

**Local
Government
Remuneration
Tribunal**

Annual Report
and
Determination

*Annual report and determination under sections 239
and 241 of the Local Government Act 1993*

**12 April
2017**

Local Government Remuneration Tribunal

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Local Government Remuneration Tribunal

Executive Summary

The Local Government Remuneration Tribunal (the Tribunal) is required to report to the Minister for Local Government by 1 May each year as to its determination of categories and the maximum and minimum amounts of fees to be paid to mayors, councillors, and chairpersons and members of county councils.

Categories

Since the making of the 2016 determination a number of councils have been amalgamated resulting in the creation of 20 new councils. The impact of those structural changes is an overall reduction in the number of councils in NSW from 152 to 128. This significant change has prompted a review of the existing categories and the allocation of councils into each of those categories.

In undertaking the review the Tribunal examined the existing categories, a range of statistical and demographic data and considered the views of councils and Local Government NSW. Having regard to that information the Tribunal has determined a categorisation model which differentiates councils primarily on the basis of their geographic location. Other factors which differentiate councils for the purpose of categorisation include population, the sphere of the council's economic influence and the degree of regional servicing.

In accordance with section 239 of the *Local Government Act 1993* (LG Act) the categories of general purpose councils are determined as follows:

Metropolitan

- Principal CBD
- Major CBD
- Metropolitan Large
- Metropolitan Medium
- Metropolitan Small

Non-metropolitan

- Regional City
- Regional Strategic Area
- Regional Rural
- Rural

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The determination provides for the retention of five existing categories (some with new titles) and the creation of two new categories. Each council is allocated into one of the categories based on the criteria outlined on pages 12 to 15 of the report.

Fees

The majority of councils will receive an increase of 2.5 per cent only which is consistent with the government's wages policy. Six existing councils will be eligible for increases of more than 2.5 per cent as those councils have been categorised into a higher or new category on the basis of the revised criteria.

The 20 new councils have been placed in one of the existing or new categories. These 20 councils replaced 44 former councils. The scale of the new councils means that the majority of these new councils will be eligible for fees that are higher than those paid to the former entities. However, the significant reduction in the number of councils from 152 to 128 has resulted in an estimated maximum saving on the overall cost of councillor fees in NSW of approximately \$2.5M.

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Section 1 Introduction

1. Section 239 of the LG Act provides for the Tribunal to determine the categories of councils and mayoral offices and to place each council and mayoral office into one of those categories. The categories are to be determined at least once every 3 years.
2. Section 241 of the LG Act provides for the Tribunal to determine, not later than 1 May in each year, for each of the categories determined under section 239, the maximum and minimum amount of fees to be paid to mayors and councillors of councils, as well as chairpersons and members of county councils.
3. In determining the maximum and minimum fees payable in each of the categories, the Tribunal is required, pursuant to section 242A of the LG Act, to give effect to the same policies on increases in remuneration as those of the Industrial Relations Commission. The current policy on wages is that public sector wages cannot increase by more than 2.5 per cent, and this includes the maximum and minimum fees payable to councillors and mayors and chairpersons and members of county councils.
4. The Tribunal's determinations take effect from 1 July in each year. The Tribunal's Report and Determination of 2016, made on 29 March 2016, provided a general increase of 2.5 per cent which was consistent with the Government's policy on wages.
5. Since the making of the 2016 determination there has been a reduction in the number of councils in NSW from 152 to 128. In response to this significant change the Tribunal will review the categories and the allocation of each council and mayoral offices into those categories, pursuant to section 239 of the LG Act.

Section 2 Local Government Reform

Update on council amalgamations

6. The NSW Government has been working with local councils since 2011 to create stronger councils and strengthen local communities.
7. On 12 May 2016 the NSW Government announced the formation of 19 new councils. The proclamation of the new Bayside Council occurred on 9 September 2016 following

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the conclusion of legal action in the Court of Appeal. This took the total number of new councils created in 2016 to 20.

8. The decision to create new councils follows four years of extensive community and industry consultation and independent research and analysis which found a strong case for reform.
9. Detailed information on the reform process and progress to date can be found on the [Fit for the Future](#) and [Stronger Councils](#) websites.
10. On 14 February 2017, the Government announced that all merged councils in NSW will remain in place and the proposed formation of a further five new councils in Sydney would proceed, subject to the outcome of court proceedings. However, there will be no further regional council mergers.

Amendments to the *Local Government Act 1993*

11. The LG Act was amended in July 2016 to insert sub-clauses (3) and (4) into section 242A to clarify the intent of the impact of the government's wages policy on a determination which may change the category of a council as follows:

242A Tribunal to give effect to declared government policy on remuneration for public sector staff

- (1) In making a determination, the Remuneration Tribunal is to give effect to the same policies on increases in remuneration as those that the Industrial Relations Commission is required to give effect to under section 146C of the Industrial Relations Act 1996 when making or varying awards or orders relating to the conditions of employment of public sector employees.*
- (2) The policies referred to in subsection (1) do not include any policy that provides for increases in remuneration based on employee-related savings.*
- (3) This section does not apply to a determination by the Remuneration Tribunal that changes the category of a council or mayoral office (whether or not the effect of the change is to increase the range of amounts payable to the councillors and mayor of a council).*
- (4) To avoid doubt, this section extends to a determination of the minimum and maximum amounts payable for a category in existence when the determination is made.*

12. The impact of these amendments to the LG Act is outlined in section 4 of this report.

Section 3 Review of Categories

Scope of review

13. Section 239 of the LG Act requires the Tribunal to determine the categories of councils and mayoral offices at least once every 3 years. The Tribunal last reviewed the categories during the 2015 annual review.

14. Since the making of the 2016 determination there has been an overall reduction in the number of councils from 152 to 128. This significant change has prompted a review of the existing categories and the allocation of councils into each of those categories.

15. In determining categories the Tribunal is required to have regard to the following matters that are prescribed in section 240 of the LG Act:

"240 (1)

- *the size of areas*
- *the physical terrain of areas*
- *the population of areas and the distribution of the population*
- *the nature and volume of business dealt with by each Council*
- *the nature and extent of the development of areas*
- *the diversity of communities served*
- *the regional, national and international significance of the Council*
- *such matters as the Remuneration Tribunal considers relevant to the provision of efficient and effective local government*
- *such other matters as may be prescribed by the regulations."*

16. The Tribunal is tasked with determining a categorisation model in which councils with the largest number of features in common can be grouped together for remuneration purposes. This is not straightforward as each council has challenges and issues which are unique.

17. The existing categories group councils primarily on the basis of their geographic location (predominantly metropolitan or rural). Categories are then further differentiated on other factors including population, the sphere of the council's economic influence and the council's degree of regional servicing.

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18. The Tribunal reviewed this model having regard to a large amount of statistical material, including population and financial data, demographic indicators and indicators of regional significance. The Tribunal found that while the existing criteria continue to provide an equitable and transparent model by which to differentiate councils for the purposes of determining remuneration, there existed some scope to refine these criteria to address a number of categorisation anomalies and to better reflect the composition of councils post amalgamations.
19. In considering a new model the Tribunal sought to improve consistency and transparency in the determination of categories and the allocation of councils into each of those categories. Having considered the existing and new councils, the Tribunal identified a number of councils that specifically warranted either recategorisation into an existing category or a new category.
20. The current model provides for the councils of Newcastle, Wollongong, Central Coast (former Wyong and Gosford) and Lake Macquarie to be grouped with councils in the Sydney Metropolitan Area. These councils are not located in what is generally defined as the Sydney Metropolitan Area and the categorisation did not adequately reflect their regional status. Having assessed the characteristics of these councils the Tribunal was of the preliminary view that the categories should differentiate metropolitan and non-metropolitan councils. On that basis two new categories were proposed for the regional group to accommodate these councils.
21. In respect of the larger metropolitan councils, amalgamations in the Sydney metropolitan area have resulted in a significant number of councils with populations of greater than 200,000. The 2016 determination provided for the Council of the City of Parramatta to be categorised in the same category (Metropolitan City) as Newcastle and Wollongong City Councils. The proposal to move Newcastle and Wollongong into the non-metropolitan group necessitated a re-think of the categorisation for Parramatta City Council having regard to its status in the metropolitan region. The Tribunal found that Parramatta City Council was significantly differentiated from other large metropolitan councils on the basis of its secondary CBD status as recognised by the State Government. On this basis a new category of Major CBD was proposed for Parramatta City Council.
22. Prior to seeking the views of Local Government NSW (LGNSW) and councils the Tribunal's preliminary view was that most of the existing categories should be retained but there

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should also be some new categories to reflect the evolving shape of local government in NSW. The proposed model was as follows:

Metropolitan

- Principal CBD
- Major CBD
- Metropolitan Major
- Metropolitan Centre
- Metropolitan

Regional

- Regional City
- Regional Strategic Centre
- Regional Rural
- Rural

23. To test this model the Tribunal wrote to all mayors in November 2016 advising of the commencement of the 2017 Annual Review. In doing so the Tribunal advised councils of its intention to revise the existing categorisation model following examination of the list of existing and new councils. To assist councils in making their submissions the Tribunal outlined its preliminary thinking on a proposed model for metropolitan and non-metropolitan councils as follows:

“Metropolitan

Five metropolitan categories are proposed. The existing Principal City category is proposed to be retained for Sydney City Council and renamed Principal CBD. Major City is proposed to be abolished and a new category created for Parramatta City Council. The Tribunal’s preliminary thinking is that this category will be titled Major CBD. The existing Metropolitan Major, Metropolitan Centre and Metropolitan categories will be retained for the new and remaining existing councils.....

Non-metropolitan

Four non-metropolitan categories are proposed. A new Regional City category will be created for Newcastle and Wollongong City Councils. A new Regional Strategic Centre category will be created for Central Coast and Lake

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Macquarie Councils. The existing Regional Rural and Rural categories will be retained for other new and remaining councils.....

County Councils

The Tribunal does not intend to make any change to the categorisation of county councils and will retain the existing categories of Water and Other."

24. The Tribunal also outlined its approach to the criteria for categorising councils into the proposed metropolitan and non-metropolitan categories as follows:

"The Tribunal's 2009 annual determination outlines the characteristics for the existing categories. At this stage the Tribunal intends to adopt a similar approach and will determine descriptors for the proposed categories for the purposes of classifying councils into the categories. Population is likely to remain a determining factor for differentiating categories of councils. The Tribunal will also have regard to the matters prescribed in section 240 of the LG Act."

25. The Tribunal invited submissions on the proposed categorisation model, criteria for the allocation of councils into the categories, fees for the proposed categories and any other matters.

26. The Tribunal also wrote to the President of LGNSW in similar terms, and subsequently met with the President and Chief Executive of LGNSW. The Tribunal wishes to place on record its appreciation to the President and Chief Executive for meeting with the Tribunal.

Submissions received - categorisation

27. In response to this review the Tribunal received 28 submissions from individual councils and a submission from LGNSW. A summary of the key points is below.

Categorisation

28. Approximately half of the submissions (46 per cent) supported the proposed categories with no variation or supported the proposed categories with variations to titles or the number of categories. The balance of the submissions (54 per cent) did not express a view in respect to the proposed categorisation model.

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29. In respect to variations put forward in submissions, the LGNSW requested that the proposed "Major CBD" and "Metropolitan Major" be merged and called "Metropolitan Major" and an additional category be created called "Special/Interim". The "Metropolitan Major" category would include councils with a population of at least 250,000 and/or that met other specified indicators that set them apart from other metropolitan councils. The "Special/Interim" category would apply on an interim basis to councils that demonstrate special attributes/circumstances that are out of the ordinary, for example high population growth.
30. Council submissions requested additional categories such as a "Metropolitan Growth Centre" or "Metropolitan Major – Growth Centre" for councils dealing with high growth; "Metropolitan Gateway" for councils that connect the regions to metropolitan areas; and "Peri-Urban" for councils that interface between urban and rural areas.

Criteria

31. A number of submissions referred to the criteria provided in section 240 of the LG Act, either noting or stating the criteria remain relevant (18 per cent) or suggesting that additional criteria to those provided in section 240 is required (50 per cent). Other submissions explained how their individual council performed against the section 240 criteria (29 per cent). The balance of the submissions did not express a view in respect to the criteria for categorisation (18 per cent).
32. The LGNSW suggested that the criteria need to be expanded to include a wider range of factors such as the level of disadvantage an area suffers, annual growth rate of an area (relative to population) and expenditure of an area.
33. Council submissions suggested additional criteria such as status as a NSW Evocity; the nature of a council's business, for example some do not provide water and sewerage services; level of economic activity in a local government area; specific population thresholds; resident/councillor ratio and planning significance in terms of Government targets.
34. Councils were also asked to provide submissions on the matter of fees. Comments relating to fees are outlined in section 4.

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Findings - categorisation

35. The Tribunal is appreciative of the number of submissions received and the effort made in those submissions to comment on the proposed categorisation model and to provide further suggestions for consideration. Given the broad support the Tribunal will determine the categories as proposed with a number of minor variations which in part reflect the feedback received.
36. Since seeking the views of councils the Tribunal has reconsidered the titles of the former metropolitan categories being Metropolitan Major, Metropolitan Centre and Metropolitan. The Tribunal found that these titles did not adequately describe the characteristics of the councils in those groups or articulate the difference between them. The Tribunal has determined that the three categories will be retained but that they will be re-titled Metropolitan Large, Metropolitan Medium and Metropolitan Small. The primary determinant for categorisation into these groups will be population.
37. The Tribunal also considers that the title of Regional Strategic Centre is more appropriately titled Regional Strategic Area. The two councils to be categorised into this group are local government areas which represent a large number of townships and communities of varying scale.
38. The revised model which will form the basis of this determination is as follows:

Metropolitan

- Principal CBD
- Major CBD
- Metropolitan Large
- Metropolitan Medium
- Metropolitan Small

Non-metropolitan

- Regional City
- Regional Strategic Area
- Regional Rural
- Rural

39. The criteria for each of the categories are outlined below. As with the previous categories the predominant factor to guide categorisation is population. Other common features of councils within those categories are also broadly described. These criteria

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have relevance when population alone does adequately reflect the status of one council compared to others with similar characteristics. In some instances the additional criteria will be significant enough to warrant the categorisation of a council into a group with a higher population threshold.

40. There is no significant change to the categorisation of county councils. A proclamation was published in the NSW Government Gazette No 52 of 22 June 2016 dissolving the Richmond River County Council and Far North Coast and the transferring their functions and operations to Rous County Council with effect 1 July 2016. County councils continue to be categorised on the basis of whether they undertake water and/or sewerage functions or administer, control and eradicate declared noxious weeds as a specified Local Control Authority under the *Noxious Weeds Act 1993*.

Criteria for categories

The following criteria will apply to each of the categories:

Principal CBD

The Council of the City of Sydney (the City of Sydney) is the principal central business district (CBD) in the Sydney Metropolitan area. The City of Sydney is home to Sydney's primary commercial office district with the largest concentration of businesses and retailers in Sydney. The City of Sydney's sphere of economic influence is the greatest of any local government area in Australia.

The CBD is also host to some of the city's most significant transport infrastructure including Central Station, Circular Quay and International Overseas Passenger Terminal. Sydney is recognised globally with its iconic harbour setting and the City of Sydney is host to the city's historical, cultural and ceremonial precincts. The City of Sydney attracts significant visitor numbers and is home to 60 per cent of metropolitan Sydney's hotels.

The role of Lord Mayor of the City of Sydney has significant prominence reflecting the CBD's importance as home to the country's major business centres and public facilities of state and national importance. The Lord Mayor's responsibilities in developing and maintaining relationships with stakeholders, including other councils, state and federal governments, community and business groups, and the media are considered greater than other mayoral roles in NSW.

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Major CBD

The Council of the City of Parramatta (City of Parramatta) is the economic capital of Greater Western Sydney and the geographic and demographic centre of Greater Sydney. Parramatta is the second largest economy in NSW (after Sydney CBD) and the sixth largest in Australia.

As an secondary CBD to metropolitan Sydney the Parramatta local government area is a major provider of business and government services with a significant number of organisations relocating their head offices to Parramatta. Public administration and safety has been a growth sector for Parramatta as the State Government has promoted a policy of moving government agencies westward to support economic development beyond the Sydney CBD.

The City of Parramatta provides a broad range of regional services across the Sydney Metropolitan area with a significant transport hub and hospital and educational facilities. The City of Parramatta is home to the Westmead Health and Medical Research precinct which represents the largest concentration of hospital and health services in Australia, servicing Western Sydney and providing other specialised services for the rest of NSW.

The City of Parramatta is also home to a significant number of cultural and sporting facilities (including Sydney Olympic Park) which draw significant domestic and international visitors to the region.

Metropolitan Large

Councils categorised as Metropolitan Large will typically have a minimum population of 200,000.

Other features may include:

- total operating revenue exceeding \$200M per annum
- the provision of significant regional services to greater Sydney including, but not limited to, major education, health, retail, sports, other recreation and cultural facilities
- significant industrial, commercial and residential centres and development corridors
- high population growth.

Councils categorised as Metropolitan Large will have a sphere of economic influence and provide regional services considered to be greater than those of other metropolitan councils.

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Metropolitan Medium

Councils categorised as Metropolitan Medium will typically have a minimum population of 100,000.

Other features may include:

- total operating revenue exceeding \$100M per annum
- services to greater Sydney including, but not limited to, major education, health, retail, sports, other recreation and cultural facilities
- industrial, commercial and residential centres and development corridors
- high population growth.

The sphere of economic influence, the scale of council operations and the extent of regional servicing would be below that of Metropolitan Large councils.

Metropolitan Small

Councils categorised as Metropolitan Small will typically have a population less than 100,000.

Other features which distinguish them from other metropolitan councils include:

- total operating revenue less than \$150M per annum.

While these councils may include some of the facilities and characteristics of both Metropolitan Large and Metropolitan Medium councils the overall sphere of economic influence, the scale of council operations and the extent of regional servicing would be below that of Metropolitan Medium councils.

Regional City

Councils categorised as Regional City will typically have a population above 150,000. These councils are metropolitan in nature with major residential, commercial and industrial areas. These Councils typically host government departments, major tertiary education and health facilities and incorporate high density commercial and residential development.

These councils provide a full range of higher order services and activities along with arts, culture, recreation and entertainment facilities to service the wider community and broader region. These councils typically also contain ventures which have a broader State and national focus which impact upon the operations of the council.

Newcastle City Council and Wollongong City Councils are categorised as Regional City.

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Regional Strategic Area

Councils categorised as Regional Strategic Area are differentiated from councils in the Regional Rural category on the basis of their significant population. Councils categorised as Regional Strategic Area will typically have a population above 200,000. These councils contain a mix of urban and rural settlements. They provide a range of services and activities including business, office and retail uses, along with arts, culture, recreation and entertainment facilities to service the wider community. These councils host tertiary education campuses and health facilities.

While councils categorised as Regional Strategic Area may have populations which exceed those of Regional City, they would not typically provide the same range of regional services or have an equivalent sphere of economic influence.

Central Coast Council and Lake Macquarie Council are categorised as Regional Strategic Area.

Regional Rural

Councils categorised as Regional Rural will typically have a minimum population of 20,000.

Other features which distinguish them from other non-metropolitan councils include:

- a major town or towns with the largest commercial component of any location in the surrounding area
- a significant urban population existing alongside a traditional farming sector, and are surrounded by smaller towns and villages or may be located on or close to the coast with high levels of population and tourist facilities
- provide a full range of higher-order services including business, office and retail uses with arts, culture, recreation and entertainment centres
- regional services to the wider community through principal referral hospitals, tertiary education services and major regional airports
- these councils may also attract large visitor numbers to established tourism ventures.

Rural

Councils categorised as Rural will typically have a population below 20,000.

Other features which distinguish them from other non-metropolitan councils include:

- one or two significant townships combined with a considerable dispersed population spread over a large area and a long distance from a major regional centre
- a limited range of services, facilities and employment opportunities compared to Regional Rural councils
- local economies based on agricultural/resource industries.

County Councils - Water

County councils that provide water and/or sewerage functions with a joint approach in planning and installing large water reticulation and sewerage systems.

County Councils - Other

County councils that administer, control and eradicate declared noxious weeds as a specified Local Control Authority under the *Noxious Weeds Act 1993*.

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41. These criteria will be included in future determinations as an appendix to ensure they are readily accessible.

Allocation of council into categories

42. In accordance with section 239 of the LG Act the Tribunal is required to allocate each of the councils into one of the categories. The allocation of councils is outlined in the determination under section 6.

43. In determining the allocation of councils into these categories the Tribunal found that there were certain councils that could warrant categorisation into another category based on additional criteria. The Tribunal notes that a number of metropolitan and non-metropolitan councils have or are expected to experience significant development and population growth in the future. A number of these local government areas have been identified in the State Government's key planning strategies and include Camden and The Hills councils. The Tribunal acknowledges the additional responsibilities these and other councils may face now and in the future, however for the initial categorisation these councils have been categorised primarily on the basis of their population. The Tribunal will continue to monitor these and other councils to determine the appropriateness of the allocation of councils and the categorisation model for future determinations.

Section 4 Fees

Scope of review

44. In determining the maximum and minimum fees payable in each of the categories, the Tribunal is required, pursuant to section 242A of the LG Act, to give effect to the same policies on increases in remuneration as those that the Industrial Relations Commission is required to give effect to under section 146C of the Industrial Relations Act 1996 (IR Act), when making or varying awards or orders relating to the conditions of employment of public sector employees.

45. The current policy on wages pursuant to section 146C(1)(a) of the IR Act is articulated in the Industrial Relations (Public Sector Conditions of Employment) Regulation 2014 (the Regulation). The effect of the Regulation is that public sector wages cannot increase by

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more than 2.5 per cent, and this includes the maximum and minimum fees payable to councillors and mayors and chairpersons and members of county councils.

46. The LG Act was amended in July 2016 to insert sub-clauses (3) and (4) into section 242A to clarify the intent of the impact of the government's wages policy on a determination which may change the category of a council as follows:

242A Tribunal to give effect to declared government policy on remuneration for public sector staff

(1) In making a determination, the Remuneration Tribunal is to give effect to the same policies on increases in remuneration as those that the Industrial Relations Commission is required to give effect to under section 146C of the Industrial Relations Act 1996 when making or varying awards or orders relating to the conditions of employment of public sector employees.

(2) The policies referred to in subsection (1) do not include any policy that provides for increases in remuneration based on employee-related savings.

(3) This section does not apply to a determination by the Remuneration Tribunal that changes the category of a council or mayoral office (whether or not the effect of the change is to increase the range of amounts payable to the councillors and mayor of a council).

(4) To avoid doubt, this section extends to a determination of the minimum and maximum amounts payable for a category in existence when the determination is made.

47. Those amendments make clear that the minimum and maximum fees applicable to the existing categories cannot be increased by more than 2.5 per cent. The Tribunal is however able to determine that a council can be placed in another existing or a new category with a higher range of fees without breaching the government's wage policy. These changes provided the Tribunal with greater flexibility in reviewing fees for existing and new councils.

Submissions received - Fees

48. A number of submissions supported an increase in fees either by no less than 2.5 per cent or by an unspecified amount (25 per cent of responses). Several submissions suggested an alternative fee model (11 per cent) or made other general comments (29 per cent). The balance of submissions did not express a view in respect to fees (36 per cent).

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49. The LGNSW submitted that the Tribunal must increase fees by no less than 2.5 per cent being of the view that fees have already fallen behind comparable roles. Also, that the fee structure fails to recognise the work of councillors and is often inadequate to attract and retain people with the necessary skills and expertise. The LGNSW also made reference to the changes to the LG Act that have expanded the role of the governing body (section 223) and mayors and councillors (sections 226 and 232). These points were also put forward in several council submissions along with requests that fees account for additional duties performed as members of a joint organisation.
50. In respect to alternative fee models several councils requested the Tribunal to consider a fee model similar to those applying to local governments in Victoria or Queensland; that fees are calculated as a percentage of the salary payable to members of the NSW Parliament; or that fees be benchmarked against the remuneration for the Principal CBD category.

Findings - Fees

51. The Tribunal is required to have regard to the Government's wages policy when determining the increase to apply to the maximum and minimum fees that apply to councillors and mayors. The public sector wages policy currently provides for a cap on increases of 2.5 per cent.
52. The Tribunal has reviewed the key economic indicators, including the Consumer Price Index and Wage Price Index, and had regard to budgetary limitations imposed by the Government's policy of rate pegging, and finds that the full increase of 2.5 per cent is warranted. The 2.5 per cent increase will apply to the minimum and the maximum of the ranges for all existing categories.
53. The new categories have their remuneration ranges determined for the first time in this determination. As an initial determination the ranges for the new categories are not subject to the wages policy, however any future increase will be impacted in accordance with section 242A(4) of the LG Act.
54. The minimum and maximum fees for the new categories have been determined having regard to the relativities that exist between the existing groups.
55. For the category of Major CBD the maximum councillor fee is set at approximately 85 per cent of maximum councillor fee for Principal CBD. The maximum mayoral fee is set at

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approximately 50 per cent of the maximum mayoral fee for Principal CBD. The minimum fees for both councillors and mayors are set at the same as that determined for the Metropolitan Large.

56. For the category of Regional City the maximum councillor fee is set at approximately 80 per cent of maximum councillor fee for Principal CBD. The maximum mayoral fee is set at approximately 45 per cent of the maximum mayoral fee for Principal CBD. The minimum fees for both councillors and mayors are set at the same as that determined for the Regional Strategic Area.
57. The minimum and maximum fees payable to the category of Regional Strategic Area will be the same as those payable to Metropolitan Large.

Impact of fee increase and new categories

58. The majority of councils will receive an increase of 2.5 per cent only.
59. Six councils will be eligible for increases of more than 2.5 per cent as those councils have been categorised into a higher or new category on the basis of the revised criteria.
60. The twenty new councils have been placed in one of the existing or new categories. These twenty councils replaced forty-four former councils. The scale of the new councils means that the majority of these new councils will be eligible for fees that are higher than those paid to the former entities. However, the significant reduction in the number of councils from 152 to 128 has resulted in an estimated maximum saving on the overall cost of councillor fees in NSW of approximately \$2.5M.

Section 5 Other matters

Fees for Deputy Mayors

61. Several council submissions requested that the Tribunal review the remuneration payable to Deputy Mayors (14 per cent). It was suggested that the remuneration be increased to reflect the additional duties undertaken or that elected deputy mayors receive an allowance based on a percentage of the councillor fee.
62. Councils have raised the matter of separate fees for Deputy Mayors on previous occasions and the Tribunal notes that it has previously determined that there is no provision in the

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LG Act to empower the Tribunal to determine a separate fee or fee increase for Deputy Mayors. The method for determining separate fees, if any, for a Deputy Mayor are provided in section 249 of the LG Act as follows:

249 Fixing and payment of annual fees for the mayor

- (1) *A council must pay the mayor an annual fee.*
- (2) *The annual fee must be paid in addition to the fee paid to the mayor as a councillor.*
- (3) *A council may fix the annual fee and, if it does so, it must fix the annual fee in accordance with the appropriate determination of the Remuneration Tribunal.*
- (4) *A council that does not fix the annual fee must pay the appropriate minimum fee determined by the Remuneration Tribunal.*
- (5) *A council may pay the deputy mayor (if there is one) a fee determined by the council for such time as the deputy mayor acts in the office of the mayor. The amount of the fee so paid must be deducted from the mayor's annual fee."*

Conclusion

63. The Tribunal's determinations have been made with the assistance of the two Assessors - Mr Ian Reynolds and Mr Tim Hurst. The allocation of councils into each of the categories, pursuant to section 239 of the LG Act, is outlined in Determination No. 1. The maximum and minimum fees paid to councillors and mayors and members and chairpersons of county councils, pursuant to section 241 of the LG Act, is outlined in Determination No. 2.

64. On 14 February 2017, the Government announced that the proposed formation of a further five new councils in Sydney would proceed, subject to the outcome of court proceedings.

65. The Tribunal may need to consider the categorisation of further new councils following the conclusion of legal action. Should this occur prior to the making of the 2018 determination the Minister may direct the Tribunal to make a special determination(s) in accordance with section 242 of the LG Act.

The Local Government Remuneration Tribunal

Signed

Dr Robert Lang

Dated: 12 April 2017

Section 6 Determinations

Determination No. 1- Determination Pursuant to Section 239 of Categories of Councils and County Councils Effective From 1 July 2017

Table 1: General Purpose Councils - Metropolitan

Principal CBD (1)	Major CBD (1)
Sydney	Parramatta
Metropolitan Large (8)	Metropolitan Medium (9)
Blacktown	Bayside
Canterbury-Bankstown	Campbelltown
Cumberland	Georges River
Fairfield	Hornsby
Liverpool	Ku-ring-gai
Northern Beaches	Inner West
Penrith	Randwick
Sutherland	Ryde
	The Hills
Metropolitan Small (11)	
Burwood	
Camden	
Canada Bay	
Hunters Hill	
Lane Cove	
Mosman	
North Sydney	
Strathfield	
Waverley	
Willoughby	
Woollahra	

Local Government Remuneration Tribunal

Table 2: General Purpose Councils – Non-Metropolitan

Regional City (2)	Regional Strategic Area (2)
Newcastle	Central Coast
Wollongong	Lake Macquarie

Regional Rural (37)	Rural (57)
Albury	Balranald
Armidale	Kyogle
Ballina	Bellingen
Bathurst	Lachlan
Bega	Berrigan
Blue Mountains	Leeton
Broken Hill	Bland
Byron	Liverpool Plains
Cessnock	Blayney
Clarence Valley	Lockhart
Coffs Harbour	Bogan
Dubbo	Moree Plains
Eurobodalla	Bourke
Goulburn Mulwaree	Murray River
Griffith	Brewarrina
Hawkesbury	Murrumbidgee
Kempsey	Cabonne
Kiama	Muswellbrook
Lismore	Carrathool
Lithgow	Nambucca
Maitland	Central Darling
Mid-Coast	Narrabri
Mid-Western	Cobar
Orange	Narrandera
Port Macquarie-Hastings	Coolamon
Port Stephens	Narromine
Queanbeyan-Palerang	Coonamble
Richmond Valley	Oberon
Shellharbour	Cootamundra-Gundagai
Shoalhaven	Parkes
Singleton	Cowra
Snowy Monaro	Snowy Valleys
Tamworth	Dungog
Tweed	Temora
Wagga Wagga	Edward River
Wingecarribee	Tenterfield
Wollondilly	Federation
	Upper Hunter
	Forbes
	Upper Lachlan
	Gilgandra
	Uralla
	Glen Innes Severn
	Walcha
	Greater Hume
	Walgett
	Gunnedah
	Warren
	Gwydir
	Warrumbungle
	Hay
	Weddin
	Hilltops
	Wentworth
	Inverell
	Yass
	June

Table 3: County Councils

Water (5)
Central Tablelands
Goldenfields Water
Mid-Coast
Riverina Water
Rous

Other (7)
Castlereagh-Macquarie
Central Murray
Hawkesbury River
New England Tablelands
Southern Slopes
Upper Hunter
Upper Macquarie

Local Government Remuneration Tribunal

Determination No. 2- Determination Pursuant to Section 241 of Fees for Councillors and Mayors

Pursuant to s.241 of the *Local Government Act 1993*, the annual fees to be paid in each of the categories to Councillors, Mayors, Members and Chairpersons of County Councils effective on and from 1 July 2017 are determined as follows:

Table 4: Fees for General Purpose and County Councils

Category		Councillor/Member Annual Fee		Mayor/Chairperson Additional Fee*	
		Minimum	Maximum	Minimum	Maximum
General Purpose Councils – Metropolitan	Principal CBD	26,310	38,580	160,960	211,790
	Major CBD	17,540	32,500	37,270	105,000
	Metropolitan Large	17,540	28,950	37,270	84,330
	Metropolitan Medium	13,150	24,550	27,940	65,230
	Metropolitan Small	8,750	19,310	18,630	42,120
General Purpose Councils – Non-metropolitan	Regional City	17,540	30,500	37,270	95,000
	Regional Strategic Area	17,540	28,950	37,270	84,330
	Regional Rural	8,750	19,310	18,630	42,120
	Rural	8,750	11,570	9,310	25,250
County Councils	Water	1,740	9,650	3,730	15,850
	Other	1,740	5,770	3,730	10,530

*This fee must be paid in addition to the fee paid to the Mayor/Chairperson as a Councillor/Member (s.249(2)).

The Local Government Remuneration Tribunal

Signed

Dr Robert Lang

Dated: 12 April 2017

	2016/17 Budget Carried Forward	2016-17 ORIGINAL BUDGET	CAPITAL SPLIT	2016-17 ORIGINAL PLUS CWFD	REVISED DEC 16/17 BUDGET	MAR 2017 ACTUAL	MAR 2017 COMMITMEN TS	MAR 17 BUDGET UNDER OVER	MAR BUDGET CHANGES	REVISED YTD MAR
GRAND TOTAL	(256,846)	74,801	-	(211,776)	372,085	155,657	(3,097,065)	(2,669,197)	10,369	382,454
GOVERNANCE EXPENSE	(45,000)	(744,340)		(789,340)	(851,343)	(552,896)	(42,708)	(298,447)	109,849	(741,494)
GOVERNANCE REVENUE		-		-	2,503	2,460	-	43		2,503
CORPORATE SUPPORT EXPENSE	-	(15,548)		(15,548)	(18,463)	(134,424)	(129,398)	115,961	(1,984)	(20,447)
CORPORATE SUPPORT REVENUE		91,260		91,260	123,381	112,475	-	10,906	43,320	166,701
TECHNICAL SERVICES EXPENSE		(169,452)	-	(169,452)	(189,452)	(198,105)	(66,696)	8,653	(22,400)	(211,852)
TECHNICAL SERVICES REVENUE		3,000		3,000	3,440	2,907	-	533		3,440
PLANT SERVICES EXPENSE		(1,596,710)		(1,596,710)	(1,612,640)	(935,512)	(414,081)	(677,128)	247,940	(1,364,700)
PLANT SERVICES REVENUE		1,596,710		1,596,710	1,612,640	935,512	-	677,128	(247,940)	1,364,700
OVERHEAD EXPENSE		-		-	(28,225)	(37,059)	(112,822)	8,834		(28,225)
OVERHEAD REVENUE		-		-	28,225	37,059	-	(8,834)		28,225
EMERGENCY SERVICES EXPENSE		(402,345)		(402,345)	(339,045)	(219,837)	(41,078)	(119,208)	(1,200)	(340,245)
EMERGENCY SERVICES REVENUE		77,150		77,150	99,233	94,866	-	4,367		99,233
OTHER COMMUNITY SERVICES EXPENSE	(17,500)	(229,140)		(246,640)	(248,705)	(164,312)	(8,887)	(84,393)	335	(248,370)
OTHER COMMUNITY SERVICES REVENUE		11,700		11,700	13,765	7,590	-	6,175	1,795	15,560
CEMETERY EXPENSE	(15,000)	(132,830)	-	(147,830)	(154,830)	(95,375)	(4,572)	(59,455)	(4,000)	(158,830)
CEMETERY REVENUE		113,000		113,000	113,466	79,054	-	34,412		113,466
EARLY INTERVENTION EXPENSE		(138,538)		(138,538)	(296,170)	(239,936)	(20,106)	(56,234)		(296,170)
EARLY INTERVENTION REVENUE		138,538		138,538	296,170	239,936	-	56,234	-	296,170

	2016/17 Budget Carried Forward	2016-17 ORIGINAL BUDGET	CAPITAL SPLIT	2016-17 ORIGINAL PLUS CWFD	REVISED DEC 16/17 BUDGET	MAR 2017 ACTUAL	MAR 2017 COMMITMEN TS	MAR 17 BUDGET UNDER OVER	MAR BUDGET CHANGES	REVISED YTD MAR
GRAND TOTAL	(256,846)	74,801	-	(211,776)	372,085	155,657	(3,097,065)	(2,669,197)	10,369	382,454
HOUSING EXPENSE		(29,663)		(29,663)	(29,567)	(21,328)	(295)	(8,239)		(29,567)
HOUSING REVENUE		15,860		15,860	15,860	11,590	-	4,270		15,860
ENVIRONMENTAL SERVICES EXPENSE		(674,887)		(674,887)	(640,407)	(594,856)	(31,239)	(45,551)		(640,407)
ENVIRONMENTAL SERVICES REVENUE		226,320		226,320	234,092	217,377	-	16,715		234,092
DOMESTIC WASTE MANAGEMENT EXPENSE		(1,292,160)	-	(1,292,160)	(1,308,026)	(1,163,446)	(56,630)	(144,580)	(301,500)	(1,609,526)
DOMESTIC WASTE MANAGEMENT REVENUE		1,292,160		1,292,160	1,308,026	1,163,446	-	144,580	301,500	1,609,526
STORMWATER DRAINAGE EXPENSE	(869,953)	(967,873)	-	(1,837,826)	(1,912,386)	(1,166,876)	(149,473)	(745,510)	87,768	(1,824,618)
STORMWATER DRAINAGE REVENUE	105,848	109,381		215,229	217,524	95,674	-	121,850	(83,348)	134,176
ENVIRONMENTAL PROTECTION EXPENSE		(191,036)	-	(191,036)	(388,436)	(189,712)	(50,587)	(198,724)	-	(388,436)
ENVIRONMENTAL PROTECTION REVENUE		-		-	197,400	61,500	-	135,900	-	197,400
WATER SUPPLIES EXPENSE	(468,977)	(3,499,893)	-	(3,968,870)	(3,957,641)	(3,424,807)	(98,556)	(532,834)	(36,958)	(3,994,599)
WATER SUPPLIES REVENUE		3,499,893		3,499,893	3,957,641	3,424,807	-	532,834	36,958	3,994,599
SEWERAGE SERVICES EXPENSE	(96,892)	(2,662,529)	-	(2,759,421)	(2,702,043)	(2,395,741)	(135,162)	(306,302)	(11,340)	(2,713,383)
SEWERAGE SERVICES REVENUE		2,662,529		2,662,529	2,702,043	2,395,741	-	306,302	11,340	2,713,383
PUBLIC LIBRARIES EXPENSE	(5,520)	(624,236)	-	(629,756)	(630,241)	(477,512)	(42,477)	(152,729)	(19,600)	(649,841)
PUBLIC LIBRARIES REVENUE		46,500		46,500	46,985	44,702	-	2,283	(251)	46,734
COMMUNITY AMENITIES EXPENSE		(735,525)	5,000	(730,525)	(716,584)	(480,726)	(77,081)	(235,858)	(30,000)	(746,584)
COMMUNITY AMENITIES REVENUE		-		-	5,090	5,090	-	-		5,090

	2016/17 Budget Carried Forward	2016-17 ORIGINAL BUDGET	CAPITAL SPLIT	2016-17 ORIGINAL PLUS CWFD	REVISED DEC 16/17 BUDGET	MAR 2017 ACTUAL	MAR 2017 COMMITMEN TS	MAR 17 BUDGET UNDER OVER	MAR BUDGET CHANGES	REVISED YTD MAR
GRAND TOTAL	(256,846)	74,801	-	(211,776)	372,085	155,657	(3,097,065)	(2,669,197)	10,369	382,454
RECREATION EXPENSE	(25,630)	(1,027,675)	(5,000)	(1,058,305)	(1,189,775)	(808,823)	(52,242)	(380,952)	(32,090)	(1,221,865)
RECREATION REVENUE	73,500	17,167	-	90,667	191,512	174,345	-	17,167	(16,667)	174,845
SWIMMING POOL EXPENSE	(10,000)	(405,090)	-	(415,090)	(427,955)	(309,699)	(4,291)	(118,256)		(427,955)
SWIMMING POOL REVENUE		145,840		145,840	158,705	103,012	-	55,693		158,705
QUARRIES & PITS EXPENSE		(90,000)		(90,000)	(90,000)	(3,787)	-	(86,213)		(90,000)
QUARRIES & PITS REVENUE		90,000		90,000	90,000	-	-	90,000		90,000
SHIRE ROADS EXPENSE	(2,560,137)	(9,170,086)	-	(11,730,223)	(12,289,620)	(7,468,729)	(943,665)	(4,820,891)	(288,626)	(12,578,246)
SHIRE ROADS REVENUE	891,494	3,496,783	-	4,388,277	4,964,616	3,033,326	-	1,931,290	324,834	5,289,450
AERODROMES EXPENSE		(1,112,600)	-	(1,112,600)	(1,112,600)	(931,095)	(420,629)	(181,505)		(1,112,600)
AERODROMES REVENUE		904,087	-	904,087	904,087	274,086	-	630,001		904,087
CAR PARKING EXPENSE		(7,600)		(7,600)	(7,600)	(1,051)	-	(6,549)		(7,600)
CAR PARKING REVENUE		-		-	-	-	-	-		-
RMS EXPENSE		(1,056,000)	-	(1,056,000)	(1,056,000)	(808,108)	(77,573)	(247,892)	(132,560)	(1,188,560)
RMS REVENUE		1,056,000	-	1,056,000	1,056,000	853,500	-	202,500	122,500	1,178,500
CARAVAN PARKS EXPENSE		(20,150)		(20,150)	(16,731)	(14,879)	(670)	(1,852)	(2,000)	(18,731)
CARAVAN PARKS REVENUE		38,000		38,000	38,000	30,667	-	7,333		38,000
TOURISM & AREA PROMOTION EXPENSE	(117,444)	(90,922)		(208,366)	(211,466)	(89,023)	-	(122,443)		(211,466)
TOURISM & AREA PROMOTION REVENUE		-		-	3,100	-	-	3,100		3,100

	2016/17 Budget Carried Forward	2016-17 ORIGINAL BUDGET	CAPITAL SPLIT	2016-17 ORIGINAL PLUS CWFD	REVISED DEC 16/17 BUDGET	MAR 2017 ACTUAL	MAR 2017 COMMITMEN TS	MAR 17 BUDGET UNDER OVER	MAR BUDGET CHANGES	REVISED YTD MAR
GRAND TOTAL	(256,846)	74,801	-	(211,776)	372,085	155,657	(3,097,065)	(2,669,197)	10,369	382,454
BUSINESS DEVELOPMENT EXPENSE		(456,676)		(456,676)	(443,040)	(388,117)	(25,796)	(54,923)	(13,507)	(456,547)
BUSINESS DEVELOPMENT REVENUE		6,000		6,000	(7,636)	6,000	-	(13,636)	7,636	-
SALEYARDS EXPENSE		(111,746)		(111,746)	(111,746)	(52,357)	-	(59,389)	-	(111,746)
SALEYARDS REVENUE		91,600		91,600	91,600	38,286	-	53,314		91,600
REAL ESTATE DEVELOPMENT EXPENSE	(350,000)	(107,860)	105,000	(352,860)	(353,510)	(3,510)	-	(350,000)		(353,510)
REAL ESTATE DEVELOPMENT REVENUE	350,000	117,500	(105,000)	362,500	364,845	14,842	-	350,003		364,845
PRIVATE WORKS EXPENSE		(50,000)		(50,000)	(72,224)	(210,418)	(90,353)	138,194	(141,205)	(213,429)
PRIVATE WORKS REVENUE	18,740	50,000		68,740	72,224	66,177	-	6,047	141,205	213,429
RATE REVENUE		4,869,956		4,869,956	4,885,250	4,878,329	-	6,921		4,885,250
FINANCIAL ASSISTANCE GRANT		3,022,233		3,022,233	3,022,233	2,237,099	-	785,135	(39,435)	2,982,798
INTEREST ON INVESTMENTS		303,214		303,214	315,112	425,334	-	(110,222)		315,112
DEPRECIATION CONTRA		3,765,800		3,765,800	3,765,800	2,670,929	-	1,094,871		3,765,800
BALANCE BROUGHT FORWARD	2,885,625	29,731		2,885,625	2,885,625	-	-			2,885,625
Grand Total	(256,846)	74,801	-	(211,776)	372,085	155,657	(3,097,065)	(2,669,197)	10,369	382,454
TOTAL EXPENSES	(4,582,053)	(27,813,110)	105,000	(32,290,163)	(33,406,471)	(23,582,057)	(3,097,065)	(9,824,415)	(593,078)	(33,999,549)
TOTAL REVENUE	1,439,582	27,858,181	(105,000)	29,192,763	30,892,932	23,737,714	-	7,155,218	603,447	31,496,379

	2016/17 Budget Carried Forward	2016-17 ORIGINAL BUDGET	CAPITAL SPLIT	2016-17 ORIGINAL PLUS CWFD	REVISED DEC 16/17 BUDGET	MAR 2017 ACTUAL	MAR 2017 COMMITMEN TS	MAR 17 BUDGET UNDER OVER	MAR BUDGET CHANGES	REVISED YTD MAR
GRAND TOTAL	(256,846)	74,801	-	(211,776)	372,085	155,657	(3,097,065)	(2,669,197)	10,369	382,454
SURPLUS / (DEFICIT) FOR THE YEAR	(3,142,471)	45,070	-	(3,097,401)	(2,513,540)	155,657	(3,097,065)	(2,669,197)	10,369	(2,503,171)
SURPLUS / (DEFICIT) BROUGHT FORWARD	2,885,625	29,731	-	2,885,625	2,885,625	-	-	-	-	2,885,625
SURPLUS / (DEFICIT) CARRIED FORWARD	(256,846)	74,801	-	(211,776)	372,085	155,657	(3,097,065)	(2,669,197)	10,369	382,454
CHECK	-	-	-	-	-	(0)	-	-	-	-

Actual Surplus for the Year Ended 30 JUNE 2016	2,885,625	
Less: Budgeted surplus for the Year Ended 30 JUNE 2016	(29,731)	
Add: Projected Surplus as per 2016/17 Budget	74,801	
Less: Unspent Capital works carried forward 2016/17	(3,142,471)	
Less: Increased Expense as per Sept 2016 Report	(111,251)	
Add: Increased Revenue as per Sept 2016 Report	749,488	
Less: Increased Expense as per Dec 2016 Report	(1,005,057)	
Add: Increased Revenue as per Dec 2016 Report	950,681	
Less: Increased Expense as per Mar 2017 Report	(593,078)	
Add: Increased Revenue as per Mar 2017 Report	603,447	
	<u>382,454</u>	382,454 SEPT
		-

	2016/17 Budget Carried Forward	2016-17 ORIGINAL BUDGET	CAPITAL SPLIT	2016-17 ORIGINAL PLUS CWFD	REVISED DEC 16/17 BUDGET	MAR 2017 ACTUAL	MAR 2017 COMMITME NTS	MAR 17 BUDGET UNDER OVER	MAR BUDGET CHANGES	REVISED YTD MAR
GRAND TOTAL	(256,846)	74,801	-	(211,776)	372,085	155,657	(3,097,065)	(2,669,197)	10,369	382,454
GOVERNANCE										
GOVERNANCE EXPENSE	(45,000)	(744,340)		(789,340)	(851,343)	(552,896)	(42,708)	(298,447)	109,849	(741,494)
1001-0315 MAYORAL VEHICLE EXPENSES		(21,900)		(21,900)	(14,900)	(10,306)	(1,809)	(4,594)		(14,900)
1001-0320 MAYORAL ALLOWANCE		(25,100)		(25,100)	(25,100)	(20,425)	(2,053)	(4,675)		(25,100)
1001-0325 COUNCILLORS ALLOWANCES		(90,300)		(90,300)	(90,300)	(74,893)	(7,527)	(15,407)		(90,300)
1001-0334 TELEPHONE - COUNCILLORS		(8,100)		(8,100)	(4,057)	(2,446)	-	(1,611)		(4,057)
1001-0335 COUNCILLORS EXPENSES		(49,100)		(49,100)	(53,100)	(40,852)	(2,425)	(12,248)		(53,100)
1001-0336 CIVIC FUNCTIONS / PRESENTATION		(2,500)		(2,500)	(2,500)	(2,367)	(591)	(133)		(2,500)
1001-0337 DONATIONS		(3,000)		(3,000)	(3,000)	(450)	-	(2,550)	1,000	(2,000)
1001-0338 ADMIN MANAGEMENT PLAN EXPENSES		(1,000)		(1,000)	(11,000)	(8,012)	-	(2,988)	2,000	(9,000)
1001-0340 INSURANCE - COUNCILLORS		(5,100)		(5,100)	(4,961)	(1,950)	-	(3,011)	2,000	(2,961)
1001-0344 MEMBERSHIP FEES		(2,000)		(2,000)	(2,000)	(1,313)	-	(688)	500	(1,500)
1001-0345 SUBSCRIPTION SHIRE ASSOCIATION		(25,200)		(25,200)	(25,200)	-	-	(25,200)		(25,200)
1001-0346 ADMIN AUDIT FEES	-	(25,000)		(25,000)	(29,385)	(29,385)	(14,545)	0		(29,385)
1001-0347 ELECTION EXPENSES	(45,000)	(15,000)		(60,000)	(75,000)	(58,163)	-	(16,837)	16,800	(58,200)
1001-0348 COMMUNITY SURVEY		-		-	-	-	-	-		-
1001-0349 COMMUNITY REPORT		(3,000)		(3,000)	(3,000)	(3,450)	(1,800)	450		(3,000)
1001-0350 FIT 4 FUTURE BUSINESS CASE		-		-	-	-	-	-		-
1001-0509 EQUIP/FURN - COUNCILLORS <= \$5,000		(15,000)		(15,000)	(2,000)	(104)	-	(1,896)		(2,000)
1002-0350 COMMUNITY WORKS - GENERAL		-		-	(1,800)	(3,657)	(125)	1,857	(2,000)	(3,800)
1002-0355 COMMUNITY WORKS - GST FREE		-		-	-	-	-	-		-
1002-0370 COMMUNITY WORKS - AUST. DAY CO		(4,000)		(4,000)	(4,000)	(2,551)	-	(1,449)	1,449	(2,551)
1002-0400 COMMUNITY GRANTS SCHEME		(25,000)		(25,000)	(25,000)	-	-	(25,000)	25,000	-
1005-0108 ADMIN SALARIES - GM SALARY PAC		(216,600)		(216,600)	(216,600)	(177,649)	(9,086)	(38,951)		(216,600)
1006-0107 ADMIN SALARIES - GM SUPPORT		(183,100)		(183,100)	(183,100)	(96,085)	(1,837)	(87,015)	63,100	(120,000)
1007-0118 ADMIN GM VEHICLE OPERATING EXP		(21,840)		(21,840)	(21,840)	(17,929)	(909)	(3,911)		(21,840)
1008-0124 MANAGEMENT TEAM PROGRAM		-		-	(50,000)	-	-	(50,000)		(50,000)
1008-0125 ADMIN CONFERENCES/SEMINARS		(2,500)		(2,500)	(2,500)	-	-	(2,500)		(2,500)
1008-0126 ADMIN GM TRAVEL EXPENSES		-		-	(1,000)	(908)	-	(92)		(1,000)
GOVERNANCE REVENUE		-		-	2,503	2,460	-	43		2,503
1100-1305 DONATIONS		-		-	2,500	2,457	-	43		2,500
1100-1350 OTHER REVENUES		-		-	3	3	-	0		3
GOVERNANCE Total	(45,000)	(744,340)		(789,340)	(848,840)	(550,437)	(42,708)	(298,403)	109,849	(738,991)
CORPORATE SUPPORT										
CORPORATE SUPPORT EXPENSE	-	(15,548)		(15,548)	(18,463)	(134,424)	(129,398)	115,961	(1,984)	(20,447)
1010-0102 ADMIN SALARIES - ACCOUNTING		(269,700)		(269,700)	(256,700)	(182,880)	(9,220)	(73,820)		(256,700)
1010-0103 ADMIN SALARIES - HUMAN RESOURC		(74,600)		(74,600)	(74,600)	(65,471)	(3,023)	(9,129)		(74,600)
1010-0104 ADMIN SALARIES - REVENUE COLLE		(158,300)		(158,300)	(168,300)	(151,776)	(6,042)	(16,524)		(168,300)
1010-0105 ADMIN SALARIES - CUSTOMER SERV		(124,800)		(124,800)	(124,800)	(119,654)	(3,628)	(5,146)		(124,800)
1010-0106 ADMIN SALARIES - INFO. TECHNOL		(81,500)		(81,500)	(81,500)	(72,378)	(1,607)	(9,122)		(81,500)

	2016/17 Budget Carried Forward	2016-17 ORIGINAL BUDGET	CAPITAL SPLIT	2016-17 ORIGINAL PLUS CWFD	REVISED DEC 16/17 BUDGET	MAR 2017 ACTUAL	MAR 2017 COMMITME NTS	MAR 17 BUDGET UNDER OVER	MAR BUDGET CHANGES	REVISED YTD MAR
GRAND TOTAL	(256,846)	74,801	-	(211,776)	372,085	155,657	(3,097,065)	(2,669,197)	10,369	382,454
1010-0109 ADMIN SALARIES - DCS SALARY PA		(177,200)		(177,200)	(177,200)	(131,347)	(6,697)	(45,853)		(177,200)
1010-0119 ADMIN DCS VEHICLE OPERATING EX		(21,840)		(21,840)	(21,840)	(16,436)	(833)	(5,404)		(21,840)
1010-0120 ADMIN STAFF TRAINING		(14,000)		(14,000)	(34,000)	(35,655)	(2,732)	1,655		(34,000)
1010-0121 ADMIN CONSULTANTS		-		-	-	-	-	-		-
1010-0130 ADMIN FRINGE BENEFITS TAX		(12,000)		(12,000)	(12,000)	-	-	(12,000)		(12,000)
1010-0135 ADMIN JC TAX FBT ACCOUNT		-		-	-	-	-	-		-
1010-0140 ADMIN STAFF UNIFORM ALLOWANCE		(7,500)		(7,500)	(7,500)	(5,201)	(245)	(2,299)		(7,500)
1010-0144 ADMIN ADVERTS	-	(10,000)		(10,000)	(10,000)	(3,554)	(996)	(6,446)		(10,000)
1010-0146 ADMIN NEWSLETTER ADVERTS		(31,100)		(31,100)	(31,100)	(21,655)	(6,346)	(9,445)		(31,100)
1010-0155 ADMIN WRITE OFF BAD DEBTS		(2,000)		(2,000)	(2,000)	-	-	(2,000)		(2,000)
1010-0160 ADMIN BANK & GOVT CHARGES		(2,500)		(2,500)	(2,500)	(5,780)	(1,610)	3,280		(2,500)
1010-0162 BANK FEES - GST INCLUSIVE		(26,500)		(26,500)	(26,500)	(24,599)	-	(1,901)		(26,500)
1010-0165 ADMIN OFFICE CLEANING		(18,955)		(18,955)	(33,705)	(63,940)	(38,468)	30,235		(33,705)
1010-0170 ADMIN COMPUTER MTCE		(20,000)		(20,000)	(20,000)	(23,541)	(4,400)	3,541		(20,000)
1010-0175 ADMIN SOFTWARE LICENCING		(125,000)		(125,000)	(125,000)	(126,893)	(12,091)	1,893		(125,000)
1010-0185 LESS: CHARGED TO OTHER FUNDS		376,515		376,515	376,515	286,291	-	90,224		376,515
1010-0190 ADMIN ELECTRICITY		(24,000)		(24,000)	(19,000)	(13,644)	-	(5,356)		(19,000)
1010-0194 ADMIN INSUR - PUBLIC LIABILITY		(134,000)		(134,000)	(130,646)	(152,768)	-	22,122	(22,122)	(152,768)
1010-0195 ADMIN INSUR - OTHER		(33,300)		(33,300)	(27,700)	(8,562)	-	(19,138)	19,138	(8,562)
1010-0197 ADMIN RISK MANAGEMENT SIGNAGE		-		-	(400)	(400)	-	-		(400)
1010-0198 ADMIN RISK MANAGEMENT OP EXP		(1,500)		(1,500)	(1,790)	(1,896)	-	106		(1,790)
1010-0199 ADMIN RISK MANAGEMENT		(50,000)		(50,000)	(30,070)	-	-	(30,070)		(30,070)
1010-0200 ADMIN LEGAL EXPENSES INCL. GST		(5,000)		(5,000)	(5,000)	(4,916)	-	(84)	(1,000)	(6,000)
1010-0202 ADMIN LEGAL EXPEN - DEBT/COLL	-	(60,000)		(60,000)	(60,000)	(31,815)	(15,527)	(28,185)		(60,000)
1010-0205 ADMIN POSTAGE		(16,000)		(16,000)	(16,000)	(23,052)	-	7,052		(16,000)
1010-0206 CHARGE FOR INTERNET RATES PAYM		(500)		(500)	(500)	(390)	(250)	(110)		(500)
1010-0207 ADMIN LEGAL EXPENSES-GST FREE	-	(2,000)		(2,000)	(7,865)	(8,246)	(2,918)	381		(7,865)
1010-0208 SALE OF LAND FOR UNPAID RATES		-		-	-	-	-	-		-
1010-0210 ADMIN PRINTING/STATIONERY	-	(41,200)		(41,200)	(41,200)	(29,805)	(3,751)	(11,395)		(41,200)
1010-0215 ADMIN TELEPHONE		(24,400)		(24,400)	(23,400)	(19,744)	-	(3,656)		(23,400)
1010-0220 ADMIN VALUATION FEES		(40,000)		(40,000)	(39,627)	(39,627)	-	0		(39,627)
1010-0225 ADMIN SUBSCRIPTIONS		(3,200)		(3,200)	(2,200)	(1,159)	(232)	(1,041)		(2,200)
1010-0230 ADMIN OFFICE BLDG MTCE		(12,000)		(12,000)	(12,000)	(9,926)	(1,207)	(2,074)		(12,000)
1010-0245 ADMIN OFFICE GROUNDS MTCE		(8,500)		(8,500)	(8,500)	(6,122)	(135)	(2,378)		(8,500)
1010-0250 ADMIN OFFICE EQUIPMENT MTCE		(26,500)		(26,500)	(26,500)	(15,754)	(3,341)	(10,746)		(26,500)
1010-0265 ADMIN SUNDRY OPERATING EXPENSE		(5,000)		(5,000)	(5,885)	(8,429)	(1,205)	2,544		(5,885)
1010-0266 ADMIN CHRISTMAS PARTY EXPENSE		(7,000)		(7,000)	(8,210)	(8,234)	(2,894)	24		(8,210)
1010-0270 ASSET REVALUATION EXPENSE		(5,000)		(5,000)	(5,000)	-	-	(5,000)		(5,000)
1010-0296 WEB PAGE MAINTENANCE & TRAININ		(3,000)		(3,000)	(3,000)	(525)	-	(2,475)	2,000	(1,000)
1010-0297 CORP SERVICES ADMIN CHARGES		(512,427)		(512,427)	(512,427)	(384,320)	-	(128,107)		(512,427)
1010-0298 LESS: RENTAL CONTRIBUTIONS		120,800		120,800	120,800	90,600	-	30,200		120,800
1010-0299 LESS: CHARGED TO OTHER FUNDS		1,838,459		1,838,459	1,838,459	1,378,844	-	459,615		1,838,459
1010-0500 CORPORATE SERVICES EQUIPMENT		(15,000)		(15,000)	(18,000)	(11,764)	-	(6,236)		(18,000)
1010-0501 CORP SERV ADMINISTRATION SOFTWARE UPGRADE		(50,000)		(50,000)	(50,000)	-	-	(50,000)		(50,000)
1010-0504 EQUIP/FURN - CORP. SERVICES <=		(5,000)		(5,000)	(772)	(3,621)	-	2,849		(772)

	2016/17 Budget Carried Forward	2016-17 ORIGINAL BUDGET	CAPITAL SPLIT	2016-17 ORIGINAL PLUS CWFD	REVISED DEC 16/17 BUDGET	MAR 2017 ACTUAL	MAR 2017 COMMITME NTS	MAR 17 BUDGET UNDER OVER	MAR BUDGET CHANGES	REVISED YTD MAR
GRAND TOTAL	(256,846)	74,801	-	(211,776)	372,085	155,657	(3,097,065)	(2,669,197)	10,369	382,454
1010-0505 SERVER & NETWORK UPGRADE	-	-	-	-	-	-	-	-	-	-
1200-2027 RISK MANAGEMENT TRANSFER TO RESERVE	-	-	-	-	-	-	-	-	-	-
1200-2028 INFO TECH TRANSFER TO RESERVE	-	-	-	-	-	-	-	-	-	-
1200-2502 CORP SERVICES OFFICE EQUIPMENT DEPCN	(48,500)	(48,500)	(48,500)	(48,500)	(25,500)	-	(23,000)	(48,500)	(48,500)	
1200-2504 CORP SERVICES OFFICE DEPCN	(40,800)	(40,800)	(40,800)	(40,800)	(29,182)	-	(11,618)	(40,800)	(40,800)	
SHIREOFFICECAPEXP SHIRE OFFICE CAPITAL EXPENDITURE	-	-	-	-	-	-	-	-	-	-
CORPORATE SUPPORT REVENUE		91,260		91,260	123,381	112,475	-	10,906	43,320	166,701
1200-1500 CORP SUPPORT SUNDRY REVENUE	-	-	-	-	1,574	2,131	-	(557)		1,574
1200-1600 REVENUE - GIPA	-	-	-	-	120	150	-	(30)	30	150
1200-1670 INSURANCE REBATE	20,000	20,000	20,000	-	450	-	(450)			-
1200-1680 WORKCOVER INCENTIVE PAYMENTS	-	-	-	-	-	-	-	-		-
1200-1814 RATES CERTIFICATE S603 - GST FREE	22,000	22,000	22,000	22,000	18,045	-	3,955			22,000
1200-1815 URGENT RATE S603 CERT INCL GST	260	260	260	260	290	-	(30)			260
1200-1829 RECOVER BANK CHARGES - DISHONOUR FEES	-	-	-	-	18	-	(18)			-
1200-1870 LEGAL COSTS RECOVERED	49,000	49,000	49,000	49,000	29,051	-	19,949			49,000
1200-1927 RISK MANAGEMENT TRANSFER FROM RESERVE	-	-	-	-	-	-	-	-	32,720	32,720
1200-1928 INFO TECH TRANSFER FROM RESERVE	-	-	-	-	-	-	-	-		-
1200-1950 TRAINEESHIP GRANT - WAGE SUBSIDY	-	-	-	-	-	-	-	-		-
1200-1954 OLG Grant - ESPL Funding	-	-	-	-	50,427	60,997	-	(10,570)	10,570	60,997
1500-1001 CENTS ROUNDING	-	-	-	-	-	(4)	-	4		-
9500-1844 INTEREST - O/S DEBTORS GST FREE	-	-	-	-	-	1,348	-	(1,348)		-
SHIREOFFICECAPINC SHIRE OFFICE CAPITAL INCOME	-	-	-	-	-	-	-	-		-
CORPORATE SUPPORT Total	-	75,712		75,712	104,918	(21,949)	(129,398)	126,867	41,336	146,254
TECHNICAL SERVICES										
TECHNICAL SERVICES EXPENSE		(169,452)	-	(169,452)	(189,452)	(198,105)	(66,696)	8,653	(22,400)	(211,852)
1011-0103 TECH SERVICES SALARIES - WORK	(128,100)	(128,100)	(128,100)	(128,100)	(134,571)	(6,435)	6,471	(128,100)	(128,100)	
1011-0104 TECH SERVICES SALARIES - ENV.S	(129,200)	(129,200)	(129,200)	(129,200)	(103,981)	(5,431)	(25,219)	(129,200)	(129,200)	
1011-0105 TECH SERVICES SALARIES - EXE.	(470,400)	(470,400)	(470,400)	(470,400)	(332,556)	(10,919)	(137,844)	(470,400)	(470,400)	
1011-0109 TECH SERVICES SALARIES - DTS S	(205,600)	(205,600)	(205,600)	(205,600)	(162,200)	(7,060)	(43,400)	(205,600)	(205,600)	
1011-0113 TECH SERVICE W/E VEHICLE OP EX	(21,840)	(21,840)	(21,840)	(21,840)	(16,491)	(833)	(5,349)	(21,840)	(21,840)	
1011-0114 TECH SERVICE ENV VEHICLE OP EX	(21,840)	(21,840)	(21,840)	(21,840)	(15,257)	(833)	(6,583)	(21,840)	(21,840)	
1011-0115 TECH SERVICE EXE VEHICLE OP EX	(43,680)	(43,680)	(43,680)	(43,680)	(15,211)	(833)	(28,469)	(43,680)	(43,680)	
1011-0119 TECH SERVICE DTS VEHICLE OP EX	(21,840)	(21,840)	(21,840)	(21,840)	(16,436)	(833)	(5,404)	(21,840)	(21,840)	
1011-0120 LESS: CHARGED TO OTHER FUNDS/S	1,179,500	1,179,500	1,179,500	1,179,500	884,625	-	294,875	1,179,500	1,179,500	
1011-0125 TECH SERVICES ADMIN CHARGES	(169,392)	(169,392)	(169,392)	(169,392)	(127,044)	-	(42,348)	(169,392)	(169,392)	
1011-0135 TECH SERVICES STAFF TRAINING	(15,000)	(15,000)	(15,000)	(25,000)	(20,350)	(3,291)	(4,650)	(25,000)	(25,000)	
1011-0137 STAFF RELOCATION EXPENSES	-	-	-	-	-	-	-	-	-	-
1011-0140 TECH SERVICES CONFERENCES/SEMI	(3,500)	(3,500)	(3,500)	(4,820)	(4,817)	(1,991)	(3)	(4,820)	(4,820)	
1011-0141 TECH SERVICES - INSURANCE	(3,200)	(3,200)	(3,200)	(3,200)	(3,200)	-	-	(3,200)	(3,200)	
1011-0142 TECH SERVICES EXP -ADVERTISING	(2,000)	(2,000)	(2,000)	(2,000)	(7,733)	(1,887)	5,733	(2,000)	(2,000)	
1011-0143 TECH SERVICES TELEPHONE	(7,000)	(7,000)	(7,000)	(4,145)	(3,230)	-	(915)	(4,145)	(4,145)	

	2016/17 Budget Carried Forward	2016-17 ORIGINAL BUDGET	CAPITAL SPLIT	2016-17 ORIGINAL PLUS CWFD	REVISED DEC 16/17 BUDGET	MAR 2017 ACTUAL	MAR 2017 COMMITME NTS	MAR 17 BUDGET UNDER OVER	MAR BUDGET CHANGES	REVISED YTD MAR
GRAND TOTAL	(256,846)	74,801	-	(211,776)	372,085	155,657	(3,097,065)	(2,669,197)	10,369	382,454
1011-0145 TECH SERVICES OFFICE EXPENSES		(5,000)		(5,000)	(15,200)	(12,886)	(1,193)	(2,314)		(15,200)
1011-0146 TECH SERVICES - CONSULTANCY		-		-	-	-	-	-		-
1011-0147 TECH SERV EQUIPMENT MTCE		(2,500)		(2,500)	(1,750)	(2,645)	(28)	895		(1,750)
1011-0152 OCCUPATIONAL HEALTH & SAFETY E		(3,000)		(3,000)	(2,500)	(2,884)	(1,098)	384		(2,500)
1011-0160 DEPOT OPERATIONAL EXPENSES		(12,600)		(12,600)	(12,600)	(31,185)	(21,439)	18,585	(22,400)	(35,000)
1011-0161 DEPOT OP. EXPENSES- INSURANCE		(4,000)		(4,000)	(4,000)	(4,000)	-	-		(4,000)
1011-0162 DEPOT OP. EXPENSES-ELECTRICITY		(15,800)		(15,800)	(12,800)	(9,810)	-	(2,990)		(12,800)
1011-0163 DEPOT OP. EXPENSES - TELEPHONE		(550)		(550)	(550)	(117)	-	(433)		(550)
1011-0165 DEPOT BLDG MTCE		(4,000)		(4,000)	(4,000)	(3,506)	(56)	(494)		(4,000)
1011-0170 DEPOT GROUNDS MTCE		(4,000)		(4,000)	(4,650)	(6,293)	-	1,643		(4,650)
1011-0171 DEPOT AMENITIES CLEANING		(6,000)		(6,000)	(6,000)	(5,685)	(2,536)	(316)		(6,000)
1011-0504 EQUIP/FURN - TECH. SERVICES <=		(1,010)		(1,010)	-	-	-	-		-
1011-0505 EQUIP/FURN - TECH. SERVICES >=		(5,000)	(10,000)	(15,000)	(19,920)	(19,920)	-	-		(19,920)
1011-0525 LAND & BUILD DEPOT - BERRIGAN		-		-	(470)	(533)	-	63		(470)
1011-0535 LAND & BUILD DEPOT - FINLEY		-		-	(555)	(583)	-	28		(555)
1300-2502 TECH SERVICES OFFICE EQUIPMENT DEPCN		(5,300)		(5,300)	(5,300)	(1,038)	-	(4,262)		(5,300)
1310-2502 DEPOT EQUIPMENT DEPCN		(700)		(700)	(700)	(523)	-	(177)		(700)
1310-2504 DEPOT DEPCN		(26,900)		(26,900)	(26,900)	(18,044)	-	(8,856)		(26,900)
DEPOTCAPEXP DEPOT CAPITAL EXPENDITURE		(10,000)	10,000	-	-	-	-	-		-
TECHNICAL SERVICES REVENUE		3,000		3,000	3,440	2,907	-	533		3,440
1300-1500 TECH SERV SUNDRY INCOME - INCL GST		-		-	440	165	-	275		440
1300-1502 OHS INCENTIVE PAYMENT		-		-	-	-	-	-		-
1300-1800 ROAD OPENING PERMIT FEES		3,000		3,000	3,000	2,742	-	258		3,000
1300-1950 TRAINEESHIP GRANT - WAGE SUBSIDY		-		-	-	-	-	-		-
DEPOTCAPINC DEPOT CAPITAL INCOME		-		-	-	-	-	-		-
TECHNICAL SERVICES Total		(166,452)	-	(166,452)	(186,012)	(195,198)	(66,696)	9,186	(22,400)	(208,412)
PLANT SERVICES										
PLANT SERVICES EXPENSE		(1,596,710)		(1,596,710)	(1,612,640)	(935,512)	(414,081)	(677,128)	247,940	(1,364,700)
1011-0240 PLANT SERVICES ADMIN CHARGES		(68,210)		(68,210)	(68,210)	(51,158)	-	(17,053)		(68,210)
1011-0515 MOTOR VEHICLE PURCHASES		(320,000)		(320,000)	(335,930)	(250,021)	-	(85,909)		(335,930)
1011-0545 PUBLIC WORKS PLANT PURCHASE		(1,163,000)		(1,163,000)	(1,163,000)	(654,947)	(306,611)	(508,053)	315,930	(847,070)
1011-0546 PUBLIC WORKS UTILITY PURCHASE		(68,750)		(68,750)	(68,750)	(87,108)	(2,591)	18,358	(41,550)	(110,300)
1011-0550 PURCHASE MINOR PLANT		(33,000)		(33,000)	(33,000)	(50,862)	(14,783)	17,862		(33,000)
1015-0000 PLANT EXPENSES		(1,110,190)		(1,110,190)	(1,110,190)	(858,916)	(86,462)	(251,274)		(1,110,190)
1020-0100 PLANT WORKSHOP EXPENSES		(29,850)		(29,850)	(29,850)	(50,458)	(1,877)	20,608	(30,000)	(59,850)
1020-0101 PLANT WORKSHOP EXP - TELEPHONE		(570)		(570)	(570)	(87)	-	(483)		(570)
1020-0102 PLANT WORKSHOP EXP - INSURANCE		-		-	-	-	-	-		-
1020-0103 PLANT WORKSHOP EXP - VEHICLE		(21,840)		(21,840)	(21,840)	(14,582)	(905)	(7,258)		(21,840)
1025-0150 PLANT INSURANCE PREMIUMS		(2,600)		(2,600)	(2,600)	(2,600)	-	-		(2,600)
1030-0160 MINOR PLANT OPERATING EXPENSES		(17,200)		(17,200)	(17,200)	(13,954)	(488)	(3,246)		(17,200)
1035-0170 TOOLS PURCHASES		(7,800)		(7,800)	(7,800)	(2,021)	(365)	(5,779)		(7,800)

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GRAND TOTAL	(256,846)	74,801	-	(211,776)	372,085	155,657	(3,097,065)	(2,669,197)	10,369	382,454
1320-2010 PLANT HIRE INCOME COUNCIL WORKS		2,000,000		2,000,000	2,000,000	1,626,527	-	373,473	60,000	2,060,000
1320-2026 PLANT SERVICES TRANSFER TO RESERVE		-		-	-	-	-	-	(56,440)	(56,440)
1320-2500 PLANT DEPCN		(486,000)		(486,000)	(486,000)	(353,871)	-	(132,129)		(486,000)
1320-2550 DEPRECIATION - MOTOR VEHICLES		(267,700)		(267,700)	(267,700)	(171,454)	-	(96,246)		(267,700)
PLANT SERVICES REVENUE		1,596,710		1,596,710	1,612,640	935,512	-	677,128	(247,940)	1,364,700
1320-1200 GAIN ON DISPOSAL - PLANT & EQUIPMENT		-		-	-	41,049	-	(41,049)	41,049	41,049
1320-1201 GAIN ON DISPOSAL - MOTOR VEHICLE		-		-	-	(13,549)	-	13,549	(13,549)	(13,549)
1320-1202 MOTOR VEHICLE DISPOSAL		-		-	-	-	-	-		-
1320-1203 PUBLIC MOTOR VEHICLE DISPOSAL		289,500		289,500	289,500	-	-	289,500		289,500
1320-1204 PUBLIC WORKS UTILITY DISPOSAL		39,000		39,000	39,000	-	-	39,000		39,000
1320-1205 MOTOR VEHICLE DISPOSAL		130,000		130,000	130,000	135,909	-	(5,909)	6,000	136,000
1320-1210 MINOR ASSET SALES CLEARING		-		-	-	-	-	-		-
1320-1500 PLANT SERVICES SUNDRY INCOME		-		-	-	-	-	-		-
1320-1823 STAFF PRIVATE USE CAR HIRE		45,000		45,000	45,000	34,789	-	10,211		45,000
1320-1825 STAFF PRIVATE USE FUEL CHARGES		9,000		9,000	9,000	6,171	-	2,829		9,000
1320-1856 PLANT REGO. & GREENSLIP REFUND		-		-	-	-	-	-		-
1320-1857 PLANT INSURANCE CLAIM REFUND		-		-	-	-	-	-		-
1320-1926 PLANT REPLACE TRANSFER FROM RESERVE		280,510		280,510	296,440	154,358	-	142,082	(296,440)	-
1320-1950 PLANT FUEL TAX CREDIT SCHEME		50,000		50,000	50,000	51,460	-	(1,460)	15,000	65,000
1320-4010-0000 PLANT DEPCN CONTRA		753,700		753,700	753,700	525,326	-	228,374		753,700
PLANT SERVICES Total		-		-	-	(0)	(414,081)	0	-	-
OVERHEAD										
OVERHEAD EXPENSE		-		-	(28,225)	(37,059)	(112,822)	8,834		(28,225)
1050-0010 WAGES SALARY POLICY SYSTEM BAC		-		-	-	-	-	-		-
1050-0020 WAGES PERFORMANCE BONUS PAYMEN		(71,600)		(71,600)	(52,341)	(52,341)	-	0		(52,341)
1050-0040 ANNUAL LEAVE - WORKS / WAGES		(243,400)		(243,400)	(243,400)	(185,938)	(8,320)	(57,462)		(243,400)
1050-0060 PUBLIC HOLIDAY - WORKS / WAGES		(137,200)		(137,200)	(137,200)	(72,848)	(10,440)	(64,352)		(137,200)
1050-0080 LONG SERVICE LEAVE - WAGES		(102,200)		(102,200)	(102,200)	(59,375)	(657)	(42,825)		(102,200)
1050-0100 SICK LEAVE - WORKS / WAGES		(102,100)		(102,100)	(102,100)	(101,096)	(5,117)	(1,004)		(102,100)
1050-0115 RDO - PAYROLL SUSPENSE		-		-	-	(20,978)	-	20,978		-
1050-0118 TIME IN LIEU - SUSPENSE		-		-	-	-	-	-		-
1050-0120 BEREAVEMENT LEAVE - WAGES		(2,900)		(2,900)	(2,900)	(2,136)	-	(764)		(2,900)
1050-0150 WAGES LEAVE WITHOUT PAY		-		-	-	(21)	-	21		-
1050-0170 RURAL FIRE SERVICE LVE - WAGES		-		-	(220)	(218)	-	(2)		(220)
1050-0180 WAGES ACCIDENT PAY TO EMPLOYEE		-		-	(10,200)	(13,067)	-	2,867		(10,200)
1050-0185 WAGES ACCIDENT EXPENSE BY EMPL		-		-	-	-	-	-		-
1050-0220 WAGES MEDICAL EXPENSES		-		-	(320)	(343)	-	23		(320)
1050-0320 WAGES SUPERANNUATION - LG RET		-		-	(54,760)	(78,906)	-	24,146		(54,760)
1050-0340 WAGES SUPERANNUATION - LG ACC		(259,600)		(259,600)	(204,840)	(356,007)	-	151,167		(204,840)
1050-0380 WAGES WORKER COMPENSAT INSUR -		(175,200)		(175,200)	(175,200)	(69,018)	(23,002)	(106,182)		(175,200)
1050-0400 WAGES IN LIEU OF NOTICE		-		-	-	-	-	-		-

	2016/17 Budget Carried Forward	2016-17 ORIGINAL BUDGET	CAPITAL SPLIT	2016-17 ORIGINAL PLUS CWFD	REVISED DEC 16/17 BUDGET	MAR 2017 ACTUAL	MAR 2017 COMMITME NTS	MAR 17 BUDGET UNDER OVER	MAR BUDGET CHANGES	REVISED YTD MAR
GRAND TOTAL	(256,846)	74,801	-	(211,776)	372,085	155,657	(3,097,065)	(2,669,197)	10,369	382,454
1050-0440 WAGES PROTECTIVE/SAFETY CLOTHI		(36,600)		(36,600)	(36,600)	(12,340)	(16)	(24,260)		(36,600)
1050-0720 WAGES OTHER TRAINING EXPENSES		(43,300)		(43,300)	-	-	-	-		-
1050-0730 WAGES OCCUPATIONAL HEALTH & SA		-		-	(1,600)	(2,402)	-	802		(1,600)
1050-0735 WAGES TQM / CONTINUOUS IMPROVE		-		-	-	-	-	-		-
1050-0750 EAP CONSULTATION EXPENSE		-		-	(340)	(510)	-	170		(340)
1050-0770 WAGES STAFF TRAINING - GENERAL		(18,400)		(18,400)	(61,700)	(71,848)	(15,707)	10,148		(61,700)
1050-0780 WAGES OTHER MEETINGS		-		-	-	-	-	-		-
1050-0790 WORKPLACE INVESTIGATION		-		-	-	-	-	-		-
1055-0030 STORES OPERATING COSTS		(94,100)		(94,100)	(94,100)	(39,214)	(5)	(54,886)		(94,100)
1055-0040 STOCK FREIGHT ONCOST EXPENSE		-		-	(1,200)	(1,415)	(63)	215		(1,200)
1055-0050 UNALLOCATED STORE COST VARIATI		-		-	-	11,043	(34)	(11,043)		-
1070-0040 ANNUAL LEAVE - ADMIN / STAFF		(231,900)		(231,900)	(231,900)	(183,852)	(7,438)	(48,048)		(231,900)
1070-0060 PUBLIC HOLIDAY - ADMIN / STAFF		(130,800)		(130,800)	(130,800)	(86,890)	(13,737)	(43,910)		(130,800)
1070-0080 LONG SERVICE LEAVE - STAFF		(97,500)		(97,500)	(97,500)	(33,443)	(643)	(64,057)		(97,500)
1070-0100 SICK LEAVE - ADMIN / STAFF		(97,500)		(97,500)	(97,500)	(58,522)	(5,494)	(38,978)		(97,500)
1070-0120 BEREAVEMENT LEAVE - STAFF		(2,800)		(2,800)	(2,800)	(402)	-	(2,398)		(2,800)
1070-0140 MATERNITY LEAVE - STAFF		-		-	-	-	-	-		-
1070-0145 PAID PARENTAL LEAVE SCHEME		-		-	-	-	-	-		-
1070-0150 LEAVE WITHOUT PAY - STAFF		-		-	-	-	-	-		-
1070-0180 STAFF ACCIDENT PAY TO EMPLOYEE		-		-	(440)	(1,485)	(661)	1,045		(440)
1070-0220 STAFF MEDICAL EXPENSES		-		-	(110)	(159)	-	49		(110)
1070-0320 STAFF SUPERANNUATION - LG RET		-		-	(38,685)	(57,151)	-	18,466		(38,685)
1070-0340 STAFF SUPERANNUATION - LG ACC		(285,400)		(285,400)	(246,715)	-	-	(246,715)		(246,715)
1070-0380 STAFF WORKER COMPENSAT INSUR -		(167,000)		(167,000)	(167,000)	(63,709)	(21,489)	(103,291)		(167,000)
1070-0390 STAFF RELOCATION EXPENSES		-		-	-	-	-	-		-
1070-0400 STAFF REDUNDANCY PAYMENT		-		-	-	-	-	-		-
1070-0410 STAFF JURY DUTY EXPENSE		-		-	-	-	-	-		-
STAFFRECOVERY STAFF ONCOST OVERHEAD RECOVERY		1,012,700		1,012,700	984,475	1,091,920	-	(107,445)		984,475
WAGESRECOVERY WAGES ONCOST OVERHEAD RECOVERY		1,286,800		1,286,800	1,281,971	485,614	-	796,357		1,281,971
OVERHEAD REVENUE		-		-	28,225	37,059	-	(8,834)		28,225
1400-1230 LSL CONTRIBUTIONS TRANSFERRED EMPS		-		-	-	-	-	-		-
1400-1500 ACCIDENT PAY RECOUP		-		-	-	-	-	-		-
1400-1510 WORKERS COMPENSATION INSURANCE REFUND		-		-	28,225	37,059	-	(8,834)		28,225
1400-1550 ONCOSTS STAFF TRAINING REFUND		-		-	-	-	-	-		-
1400-1600 SUPERANNUATION ACC SCHEME REFUND		-		-	-	-	-	-		-
1400-1950 ONCOSTS STAFF TRAINING SUBSIDY		-		-	-	-	-	-		-
1417-1500 PAID PARENTAL LEAVE REIMBURSEMENT		-		-	-	-	-	-		-
1440-1950 TRAINEESHIP GRANT - WAGE SUBSIDY		-		-	-	-	-	-		-
1445-1920 STOCK FREIGHT ONCOST RECOVERY		-		-	-	(0)	-	0		-
1500-3650 PAID PARENTAL LEAVE SCHEME REVENUE		-		-	-	-	-	-		-
OVERHEAD Total		-		-	-	(0)	(112,822)	(0)		-

	2016/17 Budget Carried Forward	2016-17 ORIGINAL BUDGET	CAPITAL SPLIT	2016-17 ORIGINAL PLUS CWFD	REVISED DEC 16/17 BUDGET	MAR 2017 ACTUAL	MAR 2017 COMMITME NTS	MAR 17 BUDGET UNDER OVER	MAR BUDGET CHANGES	REVISED YTD MAR
GRAND TOTAL	(256,846)	74,801	-	(211,776)	372,085	155,657	(3,097,065)	(2,669,197)	10,369	382,454
EMERGENCY SERVICES										
EMERGENCY SERVICES EXPENSE		(402,345)		(402,345)	(339,045)	(219,837)	(41,078)	(119,208)	(1,200)	(340,245)
1110-0105 CONTRIBUTION NSW FIRE BRIGADE		(53,000)		(53,000)	(47,034)	(47,034)	(11,199)	0		(47,034)
1110-0110 CONTRIBUTION RURAL FIRE FUND		(150,000)		(150,000)	(115,500)	(110,307)	(26,264)	(5,193)		(115,500)
1110-0155 RURAL FIRE BRIGADES BLDG MTCE		(1,000)		(1,000)	(1,000)	-	-	(1,000)		(1,000)
1110-0160 FIRE BRIGADE ADMIN CHARGES		(31,650)		(31,650)	(31,650)	(23,738)	-	(7,913)		(31,650)
1110-0204 RURAL FIRE TRAINING OTHER		-		-	-	-	-	-		-
1110-0205 RFS RADIO MTCE		-		-	(470)	(620)	-	150	(200)	(670)
1110-0210 RFS STATION SHED MTCE		-		-	(5,500)	(5,550)	-	50	(1,000)	(6,500)
1110-0215 RFS VEHICLE MTCE		-		-	-	-	-	-		-
1110-0230 RFS MAINTENANCE & OTHER		-		-	-	-	-	-		-
1110-0240 RFS TELEPHONE		-		-	-	-	-	-		-
1110-0245 RFS ELECTRICTY & GAS		-		-	-	-	-	-		-
1110-0250 RFS VEHICLE INSURANCE		-		-	-	-	-	-		-
1110-0255 RFS SHEDS & OTHER INSURANCE		(1,500)		(1,500)	-	-	-	-		-
1110-0260 RURAL FIRE ERS/PAGING		-		-	-	-	-	-		-
1110-0265 RURAL FIRE SUNDRY EXPENSES		(10,000)		(10,000)	(897)	-	-	(897)		(897)
1110-0290 RFS EXPENDITURE		(99,045)		(99,045)	(99,045)	-	-	(99,045)		(99,045)
1114-0105 CONTRIBUTION NSW SES		(16,700)		(16,700)	(16,700)	(15,187)	(3,616)	(1,513)		(16,700)
1114-0110 SES OPERATING EXPENSES		-		-	(1,995)	(1,998)	-	3		(1,995)
1114-0112 SES OP. EXPENSES-ELECTRICITY		-		-	(1,215)	(1,610)	-	395		(1,215)
1114-0113 SES OPERATING EXP - TELEPHONE		-		-	(226)	(347)	-	121		(226)
1114-0114 SES OP.EXPENSES - INSURANCE		(3,800)		(3,800)	(3,406)	(3,406)	-	0		(3,406)
1114-0125 TOC SEARCH & RESCUE BLDG MTCE		-		-	(557)	(557)	-	(0)		(557)
2120-2500 FIRE PROTECTION PLANT DEPCN		(21,800)		(21,800)	-	-	-	-		-
2120-2504 RURAL FIRE BRIGADE BLDG DEPCN		(3,650)		(3,650)	(3,650)	(2,664)	-	(986)		(3,650)
2400-2504 SES DEPCN		(10,200)		(10,200)	(10,200)	(6,819)	-	(3,381)		(10,200)
EMERGCAPEXP EMERGENCY SERVICES CAPITAL EXPENDITURE		-		-	-	-	-	-		-
EMERGENCY SERVICES REVENUE		77,150		77,150	99,233	94,866	-	4,367		99,233
2120-1500 RURAL FIRE SERVICE - SUNDRY INCOME		-		-	-	-	-	-		-
2120-1702 INCOME - SALE OF OLD RFS TRUCKS		-		-	-	-	-	-		-
2120-1704 INCOME - RFS REIMBURSEMENT		-		-	-	-	-	-		-
2120-1950 RFS OPERATIONAL GRANT (B&C)		41,500		41,500	85,383	85,383	-	-		85,383
2120-1951 RFS EQUIPMENT GRANT		-		-	-	-	-	-		-
2120-1952 RFS EQUIPMENT (IN-KIND) GRANT		-		-	-	-	-	-		-
2120-1953 RURAL FIRE TRUCKS (IN-KIND) GRANT		-		-	-	-	-	-		-
2120-4010-0000 FIRE PROTECTION DEPCN CONTRA		35,650		35,650	13,850	9,483	-	4,367		13,850
2400-1704 INCOME - SES REIMBURSEMENT		-		-	-	-	-	-		-
EMERGCAPINC EMERGENCY SERVICES CAPITAL INCOME		-		-	-	-	-	-		-
EMERGENCY SERVICES Total		(325,195)		(325,195)	(239,812)	(124,971)	(41,078)	(114,841)	(1,200)	(241,012)
OTHER COMMUNITY SERVICES										

	2016/17 Budget Carried Forward	2016-17 ORIGINAL BUDGET	CAPITAL SPLIT	2016-17 ORIGINAL PLUS CWFD	REVISED DEC 16/17 BUDGET	MAR 2017 ACTUAL	MAR 2017 COMMITME NTS	MAR 17 BUDGET UNDER OVER	MAR BUDGET CHANGES	REVISED YTD MAR
GRAND TOTAL	(256,846)	74,801	-	(211,776)	372,085	155,657	(3,097,065)	(2,669,197)	10,369	382,454
OTHER COMMUNITY SERVICES EXPENSE	(17,500)	(229,140)		(246,640)	(248,705)	(164,312)	(8,887)	(84,393)	335	(248,370)
1313-0105 YOUTH WEEK GRANT & CONTRIBUTIO		(3,000)		(3,000)	(3,000)	(1,773)	(1,056)	(1,227)		(3,000)
1313-0111 SR SUICIDE PREVENTION GROUP		(500)		(500)	(438)	(438)	(118)	0		(438)
1313-0115 PORTSEA CAMP EXPENSES		(2,000)		(2,000)	(2,000)	(1,486)	-	(514)	365	(1,635)
1313-0120 COMMUNITY PLANNING - SALARY		(159,600)		(159,600)	(159,600)	(123,542)	(5,240)	(36,058)		(159,600)
1313-0121 COMMUNITY PLANNING ADVERTISING		(2,500)		(2,500)	(1,887)	(1,640)	(1,640)	(247)		(1,887)
1313-0122 COMMUNITY PLANNING - TRAINING		(2,200)		(2,200)	(2,200)	(1,455)	-	(745)		(2,200)
1313-0123 COMMUNITY PLANNING - VEHICLE EXPENSE		(21,840)		(21,840)	(21,840)	(16,436)	(833)	(5,404)		(21,840)
1313-0124 COMMUNITY PLANNING - TELEPHONE		(1,050)		(1,050)	(1,050)	(460)	-	(590)		(1,050)
1313-0125 COMMUNITY PLANNING - OP EXPENSES		(2,000)		(2,000)	(2,000)	(53)	-	(1,947)		(2,000)
1313-0131 YOUTH DEVELOPMENT	(8,626)	(5,000)		(13,626)	(13,626)	-	-	(13,626)		(13,626)
1421-0105 FINLEY TIDY TOWNS EXPENSE		-		-	-	-	-	-		-
1421-0120 BERRIGAN CONSERVATION GROUP EX	(8,874)	(4,000)		(12,874)	(12,874)	(169)	-	(12,705)		(12,874)
1715-0110 CHILDREN'S WEEK ACTIVITIES		(2,000)		(2,000)	(3,000)	(2,959)	-	(41)		(3,000)
1715-0111 AGEING STRATEGY		-		-	-	-	-	-		-
1715-0113 MENS HEALTH WEEK		(1,000)		(1,000)	(1,000)	(164)	-	(836)		(1,000)
1715-0115 SOUTH WEST ARTS INC.		(8,750)		(8,750)	(8,250)	(8,280)	-	30	(30)	(8,280)
1715-0117 TARGETED CULTURAL ACTIVITIES		(1,000)		(1,000)	(3,240)	(2,404)	-	(836)		(3,240)
1715-0119 INTERNATIONAL WOMENS DAY		(2,500)		(2,500)	(2,500)	(2,918)	-	418		(2,500)
1715-0129 HERITAGE OFFICER - LOCAL HERITAGE INCENTIVE FUND		(10,000)		(10,000)	(10,000)	-	-	(10,000)		(10,000)
1715-0130 TOCUMWAL RAILWAY STATION LEASE		(200)		(200)	(200)	(134)	-	(66)		(200)
OTHER COMMUNITY SERVICES REVENUE		11,700		11,700	13,765	7,590	-	6,175	1,795	15,560
3100-1840 PORTSEA CAMP DEPOSITS		2,000		2,000	1,825	1,825	-	-		1,825
3100-1855 Youth Services Donations - GST Free		-		-	-	-	-	-		-
3100-1950 YOUTH WEEK GRANT REVENUE		1,200		1,200	1,200	1,230	-	(30)		1,200
6320-1500 HERITAGE FUND REVENUE		3,000		3,000	3,000	-	-	3,000		3,000
6320-1950 HERITAGE ADVISORY SERVICE GRANT		-		-	-	-	-	-		-
6320-1951 LOCAL HERITAGE FUND GRANT		5,000		5,000	5,000	-	-	5,000		5,000
6330-1500 CULTURAL ACTIVITIES INCOME		-		-	-	-	-	-		-
6330-1600 INTERNATIONAL WOMENS DAY INCOME		500		500	500	2,295	-	(1,795)	1,795	2,295
6330-1601 MARKETING & PROMOTION FUND		-		-	-	-	-	-		-
6330-1602 COMMUNITY MENTAL HEALTH PROJECTS		-		-	2,240	2,240	-	0		2,240
6330-1951 INTERNATIONAL WOMENS DAY GRANT		-		-	-	-	-	-		-
OTHER COMMUNITY SERVICES Total	(17,500)	(217,440)		(234,940)	(234,940)	(156,721)	(8,887)	(78,219)	2,130	(232,810)
CEMETERY										
CEMETERY EXPENSE	(15,000)	(132,830)	-	(147,830)	(154,830)	(95,375)	(4,572)	(59,455)	(4,000)	(158,830)
1419-0106 CEMETERY OP. EXP - TELEPHONE		(500)		(500)	(500)	(299)	-	(201)		(500)
1419-0107 CEMETERY OP.EXPS - ELECTRICITY		(1,500)		(1,500)	(1,500)	(641)	-	(859)		(1,500)
1419-0108 CEMETERY OP EXP - INSURANCE		(30)		(30)	(30)	(30)	-	-		(30)
1419-0110 CEMETERY MAINTENANCE		(28,000)		(28,000)	(35,000)	(35,406)	(753)	406	(4,000)	(39,000)
1419-0111 CEMETERY TOILET MAINTENANCE		-		-	-	-	-	-		-

