





PLATINUM SPONSORS



NISSAN FLEET



CONGRESS SPONSOR



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Colleagues

Transport systems across the globe are changing. They are being disrupted by changing consumer demand, technology, growth, settlement patterns and economic imperatives. There is no doubt that the cars and trucks of the future will be considerably different to those of today, and so will our driving experiences. Passenger travel will almost certainly change as transport providers increasingly build on successful trials and innovation such as fleets of autonomous share cars, trackless trams and even flying trains.

For transport policy makers and infrastructure providers, these trends pose significant challenges. In the first instance, there is a responsibility to maintain current and existing transport assets, such as roads and bridges, to ensure that they can provide today's transport services required by our communities and industry. Equally importantly, there is a need to balance this requirement with investing in solutions that are capable of adapting to change and provide the level of service required for tomorrow.

All levels of government are faced with these challenges as well as the ongoing challenge of finding appropriate resources. Actions and investment decisions taken by one level of government, or the private sector, can have significant implications for the other levels of government. Australia's transport assets must be managed as an integrated network that requires collaboration between all levels of government in planning, development and resourcing Australia's national transport network.

ALGA and this National Local Roads and Transport Congress have advocated this for many years. Our push to achieve the Roads to Recovery Program began in 2000. It was driven by the need to provide local communities with an acceptable level of access by establishing a program to assist councils address the backlog in maintenance on local roads, and while it has helped more needs to be done.

Our National Local Roads and Transport Agenda (2010) identified the need for integrated planning, improved road safety, better public transport links and investment in freight routes and freight corridors, and at this year's Congress, our National Agenda will be comprehensively up-dated to account for current transport trends, community needs as well as Government policies.

An up-dated State of the Assets Report will also will also be launched. This Report will document how the local government sector, at a national level, is tracking in maintaining vital community assets. This information is essential to help us plan and to inform our advocacy on addressing transport challenges.

All of this activity takes place against the background of an impending Federal Election in which ALGA has a focus on transport initiatives.

If you want to know how to improve your community's roads and infrastructure, if you want to access the latest technology, to be inspired by the best in the business, and to speak directly to our federal decision makers, you need to attend this year's Congress.

I look forward to seeing you at ALGA's National Local Roads and Transport Congress this year, from 20–22 November 2018 in Alice Springs, NT.

Mayor David O'Loughlin President



INTEGRATING PEOPLE, LAND USE AND TRANSPORT

One of local government's most important roles is to create great places to live and work. This involves creating the physical, social, environmental and cultural environment in which individuals, families, business and industry can thrive and prosper. But these great and prosperous places cannot be delivered by local government alone. Partnerships with state governments, the Federal government and often the private sector are required.

Working together to ensure that the planning and delivery of major infrastructure compliments and supports local communities is a major challenge that all of us must address. This session will provide insights into the processes used to plan and deliver state infrastructure while taking into account the linkages with local government and the community.

ROAD SAFETY AT THE HEART OF WHAT WE DO

A core principle that sits behind Australia's National Roads Safety Strategy is that safety must be at the heart of everything we do including the design and construction of roads, vehicles and the licencing of drivers.

Road toll statistics do not show the true extent of trauma, the life changing injuries and associated emotional and financial toll on families and friends of victims. Everyone involved in the management of the road transport system has a key role to play in ensuring our roads are safe.

INNOVATION IN PAVEMENT TECHNOLOGY

The recent decision by China to limit the importation of recycled materials has forced Australia to re-examine Australia's waste and recycling systems. It has also opened up new opportunities to create new products and explore different ways of managing end of life materials. One opportunity and part of the solution to this environmental challenge can be to innovate beyond the traditional asphalt pavements and to create demand for these new pavement products that included materials from waste including end of life rubber, glass and plastics.

This session is designed to help inform delegates about the importance of pavement management and the potential of new products and innovations in materials technology.

CONGRESS PROGRAM

TUESDAY 20 NOVEMBER 2018		
1:00 PM	AFTERNOON TEA	
1:45 PM	Opening Ceremony Welcome to Country Kumalie Riley	
2:00 PM	Opening Address ALGA President	
2:20 PM	Government Address The Hon Michael McCormack, Deputy Prime Minister (invited)	
2:50 PM	Integrating People, Land Use and Transport Allan Garcia, CEO Infrastructure Tasmania	
3:30 PM	Safety is at the heart of what we do Professor Narelle Haworth, Director, The Centre for Accident Research and Road Safety-Queensland David Bobberman, Safety Program Manager, Austroads	
5:00 PM	WELCOME RECEPTION AND EXHIBITION OPENING Alice Springs Convention Centre	

WEDNESDAY 21 NOVEMBER 2018				
9:00 AM	State of the Assets 2018 Launch Jeff Roorda, CEO, JRA Asset Management			
9:15 AM	Innovation in pavement technology Jerry Tan, National Manager, Research and Development, Downer Group			
10:30 AM	MORNING TEA			
11:00 AM	Regional Aviation Assistant Minister Keith Pitt MP			
11:30 AM	Planes and Trains Concurrent Session > Inland Rail Melita Lanigan-King, Director, Regional and Industry Benefits, Inland Rail Division, Department of Infrastructure and Regional Development > Regional Aviation Caroline Wilkie, CEO, Australian Airports Association Other Speakers TBA			
12:30 PM	LUNCH			
1:30 PM	Funding Reform and Council Trials			
2:00 PM	Technology – Driving Change			
3:00 PM	AFTERNOON TEA			
3:30 PM	Opposition Address The Hon Anthony Albanese MP (invited)			
4:00 PM	Launch of ALGA's Local Roads and Transport Agenda 2018–2025			
4:50 PM	Closing Address ALGA President			
6:30 PM	CONGRESS DINNER The Outback Quarry			

THURSDAY 22 NOVEMBER 2018			
8:30 AM	POST CONGRESS TOUR National Road Transport Hall of Fame		
10:30 AM	Bus transfers to airport		







SPEAKER PROFILES



KUMALIE RILEY



Arrernte Elder

Kumalie is a well-known Arrernte Elder and artist with many years of experience teaching Arrernte language in local Alice Springs primary schools and in adult education.

She has contributed to widely-acclaimed publications such as the Eastern and Central Arrernte to English Dictionary, and the Eastern and Central Arrernte Picture Dictionary (both published by the Institute for Aboriginal Development).

Kumalie is a highly experienced interpreter and translator and is frequently called upon to assist with court interpreting and recording radio, television and DVD scripts in Eastern/Central Arrente.

ALLAN GARCIA



Chief Executive Officer, Infrastructure Tasmania

Previously Chief Executive Officer of the Local Government Association of Tasmania, Allan was appointed as the inaugural CEO of the newly created Infrastructure Tasmania in 2015.

Allan has 30 years' experience in the political and public policy space across numerous government portfolios. He has previously worked as a Ministerial Chief of Staff and held senior executive positions in the Department of Premier and Cabinet and the former Tasmanian Development and Resources.

PROFESSOR NARELLE HAWORTH



Director, The Centre for Accident Research and Road Safety-Queensland

Professor Narelle Haworth is the Director of CARRS-Q, the Centre for Accident Research and Road Safety-Queensland. She has almost 30 years of experience in road safety research. Narelle was awarded the 2013 Australasian College of Road Safety Fellowship "for her outstanding contribution as an internationally recognised researcher in the road safety field and for her major contribution as a policy advisor at the state, national and international level". Her special interest is in improving the safety of the most vulnerable road users - pedestrians, bicyclists and motorcyclists – and other groups such as roadworkers.

JERRY TAN



National Manager, Research and Development, Downer Group

Jerry currently serves as the Blended Products Manager, overseeing the Blended Products Division and R&D facility for Downer. Jerry has over 8 years experience with the design & development of asphalt and bituminous products for Downer. These include specialist asphalt designs such as race tracks, airfields and shipping ports in addition to recent innovations such as the 99% Recycled Asphalt and Plastiphalt.

Jerry's key areas of focus include driving innovation to maximise sustainability and performance, cultivating high performing teams and delivering high value optimized outcomes for the business.

CAROLINE WILKIE



Chief Executive Officer, Australian Airports Association

Caroline Wilkie has been CEO of the Australian Airports Association since 2011. The AAA represents all major regular passenger transport airports in Australia as well as council airports.

The membership spans from councils with grass strip runways to Australia's major gateways. The AAA also represents a further 140 corporate members. The AAA is engaged in research, developing industry publications, education, advocacy and major industry events.

Caroline has a Masters of Public Affairs and more than fifteen years' experience in Association Management.

ANTHONY ALBANESE



Shadow Minister for Infrastructure, Transport, Cities and Regional Development

Anthony grew up in public housing in the inner Sydney suburb of Camperdown and recognised early-on the need to fight for social justice and equal opportunity in Australia. Anthony has often said that he was raised with three great faiths: The Catholic Church, The South Sydney Football Club and Labor.

He believes in opportunities for all through education and training, universal healthcare and the need for Government investment in local communities.

Following the election of the Federal Labor Government in November 2007, Anthony became the Minister for Infrastructure, Transport, Regional Development and Local Government, and Leader of the House of Representatives.

In 2010 Anthony was named Aviation Minister of the Year for producing Australia's first ever Aviation White Paper. In 2012 he was named Infrastructure Minister of the Year by London-based publication Infrastructure Investor.

In June 2013, Anthony became Deputy Prime Minister, and also took on additional responsibility as Minister for Broadband, Communications and the Digital Economy.

KEITH PITT



Assistant Minister to the Deputy Prime Minister

Keith Pitt was sworn in as the Assistant Minister to the Deputy Prime Minister on 5 March 2018.

The Infrastructure and Transport portfolio is an important one for all of Australia, but in particular those in regional areas.

As a regional MP, Mr Pitt has a deep appreciation of just how important well planned infrastructure and connectivity is.

Mr Pitt was elected to represent the Hinkler electorate in the Australian Parliament in September 2013.

Named after the great aviator
Bert Hinkler, the Hinkler electorate
is also known for innovation: from
the mechanical cane harvester to
beverages like Bundaberg Rum and
Bundaberg Ginger Beer. The region is
considered one of the nation's most
productive food bowls, boasting an
extensive and diverse range of fresh
produce and seafood.

MELITA LANIGAN-KING



Director, Regional and Industry Benefits, Inland Rail Division at the Department of Infrastructure and Regional Development

Melita Lanigan-King is the Director, Regional and Industry Benefits, Inland Rail Division at the Department of Infrastructure and Regional Development.

Melita leads multiple teams across four states, consisting of strategic policy, research, evaluation and engagement advisers, to deliver a whole of government approach to identifying and maximising the benefits of Inland Rail for industry and local communities during construction and operations.

In her role Melita works with stakeholders to realise local procurement and employment opportunities arising from the construction of Inland Rail as well as preparing industries and regions to take advantage of the opportunities arising from the operation of Inland Rail.

As Director in the Inland Rail and Rail Policy Division Melita develops the strategic framework, motivates and leads the team to work across governments, local communities and industry to ensure that regions, and the people that live in them, reap the benefits of the significant investment.

JEFF ROORDA



JRA Asset Managament

Jeff Roorda established Jeff Roorda and Associates in 1993, principally to specialise in asset management planning for local government.

With an academic and professional background in surveying and civil engineering, Jeff has worked in asset and facilities management for over 20 years with a strong background in information technology and project management.

Jeff holds an Honours Degree in Civil Engineering.

JRA is recognised nationally as a leader in local government reform in the areas of asset management, capacity building and financial management.

JRA has a client base that includes all States and Territories of Australia together with the USA and Canada.

REGISTRATION FEES



EARLY REGISTRATION

Payment received on or before Friday 12 October 2018

\$890

LATE REGISTRATION

Payment received after Friday 12 October 2018

\$990

CONGRESS REGISTRATION INCLUDES

- Attendance at all congress
- One ticket to the welcome drinks, Tuesday
- One ticket to the congress dinner, Wednesday
- One ticket to the post Congress Tour, Thursday
- Morning tea, lunch and afternoon tea as per the congress program
- Congress satchel and materials

PAYMENT PROCEDURES

Payment can be made by:

- Credit card: MasterCard and Visa
- Cheque made payable to ALGA Roads Congress

Electronic Fund Transfer to:

ALGA Roads Congress Bank: Commonwealth **Branch:** Curtin

BSB No: 062 905 Account No: 1014 6120

CANCELLATION POLICY

Conference Co-ordinators

All alterations or cancellations to your registration must be made in writing and will be acknowledged by post, facsimile or email. Notification should be sent to:

PO Box 4994, Chisholm ACT 2905 Facsimile: (02) 6292 9002

Email: roadscongress@confco.com.au

An administration charge of \$110.00 will be made to any participant cancelling before Friday 12 October 2018. Cancellations received after Friday 12 October 2018 will be required to pay full registration fees. However, if you are unable to attend, substitutes are welcome at no additional cost. By submitting your registration, you agree to the terms of the cancellation policy.

PRIVACY DISCLOSURE

ALGA collects your personal contact information in its role as a peak body for local government. ALGA may disclose your personal contact information to the sponsors of the event for the purposes of commercial business opportunities. If you consent to ALGA using and disclosing your personal contact information in this way, please tick the appropriate box on the registration form. Importantly, your name may also be included in the Congress List of Participants. You must tick the appropriate box on the registration form if you wish your name to appear in this list.

PHOTOGRAPHS

During the Congress there will be photographs taken during the sessions and social functions. If you have you picture taken it is assumed that you are giving consent for ALGA to use the image.

Images may be used for print and electronic publications.

FUNCTIONS AND TOURS



SOCIAL FUNCTIONS

Welcome Reception and Exhibition Opening

Tuesday 20 November

Alice Springs Convention Centre 5:00pm to 7:00pm

This year the Congress welcome reception and exhibition opening will be on-site at the Alice Springs Convention Centre. This will be a great opportunity for delegates and exhibitors to network.



Congress Dinner

Wednesday 21 November The Outback Quarry

6:30pm to 10:30pm

\$95 per person for partners and guests

No charge for full registered delegates

Dress code: Smart casual

For this year's Congress Dinner, we will dine under the stars at The Outback Quarry on the outskirts of town, surrounded by ragged rock faces and deep ravines through the MacDonnell Ranges. We have some exciting entertainment lined up as well as great food.

PARTNER TOURS



Half Day Desert Park

Tuesday 20 November

\$100 per person

This afternoon we head to Alice Springs Desert Park, which is a great way to experience Central Australia. The park showcases the natural and cultural environment of the Red Centre in three stunning habitats: Desert Rivers, Woodland and Sand Country. Within the park professional guides, including local Aboriginal people, share stories of the region with visitors. Guests can also enjoy displays of free flying birds of prey, view unique and rare animals in the nocturnal house and innovative interpretation of the plants, animals and people of the Australian deserts. Visitors leave the Park with new stories and skills that will help them to make the most of their Central Australian visit.



Alice Springs Tour

Wednesday 21 November \$100 per person

Wednesday partners' program will have participants experiencing Alice Springs with a tour starting at Anzac Hill, a view point on a hilltop overlooking Alice Springs that features a 1934 Anzac Day memorial, we will then head to the Telegraph Station, the birthplace of the Alice Springs township for a tour and lunch. After lunch we will go past John Flynn's Grave Historical Reserve on the way to Simpsons Gap which is a stunning gorge carved out of the West MacDonnell Ranges where water flows through a small gap in the range.

Hats, sunscreen and walking shoes are suggested for both tours.

Post Congress Tour



Thursday 22 November Transport Hall of Fame

8.30am to 10:30am

\$25 per person for partners and guests No charge for full registered delegates

Dress code Smart casual

Today we take you to see the Transport Hall of Fame to discover the true symbol of Australia's road transport, from camel strings of old to today's modern road trains and plush stretch liner coaches. With vehicles displayed in all conditions, the National Road Transport Hall of Fame truly represents Australia's road transport. While you're there exploring the many exhibitions, can you see anyone from your town in the hall of fame?





CONGRESS LOCATION

Alice Springs: The Centre of Australia

The Alice will give you an appreciation of the vast and unspoiled wonders of the Australian Outback. Situated in Australia's Red Centre, Alice Springs is proud to have grown into a modern outback town with a fascinating history, strong Aboriginal culture, and all the comforts of a major city. It has a variety of experiences available, from the historic Telegraph Station and the Royal Flying Doctor Service Museum to the Sounds of Starlight Theatre and the Aboriginal Art and Cultural Centre. Discover desert habitats at the Alice Springs Desert Park and the many unique Aboriginal art galleries that dot the city.

If time permits take a few extra days to explore the ancient landscape of Uluru (Ayers Rock) and Kata Tjuta (the Olgas). Accommodation ranges from camping to a 5-star resort. Watch the sunset over Uluru or Kata Tjuta, before dining under a million stars. Experience the Wattarrka National Park (Kings Canyon) or Standley Chasm and the Rainbow Valley... all part of Australia's unique outback. The 2018 Alice Springs Congress is sure to be a memorable event for all participants.



Aboriginal Art

Aboriginal art has traditionally been used to pass stories down through the generations and to communicate important information about the Central Australian landscape. Art centres in and around Alice Springs are increasing in number and are attracting a growing number of travellers and discerning buyers. There are approximately 30 community art organisations in Alice Springs resulting in a vast array of art forms available for viewing and sale. Some of the more well-known art centres and galleries include: Araluen Gallery, Mbantua Gallery, Desert and Gallery Gondwana.

Natural Attractions

Alice Springs comprises many garges and chasms with towering red walls as back drops to deep cool waterholes. These are refreshing stopovers and provide visitors with a most enjoyable experience contrasting the red sands of the desert. Standley Chasm is located only 50 km west of Alice Springs. The chasm is cool, shady and surrounded by cyass, ferns and red river gums. Midday is understandably the best time to visit as the sun shines directly into the chasm and lights up the walls with fiery intensity. Ormiston Gorge (135 km west of Alice Springs) boasts a deep waterhole during the



summer months which is a welcome relief from the heat and, in cooler times, the walking track through scenic Ormiston Pound is a favourite. Ellery Creek is an internationally recognised geological site. The 3km dolomite walk reveals the fascinating geological history of the area. 92km west of Alice Springs, the Ellery Creek 'Big Hole' is the perfect spot for a refreshing swim. Chambers Pillar is located 160 km south of Alice Springs and marks the historic inscriptions of early explorers and pioneers. This 50 metre high column of red and yellow sandstone is a landmark to travellers crossing the desolate sand ridges of Central Australia.

Alice Springs Weather in November

Alice Springs in November is beginning to warm up, with daily temperatures around 30 degrees and can have spectacular thunderstorms and cooler evenings with average temperatures of 17 degrees.

CONGRESS VENUE

The venue for the 2018 congress is the Alice Springs Convention Centre which opened in 2002. The Centre has stunning views of the surrounding MacDonnell Ranges and is located within easy walking distance of all the convention hotels.



CROWNE PLAZA ALICE SPRINGS

93 Barrett Dr, Alice Springs NT 0870

Crowne Plaza Alice Springs Lasseter's rooms have all the amenities you would expect from this brand: Wifi, bathrobes, balcony, tea/coffee making facilities, in-room dining and minibars.

Also onsite is a gift shop and free use of bicycles.

Onsite dining options include: The Goat and Bucket, Tali, Juicy Rump and the poolside cafe.

Deluxe King Room: \$145 per night Deluxe Twin Room: \$165 per night Premier King Room: \$185 per night

DOUBLETREE BY HILTON

82 Barrett Dr, Alice Springs NT 0870

Doubletree by Hilton offers spacious guest rooms with floor-to-ceiling windows that fill the room with natural light, convenient work surfaces, quality bedding and internet access. Each room has a balcony, minibar and individually controlled air-conditioning. The hotel facilities include a 24-hour fitness centre, tennis court and outdoor pool.

The hotel has three dining options: Saltbush which is open daily for breakfast, lunch and dinner, The Deck Bar offering a cocktail style lounge and the fine-dining experience at Hanumans.

Bedding Configuration in both room types is 1 king bed.

King Guest Room: \$203.50 per night

King Guest Room with View: \$225.50 per night

Note: All rates quoted are room only.

POST CONGRESS TRAVEL: ULURU

If you are looking to stay on after the Congress to explore the Northern Territory – Ayers Rock, Uluru is the place to go. Only a short flight from Alice Springs (or approx 5 hours by car), you can explore the massive sandstone monolith in the heart of the NT. The spectacular Field of Light art Installation is only on for a limited time and is a highly recommended, a global phenomenon by internationally acclaimed artist Bruce Munro. More than 50,000 slender stems crowned with frosted-glass spheres bloom as darkness falls over Australia's red centre.



Be inspired by the best of Uluru, soak up the stunning outback with the must do tours and activities.

Head to the website for more information or to purchase any tickets: www.ayersrockresort.com.au



If you would like to book accommodation or tours, please contact the Voyages reservations office on the detail below:

Telephone: 1300 134 044 Email: travel@voyages.com.au

REGISTRATION DESK

The registration desk will be located in the Alice Springs Convention Centre registration desk and will be open for the duration of the congress, times below:

Tuesday 20 November

11.00am to 7.00pm

Alice Springs Convention Centre

Wednesday 21 November

8.00am to 5.30pm

Alice Springs Convention Centre

SPECIAL REQUIREMENTS

Every effort will be made to ensure all delegate and guests requirements are catered for. If you have any special requirements (eg. catering, mobility or any other assistance) please include a note on your registration form under special requirements or contact the Congress Secretariat.

HIRE CAR

Alice Springs airport has rental cars available. Avis Australia, Budget, Europcar, Hertz and Thrifty counters are located at the arrivals hall near the baggage collection.

THE CONGRESS EXHIBITION

Support our 2018 exhibitors by visiting their booths within Hall C. All Congress catering breaks and the welcome reception will be held within this space to offer important networking opportunities for both delegates and exhibitors.

If you are interested in Exhibiting, there are limited spots available. Please call Conference Co-ordinators for more information on 02 6292 9000.

Exhibition opening times

Tuesday 20 November 1:00pm to 7:00pm

Wednesday 21 November 8.30am to 5.30pm





CONGRESS COACH TRANSFERS

Congress Dinner

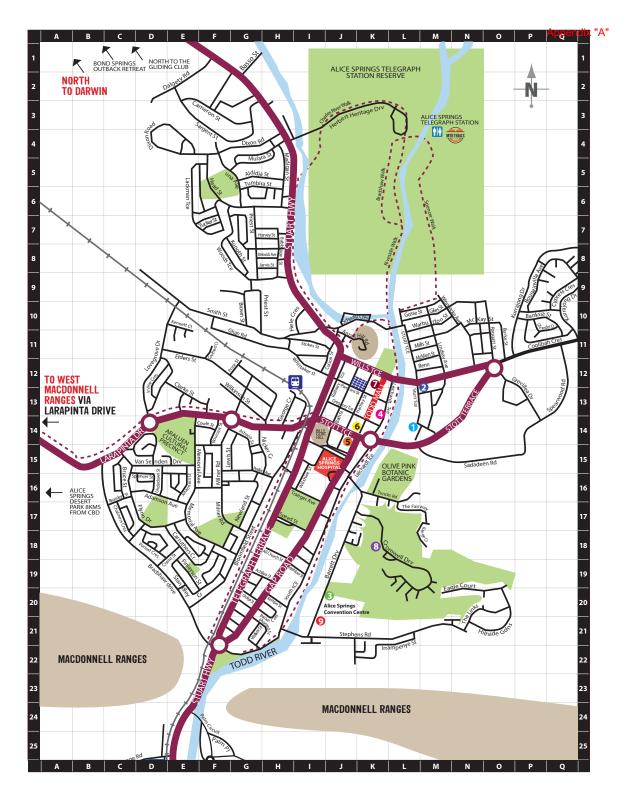
The Outback Quarry Wednesday 21 November 2018

Coaches will collect delegates from the Convention Centre at approximately 6:00pm. A return shuttle service will commence at 10:00pm.

