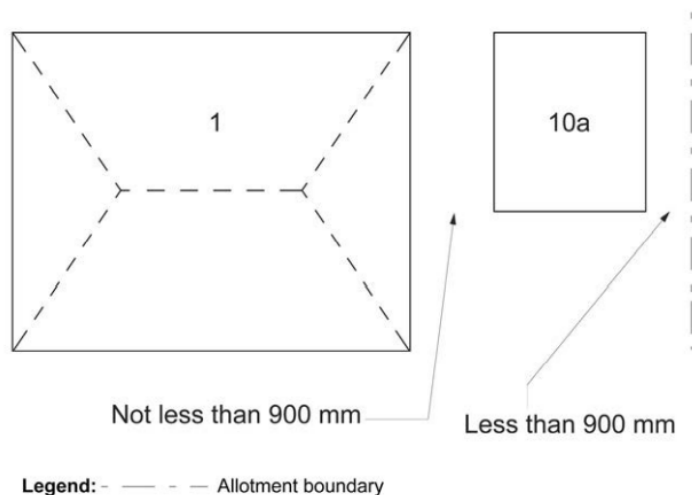
3.7.2.5(a) ensures that when a Class 10 building is located between an allotment boundary and a Class 1 building or another building on the same allotment, either directly or indirectly, that the Class 1 building be protected by a wall with an FRL.

The intention is to prevent the spread of fire from an allotment boundary (fire source feature) to a Class 1 building via a Class 10a building. Where a Class 10a building is not sited directly and wholly between the allotment boundary and the Class 1 building (see Figure 3.7.2.4 diagrams f. to i.), the potential of fire spreading from the allotment boundary to the Class 1 still exists. Therefore, fire separation would be required.

3.7.2.5 does not apply to a boundary that adjoins a road or public space such as parklands, lakes, rivers and the like where the construction of buildings is unlikely..

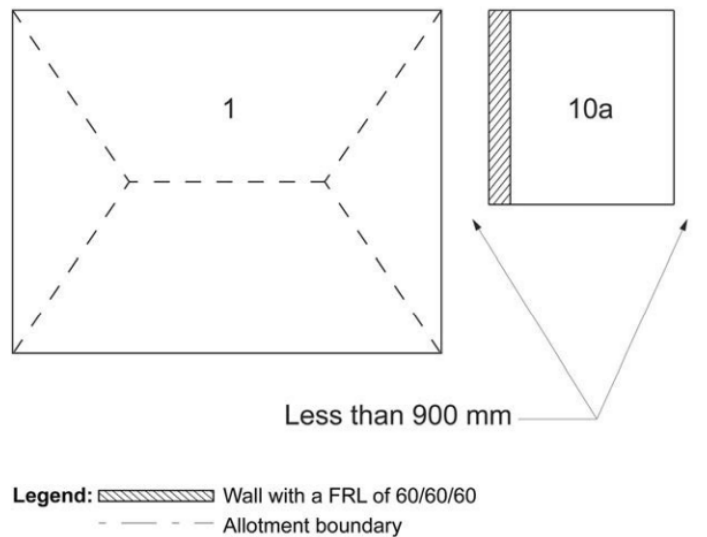
900 mm separation between buildings

The Class 1 building is not less than 900 mm from the Class 10a building.



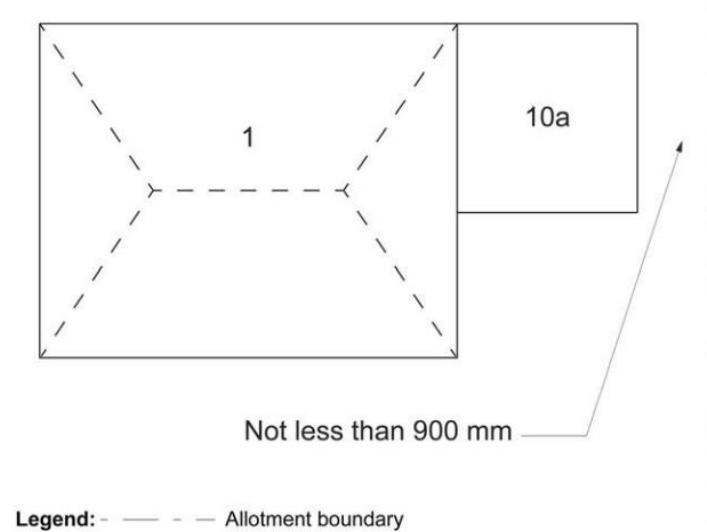
e. Class 1 building with FRL to external wall

An external wall of the Class 10a building, which is less than 900 mm from the Class 1 building, complies with 3.7.2.4.



a. 900 mm from allotment boundary

The Class 10a building is not less than 900 mm from the allotment boundary, other than the boundary adjoining a road alignment or other public space.



The building surveyor **did not support the development application as proposed** due to its non-compliance with the NCC.

8 Matters for Consideration under Section 4.15 of the EP&A Act

In determining a development application, a consent authority is required to take into consideration the following matters when considering a development application:

(a) (i) Any environmental planning instrument,

Satisfactory Unsatisfactory

Reasons (if applicable)

Berigan Local Environmental Plan 2013	
Part 2: Permitted and prohibited development	
Zoning	RU5 – Village
Use	The proposed development is permitted with consent as the development is ancillary to the dwelling house.

Part 4 Development Standards	Satisfactory	Unsatisfactory	Not Relevant	Comment
Clause 4.1 – Minimum Subdivision Lot Size	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Clause 4.1AA – Minimum Subdivision Lot Size for Community Title Scheme	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Clause 4.1A – Minimum subdivision lot size for strata plan schemes in rural and environmental protection zones	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Clause 4.1B – Minimum lot sizes for dual occupancies, multi-dwelling housing and residential flat buildings	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Clause 4.1C – Exceptions to minimum lot sizes for certain residential development	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Clause 4.2 – Rural Subdivision	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Clause 4.2A – Erection of dwelling houses on land in rural and environmental protection zones	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Clause 4.6 – Exceptions to development standards	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Part 5 – Misc. Provisions				
Clause 5.1 – Relevant Acquisition Authority	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Clause 5.2 – Classification & Reclassification of public land	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Clause 5.3 – Development near zone boundaries	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Clause 5.4 – Controls relating to miscellaneous permissible uses	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	

Part 4 Development Standards	Satisfactory	Unsatisfactory	Not Relevant	Comment
Clause 5.8 – Controls relating to secondary dwellings on land in a rural zone	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Clause 5.10 – Heritage Conservation	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	No impact on heritage identified
Clause 5.11 – Bushfire Hazard Reduction	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Clause 5.12 – Infrastructure Development and use of existing buildings by the Crown	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Clause 5.13 – Eco-tourist facilities	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Clause 5.16 – Subdivision of land in rural, residential or environmental zones	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Clause 5.17 – Artificial waterbodies in environmentally sensitive areas and area of operation of irrigation corporations	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Clause 5.18 – Intensive livestock agriculture	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Clause 5.19 – Pond-based, tank-based and oyster aquaculture	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Clause 5.20 – Standards that cannot be used to refuse consent	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Clause 5.21 – Flood Planning	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Part 6 Additional Local Provisions				
Clause 6.1 Earthworks	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Clause 6.2 (Repealed)	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	
Clause 6.3 – Terrestrial biodiversity	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Clause 6.4 – Riparian lands & watercourses	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Clause 6.5 – Wetlands	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Clause 6.6 – Development on river bed and banks of the Murray River	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Clause 6.7 – Development on river front areas	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Clause 6.8 – Airspace Operations	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Complies with OLS
Clause 6.9 – Development in areas subject to aircraft noise	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Clause 6.10 – Essential Services	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Complies where required.
Clause 6.11 – Development near explosive storage area	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	

Murray Regional Environmental Plan No.2 – Riverine Land 1994	
Does this plan apply?	Yes
Planning Principles	
When this Part applies, the following must be taken into account— (a) the aims, objectives and planning principles of this plan, (b) any relevant River Management Plan, (c) any likely effect of the proposed plan or development on adjacent and downstream local government areas, (d) the cumulative impact of the proposed development on the River Murray	The subject land is located within a established residential subdivision and is setback from the nearby Murray River. Impacts of the proposed development on the Murray River are considered low and therefore further consideration is not required in this instance.
Specific Principles	
N/A	

State Environmental Planning Policies

The following State Environmental Planning Policies apply to the subject development.

State Environmental Planning Policy No. 55 (Remediation of Land)	
Trigger Clause	Clause 7
Clause	(1) A consent authority must not consent to the carrying out of any development on land unless— (a) it has considered whether the land is contaminated, and (b) if the land is contaminated, it is satisfied that the land is suitable in its contaminated state (or will be suitable, after remediation) for the purpose for which the development is proposed to be carried out, and (c) if the land requires remediation to be made suitable for the purpose for which the development is proposed to be carried out, it is satisfied that the land will be remediated before the land is used for that purpose.
Objectives	N/A
Compliance/Comment	The subject land is residentially zoned and it is deemed that it is unlikely to be contaminated. As outlined above, the lot is zoned residential and the previous uses would not have been a use that has contaminated the subject site.

State Environmental Planning Policy (Koala Habitat Protection) 2021	
Trigger Clause	Clause 6(1)
Clause	(1) This Policy applies to each local government area listed in Schedule 1.
Aims	To encourage the conservation and management of areas of natural vegetation that provide habitat for koalas to support a permanent free-living population over their present range and reverse the current trend of koala population decline.
Compliance/Comment	Whilst it is acknowledged that the Berrigan Shire Local Government Area is listed within Schedule 1 of this SEPP, the subject land contains no trees or vegetation and will therefore not have an adverse impact on koala populations.

(ii) any draft environmental planning instrument that is or has been placed on public exhibition and details of which have been notified to the consent authority,

Satisfactory Not relevant

Reasons (if applicable)

(iii) any development control plan,

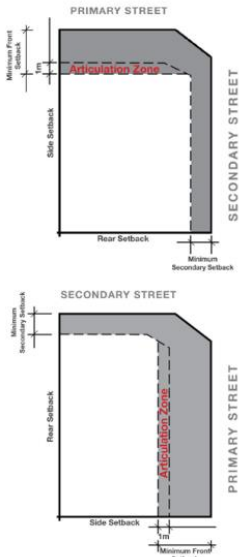
Satisfactory Unsatisfactory

Is a variation proposed?

Yes No

Berrigan Development Control Plan 2014	
Part 2: Residential Development	Applies? - Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>
Part 2.1: Neighbourhood character	<p>The application proposes a shed in a location on a corner allotment which is generally reserved for no development. The proposed location of the shed could be considered inappropriate in the subject location. The DCP requires that <i>“the design of residential development is to suit the existing scale, density, setbacks and character of the neighbourhood.”</i></p> <p>The applicant addressed Part 2.1, there response is provided below</p> <p>Applicant justification: “The garage facing Barker Street – there are no other houses opposite ours that face the street – all are side boundaries and fenced. The other two properties on the same side of ours on Barker Street – one is a brown brick veneer and the other an old home in need of renovation – hence our garage will improve the streetscape.”</p> <p>Planners Comment: The existing streetscape of Barker Street contains a mix of new development and existing development. The existing dwellings provide a consistent front and side secondary setback to Barker Street. Whilst the development generally complies, the control specifically states that ‘setbacks’ are to be taken into consideration of the design particularly in the context of the existing neighbourhood.</p> <p>Further discussion regarding setbacks is discussed below.</p>
Part 2.2: Streetscape	<p>The development generally complies with Part 2.2 with the exception of the following controls;</p> <ul style="list-style-type: none"> • <i>Bulk and scale should be kept of a compatible size with the existing or likely development in the residential precinct. Varying the pitch of the roof and angles of eaves and inserting parapet features is encouraged.</i> • <i>Retain existing trees in the streetscape.</i> <p>The applicant has provided the following justification for the non-compliance.</p> <p>Applicant justification:</p>

	<p><i>“The pitch of the garage and the gable is to match the existing dwelling. The colour of the garage roof and walls will be compatible with the dwelling once the dwelling is renovated and painted.”</i></p> <p>Planner’s comment: The applicant has not attempted to adequately justify the bulk and scale of the development particularly where the development has such a prominent frontage to Barker Street. Additionally, the applicant provides no detail as to the existing trees and whether any vegetation is proposed to be removed.</p> <p>The objectives of this control are to ensure that new development makes a positive contribution to the streetscape, allows passive surveillance to the street and to ensure new development integrates into the streetscape and neighbourhood. Based on the limited detail, the perceived bulk and scale of the development and the setbacks proposed, the development is not considered to integrate with the streetscape and character of the area. As a result, the development also inhibits the ability to allow passive surveillance to the street.</p> <p>Overall, the proposed shed is not considered to make an overall positive contribution to the streetscape. The applicant was advised by Council staff to reduce the scale and increase the proposed setback, however the applicant declined to make any of the suggested amendments.</p> <p>As such it is considered that the development does not comply with this control.</p>
<p>Part 2.3: Landscaping</p>	<p>The DCP requires the following;</p> <ul style="list-style-type: none"> • At least 15% of the entire lot area is to remain penetrable to water. • Existing mature trees should be incorporated in the development where possible. <p>No calculations were provided to justify the required landscaping prerequisites. Council’s calculations note that the property is 550sqm (approx.) meaning that 15% of the site subsequently requires 82sqm (minimum) of landscaping. An approximate calculation of utilising the dimensions provided on the plans determined that the development as proposed would reduce the landscaping requirement below the 15% minimum standard.</p> <p>The DA also provided no indication as to whether the existing trees were to be maintained or removed.</p> <p>No justification was provided by the applicant.</p> <p>As such it is considered the development does not comply or satisfy the requirements of this control.</p>
<p>Part 2.4: Private Open Space</p>	<p>The DCP requires the following;</p> <ul style="list-style-type: none"> • Private open space (i.e. space that is not visible at ground level from a public place or adjoining property) is to be provided at the rate of 50m² per dwelling with a minimum width of 4 metres. • The principal private open space area must receive a minimum of three hours direct sunlight between 9am and 3pm at the Winter Solstice. <p>Applicant justification: <i>To continue receiving a minimum 3 hours direct sunlight in the private open space which is in close proximity to the main living area of the dwelling dictates the secondary boundary setback to a maximum of 500mm as per the site plan.</i></p>

	<p><i>Any larger setback will mean that the rear glass sliding door of the dwelling will open out to the garage wall and the winter solstice sunlight will be blocked.</i></p> <p>Planners comment: The plans provide not detail or provide calculations to support the claims raised by the applicant or allow the determination of whether or not the development can comply with these controls.</p> <p>As such it is considered that the compliance with this control is unsatisfactory.</p>
<p>Part 2.5: Building Setbacks</p>  <p>Figure 2.6 –Corner lot setbacks</p>	<p>The DCP requires the following:</p> <ul style="list-style-type: none"> • A minimum 3 metres from the side (secondary) property boundary on corner lots. • Side and rear setbacks from adjoining properties should comply with the standards detailed in the Building Code of Australia. <p>Applicant justification:</p> <p><i>“The garage has been placed on site to the far rear of the property as a “backdrop”. Refer to above regarding the secondary boundary. The garage has also been separated from the dwelling.”</i></p> <p>Planner’s comment: The applicant’s justification in this instance is considered to be unsatisfactory for the purposes of seeking a variation to the setback requirement.</p> <p>The development does not comply with this control as it proposes a 500mm setback to both the rear and secondary street frontages, which require 900mm and 3m (respectively).</p> <p>In addition to this, the positioning of the proposed garage does not comply with the NCC setbacks for fire rating purposes and ensuring appropriate separation between the proposed Class 10 structure and existing Class 1 structure (refer to building surveyors comments).</p> <p>In addition to the non-compliances identified above, the setbacks are not considered to meet the objectives of the subject control. The objectives are;</p> <ul style="list-style-type: none"> • <i>Attractive streetscapes through consistency in front building setbacks.</i> • <i>The maintenance of existing character in residential areas (e.g. average density, lower density, etc.).</i> • <i>Adequate separation between dwellings through side setbacks.</i> <p>It is considered that the proposed setbacks are at odds with the existing streetscape as the building does not maintain consistency of setbacks to the street. The proposed setbacks also diminish the existing character of the area and will inevitably result in creating an undesirable precedent that may enable other inappropriate development within the locality.</p> <p>As such it is considered that the compliance with this control is unsatisfactory.</p>
<p>Part 2.6: Car parking & access</p>	<p>The DCP requires the following</p> <ul style="list-style-type: none"> • Driveways must be a minimum of 3 metres wide. • Driveways are to be made from attractive and hard wearing paved surfaces.

	<ul style="list-style-type: none"> All driveways, exposed car parks and manoeuvring areas are to be constructed to provide stormwater drainage. <p>Applicant justification: <i>“The position of the garage ensures safe movement of vehicles within the site. Two or more bedroom dwelling requires 2 spaces.”</i></p> <p>Planner’s comment: The proposed development does not indicate any details regarding the required crossover to connect the proposed shed to Barker Street. The development application also provides no detail of the proposed surface materials and finishes. Additionally, the plans do not indicate manoeuvring areas or the associated stormwater drainage requirements to accompany the crossover.</p> <p>As no detail has been provided it is considered that the development does not meet the requirements of this Part.</p>
Part 2.7: Site Facilities	Not applicable
Part 2.8: Security	Not applicable
Part 2.9: Privacy	Not applicable
Part 2.10: Energy Efficiency	Not applicable
Part 2.11: Outbuildings	<p>The DCP requires the following:</p> <ul style="list-style-type: none"> <i>Outbuildings (except in rural areas) are to be clad in factory pre-coloured metal, timber, brick or masonry material.</i> <i>The colour of cladding used on outbuildings is to be low-reflective (except in rural areas).</i> <i>The total floor area and height of an outbuilding in the R5 and RU5 zones shall be considered on its merit and against the objectives of this section.</i> <p>The applicant provided no justification or discussion as to whether the development complies with these controls.</p> <p>Overall, the development as proposed provided no detail as the proposed cladding or colours.</p> <p>Additionally, the applicant provided no justification for the total floor area and height of the shed in relation to the objectives of the RU5 zone and also the objectives of Part 2.11</p> <p>The objectives of Part 2.11 are provided below;</p> <ul style="list-style-type: none"> <i>Outbuildings not to be detrimental to residential amenity.</i> <i>Outbuildings to be in proportion with the size of the lot they are placed.</i> <p>Following the assessment of the subject application it was considered that the size and proportion of the shed, (in particular the height) is inconsistent with the existing pattern and density of development for out buildings in the locality. The outbuilding was also considered to be in proportionate to the size of the lot that it is proposed to be placed.</p> <p>As such it is considered that the compliance with this control is unsatisfactory.</p>
Part 3: Industrial Development	Applies? - Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>
Part 4: Commercial Development	Applies? - Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>

Part 5: Tourist Accommodation	Applies? - Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>
Part 6: Heritage Items and Conservation Areas	Applies? - Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>
Part 7: Subdivision	Applies? - Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>
Part 8: Vegetation	Applies? - Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>
Part 9: Tocumwal Aerodrome	Applies? - Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>
Part 10: Watercourses & Riparian Land	Applies? - Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>
Part 11: Flood Prone Land	Applies? - Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>

(iia) any planning agreement that has been entered into under section 7.4, or any draft planning agreement that a developer has offered to enter into under section 7.4,

Satisfactory Not relevant

Reasons (if applicable)

(iv) any matters prescribed by the regulations,

Satisfactory Unsatisfactory

Reasons (if applicable) Clauses 92, 93 and 94, 94A – satisfactory where relevant

that apply to the land to which the development application relates,

(b) the likely impacts of that development, including environmental impacts on both the natural and built environments, and social and economic impacts in the locality,

	Satisfactory	Unsatisfactory	Not Relevant	
Consideration				Comment
Context & Setting	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	As a result of the non-compliances with regard to setbacks, streetscape, character, bulk and scale, the proposed development is not considered to be appropriate for the context and setting.
Traffic, Access and Parking	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	Matters regarding traffic, access and parking have not been adequately addressed. The development application provides no detail as to the required crossover between the proposed shed and Barker Street
Public Domain	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	Refer to context and setting comment
Utilities	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Heritage	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	

	Satisfactory	Unsatisfactory	Not Relevant	
Consideration				Comment
Water Quality and Stormwater	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	No details as to how the shed was proposed to be connected to stormwater was provided, no details as to how stormwater would be disposed of as a result of the required crossover was provided.
Soils, soil erosion	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Flora & Fauna	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	No detail was submitted regarding tree and vegetation removal therefore it is considered unsatisfactory.
Waste	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Noise & Vibration	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Hours of Operation	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Other land resources	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Flooding	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Bushfire	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Contamination	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Safety, security and crime preventions	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Social Impact	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Economic Impact	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	
Site design and internal design	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	As a result of the proposed setbacks it is considered to be inappropriate for the subject site and its impact on the wider streetscape.
Overlooking	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Overshadowing	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Landscaping	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Construction	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Private Open Space	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	Refer to DCP assessment
Cumulative Impacts	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	The proposed development will set an undesirable precedent in the township of Tocumwal and wider LGA. As such it is considered that the development will result in cumulative impacts that are undesirable.
Disabled Access	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Signage	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Setbacks/Building Envelopes	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	Refer to DCP assessment

(c) the suitability of the site for the development,

Satisfactory Unsatisfactory

Reasons (if applicable)

(d) any submissions made in accordance with this Act or the regulations,

Yes No N/A

(e) the public interest.

Satisfactory Unsatisfactory

Reasons (if applicable)

As the development has not met a number of the requirements of s4.15 of the EP&A Act, including the DCP controls specified for the type of the development. In addition to its inappropriate setbacks, non-compliance with the NCC and the potential cumulative impacts it is not considered to be in the public interest.

9 Conclusion

The Development Application has been assessed against the heads of consideration under Section 4.15 of the Environmental Planning and Assessment Act 1979, Local Environmental Plan 2013 and Development Control Plan 2014 and is considered unsatisfactory.

10 Signature of Applicable Officers

Name:	
Position:	
Signature:	
Date:	

<<To be inserted in determination letter should application be determined in accordance with recommendations of this report>>

ENVIRONMENTAL PLANNING AND ASSESSMENT ACT, 1979 NOTICE TO APPLICANT OF DETERMINATION OF A DEVELOPMENT APPLICATION

Pursuant to Section 4.16 of the Environmental Planning and Assessment Act, 1979, notice is hereby given of the determination by Berrigan Shire Council of the Development Application described below.

APPLICANT: Mrs Jan Christian
OWNER: As above
PROPERTY: 118 Deniliquin Street Tocumwal 2714
DEVELOPMENT: Proposed Garage
DECISION: Refusal

ENDORSED DATE OF REFUSAL:

The development application has been refused on the following grounds:

1. The proposed development does not comply with Part 2.2 (Streetscape), 2.5 (Building Setback) and 2.11 (Outbuildings) of the Berrigan Development Control Plan 2014.

(Section 4.15(1)(a)(iii) of the Environmental Planning & Assessment Act, 1979)

2. The proposed development application contains insufficient information to determine compliance and the impact of the overall development against Part 2.1 (Neighbourhood character), 2.3 (Landscaping), 2.4 (Private Open Space), and 2.6 (Car parking & access) of the Berrigan Development Control Plan 2014.

(Section 4.15(1)(a)(iii) and (b) of the Environmental Planning & Assessment Act, 1979)

3. The development is not suitable for the site as it will not provide a satisfactory relationship between the built form and adjoining properties.

(Section 4.15(1)(c) and (d) of the Environmental Planning & Assessment Act, 1979)

4. The development is considered not to be in the public interest as it contravenes and is not consistent with the relevant DCP standards.

(Section 4.15(e) of the Environmental Planning and Assessment Act, 1979)

5. The proposed development does not comply with the National Construction Code 2019, Volume Two, Amendment 1, Section 3.7.2.5(a)

6. The proposed development will result in an unacceptable outcome and provides insufficient information to enable Council to be satisfied with the proposed development with regard to context and setting, access, stormwater, vegetation and cumulative impacts.

(Section 4.15(1)(c) and (d) of the Environmental Planning & Assessment Act, 1979)

7. The approval of the subject application will set an undesirable precedent that is not desired or considered to align with the relevant planning instruments applying to the land or align with the public interest.

(Section 4.15(1)(a)(i) and (iii) of the Environmental Planning & Assessment Act, 1979)

Right of Review

Division 8.2 of the Environmental Planning and Assessment Act 1979 allows an applicant the right to review a determination subject to such a request being made within six months of the determination date. Division 8.2 does not permit a review of determination in respect of designated development or Crown development (referred to in Division 4.6).

Right of Appeal

Division 8.3 of the Environmental Planning and Assessment Act 1979 allows an applicant who is dissatisfied with the determination of an application by the consent authority the right to appeal to the NSW Land and Environment Court within six months after receipt of this determination.

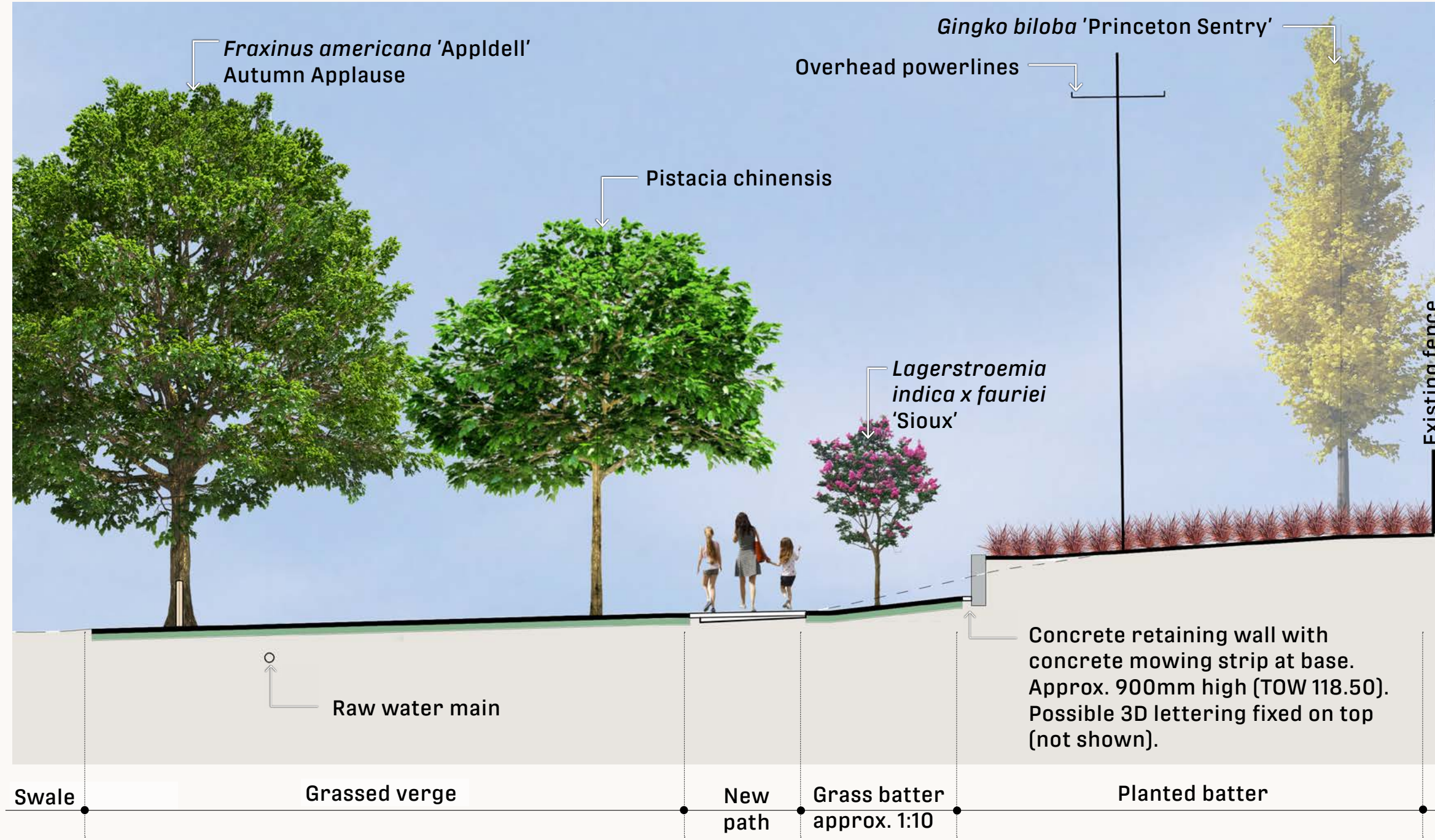


VIEW 1

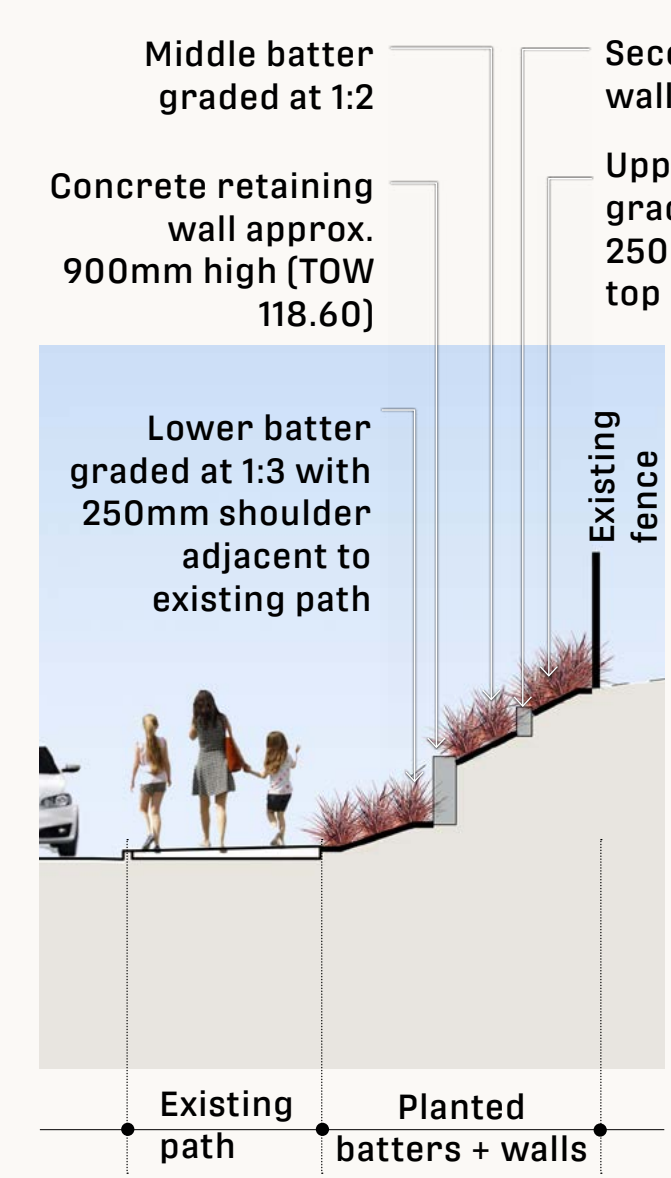


PLAN

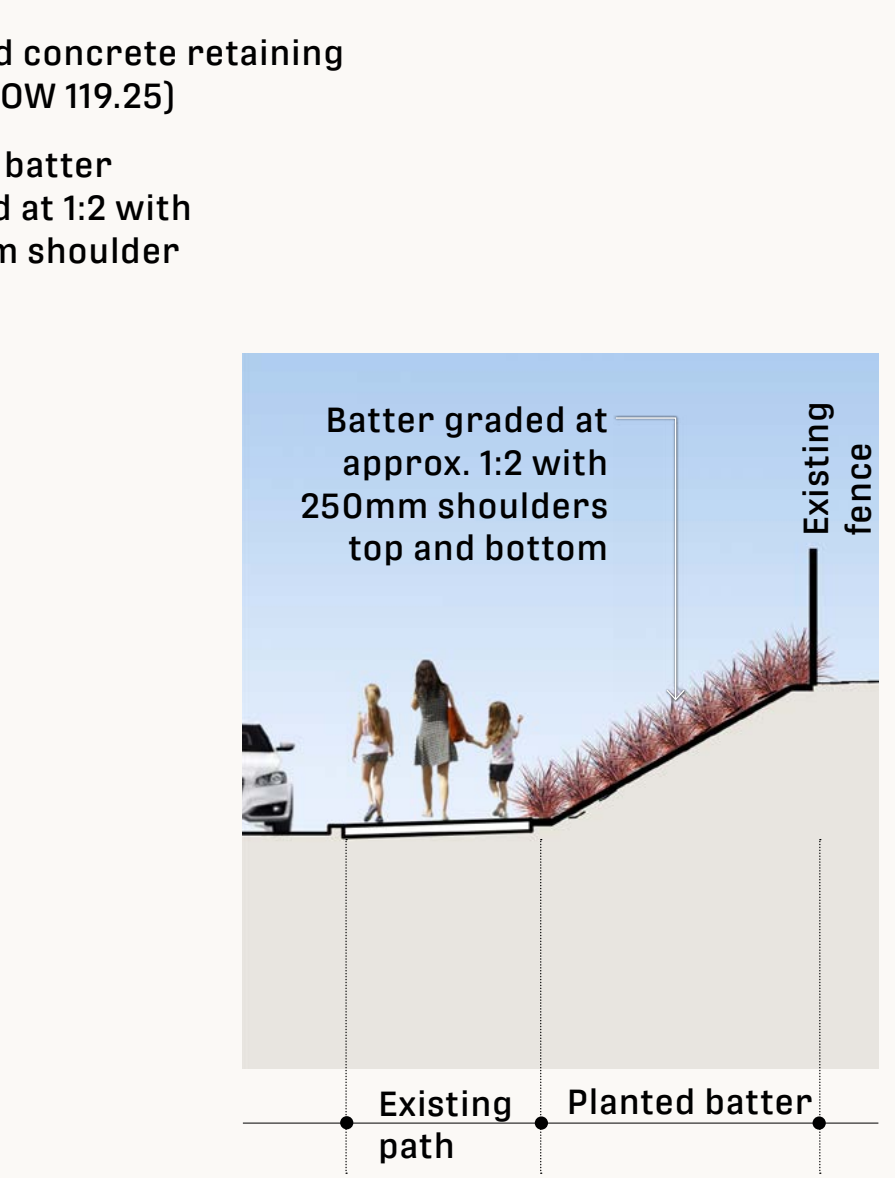
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0 2 4 6 8 10



SECTION A - A'
Scale 1:100@A1



SECTION B - B'
Scale 1:100@A1



SECTION C - C'
Scale 1:100@A1



Ginkgo biloba 'Princeton Sentry'
11mH x 5mS



Fraxinus americana 'Appledell'
Autumn Applause 11mH x 8mS



Pistacia chinensis
8mH x 6mS



Lagerstroemia indica x fauriei
'Sioux' 4mH x 3mS



Poa labillardieri 'Eskdale'
0.8mH x 0.6mS



Kniphofia 'Poco Red'
0.3-0.6mH x 0.3-0.6mS



Phormium tenax 'Sweet Mist'
0.4mH x 0.4mS



VIEW 1 (dawn)



VIEW 2



VIEW 3



VIEW 1 (night)



Barooga Sports Precinct Entry
Corner Golf Course Road and Burkinshaw Street
Landscape Concept Design
Opinion of Probable Cost
Preliminary

REVISION C

28-Oct-21

Item	Description	Unit	Qty	Rate	Amount	Summary
1	Preliminaries					\$ 20,800.00
1.1	Geotechnical advice for structural design of concrete wall	item			\$ 3,000.00	
1.2	Landscape design development and documentation	item			\$ 2,700.00	
1.3	Branding strategy for future signage of the Barooga Regional Multi-sport Precinct including lettering for retaining wall	item			\$ 10,000.00	
1.4	Structural design of concrete wall inclusive of footings, drainage and jointing	item			\$ 3,000.00	
1.5	Dial before you dig (DBYD) investigation and hire of locator for underground services	item			\$ 600.00	
1.6	Electrical services inclusive of conduits for lighting and connection/approvals to electricity supplier	item			\$ 1,500.00	
2	Earthworks					\$ 10,500.00
2.1	Lop, grub and remove 4 trees from Golf Course Road verge	item			\$ 4,000.00	
2.2	Demolish existing asphalt path along Golf Course Road and remove off-site	item			\$ 1,500.00	
2.3	Minor earthworks - cut and fill for proposed works: shape of grass and garden bed areas.	item			\$ 5,000.00	
3	Concrete works					\$ 60,350.00
3.1	Supply and install Class 1 concrete wall 300mm wide and approximately 62 lineal metres long. Include both structural design and construction certifications.	sq.m	81.0	\$ 400.00	\$ 32,400.00	
3.2	Supply and install Class 1 concrete wall 200mm wide and approximately 30 lineal metres long. Include both structural design and construction certifications.	sq.m	21.0	\$ 350.00	\$ 7,350.00	
3.3	Supply and install concrete mowing edge against base of wall and flush with the grass	lineal metres	62.0	\$ 50.00	\$ 3,100.00	
3.4	Supply and install new 2.5 metre wide concrete shared path along Golf Course Road to replace the old asphalt path. Extends from driveway to corner of Burkinshaw Street. Include subgrade and subbase preparation and jointing.	sq.m	175.0	\$ 100.00	\$ 17,500.00	
4	Furniture & lighting					\$ 18,200.00
4.1	Supply and install bollards along the verge of Golf Course Road to match signage suite. Include reflectors, footings and concrete collar surround flush with grass.	No.	44	\$ 300.00	\$ 13,200.00	
4.2	Supply, install and connect uprights for wall, lettering and within garden beds along Burkinshaw Street	item			\$ 5,000.00	

5	3-D Lettering						\$ 25,200.00
5.1	Supply, fabricate 3-D lettering for signage	No.	21	\$ 1,200.00	\$ 25,200.00		
6 Garden beds							
6							\$ 29,200.00
6.1	Ensure approved fill placed ABOVE retaining wall is ready to cultivate and accept topsoil. Hand cultivate area above retaining wall to 200mm depth.	sq.m	208.0	\$ 5.00	\$ 1,040.00		
6.2	Ensure approved fill placed BELOW retaining wall is ready to cultivate and accept topsoil. Hand cultivate area above retaining wall to 200mm depth.	sq.m	160.0	\$ 3.50	\$ 560.00		
6.3	Supply and install approved garden mix soil 200mm depth - topsoil and 30% composted material	sq.m	368.0	\$ 15.00	\$ 5,520.00		
6.4	Supply and install jute master (thin) to all garden bed areas and anchor according to manufacturer's instructions	sq.m	368.0	\$ 10.00	\$ 3,680.00		
6.5	Supply and install virotubes of grassy type plants to all garden bed areas. Ensure slow release fertiliser and water crystals are added. Plant average 4/sq.m.	sq.m	368.0	\$ 50.00	\$ 18,400.00		
7 Tree planting							
7							\$ 13,650.00
7.1	Supply and install semi-advanced trees, inclusive of excavation, backfilling, topsoil, formation of tree basins 1.0 metre dia., fertiliser, water crystals, 75mm depth mulch, stakes and ties.	No.	39	\$ 350.00	\$ 13,650.00		
8 Grassing							
8							\$ 16,000.00
8.1	Supply and install site topsoil for new grassing and / or making good grass areas. Average depth 50mm.	sq.m	1600.0	\$ 6.00	\$ 9,600.00		
8.2	Supply and sow approved grass seed. Ensure germination.	sq.m	1600.0	\$ 4.00	\$ 6,400.00		
9 Irrigation							
9							\$ 10,000.00
9.1	Supply and install an automatic irrigation system for grassing, garden beds and trees	item			\$ 10,000.00		
10 Plant establishment / consolidation period							
10							\$ 2,600.00
10.1	Plant establishment	weeks	13	\$ 200.00	\$ 2,600.00		
TOTAL (excluding GST)							\$ 206,500.00

Exclusions and assumptions:

1. GST
2. Contingency



Berrigan Shire Council
Barooga Recreation Reserve Sport Precinct Master Plan
PHASE ONE ENGAGEMENT OUTCOMES SUMMARY REPORT

August 2021



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Project: Barooga Recreation Reserve Sport Precinct Master Plan

Commissioned by: Berrigan Shire Council

Prepared by Fiona Slade Landscape Architect, PO Box 1198, Albury NSW 2640 Australia ABN 68 437 343 209

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© August 2021 Trustee for the Sims and Slade Family Trust trading as Fiona Slade Landscape Architect

STATUS	DATE	BY	REVISION
Council comment	23.08.21	FS	A



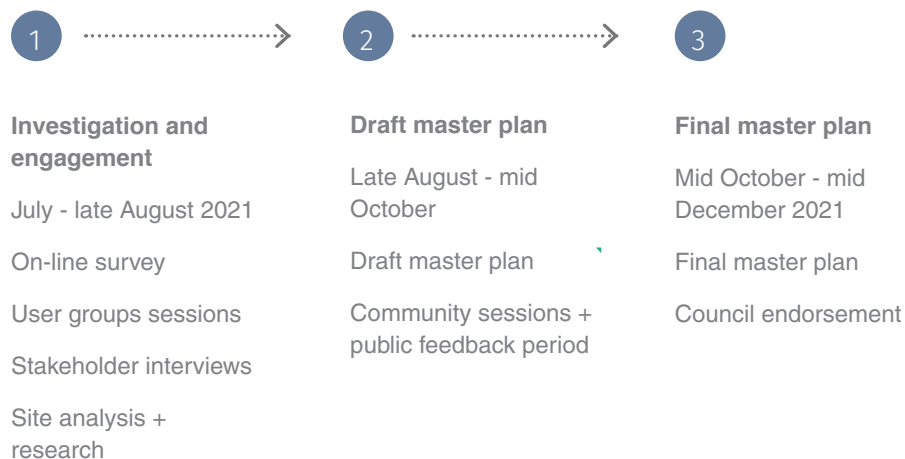
BACKGROUND

Introduction

FSLA have been engaged by Berrigan Shire Council (BSC) to prepare a Sports Precinct Master Plan to guide future works for connection to and use of Barooga Recreation Reserve in Berrigan Shire Council LGA. The master planning process aims to inform planning for the staged redevelopment of the Reserve's facilities, upgrade of existing facilities, investment in new facilities and services and supports strategic linkages between the Barooga Recreation Reserve and the sports facilities operated by the Barooga Sporties Group.

The project recognises that thorough community consultation is fundamental to the success of the Master Plan, and two consultation phases are proposed during the project process. Engagement with key stakeholders including the Barooga Recreation Reserve User Groups, the Barooga Advancement Group, Council, and the Barooga Sporties Group is a key part of delivering the Master Plan.

The process is comprised of three key phases shown below. This report is concerned with the outcomes of the engagement undertaken as part of phase 1.



What was the investigation and engagement phase?

The Investigation and Engagement phase (phase 1) identified key strengths, issues and opportunities for the upgrade of Barooga Recreation Reserve.

A comprehensive engagement process was delivered and the aim of the engagement was to seek community input and feedback on the key strengths, issues and opportunities.

The engagement process

FSLA engaged with community groups and individuals within the study area, and also to the broader users to understand the strengths, issues and opportunities related to Barooga Recreation Reserve. Over 250 Barooga residents and visitors contributed to the development of this phase. The engagement process was designed to unearth issues and opportunities relating to the current functionality, aesthetics and use of Barooga Recreation Reserve.

Method	Date	Summary	Participation
Online survey	10 July - 9 August 2021	An Online Survey was available on the Berrigan Shire Council website for residents and visitors to Barooga.	236 community survey responses
Individual workshops with user groups	29 + 30 July 2021	Face to face workshops with the five user groups and representatives from Barooga Sporties Group.	6 face to face workshops
Video interviews with stakeholders	16 - 17 August 2021	Interviews with stakeholder representatives from Barooga Aquatic Centre, Berrigan Shire Council project management team and Barooga Advancement Group.	3 video calls

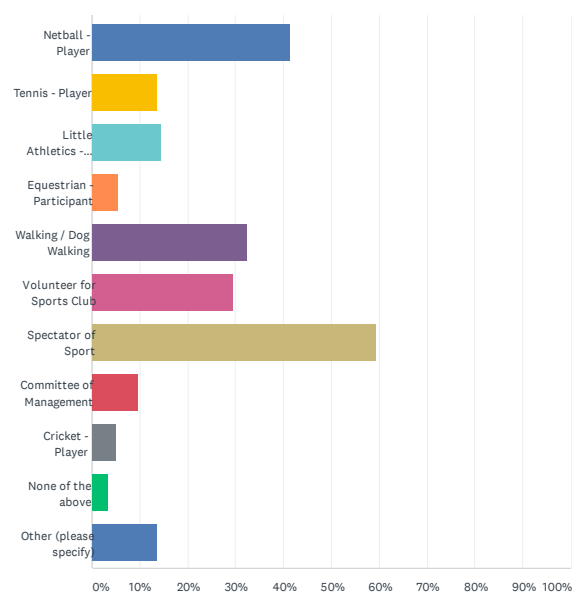
ON-LINE SURVEY

The on-line survey was open between 10 July to 9 August 2021. It was available on the Berrigan Shire Council website for residents and visitors to Barooga Recreation Reserve. The on-line survey received 236 responses.

WHO PARTICIPATED

Overall:

- ▶ 40% of respondents were aged 45 years and over, and 40% were aged 44 or under.
- ▶ 58% were female, 41% were male, and 1% preferred not to disclose.
- ▶ 69% of respondents were from Barooga, 16% were from Cobram and with the rest from other places including Tocumwal, Finley, Yarrawonga, Mulwala, and Melbourne, amongst others.
- ▶ Respondents have taken part in a range of activities at the reserve over the past 12 months as a spectator of sport, participating in, coaching or supervising sport, volunteering for a sports club, walking / dog walking as well as other passive uses.



WHAT PEOPLE LIKE ABOUT THE RESERVE

The top 'likes' identified by on-line survey respondents were:

- ▶ Range of sporting facilities in one area.
- ▶ Location.
- ▶ Easily accessible.
- ▶ Quality of the facilities.
- ▶ Size and open space.
- ▶ Clean / well maintained.
- ▶ Facilities are spread out in the reserve.
- ▶ Community asset for everyone.
- ▶ Lighting.

Some comments

"It is a well-maintained facility with so many uses. It is the envy of many of my family and friends who have visited Barooga. Good viewing for spectators. District schools love coming here for carnivals."

"The amazing facilities for such a small community that can be so much better with strategic consideration of changes in the future."

"The facility attracts events and teams from far and wide like sports carnivals/special events, bringing excitement to the area."

HOW PEOPLE RATED THE CONDITIONS OF THE FACILITIES AT THE RESERVE

Respondents felt that most facilities were in good or very good condition, however there were a few notable exceptions:

- ▶ 44% of respondents felt that the condition of Oval 2 was in average condition.
- ▶ Only 5% of respondents think that the netball facilities are very good, with a fairly even split indicating the facilities are poor or average.
- ▶ The public toilet was not considered to be in good condition, 44% called it poor, while 39% indicated it is average.
- ▶ Most respondents (43%) indicated that the playground is in average condition.
- ▶ 47% of respondents felt that the athletics facilities are in average condition.

	1 - POOR	2 - AVERAGE	3 - GOOD	4 - VERY GOOD	TOTAL
Main Oval (Oval 1)	3.96% 9	14.10% 32	34.80% 79	47.14% 107	227
Junior Oval (Oval 2)	6.52% 15	44.78% 103	33.04% 76	15.65% 36	230
Football Club Building	3.56% 8	21.78% 49	50.67% 114	24.00% 54	225
Cricket Clubrooms	3.54% 8	18.58% 42	41.59% 94	36.28% 82	226
Netball Facilities	35.90% 42	38.46% 45	19.66% 23	5.98% 7	117
Grandstand	8.04% 18	31.25% 70	46.88% 105	13.84% 31	224
Timekeepers Building	9.01% 20	22.52% 50	43.24% 96	25.23% 56	222
Public Toilets	44.74% 102	39.91% 91	14.04% 32	1.32% 3	228
Playground	21.24% 48	43.81% 99	31.42% 71	3.54% 8	226
Cricket nets	20.00% 44	34.55% 76	41.36% 91	4.09% 9	220
Athletics facilities (including storage shed)	15.84% 35	47.06% 104	35.75% 79	1.36% 3	221
Tennis Courts and facilities	52.91% 118	33.18% 74	13.00% 29	0.90% 2	223
Roadways	14.47% 33	53.07% 121	29.82% 68	2.63% 6	228
Equestrian area, yards and Clubrooms	13.18% 29	46.82% 103	35.91% 79	4.09% 9	220
Car Parking	11.40% 26	28.95% 66	49.56% 113	10.09% 23	228
Footpaths and access	19.74% 45	47.37% 108	29.39% 67	3.51% 8	228
Main entrance on Burkinshaw Street	15.74% 37	45.11% 106	35.32% 83	3.83% 9	235

HOW PEOPLE RATED IDEAS FOR IMPROVING THE RESERVE

- ▶ Respondents showed strong support for improving traffic safety with clearly defined roads and additional car parking. Disabled access closer to facilities was also strongly supported.
- ▶ Clearly defined cycle/pedestrian paths was also supported, and to a lesser extent connections to adjacent facilities.
- ▶ Upgrade of the public toilets was strongly supported. Removal of the playground received less support, however this may be limited by the question as it did not capture people's thoughts about upgrading it in the current location.
- ▶ More shade trees and landscaping sits between somewhat and very important for most people, while fitness stations and distance markers received less support.
- ▶ Most people did not feel that a dog park was important.

	EXTREMELY IMPORTANT	VERY IMPORTANT	SOMEWHAT IMPORTANT	NOT SO IMPORTANT	NOT IMPORTANT	NOT APPLICABLE	TOTAL
Second entry into reserve	8.70% 20	15.65% 36	33.04% 76	28.70% 66	11.30% 26	2.61% 6	230
Clearly defined roads and additional car parking areas to improve traffic safety	20.85% 49	34.89% 82	29.36% 69	10.64% 25	3.40% 8	0.85% 2	235
Clearly defined cycle / pedestrian path	19.83% 46	33.19% 77	28.02% 65	14.22% 33	3.45% 8	1.29% 3	232
Better footpath connections to Sporties Club Building and the Aquatic Centre	17.24% 40	26.29% 61	29.31% 68	17.24% 40	9.48% 22	0.43% 1	232
Disabled access parking closer to facilities	23.38% 54	39.83% 92	31.17% 72	3.90% 9	1.73% 4	0.00% 0	231
Upgrade of public toilets	44.83% 104	36.21% 84	14.66% 34	3.88% 9	0.00% 0	0.43% 1	232
Remove playground and redevelop in a more central location	19.30% 44	23.68% 54	31.58% 72	14.47% 33	8.77% 20	2.19% 5	228
More shade trees and landscaping	16.38% 38	34.48% 80	30.17% 70	15.09% 35	3.45% 8	0.43% 1	232
Fitness stations and distance markers	14.10% 32	19.38% 44	30.40% 69	23.79% 54	9.69% 22	2.64% 6	227
Dog Park	10.48% 24	16.59% 38	23.14% 53	24.45% 56	21.83% 50	3.49% 8	229

ADDITIONAL FACILITIES THAT PEOPLE WOULD LIKE TO SEE DEVELOPED

Top responses to this open-ended question included:

- ▶ Relocate netball courts and facilities closer to the BFNC building.
- ▶ Upgrade tennis courts and facilities.
- ▶ Upgrade equestrian facilities, including arena.
- ▶ Replace cricket nets.
- ▶ Fitness equipment.
- ▶ Upgrade playground.

Some other suggestions

- ▶ Area/track with softfall for young children to learn to ride bikes. Bike track.
- ▶ Indoor cricket facilities for high performance training all year round.
- ▶ Better seating around the oval.
- ▶ A velodrome or mini track for cycling.

Some comments

“The playground could definitely use a revamp and be more inclusive for all children and children with disabilities.”

OTHER COMMENTS

Top responses to this open-ended question included:

- ▶ Relocate netball courts and facilities closer to the BFNC building.
- ▶ Upgrade tennis courts and facilities.
- ▶ Centralise parking.
- ▶ Address traffic crowding at reserve entrance / review location.
- ▶ Resurface the main oval.
- ▶ Upgrade playground.
- ▶ Ensure the community's needs are met.
- ▶ Keep fences cleaner.

Some comments

“The reserve was set up in a way to provide space and parking all over the reserve. All clubs deserve the right to keep their facilities with room for expansion. If you are doing a masterplan to develop top facilities to use you need room for expansion.”

“Thank you for maintaining such a great facility in a little town. We are blessed!”

USER GROUP WORKSHOPS

The user group workshops were 1 hour sessions with each user group and held on the 29 and 30 July 2021 at Ray Nye Building at Barooga Recreation Reserve. Barooga Shire Council managed the identification, invitation, and attendance of the user groups.

Representatives from the following user groups were invited to attend the workshops:

- ▶ Barooga Football Netball Club
- ▶ Barooga Sporties Group
- ▶ Barooga Tennis Club
- ▶ Barooga Cricket Club
- ▶ Barooga Little Athletics Club
- ▶ Cobram-Barooga Equestrian Club INC

The workshops followed a set structure which asked the five following questions. The questions were emailed to the participants prior to the session.

1. Can you please tell us a little about your club? Number of members, what days and times you use the club for games, training, etc.
2. What do you think works and does not work at the Reserve for your Club?
3. What would your club like to see improved, and why do you think this should occur?
4. Can you prioritise these improvements?
5. Any other general comments?

Key findings for each group are summarised on the pages following.



BAROOGA FOOTBALL NETBALL CLUB

FSLA met with six representatives from the Barooga Football Netball Club at 1pm, 29 July 2021.

KEY FINDINGS

The Barooga Football Netball Club (BFNC) expressed a strong preference for new netball facilities to be provided and that these are to be located close to the BFNC facilities at the south of the site. Reasons were provided to support this including traffic safety, rationalisation of volunteer base, proximity to playground, and to club facilities.

Other priority improvements included relocating the reserve entry to Snell Road and with the gate-house repositioned to provide adequate and safe space for waiting cars. Upgrading the drainage and goalposts for Oval 1, upgrade of the playground and providing organised and defined car parking within the reserve were also flagged as priorities for the future upgrade of the reserve.

ABOUT THE CLUB

No. of members in total	700 with 500 being adult members
Turnover in revenue	\$500,000 p.a.
Attendance on a Saturday	1000 to 2000

Netball

No. of playing members	118 (5yo to Seniors)
No. of teams	8
Training	Tuesday 4 to 7.30pm and Thursday 5 to 7.00pm
Competition	Saturday 9 to 3.30pm Use is from November through to September

Football

No. of playing members	180 (9yo to 45yo)
No. of teams	4
Training	Monday, Tuesday, and Thursday 4.30 to 8.00pm
Competition	Saturday 7.00am to midnight. Recovery Day – Sunday Use is from November through to September
Special Events	Easter event attracts approximately 5000 people

FEEDBACK SUMMARY

Positives of reserve	<ul style="list-style-type: none"> ▶ Good facility for football. ▶ Able to accommodate all BNFC teams including functions.
Negatives of reserve	<ul style="list-style-type: none"> ▶ Car parking. ▶ Location of playground – too far from netball. ▶ Having to cross a thoroughfare road between netball and football. Conflict of cars and small children. ▶ Goal posts of football not to code. ▶ Boundary fencing and nets of football oval – poor quality and state. ▶ Drainage of football oval is poor – becomes waterlogged. ▶ Public toilets – poor quality and state. ▶ Location of netball and football splits volunteer base and other resources. ▶ Gate house positioned too close to entry gates which slows traffic on entering the reserve.
Improvements your club would like	<ul style="list-style-type: none"> ▶ Entry relocated to Snell Road ▶ Gate house re-positioned to stop waiting cars on public road ▶ New netball courts at location closer to BNFC facilities and to playground x 2 (4 preferable with no shared use) ▶ Block off part of the thoroughfare road ▶ Netball courts to have side-line benches, change rooms and grandstand.
Priority of improvements	<ol style="list-style-type: none"> 1. Netball to be relocated closer to BNFC facilities. 2. Entry and gate house to be relocated. 3. Drainage and goal posts for football oval. 4. New or upgrade of playground. 5. Defined car parking.

BAROOGA TENNIS CLUB

FSLA met with four representatives from the Barooga Tennis Club at 6.30pm, 29 July 2021.

KEY FINDINGS

The Barooga Tennis Club expressed a strong preference for the tennis courts to be upgraded and to remain in the current location. The Club would like to see at least three new courts with the potential to expand to six courts in the future, and new associated facilities including clubrooms, fencing, lights and spectator seating. Comments generally centered around the above, apart from a comment that the public toilets are poor quality.

ABOUT THE CLUB

The Barooga Tennis Club has not officially been a club since 2010, however recently re-formed and became incorporated. Currently a group of ladies play every Tuesday morning.



FEEDBACK SUMMARY

Positives of reserve	<ul style="list-style-type: none"> ▶ Well-spaced out ▶ Easy access ▶ Close to Sporties' Club – good connection. Park and walk. ▶ A good sporting precinct
Negatives of reserve	<ul style="list-style-type: none"> ▶ Public toilets – poor quality and state. ▶ Smaller user groups can be left behind with facilities. ▶ Tennis facilities are poor, and the courts are not currently to standard.
Improvements your club would like	<ul style="list-style-type: none"> ▶ New tennis courts at same location including club house, some new fencing, synthetic grass, and lights. (3 but 6 would be preferred). Change rooms are not required. ▶ New clubrooms to include toilets, kitchen, and lounge. ▶ Seating for spectators which are covered and tiered.
Priority of improvements	<ol style="list-style-type: none"> 1. New tennis courts x 3 with synthetic grass and fencing. 2. New clubrooms. 3. Additional 3 courts with synthetic grassing.

BAROOGA CRICKET CLUB

FSLA met with two representatives from the Barooga Cricket Club at 8am, 30 July 2021.

KEY FINDINGS

The Club's priority is to see the cricket nets replaced in a new location. They would also like to have more storage for the club during their off-season. Like other user groups they would like the improvements to the drainage at Oval 1 as well as defined footpaths and parking. The provision of a disabled toilet at Oval 2 was also flagged as a future improvement.

ABOUT THE CLUB

The Barooga Cricket Club has 100 to 130 members and 200 social members. There are 2 - 3 senior teams and 3 junior teams. Training is on Tuesday and Thursday nights on both grounds and nets and the competition occurs all day Saturday within Murray Valley Association (Vic/NSW comp). Use is from October to mid-March and additional events may include pre-season.

Special events include Milo Blast competition, U-10 skills training introduction and training / camps.



FEEDBACK SUMMARY

Positives of reserve	<ul style="list-style-type: none"> ▶ High quality of pitch. ▶ Having the use of 2 ovals. ▶ High quality of new lighting. ▶ Great place to watch cricket. ▶ Has capacity and has hosted state, national and international events.
Negatives of reserve	<ul style="list-style-type: none"> ▶ Poor quality of cricket nets. ▶ Location of cricket nets not accessible for car parking. ▶ Parking and fencing arrangements are poor around cricket club building including no disabled parking for ramp. ▶ 'Dead' space on eastern side of 2nd oval. ▶ Require further storage after handover to Football Club (off-season).
Improvements your club would like	<ul style="list-style-type: none"> ▶ New cricket nets x 4 at new location. One net to have a mechanical bowling machine.
Priority of improvements	<ol style="list-style-type: none"> 1. Cricket nets. 2. Further storage. 3. Drainage on 1st oval. 4. Disabled toilet (self-cleaning) at 2nd oval. 5. Defined footpath and parking.

BAROOGA LITTLE ATHLETICS CLUB

FSLA met with three representatives from Barooga Little Athletics Club at 10am 30 July 2021.

KEY FINDINGS

Shade has been listed as the number one priority for the club, followed by improved (and possibly re-located) facilities for field events, and the canteen. Again the need for a disabled toilet was mentioned, while lighting would allow the session to occur beyond daylight hours.

ABOUT THE CLUB

The Barooga Little Athletics Club forms part of Little Athletics Victoria within the Northern Country Region. The Club has 100 to 120 registered members in total. Participants are aged between 5 and 16, with a committee of five. Sessions are held on Mondays between 4.45pm to 6.30pm from last few weeks of Term 3 to just prior to Christmas (15 sessions). The Club has a large shed at Oval 2 for storage and shares half of the adjacent shed for the canteen.



FEEDBACK SUMMARY

Positives of reserve	<ul style="list-style-type: none"> ▶ Good access to ground
Negatives of reserve	<ul style="list-style-type: none"> ▶ Not enough shade especially at field events. ▶ Gazebos to be carried to field events. ▶ Lack of lighting. ▶ Not close to toilets and change rooms. ▶ General wear and tear as well as no upgrade of field events. ▶ Operationally, road will be better gone as they must install temporary traffic measures to deflect traffic.
Improvements your club would like	<ul style="list-style-type: none"> ▶ More seating with shade. ▶ Treatment of level difference between canteen front and drinking fountain. ▶ Additional facilities – skate park, basketball hoop, rock climbing, etc. ▶ New long jump - 3 lanes and synthetic preferably. ▶ Permanent track with 8 lanes.
Priority of improvements	<ol style="list-style-type: none"> 1. Shade. 2. Improvements and possible relocation of field events. 3. Better facilities for canteen. 4. Disabled toilet close by. 5. Lighting.

COBRAM BAROOGA EQUESTRIAN CLUB INC

FSLA met with three representatives from the Cobram Barooqa Equestrian Club Inc at 12pm, 30 July 2021.

KEY FINDINGS

The Equestrian Club's number one priority is a new arena, preferably undercover. Environmental improvements including weed control and more shade trees are also seen as priority improvements. The upgrade or provision of other associated facilities such as tiered seating, undercover yards, picnic settings and lighting were seen as lower priority improvements. Like other user groups, the need for a disabled toilet was noted.

ABOUT THE CLUB

The Cobram Barooqa Equestrian Club Inc has 35 members, with riding and non-riding membership available, as well as dual membership with other clubs. The Club welcomes all age groups and all standards. Training occurs every 4th Sunday of the month from January to November. As well as training days, the facilities are sometimes used mid-week and by casual users as well. Dressage and show jumping competitions can include 120 competitors and occur in April.



FEEDBACK SUMMARY

Positives of reserve	<ul style="list-style-type: none"> ▶ Quality of current yards (sized 3.5x3.5m). ▶ Ample storage for current needs. ▶ Toilets and hot water at nearby netball facilities.
Negatives of reserve	<ul style="list-style-type: none"> ▶ No disabled toilets. ▶ Lack of shade. ▶ Poor quality of current arena. ▶ Water from golf course seeps into the north part of area which is why the arena currently sits south. ▶ Proximity to netball and other bouncing sports can affect the horses. ▶ Rabbit holes within the area where horses may lose their footing. ▶ Lack of clubrooms. ▶ Weed infestations to grassy areas.
Improvements your club would like	<ul style="list-style-type: none"> ▶ New arena with cover – can be used for other uses as well: dog obedience, yoga classes. ▶ Watering system to settle dust when required. ▶ Clubroom with verandah, eating facility, training rooms, and trophy housement. ▶ Entrance and road relocation and/or upgrade to equestrian area.
Priority of improvements	<ol style="list-style-type: none"> 1. Arena – undercover preferable (120x120m) 2. Weed control. 3. Shade trees – deciduous. 4. Tiered seating. 5. Realignment of road. 6. Consider entries. 7. More yards under cover. 8. Picnic settings. 9. Lights for twilight events.

BAROOGA SPORTIES GROUP

FSLA met with two representatives from Barooga Sporties Group at 4pm, 29 July 2021.

KEY FINDINGS

Suggested improvements were consistent with other user group feedback, notably improving the surface of Oval 1, upgrading the entry and gatehouse, and improving / replacing the toilet block and playground. A suite of way-finding signage was also suggested as a priority improvement.

ABOUT SPORTIES GROUP

Sporties has a long term association with the reserve, historically the Group were instrumental in the formation and development of the reserve. Sporties' own the adjacent golf course, club and aquatic centre and typically host sporting events throughout the year (9 to 10 per annum) which utilise the reserve facilities. Maintenance is carried out by Sporties' and Council contributes some money towards this. The user groups perform some of maintenance for the Reserve as a whole.



FEEDBACK SUMMARY

Positives of reserve	▶ Has some water access to river but shares Sporties' total river allocation of 20 mega-litres for its whole sporting assets.
Negatives of reserve	▶ Capacity of tanks in north-east corner is limited.
Improvements you would like	<ul style="list-style-type: none"> ▶ Oval 1 requires a full re-construction including re-surfacing and better drainage. ▶ Oval 2 requires re-surfacing. ▶ Grandstands with good seating. ▶ Toilet block to be improved. ▶ Playground to be replaced or upgraded. ▶ Entry and exit ▶ Signage to be upgraded. ▶ More effort and assistance from user groups.
Priority of improvements	<ol style="list-style-type: none"> 1. Gate house to be more protected from oncoming traffic and entrance and exit to be different. 2. Way-finding signage – consistent, unified, and aesthetically pleasing.

STAKEHOLDER INTERVIEWS

The stakeholder interviews were 0.5 hour individual video meetings held on the 16 and 17 August 2021. This format was in lieu of the scheduled face to face stakeholder workshop due to pandemic restrictions and because it provided the opportunity for a more targeted approach.

This part of the engagement strategy involved interviews with stakeholder representatives from the following organisations:

- ▶ Barooga Advancement Group
- ▶ Barooga Aquatic Centre
- ▶ Berrigan Shire Council project management team

BAROOGA ADVANCEMENT GROUP

FSLA spoke with the President of the Barooga Advancement Group, John Bruce, at 12pm, 16 August 2021, who provided the following comment:

- ▶ The Barooga Advancement Group (BAG) spearhead improvements within Barooga and act as a conduit between community and Council.
- ▶ Historically, BAG have had little involvement with the Barooga Recreation Reserve however they are supportive of any improvements which support the economy and growth of the town.

BAROOGA AQUATIC CENTRE

FSLA spoke with the xxx of the Barooga Aquatic Centre, Julia McKean at 1.30pm, 16 August 2021, who provided the following comment:

- ▶ The Barooga Aquatic Centre has been working hard to ensure that the pool facility remains open, despite suffering significant financial losses. The community for the facility to remain open as it is one of a kind in the region.
- ▶ Any improvements that can be made to the Reserve which would help increase patronage of the Aquatic Centre would be supported, such as better pedestrian connections between the Centre and the Reserve.

BERRIGAN SHIRE COUNCIL PROJECT MANAGEMENT TEAM

FSLA spoke with the Nathan O'Connell, project manager at Berrigan Shire Council, at 12pm, 17 August 2021, who provided the following comment:

- ▶ The Master Plan will be a useful document for identifying projects and preparing funding submissions when grants become available. BSC can assist with the preparation of cost estimates in the master plan.
- ▶ Roads and car parking within the reserve should be surfaced with a spray seal for less maintenance in the future.



Investigate removing portion of road

Upgrade arena

Upgrade athletic field facilities

Relocate netball facilities closer to BNFC facilities

Better utilise the area to the west of the netball courts

Re-purpose / upgrade building and requirement for a disabled toilet in the area

Address DDA compliance of building and ramp and investigate other options

Re-construct oval to address drainage issues. Replace goal posts and nets

Replace, upgrade and possibly re-locate cricket nets

Replace, upgrade and possibly re-locate public toilet block

Replace, upgrade and possibly re-locate playground

Strengthen pedestrian connection to Sporties Club building and car park

Strengthen pedestrian connection to Aquatic Centre

New vehicular entry and access for equestrian club

Possible new accessible toilet

Possible new road and car parking

Review road alignment and car parking

Upgrade / replace tennis courts in present location

Better utilise space between Burkinshaw Road and Oval 2

Review reserve entry and gatehouse location



NEXT STEPS: OPPORTUNITIES FOR CONSIDERATION IN THE DRAFT MASTER PLAN



FSLA



Major Event Funding Application Form

Information provided in this application will be used to determine Council funding.
Applications will be assessed by the Events Committee.

Part One – Details of Group/Organisation Making Application

1.1 Group/Organisation Details

Name of Group/Organisation: BERRIGAN COMMUNITY GOLF AND BOWLING CLUB
Address of Group/Organisation: 38 STEWART ST BERRIGAN

1.2 Contact Details

Name: JANICE GRAHAM
Position: MANAGER
Postal Address: PO BOX 24 BERRIGAN NSW 2712
Telephone No. (B/H) 03 58 852 229
(A/H) 0429 028 562
Fax No.:
Email address: berrigan_golf_and_bowl@outlook.com

1.3 Proof of Incorporation

Does the group or organisation have legal status of organisation (Incorporated, Association)?

Please tick appropriate box and provide registration number and date of establishment:

Yes Registration Number: ~~001 757491~~ 30619 929 458
Date of Establishment: ~~2017~~ 200 2017

No

1.4 What is your Group/Organisation GST status? (Please tick one box below)

- No ABN and not registered for GST (please attach a Statement by Supplier).
- ABN but not registered for GST (please attach a copy of the ABN Certificate).
- ABN and registered for GST (please attach a copy of the ABN Certificate).
- Currently applying for ABN/GST registration (when received Council will require this information before funding can be made).
- Section 355 Committee of Berrigan Shire Council.

BERRIGAN SHIRE COUNCIL
0-1 NOV 2021
FILE
REFER TO <u>EIOL</u>
COPY TO
ACTION / CODE
ACKNOWLEDGE Y / N

Part Two – Event Overview

GOV002: V01 Page 1 of 6
Issue date :



2.1 Event Title

BERRIGAN SHOW & SHINE

2.2 Event Description (Briefly describe the proposed event in one or two sentences)

CAR, BIKE, TRUCK SHOW & SHINE MARKET - SWAP MEET
live music - amusements for families.
Helicopter rides.

2.3 Location of Event (Address)

38 Stewart St BERRIGAN NSW 2712

2.4 Event Start Date:

15/01/2022

Finish Date:

15/01/2022

2.5 Has the event been held in previous years? If so, how many years?

YES - 4 Years. 2019

2.6 Please specify any other assistance (financial and in-kind) that has been provided to the group or organisation by Council over the past three years and for which project/event.

2018 ~~\$4500~~ ^{advertising} printing use of witches hats and bollards on the day
6500

2.7 Has a representative of the group met with Council staff before lodging this application?

Yes Staff information: MERRAN SOCHA.

No

2.8 How many people are expected to attend this event?

OVER 1800 going on past attendances

2.9 How did you estimate this number? (please provide any evidence from previous events)

LAST year that the event was held 2500 + in attendance
Covid has stopped the running of this event for the last
2 years and we believe that people will be looking at attending
events after Christmas.

over 300 cars 115 bikes 20 trucks 43 market &
swap meet sites.



Major Event Funding Application Form

Part Three – Project Funding Assessment Criteria

It is important that all sections are completed to assist the Committee in their assessment, and that your responses target the assessment criteria contained in the Funding Guidelines. Attach additional pages if required.

3.1 Event Rationale

What is the main objective of holding this event?

To involve the community to promote Berrigan and the whole area. To attract people from outside our shire to an event which will benefit our small community and not held in our area. Of benefit to local groups ie pool, school, football netball club to fund raise and local businesses with visitors to the town.

3.2 Funding Requested from Council

Amount \$ 6286.

Please explain in detail what the funding will be used for?

All advertising for Radio and TV to cover a wider area.
Social media campaign commenced late Oct funded by Club



Major Event Funding Application Form

3.3 Marketing and Promotion

List the activities that you will undertake to market and promote the event (how, when and through which mediums), identify who you are trying to attract by the activity (age, geographic location, special interest group), and how much each will cost. Enter total cost under Expenses "Advertising" in Section 4.1 Program Budget.
Double space the table

Dates	Advertising medium (Print, TV, radio, internet, etc.)	Advertising reach (e.g. circulation, no. of flyers, no. of adverts, etc.)	Scope	Est. Cost
e.g. 21/07/11 - 21/08/11	Radio - StarFM,	60 x 15 sec ads	Wodonga, Shepparton, Wagga	\$2,500.00
DEC-JAN Southern Cro				
JAN Southern Cross	T.V	1971 spots	WAGGA ALBURY SHER	1100
JAN TRIPLE M	RADIO	105 "	(WAGGA, GRIFFITH)	
DEC/JAN WEDGE FM	DENILIKUIN		(SHER ALBURY)	1686
		50 x 30 sec	Deni	2500
MOV PRINTERS NOV-JAN	Posters	Flyers/Posters	Albury Shop Cobram	1000.
Total Advertising Cost			Finley Deni	\$ 6286
JAN	PRINT MEDIA	ADDS		

Part Four - Financial Details of Project

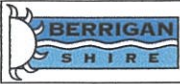
A copy of the groups/organisations latest annual report and financial statement (including balance sheet) must be attached to this application.

Double space the table.

4.1 Program Budget

INCOME	
Source	Total \$
Amount requested from Council (from Question 3.4)	6286
Funds provided from your organisation	5000
Corporate sponsorship	
Business/philanthropic contribution	3000
Other government contribution	
Fees/admission	3000
Food and drinks	3000
Raffles/Fundraising	
Other (please specify)	7000
Total Income of event	\$ 27286.00

EXPENSES	
Source	Total \$
Administration	2000
Advertising (from Question 3.7)	6286.
Printing	
Marketing materials	1600
Hire fees	1000
Entertainment	3000
Food and drinks	2000
Prizes/donations	5000.
Permit fees	500
Other (please specify)	2000
Total expenditure of event	\$23386



Major Event Funding Application Form

Part Five – Authorisation and Compliance

This is to be signed by two executive committee members of the group/organisation

I declare that the information supplied in this form is to the best of my knowledge accurate and complete.

Name: Janice Graham
 Position: MANAGER / SEC.
 Address: P.O BOX 24
Berrigan NSW 2712
 Phone: (A/H) 0429028562
 (B/H) 0358852229
 Signature: [Signature]
 Date: 27.10.21

Name: JOE LOTTAM
 Position: DIRECTOR.
 Address: 2. MEMORAL PLc.
BERRIGAN NSW 2712
 Phone: (A/H) 0428 594 539.
 (B/H) _____
 Signature: [Signature]
 Date: 1.11.21

Part Six - Checklist

	Yes (✓)	Committee Use Only
Required:		
All questions have been answered		
Copy of budget for the project	✓	
Evidence of public liability insurance with coverage of \$20m, noting Berrigan Shire Council as an interested party		
If applicable:	✓	
Copy of incorporation	✓	
Proof of ABN	✓	
Details of registration for GST	✓	
Copy of latest Annual Report		
Additional supporting information	✓	
Letter/s of endorsement from contributing organisations		
Letter/s from community groups/stakeholders supporting event		

Please forward completed applications to:

The Secretary
 Berrigan Shire Council
 Events Committee
 P.O. Box 137
 BERRIGAN NSW 2712

Current details for ABN 30 619 929 458

ABN details

Entity name:	BERRIGAN COMMUNITY GOLF AND BOWLING CLUB LIMITED
ABN status:	Active from 01 Jul 2017
Entity type:	Australian Public Company
Goods & Services Tax (GST):	Registered from 01 Jul 2017
Main business location:	NSW 2712

ASIC registration - ACN or ARBN

619 929 458 [View record on the ASIC website](#) 

Deductible gift recipient status

Not entitled to receive tax deductible gifts

ABN last updated: 14 Sep 2017

Record extracted: 01 Nov 2021

Disclaimer

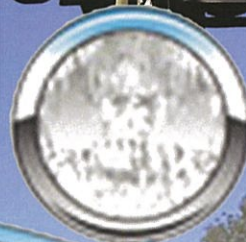
The Registrar makes every reasonable effort to maintain current and accurate information on this site. The Commissioner of Taxation advises that if you use ABN Lookup for information about another entity for taxation purposes and that information turns out to be incorrect, in certain circumstances you will be protected from liability. For more information see [disclaimer](#).

Berrigan Show & Shine

Berrigan
Community
Golf & Bowling
Club

03 58 852 229

January 16th 2022



CARS, POSTIES, BIKES & TRUCKS

**FAMILY FRIENDLY AMUSEMENTS,
HELICOPTER RIDES,
MARKET STALLS &
ENTERTAINMENT**

**GATES OPEN FROM 8AM
SHOW REGISTRATIONS
CLOSE 10:30AM**





**EDGE FM 102.5 2QN AM 1521
AUTHORITY TO BROADCAST**

Advertiser: Berrigan Sports Club
Date: 19.10.2021
Contact: Janice Graham
Phone: 0429 028 562
Email: berriangolfandbowl@outlook.com

Representative: Account Manager: Donna Smedley
Mobile: 0439 474 524
Email: dsmmedley@aceradio.com.au

Product: 2022 Berrigan Show N Shine

150 x 30 sec commercials (Aired BMAD)

Bonus FREE 50 x 30 sec commercials (Run of Station)

Investment \$2500 + GST
Production Fee \$50 + GST (one off charge)

Commencement Date: December 2021 **End Date:** Jan 2022

Comments:

Note all Package have a one off charge of \$50 + GST for production cost

Option:

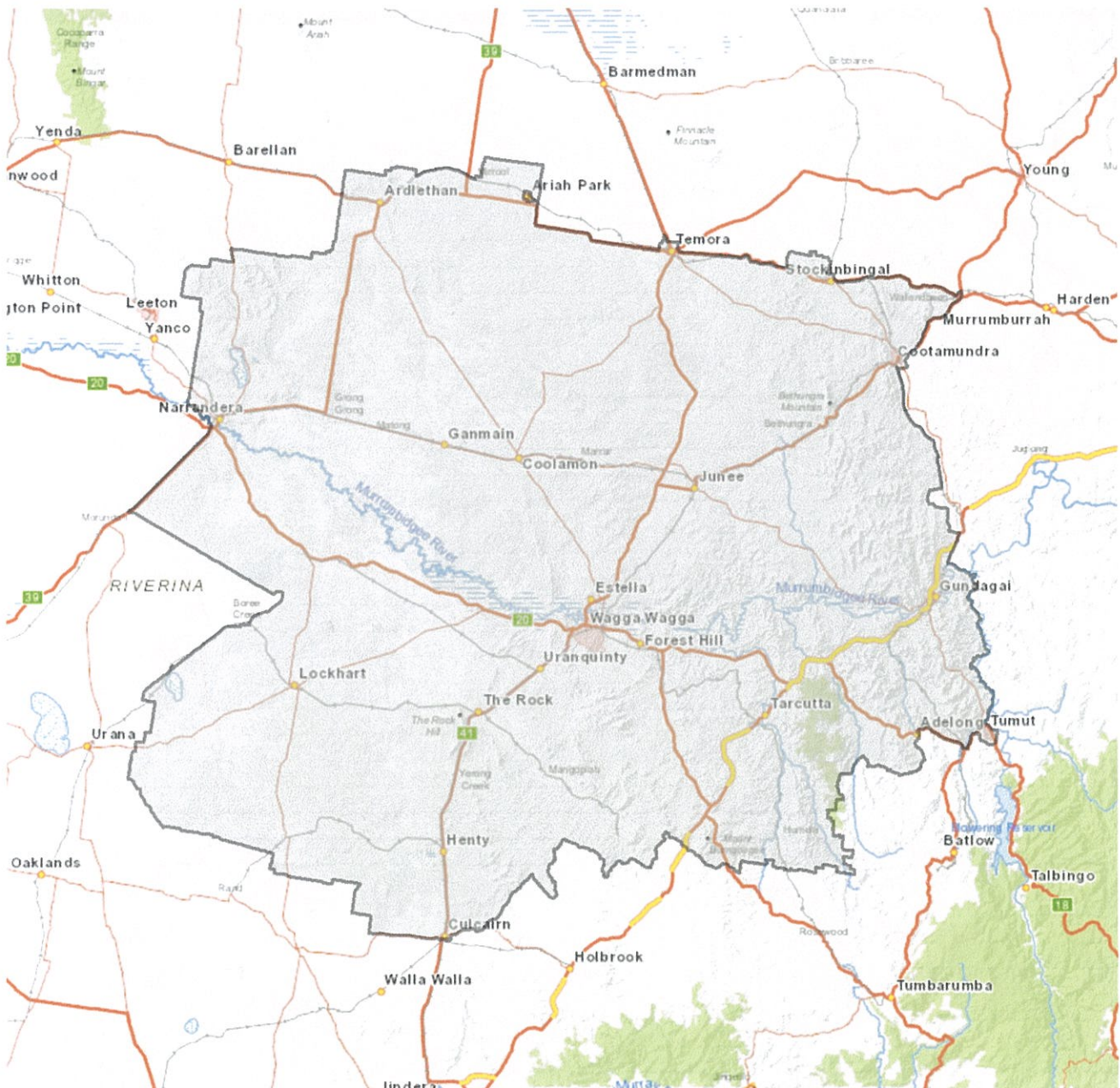
Authorized:.....

TERMS AND CONDITIONS

1. All advertising is to be broadcast within the period of the contract.
2. All advertising is to be paid by the 20th of the month following broadcast, or with equal monthly contract by the 20th of the month following invoicing.

WAGGA WAGGA

HIT 93.1 RIVERINA • TRIPLE M RIVERINA 1152



Station Name	Hit 93.1 Riverina	Triple M Riverina 1152
Call Sign	2WZD	2WG
Frequency	93.1 MHz	1152 kHz
Network	Southern Cross Austereo	Southern Cross Austereo
Address	PO Box 480, Wagga Wagga, NSW 2650	PO Box 480, Wagga Wagga, NSW 2650
Phone	02 6932 9730	02 6932 9730
Fax	02 6932 9756	02 6932 9756
Email	waggamanager@sca.com.au	waggamanager@sca.com.au
Web Address	hit.com.au/riverina	triplem.com.au/riverina
Description of Content/Format	Hot Adult Contemporary	Adult Contemporary
Demographic Profile of Station Audience	18-35 Females	35-55 Males

GRIFFITH

HIT 99.7 RIVERINA MIA • TRIPLE M RIVERINA MIA 963



Station Name	Hit 99.7 Riverina MIA	Triple M 963 Riverina MIA
Call Sign	2RGF	2RG
Frequency	99.7 MHz	963 kHz
Network	Southern Cross Austereo	Southern Cross Austereo
Address	PO Box 1005, Griffith NSW 2680	PO Box 1005, Griffith NSW 2680
Phone	02 6969 7860	02 6969 7860
Fax	02 6962 7774	02 6962 7774
Email	jason.austin@sca.com.au	jason.austin@sca.com.au
Web Address	hit.com.au/riverinamia	triplem.com.au/riverinamia
Description of Content/Format	Hot Adult Contemporary	Easy Gold
Demographic Profile of Station Audience	18-35	35+

PROPOSAL SCHEDULE

Date:	8/11/2021
Client:	Show, Shine & Swap
Agency:	
Campaign:	SS7Z111081P
Product:	Show, Shine & Swap
Survey Period:	2020_12_December (Wk 49-52, 2020)

Southern Cross Austerio

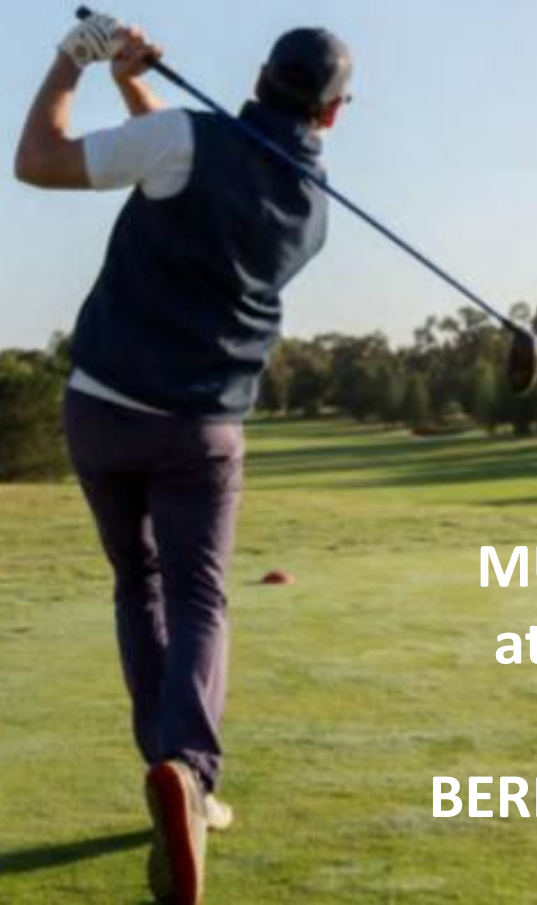
Account Executive: House SNSW Wagga
 Address: 11 Forsyth Street, Wagga Wagga, NSW, 2650
 Phone: 02-6932-9740
 Mobile: 0450923081
 Email: Slye.McCorry@sca.com.au

Proposal Summary	Rates	Spots
Total for Booking Group: SNSW 10 Wagga for December, 2021	\$ 79.00	112
Total for Booking Group: SNSW 10 Wagga for January, 2022	\$ 138.00	82
Total for Booking Group: SNSW Bold Wagga for December, 2021	\$ 14.00	93
Total for Booking Group: SNSW Bold Wagga for January, 2022	\$ 34.00	68
Total for Booking Group: SNSW Peach Wagga for December, 2021	\$ 0.00	90
Total for Booking Group: SNSW Peach Wagga for January, 2022	\$ 0.00	60
Total for Booking Group: SNSW Shake Wagga for December, 2021	\$ 0.00	90
Total for Booking Group: SNSW Shake Wagga for January, 2022	\$ 0.00	60
Total for Booking Group: VIC 10 Albury for December, 2021	\$ 133.00	114
Total for Booking Group: VIC 10 Albury for January, 2022	\$ 180.00	82
Total for Booking Group: VIC 10 Shepparton for December, 2021	\$ 128.00	114
Total for Booking Group: VIC 10 Shepparton for January, 2022	\$ 174.00	82
Total for Booking Group: VIC Bold Albury for December, 2021	\$ 24.00	94
Total for Booking Group: VIC Bold Albury for January, 2022	\$ 48.00	68
Total for Booking Group: VIC Bold Shepparton for December, 2021	\$ 16.00	94
Total for Booking Group: VIC Bold Shepparton for January, 2022	\$ 32.00	68
Total for Booking Group: VIC Peach Albury for December, 2021	\$ 0.00	90
Total for Booking Group: VIC Peach Albury for January, 2022	\$ 0.00	60
Total for Booking Group: VIC Peach Shepparton for December, 2021	\$ 0.00	90
Total for Booking Group: VIC Peach Shepparton for January, 2022	\$ 0.00	60
Total for Booking Group: VIC Shake Albury for December, 2021	\$ 0.00	90
Total for Booking Group: VIC Shake Albury for January, 2022	\$ 0.00	60
Total for Booking Group: VIC Shake Shepparton for December, 2021	\$ 0.00	90
Total for Booking Group: VIC Shake Shepparton for January, 2022	\$ 0.00	60
GST:	\$ 1,000.00	1971
Total Inc GST:	\$ 1,100.00	

Sporties
Barooga



**COBRAM
BAROOGA**
GOLF CLUB



**MURRAY RIVER FESTIVAL OF GOLF
at the Cobram Barooga Golf Club**

BERRIGAN SHIRE COUNCIL PROPOSAL



BACKGROUND

The Sporties Management and Board have presented to Berrigan Shire Councillors on several occasions relating to their current situation, challenges, opportunities and strategic direction.

The first of these occurred in November 2018.

These presentations and ongoing communications have led to a number of joint initiatives for the betterment of the Barooga and broader municipality community and have included:

- A commitment via Council Resolution in January 2019 to develop a strategic partnership to advance the local economy and community
- Council providing financial support to re-open the Barooga Aquatic and Recreation Centre when the Sporties found it was unable to do this alone at the beginning of COVID
- Council providing subsidised access to water for the golf course when water prices were at 20 year highs

A key Strategy for our (and the regions) key tourist attraction of golf to remain viable is to ‘stay competitive and grow’ and in these presentations we highlighted a strategic action for our Golf Club to ‘re-build our brand and identity by attracting a Flagship Event’

We are pleased and excited to announce that we have just been informed that with the support of \$250,000 funding via Destination NSW we will be able to deliver the Inaugural ‘Murray River Festival of Golf’ in February 2022.

THE MURRAY RIVER FESTIVAL OF GOLF at the Cobram Barooga Golf Club

A new and unique 9-day event in Barooga in the Riverina Murray Region of NSW focussing on golf, a recognised tourism strength of the region. It will incorporate a new, innovative combined field Professional Golfers Association sanctioned and televised 'Players Series' event as well as the Australian Mini Golf Championships, Indoor Simulator events and complimentary golf and entertainment events and activations focussed on golfers, families and regional holiday makers. The event will attract 5,788 visitors and a tv audience of around 300,000 as well as important legacy benefits via growth in ongoing regional golf tourism.

This will be the highest profile golf focussed event held on the Murray in the last 20 years (at least).

It anticipated the event through broadcast, spectators and promotion will generate growth in ongoing golf tourism of more than 1,500 additional golf related bed nights and over \$450,000 in spending annually, benefiting both the Cobram Barooga and Tocumwal Golf Clubs. This is over and above the benefits over the 9 days.

It will cost over \$500,000 to fully deliver the event.

The PGA and Australian Mini Golf Federation have committed to Cobram Barooga for at least 3 years.



THE MURRAY RIVER FESTIVAL OF GOLF OBJECTIVES



Outcomes	How will you measure and report on the outcome?
To increase golf tourism to Cobram Barooga	Event attracts 5,000+ visits to the region over 9 days including players, officials and spectators
To increase golf tourism to Cobram Barooga	That 200+ additional golf tourism visitors book trips following and having watched or attended the festival
Create awareness and enhance the reputation of the Cobram Barooga Golf Club and Murray Region as a high quality golfing holiday destination	Event attracts 5,000+ visits to the region over 9 days including players, officials and spectators
Create awareness and enhance the reputation of the Cobram Barooga Golf Club and Murray Region as a high quality golfing holiday destination	Event is broadcast nationally and attracts 250,000+ viewers
Create awareness and enhance the reputation of the Cobram Barooga Golf Club and Murray Region as a high quality golfing holiday destination	Event incorporates 2 x National/Professional Elements - the Australian Mini Golf Championships and major PGA/WPGA Event
To Promote our new mini golf and simulator attractions and nationally rated golf course	Deliver a major golf focussed event - with visitation over 5,000 and national broadcast
To ensure the Murray remains Australia's Number 1 golfing holiday destination	Deliver a major golf focussed event - with visitation over 5,000 and national broadcast

THE MURRAY RIVER FESTIVAL OF GOLF PROGRAM



LIVE BROADCAST
FOX SPORTS AND KAYO

Sat 12 th Feb	Sun 13 th Feb	Mon 14 th Feb	Tues 15 th Feb	Wed 16 th Feb	Thurs 17 th Feb	Fri 18 th Feb	Sat 19 th Feb	Sun 20 ^h Feb
Festival Opens	Aust Mini Golf Champs Finals	TPS Practice Round	TPS Practice Round	TPS Pro Am	TPS Round 1	TPS Round 2	TPS Round 3	TPS Round 3
Aust Mini Golf Champs Day 1	Best 18 Sims Finals	Golf Expo – Trade Show	Golf Expo – Trade Show	Golf Expo – Trade Show	Golf Expo – Trade Show	Golf Expo – Trade Show	Golf Expo – Trade Show	Golf Expo – Trade Show
Best 18 Sims Day 1	Longest Drive Sims Finals	Golf Master Classes	Junior/Elite Mentoring			Family Games & Rides	Family Games & Rides	Family Games & Rides
Longest Drive Sims Day 1	Family Games & Rides	Golf Schools Clinics	Golf Schools Clinics			Live Music	Live Music	Live Music
Family Games & Rides	Live Music		Player/Partner Welcome Event			Regional Food Showcase	Regional Food Showcase	Players Party
Live Music	Golf Expo – Trade Show							Festival Closes
Golf Expo – Trade Show								

Monday – Volunteer Thank You (with PGA)



THE MURRAY RIVER FESTIVAL OF GOLF

COST TO DELIVER

EXPENSES		Budget
Advertising	Print Advertising - Marketing	\$25,000.00
	Sponsorship Proposal Booklet	\$1,000.00
	Social Media/Influencers	\$2,000.00
	Programme	\$1,500.00
Cobram/The Murray Promotional Piece	Videographer, Players	\$3,000.00
Broadcast	Fox Sports/Kayo	\$125,000.00
Community Engagement/Activations	Family Day, Support Entertainment, Activations prior	\$12,500.00
Sponsors Event Launch	Gift pack, F/B	\$2,000.00
Equipment	Live Scoring/PGATV	\$5,000.00
	AV - Tournament	\$1,000.00
	Tournament, Caddie Bibs, Pin Flags, Tee Markers etc	\$4,000.00
Signage and Construction	Signage (Tee and Green boards etc.)	\$12,000.00
	Marquees / Hire Equipment / Staging	\$20,000.00
	Temporary fencing	\$1,500.00
	Freight	\$2,000.00
Volunteers	Uniforms, meals	\$10,000.00
Printing	Festival Posters, Programme, Scorecards	\$3,000.00
Corporate Hospitality	F&B - Saturday/Sunday	\$15,000.00
	Pro Am Gift	\$2,000.00
	Pro-Am Prizes	\$2,000.00
	Pro-Am catering	\$6,000.00
Hole in One Insurance - Pro-Am or Games	Hole in One Insurance - Car/\$100k	\$3,500.00
The Junior Players Series	Perpetual Trophies x 2	\$3,000.00
	Junior Winner (Adidas pack)	\$3,000.00
Miscellaneous	Players Gift	\$2,500.00
PGA Sanction Fee	PGA / WPGA Sanctioning Fee - Staffing	\$15,000.00
Prizemoney	TPS, Aust Mini Golf and Sims Challenge	\$175,000.00
Course and Venue Preparation		\$30,000.00
Contingency - Escalations	Allowance for cost escalations and Contingencies	\$25,000.00
TOTAL EXPENSES		\$512,500.00

THE MURRAY RIVER FESTIVAL OF GOLF

TARGET AUDIENCE - VISITATION



Event	Visitor Type	Number	Type	Days	Nights	Total Visits	Daily Spend	Total Spend	Visitor Nights
Festival	Spectators - Interstate - Regional Day Trip 50 a day x 9 days	50	Day Trip Interstate	9	-	450	175	78,750	-
Festival	Spectators - Local 150 per day x 9 days	150	Local Area	9	-	1,350	-	-	-
Festival	Spectators - NSW Further 50km - 4% Regional Golf Members	375	NSW Further than 50km	2	1	750	175	131,250	375
Mini Golf	Participants - Interstate Overnight	25	Overnight Interstate	2	2	50	160	8,000	50
Mini Golf	Participants - Local	25	Overnight Interstate	2	-	50	160	8,000	-
Simulators	Participants - Interstate Overnight	25	Overnight Interstate	2	2	50	160	8,000	50
Simulators	Participants - Local	25	Local Area	2	-	50	-	-	-
TPS	Accompanying Junior Players 2:1	50	Overnight Interstate	7	7	350	160	56,000	350
TPS	Media and PGA	15	Overnight Interstate	7	7	105	160	16,800	105
TPS	Participants - Pros - Australian	134	Overnight Interstate	7	7	938	160	150,080	938
TPS	Participants - Pros - International	10	International	7	7	70	58	4,060	70
TPS	Pro - Am Participants - Local (50% of field)	75	Local Area	1	-	75	-	-	-
TPS	Pro - Am Participants - Out of Region (50% field)	75	Overnight Interstate	2	2	150	160	24,000	150
TPS	Spectators - Interstate - Overnight - 4% Regional Golf Members	375	Overnight Interstate	2	1	750	160	120,000	375
TPS	Spectators - Interstate - Regional Day Trip 200 a day x 3 days	200	Day Trip Interstate	3	-	600	175	105,000	-
	TOTALS	1,609				5,788		709,940	2,463

Key Target Market – Spectators and Visitors

Golf Club Members Inside 200km Radius – Estimated Number >10,000

Estimated number from this source – visit the Festival 25% = 2,500

Locals (including our Club members) – Target 150 a day average over 9 days = 1,350

THE MURRAY RIVER FESTIVAL OF GOLF LEGACY BENEFITS – TOURISM FROM BROADCAST



Estimated Total Live Viewers of TPS Broadcast (Based on Actuals from the two 2021 Events)	191,725
Estimated Unique Live Viewers - 50% Total	95,863
% That would take a Golf trip (PGA data)	30.00%
Target Market - 30% of Unique Live Viewers	28,759
Conversion to Murray Trips Target	1.00%
Estimate Converted Trips - New Visitors	288
Ave Days Per Trip (Value of Golf Tourism Report)	5.3
Days in Region	1,524
Ave per day spend (Value of Golf Tourism Report)	302
Estimate Direct Regional Spend - Annually	460,313



THE MURRAY RIVER FESTIVAL OF GOLF AUSTRALIAN MINI GOLF CHAMPIONSHIPS

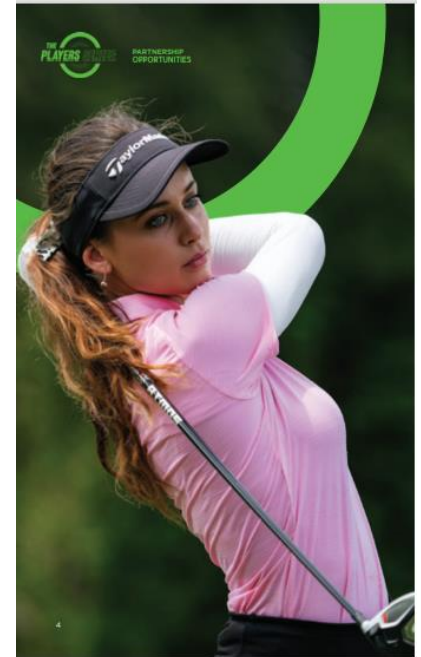
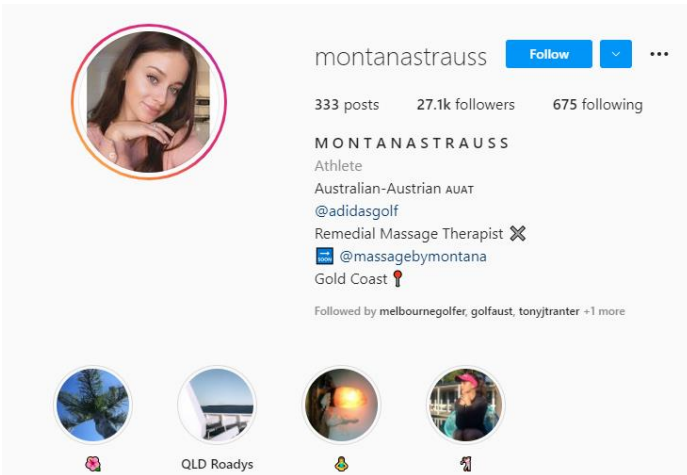


THE OFFICIAL AUSTRALIAN CHAMPIONSHIPS RAN BY THE AUSTRALIAN MINI GOLF FEDERATION

3 YEAR AGREEMENT TO HOST

FOLLOWING ON FROM THE SUCCESS OF HOLEY MOLEY

MAGAZINE STYLED PIECES PROMOTING OUR FACILITIES TO BE FILMED AND USED DURING TPS BROADCAST



Holey Moley Player and Professional Golfer Montana Strauss played in the 2021 Players Series

THE MURRAY RIVER FESTIVAL OF GOLF SIMULATOR EVENTS



LONGEST DRIVE AND NEAREST THE PIN EVENTS

PROMOTING OUR UNIQUE FACILITIES



LONG DRIVE SIMULATOR COMPETITION – SHORT VIDEO

<https://youtu.be/4VUKajVkslc>

THE MURRAY RIVER FESTIVAL OF GOLF THE PLAYERS SERIES



**The series
for everyone**

The PGA Tour of Australasia and WPGA Tour of Australasia (WPGA) have joined forces to play a key role in developing pathways for Tour professionals in Australia.

It is incumbent upon the PGA of Australia and the ALPG to ensure these pathways remain viable so Australia continues to develop and produce world class professionals who compete and represent our country at the highest level on the world stage while growing the profile of the sport encouraging new participants.

The Players Series (TPS) provides playing opportunities for both male and female professionals competing in the same field for the same prize purse (with the course adjusted/scaled accordingly) in mixed pairings.

PRESENTED BY

Grace Kim -
Elite Amateur

Jack Holland -
TPS Victoria
Junior Champion

PGA of Australia
@PGAofAustralia

Our world-first tournament concept, the @Webex Players Series, has just gotten bigger!

And two iconic Australian golfers are lending their support as hosts of the popular inclusive event.

bit.ly/3A1xlzL

721 views 0:30 / 0:30

10:00 AM · Oct 4, 2021

TPS Promo Reel:

<https://drive.google.com/file/d/1KMLvcFT2KcJRz1BCLWuUtqdgZ0FiVw/view>

Qld Open Tourism pieces:

<https://drive.google.com/file/d/1N5GNEU8KsPcd1w8ZyFWKmgLVn-M40Pyc/view?usp=sharing>

TPS Vic Integrations:

https://drive.google.com/drive/folders/16zDjwLZ3fyCL0kiLDoHsKlvo_IYcyhUr?usp=sharing

TPS Sydney Integrations:

<https://drive.google.com/drive/folders/1MdOyq-ASKL6jfp2T-mIX0IYUDVe7W5fc?usp=sharing>

TPS

HUNTER VALLEY

HOSTED BY

JAN STEPHENSON
PETER O'MALLEY

THE MURRAY RIVER FESTIVAL OF GOLF

ASK OF COUNCIL

The Sporties is seeking

\$10,000 funding from Council for program support

To assist with the overall delivery of the 9 day event

Which we know will deliver widespread and ongoing benefits to the region



PGA of Australia

Tournament & Events

An overview for Promoters, Government Partners and Stakeholders



Why



Golf?

Golf sits firmly as one of the highest adult participation sports in Australia, and equally as one of the biggest crossover sports in terms of watching as a fan to then actively participating in the sport.