	2016/17 Budget Carried Forward	2016-17 ORIGINAL BUDGET	CAPITAL SPLIT	2016-17 ORIGINAL PLUS CWFD	REVISED DEC 16/17 BUDGET	MAR 2017 ACTUAL	MAR 2017 COMMITME NTS	MAR 17 BUDGET UNDER OVER	MAR BUDGET CHANGES	REVISED YTD MAR
GRAND TOTAL	(256,846)	74,801	-	(211,776)	372,085	155,657	(3,097,065)	(2,669,197)	10,369	382,454
1419-0112 CEMETERY BURIAL EXPENSES		(32,000)		(32,000)	(32,000)	(28,094)	(505)	(3,906)		(32,000)
1419-0114 CEMETERY HONORARIUMS		(17,000)		(17,000)	(17,000)	(7,174)	-	(9,826)		(17,000)
1419-0116 CEMETERY PLAQUES		(32,000)		(32,000)	(31,500)	(22,913)	(3,314)	(8,587)		(31,500)
1419-0117 CEMETERY - FLOWER BOXES		-		-	(500)	(456)	-	(44)		(500)
1419-0500 FINLEY CEMETERY - INSTALL SPRINKLERS		-		-	-	66	-	(66)		-
1419-0515 CEMETERY PLYNTHS	(15,000)	-	(5,000)	(20,000)	(20,000)	-	-	(20,000)		(20,000)
1419-0516 TOC CEMETERY WALL NICHES		-		-	-	-	-	-		-
1419-0517 BGA CEMETERY FENCING		-		-	-	-	-	-		-
1419-0518 CEMETERY - FINLEY KERB & GUTT		-	(11,800)	(11,800)	(11,800)	-	-	(11,800)		(11,800)
3850-2026 CEMETERY TRANSFER TO RESERVE		-		-	-	-	-	-		-
3850-2500 CEMETERY LAND IMPROVEMENTS DEPCN		(400)		(400)	(400)	(253)	-	(147)		(400)
3850-2518 CEMETERY DEPCN		(4,600)		(4,600)	(4,600)	(175)	-	(4,425)		(4,600)
CEMETERYCAPEX CEMETERY CAPITAL EXPENDITURE		(16,800)	16,800	-	-	-	-	-		-
CEMETERY REVENUE		113,000		113,000	113,466	79,054	-	34,412		113,466
3850-1812 CEMETERY CHARGES - SHIRE INCLUDING G		105,000		105,000	105,000	75,221	-	29,779		105,000
3850-1813 Cemetery Charges - Shire GST Free		-		-	-	-	-	-		-
3850-1815 CEMETERY CHARGES - PLAQUES		8,000		8,000	8,000	3,355	-	4,645		8,000
3850-1816 CEMETERY CHARGES - MONUMENTS		-		-	251	251	-	-		251
3850-1817 CEMETERY SUNDRY INCOME		-		-	215	227	-	(12)		215
3850-1926 CEMETERY TRANSFER FROM RESERVE		-		-	-	-	-	-		-
CEMETERY Total	(15,000)	(19,830)	-	(34,830)	(41,364)	(16,321)	(4,572)	(25,043)	(4,000)	(45,364)
EARLY INTERVENTION										
EARLY INTERVENTION EXPENSE		(138,538)		(138,538)	(296,170)	(239,936)	(20,106)	(56,234)		(296,170)
1314-0130 EARLY INT EQUIP & PROGS STATE		(2,000)		(2,000)	(19,300)	(13,741)	(16)	(5,559)		(19,300)
1314-0131 EARLY INT - ELECTRICITY		(960)		(960)	(4,160)	(2,531)	-	(1,629)		(4,160)
1314-0132 EARLY INT - TELEPHONE		(1,000)		(1,000)	(1,000)	(561)	-	(439)		(1,000)
1314-0133 EARLY INT - ADMIN CHARGE		(409)		(409)	(18,009)	(13,507)	-	(4,502)		(18,009)
1314-0135 COMMUNITY SERVICES DIRECTORY		-		-	-	-	-	-		-
1314-0138 EARLY INT - ACCREDITATION EXP		-		-	(6,357)	(3,157)	(2,985)	(3,200)		(6,357)
1314-0139 EARLY INT - INTENSE FAMILY SUP		-		-	(9,552)	(5,514)	-	(4,038)		(9,552)
1314-0140 EARLY INT - THERAPY SUPPORT		-		-	(34,532)	(35,185)	(6,395)	653		(34,532)
1314-0150 EARLY INT - ECICP THERAPY		-		-	-	-	-	-		-
1314-0215 EARLY INT - SALARY/ALLOWANCE		(115,915)		(115,915)	(155,915)	(130,621)	(4,357)	(25,294)		(155,915)
1314-0225 EARLY INT - TRAVEL ALLOWANCE		(4,600)		(4,600)	(33,691)	(29,910)	(5,969)	(3,781)		(33,691)
1314-0505 EQUIP/FURN - EARLY INT <= \$50		(354)		(354)	(354)	(385)	(385)	31		(354)
2850-2504 CHILD HEALTH CTR BUILD DEPCN		(6,650)		(6,650)	(6,650)	(4,825)	-	(1,825)		(6,650)
3200-2026 EARLY INTERVENTION TRANSFER TO RESERVE		-		-	-	-	-	-		-
3200-2502 EARLY INTERVENTION DEPRECIATION EXPE		(6,650)		(6,650)	(6,650)	-	-	(6,650)		(6,650)
EARLY INTERVENTION REVENUE		138,538		138,538	296,170	239,936	-	56,234	-	296,170
3200-1854 EARLY INT - CONTRIBUTION		-		-	-	12	-	(12)		-

	2016/17 Budget Carried Forward	2016-17 ORIGINAL BUDGET	CAPITAL SPLIT	2016-17 ORIGINAL PLUS CWFD	REVISED DEC 16/17 BUDGET	MAR 2017 ACTUAL	MAR 2017 COMMITME NTS	MAR 17 BUDGET UNDER OVER	MAR BUDGET CHANGES	REVISED YTD MAR
GRAND TOTAL	(256,846)	74,801	-	(211,776)	372,085	155,657	(3,097,065)	(2,669,197)	10,369	382,454
3200-1855 EARLY INT - DONATIONS GST FREE		-		-	-	-	-	-		-
3200-1926 EARLY INT TRANSFER FROM RESERVE		-		-	86,632	5,525	-	81,107	(24,861)	61,771
3200-1950 DADHC GRANT (INC GST)		138,538		138,538	209,538	234,399	-	(24,861)	24,861	234,399
3200-1951 EARLY INTERVENTION AUST GRANT		-		-	-	-	-	-		-
3200-1952 KURRAJONG GRANT		-		-	-	-	-	-		-
3200-1957 FNSW GRANT - BJC NETWORK		-		-	-	-	-	-		-
3200-1958 EARLY INT ECIA NSW GRANT SIBLINGS		-		-	-	-	-	-		-
EARLY INTERVENTION Total		-		-	-	0	(20,106)	0	-	-
HOUSING										
HOUSING EXPENSE		(29,663)		(29,663)	(29,567)	(21,328)	(295)	(8,239)		(29,567)
1410-0125 HOUSING 27 DAVIS BLDG MTCE		(2,000)		(2,000)	(2,000)	(255)	-	(1,745)		(2,000)
1410-0126 HOUSING 27 DAVIS ST - RATES		(2,200)		(2,200)	(2,077)	(2,129)	-	52		(2,077)
1410-0127 HOUSING 27 DAVIS ST -INSURANCE		(1,100)		(1,100)	(1,100)	(1,100)	-	-		(1,100)
1410-0130 HOUSING GREENHILLS BLDG MTCE		(2,500)		(2,500)	(2,500)	(1,592)	-	(908)		(2,500)
1410-0131 HOUSING GREENHILLS - INSURANCE		(610)		(610)	(610)	(610)	-	-		(610)
1410-0140 HOUSING 7 CARTER ST BLDG MTCE		(2,000)		(2,000)	(2,000)	(730)	(295)	(1,270)		(2,000)
1410-0141 HOUSING 7 CARTER ST - RATES		(1,800)		(1,800)	(1,827)	(1,873)	-	46		(1,827)
1410-0147 HOUSING 7 CARTER ST - INSURANC		(720)		(720)	(720)	(720)	-	-		(720)
1410-0150 PROPERTY SERVICES ADMIN CHARGE		(7,433)		(7,433)	(7,433)	(5,575)	-	(1,858)		(7,433)
3550-2504 HOUSING DEPRECIATION		(9,300)		(9,300)	(9,300)	(6,745)	-	(2,555)		(9,300)
HOUSINGCAPEXP HOUSING CAPITAL EXPENDITURE		-		-	-	-	-	-		-
HOUSING REVENUE		15,860		15,860	15,860	11,590	-	4,270		15,860
3550-1826 GENERAL - RENT ON COUNCIL HOUSES		15,860		15,860	15,860	11,590	-	4,270		15,860
3550-1827 HOUSING CAPITAL INCOME		-		-	-	-	-	-		-
HOUSINGCAPINC HOUSING CAPITAL INCOME		-		-	-	-	-	-		-
HOUSING Total		(13,803)		(13,803)	(13,707)	(9,738)	(295)	(3,969)		(13,707)
ENVIRONMENTAL SERVICES										
ENVIRONMENTAL SERVICES EXPENSE		(674,887)		(674,887)	(640,407)	(594,856)	(31,239)	(45,551)		(640,407)
1111-0105 DOG ACT EXPENSES		(37,750)		(37,750)	(37,750)	(39,298)	(2,128)	1,548		(37,750)
1111-0106 DOG ACT EXPENSES - TELEPHONE		(600)		(600)	(600)	(89)	-	(511)		(600)
1111-0108 COMPANION ANIMAL DLG REGISTRAT		(6,000)		(6,000)	(6,000)	(4,332)	-	(1,668)		(6,000)
1111-0109 POUND OPERATION SALARIES & ALL		(28,250)		(28,250)	(28,250)	(17,969)	(780)	(10,281)		(28,250)
1111-0110 POUNDS ACT EXPENSES		(19,240)		(19,240)	(19,240)	(23,537)	(1,804)	4,297		(19,240)
1111-0111 POUNDS ACT EXPS - INSURANCE		(180)		(180)	(180)	(180)	-	-		(180)
1111-0112 POUNDS ACT EXP. - ADVERTISING		(200)		(200)	(200)	-	-	(200)		(200)
1111-0113 POUNDS ACT EXPENSE - TELEPHONE		(300)		(300)	(300)	(89)	-	(211)		(300)
1111-0115 DOG POUND MTCE		(1,100)		(1,100)	(1,100)	(73)	(73)	(1,027)		(1,100)
1111-0125 STOCK POUND MTCE		(500)		(500)	(500)	(9)	-	(491)		(500)

	2016/17 Budget Carried Forward	2016-17 ORIGINAL BUDGET	CAPITAL SPLIT	2016-17 ORIGINAL PLUS CWFD	REVISED DEC 16/17 BUDGET	MAR 2017 ACTUAL	MAR 2017 COMMITME NTS	MAR 17 BUDGET UNDER OVER	MAR BUDGET CHANGES	REVISED YTD MAR
GRAND TOTAL	(256,846)	74,801	-	(211,776)	372,085	155,657	(3,097,065)	(2,669,197)	10,369	382,454
1111-0505 ANIMAL CONTROL CAPITAL WORKS	-	-	-	-	-	-	-	-	-	-
1210-0190 HEALTH ADMINISTRATION ADMIN CH	(97,976)	(97,976)	-	(97,976)	(62,776)	(47,082)	-	(15,694)	-	(62,776)
1211-0105 COMMUNITY SHARPS DISPOSAL	-	-	-	-	-	(105)	-	105	-	-
1212-0105 FOOD CONTROL	-	-	-	-	-	-	-	-	-	-
1213-0105 PEST CONTROL	-	-	-	-	-	-	-	-	-	-
1213-0106 PEST CONTROL - BIRDS	-	-	-	-	-	-	-	-	-	-
1214-0105 CONTRIB CENTRAL MURRAY COUNTY	(122,285)	(122,285)	-	(122,285)	(122,285)	(122,285)	-	-	-	(122,285)
1215-0105 MEMORIAL PARK TOILET BLDG MTCE	(1,000)	(1,000)	-	(1,000)	(1,000)	(611)	-	(389)	-	(1,000)
1215-0120 TOY LIBRARY BLDG MTCE	-	-	-	-	-	-	-	-	-	-
1215-0130 FIN SECONDHAND SHOP INSURANCE	(460)	(460)	-	(460)	(460)	(460)	-	-	-	(460)
1411-0110 ENV. SERV SALARIES & ALLOWANCE	(403,100)	(403,100)	-	(403,100)	(403,100)	(371,383)	(14,326)	(31,717)	-	(403,100)
1411-0120 ENV. SERV VEHICLE OPERATING EX	(43,680)	(43,680)	-	(43,680)	(43,680)	(32,055)	(1,666)	(11,625)	-	(43,680)
1411-0125 ENV. SERV STAFF TRAINING	(12,000)	(12,000)	-	(12,000)	(12,000)	(13,810)	-	1,810	-	(12,000)
1411-0130 ENV. SERV CONFERENCES/SEMINARS	(5,000)	(5,000)	-	(5,000)	(5,000)	(826)	-	(4,174)	-	(5,000)
1411-0135 ENV. SERV OFFICE EXPENSES	(5,500)	(5,500)	-	(5,500)	(5,500)	(3,813)	-	(1,687)	-	(5,500)
1411-0136 ENV. SERV ADVERTISING EXPENSES	(2,000)	(2,000)	-	(2,000)	(2,720)	(9,979)	(7,802)	7,259	-	(2,720)
1411-0137 ENV. SERV OFFICE EXP-TELEPHONE	(2,000)	(2,000)	-	(2,000)	(2,000)	(1,296)	-	(704)	-	(2,000)
1411-0140 BUILDING SURVEYOR ACCREDITATION	(3,000)	(3,000)	-	(3,000)	(3,000)	(3,000)	-	-	-	(3,000)
1411-0145 ENV. SERV LEGAL EXPENSES	(5,000)	(5,000)	-	(5,000)	(5,000)	(3,372)	(2,419)	(1,628)	-	(5,000)
1411-0146 ENV. SERV CONSULTANCY	(2,000)	(2,000)	-	(2,000)	(2,000)	-	-	(2,000)	-	(2,000)
1411-0150 COMMUNITY CLEAN-UP EXPENSE	-	-	-	-	-	-	-	-	-	-
1411-0170 ASBESTOS MANAGEMENT PROGRAM	-	-	-	-	-	-	-	-	-	-
1411-0180 BLDG MTCE PROGRAM	(16,000)	(16,000)	-	(16,000)	(16,000)	(3,872)	(239)	(12,128)	-	(16,000)
1411-0186 DA TRACKING PROJECT	-	-	-	-	-	-	-	-	-	-
1411-0187 ELECTRONIC HOUSING PROJECT	(2,500)	(2,500)	-	(2,500)	(2,500)	(2,400)	-	(100)	-	(2,500)
1411-0190 LESS: CHARGED TO OTHER FUNDS	484,300	484,300	-	484,300	484,300	363,225	-	121,075	-	484,300
1411-0195 ENV. SERV ADMIN CHARGES	(102,715)	(102,715)	-	(102,715)	(102,715)	(77,036)	-	(25,679)	-	(102,715)
1810-0190 BUILDING CONTROL ADMIN CHARGES	(238,001)	(238,001)	-	(238,001)	(238,001)	(178,501)	-	(59,500)	-	(238,001)
2200-2502-0000 ANIMAL CONTROL EQUIPMENT DEPCN	(850)	(850)	-	(850)	(850)	(619)	-	(231)	-	(850)
2200-2504-0000 ANIMAL CONTROL BLDG DEPCN	-	-	-	-	-	-	-	-	-	-
ENVSERVICESCAPEXP ENVIRONMENTAL SERVICES CAPITAL EXPENDITURE	-	-	-	-	-	-	-	-	-	-
ENVIRONMENTAL SERVICES REVENUE		226,320		226,320	234,092	217,377	-	16,715		234,092
2200-1500 COMP ANIMALS MICROCHIP FEES INCL GST	400	400	-	400	400	345	-	55	-	400
2200-1810 COMPANION ANIMAL REGISTRATION FEES	5,200	5,200	-	5,200	5,200	5,668	-	(468)	-	5,200
2200-1811 COMPANION ANIMAL DLG REIMBURSEMENTS	8,000	8,000	-	8,000	8,000	9,134	-	(1,134)	-	8,000
2200-1815 IMPOUNDING DOG FEES & FINES GST FREE	5,000	5,000	-	5,000	5,000	2,485	-	2,515	-	5,000
2200-1829 IMPOUNDING FINES & COSTS	2,100	2,100	-	2,100	2,100	1,246	-	854	-	2,100
2200-1896 SALES OF ANIMALS	-	-	-	-	-	-	-	-	-	-
2700-1812 FOOD CONTROL FEES	5,200	5,200	-	5,200	3,200	2,870	-	330	-	3,200
2750-1812 Insect/Vermin/Pest Control Fees	-	-	-	-	27	27	-	(0)	-	27
3600-1200 ENVIRONMENTAL SERVICES FINES INCOME	-	-	-	-	-	-	-	-	-	-
3600-1501 PLANNING ADVERT FEES - GST FREE	3,000	3,000	-	3,000	3,000	3,400	-	(400)	-	3,000
3600-1502 ENV. SERV SUNDRY INCOME - INCL GST	700	700	-	700	2,365	5,818	-	(3,453)	-	2,365
3600-1503 DRAINAGE DIAGRAMS - GST FREE	14,500	14,500	-	14,500	14,500	12,034	-	2,466	-	14,500

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GRAND TOTAL	(256,846)	74,801	-	(211,776)	372,085	155,657	(3,097,065)	(2,669,197)	10,369	382,454
3600-1504 ON-SITE SEWAGE FEES - GST FREE		3,000		3,000	3,000	1,145	-	1,855		3,000
3600-1505 LGA LOCAL ACTIVITY FEE - GST FREE		8,500		8,500	8,500	828	-	7,672		8,500
3600-1506 FOOTPATH TRADING PERMIT FEES		1,100		1,100	1,100	1,090	-	10		1,100
3600-1507 Env. Serv Sundry Income - Ex. GST		-		-	-	75	-	(75)		-
3600-1508 PLANNING ADVERT FEE - GST FREE				-	600	1,007	-	(407)		600
3600-1812 PLANNING CERTIFICATE S149 - GST FREE		20,000		20,000	20,000	18,084	-	1,916		20,000
3600-1813 URGENT PLAN S149 CERT INCL GST		500		500	500	65	-	435		500
3600-1814 CONSTRUCTION CERTIFICATE FEES		18,000		18,000	18,000	25,573	-	(7,573)		18,000
3600-1815 COMPLYING DEVELOPMENT FEES -INCL GST		11,000		11,000	11,000	8,889	-	2,111		11,000
3600-1816 DEVELOPMENT APPLICATION FEES - APPLI		70,000		70,000	70,000	68,238	-	1,762		70,000
3600-1817 COMPLIANCE CERT. INSPECT - INCL. GST		45,000		45,000	45,000	37,564	-	7,436		45,000
3600-1818 SUBDIV. SUPERVISION FEE - INCL. GST		100		100	7,500	7,500	-	-		7,500
3600-1870 LEGAL COSTS RECOVERED		-		-	-	-	-	-		-
3600-1950 LOCAL ENVIRONMENT PLAN GRANT		-		-	-	-	-	-		-
3600-1952 ELECTRONIC HOUSING CODE GRANT		-		-	-	-	-	-		-
3600-1953 APPLICATION TRACKING PH4 GRANT		-		-	-	-	-	-		-
6910-1500 BUILD CONTROL SUNDRY INCOME		-		-	-	-	-	-		-
6910-1750 LONG SERVICE CORP LEVY COMMISSION		1,300		1,300	1,300	608	-	692		1,300
6910-1755 PLANFIRST LEVY COMMISSION		300		300	300	203	-	97		300
6910-1760 S735A / S121ZP NOTICES GST FREE		3,000		3,000	3,000	2,730	-	270		3,000
6910-1812 BUILD CERTIFICATE FEES (S149/D)		420		420	500	750	-	(250)		500
ENVSERVICESCAPINC ENVIRONMENTAL SERVICES CAPITAL INCOME		-		-	-	-	-	-		-
ENVIRONMENTAL SERVICES Total		(448,567)		(448,567)	(406,315)	(377,479)	(31,239)	(28,836)		(406,315)
DOMESTIC WASTE MANAGEMENT										
DOMESTIC WASTE MANAGEMENT EXPENSE		(1,292,160)	-	(1,292,160)	(1,308,026)	(1,163,446)	(56,630)	(144,580)	(301,500)	(1,609,526)
1412-0105 DWM ADMIN CHARGES		(213,670)		(213,670)	(213,670)	(160,253)	-	(53,418)		(213,670)
1412-0140 COLLECTION EXPENSES - CONTRACT		(205,300)		(205,300)	(212,666)	(162,030)	(220)	(50,636)		(212,666)
1412-0141 DWM WASTE COLLECTION FEE EXP		(157,772)		(157,772)	(157,772)	-	-	(157,772)		(157,772)
1412-0142 CONTRACT SUPERVISION FEES (MOI		(6,540)		(6,540)	(6,540)	(5,000)	-	(1,540)		(6,540)
1412-0150 TIP OPERATION EXPENSES - TOC		(118,000)		(118,000)	(118,000)	(111,455)	(7,994)	(6,545)		(118,000)
1412-0151 TOC TIP OP EXPS - INSURANCE		(3,700)		(3,700)	(3,700)	(3,700)	-	-		(3,700)
1412-0155 TIP OPERATIONS EXPENSES - BGN		(148,600)		(148,600)	(148,600)	(137,876)	(20,328)	(10,724)		(148,600)
1412-0156 BGN TIP OP. EXPS - INSURANCE		(3,700)		(3,700)	(3,700)	(3,700)	-	-		(3,700)
1412-0157 TIP OP. EXPS BGN - ELECTRICITY		(4,000)		(4,000)	(4,000)	(796)	-	(3,204)	1,165	(2,835)
1412-0158 TIP OPERATIONS TELEPHONE		(920)		(920)	(920)	(280)	-	(640)		(920)
1412-0160 RECYCLE CENTRE OPERATIONS EXPE		(52,400)		(52,400)	(52,400)	(55,843)	(23,855)	3,443	(5,000)	(57,400)
1412-0161 RECYCLE CENTRE - INSURANCE		(4,000)		(4,000)	(4,000)	(4,000)	-	-		(4,000)
1412-0162 RECYCLABLES COLLECTION EXPENSE		(162,700)		(162,700)	(162,700)	(105,679)	(3,682)	(57,021)		(162,700)
1412-0165 FINLEY RECYCLE CENTRE BLDG MTC		(200)		(200)	(200)	-	-	(200)		(200)
1412-0167 BERRIGAN TIP BLDG MTCE		(500)		(500)	(500)	(1,065)	-	565	(1,000)	(1,500)
1412-0185 DRUMMUSTER OPERATIONAL EXPENDI		(4,300)		(4,300)	(4,300)	-	-	(4,300)		(4,300)
1412-0505 PURCHASE OF BINS		(5,000)		(5,000)	(5,000)	(1,025)	-	(3,975)		(5,000)

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GRAND TOTAL	(256,846)	74,801	-	(211,776)	372,085	155,657	(3,097,065)	(2,669,197)	10,369	382,454
1412-0506 FINLEY TIP - FENCING AROUND BI	-	-	-	-	-	-	-	-	-	-
1412-0512 BERRIGAN & FINLEY TIP - CRUSHED ROCK	-	-	(5,000)	(5,000)	(20,000)	(17,140)	-	(2,860)	-	(20,000)
1412-0527 BGN - NEW LANDFILL HOLE	-	-	(40,000)	(40,000)	(40,000)	(27,483)	-	(12,517)	-	(40,000)
1412-0528 BERRIGAN TIP - FENCE	-	-	-	-	(3,500)	(3,854)	(387)	354	(500)	(4,000)
1412-0529 FIN TIP FENCE	-	-	-	-	-	(164)	(164)	164	(165)	(165)
1412-0530 REHAB EXHAUSTED LANDFILLS	-	-	(10,000)	(10,000)	(10,000)	-	-	(10,000)	2,000	(8,000)
1412-0531 CONCRETE CRUSHING	-	-	(30,000)	(30,000)	(20,000)	(202)	-	(19,798)	2,000	(18,000)
3670-2026 DWM TRANSFER TO RESERVE	(15,258)	(15,258)	(75,000)	(90,258)	(90,258)	(346,794)	-	256,536	(300,000)	(390,258)
3670-2500 NON DOMESTIC WASTE BUILDINGS DEPCN	(100)	(100)	-	(100)	(100)	-	-	(100)	-	(100)
3670-2502 NON DOMESTIC WASTE LAND IMPROVMENTS DEPCN	(13,600)	(13,600)	-	(13,600)	(13,600)	(12,189)	-	(1,411)	-	(13,600)
3670-2504 DOMESTIC WASTE DEPCN	(6,300)	(6,300)	-	(6,300)	(6,300)	(2,920)	-	(3,380)	-	(6,300)
3670-2505 DOMESTIC WASTE REMEDIATION - DEPCN	(5,600)	(5,600)	-	(5,600)	(5,600)	-	-	(5,600)	-	(5,600)
WASTEMGMTCAPEXP WASTE MANAGEMENT CAPITAL EXPENDITURE	(160,000)	(160,000)	160,000	-	-	-	-	-	-	-
DOMESTIC WASTE MANAGEMENT REVENUE		1,292,160		1,292,160	1,308,026	1,163,446	-	144,580	301,500	1,609,526
3660-1000 DWM CHARGES COLLECTED		869,312		869,312	879,802	880,780	-	(978)		879,802
3660-1020 DWM CHARGES UNCOLLECTED		15,174		15,174	15,174	15,174	-	-		15,174
3660-1080 LESS - DWM CHARGES WRITTEN OFF		(2,000)		(2,000)	(1,500)	(28)	-	(1,472)		(1,500)
3660-1081 Less - Non-DWM Charges Written Off		-		-	-	(1)	-	1		-
3660-1082 LESS - DWM CHARGES D/DEBT EXPENSE		(1,000)		(1,000)	(500)	-	-	(500)		(500)
3660-1095 LESS DWM CHARGES PENSION REBATE		(76,500)		(76,500)	(71,929)	(71,929)	-	(0)		(71,929)
3660-1500 DWM TIPPING FEES		180,000		180,000	185,000	207,248	-	(22,248)	300,000	485,000
3660-1505 DWM WASTE COLLECTION TIP FEE CONTRA		157,772		157,772	157,772	-	-	157,772		157,772
3660-1950 DWM CHARGES PENSION SUBSIDY		40,500		40,500	39,705	39,705	-	0		39,705
3670-1000 BUSINESS GARBAGE CHARGES		74,502		74,502	74,502	74,175	-	327		74,502
3670-1500 NON-DOMESTIC WASTE TIPPING FEES		-		-	-	-	-	-		-
3670-1502 SALE OF SCRAP METAL		4,000		4,000	2,000	-	-	2,000		2,000
3670-1503 SALE OF RECYCLABLES		-		-	-	-	-	-		-
3670-1505 DRUMMUSTER REVENUE		1,000		1,000	500	-	-	500		500
3670-1506 DRUMMUSTER REIMBURSEMENTS		3,200		3,200	1,600	3,091	-	(1,491)	1,500	3,100
3670-1507 SALE OF BATTERIES		600		600	300	121	-	179		300
3670-1508 RAMROC CRC REIMBURSEMENT		-		-	-	-	-	-		-
3670-1926 GARBAGE TRANSFER FROM RESERVE		-		-	-	-	-	-		-
3670-4310 DWM DEPCN CONTRA		25,600		25,600	25,600	15,108	-	10,492		25,600
WASTEMGMTCAPINC WASTE MANAGEMENT CAPITAL INCOME		-		-	-	-	-	-		-
DOMESTIC WASTE MANAGEMENT Total		-	-	-	-	(0)	(56,630)	0	-	-
STORMWATER DRAINAGE										
STORMWATER DRAINAGE EXPENSE	(869,953)	(967,873)	-	(1,837,826)	(1,912,386)	(1,166,876)	(149,473)	(745,510)	87,768	(1,824,618)
1416-0110 STORM WATER DRAINAGE MTCE		(99,000)		(99,000)	(124,330)	(153,573)	(5,003)	29,243	(36,347)	(160,677)
1416-0111 STORMWATER DRAIN - ELECTRICITY		(18,000)		(18,000)	(18,000)	(16,951)	-	(1,049)		(18,000)
1416-0160 INTEREST-DRAINAGE INT LOAN 385		-		-	-	-	-	-		-
1416-0161 LOAN 387 INTEREST EXPENSE		(1,410)		(1,410)	(1,410)	-	-	(1,410)		(1,410)

	2016/17 Budget Carried Forward	2016-17 ORIGINAL BUDGET	CAPITAL SPLIT	2016-17 ORIGINAL PLUS CWFD	REVISED DEC 16/17 BUDGET	MAR 2017 ACTUAL	MAR 2017 COMMITME NTS	MAR 17 BUDGET UNDER OVER	MAR BUDGET CHANGES	REVISED YTD MAR
GRAND TOTAL	(256,846)	74,801	-	(211,776)	372,085	155,657	(3,097,065)	(2,669,197)	10,369	382,454
1416-0998 ASSET MANAGEMENT - DRAINAGE		-		-	-	-	-	-		-
1416-2410 LIRS - US/W DRAINAGE INTEREST		(57,887)		(57,887)	(57,887)	(49,360)	-	(8,527)		(57,887)
1416-2411 LIRS - US/W DRAINAGE PRINCIPAL		(142,602)		(142,602)	(142,602)	(117,713)	-	(24,888)		(142,602)
1417-0525 PRINCIPAL-DRAINAGE INTLOAN 385		-		-	-	-	-	-		-
1417-0530 LOAN 387 PRINCIPAL - CURRENT		(40,690)		(40,690)	(40,690)	-	-	(40,690)		(40,690)
1417-0540 REMODEL LOCO DAM		-		-	-	-	-	-		-
1417-0541 RILEY COURT STORMWATER DETENTION BASIN		-		-	-	-	-	-		-
1417-0546 RETENTION POND - RIV HWY FIN		-		-	(15,845)	(16,350)	-	505		(15,845)
1417-0551 CONSTRUCT PUMP STATION TOC GOLF	(24,955)	-		(24,955)	(36,767)	(420)	-	(36,347)	36,767	-
1417-0554 CHANTER ST - RAILWAY TO JERSEY	(86,700)	-		(86,700)	(86,700)	(73,248)	-	(13,452)	13,000	(73,700)
1417-0555 CRAWFORD SUBDIV DRAIN TO TOC SEWER		-		-	(6,091)	(6,091)	(6,091)	(0)		(6,091)
1417-0677 WILLIAM ST - HAMPDEN TO EAST		-		-	-	-	-	-		-
1417-0822 MURRAY ST - HEADFORD TO OSBORNE (TP)	(58,735)	-		(58,735)	(58,735)	(9,252)	(9,252)	(49,483)	49,483	(9,252)
1417-0824 GEORGE ST PUMPSTATION		-		-	-	-	-	-		-
1417-0825 LIRS - EAST RIVERINA HWY	(291,020)	-		(291,020)	(302,496)	(303,634)	(9,043)	1,138		(302,496)
1417-0826 LIRS - FLYNN ST AREA	(4,075)	-		(4,075)	(4,075)	(4,046)	-	(29)		(4,075)
1417-0827 FLYNN ST AREA		-		-	(45)	(43)	(43)	(2)		(45)
1417-0828 FINLEY ST DETENTION BASIN	(45,827)	-	(266,485)	(312,312)	(312,312)	(112,906)	(112,906)	(199,406)		(312,312)
1417-0829 WILLIAM ST CROSS CONNECTION		-		-	(15)	(15)	-	(0)		(15)
1417-0830 BRUTON ST ELEC & PIPEWORK	(150,000)	-		(150,000)	(150,000)	-	-	(150,000)		(150,000)
1417-0831 GEORGE ST-DEAN ST PUMP STATION		-		-	(3,660)	(3,660)	-	0		(3,660)
1417-0833 DRUMMOND ST RAILWAY TO DROHAN	(13,207)	-		(13,207)	(13,207)	(500)	-	(12,707)		(13,207)
1417-0834 ENDEVOUR ST NEW PUMP STATION	(47,239)	-		(47,239)	(53,359)	(54,710)	(202)	1,351		(53,359)
1417-0835 MURRAY ST WARMATTA TO WOLAMAI	(22,500)	-		(22,500)	(22,500)	(200)	-	(22,300)		(22,500)
1417-0836 LANE 961 BRUTON ST BGA ST NTH		-		-	-	-	-	-		-
1417-0837 TUPPAL ST FINLEY	(75,695)	-		(75,695)	(51,671)	-	-	(51,671)	51,671	-
1417-0838 MAY LAWSON CROSS CONNECTION		-		-	(190)	(190)	-	-		(190)
1417-0839 TOC TOWN ENTRY - DEAN ST	(30,000)	-		(30,000)	-	(84)	(14)	84		-
1417-0840 CORCORAN ST RISING MAIN	(20,000)	-		(20,000)	(20,000)	(6,611)	-	(13,389)		(20,000)
1417-0841 JERILDERIE ST HORSFALL TO NANG		-	(20,000)	(20,000)	(20,000)	-	-	(20,000)		(20,000)
1417-0842 JERILDERIE ST - NANGUNIA TO ORR		-	(16,000)	(16,000)	(16,000)	-	-	(16,000)		(16,000)
1417-0843 BRUTON ST - EXT JERILDERIE NTH		-	(30,000)	(30,000)	(30,000)	-	-	(30,000)	(51,671)	(81,671)
1417-0844 BRUTON ST - EXT TO CHARLOTTE		-	(15,000)	(15,000)	(15,000)	-	-	(15,000)	15,000	-
1417-0845 MCALLISTER St - HEADFORD TO OSB		-	(50,000)	(50,000)	(50,000)	-	-	(50,000)	42,865	(7,135)
1417-0846 JERSEY ST - CHANTER TO TUPPAL		-		-	(48,000)	(79,218)	(6,919)	31,218	(33,000)	(81,000)
3750-2512 STORMWATER DRAINAGE DEPCN		(210,800)		(210,800)	(210,800)	(158,100)	-	(52,700)		(210,800)
DRAINAGECAPEXP DRAINAGE CAPITAL WORKS EXPENDITURE		(397,485)	397,485	-	-	-	-	-		-
STORMWATER DRAINAGE REVENUE	105,848	109,381		215,229	217,524	95,674	-	121,850	(83,348)	134,176
1500-5105 UNSPENT LOAN PROCEEDS LIRS		-		-	-	-	-	-		-
3750-1000 STORMWATER / DRAINAGE CHARGE		71,850		71,850	72,540	72,537	-	3		72,540
3750-1080 DRAINAGE CHARGE - WRITE OFFS		(500)		(500)	(500)	(18)	-	(482)		(500)
3750-1200 CONTRIBUTIONS TO WORKS		-		-	-	-	-	-		-
3750-1500 ELECTRICITY CHARGES REFUND		-		-	-	-	-	-		-
3750-1501 SECT 94 CONT. DRAINAGE - BAROOGA		-		-	1,605	1,605	-	-		1,605

	2016/17 Budget Carried Forward	2016-17 ORIGINAL BUDGET	CAPITAL SPLIT	2016-17 ORIGINAL PLUS CWFD	REVISED DEC 16/17 BUDGET	MAR 2017 ACTUAL	MAR 2017 COMMITME NTS	MAR 17 BUDGET UNDER OVER	MAR BUDGET CHANGES	REVISED YTD MAR
GRAND TOTAL	(256,846)	74,801	-	(211,776)	372,085	155,657	(3,097,065)	(2,669,197)	10,369	382,454
3750-1502 SECT 94 CONT. DRAINAGE - BERRIGAN		-		-	-	-	-	-		-
3750-1503 SECT 94 CONT. DRAINAGE - FINLEY		-		-	-	-	-	-		-
3750-1504 SECT 94 CONT. DRAINAGE - TOCUMWAL		-		-	-	-	-	-		-
3750-1700 LIRS - URBAN S/W LOAN PROCEEDS		-		-	-	-	-	-		-
3750-1701 LIRS INTEREST SUBSIDY		38,031		38,031	38,031	21,549	-	16,482		38,031
3750-1702 LIRS Interest Earned on TD		-		-	-	-	-	-		-
3750-1926 SECT 94 CONT. DRAINAGE-RESERVE TRANS		-		-	-	-	-	-		-
3750-1950 MURRAY ST - HEADFORD TO OSBRORNE RMS FUNDING		-		-	-	-	-	-		-
3750-1951 ENDEVOUR ST CONSTRUCT PUMP STATION		-		-	-	-	-	-		-
3750-1952 DRAINAGE MURRAY ST WARMATTA TO WOLAMI	22,500	-		22,500	22,500	-	-	22,500		22,500
3750-1953 TUPPAL ST FINLEY - RMS FUNDING	83,348	-		83,348	83,348	-	-	83,348	(83,348)	-
3750-1954 DRAINAGE - RMS SH20 Finley		-		-	-	-	-	-		-
DRAINAGECAPINC DRAINAGE CAPITAL WORKS INCOME		-		-	-	-	-	-		-
STORMWATER DRAINAGE Total	(764,105)	(858,493)	-	(1,622,598)	(1,694,863)	(1,071,203)	(149,473)	(623,660)	4,420	(1,690,443)
ENVIRONMENTAL PROTECTION										
ENVIRONMENTAL PROTECTION EXPENSE		(191,036)	-	(191,036)	(388,436)	(189,712)	(50,587)	(198,724)	-	(388,436)
1418-0110 LEVEE BANKS MTCE		(50,000)		(50,000)	(50,000)	(23,088)	(7,501)	(26,912)		(50,000)
1418-0130 MURRAY DARLING ASSOCIATION		(2,000)		(2,000)	(2,400)	(2,377)	-	(23)		(2,400)
1418-0140 LEVEE BANKS ADMIN CHARGES		(39,036)		(39,036)	(39,036)	(29,277)	-	(9,759)		(39,036)
1418-0500 LEVEE - TOC FORESHORE WORKS		-		-	-	(134,970)	(43,086)	134,970	(197,000)	(197,000)
3800-2026 LEVEE BANK CONSTRUCTION TRANSFER TO RESERVE		(50,000)	(50,000)	(100,000)	(100,000)	-	-	(100,000)		(100,000)
LEVEECAPEXP LEVEE BANK CAPITAL EXPENDITURE		(50,000)	50,000	-	(197,000)	-	-	(197,000)	197,000	-
ENVIRONMENTAL PROTECTION REVENUE		-	-	-	197,400	61,500	-	135,900	-	197,400
3800-1500 FEES - MANAGEMENT OF ROAD RESERVES		-		-	-	-	-	-		-
3800-1926 LEVEE BANK CONSTRUCTION TRANSFER FROM RESERVE		-		-	74,400	-	-	74,400		74,400
3800-1951 CAPITAL WORKS INCOME - LEVEE BANKS		-		-	-	-	-	-		-
3800-1952 CAPITAL WORKS INCOME - SEPPELTS		-		-	-	-	-	-		-
3800-1953 NATIONAL DISASTER RELIEF ASSISTANCE GRANT		-		-	123,000	-	-	123,000	-	123,000
3800-1954 TOC LEVEE - CLUBGRANT		-		-	-	61,500	-	(61,500)		-
LEVEECAPIINC LEVEE BANK CAPITAL INCOME		-		-	-	-	-	-		-
ENVIRONMENTAL PROTECTION Total		(191,036)	-	(191,036)	(191,036)	(128,212)	(50,587)	(62,824)	-	(191,036)
WATER SUPPLIES										
WATER SUPPLIES EXPENSE	(468,977)	(3,499,893)	-	(3,968,870)	(3,957,641)	(3,424,807)	(98,556)	(532,834)	(36,958)	(3,994,599)
1510-0105 WATER ADMIN CHARGES - ADMINIST		(246,627)		(246,627)	(246,627)	(184,970)	-	(61,657)		(246,627)
1510-0106 WATER ADMIN CHARGE - ENGINEERI		(319,859)		(319,859)	(319,859)	(239,894)	-	(79,965)		(319,859)
1510-0117 WATER SUPPLIES - RENTAL CONTRI		(72,480)		(72,480)	(72,480)	(54,360)	-	(18,120)		(72,480)
1510-0125 PROV BAD & DOUBTFUL DEBTS		(5,000)		(5,000)	(5,000)	-	-	(5,000)		(5,000)
1510-0155 WATER WRITE OFF BAD DEBTS		(2,500)		(2,500)	(2,500)	-	-	(2,500)		(2,500)

	2016/17 Budget Carried Forward	2016-17 ORIGINAL BUDGET	CAPITAL SPLIT	2016-17 ORIGINAL PLUS CWFD	REVISED DEC 16/17 BUDGET	MAR 2017 ACTUAL	MAR 2017 COMMITME NTS	MAR 17 BUDGET UNDER OVER	MAR BUDGET CHANGES	REVISED YTD MAR
GRAND TOTAL	(256,846)	74,801	-	(211,776)	372,085	155,657	(3,097,065)	(2,669,197)	10,369	382,454
1510-0170 WATER DELIVERY EXPENSES		(32,000)		(32,000)	(32,000)	(26,165)	(975)	(5,835)		(32,000)
1510-0200 WATER LEGAL EXPENSES		(5,000)		(5,000)	(5,000)	-	-	(5,000)		(5,000)
1510-0500 WATER SUPPLIES PRINCIPAL ON LO		(111,493)		(111,493)	(111,493)	(111,931)	-	438	(438)	(111,931)
1510-0504 OFFICE EQUIP/FURN NON CAPITAL		(1,300)	(2,000)	(3,300)	(3,300)	-	-	(3,300)		(3,300)
1510-0505 OFFICE EQUIP/FURN - ENG WATER		(2,500)	(2,000)	(4,500)	(4,500)	27	-	(4,527)		(4,500)
1510-0506 SUBSCRIPTIONS & MEMBERSHIPS		(9,200)		(9,200)	(9,200)	(3,545)	-	(5,655)		(9,200)
1510-0507 TELEMENTRY UPGRADE - WATER		-	(10,000)	(10,000)	(10,000)	(3,973)	(239)	(6,027)		(10,000)
1510-0510 BGA - SOLAR AT PUMPSTATION		-		-	-	-	-	-		-
1510-0511 FIN - SOLAR AT PUMPSTATION		-		-	-	-	-	-		-
1510-0512 TOC - SOLAR AT PUMPSTATION		-		-	(520)	(520)	-	-	(520)	(1,040)
1510-0536 SODA ASH DOSING SYSTEM		-		-	-	-	-	-		-
1510-0537 FIN - UPGRADE PLATFORM & WINCH WTP		-		-	-	-	-	-		-
1510-0548 IMPROVE OH & S AT WORK SITES		(10,000)		(10,000)	(10,000)	-	-	(10,000)		(10,000)
1510-0551 OH&S SIGNAGE - WATER		(5,000)		(5,000)	(5,000)	-	-	(5,000)		(5,000)
1510-0560 MAINS RETIC - BGA		-	(10,000)	(10,000)	(6,350)	-	-	(6,350)		(6,350)
1510-0561 BGA - REPAINT INTERIOR WTP		-		-	(3,655)	(3,654)	(3,654)	(1)		(3,655)
1510-0564 BGA - MAJOR PUMP REPLACEMENT	(50,000)	-		(50,000)	(50,000)	(10,325)	(3,948)	(39,675)		(50,000)
1510-0565 MAINS RETIC - BGN		-	(20,000)	(20,000)	(20,000)	(1,595)	-	(18,405)		(20,000)
1510-0570 MAINS RETIC - FIN		-	(20,000)	(20,000)	(20,000)	-	-	(20,000)		(20,000)
1510-0575 MAINS RETIC - TOC		-	(30,000)	(30,000)	(30,000)	(5,950)	-	(24,050)		(30,000)
1510-0608 CRUSHED GRANITE-FIN WATER DAM		-		-	-	-	-	-		-
1510-0613 BGN - RAW WATER PUMP STATION DRAINAGE LINE		-		-	-	-	-	-		-
1510-0615 FIN - FILTERED & UNFILTERED MAIN TONGS/HOWE STS	(18,977)	-		(18,977)	(18,977)	-	-	(18,977)		(18,977)
1510-0652 REPLACEMENT OF MINOR PLANT		-		-	-	-	-	-		-
1510-0657 BGN - OTHER MINOR REPAIR/REPLACEMENTS		-		-	-	-	-	-		-
1510-0661 TOC - REPLACE COMPRESSOR		-		-	-	-	-	-		-
1510-0662 TOC - OTHER MINOR REPAIR/REPLACEMENT		-		-	(10)	(8)	-	(2)		(10)
1510-0665 TOC-CHLORINE DOSING SYSTEM		-		-	-	-	-	-		-
1510-0668 FIN - CLARIFIER REPLACE PONDS			(500,000)	(500,000)	(475,000)	-	-	(475,000)		(475,000)
1510-0669 METER CYBAL REPLACEMENT			(30,000)	(30,000)	(30,000)	-	-	(30,000)		(30,000)
1510-0877 TERRACING AT WTP BGA		-		-	-	-	-	-		-
1510-0878 LOW LIFT PUMP MECH & ELEC BGN		-		-	-	-	-	-		-
1510-0879 HL PUMP MECH & ELEC FIN		-		-	-	-	-	-		-
1510-0880 CHEMICAL PUMP REPLACEMENT		-		-	(35,000)	(23,321)	-	(11,679)		(35,000)
1510-0881 HL PUMP MECH & ELEC BGN		-		-	-	-	-	-		-
1510-0882 WATER MAIN REPLACEMENT TOC		-		-	-	-	-	-		-
1511-0109 REC FACIL DONATION & OTHER COSTS		(1,550)		(1,550)	(1,550)	(1,530)	-	(20)		(1,550)
1511-0110 METER READING - BGN SHIRE		(68,600)		(68,600)	(68,600)	(55,758)	(3,888)	(12,842)		(68,600)
1511-0111 METER READING PRINTING & POSTA		(13,500)		(13,500)	(13,500)	(10,597)	(1,213)	(2,903)		(13,500)
1511-0113 METER READING TELEPHONE		(740)		(740)	(740)	(166)	-	(574)		(740)
1511-0130 PURCHASE OF WATER - BGA		(13,500)		(13,500)	(13,500)	(11,471)	(6,206)	(2,029)		(13,500)
1511-0135 PURCHASE OF WATER - BGN		(40,200)		(40,200)	(40,200)	(33,701)	(21,091)	(6,499)		(40,200)
1511-0140 PURCHASE OF WATER - FIN		(52,500)		(52,500)	(52,500)	(34,377)	(21,091)	(18,123)		(52,500)
1511-0145 PURCHASE OF WATER - TOC		(12,800)		(12,800)	(12,800)	(7,099)	-	(5,701)		(12,800)
1511-0150 WATER TREATMENT - OP EXP - BGA		(144,200)		(144,200)	(144,200)	(114,295)	(6,032)	(29,905)		(144,200)

	2016/17 Budget Carried Forward	2016-17 ORIGINAL BUDGET	CAPITAL SPLIT	2016-17 ORIGINAL PLUS CWFD	REVISED DEC 16/17 BUDGET	MAR 2017 ACTUAL	MAR 2017 COMMITME NTS	MAR 17 BUDGET UNDER OVER	MAR BUDGET CHANGES	REVISED YTD MAR
GRAND TOTAL	(256,846)	74,801	-	(211,776)	372,085	155,657	(3,097,065)	(2,669,197)	10,369	382,454
1511-0151 WATER TREATMENT-BGA ELECTRICIT		(40,000)		(40,000)	(40,000)	(18,218)	-	(21,782)		(40,000)
1511-0152 WATER TREATMENT -BGA TELEPHONE		(3,700)		(3,700)	(3,700)	(1,805)	-	(1,895)		(3,700)
1511-0153 WATER TREATMENT -BGA INSURANCE		(10,800)		(10,800)	(10,800)	(10,800)	-	-		(10,800)
1511-0165 WATER TREATMENT - OP EXP - BGN		(147,600)		(147,600)	(147,600)	(116,581)	(4,765)	(31,019)		(147,600)
1511-0166 WATER TREATMENT-BGN ELECTRICIT		(20,000)		(20,000)	(20,000)	(28,446)	-	8,446	(15,000)	(35,000)
1511-0167 WATER TREATMENT -BGN TELEPHONE		(3,700)		(3,700)	(3,700)	(1,299)	-	(2,401)		(3,700)
1511-0168 WATER TREATMENT BGN- INSURANCE		(8,200)		(8,200)	(8,200)	(8,200)	-	-		(8,200)
1511-0180 WATER TREATMENT - OP EXP - FIN		(163,500)		(163,500)	(163,500)	(168,663)	(5,433)	5,163	(20,000)	(183,500)
1511-0182 WATER TREATMENT FIN-INSURANCE		(13,900)		(13,900)	(13,900)	(13,900)	-	-		(13,900)
1511-0183 WATER TREATMENT-FIN ELECTRICIT		(40,000)		(40,000)	(40,000)	(30,877)	-	(9,123)		(40,000)
1511-0184 WATER TREATMENT -FIN TELEPHONE		(940)		(940)	(940)	(413)	-	(527)		(940)
1511-0195 WATER TREATMENT - OP EXP - TOC		(198,000)		(198,000)	(198,000)	(124,142)	(4,827)	(73,858)	20,000	(178,000)
1511-0196 WATER TREATMENT -TOC TELEPHONE		(900)		(900)	(900)	(425)	-	(475)		(900)
1511-0197 WATER TREATMENT-TOC ELECTRICIT		(50,000)		(50,000)	(50,000)	(39,936)	-	(10,064)		(50,000)
1511-0198 WATER TREATMENT-TOC -INSURANCE		(16,200)		(16,200)	(16,200)	(16,200)	-	-		(16,200)
1511-0230 PUMPING STATIONS - OP EXP BGA		(27,300)		(27,300)	(27,300)	(23,727)	(749)	(3,573)		(27,300)
1511-0231 PUMPING STATIONS - OP EXP BGN		(15,300)		(15,300)	(15,300)	(9,753)	(170)	(5,547)		(15,300)
1511-0232 PUMPING STATIONS OP EXP FIN		(17,200)		(17,200)	(20,200)	(30,913)	(579)	10,713	(15,000)	(35,200)
1511-0233 PUMPING STATIONS OP EXP TOC		(13,000)		(13,000)	(13,000)	(10,003)	-	(2,997)		(13,000)
1511-0270 RETIC & METERS - OP EXP - BGA		(26,200)		(26,200)	(26,200)	(14,481)	(480)	(11,719)		(26,200)
1511-0285 RETIC & METERS - OP EXP - BGN		(61,900)		(61,900)	(56,000)	(53,409)	(1,347)	(2,591)		(56,000)
1511-0300 RETIC & METERS - OP EXP - FIN		(72,500)		(72,500)	(72,500)	(62,446)	(1,770)	(10,054)		(72,500)
1511-0315 RETIC & METERS - OP EXP - TOC		(42,700)		(42,700)	(42,700)	(39,016)	(1,903)	(3,684)		(42,700)
1511-0316 RETIC & METERS - INSURANCE		-		-	(5,865)	(5,865)	-	(0)		(5,865)
1511-0320 CYBLES MAINTENANCE		(100)		(100)	(100)	-	-	(100)		(100)
1511-0330 WATER NEW CONNECTIONS (INC MET		(38,250)		(38,250)	(38,250)	(34,596)	(1,191)	(3,654)		(38,250)
1511-0340 WATER SAMPLING / MONITORING		(10,500)		(10,500)	(13,680)	(18,985)	(6,214)	5,305	(6,000)	(19,680)
1511-0355 WATER SUPPLY INTEREST ON LOANS		(3,485)		(3,485)	(3,485)	(3,047)	-	(438)		(3,485)
1511-0397 INSTALLATION OF RPZ		-		-	-	-	-	-		-
1511-0398 EVERBLUE CENTRALISED METER READ	(400,000)	-		(400,000)	(400,000)	-	-	(400,000)		(400,000)
1512-0105 BANK & GOVT CHARGES		(7,600)		(7,600)	(7,600)	(5,700)	-	(1,900)		(7,600)
1512-0130 HOUSING TOC WATER BLDG MTCE		(2,550)		(2,550)	(2,550)	(1,522)	(791)	(1,028)		(2,550)
1512-0131 HOUSING TOC WATER INSURANCE		(790)		(790)	(790)	(790)	-	-		(790)
1512-0152 INSTALLATION OF RCD'S		-		-	-	-	-	-		-
1512-0155 SELLING COSTS - HIGH SEC WATER		-		-	(120)	(118)	-	(2)		(120)
4110-2026 WATER SUPPLIES TRANSFER TO RESERVE		(28,029)		(28,029)	-	(1,125,979)	-	1,125,979		-
4210-2545 WATER MAINS RETIC & METERS - DEPCN		(318,600)		(318,600)	(318,600)	(238,950)	-	(79,650)		(318,600)
4240-2545 WATER TREATMENT WORKS - DEPCN		(295,000)		(295,000)	(295,000)	(221,250)	-	(73,750)		(295,000)
4250-2504 WATER HOUSING TOC - DEPCN		(6,900)		(6,900)	(6,900)	(5,175)	-	(1,725)		(6,900)
WSCAPEXP WATER SUPPLIES CAPITAL EXPENDITURE		(624,000)	624,000	-	-	-	-	-		-
WATER SUPPLIES REVENUE		3,499,893		3,499,893	3,957,641	3,424,807	-	532,834	36,958	3,994,599
4110-1000-0001 WATER CHARGES - BGA		428,910		428,910	427,160	427,287	-	(127)		427,160
4110-1000-0002 WATER CHARGES - BGN		289,170		289,170	290,370	290,370	-	0		290,370
4110-1000-0003 WATER CHARGES - FIN		554,880		554,880	556,008	555,499	-	510		556,008

	2016/17 Budget Carried Forward	2016-17 ORIGINAL BUDGET	CAPITAL SPLIT	2016-17 ORIGINAL PLUS CWFD	REVISED DEC 16/17 BUDGET	MAR 2017 ACTUAL	MAR 2017 COMMITME NTS	MAR 17 BUDGET UNDER OVER	MAR BUDGET CHANGES	REVISED YTD MAR
GRAND TOTAL	(256,846)	74,801	-	(211,776)	372,085	155,657	(3,097,065)	(2,669,197)	10,369	382,454
4110-1000-0004 WATER CHARGES - TOC		638,520		638,520	643,846	643,973	-	(127)		643,846
4110-1000-0005 WATER CHARGES - NON RATEABLE		46,920		46,920	47,430	47,430	-	-		47,430
4110-1080 LESS WATER CHARGES WRITTEN OFF		(3,000)		(3,000)	(2,500)	(220)	-	(2,280)		(2,500)
4110-1082 LESS WATER CHARGES D/DEBT EXPENSE		(5,000)		(5,000)	(4,500)	-	-	(4,500)		(4,500)
4110-1095 LESS WATER PENSION REBATE - BGN		(87,500)		(87,500)	(83,603)	(83,603)	-	0		(83,603)
4110-1500 WATER CONSUMPTION - BGN SHIRE		750,000		750,000	750,000	726,571	-	23,429		750,000
4110-1501 WATER - STANDPIPE SALES		3,400		3,400	3,400	570	-	2,830		3,400
4110-1502 WATER CONNECTION FEES - GST FREE		23,500		23,500	24,760	35,330	-	(10,570)	10,570	35,330
4110-1503 WATER DELIVERIES INCOME		16,800		16,800	16,800	9,373	-	7,427	(2,000)	14,800
4110-1504 SALE OF HIGH SECURITY WATER		50,000		50,000	119,790	172,960	-	(53,170)	53,170	172,960
4110-1506 WATER - RENT ON COUNCIL HOUSES		3,380		3,380	3,380	2,470	-	910		3,380
4110-1507 WATER - DISCONNECTION FEE		500		500	500	-	-	500		500
4110-1509 WATER SUNDRY INCOME - INC GST		2,000		2,000	2,000	-	-	2,000		2,000
4110-1511 LEGAL COST RECOVERY		(2,000)		(2,000)	(1,500)	-	-	(1,500)		(1,500)
4110-1512 PRIVATE WORKS INCOME - WATER		500		500	500	-	-	500		500
4110-1601 SECT. 64 CONT. WATER - BGA		-		-	4,008	4,008	-	-	4,008	8,016
4110-1602 SECT. 64 CONT. WATER - BER		-		-	-	-	-	-		-
4110-1603 SECT. 64 CONT. WATER - FIN		-		-	-	-	-	-		-
4110-1604 SECT. 64 CONT. WATER - TOC		-		-	-	81,228	-	(81,228)	81,228	81,228
4110-1611 SECT. 64 CONT. WATER PURCHASE - BGA		-		-	-	-	-	-		-
4110-1612 SECT. 64 CONT. WATER PURCHASE - BER		-		-	-	-	-	-		-
4110-1613 SECT. 64 CONT. WATER PURCHASE - FIN		-		-	-	-	-	-		-
4110-1614 SECT. 64 CONT. WATER PURCHASE - TOC		-		-	-	-	-	-		-
4110-1840 INTEREST ON INVESTMENTS		120,413		120,413	120,413	-	-	120,413		120,413
4110-1926 WATER TRANSFER FROM RESERVE		-		-	372,692	-	-	372,692	(110,018)	262,674
4110-1927 SECT 64 CONT. - TRANSFER TO RESERVE		-		-	-	-	-	-		-
4110-1951 WATER CHARGES PENSION SUBSIDY		48,000		48,000	46,187	46,187	-	(0)		46,187
4110-1954 GRANT - DROUGHT WORKS		-		-	-	-	-	-		-
4240-4710 WATER DEPCN CONTRA		620,500		620,500	620,500	465,375	-	155,125		620,500
WSCAPINC WATER SUPPLIES CAPITAL INCOME		-		-	-	-	-	-		-
WATER SUPPLIES Total	(468,977)	-	-	(468,977)	-	-	(98,556)	(0)	-	-
SEWERAGE SERVICES										
SEWERAGE SERVICES EXPENSE	(96,892)	(2,662,529)	-	(2,759,421)	(2,702,043)	(2,395,741)	(135,162)	(306,302)	(11,340)	(2,713,383)
1610-0105 SEWERAGE ADMIN CHARGE - ADMINI		(183,821)		(183,821)	(183,821)	(137,866)	-	(45,955)		(183,821)
1610-0106 SEWER ADMIN CHARGE - ENGINEERI		(277,007)		(277,007)	(277,007)	(207,755)	-	(69,252)		(277,007)
1610-0117 SEWERAGE SERVICE - RENTAL CONT		(48,320)		(48,320)	(48,320)	(36,240)	-	(12,080)		(48,320)
1610-0155 SEWER WRITE OFF BAD DEBTS		(1,000)		(1,000)	(1,000)	-	-	(1,000)		(1,000)
1610-0504 OFFICE EQUIP/FURN NON CAPITAL		(500)		(500)	(500)	-	-	(500)		(500)
1610-0512 PUMP REPLACEMENT		-		-	(30,000)	(22,935)	(7,911)	(7,065)		(30,000)
1610-0517 GRAVEL POND BANKS - TOC		-		-	-	-	-	-		-
1610-0522 ROCK BEACHING - TOC RECYCLE PONDS		-		-	-	-	-	-		-
1610-0526 SEWER MAIN UPGRADES - TOCUMWAL		-	(100,000)	(100,000)	(100,000)	-	-	(100,000)	40,753	(59,247)

	2016/17 Budget Carried Forward	2016-17 ORIGINAL BUDGET	CAPITAL SPLIT	2016-17 ORIGINAL PLUS CWFD	REVISED DEC 16/17 BUDGET	MAR 2017 ACTUAL	MAR 2017 COMMITME NTS	MAR 17 BUDGET UNDER OVER	MAR BUDGET CHANGES	REVISED YTD MAR
GRAND TOTAL	(256,846)	74,801	-	(211,776)	372,085	155,657	(3,097,065)	(2,669,197)	10,369	382,454
1610-0527 UPGRADE AMENITIES AT ALL STP		-	(10,000)	(10,000)	(10,000)	(5,552)	-	(4,448)		(10,000)
1610-0550 BGN - STP FENCE				-	(15,000)	(14,569)	-	(431)		(15,000)
1610-0580 BGA SEWER MAIN UPGRADE		-		-	-	-	-	-		-
1610-0590 BGN SEWER MAIN UPGRADES		-	(30,000)	(30,000)	(29,615)	(358)	-	(29,257)		(29,615)
1610-0595 FIN SEWER MAIN UPGRADES		-	(10,000)	(10,000)	(10,385)	(10,384)	-	(1)		(10,385)
1610-0600 TOC SEWER MAIN UPGRADES		-	(10,000)	(10,000)	(10,000)	(807)	-	(9,193)		(10,000)
1610-0621 BGA UPGRADE PUMP STATION		-	(20,000)	(20,000)	(20,000)	(60,753)	(50,085)	40,753	(40,753)	(60,753)
1610-0652 REPLACEMENT OF MINOR PLANT		-		-	-	-	-	-		-
1610-0655 BGN UPGRADE PUMP STATIONS		-	(10,000)	(10,000)	(10,000)	(4,963)	-	(5,037)		(10,000)
1610-0658 SPARE PUMPS FOR LOW PRESS SYS		-		-	(25,000)	(21,326)	(7,011)	(3,674)		(25,000)
1610-0705 FIN UPGRADE PUMP STATIONS		-		-	-	-	-	-		-
1610-0707 SEAL ACCESS TO STW & TRUCK WAS	(15,483)	-		(15,483)	(15,483)	-	-	(15,483)		(15,483)
1610-0708 TOC-REFURBISH CONCRETE WORK		-	(50,000)	(50,000)	(50,000)	-	-	(50,000)	6,370	(43,630)
1610-0743 UPGRADE SEWER TELEMETRY		-	(20,000)	(20,000)	(20,000)	(26,370)	(9,823)	6,370	(6,370)	(26,370)
1610-0852 IMPROVE EMBANKMENT OF THE PONDS	(6,674)	-		(6,674)	(6,674)	-	-	(6,674)		(6,674)
1610-0880 BGA - DUMPING POINT FOR CARAVANS		-		-	-	-	-	-		-
1610-0881 BGN - REFURBISH CONCRETE WORK, TRICKLE FILTER, STP, CHANNEL	(24,735)	-		(24,735)	(24,735)	-	-	(24,735)		(24,735)
1610-0882 BGN - REPLACE PUMP STATION LIDS, INSTALL HOLDING BRACKETS		-	(10,000)	(10,000)	(10,000)	-	-	(10,000)		(10,000)
1610-0883 FIN - GRAVEL POND BANKS		-		-	-	-	-	-		-
1610-0884 FIN - REFURBISH CONCRETE WORK		-	(60,000)	(60,000)	(60,000)	-	-	(60,000)		(60,000)
1610-0887 TOC - PUMP STATIONS UPGRADE		-		-	-	-	-	-		-
1610-0888 TOC - CRUSHED ROCK ON PS ACCESS AREAS		-		-	(400)	(392)	-	(8)		(400)
1610-0890 BGA-DESILT PRIMARY POND		-		-	-	-	-	-		-
1610-0891 BGN-DESILT SLUDGE LAGOON	(50,000)	-		(50,000)	(50,000)	(739)	(100)	(49,261)		(50,000)
1610-0892 BGA-MINOR REPAIR/REPLACE		-		-	-	-	-	-		-
1610-0893 BGN-MINOR REPAIR/REPLACE		-		-	-	-	-	-		-
1610-0895 FIN-MINOR REPAIR/REPLACE		-		-	-	-	-	-		-
1610-0896 FIN-POND FENCING		-		-	-	-	-	-		-
1610-0897 TOC-MINOR REPAIR/REPLACE		-		-	-	-	-	-		-
1610-0898 BGN - POND FENCING			(30,000)	(30,000)	(15,000)	(560)	-	(14,440)		(15,000)
1610-0899 FIN - DESILT PRIMARY POND			(50,000)	(50,000)	(50,000)	-	-	(50,000)		(50,000)
1610-0900 FIN - UPGRADE PUMP STATION			(10,000)	(10,000)	(10,000)	-	-	(10,000)		(10,000)
1610-0901 NEW DRYING BED			(40,000)	(40,000)	(40,000)	(1,022)	-	(38,978)		(40,000)
1611-0109 RECREATION FACILITIES DONATION		(900)		(900)	(1,030)	(1,026)	-	(4)		(1,030)
1611-0110 SEWER TREATMENT - OP EXP - BGA		(7,650)		(7,650)	(7,650)	(7,996)	(444)	346	(350)	(8,000)
1611-0111 SEWER TREATMENT BGA INSURANCE		(300)		(300)	(300)	(300)	-	-		(300)
1611-0113 SEWER TREATMENT -BGA TELEPHONE		(150)		(150)	(150)	(55)	-	(95)		(150)
1611-0125 SEWER TREATMENT - OP EXP - BGN		(85,000)		(85,000)	(85,000)	(71,513)	(5,600)	(13,487)		(85,000)
1611-0127 SEWER TREATMENT -BGN INSURANCE		(3,800)		(3,800)	(3,800)	(3,800)	-	-		(3,800)
1611-0128 SEWER TREATMENT BGN -TELEPHONE		(3,200)		(3,200)	(3,200)	(1,148)	-	(2,052)		(3,200)
1611-0129 SEWER - EFFLUENT RE-USE - BGN		(5,400)		(5,400)	(5,400)	(5,233)	(330)	(167)		(5,400)
1611-0140 SEWER TREATMENT - OP EXP - FIN		(92,500)		(92,500)	(92,500)	(85,778)	(12,372)	(6,722)		(92,500)
1611-0141 SEWER TREATMENT -FIN INSURANCE		(3,900)		(3,900)	(3,900)	(3,900)	-	-		(3,900)
1611-0142 SEWER TREATMENT-FIN ELECTRICIT		(15,250)		(15,250)	(15,250)	(7,691)	-	(7,559)		(15,250)
1611-0143 SEWER TREATMENT FIN- TELEPHONE		(350)		(350)	(350)	(42)	-	(308)		(350)

	2016/17 Budget Carried Forward	2016-17 ORIGINAL BUDGET	CAPITAL SPLIT	2016-17 ORIGINAL PLUS CWFD	REVISED DEC 16/17 BUDGET	MAR 2017 ACTUAL	MAR 2017 COMMITME NTS	MAR 17 BUDGET UNDER OVER	MAR BUDGET CHANGES	REVISED YTD MAR
GRAND TOTAL	(256,846)	74,801	-	(211,776)	372,085	155,657	(3,097,065)	(2,669,197)	10,369	382,454
1611-0144 SEWER - EFFLUENT RE-USE - FIN		(6,200)		(6,200)	(6,200)	(10,618)	(2,118)	4,418	(4,500)	(10,700)
1611-0155 SEWER TREATMENT - OP EXP - TOC		(104,200)		(104,200)	(104,200)	(90,979)	(3,344)	(13,221)		(104,200)
1611-0156 SEWER TREATMENT -TOC INSURANCE		(4,100)		(4,100)	(4,100)	(4,100)	-	-		(4,100)
1611-0157 SEWER TREATMENT-TOC ELECTRICIT		(20,400)		(20,400)	(20,400)	(6,578)	-	(13,822)		(20,400)
1611-0158 SEWER TREATMENT -TOC TELEPHONE		(570)		(570)	(570)	(220)	-	(350)		(570)
1611-0159 SEWER - EFFLUENT RE-USE - TOC		(21,500)		(21,500)	(21,500)	(26,443)	(180)	4,943	(5,000)	(26,500)
1611-0170 RETIC - OP EXP - BGA		(7,250)		(7,250)	(12,250)	(9,762)	(175)	(2,488)		(12,250)
1611-0171 RETIC OP EXP ELECTRICITY -BGA		(18,600)		(18,600)	(18,600)	(11,791)	-	(6,809)		(18,600)
1611-0185 RETIC - OP EXP - BGN		(30,200)		(30,200)	(25,200)	(16,086)	(728)	(9,114)		(25,200)
1611-0186 RETIC OP EXP - ELECTRICITY BGN		(15,400)		(15,400)	(15,400)	(6,821)	-	(8,579)		(15,400)
1611-0200 RETIC - OP EXP - FIN		(34,400)		(34,400)	(34,400)	(24,857)	(840)	(9,543)		(34,400)
1611-0201 RETIC OP EXP ELECTRICITY - FIN		(17,700)		(17,700)	(17,700)	(10,016)	-	(7,684)		(17,700)
1611-0215 RETIC - OP EXP - TOC		(31,100)		(31,100)	(31,100)	(28,393)	(6,763)	(2,707)		(31,100)
1611-0216 RETIC OP EXP ELECTRICITY - TOC		(21,300)		(21,300)	(21,300)	(18,618)	-	(2,682)		(21,300)
1611-0230 PUMPING STATIONS OP EXP BGA		(85,900)		(85,900)	(85,900)	(60,550)	(4,949)	(25,350)		(85,900)
1611-0231 PUMPING STATIONS OP EXP BGN		(38,400)		(38,400)	(38,400)	(24,919)	(1,381)	(13,481)		(38,400)
1611-0232 PUMPING STATIONS OP EXP FIN		(54,500)		(54,500)	(54,500)	(34,388)	(1,897)	(20,112)		(54,500)
1611-0233 PUMPING STATIONS OP EXP TOC		(65,900)		(65,900)	(65,900)	(49,439)	(1,575)	(16,461)		(65,900)
1611-0234 LOW PRESSURE SYSTEM - BGA		(6,500)		(6,500)	(9,500)	(12,261)	(585)	2,761	(2,800)	(12,300)
1611-0235 LOW PRESSURE SYSTEM - BGN		(4,000)		(4,000)	(4,000)	(371)	-	(3,629)		(4,000)
1611-0236 LOW PRESSURE SYSTEM - FIN		(2,900)		(2,900)	(2,900)	-	-	(2,900)	2,900	-
1611-0237 LOW PRESSURE SYSTEM - TOC		(9,400)		(9,400)	(11,400)	(8,225)	(157)	(3,175)		(11,400)
1611-0250 SEWERAGE CONNECTIONS - SHIRE		(15,700)		(15,700)	(15,700)	(15,122)	-	(579)		(15,700)
1611-0340 SEWER SAMPLING / MONITORING		(8,200)		(8,200)	(8,200)	(3,812)	-	(4,388)		(8,200)
1611-0341 RAISING OF SEWER MANHOLD LIDS		(14,800)		(14,800)	(14,800)	-	-	(14,800)	11,400	(3,400)
1611-0342 TOCUMWAL CCTV		(21,900)		(21,900)	(21,900)	(33,029)	(16,600)	11,129	(11,500)	(33,400)
1611-0344 INSTALLATION OF RPZ		-		-	-	-	-	-		-
1612-0105 BANK & GOVT CHARGES		(7,500)		(7,500)	(7,500)	(5,625)	-	(1,875)		(7,500)
1612-0155 BGN TRUCK WASH OPERATING EXPEN		(550)		(550)	(550)	-	-	(550)		(550)
1612-0156 BGN TRUCK WASH ELECTRICITY		(580)		(580)	(580)	(395)	-	(185)		(580)
1612-0157 BGN TRUCK WASH - TELEPHONE		(360)		(360)	(360)	(140)	-	(220)		(360)
1612-0160 BGN TRUCK WASH MTCE		(1,100)		(1,100)	(1,100)	-	-	(1,100)		(1,100)
1612-0170 FIN TRUCK WASH OPERATING EXPEN		(3,600)		(3,600)	(3,600)	(3,308)	(194)	(292)		(3,600)
1612-0171 FIN TRUCK WASH - ELECTRICITY		(2,100)		(2,100)	(2,100)	(1,222)	-	(878)		(2,100)
1612-0172 FIN TRUCK WASH - TELEPHONE		(440)		(440)	(440)	(328)	-	(112)		(440)
1612-0175 FIN TRUCK WASH MTCE		(2,000)		(2,000)	(2,000)	(856)	-	(1,144)		(2,000)
1612-0180 INSTALLATION OF RCD's		-		-	-	-	-	-		-
1612-0181 BGN TRUCK WASH AVDATA PUMP		-		-	-	-	-	-		-
1612-0182 FIN TRUCK WASH AVDATA PUMP		-		-	-	-	-	-		-
1612-0500 TOC WASH BAY		-		-	-	-	-	-		-
5110-2026 SEWER SERVICES TRANSFER TO RESERVE		(229,671)		(229,671)	(111,763)	(681,456)	-	569,693	(1,490)	(113,253)
5110-3700 Internal Loan 385 Receivable-Current		-		-	-	-	-	-		-
5110-3750 Loan 387 Receivable - Current		40,690		40,690	40,690	-	-	40,690		40,690
5210-2550 SEWER MAINS RETIC - DEPCN		(368,200)		(368,200)	(368,200)	(276,150)	-	(92,050)		(368,200)
5240-2550 SEWER TREATMENT WORKS - DEPCN		(206,500)		(206,500)	(206,500)	(154,875)	-	(51,625)		(206,500)

	2016/17 Budget Carried Forward	2016-17 ORIGINAL BUDGET	CAPITAL SPLIT	2016-17 ORIGINAL PLUS CWFD	REVISED DEC 16/17 BUDGET	MAR 2017 ACTUAL	MAR 2017 COMMITME NTS	MAR 17 BUDGET UNDER OVER	MAR BUDGET CHANGES	REVISED YTD MAR
GRAND TOTAL	(256,846)	74,801	-	(211,776)	372,085	155,657	(3,097,065)	(2,669,197)	10,369	382,454
5250-2500 SEWER PLANT & EQUIP DEPCN		(20,000)		(20,000)	(20,000)	(15,000)	-	(5,000)		(20,000)
5250-2502 SEWER EQUIPMENT DEPCN		(10,500)		(10,500)	(10,500)	(7,875)	-	(2,625)		(10,500)
5280-2500 TRUCKWASH - DEPCN		(50)		(50)	(50)	(38)	-	(12)		(50)
SEWERCAPEXP SEWERAGE SERVICES CAPITAL EXPENDITURE		(460,000)	460,000	-	-	-	-	-		-
SEWERAGE SERVICES REVENUE		2,662,529		2,662,529	2,702,043	2,395,741	-	306,302	11,340	2,713,383
5110-1000-0001 SEWER CHARGES - BGA		422,446		422,446	429,982	430,236	-	(254)		429,982
5110-1000-0002 SEWER CHARGES - BGN		254,318		254,318	257,016	257,016	-	0		257,016
5110-1000-0003 SEWER CHARGES - FIN		546,503		546,503	547,016	546,504	-	513		547,016
5110-1000-0004 SEWER CHARGES - TOC		630,755		630,755	640,361	640,489	-	(128)		640,361
5110-1000-0005 SEWER CHARGES - NON RATEABLE		59,950		59,950	60,036	60,036	-	(0)		60,036
5110-1000-0006 SEWER CHARGES - LOW PRESSURE SEWER CHG		8,170		8,170	8,170	(1)	-	8,171		8,170
5110-1000-0007 SEWER VOLUME CHARGE - NONRESIDENTIAL		-		-	-	-	-	-		-
5110-1000-0009 SEWER TRADE WASTE CHARGES		-		-	-	-	-	-		-
5110-1080 LESS SEWER CHARGES WRITTEN OFF		(2,000)		(2,000)	(1,500)	(49)	-	(1,451)		(1,500)
5110-1082 LESS SEWER CHARGES D/DEBT EXPENSE		(3,500)		(3,500)	(3,000)	-	-	(3,000)		(3,000)
5110-1095 LESS SEWER PENSION REBATE - SHIRE		(86,000)		(86,000)	(80,628)	(80,628)	-	0		(80,628)
5110-1500 SEWER CONNECTION FEES - GST FREE		10,000		10,000	13,082	18,962	-	(5,880)	5,880	18,962
5110-1501 SEWER SUNDRY INCOME - INC.GST		-		-	-	-	-	-		-
5110-1502 DISPOSAL OF SEPTAGE INCOME		4,000		4,000	4,810	7,270	-	(2,460)	2,460	7,270
5110-1503 SEWER SUNDRY INCOME - GST FREE		1,000		1,000	1,000	-	-	1,000		1,000
5110-1504 TOC SEWER EFFLUENT REUSE		1,600		1,600	1,600	-	-	1,600		1,600
5110-1505 BGN SEWER EFFLUENT REUSE		-		-	-	-	-	-		-
5110-1601 SECT. 64 CONT. SEWER - BGA		-		-	1,868	1,868	-	-		1,868
5110-1602 SECT. 64 CONT. SEWER - BER		-		-	-	-	-	-		-
5110-1603 SECT. 64 CONT. SEWER - FIN		-		-	-	-	-	-		-
5110-1604 SECT. 64 CONT. SEWER - TOC		-		-	-	-	-	-		-
5110-1700 INTEREST INCOME - INTERNAL LOAN 385		-		-	-	-	-	-		-
5110-1750 LOAN 387 INTEREST INCOME		1,410		1,410	1,410	-	-	1,410		1,410
5110-1840 INTEREST ON INVESTMENTS		156,127		156,127	156,127	-	-	156,127		156,127
5110-1926 SEWER TRANSFER FROM RESERVE		-		-	-	-	-	-		-
5110-1928 SECT 64 CONT SEWER RESERVE TRANSFER		-		-	-	-	-	-		-
5110-1950 ALTERNATE ENERGY SUPPLY GRANT		-		-	-	-	-	-		-
5110-1951 SEWER CHARGES PENSION SUBSIDY		47,500		47,500	44,443	44,443	-	0		44,443
5210-4810 SEWER DEPCN CONTRA		605,250		605,250	605,250	453,938	-	151,313		605,250
5280-1500 TRUCK WASH (AVDATA) INCOME		5,000		5,000	15,000	15,659	-	(659)	3,000	18,000
SEWERCAPINC SEWERAGE SERVICES CAPITAL INCOME		-		-	-	-	-	-		-
SEWERAGE SERVICES Total	(96,892)	0	-	(96,892)	0	0	(135,162)	(0)	-	0
PUBLIC LIBRARIES										
PUBLIC LIBRARIES EXPENSE	(5,520)	(624,236)	-	(629,756)	(630,241)	(477,512)	(42,477)	(152,729)	(19,600)	(649,841)
1710-0105 LIBRARY BLDG MTCE - BGA		(1,000)		(1,000)	(1,050)	(1,050)	-	(0)		(1,050)
1710-0120 LIBRARY BLDG MTCE - BGN		(1,000)		(1,000)	(884)	(644)	-	(240)		(884)

	2016/17 Budget Carried Forward	2016-17 ORIGINAL BUDGET	CAPITAL SPLIT	2016-17 ORIGINAL PLUS CWFD	REVISED DEC 16/17 BUDGET	MAR 2017 ACTUAL	MAR 2017 COMMITME NTS	MAR 17 BUDGET UNDER OVER	MAR BUDGET CHANGES	REVISED YTD MAR
GRAND TOTAL	(256,846)	74,801	-	(211,776)	372,085	155,657	(3,097,065)	(2,669,197)	10,369	382,454
1710-0125 LIBRARY BLDG MTCE - FINLEY		(2,000)		(2,000)	(3,566)	(4,047)	(114)	481		(3,566)
1710-0140 LIBRARY BLDG MTCE - TOC		(1,000)		(1,000)	(500)	(283)	-	(217)		(500)
1710-0145 LIBRARY OFFICE FURN/EQUIP MTCE		(10,000)		(10,000)	(8,424)	(13,359)	(9,484)	4,935	(5,000)	(13,424)
1710-0150 LIBRARY ADMIN CHARGES		(111,276)		(111,276)	(111,276)	(83,457)	-	(27,819)		(111,276)
1710-0165 LIBRARY PRINTING & STATIONERY		(800)		(800)	(800)	(1,034)	(45)	234	(250)	(1,050)
1710-0166 LIBRARY ADVERTISING		(500)		(500)	(500)	-	-	(500)	500	-
1710-0170 LIBRARY TELEPHONE		(3,300)		(3,300)	(3,300)	(2,213)	-	(1,087)		(3,300)
1710-0171 LIBRARY POSTAGE				-	(1,000)	(1,933)	-	933	(1,000)	(2,000)
1710-0175 LIBRARY SUNDRY EXPENSES		(2,000)		(2,000)	(5,000)	(5,164)	(109)	164	(1,000)	(6,000)
1710-0180 LIBRARY SALARIES & ALLOWANCES		(237,500)		(237,500)	(237,500)	(165,086)	(7,622)	(72,414)		(237,500)
1710-0190 LIBRARY TRAVEL & ALLOWANCES		(3,000)		(3,000)	(4,000)	(3,517)	(61)	(483)		(4,000)
1710-0192 LIBRARY STAFF TRAINING		(4,500)		(4,500)	(2,500)	(116)	-	(2,384)	1,500	(1,000)
1710-0194 LIBRARY CONFERENCES & SEMINARS		(1,000)		(1,000)	(1,000)	(517)	-	(483)	500	(500)
1710-0195 LIBRARY RATES		(9,400)		(9,400)	(9,400)	(7,719)	-	(1,681)		(9,400)
1710-0196 LIBRARY INSURANCE		(13,900)		(13,900)	(13,900)	(13,900)	-	-		(13,900)
1710-0197 LIBRARY SOFTWARE OP COSTS		(10,000)		(10,000)	(10,000)	(9,678)	(1,613)	(322)		(10,000)
1710-0200 LIBRARY BOOKS MTCE		(2,000)		(2,000)	(2,000)	(1,486)	-	(514)		(2,000)
1710-0210 LIBRARY ELECTRICITY		(21,500)		(21,500)	(21,500)	(8,379)	-	(13,122)		(21,500)
1710-0211 LIBRARY CONNECTIVITY		(6,000)		(6,000)	(7,721)	(7,448)	(2,033)	(273)		(7,721)
1710-0215 LIBRARY CLEANING		(11,500)		(11,500)	(11,500)	(20,188)	(9,992)	8,688	(10,000)	(21,500)
1710-0230 LIBRARY PURCHASE OF PERIODICAL		(2,500)		(2,500)	(8,500)	(7,235)	(556)	(1,265)		(8,500)
1710-0234 LIBRARY YOUTH ACTIVITES		(500)		(500)	(500)	-	-	(500)	500	-
1710-0235 LIBRARY SPEC. PROJ. OPERATING	(5,520)	(8,300)		(13,820)	(13,820)	(6,923)	-	(6,897)		(13,820)
1710-0236 INTER LIBRARY LOAN FEES		(200)		(200)	(600)	(30)	-	(570)		(600)
1710-0239 LIBRARY BOOKS CLUBS		(1,000)		(1,000)	(1,000)	-	-	(1,000)		(1,000)
1710-0242 SENIORS WEEK EXPENSES		(600)		(600)	(600)	-	-	(600)		(600)
1710-0243 ONLINE DATABASE SUBSCRIPTIONS		(12,500)		(12,500)	(7,500)	(4,076)	-	(3,424)		(7,500)
1710-0244 LITERARY LUNCH/WRITING FESTIVAL		(1,000)		(1,000)	(1,000)	(1,116)	-	116	(150)	(1,150)
1710-0245 TECH SAVY SENIORS GRANT EXP		-		-	-	(905)	(855)	905	(1,000)	(1,000)
1710-0246 BROADBAND FOR SENIORS		-		-	-	-	-	-		-
1710-0500 LIBRARY CAR PARK UPGRADE		-	(10,000)	(10,000)	(10,000)	-	-	(10,000)		(10,000)
1710-0525 LIBRARY PURCHASE OF BOOKS		(25,000)		(25,000)	(24,000)	(28,807)	(8,262)	4,807	(5,000)	(29,000)
1710-0530 LIBRARY OTHER ASSETS		(4,000)		(4,000)	(1,940)	(344)	-	(1,596)	1,500	(440)
1710-0532 LIBRARY AUDIO VISUAL / CDS		(8,000)		(8,000)	(6,000)	(6,715)	(1,731)	715	(700)	(6,700)
1710-0535 LIBRARY PURCHASE OF E-BOOKS		(3,110)		(3,110)	(3,110)	(2,821)	-	(289)		(3,110)
6100-2502 LIBRARY EQUIPMENT DEPCN		(8,900)		(8,900)	(8,900)	(5,171)	-	(3,729)		(8,900)
6100-2504 LIBRARY BLDG DEPCN		(64,000)		(64,000)	(64,000)	(46,973)	-	(17,027)		(64,000)
6100-2518 LIBRARY BOOKS DEPCN		(21,450)		(21,450)	(21,450)	(15,178)	-	(6,272)		(21,450)
LIBRARYCAPEXP LIBRARIES CAPITAL EXPENDITURE		(10,000)	10,000	-	-	-	-	-		-
PUBLIC LIBRARIES REVENUE		46,500		46,500	46,985	44,702	-	2,283	(251)	46,734
6100-1501 LIBRARY SUNDRY INCOME INCL GST		2,500		2,500	2,500	418	-	2,082	(2,000)	500
6100-1502 FRIENDS OF THE LIBRARY		500		500	500	500	-	-		500
6100-1503 LIBRARY ROOM HIRE CHARGES		300		300	385	712	-	(327)		385
6100-1820 LIBRARY FEES INCLUDING GST		3,000		3,000	3,000	1,943	-	1,057		3,000

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GRAND TOTAL	(256,846)	74,801	-	(211,776)	372,085	155,657	(3,097,065)	(2,669,197)	10,369	382,454
6100-1821 LIBRARY FINES GST FREE		1,000		1,000	1,000	273	-	727		1,000
6100-1822 INTER LIBRARY LOAN FEES		200		200	200	83	-	117		200
6100-1823 BERRIGAN SHIRE BOOK CLUBS		1,000		1,000	1,000	625	-	375		1,000
6100-1827 SALE OF DENISON STREET BUILDING		-		-	-	-	-	-		-
6100-1950 LIBRARY SERVICE GRANTS		31,000		31,000	31,000	31,543	-	(543)	543	31,543
6100-1951 LIBRARY LOCAL SPECIAL PROJECTS GRANT		7,000		7,000	7,000	6,846	-	154	(154)	6,846
6100-1952 E-BOOKS GRANT**		-		-	-	-	-	-		-
6100-1953 LITERARY LUNCH/WRITING FESTIVAL GRANT		-		-	-	-	-	-		-
6100-1954 LIBRARY TRAINEESHIP WAGE SUBSIDY		-		-	-	-	-	-		-
6100-1955 SENIORS WEEK GRANT PROGRAM		-		-	-	-	-	-		-
6100-1957 RLCIP GRANT		-		-	-	-	-	-		-
6100-1958 LIBRARY DEVELOPMENT GRANT		-		-	-	-	-	-		-
6100-1959 NSW CHILDRENS WEEK COUNCIL GRANT		-		-	-	-	-	-		-
6100-1960 TECH SAVY SENIORS PROGRAM		-		-	-	1,364	-	(1,364)	1,364	1,364
6100-1961 BROADBAND FOR SENIORS		-		-	400	396	-	4	(4)	396
LIBRARYCAPINC LIBRARIES CAPITAL INCOME		-		-	-	-	-	-		-
PUBLIC LIBRARIES Total	(5,520)	(577,736)	-	(583,256)	(583,256)	(432,810)	(42,477)	(150,447)	(19,851)	(603,107)
COMMUNITY AMENITIES										
COMMUNITY AMENITIES EXPENSE		(735,525)	5,000	(730,525)	(716,584)	(480,726)	(77,081)	(235,858)	(30,000)	(746,584)
1316-0375 SENIOR CITZ - RATES				-	(2,142)	(2,142)	-	(0)		(2,142)
1420-0000 PUBLIC CONVENIENCE CLEANING		(137,700)		(137,700)	(131,574)	(151,842)	(8,893)	20,268	(30,000)	(161,574)
1420-0001 PUBLIC CONVENIENCES BLDG MTCE		(20,000)		(20,000)	(20,000)	(8,600)	(381)	(11,400)		(20,000)
1420-0111 BGA BOTANICAL GARDENS TOILETS		-		-	-	-	-	-		-
1420-0113 PUBLIC CONVEN. - ELECTRICITY		(4,000)		(4,000)	(4,000)	(1,981)	-	(2,019)		(4,000)
1420-0114 PUBLIC CONVENIENCES -INSURANCE		(2,800)		(2,800)	(2,800)	(2,800)	-	-		(2,800)
1420-0125 PUBLIC CONVENIENCES RENTAL FIN		(8,600)		(8,600)	(8,600)	(6,551)	(1,056)	(2,049)		(8,600)
1714-0105 BERRIGAN HALL BLDG MTCE		(2,000)		(2,000)	(2,000)	(1,660)	-	(340)		(2,000)
1714-0106 BERRIGAN HALL RISK MGT		-		-	-	-	-	-		-
1714-0111 BERRIGAN HALL - INSURANCE		(8,300)		(8,300)	(8,300)	(8,300)	-	-		(8,300)
1714-0112 BERRIGAN HALL GRANT		(7,860)		(7,860)	(7,860)	(7,860)	-	-		(7,860)
1714-0119 FIN SCHOOL OF ARTS CONSULTANCY FEE		-	(180,000)	(180,000)	(180,000)	(67,327)	(66,582)	(112,673)		(180,000)
1714-0122 FINLEY MEMORIAL HALL BLDG MTCE		(2,100)		(2,100)	(2,100)	(1,070)	(73)	(1,030)		(2,100)
1714-0123 FIN MEMORIAL HALL - INSURANCE		(12,000)		(12,000)	(12,000)	(12,000)	-	-		(12,000)
1714-0124 FIN MEMORIAL HALL - GRANT		(7,860)		(7,860)	(7,860)	(7,860)	-	-		(7,860)
1714-0125 TOCUMWAL HALL BLDG MTCE		(2,100)		(2,100)	(2,100)	(1,768)	-	(332)		(2,100)
1714-0130 TOCUMWAL HALL - INSURANCE		(6,700)		(6,700)	(6,700)	(6,700)	-	-		(6,700)
1714-0142 TOCUMWAL HALL GRANT		(4,280)		(4,280)	(4,280)	(4,280)	-	-		(4,280)
1714-0145 RETREAT HALL BLDG MTCE		(1,000)		(1,000)	(1,000)	(670)	(96)	(330)		(1,000)
1714-0150 RETREAT HALL - INSURANCE		(2,900)		(2,900)	(2,900)	(2,900)	-	-		(2,900)
1714-0151 RETREAT HALL GRANT EXPENDITURE		-		-	-	-	-	-		-
1714-0167 BGN CWA HALL BLDG MTCE		(1,000)		(1,000)	(1,725)	(1,722)	-	(3)		(1,725)
1714-0168 BGN CWA HALL - INSURANCE		(810)		(810)	(810)	(810)	-	-		(810)