Post Congress Tour

National Road Transport Hall of Fame Thursday 22 November 2018

Coaches will collect delegates from all congress hotels at approximately 8.15am. Return coaches will depart to the airport or congress hotels at 10.30am



DINING OPTIONS

08 8953 0888

1	Barra on Todd, Mercure Hotel, 34 Stott Terrace 08 8952 3523	L14	6	Overlander Steakhouse, 72 Hartley Street 08 8952 2159	K14
2	Casa Nostra Pizza and Spaghetti House, Cnr Undoolya Road and Sturt Terrace, 08 8952 6749	L12	7	Sporties Restaurant and Bar, Todd Mall 08 8953 0935	K12
3	Saltbush, Doubletree by Hilton Hotel 08 8950 0812	J20	8	Range View Restaurant, Alice Springs Golf Club 08 8952 1921	K18
3	Hanuman's, Doubletree by Hilton Hotel 08 8953 7188	J20	9	Tali, Crowne Plaza Hotel 08 8950 7777	12
4	Red Ochre Grill, Todd Mall	K13	9	Goat and Bucket Restaurant, Lassesters Casino, Barrett Drive	12

Oriental Gourmet Chinese Restaurant, 80 Hartley Street J14

REGISTRATION FORM

NATIONAL LOCAL ROADS AND TRANSPORT CONGRESS 2018

NAME

ALGA: ABN 31 008 613 876



Multiple delegates > photocopy form
Register online, download PDF or return this form to:
Conference Co-ordinators
PO Box 4994 Chisholm ACT 2905
Phone (02) 6292 9000 Fax (02) 6292 9002
Email roadscongress@confco.com.au
By submitting your registration you agree to the terms and conditions of the cancellation policy one page 9

SURNAME

PERSONAL DETAILS

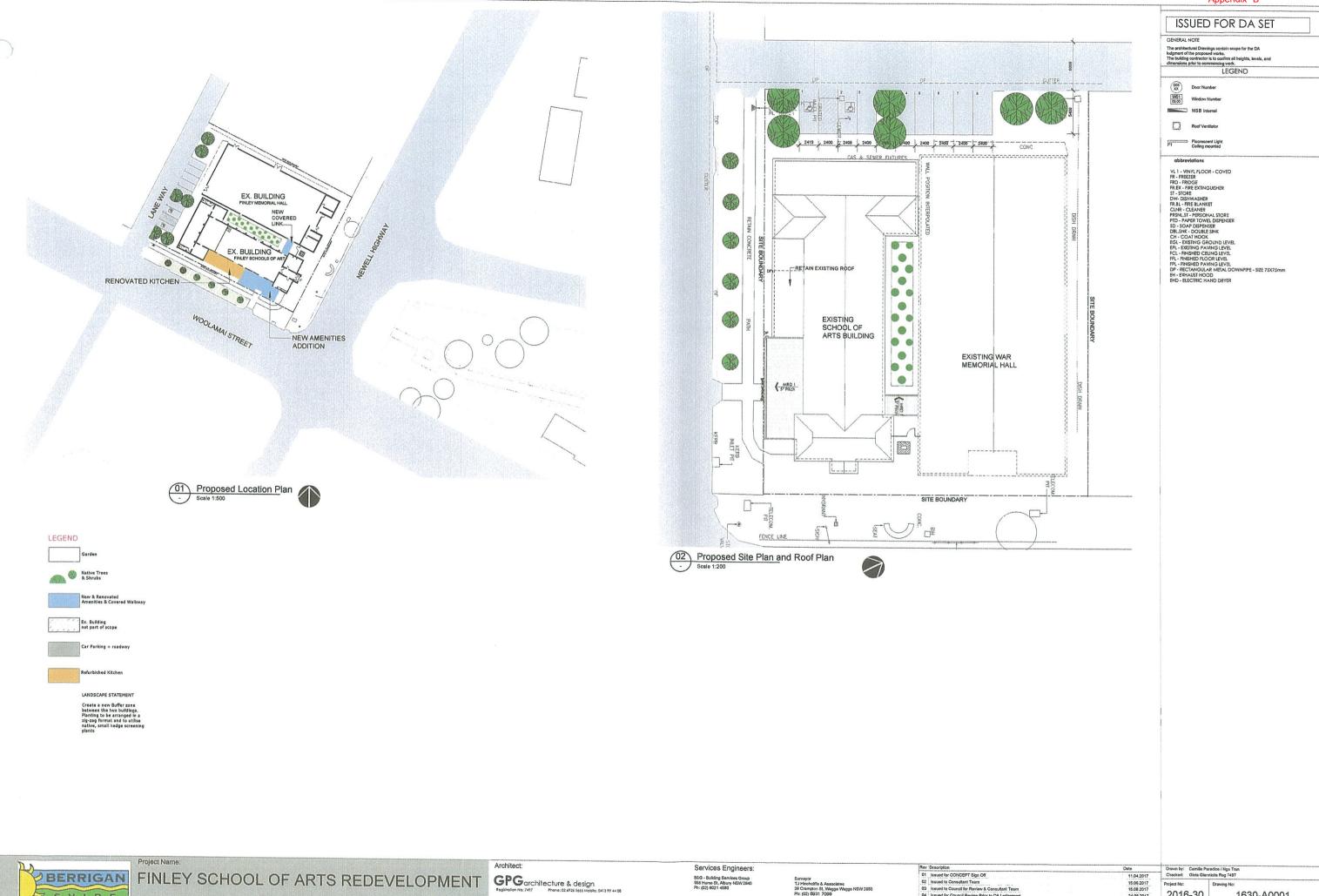
(Cr/Ald/Mayor/Other)			
POSITION			
COUNCIL/ORGANISATION			
ADDRESS			
SUBURB	STATE	POSTCODE	
PHONE	MOBILE		
EMAIL			
NAME FOR BADGE			
SPECIAL REQUIRMENTS (E.G. DIETARY, MOBILITY)			
TYPE OF COUNCIL METRO REGION PRIVACY DISCLOSURE	IAL RURAL OTHER:		
I DO consent to my name appearing in the disclosed) as outlined in the privacy	=	icipants booklet (name, organi	sation and state only
I DO consent to ALGA disclosing my pers	. •	d in the privacy disclosure on p	page 9.
REGISTRATION FEES			
CONGRESS REGISTRATION FEES			
EARLY REGISTRATION FEES (payment received or	n or before 12 October 2018)		\$890.00
LATE REGISTRATION FEES (payment received aft	er 12 October 2018)		\$990.00
SOCIAL FUNCTIONS INCLUDED IN FEES			
One ticket to each of the following functions is incluin the appropriate boxes. To purchase additional ticamount payable.			
WELCOME RECEPTION AND EXHIBITION OPENIN	G (TUESDAY 20 NOVEMBER 2018)		
I/we will attend: Delegate Number of	additional tickets @ \$5	50.00 each	Total \$
CONGRESS DINNER (WEDNESDAY 21 NOVEMBER	2018)		
		² 5.00 each	Total \$
POST CONGRESS TOUR (THURSDAY 22 NOVEMB	ER 2018)		
I/we will attend: Delegate Number of	f additional tickets @ \$2	5.00 each	Total \$

REGISTRATION FORM

NATIONAL LOCAL ROADS AND TRANSPORT CONGRESS 2018

ALGA: ABN 31 008 613 876

PARTNER TOURS			
HALF DAY DESERT PARK TOUR (TUESDAY 20 NOVEMBER 2018)			
I will attend: Number of tickets @ \$100.00 each	Total \$		
ALICE SPRINGS TOUR (WEDNESDAY 21 NOVEMBER 2018)			
I will attend: Number of tickets @ \$100.00 each	Total \$		
	Total \$		
ACCOMPANYING PARTNER Name for badge:			
Name for baage.			
REGISTRATION AND SOCIAL FUNCTION PAYMENT DETAILS			
Enclosed is my cheque made payable to 'ALGA Roads Congress	s'		
Please issue an invoice			
I have paid via an Electronic Funds Transfer to the 'ALGA Road:	s Congress' account. Transaction reference number		
ALGA ACCOUNT BANK: Commonwealth BRANCH: Curtin BSB N	O: 062905 ACCOUNT NO: 10146120 NAME: ALGA Roads Congress		
Please charge my credit card: Mastercard Visc	1		
CREDIT CARD	Grand total \$		
CARD HOLDERS NAME	SIGNATURE		
EXPIRY DATE /	IS THIS A CORPORATE CARD? YES NO		
ACCOMMODATION DETAILS	ACCOMMODATION GUARANTEE		
All rates quoted are room only. PLEASE indicate your first and second preference	Please note your credit card details are required to guarantee your room. Neither Conference Co-ordinators nor the hotel will make any charges against your credit card unless you fail to give a minimum of twenty one (21) days notice in writing of your cancellation. All cancellations will be acknowledged in		
CROWNE PLAZA	writing by Conference Co-ordinators. Full payment of your account will be required at the time of your departure. The rates quoted are per room per night.		
DELUXE KING ROOM \$145 per night	DATE OF ARRIVAL		
DELUXE TWIN ROOM \$165 per night	DATE OF DEPARTURE		
PREMIER KING ROOM \$185 per night	SHARING WITH		
DOUBLETREE BY HILTON	ESTIMATED TIME OF ARRIVAL		
KING GUEST ROOM \$203.50 per night	I understand my credit card details are given as a guarantee of my		
KING GUEST ROOM WITH VIEW \$225.50 per night	arrival and to ensure my room will be held until my nominated arrival time. No charge for accommodation will be made against this card unless I fail to give a minimum of twenty one (21) days notice of cancellation in writing to Conference Co-ordinators.		
	Mastercard Visa Amex		
RETURN FORM TO	CREDIT CARD NUMBER		
Conference Co-ordinators PO Box 4994	CARD HOLDERS NAME		
Chisholm ACT 2905	SIGNATURE		
Email: roadscongress@confco.com.au	EXPIRY DATE / /		
Facsimile: (02) 6292 9002	IS THIS A CORPORATE CARD? YES NO		



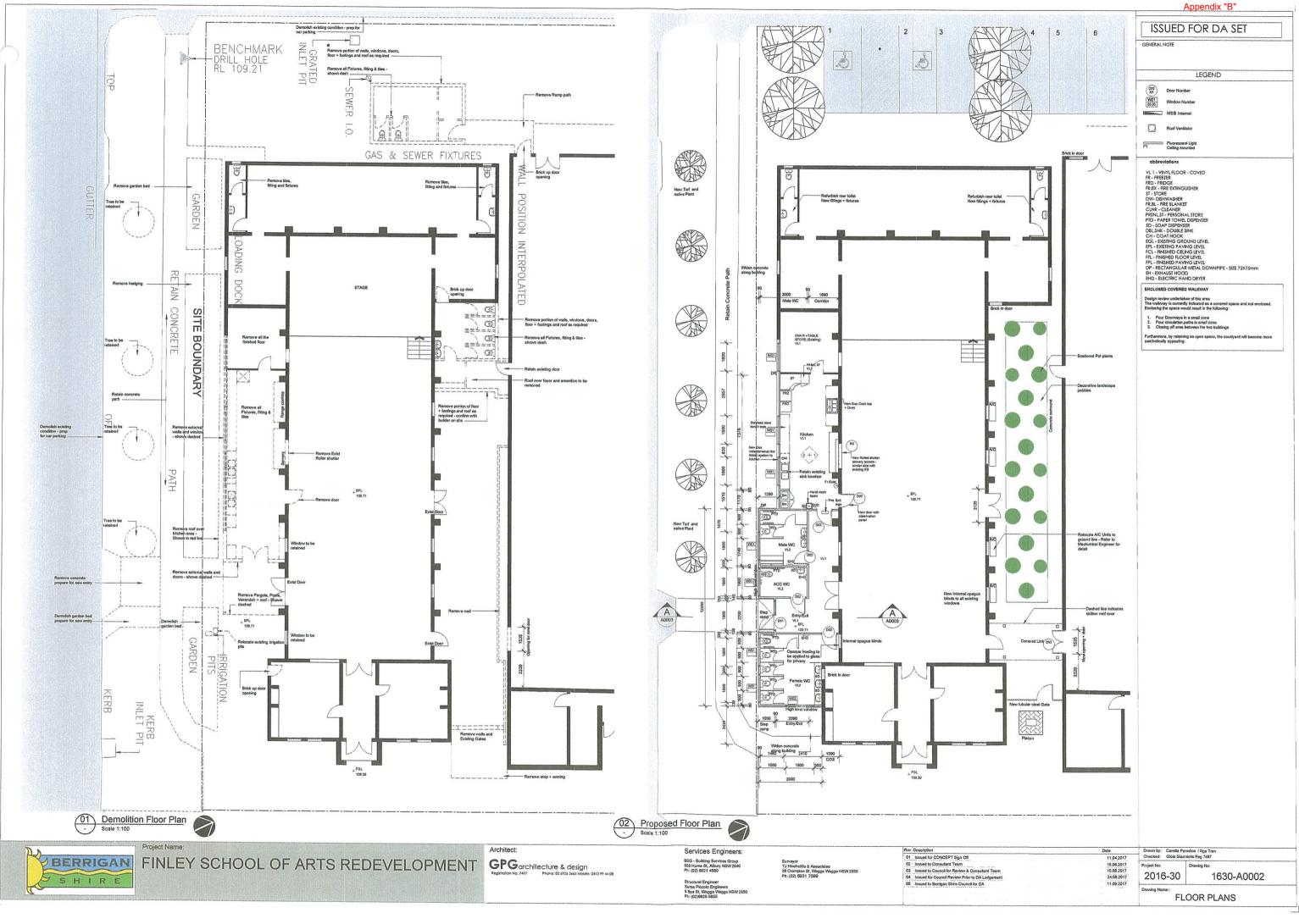
Structural Engineer Xeros Piccolo Engineers 5 Bye St, Wagga Wagga NSW 2650 Ph: (02)6925 5655

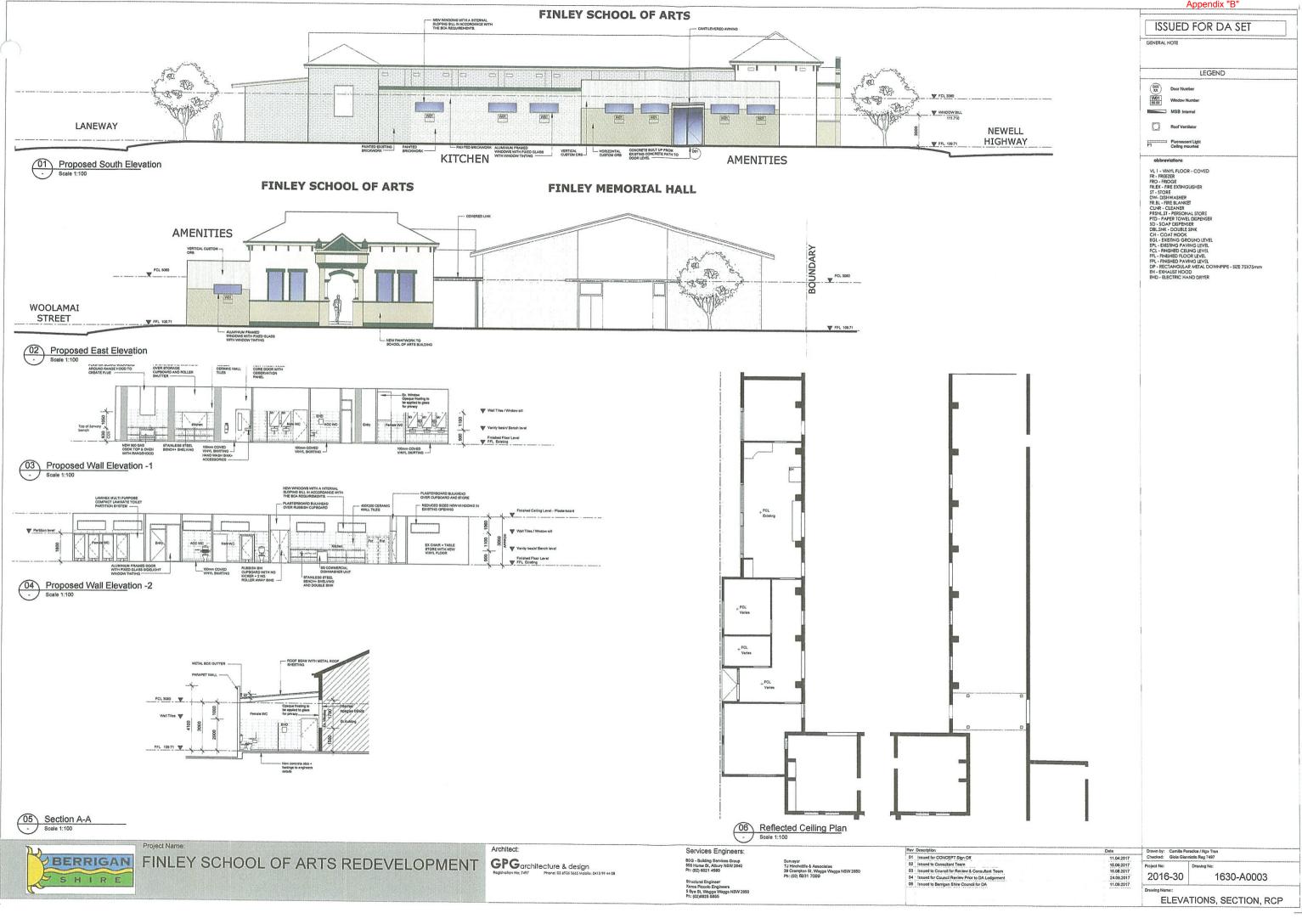
01 Issued for CONCEPT Sign Off 22 Issued to Council for Review & Consultant Team 33 Issued to Council Review & Consultant Team 44 Issued for Council Review Prior to DA Lodgement 55 Issued to Berrigan Shire Council for DA.	Rev Description				
03 Issued to Council for Review & Consultant Team 04 Issued for Council Review Prior to DA Lodgement	01 Issued for CONCEPT Sign Off	-			
04 Issued for Council Review Prior to DA Lodgement	02 Issued to Consultant Team				
The state of the s	03 Issued to Council for Review & Consultant Team				
05 Issued to Berrigan Shire Council for DA	04 Issued for Council Review Prior to DA Lodgement				
	05 Issued to Berrigan Shire Council for DA				

Date	
 11.04.2017	Check
15.06.2017	Project
15.08.2017	00
24.08.2017	20
11.09.2017	-

1630-A0001 016-30

SITE PLAN





Statement of Environmental Effects

Finley School of Arts/War Memorial Hall

Property

Lots 1 & 8 Section 3 DP 758412

83-87 Murray Street, Finley NSW 2713

RU5 – Village Zone – Berrigan Local Environmental Plan 2013

The proposed development is able to be carried out with consent under the provisions of the above Plan.

The School of Arts is listed as a heritage item in Part 1 of Schedule 5 of Berrigan Local Environmental Plan 2013.

Contents

• Statement of Environment of Environmental Effects – School of Arts

(Prepared by GPG Architecture and Design)

Demolition

(Prepared by Berrigan Shire Council)

Date: 24-08-2017

STATEMENT OF ENVIRONMENTAL EFFECTS



Project Details

Lot and DP Number: Lot 1, Section 3, DP 758412

Road: 83–87 Murray Street

Locality: Finley, NSW 2713

This statement is prepared based on template sourced from Berrigan Shire Council Development Application.

Date: 24-08-2017

1. LEGAL REQUIREMENTS

- Is your proposal:
 - (a) permissible in the zone? Yes
 - (b) consistent with the zone objectives? Yes
 - (c) in accordance with any relevant development control plan? Yes

2. CONTEXT AND SETTING

- Is the development out of character with the area? No
- Will the development:
 - (a) be visually prominent within the existing landscape? No
 - (b) have any impact on any item of heritage/cultural significance? No

3. TRANSPORT TRAFFIC AND ACCESS

- Will the development increase local traffic movements and volumes? Yes, to the extent of employing local tradespersons to undertake construction
- Is coincidental legal and practical access available? Yes
- Is adequate servicing available? Yes
- Has a Traffic Study been completed? No, not required

4. ENVIRONMENTAL IMPACTS (AIR, SOIL, WATER, FLORA, AND FAUNA HAZARDS)

- Could the proposal:
 - (a) have any impact on the local climate? No
 - (b) result in soil contamination? No
 - (c) cause erosion or sedimentation of water courses during construction or on completion? **No**
- Does the proposal require excavation and/or filling? Yes, only very minor
- Will the proposal:
 - (a) emit fumes, steam, smoke, vapour or dust as a result of its operation? No
 - (b) involve significant removal of vegetation? No
 - (c) affect native habitat? No
 - (d) disturb any aboriginal artefacts or relics? No
- Has an eight-part test of significant impact/threatened species been undertaken? No, not required
- Is the site subject to natural hazards such a bush, flooding or other: No
- Are there any technological hazards associated with the proposal such as dangerous goods, toxic waste, radiation or hazardous chemicals: **No**

5. SOCIAL AND ECONOMIC IMPACTS

- Will the proposal affect the amenity of surrounding residences by overshadowing, loss
 of privacy, increased noise or vibration? Yes, increased noise and/or vibration will only
 be to the extent and nature of construction work
- Will the proposal have any economic consequences in the area? Yes, to the extent of employing consultants and tradespersons during the planning and construction phases

6. WASTE DISPOSAL

- How is effluent proposed to be managed? To existing sewer
- Will the proposal lead to discharges of stormwater or waste into a natural water system? **No**

Will Trade Waste be discharged to Council's sewer? No

What other solid and liquid wastes will be generated and how will they be removed or managed on site? Waste will be removed by the Berrigan Council

7. HERITAGE IMPACTS

In November 2015, NGH Environmental with GPG Architecture & Design were commissioned to prepare concept plans and report about the Heritage aspects of the site. Extracts from Statement of Heritage Impact Finley School of Arts Proposed Development are provided below:

A. Historical Overview

The original Finley School of Arts Hall was completed in 1894 but it was destroyed by fire in 1901. In making plans to rebuild the hall, the School of Arts Committee made a decision to seek a new location. The original settlement and town centre had been divided by the construction of a railway line in 1898. New developments were built were land was available, and the committee decided to move the hall to be closer to the new centre of the town. A site on Murray Street was selected that could be obtained cheaply from the Crown. However, difficulties in securing funding and the pressures of extended drought meant that there was a delay in constructing the replacement building.

In 1904 construction on the current School of Arts Hall began. The building was completed in stages, with the original porch and two front rooms completed in 1904. The proscenium stage was completed in 1912, along with the lining of the ceiling and painting the internal walls with kalsomine. Newspaper records do not include information about the original colour scheme. The fashion of the Federation era was a preference for earthy tones and natural textures. At some stage before the Second World War, the building was extended to the west.

In 1963 the Memorial Hall Ladies Auxiliary contributed funds toward extending the kitchen and facilities on the southern side of the building. In 1968, the Finley Civic Cinema contributed funds towards painting the interior in contemporary colours, which was repainted in the same colours in the late 1970s. It is assumed that these colours are the present colours of the interior.

The building has been modified and altered at various times in the past, although usually this has been in the form of additions external to the structure, such as the kitchen and the entryway connecting the School of Arts building to the War Memorial Hall. Some modification has occurred with opening new service points and doorways into what were originally windows. These modifications have allowed the building to continue to be used as a meeting and community connection space, allowing the historic use of the building to continue.

B. Heritage Assessment

The building was assessed as part the Berrigan Community Heritage Study, carried out by Susan Appleyard in 2007. It is listed on the Berrigan Local Environment Plan 2013.

The Finley School of Arts Hall was found to be significant against four of the seven assessment criteria.

These are a) historical significance, c) aesthetic significance, d) social significance and f) rarity. The heritage inventory sheet is included in the Appendix A.

The heritage assessment shows that the key significance of the building is as a social and cultural venue, and also for the facade it presents to Murray Street.

Demolition

Background

The Finley School of Arts was constructed in 1904. An addition at the rear of the building was erected in the 1970's as were ladies toilets on the north side of the building. In 1963 a new kitchen was constructed on the southern side of the building. A small separate mens toilet block is located at the rear of the School of Arts.

The Finley War Memorial Hall was constructed in 1957 adjacent to the School of Arts.

In 1987 a new entry foyer and roofed area between the two buildings (known as the annexe) was constructed.

Condition of structures

The toilet block at the rear of the hall is in poor condition, does not comply with current standards and does not provide disabled access.

The ladies toilets do not meet current standards and are inaccessible for people with a disability.

The annexe and entry foyer between the halls is unsafe due to termite damage. At present the roof beams have been braced as a temporary measure based on a design by a structural engineer.

The kitchen also suffers from termite damage and is not safe for volunteers.

Demolition

The demolition of the structures as outlined in the development proposal includes:

- The entry foyer/annexe
- Ladies toilets

- Mens toilet block
- A section of the kitchen

The limited scope of the demolition is not anticipated to have a significant impact on the environment or the locality.

Demolition will be carried out in accordance with:

- AS 2601-2001, The demolition of structures.
- Workcover guidelines
- NSW Work Health and Safety Regulation 2011
- Safework NSW
- Any asbestos material to be removed by a licensed removalist in accordance with the NSW Work Health and Safety Regulation 2011.