291M

People globally have an interest in golf



60M

Active golfers across 209 countries



3.4M

Of the Australian population are interested in golf



25-54

61% of golf fans are in this age bracket



60%+

Golf fans who fall into an above average income bracket

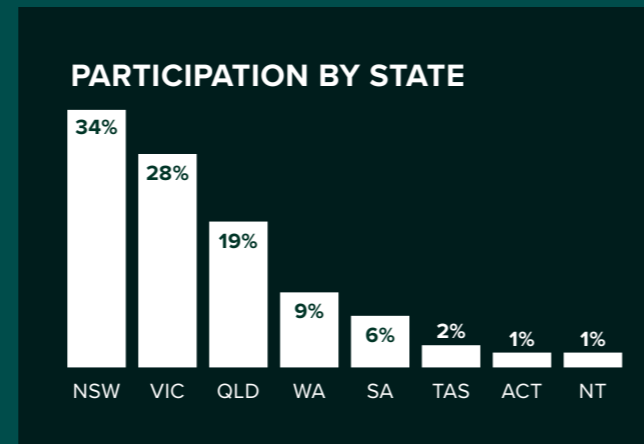
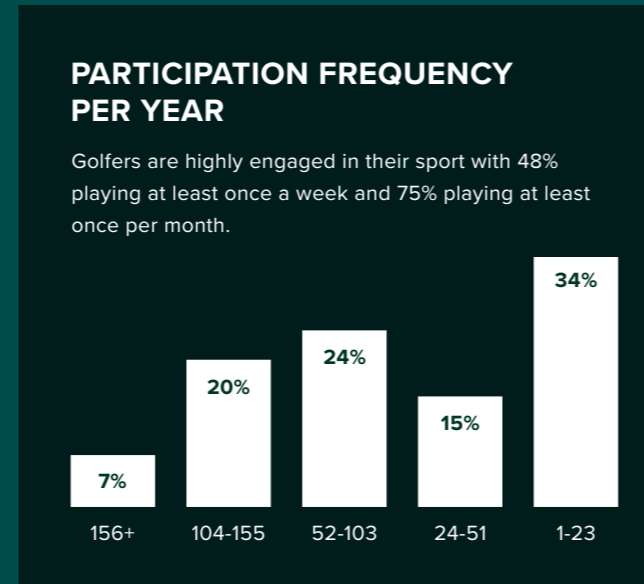
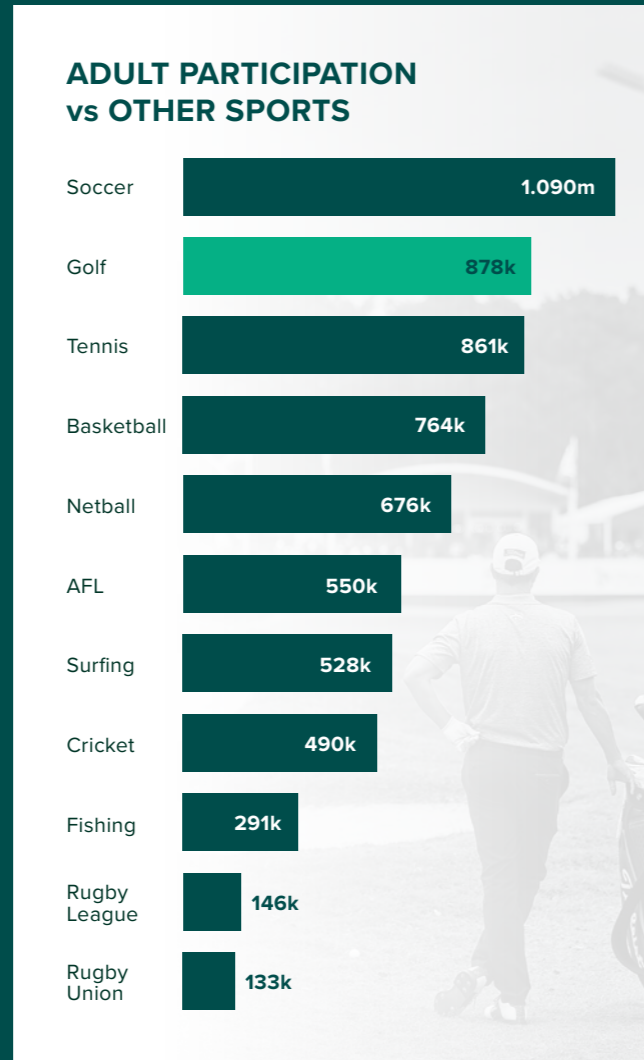
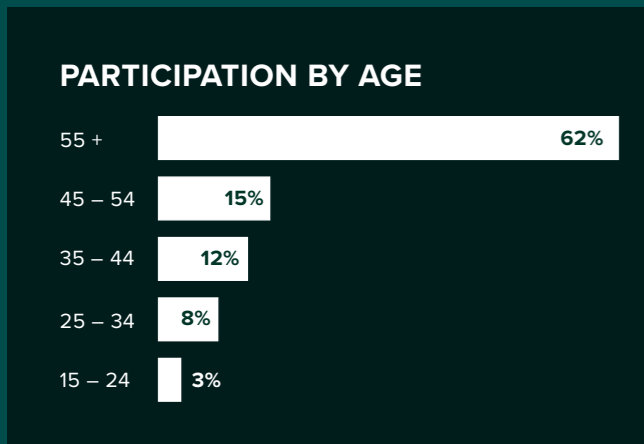
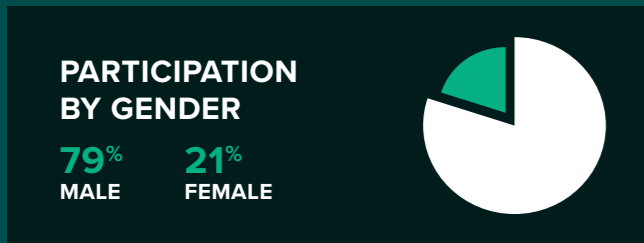


45+

Golf is the most popular club sport for both men and women over 45

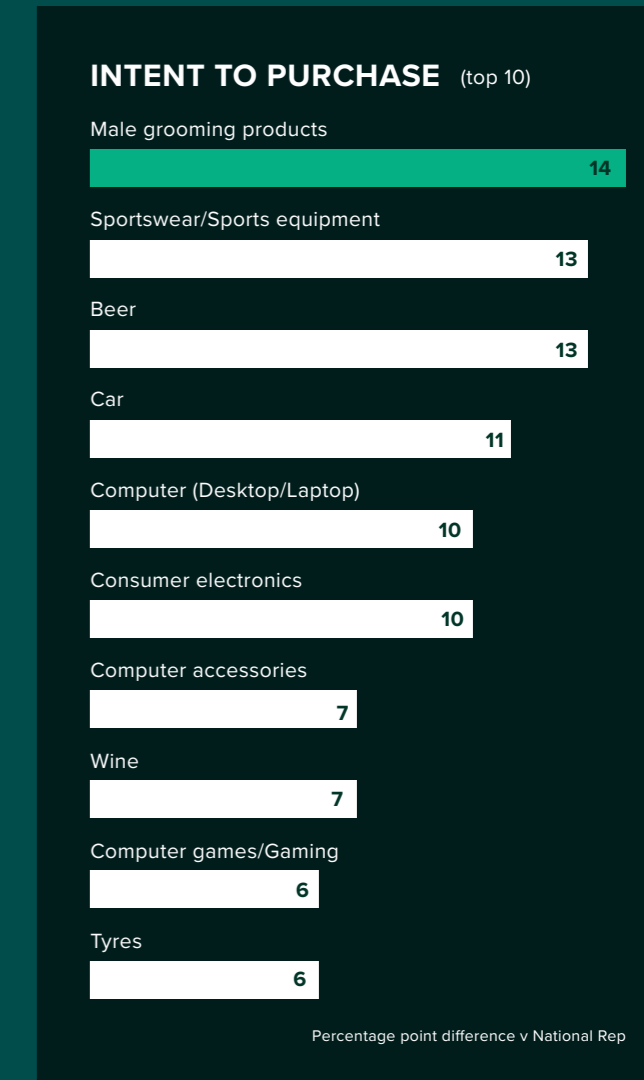
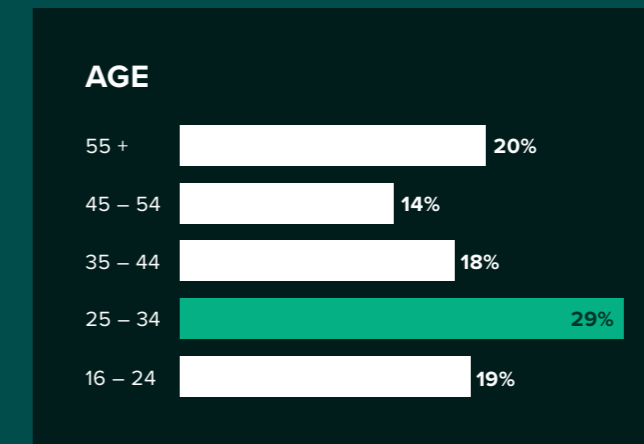
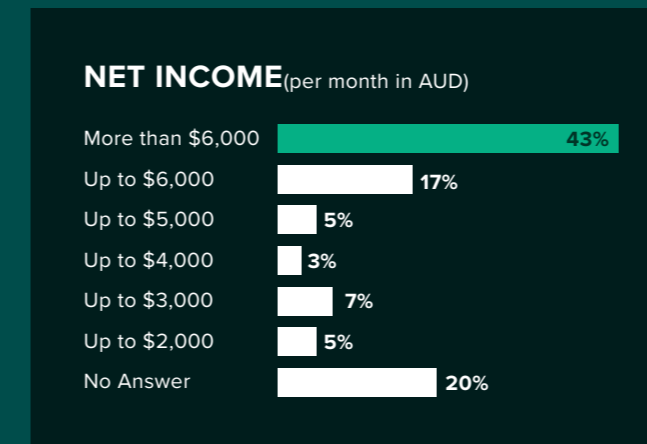
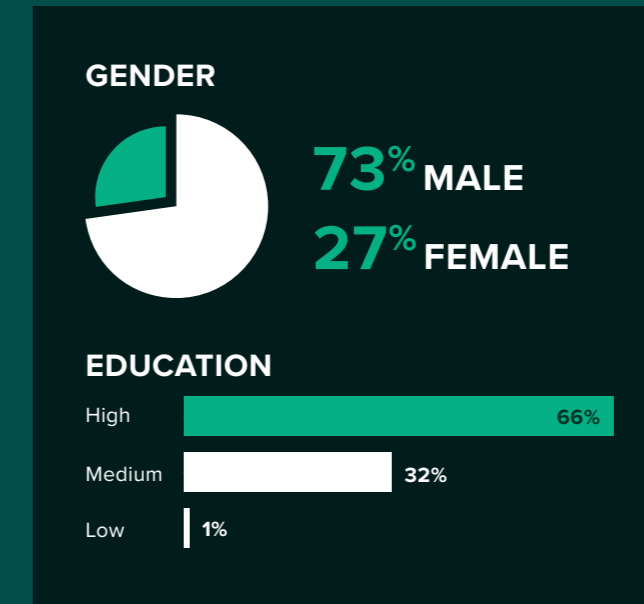
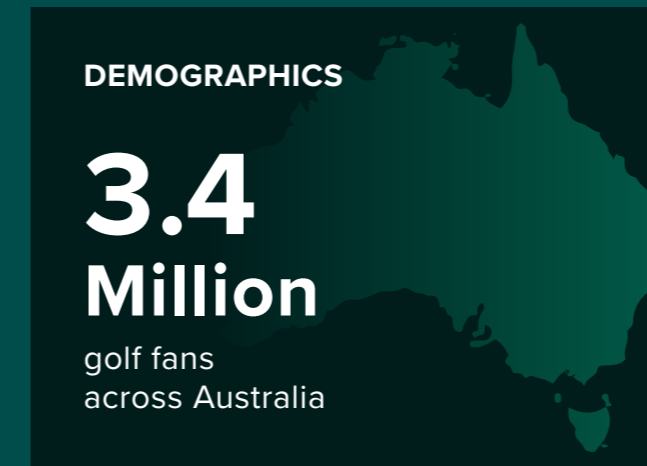
Australian Golf Participation

Golf continues to be one of the highest adult participation sports in Australia with 28% of fans actively participating in the game making it one of the biggest cross over sports in Australia. Whilst often misrepresented as a sport that is in strong decline, golf maintains its position as one of Australia's most highly participated sports. The misrepresentation is largely due to the changing nature of how some younger demographics engage with golf, with many finding alternative ways to participate in the sport such as social non-club golf. Within this group not as many are undertaking a traditional club-based membership, however they remain actively engaged and keen fans of the sport.



Australian Golf Fans

1 in 6 adult Australians are active golf fans who engage in golf through television or other digital channels such as social media, podcasts or golf websites.



The PGA of Australia & PGA Tour of Australasia

The PGA brand is one of the most recognised brands in world sport and is synonymous with the sport of golf. We are the national sporting and sanctioning body for professional golf in Australia and are a not-for-profit member organisation investing to grow the game.

As the governing body of professional golf and the owners of the PGA Tour of Australasia we stage, promote, market and administer approximately 400 tournaments annually. In addition, we also hold approximately 400+ Scramble events annually — Australia's largest participation event in golf with over 30,000+ players annually.

Our 2,900+ PGA professional members are largely based in golf clubs and facilities and they hold that personal face-to-face relationship and touch point to 395,000 registered golfers in Australia and to a vast majority of the nearly 1 million golfers who play a round of golf each year.

PGA Professionals are not only a highly respected part of the golf community but of the larger community and our objectives in relation to the benefits of health and well-being through golf.

On a local level they are the face of our golf clubs and facilities, the influencers of our industry, our coaches and most importantly ensuring golfers get to that first tee inspired and ready to enjoy the great sport of golf.



Bronte Colbert - PGA Professional



PGA of Australia Purpose

Our purpose is to engage, inspire and showcase Australian golf, to positively impact our members, fans and the community, and our vision is to provide the opportunity for everyone to benefit from golf.

Strategic priorities:

OUR MEMBERS

Provide services and opportunities to our Membership to further their professional development, employment opportunities and playing pathways.

THE FANS

Provide existing and potential fans with an enhanced golf experience that is engaging and inclusive.

OUR INDUSTRY & PARTNERSHIPS

Deliver and expand partnerships that contribute to the overall growth of the game.

THE PGA ORGANISATION

Continue to build on the sustainability of the PGA through governance, our people and sound financial management.



Understanding Golf Organisations Internationally and in Australia

When looking at international golf there are several organisations responsible for the different facets of golf. As an example in the USA there is the PGA Tour, the LPGA Tour, the PGA of America and the USGA.

The PGA Tour own and operate the men's professional golf tour and the LPGA the women's tour where you see many of the world's best compete week to week. The USGA govern the sports equipment, handicapping and amateur status rules and the PGA of America is a member organisation representing the PGA Professionals who are the face of golf clubs and facilities along with coaching and other vocational tasks. The PGA of America and the USGA also own and operate tournaments which reside on the PGA Tour, such as the USPGA and the US Open.

Similarly in Europe you have the European Tour, Ladies European Tour, PGA of Great Britain & Ireland (and other European PGA's) along with the R&A who like the USGA are responsible for governing the rules of the game but also owns and operates The Open Championship as one of the four major golf events on the global calendar.

In Australia we have the PGA Tour of Australasia, WPGA Tour of Australasia, PGA of Australia and Golf Australia. The difference in Australia is that the PGA of Australia is responsible for two areas, the PGA members similar to that of the PGA of America and we also own and operate the PGA Tour of Australasia. In addition we also own and operate several events on the tour such as the Australian PGA Championship and other state based PGA Championships.

Golf Australia similar to the USGA and the R&A are responsible for handicapping and amateur status rules, however Golf Australia also undertake several tournaments that sit on the PGA Tour of Australasia such as The Australian Open, Vic Open and several other state open events.

		AUSTRALIA
		UK / EUROPE
		USA

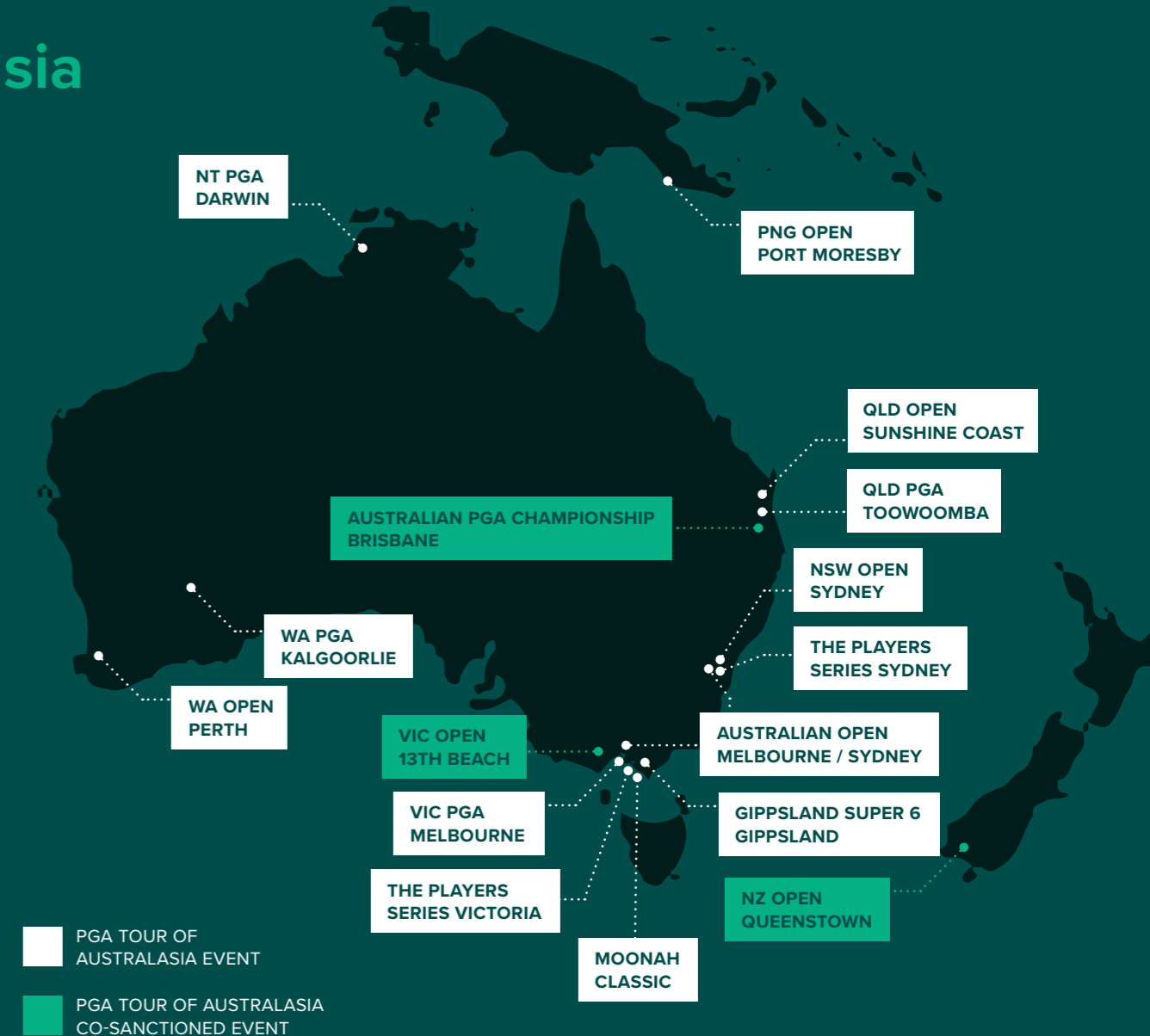
PGA Tour of Australasia

The Tour is the elite tournament destination for professional golf in Australasia and currently consists of 16 tournaments played in Australia, New Zealand and the South Pacific with a total prize pool of over AU\$8 million. All tournaments on the ISPS HANDA PGA Tour of Australasia carry Official World Golf Ranking points.

The PGA Tour of Australasia consistently feature Australia's best golfers such as Adam Scott, Marc Leishman, Cameron Smith, Jason Day, Lucas Herbert, Matt Jones, Brad Kennedy, Wade Ormsby and Min Woo Lee, whilst also attracting some of the world's best to Australian shores. Most recently Sergio Garcia, Paul Casey, Louis Oosthuizen, Cameron Champ, Jordan Spieth, Tyrrell Hatton, Ian Poulter and Matt Kuchar.

Throughout the course of the season, professionals playing on the PGA Tour of Australasia compete for the Order of Merit, with the winner receiving the prestigious Norman Von Nida Medal. Past winners include; Greg Norman, Peter Senior, Robert Allenby, Aaron Baddeley, Adam Scott, Geoff Ogilvy and Greg Chalmers.

The PGA Tour of Australasia is fully owned by the PGA of Australia and is an original founding member of the International Federation of PGA Tours. The Tour has been the main brand driving Tour golf in the Asia-Pacific region over the last 40 years.



International Federation of PGA Tours

The PGA Tour of Australasia is a member of the International Federation, with members regularly in contact and meeting several times a year in a forum which allows the exchange of concepts and ideas among the world's leading professional golf tours.



PGA Tour of Australasia and European Tour Strategic Alliance

The PGA Tour of Australasia has a strategic alliance in place with the European Tour. This alliance provides numerous benefits for our stakeholders and partners:

- > Provides greater reach with broadcast agreements through Europe, Asia and the US
- > Greater worldwide exposure for tournament partners
- > Higher calibre of playing field for events
- > Alliance sees both the European Tour and the PGA Tour of Australasia combining their marketing and commercial resources
- > Partnership has created new opportunities in the Australasia region, for the membership of both Tours
- > Australian PGA Championship and VIC Open are both co-sanctioned with the European Tour



PGA and WPGA Tour of Australasia Collaboration



The WPGA Tour (formally ALPG Tour), as the body responsible for women's professional tournament golf in Australia and New Zealand, and the PGA recently signed a collaboration agreement which will provide benefits for members, promoters, commercial partners and stakeholders of both organisations.

This collaboration will provide a range of benefits including the opportunity for commercial partners and stakeholders to be involved with both Women's and Men's professional golf with the ease of one proposal.

The WPGA Tour is an enthusiastic and passionate organisation which has a long and proud history of expanding and improving career opportunities for women professional golfers. The WPGA Tour is recognised by the Rolex Women's World Golf Rankings as one of the seven major women's professional tours in the world.

The WPGA membership base consists of domestic and international tour professionals playing on a multitude of international tours including the LPGA, Ladies European Tour, Japan LPGA, Symetra Tour and the China LPGA - boasting countless championships between them.

The WPGA Tour hosts an array of elite professional golf events throughout Australia, New Zealand, New Caledonia and Thailand with the season currently consisting of 11 events.

The current schedule boasts tournaments that are co-sanctioned with other international tours, bringing a unique element of diversity and culture to each event. The ISPS Handa Vic Open and the ISPS Handa Women's Australian Open are both co-sanctioned with the LPGA Tour, while there are two events co-sanctioned with the Ladies European Tour. Along with consistently featuring some of Australia's biggest and brightest, such as Minjee Lee and Hannah Green, these events also attract some of the world's best players to Australian shores with the likes of Brooke Henderson, Dame Laura Davies, Nelly Korda and Jiyai Shin all making regular appearances.

Throughout the season, WPGA Tour members are vying for the title of Order of Merit Champion, with the most recent players earning this honour being Sarah Kemp and Minjee Lee. Players are also able to earn points towards the Club Car Series bonus which rewards consistently high finishes through the major tournaments and Pro-Am series.





BENEFITS OF BECOMING A
Promoter Partner
or Stakeholder IN GOLF
EVENTS

There are many benefits aligned with becoming involved in golf events in Australasia with the main outcomes as follows:

- > Domestic & Global Exposure
- > Tourism & Visitation
- > Business & Economic Impact
- > Environment & Sustainability
- > Community & Social Impact

Domestic & Global Exposure

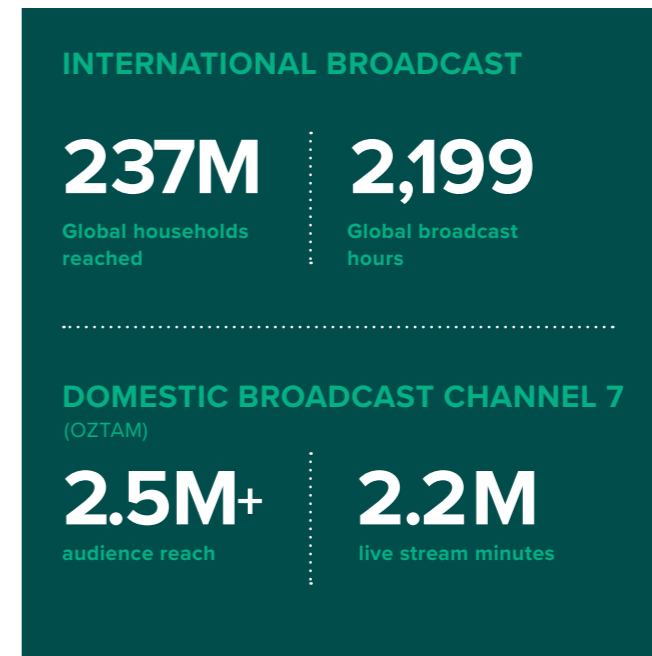
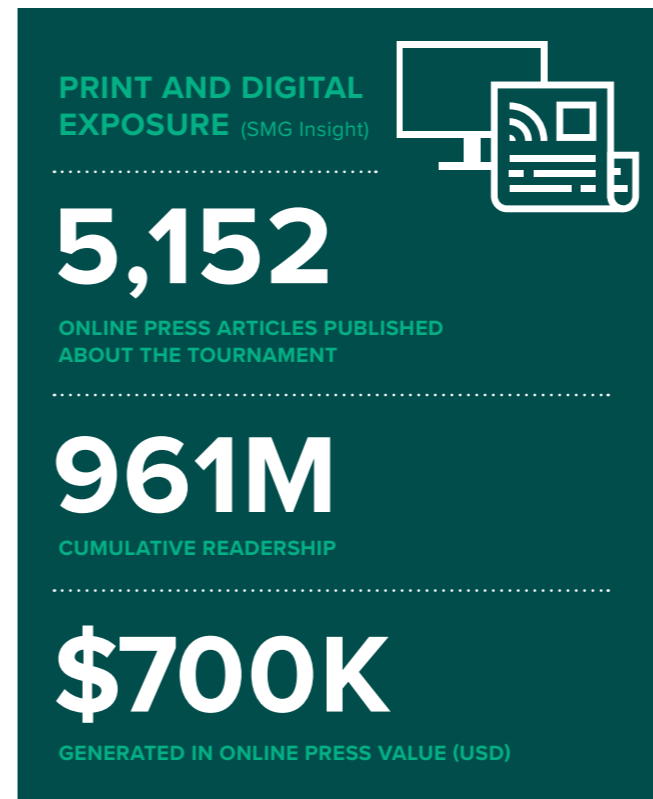
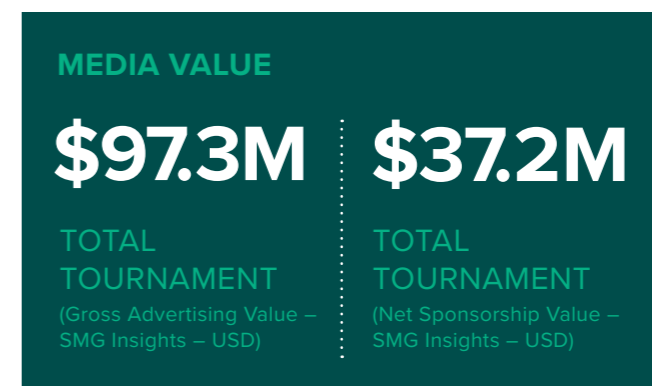
The reach of golf to both domestic and international markets is much larger than many realise, with an event such as the Australian PGA Championship being broadcast into more than 237m households worldwide and with a domestic reach of 2.5m+ viewers through the Seven Network.

In addition smaller tour events such as the Queensland PGA Championship reached 320,000 viewers through Fox Sports.

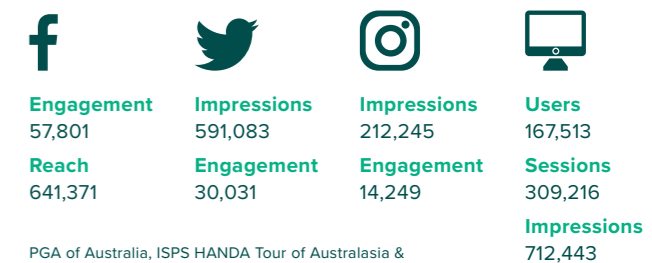
This reach provides promoters, partners and stakeholders significant advertising and media value to promote key messages and products.



CO-SANCTIONED EVENT EXAMPLE - AUSTRALIAN PGA CHAMPIONSHIP 2019



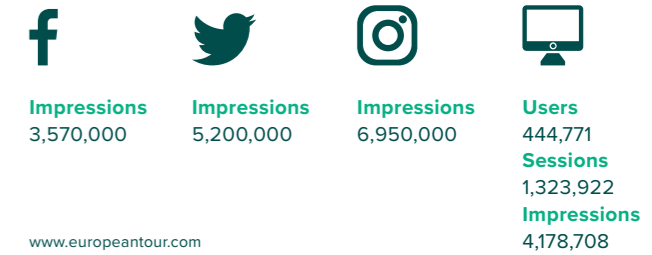
PGA OF AUSTRALIA DIGITAL ANALYTICS



PGA OF AUSTRALIA VIDEO VIEWS



EUROPEAN TOUR DIGITAL ANALYTICS





PGA OF AUSTRALIA
COMMERCIAL PARTNERSHIPS

PGATV

PGATV is the overarching TV broadcast brand of the PGA of Australia and PGA Tour of Australasia. The brand is utilised to promote broadcast and video content such as tournament coverage, instructional golf videos, historic footage and wider golf news and information

Live and replay coverage is distributed through broadcasters such as Fox Sports Australia, Kayo and Sky Sport New Zealand and on average reaches 275,000 – 400,000 viewers.

PGATV assists partners, promoters and stakeholders to reach golf fans through a range of brand integration opportunities or custom produced content pieces as part of broadcast or a wider digital strategy.

PGATV uses the experience of JAMTV/McGuire Media to deliver its broadcast content. The PGA together with JAMTV provides complete production services to events inclusive of commentators and wireless camera technology which allow greater coverage of the event. This enables the high production quality required by Fox Sports and other broadcasters and also a consistency across PGA Tour of Australasia broadcasts.



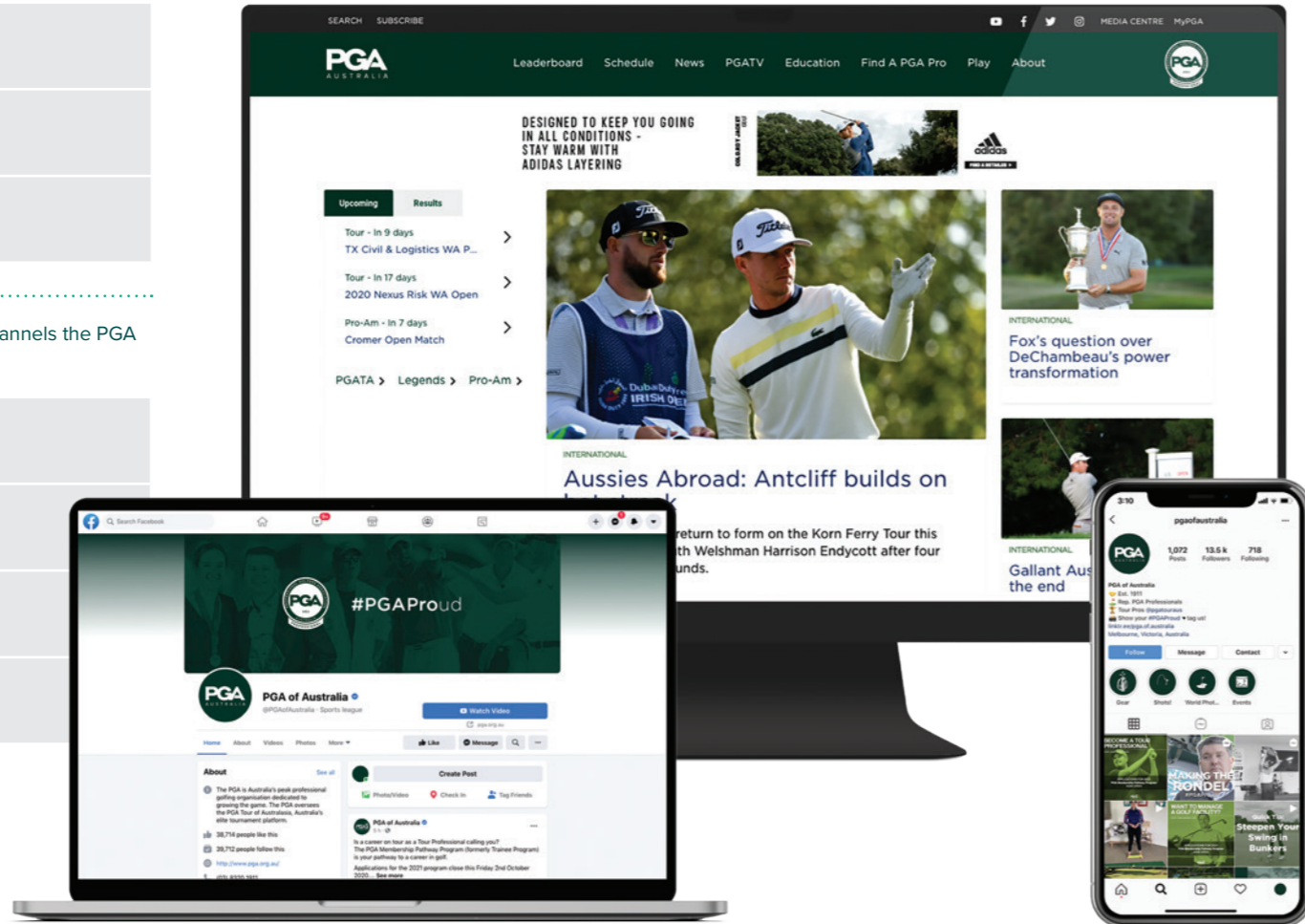
Digital Advertising & Engagement

A vast array of options are available via our channels, giving incredible reach and exposure to partners of the PGA and the opportunity to:

- > Connect with golf fans
- > Drive traffic and engagement to your channels
- > Generate a strong return on your PGA investment

Our digital audience continues to grow and through the following channels the PGA assists partners to grow their own reach also:

- > Website advertising
- > Scoring app advertising (Apple and Android)
- > Social media integration
- > Video content creation



PGA OF AUSTRALIA CHANNELS

71,370
AVERAGE VIEWERS P/M

619,348
AVERAGE PAGE VIEWS P/M

829,380
UNIQUE USERS IN 2019

7,955
NEW DOWNLOADS IN 2019

96,569
LIFETIME DOWNLOADS

79,489
TOTAL SUBSCRIBERS

19.35%
AVERAGE OPEN RATE

3.06%
AVERAGE CTR

	Facebook	Likes	Reach
PGA		39,696	4,674,963
TOUR		18,024	2,281,275
SCRAMBLE		7,541	419,739
TOTAL		66,122	7,375,977

	Instagram	Followers	Reach
PGA		13,514	526,019
TOUR		16,628	1,374,824
TOTAL		30,142	1,900,843

	YouTube	Followers	Views
PGA		4,860	3,410,848

	Twitter	Followers	Views
PGA		24,974	9,473,552

	LinkedIn	Followers	Impressions
PGA		5,019	152,000

Tourism & Visitation

Golf Tourism is a fast growing industry and we are keen to ensure Australian destinations are prominent in the \$20b global golf travel industry.

There is a popular misconception that Australia's best courses are private and not available to interstate and international visitors. This is not the case and there is a strong case to build a golf identity for regions and ensure they embrace tourism revenue opportunities that are available, as has been seen in other locations such as New Zealand.

Broadcast golf tournaments are the most effective way to promote a golf tourism brand as they provide exposure to the target market of golf tourist who are watching due to their interest in the sport.

Tourism bodies are in the top 10 sponsors of golf tournaments globally, due to the proven impact that hosting a golf event has on the economy.

The PGA works closely with promoters and event owners to showcase tourism experiences and golf tourism opportunities through the broadcast coverage via the use of integrated tourism vignettes, commentary and generally on-course signage.



EMBRACING GOLF TOURISM – THE NEW ZEALAND CASE STUDY

New Zealand continues to enjoy the economic benefits of a golf tourism plan implemented in 2013. This plan saw international golf rounds grow by 34,720 (51% growth) from 2014 to 2017, and with each round comes significant international expenditure.

The average golf tourist visiting New Zealand from the USA will spend an average of NZD\$19,000 (AUD\$18,000).

New Zealand ranks second in the world for golf tourism and does this whilst only having five of the top 200 courses in the world.

Australia by comparison is a long way behind in understanding the value of the golf tourism market despite having some of the most sought-after golf courses worldwide.

Australia has 12% of the world's top 50 courses, yet it's share of the \$20b global golf tourism market revenue is 2.5%.

In comparison to New Zealand's five courses in the world's top 200, Australia has 13. With this Australia has the ability to grow tourism revenue significantly with a dedicated focus on golf tourism.



HOW THE PGA OF AUSTRALIA CAN ASSIST TO DELIVER A GOLF TOURISM BRAND IN A REGION

Tournaments

Golf tournaments are the most effective way to promote a golf tourism brand as they provide global exposure to the target market of golf tourist who are watching due to their interest in the sport.

Golf tournaments are used to showcase tourism experiences and golf tourism opportunities through the broadcast coverage via the use of integrated tourism vignettes, commentary and on course signage.

Tourism bodies are in the top 10 sponsors of golf tournaments globally, due to the proven impact that hosting a major event has on the economy.

Digital – Website & Social

The PGA of Australia along with our strategic partners such as the European Tour have a large audience of golf fans and can use these websites and social pages to further drive golf tourism year round through integrated advertising and editorial content.

Tourism Operators and Stakeholders

The PGA of Australia works with members of the International Association of Golf Tourism Operators (IAGTO) to promote golf tourism in the regions we support.

The IAGTO is specifically focused on global golf tourism with 700 golf tour operators of which 197 currently sell golf tourism into the Australasian region.

We can assist promoters, partners and stakeholders with strategies and relationships to drive further golf tourism through their region.

The PGA can assist and set up a golf tourism stakeholder group made up of region/tourism stakeholders, golf facilities and PGA Members to enable a clear tourism plan to be enacted and actioned.

Our PGA Education division can provide education modules on golf tourism to our PGA professionals in your region through both our Trainee and Accreditation & Continuing Education programs. This is designed to enhance the experience for golf visitors by ensuring our Professionals align with global tourism expectations and deliver a product that champions return visitation and strong reviews.



Business & Economic Impact

The business impacts to an event are largely measured through the media exposure received along with the use of key benefits provided to promoters, partners and stakeholders that allow them to:

- > Enhance their reputation through an association with golf
- > Provide them differentiation to other brands/organisations
- > Reward and recognise their consumers or stakeholders
- > Grow their reach
- > Enable diversity and social impact outcomes through the association with golf

Economic impact is largely delivered through event visitation, year-round tourism, trade exposure opportunities and operational tournament expenditure.

The economic impact varies for different event types:

- > A large co-sanctioned event such as the Australian PGA Championship delivers an annual economic impact to the host region of approx. \$16m per year in direct economic impact.
- > The economic impact for state based events such as the WA PGA Championship is approx. \$350,000 in direct economic impact to a region from tournament players and officials.
- > Both of these do not include the year round economic benefits of golf tourism, however focus on the direct impact during a tournament.
- > A large co-sanctioned event will use approximately 50 local business to provide services to an event valued at approximately \$1.5m.
- > 3,500 room nights are used on average by event personnel and players for a large co-sanctioned event, not including fan visitation.
- > Up to \$40m in additional economic impact can be delivered through golf tourism if a region can target 100 additional golf tourists per week to their region.



Environment & Sustainability

The PGA is working towards the goal of being the industry leader in delivering sustainable events.

We continue to initiate best practice procedures at events, and in consultation with our promoters, partners and stakeholders we are delivering programs that promote environmental and sustainable practices to the local communities and regions in which our events are held.

Several of the key programs we are undertaking are as follows:

- Managing and engaging with waste organisations who demonstrate the ability to effectively manage a comprehensive recycling program. This ensures a minimum of 70% of all waste streams go to recycling.
- Engaging caterers who have a comprehensive environmental sustainability plan and practice the use of biodegradable and recyclable materials.
- Liaising with beverage partners to provide product in recyclable or 100% recycled containers.
- Assisting host clubs and venues to improve their environmentally sustainable practices during an event and leaving a legacy for future local improvement.
- Liaising with our partners to assist with their own existing sustainability programs and how we can assist through our events.
- Managing a public transportation plan which encourages spectators and participants to minimize vehicle use throughout major events.



Community & Social Impact

By far the most significant benefactor of a PGA Tour of Australasia event is the region hosting the event. Tournaments attract local, intrastate, interstate and international participants to a host region. Events also incorporate several community activities prior and during which are designed to engage the local community, promote the region and grow the game of golf.

The PGA works closely with many local and state governments and also tourism regions to build relationships and programs for tournaments that ensure community development and provide a positive return on investment for promoters, partners and stakeholders such as the following:

- The PGA works with local, domestic and global media (for larger events) and also its event partners to create awareness for the event and region across all mediums.
- In working with regions and the host golf club, we coordinate programs and activities to increase:
 - > Junior development
 - > Promote a healthy and active lifestyle through golf
 - > Participation in volunteer programs
 - > Social golfing interest in the region
- Through an event we return significant funds to the region through services and equipment required for tournaments.

Regions continue to have long term partnerships in place with the PGA as their experience has demonstrated that hosting a PGA Tour of Australasia Event provides a strong benefit for their region, one which continues to attract a broad media interest and visitation during and most importantly post event.



Opportunities for Investment



The PGA of Australia has many events that promoters, partners and stakeholders can get involved in. Some of these key events are as follows and we would encourage you to touch base so we can align you to the event that will best achieve your organisation's goals through an association with golf.

Co-Sanctioned International Events

Co-Sanctioned events such as the Australian PGA Championship form part of both the PGA Tour of Australasia and European Tour and are globally televised ticketed events with significant exposure throughout Australia and in global golf markets.

Co-Sanctioned tournaments are week-long events attracting local, intrastate, interstate and international participants and visitors to the locations they are held in. They also incorporate significant publicity and commercial partnership engagement opportunities along with fan engagement and community activities to promote the region and our commercial partners.

Co-Sanctioned events are currently available to promoters or stakeholders in all regions the PGA Tour of Australasia operates.

Events overview:

> \$1.6m average prize money

> Field size – 156

> 72 holes

> Live TV broadcast through the European Tour and PGA Tour of Australasia broadcast partners - Reach of up to 562m+ households globally through US, Europe, Asia, Middle East and Australia

> Significant hospitality and fan opportunities

Benefits available through alignment with Co-Sanctioned International events:

> Brand association with the PGA Tour of Australasia and European Tour

> Global brand awareness and ability to integrate content through domestic and international broadcast

> Significant Media & Signage opportunities

> Large media, publicity, digital and social opportunities

> Entertaining opportunities through hospitality and partner exclusive experiences such as Pro-Am and other premium opportunities

> Range of activation options to provide consumer and community engagement opportunities



The Players Series

The PGA Tour of Australasia and WPGA Tour of Australasia (WPGA) have joined forces to play a key role in developing pathways for Tour professionals in Australia. It is incumbent upon the PGA and WPGA to ensure these pathways remain viable so Australia continues to develop and produce world class professionals who compete and represent our country at the highest level on the world stage while growing the profile of the sport encouraging new participants.

The Players Series (TPS) provides playing opportunities for both male and female professionals competing in the same field for the same prize purse (with the course adjusted/scaled accordingly) in mixed pairings. The series focuses on true equality, both the R&A and Golf Australia are in full support and see The Players Series as an important initiative for not only golf in Australia but also on the global stage to showcase how the sport can be played at an elite level with both male and female competing equally against each other.

Events overview:

> \$150,000 minimum prize money

> 144 field – 62 PGATA, 62 WPGA, 10 elite amateurs (5 male, 5 female) and 10 invites

> 72 holes – cut to Top 50 plus ties

> Course scaling for male-female

> Live coverage through PGATV/Fox Sports

> Events to feature elite juniors joining the professionals on the weekend



PRESENTED BY
Cisco Webex

Benefits available through alignment with The Player Series:

> Enhanced brand image through support of equality in sport

> Increased brand awareness and ability to integrate content through domestic broadcast

> Entertaining opportunities through hospitality & Pro-Am experiences

> Consumer engagement opportunities both on course and through social & digital channels



State PGA Championships

State PGA Championships form part of the PGA Tour of Australasia Order of Merit and are longstanding tournaments on Australia's golfing calendar. These events have a rich history of winners who have gone on to compete on the world stage.

These Championships are week-long events attracting local, intrastate and interstate participants to the locations they are held in. They also incorporate community activities designed to engage the local community, promote the region and grow the game of golf.

Current state events include the QLD PGA Championship, VIC PGA Championship, NT PGA Championship, WA PGA Championship and the Gippsland Super 6.



Events overview:

- > \$150,000 average prize money
- > Field size dependant on event
- > 72 holes – cut to Top 50 plus ties
- > Live coverage through PGATV/Fox Sports
- > Many events feature integrated Pro-Ams as part of the actual tournament

Benefits available through alignment with State PGA Championships:

- > Brand association with the PGA
- > Increased brand awareness and ability to integrate content through domestic broadcast
- > Entertaining opportunities through hospitality & Pro-Am experiences
- > Community engagement opportunities
- > Consumer engagement opportunities both on course and through social & digital channels



Pro-Am Series & Legends Tour Events

The Pro-Am Series is a national event platform for both Professional and Amateur golfers. A feeder tour for the ISPS HANDA PGA Tour of Australasia, the Pro-Am Series hosts tournaments all across Australia and New Zealand with close to 200 events run at local golf clubs.

The Legends Tour is also in Pro-Am format and showcases PGA Professionals over the age of 50 enjoying a round of golf and sharing their stories of life as a Touring Professional.

Many are household names in Australian golf. Peter Senior, Mike Harwood, Rodger Davis, Ossie Moore, Peter O'Malley, Craig Parry and Ian Baker-Finch are all strong supporters of the Legends Tour.

The Legends Tour is played across Australia, New Zealand and the South Pacific, with more than 60 tournaments played each year. Still competitive and enthusiastic to showcase their skills, Legends Tour Professionals know the importance of giving a relaxed and enjoyable day to their amateur partners whilst striving to provide a memorable experience both on and off the course.

A Pro-Am is a professional golf tournament fully sanctioned by the PGA of Australia. Whilst the Professionals play in groups alongside the amateurs, they play for their own prize purse and are competing against the other Professionals.

The Pro-Am format provide amateurs and sponsors the unique opportunity to participate alongside a professional athlete during competition. With the ability to run a teams event in conjunction, the interaction with the Professional and the experience for the amateur player is optimised.

Events overview:

- > \$11,000 up to \$100,000 in prize money (dependant on event)
- > Field size – 50 Professional on average + Amateur participants
- > Generally 18 hole, 1 day events (some multiple day Pro-Am's)



Benefits available through alignment with Pro-Am Series & Legends Tour Events:

- > Brand association with the PGA
- > Promotion of golf club, facility, business or the local region
- > Income stream for event promoter/host or charitable/ club fundraising opportunity
- > Provides a participation event for members of the host facility
- > Attract new corporate golf clients, members and corporate sponsors
- > Grow your database and potential sales channels
- > Community and corporate engagement opportunities

Scramble

The Scramble is Australia's largest and most successful pro-amateur teams event. Since the event commenced in 1992 over 1,000,000 players have participated in over 10,000 events.

The Scramble is a fantastic opportunity for amateur golfers across Australia to participate in a fun and exciting teams event, averaging 30,000+ participants across 400+ local events annually.

Qualifiers from local events advance through to 25+ Regional Finals where they will be joined by a PGA Professional to make a team of five and compete for the chance to win an all-inclusive trip to the annual Championship Final.



Events overview:

- > Local events offer prizes valued at over \$1,400 along with the opportunity to win through to a Regional and then Championship Final
- > Field Size - Local event - 72 participants on average, Regional Final – 80 to 120, Championship Final - 140
- > 18 hole, 1 day events (Championship Final over multiple days)

Benefits available through alignment with Scramble Events:

- > Brand association with the PGA
- > Promotion of golf club, facility, business or the local region
- > Income stream for event promoter/host or charitable/ club fundraising opportunity
- > Provides a participation event for members of the host facility
- > Attract new corporate golf clients, members and corporate sponsors
- > Community and corporate engagement opportunities



How to get involved or gain further information

Significant additional information is available on each of the opportunities to partner with the PGA of Australia.

To best discuss your specific needs or to just start a conversation and understand more about the opportunities to align with golf, we suggest an initial discussion with either our Commercial Director or Tour Development Manager.

To coordinate an initial discussion or seek further information please contact one of the below:

MICHAEL McDONALD
Commercial Director – Australasia
P: 03 8320 1986
M: 0407 094 975
E: mmcdonald@pga.org.au

KIM FELTON
Tour Development Manager
PGA of Australia
P: 08 6430 8101
M: 0413 404 380
E: kfelton@pga.org.au

Data Sources

- Sport Australia - Ausplay Data - 30 April 2020
- Sport Australia - Ausplay Golf State of Play Report April 2019
- SMG Insights Tournament Evaluation—2019 Australian PGA Championship
- R&A - Golf Around the World 2019 Edition 3
- Repucom (Nielsen) - World Golf Report 2015
- AGIC
- European Tour
- Golf Tourism New Zealand
- Golf Digest



PGA
AUSTRALIA

ISPS HANDA
PGA TOUR
AUSTRALASIA

THE
PLAYERS SERIES

by
Cisco Webex



THE
PLAYERS SERIES

PRESENTED BY
Cisco Webex



PRESENTED BY
Cisco Webex

The **series** for everyone

The PGA Tour of Australasia and WPGA Tour of Australasia (WPGA) have joined forces to play a key role in developing pathways for Tour professionals in Australia.

It is incumbent upon the PGA of Australia and the ALPG to ensure these pathways remain viable so Australia continues to develop and produce world class professionals who compete and represent our country at the highest level on the world stage while growing the profile of the sport encouraging new participants.

The Players Series (TPS) provides playing opportunities for both male and female professionals competing in the same field for the same prize purse (with the course adjusted/scaled accordingly) in mixed pairings.

The series focuses on true equality, both the R&A and Golf Australia are in full support and see The Players Series as an important initiative for not only golf in Australia but also on the global stage to showcase how the sport can be played at an elite level with both male and female competing equally against each other.



Grace Kim -
Elite Amateur



Jack Holland -
TPS Victoria
Junior Champion

The Players Series - Introduction





THE PLAYERS SERIES

Vision

The Players Series (TPS) primary vision is to provide quality playing opportunities and genuine pathways for Australia's next generation of male and female professionals.

The scheduling of events will focus on maximizing opportunities for young and developing players with the aim to provide international playing opportunities with other tours globally.

The TPS will have its own ranking structure (which will feed into both the ISPS HANEDA PGA Tour of Australasia and the WPGA Order of Merits respectively) with the series of events culminating in a Series Final at the end of the season (series final will be implemented once a minimum of four events are established).

With the TPS broadcast through PGA TV (the overarching TV broadcast brand of the PGA of Australia and PGA Tour of Australasia) and currently distributed through Fox Sports Australia and Kayo, it provides the opportunity for partners to showcase their commitment to supporting a series that is truly for everyone.

The below events will join TPS Sydney and Victoria to form The Players Series:

- **TPS Sunshine Coast**
- **TPS North Queensland**
- **TPS South Australia**
- **TPS Tasmania**
- **TPS Perth**
- **TPS Hunter Valley**
- **TPS Corowa**

SUPPORTING PARTNER



The R&A sees The Players Series as an important initiative for golf in Australia but also on the global stage to showcase how the sport can be played at the elite level with both men and women competing equally against each other. This Series will also incorporate elite amateurs and juniors throughout the tournament week which will also showcase the future of Golf in Australia. In this regard, The Players Series will no doubt attract significant international interest and provide good exposure for the regions that host each event.

In 2018 The R&A launched the Women in Golf Charter, with the aim to increase women and girls' participation and membership in golf, encourage more families to enjoy golf and encourage more opportunities for women to work in the golf industry. The Players Series therefore has the potential to play an important part in the Women in Golf Charter by encouraging more women both into the sport and then providing a pathway to assist in player development.

The R&A not only sees the potential that The Players Series offers for the sport but we have also committed to support this initiative. We therefore look forward to working closely with the WPGA, Golf Australia and the PGA of Australia to make the Series very successful for many years into the future.

A handwritten signature in dark ink, appearing to read 'Dominic Wall'.

Dominic Wall

Director Asia-Pacific





PLAYER SUPPORT

Event Host

.....

The TPS will present a unique opportunity to continue to engage, and in some instances, re-engage with our high profile and successful Australians playing on main tours around the world by giving them some ownership of the events, as well as the opportunity to give back and support the next generation of professionals by hosting a Players Series event.

Throughout the week the Host Player will play an integral role in the development of the next generation of Australian Golf. Mentoring sessions, master classes on the range as well as one on one opportunities with the elite juniors and amateurs will all form part of the host role. As a host they will share experiences through their life both on and off the golf course that will give the young players some great insight in to what will lie ahead as a Professional golfer.

Many past and present champions of the game have expressed their willingness to be a part of The Players Series moving forward and be a part of driving professional golf in Australia in to the future.

"I've been playing golf for 25 years and I'd like to think that I have gained wisdom, respect and patience from this experience. I can't wait to pass on these traits to future generations of golfers and leaders alike."

Geoff Ogilvy
TPS Victoria Host

Tournament Week Itinerary

TOURNAMENT DETAILS	
DATES	TBC
LOCATION:	TBC
PRIZE MONEY:	AUD \$150,000
FIELD:	<p>144 PLAYERS (62 males from PGATA, 62 females from WPGA, 10 professional invitations and 10 elite amateur invitations)</p> <p>25 ELITE JUNIORS (comprising of local club and Golf Australia Elite Juniors)</p>
FORMAT:	<p>72 hole stroke play with a 36 hole cut for top 50 professionals plus ties</p> <p>25 Elite Juniors to compete on the weekend, playing in groups alongside the professionals in their own 36 hole stroke play event</p>

TOURNAMENT WEEK OVERVIEW	
MONDAY	PRACTICE ROUND
TUESDAY	<p>PRACTICE ROUND Junior/Elite Amateur Mentoring Session Player and Event Partner Welcome Drinks</p>
WEDNESDAY	TOURNAMENT PRO-AM
THURSDAY	<p>ROUND ONE 144 Professional Field</p>
FRIDAY	<p>ROUND TWO 144 Professional Field Cut - Top 50 Professional plus ties</p>
SATURDAY	<p>ROUND THREE Top 50 Professional plus ties 25 Elite Juniors to compete in the field</p>
SUNDAY	<p>FINAL ROUND Winners Party</p>



**THE
PLAYERS SERIES**

PRESENTED BY
Cisco Webex

WPGA TOUR
AUSTRALASIA

ISPSHANDA
PGA TOUR
AUSTRALASIA

FUNCTION	2021-22 BROUGHT FORWARD	2021-22 ORIGINAL BUDGET	2021-22 CAPITAL WORKS SPLIT	2021-22 ORIGINAL BUDGET WITH CAPITAL WORKS & C/FWDS	REVISED JUN 20-21 BUDGET	SEPT 21 COMMITMENTS	SEPT 21 ACTUAL	SEPT 21 BUDGET DIFF	SEPT 21 JOURNALS OR CANCELLED ORDERS	SEPT 21 UNDER/OVER BUDGET	SEPT 21 BUDGET CHANGES	REVISED SEPT 21-22 BUDGET
GRAND TOTAL	5,553,000	175,000	-	2,455,769	6,107,000	(16,208,006)	(11,085,727)	4,169,349	519,645	13,021,851	(1,901,579)	555,000
GOVERNANCE EXPENSE	-	(993,000)		(993,000)	(760,000)	(39,743)	(341,261)	-		(651,739)	(3,232)	(997,000)
GOVERNANCE REVENUE	-	-		-	6,000	-	-	-		-		-
CORPORATE SUPPORT EXPENSE	-	(726,000)		(726,000)	(641,000)	(302,768)	(1,031,160)	(15,000)		305,160	(225,898)	(951,000)
CORPORATE SUPPORT REVENUE	-	102,000		168,000	159,000	-	24,335	(66,000)		143,665	2,308	170,000
TECHNICAL SERVICES EXPENSE	-	(693,000)		(693,000)	(610,000)	(132,953)	(500,774)	-		(192,226)	(62,601)	(756,000)
TECHNICAL SERVICES REVENUE	-	54,000		54,000	140,000	-	34,999	-		19,001		54,000
PLANT SERVICES EXPENSE	-	(1,272,000)		(1,272,000)	(1,314,000)	(536,577)	(1,374,438)	-		102,438	(15)	(1,272,000)
PLANT SERVICES REVENUE	-	1,272,000		1,272,000	1,314,000	-	24,566	-		1,247,434	15	1,272,000
OVERHEAD EXPENSE	-	-		-	(147,000)	(266,182)	(1,231,264)	-	20,570	1,210,694	-	-
OVERHEAD REVENUE	-	-		-	147,000	-	35,950	-		(35,950)		-
EMERGENCY SERVICES EXPENSE	-	(228,000)		(228,000)	(290,000)	(151,060)	(216,274)	-	-	(11,726)	(14,796)	(242,000)
EMERGENCY SERVICES REVENUE	-	75,000		75,000	73,000	-	-	-		75,000		75,000
OTHER COMMUNITY SERVICES EXPENSE	-	(237,000)		(237,000)	(249,000)	(186)	(13,828)	(10,000)		(223,172)	(517)	(238,000)
OTHER COMMUNITY SERVICES REVENUE	-	13,000		22,000	16,000	-	-	(9,000)		22,000		22,000
CEMETERY EXPENSE	-	(160,000)		(160,000)	(142,000)	(14,682)	(40,324)	-		(119,676)	(184)	(160,000)
CEMETERY REVENUE	-	134,000		134,000	119,000	-	24,332	-		109,668		134,000
HOUSING EXPENSE	-	(33,000)		(33,000)	(27,000)	(2,377)	(19,763)	-		(13,237)	(7,505)	(39,000)
HOUSING REVENUE	-	16,000		16,000	16,000	-	3,655	-		12,345		16,000
ENVIRONMENTAL SERVICES EXPENSE	-	(751,000)		(751,000)	(640,000)	(29,318)	(219,302)	-		(531,698)	(104,117)	(854,000)
ENVIRONMENTAL SERVICES REVENUE	-	280,000		280,000	422,000	-	105,814	36,000		174,186	6,723	287,000
DOMESTIC WASTE MANAGEMENT EXPENSE	-	(2,049,000)	-	(2,049,000)	(1,831,000)	(470,487)	(697,736)	-		(1,351,264)	(21,192)	(2,070,000)
DOMESTIC WASTE MANAGEMENT REVENUE	-	2,049,000		2,049,000	1,831,000	-	1,344,684	1,386,000		704,316	20,920	2,070,000
STORMWATER DRAINAGE EXPENSE	-	(906,000)	-	(1,486,000)	(756,000)	(50,721)	(230,254)	574,000	(4,106)	(1,251,640)	(116,475)	(1,602,000)
STORMWATER DRAINAGE REVENUE	-	88,000		184,250	128,000	-	84,526	(96,250)		99,724	11,714	195,000

FUNCTION	2021-22 BROUGHT FORWARD	2021-22 ORIGINAL BUDGET	2021-22 CAPITAL WORKS SPLIT	2021-22 ORIGINAL BUDGET WITH CAPITAL WORKS & C/FWDS	REVISED JUN 20-21 BUDGET	SEPT 21 COMMITMENTS	SEPT 21 ACTUAL	SEPT 21 BUDGET DIFF	SEPT 21 JOURNALS OR CANCELLED ORDERS	SEPT 21 UNDER/OVER BUDGET	SEPT 21 BUDGET CHANGES	REVISED SEPT 21-22 BUDGET
GRAND TOTAL	5,553,000	175,000	-	2,455,769	6,107,000	(16,208,006)	(11,085,727)	4,169,349	519,645	13,021,851	(1,901,579)	555,000
ENVIRONMENTAL PROTECTION EXPENSE	-	(273,000)	-	(830,707)	(100,000)	(25,698)	(30,339)	430,000		(800,368)	188,126	(643,000)
ENVIRONMENTAL PROTECTION REVENUE	-	157,000		404,077	149,000	-	-	(247,000)		404,077	(52,000)	352,000
WATER SUPPLIES EXPENSE	-	(16,127,000)	-	(19,827,000)	(14,332,000)	(10,457,938)	(11,091,755)	3,554,883		(8,735,245)	2,655,600	(17,172,000)
WATER SUPPLIES REVENUE	-	16,127,000		19,827,000	14,332,000	-	2,481,642	(3,700,000)		17,345,358	(2,655,600)	17,172,000
SEWERAGE SERVICES EXPENSE	-	(3,236,000)	-	(4,759,223)	(6,068,000)	(684,519)	(952,230)	1,305,000		(3,806,993)	(35,621)	(4,795,000)
SEWERAGE SERVICES REVENUE	-	3,236,000		4,759,223	6,068,000	-	2,311,385	(1,472,900)		2,447,838	36,430	4,795,000
PUBLIC LIBRARIES EXPENSE	-	(695,000)		(719,794)	(702,000)	(86,958)	(233,781)	70,000		(486,014)	(5,709)	(726,000)
PUBLIC LIBRARIES REVENUE	-	75,000		97,827	96,000	-	4,984	(23,000)		92,843	379	98,000
COMMUNITY AMENITIES EXPENSE	-	(848,000)		(848,000)	(1,633,000)	(20,526)	(199,006)	50,000		(648,994)	(12,437)	(861,000)
COMMUNITY AMENITIES REVENUE	-	12,000		132,000	415,000	-	-	(120,000)		132,000		132,000
RECREATION EXPENSE	-	(1,054,000)		(2,448,025)	(4,982,000)	(586,287)	(1,380,548)	1,380,000	91,869	(1,159,346)	(96,317)	(2,544,000)
RECREATION REVENUE	-	201,000		1,158,909	3,198,000	-	2,180	(828,384)		1,156,729	(14,613)	1,144,000
SWIMMING POOL EXPENSE	-	(425,000)		(425,000)	(388,000)	(33,438)	(55,137)	-		(369,863)	(589)	(425,000)
SWIMMING POOL REVENUE	-	85,000		85,000	118,000	-	-	-		85,000		85,000
QUARRIES & PITS EXPENSE	-	(97,000)		(97,000)	(5,000)	-	(1,193)	-		(95,807)		(97,000)
QUARRIES & PITS REVENUE	-	97,000		97,000	17,000	-	-	-		97,000		97,000
SHIRE ROADS EXPENSE	-	(10,153,000)	-	(12,647,493)	(9,569,000)	(1,599,093)	(3,084,751)	2,288,000	411,312	(9,974,054)	(850,892)	(13,500,000)
SHIRE ROADS REVENUE	-	3,928,000	-	5,037,232	4,195,000	-	627,996	(1,109,000)	-	4,409,236	444	5,039,000
AERODROMES EXPENSE	-	(140,000)		(180,000)	(495,000)	(16,269)	(53,590)	40,000		(126,410)	(1,767)	(181,000)
AERODROMES REVENUE	-	26,000		26,000	250,000	-	28,691	-		(2,691)	2,691	28,000
CAR PARKING EXPENSE	-	(28,000)		(287,918)	(863,000)	(233,046)	(292,246)	260,000		4,328	(33,046)	(321,000)
CAR PARKING REVENUE	-	100,000		200,000	3,000	-	-	(100,000)		200,000		200,000
RMS EXPENSE	-	(1,215,000)		(1,215,000)	(1,226,000)	(113,443)	(244,615)	-		(970,385)	(616)	(1,215,000)
RMS REVENUE	-	1,215,000	-	1,215,000	1,226,000	-	520,000	-		695,000		1,215,000

FUNCTION	2021-22 BROUGHT FORWARD	2021-22 ORIGINAL BUDGET	2021-22 CAPITAL WORKS SPLIT	2021-22 ORIGINAL BUDGET WITH CAPITAL WORKS & C/FWDS	REVISED JUN 20-21 BUDGET	SEPT 21 COMMITMENTS	SEPT 21 ACTUAL	SEPT 21 BUDGET DIFF	SEPT 21 JOURNALS OR CANCELLED ORDERS	SEPT 21 UNDER/OVER BUDGET	SEPT 21 BUDGET CHANGES	REVISED SEPT 21-22 BUDGET
GRAND TOTAL	5,553,000	175,000	-	2,455,769	6,107,000	(16,208,006)	(11,085,727)	4,169,349	519,645	13,021,851	(1,901,579)	555,000
CARAVAN PARKS EXPENSE	-	(18,000)		(33,000)	(23,000)	-	(8,377)	15,000		(24,623)	(3,767)	(37,000)
CARAVAN PARKS REVENUE	-	35,000		35,000	35,000	-	8,800	-		26,200		35,000
TOURISM & AREA PROMOTION EXPENSE	-	(175,000)		(175,000)	(178,000)	(19,693)	(37,077)	-		(137,923)	(13,020)	(188,000)
TOURISM & AREA PROMOTION REVENUE	-	-		-	63,000	-	-	-		-		-
BUSINESS DEVELOPMENT EXPENSE	-	(513,000)		(513,000)	(1,322,000)	(303,867)	(566,744)	(4,000)		53,744	(491,135)	(1,004,000)
BUSINESS DEVELOPMENT REVENUE	-	32,000		96,679	1,414,000	-	-	(65,000)		96,679		97,000
BENDIGO BANK EXPENSE	-	(54,000)		(54,000)	(26,000)	-	(5,474)	-		(48,526)		(54,000)
BENDIGO BANK REVENUE	-	64,000		64,000	78,000	-	-	-		64,000		64,000
SALEYARDS EXPENSE	-	(120,000)		(1,101,268)	(207,000)	(1,739)	(181,336)	981,000		(919,932)	(807)	(1,102,000)
SALEYARDS REVENUE	-	106,000		388,000	95,000	-	-	(282,000)		388,000		388,000
REAL ESTATE DEVELOPMENT EXPENSE	-	(5,000)		(5,000)	(5,000)	-	(3,896)	-		(1,104)		(5,000)
REAL ESTATE DEVELOPMENT REVENUE	-	17,000		17,000	23,000	-	16,297	-		703		17,000
PRIVATE WORKS EXPENSE	-	(55,000)		(55,000)	(73,000)	(5,465)	(9,569)	(53,000)		(45,431)		(55,000)
PRIVATE WORKS REVENUE	-	60,000		60,000	109,000	-	960	-		59,040		60,000
RATE REVENUE	-	5,480,000		5,480,000	5,147,000	-	5,168,268	-		311,732		5,480,000
FINANCIAL ASSISTANCE GRANT	-	3,605,000		3,605,000	3,265,000	-	471,896	-		3,133,104		3,605,000
INTEREST ON INVESTMENTS	-	345,000		345,000	442,000	-	38,599	-		306,401		345,000
DEPRECIATION CONTRA	-	3,944,000		3,944,000	3,909,000	-	-	-		3,944,000		3,944,000
BALANCE BROUGHT FORWARD	5,553,000	554,000		6,107,000	5,912,000	-	-	-		6,107,000		6,107,000
WORKING CAPITAL CONTRA REVENUE	-	-		-	1,000,000	-	-	-		-		-
BIOSECURITY EXPENSE	-	(192,000)		(192,000)	(307,000)	(22,974)	(102,244)	-		(89,756)	(2,461)	(195,000)
BIOSECURITY REVENUE	-	62,000		62,000	88,000	-	-	-		62,000		62,000

FUNCTION	2021-22 BROUGHT FORWARD	2021-22 ORIGINAL BUDGET	2021-22 CAPITAL WORKS SPLIT	2021-22 ORIGINAL BUDGET WITH CAPITAL WORKS & C/FWDS	REVISED JUN 20-21 BUDGET	SEPT 21 COMMITMENTS	SEPT 21 ACTUAL	SEPT 21 BUDGET DIFF	SEPT 21 JOURNALS OR CANCELLED ORDERS	SEPT 21 UNDER/OVER BUDGET	SEPT 21 BUDGET CHANGES	REVISED SEPT 21-22 BUDGET
GRAND TOTAL	5,553,000	175,000	-	2,455,769	6,107,000	(16,208,006)	(11,085,727)	4,169,349	519,645	13,021,851	(1,901,579)	555,000
Grand Total	5,553,000	175,000	-	2,455,769	6,107,000	(16,208,006)	(11,085,727)	4,169,349	519,645	13,021,851	(1,901,579)	555,000
TOTAL INCOME	-	43,092,000	-	51,390,197	50,106,000	-	13,364,557	(6,696,534)	-	38,025,640	(2,640,589)	48,749,000
TOTAL EXPENDITURE	-	(43,471,000)	-	(55,041,428)	(49,911,000)	(16,208,006)	(24,450,284)	10,865,883	519,645	(31,110,789)	739,010	(54,301,000)
SURPLUS / (DEFICIT) FOR THE YEAR	-	(379,000)	-	(3,651,231)	195,000	(16,208,006)	(11,085,727)	4,169,349	519,645	6,914,851	(1,901,579)	(5,552,000)
SURPLUS / (DEFICIT) BROUGHT FORWARD	5,553,000	554,000	-	6,107,000	5,912,000	-	-	-	-	6,107,000	-	6,107,000
SURPLUS / (DEFICIT) CARRIED FORWARD	5,553,000	175,000	-	2,455,769	6,107,000	(16,208,006)	(11,085,727)	4,169,349	519,645	13,021,851	(1,901,579)	555,000
CHECK	-	-	-	-	-	-	-	-	-	-	-	-

Actual Surplus for the Year Ended 30 JUNE 2021
Less: Budgeted surplus/(deficit) for the Year Ended 30 JUNE 2021
Plus: Projected Surplus/(deficit) as per 2021/22 Budget
Less: Unspent Capital works carried forward 2021/22
Less: Increased Expense as per Sept 2021 Report
Plus: Increased Revenue as per Sept 2021 Report
Revised Sept 2020/21 budget

6,107,000	
(554,000)	
175,000	
(3,271,000)	
739,000	
(2,641,000)	
<u>555,000</u>	555,000

Sep-21 -

F FL Job / GL and Description	2021-22 BROUGHT FORWARD	2021-22 ORIGINAL BUDGET	2021-22 CAPITAL WORKS SPLIT	2021-22 ORIGINAL BUDGET WITH CAPITAL WORKS & C/FWDS	SEPT 21 COMMITMENTS	SEPT 21 ACTUAL	SEPT 21 UNDER/OVER BUDGET	SEPT 21 BUDGET CHANGES	REVISED SEPT 21-22 BUDGET
GRAND TOTAL	5,553,000	175,000	-	2,455,769	(16,208,006)	(11,085,727)	13,021,851	(1,901,579)	555,000
GOVERNANCE									
GOVERNANCE EXPENSE	-	(993,000)		(993,000)	(39,743)	(341,261)	(651,739)	(3,232)	(997,000)
1001-0315 MAYORAL VEHICLE EXPENSES	-	(22,000)		(22,000)	-	(3,618)	(18,382)		(22,000)
1001-0320 MAYORAL ALLOWANCE	-	(28,000)		(28,000)	-	(6,677)	(21,323)		(28,000)
1001-0325 COUNCILLORS ALLOWANCES	-	(100,000)		(100,000)	-	(23,447)	(76,553)		(100,000)
1001-0334 TELEPHONE - COUNCILLORS	-	(9,000)		(9,000)	-	(755)	(8,245)		(9,000)
1001-0335 COUNCILLORS EXPENSES	-	(53,000)		(53,000)	(5,654)	(7,545)	(45,455)		(53,000)
1001-0336 CIVIC FUNCTIONS / PRESENTATION	-	(2,000)		(2,000)	(4,139)	(4,662)	2,662	(2,662)	(5,000)
1001-0337 DONATIONS	-	(1,000)		(1,000)	(150)	(150)	(850)		(1,000)
1001-0338 ADMIN MANAGEMENT PLAN EXPENSES	-	(1,000)		(1,000)	-	-	(1,000)		(1,000)
1001-0340 INSURANCE - COUNCILLORS	-	(3,000)		(3,000)	-	(2,853)	(147)		(3,000)
1001-0344 MEMBERSHIP FEES	-	(2,000)		(2,000)	-	-	(2,000)		(2,000)
1001-0345 SUBSCRIPTION SHIRE ASSOCIATION	-	(28,000)		(28,000)	-	-	(28,000)		(28,000)
1001-0346 ADMIN AUDIT FEES	-	(40,000)		(40,000)	(20,680)	(32,250)	(7,750)		(40,000)
1001-0347 ELECTION EXPENSES	-	(134,000)		(134,000)	(1,636)	(2,755)	(131,245)		(134,000)
1001-0348 COMMUNITY SURVEY	-	-		-	-	-	-		-
1001-0349 COMMUNITY REPORT	-	(3,000)		(3,000)	(727)	(727)	(2,273)		(3,000)
1001-0509 EQUIP/FURN - COUNCILLORS <= \$5,000	-	(15,000)		(15,000)	-	-	(15,000)		(15,000)
1002-0350 COMMUNITY WORKS - GENERAL	-	(10,000)		(10,000)	-	-	(10,000)		(10,000)
1002-0360 BGN COMBINED COMMUNITY GROUPS	-	(50,000)		(50,000)	-	(45,455)	(4,545)		(50,000)
1002-0370 COMMUNITY WORKS - AUST. DAY CO	-	(3,000)		(3,000)	(174)	(174)	(2,826)		(3,000)
1002-0375 AUSTRALIA DAY GRANT 2021 EXPEN	-	-		-	-	-	-		-
1002-0400 COMMUNITY GRANTS SCHEME	-	(4,000)		(4,000)	-	-	(4,000)		(4,000)
1005-0108 ADMIN SALARIES - GM SALARY PAC	-	(267,000)		(267,000)	-	(143,374)	(123,626)		(267,000)
1006-0107 ADMIN SALARIES - GM SUPPORT	-	(185,000)		(185,000)	(5,013)	(57,928)	(127,072)		(185,000)
1007-0118 ADMIN GM VEHICLE OPERATING EXP	-	(29,000)		(29,000)	-	(7,322)	(21,678)		(29,000)
1008-0124 MANAGEMENT TEAM PROGRAM	-	-		-	-	-	-		-
1008-0125 ADMIN CONFERENCES/SEMINARS	-	(3,000)		(3,000)	-	-	(3,000)		(3,000)
1008-0126 ADMIN GM TRAVEL EXPENSES	-	(1,000)		(1,000)	(1,570)	(1,570)	570	(570)	(2,000)
GOVERNANCE REVENUE	-	-		-	-	-	-	-	-
1100-1305 DONATIONS	-	-		-	-	-	-		-
1100-1350 OTHER REVENUES	-	-		-	-	-	-		-
1100-1950 AUSTRALIA DAY 2021 COVID SAFE GRANT	-	-		-	-	-	-		-
	-	(993,000)		(993,000)	(39,743)	(341,261)	(651,739)	(3,232)	(997,000)
CORPORATE SUPPORT									
CORPORATE SUPPORT EXPENSE	-	(726,000)		(726,000)	(302,768)	(1,031,160)	305,160	(225,898)	(951,000)
1010-0102 ADMIN SALARIES - ACCOUNTING	-	(414,000)		(414,000)	(13,213)	(122,881)	(291,119)		(414,000)
1010-0103 ADMIN SALARIES - HUMAN RESOURC	-	(73,000)		(73,000)	(1,377)	(22,026)	(50,974)		(73,000)
1010-0104 ADMIN SALARIES - REVENUE COLLE	-	(186,000)		(186,000)	(1,750)	(50,206)	(135,794)		(186,000)
1010-0105 ADMIN SALARIES - CUSTOMER SERV	-	(240,000)		(240,000)	(4,247)	(31,451)	(208,549)	(84,000)	(324,000)
1010-0106 ADMIN SALARIES - INFO. TECHNOL	-	(109,000)		(109,000)	-	(19,644)	(89,356)	(37,000)	(146,000)
1010-0107 ADMIN SALARIES - COMMUNICATION	-	(54,000)		(54,000)	(3,929)	(26,473)	(27,527)	(21,000)	(75,000)
1010-0109 ADMIN SALARIES - DCS SALARY PA	-	(187,000)		(187,000)	-	(59,817)	(127,183)		(187,000)
1010-0119 ADMIN DCS VEHICLE OPERATING EX	-	(22,000)		(22,000)	-	(5,165)	(16,835)		(22,000)
1010-0120 ADMIN STAFF TRAINING	-	(20,000)		(20,000)	(11,148)	(13,530)	(6,470)		(20,000)
1010-0121 CORP SERVICES - CONSULTANCY	-	(10,000)		(10,000)	-	(2,240)	(7,760)		(10,000)
1010-0130 ADMIN FRINGE BENEFITS TAX	-	(13,000)		(13,000)	-	-	(13,000)	13,000	-
1010-0135 ADMIN JC TAX FBT ACCOUNT	-	-		-	-	-	-	(13,000)	(13,000)
1010-0140 ADMIN STAFF UNIFORM ALLOWANCE	-	(8,000)		(8,000)	-	-	(8,000)		(8,000)
1010-0144 ADMIN ADVERTS	-	(11,000)		(11,000)	(626)	(870)	(10,130)		(11,000)
1010-0146 ADMIN NEWSLETTER ADVERTS	-	(34,000)		(34,000)	(21,750)	(29,059)	(4,941)		(34,000)
1010-0152 WORK HEALTH & SAFETY	-	(8,000)		(8,000)	(2,256)	(2,820)	(5,180)		(8,000)
1010-0155 ADMIN WRITE OFF BAD DEBTS	-	(2,000)		(2,000)	-	-	(2,000)	(4,000)	(6,000)

F F L Job / GL and Description	2021-22 BROUGHT FORWARD	2021-22 ORIGINAL BUDGET	2021-22 CAPITAL WORKS SPLIT	2021-22 ORIGINAL BUDGET WITH CAPITAL WORKS & C/FWDS	SEPT 21 COMMITMENTS	SEPT 21 ACTUAL	SEPT 21 UNDER/OVER BUDGET	SEPT 21 BUDGET CHANGES	REVISED SEPT 21-22 BUDGET
GRAND TOTAL	5,553,000	175,000	-	2,455,769	(16,208,006)	(11,085,727)	13,021,851	(1,901,579)	555,000
1010-0160 ADMIN BANK & GOVT CHARGES	-	(3,000)	-	(3,000)	-	-	(3,000)	3,000	-
1010-0162 BANK FEES - GST INCLUSIVE	-	(34,000)	-	(34,000)	-	(17,228)	(16,772)	-	(34,000)
1010-0163 BANK FEES - GST FREE	-	-	-	-	-	(71)	71	(71)	-
1010-0165 ADMIN OFFICE CLEANING	-	(40,000)	-	(40,000)	(26,775)	(37,202)	(2,798)	-	(40,000)
1010-0170 ADMIN COMPUTER MTCE	-	(27,000)	-	(27,000)	(11,788)	(27,679)	679	(679)	(28,000)
1010-0175 ADMIN SOFTWARE LICENCING	-	(156,000)	-	(156,000)	(144,994)	(210,455)	54,455	(54,455)	(210,000)
1010-0180 ADVERSE EVENTS PLAN DC2	-	-	-	-	-	-	-	-	-
1010-0185 LESS: CHARGED TO OTHER FUNDS	-	300,000	-	300,000	-	-	300,000	-	300,000
1010-0190 ADMIN ELECTRICITY	-	(21,000)	-	(21,000)	-	(5,011)	(15,989)	-	(21,000)
1010-0194 ADMIN INSUR - PUBLIC LIABILITY	-	(165,000)	-	(165,000)	-	(168,367)	3,367	(3,367)	(168,000)
1010-0195 ADMIN INSUR - OTHER	-	(51,000)	-	(51,000)	-	(50,411)	(589)	-	(51,000)
1010-0197 ADMIN RISK MANAGEMENT SIGNAGE	-	-	-	-	(100)	(100)	100	(100)	-
1010-0198 ADMIN RISK MANAGEMENT OP EXP	-	(2,000)	-	(2,000)	(6,265)	(6,265)	4,265	(4,265)	(6,000)
1010-0199 ADMIN RISK MANAGEMENT	-	(25,000)	-	(25,000)	(10,455)	(10,455)	(14,545)	-	(25,000)
1010-0200 ADMIN LEGAL EXPENSES INCL. GST	-	(5,000)	-	(5,000)	(435)	(6,533)	1,533	(1,533)	(7,000)
1010-0202 ADMIN LEGAL EXPEN - DEBT/COLL	-	(65,000)	-	(65,000)	(3,681)	(10,773)	(54,227)	-	(65,000)
1010-0205 ADMIN POSTAGE	-	(31,000)	-	(31,000)	-	(10,407)	(20,593)	-	(31,000)
1010-0206 CHARGE FOR INTERNET RATES PAYM	-	-	-	-	-	-	-	-	-
1010-0207 ADMIN LEGAL EXPENSES-GST FREE	-	(2,000)	-	(2,000)	(3,013)	(5,109)	3,109	(3,109)	(5,000)
1010-0210 ADMIN PRINTING/STATIONERY	-	(44,000)	-	(44,000)	(14,167)	(21,674)	(22,326)	-	(44,000)
1010-0215 ADMIN TELEPHONE	-	(27,000)	-	(27,000)	-	(480)	(26,520)	-	(27,000)
1010-0220 ADMIN VALUATION FEES	-	(44,000)	-	(44,000)	-	-	(44,000)	-	(44,000)
1010-0225 ADMIN SUBSCRIPTIONS	-	(3,000)	-	(3,000)	(3,177)	(10,172)	7,172	(7,172)	(10,000)
1010-0230 ADMIN OFFICE BLDG MTCE	-	(13,000)	-	(13,000)	(1,945)	(6,537)	(6,463)	-	(13,000)
1010-0245 ADMIN OFFICE GROUNDS MTCE	-	(9,000)	-	(9,000)	(69)	(1,115)	(7,885)	-	(9,000)
1010-0250 ADMIN OFFICE EQUIPMENT MTCE	-	(29,000)	-	(29,000)	(7,834)	(19,774)	(9,226)	-	(29,000)
1010-0265 ADMIN SUNDRY OPERATING EXPENSE	-	(5,000)	-	(5,000)	(7,775)	(13,147)	8,147	(8,147)	(13,000)
1010-0266 ADMIN CHRISTMAS PARTY EXPENSE	-	(7,000)	-	(7,000)	-	-	(7,000)	-	(7,000)
1010-0270 ASSET REVALUATION EXPENSE	-	(5,000)	-	(5,000)	-	(900)	(4,100)	-	(5,000)
1010-0280 CROWN LANDS MANGEMENT EXP	-	-	-	-	-	-	-	-	-
1010-0290 RAMJO JOINT PROJECTS CONTRIBUT	-	-	-	-	-	-	-	-	-
1010-0296 WEB PAGE MAINTENANCE & TRAININ	-	(1,000)	-	(1,000)	-	(45)	(955)	-	(1,000)
1010-0297 CORP SERVICES ADMIN CHARGES	-	(527,000)	-	(527,000)	-	-	(527,000)	-	(527,000)
1010-0298 LESS: RENTAL CONTRIBUTIONS	-	120,000	-	120,000	-	-	120,000	-	120,000
1010-0299 LESS: CHARGED TO OTHER FUNDS	-	1,841,000	-	1,841,000	-	-	1,841,000	-	1,841,000
1010-0500 CORPORATE SERVICES EQUIPMENT	-	(15,000)	-	(15,000)	-	(5,068)	(9,932)	-	(15,000)
1010-0501 CORP SERV ADMINISTRATION SOFTWARE UPGRADE	-	-	-	-	-	-	-	-	-
1010-0504 EQUIP/FURN - CORP. SERVICES <=	-	(5,000)	-	(5,000)	-	-	(5,000)	-	(5,000)
1010-0505 SERVER UPGRADE	-	(41,000)	-	(41,000)	-	-	(41,000)	-	(41,000)
1010-0506 REPLACE ASSET SOFTWARE	-	-	-	-	-	-	-	-	-
1010-0507 DOCUMENT MANAGEMENT SOFTWARE	-	-	-	-	-	-	-	-	-
1010-0509 UPGRADE TELEPHONE SYSTEM	-	-	-	-	-	-	-	-	-
1010-0510 COUNCIL ELECTRICITY PROJECTS	-	(50,000)	-	(50,000)	-	-	(50,000)	-	(50,000)
1200-2027 RISK MANAGEMENT TRANSFER TO RESERVE	-	-	-	-	-	-	-	-	-
1200-2028 INFO TECH TRANSFER TO RESERVE	-	(50,000)	-	(50,000)	-	-	(50,000)	-	(50,000)
1200-2502 CORP SERVICES OFFICE EQUIPMENT DEPCN	-	(51,000)	-	(51,000)	-	-	(51,000)	-	(51,000)
1200-2504 CORP SERVICES OFFICE DEPCN	-	(43,000)	-	(43,000)	-	-	(43,000)	-	(43,000)
SHIREOFFICECAPEXP SHIRE OFFICE CAPITAL EXPENDITURE	-	-	-	-	-	-	-	-	-
CORPORATE SUPPORT REVENUE	-	102,000	-	168,000	-	24,335	143,665	2,308	170,000
1200-1500 CORP SUPPORT SUNDRY REVENUE	-	-	-	-	-	2,076	(2,076)	2,076	2,000
1200-1600 REVENUE - GIPA	-	-	-	-	-	30	(30)	30	-
1200-1670 INSURANCE REBATE	-	15,000	-	15,000	-	-	15,000	-	15,000
1200-1680 WORKCOVER INCENTIVE PAYMENTS	-	-	-	-	-	-	-	-	-
1200-1814 RATES CERTIFICATE S603 - GST FREE	-	22,000	-	22,000	-	11,267	10,733	-	22,000
1200-1815 URGENT RATE S603 CERT INCL GST	-	-	-	-	-	202	(202)	202	-
1200-1829 RECOVER BANK CHARGES - DISHONOUR FEES	-	-	-	-	-	-	-	-	-
1200-1830 RECOVER BANK CHARGES - BANK ERROR	-	-	-	-	-	-	-	-	-

F F L Job / GL and Description	2021-22 BROUGHT FORWARD	2021-22 ORIGINAL BUDGET	2021-22 CAPITAL WORKS SPLIT	2021-22 ORIGINAL BUDGET WITH CAPITAL WORKS & C/FWDS	SEPT 21 COMMITMENTS	SEPT 21 ACTUAL	SEPT 21 UNDER/OVER BUDGET	SEPT 21 BUDGET CHANGES	REVISED SEPT 21-22 BUDGET
GRAND TOTAL	5,553,000	175,000	-	2,455,769	(16,208,006)	(11,085,727)	13,021,851	(1,901,579)	555,000
1200-1870 LEGAL COSTS RECOVERED	-	55,000	-	55,000	-	6,003	48,997	-	55,000
1200-1927 RISK MANAGEMENT TRANSFER FROM RESERVE	-	-	-	-	-	-	-	-	-
1200-1928 INFO TECH TRANSFER FROM RESERVE	-	-	-	-	-	-	-	-	-
1200-1950 TRAINEESHIP GRANT - WAGE SUBSIDY	-	10,000	-	10,000	-	4,757	5,243	-	10,000
1200-1951 CROWN LANDS MANAGEMENT GRANT	-	-	-	66,000	-	-	66,000	-	66,000
1200-1952 ADVERSE EVENTS PLAN DC2	-	-	-	-	-	-	-	-	-
1200-1954 OLG Grant - ESPL Funding	-	-	-	-	-	-	-	-	-
1500-1001 CENTS ROUNDING	-	-	-	-	-	0	(0)	-	-
9500-1844 INTEREST - O/S DEBTORS GST FREE	-	-	-	-	-	-	-	-	-
SHIREOFFICECAPINC SHIRE OFFICE CAPITAL INCOME	-	-	-	-	-	-	-	-	-
	-	(624,000)	-	(558,000)	(302,768)	(1,006,825)	448,825	(223,590)	(781,000)
TECHNICAL SERVICES									
TECHNICAL SERVICES EXPENSE	-	(693,000)	-	(693,000)	(132,953)	(500,774)	(192,226)	(62,601)	(756,000)
1011-0103 TECH SERVICES SALARIES - WORK	-	(489,000)	-	(489,000)	(2,138)	(23,077)	(465,923)	-	(489,000)
1011-0104 TECH SERVICES SALARIES - ENV.S	-	(140,000)	-	(140,000)	-	(20,576)	(119,424)	-	(140,000)
1011-0105 TECH SERVICES SALARIES - EXE.	-	(149,000)	-	(149,000)	(17,640)	(135,813)	(13,187)	-	(149,000)
1011-0106 TECH SERVICES SALARIES - PROJECT MGR	-	(164,000)	-	(164,000)	(5,453)	(51,361)	(112,639)	-	(164,000)
1011-0107 TECH SERVICES SALARIES - AOM	-	(161,000)	-	(161,000)	-	-	(161,000)	-	(161,000)
1011-0109 TECH SERVICES SALARIES - DTS S	-	(235,000)	-	(235,000)	(7,822)	(58,744)	(176,256)	-	(235,000)
1011-0113 TECH SERVICE AOM VEHICLE OP EX	-	(28,000)	-	(28,000)	-	-	(28,000)	-	(28,000)
1011-0114 TECH SERVICE ENV VEHICLE OP EX	-	(22,000)	-	(22,000)	-	(3,156)	(18,844)	-	(22,000)
1011-0115 TECH SERVICE EXE VEHICLE OP EX	-	(28,000)	-	(28,000)	(1,083)	(11,831)	(16,169)	-	(28,000)
1011-0116 TECH SERVICES PROJECT MGR VEHICLE OP EX	-	(28,000)	-	(28,000)	(1,083)	(7,797)	(20,203)	-	(28,000)
1011-0119 TECH SERVICE DTS VEHICLE OP EX	-	(28,000)	-	(28,000)	-	-	(28,000)	-	(28,000)
1011-0120 LESS: CHARGED TO OTHER FUNDS/S	-	1,168,000	-	1,168,000	-	-	1,168,000	-	1,168,000
1011-0125 TECH SERVICES ADMIN CHARGES	-	(158,000)	-	(158,000)	-	-	(158,000)	-	(158,000)
1011-0135 TECH SERVICES STAFF TRAINING	-	(17,000)	-	(17,000)	(1,823)	(6,625)	(10,375)	-	(17,000)
1011-0137 STAFF RELOCATION EXPENSES	-	-	-	-	-	-	-	-	-
1011-0140 TECH SERVICES CONFERENCES/SEMI	-	(4,000)	-	(4,000)	-	-	(4,000)	-	(4,000)
1011-0141 TECH SERVICES - INSURANCE	-	(6,000)	-	(6,000)	-	(3,802)	(2,198)	-	(6,000)
1011-0142 TECH SERVICES EXP -ADVERTISING	-	(3,000)	-	(3,000)	(6,083)	(17,895)	14,895	(14,895)	(18,000)
1011-0143 TECH SERVICES TELEPHONE	-	(8,000)	-	(8,000)	-	(4,838)	(3,162)	-	(8,000)
1011-0145 TECH SERVICES OFFICE EXPENSES	-	(10,000)	-	(10,000)	(2,395)	(7,420)	(2,580)	-	(10,000)
1011-0146 TECH SERVICES - CONSULTANCY	-	-	-	-	-	(24,940)	24,940	(24,940)	(25,000)
1011-0147 TECH SERV EQUIPMENT MTCE	-	(3,000)	-	(3,000)	(137)	(696)	(2,304)	-	(3,000)
1011-0152 WORK HEALTH & SAFETY E	-	(4,000)	-	(4,000)	(13,372)	(14,679)	10,679	(10,679)	(15,000)
1011-0160 DEPOT OPERATIONAL EXPENSES	-	(14,000)	-	(14,000)	(18,136)	(23,687)	9,687	(9,687)	(24,000)
1011-0161 DEPOT OP. EXPENSES- INSURANCE	-	(4,000)	-	(4,000)	-	(3,093)	(907)	-	(4,000)
1011-0162 DEPOT OP. EXPENSES-ELECTRICITY	-	(17,000)	-	(17,000)	-	(425)	(16,575)	-	(17,000)
1011-0163 DEPOT OP. EXPENSES - TELEPHONE	-	(1,000)	-	(1,000)	-	(45)	(955)	-	(1,000)
1011-0165 DEPOT BLDG MTCE	-	(4,000)	-	(4,000)	(71)	(1,857)	(2,143)	-	(4,000)
1011-0170 DEPOT GROUNDS MTCE	-	(10,000)	-	(10,000)	(220)	(3,318)	(6,682)	-	(10,000)
1011-0171 DEPOT AMENITIES CLEANING	-	(10,000)	-	(10,000)	(1,773)	(3,379)	(6,621)	-	(10,000)
1011-0504 EQUIP/FURN - TECH. SERVICES <=	-	(1,000)	-	(1,000)	-	-	(1,000)	-	(1,000)
1011-0505 EQUIP/FURN - TECH. SERVICES >=	-	(10,000)	-	(10,000)	(12,400)	(12,400)	2,400	(2,400)	(12,000)
1011-0525 LAND & BUILD DEPOT - BERRIGAN	-	-	-	-	-	-	-	-	-
1011-0535 LAND & BUILD DEPOT - FINLEY	-	-	-	-	-	-	-	-	-
1011-0600 BGN DEPOT NEW EMULSION TANK	-	(70,000)	-	(70,000)	(41,326)	(59,318)	(10,682)	-	(70,000)
1300-2502 TECH SERVICES OFFICE EQUIPMENT DEPCN	-	(6,000)	-	(6,000)	-	-	(6,000)	-	(6,000)
1310-2502 DEPOT EQUIPMENT DEPCN	-	(1,000)	-	(1,000)	-	-	(1,000)	-	(1,000)
1310-2504 DEPOT DEPCN	-	(28,000)	-	(28,000)	-	-	(28,000)	-	(28,000)
DEPOTCAPEXP DEPOT CAPITAL EXPENDITURE	-	-	-	-	-	-	-	-	-
TECHNICAL SERVICES REVENUE	-	54,000	-	54,000	-	34,999	19,001	-	54,000
1300-1500 TECH SERV SUNDRY INCOME - INCL GST	-	-	-	-	-	124	(124)	-	-

F F L Job / GL and Description	2021-22 BROUGHT FORWARD	2021-22 ORIGINAL BUDGET	2021-22 CAPITAL WORKS SPLIT	2021-22 ORIGINAL BUDGET WITH CAPITAL WORKS & C/FWDS	SEPT 21 COMMITMENTS	SEPT 21 ACTUAL	SEPT 21 UNDER/OVER BUDGET	SEPT 21 BUDGET CHANGES	REVISED SEPT 21-22 BUDGET
GRAND TOTAL	5,553,000	175,000	-	2,455,769	(16,208,006)	(11,085,727)	13,021,851	(1,901,579)	555,000
1300-1502 OHS INCENTIVE PAYMENT	-	-	-	-	-	-	-	-	-
1300-1550 WAGE REIMBURSEMENT TECH SERV	-	-	-	-	-	-	-	-	-
1300-1800 ROAD OPENING PERMIT FEES	-	4,000	-	4,000	-	2,345	1,655	-	4,000
1300-1950 TRAINEESHIP GRANT - WAGE SUBSIDY	-	50,000	-	50,000	-	32,530	17,470	-	50,000
DEPOTCAPINC DEPOT CAPITAL INCOME	-	-	-	-	-	-	-	-	-
	-	(639,000)	-	(639,000)	(132,953)	(465,776)	(173,224)	(62,601)	(702,000)
PLANT SERVICES									
PLANT SERVICES EXPENSE	-	(1,272,000)		(1,272,000)	(536,577)	(1,374,438)	102,438	(15)	(1,272,000)
1011-0240 PLANT SERVICES ADMIN CHARGES	-	(71,000)	-	(71,000)	-	-	(71,000)	-	(71,000)
1011-0515 MOTOR VEHICLE PURCHASES	-	(320,000)	-	(320,000)	-	-	(320,000)	-	(320,000)
1011-0545 PUBLIC WORKS PLANT PURCHASE	-	(616,000)	-	(616,000)	(357,162)	(357,162)	(258,838)	-	(616,000)
1011-0546 PUBLIC WORKS UTILITY PURCHASE	-	(69,000)	-	(69,000)	(82,257)	(82,257)	13,257	(13,257)	(82,000)
1011-0550 PURCHASE MINOR PLANT	-	(33,000)	-	(33,000)	(2,233)	(2,233)	(30,767)	-	(33,000)
1015-0000 PLANT EXPENSES	-	(1,196,000)	-	(1,196,000)	(85,678)	(324,614)	(871,386)	-	(1,196,000)
1020-0100 PLANT WORKSHOP EXPENSES	-	(57,000)	-	(57,000)	(7,855)	(23,737)	(33,263)	-	(57,000)
1020-0101 PLANT WORKSHOP EXP - TELEPHONE	-	(1,000)	-	(1,000)	-	(308)	(692)	-	(1,000)
1020-0103 PLANT WORKSHOP EXP - VEHICLE	-	(24,000)	-	(24,000)	(62)	(820)	(23,180)	-	(24,000)
1020-0104 PLANT WORKSHOP E-TAG CLEARING	-	(1,000)	-	(1,000)	-	-	(1,000)	-	(1,000)
1020-0500 UPGRADE WORKSHOP EQUIPMENT	-	-	-	-	-	-	-	-	-
1025-0150 PLANT INSURANCE PREMIUMS	-	(3,000)	-	(3,000)	-	(2,807)	(193)	-	(3,000)
1030-0160 MINOR PLANT OPERATING EXPENSES	-	(25,000)	-	(25,000)	(1,285)	(8,664)	(16,336)	-	(25,000)
1035-0170 TOOLS PURCHASES	-	(2,000)	-	(2,000)	(45)	(2,845)	845	(845)	(3,000)
1320-2010 PLANT HIRE INCOME COUNCIL WORKS	-	2,285,000	-	2,285,000	-	(568,991)	2,853,991	-	2,285,000
1320-2026 PLANT SERVICES TRANSFER TO RESERVE	-	(347,000)	-	(347,000)	-	-	(347,000)	14,087	(333,000)
1320-2500 PLANT DEPCN	-	(511,000)	-	(511,000)	-	-	(511,000)	-	(511,000)
1320-2550 DEPRECIATION - MOTOR VEHICLES	-	(281,000)	-	(281,000)	-	-	(281,000)	-	(281,000)
PLANT SERVICES REVENUE	-	1,272,000		1,272,000	-	24,566	1,247,434	15	1,272,000
1320-1200 GAIN ON DISPOSAL - PLANT & EQUIPMENT	-	-	-	-	-	-	-	-	-
1320-1201 GAIN ON DISPOSAL - MOTOR VEHICLE	-	-	-	-	-	-	-	-	-
1320-1202 MOTOR VEHICLE DISPOSAL	-	-	-	-	-	-	-	130,000	130,000
1320-1203 PUBLIC MOTOR VEHICLE DISPOSAL	-	190,000	-	190,000	-	-	190,000	-	190,000
1320-1204 PUBLIC WORKS UTILITY DISPOSAL	-	39,000	-	39,000	-	-	39,000	-	39,000
1320-1205 ASSET TRADE-IN CLEARING ACCOUNT	-	130,000	-	130,000	-	-	130,000	(130,000)	-
1320-1210 MINOR ASSET SALES CLEARING	-	-	-	-	-	-	-	-	-
1320-1500 PLANT SERVICES SUNDRY INCOME	-	-	-	-	-	15	(15)	15	-
1320-1823 STAFF PRIVATE USE CAR HIRE	-	51,000	-	51,000	-	12,738	38,262	-	51,000
1320-1825 STAFF PRIVATE USE FUEL CHARGES	-	10,000	-	10,000	-	1,187	8,813	-	10,000
1320-1856 PLANT REGO. & GREENSLIP REFUND	-	-	-	-	-	-	-	-	-
1320-1857 PLANT INSURANCE CLAIM REFUND	-	-	-	-	-	-	-	-	-
1320-1926 PLANT REPLACE TRANSFER FROM RESERVE	-	-	-	-	-	-	-	-	-
1320-1950 PLANT FUEL TAX CREDIT SCHEME	-	60,000	-	60,000	-	10,626	49,374	-	60,000
1320-4010-0000 PLANT DEPCN CONTRA	-	792,000	-	792,000	-	-	792,000	-	792,000
	-	-	-	-	(536,577)	(1,349,872)	1,349,872	-	-
OVERHEAD									
OVERHEAD EXPENSE	-	-		-	(266,182)	(1,231,264)	1,210,694	-	-
1050-0010 WAGES SALARY POLICY SYSTEM BAC	-	-	-	-	-	-	-	-	-
1050-0020 WAGES PERFORMANCE BONUS PAYMEN	-	(81,000)	-	(81,000)	-	-	(81,000)	-	(81,000)
1050-0040 ANNUAL LEAVE - WORKS / WAGES	-	(275,000)	-	(275,000)	(6,685)	(171,034)	(103,966)	-	(275,000)
1050-0060 PUBLIC HOLIDAY - WORKS / WAGES	-	(155,000)	-	(155,000)	(6,621)	(6,621)	(148,379)	-	(155,000)
1050-0080 LONG SERVICE LEAVE - WAGES	-	(116,000)	-	(116,000)	-	(321,337)	205,337	-	(116,000)
1050-0100 SICK LEAVE - WORKS / WAGES	-	(116,000)	-	(116,000)	(3,125)	(32,451)	(83,549)	-	(116,000)

F F Job / GL and Description	2021-22 BROUGHT FORWARD	2021-22 ORIGINAL BUDGET	2021-22 CAPITAL WORKS SPLIT	2021-22 ORIGINAL BUDGET WITH CAPITAL WORKS & C/FWDS	SEPT 21 COMMITMENTS	SEPT 21 ACTUAL	SEPT 21 UNDER/OVER BUDGET	SEPT 21 BUDGET CHANGES	REVISED SEPT 21-22 BUDGET
GRAND TOTAL	5,553,000	175,000	-	2,455,769	(16,208,006)	(11,085,727)	13,021,851	(1,901,579)	555,000
1050-0115 RDO - PAYROLL SUSPENSE	-	-	-	-	-	(18,194)	18,194	-	-
1050-0120 BEREAVEMENT LEAVE - WAGES	-	(3,000)	-	(3,000)	-	(1,274)	(1,726)	-	(3,000)
1050-0140 MATERNITY LEAVE - WAGES	-	-	-	-	-	-	-	-	-
1050-0150 WAGES LEAVE WITHOUT PAY	-	-	-	-	-	(46)	46	-	-
1050-0160 WAGES PAID SPECIAL LEAVE	-	-	-	-	(68)	(11,466)	11,466	-	-
1050-0170 RURAL FIRE SERVICE LVE - WAGES	-	-	-	-	-	-	-	-	-
1050-0180 WAGES ACCIDENT PAY TO EMPLOYEE	-	-	-	-	-	(26,501)	26,501	-	-
1050-0220 WAGES MEDICAL EXPENSES	-	-	-	-	(83)	(83)	83	-	-
1050-0320 WAGES SUPERANNUATION - LG RET	-	-	-	-	-	-	-	-	-
1050-0340 WAGES SUPERANNUATION - LG ACC	-	(294,000)	-	(294,000)	-	(160,506)	(133,494)	(323,000)	(617,000)
1050-0380 WAGES WORKER COMPENSAT INSUR -	-	(214,000)	-	(214,000)	(200,448)	(267,264)	53,264	(184,000)	(398,000)
1050-0400 WAGES IN LIEU OF NOTICE	-	-	-	-	-	-	-	-	-
1050-0440 WAGES PROTECTIVE/SAFETY CLOTHI	-	(40,000)	-	(40,000)	(13,947)	(17,161)	(22,839)	-	(40,000)
1050-0720 WAGES OTHER TRAINING EXPENSES	-	(48,000)	-	(48,000)	-	-	(48,000)	-	(48,000)
1050-0730 WAGES OCCUPATIONAL HEALTH & SA	-	-	-	-	-	(259)	259	-	-
1050-0750 EAP CONSULTATION EXPENSE	-	-	-	-	-	-	-	-	-
1050-0770 WAGES STAFF TRAINING - GENERAL	-	(20,000)	-	(20,000)	(3,334)	(8,727)	(11,273)	-	(20,000)
1050-0790 WORKPLACE INVESTIGATION	-	-	-	-	(2,795)	(4,545)	4,545	-	-
1055-0030 STORES OPERATING COSTS	-	(73,000)	-	(73,000)	(13)	(13,516)	(59,484)	-	(73,000)
1055-0040 STOCK FREIGHT ONCOST EXPENSE	-	(11,000)	-	(11,000)	(487)	(487)	(10,513)	-	(11,000)
1055-0050 UNALLOCATED STORE COST VARIATI	-	-	-	-	(6,919)	(7,480)	(13,090)	-	-
1070-0040 ANNUAL LEAVE - ADMIN / STAFF	-	(256,000)	-	(256,000)	(4,219)	(45,664)	(210,336)	-	(256,000)
1070-0060 PUBLIC HOLIDAY - ADMIN / STAFF	-	(144,000)	-	(144,000)	(8,111)	(8,111)	(135,889)	-	(144,000)
1070-0080 LONG SERVICE LEAVE - STAFF	-	(108,000)	-	(108,000)	(5,527)	(65,463)	(42,537)	-	(108,000)
1070-0100 SICK LEAVE - ADMIN / STAFF	-	(108,000)	-	(108,000)	(1,764)	(25,402)	(82,598)	-	(108,000)
1070-0120 BEREAVEMENT LEAVE - STAFF	-	(3,000)	-	(3,000)	-	(1,231)	(1,769)	-	(3,000)
1070-0140 MATERNITY LEAVE - Staff	-	-	-	-	(1,680)	(5,039)	5,039	-	-
1070-0145 PAID PARENTAL LEAVE	-	-	-	-	-	-	-	-	-
1070-0155 SUSPENSION WITH PAY	-	-	-	-	-	-	-	-	-
1070-0160 STAFF PAID SPECIAL LEAVE	-	-	-	-	(167)	(10,962)	10,962	-	-
1070-0180 STAFF ACCIDENT PAY TO EMPLOYEE	-	-	-	-	-	-	-	-	-
1070-0220 STAFF MEDICAL EXPENSES	-	-	-	-	(188)	(437)	437	-	-
1070-0320 STAFF SUPERANNUATION - LG RET	-	-	-	-	-	-	-	-	-
1070-0340 STAFF SUPERANNUATION - LG ACC	-	(323,000)	-	(323,000)	-	-	(323,000)	323,000	-
1070-0380 STAFF WORKER COMPENSAT INSUR -	-	(184,000)	-	(184,000)	-	-	(184,000)	184,000	-
1070-0390 STAFF RELOCATION EXPENSES	-	-	-	-	-	-	-	-	-
STAFFRECOVERY STAFF ONCOST OVERHEAD RECOVERY	-	1,183,000	-	1,183,000	-	-	1,183,000	-	1,183,000
WAGESRECOVERY WAGES ONCOST OVERHEAD RECOVERY	-	1,389,000	-	1,389,000	-	-	1,389,000	-	1,389,000
OVERHEAD REVENUE	-	-	-	-	-	35,950	(35,950)	-	-
1400-1230 LSL CONTRIBUTIONS TRANSFERRED EMPS	-	-	-	-	-	-	-	-	-
1400-1500 ACCIDENT PAY RECOUP	-	-	-	-	-	25,279	(25,279)	-	-
1400-1510 WORKERS COMPENSATION INSURANCE REFUND	-	-	-	-	-	10,671	(10,671)	-	-
1400-1550 ONCOSTS STAFF TRAINING REFUND	-	-	-	-	-	-	-	-	-
1400-1600 SUPERANNUATION ACC SCHEME REFUND	-	-	-	-	-	-	-	-	-
1417-1500 PAID PARENTAL LEAVE REIMBURSEMENT	-	-	-	-	-	-	-	-	-
1440-1950 TRAINEESHIP GRANT - WAGE SUBSIDY	-	-	-	-	-	-	-	-	-
1445-1920 STOCK FREIGHT ONCOST RECOVERY	-	-	-	-	-	-	-	-	-
	-	-	-	-	(266,182)	(1,195,314)	1,174,744	-	-
EMERGENCY SERVICES									
EMERGENCY SERVICES EXPENSE		(228,000)		(228,000)	(151,060)	(216,274)	(11,726)	(14,796)	(242,000)
1110-0105 CONTRIBUTION NSW FIRE BRIGADE	-	(53,000)	-	(53,000)	(39,318)	(52,424)	(576)	-	(53,000)
1110-0110 CONTRIBUTION RURAL FIRE FUND	-	(125,000)	-	(125,000)	(103,000)	(137,334)	12,334	(12,334)	(137,000)
1110-0155 RURAL FIRE BRIGADES BLDG MTCE	-	(1,000)	-	(1,000)	-	-	(1,000)	-	(1,000)
1110-0160 FIRE BRIGADE ADMIN CHARGES	-	(1,000)	-	(1,000)	-	-	(1,000)	-	(1,000)

F FLJob / GL and Description	2021-22 BROUGHT FORWARD	2021-22 ORIGINAL BUDGET	2021-22 CAPITAL WORKS SPLIT	2021-22 ORIGINAL BUDGET WITH CAPITAL WORKS & C/FWDS	SEPT 21 COMMITMENTS	SEPT 21 ACTUAL	SEPT 21 UNDER/OVER BUDGET	SEPT 21 BUDGET CHANGES	REVISED SEPT 21-22 BUDGET
GRAND TOTAL	5,553,000	175,000	-	2,455,769	(16,208,006)	(11,085,727)	13,021,851	(1,901,579)	555,000
1110-0205 RFS RADIO MTCE	-	-	-	-	-	(154)	154	(154)	-
1110-0210 RFS STATION SHED MTCE	-	(5,000)	-	(5,000)	-	(6,194)	1,194	(1,194)	(6,000)
1110-0250 RFS VEHICLE INSURANCE	-	-	-	-	-	-	-	-	-
1110-0255 RFS SHEDS & OTHER INSURANCE	-	(5,000)	-	(5,000)	-	(4,999)	(1)	-	(5,000)
1114-0105 CONTRIBUTION NSW SES	-	(20,000)	-	(20,000)	(8,742)	(11,655)	(8,345)	-	(20,000)
1114-0110 SES OPERATING EXPENSES	-	(2,000)	-	(2,000)	-	(2,276)	276	(276)	(2,000)
1114-0112 SES OP. EXPENSES-ELECTRICITY	-	-	-	-	-	-	-	-	-
1114-0113 SES OPERATING EXP - TELEPHONE	-	-	-	-	-	(838)	838	(838)	(1,000)
1114-0114 SES OP.EXPENSES - INSURANCE	-	-	-	-	-	-	-	-	-
1114-0125 TOC SEARCH & RESCUE BLDG MTCE	-	(1,000)	-	(1,000)	-	(399)	(601)	-	(1,000)
2120-2504 RURAL FIRE BRIGADE BLDG DEPCN	-	(4,000)	-	(4,000)	-	-	(4,000)	-	(4,000)
2400-2504 SES DEPCN	-	(11,000)	-	(11,000)	-	-	(11,000)	-	(11,000)
EMERGCAEXP EMERGENCY SERVICES CAPITAL EXPENDITURE	-	-	-	-	-	-	-	-	-
EMERGENCY SERVICES REVENUE	-	75,000	-	75,000	-	-	75,000	-	75,000
2120-1950 RFS OPERATIONAL GRANT (B&C)	-	60,000	-	60,000	-	-	60,000	-	60,000
2120-4010-0000 FIRE PROTECTION DEPCN CONTRA	-	15,000	-	15,000	-	-	15,000	-	15,000
EMERGCAPINC EMERGENCY SERVICES CAPITAL INCOME	-	-	-	-	-	-	-	-	-
	-	(153,000)	-	(153,000)	(151,060)	(216,274)	63,274	(14,796)	(167,000)
OTHER COMMUNITY SERVICES	-	-	-	-	-	-	-	-	-
OTHER COMMUNITY SERVICES EXPENSE	-	(237,000)	-	(237,000)	(186)	(13,828)	(223,172)	(517)	(238,000)
1313-0105 YOUTH WEEK GRANT & CONTRIBUTIO	-	(3,000)	-	(3,000)	-	-	(3,000)	-	(3,000)
1313-0111 SR SUICIDE PREVENTION GROUP	-	(1,000)	-	(1,000)	-	-	(1,000)	-	(1,000)
1313-0115 PORTSEA CAMP EXPENSES	-	(2,000)	-	(2,000)	(186)	(219)	(1,781)	-	(2,000)
1313-0120 COMMUNITY PLANNING - SALARY	-	(169,000)	-	(169,000)	-	(6,936)	(162,064)	-	(169,000)
1313-0121 COMMUNITY PLANNING ADVERTISING	-	(2,000)	-	(2,000)	-	-	(2,000)	-	(2,000)
1313-0122 COMMUNITY PLANNING - TRAINING	-	(2,000)	-	(2,000)	-	-	(2,000)	-	(2,000)
1313-0123 COMMUNITY PLANNING - VEHICLE EXPENSE	-	(22,000)	-	(22,000)	-	(5,165)	(16,835)	-	(22,000)
1313-0124 COMMUNITY PLANNING - TELEPHONE	-	(1,000)	-	(1,000)	-	(308)	(692)	-	(1,000)
1313-0125 COMMUNITY PLANNING - OP EXPENSES	-	(2,000)	-	(2,000)	-	(684)	(1,316)	-	(2,000)
1313-0131 YOUTH DEVELOPMENT	-	-	-	-	-	-	-	-	-
1313-0135 SUMMER BREAK GRANT EXPENSE	-	-	-	-	-	-	-	-	-
1421-0120 BERRIGAN CONSERVATION GROUP EX	-	(4,000)	-	(4,000)	-	-	(4,000)	-	(4,000)
1421-0130 FINLEY SECOND HAND SHOP	-	-	-	-	-	-	-	-	-
1715-0110 CHILDREN'S WEEK ACTIVITIES	-	(2,000)	-	(2,000)	-	-	(2,000)	-	(2,000)
1715-0113 MENS HEALTH WEEK	-	(1,000)	-	(1,000)	-	-	(1,000)	-	(1,000)
1715-0115 SOUTH WEST ARTS INC.	-	(9,000)	-	(9,000)	-	-	(9,000)	-	(9,000)
1715-0117 TARGETED CULTURAL ACTIVITIES	-	(4,000)	-	(4,000)	-	-	(4,000)	-	(4,000)
1715-0119 INTERNATIONAL WOMENS DAY	-	(3,000)	-	(3,000)	-	-	(3,000)	-	(3,000)
1715-0129 HERITAGE OFFICER - LOCAL HERITAGE INCENTIVE FUND	-	(10,000)	-	(10,000)	-	-	(10,000)	-	(10,000)
1715-0130 TOCUMWAL RAILWAY STATION LEASE	-	-	-	-	-	(517)	517	(517)	(1,000)
OTHER COMMUNITY SERVICES REVENUE	-	13,000	-	22,000	-	-	22,000	-	22,000
3100-1840 PORTSEA CAMP DEPOSITS	-	2,000	-	2,000	-	-	2,000	-	2,000
3100-1855 Youth Services Donations - GST Free	-	-	-	-	-	-	-	-	-
3100-1950 YOUTH WEEK GRANT REVENUE	-	2,000	-	2,000	-	-	2,000	-	2,000
3100-1951 SUMMER BREAK GRANT	-	-	-	-	-	-	-	-	-
6320-1500 HERITAGE FUND REVENUE	-	3,000	-	3,000	-	-	3,000	-	3,000
6320-1950 HERITAGE ADVISORY SERVICE GRANT	-	-	-	-	-	-	-	-	-
6320-1951 LOCAL HERITAGE FUND GRANT	-	5,000	-	14,000	-	-	14,000	-	14,000
6330-1600 INTERNATIONAL WOMENS DAY INCOME	-	1,000	-	1,000	-	-	1,000	-	1,000
	-	(224,000)	-	(215,000)	(186)	(13,828)	(201,172)	(517)	(216,000)