	2016/17 Budget Carried Forward	2016-17 ORIGINAL BUDGET	CAPITAL SPLIT	2016-17 ORIGINAL PLUS CWFD	REVISED DEC 16/17 BUDGET	MAR 2017 ACTUAL	MAR 2017 COMMITME NTS	MAR 17 BUDGET UNDER OVER	MAR BUDGET CHANGES	REVISED YTD MAR
GRAND TOTAL	(256,846)	74,801	-	(211,776)	372,085	155,657	(3,097,065)	(2,669,197)	10,369	382,454
1714-0170 PUBLIC HALLS VARIOUS		-		-	(2,684)	(694)	-	(1,990)		(2,684)
1714-0501 BGN MEMORIAL HALL - CEILING			(20,000)	(20,000)	(6,059)	(6,059)	-	(1)		(6,059)
1714-0502 BGA COMMUNITY HALL FURNITURE			(5,000)	(5,000)	(5,000)	(49)	-	(4,951)		(5,000)
1715-0135 TOCUMWAL RAILWAY BLDG MTCE		(1,000)		(1,000)	(1,000)	(804)	-	(196)		(1,000)
1715-0137 TOC RAILWAY STATION INSURANCE		(1,300)		(1,300)	(1,300)	(1,300)	-	-		(1,300)
1715-0138 FINLEY RAILWAY BLDG MTCE		-		-	(575)	(575)	-	(0)		(575)
1715-0140 COMMUNITY AMENITIES ADMIN CHAR		(82,115)		(82,115)	(82,115)	(61,586)	-	(20,529)		(82,115)
3900-2504 PUBLIC CONVENIENCES DEPCN		(31,600)		(31,600)	(31,600)	(4,831)	-	(26,769)		(31,600)
6200-2504 PUBLIC HALLS DEPRECIATION		(177,500)		(177,500)	(177,500)	(105,988)	-	(71,512)		(177,500)
COMMAMENCAPEX COMMUNITY AMENITIES CAPITAL EXPENDITURE		(10,000)	10,000	-	-	-	-	-		-
HALLSCAPEXP PUBLIC HALLS CAPITAL EXPENDITURE		(200,000)	200,000	-	-	-	-	-		-
COMMUNITY AMENITIES REVENUE		-		-	5,090	5,090	-	-		5,090
6200-1602 FIN School of Arts - Contrib. Aircon		-		-	-	-	-	-		-
6200-1951 Lalaly Hall Volunteer Grant		-		-	-	-	-	-		-
6200-1952 RETREAT HALL VOLUNTEER GRANT		-		-	5,090	5,090	-	-		5,090
6200-1953 RETREAT HALL FRRR GRANT		-		-	-	-	-	-		-
6200-1954 RETREAT HALL CBP GRANT		-		-	-	-	-	-		-
6200-1955 TOWN BEACH TOILETS		-		-	-	-	-	-		-
COMMAMENCAPINC COMMUNITY AMENITIES CAPITAL INCOME		-		-	-	-	-	-		-
COMMUNITY AMENITIES Total		(735,525)	5,000	(730,525)	(711,494)	(475,636)	(77,081)	(235,858)	(30,000)	(741,494)
RECREATION										
RECREATION EXPENSE	(25,630)	(1,027,675)	(5,000)	(1,058,305)	(1,189,775)	(808,823)	(52,242)	(380,952)	(32,090)	(1,221,865)
1717-0110 BAROOGA SPORTS COMP- INSURANCE		(6,500)		(6,500)	(6,500)	(6,500)	-	-		(6,500)
1717-0112 BAROOGA SPORTS COMP GRANT		(11,390)		(11,390)	(11,390)	(11,390)	-	-		(11,390)
1717-0113 RECREATION FACILITIES DONATION		(7,000)		(7,000)	(5,810)	(5,810)	-	0		(5,810)
1717-0120 BAROOGA SPORTS COMP BLDG MTCE		(5,000)		(5,000)	(5,000)	(871)	-	(4,129)		(5,000)
1717-0121 BGA SPORTS COMP RISK M'MENT		-		-	-	(298)	-	298		-
1717-0130 BERRIGAN SPORTS COMP INSURANCE		(11,000)		(11,000)	(11,000)	(11,000)	-	-		(11,000)
1717-0132 BERRIGAN SPORTS COMP GRANT		(10,540)		(10,540)	(10,540)	(10,540)	-	-		(10,540)
1717-0140 BERRIGAN SPORTS COMP BLDG MTCE		(2,100)		(2,100)	(2,100)	(1,167)	(938)	(933)		(2,100)
1717-0141 BGN SPORTS COMP RISK M'MENT		-		-	(13,510)	(13,594)	-	84		(13,510)
1717-0150 FINLEY REC RESERVE - INSURANCE		(10,700)		(10,700)	(10,700)	(10,700)	-	-		(10,700)
1717-0152 FINLEY REC RESERVE GRANT		(11,220)		(11,220)	(11,220)	(11,220)	-	-		(11,220)
1717-0155 FIN REC RES PLAYGROUND MTCE		(660)		(660)	(660)	-	-	(660)		(660)
1717-0160 FINLEY REC RESERVE BLDG MTCE		(2,500)		(2,500)	(2,500)	(4,022)	-	1,522		(2,500)
1717-0161 FIN REC RESERVE RISK M'MENT		-		-	-	-	-	-		-
1717-0170 FINLEY SHOW GROUND - INSURANCE		(6,000)		(6,000)	(6,000)	(6,000)	-	-		(6,000)
1717-0172 FINLEY SHOW GROUND GRANT		(11,485)		(11,485)	(11,485)	(11,485)	-	-		(11,485)
1717-0180 FINLEY SHOW GROUNDS BLDG MTCE		(2,500)		(2,500)	(2,500)	(1,974)	-	(526)		(2,500)
1717-0181 FINLEY SHOW GROUND RISK M'MENT		-		-	-	-	-	-		-
1717-0191 TOC REC RESERVE - INSURANCE		(11,300)		(11,300)	(11,300)	(11,300)	-	-		(11,300)

	2016/17 Budget Carried Forward	2016-17 ORIGINAL BUDGET	CAPITAL SPLIT	2016-17 ORIGINAL PLUS CWFD	REVISED DEC 16/17 BUDGET	MAR 2017 ACTUAL	MAR 2017 COMMITME NTS	MAR 17 BUDGET UNDER OVER	MAR BUDGET CHANGES	REVISED YTD MAR
GRAND TOTAL	(256,846)	74,801	-	(211,776)	372,085	155,657	(3,097,065)	(2,669,197)	10,369	382,454
1717-0192 TOC REC RESERVE GRANT		(11,140)		(11,140)	(11,140)	(11,140)	-	-		(11,140)
1717-0194 TOC REC RES PLAYGROUND MTCE		(660)		(660)	(660)	(64)	-	(596)		(660)
1717-0200 TOC REC RESERVE BLDG MTCE		(2,000)		(2,000)	(2,960)	(2,421)	(403)	(539)		(2,960)
1717-0201 TOC REC RESERVE RISK M'MENT		-		-	(8,370)	(8,842)	-	472		(8,370)
1717-0228 BGN - REC RES CRICKET NETS		-		-	(3,165)	(3,165)	-	(0)		(3,165)
1717-0229 TOC - REC RES TOILETS RENO			(25,000)	(25,000)	(25,000)	-	-	(25,000)	25,000	-
1717-0230 BGN POWER UPGRADE PRMF				-	(80,625)	(73,295)	(34,795)	(7,330)		(80,625)
1717-0231 FINLEY NETBALL PRMF				-	(19,630)	-	-	(19,630)		(19,630)
1718-0000 PARKS & GARDENS MAINTENANCE		(361,200)		(361,200)	(361,200)	(283,648)	(13,846)	(77,552)	(32,720)	(393,920)
1718-0050 FINLEY - LOCO DAM PARK		-		-	(3,565)	(3,950)	-	385		(3,565)
1718-0060 TOC CREEK WALK HONORIARIUM		-		-	-	-	-	-		-
1718-0110 TREE WORKS - BGN		-		-	-	-	-	-		-
1718-0111 TREE WORKS - BGA		-		-	(685)	(685)	-	(0)		(685)
1718-0112 TREE WORKS - TOC		-		-	-	-	-	-		-
1718-0113 TREE WORKS - FIN		-		-	-	-	-	-		-
1718-0116 MINOR PARKS GARDEN ELECTRICITY		(19,000)		(19,000)	(19,000)	(7,631)	-	(11,369)		(19,000)
1718-0117 MINOR PARK & GARDENS INSURANCE		(780)		(780)	(780)	(780)	-	-		(780)
1718-0185 ALEXANDER GARDEN COMPETITION		(600)		(600)	(600)	(570)	-	(30)		(600)
1718-0201 ROTARY PARK PLAYGROUND		-		-	-	-	-	-		-
1718-0207 TOCUMWAL BOAT RAMP IMPROVEMENTS		-		-	-	-	-	-		-
1718-0215 FINLEY SKATE PARK		-	(50,000)	(50,000)	(50,000)	(371)	-	(49,629)		(50,000)
1718-0220 TOCUMWAL SKATE PARK		-		-	(2,150)	(2,149)	-	(1)		(2,150)
1718-0225 BGA BOTANICAL GARDENS TOILETS		-		-	-	(82)	-	82		-
1718-0226 HAYES PARK TOILETS REFURB			(5,000)	(5,000)	(5,000)	(6,070)	(257)	1,070		(5,000)
1718-0230 TOC FORESHORE CONSULTANT	(25,630)	-		(25,630)	(25,630)	(18,198)	(2,003)	(7,433)	(24,370)	(50,000)
1718-0500 TOC FORESHORE STAGED DEVELOP				-	-	(505)	-	505		-
6500-2500 RECREATION RESERVES PLANT & EQUIPMENT DEPCN		(700)		(700)	(700)	-	-	(700)		(700)
6500-2502 RECREATION RESERVES OTHER STRUCTURES DEPCN		(95,800)		(95,800)	(95,800)	(82,829)	-	(12,971)		(95,800)
6500-2518 RECREATION RESERVES BUILDINGS DEPCN		(269,700)		(269,700)	(269,700)	(139,139)	-	(130,561)		(269,700)
6600-2500 PARKS & GARDENS DEPCN		(11,100)		(11,100)	(11,100)	(7,661)	-	(3,439)		(11,100)
6600-2518 PARKS & GARDENS DEPCN		(70,100)		(70,100)	(70,100)	(37,757)	-	(32,343)		(70,100)
PARKSCAPEXP PARKS AND RECREATION AREAS CAPITAL EXPENDITURE		(50,000)	50,000	-	-	-	-	-		-
RECRESERVECAPEXP RECREATION RESERVES CAPITAL EXPENDITURE		(25,000)	25,000	-	-	-	-	-		-
RECREATION REVENUE	73,500	17,167	-	90,667	191,512	174,345	-	17,167	(16,667)	174,845
6500-1315 TOCUMWAL FOOTBALL NETBALL CLUB LEASE		500		500	500	-	-	500		500
6500-1500 RECREATION RESERVE - SUNDRY REVENUE		-		-	-	-	-	-		-
6500-1949 BGA REC RESERVE PROJECT CONTRIBUTION		-		-	-	-	-	-		-
6500-1950 RECREATION RESERVE GRANTS		-		-	-	-	-	-		-
6500-1957 FINLEY RECREATION RESERVE PROJECT CONTRIBUTIONS		-		-	-	-	-	-		-
6500-1958 FINLEY RECREATION RESERVE PROJECT GRANT		-		-	-	-	-	-		-
6500-1960 BGA REC RES PROJECT CONTRIB		-		-	-	-	-	-		-
6500-1961 BGA REC RES PROJECT IN-KIND		-		-	-	-	-	-		-
6500-1962 FIN REC RESERVE CROWN LANDS GRANT		-		-	-	-	-	-		-
6500-1963 FINLEY SHOWGROUND PRMF GRANT		-		-	-	-	-	-		-

	2016/17 Budget Carried Forward	2016-17 ORIGINAL BUDGET	CAPITAL SPLIT	2016-17 ORIGINAL PLUS CWFD	REVISED DEC 16/17 BUDGET	MAR 2017 ACTUAL	MAR 2017 COMMITME NTS	MAR 17 BUDGET UNDER OVER	MAR BUDGET CHANGES	REVISED YTD MAR
GRAND TOTAL	(256,846)	74,801	-	(211,776)	372,085	155,657	(3,097,065)	(2,669,197)	10,369	382,454
6500-1964 FINLEY REC RESERVE PROJECT IN-KIND	-	-	-	-	-	-	-	-	-	-
6500-1965 BGN SPORTS GROUND DEMO & NEW SHED	-	-	-	-	-	-	-	-	-	-
6500-1966 BGN SPORTSGROUND PRMF GRANT	-	-	-	-	80,625	80,625	-	-	-	80,625
6500-1967 FIN RECREATION RESERVE PRMF GRANT	-	-	-	-	19,360	19,360	-	-	-	19,360
6600-1501 SECT.94 PUBLIC OPEN SPACE BAROOGA	-	-	-	-	660	660	-	-	-	660
6600-1502 SECT.94 PUBLIC OPEN SPACE BERRIGAN	-	-	-	-	-	-	-	-	-	-
6600-1503 SECT.94 PUBLIC OPEN SPACE FINLEY	-	-	-	-	-	-	-	-	-	-
6600-1504 SECT.94 PUBLIC OPEN SPACE TOCUMWAL	-	-	-	-	-	-	-	-	-	-
6600-1505 SECT 94 PUBLIC OPEN SPACE RES TRN	-	-	-	-	-	-	-	-	-	-
6600-1560 CLUB GRANTS CAT-3 TOC SKATE PARK	-	-	-	-	73,500	73,500	-	-	-	73,500
6600-1600 TOC REC RES TOILET RENO CONTRIBUTION	-	-	16,667	16,667	16,667	-	-	16,667	(16,667)	-
6600-1821 USER CHARGES - TOC FORESHORE RES	-	-	-	-	200	200	-	-	-	200
6600-1956 NSW MARITIME GRANT- TOCUMWAL BOAT RAMP	-	-	-	-	-	-	-	-	-	-
6600-1959 NSW MARITIME GRANT- TOCUMWAL FORESHORE RESTORATION	-	-	-	-	-	-	-	-	-	-
6600-1960 FORESHORE COMMITTEE- TOCUMWAL FORESHORE RESTORATION	-	-	-	-	-	-	-	-	-	-
6600-1961 FINLEY LAKE GRANT	-	-	-	-	-	-	-	-	-	-
6600-1962 TOC SKATE PARK	73,500	-	-	73,500	-	-	-	-	-	-
PARKSCAPINC PARKS AND RECREATION AREAS CAPITAL INCOME	-	-	-	-	-	-	-	-	-	-
RECRESERVECAPINC RECREATION RESERVES CAPITAL INCOME	-	16,667	(16,667)	-	-	-	-	-	-	-
RECREATION Total	47,870	(1,010,508)	(5,000)	(967,638)	(998,263)	(634,478)	(52,242)	(363,785)	(48,757)	(1,047,020)
SWIMMING POOL										
SWIMMING POOL EXPENSE	(10,000)	(405,090)	-	(415,090)	(427,955)	(309,699)	(4,291)	(118,256)		(427,955)
1716-0105 SWIMMING POOL GRANTS - BGN	-	(31,400)	-	(31,400)	(31,400)	(31,400)	-	-	-	(31,400)
1716-0107 SWIMMING POOL GRANTS - FIN	-	(35,600)	-	(35,600)	(35,600)	(35,600)	-	-	-	(35,600)
1716-0109 SWIMMING POOL GRANTS - TOC	-	(31,400)	-	(31,400)	(31,400)	(31,400)	-	-	-	(31,400)
1716-0114 BERRIGAN POOL LIFEGUARDS PAYS	-	(23,050)	-	(23,050)	(23,050)	(14,672)	-	(8,378)	-	(23,050)
1716-0115 BER SWIMMING POOL OPERATE EXP.	-	(26,000)	-	(26,000)	(22,800)	(19,034)	(4,041)	(3,766)	-	(22,800)
1716-0116 BER SWIMMING POOL INSURANCE	-	(1,200)	-	(1,200)	(1,200)	(1,200)	-	-	-	(1,200)
1716-0117 FIN SWIMMING POOL OPERATE EXP.	-	(26,000)	-	(26,000)	(26,000)	(18,735)	(76)	(7,265)	-	(26,000)
1716-0118 FINLEY POOL LIFEGUARDS PAYS	-	(30,740)	-	(30,740)	(30,740)	(18,366)	-	(12,374)	-	(30,740)
1716-0119 TOC SWIMMING POOL OPERATE EXP.	-	(17,000)	-	(17,000)	(17,000)	(9,522)	(120)	(7,478)	-	(17,000)
1716-0120 FIN SWIMMING POOL INSURANCE	-	(1,400)	-	(1,400)	(1,400)	(1,400)	-	-	-	(1,400)
1716-0121 TOCUMWAL POOL LIFEGUARDS PAYS	-	(23,050)	-	(23,050)	(23,050)	(16,983)	-	(6,067)	-	(23,050)
1716-0122 POOL LIFEGUARD UNIFORMS/ROSTER	-	(3,500)	-	(3,500)	(3,500)	-	-	(3,500)	-	(3,500)
1716-0123 TOC POOL INSURANCE	-	(1,100)	-	(1,100)	(1,100)	(1,100)	-	-	-	(1,100)
1716-0135 SWIMMING POOL BLDG MTCE - BGN	-	(5,000)	-	(5,000)	(5,000)	(613)	-	(4,387)	-	(5,000)
1716-0137 SWIMMING POOL BLDG MTCE - FINL	-	(5,000)	-	(5,000)	(5,000)	(1,004)	-	(3,996)	-	(5,000)
1716-0139 SWIMMING POOL BLDG MTCE - TOCU	-	(5,000)	-	(5,000)	(5,000)	(960)	(54)	(4,040)	-	(5,000)
1716-0150 SWIMMING POOLS - RISK M'MENT	-	-	-	-	-	-	-	-	-	-
1716-0155 POOL WATER TREATMENT EXPENSES	-	(35,500)	-	(35,500)	(35,500)	(31,648)	-	(3,852)	-	(35,500)
1716-0156 SUPERVISOR SALARY	-	(18,800)	-	(18,800)	(18,800)	(857)	-	(17,943)	-	(18,800)
1716-0505 SWIMMING POOL CAPITAL - BERRIG	-	-	(4,900)	(4,900)	(4,900)	-	-	(4,900)	-	(4,900)

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GRAND TOTAL	(256,846)	74,801	-	(211,776)	372,085	155,657	(3,097,065)	(2,669,197)	10,369	382,454
1716-0510 SWIMMING POOL CAPITAL - FINLEY	(10,000)	-		(10,000)	(10,000)	-	-	(10,000)		(10,000)
1716-0515 SWIMMING POOL CAPITAL - TOCUMWAL		-		-	-	-	-	-		-
1716-0520 BGN - PRMF Grant Expenditure				-	(16,065)	(15,617)	-	(448)		(16,065)
6400-2500 SWIMMING POOL OTHER STRUCTURES DEPCN		(66,600)		(66,600)	(66,600)	(49,950)	-	(16,650)		(66,600)
6400-2504 SWIMMING POOL BUILDINGS DEPCN		(12,850)		(12,850)	(12,850)	(9,638)	-	(3,213)		(12,850)
POOLCAPEXP SWIMMING POOLS CAPITAL EXPENDITURE		(4,900)	4,900	-	-	-	-	-		-
SWIMMING POOL REVENUE		145,840		145,840	158,705	103,012	-	55,693		158,705
6400-1828 USER CHARGES - SWIMMING POOLS		69,000		69,000	69,000	35,797	-	33,203		69,000
6400-1829 RECOVERIES FOR LIFEGUARDS		76,840		76,840	76,840	54,350	-	22,490		76,840
6400-1950 SWIMMING POOL GRANT RLCIP Rd 3		-		-	-	-	-	-		-
6400-1951 BGN POOL PRMF GRANT				-	12,865	12,865	-	-		12,865
POOLCAPINC SWIMMING POOLS CAPITAL INCOME		-		-	-	-	-	-		-
SWIMMING POOL Total	(10,000)	(259,250)	-	(269,250)	(269,250)	(206,687)	(4,291)	(62,563)		(269,250)
QUARRIES & PITS										
QUARRIES & PITS EXPENSE		(90,000)		(90,000)	(90,000)	(3,787)	-	(86,213)		(90,000)
1812-0105 PINE LODGE PIT OPERATING EXPEN		(86,600)		(86,600)	(86,600)	(1,237)	-	(85,363)		(86,600)
6920-2505 QUARRIES & PIT REMEDIATION - DEPCN		(2,900)		(2,900)	(2,900)	(2,175)	-	(725)		(2,900)
6920-2508 QUARRIES - DEPCN		(500)		(500)	(500)	(375)	-	(125)		(500)
QUARRIES & PITS REVENUE		90,000		90,000	90,000	-	-	90,000		90,000
6920-1500 PINE LODGE PIT REVENUE		90,000		90,000	90,000	-	-	90,000		90,000
6920-1505 PINE LODGE PIT REVENUE CONTRA		-		-	-	-	-	-		-
6920-1510 OTHER GRAVEL PITS REVENUE		-		-	-	-	-	-		-
QUARRIES & PITS Total		-		-	-	(3,787)	-	3,787		-
SHIRE ROADS										
SHIRE ROADS EXPENSE	(2,560,137)	(9,170,086)	-	(11,730,223)	(12,289,620)	(7,468,729)	(943,665)	(4,820,891)	(288,626)	(12,578,246)
0011-0000 RURAL SEALED ROADS - MAINTENANCE		(398,800)		(398,800)	(598,800)	(424,030)	(47,080)	(174,770)	12,460	(586,340)
0013-0000 RURAL UNSEALED ROADS - MAINTENANCE		(568,300)		(568,300)	(768,300)	(667,553)	(10,407)	(100,747)	(117,703)	(886,003)
0021-0000 OTHER URBAN SEALED ROADS - MAINTENANCE		(541,200)		(541,200)	(591,200)	(603,288)	(19,553)	12,088	(55,220)	(646,420)
0023-0000 OTHER URBAN UNSEALED ROADS - MAINTENANCE		(63,000)		(63,000)	(113,000)	(31,951)	(1,053)	(81,049)	(6,200)	(119,200)
1414-0105 STREET & GUTTER CLEANING		(166,300)		(166,300)	(166,300)	(154,165)	(11,102)	(12,135)		(166,300)
1414-0110 RUBBISH COLLECTION BEACH AREAS		(33,300)		(33,300)	(33,300)	(36,423)	(457)	3,123	(11,700)	(45,000)
1905-0100 TOWN ENTRY - BAROOGA		-		-	(19,340)	(19,351)	(9,702)	11		(19,340)
1905-0200 TOWN ENTRY - BERRIGAN		-		-	(19,470)	(19,482)	(9,702)	12		(19,470)
1905-0300 TOWN ENTRY - FINLEY	(145,265)	-	(80,000)	(225,265)	(205,925)	(47,230)	(11,510)	(158,695)		(205,925)
1905-0400 TOWN ENTRY - TOCUMWAL	(204,624)	-		(204,624)	(185,154)	(83,409)	(20,177)	(101,745)		(185,154)
1910-0100 TOWN ENTRANCE DESIGN		-		-	-	-	-	-		-
1910-0316 RESEAL DENISON ST FIN		-	(55,503)	(55,503)	(55,503)	(56,457)	(56,457)	954		(55,503)

	2016/17 Budget Carried Forward	2016-17 ORIGINAL BUDGET	CAPITAL SPLIT	2016-17 ORIGINAL PLUS CWFD	REVISED DEC 16/17 BUDGET	MAR 2017 ACTUAL	MAR 2017 COMMITME NTS	MAR 17 BUDGET UNDER OVER	MAR BUDGET CHANGES	REVISED YTD MAR
GRAND TOTAL	(256,846)	74,801	-	(211,776)	372,085	155,657	(3,097,065)	(2,669,197)	10,369	382,454
1910-0336 RESEAL SCOULLAR ST (OSBOURNE)		-	(2,440)	(2,440)	(2,440)	(3,658)	(3,468)	1,218	(1,218)	(3,658)
1910-0338 RESEAL MURRAY ST - SERVICE RD TO SWIM POOL	(13,275)	-		(13,275)	(13,275)	-	-	(13,275)	13,275	-
1910-0348 R/S BANKER ST 262-536		-		-	-	-	-	-		-
1910-0357 R/S McALLISTER ST 216-679		-	(12,789)	(12,789)	(12,789)	-	-	(12,789)		(12,789)
1910-0364 R/S HILL ST 0- 70	(2,268)	-		(2,268)	(2,268)	-	-	(2,268)		(2,268)
1910-0365 R/S HILL ST 70-392	(7,245)	-		(7,245)	(7,245)	-	-	(7,245)		(7,245)
1910-0366 R/S HILL ST 392-492	(3,300)	-		(3,300)	(3,300)	-	-	(3,300)		(3,300)
1910-0576 RESEAL BROWNE ST TOC			(1,572)	(1,572)	(1,572)	-	-	(1,572)		(1,572)
1910-0725 TUPPAL ST - MORRIS TO TOWN BEA		-		-	-	-	-	-		-
1910-0818 RESEAL HOWE ST FINLEY		-	(4,851)	(4,851)	(4,851)	(6,877)	-	2,026	(2,149)	(7,000)
1910-0822 RESEAL MURRAY ST FINLEY		-	(8,568)	(8,568)	(8,568)	-	-	(8,568)		(8,568)
1910-0823 RESEAL MURRAY ST (MARY LAWSON)		-	(4,113)	(4,113)	(4,113)	-	-	(4,113)		(4,113)
1910-0825 RESEAL MURRAY HUT DR 0-125	(4,560)	-		(4,560)	(4,560)	-	-	(4,560)		(4,560)
1910-0827 RESEAL TOCUMWAL ST FINLEY			(14,035)	(14,035)	(14,035)	-	-	(14,035)		(14,035)
1910-0832 RESEAL WARMATTA ST FIN			(10,840)	(10,840)	(10,840)	(8,170)	-	(2,670)	2,640	(8,200)
1910-0836 RESEAL NANGUNIA WIRUNA ST 455		-		-	(165)	(165)	-	0		(165)
1910-0837 RESEAL RILEY CRT 0-105	(15,000)	-		(15,000)	(15,000)	-	-	(15,000)		(15,000)
1910-0838 RESEAL OSBOURNE - BAROOGA ST		-		-	-	-	-	-		-
1910-0839 RESEAL TUPPAL ST		-	(7,347)	(7,347)	(7,347)	-	-	(7,347)		(7,347)
1910-0840 RESEAL HEADFORD ST MURRAY-ARCH		-		-	-	-	-	-		-
1910-0841 RESEAL HEADFORD ST OSBOUR-TONG		-		-	-	-	-	-		-
1910-0842 RESEAL BAROOGA ST NTH 203-337		-		-	-	-	-	-		-
1910-0843 RESEAL CHARLOTTE ST 752-871	(8,278)	-		(8,278)	(8,278)	(10,275)	(10,275)	1,997	(1,997)	(10,275)
1910-0844 RESEAL SHORT ST 59-350		-		-	-	-	-	-		-
1910-0857 RESEAL ULUPNA ST FINLEY			(2,769)	(2,769)	(2,769)	-	-	(2,769)		(2,769)
1910-0907 RESEAL BEASLY CRT TOC			(2,268)	(2,268)	(2,268)	-	-	(2,268)		(2,268)
1910-0910 RESEAL BRIDGE ST TOC			(14,165)	(14,165)	(14,165)	(13,877)	(13,877)	(288)		(14,165)
1910-0917 RESEAL DENILQUIN ST TOC			(5,639)	(5,639)	(5,639)	-	-	(5,639)		(5,639)
1910-0923 RESEAL GOLF LINKS DR TOC			(7,854)	(7,854)	(7,854)	(6,226)	-	(1,628)	1,554	(6,300)
1910-0925 RESEAL HENNESSY ST TOC			(4,396)	(4,396)	(4,396)	-	-	(4,396)		(4,396)
1910-0933 RESEAL KELLY ST TOC			(16,888)	(16,888)	(16,888)	(10,593)	-	(6,295)		(16,888)
1910-0979 RESEAL BOYD ST				-	-	(10,809)	(10,809)	10,809	(11,032)	(11,032)
1910-0980 RESEAL CALAWAY ST TOC			(5,156)	(5,156)	(5,156)	-	-	(5,156)		(5,156)
1911-0007 RESEAL BACK BAROOGA RD - MR550				-	(34,323)	(34,513)	-	190		(34,323)
1911-0009 RESEAL COLDWELLS RD			(2,884)	(2,884)	(2,884)	-	-	(2,884)		(2,884)
1911-0062 RESEAL CROSBIES RD - BRIDGE		-		-	-	(245)	(55)	245		-
1911-0127 RESEAL OLD TOC BER RD		-		-	-	-	-	-		-
1911-0156 RESEAL VARIOUS INTERSECTIONS A		-	(35,000)	(35,000)	(5,431)	-	-	(5,431)		(5,431)
1911-0159 RESEAL KELLYS RD	(4,977)	-		(4,977)	(4,977)	-	-	(4,977)		(4,977)
1911-0187 BUS STOP CNR BRUCE BIRREL DR		-		-	-	-	-	-		-
1911-0212 RESEAL COBRAM RD		-	(11,711)	(11,711)	(11,711)	(14,824)	(14,396)	3,113	(6,289)	(18,000)
1911-0213 RESEAL SEPPELTS RD 0-60		-	(1,253)	(1,253)	(1,253)	-	-	(1,253)	1,253	-
1911-0218 RESEAL WOOLSHED RD 17950-18059		-		-	-	-	-	-		-
1911-0223 RESEAL DRAYTONS RD		-		-	-	-	-	-		-
1911-0228 R/S LARKINS RD 0-1780		-		-	-	-	-	-		-

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GRAND TOTAL	(256,846)	74,801	-	(211,776)	372,085	155,657	(3,097,065)	(2,669,197)	10,369	382,454
1911-0285 WOODSTOCK - VARIOUS		-		-	-	-	-	-		-
1911-0302 RESEAL WOOLSHED ROAD 40-2562		-	(51,387)	(51,387)	(51,387)	(54,559)	(54,215)	3,172	(6,613)	(58,000)
1911-0303 RESEAL TUPPAL ROAD		-		-	-	(18,944)	(18,601)	18,944	(20,000)	(20,000)
1911-0307 RESEAL LOGIE BRAE RD	(30,000)	-		(30,000)	(30,000)	(39,444)	(39,273)	9,444	(11,000)	(41,000)
1911-0308 RESEAL MELROSE RD 4950-7250		-		-	-	(57,085)	(54,432)	57,085	(58,000)	(58,000)
1911-0309 RESEAL MURRAY ST TOCUMWAL	(13,000)	-		(13,000)	(13,000)	-	-	(13,000)	13,000	-
1911-0310 RESEAL OAKENFALL RD 0-3924	(49,000)	-		(49,000)	(49,000)	(52,485)	(50,229)	3,485	(3,485)	(52,485)
1911-0311 RESEAL OLD TOC RD 1907-2913	(17,000)	-		(17,000)	(17,000)	(17,955)	(17,955)	955	(2,000)	(19,000)
1911-0312 RESEAL PINEY RD 4576-6594	(38,000)	-	(24,014)	(62,014)	(62,014)	(64,376)	(64,376)	2,362	(4,986)	(67,000)
1911-0313 RESEAL PINEY RD 00-2400	(47,000)	-	(31,080)	(78,080)	(78,080)	-	-	(78,080)	78,080	-
1911-0314 RESEAL STH COREE RD 2459-3708	(34,000)	-	(27,041)	(61,041)	(61,041)	(62,708)	(61,992)	1,667	(3,959)	(65,000)
1911-0315 RESEAL STH COREE RD 8320-8777		-		-	-	-	-	-		-
1911-0316 RESEAL YARRAWONGA RD 0-2676		-	-	-	-	(19,415)	-	19,415	(21,000)	(21,000)
1911-0565 BROUGHANS RD -WEST END		-	(17,640)	(17,640)	(17,640)	-	-	(17,640)	17,640	-
1912-0003 RESHEET ENNAL RD			(90,000)	(90,000)	(90,000)	-	-	(90,000)	90,000	-
1912-0023 RESHEET NOLANS RD				-	-	(40,181)	-	40,181	(41,000)	(41,000)
1912-0024 RESHEET ERINDALE RD				-	-	(105,371)	(4,677)	105,371	(106,000)	(106,000)
1912-0025 RESHEET YUBA RD			(98,000)	(98,000)	(91,546)	(113,699)	(25,861)	22,153	(22,454)	(114,000)
1912-0045 RESHEET AUBURN MOMALONG RD		-		-	-	-	-	-		-
1912-0071 RESHEET SULLIVANS RD		-	(84,000)	(84,000)	(84,000)	-	-	(84,000)		(84,000)
1912-0073 RESHEET DUNCANS RD		-		-	-	-	-	-		-
1912-0086 RESHEET MCDONALDS RD				-	(12,545)	(12,544)	-	(1)		(12,545)
1912-0088 RESHEET MCALLISTERS ROAD		-		-	-	-	-	-		-
1912-0114 RESHEET COULTERS RD				-	(38,065)	(38,065)	-	(0)		(38,065)
1912-0121 FIRE BREAKS - RURAL UNSEALED R		-		-	(6,454)	(17,144)	-	10,690	(10,546)	(17,000)
1912-0138 RESHEET HAYFIELDS RD			(266,000)	(266,000)	(216,000)	-	-	(216,000)		(216,000)
1912-0139 RESHEET WARATAH RD SH20 to PYL		-		-	-	-	-	-		-
1912-0144 RESHEET HOGANS RD			(39,000)	(39,000)	(39,000)	-	-	(39,000)	39,000	-
1912-0157 RESHEET FEGANS RD SH20 RENOLYD		-		-	-	-	-	-		-
1912-0167 RESHEET WINTERS ROAD				-	-	(24,990)	-	24,990	(25,000)	(25,000)
1912-0241 RESHEET ADCOCKS RD LANGUNYAH		-		-	-	(9)	-	9		-
1912-0242 RESHEET EDNIES RD YARRAWONGA		-		-	-	-	-	-		-
1913-0543 BUCHANANS RD - GUNNAMARA WIRUN		-		-	-	-	-	-		-
1913-0544 BENT ST - END SEAL TO BAROOGA		-		-	(7,083)	(7,378)	-	295		(7,083)
1913-0552 HARRIS ST - FLYNN ST HAYES ST	(25,000)	-		(25,000)	(25,000)	-	-	(25,000)		(25,000)
1913-0553 LANE 961 - BRUTON ST BAROOGA		-		-	(3,938)	(3,938)	-	(0)		(3,938)
1913-0554 CHANTER ST - RAILWAY TO JERSEY	(68,939)	-		(68,939)	(68,939)	(2,809)	-	(66,130)		(68,939)
1913-0621 TAKARI ST BGA			(32,000)	(32,000)	(69,912)	(69,912)	-	0		(69,912)
1913-0706 WILLIAM ST - HAMPDEN ST TO EAS	(64,003)	-		(64,003)	(73,122)	(73,122)	-	(0)		(73,122)
1913-0801 KELLY ST - SHORT ST TO EMILY		-		-	-	-	-	-		-
1913-0820 DENISON ST - WOLLAMAI TO WARMA		-		-	-	-	-	-		-
1913-0823 DRUMMOND ST-RAILWAY TO DROHAN	(10,000)	-		(10,000)	(10,000)	-	-	(10,000)		(10,000)
1913-0824 HAMPDEN ST & MURRAY HUT DR	(14,000)	-		(14,000)	(943)	-	-	(943)		(943)
1913-0825 TONGS ST - HAMILTON TO 400M	(51,483)	-		(51,483)	(51,483)	-	-	(51,483)		(51,483)
1913-0841 JERILDERIE ST- HORSFALL TO NANG			(20,000)	(20,000)	(20,000)	-	-	(20,000)		(20,000)

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GRAND TOTAL	(256,846)	74,801	-	(211,776)	372,085	155,657	(3,097,065)	(2,669,197)	10,369	382,454
1913-0842 JERILDERIE ST - NANGUNIA TO ORR			(16,000)	(16,000)	(16,000)	-	-	(16,000)		(16,000)
1913-0845 MCALLISTER ST - HEADFORD TO OSB			(60,000)	(60,000)	(60,000)	-	-	(60,000)	60,000	-
1914-0123 OLD ADCOCKS RD BROWNS RD TO ROCKS				-	-	(80,565)	(14,641)	80,565		-
1914-0182 BROWNS RD				-	-	(12,428)	-	12,428		-
1914-0186 SILO RD - Newell Hwy to Tuppall		-		-	-	-	-	-		-
1914-0316 YARRAWONGA RD 00 to 2676				-	(18,670)	(18,939)	-	269	(381,330)	(400,000)
1914-0563 TUPPAL RD - SH17 TO RAILWAY		-		-	-	-	-	-		-
1914-0567 BROUGHANS RD -1900M-3200M EAST		-		-	-	-	-	-		-
1914-0576 BROWNS RD - SH17 TO OLD ADCOCK	(10,595)	-		(10,595)	(10,595)	(12,091)	(5,024)	1,496		(10,595)
1914-0577 THORNBURNS RD-MR550 TO MARION		-		-	-	-	-	-		-
1914-0580 STH COREE RD-DUNCANS RD		-		-	-	-	-	-		-
1914-0581 WOODSTOCK RD-DENISON		-		-	-	-	-	-		-
1914-0584 BROUGHANS RD - 3500M to 5500M	(523,429)	-		(523,429)	(523,429)	(140,734)	(19,585)	(382,695)		(523,429)
1914-0587 PLUMPTON RD - TONGS TO HUESTONS		-	(95,000)	(95,000)	(95,000)	(111,072)	(100,523)	16,072		(95,000)
1914-0588 LOWER RIVER RD	-	-	(300,000)	(300,000)	(300,000)	(84,094)	-	(215,906)	(126,712)	(426,712)
1914-0589 SILO RD - TUPPAL RD TO SH17	(685,374)	-		(685,374)	(704,374)	(613,244)	(15,200)	(91,130)		(704,374)
1914-0590 TUPPAL RD - LEVEE SECT		-	(457,000)	(457,000)	(457,000)	(5,545)	(5,545)	(451,455)		(457,000)
1914-0591 WOOLSHED RD 65M STH CARRUTHERS		-		-	-	-	-	-		-
1914-0592 YARRAWONGA RD		-	(760,000)	(760,000)	(741,330)	(28,413)	(24,201)	(712,917)	400,000	(341,330)
1914-0593 CROSBIES RD		-	(130,000)	(130,000)	(130,000)	(57,274)	(19,555)	(72,726)		(130,000)
1914-0595 BACK BAROOGA RD STH CARRAMAR		-	(20,000)	(20,000)	-	-	-	-		-
1914-0597 HOWE ST - TONGS TO PLUMPTONS		-	(20,000)	(20,000)	(5,677)	-	-	(5,677)		(5,677)
1914-0598 JAMES CRT - LOWER RIVER RD	(26,883)	-		(26,883)	(26,883)	-	-	(26,883)		(26,883)
1914-0599 PEPPERTREE RD - WOOLSHED RD		-	(100,000)	(100,000)	(100,000)	(713)	-	(99,288)		(100,000)
1915-0150 LGSA - ROADSIDE VEGETATION PRO		-		-	-	-	-	-		-
1915-0150 LGSA - ROADSIDE VEGETATION PROJECT		-		-	-	-	-	-		-
1915-0176 RURAL ADDRESSING EXPENSE		-		-	-	(160)	(55)	160		-
1915-0513 CLEARZONES - ROADSIDE HAZARD	(32,265)	-	(75,000)	(107,265)	(107,265)	(53,228)	-	(54,037)	75,000	(32,265)
1916-0105 K&G MTCE & REPAIRS		(15,500)		(15,500)	(18,488)	(18,916)	-	428		(18,488)
1916-0554 CHANTER ST-RAILWAY TO JERSEY	(30,000)	-		(30,000)	(30,000)	(11,722)	-	(18,278)		(30,000)
1916-0640 WILLIAM ST - HAMPDEN TO EAST		-		-	(8,947)	(8,947)	(19)	(0)		(8,947)
1916-0822 MURRAY ST - HEADFORD TO OSBORNE (TP)		-		-	(55)	(55)	-	(0)		(55)
1916-0823 TUPPAL RD SH17 TO RAILWAY		-		-	-	(530)	(55)	530		-
1916-0824 COBRAM ST TOC		-		-	-	-	-	-		-
1916-0825 KELLY ST NTH MOTTEL TO COBRAM S		-		-	-	-	-	-		-
1916-0826 DRUMMOND ST RAILWAY-DROHAN ST	(18,000)	-		(18,000)	(18,000)	-	-	(18,000)		(18,000)
1916-0837 TUPPAL ST FINLEY		-		-	-	-	-	-		-
1916-0838 TOC TOWN ENTRIES - DEAN ST		-		-	-	-	-	-		-
1916-0839 HAMPDEN ST & MURRAY HUT DR		-		-	-	-	-	-		-
1916-0840 TAKARI ST BGA			(12,000)	(12,000)	(27,629)	(27,761)	-	132		(27,629)
1916-0841 JERILDERIE ST - HORSFALL TO NA			(30,000)	(30,000)	(30,000)	-	-	(30,000)		(30,000)
1916-0842 JERILDERIE ST - NANGUNIA TO OR			(25,200)	(25,200)	(25,200)	-	-	(25,200)		(25,200)
1916-0845 MCALLISTER ST - HEADFORD TO OS			(75,000)	(75,000)	(25,000)	-	-	(25,000)		(25,000)
1916-0932 JERSEY ST CHANTER - TUPPAL				-	(20,065)	(51,311)	(20,971)	31,246	(34,935)	(55,000)
1917-0105 FOOTPATH MTCE & REPAIRS		(15,000)		(15,000)	(15,000)	(7,218)	(996)	(7,782)		(15,000)

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GRAND TOTAL	(256,846)	74,801	-	(211,776)	372,085	155,657	(3,097,065)	(2,669,197)	10,369	382,454
1917-0517 STREET FURNITURE - VARIOUS		(4,000)		(4,000)	(4,000)	(393)	(21)	(3,607)		(4,000)
1917-0541 NEW FOOTPATHS - VARIOUS LOCATIONS		(10,000)	(10,000)	(20,000)	(20,000)	-	-	(20,000)		(20,000)
1917-0554 FOOTPATH PROVISION OF PRAM CRO		-		-	-	-	-	-		-
1917-0619 TUPPAL RD - BRIDGE TO NEWELL H		-		-	-	-	-	-		-
1917-0648 TAKARI ST NANGUNIA ST TO SNELL	(76,808)	-		(76,808)	(61,179)	(701)	-	(60,479)		(61,179)
1917-0650 2 KERB INT DRUMMND & CHANTER	(1,000)	-		(1,000)	(1,000)	-	-	(1,000)		(1,000)
1917-0651 COBRAM ST-RACECOURSE TO TOWN		-		-	-	-	-	-		-
1917-0653 2 KERB RAMP INT TUPPAL & COREE	(2,000)	-		(2,000)	(2,000)	-	-	(2,000)		(2,000)
1917-0654 2 KERB RAMP INT TUPPAL&TOCUMWA	(2,000)	-		(2,000)	(2,000)	-	-	(2,000)		(2,000)
1917-0656 TUPPAL ST MURRAY TO TOCUMWAL	(58,378)	-		(58,378)	(58,378)	(126)	-	(58,252)	15,000	(43,378)
1917-0658 MURRAY-BOAT RAMP TO DENILQUIN		-		-	-	-	-	-		-
1917-0659 TUPPAL RD PATH END - BRIDGE ST	(3,500)	-		(3,500)	(3,500)	-	-	(3,500)		(3,500)
1917-0661 BUCHANANS RD HUGHES ST-LAWSON	(40,000)	-		(40,000)	(40,000)	(26,845)	-	(13,155)		(40,000)
1917-0662 DRUMMOND ST CHANTER-CORCORAN	-	-		-	-	-	-	-		-
1917-0663 COBRAM ST ALEXANDER TO SOUTH	(37,688)	-		(37,688)	(37,688)	(34,286)	-	(3,402)		(37,688)
1917-0664 MURRAY ST HEADFORD TO OSBOURNE	(45,000)	-		(45,000)	(45,000)	(55,030)	(36,772)	10,030	(15,000)	(60,000)
1917-0665 BRUTON ST END TO ANTHONY AVE	(50,000)	-	(50,000)	(100,000)	(100,000)	-	-	(100,000)		(100,000)
1917-0666 HENNESY ST CHARLOTTE TO HANNAH	(47,000)	-		(47,000)	(47,000)	(41,682)	(38,809)	(5,318)		(47,000)
1917-0667 LAWSON DR BGA			(40,000)	(40,000)	(40,000)	(80)	-	(39,920)		(40,000)
1917-0668 NANGUNIA ST BGA			(38,000)	(38,000)	(38,000)	-	-	(38,000)		(38,000)
1917-0669 CARTER ST BGN			(12,000)	(12,000)	(12,000)	-	-	(12,000)		(12,000)
1917-0670 COREE ST FIN			(42,000)	(42,000)	(42,000)	-	-	(42,000)		(42,000)
1917-0671 HUTSONS RD TOC			(35,000)	(35,000)	(35,000)	-	-	(35,000)		(35,000)
1917-0672 WALKING TRACK TO PUMPS BEACH			(60,000)	(60,000)	(60,000)	-	-	(60,000)		(60,000)
1918-0105 STREET LIGHTING - Operations		(75,827)		(75,827)	(75,827)	(55,821)	-	(20,006)		(75,827)
1918-0106 STREET LIGHTING - ELECTRICITY		(192,490)		(192,490)	(192,490)	(58,910)	-	(133,580)		(192,490)
1918-0107 INSTALLATION POWER CABLING UN		-		-	-	-	-	-		-
1918-0515 STREET LIGHTING IN TOWNS		-		-	(42,141)	(42,141)	-	(0)		(42,141)
1919-0105 ROADS & INFRASTRUCTURE ADMIN C		(1,017,116)		(1,017,116)	(1,017,116)	(762,837)	-	(254,279)		(1,017,116)
1922-0105 BUS SHELTERS ROUTINE MTCE & RE		(1,500)		(1,500)	(1,500)	(200)	-	(1,300)		(1,500)
7060-2510 DEPCN - URBAN ROADS SEALED		(414,700)		(414,700)	(414,700)	(311,025)	-	(103,675)		(414,700)
7070-2510 DEPCN - URBAN ROADS UNSEALED		-		-	-	-	-	-		-
7100-2510 DEPCN - RURAL SEALED ROADS		(1,310,600)		(1,310,600)	(1,310,600)	(982,950)	-	(327,650)		(1,310,600)
7100-2610 DEPCN - RURAL BRIDGES		(29,900)		(29,900)	(29,900)	(22,425)	-	(7,475)		(29,900)
7150-2510 DEPCN - REGIONAL ROADS		(445,500)		(445,500)	(445,500)	(334,125)	-	(111,375)		(445,500)
7150-2610 DEPCN - REGIONAL BRIDGES		(60,600)		(60,600)	(60,600)	(45,450)	-	(15,150)		(60,600)
7150-2620 DEPCN - CULVERTS		(18,850)		(18,850)	(18,850)	(14,138)	-	(4,713)		(18,850)
7200-2510 DEPCN - RURAL UNSEALED ROADS		-		-	-	-	-	-		-
7300-2510 KERB & GUTTER DEPCN		(167,700)		(167,700)	(167,700)	(125,775)	-	(41,925)		(167,700)
7500-2510 FOOTPATH DEPCN		(65,500)		(65,500)	(65,500)	(49,125)	-	(16,375)		(65,500)
FOOTPATHSCAPEXP FOOTPATHS CAPITAL EXPENDITURE		(287,000)	287,000	-	-	-	-	-		-
K&GCAPEXP KERB & GUTTER CAPITAL EXPENDITURE		(142,200)	142,200	-	-	-	-	-		-
RURALCONSCAPEXP RURAL SEALED CONSTRUCTION CAPITAL EXPENDITURE		(1,957,000)	1,957,000	-	-	-	-	-		-
RURALSEALEDCAPEXP RURAL SEALED RESEALS CAPITAL EXPENDITURE		(202,010)	202,010	-	-	-	-	-		-
RURALUNSEALEDCAPEXP RURAL UNSEALED RESHEET CAPITAL EXPENDITURE		(577,000)	577,000	-	-	-	-	-		-

	2016/17 Budget Carried Forward	2016-17 ORIGINAL BUDGET	CAPITAL SPLIT	2016-17 ORIGINAL PLUS CWFD	REVISED DEC 16/17 BUDGET	MAR 2017 ACTUAL	MAR 2017 COMMITME NTS	MAR 17 BUDGET UNDER OVER	MAR BUDGET CHANGES	REVISED YTD MAR
GRAND TOTAL	(256,846)	74,801	-	(211,776)	372,085	155,657	(3,097,065)	(2,669,197)	10,369	382,454
TOWNSCAPECAPEXP TOWNSCAPE WORKS CAPITAL EXPENDITURE		(80,000)	80,000	-	-	-	-	-		-
URBANCONSCAPEXP URBAN ROADS CONSTRUCTION CAPITAL EXPENDITURE		(128,000)	128,000	-	-	-	-	-		-
URBANRESEALCAPEXP URBAN RESEALS CAPITAL EXPENDITURE		(181,193)	181,193	-	-	-	-	-		-
SHIRE ROADS REVENUE	891,494	3,496,783	-	4,388,277	4,964,616	3,033,326	-	1,931,290	324,834	5,289,450
7100-1500 RURAL ADDRESSING INCOME		-	-	-	-	182	-	(182)		-
7100-1550 ROADS SUNDRY INCOME		-	-	-	-	-	-	-		-
7100-1950 RURAL LOCAL ROADS GRANT (RLR) (FAG)		1,276,343		1,276,343	1,276,343	958,306	-	318,037	1,398	1,277,741
7100-1951 R2R ROADS TO RECOVERY GRANT		1,997,240		1,997,240	1,997,240	620,618	-	1,376,622		1,997,240
7100-1953 RFS HAZARD REDUCTION GRANT	10,000	10,000		20,000	20,000	-	-	20,000		20,000
7100-1954 RMS DISASTER RECOVERY FUNDING - FLOOD DAMAGE		-		-	500,000	500,000	-	-	303,436	803,436
7100-1955 LGSA GRANT - ROADSIDE VEGETATION		-		-	-	-	-	-		-
7100-1956 Connected Corridor Project Funding		-		-	-	-	-	-		-
7100-1957 Fixing Country Roads Grant	827,626	-		827,626	827,626	826,882	-	744		827,626
7100-1958 RMS SAFER ROADS PROGRAM	53,868	-		53,868	53,868	-	-	53,868		53,868
7150-1950 RAMROC Weed Control Funding		-		-	-	-	-	-		-
7300-1600 KERB & GUTTER REFUND		-		-	-	-	-	-		-
7300-1601 K&G BUCHANANS RD - WIRUNA TO HUGHES		-		-	-	-	-	-		-
7300-1646 K&G NANGUNIA ST - HUGHES TO WIRUNA		-		-	-	-	-	-		-
7300-1649 K&G HENNESSY ST - EMILY TO HANNAH		-		-	-	-	-	-		-
7300-1650 K&G KELLY ST - CHARLOTTE TO EMILY		-		-	-	-	-	-		-
7300-1651 K&G JERILDERIE ST -HENNESSY TO KELLY		-		-	-	-	-	-		-
7300-1653 NANGUNIA ST - HUGHES TO WIRUNA -EAST		-		-	-	-	-	-		-
7300-1654 HANNAH ST - ADAMS TO KELLY		-		-	-	-	-	-		-
7300-1655 HENNESSY ST - BERRIGAN TO JERILDERIE		-		-	-	-	-	-		-
7300-1656 KELLY ST - EMILY TO HANNAH		-		-	-	-	-	-		-
7300-1657 KELLY ST-JERILDERIE TO SHORT -OWNERS		-		-	-	-	-	-		-
7300-1658 KELLY ST-JERILDERIE TO SHORT -DEVELO		-		-	-	-	-	-		-
7300-1659 HOWARD ST - BANKER ST TO MACFARLAND		-		-	-	-	-	-		-
7300-1660 WELLS ST - WEST QUIRK ST		-		-	-	-	-	-		-
7300-1661 COBRAM ST - WHITE ST TO KELLY ST		-		-	-	-	-	-		-
7300-1662 KELLY ST - SHORT ST TO EMILY ST		-		-	-	-	-	-		-
7300-1663 K&G Buchanans Rd -Gunnamara - Wiruna		-		-	-	-	-	-		-
7300-1664 K&G - Tuppal St Roundabout to Bridge		-		-	1,185	1,185	-	(0)		1,185
7300-1665 K&G COBRAM ST TOC		-		-	-	-	-	-		-
7300-1666 K & G DRUMMOND ST RAILWAY TO DROHAN		-		-	-	-	-	-		-
7300-1667 K & G HARRIS ST FLYNN TO HAYES ST		-		-	-	-	-	-		-
7300-1668 K & G Jerilderie St - Horsfall to Na		-	40,000	40,000	40,000	-	-	40,000	-	40,000
7300-1669 K & G Jerilderie St - Nangunia to Or		-	33,200	33,200	33,200	-	-	33,200	-	33,200
7300-1670 K& G Jersey St		-		-	-	-	-	-	20,000	20,000
7300-1950 MURRAY ST - HEADFORD TO OSBRORNE RMS FUNDING		-		-	-	-	-	-		-
7300-1951 K&G - RMS SH20 Finley		-		-	-	-	-	-		-
7500-1652 F/PATH MURRAY ST - NTH OF ATKINSON E		-		-	-	-	-	-		-
7500-1653 F/PATH MURRAY ST-BOWLING CLUB TO LAK		-		-	-	-	-	-		-
7500-1654 DENILQUIN & JERILDERIE STS BICYCLE		-		-	-	-	-	-		-

	2016/17 Budget Carried Forward	2016-17 ORIGINAL BUDGET	CAPITAL SPLIT	2016-17 ORIGINAL PLUS CWFD	REVISED DEC 16/17 BUDGET	MAR 2017 ACTUAL	MAR 2017 COMMITME NTS	MAR 17 BUDGET UNDER OVER	MAR BUDGET CHANGES	REVISED YTD MAR
GRAND TOTAL	(256,846)	74,801	-	(211,776)	372,085	155,657	(3,097,065)	(2,669,197)	10,369	382,454
7500-1655 F/PATH DENILQUIN RD- DEAN TO COWLEY	-	-	-	-	-	-	-	-	-	-
7500-1656 F/PATH DENILQUIN RD-COWLEY TO ANZAC	-	-	-	-	-	-	-	-	-	-
7500-1657 F/PATH MURRAY ST-BRUTON TO MURRAY HA	-	-	23,000	23,000	23,000	-	-	23,000	-	23,000
7500-1658 F/PATH LAWSON DR	-	-	17,000	17,000	17,000	-	-	17,000	-	17,000
7500-1659 F/PATH CHARLOTTE ST - HENNESSY TO KELLY	-	-	-	-	-	-	-	-	-	-
7500-1660 F/PATH NANGUNIA ST BGA	-	-	15,000	15,000	15,000	-	-	15,000	-	15,000
7500-1661 F/PATH CARTER ST BGN	-	-	3,000	3,000	3,000	2,999	-	1	-	3,000
7500-1662 F/PATH CORREE ST FIN	-	-	20,000	20,000	20,000	-	-	20,000	-	20,000
7500-1663 F/PATH HUTSONS TOC	-	-	16,000	16,000	16,000	-	-	16,000	-	16,000
7500-1823 FOOTPATH DENISON ST - WARMATT INTERS	-	-	-	-	-	-	-	-	-	-
7500-1825 NANGUNIA ST - BANKER TO WIRUNA	-	-	-	-	-	-	-	-	-	-
7500-1826 CHANTER ST-DRUMMOND TO MITCHELL -STH	-	-	-	-	-	-	-	-	-	-
7500-1827 STEWART ST - DRUMMOND TO MITCHELL -N	-	-	-	-	-	-	-	-	-	-
7500-1828 STEWART ST - MITCHELL TO COBRAM	-	-	-	-	-	-	-	-	-	-
7500-1829 HEADFORD ST - DENISON TO TOCUMWAL	-	-	-	-	-	-	-	-	-	-
7500-1830 DENISON ST - ABUTTING ROTARY PARK	-	-	-	-	-	-	-	-	-	-
7500-1831 OSBORNE ST - ROTARY PARK TO MURRAY	-	-	-	-	-	-	-	-	-	-
7500-1832 WARMATTA ST - COREE TO TOCUMWAL	-	-	-	-	-	-	-	-	-	-
7500-1833 TOCUMWAL ST - WARMATTA TO WOLLAMAI	-	-	-	-	-	-	-	-	-	-
7500-1834 TUPPAL RD - BRIDGE TO NEWELL HWY	-	-	-	-	-	-	-	-	-	-
7500-1835 FINLEY ST - MURRAY TO DUFF	-	-	-	-	-	-	-	-	-	-
7500-1837 HUGHES ST - HAY ST TO BUCHANANS RD	-	-	-	-	-	-	-	-	-	-
7500-1838 WOLLAMAI ST -COREE ST TO TOC ST	-	-	-	-	-	-	-	-	-	-
7500-1839 COWLEY ST - DENI ST TO FINLEY ST	-	-	-	-	-	-	-	-	-	-
7500-1840 FINLEY ST - DUFF ST TO COWLEY ST	-	-	-	-	-	-	-	-	-	-
7500-1841 BANKER ST - VERMONT TO AMAROO	-	-	-	-	-	-	-	-	-	-
7500-1842 VERMONT ST - BANKER TO HUGHES	-	-	-	-	-	-	-	-	-	-
7500-1843 DRUMMOND ST - CHANTER TO STEWART	-	-	-	-	-	-	-	-	-	-
7500-1844 Footpath Barooga St Murray - Morris	-	-	-	-	-	-	-	-	-	-
7500-1845 Footpath Jerilderie St Momalong - PO	-	-	-	-	-	-	-	-	-	-
7500-1846 Footpath Corcoran Sth to Drummond	-	-	-	-	-	-	-	-	-	-
7500-1847 Footpath Drummond St Chanter to Cor	-	-	-	-	-	-	-	-	-	-
7500-1848 Footpath Int Drummond Chanter St	-	-	-	-	64	64	-	(0)	-	64
7500-1849 Footpath Int Tuppal Denison St	-	-	-	-	-	-	-	-	-	-
7500-1850 Footpath Int Tuppal Coree St	-	-	-	-	-	-	-	-	-	-
7500-1851 Footpath Int Tuppal Tocumwal St	-	-	-	-	-	-	-	-	-	-
7500-1852 Footpath Tuppal St Murray to Tocumwa	-	-	-	-	-	-	-	-	-	-
7500-1853 Footpath Int Boat Ramp Rd Murray St	-	-	-	-	-	-	-	-	-	-
7500-1854 Footpath Takari St Nangunia Snell Rd	-	-	-	-	19,175	19,175	-	(0)	-	19,175
7500-1855 Walking Cycling Track	-	-	-	-	-	-	-	-	-	-
7500-1856 Footpath Int Corcoran and Drummond	-	-	-	-	-	-	-	-	-	-
7500-1857 Footpath Buchanans Rd Hughes to Laws	-	-	-	-	11,417	11,417	-	0	-	11,417
7500-1858 Footpath Cobram St Alexander to Sout	-	-	-	-	-	-	-	-	-	-
7500-1859 Footpath Murray St Headford to Osbor	-	-	-	-	-	-	-	-	-	-
7500-1860 Footpath Bruton St end to Anthony Av	-	-	-	-	-	-	-	-	-	-

	2016/17 Budget Carried Forward	2016-17 ORIGINAL BUDGET	CAPITAL SPLIT	2016-17 ORIGINAL PLUS CWFD	REVISED DEC 16/17 BUDGET	MAR 2017 ACTUAL	MAR 2017 COMMITME NTS	MAR 17 BUDGET UNDER OVER	MAR BUDGET CHANGES	REVISED YTD MAR
GRAND TOTAL	(256,846)	74,801	-	(211,776)	372,085	155,657	(3,097,065)	(2,669,197)	10,369	382,454
7500-1861 Footpath Hennesy St Charlotte to Han		-		-	10,842	10,842	-	(0)		10,842
7500-1862 Footpath Jersey St Chanter to Tuppal				-	19,325	19,325	-	(0)		19,325
7500-1863 Footpath Cobram St Berrigan				-	14,331	14,331	-	0		14,331
7500-1950 FOOTPATHS - RTA FUNDING PAMP		-		-	-	-	-	-		-
7780-1950 RTA - BUS BAY GRANT REVENUE		-		-	-	-	-	-		-
7780-1952 DEPT TRANSPORT CPTIGS BUS STOP GRANT		-		-	-	-	-	-		-
7900-1950 STREET LIGHTING SUBSIDY		46,000		46,000	46,000	48,000	-	(2,000)		46,000
FOOTPATHSCAPINC FOOTPATHS CAPITAL INCOME		94,000	(94,000)	-	-	-	-	-		-
K&GCAPINC KERB & GUTTER CAPITAL INCOME		73,200	(73,200)	-	-	-	-	-		-
RURALCONSCAPINC RURAL SEALED CONSTRUCTION CAPITAL INCOME		-		-	-	-	-	-		-
RURALSEALEDCAPIINC RURAL SEALED RESEALS CAPITAL INCOME		-		-	-	-	-	-		-
RURALUNSEALEDCAPIINC RURAL UNSEALED RESHEET CAPITAL INCOME		-		-	-	-	-	-		-
TOWNSCAPECAPIINC TOWNSCAPE WORKS CAPITAL INCOME		-	-	-	-	-	-	-		-
URBANCONSCAPINC URBAN ROADS CONSTRUCTION CAPITAL INCOME		-		-	-	-	-	-		-
URBANRESEALCAPIINC URBAN RESEALS CAPITAL INCOME		-		-	-	-	-	-		-
SHIRE ROADS Total	(1,668,643)	(5,673,303)	-	(7,341,946)	(7,325,004)	(4,435,403)	(943,665)	(2,889,601)	36,208	(7,288,796)
AERODROMES										
AERODROMES EXPENSE		(1,112,600)	-	(1,112,600)	(1,112,600)	(931,095)	(420,629)	(181,505)		(1,112,600)
19110183 TOCAERO RUNWAY 927 BITUMEN		-		-	-	-	-	-		-
1920-0115 BGN AERODROME GROUNDS MTCE		(2,000)		(2,000)	(2,000)	(3,373)	-	1,373		(2,000)
1920-0170 TOC AERODROME OPERATING EXPENS		(60,000)		(60,000)	(60,000)	(62,314)	(1,066)	2,314		(60,000)
1920-0171 TOC AERODROME - INSURANCE		(1,300)		(1,300)	(1,300)	(1,300)	-	-		(1,300)
1920-0172 LIBERATOR INSURANCE		(110)		(110)	(110)	(110)	-	-		(110)
1920-0175 TOC AERODROME BLDG MTCE		(3,000)		(3,000)	(3,000)	(724)	-	(2,276)		(3,000)
1920-0184 TOC AERO RUNWAY 18-36 HEAVY PA		-	(75,000)	(75,000)	(75,000)	(25,367)	-	(49,633)		(75,000)
1920-0187 TOC AERO PERIMETER AND TAXIWAY		-		-	-	-	-	-		-
1920-0190 AERODROME SUBDIVISION WORKS		-	(790,000)	(790,000)	(790,000)	(792,210)	(419,562)	2,210		(790,000)
1920-0195 AERODROME MBFC KITCHEN RENO			(25,000)	(25,000)	(25,000)	(8,333)	-	(16,667)		(25,000)
1920-0200 AERODROME ADMIN CHARGES		(25,990)		(25,990)	(25,990)	(19,493)	-	(6,498)		(25,990)
7700-2026 AERODROME TRANSFER TO RESERVE		(50,000)	(50,000)	(100,000)	(100,000)	-	-	(100,000)		(100,000)
7700-2500 AERODROME EQUIPMENT DEPCN		-		-	-	-	-	-		-
7700-2504 AERODROME BLDG DEPCN		(9,000)		(9,000)	(9,000)	(6,661)	-	(2,339)		(9,000)
7700-2510 AERODROME RUNWAY DEPCN		(20,800)		(20,800)	(20,800)	(10,910)	-	(9,890)		(20,800)
7700-2520 AERODROME LAND IMPROVEMENTS DEPCN		(400)		(400)	(400)	(300)	-	(100)		(400)
AERODROMECAPEXP AERODROME CAPITAL WORKS EXPENDITURE		(940,000)	940,000	-	-	-	-	-		-
AERODROMES REVENUE		904,087	-	904,087	904,087	274,086	-	630,001		904,087
7700-1500 AERODROME SUNDRY INCOME TOC		6,500		6,500	6,500	4,379	-	2,121		6,500
7700-1502 AERODROME USER FEES INCOME		15,000		15,000	15,000	18,517	-	(3,517)		15,000
7700-1600 AERODROME MBFC CONTRIBUTION			16,667	16,667	16,667	-	-	16,667		16,667
7700-1827 AERODROME - SALE OF LAND		-		-	-	-	-	-		-
7700-1926 AERODROME TRANSFER FROM RESERVE		531,000		531,000	531,000	-	-	531,000		531,000

	2016/17 Budget Carried Forward	2016-17 ORIGINAL BUDGET	CAPITAL SPLIT	2016-17 ORIGINAL PLUS CWFD	REVISED DEC 16/17 BUDGET	MAR 2017 ACTUAL	MAR 2017 COMMITME NTS	MAR 17 BUDGET UNDER OVER	MAR BUDGET CHANGES	REVISED YTD MAR
GRAND TOTAL	(256,846)	74,801	-	(211,776)	372,085	155,657	(3,097,065)	(2,669,197)	10,369	382,454
7700-1951 AERODROME CAPITAL GRANT			334,920	334,920	334,920	251,190	-	83,730		334,920
AERODROME CAPINC AERODROME CAPITAL WORKS INCOME		351,587	(351,587)	-	-	-	-	-		-
AERODROMES Total		(208,513)	-	(208,513)	(208,513)	(657,009)	(420,629)	448,496		(208,513)
CAR PARKING										
CAR PARKING EXPENSE		(7,600)		(7,600)	(7,600)	(1,051)	-	(6,549)		(7,600)
7750-2504 PARKING AREAS - DEPRECIATION EXPENSE		(7,600)		(7,600)	(7,600)	(1,051)	-	(6,549)		(7,600)
CAR PARKING REVENUE		-		-	-	-	-	-		-
7750-1501 SECT.94 CONTRIB CAR PARK BAROOGA		-		-	-	-	-	-		-
7750-1502 SECT.94 CONTRIB CAR PARK BERRIGAN		-		-	-	-	-	-		-
7750-1503 SECT.94 CONTRIB CAR PARK FINLEY		-		-	-	-	-	-		-
7750-1504 SECT. 94 CONTRIB CAR PARK TOCUMWAL		-		-	-	-	-	-		-
CAR PARKING Total		(7,600)		(7,600)	(7,600)	(1,051)	-	(6,549)		(7,600)
RMS										
RMS EXPENSE		(1,056,000)	-	(1,056,000)	(1,056,000)	(808,108)	(77,573)	(247,892)	(132,560)	(1,188,560)
0015-0226 MR226 NANGUNIA ST & HUGHES ST		-		-	(8,916)	(9,722)	(909)	806	(6,084)	(15,000)
0015-0356 MR356 BERRIGAN - OAKLANDS RD		-		-	(21,782)	(40,969)	(13,704)	19,187	(26,218)	(48,000)
0015-0363 MR363 BERRIGAN - BAROOGA RD		-		-	(86,068)	(118,284)	(19,772)	32,216	(43,932)	(130,000)
0015-0550 MR550 TOCUMWAL - MULWALA RD		-		-	(210,235)	(147,571)	(39,218)	(62,664)	62,664	(147,571)
0015-0564 MR564 BERRIGAN - JERILDERIE RD		-		-	(37,534)	(61,747)	(3,969)	24,213	(32,466)	(70,000)
0015-0999 RTA MR BLOCK GRANT BUDGET ONLY		(706,000)	-	(706,000)	(341,465)	-	-	(341,465)	2,537	(338,928)
0015-1226 MR226 CAPITAL PROJECTS		-		-	-	-	-	-	(10,060)	(10,060)
0015-1363 MR363 CAPITAL PROJECTS		-		-	-	-	-	-		-
0015-1550 MR550 CAPITAL PROJECTS		-		-	-	-	-	-		-
0015-1564 MR564 CAPITAL PROJECTS		-		-	-	-	-	-		-
0015-5363 MR363		-		-	-	-	-	-		-
0015-6363 RECO MR 363 RIV HWY TO COB ST		-		-	-	-	-	-		-
0015-7226 MR226 NANGUNIA ST 10/11 PROJEC		-		-	-	-	-	-		-
0015-9999 Block Grant - UNSPENT FUNDS		-		-	-	-	-	-		-
1956-1000 RTA REGIONAL ROAD REPAIR BUDGET		(350,000)	-	(350,000)	(350,000)	-	-	(350,000)	350,000	-
1956-1011 MR550 REHAB/WIDEN 22.7-24.3		-		-	-	(141,001)	-	141,001	(140,001)	(140,001)
1956-1012 MR550 REHAB/WIDEN 80.226 - 81.22		-		-	-	(288,814)	-	288,814	(289,000)	(289,000)
1956-1013 MR356 REHAB/WIDEN 30.00-32.51		-		-	-	-	-	-		-
1956-1014 MR356 REHAB/WIDEN 17781-17361		-		-	-	-	-	-		-
1956-1015 MR550 REHAB 22.7-24.3		-		-	-	-	-	-		-
RMS REVENUE		1,056,000	-	1,056,000	1,056,000	853,500	-	202,500	122,500	1,178,500
7810-1950 RTA - M&I PROGRAM - BLOCK GRANT		531,000	-	531,000	531,000	735,000	-	(204,000)	450,000	981,000
7830-1950 RTA REHABILITATION WORKS FUNDING		175,000		175,000	175,000	118,500	-	56,500	22,500	197,500

	2016/17 Budget Carried Forward	2016-17 ORIGINAL BUDGET	CAPITAL SPLIT	2016-17 ORIGINAL PLUS CWFD	REVISED DEC 16/17 BUDGET	MAR 2017 ACTUAL	MAR 2017 COMMITME NTS	MAR 17 BUDGET UNDER OVER	MAR BUDGET CHANGES	REVISED YTD MAR
GRAND TOTAL	(256,846)	74,801	-	(211,776)	372,085	155,657	(3,097,065)	(2,669,197)	10,369	382,454
RMSCAPINCOME - PART 7810-1950 BLOCK GRANT		350,000	-	350,000	350,000	-	-	350,000	(350,000)	-
RMS Total		-	-	-	-	45,392	(77,573)	(45,392)	(10,060)	(10,060)
CARAVAN PARKS										
CARAVAN PARKS EXPENSE		(20,150)		(20,150)	(16,731)	(14,879)	(670)	(1,852)	(2,000)	(18,731)
2011-0105 TOC CARAVAN PARK OPERATING EXP		-		-	-	(881)	(670)	881	(2,000)	(2,000)
2011-0108 TOC CARAVAN PARK INSURANCE EXP		(2,100)		(2,100)	(2,100)	(2,100)	-	-		(2,100)
2011-0120 BGN CARAVAN PARK OPERATING EXP		(500)		(500)	(1,966)	(1,966)	-	-		(1,966)
2011-0125 BGN CARAVAN PARK - INSURANCE		(500)		(500)	(500)	(500)	-	-		(500)
2011-0126 BGN CARAVAN PARK DONATIONS EXP		(5,000)		(5,000)	-	-	-	-		-
2011-0135 BGN CARAVAN PARK BLDG MTCE		(2,000)		(2,000)	(2,115)	(2,115)	-	0		(2,115)
8200-2504 CARAVAN PARK DEPCN		(10,050)		(10,050)	(10,050)	(7,317)	-	(2,733)		(10,050)
CARAVAN PARKS REVENUE		38,000		38,000	38,000	30,667	-	7,333		38,000
8200-1890 TOC CARAVAN PARK LEASE		38,000		38,000	38,000	30,667	-	7,333		38,000
8200-1895 BGN CARAVAN PARK LEASE		-		-	-	-	-	-		-
CARAVAN PARKS Total		17,850		17,850	21,269	15,788	(670)	5,481	(2,000)	19,269
TOURISM & AREA PROMOTION										
TOURISM & AREA PROMOTION EXPENSE		(90,922)		(208,366)	(211,466)	(89,023)	-	(122,443)		(211,466)
2012-0120 TOC TOURISM INFO OPERATING EXP		-		-	-	-	-	-		-
2012-0122 TOC TOURISM INFO BLDG MTCE		-		-	(600)	(587)	-	(13)		(600)
2012-0124 TOC TOURISM INFO - INSURANCE		-		-	-	-	-	-		-
2012-0191 PHOTOGRAPHY-TOURISM GUIDE/WEB		-		-	(2,320)	(2,320)	-	(0)		(2,320)
2012-0196 TOURISM STRATEGIC PLAN	(117,444)	-		(117,444)	(112,254)	-	-	(112,254)		(112,254)
2012-0197 REGIONAL TOURISM CONTRIBUTION - MRTB		(13,010)		(13,010)	(13,830)	(16,827)	-	2,997		(13,830)
2012-0198 TOURISM INITIATIVES		(11,000)		(11,000)	(11,000)	(8,535)	-	(2,465)		(11,000)
2012-0199 TOURISM ADMIN CHARGES		(32,462)		(32,462)	(32,462)	(24,347)	-	(8,116)		(32,462)
2012-0200 TOURISM EVENTS GRANTS		(20,000)		(20,000)	(23,100)	(27,724)	-	4,624		(23,100)
2012-0250 EVENT MARKETING TOOLS		(5,000)		(5,000)	(5,000)	-	-	(5,000)		(5,000)
2012-0300 TOC TOURISM INFO CENTRE		-		-	(1,450)	(1,677)	-	227		(1,450)
8300-2026 TOURISM EVENTS TRANSFER TO RESERVE		-		-	-	-	-	-		-
8300-2504 TOURISM INFO DEPCN		(9,450)		(9,450)	(9,450)	(7,006)	-	(2,444)		(9,450)
TOURISMCAPEXP TOURISM CAPITAL EXPENDITURE		-		-	-	-	-	-		-
TOURISM & AREA PROMOTION REVENUE		-		-	3,100	-	-	3,100		3,100
8300-1890 TOC TOURISM INFO - RENT		-		-	-	-	-	-		-
8300-1926 TOURISM EVENTS TRANSFER FROM RESERVE		-		-	3,100	-	-	3,100		3,100
8350-1500 TOC INFO CENTRE INCOME		-		-	-	-	-	-		-
8350-1501 TOC INFO CNTR GST FREE INCOME		-		-	-	-	-	-		-
TOURISMCAPIINC TOURISM CAPITAL INCOME		-		-	-	-	-	-		-

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GRAND TOTAL	(256,846)	74,801	-	(211,776)	372,085	155,657	(3,097,065)	(2,669,197)	10,369	382,454
TOURISM & AREA PROMOTION Total	(117,444)	(90,922)		(208,366)	(208,366)	(89,023)	-	(119,343)		(208,366)
BUSINESS DEVELOPMENT										
BUSINESS DEVELOPMENT EXPENSE		(456,676)		(456,676)	(443,040)	(388,117)	(25,796)	(54,923)	(13,507)	(456,547)
1213-0108 FRUIT FLY MITIGATION STRATEGY		(10,000)		(10,000)	(10,000)	(5,682)	(584)	(4,318)		(10,000)
2013-0119 MURRAY HUME BUSINESS ENTERPRISE		(5,000)		(5,000)	(5,000)	-	-	(5,000)		(5,000)
2013-0120 TOCUMWAL INTER-MODEL PRECINCT PROJECT		-		-	-	-	-	-		-
2013-0122 MURRAY DARLING BASIN SPEAK UP		(10,000)		(10,000)	(10,000)	(10,000)	-	-		(10,000)
2013-0205 ECONOMIC DEVELOPMENT OFFICER		(114,000)		(114,000)	(114,000)	(103,595)	(4,630)	(10,405)		(114,000)
2013-0208 EDO - TRAVEL COSTS		(5,000)		(5,000)	(5,000)	(2,663)	(34)	(2,337)		(5,000)
2013-0210 ECONOMIC DEVEL. STAFF TRAINING/CONFERENCES		(2,000)		(2,000)	(2,000)	(1,755)	-	(245)		(2,000)
2013-0220 ECON DEV. WEBSITE SUBSCRIPTION ID DATA		-		-	13,636	-	-	13,636	(13,636)	-
2013-0240 ECON. DEV. OFFICER OFFICE EXPENSES		(1,000)		(1,000)	(1,000)	(14,681)	-	13,681	(13,681)	(14,681)
2013-0241 ECON. DEV. OFFICER - TELEPHONE		(800)		(800)	(800)	-	-	(800)		(800)
2015-0105 INDUSTRIAL & BUSINESS DEVELOPMENT		(23,500)		(23,500)	(23,500)	(8,046)	(500)	(15,454)		(23,500)
2015-0106 STUDENT ACCOMMODATION SPONSORSHIP		(4,000)		(4,000)	(4,000)	(5,000)	-	1,000	(1,000)	(5,000)
2015-0107 CONTRIBUTION TO RAMROC		(15,400)		(15,400)	(15,400)	(14,282)	-	(1,118)	1,118	(14,282)
2015-0108 TAFE BOOK SCHOLORSHIP		-		-	-	-	-	-		-
2015-0120 Murray Darling Confernce bid		-		-	-	-	-	-		-
2015-0165 BUSINESS & ENVIRONMENT AWARDS		(18,000)		(18,000)	(18,000)	(4,308)	(1,200)	(13,692)	13,692	(4,308)
2015-0180 BUSINESS DEVELOPMENT ADMIN CHA		(98,336)		(98,336)	(98,336)	(73,752)	-	(24,584)		(98,336)
2015-0181 NSW RURAL DOCTORS NETWORK BURS		(3,300)		(3,300)	(3,300)	-	-	(3,300)		(3,300)
2015-0188 REGIONAL CAREERS FORUM		(6,000)		(6,000)	(6,000)	(2,238)	-	(3,762)		(6,000)
2015-0529 FIN SUBDIVISION - LEWIS CR		-		-	-	(14,736)	(14,736)	14,736		-
2016-0120 RISK MANAGEMENT - TRAINING		(3,500)		(3,500)	(3,500)	(1,350)	-	(2,150)		(3,500)
2016-0205 RISK MANAGEMENT - SALARIES		(114,000)		(114,000)	(114,000)	(109,382)	(3,278)	(4,618)		(114,000)
2016-0241 RISK MANAGEMENT - TELEPHONE		(1,000)		(1,000)	(1,000)	(211)	-	(789)		(1,000)
2016-0242 RISK MANAGEMENT - VEHICLE		(21,840)		(21,840)	(21,840)	(16,436)	(833)	(5,404)		(21,840)
8400-2027 ECONOMIC DEVELOPMENT TRANSFER TO RESERVE		-		-	-	-	-	-		-
BUSINESS DEVELOPMENT REVENUE		6,000		6,000	(7,636)	6,000	-	(13,636)	7,636	-
8400-1503 FHS-CAREERS FORUM REVENUE		-		-	-	-	-	-		-
8400-1505 BUSINESS & ENVIRONMENT AWARD DONATION		1,500		1,500	1,500	1,000	-	500	(1,500)	-
8400-1506 BUSINESS & ENVIRONMENT AWARD INCOME		4,500		4,500	4,500	-	-	4,500	(4,500)	-
8400-1507 TOCUMWAL INTER-MODEL CONTRIBUTIONS		-		-	-	-	-	-		-
8400-1508 BUSINESS DEVELOPMENT WORKSHOP		-		-	-	5,000	-	(5,000)		-
8400-1926 MURRAY VALLEY CAG TRANS TO RESERVE		-		-	-	-	-	-		-
8400-1927 ECONOMIC DEVELOPMENT TRANSFER FROM RESERVE		-		-	(13,636)	-	-	(13,636)	13,636	-
8400-1950 WOMEN IN BUSINESS		-		-	-	-	-	-		-
BUSINESS DEVELOPMENT Total		(450,676)		(450,676)	(450,676)	(382,117)	(25,796)	(68,559)	(5,871)	(456,547)

	2016/17 Budget Carried Forward	2016-17 ORIGINAL BUDGET	CAPITAL SPLIT	2016-17 ORIGINAL PLUS CWFD	REVISED DEC 16/17 BUDGET	MAR 2017 ACTUAL	MAR 2017 COMMITME NTS	MAR 17 BUDGET UNDER OVER	MAR BUDGET CHANGES	REVISED YTD MAR
GRAND TOTAL	(256,846)	74,801	-	(211,776)	372,085	155,657	(3,097,065)	(2,669,197)	10,369	382,454
SALEYARDS										
SALEYARDS EXPENSE		(111,746)		(111,746)	(111,746)	(52,357)	-	(59,389)	-	(111,746)
2014-0115 SALEYARD OTHER OPERATING EXPEN		(2,000)		(2,000)	(1,668)	(834)	-	(834)		(1,668)
2014-0120 SALEYARD EQUIP MTCE		(100)		(100)	(100)	(670)	-	570	(570)	(670)
2014-0122 SALEYARD - INSURANCE		(8,800)		(8,800)	(8,800)	(8,800)	-	-		(8,800)
2014-0130 SALEYARD BLDG MTCE		(1,000)		(1,000)	(1,332)	(1,332)	-	(0)		(1,332)
2014-0145 SALEYARD ADMIN CHARGES		(3,246)		(3,246)	(3,246)	(2,435)	-	(812)		(3,246)
2014-0538 PUMP REPLACEMENT		(5,000)		(5,000)	(5,000)	-	-	(5,000)	570	(4,430)
8600-2026 SALEYARDS TRANSFER TO RESERVE		-		-	-	-	-	-		-
8600-2502 SALEYARD OFFICE EQUIP DEPCN		(1,800)		(1,800)	(1,800)	(1,050)	-	(750)		(1,800)
8600-2504 SALEYARD DEPCN		(89,800)		(89,800)	(89,800)	(37,237)	-	(52,563)		(89,800)
SALEYARDS REVENUE		91,600		91,600	91,600	38,286	-	53,314		91,600
8600-1926 SALEYARD TRANSFER FROM RESERVE		-		-	-	-	-	-		-
8600-4310 SALEYARD DEPCN CONTRA		91,600		91,600	91,600	38,286	-	53,314		91,600
SALEYARDS Total		(20,146)		(20,146)	(20,146)	(14,071)	-	(6,075)	-	(20,146)
REAL ESTATE DEVELOPMENT										
REAL ESTATE DEVELOPMENT EXPENSE	(350,000)	(107,860)	105,000	(352,860)	(353,510)	(3,510)	-	(350,000)		(353,510)
1200-2026 WORKS TRANSFER TO RESERVE	(350,000)	-		(350,000)	(350,000)	-	-	(350,000)		(350,000)
2015-0140 REAL ESTATE DEVELOPMENT- LEGAL		-		-	-	-	-	-		-
2015-0141 COMMERCIAL LAND - AGENTS FEES		-		-	-	-	-	-		-
2015-0142 Real Estate - Aerodrome Promo		-		-	-	-	-	-		-
2015-0145 REAL ESTATE DEVELOPMENT - RATE		(2,860)		(2,860)	(3,510)	(3,510)	-	(0)		(3,510)
2015-0150 RILEY CRT REHABILITATION (INGO RENNER)		-		-	-	-	-	-		-
BUSINESSDEVCAPEXP BUSINESS DEVELOPMENT CAPITAL WORKS EXPENDITURE		(105,000)	105,000	-	-	-	-	-		-
REAL ESTATE DEVELOPMENT REVENUE	350,000	117,500	(105,000)	362,500	364,845	14,842	-	350,003		364,845
1200-1926 WORKS TRANSFER FROM RESERVE		-		-	-	-	-	-		-
8710-1200 REAL ESTATE - GAIN ON DISPOSAL		-		-	-	-	-	-		-
8710-1826 RENTAL - OTHER REAL ESTATE INC. GST		12,500		12,500	14,845	14,842	-	3		14,845
8720-1894 FINLEY ST SUBDIVISION - DISPOSAL		-		-	-	-	-	-		-
8720-1895 FINLEY ST SUBDIVISION - RATE ADJUST.		-		-	-	-	-	-		-
8720-1926 REAL ESTATE DEVT - TFR TO RESERVE		-		-	-	-	-	-		-
8720-3800 INVENTORY - HELD FOR SALE		-		-	-	-	-	-		-
8720-3800 TOC HIGHWAY BLOCK DISPOSAL PROCEEDS	350,000	-		350,000	350,000	-	-	350,000		350,000
BUSINESSDEVCAPIINC BUSINESS DEVELOPMENT CAPITAL WORKS INCOME		105,000	(105,000)	-	-	-	-	-		-
REAL ESTATE DEVELOPMENT Total	-	9,640	-	9,640	11,335	11,333	-	2		11,335
PRIVATE WORKS										
PRIVATE WORKS EXPENSE		(50,000)		(50,000)	(72,224)	(210,418)	(90,353)	138,194	(141,205)	(213,429)

	2016/17 Budget Carried Forward	2016-17 ORIGINAL BUDGET	CAPITAL SPLIT	2016-17 ORIGINAL PLUS CWFD	REVISED DEC 16/17 BUDGET	MAR 2017 ACTUAL	MAR 2017 COMMITME NTS	MAR 17 BUDGET UNDER OVER	MAR BUDGET CHANGES	REVISED YTD MAR
GRAND TOTAL	(256,846)	74,801	-	(211,776)	372,085	155,657	(3,097,065)	(2,669,197)	10,369	382,454
2019-0155 WRITE OFF BAD DEBTS - P/WORKS		(3,000)		(3,000)	(3,000)	-	-	(3,000)		(3,000)
2020-0000 S/DR TECH SERV (BUDGET)		(40,000)		(40,000)	(57,500)	(75,489)	(8,992)	17,989	(18,000)	(75,500)
2030-0000 S/DR - CORP SERV (BUDGET)		(7,000)		(7,000)	(11,724)	(134,929)	(81,361)	123,205	(123,205)	(134,929)
PRIVATE WORKS REVENUE	18,740	50,000		68,740	72,224	66,177	-	6,047	141,205	213,429
8900-1501 PRIVATE WORKS TECH SERVICES INCOME	17,735	43,000		60,735	60,735	52,363	-	8,372	8,372	69,107
8900-1504 PRIVATE WORKS INCOME - SIGNS		-		-	-	-	-	-		-
8900-1505 PRIVATE WORKS TECH SERVICES GST FREE		-		-	100	1,373	-	(1,273)	1,273	1,373
8900-1511 PRIVATE WORKS CORP SERVICES INCOME	1,005	6,000		7,005	8,202	8,202	-	0	130,508	138,710
8900-1515 PRIVATE WORKS CORP SERVICES GST FREE		1,000		1,000	3,187	4,239	-	(1,052)	1,052	4,239
PRIVATE WORKS Total	18,740	-		18,740	-	(144,242)	(90,353)	144,242	-	-
RATE										
RATE REVENUE		4,869,956		4,869,956	4,885,250	4,878,329	-	6,921		4,885,250
9100-1000 ORDINARY RATES - FARMLAND		1,813,955		1,813,955	1,814,349	1,814,224	-	125		1,814,349
9100-1001 ORDINARY RATES - RESIDENTIAL RURAL		331,512		331,512	330,249	330,619	-	(370)		330,249
9100-1002 ORDINARY RATES - RESIDENTIAL BGA		525,967		525,967	527,206	527,225	-	(19)		527,206
9100-1003 ORDINARY RATES - RESIDENTIAL BGN		327,542		327,542	326,788	326,788	-	0		326,788
9100-1004 ORDINARY RATES - RESIDENTIAL FIN		654,658		654,658	652,263	650,412	-	1,851		652,263
9100-1005 ORDINARY RATES - RESIDENTIAL TOC		704,712		704,712	710,419	710,419	-	0		710,419
9100-1006 ORDINARY RATES - BUSINESS BGA		92,868		92,868	92,857	92,857	-	-		92,857
9100-1007 ORDINARY RATES - BUSINESS BGN		71,960		71,960	75,214	75,214	-	(0)		75,214
9100-1008 ORDINARY RATES - BUSINESS FIN		163,928		163,928	167,404	167,404	-	0		167,404
9100-1009 ORDINARY RATES - BUSINESS TOC		196,908		196,908	191,954	191,954	-	(0)		191,954
9100-1010 ORDINARY RATES - RESIDENTIAL		54,446		54,446	54,266	52,635	-	1,631		54,266
9100-1080 LESS ORDINARY RATES WRITTEN OFF		(5,000)		(5,000)	(4,500)	(101)	-	(4,399)		(4,500)
9100-1082 LESS ORDINARY RATES D/DEBT EXPENSE		(10,000)		(10,000)	(9,500)	-	-	(9,500)		(9,500)
9100-1083 LESS:FARMLAND RATE CAPPING WRITE OFF		-		-	-	-	-	-		-
9100-1085 LESS SMALL BALANCES WRITTEN OFF		(1,000)		(1,000)	(500)	-	-	(500)		(500)
9100-1095 LESS ORDINARY RATE PENSION REBATE		(199,500)		(199,500)	(178,714)	(179,151)	-	437		(178,714)
9100-1500 INTEREST EXTRA CHARGES ON RATES		37,000		37,000	37,000	19,335	-	17,665		37,000
9300-1950 ORDINARY RATES PENSION SUBSIDY		110,000		110,000	98,495	98,495	-	(0)		98,495
RATE Total		4,869,956		4,869,956	4,885,250	4,878,329	-	6,921		4,885,250
FINANCIAL ASSISTANCE GRANT										
FINANCIAL ASSISTANCE GRANT		3,022,233		3,022,233	3,022,233	2,237,099	-	785,135	(39,435)	2,982,798
9200-1950 FINANCAL ASSISTANCE GRANT (FAG)		3,022,233		3,022,233	3,022,233	2,237,099	-	785,135	(39,435)	2,982,798
FINANCIAL ASSISTANCE GRANT Total		3,022,233		3,022,233	3,022,233	2,237,099	-	785,135	(39,435)	2,982,798

	2016/17 Budget Carried Forward	2016-17 ORIGINAL BUDGET	CAPITAL SPLIT	2016-17 ORIGINAL PLUS CWFD	REVISED DEC 16/17 BUDGET	MAR 2017 ACTUAL	MAR 2017 COMMITME NTS	MAR 17 BUDGET UNDER OVER	MAR BUDGET CHANGES	REVISED YTD MAR
GRAND TOTAL	(256,846)	74,801	-	(211,776)	372,085	155,657	(3,097,065)	(2,669,197)	10,369	382,454
INTEREST ON INVESTMENTS										
INTEREST ON INVESTMENTS		303,214		303,214	315,112	425,334	-	(110,222)		315,112
9400-1840 INTEREST - AT CALL ACCOUNT		-		-	-	-	-	-		-
9400-1842 INTEREST - TERM DEPOSITS		303,214		303,214	295,214	393,801	-	(98,587)		295,214
9400-1843 INTEREST - OTHER		-		-	19,898	31,532	-	(11,634)		19,898
INTEREST ON INVESTMENTS Total		303,214		303,214	315,112	425,334	-	(110,222)		315,112
DEPRECIATION CONTRA										
DEPRECIATION CONTRA		3,765,800		3,765,800	3,765,800	2,670,929	-	1,094,871		3,765,800
DEPNCONTRA ACCUMULATED DEPCN GL/JC CONTRA A/C		3,752,500		3,752,500	3,752,500	2,666,104	-	1,086,396		3,752,500
EIDPCNCONTRA EI DEPRECIATION CONTRA		13,300		13,300	13,300	4,825	-	8,475		13,300
HACCDEPNCONTRA HACC DEPRECIATION CONTRA		-		-	-	-	-	-		-
DEPRECIATION CONTRA Total		3,765,800		3,765,800	3,765,800	2,670,929	-	1,094,871		3,765,800
BALANCE BROUGHT FORWARD										
BALANCE BROUGHT FORWARD	2,885,625	29,731		2,885,625	2,885,625	-	-			2,885,625
BALANCE BROUGHT FORWARD	2,885,625	29,731		2,885,625	2,885,625	-	-			2,885,625
BALANCE BROUGHT FORWARD Total	2,885,625	29,731		2,885,625	2,885,625	-	-			2,885,625
WORKING CAPITAL CONTRA										
WORKING CAPITAL CONTRA REVENUE				-	-	-	-	-		-
DEFICITCONTRA DEFICIT WORKING CAPITAL CONTRA				-	-	-	-	-		-
WORKING CAPITAL CONTRA Total				-	-	-	-	-		-
Grand Total	(256,846)	74,801	-	(211,776)	372,085	155,657	(3,097,065)	(2,669,197)	10,369	382,454



Quarterly Budget Review Statement

Berrigan Shire Council

March 2017



Berrigan Shire Council

Quarterly Budget Review Statement
for the period 01/01/17 to 31/03/17

Report by Responsible Accounting Officer

The following statement is made in accordance with Clause 203(2) of the Local Government (General) Regulations 2005:
31 March 2017

It is my opinion that the Quarterly Budget Review Statement for Berrigan Shire Council for the quarter ended 31/03/17 indicates that Council's projected financial position at 30/6/17 will be satisfactory at year end, having regard to the projected estimates of income and expenditure and the original budgeted income and expenditure.