Stevens, Laurie

From:

Perkins, Rowan

Sent:

Tuesday, 21 August 2018 3:29 PM

To:

Stevens, Laurie; Schindler, Liz

Subject:

FW: Submission opposing DA

Attachments:

Image (739).jpg; Image (740).jpg; Image (718).jpg; Image (719).jpg; Image (720).jpg;

Image (738).jpg

fyi

Regards

Rowan Perkins General Manager Berrigan Shire Council Ph 03 5888 5100 Mob 0407 344 848

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From: Dean Russell < deannobuild@hotmail.com>

Sent: Tuesday, 21 August 2018 3:01 PM

To: Perkins, Rowan < RowanP@berriganshire.nsw.gov.au>

Cc: Hannan, Matthew < mhannan@berriganshire.nsw.gov.au >; Morris, Daryll < DaryllM@berriganshire.nsw.gov.au >; Taylor, John < JohnT@berriganshire.nsw.gov.au >; Reynoldson, Roger < RogerR@berriganshire.nsw.gov.au >; Jones. Colin < ColinJ@berriganshire.nsw.gov.au>; Glanville, Denis < DenisG@berriganshire.nsw.gov.au>; Bodey, Ross <RossB@berriganshire.nsw.gov.au>; Bruce, John <JohnB@berriganshire.nsw.gov.au>; Farrer@aph.gov.au; murray@parliament.nsw.gov.au; willoughby@parliament.nsw.gov.au; monaro@parliament.nsw.gov.au; vaucluse@parliament.nsw.gov.au; bathurst@parliament.nsw.gov.au; auburn@parliament.nsw.gov.au; penny.sharpe@parliament.nsw.gov.au; peter.primrose@parliament.nsw.gov.au; mick.veitch@parliament.nsw.gov.au; rahaynes@bigpond.net.au; bca48202@bigpond.net.au; ypchawkins@bigpond.com; sh@tws.legal; Aaron Taylor aarontaylor@taylorandwhitty.com.au; salnev@bigpond.com; Wpvanbeek@dodo.com; jill1orro@hotmail.com; Chris Kelly <chris@kellygrains.com.au>; Jane Harris < jane@leadiversity.com.au >; John Carr < john@concarr.com >; gary@concarr.com; easvd@bigpond.com; robertryan762@gmail.com; finleyapex@live.com; finleyapexclub@live.com.au; finleylionsclub@hotmail.com; finleygolfclub@bigpond.com; finleybowlingclub@hotmail.com; John Lane <mail@dawmac.com.au>; finleyh.school@det.nsw.edu.au; berriqu@bigpond.net.au; finnews@optusnet.com.au; atkinson@mcmedia.com.au; finleyvet@sr-vets.com.au; finleyiga@bigpond.com; closeeng@iinet.net.au; murrayhut@bigpond.com; itremont@bigpond.net.au; squirk58@gmail.com; finleyshowsocietyinc@gmail.com; info@mcnaughts.com.au; kel@kelbaxter.com.au; jhand48@hotmail.com; Patricia Boyd <western-rivers@bigpond.com>; Gary deannobuild@hotmail.com Subject: Submission opposing DA

Dear Rowan,

I tender this submission through you on the School of Arts refurbishment DA 8/19/DA/D8 at 83-87 Murray Street Finley. I understand that submissions close tomorrow 22/8/2018 and would appreciate you acknowledging receipt of this email with attachments before that closure.

I firmly believe that the first step in righting this situation must be the complete abandonment of option 3. I'm not at all sure that any submissions will alter council's action regarding the above DA however I am certain that I will continue to oppose option 3 and gather support for my stance even beyond

construction. If option 3 is abandoned I will cooperate in any way possible to see a common sense development take place in the FWMHSOA precinct, but if it proceeds I'm equally determined to see those responsible bear full public account for this lack of reasonable judgment. There is nothing even the slightest bit personal in this for me, I see it as my civic duty.

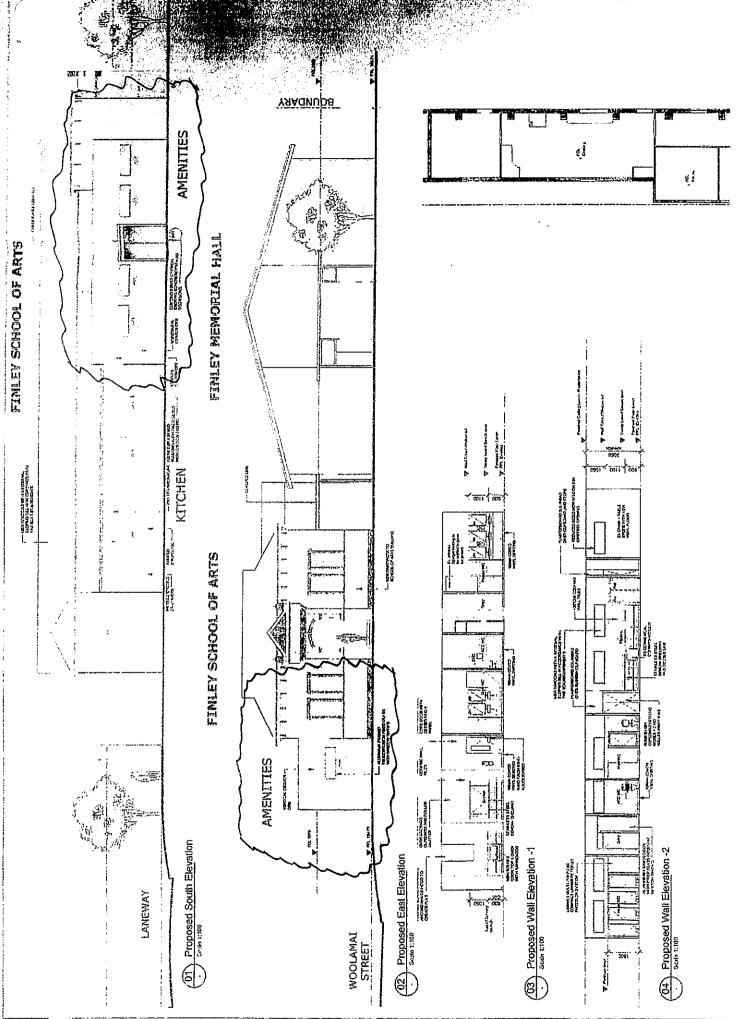
Warm Regards,

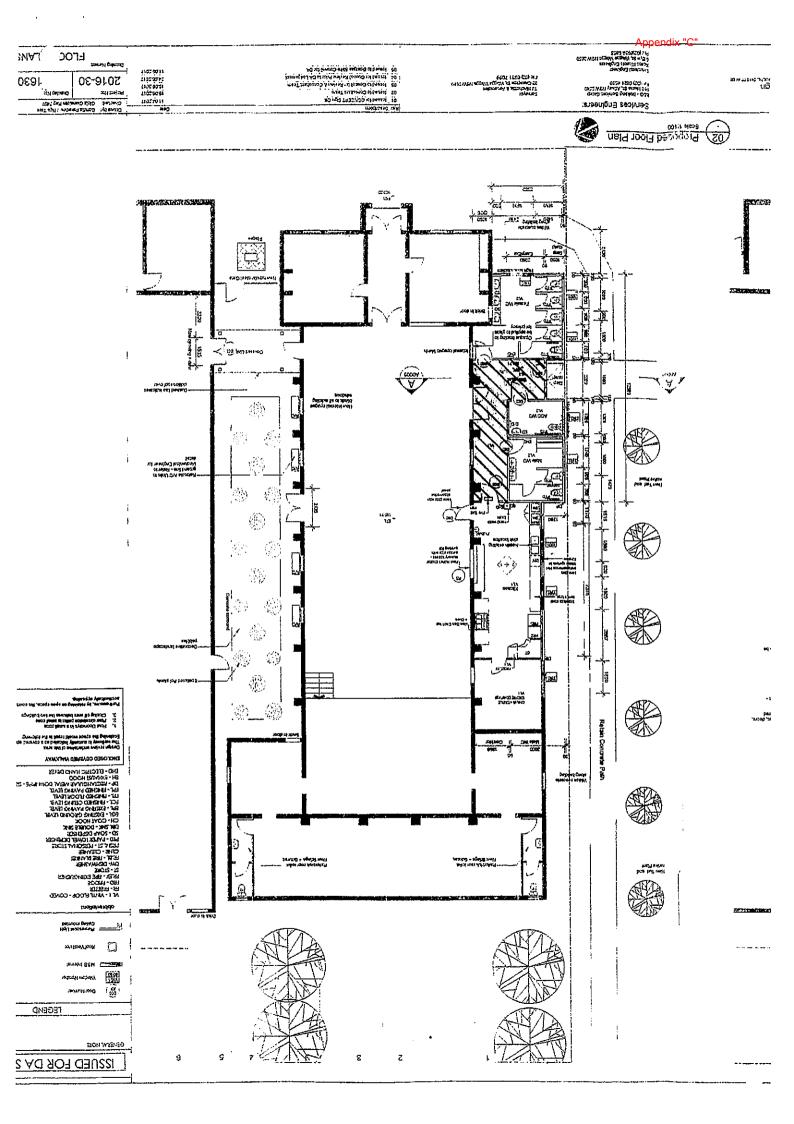
Dean Russell

- 1/. Originally one of the main priorities for SOA user groups was to prevent/limit unneccessary access or traffic by FWMH users through the SOA. Option 3 not only fails this objective, it exacerbates the problem forcing all half patrons through the SOA to use the only available ammenities.
- 2/. Under the present layout the SOA and the FWMH can be used separately by two groups at the same time, also larger functions can use both halfs together without the need for trips outside to use toilets. If both halfs were taken forward with practical improvements, more patrons could be attracted to both small and large functions. The only comparable venue (on size/capacity) is the Finley RSI club. If both our halfs were brought up to standard they would provide a greater scope for fundraising and volunteer work when used for functions and activities. Option 3 does not increase this capability it diminishes it.
- 3/.Option 3 increases the footprint on an already very limited space, it advances further onto the Wollamai street line and causes a jammed in and tacked on appearance and feel. It returns avery functional area (existing loyer) back into the wasted space it was prior to the 80's. Under option 3 it will again become a shaded wind tunnel in winter and a desolate gravel space in summer, always lacking protection from the elements. Unfortunately the only function this space will encourage is urination.
- 4/. If option 3 goes forward, the most prominent aspect of the site to local and passing traffic will be a toilet block dressed up to look like a new shearing shed. This will further conceal the original architecture of the SOA. I believe that option 3 not only fails to protect the heritage value of the SOA, it futher batardises it with a civeep looking addition.
- 5/. Under option3 the area now occupied by the entry fover and female toilets has been set aside for scattered pot plants and gravel. Instead of displaying the buttressing proudly (as would be in a new gallery entrance) it places large air conditioning units beside them.
- 6/. Option 3 cuts into existing kitchen space by 33% for the new toilets, it eliminates the ability to bring a service vehicle alongside a generous and covered existing service entry to the kitchen. It replaces it with a wandering passage that wastes space and forces access past several toilet cubicles. It severly diminishes the quality of access to the kitchen for user groups.
- 7/.Option 3 brings the total number of cubicles within the SOA to 10 plus a urinal, the SOA has a usable floor space of approximately 160 square metres. The FWMH has a useable floor space in excess of 700 square metres and if it is able to attract patrons after it toilets are completely removed, they will be forced outside for relief. When the SOA is being used, unless council and patrons agree to use the facilities in the park opposite the half will be closed to potential usage.
- 8/. New up to standard ammenities for the SOA could be designed to fit comfortably into the

front two rooms. This would give the SOA their own facilities without the need to enter the FWMH. It would not impose on the external views and would make use of a presently unused space. The structural integrity of the hall front could be assessed and rectified as part of the process. This could be incorporated with a new kitchen complete with fitout and appliances as stage 1 of a hollistic plan to upgrade the entire site.

- 9/. The demolition of existing entry/(oyer annex and the tollets serving both halls is very premature, they should remain in the short term, allowing for (a) FWMH to remain open for patronage while stage 1 is being completed. (b) Replacement ammenities for FWMH to be designed approved by council and funded as stage 2. They do not pose any risk to public safety or health, and could be maintained in the short term at little or no cost to council. This would allow the FWMH to maintain a solid income stream while stage 1 is being completed.
- 10/. I believe that to separate the two halls would be a very fundamental and critical mistake, the capacities that they currently provide together would be severely diminished into the forseeable future if this were to happen.
- 11/. I know that council has long been concerned by the lack of appropriate parking on site, and while this is something that does not bother residents I understand that it must be considered where possible. I believe that option 3 does very little to attend to this problem as the spaces provided at the rear will be a last choice with residents and offer no relief to the disabled given the extremme distance from the entry to both halfs. If new toilets were sited within the front rooms council may be able to incorporate angled/disabled parking along the Wollamsi street frontage providing the nearest point to entries. The rear of halfs could be set aside for ammenities, storage, access and parking of service vehicles.
- 12/. I believe the best long term solution for parking could be the aquisition of one or more of the adjoining properties to the north of FWMH to be converted into landscaped parking, the existing lane way could be used to maximum effect and this possibility should be explored.
- 13/. I firmly believe that the abandonment of option 3 and the adoption of some of these ideas in a staged approach, would not only satisfy nearly everyones objectives including council. It would put an end to bickering and lead to a complex that Finley and BSC residents would not only use with regurlarity but be very proud of. On the other hand, if it proceeds once the reality occurs to those that are yet to take an interest in it, Option 3 will just be a permanent embarrassment that the complex will not recover from.





Berrigan Shire Council 56 Chanter Street Berrigan NSW 2712

Dear Councillors,

RE: Resolution of Finley School of Arts and Memorial Hall Committee

On 3rd April 2017 the Finley School of Arts and Memorial Hall Committee ('the Committee') passed the following resolution by majority:

"The Berrigan Shire Council be formally notified that the new Committee does NOT support the proposed redevelopment of the precinct known as option 3"

The minority of the Committee consisting of 4 members did not support the above resolution. This minority requested their objection to be formally noted.

The majority of the Committee holds the following concerns:

- 1. Option 3 does not have broad community support.
- 2. Option 3 is not an efficient use of rate payer's monies.
- 3. Option 3 involves removing toilet amenities for the Memorial Hall with no plan or funding to replace these amenities.
- 4. Option 3 does not meet the needs of the user groups of the Memorial Hall.
- 5. It is impractical, disruptive, and a risk with regard to young children, to have users of the Memorial Hall walking through the School of Arts to use the toilet amenities on the southern side of the School of Arts.
- 6. Option 3 does not support or enhance the heritage nature of the School of Arts and in fact detracts from it.
- 7. Proceeding with option 3 will lead to further division and conflict in the Finley community.

The Committee respectfully requests that Council stay all proceedings in relation to option 3. The Committee is firmly of the view that there is a better way forward and we request the opportunity to show leadership on this issue. We respectfully request that Council allow the Committee time to develop a vision and plan for the future of the precinct.

Yours Sincerely,

Finley School of Arts and Memorial Hall Committee

POB 95 FINI Appendix """ 3 20-8-2018

C.E.O BERRIGAN SHIRE COUNCIL 56 CHANTER ST BERRIGAN

WE THE UNDERSIGNED WISH TO CONVEY TO YOU AND CURRENT COUNCILLORS OUR DIGUST & DISSAPOINTHESS ON YOUR WISH TO DEMOLISH THE FINLEY WAR MEMORIAL HALL.

IF DEMOLISHINDOESNY TAKE PLACE WE ARE NOT HAPPY WITH YOUR OPTION 3. being THE FOLLOWING.

- 1. DEMOLITION OF THE FOYER AND CADIES TOILETS
- 2. DEMOLITION OF THE OLD HENS TO LET BLOCK
- 3. CONSTRUCTION OF NEW TOILETS ETC NEXT TO THE KITCHEN ON SOUTHERN SIDE OF SCHOOL OF ARTS

YOURS FAITHFULLY

KATHKEEN ALLRIDGE - K. allridge

CHARLES ALLRIDGE - ballrage

BERRIGAN SHIRE COUNCIL

2 2 AUG 2018

FILE ____

REFER TO DVM

ACTION/CODE

ACKNOWLEDGE Y/N

22 Mc Namara St Juney 2413. Ar Roham Gerkus General Manager Berngan Shui Council. Berngan Dear Sir It has come to my notice that the Berrigan Shie plan to demolish the Linky Mormarial Hall. It saddens me to think that the Itall was will in Remembrance of 17 soldiers that gave this lives for us. I would like you to recombisin your decision and go ahead with Option 4 with tockets available to both Halls. Thank you. yours Faithfully Buyl & Bridgeton. BERRIGAN SHIRE COUNCIL

2 0 AUG 2018

FILE .

REFER TO DATE

COPY TO ____

ACTION / CODE

ACKNOWLEDGE Y/N

Pul) = 345

DEAR MR PENKIN

FAVOUR OF OPTION (4)
RE SAVING FINLEY WAR MEMORIAL HALL

BERRIGAN SHIRE COUNCIL

2 0 AUG 2018

REFER TO DOS

COPY TO

ACTION / CODE

ACKNOWLEDGE Y/N

YOURS SINCERELY
ELVIE HEMPHILL

From:

Perkins, Rowan

Sent:

Wednesday, 22 August 2018 5:06 PM

To:

Stevens, Laurie; Schindler, Liz

Subject:

FW: Submission - Toilet Block development

fyi

Regards

Rowan Perkins General Manager Berrigan Shire Council Ph 03 5888 5100 Mob 0407 344 848

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From: jane <<u>vpchawkins@bigpond.com</u>>
Sent: Wednesday, 22 August 2018 5:04 PM

To: Perkins, Rowan < RowanP@berriganshire.nsw.gov.au>

Subject: Submission - Toilet Block development

Dear Rowan,

I would like to tender this submission regarding the FSA and WMH redevelopment.

I have noticed that the toilet facilities being proposed appear to be as far away from the WM Hall as possible. Access from the WM Hall looks extremely difficult particularly in light of School of Art Hall users not wanting children and adults going through that hall.

I think that as important as adults are, I believe that we should also think of our children and to have them forced to change attire in the corner of the WM Hall is not satisfactory.

When future users ask who did this, which they no doubt will, will the shire be proud to claim ownership of a decision which alienates the users of a hall which has been the more used hall for 55 of its 60 years.

Yours sincerely Robb C Hawkins

Finley Football Netball Club

Affiliated with Murray Football Netball League

Premiers 1952,1954,1958,1971.1981,1982,1988

President – Football

Ashley Haynes (03) 58831221 Mob. 0409 831 228 ABN 72 635 453 718 PO Box 185 FINLEY NSW 2713 Email: finleyfnc@gmail.com Mob. 0428 346 539 Netball Premiers 2012

Director - Netball

Sasha Wood

Mob. 0427 391 824

22nd August 2018

Berrigan Shire Council 56 Chanter Street Berrigan NSW 2712

RE: FWMHSOA Complex

Dear Mayor, Councillors, Ratepayers & Residents.

As regular users of the Finley War Memorial Hall School of Arts (FWMHSOA) complex we have serious concerns relating to the proposed refurbishment of the Finley School of Arts (aka option 3)

We formally oppose option 3 on the following grounds:-

We primarily use the complex for large functions that cannot be accommodated at our club rooms in the Finley Recreation Reserve. Our annual ball is always well attended and the recent Kerry O'Keefe seafood night was a huge success. Under option 3 proposal we would not be able to hold these types of event's which are critically important from a social and financial aspect. Finley War Memorial Hall (FWMH) is also a valuable back up for training purposes for sporting teams in inclement weather.

We believe the separation of the halls and the removal of existing amenities to FWMH without the approval and funding of replacements, is a fundamental mistake. It is absurd to leave a hall of its size/capacity without internal access to toilets. The proposed separation also cuts the SOA kitchen off the from FWMH, turning it into a half white elephant at the complex.

If amenities were left in place and upgraded or replaced immediately with better ones we could expand on our current usage of FWMH. If council proceed with option 3 we would be unable to hold social functions at the complex.

We also believe that option 3 is unsightly, poorly designed, satisfies very few real communities needs and will waste a large amount of ratepayer funds.

It will destroy the external heritage aspect of the SOA.

Alternatives have already been suggested and more could be proposed and evaluated before making a final decision.

Council could adopt a staged approach to refurbishing both halls in a way that causes least disruption to activities and meets the local communities' expectations.

Your Sincerely

Finley Football Netball Club Michael Archer

From: Perkins, Rowan

Sent: Wednesday, 22 August 2018 7:39 AM

To: Stevens, Laurie; Schindler, Liz

Subject: FW: Submission opposing Development Application

Attachments: Image (739).jpg; Image (740).jpg; Submission to Berrigan Shire Council no 7..docx

fyi

Regards

Rowan Perkins General Manager Berrigan Shire Council Ph 03 5888 5100 Mob 0407 344 848

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From: Patricia Boyd < western-rivers@bigpond.com >

Sent: Tuesday, 21 August 2018 6:35 PM

To: Perkins, Rowan < RowanP@berriganshire.nsw.gov.au>

Cc: Hannan, Matthew <<u>mhannan@berriganshire.nsw.gov.au</u>>; Taylor, John <<u>JohnT@berriganshire.nsw.gov.au</u>>; Reynoldson, Roger <<u>RogerR@berriganshire.nsw.gov.au</u>>; Jones, Colin <<u>ColinJ@berriganshire.nsw.gov.au</u>>; Caroline Mackaness <<u>caroline.mackaness@dpc.nsw.gov.au</u>>; Bodey, Ross <<u>RossB@berriganshire.nsw.gov.au</u>>; Bruce, John <<u>JohnB@berriganshire.nsw.gov.au</u>>; <u>Farrer@aph.gov.au</u>; <u>murray@parliament.nsw.gov.au</u>;

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mick.veitch@parliament.nsw.gov.au; rahaynes@bigpond.net.au; bca48202@bigpond.net.au;

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monument@skymesh.com.au; oldcropduster02@bigpond.com; outdoorandmore@bigpond.com;

office@speakman.minister.nsw.gov.au; Jan Horneman pjhorneman@bigpond.com; robertryan762@gmail.com;

<u>s.burton3@bigpond.com</u>; <u>timothy.collins@planning.nsw.gov.au</u>

Subject: FW: Submission opposing Development Application

Mr. Rowan Perkins G.M. Berrigan Shire Council. Please find my submission attached, I most certainly do not agree with the flawed Option 3 plan as proposed by the Berrigan Shire I also support Dean Russell's submission and included some of his comments in mine as I totally agree with his sentiments as a builder, Of the 50 attendees at Thursday nights meeting last week not one supported Your Option 3, I therefore ask that you all give due consideration to aborting this plan as unsatisfactory and not what the community of Finley wants. We hold 400 signatures that want both Halls renovated. Patricia Boyd, President of the Save the Finley War Memorial Hall Association, dated this 21st day of August 2018

I, Patricia Lorretta Joan Boyd FINLEY NSW 2713, object to your Option 3 for the following reasons.

I do not want to see the foyer removed and not replaced with a new structure ie The Memorial Gallery. A garden of bushes and weeds will only let the water under the Memorial Hall and allow for rubbish to be dumped there as previously occurred.

I do not agree with demolition of the men's ad ladies toilets off the Finley War Memorial Hall prior to new ones being built.

I do not agree with the toilets being built on the South side of the School of Arts, thus shrinking the kitchen by one third, making it hard to work in, whilst blocking off the fire escape and service door to the kitchen also having to come past the toilets to enter the kitchen, The fire escape will not work in an emergency. These toilets also block the Heritage façade of the School of Arts Hall.

l agree with Option 4 from Realm Design, it offers everything we need to modernise both Halls. It is the best planned outcome for both Halls.

I agree with the Memorial Gallery plus new ramp being erected in place of the old annex, it is a very good tribute to our 17 sodiers who gave their lives during World War 2.

I also agree with the new toilet and shower blocks to be erected behind both Halls in stages along with the storeroom.

l agree with two toilets being built in the front LH room of the School of Arts..

I further agree and support the submission. Mr Dean Russell has lodged with you, as he covers all the pertinent points of why Option 3 is an unworkable plan with no really sensible features as far as the Pla itself goes. I have other builders assess the Plan, they say it is so flawed as to be unworkable and does not in any way overcome any of the features you deem to be out of time. Removing the annex takes the existing problem prior to the building of this flawed annex we now have but going backwards is not progressive. The Memorial Gallery as suggested is proposed to hour th 17

fallen soldiers from Wold War 2, who many died I horrific circumstances. The buttresses will be fully exposed within the gallery as it rises to the full height of the guttering. The Toilet block on the south side of the School of Arts gets my complte thumbs down for unworkable ad inefficient planning of these utilities, Two toilets in the front L/H roo of the Sof A keeps all of the façade as it exists now intact. I ask that you not go forward with Option 3 but adopt out Option 4 from Realm Design in it stead as it offers good planning and everything we need. .Truly a plan for the future.

Signed.

Patricia L.J. Boyd, 21st August 2018.

12th August 2018

Shire Offices,
Berrigan Council,
56 Chanter Street,
Berrigan, NSW 2712.

BERRIGAN SHIRE COUNCIL
2 0 AUG 2018
FILE
REFER TO DAS
COPY TO
Aonan -
ACKNOWLEDGE Y/N

Norma McMurray, PO Box 146, FINLEY, NSW 2713.

TO WHOM IT MAY CONCERN:

Re: Development of School of Arts and War Memorial Hall - Murray Street Finley.

The plans submitted by Council for public examination appear to be a very extravagant use of public money to be spent at one time. Finley has always been a progressive town but is fast losing its momentum with so much negativity.

The Community elect Councillors to work in the best interests of our town to make it progressive and attractive, to encourage people to come and live here, not to destroy everything that past residents have worked so hard for during Wars, depressions, droughts and everything else that country people have to contend with.

Have there been any community meetings with Councillors regarding the halls? I thought we lived in a democratic society where the ratepayers are allowed to express their opinions on matters that concern them before decisions are made by Council.

The Community needs halls of this size to serve the Community in times of major disaster in surrounding areas. Being opposite Memorial Park, Anzac services etc. could be held in comfort if the weather is unfavourable.

There are so many improvements that could be done to bring the halls up to standard without spending huge amounts of money in these hard economic times and drought.

The white ant problem should have been monitored by the Management Committee.

The foyer between the two halls is a wonderful advantage when holding functions. Sliding glass doors and no steps need to be across the entrance to enable easy access for patrons and people with disabilities and also served as a fire escape.