F F Job / GL and Description	2021-22 BROUGHT FORWARD	2021-22 ORIGINAL BUDGET	2021-22 CAPITAL WORKS SPLIT	2021-22 ORIGINAL BUDGET WITH CAPITAL WORKS & C/FWDS	SEPT 21 COMMITMENTS	SEPT 21 ACTUAL	SEPT 21 UNDER/OVER BUDGET	SEPT 21 BUDGET CHANGES	REVISED SEPT 21-22 BUDGET
GRAND TOTAL	5,553,000	175,000	-	2,455,769	(16,208,006)	(11,085,727)	13,021,851	(1,901,579)	555,000
CEMETERY									
CEMETERY EXPENSE	-	(160,000)		(160,000)	(14,682)	(40,324)	(119,676)	(184)	(160,000)
1419-0106 CEMETERY OP. EXP - TELEPHONE	-	(1,000)		(1,000)	-	-	(1,000)		(1,000)
1419-0107 CEMETERY OP.EXPS - ELECTRICITY	-	(2,000)		(2,000)	-	(130)	(1,870)		(2,000)
1419-0108 CEMETERY OP EXP - INSURANCE	-	-		-	-	(184)	184	(184)	-
1419-0110 CEMETERY MAINTENANCE	-	(30,000)		(30,000)	(1,467)	(5,667)	(24,333)		(30,000)
1419-0111 CEMETERY TOILET MAINTENCE	-	(19,000)		(19,000)	(57)	(385)	(18,615)		(19,000)
1419-0112 CEMETERY BURIAL EXPENSES	-	(45,000)		(45,000)	(4,021)	(11,429)	(33,571)		(45,000)
1419-0114 CEMETERY HONORARIUMS	-	(19,000)		(19,000)	-	(7,190)	(11,810)		(19,000)
1419-0116 CEMETERY PLAQUES	-	(40,000)		(40,000)	(9,136)	(15,339)	(24,661)		(40,000)
1419-0515 CEMETERY PLINTHS	-	-		-	-	-	-		-
3850-2026 CEMETERY TRANSFER TO RESERVE	-	-		-	-	-	-		-
3850-2500 CEMETERY LAND IMPROVEMENTS DEPCN	-	-		-	-	-	-		-
3850-2518 CEMETERY DEPCN	-	(4,000)		(4,000)	-	-	(4,000)		(4,000)
CEMETERYCAPEX CEMETERY CAPITAL EXPENDITURE	-	-		-	-	-	-		-
CEMETERY REVENUE	-	134,000		134,000	-	24,332	109,668		134,000
3850-1812 CEMETERY CHARGES - SHIRE INCLUDING G	-	125,000		125,000	-	23,218	101,782		125,000
3850-1813 Cemetery Charges - Shire GST Free	-	-		-	-	-	-		-
3850-1815 CEMETERY CHARGES - PLAQUES	-	9,000		9,000	-	1,114	7,886		9,000
3850-1816 CEMETERY CHARGES - MONUMENTS	-	-		-	-	-	-		-
3850-1817 CEMETERY SUNDRY INCOME	-	-		-	-	-	-		-
3850-1926 CEMETERY TRANSFER FROM RESERVE	-	-		-	-	-	-		-
	-	(26,000)		(26,000)	(14,682)	(15,992)	(10,008)	(184)	(26,000)
HOUSING									
HOUSING EXPENSE	-	(33,000)		(33,000)	(2,377)	(19,763)	(13,237)	(7,505)	(39,000)
1410-0125 HOUSING 27 DAVIS BLDG MTCE	-	(2,000)		(2,000)	(2,377)	(8,432)	6,432	(6,432)	(8,000)
1410-0126 HOUSING 27 DAVIS ST - RATES	-	(2,000)		(2,000)	-	(2,291)	291	(291)	(2,000)
1410-0127 HOUSING 27 DAVIS ST -INSURANCE	-	(1,000)		(1,000)	-	(1,410)	410	(410)	(1,000)
1410-0130 HOUSING GREENHILLS BLDG MTCE	-	(3,000)		(3,000)	-	(3,042)	42	(42)	(3,000)
1410-0131 HOUSING GREENHILLS - INSURANCE	-	(1,000)		(1,000)	-	(850)	(150)		(1,000)
1410-0132 HOUSING GREENHILLS - RATES	-	(1,000)		(1,000)	-	(328)	(672)		(1,000)
1410-0140 HOUSING 7 CARTER ST BLDG MTCE	-	(2,000)		(2,000)	-	(90)	(1,910)		(2,000)
1410-0141 HOUSING 7 CARTER ST - RATES	-	(2,000)		(2,000)	-	(1,989)	(11)		(2,000)
1410-0147 HOUSING 7 CARTER ST - INSURANC	-	(1,000)		(1,000)	-	(1,330)	330	(330)	(1,000)
1410-0150 PROPERTY SERVICES ADMIN CHARGE	-	(8,000)		(8,000)	-	-	(8,000)		(8,000)
3550-2504 HOUSING DEPRECIATION	-	(10,000)		(10,000)	-	-	(10,000)		(10,000)
HOUSINGCAPEXP HOUSING CAPITAL EXPENDITURE	-	-		-	-	-	-		-
HOUSING REVENUE	-	16,000		16,000	-	3,655	12,345		16,000
3550-1826 GENERAL - RENT ON COUNCIL HOUSES	-	16,000		16,000	-	3,655	12,345		16,000
3550-1827 HOUSING CAPITAL INCOME	-	-		-	-	-	-		-
HOUSINGCAPINC HOUSING CAPITAL INCOME	-	-		-	-	-	-		-
	-	(17,000)		(17,000)	(2,377)	(16,108)	(892)	(7,505)	(23,000)
ENVIRONMENTAL SERVICES									
ENVIRONMENTAL SERVICES EXPENSE	-	(751,000)		(751,000)	(29,318)	(219,302)	(531,698)	(104,117)	(854,000)
1111-0105 DOG ACT EXPENSES	-	(75,000)		(75,000)	(2,394)	(21,073)	(53,927)		(75,000)
1111-0106 DOG ACT EXPENSES - TELEPHONE	-	(1,000)		(1,000)	-	(77)	(923)		(1,000)
1111-0108 COMPANION ANIMAL DLG REGISTRAT	-	(6,000)		(6,000)	-	(1,447)	(4,554)		(6,000)
1111-0109 POUND OPERATION SALARIES & ALL	-	(37,000)		(37,000)	(1,280)	(8,416)	(28,584)		(37,000)
1111-0110 POUNDS ACT EXPENSES	-	(28,000)		(28,000)	(975)	(8,461)	(19,539)		(28,000)
1111-0111 POUNDS ACT EXPS - INSURANCE	-	(1,000)		(1,000)	-	(258)	(742)		(1,000)

F F\Job / GL and Description	2021-22 BROUGHT FORWARD	2021-22 ORIGINAL BUDGET	2021-22 CAPITAL WORKS SPLIT	2021-22 ORIGINAL BUDGET WITH CAPITAL WORKS & C/FWDS	SEPT 21 COMMITMENTS	SEPT 21 ACTUAL	SEPT 21 UNDER/OVER BUDGET	SEPT 21 BUDGET CHANGES	REVISED SEPT 21-22 BUDGET
GRAND TOTAL	5,553,000	175,000	-	2,455,769	(16,208,006)	(11,085,727)	13,021,851	(1,901,579)	555,000
1111-0112 POUNDS ACT EXP. - ADVERTISING	-	-	-	-	-	-	-	-	-
1111-0113 POUNDS ACT EXPENSE - TELEPHONE	-	-	-	-	-	(77)	77	(77)	-
1111-0115 DOG POUND MTCE	-	(1,000)	-	(1,000)	-	-	(1,000)	-	(1,000)
1111-0125 STOCK POUND MTCE	-	(1,000)	-	(1,000)	-	-	(1,000)	-	(1,000)
1111-0130 POUND FACILITIES UPGRADE	-	-	-	-	(1,081)	(1,081)	1,081	(1,081)	(1,000)
1211-0105 COMMUNITY SHARPS DISPOSAL	-	-	-	-	(271)	(271)	271	(271)	-
1213-0106 PEST CONTROL - BIRDS	-	(1,000)	-	(1,000)	-	-	(1,000)	-	(1,000)
1215-0105 CHILD HEALTH CTR BLDG MTCE	-	(1,000)	-	(1,000)	-	(67)	(933)	-	(1,000)
1215-0130 FIN SECONDHAND SHOP INSURANCE	-	(1,000)	-	(1,000)	-	(648)	(352)	-	(1,000)
1411-0110 ENV. SERV SALARIES & ALLOWANCE	-	(581,000)	-	(581,000)	(15,473)	(120,315)	(460,685)	(75,000)	(656,000)
1411-0120 ENV. SERV VEHICLE OPERATING EX	-	(56,000)	-	(56,000)	(2,166)	(14,801)	(41,199)	-	(56,000)
1411-0125 ENV. SERV STAFF TRAINING	-	(13,000)	-	(13,000)	(1,419)	(3,170)	(9,830)	-	(13,000)
1411-0130 ENV. SERV CONFERENCES/SEMINARS	-	(10,000)	-	(10,000)	(853)	(853)	(9,147)	-	(10,000)
1411-0135 ENV. SERV OFFICE EXPENSES	-	(2,000)	-	(2,000)	-	-	(2,000)	-	(2,000)
1411-0136 ENV. SERV ADVERTISING EXPENSES	-	(2,000)	-	(2,000)	(388)	(537)	(1,463)	-	(2,000)
1411-0137 ENV. SERV OFFICE EXP-TELEPHONE	-	(2,000)	-	(2,000)	-	(629)	(1,371)	-	(2,000)
1411-0140 BUILDING SURVEYOR ACCREDITATION	-	(3,000)	-	(3,000)	(2,534)	(2,534)	(466)	-	(3,000)
1411-0145 ENV. SERV LEGAL EXPENSES	-	(25,000)	-	(25,000)	(82)	(372)	(24,628)	-	(25,000)
1411-0146 ENV. SERV CONSULTANCY	-	(2,000)	-	(2,000)	-	(22,377)	20,377	(20,377)	(22,000)
1411-0160 SUBDIVISION SUPERVISION	-	-	-	-	-	-	-	-	-
1411-0170 ROAD CLOSURE PRIVATE WORKS	-	-	-	-	(29)	(29)	29	(29)	-
1411-0180 BLDG MTCE PROGRAM	-	(10,000)	-	(10,000)	(372)	(3,527)	(6,473)	-	(10,000)
1411-0185 REGIONAL NSW PLANNING PORTAL GRANT	-	-	-	-	-	(8,282)	8,282	(8,282)	(8,000)
1411-0186 DA TRACKING PROJECT	-	(3,000)	-	(3,000)	-	-	(3,000)	-	(3,000)
1411-0187 ELECTRONIC HOUSING PROJECT	-	-	-	-	-	-	-	-	-
1411-0188 LOCAL STRATEGIC PLANNING STATEMENTS	-	-	-	-	-	-	-	-	-
1411-0190 LESS: CHARGED TO OTHER FUNDS	-	455,000	-	455,000	-	-	455,000	-	455,000
1411-0195 ENV. SERV ADMIN CHARGES	-	(104,000)	-	(104,000)	-	-	(104,000)	-	(104,000)
1810-0190 BUILDING CONTROL ADMIN CHARGES	-	(239,000)	-	(239,000)	-	-	(239,000)	1,000	(238,000)
2200-2502 ANIMAL CONTROL EQUIPMENT DEPCN	-	(1,000)	-	(1,000)	-	-	(1,000)	-	(1,000)
2200-2504 ANIMAL CONTROL BLDG DEPCN	-	-	-	-	-	-	-	-	-
ENVSERVICESCAPEXP ENVIRONMENTAL SERVICES CAPITAL EXPENDITURE	-	-	-	-	-	-	-	-	-
PUBLICHEALTH&SCAPEXP PUBLIC HEALTH & SAFETY CAPITAL EXPENDITURE	-	-	-	-	-	-	-	-	-
ENVIRONMENTAL SERVICES REVENUE	-	280,000	-	280,000	-	105,814	174,186	6,723	287,000
2200-1500 COMP ANIMALS MICROCHIP FEES INCL GST	-	1,000	-	1,000	-	91	909	-	1,000
2200-1810 COMPANION ANIMAL REGISTRATION FEES	-	10,000	-	10,000	-	6,204	3,796	-	10,000
2200-1811 COMPANION ANIMAL DLG REIMBURSEMENTS	-	9,000	-	9,000	-	2,379	6,621	-	9,000
2200-1815 IMPOUNDING DOG FEES & FINES GST FREE	-	7,000	-	7,000	-	-	7,000	-	7,000
2200-1829 IMPOUNDING FINES & COSTS	-	2,000	-	2,000	-	987	1,013	-	2,000
2200-1950 POUND GRANT PROGRAM - DPIE	-	-	-	-	-	-	-	-	-
2700-1812 FOOD CONTROL FEES	-	1,000	-	1,000	-	-	1,000	-	1,000
2750-1812 Insect/Vermin/Pest Control Fees	-	-	-	-	-	-	-	-	-
3600-1200 ENVIRONMENTAL SERVICES FINES INCOME	-	-	-	-	-	-	-	-	-
3600-1501 PLANNING ADVERT FEES - GST FREE	-	3,000	-	3,000	-	-	3,000	-	3,000
3600-1502 ENV. SERV SUNDRY INCOME - INCL GST	-	3,000	-	3,000	-	2,224	776	-	3,000
3600-1503 DRAINAGE DIAGRAMS - GST FREE	-	16,000	-	16,000	-	5,744	10,256	-	16,000
3600-1504 ON-SITE SEWAGE FEES - GST FREE	-	2,000	-	2,000	-	446	1,554	-	2,000
3600-1505 LGA LOCAL ACTIVITY FEE - GST FREE	-	10,000	-	10,000	-	1,171	8,829	-	10,000
3600-1506 FOOTPATH TRADING PERMIT FEES	-	1,000	-	1,000	-	-	1,000	-	1,000
3600-1507 Env. Serv Sundry Income - Ex. GST	-	-	-	-	-	123	(123)	123	-
3600-1508 PLANNING ADVERT FEE - GST FREE	-	-	-	-	-	-	-	-	-
3600-1812 PLANNING CERTIFICATE 10.7 - GST FREE	-	26,000	-	26,000	-	5,090	20,910	-	26,000
3600-1813 URGENT PLAN S10.7 CERT INCL GST	-	1,000	-	1,000	-	42	958	-	1,000
3600-1814 CONSTRUCTION CERTIFICATE FEES	-	30,000	-	30,000	-	12,130	17,870	-	30,000
3600-1815 COMPLYING DEVELOPMENT FEES -INCL GST	-	6,000	-	6,000	-	2,373	3,627	-	6,000
3600-1816 DEVELOPMENT APPLICATION FEES - APPLI	-	89,000	-	89,000	-	37,450	51,550	-	89,000
3600-1817 COMPLIANCE CERT. INSPECT - INCL. GST	-	55,000	-	55,000	-	19,724	35,276	-	55,000

F FLJob / GL and Description	2021-22 BROUGHT FORWARD	2021-22 ORIGINAL BUDGET	2021-22 CAPITAL WORKS SPLIT	2021-22 ORIGINAL BUDGET WITH CAPITAL WORKS & C/FWDS	SEPT 21 COMMITMENTS	SEPT 21 ACTUAL	SEPT 21 UNDER/OVER BUDGET	SEPT 21 BUDGET CHANGES	REVISED SEPT 21-22 BUDGET
GRAND TOTAL	5,553,000	175,000	-	2,455,769	(16,208,006)	(11,085,727)	13,021,851	(1,901,579)	555,000
3600-1818 SUBDIV. SUPERVISION FEE - INCL. GST	-	-	-	-	-	6,600	(6,600)	6,600	7,000
3600-1819 COMPLIANCE CERT INSP GST FREE	-	3,000	-	3,000	-	1,656	1,344	-	3,000
3600-1820 TRAFFIC CONTROL PLAN PREPARATION FEE	-	-	-	-	-	-	-	-	-
3600-1830 ROAD CLOSURE RECOVERIES	-	-	-	-	-	-	-	-	-
3600-1870 LEGAL COSTS RECOVERED	-	-	-	-	-	-	-	-	-
3600-1954 REGIONAL NSW PLANNING PORTAL GRANT	-	-	-	-	-	-	-	-	-
6910-1500 BUILD CONTROL SUNDRY INCOME	-	-	-	-	-	-	-	-	-
6910-1750 LONG SERVICE CORP LEVY COMMISSION	-	1,000	-	1,000	-	-	1,000	-	1,000
6910-1755 PLANFIRST LEVY COMMISSION	-	-	-	-	-	-	-	-	-
6910-1760 S735A / S9.34 NOTICES GST FREE	-	3,000	-	3,000	-	630	2,370	-	3,000
6910-1812 BUILD CERTIFICATE FEES S6.24	-	1,000	-	1,000	-	750	250	-	1,000
ENVSERVICESCAPINC ENVIRONMENTAL SERVICES CAPITAL INCOME	-	-	-	-	-	-	-	-	-
PUBLICH&SCAPINC PUBLIC HEALTH & SAFETY CAPITAL INCOME	-	-	-	-	-	-	-	-	-
	-	(471,000)	-	(471,000)	(29,318)	(113,488)	(357,512)	(97,394)	(567,000)
DOMESTIC WASTE MANAGEMENT									
DOMESTIC WASTE MANAGEMENT EXPENSE	-	(2,049,000)	-	(2,049,000)	(470,487)	(697,736)	(1,351,264)	(21,192)	(2,070,000)
1412-0105 DWM ADMIN CHARGES	-	(214,000)	-	(214,000)	-	-	(214,000)	-	(214,000)
1412-0125 DWM STAFF TRAINING	-	-	-	-	-	-	-	-	-
1412-0140 COLLECTION EXPENSES - CONTRACT	-	(273,000)	-	(273,000)	(287,193)	(381,818)	108,818	(108,818)	(382,000)
1412-0141 DWM WASTE COLLECTION FEE EXP	-	(137,000)	-	(137,000)	-	-	(137,000)	-	(137,000)
1412-0142 CONTRACT SUPERVISION FEES (MOI	-	(7,000)	-	(7,000)	(5,000)	(5,000)	(2,000)	-	(7,000)
1412-0150 TIP OPERATION EXPENSES - TOC	-	(127,000)	-	(127,000)	(17,262)	(57,325)	(69,675)	-	(127,000)
1412-0151 TOC TIP OP EXPS - INSURANCE	-	(2,000)	-	(2,000)	-	(2,021)	21	(21)	(2,000)
1412-0155 TIP OPERATIONS EXPENSES - BGN	-	(203,000)	-	(203,000)	(76,960)	(147,147)	(55,853)	-	(203,000)
1412-0156 BGN TIP OP. EXPS - INSURANCE	-	(2,000)	-	(2,000)	-	(2,200)	200	(200)	(2,000)
1412-0157 TIP OP. EXPS BGN - ELECTRICITY	-	(3,000)	-	(3,000)	-	(312)	(2,688)	-	(3,000)
1412-0158 TIP OPERATIONS TELEPHONE	-	(1,000)	-	(1,000)	-	(2,153)	1,153	(1,153)	(2,000)
1412-0160 FIN RECYCLE CENTRE OP EXPE	-	(66,000)	-	(66,000)	(4,071)	(14,538)	(51,462)	-	(66,000)
1412-0161 RECYCLE CENTRE - INSURANCE	-	(3,000)	-	(3,000)	-	(2,428)	(572)	-	(3,000)
1412-0162 RECYCLABLES COLLECTION EXPENSE	-	(175,000)	-	(175,000)	(79,960)	(79,960)	(95,040)	-	(175,000)
1412-0165 FINLEY RECYCLE CENTRE BLDG MTC	-	-	-	-	-	-	-	-	-
1412-0167 BERRIGAN TIP BLDG MTCE	-	(1,000)	-	(1,000)	-	(320)	(680)	-	(1,000)
1412-0185 DRUMMUSTER OPERATIONAL EXPENDI	-	(4,000)	-	(4,000)	-	-	(4,000)	-	(4,000)
1412-0200 DWM & RECYCLE LEGAL FEES	-	-	-	-	-	-	-	-	-
1412-0205 PURCHASE OF BINS	-	-	(5,000)	(5,000)	-	-	(5,000)	-	(5,000)
1412-0512 BERRIGAN & FINLEY TIP - CRUSHED ROCK	-	-	(4,000)	(4,000)	(41)	(2,515)	(1,485)	-	(4,000)
1412-0527 BGN - NEW LANDFILL HOLE	-	-	(65,000)	(65,000)	-	-	(65,000)	-	(65,000)
1412-0528 BERRIGAN TIP - FENCE	-	-	(15,000)	(45,000)	-	-	(45,000)	-	(45,000)
1412-0531 CONCRETE CRUSHING	-	-	-	(80,000)	-	-	(80,000)	-	(80,000)
1412-0535 COMPULSORY AQUISITION CROWN LA	-	-	-	(100,000)	-	-	(100,000)	-	(100,000)
1412-0540 REHAB EXHAUSTED LANDFILLS	-	-	(10,000)	(10,000)	-	-	(10,000)	-	(10,000)
3670-2026 DWM TRANSFER TO RESERVE	-	(705,000)	-	(495,000)	-	-	(495,000)	89,000	(406,000)
3670-2500 NON DOMESTIC WASTE BUILDINGS DEPCN	-	-	-	-	-	-	-	-	-
3670-2502 NON DOMESTIC WASTE LAND IMPROVMENTS DEPCN	-	(14,000)	-	(14,000)	-	-	(14,000)	-	(14,000)
3670-2504 DOMESTIC WASTE DEPCN	-	(7,000)	-	(7,000)	-	-	(7,000)	-	(7,000)
3670-2505 DOMESTIC WASTE REMEDIATION - DEPCN	-	(6,000)	-	(6,000)	-	-	(6,000)	-	(6,000)
WASTEMGMTCAPEXP WASTE MANAGEMENT CAPITAL EXPENDITURE	-	(99,000)	99,000	-	-	-	-	-	-
DOMESTIC WASTE MANAGEMENT REVENUE	-	2,049,000	-	2,049,000	-	1,344,684	704,316	20,920	2,070,000
3660-1000 DWM CHARGES COLLECTED	-	1,400,000	-	1,400,000	-	1,137,740	262,260	-	1,400,000
3660-1020 DWM CHARGES UNCOLLECTED	-	15,000	-	15,000	-	-	15,000	-	15,000
3660-1080 LESS - DWM CHARGES WRITTEN OFF	-	(2,000)	-	(2,000)	-	(51)	(1,949)	-	(2,000)
3660-1081 Less - Non-DWM Charges Written Off	-	-	-	-	-	(20)	20	-	-
3660-1082 LESS - DWM CHARGES D/DEBT EXPENSE	-	-	-	-	-	-	-	-	-
3660-1095 LESS DWM CHARGES PENSION REBATE	-	(87,000)	-	(87,000)	-	-	(87,000)	-	(87,000)

F FJJob / GL and Description	2021-22 BROUGHT FORWARD	2021-22 ORIGINAL BUDGET	2021-22 CAPITAL WORKS SPLIT	2021-22 ORIGINAL BUDGET WITH CAPITAL WORKS & C/FWDS	SEPT 21 COMMITMENTS	SEPT 21 ACTUAL	SEPT 21 UNDER/OVER BUDGET	SEPT 21 BUDGET CHANGES	REVISED SEPT 21-22 BUDGET
GRAND TOTAL	5,553,000	175,000	-	2,455,769	(16,208,006)	(11,085,727)	13,021,851	(1,901,579)	555,000
3660-1500 DWM TIPPING FEES	-	354,000	-	354,000	-	70,095	283,905	-	354,000
3660-1505 DWM WASTE COLLECTION TIP FEE CONTRA	-	183,000	-	183,000	-	-	183,000	-	183,000
3660-1950 DWM CHARGES PENSION SUBSIDY	-	41,000	-	41,000	-	-	41,000	-	41,000
3670-1000 BUSINESS GARBAGE CHARGES	-	95,000	-	95,000	-	100,898	(5,898)	5,898	101,000
3670-1500 NON-DOMESTIC WASTE TIPPING FEES	-	-	-	-	-	-	-	-	-
3670-1502 SALE OF SCRAP METAL	-	20,000	-	20,000	-	27,799	(7,799)	7,799	28,000
3670-1503 SALE OF RECYCLABLES	-	-	-	-	-	-	-	-	-
3670-1505 DRUMMUSTER REVENUE	-	1,000	-	1,000	-	8,223	(7,223)	7,223	8,000
3670-1506 DRUMMUSTER REIMBURSEMENTS	-	2,000	-	2,000	-	-	2,000	-	2,000
3670-1507 SALE OF BATTERIES	-	-	-	-	-	-	-	-	-
3670-1926 GARBAGE TRANSFER FROM RESERVE	-	-	-	-	-	-	-	-	-
3670-4310 DWM DEPCN CONTRA	-	27,000	-	27,000	-	-	27,000	-	27,000
WASTEMGMTCAPINC WASTE MANAGEMENT CAPITAL INCOME	-	-	-	-	-	-	-	-	-
	-	-	-	-	(470,487)	646,948	(646,948)	(272)	-
STORMWATER DRAINAGE									
STORMWATER DRAINAGE EXPENSE	-	(906,000)	-	(1,486,000)	(50,721)	(230,254)	(1,251,640)	(116,475)	(1,602,000)
1416-0110 STORM WATER DRAINAGE MTCE	-	(157,000)	-	(157,000)	(25,768)	(47,156)	(109,844)	-	(157,000)
1416-0111 STORMWATER DRAIN - ELECTRICITY	-	(20,000)	-	(20,000)	-	(3,900)	(16,100)	-	(20,000)
1416-0112 STORMWATER DRAINAGE RATES	-	-	-	-	-	-	4,106	(4,106)	(4,000)
1416-2410 LIRS - US/W DRAINAGE INTEREST	-	(24,000)	-	(24,000)	-	(9,383)	(14,617)	-	(24,000)
1416-2411 LIRS - US/W DRAINAGE PRINCIPAL	-	(176,000)	-	(176,000)	-	(57,447)	(118,553)	-	(176,000)
1417-0007 BACK BAROOGA RD TREE RESERVE	-	-	-	-	-	(4,358)	4,358	(4,358)	(4,000)
1417-0009 RETENTION POND - RIV HWY FIN	-	-	-	-	-	-	-	-	-
1417-0500 STORMWATER RTU UPGRADES	-	-	(26,000)	(26,000)	-	-	(26,000)	-	(26,000)
1417-0619 SNELL ROAD ARRAMAGONG-MCKINLEY	-	-	-	(1,000)	-	-	(1,000)	-	(1,000)
1417-0620 SNELL ROAD KAMAROOKA-CHOMLEY	-	-	-	(6,000)	-	-	(6,000)	-	(6,000)
1417-0718 HORSEFALL ST - JERILDERIE/DENISON	-	-	(60,000)	(60,000)	-	-	(60,000)	-	(60,000)
1417-0807 COREE STREET UPGRADE DSPF	-	-	-	-	-	-	-	-	-
1417-0808 DAWE AVENUE FINLEY	-	-	-	(200,000)	-	-	(200,000)	-	(200,000)
1417-0830 BRUTON ST ELEC & PIPEWORK	-	-	-	-	-	-	-	-	-
1417-0834 ENDEVOUR ST NEW PUMP STATION	-	-	-	-	(5)	(5)	5	(5)	-
1417-0835 MURRAY ST WARMATTA TO WOLLAMAI	-	-	-	(22,000)	-	-	(22,000)	-	(22,000)
1417-0845 MCALLISTER St - HEADFORD TO OSB	-	-	(170,000)	(219,000)	-	-	(219,000)	-	(219,000)
1417-0846 JERSEY ST - CHANTER TO TUPPAL	-	-	-	(2,000)	-	-	(2,000)	2,000	-
1417-0850 DENISON - WOLLAMAI TO WARMATTA	-	-	-	(4,000)	-	-	(4,000)	4,000	-
1417-0852 TOCUMWAL ST- WOLLAMAI TO WARMATTA	-	-	-	(75,000)	-	-	(75,000)	-	(75,000)
1417-0853 MORRIS ST- TOC REC RESERVE	-	-	-	(6,000)	-	-	(6,000)	-	(6,000)
1417-0854 DRAINAGE TELEMETRY UPGRADE	-	-	-	-	-	-	-	-	-
1417-0855 DRAINAGE ELECTRICAL CABINETS	-	-	-	-	-	-	-	-	-
1417-0856 TOCUMWAL ST - TUPPAL TO WOLLAMAI	-	-	-	(75,000)	-	-	(75,000)	-	(75,000)
1417-0857 TONGS ST CEMETERY PIPE DRAIN	-	-	-	-	(222)	(222)	222	(222)	-
1417-0858 BAROOGA ST & ORR ST DRAINAGE	-	-	-	-	(3)	(3)	3	(3)	-
1417-0859 DENISON ST - HORSFALL/NANGUNIA	-	-	-	(35,000)	-	-	(35,000)	-	(35,000)
1417-0860 BRUTON ST - KERB CONNECTION	-	-	-	(15,000)	-	-	(15,000)	-	(15,000)
1417-0861 JERILDERIE ST NTH - BRUTON ST	-	-	-	(10,000)	-	-	(10,000)	-	(10,000)
1417-0905 BAROOGA ST TOC MURRAY-MORRIS	-	-	-	(80,000)	-	-	(80,000)	-	(80,000)
1417-0911 BROWN ST TOCUMWAL	-	-	(30,000)	(30,000)	-	-	(30,000)	-	(30,000)
1417-0920 EMILY ST - LANE 960 TO FALKINER	-	-	(12,000)	(12,000)	-	-	(12,000)	-	(12,000)
1417-0927 HILL ST TOC REALIGNMENT	-	-	(10,000)	(10,000)	-	-	(10,000)	-	(10,000)
1417-0932 JERSEY ST PRECINCT - DRAINAGE	-	-	-	-	(24,724)	(107,781)	107,781	(107,781)	(108,000)
3750-2512 STORMWATER DRAINAGE DEPCN	-	(221,000)	-	(221,000)	-	-	(221,000)	-	(221,000)
DRAINAGECAPEXP DRAINAGE CAPITAL WORKS EXPENDITURE	-	(308,000)	308,000	-	-	-	-	(6,000)	(6,000)
STORMWATER DRAINAGE REVENUE	-	88,000	-	184,250	-	84,526	99,724	11,714	195,000
3750-1000 STORMWATER / DRAINAGE CHARGE	-	73,000	-	73,000	-	77,078	(4,078)	4,078	77,000

F F L Job / GL and Description	2021-22 BROUGHT FORWARD	2021-22 ORIGINAL BUDGET	2021-22 CAPITAL WORKS SPLIT	2021-22 ORIGINAL BUDGET WITH CAPITAL WORKS & C/FWDS	SEPT 21 COMMITMENTS	SEPT 21 ACTUAL	SEPT 21 UNDER/OVER BUDGET	SEPT 21 BUDGET CHANGES	REVISED SEPT 21-22 BUDGET
GRAND TOTAL	5,553,000	175,000	-	2,455,769	(16,208,006)	(11,085,727)	13,021,851	(1,901,579)	555,000
3750-1080 DRAINAGE CHARGE - WRITE OFFS	-	(1,000)	-	(1,000)	-	(189)	(811)	-	(1,000)
3750-1200 CONTRIBUTIONS TO WORKS	-	-	-	-	-	-	-	-	-
3750-1501 SECT 94 CONT. DRAINAGE - BAROOGA	-	-	-	-	-	3,328	(3,328)	3,328	3,000
3750-1502 SECT 94 CONT. DRAINAGE - BERRIGAN	-	-	-	-	-	-	-	-	-
3750-1503 SECT 94 CONT. DRAINAGE - FINLEY	-	-	-	-	-	-	-	-	-
3750-1504 SECT 94 CONT. DRAINAGE - TOCUMWAL	-	-	-	-	-	4,308	(4,308)	4,308	4,000
3750-1701 LIRS INTEREST SUBSIDY	-	16,000	-	16,000	-	-	16,000	-	16,000
3750-1807 COREE STREET UPGRADE DSPF	-	-	-	96,250	-	-	96,250	-	96,000
3750-1926 SECT 94 CONT. DRAINAGE-RESERVE TRANS	-	-	-	-	-	-	-	-	-
DRAINAGECAPINC DRAINAGE CAPITAL WORKS INCOME	-	-	-	-	-	-	-	-	-
	-	(818,000)	-	(1,301,750)	(50,721)	(145,728)	(1,151,916)	(104,761)	(1,407,000)
ENVIRONMENTAL PROTECTION									
ENVIRONMENTAL PROTECTION EXPENSE	-	(273,000)	-	(830,707)	(25,698)	(30,339)	(800,368)	188,126	(643,000)
1418-0110 LEVEE BANKS MTCE	-	(54,000)	-	(54,000)	(23,117)	(27,759)	(26,241)	-	(54,000)
1418-0130 MURRAY DARLING ASSOCIATION	-	(2,000)	-	(2,000)	(2,581)	(2,581)	581	(581)	(3,000)
1418-0140 LEVEE BANKS ADMIN CHARGES	-	(40,000)	-	(40,000)	-	-	(40,000)	-	(40,000)
1418-0500 LEVEE - TOC FORESHORE WORKS	-	-	-	-	-	-	-	-	-
1418-0501 LEVEE 1 - 4675-5700	-	-	-	-	-	-	-	-	-
1418-0502 LEVEE 1 - 7580-8435	-	-	34,000	-	-	-	-	-	-
1418-0503 LEVEE 1 -9100-9650	-	-	22,000	-	-	-	-	-	-
1418-0504 LEVEE 1 - 10548-10700	-	-	-	-	-	-	-	-	-
1418-0505 LEVEE TREE WORKS REMOVAL	-	-	-	-	-	-	-	-	-
1418-0506 LEVEE 3 - 220M	-	-	9,000	-	-	-	-	-	-
1418-0507 LEVEE 5 - 2260M	-	-	47,000	-	-	-	-	-	-
1418-0508 LEVEE WORKS - GEOTECH	-	-	16,000	-	-	-	-	-	-
1418-0509 SEPPELTS LEVEE	-	-	-	(30,000)	-	-	(30,000)	-	(30,000)
1418-0510 LEVEE 1 10850-11412	-	-	(127,000)	(157,000)	-	-	(157,000)	-	(157,000)
1418-0520 FLOODPLAIN MANAGEMENT PROGRAM	-	-	-	(220,000)	-	-	(220,000)	-	(220,000)
1418-0932 JERSEY ST PRECINCT - LEVEE BBRF3	-	-	-	(149,707)	-	-	(149,707)	149,707	-
3800-2026 LEVEE BANK CONSTRUCTION TRANSFER TO RESERVE	-	(50,000)	-	(50,000)	-	-	(50,000)	39,000	(11,000)
LEVEECAPEXP LEVEE BANK CAPITAL EXPENDITURE	-	(127,000)	(1,000)	(128,000)	-	-	(128,000)	-	(128,000)
ENVIRONMENTAL PROTECTION REVENUE	-	157,000	-	404,077	-	-	404,077	(52,000)	352,000
3800-1500 FEES - MANAGEMENT OF ROAD RESERVES	-	-	-	-	-	-	-	-	-
3800-1926 LEVEE BANK CONSTRUCTION TRANSFER FROM RESERVE	-	52,000	-	52,000	-	-	52,000	(52,000)	-
3800-1950 BUILDING BETTER REGIONS JERSEY BBRF3	-	-	-	58,077	-	-	58,077	-	58,000
3800-1951 CAPITAL WORKS INCOME - LEVEE BANKS	-	-	-	-	-	-	-	-	-
3800-1953 NATIONAL DISASTER RELIEF ASSISTANCE GRANT	-	-	-	-	-	-	-	-	-
3800-1955 FLOODPLAIN MANAGEMENT PROGRAM	-	-	-	189,000	-	-	189,000	-	189,000
LEVEECAPIINC LEVEE BANK CAPITAL INCOME	-	105,000	-	105,000	-	-	105,000	-	105,000
	-	(116,000)	-	(426,630)	(25,698)	(30,339)	(396,291)	136,126	(291,000)
WATER SUPPLIES									
WATER SUPPLIES EXPENSE	-	(16,127,000)	-	(19,827,000)	(10,457,938)	(11,091,755)	(8,735,245)	2,655,600	(17,172,000)
1510-0105 WATER ADMIN CHARGES - ADMINIST	-	(247,000)	-	(247,000)	-	-	(247,000)	-	(247,000)
1510-0106 WATER ADMIN CHARGE - ENGINEER!	-	(320,000)	-	(320,000)	-	-	(320,000)	-	(320,000)
1510-0117 WATER SUPPLIES - RENTAL CONTRI	-	(75,000)	-	(75,000)	-	-	(75,000)	-	(75,000)
1510-0125 PROV BAD & DOUBTFUL DEBTS	-	-	-	-	-	-	-	-	-
1510-0155 WATER WRITE OFF BAD DEBTS	-	(3,000)	-	(3,000)	-	-	(3,000)	3,000	-
1510-0160 WATER SUPPLY INTEREST ON INT LOAN 390	-	(62,000)	-	(62,000)	-	-	(62,000)	-	(62,000)
1510-0165 WATER SUPPLY INTEREST ON EXT LCLI LOAN 400	-	(76,000)	-	(76,000)	-	(14,226)	(61,774)	-	(76,000)
1510-0170 WATER DELIVERY EXPENSES	-	(34,000)	-	(34,000)	(171)	(4,972)	(29,028)	-	(34,000)
1510-0200 WATER LEGAL EXPENSES	-	(5,000)	-	(5,000)	-	-	(5,000)	-	(5,000)

F F Job / GL and Description	2021-22 BROUGHT FORWARD	2021-22 ORIGINAL BUDGET	2021-22 CAPITAL WORKS SPLIT	2021-22 ORIGINAL BUDGET WITH CAPITAL WORKS & C/FWDS	SEPT 21 COMMITMENTS	SEPT 21 ACTUAL	SEPT 21 UNDER/OVER BUDGET	SEPT 21 BUDGET CHANGES	REVISED SEPT 21-22 BUDGET
GRAND TOTAL	5,553,000	175,000	-	2,455,769	(16,208,006)	(11,085,727)	13,021,851	(1,901,579)	555,000
1510-0300 BGN FILL STATION - FILTERED	-	-	-	-	-	-	-	-	-
1510-0310 BGN FILL STATION - UNTREATED	-	-	-	-	-	-	-	-	-
1510-0320 FIN FILL STATION - FILTERED	-	-	-	-	-	-	-	-	-
1510-0330 TOC FILL STATION - FILTERED	-	-	-	-	-	-	-	-	-
1510-0500 WATER SUPPLIES PRINCIPAL ON LO	-	-	(26,000)	(26,000)	-	-	(26,000)	-	(26,000)
1510-0503 WATER LABORATORY EQUIPMENT	-	-	(2,000)	(2,000)	(90)	(90)	(1,910)	-	(2,000)
1510-0504 OFFICE EQUIP/FURN NON CAPITAL	-	(1,000)	-	(1,000)	-	-	(1,000)	(3,000)	(4,000)
1510-0505 OFFICE EQUIP/FURN - ENG WATER	-	(3,000)	-	(3,000)	-	-	(3,000)	3,000	-
1510-0506 SUBSCRIPTIONS & MEMBERSHIPS	-	(10,000)	-	(10,000)	(546)	(546)	(9,454)	-	(10,000)
1510-0507 TELEMETRY UPGRADE - WATER	-	-	-	-	-	(0)	0	-	-
1510-0530 WATER SUPPLIES PRINCIPLE ON INT LOAN 390	-	(240,000)	-	(240,000)	-	-	(240,000)	-	(240,000)
1510-0535 WATER SUPPLIES PRINCIPLE ON LCLI LOAN 400	-	(372,000)	-	(372,000)	-	(93,420)	(278,580)	-	(372,000)
1510-0548 IMPROVE OH & S AT WORK SITES	-	-	-	-	-	-	-	-	-
1510-0551 OH&S SIGNAGE - WATER	-	(2,000)	-	(2,000)	-	-	(2,000)	-	(2,000)
1510-0560 MAINS RETIC - BGA	-	-	-	-	(139)	(139)	139	-	-
1510-0563 REPLACE AC WATER MAINS	-	-	(350,000)	(374,839)	-	-	(374,839)	-	(375,000)
1510-0564 MAJOR PUMP REPLACEMENT	-	-	-	-	-	-	-	-	-
1510-0565 MAINS RETIC - BGN	-	-	-	-	(70)	(590)	590	(590)	(1,000)
1510-0570 MAINS RETIC - FIN	-	-	-	-	(259)	(1,128)	1,128	(1,128)	(1,000)
1510-0571 COREE ST RAW WATER MAIN REPLAC	-	-	-	-	-	(23)	23	(23)	-
1510-0575 MAINS RETIC - TOC	-	-	-	-	-	(825)	825	(825)	(1,000)
1510-0576 MAINS RETIC - TOC ANZAC AVE	-	-	-	-	-	-	-	-	-
1510-0600 BGA AIR SEPERATOR CONNECTION	-	-	-	(10,000)	-	-	(10,000)	-	(10,000)
1510-0601 BGN AIR SEPERATOR CONNECTION	-	-	-	(10,000)	-	-	(10,000)	-	(10,000)
1510-0602 FIN AIR SEPERATOR CONNECTION	-	-	-	(10,000)	-	-	(10,000)	-	(10,000)
1510-0605 TOC BACKWASH BYPASS LINE	-	-	-	(30,000)	-	-	(30,000)	-	(30,000)
1510-0610 BGA REC RES IRRIGATION SUPPLY	-	-	-	-	-	-	-	-	-
1510-0611 COMPULSORY ACQUISITION BGA WTP	-	-	-	-	-	-	-	-	-
1510-0615 FIN - FILTERED & UNFILTERED MAIN TONGS/HOWE STS	-	-	(60,000)	(120,000)	-	-	(120,000)	-	(120,000)
1510-0620 CONSTRUCT LABORATORY ROOM	-	-	-	(30,000)	-	-	(30,000)	-	(30,000)
1510-0652 REPLACEMENT OF MINOR PLANT	-	-	-	-	-	(2,268)	2,268	(2,268)	(2,000)
1510-0665 TOC-CHLORINE DOSING SYSTEM	-	-	-	(20,000)	-	-	(20,000)	20,000	-
1510-0668 FIN - CLARIFIER REPLACE PONDS	-	-	-	-	-	-	-	-	-
1510-0669 METER CYBAL REPLACEMENT	-	-	-	(272,283)	(401,263)	(427,843)	155,560	(155,560)	(428,000)
1510-0870 BGA 1ML FILTER WATER RESERVOIR	-	-	(800,000)	(800,000)	-	-	(800,000)	-	(800,000)
1510-0871 MINOR WATER MAIN RENEWALS	-	-	(10,000)	(10,000)	-	-	(10,000)	-	(10,000)
1510-0880 CHEMICAL PUMP REPLACEMENT	-	-	-	-	-	-	-	-	-
1510-0882 WATER MAIN REPLACEMENT	-	-	-	(8,863)	-	-	(8,863)	-	(9,000)
1510-0885 BGN - WTP FENCE REPLACEMENT	-	-	-	(20,000)	-	-	(20,000)	-	(20,000)
1510-0889 FIN - WTP FENCE REPLACEMENT	-	-	-	(15,000)	-	-	(15,000)	-	(15,000)
1510-0890 TOC - ENCLOSE DAFF PLANT	-	-	-	-	-	-	-	-	-
1510-0894 BGA - EXPANSION WTP	-	(5,500,000)	-	(5,500,000)	(4,632,154)	(4,752,387)	(747,613)	-	(5,500,000)
1510-0895 BGN - STATIC MIXER	-	-	-	(12,000)	-	-	(12,000)	-	(12,000)
1510-0896 FIN - UPGRADE WTP (DAFF)	-	(5,500,000)	-	(5,500,000)	(5,310,636)	(5,373,103)	(126,897)	-	(5,500,000)
1510-0897 AUTOMATION QUALITY CONTROL	-	-	(100,000)	(446,000)	-	-	(446,000)	-	(446,000)
1510-0898 REPLACE COMPRESSOR TOCUMWAL	-	-	-	(8,132)	-	-	(8,132)	-	(8,000)
1510-0899 BAROOGA REC RES NEW MAINT SHED	-	-	-	-	(16,723)	(17,517)	17,517	(17,517)	(18,000)
1511-0109 REC FACIL DONATION & OTHER COSTS	-	(2,000)	-	(2,000)	-	-	(2,000)	-	(2,000)
1511-0110 METER READING - BGN SHIRE	-	(96,000)	-	(96,000)	(1,257)	(31,196)	(64,804)	-	(96,000)
1511-0111 METER READING PRINTING & POSTA	-	(15,000)	-	(15,000)	(5,739)	(8,438)	(6,562)	-	(15,000)
1511-0113 METER READING TELEPHONE	-	(1,000)	-	(1,000)	-	(154)	(846)	-	(1,000)
1511-0130 PURCHASE OF WATER - BGA	-	(15,000)	-	(15,000)	-	-	(15,000)	-	(15,000)
1511-0135 PURCHASE OF WATER - BGN	-	(43,000)	-	(43,000)	-	-	(43,000)	-	(43,000)
1511-0140 PURCHASE OF WATER - FIN	-	(57,000)	-	(57,000)	-	(8,175)	(48,825)	-	(57,000)
1511-0145 PURCHASE OF WATER - TOC	-	(14,000)	-	(14,000)	(45)	(45)	(13,955)	-	(14,000)
1511-0150 WATER TREATMENT - OP EXP - BGA	-	(208,000)	-	(208,000)	(22,935)	(57,699)	(150,301)	-	(208,000)
1511-0151 WATER TREATMENT-BGA ELECTRICIT	-	(44,000)	-	(44,000)	-	(5,161)	(38,839)	-	(44,000)
1511-0152 WATER TREATMENT -BGA TELEPHONE	-	(4,000)	-	(4,000)	-	(377)	(3,623)	-	(4,000)

F F L Job / GL and Description	2021-22 BROUGHT FORWARD	2021-22 ORIGINAL BUDGET	2021-22 CAPITAL WORKS SPLIT	2021-22 ORIGINAL BUDGET WITH CAPITAL WORKS & C/FWDS	SEPT 21 COMMITMENTS	SEPT 21 ACTUAL	SEPT 21 UNDER/OVER BUDGET	SEPT 21 BUDGET CHANGES	REVISED SEPT 21-22 BUDGET
GRAND TOTAL	5,553,000	175,000	-	2,455,769	(16,208,006)	(11,085,727)	13,021,851	(1,901,579)	555,000
1511-0153 WATER TREATMENT -BGA INSURANCE	-	(14,000)		(14,000)	-	(14,198)	198	(198)	(14,000)
1511-0165 WATER TREATMENT - OP EXP - BGN	-	(181,000)		(181,000)	(11,902)	(45,039)	(135,961)		(181,000)
1511-0166 WATER TREATMENT-BGN ELECTRICIT	-	(22,000)		(22,000)	-	(154)	(21,846)		(22,000)
1511-0167 WATER TREATMENT -BGN TELEPHONE	-	(1,000)		(1,000)	-	(375)	(625)		(1,000)
1511-0168 WATER TREATMENT BGN- INSURANCE	-	(10,000)		(10,000)	-	(9,530)	(470)		(10,000)
1511-0180 WATER TREATMENT - OP EXP - FIN	-	(179,000)		(179,000)	(7,783)	(38,318)	(140,682)		(179,000)
1511-0182 WATER TREATMENT FIN-INSURANCE	-	(19,000)		(19,000)	-	(18,907)	(93)		(19,000)
1511-0183 WATER TREATMENT-FIN ELECTRICIT	-	(44,000)		(44,000)	-	-	(44,000)		(44,000)
1511-0184 WATER TREATMENT -FIN TELEPHONE	-	(1,000)		(1,000)	-	(210)	(790)		(1,000)
1511-0195 WATER TREATMENT - OP EXP - TOC	-	(231,000)		(231,000)	(25,344)	(62,944)	(168,056)		(231,000)
1511-0196 WATER TREATMENT -TOC TELEPHONE	-	(1,000)		(1,000)	-	(364)	(636)		(1,000)
1511-0197 WATER TREATMENT-TOC ELECTRICIT	-	(55,000)		(55,000)	-	(400)	(54,600)		(55,000)
1511-0198 WATER TREATMENT-TOC -INSURANCE	-	(21,000)		(21,000)	-	(21,174)	174	(174)	(21,000)
1511-0230 PUMPING STATIONS - OP EXP BGA	-	(30,000)		(30,000)	(2,919)	(7,521)	(22,479)		(30,000)
1511-0231 PUMPING STATIONS - OP EXP BGN	-	(17,000)		(17,000)	(1,363)	(7,828)	(9,172)		(17,000)
1511-0232 PUMPING STATIONS OP EXP FIN	-	(19,000)		(19,000)	(268)	(1,636)	(17,364)		(19,000)
1511-0233 PUMPING STATIONS OP EXP TOC	-	(14,000)		(14,000)	(3,076)	(3,426)	(10,574)		(14,000)
1511-0270 RETIC & METERS - OP EXP - BGA	-	(36,000)		(36,000)	(737)	(7,115)	(28,885)		(36,000)
1511-0285 RETIC & METERS - OP EXP - BGN	-	(68,000)		(68,000)	(1,684)	(8,078)	(59,922)		(68,000)
1511-0300 RETIC & METERS - OP EXP - FIN	-	(80,000)		(80,000)	(3,267)	(23,259)	(56,741)		(80,000)
1511-0315 RETIC & METERS - OP EXP - TOC	-	(59,000)		(59,000)	(3,379)	(12,245)	(46,755)		(59,000)
1511-0320 CYBLES MAINTENANCE	-	-		-	-	-	-		-
1511-0330 WATER NEW CONNECTIONS (INC MET	-	(47,000)		(47,000)	(3,295)	(5,049)	(41,951)		(47,000)
1511-0340 WATER SAMPLING / MONITORING	-	(17,000)		(17,000)	(895)	(1,705)	(15,295)		(17,000)
1511-0355 WATER SUPPLY INTEREST ON LOANS	-	-		-	-	-	-		-
1511-0398 AUTOMATE CENTRALISED METER READ	-	-		-	-	-	-		-
1512-0105 BANK & GOVT CHARGES	-	(8,000)		(8,000)	-	-	(8,000)	8,000	-
1512-0130 HOUSING TOC WATER BLDG MTCE	-	(3,000)		(3,000)	-	(1,070)	(1,930)		(3,000)
1512-0131 HOUSING TOC WATER INSURANCE	-	(1,000)		(1,000)	-	(884)	(116)		(1,000)
1512-0155 SELLING COSTS - HIGH SEC WATER	-	-		-	-	-	-		-
4110-2026 WATER SUPPLIES TRANSFER TO RESERVE	-	-		(2,822,883)	-	-	(2,822,883)	2,822,883	-
4210-2545 WATER MAINS RETIC & METERS - DEPCN	-	(335,000)		(335,000)	-	-	(335,000)		(335,000)
4240-2545 WATER TREATMENT WORKS - DEPCN	-	(310,000)		(310,000)	-	-	(310,000)		(310,000)
4250-2504 WATER HOUSING TOC - DEPCN	-	(7,000)		(7,000)	-	-	(7,000)		(7,000)
WSCAPEXP WATER SUPPLIES CAPITAL EXPENDITURE	-	(1,348,000)	1,348,000	-	-	-	-	(20,000)	(20,000)
WATER SUPPLIES REVENUE	-	16,127,000		19,827,000	-	2,481,642	17,345,358	(2,655,600)	17,172,000
4110-1000-0001 WATER CHARGES - BGA	-	495,000		495,000	-	613,710	(118,710)	118,710	614,000
4110-1000-0002 WATER CHARGES - BGN	-	323,000		323,000	-	294,346	28,654	(28,654)	294,000
4110-1000-0003 WATER CHARGES - FIN	-	609,000		609,000	-	603,525	5,475	(5,475)	604,000
4110-1000-0004 WATER CHARGES - TOC	-	721,000		721,000	-	693,482	27,518	(27,518)	693,000
4110-1000-0005 WATER CHARGES - NON RATEABLE	-	61,000		61,000	-	57,886	3,114	(3,114)	58,000
4110-1080 LESS WATER CHARGES WRITTEN OFF	-	(3,000)		(3,000)	-	(2,889)	(111)	111	(3,000)
4110-1082 LESS WATER CHARGES D/DEBT EXPENSE	-	-		-	-	-	-		-
4110-1095 LESS WATER PENSION REBATE - BGN	-	(88,000)		(88,000)	-	-	(88,000)		(88,000)
4110-1500 WATER CONSUMPTION - BGN SHIRE	-	750,000		750,000	-	165,925	584,075		750,000
4110-1501 WATER - STANDPIPE SALES	-	4,000		4,000	-	28	3,973		4,000
4110-1502 WATER CONNECTION FEES - GST FREE	-	27,000		27,000	-	8,138	18,862		27,000
4110-1503 WATER DELIVERIES INCOME	-	29,000		29,000	-	5,792	23,208		29,000
4110-1504 SALE OF HIGH SECURITY WATER	-	150,000		150,000	-	-	150,000		150,000
4110-1506 WATER - RENT ON COUNCIL HOUSES	-	3,000		3,000	-	-	3,000		3,000
4110-1507 WATER - DISCONNECTION FEE	-	-		-	-	-	-		-
4110-1509 WATER SUNDRY INCOME - INC GST	-	-		-	-	-	-		-
4110-1511 LEGAL COST RECOVERY	-	(2,000)		(2,000)	-	-	(2,000)		(2,000)
4110-1512 PRIVATE WORKS INCOME - WATER	-	-		-	-	-	-		-
4110-1513 WATER SUNDRY INCOME - GST FREE	-	-		-	-	-	-		-
4110-1601 SECT. 64 CONT. WATER - BGA	-	-		-	-	8,232	(8,232)	8,232	8,000
4110-1602 SECT. 64 CONT. WATER - BER	-	-		-	-	-	-		-

F F Job / GL and Description	2021-22 BROUGHT FORWARD	2021-22 ORIGINAL BUDGET	2021-22 CAPITAL WORKS SPLIT	2021-22 ORIGINAL BUDGET WITH CAPITAL WORKS & C/FWDS	SEPT 21 COMMITMENTS	SEPT 21 ACTUAL	SEPT 21 UNDER/OVER BUDGET	SEPT 21 BUDGET CHANGES	REVISED SEPT 21-22 BUDGET
GRAND TOTAL	5,553,000	175,000	-	2,455,769	(16,208,006)	(11,085,727)	13,021,851	(1,901,579)	555,000
4110-1603 SECT. 64 CONT. WATER - FIN	-	-	-	-	-	-	-	-	-
4110-1604 SECT. 64 CONT. WATER - TOC	-	-	-	-	-	31,739	(31,739)	31,739	32,000
4110-1611 SECT. 64 CONT. WATER PURCHASE - BGA	-	-	-	-	-	-	-	-	-
4110-1612 SECT. 64 CONT. WATER PURCHASE - BER	-	-	-	-	-	-	-	-	-
4110-1613 SECT. 64 CONT. WATER PURCHASE - FIN	-	-	-	-	-	-	-	-	-
4110-1614 SECT. 64 CONT. WATER PURCHASE - TOC	-	-	-	-	-	-	-	-	-
4110-1700 EXTERNAL WATER LOAN PROCEEDS LCLI 400	-	-	-	-	-	-	-	-	-
4110-1701 LCLI INTEREST SUBSIDY	-	48,000	-	48,000	-	-	48,000	-	48,000
4110-1702 INTERNAL WATER LOAN PROCEEDS	-	-	-	-	-	-	-	-	-
4110-1840 INTEREST ON INVESTMENTS	-	176,000	-	176,000	-	-	176,000	-	176,000
4110-1850 INTEREST - OTHER	-	-	-	-	-	1,728	(1,728)	1,728	2,000
4110-1926 WATER TRANSFER FROM RESERVE	-	12,124,000	-	12,124,000	-	-	12,124,000	(2,751,359)	9,373,000
4110-1927 SECT 64 CONT. - TRANSFER TO RESERVE	-	-	-	-	-	-	-	-	-
4110-1951 WATER CHARGES PENSION SUBSIDY	-	48,000	-	48,000	-	-	48,000	-	48,000
4110-1955 GRANT - SAFE & SECURE WATER	-	-	-	3,700,000	-	-	3,700,000	-	3,700,000
4230-1700 EXTERNAL WATER LOAN PROCEEDS	-	-	-	-	-	-	-	-	-
4230-1701 LCLI LOAN 391 INTEREST SUBSIDY	-	-	-	-	-	-	-	-	-
4230-1702 INTERNAL WATER LOAN 390 PROCEEDS	-	-	-	-	-	-	-	-	-
4240-4710 WATER DEPCN CONTRA	-	652,000	-	652,000	-	-	652,000	-	652,000
WSCAPINC WATER SUPPLIES CAPITAL INCOME	-	-	-	-	-	-	-	-	-
	-	-	-	-	(10,457,938)	(8,610,113)	8,610,113	-	-
SEWERAGE SERVICES									
SEWERAGE SERVICES EXPENSE	-	(3,236,000)	-	(4,759,223)	(684,519)	(952,230)	(3,806,993)	(35,621)	(4,795,000)
1610-0105 SEWERAGE ADMIN CHARGE - ADMINI	-	(184,000)	-	(184,000)	-	-	(184,000)	-	(184,000)
1610-0106 SEWER ADMIN CHARGE - ENGINEERI	-	(278,000)	-	(278,000)	-	-	(278,000)	-	(278,000)
1610-0117 SEWERAGE SERVICE - RENTAL CONT	-	(45,000)	-	(45,000)	-	-	(45,000)	-	(45,000)
1610-0155 SEWER WRITE OFF BAD DEBTS	-	(1,000)	-	(1,000)	-	-	(1,000)	1,000	-
1610-0500 SEWER RTU UPGRADES	-	-	(104,000)	(104,000)	-	-	(104,000)	-	(104,000)
1610-0504 OFFICE EQUIP/FURN NON CAPITAL	-	(1,000)	-	(1,000)	-	-	(1,000)	-	(1,000)
1610-0512 PUMP REPLACEMENT	-	-	(30,000)	(60,739)	(46,762)	(58,536)	(2,203)	-	(61,000)
1610-0526 SEWER MAIN UPGRADES - TOCUMWAL	-	-	-	(78,736)	-	(163)	(78,573)	-	(79,000)
1610-0527 UPGRADE AMENITIES AT ALL STP	-	-	-	-	-	-	-	-	-
1610-0550 BGN - STP FENCE	-	-	-	(10,000)	-	-	(10,000)	-	(10,000)
1610-0551 TOC - FENCE REPLACEMENT	-	-	-	(35,000)	-	-	(35,000)	-	(35,000)
1610-0560 SEWER EXTENSION FLYNN ST BGN	-	-	-	-	-	-	-	-	-
1610-0580 BGA SEWER MAIN UPGRADE	-	-	-	-	-	-	-	-	-
1610-0590 BGN SEWER MAIN UPGRADES	-	-	-	-	-	-	-	-	-
1610-0595 FIN SEWER MAIN UPGRADES	-	-	-	-	-	(122)	122	(122)	-
1610-0600 TOC SEWER MAIN UPGRADES	-	-	-	-	-	-	-	-	-
1610-0610 AC MAIN RENEWALS	-	-	(200,000)	(347,595)	(148,377)	(148,377)	(199,218)	-	(348,000)
1610-0621 BGA UPGRADE PUMP STATION	-	-	-	(14,748)	(3,869)	(3,869)	(10,879)	-	(15,000)
1610-0658 SPARE PUMPS FOR LOW PRESS SYS	-	-	(20,000)	(20,000)	(3,453)	(16,418)	(3,582)	-	(20,000)
1610-0705 FIN UPGRADE PUMP STATIONS	-	-	-	(7,000)	-	-	(7,000)	-	(7,000)
1610-0743 UPGRADE SEWER TELEMETRY	-	-	(350,000)	(660,078)	(36,031)	(40,813)	(619,265)	-	(660,000)
1610-0800 REFURBISH CONCRETE WORK FINLEY	-	-	(20,000)	(20,000)	-	-	(20,000)	-	(20,000)
1610-0801 FIN EFFLUENT RECYCLING FACILITY	-	-	(20,000)	(20,000)	-	-	(20,000)	-	(20,000)
1610-0810 REFURBISH CONCRETE WORK TOCUMWAL	-	-	(20,000)	(20,000)	-	-	(20,000)	-	(20,000)
1610-0883 FIN - GRAVEL POND BANKS	-	-	-	(10,000)	-	-	(10,000)	-	(10,000)
1610-0895 FIN-MINOR REPAIR/REPLACE	-	-	-	-	-	-	-	-	-
1610-0897 TOC-MINOR REPAIR/REPLACE	-	-	-	-	-	-	-	-	-
1610-0899 FIN - DESILT PRIMARY POND	-	-	-	(80,000)	-	-	(80,000)	-	(80,000)
1610-0900 FIN - UPGRADE PUMP STATION	-	-	-	(40,000)	-	-	(40,000)	-	(40,000)
1610-0901 NEW DRYING BED	-	-	-	(50,000)	-	-	(50,000)	-	(50,000)
1610-0905 BGN - REPLACE ELECTRICAL CABINET	-	-	-	-	-	-	-	-	-
1610-0912 FIN-ODOR INVESTIGATE/ MITIGATE	-	-	-	(50,000)	-	-	(50,000)	-	(50,000)

F F Job / GL and Description	2021-22 BROUGHT FORWARD	2021-22 ORIGINAL BUDGET	2021-22 CAPITAL WORKS SPLIT	2021-22 ORIGINAL BUDGET WITH CAPITAL WORKS & C/FWDS	SEPT 21 COMMITMENTS	SEPT 21 ACTUAL	SEPT 21 UNDER/OVER BUDGET	SEPT 21 BUDGET CHANGES	REVISED SEPT 21-22 BUDGET
GRAND TOTAL	5,553,000	175,000	-	2,455,769	(16,208,006)	(11,085,727)	13,021,851	(1,901,579)	555,000
1610-0914 TOC RISING MAIN HUTSONS TO PS9	-	-	-	(297,120)	-	-	(297,120)	-	(297,000)
1610-0915 UPGRADE STP AMENITIES	-	-	-	(29,785)	-	(895)	(28,890)	-	(30,000)
1610-0916 SEWER TREATMENT COMPONENT RENE	-	-	(50,000)	(72,000)	-	-	(72,000)	-	(72,000)
1610-0932 JERSEY ST PRECINCT - Sewer BBRF3	-	-	-	(171,128)	(653)	(7,181)	(163,947)	163,947	(7,000)
1610-0933 TOC SEWER MAIN RELINING	-	-	-	(34,492)	(220,050)	(220,632)	186,140	(186,140)	(221,000)
1610-0935 TOWN BEACH SEWER UPGRADE	-	-	-	(104,802)	(106,910)	(106,910)	2,108	(2,108)	(107,000)
1611-0109 RECREATION FACILITIES DONATION	-	(1,000)	-	(1,000)	-	-	(1,000)	-	(1,000)
1611-0110 SEWER TREATMENT - OP EXP - BGA	-	(23,000)	-	(23,000)	(4,151)	(8,232)	(14,768)	-	(23,000)
1611-0111 SEWER TREATMENT BGA INSURANCE	-	(3,000)	-	(3,000)	-	(2,763)	(237)	-	(3,000)
1611-0112 SEWER TREATMENT-BGA ELECTRICIT	-	-	-	-	-	(152)	152	(152)	-
1611-0113 SEWER TREATMENT -BGA TELEPHONE	-	-	-	-	-	-	-	-	-
1611-0114 SEWER - EFFLUENT RE-USE - BGA	-	-	-	-	-	(129)	129	(129)	-
1611-0125 SEWER TREATMENT - OP EXP - BGN	-	(93,000)	-	(93,000)	(3,390)	(24,534)	(68,466)	-	(93,000)
1611-0126 SEWER TREATMENT - BGN ELECTRICITY	-	-	-	-	-	-	-	-	-
1611-0127 SEWER TREATMENT -BGN INSURANCE	-	(3,000)	-	(3,000)	-	(2,711)	(289)	-	(3,000)
1611-0128 SEWER TREATMENT BGN -TELEPHONE	-	(4,000)	-	(4,000)	-	(253)	(3,747)	-	(4,000)
1611-0129 SEWER - EFFLUENT RE-USE - BGN	-	(6,000)	-	(6,000)	(308)	(8,284)	2,284	(2,284)	(8,000)
1611-0140 SEWER TREATMENT - OP EXP - FIN	-	(101,000)	-	(101,000)	(3,070)	(23,697)	(77,303)	-	(101,000)
1611-0141 SEWER TREATMENT -FIN INSURANCE	-	(3,000)	-	(3,000)	-	(2,799)	(201)	-	(3,000)
1611-0142 SEWER TREATMENT-FIN ELECTRICIT	-	(17,000)	-	(17,000)	-	(4,796)	(12,205)	-	(17,000)
1611-0143 SEWER TREATMENT FIN- TELEPHONE	-	-	-	-	-	(77)	77	(77)	-
1611-0144 SEWER - EFFLUENT RE-USE - FIN	-	(7,000)	-	(7,000)	(689)	(2,422)	(4,578)	-	(7,000)
1611-0155 SEWER TREATMENT - OP EXP - TOC	-	(114,000)	-	(114,000)	(15,879)	(40,177)	(73,823)	-	(114,000)
1611-0156 SEWER TREATMENT -TOC INSURANCE	-	(4,000)	-	(4,000)	-	(2,937)	(1,063)	-	(4,000)
1611-0157 SEWER TREATMENT-TOC ELECTRICIT	-	(23,000)	-	(23,000)	-	(9,897)	(13,103)	-	(23,000)
1611-0158 SEWER TREATMENT -TOC TELEPHONE	-	(1,000)	-	(1,000)	-	(122)	(878)	-	(1,000)
1611-0159 SEWER - EFFLUENT RE-USE - TOC	-	(23,000)	-	(23,000)	(346)	(1,735)	(21,265)	-	(23,000)
1611-0170 RETIC - OP EXP - BGA	-	(13,000)	-	(13,000)	(269)	(2,922)	(10,078)	-	(13,000)
1611-0171 RETIC OP EXP ELECTRICITY -BGA	-	(21,000)	-	(21,000)	-	(3,184)	(17,816)	-	(21,000)
1611-0185 RETIC - OP EXP - BGN	-	(33,000)	-	(33,000)	(1,236)	(11,587)	(21,413)	-	(33,000)
1611-0186 RETIC OP EXP - ELECTRICITY BGN	-	(17,000)	-	(17,000)	-	-	(17,000)	-	(17,000)
1611-0200 RETIC - OP EXP - FIN	-	(38,000)	-	(38,000)	(1,689)	(10,716)	(27,284)	-	(38,000)
1611-0201 RETIC OP EXP ELECTRICITY - FIN	-	(20,000)	-	(20,000)	-	(11,525)	(8,475)	-	(20,000)
1611-0215 RETIC - OP EXP - TOC	-	(43,000)	-	(43,000)	(1,227)	(8,340)	(34,660)	-	(43,000)
1611-0216 RETIC OP EXP ELECTRICITY - TOC	-	(24,000)	-	(24,000)	-	(10,444)	(13,556)	-	(24,000)
1611-0230 PUMPING STATIONS OP EXP BGA	-	(84,000)	-	(84,000)	(14,629)	(30,415)	(53,585)	-	(84,000)
1611-0231 PUMPING STATIONS OP EXP BGN	-	(42,000)	-	(42,000)	(7,283)	(16,407)	(25,593)	-	(42,000)
1611-0232 PUMPING STATIONS OP EXP FIN	-	(60,000)	-	(60,000)	(8,214)	(16,842)	(43,158)	-	(60,000)
1611-0233 PUMPING STATIONS OP EXP TOC	-	(72,000)	-	(72,000)	(13,234)	(33,936)	(38,064)	-	(72,000)
1611-0234 LOW PRESSURE SYSTEM - BGA	-	(11,000)	-	(11,000)	(2,187)	(4,749)	(6,251)	-	(11,000)
1611-0235 LOW PRESSURE SYSTEM - BGN	-	(4,000)	-	(4,000)	-	-	(4,000)	-	(4,000)
1611-0236 LOW PRESSURE SYSTEM - FIN	-	(3,000)	-	(3,000)	-	(924)	(2,076)	-	(3,000)
1611-0237 LOW PRESSURE SYSTEM - TOC	-	(10,000)	-	(10,000)	(1,488)	(3,891)	(6,109)	-	(10,000)
1611-0250 SEWERAGE CONNECTIONS - SHIRE	-	(17,000)	-	(17,000)	(364)	(655)	(16,345)	-	(17,000)
1611-0300 TRADE WASTE MANAGMENT	-	-	-	-	(36,368)	(36,368)	36,368	(36,368)	(36,000)
1611-0340 SEWER SAMPLING / MONITORING	-	(9,000)	-	(9,000)	-	(649)	(8,351)	-	(9,000)
1611-0341 RAISING OF SEWER MANHOLD LIDS	-	(11,000)	-	(11,000)	(1,613)	(1,613)	(9,387)	-	(11,000)
1611-0342 TOCUMWAL CCTV	-	(41,000)	-	(41,000)	-	-	(41,000)	-	(41,000)
1612-0105 BANK & GOVT CHARGES	-	(8,000)	-	(8,000)	-	-	(8,000)	8,000	-
1612-0155 BGN TRUCK WASH OPERATING EXPEN	-	(1,000)	-	(1,000)	(138)	(426)	(574)	-	(1,000)
1612-0156 BGN TRUCK WASH ELECTRICITY	-	(1,000)	-	(1,000)	-	-	(1,000)	-	(1,000)
1612-0157 BGN TRUCK WASH - TELEPHONE	-	-	-	-	-	(71)	71	(71)	-
1612-0160 BGN TRUCK WASH MTCE	-	(1,000)	-	(1,000)	-	-	(1,000)	-	(1,000)
1612-0170 FIN TRUCK WASH OPERATING EXPEN	-	(16,000)	-	(16,000)	(303)	(4,061)	(11,939)	-	(16,000)
1612-0171 FIN TRUCK WASH - ELECTRICITY	-	(2,000)	-	(2,000)	-	(1,067)	(933)	-	(2,000)
1612-0172 FIN TRUCK WASH - TELEPHONE	-	-	-	-	-	(117)	117	(117)	-
1612-0175 FIN TRUCK WASH MTCE	-	(12,000)	-	(12,000)	(341)	(1,686)	(10,314)	-	(12,000)
1612-0182 FIN TRUCK WASH AVDATA PUMP	-	-	-	-	-	-	-	-	-

F FLJob / GL and Description	2021-22 BROUGHT FORWARD	2021-22 ORIGINAL BUDGET	2021-22 CAPITAL WORKS SPLIT	2021-22 ORIGINAL BUDGET WITH CAPITAL WORKS & C/FWDS	SEPT 21 COMMITMENTS	SEPT 21 ACTUAL	SEPT 21 UNDER/OVER BUDGET	SEPT 21 BUDGET CHANGES	REVISED SEPT 21-22 BUDGET
GRAND TOTAL	5,553,000	175,000	-	2,455,769	(16,208,006)	(11,085,727)	13,021,851	(1,901,579)	555,000
5110-2026 SEWER SERVICES TRANSFER TO RESERVE	-	(19,000)	-	(19,000)	-	-	(19,000)	19,000	-
5110-2500 Internal Loans Drawdown	-	(550,000)	-	(550,000)	-	-	(550,000)	-	(550,000)
5110-3700 Internal Loan 395 Receivable-Current	-	92,000	-	92,000	-	-	92,000	-	92,000
5110-3750 Loan 390 Receivable - Current	-	240,000	-	240,000	-	-	240,000	-	240,000
5210-2550 SEWER MAINS RETIC - DEPCN	-	(387,000)	-	(387,000)	-	-	(387,000)	-	(387,000)
5240-2550 SEWER TREATMENT WORKS - DEPCN	-	(217,000)	-	(217,000)	-	-	(217,000)	-	(217,000)
5250-2500 SEWER PLANT & EQUIP DEPCN	-	(21,000)	-	(21,000)	-	-	(21,000)	-	(21,000)
5250-2502 SEWER EQUIPMENT DEPCN	-	(11,000)	-	(11,000)	-	-	(11,000)	-	(11,000)
5280-2500 TRUCKWASH - DEPCN	-	-	-	-	-	-	-	-	-
SEWERCAPEXP SEWERAGE SERVICES CAPITAL EXPENDITURE	-	(814,000)	814,000	-	-	-	-	-	-
SEWERAGE SERVICES REVENUE	-	3,236,000	-	4,759,223	-	2,311,385	2,447,838	36,430	4,795,000
5110-1000-0001 SEWER CHARGES - BGA	-	509,000	-	509,000	-	564,323	(55,323)	55,323	564,000
5110-1000-0002 SEWER CHARGES - BGN	-	292,000	-	292,000	-	289,064	2,936	(2,936)	289,000
5110-1000-0003 SEWER CHARGES - FIN	-	613,000	-	613,000	-	620,850	(7,850)	7,850	621,000
5110-1000-0004 SEWER CHARGES - TOC	-	743,000	-	743,000	-	739,676	3,324	(3,324)	740,000
5110-1000-0005 SEWER CHARGES - NON RATEABLE	-	77,000	-	77,000	-	76,182	818	(818)	76,000
5110-1000-0006 SEWER CHARGES - LOW PRESSURE SEWER CHG	-	18,000	-	18,000	-	-	18,000	(18,000)	-
5110-1080 LESS SEWER CHARGES WRITTEN OFF	-	(2,000)	-	(2,000)	-	(32)	(1,968)	-	(2,000)
5110-1082 LESS SEWER CHARGES D/DEBT EXPENSE	-	(4,000)	-	(4,000)	-	-	(4,000)	-	(4,000)
5110-1095 LESS SEWER PENSION REBATE - SHIRE	-	(86,000)	-	(86,000)	-	-	(86,000)	-	(86,000)
5110-1500 SEWER CONNECTION FEES - GST FREE	-	11,000	-	11,000	-	2,804	8,196	-	11,000
5110-1501 SEWER SUNDRY INCOME - INC.GST	-	-	-	-	-	-	-	-	-
5110-1502 DISPOSAL OF SEPTAGE INCOME	-	5,000	-	5,000	-	182	4,818	-	5,000
5110-1503 SEWER SUNDRY INCOME - GST FREE	-	1,000	-	1,000	-	-	1,000	-	1,000
5110-1504 TOC SEWER EFFLUENT REUSE	-	2,000	-	2,000	-	-	2,000	-	2,000
5110-1601 SECT. 64 CONT. SEWER - BGA	-	-	-	-	-	3,836	(3,836)	3,836	4,000
5110-1602 SECT. 64 CONT. SEWER - BER	-	-	-	-	-	-	-	-	-
5110-1603 SECT. 64 CONT. SEWER - FIN	-	-	-	-	-	-	-	-	-
5110-1604 SECT. 64 CONT. SEWER - TOC	-	-	-	-	-	-	-	-	-
5110-1700 INTEREST INCOME - INTERNAL LOAN 395	-	24,000	-	24,000	-	-	24,000	-	24,000
5110-1710 INTEREST INCOME - INTERNAL LOAN LED	-	11,000	-	11,000	-	-	11,000	-	11,000
5110-1750 LOAN 390 INTEREST INCOME	-	62,000	-	62,000	-	-	62,000	-	62,000
5110-1840 INTEREST ON INVESTMENTS	-	220,000	-	220,000	-	-	220,000	-	220,000
5110-1850 INTEREST - OTHER	-	-	-	-	-	1,101	(1,101)	1,101	1,000
5110-1926 SEWER TRANSFER FROM RESERVE	-	-	-	1,460,900	-	-	1,460,900	(14,000)	1,447,000
5110-1928 SECT 64 CONT SEWER RESERVE TRANSFER	-	-	-	-	-	-	-	-	-
5110-1951 SEWER CHARGES PENSION SUBSIDY	-	48,000	-	48,000	-	-	48,000	-	48,000
5110-3710 INT LOAN LED RECEIVABLE - CURRENT	-	50,000	-	50,000	-	-	50,000	-	50,000
5210-4810 SEWER DEPCN CONTRA	-	636,000	-	636,000	-	-	636,000	-	636,000
5240-1600 TOC TOWN BEACH SEWER CONTRIBUTIONS	-	-	-	-	-	-	-	-	-
5240-1950 BUILDING BETTER REGIONS JERSEY BBRF3	-	-	-	62,323	-	-	62,323	-	62,000
5280-1500 TRUCK WASH (AVDATA) INCOME	-	6,000	-	6,000	-	13,398	(7,398)	7,398	13,000
SEWERCAPINC SEWERAGE SERVICES CAPITAL INCOME	-	-	-	-	-	-	-	-	-
	-	-	-	-	(684,519)	1,359,155	(1,359,155)	809	-
PUBLIC LIBRARIES	-	(695,000)	-	(719,794)	(86,958)	(233,781)	(486,014)	(5,709)	(726,000)
PUBLIC LIBRARIES EXPENSE	-	(695,000)	-	(719,794)	(86,958)	(233,781)	(486,014)	(5,709)	(726,000)
1710-0105 LIBRARY BLDG MTCE - BGA	-	(1,000)	-	(1,000)	-	-	(1,000)	-	(1,000)
1710-0120 LIBRARY BLDG MTCE - BGN	-	(1,000)	-	(1,000)	-	(345)	(655)	-	(1,000)
1710-0125 LIBRARY BLDG MTCE - FINLEY	-	(2,000)	-	(2,000)	-	(243)	(1,757)	-	(2,000)
1710-0140 LIBRARY BLDG MTCE - TOC	-	(1,000)	-	(1,000)	-	(40)	(960)	-	(1,000)
1710-0145 LIBRARY OFFICE FURN/EQUIP MTCE	-	(11,000)	-	(11,000)	(6,915)	(7,696)	(3,304)	-	(11,000)
1710-0150 LIBRARY ADMIN CHARGES	-	(112,000)	-	(112,000)	-	-	(112,000)	-	(112,000)
1710-0165 LIBRARY PRINTING & STATIONERY	-	(1,000)	-	(1,000)	-	-	(1,000)	-	(1,000)
1710-0166 LIBRARY ADVERTISING	-	(1,000)	-	(1,000)	(33)	(33)	(967)	-	(1,000)

F F Job / GL and Description	2021-22 BROUGHT FORWARD	2021-22 ORIGINAL BUDGET	2021-22 CAPITAL WORKS SPLIT	2021-22 ORIGINAL BUDGET WITH CAPITAL WORKS & C/FWDS	SEPT 21 COMMITMENTS	SEPT 21 ACTUAL	SEPT 21 UNDER/OVER BUDGET	SEPT 21 BUDGET CHANGES	REVISED SEPT 21-22 BUDGET
GRAND TOTAL	5,553,000	175,000	-	2,455,769	(16,208,006)	(11,085,727)	13,021,851	(1,901,579)	555,000
1710-0170 LIBRARY TELEPHONE	-	(4,000)	-	(4,000)	-	(424)	(3,576)	-	(4,000)
1710-0171 LIBRARY POSTAGE	-	(2,000)	-	(2,000)	(323)	(575)	(1,425)	-	(2,000)
1710-0175 LIBRARY SUNDRY EXPENSES	-	(7,000)	-	(7,000)	(3,987)	(5,168)	(1,832)	(2,000)	(9,000)
1710-0180 LIBRARY SALARIES & ALLOWANCES	-	(258,000)	-	(258,000)	(10,925)	(80,793)	(177,207)	-	(258,000)
1710-0190 LIBRARY TRAVEL & ALLOWANCES	-	(3,000)	-	(3,000)	(194)	(916)	(2,084)	-	(3,000)
1710-0192 LIBRARY STAFF TRAINING	-	(5,000)	-	(6,600)	(500)	(2,100)	(4,500)	-	(7,000)
1710-0194 LIBRARY CONFERENCES & SEMINARS	-	(1,000)	-	(1,000)	-	-	(1,000)	-	(1,000)
1710-0195 LIBRARY RATES	-	(10,000)	-	(10,000)	-	(8,361)	(1,639)	-	(10,000)
1710-0196 LIBRARY INSURANCE	-	(32,000)	-	(32,000)	-	(19,175)	(12,825)	-	(32,000)
1710-0197 LIBRARY SOFTWARE OP COSTS	-	(11,000)	-	(11,000)	(3,481)	(4,388)	(6,612)	-	(11,000)
1710-0200 LIBRARY BOOKS MTCE	-	(2,000)	-	(2,000)	-	-	(2,000)	-	(2,000)
1710-0210 LIBRARY ELECTRICITY	-	(24,000)	-	(24,000)	-	(1,687)	(22,313)	-	(24,000)
1710-0211 LIBRARY CONNECTIVITY	-	(16,000)	-	(16,000)	(5,614)	(7,011)	(8,989)	-	(16,000)
1710-0215 LIBRARY CLEANING	-	(20,000)	-	(20,000)	(6,718)	(11,287)	(8,713)	-	(20,000)
1710-0230 LIBRARY PURCHASE OF PERIODICAL	-	(5,000)	-	(5,000)	(1,243)	(4,906)	(94)	-	(5,000)
1710-0234 LIBRARY YOUTH ACTIVITES	-	(1,000)	-	(1,000)	(5,236)	(6,143)	5,143	(5,143)	(6,000)
1710-0235 LIBRARY SPEC. PROJ. OPERATING	-	(8,000)	-	(31,194)	-	(8,569)	(22,625)	-	(31,000)
1710-0236 INTER LIBRARY LOAN FEES	-	-	-	-	(540)	(566)	566	(566)	(1,000)
1710-0239 LIBRARY BOOKS CLUBS	-	(1,000)	-	(1,000)	-	-	(1,000)	1,000	-
1710-0240 FINLEY LIBRARY WORK SPACE	-	-	-	-	-	-	-	-	-
1710-0242 SENIORS WEEK EXPENSES	-	(1,000)	-	(1,000)	-	-	(1,000)	1,000	-
1710-0243 ONLINE DATABASE SUBSCRIPTIONS	-	(14,000)	-	(14,000)	(871)	(8,266)	(5,734)	-	(14,000)
1710-0244 LITERARY LUNCH/WRITING FESTIVAL	-	(1,000)	-	(1,000)	-	-	(1,000)	-	(1,000)
1710-0245 TECH SAVY SENIORS GRANT EXP	-	-	-	-	-	-	-	-	-
1710-0500 LIBRARY CAR PARK UPGRADE	-	-	-	-	-	-	-	-	-
1710-0510 TOC - LIBRARY EXTENSION FITOUT	-	-	-	-	-	-	-	-	-
1710-0525 LIBRARY PURCHASE OF BOOKS	-	(25,000)	-	(25,000)	(39,154)	(52,543)	27,543	-	(25,000)
1710-0530 LIBRARY OTHER ASSETS	-	(4,000)	-	(4,000)	-	(727)	(3,273)	-	(4,000)
1710-0532 LIBRARY AUDIO VISUAL / CDS	-	(8,000)	-	(8,000)	(1,223)	(1,818)	(6,182)	-	(8,000)
1710-0535 LIBRARY PURCHASE OF E-BOOKS	-	(3,000)	-	(3,000)	-	-	(3,000)	-	(3,000)
6100-2502 LIBRARY EQUIPMENT DEPCN	-	(9,000)	-	(9,000)	-	-	(9,000)	-	(9,000)
6100-2504 LIBRARY BLDG DEPCN	-	(67,000)	-	(67,000)	-	-	(67,000)	-	(67,000)
6100-2518 LIBRARY BOOKS DEPCN	-	(23,000)	-	(23,000)	-	-	(23,000)	-	(23,000)
LIBRARYCAPEXP LIBRARIES CAPITAL EXPENDITURE	-	-	-	-	-	-	-	-	-
PUBLIC LIBRARIES REVENUE	-	75,000	-	97,827	-	4,984	92,843	379	98,000
6100-1501 LIBRARY SUNDRY INCOME INCL GST	-	1,000	-	1,000	-	79	921	-	1,000
6100-1502 FRIENDS OF THE LIBRARY	-	1,000	-	1,000	-	-	1,000	-	1,000
6100-1503 LIBRARY ROOM HIRE CHARGES	-	-	-	-	-	284	(284)	284	-
6100-1504 LIBRARY DONATION	-	-	-	-	-	-	-	-	-
6100-1820 LIBRARY FEES INCLUDING GST	-	3,000	-	3,000	-	762	2,238	-	3,000
6100-1821 LIBRARY FINES GST FREE	-	-	-	-	-	-	-	-	-
6100-1822 INTER LIBRARY LOAN FEES	-	-	-	-	-	95	(95)	95	-
6100-1823 BERRIGAN SHIRE BOOK CLUBS	-	-	-	-	-	-	-	-	-
6100-1950 LIBRARY SERVICE GRANTS	-	63,000	-	63,000	-	-	63,000	-	63,000
6100-1951 LIBRARY LOCAL SPECIAL PROJECTS GRANT	-	7,000	-	29,827	-	-	29,827	-	30,000
6100-1953 LITERARY LUNCH/WRITING FESTIVAL GRANT	-	-	-	-	-	-	-	-	-
6100-1958 LIBRARY INFRASTRUCTURE GRANT	-	-	-	-	-	-	-	-	-
6100-1960 TECH SAVY SENIORS PROGRAM	-	-	-	-	-	3,764	(3,764)	-	-
6100-1963 Library Service Other Grants	-	-	-	-	-	-	-	-	-
LIBRARYCAPINC LIBRARIES CAPITAL INCOME	-	-	-	-	-	-	-	-	-
	-	(620,000)	-	(621,967)	(86,958)	(228,797)	(393,170)	(5,330)	(628,000)
COMMUNITY AMENITIES	-	(848,000)	-	(848,000)	(20,526)	(199,006)	(648,994)	(12,437)	(861,000)
1316-0125 SENIOR CITIZENS CTR - BLDG MTC	-	-	-	-	-	-	-	-	-

F F Job / GL and Description	2021-22 BROUGHT FORWARD	2021-22 ORIGINAL BUDGET	2021-22 CAPITAL WORKS SPLIT	2021-22 ORIGINAL BUDGET WITH CAPITAL WORKS & C/FWDS	SEPT 21 COMMITMENTS	SEPT 21 ACTUAL	SEPT 21 UNDER/OVER BUDGET	SEPT 21 BUDGET CHANGES	REVISED SEPT 21-22 BUDGET
GRAND TOTAL	5,553,000	175,000	-	2,455,769	(16,208,006)	(11,085,727)	13,021,851	(1,901,579)	555,000
1420-0000 PUBLIC CONVENIENCE CLEANING	-	(206,000)	-	(206,000)	(5,630)	(88,003)	(117,997)	-	(206,000)
1420-0001 PUBLIC CONVENIENCES BLDG MTCE	-	(20,000)	-	(20,000)	(2,851)	(3,213)	(16,787)	-	(20,000)
1420-0113 PUBLIC CONVEN. - ELECTRICITY	-	(4,000)	-	(4,000)	-	(785)	(3,215)	-	(4,000)
1420-0114 PUBLIC CONVENIENCES -INSURANCE	-	(4,000)	-	(4,000)	-	(3,885)	(115)	-	(4,000)
1420-0125 PUBLIC CONVENIENCES RENTAL FIN	-	-	-	-	-	-	-	-	-
1714-0105 BERRIGAN HALL BLDG MTCE	-	(2,000)	-	(2,000)	-	(173)	(1,827)	-	(2,000)
1714-0106 BERRIGAN HALL RISK MGT	-	-	-	-	-	-	-	-	-
1714-0111 BERRIGAN HALL - INSURANCE	-	(11,000)	-	(11,000)	-	(11,568)	568	(568)	(12,000)
1714-0112 BERRIGAN HALL GRANT	-	(8,000)	-	(8,000)	-	-	(8,000)	-	(8,000)
1714-0122 FINLEY MEMORIAL HALL BLDG MTCE	-	(2,000)	-	(2,000)	-	(344)	(1,656)	-	(2,000)
1714-0123 FIN MEMORIAL HALL - INSURANCE	-	(18,000)	-	(18,000)	-	(19,151)	1,151	(1,151)	(19,000)
1714-0124 FIN MEMORIAL HALL - GRANT	-	(8,000)	-	(8,000)	-	(3,930)	(4,070)	-	(8,000)
1714-0125 TOCUMWAL HALL BLDG MTCE	-	(2,000)	-	(2,000)	-	(723)	(1,277)	-	(2,000)
1714-0130 TOCUMWAL HALL - INSURANCE	-	(9,000)	-	(9,000)	-	(9,081)	81	(81)	(9,000)
1714-0142 TOCUMWAL HALL GRANT	-	(4,000)	-	(4,000)	-	-	(4,000)	-	(4,000)
1714-0145 RETREAT HALL BLDG MTCE	-	(1,000)	-	(1,000)	-	(118)	(882)	-	(1,000)
1714-0150 RETREAT HALL - INSURANCE	-	(2,000)	-	(2,000)	-	(2,570)	570	(570)	(3,000)
1714-0160 INTEREST EXPENSE INT LOAN 395	-	(24,000)	-	(24,000)	-	-	(24,000)	-	(24,000)
1714-0165 INTEREST EXPENSE EXT LOAN 405 LCLI	-	(20,000)	-	(20,000)	-	(6,889)	(13,111)	-	(20,000)
1714-0167 BGN CWA HALL BLDG MTCE	-	(1,000)	-	(1,000)	-	(339)	(661)	-	(1,000)
1714-0168 BGN CWA HALL - INSURANCE	-	(1,000)	-	(1,000)	-	(159)	(841)	-	(1,000)
1714-0170 PUBLIC HALLS VARIOUS	-	-	-	-	-	(3,148)	3,148	(3,148)	(3,000)
1714-0503 BGN CWA HALL DOORS	-	-	-	-	-	-	-	-	-
1714-0505 TOC HISTORICAL AERO MUSEUM THAM DC2	-	-	-	-	-	-	-	-	-
1714-0506 FIN MARY LAWSON SHED	-	-	-	-	(6,800)	(6,800)	6,800	(6,800)	(7,000)
1714-0507 FIN SCHOOL OF ARTS FRONT ROOM	-	-	-	-	-	(12)	12	(12)	-
1714-0508 TOC WAR MEMORIAL HALL UPGRADE	-	-	-	-	-	-	-	-	-
1714-0509 FINLEY MUSEUM SECURITY CAMERAS	-	(5,000)	-	(5,000)	-	-	(5,000)	-	(5,000)
1714-0510 FINLEY MUSEUM SOLAR PANELS	-	(6,000)	-	(6,000)	(5,245)	(5,245)	(755)	-	(6,000)
1714-0511 FINLEY WAR MEMORIAL HALL FLOOR	-	-	-	-	-	-	-	-	-
1714-0512 FINLEY SCHOOL OF ARTS FLOOR	-	-	-	-	-	-	-	-	-
1714-0530 INT LOAN 395 PRINCIPAL - CURRENT	-	(92,000)	-	(92,000)	-	-	(92,000)	-	(92,000)
1714-0535 EXT LCLI LOAN 405 PRINCIPAL - CURRENT	-	(92,000)	-	(92,000)	-	(30,488)	(61,512)	-	(92,000)
1715-0135 TOCUMWAL RAILWAY BLDG MTCE	-	(1,000)	-	(1,000)	-	(277)	(723)	-	(1,000)
1715-0137 TOC RAILWAY STATION INSURANCE	-	(2,000)	-	(2,000)	-	(2,107)	107	(107)	(2,000)
1715-0138 FINLEY RAILWAY BLDG MTCE	-	-	-	-	-	-	-	-	-
1715-0140 COMMUNITY AMENITIES ADMIN CHAR	-	(83,000)	-	(83,000)	-	-	(83,000)	-	(83,000)
1718-0226 HAYES PARK TOILETS REFURB	-	-	-	-	-	-	-	-	-
3900-2504 PUBLIC CONVENIENCES DEPCN	-	(33,000)	-	(33,000)	-	-	(33,000)	-	(33,000)
6200-2504 PUBLIC HALLS DEPRECIATION	-	(187,000)	-	(187,000)	-	-	(187,000)	-	(187,000)
COMMAMENCAPEX COMMUNITY AMENITIES CAPITAL EXPENDITURE	-	-	-	-	-	-	-	-	-
HALLSCAPEXP PUBLIC HALLS CAPITAL EXPENDITURE	-	-	-	-	-	-	-	-	-
COMMUNITY AMENITIES REVENUE	-	12,000	-	132,000	-	-	132,000	-	132,000
6200-1603 BGN WAR MEMORIAL HALL COMMITTEE CONTRIB	-	-	-	-	-	-	-	-	-
6200-1604 TOC WAR MEMORIAL HALL CONTRIBUTION	-	-	-	-	-	-	-	-	-
6200-1605 TOC HISTORIC AIR MUSEUM CONTRIBUTION	-	-	-	-	-	-	-	-	-
6200-1700 LCLI LOAN INTEREST SUBSIDY FINLEY HOUSING	-	12,000	-	12,000	-	-	12,000	-	12,000
6200-1750 LCLI LOAN PROCEEDS 405	-	-	-	-	-	-	-	-	-
6200-1760 INTERNAL LOAN PROCEEDS	-	-	-	-	-	-	-	-	-
6200-1957 TOC HISTORICAL AERO MUSEUM GRANT THAM DC2	-	-	-	-	-	-	-	-	-
7700-1601 TOC AERODROME MUSEUM CONTRIBUTIONS THAM	-	-	-	120,000	-	-	120,000	-	120,000
COMMAMENCAPIINC COMMUNITY AMENITIES CAPITAL INCOME	-	-	-	-	-	-	-	-	-
HALLSCAPIINC PUBLIC HALLS CAPITAL INCOME	-	-	-	-	-	-	-	-	-
	-	(836,000)	-	(716,000)	(20,526)	(199,006)	(516,994)	(12,437)	(729,000)

F F L Job / GL and Description	2021-22 BROUGHT FORWARD	2021-22 ORIGINAL BUDGET	2021-22 CAPITAL WORKS SPLIT	2021-22 ORIGINAL BUDGET WITH CAPITAL WORKS & C/FWDS	SEPT 21 COMMITMENTS	SEPT 21 ACTUAL	SEPT 21 UNDER/OVER BUDGET	SEPT 21 BUDGET CHANGES	REVISED SEPT 21-22 BUDGET
GRAND TOTAL	5,553,000	175,000	-	2,455,769	(16,208,006)	(11,085,727)	13,021,851	(1,901,579)	555,000
RECREATION									
RECREATION EXPENSE	-	(1,054,000)	-	(2,448,025)	(586,287)	(1,380,548)	(1,159,346)	(96,317)	(2,544,000)
1717-0105 BAROOGA REC RESERVE MASTERPLAN	-	-	-	-	-	(21,436)	21,436	(21,436)	(21,000)
1717-0110 BAROOGA SPORTS COMP- INSURANCE	-	(10,000)	-	(10,000)	-	(10,147)	147	(147)	(10,000)
1717-0112 BAROOGA SPORTS COMP GRANT	-	(12,000)	-	(12,000)	-	(12,000)	-	-	(12,000)
1717-0113 RECREATION FACILITIES DONATION	-	(8,000)	-	(8,000)	-	-	(8,000)	-	(8,000)
1717-0120 BAROOGA SPORTS COMP BLDG MTCE	-	(5,000)	-	(5,000)	(455)	(665)	(4,335)	-	(5,000)
1717-0121 BGA SPORTS COMP RISK M'MENT	-	-	-	-	-	-	-	-	-
1717-0130 BERRIGAN SPORTS COMP INSURANCE	-	(14,000)	-	(14,000)	-	(15,216)	1,216	(1,216)	(15,000)
1717-0132 BERRIGAN SPORTS COMP GRANT	-	(12,000)	-	(12,000)	-	(12,000)	-	-	(12,000)
1717-0140 BERRIGAN SPORTS COMP BLDG MTCE	-	(2,000)	-	(2,000)	-	(1,616)	(384)	-	(2,000)
1717-0141 BGN SPORTS COMP RISK M'MENT	-	-	-	-	-	-	-	-	-
1717-0150 FINLEY REC RESERVE - INSURANCE	-	(10,000)	-	(10,000)	-	(10,769)	769	(769)	(11,000)
1717-0152 FINLEY REC RESERVE GRANT	-	(12,000)	-	(12,000)	-	(12,000)	-	-	(12,000)
1717-0155 FIN REC RES PLAYGROUND MTCE	-	(1,000)	-	(1,000)	(1,318)	(1,318)	318	(318)	(1,000)
1717-0160 FINLEY REC RESERVE BLDG MTCE	-	(2,000)	-	(2,000)	-	(103)	(1,897)	-	(2,000)
1717-0161 FIN REC RESERVE RISK M'MENT	-	-	-	-	-	-	-	-	-
1717-0170 FINLEY SHOW GROUND - INSURANCE	-	(14,000)	-	(14,000)	-	(15,204)	1,204	(1,204)	(15,000)
1717-0172 FINLEY SHOW GROUND GRANT	-	(12,000)	-	(12,000)	-	(12,000)	-	-	(12,000)
1717-0180 FINLEY SHOW GROUNDS BLDG MTCE	-	(3,000)	-	(3,000)	-	(71)	(2,929)	-	(3,000)
1717-0181 FINLEY SHOW GROUND RISK M'MENT	-	-	-	-	-	-	-	-	-
1717-0191 TOC REC RESERVE - INSURANCE	-	(7,000)	-	(7,000)	-	(6,891)	(109)	-	(7,000)
1717-0192 TOC REC RESERVE GRANT	-	(12,000)	-	(12,000)	-	(12,000)	-	-	(12,000)
1717-0194 TOC REC RES PLAYGROUND MTCE	-	(1,000)	-	(1,000)	-	-	(1,000)	-	(1,000)
1717-0200 TOC REC RESERVE BLDG MTCE	-	(2,000)	-	(2,000)	-	(136)	(1,864)	-	(2,000)
1717-0201 TOC REC RESERVE RISK M'MENT	-	-	-	-	-	(1,600)	1,600	(1,600)	(2,000)
1717-0237 TOC - NETBALL & CRICKET SCCF2	-	-	-	-	-	-	-	-	-
1717-0252 BGN SPORTSGROUND TOILETS SSFP	-	-	-	-	-	-	-	-	-
1717-0501 BGA LED LIGHT UPGRADES SCCF3	-	-	-	(3,075)	(2,854)	(2,854)	(221)	-	(3,000)
1717-0502 BGN LED LIGHT UPGRADES SCCF3	-	-	-	(3,550)	-	-	(3,550)	3,550	-
1717-0503 FIN LED LIGHT UPGRADES SCCF3	-	-	-	-	-	-	-	-	-
1717-0505 TOC LED LIGHT UPGRADE LRCIP	-	-	-	-	(3,710)	(3,710)	3,710	(3,710)	(4,000)
1717-0510 BGA REC RESERVE CHANGE ROOMS	-	-	-	-	-	-	-	-	-
1717-0520 BERRIGAN SPORTSGROUND PAINTING	-	-	-	-	-	-	-	-	-
1717-0525 AMENITIES UPGRADE BGN CRIP	-	-	-	(29,004)	(64)	(29,548)	544	(4,000)	(33,000)
1717-0530 TOC NETBALL COURTS CRIP	-	-	-	-	(5,100)	(5,100)	5,100	(5,000)	(5,000)
1717-0535 TOCUMWAL CRICKET CLUB NEW ROOF	-	-	-	-	-	-	-	-	-
1717-0540 FIN SHOWGROUND IRRIGAT NSWSP2	-	-	-	(162,000)	(132,794)	(132,794)	(29,206)	-	(162,000)
1717-0545 FIN NETBALL COURTS LRCIP2	-	-	-	(300,000)	(45,440)	(45,440)	(254,560)	(24,266)	(324,000)
1717-0550 TOC NETBALL COURTS LRCIP2	-	-	-	(40,000)	-	-	(40,000)	-	(40,000)
1718-0000 PARKS & GARDENS MAINTENANCE	-	(390,000)	-	(390,000)	(35,769)	(103,333)	(286,667)	(2,000)	(392,000)
1718-0050 FINLEY - LOCO DAM PARK	-	-	-	-	-	-	-	-	-
1718-0060 TOC CREEK WALK HONORARIUM	-	(2,000)	-	(2,000)	-	-	(2,000)	2,000	-
1718-0110 TREE WORKS - BGN	-	-	-	-	-	-	-	-	-
1718-0111 TREE WORKS - BGA	-	-	-	-	-	-	-	-	-
1718-0112 TREE WORKS - TOC	-	-	-	-	-	(6,350)	6,350	(6,350)	(6,000)
1718-0113 TREE WORKS - FIN	-	-	-	-	-	-	-	-	-
1718-0116 MINOR PARKS GARDEN ELECTRICITY	-	(21,000)	-	(21,000)	-	(2,238)	(18,762)	-	(21,000)
1718-0117 MINOR PARK & GARDENS INSURANCE	-	-	-	-	-	-	-	-	-
1718-0160 INTERNAL LOAN 389 INTEREST	-	-	-	-	-	-	-	-	-
1718-0185 ALEXANDER GARDEN COMPETITION	-	(1,000)	-	(1,000)	-	-	(1,000)	-	(1,000)
1718-0237 BGA ADVENTURE PARK DC2	-	-	-	-	-	-	-	-	-
1718-0500 TOC FORESHORE STAGED DEVELOP	-	-	-	(397,286)	(179,095)	(426,772)	(62,383)	-	(397,000)
1718-0501 RUSSEL CRT OPEN SPACE	-	-	-	(14,000)	-	-	(14,000)	14,000	-
1718-0502 RAILWAY PARK UPGRADE	-	-	-	(302,222)	(4,364)	(139,700)	(162,522)	162,522	(140,000)
1718-0503 TOC CWA LIBRARY PARK UPGRADE	-	-	-	(20,025)	(147,420)	(153,930)	133,905	(133,905)	(154,000)
1718-0504 MARY LAWSON WAYSIDE REST CONCEPT PLAN	-	-	-	(10,000)	(10,020)	(10,020)	20	(20)	(10,000)
1718-0530 INTERNAL LOAN 389 PRINCIPAL	-	-	-	-	-	-	-	-	-