Signed:



date:

1/05/2017

Carla von Brockhusen
Responsible Accounting Officer

Berrigan Shire Council

Quarterly Budget Review Statement

for the period 01/01/17 to 31/03/17

Income & Expenses Budget Review Statement

Budget review for the quarter ended 31 March 2017

Income & Expenses - Council Consolidated

(\$000's)	Original Budget 2016/17	Approved Changes					Revised Budget 2016/17	Variations for this Mar Qtr	Notes	Projected Year End Result	Actual YTD figures
		Carry Forwards	Other than by QBRs	Sep QBRs	Dec QBRs	Mar QBRs					
Income											
Rates and Annual Charges	9,367		283	1	63		9,714	1		9,715	9,714
User Charges and Fees	1,645		(27)	75	26		1,719	301		2,020	1,453
Interest and Investment Revenues	617		2		12		631	-		631	448
Other Revenues	500	19	44	21	130		714	303		1,017	710
Grants & Contributions - Operating	7,460	64		9	625		8,158	392		8,550	5,479
Grants & Contributions - Capital	640	1,007	54	154	65		1,920	(41)		1,879	1,431
Net gain from disposal of assets	459	350					809	33		842	164
Share of Interests in Joint Ventures	-						-			-	-
Total Income from Continuing Operations	20,688	1,440	356	260	921	-	23,665	989		24,654	19,399
Expenses											
Employee Costs	3,824	400	4,702	(42)	689		9,573	182		9,755	7,148
Borrowing Costs	61		140				201			201	167
Materials & Contracts	5,902	(5)	(4,069)	103	122		2,053	203		2,256	1,567
Depreciation	5,898	-			(22)		5,876	-		5,876	4,178
Legal Costs	-	-					-			-	-
Consultants	-	-					-			-	-
Other Expenses	2,007	180	79	(3)	(18)		2,245	(16)		2,229	1,652
Interest & Investment Losses	-						-			-	-
Net Loss from disposal of assets	-						-			-	-
Total Expenses from Continuing Operations	17,692	575	852	58	771	-	19,948	369		20,317	14,712
Net Operating Result from Continuing Operation	2,996	865	(496)	202	150	-	3,717	620		4,337	4,687
Discontinued Operations - Surplus/(Deficit)							-			-	
Net Operating Result from All Operations	2,996	865	(496)	202	150	-	3,717	620		4,337	4,687
Net Operating Result before Capital Items	2,356	(142)	(550)	48	85	-	1,797	661		2,458	3,256

Berrigan Shire Council

Quarterly Budget Review Statement

for the period 01/01/17 to 31/03/17

Capital Budget Review Statement

Budget review for the quarter ended 31 March 2017

Capital Budget - Council Consolidated

(\$000's)	Original Budget 2016/17	Approved Changes					Revised Budget 2016/17	Variations for this Mar Qtr	Notes	Projected Year End Result	Actual YTD figures
		Carry Forwards	Other than by QBRs	Sep QBRs	Dec QBRs	Mar QBRs					
Capital Expenditure											
New Assets											
- Plant & Equipment											
- Land & Buildings	10					10	-			10	14
- Other	1,323	382	(207)	(3)	9	1,504	225			1,729	1,407
Renewal Assets (Replacement)											
- Plant & Equipment	1,664		12	15	3	1,694	(274)			1,420	1,078
- Land & Buildings	216	10	(160)	118	2	186	(25)			161	102
- Roads, Bridges, Footpaths	5,102	3,089	(191)	75	(23)	8,052	118			8,170	3,858
- Water	624	469	(4)		10	1,099	-			1,099	49
- Sewer	460	96			56	612	-			612	171
- Other	77		63	47	203	390	(200)			190	100
Loan Repayments (Principal)	112	-	-	-		112	-			112	112
Total Capital Expenditure	9,588	4,046	(487)	252	260	-	13,659	(156)		13,503	6,891
Capital Funding											
Rates & Other Untied Funding	7,595			(355)	135	7,375	(110)			7,265	2,947
Capital Grants & Contributions	3,057	179	(351)	244	74	3,203	(407)			2,796	1,071
Reserves:											
- External Restrictions/Reserves	373	350	175	(125)	-	773	336			1,109	2,154
- Internal Restrictions/Reserves	849			488	51	1,388	(384)			1,004	181
New Loans	-			-	-	-	-			-	-
Receipts from Sale of Assets											
- Plant & Equipment	458			-	-	458	34			492	163
- Land & Buildings	350			-	-	350	-			350	-
Total Capital Funding	12,682	529	(176)	252	260	-	13,547	(531)		13,016	6,516
Net Capital Funding - Surplus/(Deficit)	3,094	(3,517)	311	-	-	-	(112)	(375)		(487)	(375)

Berrigan Shire Council

Quarterly Budget Review Statement

for the period 01/01/17 to 31/03/17

Cash & Investments Budget Review Statement

Budget review for the quarter ended 31 March 2017

Cash & Investments - Council Consolidated

(\$000's)	Original Budget 2016/17	Approved Changes					Revised Budget 2016/17	Variations for this Mar Qtr	Notes	Projected Year End Result	Actual YTD figures
		Carry Forwards	Other than by QBRs	Sep QBRs	Dec QBRs	Mar QBRs					
Externally Restricted ⁽¹⁾											
Water Supplies	6,039	28		(412)	(67)		5,588	189		5,777	5,777
Sewerage Supplies	5,484	230		96	21		5,831	(234)		5,597	5,597
Domestic Waste Management	1,543	15	75	-			1,633	300		1,933	1,933
Open Space S94	65			-			65	-		65	65
Developer Contributions	-			-			-	-		-	-
Specific Purpose Grants	-			-			-	-		-	-
Early Intervention	123			(31)	(55)		37	25		62	62
Total Externally Restricted	13,254	273	75	(347)	(101)	-	13,154	280		13,434	13,434
(1) Funds that must be spent for a specific purpose											
Internally Restricted ⁽²⁾											
Capital Works	1,761	(143)		-	(21)		1,597	(17)		1,580	1,580
Employee Leave	389			-	-		389	-		389	389
Finley Saleyards	99			-	-		99	-		99	99
Environmental Protection	271	50	50	-	(74)		297	-		297	297
Plant Replacement	1,267	280		16	-		1,563	(240)		1,323	1,323
Tourism Events	60			-	(3)		57	-		57	57
Aerodrome	191	50	50	-	-		291	-		291	291
Information Technology	300			-	-		300	-		300	300
Risk Management	187			-	-		187	(32)		155	155
Business Development				-			-			-	
Total Internally Restricted	4,525	237	100	16	(98)	-	4,780	(289)		4,491	4,491
(2) Funds that Council has earmarked for a specific purpose											
Unrestricted (ie. available after the above Restrictic	300	5,166	(175)	2,581	145	-	8,017	9		8,026	8,602
Total Cash & Investments	18,079	5,676		2,250	(54)		25,951	-		25,951	26,527

Key Performance Indicators Budget Review Statement - Council specific KPI's

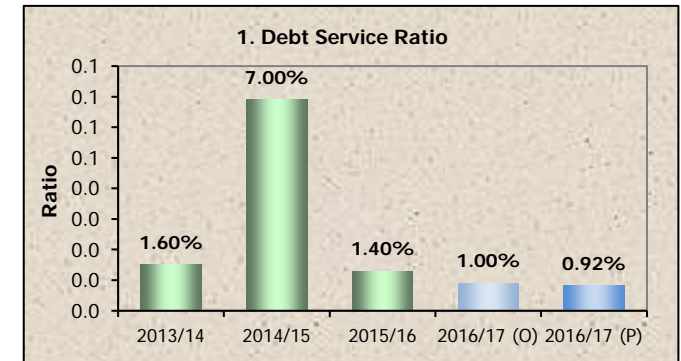
Budget review for the quarter ended 31 March 2017

(\$000's)	Current Projection		Original Budget 16/17	Actuals Prior Periods	
	Amounts 16/17	Indicator 16/17		15/16	14/15

The Council monitors the following Key Performance Indicators:

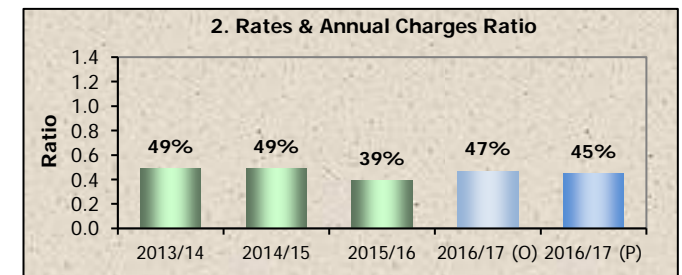
1. Debt Service Ratio

Debt Service Cost	201	0.92%	1%	1%	7%
Income from Continuing Operations	21745				



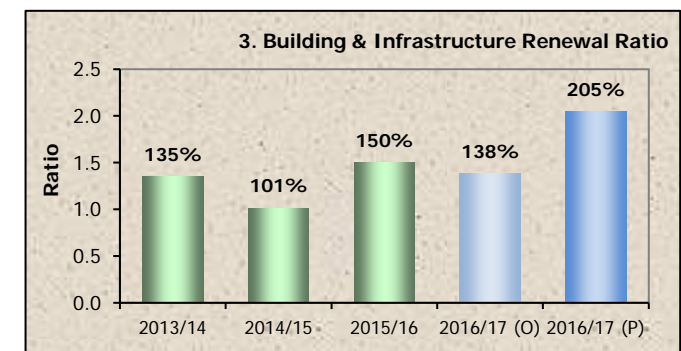
2. Rates & Annual Charges Ratio

Rates & Annual Charges	9714	44.7%	47%	39%	49%
Income from Continuing Operations	21745				



3. Building & Infrastructure Renewal Ratio

Asset Renewals (Building & Infrastructure)	12033	204.8%	138%	150%	101%
Depreciation, Amortisation & Impairment	5876				



Berrigan Shire Council

Quarterly Budget Review Statement
for the period 01/01/17 to 31/03/17

Contracts Budget Review Statement

Budget review for the quarter ended 31 March 2017
Part A - Contracts Listing - contracts entered into during the quarter

Contractor	Contract detail & purpose	Contract Value	Start Date	Duration of Contract	Budgeted (Y/N)	Notes
	NIL					

This statement forms part of Council's Quarterly Budget Review Statement (QBRs) for the quarter ended xx/xx/xx and should be read in conjunction with the total QBRs report

Berrigan Shire 2027



PDF



Annual Operational Plan 2017 - 2018

Annual Operational Plan 2017 – 2018

The Council's Annual Operational Plan is year one of its 4-year **Delivery Program**. It is informed by the Council's review of its 10-year **Resourcing Strategy 2017 - 2027** which includes the Shire's **Asset Management Plans**, a **Workforce Development Plan 2017 – 2021** and **Long Term Financial Plan 2017 – 2027**. It describes how Council annual operations contribute to the achievement of the Community Strategic Plan: **Berrigan Shire 2027**

Strategic Outcomes

- Sustainable natural and built landscapes
- Good government
- Supported and engaged communities
- Diverse and resilient business



Mayor's Message

The Shire's **Annual Operational Plan 2017–2018** describes the actions Council will take in the next 12 months and is informed by extensive consultation with our communities through the development of **Berrigan Shire 2027**. It is the first year of this Council's 4-year **Delivery Program**.

Over the next 12 months Council will continue delivery of its extensive capital works program. It will maintain Council owned assets; and continue a rolling program of staged upgrades of:

- Council roads and stormwater
- Town entrances and parks
- Waste management facilities
- Water and sewerage treatment

The Council will also continue to invest in engaging with regional partners, other levels of government on issues outside the Council's direct control but which contribute to the economic prosperity and wellbeing of our Shire.

Annual Operational Plan 2017/18 priority projects and initiatives include:

- The commencement of 3-year staged capital works and roads program Crosbie Road, Piney Road and Barnes Road.
- The implementation of the **Tocumwal Foreshore Master Plan**.
- The upgrade of the Finley School of Arts and the construction of public toilets at Finley's Railway Park.
- Responding to the needs of our ageing and disabled residents through the implementation of the Council's **Active Ageing and Disability Inclusion Action Plan 2017 – 2021**.

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Draft

Councillors 2016 – 2020



Top (Left to Right) Councillor Matthew Hannan (Mayor), Councillor Daryll Morris (Deputy Mayor), Councillor John Bruce, Councillor John Taylor

Bottom (Left to Right) Councillor Colin Jones, Councillor Denis Glanville, Councillor Bernard Curtin, Councillor Ross Bodey

Section 1

A Vision and Plan for the Berrigan Shire

Our Challenges

Berrigan Shire the next four years

What does the Council Do?

Council's Planning & Monitoring

A Vision and Plan for the Berrigan Shire

In 2027 we will be recognised as a Shire that builds on and promotes our natural assets and advantages to create employment and economic activity to attract residents, families and tourists.

Reviewed with our communities in 2016 through street stalls and an online survey the vision reflects the top 3 preferred futures of our communities that

1. Families with young children will want to live in or come to the area
2. People will be more concerned about their health and wellbeing
3. Tourists will go out of their way to come to the area

Online Survey and Street Stall Respondents

- 23% Berrigan
- 11 % Barooga
- 34% Finely
- 32 % Tocumwal

The overwhelming message from our communities in 2011 and in 2016 remains that our communities valued the Shire's natural assets and advantages:

- Lifestyle
- The Murray River
- Irrigated Agriculture; and
- Tourism

Berrigan Shire 2027 therefore, continues to support our communities' belief in the need to promote and develop the LGAs natural assets and advantages. And in do so create the economic prosperity needed to meet the challenges posed by an ageing population, and increasing demands and expectations that visitors to the area experience a high level and standard of public amenity.

The Council's 4-year **Delivery Program 2017 – 2021** and annual **Operational Plans'** outline how the Council will:

1. Contribute to **Berrigan Shire 2027** strategic outcomes and objectives
2. Allocate resources: financial, physical and human (Delivery Program Inputs)
3. Manage and operate its services and assets
4. Measure and Report on the result of what is planned (Delivery Program Outputs)

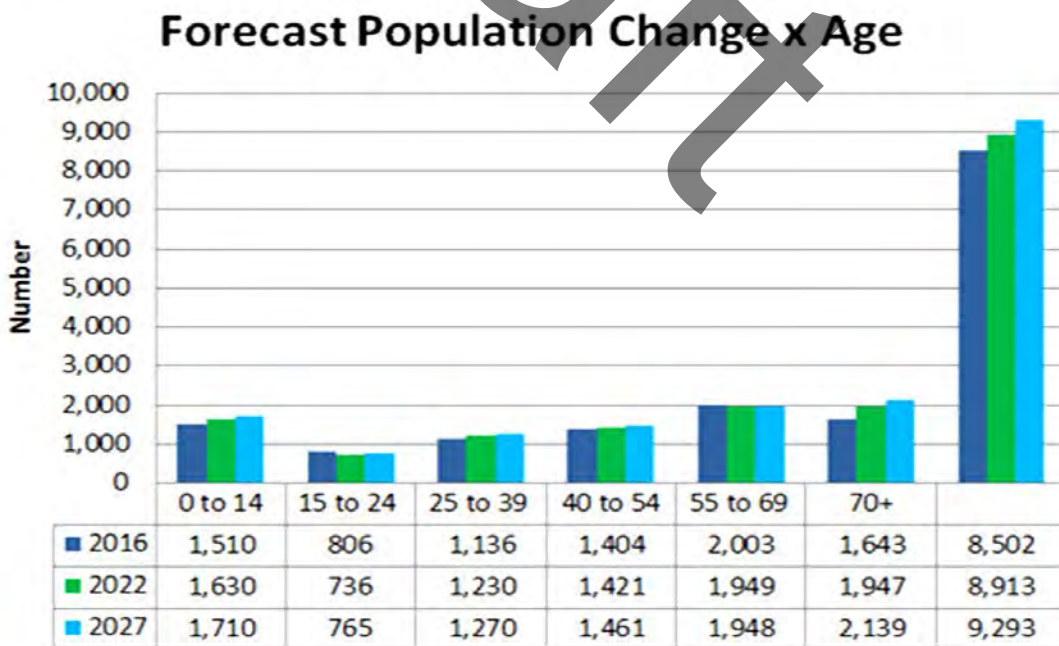
Our Challenges

- An ageing population and how we re-prioritise current expenditure to meet community needs
- The sustainability of the Shire's current expenditure on essential and current infrastructure
- The impact of The [Murray Darling Basin Plan](#) on irrigated agriculture and the Visitor Economy
- The cost of energy and fuel
- The impact of external political environment on the Shire's industries and jobs
- Lower than Murray Darling Basin average per capita income
- Continued access to social services and issues associated with limited public transport
- NSW community awareness, public safety and health promotion campaigns are not broadcast via Victorian media outlets

Berrigan Shire: The next four years

Berrigan Shire (pop 8416) on the New South Wales and the Victorian border is three hours north of Melbourne (270 km) and 7 hours (670 km) south-west of Sydney. A rural community with Murray River tourism and exceptional recreation, social and health services and facilities in its four towns (Berrigan, Barooga, Finley and Tocumwal) the Shire's towns also service surrounding dry land and irrigated farming districts.

Figure 1 Forecast Population 2016 - 2027



What does the Council do?

The system of local government in NSW is changing. Within the NSW system of local government the Council's role includes:

- The provision of goods, services and facilities that are appropriate to the current and future needs of our local communities and of the wider public
- Facilitating engagement with the local community by the Council, Councillors; and also
- Promoting our local communities' engagement in the activities of the agencies that make up the broader NSW system of local government.

Council meetings are open and Ordinary Council Meetings are held in the Council Chambers at Berrigan, 56 Chanter Street, on the third Wednesday of the month. Committees of the Council meet on the Wednesday two weeks prior to an Ordinary Council Meeting.

Council Committee Meetings are a forum for detailed discussion by the Council of community issues and are also the meeting used by the Councillors to work with the Council's executive management team and senior managers on the review, development and monitoring of the Council's [Delivery Program 2017 - 2021](#), operational and financial management.

What the Council Does		
CSP: Strategic Outcome	Service	Activities
Sustainable natural and built landscapes	Housing	Planning and building control
	Environment	Stormwater, street cleaning, noxious weed control
	Sewerage Services	Sewer System
	Mining, Manufacturing and Construction	Quarries
	Transport and Communication	Roads and footpaths, street lighting, aerodrome
Good government	Administration	General Administration charges and costs associated with delivering services
	Governance	Councillors fees and expenses, elections, meetings, advocacy and Association fees
Supported and engaged communities	Public Order and Safety	Fire protection, SES
	Health	Food control, Domestic animal control
	Community Amenities	Public toilets, Cemeteries
	Community Services & Education	Early Intervention Services, Social Planning
	Water Supplies	Town Water
	Recreation and Culture	Libraries, Recreation Reserves, Swimming Pools, Public Halls and Parks
Diverse and resilient business	Economic Affairs	Caravan Park, Sale yard, Tourism and Economic Development

Table 1: Strategic Outcomes and Council Services

Council’s Planning Framework

The Council’s planning is underpinned by the Integrated Planning and Reporting Framework for NSW Local Government and the Integrated Planning and Reporting principles described by the Local Government Act 1993. The adjacent Figure illustrates the outcome, input, output, action and review logic and operational integration of Berrigan Shire 2027 (a Community Strategic Plan) with the Council’s suite of Integrated Plans.

The Council’s **Delivery Program 2017 – 2021** includes the activities undertaken by the Council and is integrated with **Berrigan Shire 2027** strategic outcomes. Describing the Council’s commitments for the next four years and the resources it can draw on: resources identified in the Council’s **Resourcing Strategy 2017 - 2027**.

The Council’s 4-year **Delivery Program** developed from the Shire Council’s 10-year **Resourcing Strategy** includes the Shire’s **Asset Management Plans**, **Workforce Development Plan 2017 – 2021** and **Long Term Financial Plan 2017 – 2027**. Asset Management Plans describe and estimate the resources needed by Council to achieve service levels and community expectations and are the basis of the Shire’s 4-year Capital Works Program an element of the Shire’s **Long Term Financial Management Plan**.

The Shire’s **Long Term Financial Plan** and the costings included in the forward projections of its Capital Works Program are subject to ongoing monitoring and review by Council. This ensures Council’s **Delivery Program** and cost estimates do not compromise the Council’s **Financial Strategy 2016** objectives of:

1. Financial sustainability;
2. Cost effective maintenance of infrastructure service levels; and
3. Financial capacity and freedom.

Themed according to the outcomes we want to achieve the **Delivery Program 2017- 2021** describes:

- The full range of Council services and activities – operations
- High level responsibility for Council services and operations; and
- The monitoring measures we use to determine the efficiency and effectiveness of Council’s Delivery Program and its contribution to **Berrigan Shire 2027** Strategic Outcomes.





Section 2 – Annual Operation Plan

What will the Council do to support and promote

Sustainable natural and built
landscapes

Good government

Supported and engaged communities

Diverse and resilient business



Sustainable natural and built landscapes

Development decisions made today about how we move around and between our communities and use our natural resources – the River, wildlife, forests, agricultural land and water will shape the future of our communities.

The natural and cultural heritage values of our towns, the River, its forests and wildlife are intrinsically valuable and linked to the social wellbeing and economic health of our communities

Strategic Objectives

- 1.1** Support sustainable use of our natural resources and built landscapes
- 1.2** Retain the diversity and preserve the health of our natural landscapes and wildlife
- 1.3** Connect and protect our communities

Delivery Program Objectives

- 1.1.1** Coordinate strategic land-use planning
- 1.1.2** Coordinate and develop Community Participation Plans in accordance with relevant legislation and the Council's Community Engagement Framework
- 1.1.3** Enhance the visual amenity, heritage and liveability of our communities
- 1.2.1** Partner with community groups and other agencies on projects that retain and preserve the health of our natural landscapes and wildlife
- 1.3.1** Coordinate flood levee, local road, sewer and stormwater asset management and planning
- 1.3.2** Manage landfill, recycling and waste disposal

Strategic Objective: 1.1 Support sustainable use of our natural resources and built landscapes					
Delivery Program Objective: 1.1.1 Coordinate strategic land-use planning					
DP & AOP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?	Budget Summary Ref.
1.1.1.1	Increase community awareness regarding development application process	Improved community satisfaction with Development Services	Annual Satisfaction Survey of Development Applicants	Development Manager	1411
1.1.1.1.1	Publish results of state-wide assessment of processing times for development applications	Improved community satisfaction with Development Services	Publication of results	Development Manager	1411
1.1.1.2	Process and approve / refuse development applications in accordance with relevant legislation, codes and policies	Effective and timely assessment of development applications	Applications assessed and processed within statutory timeframes	Development Manager	1411

Strategic Objective: 1.1 Support sustainable use of our natural resources and built landscapes					
Delivery Program Objective: 1.1.2 Coordinate and develop Community Participation Plans in accordance with relevant legislation and the Council's Community Engagement Framework					
DP & AOP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?	Budget Summary Ref.
1.1.2.1	Establish a framework for the development of Community Participation Plans when required to do so by legislation	Additional opportunities will be provided for the community to comment on new Development	Annual Report participation rates Framework and the process is established	Development Manager	

Strategic Objective: 1.1 Support sustainable use of our natural resources and built landscapes					
Delivery Program Objective: 1.1.3. Enhance the visual amenity, heritage and liveability of our communities					
DP & AOP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?	Budget Summary Ref.
1.1.3.1	Continue annual Heritage Grants Program	Enhancement of the conservation value of heritage items	Successful completion of works granted funding	Development Manager	1715
1.1.3.2	Continue its rolling program of works – town entrances	Improved visual amenity and attractiveness of our towns and major town entrances	Program is developed, included in Annual Capital Works Program and works completed as budget allows	Director Technical Services	1718-0225 1910-0100
1.1.3.2.1	Include in tree master plans additional tree plantings at non-priority town entries	Improved visual amenity and attractiveness of our towns and minor town entrances	Program is developed, included in Annual Capital Works Program and works completed as budget allows	Director Technical Services	1718-0225 1910-0100
1.1.3.3	Implement the Tocomwal Foreshore Master Plan	Sensitive and sustainable development of the Tocomwal Foreshore	Foreshore projects enhance visual amenity and the attractiveness of natural and built landscape	Director Technical Services	

Strategic Objective: 1.1 Support sustainable use of our natural resources and built landscapes					
Delivery Program Objective: 1.1.3. Enhance the visual amenity, heritage and liveability of our communities					
DP & AOP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?	Budget Summary Ref.
1.1.3.3.1	Develop costings and stages for all plan components: Tocumwal Foreshore Improvement Plan	Costs and staging	Costings and staging completed	Director Technical Services	
1.1.3.3.2	Develop funding plan when costs and staging are known – inclusive of \$200k contribution from Committee of Management	Costs associated with project are known and included in Council's Resourcing Strategy	Funding Plan developed and adopted by the Council	Director Corporate Services	

Strategic Objective: 1.2 Retain the diversity and preserve the health of our natural landscapes and wildlife					
Delivery Program Objective: 1.2.1 Partner with community groups and agencies on projects that retain and preserve the health of our natural landscapes and wildlife					
DP & AOP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?	Budget Summary Ref.
1.2.1.1	Contribute to Central Murray County Council	County Council delivery of the Shire's weed eradication and control program/s	Central Murray County Council Delivery Program	Development Manager/ Director Corporate Services	1214
1.2.1.2	Participation in roadside vegetation enhancement projects	Enhanced bio-diversity in linear reserves	Increased health of native flora and fauna	Development Manager	1214
1.2.1.2.1	Monitor direct seeding project sites for weeds and pests	Increased native vegetation within the road reserve	Quarterly survey of sites	Development Manager	1214
1.2.1.3	Undertake tree assessments and establish a tree register	Hazardous trees will be identified High risk issues address	Number of assessments undertaken	Enterprise Risk Manager	1010

Strategic Objective: 1.2 Retain the diversity and preserve the health of our natural landscapes and wildlife

Delivery Program Objective: 1.2.1 Partner with community groups and agencies on projects that retain and preserve the health of our natural landscapes and wildlife

DP & AOP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?	Budget Summary Ref.
1.2.1.4	Monitor and undertake as required the control and management of pests	Environmental harms caused by pests will be reduced	Annual report of pest management activities	Development Manager	

Strategic Objective: 1.3 Connect and protect our communities					
Delivery Program Objective: 1.3.1 Coordinate flood levee, Council road network and storm water asset management and planning					
DP & AOP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?	Budget Summary Ref.
1.3.1.1	Review and implement Asset Management Plans which maintain a balance between improving and maintaining flood levees, stormwater, Council roads, paths and trails	Service levels met as set out in adopted Asset Management Plans	Asset Plans are reviewed by due date Review of Asset Management Plans is informed by community feedback / expectations re: service levels Service Level Data	Director Technical Services	1011 7100 3750
1.3.1.2	Design, construct and maintain storm water systems that safely capture and remove water	Service levels met as set out in adopted Storm Water Asset Management Plan	On an ongoing basis 95% of service levels set out in the Storm Water Asset Management Plan are met Service Level Data	Director Technical Services	1416
1.3.1.3	Ensure sewer network is safe and functional	Sewer networks are managed to maximise operational functions			

Strategic Objective: 1.3 Connect and protect our communities					
Delivery Program Objective: 1.3.1 Coordinate flood levee, Council road network and storm water asset management and planning					
DP & AOP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?	Budget Summary Ref.
1.3.1.3.1	Generate sufficient income from fees and charges to provide for the renewal of sewer and distribution assets	Sewer networks operates on full cost recovery basis and in doing so generates sufficient revenue to ensure the long term sustainability of operations	Annual inspection for defects Performance in flood events	Director Technical Services	1418
1.3.1.4	Continue remediation Tocumwal Foreshore Levee	Remediation works prevents inundation of Tocumwal from recognized flood levels	Annual inspection for defects Performance in flood events	Director Technical Services	1418
1.3.1.5	Maintain the safety of Council roads and walkways	Asset Management Plan identified service levels and standards are met	Works completed in accordance with relevant standards Annual Review	Executive Engineer	7100 1910 1911 1912 1916 1917



Strategic Objective: 1.3 Connect and protect our communities

Delivery Program Objective: 1.3.1 Coordinate flood levee, Council road network and storm water asset management and planning

DP & AOP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?	Budget Summary Ref.
1.3.1.5.1	Publication Council website and facebook weekly issues - operations	Community will have information about planned road works/maintenance and can plan their travel / use of roads or walkways accordingly	Weekly publication and update of Council website and facebook	Director Technical Services	

Strategic Objective: 1.3 Connect and protect our communities					
Delivery Program Objective: 1.3.2 Manage landfill, recycling and waste disposal					
DP & AOP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?	Budget Summary Ref.
1.3.2.1	Implement the Berrigan Shire Council Waste Plan	Sustainable management of Berrigan Shire Council Waste Management facilities and services	Quarterly reporting and monitoring of KPIs in accordance with Berrigan Shire Council Waste Plan	Environmental Engineer	1412
1.3.2.1	Construct Transfer Station at Tocumwal	Source separation to allow efficient landfill	Reduction of landfill material	Environmental Engineer	1412
1.3.2.2	Deliver township garbage collection and street cleaning services	Instigate & manage a waste collection contract to ensure garbage collection	Garbage is collected within agreed timeframes and budgets	Environmental Engineer	1412

Sustainable natural and built landscapes summary budget 2017 – 2018

	2017 - 2018 Budget \$
Capital expenditures	(4,529,522)
Capital source of funds	549,418
Net Capital funds results	(3,935,104)
Operating expenditure	(10,026,983)
Operating source of funds	6,780,852
Net Operating result	(3,246,131)
Net funds / surplus (Deficit)	(7,181,235)

Draft



Good government

The development of a **Delivery Program** and **Annual Operational Plan** linked to the **Community Strategic Plan** establishes a pathway for Councils, communities and individuals to become engaged and active in planning for the future wellbeing of our communities.

Increasing the transparency of day to day Council operations and accountability for how we connect with, and report to our communities.

And just as important as the plan, is the process which facilitates partnership and the development of new opportunities.

Strategic Objectives

- 2.1** **Berrigan Shire 2027** objectives and strategic actions facilitate the effective governance by Council of Council operations and reporting
- 2.2** Strengthen strategic relationships and partnerships with community, business and government

Delivery Program Objectives

- 2.1.1** Council operations, partnerships and coordination of resources contribute toward implementation of **Berrigan Shire 2027**
- 2.1.2** Meet legislative requirements for Council elections, local government and integrated planning and reporting
- 2.1.3** Council operations and financial management support ethical, transparent and accountable corporate governance
- 2.2.1** Participate in networks that promote regional and cross-border collaboration, planning and service delivery

Strategic Objective: 2.1 Berrigan Shire 2027 objectives and strategic actions facilitate the effective governance by Council of Council operations and reporting					
Delivery Program Objective: 2.1.1 Council operations, partnerships and coordination of resources contribute toward implementation of Berrigan Shire 2027					
DP & AOP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?	Budget Summary Ref.
2.1.1.1	Promote and support the engagement of Shire residents, local business and agencies in the development, implementation and of Berrigan Shire 2027	Co-production of local services	No. of new partnerships / projects Facebook Analytics Surveys/feedback from participants in Shire engagement activities Annual Report	Strategic and Social Planning Coordinator	1001

Strategic Objective: 2.1 Berrigan Shire 2027 objectives and strategic actions facilitate the effective governance by Council of Council operations and reporting					
Delivery Program Objective: 2.1.2 Meet legislative requirements for Council elections, local government and integrated planning and reporting					
DP & AOP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?	Budget Summary Ref.
2.1.2.1	Provide facilities and support including financial to the elected the Council	The leadership skills, experience and knowledge of Councillors is used	Council Meeting Attendance Conference and workshop attendance	General Manager	1001 - 1008
2.1.2.2	Implement and further develop the Berrigan Shire Integrated Management System	Standardised documentation and review of Council operations	Development of procedures in accordance with Action Plan; Workplace Inspections; Internal Audit results	Enterprise Risk Manager	1001
2.1.2.2.1	Standard Operating Procedures (SOPs) and SWMS reviewed to ensure compliance	Safer workplace	No. of SOPs and SWMS reviewed and reflecting current and accurate procedures	Enterprise Risk Manager	1001

Strategic Objective: 2.1 Berrigan Shire 2027 objectives and strategic actions facilitate the effective governance by Council of Council operations and reporting					
Delivery Program Objective: 2.1.2 Meet legislative requirements for Council elections, local government and integrated planning and reporting					
DP & AOP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?	Budget Summary Ref.
2.1.2.2.2	Design Manual to be developed	Compliance and relevant manual	Manual issued and review conducted by Council	Executive Engineer /Enterprise Risk Manager	1001
2.1.2.2.3	Document control across all Council forms	Forms generated comply with BSC Document Control requirements	Departments and forms reviewed	Enterprise Risk Manager	1001
2.1.2.2.4	Implement continuous improvement pathway (CIP) Plan which includes: Review and Internal Audit of Certificate and Application processes; Review of Signs as Remote Supervision policy and FVR Register; Review of policies under Risk Management function	Improved governance and reduced risk exposure	CIP Plan to be audited and assessed by Statewide Area Risk Manager	Enterprise Risk Manager	1001

Strategic Objective: 2.1 Berrigan Shire 2027 objectives and strategic actions facilitate the effective governance by Council of Council operations and reporting					
Delivery Program Objective: 2.1.2 Meet legislative requirements for Council elections, local government and integrated planning and reporting					
DP & AOP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?	Budget Summary Ref.
2.1.2.2.5	Develop and review existing HR Policies and Procedures in line with the Workforce Development Plan	Compliant and relevant HR system	Development of procedures in accordance with Action Plans	Enterprise Risk Manager /Director Corporate Services	1010
2.1.2.2.6	Review and redevelop Pool Management Manuals to conform with IMS requirements	Compliant and controlled procedures	Development of procedures in accordance with Action Plans	Enterprise Risk Manager	1716
2.1.2.2.7	Establish competency assessment and training program for Council's plant operators	Competent operators and safer workplace	Number of assessments completed.	Enterprise Risk Manager	1011
2.1.2.2.8	Manage human resource and workforce development activities through the implementation of the Berrigan Shire's Workforce Development Plan 2017 – 2021	A workforce with the competencies needed to implement the Shire's 4-year Delivery Program	Workforce Development Plan is implemented Staff Surveys	Director Corporate Services	1010

Strategic Objective: 2.1 Berrigan Shire 2027 objectives and strategic actions facilitate the effective governance by Council of Council operations and reporting					
Delivery Program Objective: 2.1.2 Meet legislative requirements for Council elections, local government and integrated planning and reporting					
DP & AOP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?	Budget Summary Ref.
2.1.2.2.9	Review Risk Management Strategic Plan	Existing plan finalised. New plan strategies identified for inclusion into future Delivery Plan.	Draft Plan developed	Enterprise Risk Manager	
2.1.2.3	Implement 2015 – 2019 Fit for the Future Improvement Plan (FFF)	A sustainable Council	Fit for the Future Benchmarks	General Manager	
2.1.2.3.1	Strengthen revenue base and increase discretionary spending	A stronger revenue base	Increase in number of rate-able lots Fit for the Future Benchmarks	Economic and Industry Development	
2.1.2.3.2	Implement FFF sustainability; infrastructure and service management; and efficiency improvement plan	Continue to meet or exceed FFF benchmarks	Fit for the Future Benchmarks	General Manager	

Strategic Objective: 2.1 Berrigan Shire 2027 objectives and strategic actions facilitate the effective governance by Council of Council operations and reporting					
Delivery Program Objective: 2.1.2 Meet legislative requirements for Council elections, local government and integrated planning and reporting					
DP & AOP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?	Budget Summary Ref.
2.1.2.3.3	Engage Councillors and senior staff in joint planning activities e.g.: Annual Corporate Workshop	The leadership skills, experience and knowledge of Councillors is used	Evaluation of Workshop learnings	General Manager	
2.1.2.3.4	Review FFF Improvement Plan (2015 – 2019)	Actions included in the plan and undertaken as business as usual or strategic actions in other Council Plans – Workforce Development Plan and Asset Strategies are included in the review	Annual Report re: FFF Improvement Plan actions	Strategic and Social Planning Coordinator	

Strategic Objective: 2.1 Berrigan Shire 2027 objectives and strategic actions facilitate the effective governance by Council of Council operations and reporting					
Delivery Program Objective: 2.1.3 Council operations and financial management support ethical, transparent and accountable corporate governance					
DP & AOP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?	Budget Summary Ref.
2.1.3.1	Coordinate Council investments, financial management, financial operations and processing	Effective management of Council investments and finances	External audit Internal audit	Director Corporate Services	
2.1.3.2	Monitor and respond to change in the Financial Governance, Regulatory and Reporting Frameworks	Council Operations comply with relevant frameworks	Council governance indicators	Director Corporate Services	
2.1.3.3	Deliver responsive customer service	Customer survey Complaints system	Activity data re response times	Director Corporate Services	

Strategic Objective: 2.1 <i>Berrigan Shire 2027</i> objectives and strategic actions facilitate the effective governance by Council of Council operations and reporting					
Delivery Program Objective: 2.1.3 Council operations and financial management support ethical, transparent and accountable corporate governance					
DP & AOP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?	Budget Summary Ref.
2.1.3.4	Conduct service review and develop the Corporate Services Strategic Plan 2017 - 2021	Strategic management and prioritisation of the resourcing and staff requirements Corporate services	Plan adopted by Council	Finance Manager Director Corporate Services	
2.1.3.4.1	Corporate Services service review will prioritise systems upgrade of record keeping and customer data systems	Improved records management Compliance with State Record Management Standards	Systems upgrades	Finance Manager Director Corporate Services	

Strategic Objective: 2.1 <i>Berrigan Shire 2027</i> objectives and strategic actions facilitate the effective governance by Council of Council operations and reporting					
Delivery Program Objective: 2.1.3 Council operations and financial management support ethical, transparent and accountable corporate governance					
DP & AOP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?	Budget Summary Ref.
2.1.3.5	Manage human resource and workforce development activities through the implementation of the Berrigan Shire's <i>Workforce Development Plan 2017 - 2021</i>	A workforce with the competencies needed to implement the Council's <i>4-year Delivery Program</i>	<i>Workforce Development Plan</i> implemented No key position is vacant for longer than six months	Director of Corporate Services Enterprise Risk Manager	
2.1.3.5.1	Identify, attract and recruit an appropriately qualified and flexible workforce	A workforce with the competencies needed to implement the Council's <i>4-year Delivery Program</i>	No key position is vacant for longer than six months	Director Corporate Services	
2.1.3.5.2	Increase the engagement and retention of Council's professional and technically skilled workforce	Increase (compared with 2016 result) in the % of staff reporting greater recognition	People Matter Survey 2020	Director Corporate Services	

Strategic Objective: 2.1 <i>Berrigan Shire 2027</i> objectives and strategic actions facilitate the effective governance by Council of Council operations and reporting					
Delivery Program Objective: 2.1.3 Council operations and financial management support ethical, transparent and accountable corporate governance					
DP & AOP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?	Budget Summary Ref.
2.1.3.5.2.1	Equal Employment & Opportunity Policy to be integrated with Disability Inclusion Action Plan	Merit based employment in an inclusive and accessible workplace	Annual Disability & Carers Action Plan Reporting	Enterprise Risk Manager	
2.1.3.5.3	Strengthen workplace training and skills	Professional and competent workforce	Gap Analysis Training Plans Training provided Report of Annual Training Activities	Director Corporate Services Enterprise Risk Manager	
2.1.3.5.3.1	Offer career development opportunities through backfill and succession planning for identified positions in Council	An engaged professional and competent workforce	Staff Survey Annual Report	Director Corporate Services	1010

Strategic Objective: 2.1 <i>Berrigan Shire 2027</i> objectives and strategic actions facilitate the effective governance by Council of Council operations and reporting					
Delivery Program Objective: 2.1.3 Council operations and financial management support ethical, transparent and accountable corporate governance					
DP & AOP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?	Budget Summary Ref.
2.1.3.5.4	Continue the development of Volunteer Management System addressing workplace health and safety issues.	Safer workplace for volunteers	No. of activities undertaken	Enterprise Risk Manager	1001
2.1.3.5.4.1	Develop and conduct volunteer training program in good governance, financial systems and controls	Volunteers will be trained and have access to information and support about their obligations and Council requirements – re: Governance and financial management Council Committees	All Council Committee volunteers (Office Bearers) receive training before assuming or being confirmed by the Council as Committee Volunteer Office Bearers	Director Corporate Services	

Strategic Objective: 2.1 <i>Berrigan Shire 2027</i> objectives and strategic actions facilitate the effective governance by Council of Council operations and reporting					
Delivery Program Objective: 2.1.3 Council operations and financial management support ethical, transparent and accountable corporate governance					
DP & AOP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?	Budget Summary Ref.
2.1.3.5.4.2	As part of the Volunteer Management System prioritise development of a system to track the monetised value of volunteer work – Council facilities	Monetised value of volunteer effort – Council Committees recorded and reported	Opportunity Cost x average hourly rate Berrigan Shire (ATO 2013, Individual Taxable Income)	Finance Manager	
2.1.3.6	Provide information technology and associated support for Council operations	Efficient operation of Information Technology Systems supporting other Council services	IT assistance requests resolved Internal Customer Survey	Director of Corporate Services	1010
2.1.3.7	Coordinate the delivery and management of Shire records and communications	Effective records management system	Internal monitoring of information retrieval and storage	Director Corporate Services	1010

Strategic Objective: 2.1 <i>Berrigan Shire 2027</i> objectives and strategic actions facilitate the effective governance by Council of Council operations and reporting					
Delivery Program Objective: 2.1.3 Council operations and financial management support ethical, transparent and accountable corporate governance					
DP & AOP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?	Budget Summary Ref.
2.1.3.7.1	Investigate as part of Corporate Services Service review electronic content management systems	Effective management of Council records including electronic communications	Internal monitoring of information retrieval and storage	Director Corporate Services Finance Manager	
2.1.3.8	Maintain and sustainably redevelop existing infrastructure and community assets	Council owned community infrastructure and assets are sustainably maintained and developed	Asset Management Plans implemented Planned Works Completed	Director Corporate Services	1011 1714
2.1.3.8.1	Continue re-development of the Finley School of Arts and War Memorial Hall	Sustainable and functional Finley School of Arts Hall	Consultation undertaken and site re-development plan developed for consideration by Council	Director Corporate Services	
2.1.3.8.2	Construction of Railway Park Toilets - Finley	Accessible Public Toilets	Planned Works Completed	Director Corporate Services	

Strategic Objective: 2.1 Berrigan Shire 2027 objectives and strategic actions facilitate the effective governance by Council of Council operations and reporting					
Delivery Program Objective: 2.1.3 Council operations and financial management support ethical, transparent and accountable corporate governance					
DP & AOP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?	Budget Summary Ref.
2.1.3.9	Coordinate and manage maintenance and renewal of Council plant and equipment	Ongoing maintenance and renewal of Council plant and equipment	Capital Works Plan	Director Technical Services	1011 1015 1020 1025 1030
2.1.3.10	Coordinate the ongoing review and development of Council and Operational procedures	Regular review and update of Council Policies and associated Operational Procedures	Number of policies reviewed Number of policies outstanding	Director Corporate Services	1010

Strategic Objective: 2.2 Strengthen strategic relationships and partnerships with community, business and government					
Delivery Program Objective: 2.2.1 Participate in networks that promote regional and cross-border collaboration, planning and service delivery					
DP & AOP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?	Budget Summary Ref.
2.2.1.1	Develop resources and establish partnerships that improve local assessment of social and economic implications of regional and inter-governmental decision-making on Shire residents, business and Council operations	Accurate, accessible information about regional and local social and economic conditions	Participation in partnerships Publication of data	Strategic and Social Planning Coordinator	
2.2.1.1.1	Participate in RAMROC meetings, including officer group meetings	Improved efficiency of Council actions, regional response to issues and understanding of alternative approaches to issues.	Attendance at meetings	General Manager	1001 - 1008
2.2.1.1.2	Meet jointly with Moira Shire Council	Co-ordination of Council activities and planning for the future.	Meetings held, outcomes agreed to.	General Manager	1001 - 1008

Strategic Objective: 2.2 Strengthen strategic relationships and partnerships with community, business and government					
Delivery Program Objective: 2.2.1 Participate in networks that promote regional and cross-border collaboration, planning and service delivery					
DP & AOP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?	Budget Summary Ref.
2.2.1.1.3	Participate in Dept. Premier and Cabinet organised Regional Managers meetings	Improved efficiency of Council actions, regional response to issues and understanding of alternative approaches to issues.	Attendance at meetings	General Manager	1001 - 1008
2.2.1.1.4	Maintain membership of Country Mayors Association and LGNSW	Improved efficiency of Council actions, regional response to issues and understanding of alternative approaches to issues.	Memberships maintained	General Manager	1001

Strategic Objective: 2.2 Strengthen strategic relationships and partnerships with community, business and government					
Delivery Program Objective: 2.2.1 Participate in networks that promote regional and cross-border collaboration, planning and service delivery					
DP & AOP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?	Budget Summary Ref.
2.2.1.1.5	Invest in statistically robust small area social and economic modelling and forecasting	Council and community decision making and funding applications are informed by accessible evidence about regional and local social, economic conditions	Publication of social and economic data Berrigan Shire Health and Wellbeing Profile updated as Census information is released	Strategic and Social Planning Coordinator	
2.2.1.2	Actively lobby all levels of government and industry re: Murray Darling Basin Plan	Improved economic and social outcomes for the Shire's irrigators and communities	Submission prepared No. invitations by other levels of government to represent the Shire's position	General Manager	1001 - 1008

Good government summary budget 2017 – 2018

	2016/17 Budget \$
Capital expenditures	(1,455,770)
Capital source of funds	346,000
Net Capital funds results	(1,109,770)
Operating expenditure	(1,015,560)
Operating source of funds	13,072,239
Net Operating result	12,056,676
Net funds / surplus (Deficit)	10,946,906

Draft

Draft



Supported and engaged communities' welcome new members and value the wellbeing of all residents and the social connections that connect people to each other and place.

Community wellbeing is fostered through every day involvement in community activities.

Community resources are also equitably used to improve community health, individual wellbeing and to celebrate community creativity and innovation – past, present and future.

Supported and engaged communities

Strategic Objectives

- 3.1 Create safe, friendly and accessible communities
- 3.2 Support community engagement through life-long learning, culture and recreation

Delivery Program Objectives

- 3.1.1 Build communities that are home to more families and young people
- 3.1.2 Facilitate all age healthy lifestyles and ageing in place
- 3.1.3 Strengthen the inclusiveness and accessibility of our community
- 3.1.4 Coordinate and facilitate the delivery of potable water, public health and safety services
- 3.2.1 Provide opportunities for life-long learning, cultural expression and recreation
- 3.2.2 Facilitate and partner with local communities in the development of township plans

Strategic Objective: 3.1 Create, safe friendly and accessible communities						
Delivery Program Objective: 3.1.1 Build communities that are home to more families and young people						
DP & AOP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?		Budget Summary Ref.
3.1.1.1	Support and promote the healthy development and wellbeing of children and young people	Local projects and programs are established to support and promote the healthy development of children and young people	Project participant surveys Value of volunteer hours Council sponsored projects supporting families, young people and children	Director Services	Corporate	1215 1313 1314 3100 1715
3.1.1.2	Transition Shire based Early Childhood Intervention Services to NDIS and the current funder's approved provided	Local delivery of Early Childhood Intervention Services	Service is transitioned	Director Services	Corporate	1313

Strategic Objective: 3.1 Create, safe friendly and accessible communities					
Delivery Program Objective: 3.1.1 Build communities that are home to more families and young people					
DP & AOP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?	Budget Summary Ref.
3.1.1.3	Implement Children and Families Strategy 2015 - 2019	Local projects and services support the attraction and retention of families and young people	Quarterly report of activities	Strategic and Social Planning Coordinator	1313
3.1.1.3.1	Monitor the demand for early childhood education supports and services in the LGA and facilitate localised engagement of other levels of government and community / commercial providers	Increase in awareness of level of services and support available to young families and their children	Biennial survey of early years service providers	Strategic and Social Planning Coordinator	

Strategic Objective: 3.1 Create, safe friendly and accessible communities					
Delivery Program Objective: 3.1.2 Facilitate all age healthy lifestyles and ageing in place					
DP & AOP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?	Budget Summary Ref.
3.1.2.2	Implement the Active Ageing and Disability Inclusion Plan	Council facilities and services support older residents health, mobility and their economic / social participation in community life	Active Ageing and Disability Inclusion Plan actions identified in Strategy are included in Operational Plan	Strategic and Social Planning Coordinator	1313
3.1.2.2.1	Celebrate achievements of disabled and older residents	Host and market events that celebrate the achievements of disabled and older residents e.g.: International Day of Disability Seniors Week	Community change in attitudes and behaviour	Strategic and Social Planning Coordinator	

Strategic Objective: 3.1 Create, safe friendly and accessible communities					
Delivery Program Objective: 3.1.2 Facilitate all age healthy lifestyles and ageing in place					
DP & AOP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?	Budget Summary Ref.
3.1.2.3	Provide recreation facilities which support active lifestyle and ageing place	Council recreation facilities support active lifestyle and ageing place	Implementation and review Corporate and Community Services Asset Management Plan	Director Corporate Services	1714 1715 1716 1717
3.1.2.3.1	Develop Open Space Strategy to inform the subsequent development and review of Corporate and Community Services Asset Management Plan	High quality and sustainable manage of open space and associated facilities	Open Space Strategy developed	Director Corporate Services	

Strategic Objective: 3.1 Create, safe friendly and accessible communities					
Delivery Program Objective: 3.1.4 Coordinate and facilitate the delivery of potable water, public health and safety services					
DP & AOP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?	Budget Summary Ref.
3.1.4.1	Ensure potable water and sewer network is safe and functional	Safe potable water for human consumption and health Water and Sewer networks are managed to maximise operational functions	Compliance with established Public Health drinking water standards and sewerage treatment effluent quality	Environmental Engineer	1510 1511 4240 4110
3.1.4.1.1	Investigate the upgrade/replacement of treatment process elements for potable water production at Finley water plant	Provision of funding to be incorporated in Council LTFP for the upgrade of the facility	Improvement in drinking water quality as targeted in Councils Drinking Water Risk management Plan	Environmental Engineer	1510 1511 4240 4110
3.1.4.1.2	Ensure the timely replacement of water and sewerage pumping station components	Ongoing reliable operation of pumping stations	Minimal breakdowns and out of hours callouts to attend to breakdowns	Environmental Engineer	1510 1511 4240 4110

Strategic Objective: 3.1 Create, safe friendly and accessible communities					
Delivery Program Objective: 3.1.4 Coordinate and facilitate the delivery of potable water, public health and safety services					
DP & AOP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?	Budget Summary Ref.
3.1.4.1.3	Review Water and Sewer Asset Management Plans	Long-term water and sewer asset replacement program will be update and project prioritised	Community engaged re: service levels Reviewed Asset Plans adopted by Council	Environment Engineer	1411
3.1.4.2	Monitor, control and report upon environmental contaminants and public health hazards - water, fire, refuse, buildings and air	Safer and healthier communities	Assess impacts associated with actions resulting in contamination	Development Manager	1511 1111 1211 1212 1213

Strategic Objective: 3.1 Create, safe friendly and accessible communities					
Delivery Program Objective: 3.1.4 Coordinate and facilitate the delivery of potable water, public health and safety services					
DP & AOP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?	Budget Summary Ref.
3.1.4.2.1	Develop and implement inspection programs: <ul style="list-style-type: none"> • Food premises • Building works • Water/Sewerage treatment • Fire safety/ hazard reduction • Swimming Pool safety 	Food premises, building works, water and sewerage treatment and fire safety/hazard reduction services meet standards	Commentary in Operational Plan Quarterly Review	Development Manager	1511 1111 1211 1212 1213 1411
3.1.4.2.2	Undertake inspections of swimming pool barriers	Swimming pool safety is achieved	No. of certificates issued	Development Manager	
3.1.4.3	Coordinate and facilitate local emergency management committee	Committee coordinated and facilitated	LEMPan is maintained	Director Technical Services	1011 1114
3.1.4.3.1	Provide and maintain local emergency operations centres and associated plant	Fit for purpose LEOC's	LEOC's found fit for purpose during emergencies and/or training operations	Director Technical Services	1110 1114 2120

Strategic Objective: 3.1 Create, safe friendly and accessible communities					
Delivery Program Objective: 3.1.4 Coordinate and facilitate the delivery of potable water, public health and safety services					
DP & AOP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?	Budget Summary Ref.
3.1.4.3.2	Participate in the implementation and review of Local Emergency Management Plan-EMPLAN	BSC participation in Emergency Risk Management Plan Review and preparation of a Local Emergency Management Plan-EMPLAN to meet State Government Requirements	Emergency Risk Management Plan reviewed and a Local Emergency Management Plan prepared to meet the State template. Both documents adopted by Local Emergency Management Committee	Director Technical Services	1011
3.1.4.4	Develop and maintain local cemeteries and associated infrastructure	Cemeteries progressively developed to meet demand Routine maintenance conducted	Graves available Work undertaken	Director Corporate Services	1419
3.1.4.4.1	Installation of toilets at local cemeteries	Facilities provided for visitors and community members attending graveside services	Toilets installed	Director Corporate Services	

Strategic Objective: 3.1 Create, safe friendly and accessible communities					
Delivery Program Objective: 3.1.4 Coordinate and facilitate the delivery of potable water, public health and safety services					
DP & AOP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?	Budget Summary Ref.
3.1.4.5	Control and promote responsible ownership of companion animals	Negative impacts & disturbance caused by companion animals reduced	Customer Service Complaints No. Registered Companion Animals	Development Manager	1111

Strategic Objective: 3.2 Support community engagement through life-long learning, culture and recreation					
Delivery Program Objective: 3.2.1 Provide opportunities for life-long learning, cultural expression and recreation					
DP & AOP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?	Budget Summary Ref.
3.2.1.1	Coordinate and deliver local library services in accordance with Library Services Strategic Plan 2014 - 2018	A Library Service meeting the needs of its community	Library Usage <ul style="list-style-type: none"> • Patronage • Borrowings Community Survey Library Management Plan implemented following community consultation	Director Services Corporate Library Manager	1710
3.2.1.1.1	Investigate options to increase floor space of Tocumwal Library	Access to space needed to conduct Library program/events	Suitable space identified	Library Manager	1710
3.2.1.1.2	Conduct activities that respond to and reflect local needs and interests	A Library Service meeting the needs of its community	Library Usage <ul style="list-style-type: none"> • Patronage • Borrowings Community Survey	Library Manager	1710

Strategic Objective: 3.2 Support community engagement through life-long learning, culture and recreation					
Delivery Program Objective: 3.2.1 Provide opportunities for life-long learning, cultural expression and recreation					
DP & AOP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?	Budget Summary Ref.
3.2.1.1.3	Provide programs that strengthen residents' connection to each and place	A Library Service meeting the needs of its community	Library Usage <ul style="list-style-type: none"> • Patronage • Borrowings Community Survey	Library Manager	1710
3.2.1.1.4	Partner in the collection and preservation of local history	Local history retained	Activities undertaken	Director Corporate Services	1710
3.2.1.1.5	Be an information and digital gateway for shire residents, students and visitors	Information and information technology available for public use	Develop and implement social media strategy Annual Survey of Library Users	Director Corporate Services	1710
3.2.1.2	Strengthen community engagement and participation in Council activities	Increased resident engagement in Council activities	Surveys Volunteer rates x Council activities	Strategic and Social Planning Coordinator	1313

Strategic Objective: 3.2 Support community engagement through life-long learning, culture and recreation					
Delivery Program Objective: 3.2.1 Provide opportunities for life-long learning, cultural expression and recreation					
DP & AOP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?	Budget Summary Ref.
3.2.1.2.1	Conduct community consultations in accordance with the Council's Community Engagement Framework	Increased engagement in Council activities by affected stakeholders	Surveys No. of engagement activities held	Strategic and Social Planning Coordinator	1313
3.2.1.2.2	Partner with community groups and other agencies with an annual program of community events e.g.: <i>International Womens Day</i> <i>Mens Health Week</i> <i>Childrens Week</i>	Engaged community and increased awareness of issues that impact community wellbeing	Surveys No. of engagement activities held	Strategic and Social Planning Coordinator	1313
3.2.1.3	Financially contribute to and support <i>South West Arts</i> programs and activities	<i>South West Arts</i> delivery of Shire based Arts program/s and activities	Membership of <i>South West Arts</i> maintained No. of activities held in the Shire	Director Corporate Services	1715

Strategic Objective: 3.2 Support community engagement through lifelong learning, culture and recreation					
Delivery Program Objective: 3.2.2 Facilitate and partner with local communities in the development of township plans					
DP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?	Budget Summary Ref.
3.2.2.1	Coordinate and align community projects and activities with township master plans	Increased resident engagement in town plan development and implementation	No. of meetings attended No. projects undertaken with in-kind support from Council Services	Strategic and Social Planning Coordinator	1313
3.2.2.1.1	Partner with our communities on the development of walking and cycling tracks along rail trails and river bank reserves	Increased resident engagement in town plan development and implementation	Value of in-kind support from Council services for community development of walking tracks / trails	Technical Services	1313 1010

Supported and engaged communities summary budget 2017 – 2018

	2017/18 Budget \$
Capital expenditures	(4,744,737)
Capital source of funds	2,426,937
Net Capital funds results	(2,317,800)
Operating expenditure	(6,182,168)
Operating source of funds	4,207,999
Net Operating result	(1,974,169)
Net funds / surplus (Deficit)	(4,291,698)

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Diverse and resilient business

Local job creation driven by investment in innovation (new products/services) is needed to retain and attract skilled professionals and young people.

Rural communities that offer lifestyle and professional opportunities are more successful in attracting and retaining a skilled workforce.

A strong local economy is a buffer against globally exposed commodity agribusiness during drought or economic downturn.

Tourism is a competitive industry sector with the drivers for growth being: a diverse range of local / regional experiences supported by contemporary marketing and promotion.

Strategic Objectives

- 4.1** Strengthen and diversify the local economy through investment in local jobs creation and innovation
- 4.2** Diversify and promote local tourism
- 4.3** Connect local, regional and national road, rail and aviation infrastructure

Delivery Program Objectives

- 4.1.1** Partner with government and industry to promote strategic investment in the development of economic assets and infrastructure needed to create jobs
- 4.1.2** Support local enterprise through local economic and industry development initiatives and projects
- 4.2.1** Implement the [Berrigan Shire Tourism Strategy](#)
- 4.2.2** Partner with regional Tourism Boards
- 4.3.1** Develop and promote Berrigan Shire regional transport and freight infrastructure

Strategic Objective: 4.1 Strengthen and diversify the local economy through investment in local jobs creation and innovation					
Delivery Program Objective: 4.1.1 Partner with government and industry to promote strategic investment in the development of economic assets and infrastructure needed to create jobs					
DP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?	Budget Summary Ref.
4.1.1.1	Complete the review and implement Berrigan Shire Economic Development Plan 2017 – 2021	Economic Development Plan developed	Adopted by Council and implemented	Economic and Industry Development Liaison	
4.1.1.1.1	Invest in transition to work and or further education projects	Annual Shire Job Expo Youth Futures Council Scholarships and Bursaries	Participant evaluation Uptake of scholarships	Economic and Industry Development Liaison	

Strategic Objective: 4.1 Strengthen and diversify the local economy through investment in local jobs creation and innovation					
Delivery Program Objective: 4.1.1 Partner with government and industry to promote strategic investment in the development of economic assets and infrastructure needed to create jobs					
DP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?	Budget Summary Ref.
4.1.1.1.2	Assist Industry and the Community to combat Queensland Fruit Fly	Industry and Community working together to have the region declared a Pest Free Zone. Regional and local opinion informs the actions of the NSW Local Government on the Area Wide Management Stakeholder Committee (AWMSC)	Communication activities undertaken No. meetings attended as NSW Local Govt. Representative Submissions (AWMSC)	Economic and Industry Development Liaison	
4.1.1.1.3	Actively liaise with local business during the processing of business related Development Applications	New developments are actively supported	No of new business Development Applications per annum	Economic and Industry Development Liaison	

Strategic Objective: 4.1 Strengthen and diversify the local economy through investment in local jobs creation and innovation					
Delivery Program Objective: 4.1.1 Partner with government and industry to promote strategic investment in the development of economic assets and infrastructure needed to create jobs					
DP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?	Budget Summary Ref.
4.1.1.1.4	Provide localised Economic Impact modelling on request for new or expanding ventures and events	Businesses have access to analyses of economic impact of a planned expansion or new venture.	No of requests received	Economic and Industry Development Liaison	
4.1.1.2	Develop industry profiles informed by strategic analysis of local conditions and relative competitive advantages	Conditions that support or inhibit the comparative growth and competitiveness of local business are identified	Profiles published Feedback from industry that profiles are used to attract investment	Economic and Industry Development Liaison	
4.1.1.3	Support collaborative planning, shared resourcing in local industry and promotion of business and infrastructure development projects	Council facilitation of industry networks / collaborative projects and shared resourcing	Surveys Infrastructure projects	Economic and Industry Development Liaison	

Strategic Objective: 4.1 Strengthen and diversify the local economy through investment in local jobs creation and innovation					
Delivery Program Objective: 4.1.1 Partner with government and industry to promote strategic investment in the development of economic assets and infrastructure needed to create jobs					
DP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?	Budget Summary Ref.
4.1.1.4	Continue the development and marketing Tocumwal Aerodrome industrial precinct	Development of Tocumwal Airpark	Development of sold allotments	Economic and Industry Development Liaison	

Strategic Objective: 4.1 Strengthen and diversify the local economy through investment in local jobs creation and innovation					
Delivery Program Objective: 4.1.2 Support local enterprise through local economic and industry development initiatives and projects					
DP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?	Budget Summary Ref.
4.1.2.1	Promote the development of business support groups /networks within the Shire.	Active business groups / networks contributing towards local jobs and business growth	Local business surveys Employment Data	Economic and Industry Development Liaison	
4.1.2.2	Convene regular meetings between Council and presidents' of local Chambers of Commerce or similar	Forum for local business and Council to identify and resolve issues of common concern	No. of meetings held Attendance No. projects	Economic and Industry Development Liaison	
4.1.1.2.1	Promote the development of industry support groups and business networks within the Shire.	Active industry groups / and business networks contributing towards local jobs and business growth	Local business surveys Employment Data	Economic and Industry Development Liaison	

Strategic Objective: 4.1 Strengthen and diversify the local economy through investment in local jobs creation and innovation					
Delivery Program Objective: 4.1.2 Support local enterprise through local economic and industry development initiatives and projects					
DP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?	Budget Summary Ref.
4.1.2.3	Recognise excellence in local business and industry	Excellence in local business and industry recognised by peers	No. of nominations received Attendance at awards	Economic and Industry	Development Liaison
4.1.2.3.1	Undertake a review of the Berrigan Business and Environment Awards	Staging of the Awards will be informed by stakeholder feedback	Survey	Economic and Industry Development Liaison	

Strategic Objective: 4.2 Diversify and promote local tourism					
Delivery Program Objective: 4.2.1 Implement the Berrigan Shire Tourism Strategy					
DP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?	Budget Summary Ref.
4.2.1.1	Invest in infrastructure that will add value to and increase the competitiveness of the Shire's Visitor Economy e.g: Redevelopment of the Tocumwal Foreshore Reserve	Local operators develop new Visitor Economy product and services	Increase in Visitors Tocumwal Foreshore	Director Technical Services	
4.2.1.2	Partner with industry and other levels of government on securing investment needed for Ports of the Murray and Murray River Adventure Trail Projects	New Visitor Experiences	Investment by other levels of Government and Industry in Ports of the Murray and Murray River Adventure Trail Projects	Economic and Industry Development Liaison	

Strategic Objective: 4.2 Diversify and promote local tourism					
Delivery Program Objective: 4.2.1 Implement the Berrigan Shire Tourism Strategy					
DP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?	Budget Summary Ref.
4.2.1.3	Provide support to event proponents and organisers.	Increase in the number of successful events, proponents and organisers Increased attendance local events	No. of events supported by Council Event Surveys	Economic and Industry Development Liaison	
4.2.1.4	Facilitate local industry review and update of digital content and marketing	Digital content will be accurate	Data Analytics Annual Survey of digital content	Economic and Industry Development Liaison	

Strategic Objective: 4.2 Diversify and promote local tourism					
Delivery Program Objective: 4.2.2 Partner with regional Tourism Boards					
DP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?	Budget Summary Ref.
4.2.2.1	Membership of regional tourism boards established to increase visitation and economic activity in the Murray Region of NSW and Murray River towns	Regional and interstate marketing and promotion of the Shire's tourism products and services	Participation in Regional Tourism Boards Value of projects undertaken by that Regional Board that promote Murray River towns as a Destination	Councillor and staff attendance at Regional Tourism Board Meetings	Economic and Industry Development Liaison

Strategic Objective: 4.3 Connect local, regional and national road, rail and aviation infrastructure					
Delivery Program Objective: 4.3.1 Develop and promote Berrigan Shire regional transport and freight infrastructure					
DP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?	Budget Summary Ref.
4.3.1.1	Develop business case for the development of hardstand and serviced truck parking Tocumwal, Berrigan and Finley	Improved safety and services for transport and logistics industries	Business Case developed and costed	Economic and Industry Development Liaison	
4.3.1.1.1	Undertake analyses to inform the development of a solution to long term truck parking and decoupling in Tocumwal	Data collected Business case and Feasibility study for the Major Rest Area (as defined by RMS)in Tocumwal	A satisfactory truck parking and decoupling facility – Major Rest Area – is located on the Newell Highway in Tocumwal		
4.3.1.2	Lobby for upgrade of rail facilities, associated with Tocumwal rail line incl. line to Shepparton and Melbourne Ports	Increased use of Tocumwal inter-modal facility	Investment by government in facilities	Economic and Industry Development Liaison	

Strategic Objective: 4.3 Connect local, regional and national road, rail and aviation infrastructure					
Delivery Program Objective: 4.3.1 Develop and promote Berrigan Shire regional transport and freight infrastructure					
DP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?	Budget Summary Ref.
4.3.1.3	Participate actively in efforts to upgrade Newell Highway and Midland Murray Valley highways particularly the Shepparton bypass	Increased use of Tocumwal inter-modal facility	Highway upgrades demonstrative progress	Funding is committed by Victorian and Commonwealth Governments	Economic and Industry Development Liaison
4.3.1.4	Operate the Tocumwal Aerodrome	Operated in accordance with CASA regulations and Tocumwal Aerodrome Management Plan.	Annual report on activity	Annual Report Presented to Council on Aerodrome Operations	Director Technical Services
4.3.1.4.1	Maintain the Tocumwal Aerodrome	Maintained in accordance with Corporate and Community Services Asset Management Plan	Satisfactory results from CASA inspections for continuation of Aerodrome registration	Annual Report is presented to Council on Aerodrome Operations CASA issue compliant assessment of Aerodrome Operations and Management	Director Technical Services

Strategic Objective: 4.3 Connect local, regional and national road, rail and aviation infrastructure					
Delivery Program Objective: 4.3.1 Develop and promote Berrigan Shire regional transport and freight infrastructure					
DP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?	Budget Summary Ref.
				Tocumwal Aerodrome maintains its registration	

Draft

Diverse and resilient business summary budget 2017 – 2018

	2017/18 Budget \$
Capital expenditures	(20,000)
Capital source of funds	-
Net Capital funds results	(20,000)
Operating expenditure	(1,008,961)
Operating source of funds	316,341
Net Operating result	(692,620)
Net funds / surplus (Deficit)	(712,620)

Draft



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Council Rates 2017/2018

Rates and charges provide Council with a major source of revenue which is used to meet the costs of providing services to business and residents of the Shire. The rates and charges described provide the net funding requirements for a number of the programs and initiatives described in Council's Operational Plan and 4-year Delivery Program.

Each year, the New South Wales Independent Pricing and Regulatory Tribunal (IPART) determines the allowable annual increase in general income for NSW councils – this is known as the rate peg.

Rates are calculated based on the NSW Valuer General's assessment of the unimproved capital value of the land and Council's 2017/18 rate is based on the Valuer General's 2016 assessments. Council adopts on an annual basis its Rating and Revenue Policy – a copy of this policy is available from Council.



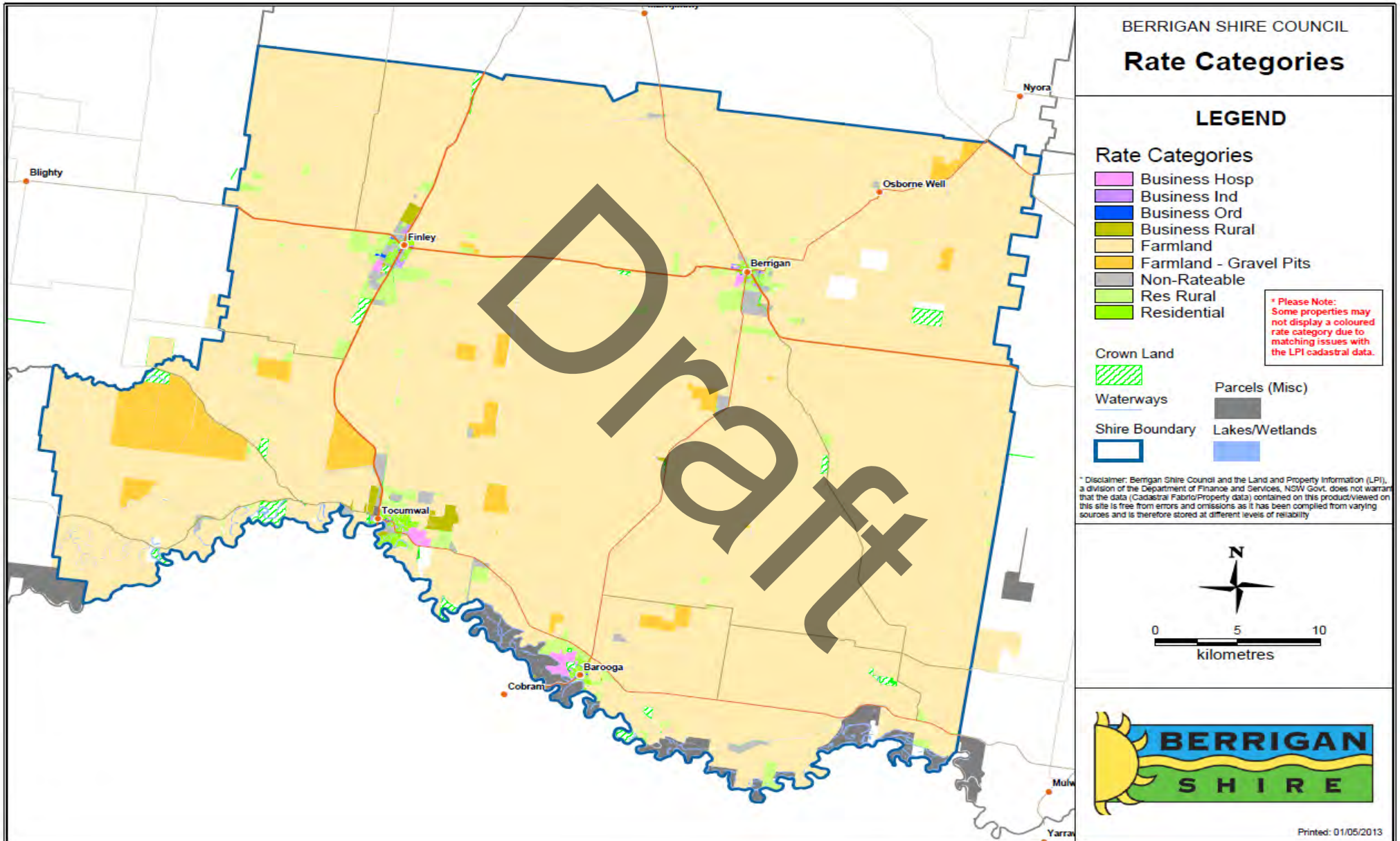
Calculating your ordinary rate

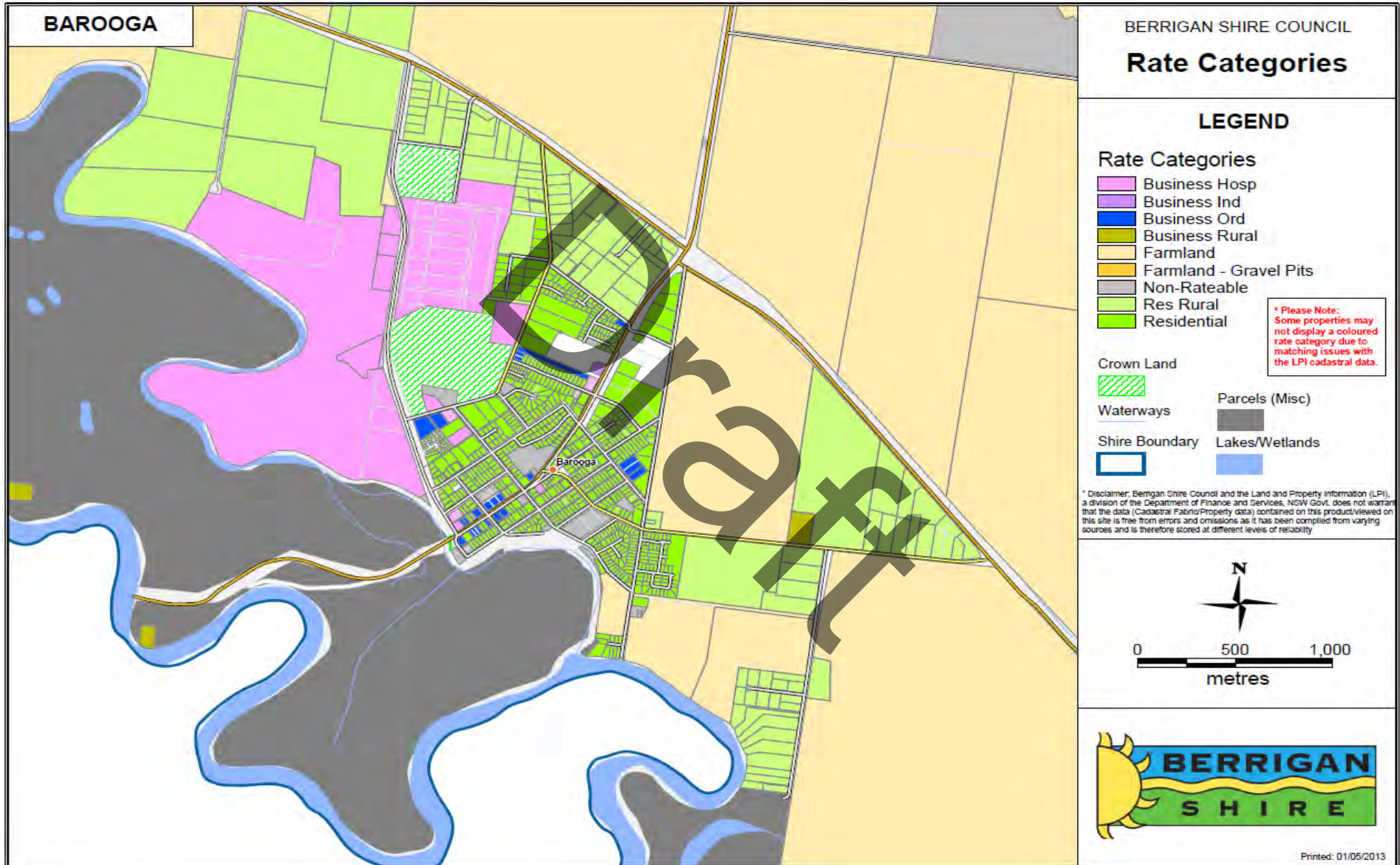
Check the following maps. For example if your land is categorised for rating purposes Residential Rural Rate the rate is calculated by multiplying your 2016 valuation by the \$0.006284 rate in the dollar.

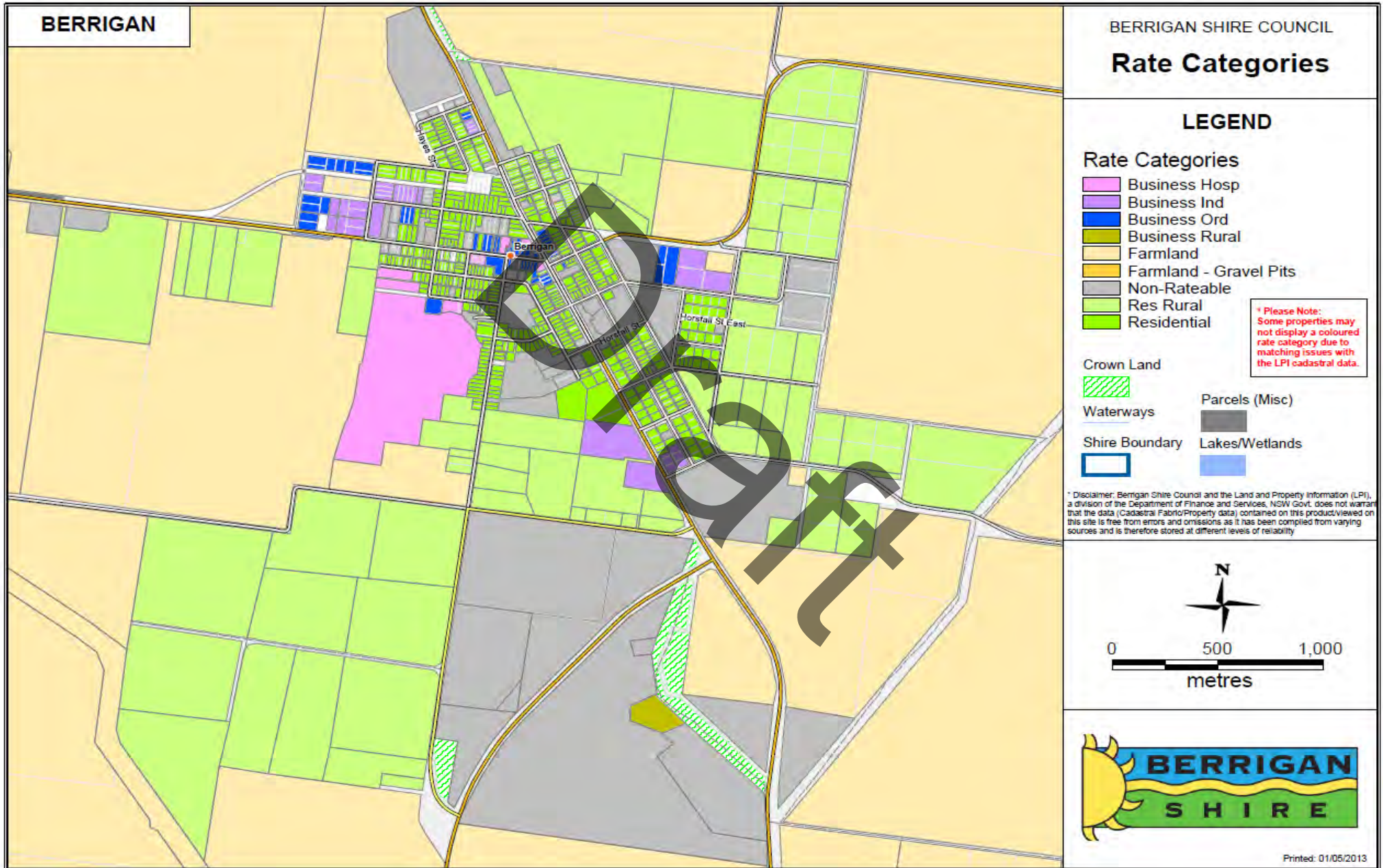
The Farmland rate is \$0.00059126 in the dollar. It applies to all farmland in the Shire

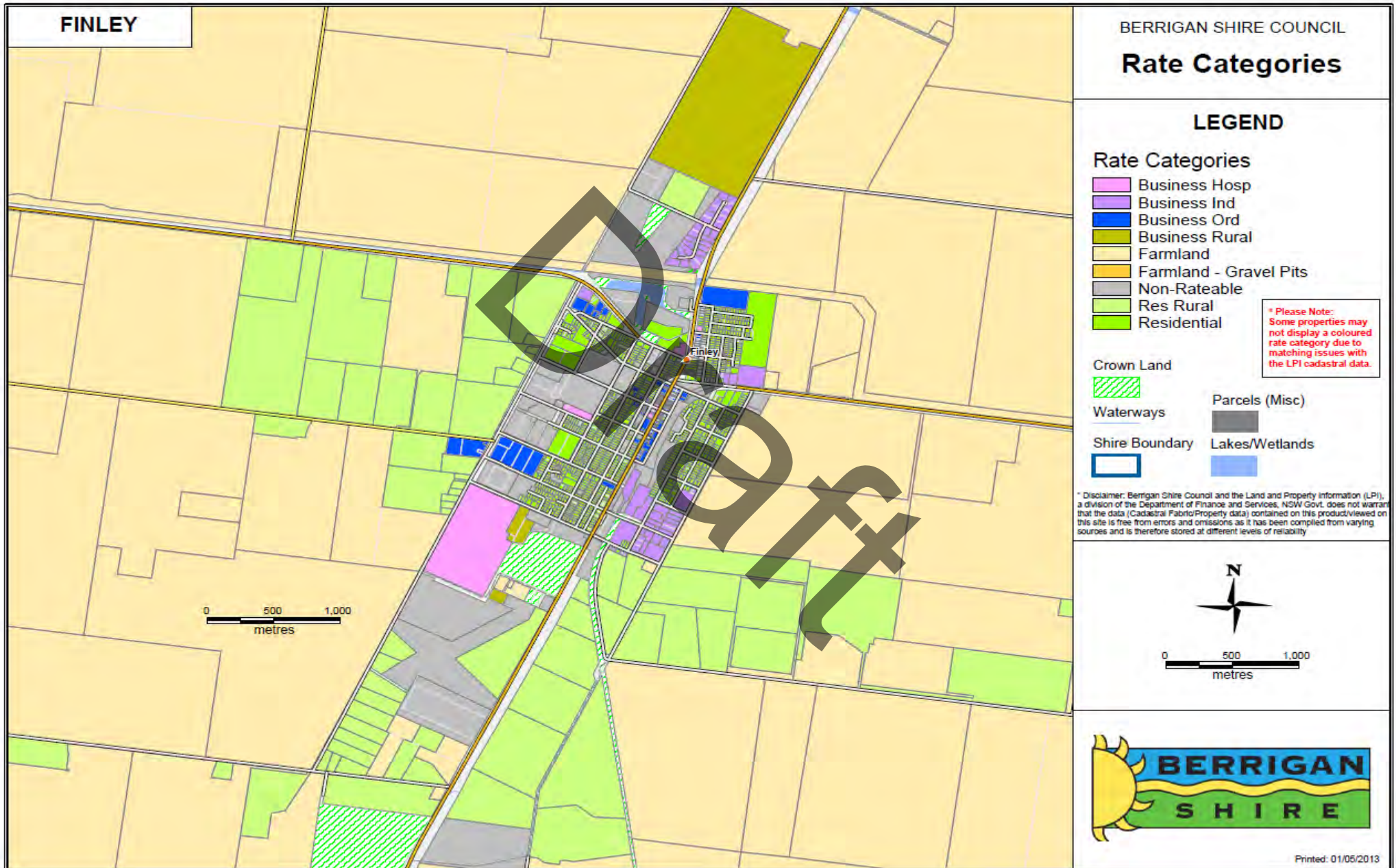
The Business rate varies by urban/town locations and the rate is applied to land categorised Business Ordinary, Business Hospitality, Business Rural. Each category has the same value as the residential rate of its urban/town location

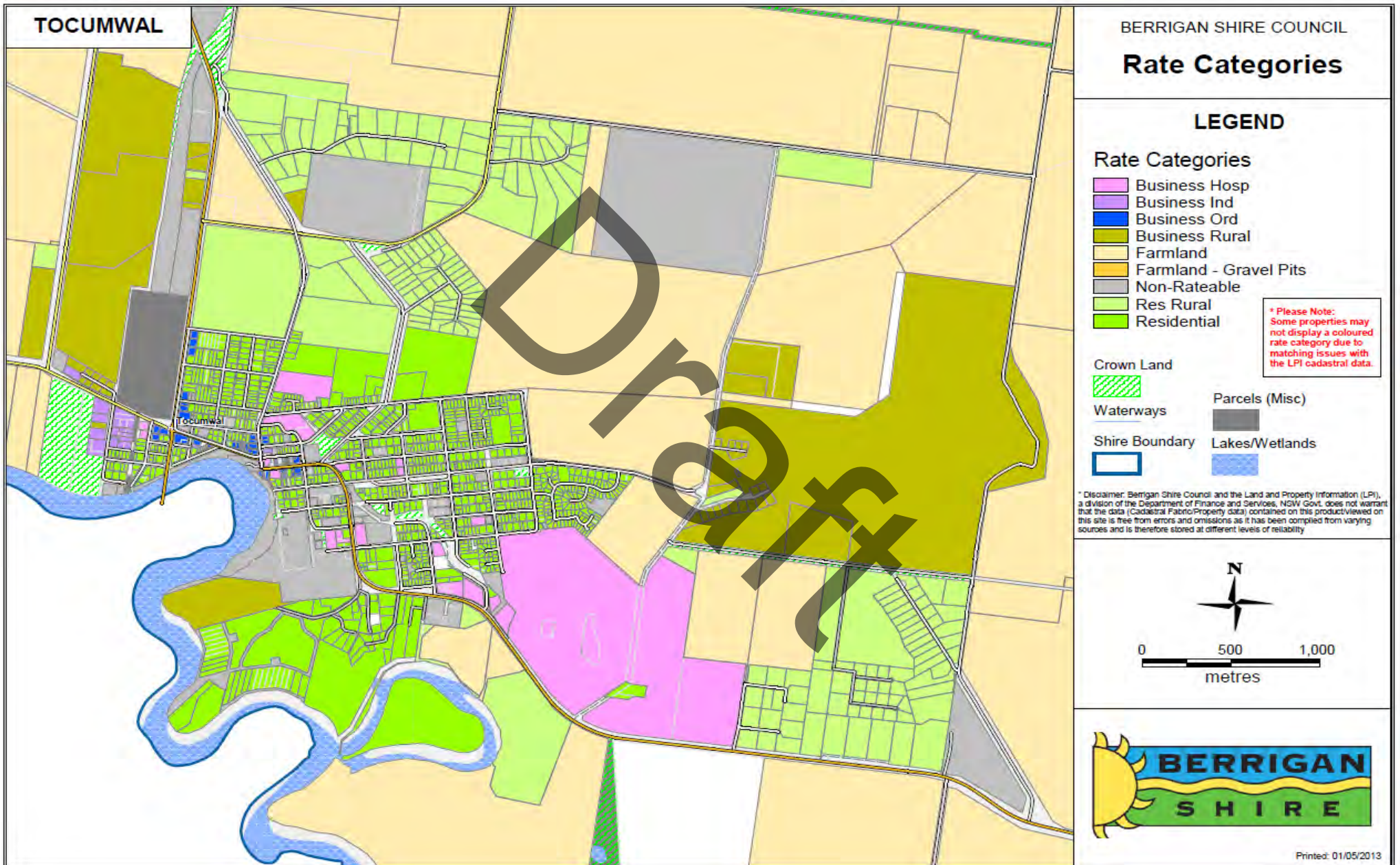
The average property in each town pays the same level of Ordinary Rate











Waste Management Service Charges 2017/18

Service provided	2017/18 Fee (\$ per annum	% Variation
Domestic Waste Collected 1 x Weekly pick up of 120 litre small garbage bin. (Green) 1 x Fortnightly pick up of 240 litre recycling bin. (Blue)	\$279.00	2.5%
Additional Service (Collected) 1 x Weekly pick up of 120 litre small garbage bin (Green)	\$187.00	2.5%
Uncollected (vacant charge) Charged on vacant land within the collection zone – no service is provided.	\$55.00	2.5%
Business / Non Residential Garbage Charge 1 x Weekly pick up of 240 litre big bin. (Green)	\$261.00	2.5%
Garbage and Recycling Charge 1 x Weekly pick up of 240 litre big garbage bin. (Green) 1 x Fortnightly pick up of 240 litre recycling bin. (Blue)	\$384.00	2.5%
Recycling Collected 1 x Fortnightly pick up of 240 litre recycling bin. (Blue)	\$124.00	2.5%

Stormwater Management Service 2017/18

Service provided	2017/18 Fee (\$ per annum	% Variation
Residential Premises - on urban land	\$25.00	0%
Strata properties (per strata)	\$12.50	0%
Vacant Land	Exempt	0%
Commercial Premises - on urban land	\$25.00	0%
Other	\$25.00	0%

Sewer Charges 2017/18

Service provided	2017/18 Fee (\$ per annum	% Variation
Sewer Supply Charge Charged to all rateable land utilising the town sewer system or zoned residential and within 75m of Councils sewer system.	\$526.00	2.5%
Pedestal Charge Any property with more than 2 (two) cisterns/water closets will be charged a pedestal charge per excess cistern/water closet. A pedestal charge per cistern/water closet will be raised on all non-rateable properties connected to the sewerage supply.	\$112.00	2.5%
On-Site Low Pressure Maintenance Charge Applied to properties connected to Councils' sewerage supply via a low-pressure pump. Council maintains the pump in perpetuity subject to the owner paying the On-site low pressure maintenance charge.	\$150.00	57%

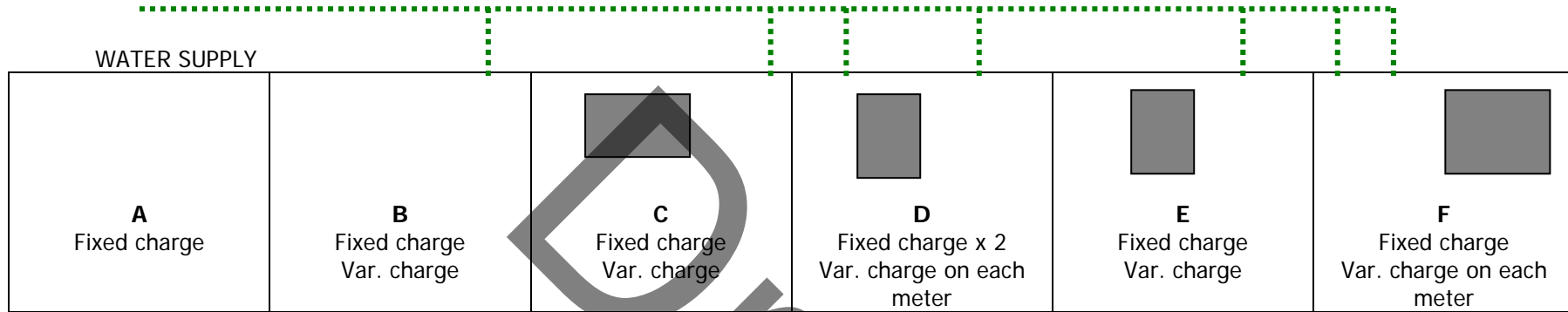
Water Access and Consumption Charges 2017/18

Service provided	2017/18 Fee (\$ per annum)	% Variation
Water Access Charge Applied to all properties supplied with water from a water pipe of the Council or land that is situated within 225m of Councils' water supply pipes. (see diagram attached)	\$523.00	2.5%
Water Consumption Charges – Unfiltered (Barooga, Berrigan & Finley)	\$0.73 per kl (stage 4 restrictions in force) \$0.52 per kl (other restrictions in force) \$0.47 per kl (no restrictions)	0%
Water Consumption Charges – Treated (Barooga, Berrigan & Finley)	\$1.46 per kl (stage 4 restrictions in force) \$1.04 per kl (other restrictions in force) \$0.94 per kl (no restrictions)	0%
Water Consumption Charges – Treated (Tocumwal)	\$0.97 per kl (stage 4 restrictions in force) \$0.69 per kl (other restrictions in force) \$0.62 per kl (no restrictions)	0%

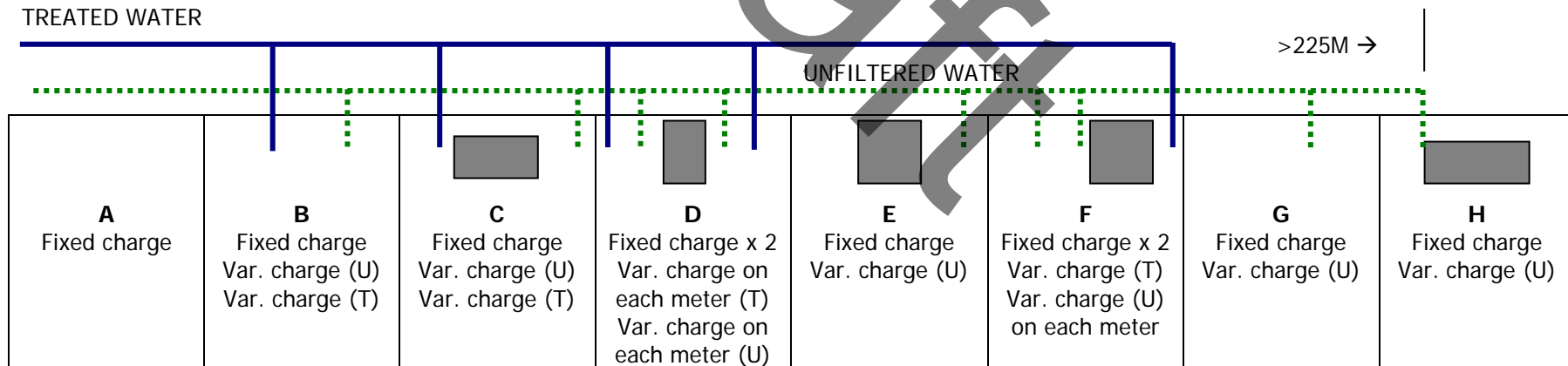
Water Access and Consumption Charges 2016/17

Service provided	2016/17 Fee (\$ per annum)	% Variation
Water Access Charge Applied to all properties supplied with water from a water pipe of the Council or land that is situated within 225m of Councils' water supply pipes. (see diagram attached)	\$510.00	2.5%
Water Consumption Charges – Unfiltered (Barooga, Berrigan & Finley)	\$0.73 per kl (stage 4 restrictions in force) \$0.52 per kl (other restrictions in force) \$0.47 per kl (no restrictions)	0%
Water Consumption Charges – Treated (Barooga, Berrigan & Finley)	\$1.46 per kl (stage 4 restrictions in force) \$1.04 per kl (other restrictions in force) \$0.94 per kl (no restrictions)	0%
Water Consumption Charges – Treated (Tocumwal)	\$0.97 per kl (stage 4 restrictions in force) \$0.69 per kl (other restrictions in force) \$0.62 per kl (no restrictions)	0%

1. WHERE SINGLE SUPPLY IS AVAILABLE TO PROPERTY
 (Tocumwal) – Not including proposed new subdivisions outside village boundary



2. WHERE DUAL SUPPLY IS AVAILABLE TO PROPERTY (EXCEPT "H" – SINGLE AVAILABLE ONLY)
 (Barooga, Berrigan and Finley) – Not including proposed new subdivisions outside village boundary



NOTE: Indicates residence or residential use with house (T) Treated Supply (U) Unfiltered Supply

Fees and charges on next page

Draft

Berrigan Shire Council



Berrigan Shire Council
Fees and Charges 2017-18

Our Vision

In 2027 we will be recognised as a Shire that builds on and promotes our natural assets and advantages to create employment and economic activity to attract residents, families and tourists

Creating our Preferred Future

Berrigan Shire 2027 is the third Community Strategic Plan developed by the Council in partnership with our communities. It is a common strategic planning lens or framework that can be used by other agencies, our local community and the Council to demonstrate the steps we are taking to realise the aspirations of our community. It is also the Shire Council's statement about how it will work with local communities and other levels of government.