Gardens are not practical between the halls if they are not maintained and kept up to standard.

A photo gallery of our fallen soldiers would be an appropriate memorial of respect.

The kitchen needs bringing up to health standards with new fittings and appliances. Do health regulations allow the kitchen service entrance to be so near the public toilets? There should be no step at the service entrance. The doors should be full width at service entrance for fire escape and disability purposes.

The ladies toilets only need some updating. The men's toilets do need renovating to a suitable condition. Toilets need to be positioned to service both halls close to where functions are being held and no access to the public from the street. In Council plans there seems to be no toilet block for the Memorial Hall except having to walk across the School of Arts.

I am sure with proper consultation many contentious issues could be handed in a consultative manner.

Regards,

Norma McMurray.

(Mo) Norma & Mc Nurray

HERRIGAN SHIRE COUNCIL

2 0 AUG 2018

REFER TO DAY

ACKNOWLEDGE Y/N

COPY TO

ACTION / CODE

17th AUGUST 2018

BERRIGAN SHIRE COUNCIL

TO WHOM IT MAY CONCERN.

RE DEVELOPMENT OF FINLEY SCHOOL OF ARTS [HERITAGE BUILDING]

FINLEY WAR MEMORIAL HALL [REGISTERED]

Being a Rate Payer for 45 yrs I would like to put forward my suggestions on improving these Halls in stages so that the \$380K can be spent appropriately [would be good to see the dosts.]

Demolition of Men's toilets at rear of Hall.

Relace with new block on N/W corner of Memorial Hall which would include Disabled toilet. Option 3 shows 2 trees there.

Demolition of Ladies toilets. Why is this necessary now?

They are still functioning satisfactorily and quite presentable, they are not used constantly.

New toilets could be added to back of halls while old ones can still be used.

Old toilet area could then become a storage room.

Both halls would continue to function with money coming in from same.

Demolition of part of kitchen.

The kitchen could be renovated over a period of time if necessary.

In Option 3 the kitchen has a door into a large toilet area which I thought was a health worry. Delivery door and Fire Escape doors would be difficult to access, another worry.

Adding toilets to the outside of School of Arts [Heritage Building]

Why are 10 toilets needed in S of A. Why should users of larger hall have to either go outside or cross over to that hall. What happens when both halls are being used by different groups? There is a room in the S of A suitable to put 2 toilets into, one being for disabled.

The Annex and Entry Foyer

Replace with white ant safe materials.

A Disabled friendly entrance with appropriate doors is necessary.

Past History of both halls plus now and in the future history of Finley [125 yrs since naming] could be added for all to see in the future.

These halls are worth saving. There is a Maintenance Committee now who should be able to make sure there is an annual white ant check etc.

I think the public would be happy to support the halls when given a chance.

They were built by Finley & District people.

Yours Sincerely

Shirley Brog.

SHILLEY GRAY 70 DKNISON ST FINLKY

Allan & Maree Matheson
43 Finley Street
Finley 2713
14th August 2018

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2 0 AUG 2018
REFER TO DESCRIPTION CODE
ACKNOWLEDGE Y/N

REPRICAN SHIPE COLINCIL

Mr Rowan Perkins General Manager Berrigan Shire Council

Dear Rowan,

RE. THE FINLEY SCHOOL OF ARTS AND THE WAR MEMORIAL HALL.

We had previously chosen not to be involved in the nastiness resulting from the issues with this site, but feel that for the good of the community and the whole Shire, a reasonable compromise by all sides should be sought.

The future off the younger generation is one aspect that needs all of our attention. If they can use both of these halls for Drama events (Finley Dramatic Society) exercise (Basketball) Markets and self-catered family parties, instead of being forced into Pubs and Clubs, then they would know that the town is trying to help them be healthy in mind and body, and to be safe.

Tourism is going to help the towns in the Berrigan Shire to survive and prosper in the future. Any amenities that we can keep, especially on the highway through towns, must put us in a better position to get the attention of travellers, so they may stop, explore, enjoy and also spend money in our towns. Each town in the shire has its own special features and we feel that the residents should have the say in what is most important for their town.

We have young grand-children who will hopefully be using both halls for many years and after spending time weighing up the merits of plans being considered for the halls, we respectfully ask that 'Option 3' be abandoned and that Council submit 'Option 4' as the plan most favoured by Finley Residents.

Yours Sincerely

Maree & Allan Matheson

Ob oldar Lison

Craig and Rebecca Matheson

44 Finley St

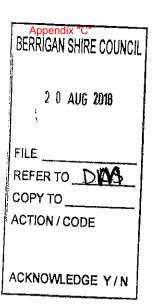
Finley 2713

To

Rowan Perkins

General Manager

Berrigan Shire Council



RE: THE FINLEY WAR MEMORIAL HALL AND SCHOOL OF ARTS

We think that council should stop wasting rate Payers money on architects designing plans for the school of arts hall and not combining both halls in the planning.

Both halls NEED to be kept and a new foyer be built and a new toilet block built at the rear of both buildings with access via the rear of the foyer.

Both Halls are a great asset to the shire and need to be kept for future generations to use.

Thank you

Craig and Rebecca Matheson

hun Int

From:

Perkins, Rowan

Sent:

Monday, 20 August 2018 8:36 AM Stevens, Laurie; Schindler, Liz

To: Subject:

FW: objection to option 3.

fyi

Regards

Rowan Perkins General Manager Berrigan Shire Council Ph 03 5888 5100 Mob 0407 344 848

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From: Hansen, Matthew

Sent: Monday, 20 August 2018 8:05 AM

To: Perkins, Rowan < RowanP@berriganshire.nsw.gov.au>

Subject: FW: objection to option 3.

From: John Carr [mailto:john@concarr.com]
Sent: Saturday, 18 August 2018 10:08 AM

To: Hansen, Matthew

Subject: objection to option 3.

Matthew.

First of all I would like to thank you and John for putting the toilets for the halls on the table, the community of Finley have been waiting many years for this to happen.

My concern Matthew is the problem of access to the toilets,

- 1. If a junior basketballer has to walk out onto the footpath and past the School of Arts, turn right down Woolamai St. to access the door at 8pm in winter then you have an unacceptable risk of abduction situation. If this unfortunate situation took place, the consequences would be enormous and unbearable for all concerned, least of all the Council.
- 2. The alternative is through the covered way, we all know Ross Whittaker very well, and I have had many a conversation in his house, and the most frequent comment by Ross was the damage done to the S of A by bored teenagers, over 30 years, breaking in there and running amuck. The Council itself spends \$3,500. a year on bored teenagers kicking the sprinkler heads out of the ground. As a Retailer we have replaced 3 windows in our shop since 1990 damaged by bored teenagers. By opening the 2 doors between the 2 halls raises grave concerns to giving bored teenagers an open go at the S of Arts.

Option 4 solves both of these problems.

What is more of a concern is where this confrontation between the Council and a percentage of the community is heading. To me its heading towards inviting the Ombudsman to arbitrate.

At the moment you have spent \$75,000 on your DA. and it has the above unacceptable flaws, and you have a hostile group in the community. Could we have handled this better? Yes I think we could have with the value of hindsight. eg:

tep1. Announce in the SRN an on site meeting, public welcome, in the School of Arts to discuss new toilets.

Step2. If discussion takes longer than an hour and a half, then defer the meeting to a public meeting a month later for people to collate their ideas and the Mayor will take the roll of facilitator for the ideas and by popular vote of hands reduce the ideas to one to be sent to the Council's management for approval. If a correction is made then an on site meeting is arranged for consent of the public.

This expedites the process, and NOT A \$ DOLLAR has been wasted of rate payers money. At the moment there is a perception in the community that the Management has a complete disregard for Ratepayers money, as Management blunders have to be paid for too, by the Ratepayers.

Matthew, Lets learn from our difficulties and build a system that promotes co-operation rather than hostilities, after all if many people are thinking about an issue, it may take slightly longer, but we don't have to repeat ourselves due to mistakes.

Appreciate your time in reading this, thank you..

Yours Sincerely John Carr

From:

Perkins, Rowan

Sent:

Monday, 20 August 2018 7:33 AM

To:

Stevens, Laurie; Schindler, Liz

Subject:

FW: Submission for renovation to S of As Finley

fyi

Regards

Rowan Perkins General Manager Berrigan Shire Council Ph 03 5888 5100 Mob 0407 344 848

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From: Lorraine IMAP < lorraineedwards 30@bigpond.com>

Sent: Sunday, 19 August 2018 10:07 PM

To: Perkins, Rowan < RowanP@berriganshire.nsw.gov.au >; Hannan, Matthew

<mhannan@berriganshire.nsw.gov.au>; darylm@berriganshire.nsw.gov.au; Taylor, John

<<u>JohnT@berriganshire.nsw.gov.au</u>>; Jones, Colin <<u>ColinJ@berriganshire.nsw.gov.au</u>>; Glanville, Denis

<DenisG@berriganshire.nsw.gov.au>; Bodey, Ross <RossB@berriganshire.nsw.gov.au>; Reynoldson, Roger

< RogerR@berriganshire.nsw.gov.au >; Bruce, John < JohnB@berriganshire.nsw.gov.au >

Subject: Submission for renovation to S of As Finley

Mr Perkins and all Councillors,

After viewing the documents relating to the School of Arts development, known as Option 3, I completely oppose this option plan.

It does not have merit and does not reach directives, and fails to meet NSW Heritage with design. Removing toilets that service both the School of Arts and War Memorial hall is irresponsible and not a good outcome for both halls.

I understand the finance set aside is to renovate /repair the S of As only and nil allocation to the War Memorial Hall. So I ask that you refurbish the existing toilets before any other renovations so the WMH can continue to function on its own while working on the S of A s.

I also am very concerned at the Berrigan Shires lack of communication and honesty with the Finley community and attitude to the rate payers and lack of discussion to the majority of ideas from the community.

You need to have a holistic plan, not a spiteful "We will do it to get back at you" for not agreeing to an irresponsible plan.

Taking away 33% of the existing kitchen to build toilets will diminish the use for catering for functions plus removing the service entrance.

This is another underhanded plan to destroy the value of both the School of Arts and the War Memorial halls, which only was divulged this week and the community not informed.

Lorraine B Edwards

63 Finley Street

Finley 2713

From:

Sent: Monday, 13 August 2018 11:59 AM

Mail

To: Perkins, Rowan; Stevens, Laurie; Schindler, Liz **Subject:** FW: Finley School of Arts & Memorial Halls

Attachments: FBA Open Letter.pdf

From: Aaron Taylor <aarontaylor@taylorandwhitty.com.au>

Sent: Monday, 13 August 2018 10:19 AM
To: Mail <mail@berriganshire.nsw.gov.au>

Cc: Seth Howell <<u>sb.howell@hotmail.com</u>>; <u>jonnydmunro@gmail.com</u>

Subject: Finley School of Arts & Memorial Halls

Dear General Manager,

Please find our letter attached on behalf of Finley Basketball Association which forms the basis of our submission.

I confirm myself nor the Association have made any political donations in the last 2 years.

Sincerely,

Aaron Taylor

Director

<u>aarontaylor@taylorandwhitty.com.au</u> <u>www.taylorandwhitty.com.au</u>

FINLEY

172 Murray Street PO Box 102 Finley NSW 2713 T. (03)5883-1488 | **F**. (03)5883-2021 **COBRAM**

16-18 Bank Street PO Box 92 Cobram VIC 3644 T. (03)5872-1966 | F. (03)5872-1963



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Finley Basketball Association 172 Murray St, Finley, NSW 2713 finleybasketball@gmail.com

President A. Taylor - 0428 768 652 Vice Pres. S. Howell - 0421 252 781 Treasurer J. Munro - 0406 073 881

Dear Residents and Counsellors of the Berrigan Shire,

We wish to have our concerns relating to the proposed redevelopment of the Finley School of Arts and War Memorial Hall precinct formally noted.

Firstly we thank the Berrigan Shire Council for abandoning its position on the demolition of the Finley War Memorial Hall. This issue has caused significant conflict and tension in our local community.

The primary issue with the proposed redevelopment for Finley Basketball is access to and use of bathroom amenities. The current proposal removes our independent access to the amenities. Currently users of the School of Arts must walk through the Memorial Hall to access the male toilets. The proposed redevelopment removes the existing toilet amenities and replaces them with toilets at the South Eastern corner of the School of Arts. Finley basketball is growing and we currently have up to 40 primary school and high school children and up to 70 adults using the Memorial Hall on a weekly basis. Any participant or spectator in need of the toilet facilities would have to walk through the School of Arts. This has the potential to cause disruption to user groups of the School of Arts. It also causes potential safety concerns for junior basketball activities regarding supervision of children.

From our perspective we see a number of straight forward solutions to this matter. We would propose the following resolutions in order of Finley Basketball's preferences:

- 1. Alternatives be proposed, considered and analysed:
- 2. If the proposed redevelopment is to proceed, construct new toilet amenities at the rear of the Memorial Hall at the same time; or
- 3. Adopt a staged redevelopment approach so as to retain the existing male and female toilet amenities for use in the Memorial Hall until such time as new toilet facilities for the Memorial Hall are funded and constructed.

We understand that Finley Basketball is the single largest user group of the 2 buildings on a weekly basis. Despite this, the current plans removed our independent access to the amenities which currently are sufficient for our needs. We also express our concern regarding the cost and benefit to the community of the proposed redevelopment.

We remain committed to continuing to volunteer our time and efforts for the local community and appreciate the needs of our association and its members being recognised and maintained.

Your Sincerely, Finley Basketball Association

Finley Basketball Association Proudly Sponsored by





tevens. Laurie

SUBMISSION TREAT

From:

Hansen, Matthew

Sent:

Wednesday, 1 August 2018 8:12 AM

To:

Stevens, Laurie

Subject:

FW: SOA/ Option 3

From: Dean Russell [mailto:deannobuild@hotmail.com]

Sent: Tuesday, 31 July 2018 7:47 PM

To: Hannan, Matthew; Morris, Daryll; Taylor, John; Reynoldson, Roger; Jones, Colin; Glanville, Denis; Bodey, Ross;

Bruce, John; Perkins, Rowan; Hansen, Matthew

Cc: willoughby@parliament.nsw.gov.au; monaro@parliament.nsw.gov.au; murray@parliament.nsw.gov.au; bathurst@parliament.nsw.gov.au; lanecove@parliament.nsw.gov.au; auburn@parliament.nsw.gov.au; penny.sharpe@parliament.nsw.gov.au; peter.primrose@parliament.nsw.gov.au; mick.veitch@parliament.nsw.gov.au; melva.robb@crownland.nsw.gov.au; gary@concarr.com; Chris Kelly; Jane Harris; Wpvanbeek@dodo.com;

ypchawkins@bigpond.com; jill1orro@hotmail.com; Patricia Boyd; Dean Russell

Subject: SOA/ Option 3

Dear Councillors,

I believe you are meeting tomorrow and I would like you to have the opportunity to read a letter that I will be circulating to all BSC resident email address that I can obtain. Those without email will offered hand delivery of the information. It will be accompanied by highlighted plans. I hope this will help to inform residents of the total lack of merit in option 3, a lack that you have until now chose to ignore.

Warm Regards,

Dean Russell

Unfortunately council has lodged the Development application for the SOA redevelopment (AKA Option 3) interested parties and individuals now have until Wednesday 22nd August to make submissions regarding the project. Council has not allowed any of the recent or current committees managing the hall, any other group or individual to give advice or even view the plans until now. The heritage architects (GPG) that have drafted the plans have not given any professional freedom, councillors Hannan and Bruce claim to have produced this abomination and GPG have not been allowed to alter or improve it. Unfortunately council has lumbered us ratepayers with the \$75'000.00 fee for GPG to put bells and whistles on this pig. Several serious concerns have been raised since council adopted option 3 and none have been addressed in the completed plans.

I believe there are two main issues at stake here and that is-

- 1/. Option 3 has never had any architectural, design or practical value, It appears to have been produced out of spite for the people of Finley when they showed contempt for council's proposal to demolish the War Memorial Hall. If council really wanted the hall to prosper they wouldn't/couldn't have dreamed up anything like option 3. They hope that by removing the existing amenities from the hall and forcing hall patrons outside before reentering the new toilets on the south eastern side of the SOA, interest in the War Memorial Hall and usage will dry up and fade away. One cannot look at option 3 and draw any other conclusion.
- 2/. I believe the debacle that is option 3 is only a symptom of the more concerning and underlying problem that haunts BSC. The culture that has developed there over the years is one that fears and avoids open or extensive engagement with the community on matters such as this. I believe staff all too often set the agenda and when descent arises they do their best to maintain whatever separation they can between councillors and public opinion. Too many decisions are made in sub committee meetings and ratepayer consensus is taken for granted far too often. I still hope that new councillors elected since the last full election may be able to improve this culture and not get bogged down in the mire.

have listed some of the more pressing concerns that option 3 presents to many of us, I beg you to read them and view the plans carefully, because if option 3 proceeds it will waste a total of something in excess of \$600k, probably miss the only opportunity to do something really worthwhile to both the School of Arts and the War Memorial Hall, It will also be a permanent monument to poor judgment and bureaucratic idiocy.

- 1/. Originally one of the main priorities for SOA's user groups was to prevent WMH users from unnecessarily accessing/trafficking the SOA, option 3 exacerbates this problem by removing the amenities from the hall forcing all patrons to the SOA amenities. It adds three extra entry/exit points to the complex to manage and secure. access to men though MH. wrong.
- 2/. Under the present layout The SOA and WMH can be used separately by two groups at the same time, also larger functions can use both halls together without the need for any trips outside to use toilets. If both halls were taken forward with practical improvements more patrons could be attracted to both small and large functions. The Finley RSL club is a great venue with excellent amenities and it's not a question of taking market share from them, if our halls are both brought up to standard they provide greater scope for fundraising and volunteer work when used for functions.
- 3/. Option 3 increases the footprint on an already very limited space, it advances further onto the Wollamai Street line and causes a jammed in/tacked on effect. It returns a very functional area (existing foyer) back to wasted space that will again become a shaded wind tunnel in winter and a desolate gravel space in summer always lacking protection from the elements. The only function this space will then facilitate is urination.
- 4/. If option 3 gets up, the most prominent aspect of the site to the public eye and passers by will be a toilet block dressed up to look like a new shearing shed, further concealing the original period architecture of the SOA. How can anyone claim to protect heritage values while trying to bastardise the SOA further with more cheap looking additions.
- 5/. The area now occupied by the entry foyer and female toilets has been set aside for scattered pot plants and gravel and council says it will compliment the buttressing that the public so desperately wants to view from outside (Ha Ha), option 3 takes the 4 air conditioning units off the roof onto the ground beside the buttresses so the public can appreciate a view of them also! They must be heritage air conditioners! 6/. Option 3 cuts into existing kitchen space by 33% for the new toilets, it eliminates the ability to bring a service vehicle alongside a generous and covered existing entry to the kitchen and replaces it with a wandering passage that wastes space and forces access past several toilet cubicles. It severely diminishes the quality of access to the kitchen for user groups.
- 7/. Option 3 brings the total number of cubicles dedicated within the SOA alone to 10, SOA has a floor area of approximately 160 square metres. Both halls currently operate sharing 6 cubicles between both genders, the WMH has a floor area of 700 square metres and if it is able to attract patrons after it's toilets are removed they will be forced outside before relief is afforded. In times when the SOA is being used, unless council intends patrons to use amenities in the park FWH will be closed.
- 8/. New up to standard amenities could be designed to fit comfortably into the currently unused front rooms of the SOA, if this were done and the kitchen floor space and access was unchanged the aesthetics could be improved rather than taken backwards. New toilets in these rooms and significant kitchen renovations including a complete fit out with joinery and appliances could be set out as Stage 1 of a holistic plan such as the one funded and developed by Save the Finley War Memorial Hall Association. 9/. Council's intention to demolish the existing amenities currently serving both halls without any provision for replacements, is sadistic and absurd. If stage 1 were as laid out in (9/. above), the amenities could be improved marginally at next to zero expense, the WMH could remain open while stage 1 were under construction and further stages could be refined and funded as a matter of priority. It needs to be noted that while the existing toilets are somewhat rural looking and the annex is poorly designed and cheaply constructed, none of them pose a risk to public health and safety, nor shall they in the immediate future.

Appendix "C"

10/. Option 3 encroaches towards the kerb an extra 1300mm past the existing kitchen if it was ejected the Wollamai Street side could be dedicated to disabled and angle parking. Option 3's allocation of 8 spaces at the rear of halls does nothing to address or improve parking requirements and is an appalling use of limited space!

I have also attached some additional information/plan copies etc. and would be happy to clarify any of the points mentioned above if you email me or call 0422311483.

Regards,

Dean Russell

Sent from <u>Outlook</u>

From: Mail

Sent: Monday, 20 August 2018 2:05 PM

To: Stevens, Laurie

Cc: Hansen, Matthew; Perkins, Rowan

Subject: FW: re; Public meeting 16th August at Finley

Attachments: public meeting attendees page 1.pdf; public meeting page 2.pdf

regards,

Sharon Stevens

Customer Service Officer



Berrigan Shire Council

Direct line 03 5888 5100
Fax 03 5885 2092

Website <u>www.berriganshire.nsw.gov.au</u>

Address 56 Chanter Street, Berrigan, NSW 2712

From: Patricia Boyd <western-rivers@bigpond.com>

Sent: Monday, 20 August 2018 1:51 PM

To: Mail < mail@berriganshire.nsw.gov.au>; Hannan, Matthew < mhannan@berriganshire.nsw.gov.au>; Morris, Daryll < DaryllM@berriganshire.nsw.gov.au>; Taylor, John < JohnT@berriganshire.nsw.gov.au>; Bruce, John < JohnB@berriganshire.nsw.gov.au>; Glanville, Denis < DenisG@berriganshire.nsw.gov.au>; Reynoldson, Roger < RogerR@berriganshire.nsw.gov.au>; Bodey, Ross < RossB@berriganshire.nsw.gov.au>

Subject: re; Public meeting 16th August at Finley

Good Morning Councillors. I have asked by the meting to forward the following outcome from the meeting to you all. After much discussion over the Halls in which it was stated that the amenities proposed were not accepted by the attendees, pointing out that the FWMH was 600sq metres in size with the S of A, a mere 150 sq metres. To have 10 toilets in all on the smaller hall and none on the FWMH in the plan seemed out of balance. Ken Gardiner raised the issue of from a Health point of view the FWMH would become unusable being a public facility, the issue of water running under the FWMH as had happened in the past was also raised, if the annex were to be removed and not replaced. It was further stated the Hall was the second biggest fund raiser of all of the 355 assets in the Shire whilst also being the largest Hall facility this side of Wagga. The following Motion was moved and carried by the 50 persons in attendance. "That this meeting oppose Option 3 and ask the Council to abandon Option 3. That Option 4 to be built I stages, be accepted and adopted by Council as the preferred Option to use for modernisation of both Halls." It must be stated that our Association seeks the modernisation of both Halls not just the FWMH whilst continuing to fund raise by using both Halls regularly. List of signed attendees at meeting .Lindsay Renwick also chaired meeting . Regards. Patricia Boyd President Save the Finley War Memorial Hall Association Inc.

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TO Danison ST. FINLEY many him werel. 80 DEMISON ST FINLEY Dean Russell 73 FINLEY SPATIET Benga. 11 Duniser SI Juney Kosen Kerneldon Con Cankins 65 MCALLISTER ST. FINIER NAREUE CLARK 3 Cobram Ar Loumwir. 9,7 Jongs et Finger Reargaset Cias. Elanore Homes 5 MM Namara At Firly ROB M'MURIAM 2 FOREST CRI FILLEY ALLAN BAXTER AARON TAYLOR 1040 NEWEL HICHWAY TOCUMNAN Tury A lagety A Sun Wid Out 2116 11 PCOLED ST File Nan SI Dem Son St Friling John Tougland 72 Wells It Frely Mei Sanda Darty Finle, 271. Clare Lec Lindmena Sanette Edwards FINLEY. ALDENWAYTHA REBB HANKINS FINITE

Mi



CM9 Ref: 18/00248 DA 8/19/DA/D8

General Manager Berrigan Shire Council 56 Chanter Street Berrigan NSW 2712

Dear Sir,

Proposed

DA 8/19/DA/D8

Development Refurbishment of Finley School of Arts & Memorial Halls

(Demolition, Additions & Alterations) 83-87 Murray Street, Finley NSW 2713 (Lot 1/3/DP758412) & (Lot 8/3/DP158412)

Applicant

Berrigan Shire Council

I refer to Council's letter dated 23 July 2018 requesting comments for the above development proposal.

The Department of Industry - Lands and Water Division (the Department) has reviewed the letter, together with the submitted application and offers no comments to the proposed development.

Should you require any further information, please do not hesitate to contact Adam Craig at the Wagga Wagga Office by phone on 02 69 37 2705.