F F.Job / GL and Description	2021-22 BROUGHT FORWARD	2021-22 ORIGINAL BUDGET	2021-22 CAPITAL WORKS SPLIT	2021-22 ORIGINAL BUDGET WITH CAPITAL WORKS & C/FWDS	SEPT 21 COMMITMENTS	SEPT 21 ACTUAL	SEPT 21 UNDER/OVER BUDGET	SEPT 21 BUDGET CHANGES	REVISED SEPT 21-22 BUDGET
GRAND TOTAL	5,553,000	175,000	-	2,455,769	(16,208,006)	(11,085,727)	13,021,851	(1,901,579)	555,000
1718-0552 DC1 BERRIGAN APEX PARK REFURB	-	-	-	-	-	-	-	-	-
1718-0553 TOC WAAAF CREEK WALK - ART	-	-	-	(26,734)	(10,500)	(23,502)	(3,232)	-	(27,000)
1718-0554 MURRAY ST FIN OPEN SPACE PARK	-	-	-	(86,129)	(4,396)	(143,627)	57,498	(57,498)	(144,000)
1718-0555 BERRIGAN HAYES PARK SCCF3	-	-	-	-	(950)	(950)	950	(950)	(1,000)
1718-0556 BGA LIONS PARK UPGRADE LRCIP	-	-	-	-	-	-	-	-	-
1719-0100 TOC SPLASH PARK OPERATING EXP	-	(30,000)	-	(30,000)	(2,039)	(5,509)	(24,491)	-	(30,000)
6500-2500 RECREATION RESERVES PLANT & EQUIPMENT DEPCN	-	(1,000)	-	(1,000)	-	-	(1,000)	-	(1,000)
6500-2502 RECREATION RESERVES OTHER STRUCTURES DEPCN	-	(101,000)	-	(101,000)	-	-	(101,000)	-	(101,000)
6500-2518 RECREATION RESERVES BUILDINGS DEPCN	-	(283,000)	-	(283,000)	-	-	(283,000)	-	(283,000)
6600-1606 CREEK WALK MASTERPLAN DEVELOPMENT	-	-	-	-	-	-	-	-	-
6600-2500 PARKS & GARDENS DEPCN	-	(12,000)	-	(12,000)	-	-	(12,000)	-	(12,000)
6600-2518 PARKS & GARDENS DEPCN	-	(74,000)	-	(74,000)	-	-	(74,000)	-	(74,000)
PARKSCAPEXP PARKS AND RECREATION AREAS CAPITAL EXPENDITURE	-	-	-	-	-	-	-	(14,000)	(14,000)
RECRESERVECAPEXP RECREATION RESERVES CAPITAL EXPENDITURE	-	-	-	-	-	-	-	-	-
RECREATION REVENUE	-	201,000	-	1,158,909	-	2,180	1,156,729	(14,613)	1,144,000
6500-1315 TOCUMWAL FOOTBALL NETBALL CLUB LEASE	-	1,000	-	1,000	-	-	1,000	-	1,000
6500-1601 FIN NETBALL COURTS CONTRIBUTION	-	70,000	-	70,000	-	-	70,000	-	70,000
6500-1949 BGA REC RESERVE PROJECT CONTRIBUTION	-	-	-	-	-	-	-	-	-
6500-1951 COMMUNITY CONTRIBUTION	-	-	-	-	-	-	-	-	-
6500-1959 LED LIGHTING UPGRADE SCCF3 GRANT	-	-	-	-	-	-	-	-	-
6500-1963 FINLEY SHOWGROUND GRANT	-	-	-	-	-	-	-	-	-
6500-1969 BERRIGAN SPORTSGROUND TOILET GRANT	-	-	-	53,000	-	-	53,000	-	53,000
6500-1970 TOC SPORTSGROUND LED UPGRADE LRCIP	-	-	-	30,400	-	-	30,400	-	30,000
6500-1971 TOCUMWAL NETBALL COURTS CRIP	-	-	-	-	-	-	-	-	-
6500-1972 BGN SHOWGROUND AMENITIES CRIP	-	-	-	-	-	-	-	-	-
6500-1973 FIN SHOWGROUNDS IRRIGATION NSWSP2	-	-	-	-	-	-	-	-	-
6500-1974 FINLEY NETBALL COURTS LRCIP2	-	115,000	-	230,000	-	-	230,000	-	230,000
6500-1975 TOCUMWAL NETBALL COURTS LRCIP2	-	15,000	-	30,000	-	-	30,000	-	30,000
6600-1501 SECT.94 PUBLIC OPEN SPACE BAROOGA	-	-	-	-	-	1,320	(1,320)	-	-
6600-1502 SECT.94 PUBLIC OPEN SPACE BERRIGAN	-	-	-	-	-	-	-	-	-
6600-1503 SECT.94 PUBLIC OPEN SPACE FINLEY	-	-	-	-	-	-	-	-	-
6600-1504 SECT.94 PUBLIC OPEN SPACE TOCUMWAL	-	-	-	-	-	660	(660)	660	1,000
6600-1505 SECT 94 PUBLIC OPEN SPACE RES TRN	-	-	-	-	-	-	-	-	-
6600-1601 TOC FORESHORE COMMITTEE CONTRIB	-	-	-	-	-	-	-	-	-
6600-1602 TOC CREEK WALK CONTRIBUTION	-	-	-	-	-	-	-	-	-
6600-1604 TOC FORESHORE LIGHTING CONTRIB	-	-	-	-	-	-	-	-	-
6600-1605 TOC FORESHORE BUILDING CONTRIBUTIONS	-	-	-	-	-	-	-	-	-
6600-1607 TOC COM DEV COMMITTEE CONTRIBUTION	-	-	-	-	-	-	-	-	-
6600-1700 TOC FORESHORE LOAN PROCEEDS	-	-	-	-	-	-	-	-	-
6600-1821 USER CHARGES - TOC FORESHORE RES	-	-	-	-	-	200	(200)	200	-
6600-1950 DC1 DROUGHT COMMUNITIES PROGRAM - BGN PARKS	-	-	-	-	-	-	-	-	-
6600-1951 CREATE NSW TOC CREEK WALK PLAN GRANT	-	-	-	55,000	-	-	55,000	-	55,000
6600-1952 BAROOGA ADVENTURE PARK DC2	-	-	-	-	-	-	-	-	-
6600-1953 BERRIGAN HAYES PARK SCCF3	-	-	-	-	-	-	-	-	-
6600-1954 EVERYONE CAN PLAY GRANT - TOC CWA PARK	-	-	-	15,000	-	-	15,000	(15,000)	-
6600-1963 TOC FORESHORE GRANT	-	-	-	645,984	-	-	645,984	-	646,000
6600-1968 BGA LIONS PARK IMPROVEMENT LRCIP	-	-	-	5,000	-	-	5,000	-	5,000
6600-1969 FIN MURRAY STREET O/SPACE PARK LRCIP	-	-	-	23,525	-	-	23,525	(473)	23,000
PARKSCAPINC PARKS AND RECREATION AREAS CAPITAL INCOME	-	-	-	-	-	-	-	-	-
RECRESERVECAPINC RECREATION RESERVES CAPITAL INCOME	-	-	-	-	-	-	-	-	-
		(853,000)		(1,289,116)	(586,287)	(1,378,368)	(2,617)	(110,930)	(1,400,000)
SWIMMING POOL									
SWIMMING POOL EXPENSE	-	(425,000)	-	(425,000)	(33,438)	(55,137)	(369,863)	(589)	(425,000)
1716-0100 SPORTIES HEALTH & FITNESS CONT	-	(55,000)	-	(55,000)	(32,955)	(45,455)	(9,545)	-	(55,000)

F F Job / GL and Description	2021-22 BROUGHT FORWARD	2021-22 ORIGINAL BUDGET	2021-22 CAPITAL WORKS SPLIT	2021-22 ORIGINAL BUDGET WITH CAPITAL WORKS & C/FWDS	SEPT 21 COMMITMENTS	SEPT 21 ACTUAL	SEPT 21 UNDER/OVER BUDGET	SEPT 21 BUDGET CHANGES	REVISED SEPT 21-22 BUDGET
GRAND TOTAL	5,553,000	175,000	-	2,455,769	(16,208,006)	(11,085,727)	13,021,851	(1,901,579)	555,000
1716-0105 SWIMMING POOL GRANTS - BGN	-	(31,000)		(31,000)	-	-	(31,000)		(31,000)
1716-0107 SWIMMING POOL GRANTS - FIN	-	(36,000)		(36,000)	-	-	(36,000)		(36,000)
1716-0109 SWIMMING POOL GRANTS - TOC	-	(31,000)		(31,000)	-	-	(31,000)		(31,000)
1716-0114 BERRIGAN POOL LIFEGUARDS PAYS	-	(20,000)		(20,000)	-	-	(20,000)		(20,000)
1716-0115 BER SWIMMING POOL OPERATE EXP.	-	(15,000)		(15,000)	-	(471)	(14,529)		(15,000)
1716-0116 BER SWIMMING POOL INSURANCE	-	(2,000)		(2,000)	-	(1,921)	(79)		(2,000)
1716-0117 FIN SWIMMING POOL OPERATE EXP.	-	(15,000)		(15,000)	-	-	(15,000)		(15,000)
1716-0118 FINLEY POOL LIFEGUARDS PAYS	-	(30,000)		(30,000)	-	-	(30,000)		(30,000)
1716-0119 TOC SWIMMING POOL OPERATE EXP.	-	(18,000)		(18,000)	(36)	(1,630)	(16,370)		(18,000)
1716-0120 FIN SWIMMING POOL INSURANCE	-	(2,000)		(2,000)	-	(2,061)	61	(61)	(2,000)
1716-0121 TOCUMWAL POOL LIFEGUARDS PAYS	-	(29,000)		(29,000)	-	-	(29,000)		(29,000)
1716-0122 POOL LIFEGUARD UNIFORMS/ROSTER	-	(1,000)		(1,000)	-	-	(1,000)		(1,000)
1716-0123 TOC POOL INSURANCE	-	(1,000)		(1,000)	-	(1,496)	496	(496)	(1,000)
1716-0135 SWIMMING POOL BLDG MTCE - BGN	-	(1,000)		(1,000)	-	(1,032)	32	(32)	(1,000)
1716-0137 SWIMMING POOL BLDG MTCE - FINL	-	(1,000)		(1,000)	-	(84)	(916)		(1,000)
1716-0139 SWIMMING POOL BLDG MTCE - TOCU	-	(1,000)		(1,000)	-	(84)	(916)		(1,000)
1716-0150 SWIMMING POOLS - RISK M'MENT	-	-		-	-	-	-		-
1716-0155 POOL WATER TREATMENT EXPENSES	-	(45,000)		(45,000)	(447)	(647)	(44,354)		(45,000)
1716-0156 SUPERVISOR SALARY	-	(7,000)		(7,000)	-	(259)	(6,741)		(7,000)
1716-0550 DC1 FINLEY SWIMMING POOL UPGRADE	-	-		-	-	-	-		-
6400-2500 SWIMMING POOL OTHER STRUCTURES DEPCN	-	(70,000)		(70,000)	-	-	(70,000)		(70,000)
6400-2504 SWIMMING POOL BUILDINGS DEPCN	-	(14,000)		(14,000)	-	-	(14,000)		(14,000)
POOLCAPEXP SWIMMING POOLS CAPITAL EXPENDITURE	-	-		-	-	-	-		-
SWIMMING POOL REVENUE	-	85,000		85,000	-	-	85,000		85,000
6400-1615 Berrigan Pool Committee Contribution	-	-		-	-	-	-		-
6400-1828 USER CHARGES - SWIMMING POOLS	-	25,000		25,000	-	-	25,000		25,000
6400-1829 RECOVERIES FOR LIFEGUARDS	-	60,000		60,000	-	-	60,000		60,000
6400-1950 DC1 DROUGHT COMMUNITIES PROGRAM - FIN POOL	-	-		-	-	-	-		-
POOLCAPINC SWIMMING POOLS CAPITAL INCOME	-	-		-	-	-	-		-
	-	(340,000)		(340,000)	(33,438)	(55,137)	(284,863)	(589)	(340,000)
QUARRIES & PITS									
QUARRIES & PITS EXPENSE	-	(97,000)		(97,000)	-	(1,193)	(95,807)		(97,000)
1812-0105 PINE LODGE PIT OPERATING EXPEN	-	(93,000)		(93,000)	-	(1,193)	(91,807)		(93,000)
6920-2505 QUARRIES & PIT REMEDIATION - DEPCN	-	(3,000)		(3,000)	-	-	(3,000)		(3,000)
6920-2508 QUARRIES - DEPCN	-	(1,000)		(1,000)	-	-	(1,000)		(1,000)
QUARRIES & PITS REVENUE	-	97,000		97,000	-	-	97,000		97,000
6920-1500 PINE LODGE PIT REVENUE	-	97,000		97,000	-	-	97,000		97,000
6920-1505 PINE LODGE PIT REVENUE CONTRA	-	-		-	-	-	-		-
6920-1510 OTHER GRAVEL PITS REVENUE	-	-		-	-	-	-		-
	-	-		-	-	(1,193)	1,193		-
SHIRE ROADS									
SHIRE ROADS EXPENSE	-	(10,153,000)	-	(12,647,493)	(1,599,093)	(3,084,751)	(9,974,054)	(850,892)	(13,500,000)
0011-0000 RURAL SEALED ROADS - MAINTENANCE	-	(430,000)		(430,000)	(15,479)	(91,413)	(338,587)		(430,000)
0013-0000 RURAL UNSEALED ROADS - MAINTENANCE	-	(612,000)		(612,000)	(20,236)	(187,479)	(424,521)		(612,000)
0021-0000 OTHER URBAN SEALED ROADS - MAINTENANCE	-	(731,000)		(731,000)	(165,506)	(339,496)	(391,504)		(731,000)
0023-0000 OTHER URBAN UNSEALED ROADS - MAINTENANCE	-	(46,000)	(50,000)	(96,000)	(4,848)	(22,543)	(73,457)		(96,000)
1414-0105 STREET & GUTTER CLEANING	-	(179,000)		(179,000)	(6,041)	(44,928)	(134,072)		(179,000)
1414-0110 RUBBISH COLLECTION BEACH AREAS	-	(36,000)		(36,000)	(57)	(3,071)	(32,929)		(36,000)
1905-0100 TOWN ENTRY - BAROOGA	-	-		-	-	-	-		-
1905-0200 TOWN ENTRY - BERRIGAN	-	-		-	-	-	-		-

F F Job / GL and Description	2021-22 BROUGHT FORWARD	2021-22 ORIGINAL BUDGET	2021-22 CAPITAL WORKS SPLIT	2021-22 ORIGINAL BUDGET WITH CAPITAL WORKS & C/FWDS	SEPT 21 COMMITMENTS	SEPT 21 ACTUAL	SEPT 21 UNDER/OVER BUDGET	SEPT 21 BUDGET CHANGES	REVISED SEPT 21-22 BUDGET
GRAND TOTAL	5,553,000	175,000	-	2,455,769	(16,208,006)	(11,085,727)	13,021,851	(1,901,579)	555,000
1905-0300 TOWN ENTRY - FINLEY	-	-	-	-	-	-	-	-	-
1905-0307 COREE ST MEDIANS - ULUPNA/TONGS	-	-	(50,000)	(50,000)	-	-	(50,000)	-	(50,000)
1905-0400 TOWN ENTRY - TOCUMWAL	-	-	-	-	-	-	-	-	-
1905-0500 UNGROUPED TOWN ENTRY WORKS	-	(50,000)	-	(50,000)	-	-	(50,000)	-	(50,000)
1905-0807 COREE STREET UPGRADE DSPF	-	-	-	-	(1,439)	(14,083)	14,083	(14,083)	(14,000)
1910-0156 RESEAL ALEXANDER AVE BGN ALL	-	-	-	-	-	(14)	14	(14)	-
1910-0357 R/S McALLISTER ST 216-679	-	-	-	(6,000)	-	-	(6,000)	-	(6,000)
1910-0601 RESEAL AMAROO AVENUE BGA	-	-	-	-	-	-	-	-	-
1910-0603 RESEAL BANKER ST 00-262	-	-	-	-	-	-	-	-	-
1910-0604 RESEAL BARINYA ST 392-839	-	-	-	-	-	-	-	-	-
1910-0607 RESEAL BUCHANANS RD BGA	-	-	(12,000)	(12,000)	(1,227)	(1,227)	(10,773)	-	(12,000)
1910-0610 RESEAL GUNNAMARA ST BGA ALL	-	-	(16,000)	(16,000)	(1,227)	(1,227)	(14,773)	-	(16,000)
1910-0613 RESEAL KAMAROOKA ST BGA	-	-	(7,000)	(7,000)	(900)	(900)	(6,100)	-	(7,000)
1910-0616 RESEAL LAWSON DRIVE BGA	-	-	(15,000)	(15,000)	(1,718)	(1,718)	(13,282)	-	(15,000)
1910-0617 RESEAL MCFARLAND ST 00-452	-	-	-	-	-	-	-	-	-
1910-0620 RESEAL STILLARDS CRT BGA ALL	-	-	(7,000)	(7,000)	-	-	(7,000)	-	(7,000)
1910-0706 RESEAL CORCORAN ST BGN	-	-	(16,000)	(16,000)	(1,923)	(1,923)	(14,077)	-	(16,000)
1910-0708 RESEAL DAVIS ST	-	-	(38,000)	(38,000)	-	-	(38,000)	-	(38,000)
1910-0709 RESEAL DENISON ST BGN ALL	-	-	(13,000)	(13,000)	-	-	(13,000)	-	(13,000)
1910-0714 RESEAL GREGGERYS RD BGN	-	-	(7,000)	(7,000)	(614)	(614)	(6,386)	-	(7,000)
1910-0718 RESEAL HORSFALL ST 00-277	-	-	-	-	-	-	-	-	-
1910-0730 RESEAL WILLIAM ST BGN	-	-	(3,000)	(3,000)	-	-	(3,000)	-	(3,000)
1910-0804 RESEAL BURKE ST FIN ALL	-	-	-	-	(818)	(818)	818	(818)	(1,000)
1910-0805 RESEAL BURTON ST FIN	-	-	-	-	-	-	-	-	-
1910-0806 RESEAL CLOSE ST FIN	-	-	(10,500)	(10,500)	(982)	(982)	(9,518)	-	(11,000)
1910-0808 RESEAL DAWE AVE FIN ALL	-	-	(25,000)	(25,000)	-	-	(25,000)	-	(25,000)
1910-0809 RESEAL DENISON ST FIN 466-1409	-	-	-	(14,000)	-	-	(14,000)	-	(14,000)
1910-0810 RESEAL DENISON ST FIN 1409-161	-	-	-	-	-	-	-	-	-
1910-0812 RESEAL ENDEAVOUR ST FIN	-	-	(16,000)	(16,000)	(2,168)	(2,168)	(13,832)	-	(16,000)
1910-0816 RESEAL HAMPDEN ST - 617-647	-	-	(2,000)	(2,000)	-	-	(2,000)	-	(2,000)
1910-0820 RESEAL MCDONALD CRT FIN ALL	-	-	(3,000)	(3,000)	(409)	(409)	(2,591)	-	(3,000)
1910-0821 RESEAL McALLISTER ST FIN	-	-	-	-	-	-	-	-	-
1910-0822 RESEAL MURRAY ST FIN PARKLANES	-	-	-	-	-	-	-	-	-
1910-0823 RESEAL MURRAY ST - WELLS/SCHOU	-	-	(13,000)	(24,698)	(11,364)	(11,364)	(13,334)	-	(25,000)
1910-0827 RESEAL TOCUMWAL ST FINLEY	-	-	-	-	-	-	-	-	-
1910-0828 RESEAL TONGS ST FINLEY	-	-	(3,000)	(3,000)	(573)	(573)	(2,427)	-	(3,000)
1910-0830 RESEAL TUPPAL ST FIN	-	-	(4,000)	(4,000)	-	-	(4,000)	-	(4,000)
1910-0833 RESEAL WELLS ST FINLEY	-	-	(6,000)	(6,000)	(1,105)	(1,105)	(4,895)	-	(6,000)
1910-0835 RESEAL WILLIAM ST FIN	-	-	(2,000)	(2,000)	(409)	(409)	(1,591)	-	(2,000)
1910-0836 RESEAL WOLLAMAI ST HOWE-MURRAY	-	-	(9,000)	(9,000)	(695)	(695)	(8,305)	-	(9,000)
1910-0856 RESEAL SCOULLAR ST FIN	-	-	(2,000)	(2,000)	(982)	(982)	(1,018)	-	(2,000)
1910-0857 RESEAL ULUPNA ST FIN 411-452	-	-	-	-	-	-	-	-	-
1910-0904 RESEAL BARKER ST TOC ALL	-	-	(20,500)	(20,500)	-	-	(20,500)	-	(21,000)
1910-0912 RESEAL BRUTON ST TOC	-	-	(10,000)	(10,000)	-	-	(10,000)	-	(10,000)
1910-0914 RESEAL CHARLOTTE ST TOC	-	-	(3,500)	(3,500)	-	-	(3,500)	-	(4,000)
1910-0915 RESEAL COBRAM ST TOC	-	-	(10,000)	(10,000)	-	-	(10,000)	-	(10,000)
1910-0917 RESEAL DENILQUIN ST TOC	-	-	(7,000)	(7,000)	-	-	(7,000)	-	(7,000)
1910-0926 RESEAL HILES COURT TOC ALL	-	-	(2,500)	(2,500)	-	-	(2,500)	-	(3,000)
1910-0929 RESEAL HOYLE ST TOC	-	-	(6,000)	(6,000)	-	-	(6,000)	-	(6,000)
1910-0967 RESEAL DEAN ST TOC	-	-	(9,000)	(9,000)	-	-	(9,000)	-	(9,000)
1910-0970 RESEAL WISE COURT TOC ALL	-	-	(10,000)	(10,000)	(2,045)	(2,045)	(7,955)	-	(10,000)
1911-0007 RESEAL BACK BAROOGA RD	-	-	(3,000)	(3,000)	-	-	(3,000)	-	(3,000)
1911-0009 RESEAL COLDWELLS RD - HILL/BAR	-	-	(26,000)	(26,000)	-	-	(26,000)	-	(26,000)
1911-0010 RESEAL COLDWELLS RD 3621-MR363	-	-	-	-	-	-	-	-	-
1911-0021 RESEAL STOCK ROUTE RD	-	-	(41,000)	(41,000)	(9,614)	(9,614)	(31,386)	-	(41,000)
1911-0022 RESEAL SEPPELTS RD	-	-	-	-	-	-	-	-	-
1911-0039 RESEAL CLEARVIEW RD ALL	-	-	(6,000)	(6,000)	-	-	(6,000)	-	(6,000)
1911-0046 RESEAL HUTSONS RD - ALL	-	-	-	-	-	-	-	-	-

F F Job / GL and Description	2021-22 BROUGHT FORWARD	2021-22 ORIGINAL BUDGET	2021-22 CAPITAL WORKS SPLIT	2021-22 ORIGINAL BUDGET WITH CAPITAL WORKS & C/FWDS	SEPT 21 COMMITMENTS	SEPT 21 ACTUAL	SEPT 21 UNDER/OVER BUDGET	SEPT 21 BUDGET CHANGES	REVISED SEPT 21-22 BUDGET
GRAND TOTAL	5,553,000	175,000	-	2,455,769	(16,208,006)	(11,085,727)	13,021,851	(1,901,579)	555,000
1911-0087 RESEAL SPRINGFIELD RD	-	-	(10,000)	(10,000)	(2,168)	(2,168)	(7,832)		(10,000)
1911-0092 RESEAL PINEY RD 2386 TO WOOLSH	-	-	(184,000)	(184,000)	-	-	(184,000)		(184,000)
1911-0099 RESEAL CASEYS RD	-	-	(13,000)	(13,000)	-	-	(13,000)		(13,000)
1911-0110 RESEAL WOOLSHED RD 2562-2819	-	-	(4,000)	(4,000)	-	-	(4,000)		(4,000)
1911-0111 RESEAL SOUTH COREE RD -18325TH	-	-	(36,000)	(36,000)	(8,182)	(8,182)	(27,818)	(8,182)	(44,000)
1911-0125 RACECOURSE RD TOC -552 TO NEWEL	-	-	-	(14,058)	(13,182)	(13,182)	(876)		(14,000)
1911-0126 RACECOURSE RD TOC - MCCULLOUCHS	-	-	(53,000)	(78,363)	(22,320)	(22,320)	(56,043)		(78,000)
1911-0127 RACECOURSE RD TOC-ROCKS TO QUI	-	-	(20,000)	(20,000)	(4,091)	(4,091)	(15,909)		(20,000)
1911-0146 RESEAL PINELODGE RD	-	-	(85,000)	(85,000)	(18,818)	(18,818)	(66,182)		(85,000)
1911-0149 RESEAL TUPPAL RD	-	-	(8,000)	(8,000)	-	-	(8,000)		(8,000)
1911-0156 RESEAL ALEXANDERS RD ALL	-	-	(17,000)	(17,000)	(2,045)	(2,045)	(14,955)		(17,000)
1911-0158 RESEAL DALES RD - TONGS TO BRO	-	-	-	-	-	-	-		-
1911-0180 RESEAL LOGIE BRAE RD	-	-	-	-	-	-	-		-
1911-0209 RESEAL BURMA RD 00-1.3	-	-	-	-	-	-	-		-
1911-0216 RESEAL LOWER RIVER -1902/2278	-	-	(8,000)	(8,000)	-	-	(8,000)		(8,000)
1911-0221 RACECOURSE RD BGN-1080 TO COBR	-	-	-	-	-	-	-		-
1911-0619 RESEAL SNELL RD 00-1299	-	-	-	-	-	-	-		-
1912-0003 RESHEET ENNAL RD	-	-	(237,000)	(237,000)	-	-	(237,000)		(237,000)
1912-0004 RESHEET LAFFAYS RD	-	-	(41,000)	(41,000)	-	-	(41,000)		(41,000)
1912-0018 RESHEET WILTONS ROAD 2.4-5.7	-	-	-	-	-	-	-		-
1912-0041 RESHEET STONEBRINK ROAD	-	-	-	-	-	-	-		-
1912-0063 RESHEET MICKLES ROAD	-	-	-	-	-	-	-		-
1912-0100 RESHEET SANDHILLS RD-PINEY/BOX	-	-	-	-	(493)	(493)	493	(493)	-
1912-0107 RESHEET WAVERLY ROAD	-	-	-	(2,000)	(1,909)	(1,909)	(91)		(2,000)
1912-0121 FIRE BREAKS - RURAL UNSEALED R	-	-	-	-	-	-	-		-
1912-0136 RESHEET MIECHELS RD SH17 - 3.1	-	-	(111,000)	(189,000)	-	-	(189,000)		(189,000)
1912-0137 RESHEET CANALLA RD	-	-	-	(14,877)	(15,121)	(15,121)	244	(244)	(15,000)
1912-0144 RESHEET HOGANS RD	-	-	(79,000)	(112,000)	-	-	(112,000)		(112,000)
1912-0156 RESHEET ALEXANDERS ROAD	-	-	-	-	-	-	-		-
1912-0160 RESHEET MEMBREYS RD	-	-	-	-	-	-	-		-
1912-0167 RESHEET WINTERS ROAD	-	-	-	-	-	-	-		-
1912-0216 RESHEET LOWER RIVER ROAD	-	-	-	-	-	(211)	211	(211)	-
1913-0553 LANE 961 - BRUTON ST BAROOGA	-	-	-	(60,000)	-	-	(60,000)		(60,000)
1913-0619 SNELL RD - ARRAMAGONG TO MCKIN	-	-	-	(5,000)	-	-	(5,000)		(5,000)
1913-0620 SNELL RD - KAMAROOKA TO CHOMLE	-	-	-	(80,000)	-	-	(80,000)		(80,000)
1913-0711 DROHAN ST - LYSAGHT/HAYES	-	-	(50,000)	(50,000)	-	-	(50,000)		(50,000)
1913-0718 HORSEFALL ST - JERILDERIE/DENISON	-	-	(90,000)	(90,000)	-	-	(90,000)		(90,000)
1913-0807 COREE ST - MEDIAN STRIPS DSPF	-	-	-	-	(407,843)	(407,843)	0		-
1913-0808 DAWE AVENUE - FULL LENGTH	-	-	-	(150,000)	-	-	(150,000)		(150,000)
1913-0845 MCALLISTER ST - HEADFORD TO OSB	-	-	(70,000)	(127,000)	-	-	(127,000)		(127,000)
1913-0856 DC1 SCOLLAR STREET - EXTENSIO	-	-	-	-	-	-	-		-
1913-0905 BAROOGA ST TOC - MURRAY TO MOR	-	-	-	(95,000)	-	-	(95,000)	95,000	-
1913-0912 BRUTON STREET TOCUMWAL	-	-	-	-	-	-	-		-
1913-0915 COBRAM ST TOCUMWAL RECONSTRUCT	-	-	-	(31,037)	-	-	(31,037)		(31,000)
1913-0920 EMILY ST - LANE 960 / FALKINER	-	-	(23,000)	(23,000)	-	-	(23,000)		(23,000)
1913-0924 HANNAH ST - CALAWAY TO END	-	-	-	(5,000)	-	-	(5,000)		(5,000)
1913-0927 HILL ST TOCUMWAL REALIGN	-	-	(35,000)	(35,000)	-	-	(35,000)		(35,000)
1913-0931 JERILDERIE ST NTH - BRUTON ST	-	-	-	(10,000)	-	-	(10,000)		(10,000)
1913-0932 JERSEY ST - CHANTER - TUPPAL BBRF3	-	-	-	(197,000)	(240,565)	(240,754)	43,754	(43,754)	(241,000)
1913-0934 TOWN BEACH RD - TOC	-	-	-	-	-	-	-		-
1914-0001 YARRAWONGA RD 2.1-4.5KM	-	-	-	-	-	-	-		-
1914-0009 COLDWELLS RD 4965 TO 5395	-	-	(113,000)	(113,000)	-	-	(113,000)		(113,000)
1914-0059 LAWLORS RD BGN HEAVY PATCHING	-	-	-	(70,000)	-	(60,000)	(10,000)		(70,000)
1914-0062 CROSBIES RD 0.1/2.7	-	-	-	(50,000)	-	-	(50,000)		(50,000)
1914-0077 BUSHFILEDS RD 00-5KM	-	-	(150,000)	(150,000)	(858)	(2,661)	(147,339)		(150,000)
1914-0090 BARNES RD-MAXWELL TO STH COREE	-	-	(220,000)	(220,000)	-	(542)	(219,458)		(220,000)
1914-0093 MELROSE RD 0000 TO 4948	-	-	(132,000)	(132,000)	-	-	(132,000)		(132,000)
1914-0094 MELROSE RD 9637/10653	-	-	(461,000)	(461,000)	-	-	(461,000)		(461,000)

F F\Job / GL and Description	2021-22 BROUGHT FORWARD	2021-22 ORIGINAL BUDGET	2021-22 CAPITAL WORKS SPLIT	2021-22 ORIGINAL BUDGET WITH CAPITAL WORKS & C/FWDS	SEPT 21 COMMITMENTS	SEPT 21 ACTUAL	SEPT 21 UNDER/OVER BUDGET	SEPT 21 BUDGET CHANGES	REVISED SEPT 21-22 BUDGET
GRAND TOTAL	5,553,000	175,000	-	2,455,769	(16,208,006)	(11,085,727)	13,021,851	(1,901,579)	555,000
1914-0095 PEPPERTREE RD 3.5/4.2	-	-	-	-	-	-	-	-	-
1914-0110 WOOLSHED RD 2.4/2.9 & 3.5/4.8	-	-	(90,000)	(90,000)	-	-	(90,000)	-	(90,000)
1914-0111 SOUTH COREE RD 8320 TO 8777	-	-	(112,000)	(112,000)	-	-	(112,000)	-	(112,000)
1914-0112 MAXWELLS RD - LARKINS/RIV HWAY	-	-	-	-	-	-	-	-	-
1914-0115 BROOCKMANNS RD (FLR)	-	-	-	(218,642)	(2,724)	(22,268)	(196,374)	-	(219,000)
1914-0216 LOWER RIVER RD CAUSEWAYS	-	-	-	(100,000)	(528)	(840)	(99,160)	-	(100,000)
1914-0217 LOWER RIVER ROAD PAVEMENT UPGRADE	-	-	-	-	(35,471)	(725,567)	725,567	(815,000)	(815,000)
1914-0316 YARRAWONGA RD 00 to 2676	-	-	(140,000)	(211,258)	(68,521)	(68,521)	(142,737)	-	(211,000)
1914-0317 YARRAWONGA RD 20607-22607	-	-	-	(30,454)	-	-	(30,454)	-	(30,000)
1914-0592 YARRAWONGA RD 23608-2371C	-	-	-	-	-	-	-	-	-
1914-0599 PEPPERTREE RD - WOOLSHED RD	-	-	-	(17,000)	-	-	(17,000)	17,000	-
1915-0176 RURAL ADDRESSING EXPENSE	-	-	-	-	(156)	(280)	280	(280)	-
1915-0513 CLEARZONES - ROADSIDE HAZARD	-	-	(50,000)	(50,000)	-	(8,280)	(41,720)	-	(50,000)
1916-0105 K&G MTCE & REPAIRS	-	(67,000)	-	(67,000)	(6,038)	(25,644)	(41,356)	-	(67,000)
1916-0500 KERB & GUTTER UPLIFT LRCIP2	-	-	-	(355,000)	(4,952)	(89,451)	(265,549)	-	(355,000)
1916-0600 SNELL RD - ARRAMOGONG TO MCKIN	-	-	-	(12,000)	-	-	(12,000)	-	(12,000)
1916-0601 SNELL RD - KAMAROOKA TO CHOMLE	-	-	-	(62,724)	-	-	(62,724)	-	(63,000)
1916-0602 DAWE AVENUE FULL LENGTH	-	-	-	(50,000)	-	(1,267)	(48,733)	-	(50,000)
1916-0603 BAROOGA ST TOC - MURRAY TO MOR	-	-	-	(60,000)	-	-	(60,000)	-	(60,000)
1916-0718 HORSEFALL ST - JERILDERIE/DENISON	-	-	(65,000)	(65,000)	-	-	(65,000)	-	(65,000)
1916-0807 COREE STREET UPGRADE DSPF	-	-	-	-	(3,469)	(3,469)	(0)	-	-
1916-0845 MCALLISTER ST - HEADFORD/OSBORN	-	-	(80,000)	(80,000)	-	-	(80,000)	-	(80,000)
1916-0846 DENISON ST - WOLLAMAI- WARMATT	-	-	-	-	(22)	(22)	22	(22)	-
1916-0852 JERILDERIE ST NTH - BRUTON ST	-	-	-	(23,000)	-	-	(23,000)	-	(23,000)
1916-0853 HANNAH ST - CALAWAY TO EXISTIN	-	-	-	(22,000)	-	-	(22,000)	-	(22,000)
1916-0920 EMILY ST - LANE 960 / FALKINER	-	-	(59,000)	(59,000)	-	-	(59,000)	-	(59,000)
1916-0927 HILL ST TOCUMWAL REALIGN	-	-	(40,000)	(40,000)	-	-	(40,000)	-	(40,000)
1916-0932 JERSEY ST CHANTER - TUPPAL BBRF3	-	-	-	(54,712)	-	(61,816)	7,104	(7,104)	(62,000)
1917-0105 FOOTPATH MTCE & REPAIRS	-	(16,000)	-	(16,000)	(126)	(8,229)	(7,771)	-	(16,000)
1917-0517 STREET FURNITURE - VARIOUS	-	(4,000)	-	(4,000)	-	-	(4,000)	-	(4,000)
1917-0541 NEW FOOTPATHS - VARIOUS LOCATIONS	-	-	(50,000)	(50,000)	(227)	(227)	(49,773)	-	(50,000)
1917-0554 FOOTPATH PROVISION OF PRAM CRO	-	-	-	-	-	-	-	-	-
1917-0600 TOC GOLF CLUB PATH LRCIP	-	-	-	(3,088)	(12)	(12)	(3,076)	3,076	-
1917-0601 BGA LAWSON DRIVE PATH LRCIP	-	-	-	(3,966)	(971)	(6,730)	2,764	(2,764)	(7,000)
1917-0602 BAROOGA TO COBRAM PATH LRCIP	-	-	-	(49,855)	(16,434)	(16,841)	(33,014)	33,014	(17,000)
1917-0609 COLLIE ST BGA TO LAWSON DRIVE	-	-	-	-	-	-	-	-	-
1917-0664 MURRAY ST HEADFORD TO OSBOURNE	-	-	-	(24,000)	-	-	(24,000)	24,000	-
1917-0667 LAWSON DR BGA	-	-	-	(40,000)	-	-	(40,000)	-	(40,000)
1917-0668 NANGUNIA ST BGA	-	-	-	(5,000)	-	-	(5,000)	5,000	-
1917-0673 WALKING TRACK - QUICKS RD	-	-	-	-	-	-	-	-	-
1917-0674 TOCUMWAL WALKING PATH SCCF1	-	-	-	-	-	-	-	-	-
1917-0676 TONGS WALKING TRACK - FIN	-	-	-	(9,000)	-	-	(9,000)	-	(9,000)
1917-0678 RACECOURSE RD BGN WALKING TRAC	-	-	-	(49,603)	-	-	(49,603)	-	(50,000)
1917-0679 DAWE AVE FINLEY	-	-	-	(40,000)	-	-	(40,000)	-	(40,000)
1917-0680 DONALDSON ST FIN - DAWE/SCHOUL	-	-	-	(13,000)	-	-	(13,000)	-	(13,000)
1917-0681 SCHOULLAR ST FIN	-	-	-	(7,000)	-	-	(7,000)	-	(7,000)
1917-0682 FINLEY ST BGN DETENTION BASIN	-	-	-	(20,000)	-	-	(20,000)	-	(20,000)
1917-0683 COREE STREET MCNAMARA-TONGS	-	-	-	(48,000)	-	-	(48,000)	-	(48,000)
1917-0684 TONGS ST WALKING TRACK	-	-	-	(20,000)	-	-	(20,000)	-	(20,000)
1917-0685 JERILDERIE STREET NORTH	-	-	-	(60,000)	-	-	(60,000)	-	(60,000)
1917-0807 COREE ST FINLEY TONGS-MCNAMARA DSPF	-	-	-	-	(1,962)	(3,072)	3,072	-	-
1917-0910 BRIDGE ST TOCUMWAL	-	-	-	-	-	-	-	-	-
1917-0912 BRUTON ST - ANTHONY TO HANNAH	-	-	(30,000)	(30,000)	-	-	(30,000)	-	(30,000)
1917-0924 HANNAH ST - BRUTON TO HENNESSY	-	-	(45,000)	(45,000)	-	-	(45,000)	-	(45,000)
1917-0932 JERSEY ST PRECINCT - Footpath BBRF3	-	-	-	(5,987)	-	-	(5,987)	5,987	-
1918-0105 STREET LIGHTING - Operations	-	(84,000)	-	(84,000)	-	(13,770)	(70,230)	-	(84,000)
1918-0106 STREET LIGHTING - ELECTRICITY	-	(157,000)	-	(157,000)	-	(17,714)	(139,286)	-	(157,000)
1918-0110 BULK LAMP REPLACEMENT PROGRAM	-	(514,000)	-	(514,000)	(467,505)	(467,505)	(46,495)	-	(514,000)

F FLJob / GL and Description	2021-22 BROUGHT FORWARD	2021-22 ORIGINAL BUDGET	2021-22 CAPITAL WORKS SPLIT	2021-22 ORIGINAL BUDGET WITH CAPITAL WORKS & C/FWDS	SEPT 21 COMMITMENTS	SEPT 21 ACTUAL	SEPT 21 UNDER/OVER BUDGET	SEPT 21 BUDGET CHANGES	REVISED SEPT 21-22 BUDGET
GRAND TOTAL	5,553,000	175,000	-	2,455,769	(16,208,006)	(11,085,727)	13,021,851	(1,901,579)	555,000
1918-0160 LIGHTING INTEREST ON LED INTLOAN	-	(11,000)		(11,000)	-	-	(11,000)		(11,000)
1918-0515 STREET LIGHTING IN TOWNS	-	-	(10,000)	(20,171)	-	(1,084)	(19,087)		(20,000)
1918-0530 LIGHTING PRINCIPAL ON LED INTLOAN	-	(50,000)		(50,000)	-	-	(50,000)		(50,000)
1919-0105 ROADS & INFRASTRUCTURE ADMIN C	-	(1,018,000)		(1,018,000)	-	-	(1,018,000)		(1,018,000)
1922-0105 BUS SHELTERS ROUTINE MTCE & RE	-	(2,000)		(2,000)	-	-	(2,000)		(2,000)
7060-2510 DEPCN - URBAN ROADS SEALED	-	(436,000)		(436,000)	-	-	(436,000)		(436,000)
7070-2510 DEPCN - URBAN ROADS UNSEALED	-	-		-	-	-	-		-
7100-2510 DEPCN - RURAL SEALED ROADS	-	(1,377,000)		(1,377,000)	-	-	(1,377,000)		(1,377,000)
7100-2610 DEPCN - RURAL BRIDGES	-	(31,000)		(31,000)	-	-	(31,000)		(31,000)
7150-2510 DEPCN - REGIONAL ROADS	-	(468,000)		(468,000)	-	-	(468,000)		(468,000)
7150-2610 DEPCN - REGIONAL BRIDGES	-	(64,000)		(64,000)	-	-	(64,000)		(64,000)
7150-2620 DEPCN - CULVERTS	-	(20,000)		(20,000)	-	-	(20,000)		(20,000)
7200-2510 DEPCN - RURAL UNSEALED ROADS	-	-		-	-	-	-		-
7300-2510 KERB & GUTTER DEPCN	-	(176,000)		(176,000)	-	-	(176,000)		(176,000)
7500-2510 FOOTPATH DEPCN	-	(69,000)		(69,000)	-	-	(69,000)		(69,000)
FOOTPATHSCAPEXP FOOTPATHS CAPITAL EXPENDITURE	-	(135,000)	135,000	-	-	-	-	(29,000)	(29,000)
K&GCAPEXP KERB & GUTTER CAPITAL EXPENDITURE	-	(244,000)	244,000	-	-	-	-	-	-
RURALCONSCAPEXP RURAL SEALED CONSTRUCTION CAPITAL EXPENDITURE	-	(1,468,000)	1,468,000	-	-	-	-	(17,000)	(17,000)
RURALSEALEDCAPEXP RURAL SEALED RESEALS CAPITAL EXPENDITURE	-	(514,000)	514,000	-	-	-	-	-	-
RURALUNSEALEDCAPEXP RURAL UNSEALED RESHEET CAPITAL EXPENDITURE	-	(518,000)	518,000	-	-	-	-	-	-
TOWNSCAPECAPEXP TOWNSCAPE WORKS CAPITAL EXPENDITURE	-	(50,000)	50,000	-	-	-	-	-	-
URBANCONSCAPEXP URBAN ROADS CONSTRUCTION CAPITAL EXPENDITURE	-	(268,000)	268,000	-	-	-	-	(95,000)	(95,000)
URBANRESEALCAPEXP URBAN RESEALS CAPITAL EXPENDITURE	-	(308,000)	308,000	-	-	-	-	-	-
SHIRE ROADS REVENUE	-	3,928,000	-	5,037,232	-	627,996	4,409,236	444	5,039,000
7060-1615 DEVELOPER CONTRIBUTION - ASSETS	-	-		-	-	-	-		-
7060-1807 COREE STREET UPGRADE DSPF	-	-		436,750	-	-	436,750		437,000
7060-1950 DC1 DROUGHT COMMUNITIES PROGRAM - Scollour St	-	-		-	-	-	-		-
7060-1951 JERSEY STREET PRECINCT BBRF3	-	-		115,529	-	-	115,529		116,000
7100-1500 RURAL ADDRESSING INCOME	-	-		-	-	444	(444)	444	-
7100-1550 ROADS SUNDRY INCOME	-	-		-	-	-	-		-
7100-1950 RURAL LOCAL ROADS GRANT (RLR) (FAG)	-	1,484,000		1,484,000	-	197,052	1,053,500		1,484,000
7100-1951 R2R ROADS TO RECOVERY GRANT	-	987,000		987,000	-	-	987,000		987,000
7100-1953 RFS HAZARD REDUCTION GRANT	-	11,000		11,000	-	-	11,000		11,000
7100-1954 RMS DISASTER RECOVERY FUNDING - FLOOD DAMAGE	-	-		-	-	-	-		-
7100-1957 Fixing Country Roads Grant	-	-		-	-	-	-		-
7100-1958 RMS SAFER ROADS PROGRAM	-	-		-	-	-	-		-
7100-1959 FIXING LOCAL ROADS GRANT	-	615,000		615,000	-	430,500	417,948		615,000
7150-1950 RAMROC Weed Control Funding	-	-		-	-	-	-		-
7150-1959 FIXING LOCAL ROADS ROUND 2	-	-		-	-	-	-		-
7300-1670 K&G Jersey St	-	-		-	-	-	-		-
7300-1678 K&G Snell Rd - Arramagong to McKinley	-	-		35,000	-	-	35,000		35,000
7300-1679 K&G Snell Rd - Kamarooka to Chomley	-	-		2,000	-	-	2,000		2,000
7300-1680 K&G Dawe Avenue Finley	-	-		7,000	-	-	7,000		7,000
7300-1681 K&G Barooga St TOC - Murray to Morris	-	-		12,000	-	-	12,000		12,000
7300-1682 K&G Horsefall St- Jerilderie/Denison	-	-	12,000	12,000	-	-	12,000		12,000
7300-1683 K&G Emily St - Lane 960 / Hennessy	-	-	10,000	10,000	-	-	10,000		10,000
7300-1807 K&G COREE STREET UPGRADE DSPF	-	-		145,000	-	-	145,000		145,000
7300-1950 BUILDING BETTER REGIONS JERSEY BBRF3	-	-		20,437	-	-	20,437		20,000
7300-1951 K&G - RMS Funding	-	-		-	-	-	-		-
7300-1952 KERB & GUTTER UPLIFT LRCIP2	-	178,000		356,000	-	-	356,000		356,000
7500-1807 FOOTPATH COREE STREET UPGRADE DSPF	-	-		72,000	-	-	72,000		72,000
7500-1867 Footpath Coree St FIN Mcnamara - Tongs	-	-		-	-	-	-		-
7500-1868 Footpath Jerilderie Street North TOC	-	-		25,000	-	-	25,000		25,000
7500-1869 Footpath Dawe Avenue Finley	-	-		-	-	-	-		-
7500-1870 Footpath Bruton St - Anthony to Hann	-	-	13,500	13,500	-	-	13,500		14,000
7500-1871 Footpath Hannah St - Bruton to Henne	-	-	21,500	21,500	-	-	21,500		22,000
7500-1950 FOOTPATHS - RTA FUNDING PAMP	-	-		-	-	-	-		-

F FLJob / GL and Description	2021-22 BROUGHT FORWARD	2021-22 ORIGINAL BUDGET	2021-22 CAPITAL WORKS SPLIT	2021-22 ORIGINAL BUDGET WITH CAPITAL WORKS & C/FWDS	SEPT 21 COMMITMENTS	SEPT 21 ACTUAL	SEPT 21 UNDER/OVER BUDGET	SEPT 21 BUDGET CHANGES	REVISED SEPT 21-22 BUDGET
GRAND TOTAL	5,553,000	175,000	-	2,455,769	(16,208,006)	(11,085,727)	13,021,851	(1,901,579)	555,000
7500-1951 Footpath Grant Income - SCCF1	-	-	-	-	-	-	-	-	-
7500-1952 BUILDING BETTER REGIONS JERSEY BBRF3	-	-	-	31,216	-	-	31,216	-	31,000
7500-1953 TOC GOLF CLUB PATH LRCIP	-	-	-	7,500	-	-	7,500	-	8,000
7500-1954 BGA LAWSON DRIVE PATH LRCIP	-	-	-	7,800	-	-	7,800	-	8,000
7500-1955 BAROOGA TO COBRAM PATH LRCIP	-	-	-	14,000	-	-	14,000	-	14,000
7780-1950 RTA - BUS BAY GRANT REVENUE	-	-	-	-	-	-	-	-	-
7780-1952 DEPT TRANSPORT CPTIGS BUS STOP GRANT	-	-	-	-	-	-	-	-	-
7900-1700 INTERNAL LOAN LED PROCEEDS	-	550,000	-	550,000	-	-	550,000	-	550,000
7900-1950 STREET LIGHTING SUBSIDY	-	46,000	-	46,000	-	-	46,000	-	46,000
FOOTPATHSCAPINC FOOTPATHS CAPITAL INCOME	-	35,000	(35,000)	-	-	-	-	-	-
K&GCAPINC KERB & GUTTER CAPITAL INCOME	-	22,000	(22,000)	-	-	-	-	-	-
RURALCONSCAPINC RURAL SEALED CONSTRUCTION CAPITAL INCOME	-	-	-	-	-	-	-	-	-
RURALSEALEDAPINC RURAL SEALED RESEALS CAPITAL INCOME	-	-	-	-	-	-	-	-	-
RURALUNSEALEDAPINC RURAL UNSEALED RESHEET CAPITAL INCOME	-	-	-	-	-	-	-	-	-
TOWNSCAPECAPINC TOWNSCAPE WORKS CAPITAL INCOME	-	-	-	-	-	-	-	-	-
URBANCONSCAPINC URBAN ROADS CONSTRUCTION CAPITAL INCOME	-	-	-	-	-	-	-	-	-
URBANRESEALCAPINC URBAN RESEALS CAPITAL INCOME	-	-	-	-	-	-	-	-	-
		(6,225,000)	-	(7,610,261)	(1,599,093)	(2,456,755)	(5,564,818)	(850,448)	(8,461,000)
AERODROMES									
AERODROMES EXPENSE	-	(140,000)		(180,000)	(16,269)	(53,590)	(126,410)	(1,767)	(181,000)
1920-0115 BGN AERODROME GROUNDS MTCE	-	(5,000)	-	(5,000)	-	(105)	(4,895)	-	(5,000)
1920-0170 TOC AERODROME OPERATING EXPENS	-	(75,000)	-	(75,000)	(16,269)	(51,683)	(23,317)	-	(75,000)
1920-0171 TOC AERODROME - INSURANCE	-	-	-	-	-	(41)	41	(41)	-
1920-0172 LIBERATOR INSURANCE	-	-	-	-	-	(136)	136	(136)	-
1920-0175 TOC AERODROME BLDG MTCE	-	(3,000)	-	(3,000)	-	(34)	(2,966)	-	(3,000)
1920-0184 TOC AERO RUNWAY 18-36 HEAVY PA	-	-	-	(40,000)	-	-	(40,000)	-	(40,000)
1920-0187 TOC AERO PERIMETER AND TAXIWAY	-	-	-	-	-	-	-	-	-
1920-0190 AERODROME SUBDIVISION WORKS	-	-	-	-	-	(1,490)	1,490	(1,490)	(1,000)
1920-0200 AERODROME ADMIN CHARGES	-	(26,000)	-	(26,000)	-	-	(26,000)	-	(26,000)
1920-0500 TOC AERODROME SECURITY FENCE	-	-	-	-	-	-	-	-	-
1920-0501 TOC AERODROME TERMINAL TOILETS	-	-	-	-	-	(100)	100	(100)	-
7700-2026 AERODROME TRANSFER TO RESERVE	-	-	-	-	-	-	-	-	-
7700-2500 AERODROME EQUIPMENT DEPCN	-	-	-	-	-	-	-	-	-
7700-2504 AERODROME BLDG DEPCN	-	(9,000)	-	(9,000)	-	-	(9,000)	-	(9,000)
7700-2510 AERODROME RUNWAY DEPCN	-	(22,000)	-	(22,000)	-	-	(22,000)	-	(22,000)
7700-2520 AERODROME LAND IMPROVEMENTS DEPCN	-	-	-	-	-	-	-	-	-
AERODROMECAPEXP AERODROME CAPITAL WORKS EXPENDITURE	-	-	-	-	-	-	-	-	-
AERODROMES REVENUE	-	26,000		26,000	-	28,691	(2,691)	2,691	28,000
7700-1500 AERODROME SUNDRY INCOME TOC	-	1,000	-	1,000	-	1,460	(460)	460	1,000
7700-1502 AERODROME USER FEES INCOME	-	25,000	-	25,000	-	27,231	(2,231)	2,231	27,000
7700-1827 AERODROME - SALE OF LAND	-	-	-	-	-	-	-	-	-
7700-1828 AERODROME - SALE OF LAND (MARGIN)	-	-	-	-	-	-	-	-	-
7700-1829 AERODROME - GST MARGIN REFUND	-	-	-	-	-	-	-	-	-
7700-1926 AERODROME TRANSFER FROM RESERVE	-	-	-	-	-	-	-	-	-
7700-1952 TOC AERODROME SECURITY FENCE RAPI	-	-	-	-	-	-	-	-	-
AERODROMEAPINC AERODROME CAPITAL WORKS INCOME	-	-	-	-	-	-	-	-	-
		(114,000)		(154,000)	(16,269)	(24,899)	(129,101)	924	(153,000)
CAR PARKING									
CAR PARKING EXPENSE	-	(28,000)		(287,918)	(233,046)	(292,246)	4,328	(33,046)	(321,000)
1924-0500 BGN APEX PARK CARPARK LRCIP2	-	-	-	(200,000)	(233,046)	(233,046)	33,046	(33,046)	(233,000)
1924-0510 LAND ACQUISITIONS TOCUMWAL	-	-	-	-	-	-	-	-	-

F F L Job / GL and Description	2021-22 BROUGHT FORWARD	2021-22 ORIGINAL BUDGET	2021-22 CAPITAL WORKS SPLIT	2021-22 ORIGINAL BUDGET WITH CAPITAL WORKS & C/FWDS	SEPT 21 COMMITMENTS	SEPT 21 ACTUAL	SEPT 21 UNDER/OVER BUDGET	SEPT 21 BUDGET CHANGES	REVISED SEPT 21-22 BUDGET
GRAND TOTAL	5,553,000	175,000	-	2,455,769	(16,208,006)	(11,085,727)	13,021,851	(1,901,579)	555,000
1924-0511 TOC CAR PARK DEMOLITION WORKS	-	-	-	(59,918)	-	(59,200)	(718)		(60,000)
1924-0512 TOC CAR PARK PRECINCT PLAN	-	(20,000)	-	(20,000)	-	-	(20,000)		(20,000)
7750-2504 PARKING AREAS - DEPRECIATION EXPENSE	-	(8,000)	-	(8,000)	-	-	(8,000)		(8,000)
CAR PARKING REVENUE	-	100,000	-	200,000	-	-	200,000	-	200,000
7750-1501 SECT.94 CONTRIB CAR PARK BAROOGA	-	-	-	-	-	-	-		-
7750-1502 SECT.94 CONTRIB CAR PARK BERRIGAN	-	-	-	-	-	-	-		-
7750-1503 SECT.94 CONTRIB CAR PARK FINLEY	-	-	-	-	-	-	-		-
7750-1504 SECT. 94 CONTRIB CAR PARK TOCUMWAL	-	-	-	-	-	-	-		-
7750-1951 APEX PARK CARPARK LRCIP2	-	100,000	-	200,000	-	-	200,000		200,000
	-	72,000	-	(87,918)	(233,046)	(292,246)	204,328	(33,046)	(121,000)
RMS	-	(1,215,000)	-	(1,215,000)	(113,443)	(244,615)	(970,385)	(616)	(1,215,000)
RMS EXPENSE	-	(1,215,000)	-	(1,215,000)	(113,443)	(244,615)	(970,385)	(616)	(1,215,000)
0015-0226 MR226 NANGUNIA ST & HUGHES ST	-	-	-	-	(5,980)	(15,573)	15,573	(15,573)	(16,000)
0015-0356 MR356 BERRIGAN - OAKLANDS RD	-	-	-	-	(5,149)	(21,017)	21,017	(21,017)	(21,000)
0015-0363 MR363 BERRIGAN - BAROOGA RD	-	-	-	-	(11,678)	(56,336)	56,336	(56,336)	(56,000)
0015-0550 MR550 TOCUMWAL - MULWALA RD	-	-	-	-	(17,824)	(67,056)	67,056	(67,056)	(67,000)
0015-0564 MR564 BERRIGAN - JERILDERIE RD	-	-	-	-	-	(10,439)	10,439	(10,439)	(10,000)
0015-0999 RTA MR BLOCK GRANT BUDGET ONLY	-	-	-	-	-	-	-		-
0015-1226 MR226 CAPITAL PROJECTS	-	-	-	-	(85)	(85)	85	(85)	-
1956-1000 RTA REGIONAL ROAD REPAIR BUDGET	-	(1,215,000)	-	(1,215,000)	-	-	(1,215,000)	244,000	(971,000)
1956-1018 MR363 REHAB 24.813-25.529	-	-	-	-	(72,727)	(72,727)	72,727	(72,727)	(73,000)
1956-1022 MR363 REHAB 0.0-2.0	-	-	-	-	-	(1,383)	1,383	(1,383)	(1,000)
RMS REVENUE	-	1,215,000	-	1,215,000	-	520,000	695,000	-	1,215,000
7810-1950 RMS - M&I PROGRAM - BLOCK GRANT	-	-	1,040,000	1,040,000	-	520,000	520,000		1,040,000
7830-1950 RMS REHABILITATION WORKS FUNDING	-	-	175,000	175,000	-	-	175,000		175,000
RMSCAPINCOME - PART 7810-1950 BLOCK GRANT	-	1,215,000	(1,215,000)	-	-	-	-		-
	-	-	-	-	(113,443)	275,385	(275,385)	(616)	-
CARAVAN PARKS	-	(18,000)	-	(33,000)	-	(8,377)	(24,623)	(3,767)	(37,000)
CARAVAN PARKS EXPENSE	-	(18,000)	-	(33,000)	-	(8,377)	(24,623)	(3,767)	(37,000)
2011-0105 TOC CARAVAN PARK OPERATING EXP	-	-	-	-	-	(2,561)	2,561	(2,561)	(3,000)
2011-0108 TOC CARAVAN PARK INSURANCE EXP	-	(3,000)	-	(3,000)	-	(2,925)	(75)		(3,000)
2011-0120 BGN CARAVAN PARK OPERATING EXP	-	(1,000)	-	(1,000)	-	(2,206)	1,206	(1,206)	(2,000)
2011-0125 BGN CARAVAN PARK - INSURANCE	-	(1,000)	-	(1,000)	-	(686)	(314)		(1,000)
2011-0135 BGN CARAVAN PARK BLDG MTCE	-	(2,000)	-	(2,000)	-	-	(2,000)		(2,000)
2011-0502 TOC CARAVAN PARK IRRIGATION	-	-	-	(15,000)	-	-	(15,000)		(15,000)
8200-2504 CARAVAN PARK DEPCN	-	(11,000)	-	(11,000)	-	-	(11,000)		(11,000)
CARAVANCAPEXP CARAVAN CAPITAL EXPENSE	-	-	-	-	-	-	-		-
CARAVAN PARKS REVENUE	-	35,000	-	35,000	-	8,800	26,200	-	35,000
8200-1890 TOC CARAVAN PARK LEASE	-	35,000	-	35,000	-	8,800	26,200		35,000
8200-1895 BGN CARAVAN PARK LEASE	-	-	-	-	-	-	-		-
	-	17,000	-	2,000	-	423	1,577	(3,767)	(2,000)
TOURISM & AREA PROMOTION	-	(175,000)	-	(175,000)	(19,693)	(37,077)	(137,923)	(13,020)	(188,000)
TOURISM & AREA PROMOTION EXPENSE	-	(175,000)	-	(175,000)	(19,693)	(37,077)	(137,923)	(13,020)	(188,000)
2012-0110 TOC FORESHORE BUILDING OP EXP	-	-	-	-	-	(4,268)	4,268	(4,268)	(4,000)
2012-0130 GRIFFITH & LEETON MARKETING CAMPAIGN	-	(75,000)	-	(75,000)	-	-	(75,000)		(75,000)
2012-0131 SUMMER FUND PROGRAM EXPENSE	-	-	-	-	-	(4,025)	4,025	(4,025)	(4,000)

F FL Job / GL and Description	2021-22 BROUGHT FORWARD	2021-22 ORIGINAL BUDGET	2021-22 CAPITAL WORKS SPLIT	2021-22 ORIGINAL BUDGET WITH CAPITAL WORKS & C/FWDS	SEPT 21 COMMITMENTS	SEPT 21 ACTUAL	SEPT 21 UNDER/OVER BUDGET	SEPT 21 BUDGET CHANGES	REVISED SEPT 21-22 BUDGET
GRAND TOTAL	5,553,000	175,000	-	2,455,769	(16,208,006)	(11,085,727)	13,021,851	(1,901,579)	555,000
2012-0196 TOURISM STRATEGIC PLAN	-	(20,000)	-	(20,000)	-	-	(20,000)	-	(20,000)
2012-0197 REGIONAL TOURISM CONTRIBUTION - MRTB	-	(15,000)	-	(15,000)	(14,966)	(14,966)	(34)	-	(15,000)
2012-0198 TOURISM INITIATIVES	-	(11,000)	-	(11,000)	-	-	(11,000)	-	(11,000)
2012-0199 TOURISM ADMIN CHARGES	-	(33,000)	-	(33,000)	-	-	(33,000)	-	(33,000)
2012-0200 TOURISM EVENTS GRANTS	-	(10,000)	-	(10,000)	-	(9,091)	(909)	-	(10,000)
2012-0210 FINLEY CBD REFURBISHMENT DC2	-	-	-	-	-	-	-	-	-
2012-0220 BERRIGAN CBD REFURBISHMENT DC2	-	-	-	-	-	-	-	-	-
2012-0250 EVENT MARKETING TOOLS	-	(1,000)	-	(1,000)	-	-	(1,000)	-	(1,000)
2012-0251 SPORTS EVENT PROGRAM	-	-	-	-	-	-	-	-	-
2012-0300 TOC TOURISM INFO CENTRE	-	-	-	-	(4,727)	(4,727)	4,727	(4,727)	(5,000)
8300-2026 TOURISM EVENTS TRANSFER TO RESERVE	-	-	-	-	-	-	-	-	-
8300-2504 TOURISM INFO DEPCN	-	(10,000)	-	(10,000)	-	-	(10,000)	-	(10,000)
TOURISMCAPEXP TOURISM CAPITAL EXPENDITURE	-	-	-	-	-	-	-	-	-
TOURISM & AREA PROMOTION REVENUE	-	-	-	-	-	-	-	-	-
8300-1653 TOWN CBD REFURBISHMENT CONTRIBUTIONS	-	-	-	-	-	-	-	-	-
8300-1655 GRIFFITH & LEETON MARKETING CAMPAIGN	-	-	-	-	-	-	-	-	-
8300-1890 TOC FORESHORE BUILDING RENT	-	-	-	-	-	-	-	-	-
8300-1926 TOURISM EVENTS TRANSFER FROM RESERVE	-	-	-	-	-	-	-	-	-
8300-1952 TOWN CBD REFURBISHMENTS DC2	-	-	-	-	-	-	-	-	-
8300-1953 SUMMER FUND GRANT PROGRAM	-	-	-	-	-	-	-	-	-
TOURISMCAPIINC TOURISM CAPITAL INCOME	-	-	-	-	-	-	-	-	-
	-	(175,000)	-	(175,000)	(19,693)	(37,077)	(137,923)	(13,020)	(188,000)
BUSINESS DEVELOPMENT	-	(513,000)	-	(513,000)	(303,867)	(566,744)	53,744	(491,135)	(1,004,000)
1213-0108 FRUIT FLY MITIGATION STRATEGY	-	(5,000)	-	(5,000)	-	(150)	(4,850)	-	(5,000)
2013-0125 SOUTHERN RIVERINA IRRIGATORS	-	-	-	-	-	-	-	-	-
2013-0205 ECONOMIC DEVELOPMENT OFFICER	-	(127,000)	-	(127,000)	(4,861)	(37,602)	(89,398)	-	(127,000)
2013-0208 EDO - TRAVEL COSTS	-	(5,000)	-	(5,000)	-	(53)	(4,947)	-	(5,000)
2013-0210 ECONOMIC DEVEL. STAFF TRAINING/CONFERENCES	-	(2,000)	-	(2,000)	-	-	(2,000)	-	(2,000)
2013-0220 ECON DEV. WEBSITE SUBSCRIPTION ID DATA	-	(20,000)	-	(20,000)	-	-	(20,000)	-	(20,000)
2013-0240 ECON. DEV. OFFICER OFFICE EXPENSES	-	-	-	-	-	-	-	(1,000)	(1,000)
2013-0241 ECON. DEV. OFFICER - TELEPHONE	-	(1,000)	-	(1,000)	-	-	(1,000)	1,000	-
2013-0932 JERSEY ST PRECINCT - Electric BBRF3	-	-	-	-	-	-	-	-	-
2015-0105 INDUSTRIAL & BUSINESS DEVELOPMENT	-	(25,000)	-	(25,000)	(3,830)	(3,830)	(21,170)	(3,000)	(28,000)
2015-0106 STUDENT ACCOMMODATION SPONSORSHIP	-	(4,000)	-	(4,000)	-	-	(4,000)	-	(4,000)
2015-0107 CONTRIBUTION TO RAMROC	-	(18,000)	-	(18,000)	-	(17,395)	(605)	-	(18,000)
2015-0108 TAFE BOOK SCHOLARSHIP	-	-	-	-	-	-	-	-	-
2015-0165 BUSINESS & ENVIRONMENT AWARDS	-	(20,000)	-	(20,000)	-	(812)	(19,188)	-	(20,000)
2015-0180 BUSINESS DEVELOPMENT ADMIN CHA	-	(99,000)	-	(99,000)	-	-	(99,000)	-	(99,000)
2015-0181 NSW RURAL DOCTORS NETWORK BURS	-	(3,000)	-	(3,000)	-	-	(3,000)	3,000	-
2015-0185 NSW SMALL BUSINESS MONTH GRANT	-	-	-	-	-	-	-	-	-
2015-0188 REGIONAL CAREERS FORUM	-	(7,000)	-	(7,000)	(205)	(205)	(6,795)	-	(7,000)
2015-0189 COBRAM & DIS FOODBANK DONATION	-	-	-	-	-	-	-	-	-
2015-0200 FIN GOLF CLUB IRRIGATION DC2	-	-	-	-	-	-	-	-	-
2015-0205 BGN BOWLS MACHINERY SHED DC2	-	-	-	-	-	-	-	-	-
2015-0210 BGN AGED CARE GENERATOR DC2	-	-	-	-	-	-	-	-	-
2015-0529 FIN SUBDIVISION - LEWIS CR	-	-	-	-	(289,497)	(461,329)	461,329	(491,135)	(491,000)
2016-0120 RISK MANAGEMENT - TRAINING	-	(4,000)	-	(4,000)	(1,396)	(1,396)	(2,604)	-	(4,000)
2016-0205 RISK MANAGEMENT - SALARIES	-	(150,000)	-	(150,000)	(3,245)	(37,894)	(112,106)	-	(150,000)
2016-0241 RISK MANAGEMENT - TELEPHONE	-	(1,000)	-	(1,000)	-	(154)	(846)	-	(1,000)
2016-0242 RISK MANAGEMENT - VEHICLE	-	(22,000)	-	(22,000)	(833)	(5,923)	(16,077)	-	(22,000)
8400-2027 ECONOMIC DEVELOPMENT TRANSFER TO RESERVE	-	-	-	-	-	-	-	-	-
BUSINESS DEVELOPMENT REVENUE	-	32,000	-	96,679	-	-	96,679	-	97,000

F F Job / GL and Description	2021-22 BROUGHT FORWARD	2021-22 ORIGINAL BUDGET	2021-22 CAPITAL WORKS SPLIT	2021-22 ORIGINAL BUDGET WITH CAPITAL WORKS & C/FWDS	SEPT 21 COMMITMENTS	SEPT 21 ACTUAL	SEPT 21 UNDER/OVER BUDGET	SEPT 21 BUDGET CHANGES	REVISED SEPT 21-22 BUDGET
GRAND TOTAL	5,553,000	175,000	-	2,455,769	(16,208,006)	(11,085,727)	13,021,851	(1,901,579)	555,000
8400-1505 BUSINESS & ENVIRONMENT AWARD DONATION	-	2,000	-	2,000	-	-	2,000	-	2,000
8400-1506 BUSINESS & ENVIRONMENT AWARD INCOME	-	5,000	-	5,000	-	-	5,000	-	5,000
8400-1826 THAM TOC HIST AERODROME MUSEUM RENT	-	25,000	-	25,000	-	-	25,000	-	25,000
8400-1927 ECONOMIC DEVELOPMENT TRANSFER FROM RESERVE	-	-	-	-	-	-	-	-	-
8400-1950 BUILDING BETTER REGIONS JERSEY GRANT BBRF	-	-	-	64,679	-	-	64,679	-	65,000
8400-1951 NSW SMALL BUSINESS MONTH GRANT	-	-	-	-	-	-	-	-	-
8400-1952 BUSINESS DEVELOPMENT DC2	-	-	-	-	-	-	-	-	-
	-	(481,000)		(416,321)	(303,867)	(566,744)	150,423	(491,135)	(907,000)
BENDIGO BANK									
BENDIGO BANK EXPENSE	-	(54,000)	-	(54,000)	-	(5,474)	(48,526)	-	(54,000)
2017-0120 BENDIGO BANK AGENCY TRAINING	-	-	-	-	-	-	-	-	-
2017-0205 BENDIGO BANK AGENCY	-	(54,000)	-	(54,000)	-	(5,474)	(48,526)	-	(54,000)
BENDIGO BANK REVENUE	-	64,000	-	64,000	-	-	64,000	-	64,000
8850-1330 BENDIGO BANK AGENCY COMMISSIONS	-	64,000	-	64,000	-	-	64,000	-	64,000
8850-1800 BENDIGO BANK SUNDRY INCOME	-	-	-	-	-	-	-	-	-
	-	10,000		10,000	-	(5,474)	15,474		10,000
SALEYARDS									
SALEYARDS EXPENSE	-	(120,000)	-	(1,101,268)	(1,739)	(181,336)	(919,932)	(807)	(1,102,000)
2014-0115 SALEYARD OTHER OPERATING EXPEN	-	(1,000)	-	(1,000)	-	(17)	(983)	-	(1,000)
2014-0120 SALEYARD EQUIP MTCE	-	-	-	-	-	-	-	-	-
2014-0122 SALEYARD - INSURANCE	-	(12,000)	-	(12,000)	-	(12,807)	807	(807)	(13,000)
2014-0130 SALEYARD BLDG MTCE	-	(2,000)	-	(2,000)	-	(510)	(1,490)	-	(2,000)
2014-0145 SALEYARD ADMIN CHARGES	-	(3,000)	-	(3,000)	-	-	(3,000)	-	(3,000)
2014-0500 SALEYARDS FACILITY UPGRADE	-	-	-	(981,268)	(1,739)	(168,002)	(813,266)	-	(981,000)
2014-0538 PUMP REPLACEMENT	-	(6,000)	-	(6,000)	-	-	(6,000)	-	(6,000)
8600-2026 SALEYARDS TRANSFER TO RESERVE	-	-	-	-	-	-	-	-	-
8600-2502 SALEYARD OFFICE EQUIP DEPCN	-	(2,000)	-	(2,000)	-	-	(2,000)	-	(2,000)
8600-2504 SALEYARD DEPCN	-	(94,000)	-	(94,000)	-	-	(94,000)	-	(94,000)
SALEYARDCAPEXP SALEYARDS CAPITAL EXPENDITURE	-	-	-	-	-	-	-	-	-
SALEYARDS REVENUE	-	106,000	-	388,000	-	-	388,000	-	388,000
8600-1826 FINLEY SALEYARDS RENTAL INCOME	-	10,000	-	10,000	-	-	10,000	-	10,000
8600-1926 SALEYARD TRANSFER FROM RESERVE	-	-	-	-	-	-	-	-	-
8600-1950 FINLEY SALEYARDS HVSP	-	-	-	282,000	-	-	282,000	-	282,000
8600-4310 SALEYARD DEPCN CONTRA	-	96,000	-	96,000	-	-	96,000	-	96,000
SALEYARDCAPINC SALEYARDS CAPITAL INCOME	-	-	-	-	-	-	-	-	-
	-	(14,000)		(713,268)	(1,739)	(181,336)	(531,932)	(807)	(714,000)
REAL ESTATE DEVELOPMENT									
REAL ESTATE DEVELOPMENT EXPENSE	-	(5,000)	-	(5,000)	-	(3,896)	(1,104)	-	(5,000)
1200-2026 WORKS TRANSFER TO RESERVE	-	-	-	-	-	-	-	-	-
2015-0140 REAL ESTATE DEVELOPMENT- LEGAL	-	-	-	-	-	-	-	-	-
2015-0141 COMMERCIAL LAND - AGENTS FEES	-	-	-	-	-	-	-	-	-
2015-0145 REAL ESTATE DEVELOPMENT - RATE	-	(5,000)	-	(5,000)	-	(3,896)	(1,104)	-	(5,000)
BUSINESSDEVCAPEXP BUSINESS DEVELOPMENT CAPITAL WORKS EXPENDITURE	-	-	-	-	-	-	-	-	-
REAL ESTATE DEVELOPMENT REVENUE	-	17,000	-	17,000	-	16,297	703	-	17,000
1200-1926 WORKS TRANSFER FROM RESERVE	-	-	-	-	-	-	-	-	-
8710-1200 REAL ESTATE - GAIN ON DISPOSAL	-	-	-	-	-	-	-	-	-

F FLJob / GL and Description	2021-22 BROUGHT FORWARD	2021-22 ORIGINAL BUDGET	2021-22 CAPITAL WORKS SPLIT	2021-22 ORIGINAL BUDGET WITH CAPITAL WORKS & C/FWDS	SEPT 21 COMMITMENTS	SEPT 21 ACTUAL	SEPT 21 UNDER/OVER BUDGET	SEPT 21 BUDGET CHANGES	REVISED SEPT 21-22 BUDGET
GRAND TOTAL	5,553,000	175,000	-	2,455,769	(16,208,006)	(11,085,727)	13,021,851	(1,901,579)	555,000
8710-1826 RENTAL - OTHER REAL ESTATE INC. GST	-	17,000	-	17,000	-	16,297	703	-	17,000
8720-1701 LCLI LOAN 392 INTEREST SUBSIDY	-	-	-	-	-	-	-	-	-
8720-1750 LCLI EXT LOAN 392 PROCEEDS	-	-	-	-	-	-	-	-	-
8720-1894 FINLEY ST SUBDIVISION - DISPOSAL	-	-	-	-	-	-	-	-	-
8720-1895 FINLEY ST SUBDIVISION - RATE ADJUST.	-	-	-	-	-	-	-	-	-
8720-1926 REAL ESTATE DEVT - TFR TO RESERVE	-	-	-	-	-	-	-	-	-
BUSINESSDEVCAPINC BUSINESS DEVELOPMENT CAPITAL WORKS INCOME	-	-	-	-	-	-	-	-	-
	-	12,000		12,000	-	12,401	(401)		12,000
PRIVATE WORKS									
PRIVATE WORKS EXPENSE	-	(55,000)	-	(55,000)	(5,465)	(9,569)	(45,431)		(55,000)
2019-0155 WRITE OFF BAD DEBTS - P/WORKS	-	(2,000)	-	(2,000)	-	-	(2,000)		(2,000)
2020-0000 S/DR TECH SERV (BUDGET)	-	(43,000)	-	(43,000)	(5,127)	(9,231)	(33,769)		(43,000)
2030-0000 S/DR - CORP SERV (BUDGET)	-	(10,000)	-	(10,000)	(338)	(338)	(9,663)		(10,000)
PRIVATE WORKS REVENUE	-	60,000	-	60,000	-	960	59,040		60,000
8900-1501 PRIVATE WORKS TECH SERVICES INCOME	-	49,000	-	49,000	-	960	48,040		49,000
8900-1504 PRIVATE WORKS INCOME - SIGNS	-	-	-	-	-	-	-		-
8900-1505 PRIVATE WORKS TECH SERVICES GST FREE	-	3,000	-	3,000	-	-	3,000		3,000
8900-1511 PRIVATE WORKS CORP SERVICES INCOME	-	7,000	-	7,000	-	-	7,000		7,000
8900-1515 PRIVATE WORKS CORP SERVICES GST FREE	-	1,000	-	1,000	-	-	1,000		1,000
	-	5,000		5,000	(5,465)	(8,609)	13,609		5,000
RATE									
RATE REVENUE	-	5,480,000	-	5,480,000	-	5,168,268	311,732		5,480,000
9100-1000 ORDINARY RATES - FARMLAND	-	2,022,000	-	2,022,000	-	1,994,357	27,643		2,022,000
9100-1001 ORDINARY RATES - RESIDENTIAL RURAL	-	377,000	-	377,000	-	389,121	(12,121)		377,000
9100-1002 ORDINARY RATES - RESIDENTIAL BGA	-	600,000	-	600,000	-	706,616	(106,616)		600,000
9100-1003 ORDINARY RATES - RESIDENTIAL BGN	-	362,000	-	362,000	-	437,952	(75,952)		362,000
9100-1004 ORDINARY RATES - RESIDENTIAL FIN	-	734,000	-	734,000	-	945,747	(211,747)		734,000
9100-1005 ORDINARY RATES - RESIDENTIAL TOC	-	812,000	-	812,000	-	1,060,602	(248,602)		812,000
9100-1006 ORDINARY RATES - BUSINESS BGA	-	102,000	-	102,000	-	-	102,000		102,000
9100-1007 ORDINARY RATES - BUSINESS BGN	-	83,000	-	83,000	-	-	83,000		83,000
9100-1008 ORDINARY RATES - BUSINESS FIN	-	173,000	-	173,000	-	-	173,000		173,000
9100-1009 ORDINARY RATES - BUSINESS TOC	-	207,000	-	207,000	-	-	207,000		207,000
9100-1010 ORDINARY RATES - RESIDENTIAL	-	57,000	-	57,000	-	48,536	8,464		57,000
9100-1080 LESS ORDINARY RATES WRITTEN OFF	-	(5,000)	-	(5,000)	-	(93)	(4,907)		(5,000)
9100-1082 LESS ORDINARY RATES D/DEBT EXPENSE	-	(2,000)	-	(2,000)	-	-	(2,000)		(2,000)
9100-1083 LESS:FARMLAND RATE CAPPING WRITE OFF	-	-	-	-	-	-	-		-
9100-1085 LESS SMALL BALANCES WRITTEN OFF	-	(1,000)	-	(1,000)	-	-	(1,000)		(1,000)
9100-1095 LESS ORDINARY RATE PENSION REBATE	-	(186,000)	-	(186,000)	-	(417,177)	231,177		(186,000)
9100-1500 INTEREST EXTRA CHARGES ON RATES	-	43,000	-	43,000	-	2,606	40,394		43,000
9300-1950 ORDINARY RATES PENSION SUBSIDY	-	102,000	-	102,000	-	-	102,000		102,000
	-	5,480,000		5,480,000	-	5,168,268	311,732		5,480,000
FINANCIAL ASSISTANCE GRANT									
FINANCIAL ASSISTANCE GRANT	-	3,605,000	-	3,605,000	-	471,896	3,133,104		3,605,000
9200-1950 FINANCAL ASSISTANCE GRANT (FAG)	-	3,605,000	-	3,605,000	-	471,896	3,133,104		3,605,000
	-	3,605,000		3,605,000	-	471,896	3,133,104		3,605,000

F FLJob / GL and Description	2021-22 BROUGHT FORWARD	2021-22 ORIGINAL BUDGET	2021-22 CAPITAL WORKS SPLIT	2021-22 ORIGINAL BUDGET WITH CAPITAL WORKS & C/FWDS	SEPT 21 COMMITMENTS	SEPT 21 ACTUAL	SEPT 21 UNDER/OVER BUDGET	SEPT 21 BUDGET CHANGES	REVISED SEPT 21-22 BUDGET
GRAND TOTAL	5,553,000	175,000	-	2,455,769	(16,208,006)	(11,085,727)	13,021,851	(1,901,579)	555,000
INTEREST ON INVESTMENTS									
INTEREST ON INVESTMENTS	-	345,000	-	345,000	-	38,599	306,401	-	345,000
9400-1840 INTEREST - AT CALL ACCOUNT	-	-	-	-	-	-	-	-	-
9400-1842 INTEREST - TERM DEPOSITS	-	345,000	-	345,000	-	35,970	309,030	-	345,000
9400-1843 INTEREST - OTHER	-	-	-	-	-	2,629	(2,629)	-	-
	-	345,000	-	345,000	-	38,599	306,401	-	345,000
DEPRECIATION CONTRA									
DEPRECIATION CONTRA	-	3,944,000	-	3,944,000	-	-	3,944,000	-	3,944,000
DEPNCONTRA ACCUMULATED DEPCN GL/JC CONTRA A/C	-	3,944,000	-	3,944,000	-	-	3,944,000	-	3,944,000
	-	3,944,000	-	3,944,000	-	-	3,944,000	-	3,944,000
BALANCE BROUGHT FORWARD									
BALANCE BROUGHT FORWARD	5,553,000	554,000	-	6,107,000	-	-	6,107,000	-	6,107,000
BALANCE BROUGHT FORWARD	5,553,000	554,000	-	6,107,000	-	-	6,107,000	-	6,107,000
	5,553,000	554,000	-	6,107,000	-	-	6,107,000	-	6,107,000
WORKING CAPITAL CONTRA									
WORKING CAPITAL CONTRA REVENUE	-	-	-	-	-	-	-	-	-
DEFICITCONTRA DEFICIT WORKING CAPITAL CONTRA	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-
BIOSECURITY									
BIOSECURITY EXPENSE	-	(192,000)	-	(192,000)	(22,974)	(102,244)	(89,756)	(2,461)	(195,000)
1214-0100 EXCLUDE PREVENT INVASIVE SPECIES	-	(80,000)	-	(80,000)	(14,796)	(45,347)	(34,653)	-	(80,000)
1214-0105 CONTRIB CENTRAL MURRAY COUNTY	-	-	-	-	-	-	-	-	-
1214-0195 NOXIOUS PLANTS INSURANCE	-	-	-	-	-	(926)	926	(926)	(1,000)
1214-0200 ERRADICATE CONTAIN INVASIVE SPECIES	-	-	-	-	-	-	-	-	-
1214-0300 Reduce Impact Invasive Species	-	(95,000)	-	(95,000)	(4,978)	(50,435)	(44,565)	-	(95,000)
1214-0400 Capacity Building	-	(17,000)	-	(17,000)	(3,200)	(4,000)	(13,000)	-	(17,000)
1214-0600 Noxious Weeds Depot Finley	-	-	-	-	-	(1,535)	1,535	(1,535)	(2,000)
2010-0000 S/DR NOXIOUS WEEDS	-	-	-	-	-	-	-	-	-
BIOSECURITY REVENUE	-	62,000	-	62,000	-	-	62,000	-	62,000
2800-1200 CONTRIBUTION TO WORKS	-	-	-	-	-	-	-	-	-
2800-1500 WEEDS ACTION PLAN GRANT	-	62,000	-	62,000	-	-	62,000	-	62,000
8900-1521 Private Works Noxious Weeds Income	-	-	-	-	-	-	-	-	-
8900-1525 Private Works Noxious Weeds GST Free	-	-	-	-	-	-	-	-	-
	-	(130,000)	-	(130,000)	(22,974)	(102,244)	(27,756)	(2,461)	(133,000)
Grand Total	5,553,000	175,000	-	2,455,769	(16,208,006)	(11,085,727)	13,021,851	(1,901,579)	555,000



Berrigan Shire Council Development Assessment Report

1 Application Details

Development Application Number	20/22/DA/D5
Property Address	11 Riley Court, Tocumwal
Lot and DP	Lot 46 DP1054776
Description	Proposed Residential Storage Shed
Applicant	Mr Adam Purtill
Applicant Address	As above
Zoning	RU5 – Village
Owners Consent	Verified
Author of Report	Matthew Miller – Acting Development Manager

2 Detailed Description of Proposal

The subject application is for a proposed Residential storage shed located in the rear of the yard.

The proposed garage proposes 9m width, 10.5m depth and approximately 3m to the gutter with an overall of 3.8m in height. Shed wall and roofing is to be clad in slate grey and smooth cream for the trims. The development also incorporates a 22500-gallon rainwater tank, for the storm water collection and future reservoir for domestic water supply.

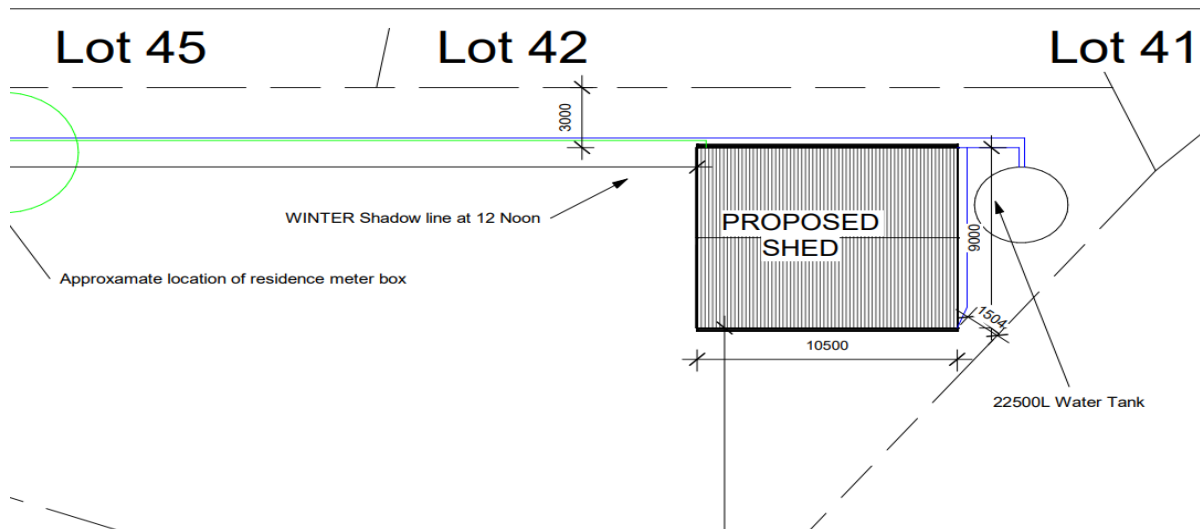


Figure 1 - Proposed Residential storage shed.

3 Political Donations

Political Donations	None Disclosed
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4 Notification

Public Notification	Yes	<input checked="" type="checkbox"/>	No	<input type="checkbox"/>
Advertised Development	Yes	<input type="checkbox"/>	No	<input checked="" type="checkbox"/>
Date From:	7/09/2021	Date To:	14 days	

Newspaper: Submissions Received:	N/A Yes	<input checked="" type="checkbox"/>	No	<input type="checkbox"/>
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A letter from the adjoining property owner was submitted and a formal objection received then allowed time to re comment on the new site plan. A formal objection was again received after the new plans were received.

There comments have been noted and meeting investigation was conducted on 16 September 2021.

5 History of Site/Development Applications

Date	Description
1/9/2021	DA formally lodged

6 Development Contributions

Does the Berrigan Development Contributions Plan apply to the subject site?	Yes
Is a Section 7.12 Contribution required to be paid for this development proposal and has the applicable condition been applied to the consent?	No
Is a Section 7.11 Contribution required to be paid for this development proposal and has the applicable condition been applied to the consent?	No

7 Internal Referrals

DEPARTMENT	Yes	No	COMMENTS/CONDITIONS
Director Technical Services	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Development Manager	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Building Surveyor	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Engineering Services Manager	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Design Engineer	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Environmental Engineer	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Town Planner	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Assets & Operations Manager	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
NSW RFS	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Other State Government Agency?	<input type="checkbox"/>	<input checked="" type="checkbox"/>	

8 Matters for Consideration under Section 4.15 of the EP&A Act

In determining a development application, a consent authority is required to take into consideration the following matters when considering a development application:

(a) (i) Any environmental planning instrument,

Satisfactory Unsatisfactory

Reasons (if applicable)

Berigan Local Environmental Plan 2013	
Part 2: Permitted and prohibited development	
Zoning	RU5 – Village
Use	The proposed development is permitted with consent as the development is ancillary to the dwelling house.

Part 4 Development Standards	Satisfactory	Unsatisfactory	Not Relevant	Comment
Clause 4.1 – Minimum Subdivision Lot Size	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Clause 4.1AA – Minimum Subdivision Lot Size for Community Title Scheme	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Clause 4.1A – Minimum subdivision lot size for strata plan schemes in rural and environmental protection zones	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Clause 4.1B – Minimum lot sizes for dual occupancies, multi-dwelling housing and residential flat buildings	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Clause 4.1C – Exceptions to minimum lot sizes for certain residential development	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Clause 4.2 – Rural Subdivision	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Clause 4.2A – Erection of dwelling houses on land in rural and environmental protection zones	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Clause 4.6 – Exceptions to development standards	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Part 5 – Misc. Provisions				
Clause 5.1 – Relevant Acquisition Authority	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Clause 5.2 – Classification & Reclassification of public land	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Clause 5.3 – Development near zone boundaries	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Clause 5.4 –	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	

Part 4 Development Standards	Satisfactory	Unsatisfactory	Not Relevant	Comment
Controls relating to miscellaneous permissible uses				
Clause 5.8 – Controls relating to secondary dwellings on land in a rural zone	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Clause 5.10 – Heritage Conservation	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	No impact on heritage identified
Clause 5.11 – Bushfire Hazard Reduction	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Clause 5.12 – Infrastructure Development and use of existing buildings by the Crown	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Clause 5.13 – Eco-tourist facilities	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Clause 5.16 – Subdivision of land in rural, residential or environmental zones	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Clause 5.17 – Artificial waterbodies in environmentally sensitive areas and area of operation of irrigation corporations	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Clause 5.18 – Intensive livestock agriculture	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Clause 5.19 – Pond-based, tank-based and oyster aquaculture	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Clause 5.20 – Standards that cannot be used to refuse consent	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Clause 5.21 – Flood Planning	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Part 6 Additional Local Provisions				
Clause 6.1 Earthworks	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Clause 6.2 (Repealed)	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	
Clause 6.3 – Terrestrial biodiversity	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Clause 6.4 – Riparian lands & watercourses	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Clause 6.5 – Wetlands	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Clause 6.6 – Development on river bed and banks of the Murray River	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Clause 6.7 – Development on river front areas	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Clause 6.8 – Airspace Operations	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Complies with OLS
Clause 6.9 – Development in areas subject to aircraft noise	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Clause 6.10 – Essential Services	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Complies where required.

Part 4 Development Standards	Satisfactory	Unsatisfactory	Not Relevant	Comment
Clause 6.11 – Development near explosive storage area	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	

Murray Regional Environmental Plan No.2 – Riverine Land 1994	
Does this plan apply?	Yes
Planning Principles	
When this Part applies, the following must be taken into account— (a) the aims, objectives and planning principles of this plan, (b) any relevant River Management Plan, (c) any likely effect of the proposed plan or development on adjacent and downstream local government areas, (d) the cumulative impact of the proposed development on the River Murray	The subject land is located within a established residential subdivision and is setback from the nearby Murray River. Impacts of the proposed development on the Murray River are considered low and therefore further consideration is not required in this instance.
Specific Principles	
N/A	

State Environmental Planning Policies

The following State Environmental Planning Policies apply to the subject development.

State Environmental Planning Policy No. 55 (Remediation of Land)	
Trigger Clause	Clause 7
Clause	(1) A consent authority must not consent to the carrying out of any development on land unless— (a) it has considered whether the land is contaminated, and (b) if the land is contaminated, it is satisfied that the land is suitable in its contaminated state (or will be suitable, after remediation) for the purpose for which the development is proposed to be carried out, and (c) if the land requires remediation to be made suitable for the purpose for which the development is proposed to be carried out, it is satisfied that the land will be remediated before the land is used for that purpose.
Objectives	N/A
Compliance/Comment	The subject land is residentially zoned and it is deemed that it is unlikely to be contaminated. As outlined above, the lot is zoned residential and the previous uses would not have been a use that has contaminated the subject site.

State Environmental Planning Policy (Koala Habitat Protection) 2021	
Trigger Clause	Clause 6(1)
Clause	(1) This Policy applies to each local government area listed in Schedule 1.

Aims	To encourage the conservation and management of areas of natural vegetation that provide habitat for koalas to support a permanent free-living population over their present range and reverse the current trend of koala population decline.
Compliance/Comment	Whilst it is acknowledged that the Berrigan Shire Local Government Area is listed within Schedule 1 of this SEPP, the subject land contains no trees or vegetation and will therefore not have an adverse impact on koala populations.

(ii) any draft environmental planning instrument that is or has been placed on public exhibition and details of which have been notified to the consent authority,

Satisfactory Not relevant

Reasons (if applicable)

(iii) any development control plan,

Satisfactory Unsatisfactory

Is a variation proposed?

Yes No

Berrigan Development Control Plan 2014	
Part 2: Residential Development	Applies? - Yes <input checked="" type="checkbox"/> No <input type="checkbox"/>
Part 2.5: Building Setbacks	<p>The application proposes a shed in a location in the rear of the allotment. The proposed location of the shed could be is considered appropriate in the rear of the lot. The DCP requires that <i>“within the RU5 (>1500m2) zone, a minimum 1.5 meters form the secondary boundary and 5 meters form the rear boundary.”</i></p> <p>The applicant addressed Part 2.5, there response is provided below</p> <p>Applicant justification: “I request you to vary the DCP standards due to the narrow entry to the property which means the set back of the house needs to be pushed back around 15-20 metre's to give a reasonable width to the house. If the proposed shed was to be five metre's from the back fence this would restrict access to the shed. The 1.5 metres is similar to the adjoining property at the rear of the allotment”</p> <p>Planners Comment: The shed being at 1.5m from the rear boundary is justified as the block is of an irregular size and shape. This setback will allow a future dwelling to be better and more economical building design. The 5-meter setback may create degin issues in the planning stage. The setback is consistent with adjoining properties and outbuildings in the area.</p> <p>Further discussion regarding setbacks is discussed below.</p>
Part 2.2: Streetscape	The development generally complies with Part 2.2 with the exception of the following controls;

	<ul style="list-style-type: none"> • <i>Bulk and scale should be kept of a compatible size with the existing or likely development in the residential precinct. Varying the pitch of the roof and angles of eaves and inserting parapet features is encouraged.</i> • <i>Retain existing trees in the streetscape.</i> <p>The applicant has provided the following justification for.</p> <p>Applicant justification: <i>The shed is to be clad in pre factory non-reflective colors as detailed on the plans.</i> <i>The bulk and scale is compatible to the block is has a site coverage of 5.6% of the land area. The size of the shed is consistent the with adjoining properties.</i></p> <p>Planner's comment: The applicant size of the shed is adequately justify the bulk and scale of the development.</p> <p>The objectives of this control are to ensure that new development makes a positive contribution to the streetscape, allows passive surveillance to the street and to ensure new development integrates into the streetscape and neighbourhood. Based on the limited detail, the perceived bulk and scale of the development and the setbacks proposed, the development is considered to integrate with the streetscape and character of the area. As a result, the development also inhibits the ability to allow passive surveillance to the street once a dwelling is constructed.</p> <p>Overall, the proposed shed is considered to make an overall positive contribution to the streetscape. The applicant was advised by Council staff to reduce the scale and increase the proposed setback, this was actioned by the applicant and the side setback is well with the parameters of the SEPP for Exempt and complying development. The rear setback still does not meet the DCP control built has been considered satisfactory.</p> <p>.</p>
Part 2.6: Car parking & access	
Part 2.7: Site Facilities	Not applicable
Part 2.8: Security	Not applicable
Part 2.9: Privacy	Not applicable
Part 2.10: Energy Efficiency	Not applicable
Part 2.11: Outbuildings	<p>The DCP requires the following:</p> <ul style="list-style-type: none"> • <i>Outbuildings (except in rural areas) are to be clad in factory pre-coloured metal, timber, brick or masonry material.</i> • <i>The colour of cladding used on outbuildings is to be low-reflective (except in rural areas).</i> • <i>The total floor area and height of an outbuilding in the R5 and RU5 zones shall be considered on its merit and against the objectives of this section.</i> <p>The applicant provided justification or discussion as to whether the development complies with these controls. A colour scheme was provided for the proposed slate grey walls and roof and smooth cream for the trims</p>
Part 3: Industrial Development	Applies? - Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>

Part 4: Commercial Development	Applies? - Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>
Part 5: Tourist Accommodation	Applies? - Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>
Part 6: Heritage Items and Conservation Areas	Applies? - Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>
Part 7: Subdivision	Applies? - Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>
Part 8: Vegetation	Applies? - Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>
Part 9: Tocumwal Aerodrome	Applies? - Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>
Part 10: Watercourses & Riparian Land	Applies? - Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>
Part 11: Flood Prone Land	Applies? - Yes <input type="checkbox"/> No <input checked="" type="checkbox"/>

(iia) any planning agreement that has been entered into under section 7.4, or any draft planning agreement that a developer has offered to enter into under section 7.4,

Satisfactory Not relevant

Reasons (if applicable)

(iv) any matters prescribed by the regulations,

Satisfactory Unsatisfactory

Reasons (if applicable) Clauses 92, 93 and 94, 94A – satisfactory where relevant

that apply to the land to which the development application relates,

(b) the likely impacts of that development, including environmental impacts on both the natural and built environments, and social and economic impacts in the locality,

	Satisfactory	Unsatisfactory	Not Relevant	
Consideration				Comment
Context & Setting	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	The applicant has started shed will be used for storage purposes only.
Traffic, Access and Parking	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Public Domain	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Utilities	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Heritage	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Water Quality and Stormwater	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Details have been supplied for the storm water disposal will be to a 22.5 L rainwater tank then over flow directed to the front curb
Soils, soil erosion	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	

	Satisfactory	Unsatisfactory	Not Relevant	
Consideration				Comment
Flora & Fauna	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	No vegetation on site or to be removed.
Waste	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Noise & Vibration	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Hours of Operation	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Other land resources	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Flooding	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Bushfire	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Contamination	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Safety, security and crime preventions	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Social Impact	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Economic Impact	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	
Site design and internal design	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	The internal bathroom and toilet is not part of this approval. Subject to a future DA
Overlooking	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Overshadowing	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	Refer to DCP assessment
Landscaping	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Construction	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Private Open Space	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Cumulative Impacts	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Disabled Access	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Signage	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	
Setbacks/Building Envelopes	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	Refer to DCP assessment

(c) the suitability of the site for the development,

Satisfactory Unsatisfactory

Reasons (if applicable)

(d) any submissions made in accordance with this Act or the regulations,

Yes No N/A

(e) the public interest.

Satisfactory Unsatisfactory

Reasons (if applicable) As the development has been modified from its original site plan and a setback now of 3 meters the proposed setback now exceeds the setback requirement for the Exempt and Complying SEPP, which would allow this development without Neighbor consultation.

9 Conclusion

The Development Application has been assessed against the heads of consideration under Section 4.15 of the Environmental Planning and Assessment Act 1979, Local Environmental Plan 2013 and Development Control Plan 2014 and is considered satisfactory.

24th October 2021

Mr Matthew Miller,
Acting Development Manager,
Berrigan Shire,
56 Chanter Street,
BERRIGAN NSW 2712

Dear Sir,

We, Thomas and Gayle Edwards, are the owners of 7 Riley Court, Tocumwal (Lot 42), and we received on the 19th October 2021, a revised plan and Shadow Diagrams of a proposed shed and water tank Development on Lot 46 which runs alongside our back fence. No other written comments in answer to our first objection submission were received.

We wish to submit an objection to this revised proposal based on the following:

1. The owners have proposed to move the shed back 3 metres from our back fence to improve the effect of the Shadow on our premises caused by the previous submission. However the Shadow Diagrams show this is not enough to prevent the adverse effect on light and sunshine in winter, although it is enough for the other seasons. In winter at 9am, according to the diagram, the Shadow appears to extend at least 8 metres beyond our fence which brings the shade up to and through our family room window, as well as placing our patio in Shadow in winter for an unacceptable length of time.
2. The shed in the revised plan has been moved further along our fence line to enable it to be placed 3 meters from our fence. Although this is necessary because of the angle of the side fence, it makes the shed even more prominent in our view scape.

Discussions have been held by us with the Council's Acting Development Manager to place the shed with its rear wall lined up with an existing shed on the adjacent property, and come out on an angle towards our property, bearing in mind to maintain at least 3 metres distance at its closest point to our back fence. By placing the shed on this angle we believe it will minimise the Shadow problem. This suggestion has been communicated to the owners who have rejected it because they want a straight driveway. The curvature required would be minor at the end of a mainly straight driveway. In order to have complete straight access along the driveway to the 3 garage doors, the driveway would have to be 9 meters wide.

Please see attached Plan below showing the above option for placement of the proposed shed.

It is not open to the owners to claim that the shed and water tank can only be placed as proposed as a result of the owner's own choices for the remainder of the block, whatever they may be. The expectations of the owners regarding the size and height and placement of the shed and water tank may still need to be revised to accommodate what else they wish to have on the block, and at the same time meet legitimate requirements of their existing neighbours and the community as a whole.

3. In the revised plan the shed now has a room for a toilet and basin, and a separate room for a shower and basin. What was submitted originally as a storage shed is now looking like a dwelling. There is no explanation for these additions and it is of concern to us as to whether

this shed will be lived in, or be used for business purposes not suitable to a residential block or area. There are also no windows or garage doors marked on the revised plan for the shed.

The below points are from our first objection and have also not been clarified:

1. Colour. There is no indication of the colour of the shed as it should be unobtrusive and blend in as much as possible with surrounding buildings and fences. Fundamentally, and in line with local planning approaches, a structure of this type (which we note is not a home but merely a storage building) should have no adverse effects on third parties.

2. The dimensions of the water tank to hold 22500 litres are not included on this plan. Such a size tank can vary in height from 2500mm to 2880mm and will be a visible and sizeable object. This size tank would normally be found on rural properties, not on a residential block with town water. The owners should provide reasons to justify why they require such a large tank, and if this tank is allowed, that they will choose the shortest option.

3. Our point 5 Lifestyle and general amenity, and point 7 Property value and saleability from our objection to the first plan still apply.

In summary, it is our position that the revised proposed shed and water tank development should be rejected in full, and that the owners should be required to resubmit a plan which has no adverse effects on surrounding properties, and which addresses all of the objections that have been filed.

Yours faithfully
Thomas and Gayle Edwards

15 September 2021

Mr Matthew Miller,
Acting Development Manager
Berrigan Shire
56 Chanter Street,
BERRIGAN. NSW. 2712

> Dear Sir,

>

> We, Thomas and Gayle Edwards, are the owners of 7 Riley Court, Tocumwal (Lot 42), and received notification on the 10 September 2021 of a proposed shed and water tank development on Lot 46 which would run along our back fence.

>

> We wish to submit an objection to this proposal based on the following:

>

> 1. Height (3.875 metres) and depth (10.5 metres) and location of the shed which would be placed 0.9 metres from our fence line along 50 percent of our entire back fence. These dimensions will significantly reduce light and sunshine over our pool area and into our family room and third bedroom due to lengthy shading created by the height of the shed. Such a structure will dramatically impede the amenity and use of our home, including by limiting the views from our family room and third bedroom as well as our patio area. It will feel very claustrophobic. No Shadow diagrams have been attached to the proposal.

>

> 2. Colour. There is no indication of the colour of the shed as it should be unobtrusive and blend in as much as

possible with surrounding buildings and fences. Fundamentally, and in line with local planning approaches, a structure of this type (which, we note, is not a home but merely a storage building) should have no adverse effect on third parties.

>

> 3. Wind tunnel effect. The proposed shed will be as high as our house and will create a narrow wind tunnel effect between our house and the shed. This will result in strong winds that could damage property and will be unpleasant for us to sit outside or even light our barbecue.

>

> 4. Shed and Water Tank placement on Lot 46. The proposal for the shed's position as being the only place for such a shed is not supported by evidence. It may be the preferred choice of the owners, but it is not the only choice. It is not open to the owners to claim that the shed and water tank can only be placed as proposed as a result of the owner's own choices for the remainder of the block. The expectations of the owners regarding the size and height and placement of the shed and water tank may need to be revised to accommodate what else they wish to have on the block, and at the same time meet the legitimate requirements of their existing neighbours and the community as a whole.

>

> 5. Lifestyle and general amenity. We spend lengthy time on our patio every day of the year. We are in our pool from mid October to mid April nearly every day. The patio is our entertainment area for visitors and family that come to see us. The pleasantness of the area will be extremely affected by such an impediment to our viewscape and the resultant loss of sunlight (and therefore heat, a key factor in the amenity of our pool) and increased wind.

6. The dimensions of the water tank to hold 22500 litres are not included on the plan. This is concerning as we would consider it will be a sizeable object. Our understanding is that a water tank on residential land is not to exceed 10000 litres. There is no supporting evidence as to why this tank is so large on a block of land that would be connected to town water.

>

> 7. Property value and saleability. All the above will adversely affect the attractiveness of our backyard and home, decrease saleability, and therefore substantially reduce property value to obtain a sale.

>

> We have spoken to the owners of Lot 46 but they do not wish to engage us in discussion or visit our house to see how their proposal will affect our lifestyle. This legalistic approach is highly disappointing and unnecessary.

>

> In summary, it is our position that the proposed shed development and water tank should be rejected in full and that the owners should be required to resubmit a plan which has no adverse effect on surrounding properties. Please find attached photos to give an idea of the effect this proposal will have.

>

> We request that you attend our property to view and discuss our concerns at the earliest convenience. Our mobile number is 0449857177 or home number 03 5874 3354 to make an appointment. Please acknowledge receipt of this email and photos.

>

> Yours faithfully

> Thomas and Gayle Edwards



Pool at 8am on 14/9/21 showing shade from fence.



Pool at 8am on 14/9/21 showing shade from fence.



Holding up stick as indication of peak height of proposed shed viewed from Family room

ENGINEERING SCHEDULE

CERTIFIED STEEL PORTAL FRAME SHED DESIGN FOR "REGION A" TERRAIN CATEGORY 2.0, 2.5 & 3.0 - IMPORTANCE LEVEL 2.

Internal Pressure: 0.7

Design Snow Load: 0.00 KPa, Roof Snow Load: 0.00 KPa

Customer: Adam Purtil

Site Address: 11 Riley Court, Tocumwal NSW 2714

Main Building: Span: 9, Length: 10.5, Height: 3, Roof Pitch: 11 degrees

The length being comprised of 3 bays, the largest bay is 3.5m bays.

Left LeanTo: NA

Right LeanTo: NA

Total Kit Weight: 2773.93kg

DOMESTIC & LIGHT INDUSTRIAL STEEL PORTAL FRAME SHED STRUCTURES

This structure is designed in compliance with AS4600, AS3600 and AS1170 1 to 4 as Importance Level 2 with a Live Load of 0.25kPa as "Air Leaky Structures" providing stability when openings are prevalent.

The structures are clad with corrugated pre-painted finish, 0.42mm walls and 0.42mm roof (compliant with AS1562.1 Metal) over cold formed 450 to 550mPa galvanized steel C sections primary frames.

Primary framing is fastened together with 4.6 Class galvanized bolts adequately tensioned on ground prior to erection.

Secondary framing steel bracing, with purlins and girts lapped, are all tek fastened to primary steel with a minimum of two (2) teks per connection as specified in details.

All rainwater products are compliant with AS2179.1 (Metal).

ENGINEERING

The undersigning engineer has checked that the design of the structure complies with relevant current Australian Standards as stated above and the following i.e AS4671- 2001 Steel Reinforcing materials, AS3600 - Concrete structures. However, he will not be present during construction, neither will he conduct inspections nor construction supervision.

The class 10a buildings are designed for erection on pad footings or slab based on soil of classification "A"- "P" with minimum bearing capacity 100kPa (i.e. organic soil is to be removed to a suitable material below natural surface).

Where (suitable) fill is required to level the site, it should be placed and compacted in layers of 150mm maximum.

Concrete pad footings and slab supply and placement is to be in compliance with AS2870-2011 Residential Slabs & Footings, AS3600-2009 Concrete Structures for A2 and B2 exposure (i.e. 25mPa strength @ 28 days strength) with recommended slump 75 to 80mm for light pneumatic tyred traffic all trafficable floors.

For sites where these conditions are considered to be inadequate, a customized foundation design for the structure can be supplied to suit a specific purpose.

CONSTRUCTION

Erection of the structure is to be in compliance with local and state ordinances,

Occupational Health and Safety Regulations and with plans provided.

GENERAL

The designs as portrayed on the drawings remain the intellectual property of Best Sheds Pty Ltd and are provided for building approval and construction purposes only and are only valid when blue ink signed and dated by the engineer.

SNOW LOAD

Following conditions only apply to buildings with snow loading:

- No maintenance or roof traffic permitted on the roof while there is snow present.
- No other structure to be erected within 500mm of the gutters of this building.