The Schedule of Fees and Charges sets out each of the Council's Fees and Charges it intends to charge in 2017/18, including the methodology used to set each charge. The schedule is a part of the Council's Annual Operational Plan. The Schedule of Fees and Charges is prepared in line with the NSW government legislation and the Council's adopted User Fees and Charges Policy. The Schedule of Fees and Charges assists the Council to deliver on its objectives as set in Berrigan Shire 2027 and its 4-year Delivery Program.

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Reading our user fees and charges

Council provides a range of services through the following business and service units of Council:

- Development Services
- Environmental Services
- Technical Services
- Corporate Services
- Community Services

The Fees and Charges Guide is organised by services provided and the business unit of Council responsible for that service. Each fee is also coded to identify the relationship between the service provided and its contribution toward the realisation of Berrigan Shire 2027 strategic outcomes

- 1. Sustainable natural and built landscapes**
- 2. Good government**
- 3. Supported and engaged communities**
- 4. Diverse and resilient business**

DRAFT

Guidelines – User Fees and Charges

All Council fees and charges are set in line with the Council’s adopted User Fees and Charges Policy. This policy states that where legally possible, the Council intends to charge users for the provision of **all** goods and services that it provides.

As a general rule the Council will set its fees and charges at a rate to generate the maximum amount of revenue possible to offset the cost burden of the provision of services borne by other sources of revenue such as rates and untied grants.

Therefore, the Council will at a minimum seek to recover the full cost of service provision from its customers and clients. This general principle will only be modified where other specific fee and charge setting principles as detailed in the Council’s User Fees and Charges Policy apply.

Every fee or charge set by the Council will be based on a clear fee setting rationale. This rationale will be shown for each fee in the Fees and Charges Register.

The rationales applicable are as follows:

- **(A) Statute Limited** – Priced at the figure stipulated by law as applicable to this activity
- **(B) Cost Recovery** – Priced so as to return full cost recovery for the activities provided
- **(C) Commercial Basis** – Priced to cover the cost of the item plus a commercial mark-up
- **(D) Community Service Obligation** – Priced at below the cost of providing this activity as provision of the activity meets a social or economic objective of the Council.

The User Fees and Charges Policy Rationale Identifier (A, B, C etc.) appear beside the various fees and charges shown below. Where an asterisk appears next to the Policy ID (i.e. A*, B* etc.) the Council has identified that the maximum amount charged does not cover the cost to the Council of providing the service.

Where a fee or charge is shown as “**ND**”, the Council has chosen not to disclose this amount – in accordance with clause 201(4) of *the Local Government Regulation 2005* – as disclosure could confer a commercial advantage on a competitor of the Council.

Note: The Council will use its best endeavours to determine the Goods and Services Tax (GST) status for each user fee and charge that it sets. However there may be fees and charges for which the Council is unable to confirm the GST status.

Accordingly, if a fee that is shown as being subject to GST is subsequently found not to be subject to GST, then that fee will be amended by reducing the GST to nil. Conversely, if the Council is advised that a fee which is shown as being not subject to GST becomes subject to GST, then the fee will be increased but only to the extent of the GST.

Name	Item No.	Year 16/17 Fee (incl. GST)	Year 17/18 Fee (incl. GST)	Increase %	Basis	GST	Policy ID	Strategic Outcomes
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BERRIGAN SHIRE COUNCIL

DEVELOPMENT SERVICES

Development Applications (Environmental Planning and Assessment Act 1979)

Single Dwelling House and Additions	1.1	\$455.00	\$455.00	0.00%	Application	N	A	1
Less than \$100,000 – see Other Development Applications for over \$100,000								

Subdivisions

Including New Roads	1.2.1	\$665 plus \$65 per additional lot			Application	N	A	1
Not including New Roads	1.2.2	\$330 plus \$53 per additional lot			Application	N	A	1
Strata	1.2.3	\$330 plus \$65 per additional lot			Application	N	A	1
Not including Physical Works	1.3	\$285.00	\$285.00	0.00%	Application	N	A	1
On-farm Water Storage 15ML (SEPP 52)	1.4	\$285.00	\$285.00	0.00%	Application	N	A	1
Involving Liquor Licences or Places of Public Entertainment	1.5	\$285.00	\$285.00	0.00%	Application	N	A	1

Other Development Applications

Pre-application Meeting Consulting Fee	1.6.1	Included in Charge Below			Application	N	A	1
\$0 to \$5,000	1.6.2	\$110.00	\$110.00	0.00%	Application	N	A	1
\$5,001 to \$50,000	1.6.3	\$170 plus an additional \$3 for each \$1,000 or part thereof of the estimated cost			Application	N	A	1
\$50,001 to \$250,000	1.6.4	\$352.00 plus an additional \$3.64 for each \$1,000 or part thereof by which the estimated cost exceeds \$50,000			Application	N	A	1
\$250,001 to \$500,000	1.6.5	\$1,160.00 plus an additional \$2.34 for each \$1,000 or part thereof by which the estimated cost exceeds \$250,000			Application	N	A	1
\$500,001 to \$1,000,000	1.6.6	\$1,745.00 plus an additional \$1.64 for each \$1,000 or part thereof by which the estimated cost exceeds \$500,000			Application	N	A	1
\$1,000,001 to \$10,000,000	1.6.7	\$2,615.00 plus an additional \$1.44 for each \$1,000 or part thereof by which the estimated cost exceeds \$1,000,000			Application	N	A	1
Greater than \$10,000,000	1.6.8	\$15,875.00 plus an additional \$1.19 for each \$1,000 or part thereof by which the estimated cost exceeds \$10,000,000			Application	N	A	1

Development Control

Advertising

Advertised development – minimum	1.7.1	\$220.00	\$250.00	13.64%	Application	N	A	1
Advertised development – maximum	1.7.1	\$1,105.00	\$1,105.00	0.00%	Application	N	A	1
Designated development – maximum	1.7.2	\$2,220.00	\$2,220.00	0.00%	Application	N	A	1

Name	Item No.	Year 16/17	Year 17/18		Basis	GST	Policy ID	Strategic Outcomes
		Fee (incl. GST)	Fee (incl. GST)	Increase %				

Other

Integrated development and development requiring concurrence	1.7.3	Cost of normal Development Application plus an additional \$140 + \$320 for each integrated approval body or concurrence authority			Application	N	A	1
Designated development	1.7.4	Maximum of \$920 plus scheduled fee and cost of advertising			Application	N	A	1
Contaminated sites	1.7.5	As per 1.9 plus cost of independent assessment of submitted report			Application	N	A	1

Request to Review Determination

No works	1.8.1	Max 50% original fee			Application	N	A	1
Dwelling less than \$100,000	1.8.2	\$190.00	\$190.00	0.00%	Application	N	A	1
\$0 to \$5000	1.8.3	\$55.00	\$55.00	0.00%	Application	N	A	1
\$5,001 to \$250,000	1.8.4	\$85, plus an additional \$1.50 for each \$1,000 (or part of \$1,000) of the estimated cost			Application	N	A	1
\$250,001 to \$500,000	1.8.5	\$500, plus an additional \$0.85 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000.			Application	N	A	1
\$500,001 to \$1,000,000	1.8.6	\$712, plus an additional \$0.50 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000.			Application	N	A	1
\$1,000,001 to \$10,000,000	1.8.7	\$987, plus an additional \$0.40 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000			Application	N	A	1
Greater than \$10,000,000	1.8.8	\$4,737, plus an additional \$0.27 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10,000,000			Application	N	A	1

Amendment to Development Consent

s96(1) (Maximum)	1.9.1	\$71.00	\$71.00	0.00%	Application	N	A	1
s96(1A)	1.9.2	Maximum \$645 or 50% of original development application fee, whichever is the lesser			Application	N	A	1
s96(2)	1.9.3	50% of original fee if under \$100 otherwise see – Request to review determination			Application	N	A	1

Rezoning

Initial assessment, site inspection/report to Council	1.10.1	\$708.00	\$719.00	1.55%	Application	Y	B	1
Minor LEP amendment following Council decision	1.10.2	\$1,660.00	\$1,685.00	1.51%	Application	Y	B	1
Major LEP amendment plus additional cost for consultant to prepare environmental study plus planning proposal	1.10.3	\$4,295.00	\$4,359.00	1.49%	Application	Y	B	1
Amendment to Development Control Plan	1.11	\$230 plus advertising			Application	Y	B	1

Name	Item No.	Year 16/17 Fee (incl. GST)	Year 17/18 Fee (incl. GST)	Increase %	Basis	GST	Policy ID	Strategic Outcomes
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Certificates

Construction Certificates

New dwelling	2.1.1	\$338.00	\$343.00	1.48%	Application	Y	C	1
Dwelling Additions	2.1.2	\$212.00	\$215.00	1.42%	Application	Y	C	1
Structures ancillary to dwellings and farm sheds	2.1.3	\$100.00	\$102.00	2.00%	Per Application	Y	C	1
Commercial and industrial development less than 100m2	2.1.4	\$338.00	\$343.00	1.48%	Application	Y	C	1
Commercial and industrial development equal to or greater than 100m2	2.1.5	\$338 + \$1.10 per additional m2			Application	Y	C	1
Subdivision – Per lot	2.1.6	\$151.00	\$153.00	1.32%	Application	Y	C	1
Subdivision supervision fee for new work carried out by private contractors on future Council assets	2.1.7	1% of estimated engineering const. cost plus GST			Application	Y	C	1
Processing of variations to Building Code of Australia	2.1.8	\$338 per clause			Clause	Y	C	1
Modification of Construction Certificate	2.1.9	\$63 or 50% of original fee, whichever is greater			Application	Y	C	1

Compliance Certificates

Critical stage inspections	2.2.1	\$113.00	\$115.00	1.77%	Application	Y	C	1
Occupation certificate	2.2.2	\$113.00	\$115.00	1.77%	Application	Y	C	1
Subdivision Certificate	2.2.3	\$113.00	\$115.00	1.77%	Application	Y	B	1

Complying Development Certificates

Class 10 buildings less than 100m2	2.3.1	\$125.00	\$127.00	1.60%	Application	Y	C	1
Buildings less than 150m2 other than Class 10 buildings	2.3.2	\$188.00	\$191.00	1.60%	Application	Y	C	1
Buildings greater than 150m2 other than rural sheds	2.3.3	\$188 + \$1.10 per additional m2			Application	Y	C	1
Rural sheds greater than 150m2	2.3.4	\$250 maximum			Application	Y	C	1
Modification of Complying Development Certificate	2.3.5	\$62 or 50% of original fee, whichever is greater			Application	Y	C	1

Name	Item No.	Year 16/17 Fee (incl. GST)	Year 17/18 Fee (incl. GST)	Increase %	Basis	GST	Policy ID	Strategic Outcomes
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Planning Certificates (s149, Environmental Planning and Assessment Act 1979)

s149 (2) & (3)	2.4.1	\$53.00	\$53.00	0.00%	Application	N	A	1
s149 (5)	2.4.2	\$80.00	\$80.00	0.00%	Application	N	A	1

Building Certificates

Class 1 building or Class 10 building for each dwelling containing in the building or in any other building in the allotment	2.5.1	\$250.00	\$250.00	0.00%	Application	N	A	1
Any other class of building	2.5.2	\$250.00	\$250.00	0.00%	Application	N	A	1
In any case where the application relates to a part of a building and that part consists of an external wall only or does not otherwise have a floor area	2.5.3	\$250.00	\$250.00	0.00%	Application	N	A	1
If it is reasonably necessary to carry out more than one inspection of the building before issuing a building certificate (not exceeding \$75) for the issue of the certificate. However, the Council may not charge for any initial inspection	2.5.4	\$90.00	\$90.00	0.00%	Application	N	A	1
Floor area of building or part not exceeding 200m ²	2.5.5	\$250.00	\$250.00	0.00%	Application	N	A	1
Exceeding 200m ² but not exceeding 2,000 m ²	2.5.6	\$250 plus an additional 50 cents per square metres in addition to 200 square meters			Application	N	A	1
Exceeding 2,000 m ²	2.5.7	\$1,165 plus an additional \$0.075 per square metres in addition to 2,000 square meters			Application	N	A	1
Copy of Building Certificate	2.6	\$13.00	\$13.00	0.00%	Copy	N	A	1
Certificate as to orders (s121ZP EP & A Act 1979)	2.7	\$70.00	\$70.00	0.00%	Application	N	A	1
Certificate as to notices (s735A LG Act 1993)	2.8	\$80.00	\$80.00	0.00%	Application	N	A	1
Expedited provision of certificate (by arrangement)	2.9	\$23.00	\$23.00	0.00%	Application	Y	B	1

Name	Item No.	Year 16/17 Fee (incl. GST)	Year 17/18 Fee (incl. GST)	Increase %	Basis	GST	Policy ID	Strategic Outcomes
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Information Service Fee

Written response	2.10.1	\$59.00	\$60.00	1.69%	Application	Y	B	1
Written response and inspection	2.10.2	\$107.00	\$109.00	1.87%	Application	Y	B	1
Dwelling entitlement enquiry fee	2.11	\$59.00	\$60.00	1.69%	Application	Y	B	1
Duplicate Construction, Compliance, Occupation and Complying development Certificates	2.12	\$23.00	\$23.00	0.00%	Application	Y	B	1
Lodgement fee for all Part 4A certificates issued by private certifiers and kept by Council	2.13	\$36.00	\$36.00	0.00%	Certificate	N	A	1

Local Activity and Road Act Applications

Local Activities (s68) – other than those with a specific fee	3.1	\$100.00	\$102.00	2.00%	Application	N	B	1
Application to amend Local Activity Approval	3.2	\$43.00	\$44.00	2.33%	Application	N	B	1
Required Local Activity Inspections	3.3	\$113.00	\$115.00	1.77%	Application	Y	B	1
Minor sewer works application fee	3.4	\$106.00	\$108.00	1.89%	Application	Y	B	1
Septic tank (new)	3.5	\$229.00	\$232.00	1.31%	Application	Y	B	1

Surveillance Fee

Hairdressers Beauty Salon	3.6.1	\$113.00	\$115.00	1.77%	Application	Y	B	1
Undertakers Mortuary	3.6.2	\$113.00	\$115.00	1.77%	Application	Y	B	1

Temporary Occupation of Footpath by Fence or Hoarding During and Building Operation

Application	3.7.1	\$20.00	\$20.00	0.00%	Application	N	A	1
Occupation	3.7.2	\$14.00	\$14.00	0.00%	Week	Y	B	1

Name	Item No.	Year 16/17 Fee (incl. GST)	Year 17/18 Fee (incl. GST)	Increase %	Basis	GST	Policy ID	Strategic Outcomes
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Street Trading/Street Vending

Vehicle permit	3.8.1	\$108.00	\$110.00	1.85%	Application	N	B	1
Footpath trading/Outdoor dining	3.8.2	\$55.00	\$55.00	0.00%	Application	Y	D	1
2 year permit								
Single free standing sign	3.8.3	\$22.00	\$22.00	0.00%	Application	Y	D	1
2 year permit								
Impounded Advertising Structure release fee	3.9	\$125.00	\$127.00	1.60%	Structure	Y	B	1

On Site Sewerage

Registration	3.10.1	\$31.00	\$31.00	0.00%	Application	N	A	1
Inspection	3.10.2	\$113.00	\$115.00	1.77%	Inspection	Y	B	1
Water Connection application processing	3.11	\$67.00	\$67.00	0.00%	Application	N	A	1

Development Services Administration

Certified copy of document, map or plan	4.1	\$53.00	\$53.00	0.00%	Copy	N	A	1
Search for drainage diagram required under Conveyancing Act.	4.2	\$56.00	\$57.00	1.79%	Diagram	Y	B	1
Copy of diagram or written response provided								

Caravan Parks, Camping Grounds and Manufactured Home Estates

Application for approval to operate (LGA 1993)	5.1	\$8.00	\$8.00	0.00%	Application	N	B	1
Per site (minimum \$110)								
Replacement approval	5.2	\$56.00	\$57.00	1.79%	Application	N	B	1
E.g. in the name of the new operator								
Inspection of manufactured home/ Reinspection	5.3	\$78.00	\$79.00	1.28%	Application	N	B	1

Environmental Health Services

Food Premises Administration Fee

Retail	6.1.1	\$54.00	\$55.00	1.85%	Application	N	B	3
Community	6.1.2	\$0.00	\$0.00	-	Application	N	D	3
Food premises inspection fee	6.2	Maximum \$148 Minimum \$74.30 plus \$37.09 maximum travelling expenses			Inspection	N	B	3
Issue of Improvement Notice – Food	6.3	\$333.00	\$333.00	0.00%	Notice	N	A	3

Name	Item No.	Year 16/17 Fee (incl. GST)	Year 17/18 Fee (incl. GST)	Increase %	Basis	GST	Policy ID	Strategic Outcomes
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Private and Commercial Swimming Pools (Swimming Pool Act 1998 & Regulation 2008)

Application for exemption from barrier requirements	7.1	\$70.00	\$70.00	0.00%	Application	N	A	1
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Barrier Compliance Inspection

Initial inspection	7.2.1	\$150.00	\$150.00	0.00%	Inspection	N	A	1
Reinspection	7.2.2	\$100.00	\$100.00	0.00%	Inspection	N	A	1
Issue of compliance certificate	7.2.3	\$70.00	\$70.00	0.00%	Application	N	A	1

Companion Animals (Companion Animals Act)

Registration

Dog or cat (not desexed)	8.1.1	\$192.00	\$192.00	0.00%	Lifetime	N	A	3
Clause 17 (1)(c)								
Dog or cat (desexed)	8.1.2	\$52.00	\$52.00	0.00%	Lifetime	N	A	3
Clause 17 (1)(a)								
Dog or cat (desexed, owned by pensioner)	8.1.3	\$21.00	\$21.00	0.00%	Lifetime	N	A	3
Clause 17 (1)(b)								
Registered breeder	8.1.4	\$52.00	\$52.00	0.00%	Lifetime	N	A	3
Clause 17 (1)(d)								
Dog or cat (desexed animal sold be eligible pound or shelter)	8.1.5	\$26.00	\$26.00	0.00%	Lifetime	N	A	3
Clause 17 (1)(e)								
Assistance animal	8.1.6	\$0.00	\$0.00	-	Lifetime	N	A	3
Working dog (on property)	8.1.7	\$0.00	\$0.00	-	Lifetime	N	A	3
Sustenance and release	8.2	\$12.00	\$12.00	0.00%	Per Day Per Animal	Y	B	3
Out of hours release	8.3	\$95.00	\$96.00	1.05%	Instance	Y	B	3
Microchipping of impounded animals	8.4	\$95.00	\$96.00	1.05%	Animal	Y	B	3

Name	Item No.	Year 16/17 Fee (incl. GST)	Year 17/18 Fee (incl. GST)	Increase %	Basis	GST	Policy ID	Strategic Outcomes
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Stock Control

Impounding

Horse, mule, ass, cow (cow and calf up to 3 months), camel, goat or pig	9.1.1	\$27.00	\$27.00	0.00%	Animal	N	B	3
Per animal – minimum \$100								
Rams, ewes, sheep /lambs	9.1.2	\$7.00	\$7.00	0.00%	Animal	N	B	3
Per animal – minimum \$100								
Droving, walking or transportation fees	9.1.3	Ranger time and/or cartage costs + GST			Instance	Y	B	3

Sustenance

Cattle, horse	9.2.1	\$5.00	\$5.00	0.00%	Day	N	D	3
Plus Direct Costs								
Pig	9.2.2		Direct Costs		Day	N	D	3
Sheep	9.2.3	\$0.50	\$1.00	100.00%	Day	N	D	3
Plus Direct Costs								
Attending stock on roads	9.2.4		Direct Costs		Instance	N	D	3

Name	Item No.	Year 16/17 Fee (incl. GST)	Year 17/18 Fee (incl. GST)	Increase %	Basis	GST	Policy ID	Strategic Outcomes
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ENVIRONMENTAL SERVICES

Waste Management Facilities

Residential Waste (Within Berrigan Shire)

General	10.1.1	\$24.00	\$25.00	4.17%	m3	Y	B	1
Rubbish bag	10.1.2	\$4.00	\$5.00	25.00%	Each	Y	B	1
120l bin	10.1.3	\$4.00	\$5.00	25.00%	Each	Y	B	1
240l bin	10.1.4	\$8.00	\$8.00	0.00%	Each	Y	B	1
Car boot	10.1.5	\$11.99	\$12.00	0.08%	Each	Y	B	1
Ute, van or trailer up to 1m2	10.1.6	\$24.00	\$25.00	4.17%	Each	Y	B	1
Tandem trailer up to 2m2	10.1.7	\$48.00	\$50.00	4.17%	Each	Y	B	1
Gas bottles (spiked and debunged)	10.1.8	\$0.00	\$0.00	-	Each	N	D	1
Car tyres	10.1.9	\$10.00	\$10.00	0.00%	Each	Y	B	1
Light truck tyres	10.1.10	\$14.00	\$14.00	0.00%	Each	Y	B	1
Heavy truck tyres	10.1.11	\$23.00	\$23.00	0.00%	Each	Y	B	1
Tractor tyres	10.1.12	\$135.00	\$135.00	0.00%	Each	Y	B	1
Earthmover tyres	10.1.13	\$210.00	\$210.00	0.00%	Each	Y	B	1
Chemical drums	10.1.14	\$15.99	\$16.00	0.06%	Each	Y	B	1
Residential Waste – Asbestos (within Berrigan Shire)	10.1.15	\$320.00	\$330.00	3.13%	m3	Y	B	1
Liquid bitumen waste	10.1.16	\$22.00	\$23.00	4.55%	m3	Y	B	1
Car batteries, white goods, scrap steel and the like	10.1.17	\$0.00	\$0.00	-		N	D	1
Green waste	10.1.18	\$0.00	\$0.00	-	Per m3	N	D	1

Commercial Waste (Within Berrigan Shire)

General waste	10.2.1	\$48.00	\$49.00	2.08%	Per m3	Y	C	1
Skip – 2m	10.2.2	\$32.00	\$33.00	3.13%	Each	Y	C	1
Skip – 3m	10.2.3	\$48.00	\$49.00	2.08%	Each	Y	C	1
Green waste	10.2.4	\$15.99	\$16.00	0.06%	Per m3	Y	C	1
Cardboard	10.2.5	\$22.00	\$23.00	4.55%	Per m3	Y	C	1
Asbestos	10.2.6	\$320.00	\$330.00	3.13%	Per m3	Y	C	1

Waste (Outside Berrigan Shire)

Non Resident

General waste	10.3.1	\$55.00	\$100.00	81.82%	Per m3	Y	C	1
Skip – 2m	10.3.2	\$32.00	\$56.00	75.00%	Each	Y	C	1
Skip – 3m	10.3.3	\$48.00	\$84.00	75.00%	Each	Y	C	1
Asbestos	10.3.4	\$620.00	\$630.00	1.61%	Per m3	Y	C	1
Green waste	10.3.5	\$15.99	\$20.00	25.08%	Per m3	Y	C	1
Cardboard	10.3.6	\$22.00	\$25.00	13.64%	Per m3	Y	C	1

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Other Tip Charges

Fridge de-gassing	10.4.1	\$5.00	\$5.00	0.00%	Each	Y	B	1
Access Landfill Outside Opening Hours & min. 2 hrs	10.5	\$300.00	\$304.50	1.50%	Each	Y	B	1

Waste Collection

Domestic Waste

Standard service (1 x 120l Garbage Bin & 1 x 240l Recycling Bin)	11.1.1	\$272.00	\$279.00	2.57%	Each	N	B	1
Additional 120l Garbage Bin	11.1.2	\$182.00	\$187.00	2.75%	Each	N	B	1
Additional 240l Recycling Bin	11.1.3	\$121.00	\$124.00	2.48%	Each	N	B	1
Uncollected	11.1.4	\$54.00	\$55.00	1.85%	Each	N	B	1

Business Waste

1 x 240l Garbage Bin	11.2.1	\$255.00	\$261.00	2.35%	Each	N	B	1
1 x 240l Garbage Bin & 1 x 240l Recycling Bin	11.2.2	\$375.00	\$384.00	2.40%	Each	N	B	1

Town Water Supply

Access charge (standard connection)	12.1	\$510.00	\$523.00	2.55%	Year	N	B	3
Water restriction easement	12.2	\$10.00	\$10.00	0.00%	Month	N	B	3

Consumption – Treated

BGA, BER, FIN Stage 4 restrictions	12.3.1	\$1.46	\$1.46	0.00%	kL	N	B	3
BGA, BER, FIN Other restrictions	12.3.2	\$1.04	\$1.04	0.00%	kL	N	B	3
BGA, BER, FIN No restrictions	12.3.3	\$0.94	\$0.94	0.00%	kL	N	B	3
TOC, Stage 4 restrictions	12.3.4	\$0.97	\$0.97	0.00%	kL	N	B	3
TOC Other restrictions	12.3.5	\$0.69	\$0.69	0.00%	kL	N	B	3
TOC No Restrictions	12.3.6	\$0.62	\$0.62	0.00%	kL	N	B	3

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Consumption – Unfiltered

BGA, BER, FIN Stage 4 restrictions	12.4.1	\$0.73	\$0.73	0.00%	kL	N	B	3
BGA, BER, FIN Other restrictions	12.4.2	\$0.52	\$0.52	0.00%	kL	N	B	3
BGA, BER, FIN No restrictions	12.4.3	\$0.47	\$0.47	0.00%	kL	N	B	3
Berrigan Sports Club for water bypassing the Council's treatment and reticulation system	12.5	\$0.03	\$0.03	0.00%	kL	N	D	3
Consumption – Recreation reserves and public pools	12.6	1/10 of applicable consumption charge			kL	N	D	3

Connection – Tapping

100mm	12.7.1	\$7,500.00	\$7,610.00	1.47%	Supply	Y	B	3
80mm	12.7.2	\$4,900.00	\$4,970.00	1.43%	Supply	Y	B	3
50mm	12.7.3	\$2,400.00	\$2,440.00	1.67%	Supply	Y	B	3
40mm	12.7.4	\$1,640.00	\$1,660.00	1.22%	Supply	Y	B	3
32mm	12.7.5	\$1,110.00	\$1,130.00	1.80%	Supply	Y	B	3

Connection – Meter

1 x 20mm	12.8.1	\$310.00	\$315.00	1.61%	Meter	Y	B	3
2 x 20mm	12.8.2	\$485.00	\$492.00	1.44%	Meter	Y	B	3
1 x 25mm	12.8.3	\$350.00	\$355.00	1.43%	Meter	Y	B	3
2 x 25mm	12.8.4	\$545.00	\$553.00	1.47%	Meter	Y	B	3

Connection – Service

1 x 20mm	12.9.1	\$980.00	\$990.00	1.02%	Meter	Y	B	3
2 x 20mm	12.9.2	\$1,330.00	\$1,350.00	1.50%	Meter	Y	B	3
1 x 25mm	12.9.3	\$1,150.00	\$1,170.00	1.74%	Meter	Y	B	3
2 x 25mm	12.9.4	\$1,575.00	\$1,600.00	1.59%	Meter	Y	B	3
Greater than 12m and less than 20m from main to property boundary	12.9.5	\$0.00	\$1,650.00	–		Y	B	3
Greater than 20m and less than 30m from property boundary	12.9.6	\$0.00	\$2,050.00	–		Y	B	3
Reinstate Hydrant Marker Post	12.9.9	\$0.00	\$120.00	–		Y	B	3
Relocate hydrant from driveway or footpath	12.9.7	\$0.00	\$1,910.00	–		Y	B	

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Disconnection

20mm	12.10.1	\$70.00	\$71.00	1.43%	Meter	Y	B	3
2 x 20mm	12.10.2	\$110.00	\$112.00	1.82%	Meter	Y	B	3
3 x 20mm	12.10.3	\$145.00	\$147.00	1.38%	Meter	Y	B	3
Greater than 20mm	12.10.4	Direct costs plus indirect costs + GST			Each	Y	B	3

Reading and Testing

Requested read (refundable if error found)	12.11.1	\$30.00	\$30.00	0.00%	Property	Y	B	3
Requested test (Refundable if error found)	12.11.2	\$120.00	\$122.00	1.67%	Meter	Y	B	3
Requested leakage inspection	12.11.3	\$60.00	\$61.00	1.67%	Inspection	Y	B	3

Filtered Water Supplied to Water Carters

Establishment fee	12.12.1	\$15.00	\$15.00	0.00%	Application	N	B	3
Water	12.12.2	\$2.50	\$3.00	20.00%	kL	N	B	3
Supply and delivery by vehicle of filtered water	12.13	\$0.00	\$0.00	-	5,000 litres	N	B	3
Not Disclosed								

Sewer

Service charge	13.1	\$513.00	\$526.00	2.53%	Year	N	B	1
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Pedestal Charge

Rate-able Third and subsequent pedestal/urinal	13.2.1	\$109.00	\$112.00	2.75%	Urinal or Cistern	N	B	1
Non Rate-able Each pedestal/urinal	13.2.2	\$109.00	\$112.00	2.75%	Urinal or Cistern	N	B	1
Low pressure sewer pump maintenance charge	13.3	\$95.00	\$150.00	57.89%	Each	N	B	1

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Connection

Y Junction < 3m deep (Also install Low Pressure Boundary Kit)	13.4.1	\$270.00	\$274.00	1.48%	Service	Y	B	1
Y Junction > 3m deep	13.4.2	\$535.00	\$543.00	1.50%	Service	Y	B	1
Full service < 3m deep	13.4.3	\$795.00	\$807.00	1.51%	Service	Y	B	1
Full service > 3m deep	13.4.4	\$1,600.00	\$1,624.00	1.50%	Service	Y	B	1
Disconnection	13.5	\$280.00	\$284.00	1.43%	Application	Y	B	1
Septage disposal	13.6	\$38.50	\$39.00	1.30%	kL	Y	B	1
Truck Wash	13.7	\$0.45	\$0.45	0.00%	Minute	Y	C	1
Minimum charge \$4.50								

Stormwater Drainage

Stormwater Management Charge

Strata title properties	14.1.1	\$12.50	\$12.50	0.00%	Year	N	A	1
Other properties	14.1.2	\$25.00	\$25.00	0.00%	Year	N	A	1

Roads, Crossings and Private Works

Road opening permit	15.1	\$104.00	\$106.00	1.92%	Application	Y	B	1
Gutter crossings	15.2	\$0.00	\$0.00	-	Installation	Y	C	1
Not Disclosed								
Culvert crossings	15.3	\$0.00	\$0.00	-	Installation	Y	C	1
Not Disclosed								
Other private works	15.4	\$0.00	\$0.00	-	Installation	Y	C	1
Not Disclosed								
Gravel supply	15.5	\$0.00	\$0.00	-	m3	Y	C	1
Not Disclosed								
Temporary road closure	15.6	\$112.00	\$114.00	1.79%	Closure	Y	B	1
Supply and installation of Rural Address sign	15.7	\$100.00	\$102.00	2.00%	Sign	Y	B	1
Application for permanent road closure and report to Council	15.8	\$330.00	\$335.00	1.52%	Application	Y	B	1

Restricted Access Vehicle Routes

Application fee Class 1 & 3 permits	15.9.1	\$72.00	\$73.00	1.39%	Application	N	B	1
Route assessment	19.9.2		Cost + 10% + GST		Assessment	Y	C	1
Structural assessment	15.9.3		Cost + 10% + GST		Assessment	Y	C	1

Name	Item No.	Year 16/17 Fee (incl. GST)	Year 17/18 Fee (incl. GST)	Increase %	Basis	GST	Policy ID	Strategic Outcomes
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TECHNICAL SERVICES

Tocumwal Aerodrome (Note: Aerodrome Fees Apply from 1 January 2017)

Access Charges

Property abutting Tocumwal Aerodrome containing one or more hangars	16.1.1	\$0.88604 per m2 of hangar space Maximum \$2,439.80 Minimum \$915.20 Min. Fee: \$832.00			Year	Y	D	4
		Fee \$0.8505 per m2 of hangar space Maximum \$2,392.50 Minimum \$897.46						

Note: Aerodrome fees apply from 1 January 2017

Gliding Operations	16.1.2	\$1,359.60 in addition to Property abutting Tocumwal Aerodrome containing one or more hangars (16.1.1)			Year	Y	D	4
		Fee \$1,332.50 in addition to Property abutting Tocumwal Aerodrome containing one or more hangars (16.1.1)						
Regular commercial users 200 movements per year or less	16.1.3	\$667.79	\$680.90	1.96%	Year	Y	D	4
Regular commercial users 201 movements per year or more	16.1.4	\$1,312.00	\$1,338.70	2.04%	Year	Y	D	4
Visiting flying schools	16.1.5	\$269.50	\$275.00	2.04%	Week part thereof	Y	D	4

Aircraft Parking Fees (Powered and Unpowered)

Year	16.2.1	\$726.00	\$740.30	1.97%	Aircraft	Y	D	4
Week	16.2.2	\$13.00	\$13.20	1.54%	Aircraft	Y	D	4
Movement fees (Honesty box)	16.3	\$10.00	\$10.00	0.00%	Movement	Y	D	4
Overweight aircraft use application	16.4	\$139.40	\$142.19	2.00%	Application	Y	C	4

Aerobatics – In Accordance with the Tocumwal Aerodrome Management Plan

Conduct of events (including directly related training periods) Includes up to two events	16.5.1	\$1,332.49	\$1,359.60	2.03%	Year	Y	C	4
Training and practice (three days or part thereof)	16.5.2	\$67.65	\$69.08	2.11%	Aircraft	Y	C	4
Other aviation and commercial use, events etc.	16.6		By negotiation		Each	Y	C	4

Name	Item No.	Year 16/17 Fee (incl. GST)	Year 17/18 Fee (incl. GST)	Increase %	Basis	GST	Policy ID	Strategic Outcomes
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CORPORATE SERVICES

Rating Services

Section 603 certificate	17.1	\$75.00	\$75.00	0.00%	Application	N	A	2
Section 603 certificate – expedited service surcharge	17.2	\$25.00	\$25.00	0.00%	Application	Y	B	2
Certificate Reconciliation fee	17.3	\$25.00	\$25.00	0.00%	Month	Y	B	2

Rate Enquiry Fee

Written	17.4.1	\$25.00	\$25.00	0.00%	Enquiry	Y	B	2
Verbal	17.4.2	\$12.00	\$12.00	0.00%	Enquiry	Y	B	2

Computer Sales Advice

One property	17.5.1	\$30.00	\$30.00	0.00%	Application	Y	B	2
Up to 250 properties	17.5.2	\$55 + \$11 per 15 minutes staff time			Application	Y	B	2
Over 250 properties	17.5.3	\$66 + \$11 per 15 minutes staff time			Application	Y	B	2

Sales Listing for Registered Valuers

Supply of list	17.6.1	\$800.00	\$810.00	1.25%	Supply	Y	B	2
Additional staff time	17.6.2	\$22.00	\$22.00	0.00%	15 minutes	Y	B	2
Requested meter reading	17.7	\$30.00	\$30.00	0.00%	Reading	Y	B	2
Accrual of interest on rates and charges	17.8			8.00%	Per Annum	N	A	2

Valuation or Ownership Enquiry

Verbal enquiry	17.9.1	\$7.70	\$8.00	3.90%	Enquiry	Y	B	2
Written enquiry	17.9.2	\$15.40	\$16.00	3.90%	Enquiry	Y	B	2
Extract from valuation book	17.9.3	\$15.40	\$16.00	3.90%	Extract	Y	B	2
Title search	17.1	\$25.00	\$25.00	0.00%	Search	Y	B	2
Reallocation of Electronic Payment	17.11	\$11.00	\$11.00	0.00%	Each	Y	B	2

Access to Information (Government Information (Public Access) Act 2009)

Application fee	18.1	\$30.00	\$30.00	0.00%	Application	N	A	2
Processing charge	18.2	\$30.00	\$30.00	0.00%	Hour	N	A	2

Office Services

Returned cheque fee	19.1	\$16.50	\$17.00	3.03%	Instance	Y	B	2
Cancelled cheque fee	19.2	\$16.50	\$17.00	3.03%	Instance	Y	B	2

Name	Item No.	Year 16/17 Fee (incl. GST)	Year 17/18 Fee (incl. GST)	Increase %	Basis	GST	Policy ID	Strategic Outcomes
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Maps

A1 with lots	19.3.1	\$38.50	\$39.00	1.30%	Map	Y	C	2
A1 with roads only	19.3.2	\$22.00	\$22.00	0.00%	Map	Y	C	2
A3 originals	19.3.3	\$16.50	\$17.00	3.03%	Map	Y	C	2
A3 Photocopy/Print	19.3.4	\$5.50	\$5.50	0.00%	Map	Y	C	2
A4 Photocopy/Print	19.3.5	\$3.30	\$3.30	0.00%	Map	Y	C	2
Custom map – up to A1 size	19.3.6	\$143.00	\$145.00	1.40%	Map	Y	C	2

Photocopying/Printing

A4	19.4.1	\$0.90	\$1.00	11.11%	Page	Y	C	2
A3	19.4.2	\$1.69	\$2.00	18.34%	Page	Y	C	2
Own paper	19.4.3	\$0.40	\$0.40	0.00%	Page	Y	C	2

Faxing

Send	19.5.1	\$1.60	\$1.60	0.00%	Page	Y	C	2
Receive	19.5.2	\$0.90	\$0.90	0.00%	Page	Y	C	2

DRAFT

Name	Item No.	Year 16/17 Fee (incl. GST)	Year 17/18 Fee (incl. GST)	Increase %	Basis	GST	Policy ID	Strategic Outcomes
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COMMUNITY SERVICES

Community Facilities

Public halls	20.1		In Consultation with Committees		Booking	Y	D	3
Recreation reserves	20.2		In Consultation with Committees		Booking	Y	D	3

Swimming Pools

Entry	20.3.1		In Consultation with Committees		Entry	Y	D	3
Season ticket	20.3.2		In Consultation with Committees		Season	Y	D	3
Lifeguards	20.3.3		At Cost Plus GST		Hour	Y	B	3

Libraries

Borrowings

Borrowing charge	22.1.1	\$0.00	\$0.00	–	Loan	N	A	3
Online search	22.1.2	\$0.00	\$0.00	–	Search	N	A	3
Internal transfer	22.1.3	\$0.00	\$0.00	–	Loan	N	A	3
Reservation	22.1.4	\$0.00	\$0.00	–	Item	N	B	3
Inter-library loan	22.1.5	\$8.80	\$8.80	0.00%	Item	Y	B	3
Overdue notice	22.1.6	\$1.30	\$1.50	15.38%	Notice	Y	B	3
Overdue fee (per item)	22.1.7	\$0.15	\$0.15	0.00%	Day	Y	B	3
Replacement membership card	22.2	\$2.50	\$2.50	0.00%	Issue	Y	B	3
Public access computers	22.3	\$0.00	\$0.00	–	Sitting	N	A	3
Wi-Fi hotspot	22.4	\$0.00	\$0.00	–	Login	N	A	3
Print/Photocopy	22.5	\$0.40	\$0.40	0.00%	Page	Y	B	3

Fax

Initial sheet	22.6.1	\$1.20	\$1.20	0.00%	Page	Y	B	3
Additional sheets	22.6.2	\$0.40	\$0.40	0.00%	Page	Y	B	3
Scanning	22.7	\$1.20	\$1.20	0.00%	Page	Y	B	3

Laminating

A4	22.8.1	\$2.40	\$2.40	0.00%	Page	Y	B	3
A3	22.8.2	\$3.60	\$3.60	0.00%	Page	Y	B	3
Business card	22.8.3	\$1.20	\$1.20	0.00%	Page	Y	B	3
USB device	22.9	\$11.00	\$11.00	0.00%	Device	Y	C	3

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Room Hire

Community Use (During Library Opening Hours)	22.10.1	\$0.00	\$0.00	–	Use	N	D	3
Community Use (After Hours)	22.10.2	\$11.00	\$12.00	9.09%	Use	Y	D	3
Commercial Use (Business and After Hours)	22.10.3	\$11.00	\$12.00	9.09%	Per Hour	Y	B	3
Book club	22.11	\$50.00	\$50.00	0.00%	Year	Y	B	3

Per person, Minimum \$500 per group

Cemetery

Lawn Cemetery

Single interment (includes standard plaque)	23.1.1	\$1,972.00	\$2,120.00	7.51%	Interment	Y	B	3
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Note: Standard plaque is 380mm x 280mm cast bronze with the choice of one emblem. Where a Department of Veterans Affairs plaque is supplied for the deceased, the cost of the plaque will be refunded and the cost of installation met by the deceased's estate.

Double Interment

First interment (includes standard plaque)	23.1.2.1	\$2,153.00	\$2,314.00	7.48%	Interment	Y	B	3
Second interment (additional 5 line plaque)	23.1.2.2	\$735.00	\$790.00	7.48%	Interment	Y	B	3

Interment of Ashes

Placed concurrently with interment (includes 5 line plate)	23.1.3.1	\$241.00	\$259.00	7.47%	Interment	Y	B	3
Placed in existing interment (includes additional 5 line plaque)	23.1.3.2	\$486.00	\$522.00	7.41%	Interment	Y	B	3
Stillborn interment (at head of grave – no right of burial in grave)	23.1.4	\$229.00	\$246.00	7.42%	Interment	Y	B	3
Outside normal hours surcharge	23.1.5	\$244.00	\$262.00	7.38%	Interment	Y	B	3

General Section

Site reservation	23.2.1	\$278.00	\$299.00	7.55%	Site	Y	B	3
General Section – Interment	23.2.2	\$59.00	\$63.00	6.78%	Interment	Y	B	3
Stillborn interment (designated area or at foot of grave)	23.2.3	\$229.00	\$246.00	7.42%	Interment	Y	B	3

Name	Item No.	Year 16/17 Fee (incl. GST)	Year 17/18 Fee (incl. GST)	Increase %	Basis	GST	Policy ID	Strategic Outcomes
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Grave Digging – General section

Machine – ordinary hours	23.3.1	\$429.00	\$461.00	7.46%	Interment	Y	B	3
Hand – ordinary hours	23.3.2	\$663.00	\$713.00	7.54%	Interment	Y	B	3
Machine – not ordinary hours	23.3.3	\$626.00	\$673.00	7.51%	Interment	Y	B	3
Hand – not ordinary hours	23.3.4	\$849.00	\$913.00	7.54%	Interment	Y	B	3

Monumental Masonry

Permit to erect kerb and/or monument	23.3.1	\$36.00	\$39.00	8.33%	Permit	Y	B	3
Removal and reinstatement	23.3.2	\$229.00	\$246.00	7.42%	Each	Y	B	3

Plaques

Standard single	23.4.1	\$581.00	\$625.00	7.57%	Plaque	Y	B	3
Standard dual	23.4.2	\$794.00	\$854.00	7.56%	Plaque	Y	B	3
Non-standard	23.4.3		Available on Application		Plaque	Y	B	3

Memorial Wall – Interment of Ashes

Reservation	23.5.1	\$198.00	\$213.00	7.58%	Each	Y	B	3
Interment	23.5.2	\$970.00	\$1,043.00	7.53%	Each	Y	B	3

Fee Name

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Other

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\$0 to \$5000	[Request to Review Determination]	8
\$1,000,001 to \$10,000,000	[Other Development Applications]	7
\$1,000,001 to \$10,000,000	[Request to Review Determination]	8
\$250,001 to \$500,000	[Other Development Applications]	7
\$250,001 to \$500,000	[Request to Review Determination]	8
\$5,001 to \$250,000	[Request to Review Determination]	8
\$5,001 to \$50,000	[Other Development Applications]	7
\$50,001 to \$250,000	[Other Development Applications]	7
\$500,001 to \$1,000,000	[Other Development Applications]	7
\$500,001 to \$1,000,000	[Request to Review Determination]	8

1

1 x 20mm	[Connection – Meter]	17
1 x 20mm	[Connection – Service]	17
1 x 240l Garbage Bin	[Business Waste]	16
1 x 240l Garbage Bin & 1 x 240l Recycling Bin	[Business Waste]	16
1 x 25mm	[Connection – Meter]	17
1 x 25mm	[Connection – Service]	17
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120l bin	[Residential Waste (Within Berrigan Shire)]	15

2

2 x 20mm	[Connection – Meter]	17
2 x 20mm	[Connection – Service]	17
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2 x 25mm	[Connection – Meter]	17
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3

3 x 20mm	[Disconnection]	18
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4

40mm	[Connection – Tapping]	17
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5

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8

80mm	[Connection – Tapping]	17
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A3	[Photocopying/Printing]	22
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A4	[Laminating]	23
A4 Photocopy/Print	[Maps]	22
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Advertised development – minimum	[Advertising]	7
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Application	[Temporary Occupation of Footpath by Fence or Hoarding During and Building Operation]	11
Application fee	[Access to Information (Government Information (Public Access) Act 2009)]	21
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Application for approval to operate (LGA 1993)	[Caravan Parks, Camping Grounds and Manufactured Home Estates]	12
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B		
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BGA, BER, FIN No restrictions	[Consumption – Unfiltered]	17
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C		
Cancelled cheque fee	[Office Services]	21
Car batteries, white goods, scrap steel and the like	[Residential Waste (Within Berrigan Shire)]	15
Car boot	[Residential Waste (Within Berrigan Shire)]	15
Car tyres	[Residential Waste (Within Berrigan Shire)]	15
Cardboard	[Commercial Waste (Within Berrigan Shire)]	15
Cardboard	[Waste (Outside Berrigan Shire)]	15
Cattle, horse	[Sustenance]	14
Certificate as to notices (s735A LG Act 1993)	[Building Certificates]	10
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Class 1 building or Class 10 building for each dwelling containing in the building or in any other building in the allotment	[Building Certificates]	10
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Commercial Use (Business and After Hours)	[Room Hire]	24
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D		
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Duplicate Construction, Compliance, Occupation and Complying development Certificates	[Information Service Fee]	11
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E		
Earthmover tyres	[Residential Waste (Within Berrigan Shire)]	15
Entry	[Swimming Pools]	23
Establishment fee	[Filtered Water Supplied to Water Carters]	18
Exceeding 2,000 m2	[Building Certificates]	10
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Expedited provision of certificate (by arrangement)	[Building Certificates]	10
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F		
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Full service < 3m deep	[Connection]	19
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G		
Gas bottles (spiked and debunged)	[Residential Waste (Within Berrigan Shire)]	15
General	[Residential Waste (Within Berrigan Shire)]	15
General Section – Interment	[General Section]	24
General waste	[Commercial Waste (Within Berrigan Shire)]	15
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Greater than 12m and less than 20m from main to property boundary	[Connection – Service]	17
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Hand – ordinary hours	[Grave Digging – General section]	25
Heavy truck tyres	[Residential Waste (Within Berrigan Shire)]	15
Horse, mule, ass, cow (cow and calf up to 3 months), camel, goat or pig	[Impounding]	14
I		
If it is reasonably necessary to carry out more than one inspection of the building before issuing a building certificate (not exceeding \$75) for the issue of the certificate. However, the Council may not charge for any initial inspection	[Building Certificates]	10
Impounded Advertising Structure release fee	[Street Trading/Street Vending]	12
In any case where the application relates to a part of a building and that part consists of an external wall only or does not otherwise have a floor area including New Roads	[Building Certificates]	10
Initial assessment, site inspection/report to Council	[Subdivisions]	7
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Integrated development and development requiring concurrence	[Caravan Parks, Camping Grounds and Manufactured Home Estates]	12
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Issue of Improvement Notice – Food	[Barrier Compliance Inspection]	13
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L		
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Light truck tyres	[Residential Waste (Within Berrigan Shire)]	15
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Local Activities (s68) – other than those with a specific fee	[Local Activity and Road Act Applications]	11
Lodgement fee for all Part 4A certificates issued by private certifiers and kept by Council	[Information Service Fee]	11
Low pressure sewer pump maintenance charge	[Pedestal Charge]	18
M		
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Machine – ordinary hours	[Grave Digging – General section]	25
Major LEP amendment plus additional cost for consultant to prepare environmental study plus planning proposal	[Rezoning]	8
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N		
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Outside normal hours surcharge	[Interment of Ashes]	24
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Overdue fee (per item)	[Borrowings]	23
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Overweight aircraft use application	[Aircraft Parking Fees (Powered and Unpowered)]	20
Own paper	[Photocopying/Printing]	22
P		
Permit to erect kerb and/or monument	[Monumental Masonry]	25
Pig	[Sustenance]	14
Placed concurrently with interment (includes 5 line plate)	[Interment of Ashes]	24
Placed in existing interment (includes additional 5 line plaque)	[Interment of Ashes]	24
Pre-application Meeting Consulting Fee	[Other Development Applications]	7
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Processing charge	[Access to Information (Government Information (Public Access) Act 2009)]	21
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Property abutting Tocumwal Aerodrome containing one or more hangars	[Access Charges]	20
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R		
Rams, ewes, sheep /lambs	[Impounding]	14
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Regular commercial users 200 movements per year or less	[Access Charges]	20
Regular commercial users 201 movements per year or more	[Access Charges]	20
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Reinstate Hydrant Marker Post	[Connection – Service]	17
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S		
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Septage disposal	[Connection]	19
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Single free standing sign	[Street Trading/Street Vending]	12
Single interment (includes standard plaque)	[Lawn Cemetery]	24
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Skip – 3m	[Waste (Outside Berrigan Shire)]	15
Standard dual	[Plaques]	25
Standard service (1 x 120l Garbage Bin & 1 x 240l Recycling Bin)	[Domestic Waste]	16
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Stillborn interment (at head of grave – no right of burial in grave)	[Interment of Ashes]	24
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T		
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U		
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V		
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W		
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Y		
Y Junction < 3m deep (Also install Low Pressure Boundary Kit)	[Connection]	19
Y Junction > 3m deep	[Connection]	19
Year	[Aircraft Parking Fees (Powered and Unpowered)]	20



Policy

75 USER FEES AND CHARGES POLICY

File Reference No:	12.049.1
Strategic Outcome:	Good government
Date of Adoption:	15/03/2017
Date for Review:	17/03/2021
Responsible Officer:	Director Corporate Services

1. POLICY STATEMENT

Berrigan Shire Council offers a range of services for which it is entitled to charge a fee or charge. This policy provides guidance to Council and its staff regarding the setting of those user fees and charges – inside the statutory restrictions of the *Local Government Act 1993* and other legislation.

The setting of user fees and charges is the only major revenue source over which the Council generally has full and free influence, inside legislation. As such, while user fees and charges may only be a small part of the Council's overall revenue, the setting of those fees and charges play an important part in the Council's budget, long term planning and financial sustainability.

2. PURPOSE

The purpose of this policy is to:

- Develop a framework for setting user fees and charges in a systematic, transparent, consistent and justifiable manner, based on relevant, reliable and robust costing information
- Provide guidance to Council staff on:
 - principles for fee and charge setting and their relationship to service delivery objectives;
 - appropriate fee and charge setting methods, including factors to be considered in determining the required level of cost recovery;
 - procedures for assuring compliance with competitive neutrality requirements;
 - procedures for monitoring service costs and fees and charges.

3. SCOPE

This policy applies to all user fees and charges set by the Council with the exception of the rates and annual charges set under Chapter 15, Part 1 of the *Local Government Act 1993*.



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4. OBJECTIVE

This policy is developed to assist the Council with Delivery Plan Objective 2.2.2.3:

Coordinate Council investments, financial management, financial operations and processing.

5. DEFINITIONS

Competitive Neutrality is aimed at eliminating any net competitive advantages accruing to government businesses as a result of their public sector ownership. Such action removes potential market distortions and promotes an efficient allocation of resources between public and private businesses.

Full Cost represents the value of all the resources used or consumed in the provision of a service. In addition to the costs directly associated with the service, full cost includes an appropriate allocation of indirect cost, including capital costs.

6. POLICY IMPLEMENTATION

6.1 General principle

Where legally possible, the Council intends to charge users for the provision of **all** goods and services that it provides.

As a general rule the Council will set its fees and charges at a rate to generate the maximum amount of revenue possible to offset the cost burden of the provision of services borne by other sources of revenue such as rates and untied grants.

Therefore, the Council will at a minimum seek to recover the full cost of service provision from its customers and clients. This general principle will only be modified where the other specific fee and charge setting principles apply,

6.2 Specific principles

The following principles will be considered by the Council when setting their fees and charges:

- **Efficiency:** the fees are simple and not cumbersome to administer.
- **Legality:** the fees are set in line with legislation and/or other legal restrictions.
- **Transparency:** the nature and use of the service is understood by users.
- **Effectiveness:** the fees provide value for money for users.
- **Clarity:** users are clear about when & how fees apply.
- **Equity:** the fees are fairly applied across a range of users.



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- **Ethics:** users with special service needs are not charged exorbitant fees directly in accord with the cost of higher servicing requirements.

6.3 Costing and recovery

The Council will review and where necessary, enhance its current cost allocation practices by developing a costing model and related processes to allocate indirect cost and recognising and reporting the full cost of their services.

While full cost recovery represents the optimum pricing outcome, it is important to note that there will be situations where it is appropriate for the Council to recover less than the full cost, or not to recover costs through fees and charges at all.

For example, where:

- users receive only some of the benefits of the service, with the balance going to external, unrelated third parties.
- social policy or access considerations outweigh the objectives of full cost recovery.

Fee setting decisions must be evidence based and demonstrate consideration of:

- both the direct and indirect cost of goods and services to establish the full cost and
- "Best Value" principles including:
 - accessibility,
 - affordability, and
 - the efficient cost of services.
- The level of commercial risk, if any, borne by the Council.

6.4 Rationales

Every fee or charge set by the Council will be based on a clear fee setting rationale. This rationale will be shown for each fee in the Fees and Charges Register.

The rationales applicable include:

- **Statute Limited** – Priced at the figure stipulated by law as applicable to this activity.
- **Cost Recovery** – Priced so as to return full cost recovery for the activities provided.
- **Commercial Basis** – Priced to cover the cost of the item plus a commercial mark-up.



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- **Community Service Obligation** – Priced at below the cost of providing this activity as provision of the activity meets a social or economic objective of the Council.

The Council will also identify those fees where the maximum amount charged does not cover the cost to the Council of providing the service.

6.5 Price setting model

Taking into account the above, the Council will use the following price setting model when setting its fees and charges.

$$P = C - G + M - S - D$$

Where:

- P** – The price ultimately charged by the Council to the user
- C** – The full cost (direct and indirect) of providing the goods or service
- G** – Any grants provided by third parties to fund the provision of the goods or service
- M** – A commercial margin (may be zero)
- S** – Any subsidy provided by the Council to meet a social or economic objective.
- D** – A mandatory discount applied to reduce the fee to an amount mandated by law

6.6 Goods and Services Tax (GST)

The Council will use its best endeavours to determine the Goods and Services Tax (GST) status for each user fee and charge that it sets. However there may be fees and charges for which the Council is unable to confirm the GST status.

Accordingly, if a fee that is shown as being subject to GST is subsequently found not to be subject to GST, then that fee will be amended by reducing the GST to nil.

Conversely, if the Council is advised that a fee which is shown as being not subject to GST becomes subject to GST, then the fee will be increased but only to the extent of the GST.



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6.7 Council services provided by delegated authorities

The Council has delegated care, control and management of some of its facilities such as Recreation Reserves, Swimming Pools and Public Halls to volunteer committees of management established under the provisions of s355 of the *Local Government Act 1993*.

The delegation to these committees includes the power to set the fees and charges relating to the use of these facilities.

While these committees are not expected to follow the fee setting model established in this policy, they should be guided by the general principle of full cost recovery where possible and the other specific fee setting principles where appropriate.

7. RELATED POLICES AND STRATEGIES

7.1 Legislation

- *Local Government Act 1993*
- *Local Government Regulation 2005*
- *Environmental Planning and Assessment Act 1979*
- *Roads Act 1993*
- *Companion Animals Act 1998*
- *Government Information (Public Access) Act 2009*
- *A New Tax System (Goods and Services Tax) Act (Cwth) 1999*
- National Competition Policy guidelines

7.2 Other plans, policies and strategies

- Long Term Financial Plan
- Financial Strategy 2016
- Social Justice Framework
- Commercial Credit Policy
- A Guide to Developer Contributions for Water and Sewer

Draft

Budget Summary and Comments 2017/18

INTRODUCTION

The highlight of the 2017/18 budget is the \$3.2m proposed redevelopment of the Tocumwal Foreshore precinct. This redevelopment is based on the Council's Foreshore masterplan adopted in 2016.

Included in the redevelopment is:

- A new splash park and play space
- Streetscape and parking along Deniliquin Rd and Anzac Avenue.
- A walking path along the Tocumwal town levee
- The addition of a second story to the Tocumwal visitor information centre to create a riverview dining experience.
- A town square, and
- A replacement amenities block

On top of the works included in this budget, future works at the Tocumwal Foreshore include:

- An amphitheatre on the river side of the Tocumwal levee for music and other performances
- A riverside walking trail
- Fishing stations

The project is part of the Council's commitment under its Tourism strategy to develop and improve its tourism infrastructure and town amenity so as to attract more residents and visitors to Berrigan Shire.

To assist in funding the project, Tocumwal community groups have provided

\$300,000 in cash along with commitments to assist in funding the operation of the splash park. The Council is also seeking grants from the NSW and Federal governments. These grants are necessary for the project to proceed in its current form.

To fund the Council's share of the project, this budget includes a contribution of \$826,000 funded from the Council's working capital – in effect operating at a cash deficit of \$826,000 for the financial year. While this decision does carry with it some risk, the Council considers this risk is minimal and manageable.

An independent assessment of the economic impact of the redevelopment has found that the project is expected to deliver a \$5.8m boost to the Berrigan Shire economy and create up to 6 direct and 14 indirect jobs in Berrigan Shire.

Rates and charges

An ordinary rate revenue increase of 1.5% has been included in the budget for 2017/18. This represents the maximum permissible amount allowed by the Independent Pricing and Regulatory Tribunal (IPART) in accordance with the rate pegging provisions of the *Local Government Act 1993*.

The Council can elect to adopt this level of increase or it can adopt a lower amount, including a rate revenue reduction.

The permissible level of increase is a global limit on the total amount of

Ordinary rates raised. The Council retains the flexibility to re-distribute the rate burden amongst rating categories as it sees fit, provided the global permissible limit is not exceeded. In instances involving properties in the Town rating categories, rates revenues have been re-apportioned so that each average town property, on average, pays the same or similar rate.

The rate peg is based on the Local Government Cost Index. This index measures the increase in costs for items such as wages and fuel used by Councils to provide services. From this result of this index, IPART then deduct a "productivity factor" in expectation that Councils will become more efficient in their operations. This system necessarily leads to a situation where Council's costs always will exceed any increase in revenue.

In determining the 2017/18 rate peg, IPART determined a 1.47% increase in the Local Government Cost Index. IPART normally deduct a productivity factor – calculated at 0.001% this year. IPART determined that the productivity factor this year was not material so no deduction was made. The 1.4.7% was then rounded up to set the peg at 1.5%.

Table 2 below provides a summary of these changes

Table 2: Ordinary rate increases 2014-2017

YEAR	LG COST INDEX	"PRODUCTIVITY" FACTOR	CARBON IMPOST AMEND.	INCREASE TAKEN UP BY COUNCIL
2014-15	2.8%	-0.2%	-0.3%	2.3%
2015-16	2.47%	-0.04%	-	2.4%
2016-17	1.78%	-	-	1.8%
2017-18	1.47%	-0.001%	-	1.5%
2018-19 (assumed)	1.5%			

The budget and the rate in the dollar have been based on property values provided by the Valuer-General as of April 2017. There is a possibility that these figures may change before the adoption of the budget and the rate due to supplementary valuation amendments.

The land values used to strike the rate have a base date of 1 July 2016. It is estimated that the rate peg allowance and natural growth will raise an additional \$74,200 nett (after pension rebates and state subsidy) in 2017/18 when compared to the 2016/17 original budget.

The approximate effects of these permissible rate increases on average Ordinary rates, are shown in Table 3 below (as at April 2017)

More detailed information on the effects of this year's permissible rating increase on all rating categories is shown in a table further into this report.

Note that charges relating the Fire and Emergency Services Levy (FESL) are not included in the calculations below. These are NSW Government charges – set by the NSW government and paid to the NSW government by the Council.

Table 3: Average Ordinary Rate by Category

Rate Category	2016/17 [^]	2017/18 [#]
Farmland	\$1,995	\$2,025
Residential Rural	\$624	\$634
Residential (other)	\$2,456	\$2,493
Urban/Town Properties	\$769	\$783

[^]as at June 2016

[#]as at April 2017

The total average residential annual Ordinary rates and charges, including water, sewer, domestic waste management/garbage and stormwater/drainage, will be \$2,136 for 2017/18 as compared to \$2,090 for 2016/17. This is an overall increase of rates and charges of \$46. Most Ordinary rates have increased by approximately 1.5% and utility charges have increased by between 2.5% and 3% but the Stormwater Charge has not changed. Note that the low pressure sewer maintenance charge has increased by around 50% as discussed later.

Operating grants and investment income

In 2013/14, the Federal Government introduced a "pause" of indexation of the Financial Assistance Grant (FAG) paid to local governments for a three year period. While this three year period is now complete and indexation should now resume, no announcement on indexation of FAG for 2017/18 has been made at this date.

However, given low inflation, any indexation is likely to be minor in any case and in addition, the share of the overall FAG pool for NSW has fallen.

On this basis, the grant has been shown at historic levels for 2017/18

The actual amount of FAG received by the Council may vary however as a result of

the formula used to determine the distribution across the over 500 local governments in Australia.

The Council may wish to reconsider the use of the Financial Assistance Grant at the second quarterly review when the actual amount of the grant will be known. Audit results for 2016/17 will also be available and decisions can be made at that time based on that information.

The Rural Local Roads grant has been treated on the same basis as the FAG.

Roads to Recovery (R2R) grant funding has been included at \$355,378 for 2017/18. While the average allocation is \$625,000 per year in this iteration of R2R, much of this has already been allocated to specific road projects in previous years. In return for this funding, the Council is obliged to maintain its expenditure on roads at current levels from its own funds. This program will continue to 2019/20.

The Council has traditionally been conservative when recognising investment interest income in its initial operating budget. This has been for prudential reasons – not wanting to allocate these funds for future expenditure until they have been received.

The Council has traditionally waited until the adoption of the audited financial statements to recognise and make use of these funds.

Utility charges

The principles of full-cost recovery for the water and sewerage funds are continued in this four year plan.

The budget proposes that the Annual Water Access Charge for 2017/18 be set at \$526.00 for the provision of water supply services. This is an increase of \$13.00 from the 2016/17 charge.

This budget, and the associated water charges, is based on an assumption that water restrictions will not be in place in 2016/17.

Variable water revenues from water usage, and therefore tariffs or charges per kilolitre, may fluctuate significantly throughout the year if restriction levels vary significantly. The situation will need to be monitored regularly, and tariffs amended accordingly, in order to achieve the necessary total revenue required to maintain and operate the Council's water infrastructure and services.

The Council may apply new variable water consumption tariffs and restrictions at its discretion, based on competent economic management.

The following water consumption charges for water reading cycles during 2016/17, under the prevailing water restriction

stages, will be based on the tariffs shown in Table 4 below.

The proposed consumption tariff charges shown have not changed since 2011/12.

This methodology of charging, whilst not necessarily allowing the Council to remain compliant with Best Practice Guidelines, helps secure the Water Funds overall revenue in times of widely varying consumption. The Council and the community have learnt that under the volumetric pricing regime for water, significant water consumption variations lead to significant revenue variations whilst expense levels only alter marginally. This has the potential to severely impair the ability of these funds to meet their full-cost recovery aims.

The variable consumption charges apply from the first kilolitre - there are no allowances.

The charges as shown above will apply for water consumed from the next billing run after the introduction of the applicable water restriction stage. When possible, the Council will attempt to advise consumers of the amendment of the charges prior to use, although it is acknowledged that this may not be feasible under certain circumstances.

The charges shown below will be implemented at the discretion of Council and at the times deemed necessary.

Table 4: 2016/17 Water Consumption tariffs

Town	Water Supply Type	Tariff/Charge per KL		
		Stage 4	Other Stage	No Restrictions
Barooga/Berrigan/Finley	Treated	\$1.46	\$1.04	\$0.94
	Unfiltered	\$0.73	\$0.52	\$0.47
Tocumwal	Treated	\$0.97	\$0.69	\$0.62

Annual Sewerage Charges have been increased by around 2.5%, from \$513 to \$526. A 2.75% increase has also been applied to the Pedestal Charge. The Low Pressure Sewer Pump Maintenance Charge has increased from \$95 to \$150 per year – to better reflect the actual cost of maintaining these devices.

For 2017/18 the Garbage Charges and the Domestic Waste Collection Charge will increase by around 2.5%. This raises the Domestic Waste Management Collected Charge from \$272 to \$279 per service. The Garbage Collection Charge from \$255 to \$261 per service and the Uncollected Charge for vacant residential blocks has been increased from \$54 to \$55 – a 1.85% increase.

The recycling charges for businesses will increase by 2.4% for 2017/18.

The Stormwater Management Service Charge remains unchanged at \$25, or part thereof. This charge is levied on most urban properties. This is the maximum allowable charge

Budget result

The estimated cash surplus/deficits for the years 2016/17 to 2019/20 are shown in Table 5 below:

Table 5: Projected Consolidated Cash Result

Year	Result
2017/18	\$754,711 deficit
2018/19	\$29,605 surplus
2019/20	\$8,488 surplus
2020/21	\$14,238 deficit

This takes into account anticipated results for 2016/17 and carryover of incomplete capital works.

Additional points for noting include:

Once again, award wage increases have absorbed all of the permissible Ordinary Rate income increase.

As has been the case for some years, funding continues to be tight in the General Fund, however Capital Works and maintenance have been maintained at historic levels.

Several significant items are impacting on the overall budget position and the Council's ability to take on discretionary expenditure. These are:

- The "pause" in Financial Assistance Grant indexation
- Commitments to essential programs such as levee maintenance and improvement, drainage improvement and town beautification programs
- Overall escalating general cost increases at a rate greater than the Rate Peg.

Exacerbating these trends is the move by the Federal Government from untied grants to local government to specific purpose grants tied to specific projects – especially roads. The "pause" in indexation of Financial Assistance Grant is offset to some extent by the additional Roads to Recovery (R2R) funding but R2R must be spent on roads. This has the effect of removing the Council's discretion for capital projects other than roads.

Once again, there are significant capital works identified in the Water Fund; however the reserve balance should not be too badly affected, subject to revenue

from consumption and temporary transfers continuing to meet targets.

The Sewer Fund continues to generate large cash surpluses and is now making moderate operating surpluses.

Both the Water and Sewer Funds are now debt free.

Attached with this budget commentary is:

- Nett Cost Statement which shows the nett cost of services to be funded from Ordinary Rates; and
- Complete line budget which shows each individual item of expenditure and revenue in function based format; and
- Capital works program, which includes most, but not all, capital works. Items not included typically include such things as office equipment. The cost summary contents on the front page of this document are included in the line budget as bulk capital expenses; and
- Schedule of budgeted movements in reserves.

PROGRAMS

Set out below is a detailed summary of significant changes by Council function.

It should be noted that this year sees a re-allocation of overhead charges across the various functions of the Council. The overhead relates to the cost of providing the various arms of the Council with governance, corporate and technical services – which are distributed to each Council service to determine the full cost of that service.

Corporate Services

The Corporate Services function relates to the governance and administration of the Council as a whole. This includes Councillor expenses and allowances, office functions such as payroll and accounts payable and customer service.

Salaries and Wages across the board have been inflated by 2.5% in 2017/18 and each of the following years. The exact amount of future salary increases will be dependent on the new Local Government Award currently being negotiated.

These increases flow through to all staff overheads such as superannuation, workers compensation, insurance etc. as these are dependent on the level of salaries and wages. The significant increase in defined benefit superannuation contributions continues to have a marked effect on salaries and wages.

The Council has again allocated \$50,000 in 2017/18 and subsequent years to fund the purchase of new Local Government Management software. Any migration to new software will occur when circumstances and staffing permits.

\$85,000 has been set aside in 2017/18 to replace the Council's virtual server network – the computers that store the Council's data and manage its computer system. This is required to be upgraded every five years.

This budget includes an amount for insurance rebates but discounted against historic levels to reflect the lack of certainty regarding the amount likely to be received.

The annual allocation for risk management has been set at \$50,000 per year.

Overall debt servicing costs for the general fund is at 2.1% of rates/FAG/RLR grant – not taking into account any LIRS subsidy income. If the subsidy is taken into account, this cost falls to 1.7%

Each \$100,000 borrowed over a 10 year period costs approximately \$11,642 per year to repay based on a 3.1% interest rate.

Technical Services

This area of Council consists of the engineering, design and survey services of the Council.

This four year budget proposes no significant changes in the area of Technical Services expenses.

Plant Operation and Replacement

Fluctuating fuel prices and vehicle change over costs will require constant review of plant hire rates. Major plant items budgeted for replacement during 2017/18 are:

- Isuzu ProTray Sign Truck
- JD Tractor/Front End Loader
- Caterpillar 12H grader and GPS control
- John Deere mower (Finley)
- Rioned sewerage pipe cleaner
- Concrete grinder

The Council has also allocated a nett \$29,750 for the purchase of utilities and a nett \$190,000 for the purchase of motor vehicles.

This budget projects that plant operations will withdraw \$8,386 from the plant reserve in 2017/18.

Emergency Services

The Emergency Services budget has been drawn up on the basis of known historic costs and information from NSW Rural Fire Service, Fire and Rescue NSW and the

State Emergency Services. It is possible this amount could vary from those forecast.

Note that these contributions are over and above the funds raised and passed onto emergency services by the Council under the Fire and Emergency Services Levy.

Table 6 lists the budgeted contributions to each service to be made by the Council.

Table 6: Contributions - emergency services

Year	Result
NSW Rural Fire Service	\$ 115,560
Fire and Rescue NSW	\$ 49,724
SES NSW	\$ 15,910
TOTAL	\$ 181,194

Environmental Services

The Council's Environmental Services cover planning and land use, building and construction certification and inspection, public health and animal control.

There are no significant changes proposed in this budget from existing operations.

Early Intervention Service

The Early Intervention (EI) service is a State government service provided by the Council for children aged from 0-8 with developmental delays to enable those children to start school without undue difficulty.

The Berrigan Shire Early Intervention team also provides this service to Jerilderie and Urana Shires.

The program is currently fully funded by NSW Government but is transitioning to the National Disability Insurance Scheme (NDIS) in 2017/18. As a result of the transition, the Council has indicated its

intent to withdraw from service provision. Until this withdrawal is complete, this service has been included in the budget at historic rates.

Housing

The Council own four residential properties, used to attract and house staff.

The housing budget is based upon recurrent costs and programmed maintenance.

Cemetery

The Council operates four cemeteries – at Barooga, Berrigan, Finley and Tocumwal.

The cemeteries are operated on a cost-recovery basis, with interment charges expected to cover the costs of interment, plaques and ongoing cemetery maintenance.

The Council has committed \$40,000 in 2017/18 towards the construction of modular public toilet facilities at Finley and Barooga cemeteries at a total cost of \$50,000; the remaining funds to be provided by the community.

The cost of cleaning and maintaining the new cemetery toilets is expected to be approximately \$12,000 per annum. In order to recover 50% of this cost, cemetery charges across the board will increase by an additional 6% over and above the standard annual indexation – in line with the Council's User Fees and Charges Policy.

Garbage and Domestic Waste Management

Under this function, the Council provides a domestic and commercial waste collection service, through a contractor. The Council also operates two waste management facilities – in Berrigan and Tocumwal.

The major capital expenditure proposed for this service in 2017/18 is the purchase of compaction equipment for the Berrigan landfill at a cost of \$150,000. This is expected to increase the life of the landfill. Additional excavation of the landfill hole in Berrigan is also included at a cost \$50,000.

This budget also proposes the construction of a transfer station at Tocumwal in 2018/19 at a cost of \$225,000, replacing the existing green waste landfill

Charges have been generally indexed by 2.5% for the garbage collection and the domestic waste collected services

Stormwater Drainage

In 2015, the Council borrowed \$1.62m to bring forward essential drainage works to 2015/16 and 2016/17. The loan is subsidised by the NSW government under the Local Infrastructure Renewal Scheme (LIRS). The works funded under this scheme include:

Berrigan

- East Riverina Highway
- Flynn St area
- Drummond St

Finley

- Finley St detention basin
- Murray St – Headford to Osborne St
- William St – Hampden to East St
- William St cross connection

Tocumwal

- Bent St to Barooga St North
- Bruton St Electricity connection
- Silo Road area

The Council expects to receive a subsidy under the LIRS scheme of around \$34,100 in 2017/18. Further details on the LIRS loan are shown later in this report.

Work on the above LIRS-funded drainage projects are now complete

The Council has authority to apply a Stormwater Management Services Charge. The charge is expected to raise \$71,850 in 2017/18. The Council may only levy a maximum charge of \$25. Proceeds from the charge are used to partly fund payment of the LIRS loan.

As in previous years, there has been no provision made for the receipt of any developer charges to assist with drainage costs. This is a conservative position but is based on the understanding that no major private subdivisions are currently expected in 2017/18.

Environmental Protection

This budget area relates to the construction and maintenance of flood levees and other flood mitigation works.

Under this function, the Council makes an annual allocation for levee works to provide cyclical capital works and levee bank maintenance.

The long term principle being applied is that the Council places in reserve an amount of \$50,000 to save up for future works. Those funds are then used to leverage future State and Federal grants.

The standard provision for this reserve has been made in 2016/17 and continuing in 2017/18, 2018/19 and 2019/20.

From this provision, in 2017/18 the Council proposes to raise and strengthen sections of Levee 1 at a cost \$103,280. A further \$50,000 will be spent removing trees threatening the integrity of the Council's levee network.

Community Services

The Community Services budget area includes the Council's support of social and cultural initiatives – either delivered by the Council or by third parties.

The Council proposes to continue its annual allocation of \$3,000 for Youth Week and \$2,000 for KidsFest.

An annual calendar of events recognising International Women's Day, Seniors Week and Children's Week and Men's Health Week makes up Council's social justice program of social and cultural events. Additional social and cultural activities are also promoted by Council if developed by community partners and where the activities contribute toward the strategic objectives of Council's Volunteer Strategy, Library Services Strategy, Ageing and Liveability Strategy and its Children, Young People and Families Strategy.

The Council is a member of South West Arts – the local regional arts board – and contributes \$8,500 per year to its operations.

Water Supplies

The major capital works program for the Water Fund identified in this budget is a three year program of replacement of water meters of \$314,000 per year – of which 2017/18 is the second year. An additional \$180,000 will be spent upgrading the online instrumentation and telemetry at all four water treatment plants and \$120,000 and around \$200,000 of mains replacement will be undertaken.

The water service is expected to make a modest cash deficit in 2017/18 before returning to moderate surpluses over the remaining four year period.

The Water Fund is now debt-free.

Sewerage Services

The Council's Sewerage Fund continues to make modest operating surpluses and its cash position continues to improve.

Capital works in the fund in 2017/18 include sewer main relining at Tocumwal and an upgrade of the sewer telemetry system as well as general sewer main upgrades and other replacements.

The Sewerage Fund is debt free.

Public Libraries

The Council operates four public libraries – in Barooga, Berrigan, Finley and Tocumwal. This service was at one time largely funded by the NSW Government but now the Council is responsible for funding over 90% of the cost.

The library operating budget is primarily based upon historical cost and service levels.

The library subsidy received from the State has been included at historic levels. There is some risk that the level of subsidy will alter.

There are no significant capital works identified over the four-year life of this delivery plan.

Community Amenities

This budget area includes the Council's public halls and public toilets.

The 2017/18 budget will see a total of \$389,000 available for an upgrade of the Finley School of Arts, including the removal of the existing annex and toilets and replacement with new toilets. \$180,000 of this funding has been carried over from 2016/17.

The redevelopment will:

- include modern and accessible toilets,

- improve access to the facility for the frail aged, disabled and families with young children
- modernise and improve the kitchen facilities

The Council has placed a three-year moratorium on any works at the Finley War Memorial Hall while it assesses its use.

An amount of \$150,000 has been allocated for the construction of public toilets and other amenity improvements at Railway Park, Finley. This will replace the existing arrangement where the toilets at the Finley mall are made available for the public.

Recreation

The Council provides five major recreation areas and a range of other parks and passive recreation areas. The Council maintains 14 playgrounds and three skate parks across the Shire.

The major project in this area is the redevelopment of the Tocumwal Foreshore, with over \$3.2m of works proposed – subject to available grant funding from the NSW and/or Federal government.

The Council has set aside \$50,000 for repainting the pool and concourse at the Finley War Memorial Swimming Pool.

A list of operating grants provided to volunteer committees of management is shown in Table 7.

**Table 7: Facility operating grants
2017/18**

Volunteer committee	Grant (\$)
Pools	
Berrigan	31,400
Finley	35,600
Tocumwal	31,400
TOTAL	107,400
Recreation Reserves	
Barooga	11,618
Berrigan	10,751
Finley	11,444
Finley Showgrounds	11,715
Tocumwal	11,363
TOTAL	56,891
Halls	
Berrigan	7,860
Finley	7,860
Tocumwal	4,280
TOTAL	20,000
Other	
Berrigan Conservation Group and Tidy Towns	3,860
GRAND TOTAL	\$188,151

Quarries and Pits

No significant changes are proposed in the operation of Council's gravel pits.

Shire Roads

This budget area includes all roads, kerb and gutter, footpaths, physical townscape works, street lighting and bus shelters. The budget comprises two sections, being the capital works program and maintenance functions.

The capital works areas are detailed in the capital works program. The general policy in this area of infrastructure development and maintenance is that a roughly equivalent total nett cost amount will be committed to the overall program each year. The individual components of the program may, however, vary.

Some of the major road construction projects identified in this budget include:

- \$590,000 over three years for reconstruction work on Crosbies Road
- \$580,000 over three years for reconstruction of Barnes Road
- \$114,000 for the bends section on Piney Road
- \$75,000 to continue with improvement to clear zones on rural roads
- \$120,000 for McAllister St in Finley between Headford St and Osborne St.

The Council continues to put aside \$80,000 each year over the four year plan to fund town entrance beautification works. This will include signage, tree planting and other garden works to make the major entrances to the four towns more attractive for visitors and residents.

Town entrance beautification program works substantially complete are the Newell Highway approaches to Finley and Tocumwal. Planning and consultation for proposals for Barooga and Berrigan is underway now.

Aerodrome

The Council has developed a second tranche of 12 residential/industrial lots at the Tocumwal Residential Airpark, partially funded by a National Stronger Regions grant. The Council may consider further sub-divisions but has not included any funding for development works in this budget.

The Council's intent with these development works is to create sufficient usage to justify future operations of the aerodrome and help offset the cost of its operation.

\$75,000 has been included for heavy patching of the 18-36 runway.

The budget at Tocumwal Aerodrome allows for Council management and maintenance of the facility. There is limited scope for the aerodrome to raise its own revenue and operations at the facility require the use of general Council funds.

The Council will contribute \$50,000 an Aerodrome Works reserve annually to fund future works such as runway sealing.

Operation of the aerodrome requires a \$100,000 subsidy from Council ratepayers annually over and above the \$50,000 reserve transfer.

RMS Works

Roads and Maritime Services works cover two principal areas.

Firstly, the Council receives an estimated block allocation of \$881,000 for expenditure on its classified main roads.

Secondly, the Council receives an amount of \$175,000 as a half cost contribution towards the "Repair" program. The Council's matching of this expenditure is funded from the Block Grant.

Caravan Parks

The Council is responsible in some way for two caravan parks being Berrigan and Tocumwal.

Both caravan parks have been leased to private operators and revenue from each lease has been included in this budget.

Tourism and Area Promotion

After consultation with the local tourism industry, in 2014 the Council adopted a new Tourism Strategy.

The strategy has three major strategic objectives. Namely it will:

1. Continue to support the development of events that attract visitors to the Shire
2. In partnership with Moira Shire Council and Murray Regional Tourism Board, look to develop and operate an integrated "digital platform" showcasing visitor experiences.
3. Invest in improvements to town amenity through the provision of infrastructure such as public toilets, paths, town entrance beautification and parks.

The Tocumwal Foreshore redevelopment, the town entry beautification program and the Railway Park toilets in Finley are practical examples of the Council's implementation of this tourism strategy

On top of this infrastructure funding is financial support for events, development of new tourism infrastructure and membership of peak tourism bodies.

The Council leases the Tocumwal Visitor Information Centre to a private operator at a subsidised rate in return for the operator providing visitor services. The Council also provides in-kind support for the operation of the facility such as electricity.

The Events Development Program is projected to continue through to 2019/20 with the Council contributing up to \$20,000 in top-up funding per year to maintain the balance of the Events Management fund at \$60,000. The amount contributed each year will vary depending on the amount the Council contributes to events in that year.

2017/18 is the first year of a three year agreement for the Council to support the work of the Murray Region Tourism Board. The agreement requires a contribution of \$14,000 - \$15,000 per annum.

Business Development

There are three elements contained in this function. Firstly, a pool of funds is provided for general assistance to economic activities or initiatives that may arise through the year.

Secondly, contributions to other bodies, activities and organisations are also provided.

Thirdly, the position of Economic Development Officer is typically funded in this area.

This budget annually puts aside \$24,000 for industry development programs. This includes programs such as funding support for training in customer service and hospitality for local businesses.

With Federal and State abandonment of fruit fly control in this region, the Council has committed another \$10,000 has been included annually for the fruit fly mitigation program run in conjunction with Moira Shire Council.

Saleyards

The Council leases its saleyards facility in Finley to a private operator. This arrangement stemmed a long running financial drain on the Council and has been a successful one for all parties involved.

The saleyard facility is provided as a service to the agricultural industry in Berrigan Shire.

The cost to the Council of owning and maintaining the saleyard facility is expected to be around \$40,000, mainly consisting of depreciation and insurance charges.

The Council created a sinking fund to be used to fund works required to eliminate or mitigate identified work health and safety issues. This sinking fund now totals \$100,000 which is considered sufficient to meet this requirement and as such no further contributions have been included in this budget.

Real Estate Development

The Council proposes to develop a further four residential lots at its Finley St estate in Finley. This is funded from the Council's Capital Works and Economic Development Reserve.

The budget does not include revenue from the sale of developed land in the Finley St subdivision or the Tocumwal Residential Airpark. This is a conservative position and allows the Council to make a decision on these proceeds when and if a sale is made.