Yours sincerely

Grant Marsden

A/Director Regional Operations West

Department of Industry - Lands and Water Division

10 August 2018

From: Mail

Sent: Monday, 20 August 2018 4:02 PM

To: Stevens, Laurie

Cc: Hansen, Matthew; Perkins, Rowan

Subject: FW: Development Application No. 8/19/DA/D8 - Letter of Support

regards,

Sharon Stevens

Customer Service Officer



Berrigan Shire Council

Direct line 03 5888 5100
Fax 03 5885 2092

Website <u>www.berriganshire.nsw.gov.au</u>

Address 56 Chanter Street, Berrigan, NSW 2712

From: Kelly-anne Lawler < Kelly-Anne.Lawler1@tafensw.edu.au>

Sent: Monday, 20 August 2018 3:57 PM
To: Mail <mail@berriganshire.nsw.gov.au>

Subject: Development Application No. 8/19/DA/D8 - Letter of Support

Dear General Manager

I write to you to provide my support for the Development Application No. 8/19/DA/D8 for the Refurbishment of the Finley School of Arts & Memorial Halls.

I have been a long term supporter of Council's plans to refurbish the Finley School of Arts Building. I draw Council's attention to the "Finley Says Yes" Campaign organised by myself and concerned community members in December 2016. We were overwhelmed by the community support shown to the campaign and are still proud of the 613 signatures we were able to provide to Council as evidence of the Finley Community support for Option 3. I strongly believe that this support is still current and that the Finley Community will welcome this Development Application and subsequent progress on the project.

My family and I are all users of the School of Arts Hall, through the Finley Amateur Dramatic Society and St Joseph School Productions. It is a source of great pride that we have the facility in such a small town for our community to produce and experience outback theatre. As our town, celebrates 125 years this year, I believe this project is an excellent way to pay tribute to one of Finley's most iconic buildings and will secure its use for generations to come.

I thank Council, for their patience and perseverance with this project and if I can provide any further support please contact me on 0408 481 864.

Thank you

Kelly-Anne Lawler

Finley Community Member

***** The contents of this email and its attachments are confidential and intended solely for the use of the individual or entity to whom they are addressed. *****

From:

Mail

Sent:

Tuesday, 21 August 2018 11:50 AM

To:

Stevens, Laurie

Cc:

Hansen, Matthew; Perkins, Rowan

Subject:

FW: Finley School of Arts refurbishment.

regards,

Sharon Stevens

Customer Service Officer



Berrigan Shire Council

A

Direct line

03 5888 5100

A

03 5885 2092

→ Website

www.berriganshire.nsw.gov.au

7.7

Address

56 Chanter Street, Berrigan, NSW 2712

From: Ross and Helen < ross-helen@bigpond.com >

Sent: Monday, 20 August 2018 5:31 PM
To: Mail < mail@berriganshire.nsw.gov.au >
Subject: Finley School of Arts refurbishment.

Attn.. Rohan Perkins

General Manager Berrigan Shire Council.

I would like to take this opportunity to reiterate my full support for the Berrigan Shires plans for the refurbishment and improvements to the Finley School of Arts.

I have a long association with this Hall ,both as a Hall committee member and involvement with the Finley Amateur Dramatic and Music Society and this project has been considered and sought after for well over twenty years .

The degradation of the Hall facilities has significantly increased in the last couple of years due to white ant infestation. We are looking forward to the day when we can open the doors to Finley and district citizens on a Hall the Shire can be proud of.

I urge the councillors to stand by their decision to proceed with "Option 3" wth the knowledge they have strong support.

Ross Whittaker

Hall Commitee member

President of Finley Amateur Dramatic and Music Society.

Sent from Mail for Windows 10

From:

Mail

Sent:

Tuesday, 21 August 2018 4:30 PM

To:

Stevens, Laurie

Cc:

Perkins, Rowan; Hansen, Matthew

Subject:

FW: Development Application No. 8/19/DA/D8 - Letter of Support

regards,

Sharon Stevens

Customer Service Officer



Berrigan Shire Council

Direct line

03 5888 5100

03 5885 2092

🖰 Website

www.berriganshire.nsw.gov.au

Address

56 Chanter Street, Berrigan, NSW 2712

From: Lawrence Walsh < !.walsh@live.com.au Sent: Tuesday, 21 August 2018 3:57 PM
To: Mail mail@berriganshire.nsw.gov.au

Subject: Development Application No. 8/19/DA/D8 - Letter of Support

Subject: Development Application No. 8/19/DA/D8 - Letter of Support

'mail@berriganshire.nsw.gov.au'

Dear General Manager

Regarding: Development Application No. 8/19/DA/D8 for the Refurbishment of Finley School of Arts & Memorial Halls.

The Finley Amateur Dramatic and Music Society writes to Council to show our support of the Development Application No.8/18/DA/D8.

The Finley Amateur Dramatic and Music Society (FADAMS) is a not for profit incorporated association that operates out of the Finley School of Arts Hall. FADAMS is deeply entrenched within the history of the Finley community and has been in operation for over 50 years and has been incorporated since 1985.

Our aim as an organisation is to provide the Finley community with opportunities to participate in and view outback theatre. Our membership represents a broad cross-section of the community and we welcome members from all ages starting from 14 years and over.

We strongly believe that this Development application and Councils Option 3 plans for the School of Arts and Memorial Halls are essential to allow organisations, like FADAM's, to continue to provide their services to the Finley community.

We are thankful that the Berrigan Shire shares our belief that the care and maintenance of this iconic building is a priority in our Shire.

If you have any further questions please do not hesitate to contact me further on 0408 981 963.

Yours sincerely

Lawrence Walsh Public Officer Finley Amateur Dramatic and Music Society

***** The contents of this email and its attachments are confidential and intended solely for the use of the individual or entity to whom they are addressed. *****

I, Patricia Lorretta Joan Boyd of 79 Denison Street, Finley object to your Option 3 Plan, do up the School of Arts only, for the following reasons.

I do not want to see the foyer removed and NOT replaced with a new structure ie The Memorial Gallery. A garden of bushes and weeds will only let the water under the Memorial Hall and allow for rubbish to be dumped there as previously occurred. prior, to the existing annex in the 1980's being built

I, DO NOT AGREE with the demolition of the men's and ladies toilets off the Finley War Memorial Hall prior to new ones being built.

I do not agree with a gate being erected across the front of the annex as this constitutes a safety Hazard in the event of a fire as it would prevent easy escape via existing fire escapes.

We hold evidence that the gate idea across the front of the space between the two halls was tried in the past only to have the committee of the time being told to remove them,

I do not agree with the toilets being built on the South side of the School of Arts, thus shrinking the kitchen by one third, making it hard to work in, whilst blocking off the fire escape and service door to the kitchen also having to come past the toilets to enter the kitchen, The fire escape will not work in an emergency. These toilets also block the remaining Heritage façade of the School of Arts Hall.

I agree with Option 4 from Realm Design, it offers everything we need to modernise both Halls. It is the best planned outcome for both Halls.

I agree with the Memorial Gallery plus new ramp being erected in place of the old annex, it is a very good tribute to our 17 soldiers who gave their lives during World War 2.

I also agree with the new toilet and shower blocks to be erected behind both being built in stages along

HERRIGAN SHIRE COUNCIL

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with the storeroom.

I agree with two toilets being built in the front LH room of the School of Arts..

Audrica Ref Boyd.

I, further agree and support the submission. Mr Dean Russell has lodged with you, as he covers all the pertinent points of why Option 3 is an unworkable plan with no really sensible features as far as the Plan itself goes. I have had other builders assess the Plan, they say it is so flawed as to be unworkable and does not in any way overcome any of the features you deem to be out of time. Removing the annex takes back the existing problem prior to the building of this flawed annex we now have but going backwards is not progressive.

The Memorial Gallery as suggested is proposed to honour the 17 fallen soldiers from Wold War 2, who many died I horrific circumstances. The buttresses on the north side of the School of Arts will be fully exposed within the gallery as it rises to the full height of the guttering of same. The Toilet block on the south side of the School of Arts gets my complete thumbs down for unworkable and inefficient planning of these utilities, Two toilets in the front L/H room of the School of Arts building keeps all of the façade as it exists now intact. I ask that you not go forward with Option 3 but adopt our Option 4 Plan from Realm Design instead as it offers good planning and everything we need. Truly a plan for the future.

Signed.

Patricia L.J. Boyd, 21st August 2018.

Normal, Gowans of a Qual ST, FINLEY NSW 2713, object to your Option 3 for the following reasons.

I do not want to see the foyer removed and not replaced with a new structure ie The Memorial Gallery. A garden of bushes and weeds will only let the water under the Memorial Hall and allow for rubbish to be dumped there as previously occurred.

I do not agree with demolition of the men's and ladies toilets off the Finley War Memorial Hall prior to new ones being built.

I do not agree with the toilets being built o the South side of the School of Arts, thus shrinking the kitchen by one third, making it hard to work in, whilst blocking off the fire escape and service door to the kitchen also having to come past the toilets to enter the kitchen, The fire escape will not work in an emergency.

These toilets also block the Heritage façade of the School of Arts Hall.

I agree with Option 4 from Realm Design, it offers everything we need to modernise both Halls. It is the best planned outcome for both Halls.

I agree with the Memorial Gallery plus new ramp being erected in place of the old annex, it is a very good tribute to our 17 soldiers who gave their lives during World War 2. under the most horrific circumstances

l also agree with the new toilet and shower blocks to be erected behind both Halls in stages along with the storeroom.

I agree with two toilets being built in the front LH room of the School of Arts..

Signed . N -

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Submission to Berrigan Shire Council.	Objections to your Option 3 Plans for School of Arts, Fin	ılev
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I, $\sqrt{\frac{1}{1100}}$ of $4 \frac{1}{1000}$, FINLEY NSW 2713, object to your Option 3 for the following reasons.

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I agree with two toilets being built in the front LH room of the School of Arts..

Signed .

21/8/2018.

BERRIGAN SHIRE COUNCIL

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ACKNOWLEDGE Y/N

1. Jan Horneman of Ham ItonSL, FINLEY NSW 2713, object to your Option 3 for the following reasons.

I do not want to see the foyer removed and not replaced with a new structure ie The Memorial Gallery. A garden of bushes and weeds will only let the water under the Memorial Hall and allow for rubbish to be dumped there as previously occurred.

I do not agree with demolition of the men's and ladies toilets off the Finley War Memorial Hall prior to new ones being built.

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I agree with two toilets being built in the front LH room of the School of 'Arts..

Signed Osue man

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ACKNOWLEDGE Y/N



I, Alan Baxter of , FINLEY NSW 2713, object to your Option 3 for the following reasons.

I do not want to see the foyer removed and not replaced with a new structure ie The Memorial Gallery. A garden of bushes and weeds will only let the water under the Memorial Hall and allow for rubbish to be dumped there as previously occurred.

I do not agree with demolition of the men's and ladies toilets off the Finley War Memorial Hall prior to new ones being built.

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I also agree with the new toilet and shower blocks to be erected behind both Halls in stages along with the storeroom.

I agree with two toilets being built in the front LH room of

the School of Arts...

Signed. althorster 2 FOREST CAT FINLEY

1, Peter. Horneman of Hamilton Street, FINLEY NSW 2713, object to your Option 3 for the following reasons.

I do not want to see the foyer removed and not replaced with a new structure ie The Memorial Gallery. A garden of bushes and weeds will only let the water under the Memorial Hall and allow for rubbish to be dumped there as previously occurred.

I do not agree with demolition of the men's and ladies toilets off the Finley War Memorial Hall prior to new ones being built.

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These toilets also block the Heritage façade of the School of Arts Hall.

I agree with Option 4 from Realm Design, it offers everything we need to modernise both Halls. It is the best planned outcome for both Halls.

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I agree with two toilets being built in the front LH room of the School of

Arts..

Signed. Horne

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I, Dawn Baxter of , FINLEY NSW 2713, object to your Option 3 for the following reasons.

I do not want to see the foyer removed and not replaced with a new structure ie The Memorial Gallery. A garden of bushes and weeds will only let the water under the Memorial Hall and allow for rubbish to be dumped there as previously occurred.

I do not agree with demolition of the men's and ladies toilets off the Finley War Memorial Hall prior to new ones being built.

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These toilets also block the Heritage façade of the School of Arts Hall.

I agree with Option 4 from Realm Design, it offers everything we need to modernise both Halls. It is the best planned outcome for both Halls.

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I also agree with the new toilet and shower blocks to be erected behind both Halls in stages along with the storeroom.

I agree with two toilets being built in the front LH room of

the School of Arts..

Signed.

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I, HANNAM THY LIPL of 1640 NOWEL HWY, FLATEY NSW 2713, object to your Option 3 for the following reasons.

I do not want to see the foyer removed and not replaced with a new structure ie The Memorial Gallery. A garden of bushes and weeds will only let the water under the Memorial Hall and allow for rubbish to be dumped there as previously occurred.

I do not agree with demolition of the men's and ladies toilets off the Finley War Memorial Hall prior to new ones being built.

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These toilets also block the Heritage façade of the School of Arts Hall.

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I also agree with the new toilet and shower blocks to be erected behind both Halls in stages along with the storeroom.

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	I agree with two toilets being built in the front LH room of the Solowishire COUNT				
Arts	Signed. The HANNAH THYLOR	2 2 AUG 2018			
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of 26 Scoullar &, FINLEY NSW 2713, object to your Option 3 for the following reasons.

I do not want to see the foyer removed and not replaced with a new structure ie The Memorial Gallery. A garden of bushes and weeds will only let the water under the Memorial Hall and allow for rubbish to be dumped there as previously occurred.

I do not agree with demolition of the men's and ladies toilets off the Finley War Memorial Hall prior to new ones being built.

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I also agree with the new toilet and shower blocks to be erected behind both Halls in stages along with the storeroom.

I agree with two toilets being built in the front LH room of the School of Arts..

Signed. MEBerry.

PERRIGAN SHIRE COUNCIL

2 2 AUG 2018

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ACKNOWLEDGE Y / N

I, BARLY PAN of 112 Manages , FINLEY NSW 2713, object to your Option 3 for the following reasons.

I do not want to see the foyer removed and not replaced with a new structure ie The Memorial Gallery. A garden of bushes and weeds will only let the water under the Memorial Hall and allow for rubbish to be dumped there as previously occurred.

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These toilets also block the Heritage façade of the School of Arts Hall.

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I also agree with the new toilet and shower blocks to be erected behind both Halls in stages along with the storeroom.

I agree with two toilets being built in the front LH room of the School of Arts..

Signed.

BERRIGAN SHIRE COUNCIL

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Indust they— of 59 Danson ST, FINLEY NSW 2713, object to your Option 3 for the following reasons.

I do not want to see the foyer removed and not replaced with a new structure ie The Memorial Gallery. A garden of bushes and weeds will only let the water under the Memorial Hall and allow for rubbish to be dumped there as previously occurred.

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I also agree with the new toilet and shower blocks to be erected behind both Halls in stages along with the storeroom.

l agree with two toilets being built in the front LH room of the School of Arts..

Signed . XXXIII

I, TANTIA PAW of I MURAYST, FINLEY NSW 2713, object to your Option 3 for the following reasons.

I do not want to see the foyer removed and not replaced with a new structure ie The Memorial Gallery. A garden of bushes and weeds will only let the water under the Memorial Hall and allow for rubbish to be dumped there as previously occurred.

I do not agree with demolition of the men's and ladies toilets off the Finley War Memorial Hall prior to new ones being built.

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I agree with the Memorial Gallery plus new ramp being erected in place of the old annex, it is a very good tribute to our 17 soldiers who gave their lives during World War 2. under the most horrific circumstances

I also agree with the new toilet and shower blocks to be erected behind both Halls in stages along with the storeroom.

I agree with two toilets being built in the front LH room of the School of

Arts..

Signed. Yanxin fu

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I, Uny of mahow 64 St FINLEY NSW 2713, object to your Option 3 for the following reasons.

I do not want to see the foyer removed and not replaced with a new structure ie The Memorial Gallery. A garden of bushes and weeds will only let the water under the Memorial Hall and allow for rubbish to be dumped there as previously occurred.

I do not agree with demolition of the men's and ladies toilets off the Finley War Memorial Hall prior to new ones being built.

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I also agree with the new toilet and shower blocks to be erected behind both Halls in stages along with the storeroom.

I agree with two toilets being built in the front LH room of the School of

Arts..

Signed. My and

BERRIGAN SHIRE COUNCIL

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Submission to Berrigan Shire Council. Objections to your Option 3 Plans for School of Arts, Finley of 127 Morray S, FINLEY NSW 2713, object to your Option 3 for the following reasons. I do not want to see the foyer removed and not replaced with a new structure ie The Memorial Gallery. A garden of bushes and weeds will only let the water under the Memorial Hall and allow for rubbish to be dumped there as previously occurred. I do not agree with demolition of the men's and ladies toilets off the Finley War Memorial Hall prior to new ones being built. I do not agree with the toilets being built o the South side of the School of Arts, thus shrinking the kitchen by one third, making it hard to work in, whilst blocking off the fire escape and service door to the kitchen also having to come past the toilets to enter the kitchen, The fire escape will not work in an emergency. These toilets also block the Heritage façade of the School of Arts Hall. I agree with Option 4 from Realm Design, it offers everything we need to modernise both Halls. It is the best planned outcome for both Halls. I agree with the Memorial Gallery plus new ramp being erected in place of the old annex, it is a very good tribute to our 17 soldiers who gave their lives during World War 2. under the most horrific circumstances I also agree with the new toilet and shower blocks to be erected behind both Halls in stages along with the storeroom. I agree with two toilets being built in the front LH room of the School of Arts.. BERRIGAN SHIRE COUNCIL Signed.
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Phil Murada of 73 Hamilton, FINLEY NSW 2713, o	object to
your Option 3 for the following reasons.	•
I do not want to see the foyer remove	ed and not
replaced with a new structure ie The Memorial Gallery. A garden of b	
weeds will only let the water under the Memorial Hall and allow for r	
be dumped there as previously occurred.	abbisii to
I do not agree with demolition of the men's and ladies toilets of	off the
Finley War Memorial Hall prior to new ones being built.	ii tile
Timey wan wemonarrian prior to new ones being built.	
I do not agree with the toilets being built o the South side of th	e School
of Arts, thus shrinking the kitchen by one third, making it hard to wor	
whilst blocking off the fire escape and service door to the kitchen als	o having
to come past the toilets to enter the kitchen, The fire escape will not	_
an emergency.	
These toilets also block the Heritage façade of the School of Ar	ts Hail.
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modernise both Halls. It is the best planned outcome for both Halls.	
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of the old annex, it is a very good tribute to our 17 soldiers who gave	their lives
during World War 2. under the most horrific circumstances	
I also agree with the new toilet and shower blocks to be	erected
behind both Halls in stages along with the storeroom.	
I agree with two toilets being built in the front LH room of the	School of
Arts	BERRIGAN SHIRE COUNCIL
Signed. Musicala	
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1, JOAN HOGHOF 34 PINNUCK S, FINLEY NSW 2713, object to your Option 3 for the following reasons.

I do not want to see the foyer removed and not replaced with a new structure ie The Memorial Gallery. A garden of bushes and weeds will only let the water under the Memorial Hall and allow for rubbish to be dumped there as previously occurred.

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I also agree with the new toilet and shower blocks to be erected behind both Halls in stages along with the storeroom.

l agree wit	h two toilets being bui	lt in the front LH room o	f the School of
Arts	J		BERRIGAN SHIRE COUNCIL
	Signed .	Hoea	2 2 AUG 2018
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1, Is ab elle Hoga of 34 Pinnuck of, FINLEY NSW 2713, object to your Option 3 for the following reasons.

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I also agree with the new toilet and shower blocks to be erected behind both Halls in stages along with the storeroom.

I agree with two toilets being built in the front LH room of the School of

Arts..

Signed . \∥⊙

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I, JOHL HOGANOf 34 DINNUCK ST, FINLEY NSW 2713, object to your Option 3 for the following reasons.

I do not want to see the foyer removed and not replaced with a new structure ie The Memorial Gallery. A garden of bushes and weeds will only let the water under the Memorial Hall and allow for rubbish to be dumped there as previously occurred.

I do not agree with demolition of the men's and ladies toilets off the Finley War Memorial Hall prior to new ones being built.

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Arts..

Signed. John Kong -

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Submission to Berrigan Shire Council. Objections to your Option 3 Plans for School of Arts, Finley Wendy Meyer of 9 Anderson, FINLEY NSW 2713, object to your Option 3 for the following reasons. I do not want to see the foyer removed and not replaced with a new structure ie The Memorial Gallery. A garden of bushes and weeds will only let the water under the Memorial Hall and allow for rubbish to be dumped there as previously occurred. I do not agree with demolition of the men's and ladies toilets off the Finley War Memorial Hall prior to new ones being built. I do not agree with the toilets being built o the South side of the School of Arts, thus shrinking the kitchen by one third, making it hard to work in, whilst blocking off the fire escape and service door to the kitchen also having to come past the toilets to enter the kitchen, The fire escape will not work in an emergency. These toilets also block the Heritage façade of the School of Arts Hall. I agree with Option 4 from Realm Design, it offers everything we need to modernise both Halls. It is the best planned outcome for both Halls. I agree with the Memorial Gallery plus new ramp being erected in place of the old annex, it is a very good tribute to our 17 soldiers who gave their lives during World War 2. under the most horrific circumstances I also agree with the new toilet and shower blocks to be erected behind both Halls in stages along with the storeroom. I agree with two toilets being built in the front LH room of the School of Arts.. BERRIGAN SHIRE COUNCIL 2 2 AUG 2018 FILE REFER TO BY COPY TO ACTION / CODE

Submission to Berrigan Shire Council. Objections to your Option 3 Plans for S	chool of Arts, Finley
1, MAUREEN WAISh of, 108 WURREY St	FINLEY NSW
2713, object to your Option 3 for the following reasons.	
I do not want to s	ee the foyer
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who gave their lives during World War 2.	I also
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School of Arts	
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Signed.	2 2 AUG 2018
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Submission to Berrigan Shire Council. Objections to your Option 3 Plans for School of Arts, Finley ATRICK WALSH OF, 105 MERRY ST FINLEY NSW 2713, object to your Option 3 for the following reasons. I do not want to see the foyer removed and not replaced with a new structure ie The Memorial Gallery. A garden of bushes and weeds will only let the water under the Memorial Hall and allow for rubbish to be dumped there as previously occurred. I do not agree with demolition of the men's ad ladies toilets off the Finley War Memorial Hall prior to new ones being built. I do not agree with the toilets being built on the South side of the School of Arts, thus shrinking the kitchen by one third, making it hard to work in, whilst blocking off the fire escape and service door to the kitchen also having to come past the toilets to enter the kitchen, The fire escape will not work in an emergency. toilets also block the Heritage façade of the School of Arts Hall. I agree with Option 4 from Realm Design, it offers everything we need to modernise both Halls. It is the best planned outcome for both Halls. I agree with the Memorial Gallery plus new ramp being erected in place of the old annex, it is a very good tribute to our 17 sodiers who gave their lives during World War 2. agree with the new toilet and shower blocks to be erected behind both Halls in stages along with the storeroom. I agree with two toilets being built in the front LH room of the School of Arts.. Signed **EERRIGAN SHIRE COUNCIL** 2 2 AUG 2018 REFER TO 1)M COPY TO ACTION / CODE

1, Marjorie Maxwell of 7 Bridget St, FINLEY NSW 2713, object to your Option 3 for the following reasons.

I do not want to see the foyer removed and not replaced with a new structure ie The Memorial Gallery. A garden of bushes and weeds will only let the water under the Memorial Hall and allow for rubbish to be dumped there as previously occurred.

I do not agree with demolition of the men's and ladies toilets off the Finley War Memorial Hall prior to new ones being built.

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I agree with two toilets being built in the front LH room of the School of Arts..

Signed. ME, Max will	BERRIGAN SHIRE COUNCIL
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I, Phil Ryan of 303 Murray Street, FINLEY NSW 2713, object to your Option 3 for the following reasons.

I do not want to see the foyer removed and not replaced with a new structure ie The Memorial Gallery. A garden of bushes and weeds will only let the water under the Memorial Hall and allow for rubbish to be dumped there as previously occurred.

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Signed.

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I, CREG BRAND of TVAIAL HOSEL, FINLEY NSW 2713, object to your Option 3 for the following reasons.

I do not want to see the foyer removed and not replaced with a new structure ie The Memorial Gallery. A garden of bushes and weeds will only let the water under the Memorial Hall and allow for rubbish to be dumped there as previously occurred.

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Arts..

Signed .

Submission to Berrigan Shire Council. Objections to your Option 3 Plans for School of Arts, Finley

1, Jil Russell of Finley Finley FINLEY NSW 2713, object to
your Option 3 for the following reasons.

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Signed. A Munel

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I, Marjorie Kable of 147 Coree Street, FINLEY NSW 2713, object to your Option 3 for the following reasons.

I do not want to see the foyer removed and not replaced with a new structure ie The Memorial Gallery. A garden of bushes and weeds will only let the water under the Memorial Hall and allow for rubbish to be dumped there as previously occurred.

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and shower blocks to be erected behind both Halls in stages along with the
storeroom.

I agree with
two toilets being built in the front LH room of the School of Arts..

Signed. Mayorie Kable. 21/8/18.