INTERNAL PORTALS
Column: 2C15024
Rafter: 2C15024
Knee Brace: 2C10010
Knee Brace Length: 1600
Apex Brace: 2C10010
Apex Brace Length: 4000

END PORTALS
Column: C15024
Rafter: C15024
Knee Brace: NA
Knee Brace Length: NA
Apex Brace: NA
Apex Brace Length: NA
Endwall Mullion: C15024

LEFT LEAN TO PORTALS
Internal Column: NA
Internal Rafter: NA
End Column: NA
End Rafter: NA
Knee Brace: NA
Knee Brace Length: NA

RIGHT LEAN TO PORTALS
Internal Column: NA
Internal Rafter: NA
End Column: NA
End Rafter: NA
Knee Brace: NA
Knee Brace Length: NA

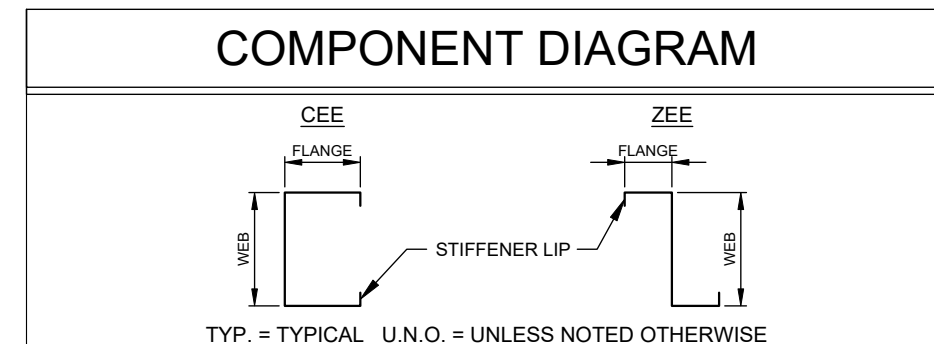
NOTE: All unclad intermediate columns are always back to back (refer to drawing: Floor Plan).

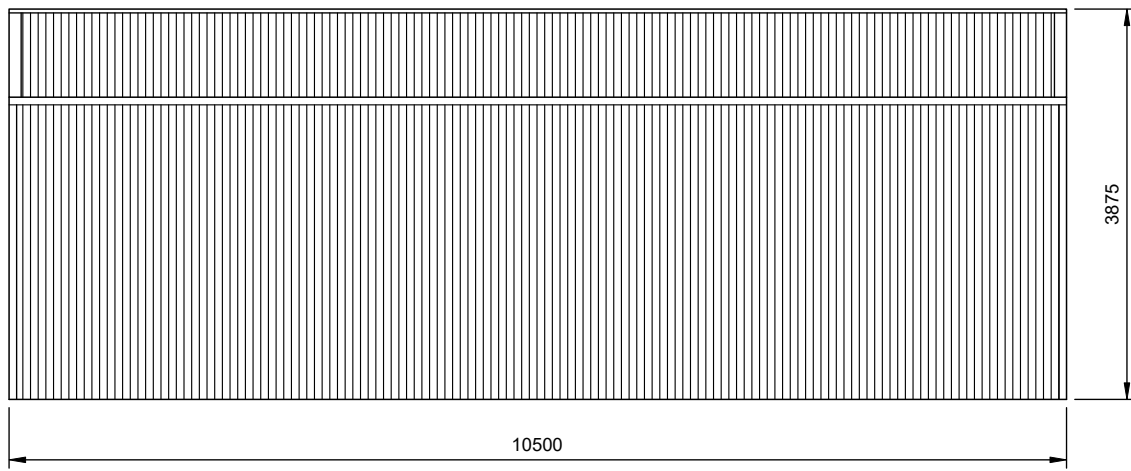
PURLINS AND GIRTS		
Eave Purlin: C10010	Max Spacing: 1000	Overlap: 10%
Side Wall Girts: TH64120	Max Spacing: 1000	Overlap: 10%
Front End Wall Girts: TH64120	Max Spacing: 1000	Overlap: 10%
Back End Wall Girts: TH64120	Max Spacing: 900	Overlap: 10%
Roof Purlins: TH64120		

NOTE: Girt spacing will vary to a maximum 1.0m where window/s are located.

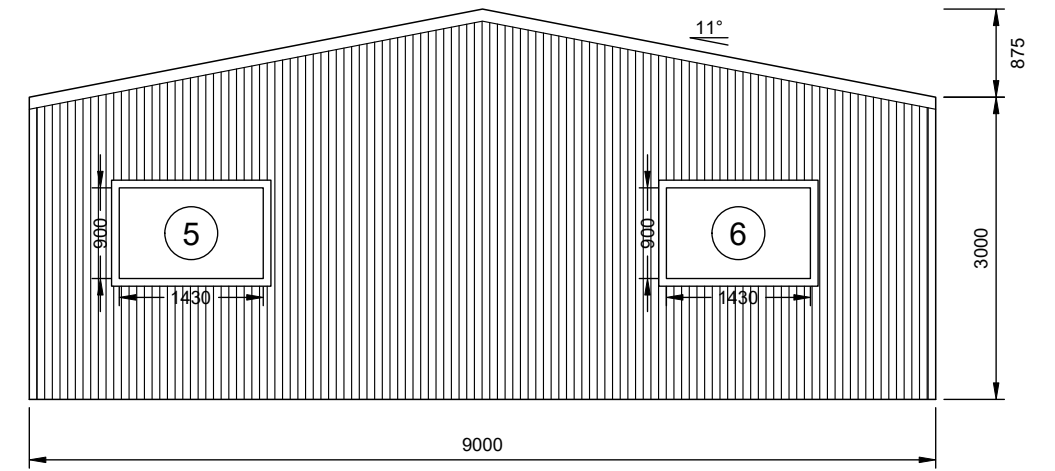
FASTENERS
Sleeve Anchor Bolts: M12x80 Sleeve Anchor Yellow Zinc
Frame Bolts: M12x30 Purlin Assembly Zinc (Mild)
Frame Screws: Frame Screw 14x14x22
Cross Bracing Strap: NA
Open Bay Header Height: NA

COLOUR SCHEDULE
Roof Sheets: Slate Grey
External Wall Sheets: Slate Grey
Roller Doors: Smooth Cream
Flashings: Smooth Cream
PA Doors: Smooth Cream
Windows: Smooth Cream

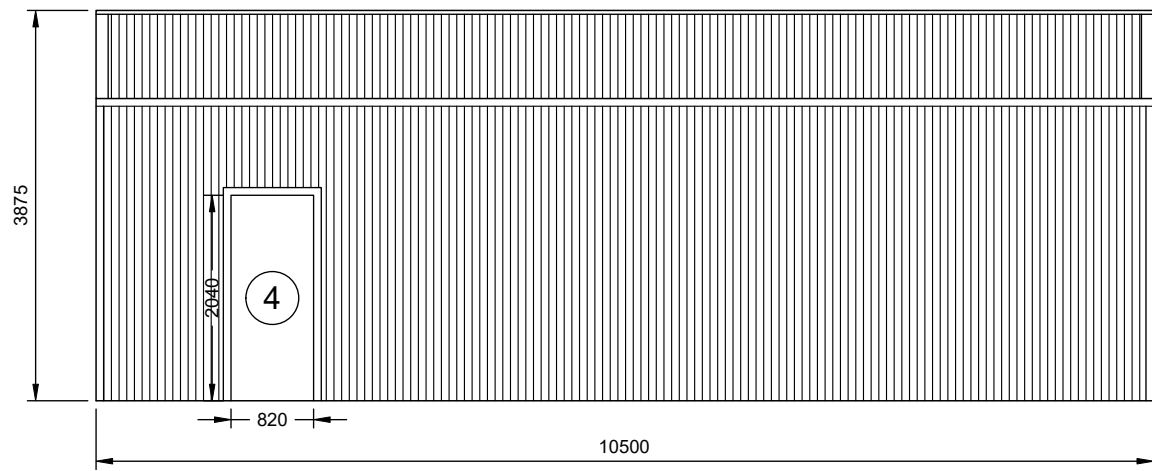




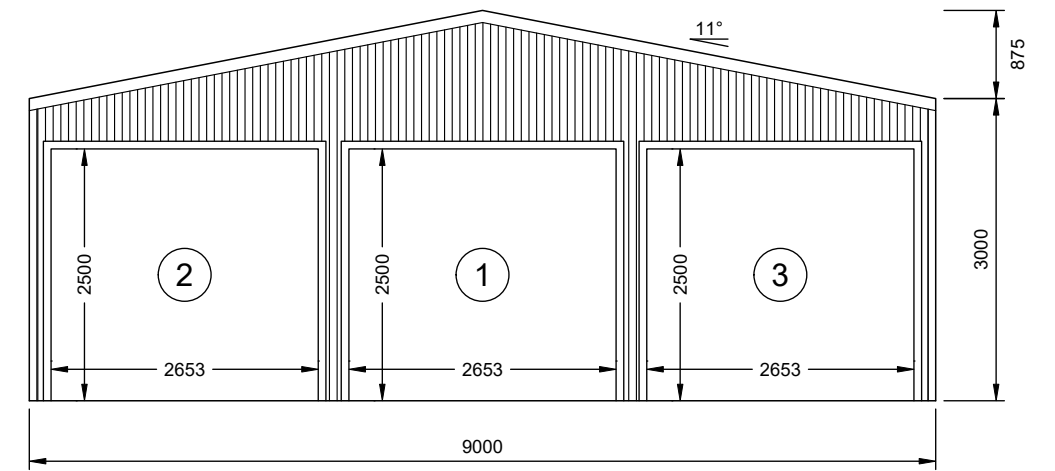
2 LEFT ELEVATION
2 SCALE: 1:75



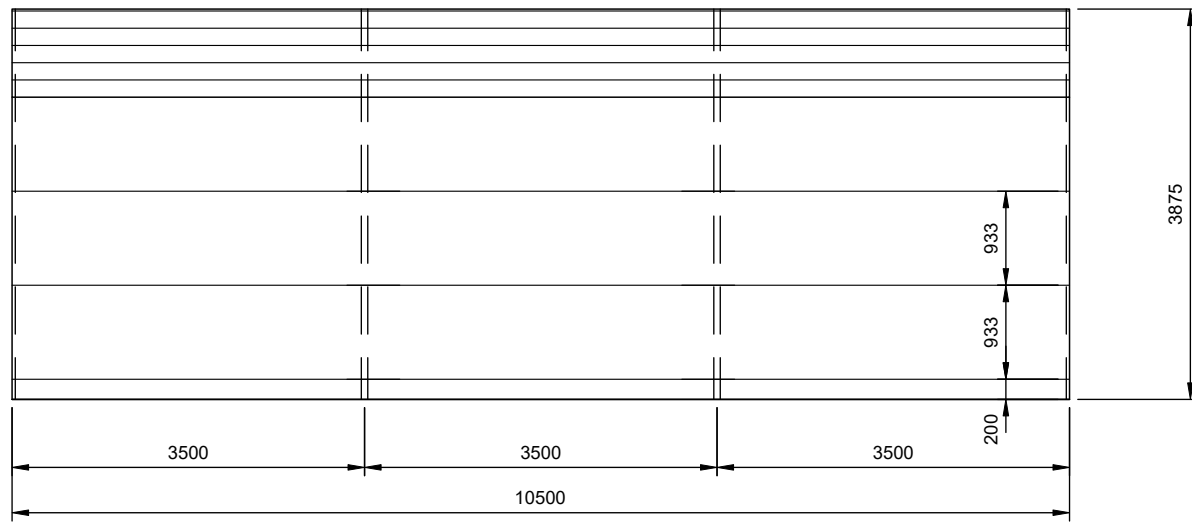
3 REAR ELEVATION
2 SCALE: 1:75 FRAME #4



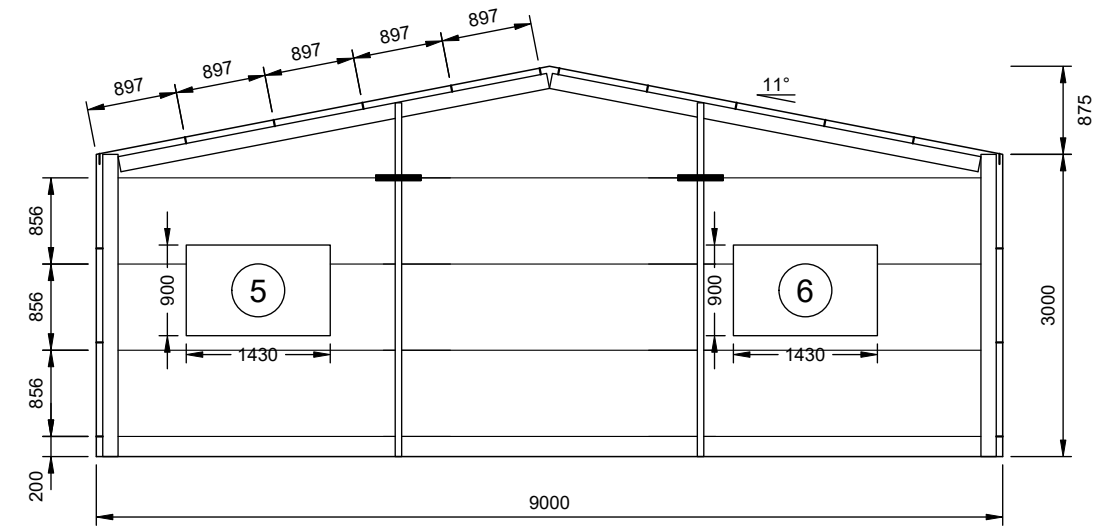
1 RIGHT ELEVATION
2 SCALE: 1:75



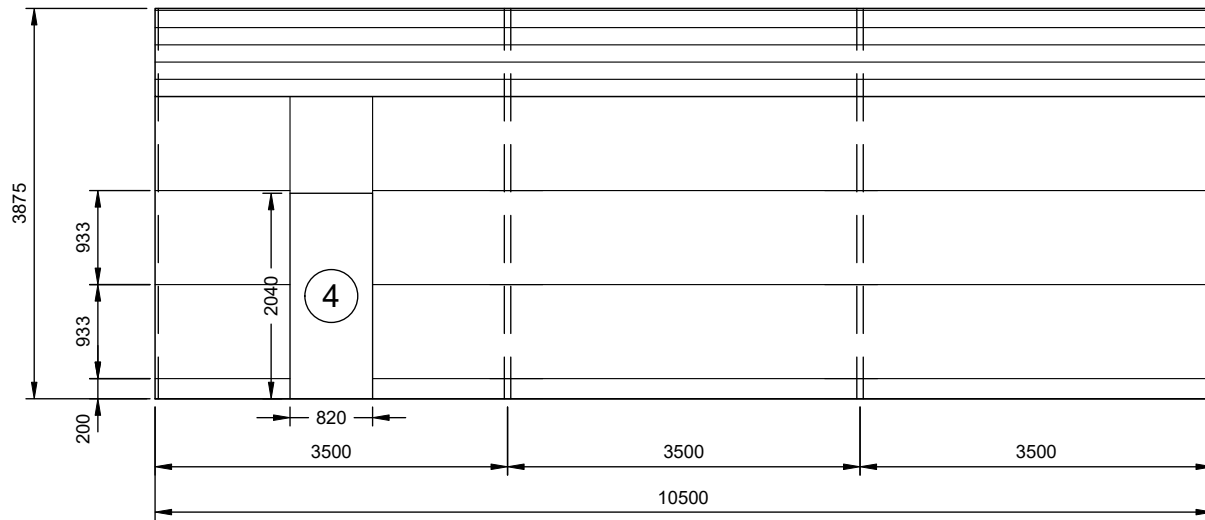
4 FRONT ELEVATION
2 SCALE: 1:75 FRAME #1



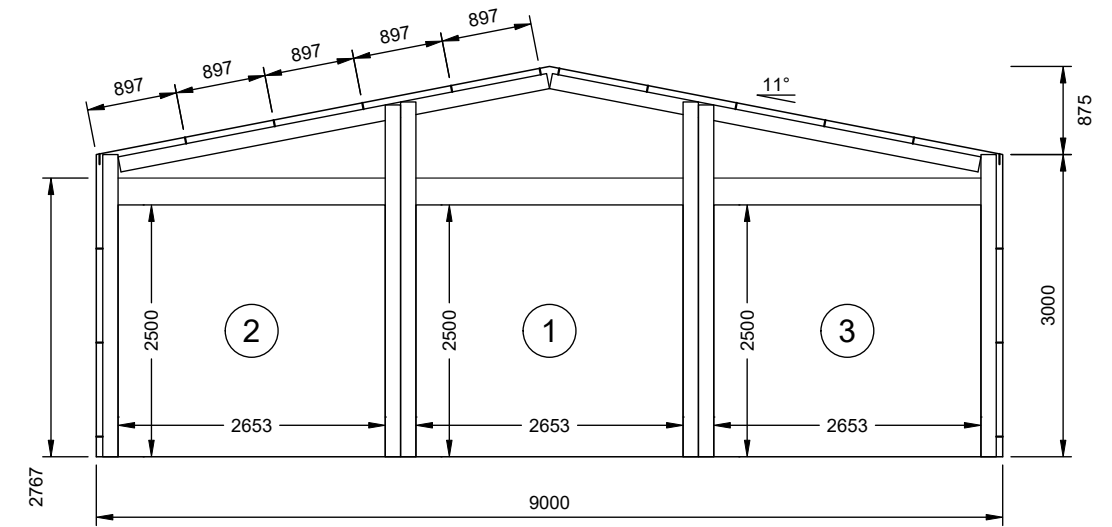
2 LEFT ELEVATION
3 SCALE: 1:75



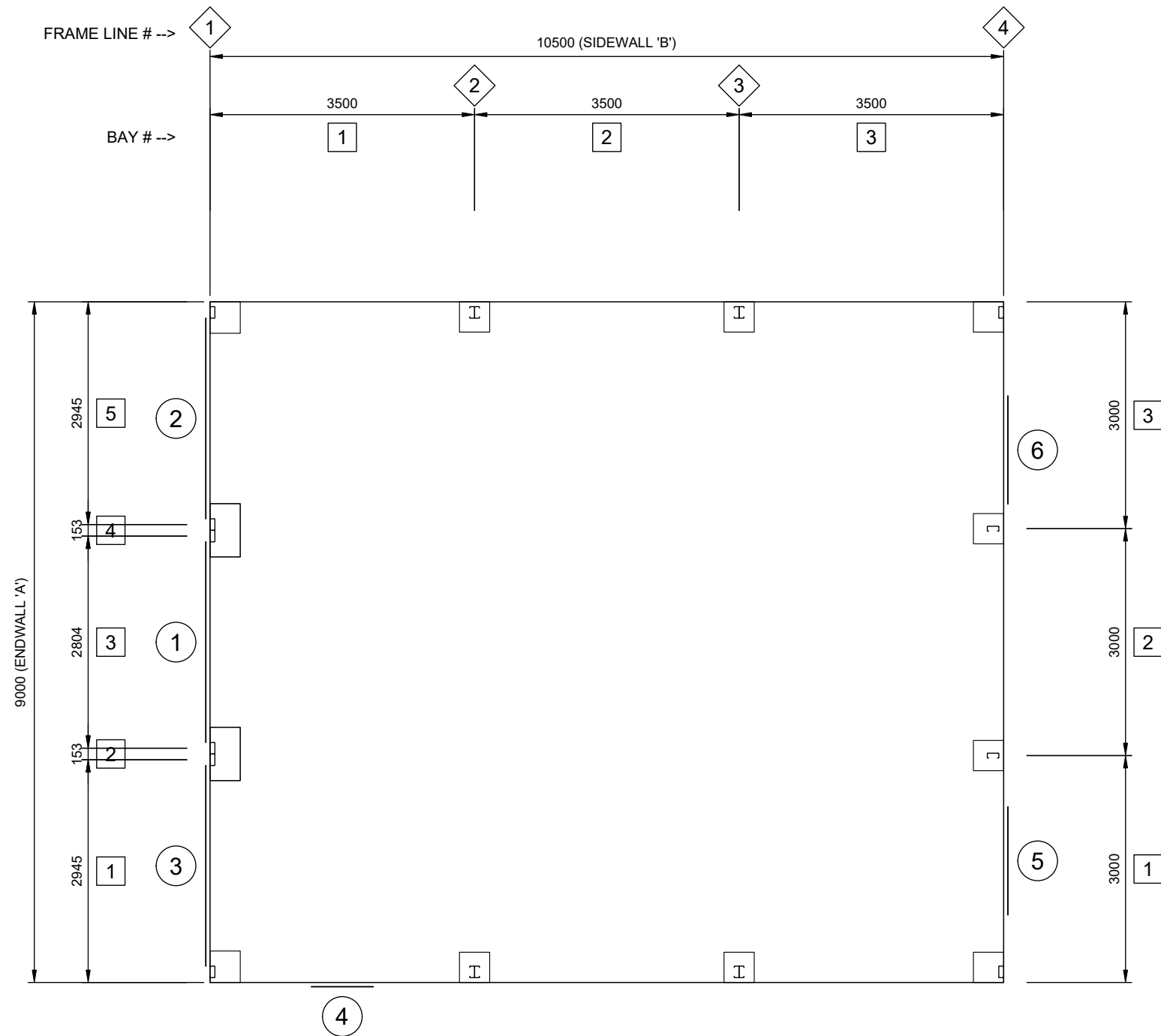
3 REAR ELEVATION
3 SCALE: 1:75 FRAME #4



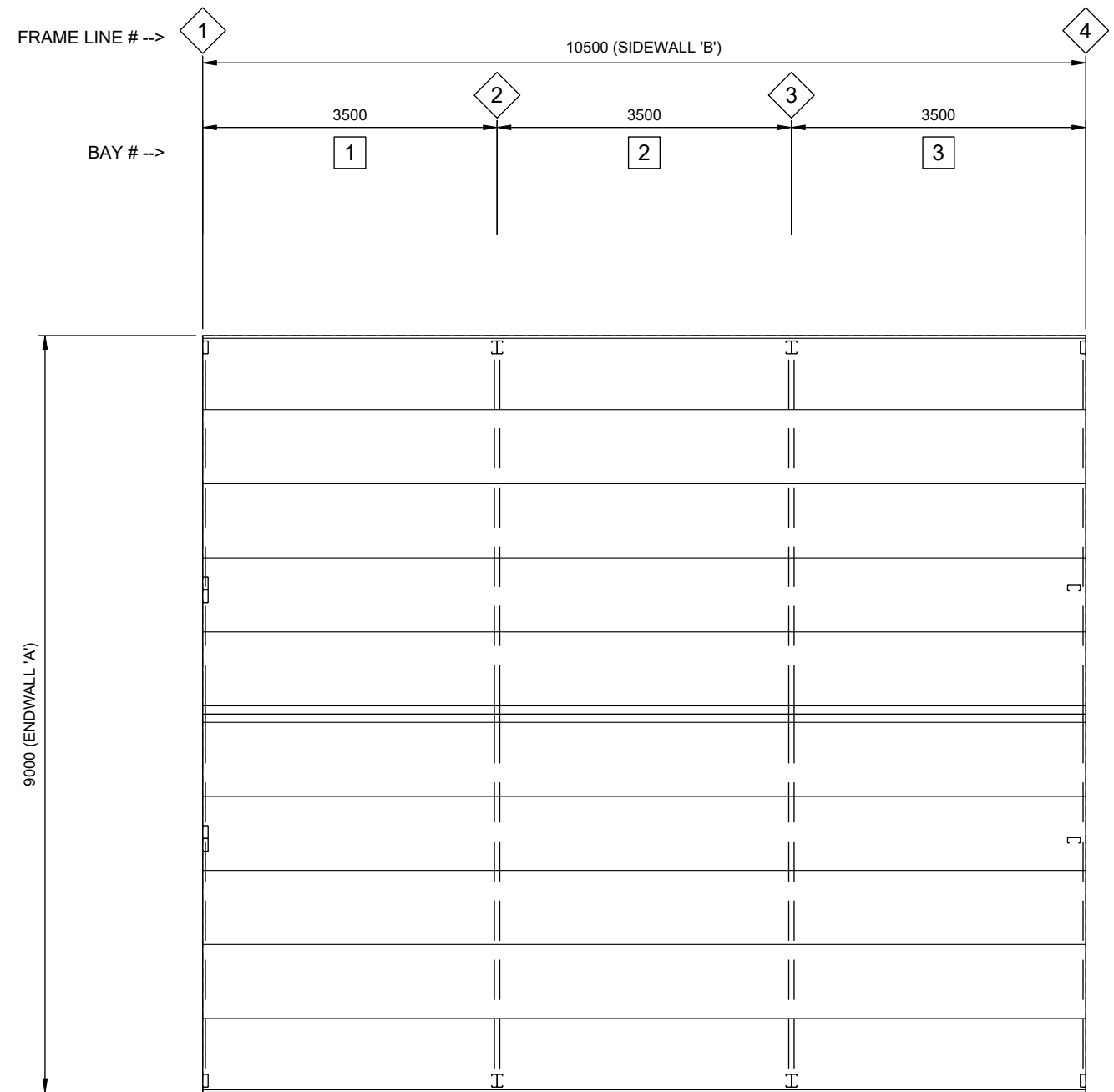
1 RIGHT ELEVATION
3 SCALE: 1:75



4 FRONT ELEVATION
3 SCALE: 1:75 FRAME #1



1 FLOOR PLAN
4 SCALE: 1:75

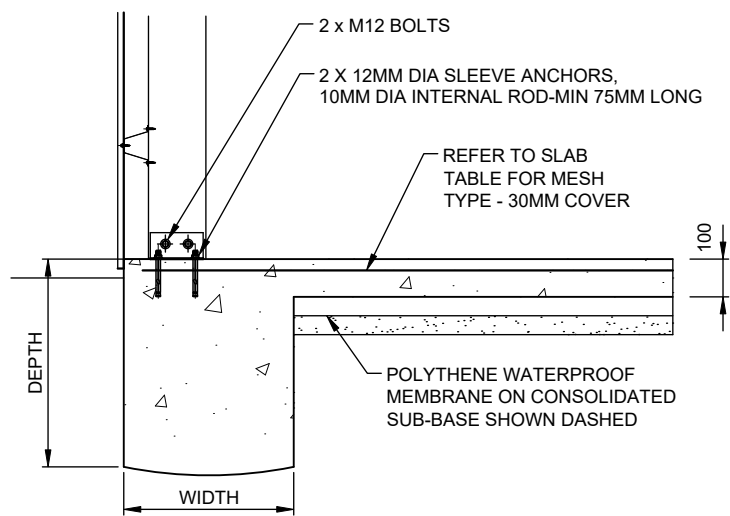


2 ROOF FRAMING PLAN
4 SCALE: 1:75

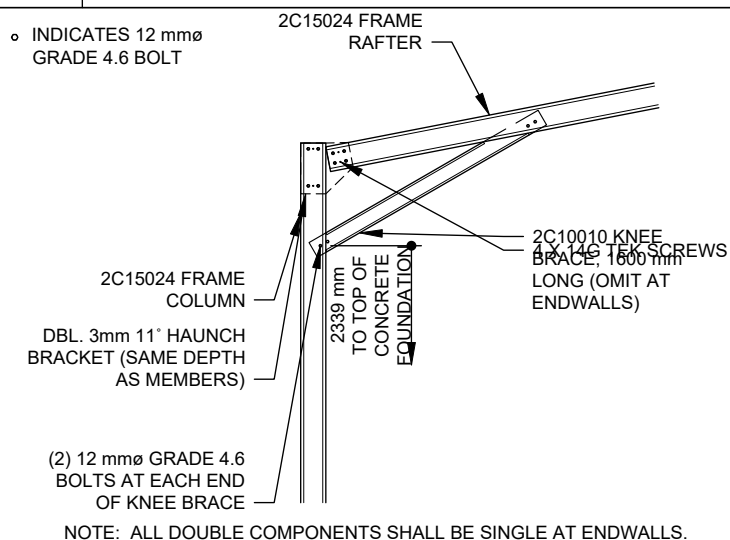
SLAB FOUNDATIONS DOMESTIC / LIGHT INDUSTRIAL (100mm MINIMUM CONCRETE SLAB INCLUDED)					
SOIL CLASSIFICATION (COMPACTED)	REINFORCING IN SLAB	EDGE BEAM	PIER	EDGE BEAM (slab thickness not included)	
	MESH REINFORCING	TRENCH MESH	Ø x DEPTH	DEPTH	WIDTH
A, S, & M	SL72	---	450 x 400	---	---
M - D	SL82	L11TM3	---	300	300
H TO H - D	SL82	L11TM3	---	400	300
E TO E - D	SL82	L11TM4	---	400	400
P (DROP EDGE BEAM OR STANDARD EDGE BEAM WITH PIERS UNDER COLUMNS 300 INTO FIRM GROUND)	SL82	L11TM4	450Ø	400	400

THICKNESS: 100MM WITH MINIMUM 30MM COVER. REFER TO SLAB FOUNDATION TABLE FOR REINFORCING SPECIFICATION

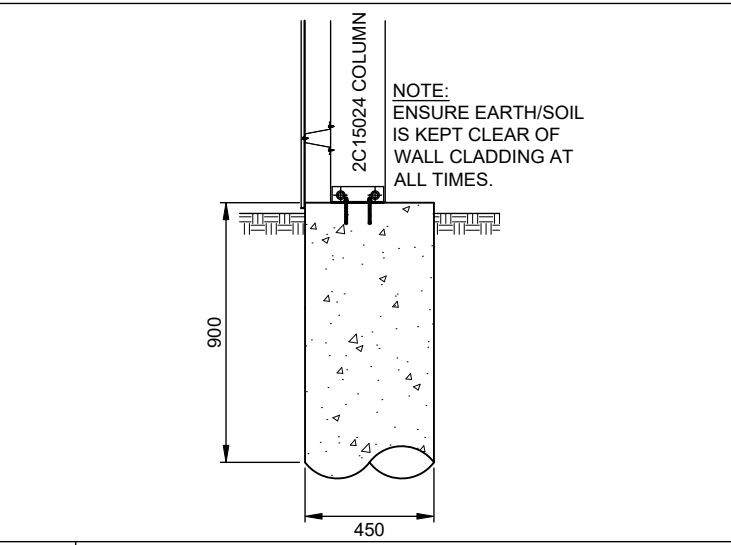
STRENGTH: 25mPa



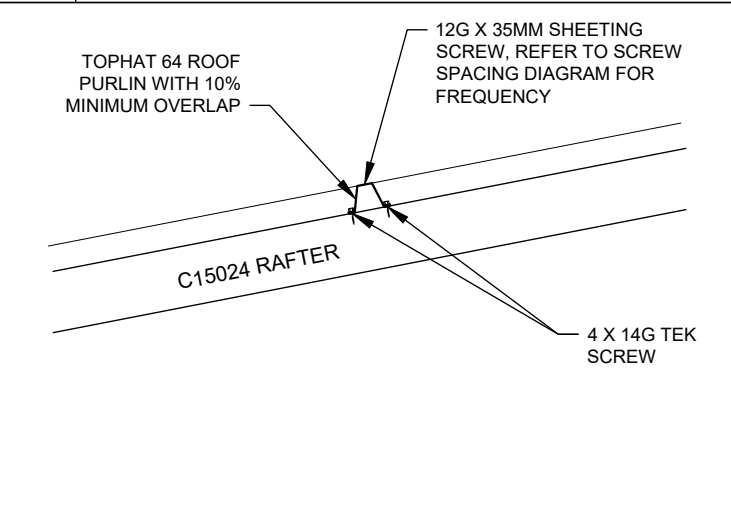
Y SLAB DETAIL



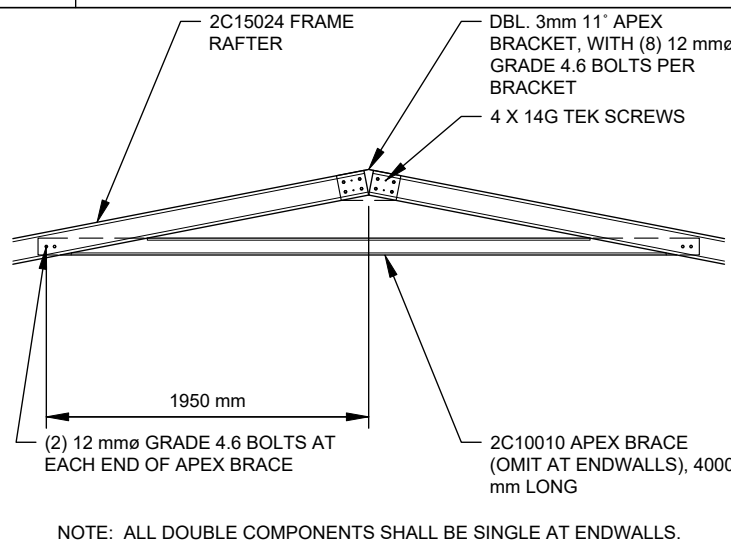
A HAUNCH CONNECTION



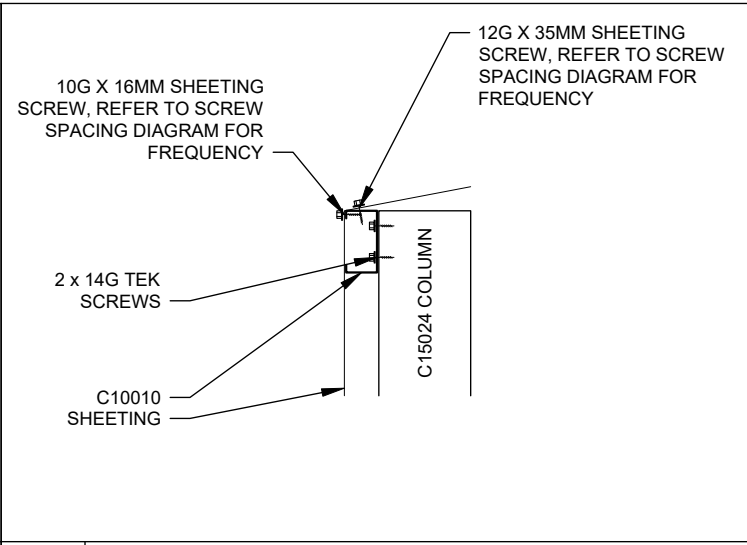
Z ALTERNATE PIER DETAIL



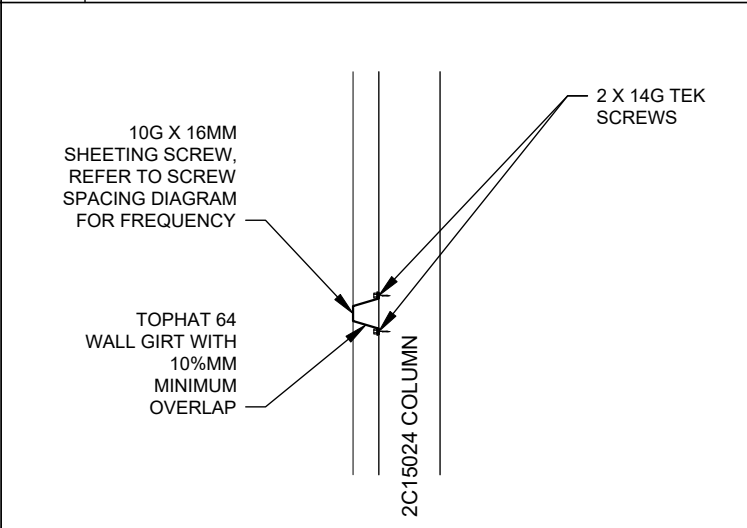
E PURLIN CONNECTION



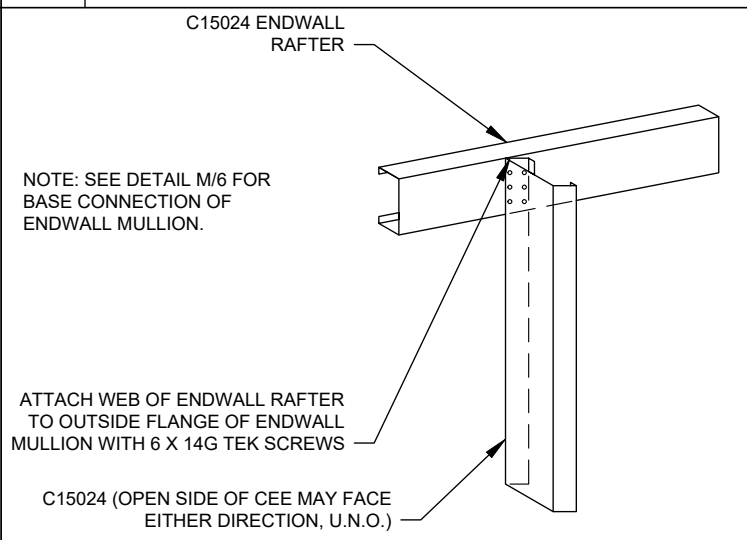
B APEX CONNECTION



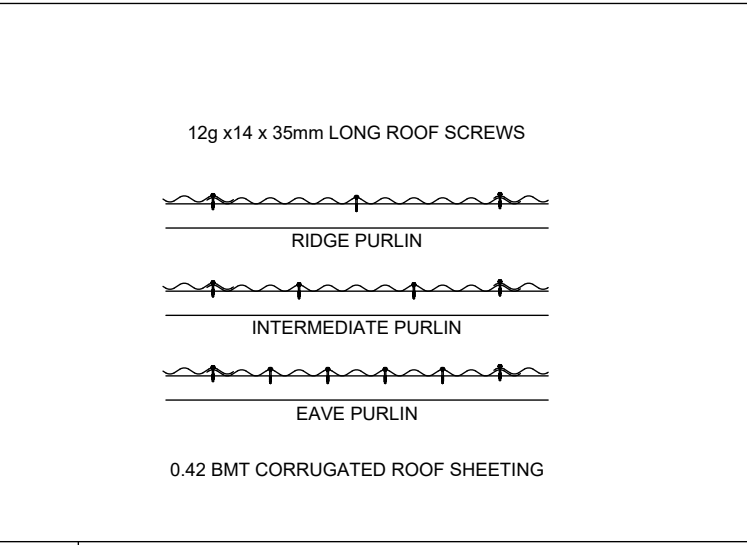
H EAVE CONNECTION



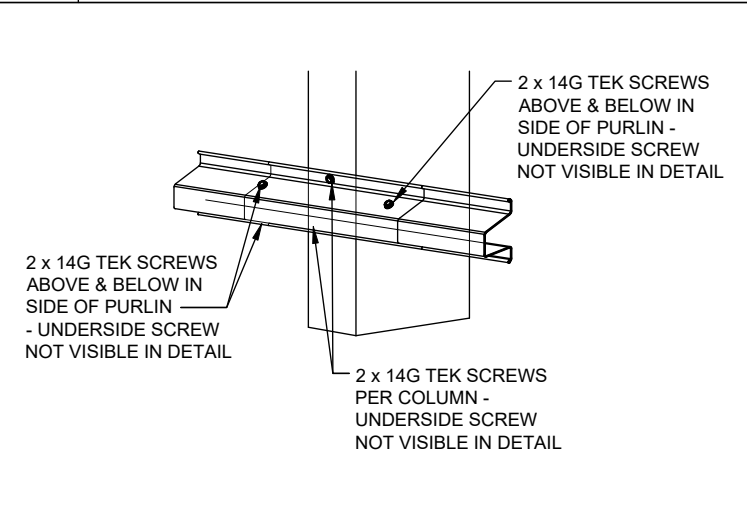
F GIRT CONNECTION



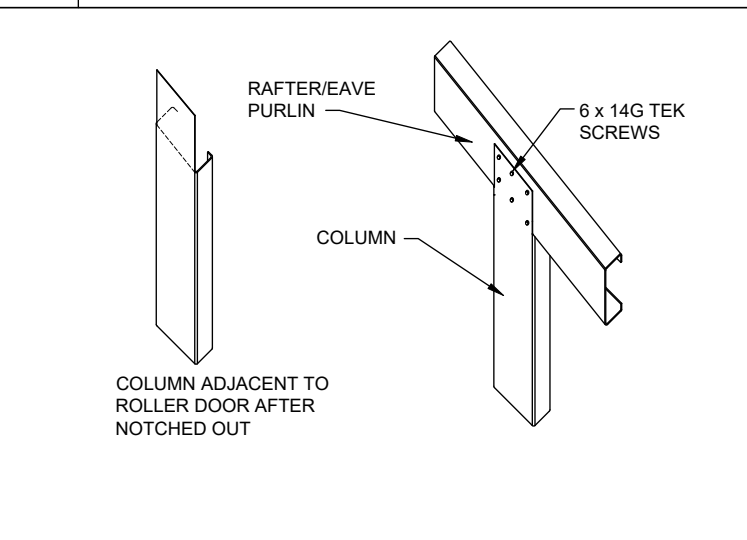
C ENDWALL MULLION TO RAFTER



I ROOF SHEETING



G TOP HAT CONNECTION



D ENDWALL MULLION ROTATED

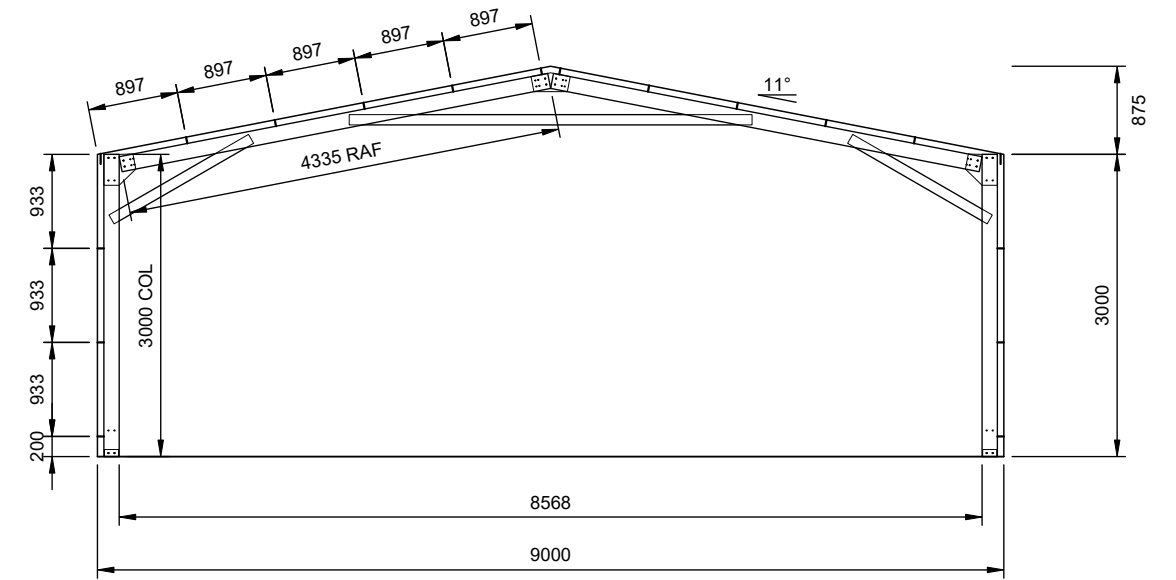
best sheds
Value & Quality Direct to You
151 Smeaton Grange Road,
Smeaton Grange, NSW, 2567
Phone: 02 4648 7777
Fax: 02 4648 7700
Email: sales@bestsheds.com.au

EMERALD
DESIGN & CONSTRUCTION
CIVIL & STRUCTURAL ENGINEERS
COMMERCIAL - INDUSTRIAL - RESIDENTIAL - FORENSIC - STEEL DETAILING
CAMILO PINEDA MORENO
Bend MIEAust RPEng
RPEQ 15562 TBP PE003976 (VIC)

Customer Name: Adam Purtil
Site Address: 11 Riley Court
Tocumwal,
NSW, 2714
Signature:
Date: 21.07.2021

DATE 21-07-2021
JOB NO. 1015012735
SHEET 5 of 7

N ROTATED ENDWALL MULLION BASE	O ENDWALL GIRT BRACKET	P END DOOR HEADER AND JAMB	Q FLYBRACE
J WALL SHEETING	K CORNER COLUMN BASE	L INTERNAL COLUMN BASE	M ENDWALL MULLION BASE



1
7
TYP. FRAME CROSS-SECTION
 SCALE: 1:75 FRAMES 2, 3

SITE PHOTOS 11 AND 7 RILEY COURT TOCUMWAL



Shed Location

11 Riley Court Tocumwal 16/9/2021 10 30 am



Shed Location

11 Riley Court Tocumwal 16/9/2021 10 30 am



Front access

11 Riley Court Tocumwal 10 30 am



Pool Location

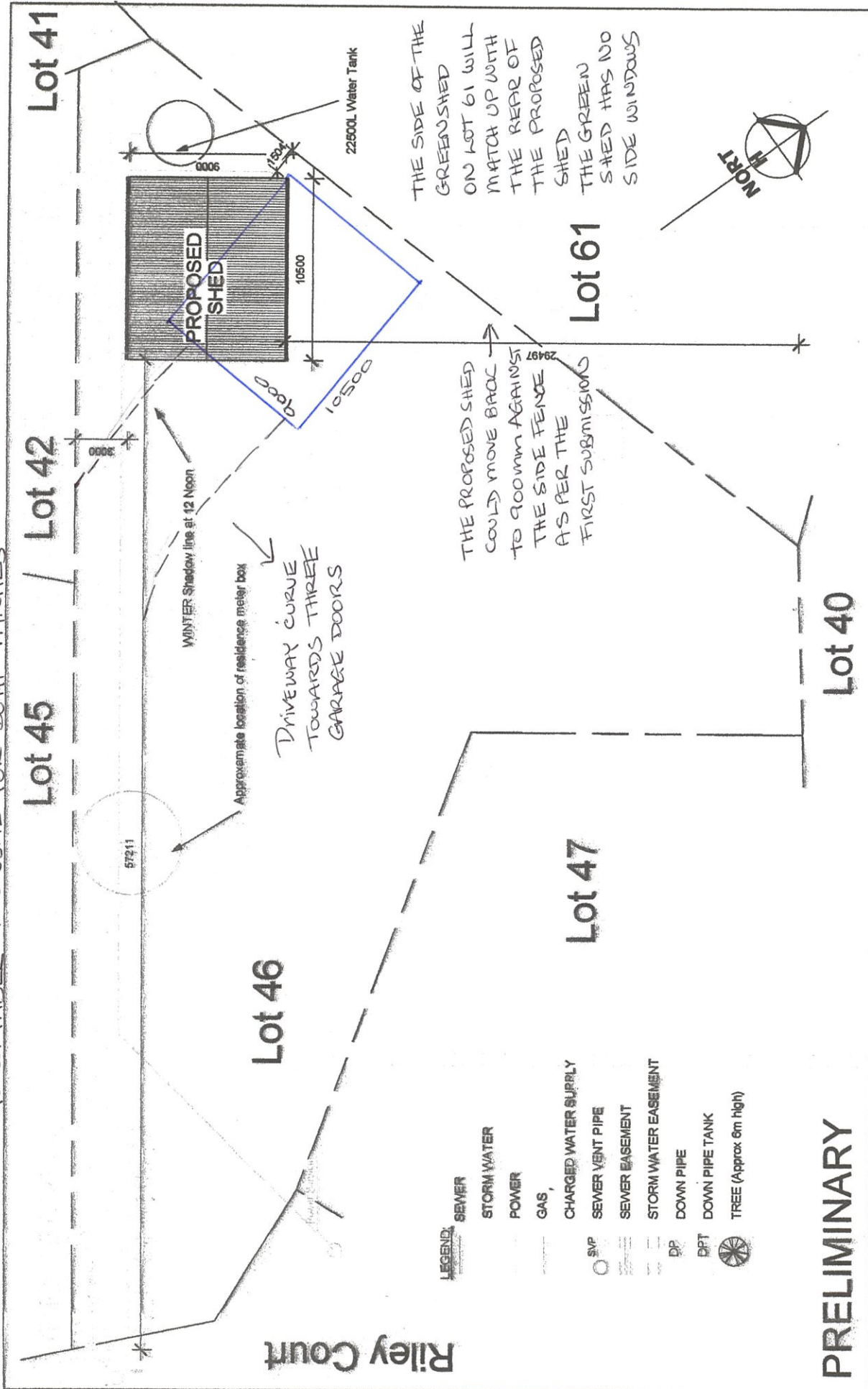
7 Riley Court Tocumwal 10 am



Dwelling and
patio location

7 Riley Court Tocumwal 10 am

NO SHADOW DIAGRAMS HAVE BEEN DONE FOR THIS SUGGESTION
 IF SHADOW DIAGRAMS WERE DONE IT MAY SHOW THAT THIS IS AN
 ACCEPTABLE PROPOSAL FOR BOTH PARTIES



JOB No:		008	FLOOD PRONE AREA:	No	DRAWN BY:	Matthew
SHEET NO:		A101	TERMITE PRONE AREA:	Yes		
DATE:		11/10/2021	BUSHFIRE PRONE AREA:	No	CHECKED BY: Matthew	
SITE AREA:		1684 m ²	WIND SPEED:	N2		
PLAN SCALE:		1 : 200	ALPINE AREA:	No		
(Drawing Title)						
SITE PLAN						
Proposed New Shed For Adam & Michelle Purtil At Lot 46 No. 11 Riley Court, Tootumwell						
AREA:	M2	SQ				
Floor	65M2	10,280				
<small> OZ Building & Design 1/100 The Arcade, Tootumwell, QLD 4874 Phone: 07 4782 1111 Email: oz@ozbd.com.au This document has not been checked for compliance with the Building Code of Australia (BCA) and is for information only. It is not intended to be used for any other purpose. </small>						

PRELIMINARY

11th November 2021

Mayor and Councillors
Berrigan Shire Council
PO Box 137
Berrigan NSW 2712

Dear Mayor and Councillors,

Salary Packages

In accordance with our audit services contract with Council we confirm that we have reviewed the current salary packages for the year ended 30 June 2021 of the following executive staff:

- General Manager (Rowan Perkins)
- General Manager (Karina Ewer)
- Director of Technical Services (Matthew Clarke)
- Director of Corporate Services (Matthew Hansen)

The contracts have been reviewed for the correct treatment of their total salary packages via the payroll system, inclusive of fringe benefits tax adjustments.

Arising from our work we noted the following:

- All employment contracts were signed and on file.
- A performance bonus was paid to Matthew Clarke. Documentary evidence was available to support the approval of this bonus.
- Council may be overpaying its Superannuation Guarantee Contributions obligation by paying SGC on the car element of the salary package. SGC is payable on Ordinary Time Earnings (OTE), vehicle benefits fall outside of this definition, where the employee is expected to spend the equivalent of their allowance. It is noted however that SGC is paid in accordance with terms of the respective employee contracts and is consistent with the practice applied in the prior year.

Subject to the above and, based on our review we are satisfied that the salary packaging has been appropriately calculated to 30 June 2021.

Should you have any queries, please do not hesitate to contact this office.

Yours sincerely,



Nick Bell
Partner (RSD)



Operational Plan 2021/2022

September Quarter Review

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Reading this report

The traffic light review format provides a visual update on the status of Council’s Annual Operational Plan and Council’s progress toward full implementation of its Delivery Program. It should be read in accordance with the following key:

Key

				
Complete	On Target	Not on Target	Past Due	No Status / Deferred

Additional information in the Delivery Program and Operational Plan Performance Review and Progress Report includes:

1. A Year to Date (YTD) assessment by the responsible Council Officer of progress toward completion and or the achievement of the set target.
2. Comments from the Responsible Council Officer highlighting service achievements and or the challenges relevant to the Council operation and action being reported and its status.
3. The following actions are noted by the responsible officer as not on target, not due to start or deferred
 - 1.1.3.7 Investigate the development of an active transport strategy
 - 1.2.1.2 Participation in roadside vegetation enhancement projects
 - 1.2.1.4 Develop an Urban Tree Strategy
 - 1.2.1.5 Monitor and undertake as required the control and management of pests
 - 1.3.2.1 Implement the Berrigan Shire Council Waste Plan
 - 2.1.2.3 Strengthen revenue base and increase discretionary spending

2.1.2.4 Develop Community Engagement Strategy and conduct review of Berrigan Shire (CSP) and associated integrated plans

2.1.3.1 Coordinate Council investments, financial management, financial operations and processing

2.1.3.3 Deliver responsive customer service

3.1.2.1 Review the Active Ageing and Disability Inclusion Plan

3.1.4.1 Develop an Integrated Water Cycle Management Strategy

4.1.1.2 Develop industry profiles informed by strategic analysis of local conditions and relative competitive advantages

Table 1 provides a summary by strategic outcome and the year to date status of Council's 2021/22 Annual Operational Plan.




Table 1

	Completed	On target	Not on target	Past Due	Deferred / Not due to start	Total
Sustainable natural and built landscapes	4	15	1	2	2	24
Good government	-	15	-	3	1	19
Supported and engaged communities	-	15	-	-	2	17
Diverse and resilient business	--	16	-		1	17
Total Actions	4	61	1	5	6	77


1: Sustainable Natural and Built Landscapes

1.1: Support sustainable use of our natural resources and built landscapes




1.1.1: Coordinate strategic land-use planning





OP Action Code	OP Action	Responsible	What will be the result	YTD Progress	Status	Comments
1.1.1.2	Increase community awareness regarding development application process	Director Strategic Planning and Development	Improved satisfaction rating - Resident and Business Satisfaction Survey	50%		Council has implemented the NSW Planning Portal since the 1st July 2021. This has been taken positively by the community. Council has been working proactively with the community in lodging applications. taking a teaching approach to the the community rather than enforcement.
1.1.1.3	Process and approve / refuse development applications in accordance with relevant legislation, codes and policies	Director Strategic Planning and Development		100%		Council is providing a development assessments service within legislated timeframes.
1.1.1.4	Commence review of Local Environment Plan	Director Strategic Planning and Development	by June 2021	5%		

1.1.2: Coordinate and develop Community Participation Plans in accordance with relevant legislation and the Council's Community Engagement Framework

OP Action Code	OP Action	Responsible	What will be the result	YTD Progress	Status	Comments
1.1.2.1	Implement the Council's Community Engagement and Community Participation Plan	Director Strategic Planning and Development	Report prepared	0%		ongoing







1.1.3: Enhance the visual amenity, heritage and liveability of our communities

OP Action Code	OP Action	Responsible	What will be the result	YTD Progress	Status	Comments
1.1.3.1	Continue Annual Heritage Grants Program	Director Strategic Planning and Development	100% projects/works funded are completed	0%		Council was unsuccessful in obtaining grant funding for the 21-22 Financial year.
			The allocation of grants results in increased conservation of heritage items			
1.1.3.2	Continue rolling program of works - town entrances	Director Infrastructure	Scheduled Program of Works - town entrances included in Annual Capital Works Program is completed on time and within resources	25%		Tree planting progressing. Town entrance signs complete
1.1.3.3	Implement the Tocumwal Foreshore Master Plan	Director Infrastructure	Project complete in accordance with agreed milestones and project management plans	0%		dry side levee works nearing completion. Wet side levee works remain unfunded

OP Action Code	OP Action	Responsible	What will be the result	YTD Progress	Status	Comments
1.1.3.4	Implement as funds become available the WAAAF Creek Walk Master Plan	Deputy Chief Executive Officer	Signage installed	25%		Applications for funding made in the July and September rounds of the Office of Responsible Gambling ClubGrants Category 3 Infrastructure Grants program. Both applications were unsuccessful.
			Increased by pedestrians and cyclists			
			Revegetation project funded			
1.1.3.5	Implement the Finley Railway Park Master Plan	Director Infrastructure	Projects completed by 2024	25%		
			Pedestrian access			
			Amenities included in the precinct assessed by users as accessible			
1.1.3.6	Develop a precinct structure plan incorporating parking requirements for Murray/Denison Street, Tocumwal	Director Strategic Planning and Development		0%		works started in the tender of the consultant to complete.
1.1.3.7	Investigate the development of an active transport strategy	Director Infrastructure	Annual online Poll of pedestrian and cycle use	0%		PAMPs are requiring community consultation and has been delayed on account of COVID-19
			Strategy adopted by Council			



1.2: Retain the diversity and preserve the health of our natural landscapes and wildlife




1.2.1: Partner with community groups and agencies on projects that retain and preserve the health of our natural landscapes and wildlife

OP Action Code	OP Action	Responsible	What will be the result	YTD Progress	Status	Comments
1.2.1.1	Deliver weed control services	Director Infrastructure	Weed infestation within the Shire is eradicated and / or manageable	0%		Berrigan Shire Council is delivering the Weed Action Plan as agreed with the Department of Primary Industry.
1.2.1.2	Participation in roadside vegetation enhancement projects	Director Strategic Planning and Development	Quarterly survey of sites	0%		
1.2.1.3	Undertake tree assessments and establish a tree register	Enterprise Risk Manager	Trees are assessed and Assetfinda report closed	0%		
1.2.1.4	Develop an Urban Tree Strategy	Director Infrastructure		0%		
1.2.1.5	Monitor and undertake as required the control and management of pests	Director Strategic Planning and Development		0%		
1.2.1.6	Undertake a review of the plans of management for Crown Lands controlled by Council or Council Committees of Management	Deputy Chief Executive Officer	June 2022	25%		A revised set of requirements for plans of management have been issued which should streamline the process. Advice is being sought regarding the best way to proceed from there.



1.3: Connect and protect our communities

1.3.1: Coordinate flood levee, Council road network and stormwater asset management and planning

OP Action Code	OP Action	Responsible	What will be the result	YTD Progress	Status	Comments
1.3.1.1	Review and implement asset management plans which maintain a balance between improving and maintaining flood levees, stormwater, Council roads, paths and trails	Director Infrastructure	Asset Plans are reviewed and implemented per Council Policy and Asset Management Strategy	0%		all asset management plans have reviewed
1.3.1.2	Design, construct and maintain stormwater systems that safely capture and remove water	Director Infrastructure	Per Stormwater Improvement Project performance requirements Increase in length of storm water network On an ongoing basis 95% of service levels set out in the Storm Water Asset Management Plan are met	0%		Maintenance of system up to date. Capital works programmed.

OP Action Code	OP Action	Responsible	What will be the result	YTD Progress	Status	Comments
1.3.1.3	Ensure sewer network is safe and functional	Director Infrastructure	Project Milestones met Revenue Policy targets met	0%		Sewer network maintained in operational and functional state.
1.3.1.4	Continue remediation Tocomwal Foreshore Levee	Director Infrastructure	Annual inspection is undertaken and scheduled maintenance completed	25%		Tree clearing and graveling work programmed to within maintenance budget. Flood study in progress
1.3.1.5	Maintain the safety of Council roads and walkways	Director Infrastructure	Weekly publication On an ongoing basis 95% of service levels set out in the Asset Management Plan are met Increase in active engagements social media	0%		Roads maintained and improved in accordance with budget.


1.3.2: Manage landfill, recycling and waste disposal

OP Action Code	OP Action	Responsible	What will be the result	YTD Progress	Status	Comments
1.3.2.1	Implement the Berrigan Shire Council Waste Plan	Environmental Engineer	100% of Diversion targets set out in Berrigan Waste Management Plan are met	0%		
1.3.2.2	Deliver township garbage collection and street cleaning services	Environmental Engineer	Garbage is collected within agreed timeframes and budgets	0%		Ongoing process




2: Good Government



2.1: Berrigan Shire 2027 objectives and strategic actions facilitate effective governance by Council of Council operations and reporting

2.1.1: Council operations, partnerships and coordination of resources contribute toward implementation of Berrigan Shire 2027





OP Action Code	OP Action	Responsible	What will be the result	YTD Progress	Status	Comments
2.1.1.1	Promote and support the engagement of Shire residents, local business and agencies in the development, implementation of Berrigan Shire 2027	Strategic & Social Planning Coordinator	Minimum of 5 surveys or polls conducted per annum Minimum of 5 surveys or polls conducted per annum No decrease in organic reach of social media posts 2 per annum	25%		The following projects have included online polls designed to engage Shire residents and local business in Berrigan Shire 2027 projects- improvements to town amenities - poll seek feedback and comments Barooga Recreation Reserve Master Plan, Finley War Memorial Hall - to support grant application and Revitalisation of Mary Lawson Wayside Rest




2.1.2: Meet legislative requirements for Council elections, local government, and integrated planning and reporting.




OP Action Code	OP Action	Responsible	What will be the result	YTD Progress	Status	Comments
0.0	Develop and implement monthly Council Action Report	Council Action Report	75% of actions completed by due date	10%		
2.1.2.1	Provide facilities and support including financial to the elected Council	Chief Executive Officer	Self reported increase in Council skills and knowledge Self reported increase in Council skills and knowledge Publication of audio Files	25%		Preparation of new Councillor Induction Training underway. Training and Development Plans will be discussed with each Councillor individually to arrange appropriate levels of training for term of office.
2.1.2.2	Implement and further develop the Berrigan Shire Integrated Management System	Enterprise Risk Manager	Quarterly Report Quarterly Report Actions included in Delivery Program Review Inspections undertaken in accordance with IMS requirements	0%		Ongoing review and development.

OP Action Code	OP Action	Responsible	What will be the result	YTD Progress	Status	Comments
2.1.2.3	Strengthen revenue base and increase discretionary spending	Finance Manager	Meet and exceed Financial Strategy Benchmarks Meet and exceed Financial Strategy Benchmarks Sustainability Improvement Plan developed	0%		
2.1.2.4	Develop Community Engagement Strategy and conduct review of Berrigan Shire (CSP) and associated integrated plans	Strategic & Social Planning Coordinator		0%		Due to be reviewed with the incoming Council

2.1.3: Council operations and financial management support ethical, transparent and accountable corporate governance




OP Action Code	OP Action	Responsible	What will be the result	YTD Progress	Status	Comments
2.1.3.1	Coordinate Council investments, financial management, financial operations and processing	Finance Manager	Per Financial Strategy projects funded using debt have detailed Business Case and Cost Benefit Analysis Per Financial Strategy projects funded using debt have detailed Business Case and Cost Benefit Analysis	0%		
2.1.3.2	Monitor and respond to change in the Financial Governance, Regulatory and Reporting Frameworks	Deputy Chief Executive Officer	All Council governance and audit requirement are met All Council governance and audit requirement are met 80% of staff that attend training report increased skills and knowledge	25%		Compliance with new Social Media and Councillor/Staff interaction guidelines implements. Statutory returns for GIPA and PID Act compliance completed and returned.
2.1.3.3	Deliver responsive customer service	Finance Manager		0%		
2.1.3.4	Conduct service review and develop the Corporate Services Strategic Plan	Deputy Chief Executive Officer		25%		Scope has been identified and structure reviewed.

OP Action Code	OP Action	Responsible	What will be the result	YTD Progress	Status	Comments
						Planning yet to commence
2.1.3.5	Manage human resource and workforce development activities through the implementation of the Berrigan Shire's Workforce Development Plan 2017 - 2022	Deputy Chief Executive Officer	<p>Increase compared to 2016 result in the % of staff reporting greater recognition</p> <p>Increase compared to 2016 result in the % of staff reporting greater recognition</p> <p>Material value of volunteer effort identified</p> <p>Annual Report on Actions</p>	25%		New position of Human Resources Coordinator developed. Recruitment of key positions progressing. Ongoing staff shortage for some key functions.
2.1.3.6	Provide Information technology and associated support for Council operations	Deputy Chief Executive Officer		25%		Management have identified the need for a complete review of the IT Strategic Plan. Difficulties with remote working has identified significant shortcomings in existing IT service model. IT function needs additional support
2.1.3.7	Coordinate the delivery and management of Shire records and communications	Deputy Chief Executive Officer	Conduct survey to establish benchmarks	25%		Magiq rollout proceeding. Recruitment of a new Information and Records Officer is underway
2.1.3.8	Maintain and sustainably redevelop		Budget allocated to	25%		Masterplan for Barooga

OP Action Code	OP Action	Responsible	What will be the result	YTD Progress	Status	Comments
	existing infrastructure and community assets	Deputy Chief Executive Officer	fund energy projects 100% grants acquitted per funders requirements Adopted by Council			Recreation Reserve under development. Construction of new netball courts at Finley Recreation Reserve underway. Replacement of toilet block at Berrigan Sportsground complete.
2.1.3.9	Coordinate and manage maintenance and renewal of Council plant and equipment	Director Infrastructure	Projects identified and updated by 30 March Adopted by Council 30 June 2022	0%		Plant maintained as required and renewed in accordance with Plant Replacement Program.
2.1.3.10	Coordinate the ongoing review and development of Council and Operational Policies and procedures	Deputy Chief Executive Officer		25%		The delay in the Council election saw management defer the review process until the new Council was appointed however there has been some policy review where required.

2.2: Strengthen strategic relationships and partnerships with community, business and government.

2.2.1: Participate in networks that promote regional and cross-border collaboration, planning and service delivery


OP Action Code	OP Action	Responsible	What will be the result	YTD Progress	Status	Comments
2.2.1.1	Develop resources and establish partnerships that improve local assessment of social and economic implications of regional and inter-governmental decision-making on Shire residents, business and Council operations	Strategic & Social Planning Coordinator	Quarterly report to council of meetings attended and actions	25%		Attended BJCN meetings, EIDL continues to facilitate Business Chamber Meetings and Council Officers attend RAMJO professional network meetings. Demographic, social and economic modelling resources through id.data and spendmap improving the resources available for local assessment of social and economic implications of regional and inter-governmental decision-making
2.2.1.2	Actively lobby all levels of government and industry re: Murray Darling Basin Plan	Chief Executive Officer		25%		On RAMJO Water Subcommittee to review water position paper Working with MIL on strategy for bridge replacement
2.2.1.3	Actively lobby all levels of government and energy industry for investment in upgrading local energy (power) infrastructure	Chief Executive Officer	Adopted by Council	25%		Border Bubble letters to a range of NSW and Victorian State and Federal Ministers (under Mayoral signature) Infrastructure Reform Bill email to Marcus Ray and Response Regional Telecommunications Submission Work with members of the community and Mayor on Youth



OP Action Code	OP Action	Responsible	What will be the result	YTD Progress	Status	Comments
						Mental Health Outcomes Essential Energy Compliant, Meeting made with EE for 17 November 2021 to discuss issues

3: Supported and Engaged Communities


3.1: Create safe, friendly and accessible communities

3.1.1: Build communities that are home to more families and young people


OP Action Code	OP Action	Responsible	What will be the result	YTD Progress	Status	Comments
3.1.1.1	Support and promote the healthy development and wellbeing of children and young people	Strategic & Social Planning Coordinator	<p>Reports to Council provide feedback on participant survey results • Kids Fest • Youth Week</p> <p>Reports to Council provide feedback on participant survey results • Kids Fest • Youth Week</p> <p>Annual Report to council re: Volunteer Hours / Management facilities: Pools, Toy Library &</p>	10%		Increased focus this quarter on establishing relationships needed to support mental health and wellbeing for vulnerable young people, children and families. Families that are connected to supports continue to access services and supports provided from Council facilities - libraries, recreation reserves

OP Action Code	OP Action	Responsible	What will be the result	YTD Progress	Status	Comments
3.1.1.2	Implement Children and Families Strategy 2019 - 2023	Strategic & Social Planning Coordinator	<p>Delivered on time and on budget</p> <p>Delivered on time and on budget</p> <p>One new project or partnership initiated per annum</p>	10%		<p>Foundry Park opened and work commenced on accessible playspace CWA Park. Social support services for families, children and young people critical issue in the past 4 months - with Council Officers engaged in advocacy needed to enhance mental health services for young people, recreation support for at risk and vulnerable children, young people and their families. Oral history project commenced with Be Better in Berrigan Group</p>
3.1.2.2	Provide recreation facilities which support active lifestyle and ageing in place	Deputy Chief Executive Officer		25%		<p>Masterplan for Barooga Recreation Reserve underway. New position of Recreation Officer under development.</p>








3.1.2: Facilitate all age healthy lifestyles and ageing in place

OP Action Code	OP Action	Responsible	What will be the result	YTD Progress	Status	Comments
3.1.2.1	Provide recreation facilities which support an active lifestyle and ageing in place	Strategic & Social Planning Coordinator	Master Plan for each reserve by June 2022	25%		Master Plan being developed for the Barooga Recreation Reserve - an action from the newly adopted Barooga Recreation Reserve Strategy

3.1.3: Strengthen the inclusiveness and accessibility of our community




OP Action Code	OP Action	Responsible	What will be the result	YTD Progress	Status	Comments
3.1.2.1	Review the Active Ageing and Disability Inclusion Plan	Strategic & Social Planning Coordinator	<p>Participants/ Survey Respondents report high levels of satisfaction with the activity</p> <p>Participants/ Survey Respondents report high levels of satisfaction with the activity</p> <p>Participant numbers are maintained and or increased</p> <p>Based on participant surveys • Seniors Week • Youth Week • International Womens' Day • Mens' Health Week & Childrens' Week</p>	0%		To be progressed in the 3rd quarter


3.1.4: Coordinate and facilitate the delivery of potable water, public health and safety services

OP Action Code	OP Action	Responsible	What will be the result	YTD Progress	Status	Comments
3.1.4.1	Develop an Integrated Water Cycle Management Strategy	Environmental Engineer	Strategy will guide and inform the management of the Council's Water Business	0%		The process is paused due to changes in regulation.
3.1.4.2	Ensure potable water and sewer network is safe and functional	Environmental Engineer		0%		Ongoing process.
3.1.4.3	Monitor, control and report upon environmental contaminants and public health hazards - water, fire, refuse, buildings and air	Director Strategic Planning and Development	Quarterly report - Operational Plan comments	0%		ongoing
3.1.4.4	Coordinate and facilitate local emergency management committee	Director Infrastructure	Adopted by Local Emergency Management Committee	0%		Meetings facilitated as programmed
3.1.4.5	Implement the Berrigan Shire Adverse Events Plan	Deputy Chief Executive Officer		25%		Progressing
3.1.4.6	Develop and maintain local cemeteries and associated infrastructure	Deputy Chief Executive Officer	Annual Report	25%		Progressing. Cemetery policy to be reviewed with new Council
3.1.4.7	Control and promote responsible ownership of companion animals	Director Strategic Planning and Development		0%		Regularly updating community on any legislation changes.


3.2: Support community engagement through life-long learning, culture and recreation

3.2.1: Provide opportunities for life-long learning, cultural expression and recreation

OP Action Code	OP Action	Responsible	What will be the result	YTD Progress	Status	Comments
3.2.1.1	Coordinate and deliver local library services in accordance with Library Services Strategic Plan 2014 - 2018	Library Manager	<p>Completed on time and within budget</p> <p>Completed on time and within budget</p> <p>Borrowings decline by less than 5% 2017/18 to 2020/21</p> <p>Door count increases 10%</p> <p>Customer survey 80% satisfied with library service</p>	25%		
3.2.1.2	Strengthen community engagement and participation in Council activities	Strategic & Social Planning Coordinator		25%		Planning has commenced for the review of key Council strategies and plans - as project plans are developed for these reviews each will need to identify how service users will be engaged.
3.2.1.3	Financially contribute to and support South West Arts programs and activities	Deputy Chief Executive Officer	Three cultural activities implemented in partnership with South West Arts per year	25%		2021/22 financial contribution made. Partnership with SWA to offer DJ and Podcasting programs with NSW Government

OP Action Code	OP Action	Responsible	What will be the result	YTD Progress	Status	Comments
						funding was successful. Partnering with SWA on funding applications for upgrades to performing arts venues
3.2.1.4	Develop a public arts strategy	Strategic & Social Planning Coordinator	Public Arts Strategy Adopted by Council	0%		No action this quarter - to be followed up in the 3rd quarter in conjunction with South West Arts


3.2.2: Facilitate and partner with local communities in the development of township plans




OP Action Code	OP Action	Responsible	What will be the result	YTD Progress	Status	Comments
3.2.2.1	Coordinate and align community projects and activities with township masterplans	Strategic & Social Planning Coordinator	75%	10%		Community projects identified in township master plans are being progressively actioned - Finley Landscape Master Plan identified project - public consultation on the concept plan for the redevelopment of Mary Lawson Reserve


4: Diverse and Resilient Business

4.1: Strengthen and diversify the local economy through Investment in local jobs creation, retention and innovation


4.1.1: Partner with government and industry to promote strategic investment in the development of economic assets and infrastructure needed to create jobs



OP Action Code	OP Action	Responsible	What will be the result	YTD Progress	Status	Comments
4.1.1.1	Implement Berrigan Shire Economic Development Plan 2017 - 2021	Economic & Industry Development Liaison		25%		The Berrigan Shire Economic Development Plan is due for review however the review and rewrite of the Tourism Strategy has been made a priority and is currently under development. The Tourism Strategy, which will be renamed the Berrigan Shire Strategy for the Visitor Economy, is scheduled for adoption in April 2022.

OP Action Code	OP Action	Responsible	What will be the result	YTD Progress	Status	Comments
4.1.1.2	Develop industry profiles informed by strategic analysis of local conditions and relative competitive advantages	Economic & Industry Development Liaison	Social and Health Services Profile published December 2019	0%		This action was prepared for release immediately prior to the first COVID lockdowns in March 2020. The information that had been prepared for the profiles is now irrelevant considering the changed business environment and the project will not be pursued at this stage.
4.1.1.3	Support collaborative planning, shared resourcing in local industry promotion of business and infrastructure development projects	Economic & Industry Development Liaison		25%		
4.1.1.4	Continue the development and marketing Tocumwal Aerodrome Industrial Precinct	Economic & Industry Development Liaison		25%		The social media that was attached to the original land sales at the Tocumwal Residential Airpark is updated with information on an needs basis. Industrial land is still available at the Aerodrome and can be introduced to developers when appropriate

OP Action Code	OP Action	Responsible	What will be the result	YTD Progress	Status	Comments
4.1.1.5	Investment in future economic development projects via strategic land purchases as and when these opportunities are identified or become available	Chief Executive Officer	Industry or Council acquire land and it is developed	15%		LEP Review at EOI.


4.1.2: Support local enterprise through local economic and industry development initiatives and projects



OP Action Code	OP Action	Responsible	What will be the result	YTD Progress	Status	Comments
4.1.2.1	Promote the development of business support groups / networks within the Shire	Economic & Industry	Annual	25%		<p>The Council developed a Business and Industry Facebook Group in May 2020. In this quarter, as we sifted through the mountain of information that was being published by government agencies, it became obvious that our local business operators were becoming overwhelmed and confused when trying to assess and access financial assistance might be available. The Facebook Group was used as a place where businesses could find relevant information that was pared back to the bare essentials in an effort to make navigation of the funding opportunities manageable.</p>


OP Action Code	OP Action	Responsible	What will be the result	YTD Progress	Status	Comments
4.1.2.2	Convene regular meetings of industry support groups and business networks in the Shire	Economic & Industry Development Liaison	3	25%		Regular meetings of the Tourism network continue to be postponed due to Health Order restrictions imposed due to COVID19. The Business and Industry Facebook group has provided industry information and support during the extended business lockdown of the the first quarter. The Chamber Presidents Group continued to meet online
4.1.2.3	Upgrade Finley Saleyards	Deputy Chief Executive Officer		25%		Undergrounding of Hamilton St powerlines complete. New transport operator toilets complete. Tender process completed with Council not adopting any tender. Council staff working on alternate delivery process via direct quotes.

4.2: Diversify and promote local tourism


4.2.1: Implement the Berrigan Shire Tourism Strategy

OP Action Code	OP Action	Responsible	What will be the result	YTD Progress	Status	Comments
4.2.1.1	Invest in infrastructure that will add value to and increase the competitiveness of the Shire's Visitor Economy e.g.: Redevelopment of the Foreshore Reserve	Economic & Industry Development Liaison	Increase Visits to Tocumwal Foreshore	25%		The Council invested in the infrastructure that now houses The Tocumwal Aviation Museum. The Aviation Museum and the The Drome Cafe have exceeded the operators visitation projections in spite of business lockdowns that have been imposed during the first quarter. The Tocumwal Foreshore building is a much anticipated piece of infrastructure that will contribute to the Visitor Economy.

OP Action Code	OP Action	Responsible	What will be the result	YTD Progress	Status	Comments
4.2.1.2	Partner with industry and other levels of government on securing investment needed for Ports of the Murray and Murray River Adventure Trail Projects	Economic & Industry Development Liaison	Report Annually All Eligible Programs	25%		There has been no action required in this area during this quarter. However, the Council has worked closely with local event proponents (Strawberry Fields, Tocumwal Air Show) to secure State and Federal funding for events that have postponed due to Health Order restrictions imposed due to COVID19.
4.2.1.3	Provide support to event proponents and organisers	Economic & Industry Development Liaison		25%		The Council has provided numerous letters of support to event proponents who have been trying to access State and Federal Funds to keep postponed events alive during the extended business lockdown of this quarter. The Council has also carried forward funding that been allocated through it's own Event Funding Program including sponsorship of the Tocumwal Air Show and the Left Handed Golfers Championships.





OP Action Code	OP Action	Responsible	What will be the result	YTD Progress	Status	Comments
4.2.1.4	Facilitate local industry review and update of digital content and marketing	Economic & Industry Development Liaison		25%		Local review of content on the ATDW is an ongoing process. Council content (town profiles) for the ATDW has been updated in the past quarter and new product has been entered - WAAAF Creek Walk, Tocumwal Aviation Museum, Barooga Mini Golf.

4.2.2: Partner regional Tourism Boards

OP Action Code	OP Action	Responsible	What will be the result	YTD Progress	Status	Comments
4.2.2.1	Membership of regional tourism boards established to increase visitation and economic activity in the Murray Region of NSW and Murray River towns	Economic & Industry Development Liaison		25%		The Councils' membership of Murray Regional Tourism has been important over the last quarter. MRT has been a very active lobby for tourism businesses on both sides of the river and has been a reliable and constant information source for the local industry.

4.3: Connect local, regional and national road, rail and aviation infrastructure

4.3.1: Develop and promote Berrigan Shire regional transport and freight infrastructure

OP Action Code	OP Action	Responsible	What will be the result	YTD Progress	Status	Comments
4.3.1.1	Continue to advocate for the development of hardstand and serviced truck parking Tocumwal, Finley and Berrigan	Economic & Industry Development Liaison	The investment case is developed	25%		The Tocumwal Truck Stop proponents are being engaged to make a commitment to the project.
4.3.1.2	Lobby for upgrade of rail facilities, associated with Tocumwal rail line incl. line to Shepparton and Melbourne Ports	Economic & Industry Development Liaison	Funding is committed by Victorian and Commonwealth Governments	25%		There has been no action required in this area however the Council remains ready to contribute when/if required
4.3.1.3	Participate actively in efforts to upgrade Newell Highway and Midland Murray Valley highways particularly the Shepparton bypass.	Economic & Industry Development Liaison	Funding is committed by Victorian and Commonwealth Governments	25%		There has been no action required in this area in this quarter.
4.3.1.4	Operate the Tocumwal Aerodrome	Director Infrastructure	Annual Annual Report Presented to Council on Aerodrome Operations Aerodrome maintains registration	0%		Aerodrome maintained and operated in accordance with CASA requirements

Office of Local Government

Model Code of Conduct Complaints Statistics

Reporting Period: 1 September 2020 - 31 August 2021

Date Due: *31 December 2021*

To assist with the compilation of the Time Series Data Publication it would be appreciated if councils could return this survey by

30 November 2021.

Survey return email address: codeofconduct@olg.nsw.gov.au

Council Name:	Berrigan Shire Council
----------------------	--

Contact Name:	Matthew Hansen
Contact Phone:	03 5888 5100
Contact Position	Deputy Chief Executive Office
Contact Email:	matthewh@berriganshire.nsw.gov.au

All responses to be numeric.

Where there is a zero value, please enter 0.

Enquiries: Performance Team
Office of Local Government
Phone: (02) 4428 4100
Enquiry email: olg@olg.nsw.gov.au

Model Code of Conduct Complaints Statistics Berrigan Shire Council

Number of Complaints

- | | | | |
|---|---|---|---|
| 1 | a | The total number of complaints received in the period about councillors and the General Manager (GM) under the code of conduct | 1 |
| | b | The total number of complaints finalised in the period about councillors and the GM under the code of conduct | 1 |

Overview of Complaints and Cost

- | | | | |
|---|---|--|-------|
| 2 | a | The number of complaints finalised at the outset by alternative means by the GM or Mayor | 0 |
| | b | The number of complaints referred to the Office of Local Government (OLG) under a special complaints management arrangement | 0 |
| | c | The number of code of conduct complaints referred to a conduct reviewer | 1 |
| | d | The number of code of conduct complaints finalised at preliminary assessment by conduct reviewer | 0 |
| | e | The number of code of conduct complaints referred back to GM or Mayor for resolution after preliminary assessment by conduct reviewer | 0 |
| | f | The number of finalised code of conduct complaints investigated by a conduct reviewer | 1 |
| | g | The number of finalised complaints investigated where there was found to be no breach | 0 |
| | h | The number of finalised complaints investigated where there was found to be a breach | 1 |
| | i | The number of complaints referred by the GM or Mayor to another agency or body such as the ICAC, the NSW Ombudsman, OLG or the Police | 0 |
| | j | The number of complaints being investigated that are not yet finalised | 0 |
| | k | The total cost of dealing with code of conduct complaints within the period made about councillors and the GM including staff costs | 6,000 |

Preliminary Assessment Statistics

- 3 The number of complaints determined by the conduct reviewer at the preliminary assessment stage by each of the following actions:
- a To take no action (clause 6.13(a) of the 2018 and 2020 Procedures)
 - b To resolve the complaint by alternative and appropriate strategies (clause 6.13(b) of the 2018 and 2020 Procedures)
 - c To refer the matter back to the GM or the Mayor, for resolution by alternative and appropriate strategies (clause 6.13(c) of the 2018 and 2020 Procedures)
 - d To refer the matter to another agency or body such as the ICAC, the NSW Ombudsman, OLG or the Police (clause 6.13(d) of the 2018 and 2020 Procedures)
 - e To investigate the matter (clause 6.13(e) of the 2018 and 2020 Procedures)

Investigation Statistics

- 4 The number of investigated complaints resulting in a determination that there was **no breach**, in which the following recommendations were made:
- a That the council revise its policies or procedures
 - b That a person or persons undertake training or other education (clause 7.37 of the 2018 Procedures or clause 7.40 of the 2020 Procedures)
- 5 The number of investigated complaints resulting in a determination that there **was a breach** in which the following recommendations were made:
- a That the council revise any of its policies or procedures (clause 7.36(a) of the 2018 Procedures or clause 7.39 of the 2020 Procedures)
 - b In the case of a breach by the GM, that action be taken under the GM's contract for the breach (clause 7.36(h) of the 2018 Procedures or clause 7.37(a) of the 2020 Procedures)
 - c In the case of a breach by a councillor, that the councillor be formally censured for the breach under section 440G of the Local Government Act 1993 (clause 7.36(i) of the 2018 Procedures or clause 7.37(b) of the 2020 Procedures)
 - d In the case of a breach by a councillor, that the councillor be formally censured for the breach under section 440G of the Local Government Act 1993 and that the matter be referred to OLG for further action (clause 7.36(j) of the 2018 Procedures or clause 7.37(c) of the 2020 Procedures)
- 6 Matter referred or resolved after commencement of an investigation (clause 7.20 of the 2018 or 2020 Procedures)

Categories of misconduct

7 The number of investigated complaints resulting in a determination that there was a breach with respect to each of the following categories of conduct:

a General conduct (Part 3)

b Non-pecuniary conflict of interest (Part 5)

c Personal benefit (Part 6)

d Relationship between council officials (Part 7)

e Access to information and resources (Part 8)

Outcome of determinations

8 The number of investigated complaints resulting in a determination that there was a breach in which the council failed to adopt the conduct reviewers recommendation

9 The number of investigated complaints resulting in a determination that there was a breach in which the council's decision was overturned following a review by OLG

Annual Report 2020 - 2021



Image: Sandhills Berrigan
Edwina Morgan

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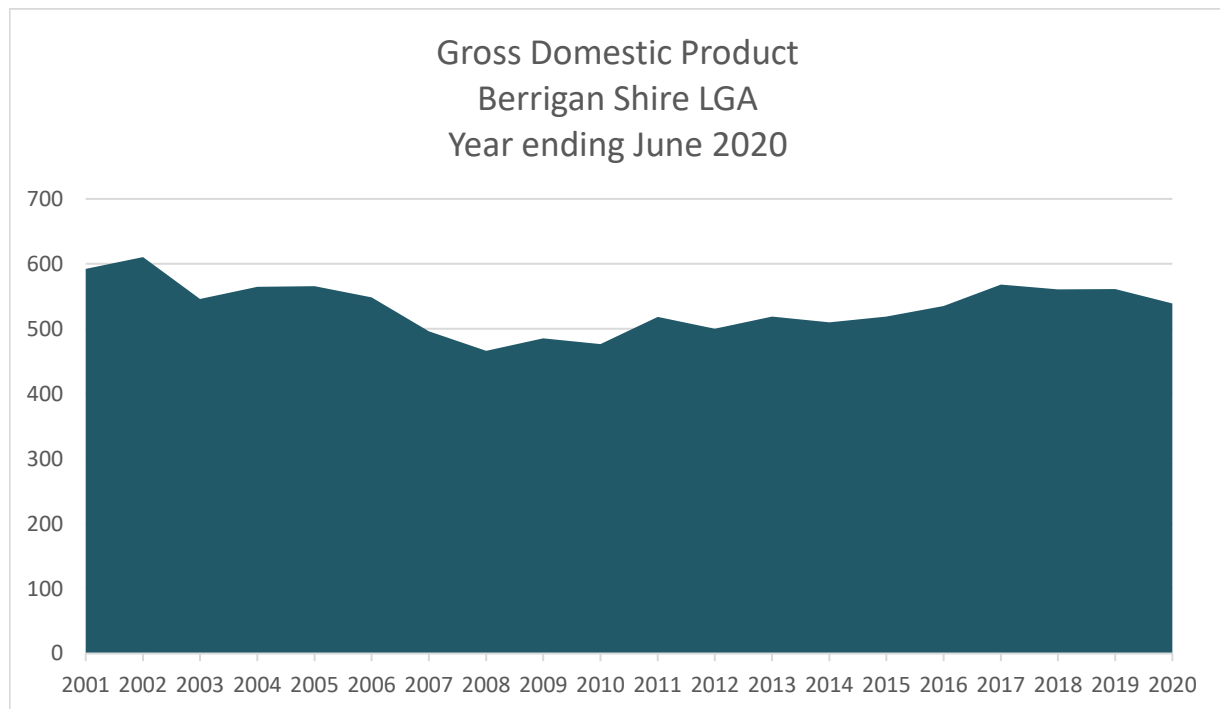
About us

Consisting predominantly of irrigated rural land the Berrigan Shire is in the southern Riverina. Agriculture, transport and tourism form the basis of its income. The Berrigan Shire is located to the north of the Murray River half way between Albury and Echuca less than a three-hour drive from Melbourne.

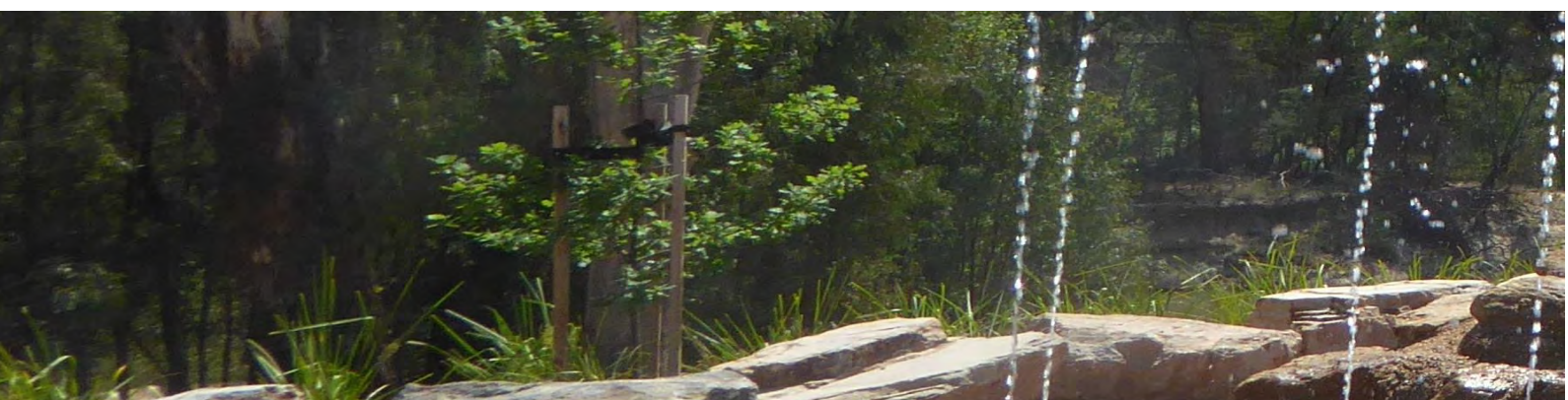
Our Council boundaries encompass the towns of Barooga, Berrigan, Finley and Tocumwal, offering residents and visitors a range of first-class recreation, lifestyle, health and education facilities.

Fast Facts

Gazetted as a Shire:	1906
Forecast Population 2020:	8,863
Forecast Population 2021:	8,955 + 92
Number of Councillors:	8
Length of our roads:	1,316 km



[www.https://economy.ed.com.au/Berrigan/gross-product](https://economy.ed.com.au/Berrigan/gross-product)



Our Vision

In 2027 we will be recognised as a Shire that builds on and promotes our natural assets and advantages to create employment and economic activity to attract residents, families and tourists.

Developed at the Shire's Futures Conference (June 2011) and reviewed by the Council in 2016 our vision reflects the top '**preferred futures**' of our communities that:

1. Families with young children will want to live in or come to the area.
2. People will be more concerned about their health and wellbeing.
3. Tourists will go out of their way to come to the area.

The message from our communities in 2011 and in 2016 remains that our communities **value the Shire's natural assets and advantages**

- Lifestyle
- The Murray River
- Irrigated Agriculture; and
- Tourism

Berrigan Shire 2027 is our Community Strategic Plan and the achievement of its Vision and priorities, is a collaboration requiring the involvement of our communities, individuals, local businesses, and Council. A collaboration requiring also engagement and partnership with other levels of government and the non-government service providers that outreach to and provide services in our towns.





Mayor

On behalf of the Berrigan Shire Council, I would like to thank the Council's Senior Executive, Managers and staff for their commitment to the ongoing delivery of services to our communities in the past 12-months. Notwithstanding border closures, NSW Public Health Orders, and the departure of longstanding staff members, Council staff have continued to plan for and deliver the services and projects identified in the Council's 2020 – 2021 Operational Plan and year four of the Council's 5-year Delivery Program 2017 – 2022.

The last 12 months have again challenged our resolve like no other. We have experienced lockdowns, border restrictions and little to no tourism or community events in our area. Yet, it continues to amaze me the resilience that all have shown throughout these trying times: demonstrating our communities' willingness to push through and see the light at the end of the dark tunnel. Also, I know that I am not alone when I say that I look forward to the reinvigoration of local events and the welcoming back of tourists, friends, and family to our area.

Council and Council staff, in conjunction with our communities, have continued to deliver infrastructure and amenities for our communities. The Tocumwal Aviation Museum is a testament to this. The Tocumwal Aviation Museum would not have been possible without the Vision of the Tocumwal Aerodrome Museum Committee and the operator of the Tocumwal Aviation Museum. It is a development that will bring many thousands of visitors to our area and expose our history while driving our local economy.

The Shire, over the last 12 months, has also been working towards building strong relationships with our business sector. Further, where Council can partner, and it will work with businesses to drive our local economy. The future growth of our Shire relies on investment and business growth within, and the opportunities this will provide are endless.

On a positive note, COVID19 has done one thing because it has exposed rural and regional areas like ours as places where people want to relocate to and work remotely while raising their families. As a result, we have seen high demand for housing and accommodation in Barooga, Tocumwal, Finley and Berrigan in recent months. For example, the Council's 14-lot subdivision in Lewis Crescent, Finley, now nearing completion, will provide the community of Finley with keenly sought house blocks.

I want to take this opportunity to again farewell our outgoing and long-serving General Manager Rowan Perkins. Rowan steered the Berrigan Shire for over 23-years, and we hope he is enjoying his retirement.

I would also like to welcome our new CEO, Karina Ewer. Karina has brought a lot of enthusiasm with her and is continuing the excellent work in leading the Berrigan Shire into this next phase.

We have some of our long term councillors retiring at upcoming elections, and I would also like to acknowledge their input, efforts, foresight and dedication to their communities and the Shire. They have provided substantial support to me, and I wish them all the best in whatever they decide to do next.

Finally, this is a new world we live in, and nobody saw it coming. However, your response to it is something that gives me great pride to say that I am the Mayor our great Shire.

We will get through this out the other side bigger and better, wiser and with a great sense of direction and understanding of how we can harness the potential of our area locally and regionally.

Cr Matthew Hannan
Mayor

Chief Executive Officer



I am pleased to present the 2020/2021 Annual Report on behalf of the Council and the Leadership Team. Noted by the Mayor, the past 12-months have, for the broader community, been an exceptionally challenging year. Notwithstanding these challenges, I am pleased to report that a once-in-generation program of community infrastructure upgrades is now nearing completion. This capital upgrades program results from the stewardship of the Council's former General Manager, Rowan Perkins and the former Director of Technical Services, both Fred Exton and Matt Clarke and Development Manager Laurie Stevens, whom I thank on behalf of Council staff.

This Annual Report is the final report for the Council elected September 2016, and as such, in addition to providing residents, ratepayers, local business and the broader community with an overview of the Council highlights and operating performance, this report also outline the achievements of that Elected Body; this report therefore includes as appendices the Council's:

- Financial Statements 2020 – 2021;
- End of Term Report 2017 – 2021; and
- State of the Environment Report 2017 – 2021.

This Annual Report demonstrates to our community the implementation of the Council's Operational Plan 2020 – 2021.

Our performance reporting includes: annual highlights providing a snapshot of the diversity of projects and activities; the responsible officers' assessment against each Operational Plan 2020 – 2021; and where relevant, clarifying comments from the responsible officer.

Also included in the Annual Report is statutory information - reportable information. For example, information about:

- Councillor Fees and Expenses;
- Works undertaken by Council on Private Land;
- Council Committees of Management;
- Public Information and Disclosure Requests;
- Legal Proceedings and Debt Recovery;
- Contractors;
- Companion Animals; and
- Swimming Pool Inspections

It is a pleasure for me to acknowledge the hard work and commitment of Council staff and commend to the community the Berrigan Shire Council 2020 – 2021 Annual Report.

Karina Ewer MBA, MCDR, MAHRI, MAICD
Chief Executive Officer
20 November 2021

Shire Profile



Population		Our Top Employing Industries	
			% of Jobs
Median Age	49 years	Sheep, Beef Cattle and Grain Farming	10.1
Number of Households	3,639	School & Education	5.7
Households with Children	994	Road Freight and Transport	3.7
Occupied Private Dwellings	3,649	Residential Care	3.5
Average people per household	2.2		
Median monthly mortgage repayments	\$ 857		

Source: <https://profile.id.com.au/berrigan>

Council Meetings

Council meetings are open to the public and held on the third Wednesday of the month commencing at 9.00 am in the Council Chambers, 56 Chanter Street, Berrigan. Residents and ratepayers are encouraged by Council to attend Council meetings at 9.00 am for Public Question Time.

Eight Councillors, representing the whole Shire are elected to Council and ordinarily serve a four-year term. Council's mayor and deputy mayor are elected on a biennial basis by Councillors.

Committees of Council meet on the Wednesday two weeks prior to a Council meeting. Major working Committees of Council are:

- Corporate Services
- Technical Services
- Business and Economic Development
- Risk Management

Council's Strategic Planning framework and suite of integrated plans and strategies guide its decision-making: A suite of plans and strategies which include:

- 10-year Community Strategic Plan;
- 10-year Resourcing Strategy;
- 4-year Delivery Program; and
- Annual Operational Plan.

These plans describe the scope of Council services and the resources (human, physical and financial) needed to ensure the public safety and wellbeing of residents, local businesses and visitors to our Shire.

Meeting Attendance

DATE	Cr BODEY	Cr BRUCE	Cr REYNOLDSON	Cr GLANVILLE	Cr HANNAN	Cr JONES	Cr MORRIS	Cr TAYLOR
DATE	BODEY	BRUCE	REYNOLDSON	GLANVILLE	HANNAN	JONES	MORRIS	TAYLOR
15-07-2020	✓	✓	✓	✓	✓	✓	✓	✓
19-08-2020	✓	✓	✓	✓	✓	✓	✓	✓
26-08-2020 (extra)	✓	Apology	✓	✓	✓	✓	✓	✓
16-09-2020	✓	✓	✓	✓	✓	✓	Apology	✓
16-09-2020 (extra)	✓	✓	✓	✓	✓	✓	Apology	✓
21-10-2020	✓	✓	✓	✓	✓	Apology	✓	✓
18-11-2020	✓	✓	✓	✓	✓	Apology	✓	✓
16-12-2020	✓	✓	✓	✓	✓	✓	Apology	✓
20-01-2021	✓	✓	✓	✓	✓	✓	✓	✓
03-02-2021 (extra)	✓	✓	✓	✓	✓	✓	✓	✓
17-02-2021	✓	✓	✓	✓	✓	✓	✓	Apology
03-03-2021 (extra)	✓	✓	✓	✓	✓	✓	✓	✓
17-03-2021	✓	✓	✓	✓	✓	✓	✓	✓
21-04-2021	Apology	✓	✓	✓	✓	✓	✓	Apology
28-04-2021 (extra)	✓	✓	✓	✓	✓	✓	✓	✓
19-05-2021	Apology	✓	✓	✓	✓	Apology	Apology	✓
16-06-2021	✓	Apology	✓	✓	✓	✓	Apology	✓
23-06-2021 (extra)	✓	Apology	Apology	✓	✓	✓	Apology	✓

Councillor Training

All Councillors (listed above), including the Mayor, Cr Hannan, have used the LGNSW capability framework for Councillors to develop a Councillor training plan. COVID19 has impacted the implementation of specific actions and attendance at seminars and training for all Councillors. All Councillors have **participated in the Council’s ongoing professional development program via their attendance and participation in the Council’s Annual Corporate Workshop – held each year as a 2-day offsite and overnight workshop.**

Councillors



Top Left to Right: Councillor Roger Reynoldson, Councillor Matthew Hannan (Mayor), Councillor Colin Jones
Middle Row: Councillor Denis Glanville and Councillor Ross Bodey
Bottom Row Left to Right: Councillor John Bruce, Councillor Daryl Morris (Deputy Mayor) and Councillor John Taylor

Senior Staff

Rowan Perkins
General Manager until April 2021
Council Management / Operations
Risk Management
Strategic and Social Planning
Economic Development
Councillor Support



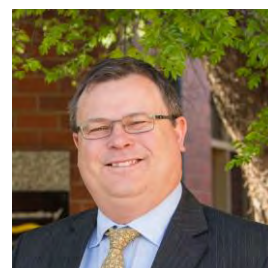
Karina Ewing
CEO – June 2021
Council Management / Operations
Risk Management
Strategic and Social Planning
Economic Development
Councillor Support



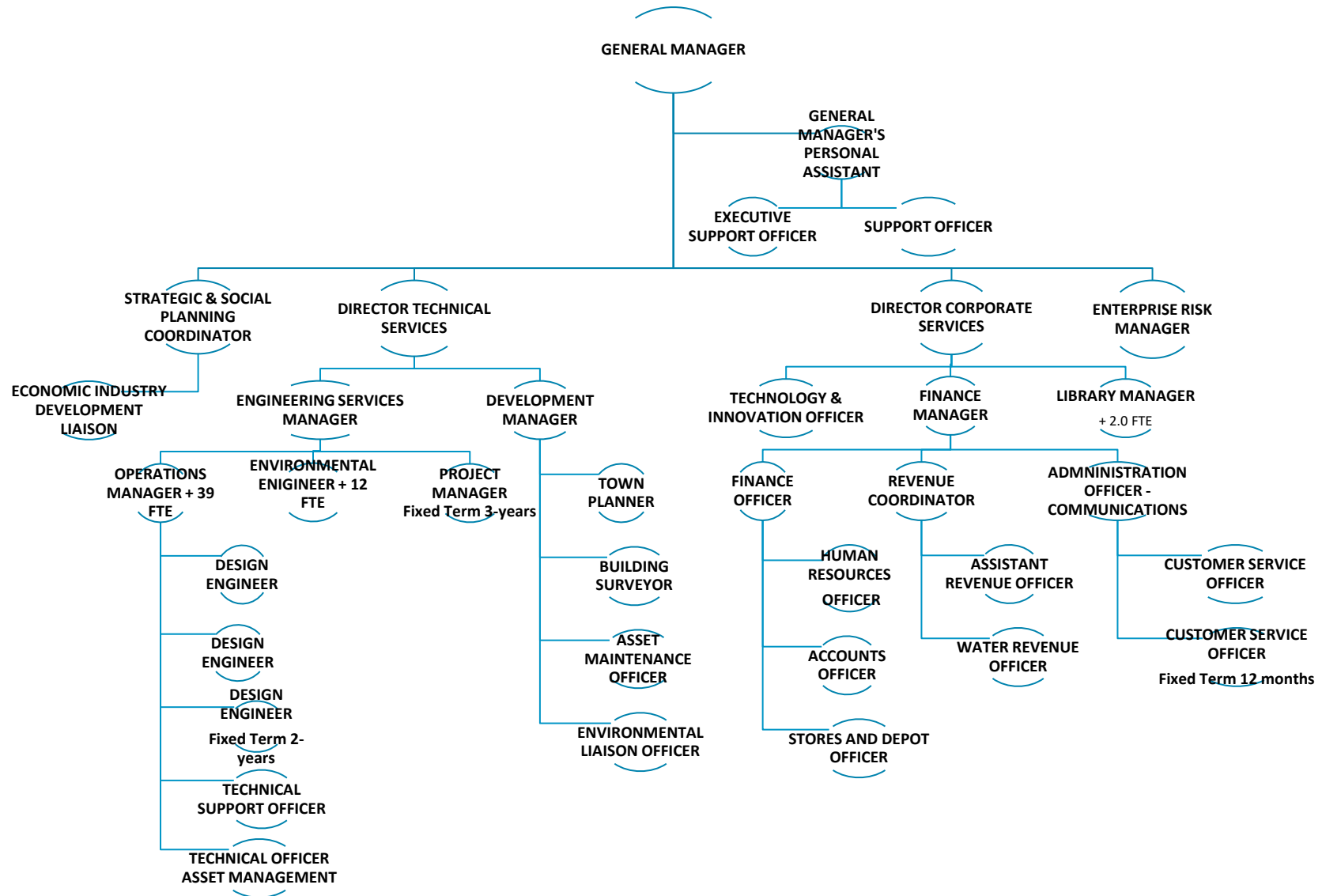
Matthew Clarke
Director of Technical Services
Roads, Bridges, Footpaths, Drainage
Depot & Council Buildings
Animal Control
Parks & Gardens
Water & Sewerage
Health Services
Town Planning, Development & Building Control
Waste Control
Aerodrome



Matthew Hansen
Director of Corporate Services
Finance, Administration & Human Resources
Rates & Charges Land Sales
Libraries
Swimming Pools & Recreation Reserves
Saleyards
Bush Fire Control
Tourism & Caravan Parks
Cemeteries



Organisational Structure



The Shire council’s annual operational plan and Delivery Program describe the full range of council services. It is themed according to **Berrigan Shire 2027** strategic outcomes and is the Council’s blue print about how Council services, programs and initiatives contribute toward our strategic outcomes:

- Sustainable natural and built landscapes
- Good government
- Supported and engaged communities
- Diverse and resilient business

The following figure illustrates the strategic outcome, Council’s Delivery Program outputs, Operational plan actions and the review logic and integration of **Berrigan Shire 2027** with the Council’s suite of integrated plans.






Our Planning Framework



Council Services: What the Council Does		
CSP: Strategic Outcome	Service	Delivery Program Outputs
Sustainable natural and built landscapes	Housing	Planning and building control
	Environment	Storm water, street cleaning, noxious weed control, waste
	Sewerage Services	Sewer System
	Mining, Manufacturing and Construction	Quarries
	Transport and Communication	Roads and footpaths, street lighting, aerodrome
Good government	Administration	General Administration charges and costs associated with delivering services
	Governance	Councillors fees and expenses, elections, meetings and Association fees
Supported and engaged communities	Public Order and Safety	Fire protection, SES
	Health	Food control, Domestic animal control
	Community Amenities	Public toilets, Cemeteries
	Community Services & Education	Social Planning
	Water Supplies	Town Water
Recreation and Culture		Libraries, Recreation Reserves, Swimming Pools, Public Halls and Parks
Diverse and resilient business	Economic Affairs	Caravan Park, Sale yard, Tourism and Economic Development

In the past year, 43 Council actions have been fully completed with 16 actions noted as on target, two actions noted as not on target and a further five actions deferred. Of the seven **actions noted by Council Officers as 'not on target or deferred'** five of these actions are noted by Council Officers as not being on target due to the retirement of key staff requiring re-allocation of workloads across the organisation.

A Snapshot of our Performance

Complete	On Target	Not on Target	Past Due	No Status / Deferred	Total Actions
					
43	16	2	-	5	66



Sustainable natural and built landscapes

Development decisions made today about how we move around and between our communities and use our natural resources – the River, wildlife, forests, agricultural and urban land, and water shape the future of our communities.

Council's Delivery Program and strategic objectives are:

- 1.1 Support sustainable use of our natural resources and built landscapes
- 1.2 Retain the diversity and preserve the health of our natural landscapes and wildlife
- 1.3 Connect and protect our communities

Performance Reporting and Review

Included in this report is a

- Snapshot of Council programs and activities that, in the past 12-months, have contributed to the Council's **Delivery Program** and Strategic objectives.
- Traffic light review of Operational Plan 20/21 **Sustainable Natural and Built Landscapes** actions; and
- An overview of Council's performance against **Sustainable Natural and Built Landscapes Delivery Program** key performance indicators and **Financial Strategy 2020** key performance indicators.

Highlights

Jersey Street, Tocumwal



The Council, with the support of local business and a Commonwealth Government Building **Better Region's Grant**, completed the development of an additional nine industrial lots in the Jersey Street industrial precinct. In addition to the new lots developed. Jersey Street was rebuilt to cater for Heavy Mass Vehicles, the levee raised, upgrades to the electrical supply, sewer network and pump station. There is also a new kerb, gutter, and a path connecting Jersey Street to the town centre and Foreshore Reserve. Budget: \$1,096,160

Railway Park, Finley

This year saw the implementation of a number of **the recommendations described in Finley's Railway Park – Landscape Master Plan**.

The Master Plan was developed by the Council 2018, in conjunction with the Finley Chamber of Commerce, and the residents who live adjacent to **Finley's Railway Park**. Finley residents (2019) were also invited to provide comments on the draft Landscape Master Plan at street stalls, The Master Plan was also displayed in a vacant shop window, in Murray Street, Finley with residents invited to also provide their comments.