Private Works

A conservative value for likely private works activities at a breakeven point for the Council has been included in the budget. Any profits generated from private works will be monitored and a decision made on its use when received.

Rates and Annual Charges Yields

The proposed yields from the Council Rates and Annual Charges are shown in Table 6 below. The gross yield from each charge is shown separately.

The pension rebate has been calculated for each fund and is shown as a net figure – the rebate provided by the Council, less the partial subsidy provided by the NSW Government.

The 2016/17 yield shown is the actual figure levied last year. The 2017/18 figure is an estimate based on the rate increase proposed using land values as they exist in March 2017. The 2018/19, 2019/20 and 2020/21 are projections based on the 2017/18 estimates.

The table below does not include Fire and Emergency Services Levy (FESL) as these funds are not retained by the Council.

Table 8: Rates and Charges Yields 2016 to 2021

ORDINARY RATES					
% Increase-total nett ordinary rate revenue		1.5%	1.5%	1.5%	1.5%
Rate Category	2016/17	2017/18	2018/19	2019/20	2020/21
Farmland	\$1,813,072	\$1,840,268	\$1,867,872	\$1,895,890	\$1,924,328
Residential	\$54,026	\$54,836	\$55,658	\$56,493	\$57,340
Residential Rural	\$332,134	\$337,116	\$342,173	\$347,305	\$352,515
Res. River Land - Barooga	\$0	\$0	\$0	\$0	\$0
Res. River Land - Tocumwal	\$0	\$0	\$0	\$0	\$0
Residential - Barooga	\$528,316	\$544,471	\$552,638	\$560,927	\$569,341
Residential - Berrigan	\$327,150	\$330,465	\$335,421	\$340,452	\$345,559
Residential - Finley	\$650,665	\$667,658	\$677,673	\$687,838	\$698,156
Residential - Tocumwal	\$712,107	\$740,550	\$751,658	\$762,933	\$774,373
Business - Barooga	\$92,857	\$92,579	\$93,967	\$95,376	\$96,807
Business - Berrigan	\$76,961	\$73,365	\$74,465	\$75,582	\$76,716
Business - Finley	\$167,583	\$158,001	\$160,371	\$162,777	\$165,219
Business - Tocumwal	\$191,612	\$181,371	\$184,091	\$186,852	\$189,655
GROSS YIELD	\$4,946,483	\$5,020,680	\$5,095,987	\$5,172,425	\$5,250,009
Less Net Pension Rebate	-\$74,197	-\$75,000	-\$75,000	-\$75,000	-\$75,000
NET YIELD	\$4,872,286	\$4,945,680	\$5,020,987	\$5,097,425	\$5,175,009
WATER CHARGES					
% Increase - Access Charge		2.5%	2.5%	2.5%	2.5%
Access	\$1,975,230	\$2,025,579	\$2,076,218	\$2,128,129	\$2,181,332
Consumption	\$750,000	\$750,000	\$750,000	\$750,000	\$750,000
GROSS YIELD	\$2,725,230	\$2,775,579	\$2,826,218	\$2,878,129	\$2,931,332
Less Net Pension Rebate	-\$39,500	-\$39,500	-\$39,500	-\$39,500	-\$39,500
NET YIELD	\$2,685,730	\$2,736,079	\$2,786,718	\$2,838,629	\$2,891,832
SEWER CHARGES					
% Increase		2.5%	2.5%	2.5%	2.5%
Sewerage	\$1,773,954	\$1,818,908	\$1,864,381	\$1,910,990	\$1,958,765
Pedestal	\$159,249	\$163,632	\$167,453	\$171,639	\$175,930
Low Pressure Sewer	\$9,215	\$14,550	\$14,914	\$15,287	\$15,669
GROSS YIELD	\$1,942,418	\$1,997,090	\$2,046,748	\$2,097,916	\$2,150,364
Less Net Pension Rebate	-\$38,500	-\$38,500	-\$38,500	-\$38,500	-\$38,500
NET YIELD	\$1,903,918	\$1,958,590	\$2,008,248	\$2,059,416	\$2,111,864

DOMESTIC WASTE, GARBAGE AND RECYCLING					
% Increase		2.5%	2.5%	2.5%	2.5%
Charge	2016/17*	2017/18	2018/19	2019/20	2020/21
Domestic Waste/Recycling	\$882,646	\$905,364	\$927,998	\$951,980	\$975,780
Domestic Waste Uncollected	\$14,742	\$15,015	\$15,390	\$15,775	\$16,169
Garbage/Business Recycling	\$74,338	\$76,096	\$77,998	\$79,948	\$81,947
GROSS YIELD	\$971,726	\$996,475	\$1,021,386	\$1,047,703	\$1,073,895
Less Net Pension Rebate	-\$36,000	-\$36,000	-\$36,000	-\$36,000	-\$36,000
NET YIELD	\$935,726	\$960,475	\$985,386	\$1,011,703	\$1,037,895
STORMWATER MANAGEMENT					
No increase - fixed by regulation		0%	0%	0%	0%
GROSS YIELD	\$70,025	\$70,025	\$70,025	\$70,025	\$70,025
TOTAL – ALL RATES AND CHARGES					
	2016/17	2017/18	2018/19	2019/20	2020/21^
GROSS YIELD	\$10,655,882	\$10,859,849	\$11,060,364	\$11,266,198	\$11,475,625
Less Net Pension Rebate	-\$188,197	-\$189,000	-\$189,000	-\$189,000	\$189,000
NET YIELD	\$10,467,685	\$10,670,849	\$10,871,364	\$11,077,198	\$11,286,625

Loan Redemption and Borrowings

The Council currently has just the one outstanding loan as summarised in Table 9 below:

Table 9: Outstanding Loans - 30 June 2018

PURPOSE	AMOUNT	TERM	RATE	ANNUAL REPAYMENTS	DUE	LENDER
LIRS Drainage	\$1,630,000	10 y	4.260%	\$200,488	Dec 2024	NAB

The interest cost of the LIRS Drainage loan is partially offset by a 3% interest rate subsidy from the NSW government under the Local Infrastructure Renewal Scheme (LIRS) program

Based on the loan program, the Council's projected outstanding debt is:

Table 10: Projected Outstanding Debt - 2017/18 to 2020/21

FUND	30 JUNE 2018	30 JUNE 2019	30 JUNE 2020	30 JUNE 2021
General	\$1,149,225	\$994,557	\$833,314	\$665,089
Water	\$0	\$0	\$0	\$0
Sewer	\$0	\$0	\$0	\$0
TOTAL	\$1,149,225	\$994,557	\$833,314	\$665,089

Total repayments of principal and interest would be as follows:

Table 11: Loan Redemption - 2017/18 to 2020/21

FUND	2017 / 2018	2018/2019	2019/2020	2020/2021
General	\$200,488	\$200,488	\$200,488	\$200,488
Water	\$0	\$0	\$0	\$0
Sewer	\$0	\$0	\$0	\$0
Sub Total	\$200,488	\$200,488	\$200,488	\$200,488
TOTAL	\$200,488	\$200,488	\$200,488	\$200,488
Less LIRS subsidy	(\$34,112)	(\$30,065)	(\$25,774)	(\$21,250)
NETT COST	\$166,366	\$170,423	\$174,714	\$179,238

The charts below illustrate the Council's borrowings and repayments over the next ten years.

CHART 1: Outstanding Loans and Redemption – Consolidated

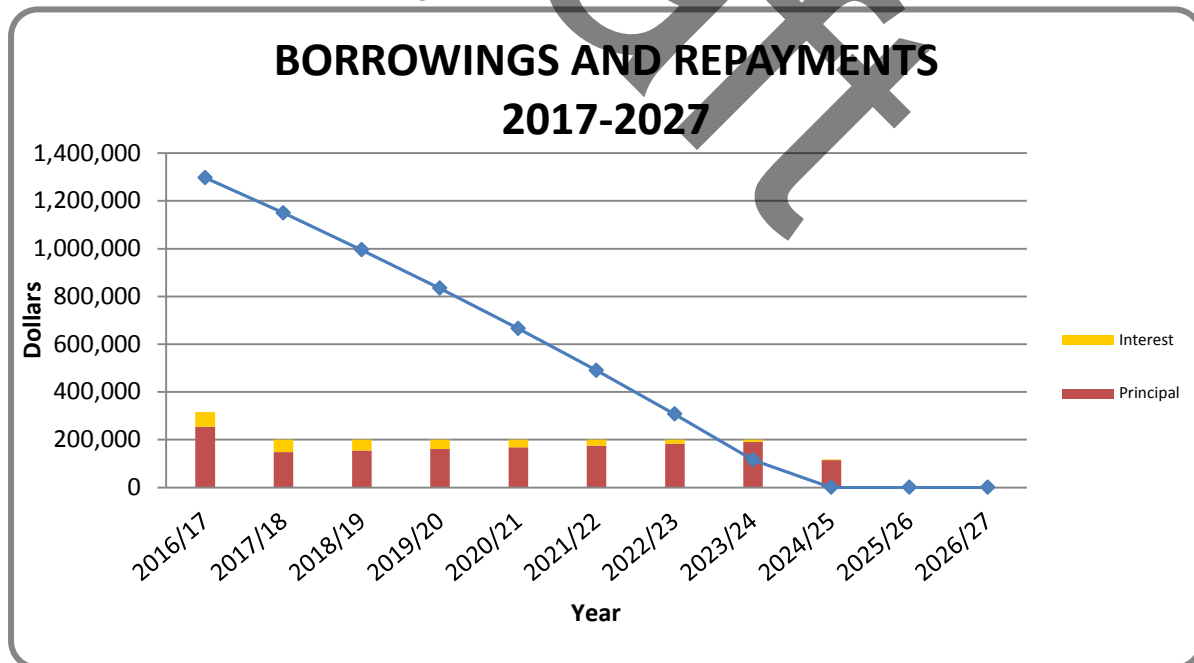


Chart 1 above shows the Council's loans as a corporate entity. It includes the proposed LIRS-subsidised loan and any funds borrowed by the Water and Sewer funds.

Proposed borrowing

Depending on the success or otherwise with the Councils grant applications for the Tocumwal Foreshore project, the Council is considering borrowing up to \$500,000 in 2017/18 to assist in funding the project.

The decision to consider borrowing was based in line with the Council's Financial Strategy adopted in 2016 which states:

Implement a Borrowing Policy that allows the Council to borrow only for the development of infrastructure where

- *There is an urgent need for the asset in the short term, or*
- *It is most cost-effective to construct the asset in the short term (as opposed to waiting until sufficient on-hand funds are available), and*
- *The Council has access to a funding stream to meet its debt obligations without compromising its other activities.*

If this loan is to proceed, the Council intends to borrow the funds from its Sewer Fund at a rate based on the rate charged for borrowings by NSW Treasury Corporation (TCorp), subject to the support of the Minister for Local Government.

Based on a quoted rate from TCorp of 3.10% per annum, a Credit-Foncier (principal and interest) loan over 10 years would require annual repayments of \$58,533 per year.

The Council considers that given its existing low level of debt, this level of repayment is both sustainable and affordable.

Reserves

In this four year plan, the Council expects to maintain or increase its overall cash reserves. Table 12 lists the Council's cash reserves and balances from 2015 to 2020.

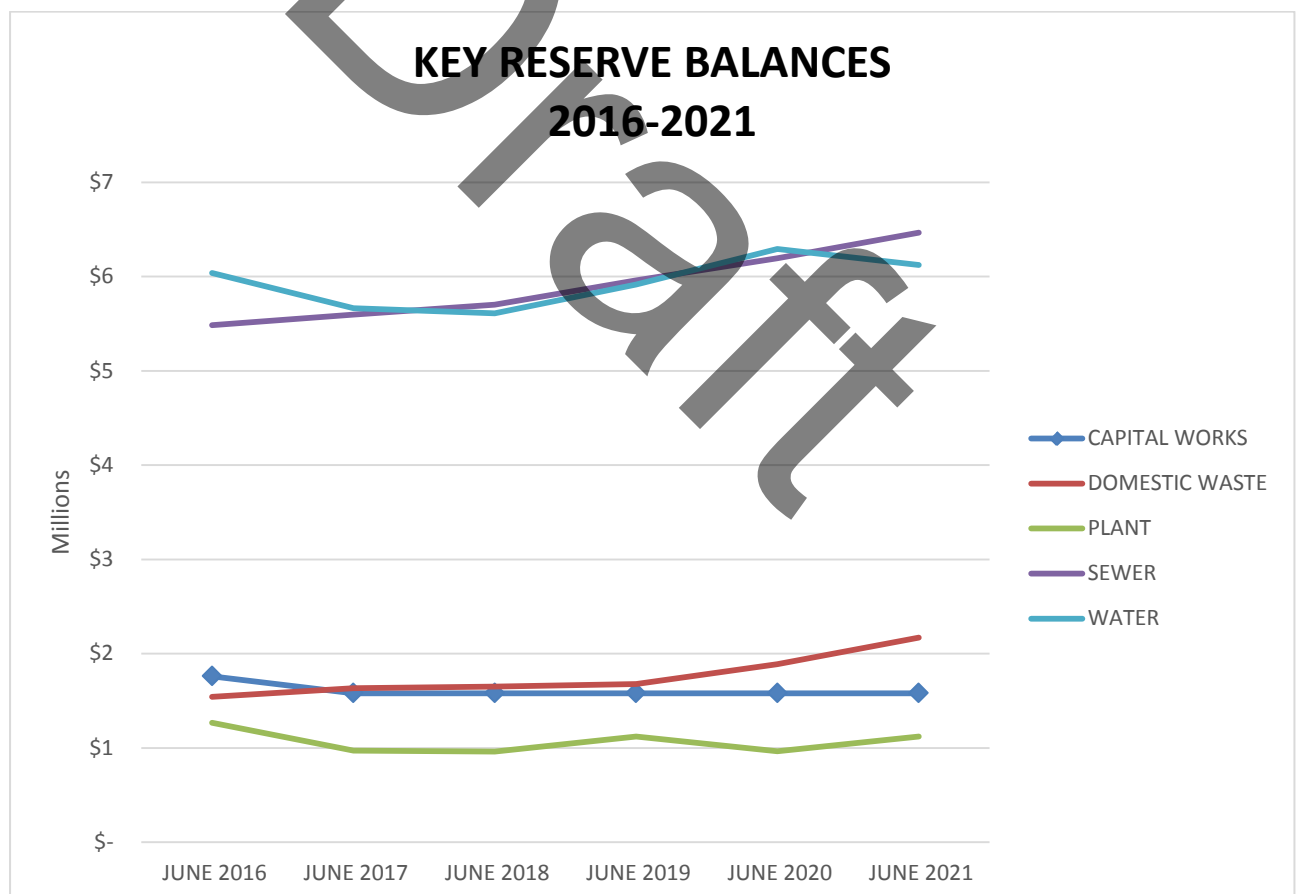
Table 12: Projected Reserve Balances

BALANCE						
Reserve	June 2016	June 2017	June 2018	June 2019	June 2020	June 2021
PLANT	\$1,267,362	\$970,922	\$962,536	\$1,120,017	\$964,113	\$1,120,074
WATER	\$6,039,365	\$5,666,673	\$5,609,130	\$5,917,480	\$6,294,589	\$6,123,695
SEWER	\$5,483,822	\$5,595,585	\$5,702,930	\$5,960,301	\$6,193,832	\$6,464,982
DOMESTIC WASTE	\$1,542,563	\$1,632,821	\$1,649,618	\$1,678,814	\$1,887,995	\$2,170,761
EMPLOYEE LEAVE	\$388,800	\$388,800	\$388,800	\$388,800	\$388,800	\$388,800
EARLY INT.	\$122,813	\$36,181	\$17,468	\$-	\$-	\$-
CAPITAL WORKS	\$1,761,334	\$1,580,334	\$1,580,334	\$1,580,334	\$1,580,334	\$1,580,334

BALANCE						
Reserve	June 2016	June 2017	June 2018	June 2019	June 2020	June 2021
CEMETERY	\$-	\$-	\$-	\$-	\$-	\$-
SALEYARDS	\$98,900	\$98,900	\$98,900	\$98,900	\$98,900	\$98,900
LEVEE BANK WORKS	\$271,590	\$297,190	\$183,910	\$84,710	\$74,710	\$34,710
TOURISM EVENTS	\$60,000	\$56,900	\$56,900	\$56,900	\$56,900	\$56,900
AERODROME	\$191,000	\$291,000	\$341,000	\$316,000	\$366,000	\$416,000
RISK MANAGEMENT	\$187,269	\$187,269	\$187,269	\$187,269	\$187,269	\$187,269
INFORMA-TION TECHNOLOGY	\$300,000	\$350,000	\$400,000	\$450,000	\$500,000	\$550,000

Chart 3 below demonstrates the proposed changes over time to some of the Council's larger reserves

CHART 3: Projected Reserve Balances



Plant Replacement Reserve is projected to moderately grow over the four years to 2020/21.

The Water Supply Reserve will remain mostly static over the four year period with growth in the reserve used to fund capital works.

The Sewer Reserve will continue to grow over the next four years with no large scale (\$1m and over) projects planned over this period.

The Domestic Waste Reserve will accumulate funds over the life of this four year Delivery Program. This reserve will need to ensure that sufficient funds are on hand for any future remediation works that are required at the Council's Waste Management facilities.

The Employee Leave Reserve is a prudential measure to cover the expense to the Council should key employees require large amounts of leave at one time. This reserve does not tend to fluctuate from year to year.

The Capital Works Reserve is used as a source of funding for future capital projects. This reserve is the Council's major source of funds where the Council sees an opportunity to seek grant funding for a project, or to assist in attracting a major development to the Shire.

This reserve is generally funded through the development and sale of property such as the Finley Street subdivision and the Tocumwal industrial subdivision. This budget takes a conservative approach and assumes that there will be no property sales over the next three years.

While not included in the budget, this reserve will also receive the proceeds of any sales of land at the Finley St subdivision in Finley and the Tocumwal Aerodrome sub-division.

The Council has six other small reserves:

- Aerodrome Reserve, to allow for future runway repairs and reseals

- Saleyards Reserve, designed to fund future capital works at the saleyards facility;
- Levee Bank Construction Reserve, to allow for funds for future levee repairs and upgrades.
- Tourism Events Reserve, to fund the Council's events promotion strategy.
- Risk Management Reserve, to fund projects designed to mitigate risk and improve public safety
- Information Technology Reserve, to fund a future upgrade of the Council's financial management software.

Finally, the Council has a reserve to hold unspent funds received from the NSW government to deliver the Early Childhood Intervention service. These funds are generally spent in the following financial year.

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Berrigan Shire Council

10 Year Financial Plan for the Years ending 30 June 2027

INCOME STATEMENT - CONSOLIDATED

Scenario: < Enter Scenario Name On Cover Sheet >

	Actuals	Current Year	Projected Years									
	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	9,201,000	9,449,007	9,586,366	9,780,969	9,982,156	10,187,610	10,397,428	10,611,707	10,830,547	11,054,049	11,282,318	11,515,461
User Charges & Fees	2,367,156	1,694,371	1,669,129	1,691,444	1,714,316	1,737,760	1,761,790	1,786,422	1,811,667	1,837,542	1,860,624	1,887,726
Interest & Investment Revenue	722,000	616,754	704,804	703,820	703,542	728,682	768,991	837,515	919,405	1,017,172	1,116,614	1,235,389
Other Revenues	820,000	584,722	508,609	517,107	525,804	534,704	543,811	553,134	562,674	572,438	582,431	592,659
Grants & Contributions provided for Operating Purposes	7,993,000	8,590,856	6,249,903	6,307,158	6,646,951	6,564,545	6,627,706	6,691,538	6,756,130	6,822,110	6,893,592	6,966,835
Grants & Contributions provided for Capital Purposes	2,586,000	2,266,510	3,317,915	75,000	148,000	245,000	170,000	65,000	65,000	65,000	65,000	65,000
Other Income:												
Net gains from the disposal of assets	198,000	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	23,887,156	23,202,219	22,036,727	19,075,497	19,720,768	19,998,300	20,269,726	20,545,317	20,945,422	21,368,310	21,800,579	22,263,070
Expenses from Continuing Operations												
Employee Benefits & On-Costs	7,188,000	3,998,370	4,033,686	4,130,048	4,212,571	4,204,416	4,307,365	4,412,852	4,520,937	4,631,685	4,745,162	4,861,436
Borrowing Costs	87,000	61,372	51,739	45,431	38,796	31,675	24,454	16,605	8,690	1,250	-	-
Materials & Contracts	3,031,000	6,555,443	5,858,955	5,935,604	6,043,441	6,092,424	6,182,809	6,274,514	6,392,558	6,461,963	6,557,747	6,655,146
Depreciation & Amortisation	5,758,000	5,876,300	5,935,066	5,994,219	6,053,964	6,100,464	6,178,568	6,222,686	6,284,715	6,347,365	6,410,413	6,474,516
Impairment	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	1,941,000	2,313,621	1,962,316	2,042,600	2,098,587	2,116,174	2,170,571	2,188,715	2,247,623	2,270,306	2,327,784	2,369,078
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	18,005,000	18,805,105	17,841,762	18,147,901	18,447,359	18,545,152	18,863,768	19,115,371	19,454,522	19,712,569	20,041,106	20,360,175
Operating Result from Continuing Operations	5,882,156	4,397,114	4,194,965	927,596	1,273,409	1,453,148	1,405,958	1,429,945	1,490,900	1,655,742	1,759,472	1,902,894
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	5,882,156	4,397,114	4,194,965	927,596	1,273,409	1,453,148	1,405,958	1,429,945	1,490,900	1,655,742	1,759,472	1,902,894
Net Operating Result before Grants and Contributions provided for Capital Purposes	3,296,156	2,130,604	877,050	852,596	1,125,409	1,208,148	1,235,958	1,364,945	1,425,900	1,590,742	1,694,472	1,837,894

Berrigan Shire Council
10 Year Financial Plan for the Years ending 30 June 2027
BALANCE SHEET - CONSOLIDATED
 Scenario: < Enter Scenario Name On Cover Sheet >

	Actuals	Current Year	Projected Years									
	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
ASSETS												
Current Assets												
Cash & Cash Equivalents	4,125,000	2,755,520	2,257,300	2,016,622	2,215,005	1,891,701	2,287,243	2,902,188	4,182,590	5,151,275	5,614,245	9,456,826
Investments	19,630,000	18,327,903	18,281,667	18,932,653	19,432,653	20,432,653	22,332,653	24,132,653	25,732,653	28,032,653	31,182,653	31,182,653
Receivables	1,230,000	1,296,671	1,275,512	1,273,746	1,294,777	1,324,131	1,357,313	1,386,977	1,421,285	1,461,574	1,503,240	1,547,784
Inventories	223,000	529,951	469,528	474,628	482,348	486,588	492,787	499,077	507,576	511,932	518,501	525,182
Other	27,000	71,267	60,534	61,798	63,126	63,656	64,783	65,556	66,995	67,580	68,771	69,811
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	25,235,000	22,981,311	22,344,542	22,759,446	23,487,908	24,198,728	26,534,780	28,986,451	31,911,099	35,225,014	38,887,410	42,782,256
Non-Current Assets												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	-	79,310	79,310	79,310	79,310	79,310	79,310	79,310	79,310	79,310	79,310	79,310
Inventories	185,000	118,271	118,271	118,271	118,271	118,271	118,271	118,271	118,271	118,271	118,271	118,271
Infrastructure, Property, Plant & Equipment	215,802,000	223,432,700	227,828,266	228,049,700	228,470,615	229,059,533	227,985,705	226,802,650	225,218,066	223,478,332	221,609,550	219,647,665
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	215,987,000	223,630,281	228,025,847	228,247,281	228,668,197	229,257,114	228,183,286	227,000,231	225,415,647	223,675,913	221,807,131	219,845,246
TOTAL ASSETS	241,222,000	246,611,593	250,370,388	251,006,727	252,156,105	253,455,841	254,718,066	255,986,682	257,326,746	258,900,926	260,694,541	262,627,502
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	929,000	2,166,887	1,879,467	1,743,267	1,780,927	1,796,330	1,828,631	1,851,185	1,892,146	1,909,580	1,943,722	1,973,788
Borrowings	253,000	148,749	155,057	161,692	168,814	176,035	183,883	191,798	98,994	-	-	-
Provisions	2,641,000	2,648,698	2,648,698	2,648,698	2,648,698	2,648,698	2,648,698	2,648,698	2,648,698	2,648,698	2,648,698	2,648,698
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	3,823,000	4,964,334	4,683,222	4,553,657	4,598,439	4,621,063	4,661,212	4,691,681	4,639,839	4,558,278	4,592,420	4,622,486
Non-Current Liabilities												
Payables	-	8,193	8,193	8,193	8,193	8,193	8,193	8,193	8,193	8,193	8,193	8,193
Borrowings	1,297,000	1,147,649	992,592	830,900	662,086	486,051	302,168	110,370	11,376	11,376	11,376	11,376
Provisions	354,000	346,302	346,302	346,302	346,302	346,302	346,302	346,302	346,302	346,302	346,302	346,302
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	1,651,000	1,502,144	1,347,087	1,185,395	1,016,581	840,546	656,663	464,865	365,871	365,871	365,871	365,871
TOTAL LIABILITIES	5,474,000	6,466,479	6,030,309	5,739,052	5,615,020	5,461,609	5,317,875	5,156,546	5,005,710	4,924,149	4,958,291	4,988,357
Net Assets	235,748,000	240,145,114	244,340,079	245,267,675	246,541,085	247,994,233	249,400,191	250,830,136	252,321,036	253,976,778	255,736,250	257,639,145
EQUITY												
Retained Earnings	100,527,156	104,924,270	109,119,236	110,046,832	111,320,241	112,773,389	114,179,347	115,609,292	117,100,193	118,755,934	120,515,406	122,418,301
Revaluation Reserves	135,220,844	135,220,844	135,220,844	135,220,844	135,220,844	135,220,844	135,220,844	135,220,844	135,220,844	135,220,844	135,220,844	135,220,844
Council Equity Interest	235,748,000	240,145,114	244,340,079	245,267,675	246,541,085	247,994,233	249,400,191	250,830,136	252,321,036	253,976,778	255,736,250	257,639,145
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	235,748,000	240,145,114	244,340,079	245,267,675	246,541,085	247,994,233	249,400,191	250,830,136	252,321,036	253,976,778	255,736,250	257,639,145

Berrigan Shire Council												
10 Year Financial Plan for the Years ending 30 June 2027												
CASH FLOW STATEMENT - CONSOLIDATED												
Scenario: < Enter Scenario Name On Cover Sheet >	Actuals 2015/16	Current Year 2016/17	2017/18	2018/19	2019/20	2020/21	Projected Years					2026/27
	\$	\$	\$	\$	\$	\$	2021/22	2022/23	2023/24	2024/25	2025/26	\$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	9,275,000	9,327,606	9,579,559	9,771,480	9,972,344	10,177,591	10,387,197	10,601,260	10,819,878	11,043,153	11,271,191	11,504,098
User Charges & Fees	2,937,000	1,711,987	1,676,209	1,688,341	1,711,136	1,734,500	1,758,449	1,782,997	1,808,157	1,833,945	1,857,377	1,883,957
Interest & Investment Revenue Received	743,000	622,454	716,539	706,014	701,680	719,266	753,606	825,907	904,102	996,318	1,093,947	1,211,175
Grants & Contributions	10,579,000	10,857,366	9,567,818	6,382,158	6,794,951	6,809,545	6,797,706	6,756,538	6,821,130	6,887,110	6,958,592	7,031,835
Bonds & Deposits Received	10,000	-	-	-	-	-	-	-	-	-	-	-
Other	1,666,000	522,044	518,827	531,441	521,882	530,656	541,926	551,337	560,280	569,973	580,271	590,033
Payments:												
Employee Benefits & On-Costs	(7,279,000)	(3,929,740)	(4,026,184)	(4,302,179)	(4,212,571)	(4,204,416)	(4,307,365)	(4,412,852)	(4,520,937)	(4,631,685)	(4,745,162)	(4,861,436)
Materials & Contracts	(4,705,000)	(5,704,773)	(6,074,304)	(5,909,260)	(6,018,192)	(6,084,809)	(6,161,107)	(6,262,026)	(6,365,169)	(6,452,398)	(6,534,813)	(6,636,222)
Borrowing Costs	(29,000)	(61,372)	(51,739)	(45,431)	(38,796)	(31,675)	(24,454)	(16,605)	(8,690)	(1,250)	-	-
Bonds & Deposits Refunded	(53,000)	-	-	-	-	-	-	-	-	-	-	-
Other	(1,943,000)	(2,256,238)	(1,971,802)	(2,041,546)	(2,097,478)	(2,115,768)	(2,169,640)	(2,188,098)	(2,246,420)	(2,269,856)	(2,326,802)	(2,368,229)
Net Cash provided (or used in) Operating Activities	11,201,000	11,089,335	9,934,924	6,781,018	7,334,954	7,534,891	7,576,318	7,638,459	7,772,331	7,975,309	8,154,601	8,355,211
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	1,502,097	596,236	149,014	-	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	330,000	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	164,000	458,500	346,000	399,000	455,500	314,000	249,000	289,000	281,000	291,000	291,000	291,000
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	148,000	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	(3,000,000)	(200,000)	(550,000)	(800,000)	(500,000)	(1,000,000)	(1,900,000)	(1,800,000)	(1,600,000)	(2,300,000)	(3,150,000)	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	(9,068,000)	(13,965,500)	(10,676,631)	(6,614,653)	(6,930,379)	(7,003,381)	(5,353,741)	(5,328,631)	(4,981,131)	(4,898,631)	(4,832,631)	(4,803,631)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	(79,000)	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	(11,505,000)	(12,204,903)	(10,284,395)	(6,866,640)	(6,974,879)	(7,689,381)	(7,004,741)	(6,839,631)	(6,300,131)	(6,907,631)	(7,691,631)	(4,512,631)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	(262,000)	(253,912)	(148,749)	(155,057)	(161,692)	(168,814)	(176,035)	(183,883)	(191,798)	(98,994)	-	-
Repayment of Finance Lease Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	(262,000)	(253,912)	(148,749)	(155,057)	(161,692)	(168,814)	(176,035)	(183,883)	(191,798)	(98,994)	-	-
Net Increase/(Decrease) in Cash & Cash Equivalents	(566,000)	(1,369,480)	(498,220)	(240,679)	198,383	(323,304)	395,542	614,945	1,280,402	968,684	462,971	3,842,580
plus: Cash, Cash Equivalents & Investments - beginning of year	4,691,000	4,125,000	2,755,520	2,257,300	2,016,622	2,215,005	1,891,701	2,287,243	2,902,188	4,182,590	5,151,275	5,614,245
Cash & Cash Equivalents - end of the year	4,125,000	2,755,520	2,257,300	2,016,622	2,215,005	1,891,701	2,287,243	2,902,188	4,182,590	5,151,275	5,614,245	9,456,826
Cash & Cash Equivalents - end of the year	4,125,000	2,755,520	2,257,300	2,016,622	2,215,005	1,891,701	2,287,243	2,902,188	4,182,590	5,151,275	5,614,245	9,456,826
Investments - end of the year	19,630,000	18,327,903	18,281,667	18,932,653	19,432,653	20,432,653	22,332,653	24,132,653	25,732,653	28,032,653	31,182,653	31,182,653
Cash, Cash Equivalents & Investments - end of the year	23,755,000	21,083,423	20,538,967	20,949,274	21,647,658	22,324,354	24,619,896	27,034,841	29,915,243	33,183,928	36,796,898	40,639,479
Representing:												
- External Restrictions	14,018,376	13,832,154	13,900,733	14,489,251	15,302,522	15,678,849	17,310,913	19,316,978	21,582,193	23,914,593	26,491,700	29,230,302
- Internal Restrictions	4,648,734	3,870,799	3,780,420	3,871,232	3,755,327	3,921,288	4,447,510	4,910,724	5,402,085	5,919,862	6,454,329	7,005,766
- Unrestricted	5,087,890	3,380,469	2,857,813	2,588,792	2,589,809	2,724,216	2,861,473	2,807,138	2,930,965	3,349,472	3,850,869	4,403,410
	23,755,000	21,083,423	20,538,967	20,949,274	21,647,658	22,324,354	24,619,896	27,034,841	29,915,243	33,183,928	36,796,898	40,639,479

Annual Budget & Capital Works

Draft

DRAFT ANNUAL BUDGET SUMMARY OF DETAIL 2017-18 to 2021-22

	Revised YTD March	2017/18 Revised Forecast	2018/19 Revised Forecast	2019/20 Revised Forecast	2020/21 Revised Forecast	2021/22 Revised Forecast
GRAND TOTAL	382,454	(856,464)	(72,148)	(93,265)	(115,991)	28,600
GOVERNANCE						
GOVERNANCE EXPENSE	(741,494)	(703,940)	(734,246)	(769,903)	(768,920)	(782,304)
GOVERNANCE REVENUE	2,503	-	-	-	-	-
	(738,991)	(703,940)	(734,246)	(769,903)	(768,920)	(782,304)
CORPORATE SUPPORT						
CORPORATE SUPPORT EXPENSE	(20,447)	(185,069)	(127,939)	(166,592)	(206,088)	(246,471)
CORPORATE SUPPORT REVENUE	166,701	92,485	93,741	95,028	96,347	97,699
	146,254	(92,584)	(34,198)	(71,564)	(109,741)	(148,772)
TECHNICAL SERVICES						
TECHNICAL SERVICES EXPENSE	(211,852)	(278,895)	(263,115)	(298,013)	(328,633)	(359,992)
TECHNICAL SERVICES REVENUE	3,440	3,000	3,000	3,000	3,000	3,000
	(208,412)	(275,895)	(260,115)	(295,013)	(325,633)	(356,992)
PLANT SERVICES						
PLANT SERVICES EXPENSE	(1,364,700)	(1,222,223)	(1,277,114)	(1,499,939)	(1,213,100)	(1,158,812)
PLANT SERVICES REVENUE	1,364,700	1,222,223	1,277,114	1,499,939	1,213,100	1,158,812
	-	0	0	0	0	0
OVERHEAD						
OVERHEAD EXPENSE	(28,225)	-	-	-	-	-
OVERHEAD REVENUE	28,225	-	-	-	-	-

	Revised YTD March	2017/18 Revised Forecast	2018/19 Revised Forecast	2019/20 Revised Forecast	2020/21 Revised Forecast	2021/22 Revised Forecast
	-	-	-	-	-	-
EMERGENCY SERVICES						
EMERGENCY SERVICES EXPENSE	(340,245)	(198,843)	(202,669)	(206,569)	(210,542)	(214,595)
EMERGENCY SERVICES REVENUE	99,233	13,989	14,128	14,270	14,412	14,556
	(241,012)	(184,854)	(188,541)	(192,299)	(196,130)	(200,039)
GRAND TOTAL	382,454	(856,464)	(72,148)	(93,265)	(115,991)	28,600
OTHER COMMUNITY SERVICES						
OTHER COMMUNITY SERVICES EXPENSE	(248,370)	(227,362)	(232,194)	(237,142)	(242,211)	(247,402)
OTHER COMMUNITY SERVICES REVENUE	15,560	11,700	11,700	11,700	11,700	11,700
	(232,810)	(215,662)	(220,494)	(225,442)	(230,511)	(235,702)
CEMETERY						
CEMETERY EXPENSE	(158,830)	(169,848)	(136,647)	(133,424)	(140,178)	(136,913)
CEMETERY REVENUE	113,466	121,825	124,721	127,689	130,731	133,849
	(45,364)	(48,023)	(11,926)	(5,735)	(9,447)	(3,064)
EARLY INTERVENTION						
EARLY INTERVENTION EXPENSE	(296,170)	(159,329)	(160,194)	(144,866)	-	-
EARLY INTERVENTION REVENUE	296,170	159,329	160,194	144,866	-	-
	-	-	-	-	-	-
HOUSING						
HOUSING EXPENSE	(29,567)	(64,963)	(30,266)	(30,573)	(30,885)	(31,202)
HOUSING REVENUE	15,860	16,257	16,663	17,079	17,506	17,944
	(13,707)	(48,706)	(13,603)	(13,494)	(13,379)	(13,258)

	Revised YTD March	2017/18 Revised Forecast	2018/19 Revised Forecast	2019/20 Revised Forecast	2020/21 Revised Forecast	2021/22 Revised Forecast
ENVIRONMENTAL SERVICES						
ENVIRONMENTAL SERVICES EXPENSE	(640,407)	(691,655)	(707,609)	(723,927)	(740,618)	(757,685)
ENVIRONMENTAL SERVICES REVENUE	234,092	229,823	235,555	241,434	247,455	253,631
	(406,315)	(461,832)	(472,054)	(482,493)	(493,163)	(504,054)
DOMESTIC WASTE MANAGEMENT						
DOMESTIC WASTE MANAGEMENT EXPENSE	(1,609,526)	(1,324,955)	(1,356,514)	(1,388,858)	(1,422,004)	(1,455,978)
DOMESTIC WASTE MANAGEMENT REVENUE	1,609,526	1,324,955	1,356,514	1,388,858	1,422,004	1,455,978
	-	-	-	-	-	-
STORMWATER DRAINAGE						
STORMWATER DRAINAGE EXPENSE	(1,824,618)	(827,341)	(713,244)	(640,299)	(609,406)	(597,641)
STORMWATER DRAINAGE REVENUE	134,176	109,502	101,415	97,124	92,600	87,772
GRAND TOTAL	382,454	(856,464)	(72,148)	(93,265)	(115,991)	28,600
	(1,690,443)	(717,839)	(611,829)	(543,175)	(516,806)	(509,870)
ENVIRONMENTAL PROTECTION						
ENVIRONMENTAL PROTECTION EXPENSE	(388,436)	(295,106)	(291,828)	(223,445)	(414,269)	(302,468)
ENVIRONMENTAL PROTECTION REVENUE	197,400	203,280	149,200	80,000	270,000	157,360
	(191,036)	(91,826)	(142,628)	(143,445)	(144,269)	(145,108)
WATER SUPPLIES						
WATER SUPPLIES EXPENSE	(3,994,599)	(3,679,844)	(3,691,618)	(3,752,233)	(3,988,421)	(3,884,358)
WATER SUPPLIES REVENUE	3,994,599	3,679,844	3,691,618	3,752,233	3,988,422	3,884,359
	-	0	0	0	0	0
SEWERAGE SERVICES						

	Revised YTD March	2017/18 Revised Forecast	2018/19 Revised Forecast	2019/20 Revised Forecast	2020/21 Revised Forecast	2021/22 Revised Forecast
SEWERAGE SERVICES EXPENSE	(2,713,383)	(2,747,573)	(2,808,166)	(2,870,185)	(2,938,960)	(3,011,010)
SEWERAGE SERVICES REVENUE	2,713,383	2,747,573	2,808,166	2,870,185	2,938,960	3,11,10
	-	0	0	0	0	0
PUBLIC LIBRARIES						
PUBLIC LIBRARIES EXPENSE	(649,841)	(646,783)	(656,490)	(666,410)	(676,548)	(686,907)
PUBLIC LIBRARIES REVENUE	46,734	46,630	46,763	46,900	47,040	47,183
	(603,107)	(600,153)	(609,727)	(619,510)	(629,508)	(639,724)
COMMUNITY AMENITIES						
COMMUNITY AMENITIES EXPENSE	(746,584)	(925,725)	(535,995)	(541,339)	(546,756)	(572,247)
COMMUNITY AMENITIES REVENUE	5,090	-	-	-	-	-
	(741,494)	(925,725)	(535,995)	(541,339)	(546,756)	(572,247)
RECREATION						
RECREATION EXPENSE	(1,221,865)	(4,244,146)	(1,030,241)	(993,298)	(1,006,546)	(1,019,977)
RECREATION REVENUE	174,845	2,427,450	525	538	552	566
	(1,047,020)	(1,816,696)	(1,029,716)	(992,760)	(1,005,994)	(1,019,411)
GRAND TOTAL	382,454	(856,464)	(72,148)	(93,265)	(115,991)	28,600
SWIMMING POOL						
SWIMMING POOL EXPENSE	(427,955)	(478,665)	(442,174)	(427,792)	(433,519)	(439,357)
SWIMMING POOL REVENUE	158,705	149,871	153,618	157,458	161,395	165,429
	(269,250)	(328,794)	(288,556)	(270,334)	(272,124)	(273,928)
QUARRIES & PITS						
QUARRIES & PITS EXPENSE	(90,000)	(91,333)	(92,686)	(94,059)	(95,452)	(96,867)
QUARRIES & PITS REVENUE	90,000	91,333	92,686	94,059	95,452	96,867

	Revised YTD March	2017/18 Revised Forecast	2018/19 Revised Forecast	2019/20 Revised Forecast	2020/21 Revised Forecast	2021/22 Revised Forecast
	-	-	-	-	-	-
SHIRE ROADS						
SHIRE ROADS EXPENSE	(12,578,246)	(7,818,870)	(8,169,721)	(8,608,680)	(8,654,831)	(8,523,405)
SHIRE ROADS REVENUE	5,289,450	1,728,435	1,797,214	2,146,063	2,103,262	2,123,763
	(7,288,796)	(6,090,435)	(6,372,507)	(6,462,617)	(6,551,569)	(6,399,642)
AERODROMES						
AERODROMES EXPENSE	(1,112,600)	(173,905)	(250,228)	(176,570)	(177,931)	(179,311)
AERODROMES REVENUE	904,087	21,875	97,259	22,653	23,057	23,471
	(208,513)	(152,030)	(152,969)	(153,917)	(154,874)	(155,840)
CAR PARKING						
CAR PARKING EXPENSE	(7,600)	(7,604)	(7,608)	(7,612)	(7,616)	(7,620)
CAR PARKING REVENUE	-	-	-	-	-	-
	(7,600)	(7,604)	(7,608)	(7,612)	(7,616)	(7,620)
RMS						
RMS EXPENSE	(1,188,560)	(1,056,000)	(1,056,000)	(1,056,000)	(1,056,000)	(1,056,000)
RMS REVENUE	1,178,500	1,056,000	1,056,000	1,056,000	1,056,000	1,056,000
	(10,060)	-	-	-	-	-
CARAVAN PARKS						
CARAVAN PARKS EXPENSE	(18,731)	(20,415)	(20,684)	(20,956)	(21,233)	(21,513)
GRAND TOTAL	382,454	(856,464)	(72,148)	(93,265)	(115,991)	28,600
CARAVAN PARKS REVENUE	38,000	38,000	38,000	38,000	38,000	38,000
	19,269	17,585	17,316	17,044	16,767	16,487

	Revised YTD March	2017/18 Revised Forecast	2018/19 Revised Forecast	2019/20 Revised Forecast	2020/21 Revised Forecast	2021/22 Revised Forecast
TOURISM & AREA PROMOTION						
TOURISM & AREA PROMOTION EXPENSE	(211,466)	(92,110)	(122,487)	(142,870)	(123,262)	(143,659)
TOURISM & AREA PROMOTION REVENUE	3,100	-	-	-	-	-
	(208,366)	(92,110)	(122,487)	(142,870)	(123,262)	(143,659)
BUSINESS DEVELOPMENT						
BUSINESS DEVELOPMENT EXPENSE	(456,547)	(464,060)	(471,617)	(479,353)	(487,273)	(495,378)
BUSINESS DEVELOPMENT REVENUE	-	6,151	6,305	6,461	6,623	6,788
	(456,547)	(457,909)	(465,312)	(472,892)	(480,650)	(488,590)
SALEYARDS						
SALEYARDS EXPENSE	(111,746)	(112,985)	(114,238)	(115,509)	(116,792)	(118,095)
SALEYARDS REVENUE	91,600	92,516	93,441	94,376	95,319	96,273
	(20,146)	(20,469)	(20,797)	(21,133)	(21,473)	(21,822)
REAL ESTATE DEVELOPMENT						
REAL ESTATE DEVELOPMENT EXPENSE	(353,510)	(22,903)	(2,946)	(2,991)	(3,036)	(3,081)
REAL ESTATE DEVELOPMENT REVENUE	364,845	15,216	15,597	15,986	16,386	16,796
	11,335	(7,687)	12,651	12,995	13,350	13,715
PRIVATE WORKS						
PRIVATE WORKS EXPENSE	(213,429)	(51,250)	(52,530)	(53,845)	(55,191)	(56,570)
PRIVATE WORKS REVENUE	213,429	51,250	52,530	53,845	55,191	56,570
	-	-	-	-	-	-
RATE						

	Revised YTD March	2017/18 Revised Forecast	2018/19 Revised Forecast	2019/20 Revised Forecast	2020/21 Revised Forecast	2021/22 Revised Forecast
RATE REVENUE	4,885,250	4,960,911	5,034,486	5,111,619	5,189,919	5,269,404
	4,885,250	4,960,911	5,034,486	5,111,619	5,189,919	5,269,404
GRAND TOTAL	382,454	(856,464)	(72,148)	(93,265)	(115,991)	28,600
FINANCIAL ASSISTANCE GRANT	2,982,798	3,027,540	3,072,953	3,119,047	3,165,833	3,213,321
	2,982,798	3,027,540	3,072,953	3,119,047	3,165,833	3,213,321
INTEREST ON INVESTMENTS	315,112	292,356	273,980	266,215	275,121	297,141
	315,112	292,356	273,980	266,215	275,121	297,141
DEPRECIATION CONTRA	3,765,800	3,803,464	3,841,300	3,879,512	3,918,108	3,956,169
	3,765,800	3,803,464	3,841,300	3,879,512	3,918,108	3,956,169
BALANCE BROUGHT FORWARD	2,885,625	382,454	(856,464)	(72,148)	(93,265)	(115,991)
	2,885,625	382,454	(856,464)	(72,148)	(93,265)	(115,991)
WORKING CAPITAL CONTRA	-	-	826,938	-	-	-
	-	-	826,938	-	-	-
Grand Total	382,454	(856,464)	(72,148)	(93,265)	(115,991)	28,600

DRAFT ANNUAL BUDGET DETAIL 2017-18 to 2020-21

	Revised YTF Mar	2017/18 Revised Budget Forecast	2018/19 Revised Budget Forecast	2019/20 Revised Budget Forecast	2020/21 Revised Budget Forecast
GRAND TOTAL	382,454	(856,464)	(72,148)	(93,265)	(115,991)
GOVERNANCE					
GOVERNANCE EXPENSE					
1001-0315 MAYORAL VEHICLE EXPENSES	(14,900)	(22,338)	(22,785)	(23,240)	(23,705)
1001-0320 MAYORAL ALLOWANCE	(25,100)	(25,602)	(26,114)	(26,636)	(27,169)
1001-0325 COUNCILLORS ALLOWANCES	(90,300)	(92,106)	(93,948)	(95,827)	(97,744)
1001-0334 TELEPHONE - COUNCILLORS	(4,057)	(8,262)	(8,427)	(8,596)	(8,768)
1001-0335 COUNCILLORS EXPENSES	(53,100)	(49,836)	(50,584)	(51,343)	(52,113)
1001-0336 CIVIC FUNCTIONS / PRESENTATION	(2,500)	(2,400)	(2,400)	(2,400)	(2,400)
1001-0337 DONATIONS	(2,000)	(1,000)	(1,000)	(1,000)	(1,000)
1001-0338 ADMIN MANAGEMENT PLAN EXPENSES	(9,000)	(1,000)	(1,000)	(1,000)	(1,000)
1001-0340 INSURANCE - COUNCILLORS	(2,961)	(5,200)	(5,304)	(5,410)	(5,518)
1001-0344 MEMBERSHIP FEES	(1,500)	(2,040)	(2,081)	(2,122)	(2,165)
1001-0345 SUBSCRIPTION SHIRE ASSOCIATION	(25,200)	(25,704)	(26,218)	(26,742)	(27,277)
1001-0346 ADMIN AUDIT FEES	(29,385)	(25,375)	(25,756)	(26,143)	(26,535)
1001-0347 ELECTION EXPENSES	(58,200)	-	(15,000)	(15,000)	(15,000)
1001-0348 COMMUNITY SURVEY	-	-	-	(20,000)	-
1001-0349 COMMUNITY REPORT	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)
1001-0509 EQUIP/FURN - COUNCILLORS <= \$5,000	(2,000)	(2,000)	(2,000)	(2,000)	(5,000)
1002-0350 COMMUNITY WORKS - GENERAL	(3,800)	(2,000)	(2,000)	(2,000)	(2,000)
1002-0355 COMMUNITY WORKS - GST FREE	-	-	-	-	-
1002-0370 COMMUNITY WORKS - AUST. DAY CO	(2,551)	(3,000)	(3,000)	(3,000)	(3,000)
1002-0400 COMMUNITY GRANTS SCHEME	-	(4,000)	(4,000)	(4,000)	(4,000)
1005-0108 ADMIN SALARIES - GM SALARY PAC	(216,600)	(231,900)	(237,698)	(243,640)	(249,731)
1006-0107 ADMIN SALARIES - GM SUPPORT	(120,000)	(172,400)	(176,709)	(181,127)	(185,655)
1007-0118 ADMIN GM VEHICLE OPERATING EXP	(21,840)	(22,277)	(22,722)	(23,177)	(23,640)
1008-0125 ADMIN CONFERENCES/SEMINARS	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)
1008-0126 ADMIN GM TRAVEL EXPENSES	(1,000)	-	-	-	-
1001-0350 FIT 4 FUTURE BUSINESS CASE	-	-	-	-	-
1008-0124 MANAGEMENT TEAM PROGRAM	(50,000)	-	-	-	-
GOVERNANCE REVENUE					
1100-1305 DONATIONS	2,500	-	-	-	-
1100-1350 OTHER REVENUES	3	-	-	-	-
	(738,991)	(703,940)	(734,246)	(769,903)	(768,920)

	Revised YTF Mar	2017/18 Revised Budget Forecast	2018/19 Revised Budget Forecast	2019/20 Revised Budget Forecast	2020/21 Revised Budget Forecast
CORPORATE SUPPORT					
CORPORATE SUPPORT EXPENSE					
1010-0102 ADMIN SALARIES - ACCOUNTING	(256,700)	(276,443)	(283,354)	(290,437)	(297,698)
1010-0103 ADMIN SALARIES - HUMAN RESOURC	(74,600)	(76,465)	(78,377)	(80,336)	(82,345)
1010-0104 ADMIN SALARIES - REVENUE COLLE	(168,300)	(169,900)	(174,147)	(178,501)	(182,963)
1010-0105 ADMIN SALARIES - CUSTOMER SERV	(124,800)	(156,300)	(160,208)	(164,212)	(168,318)
GRAND TOTAL	382,454	(856,464)	(72,148)	(93,265)	(115,991)
1010-0106 ADMIN SALARIES - INFO. TECHNOL	(81,500)	(88,126)	(90,329)	(92,587)	(94,901)
1010-0109 ADMIN SALARIES - DCS SALARY PA	(177,200)	(181,630)	(186,171)	(190,825)	(195,596)
1010-0119 ADMIN DCS VEHICLE OPERATING EX	(21,840)	(22,277)	(22,722)	(23,177)	(23,640)
1010-0120 ADMIN STAFF TRAINING	(34,000)	(14,285)	(14,571)	(14,862)	(15,159)
1010-0121 ADMIN CONSULTANTS	-	-	-	-	-
1010-0130 ADMIN FRINGE BENEFITS TAX	(12,000)	(12,240)	(12,485)	(12,735)	(12,989)
1010-0135 ADMIN JC TAX FBT ACCOUNT	-	-	-	-	-
1010-0140 ADMIN STAFF UNIFORM ALLOWANCE	(7,500)	(7,650)	(7,803)	(7,959)	(8,118)
1010-0144 ADMIN ADVERTS	(10,000)	(10,200)	(10,404)	(10,612)	(10,824)
1010-0146 ADMIN NEWSLETTER ADVERTS	(31,100)	(31,722)	(32,356)	(33,004)	(33,664)
1010-0155 ADMIN WRITE OFF BAD DEBTS	(2,000)	(2,040)	(2,081)	(2,123)	(2,165)
1010-0160 ADMIN BANK & GOVT CHARGES	(2,500)	(2,538)	(2,576)	(2,614)	(2,653)
1010-0162 BANK FEES - GST INCLUSIVE	(26,500)	(26,898)	(27,301)	(27,711)	(28,126)
1010-0165 ADMIN OFFICE CLEANING	(33,705)	(34,211)	(34,724)	(35,245)	(35,773)
1010-0170 ADMIN COMPUTER MTCE	(20,000)	(20,300)	(20,605)	(20,914)	(21,227)
1010-0175 ADMIN SOFTWARE LICENCING	(125,000)	(126,875)	(128,778)	(130,710)	(132,671)
1010-0185 LESS: CHARGED TO OTHER FUNDS	376,515	376,515	376,515	376,515	376,515
1010-0190 ADMIN ELECTRICITY	(19,000)	(19,380)	(19,768)	(20,163)	(20,566)
1010-0194 ADMIN INSUR - PUBLIC LIABILITY	(152,768)	(133,259)	(135,924)	(138,643)	(141,416)
1010-0195 ADMIN INSUR - OTHER	(8,562)	(28,254)	(28,819)	(29,396)	(29,983)
1010-0197 ADMIN RISK MANAGEMENT SIGNAGE	(400)	(400)	(400)	(400)	(400)
1010-0198 ADMIN RISK MANAGEMENT OP EXP	(1,790)	(1,817)	(1,844)	(1,872)	(1,900)
1010-0199 ADMIN RISK MANAGEMENT	(30,070)	(50,750)	(51,511)	(52,284)	(53,068)
1010-0200 ADMIN LEGAL EXPENSES INCL. GST	(6,000)	(5,000)	(5,000)	(5,000)	(5,000)
1010-0202 ADMIN LEGAL EXPEN - DEBT/COLL	(60,000)	(60,900)	(61,814)	(62,740)	(63,681)
1010-0205 ADMIN POSTAGE	(16,000)	(16,240)	(16,484)	(16,731)	(16,982)
1010-0206 CHARGE FOR INTERNET RATES PAYM	(500)	(508)	(515)	(523)	(531)
1010-0207 ADMIN LEGAL EXPENSES-GST FREE	(7,865)	(2,000)	(2,000)	(2,000)	(2,000)
1010-0208 SALE OF LAND FOR UNPAID RATES	-	-	-	-	-
1010-0210 ADMIN PRINTING/STATIONERY	(41,200)	(41,818)	(42,445)	(43,082)	(43,728)
1010-0215 ADMIN TELEPHONE	(23,400)	(24,888)	(25,386)	(25,894)	(26,411)
1010-0220 ADMIN VALUATION FEES	(39,627)	(40,800)	(41,616)	(42,449)	(43,297)
1010-0225 ADMIN SUBSCRIPTIONS	(2,200)	(3,248)	(3,297)	(3,346)	(3,396)
1010-0230 ADMIN OFFICE BLDG MTCE	(12,000)	(12,180)	(12,363)	(12,548)	(12,736)
1010-0245 ADMIN OFFICE GROUNDS MTCE	(8,500)	(8,628)	(8,757)	(8,888)	(9,022)

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1010-0250 ADMIN OFFICE EQUIPMENT MTCE	(26,500)	(26,898)	(27,301)	(27,711)	(28,126)
1010-0265 ADMIN SUNDRY OPERATING EXPENSE	(5,885)	(5,000)	(5,000)	(5,000)	(5,000)
1010-0266 ADMIN CHRISTMAS PARTY EXPENSE	(8,210)	(7,000)	(7,000)	(7,000)	(7,000)
1010-0270 ASSET REVALUATION EXPENSE	(5,000)	(15,000)	(5,151)	(5,228)	(5,307)
1010-0296 WEB PAGE MAINTENANCE & TRAININ	(1,000)	(3,045)	(3,091)	(3,137)	(3,184)
1010-0297 CORP SERVICES ADMIN CHARGES	(512,427)	(508,537)	(508,140)	(507,761)	(507,372)
1010-0298 LESS: RENTAL CONTRIBUTIONS	120,800	120,800	120,800	120,800	120,800
1010-0299 LESS: CHARGED TO OTHER FUNDS	1,838,459	1,838,459	1,838,459	1,838,459	1,838,459
1010-0500 CORPORATE SERVICES EQUIPMENT	(18,000)	(15,000)	(15,000)	(15,000)	(15,000)
1010-0501 CORP SERV ADMINISTRATION SOFTWARE UPGRADE	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)
1010-0504 EQUIP/FURN - CORP. SERVICES <=	(772)	(5,000)	(5,000)	(5,000)	(5,000)
GRAND TOTAL	382,454	(856,464)	(72,148)	(93,265)	(115,991)
1010-0505 SERVER & NETWORK UPGRADE	-	-	-	-	-
1200-2502 CORP SERVICES OFFICE EQUIPMENT DEPCN	(48,500)	(48,985)	(49,475)	(49,970)	(50,469)
1200-2504 CORP SERVICES OFFICE DEPCN	(40,800)	(41,208)	(41,620)	(42,036)	(42,457)
SHIREOFFICECAPEXP SHIRE OFFICE CAPITAL EXPENDITURE	-	(85,000)	-	-	-
1200-2027 RISK MANAGEMENT TRANSFER TO RESERVE	-	-	-	-	-
1200-2028 INFO TECH TRANSFER TO RESERVE	-	-	-	-	-
CORPORATE SUPPORT REVENUE					
1200-1500 CORP SUPPORT SUNDRY REVENUE	1,574	-	-	-	-
1200-1600 REVENUE - GIPA	150	-	-	-	-
1200-1670 INSURANCE REBATE	-	20,000	20,000	20,000	20,000
1200-1680 WORKCOVER INCENTIVE PAYMENTS	-	-	-	-	-
1200-1814 RATES CERTIFICATE S603 - GST FREE	22,000	22,000	22,000	22,000	22,000
1200-1815 URGENT RATE S603 CERT INCL GST	260	260	260	260	260
1200-1829 RECOVER BANK CHARGES - DISHONOUR FEES	-	-	-	-	-
1200-1870 LEGAL COSTS RECOVERED	49,000	50,225	51,481	52,768	54,087
1200-1950 TRAINEESHIP GRANT - WAGE SUBSIDY	-	-	-	-	-
1500-1001 CENTS ROUNDING	-	-	-	-	-
9500-1844 INTEREST - O/S DEBTORS GST FREE	-	-	-	-	-
SHIREOFFICECAPINC SHIRE OFFICE CAPITAL INCOME	-	-	-	-	-
1200-1927 RISK MANAGEMENT TRANSFER FROM RESERVE	32,720	-	-	-	-
1200-1928 INFO TECH TRANSFER FROM RESERVE	-	-	-	-	-
1200-1954 OLG Grant - ESPL Funding	60,997	-	-	-	-
	146,254	(92,584)	(34,198)	(71,564)	(109,741)
TECHNICAL SERVICES					
TECHNICAL SERVICES EXPENSE					
1011-0103 TECH SERVICES SALARIES - WORK	(128,100)	(131,303)	(134,585)	(137,950)	(141,398)

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1011-0104 TECH SERVICES SALARIES - ENV.S	(129,200)	(132,430)	(135,741)	(139,134)	(142,613)
1011-0105 TECH SERVICES SALARIES - EXE.	(470,400)	(514,800)	(527,670)	(540,862)	(554,383)
1011-0109 TECH SERVICES SALARIES - DTS S	(205,600)	(225,200)	(230,830)	(236,601)	(242,516)
1011-0113 TECH SERVICE W/E VEHICLE OP EX	(21,840)	(22,277)	(22,722)	(23,177)	(23,640)
1011-0114 TECH SERVICE ENV VEHICLE OP EX	(21,840)	(22,277)	(22,722)	(23,177)	(23,640)
1011-0115 TECH SERVICE EXE VEHICLE OP EX	(43,680)	(44,554)	(45,445)	(46,354)	(47,281)
1011-0119 TECH SERVICE DTS VEHICLE OP EX	(21,840)	(22,277)	(22,722)	(23,177)	(23,640)
1011-0120 LESS: CHARGED TO OTHER FUNDS/S	1,179,500	1,179,500	1,179,500	1,179,500	1,179,500
1011-0125 TECH SERVICES ADMIN CHARGES	(169,392)	(169,392)	(169,443)	(169,470)	(169,499)
1011-0135 TECH SERVICES STAFF TRAINING	(25,000)	(15,300)	(15,606)	(15,917)	(16,235)
1011-0137 STAFF RELOCATION EXPENSES	-	-	-	-	-
1011-0140 TECH SERVICES CONFERENCES/SEMI	(4,820)	(3,570)	(3,641)	(3,714)	(3,789)
1011-0141 TECH SERVICES - INSURANCE	(3,200)	(3,264)	(3,329)	(3,396)	(3,464)
1011-0142 TECH SERVICES EXP -ADVERTISING	(2,000)	(2,040)	(2,081)	(2,122)	(2,165)
1011-0143 TECH SERVICES TELEPHONE	(4,145)	(7,140)	(7,283)	(7,428)	(7,577)
1011-0145 TECH SERVICES OFFICE EXPENSES	(15,200)	(5,075)	(5,151)	(5,228)	(5,311)
GRAND TOTAL	382,454	(856,464)	(72,148)	(93,265)	(115,991)
1011-0146 TECH SERVICES - CONSULTANCY	-	-	-	-	-
1011-0147 TECH SERV EQUIPMENT MTCE	(1,750)	(2,538)	(2,576)	(2,614)	(2,653)
1011-0152 OCCUPATIONAL HEALTH & SAFETY E	(2,500)	(3,045)	(3,091)	(3,137)	(3,184)
1011-0160 DEPOT OPERATIONAL EXPENSES	(35,000)	(12,789)	(12,981)	(13,176)	(13,373)
1011-0161 DEPOT OP. EXPENSES- INSURANCE	(4,000)	(4,080)	(4,162)	(4,245)	(4,330)
1011-0162 DEPOT OP. EXPENSES-ELECTRICITY	(12,800)	(16,116)	(16,438)	(16,767)	(17,102)
1011-0163 DEPOT OP. EXPENSES - TELEPHONE	(550)	(559)	(572)	(584)	(595)
1011-0165 DEPOT BLDG MTCE	(4,000)	(4,060)	(4,121)	(4,183)	(4,245)
1011-0170 DEPOT GROUNDS MTCE	(4,650)	(4,060)	(4,121)	(4,183)	(4,245)
1011-0171 DEPOT AMENITIES CLEANING	(6,000)	(6,000)	(6,000)	(6,000)	(6,000)
1011-0504 EQUIP/FURN - TECH. SERVICES <=	-	(1,020)	(1,020)	(1,020)	(1,020)
1011-0505 EQUIP/FURN - TECH. SERVICES >=	(19,920)	(30,000)	(5,000)	(10,000)	(10,000)
1011-0525 LAND & BUILD DEPOT - BERRIGAN	(470)	-	-	-	-
1011-0535 LAND & BUILD DEPOT - FINLEY	(555)	-	-	-	-
1300-2502 TECH SERVICES OFFICE EQUIPMENT DEPCN	(5,300)	(5,353)	(5,407)	(5,461)	(5,515)
1310-2502 DEPOT EQUIPMENT DEPCN	(700)	(707)	(714)	(721)	(728)
1310-2504 DEPOT DEPCN	(26,900)	(27,169)	(27,441)	(27,715)	(27,992)
DEPOTCAPEXP DEPOT CAPITAL EXPENDITURE	-	(20,000)	-	-	-
TECHNICAL SERVICES REVENUE					
1300-1500 TECH SERV SUNDRY INCOME - INCL GST	440	-	-	-	-
1300-1502 OHS INCENTIVE PAYMENT	-	-	-	-	-
1300-1800 ROAD OPENING PERMIT FEES	3,000	3,000	3,000	3,000	3,000
1300-1950 TRAINEESHIP GRANT - WAGE SUBSIDY	-	-	-	-	-
DEPOTCAPINC DEPOT CAPITAL INCOME	-	-	-	-	-

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	(208,412)	(275,895)	(260,115)	(295,013)	(325,633)
PLANT SERVICES					
PLANT SERVICES EXPENSE					
1011-0240 PLANT SERVICES ADMIN CHARGES	(68,210)	(68,210)	(68,210)	(68,210)	(68,210)
1011-0515 MOTOR VEHICLE PURCHASES	(335,930)	(320,000)	(320,000)	(320,000)	(320,000)
1011-0545 PUBLIC WORKS PLANT PURCHASE	(847,070)	(793,000)	(695,000)	(1,080,000)	(642,000)
1011-0546 PUBLIC WORKS UTILITY PURCHASE	(110,300)	(68,750)	(68,750)	(68,750)	(68,750)
1011-0550 PURCHASE MINOR PLANT	(33,000)	(33,000)	(33,000)	(33,000)	(33,000)
1015-0000 PLANT EXPENSES	(1,110,190)	(1,126,843)	(1,143,745)	(1,160,902)	(1,178,315)
1020-0100 PLANT WORKSHOP EXPENSES	(59,850)	(30,298)	(30,752)	(31,214)	(31,682)
1020-0101 PLANT WORKSHOP EXP - TELEPHONE	(570)	(581)	(593)	(605)	(617)
1020-0102 PLANT WORKSHOP EXP - INSURANCE	-	-	-	-	-
1020-0103 PLANT WORKSHOP EXP - VEHICLE	(21,840)	(22,277)	(22,722)	(23,177)	(23,640)
1025-0150 PLANT INSURANCE PREMIUMS	(2,600)	(2,652)	(2,705)	(2,759)	(2,814)
1030-0160 MINOR PLANT OPERATING EXPENSES	(17,200)	(17,458)	(17,720)	(17,986)	(18,255)
1035-0170 TOOLS PURCHASES	(7,800)	(7,917)	(8,036)	(8,156)	(8,279)
1320-2026 PLANT SERVICES TRANSFER TO RESERVE	(56,440)	-	(157,481)	-	(155,961)
1320-2500 PLANT DEPCN	(486,000)	(490,860)	(495,769)	(500,726)	(505,734)
GRAND TOTAL	382,454	(856,464)	(72,148)	(93,265)	(115,991)
1320-2550 DEPRECIATION - MOTOR VEHICLES	(267,700)	(270,377)	(273,081)	(275,812)	(278,570)
1320-2010 PLANT HIRE INCOME COUNCIL WORKS	2,060,000	2,030,000	2,060,450	2,091,357	2,122,727
PLANT SERVICES REVENUE					
1320-1200 GAIN ON DISPOSAL - PLANT & EQUIPMENT	41,049	-	-	-	-
1320-1201 GAIN ON DISPOSAL - MOTOR VEHICLE	(13,549)	-	-	-	-
1320-1203 PUBLIC MOTOR VEHICLE DISPOSAL	289,500	177,000	230,000	286,500	145,000
1320-1204 PUBLIC WORKS UTILITY DISPOSAL	39,000	39,000	39,000	39,000	39,000
1320-1205 MOTOR VEHICLE DISPOSAL	136,000	130,000	130,000	130,000	130,000
1320-1210 MINOR ASSET SALES CLEARING	-	-	-	-	-
1320-1500 PLANT SERVICES SUNDRY INCOME	-	-	-	-	-
1320-1823 STAFF PRIVATE USE CAR HIRE	45,000	46,125	47,278	48,460	49,672
1320-1825 STAFF PRIVATE USE FUEL CHARGES	9,000	9,225	9,456	9,692	9,934
1320-1856 PLANT REGO. & GREENSLIP REFUND	-	-	-	-	-
1320-1857 PLANT INSURANCE CLAIM REFUND	-	-	-	-	-
1320-1926 PLANT REPLACE TRANSFER FROM RESERVE	-	8,386	-	155,904	-
1320-1950 PLANT FUEL TAX CREDIT SCHEME	65,000	51,250	52,531	53,845	55,191
1320-4010-0000 PLANT DEPCN CONTRA	753,700	761,237	768,849	776,538	784,303
1320-1202 MOTOR VEHICLE DISPOSAL	-	-	-	-	-

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	-	0	0	0	0
OVERHEAD					
OVERHEAD EXPENSE					
1050-0010 WAGES SALARY POLICY SYSTEM BAC	-	-	-	-	-
1050-0020 WAGES PERFORMANCE BONUS PAYMEN	(52,341)	(73,390)	(75,225)	(77,105)	(79,033)
1050-0040 ANNUAL LEAVE - WORKS / WAGES	(243,400)	(249,485)	(255,722)	(262,115)	(268,668)
1050-0060 PUBLIC HOLIDAY - WORKS / WAGES	(137,200)	(140,630)	(144,146)	(147,749)	(151,443)
1050-0080 LONG SERVICE LEAVE - WAGES	(102,200)	(104,755)	(107,374)	(110,059)	(112,810)
1050-0100 SICK LEAVE - WORKS / WAGES	(102,100)	(104,653)	(107,269)	(109,951)	(112,699)
1050-0115 RDO - PAYROLL SUSPENSE	-	-	-	-	-
1050-0118 TIME IN LIEU - SUSPENSE	-	-	-	-	-
1050-0120 BEREAVEMENT LEAVE - WAGES	(2,900)	(2,972)	(3,047)	(3,123)	(3,201)
1050-0150 WAGES LEAVE WITHOUT PAY	-	-	-	-	-
1050-0170 RURAL FIRE SERVICE LVE - WAGES	(220)	-	-	-	-
1050-0180 WAGES ACCIDENT PAY TO EMPLOYEE	(10,200)	-	-	-	-
1050-0185 WAGES ACCIDENT EXPENSE BY EMPL	-	-	-	-	-
1050-0220 WAGES MEDICAL EXPENSES	(320)	-	-	-	-
1050-0320 WAGES SUPERANNUATION - LG RET	(54,760)	-	-	-	-
1050-0340 WAGES SUPERANNUATION - LG ACC	(204,840)	(266,090)	(272,742)	(279,561)	(286,550)
1050-0380 WAGES WORKER COMPENSAT INSUR -	(175,200)	(178,704)	(182,278)	(185,924)	(189,642)
1050-0400 WAGES IN LIEU OF NOTICE	-	-	-	-	-
1050-0440 WAGES PROTECTIVE/SAFETY CLOTHI	(36,600)	(37,332)	(38,079)	(38,840)	(39,617)
1050-0720 WAGES OTHER TRAINING EXPENSES	-	(44,166)	(45,049)	(45,950)	(46,869)
1050-0730 WAGES OCCUPATIONAL HEALTH & SA	(1,600)	-	-	-	-
GRAND TOTAL	382,454	(856,464)	(72,148)	(93,265)	(115,991)
1050-0735 WAGES TQM / CONTINUOUS IMPROVE	-	-	-	-	-
1050-0750 EAP CONSULTATION EXPENSE	(340)	-	-	-	-
1050-0770 WAGES STAFF TRAINING - GENERAL	(61,700)	(18,768)	(19,143)	(19,526)	(19,917)
1050-0780 WAGES OTHER MEETINGS	-	-	-	-	-
1050-0790 WORKPLACE INVESTIGATION	-	-	-	-	-
1055-0030 STORES OPERATING COSTS	(94,100)	(96,453)	(98,864)	(101,336)	(103,869)
1055-0040 STOCK FREIGHT ONCOST EXPENSE	(1,200)	-	-	-	-
1055-0050 UNALLOCATED STORE COST VARIATI	-	-	-	-	-
1070-0040 ANNUAL LEAVE - ADMIN / STAFF	(231,900)	(236,538)	(241,269)	(246,094)	(251,016)
1070-0060 PUBLIC HOLIDAY - ADMIN / STAFF	(130,800)	(133,416)	(136,084)	(138,806)	(141,582)
1070-0080 LONG SERVICE LEAVE - STAFF	(97,500)	(99,450)	(101,439)	(103,468)	(105,537)
1070-0100 SICK LEAVE - ADMIN / STAFF	(97,500)	(99,450)	(101,439)	(103,468)	(105,537)
1070-0120 BEREAVEMENT LEAVE - STAFF	(2,800)	(2,856)	(2,913)	(2,971)	(3,034)
1070-0140 MATERNITY LEAVE - STAFF	-	-	-	-	-
1070-0145 PAID PARENTAL LEAVE SCHEME	-	-	-	-	-

	Revised YTF Mar	2017/18 Revised Budget Forecast	2018/19 Revised Budget Forecast	2019/20 Revised Budget Forecast	2020/21 Revised Budget Forecast
1070-0150 LEAVE WITHOUT PAY - STAFF	-	-	-	-	-
1070-0180 STAFF ACCIDENT PAY TO EMPLOYEE	(440)	-	-	-	-
1070-0220 STAFF MEDICAL EXPENSES	(110)	-	-	-	-
1070-0320 STAFF SUPERANNUATION - LG RET	(38,685)	-	-	-	-
1070-0340 STAFF SUPERANNUATION - LG ACC	(246,715)	(292,535)	(299,848)	(307,345)	(315,028)
1070-0380 STAFF WORKER COMPENSAT INSUR -	(167,000)	(170,340)	(173,747)	(177,222)	(180,766)
1070-0390 STAFF RELOCATION EXPENSES	-	-	-	-	-
1070-0400 STAFF REDUNDANCY PAYMENT	-	-	-	-	-
1070-0410 STAFF JURY DUTY EXPENSE	-	-	-	-	-
STAFFRECOVERY STAFF ONCOST OVERHEAD RECOVERY	984,475	1,039,447	1,053,613	1,074,685	1,123,944
WAGESRECOVERY WAGES ONCOST OVERHEAD RECOVERY	1,281,971	1,312,536	1,352,064	1,385,928	1,392,874
OVERHEAD REVENUE					
1400-1230 LSL CONTRIBUTIONS TRANSFERRED EMPS	-	-	-	-	-
1400-1500 ACCIDENT PAY RECOUP	-	-	-	-	-
1400-1510 WORKERS COMPENSATION INSURANCE REFUND	28,225	-	-	-	-
1400-1550 ONCOSTS STAFF TRAINING REFUND	-	-	-	-	-
1400-1600 SUPERANNUATION ACC SCHEME REFUND	-	-	-	-	-
1400-1950 ONCOSTS STAFF TRAINING SUBSIDY	-	-	-	-	-
1417-1500 PAID PARENTAL LEAVE REIMBURSEMENT	-	-	-	-	-
1440-1950 TRAINEESHIP GRANT - WAGE SUBSIDY	-	-	-	-	-
1445-1920 STOCK FREIGHT ONCOST RECOVERY	-	-	-	-	-
1500-3650 PAID PARENTAL LEAVE SCHEME REVENUE	-	-	-	-	-
	-	-	-	-	-
EMERGENCY SERVICES					
EMERGENCY SERVICES EXPENSE					
1110-0105 CONTRIBUTION NSW FIRE BRIGADE	(47,034)	(49,274)	(50,262)	(51,267)	(52,292)
1110-0110 CONTRIBUTION RURAL FIRE FUND	(115,500)	(115,560)	(117,871)	(120,229)	(122,633)
GRAND TOTAL	382,454	(856,464)	(72,148)	(93,265)	(115,991)
1110-0155 RURAL FIRE BRIGADES BLDG MTCE	(1,000)	(1,015)	(1,030)	(1,046)	(1,061)
1110-0160 FIRE BRIGADE ADMIN CHARGES	(31,650)	-	-	-	-
1110-0204 RURAL FIRE TRAINING OTHER	-	-	-	-	-
1110-0205 RFS RADIO MTCE	(670)	-	-	-	-
1110-0210 RFS STATION SHED MTCE	(6,500)	(1,000)	(1,015)	(1,030)	(1,045)
1110-0215 RFS VEHICLE MTCE	-	-	-	-	-
1110-0230 RFS MAINTENANCE & OTHER	-	-	-	-	-
1110-0240 RFS TELEPHONE	-	-	-	-	-
1110-0245 RFS ELECTRICITY & GAS	-	-	-	-	-
1110-0250 RFS VEHICLE INSURANCE	-	-	-	-	-

	Revised YTF Mar	2017/18 Revised Budget Forecast	2018/19 Revised Budget Forecast	2019/20 Revised Budget Forecast	2020/21 Revised Budget Forecast
1110-0255 RFS SHEDS & OTHER INSURANCE	-	(1,530)	(1,561)	(1,592)	(1,624)
1110-0260 RURAL FIRE ERS/PAGING	-	-	-	-	-
1110-0265 RURAL FIRE SUNDRY EXPENSES	(897)	-	-	-	-
1110-0290 RFS EXPENDITURE	(99,045)	-	-	-	-
1114-0105 CONTRIBUTION NSW SES	(16,700)	(15,910)	(16,228)	(16,553)	(16,884)
1114-0110 SES OPERATING EXPENSES	(1,995)	-	-	-	-
1114-0112 SES OP. EXPENSES-ELECTRICITY	(1,215)	-	-	-	-
1114-0113 SES OPERATING EXP - TELEPHONE	(226)	-	-	-	-
1114-0114 SES OP. EXPENSES - INSURANCE	(3,406)	-	-	-	-
1114-0125 TOC SEARCH & RESCUE BLDG MTCE	(557)	(565)	(574)	(582)	(591)
2120-2500 FIRE PROTECTION PLANT DEPCN	-	-	-	-	-
2120-2504 RURAL FIRE BRIGADE BLDG DEPCN	(3,650)	(3,687)	(3,723)	(3,761)	(3,798)
2400-2504 SES DEPCN	(10,200)	(10,302)	(10,405)	(10,509)	(10,614)
EMERGCAPEXP EMERGENCY SERVICES CAPITAL EXPENDITURE	-	-	-	-	-
EMERGENCY SERVICES REVENUE					
2120-1500 RURAL FIRE SERVICE - SUNDRY INCOME	-	-	-	-	-
2120-1702 INCOME - SALE OF OLD RFS TRUCKS	-	-	-	-	-
2120-1704 INCOME - RFS REIMBURSEMENT	-	-	-	-	-
2120-1950 RFS OPERATIONAL GRANT (B&C)	85,383	-	-	-	-
2120-1951 RFS EQUIPMENT GRANT	-	-	-	-	-
2120-1952 RFS EQUIPMENT (IN-KIND) GRANT	-	-	-	-	-
2120-1953 RURAL FIRE TRUCKS (IN-KIND) GRANT	-	-	-	-	-
2120-4010-0000 FIRE PROTECTION DEPCN CONTRA	13,850	13,989	14,128	14,270	14,412
2400-1704 INCOME - SES REIMBURSEMENT	-	-	-	-	-
EMERGCAPINC EMERGENCY SERVICES CAPITAL INCOME	-	-	-	-	-
	(241,012)	(184,854)	(188,541)	(192,299)	(196,130)
OTHER COMMUNITY SERVICES					
OTHER COMMUNITY SERVICES EXPENSE					
1313-0105 YOUTH WEEK GRANT & CONTRIBUTIO	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)
1313-0111 SR SUICIDE PREVENTION GROUP	(438)	(500)	(500)	(500)	(500)
1313-0115 PORTSEA CAMP EXPENSES	(1,635)	(2,000)	(2,000)	(2,000)	(2,000)
1313-0120 COMMUNITY PLANNING - SALARY	(159,600)	(163,590)	(167,680)	(171,871)	(176,169)
GRAND TOTAL	382,454	(856,464)	(72,148)	(93,265)	(115,991)
1313-0121 COMMUNITY PLANNING ADVERTISING	(1,887)	(1,915)	(1,944)	(1,973)	(2,003)
1313-0122 COMMUNITY PLANNING - TRAINING	(2,200)	(2,244)	(2,289)	(2,335)	(2,381)
1313-0123 COMMUNITY PLANNING - VEHICLE EXPENSE	(21,840)	(22,277)	(22,722)	(23,177)	(23,640)
1313-0124 COMMUNITY PLANNING - TELEPHONE	(1,050)	(816)	(832)	(849)	(866)
1313-0125 COMMUNITY PLANNING - OP EXPENSES	(2,000)	(2,040)	(2,081)	(2,122)	(2,165)

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1313-0131 YOUTH DEVELOPMENT	(13,626)	-	-	-	-
1421-0105 FINLEY TIDY TOWNS EXPENSE	-	-	-	-	-
1421-0120 BERRIGAN CONSERVATION GROUP EX	(12,874)	(4,000)	(4,000)	(4,000)	(4,000)
1715-0111 AGEING STRATEGY	-	-	-	-	-
1715-0113 MENS HEALTH WEEK	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)
1715-0115 SOUTH WEST ARTS INC.	(8,280)	(8,280)	(8,446)	(8,615)	(8,787)
1715-0117 TARGETED CULTURAL ACTIVITIES	(3,240)	(1,000)	(1,000)	(1,000)	(1,000)
1715-0119 INTERNATIONAL WOMENS DAY	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)
1715-0129 HERITAGE OFFICER - LOCAL HERITAGE INCENTIVE FUND	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)
1715-0130 TOCUMWAL RAILWAY STATION LEASE	(200)	(200)	(200)	(200)	(200)
1715-0110 CHILDREN'S WEEK ACTIVITIES	(3,000)	(2,000)	(2,000)	(2,000)	(2,000)
OTHER COMMUNITY SERVICES REVENUE					
3100-1840 PORTSEA CAMP DEPOSITS	1,825	2,000	2,000	2,000	2,000
3100-1855 Youth Services Donations - GST Free	-	-	-	-	-
3100-1950 YOUTH WEEK GRANT REVENUE	1,200	1,200	1,200	1,200	1,200
6320-1500 HERITAGE FUND REVENUE	3,000	3,000	3,000	3,000	3,000
6320-1950 HERITAGE ADVISORY SERVICE GRANT	-	-	-	-	-
6320-1951 LOCAL HERITAGE FUND GRANT	5,000	5,000	5,000	5,000	5,000
6330-1500 CULTURAL ACTIVITIES INCOME	-	-	-	-	-
6330-1600 INTERNATIONAL WOMENS DAY INCOME	2,295	500	500	500	500
6330-1951 INTERNATIONAL WOMENS DAY GRANT	-	-	-	-	-
6330-1601 MARKETING & PROMOTION FUND	-	-	-	-	-
6330-1602 COMMUNITY MENTAL HEALTH PROJECTS	2,240	-	-	-	-
	(232,810)	(215,662)	(220,494)	(225,442)	(230,511)
CEMETERY					
CEMETERY EXPENSE					
1419-0106 CEMETERY OP. EXP - TELEPHONE	(500)	(510)	(520)	(530)	(540)
1419-0107 CEMETERY OP.EXPS - ELECTRICITY	(1,500)	(1,530)	(1,560)	(1,590)	(1,620)
1419-0108 CEMETERY OP EXP - INSURANCE	(30)	(30)	(30)	(30)	(30)
1419-0110 CEMETERY MAINTENANCE	(39,000)	(28,460)	(28,915)	(29,365)	(29,809)
1419-0112 CEMETERY BURIAL EXPENSES	(32,000)	(32,540)	(33,074)	(33,602)	(34,124)
1419-0114 CEMETERY HONORARIUMS	(17,000)	(17,314)	(17,627)	(17,935)	(18,240)
1419-0116 CEMETERY PLAQUES	(31,500)	(32,540)	(33,074)	(33,602)	(34,124)
1419-0500 FINLEY CEMETERY - INSTALL SPRINKLERS	-	-	-	-	-
1419-0515 CEMETERY PLYNTHS	(20,000)	-	-	-	-
3850-2026 CEMETERY TRANSFER TO RESERVE	-	-	-	-	-
3850-2500 CEMETERY LAND IMPROVEMENTS DEPCN	(400)	(410)	(420)	(431)	(440)
GRAND TOTAL	382,454	(856,464)	(72,148)	(93,265)	(115,991)

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3850-2518 CEMETERY DEPCN	(4,600)	(4,514)	(4,427)	(4,339)	(4,251)
CEMETERYCAPEX CEMETERY CAPITAL EXPENDITURE	-	(40,000)	(5,000)	-	(5,000)
1419-0117 CEMETERY - FLOWER BOXES	(500)	-	-	-	-
1419-0517 BGA CEMETERY FENCING	-	-	-	-	-
1419-0516 TOC CEMETERY WALL NICHES	-	-	-	-	-
1419-0518 CEMETERY - FINLEY KERB & GUTT	(11,800)	-	-	-	-
1419-0111 CEMETERY TOILET MAINTENCE	-	(12,000)	(12,000)	(12,000)	(12,000)
CEMETERY REVENUE					
3850-1812 CEMETERY CHARGES - SHIRE INCLUDING G	105,000	113,625	116,316	119,074	121,900
3850-1815 CEMETERY CHARGES - PLAQUES	8,000	8,200	8,405	8,615	8,831
3850-1816 CEMETERY CHARGES - MONUMENTS	251	-	-	-	-
3850-1926 CEMETERY TRANSFER FROM RESERVE	-	-	-	-	-
3850-1813 Cemetery Charges - Shire GST Free	-	-	-	-	-
3850-1817 CEMETERY SUNDRY INCOME	215	-	-	-	-
	(45,364)	(48,023)	(11,926)	(5,735)	(9,447)
EARLY INTERVENTION					
EARLY INTERVENTION EXPENSE					
1314-0130 EARLY INT EQUIP & PROGS STATE	(19,300)	(2,030)	(2,060)	(2,091)	-
1314-0131 EARLY INT - ELECTRICITY	(4,160)	(979)	(999)	(1,019)	-
1314-0132 EARLY INT - TELEPHONE	(1,000)	(1,020)	(1,040)	(1,061)	-
1314-0133 EARLY INT - ADMIN CHARGE	(18,009)	(18,009)	(18,009)	(18,009)	-
1314-0135 COMMUNITY SERVICES DIRECTORY	-	-	-	-	-
1314-0138 EARLY INT - ACCREDITATION EXP	(6,357)	-	-	-	-
1314-0139 EARLY INT - INTENSE FAMILY SUP	(9,552)	-	-	-	-
1314-0140 EARLY INT - THERAPY SUPPORT	(34,532)	-	-	-	-
1314-0215 EARLY INT - SALARY/ALLOWANCE	(155,915)	(118,812)	(119,378)	(103,747)	-
1314-0225 EARLY INT - TRAVEL ALLOWANCE	(33,691)	(4,692)	(4,786)	(4,882)	-
1314-0505 EQUIP/FURN - EARLY INT <= \$50	(354)	(354)	(354)	(354)	-
2850-2504 CHILD HEALTH CTR BUILD DEPCN	(6,650)	(6,716)	(6,784)	(6,852)	-
3200-2026 EARLY INTERVENTION TRANSFER TO RESERVE	-	-	-	-	-
3200-2502 EARLY INTERVENTION DEPRECIATION EXPE	(6,650)	(6,717)	(6,784)	(6,852)	-
1314-0150 EARLY INT - ECICP THERAPY	-	-	-	-	-
EARLY INTERVENTION REVENUE					
3200-1854 EARLY INT - CONTRIBUTION	-	-	-	-	-
3200-1855 EARLY INT - DONATIONS GST FREE	-	-	-	-	-
3200-1926 EARLY INT TRANSFER FROM RESERVE	61,771	18,713	17,469	-	-
3200-1950 DADHC GRANT (INC GST)	234,399	140,616	142,725	144,866	-

	Revised YTF Mar	2017/18 Revised Budget Forecast	2018/19 Revised Budget Forecast	2019/20 Revised Budget Forecast	2020/21 Revised Budget Forecast
3200-1951 EARLY INTERVENTION AUST GRANT	-	-	-	-	-
3200-1952 KURRAJONG GRANT	-	-	-	-	-
3200-1957 FNSW GRANT - BJC NETWORK	-	-	-	-	-
3200-1958 EARLY INT ECIA NSW GRANT SIBLINGS	-	-	-	-	-
GRAND TOTAL	382,454	(856,464)	(72,148)	(93,265)	(115,991)
	-	-	-	-	-
HOUSING					
HOUSING EXPENSE					
1410-0125 HOUSING 27 DAVIS BLDG MTCE	(2,000)	(2,030)	(2,060)	(2,091)	(2,123)
1410-0126 HOUSING 27 DAVIS ST - RATES	(2,077)	(2,233)	(2,267)	(2,301)	(2,335)
1410-0127 HOUSING 27 DAVIS ST - INSURANCE	(1,100)	(1,122)	(1,144)	(1,167)	(1,191)
1410-0130 HOUSING GREENHILLS BLDG MTCE	(2,500)	(2,538)	(2,576)	(2,614)	(2,653)
1410-0131 HOUSING GREENHILLS - INSURANCE	(610)	(622)	(635)	(647)	(660)
1410-0140 HOUSING 7 CARTER ST BLDG MTCE	(2,000)	(2,030)	(2,060)	(2,091)	(2,123)
1410-0141 HOUSING 7 CARTER ST - RATES	(1,827)	(1,827)	(1,854)	(1,882)	(1,910)
1410-0147 HOUSING 7 CARTER ST - INSURANC	(720)	(735)	(750)	(765)	(779)
1410-0150 PROPERTY SERVICES ADMIN CHARGE	(7,433)	(7,433)	(7,433)	(7,433)	(7,433)
3550-2504 HOUSING DEPRECIATION	(9,300)	(9,393)	(9,487)	(9,582)	(9,678)
HOUSINGCAPEXP HOUSING CAPITAL EXPENDITURE	-	(35,000)	-	-	-
HOUSING REVENUE					
3550-1826 GENERAL - RENT ON COUNCIL HOUSES	15,860	16,257	16,663	17,079	17,506
3550-1827 HOUSING CAPITAL INCOME	-	-	-	-	-
HOUSINGCAPINC HOUSING CAPITAL INCOME	-	-	-	-	-
	(13,707)	(48,706)	(13,603)	(13,494)	(13,379)
ENVIRONMENTAL SERVICES					
ENVIRONMENTAL SERVICES EXPENSE					
1111-0105 DOG ACT EXPENSES	(37,750)	(38,316)	(38,891)	(39,474)	(40,066)
1111-0106 DOG ACT EXPENSES - TELEPHONE	(600)	(612)	(624)	(637)	(649)
1111-0108 COMPANION ANIMAL DLG REGISTRAT	(6,000)	(6,090)	(6,181)	(6,274)	(6,368)
1111-0109 POUND OPERATION SALARIES & ALL	(28,250)	(28,674)	(29,104)	(29,540)	(29,984)
1111-0110 POUNDS ACT EXPENSES	(19,240)	(19,529)	(19,822)	(20,119)	(20,421)
1111-0111 POUNDS ACT EXPS - INSURANCE	(180)	(184)	(187)	(191)	(195)
1111-0112 POUNDS ACT EXP. - ADVERTISING	(200)	(204)	(208)	(212)	(216)
1111-0113 POUNDS ACT EXPENSE - TELEPHONE	(300)	(306)	(312)	(318)	(325)
1111-0115 DOG POUND MTCE	(1,100)	(1,117)	(1,133)	(1,150)	(1,168)