BERRIGAN SHIRE COUNCIL

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Submission to Berrigan Shire Council.	Objections to your Option 3 Plans for School of Arts, Finley
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Kev in Killeen of Broughams Rd, FINLEY NSW 2713, object to your Option 3 for the following reasons.

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Arts..

Signed. KJKilleen

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1, John Shandy of 122-124 Marray & FINLEY NSW 2713, object to your Option 3 for the following reasons.

I do not want to see the foyer removed and not replaced with a new structure ie The Memorial Gallery. A garden of bushes and weeds will only let the water under the Memorial Hall and allow for rubbish to be dumped there as previously occurred.

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Arts..

Signed.

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I, KEN G-ARDINER of HI UNUPNA RD, FINLEY NSW 2713, object to your Option 3 for the following reasons.

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Signed. MpGarslina

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Showing MClean of NOAD, FINLEY NSW 2713, object to vour Option 3 for the following reasons.

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21/08/18.

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I, Anne Hawkins of 71 Denison Street,, FINLEY NSW 2713, object to your Option 3 for the following reasons.

I do not want to see the foyer removed and not replaced with a new structure ie The Memorial Gallery. A garden of bushes and weeds will only let the water under the Memorial Hall and allow for rubbish to be dumped there as previously occurred.

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I agree with two toilets being built in the front LH room of the School of Arts..

Signed.

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I, Greg Ryan of 303 Murray street, FINLEY NSW 2713, object to your Option 3 for the following reasons.

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Signed.

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Financial Assistance Grants 2018-19

Fact Sheet





Local Government Financial Assistance Grants are paid to local councils to help them deliver services to their communities. The funds are paid annually by the Australian Government. Councils are free to use these funds at their discretion and are accountable to their ratepayers.

The allocation is paid in quarterly instalments.

Who decides how much each council will recieve?

Grants commissions in each state are responsible for allocating their share of the funds.

The NSW Local Government Grants Commission is responsible for making the grant allocation recommendation to the NSW Minister for Local Government.

Who is on the Grants Commission?

The members of the NSW Local Government Grants Commission are nominated for terms of up to five years.

The Hon. Jenny Gardiner Chairperson

Grant Gleeson Deputy Chairperson

Alan McCormack Commissioner

Graeme Fleming Commissioner

Former member of the Legislative Council.

Director Legal, NSW Office of Local Government.

Former General Manager, Parkes Shire Council.

Former General Manager, Cabonne Council.

grant (all in the Sydney metropolitan area) are largely being supported by other councils.

While the Commission has continued to deliver improved grant outcomes to smaller rural communities, the Government is committed to making the process more transparent and equitable.

As a result, the Commission is reviewing the allocation model (further information on Page 2).

In 2018-19 NSW councils will receive:

- \$544 million in general purpose grants.
- \$219 million in the local roads component.

In 2017-18 NSW councils received:

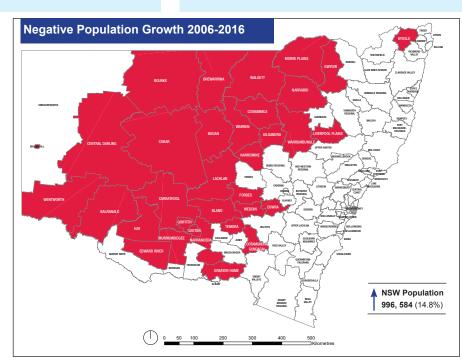
- \$525 million in general purpose grants.
- \$211 million in the local roads component.

This represents a 3.7 per cent increase due to indexation of state population shares.

How is the grant money allocated?

Funds are allocated on the basis of the National Principles laid out in the Federal legislation - Local Government (Financial Assistance) Act 1995. The NSW Government policy is to allocate grants, as far as possible, to the councils with the greatest relative need. Councils with relative advantage (typically metropolitan councils) are generally increasing their populations whereas councils with relative disadvantage (typically rural and remote councils) are generally depopulating (as shown in the map on the right).

Due to the per capita minimum grant allocation being mandated, the 19 councils on that



Councils with the greatest relative need (shaded red) are largely rural and remote with small and declining populations.

Financial Assistance Grants 2018-19

Fact Sheet



Review of the allocation methodology

The Commission has been reviewing the grant methodology in line with NSW policy to direct the general purpose component of the grant to councils with greatest relative need. These are largely rural and remote and with small and declining populations.

In October 2013 the final report of the Local Government Review Panel recommended that the Commission review the allocation methodology for the expenditure allowance of the general purpose component to make it less process driven and more transparent.

The challenge confronting the Commission is how to achieve this outcome when 30 per cent of the funding must be allocated based on population.

The aim of the review is to deliver a model that:

- Allocates a higher proportion of grant funding to councils with the greatest relative need.
- Is consistent with the National Principles.
- Is consistent with NSW policy of grant allocation.
- Is transparent and publishable.
- Is robust, statistically verifiable and auditable.
- Uses best practice financial and modelling principles.
- Is modern, simplified and more flexible.

What does this mean for the 2018-19 grant allocations?

It's important to stress that the Commission is not implementing a new model.

The Commission has taken advice, tested the competing propositions and decided to implement refinements and improvements to the existing model.

The expenditure previously included is still being taken into account after being tested for significance. Over time the model has become very complex, involving multiple factors. There are 20 expenditure categories and more than 47 disability factors spread across 128 councils.

The Commission is looking to consolidate the expenditure categories reported in special schedule 1 of council annual financial data returns.

Grounds for the review

The Local Government Review Panel recommendation was supported by a number of other reviews and reports including:

 2008 Assessing Local Government Revenue Raising Capacity, Productivity Commission Research Report:

"A number of councils, particularly in capital city and urban developed areas, have the means to recover additional revenue from their communities sufficient to cover their expenditures without relying on grants. However, a significant number of councils, particularly in rural (87 per cent) and remote (95 per cent) areas would remain dependent on grants from other spheres of government to meet their current expenditure. Given the differences in the scope to raise additional revenue across different classes of councils, there is a case to review the provision of Australian Government general purpose grants to local governments."

 2010 Australia's Future Taxation System Report (Henry Review):

"The current requirement that each council receives 30 per cent of its per capita share of untied financial assistance grants may prevent state grants commissions from redistributing to councils that require greater assistance."

 2013 The NSW Local Government Grants Commission submission to the Commonwealth Grants Commission 2013 Review:

... "we have seen an increase in concerns being raised about"

- the widening gap in revenue raising capacity for larger metropolitan councils versus smaller rural councils.
- · increasing infrastucture needs.
- declining population."

2014 The NSW Local Government's Response to the Local Government Review Panel:

"The Government supports targeting Financial Assistance Grants to communities with the greatest need. It will ask the NSW Grants Commission to continue to identify opportunities to achieve this over time, within the constraints imposed by the national funding principles. It will also ask the Commission to ensure transitional protection for those councils with lower levels of need, to minimise the impact of any redistribution."

 2017 Shifting the Dial: 5 year Productivity Commission Review:

"The Commission's study into transitioning regional economies noted that where populations have declined in Local Government areas, related declines in revenue are hampering efforts to maintain infrastructure designed to service (and be funded) by larger populations."

Financial Assistance Grants 2018-19

Fact Sheet



General purpose grants

No council's general purpose component will be less than that allocated in 2017.

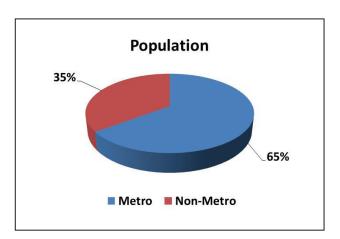
This will allow for further testing of the model during the transition period.

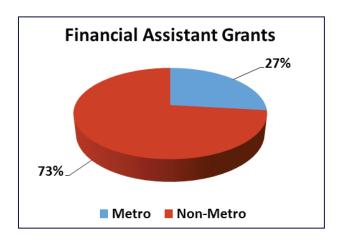
Population increases and decreases must be taken into account as required under the Federal Act.

To compensate councils that have lost funding due to population decline, isolation and length of non-urban roads, the Commission will deliver these councils \$5 million of the \$19 million CPI increase (0.9 per cent of the total component). The remaining \$14 million was spread across all councils on the basis of relative need. The revenue allowance and pensioner allowance are not affected.

The graphs below illustrate:

- 1. The breakdown of the NSW population metropolitan (5,131,456) and non-metropolitan (2,729,090) and;
- 2. The grant allocation breakdown Metropolitan (\$202,588,554) and non-metropolitan (\$560,602,268).







Local roads component

This component of the grant is assessed on the basis of council area, population and proportions of local roads and bridges. It is calculated based on an historical Roads and Maritime Services formula.

The local roads component will continue to be calculated according to that formula.

The state allocation for the local roads component for 2018-19 is \$291 million. This is split between:

- Urban councils located in the areas of Sydney, Newcastle and Wollongong receiving 27.5 per cent; and
- Rural councils (or all councils outside Sydney, Newcastle and Wollongong) receiving 72.5 per cent.

Funds are then distributed based on the individual council's population, road length and bridge length:

- Urban councils 95 per cent of the allocation is based on the length of local roads (60 per cent) and population (40 per cent), while 5 per cent is distributed on the basis of bridge length: and
- Rural councils 93 per cent of the allocation is based on the length of local roads (80 per cent) and population (20 per cent), while 7 per cent is distributed on the basis of bridge length.

Submissions

As always, special submissions from councils will be considered by the Commission.

The purpose of a submission is to give council the opportunity to present information on the financial impact of inherent expenditure disabilities beyond its control that are not generally recognised in the current methodology.

This allows the Commission to adequately consider all legitimate factors that affect council capacity to deliver services.

Or contact the NSW Local Government Grants Commission

5 O'Keeffe Ave, Nowra NSW 2541 Locked Bag 3015, Nowra 2541 Telephone 4428 4131 grants@olg.nsw.gov.au

1. GENERAL

All submissions **must** be consistent with the principles which have been adopted by the Commission. The principles are attached in **Table 1**.

Information in the submissions must relate to the year ended 30 June 2018, in order to be compatible with the Grants Commission's **Return of General Information** for that year.

Only recurrent costs should be included; capital costs are to be excluded.

Submissions should be based only on inherent disabilities and problems, which are outside Council's control. Additional costs that result from deliberate policy decisions made by Council to provide a higher than average standard of service are not considered disabilities.

Information provided on disabilities should be **brief** and the costing estimates of the disabilities should be as accurate as is practicable to determine.

It is expected that submissions will generally relate to expenditure disabilities.

It should be noted that water, sewerage and waste management services are not considered.

If you have further questions, then please contact: Helen Pearce on (02) 4428 4131 or by email at helen.pearce@olg.nsw.gov.au

Submissions should be e-mailed to the Commission at grants@olg.nsw.gov.au as soon as possible, but no later than **30 November 2018.**

(b) Required Format

Table 2 shows the **REQUIRED FORMAT** for submissions on expenditure disabilities. Submissions should be **brief** and include:

- (1) the function affected:
- (2) a **brief** description of the disability;
- (3) a **brief** account of the action taken, or which would need to be taken, to deal with that disability;
- (4) the **estimated additional cost** impact of that action.

Where a disability factor affects costs across a number of council functions, separate details should be used showing the cost impact in each function area.

(c) Outcome

Where the Commission recognises an additional disability raised in a submission, an adjustment will be made for that function.

Where an additional disability is recognised which has an impact on a number of councils, the methodology will be adjusted and all councils will be affected according to the extent of the relevant disability.

3. REVENUE DISABILITIES

While the approved principles generally bind the Commission's operation in this area, councils may wish to comment on the methodology if it is considered that these unfairly disadvantage them.

It should be noted that non-rateable properties are taken into consideration in the Commission's calculation automatically. The loss of revenue from non-rateable properties does not need to be specified in the submission. However, additional net costs associated with services to non-rateable properties may be raised as an expenditure disability.

TABLE 1

APPROVED PRINCIPLES

- 1. General purpose grants to local governing bodies will be allocated as far as practicable on a full equalisation basis as defined in the *Local Government* (*Financial Assistance*) *Act 1995*; that is a basis which attempts to compensate local governing bodies for differences in expenditure required in the performance of their functions and in their capacity to raise revenue.
- 2. The assessment of revenue and expenditure allowances of local governing bodies will, as far as is practicable, be independent of the policy or practices of those bodies in raising revenue and the provision of services.
- 3. Revenue raising capacity will primarily be determined on the basis of property values; positive and negative allowances relative to average standards may be calculated.
- 4. Revenue allowances may be discounted to achieve equilibrium with expenditure allowances.
- 5. Generally for each expenditure function an allowance will be determined using recurrent cost; both positive and negative allowances relative to average standards may be calculated.
- 6. Expenditure allowances will be discounted to take account of specific purpose grants.
- 7. Additional costs associated with non-resident use of services and facilities will be recognised in determining expenditure allowances.

TABLE 2

REQUIRED FORMAT FOR SUBMISSIONS ON

EXPENDITURE DISABILITIES

EXAMPLE:
Function:
Administration and Governance
Disability:
Description and Response:
Cost Impact:
The <u>additional</u> cost is estimated as:-
450 applications x 3 hours/application x \$45/hour = \$60,750



Annual work program

31 JULY 2018



Auditor-General's introduction

The Audit Office holds a privileged position as one of a small number of independent agencies that provide checks and balances integral to our system of government.

While our core business is the conduct of audits, our aim is to provide the entities we audit and Parliament with broader insights that inform and challenge government to improve outcomes for citizens.

Like any agency, we don't have unlimited resources and must target our efforts to make the most of the resources at our disposal. The purpose of this audit work plan is to explain how we decide what to focus on, and what we intend to cover in the next year. It is also intended to give Parliament, the entities we audit and the broader community some certainty over future topics and the timing of our reports. That said, if circumstances change, or I receive requests for an audit, I reserve the right to add new audits or change the timing of planned audits.

We would welcome any comments you may have to improve either the audit work plan, the processes we adopt, or our decisions. We promote continuous improvement among the entities we audit, and therefore also want to continuously improve the things we do and way we do them.



Margaret Crawford

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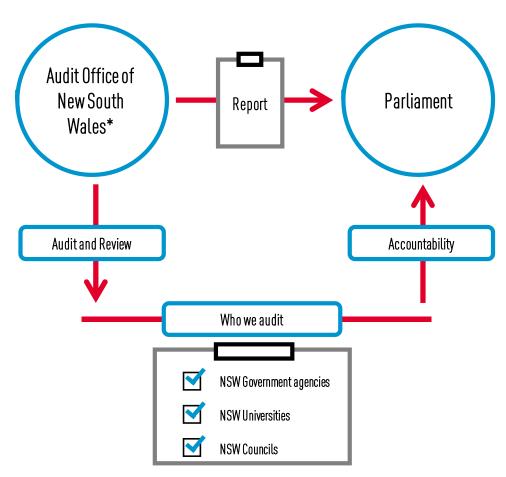
Auditor-General 31 July 2018

Our role

What we do

The Auditor-General reports to the NSW Parliament and is responsible for audits and related services. The Audit Office conducts financial and performance audits, principally under the *Public Finance and Audit Act 1983* and the *Local Government Act 1993*, and examines allegations of serious and substantial waste of public money under the *Public Interest Disclosures Act 1994*.

In 2016–17, the Auditor-General's mandate was extended to include local councils. This change was part of the NSW Government's broader local government reform agenda, which aimed to create a modern system of local government with strong performing councils.



The Audit Office sits independently from government, alongside other integrity agencies. The strength of the Audit Office depends on its independence from the entities it audits.

Our role (cont.)

FINANCIAL AUDITS

Our financial audits provide an objective and independent opinion on the financial statements of NSW Government agencies, universities, local councils, and their controlled entities. They identify whether their financial statements comply with accounting standards, relevant laws, regulations and government directions.

As well as our statutory financial audits, we also perform additional assurance engagements, including providing assurance over Commonwealth grants and payments to the NSW Government and local government under Commonwealth legislation. In total, we issue over 1,300 assurance opinions each year.

Our financial audits also play an important role in effective public sector governance as we are required by Australian Auditing Standards to assess the adequacy of the financial reporting control environment of the entities we audit. The *Public Finance and Audit Act 1983* also provides us with the mandate to report any waste or lack of probity or financial prudence in the management of public resources identified during the conduct of our audits.

Each year our financial audits will also examine a small number of specific topics across entities. We are in a unique position to look across the sectors we audit to identify common themes, issues or areas for improvement.

Reports on the results of each financial audit are provided to those charged with governance of the entity. Sector-wide reports are provided to Parliament through the Auditor-General's Reports to Parliament. In the case of local councils, reports are also provided to the Chief Executive of the Office of Local Government.

600 audits

1,300 assurance opinions

12 reports to Parliament

Our role (cont.)

PERFORMANCE AUDITS

Our performance audits determine whether particular activities in NSW Government agencies and local councils are carried out effectively, economically and efficiently, and in compliance with all relevant laws.

The activities examined by a performance audit may include a government program, project, or service, all or part of an audited entity, or more than one entity. Performance audits can also consider issues which affect the whole state sector or local government sector.

Under the *Government Advertising Act 2011*, we are also required to conduct a performance audit of at least one government advertising campaign each year.

For NSW Government agencies, the results of each performance audit are reported to the head of the entity concerned, the responsible Minister, the Treasurer, and Parliament.

For local councils, the results of each performance audit are reported to the local council concerned, the responsible Minister, the Chief Executive of the Office of Local Government, and Parliament.

Agencies and local councils have the opportunity to provide a formal response to each performance audit of their activities, which is included in the Auditor-General's Report to Parliament.

COMPLIANCE REVIEWS

Each year we conduct at least two compliance reviews to confirm that specific legislation, directions and regulations have been adhered to. One is at the discretion of the Auditor-General, and the other reviews whether Members of NSW Parliament complied with certain requirements outlined in the Parliamentary Remuneration Tribunal's Determination.

20 audits

2 reviews

Focusing our efforts

There are a multitude of government activities and programs which we could audit. Our resources are limited, so we undertake a robust risk-based approach to identify and prioritise areas of focus, to deliver on our mandate. The diagram below details our internal processes for identifying and selecting performance audit topics and financial audit focus areas for the coming year.

Information gathering

We establish and maintain a good understanding of the objectives, expected outcomes, performance and accountabilities of the agencies we audit. We supplement this with environmental scanning of parliamentary activity, new legislation and media reports.



Strategic Audit Planning workshop

Once a year, our leadership team and senior auditors participate in a Strategic Audit Planning workshop. This brings together the deliberations of our special interest groups*, suggestions from stakeholders, and risks and challenges facing the sectors.



Proposed performance audit program

A draft program for 3 years is developed and circulated to the key stakeholders for feedback.



Financial audit focus areas

The Auditor-General determines the common areas of focus for each financial audit. Specific cluster focus areas are also determined.



Audit work plan

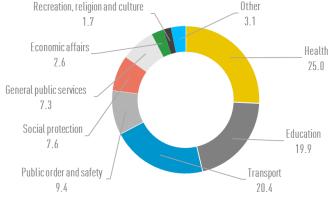
The Auditor-General balances this feedback to determine the performance and financial audit programs. These are published in the audit work plan.

Factors that influence our decisions

What else do we consider?

- **Significance** We consider significance in terms of:
 - Impact the potential benefits to Parliament and entities, including improved administration, greater efficiency, enhanced transparency and our ability to report insights from our audit work
 - Risks the potential social, financial and environmental risks associated with poor administration of an activity or area.
- Sector coverage Whether our potential topics provide reasonable coverage across government over time.
- Premier's and State Priorities We are mindful of government's priorities.
- Requests Requests or suggestions made by key stakeholders such as the entities we audit, members of Parliament and the general public.





Source: 2018-19 Budget papers.

Our special interest groups comprise members of our leadership team and senior members of our financial and performance audit branches who possess specialist knowledge and expertise in particular sectors such as health, transport and education.

Understanding the changing government landscape

PERFORMANCE AUDIT

In designing our program of performance audit topics, we consider the risks and challenges facing government, and opportunities for improved public-sector accountability, governance and performance. We identify these risks and opportunities through research and consultation, and continuously scan the environment for emerging issues. The current areas of focus are:

Planning for the future

Governments play an important stewardship role. Their decisions need to consider intergenerational equity by ensuring that investment strategies are sustainable. Governments also need to consider the impact of their decisions on different parts of the community.

Meeting community expectations for key services

State and local governments exist to provide services to citizens, and citizens are playing a greater role in defining what services they want or need. Expectations about consultation, ease of access, timeliness, and customisation of services are rising. Governments face challenges to continually improve the way they plan and deliver services to meet these expectations and are increasingly moving to commissioning and partnership models with external providers. Governments also need to provide quality services for a growing and ageing population whilst working within a constrained financial environment.

The scale of investment in infrastructure

The NSW Government will invest \$87.2 billion* in infrastructure over the next four years. Infrastructure investment of this size creates significant opportunities and risks. Competition for resources is high and maintaining the capability to manage and deliver projects effectively is challenging. Governments also need to plan effectively to ensure infrastructure built today will meet future needs.

FINANCIAL AUDIT

While we look for opportunities to improve public-sector accountability, governance and administration, we also consider the risks and challenges to reporting the true financial position and performance of the State and local councils and how these may be addressed during our audits. Current risks or challenges that may impact financial reporting include:

Valuation of non-financial assets

Some of the largest entities we audit will perform full physical asset revaluations during 2017–18. Risks and challenges to financial reporting include:

- · complex valuation techniques for unique or specific purpose assets
- · the use of judgements in evaluating asset condition, useful life and restrictions
- ensuring complete and accurate data for asset valuations.

Valuation of actuarially assessed balances

A large proportion of the entities we audit report provisions for employee benefits such as superannuation, which are actuarially assessed.

Risks and challenges to financial reporting include:

- complex calculations
- the use of economic and demographic assumptions
- ensuring actuaries are given complete and accurate data.

Source: Budget Paper No. 2 'Infrastructure Statement 2018–19'.

Understanding the changing government landscape (cont.)

PERFORMANCE AUDIT

Managing the environment and natural resources

Governments face challenges in balancing the use of natural resources to meet diverse interests, while ensuring resources are used sustainably into the future. Governments need to supply communities with water, produce energy, and manage threats to the environment and human health. They also need to support farming, industry and economic development.

Ensuring good governance and transparency

A range of checks and balances is needed to support public confidence in government decision-making. To maintain trust, government agencies and local councils should act transparently, and in accordance with relevant legislation and policy. This is particularly important as the public sector increasingly engages with external partners to deliver services and provide a more contestable environment.

Good governance arrangements should result in improved service delivery and more effective and efficient use of resources.

Responding to digital disruption

Global trends in digital technology provide governments with opportunities to interact with citizens in more immediate and responsive ways than was previously possible. Data is used to predict future demand for services, target interventions, respond to crises, and evaluate outcomes. When doing this, governments need to maintain secure digital environments that protect citizen interests, privacy, and autonomy.

FINANCIAL AUDIT

Commercial transactions

The NSW Government's asset recycling strategy is set to continue with the proceeds from the sale of government assets used to help fund its infrastructure investment program. The NSW Government is at varying stages of completion of the following commercial transactions:

- the Commonwealth's purchase of the NSW Government's equity investment in Snowy Hydro Limited
- the proposed sale of a 51 per cent stake in the Sydney Motorway Corporation.

Risks and challenges to financial reporting include:

- complex accounting for these transactions
- the unique and complex governance structures and legislative instruments created by government to effect these sales.

Impact of new accountings standards

Over the next two years, the following new accounting standards will come into effect and are likely to have a significant impact on all sectors:

- AASB 15 'Revenue from Contracts with Customers' and AASB 1058 'Income of Not-for-Profit Entities' (applicable for the year ending 30 June 2019 for for-profit entities and the year ending 30 June 2020 for not-for-profit entities)
- AASB 16 'Leases' (applicable for the year ending 30 June 2020)
- AASB 1059 'Service Concession Arrangements: Grantor' (applicable for the year ending 30 June 2020).

Risks and challenges to financial reporting include:

- interpreting the new requirements and adequately planning for their application as many new rules apply and management judgement is needed
- implementing new systems to capture more detailed information to meet increased reporting obligations.

Our plan for 2018-19

PERFORMANCE AUDITS

The following performance audits are planned for completion in 2018–19. Our aim is to complete 20 audits*.

July to September 2018 quarter

- Antisocial behaviour in social housing (Family and Community Services (FACS) cluster)
- Property asset utilisation (Finance, Services and Innovation (FSI) cluster)
- Premier's and State priorities assessing performance (Premier and Cabinet (PC) cluster)
- Mobile speed cameras (Transport cluster)

October to December 2018 quarter

- Newcastle urban transformation and transport program (Transport cluster)
- · Government advertising (PC cluster)

January to March 2019 quarter

- Supply of secondary teachers in STEM-related disciplines (Education cluster)
- Governance of local health districts (Health cluster)
- Management of the NSW firearms licensing and registration scheme (Justice cluster)
- Access to transport for people with a disability (Transport cluster)
- Waste management in local government (Local government)
- Councils management of an activity (Local government)
- Mental health support services in schools (Education cluster)

April to June 2019 quarter

- Amalgamation: Managing staffing implications (Local government)
- Managing the growth of the NSW prison population (Justice cluster)
- Grants to non-government organisations by the Department of Family and Community Services (FACS cluster)
- Ensuring contract management capability in government (FSI cluster)
- · Aboriginal health plan (Health cluster)
- Management of native vegetation (Planning and Environment cluster)
- Biosecurity risk management (Industry cluster)

^{*} The Auditor-General has the discretion to add new audits to this program and to change the timing of audits.