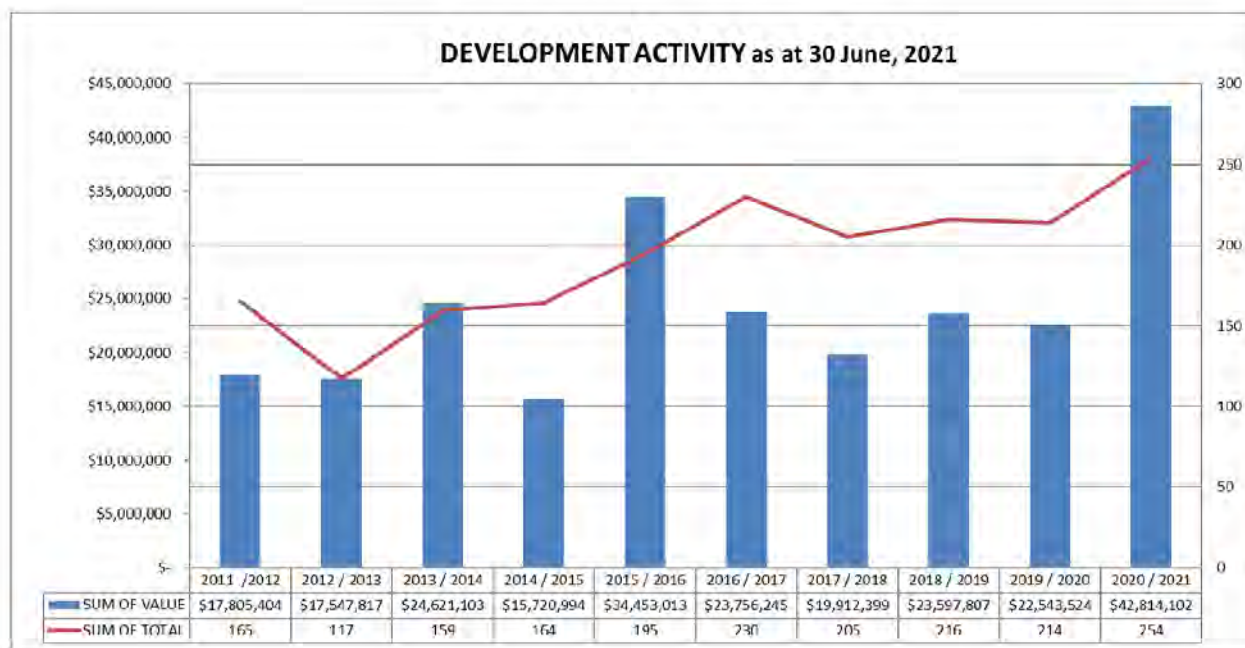
The projects completed this year include new BBQs and shelters, landscaping and seating with plans to install a sound shell in the near future. This project is funded by the Council.

Highlights

Planning and Development – NSW e-spatial viewer

Each year, the Council’s Planning and Development team works with local residents, builders, and businesses to respond to queries and answer questions about the NSW state government’s planning approval requirements. This year, despite COVID19, staff changes and the retirement of Council’s Development Manager – Laurie Stevens, has been no different. Processed this year were 254 new development applications, which, when compared to last year, is an additional 40 new development applications.

This year saw the introduction also of the NSW planning portal and e-spatial viewer available for use by anyone. The planning portal provides information about the planning, assessment and development policies and plans. Use the e-spatial viewer if you would like planning information about your property. The e-spatial view helps residents and property owners look up before buying or when they own land the type of activity that is permitted or not. Also whether the development or activity needs development assessment and approval.











Sustainable Natural and Built Landscapes

1.1 Support sustainable use of our natural resources and built landscapes

Delivery Program Actions

- 1.1.1 Coordinate strategic land-use planning
- 1.1.2 Coordinate and develop Community Participation Plans in accordance with relevant legislation and the Council's Community Engagement Framework
- 1.1.3 Enhance the visual amenity, heritage and liveability of our communities






OP Action Code	OP Action	Responsible	What will be the result	YTD Progress	Status	Comments
1.1.1.1	Implement the Berrigan Shire Local Strategic Planning Statement	Development Manager		100%		
1.1.1.2	Increase community awareness regarding development application process	Development Manager	Improved satisfaction rating - Resident and Business Satisfaction Survey	75%		additional advertising for upcoming Planning Portal
1.1.1.3	Process and approve / refuse development applications in accordance with relevant legislation, codes and policies	Development Manager		50%		
1.1.1.4	Commence review of Local Environment Plan	Development Manager	by June 2021	0%		Resourcing issues Currently with staff shortages.
1.1.2.1	Implement the Council's Community Engagement and Community Participation Plan	Development Manager	Increase in opportunities for community comment on new Development	90%		

OP Action Code	OP Action	Responsible	What will be the result	YTD Progress	Status	Comments
1.1.3.1	Continue Annual Heritage Grants Program	Development Manager	100% projects/works funded are completed	85%		Works completed by recipients. Acquittal to be completed
			The allocation of grants results in increased conservation of heritage items			
1.1.3.2	Continue rolling program of works - town entrances	Director Technical Services	Scheduled Program of Works - town entrances included in Annual Capital Works Program is completed on time and within resources	100%		Tree planting progressing.
1.1.3.3	Implement the Tocomwal Foreshore Master Plan	Director Technical Services	April 2019	100%		The Building works as part of this project have been scheduled, the cost is above the initial budget and the time frame to deliver this project is anticipated to be exceeded.

1.2 Retain the diversity and preserve the health of our natural landscapes and wildlife

Delivery Program Actions




1.2.1 Partner with community groups and agencies on projects that retain and preserve the health of our natural landscapes and wildlife





OP Action Code	OP Action	Responsible	What will be the result	YTD Progress	Status	Comments
1.2.1.1	Deliver weed control services	Director Technical Services	Weed infestation within the Shire is eradicated and / or manageable	100%		Berrigan Shire Council is delivering the Weed Action Plan as agreed with the Department of Primary Industry.
1.2.1.2	Participation in roadside vegetation enhancement projects	Development Manager	Quarterly survey of sites	0%		
1.2.1.3	Undertake tree assessments and establish a tree register	Enterprise Risk Manager		40%		Currently occurring as a result of customer request.
1.2.1.4	Monitor and undertake as required the control and management of pests	Development Manager		50%		
1.2.1.5	Undertake a review of the plans of management for Crown Lands controlled by Council or Council Committees of Management	Development Manager		10%		

1.3 Connect and protect our communities

Delivery Program Actions






- 1.3.1 Coordinate flood levee, Council road network and storm water asset management and planning
- 1.3.2 Manage landfill, recycling and waste disposal

OP Action Code	OP Action	Responsible	What will be the result	YTD Progress	Status	Comments
1.3.1.1	Review and implement asset management plans which maintain a balance between improving and maintaining flood levees, stormwater, Council roads, paths and trails	Director Technical Services	Asset Plans are reviewed by due date. Review of Asset Management Plans is informed by community feedback / expectations re: service levels	100%		all asset management plans have reviewed
1.3.1.2	Design, construct and maintain stormwater systems that safely capture and remove water	Director Technical Services	On an ongoing basis 95% of service levels set out in the Storm Water Asset Management Plan are met	100%		Maintenance of system up to date. Capital works programmed.
1.3.1.3	Ensure sewer network is safe and functional	Director Technical Services	Revenue Policy targets met Project Milestones met	100%		Sewer network maintained in operational and functional state.

OP Action Code	OP Action	Responsible	What will be the result	YTD Progress	Status	Comments
1.3.1.4	Continue remediation Tocumwal Foreshore Levee	Director Technical Services	Annual inspection is undertaken and scheduled maintenance completed	100%		Tree clearing and graveling work programmed. Further investigation being carried out in the section of levee that is known to be keyed into sand. Flood study in progress
1.3.1.5	Maintain the safety of Council roads and walkways	Director Technical Services	On an ongoing basis 95% of service levels set out in the Asset Management Plan are met	100%		Roads maintained and improved in accordance with budget.
			Increase in active engagements social media			
			Weekly publication			
1.3.2.1	Implement the Berrigan Shire Council Waste Plan	Environmental Engineer	100% of Diversion targets set out in Berrigan Waste Management Plan are met	100%		
1.3.2.2	Deliver township garbage collection and street cleaning services	Environmental Engineer	Garbage is collected within agreed timeframes and budgets	100%		

Sustainable natural and built landscapes

Operational report 2020/21

Completed	On Target	Not on Target	Past Due	Deferred / Not Due	Total
					
7	9	2	-	2	20

Delivery Program Monitoring Measures:

Sustainable Natural and Built Landscapes:

Activity Data Development Applications and Construction Certificates

	July 2019 to Dec 2019	Jan 2020 to June 2020	Year to Date Value \$
Development Applications (DA)	111	103	37,994,151
Construction Certificates (CC)	85	72	17,651,029
Complying Development Certificates (CDC)	23	17	4,819,951
Local Activity (s.68)	44	54	0.00

Monitoring Measure: Heritage

Indicator- Uptake of Heritage Grant Program

Heritage Grants	Number / Total
Number of applications received 2020/21	3
Number of applications funded	3
Total value of grants	\$10,000
Number of grants acquitted	3

Monitoring Measure: Waste

Indicator: Activity Data Domestic Roadside Waste Collection

Month	Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	6-mth Total	YTD %	Target
Volume (m ³)	344.2	338.7	430.8	352.3	355.1	443.7	2264.39	50%	≤3328
Mass (Tonnes)	129.1	127.03	161.6	132.13	133.2	166.43	849.49	50%	≤1248.5
Month	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	6-mth Total	YTD %	Target
Volume (m ³)	392.6	400.7	494.9	398.2	387.3	481.5	2555.2	100%	≤3328
Mass (Tonnes)	130.8	133.5	164.9	132.7	129.1	160.5	851.5	100%	≤1248.5



Good Government

Good government is about making good decisions over time. These decisions involve managing our financial, economic, and environmental risks and the social implications of decisions made.

Council's Good Government **Delivery Program** and strategic objectives are:

- 2.1 **Berrigan Shire 2027** objectives and strategic actions facilitate the effective governance by Council of Council operations
- 2.2 Strengthen strategic relationships and partnerships with community, business and government

Performance Reporting and Review

Included in this report is a

- Snapshot of Council programs and activities that, in the past 12-months, have contributed to the **Council's Delivery Program** and Strategic objectives.
- Traffic light review of Operational Plan 2020/21 Good Government actions; and
- **An overview of Council's performance against Good Government Delivery Program** key performance indicators and **Financial Strategy 2020** key performance indicators.






Highlights

Financial Fast Facts

Overall performance	
Operating surplus	\$6.1 m
Operating surplus / deficit before capital grants and contributions	(\$0.3 m)
Revenue and expenses	
Total revenue	\$29.7 m
Total expenses	\$23.6
Cash and investments	
Investments, Cash and Cash equivalents	\$42.7m
Balance Sheet	
Total assets	\$392.8m
Total liabilities	\$15.2m
Total equity	\$377.6m

Financial Performance

Performance measures

	Benchmark	2020/21	Performance
Operating Performance Ratio	Greater than 0%	4.02%	
Own Source Operating Revenue Ratio	Greater than 60%	50.84%	
Unrestricted Current Ratio	Greater than 1.50:1	4.88:1	
Debt Service Cover Ratio	Greater than 2.00:1	15.4:1	
Rates Outstanding Percentage	Less than 10.00%	4.11%	
Cash Expense Cover Ratio	Greater than 3.00 months	25.87 months	

Highlights

Magiq

Magiq is the Council's new digital records management system. As part of the Council's ongoing program of internal service improvements, Council's records management staff told us that our paper-based record management system was outdated and unnecessarily duplicative.

A three-year project commenced in 2018 when the Council's records management team undertook a comprehensive investigation of electronic records management systems (EDRMS) provided by third-party vendors. Fast forward to 2020/21, and based on feedback from staff and the experience of other Councils, the Magiq EDRMS was selected and staff trained in its use. The result is streamlined council filing and records management. Captured by Magiq is incoming and outgoing email while all **correspondence tracked. Importantly, staff can access the Council's records** management system while working remotely.

Electronic Rates & Notices



Barooga's favourite Postie, Max, helped us spread the word that you can now pay your Council rates and water bills at Australia Post.

Keep an eye out for the Post BillPay option on Council notices.

Do you want to receive your rates notice via email? Get in touch by emailing mail@berriganshire.nsw.gov.au with your name, address and rates assessment number to opt in.

Council's COVID19 – Response

This year has been a challenging year for the community and Council staff as we adjusted to living in a pandemic. For the Council and its staff this has meant that staff who live in Victoria have had to negotiate the border permit system and where it has been possible for them to do so work from home. A number of NSW-based staff have also been asked to limit their time in the office and work from home. As, New South Wales Public Health Orders for much of this year have also encouraged Council to reduce the number of staff in the office at any one time. To keep up with what has been ever-changing public health orders and arrangements – Senior Staff have liaised with the NSW Cross-border Commissioner's Office so that we could ensure local residents and business have had up to date information from both sides of the border.

Good Government



2.1 Berrigan Shire 2027 objectives and strategic actions facilitate effective governance by Council of Council operations and reporting







Delivery Program





2.1.1 Council operations, partnerships and coordination of resources contribute toward the implementation of Berrigan Shire 2027



2.1.2 Meet legislative requirements for Council elections, local government and integrated planning and reporting

2.1.3 Council operations and financial management support ethical, transparent and accountable corporate governance

OP Action Code	OP Action	Responsible	What will be the result	YTD Progress	Status	Comments
2.1.1.1	Promote and support the engagement of Shire residents, local business and agencies in the development, implementation of Berrigan Shire 2027	Strategic and Social Planning Coordinator		100%		Due to the COVID19 pandemic face to face community engagement with local residents and business has been limited. The focus of engagement has shifted to online and focused engagement with user groups that have expressed an interest in town plan master plan implementation developed to support implementation of Berrigan Shire 2027.
2.1.2.1	Provide facilities and support including financial to the elected Council	General Manager	Publication of audio Files Publication of audio Files Self-reported increase in Council skills and knowledge	100%		Temporary procedures put in place to allow meetings to occur during COVID-19 pandemic.



OP Action Code	OP Action	Responsible	What will be the result	YTD Progress	Status	Comments
2.1.2.2	Implement and further develop the Berrigan Shire Integrated Management System	Enterprise Risk Manager	<p>Inspections undertaken in accordance with IMS requirements</p> <p>Inspections undertaken in accordance with IMS requirements'</p> <p>Quarterly Report</p> <p>Actions included in Delivery Program Review</p>	80%		<p>HR procedures gradually being developed and will be moved over to Magiq drive once completed;</p> <p>Forms have been developed with almost 100% of Council documentation controlled.</p>
2.1.2.3	Implement Berrigan Shire Council's Improvement Plan	General Manager		100%		The Council has met all of its statutory requirements in relation to its Integrated Planning and Reporting. Council elections have been postponed until September 2021.
2.1.3.1	Coordinate Council investments, financial management, financial operations and processing	Finance Manager		100%		Reviewing Council financial strategy. Statements complete, unqualified audit report received. Plan for addressing Management letter items prepared. New Management Accountant position created and filled.
2.1.3.2	Monitor and respond to change in the Financial Governance, Regulatory/Reporting Frameworks	Director Corporate Services		100%		Internal Audit completed. Nine IML and FML audit items successfully addressed at Audit.
2.1.3.3	Deliver responsive customer service	Finance Manager		100%		Progressing
2.1.3.4	Conduct service review and develop the Corporate Services Strategic Plan	Director Corporate Services		0%		Staff changes and responding to COVID-19 has delayed work on this item

OP Action Code	OP Action	Responsible	What will be the result	YTD Progress	Status	Comments
2.1.3.5	Manage human resource and workforce development activities through the implementation of the Berrigan Shire's Workforce Development Plan 2017 - 2021	Enterprise Risk Manager	Implemented Increase compared to 2016 result in the % of staff reporting greater recognition Material value of volunteer effort identified Annual Report 2019/20	60%		Gradually implementing items in the Plan. EEO Plan and policy under review. Further HR documentation under development. Skills Lists and PDs under review and development to tie in with Salary Assessment database.
2.1.3.6	Provide Information technology and associated support for Council operations	Director Corporate Services		100%		Cybersecurity has become an IT priority. New policies and procedures being developed. New Password Policy adopted and being implemented. The IT function has been a critical component of Council's COVID-19 response plans and isolation measures
2.1.3.7	Coordinate the delivery and management of Shire records and communications	Director Corporate Services	Conduct survey to establish benchmarks	100%		Move to new Electronic Document and Records Management System (EDRMS) to take effect from 1 July 2020.
2.1.3.8	Maintain and sustainably redevelop existing infrastructure and community assets	Director Corporate Services	Adopted by Council	100%		Upgrade of facilities at Berrigan War Memorial Swimming Pool, Collie Park, Finley Showground and Sporting Complex, Finley School of Arts, Tocumwal Recreation Reserve and Finley Swimming Pool and Hayes Park and Apex Park completed. Funding for LED lighting at recreation reserves secured. SSPC and DCS working with Barooga Recreation Reserve

OP Action Code	OP Action	Responsible	What will be the result	YTD Progress	Status	Comments
						committee of management to develop a Strategic Plan for the reserve
2.1.3.9	Coordinate and manage maintenance and renewal of Council plant and equipment	Director Technical Services		100%		Plant maintained as required and renewed in accordance with Plant Replacement Program.
2.1.3.10	Coordinate the ongoing review and development of Council and Operational Policies and procedures	Director Corporate Services		100%		Continuing and ongoing






2.2 Strengthen strategic relationships and partnerships with community, business and government

2.2.1 Participate in networks that promote regional and cross-border collaboration, planning and service delivery

OP Action Code	OP Action	Responsible	What will be the result	YTD Progress	Status	Comments
2.2.1.1	Develop resources and establish partnerships that improve local assessment of social and economic implications of regional and inter-governmental decision-making on Shire residents, business and Council operations	Strategic and Social Planning Coordinator	Improved efficiency Regional response to issues	100%		Updated social and economic information and resources through use of id.data resources - this information now includes recipients of job keeper and job seeker payments. Further analysis undertaken in the upcoming financial year
			Improved efficiency Regional response to issues			
2.2.1.2	Actively lobby all levels of government and industry re: Murray Darling Basin Plan	General Manager		100%		Worked with RAMJO to develop regional Water Position Paper. Worked with Moira Shire Council to support Barooga Health and Fitness Centre

Good government

Operational Plan 2020/21 report

Completed	On target	Not on target	Past Due	Deferred / Not due to start	Total
					
13	2	-	-	2	17

Delivery Program Monitoring Measures: Good Government

Organisational Capacity

	1 July 2018 to 30 June 2019	1 July 2019 to 30 June 2020	1 July 2020 To 30 June 2021
Staff Turnover exc. Casuals	12.7%	10.2%	14.4%
Length of time unfilled	Average 3 weeks	Average 3 weeks	Average 18 weeks
Skilled vacancies	3	8	10
Managerial vacancies	1	1	4

Monitoring Measure: Financial Strategy 2020 Key Performance Indicators

1. Operating Performance	Amount ,000 2020/21	Performance 2020/21	Financial Strategy Target
Operating Revenue (excl. Capital) - Operating Expenses	\$ 936	4.02%	>0.0 %
Operating Revenue (excl. Capital Grants & Contributions)	\$ 23,259		
Indicative Target: An operating performance ratio greater than 0% across any five-year period. N/A – not available until the end of a Financial Year			

2. Unrestricted Current Ratio	Amount ,000 2020/21	Performance 2020/21	Financial Strategy Target
Current Assets less all External Restrictions	\$14,517	4.88x	>1.5x
Current Liabilities less Specific Purpose Liabilities	\$2,972		
Indicative Target: An Unrestricted Current Ratio of at least 2x			

3. Rates and Annual Charges Outstanding	Amount ,000 2020/21	Performance 2020/21	Financial Strategy Target
Rates and Annual charges Outstanding	\$474	4.11%	< 10.00%
Rates and Annual charges Collectible	\$11,537		
Indicative Target: Outstanding rates, annual and extra charges percentage to remain under 8% as of 30 June each year			

4. Building and Infrastructure Renewals Ratio	Amount ,000 2020/21	Performance 2020/21	Financial Strategy Target
Asset Renewals (Building, Infrastructure & Other Structures)	\$7,666	141.91%	100% +
Depreciation, Amortisation & Impairment	\$5,402		
Indicative Target: Building, Infrastructure & other Structure renewals Ratio to remain over 100% on average over the life of the LTFP. When setting this target the council should consider that asset replacement is often lumpy - with large changes in asset renewals depending on the needs of the time. The Council should consider its performance on this measure over no shorter than a 10-year periods and preferably longer.			

5. Infrastructure Backlog Ratio	Amount ,000 2020/21	Performance 2020/21	Financial Strategy Target
Estimated cost to bring Assets to a satisfactory condition	-	0.00%	0.0 %
Total value of Infrastructure, Building, Other Structures & depreciable Land Improvement Assets	\$325,487		
Indicative Target: Infrastructure Backlog Ratio to remain at less than 2% at all times			

6. Capital Expenditure Ratio	Amount ,000 2020/21	Performance 2020/21	Financial Strategy Target
Annual Capital Expenditure	\$12,588	2.33	1.0
Annual Depreciation	\$5,402		

7. Debt Service Cover Ratio	Amount ,000 2020/21	Performance 2020/21	Financial Strategy Target
Operating Result before Interest & Dep. exp (EBITDA)	\$7,559	15.4x	> 2 x
Principal Repayments + Borrowing Interest Costs	\$491		

8. Cash Expense Cover Ratio	Amount ,000 2020/21	Performance 2020/21	Financial Strategy Target
Current Year's Cash & Cash Equivalents (incl. Term Deposits)		25.87	3 months
Operating & financing activities Cash Flow payments	**		
Indicative Target: Cash expense cover ratio is to be no less than 3 months			



Supported and engaged communities

Safe, healthy, accessible and inclusive communities are child and older person friendly.

Lifelong learning, cultural expression, services for older residents and recreational activities provide opportunities for people with a diverse range of interests to become involved and engaged in their local communities

Council's Supported and engaged communities Delivery Program strategic objectives are:

3.1 Create safe, friendly and accessible communities

3.2 Support community engagement through life-long learning, culture and recreation

Our traffic light review of **Operational Plan 2020/21** actions describes whether Council in the past 12-months has done what it said it would do and if not Officers comments provide guidance on why not?

Council Officers have also commented on significant achievements or projects commenced in the past 12-months.

Highlights

Rose Garden and Rotunda – Barooga Cemetery



Barooga’s Jean Dodd (pictured between retiring Councillors Bruce and Glanville) is a devoted and cherished figure in our community. Along with countless initiatives over the decades, Jean was the mastermind behind the new rose garden memorial and rotunda at the Barooga Cemetery. Berrigan Shire Council proudly supported the Barooga Lions and the Barooga Cemetery in the planning and development of this project.

New Amenities - Berrigan

As part of the Drought Communities Program, local tradies James and Aaron joined forces to give the bins in Berrigan a bit of a facelift. Several bins are already in use in the main street, with more still to come. Developed using funds from the Commonwealth Government’s Drought communities program, the Council and the Berrigan District and Development Association selected the projects. Funded were, several projects in Berrigan including new street furniture, the painting of shop-front facades in Chanter Street, Berrigan and the installation of a backup generator at Amaroo Aged Care.



Highlights

Volunteer Awards 2020



Each year volunteers from around the shire are nominated by their local community to receive an award in recognition of their time and efforts towards their community club or committee.

Pictured is Ian Dickins accepting his award for his dedication and efforts over many years as a member of the Berrigan Sportsground Committee of Management.

Congratulations Ian, your efforts within our shire community is greatly appreciated.

WAAAF Creek Walk Tocumwal

This year saw the fruition of a three-year partnership between the Council and the Tocumwal Rotary Club.

Installed with the support of a Create NSW Arts and Culture Grant, Council, and Tocumwal Rotary Club funds were a sculpture and interpretative signage celebrating the contribution made by the WAAAF who (when they were based in Tocumwal during WWII) used the Creek Walk to walk between the town and the base. Mathoura-based artist Sivonne Binks and the Deniliquin-based Visattak successfully tendered for this project, and the results speak for themselves. To complete the vision of the WAAAF Creek Walk Masterplan, the Council and the Tocumwal Rotary Club will continue to work on securing grant funding for the installation of new bridges, native vegetation restoration and additional signage celebrating the achievements of the WAAAF.



Supported and engaged communities

3.1 Create safe, friendly and accessible communities




Delivery Program Actions

3.1.1 Build communities that are home to more families and young people






3.1.2 Facilitate all age healthy lifestyles and ageing in place

3.1.3 Strengthen the inclusiveness and accessibility of our community

3.1.4 Coordinate and facilitate the delivery of potable water, public health and safety services

OP Action Code	OP Action	Responsible	What will be the result	YTD Progress	Status	Comments
3.1.1.1	Support and promote the healthy development and wellbeing of children and young people	Director Corporate Services	Reports to Council provide feedback on participant survey results Kids Fest; Youth Week Annual Report to council re: Volunteer Hours / Management facilities: Pools, Toy Library &	100%		New playground facilities at Collie Park and Apex Park, new park with playground facilities underway at Finley, CWA Park upgrade funding secured.
3.1.1.2	Implement Children and Families Strategy 2019 - 2023	Strategic and Social Planning Coordinator	One new project or partnership initiated per annum	100%		The delivery of Youth Week Event with Outback Theatre for Young People was the single project implemented this quarter.
3.1.2.1	Provide recreation facilities which support an active lifestyle and ageing in place	Strategic and Social Planning Coordinator	Master Plan for each reserve by June 2022	100%		The Council adopted at the May meeting the Barooga Recreation Reserve Strategy and authorized the calling of EOI for

OP Action Code	OP Action	Responsible	What will be the result	YTD Progress	Status	Comments
						<p>the development of Master Plan for the precinct. In addition to service planning a number of recreation and active lifestyle projects have been completed this quarter using Stronger Country Communities, Drought Funding and NSW Create Funding e.g: installation of LED Lights at all Recreation Reserves, Construction of the Tocumwal Aviation Museum, WAAAF Creek Walk.</p>
3.1.3.1	Implement the Active Ageing and Disability Inclusion Plan	Strategic and Social Planning Coordinator	Participant numbers are maintained and or increased	95%		<p>Finley Dementia Friends project has resumed face to face meetings - new projects supported by the Council include marketing and promotion of Dementia Friends Cafes in each town. The Access at a Glance Project has not reconvened impacted by COVID 19 and change of personnel with key community partner.</p>


OP Action Code	OP Action	Responsible	What will be the result	YTD Progress	Status	Comments
3.1.4.1	Ensure potable water and sewer network is safe and functional	Environmental Engineer	Supporting Operational Plan actions are undertaken and the outcome reported	100%		
			Supporting Operational Plan actions are undertaken and the outcome reported			
3.1.4.2	Monitor, control and report upon environmental contaminants and public health hazards - water, fire, refuse, buildings and air	Development Manager		50%		
3.1.4.3	Coordinate and facilitate local emergency management committee	Director Technical Services	Adopted by Local Emergency Management Committee	100%		Meetings facilitated as programmed
			Adopted by Local Emergency Management Committee			
3.1.4.4	Develop and maintain local cemeteries and associated infrastructure	Director Corporate Services	Annual Report	100%		Ongoing. Working to address community concerns regarding upkeep of monumental sections
3.1.4.5	Control and promote responsible ownership of companion animals	Development Manager		50%		




3.2 Support community engagement through life-long learning, culture and recreation

Delivery Program actions

3.2.1 Provide opportunities for life-long learning, cultural expression and recreation

3.2.2 Facilitate and partner with local communities in the development of township plans






OP Action Code	OP Action	Responsible	What will be the result	YTD Progress	Status	Comments
3.2.1.1	Coordinate and deliver local library services in accordance with Library Services Strategic Plan 2014 - 2018	Library Manager	Door count increases 10% Customer survey 80% satisfied with library service Completed on time and within budget	100%		a) Stocktake commenced but on hold due to LMS fix necessary. b) NSS Attracted 179 children with 32 adults across all branches (author Karen Turner special guest reader at Finley Library) c) Book Launch; 'Woodstock' 17th June d) All staff attended Zoom Meeting with Margaret Blacklaw re 'Mental Health Awareness' e) 'Macrame Workshop' offered to Teens and Seniors for Youth & Seniors Week. 6 attendees. f) Partnered with CWA to host and teach 6 teens boys - (created macrame pot holders as part of CWA street kid program - facilitated by Berrigan Library) g) Holiday program: 'Build and Decorate Bird Houses'

OP Action Code	OP Action	Responsible	What will be the result	YTD Progress	Status	Comments
3.2.1.2	Strengthen community engagement and participation in Council activities	Strategic and Social Planning Coordinator		100%		Liaised with the Communications Officer on the development of the Communication Strategy - this Strategy provides guidance on the role of communications function in the context of the Council's Community Engagement Framework. Actions included in the Strategy are now designed to strengthen community engagement and participation via strengthened presence and role for visual communication.
3.2.1.3	Financially contribute to and support South West Arts programs and activities	Director Corporate Services	Three cultural activities implemented in partnership with South West Arts per year Three cultural activities implemented in partnership with South West Arts per year	100%		Partnership is ongoing
3.2.2.1	Coordinate and align community projects and activities with township masterplans	Strategic and Social Planning Coordinator	75%	95%		Completed this quarter has been the first projected to be implemented from the Tocumwal WAAAF Creek Walk Master Plan. The installation of interpretative

OP Action Code	OP Action	Responsible	What will be the result	YTD Progress	Status	Comments
						signage and sculpture at the trail head - a project undertaken in conjunction with the Tocumwal Rotary Club.

Supported and engaged communities

Operational Plan 2020/21 report

Completed	On target	Not on target	Past Due	Deferred / Not due to start	Total
					
9	4	-	-	-	13

Delivery Program Monitoring Measures: Supported and engaged communities

Indicator: Community Events and Engagement

Activities	July 2020 to Dec 2020	Jan 2021 to June 2021
Community events held in partnership with other services	Nil	4#
Community Engagement activities	2	3

#Summer Fun Grant with Pool Committees and Youth Week with Outback Theatre for Young People

Indicator: Face Book Analytics: Social Media Engagement

Activities	July 2020 to Dec 2020	Jan 2021 to June 2021
Social Media – Online Engagement		
Daily: The number of people who engaged with your Page. Engagement includes any click or story created. (Unique Users)	444,080	269,811
Daily: The number of people who had any content from your Page or about your Page enter their screen through unpaid distribution. This includes posts, check-ins, social information from people who interact with the Council’s Face Book Page and more. (Unique Users)	461,006	270,092

Indicators Life-long Learning July 2020 – June 2021

Library events number of participants	1783
Door Count	23535
Library loans	29499
Users (Members)	3444
WIFI (Login / Devices)	Logins: 2092 Devices: 1499
Loans (e-audio and e-books) + e magazines	e-resources; 4959 e-mags; 533. Members; 320



Diverse and resilient business

Our lifestyle, climate, existing facilities and proximity to Melbourne present a range of agricultural, tourism, retail and health industry opportunities.

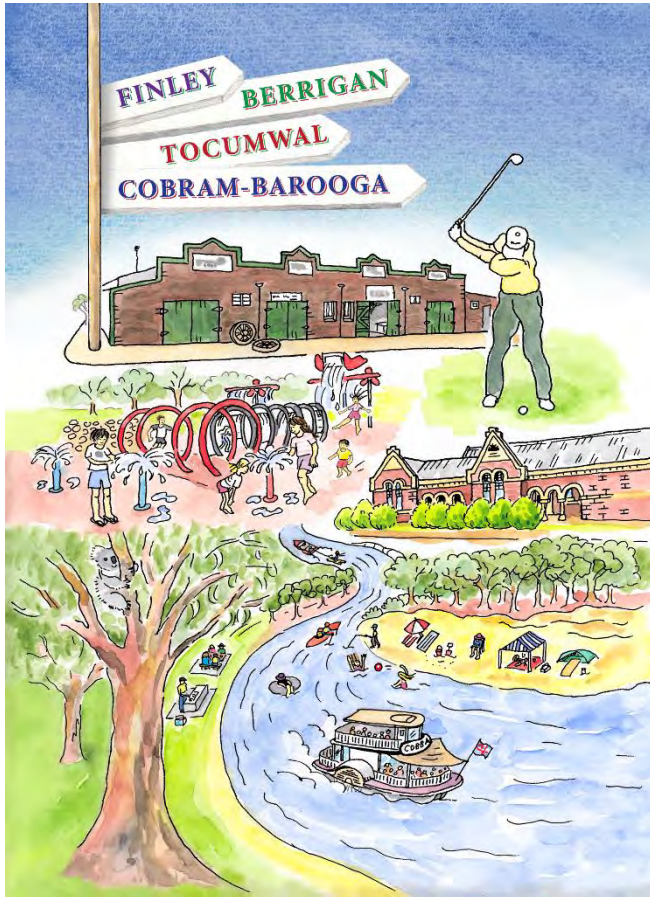
Council's Delivery Program diverse and resilient business strategic objectives include:

- 4.1 Strengthen and diversify the local economy through investment in local jobs creation, and innovation
- 4.2 Diversify and promote local tourism
- 4.3 Connect local, regional and national road, rail and aviation infrastructure

Our traffic light review of [Operational Plan 2019/20](#) actions describes whether Council in the past 12 months has done what it said it would do and if not Officer comments provide guidance on why not?

Highlights

Official Visitors Guide (OVG)



The Berrigan Shire Council launched the new visitor guide on the 22nd of September during a business breakfast at the Tocumwal Golf Club after the publication of the OVG was delayed because of the first, Australia-wide, COVID19 lockdown.

The OVG is new local copywriters, The Splendid Word, wrote the text, 90% of the images are new, and reimagined by Melbourne illustrator Jen Bowman is OVG's front cover.

An initial print run of 7,000 saw copies of the OVG delivered to visitor information centres within a 250km radius of the LGA.

All local accommodation providers and retail outlets who requested copies received a copy. Berrigan Shire residents in March 2021 also received a further reprint of the guide copy to encourage visiting friends and family to explore local attractions.

COVID19 Recovery – Riverina NSW Marketing Campaign

The business community has felt the impacts of the COVID19 pandemic since March 2020, yet the closure of the Victorian border on New Year's Eve is arguably the most significant. Our border with Victoria remained closed until 19 January 2021, effectively wiping out the summer holiday season. The loss of income and stock in

the weeks that followed were a massive blow for local business and saw visitors lose confidence in crossing the border. This lockdown laid bare our dependence on Melbourne and Victoria for visitation. It motivated a successful TV and print

advertising campaign led by the Council and supported by the Tocumwal Chamber of Commerce, Cobram Barooga Business and Tourism and Sporties, targeting Griffith and Leeton in March, April and May.

Highlights

Support for Volunteers at Visitor Centre

The Council has supported the volunteers at the Tocumwal Visitor Information Centre with familiarisation days in the region and training sessions. Volunteers visited the Kingfisher Cruise in the Barmah Forest and the Barmah Forest Heritage Centre in Nathalia on a half-day bus trip that included the new silo art in Picola. Familiarisation tours give Visitor Information Centre volunteers hands-on experience of local attractions and this, in turn, so that they can from experience; confidently and accurately recommend the experience to visitors.

Business Awards

The 2021 Berrigan Shire Business Awards Presentation Dinner at the Barooga Sporties on the 21st of April 2021 was a "feel good" morale-boosting event for local businesses. Nominations were launched in early December and ran over the Christmas New Year period. Judged by Chris Kelly of Kelly's Grains, Gary Hunt, Manager of the RACV Resort Cobram and Erica Singleton from the Economic Development unit at Edward River Council who considered all written submissions. Award finalists nominees attended an interview and presented their business to the panel. All Award finalists and winners also participated in the production of a 3-minute video about their business.

Brian Nankervis did a great job as the MC with the popular opinion of those present that it not only brought people together after tough times, it was also, one of the best presentation and Awards evenings they had attended.

Award Winners

Section: Shop Front and Online integration
Winner: The Original Beef Chief

Section: Innovation, Resilience or Growth
Winner: Expandable Container Homes

Section: Peoples' Choice for Excellence in Customer Service

Winner: Barooga Laundromat
Runner Up: Finley Country Club



Peoples' Choice Award Winners The Barooga Laundromat and Runner Up The Finley Country Club Hotel


Diverse and resilient business





4.1 Strengthen and diversify the local economy through investment in local jobs creation and innovation



Delivery Program actions

4.1.1 Partner with government and industry to promote strategic investment in the development of economic assets and infrastructure needed to create jobs

4.1.2 Support local enterprise through economic and industry development initiatives

OP Action Code	OP Action	Responsible	What will be the result	YTD Progress	Status	Comments
4.1.1.1	Implement Berrigan Shire Economic Development Plan 2017 - 2021	Economic Development Officer		100%		<p>Tocumwal Airpark land sales completed.</p> <p>* QFly project with the GMV Task force continues. Tree removals undertaken by Berrigan Shire.</p> <p>* Tourism Network Lunch planned for March and then cancelled due to COVID 19 shutdown.</p> <p>* Chamber Presidents meetings postponed in March but recommenced in June.</p> <p>* Production of the Official Visitor Guide nearing completion.</p> <p>* Membership of Murray Regional Tourism is maintained and the Tourism Managers forums attended. Online meeting</p>

OP Action Code	OP Action	Responsible	What will be the result	YTD Progress	Status	Comments
						<p>commenced weekly March, April and May and fortnightly in June</p> <p>* Liaising with Council Town Planner on a regular basis. Peer review of the LSPS</p>
4.1.1.2	Develop industry profiles informed by strategic analysis of local conditions and relative competitive advantages	Economic Development Officer	Social and Health Services Profile published December 2019	50%		Industry profiles in design phase halted on 24th of March due to COVID 19 shutdown
4.1.1.3	Support collaborative planning, shared resourcing in local industry promotion of business and infrastructure development projects	Economic Development Officer		50%		Tourism Network lunch planned for March was cancelled due to COVID19 shutdown
4.1.1.4	Continue the development and marketing Tocumwal Aerodrome Industrial Precinct	Economic Development Officer		100%		Land sales complete. Further development projects at the Aerodrome are progressing. Marketing material produced to promote Tocumwal as an international Soaring destination.
4.1.2.1	Promote the development of business support groups / networks within the Shire	Economic Development Officer	Annual	100%		Working with Finley Chamber of Commerce on the development of the Finley Business Hub. Work planned for the Financial Year completed



OP Action Code	OP Action	Responsible	What will be the result	YTD Progress	Status	Comments
4.1.2.2	Convene regular meetings of industry support groups and business networks in the Shire	Economic Development Officer	4	100%		The Chamber Presidents group continues to meet every two months giving the Chambers direct access to the Mayor and General Manager. These meetings are an opportunity to keep the Chambers and their members up to date on all the different projects that are currently being undertaken. The April meeting of this group was cancelled however the June meeting went ahead.
4.1.2.3	Upgrade Finley Saleyards	Director Corporate Services		25%		Subject to confirmation of funding, the Council has committed to fund approximately \$1m of works at Finley Saleyards to address Work Health and Safety concerns



4.2 Diversify and promote local tourism


Delivery Program actions

4.2.1 Implement the [Berrigan Shire Tourism Strategy](#)

4.2.2 Partner with regional Tourism Boards

OP Action Code	OP Action	Responsible	What will be the result	YTD Progress	Status	Comments
4.2.1.1	Invest in infrastructure that will add value to and increase the competitiveness of the Shire's Visitor Economy e.g.: Redevelopment of the Foreshore Reserve	Economic Development Officer	Increase Visits to LGA	100%		The Tocumwal Aviation Museum is currently being developed and the project has been committed to by the Council. Development of local parks and points of historical interest within Hayes Park in Berrigan.
4.2.1.2	Partner with industry and other levels of government on securing investment needed for Ports of the Murray and Murray River Adventure Trail Projects	Economic Development Officer	Report Annually All Eligible Programs	100%		Murray Regional Tourism recognises the THAM project as part of the larger Ports of the Murray program. Planning is underway with the proponent of the Tocumwal Aviation Museum to have THAM included in this project.




OP Action Code	OP Action	Responsible	What will be the result	YTD Progress	Status	Comments
4.2.1.3	Provide support to event proponents and organisers	Economic Development Officer		75%		The Council remains committed to the Major Event Funding program. Funding that was granted to the PGA Trainees Championships and to the organisers of the Left-handed Golfers Assoc has not been accessed as the events have been postponed due to COVID19. Both events have been rescheduled for 2021.
4.2.1.4	Facilitate local industry review and update of digital content and marketing	Economic Development Officer		100%		The Sun Country on the Murray digital platform is now refreshed every quarter as part of the contract with MRTB. The Summer face of the website was the splash parks and the autumn feature was being prepared when the COVID 19 shutdown was announced. A quiz was developed on the site to encourage continued interaction with visitors to the site and has been well received with over 250 submissions.


OP Action Code	OP Action	Responsible	What will be the result	YTD Progress	Status	Comments
4.2.2.1	Membership of regional tourism boards established to increase visitation and economic activity in the Murray Region of NSW and Murray River towns	Economic Development Officer		100%		Active membership of Murray Regional Tourism is maintained through regular attendance at the Tourism Managers forums. The Tourism Managers group has meet via Zoom weekly and then fortnightly during the COVID19 pandemic.

4.3 Connect local, regional and national road, rail and aviation infrastructure

Delivery Program actions






4.3.1 Develop and promote Berrigan Shire regional transport and freight infrastructure

OP Action Code	OP Action	Responsible	What will be the result	YTD Progress	Status	Comments
4.3.1.1	Continue to advocate for the development of hardstand and serviced truck parking Tocumwal, Finley and Berrigan	Economic Development Officer	The investment case is developed	100%		There has not been a need to undertake this action however a close watch is always kept on this item and will be actioned if required.
4.3.1.2	Lobby for upgrade of rail facilities, associated with Tocumwal rail line incl. line to Shepparton and Melbourne Ports	Economic Development Officer	Funding is committed by Victorian and Commonwealth Governments	100%		There has not been a need to undertake this action however a close watch is always kept on this item and will be actioned if required.
4.3.1.3	Participate actively in efforts to upgrade Newell Highway and Midland Murray Valley highways particularly the Shepparton bypass.	Economic Development Officer	Funding is committed by Victorian and Commonwealth Governments	100%		Attended the Newell Highway Taskforce meeting via Zoom in May. The Council supported the development of the overtaking lanes on the Newell Highway south of Finley. (Now completed)

OP Action Code	OP Action	Responsible	What will be the result	YTD Progress	Status	Comments
4.3.1.4	Operate the Tocumwal Aerodrome	Director Technical Services	Aerodrome maintains registration	100%		Aerodrome maintained and operated in accordance with CASA requirements.
			Annual Report Presented to Council on Aerodrome Operations			

Diverse and resilient business

Actions Operational Plan 2020/21

Completed	On target	Not on target	Past Due	Deferred / Not due to start	Total
					
14	1	-	-	1	16

Delivery Program Monitoring Measures: Diverse and resilient business

Indicator	Activities
Economic and industry development	Partnership with Moira Shire Council Fruit Fly Project: Tree Removal Small Business Month online workshops for Merchandising and social media Maintained Berrigan Shire Business and Industry Group social media page Youth Futures Finley High School Expo planned, rescheduled and cancelled Two X familiarisation tours for Tocumwal Visitor Information Centre volunteers
Tourism and events	Launch and distribution of a new Official Visitor Guide Number of events cancelled including – Strawberry Fields, PGA Golf Events and TriState Games
Regional freight infrastructure	Advocacy Hardstand Trucking Parking Tocumwal – watching brief

Statutory Requirements

Council's Annual Report is one of the key points of its accountability between Council and its community.

It is not a report to Government but a report to the community.

And, while this Report focuses on the implementation by Council of its Delivery Program and Operational Plan 2020/21 the information in the following section includes information prescribed by the Local Government (General) Regulation 2005.

This information is included in the regulations that govern Local Government in New South Wales because the Government believes that it is important for communities to build their understanding of how Council is performing.

Table 1: Summary: Government Information (Public Access) Act

Reviews carried out by Council	1
Information made publicly available	1
Total Number of applications received	1
Number of Applications Refused Wholly	-
Other Public Interest considerations against disclosure – Individual rights, judicial processes and natural justice	-
Number of Applications Refused Partly	-
Timeliness – Decided within the statutory timeframe (20 days plus extensions)	Yes
Invalid Applications	Nil

Reporting Requirement: *Government Information (Public Access) Act 2009 s 125 (1) Government Information (Public Access) Regulation 2011, cl 4*

Table 2 Government Information (Public Access) Act - Number of Applications by type of applicant and outcome

	Access Granted in full	Access granted in part	Access refused in full	Information not held	Information Already available	Refuse to deal with Application	Refuse to confirm/deny	Application withdrawn	Total	% of Total
Media	-	-	-	-	-	-	-	-	-	-
Part. Members	-	-	-	-	-	-	-	-	-	-
Private Sector business	-	-	-	-	-	-	-	-	-	-
Not for Profit or Community Groups	-	-	-	-	-	-	-	-	-	-
Members of Public (Legal Represent)	-	-	-	-	-	-	-	-	-	-
Members of Public (other)	1	-	-	-	-	-	-	-	1	100%
Total	1	-	-	-	-	-	-	-	1	100%

Table 3 Government Information (Public Access) Act - Number of Applications by type of application and outcome

	Access Granted in full	Access granted in part	Access refused in full	Information not held	Information Already available	Refuse to deal with Application	Refuse to confirm /deny	Application withdrawn	Total	% of Total
Personal Information	1	-	-	-	-	-	-	-	1	100%
Access other than personal information)	-	-	-	-	-	-	-	-	-	-
Access applications – partly personal partly other	-	-	-	-	-	-	-	-	-	-
Total		-	-	-	-	-	-	-		

Table 4 Government Information (Public Access) Act - Timeliness

	Number of Applications	% of Total
Decided within the statutory time frame	1	100
Decided after 35 days (by agreement with applicant)		
Not decided within the timeframe (deemed refusal)		
Total	1	100

Table 5 Public Interest & Disclosures Act 1994

Number of public officials who made PIDs	-
Number of PIDs received	-
Of PIDs received, number primarily about:	-
Corrupt conduct	-
Maladministration	-
Serious and substantial waste	-
Government information contravention	-
Local government pecuniary interest contravention	-
Number of PIDs finalised	-

Reporting Requirement: *Public Interest Disclosures Act 1994, s 31 Public Interest Disclosures Regulation 2011, cl 4*

Table 6: Mayor and Councillor Fees

Mayor and Councillor Fees			
Councillor	Amount \$	Mayor \$	Car Hire (Deduction) \$
M. Hannan	\$12,159.96	\$26,529.96	\$3,360.00
D. Morris	\$12,159.96		
J. Bruce	\$12,159.96		
C. Jones	\$12,159.96		
D. Glanville	\$12,159.96		
J. Taylor	\$12,159.96		
R. Bodey	\$12,159.96		
R. Reynoldson	\$12,159.96		
Total	\$97,279.68	\$26,529.96	\$3,360.00

Table 7: Senior Staff Remuneration

Senior Staff Remuneration	2020 – 2021
Number of Senior Staff	1
Package Component	
Salary	\$204,828
Bonus of other payments (non-salary)	N/A
Superannuation (Salary sacrifice and employer contributions)	\$20,243
Value of non-cash benefits	\$10,038
Fringe benefits tax payable for no-cash benefits	\$5,820
Total Value of Contract	\$240,929

Table 8: Councillor Facilities and Expenses

Councillor Facilities and Expenses	2020 – 2021
FACILITIES	\$
Office Equipment *	\$0.00
Telephone**	\$0.00
Meals & Refreshments at meetings convened by Council	\$15,972.31
Council Vehicles	\$10,852.80
FACILITIES TOTAL	\$26,825.11
EXPENSES	
Telephone - Calls	\$3,138.99
Conferences & Seminars	\$3,148.95
Training ^	\$14,903.10
Interstate Travel ***	\$0.00
Spouse/partner/accompanying person expenses	\$0.00
Carer or other related expenses	\$0.00
Legal expenses	\$0.00
Subscriptions	\$1,811.36
Insurance	\$2,713.25
Local Travel	\$7,404.98
Travel outside the LGA	\$3,173.56
Miscellaneous	\$1,629.94
EXPENSES TOTAL	\$37,924.13
TOTAL FACILITIES AND EXPENSES	\$64,749.24

Reporting Requirement Local Government (General) Regulation 2005 cl 217(1) (a) (a1)

* At the beginning of the new council term all councillors received iPads

** The contracts for Councilors mobile phones include a call allowance. No Councilor exceeds this allowance

^ Includes travel to training

*** Council's location on the Victorian border informs the Council's Policy on the provision of facilities and payment of expenses for Councilors. Hence it excludes trips to Victoria and the ACT from the definition of interstate.

Reporting Requirement Local Government (General) Regulation 2005 cl 217(1)(b) – (c)

Disability Inclusion Action Plan 2017 – 2021: Progress Report

Focus Area Activities – Actions Undertaken

Building positive attitudes actions (2020/21)

Access at a Glance Project Terms of Reference Agreed and Advisory Group Established as a Partnership with Intereach Ability Links: peer assessors trained in assessing venues ongoing until halted due to COVID19

Dementia Friendly Communities Finley – continued to promote this group on social media pages – relaying positive messaging and support for families and carers

Planning for the Hosting of Tri-State Games 2021 (Social Games: An event for Disabled Athletes representing NSW; Victoria and South Australia) – this event is now on hold due to COVID19

Creating liveable communities actions (2020/21)

Continued implementation of Berrigan Shire Pedestrian Access and Mobility Plans – extension of accessible path network in Barooga and Finley

Completed the construction of family friendly and accessible facilities Collie Park - Barooga
Commenced construction of fully accessible play facilities Foundry Park – Finley in addition to commenced construction of fully accessible river view café and shops - Tocumwal

Installed additional street furniture and seating Berrigan – funded by Commonwealth **Government’s Drought Communities Program**

Supporting access to meaningful employment actions (2020/21)

Commenced review of human resource operations
Continued liaison with workplace insurer on improving access to meaningful employment for workers injured at work or outside of work

Accessible systems, information or processes actions (2020/21)

Council continues to monitor and is implementing its online and website accessibility improvement program

Equal Employment Opportunity

In April, 2014, Council reviewed its Equal Employment Opportunity requirements under the *Local Government Act 1993, Ch. 11, Part 4*, and implemented changes that included:

- Separation and development of the Discrimination, Workplace Bullying and Harassment Policy, and the Equal Employment Opportunity Policy;
- Development of the Equal Employment Opportunity Management Plan.

The Equal Employment Opportunity Policy outlines **Council's commitment to EEO practices, and** responsibilities for ensuring our workplace is fair and free from discrimination.

The Equal Employment Management Plan (EEO Plan) has been designed to work in with the Berrigan Shire Council Workforce Development Plan, incorporating the provisions as outlined in the *Local Government Act 1993*, and states **Council's objectives for achieving compliance and** eliminating discrimination in the workplace.

The EEO Plan is a dynamic document outlining actions for Council which include:

- Ongoing policy review
- Distribution of information and awareness sessions relating to equal employment opportunity
- Ongoing position description review
- Succession planning, training opportunities and career progression for EEO target groups
- Collection of relevant EEO information

Reporting Requirement *Local Government (General) Regulation 2005 cl 217 (1) (a9)*

Table 9 Committees of Management

Committees of Management exercising functions delegated by Council
Barooga Advancement Group
Barooga Community Botanical Gardens
Barooga Recreation Reserve
Berrigan Conservation Group & Tidy Town
Berrigan Sportsground
Berrigan War Memorial Hall
Berrigan War Memorial Swimming Pool
Boomanoomana Landcare
Finley Railway Park
Finley Recreation Reserve
Finley Showground & Sporting Complex
Finley War Memorial Hall
Finley School of Arts
Finley Tidy Towns (in recess)
Fullers Road Landcare
Finley Log Cabin Museum and Mary Lawson Wayside Rest
Native Dog Landcare Group
Retreat Public Hall
Tocumwal Foreshore
Tocumwal Friends of the Library Group
Tocumwal Historic Aerodrome Museum
Tocumwal Rail Preservation
Tocumwal Recreation Reserve
Tocumwal Swimming Pool
Tocumwal War Memorial Hall

Reporting Requirement *Local Government (General) Regulation 2005 cl 217 (1) (a6)*

Table 10 Partnerships, Cooperatives or Other Joint Ventures

Partnerships, Co-operatives or Other Joint Ventures	Role	Purpose
Statewide Mutual	Member	Workers compensation mutual-insurance pool
Riverina and Murray Joint Organisation (RAMJO)	Organisation Member	Local Government Service Coordination and regional advocacy
Local Government NSW	Organisation Member	Local Government Sector Peak Body: high level intergovernmental advocacy, procurement and strategic support
Murray Regional Tourism Board	Member	Regional tourism promotion and development
South West Arts	Member	Promotion and development of the Arts
Local Government Superannuation Scheme (LG Super)	Participating Employer	Complying superannuation scheme

Reporting Requirement *Local Government (General) Regulation 2005 cl 217 (1) (a8)*

Table 11 Section 67 Works carried out on Private Land

Summary Resolutions Section 67 – Works carried out on Private Land
Nil

Reporting Requirement *Local Government (General) Regulation 2005 cl 217 (1) (a4)*

Table 12 Statement of Corporations, Partnerships and Trusts

Statement of all corporations, partnerships, trusts, joint ventures, syndicates or other bodies in which council held a controlling interest
Nil

Reporting Requirement *Local Government (General) Regulation 2005 cl 217 (1) (a7)*

Table 13 Capital Expenditure Review Report

Capital Expenditure Reviews
Nil

Reporting Requirement OLG Capital Expenditure Review Guidelines

Table 14 Section 356 Grants and Contributions

Organisation	Purpose	\$
Rural Fire Fund	Fire Services	\$188,094.56
Board of Fire	Fire Services	\$35,933.26
NSW SES	Fire Services	\$35,933.26
RAMJO	Inter-Council Collaboration	\$17,422.00
Southern Riverina Irrigators	Murray Darling Basin Plan - Advocacy	\$9,090.91
Murray Regional Tourism	Tourism & Area Promotion	\$14,966.00

Reporting Requirement *Local Government (General) Regulation 2005. cl 217 (1) (a5) & Act Sec 356*

The following summary includes the amount, costs and expenses paid or received by way of out of Court settlements, other than those the terms of which are not to be disclosed in addition to a summary of the status of each legal proceeding and the result (if finalized) for the 12-monthly period 1 July 2020 to 30 June 2021. NB: Current financial year costs incurred include costs for Matters not yet finalised.

Table 15 Legal Proceedings

Legal Proceedings				
Details of Legal Proceedings	Amount Incurred	Amount Recovered	State of Progress	Result
\$36,797.46	\$20,203.96	Ongoing	54.90%	

Reporting Requirement *Local Government (General) Regulation 2005 cl 217 (1) (a3)*

The follow table is a summary of routine legal action taken for the collections of outstanding debt.

Table 16 Debt Recovery

Debt Recovery (Outstanding Rates and Charges)		
	Number	\$ Cost
Summons	16	\$9,350.40
Other Legal Action	2	\$140.00
Total	18	\$9,630.40

* Carry over from previous financial year

Reporting Requirement *Local Government (General) Regulation 2005 cl 217 (1) (a3)*

Table 17 Rates and Charges Written Off

Rates and Charges Written Off	\$
Ordinary/General Rates / Interest	\$140.99
Annual Water Charges / Interest	\$38.90
Water Consumption Charges / Interest	\$5,307.89
Annual Sewer / Pedestal Charges / Interest	\$39.14
Garbage / Domestic Waste Charges / Interest	\$88.07
Stormwater / Drainage Charges / Interest	\$210.77
Interest / Legal & Other Charges	\$5.07
Total	\$5,830.83

Reporting Requirement *Local Government (General) Regulation 2005 cl 132*

Table 18 Swimming Pool Inspections

Swimming Pool Inspections	
Tourist and visitor accommodation	11
Premises with more than two dwellings	1
certificate of compliance under s22D of the SP Act	7
certificate of non-compliance under cl 21 SP Reg	5

Reporting Requirement *Swimming Pools Act 1992 (SP Act), s 22F(2) Swimming Pools Regulation 2018 (SP Reg) cl 23*

Table 19 Animal Control

	NUMBER
Total Dogs Seized	33
Dogs returned to owner	4
Dogs impounded	29
Dogs released	10
Dogs Sold	11
Dogs Released to organisations to rehome	0
Dogs Euthanized – Unable to rehome	22
Cats impounded	26
Cats returned to owner	0
Cats sold	0
Cats euthanized – Unable to rehome	26
Penalty Infringement Notices Issued – COMP. ANIMALS	6
Penalty Infringement Notices Issued – LIVESTOCK	0
Reportable Dog Attacks	4
Dangerous Dog Declarations	0
Off-Leash Areas in the Shire:	2
Community Education Programs as required Council Bulletin	Info on Council Social Media & Web
De-sexed animals attract a reduced registration fee	
EXPENSE	
Companion Animal and Livestock Impounding – Staff Salaries	\$84,271.69
Companion Animal and Livestock Impounding – Vehicle operating costs	\$17,040.36
Companion Animal and Livestock Impounding – Telephone expenses	\$731.42
Dog Food Expenses	\$1,280.11
Government Registrations and levies	\$9,908.00
Other Operating Expenses	\$3,320.03
Capital Works Improvements to Pound Facility	\$11,772.05
INCOME	
Companion Animal Registration Fee Reimbursement	\$9,823.20
Penalty Notices – Fines Received	\$6,030.72

Reporting Requirement Clause 217(1) (f) of the NSW Local Government (General) Regulation 2005

Council's Asset Management Strategy 2020 –

2030 assists Council monitor the delivery of services from Council infrastructure including: roads, bridges, footpaths, stormwater drainage, and flood protection levees; corporate and council community service facilities - parks , reserves, pools, libraries, halls and other council buildings; commercial facilities – caravan parks, sale yards, quarries and aerodrome; waste management, sewerage, water distribution and supply.

Council assets also include plant and Council business operations technology and systems.

As at 30 June 2021, the value of the Council's infrastructure assets was \$ 343,324.

We use the **Asset Management Strategy** to show:

- How its asset portfolio will meet the service delivery needs of its community into the future,
- **What Council's asset management policies** are to be achieved, and to
- **Ensure the integration of Council's asset management with [Berrigan Shire 2027 our communities'](#) and Council's long term strategic plan**

Each year Council in its Annual Report provides a snapshot of its capital works program, the assessed value and condition of Council assets and contracts awarded by Council to build, maintain or plan new assets

STATE OF OUR ASSETS

Table 20 Contracts – Includes Contracts over \$150,000

Contracts – includes Contracts over \$150,000		
Name and address of Contractor	Contract description	Tendered amount (including GST)
Andrew Goldman Excavations Pty Ltd 1843 Murray Valley Hwy Burramine VIC 3730	T01/20/21 Annual Plant Hire	Schedule of Rates
Bencon Civil Constructions Pty Ltd 98 Broadway Street Cobram VIC 3644	T01/20/21 Annual Plant Hire	Schedule of Rates
Berrigan Water Cartage 66 Barooga Street Berrigan NSW 2712	T01/20/21 Annual Plant Hire	Schedule of Rates
Bitu-Mill (Civil) Pty Ltd 1049 Lowrie Road Echuca VIC 3564	T01/20/21 Annual Plant Hire	Schedule of Rates
Cleanaway Co Pty Ltd T/A Toxfree 2/9 Romet Road Wodonga VIC 3690	T01/20/21 Annual Plant Hire	Schedule of Rates
Conplant Pty Ltd 25 York Road Ingleburn NSW 2565	T01/20/21 Annual Plant Hire	Schedule of Rates
Crawford Civil Pty Ltd 36-40 Dean Street Tocumwal NSW 2714	T01/20/21 Annual Plant Hire	Schedule of Rates
Curry Power Pty Ltd 5 Ponda Rosa Road Tamworth NSW 2340	T01/20/21 Annual Plant Hire	Schedule of Rates
Drainflow Solutions Pty Ltd 12 Adi Avenue Mulwala NSW 2647	T01/20/21 Annual Plant Hire	Schedule of Rates
Foxys Backhoe Service 26-40 Brunner Street Berrigan NSW 2712	T01/20/21 Annual Plant Hire	Schedule of Rates
Luxton Plant 5 Advantage Drive Dandenong VIC 3175	T01/20/21 Annual Plant Hire	Schedule of Rates
Miller Pipe and Civil Pty Ltd 8 Schubert Street Cobram VIC 3644	T01/20/21 Annual Plant Hire	Schedule of Rates
Necam Pty Ltd 199 Jerilderie Street Berrigan NSW 2712	T01/20/21 Annual Plant Hire	Schedule of Rates
O'Loughlin Excavations 774 Campbell Road Muckatah VIC 3644	T01/20/21 Annual Plant Hire	Schedule of Rates
Orange Hire 13-15 Penelope Crescent Arndell Park NSW 2148	T01/20/21 Annual Plant Hire	Schedule of Rates
Pascoe Grading & Earthmoving Contractors Pty Ltd 11 Harley Court Finley NSW 2713	T01/20/21 Annual Plant Hire	Schedule of Rates
Porter Excavations 5110 Colac-Ballararat Road Cambrian VIC 3352	T01/20/21 Annual Plant Hire	Schedule of Rates

Contracts – includes Contracts over \$150,000		
Name and address of Contractor	Contract description	Tendered amount (including GST)
RM Wood Contracting 40 William street Berrigan NSW 2712	T01/20/21 Annual Plant Hire	Schedule of Rates
Red Dog Excavations 10 Osborne Street Berrigan NSW 2712	T01/20/21 Annual Plant Hire	Schedule of Rates
Riverina Stabilisers Pty Ltd 381 Murray Street Hay NSW 2711	T01/20/21 Annual Plant Hire	Schedule of Rates
Rollers Australia 14B Lawson Street Wagga Wagga NSW 2650	T01/20/21 Annual Plant Hire	Schedule of Rates
RSP Environmental Services 994 Wellington Street Strathfieldsaye VIC 3551	T01/20/21 Annual Plant Hire	Schedule of Rates
Stabilco Pty Ltd 26 Irwin Road Benalla VIC 3672	T01/20/21 Annual Plant Hire	Schedule of Rates
Total Drain Cleaning Pty Ltd 6 Sleigh Place Wetherill Park NSW 2164	T01/20/21 Annual Plant Hire	Schedule of Rates
Andrew Goldman Excavations Pty Ltd 1843 Murray Valley Hwy Burramine VIC 3730	T02/20/21 Supply of Quarry Products	Schedule of Rates
Burgess Earthmoving 147 Hammond Avenue Wagga Wagga NSW 2650	T02/20/21 Supply of Quarry Products	Schedule of Rates
Lawrence Brothers Quarries Pty Ltd 32 Stevenson Court Yarrawonga VIC 3730	T02/20/21 Supply of Quarry Products	Schedule of Rates
E.B Mawson & Sons Pty Ltd 141 King George Street Cohuna VIC 3568	T02/20/21 Supply of Quarry Products	Schedule of Rates
Clarkys Electrical 70 Church Street Wodonga VIC 3690	T03/20/21 Supply of Electrical Services	Schedule of Rates
Cobram Electrical and Data Services 30 Dillon Street Cobram VIC 3644	T03/20/21 Supply of Electrical Services	Schedule of Rates
Ian Wastle Pace Electrics Pty Ltd 187 Newell Highway Tocumwal NSW 2714	T03/20/21 Supply of Electrical Services	Schedule of Rates
McCurdy Electrical 4 Scenic Drive Cobram VIC 3644	T03/20/21 Supply of Electrical Services	Schedule of Rates
Murray Valley Locating & Electrical 14 Sturt Street Cobram VIC 3644	T03/20/21 Supply of Electrical Services	Schedule of Rates
PA & JL Scott 5 McNamara Street Finley NSW 2713	T03/20/21 Supply of Electrical Services	Schedule of Rates
Refrigelec Pty Ltd 29 Bisogni Drive	T03/20/21 Supply of Electrical Services	Schedule of Rates

Contracts – includes Contracts over \$150,000		
Name and address of Contractor	Contract description	Tendered amount (including GST)
Cobram VIC 3644		
RW Purtle Electrical Pty Ltd 14 Lang Street Mulwala NSW 2647	T03/20/21 Supply of Electrical Services	Schedule of Rates
Sparkyman Electrical Pty Ltd 66 Kelly Street Tocumwal NSW 2714	T03/20/21 Supply of Electrical Services	Schedule of Rates
Stabilco Pty Ltd 26 Irwin Road Benalla VIC 3672	T04/20/21 Stabilisation	Schedule of Rates
Downer EDI Works Pty Ltd 1 Unwin Street Rosehill NSW 2142	T05/20/21 Cut-Back Bitumen	Schedule of Rates
D & M Bowden Construction 16 Broadway Court Cobram VIC 3644	T12/19/20 Design & Construction of the Tocumwal Foreshore Building	\$2,021,133.98
MS Construction Pty Ltd 3 Jordan Street Cobram VIC 3644	T13/19/20 Design & Construction of the Tocumwal Aviation Museum	\$489,609.00
WMA Water Level 2, 160 Clarence Street Sydney NSW 2000	T06/20/21 Tocumwal Barooga Floodplain Risk Management Study & Plan	\$174,218
SP Rural Fencing 34 Davis Street Berrigan NSW 2712	T09/20/21 Fence & Gate Replacement Tocumwal Aerodrome, Burma Road, Tocumwal	\$207,705.50
Crawford Civil Pty Ltd 36-40 Dean Street Tocumwal NSW 2714	T10/20/21 Coree Street Upgrade, Finley	\$1,340,442.20
RW Purtle Electrical Pty Ltd 14 Lang Street Mulwala NSW 2647	T11/20/21 Design & Construction – Sporting Facilities Upgrade to LED Lighting	\$1,260,042.08
Great Southern Electrical Pty Ltd 32 Bomen Road Wagga Wagga NSW 2650	T12/20/21 Electrical Distribution Infrastructure, Jersey Street, Tocumwal	\$319,372.49
Crawford Civil Pty Ltd 36-40 Dean Street Tocumwal NSW 2714	T13/20/21 Lewis Crescent Subdivision Stage 2	\$543,729.97
Crawford Civil Pty Ltd 36-40 Dean Street Tocumwal NSW 2714	T14/20/21 Civil Works, Jersey Street, Tocumwal	\$420,936.60
Rangedale Drainage Services Pty Ltd 25-27 Salta Drive Altona North VIC 3025	MQ08/20/21 Tocumwal Sewer Augmentation – Stage 8	\$242,054.46
Great Southern Electrical Pty Ltd 32 Bomen Road Wagga Wagga NSW 2650	MQ10/20/21 Electrical Distribution Infrastructure, Hamilton Street, Finley	\$199,755.91
Conplant Pty Ltd 25 York Road Ingleburn NSW 2565	T01/21/22 Annual Plant Hire	Schedule of Rates
Crawford Civil Pty Ltd 36-40 Dean Street Tocumwal NSW 2714	T01/21/22 Annual Plant Hire	Schedule of Rates
Miller Pipe and Civil Pty Ltd	T01/21/22 Annual Plant Hire	Schedule of Rates

Contracts – includes Contracts over \$150,000		
Name and address of Contractor	Contract description	Tendered amount (including GST)
8 Schubert Street Cobram VIC 3644		
Pascoe Grading & Earthmoving Contractors Pty Ltd 11 Harley Court Finley NSW 2713	T01/21/22 Annual Plant Hire	Schedule of Rates
Red Dog Excavations 10 Osborne Street Berrigan NSW 2712	T01/21/22 Annual Plant Hire	Schedule of Rates
Stabilco Pty Ltd 26 Irwin Road Benalla VIC 3672	T01/21/22 Annual Plant Hire	Schedule of Rates
E.B Mawson & Sons Pty Ltd 141 King George Street Cohuna VIC 3568	T02/21/22 Supply of Quarry Products	Schedule of Rates
Koality Downunder Servicing 17962 Riverina Highway Finley NSW 2713	T03/21/22 Supply of Electrical Services	Schedule of Rates
Wes Trac Pty Ltd 1 Wes Trac Drive Tomago NSW 2322	Q13/20/21 Supply & Delivery of One Only 4WD Rubber Tyre Backhoe Loader	\$190,080.00

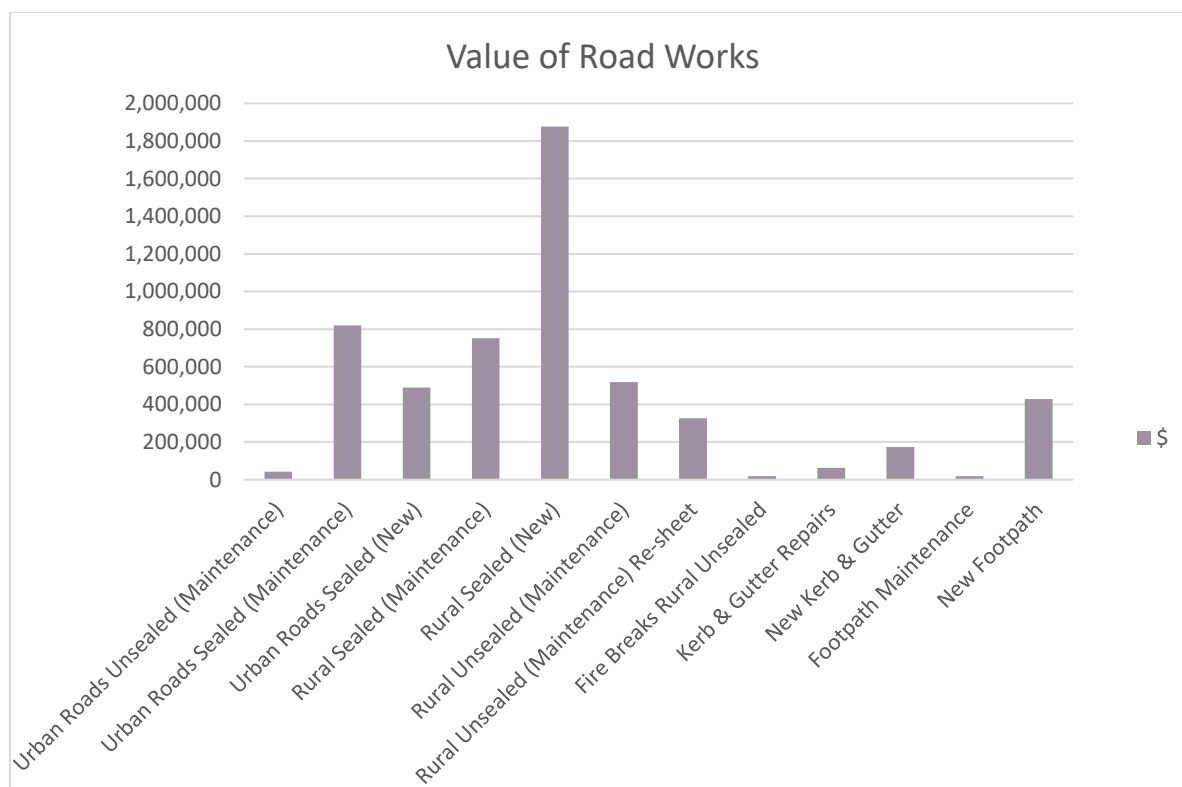
Reporting Requirement *Local Government (General) Regulation 2005 cl 217 (1) (a2)*

Council in the past year has continued its commitment to maintain our road and footpath network to a high standard

Table 21 Value of Road Works Completed

Value of Road Works Completed		\$
Urban Roads Unsealed (Maintenance)		42,896
Urban Roads Sealed (Maintenance)		819,424
Urban Roads Sealed (New)		490,082
Rural Sealed (Maintenance)		752,579
Rural Sealed (New)		1,875,942
Rural Unsealed (Maintenance)		519,548
Rural Unsealed (Maintenance) Re-sheet		325,973
Fire Breaks Rural Unsealed		18,290
Kerb & Gutter Repairs		63,278
New Kerb & Gutter		173,180
Footpath Maintenance		19,044
New Footpath		428,600
Total		5,528,836

Figure 1 Value of Road Works Completed



Water and Sewer

No major capital items were completed in the 20/21 financial year although there were a number of significant smaller asset renewal projects as follows:

Table 22 Water Services Asset Renewals

Water Services Asset Renewals	\$
Berrigan Water Mains	103,518
Finley Water Mains	62,638
Tocumwal Water Mains	71,746
Telemetry Upgrades	90,885
Water Meter Replacement	1,611,204
Pump Replacement	11,056
Value of Water Asset Renewal Works	1,951,047

Table 23 Sewer Services Renewals

Sewer Services Asset Renewal Projects	\$
Berrigan Sewer Mains	12,242
Tocumwal Sewer Mains	227,405
Barooga Pump Station Upgrade	20,252
Telemetry Upgrades	34,292
Pump Replacement	71,083
Value of Sewer Asset Renewal Works	365,274

Council operates two business units - its water supply service and its sewer service. Each service is required to raise sufficient fund from its own activities to fund its operation.

The water supply service (2020/21) made an operating surplus of \$ 990,000 a small increase on the 2019/20 result where the **Council's water supply** business returned a \$ 908,000 operating surplus

The **Council's sewer service** also returned this financial year a small operating surplus of \$77,000 compared to the 2019/20 financial **year's** operating deficit of \$153,000 – the result of careful monitoring of this fund.

Stormwater Management Plan – Statement of Works 2020 – 2021

Table 24 Major Stormwater Works Completed

Major Stormwater Works Completed	\$
Coree Street, Finley	197,844
Tong Street, Finley	98,243
Value of Works undertaken	296,087

Reporting Requirement *Local Government (General) Regulation 2005 cl 217 (1) (e)*

FINANCIAL MANAGEMENT

After Capital Grants and Contributions the Berrigan Shire Council generated a small deficit \$ 0.3 m for the 2020/21 financial year.

This report provides a brief overview of **Council's revenue and expenditure.**

Detailed information is included in the **Council's audited financial statements** which are the final part of this report

Financial Performance

Table 25 Financial Performance

	2017/18	2018/19	2019/20	2020/21
Revenue	\$24.8 m	\$24.9 m	\$26.5 m	\$29.7 m
Expenditure	\$18.5 m	\$20.8 m	\$22.1 m	\$23.6 m
Surplus	\$ 7.4 m	\$ 4.1 m	\$ 4.4 m	\$ 6.1 m
Surplus before Capital grants & Contributions	\$4.6 m ⁽¹⁾	\$0.5 m	\$0.7 m	(\$0.3 m)

Notes: Financial Assistance Grants (FAG) Timing of payments

Note 1: 2017/18 Payments in advance recommenced (\$ 2.5m)

Table 26 Industry Performance Measures










Industry Indicators	Benchmark	2020/21	Performance	2019/20
Operating Performance Ratio	Greater than 0%	4.02%		5.64
Own Source Operating Revenue Ratio	Greater than 60%	50.84%		56.76%
Unrestricted Current Ratio	Greater than 1.50:1	4.88:1		4:33:1
Debt Service Cover Ratio	Greater than 2.00:1	15.4:1		18.29:1
Rates Outstanding Percentage	Less than 10.00%	4.11%		5.07%
Cash Expense Cover Ratio	Greater than 3.00 months	25.87 months		27.88 months

Table 27 Infrastructure Asset Management Performance Measures

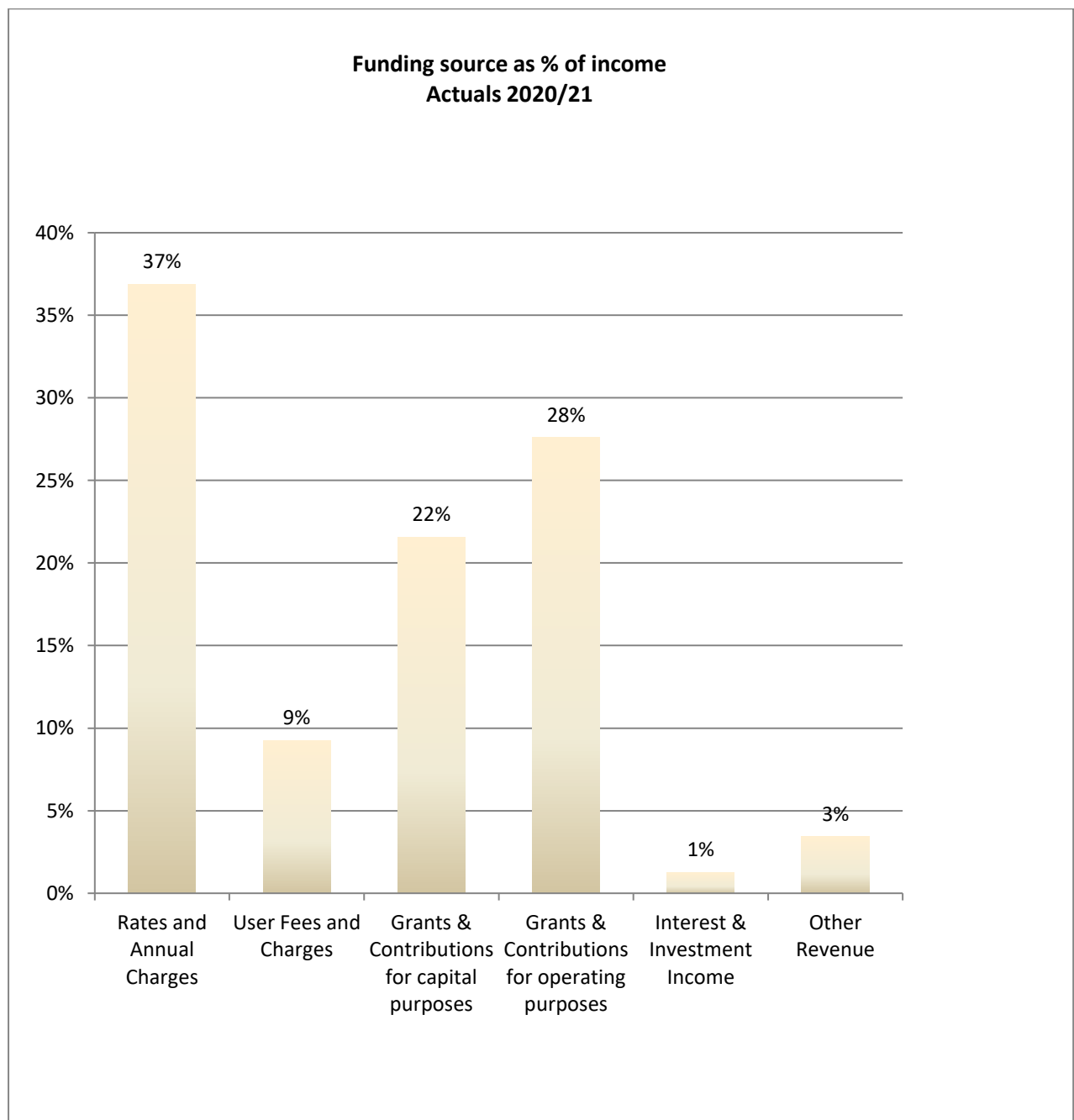
Infrastructure Asset Performance Indicators	Benchmark	2020/21	Performance	2019/20
Building and Infrastructure Renewals Ratio	Greater than 100%	141.91%		149.43%
Building and Infrastructure Renewals Ratio (General Fund)	Greater than 100%	141.42%		149.15%
Infrastructure Backlog Ratio	Less than 2%	0.00%		0.00%
Asset Maintenance Ratio	Greater than 100%	123.30%		104.29

Where did the money come from?

The total of annual rates and charges contributes to 37% of total consolidated revenues. The balance is made up of user charges, government grants, interest, and developer contributions.

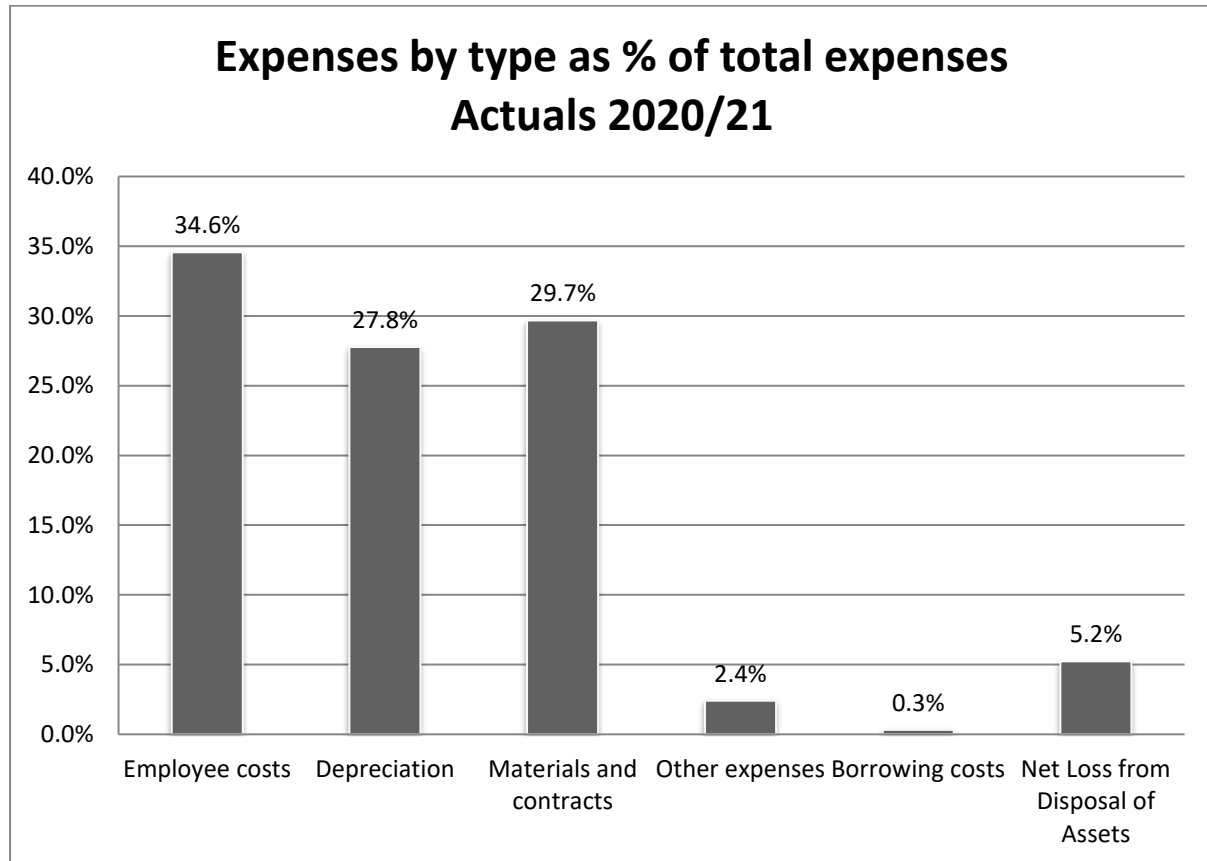
After council rates, charges and interest operating grants and contributions are the next most important source of revenue.

Figure 2 Breakdown of Revenue



Expenses – How was the money spent?

Figure 3 Expenditure



Balance Sheet

Council's balance sheet describes what it owns and owes to relevant stakeholders which, when taken together determines the net wealth of the community. Most of the **Council's** assets are roads and associated infrastructure.

Table 28 Balance Sheet

	2016/17	2017/18	2018/19	2019/20	2020/21
Assets	\$254.2 m	\$275.5 m	\$285.0 m	\$343.3m	\$392.8m
Less Liability	\$5.1 m	\$5.1 m	\$4.8 m	\$7.8m	\$15.2m
Equity	\$249.1 m	\$270.3 m	\$280.2 m	\$335.5m	\$377.6m

Assets & Liabilities

Cash assets include the Council's bank deposits, term deposits, managed funds and other cash holdings held for future use.

Receivables are the funds owed to the Council by other parties, including ratepayers, government departments and other organisations.

Inventories include the goods held by the Council for use in its operations such as gravel, pipes and the like as well as developed land held for sale.

Table 29 Assets and Liabilities

ASSET	%
Infrastructure, Property, Plant and Equipment	87.39
Investments	7.13
Cash and Cash equivalents	3.74
Receivables	1.67
Inventories	.06
Other	.01
LIABILITIES	%
Provisions	22.53%
Payables	11.12%
Borrowings	59.34%
Contract Liabilities	7.01%

Provisions cover the amounts put aside by the Council for future commitments such as **employee entitlements (annual leave, etc.) and remediation of the Council's tips and quarries**. Payables are amounts that the Council owes other parties and including government departments and suppliers. It also accounts for rates and charges paid in advance. Borrowings include those amounts borrowed by the Council to fund investments in community assets.

Council's Liquidity, Cash and Investments

Liquidity ratios are used to assess the adequacy of working capital and the Council's ability to satisfy its obligations in the short term. The liquidity ratios indicate that the Council has the ability to pay its debts as and when they fall due. The stability of the ratios indicates the strength of Council's position and are consistent with the strong liquidity position of prior years. A 1-1 or better ratio tells us that Council has sufficient funds to meet its commitments and maintain cash flow.

Table 30 Cash and Investment Balances

	2017/18	2018/19	2019/20	2020/21
Unrestricted Current Ratio	7.24	6.79	4.33	4.73
Cash & Investment Balances	\$28.7m ⁽¹⁾	\$35.4 m [#]	\$38.3	\$42.7m

Note 1: Includes \$2.2 m advance payment of Financial Assistance Grant

Includes \$2.5 m advance payment of Financial Assistance Grant

Council's Debt Strategy

Council actively manages its level of debt while making judicious use of borrowed funds where appropriate to improve its community infrastructure.

Council will borrow where:

1. A financial return can be made on the asset - such as in water and sewer infrastructure or in property development, or
2. Where the return on investment (financial or otherwise) justifies borrowing to bring forward a desired project.

As at 30 June 2021, the Council had five loans:

1. \$1.63m over a 10-year term drawn down in 2014/15 to fund essential stormwater drainage works in Berrigan, Finley and Tocumwal. The interest payable is subsidised by the NSW Government under the Local Infrastructure Renewal Scheme (LIRS)
2. \$1m over a 10-year term drawn down in 2019/20 to fund residential land development and associated open space in Finley. The interest payable is subsidised by the NSW Government under the Low Cost Loans Initiative (LCLI).
3. \$4m over a 10-year term drawn down in 2020/21 to fund the Barooga Water Treatment Plant. The interest payable is subsidised by the NSW Government under the Low Cost Loans Initiative (LCLI)

4. \$1m over a 10-year term drawn down in 2020/21 to fund various capital projects.
5. \$2.6m over a 10-year term drawn down in 2020/21 to fund the Finley Water Treatment Plant.

All borrowings by Berrigan Shire Council are fixed interest loans with monthly or yearly payments of principal and interest.

Water and Sewer Funds

Council operates two business units - its water supply service and its sewer service. Each service is required to raise sufficient fund from its own activities to fund its operation.

The water supply service made an operating surplus of \$ 990 k in 2020/21 consistent with the 2019/20 result.

The Council's sewer service made an operating surplus of \$ 77 k, an increase from the \$153 k deficit in 2019/20.

Audited Financial Statements



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General Purpose Statements 2020 - 2021

Special Purpose Statements 2020 - 2021

Berrigan Shire Council

ANNUAL FINANCIAL STATEMENTS
for the year ended 30 June 2021

"Making an even better Berrigan Shire"



Berrigan Shire Council

GENERAL PURPOSE FINANCIAL STATEMENTS
for the year ended 30 June 2021

"Making an even better Berrigan Shire"



Berrigan Shire Council

General Purpose Financial Statements

for the year ended 30 June 2021

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Overview

Berrigan Shire Council is constituted under the *Local Government Act 1993 (NSW)* and has its principal place of business at:

56 Chanter St
BERRIGAN NSW 2712

Council's guiding principles are detailed in Chapter 3 of the LGA and includes:

- principles applying to the exercise of functions generally by council,
- principles to be applied when making decisions,
- principles of community participation,
- principles of sound financial management, and
- principles for strategic planning relating to the development of an integrated planning and reporting framework.

A description of the nature of Council's operations and its principal activities are provided in Note B1-2.

Through the use of the internet, we have ensured that our reporting is timely, complete and available at minimum cost. All press releases, financial statements and other information are publicly available on our website: www.berriganshire.nsw.gov.au.

Berrigan Shire Council

General Purpose Financial Statements

for the year ended 30 June 2021

Understanding Council's Financial Statements

Introduction

Each year New South Wales local governments are required to present audited financial statements to their council and community.

What you will find in the Statements

The financial statements set out the financial performance, financial position and cash flows of Council for the financial year ended 30 June 2021.

The format of the financial statements is standard across all NSW Councils and complies with both the accounting and reporting requirements of Australian Accounting Standards and requirements as set down by the Office of Local Government.

About the Councillor/Management Statement

The financial statements must be certified by senior staff as 'presenting fairly' the Council's financial results for the year and are required to be adopted by Council – ensuring both responsibility for and ownership of the financial statements.

About the Primary Financial Statements

The financial statements incorporate five "primary" financial statements:

1. The Income Statement

Summarises Council's financial performance for the year, listing all income and expenses. This statement also displays Council's original adopted budget to provide a comparison between what was projected and what actually occurred.

2. The Statement of Comprehensive Income

Primarily records changes in the fair value of Council's Infrastructure, property, plant and equipment.

3. The Statement of Financial Position

A 30 June snapshot of Council's financial position indicating its assets, liabilities and "net wealth".

4. The Statement of Changes in Equity

The overall change for the year (in dollars) of Council's "net wealth".

5. The Statement of Cash Flows

Indicates where Council's cash came from and where it was spent. This statement also displays Council's original adopted budget to provide a comparison between what was projected and what actually occurred.

About the Notes to the Financial Statements

The Notes to the Financial Statements provide greater detail and additional information on the five primary financial statements.

About the Auditor's Reports

Council's financial statements are required to be audited by the NSW Audit Office.

In NSW the auditor provides two audit reports:

1. an opinion on whether the financial statements present fairly the Council's financial performance and position, and
2. their observations on the conduct of the audit, including commentary on the Council's financial performance and financial position.

Who uses the Financial Statements?

The financial statements are publicly available documents and must be presented at a Council meeting between seven days and five weeks after the date of the audit report.

The public can make submissions to Council up to seven days subsequent to the public presentation of the financial statements. Council is required to forward an audited set of financial statements to the Office of Local Government.

Berrigan Shire Council

General Purpose Financial Statements

for the year ended 30 June 2021

Statement by Councillors and Management

Statement by Councillors and Management made pursuant to Section 413(2)(c) of the Local Government Act 1993 (NSW) (as amended)

The attached **General Purpose Financial Statements** have been prepared in accordance with:

- the *Local Government Act 1993* (NSW) (as amended) and the regulations made thereunder,
- the Australian Accounting Standards and professional pronouncements, and
- the *Local Government Code of Accounting Practice and Financial Reporting*.

To the best of our knowledge and belief, these statements:

- present fairly the Council's operating result and financial position for the year
- accord with Council's accounting and other records.

We are not aware of any matter that would render these statements false or misleading in any way.

Signed in accordance with a resolution of Council made on 20 October 2021.



Cr. Matthew Hannan
Mayor
20 October 2021



Cr. Daryll Morris
Councillor
20 October 2021



Karina Ewer
Chief Executive Officer
20 October 2021



Tahlia Fry
Responsible Accounting Officer
20 October 2021

Berrigan Shire Council

Statement of Comprehensive Income

for the year ended 30 June 2021

\$ '000	Notes	2021	2020
Net operating result for the year – from Income Statement		6,093	4,354
Other comprehensive income:			
Amounts which will not be reclassified subsequently to the operating result			
Gain (loss) on revaluation of infrastructure, property, plant and equipment	C1-6	<u>36,055</u>	<u>53,886</u>
Total items which will not be reclassified subsequently to the operating result		36,055	53,886
Total other comprehensive income for the year		36,055	53,886
Total comprehensive income for the year attributable to Council		42,148	58,240

The above Statement of Comprehensive Income should be read in conjunction with the accompanying notes.

Berrigan Shire Council

Statement of Financial Position

as at 30 June 2021

\$ '000	Notes	2021	2020
ASSETS			
Current assets			
Cash and cash equivalents	C1-1	14,684	11,245
Investments	C1-2	28,026	27,046
Receivables	C1-4	2,956	1,743
Inventories	C1-5	230	275
Other		51	51
Total current assets		45,947	40,360
Non-current assets			
Infrastructure, property, plant and equipment	C1-6	343,299	302,964
Total non-current assets		343,299	302,964
Total assets		389,246	343,324
LIABILITIES			
Current liabilities			
Payables	C3-1	1,689	1,975
Contract liabilities	C3-2	1,064	622
Borrowings	C3-3	644	259
Employee benefit provisions	C3-4	2,654	2,668
Provisions	C3-5	34	34
Total current liabilities		6,085	5,558
Non-current liabilities			
Borrowings	C3-3	4,768	1,567
Employee benefit provisions	C3-4	172	125
Provisions	C3-5	562	563
Total non-current liabilities		5,502	2,255
Total liabilities		11,587	7,813
Net assets		377,659	335,511
EQUITY			
Accumulated surplus	C4-1	128,397	122,304
IPPE revaluation reserve	C4-1	249,262	213,207
Council equity interest		377,659	335,511
Total equity		377,659	335,511

The above Statement of Financial Position should be read in conjunction with the accompanying notes.

Berrigan Shire Council

Statement of Changes in Equity

for the year ended 30 June 2021

\$ '000	Notes	as at 30/06/21			as at 30/06/20		
		Accumulated surplus	IPPE revaluation reserve	Total equity	Accumulated surplus	IPPE revaluation reserve	Total equity
Opening balance at 1 July		122,304	213,207	335,511	118,423	159,321	277,744
Changes due to AASB 1058 and AASB 15 adoption		-	-	-	(473)	-	(473)
Net operating result for the year		6,093	-	6,093	4,354	-	4,354
Restated net operating result for the period		6,093	-	6,093	4,354	-	4,354
Other comprehensive income							
Gain (loss) on revaluation of infrastructure, property, plant and equipment	C1-6	-	36,055	36,055	-	53,886	53,886
Other comprehensive income		-	36,055	36,055	-	53,886	53,886
Total comprehensive income		6,093	36,055	42,148	4,354	53,886	58,240
Closing balance at 30 June		128,397	249,262	377,659	122,304	213,207	335,511

The above Statement of Changes in Equity should be read in conjunction with the accompanying notes.

Berrigan Shire Council

Statement of Cash Flows

for the year ended 30 June 2021

Original unaudited budget 2021	\$ '000	Notes	Actual 2021	Actual 2020
Cash flows from operating activities				
<i>Receipts:</i>				
10,533	Rates and annual charges		11,064	10,927
1,744	User charges and fees		3,036	2,582
752	Investment and interest revenue received		456	814
8,510	Grants and contributions		13,418	11,381
–	Bonds, deposits and retention amounts received		80	187
575	Other		4,753	2,634
<i>Payments:</i>				
(4,831)	Employee benefits and on-costs		(9,318)	(8,910)
(6,310)	Materials and services		(7,508)	(4,978)
(186)	Borrowing costs		(77)	(41)
(2,304)	Other		(2,492)	(2,386)
8,483	Net cash flows from operating activities	G1-1	13,412	12,210
Cash flows from investing activities				
<i>Receipts:</i>				
–	Sale of investment securities		–	954
–	Sale of real estate assets		83	870
414	Sale of infrastructure, property, plant and equipment		448	291
<i>Payments:</i>				
(500)	Acquisition of term deposits		(980)	–
(7,783)	Purchase of infrastructure, property, plant and equipment		(13,109)	(11,290)
–	Purchase of real estate assets		(1)	–
(7,869)	Net cash flows from investing activities		(13,559)	(9,175)
Cash flows from financing activities				
<i>Receipts:</i>				
8,000	Proceeds from borrowings		4,000	1,000
<i>Payments:</i>				
(766)	Repayment of borrowings		(414)	(168)
7,234	Net cash flows from financing activities		3,586	832
7,848	Net change in cash and cash equivalents		3,439	3,867
515	Cash and cash equivalents at beginning of year		11,245	7,378
8,363	Cash and cash equivalents at end of year	C1-1	14,684	11,245
20,181	plus: Investments on hand at end of year	C1-2	28,026	27,046
28,544	Total cash, cash equivalents and investments		42,710	38,291

The above Statement of Cash Flows should be read in conjunction with the accompanying notes.

Berrigan Shire Council

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Berrigan Shire Council

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A About Council and these financial statements

A1-1 Basis of preparation

These financial statements were authorised for issue by Council on 20 October 2021. Council has the power to amend and reissue these financial statements.

The principal accounting policies adopted in the preparation of these consolidated financial statements are set out below.

These policies have been consistently applied to all the years presented, unless otherwise stated.

These general purpose financial statements have been prepared in accordance with Australian Accounting Standards and Australian Accounting Interpretations, the *Local Government Act 1993 (NSW)* and Regulations, and the Local Government Code of Accounting Practice and Financial Reporting.

Council is a not-for-profit entity.

The financial statements are presented in Australian dollars and are rounded to the nearest thousand dollars.

Unless otherwise indicated, all amounts disclosed in the financial statements are actual amounts. Specific budgetary amounts have been included for comparative analysis (to actuals) in the following reports and notes:

- Income statement
- Statement of cash flows
- Note B5-1 – Material budget variations

and are clearly marked.

Historical cost convention

These financial statements have been prepared under the historical cost convention, as modified by the revaluation of certain financial assets and liabilities and certain classes of infrastructure, property, plant and equipment.

Significant accounting estimates and judgements

The preparation of financial statements requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the Council's accounting policies.

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that may have a financial impact on the Council and that are believed to be reasonable under the circumstances.

Critical accounting estimates and assumptions

Council makes estimates and assumptions concerning the future.

The resulting accounting estimates will, by definition, seldom equal the related actual results.

The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year include:

- (i) estimated fair values of infrastructure, property, plant and equipment – refer Note C1-6
- (ii) estimated tip remediation provisions – refer Note C3-5
- (iii) employee benefit provisions – refer Note C3-4

Significant judgements in applying the Council's accounting policies

- (i) Impairment of receivables

Council has made a significant judgement about the impairment of a number of its receivables – refer Note C1-4.

Council monitors its receivables closely and currently considered all of them recoverable, with debt collection processes ongoing where necessary.

COVID-19 Impacts

While the COVID-19 pandemic has had an impact on the Council and its operations, this has not been material in nature.

A1-1 Basis of preparation (continued)

There has been some minor increases in costs relating to additional equipment to meet hygiene requirements.

Collections of outstanding rates remain strong and remain at pre-COVID-19 levels. This will need to be continually monitored over the recovery period.

Interest rates and investment returns are at historic lows and the Council expects this will continue in the medium term. The impact of COVID-19 on the national and international economy may see low returns continue for an extended period of time.

For assets where fair value is determined by market value Council has no evidence of material changes to these values.

In an overall sense, the financial impact of the COVID-19 pandemic has not been significant and is not expected to be significant.

Monies and other assets received by Council

The Consolidated Fund

In accordance with the provisions of Section 409(1) of the *Local Government Act 1993 (NSW)*, all money and property received by Council is held in the Council's Consolidated Fund unless it is required to be held in the Council's Trust Fund.

Cash and other assets of the following entities have been included as part of the Consolidated Fund:

- General purpose operations
- Water service
- Sewerage service

Due to their immaterial value and nature, the following committees, entities and operations have been excluded from consolidation:

- Australia Day Committee
- Barooga Advancement Group
- Barooga Community Botanical Gardens Committee
- Barooga Recreation Reserve
- Berrigan Conservation & Tidy Towns
- Berrigan Sportsground Committee
- Berrigan War Memorial Hall
- Berrigan War Memorial Swimming Pool
- Boomanoomana Landcare Committee
- Finley Railway Park
- Finley Recreation Reserve Committee of Management
- Finley School of Arts
- Finley Showground Sporting Complex Committee
- Finley Tidy Towns
- Finley War Memorial Hall
- Finley War Memorial Swimming Pool
- Mary Lawson Memorial Wayside Rest Committee
- Native Dog Landcare Group
- Retreat Public Hall
- Tocumwal Foreshore
- Tocumwal Friends of the Library Group
- Tocumwal Historic Aerodrome Museum
- Tocumwal Rail Preservation Committee
- Tocumwal Recreation Reserve Committee
- Tocumwal Swimming Pool Committee
- Tocumwal War Memorial Hall

The Trust Fund

In accordance with the provisions of Section 411 of the *Local Government Act 1993 (NSW)* (as amended), a separate and distinct Trust Fund is maintained to account for all money and property received by the council in trust which must be applied only for the purposes of, or in accordance with, the trusts relating to those monies.

Council currently considers it holds no trust funds that are applicable in accordance with Section 411 of the *Local Government Act 1993 (NSW)*.

A1-1 Basis of preparation (continued)

Goods and Services Tax (GST)

Revenues, expenses and assets are recognised net of the amount of associated GST, unless the GST incurred is not recoverable from the taxation authority. In this case it is recognised as part of the cost of acquisition of the asset or as part of the expense.

Receivables and payables are stated inclusive of the amount of GST receivable or payable. The net amount of GST recoverable from, or payable to, the taxation authority is included with other receivables or payables in the Statement of Financial Position.

Cash flows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities that are recoverable from, or payable to, the taxation authority, are presented as operating cash flows.

Volunteer services

Council has no material reliance on volunteer services and there is no financial impact on the financial statements as presented.

New accounting standards and interpretations issued not yet effective

Certain new accounting standards and interpretations (ie. pronouncements) have been published by the Australian Accounting Standards Board that are not mandatory for the 30 June 2021 reporting period.

Council has elected not to apply any of these pronouncements in these financial statements before their operative dates.

As at the date of authorisation of these financial statements Council does not consider that any of these new (and still to be applied) standards and interpretations are likely to have a material impact on the Council's future financial statements, financial position, financial performance or cash flows.

New accounting standards adopted during the year

During the year Council adopted all accounting standards and interpretations (as issued by the Australian Accounting Standards Board) which were mandatorily effective from the first time at 30 June 2021.

Those newly adopted standards did not have an impact on the reported position or performance of Council.

B Financial Performance

B1 Functions or activities

B1-1 Functions or activities – income, expenses and assets

Income, expenses and assets have been directly attributed to the following functions or activities. Details of those functions or activities are provided in Note B1-2.

\$ '000	Income		Expenses		Operating result		Grants and contributions		Carrying amount of assets	
	2021	2020	2021	2020	2021	2020	2021	2020	2021	2020
Functions or activities										
Sustainable Natural and Built Landscapes	15,642	13,725	16,402	16,193	(760)	(2,468)	7,028	4,642	313,641	270,540
Good Government	9,613	9,006	1,883	1,844	7,730	7,162	3,782	3,569	28,744	28,088
Supported and Engaged communities	3,875	3,194	3,819	3,398	56	(204)	3,597	2,989	42,185	40,013
Diverse and resilient business	526	589	1,459	725	(933)	(136)	171	265	4,676	4,683
Total functions and activities	29,656	26,514	23,563	22,160	6,093	4,354	14,578	11,465	389,246	343,324

B1-2 Components of functions or activities

Sustainable and Natural Built Landscapes

Development decisions made today about how we move around and between our communities and use our natural resources - the River, wildlife, forests, agricultural and urban land, and water shape the future of our communities. Council's Delivery Program and strategic objectives are:

- 1.1 Support sustainable use of natural resources and built landscapes
- 1.2 Retain the diversity and preserve the health of our natural landscapes and wildlife
- 1.3 Connect and protect our communities

Sustainable and natural built landscapes include the Council functions of Housing, Environment, Water Supply, Sewerage Services, Mining, Manufacture and Construction, and Transport and Communication.

Good Government

Good government is about making good decisions over time. These decisions involve managing our financial, economic, and environmental risks and the social implications of decisions made. Council's good government Delivery Program and strategic objectives are:

- 2.1 Berrigan Shire 2027 objectives and strategic actions facilitate the effective governance by Council of Council operations and reporting
- 2.2 Strengthen strategic relationships and partnerships with community, business and government

Good Government includes the Council functions of Administration and Governance.

Supported and Engaged communities

Safe, healthy, accessible and inclusive communities are child and older person friendly. Lifelong learning, cultural expression, services for older residents and recreational activities provide opportunities for people with a diverse range of interests to become involved and engaged in their local communities. Council's Supported and engaged communities Delivery Program and strategic objectives are:

- 3.1 Create safe, friendly and accessible communities
- 3.2 Support community engagement through life-long learning, culture and recreation

Supported and engaged communities includes the Council functions of Public Order and Safety, Health, Community Amenities, Community Services and Education and Recreation and Culture.

Diverse and resilient business

Our lifestyle, climate, existing facilities and proximity to Melbourne present a range of agricultural, tourism, retail and health industry opportunities. Council's Delivery Program and diverse and resilient business strategic objectives include:

- 4.1 Strengthen and diversify the local economy and invest in local job creation and innovation
- 4.2 Diversify and promote local tourism
- 4.3 Connect local, regional and national road and rail infrastructure and networks

Diverse and resilient business include the Council functions of Economic Affairs.

B2 Sources of income

B2-1 Rates and annual charges

\$ '000	Timing	2021	2020
Ordinary rates			
Residential	1	2,891	2,820
Farmland	1	1,960	1,928
Business	1	591	530
Less: pensioner rebates (mandatory)	1	(176)	(174)
Rates levied to ratepayers		5,266	5,104
Pensioner rate subsidies received	2	95	95
Total ordinary rates		5,361	5,199
Annual charges			
<small>(pursuant to s.496, s.496A, s.496B, s.501 & s.611)</small>			
Domestic waste management services	1	1,102	1,059
Stormwater management services	1	77	75
Water supply services	1	2,192	2,112
Sewerage services	1	2,222	2,142
Waste management services (non-domestic)	1	96	90
Less: pensioner rebates (mandatory)	1	(244)	(238)
Annual charges levied		5,445	5,240
Pensioner subsidies received:			
– Water	2	46	41
– Sewerage	2	44	44
– Domestic waste management	2	42	46
Total annual charges		5,577	5,371
Total rates and annual charges		10,938	10,570

Council has used 2019 year valuations provided by the NSW Valuer-General in calculating its rates.

Accounting policy

Rates and annual charges are recognised as revenue at the beginning of the rating period to which they relate. Prepaid rates are recognised as a financial liability until the beginning of the rating period.

Pensioner rebates relate to reductions in rates and certain annual charges for eligible pensioners' place of residence in the local government council area that are not subsidised by the NSW Government.

Pensioner rate subsidies are received from the NSW Government to provide a contribution towards the pensioner rebates and are recognised within the underlying revenue item based on their substance.

B2-2 User charges and fees

\$ '000	Timing	2021	2020
Specific user charges			
(per s.502 - specific 'actual use' charges)			
Domestic waste management services	2	250	251
Water supply services	2	1,160	1,196
Sewerage services	2	64	61
Waste management services (non-domestic)	2	387	390
Total specific user charges		1,861	1,898
Other user charges and fees			
(i) Fees and charges – statutory and regulatory functions (per s.608)			
Building regulation	2	309	218
Private works – section 67	2	135	147
Section 10.7 certificates (EP&A Act)	2	28	24
Section 603 certificates	2	35	27
Total fees and charges – statutory/regulatory		507	416
(ii) Fees and charges – other (incl. general user charges (per s.608))			
Aerodrome	2	42	24
Cemeteries	2	120	103
Library	2	4	3
Swimming centres	2	87	78
Sewerage	2	4	9
Water supply	2	78	64
Other	2	43	53
Total fees and charges – other		378	334
Total user charges and fees		2,746	2,648
Timing of revenue recognition for user charges and fees			
User charges and fees recognised over time (1)		–	–
User charges and fees recognised at a point in time (2)		2,746	2,648
Total user charges and fees		2,746	2,648

Accounting policy

Revenue arising from user charges and fees is recognised when or as the performance obligation is completed and the customer receives the benefit of the goods / services being provided.

The performance obligation relates to the specific services which are provided to the customers and generally the payment terms are within 30 days of the provision of the service. There is no material obligation for Council in relation to refunds or returns.