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1111-0125 STOCK POUND MTCE	(500)	(508)	(515)	(523)	(531)
1111-0505 ANIMAL CONTROL CAPITAL WORKS	-	-	-	-	-
1210-0190 HEALTH ADMINISTRATION ADMIN CH	(62,776)	(97,976)	(97,976)	(97,976)	(97,976)
1211-0105 COMMUNITY SHARPS DISPOSAL	-	-	-	-	-
1212-0105 FOOD CONTROL	-	-	-	-	-
1213-0105 PEST CONTROL	-	-	-	-	-
1213-0106 PEST CONTROL - BIRDS	-	(500)	(500)	(500)	(500)
1214-0105 CONTRIB CENTRAL MURRAY COUNTY	(122,285)	(124,731)	(127,225)	(129,770)	(132,365)
1215-0105 MEMORIAL PARK TOILET BLDG MTCE	(1,000)	(1,015)	(1,030)	(1,046)	(1,061)
GRAND TOTAL	382,454	(856,464)	(72,148)	(93,265)	(115,991)
1215-0120 TOY LIBRARY BLDG MTCE	-	-	-	-	-
1215-0130 FIN SECONDHAND SHOP INSURANCE	(460)	(469)	(479)	(488)	(498)
1411-0110 ENV. SERV SALARIES & ALLOWANCE	(403,100)	(413,178)	(423,507)	(434,095)	(444,947)
1411-0120 ENV. SERV VEHICLE OPERATING EX	(43,680)	(44,554)	(45,445)	(46,354)	(47,281)
1411-0125 ENV. SERV STAFF TRAINING	(12,000)	(12,240)	(12,485)	(12,735)	(12,989)
1411-0130 ENV. SERV CONFERENCES/SEMINARS	(5,000)	(5,040)	(5,141)	(5,243)	(5,348)
1411-0135 ENV. SERV OFFICE EXPENSES	(5,500)	(5,583)	(5,666)	(5,751)	(5,838)
1411-0136 ENV. SERV ADVERTISING EXPENSES	(2,720)	(2,774)	(2,830)	(2,886)	(2,944)
1411-0137 ENV. SERV OFFICE EXP-TELEPHONE	(2,000)	(2,040)	(2,081)	(2,122)	(2,165)
1411-0140 BUILDING SURVEYOR ACCREDITATION	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)
1411-0145 ENV. SERV LEGAL EXPENSES	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)
1411-0146 ENV. SERV CONSULTANCY	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)
1411-0150 COMMUNITY CLEAN-UP EXPENSE	-	-	-	-	-
1411-0170 ASBESTOS MANAGEMENT PROGRAM	-	-	-	-	-
1411-0180 BLDG MTCE PROGRAM	(16,000)	(16,240)	(16,484)	(16,731)	(16,982)
1411-0190 LESS: CHARGED TO OTHER FUNDS	484,300	484,300	484,300	484,300	484,300
1411-0195 ENV. SERV ADMIN CHARGES	(102,715)	(102,715)	(102,715)	(102,715)	(102,715)
1810-0190 BUILDING CONTROL ADMIN CHARGES	(238,001)	(238,001)	(238,001)	(238,001)	(238,001)
2200-2502-0000 ANIMAL CONTROL EQUIPMENT DEPCN	(850)	(859)	(867)	(876)	(885)
2200-2504-0000 ANIMAL CONTROL BLDG DEPCN	-	-	-	-	-
ENVSERVICESCAPEXP ENVIRONMENTAL SERVICES CAPITAL EXPENDITURE	-	-	-	-	-
1411-0186 DA TRACKING PROJECT	-	-	-	-	-
1411-0187 ELECTRONIC HOUSING PROJECT	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)
ENVIRONMENTAL SERVICES REVENUE					
2200-1500 COMP ANIMALS MICROCHIP FEES INCL GST	400	410	420	431	442
2200-1810 COMPANION ANIMAL REGISTRATION FEES	5,200	5,330	5,463	5,600	5,740
2200-1811 COMPANION ANIMAL DLG REIMBURSEMENTS	8,000	8,000	8,200	8,405	8,615
2200-1815 IMPOUNDING DOG FEES & FINES GST FREE	5,000	5,125	5,253	5,384	5,519
2200-1829 IMPOUNDING FINES & COSTS	2,100	2,153	2,206	2,261	2,318
2200-1896 SALES OF ANIMALS	-	-	-	-	-
2700-1812 FOOD CONTROL FEES	3,200	3,280	3,362	3,446	3,532

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2750-1812 Insect/Vermin/Pest Control Fees	27	-	-	-	-
3600-1200 ENVIRONMENTAL SERVICES FINES INCOME	-	-	-	-	-
3600-1501 PLANNING ADVERT FEES - GST FREE	3,000	3,101	3,178	3,258	3,339
3600-1502 ENV. SERV SUNDRY INCOME - INCL GST	2,365	718	735	754	773
3600-1503 DRAINAGE DIAGRAMS - GST FREE	14,500	14,863	15,234	15,615	16,005
3600-1504 ON-SITE SEWAGE FEES - GST FREE	3,000	3,075	3,152	3,231	3,311
3600-1505 LGA LOCAL ACTIVITY FEE - GST FREE	8,500	8,713	8,930	9,154	9,382
3600-1506 FOOTPATH TRADING PERMIT FEES	1,100	1,128	1,156	1,185	1,214
3600-1507 Env. Serv Sundry Income - Ex. GST	-	-	-	-	-
3600-1812 PLANNING CERTIFICATE S149 - GST FREE	20,000	20,500	21,013	21,538	22,076
3600-1813 URGENT PLAN S149 CERT INCL GST	500	513	525	538	552
3600-1814 CONSTRUCTION CERTIFICATE FEES	18,000	18,450	18,911	19,384	19,869
3600-1815 COMPLYING DEVELOPMENT FEES -INCL GST	11,000	11,275	11,557	11,846	12,142
3600-1816 DEVELOPMENT APPLICATION FEES - APPLI	70,000	71,750	73,544	75,382	77,267
GRAND TOTAL	382,454	(856,464)	(72,148)	(93,265)	(115,991)
3600-1817 COMPLIANCE CERT. INSPECT - INCL. GST	45,000	46,125	47,278	48,460	49,672
3600-1818 SUBDIV. SUPERVISION FEE - INCL. GST	7,500	98	105	108	110
3600-1870 LEGAL COSTS RECOVERED	-	-	-	-	-
3600-1950 LOCAL ENVIRONMENT PLAN GRANT	-	-	-	-	-
3600-1952 ELECTRONIC HOUSING CODE GRANT	-	-	-	-	-
3600-1953 APPLICATION TRACKING PH4 GRANT	-	-	-	-	-
6910-1500 BUILD CONTROL SUNDRY INCOME	-	-	-	-	-
6910-1750 LONG SERVICE CORP LEVY COMMISSION	1,300	1,333	1,366	1,400	1,435
6910-1755 PLANFIRST LEVY COMMISSION	300	308	315	323	331
6910-1760 S735A / S121ZP NOTICES GST FREE	3,000	3,075	3,152	3,231	3,311
6910-1812 BUILD CERTIFICATE FEES (S149/D)	500	500	500	500	500
ENVSERVICESCAPINC ENVIRONMENTAL SERVICES CAPITAL INCOME	-	-	-	-	-
3600-1508 PLANNING ADVERT FEE - GST FREE	600	-	-	-	-
	(406,315)	(461,832)	(472,054)	(482,493)	(493,163)
DOMESTIC WASTE MANAGEMENT					
DOMESTIC WASTE MANAGEMENT EXPENSE					
1412-0105 DWM ADMIN CHARGES	(213,670)	(213,670)	(213,670)	(213,670)	(213,670)
1412-0140 COLLECTION EXPENSES - CONTRACT	(212,666)	(208,380)	(211,505)	(214,678)	(217,898)
1412-0141 DWM WASTE COLLECTION FEE EXP	(157,772)	(129,413)	(131,354)	(133,324)	(135,324)
1412-0142 CONTRACT SUPERVISION FEES (MOI	(6,540)	(6,192)	(6,284)	(6,378)	(6,474)
1412-0150 TIP OPERATION EXPENSES - TOC	(118,000)	(119,770)	(121,567)	(123,390)	(125,241)
1412-0151 TOC TIP OP EXPS - INSURANCE	(3,700)	(3,774)	(3,849)	(3,926)	(4,005)
1412-0155 TIP OPERATIONS EXPENSES - BGN	(148,600)	(150,829)	(153,092)	(155,388)	(157,719)
1412-0156 BGN TIP OP. EXPS - INSURANCE	(3,700)	(3,774)	(3,849)	(3,927)	(4,005)

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1412-0157 TIP OP. EXPS BGN - ELECTRICITY	(2,835)	(4,080)	(4,162)	(4,245)	(4,330)
1412-0158 TIP OPERATIONS TELEPHONE	(920)	(938)	(957)	(976)	(996)
1412-0160 RECYCLE CENTRE OPERATIONS EXPE	(57,400)	(53,186)	(53,984)	(54,794)	(55,616)
1412-0161 RECYCLE CENTRE - INSURANCE	(4,000)	(4,080)	(4,162)	(4,245)	(4,330)
1412-0162 RECYCLABLES COLLECTION EXPENSE	(162,700)	(165,141)	(167,617)	(170,132)	(172,684)
1412-0165 FINLEY RECYCLE CENTRE BLDG MTC	(200)	(203)	(206)	(209)	(212)
1412-0167 BERRIGAN TIP BLDG MTCE	(1,500)	(508)	(515)	(523)	(531)
1412-0185 DRUMMUSTER OPERATIONAL EXPENDI	(4,300)	(4,364)	(4,430)	(4,496)	(4,564)
1412-0505 PURCHASE OF BINS	(5,000)	(5,000)	(5,000)	(5,000)	-
1412-0506 FINLEY TIP - FENCING AROUND BI	-	-	-	-	-
1412-0512 BERRIGAN & FINLEY TIP - CRUSHED ROCK	(20,000)	-	-	-	-
3670-2026 DWM TRANSFER TO RESERVE	(390,258)	(16,797)	(29,196)	(209,181)	(282,766)
3670-2500 NON DOMESTIC WASTE BUILDINGS DEPCN	(100)	(101)	(102)	(103)	(104)
3670-2502 NON DOMESTIC WASTE LAND IMPROVMENTS DEPCN	(13,600)	(13,736)	(13,873)	(14,012)	(14,152)
3670-2504 DOMESTIC WASTE DEPCN	(6,300)	(6,363)	(6,427)	(6,491)	(6,556)
3670-2505 DOMESTIC WASTE REMEDIATION - DEPCN	(5,600)	(5,656)	(5,713)	(5,770)	(5,827)
WASTEMGMTCAPEXP WASTE MANAGEMENT CAPITAL EXPENDITURE	-	(209,000)	(215,000)	(54,000)	(5,000)
1412-0529 FIN TIP FENCE	(165)	-	-	-	-
1412-0530 REHAB EXHAUSTED LANDFILLS	(8,000)	-	-	-	-
GRAND TOTAL	382,454	(856,464)	(72,148)	(93,265)	(115,991)
1412-0527 BGN - NEW LANDFILL HOLE	(40,000)	-	-	-	-
1412-0528 BERRIGAN TIP - FENCE	(4,000)	-	-	-	-
1412-0531 CONCRETE CRUSHING	(18,000)	-	-	-	-
DOMESTIC WASTE MANAGEMENT REVENUE					
3660-1000 DWM CHARGES COLLECTED	879,802	891,045	913,321	936,154	959,558
3660-1020 DWM CHARGES UNCOLLECTED	15,174	15,553	15,942	16,341	16,748
3660-1080 LESS - DWM CHARGES WRITTEN OFF	(1,500)	(2,050)	(2,101)	(2,154)	(2,207)
3660-1081 Less - Non-DWM Charges Written Off	-	-	-	-	-
3660-1082 LESS - DWM CHARGES D/DEBT EXPENSE	(500)	(1,025)	(1,051)	(1,077)	(1,104)
3660-1095 LESS DWM CHARGES PENSION REBATE	(71,929)	(78,413)	(80,373)	(82,382)	(84,442)
3660-1500 DWM TIPPING FEES	485,000	184,500	189,113	193,840	198,686
3660-1505 DWM WASTE COLLECTION TIP FEE CONTRA	157,772	165,716	169,859	174,106	178,458
3660-1950 DWM CHARGES PENSION SUBSIDY	39,705	40,500	40,500	40,500	40,500
3670-1000 BUSINESS GARBAGE CHARGES	74,502	76,365	78,274	80,231	82,237
3670-1500 NON-DOMESTIC WASTE TIPPING FEES	-	-	-	-	-
3670-1502 SALE OF SCRAP METAL	2,000	4,000	4,000	4,000	4,000
3670-1503 SALE OF RECYCLABLES	-	-	-	-	-
3670-1505 DRUMMUSTER REVENUE	500	1,000	1,000	1,000	1,000
3670-1506 DRUMMUSTER REIMBURSEMENTS	3,100	1,600	1,600	1,600	1,600
3670-1507 SALE OF BATTERIES	300	308	315	323	331
3670-1926 GARBAGE TRANSFER FROM RESERVE	-	-	-	-	-

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3670-4310 DWM DEPCN CONTRA	25,600	25,856	26,115	26,376	26,639
WASTEMGMTCAPINC WASTE MANAGEMENT CAPITAL INCOME	-	-	-	-	-
3670-1508 RAMROC CRC REIMBURSEMENT	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
STORMWATER DRAINAGE					
STORMWATER DRAINAGE EXPENSE					
1416-0110 STORM WATER DRAINAGE MTCE	(160,677)	(100,485)	(101,992)	(103,522)	(105,075)
1416-0111 STORMWATER DRAIN - ELECTRICITY	(18,000)	(18,360)	(18,727)	(19,102)	(19,484)
1416-0160 INTEREST-DRAINAGE INT LOAN 385	-	-	-	-	-
1416-0161 LOAN 387 INTEREST EXPENSE	(1,410)	-	-	-	-
1416-0998 ASSET MANAGEMENT - DRAINAGE	-	-	-	-	-
1416-2410 LIRS - US/W DRAINAGE INTEREST	(57,887)	(51,739)	(45,431)	(38,796)	(31,675)
1416-2411 LIRS - US/W DRAINAGE PRINCIPAL	(142,602)	(148,749)	(155,057)	(161,692)	(168,814)
1417-0525 PRINCIPAL-DRAINAGE INTLOAN 385	-	-	-	-	-
1417-0530 LOAN 387 PRINCIPAL - CURRENT	(40,690)	-	-	-	-
1417-0540 REMODEL LOCO DAM	-	-	-	-	-
1417-0541 RILEY COURT STORMWATER DETENTION BASIN	-	-	-	-	-
1417-0546 RETENTION POND - RIV HWY FIN	(15,845)	-	-	-	-
1417-0551 CONSTRUCT PUMP STATION TOC GOLF	-	-	-	-	-
1417-0554 CHANTER ST - RAILWAY TO JERSEY	(73,700)	-	-	-	-
1417-0555 CRAWFORD SUBDIV DRAIN TO TOC SEWER	(6,091)	-	-	-	-
GRAND TOTAL	382,454	(856,464)	(72,148)	(93,265)	(115,991)
1417-0677 WILLIAM ST - HAMPDEN TO EAST	-	-	-	-	-
1417-0822 MURRAY ST - HEADFORD TO OSBORNE (TP)	(9,252)	-	-	-	-
1417-0825 LIRS - EAST RIVERINA HWY	(302,496)	-	-	-	-
1417-0826 LIRS - FLYNN ST AREA	(4,075)	-	-	-	-
1417-0827 FLYNN ST AREA	(45)	-	-	-	-
1417-0828 FINLEY ST DETENTION BASIN	(312,312)	-	-	-	-
1417-0829 WILLIAM ST CROSS CONNECTION	(15)	-	-	-	-
1417-0830 BRUTON ST ELEC & PIPEWORK	(150,000)	-	-	-	-
1417-0831 GEORGE ST-DEAN ST PUMP STATION	(3,660)	-	-	-	-
3750-2512 STORMWATER DRAINAGE DEPCN	(210,800)	(212,908)	(215,037)	(217,187)	(219,359)
DRAINAGECAPEXP DRAINAGE CAPITAL WORKS EXPENDITURE	-	(295,100)	(177,000)	(100,000)	(65,000)
1417-0833 DRUMMOND ST RAILWAY TO DROHAN	(13,207)	-	-	-	-
1417-0834 ENDEVOUR ST NEW PUMP STATION	(53,359)	-	-	-	-
1417-0835 MURRAY ST WARMATTA TO WOLAMAI	(22,500)	-	-	-	-
1417-0836 LANE 961 BRUTON ST BGA ST NTH	-	-	-	-	-
1417-0839 TOC TOWN ENTRY - DEAN ST	-	-	-	-	-
1417-0837 TUPPAL ST FINLEY	-	-	-	-	-

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1417-0838 MAY LAWSON CROSS CONNECTION	(190)	-	-	-	-
1417-0824 GEORGE ST PUMPSTATION	-	-	-	-	-
1417-0840 CORCORAN ST RISING MAIN	(20,000)	-	-	-	-
1417-0841 JERILDERIE ST HORSFALL TO NANG	(20,000)	-	-	-	-
1417-0842 JERILDERIE ST - NANGUNIA TO ORR	(16,000)	-	-	-	-
1417-0843 BRUTON ST - EXT JERILDERIE NTH	(81,671)	-	-	-	-
1417-0844 BRUTON ST - EXT TO CHARLOTTE	-	-	-	-	-
1417-0845 MCALLISTER St - HEADFORD TO OSB	(7,135)	-	-	-	-
1417-0846 JERSEY ST - CHANTER TO TUPPAL	(81,000)	-	-	-	-
STORMWATER DRAINAGE REVENUE					
1500-5105 UNSPENT LOAN PROCEEDS LIRS	-	-	-	-	-
3750-1000 STORMWATER / DRAINAGE CHARGE	72,540	71,850	71,850	71,850	71,850
3750-1080 DRAINAGE CHARGE - WRITE OFFS	(500)	(500)	(500)	(500)	(500)
3750-1200 CONTRIBUTIONS TO WORKS	-	-	-	-	-
3750-1500 ELECTRICITY CHARGES REFUND	-	-	-	-	-
3750-1501 SECT 94 CONT. DRAINAGE - BAROOGA	1,605	-	-	-	-
3750-1502 SECT 94 CONT. DRAINAGE - BERRIGAN	-	-	-	-	-
3750-1503 SECT 94 CONT. DRAINAGE - FINLEY	-	-	-	-	-
3750-1504 SECT 94 CONT. DRAINAGE - TOCUMWAL	-	-	-	-	-
3750-1700 LIRS - URBAN S/W LOAN PROCEEDS	-	-	-	-	-
3750-1701 LIRS INTEREST SUBSIDY	38,031	34,112	30,065	25,774	21,250
3750-1926 SECT 94 CONT. DRAINAGE-RESERVE TRANS	-	-	-	-	-
3750-1950 MURRAY ST - HEADFORD TO OSBRORNE RMS FUNDING	-	-	-	-	-
DRAINAGECAPINC DRAINAGE CAPITAL WORKS INCOME	-	4,040	-	-	-
3750-1951 ENDEVOUR ST CONSTRUCT PUMP STATION	-	-	-	-	-
3750-1952 DRAINAGE MURRAY ST WARMATTA TO WOLAMI	22,500	-	-	-	-
3750-1702 LIRS Interest Earned on TD	-	-	-	-	-
3750-1953 TUPPAL ST FINLEY - RMS FUNDING	-	-	-	-	-
GRAND TOTAL	382,454	(856,464)	(72,148)	(93,265)	(115,991)
3750-1954 DRAINAGE - RMS SH20 Finley	-	-	-	-	-
	(1,690,443)	(717,839)	(611,829)	(543,175)	(516,806)
ENVIRONMENTAL PROTECTION					
ENVIRONMENTAL PROTECTION EXPENSE					
1418-0110 LEVEE BANKS MTCE	(50,000)	(50,750)	(51,511)	(52,287)	(53,068)
1418-0130 MURRAY DARLING ASSOCIATION	(2,400)	(2,040)	(2,081)	(2,122)	(2,165)
1418-0140 LEVEE BANKS ADMIN CHARGES	(39,036)	(39,036)	(39,036)	(39,036)	(39,036)
3800-2026 LEVEE BANK CONSTRUCTION TRANSFER TO RESERVE	(100,000)	(50,000)	(50,000)	(50,000)	(50,000)
LEVEECAPEXP LEVEE BANK CAPITAL EXPENDITURE	-	(153,280)	(149,200)	(80,000)	(270,000)

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1418-0500 LEVEE - TOC FORESHORE WORKS	(197,000)	-	-	-	-
ENVIRONMENTAL PROTECTION REVENUE					
3800-1500 FEES - MANAGEMENT OF ROAD RESERVES	-	-	-	-	-
3800-1926 LEVEE BANK CONSTRUCTION TRANSFER FROM RESERVE	74,400	163,280	149,200	60,000	90,000
3800-1951 CAPITAL WORKS INCOME - LEVEE BANKS	-	40,000	-	-	20,000
3800-1952 CAPITAL WORKS INCOME - SEPPELTS	-	-	-	20,000	160,000
3800-1953 NATIONAL DISASTER RELIEF ASSISTANCE GRANT	123,000	-	-	-	-
LEVEECAPINC LEVEE BANK CAPITAL INCOME	-	-	-	-	-
3800-1954 TOC LEVEE - CLUBGRANT	-	-	-	-	-
	(191,036)	(91,826)	(142,628)	(143,445)	(144,269)
WATER SUPPLIES					
WATER SUPPLIES EXPENSE					
1510-0105 WATER ADMIN CHARGES - ADMINIST	(246,627)	(246,627)	(246,627)	(246,627)	(246,627)
1510-0106 WATER ADMIN CHARGE - ENGINEERI	(319,859)	(319,859)	(319,859)	(319,859)	(319,859)
1510-0117 WATER SUPPLIES - RENTAL CONTRI	(72,480)	(72,480)	(72,480)	(72,480)	(72,480)
1510-0125 PROV BAD & DOUBTFUL DEBTS	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)
1510-0155 WATER WRITE OFF BAD DEBTS	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)
1510-0170 WATER DELIVERY EXPENSES	(32,000)	(32,480)	(32,967)	(33,462)	(33,964)
1510-0200 WATER LEGAL EXPENSES	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)
1510-0500 WATER SUPPLIES PRINCIPAL ON LO	(111,931)	-	-	-	-
1510-0504 OFFICE EQUIP/FURN NON CAPITAL	(3,300)	(1,320)	(1,339)	(1,359)	(1,380)
1510-0505 OFFICE EQUIP/FURN - ENG WATER	(4,500)	(2,500)	(2,500)	(2,500)	(2,500)
1510-0506 SUBSCRIPTIONS & MEMBERSHIPS	(9,200)	(9,384)	(9,572)	(9,763)	(9,958)
1510-0507 TELEMENTRY UPGRADE - WATER	(10,000)	-	-	-	-
1510-0536 SODA ASH DOSING SYSTEM	-	-	-	-	-
1510-0537 FIN - UPGRADE PLATFORM & WINCH WTP	-	-	-	-	-
1510-0548 IMPROVE OH & S AT WORK SITES	(10,000)	-	-	-	-
1510-0551 OH&S SIGNAGE - WATER	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)
1510-0560 MAINS RETIC - BGA	(6,350)	-	-	-	-
1510-0561 BGA - REPAINT INTERIOR WTP	(3,655)	-	-	-	-
GRAND TOTAL	382,454	(856,464)	(72,148)	(93,265)	(115,991)
1510-0564 BGA - MAJOR PUMP REPLACEMENT	(50,000)	-	-	-	-
1510-0565 MAINS RETIC - BGN	(20,000)	-	-	-	-
1510-0570 MAINS RETIC - FIN	(20,000)	-	-	-	-
1510-0575 MAINS RETIC - TOC	(30,000)	-	-	-	-
1510-0608 CRUSHED GRANITE-FIN WATER DAM	-	-	-	-	-
1510-0613 BGN - RAW WATER PUMP STATION DRAINAGE LINE	-	-	-	-	-
1510-0615 FIN - FILTERED & UNFILTERED MAIN TONGS/HOWE STS	(18,977)	-	-	-	-

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1510-0652 REPLACEMENT OF MINOR PLANT	-	-	-	-	-
1510-0657 BGN - OTHER MINOR REPAIR/REPLACEMENTS	-	-	-	-	-
1510-0661 TOC - REPLACE COMPRESSOR	-	-	-	-	-
1510-0662 TOC - OTHER MINOR REPAIR/REPLACEMENT	(10)	-	-	-	-
1510-0665 TOC-CHLORINE DOSING SYSTEM	-	-	-	-	-
1510-0877 TERRACING AT WTP BGA	-	-	-	-	-
1510-0878 LOW LIFT PUMP MECH & ELEC BGN	-	-	-	-	-
1510-0879 HL PUMP MECH & ELEC FIN	-	-	-	-	-
1510-0880 CHEMICAL PUMP REPLACEMENT	(35,000)	-	-	-	-
1511-0109 REC FACIL DONATION & OTHER COSTS	(1,550)	(1,581)	(1,613)	(1,645)	(1,678)
1511-0110 METER READING - BGN SHIRE	(68,600)	(69,629)	(70,673)	(71,734)	(72,810)
1511-0111 METER READING PRINTING & POSTA	(13,500)	(13,702)	(13,908)	(14,117)	(14,328)
1511-0113 METER READING TELEPHONE	(740)	(755)	(770)	(785)	(801)
1511-0130 PURCHASE OF WATER - BGA	(13,500)	(13,702)	(13,908)	(14,117)	(14,328)
1511-0135 PURCHASE OF WATER - BGN	(40,200)	(40,802)	(41,415)	(42,036)	(42,667)
1511-0140 PURCHASE OF WATER - FIN	(52,500)	(53,288)	(54,087)	(54,898)	(55,722)
1511-0145 PURCHASE OF WATER - TOC	(12,800)	(12,992)	(13,187)	(13,385)	(13,585)
1511-0150 WATER TREATMENT - OP EXP - BGA	(144,200)	(146,363)	(148,558)	(150,787)	(153,049)
1511-0151 WATER TREATMENT-BGA ELECTRICIT	(40,000)	(40,800)	(41,616)	(42,448)	(43,297)
1511-0152 WATER TREATMENT -BGA TELEPHONE	(3,700)	(3,774)	(3,849)	(3,926)	(4,005)
1511-0153 WATER TREATMENT -BGA INSURANCE	(10,800)	(11,016)	(11,236)	(11,461)	(11,690)
1511-0165 WATER TREATMENT - OP EXP - BGN	(147,600)	(149,814)	(152,061)	(154,342)	(156,657)
1511-0166 WATER TREATMENT-BGN ELECTRICIT	(35,000)	(20,400)	(20,808)	(21,224)	(21,649)
1511-0167 WATER TREATMENT -BGN TELEPHONE	(3,700)	(3,774)	(3,849)	(3,926)	(4,005)
1511-0168 WATER TREATMENT BGN- INSURANCE	(8,200)	(8,325)	(8,492)	(8,662)	(8,835)
1511-0180 WATER TREATMENT - OP EXP - FIN	(183,500)	(165,953)	(168,442)	(170,968)	(173,533)
1511-0182 WATER TREATMENT FIN-INSURANCE	(13,900)	(14,178)	(14,462)	(14,751)	(15,046)
1511-0183 WATER TREATMENT-FIN ELECTRICIT	(40,000)	(40,800)	(41,616)	(42,448)	(43,297)
1511-0184 WATER TREATMENT -FIN TELEPHONE	(940)	(959)	(978)	(998)	(1,017)
1511-0195 WATER TREATMENT - OP EXP - TOC	(178,000)	(200,970)	(203,985)	(207,044)	(210,150)
1511-0196 WATER TREATMENT -TOC TELEPHONE	(900)	(918)	(936)	(955)	(974)
1511-0197 WATER TREATMENT-TOC ELECTRICIT	(50,000)	(51,000)	(52,020)	(53,060)	(54,122)
1511-0198 WATER TREATMENT-TOC -INSURANCE	(16,200)	(16,524)	(16,854)	(17,192)	(17,535)
1511-0230 PUMPING STATIONS - OP EXP BGA	(27,300)	(27,710)	(28,125)	(28,547)	(28,975)
1511-0231 PUMPING STATIONS - OP EXP BGN	(15,300)	(15,530)	(15,762)	(15,999)	(16,239)
1511-0232 PUMPING STATIONS OP EXP FIN	(35,200)	(17,458)	(17,720)	(17,986)	(18,255)
1511-0233 PUMPING STATIONS OP EXP TOC	(13,000)	(13,195)	(13,393)	(13,594)	(13,798)
1511-0270 RETIC & METERS - OP EXP - BGA	(26,200)	(26,593)	(26,992)	(27,397)	(27,808)
1511-0285 RETIC & METERS - OP EXP - BGN	(56,000)	(62,829)	(63,771)	(64,727)	(65,698)
GRAND TOTAL	382,454	(856,464)	(72,148)	(93,265)	(115,991)
1511-0300 RETIC & METERS - OP EXP - FIN	(72,500)	(73,588)	(74,691)	(75,812)	(76,949)
1511-0315 RETIC & METERS - OP EXP - TOC	(42,700)	(43,341)	(43,991)	(44,650)	(45,320)

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1511-0316 RETIC & METERS - INSURANCE	(5,865)	-	-	-	-
1511-0320 CYBLES MAINTENANCE	(100)	(102)	(103)	(105)	(106)
1511-0330 WATER NEW CONNECTIONS (INC MET	(38,250)	(38,824)	(39,406)	(39,997)	(40,597)
1511-0340 WATER SAMPLING / MONITORING	(19,680)	(10,658)	(10,817)	(10,980)	(11,144)
1511-0355 WATER SUPPLY INTEREST ON LOANS	(3,485)	-	-	-	-
1511-0397 INSTALLATION OF RPZ	-	-	-	-	-
1512-0105 BANK & GOVT CHARGES	(7,600)	(7,752)	(7,907)	(8,065)	(8,226)
1512-0130 HOUSING TOC WATER BLDG MTCE	(2,550)	(2,588)	(2,627)	(2,666)	(2,706)
1512-0131 HOUSING TOC WATER INSURANCE	(790)	(806)	(822)	(838)	(855)
1512-0152 INSTALLATION OF RCD'S	-	-	-	-	-
1512-0155 SELLING COSTS - HIGH SEC WATER	(120)	-	-	-	-
4110-2026 WATER SUPPLIES TRANSFER TO RESERVE	-	-	(308,350)	(377,109)	-
4210-2545 WATER MAINS RETIC & METERS - DEPCN	(318,600)	(321,786)	(325,004)	(328,254)	(331,536)
4240-2545 WATER TREATMENT WORKS - DEPCN	(295,000)	(297,950)	(300,930)	(303,939)	(306,978)
4250-2504 WATER HOUSING TOC - DEPCN	(6,900)	(6,969)	(7,039)	(7,109)	(7,180)
WSCAPEXP WATER SUPPLIES CAPITAL EXPENDITURE	-	(928,000)	(602,000)	(564,000)	(1,147,000)
1510-0510 BGA - SOLAR AT PUMPSTATION	-	-	-	-	-
1510-0511 FIN - SOLAR AT PUMPSTATION	-	-	-	-	-
1510-0512 TOC - SOLAR AT PUMPSTATION	(1,040)	-	-	-	-
1510-0881 HL PUMP MECH & ELEC BGN	-	-	-	-	-
1510-0882 WATER MAIN REPLACEMENT TOC	-	-	-	-	-
1511-0398 EVERBLUE CENTRALISED METER READ	(400,000)	-	-	-	-
1510-0668 FIN - CLARIFIER REPLACE PONDS	(475,000)	-	-	-	-
1510-0669 METER CYBAL REPLACEMENT	(30,000)	-	-	-	-
WATER SUPPLIES REVENUE					
4110-1000-0001 WATER CHARGES - BGA	427,160	439,633	450,624	461,890	473,437
4110-1000-0002 WATER CHARGES - BGN	290,370	296,399	303,809	311,404	319,190
4110-1000-0003 WATER CHARGES - FIN	556,008	568,752	582,971	597,544	612,483
4110-1000-0004 WATER CHARGES - TOC	643,846	654,483	670,845	687,616	704,806
4110-1000-0005 WATER CHARGES - NON RATEABLE	47,430	48,093	49,295	50,529	51,792
4110-1080 LESS WATER CHARGES WRITTEN OFF	(2,500)	(3,000)	(3,000)	(3,000)	(3,000)
4110-1082 LESS WATER CHARGES D/DEBT EXPENSE	(4,500)	(5,000)	(5,000)	(5,000)	(5,000)
4110-1095 LESS WATER PENSION REBATE - BGN	(83,603)	(87,500)	(87,500)	(87,500)	(87,500)
4110-1500 WATER CONSUMPTION - BGN SHIRE	750,000	750,000	750,000	750,000	750,000
4110-1501 WATER - STANDPIPE SALES	3,400	3,485	3,572	3,661	3,753
4110-1502 WATER CONNECTION FEES - GST FREE	35,330	24,088	24,690	25,307	25,940
4110-1503 WATER DELIVERIES INCOME	14,800	17,220	17,651	18,092	18,544
4110-1504 SALE OF HIGH SECURITY WATER	172,960	50,000	50,000	50,000	50,000
4110-1506 WATER - RENT ON COUNCIL HOUSES	3,380	3,380	3,380	3,380	3,380
4110-1507 WATER - DISCONNECTION FEE	500	500	500	500	500
4110-1509 WATER SUNDRY INCOME - INC GST	2,000	2,000	2,000	2,000	2,000

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4110-1511 LEGAL COST RECOVERY	(1,500)	(2,000)	(2,000)	(2,000)	(2,000)
4110-1512 PRIVATE WORKS INCOME - WATER	500	500	500	500	500
GRAND TOTAL	382,454	(856,464)	(72,148)	(93,265)	(115,991)
4110-1601 SECT. 64 CONT. WATER - BGA	8,016	-	-	-	-
4110-1602 SECT. 64 CONT. WATER - BER	-	-	-	-	-
4110-1603 SECT. 64 CONT. WATER - FIN	-	-	-	-	-
4110-1604 SECT. 64 CONT. WATER - TOC	81,228	-	-	-	-
4110-1611 SECT. 64 CONT. WATER PURCHASE - BGA	-	-	-	-	-
4110-1612 SECT. 64 CONT. WATER PURCHASE - BER	-	-	-	-	-
4110-1613 SECT. 64 CONT. WATER PURCHASE - FIN	-	-	-	-	-
4110-1614 SECT. 64 CONT. WATER PURCHASE - TOC	-	-	-	-	-
4110-1840 INTEREST ON INVESTMENTS	120,413	186,563	198,309	200,008	205,008
4110-1926 WATER TRANSFER FROM RESERVE	262,674	57,543	-	-	170,894
4110-1927 SECT 64 CONT. - TRANSFER TO RESERVE	-	-	-	-	-
4110-1951 WATER CHARGES PENSION SUBSIDY	46,187	48,000	48,000	48,000	48,000
4110-1954 GRANT - DROUGHT WORKS	-	-	-	-	-
4240-4710 WATER DEPCN CONTRA	620,500	626,705	632,972	639,302	645,695
WSCAPINC WATER SUPPLIES CAPITAL INCOME	-	-	-	-	-
	-	0	0	0	0
SEWERAGE SERVICES					
SEWERAGE SERVICES EXPENSE					
1610-0105 SEWERAGE ADMIN CHARGE - ADMINI	(183,821)	(183,821)	(183,821)	(183,821)	(183,821)
1610-0106 SEWER ADMIN CHARGE - ENGINEERI	(277,007)	(277,007)	(277,007)	(277,007)	(277,007)
1610-0117 SEWERAGE SERVICE - RENTAL CONT	(48,320)	(48,320)	(48,320)	(48,320)	(48,320)
1610-0155 SEWER WRITE OFF BAD DEBTS	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)
1610-0504 OFFICE EQUIP/FURN NON CAPITAL	(500)	(500)	(500)	(500)	(500)
1610-0512 PUMP REPLACEMENT	(30,000)	-	-	-	-
1610-0517 GRAVEL POND BANKS - TOC	-	-	-	-	-
1610-0522 ROCK BEACHING - TOC RECYCLE PONDS	-	-	-	-	-
1610-0526 SEWER MAIN UPGRADES - TOCUMWAL	(59,247)	-	-	-	-
1610-0527 UPGRADE AMENITIES AT ALL STP	(10,000)	-	-	-	-
1610-0590 BGN SEWER MAIN UPGRADES	(29,615)	-	-	-	-
1610-0595 FIN SEWER MAIN UPGRADES	(10,385)	-	-	-	-
1610-0600 TOC SEWER MAIN UPGRADES	(10,000)	-	-	-	-
1610-0621 BGA UPGRADE PUMP STATION	(60,753)	-	-	-	-
1610-0652 REPLACEMENT OF MINOR PLANT	-	-	-	-	-
1610-0655 BGN UPGRADE PUMP STATIONS	(10,000)	-	-	-	-
1610-0658 SPARE PUMPS FOR LOW PRESS SYS	(25,000)	-	-	-	-
1610-0705 FIN UPGRADE PUMP STATIONS	-	-	-	-	-

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1610-0707 SEAL ACCESS TO STW & TRUCK WAS	(15,483)	-	-	-	-
1610-0708 TOC-REFURBISH CONCRETE WORK	(43,630)	-	-	-	-
1610-0743 UPGRADE SEWER TELEMENTRY	(26,370)	-	-	-	-
1610-0852 IMPROVE EMBANKMENT OF THE PONDS	(6,674)	-	-	-	-
1610-0880 BGA - DUMPING POINT FOR CARAVANS	-	-	-	-	-
1610-0881 BGN - REFURBISH CONCRETE WORK, TRICKLE FILTER, STP, CHANNEL	(24,735)	-	-	-	-
1610-0882 BGN - REPLACE PUMP STATION LIDS, INSTALL HOLDING BRACKETS	(10,000)	-	-	-	-
GRAND TOTAL	382,454	(856,464)	(72,148)	(93,265)	(115,991)
1610-0883 FIN - GRAVEL POND BANKS	-	-	-	-	-
1610-0884 FIN - REFURBISH CONCRETE WORK	(60,000)	-	-	-	-
1610-0887 TOC - PUMP STATIONS UPGRADE	-	-	-	-	-
1610-0888 TOC - CRUSHED ROCK ON PS ACCESS AREAS	(400)	-	-	-	-
1610-0892 BGA-MINOR REPAIR/REPLACE	-	-	-	-	-
1610-0893 BGN-MINOR REPAIR/REPLACE	-	-	-	-	-
1610-0896 FIN-POND FENCING	-	-	-	-	-
1610-0897 TOC-MINOR REPAIR/REPLACE	-	-	-	-	-
1611-0109 RECREATION FACILITIES DONATION	(1,030)	(900)	(900)	(900)	(900)
1611-0110 SEWER TREATMENT - OP EXP - BGA	(8,000)	(7,765)	(7,881)	(7,999)	(8,119)
1611-0111 SEWER TREATMENT BGA INSURANCE	(300)	(306)	(312)	(318)	(325)
1611-0113 SEWER TREATMENT -BGA TELEPHONE	(150)	(153)	(156)	(159)	(162)
1611-0125 SEWER TREATMENT - OP EXP - BGN	(85,000)	(86,275)	(87,569)	(88,883)	(90,216)
1611-0127 SEWER TREATMENT -BGN INSURANCE	(3,800)	(3,876)	(3,954)	(4,033)	(4,113)
1611-0128 SEWER TREATMENT BGN -TELEPHONE	(3,200)	(3,264)	(3,329)	(3,396)	(3,464)
1611-0129 SEWER - EFFLUENT RE-USE - BGN	(5,400)	(5,481)	(5,563)	(5,647)	(5,731)
1611-0140 SEWER TREATMENT - OP EXP - FIN	(92,500)	(93,888)	(95,296)	(96,725)	(98,176)
1611-0141 SEWER TREATMENT -FIN INSURANCE	(3,900)	(3,978)	(4,058)	(4,139)	(4,221)
1611-0142 SEWER TREATMENT-FIN ELECTRICIT	(15,250)	(15,555)	(15,866)	(16,183)	(16,507)
1611-0143 SEWER TREATMENT FIN- TELEPHONE	(350)	(357)	(364)	(371)	(379)
1611-0144 SEWER - EFFLUENT RE-USE - FIN	(10,700)	(6,293)	(6,387)	(6,483)	(6,580)
1611-0155 SEWER TREATMENT - OP EXP - TOC	(104,200)	(105,763)	(107,349)	(108,960)	(110,594)
1611-0156 SEWER TREATMENT -TOC INSURANCE	(4,100)	(4,182)	(4,266)	(4,351)	(4,438)
1611-0157 SEWER TREATMENT-TOC ELECTRICIT	(20,400)	(20,808)	(21,224)	(21,649)	(22,082)
1611-0158 SEWER TREATMENT -TOC TELEPHONE	(570)	(581)	(593)	(605)	(617)
1611-0159 SEWER - EFFLUENT RE-USE - TOC	(26,500)	(21,823)	(22,150)	(22,482)	(22,819)
1611-0170 RETIC - OP EXP - BGA	(12,250)	(7,359)	(7,469)	(7,581)	(7,695)
1611-0171 RETIC OP EXP ELECTRICITY -BGA	(18,600)	(18,972)	(19,351)	(19,738)	(20,133)
1611-0185 RETIC - OP EXP - BGN	(25,200)	(30,653)	(31,113)	(31,579)	(32,053)
1611-0186 RETIC OP EXP - ELECTRICITY BGN	(15,400)	(15,708)	(16,022)	(16,343)	(16,669)
1611-0200 RETIC - OP EXP - FIN	(34,400)	(34,916)	(35,440)	(35,971)	(36,511)
1611-0201 RETIC OP EXP ELECTRICITY - FIN	(17,700)	(18,054)	(18,415)	(18,783)	(19,159)
1611-0215 RETIC - OP EXP - TOC	(31,100)	(21,315)	(21,635)	(21,959)	(22,289)
1611-0216 RETIC OP EXP ELECTRICITY - TOC	(21,300)	(21,726)	(22,161)	(22,604)	(23,056)

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1611-0230 PUMPING STATIONS OP EXP BGA	(85,900)	(87,189)	(88,496)	(89,824)	(91,171)
1611-0231 PUMPING STATIONS OP EXP BGN	(38,400)	(38,976)	(39,561)	(40,154)	(40,756)
1611-0232 PUMPING STATIONS OP EXP FIN	(54,500)	(55,318)	(56,147)	(56,989)	(57,844)
1611-0233 PUMPING STATIONS OP EXP TOC	(65,900)	(66,889)	(67,892)	(68,910)	(69,944)
1611-0234 LOW PRESSURE SYSTEM - BGA	(12,300)	(6,598)	(6,696)	(6,797)	(6,899)
1611-0235 LOW PRESSURE SYSTEM - BGN	(4,000)	(4,060)	(4,121)	(4,183)	(4,245)
1611-0236 LOW PRESSURE SYSTEM - FIN	-	(2,944)	(2,988)	(3,032)	(3,078)
1611-0237 LOW PRESSURE SYSTEM - TOC	(11,400)	(9,541)	(9,684)	(9,829)	(9,977)
1611-0250 SEWERAGE CONNECTIONS - SHIRE	(15,700)	(15,936)	(16,175)	(16,417)	(16,663)
1611-0340 SEWER SAMPLING / MONITORING	(8,200)	(8,323)	(8,448)	(8,575)	(8,703)
1611-0341 RAISING OF SEWER MANHOLD LIDS	(3,400)	(15,022)	(15,247)	(15,476)	(15,708)
1611-0342 TOCUMWAL CCTV	(33,400)	(38,976)	(39,561)	(40,154)	(40,756)
GRAND TOTAL	382,454	(856,464)	(72,148)	(93,265)	(115,991)
1611-0344 INSTALLATION OF RPZ	-	-	-	-	-
1612-0105 BANK & GOVT CHARGES	(7,500)	(7,650)	(7,803)	(7,959)	(8,118)
1612-0155 BGN TRUCK WASH OPERATING EXPEN	(550)	(558)	(567)	(575)	(584)
1612-0156 BGN TRUCK WASH ELECTRICITY	(580)	(592)	(603)	(616)	(628)
1612-0157 BGN TRUCK WASH - TELEPHONE	(360)	(367)	(375)	(382)	(390)
1612-0160 BGN TRUCK WASH MTCE	(1,100)	(1,117)	(1,133)	(1,150)	(1,168)
1612-0170 FIN TRUCK WASH OPERATING EXPEN	(3,600)	(3,654)	(3,709)	(3,764)	(3,821)
1612-0171 FIN TRUCK WASH - ELECTRICITY	(2,100)	(2,142)	(2,185)	(2,229)	(2,273)
1612-0172 FIN TRUCK WASH - TELEPHONE	(440)	(449)	(458)	(467)	(476)
1612-0175 FIN TRUCK WASH MTCE	(2,000)	(2,030)	(2,060)	(2,091)	(2,123)
1612-0180 INSTALLATION OF RCD's	-	-	-	-	-
5110-2026 SEWER SERVICES TRANSFER TO RESERVE	(113,253)	(107,345)	(257,372)	(233,531)	(271,150)
5110-3700 Internal Loan 385 Receivable-Current	-	-	-	-	-
5110-3750 Loan 387 Receivable - Current	40,690	-	-	-	-
5210-2550 SEWER MAINS RETIC - DEPCN	(368,200)	(371,882)	(375,601)	(379,357)	(383,150)
5240-2550 SEWER TREATMENT WORKS - DEPCN	(206,500)	(208,565)	(210,651)	(212,757)	(214,885)
5250-2500 SEWER PLANT & EQUIP DEPCN	(20,000)	(20,200)	(20,402)	(20,606)	(20,812)
5250-2502 SEWER EQUIPMENT DEPCN	(10,500)	(10,605)	(10,711)	(10,818)	(10,926)
5280-2500 TRUCKWASH - DEPCN	(50)	(51)	(51)	(52)	(52)
SEWERCAPEXP SEWERAGE SERVICES CAPITAL EXPENDITURE	-	(600,000)	(490,000)	(555,000)	(565,000)
1610-0895 FIN-MINOR REPAIR/REPLACE	-	-	-	-	-
1610-0580 BGA SEWER MAIN UPGRADE	-	-	-	-	-
1612-0181 BGN TRUCK WASH AVDATA PUMP	-	-	-	-	-
1612-0182 FIN TRUCK WASH AVDATA PUMP	-	-	-	-	-
1612-0500 TOC WASH BAY	-	-	-	-	-
1610-0890 BGA-DESILT PRIMARY POND	-	-	-	-	-
1610-0891 BGN-DESILT SLUDGE LAGOON	(50,000)	-	-	-	-
1610-0550 BGN - STP FENCE	(15,000)	-	-	-	-
1610-0898 BGN - POND FENCING	(15,000)	-	-	-	-

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1610-0899 FIN - DESILT PRIMARY POND	(50,000)	-	-	-	-
1610-0900 FIN - UPGRADE PUMP STATION	(10,000)	-	-	-	-
1610-0901 NEW DRYING BED	(40,000)	-	-	-	-
SEWERAGE SERVICES REVENUE					
5110-1000-0001 SEWER CHARGES - BGA	429,982	433,007	443,832	454,928	466,301
5110-1000-0002 SEWER CHARGES - BGN	257,016	260,676	267,193	273,873	280,720
5110-1000-0003 SEWER CHARGES - FIN	547,016	560,166	574,170	588,524	603,237
5110-1000-0004 SEWER CHARGES - TOC	640,361	646,524	662,687	679,254	696,235
5110-1000-0005 SEWER CHARGES - NON RATEABLE	60,036	61,449	62,985	64,560	66,174
5110-1000-0006 SEWER CHARGES - LOW PRESSURE SEWER CHG	8,170	8,374	8,583	8,798	9,018
5110-1000-0007 SEWER VOLUME CHARGE - NONRESIDENTIAL	-	-	-	-	-
5110-1000-0009 SEWER TRADE WASTE CHARGES	-	-	-	-	-
5110-1080 LESS SEWER CHARGES WRITTEN OFF	(1,500)	(2,000)	(2,000)	(2,000)	(2,000)
5110-1082 LESS SEWER CHARGES D/DEBT EXPENSE	(3,000)	(3,500)	(3,500)	(3,500)	(3,500)
5110-1095 LESS SEWER PENSION REBATE - SHIRE	(80,628)	(86,000)	(86,000)	(86,000)	(86,000)
5110-1500 SEWER CONNECTION FEES - GST FREE	18,962	10,250	10,506	10,769	11,038
GRAND TOTAL	382,454	(856,464)	(72,148)	(93,265)	(115,991)
5110-1501 SEWER SUNDRY INCOME - INC.GST	-	-	-	-	-
5110-1502 DISPOSAL OF SEPTAGE INCOME	7,270	4,100	4,203	4,308	4,415
5110-1503 SEWER SUNDRY INCOME - GST FREE	1,000	1,000	1,000	1,000	1,000
5110-1504 TOC SEWER EFFLUENT REUSE	1,600	1,640	1,681	1,723	1,766
5110-1505 BGN SEWER EFFLUENT REUSE	-	-	-	-	-
5110-1601 SECT. 64 CONT. SEWER - BGA	1,868	-	-	-	-
5110-1602 SECT. 64 CONT. SEWER - BER	-	-	-	-	-
5110-1603 SECT. 64 CONT. SEWER - FIN	-	-	-	-	-
5110-1604 SECT. 64 CONT. SEWER - TOC	-	-	-	-	-
5110-1700 INTEREST INCOME - INTERNAL LOAN 385	-	-	-	-	-
5110-1750 LOAN 387 INTEREST INCOME	1,410	-	-	-	-
5110-1840 INTEREST ON INVESTMENTS	156,127	187,959	192,658	197,474	207,711
5110-1926 SEWER TRANSFER FROM RESERVE	-	-	-	-	-
5110-1928 SECT 64 CONT SEWER RESERVE TRANSFER	-	-	-	-	-
5110-1950 ALTERNATE ENERGY SUPPLY GRANT	-	-	-	-	-
5110-1951 SEWER CHARGES PENSION SUBSIDY	44,443	47,500	47,500	47,500	47,500
5210-4810 SEWER DEPCN CONTRA	605,250	611,303	617,416	623,590	629,826
5280-1500 TRUCK WASH (AVDATA) INCOME	18,000	5,125	5,253	5,384	5,519
SEWERCAPINC SEWERAGE SERVICES CAPITAL INCOME	-	-	-	-	-
	0	0	0	0	0
PUBLIC LIBRARIES					

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PUBLIC LIBRARIES EXPENSE					
1710-0105 LIBRARY BLDG MTCE - BGA	(1,050)	(1,015)	(1,030)	(1,046)	(1,061)
1710-0120 LIBRARY BLDG MTCE - BGN	(884)	(1,015)	(1,030)	(1,046)	(1,061)
1710-0125 LIBRARY BLDG MTCE - FINLEY	(3,566)	(2,030)	(2,060)	(2,091)	(2,123)
1710-0140 LIBRARY BLDG MTCE - TOC	(500)	(1,015)	(1,030)	(1,046)	(1,061)
1710-0145 LIBRARY OFFICE FURN/EQUIP MTCE	(13,424)	(10,150)	(10,302)	(10,457)	(10,614)
1710-0150 LIBRARY ADMIN CHARGES	(111,276)	(111,276)	(111,276)	(111,276)	(111,276)
1710-0165 LIBRARY PRINTING & STATIONERY	(1,050)	(812)	(824)	(837)	(849)
1710-0166 LIBRARY ADVERTISING	-	(510)	(520)	(531)	(541)
1710-0175 LIBRARY SUNDRY EXPENSES	(6,000)	(2,030)	(2,060)	(2,091)	(2,123)
1710-0180 LIBRARY SALARIES & ALLOWANCES	(237,500)	(267,062)	(273,738)	(280,581)	(287,596)
1710-0190 LIBRARY TRAVEL & ALLOWANCES	(4,000)	(3,060)	(3,121)	(3,184)	(3,247)
1710-0192 LIBRARY STAFF TRAINING	(1,000)	(4,590)	(4,682)	(4,775)	(4,871)
1710-0194 LIBRARY CONFERENCES & SEMINARS	(500)	(1,020)	(1,040)	(1,061)	(1,082)
1710-0195 LIBRARY RATES	(9,400)	(9,541)	(9,684)	(9,829)	(9,977)
1710-0196 LIBRARY INSURANCE	(13,900)	(14,178)	(14,462)	(14,751)	(15,046)
1710-0197 LIBRARY SOFTWARE OP COSTS	(10,000)	(10,150)	(10,302)	(10,457)	(10,614)
1710-0200 LIBRARY BOOKS MTCE	(2,000)	(2,030)	(2,060)	(2,091)	(2,123)
1710-0210 LIBRARY ELECTRICITY	(21,500)	(21,930)	(22,369)	(22,816)	(23,272)
1710-0211 LIBRARY CONNECTIVITY	(7,721)	(6,090)	(6,181)	(6,274)	(6,368)
1710-0215 LIBRARY CLEANING	(21,500)	(11,673)	(11,848)	(12,025)	(12,206)
1710-0230 LIBRARY PURCHASE OF PERIODICAL	(8,500)	(2,550)	(2,601)	(2,653)	(2,706)
GRAND TOTAL	382,454	(856,464)	(72,148)	(93,265)	(115,991)
1710-0234 LIBRARY YOUTH ACTIVITES	-	(500)	(500)	(500)	(500)
1710-0235 LIBRARY SPEC. PROJ. OPERATING	(13,820)	(8,300)	(8,300)	(8,300)	(8,300)
1710-0236 INTER LIBRARY LOAN FEES	(600)	(200)	(200)	(200)	(200)
1710-0239 LIBRARY BOOKS CLUBS	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)
1710-0242 SENIORS WEEK EXPENSES	(600)	(600)	(600)	(600)	(600)
1710-0243 ONLINE DATABASE SUBSCRIPTIONS	(7,500)	(12,688)	(12,878)	(13,071)	(13,268)
1710-0244 LITERARY LUNCH/WRITING FESTIVAL	(1,150)	(1,000)	(1,000)	(1,000)	(1,000)
1710-0245 TECH SAVY SENIORS GRANT EXP	(1,000)	-	-	-	-
1710-0246 BROADBAND FOR SENIORS	-	-	-	-	-
1710-0525 LIBRARY PURCHASE OF BOOKS	(29,000)	(25,000)	(25,000)	(25,000)	(25,000)
1710-0530 LIBRARY OTHER ASSETS	(440)	(4,000)	(4,000)	(4,000)	(4,000)
1710-0532 LIBRARY AUDIO VISUAL / CDS	(6,700)	(8,000)	(8,000)	(8,000)	(8,000)
1710-0535 LIBRARY PURCHASE OF E-BOOKS	(3,110)	(3,108)	(3,113)	(3,110)	(3,110)
6100-2502 LIBRARY EQUIPMENT DEPCN	(8,900)	(8,989)	(9,079)	(9,170)	(9,261)
6100-2504 LIBRARY BLDG DEPCN	(64,000)	(64,640)	(65,286)	(65,939)	(66,599)
6100-2518 LIBRARY BOOKS DEPCN	(21,450)	(21,665)	(21,881)	(22,100)	(22,321)
LIBRARY CAPEXP LIBRARIES CAPITAL EXPENDITURE	-	-	-	-	-
1710-0500 LIBRARY CAR PARK UPGRADE	(10,000)	-	-	-	-
1710-0170 LIBRARY TELEPHONE	(3,300)	(3,366)	(3,433)	(3,502)	(3,572)

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1710-0171 LIBRARY POSTAGE	(2,000)	-	-	-	-
PUBLIC LIBRARIES REVENUE					
6100-1501 LIBRARY SUNDRY INCOME INCL GST	500	2,500	2,500	2,500	2,500
6100-1502 FRIENDS OF THE LIBRARY	500	500	500	500	500
6100-1503 LIBRARY ROOM HIRE CHARGES	385	300	300	300	300
6100-1820 LIBRARY FEES INCLUDING GST	3,000	3,075	3,152	3,231	3,311
6100-1821 LIBRARY FINES GST FREE	1,000	1,025	1,051	1,077	1,104
6100-1822 INTER LIBRARY LOAN FEES	200	205	209	215	221
6100-1823 BERRIGAN SHIRE BOOK CLUBS	1,000	1,025	1,051	1,077	1,104
6100-1827 SALE OF DENISON STREET BUILDING	-	-	-	-	-
6100-1950 LIBRARY SERVICE GRANTS	31,543	31,000	31,000	31,000	31,000
6100-1951 LIBRARY LOCAL SPECIAL PROJECTS GRANT	6,846	7,000	7,000	7,000	7,000
6100-1952 E-BOOKS GRANT**	-	-	-	-	-
6100-1953 LITERARY LUNCH/WRITING FESTIVAL GRANT	-	-	-	-	-
6100-1954 LIBRARY TRAINEESHIP WAGE SUBSIDY	-	-	-	-	-
6100-1955 SENIORS WEEK GRANT PROGRAM	-	-	-	-	-
6100-1957 RLCIP GRANT	-	-	-	-	-
6100-1958 LIBRARY DEVELOPMENT GRANT	-	-	-	-	-
6100-1959 NSW CHILDRENS WEEK COUNCIL GRANT	-	-	-	-	-
6100-1960 TECH SAVY SENIORS PROGRAM	1,364	-	-	-	-
6100-1961 BROADBAND FOR SENIORS	396	-	-	-	-
LIBRARYCAPINC LIBRARIES CAPITAL INCOME	-	-	-	-	-
	(603,107)	(600,153)	(609,727)	(619,510)	(629,508)
GRAND TOTAL	382,454	(856,464)	(72,148)	(93,265)	(115,991)
COMMUNITY AMENITIES					
COMMUNITY AMENITIES EXPENSE					
1420-0000 PUBLIC CONVENIENCE CLEANING	(161,574)	(139,766)	(141,862)	(143,987)	(146,150)
1420-0001 PUBLIC CONVENIENCES BLDG MTCE	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)
1420-0111 BGA BOTANICAL GARDENS TOILETS	-	-	-	-	-
1420-0113 PUBLIC CONVEN. - ELECTRICITY	(4,000)	(4,080)	(4,162)	(4,245)	(4,330)
1420-0114 PUBLIC CONVENIENCES -INSURANCE	(2,800)	(2,856)	(2,913)	(2,971)	(3,031)
1420-0125 PUBLIC CONVENIENCES RENTAL FIN	(8,600)	(8,729)	(8,860)	(8,993)	(9,128)
1714-0105 BERRIGAN HALL BLDG MTCE	(2,000)	(2,030)	(2,060)	(2,091)	(2,123)
1714-0106 BERRIGAN HALL RISK MGT	-	-	-	-	-
1714-0111 BERRIGAN HALL - INSURANCE	(8,300)	(8,466)	(8,635)	(8,808)	(8,984)
1714-0112 BERRIGAN HALL GRANT	(7,860)	(7,860)	(7,860)	(7,860)	(7,860)
1714-0122 FINLEY MEMORIAL HALL BLDG MTCE	(2,100)	(2,132)	(2,163)	(2,196)	(2,229)
1714-0123 FIN MEMORIAL HALL - INSURANCE	(12,000)	(12,240)	(12,485)	(12,735)	(12,989)

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1714-0124 FIN MEMORIAL HALL - GRANT	(7,860)	(7,860)	(7,860)	(7,860)	(7,860)
1714-0125 TOCUMWAL HALL BLDG MTCE	(2,100)	(2,132)	(2,163)	(2,196)	(2,229)
1714-0130 TOCUMWAL HALL - INSURANCE	(6,700)	(6,834)	(6,971)	(7,110)	(7,252)
1714-0142 TOCUMWAL HALL GRANT	(4,280)	(4,280)	(4,280)	(4,280)	(4,280)
1714-0145 RETREAT HALL BLDG MTCE	(1,000)	(1,015)	(1,030)	(1,046)	(1,061)
1714-0150 RETREAT HALL - INSURANCE	(2,900)	(2,958)	(3,017)	(3,078)	(3,139)
1714-0151 RETREAT HALL GRANT EXPENDITURE	-	-	-	-	-
1714-0167 BGN CWA HALL BLDG MTCE	(1,725)	(1,014)	(1,030)	(1,046)	(1,061)
1714-0168 BGN CWA HALL - INSURANCE	(810)	(826)	(843)	(860)	(877)
1715-0135 TOCUMWAL RAILWAY BLDG MTCE	(1,000)	(1,015)	(1,030)	(1,046)	(1,061)
1715-0137 TOC RAILWAY STATION INSURANCE	(1,300)	(1,326)	(1,353)	(1,380)	(1,407)
1715-0138 FINLEY RAILWAY BLDG MTCE	(575)	-	-	-	-
1715-0140 COMMUNITY AMENITIES ADMIN CHAR	(82,115)	(82,115)	(82,115)	(82,115)	(82,115)
3900-2504 PUBLIC CONVENIENCES DEPCN	(31,600)	(31,916)	(32,235)	(32,558)	(32,883)
6200-2504 PUBLIC HALLS DEPRECIATION	(177,500)	(179,275)	(181,068)	(182,878)	(184,707)
COMMAMENCAPEX COMMUNITY AMENITIES CAPITAL EXPENDITURE	-	(171,500)	-	-	-
HALLSCAPEXP PUBLIC HALLS CAPITAL EXPENDITURE	-	(223,500)	-	-	-
1714-0170 PUBLIC HALLS VARIOUS	(2,684)	-	-	-	-
1714-0119 FIN SCHOOL OF ARTS CONSULTANCY FEE	(180,000)	-	-	-	-
1316-0375 SENIOR CITZ - RATES	(2,142)	-	-	-	-
1714-0501 BGN MEMORIAL HALL - CEILING	(6,059)	-	-	-	-
1714-0502 BGA COMMUNITY HALL FURNITURE	(5,000)	-	-	-	-
COMMUNITY AMENITIES REVENUE					
6200-1951 Lalaly Hall Volunteer Grant	-	-	-	-	-
6200-1952 RETREAT HALL VOLUNTEER GRANT	5,090	-	-	-	-
6200-1953 RETREAT HALL FRRR GRANT	-	-	-	-	-
COMMAMENCAPINC COMMUNITY AMENITIES CAPITAL INCOME	-	-	-	-	-
6200-1954 RETREAT HALL CBP GRANT	-	-	-	-	-
6200-1602 FIN School of Arts - Contrib. Aircon	-	-	-	-	-
6200-1955 TOWN BEACH TOILETS	-	-	-	-	-
GRAND TOTAL	382,454	(856,464)	(72,148)	(93,265)	(115,991)
	(741,494)	(925,725)	(535,995)	(541,339)	(546,756)
RECREATION					
RECREATION EXPENSE					
1717-0110 BAROOGA SPORTS COMP- INSURANCE	(6,500)	(6,630)	(6,763)	(6,898)	(7,036)
1717-0112 BAROOGA SPORTS COMP GRANT	(11,390)	(11,618)	(11,850)	(12,087)	(12,329)
1717-0113 RECREATION FACILITIES DONATION	(5,810)	(7,140)	(7,283)	(7,428)	(7,577)
1717-0120 BAROOGA SPORTS COMP BLDG MTCE	(5,000)	(5,075)	(5,151)	(5,228)	(5,307)

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1717-0121 BGA SPORTS COMP RISK M'MENT	-	-	-	-	-
1717-0130 BERRIGAN SPORTS COMP INSURANCE	(11,000)	(11,220)	(11,444)	(11,673)	(11,907)
1717-0132 BERRIGAN SPORTS COMP GRANT	(10,540)	(10,751)	(10,964)	(11,185)	(11,409)
1717-0140 BERRIGAN SPORTS COMP BLDG MTCE	(2,100)	(2,132)	(2,163)	(2,196)	(2,229)
1717-0141 BGN SPORTS COMP RISK M'MENT	(13,510)	-	-	-	-
1717-0150 FINLEY REC RESERVE - INSURANCE	(10,700)	(10,914)	(11,132)	(11,355)	(11,582)
1717-0152 FINLEY REC RESERVE GRANT	(11,220)	(11,444)	(11,673)	(11,907)	(12,145)
1717-0155 FIN REC RES PLAYGROUND MTCE	(660)	(670)	(680)	(690)	(701)
1717-0160 FINLEY REC RESERVE BLDG MTCE	(2,500)	(2,538)	(2,576)	(2,614)	(2,653)
1717-0161 FIN REC RESERVE RISK M'MENT	-	-	-	-	-
1717-0170 FINLEY SHOW GROUND - INSURANCE	(6,000)	(6,120)	(6,242)	(6,367)	(6,495)
1717-0172 FINLEY SHOW GROUND GRANT	(11,485)	(11,715)	(11,949)	(12,188)	(12,432)
1717-0180 FINLEY SHOW GROUNDS BLDG MTCE	(2,500)	(2,538)	(2,576)	(2,614)	(2,653)
1717-0181 FINLEY SHOW GROUND RISK M'MENT	-	-	-	-	-
1717-0191 TOC REC RESERVE - INSURANCE	(11,300)	(11,526)	(11,757)	(11,992)	(12,231)
1717-0192 TOC REC RESERVE GRANT	(11,140)	(11,363)	(11,590)	(11,822)	(12,058)
1717-0194 TOC REC RES PLAYGROUND MTCE	(660)	(670)	(680)	(690)	(701)
1717-0200 TOC REC RESERVE BLDG MTCE	(2,960)	(2,030)	(2,060)	(2,091)	(2,123)
1717-0201 TOC REC RESERVE RISK M'MENT	(8,370)	-	-	-	-
1718-0000 PARKS & GARDENS MAINTENANCE	(393,920)	(366,618)	(372,117)	(377,699)	(383,365)
1718-0050 FINLEY - LOCO DAM PARK	(3,565)	-	-	-	-
1718-0116 MINOR PARKS GARDEN ELECTRICITY	(19,000)	(19,380)	(19,768)	(20,163)	(20,566)
1718-0117 MINOR PARK & GARDENS INSURANCE	(780)	(796)	(812)	(828)	(844)
1718-0185 ALEXANDER GARDEN COMPETITION	(600)	(609)	(618)	(627)	(637)
1718-0201 ROTARY PARK PLAYGROUND	-	-	-	-	-
1718-0207 TOCUMWAL BOAT RAMP IMPROVEMENTS	-	-	-	-	-
1718-0215 FINLEY SKATE PARK	(50,000)	-	-	-	-
1718-0220 TOCUMWAL SKATE PARK	(2,150)	-	-	-	-
1718-0225 BGA BOTANICAL GARDENS TOILETS	-	-	-	-	-
6500-2500 RECREATION RESERVES PLANT & EQUIPMENT DEPCN	(700)	(707)	(714)	(721)	(728)
6500-2502 RECREATION RESERVES OTHER STRUCTURES DEPCN	(95,800)	(96,758)	(97,726)	(98,703)	(99,690)
6500-2518 RECREATION RESERVES BUILDINGS DEPCN	(269,700)	(272,397)	(275,121)	(277,872)	(280,651)
6600-2500 PARKS & GARDENS DEPCN	(11,100)	(11,211)	(11,323)	(11,436)	(11,551)
6600-2518 PARKS & GARDENS DEPCN	(70,100)	(70,801)	(71,509)	(72,224)	(72,946)
PARKSCAPEXP PARKS AND RECREATION AREAS CAPITAL EXPENDITURE	-	(3,253,875)	(50,000)	-	-
RECRESERVECAPEXP RECREATION RESERVES CAPITAL EXPENDITURE	-	(22,900)	-	-	-
1717-0228 BGN - REC RES CRICKET NETS	(3,165)	-	-	-	-
GRAND TOTAL	382,454	(856,464)	(72,148)	(93,265)	(115,991)
1718-0110 TREE WORKS - BGN	-	-	-	-	-
1718-0111 TREE WORKS - BGA	(685)	-	-	-	-
1718-0112 TREE WORKS - TOC	-	-	-	-	-
1718-0113 TREE WORKS - FIN	-	-	-	-	-

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1718-0230 TOC FORESHORE CONSULTANT	(50,000)	-	-	-	-
1717-0229 TOC - REC RES TOILETS RENO	-	-	-	-	-
1717-0230 BGN POWER UPGRADE PRMF	(80,625)	-	-	-	-
1718-0226 HAYES PARK TOILETS REFURB	(5,000)	-	-	-	-
1717-0231 FINLEY NETBALL PRMF	(19,630)	-	-	-	-
1718-0500 TOC FORESHORE STAGED DEVELOP	-	-	-	-	-
1718-0060 TOC CREEK WALK HONORARIUM	-	(2,000)	(2,000)	(2,000)	(2,000)
RECREATION REVENUE					
6500-1315 TOCUMWAL FOOTBALL NETBALL CLUB LEASE	500	513	525	538	552
6500-1500 RECREATION RESERVE - SUNDRY REVENUE	-	-	-	-	-
6500-1949 BGA REC RESERVE PROJECT CONTRIBUTION	-	-	-	-	-
6500-1950 RECREATION RESERVE GRANTS	-	-	-	-	-
6500-1957 FINLEY RECREATION RESERVE PROJECT CONTRIBUTIONS	-	-	-	-	-
6500-1958 FINLEY RECREATION RESERVE PROJECT GRANT	-	-	-	-	-
6500-1960 BGA REC RES PROJECT CONTRIB	-	-	-	-	-
6500-1961 BGA REC RES PROJECT IN-KIND	-	-	-	-	-
6500-1962 FIN REC RESERVE CROWN LANDS GRANT	-	-	-	-	-
6500-1963 FINLEY SHOWGROUND PRMF GRANT	-	-	-	-	-
6500-1965 BGN SPORTS GROUND DEMO & NEW SHED	-	-	-	-	-
6600-1501 SECT.94 PUBLIC OPEN SPACE BAROOGA	660	-	-	-	-
6600-1502 SECT.94 PUBLIC OPEN SPACE BERRIGAN	-	-	-	-	-
6600-1503 SECT.94 PUBLIC OPEN SPACE FINLEY	-	-	-	-	-
6600-1504 SECT.94 PUBLIC OPEN SPACE TOCUMWAL	-	-	-	-	-
6600-1505 SECT 94 PUBLIC OPEN SPACE RES TRN	-	-	-	-	-
6600-1821 USER CHARGES - TOC FORESHORE RES	200	-	-	-	-
6600-1956 NSW MARITIME GRANT- TOCUMWAL BOAT RAMP	-	-	-	-	-
6600-1959 NSW MARITIME GRANT- TOCUMWAL FORESHORE RESTORATION	-	-	-	-	-
6600-1960 FORESHORE COMMITTEE- TOCUMWAL FORESHORE RESTORATION	-	-	-	-	-
6600-1961 FINLEY LAKE GRANT	-	-	-	-	-
PARKSCAPINC PARKS AND RECREATION AREAS CAPITAL INCOME	-	2,426,937	-	-	-
RECRESERVECAPINC RECREATION RESERVES CAPITAL INCOME	-	-	-	-	-
6500-1964 FINLEY REC RESERVE PROJECT IN-KIND	-	-	-	-	-
6600-1962 TOC SKATE PARK	-	-	-	-	-
6600-1560 CLUB GRANTS CAT-3 TOC SKATE PARK	73,500	-	-	-	-
6500-1966 BGN SPORTSGROUND PRMF GRANT	80,625	-	-	-	-
6500-1967 FIN RECREATION RESERVE PRMF GRANT	19,360	-	-	-	-
6600-1600 TOC REC RES TOILET RENO CONTRIBUTION	-	-	-	-	-
	(1,047,020)	(1,816,696)	(1,029,716)	(992,760)	(1,005,994)

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GRAND TOTAL	382,454	(856,464)	(72,148)	(93,265)	(115,991)
SWIMMING POOL					
SWIMMING POOL EXPENSE					
1716-0105 SWIMMING POOL GRANTS - BGN	(31,400)	(31,400)	(31,400)	(31,400)	(31,400)
1716-0107 SWIMMING POOL GRANTS - FIN	(35,600)	(35,600)	(35,600)	(35,600)	(35,600)
1716-0109 SWIMMING POOL GRANTS - TOC	(31,400)	(31,400)	(31,400)	(31,400)	(31,400)
1716-0114 BERRIGAN POOL LIFEGUARDS PAYS	(23,050)	(25,746)	(26,390)	(27,050)	(27,726)
1716-0115 BER SWIMMING POOL OPERATE EXP.	(22,800)	(26,390)	(26,786)	(27,188)	(27,595)
1716-0116 BER SWIMMING POOL INSURANCE	(1,200)	(1,224)	(1,248)	(1,273)	(1,299)
1716-0117 FIN SWIMMING POOL OPERATE EXP.	(26,000)	(26,390)	(26,786)	(27,188)	(27,595)
1716-0118 FINLEY POOL LIFEGUARDS PAYS	(30,740)	(33,662)	(34,503)	(35,366)	(36,250)
1716-0119 TOC SWIMMING POOL OPERATE EXP.	(17,000)	(17,425)	(17,686)	(17,952)	(18,221)
1716-0120 FIN SWIMMING POOL INSURANCE	(1,400)	(1,500)	(1,530)	(1,561)	(1,592)
1716-0121 TOCUMWAL POOL LIFEGUARDS PAYS	(23,050)	(25,742)	(26,386)	(27,045)	(27,722)
1716-0122 POOL LIFEGUARD UNIFORMS/ROSTER	(3,500)	(3,605)	(3,695)	(3,787)	(3,882)
1716-0123 TOC POOL INSURANCE	(1,100)	(1,200)	(1,224)	(1,248)	(1,273)
1716-0135 SWIMMING POOL BLDG MTCE - BGN	(5,000)	(5,125)	(5,202)	(5,280)	(5,359)
1716-0137 SWIMMING POOL BLDG MTCE - FINL	(5,000)	(5,125)	(5,202)	(5,280)	(5,359)
1716-0139 SWIMMING POOL BLDG MTCE - TOCU	(5,000)	(5,125)	(5,202)	(5,280)	(5,359)
1716-0150 SWIMMING POOLS - RISK M'MENT	-	-	-	-	-
1716-0155 POOL WATER TREATMENT EXPENSES	(35,500)	(36,386)	(36,931)	(37,485)	(38,048)
1716-0156 SUPERVISOR SALARY	(18,800)	(23,174)	(23,753)	(24,347)	(24,956)
1716-0505 SWIMMING POOL CAPITAL - BERRIG	(4,900)	-	-	-	-
1716-0510 SWIMMING POOL CAPITAL - FINLEY	(10,000)	-	-	-	-
1716-0515 SWIMMING POOL CAPITAL - TOCUMWAL	-	-	-	-	-
6400-2500 SWIMMING POOL OTHER STRUCTURES DEPCN	(66,600)	(67,230)	(67,902)	(68,581)	(69,267)
6400-2504 SWIMMING POOL BUILDINGS DEPCN	(12,850)	(13,216)	(13,348)	(13,481)	(13,616)
POOLCAPEXP SWIMMING POOLS CAPITAL EXPENDITURE	-	(62,000)	(20,000)	-	-
1716-0520 BGN - PRMF Grant Expenditure	(16,065)	-	-	-	-
SWIMMING POOL REVENUE					
6400-1828 USER CHARGES - SWIMMING POOLS	69,000	70,725	72,493	74,305	76,163
6400-1829 RECOVERIES FOR LIFEGUARDS	76,840	79,146	81,125	83,153	85,232
6400-1950 SWIMMING POOL GRANT RLCIP Rd 3	-	-	-	-	-
POOLCAPINC SWIMMING POOLS CAPITAL INCOME	-	-	-	-	-
6400-1951 BGN POOL PRMF GRANT	12,865	-	-	-	-
	(269,250)	(328,794)	(288,556)	(270,334)	(272,124)
QUARRIES & PITS					
QUARRIES & PITS EXPENSE					

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1812-0105 PINE LODGE PIT OPERATING EXPEN	(86,600)	(87,899)	(89,217)	(90,556)	(91,914)
6920-2505 QUARRIES & PIT REMEDIATION - DEPCN	(2,900)	(2,929)	(2,959)	(2,988)	(3,018)
6920-2508 QUARRIES - DEPCN	(500)	(505)	(510)	(515)	(520)
QUARRIES & PITS REVENUE					
GRAND TOTAL	382,454	(856,464)	(72,148)	(93,265)	(115,991)
6920-1500 PINE LODGE PIT REVENUE	90,000	91,333	92,686	94,059	95,452
6920-1505 PINE LODGE PIT REVENUE CONTRA	-	-	-	-	-
6920-1510 OTHER GRAVEL PITS REVENUE	-	-	-	-	-
	-	-	-	-	-
	-	-	-	-	-
SHIRE ROADS					
SHIRE ROADS EXPENSE					
0011-0000 RURAL SEALED ROADS - MAINTENANCE	(586,340)	(404,782)	(410,854)	(417,017)	(423,272)
0013-0000 RURAL UNSEALED ROADS - MAINTENANCE	(886,003)	(576,825)	(585,477)	(594,259)	(603,173)
0021-0000 OTHER URBAN SEALED ROADS - MAINTENANCE	(646,420)	(549,318)	(557,558)	(565,921)	(574,410)
0023-0000 OTHER URBAN UNSEALED ROADS - MAINTENANCE	(119,200)	(63,945)	(64,904)	(65,878)	(66,866)
1414-0105 STREET & GUTTER CLEANING	(166,300)	(168,795)	(171,326)	(173,896)	(176,505)
1414-0110 RUBBISH COLLECTION BEACH AREAS	(45,000)	(33,800)	(34,306)	(34,821)	(35,343)
1910-0100 TOWN ENTRANCE DESIGN	-	-	-	-	-
1910-0338 RESEAL MURRAY ST - SERVICE RD TO SWIM POOL	-	-	-	-	-
1910-0348 R/S BANKER ST 262-536	-	-	-	-	-
1910-0357 R/S McALLISTER ST 216-679	(12,789)	-	-	-	-
1910-0364 R/S HILL ST 0- 70	(2,268)	-	-	-	-
1910-0365 R/S HILL ST 70-392	(7,245)	-	-	-	-
1910-0366 R/S HILL ST 392-492	(3,300)	-	-	-	-
1910-0725 TUPPAL ST - MORRIS TO TOWN BEA	-	-	-	-	-
1910-0825 RESEAL MURRAY HUT DR 0-125	(4,560)	-	-	-	-
1911-0156 RESEAL VARIOUS INTERSECTIONS A	(5,431)	-	-	-	-
1911-0159 RESEAL KELLYS RD	(4,977)	-	-	-	-
1911-0213 RESEAL SEPPELTS RD 0-60	-	-	-	-	-
1911-0218 RESEAL WOOLSHED RD 17950-18059	-	-	-	-	-
1911-0228 R/S LARKINS RD 0-1780	-	-	-	-	-
1911-0285 WOODSTOCK - VARIOUS	-	-	-	-	-
1912-0121 FIRE BREAKS - RURAL UNSEALED R	(17,000)	-	-	-	-
1912-0139 RESHEET WARATAH RD SH20 to PYL	-	-	-	-	-
1912-0157 RESHEET FEGANS RD SH20 RENOLYD	-	-	-	-	-
1913-0543 BUCHANANS RD - GUNNAMARA WIRUN	-	-	-	-	-
1913-0544 BENT ST - END SEAL TO BAROOGA	(7,083)	-	-	-	-
1913-0552 HARRIS ST - FLYNN ST HAYES ST	(25,000)	-	-	-	-

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1913-0554 CHANTER ST - RAILWAY TO JERSEY	(68,939)	-	-	-	-
1913-0801 KELLY ST - SHORT ST TO EMILY	-	-	-	-	-
1913-0820 DENISON ST - WOLLAMAI TO WARMA	-	-	-	-	-
1914-0563 TUPPAL RD - SH17 TO RAILWAY	-	-	-	-	-
1914-0567 BROUGHANS RD -1900M-3200M EAST	-	-	-	-	-
1914-0576 BROWNS RD - SH17 TO OLD ADCOCK	(10,595)	-	-	-	-
1914-0577 THORNBURNS RD-MR550 TO MARION	-	-	-	-	-
1914-0580 STH COREE RD-DUNCANS RD	-	-	-	-	-
1914-0581 WOODSTOCK RD-DENISON	-	-	-	-	-
1914-0584 BROUGHANS RD - 3500M to 5500M	(523,429)	-	-	-	-
GRAND TOTAL	382,454	(856,464)	(72,148)	(93,265)	(115,991)
1915-0150 LGSA - ROADSIDE VEGETATION PRO	-	-	-	-	-
1915-0176 RURAL ADDRESSING EXPENSE	-	-	-	-	-
1915-0513 CLEARZONES - ROADSIDE HAZARD	(32,265)	-	-	-	-
1916-0105 K&G MTCE & REPAIRS	(18,488)	(15,733)	(15,968)	(16,208)	(16,451)
1916-0554 CHANTER ST-RAILWAY TO JERSEY	(30,000)	-	-	-	-
1916-0640 WILLIAM ST - HAMPDEN TO EAST	(8,947)	-	-	-	-
1916-0822 MURRAY ST - HEADFORD TO OSBORNE (TP)	(55)	-	-	-	-
1916-0823 TUPPAL RD SH17 TO RAILWAY	-	-	-	-	-
1916-0824 COBRAM ST TOC	-	-	-	-	-
1916-0825 KELLY ST NTH MOTTEL TO COBRAM S	-	-	-	-	-
1917-0105 FOOTPATH MTCE & REPAIRS	(15,000)	(15,225)	(15,453)	(15,685)	(15,920)
1917-0517 STREET FURNITURE - VARIOUS	(4,000)	(4,000)	(4,000)	(4,000)	(4,000)
1917-0541 NEW FOOTPATHS - VARIOUS LOCATIONS	(20,000)	(10,000)	(10,000)	(10,000)	(10,000)
1917-0554 FOOTPATH PROVISION OF PRAM CRO	-	-	-	-	-
1917-0619 TUPPAL RD - BRIDGE TO NEWELL H	-	-	-	-	-
1917-0648 TAKARI ST NANGUNIA ST TO SNELL	(61,179)	-	-	-	-
1917-0650 2 KERB INT DRUMMND & CHANTER	(1,000)	-	-	-	-
1917-0651 COBRAM ST-RACECOURSE TO TOWN	-	-	-	-	-
1917-0653 2 KERB RAMP INT TUPPAL & COREE	(2,000)	-	-	-	-
1917-0654 2 KERB RAMP INT TUPPAL&TOCUMWA	(2,000)	-	-	-	-
1917-0656 TUPPAL ST MURRAY TO TOCUMWAL	(43,378)	-	-	-	-
1917-0658 MURRAY-BOAT RAMP TO DENILQUIN	-	-	-	-	-
1917-0659 TUPPAL RD PATH END - BRIDGE ST	(3,500)	-	-	-	-
1918-0105 STREET LIGHTING - Operations	(75,827)	(77,342)	(78,889)	(80,467)	(82,076)
1918-0106 STREET LIGHTING - ELECTRICITY	(192,490)	(144,840)	(147,737)	(150,692)	(153,705)
1918-0107 INSTALLATION POWER CABLING UN	-	-	-	-	-
1918-0515 STREET LIGHTING IN TOWNS	(42,141)	-	-	-	-
1919-0105 ROADS & INFRASTRUCTURE ADMIN C	(1,017,116)	(1,017,116)	(1,017,116)	(1,017,116)	(1,017,116)
1922-0105 BUS SHELTERS ROUTINE MTCE & RE	(1,500)	(1,523)	(1,545)	(1,569)	(1,592)
7060-2510 DEPCN - URBAN ROADS SEALED	(414,700)	(418,847)	(423,035)	(427,266)	(431,538)

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7070-2510 DEPCN - URBAN ROADS UNSEALED	-	-	-	-	-
7100-2510 DEPCN - RURAL SEALED ROADS	(1,310,600)	(1,323,706)	(1,336,943)	(1,350,312)	(1,363,816)
7100-2610 DEPCN - RURAL BRIDGES	(29,900)	(30,199)	(30,501)	(30,806)	(31,114)
7150-2510 DEPCN - REGIONAL ROADS	(445,500)	(449,955)	(454,455)	(458,999)	(463,589)
7150-2610 DEPCN - REGIONAL BRIDGES	(60,600)	(61,206)	(61,818)	(62,436)	(63,061)
7200-2510 DEPCN - RURAL UNSEALED ROADS	-	-	-	-	-
7300-2510 KERB & GUTTER DEPCN	(167,700)	(169,377)	(171,071)	(172,781)	(174,509)
7500-2510 FOOTPATH DEPCN	(65,500)	(66,155)	(66,817)	(67,485)	(68,160)
FOOTPATHSCAPEXP FOOTPATHS CAPITAL EXPENDITURE	-	(137,000)	(158,200)	(95,000)	(10,000)
K&GCAPEXP KERB & GUTTER CAPITAL EXPENDITURE	-	(219,000)	(189,000)	(230,000)	(130,000)
RURALCONSCAPEXP RURAL SEALED CONSTRUCTION CAPITAL EXPENDITURE	-	(759,000)	(1,300,000)	(1,082,000)	(1,235,000)
RURALSEALEDCAPEXP RURAL SEALED RESEALS CAPITAL EXPENDITURE	-	(148,614)	(84,179)	(197,933)	(514,000)
RURALUNSEALEDCAPEXP RURAL UNSEALED RESHEET CAPITAL EXPENDITURE	-	(559,000)	(534,000)	(602,000)	(511,000)
TOWNSCAPECAPEXP TOWNSCAPE WORKS CAPITAL EXPENDITURE	-	(80,000)	(80,000)	(80,000)	(80,000)
URBANCONSCAPEXP URBAN ROADS CONSTRUCTION CAPITAL EXPENDITURE	-	(92,528)	(48,340)	(291,712)	(166,000)
URBANRESEALCAPEXP URBAN RESEALS CAPITAL EXPENDITURE	-	(202,000)	(97,000)	(293,000)	(213,000)
GRAND TOTAL	382,454	(856,464)	(72,148)	(93,265)	(115,991)
1905-0100 TOWN ENTRY - BAROOGA	(19,340)	-	-	-	-
1905-0200 TOWN ENTRY - BERRIGAN	(19,470)	-	-	-	-
1905-0300 TOWN ENTRY - FINLEY	(205,925)	-	-	-	-
1905-0400 TOWN ENTRY - TOCUMWAL	(185,154)	-	-	-	-
1914-0186 SILO RD - Newell Hwy to Tuppall	-	-	-	-	-
1911-0187 BUS STOP CNR BRUCE BIRREL DR	-	-	-	-	-
1911-0303 RESEAL TUPPAL ROAD	(20,000)	-	-	-	-
1915-0150 LGSA - ROADSIDE VEGETATION PROJECT	-	-	-	-	-
1910-0836 RESEAL NANGUNIA WIRUNA ST 455	(165)	-	-	-	-
1910-0837 RESEAL RILEY CRT 0-105	(15,000)	-	-	-	-
1910-0838 RESEAL OSBOURNE - BAROOGA ST	-	-	-	-	-
1910-0839 RESEAL TUPPAL ST	(7,347)	-	-	-	-
1910-0840 RESEAL HEADFORD ST MURRAY-ARCH	-	-	-	-	-
1910-0841 RESEAL HEADFORD ST OSBOUR-TONG	-	-	-	-	-
1910-0843 RESEAL CHARLOTTE ST 752-871	(10,275)	-	-	-	-
1910-0844 RESEAL SHORT ST 59-350	-	-	-	-	-
1913-0553 LANE 961 - BRUTON ST BAROOGA	(3,938)	-	-	-	-
1913-0706 WILLIAM ST - HAMPDEN ST TO EAS	(73,122)	-	-	-	-
1913-0823 DRUMMOND ST-RAILWAY TO DROHAN	(10,000)	-	-	-	-
1914-0588 LOWER RIVER RD	(426,712)	-	-	-	-
1914-0589 SILO RD - TUPPAL RD TO SH17	(704,374)	-	-	-	-
1914-0590 TUPPAL RD - LEVEE SECT	(457,000)	-	-	-	-
1914-0591 WOOLSHED RD 65M STH CARRUTHERS	-	-	-	-	-
1911-0307 RESEAL LOGIE BRAE RD	(41,000)	-	-	-	-

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1911-0308 RESEAL MELROSE RD 4950-7250	(58,000)	-	-	-	-
1911-0309 RESEAL MURRAY ST TOCUMWAL	-	-	-	-	-
1911-0310 RESEAL OAKENFALL RD 0-3924	(52,485)	-	-	-	-
1911-0311 RESEAL OLD TOC RD 1907-2913	(19,000)	-	-	-	-
1911-0315 RESEAL STH COREE RD 8320-8777	-	-	-	-	-
1911-0316 RESEAL YARRAWONGA RD 0-2676	(21,000)	-	-	-	-
1912-0088 RESHEET MCALLISTERS ROAD	-	-	-	-	-
1912-0241 RESHEET ADCOCKS RD LANGUNYAH	-	-	-	-	-
1912-0242 RESHEET EDNIES RD YARRAWONGA	-	-	-	-	-
1916-0826 DRUMMOND ST RAILWAY-DROHAN ST	(18,000)	-	-	-	-
1917-0661 BUCHANANS RD HUGHES ST-LAWSON	(40,000)	-	-	-	-
1917-0662 DRUMMOND ST CHANTER-CORCORAN	-	-	-	-	-
1917-0663 COBRAM ST ALEXANDER TO SOUTH	(37,688)	-	-	-	-
1917-0664 MURRAY ST HEADFORD TO OSBOURNE	(60,000)	-	-	-	-
1917-0665 BRUTON ST END TO ANTHONY AVE	(100,000)	-	-	-	-
1910-0842 RESEAL BAROOGA ST NTH 203-337	-	-	-	-	-
7150-2620 DEPCN - CULVERTS	(18,850)	(19,039)	(19,229)	(19,421)	(19,615)
1913-0824 HAMPDEN ST & MURRAY HUT DR	(943)	-	-	-	-
1913-0825 TONGS ST - HAMILTON TO 400M	(51,483)	-	-	-	-
1914-0595 BACK BAROOGA RD STH CARRAMAR	-	-	-	-	-
1914-0597 HOWE ST - TONGS TO PLUMPTONS	(5,677)	-	-	-	-
1914-0598 JAMES CRT - LOWER RIVER RD	(26,883)	-	-	-	-
GRAND TOTAL	382,454	(856,464)	(72,148)	(93,265)	(115,991)
1914-0599 PEPPERTREE RD - WOOLSHED RD	(100,000)	-	-	-	-
1916-0838 TOC TOWN ENTRIES - DEAN ST	-	-	-	-	-
1916-0839 HAMPDEN ST & MURRAY HUT DR	-	-	-	-	-
1910-0818 RESEAL HOWE ST FINLEY	(7,000)	-	-	-	-
1911-0062 RESEAL CROSBIES RD - BRIDGE	-	-	-	-	-
1912-0045 RESHEET AUBURN MOMALONG RD	-	-	-	-	-
1912-0073 RESHEET DUNCANS RD	-	-	-	-	-
1911-0127 RESEAL OLD TOC BER RD	-	-	-	-	-
1916-0837 TUPPAL ST FINLEY	-	-	-	-	-
1910-0316 RESEAL DENISON ST FIN	(55,503)	-	-	-	-
1910-0336 RESEAL SCOULLAR ST (OSBOURNE)	(3,658)	-	-	-	-
1910-0576 RESEAL BROWNE ST TOC	(1,572)	-	-	-	-
1910-0822 RESEAL MURRAY ST FINLEY	(8,568)	-	-	-	-
1910-0823 RESEAL MURRAY ST (MARY LAWSON)	(4,113)	-	-	-	-
1910-0827 RESEAL TOCUMWAL ST FINLEY	(14,035)	-	-	-	-
1910-0832 RESEAL WARMATTA ST FIN	(8,200)	-	-	-	-
1910-0857 RESEAL ULUPNA ST FINLEY	(2,769)	-	-	-	-
1910-0907 RESEAL BEASLY CRT TOC	(2,268)	-	-	-	-