Our plan for 2018–19 (cont.)

FINANCIAL AUDITS

We will carry out almost 600 statutory financial audits of NSW Government agencies, universities and local councils financial statements, issuing over 1,300 assurance opinions. We will comment on the results of these engagements and our examination of Cluster-specific* and across-the-board focus areas in the following Auditor-General's Reports to Parliament:

Report on State Finances (October to December 2018 quarter)

This report will focus on the State's 2017–18 consolidated financial statements, and will comment on the key matters that have been the focus of our audit and highlight significant factors that have contributed to the State's financial results.

Internal Controls and Governance (October to December 2018 quarter)

This report will bring together the findings and recommendations from our 2017–18 financial audits that relate to the internal controls and governance of the 40 largest NSW Government agencies.

Eight State Sector Cluster Reports (October to December 2018 quarter)

Our cluster based reports will analyse the results of the 2017–18 financial statement audits of NSW Government agencies and will comment on internal controls and areas of particular interest in order to provide insights. Our cluster reports cover the audits of:

- Central Agencies (Treasury, Premiers and Cabinet, and the Finance, Services and Innovation clusters)
- Education
- Family and Community Services
- Health
- Industry
- Justice
- Planning and Environment
- Transport.

Local Government (January to March 2019 quarter)

This report will bring together findings and recommendations from our 2017–18 financial audits of local councils and will comment on financial reporting and sustainability, internal controls and governance, and areas of particular interest in order to provide insights.

Universities (April to June 2019 quarter)

This report will analyse the results of the financial statement audits of the ten NSW universities and their controlled entities for the year ended 31 December 2018. It will comment on financial reporting and performance, internal controls and governance, and areas of particular interest in order to provide insights.

^{*} NSW Government agencies have been consolidated into Clusters reflecting broad policy areas of government. 'Clusters' refer to the administrative arrangements that bring together a group of different entities to allow similar or complementary government services to be coordinated within a broad policy area (e.g. Transport, Education, Health, etc). The allocation of portfolios and entities to a Cluster is decided by the Premier.

Our plan for 2018–19 (cont.)

COMPLIANCE REVIEWS

The following compliance reviews are planned for completion in 2018–19:

Use of consultants (July to September 2018 quarter)

This compliance review will:

- · assess whether NSW Government agencies are complying with consultancy disclosure requirements in their annual report
- · evaluate whether they comply with NSW procurement guidelines when procuring consultancy services
- · assess the effectiveness of the NSW Procurement Board in fulfilling its functions to support and oversee agencies' procurement of consultancy services.

Members' Additional Entitlements (July to September 2018 quarter)

We conduct and report to Parliament on an annual external review of whether Members of NSW Parliament complied with certain requirements outlined in the Parliamentary Remuneration Tribunal's Determination.

All clusters - Financial audit

As well as providing an opinion on the financial statements of the entities we audit, we will examine and report on several across-the-board audit focus areas in the Auditor-General's Reports to Parliament. We will also examine and report on cluster-specific audit focus areas. These are detailed in the next section of this work plan.

AUDIT FOCUS AREAS*	WHY FOCUS ON THIS TOPIC?
Infrastructure delivery	Delivering infrastructure is one of the key Premier's priorities. Potential risks include:
imacadotaro activory	cost overruns and delays in the delivery of projects
	 incorrect dissection of project costs between expenses and capital, and not capitalising completed assets on a timely basis
	completeness and accuracy of costs allocated to projects.
Asset maintenance	Maintenance planning is central to managing long lasting assets over their intended life spans. Potential risks of poor asset maintenance include:
	shortened expected useful lives of assets
	inability to achieve desired service levels and gaps in service delivery
	compromised safety and quality.
Use of credit cards**	The volume of credit card transactions and travel claims has increased over the past five years. While there are considerable management savings from their use, potential risks include:
	 agencies not having effective frameworks to manage and control the use of credit cards and travel cards
	agencies not managing the risk of misuse and fraud by monitoring the relevant controls to ensure they remain appropriately designed and operating effectively
	 agencies not complying with Treasury Policy TPP17-09 on the use and management of purchasing cards (issued in November 2017 but effective from 1 April 2018).
Management of IT service providers**	Agencies oversight of outsourced IT service providers. Potential risks include:
Management of 11 Service providers	 service providers not being held accountable to the agreed standards of performance in accordance with the terms of their contracts
	agencies not having adequate risk management practices in place.

^{*} Areas of focus for 2018–19 Auditor-General's Reports to Parliament will use information collected during our 2017–18 financial statement audits.

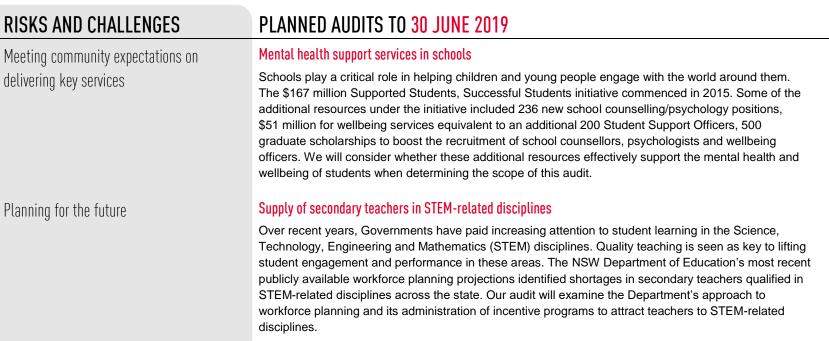
^{**} Commentary on this area of focus will be included in the report on Internal Controls and Governance.

Areas of focus for each cluster

Education cluster

The Education cluster delivers and regulates education services for NSW students from early childhood to secondary school and works closely with the non-government school sector. The cluster also works to advance the wellbeing of Aboriginal people.

PERFORMANCE AUDIT PROGRAM





PLANNED COMPLETION

January 2019 quarter

January 2019 quarter

Ensuring good governance and transparency

RISKS AND CHALLENGES

Planning for the future

PLANNED AUDITS POST 30 JUNE 2019

- Local school management and funding arrangements
- Education for rural remote students
- Teacher quality

Education cluster (cont.)

FINANCIAL AUDIT

RISKS AND CHALLENGES

Migration of payroll data to a new IT system

Valuation of the Department's land and buildings

PLANNED FOCUS AREAS FOR THE 2017–18 FINANCIAL AUDITS

The Department of Education's new HR/payroll IT system will be rolled out in four progressive releases in 2018 and was initially expected to conclude by June 2018. Release of the last two stages is planned to be completed by August 2018. We will review the internal controls in place that ensure the completeness and accuracy of migrated payroll data to the new system.

The Department conducted a life cycle costing project to prepare for the full revaluation of its land and building assets in 2017–18. We will review how the results of the life cycle costing project informed the revaluation process to ensure the Department's assets are recorded at fair value.

Family and Community Services cluster

The Family and Community Services cluster supports people with disability, vulnerable and disadvantaged children, young people and families. The cluster directly supports people across New South Wales through its own services and through funding non-government organisations to deliver specialist support services.



PERFORMANCE AUDIT PROGRAM

RISKS AND CHALLENGES	PLANNED AUDITS TO 30 JUNE 2019	PLANNED COMPLETION
Meeting community expectations on delivering key services	Antisocial behaviour in social housing In 2015, the NSW Parliament made amendments to the <i>Residential Tenancies Act 2010</i> (NSW) to address antisocial behaviour through a 'strikes' approach. This approach aims to balance the responsibilities of tenants with the rights of neighbours and the broader community while creating a better social housing experience and safe, stable communities. Our audit will examine how effectively the Department manages antisocial behaviour in public housing.	July 2018 quarter
Ensuring good governance and transparency	Grants to non-government organisations (NGOs) by the Department of Family and Community Services (FACS) FACS provides grants to NGOs to deliver many of its services, including services for people with disabilities, vulnerable children and young people, homeless people, and people using social housing. FACS is increasingly transferring responsibility for delivering services to NGOs, but it retains responsibility for ensuring these services are high quality and help people achieve good outcomes. The scope of our audit will include an examination of how the Department ensures good outcomes through the use of NGOs to deliver services.	April 2019 quarter
RISKS AND CHALLENGES	PLANNED AUDITS POST 30 JUNE 2019	
Meeting community expectations on delivering key services	Early intervention programs	
Planning for the future	• Homelessness	

Family and Community Services cluster (cont.)

FINANCIAL AUDIT

RISKS AND CHALLENGES

Reducing corporate costs in line with the reduction in front line service delivery

Escalating costs to maintain social housing

Implementing a new IT system (ChildStory)

PLANNED FOCUS AREAS FOR THE 2017–18 FINANCIAL AUDITS

We will assess the financial impact of FACS' commissioning approach including, moving to a smaller and different workforce and the corporate support needed for the future.

New maintenance contracts commenced in April 2016. We will analyse the impact of these new arrangements on maintenance costs.

ChildStory is an IT system used to manage operational and financial processes for supported children and young people. We will review the controls in place that ensure the security of child protection data.

Finance, Services and Innovation cluster

The Finance, Services and Innovation cluster is responsible for customer and government service delivery, property and asset management, regulation services, revenue administration, as well as information and communications technology, digital government and innovation.



PERFORMANCE AUDIT PROGRAM

RISKS AND CHALLENGES	PLANNED AUDITS TO 30 JUNE 2019	PLANNED COMPLETION
Meeting community expectations on delivering key services	Property asset utilisation In response to recommendations of the Property Asset Utilisation Taskforce the NSW Government set out in 2012 operational and guiding property principles that Property NSW and NSW Government agencies must follow. Property NSW was assigned the mandate to improve the management of the NSW Government's owned and leased real property portfolio. Our audit will examine the effectiveness of Property NSW in managing the NSW Government's property portfolio.	July 2018 quarter
Ensuring good governance and transparency	Ensuring contract management capability in government NSW Government agencies are increasingly delivering services and projects through contracts with third parties. These contracts can be complex and governments face challenges in negotiating and implementing them effectively. A robust contract management framework helps ensure all parties meet their obligations, contractual relationships are well managed, agencies achieve value for money and deliverables meet the required standards and agreed timeframes. Our audit will examine the contract management capabilities in one or more NSW Government agencies.	April 2019 quarter
RISKS AND CHALLENGES	PLANNED AUDITS POST 30 JUNE 2019	
Responding to digital disruption	 Information and Communication Technology investment assurance Cyber security 	

Finance, Services and Innovation cluster (cont.)

FINANCIAL AUDIT

RISKS AND CHALLENGES	PLANNED FOCUS AREAS FOR THE 2017–18 FINANCIAL AUDITS	
Achieving State revenue targets	Revenue NSW supports the State's finances by collecting state taxes, duties and fines, which totalled \$29.4 billion in 2016–17. We will assess the controls in place that ensure the complete and accurate recording of the State's largest revenue streams and assess the performance of Revenue NSW against key performance information.	
Migration of agency finance data to a new IT system	During 2017–18, as part of a staged migration program, business units within the Department of Finance, Services and Innovation and cluster agencies migrated their finance data to SAPConnect (managed by GovConnect). We will review the internal controls in place that ensure the completeness and accuracy of data migrated to the new system, as well as aspects of project governance.	
Implementing government reforms	Service NSW is administering the refund of an estimated \$265 million to CTP policy holders on behalf of the State Insurance Regulatory Authority. We will evaluate the controls over this process.	

Health cluster

The Health cluster works to protect, maintain and improve the health and wellbeing of residents in New South Wales.

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PERFORMANCE AUDIT PROGRAM

RISKS AND CHALLENGES

PLANNED AUDITS TO 30 JUNE 2019

PLANNED COMPLETION

Ensuring good governance and transparency

Governance of local health districts

In 2011, NSW Health established local health districts, speciality health networks and local health district boards to support devolving the management and governance of the State's public healthcare services and empower local services. Local health districts and speciality health networks were made responsible for determining how to deliver healthcare services within the framework of a Service Agreement with the Ministry of Health. Our audit will examine the effectiveness of governance arrangements between the Ministry and local health districts.



Meeting community expectations on delivering key services

Aboriginal Health Plan

The Aboriginal Health Plan is a result of the NSW Government's commitment to close the health gap between Aboriginal and non-Aboriginal people in NSW. The strategic directions of the Plan consider key issues, such as how to build respectful, trusting and effective partnerships between NSW Health and the Aboriginal communities it serves. The Plan contains a strong focus on strengthening performance monitoring, management and accountability. The scope of our audit will include an assessment of whether NSW Health has established effective partnerships to deliver the objectives of the Plan.



RISKS AND CHALLENGES

Mental health reform

Meeting community expectations on delivering key services

• NDIS - impact on health services

PLANNED AUDITS POST 30 JUNE 2019

Ensuring good governance and transparency

Activity based funding

Health cluster (cont.)

FINANCIAL AUDIT

RISKS AND CHALLENGES	PLANNED FOCUS AREAS FOR THE 2017–18 FINANCIAL AUDITS		
Procurement practices	We will evaluate the design and implementation of controls in the procurement and vendor management processes for high value/high volume vendors.		
Capital projects and asset maintenance	Health Infrastructure manages the planning, design and delivery of health infrastructure capital works in NSW. We will review the governance and internal controls over the delivery of selected projects.		
Valuation of property, plant and equipment	Health entities manage significant land, building and infrastructure assets. Seven health entities will perform comprehensive revaluations in 2017–18. We will review the health entities' governance and internal controls that ensure the values are accurately reflected in the financial statements.		

Industry cluster

The Industry cluster leads the State's promotion of New South Wales as the place to invest and produce goods and services. The cluster is responsible for developing a skilled workforce, bringing new investors to New South Wales, and managing land and natural resources to grow primary and other industry sectors.



PERFORMANCE AUDIT PROGRAM

A performance audit on matching skills training with market needs was underway at the start of this financial year and tabled in July 2018.

RISKS AND CHALLENGES	PLANNED AUDITS TO 30 JUNE 2019	PLANNED COMPLETION
Managing the environment and natural resources	Biosecurity risk management A strong biosecurity system is vital for protecting our primary industries, our economy and our community. In 2013, the NSW Government released the NSW Biosecurity Strategy 2013–2021, that is based on the principle that biosecurity is a shared responsibility between governments, industries and individuals. The Strategy outlines how government, industry and the community need to work together to identify, prevent, eradicate, minimise, respond to and manage biosecurity risks. Our audit will examine how effectively the Department of Primary Industries has implemented the Strategy.	April 2019 quarter
RISKS AND CHALLENGES	PLANNED AUDITS POST 30 JUNE 2019	
Ensuring good governance and transparency	 Oversight of the jobs for NSW fund Major events assessments and events infrastructure 	

Industry cluster (cont.)

FINANCIAL AUDIT

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PLANNED FOCUS AREAS FOR THE 2017–18 FINANCIAL AUDITS

Accounting for stadium assets

Recognition of Crown Land

Financial reporting by Crown Reserve Trusts (including cemetery trusts) The NSW Government has announced significant investment in new stadia and the potential demolition of Allianz stadium. We will review the impact of the government's announcements on the value of existing stadiums.

We will review whether Crown Land is accurately recognised as an asset by the appropriate entity.

Approximately 700 reserve trusts managed by Trust Boards do not prepare the financial statements required under the *Public Finance and Audit Act 1983*. To remedy this, the Treasury and the Department are working to clarify the financial reporting obligations for these trusts. We will review progress on resolving this issue.

Justice cluster

The Justice cluster delivers legal, law enforcement and emergency services across the State and plays the lead role in commemorating the legacy of servicemen and woman.



PERFORMANCE AUDIT PROGRAM

RISKS AND CHALLENGES	PLANNED AUDITS TO 30 JUNE 2019	PLANNED COMPLETION
Meeting community expectations on delivering key services	Management of the NSW firearms licensing and registration scheme The Firearms Act 1996 aims to establish an integrated licensing and registration scheme for all firearms. The NSW Police Force, responsible for administering the Firearms and Prohibited Weapons legislation, manage the Firearms Registry. The scope of our audit will include an assessment of how effectively NSW Police is implementing the scheme, including how applicants are assessed against its requirements.	January 2019 quarter
Planning for the future	Managing the growth of the NSW prison population Between 2011 and 2016, the prison population in NSW rose by over 30 per cent. This placed significant pressure on existing prison infrastructure. Whilst the growth in the State's prison population is now slowing, the prison system continues to operate at close to capacity. In the 2016–17 Budget, the NSW Government announced \$3.8 billion over four years for the Prison Bed Capacity Program to address the increased population. Our audit will examine how well the government is predicting and managing prison bed capacity.	April 2019 quarter
RISKS AND CHALLENGES	PLANNED AUDITS POST 30 JUNE 2019	
Meeting community expectations on delivering key services	 Emergency management Criminal court efficiency Victim support schemes 	

Justice cluster (cont.)

FINANCIAL AUDIT

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RISKS A	שוור	CHAL		ULU

Rectification of identified IT control issues

Project management

Valuation of land and buildings

PLANNED FOCUS AREAS FOR THE 2017-18 FINANCIAL AUDITS

In 2016–17, the Department of Justice implemented a new SAP finance and payroll system and significant control deficiencies were identified. We will review the internal controls implemented that support the reporting of reliable and accurate financial and payroll data.

The Justice cluster is budgeted to spend \$975.8 million on capital projects in 2017–18. For a selection of projects, we will review project cost allocation, and will report whether these projects are being delivered on time and on budget.

The Department is revaluing its land and buildings during 2017–18. We will review the Department's governance and internal controls that ensure asset registers are complete and the values are accurately reflected in the financial statements.

Planning and Environment cluster

The Planning and Environment cluster's key focus areas include addressing housing affordability, improving liveability, cultivating a vibrant arts sector, ensuring energy and water security, and protecting the State's environment and heritage, while promoting safe development of natural resources.

PLANNED AUDITS TO 30 JUNE 2019



PERFORMANCE AUDIT PROGRAM

RISKS AND CHALLENGES

resources

Managing the environment and natural

Management of native vegetation

The *Biodiversity Conservation Act 2016* and *Local Land Services Amendment Act 2016* were introduced as part of a package of reforms to allow land owners to:

- improve productivity while responding to environmental risks
- · invest in conserving high value vegetation on private land
- streamline approvals and dedicated resources to help reduce the regulatory burden.

Transitioning to this new approach commenced in August 2017. The scope of our audit will include an examination of whether the reforms are achieving their intended objectives.

RISKS AND CHALLENGES

PLANNED AUDITS POST 30 JUNE 2019

Managing the environment and natural resources

- Strategic release framework for coal
- Recycling strategies
- Water security
- Meeting community expectations on delivering key services

Planning for new/revitalised suburbs

PLANNED COMPLETION

April 2019 quarter

Planning and Environment cluster (cont.)

FINANCIAL AUDIT

RISKS AND CHALLENGES

Migration of payroll data to a new IT system

Valuation of collection assets

PLANNED FOCUS AREAS FOR THE 2017–18 FINANCIAL AUDITS

In 2017–18, the Department of Planning and Environment Cluster Corporate Services migrated the payroll data for the Office of Environment and Heritage, the Environment and Protection Authority, the Royal Botanic Gardens Trust and other entities to a new IT system, SAP HR. We will review the internal controls in place that ensure the completeness and accuracy of payroll data migrated to the new system.

Some of the major cultural institutions such as the Australian Museum and the Library Council of New South Wales are revaluing their collection assets in 2017–18. We will review those agencies governance and internal controls that ensure asset registers are complete and the value of collection assets are accurately reflected in the financial statements.

Premier and Cabinet cluster

The Premier and Cabinet cluster supports the Premier, Deputy Premier and Cabinet. The cluster supports the delivery of the government's objectives, coordinates policy and services, and facilitates stewardship of the public service.

Investment in regional development



PERFORMANCE AUDIT PROGRAM

transparency

Planning for the future

A performance audit examining the process to assess the unsolicited proposal for the lease of Ausgrid is already underway. This will table in the July quarter.

RISKS AND CHALLENGES	PLANNED AUDITS TO 30 JUNE 2019	PLANNED COMPLETION
Ensuring good governance and transparency	Premier's and State priorities - assessing performance The Premier's Priorities reflect a whole-of-government commitment to tackling important issues for the people of New South Wales. The Premier's Implementation Unit (PIU) oversees reporting of progress on the 12 Premier's Priorities, and helps drive delivery of targets in collaboration with responsible NSW Government agencies. Our audit will examine progress on the Premier's Priorities, and how effective the PIU is in helping agencies progress related targets.	July 2018 quarter
	Government advertising Under the Government Advertising Act 2011 the audit office must conduct a performance audit of the activities of one or more NSW Government agencies in relation to government advertising campaigns of the agency in each financial year. The 2017–18 campaign (or campaigns) we will audit include the TAFE NSW Semester 1 student advertising campaign, and the State Insurance Regulatory Authority Green Slip Reform campaign.	October 2018 quarter
RISKS AND CHALLENGES	PLANNED AUDITS POST 30 JUNE 2019	
Ensuring good governance and	Government advertising (conducted annually)	

Premier and Cabinet cluster (cont.)

FINANCIAL AUDIT

RISKS AND CHALLENGES	PLANNED FOCUS AREAS FOR THE 2017–18 FINANCIAL AUDITS
Remediation of the Barangaroo site	The Barangaroo Development Authority has estimated the cost to remediate the Barangaroo site and a portion of Hickson Road at \$281 million. The Authority expects to complete the restoration work by September 2020. We will review project risk management and cost estimations.
Grants administration	The Department of Premier and Cabinet is responsible for monitoring milestones for the \$1.3 billion Restart grants along with grants to Regional NSW. We will review the Department's processes and internal controls over grant payments and any financial reporting implications.

Transport cluster

infrastructure

Responding to digital disruption

The Transport cluster plans, delivers and manages infrastructure and services across all modes of transport, including road, rail, bus, ferry, light rail, cycling and active transport.

Sydney metro

Data analytics in transport

PERFORMANCE AUDIT PROGRAM

RISKS AND CHALLENGES	PLANNED AUDITS TO 30 JUNE 2019	PLANNED COMPLETION
Meeting community expectations on	Mobile speed cameras	
delivering key services	Roads and Maritime, in consultation with the NSW Police Force and the NSW Centre for Road Safety, manages the deployment of mobile speed cameras to ensure the program delivers maximum road safety benefits and supports police enforcement activities. Our audit will examine whether the mobile speed camera program is managed to maximise road safety.	July 2018 quarter
The scale of investment in	Newcastle Urban Transformation and Transport Program	
infrastructure	The Revitalising Newcastle program involves around \$650 million in government funding for a range of urban renewal and transport activities. Our audit will examine administration of this program including consultation, governance, decision-making and the economy of the approach chosen to achieve the program objective.	October 2018 quarter
Planning for the future	Access to transport for people with a disability	
ŭ	According to the ABS, one in five Australian's have reported living with a disability. Restrictions to accessible and integrated transport infrastructure can limit the participation of a person with a disability in work, education or other community and economic activities and opportunities. Our audit will examine how well NSW public transport agencies are addressing access to public transport for people with a disability.	January 2019 quarter
RISKS AND CHALLENGES	PLANNED AUDITS POST 30 JUNE 2019	
Meeting community expectations on	Road safety	
delivering key services		
The scale of investment in	Westconnex	

Transport cluster (cont.)

FINANCIAL AUDIT

RISKS AND CHALLENGES

PLANNED FOCUS AREAS FOR THE 2017–18 FINANCIAL AUDITS

Project management

Transition of RailCorp to Transport Asset Holding Entity

Impairment of Transport assets

The Transport cluster is budgeted to spend approximately \$11.3 billion on capital projects in 2017–18. For a selection of projects, we will review project cost allocation, budget monitoring, and reporting to steering committees and those charged with governance.

RailCorp is expected to transition to the Transport Asset Holding Entity from 1 July 2019. While not expected to have a significant impact on financial reporting for 2017–18, we will continue to monitor developments and report on potential impacts for Transport and the State due to the future change in status from a not-for-profit entity to a for-profit entity.

The Transport sector is exploring digital and technological advances that could disrupt traditional service delivery models and the useful lives of traditional transport assets. Changing safety expectations and design specifications can also lead to asset useful lives being shortened. We will review Transport's identification of impaired assets and remaining useful life assessment in the context of this changing environment.

Treasury cluster

Treasury is the government's principal financial and economic adviser, providing leadership in financial and risk management across the public sector.



PERFORMANCE AUDIT PROGRAM

RISKS AND CHALLENGES	PLANNED AUDITS POST 30 JUNE 2019		
Ensuring good governance and transparency	 Implementation of the NSW Government commissioning and contestability policy Financial management transformation implementation Emergency Services Levy 		

FINANCIAL AUDIT

RISKS AND CHALLENGES	PLANNED FOCUS AREAS FOR THE 2017–18 FINANCIAL AUDITS		
Implementing new IT systems	The Treasury has implemented PRIME, a new whole-of-government financial management and budgetary system. We will review the internal controls in place that ensure the completeness and accuracy of data migrated to the new system, as well as aspects of project governance.		
Managing the State's liquidity	The State is reforming cash and liquidity management. We will review the governance and controls over whole-of-government liquidity management.		
Sale of Snowy Hydro Limited and Sydney Motorway Corporation	The State is in the process of selling its stake in Snowy Hydro Limited to the Commonwealth Government and 51 per cent of Sydney Motorway Corporation. We will review any transactions completed in 2017–18.		