Licences granted by Council are all either short-term or low value and all revenue from licences is recognised at the time that the licence is granted rather than the term of the licence.

B2-3 Other revenue

\$ '000	Timing	2021	2020
Fines	2	1	1
Legal fees recovery – rates and charges (extra charges)	1	15	24
Commissions and agency fees	1	78	62
Diesel rebate	1	69	77
Recycling income (non-domestic)	1	7	–
Sales – general	1	7	11
Insurance rebate	1	10	6
Paid parental leave scheme	1	9	13
Sale of gravel	1	17	–
Sale of high security water	1	390	672
Sale of scrap metal	1	71	16
Statecover OHS incentives	1	–	20
Other	1	80	42
Workers compensation recovery	1	138	66
Total other revenue		892	1,010

Timing of revenue recognition for other revenue

Other revenue recognised over time (1)	891	1,010
Other revenue recognised at a point in time (2)	1	1
Total other revenue	892	1,011

Accounting policy for other revenue

Where the revenue is earned for the provision of specified goods / services under an enforceable contract, revenue is recognised when or as the obligations are satisfied.

Statutory fees and fines are recognised as revenue when the service has been provided, the payment is received or when the penalty has been applied, whichever occurs first.

Other revenue is recorded when the payment is due, the value of the payment is notified, or the payment is received, whichever occurs first.

B2-4 Grants and contributions

\$ '000	Timing	Operating 2021	Operating 2020	Capital 2021	Capital 2020
General purpose grants and non-developer contributions (untied)					
General purpose (untied)					
Current year allocation					
Financial assistance – general component	1	1,696	1,713	–	–
Financial assistance – local roads component	1	706	701	–	–
Payment in advance - future year allocation					
Financial assistance – general component	1	1,814	1,814	–	–
Financial assistance – local roads component	1	757	744	–	–
Amount recognised as income during current year		4,973	4,972	–	–
Special purpose grants and non-developer contributions (tied)					
Cash contributions					
Previously specific grants:					
Bushfire and emergency services	1	59	59	–	–
Sewerage	2	–	–	2	–
Community care	2	2	2	–	–
Economic development	2	100	163	694	9
Employment and training programs	2	126	–	–	–
Environmental programs	2	47	–	–	–
ESPL implementation funds	2	79	29	–	–
Floodplain management	2	–	–	–	103
Heritage and cultural	2	5	9	–	–
Library	2	–	4	4	159
Library – per capita	1	63	64	–	–
Library – special projects	1	20	18	–	–
LIRS subsidy	1	24	29	–	–
Recreation and culture	2	–	–	2,776	2,598
Noxious weeds	2	189	62	–	–
Street lighting	2	56	51	–	–
Transport (other roads and bridges funding)	2	–	–	2,127	321
Transport (roads to recovery)	2	1,316	1,316	–	–
Other specific grants	2	77	16	–	–
Previously contributions:					
Business development	2	5	–	29	–
Heritage/cultural	2	–	–	91	40
Kerb and gutter	2	–	–	20	–
Paving	2	–	–	41	–
Recreation and culture	2	–	–	120	18
Roads and bridges	2	–	–	–	60
Transport for NSW contributions (regional roads, block grant)	2	1,040	1,040	186	179
Sewerage (excl. section 64 contributions)	2	–	–	60	–
Total special purpose grants and non-developer contributions – cash		3,208	2,862	6,150	3,487
Total special purpose grants and non-developer contributions (tied)		3,208	2,862	6,150	3,487
Total grants and non-developer contributions		8,181	7,834	6,150	3,487

B2-4 Grants and contributions (continued)

\$ '000	Timing	Operating 2021	Operating 2020	Capital 2021	Capital 2020
Comprising:					
– Commonwealth funding		6,544	6,492	1,026	1,106
– State funding		1,526	302	4,763	2,027
– Other funding		111	1,040	361	354
		8,181	7,834	6,150	3,487

B2-4 Grants and contributions (continued)

Developer contributions

\$ '000	Notes	Timing	Operating 2021	Operating 2020	Capital 2021	Capital 2020
Developer contributions:						
(s7.4 & s7.11 - EP&A Act, s64 of the LGA):						
Cash contributions						
S 7.11 – contributions towards amenities/services						
		2	–	–	31	14
S 64 – water supply contributions						
		2	–	–	212	113
S 64 – sewerage service contributions						
		2	–	–	4	17
Total developer contributions – cash			–	–	247	144
Total developer contributions			–	–	247	144
Total contributions			–	–	247	144
Total grants and contributions			8,181	7,834	6,397	3,631
Timing of revenue recognition for grants and contributions						
Grants and contributions recognised over time (1)						
			5,139	5,142	–	–
Grants and contributions recognised at a point in time (2)						
			3,042	2,692	6,397	3,631
Total grants and contributions			8,181	7,834	6,397	3,631

B2-4 Grants and contributions (continued)

Unspent grants and contributions

Certain grants and contributions are obtained by Council on the condition they be spent in a specified manner or in a future period but which are not yet spent in accordance with those conditions are as follows:

\$ '000	Operating 2021	Operating 2020	Capital 2021	Capital 2020
Unspent grants and contributions				
Unspent funds at 1 July	280	68	677	254
Add: Funds received for the provision of goods and services	7,029	6,794	6,046	3,365
Add: Funds recognised in the current period and now spent	(7,204)	(6,582)	(5,037)	(2,469)
Less: Funds received in prior year but revenue recognised and funds spent in current year	-	-	(622)	(473)
Unspent funds at 30 June	105	280	1,064	677
Contributions				
Unspent funds at 1 July	600	456	-	-
Add: contributions recognised as revenue in the reporting year but not yet spent in accordance with the conditions	247	144	-	-
Add: contributions received for the provision of goods and services	1,698	1,794	-	-
Less: contributions recognised in the current period now spent	(1,698)	(1,794)	-	-
Unspent contributions at 30 June	847	600	-	-

Accounting policy

Grants and contributions – enforceable agreement with sufficiently specific performance obligations

Grant and contribution revenue from an agreement which is enforceable and contains sufficiently specific performance obligations is recognised as or when control of each performance obligations is transferred.

The performance obligations vary according to the agreement but include achievement of agreed service levels, or the completion of certain works or delivery of specified services. Payment terms vary depending on the terms of the grant, cash is received upfront for some grants and on the achievement of certain payment milestones for others.

Performance obligations may be satisfied either at a point in time or over time and this is reflected in the revenue recognition pattern. Point in time recognition occurs when the beneficiary obtains control of the goods / services at a single time (e.g. completion of the project when a report / outcome is provided), whereas over time recognition is where the control of the services is ongoing throughout the project (e.g. provision of community health services through the year).

Where control is transferred over time, generally the input methods being either costs or time incurred are deemed to be the most appropriate methods to reflect the transfer of benefit.

Capital grants

Capital grants received by Council under an enforceable contract for the acquisition or construction of infrastructure, property, plant and equipment to identified specifications which will be under Council's control on completion are recognised as revenue as and when the obligation to construct or purchase is completed.

For construction projects, this is generally as the construction progresses in accordance with costs incurred since this is deemed to be the most appropriate measure of the completeness of the construction project.

For acquisitions of assets, the revenue is recognised when the asset is acquired and controlled by the Council.

Other grants and contributions

B2-4 Grants and contributions (continued)

Assets, including cash, received from other grants and contributions are recognised at fair value when the asset is received. Council considers whether there are any related liability or equity items associated with the asset which are recognised in accordance with the relevant accounting standard.

Once the assets and liabilities have been recognised then income is recognised for any remaining asset value at the time that the asset is received.

Developer contributions

Council has obligations to provide facilities from contribution revenues levied on developers under the provisions of sections 7.4, 7.11 and 7.12 of the *Environmental Planning and Assessment Act 1979*.

While Council generally incorporates these amounts as part of a Development Consents Order, such developer contributions are only recognised as income upon receipt by Council, due to the possibility that individual development consents may not be acted upon by the applicant and, accordingly, would not be payable to Council.

Developer contributions may only be expended for the purposes for which the contributions were required, but Council may apply contributions according to the priorities established in work schedules for the contribution plan.

B2-5 Interest and investment income

\$ '000	2021	2020
Interest on financial assets measured at amortised cost		
– Overdue rates and annual charges (incl. special purpose rates)	14	31
– Cash and investments	360	638
Total interest and investment income (losses)	374	669
Interest and investment income is attributable to:		
Unrestricted investments/financial assets:		
Overdue rates and annual charges (general fund)	6	15
General Council cash and investments	204	504
Restricted investments/funds – external:		
Water fund operations	130	101
Sewerage fund operations	34	49
Total interest and investment income	374	669

Accounting policy

Interest income is recognised using the effective interest rate at the date that interest is earned.

B2-6 Other income

\$ '000	Notes	2021	2020
Rental income			
Other lease income			
Staff Housing		16	19
Caravan Park		35	35
Leaseback fees - council vehicles		53	61
Other facilities		24	37
Total Other lease income		128	152
Total rental income	C2-2	128	152
Total other income		128	152

B3 Costs of providing services

B3-1 Employee benefits and on-costs

\$ '000	2021	2020
Salaries and wages	6,127	5,935
Employee leave entitlements (ELE)	1,271	1,206
ELE on-costs	78	24
Superannuation – defined contribution plans	568	558
Superannuation – defined benefit plans	144	157
Workers' compensation insurance	267	143
Fringe benefit tax (FBT)	30	34
Protective clothing	24	34
Other	95	57
Total employee costs	8,604	8,148
Less: capitalised costs	(460)	(531)
Total employee costs expensed	8,144	7,617
Number of 'full-time equivalent' employees (FTE) at year end	97	98

Accounting policy

Employee benefit expenses are recorded when the service has been provided by the employee.

Retirement benefit obligations

All employees of the Council are entitled to benefits on retirement, disability or death. Council contributes to various defined benefit plans and defined contribution plans on behalf of its employees.

Superannuation plans

Contributions to defined contribution plans are recognised as an expense as they become payable. Prepaid contributions are recognised as an asset to the extent that a cash refund or a reduction in the future payments is available.

Council participates in a defined benefit plan under the Local Government Superannuation Scheme, however, sufficient information to account for the plan as a defined benefit is not available and therefore Council accounts for its obligations to defined benefit plans on the same basis as its obligations to defined contribution plans, i.e. as an expense when it becomes payable – refer to Note E3-1 for more information.

B3-2 Materials and services

\$ '000	Notes	2021	2020
Raw materials and consumables		4,307	4,320
Contractor and consultancy costs		242	144
– Domestic waste and recycling collection contract		423	491
Audit Fees ¹	F2-1	65	94
Previously other expenses:			
Councillor and Mayoral fees and associated expenses	F1-2	165	219
Advertising		77	57
Bank charges		48	39
Cleaning		6	6
Electricity and heating		330	351
Insurance		430	376
Street lighting		188	186
Subscriptions and publications		46	10
Telephone and communications		78	58
Valuation fees		40	39
Travel expenses		221	237
Training costs (other than salaries and wages)		101	213
Other expenses		167	90
Legal expenses:			
– Legal expenses: planning and development		25	18
– Legal expenses: debt recovery		33	42
Total materials and services		6,992	6,990
Total materials and services		6,992	6,990

B3-3 Borrowing costs

(i) Interest bearing liability costs

Interest on loans		79	41
Total interest bearing liability costs		79	41
Total interest bearing liability costs expensed		79	41

(ii) Other borrowing costs

Discount adjustments relating to movements in provisions (other than ELE)			
– Remediation liabilities	C3-5	(2)	216
Total other borrowing costs		(2)	216
Total borrowing costs expensed		77	257

Accounting policy

Borrowing costs incurred for the construction of any qualifying asset are capitalised during the period of time that is required to complete and prepare the asset for its intended use or sale. Other borrowing costs are expensed as incurred.

B3-4 Depreciation, amortisation and impairment of non-financial assets

\$ '000	Notes	2021	2020
Depreciation and amortisation			
Plant and equipment		911	819
Office equipment		23	21
Land improvements (depreciable)		54	54
Infrastructure:	C1-6		
– Buildings – non-specialised		11	–
– Buildings – specialised		638	573
– Roads		2,615	2,641
– Bridges		108	107
– Footpaths		74	74
– Stormwater drainage		242	250
– Water supply network		673	681
– Sewerage network		601	610
– Swimming pools		47	65
– Other open space/recreational assets		287	178
– Aerodrome		106	–
Other assets:			
– Heritage collections		1	1
– Library books		24	27
– Other		114	107
Reinstatement, rehabilitation and restoration assets:			
– Tip assets	C3-5,C1-6	13	13
– Quarry assets	C3-5,C1-6	4	4
Total gross depreciation and amortisation costs		6,546	6,225
Total depreciation and amortisation costs		6,546	6,225
Total depreciation, amortisation and impairment for non-financial assets		6,546	6,225

Accounting policy

Depreciation and amortisation

Depreciation and amortisation are calculated using the straight line method to allocate their cost, net of their residual values, over their estimated useful lives. Useful lives are included in Note C1-6 for IPPE assets.

Impairment of non-financial assets

Council assets held at fair value that are not held primarily for their ability to generate net cash flow, and that are deemed to be specialised, are no longer required to be tested for impairment under AASB 136. This is because these assets are assessed on an annual basis to ensure that the carrying amount is not materially different from fair value and therefore an impairment loss would be captured during this assessment.

Intangible assets that have an indefinite useful life, or are not yet available for use, are tested annually for impairment, or more frequently if events or changes in circumstances indicate that they might be impaired. Other assets that do not meet the criteria above are tested for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs to sell and value in use.

For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash inflows that are largely independent of the cash inflows from other assets or groups of assets (cash-generating units). Non-financial assets that suffered an impairment are reviewed for possible reversal of the impairment at each reporting date.

Impairment losses for revalued assets are firstly offset against the amount in the revaluation surplus for the class of asset, with only the excess to be recognised in the Income Statement.

Other assets are tested for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs to sell and value in use.

B3-5 Other expenses

\$ '000	Notes	2021	2020
Impairment of receivables			
Other		5	9
Total impairment of receivables	C1-4	5	9
Other			
Contributions/levies to other levels of government			
– Emergency services levy (includes FRNSW, SES, and RFS levies)		260	205
Donations, contributions and assistance to other organisations (Section 356)			
– Heritage and cultural programs		27	18
– Public halls and community facilities		14	28
– Riverina and Murray Regional Organisation of Councils		17	17
– Sporting grounds		63	60
– Swimming pools		148	98
– Tourism and area promotion		34	67
– Other		1	11
Total other		564	504
Total other expenses		569	513

Accounting policy

Other expenses are recorded on an accruals basis when Council has an obligation for the expenses.

Impairment expenses are recognised when identified.

B4 Gains or losses**B4-1 Gain or loss from the disposal, replacement and de-recognition of assets**

\$ '000	Notes	2021	2020
Gain (or loss) on disposal of plant and equipment	C1-6		
Proceeds from disposal – plant and equipment		448	291
Less: carrying amount of plant and equipment assets sold/written off		(67)	(224)
Gain (or loss) on disposal		381	67
Gain (or loss) on disposal of infrastructure	C1-6		
Proceeds from disposal – infrastructure		–	–
Less: carrying amount of infrastructure written off		(1,692)	(1,217)
Gain (or loss) on disposal		(1,692)	(1,217)
Gain (or loss) on disposal of real estate assets held for sale	C1-5		
Proceeds from disposal – real estate assets		83	870
Less: carrying amount of real estate assets sold/written off		(7)	(278)
Gain (or loss) on disposal		76	592
Net gain (or loss) on disposal of assets		(1,235)	(558)

Accounting policy

Gains and losses on disposals are determined by comparing proceeds with carrying amount. The gain or loss on sale of an asset is determined when control of the asset has irrevocably passed to the buyer and the asset is de-recognised.

B5 Performance against budget

B5-1 Material budget variations

Council's original budget was adopted by the Council on 24 June 2020 and is not required to be audited. The original projections on which the budget was based have been affected by a number of factors. These include state and federal government decisions, including new grant programs, changing economic activity, environmental factors, and by decisions made by Council.

While these General Purpose Financial Statements include the original budget adopted by Council, the Act requires Council to review its financial budget on a quarterly basis, so it is able to manage the variation between actuals and budget that invariably occur during the year.

Material variations of more than 10% between original budget and actual results or where the variance is considered material by nature are explained below.

Variation Key: **F** = Favourable budget variation, **U** = Unfavourable budget variation.

\$ '000	2021 Budget	2021 Actual	2021 ----- Variance -----	
REVENUES				
Rates and annual charges	10,532	10,938	406	4% F
User charges and fees	1,743	2,746	1,003	58% F
Council budgets for fees and charges conservatively as user charges and fees is not a guaranteed income source and can vary year on year. Allocating a conservative budget ensures that Council does not over spend during the year. In particular this year Council seen a high volume of Development Applications.				
Other revenues	575	892	317	55% F
Council budgets for other revenues conservatively as other revenue is not a guaranteed income source and can vary year on year. Allocating a conservative budget ensures that Council does not over spend during the year.				
Operating grants and contributions	7,529	8,181	652	9% F
Capital grants and contributions	982	6,397	5,415	551% F
Council only allocate a budget line for Grant Funding once a formal approval of the Grant application is received and a Funding Deed is provided. As Council applies for and receives various grants throughout the year this causes this budget line to vary depending on the Grant Funding available throughout the year.				
Interest and investment revenue	752	374	(378)	(50)% U
Investment yields decreased substantially from what was originally budgeted due to the decline in Interest Rates on Term Deposits. As Council reinvested in Term Deposits the interest rates on offer were much lower than budgeted for.				
Other income	-	128	128	∞ F
Council did not budget for other income.				

B5-1 Material budget variations (continued)

\$ '000	2021 Budget	2021 Actual	2021 ----- Variance -----	
EXPENSES				
Employee benefits and on-costs	4,849	8,144	(3,295)	(68)% U
Council did not budget accordingly for Employee Benefits and on-costs.				
Materials and services	6,465	6,992	(527)	(8)% U
Borrowing costs	186	77	109	59% F
Council delayed on loan drawdowns due to project delays.				
Depreciation, amortisation and impairment of non-financial assets	6,100	6,546	(446)	(7)% U
Other expenses	2,304	569	1,735	75% F
Council did not budget accordingly for other expenses.				
Net losses from disposal of assets	-	1,235	(1,235)	∞ U
Council did not budget for net losses from disposal of assets.				
STATEMENT OF CASH FLOWS				
Cash flows from operating activities	8,483	13,412	4,929	58% F
Council operationally performed better than budgeted.				
Cash flows from investing activities	(7,869)	(13,559)	(5,690)	72% U
Council invested a substantial amount of money into infrastructure, property, plant and equipment due to increased grant funding throughout the year. Steady cashflow allowed Council to further invest in Term Deposits.				
Cash flows from financing activities	7,234	3,586	(3,648)	(50)% U

C Financial position

C1 Assets we manage

C1-1 Cash and cash equivalents

\$ '000	2021	2020
Cash and cash equivalents		
Cash on hand and at bank	14,684	11,245
Total cash and cash equivalents	14,684	11,245

Reconciliation of cash and cash equivalents

Total cash and cash equivalents per Statement of Financial Position	14,684	11,245
Balance as per the Statement of Cash Flows	14,684	11,245

Accounting policy

For Statement of Cash Flow presentation purposes, cash and cash equivalents include: cash on hand; deposits held at call with financial institutions; other short-term, highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value; and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities on the Statement of Financial Position.

C1-2 Financial investments

\$ '000	2021 Current	2021 Non-current	2020 Current	2020 Non-current
Debt securities at amortised cost				
Long term deposits	28,026	-	27,046	-
Total	28,026	-	27,046	-
Total financial investments	28,026	-	27,046	-
Total cash assets, cash equivalents and investments	42,710	-	38,291	-

Accounting policy

Financial instruments are recognised initially on the date that the Council becomes party to the contractual provisions of the instrument.

On initial recognition, all financial instruments are measured at fair value plus transaction costs (except for instruments measured at fair value through profit or loss where transaction costs are expensed as incurred).

Financial assets

All recognised financial assets are subsequently measured in their entirety at either amortised cost or fair value, depending on the classification of the financial assets.

Classification

On initial recognition, Council classifies its financial assets into the following categories – those measured at:

- amortised cost
- fair value through profit and loss (FVTPL)
- fair value through other comprehensive income – equity instrument (FVOCI-equity)

Financial assets are not reclassified subsequent to their initial recognition.

Amortised cost

Assets measured at amortised cost are financial assets where:

- the business model is to hold assets to collect contractual cash flows, and

C1-2 Financial investments (continued)

- the contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Council's financial assets measured at amortised cost comprise trade and other receivables, term deposits and cash and cash equivalents in the Statement of Financial Position. Term deposits with an initial term of more than 3 months are classified as investments rather than cash and cash equivalents.

Subsequent to initial recognition, these assets are carried at amortised cost using the effective interest rate method less provision for impairment.

Interest income, impairment and gains or loss on de-recognition are recognised in profit or loss.

Financial assets through profit or loss

All financial assets not classified as measured at amortised cost or fair value through other comprehensive income as described above are measured at fair value through profit or loss.

Net gains or losses, including any interest or dividend income, are recognised in profit or loss.

C1-3 Restricted cash, cash equivalents and investments

\$ '000	2021		2020	
	Current	Non-current	Current	Non-current
Total cash, cash equivalents and investments	42,710	–	38,291	–
attributable to:				
External restrictions	30,709	–	24,675	–
Internal restrictions	4,599	–	5,560	–
Unrestricted	7,402	–	8,056	–
	42,710	–	38,291	–

\$ '000	2021	2020
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Details of restrictions

External restrictions – included in liabilities

Specific purpose unexpended grants – general fund	1,114	622
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External restrictions – included in liabilities

	1,114	622
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External restrictions – other

External restrictions included in cash, cash equivalents and investments above comprise:

Developer contributions – general	847	600
Specific purpose unexpended grants (recognised as revenue) – general fund	55	335
Water fund	19,936	11,829
Sewer fund	3,949	7,108
Domestic waste management	4,808	4,181
External restrictions – other	29,595	24,053

Total external restrictions

	30,709	24,675
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Internal restrictions

Council has internally restricted cash, cash equivalents and investments as follows:

Plant and vehicle replacement	1,639	1,340
Employees leave entitlement	389	389
Aerodrome	381	332
Capital works reserve	1,203	2,491
Information technology	550	500
Levee bank construction	–	71
Risk management	363	363
Tourism events	74	74
Total internal restrictions	4,599	5,560

Total restrictions

	35,308	30,235
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Internal restrictions over cash, cash equivalents and investments are those assets restricted only by a resolution of the elected Council.

C1-4 Receivables

\$ '000	2021 Current	2021 Non-current	2020 Current	2020 Non-current
Purpose				
Rates and annual charges	474	-	570	-
User charges and fees	328	-	549	-
Accrued revenues				
– Interest on investments	114	-	196	-
– Other income accruals	180	-	180	-
Government grants and subsidies	1,850	-	248	-
Net GST receivable	10	-	-	-
Total	2,956	-	1,743	-
Total net receivables	2,956	-	1,743	-
Externally restricted receivables				
Water supply				
– Rates and availability charges	172	-	221	-
Sewerage services				
– Rates and availability charges	86	-	93	-
Total external restrictions	258	-	314	-
Unrestricted receivables	2,698	-	1,429	-
Total net receivables	2,956	-	1,743	-

Accounting policy

Receivables are included in current assets, except for those with maturities greater than 12 months after the reporting date which are classified as non-current assets. Receivables are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method, less provision for impairment. Receivables are generally due for settlement within 30 days. Cash flows relating to short-term receivables are not discounted if the effect of discounting is immaterial.

Impairment

For receivables the amount of the loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows (excluding future credit losses that have not been incurred) discounted at the financial asset's original effective interest rate.

The carrying amount of the asset is reduced and the amount of the loss is recognised in profit or loss.

Collectability of receivables is reviewed on an ongoing basis.

Debts that are known to be uncollectable are written off by reducing the carrying amount directly.

An allowance account (provision for impairment of receivables) is used when there is objective evidence that Council will not be able to collect all amounts due according to the original terms of the receivables.

Significant financial difficulties of the debtor, probability that the debtor will enter bankruptcy or financial reorganisation, and default or delinquency in payments (more than 120 days overdue) are considered indicators that the receivable is impaired.

When a receivable for which an impairment allowance had been recognised becomes uncollectable in a subsequent period, it is written off against the allowance account. Subsequent recoveries of amounts previously written off are credited against other expenses in the Income Statement.

COVID-19

Council's rate and user charges collections have not been impacted by the COVID-19 pandemic and are comparable to prior years, therefore no adjustment has been made to the impairment provision.

C1-5 Inventories

\$ '000	2021 Current	2021 Non-current	2020 Current	2020 Non-current
(i) Inventories at cost				
Real estate for resale	12	-	18	-
Stores and materials	218	-	257	-
Total inventories at cost	230	-	275	-
Total inventories	230	-	275	-

Externally restricted assets

\$ '000	2021 Current	2021 Non-current	2020 Current	2020 Non-current
Water				
Stores and materials	85	-	109	-
Total water	85	-	109	-
Sewerage				
Stores and materials	12	-	17	-
Total sewerage	12	-	17	-
Total externally restricted assets	97	-	126	-
Total unrestricted assets	133	-	149	-
Total inventories	230	-	275	-

C1-5 Inventories (continued)

(i) Other disclosures

\$ '000	Notes	2021 Current	2021 Non-current	2020 Current	2020 Non-current
(a) Details for real estate development					
Residential		12	–	18	–
Total real estate for resale		12	–	18	–
(Valued at the lower of cost and net realisable value)					
Represented by:					
Acquisition costs		12	–	18	–
Total costs		12	–	18	–
Total real estate for resale		12	–	18	–
Movements:					
Real estate assets at beginning of the year		18	–	111	185
– Purchases and other costs		1	–	–	–
– WDV of sales (expense)	B4-1	(7)	–	(278)	–
– Transfer between current/non-current		–	–	185	(185)
Total real estate for resale		12	–	18	–

Accounting policy

Raw materials and stores

Raw materials and stores, work in progress and finished goods are stated at the lower of cost and net realisable value. Costs are assigned to individual items of inventory on the basis of weighted average costs. Costs of purchased inventory are determined after deducting rebates and discounts. Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

Land held for resale

Land held for resale is stated at the lower of cost and net realisable value. Cost is assigned by specific identification and includes the cost of acquisition, and development and borrowing costs during development. When development is completed, borrowing costs and other holding charges are expensed as incurred.

Borrowing costs included in the cost of land held for resale are those costs that would have been avoided if the expenditure on the acquisition and development of the land had not been made. Borrowing costs incurred while active development is interrupted for extended periods are recognised as expenses.

C1-6 Infrastructure, property, plant and equipment

By aggregated asset class	At 1 July 2020			Asset movements during the reporting period								At 30 June 2021		
	Gross carrying amount	Accumulated depreciation and impairment	Net carrying amount	Additions renewals ¹	Additions new assets	Carrying value of disposals	Depreciation expense	WIP transfers	Adjustments and transfers	Revaluation decrements to equity (ARR)	Revaluation increments to equity (ARR)	Gross carrying amount	Accumulated depreciation and impairment	Net carrying amount
\$ '000														
Capital work in progress	3,774	–	3,774	1,934	3,424	–	–	(2,164)	–	–	–	6,968	–	6,968
Plant and equipment	8,731	(5,220)	3,511	–	1,059	(46)	(911)	–	–	–	–	8,243	(4,631)	3,612
Office equipment	711	(614)	97	–	26	–	(23)	–	(1)	–	–	737	(638)	99
Land:														
– Operational land	7,264	–	7,264	–	495	–	–	–	(1,040)	(295)	–	6,424	–	6,424
– Community land	283	–	283	–	–	–	–	–	743	–	–	1,026	–	1,026
– Crown land	2,775	–	2,775	–	–	–	–	–	297	(676)	–	2,396	–	2,396
– Land under roads (post 30/6/08)	109	–	109	–	–	–	–	–	–	–	–	109	–	109
Land improvements – depreciable	847	(292)	555	–	–	–	(54)	–	–	–	–	847	(346)	501
Infrastructure:														
– Buildings – non-specialised	677	(5)	672	–	–	–	(11)	–	–	(17)	–	650	(6)	644
– Buildings – specialised	45,130	(13,478)	31,652	207	1,269	(349)	(638)	9	–	–	203	46,276	(13,932)	32,344
– Roads	159,725	(45,674)	114,051	2,136	–	(514)	(2,615)	504	–	–	37,649	176,249	(25,543)	150,706
– Bridges & Culverts	7,970	(4,662)	3,308	–	–	–	(108)	–	(1)	–	3,804	12,114	(5,111)	7,003
– Footpaths	4,781	(1,286)	3,495	–	226	(17)	(74)	–	–	–	197	4,960	(1,133)	3,827
– Bulk earthworks (non-depreciable)	3,431	–	3,431	–	–	–	–	–	–	–	8,764	12,195	–	12,195
– Stormwater drainage	23,379	(5,114)	18,265	–	98	–	(242)	69	1	–	1,864	25,421	(5,435)	19,986
– Water supply network	62,652	(16,989)	45,663	1,874	–	(149)	(673)	1,577	1	(12,531)	–	51,386	(17,201)	34,185
– Sewerage network	62,024	(17,101)	44,923	104	–	(95)	(601)	–	–	(2,795)	–	61,529	(19,993)	41,536
– Swimming pools	3,295	(1,325)	1,970	–	–	–	(47)	–	(1)	–	14	3,330	(1,394)	1,936
– Other open space/recreational assets	10,125	(2,898)	7,227	1,286	112	(532)	(287)	–	–	(49)	–	10,782	(3,025)	7,757
– Aerodrome	–	–	–	–	–	–	(106)	–	6,338	–	168	10,853	(4,453)	6,400
Other assets:														
– Heritage collections	75	(6)	69	–	–	–	(1)	–	1	–	–	75	(7)	68
– Library books	236	(95)	141	–	30	(20)	(24)	–	(1)	–	–	175	(49)	126
– Other	15,706	(6,345)	9,361	125	346	(37)	(114)	5	(6,337)	(243)	–	5,294	(2,193)	3,101
Reinstatement, rehabilitation and restoration assets (refer Note 11):														
– Tip assets	449	(93)	356	–	–	–	(13)	–	–	(2)	–	447	(105)	342
– Quarry assets	46	(34)	12	–	–	–	(4)	–	–	–	–	46	(38)	8
Total infrastructure, property, plant and equipment	424,195	(121,231)	302,964	7,666	7,085	(1,759)	(6,546)	–	–	(16,608)	52,663	448,532	(105,233)	343,299

(1) Renewals are defined as the replacement of existing assets (as opposed to the acquisition of new assets).

C1-6 Infrastructure, property, plant and equipment (continued)

By aggregated asset class	At 1 July 2019			Asset movements during the reporting period								At 30 June 2020		
	Gross carrying amount	Accumulated depreciation and impairment	Net carrying amount	Additions renewals ¹	Additions new assets	Carrying value of disposals	Depreciation expense	WIP transfers	Adjustments and transfers	Revaluation decrements to equity (ARR)	Revaluation increments to equity (ARR)	Gross carrying amount	Accumulated depreciation and impairment	Net carrying amount
\$ '000														
Capital work in progress	3,508	–	3,508	3,521	90	–	–	(3,345)	–	–	–	3,774	–	3,774
Plant and equipment	7,940	(4,929)	3,011	–	1,534	(224)	(819)	10	–	–	–	8,731	(5,220)	3,511
Office equipment	690	(594)	96	–	22	–	(21)	–	–	–	–	711	(614)	97
Land:														
– Operational land	9,276	–	9,276	–	–	–	–	–	(2,489)	–	477	7,264	–	7,264
– Community land	271	–	271	–	–	–	–	–	(25)	–	37	283	–	283
– Crown land	–	–	–	–	–	–	–	–	2,777	(2)	–	2,775	–	2,775
– Land under roads (post 30/6/08)	234	–	234	–	–	–	–	–	–	(125)	–	109	–	109
Land improvements – depreciable	1,058	(239)	819	–	–	–	(54)	–	(210)	–	–	847	(292)	555
Infrastructure:														
– Buildings – non-specialised	639	(11)	628	–	–	–	–	–	(628)	–	672	677	(5)	672
– Buildings – specialised	41,766	(12,638)	29,128	1,069	1,407	(186)	(573)	536	644	(374)	–	45,130	(13,478)	31,652
– Roads	156,397	(43,296)	113,101	1,870	386	(776)	(2,641)	2,124	(13)	–	–	159,725	(45,674)	114,051
– Bridges	7,987	(4,568)	3,419	–	–	–	(107)	–	(4)	–	–	7,970	(4,662)	3,308
– Footpaths	4,623	(1,239)	3,384	32	199	(71)	(74)	25	–	–	–	4,781	(1,286)	3,495
– Bulk earthworks (non-depreciable)	3,308	–	3,308	108	–	–	–	15	–	–	–	3,431	–	3,431
– Stormwater drainage	23,175	(4,887)	18,288	–	361	(82)	(250)	–	(52)	–	–	23,379	(5,114)	18,265
– Water supply network	48,607	(21,288)	27,319	99	49	–	(681)	132	–	–	18,745	62,652	(16,989)	45,663
– Sewerage network	42,597	(23,828)	18,769	285	–	(85)	(610)	–	–	–	26,564	62,024	(17,101)	44,923
– Swimming pools	2,952	(1,412)	1,540	–	–	–	(65)	–	2	–	493	3,295	(1,325)	1,970
– Other open space/recreational assets	9,767	(4,365)	5,402	587	–	–	(178)	503	(531)	–	1,444	10,125	(2,898)	7,227
Other assets:														
– Heritage collections	70	(3)	67	–	–	–	(1)	–	–	–	2	75	(6)	69
– Library books	274	(116)	158	–	27	(17)	(27)	–	–	–	–	236	(95)	141
– Other	8,838	(6,003)	2,835	168	–	–	(107)	–	529	–	5,936	15,706	(6,345)	9,361
Reinstatement, rehabilitation and restoration assets (refer Note C3-5):														
– Tip assets	433	(80)	353	–	–	–	(13)	–	–	–	16	449	(93)	356
– Quarry assets	46	(30)	16	–	–	–	(4)	–	–	–	1	46	(34)	12
Total infrastructure, property, plant and equipment	374,456	(129,526)	244,930	7,739	4,075	(1,441)	(6,225)	–	–	(501)	54,387	424,195	(121,231)	302,964

(1) Renewals are defined as the replacement of existing assets (as opposed to the acquisition of new assets).

C1-6 Infrastructure, property, plant and equipment (continued)

Accounting policy

Infrastructure, property, plant and equipment are held at fair value. Independent valuations are performed at least every five years, however the carrying amount of assets is assessed at each reporting date to confirm that it is not materially different from current fair value.

Water and sewerage network assets are indexed at each reporting period in accordance with a desktop valuation provided by an external valuer, or in accordance with the Rates Reference Manual issued by Crown Lands and Water (CLAW), if no desktop valuation is available.

Increases in the carrying amounts arising on revaluation are credited to the asset revaluation reserve. To the extent that the increase reverses a decrease previously recognising profit or loss relating to that asset class, the increase is first recognised as profit or loss. Decreases that reverse previous increases of assets in the same class are first charged against revaluation reserves directly in equity to the extent of the remaining reserve attributable to the class; all other decreases are charged to the Income Statement.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to Council and the cost of the item can be measured reliably. All other repairs and maintenance are charged to the income statement during the financial period in which they are incurred.

Land is not depreciated. Depreciation on other assets is calculated using the straight line method to allocate their cost, net of their residual values, over their estimated useful lives as follows:

Plant and equipment	Years	Other equipment	Years
Office equipment	5 to 10	Playground equipment	5 to 15
Office furniture	10 to 20	Benches, seats etc.	20 to 60
Computer equipment	4		
Vehicles	5 to 8	Buildings	
Heavy plant/road making equipment	5 to 8	Buildings: masonry	60 to 125
Other plant and equipment	5 to 15	Buildings: other	10 to 195
Water and sewer assets		Stormwater assets	
Dams and reservoirs	80 to 100	Drains	100 to 1000
Bores	20 to 40	Culverts	60 to 100
Reticulation pipes	80 to 130	Flood control structures	80 to 100
Pumps and telemetry	15 to 20		
Transportation assets		Other infrastructure assets	
Road Pavements - Sealed	30 to 200	Airport Assets	20 to 180
Road Pavements - Unsealed	15 to 60	Swimming pools	30 to 120
Road Surface	10 to 85	Other open space/recreational assets	5 to 60
Bridge: concrete	60 to 200	Other infrastructure	15 to 210
Bridge: other	100 to 200	Library books	10
Kerb, gutter and footpaths	15 to 100		

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at each reporting date.

Gains and losses on disposals are determined by comparing proceeds with carrying amount. These are included in the Income Statement.

Land under roads

Land under roads is land under roadways and road reserves including land under footpaths, nature strips and median strips.

Council has elected not to recognise land under roads acquired before 1 July 2008. Land under roads acquired after 1 July 2008 is recognised in accordance with the IPPE accounting policy.

Crown reserves

Crown reserves under Council's care and control are recognised as assets of the Council. While ownership of the reserves remains with the Crown, Council retains operational control of the reserves and is responsible for their maintenance and use in accordance with the specific purposes to which the reserves are dedicated.

Improvements on Crown reserves are also recorded as assets, while maintenance costs incurred by Council and revenues relating to the reserves are recognised within Council's Income Statement.

C1-6 Infrastructure, property, plant and equipment (continued)

Rural Fire Service assets

Under section 119 of the *Rural Fire Services Act 1997 (NSW)*, “all fire fighting equipment purchased or constructed wholly or from money to the credit of the Fund is to be vested in the council of the area for or on behalf of which the fire fighting equipment has been purchased or constructed”.

These assets are under the control of RFS to enable that service to comply with the Service Delivery contract with Council and have not been recognised in these statements.

Until such time as discussions on this matter have concluded and the legislation changed, Council will not recognise rural fire service assets including land, buildings, plant and vehicles.

Externally restricted infrastructure, property, plant and equipment

\$ '000	as at 30/06/21			as at 30/06/20		
	Gross carrying amount	Accumulated depn. and impairment	Net carrying amount	Gross carrying amount	Accumulated depn. and impairment	Net carrying amount
Water supply						
WIP	561	–	561	1,694	–	1,694
Plant and equipment	–	–	–	7	7	–
Office equipment	7	7	–	149	–	149
Land						
– Operational land	668	–	668	670	–	670
Buildings	14	12	2	10	8	2
Infrastructure	51,643	17,236	34,407	62,905	17,008	45,897
Total water supply	52,893	17,255	35,638	65,435	17,023	48,412
Sewerage services						
WIP	465	–	465	2	–	2
Plant and equipment	163	163	–	163	152	11
Land						
– Operational land	1,284	–	1,284	1,488	–	1,488
Buildings	4	1	3	254	14	240
Infrastructure	61,192	19,944	41,248	61,428	17,034	44,394
Total sewerage services	63,108	20,108	43,000	63,335	17,200	46,135
Domestic waste management						
Land						
Total restricted infrastructure, property, plant and equipment	116,001	37,363	78,638	128,770	34,223	94,547

Infrastructure, property, plant and equipment – current year impairments

\$ '000	2021	2020
(iii) Impairment losses recognised direct to gains/(losses) in P/L:		
Old Motel and Hardware Store - Tocumwal - Due for demolition in 2021/2022 to make way for Car Park	(323)	–
Total impairment losses	(323)	–
Impairment of assets – gains/(losses) in P/L	(323)	–

C2 Leasing activities

C2-1 Council as a lessee

Council does not have any material leases for the purpose of delivering services to its community. A number of minor leases over Crown lands have been classified as 'peppercorn' leases with annual rentals less than \$2,000 as disclosed in Note C2.

(a) Income Statement

The amounts recognised in the Income Statement relating to leases where Council is a lessee are shown below:

\$ '000	2021	2020
Expenses relating to Peppercorn leases	1	1
	<u>1</u>	<u>1</u>

(b) Statement of Cash Flows

Total cash outflow for leases	1	1
	<u>1</u>	<u>1</u>

(c) Leases at significantly below market value – concessionary / peppercorn leases

Council has a number of leases at significantly below market value for land and buildings which are used for:

- Community Services
- Second Hand Store/Car Park

The leases are generally between 5 and 30 years and require payments of a maximum amount of \$1,250 per year.

Council does not believe that any of the leases in place are individually material from a statement of financial position or performance perspective.

Accounting policy

At inception of a contract, Council assesses whether a lease exists – i.e. does the contract convey the right to control the use of an identified asset for a period of time in exchange for consideration?

Council has elected not to separate non-lease components from lease components for any class of asset and has accounted for payments as a single component.

At the lease commencement, Council recognises a right-of-use asset and associated lease liability for the lease term. The lease term includes extension periods where Council believes it is reasonably certain that the option will be exercised.

The right-of-use asset is measured using the cost model where cost on initial recognition comprises: the lease liability, initial direct costs, prepaid lease payments, estimated cost of removal and restoration, less any lease incentives received. The right-of-use asset is depreciated over the lease term on a straight-line basis and assessed for impairment in accordance with the impairment of asset accounting policy.

The lease liability is initially recognised at the present value of the remaining lease payments at the commencement of the lease. The discount rate is the rate implicit in the lease, however where this cannot be readily determined then the Council's incremental borrowing rate for a similar term with similar security is used.

Subsequent to initial recognition, the lease liability is measured at amortised cost using the effective interest rate method. The lease liability is re-measured when there is a lease modification, or change in estimate of the lease term or index upon which the lease payments are based (e.g. CPI).

Where the lease liability is re-measured, the right-of-use asset is adjusted to reflect the re-measurement.

Exceptions to lease accounting

Council has applied the exceptions to lease accounting for both short-term leases (i.e. leases with a term of less than or equal to 12 months) and leases of low-value assets. Council recognises the payments associated with these leases as an expense on a straight-line basis over the lease term.

C2-1 Council as a lessee (continued)

Leases at significantly below market value / Concessionary leases

Council has elected to measure the right of use asset arising from the concessionary leases at cost which is based on the associated lease liability at initial recognition.

C2-2 Council as a lessor

Operating leases

Council leases out a number of properties and plant & vehicles to staff and to community groups. These leases have been classified as operating leases for financial reporting purposes and the assets are included as IPP&E (refer in this note part (v) below) in the Statement of Financial Position.

The amounts recognised in the Income Statement relating to operating leases where Council is a lessor are shown below:

\$ '000	2021	2020
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The amounts recognised in the Income Statement relating to operating leases where Council is a lessor are shown below

Operating lease expenses

(ii) Assets held as property, plant and equipment

Lease income (excluding variable lease payments not dependent on an index or rate)	128	152
Total income relating to operating leases for Council assets	128	152

Reconciliation of IPPE assets leased out as operating leases

\$ '000	Land 2021	Land 2020	Buildings & Oth Structures 2021	Buildings & Oth Structures 2020
Opening balance as at 1 July	784	784	6,467	4,108
Additions renewals	-	-	-	20
Depreciation expense	-	-	(91)	12
Revaluation decrements to equity (ARR)	(212)	-	-	-
Revaluation increments to equity (ARR)	-	-	21	2,327
Closing balance as at 30 June	572	784	6,397	6,467

Accounting policy

When Council is a lessor, the lease is classified as either an operating or finance lease at inception date, based on whether substantially all of the risks and rewards incidental to ownership of the asset have been transferred to the lessee. If the risks and rewards have been transferred then the lease is classified as a finance lease, otherwise it is an operating lease.

When Council has a sub-lease over an asset and is the intermediate lessor then the head lease and sub-lease are accounted for separately. The classification of the sub-lease is based on the right-of-use asset which arises from the head lease rather than the useful life of the underlying asset.

If the lease contains lease and non-lease components, the non-lease components are accounted for in accordance with AASB 15 *Revenue from Contracts with Customers*.

The lease income is recognised on a straight-line basis over the lease term for an operating lease and as finance income using amortised cost basis for finance leases.

C3 Liabilities of Council

C3-1 Payables

\$ '000	2021 Current	2021 Non-current	2020 Current	2020 Non-current
Payables				
Goods and services – operating expenditure	749	–	668	–
Goods and services – capital expenditure	–	–	524	–
Accrued expenses:				
– Salaries and wages	211	–	181	–
– Other expenditure accruals	40	–	23	–
Security bonds, deposits and retentions	353	–	273	–
Prepaid rates	336	–	306	–
Total payables	1,689	–	1,975	–
Total payables	1,689	–	1,975	–

Payables relating to restricted assets

\$ '000	2021 Current	2021 Non-current	2020 Current	2020 Non-current
Externally restricted assets				
Water	63	–	5	–
Payables relating to externally restricted assets	63	–	5	–
Total payables relating to restricted assets	63	–	5	–
Total payables relating to unrestricted assets	1,626	–	1,970	–
Total payables	1,689	–	1,975	–

Accounting policy

Council measures all financial liabilities initially at fair value less transaction costs, subsequently financial liabilities are measured at amortised cost using the effective interest rate method.

Payables

Payables represent liabilities for goods and services provided to Council prior to the end of financial year that are unpaid. The amounts are unsecured and are usually paid within 30 days of recognition.

C3-2 Contract Liabilities

\$ '000	Notes	2021 Current	2021 Non-current	2020 Current	2020 Non-current
Grants and contributions received in advance:					
Unexpended capital grants (to construct Council controlled assets)	(i)	1,064	–	622	–
Total grants received in advance		1,064	–	622	–
Total contract liabilities		1,064	–	622	–

Notes

C3-2 Contract Liabilities (continued)

(i) Council has received funding to construct assets including sporting facilities, library extensions and other infrastructure. The funds received are under an enforceable contract which require Council to construct an identified asset which will be under Council's control on completion. The revenue is recognised as Council constructs the asset and the contract liability reflects the funding received which cannot yet be recognised as revenue. The revenue is expected to be recognised in the next 12 months.

(ii) The contract liability relates to grants received prior to the revenue recognition criteria in AASB 15 or AASB 1058 being satisfied since the performance obligations are ongoing.

Contract liabilities relating to restricted assets

\$ '000	2021 Current	2021 Non-current	2020 Current	2020 Non-current
Externally restricted assets				
Unspent grants held as contract liabilities (excl. Water & Sewer)	1,064	-	622	-
Contract liabilities relating to externally restricted assets	1,064	-	622	-
Total contract liabilities relating to restricted assets	1,064	-	622	-
Total contract liabilities	1,064	-	622	-

C3-2 Contract Liabilities (continued)

Revenue recognised that was included in the contract liability balance at the beginning of the period

\$ '000	2021	2020
Grants and contributions received in advance:		
Capital grants (to construct Council controlled assets)	622	473
Total revenue recognised that was included in the contract liability balance at the beginning of the period	622	473

Significant changes in contract liabilities

There has been no significant changes in the value of contract liabilities compared to the previous year.

Accounting policy

Contract liabilities are recorded when consideration is received from a customer / fund provider prior to Council transferring a good or service to the customer, Council presents the funds which exceed revenue recognised as a contract liability.

C3-3 Borrowings

\$ '000	2021 Current	2021 Non-current	2020 Current	2020 Non-current
Loans – secured ¹	644	4,768	259	1,567
Total borrowings	644	4,768	259	1,567

(1) Loans are secured over the general rating income of Council.

Disclosures on liability interest rate risk exposures, fair value disclosures and security can be found in Note E1-1.

Borrowings relating to restricted assets

\$ '000	2021 Current	2021 Non-current	2020 Current	2020 Non-current
Externally restricted assets				
Water	376	3,486	–	–
Borrowings relating to externally restricted assets	376	3,486	–	–
Total borrowings relating to restricted assets	376	3,486	–	–
Total borrowings relating to unrestricted assets	268	1,282	259	1,567
Total borrowings	644	4,768	259	1,567

Current borrowings not anticipated to be settled within the next twelve months

The following borrowings, even though classified as current, are not expected to be settled in the next 12 months.

C3-3 Borrowings (continued)

Changes in liabilities arising from financing activities

	2020		Non-cash movements				2021
	Opening Balance	Cash flows	Acquisition	Fair value changes	Acquisition due to change in accounting policy	Other non-cash movement	Closing balance
\$ '000							
Loans – secured	1,826	(414)	4,000	–	–	–	5,412
Total liabilities from financing activities	1,826	(414)	4,000	–	–	–	5,412

	2019		Non-cash movements				2020
	Opening Balance	Cash flows	Acquisition	Fair value changes	Acquisition due to change in accounting policy	Other non-cash movement	Closing balance
\$ '000							
Loans – secured	994	(168)	1,000	–	–	–	1,826
Total liabilities from financing activities	994	(168)	1,000	–	–	–	1,826

Accounting policy

Council measures all financial liabilities initially at fair value less transaction costs, subsequently financial liabilities are measured at amortised cost using the effective interest rate method.

Fees paid on the establishment of loan facilities are recognised as transaction costs of the loan to the extent that it is probable that some or all of the facility will be drawn down.

Borrowings are removed from the Statement of Financial Position when the obligation specified in the contract is discharged, cancelled or expired. The difference between the carrying amount of a financial liability that has been extinguished or transferred to another party and the consideration paid, including any non-cash assets transferred or liabilities assumed, is recognised in other income or borrowing costs.

C3-4 Employee benefit provisions

\$ '000	2021	2021	2020	2020
	Current	Non-current	Current	Non-current
Annual leave	896	–	824	–
Long service leave	1,392	159	1,562	118
Other leave	106	–	94	–
ELE on-costs	260	13	188	7
Total employee benefit provisions	2,654	172	2,668	125

Current employee benefit provisions not anticipated to be settled within the next twelve months

\$ '000	2021	2020
The following provisions, even though classified as current, are not expected to be settled in the next 12 months.		
Provisions – employees benefits	1,610	1,411
	1,610	1,411

Description of and movements in provisions

\$ '000	ELE provisions				Total
	Annual leave	Long service leave	ELE on-costs	Other employee benefits	
2021					
At beginning of year	824	1,680	195	94	2,793
Additional provisions	72	–	78	12	162
Amounts used (payments)	–	(129)	–	–	(129)
Total ELE provisions at end of year	896	1,551	273	106	2,826
2020					
At beginning of year	794	1,565	–	22	2,381
Additional provisions	324	428	–	89	841
Amounts used (payments)	(294)	(313)	–	(17)	(624)
Other	–	–	195	–	195
Total ELE provisions at end of year	824	1,680	195	94	2,793

Accounting policy

Employee benefit provisions are presented as current liabilities in the Statement of Financial Position if Council does not have an unconditional right to defer settlement for at least 12 months after the reporting date, regardless of when the actual settlement is expected to occur and therefore all annual leave and vested long service leave (or that which vests within 12 months) is presented as current.

Short-term obligations

Liabilities for wages and salaries (including non-monetary benefits, annual leave and accumulating sick leave expected to be wholly settled within 12 months after the end of the period in which the employees render the related service) are recognised in respect of employees' services up to the end of the reporting period and are measured at the amounts expected to be paid when the liabilities are settled. The liability for annual leave and accumulating sick leave is recognised in the provision for employee benefits. All other short-term employee benefit obligations are presented as payables.

Other long-term employee benefit obligations

The liability for long-service leave and annual leave that is not expected to be wholly settled within 12 months after the end of the period in which the employees render the related service is recognised in the provision for employee benefits and measured as the present value of expected future payments to be made in respect of services provided by employees up to the end of the reporting period using the projected unit credit method. Consideration is given to expected future wage and salary levels, experience of employee departures, and periods of service. Expected future payments are discounted using market yields at the end of the reporting period on national government bonds with terms to maturity and currency that match, as closely as possible, the estimated future cash outflows.

C3-4 Employee benefit provisions (continued)

On-costs

The employee benefit provisions include the aggregate on-cost liabilities that will arise when payment of current employee benefits is made in future periods.

These amounts include superannuation, payroll tax and workers compensation expenses which will be payable upon the future payment of certain leave liabilities which employees are entitled to at the reporting period.

C3-5 Provisions

\$ '000	2021 Current	2021 Non-Current	2020 Current	2020 Non-Current
Asset remediation/restoration:				
Asset remediation/restoration (future works)	34	562	34	563
Sub-total – asset remediation/restoration	34	562	34	563
Total provisions	34	562	34	563
Provisions relating to restricted assets				
Total provisions relating to restricted assets	–	–	–	–
Total provisions relating to unrestricted assets	34	562	34	563
Total provisions	34	562	34	563

Current provisions not anticipated to be settled within the next twelve months

The following provisions, even though classified as current, are not expected to be settled in the next 12 months.

Description of and movements in provisions

\$ '000	Other provisions	
	Asset remediation	Net carrying amount
2021		
At beginning of year	597	597
Unwinding of discount	(2)	(2)
Total other provisions at end of year	595	595
2020		
At beginning of year	381	381
Unwinding of discount	216	216
Total other provisions at end of year	597	597

C3-5 Provisions (continued)

Nature and purpose of provisions

Asset remediation

Council has a legal/public obligation to make, restore, rehabilitate and reinstate the Council tip and quarry.

Accounting policy

Provisions are recognised when Council has a present legal or constructive obligation as a result of past events, it is probable that an outflow of resources will be required to settle the obligation, and the amount has been reliably estimated.

Where there are a number of similar obligations, the likelihood that an outflow will be required in settlement is determined by considering the class of obligations as a whole. A provision is recognised even if the likelihood of an outflow with respect to any one item included in the same class of obligations may be small.

Provisions are measured at the present value of management's best estimate of the expenditure required to settle the present obligation at the reporting date. The discount rate used to determine the present value reflects current market assessments of the time value of money and the risks specific to the liability. The increase in the provision due to the passage of time is recognised as a borrowing cost.

Asset remediation – tips and quarries

Close-down and restoration costs include the dismantling and demolition of infrastructure, and the removal of residual materials and remediation of disturbed areas. Estimated close-down and restoration costs are provided for in the accounting period when the obligation arising from the related disturbance occurs, whether this occurs during the development or during the operation phase, based on the net present value of estimated future costs. Provisions for close-down and restoration costs do not include any additional obligations which are expected to arise from future disturbance. The cost estimates are calculated annually during the life of the operation to reflect known developments, e.g. updated cost estimates and revisions to the estimated lives of operations, and are subject to formal review at regular intervals.

The ultimate cost of environmental remediation is uncertain and cost estimates can vary in response to many factors, including changes to the relevant legal requirements, the emergence of new restoration techniques, or experience at other locations. The expected timing of expenditure can also change, for example in response to changes in quarry reserves or production rates. As a result, there could be significant adjustments to the provision for close down and restoration and environmental clean-up, which would affect future financial results.

Other movements in the provisions for close-down and restoration costs, including those resulting from new disturbance, updated cost estimates, changes to the estimated lives of operations, and revisions to discount rates, are capitalised within infrastructure, property, plant and equipment. These costs are then depreciated over the lives of the assets to which they relate.

C4 Reserves

C4-1 Nature and purpose of reserves

Infrastructure, property, plant and equipment revaluation reserve

The infrastructure, property, plant and equipment revaluation reserve is used to record increments / decrements of non-current asset values due to their revaluation.

D Council structure

D1 Results by fund

General fund refers to all Council activities other than water and sewer. All amounts disclosed in this note are gross i.e. inclusive of internal charges and recoveries made between the funds. Assets and liabilities shown in the water and sewer columns are restricted for use for these activities.

D1-1 Income Statement by fund

\$ '000	General 2021	Water 2021	Sewer 2021
Income from continuing operations			
Rates and annual charges	6,675	2,116	2,147
User charges and fees	1,439	1,239	68
Interest and investment revenue	210	130	34
Other revenues	412	436	44
Grants and contributions provided for operating purposes	8,181	–	–
Grants and contributions provided for capital purposes	6,119	212	66
Other income	128	–	–
Total income from continuing operations	23,164	4,133	2,359
Expenses from continuing operations			
Employee benefits and on-costs	7,322	464	358
Materials and services	4,828	1,224	940
Borrowing costs	53	24	–
Depreciation, amortisation and impairment of non-financial assets	5,242	690	614
Other expenses	(21)	319	271
Net losses from the disposal of assets	991	149	95
Total expenses from continuing operations	18,415	2,870	2,278
Operating result from continuing operations	4,749	1,263	81
Net operating result for the year	4,749	1,263	81
Net operating result attributable to each council fund	4,749	1,263	81
Net operating result for the year before grants and contributions provided for capital purposes	(1,370)	1,051	15

D1-2 Statement of Financial Position by fund

\$ '000	General 2021	Water 2021	Sewer 2021
ASSETS			
Current assets			
Cash and cash equivalents	6,799	5,936	1,949
Investments	12,026	14,000	2,000
Receivables	2,361	172	423
Inventories	133	85	12
Other	51	–	–
Total current assets	21,370	20,193	4,384
Non-current assets			
Receivables	–	–	3,263
Infrastructure, property, plant and equipment	264,661	35,638	43,000
Total non-current assets	264,661	35,638	46,263
TOTAL ASSETS	286,031	55,831	50,647
LIABILITIES			
Current liabilities			
Payables	1,600	89	–
Contract liabilities	1,064	–	–
Borrowings	361	619	–
Employee benefit provision	2,654	–	–
Provisions	34	–	–
Total current liabilities	5,713	708	–
Non-current liabilities			
Borrowings	2,206	5,825	–
Employee benefit provision	172	–	–
Provisions	562	–	–
Total non-current liabilities	2,940	5,825	–
TOTAL LIABILITIES	8,653	6,533	–
Net assets	277,378	49,298	50,647
EQUITY			
Accumulated surplus	90,487	27,128	10,782
Revaluation reserves	187,227	22,170	39,865
Council equity interest	277,714	49,298	50,647
Total equity	277,714	49,298	50,647

D1-3 Details of internal loans

Council has the below Internal Loans to disclose in accordance with s410(3) of the *Local Government Act 1993*.

Details of individual internal loans	Loan 395	Loan 390
Borrower (by purpose)	General Fund	Water Fund
Lender (by purpose)	Sewer Fund	Sewer Fund
Sewer Fund to Water Fund - Finley Water Treatment Plant		
Date of Minister's approval	10/09/2019	10/09/2019
Date raised	30/06/2021	30/06/2021
Sewer Fund to General Fund - Tocumwal Foreshore Building		
Term years	10	10
Dates of maturity	30/06/2031	30/06/2031
Rate of interest (%)	1.48	1.48
Amount originally raised (\$'000)	\$1,000,000	\$2,600,000
Total repaid during year (principal and interest) (\$'000)	NIL	NIL
Principal outstanding at end of year (\$'000)	\$1,000,000	\$2,600,000

E Risks and accounting uncertainties

E1-1 Risks relating to financial instruments held

Council's activities expose it to a variety of financial risks including (1) price risk, (2) credit risk, (3) liquidity risk and (4) interest rate risk.

The Council's overall risk management program focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the financial performance of the Council.

Council does not engage in transactions expressed in foreign currencies and is therefore not subject to foreign currency risk.

Financial risk management is carried out by Council's finance section under policies approved by the Council.

A comparison by category of the carrying amounts and fair values of Council's financial assets and financial liabilities recognised in the financial statements is presented below.

\$ '000	Carrying value 2021	Carrying value 2020	Fair value 2021	Fair value 2020
Financial assets				
Measured at amortised cost				
Cash and cash equivalents	14,684	11,245	14,684	11,245
Receivables	2,956	1,743	2,956	1,743
Investments				
– Debt securities at amortised cost	28,026	27,046	28,026	27,046
Total financial assets	45,666	40,034	45,666	40,034
Financial liabilities				
Payables	1,689	1,975	1,689	1,975
Loans/advances	5,412	1,826	5,412	1,826
Total financial liabilities	7,101	3,801	7,101	3,801

Fair value is determined as follows:

- **Cash and cash equivalents, receivables, payables** – are estimated to be the carrying value that approximates market value.
- **Borrowings and held-to-maturity investments** – are based upon estimated future cash flows discounted by the current market interest rates applicable to assets and liabilities with similar risk profiles, unless quoted market prices are available.

Council's objective is to maximise its return on cash and investments whilst maintaining an adequate level of liquidity and preserving capital.

Council's finance area manages the cash and Investments portfolio with the assistance of independent advisors.

Council has an investment policy which complies with the Local Government Act 1993 and Ministerial investment order made subject to S625. This policy is regularly reviewed by Council and its staff and an investment report is tabled before Council on a monthly basis setting out the portfolio breakup and its performance as required by Local Government regulations.

The risks associated with the instruments held are:

- **Price risk** – the risk that the capital value of Investments may fluctuate due to changes in market prices, whether these changes are caused by factors specific to individual financial instruments or their issuers or are caused by factors affecting similar instruments traded in a market.
- **Interest rate risk** – the risk that movements in interest rates could affect returns and income.
- **Credit risk** – the risk that the investment counterparty will not complete their obligations particular to a financial instrument, resulting in a financial loss to Council – be it of a capital or income nature.

Council manages these risks (amongst other measures) by investing only in term deposits, in line with Council's Financial Strategy 2021.

E1-1 Risks relating to financial instruments held (continued)

(a) Market risk – interest rate and price risk

\$ '000	2021	2020
<p>The impact on result for the year and equity of a reasonably possible movement in the price of investments held and interest rates is shown below. The reasonably possible movements were determined based on historical movements and economic conditions in place at the reporting date.</p>		
Impact of a 1% movement in interest rates		
– Equity / Income Statement	280	270
Impact of a 10% movement in price of investments		
– Equity / Income Statement	–	–

E1-1 Risks relating to financial instruments held (continued)

(b) Credit risk

Council's major receivables comprise (i) rates and annual charges and (ii) user charges and fees.

Council manages the credit risk associated with these receivables by monitoring outstanding debt and employing stringent debt recovery procedures.

The credit risk for liquid funds and other short-term financial assets is considered negligible, since the counterparties are reputable banks with high quality external credit ratings.

There are no significant concentrations of credit risk, whether through exposure to individual customers, specific industry sectors and/or regions.

The level of outstanding receivables is reported to Council monthly and benchmarks are set and monitored for acceptable collection performance.

Council makes suitable provision for doubtful receivables as required and carries out credit checks on most non-rate debtors.

There are no material receivables that have been subjected to a re-negotiation of repayment terms.

Credit risk profile

Receivables – rates and annual charges

Credit risk on rates and annual charges is minimised by the ability of Council to recover these debts as a secured charge over the land; that is, the land can be sold to recover the debt. Council is also able to charge interest on overdue rates and annual charges at higher than market rates which further encourages payment.

\$ '000	Not yet overdue	< 1 year overdue	1 - 2 years overdue	2 - 5 years overdue	> 5 years overdue	Total
2021						
Gross carrying amount	–	392	46	13	23	474
2020						
Gross carrying amount	–	487	44	31	8	570

Receivables - non-rates and annual charges and contract assets

Council applies the simplified approach for non-rates and annual charges debtors and contract assets to provide for expected credit losses, which permits the use of the lifetime expected loss provision at inception. To measure the expected credit losses, non-rates and annual charges debtors and contract assets have been grouped based on shared credit risk characteristics and the days past due.

The loss allowance provision is determined as follows. The expected credit losses incorporate forward-looking information.

\$ '000	Not yet overdue	0 - 30 days overdue	31 - 60 days overdue	61 - 90 days overdue	> 91 days overdue	Total
2021						
Gross carrying amount	2,148	2	22	181	129	2,482
Expected loss rate (%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
ECL provision	–	–	–	–	–	–
2020						
Gross carrying amount	622	469	5	1	76	1,173
Expected loss rate (%)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
ECL provision	–	–	–	–	–	–

E1-1 Risks relating to financial instruments held (continued)

(c) Liquidity risk

Payables, lease liabilities and borrowings are both subject to liquidity risk; that is, the risk that insufficient funds may be on hand to meet payment obligations as and when they fall due.

Council manages this risk by monitoring its cash flow requirements and liquidity levels, and by maintaining an adequate cash buffer. Payment terms can be extended, and overdraft facilities drawn upon in extenuating circumstances.

Borrowings are also subject to interest rate risk: the risk that movements in interest rates could adversely affect funding costs. Council manages this risk through diversification of borrowing types, maturities and interest rate structures.

The finance team regularly reviews interest rate movements to determine if it would be advantageous to refinance or renegotiate part or all of the loan portfolio.

The timing of cash flows presented in the table below to settle financial liabilities reflects the earliest contractual settlement dates. The timing of expected outflows is not expected to be materially different from contracted cashflows.

The amounts disclosed in the table are the undiscounted contracted cash flows for non-lease liabilities (refer to Note C2-1(b) for lease liabilities) and therefore the balances in the table may not equal the balances in the Statement of Financial Position due to the effect of discounting.

\$ '000	Weighted average interest rate	Subject to no maturity	payable in: ≤ 1 Year	1 - 5 Years	> 5 Years	Total cash outflows	Actual carrying values
2021							
Trade/other payables	0.00%	353	1,000	–	–	1,353	1,353
Loans and advances	2.20%	–	644	1,139	3,629	5,412	5,412
Total financial liabilities		353	1,644	1,139	3,629	6,765	6,765
2020							
Trade/other payables	0.00%	273	1,396	–	–	1,669	1,669
Loans and advances	3.29%	–	258	1,157	411	1,826	1,826
Total financial liabilities		273	1,654	1,157	411	3,495	3,495

Loan agreement breaches

There have been no breaches to loan agreements during the reporting year.

E2-1 Fair value measurement

The Council measures the following asset and liability classes at fair value on a recurring basis:

- Infrastructure, property, plant and equipment
- Financial assets and liabilities

The fair value of assets and liabilities must be estimated in accordance with various accounting standards for either recognition and measurement requirements or for disclosure purposes. AASB 13 Fair Value Measurement requires all assets and liabilities measured at fair value to be assigned to a 'level' in the fair value hierarchy as follows:

Level 1: Unadjusted quoted prices in active markets for identical assets or liabilities that the entity can access at the measurement date.

Level 2: Inputs other than quoted prices included within level 1 that are observable for the asset or liability, either directly or indirectly.

Level 3: Inputs for the asset or liability that are not based on observable market data (unobservable inputs).

\$ '000	Notes	Fair value measurement hierarchy							
		Date of latest valuation		Level 2 Significant observable inputs		Level 3 Significant unobservable inputs		Total	
		2021	2020	2021	2020	2021	2020	2021	2020
Recurring fair value measurements									
Infrastructure, property, plant and equipment C1-6									
Plant and equipment		30/06/21	30/06/20	–	–	3,612	3,511	3,612	3,511
Office equipment		30/06/21	30/06/20	–	–	99	97	99	97
Operational land		30/06/21	30/06/20	–	–	6,424	7,264	6,424	7,264
Community land		30/06/21	30/06/20	–	–	1,026	283	1,026	283
Crown Land		30/06/21	30/06/20	–	–	2,396	2,775	2,396	2,775
Land under roads (post 30/06/08)		30/06/21	30/06/20	–	–	109	109	109	109
Land improvements – depreciable		30/06/14	30/06/14	–	–	501	555	501	555
Buildings – non-specialised		30/06/21	30/06/20	–	–	644	672	644	672
Buildings – specialised		30/06/21	30/06/20	–	–	32,344	31,652	32,344	31,652
Roads		30/06/21	30/06/19	–	–	150,706	114,051	150,706	114,051
Bridges		30/06/21	30/06/19	–	–	7,003	3,308	7,003	3,308
Footpaths		30/06/21	30/06/19	–	–	3,827	3,495	3,827	3,495
Bulk earthworks		30/06/21	30/06/19	–	–	12,195	3,431	12,195	3,431
Stormwater drainage		30/06/21	30/06/19	–	–	19,986	18,265	19,986	18,265
Water supply network		30/06/21	30/06/20	–	–	34,185	45,663	34,185	45,663
Sewer network		30/06/21	30/06/20	–	–	41,536	44,923	41,536	44,923
Swimming pools		30/06/21	30/06/20	–	–	1,936	1,970	1,936	1,970
Open Space		30/06/21	30/06/20	–	–	7,757	12	7,757	12
Aerodrome		30/06/21	30/06/20	–	–	6,400	–	6,400	–
Heritage collections		30/06/21	30/06/20	–	–	68	7,227	68	7,227
Library books		30/06/18	30/06/18	–	–	126	69	126	69
Other assets		30/06/21	30/06/20	–	–	3,101	141	3,101	141
Tip assets		30/06/21	30/06/20	–	–	342	9,361	342	9,361
Quarry assets		30/06/21	30/06/20	–	–	8	356	8	356
Total infrastructure, property, plant and equipment				–	–	336,331	299,190	336,331	299,190

Non-recurring fair value measurements

Transfers between level 1 and level 2 fair value hierarchies

Council's policy for determining transfers between fair value hierarchies is at the end of the reporting period.

There were no transfers in or out of level 1 and level 2 fair valuation hierarchy

E2-1 Fair value measurement (continued)

Valuation techniques

Where Council is unable to derive fair valuations using quoted market prices of identical assets (ie. level 1 inputs) Council instead utilises a spread of both observable inputs (level 2 inputs) and unobservable inputs (level 3 inputs).

The fair valuation techniques Council has employed while utilising level 2 and level 3 inputs are as follows:

Infrastructure, property, plant and equipment (IPPE)

Plant and Equipment: Major plant (graders, loaders, etc.), fleet vehicles (cars, utes, etc.) and minor plant (chainsaws, mowers etc.)

Valuation technique – “Cost approach”

Inputs used (Level 3) – Fair value is approximated by depreciated historical cost.

Office Equipment: Computers, office furniture

Valuation technique – “Cost approach”

Inputs used (Level 3) – Fair value is approximated by depreciated historical cost.

Operational land: Land under Council offices, depots, libraries, water and sewer treatment plants etc.

Valuation technique – “Market approach”

Inputs used (Level 3) – Land area, rate per square metre, zoning, geographical location, sales of comparable land.

Council’s operational land has been valued at a market value, involving the inspection and analysis of sales evidence and comparisons with the subject property with adjustment for differences between key attributes of the properties.

Council’s operational land assets were valued by APV Valuers and Asset Management Pty Ltd, a registered valuer.

Community land: Land under parks, recreation reserves, public halls etc.

Valuation technique – “Market approach”

Inputs used (Level 3) – Land area, rate per square metre, zoning, geographical location, sales of comparable land

Council’s operational land has been valued at a market value, involving the inspection and analysis of sales evidence and comparisons with the subject property with adjustment for differences between key attributes of the properties.

Council’s community land was valued using the unimproved land value provided by the NSW Valuer General in accordance with Office of Local Government guidance for infrastructure assets, as well as input from APV Valuers and Asset Management Pty Ltd.

Land under roads: Land under roads acquired since 1 July 2008

Valuation technique – “Market approach”

Inputs used (Level 3) – Land area, rate per square metre, zoning, geographical location, sales of comparable land.

Council’s operational land has been valued at a market value, involving the inspection and analysis of sales evidence and comparisons with the subject property with adjustment for differences between key attributes of the properties. As the Council’s land under roads assets have no feasible alternate use, significant adjustments to the rate per square meter have been applied to the unobservable inputs and are based on a rate per square metre.

Council’s Land under roads were valued by APV Valuers and Asset Management Pty Ltd, a registered valuer.

Land Improvements - depreciable: Car parks, netball and tennis courts, fences etc.

Valuation technique – “Cost approach”

Inputs used (Level 3) –, dimensions, specifications. (Level 3) – Unit rates, Condition, Remaining life, Residual value

These assets were valued at depreciated replacement cost. Available market data for recent projects and published cost guides are used to determine the estimated replacement cost of the asset, including preliminaries. A condition assessment is then applied based on factors such as the age of the asset, overall condition and remaining life. In some cases, residual values are factored into the calculation, which is the value at the time the asset is considered to no longer be available.

Council’s Land Improvements were valued at depreciated historical cost as a representation of fair value in accordance with Office of Local Government guidance for infrastructure assets.

E2-1 Fair value measurement (continued)

Buildings (Non-specialised): Residences

Valuation technique – “Market approach”
Inputs used (Level 3) – Sales evidence

Council’s non-specialised buildings have been valued at a market value, involving the inspection and analysis of sales evidence and comparisons with the subject building with adjustment for differences between key attributes of the properties. The land value is then subtracted from the market value of the property to measure the building asset fair value.

Council’s Buildings (non-specialised) were valued by APV Valuers and Asset Management Pty Ltd, a registered valuer.

Buildings (Specialised): Community halls, toilet blocks, Council office, libraries, depot buildings, sheds etc.

Valuation technique – “Cost approach”
Inputs used (Level 3) – Unit rates, dimensions, specifications. (Level 3) – Condition, Remaining life, Residual value

These assets were valued at depreciated replacement cost. Available market data for recent projects and published cost guides are used to determine the estimated replacement cost of the asset, including preliminaries. A condition assessment is then applied based on factors such as the age of the asset, overall condition and remaining life. In some cases, residual values are factored into the calculation, which is the value at the time the asset is considered no longer to be available.

Council’s Buildings (specialised) were valued by APV Valuers and Asset Management Pty Ltd, a registered valuer.

Roads, Bridges, Footpaths: Road surface, pavement, formation, road furniture, bridges, culverts.

Valuation technique – “Cost approach”
Inputs used (Level 3) – Unit rates, useful life, asset condition, specifications.

These assets were valued at depreciated replacement cost. Council’s road infrastructure assets are segmented and componentised into the following categories:

- Seal
- Pavement
- Formation and earthworks
- Culverts
- Road furniture (signs, guideposts, guardrails)

Council has surveyed its entire road network to measure both length and width of pavement and seal.

Council’s roads, bridges and footpath assets were valued by APV Valuers and Asset Management Pty Ltd, a registered valuer.

Bulk earthworks: Levee banks.

Valuation technique – “Cost approach”
Inputs used (Level 3) – Unit rates, dimensions, condition

The unit rates were determined by current replacement cost.

Council’s bulk earthworks were valued by APV Valuers and Asset Management Pty Ltd, a registered valuer.

Stormwater drainage: Kerb and gutter, drainage network, pumps and pump well, retention basins etc.

Valuation technique – “Cost approach”
Inputs used (Level 3) – Unit rates, useful life, asset condition, dimensions and specification

Council has surveyed its entire stormwater drainage network to measure both length and width of pipes and location and depth of pits.

Condition assessments have been applied across the entire drainage network to establish remaining useful lives.

Council’s stormwater drainage were valued by APV Valuers and Asset Management Pty Ltd, a registered valuer.

Water Supply Network: Treatment plants, mains, reservoirs etc.

Valuation technique – “Cost approach”
Inputs used (Level 3) – Unit rates, useful life, asset condition, dimensions and specification

E2-1 Fair value measurement (continued)

The Council has surveyed its entire sewerage network to measure both length and width of pipes and their location.

Unit rates are based on the NSW References Rates Manual: Valuation of Water Supply, Sewerage and Stormwater Assets, including annual indexation.

Condition assessments were applied to individual assets based on inspection programs, including the use of cameras. Where inspections have not been, or are unable to be, made the life of the asset has been used to estimate condition.

Council's water network assets were valued externally by APV Valuers and Asset Management.

Sewerage Network: Sewer pipes, pump stations, treatment plants etc.

Valuation technique – "Cost approach"

Inputs used (Level 3) – Unit rates, useful life, asset condition, dimensions and specification

The Council has surveyed its entire sewerage network to measure both length and width of pipes and location and depth of pits. Unit rates are based on the NSW References Rates Manual: Valuation of Water Supply, Sewerage and Stormwater Assets, including annual indexation.

Condition assessments were applied to individual assets based on inspection programs, including the use of cameras. Where inspections have not been, or are unable to be, made the life of the asset has been used to estimate condition.

Council's sewerage network assets were valued by APV Valuers and Asset Management Pty Ltd, a registered valuer.

Other Assets

Heritage collections:

Valuation technique – "Cost approach"

Inputs used (Level 3) – Fair value is approximated by depreciated historical cost

Library books: Books and other collection items.

Valuation technique – "Cost approach"

Inputs used (Level 3) – Fair value is approximated by depreciated historical cost

Library books are valued as bulk annual purchases and depreciated using a standard useful life.

Other Assets:

Valuation technique – "Cost approach"

Inputs used (Level 3) – Fair value is approximated by depreciated historical cost

Councils other assets were valued by APV Valuers and Asset Management Pty Ltd, a registered valuer.

Tip & Quarry Assets:

Valuation technique – "Cost approach"

Inputs used (Level 3) – Fair value is approximated by depreciated historical cost

Councils tip and quarry assets were valued at depreciated historical cost, and remediation costs are estimated in House by Mr Matthew Clarke, Director of Technical Services, and are factored to account for inflation.

Open Space Assets:

Valuation technique – "Cost approach"

Inputs used (Level 3) – Fair value is approximated by depreciated historical cost

Council's open space assets were valued by APV Valuers and Asset Management Pty Ltd, a registered valuer.

Non-current assets classified as 'held for sale'

Assets previously classified as "Held for Sale" are actively being marketed however as they may not sell within 12 months, or indeed for some considerable time they have been transferred to Inventory assets along with all other land being marketed.

E2-1 Fair value measurement (continued)

Fair value measurements using significant unobservable inputs (level 3)

The valuation process for level 3 fair value measurements

The valuation process/es they use for level 3 fair valuation measurements is to use the market or cost approach (as indicated above) to review fair value, where the relationship of unobservable inputs to Fair Value are affected by any change in component pricing and asset condition. Asset valuations are reviewed annually by the Director of Technical Services and the Finance Manager.

Significant unobservable valuation inputs used (for level 3 asset classes) and their relationship to fair value.

The following table summarises the quantitative information relating to the significant unobservable inputs used in deriving the various level 3 asset class fair values.

	Valuation technique/s	Unobservable inputs
Infrastructure, property, plant and equipment		
Plant & Equipment	Cost Approach	<ul style="list-style-type: none"> • Gross Replacement Cost • Remaining Useful Life
Office Equipment	Cost Approach	<ul style="list-style-type: none"> • Gross Replacement Cost • Remaining Useful Life
Aerodrome	Cost Approach	<ul style="list-style-type: none"> • Gross Replacement Cost • Remaining Useful Life
Operational Land	Market Approach	<ul style="list-style-type: none"> • Price per square metre, Land area, zoning, geographical location, sales of comparable land
Community Land	Market Approach	<ul style="list-style-type: none"> • Price per square metre, Land area, zoning, geographical location, sales of comparable land
Land under Roads (post 30/06/08)	Market Approach	<ul style="list-style-type: none"> • Price per square metre, Land area, zoning, geographical location, sales of comparable land • Alternate Uses
Land Improvements - Depreciable	Cost Approach	<ul style="list-style-type: none"> • Unit Rates • Asset Condition • Useful Life
Buildings – Non Specialised	Market Approach	<ul style="list-style-type: none"> • Unit Rates • Asset Condition • Useful Life
Buildings - Specialised	Cost Approach	<ul style="list-style-type: none"> • Unit Rates • Asset Condition • Useful Life
Roads	Cost Approach	<ul style="list-style-type: none"> • Unit Rates • Asset Condition • Useful Life
Bridges	Cost Approach	<ul style="list-style-type: none"> • Unit Rates • Asset Condition • Useful Life
Footpaths	Cost Approach	<ul style="list-style-type: none"> • Unit Rates • Asset Condition • Useful Life
Bulk Earthworks	Cost Approach	<ul style="list-style-type: none"> • Unit Rates • Asset Condition • Useful Life
Stormwater Drainage	Cost Approach	<ul style="list-style-type: none"> • Unit Rates • Asset Condition • Useful Life
Water Supply Network	Cost Approach	<ul style="list-style-type: none"> • Unit Rates • Asset Condition • Useful Life
Sewer Network	Cost Approach	<ul style="list-style-type: none"> • Unit Rates • Asset Condition • Useful Life

E2-1 Fair value measurement (continued)

	Valuation technique/s	Unobservable inputs
Swimming Pools	Cost Approach	<ul style="list-style-type: none"> • Unit Rates • Asset Condition • Useful Life
Heritage Collections	Cost Approach	<ul style="list-style-type: none"> • Unit Rates • Asset Condition • Useful Life
Library Books	Cost Approach	<ul style="list-style-type: none"> • Unit Rates • Asset Condition • Useful Life
Other Assets	Cost Approach	<ul style="list-style-type: none"> • Unit Rates • Asset Condition • Useful Life
Tip & Quarry Assets	Cost Approach	<ul style="list-style-type: none"> • Unit Rates • Asset Condition • Useful Life

A reconciliation of the movements in recurring fair value measurements allocated to Level 3 of the hierarchy is provided below:

\$ '000	Operational Land		Community Land		Crown Land		Depreciable land improvements	
	2021	2020	2021	2020	2021	2020	2021	2020
Opening balance	7,264	9,276	283	271	2,775	–	555	819
Total gains or losses for the period								
Other movements								
Transfers from/(to) another asset class	(1,040)	(2,489)	743	(25)	297	2,777	–	(210)
Purchases (GBV)	495	–	–	–	–	–	–	–
Depreciation and impairment	–	–	–	–	–	–	(54)	(54)
Revaluation	(295)	477	–	37	(676)	(2)	–	–
Closing balance	6,424	7,264	1,026	283	2,396	2,775	501	555

\$ '000	Land under roads		Buildings non-specialised		Building specialised		Plant and equipment	
	2021	2020	2021	2020	2021	2020	2021	2020
Opening balance	109	234	672	628	31,652	29,128	3,511	3,011
Total gains or losses for the period								
Other movements								
Transfers from/(to) another asset class	–	–	–	(628)	–	645	(1)	–
Purchases (GBV)	–	–	–	–	1,476	3,012	1,059	1,543
Disposals (WDV)	–	–	–	–	(349)	(186)	(46)	(224)
Depreciation and impairment	–	–	(11)	–	(638)	(573)	(911)	(819)
Revaluation	–	(125)	(17)	672	203	(374)	–	–
Closing balance	109	109	644	672	32,344	31,652	3,612	3,511

E2-1 Fair value measurement (continued)

\$ '000	Office equipment		Roads		Bridges		Footpaths	
	2021	2020	2021	2020	2021	2020	2021	2020
Opening balance	97	96	114,051	113,101	3,308	3,419	3,495	3,384
Total gains or losses for the period								
Other movements								
Transfers from/(to) another asset class	(1)	–	(1)	(13)	(1)	(4)	–	–
Purchases (GBV)	26	22	2,136	4,380	–	–	226	256
Disposals (WDV)	–	–	(514)	(776)	–	–	(17)	(71)
Depreciation and impairment	(23)	(21)	(2,615)	(2,641)	(108)	(107)	(74)	(74)
Revaluation	–	–	37,649	–	3,804	–	197	–
Closing balance	99	97	150,706	114,051	7,003	3,308	3,827	3,495

\$ '000	Bulk earth		Stormwater drainage		Water supply network		Sewerage network	
	2021	2020	2021	2020	2021	2020	2021	2020
Opening balance	3,431	3,308	18,265	18,288	45,663	27,319	44,923	18,769
Total gains or losses for the period								
Other movements								
Transfers from/(to) another asset class	–	–	1	(52)	1	–	–	–
Purchases (GBV)	–	123	98	361	1,874	280	104	285
Disposals (WDV)	–	–	–	(82)	(149)	–	(95)	(85)
Depreciation and impairment	–	–	(242)	(250)	(673)	(681)	(601)	(610)
Revaluation	8,764	–	1,864	–	(12,531)	18,745	(2,795)	26,564
Closing balance	12,195	3,431	19,986	18,265	34,185	45,663	41,536	44,923

E2-1 Fair value measurement (continued)

\$ '000	Swimming pools		Heritage collections		Library books		Other assets	
	2021	2020	2021	2020	2021	2020	2021	2020
Opening balance	1,970	1,540	68	67	141	158	16,588	8,237
Total gains or losses for the period								
Other movements								
Transfers from/(to) another asset class	(1)	2	1	–	(1)	–	(6,337)	(2)
Purchases (GBV)	–	–	–	–	30	27	1,869	1,258
Disposals (WDV)	–	–	–	–	(20)	(17)	(569)	–
Depreciation and impairment	(47)	(65)	(1)	(1)	(24)	(27)	(401)	(285)
Revaluation	14	493	–	2	–	–	(292)	7,380
Closing balance	1,936	1,970	68	68	126	141	10,858	16,588

\$ '000	Tip and quarry assets		Aerodrome		Total	
	2021	2020	2021	2020	2021	2020
Opening balance	369	369	–	–	299,190	241,422
Transfers from/(to) another asset class	–	–	6,338	–	(2)	1
Purchases (GBV)	–	–	–	–	9,393	11,547
Disposals (WDV)	–	–	–	–	(1,759)	(1,441)
Depreciation and impairment	(17)	(17)	(106)	–	(6,546)	(6,225)
Revaluation	(2)	17	168	–	36,055	53,886
Closing balance	350	369	6,400	–	336,331	299,190

Information relating to the transfers into and out of the level 3 fair valuation hierarchy includes:

There were no FV hierarchy transfer into or out of level 3.

Highest and best use

All of Council's non-financial assets are considered as being utilised for their highest and best use.

E3-1 Contingencies

The following assets and liabilities do not qualify for recognition in the Statement of Financial Position, but their knowledge and disclosure is considered relevant to the users of Council's financial report.

LIABILITIES NOT RECOGNISED

1. Guarantees

(i) Defined benefit superannuation contribution plans

Council is party to an Industry Defined Benefit Plan under the Local Government Superannuation Scheme, named The Local Government Superannuation Scheme – Pool B (the Scheme) which is a defined benefit plan that has been deemed to be a 'multi-employer fund' for purposes of AASB119 Employee Benefits for the following reasons:

- Assets are not segregated within the sub-group according to the employees of each sponsoring employer.
- The contribution rates have been the same for all sponsoring employers. That is, contribution rates have not varied for each sponsoring employer according to the experience relating to the employees of that sponsoring employer.
- Benefits for employees of all sponsoring employers are determined according to the same formulae and without regard to the sponsoring employer.
- The same actuarial assumptions are currently used in respect of the employees of each sponsoring employer.

Given the factors above, each sponsoring employer is exposed to the actuarial risks associated with current and former employees of other sponsoring employers, and hence shares in the associated gains and losses (to the extent that they are not borne by members).

Description of the funding arrangements.

Pooled employers are required to pay standard employer contributions and additional lump sum contributions to the fund.

The future service employer contributions were determined using the new entrant rate method under which a contribution rate sufficient to fund the total benefits over the working life-time of a typical new entrant is calculated. The current future service employer contribution rates are:

Division B	1.9 times employee contributions for non-180 Point members; Nil for 180 Point Members*
Division C	2.5% salaries
Division D	1.64 times employee contributions

* For 180 Point Members, Employers are required to contribute 7% of salaries for the year ending 30 June 2021 (increasing to 7.5% in line with the increase in the Superannuation Guarantee) to these members' accumulation accounts, which are paid in addition to members defined benefits.

The past service contribution for each Pooled Employer is a share of the total additional contributions of \$40 million per annum from 1 July 2019 to 30 June 2021, apportioned according to each employer's share of the accrued liabilities as at 30 June 2019. These past service contributions are used to maintain the adequacy of the funding position for the accrued liabilities.

The adequacy of contributions is assessed at each triennial actuarial investigation and monitored annually between triennials.

Description of the extent to which Council can be liable to the plan for other Council's obligations under the terms and conditions of the multi-employer plan

As stated above, each sponsoring employer (Council) is exposed to the actuarial risks associated with current and former employees of other sponsoring employers and hence shares in the associated gains and losses.

However, there is no relief under the Fund's trust deed for employers to walk away from their defined benefit obligations. Under limited circumstances, an employer may withdraw from the plan when there are no active members, on full payment of outstanding additional contributions. There is no provision for allocation of any surplus which may be present at the date of withdrawal of the Council.

There are no specific provisions under the Fund's trust deed dealing with deficits or surplus on wind-up.

The amount of Council employer contributions to the defined benefit section of the Local Government Superannuation Scheme and recognised as an expense for the year ending 30 June 2021 was \$128,790.30. The last valuation of the Scheme was performed by Mr Richard Boyfield, FIAA as at 30 June 2020.

E3-1 Contingencies (continued)

Council's expected contribution to the plan for the next annual reporting period is \$117,580.80.

The estimated employer reserves financial position for the Pooled Employers at 30 June 2021 is:

Employer reserves only *	\$millions	Asset Coverage
Assets	2,620.5	
Past Service Liabilities	2,445.6	107.2%
Vested Benefits	2,468.7	106.2%

* excluding other accumulation accounts and reserves in both assets and liabilities.

The share of this deficit that is broadly attributed to Council is estimated to be in the order of 0.16% as at 30 June 2021.

Council's share of that deficiency cannot be accurately calculated as the Scheme is a mutual arrangement where assets and liabilities are pooled together for all member councils. For this reason, no liability for the deficiency has been recognised in Council's accounts. Council has a possible obligation that may arise should the Scheme require immediate payment to correct the deficiency.

The key economic long term assumptions used to calculate the present value of accrued benefits are:

Investment return	5.75% per annum
Salary inflation *	3.5% per annum
Increase in CPI	2.5% per annum

* Plus promotional increases

The contribution requirements may vary from the current rates if the overall sub-group experience is not in line with the actuarial assumptions in determining the funding program; however, any adjustment to the funding program would be the same for all sponsoring employers in the Pooled Employers group.

(ii) Statewide Limited

Council is a member of Statewide Mutual, a mutual pool scheme providing liability insurance to local government.

Membership includes the potential to share in either the net assets or liabilities of the fund depending on its past performance. Council's share of the net assets or liabilities reflects Council's contributions to the pool and the result of insurance claims within each of the fund years.

The future realisation and finalisation of claims incurred but not reported to 30 June this year may result in future liabilities or benefits as a result of past events that Council will be required to fund or share in respectively.

(iii) StateCover Limited

Council is a member of StateCover Mutual Limited and holds a partly paid share in the entity.

StateCover is a company providing workers compensation insurance cover to the NSW local government industry and specifically Council.

Council has a contingent liability to contribute further equity in the event of the erosion of the company's capital base as a result of the company's past performance and/or claims experience or as a result of any increased prudential requirements from APRA.

These future equity contributions would be required to maintain the company's minimum level of net assets in accordance with its licence requirements.

2. Other liabilities

(i) Third party claims

The Council is involved from time to time in various claims incidental to the ordinary course of business including claims for damages relating to its services.

E3-1 Contingencies (continued)

Council believes that it is appropriately covered for all claims through its insurance coverage and does not expect any material liabilities to eventuate.

ASSETS NOT RECOGNISED

(i) Land under roads

As permitted under AASB 1051, Council has elected not to bring to account land under roads that it owned or controlled up to and including 30/6/08.

F People and relationships

F1 Related party disclosures

F1-1 Key management personnel (KMP)

Key management personnel (KMP) of the council are those persons having the authority and responsibility for planning, directing and controlling the activities of the council, directly or indirectly.

The aggregate amount of KMP compensation included in the Income Statement is:

\$ '000	2021	2020
Compensation:		
Short-term benefits	629	930
Post-employment benefits	66	108
Total	695	1,038

Other transactions with KMP and their related parties

Council has determined that transactions at arm's length between KMP and Council as part of Council delivering a public service objective (e.g. access to library or Council swimming pool by KMP) will not be disclosed.

There are no other disclosures to be made by KMP.

F1-2 Councillor and Mayoral fees and associated expenses

\$ '000	2021	2020
The aggregate amount of Councillor and Mayoral fees and associated expenses included in materials and services expenses in the Income Statement are:		
Mayoral fee	27	27
Councillors' fees	97	94
Other Councillors' expenses (including Mayor)	41	98
Total	165	219

F2 Other relationships

F2-1 Audit fees

\$ '000	2021	2020
<p>During the year, the following fees were incurred for services provided by the auditor of Council, related practices and non-related audit firms</p> <p>Auditors of the Council - NSW Auditor-General:</p>		
(i) Audit and other assurance services		
Audit and review of financial statements	65	94
Remuneration for audit and other assurance services	65	94
Total Auditor-General remuneration	65	94
Non NSW Auditor-General audit firms		
Total audit fees	65	94

G Other matters

G1-1 Statement of Cash Flows information

Reconciliation of net operating result to cash provided from operating activities

\$ '000	2021	2020
Net operating result from Income Statement	6,093	4,354
Adjust for non-cash items:		
Depreciation and amortisation	6,546	6,225
Net losses/(gains) on disposal of assets	1,235	558
Adoption of AASB 15/1058	-	(473)
Unwinding of discount rates on reinstatement provisions	-	216
+/- Movement in operating assets and liabilities and other cash items:		
Decrease/(increase) in receivables	(1,213)	10
Decrease/(increase) in inventories	39	(79)
Decrease/(increase) in other current assets	-	(14)
Increase/(decrease) in payables	81	210
Increase/(decrease) in other accrued expenses payable	47	(89)
Increase/(decrease) in other liabilities	110	258
Increase/(decrease) in contract liabilities	442	622
Increase/(decrease) in provision for employee benefits	33	412
Increase/(decrease) in other provisions	(1)	-
Net cash provided from/(used in) operating activities from the Statement of Cash Flows	13,412	12,210

G2-1 Commitments

Capital commitments (exclusive of GST)

\$ '000	2021	2020
Capital expenditure committed for at the reporting date but not recognised in the financial statements as liabilities:		
Property, plant and equipment		
Plant and equipment	45	1,078
Roadworks	155	81
Sewer Infrastructure	301	133
Water infrastructure	10,604	559
Economic Development	1,250	–
Land & Buildings	677	–
Total commitments	13,032	1,851
These expenditures are payable as follows:		
Within the next year	13,032	1,851
Total payable	13,032	1,851
Sources for funding of capital commitments:		
Unrestricted general funds	654	41
Future grants and contributions	794	40
Externally restricted reserves	11,526	692
Internally restricted reserves	58	1,078
Total sources of funding	13,032	1,851

G3-1 Events occurring after the reporting date

Council is unaware of any material or significant 'non-adjusting events' that should be disclosed.

G4 Changes from prior year statements

G4-1 Changes in accounting policy

Voluntary changes in accounting policies

Nature of changes in accounting policies

Council made no changes in accounting policy during the year 30 June 2021.

G4-2 Changes in accounting estimates

Nature and effect of changes in accounting estimates on current year

Council made no changes to accounting estimates during the year ending 30 June 2021.

G5 Statement of developer contributions as at 30 June 2021

G5-1 Summary of developer contributions

\$ '000	Opening balance at 1 July 2020	Contributions received during the year		Interest and investment income earned	Amounts expended	Internal borrowings	Held as restricted asset at 30 June 2021	Cumulative balance of internal borrowings (to)/from
		Cash	Non-cash					
S7.11 not under plans	132	31	-	-	-	-	163	-
S64 contributions	468	216	-	-	-	-	684	-
Total contributions	600	247	-	-	-	-	847	-

Under the *Environmental Planning and Assessment Act 1979*, Council has obligations to provide Section 7.11 (contributions towards provision or improvement of amenities or services) infrastructure in new release areas.

It is possible that the funds contributed may be less than the cost of this infrastructure, requiring Council to borrow or use general revenue to fund the difference.

G5-2 Contributions not under plans

\$ '000	Opening balance at 1 July 2020	Contributions received during the year		Interest and investment income earned	Amounts expended	Internal borrowings	Held as restricted asset at 30 June 2021	Cumulative balance of internal borrowings (to)/from
		Cash	Non-cash					
CONTRIBUTIONS NOT UNDER A PLAN								
Drainage	34	27	-	-	-	-	61	-
Parking	16	3	-	-	-	-	19	-
Open space	82	1	-	-	-	-	83	-
Total	132	31	-	-	-	-	163	-

G5-3 S64 contributions

S64 contributions

Water	440	212	-	-	-	-	652	-
Sewer	28	4	-	-	-	-	32	-
Total	468	216	-	-	-	-	684	-

G6 Statement of performance measures

G6-1 Statement of performance measures – consolidated results

\$ '000	Amounts 2021	Indicator 2021	Indicators 2020 2019		Benchmark
1. Operating performance ratio					
Total continuing operating revenue excluding capital grants and contributions less operating expenses ^{1,2}	936	4.02%	5.64%	5.59%	> 0.00%
Total continuing operating revenue excluding capital grants and contributions ¹	23,259				
2. Own source operating revenue ratio					
Total continuing operating revenue excluding all grants and contributions ^{1,3}	15,078	50.84%	56.76%	59.29%	> 60.00%
Total continuing operating revenue ¹	29,656				
3. Unrestricted current ratio					
Current assets less all external restrictions	14,883	5.01x	4.33x	6.79x	> 1.50x
Current liabilities less specific purpose liabilities	2,972				
4. Debt service cover ratio					
Operating result before capital excluding interest and depreciation/impairment/amortisation ¹	7,559	15.40x	18.29x	35.07x	> 2.00x
Principal repayments (Statement of Cash Flows) plus borrowing costs (Income Statement)	491				
5. Rates and annual charges outstanding percentage ³					
Rates and annual charges outstanding ³	474	4.11%	5.07%	5.84%	< 10.00%
Rates and annual charges collectable	11,537				
6. Cash expense cover ratio					
Current year's cash and cash equivalents plus all term deposits	42,710	25.87	27.88	29.32	> 3.00
Monthly payments from cash flow of operating and financing activities	1,651	mths	mths	mths	mths

(1) Excludes fair value increments on investment properties, reversal of revaluation decrements, reversal of impairment losses on receivables, net gain on sale of assets and net share of interests in joint ventures and associates using the equity method and includes pensioner rate subsidies

(2) Excludes impairment/revaluation decrements of IPPE, fair value decrements on investment properties, net loss on disposal of assets and net loss on share of interests in joint ventures and associates using the equity method

(3) These ratios have had the pensioner subsidies removed from the 2018/19 amounts due to changes in the 2019/20 Accounting Code. This change is to ensure comparatives remain consistent.

G6-2 Statement of performance measures by fund

\$ '000	General Indicators ³		Water Indicators		Sewer Indicators		Benchmark
	2021	2020	2021	2020	2021	2020	
1. Operating performance ratio							
Total continuing operating revenue excluding capital grants and contributions less operating expenses ^{1,2}	(2.61)%	1.61%	30.60%	26.67%	7.85%	(3.28)%	> 0.00%
Total continuing operating revenue excluding capital grants and contributions ¹							
2. Own source operating revenue ratio							
Total continuing operating revenue excluding capital grants and contributions ^{1,3}	38.27%	43.47%	94.87%	97.32%	97.20%	99.24%	> 60.00%
Total continuing operating revenue ¹							
3. Unrestricted current ratio							
Current assets less all external restrictions	4.14x	4.33x	(1.73)x	86.40x	∞	∞	> 1.50x
Current liabilities less specific purpose liabilities							
4. Debt service cover ratio							
Operating result before capital excluding interest and depreciation/impairment/amortisation ¹	15.57x	13.02x	10.69x	164.09x	∞	∞	> 2.00x
Principal repayments (Statement of Cash Flows) plus borrowing costs (Income Statement)							
5. Rates and annual charges outstanding percentage ³							
Rates and annual charges outstanding	3.11%	3.75%	7.35%	9.83%	3.83%	4.27%	< 10.00%
Rates and annual charges collectable							
6. Cash expense cover ratio							
Current year's cash and cash equivalents plus all term deposits	16.32 mths	20.95 mths	71.78 mths	47.11 mths	17.98 mths	35.79 mths	> 3.00 mths
Monthly payments from cash flow of operating and financing activities							

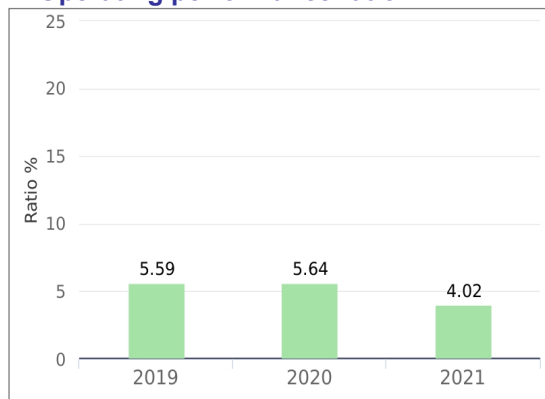
(1) - (2) Refer to Notes at Note G6-1 above.

(3) General fund refers to all of Council's activities except for its water and sewer activities which are listed separately.

H Additional Council disclosures (unaudited)

H1-1 Statement of performance measures – consolidated results (graphs)

1. Operating performance ratio



Purpose of operating performance ratio

This ratio measures Council's achievement of containing operating expenditure within operating revenue.

Commentary on 2020/21 result

2020/21 ratio 4.02%

The operating performance ratio has seen a slight decrease to 4.02% (2019: 5.60%) due to an increase in depreciation expenses after a comprehensive revaluation of Councils Water and Sewer Assets in the 2020 Financial Year, as Council continues to have its Assets comprehensively revalued increases in Depreciation Expenses are expected to continue.

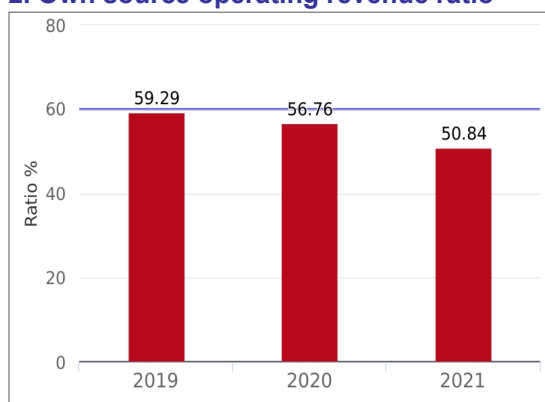
Benchmark: — > 0.00%

Ratio achieves benchmark

Source of benchmark: Code of Accounting Practice and Financial Reporting

Ratio is outside benchmark

2. Own source operating revenue ratio



Purpose of own source operating revenue ratio

This ratio measures fiscal flexibility. It is the degree of reliance on external funding sources such as operating grants and contributions.

Commentary on 2020/21 result

2020/21 ratio 50.84%

The own source operating revenue ratio decreased to 50.84% (2019: 56.76%) due to the increase in grant funding.

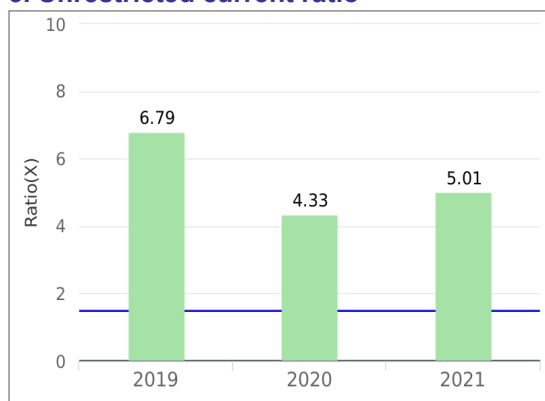
Benchmark: — > 60.00%

Ratio achieves benchmark

Source of benchmark: Code of Accounting Practice and Financial Reporting

Ratio is outside benchmark

3. Unrestricted current ratio



Purpose of unrestricted current ratio

To assess the adequacy of working capital and its ability to satisfy obligations in the short term for the unrestricted activities of Council.

Commentary on 2020/21 result

2020/21 ratio 5.01x

The unrestricted current ratio has seen a slight increase in 2021 due to decrease in externally restricted cash, cash equivalents and investments.

Benchmark: — > 1.50x

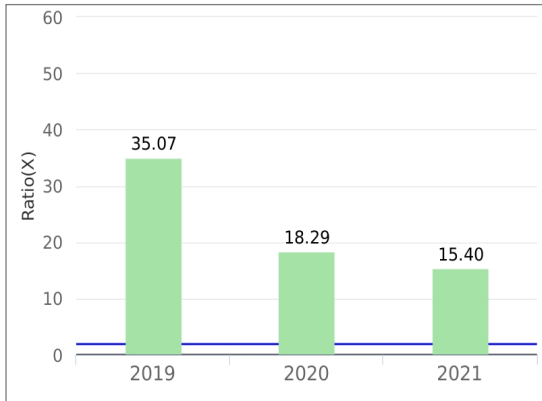
Ratio achieves benchmark

Source of benchmark: Code of Accounting Practice and Financial Reporting

Ratio is outside benchmark

H1-1 Statement of performance measures – consolidated results (graphs) (continued)

4. Debt service cover ratio



Purpose of debt service cover ratio

This ratio measures the availability of operating cash to service debt including interest, principal and lease payments

Commentary on 2020/21 result

2020/21 ratio 15.40x

The debt service cover ratio has decreased to 15.39% (2019: 18.29%) due to the drawdown of loans this financial year to fund large scale Council projects.

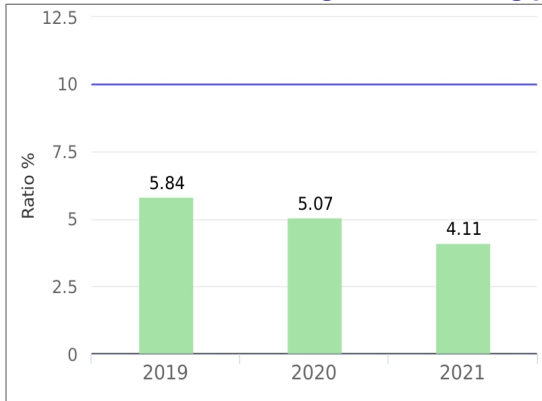
Benchmark: — > 2.00x

Source of benchmark: Code of Accounting Practice and Financial Reporting

■ Ratio achieves benchmark

■ Ratio is outside benchmark

5. Rates and annual charges outstanding percentage



Purpose of rates and annual charges outstanding percentage

To assess the impact of uncollected rates and annual charges on Council's liquidity and the adequacy of recovery efforts.

Commentary on 2020/21 result

2020/21 ratio 4.11%

The rates and annual charges outstanding percentage of 4.11% has decreased from the prior year (2019: 5.07%) due to a successful year of collections.

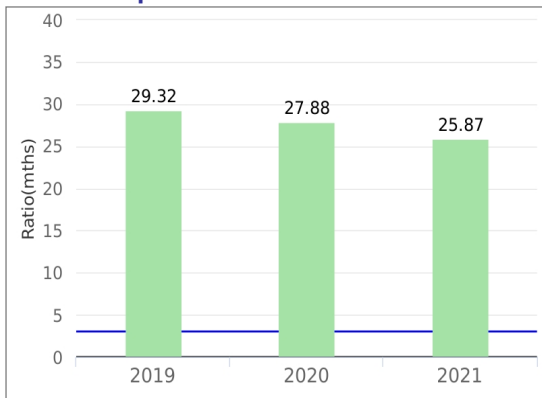
Benchmark: — < 10.00%

Source of benchmark: Code of Accounting Practice and Financial Reporting

■ Ratio achieves benchmark

■ Ratio is outside benchmark

6. Cash expense cover ratio



Purpose of cash expense cover ratio

This liquidity ratio indicates the number of months a Council can continue paying for its immediate expenses without additional cash inflow.

Commentary on 2020/21 result

2020/21 ratio 25.87 mths

Council's cash expenses cover ratio has decreased slightly to 25.87% (2019: 27.88%). However, Council remains in a strong position.

Benchmark: — > 3.00mths

Source of benchmark: Code of Accounting Practice and Financial Reporting

■ Ratio achieves benchmark

■ Ratio is outside benchmark



INDEPENDENT AUDITOR'S REPORT
Report on the general purpose financial statements
Berrigan Shire Council

To the Councillors of the Berrigan Shire Council

Opinion

I have audited the accompanying financial statements of Berrigan Shire Council (the Council), which comprise the Statement by Councillors and Management, the Income Statement and Statement of Comprehensive Income for the year ended 30 June 2021, the Statement of Financial Position as at 30 June 2021, the Statement of Changes in Equity and Statement of Cash Flows for the year then ended and notes comprising a summary of significant accounting policies and other explanatory information.