Local government sector

New South Wales has 128 local councils servicing a specific geographic area, and ten county councils formed for specific purposes, such as water supply, flood plain management or the eradication of noxious weeds. Each council provides a unique range of services to meet its communities' needs. The mix is influenced by a range of factors including population density, demographics, the local economy, and geographic and climatic characteristics.

Appendix "G"

PERFORMANCE AUDIT PROGRAM

RISKS AND CHALLENGES PLANNED AUDITS TO 30 JUNE 2019 Waste management in local government Meeting community expectations on delivering key services Communities expect local councils to collect and dispose of their household waste effectively and economically. They also expect local council waste services to include recycling, reuse, green waste, declining land fill and safe handling of toxic waste. Our audit will examine how selected councils are managing their waste services. Council's management of an activity Ensuring good governance and transparency Our audit will examine in-depth, an activity of a local council to assess its efficiency, effectiveness or economy. The selected activity will be of particular importance or relevance to that council and its local communities. Amalgamation: Managing staffing implications Local councils have faced a range of challenges in ensuring amalgamations progress smoothly. One such challenge is in ensuring they carefully balance the opportunity to create efficiencies and economies with the rights and welfare of council staff. Our audit will examine how selected councils have addressed these challenges.

PLANNED COMPLETION

January 2019 quarter

January 2019 quarter

April 2019 quarter

RISKS AND CHALLENGES

The scale of investment in infrastructure

Meeting community expectations on
delivering key services

Ensuring good governance and transparency

- PLANNED AUDITS POST 30 JUNE 2019
- Asset management in local government
- Rural water and sewerage fees and charges

Cross-border issues for local councils

Local government sector (cont.)

FINANCIAL AUDIT

RISKS AND CHALLENGES	PLANNED FOCUS AREAS FOR THE 2017-18 FINANCIAL AUDITS	
Procurement practices and contract management	We will review a selection of local councils' governance and internal controls over procurement and contract management.	
Valuation of infrastructure, property, plant and equipment	Local councils manage significant infrastructure assets and conduct revaluations on a regular basis. For those local councils performing a revaluation in 2017–18, we will review whether their asset registers are complete and the values are accurately reflected in the financial statements.	
Controls over IT systems	 We will review local councils' response to IT risks relevant to financial reporting processes, in particular those that address: system access security monitoring of privileged user access to key IT systems system software acquisition, change and maintenance data processing. 	

Professional people with purpose

OUR VISION

Our insights inform and challenge government to improve outcomes for citizens.

OUR PURPOSE

To help parliament hold government accountable for its use of public resources.

OUR VALUES

Purpose - we have an impact, are accountable, and work as a team.

People - we trust and respect others and have a balanced approach to work.

Professionalism - we are recognised for our independence and integrity and the value we deliver.



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Rate peg for NSW councils for 2019-20

11 September 2018



WHAT

IPART has set the 2019-20 rate peg for NSW councils at **2.7%**.

The rate peg sets the maximum increase in each council's general income for the 2019-20 financial year. For most councils, general income consists entirely of rates revenue.

The rate peg is based on the change in the Local Government Cost Index (LGCI) and consideration of a productivity factor.



HOW

We calculated the rate peg for 2019-20 by:

- ▼ taking the increase in the LGCI to June 2018 of 2.7%, and
- ▼ setting the productivity factor to 0.0%.



WHO

Councils have discretion whether to increase rates up to the maximum, and how to allocate any increase between different ratepayer categories. Individual rates are also affected by other factors, such as land valuations.

Councils may apply to IPART for a special variation to increase general income above the rate peg.



WHAT'S NEW

We have changed when we release the rate peg, following consultation with stakeholders.

We are now releasing the rate peg in September. Councils agreed that this would give them more time to prepare annual budgets, and better engage with their communities on special variation applications.

To facilitate the earlier release of the rate peg, we have considered changes in costs measured by the LGCI up until the June quarter 2018.



WHAT NEXT

Councils have discretion to increase general income up to the rate peg, by less than the rate peg or not at all. However, councils must not increase general income by more than the rate peg, unless IPART grants approval for a special variation.

Councils applying for a special variation must satisfy the criteria listed in the Office of Local Government's Guidelines. The Guidelines will be available on IPART's website when published.

Councils applying for a special variation for 2019-20 must notify IPART by 30 November 2018.

IPART's website also includes general information on the special variation requirements and recent applications from councils.

1 What is the rate peg?

The rate peg is the maximum percentage amount by which a council may increase its general income for the year. For most councils, general income consists entirely of rates income. For a small number of councils, it also includes some annual charges such as drainage levies. The rate peg does not apply to stormwater, waste collection, water and sewerage charges. The rate peg applies to general income in total, and not to individual ratepayers' rates.

2 What is the Local Government Cost Index (LGCI)?

The LGCI is a price index for councils in NSW. It measures price changes over the past year for goods, materials and labour used by an average council. It is similar in principle to the Consumer Price Index (CPI) which is used to measure changes in prices for a typical household.

The LGCI is designed to measure the average change in prices of a fixed 'basket' of goods and services that are purchased by councils, relative to the prices of the same basket in a base period.

- The index has 26 cost components, such as employee benefits and on-costs, and building materials for roads, bridges and footpaths. The cost components represent the purchases made by an average council to undertake its typical activities.
- Each year, the ABS adjusts the change in the price of each cost component for improvements in both labour and capital productivity, by adjusting the price downwards for any improvement in the quality of that component.

To calculate the LGCI in 2019-20, we combined the 26 cost components using expenditure weightings in a 2015 cost survey (based on NSW councils' expenditure in 2013-14 and 2014 - 15). We aim to update the expenditure weightings every four years to ensure the impact of each cost item on the LGCI remains accurate.

For more detail on the Local Government Cost Index see our Fact Sheet, *Local Government Cost Index Survey 2015* published in October 2015. This is available on our website.

What price changes influenced the LGCI?

We used the change in the LGCI to June 2018 when setting the rate peg for 2019-20. This change in the LGCI was 2.7%. The main contributors to the change in the LGCI for the period ending June 2018 were an:

- ▼ increase of 2.4% in employee benefits and on-costs, measured by the ABS wage price index for the NSW public sector
- ▼ increase of 14.4% in electricity and street lighting charges, measured by the ABS consumer price index for electricity costs Sydney, and
- ▼ increase of 2.4% in construction works roads, drains, footpaths, kerbing, bridges costs, measured by the ABS producer price index for roads and bridge construction NSW.

Most components of the LGCI experienced moderate price inflation over the period to June 2018 (see Section 4 below for a table showing the price changes in cost items for all components of the LGCI).

3 Setting the rate peg in September

In consultation, and in previous submissions, councils have indicated to IPART they would prefer the rate peg to be released earlier than in previous years, to allow more time to prepare annual budgets, even if they do not apply for a special variation.

We have changed the timing of the release of the rate peg and will now set the rate peg in early September each year, rather than around the beginning of December as in previous years. This change applies for the 2019-20 rate peg and thereafter.

This change will improve the community consultation component of the special variation process for councils and enable ratepayers to have a clearer understanding of what is proposed. Councils will also have more time to prepare an application for a special variation knowing the rate peg for the following year and more time to prepare annual budgets even if they do not apply for a special variation.

This earlier notification should help councils that apply for a special variation to improve consultation with their communities. In practice, most councils that apply for a special variation begin their community consultation and Integrated Planning and Reporting documentation before December. Previously, these councils may have needed to amend their documentation and consult further after the rate peg announcement.

Releasing the rate peg earlier reduces this problem by allowing councils to include the actual rate peg in their consultation before December.

How are we transitioning to a September release?

In previous years, we calculated the rate peg based on annual data up to and including September. This gave us four quarters of annual data on which to make our calculations.

As we have brought forward when we set the 2019-20 rate peg by three months, the approach for the 2019 - 20 rate peg uses three quarters of annual price changes up to June 2018 (December 2016 to December 2017, March 2017 to March 2018 and June 2017 to June 2018). The method is:

$$\frac{LGCI \ (Dec \ 2017) + LGCI \ (Mar \ 2018) + LGCI \ (Jun \ 2018)}{LGCI \ (Dec \ 2016) + LGCI \ (Mar \ 2017) + LGCI \ (Jun \ 2017)} - 1$$

Given the change in our method this year, we cross-checked this method by using two alternative approaches. Both these approaches incorporated four quarters of annual data by using a proxy for the September quarter. Both produced comparable increases in the LGCI.

In future years, the LGCI will be based on four quarters of annual price changes up to June. That is, for the 2020-21 rate peg we will use:

$$\frac{LGCI\ (Sep\ 2018) + LGCI\ (Dec\ 2018) + LGCI\ (Mar\ 2019) + LGCI\ (Jun\ 2019)}{LGCI\ (Sep\ 2017) + LGCI\ (Dec\ 2017) + LGCI\ (Mar\ 2018) + LGCI(Jun\ 2018)} - 1$$

The underlying data series used to calculate the LGCI are available quarterly, and we do not propose to change the underlying methodology.

4 Change in the LGCI for the year ended June 2018

Cost items	Effective weight as at end-Jun 2017 (%)	Price change to end-Jun 2018 (% annual average)	Contribution to index change (percentage points)
Operating cost items			
Employee benefits and on-costs	41.7	2.4	0.98
Plant & equipment leasing	0.3	1.0	0.00
Operating contracts	1.0	3.1	0.03
Legal & accounting services	0.8	2.6	0.02
Office & building cleaning services	0.3	4.5	0.01
Other business services	6.0	2.5	0.15
Insurance	1.7	3.3	0.06
Telecommunications, telephone & internet services	0.5	-4.1	-0.02
Printing publishing & advertising	0.5	0.9	0.00
Motor vehicle parts	0.3	2.4	0.01
Motor vehicle repairs & servicing	0.6	1.1	0.01
Automotive fuel	0.7	12.1	0.09
Electricity	2.7	14.4	0.40
Gas	0.1	8.0	0.00
Water & Sewerage	0.3	2.0	0.01
Road, footpath, kerbing, bridge & drain building materials	2.4	2.4	0.06
Other building & construction materials	0.5	3.4	0.02
Office supplies	0.2	2.5	0.01
Emergency services levies	1.4	2.0	0.03
Other expenses ^a	8.9	2.1	0.19
Capital cost items			
Buildings – non-dwelling	4.1	3.4	0.14
Construction works – roads, drains, footpaths, kerbing, bridges	19.2	2.4	0.46
Construction works – other	1.9	2.4	0.05
Plant & equipment – machinery, etc	3.4	0.4	0.01
Plant & equipment – furniture, etc	0.1	0.9	0.00
Information technology & software	0.4	-2.8	-0.01
Total	100.0		2.7

a Includes miscellaneous expenses with low weights in the Index, eg, councillor and mayoral fees.
 Note: Figures may not add due to rounding. Percentage changes are calculated from unrounded numbers.



MINUTES OF THE SECOND MEETING OF THE BOARD OF THE RIVERINA AND MURRAY JOINT ORGANISATION HELD IN THE IAN GILBERT ROOM OF THE MURRUMBIDGEE COUNCIL ON WEDNESDAY 5^{TH} SEPTEMBER 2018 AT 10.00 AM

PRESENT

VOTING BOARD MEMBERS

Cr Kevin Mack
Cr Matthew Hannan
Mayor Berrigan Shire Council
Mayor Edward River Council
Mayor Griffith City Council
Mayor Griffith City Council
Mayor Leeton Shire Council
Cr Paul Maytom
Mayor Mayor Murrumbidgee Council

NON VOTING BOARD MEMBER - NSW GOVERNMENT REPRESENTATIVE

Mr James Bolton Regional Director Riverina Murray – Department of Premier and

Cabinet

OTHER NON VOTING BOARD MEMBERS - COUNCIL GENERAL MANAGERS

Mr Frank Zaknich Albury City Council Ms Amanda Spalding Hay Shire Council Mr Rowan Perkins Berrigan Shire Council Mr Adam McSwain **Edward River Council** Mr Craig Moffitt Murrumbidgee Council **Federation Council** Mr Adrian Butler Ms Jackie Kruger Leeton Shire Council Ms Joanne Treacy Carrathool Shire Council Mr George Cowan Narrandera Shire Council

OTHER COUNCIL REPRESENTATIVES

Cr Gen Campbell Deputy Mayor Murray River Council
Cr David Fahey Deputy Mayor Narrandera Shire Council
Mr Brian Barrett Acting General Manager Murray River Council

Mr Phil King Acting General Manager Griffith City

OFFICE OF LOCAL GOVERNMENT REPRESENTATIVES

Mr Cameron Templeton Joint Organisation and Council Engagement Officer

MEETING PRESENTERS

Mr Brad Ferris (Southern Lights Project) Director of Engineering Albury City
Ms Kate de Hennin (Workshop) Corporate Planner Albury City

Ms Deanne Drage (Workshop)

Consultant - Inspiring Health Solutions

Ms Edwina Hayes CEO Murray RDA

INTERIM EXECUTIVE OFFICER

Mr Ray Stubbs

AGENDA ITEM 1 - WELCOME

The Chairperson welcomed Board Members, other Council representatives and special guests to the meeting.

AGENDA ITEM 1A – CAMERON TEMPLETON OLG ENGAGEMENT OFFICER

Cameron updated the meeting in relation to OLG initiatives, including the level of financial / management reporting being required of Councils by the NSW Auditor General, the potential for joint action by JOs for improved opportunities to recruit and retain Council officers in regional and rural areas, and the development of a new OLG website including a Councils' portal function.

AGENDA ITEM 2 - APOLOGIES

Voting Board Members

Cr Patrick Bourke (Mayor Federation Council); Cr Bill Sheaffe (Mayor Hay Shire Council); Cr Chris Bilkey (Mayor Murray River Council); Cr Peter Laird (Mayor Carrathool Shire Council) and Cr Neville Kschenka (Mayor Narrandera Shire Council).

Non-Voting Board Members

Des Bilske (General Manager Murray River Council) and Brett Stonestreet (General Manager Griffith City Council)

Other

Rachel Whiting - CEO Riverina RDA

RESOLVED that the apologies be accepted and that leave of absence be granted. (Moved Cr Dal Broi and seconded Cr Hannan)

<u>AGENDA ITEM 3 – DECLARATION OF PECUNIARY OR OTHER INTEREST – BOARD MEMBERS / DESIGNATED PERSONS</u>

There were no declarations of pecuniary or other interests lodged at the meeting by Board Members

AGENDA ITEM 4 - MINUTES OF INAUGURAL BOARD MEETING - HELD AT JERILDERIE ON 29TH JUNE 2018

RESOLVED that the Minutes of the inaugural RAMJO Board Meeting held at Jerilderie on 29th June 2018 be confirmed

(Moved Cr McRae and seconded Cr Dal Broi)

AGENDA ITEM 5 – MATTERS ARISING FROM MINUTES OF THE 29TH JUNE 2018 BOARD MEETING

There were no matters arising from the Minutes of the Board meeting held on 29th June 2018

<u>AGENDA ITEM 6 – JOINT ORGANISATIONS NETWORK MEETING – IN SYDNEY ON 15TH AND 16TH AUGUST 2018</u>

Consideration was given to the agenda report by the Interim Executive Officer and to a follow up verbal report by Chairperson Cr Mack in relation to the Joint Organisations' Network Meeting held in Sydney on 15th and 16th August 2018

RESOLVED that the Chairperson and IEO reports be adopted (Moved Cr McRae and seconded Cr Brennan)

<u>AGENDA ITEM 7 – SOUTHERN LIGHTS STREET LIGHTING PROJECT – PRESENTATION BY BRAD</u> FERRIS (RAMJO REPRESENTATIVE ON PROJECT WORKING GROUP)

Brad Ferris delivered a Powerpoint Presentation in relation to the current status of the Southern Lights Street Lighting Project, including a video outlining the potential advantages of incorporating smart controls on the lamp fittings for a range of hi-technology Smart City control functions. Brad advised that collaborative negotiations with Essential Energy, the NSW Regional Infrastructure Co-ordinator and State Government Ministers are currently at the final Business Case preparation stage.

A copy of the Powerpoint slides will be distributed to RAMJO Councils and Board Members with the Meeting Minutes.

<u>AGENDA ITEM 8 – REGIONAL DEVELOPMENT AUSTRALIA COMMITTEES – PRESENTATION BY</u> EDWINA HAYES CEO MURRAY RDA

Edwina Hayes briefly addressed the meeting and advised that she had recently been appointed to the CEO position. She provided details of the RDA Charter and in particular to the actions in train with Rachel Whiting of Riverina RDA to collaborate with Joint Organisations and Councils in the Riverina and Murray region.

Edwina advised that some powerpoint slides have been sent by the Murray and Riverina RDAs to the Interim Executive Officer, which the IEO will distribute with the Meeting Minutes.

AGENDA ITEM 9 - WORKSHOP SESSION - DEVELOPMENT OF THE RAMJO STATEMENT OF STRATEGIC REGIONAL PRIORITIES

At this stage, the business agenda items were adjourned to enable the conduct of a workshop session facilitated by Deanne Drage and Kate de Hennin for the purpose of developing the RAMJO Statement of Strategic Regional Priorities (SSRP). Arising from the Board's consideration of the background papers and workshop materials and through agreement on a range of key strategic priorities, the next step will be the preparation of a draft document for the November Board Meeting, with a view to final development of the SSRP by the OLG deadline date of 31st December 2018.

AGENDA ITEM 10 – RAMROC FINAL – DISTRIBUTION OF UNSPENT FUNDS AS AT 30TH JUNE WIND UP

The Interim Executive Officer submitted a report outlining the proposed distribution of unused RAMROC funds to RAMROC Member Councils, following the wind up date of 30th June 2018 and amounting to \$143,379. The report referred to the resolution at the June Board meeting that the eleven RAMJO Councils will be asked to contribute back to RAMJO their share of the RAMROC distribution. This request will not apply to Greater Hume, Balranald and Wentworth Councils, which are not RAMJO Member Councils.

RESOLVED that the IEO's report be adopted and that the Board confirm its previous resolution calling upon Member Councils to agree to re-contribute the shared distribution of unused RAMROC funds back to RAMJO, for the purpose of establishing a sound level of working capital for the future

(Moved Cr Dal Broi and seconded Cr Hannan)

<u>AGENDA ITEM 11 – STATUS OF JOINT ORGANISATION IMPLEMENTATION AND OLG ENGAGEMENT</u>

Consideration was given to a report from the Interim Executive Officer as to the status of establishing the Riverina and Murray Joint Organisation (RAMJO) and meeting the requirements and timelines of OLG

RESOLVED that the report by the Interim Executive Officer be adopted (Moved Cr McRae and seconded Cr Brennan)

AGENDA ITEM 12 – DRAFT REVENUE POLICY, BUDGET AND SCHEDULE OF MEMBER COUNCILS' CONTRIBUTIONS FOR 2018-2019

The Interim Executive Officer submitted for the Board's consideration the draft Revenue Policy, Budget Estimates and Schedule of Councils' membership contributions for the 2018-2019 financial year.

RESOLVED that the RAMJO Revenue Policy, Annual Budget and Schedule of Membership Contributions for the 2018-2019 financial year be adopted (Moved Cr Maytom and seconded Cr McRae)

AGENDA ITEM 13 – DRAFT RIVERINA AND MURRAY JOINT ORGANISATION CHARTER

Following adoption of a Draft Charter at the June 29 Board meeting, the document was distributed to Member Councils for feedback and comment for a period of 42 days. No changes have been proposed, although the Interim Executive Officer has now included in a new draft a number of suggested provisions relating to the Vision, Values and Role content of the document.

RESOLVED that the amendments and additions proposed by the Interim Executive Officer be adopted and that the Charter for the Riverina and Murray Joint Organisation (RAMJO) be now formally adopted and placed on the RAMJO website (Moved Cr Hannan and seconded Cr Maytom)

AGENDA ITEM 14 - DRAFT CODE OF MEETING PRACTICE

Following adoption of a Draft Code of Meeting Practice at the June 29 Board Meeting, the document was distributed to Member Councils for feedback and comment for a period of 42 days. No changes have been proposed and the document was therefore submitted to the Board for final adoption

RESOLVED that the Code of Meeting Practice be now formally adopted and placed on the RAMJO website

(Moved Cr Dal Broi and seconded Cr Maytom)

AGENDA ITEM 15 – DRAFT EXPENSES AND FACILITIES POLICY

Following adoption of a Draft Expenses and Facilities Policy at the June 29 Board Meeting, the document was distributed to Member Councils for feedback and comment for a period of 42 days. No changes have been proposed and the document was therefore submitted to the Board for final adoption.

RESOLVED that the Expenses and Facilities Policy be now formally adopted and placed on the RAMJO website

(Moved Cr McRae and seconded Cr Dal Broi)

AGENDA ITEM 16 - DRAFT COMMUNICATIONS AND ENGAGEMENT PLAN

The Interim Executive Officer presented a Draft RAMJO Communications and Engagement Plan, which sets out how RAMJO proposes to engage with member Councils, other stakeholders and communities in carrying out its strategic and operational roles and functions.

RESOLVED that the Board formally adopt the Draft Communications and Engagement Plan as submitted by the Interim Executive Officer and that the plan be placed on the RAMJO website (Moved Cr Brennan and seconded Cr McRae)

AGENDA ITEM 17 - RAMROC REPRESENTATIVE ON THE MURRAY REGION TOURISM BOARD

Murray Region Tourism has invited RAMJO to nominate a new representative for the Board of MRT for a three year period commencing October 2018, in place of the former representative Tracey Squire.

RESOLVED that Adam McSwain General Manager of Edward River Council be nominated as the RAMJO representative to the Board of Murray Region Tourism (Moved Cr Hannan and seconded Cr Brennan)

<u> AGENDA ITEM 18 – WASTE TO ENERGY – FEASIBILITY STUDY PROPOSAL BY TENTERFIELD</u> SHIRE COUNCIL

Tenterfield Shire Council has submitted a proposal to the Federal and NSW Governments, seeking financial assistance to allow the commissioning of a comprehensive Feasibility Study to convert municipal and other sources of waste into energy (WtE) at a local community scale.

RESOLVED that RAMROC provide a letter of support to the proposal submitted by Tenterfield Shire Council

(Moved Cr Brennan and seconded Cr Maytom)

AGENDA ITEM 19 - RAMJO EXECUTIVE OFFICER POSITION - RECRUITMENT METHODOLOGY AND TIMETABLE

The Board considered a report by the Interim Executive Officer in relation to the planned recruitment of a new Executive Officer to follow on after the retirement of the Interim Executive Officer Ray Stubbs.

RESOLVED that a small Working Panel be formed to progress the EO recruitment function internally, comprising the Chairperson Cr Mack, Deputy Chairperson Cr Dal Broi, General Managers Frank Zaknich and Rowan Perkins and one other external independent female panel member

(Moved Cr Hannan and seconded Cr Brennan)

AGENDA ITEM 20 - RAMJO WORKING GROUP MINUTES

The following Working Group Meeting Minutes were submitted for information and endorsement:-

- Engineers Group Meeting 9th May 2018
- Riverina Waste Group Meeting 23rd May 2018
- Planners Group Meeting 14th June 2018
- General Managers Group Meeting 20th July 2018 Murray Waste Group Meeting 18th July 2018
- Riverina Waste Group Meeting 8th August 2018
- Murray Waste Group Meeting 8th August 2018

RESOLVED that the minutes of the various Working Group Meetings be received and endorsed (Moved Cr McRae and seconded Cr Dal Broi)

AGENDA ITEM 21 – GENERAL BUSINESS

Item 21 (1) - Environmental water availability for farmers - Commonwealth and State **Environmental Water Holdings**

Cr Mack reported on representations that have been made by RAMJO to both Federal and State politicians and bureaucrats, requesting that environmental water be made available to our region's farmers at favourable water prices, to enable them to finish off their crops which are already under stress, and to grow additional food and fodder to assist other drought stricken communities in western and northern NSW and Queensland. He advised that he and the Interim Executive Officer will continue to represent RAMJO communities, farmers and businesses in pursuing this matter.

Item 21 (2) - Commonwealth Productivity Commission Draft Report and Recommendations into the 5 year Assessment of the Murray Darling Basin Plan

The Productivity Commission has recently released its August 2018 Draft Report in relation to the 5 year Assessment of the effectiveness of the Murray Darling Basin Plan and its implementation. The PC has invited submissions on the Draft Report and Recommendations to be lodged by 10th October 2018.

RESOLVED that the Interim Executive Officer distribute the Productivity Commission Report and recommendations to Member Councils and invite their feedback and comments, with a view to the RAMJO Executive lodging a composite regional submission by the due date of 10th October (Moved Cr Maytom and seconded Cr Dal Broi)

There being no further business, the RAMJO Board meeting concluded at 2.10 pm.