In my opinion:

- the Council's accounting records have been kept in accordance with the requirements of the *Local Government Act 1993*, Chapter 13, Part 3, Division 2 (the Division)
- the financial statements:
 - have been prepared, in all material respects, in accordance with the requirements of this Division
 - are consistent with the Council's accounting records
 - present fairly, in all material respects, the financial position of the Council as at 30 June 2021, and of its financial performance and its cash flows for the year then ended in accordance with Australian Accounting Standards
- all information relevant to the conduct of the audit has been obtained
- no material deficiencies in the accounting records or financial statements have come to light during the audit.

My opinion should be read in conjunction with the rest of this report.

Basis for Opinion

I conducted my audit in accordance with Australian Auditing Standards. My responsibilities under the standards are described in the 'Auditor's Responsibilities for the Audit of the Financial Statements' section of my report.

I am independent of the Council in accordance with the requirements of the:

- Australian Auditing Standards
- Accounting Professional and Ethical Standards Board's APES 110 'Code of Ethics for Professional Accountants (including Independence Standards)' (APES 110).

I have fulfilled my other ethical responsibilities in accordance with APES 110.

Parliament promotes independence by ensuring the Auditor-General and the Audit Office of New South Wales are not compromised in their roles by:

- providing that only Parliament, and not the executive government, can remove an Auditor-General
- mandating the Auditor-General as auditor of councils
- precluding the Auditor-General from providing non-audit services.

I believe the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinion.

Other Information

The Council's annual report for the year ended 30 June 2021 includes other information in addition to the financial statements and my Independent Auditor's Report thereon. The Councillors are responsible for the other information. At the date of this Independent Auditor's Report, the other information I have received comprise the special purpose financial statements and Special Schedules (the Schedules).

My opinion on the financial statements does not cover the other information. Accordingly, I do not express any form of assurance conclusion on the other information. However, as required by the *Local Government Act 1993*, I have separately expressed an opinion on the special purpose financial statements and Special Schedule - Permissible income for general rates.

In connection with my audit of the financial statements, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or my knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work I have performed, I conclude there is a material misstatement of the other information, I must report that fact.

I have nothing to report in this regard.

The Councillors' Responsibilities for the Financial Statements

The Councillors are responsible for the preparation and fair presentation of the financial statements in accordance with Australian Accounting Standards and the *Local Government Act 1993*, and for such internal control as the Councillors determine is necessary to enable the preparation and fair presentation of the financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Councillors are responsible for assessing the Council's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting.

Auditor's Responsibilities for the Audit of the Financial Statements

My objectives are to:

- obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error
- issue an Independent Auditor's Report including my opinion.

Reasonable assurance is a high level of assurance, but does not guarantee an audit conducted in accordance with Australian Auditing Standards will always detect material misstatements. Misstatements can arise from fraud or error. Misstatements are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions users take based on the financial statements.

A description of my responsibilities for the audit of the financial statements is located at the Auditing and Assurance Standards Board website at: www.auasb.gov.au/auditors_responsibilities/ar4.pdf. The description forms part of my auditor's report.

The scope of my audit does not include, nor provide assurance:

- that the Council carried out its activities effectively, efficiently and economically
- on the Original Budget information included in the Income Statement, Statement of Cash Flows, and Note B-5 Performance against budget
- on the Special Schedules. A separate opinion has been provided on Special Schedule - Permissible income for general rates
- about the security and controls over the electronic publication of the audited financial statements on any website where they may be presented
- about any other information which may have been hyperlinked to/from the financial statements.



Michael Kharzoo
Director, Financial Audit

Delegate of the Auditor-General for New South Wales

29 October 2021
SYDNEY

Cr Matthew Hannan
Mayor
Berrigan Shire Council
56 Chanter Street
BERRIGAN NSW 2712

Contact: Michael Kharzoo
Phone no: (02) 9275 7188
Our ref: D2122944/1692

29 October 2021

Dear Mayor

**Report on the Conduct of the Audit
for the year ended 30 June 2021
Berrigan Shire Council**

I have audited the general purpose financial statements (GPFS) of the Berrigan Shire Council (the Council) for the year ended 30 June 2021 as required by section 415 of the *Local Government Act 1993* (the Act).

I expressed an unmodified opinion on the Council's GPFS.

This Report on the Conduct of the Audit (the Report) for the Council for the year ended 30 June 2021 is issued in accordance with section 417 of the Act. This Report should be read in conjunction with my audit opinion on the GPFS issued under section 417(2) of the Act.

SIGNIFICANT AUDIT ISSUES AND OBSERVATIONS

I identified the following significant audit issues and observations during my audit of the Council's financial statements. These issues and observations were addressed as part of my audit.

Rural fire-fighting equipment not recognised in the financial statements





Council did not record rural fire-fighting equipment in the financial statements.

Rural fire fighting equipment, specifically the red fleet vehicles, is controlled by the Council and should be recognised in their financial statements. This is supported by the requirements of the *Rural Fires Act 1997* and service agreements between councils and the RFS.

The Department of Planning, Industry and Environment (inclusive of the Office of Local Government) confirmed in the 'Report on Local Government 2020' (tabled in Parliament on 27 May 2021) their view that rural firefighting equipment is not controlled by the NSW Rural Fire Service.

INCOME STATEMENT

Operating result

	2021	2020	Variance
	\$m	\$m	%
Rates and annual charges revenue	10.9	10.6	 2.8
Grants and contributions revenue	14.6	11.5	 27.0
Operating result from continuing operations	6.1	4.4	 38.6
Net operating result before capital grants and contributions	(0.3)	0.7	 142.9

The Council's operating result from continuing operations (\$6.1 million surplus including depreciation and amortisation expense of \$6.5 million) was \$1.7 million higher than the 2019–20 result. This is as a result of \$3.1m increase in grants and contributions offset by an increase in employee benefits and on-costs expenses and an increase in net losses from the disposal of assets.

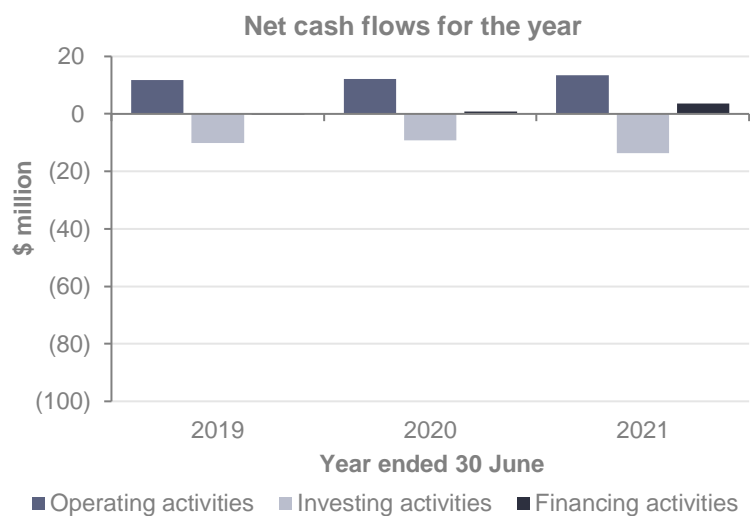
The net operating result before capital grants and contributions (\$0.3 million deficit) was \$1 million lower than the 2019–20 result. This is mainly due to \$0.5 million increase in employee benefits and on-costs and \$0.7 million increase in net losses from the disposal of assets. Rates and annual charges revenue (\$10.9 million) increased by \$0.3 million (2.8 per cent) in 2020–21 due to Council's 2.6% rate peg increase in 2020-21 for general rates.

Grants and contributions revenue (\$14.6 million) increased by \$3.1 million (27 per cent) in 2020–21 due to:

- Increase of \$0.7 million of economic development capital grants received in 2020–21
- Increase of \$1.8 million of transport capital grants received during the 2020-21 year

STATEMENT OF CASH FLOWS

- Council's cash and cash equivalents was \$14.7 million at 30 June 2021 (\$11.2 million at 30 June 2020). There was a net increase in cash and cash equivalents of \$3.5 million during 2020-21 financial year.
- Net cash provided by operating activities has increased by \$1.2 million. This is mainly due to the increase in cash receipts from other grants and contributions of \$2 million.
- Net cash used in investing activities has increased by \$4.4 million, which is driven by the increase in the acquisition of IPP&E of \$1.8 million and an increase of \$1 million in acquisition of term deposits.



FINANCIAL POSITION

Cash and investments

Cash and investments	2021	2020	Commentary
	\$m	\$m	
Total cash, cash equivalents and investments	42.7	38.3	<ul style="list-style-type: none"> • Externally restricted cash and investments are restricted in their use by externally imposed requirements. This has increased by \$6.4m from in 2020-21 mainly related to water fund restrictions. • Internally restricted cash and investments have been restricted in their use by resolution or policy of Council to reflect identified programs of works and any forward plans identified by Council. This has reduced by \$1 million due to a reduction in the capital works reserve. • Unrestricted cash and investments are available to provide liquidity for day-to-day operations of the Council. This has decreased by \$1 million in 2020-21.
Restricted cash and investments:			
• External restrictions	30.7	24.7	
• Internal restrictions	7.4	5.6	
• Unrestricted	7.0	8.0	

Debt

Council borrowings have increased by \$3.6m driven by additional drawdowns of \$4 million during 2020-2021.

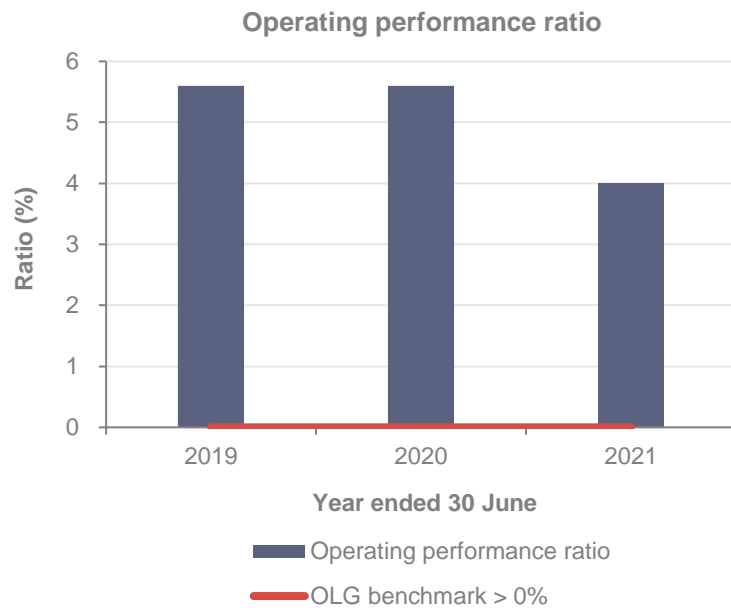
PERFORMANCE

Performance measures

The following section provides an overview of the Council's performance against the performance measures and performance benchmarks set by the Office of Local Government (OLG) within the Department of Planning, Industry and Environment.

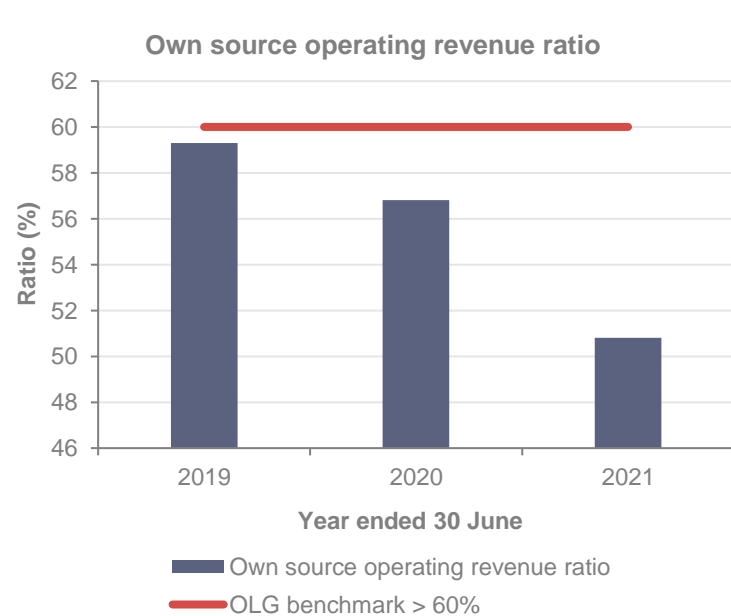
Operating performance ratio

- The 'operating performance ratio' measures how well council contained operating expenditure within operating revenue (excluding capital grants and contributions, fair value adjustments, and reversal of revaluation decrements). The benchmark set by OLG is greater than zero per cent.
- The Council exceeded the OLG benchmark for the current reporting period.
- The operating performance ratio of 4.02 per cent shows Council's ability to consistently exceed the nominated benchmark.



Own source operating revenue ratio

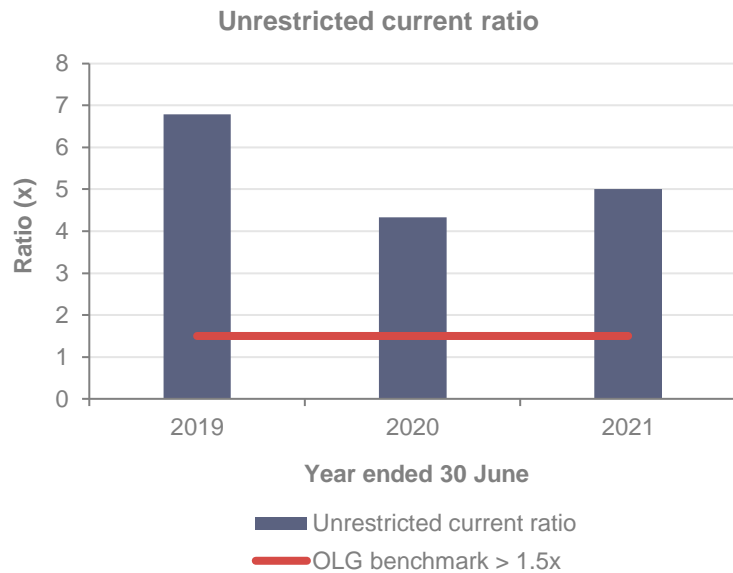
- The 'own source operating revenue ratio' measures council's fiscal flexibility and the degree to which it relies on external funding sources such as operating grants and contributions. The benchmark set by OLG is greater than 60 per cent.
- The Council did not meet the OLG benchmark for the current reporting period.
- This indicates that the Council is more reliant on external funding sources, such as grants and contributions. The own source operating revenue ratio of 50.8 per cent (2019-20: 56.8 per cent) has decreased as Council received more funding from grants and transport based



capital grants in the current year.

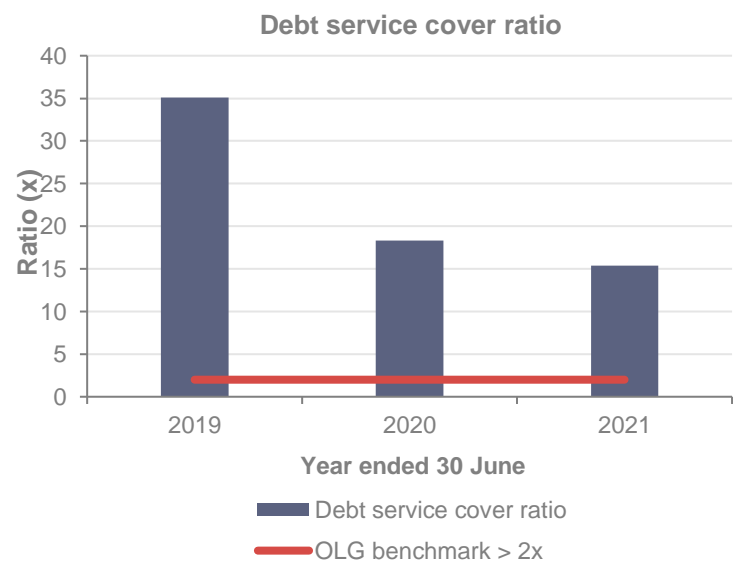
Unrestricted current ratio

- The 'unrestricted current ratio' is specific to local government and represents council's ability to meet its short-term obligations as they fall due. The benchmark set by OLG is greater than 1.5 times.
- The Council exceeded the OLG benchmark for the current reporting period.
- The Council's liquidity ratio of 5.01 times is greater than the industry benchmark minimum of greater than 1.5 times. This indicates that the Council has sufficient liquidity to meet its current liabilities as and when they fall due.



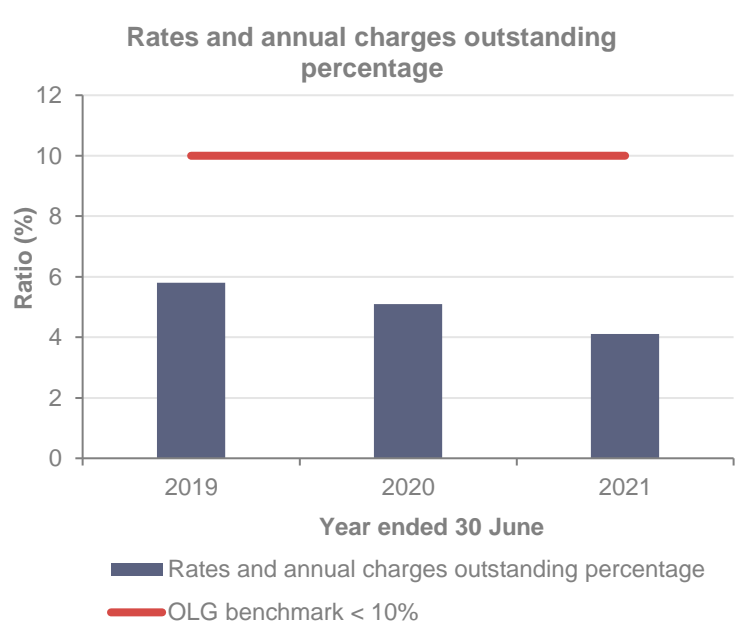
Debt service cover ratio

- The 'debt service cover ratio' measures the operating cash to service debt including interest, principal and lease payments. The benchmark set by OLG is greater than two times.
- The Council's debt service cover ratio of 15.4 times is greater than the industry benchmark of greater than 2 times. This indicates that the Council has sufficient operating revenue to service its debt.
- This ratio has decreased compared to 2019-20, due to additional borrowings in 2020-21.



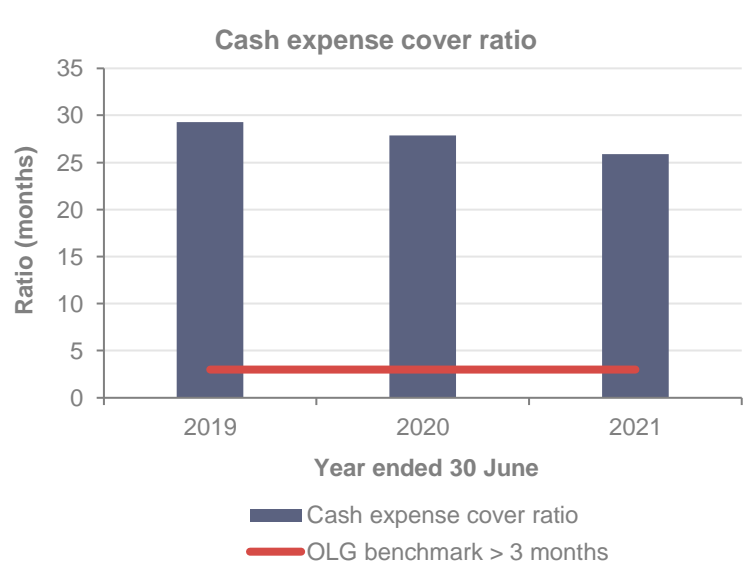
Rates and annual charges outstanding percentage

- The 'rates and annual charges outstanding percentage' assesses the impact of uncollected rates and annual charges on council's liquidity and the adequacy of debt recovery efforts. The benchmark set by OLG is less than 10 per cent for regional and rural councils.
- The Council's rates and annual charges outstanding ratio of 4.11 per cent is within the industry benchmark of less than 10 per cent for regional and rural councils and is a reflection of the sound debt recovery procedures at the Council.



Cash expense cover ratio

- This liquidity ratio indicates the number of months the council can continue paying for its immediate expenses without additional cash inflow. The benchmark set by OLG is greater than three months.
- The Council's cash expense cover ratio was 25.9 months, which is above the industry benchmark of greater than 3 months. This indicates that Council had the capacity to cover 25.9 months of operating cash expenditure without additional cash inflows as at 30 June 2021.



Infrastructure, property, plant and equipment renewals

The Council renewed \$7.7 million of assets in the 2020-21 financial year, which is consistent with the renewal level from the 2019-20 financial year. The 2020-21 renewals consisted of:

- \$2.1 million for roads;
- \$1.9 million for capital work in progress;
- \$1.8 million for the water supply network; and
- \$1.3 million for other open space/recreational asset renewal.

OTHER MATTERS

Impact of new accounting standards

AASB 1059 'Service Concession Arrangements: Grantors'

The Council adopted the new accounting standard AASB 1059 'Service Concession Arrangements: Grantors' for the first time in its 2020–21 financial statements.

AASB 1059 provides guidance for public sector entities (grantors) who enter into service concession arrangements with private sector operators for the delivery of public services.

AASB 1059 applies to arrangements involving an operator providing public services related to a service concession asset on behalf of a public sector grantor for a specified period of time and managing at least some of those services. Common examples include roads, prisons, hospitals, water distribution facilities and energy supply.

When AASB 1059 applies, the grantor recognises the service concession asset at current replacement cost when the grantor obtains control of the asset and recognises a corresponding financial liability or unearned revenue or a combination of both.

The Council does not have any service concession arrangements that fall under AASB 1059.

Legislative compliance

My audit procedures did not identify any instances of non-compliance with legislative requirements or a material deficiency in the Council's accounting records or financial statements. The Council's:

- accounting records were maintained in a manner and form to allow the GPFS to be prepared and effectively audited
- staff provided all accounting records and information relevant to the audit.



Michael Kharzoo
Director, Financial Audit

Delegate of the Auditor-General for New South Wales

cc: Ms Tahlia Fry, Finance Manager
Mr Matthew Hansen, Director Corporate Services
Ms Karina Ewer, Chief Executive Officer
Ms Kiersten Fishburn, Secretary of the Department of Planning, Industry and Environment

Berrigan Shire Council

SPECIAL PURPOSE FINANCIAL STATEMENTS
for the year ended 30 June 2021

“Making an even better Berrigan Shire”



Berrigan Shire Council

Special Purpose Financial Statements

for the year ended 30 June 2021

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Background

- i. These Special Purpose Financial Statements have been prepared for the use by both Council and the Office of Local Government in fulfilling their requirements under National Competition Policy.
- ii. The principle of competitive neutrality is based on the concept of a 'level playing field' between persons/entities competing in a market place, particularly between private and public sector competitors.

Essentially, the principle is that government businesses, whether Commonwealth, state or local, should operate without net competitive advantages over other businesses as a result of their public ownership.

- iii. For Council, the principle of competitive neutrality and public reporting applies only to declared business activities.

These include **(a)** those activities classified by the Australian Bureau of Statistics as business activities being water supply, sewerage services, abattoirs, gas production and reticulation, and **(b)** those activities with a turnover of more than \$2 million that Council has formally declared as a business activity (defined as Category 1 activities).

- iv. In preparing these financial statements for Council's self-classified Category 1 businesses and ABS-defined activities, councils must **(a)** adopt a corporatisation model and **(b)** apply full cost attribution including tax-equivalent regime payments and debt guarantee fees (where the business benefits from Council's borrowing position by comparison with commercial rates).

Berrigan Shire Council

Special Purpose Financial Statements

for the year ended 30 June 2021

Statement by Councillors and Management

Statement by Councillors and Management made pursuant to the Local Government Code of Accounting Practice and Financial Reporting

The attached Special Purpose Financial Statements have been prepared in accordance with:

- the NSW Government Policy Statement '*Application of National Competition Policy to Local Government*',
- the Division of Local Government Guidelines '*Pricing and Costing for Council Businesses – A Guide to Competitive Neutrality*',
- the Local Government *Code of Accounting Practice and Financial Reporting*,
- the NSW Office of Water *Best-Practice Management of Water and Sewerage Guidelines*.

To the best of our knowledge and belief, these statements:

- present fairly the operating result and financial position for each of Council's declared business activities for the year, and
- accord with Council's accounting and other records.
- present overhead reallocation charges to the water and sewerage businesses as fair and reasonable.

We are not aware of any matter that would render these statements false or misleading in any way.

Signed in accordance with a resolution of Council made on 20 October 2021.



Matthew Hannan

Mayor

20 October 2021



Daryll Morris

Councillor

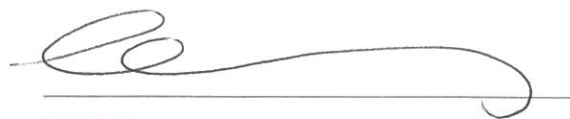
20 October 2021



Karina Ewer

Chief Executive Officer

20 October 2021



Tahlia Fry

Responsible Accounting Officer

20 October 2021

Berrigan Shire Council

Income Statement of water supply business activity

for the year ended 30 June 2021

\$ '000	2021	2020
Income from continuing operations		
Access charges	2,116	2,028
User charges	1,161	1,199
Fees	78	64
Interest	130	102
Other income	436	716
Total income from continuing operations	3,921	4,109
Expenses from continuing operations		
Employee benefits and on-costs	464	481
Borrowing costs	24	–
Materials and services	1,224	1,403
Depreciation, amortisation and impairment	690	709
Water purchase charges	120	144
Net losses from the disposal of assets	149	–
Other expenses	199	276
Total expenses from continuing operations	2,870	3,013
Surplus (deficit) from continuing operations before capital amounts	1,051	1,096
Grants and contributions provided for capital purposes	212	113
Surplus (deficit) from continuing operations after capital amounts	1,263	1,209
Surplus (deficit) from all operations before tax	1,263	1,209
Less: corporate taxation equivalent [based on result before capital]	(273)	(301)
Surplus (deficit) after tax	990	908
Plus accumulated surplus	25,865	24,656
Plus adjustments for amounts unpaid:		
– Corporate taxation equivalent	273	301
Closing accumulated surplus	27,128	25,865
Return on capital %	3.0%	2.3%
Subsidy from Council	–	–
Calculation of dividend payable:		
Surplus (deficit) after tax	990	908
Less: capital grants and contributions (excluding developer contributions)	(212)	(113)
Surplus for dividend calculation purposes	778	795
Potential dividend calculated from surplus	389	398

Berrigan Shire Council

Income Statement of sewerage business activity

for the year ended 30 June 2021

\$ '000	2021	2020
Income from continuing operations		
Access charges	2,147	2,062
User charges	4	12
Fees	64	58
Interest	34	49
Other income	44	44
Total income from continuing operations	2,293	2,225
Expenses from continuing operations		
Employee benefits and on-costs	358	357
Materials and services	940	1,032
Depreciation, amortisation and impairment	614	660
Net losses from the disposal of assets	95	85
Calculated taxation equivalents	8	12
Other expenses	263	249
Total expenses from continuing operations	2,278	2,395
Surplus (deficit) from continuing operations before capital amounts	15	(170)
Grants and contributions provided for capital purposes	66	17
Surplus (deficit) from continuing operations after capital amounts	81	(153)
Surplus (deficit) from all operations before tax	81	(153)
Less: corporate taxation equivalent [based on result before capital]	(4)	–
Surplus (deficit) after tax	77	(153)
Plus accumulated surplus	10,693	10,834
Plus adjustments for amounts unpaid:		
– Taxation equivalent payments	8	12
– Corporate taxation equivalent	4	–
Less:		
Closing accumulated surplus	10,782	10,693
Return on capital %	0.0%	(0.4)%
Subsidy from Council	626	576
Calculation of dividend payable:		
Surplus (deficit) after tax	77	(153)
Less: capital grants and contributions (excluding developer contributions)	(66)	(17)
Surplus for dividend calculation purposes	11	–
Potential dividend calculated from surplus	6	–

Berrigan Shire Council

Statement of Financial Position of water supply business activity

as at 30 June 2021

\$ '000	2021	2020
ASSETS		
Current assets		
Cash and cash equivalents	5,936	7,829
Investments	14,000	4,000
Receivables	172	221
Inventories	85	109
Total current assets	20,193	12,159
Non-current assets		
Infrastructure, property, plant and equipment	35,638	48,412
Total non-current assets	35,638	48,412
Total assets	55,831	60,571
LIABILITIES		
Current liabilities		
Payables	89	5
Borrowings	619	–
Total current liabilities	708	5
Non-current liabilities		
Borrowings	5,825	–
Total non-current liabilities	5,825	–
Total liabilities	6,533	5
Net assets	49,298	60,566
EQUITY		
Accumulated surplus	27,128	25,865
Revaluation reserves	22,170	34,701
Total equity	49,298	60,566

Berrigan Shire Council

Statement of Financial Position of sewerage business activity

as at 30 June 2021

\$ '000	2021	2020
ASSETS		
Current assets		
Cash and cash equivalents	1,949	5,108
Investments	2,000	2,000
Receivables	423	93
Inventories	12	17
Total current assets	4,384	7,218
Non-current assets		
Receivables	3,263	–
Infrastructure, property, plant and equipment	43,000	46,135
Total non-current assets	46,263	46,135
Total assets	50,647	53,353
Net assets	50,647	53,353
EQUITY		
Accumulated surplus	10,782	10,693
Revaluation reserves	39,865	42,660
Total equity	50,647	53,353

Note – Significant Accounting Policies

A statement summarising the supplemental accounting policies adopted in the preparation of the special purpose financial statements (SPFS) for National Competition Policy (NCP) reporting purposes follows.

These financial statements are SPFS prepared for use by Council and the Office of Local Government. For the purposes of these statements, the Council is a non-reporting not-for-profit entity.

The figures presented in these special purpose financial statements have been prepared in accordance with the recognition and measurement criteria of relevant Australian Accounting Standards, other authoritative pronouncements of the Australian Accounting Standards Board (AASB) and Australian Accounting Interpretations.

The disclosures in these special purpose financial statements have been prepared in accordance with the *Local Government Act 1993 (Act)*, the *Local Government (General) Regulation 2005 (Regulation)* and the Local Government Code of Accounting Practice and Financial Reporting.

The statements are prepared on an accruals basis. They are based on historic costs and do not take into account changing money values or, except where specifically stated, fair value of non-current assets. Certain taxes and other costs, appropriately described, have been imputed for the purposes of the National Competition Policy.

The Statement of Financial Position includes notional assets/liabilities receivable from/payable to Council's general fund. These balances reflect a notional intra-entity funding arrangement with the declared business activities.

National Competition Policy

Council has adopted the principle of 'competitive neutrality' in its business activities as part of the National Competition Policy which is being applied throughout Australia at all levels of government. The framework for its application is set out in the June 1996 NSW Government Policy statement titled 'Application of National Competition Policy to Local Government'. *The Pricing and Costing for Council Businesses – A Guide to Competitive Neutrality* issued by the Office of Local Government in July 1997 has also been adopted.

The pricing and costing guidelines outline the process for identifying and allocating costs to activities and provide a standard for disclosure requirements. These disclosures are reflected in Council's pricing and/or financial reporting systems and include taxation equivalents, Council subsidies, and returns on investments (rate of return and dividends paid).

Declared business activities

In accordance with *Pricing and Costing for Council Businesses – A Guide to Competitive Neutrality*, Council has declared that the following are to be considered as business activities:

Category 1

(where gross operating turnover is over \$2 million)

a. Berrigan Shire Council Water Supply

Supply drinking quality water to the towns of Barooga, Berrigan, Finley and Tocumwal

b. Berrigan Shire Council Sewerage Service

Supply of a reticulated sewerage service to the towns of Barooga, Berrigan, Finley and Tocumwal.

Category 2

(where gross operating turnover is less than \$2 million)

NIL

Income tax

An income tax equivalent has been applied on the profits of the business activities.

Whilst income tax is not a specific cost for the purpose of pricing a good or service, it needs to be taken into account in terms of assessing the rate of return required on capital invested.

Accordingly, the return on capital invested is set at a pre-tax level - gain/(loss) from ordinary activities before capital amounts, as would be applied by a private sector competitor. That is, it should include a provision equivalent to the corporate income tax rate, currently 27.5%.

Note – Significant Accounting Policies (continued)

Income tax is only applied where a gain/ (loss) from ordinary activities before capital amounts has been achieved.

Since the taxation equivalent is notional – that is, it is payable to Council as the ‘owner’ of business operations - it represents an internal payment and has no effect on the operations of the Council. Accordingly, there is no need for disclosure of internal charges in the SPFS.

The rate applied of 27.5% is/is not the equivalent company tax rate prevalent at reporting date. No adjustments have been made for variations that have occurred during the year.

Loan and debt guarantee fees

The debt guarantee fee is designed to ensure that Council business activities face ‘true’ commercial borrowing costs in line with private sector competitors. In order to calculate a debt guarantee fee, Council has determined what the differential borrowing rate would have been between the commercial rate and Council’s borrowing rate for its business activities.

(i) Subsidies

Government policy requires that subsidies provided to customers, and the funding of those subsidies, must be explicitly disclosed. Subsidies occur where Council provides services on a less than cost recovery basis. This option is exercised on a range of services in order for Council to meet its community service obligations. The overall effect of subsidies is contained within the Income Statements of business activities.

(ii) Return on investments (rate of return)

The NCP policy statement requires that councils with Category 1 businesses ‘would be expected to generate a return on capital funds employed that is comparable to rates of return for private businesses operating in a similar field’.

Funds are subsequently available for meeting commitments or financing future investment strategies. The rate of return is disclosed for each of Council’s business activities on the Income Statement.

The rate of return is calculated as follows:

Operating result before capital income + interest expense

Written down value of I,PP&E as at 30 June

As a minimum, business activities should generate a return equal to the Commonwealth 10 year bond rate which is 1.49% at 30/6/21.

(iii) Dividends

Council is not required to pay dividends to either itself (as owner of a range of businesses) or to any external entities.

Local government water supply and sewerage businesses are permitted to pay an annual dividend from its water supply or sewerage business surplus.

Each dividend must be calculated and approved in accordance with the Department of Industry – Water guidelines and must not exceed:

- 50% of this surplus in any one year, or
- the number of water supply or sewerage assessments at 30 June 2021 multiplied by \$30 (less the payment for tax equivalent charges, not exceeding \$3 per assessment).

In accordance with the Department of Industry – Water guidelines a Dividend Payment form, Statement of Compliance, Unqualified Independent Financial Audit Report and Compliance Audit Report are required to be submitted to the Department of Industry – Water.



INDEPENDENT AUDITOR'S REPORT

Report on the special purpose financial statements

Berrigan Shire Council

To the Councillors of the Berrigan Shire Council

Opinion

I have audited the accompanying special purpose financial statements (the financial statements) of Berrigan Shire Council's (the Council) Declared Business Activities, which comprise the Statement by Councillors and Management, the Income Statement of each Declared Business Activity for the year ended 30 June 2021, the Statement of Financial Position of each Declared Business Activity as at 30 June 2021 and the Significant Accounting Policies note.

The Declared Business Activities of the Council are:

- Water Supply
- Sewerage

In my opinion, the financial statements present fairly, in all material respects, the financial position of the Council's declared Business Activities as at 30 June 2021, and their financial performance for the year then ended, in accordance with the Australian Accounting Standards described in the Significant accounting policies note and the Local Government Code of Accounting Practice and Financial Reporting 2020–21 (LG Code).

My opinion should be read in conjunction with the rest of this report.

Basis for Opinion

I conducted my audit in accordance with Australian Auditing Standards. My responsibilities under the standards are described in the 'Auditor's Responsibilities for the Audit of the Financial Statements' section of my report.

I am independent of the Council in accordance with the requirements of the:

- Australian Auditing Standards
- Accounting Professional and Ethical Standards Board's APES 110 'Code of Ethics for Professional Accountants (including Independence Standards)' (APES 110).

I have fulfilled my other ethical responsibilities in accordance with APES 110.

Parliament promotes independence by ensuring the Auditor-General and the Audit Office of New South Wales are not compromised in their roles by:

- providing that only Parliament, and not the executive government, can remove an Auditor-General
- mandating the Auditor-General as the auditor of councils
- precluding the Auditor-General from providing non-audit services.

I believe the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinion.

Emphasis of Matter - Basis of Accounting

Without modifying my opinion, I draw attention to the Significant accounting policies note to the financial statements which describes the basis of accounting. The financial statements have been prepared for the purpose of fulfilling the Council's financial reporting responsibilities under the LG Code. As a result, the financial statements may not be suitable for another purpose.

Other Information

The Council's annual report for the year ended 30 June 2021 includes other information in addition to the financial statements and my Independent Auditor's Report thereon. The Councillors are responsible for the other information. At the date of this Independent Auditor's Report, the other information I have received comprise the general purpose financial statements and Special Schedules (the Schedules).

My opinion on the financial statements does not cover the other information. Accordingly, I do not express any form of assurance conclusion on the other information. However, as required by the *Local Government Act 1993*, I have separately expressed an opinion on the general purpose financial statements and Special Schedule 'Permissible income for general rates'.

In connection with my audit of the financial statements, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or my knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work I have performed, I conclude there is a material misstatement of the other information, I must report that fact.

I have nothing to report in this regard.

The Councillors' Responsibilities for the Financial Statements

The Councillors are responsible for the preparation and fair presentation of the financial statements and for determining that the accounting policies, described in the Significant accounting policies note to the financial statements, are appropriate to meet the requirements in the LG Code. The Councillors' responsibility also includes such internal control as the Councillors determine is necessary to enable the preparation and fair presentation of the financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Councillors are responsible for assessing the Council's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting.

Auditor's Responsibilities for the Audit of the Financial Statements

My objectives are to:

- obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error
- issue an Independent Auditor's Report including my opinion.

Reasonable assurance is a high level of assurance, but does not guarantee an audit conducted in accordance with Australian Auditing Standards will always detect material misstatements. Misstatements can arise from fraud or error. Misstatements are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions users take based on the financial statements.

A description of my responsibilities for the audit of the financial statements is located at the Auditing and Assurance Standards Board website at: www.auasb.gov.au/auditors_responsibilities/ar4.pdf. The description forms part of my auditor's report.

The scope of my audit does not include, nor provide assurance:

- that the Council carried out its activities effectively, efficiently and economically
- about the security and controls over the electronic publication of the audited financial statements on any website where they may be presented
- about any other information which may have been hyperlinked to/from the financial statements.

A handwritten signature in black ink, appearing to read 'M. Kharzoo', with a stylized flourish at the end.

Michael Kharzoo
Director, Financial Audit

Delegate of the Auditor-General for New South Wales

29 October 2021
SYDNEY

Berrigan Shire Council

SPECIAL SCHEDULES
for the year ended 30 June 2021

"Making an even better Berrigan Shire"



Berrigan Shire Council

Special Schedules

for the year ended 30 June 2021

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Berrigan Shire Council

Permissible income for general rates

\$ '000	Notes	Calculation 2020/21	Calculation 2021/22
Notional general income calculation ¹			
Last year notional general income yield	a	5,302	5,451
Plus or minus adjustments ²	b	12	16
Notional general income	c = a + b	5,314	5,467
Permissible income calculation			
Or rate peg percentage	e	2.60%	2.00%
Or plus rate peg amount	i = e x (c + g)	138	109
Sub-total	k = (c + g + h + i + j)	5,452	5,576
Plus (or minus) last year's carry forward total	l	(6)	(5)
Sub-total	n = (l + m)	(6)	(5)
Total permissible income	o = k + n	5,446	5,571
Less notional general income yield	p	5,451	5,573
Catch-up or (excess) result	q = o - p	(5)	(1)
Carry forward to next year ⁶	t = q + r + s	(5)	(1)

Notes

- (1) The notional general income will not reconcile with rate income in the financial statements in the corresponding year. The statements are reported on an accrual accounting basis which include amounts that relate to prior years' rates income.
- (2) Adjustments account for changes in the number of assessments and any increase or decrease in land value occurring during the year. The adjustments are called 'supplementary valuations' as defined in the Valuation of Land Act 1916.
- (6) Carry forward amounts which are in excess (an amount that exceeds the permissible income) require Ministerial approval by order published in the *NSW Government Gazette* in accordance with section 512 of the *Local Government Act 1993*. The OLG will extract these amounts from Council's Permissible income for general rates Statement in the financial data return (FDR) to administer this process.



INDEPENDENT AUDITOR'S REPORT

Special Schedule – Permissible income for general rates

Berrigan Shire Council

To the Councillors of Berrigan Shire Council

Opinion

I have audited the accompanying Special Schedule – Permissible income for general rates (the Schedule) of Berrigan Shire Council (the Council) for the year ending 30 June 2022.

In my opinion, the Schedule is prepared, in all material respects in accordance with the requirements of the Local Government Code of Accounting Practice and Financial Reporting 2020–21 (LG Code) and is in accordance with the books and records of the Council.

My opinion should be read in conjunction with the rest of this report.

Basis for Opinion

I conducted my audit in accordance with Australian Auditing Standards. My responsibilities under the standards are described in the 'Auditor's Responsibilities for the Audit of the Schedule' section of my report.

I am independent of the Council in accordance with the requirements of the:

- Australian Auditing Standards
- Accounting Professional and Ethical Standards Board's APES 110 'Code of Ethics for Professional Accountants (including Independence Standards)' (APES 110).

I have fulfilled my other ethical responsibilities in accordance with APES 110.

Parliament promotes independence by ensuring the Auditor-General and the Audit Office of New South Wales are not compromised in their roles by:

- providing that only Parliament, and not the executive government, can remove an Auditor-General
- mandating the Auditor-General as auditor of councils
- precluding the Auditor-General from providing non-audit services.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinion.

Emphasis of Matter - Basis of Accounting

Without modifying my opinion, I draw attention to the special purpose framework used to prepare the Schedule. The Schedule has been prepared for the purpose of fulfilling the Council's reporting obligations under the LG Code. As a result, the Schedule may not be suitable for another purpose.

Other Information

The Council's annual report for the year ended 30 June 2021 includes other information in addition to the Schedule and my Independent Auditor's Report thereon. The Councillors are responsible for the other information. At the date of this Independent Auditor's Report, the other information I have received comprise the general purpose financial statements, special purpose financial statements and Special Schedule 'Report on infrastructure assets as at 30 June 2021'.

My opinion on the Schedule does not cover the other information. Accordingly, I do not express any form of assurance conclusion on the other information. However, as required by the *Local Government Act 1993*, I have separately expressed an opinion on the general purpose financial statements and the special purpose financial statements.

In connection with my audit of the Schedule, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the Schedule or my knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work I have performed, I conclude there is a material misstatement of the other information, I must report that fact.

I have nothing to report in this regard.

The Councillors' Responsibilities for the Schedule

The Councillors are responsible for the preparation of the Schedule in accordance with the LG Code. The Councillors' responsibility also includes such internal control as the Councillors determine is necessary to enable the preparation of the Schedule that is free from material misstatement, whether due to fraud or error.

In preparing the Schedule, the Councillors are responsible for assessing the Council's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting.

Auditor's Responsibilities for the Audit of the Schedule

My objectives are to:

- obtain reasonable assurance whether the Schedule as a whole is free from material misstatement, whether due to fraud or error
- issue an Independent Auditor's Report including my opinion.

Reasonable assurance is a high level of assurance, but does not guarantee an audit conducted in accordance with Australian Auditing Standards will always detect material misstatements. Misstatements can arise from fraud or error. Misstatements are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions users take based on the Schedule.

A description of my responsibilities for the audit of the Schedule is located at the Auditing and Assurance Standards Board website at: www.auasb.gov.au/auditors_responsibilities/ar8.pdf. The description forms part of my auditor's report.

The scope of my audit does not include, nor provide assurance:

- that the Council carried out its activities effectively, efficiently and economically
- about the security and controls over the electronic publication of the audited Schedule on any website where it may be presented
- about any other information which may have been hyperlinked to/from the Schedule.

A handwritten signature in black ink, appearing to read 'M. Kharzoo', with a stylized flourish at the end.

Michael Kharzoo
Director, Financial Audit

Delegate of the Auditor-General for New South Wales

29 October 2021
SYDNEY

Berrigan Shire Council

Report on infrastructure assets as at 30 June 2021

Asset Class	Asset Category	Estimated cost		2020/21 Required maintenance ^a	2020/21 Actual maintenance	Net carrying amount	Gross replacement cost (GRC)	Assets in condition as a percentage of gross replacement cost					
		Estimated cost to bring assets to satisfactory standard	to bring to the agreed level of service set by Council					1	2	3	4	5	
		\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000						
Buildings	Buildings – non-specialised	–	–	8	8	644	650	38.0%	61.0%	1.0%	0.0%	0.0%	
	Buildings – specialised	–	–	148	386	32,344	46,276	60.0%	24.0%	14.0%	2.0%	0.0%	
	Sub-total	–	–	156	394	32,988	46,926	59.7%	24.5%	13.8%	2.0%	0.0%	
Roads	Sealed roads	–	–	1,261	1,371	135,398	155,384	87.0%	10.0%	2.0%	1.0%	0.0%	
	Unsealed roads	–	–	439	562	15,308	20,866	80.0%	15.0%	4.0%	1.0%	0.0%	
	Bridges	–	–	–	–	7,003	12,114	0.0%	100.0%	0.0%	0.0%	0.0%	
	Footpaths	–	–	30	19	3,827	4,960	76.0%	10.0%	13.0%	1.0%	0.0%	
	Bulk earthworks	–	–	–	–	12,195	12,195	100.0%	0.0%	0.0%	0.0%	0.0%	
	Sub-total	–	–	1,730	1,952	173,731	205,519	81.7%	15.2%	2.2%	0.9%	0.0%	
Water supply network	Water supply network	–	–	842	1,202	34,185	51,386	17.0%	62.0%	15.0%	6.0%	0.0%	
	Sub-total	–	–	842	1,202	34,185	51,386	17.0%	62.0%	15.0%	6.0%	0.0%	
Sewerage network	Sewerage network	–	–	945	1,054	41,536	61,529	11.0%	85.0%	4.0%	0.0%	0.0%	
	Sub-total	–	–	945	1,054	41,536	61,529	11.0%	85.0%	4.0%	0.0%	0.0%	
Stormwater drainage	Stormwater drainage	–	–	157	92	19,986	25,421	41.0%	59.0%	0.0%	0.0%	0.0%	
	Sub-total	–	–	157	92	19,986	25,421	41.0%	59.0%	0.0%	0.0%	0.0%	
Open space / recreational assets	Swimming pools	–	–	–	8	1,936	3,330	13.0%	82.0%	5.0%	0.0%	0.0%	
	Other	–	–	402	516	7,757	10,782	36.0%	57.0%	7.0%	0.0%	0.0%	
	Sub-total	–	–	402	524	9,693	14,112	30.6%	62.9%	6.5%	0.0%	0.0%	
Total – all assets		–	–	4,232	5,218	312,119	404,893	55.8%	37.2%	5.5%	1.4%	0.0%	

(a) Required maintenance is the amount identified in Council's asset management plans.

Infrastructure asset condition assessment 'key'

1 Excellent/very good	No work required (normal maintenance)	4 Poor	Renewal required
2 Good	Only minor maintenance work required	5 Very poor	Urgent renewal/upgrading required
3 Satisfactory	Maintenance work required		

Berrigan Shire Council

Report on infrastructure assets as at 30 June 2021

Infrastructure asset performance indicators (consolidated) *

\$ '000	Amounts 2021	Indicator 2021	Indicators		Benchmark
			2020	2019	
Buildings and infrastructure renewals ratio					
Asset renewals ¹	7,666	141.91%	149.43%	154.79%	>= 100.00%
Depreciation, amortisation and impairment	5,402				
Infrastructure backlog ratio					
Estimated cost to bring assets to a satisfactory standard	-	0.00%	0.00%	0.00%	< 2.00%
Net carrying amount of infrastructure assets	325,487				
Asset maintenance ratio					
Actual asset maintenance	5,218	123.30%	104.29%	119.12%	> 100.00%
Required asset maintenance	4,232				
Cost to bring assets to agreed service level					
Estimated cost to bring assets to an agreed service level set by Council	-	0.00%	0.00%	0.00%	
Gross replacement cost	415,746				

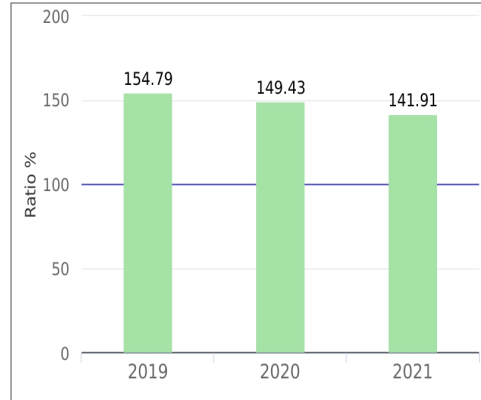
(*) All asset performance indicators are calculated using classes identified in the previous table.

(1) Asset renewals represent the replacement and/or refurbishment of existing assets to an equivalent capacity/performance as opposed to the acquisition of new assets (or the refurbishment of old assets) that increases capacity/performance.

Berrigan Shire Council

Report on infrastructure assets as at 30 June 2021

Buildings and infrastructure renewals ratio



Buildings and infrastructure renewals ratio

To assess the rate at which these assets are being renewed relative to the rate at which they are depreciating.

Commentary on result	
20/21 ratio	141.91%
Council continues to invest in building and infrastructure renewal.	

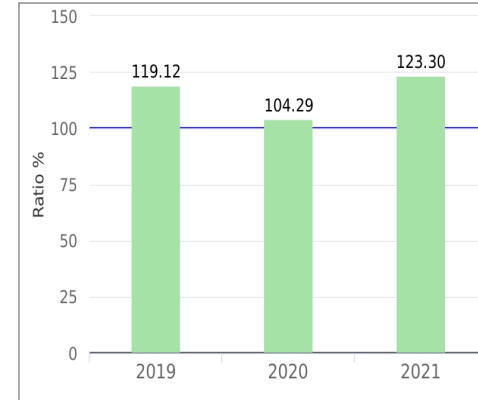
Benchmark: — $\geq 100.00\%$

Ratio achieves benchmark

Source of benchmark: Code of Accounting Practice and Financial Reporting

Ratio is outside benchmark

Asset maintenance ratio



Asset maintenance ratio

Compares actual vs. required annual asset maintenance. A ratio above 1.0 indicates Council is investing enough funds to stop the infrastructure backlog growing.

Commentary on result	
20/21 ratio	123.30%
Council continues to maintain its assets.	

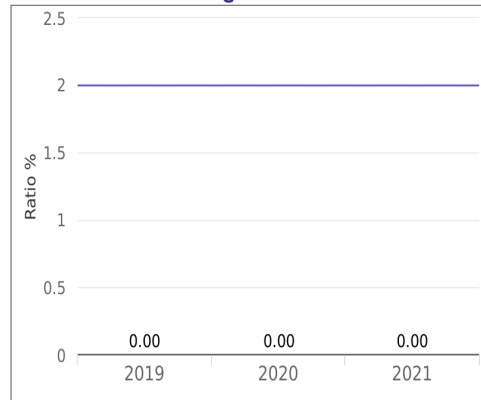
Benchmark: — $> 100.00\%$

Ratio achieves benchmark

Source of benchmark: Code of Accounting Practice and Financial Reporting

Ratio is outside benchmark

Infrastructure backlog ratio



Infrastructure backlog ratio

This ratio shows what proportion the backlog is against the total value of a Council's infrastructure.

Commentary on result	
20/21 ratio	0.00%
Council has no unfunded infrastructure.	

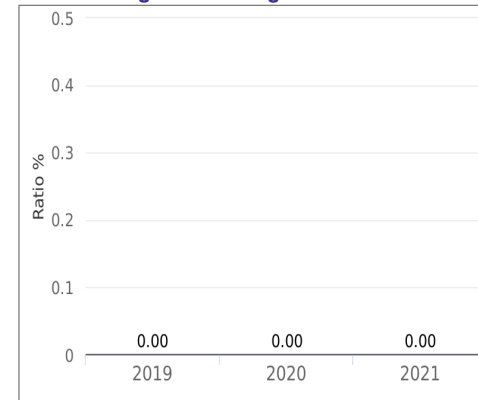
Benchmark: — $< 2.00\%$

Ratio achieves benchmark

Source of benchmark: Code of Accounting Practice and Financial Reporting

Ratio is outside benchmark

Cost to bring assets to agreed service level



Cost to bring assets to agreed service level

This ratio provides a snapshot of the proportion of outstanding renewal works compared to the total value of assets under Council's care and stewardship.

Commentary on result	
20/21 ratio	0.00%
All service levels are maintained.	

Berrigan Shire Council

Report on infrastructure assets as at 30 June 2021

Infrastructure asset performance indicators (by fund)

\$ '000	General fund		Water fund		Sewer fund		Benchmark
	2021	2020	2021	2020	2021	2020	
Buildings and infrastructure renewals ratio							
Asset renewals ¹							
Depreciation, amortisation and impairment	141.42%	149.15%	278.45%	210.67%	17.30%	82.65%	>= 100.00%
Infrastructure backlog ratio							
Estimated cost to bring assets to a satisfactory standard							
Net carrying amount of infrastructure assets	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	< 2.00%
Asset maintenance ratio							
Actual asset maintenance							
Required asset maintenance	121.15%	114.45%	142.76%	93.79%	111.53%	97.66%	> 100.00%
Cost to bring assets to agreed service level							
Estimated cost to bring assets to an agreed service level set by Council							
Gross replacement cost	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	

(1) Asset renewals represent the replacement and/or refurbishment of existing assets to an equivalent capacity/performance as opposed to the acquisition of new assets (or the refurbishment of old assets) that increases capacity/performance.

Appendix to Annual Report 2020 - 2021
End of Term Report 2017 - 2021

Berrigan Shire 2027
End of Term Report 2017 – 2022



Mayor's Message

It is with great pleasure that I present to Berrigan Shire residents, rate payers and local business the Berrigan Shire Council's 2017 – 2022 End of Term Report: a requirement of New South Wales (NSW) Councils as part of the Local Government (NSW) Integrated Planning and Reporting Program.

This is the second End of Term Report prepared by a Berrigan Shire Council reporting to our community on the actions taken by the Council and our local community toward the realisation of our Community Strategic Plan: and its vision that in 2027

We will be recognised as a shire that builds on and promotes our natural assets and advantages to create employment and economic activity to attract residents, families and tourists.

Berrigan Shire 2027 was developed by our community through series of town meetings, online surveys and a Futures Conference held June 2011 and was subsequently reviewed by this Council and our community 2017.

Importantly for this Council, Berrigan Shire 2027 informed the development of this Council's Delivery Program 2017-2022 and Annual Operational Plans.

Focused on the actions the Council has taken that support the achievement of Berrigan Shire 2027 this report answers the questions:

1. Did the Council do **what** it said it would do?

2. Is our community **closer** to achieving its preferred future? and
3. How do we **know** this?

While a report to our community on the actions that this Council has taken to realise the vision of Berrigan Shire 2027. It also is also a report on the status of Council's Delivery Program 2017 – 2022 and activities undertaken by the Council on an ongoing basis.

Informed by the Council's 6-monthly Delivery Program Progress Reports and surveys conducted by the Council it provides a brief overview of the Council's activities and Council performance in the past 5-years.

Finally, and in closing, and on behalf of the Council, I would like to acknowledge the support we have received during this term from you the residents, rate payers and businesses of the Berrigan Shire.

The support, involvement, and feedback we have received from our community groups, sporting clubs, service clubs, local business and individuals is very much appreciated. Your support demonstrates that we have a community that is engaged and committed to partnering with the Council and each other on projects that: promote the environmental, civic, social and economic wellbeing of our communities.

Councillor Matthew Hannan
Mayor
August 2021

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Apex Park Berrigan

Part I Report Structure

In four parts – Part I is an introduction to the **End of Term Report 2021** providing the reader with information about a) the purpose of the **End of Term Report 2021**, b) how the Council has measured and c) is reporting on its progress towards our communities' **Berrigan Shire 2027 Community Strategic Plan** vision and strategic objectives.

Part II revisits the development of **Berrigan Shire 2027**, looking back on the State of the Shire in 2015/16 and the issues that were important to our communities, local business, and government. These issues have not changed substantially and remain, similar to the issues raised by our communities and at a **Futures Conference** held June 2011, which informed the development and subsequent implementation of our **Community Strategic Plan: Berrigan Shire 2027**.

Part III is an executive summary of the Council's Term of Office: achievements, significant projects and its **Delivery Program** performance: Part III also reports on the extent of the Council's engagement with residents, business and visitors.

Part IV fulfils the requirements of the **Local Government Act 1993 s428(2)** in that the Council's **End of Term Report** is a report on the Council's achievements in implementing the **Community Strategic Plan** during its term of office. It is a snapshot of the Council's performance against **Berrigan Shire 2027** headline/key performance indicators. It also includes, for each strategic outcome, brief examples of the actions taken by the Council and our communities that contribute to **Berrigan Shire 2027** strategic outcomes, the vision, and the preferred futures of our local communities.

Answering the questions first, did the Council do what it said it would do? Second, is our community closer to achieving its preferred future? Third, how do we know this?

Introduction

Our Community Strategic Plan: **Berrigan Shire 2027** reflects the views and aspirations of our four towns and surrounding rural districts. As the highest-level plan prepared by Council, **Berrigan Shire 2027's** vision captures the preferred futures of our communities' guiding the Council's decision-making and planning.

First developed 10-years ago over a six-month period (April 2011 – September 2011) the preferred futures of each town, survey comments, local data and analysis about future challenges and opportunities informed our community's preferred futures that:

- Families with young children will want to live in or come to the area
- People will be more concerned about their health and wellbeing
- Tourists will go out of their way to come to the area
- There will be more business owned and run by local people
- Transport connections between here and other places will be faster or busier

As part of its review of the Community Strategic Plan (2016) the Council in sought public comments and endorsed on behalf of the community **Berrigan Shire 2027**.

In this, the fifth year of the Council's extended Term of Office this report is the Council's report to the Berrigan Shire's communities on the actions the Council (2017 - 2021) and local community groups have taken to realise

our communities' **Berrigan Shire 2027** vision that in 2027

We will be recognised as a shire that builds on and promotes our natural assets and advantages to create employment and economic activity to attract residents, families and tourists.

Berrigan Shire 2027 is the platform our communities, Council and other levels of government and business can use to work together on the achievement of this vision.

The **End of Term Report 2021** is, therefore, a report about the Council's and our communities' progress toward achieving the environmental, civic leadership, social and economic results envisaged by **Berrigan Shire 2027** strategic outcomes of:

1.0 Sustainable natural and built landscapes

2.0 Good government

3.0 Supported and engaged communities

4.0 Diverse and resilient business

It poses and answers the following questions:

- Did the Council do what it said it would do?
- Is our community closer to achieving its preferred future? and
- How do we know this?

Measuring Progress

Our Community Strategic Plan's logic of strategic outcomes and supporting objectives, Council outputs and resourcing (Table 1) describe the improvement or change in social, economic, civic leadership and environmental conditions envisaged by Berrigan Shire communities. Together with the strategic themes and headline indicators identified in *Berrigan Shire 2027*, this 'logic' informed the development and the 2021 review of the Council's *Berrigan Shire 2027* monitoring framework[i]. Accordingly, council performance data and case studies have been selected using 'the monitoring framework'. Thus, establishing the evidence-based used to inform this **End of Term Report**. It is, therefore, the Council's statement about how Council and community actions contribute to the preferred future of our local communities.

Table 1 Berrigan Shire 2027 Outcome Hierarchy

	Outcome Hierarchy	Outcome Defined
	Vision for Berrigan Shire	Preferred future to be created or change in environmental, economic, and social conditions that will impact upon and contribute to preferred future
10 yr Long-term Outcomes	In the context of Vision 'improvement or change in social, economic, civic leadership and environmental conditions of Berrigan Shire communities	Describes what will be done, why it is important and the effect or, change that it will have on local area / economy / council operations / natural environment. The results to be achieved. Observed outcomes are measured against benchmarks – indicators.
Outputs 4 Year Delivery Program Intermediate	Improvement/ Change in how community/Council issues/assets are managed	The result of what is planned and implemented – <i>Delivery Program</i> Outputs. Outputs are measured in the number of hours, number of service users, cost of delivery etc. Can also include service level issues such as accessibility, response time, and overall satisfaction. Intermediate outcomes. Events or results that contribute to lead to long-term outcomes – milestones.
Activities Annual Operating Plan	Council or CSP activities	What is done – the strategies used, and actions taken that affect change in social, economic, or environmental conditions of Berrigan Shire communities
Inputs Core -/Activities Resource Plan	Resources needed to achieve the Vision	Inputs or resources (human, economic and natural) needed to achieve the vision which include: <ul style="list-style-type: none"> • Time • Money / physical assets/plant • Staff • Plans/Policies • Systems that monitor and report upon progress

State of the Environment Reporting

Until the repeal of the relevant provisions of the Local Government Act, 1995 (flagged 2016), New South Wales Councils are legislatively required to prepare a State of the Environment Report 2017 – 2021. The Council, for the duration of its term, has expected the repeal of the relevant provisions of the Act. It has, therefore, not commissioned nor set aside funds for the preparation of a separate State of the Environment Report.

Consequently, it has chosen to reflect the intent of (2016) legislative reform and not prepared a separate State of the Environment Report. Therefore, presented in Part IV, Berrigan Shire 2027 Report Card Outcome 1: Sustainable natural and built landscapes is the Council's State of the Environment Report 2017 – 2021.

This decision recognises that the Berrigan Shire 2027 strategic outcome' sustainable natural and built landscapes and its associated strategic objectives and actions:

- 1.1 Support sustainable use of our natural resources
- 1.2 Retain the diversity and preserve the health of our natural landscapes and wildlife
- 1.3 Connect and protect our communities

Describe not only the environmental objectives for Council programs and services this Strategic Outcome also describes the actions taken by Council to support our environment and the sustainability of our natural and built landscapes.



Reading this Report

Our Community Strategic Plan (Berrigan Shire 2027) is the focus of the End of Term Report 2021. The Council's Delivery Program 2017 – 2022 integrated with Berrigan Shire 2027 describes what the Council said it would do. It also sets out the Council's various roles and responsibilities. The following glossary has been developed to help residents read our Plans and in doing so develop their knowledge and understanding of what the Council said that it would do.

Glossary

Advocate

- Representations made by the Council on behalf of the community to other agencies / levels of government

Facilitate

- The Council coordinates and brings together stakeholders to collectively pursue a shared interest / service or to resolve an issue

Inform

- The Council distributes or publishes information produced by other agencies (e.g.: information pamphlets and temporary displays)
- Council commissioned reports, studies; surveys are published on its website, social media platforms, community notice boards and libraries etc.

Plan

- Processes undertaken by the Council establishing the overall direction and objectives for the Local Government Area
- Includes how the Council will monitor and report on its activities and performance

Provide

- Service provided by the Council
(A Council provided service may be fully funded by the Council or funded and provided by the Council on behalf of the State government. If provided by the Council on behalf of the State or Commonwealth government the service may be fully or partly funded by the funder (State / Commonwealth government) or it may be a requirement of the State government on Council which is unfunded.)
- A shared service purchased by the Council
(Examples of shared services include: Arts/Culture (South West Arts))

Partner

- The Council partners with other agencies, community groups in the delivery of a Council provided service or activity provided by another agency or community group

Statutory

- The Council as the local authority has
 - a) statutory obligation to regulate; and or
 - b) ensure compliance with relevant legislation or statutory instrument

Steward/Trustee

- The Council is the steward or trustee of the community assets that make up our natural and built landscape. Community assets include:
 - a) Council buildings and associated facilities
 - b) Public space, recreation reserves, parks and our natural environment:
e.g.: the River, remnant vegetation, and wildlife

Looking Back – The Berrigan Shire Futures Conference 2011

In 2011, the 70 participants at our Futures Conference developed a vision for the new Community Strategic Plan – Berrigan Shire 2021. At the 2011 Conference, participants (residents, businesses, service clubs and representatives from government agencies and other service providers) reviewed online survey information, comments from town meetings, and information about our communities' environmental, social and economic health.

Noted was the Berrigan Shire's economic dependence on the health of the Murray River: its environs, irrigated agriculture also our communities' social, political, and economic challenges, which included:

- Attracting new business and investment
- An ageing labour force
- The demands of an ageing population on health and social support services
- Higher than regional, state dependency ratio's, i.e., population not in the workforce
- Young people and families leaving our communities
- The age of our volunteers
- The increasing cost of maintaining and improving our network of roads

At the Conference participants also discussed the preferred futures of each town.

Berrigan

1. The area's heritage, traditions and customs will be largely maintained
2. Transport connections between here and other places will be faster and or busier
3. We will be noticeably affected by new technologies / technological change

Tocumwal

1. Families with young children will want to live in or come to the area
2. Tourists will go out of their way to come to the area
3. Transport connections between here and other places will be faster and or busier

Barooga

1. There will be more business owned and run by local people
2. People will be more concerned about their health and wellbeing
3. The future of the area is likely to be a residential one

Finley

1. Families with young children will want to live in or come to the area
2. People will be more concerned about their health and wellbeing
3. The area will be a service centre for the region as a whole

The process of developing a preferred future involved residents, local businesses, and representatives from other agencies thinking about and commenting on the changes that our communities had experienced in the previous 10-20 years. Agreed was the notion that some drivers of change were outside the direct control or influence of local communities and that these included:

- The impact of technology upon business and competitiveness – e.g., change in agricultural practice
- Policy – e.g., Change in how we use or can use natural resources
- Drought
- Regionalism

Importantly the Futures Conference identified the strengths of our

communities and opportunities that could be included in our communities' plans.

A community strategic plan that was co-designed to:

- respond to and work with external drivers of change; build on our strengths – (not our weaknesses), and in doing so,
- Achieve the preferred future (vision and aspirations) of our communities.

Berrigan Shire 2027: Our Community Strategic Plan

Our Vision

In 2027 we will be recognised as a Shire that builds on and promotes our natural assets and advantages to create employment and economic activity to attract residents, families and tourists (Berrigan Shire, 2027)

As noted previously, our first community strategic plan was co-designed and informed by community feedback discussed by community members who attended the Shire's Futures Conference 29 June 2011. Subsequently reviewed by the newly elected Council (2012) and by our communities and Council via a 4-week community engagement program (2016) our current community strategic plan **Berrigan Shire 2027** and its vision reflects the top 3 preferred futures of our communities in (2016) that

1. Families with young children will want to live in or come to the area
2. People will be more concerned about their health and wellbeing
3. Tourists will go out of their way to come to the area

It is a vision and plan which has (2017 – 2022) guided the development and implementation of the Council's 10-year Resourcing Strategy, 5-year Delivery Program

and Annual Operational Plans. Berrigan Shire 2027 Strategic Outcomes and Objectives and how these related to the day-to-day-operations of the Council and its services are described in Table 2.

Table 2 Berrigan Shire 2027 Outcomes, Objectives & Council Operations

CSP Strategic Outcome	CSP Strategic Objective	Council Activities and Services
1.Sustainable Natural and Built Landscapes	1.1 Support sustainable use of our natural resources and built landscapes 1.2 Retain the diversity and preserve the health of our natural landscapes and wildlife 1.3 Connect and protect our communities	<ul style="list-style-type: none"> • Storm water • Council roads, paths, levees • Land use planning and development • Waste • Weed Control
2. Good Government	2.1 Berrigan Shire 2027 objectives and strategies inform Council planning and community led projects 2.2 Ensure effective governance by Council of Council operations and reporting 2.3 Strengthen strategic relationships and partnerships with community, business and government	<ul style="list-style-type: none"> • Council governance • Strategic planning • Enterprise risk management • Plant and business operations • Communications
3. Supported and Engaged Communities	3.1 Create safe, friendly and accessible communities 3.2 Support community engagement through life-long learning, culture and recreation	<ul style="list-style-type: none"> • Libraries and community services • Parks, reserves, recreation facilities • Cemeteries • Water and sewerage treatment • Social planning • Environmental health • Animal Control • Emergency Services
4. Diverse and Resilient Business	4.1 Invest in local job creation, retention and innovation 4.2 Strong and diverse local economy 4.3 Diversify and promote local tourism 4.4 Connect local, regional and national road, rail and aviation infrastructure	<ul style="list-style-type: none"> • Business and economic development • Tocumwal Aerodrome • Tourism and events promotion • Sale yards • Quarries • Caravan Parks

Berrigan Shire Today

The Berrigan Shire in the past decade has changed (Table 3). Our population continues to grow at a steady rate driven by retirees and young people aged between 20 years and 35 years of age (Table 4). A trend that is consistent with our community's 10-yr vision (2011) suggesting, therefore, that we are achieving our communities' preferred future that

Families with young children will want to live in or come to the Berrigan Shire.

Externally, water policy is still critically important to the long-term economic well-being of our agricultural industry and the broader community. While our cropping and agricultural livestock producers are adapting to less water, the cost of water is re-shaping the viability of dairy production in our region.

Post the millennium drought and the implementation of the Murray Darling Basin Plan; agriculture remains our biggest employer although fewer people work in agricultural-based jobs than 10-years ago. In addition, our rural districts and towns are connected to the national broadband network (NBN). However, this investment in internet connectivity has not eased digital congestion within our towns nor has the roll-out of the NBN addressed the issue of poor connectivity in our rural districts.

Concurrent with jobs growth in our aged care industry and an increase in the

median age of residents (Table 3), the past five years has witnessed the contraction of face-to-face delivery of social support services. A contraction of service access and delivery documented by the Council's reviews of its Ageing and Liveability Strategy and its Children, Young People and Families Strategy. This contraction of face-to-face social support services reflects a trend toward centralised phone intakes; video conferenced consultations and a drive-in-drive out models of social support services for aged care assessments, early intervention assessment and support, mental health, family support, youth, legal, family violence, housing, alcohol, and drug services. A trend accelerated by the COVID19 pandemic.

This contraction of social services depletes our towns' social capital and is occurring when it is evident that more young people aged 20 – 35 years – families with children are choosing to live in the Shire (Table 4). Demographic changes are also reflected in an increase in household size (Table 3). Further, our population is mobile with 43% of our population living at another address five years ago (Table 3).

Moreover, while demand for social support services continues to increase – a need that may or may not be met via remote service models – face-face service delivery is, however, required for childcare. Hence the good news is that

the number of childcare places available in our growing community of Tocumwal is slated to improve. The result of a decade-long campaign by the Tocumwal Preschool, Council and the broader community, with the assistance of a

grant from the Murray Darling Basin Economic Development Program, funds have now been allocated toward the construction (2021/2022) of a new childcare centre in Tocumwal.

Table 3 Snapshot of Berrigan Shire Community 2011 & 2021

	2011	2021
Population	8591	8784
Area	2066 km ²	2066 km ²
Median Age	45 yrs	49 yrs
Lived at another address 5 years ago	42% residents	43% residents
No. of employed persons	3968	3283
Average taxable income	\$40,719	\$59,550
% Pop15+ yrs post-school qualifications	32%	35%
GV Main Industry (Agriculture)		*\$109 m
Net Business Entries and Exits	-51	-11
Internet occupied dwellings (Berrigan Shire) Shire	50.8%	*73.2%
SEIFA Relative Advantage/Disadvantage	938	*935
Household Size	2.1	2.27
Registered Cars per 1,000 pop	504	+242

(Berrigan Shire data from ABS 2006, *2016 ABS Census, *tNSW registration data 2020, & id.data Berrigan 2021)

The development of a long day care centre in Tocumwal is a massive step forward as ten years ago centre-based long day care was only available in two of our communities - Berrigan and Barooga. Today and looking forward to 2022 and beyond families with young children in each of our four communities will have access to long-day-care in the community where they live or work.

Tourism is a significant local economic driver with the social and economic reliance of our communities on Melbourne-based visitor markets particularly evident in the cancellations and the mass exodus of visitors our river communities and businesses experienced due to COVID19 pandemic lockdowns and border closures.

The Council's range of services in the past five-years has remained relatively unchanged with the exception of Council delivery of early intervention services. The Council no longer delivers on behalf of the state government early intervention services. Early intervention services are now provided by National Disability Insurance Scheme funded contractors and non-government agencies.

New for the Council, in the past 5-years, is the extent of the Council's online engagement with our communities. This increase in online service delivery and communication is a response to broader change in information and communication technology and its uptake by our communities described in Table 3. In 2011 50% of occupied dwellings had access to the internet with this percentage increasing to 73% in 2021. The Council now uses social and visual media to promote to a wider audience the benefits of visiting, living, and working in the Berrigan Shire. While also using social and visual media to communicate and engage with its residents and local business.

Table 4 Change in Population x Age 2009 - 2019

	2009	2019	change
0-4 yrs	463	405	-58
5-9 yrs	444	491	47
10-14 yrs	622	547	-75
15-19 yrs	532	451	-81
20-24 yrs	315	326	11
25-29 yrs	290	416	126
30-34 yrs	437	445	8
35 - 39 yrs	474	410	-64
40 - 44 yrs	487	429	-58
45 - 49 yrs	561	517	-44
50 - 54 yrs	649	591	-58
55 - 59 yrs	640	591	-49
60 - 64 yrs	683	663	-20
65+	1994	2620	626
Total	8591	8902	311

Improved also in the past ten years is the visual amenity of town entrances: a priority project identified in each iteration of the community strategic plan. Improved amenity – characterised by town entry signage, extensive tree planting and irrigation, the redevelopment of the Tocumwal and Barooga Foreshores, the further development of Finley’s Railway Park and the upgrade of Berrigan’s Apex and Hayes Parks. All are projects informed by community involvement through the development of Township Landscape Master Plans.

An approach that contributes to realisation of the following **Berrigan Shire 2027** outcomes

- Sustainable natural and built landscapes;
- Supported and engaged communities;
- Diverse and resilient business – through improved amenity and new infrastructure contributing to increased visitation

It is also an approach which reflects the Council’s commitment to a place-based (town-based) development and the use of master planning processes to facilitate sustainable management and operation by the Council and its committees of Council controlled infrastructure and open space.

Looking forward in post-pandemic future it is likely that jobs growth will continue in the Shire’s visitor economy and social support services sectors. Jobs growth in these sectors will not however, offset an expected loss of traditional jobs in retail, transport, agricultural and manufacturing industries due to change in technology and production practices.

Going forward it is evident that infrastructure constraints related to the Shire’s grid connectivity, digital connectivity need to be resolved if our traditional industries are to thrive. Arguably this investment is needed within the next 5-10 years so that our agricultural, manufacturing, and transport industry can continue to optimise and capitalise on its strengths. Specifically, Tocumwal’s inter-modal facilities, and the LGAs location and proximity to Melbourne and international markets. Importantly it is investment beyond the capacity and resources of Council and local industry, yet it is investment going forward which is needed to progress **Berrigan Shire 2027** outcome ‘Diverse and resilient business’ and its associated strategic objectives:

- 4.1 Strengthen and diversify the local economy and invest in local job creation and innovation
- 4.2 Diversify and promote local tourism
- 4.3 Connect local, regional and national road and rail infrastructure and networks



Part III

The Council's Term: 2016 – 2021

Elected for a four-year term in September 2016 (extended to five years due to COVID19), the Council embarked on and is still completing a once-in-a-generation investment in our towns' community facilities and recreation reserves. We now have two new skate parks (Finley and Tocumwal). Transformed are the Tocumwal and Barooga Foreshore reserves. Completed also is the long-awaited extension of the Tocumwal Library and a much-needed refurbishment of Finley's School of Arts.

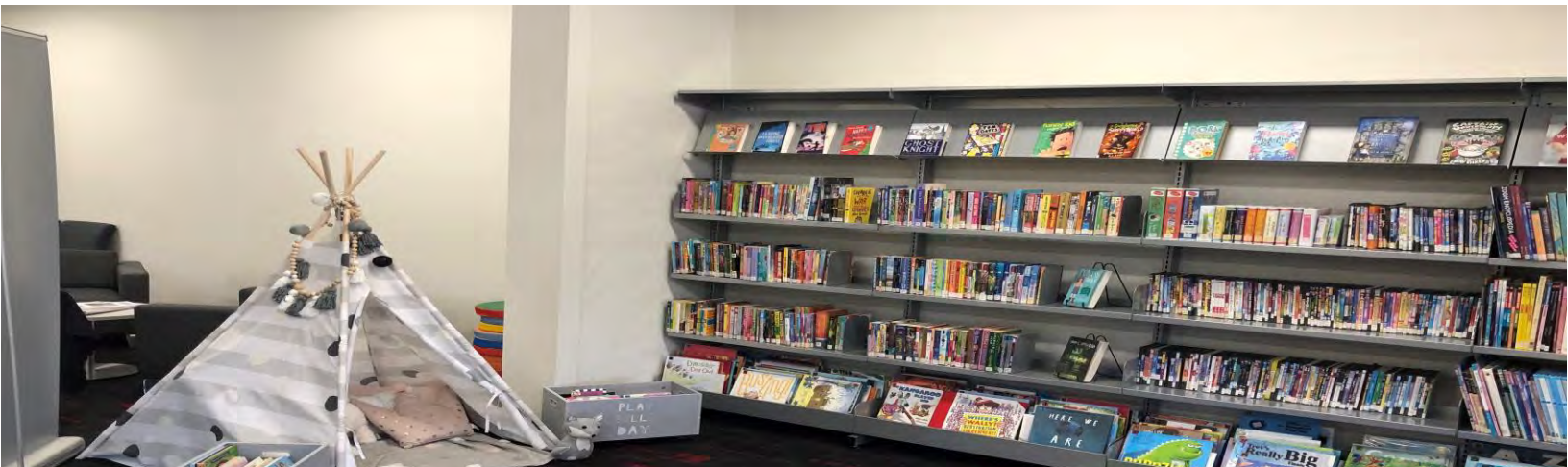
There is now a new scoreboard at the Berrigan Sports ground, two new netball courts, and a toilet block. At the Finley Showground, touch football and soccer have new change rooms and canteen facilities. In addition, there are shade shelters and BBQs at Finley's Railway Park, Berrigan's Apex Park and new pool amenities buildings at the Finley and Berrigan Swimming Pools. This is in addition to the installation at the Berrigan Sports Ground, Finley, Barooga and Tocumwal recreation reserves of LED lights illuminating the ovals and associated facilities.

During the drought (2018 – 2020) and COVID19 pandemic, local contractors undertook this work, ensuring the retention of local jobs. Moreover, these projects would not have been possible without the support of user groups and the broader community.

As in previous years, water policy continues to impact our communities. Our border towns Barooga and Tocumwal are now also attracting more young people. Demonstrated by the new homes continue to be built in Tocumwal, Barooga and increase in local school enrolments.

The national broadband network has improved digital connectivity for many (not all), and it is evident that digital and social media is rapidly replacing traditional media. This trend is apparent with many of our older residents seeking support from our Library Services with their electronic devices.

Day-to-day, the Council's focus has been on the project management of an extensive program of new infrastructure and the delivery of its programmed services, in addition to keeping our community informed and other levels of government about the impact of drought, COVID19 and its associated border closures on community wellbeing.



Annual Highlights

Strategic Outcome	Project/ Programmed Works
Sustainable natural and built landscapes	<ul style="list-style-type: none"> Community Recycling Centre: Berrigan Landfill Flood Recovery – Tocumwal Levee & Lower River Road Fixing Country Roads & Truck Washes – Silo Road and Finley Truck Wash
Good government	<ul style="list-style-type: none"> Council Elections Impact Leadership Program Commenced
Supported and engaged communities	<ul style="list-style-type: none"> Tocumwal Skate Park Upgrade of Memorial Park Finley Tocumwal Foreshore Master Plan Developed
Diverse and resilient business	<ul style="list-style-type: none"> Aerodrome Subdivision Completed Live Work and Invest Program Launched Back to Business Week Event

Financial Fast Facts

Overall Performance	\$ M
Operating Surplus	7.430
Operating deficit before capital grants and contributions	5.645
Total revenue	25.931
Total expenses	18.501
Cash and equivalents	5.730
Investments	23.0
Total assets	254.185
Total liabilities	5.030
Total equity	249.155

Strategic Outcome	Project/ Programmed Works
Sustainable natural and built landscapes	<ul style="list-style-type: none"> • Barooga and Berrigan Town Landscape Plans developed • Funding announced for \$3.2 million redevelopment of Tocumwal Foreshore
Good Government	<ul style="list-style-type: none"> • Bendigo Bank Agency opens at Council Chambers • Early Intervention Services transferred to NDIS provider
Supported and engaged communities	<ul style="list-style-type: none"> • Passing Out Parade celebrating local Anzacs – Exhibition Launch with South West Arts • Folk Song – Collaboration with Outback Theatre for Young People
Diverse and resilient business	<ul style="list-style-type: none"> • 2nd Stage Tocumwal Airpark Opened • Finley Youth Futures Expo

Financial Fast Facts

	\$ M
Overall Performance	
Operating Surplus	6.351
Operating deficit before capital grants and contributions	4.591
Total revenue	24.784
Total expenses	18.433
Cash and equivalents	5.967
Investments	26.0
Total assets	275.493
Total liabilities	5.192
Total equity	270.301

Vale Councillor Bernard Curtin OAM

It was with great regret that the Council received the news of the passing of our friend and colleague Cr Bernard Curtin OAM in April 2017. A tireless campaigner for our health services and a strong supporter of our sporting codes. Bernard had a tireless passion for our community, saw him serve as a Councillor since 2004 and as our Mayor from 2012 until 2015.

Strategic Outcome	Project/ Programmed Works
Sustainable natural and built landscapes	<ul style="list-style-type: none"> • Strathvale Road By-pass completed \$1.2 m • An Environmental Award-Winning Resource Transfer Station constructed from tyres diverted from landfill at Tocumwal & Berrigan • Amenity upgrades continue – new town entry signs installed at Barooga & Berrigan
Good Government	<ul style="list-style-type: none"> • Strategic partnership established with to combat Fruit Fly and with Moira Shire Council and Barooga Sporties Group to promote sports tourism • Emerging Leaders Program commenced
Supported and engaged communities	<ul style="list-style-type: none"> • Finley Skate Park a \$212 k project completed funded by Council and NSW Stronger Country Communities Program (SCCP) • Stages 1 & 2 Barooga Adventure Park completed NSW SCCP project: cost \$639 k
Diverse and resilient business	<ul style="list-style-type: none"> • Council & PGA Southern enter agreement to host PGA Southern Division Trainee Championships at Tocumwal until 2021 • Tocumwal Splash Park opens part of a \$3.2m Restart NSW project to revitalise Tocumwal Foreshore and CBD • Re-vamped Business Awards relaunched with all finalists given the opportunity to promote their business via commercially produced video

Financial Fast Facts

Overall Performance	\$ M
Operating Surplus	4.1
Operating deficit before capital grants and contributions	0.5
Total revenue	24.9
Total expenses	20.8
Cash and equivalents	35.4
Total assets	285.0
Total liabilities	4.8
Total equity	280.2

Strategic Outcome	Project/ Programmed Works
Sustainable natural and built landscapes	<ul style="list-style-type: none"> Weed Management transfers from Murray County Council to Council Council prepares and adopts a 20-year Local Strategic Planning Statement Tocumwal Sewer Network upgrades – part of rolling program of capital works
Good Government	<ul style="list-style-type: none"> Certificate III in construction – partnership Finley TAFE & Council NSW Local Government Capability Framework implemented for Councillors and Staff COVID19 response and extension of Council Term until August 2021
Supported and engaged communities	<ul style="list-style-type: none"> New Berrigan Pool Amenities Block \$430k project funded by Council, Pool Committee & NSW SCC grant Refurbishment Tocumwal Recreation Reserve Cricket Clubrooms & Netball Changerooms \$489k project Council & NSW SCC grant Drought Communities Grant funds Hayes Park, Apex Park, Scoullar Street Finley & Finley Pool redevelopment cost: \$1m
Diverse and resilient business	<ul style="list-style-type: none"> COVID 19 forced cancellation of major events – Berrigan Cup & Strawberry Fields Business & Industry Facebook established – showcasing and sharing local business response to economic impact COVID19 lockdowns and border closures Tocumwal Aerodrome Exclusion Fence completed cost: \$300k

Financial Fast Facts

Overall Performance	\$ M
Operating Surplus	4.4
Operating deficit before capital grants and contributions	0.7
Total revenue	26.5
Total expenses	22.1
Cash and equivalents	38.3
Total assets	343.3
Total liabilities	7.8
Total equity	335.5

Strategic Outcome	Project/ Programmed Works
Sustainable natural and built landscapes	<ul style="list-style-type: none"> Streetscape upgrades Finley & Berrigan \$200k funded Rnd 2 Drought Communities Program Coree Street, Finley Revitalisation \$1.3m funded by Council and Drought Communities LED light Upgrades Council Reserves cost: \$900k NSW SCC & Local Roads & Infrastructure (LR&I)
Good Government	<ul style="list-style-type: none"> Implementation of electronic records management System COVID19 protocols implemented – staff on both sides of border supported to work remotely as needed
Supported and engaged communities	<ul style="list-style-type: none"> Foundry Park Finley works commence – (LR&I) cost: \$ 230k WAAAF Interpretative Trail – Council, Tocumwal Rotary and Create NSW funded; Cost \$130k Barooga Recreation Reserve Strategy developed with user groups
Diverse and resilient business	<ul style="list-style-type: none"> Work commences final stage Tocumwal Foreshore Re-development (Foreshore Building) cost: \$1.2 m Restart NSW & Council Jersey Street Tocumwal Industrial Subdivision and Lewis Crescent Finley Residential Subdivision Total Cost: \$1.7m funded by Council, Building Better Regions NSW

Financial Fast Facts

Overall Performance	\$ M
Operating Surplus	6.1
Operating deficit before capital grants and contributions	(0.3)
Total revenue	29.7
Total expenses	
Cash and equivalents	42.7
Total assets	392.8
Total liabilities	15.2
Total equity	377.6

Retirement – Rowan Perkins, General Manager






Council bid farewell (April 2021) to its long-standing General Manger, Rowan Perkins. Rowan has served in local government for over 30 years; and given over 26-years' service to the Berrigan Shire with the past 23-years in the role of the Council's General Manager. An active member of the community he led our organisation with integrity. Notably Rowan managed the Council through the GFC, the millennium drought and the most recent drought. Also, a proposed merger with the then Jerilderie Shire Council and now COVID 19, while delivering record-levels of investment in infrastructure and amenity throughout our shire. He has left the organisation in a better than sound financial position. We wish Rowan and Janette all the best in their new chapter.

Delivery Program Performance

Each year as part of the Council’s Annual Report a traffic light review provides a visual update on the status of *Council’s* Annual Operational Plan and Council’s progress toward full implementation of its 5-year Delivery Program.

Table 5 describes a result indicative of the nature of a 5-year Delivery Program incorporating new initiatives and business-as-usual actions a number of which are carried forward across the life of the Delivery Program.

Table 5 Delivery Program Performance 2017 - 2021

	Completed	On target	Not on target/ Carried Forward	Past Due	Deferred / Not due to start	Total
						
2016/2017	56	8	0	1	0	65
2017/2018	48	15	2	1	0	66
2018/2019	44	14	4	3	0	65
2019/2020	52	3	1	6	0	62
2020/2021	43	16	2	0	5	65

Community Participation

This term witnessed an increase in the number of opportunities residents and local businesses have had to provide comment and participate in the planning and review of Council services and activities.

For example, in the past 5-years

- Three thousand three hundred twenty respondents have responded to 40 cross-sectional online surveys.
- 6 Council Strategies – Economic Development, Tourism, Ageing & Disability, Children, Young People and their Families and Library Services, Barooga Recreation Reserve Strategies have been reviewed with user groups – via workshops, focus groups and online surveys
- 6 Master Plans – Barooga and Berrigan Township Plans, Barooga and Tocumwal Foreshore Reserve Plans, and Tocumwal WAAAF Creek Walk have involved residents and the broader community in their development and implementation of projects

This method of seeking qualitative comment from ratepayers, residents and service users contrasts the Council's previous practice of a once every four years telephone survey of 350 residents and 100 businesses conducted by Nexus Research. This change in the survey methodology and the type of data generated recognises that quantitative data models reliant on landline telephone survey method exclude residents without a landline, nor is it a cost-effective method for smaller councils to seek feedback from their local community.

Traditional methods of feedback – public notices are now complemented by requests for input from the community via online surveys, focus groups. Also, invitations to be involved in the review of Council plans with social media engagement (Figure 1) – providing Council with 'real-time data on issues that are of interest and concern for residents, visitors, and business.

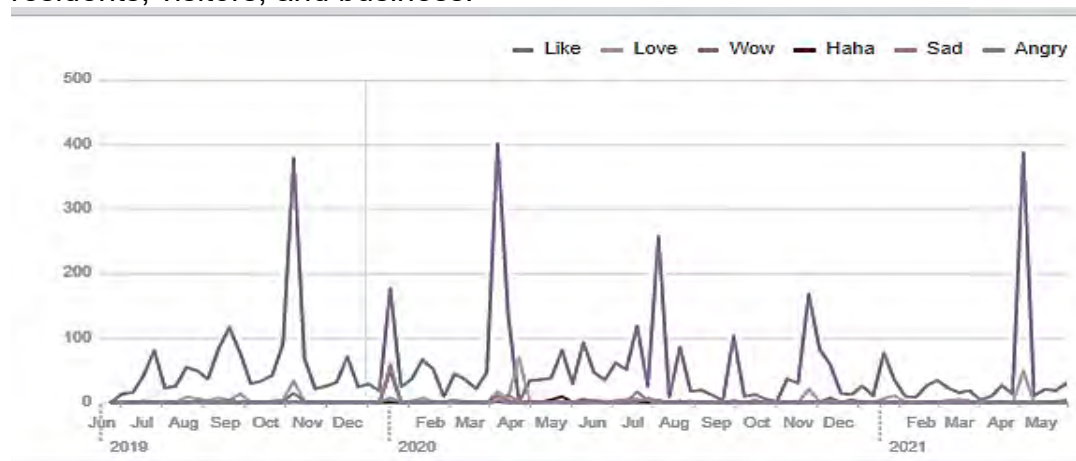


Figure 1 FaceBook Analytics – Reactions to Council Posts Jun 2019 to June 2021

Part IV**Berrigan Shire 2027 Report Card**

This 'report card' answers firstly

- 'Did the Council and our communities do what they said they would do?

and secondly

- Is our community closer to achieving its preferred future? and
- How do we know this?

It does this by recognising that 'the foreseeable effect or likely impact of the actions taken by the Council or our community and reported in this Report Card are indicators of not just Council performance but are also measures of the contribution of the Council and our community toward the achievement of the strategic outcomes and objectives envisaged by Berrigan Shire 2027.

Sustainable natural and built landscapes

Strategic Objective:	Delivery Program Objectives
1.1 Support sustainable use of our natural resources and built landscapes	1.1.1 Coordinate strategic land-use planning and effective development assessment and control 1.1.2 Enhance the visual amenity, heritage, and liveability of our communities
1.2 Retain the diversity and preserve the health of our natural landscapes and wildlife	1.2.1 Partner with community groups and agencies on projects that retain and preserve the health of our natural landscapes and wildlife
1.3 Connect and protect our communities	1.3.1 Coordinate flood levee, Council road network and storm water asset management and planning 1.3.2 Manage landfill, recycling and waste disposal

Headline/Key Performance Indicator: Reduction in Green House Gas Emissions

Target: No increase in ACF reporting of greenhouse emissions per person

Result: 2011

17.29 tonnes person

(Source : 2011 Australian Conservation Foundation)

Result 2021

Comparable Data is not available

(Berrigan Shire, 2023, p. 40)

Why is this an outcome indicator?

Our built landscape and its impact on our natural and social environment like our natural landscape needs future focused stewardship and management. In 2011 the overwhelming message from our communities was that our communities valued the Shire's natural assets and advantages:

- Lifestyle
- The Murray River
- Irrigated Agriculture; and
- Tourism (Berrigan Shire, 2023, p. 13)

Actions taken by the Council and our communities that contribute to a reduction in Green House Gas emissions, therefore, contribute toward the measurement of Berrigan Shire 2027 Strategic Outcome sustainable use of our natural resources and built landscapes.

Actions taken by Council and community to reduce Greenhouse Gas emissions

Berrigan Shire 2027 <i>What Council & the community said it would or could do?</i>	Monitoring Measure	Indicator	In the past 5 years
Reduce, reuse & recycle organic and domestic waste	Household waste recycling	❖ Waste diverted from landfill	the Council continues to provide residents with kerb-side recycling – glass, paper, cardboard Resource recovery centres opened 2018 at the Berrigan & Tocumwal Landfills these now divert batteries, chemicals from landfill
Use energy and water efficiently	Energy & Fuel	❖ Renewable Energy Use ❖ Alternative Fuel Use	The Council has reduced its Energy Use from 6,187.92 GJ in 2017 to 5,549.62 GJ in 2020; and Between 2017 and 2018 small scale solar installations in our communities increased by 14.4% ⁱ
Plant more trees	Environmental Reserves	❖ Revegetation projects	the Council continues to monitor its roadside re-vegetation projects
	Liveability	❖ Improved visual amenity in our towns	Has invested using Council and grant funds \$3.75 m in upgrading the amenity of our town entries and streetscapes – installing kerbs, gutters, irrigation, street furniture, replacing and planting new street trees in Berrigan, Finley, Tocumwal and Barooga

Actions taken by Council and community to reduce Greenhouse Gas emissions

Berrigan Shire 2027 <i>What Council & the community said it would or could do?</i>	Monitoring Measure	Indicator	In the past 5 years
Maintain nature strips & private reserves	Open Space Management & Recreation	<ul style="list-style-type: none"> ❖ Council Managed Public Open Space ❖ Community Managed Public Open Space 	the Council has worked with Section 355 Committees to identify projects and improve the environmental sustainability of facilities e.g.: installation of solar panels Berrigan & Tocumwal Pools
Volunteer LLS projects	Environmental Reserves	<ul style="list-style-type: none"> ❖ Participation rates in environmental projects 	the Council continues to provide support and information for environmental projects e.g.: Million Turtles Project

Good government

Strategic Objective:

- 2.1 *Berrigan Shire 2027* objectives and strategies inform Council planning and community led projects
- 2.2 Ensure effective governance by Council of Council operations and reporting
- 2.3 Strengthen strategic relationships and partnerships with community, business and government

Delivery Program Objectives

- 2.1.1 Council operations, partnerships and coordination of resources contribute toward implementation of *Berrigan Shire 2027*

Headline/Key Performance Indicator: Resident & Business Satisfaction

Target: No reduction resident and business satisfaction rating

Result: 2010	Result: 2015	Result: 2020
Resident Satisfaction: 6.7/10	Resident Satisfaction: 6.45/10	Survey not conducted
Business Satisfaction: 6.5/10	Business Satisfaction: 6.48/10	

(Source: 2015 Nexus Research)

Why is this an outcome indicator?

The development of a Community Strategic Plan establishes a pathway for Councils, communities, and individuals to become engaged and active in planning for the future wellbeing of our communities. Increasing the transparency of day-to-day Council operations and accountability for how we connect with, and report to our communities. And just as important as the plan, is the process which facilitates partnership, shared resourcing, and the development of new opportunities (Berrigan Shire, 2027)

Actions taken by the Council that contribute to resident and business satisfaction with Council services and partnerships, therefore, contribute toward the measurement of Berrigan Shire 2027 Strategic Outcome Good Government

Actions taken by the Council to maintain or improve resident and business satisfaction			
Berrigan Shire 2027 actions <i>i.e.: What Council & the community said it would or could do?</i>	Monitoring Measure	Indicator	In the past 5 years the Council
Implementation of Integrated Management System	Risk Management	❖ Integrated Management System	has reviewed its Integrated Management System and updated its Strategic Risk Management Plan with focus on updating Safe Work Methods Statements for outdoor activities
Engaging communities in Berrigan Shire 2027 projects & initiatives	Integration	❖ Resident and Business Survey ❖ New or reviewed Council Strategies/Asset Plans integrated with and aligned with Berrigan Shire 2027	Conducted 40-online surveys / polls attracting over 3,500 valid responses Reviewed Strategies integrated and with Berrigan Shire 2027 facilitating community engagement in <ul style="list-style-type: none"> • 6 new Strategies • 4 Pedestrian and Mobility • 6 Landscape Master Plans Attracting responses from residents, local business and other agencies through surveys, street stalls, public meetings and or focus groups
	Partnerships	❖ Berrigan Shire 2027 community & Council partnerships / projects	has partnered with 18 volunteer Committees of Management in the management of community infrastructure and facilities

Actions taken by the Council to maintain or improve resident and business satisfaction

Berrigan Shire 2027 actions <i>i.e.: What Council & the community said it would or could do?</i>	Monitoring Measure	Indicator	In the past 5 years the Council
Participating in region & cross border forums and initiatives	Strategic Partnerships	❖ Regional Partnerships ❖ Cross Border Activities	In conjunction with <ul style="list-style-type: none"> • RAMJO has advocated for water reform • Moira Shire Council, Murray Goulburn Fruit Growers promoted Queensland Fruit Fly Project • Cross-Border Commissioner NSW/Vic participated in COVID19 response planning and advocacy • Established with Moira Shire Council & Cobram Barooga Tourism a Sports & Events Attraction Partnership

Supported and engaged communities

Strategic Objective

3.1 Create safe, friendly and accessible communities

3.2 Support community engagement through life-long learning, culture and recreation

Delivery Program Objectives

- 3.1.1 Build communities that are home to more families and young people
- 3.1.2 Facilitate all age healthy lifestyles and ageing in place
- 3.1.3 Strengthen the inclusiveness and accessibility of our community
- 3.1.4 Coordinate and facilitate the delivery of potable water, public health and safety services
- 3.2.1 Provide opportunities for life-long learning, cultural expression and recreation
- 3.2.2 Facilitate and partner with local communities in the development of township plans

Headline/Key Performance Indicator: Combined Social Economic Index of Advantage / Disadvantage			
Target: Net Increase in the combined (Advantage/Disadvantage SEIFA)			
SEIFA (Advantage/Disadvantage) ABS		SEIFA (Advantage/Disadvantage) ABS	
2011	938	2016	935

Why is this an outcome indicator?

Supported and engaged communities' welcome new members and value the wellbeing of all residents and the social connections that connect people to each other and place. Community wellbeing is also fostered through every-day involvement in community activities (Berrigan Shire, 2027).

Actions taken by the Council that contribute to the social economic wellbeing of residents therefore, contribute toward the measurement of Berrigan Shire 2027 Strategic Outcome Supported and engaged communities

Actions taken by the Council and our community to generate an improvement in the overall social and economic wellbeing of our communities

Berrigan Shire 2027 actions <i>i.e.: What Council & the community said it would or could do?</i>	Monitoring Measure	Indicator	In the past 5 years ...
Promote and support Community events	Community Events	❖ Community Events ❖ Attendance at community events	Community development events hosted by the Council e.g.: International Women’s Day, Youth Week, Children’s Week, Action Reaction Anti-Bullying Workshops in partnership with local football & netball clubs Community organizations, local schools, businesses, and service Clubs have partnered with the Council sponsoring or supporting in-kind community development events hosted by the Council Over 4,000 people participated in Council sponsored Community Events
Planning for an Ageing population	Ageing & Liveability	❖ Access to services and facilities	\$333,800 has been spent improving pedestrian mobility and access in our towns
Water & Public Health	Environmental Health and safety	❖ Potable Water	Due to the drought and water restrictions residents consumed less water

Actions taken by the Council and our community to generate an improvement in the overall social and economic wellbeing of our communities

Berrigan Shire 2027 actions <i>i.e.: What Council & the community said it would or could do?</i>	Monitoring Measure	Indicator	In the past 5 years ...
			2018-2020: 305 ML of recycled water in Finley & Tocumwal was used by council & commercial properties e.g: Golf Courses
Emergency Services	Environmental Health and safety	❖ Hazard Reduction	The Council has continued its annual program hazard reduction program and issued Orders as required
Library Services	Lifelong learning and Culture	❖ Membership per capita ❖ Lending	45% of the Shire's residents are members of the Council's Library Services 99,090 items were borrowed 1 Jul 2017 to 30 Dec 2020 and ... before COVID19 closed our libraries for events and programs 3,949 residents and visitors attended a library hosted activity or program in the previous two years 2018 - 2020

Actions taken by the Council and our community to generate an improvement in the overall social and economic wellbeing of our communities

Berrigan Shire 2027 actions <i>i.e.: What Council & the community said it would or could do?</i>	Monitoring Measure	Indicator	In the past 5 years
<p>Be a volunteer</p> <p>Look out for each other</p> <p>Welcome new residents</p>	Community Health & Wellbeing	❖ Volunteerism	<p>28% of the Shire's residents over 15 years of age – regularly volunteer compared to the New South Wales state percentage of 17% of residents aged 15 years and over</p> <p>Annual welcome BBQs / Events continue to be held in Berrigan</p>
Use a park	Recreation	❖ Participation in physical activity x age	<p>Approximately 402,000 people visited sports grounds and Reserves managed by Council or Council Committees of Management</p> <p>30 sporting clubs and user groups use Council recreation reserves</p>
Join a club	Recreation	❖ Community Directory	the Council used its social media to publish events and information about local clubs and their activities
Initiate or support a Town Plan Projectⁱⁱ	Recreation Community Event Wellbeing	❖ No. Town Plan projects completed	Projects identified in Town Landscape Master Plans completed by Council with the support of external grant funds, service

Actions taken by the Council and our community to generate an improvement in the overall social and economic wellbeing of our communities

<p>Berrigan Shire 2027 actions</p> <p><i>i.e.: What Council & the community said it would or could do?</i></p>	<p>Monitoring Measure</p>	<p>Indicator</p>	<p>In the past 5 years ...</p>
			<p>clubs, volunteers and community groups include:</p> <p>Barooga Barooga Adventure Park Barooga Walking Track</p> <p>Berrigan Hayes Park – Berrigan Firsts Berrigan Streetscape – seating, bins, painting of shop fronts New Town Entries Sports Ground Upgrades</p> <p>Finley – Town Entries Tree Planting Murray Street Murray Street Streetscape – painting of shop fronts Finley Pool Upgrades Finley Showgrounds Railway Park – sound shell, irrigation & tree planting</p> <p>Tocumwal Tocumwal Splash Park WAAAF Creek Walk Interpretative Trail</p>

Diverse and resilient business

- 4.1 Invest in local job creation, retention, and innovation
 - 4.1.1 Identify opportunities for strategic investment and job creation
- 4.2 Strengthen and diversify the local economy
 - 4.2.1 Partner with government and industry to renew and promote the development of the Shire's economic assets
 - 4.2.2 Support local enterprise through economic development initiatives
 - 4.2.3 Engage local business through regular meetings, electronic newsletter, and Council bulletin and media publications
- 4.3 Diversify and promote local tourism
 - 4.3.1 Implement the Berrigan Shire Visitor Events Plan
 - 4.3.2 Partner regional Tourism Boards
- 4.4 Connect local, regional and national road, rail and aviation infrastructure
 - 4.4.1 Develop and promote Berrigan Shire regional transport and freight infrastructure

Headline/Key Performance Indicator: ABS: Economic Index of Wellbeing

Target: No decrease in Economic Wellbeing Index

2011	2016
Index of Economic Resources 964	Index of Economic Resources 968

(Source: Australian Bureau of Statistics SEIFA Indices 2011 & 2016)

Why is this an outcome indicator?

Local job creation driven by investment in innovation (new products/services) is needed to retain and attract skilled professionals and young people. Rural communities that offer lifestyle and professional opportunities are more successful in attracting and retaining a skilled workforce. A strong local economy is a buffer against globally exposed commodity agribusiness during drought or economic downturn. Tourism is a competitive industry sector with the drivers for growth: a diverse range of local/regional experiences supported by contemporary marketing and promotion (Berrigan Shire, 2027)

Actions taken by the Council that contribute to the economic wellbeing of residents and business, therefore, contribute toward the measurement of Berrigan Shire 2027 Strategic Outcome Diverse and resilient business

Actions taken by Council and our communities to maintain economic wellbeing of our communities

Berrigan Shire 2027 actions <i>i.e.: What Council & the community said it would or could do?</i>	Monitoring Measure	Indicator	In the past 5-years ...
Strategic Investment	Economic & Industry Development	❖ Value of Economic Development Projects undertaken by Council ❖ Multiplier Effect Jobs generated from Council/Grant income investment in Economic Development Projects	Tourism and Economic Development Strategies priority actions included: <ul style="list-style-type: none"> • Facilitating Regional Tourism Network • Its Events Program Funding with the following significant events funded: <ul style="list-style-type: none"> ○ SEGRA Conference at Barooga ○ PGA Golf Tournament Tocumwal ○ National Beach Volleyball – Cobram Barooga Thompsons Beach <p>Tocumwal Foreshore Redevelopment \$3.2 m</p> <p>Further the multiplier effect of jobs generated from \$3.2 m Tocumwal Foreshore redevelopment is: 21 local jobs</p>
Renewal of Economic Assets	Economic & Industry Development	❖ Economic Development Projects undertaken by Council	.. with Council and grant funds has: Completed stage 2 of Tocumwal Airpark Developed new industrial land at Jersey Street, Tocumwal

Actions taken by Council and our communities to maintain economic wellbeing of our communities

Berrigan Shire 2027 actions <i>i.e.: What Council & the community said it would or could do?</i>	Monitoring Measure	Indicator	In the past 5-years ...
			Invested in the development of a further 15 lots – residential land Lewis Crescent Finley Funded upgrades to the Finley Saleyards
Economic Development Initiatives	Economic & Industry Development	❖ Industry Development Projects undertaken by Council	Live Work and Invest Campaign Liveability Video Campaign Review & Relaunch of Business Awards Marketing & Television Campaign Riverina – COVID19 response
Engagement with Local Business	Economic & Industry Development	❖ Projects undertaken with local Chambers of Commerce ❖ Attendance at Business Awards	Streetscape renewal Finley and Berrigan 2020 Business and Industry in Berrigan Shire Facebook Page
Visitor and Events	Tourism and Events	❖ No. of Tourism Event Applicants that received Event funding ❖ Assessed economic value of events funded	16 events funded a total of \$132,000 supporting the creation of 10 new jobs ¹
Regional Transport & Freight Infrastructure	Regional Infrastructure	❖ Transport and Freight Infrastructure Projects undertaken by Council	Completed the Strathvale Road, Berrigan Bypass

¹ Modelled using id.data input-output event impact assessment tool

Actions taken by Council and our communities to maintain economic wellbeing of our communities

Berrigan Shire 2027 actions <i>i.e.: What Council & the community said it would or could do?</i>	Monitoring Measure	Indicator	In the past 5-years ...
		❖ Multiplier Effect Jobs generated from Council/Grant income investment in Regional Transport & Freight Infrastructure Projects	A Fixing Country Roads Project \$1.2m this project generated 4 local jobs ⁱⁱⁱ in heavy civil engineering and construction

Footnotes

ⁱ ABS Regional Statistics Berrigan LGA Land & Environment

ⁱⁱ Town Plans – Town Landscape Master Plans developed in consultation with the community with the assistance of LMLA

ⁱⁱⁱ Id.data berrigan shire economic impact calculator