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1910-0910 RESEAL BRIDGE ST TOC	(14,165)	-	-	-	-
1910-0917 RESEAL DENILQUIN ST TOC	(5,639)	-	-	-	-
1910-0923 RESEAL GOLF LINKS DR TOC	(6,300)	-	-	-	-
1910-0925 RESEAL HENNESSY ST TOC	(4,396)	-	-	-	-
1910-0933 RESEAL KELLY ST TOC	(16,888)	-	-	-	-
1910-0980 RESEAL CALAWAY ST TOC	(5,156)	-	-	-	-
1913-0621 TAKARI ST BGA	(69,912)	-	-	-	-
1913-0841 JERILDERIE ST- HORSFALL TO NANG	(20,000)	-	-	-	-
1913-0842 JERILDERIE ST - NANGUNIA TO ORR	(16,000)	-	-	-	-
1913-0845 MCALLISTER ST - HEADFORD TO OSB	-	-	-	-	-
1914-0587 PLUMPTON RD - TONGS TO HUESTONS	(95,000)	-	-	-	-
1914-0592 YARRAWONGA RD	(341,330)	-	-	-	-
1914-0593 CROSBIES RD	(130,000)	-	-	-	-
1911-0009 RESEAL COLDWELLS RD	(2,884)	-	-	-	-
1911-0212 RESEAL COBRAM RD	(18,000)	-	-	-	-
1911-0223 RESEAL DRAYTONS RD	-	-	-	-	-
1911-0302 RESEAL WOOLSHED ROAD 40-2562	(58,000)	-	-	-	-
1911-0312 RESEAL PINEY RD 4576-6594	(67,000)	-	-	-	-
1911-0313 RESEAL PINEY RD 00-2400	-	-	-	-	-
1911-0314 RESEAL STH COREE RD 2459-3708	(65,000)	-	-	-	-
1911-0565 BROUGHANS RD -WEST END	-	-	-	-	-
1912-0003 RESHEET ENNAL RD	-	-	-	-	-
1912-0025 RESHEET YUBA RD	(114,000)	-	-	-	-
1912-0071 RESHEET SULLIVANS RD	(84,000)	-	-	-	-
1912-0086 RESHEET MCDONALDS RD	(12,545)	-	-	-	-
1912-0114 RESHEET COULTERS RD	(38,065)	-	-	-	-
1912-0138 RESHEET HAYFIELDS RD	(216,000)	-	-	-	-
1912-0144 RESHEET HOGANS RD	-	-	-	-	-
GRAND TOTAL	382,454	(856,464)	(72,148)	(93,265)	(115,991)
1916-0840 TAKARI ST BGA	(27,629)	-	-	-	-
1916-0841 JERILDERIE ST - HORSFALL TO NA	(30,000)	-	-	-	-
1916-0842 JERILDERIE ST - NANGUNIA TO OR	(25,200)	-	-	-	-
1916-0845 MCALLISTER ST - HEADFORD TO OS	(25,000)	-	-	-	-
1916-0932 JERSEY ST CHANTER - TUPPAL	(55,000)	-	-	-	-
1917-0666 HENNESSY ST CHARLOTTE TO HANNAH	(47,000)	-	-	-	-
1917-0667 LAWSON DR BGA	(40,000)	-	-	-	-
1917-0668 NANGUNIA ST BGA	(38,000)	-	-	-	-
1917-0669 CARTER ST BGN	(12,000)	-	-	-	-
1917-0670 COREE ST FIN	(42,000)	-	-	-	-
1917-0671 HUTSONS RD TOC	(35,000)	-	-	-	-
1917-0672 WALKING TRACK TO PUMPS BEACH	(60,000)	-	-	-	-

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1914-0316 YARRAWONGA RD 00 to 2676	(400,000)	-	-	-	-
1911-0007 RESEAL BACK BAROOGA RD - MR550	(34,323)	-	-	-	-
1910-0979 RESEAL BOYD ST	(11,032)	-	-	-	-
1914-0123 OLD ADCOCKS RD BROWNS RD TO ROCKS	-	-	-	-	-
1914-0182 BROWNS RD	-	-	-	-	-
1912-0023 RESHEET NOLANS RD	(41,000)	-	-	-	-
1912-0024 RESHEET ERINDALE RD	(106,000)	-	-	-	-
1912-0167 RESHEET WINTERS ROAD	(25,000)	-	-	-	-
SHIRE ROADS REVENUE					
7100-1500 RURAL ADDRESSING INCOME	-	-	-	-	-
7100-1550 ROADS SUNDRY INCOME	-	-	-	-	-
7100-1950 RURAL LOCAL ROADS GRANT (RLR) (FAG)	1,277,741	1,296,907	1,316,361	1,336,106	1,356,148
7100-1951 R2R ROADS TO RECOVERY GRANT	1,997,240	355,378	349,551	625,500	625,500
7100-1953 RFS HAZARD REDUCTION GRANT	20,000	10,150	10,302	10,457	10,614
7100-1954 RMS DISASTER RECOVERY FUNDING - FLOOD DAMAGE	803,436	-	-	-	-
7100-1955 LGSA GRANT - ROADSIDE VEGETATION	-	-	-	-	-
7100-1956 Connected Corridor Project Funding	-	-	-	-	-
7150-1950 RAMROC Weed Control Funding	-	-	-	-	-
7300-1600 KERB & GUTTER REFUND	-	-	-	-	-
7300-1601 K&G BUCHANANS RD - WIRUNA TO HUGHES	-	-	-	-	-
7300-1646 K&G NANGUNIA ST - HUGHES TO WIRUNA	-	-	-	-	-
7300-1649 K&G HENNESSY ST - EMILY TO HANNAH	-	-	-	-	-
7300-1650 K&G KELLY ST - CHARLOTTE TO EMILY	-	-	-	-	-
7300-1651 K&G JERILDERIE ST -HENNESSY TO KELLY	-	-	-	-	-
7300-1653 NANGUNIA ST - HUGHES TO WIRUNA -EAST	-	-	-	-	-
7300-1654 HANNAH ST - ADAMS TO KELLY	-	-	-	-	-
7300-1655 HENNESSY ST - BERRIGAN TO JERILDERIE	-	-	-	-	-
7300-1656 KELLY ST - EMILY TO HANNAH	-	-	-	-	-
7300-1657 KELLY ST-JERILDERIE TO SHORT -OWNERS	-	-	-	-	-
7300-1658 KELLY ST-JERILDERIE TO SHORT -DEVELO	-	-	-	-	-
7300-1659 HOWARD ST - BANKER ST TO MACFARLAND	-	-	-	-	-
7300-1660 WELLS ST - WEST QUIRK ST	-	-	-	-	-
7300-1661 COBRAM ST - WHITE ST TO KELLY ST	-	-	-	-	-
GRAND TOTAL	382,454	(856,464)	(72,148)	(93,265)	(115,991)
7300-1662 KELLY ST - SHORT ST TO EMILY ST	-	-	-	-	-
7300-1663 K&G Buchanans Rd -Gunnamara - Wiruna	-	-	-	-	-
7300-1664 K&G - Tuppall St Roundabout to Bridge	1,185	-	-	-	-
7300-1665 K&G COBRAM ST TOC	-	-	-	-	-
7300-1950 MURRAY ST - HEADFORD TO OSBRORNE RMS FUNDING	-	-	-	-	-
7500-1652 F/PATH MURRAY ST - NTH OF ATKINSON E	-	-	-	-	-

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7500-1653 F/PATH MURRAY ST-BOWLING CLUB TO LAK	-	-	-	-	-
7500-1654 DENILIQUIN & JERILDERIE STS BICYCLE	-	-	-	-	-
7500-1655 F/PATH DENILIQUIN RD- DEAN TO COWLEY	-	-	-	-	-
7500-1656 F/PATH DENILIQUIN RD-COWLEY TO ANZAC	-	-	-	-	-
7500-1657 F/PATH MURRAY ST-BRUTON TO MURRAY HA	23,000	-	-	-	-
7500-1659 F/PATH CHARLOTTE ST - HENNESSY TO KELLY	-	-	-	-	-
7500-1823 FOOTPATH DENISON ST - WARMATT INTERS	-	-	-	-	-
7500-1825 NANGUNIA ST - BANKER TO WIRUNA	-	-	-	-	-
7500-1826 CHANTER ST-DRUMMOND TO MITCHELL -STH	-	-	-	-	-
7500-1827 STEWART ST - DRUMMOND TO MITCHELL -N	-	-	-	-	-
7500-1828 STEWART ST - MITCHELL TO COBRAM	-	-	-	-	-
7500-1829 HEADFORD ST - DENISON TO TOCUMWAL	-	-	-	-	-
7500-1830 DENISON ST - ABUTTING ROTARY PARK	-	-	-	-	-
7500-1831 OSBORNE ST - ROTARY PARK TO MURRAY	-	-	-	-	-
7500-1832 WARMATTA ST - COREE TO TOCUMWAL	-	-	-	-	-
7500-1833 TOCUMWAL ST - WARMATTA TO WOLLAMAI	-	-	-	-	-
7500-1834 TUPPAL RD - BRIDGE TO NEWELL HWY	-	-	-	-	-
7500-1835 FINLEY ST - MURRAY TO DUFF	-	-	-	-	-
7500-1837 HUGHES ST - HAY ST TO BUCHANANS RD	-	-	-	-	-
7500-1838 WOLLAMAI ST -COREE ST TO TOC ST	-	-	-	-	-
7500-1839 COWLEY ST - DENI ST TO FINLEY ST	-	-	-	-	-
7500-1840 FINLEY ST - DUFF ST TO COWLEY ST	-	-	-	-	-
7500-1841 BANKER ST - VERMONT TO AMAROO	-	-	-	-	-
7500-1842 VERMONT ST - BANKER TO HUGHES	-	-	-	-	-
7500-1843 DRUMMOND ST - CHANTER TO STEWART	-	-	-	-	-
7500-1844 Footpath Barooga St Murray - Morris	-	-	-	-	-
7500-1845 Footpath Jerilderie St Momalong - PO	-	-	-	-	-
7500-1846 Footpath Corcoran Sth to Drummond	-	-	-	-	-
7500-1847 Footpath Drummond St Chanter to Cor	-	-	-	-	-
7500-1848 Footpath Int Drummond Chanter St	64	-	-	-	-
7500-1849 Footpath Int Tuppal Denison St	-	-	-	-	-
7500-1850 Footpath Int Tuppal Coree St	-	-	-	-	-
7500-1851 Footpath Int Tuppal Tocumwal St	-	-	-	-	-
7500-1852 Footpath Tuppal St Murray to Tocumwa	-	-	-	-	-
7500-1853 Footpath Int Boat Ramp Rd Murray St	-	-	-	-	-
7500-1854 Footpath Takari St Nangunia Snell Rd	19,175	-	-	-	-
7500-1855 Walking Cycling Track	-	-	-	-	-
7500-1856 Footpath Int Corcoran and Drummond	-	-	-	-	-
7500-1950 FOOTPATHS - RTA FUNDING PAMP	-	-	-	-	-
7780-1950 RTA - BUS BAY GRANT REVENUE	-	-	-	-	-
GRAND TOTAL	382,454	(856,464)	(72,148)	(93,265)	(115,991)

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7780-1952 DEPT TRANSPORT CPTIGS BUS STOP GRANT	-	-	-	-	-
7900-1950 STREET LIGHTING SUBSIDY	46,000	46,000	46,000	46,000	46,000
FOOTPATHSCAPINC FOOTPATHS CAPITAL INCOME	-	20,000	40,000	25,000	-
K&GCAPINC KERB & GUTTER CAPITAL INCOME	-	-	35,000	103,000	65,000
RURALCONSCAPINC RURAL SEALED CONSTRUCTION CAPITAL INCOME	-	-	-	-	-
RURALSEALEDAPINC RURAL SEALED RESEALS CAPITAL INCOME	-	-	-	-	-
RURALUNSEALEDAPINC RURAL UNSEALED RESHEET CAPITAL INCOME	-	-	-	-	-
TOWNSCAPECAPINC TOWNSCAPE WORKS CAPITAL INCOME	-	-	-	-	-
URBANCONSCAPINC URBAN ROADS CONSTRUCTION CAPITAL INCOME	-	-	-	-	-
URBANRESEALCAPINC URBAN RESEALS CAPITAL INCOME	-	-	-	-	-
7100-1957 Fixing Country Roads Grant	827,626	-	-	-	-
7100-1958 RMS SAFER ROADS PROGRAM	53,868	-	-	-	-
7300-1666 K & G DRUMMOND ST RAILWAY TO DROHAN	-	-	-	-	-
7300-1667 K & G HARRIS ST FLYNN TO HAYES ST	-	-	-	-	-
7500-1857 Footpath Buchanans Rd Hughes to Laws	11,417	-	-	-	-
7500-1858 Footpath Cobram St Alexander to Sout	-	-	-	-	-
7500-1859 Footpath Murray St Headford to Osbor	-	-	-	-	-
7500-1860 Footpath Bruton St end to Anthony Av	-	-	-	-	-
7500-1861 Footpath Hennessy St Charlotte to Han	10,842	-	-	-	-
7300-1951 K&G - RMS SH20 Finley	-	-	-	-	-
7300-1669 K & G Jerilderie St - Nangunia to Or	33,200	-	-	-	-
7500-1660 F/PATH NANGUNIA ST BGA	15,000	-	-	-	-
7500-1661 F/PATH CARTER ST BGN	3,000	-	-	-	-
7500-1662 F/PATH CORREE ST FIN	20,000	-	-	-	-
7500-1663 F/PATH HUTSONS TOC	16,000	-	-	-	-
7500-1658 F/PATH LAWSON DR	17,000	-	-	-	-
7500-1862 Footpath Jersey St Chanter to Tuppal	19,325	-	-	-	-
7300-1668 K & G Jerilderie St - Horsfall to Na	40,000	-	-	-	-
7500-1863 Footpath Cobram St Berrigan	14,331	-	-	-	-
7300-1670 K& G Jersey St	20,000	-	-	-	-
	(7,288,796)	(6,090,435)	(6,372,507)	(6,462,617)	(6,551,569)
AERODROMES					
AERODROMES EXPENSE					
1920-0115 BGN AERODROME GROUNDS MTCE	(2,000)	(2,030)	(2,060)	(2,091)	(2,123)
1920-0170 TOC AERODROME OPERATING EXPENS	(60,000)	(60,900)	(61,814)	(62,741)	(63,682)
1920-0171 TOC AERODROME - INSURANCE	(1,300)	(1,326)	(1,353)	(1,380)	(1,407)
1920-0172 LIBERATOR INSURANCE	(110)	(112)	(113)	(116)	(119)
1920-0175 TOC AERODROME BLDG MTCE	(3,000)	(3,045)	(3,091)	(3,137)	(3,184)
1920-0184 TOC AERO RUNWAY 18-36 HEAVY PA	(75,000)	-	-	-	-

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1920-0187 TOC AERO PERIMETER AND TAXIWAY	-	-	-	-	-
1920-0190 AERODROME SUBDIVISION WORKS	(790,000)	-	-	-	-
1920-0200 AERODROME ADMIN CHARGES	(25,990)	(25,990)	(25,990)	(25,990)	(25,990)
7700-2026 AERODROME TRANSFER TO RESERVE	(100,000)	(50,000)	(50,000)	(50,000)	(50,000)
GRAND TOTAL	382,454	(856,464)	(72,148)	(93,265)	(115,991)
7700-2500 AERODROME EQUIPMENT DEPCN	-	-	-	-	-
7700-2504 AERODROME BLDG DEPCN	(9,000)	(9,090)	(9,181)	(9,273)	(9,365)
7700-2510 AERODROME RUNWAY DEPCN	(20,800)	(21,008)	(21,218)	(21,430)	(21,645)
7700-2520 AERODROME LAND IMPROVEMENTS DEPCN	(400)	(404)	(408)	(412)	(416)
AERODROMECAPEXP AERODROME CAPITAL WORKS EXPENDITURE	-	-	(75,000)	-	-
1920-0195 AERODROME MBFC KITCHEN RENO	(25,000)	-	-	-	-
19110183 TOCAERO RUNWAY 927 BITUMEN	-	-	-	-	-
AERODROMES REVENUE					
7700-1500 AERODROME SUNDRY INCOME TOC	6,500	6,500	6,500	6,500	6,500
7700-1502 AERODROME USER FEES INCOME	15,000	15,375	15,759	16,153	16,557
7700-1827 AERODROME - SALE OF LAND	-	-	-	-	-
7700-1926 AERODROME TRANSFER FROM RESERVE	531,000	-	75,000	-	-
AERODROMECAPEXP AERODROME CAPITAL WORKS INCOME	-	-	-	-	-
7700-1600 AERODROME MBFC CONTRIBUTION	16,667	-	-	-	-
7700-1951 AERODROME CAPITAL GRANT	334,920	-	-	-	-
	(208,513)	(152,030)	(152,969)	(153,917)	(154,874)
CAR PARKING					
CAR PARKING EXPENSE					
7750-2504 PARKING AREAS - DEPRECIATION EXPENSE	(7,600)	(7,604)	(7,608)	(7,612)	(7,616)
CAR PARKING REVENUE					
7750-1501 SECT.94 CONTRIB CAR PARK BAROOGA	-	-	-	-	-
7750-1502 SECT.94 CONTRIB CAR PARK BERRIGAN	-	-	-	-	-
7750-1503 SECT.94 CONTRIB CAR PARK FINLEY	-	-	-	-	-
7750-1504 SECT. 94 CONTRIB CAR PARK TOCUMWAL	-	-	-	-	-
	(7,600)	(7,604)	(7,608)	(7,612)	(7,616)
RMS					
RMS EXPENSE					
0015-0226 MR226 NANGUNIA ST & HUGHES ST	(15,000)	-	-	-	-

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0015-0356 MR356 BERRIGAN - OAKLANDS RD	(48,000)	-	-	-	-
0015-0363 MR363 BERRIGAN - BAROOGA RD	(130,000)	-	-	-	-
0015-0550 MR550 TOCUMWAL - MULWALA RD	(147,571)	-	-	-	-
0015-0564 MR564 BERRIGAN - JERILDERIE RD	(70,000)	-	-	-	-
0015-0999 RTA MR BLOCK GRANT BUDGET ONLY	(338,928)	(706,000)	(706,000)	(706,000)	(706,000)
0015-1226 MR226 CAPITAL PROJECTS	(10,060)	-	-	-	-
0015-1363 MR363 CAPITAL PROJECTS	-	-	-	-	-
0015-1550 MR550 CAPITAL PROJECTS	-	-	-	-	-
0015-1564 MR564 CAPITAL PROJECTS	-	-	-	-	-
0015-5363 MR363	-	-	-	-	-
GRAND TOTAL	382,454	(856,464)	(72,148)	(93,265)	(115,991)
0015-6363 RECO MR 363 RIV HWY TO COB ST	-	-	-	-	-
0015-7226 MR226 NANGUNIA ST 10/11 PROJEC	-	-	-	-	-
1956-1000 RTA REGIONAL ROAD REPAIR BUDGET	-	(350,000)	(350,000)	(350,000)	(350,000)
1956-1012 MR550 REHAB/WIDEN 80.226 - 81.22	(289,000)	-	-	-	-
1956-1013 MR356 REHAB/WIDEN 30.00-32.51	-	-	-	-	-
1956-1014 MR356 REHAB/WIDEN 17781-17361	-	-	-	-	-
0015-9999 Block Grant - UNSPENT FUNDS	-	-	-	-	-
1956-1011 MR550 REHAB/WIDEN 22.7-24.3	(140,001)	-	-	-	-
1956-1015 MR550 REHAB 22.7-24.3	-	-	-	-	-
RMS REVENUE					
7810-1950 RTA - M&I PROGRAM - BLOCK GRANT	981,000	531,000	531,000	531,000	531,000
7830-1950 RTA REHABILITATION WORKS FUNDING	197,500	175,000	175,000	175,000	175,000
RMSCAPINCOME - PART 7810-1950 BLOCK GRANT	-	350,000	350,000	350,000	350,000
	(10,060)	-	-	-	-
CARAVAN PARKS					
CARAVAN PARKS EXPENSE					
2011-0105 TOC CARAVAN PARK OPERATING EXP	(2,000)	-	-	-	-
2011-0108 TOC CARAVAN PARK INSURANCE EXP	(2,100)	(2,142)	(2,185)	(2,229)	(2,273)
2011-0120 BGN CARAVAN PARK OPERATING EXP	(1,966)	(507)	(516)	(522)	(531)
2011-0125 BGN CARAVAN PARK - INSURANCE	(500)	(510)	(520)	(531)	(541)
2011-0126 BGN CARAVAN PARK DONATIONS EXP	-	(5,075)	(5,151)	(5,228)	(5,307)
2011-0135 BGN CARAVAN PARK BLDG MTCE	(2,115)	(2,030)	(2,060)	(2,091)	(2,123)
8200-2504 CARAVAN PARK DEPCN	(10,050)	(10,151)	(10,252)	(10,355)	(10,458)
CARAVAN PARKS REVENUE					
8200-1890 TOC CARAVAN PARK LEASE	38,000	38,000	38,000	38,000	38,000

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8200-1895 BGN CARAVAN PARK LEASE	-	-	-	-	-
	19,269	17,585	17,316	17,044	16,767
TOURISM & AREA PROMOTION					
TOURISM & AREA PROMOTION EXPENSE					
2012-0120 TOC TOURISM INFO OPERATING EXP	-	-	-	-	-
2012-0122 TOC TOURISM INFO BLDG MTCE	(600)	-	-	-	-
2012-0124 TOC TOURISM INFO - INSURANCE	-	-	-	-	-
2012-0196 TOURISM STRATEGIC PLAN	(112,254)	-	(50,000)	(50,000)	(50,000)
2012-0197 REGIONAL TOURISM CONTRIBUTION - MRTB	(13,830)	(14,103)	(14,385)	(14,672)	(14,966)
2012-0198 TOURISM INITIATIVES	(11,000)	(11,000)	(11,000)	(11,000)	(11,000)
2012-0199 TOURISM ADMIN CHARGES	(32,462)	(32,462)	(32,462)	(32,462)	(32,462)
2012-0200 TOURISM EVENTS GRANTS	(23,100)	(20,000)	-	(20,000)	-
8300-2026 TOURISM EVENTS TRANSFER TO RESERVE	-	-	-	-	-
GRAND TOTAL	382,454	(856,464)	(72,148)	(93,265)	(115,991)
8300-2504 TOURISM INFO DEPCN	(9,450)	(9,545)	(9,640)	(9,736)	(9,834)
TOURISMCAPEXP TOURISM CAPITAL EXPENDITURE	-	-	-	-	-
2012-0300 TOC TOURISM INFO CENTRE	(1,450)	-	-	-	-
2012-0250 EVENT MARKETING TOOLS	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)
2012-0191 PHOTOGRAPHY-TOURISM GUIDE/WEB	(2,320)	-	-	-	-
TOURISM & AREA PROMOTION REVENUE					
8300-1890 TOC TOURISM INFO - RENT	-	-	-	-	-
8300-1926 TOURISM EVENTS TRANSFER FROM RESERVE	3,100	-	-	-	-
TOURISMCAPIINC TOURISM CAPITAL INCOME	-	-	-	-	-
8350-1500 TOC INFO CENTRE INCOME	-	-	-	-	-
8350-1501 TOC INFO CNTR GST FREE INCOME	-	-	-	-	-
	(208,366)	(92,110)	(122,487)	(142,870)	(123,262)
BUSINESS DEVELOPMENT					
BUSINESS DEVELOPMENT EXPENSE					
1213-0108 FRUIT FLY MITIGATION STRATEGY	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)
2013-0119 MURRAY HUME BUSINESS ENTERPRISE	(5,000)	-	-	-	-
2013-0120 TOCUMWAL INTER-MODEL PRECINCT PROJECT	-	-	-	-	-
2013-0205 ECONOMIC DEVELOPMENT OFFICER	(114,000)	(116,850)	(119,771)	(122,766)	(125,835)
2013-0210 ECONOMIC DEVEL. STAFF TRAINING/CONFERENCES	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)
2013-0240 ECON. DEV. OFFICER OFFICE EXPENSES	(14,681)	(1,000)	(1,000)	(1,000)	(1,000)

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2013-0241 ECON. DEV. OFFICER - TELEPHONE	(800)	(816)	(833)	(848)	(866)
2015-0106 STUDENT ACCOMMODATION SPONSORSHIP	(5,000)	(4,000)	(4,001)	(4,000)	(4,000)
2015-0107 CONTRIBUTION TO RAMROC	(14,282)	(15,708)	(16,023)	(16,343)	(16,669)
2015-0120 Murray Darling Confernce bid	-	-	-	-	-
2015-0165 BUSINESS & ENVIRONMENT AWARDS	(4,308)	(18,360)	(18,727)	(19,102)	(19,484)
2015-0180 BUSINESS DEVELOPMENT ADMIN CHA	(98,336)	(98,336)	(98,336)	(98,336)	(98,336)
2015-0181 NSW RURAL DOCTORS NETWORK BURS	(3,300)	(3,300)	(3,300)	(3,300)	(3,300)
2016-0120 RISK MANAGEMENT - TRAINING	(3,500)	(3,570)	(3,641)	(3,714)	(3,789)
2016-0205 RISK MANAGEMENT - SALARIES	(114,000)	(116,850)	(119,771)	(122,766)	(125,835)
2016-0241 RISK MANAGEMENT - TELEPHONE	(1,000)	(1,020)	(1,040)	(1,061)	(1,082)
2016-0242 RISK MANAGEMENT - VEHICLE	(21,840)	(22,277)	(22,722)	(23,177)	(23,640)
8400-2027 ECONOMIC DEVELOPMENT TRANSFER TO RESERVE	-	-	-	-	-
2015-0108 TAFE BOOK SCHOLORSHIP	-	-	-	-	-
2013-0122 MURRAY DARLING BASIN SPEAK UP	(10,000)	-	-	-	-
2013-0208 EDO - TRAVEL COSTS	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)
2015-0188 REGIONAL CAREERS FORUM	(6,000)	(6,120)	(6,242)	(6,367)	(6,495)
2013-0220 ECON DEV. WEBSITE SUBSCRIPTION ID DATA	-	(15,000)	(15,000)	(15,000)	(15,000)
2015-0105 INDUSTRIAL & BUSINESS DEVELOPMENT	(23,500)	(23,853)	(24,210)	(24,573)	(24,942)
2015-0529 FIN SUBDIVISION - LEWIS CR	-	-	-	-	-
BUSINESS DEVELOPMENT REVENUE					
8400-1503 FHS-CAREERS FORUM REVENUE	-	-	-	-	-
GRAND TOTAL	382,454	(856,464)	(72,148)	(93,265)	(115,991)
8400-1505 BUSINESS & ENVIRONMENT AWARD DONATION	-	1,538	1,576	1,615	1,656
8400-1506 BUSINESS & ENVIRONMENT AWARD INCOME	-	4,613	4,729	4,846	4,967
8400-1507 TOCUMWAL INTER-MODEL CONTRIBUTIONS	-	-	-	-	-
8400-1508 BUSINESS DEVELOPMENT WORKSHOP	-	-	-	-	-
8400-1926 MURRAY VALLEY CAG TRANS TO RESERVE	-	-	-	-	-
8400-1927 ECONOMIC DEVELOPMENT TRANSFER FROM RESERVE	-	-	-	-	-
8400-1950 WOMEN IN BUSINESS	-	-	-	-	-
	(456,547)	(457,909)	(465,312)	(472,892)	(480,650)
SALEYARDS					
SALEYARDS EXPENSE					
2014-0115 SALEYARD OTHER OPERATING EXPEN	(1,668)	(2,030)	(2,060)	(2,091)	(2,123)
2014-0120 SALEYARD EQUIP MTCE	(670)	(102)	(103)	(105)	(106)
2014-0122 SALEYARD - INSURANCE	(8,800)	(8,976)	(9,156)	(9,339)	(9,525)
2014-0130 SALEYARD BLDG MTCE	(1,332)	(1,015)	(1,030)	(1,046)	(1,061)
2014-0145 SALEYARD ADMIN CHARGES	(3,246)	(3,246)	(3,246)	(3,246)	(3,246)

	Revised YTF Mar	2017/18 Revised Budget Forecast	2018/19 Revised Budget Forecast	2019/20 Revised Budget Forecast	2020/21 Revised Budget Forecast
2014-0538 PUMP REPLACEMENT	(4,430)	(5,100)	(5,202)	(5,306)	(5,412)
8600-2026 SALEYARDS TRANSFER TO RESERVE	-	-	-	-	-
8600-2502 SALEYARD OFFICE EQUIP DEPCN	(1,800)	(1,818)	(1,836)	(1,855)	(1,873)
8600-2504 SALEYARD DEPCN	(89,800)	(90,698)	(91,605)	(92,521)	(93,446)
SALEYARDS REVENUE					
8600-1926 SALEYARD TRANSFER FROM RESERVE	-	-	-	-	-
8600-4310 SALEYARD DEPCN CONTRA	91,600	92,516	93,441	94,376	95,319
	(20,146)	(20,469)	(20,797)	(21,133)	(21,473)
REAL ESTATE DEVELOPMENT					
REAL ESTATE DEVELOPMENT EXPENSE					
1200-2026 WORKS TRANSFER TO RESERVE	(350,000)	-	-	-	-
2015-0140 REAL ESTATE DEVELOPMENT- LEGAL	-	-	-	-	-
2015-0141 COMMERCIAL LAND - AGENTS FEES	-	-	-	-	-
2015-0142 Real Estate - Aerodrome Promo	-	-	-	-	-
2015-0145 REAL ESTATE DEVELOPMENT - RATE	(3,510)	(2,903)	(2,946)	(2,991)	(3,036)
2015-0150 RILEY CRT REHABILITATION (INGO RENNER)	-	-	-	-	-
BUSINESSDEVCAPEXP BUSINESS DEVELOPMENT CAPITAL WORKS EXPENDITURE	-	(20,000)	-	-	-
REAL ESTATE DEVELOPMENT REVENUE					
1200-1926 WORKS TRANSFER FROM RESERVE	-	-	-	-	-
8710-1826 RENTAL - OTHER REAL ESTATE INC. GST	14,845	15,216	15,597	15,986	16,386
8720-1894 FINLEY ST SUBDIVISION - DISPOSAL	-	-	-	-	-
8720-1895 FINLEY ST SUBDIVISION - RATE ADJUST.	-	-	-	-	-
8720-1926 REAL ESTATE DEVT - TFR TO RESERVE	-	-	-	-	-
GRAND TOTAL	382,454	(856,464)	(72,148)	(93,265)	(115,991)
8720-3800 TOC HIGHWAY BLOCK DISPOSAL PROCEEDS	350,000	-	-	-	-
BUSINESSDEVCAPIPC BUSINESS DEVELOPMENT CAPITAL WORKS INCOME	-	-	-	-	-
8710-1200 REAL ESTATE - GAIN ON DISPOSAL	-	-	-	-	-
8720-3800 INVENTORY - HELD FOR SALE	-	-	-	-	-
	11,335	(7,687)	12,651	12,995	13,350
PRIVATE WORKS					
PRIVATE WORKS EXPENSE					
2019-0155 WRITE OFF BAD DEBTS - P/WORKS	(3,000)	(3,060)	(3,121)	(3,184)	(3,247)
2020-0000 S/DR TECH SERV (BUDGET)	(75,500)	(40,600)	(41,208)	(41,827)	(42,455)

	Revised YTF Mar	2017/18 Revised Budget Forecast	2018/19 Revised Budget Forecast	2019/20 Revised Budget Forecast	2020/21 Revised Budget Forecast
2030-0000 S/DR - CORP SERV (BUDGET)	(134,929)	(7,590)	(8,201)	(8,834)	(9,489)
PRIVATE WORKS REVENUE					
8900-1501 PRIVATE WORKS TECH SERVICES INCOME	69,107	44,075	45,177	46,307	47,464
8900-1504 PRIVATE WORKS INCOME - SIGNS	-	-	-	-	-
8900-1505 PRIVATE WORKS TECH SERVICES GST FREE	1,373	-	-	-	-
8900-1511 PRIVATE WORKS CORP SERVICES INCOME	138,710	6,150	6,302	6,461	6,623
8900-1515 PRIVATE WORKS CORP SERVICES GST FREE	4,239	1,025	1,051	1,077	1,104
	-	-	-	-	-
RATE					
RATE REVENUE					
9100-1000 ORDINARY RATES - FARMLAND	1,814,349	1,840,268	1,869,187	1,897,225	1,925,684
9100-1001 ORDINARY RATES - RESIDENTIAL RURAL	330,249	337,116	340,231	345,334	350,514
9100-1002 ORDINARY RATES - RESIDENTIAL BGA	527,206	543,640	543,141	551,288	559,557
9100-1003 ORDINARY RATES - RESIDENTIAL BGN	326,788	328,405	336,665	341,715	346,841
9100-1004 ORDINARY RATES - RESIDENTIAL FIN	652,263	665,697	671,977	682,057	692,288
9100-1005 ORDINARY RATES - RESIDENTIAL TOC	710,419	742,268	731,891	742,870	754,013
9100-1006 ORDINARY RATES - BUSINESS BGA	92,857	92,483	95,663	97,098	98,555
9100-1007 ORDINARY RATES - BUSINESS BGN	75,214	72,986	77,487	78,650	79,829
9100-1008 ORDINARY RATES - BUSINESS FIN	167,404	159,775	172,464	175,051	177,676
9100-1009 ORDINARY RATES - BUSINESS TOC	191,954	181,792	197,755	200,722	203,732
9100-1010 ORDINARY RATES - RESIDENTIAL	54,266	55,092	55,906	56,745	57,596
9100-1080 LESS ORDINARY RATES WRITTEN OFF	(4,500)	(4,568)	(4,636)	(4,706)	(4,776)
9100-1082 LESS ORDINARY RATES D/DEBT EXPENSE	(9,500)	(9,643)	(9,787)	(9,934)	(10,083)
9100-1083 LESS:FARMLAND RATE CAPPING WRITE OFF	-	-	-	-	-
9100-1085 LESS SMALL BALANCES WRITTEN OFF	(500)	(507)	(515)	(523)	(531)
9100-1095 LESS ORDINARY RATE PENSION REBATE	(178,714)	(181,818)	(181,818)	(181,818)	(181,818)
9100-1500 INTEREST EXTRA CHARGES ON RATES	37,000	37,925	38,873	39,845	40,841
9300-1950 ORDINARY RATES PENSION SUBSIDY	98,495	100,000	100,000	100,000	100,000
	4,885,250	4,960,911	5,034,486	5,111,619	5,189,919
GRAND TOTAL	382,454	(856,464)	(72,148)	(93,265)	(115,991)
FINANCIAL ASSISTANCE GRANT					
FINANCIAL ASSISTANCE GRANT					
9200-1950 FINANCAL ASSISTANCE GRANT (FAG)	2,982,798	3,027,540	3,072,953	3,119,047	3,165,833

Capital Works Program Detail 2017 - 2018

Draft

CAPITAL WORKS PLAN SUMMARY 2017-18

		ADOPTED 2016-17	ORIGINAL 2017- 18 AS ADOPTED 2016-17	PROPOSED 2017-18	2018-19	2019-20	2020-21
Grand Total		(4,575,144)	(4,086,514)	(6,281,412)	(4,442,918)	(4,537,395)	(4,805,250)
AERODROME							
	AERODROME EXPENDITURE	(940,000)	(50,000)	(50,000)	(125,000)	(50,000)	(50,000)
	AERODROME INCOME	882,587	-	-	75,000	-	-
	AERODROME Total	(57,413)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)
BUSINESS DEVELOPMENT							
	BUSINESS DEVELOPMENT EXPENSE	(105,000)	-	(20,000)	-	-	-
	BUSINESS DEVELOPMENT INCOME	105,000	-	-	-	-	-
	BUSINESS DEVELOPMENT Total	-	-	(20,000)	-	-	-
CEMETERIES							
	CEMETERIES EXPENDITURE	(16,800)	-	-	(5,000)	-	(5,000)
	CEMETERIES Total	(16,800)	-	-	(5,000)	-	(5,000)
COMMUNITY AMENITIES							
	COMMUNITY AMENITIES EXPENDITURE	(10,000)	(10,000)	(171,500)	-	-	-
	COMMUNITY AMENITIES INCOME	-	-	-	-	-	-
	COMMUNITY AMENITIES Total	(10,000)	(10,000)	(171,500)	-	-	-
CORPORATE SERVICES							
	CORPORATE SERVICES EXPENDITURE	-	-	(100,000)	-	-	-
	CORPORATE SERVICES INCOME	-	-	-	-	-	-
	CORPORATE SERVICES Total	-	-	(100,000)	-	-	-
DEPOT							
	DEPOT EXPENDITURE	(10,000)	(20,000)	(20,000)	-	-	-
	DEPOT Total	(10,000)	(20,000)	(20,000)	-	-	-
DOMESTIC WASTE							
	DOMESTIC WASTE EXPENDITURE	(160,000)	(175,000)	(209,000)	(215,000)	(54,000)	(5,000)
	DOMESTIC WASTE INCOME	-	-	-	-	-	-
	DOMESTIC WASTE Total	(160,000)	(175,000)	(209,000)	(215,000)	(54,000)	(5,000)

		ADOPTED 2016-17	ORIGINAL 2017- 18 AS ADOPTED 2016-17	PROPOSED 2017-18	2018-19	2019-20	2020-21
Grand Total		(4,575,144)	(4,086,514)	(6,281,412)	(4,442,918)	(4,537,395)	(4,805,250)
DRAINAGE							
	DRAINAGE EXPENDITURE	(397,485)	(225,000)	(295,100)	(177,000)	(100,000)	(65,000)
	DRAINAGE INCOME	-	-	4,040	-	-	-
DRAINAGE Total		(397,485)	(225,000)	(291,060)	(177,000)	(100,000)	(65,000)
EMERGENCY SERVICES							
	EMERGENCY SERVICES EXPENDITURE	-	-	-	-	-	-
EMERGENCY SERVICES Total		-	-	-	-	-	-
HOUSING							
	HOUSING EXPENDITURE	-	(30,000)	(35,000)	-	-	-
HOUSING Total		-	(30,000)	(35,000)	-	-	-
LEVEE BANKS							
	LEVEE BANK EXPENDITURE	(50,000)	(50,000)	(203,280)	(199,200)	(130,000)	(320,000)
	LEVEE BANK INCOME	-	-	203,280	149,200	80,000	270,000
LEVEE BANKS Total		(50,000)	(50,000)	-	(50,000)	(50,000)	(50,000)
LIBRARIES							
	LIBRARIES EXPENDITURE	(10,000)	-	-	-	-	-
LIBRARIES Total		(10,000)	-	-	-	-	-
MINOR PLANT							
	MINOR PLANT INCOME	-	-	-	-	-	-
	MINOR PLANT PURCHASE	(33,000)	(33,000)	(33,000)	(33,000)	(33,000)	(33,000)
MINOR PLANT Total		(33,000)	(33,000)	(33,000)	(33,000)	(33,000)	(33,000)
MOTOR VEHICLE							
	MOTOR VEHICLE PURCHASES	(320,000)	(320,000)	(320,000)	(320,000)	(320,000)	(320,000)
	MOTOR VEHICLE SALES	130,000	130,000	130,000	130,000	130,000	130,000
MOTOR VEHICLE Total		(190,000)	(190,000)	(190,000)	(190,000)	(190,000)	(190,000)

	ADOPTED 2016-17	ORIGINAL 2017- 18 AS ADOPTED 2016-17	PROPOSED 2017-18	2018-19	2019-20	2020-21
Grand Total	(4,575,144)	(4,086,514)	(6,281,412)	(4,442,918)	(4,537,395)	(4,805,250)
PUBLIC HALLS						
PUBLIC HALLS EXPENDITURE	(200,000)	(180,000)	(254,500)	-	-	-
PUBLIC HALLS Total	(200,000)	(180,000)	(254,500)	-	-	-
PUBLIC WORKS						
PUBLIC WORKS PLANT INCOME	289,500	177,000	177,000	230,000	286,500	145,000
PUBLIC WORKS PLANT PURCHASE	(1,163,000)	(793,000)	(793,000)	(695,000)	(1,080,000)	(642,000)
PUBLIC WORKS UTILITY INCOME	39,000	39,000	39,000	39,000	39,000	39,000
PUBLIC WORKS UTILITY PURCHASE	(68,750)	(68,750)	(68,750)	(68,750)	(68,750)	(68,750)
PUBLIC WORKS Total	(903,250)	(645,750)	(645,750)	(494,750)	(823,250)	(526,750)
RECREATION						
PARKS & RECREATION EXPENDITURE	(50,000)	-	(3,253,875)	(50,000)	-	-
PARKS & RECREATION INCOME	-	-	2,426,937	-	-	-
RECREATION RESERVES EXPENDITURE	(25,000)	-	(22,900)	-	-	-
RECREATION RESERVES INCOME	16,667	-	-	-	-	-
SWIMMING POOLS EXPENDITURE	(4,900)	(80,000)	(62,000)	(20,000)	-	-
RECREATION Total	(63,233)	(80,000)	(911,838)	(70,000)	-	-
SEWERAGE						
SEWERAGE EXPENDITURE	(460,000)	(315,000)	(600,000)	(490,000)	(555,000)	(565,000)
SEWERAGE Total	(460,000)	(315,000)	(600,000)	(490,000)	(555,000)	(565,000)
SHIRE ROADS						
FOOTPATHS EXPENDITURE	(287,000)	(137,000)	(137,000)	(158,200)	(95,000)	(10,000)
FOOTPATHS INCOME	94,000	20,000	20,000	40,000	25,000	-
KERB & GUTTER EXPENDITURE	-	-	-	-	-	-
KERB & GUTTER INCOME	-	-	-	-	-	-
R2R GRANT	1,997,240	605,378	355,378	349,551	625,500	625,500
RMS WORKS EXPENDITURE	(350,000)	(350,000)	(350,000)	(350,000)	(350,000)	(350,000)
RMS WORKS INCOME	350,000	350,000	350,000	350,000	350,000	350,000
RURAL ROADS CONSTRUCTION EXPENDITURE	(1,957,000)	(844,000)	(759,000)	(1,300,000)	(1,082,000)	(1,235,000)
RURAL ROADS CONSTRUCTION INCOME	-	-	-	-	-	-

		ADOPTED 2016-17	ORIGINAL 2017- 18 AS ADOPTED 2016-17	PROPOSED 2017-18	2018-19	2019-20	2020-21
Grand Total		(4,575,144)	(4,086,514)	(6,281,412)	(4,442,918)	(4,537,395)	(4,805,250)
SHIRE ROADS							
	RURAL ROADS SEALED - RESEALS EXPENDITURE	(202,010)	(148,614)	(148,614)	(84,179)	(197,933)	(514,000)
	RURAL ROADS SEALED - RESEALS INCOME	-	-	-	-	-	-
	RURAL ROADS UNSEALED - RESHEET EXPENDITURE	(577,000)	(559,000)	(559,000)	(534,000)	(602,000)	(511,000)
	RURAL ROADS UNSEALED - RESHEET INCOME	-	-	-	-	-	-
	TOWNSCAPE WORKS EXPENDITURE	(80,000)	(80,000)	(80,000)	(80,000)	(80,000)	(80,000)
	TOWNSCAPE WORKS INCOME	-	-	-	-	-	-
	URBAN ROADS - RESEALS EXPENDITURE	(181,193)	(92,528)	(92,528)	(48,340)	(291,712)	(166,000)
	URBAN ROADS CONSTRUCTION EXPENDITURE	(128,000)	(123,000)	(202,000)	(97,000)	(293,000)	(213,000)
	URBAN ROADS CONSTRUCTION INCOME	-	-	-	-	-	-
	SHIRE ROADS Total	(1,320,963)	(1,358,764)	(1,602,764)	(1,912,168)	(1,991,145)	(2,103,500)
TOURISM SERVICES							
	TOURISM SERVICES EXPENDITURE	-	-	-	-	-	-
	TOURISM SERVICES INCOME	-	-	-	-	-	-
	TOURISM SERVICES Total	-	-	-	-	-	-
TOWN PROJECTS							
	KERB & GUTTER EXPENDITURE	(142,200)	(216,000)	(219,000)	(189,000)	(230,000)	(130,000)
	KERB & GUTTER INCOME	73,200	-	-	35,000	103,000	65,000
	TOWN PROJECTS Total	(69,000)	(216,000)	(219,000)	(154,000)	(127,000)	(65,000)
WATER							
	WATER EXPENDITURE	(624,000)	(508,000)	(928,000)	(602,000)	(564,000)	(1,147,000)
	WATER Total	(624,000)	(508,000)	(928,000)	(602,000)	(564,000)	(1,147,000)
Grand Total		(4,575,144)	(4,086,514)	(6,281,412)	(4,442,918)	(4,537,395)	(4,805,250)
FUND SUMMARY							
	GENERAL FUND	(3,491,144)	(3,263,514)	(4,753,412)	(3,350,918)	(3,418,395)	(3,093,250)
	WATER FUND	(624,000)	(508,000)	(928,000)	(602,000)	(564,000)	(1,147,000)
	SEWER FUND	(460,000)	(315,000)	(600,000)	(490,000)	(555,000)	(565,000)
		(4,575,144)	(4,086,514)	(6,281,412)	(4,442,918)	(4,537,395)	(4,805,250)

CAPITAL WORKS PLAN DETAIL 2017-18

	ADOPTED 2016-17	ORIGINAL 2017-18 AS ADOPTED 2016-17	PROPOSED 2017-18	2018-19	2019-20	2020-21
Grand Total	(4,575,144)	(4,086,514)	(6,281,412)	(4,442,918)	(4,537,395)	(4,805,250)
AERODROME						
AERODROME INCOME						
TOCUMWAL						
Grant Funds	334,920	-	-	-	-	-
From Reserve	531,000	-	-	75,000	-	-
Murray Border Flying Club Contribution & Loan	16,667	-	-	-	-	-
TOCUMWAL Total	882,587	-	-	75,000	-	-
AERODROME INCOME Total	882,587	-	-	75,000	-	-
AERODROME EXPENDITURE						
TOCUMWAL						
Runway 18-36 Bitumen binder	(75,000)	-	-	-	-	-
Runway 18-36 Heavy Patch to repair failed pavement	-	-	-	(75,000)	-	-
To Reserve	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)
Subdivision	(790,000)	-	-	-	-	-
Murray Border Flying Club Kitchen Reno	(25,000)	-	-	-	-	-
TOCUMWAL Total	(940,000)	(50,000)	(50,000)	(125,000)	(50,000)	(50,000)
AERODROME EXPENDITURE Total	(940,000)	(50,000)	(50,000)	(125,000)	(50,000)	(50,000)
AERODROME Total	(57,413)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)
DRAINAGE						
DRAINAGE INCOME						
BAROOGA						
Various	-	-	-	-	-	-
BAROOGA Total	-	-	-	-	-	-
BERRIGAN						
Various	-	-	-	-	-	-
BERRIGAN Total	-	-	-	-	-	-

	ADOPTED 2016-17	ORIGINAL 2017-18 AS ADOPTED 2016-17	PROPOSED 2017-18	2018-19	Appendix "D" 2019-20	2020-21
Grand Total	(4,575,144)	(4,086,514)	(6,281,412)	(4,442,918)	(4,537,395)	(4,805,250)
FINLEY						
Murray St - Warmatta to Wolamai	-	-	-	-	-	-
FINLEY Total	-	-	-	-	-	-
TOCUMWAL						
Various	-	-	-	-	-	-
Morris St - Toc Rec Reserve - Contrib	-	-	4,040	-	-	-
TOCUMWAL Total	-	-	4,040	-	-	-
DRAINAGE INCOME Total	-	-	4,040	-	-	-
DRAINAGE EXPENDITURE						
BAROOGA						
To be determined	-	-	-	-	-	-
Takari St	-	-	-	-	-	-
BAROOGA Total	-	-	-	-	-	-
BERRIGAN						
Drummond St - Railway to Drohan St	-	-	-	-	-	-
Harris St - Flynn St to Hayes St	-	-	-	-	-	-
Barooga St - Horsfall to Nangunia St	-	-	-	-	(35,000)	-
Nangunia St - Jerilderie to Barooga St	-	-	-	-	-	-
Denison St - Horsfall to Nangunia	-	-	-	-	(35,000)	-
Barooga St - Nangunia to Orr St	-	-	-	-	-	-
Denison St - Horsfall to Orr St - West Side	-	-	-	-	-	-
Cobram St / Waverly Rd - earth drain to west	-	-	(20,000)	-	-	-
Barooga St / Denison St - regrade table drains	-	-	(20,000)	-	-	-
Jerilderie St (SH20) Horsfall St to Nangunia St	(20,000)	-	-	-	-	-
Jerilderie St - Nangunia St to Orr St	(16,000)	-	-	-	-	-
BERRIGAN Total	(36,000)	-	(40,000)	-	(70,000)	-
FINLEY						
Denison St - Wollamai St to Warmatta St	-	(75,000)	(75,000)	-	-	-
Finley St Detention Basin	(266,485)	-	-	-	-	-

	ADOPTED 2016-17	ORIGINAL 2017-18 AS ADOPTED 2016-17	PROPOSED 2017-18	2018-19	Appendix "D" 2019-20	2020-21
Grand Total	(4,575,144)	(4,086,514)	(6,281,412)	(4,442,918)	(4,537,395)	(4,805,250)
McAllister St - Headford St to Osbourne St	(50,000)	-	(50,000)	-	-	-
Tocumwal St - Wollamai St to Warmatta St	-	(75,000)	(75,000)	-	-	-
Tocumwal St Tuppal St to Wollamai St	-	(75,000)	-	(75,000)	-	-
Murray St - Warmatta to Wolamai	-	-	-	-	-	-
Tongs St - Pipe drain in front of cemetery	-	-	-	(87,000)	-	-
FINLEY Total	(316,485)	(225,000)	(200,000)	(162,000)	-	-
TOCUMWAL						
Deniliquin Rd - Replace brick K&G Cowley to Duff ST	-	-	-	-	-	-
Bruton St - Extension Jerilderie St North & Charlotte St	(30,000)	-	-	-	-	-
Bruton St - Extension to Charlotte St	(15,000)	-	-	-	-	-
Bruton St - Kerb connection	-	-	-	-	(15,000)	-
Bruton St - End existing kerb to Bruce Birrell Dr	-	-	-	-	-	-
Bruton St - Lane 961 to Parkes St - Sth side	-	-	-	-	-	-
Morris St - Toc Rec Reserve	-	-	(10,100)	-	-	-
TOCUMWAL Total	(45,000)	-	(10,100)	-	(15,000)	-
UNGROUPED						
To be determined	-	-	-	-	-	(50,000)
Upgrade Telemetry System	-	-	(30,000)	-	-	-
Replace Electrical cabinets	-	-	(15,000)	(15,000)	(15,000)	(15,000)
UNGROUPED Total	-	-	(45,000)	(15,000)	(15,000)	(65,000)
DRAINAGE EXPENDITURE Total	(397,485)	(225,000)	(295,100)	(177,000)	(100,000)	(65,000)
DRAINAGE Total	(397,485)	(225,000)	(291,060)	(177,000)	(100,000)	(65,000)
LEVEE BANKS						
LEVEE BANK INCOME						
UNGROUPED						
Transfer from Reserve	-	-	163,280	149,200	60,000	90,000
Grant Funds	-	-	40,000	-	-	20,000
Seppelts Income	-	-	-	-	20,000	160,000
UNGROUPED Total	-	-	203,280	149,200	80,000	270,000

	ADOPTED 2016-17	ORIGINAL 2017-18 AS ADOPTED 2016-17	PROPOSED 2017-18	2018-19	Appendix "D" 2019-20	2020-21
Grand Total	(4,575,144)	(4,086,514)	(6,281,412)	(4,442,918)	(4,537,395)	(4,805,250)
LEVEE BANK INCOME Total	-	-	203,280	149,200	80,000	270,000
LEVEE BANK EXPENDITURE						
UNGROUPED						
Transfer to Reserve	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)
Levee Works	-	-	-	-	-	-
Levee 1 - 9800-10467	-	-	-	-	-	-
Levee 1 - 1390-2500	-	-	-	-	-	-
Levee 1 - 4675-5700	-	-	(41,000)	-	-	-
Levee 1 - 7580-8435	-	-	(34,200)	-	-	-
Levee 1 -9100-9650	-	-	(22,000)	-	-	-
Levee 1 - 10548-10700	-	-	(6,080)	-	-	-
Levee 3 -220M	-	-	-	(8,800)	-	-
Levee 5 2260M	-	-	-	(90,400)	-	-
Levee 1 -9800-10467	-	-	-	-	-	-
Levee 1 - 10850-11412	-	-	-	-	-	(30,000)
Levee 5a	-	-	-	-	-	-
Barooga Township Levee	-	-	-	-	-	-
Seppelts Levee	-	-	-	-	(30,000)	(240,000)
Tree removal Full length of levee	-	-	(50,000)	(50,000)	(50,000)	-
UNGROUPED Total	(50,000)	(50,000)	(203,280)	(199,200)	(130,000)	(320,000)
LEVEE BANK EXPENDITURE Total	(50,000)	(50,000)	(203,280)	(199,200)	(130,000)	(320,000)
LEVEE BANKS Total	(50,000)	(50,000)	-	(50,000)	(50,000)	(50,000)
TOWN PROJECTS						
KERB & GUTTER INCOME						
BAROOGA						
Takari St	-	-	-	-	-	-
BAROOGA Total	-	-	-	-	-	-
BERRIGAN						
Drummond St - Railway to Drohan St	-	-	-	-	-	-
Harris St - Flynn St to Hayes St	-	-	-	-	-	-

	ADOPTED 2016-17	ORIGINAL 2017-18 AS ADOPTED 2016-17	PROPOSED 2017-18	2018-19	Appendix "D" 2019-20	2020-21
Grand Total	(4,575,144)	(4,086,514)	(6,281,412)	(4,442,918)	(4,537,395)	(4,805,250)
Barooga St - Horsfall to Nangunia St	-	-	-	28,000	-	-
Nangunia St - Jerilderie to Barooga St	-	-	-	7,000	-	-
Denison St - Horsfall to Nangunia	-	-	-	-	-	-
Barooga St - Nangunia to Orr St	-	-	-	-	28,000	-
Denison St - Horsfall to Orr St - West Side	-	-	-	-	28,000	-
Jerilderie St (SH20) Horsfall St to Nangunia St	40,000	-	-	-	-	-
Jerilderie St - Nangunia St to Orr St	33,200	-	-	-	-	-
BERRIGAN Total	73,200	-	-	35,000	56,000	-
FINLEY						
Denison St - Wollamai St to Warmatta St	-	-	-	-	-	-
Tocumwal St - Wollamai St to Warmatta St	-	-	-	-	-	-
Tocumwal St Tuppal St to Wollamai St	-	-	-	-	-	-
McAllister St - Headford St to Osborne St	-	-	-	-	-	-
FINLEY Total	-	-	-	-	-	-
TOCUMWAL						
Deniliquin Rd - Replace brick K&G Cowley to Duff ST	-	-	-	-	-	-
Bruton St - End existing kerb to Bruce Birrell Dr	-	-	-	-	17,000	-
Bruton St - Lane 961 to Parkes St - Sth side	-	-	-	-	30,000	-
TOCUMWAL Total	-	-	-	-	47,000	-
UNGROUPED						
To be determined	-	-	-	-	-	65,000
UNGROUPED Total	-	-	-	-	-	65,000
KERB & GUTTER INCOME Total	73,200	-	-	35,000	103,000	65,000
KERB & GUTTER EXPENDITURE						
BAROOGA						
Takari St	(12,000)	-	-	-	-	-
BAROOGA Total	(12,000)	-	-	-	-	-
BERRIGAN						
Drummond St - Railway to Drohan St	-	-	-	-	-	-

	ADOPTED 2016-17	ORIGINAL 2017-18 AS ADOPTED 2016-17	PROPOSED 2017-18	2018-19	Appendix "D" 2019-20	2020-21
Grand Total	(4,575,144)	(4,086,514)	(6,281,412)	(4,442,918)	(4,537,395)	(4,805,250)
Harris St - Flynn St to Hayes St	-	-	-	-	-	-
Barooga St - Horsfall to Nangunia St	-	-	-	(60,000)	-	-
Nangunia St - Jerilderie to Barooga St	-	-	-	(32,000)	-	-
Denison St - Horsfall to Nangunia	-	-	-	-	-	-
Barooga St - Nangunia to Orr St	-	-	-	-	(60,000)	-
Denison St - Horsfall to Orr St - West Side	-	-	-	-	(60,000)	-
Jerilderie St (SH20) Horsfall St to Nangunia St	(30,000)	-	-	-	-	-
Jerilderie St - Nangunia St to Orr St	(25,200)	-	-	-	-	-
BERRIGAN Total	(55,200)	-	-	(92,000)	(120,000)	-
FINLEY						
Denison St - Wollamai St to Warmatta St	-	(72,000)	(72,000)	-	-	-
McAllister St - Headford St to Osbourne St	(75,000)	-	(75,000)	-	-	-
Tocumwal St - Wollamai St to Warmatta St	-	(72,000)	(72,000)	-	-	-
Tocumwal St Tuppal St to Wollamai St	-	(72,000)	-	(72,000)	-	-
FINLEY Total	(75,000)	(216,000)	(219,000)	(72,000)	-	-
TOCUMWAL						
Deniliquin Rd - Replace brick K&G Cowley to Duff ST	-	-	-	(25,000)	-	-
Bruton St - End existing kerb to Bruce Birrell Dr	-	-	-	-	(40,000)	-
Bruton St - Lane 961 to Parkes St - Sth side	-	-	-	-	(70,000)	-
TOCUMWAL Total	-	-	-	(25,000)	(110,000)	-
UNGROUPED						
To be determined	-	-	-	-	-	(130,000)
UNGROUPED Total	-	-	-	-	-	(130,000)
KERB & GUTTER EXPENDITURE Total	(142,200)	(216,000)	(219,000)	(189,000)	(230,000)	(130,000)
TOWN PROJECTS Total	(69,000)	(216,000)	(219,000)	(154,000)	(127,000)	(65,000)
SEWERAGE						
SEWERAGE EXPENDITURE						
BAROOGA						
Desilt Primary Pond	-	(50,000)	-	-	-	(50,000)

	ADOPTED 2016-17	ORIGINAL 2017-18 AS ADOPTED 2016-17	PROPOSED 2017-18	2018-19	Appendix "D" 2019-20	2020-21
Grand Total	(4,575,144)	(4,086,514)	(6,281,412)	(4,442,918)	(4,537,395)	(4,805,250)
Desilt sludge lagoon	-	-	-	-	-	-
Main Sewer upgrades	-	-	-	-	-	-
Other Minor Repairs / Replacements	-	-	(10,000)	(10,000)	(10,000)	(10,000)
Upgrade Pump Station	(20,000)	(20,000)	(30,000)	(30,000)	(30,000)	(30,000)
Replace Electrical cabinets	-	-	(10,000)	(10,000)	-	(15,000)
BAROOGA Total	(20,000)	(70,000)	(50,000)	(50,000)	(40,000)	(105,000)
BERRIGAN						
Desilt Primary Pond	-	-	-	-	-	-
Other Minor Repairs / Replacements	-	-	(20,000)	(20,000)	(20,000)	(20,000)
Pond Fencing	(30,000)	-	(10,000)	(10,000)	(10,000)	(10,000)
Replace pump station lids & install probe holding brackets	(10,000)	-	-	-	-	-
Sewer replacement	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)
Trickle Filter Arm Upgrade	-	-	-	-	-	-
Truck Wash Avdata pump	-	-	-	-	-	-
Upgrade Pump Station	(10,000)	(10,000)	-	-	(25,000)	-
Fencing	-	-	-	-	-	(20,000)
Refurbish irrigation area	-	-	-	(15,000)	-	-
Replace Electrical cabinets	-	-	(15,000)	(15,000)	(15,000)	(15,000)
Replace Digester roof	-	-	(25,000)	-	-	-
BERRIGAN Total	(80,000)	(40,000)	(100,000)	(90,000)	(100,000)	(95,000)
FINLEY						
Desilt Primary Pond	(50,000)	-	-	-	(80,000)	-
Desilt sludge lagoon	-	-	-	(15,000)	-	-
Gravel Pond Banks	-	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)
Main Sewer upgrades	(10,000)	(10,000)	-	-	-	-
Other Minor Repairs / Replacements	-	-	(30,000)	(30,000)	(30,000)	(30,000)
Pond Fencing	-	-	-	-	-	-
Refurbish concrete work	(60,000)	(45,000)	(60,000)	(30,000)	-	-
Truck Wash Avdata pump	-	-	-	-	-	-
Upgrade Pump Station	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(30,000)
Sewer Main Relining	-	(100,000)	-	-	-	-
Replace Electrical cabinets	-	-	-	(15,000)	-	(15,000)
Replace Digester roof	-	-	(25,000)	-	-	-

	ADOPTED 2016-17	ORIGINAL 2017-18 AS ADOPTED 2016-17	PROPOSED 2017-18	2018-19	Appendix "D" 2019-20	2020-21
Grand Total	(4,575,144)	(4,086,514)	(6,281,412)	(4,442,918)	(4,537,395)	(4,805,250)
FINLEY Total	(130,000)	(175,000)	(135,000)	(110,000)	(130,000)	(85,000)
TOCUMWAL						
Bypass Line & Control Valve on S Dam outlet	-	-	-	-	-	-
Main Sewer upgrades	(10,000)	(10,000)	-	-	-	-
Other Minor Repairs / Replacements	-	-	(20,000)	(20,000)	(20,000)	(20,000)
Refurbish concrete work	(50,000)	-	-	-	-	-
Trickle Filter Arm Upgrade	-	-	(40,000)	-	-	-
Sewer Main Relining	(100,000)	-	(100,000)	(100,000)	(100,000)	(100,000)
New Drying Bed	(40,000)	-	-	-	(50,000)	(50,000)
Fence Replacement	-	-	(15,000)	(15,000)	(15,000)	(15,000)
Replace Mixer Unit	-	-	-	-	(20,000)	-
Replace Electrical cabinets	-	-	-	(15,000)	-	(15,000)
Construct Access Wise Court PS	-	-	(40,000)	-	-	-
TOCUMWAL Total	(200,000)	(10,000)	(215,000)	(150,000)	(205,000)	(200,000)
UNGROUPED						
Unallocated	-	-	-	-	-	-
Upgrade amenities at STP's	(10,000)	-	(10,000)	(10,000)	(10,000)	(10,000)
Upgrade of Telemetry Sewer	(20,000)	(20,000)	(40,000)	(30,000)	(20,000)	-
Sewer Pump Replacements	-	-	(30,000)	(30,000)	(30,000)	(50,000)
Low Pressure Pump Replacements	-	-	(20,000)	(20,000)	(20,000)	(20,000)
Various Non-Capital Expenses (removed 14/15)	-	-	-	-	-	-
UNGROUPED Total	(30,000)	(20,000)	(100,000)	(90,000)	(80,000)	(80,000)
SEWERAGE EXPENDITURE Total	(460,000)	(315,000)	(600,000)	(490,000)	(555,000)	(565,000)
SEWERAGE Total	(460,000)	(315,000)	(600,000)	(490,000)	(555,000)	(565,000)
WATER						
WATER EXPENDITURE						
BAROOGA						
CCTV Survey interior towers	-	(20,000)	(20,000)	-	-	-
Main water reticulation	-	-	-	-	-	-
Terracing at WTP	-	-	-	-	-	-

	ADOPTED 2016-17	ORIGINAL 2017-18 AS ADOPTED 2016-17	PROPOSED 2017-18	2018-19	Appendix "D" 2019-20	2020-21
Grand Total	(4,575,144)	(4,086,514)	(6,281,412)	(4,442,918)	(4,537,395)	(4,805,250)
Main water replacement	(10,000)	(10,000)	(15,000)	(10,000)	(10,000)	(10,000)
pH and Cl Control systems	-	-	-	-	(30,000)	(30,000)
Expansion of Barooga WTP	-	-	-	-	(250,000)	(500,000)
Upgrade WTP Instrumentation	-	-	(20,000)	-	-	-
BAROOGA Total	(10,000)	(30,000)	(55,000)	(10,000)	(290,000)	(540,000)
BERRIGAN						
Main water reticulation	-	-	-	-	-	-
Other Minor Repairs / Replacements	-	-	(25,000)	(30,000)	(30,000)	(30,000)
Water main replacement	(20,000)	(20,000)	(100,000)	(50,000)	(50,000)	(50,000)
Online Instrumentation upgrade	-	-	(40,000)	-	-	-
WTP Fence Replacement	-	-	(20,000)	(20,000)	(20,000)	-
BERRIGAN Total	(20,000)	(20,000)	(185,000)	(100,000)	(100,000)	(80,000)
FINLEY						
Treated Water HL Pumps - Mech & Elec	-	-	-	-	-	(36,000)
Water main reticulation	(30,000)	(30,000)	(60,000)	(50,000)	(50,000)	(50,000)
Raw Water LL Pumps	-	-	-	-	-	-
New Clarifier to replace settling ponds	(500,000)	-	-	-	-	-
Upgrade Alum Dosing	-	-	(30,000)	-	-	-
Finley Lake Erosion Control	-	-	(20,000)	-	-	-
Online Instrumentation upgrade	-	-	(40,000)	-	-	-
WTP Fence Replacement	-	-	(15,000)	(15,000)	(15,000)	-
FINLEY Total	(530,000)	(30,000)	(165,000)	(65,000)	(65,000)	(86,000)
TOCUMWAL						
Chlorine Dosing system	-	-	(10,000)	(10,000)	(10,000)	(10,000)
Other Minor Repairs / Replacements	-	-	(25,000)	(25,000)	(25,000)	(25,000)
Refurbish no#1 floc tank	-	-	-	-	-	(20,000)
Replace compressor	-	(20,000)	-	(20,000)	(20,000)	(20,000)
Water main replacement	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)
Water main reticulation	-	-	-	-	-	-
Enclose Daff plant	-	(30,000)	(30,000)	-	-	-
Upgrade on-line instrumentation	-	-	(40,000)	-	-	-
TOCUMWAL Total	(20,000)	(70,000)	(125,000)	(75,000)	(75,000)	(95,000)

		ADOPTED 2016-17	ORIGINAL 2017-18 AS ADOPTED 2016-17	PROPOSED 2017-18	2018-19	Appendix "D" 2019-20	2020-21
Grand Total		(4,575,144)	(4,086,514)	(6,281,412)	(4,442,918)	(4,537,395)	(4,805,250)
UNGROUPED							
	Chemical Pump replacement	-	(30,000)	(30,000)	-	-	-
	Minor plant replacement	-	-	-	-	-	-
	Office Equip / Furniture	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)
	Meter / cybal replacement	(30,000)	(314,000)	(314,000)	(318,000)	(10,000)	(322,000)
	Everblue Centralised Meter Reading	-	-	-	-	-	-
	WHS Upgrades	-	-	(10,000)	(10,000)	(10,000)	(10,000)
	Telemetry Upgrade	(10,000)	(10,000)	(40,000)	(20,000)	(10,000)	(10,000)
	Water Laboratory equipment	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)
	UNGROUPED Total	(44,000)	(358,000)	(398,000)	(352,000)	(34,000)	(346,000)
WATER EXPENDITURE Total		(624,000)	(508,000)	(928,000)	(602,000)	(564,000)	(1,147,000)
WATER Total		(624,000)	(508,000)	(928,000)	(602,000)	(564,000)	(1,147,000)
MOTOR VEHICLE							
MOTOR VEHICLE SALES							
	UNGROUPED						
	Motor vehicle sales	130,000	130,000	130,000	130,000	130,000	130,000
	UNGROUPED Total	130,000	130,000	130,000	130,000	130,000	130,000
MOTOR VEHICLE SALES Total		130,000	130,000	130,000	130,000	130,000	130,000
MOTOR VEHICLE PURCHASES							
	UNGROUPED						
	Motor vehicle purchases	(320,000)	(320,000)	(320,000)	(320,000)	(320,000)	(320,000)
	UNGROUPED Total	(320,000)	(320,000)	(320,000)	(320,000)	(320,000)	(320,000)
MOTOR VEHICLE PURCHASES Total		(320,000)	(320,000)	(320,000)	(320,000)	(320,000)	(320,000)
MOTOR VEHICLE Total		(190,000)	(190,000)	(190,000)	(190,000)	(190,000)	(190,000)
PUBLIC WORKS							
PUBLIC WORKS UTILITY PURCHASE							

		Appendix "D"					
		ADOPTED 2016-17	ORIGINAL 2017-18 AS ADOPTED 2016-17	PROPOSED 2017-18	2018-19	2019-20	2020-21
Grand Total		(4,575,144)	(4,086,514)	(6,281,412)	(4,442,918)	(4,537,395)	(4,805,250)
UNGROUPED							
Public Works Utility Purchase		(68,750)	(68,750)	(68,750)	(68,750)	(68,750)	(68,750)
UNGROUPED Total		(68,750)	(68,750)	(68,750)	(68,750)	(68,750)	(68,750)
PUBLIC WORKS UTILITY PURCHASE Total		(68,750)	(68,750)	(68,750)	(68,750)	(68,750)	(68,750)
PUBLIC WORKS UTILITY INCOME							
UNGROUPED							
Public Works Utility Sales		39,000	39,000	39,000	39,000	39,000	39,000
UNGROUPED Total		39,000	39,000	39,000	39,000	39,000	39,000
PUBLIC WORKS UTILITY INCOME Total		39,000	39,000	39,000	39,000	39,000	39,000
PUBLIC WORKS PLANT PURCHASE							
UNGROUPED							
Public Works Plant Purchase		(1,163,000)	(793,000)	(793,000)	(695,000)	(1,080,000)	(642,000)
UNGROUPED Total		(1,163,000)	(793,000)	(793,000)	(695,000)	(1,080,000)	(642,000)
PUBLIC WORKS PLANT PURCHASE Total		(1,163,000)	(793,000)	(793,000)	(695,000)	(1,080,000)	(642,000)
PUBLIC WORKS PLANT INCOME							
UNGROUPED							
Public Works Plant Sales		289,500	177,000	177,000	230,000	286,500	145,000
UNGROUPED Total		289,500	177,000	177,000	230,000	286,500	145,000
PUBLIC WORKS PLANT INCOME Total		289,500	177,000	177,000	230,000	286,500	145,000
PUBLIC WORKS Total		(903,250)	(645,750)	(645,750)	(494,750)	(823,250)	(526,750)
MINOR PLANT							
MINOR PLANT PURCHASE							
UNGROUPED							
Minor Plant Purchase		(33,000)	(33,000)	(33,000)	(33,000)	(33,000)	(33,000)
UNGROUPED Total		(33,000)	(33,000)	(33,000)	(33,000)	(33,000)	(33,000)

	Appendix "D"					
	ADOPTED 2016-17	ORIGINAL 2017-18 AS ADOPTED 2016-17	PROPOSED 2017-18	2018-19	2019-20	2020-21
Grand Total	(4,575,144)	(4,086,514)	(6,281,412)	(4,442,918)	(4,537,395)	(4,805,250)
MINOR PLANT PURCHASE Total	(33,000)	(33,000)	(33,000)	(33,000)	(33,000)	(33,000)
MINOR PLANT INCOME						
UNGROUPED						
Minor Plant Sales	-	-	-	-	-	-
UNGROUPED Total	-	-	-	-	-	-
MINOR PLANT INCOME Total	-	-	-	-	-	-
MINOR PLANT Total	(33,000)	(33,000)	(33,000)	(33,000)	(33,000)	(33,000)
DOMESTIC WASTE						
DOMESTIC WASTE INCOME						
BERRIGAN						
Install Weighbridge	-	-	-	-	-	-
BERRIGAN Total	-	-	-	-	-	-
DOMESTIC WASTE INCOME Total	-	-	-	-	-	-
DOMESTIC WASTE EXPENDITURE						
BERRIGAN						
New Landfill hole	(40,000)	(45,000)	(50,000)	(45,000)	(45,000)	-
New Mesh Fence 3.6m	-	-	-	(5,000)	-	(5,000)
Rehabilitation of exhausted landfill areas	(5,000)	-	-	(5,000)	-	-
Concrete crushing	(30,000)	(50,000)	-	-	-	-
Crushed rock for tracks	(5,000)	(5,000)	(4,000)	-	(4,000)	-
Install Weighbridge	-	-	-	-	-	-
Purchase Compaction Equipment	-	-	(150,000)	-	-	-
New Landfill Investigations	-	-	-	-	-	-
BERRIGAN Total	(80,000)	(100,000)	(204,000)	(55,000)	(49,000)	(5,000)
FINLEY						
Rehabilitation of exhausted landfill areas	(5,000)	-	-	(5,000)	-	-
FINLEY Total	(5,000)	-	-	(5,000)	-	-

	ADOPTED 2016-17	ORIGINAL 2017-18 AS ADOPTED 2016-17	PROPOSED 2017-18	2018-19	Appendix "D" 2019-20	2020-21
Grand Total	(4,575,144)	(4,086,514)	(6,281,412)	(4,442,918)	(4,537,395)	(4,805,250)
TOCUMWAL						
New Fence	-	-	-	(5,000)	-	-
Transfer Station Reserve	(75,000)	(75,000)	-	-	-	-
Construct Transfer Station	-	-	-	(150,000)	-	-
TOCUMWAL Total	(75,000)	(75,000)	-	(155,000)	-	-
UNGROUPED						
Purchase of Bins	-	-	(5,000)	-	(5,000)	-
UNGROUPED Total	-	-	(5,000)	-	(5,000)	-
DOMESTIC WASTE EXPENDITURE Total	(160,000)	(175,000)	(209,000)	(215,000)	(54,000)	(5,000)
DOMESTIC WASTE Total	(160,000)	(175,000)	(209,000)	(215,000)	(54,000)	(5,000)
LIBRARIES						
LIBRARIES EXPENDITURE						
BAROOGA						
To be determined	-	-	-	-	-	-
BAROOGA Total	-	-	-	-	-	-
BERRIGAN						
To be determined	-	-	-	-	-	-
BERRIGAN Total	-	-	-	-	-	-
FINLEY						
Roof Restoration	-	-	-	-	-	-
Repairs Carpark	(10,000)	-	-	-	-	-
FINLEY Total	(10,000)	-	-	-	-	-
TOCUMWAL						
Repaint Library	-	-	-	-	-	-
Extension	-	-	-	-	-	-
TOCUMWAL Total	-	-	-	-	-	-
LIBRARIES EXPENDITURE Total	(10,000)	-	-	-	-	-

	ADOPTED 2016-17	ORIGINAL 2017-18 AS ADOPTED 2016-17	PROPOSED 2017-18	2018-19	Appendix "D" 2019-20	2020-21
Grand Total	(4,575,144)	(4,086,514)	(6,281,412)	(4,442,918)	(4,537,395)	(4,805,250)
LIBRARIES Total	(10,000)	-	-	-	-	-
CORPORATE SERVICES						
CORPORATE SERVICES INCOME						
UNGROUPED						
To be determined	-	-	-	-	-	-
UNGROUPED Total	-	-	-	-	-	-
CORPORATE SERVICES INCOME Total	-	-	-	-	-	-
CORPORATE SERVICES EXPENDITURE						
BAROOGA						
To be determined	-	-	-	-	-	-
BAROOGA Total	-	-	-	-	-	-
BERRIGAN						
Server Upgrade	-	-	(100,000)	-	-	-
BERRIGAN Total	-	-	(100,000)	-	-	-
FINLEY						
To be determined	-	-	-	-	-	-
FINLEY Total	-	-	-	-	-	-
TOCUMWAL						
To be determined	-	-	-	-	-	-
TOCUMWAL Total	-	-	-	-	-	-
CORPORATE SERVICES EXPENDITURE Total	-	-	(100,000)	-	-	-
CORPORATE SERVICES Total	-	-	(100,000)	-	-	-
COMMUNITY AMENITIES						
COMMUNITY AMENITIES INCOME						
UNGROUPED						

	ADOPTED 2016-17	ORIGINAL 2017-18 AS ADOPTED 2016-17	PROPOSED 2017-18	2018-19	Appendix "D" 2019-20	2020-21
Grand Total	(4,575,144)	(4,086,514)	(6,281,412)	(4,442,918)	(4,537,395)	(4,805,250)
To be determined	-	-	-	-	-	-
UNGROUPED Total	-	-	-	-	-	-
COMMUNITY AMENITIES INCOME Total	-	-	-	-	-	-
COMMUNITY AMENITIES EXPENDITURE						
BAROOGA						
Swing Bridge Deck Repair	-	(5,000)	(5,000)	-	-	-
Table & Chairs outside Community Hall	(5,000)	-	-	-	-	-
BAROOGA Total	(5,000)	(5,000)	(5,000)	-	-	-
BERRIGAN						
Hayes Park Toilets refurbishment	(5,000)	(5,000)	(5,000)	-	-	-
BERRIGAN Total	(5,000)	(5,000)	(5,000)	-	-	-
FINLEY						
Finley Lake Toilets Access & Lighting upgrade	-	-	(7,000)	-	-	-
Railway Park Toilets	-	-	(150,000)	-	-	-
FINLEY Total	-	-	(157,000)	-	-	-
TOCUMWAL						
Toc Rec Reserve Demo Old toilets & Landscaping	-	-	-	-	-	-
Develop Master Plan Creek Walk	-	-	(4,500)	-	-	-
TOCUMWAL Total	-	-	(4,500)	-	-	-
COMMUNITY AMENITIES EXPENDITURE Total	(10,000)	(10,000)	(171,500)	-	-	-
COMMUNITY AMENITIES Total	(10,000)	(10,000)	(171,500)	-	-	-
HOUSING						
HOUSING EXPENDITURE						
BAROOGA						
To be determined	-	-	-	-	-	-
BAROOGA Total	-	-	-	-	-	-

		ADOPTED 2016-17	ORIGINAL 2017-18 AS ADOPTED 2016-17	PROPOSED 2017-18	2018-19	Appendix "D" 2019-20	2020-21
Grand Total		(4,575,144)	(4,086,514)	(6,281,412)	(4,442,918)	(4,537,395)	(4,805,250)
BERRIGAN							
	Greenhills Rd House - Relocate laundry internal	-	-	(5,000)	-	-	-
BERRIGAN Total		-	-	(5,000)	-	-	-
FINLEY							
	To be determined	-	-	-	-	-	-
FINLEY Total		-	-	-	-	-	-
TOCUMWAL							
	Aerodrome House - Repaint int/ext & refurbish	-	(30,000)	(30,000)	-	-	-
TOCUMWAL Total		-	(30,000)	(30,000)	-	-	-
HOUSING EXPENDITURE Total		-	(30,000)	(35,000)	-	-	-
HOUSING Total		-	(30,000)	(35,000)	-	-	-
DEPOT							
DEPOT EXPENDITURE							
BAROOGA							
	To be determined	-	-	-	-	-	-
BAROOGA Total		-	-	-	-	-	-
BERRIGAN							
	Installation of Storage Container	(10,000)	-	-	-	-	-
	Depot Carport Repairs	-	(20,000)	(20,000)	-	-	-
BERRIGAN Total		(10,000)	(20,000)	(20,000)	-	-	-
FINLEY							
	To be determined	-	-	-	-	-	-
FINLEY Total		-	-	-	-	-	-
TOCUMWAL							
	Wash Bay	-	-	-	-	-	-
TOCUMWAL Total		-	-	-	-	-	-

	Appendix "D"					
	ADOPTED 2016-17	ORIGINAL 2017-18 AS ADOPTED 2016-17	PROPOSED 2017-18	2018-19	2019-20	2020-21
Grand Total	(4,575,144)	(4,086,514)	(6,281,412)	(4,442,918)	(4,537,395)	(4,805,250)
DEPOT EXPENDITURE Total	(10,000)	(20,000)	(20,000)	-	-	-
DEPOT Total	(10,000)	(20,000)	(20,000)	-	-	-
PUBLIC HALLS						
PUBLIC HALLS EXPENDITURE						
BAROOGA						
To be determined	-	-	-	-	-	-
BAROOGA Total	-	-	-	-	-	-
BERRIGAN						
Renew Stormwater Disposal	-	-	-	-	-	-
CWA Hall replace Front & side doors	-	-	-	-	-	-
Memorial Hall Ceiling Repairs	(20,000)	-	-	-	-	-
BERRIGAN Total	(20,000)	-	-	-	-	-
FINLEY						
Refurbishment School of Arts Hall	(180,000)	(180,000)	(180,000)	-	-	-
Refurbishment School of Arts Hall - extra	-	-	(60,000)	-	-	-
FINLEY Total	(180,000)	(180,000)	(240,000)	-	-	-
TOCUMWAL						
Repaint Hall interior & stage area	-	-	-	-	-	-
Memorial Hall paint interior main hall & toilets	-	-	-	-	-	-
Upgrade Electrical	-	-	(5,000)	-	-	-
Replace rear doors/jamb	-	-	(2,500)	-	-	-
Install flooring/storage under stage	-	-	(5,000)	-	-	-
Fence rear car park	-	-	(2,000)	-	-	-
TOCUMWAL Total	-	-	(14,500)	-	-	-
PUBLIC HALLS EXPENDITURE Total	(200,000)	(180,000)	(254,500)	-	-	-
PUBLIC HALLS Total	(200,000)	(180,000)	(254,500)	-	-	-
EMERGENCY SERVICES						

	ADOPTED 2016-17	ORIGINAL 2017-18 AS ADOPTED 2016-17	PROPOSED 2017-18	2018-19	Appendix "D" 2019-20	2020-21
Grand Total	(4,575,144)	(4,086,514)	(6,281,412)	(4,442,918)	(4,537,395)	(4,805,250)
EMERGENCY SERVICES EXPENDITURE						
BAROOGA						
To be determined	-	-	-	-	-	-
BAROOGA Total	-	-	-	-	-	-
BERRIGAN						
To be determined	-	-	-	-	-	-
BERRIGAN Total	-	-	-	-	-	-
FINLEY						
To be determined	-	-	-	-	-	-
FINLEY Total	-	-	-	-	-	-
TOCUMWAL						
To be determined	-	-	-	-	-	-
TOCUMWAL Total	-	-	-	-	-	-
EMERGENCY SERVICES EXPENDITURE Total	-	-	-	-	-	-
EMERGENCY SERVICES Total	-	-	-	-	-	-
TOURISM SERVICES						
TOURISM SERVICES INCOME						
UNGROUPED						
To be determined	-	-	-	-	-	-
UNGROUPED Total	-	-	-	-	-	-
TOURISM SERVICES INCOME Total	-	-	-	-	-	-
TOURISM SERVICES EXPENDITURE						
BAROOGA						
To be determined	-	-	-	-	-	-
BAROOGA Total	-	-	-	-	-	-
BERRIGAN						

	ADOPTED 2016-17	ORIGINAL 2017-18 AS ADOPTED 2016-17	PROPOSED 2017-18	2018-19	Appendix "D" 2019-20	2020-21
Grand Total	(4,575,144)	(4,086,514)	(6,281,412)	(4,442,918)	(4,537,395)	(4,805,250)
To be determined	-	-	-	-	-	-
BERRIGAN Total	-	-	-	-	-	-
FINLEY						
To be determined	-	-	-	-	-	-
FINLEY Total	-	-	-	-	-	-
TOCUMWAL						
To be determined	-	-	-	-	-	-
TOCUMWAL Total	-	-	-	-	-	-
TOURISM SERVICES EXPENDITURE Total	-	-	-	-	-	-
TOURISM SERVICES Total	-	-	-	-	-	-
CEMETERIES						
CEMETERIES EXPENDITURE						
BAROOGA						
To be determined	-	-	-	-	-	-
BAROOGA Total	-	-	-	-	-	-
BERRIGAN						
To be determined	-	-	-	-	-	-
BERRIGAN Total	-	-	-	-	-	-
FINLEY						
Finley Cemetery kerb & gutter	(11,800)	-	-	-	-	-
FINLEY Total	(11,800)	-	-	-	-	-
TOCUMWAL						
To be determined	-	-	-	-	-	-
TOCUMWAL Total	-	-	-	-	-	-
UNGROUPED						
Plinth Additions	(5,000)	-	-	(5,000)	-	(5,000)

	ADOPTED 2016-17	ORIGINAL 2017-18 AS ADOPTED 2016-17	PROPOSED 2017-18	2018-19	Appendix "D" 2019-20	2020-21
Grand Total	(4,575,144)	(4,086,514)	(6,281,412)	(4,442,918)	(4,537,395)	(4,805,250)
UNGROUPED Total	(5,000)	-	-	(5,000)	-	(5,000)
CEMETERIES EXPENDITURE Total	(16,800)	-	-	(5,000)	-	(5,000)
CEMETERIES Total	(16,800)	-	-	(5,000)	-	(5,000)
RECREATION						
SWIMMING POOLS EXPENDITURE						
BERRIGAN						
Painting of Pool	-	-	-	-	-	-
Non-slip Concourse Painting	-	(10,000)	(10,000)	-	-	-
Garden Shed	(1,700)	-	-	-	-	-
Automate watering system	(3,200)	-	(2,000)	-	-	-
BERRIGAN Total	(4,900)	(10,000)	(12,000)	-	-	-
FINLEY						
Painting of Pool	-	(40,000)	(40,000)	-	-	-
Non-slip Concourse Painting	-	(10,000)	(10,000)	-	-	-
FINLEY Total	-	(50,000)	(50,000)	-	-	-
TOCUMWAL						
Painting of Pool	-	-	-	-	-	-
Refurbish interior	-	(20,000)	-	(20,000)	-	-
TOCUMWAL Total	-	(20,000)	-	(20,000)	-	-
SWIMMING POOLS EXPENDITURE Total	(4,900)	(80,000)	(62,000)	(20,000)	-	-
RECREATION RESERVES INCOME						
TOCUMWAL						
Rec Reserve Toilet Renovation Contribution & Loan	16,667	-	-	-	-	-
TOCUMWAL Total	16,667	-	-	-	-	-
RECREATION RESERVES INCOME Total	16,667	-	-	-	-	-
RECREATION RESERVES EXPENDITURE						

	ADOPTED 2016-17	ORIGINAL 2017-18 AS ADOPTED 2016-17	PROPOSED 2017-18	2018-19	Appendix "D" 2019-20	2020-21
Grand Total	(4,575,144)	(4,086,514)	(6,281,412)	(4,442,918)	(4,537,395)	(4,805,250)
BAROOGA						
Develop Horse Day Yards	-	-	(4,700)	-	-	-
BAROOGA Total	-	-	(4,700)	-	-	-
BERRIGAN						
Paint old change rooms/rotunda	-	-	(5,000)	-	-	-
Contribution Ride on Mower	-	-	(6,000)	-	-	-
BERRIGAN Total	-	-	(11,000)	-	-	-
FINLEY						
To be determined	-	-	-	-	-	-
FINLEY Total	-	-	-	-	-	-
TOCUMWAL						
Recreation Reserve Toilet Renovation	(25,000)	-	-	-	-	-
Construction Retaining wall Cricket Nets	-	-	(7,200)	-	-	-
TOCUMWAL Total	(25,000)	-	(7,200)	-	-	-
RECREATION RESERVES EXPENDITURE Total	(25,000)	-	(22,900)	-	-	-
PARKS & RECREATION INCOME						
TOCUMWAL						
Foreshore Community Contribution	-	-	300,000	-	-	-
Foreshore Working Capital	-	-	-	-	-	-
Foreshore Grant	-	-	1,626,937	-	-	-
Foreshore Loan Proceeds	-	-	500,000	-	-	-
TOCUMWAL Total	-	-	2,426,937	-	-	-
UNGROUPED						
To be determined	-	-	-	-	-	-
UNGROUPED Total	-	-	-	-	-	-
PARKS & RECREATION INCOME Total	-	-	2,426,937	-	-	-
PARKS & RECREATION EXPENDITURE						

		ADOPTED 2016-17	ORIGINAL 2017-18 AS ADOPTED 2016-17	PROPOSED 2017-18	2018-19	Appendix "D" 2019-20	2020-21
Grand Total		(4,575,144)	(4,086,514)	(6,281,412)	(4,442,918)	(4,537,395)	(4,805,250)
BAROOGA							
	To be determined	-	-	-	-	-	-
BAROOGA Total		-	-	-	-	-	-
FINLEY							
	Skate Park Improvements	(50,000)	-	-	(50,000)	-	-
FINLEY Total		(50,000)	-	-	(50,000)	-	-
TOCUMWAL							
	To be determined	-	-	-	-	-	-
	Foreshore Revitalisation	-	-	(3,253,875)	-	-	-
TOCUMWAL Total		-	-	(3,253,875)	-	-	-
PARKS & RECREATION EXPENDITURE Total		(50,000)	-	(3,253,875)	(50,000)	-	-
RECREATION Total		(63,233)	(80,000)	(911,838)	(70,000)	-	-
SHIRE ROADS							
URBAN ROADS CONSTRUCTION INCOME							
BAROOGA							
	To be determined	-	-	-	-	-	-
BAROOGA Total		-	-	-	-	-	-
BERRIGAN							
	To be determined	-	-	-	-	-	-
BERRIGAN Total		-	-	-	-	-	-
FINLEY							
	To be determined	-	-	-	-	-	-
FINLEY Total		-	-	-	-	-	-
UNGROUPED							
	To be determined	-	-	-	-	-	-
UNGROUPED Total		-	-	-	-	-	-

	ADOPTED 2016-17	ORIGINAL 2017-18 AS ADOPTED 2016-17	PROPOSED 2017-18	2018-19	Appendix "D" 2019-20	2020-21
Grand Total	(4,575,144)	(4,086,514)	(6,281,412)	(4,442,918)	(4,537,395)	(4,805,250)
URBAN ROADS CONSTRUCTION INCOME Total	-	-	-	-	-	-
URBAN ROADS CONSTRUCTION EXPENDITURE						
BAROOGA						
To be determined	-	-	-	-	-	-
Takari St	(32,000)	-	-	-	-	-
BAROOGA Total	(32,000)	-	-	-	-	-
BERRIGAN						
Drummond St - Railway to Drohan St	-	-	-	-	-	-
Harris St - Flynn St to Hayes St	-	-	-	-	-	-
To be determined	-	-	-	-	-	-
Barooga St - Horsfall to Nangunia St	-	-	-	(40,000)	-	-
Nangunia St - Jerilderie to Barooga St	-	-	-	(16,000)	-	-
Denison St - Horsfall to Nangunia	-	-	-	-	-	-
Barooga St - Nangunia to Orr St	-	-	-	-	(40,000)	-
Denison St - Horsfall to Orr St - West Side	-	-	-	-	(40,000)	-
Jerilderie St (SH20) Horsfall St to Nangunia St	(20,000)	-	-	-	-	-
Jerilderie St - Nangunia St to Orr St	(16,000)	-	-	-	-	-
BERRIGAN Total	(36,000)	-	-	(56,000)	(80,000)	-
FINLEY						
Denison St - Wollamai St to Warmatta St	-	(41,000)	(41,000)	-	-	-
McAllister St - Headford St to Osbourne St	(60,000)	-	(120,000)	-	-	-
To be determined	-	-	-	-	-	-
Tocumwal St - Wollamai St to Warmatta St	-	(41,000)	(41,000)	-	-	-
Tocumwal St Tuppal St to Wollamai St	-	(41,000)	-	(41,000)	-	-
FINLEY Total	(60,000)	(123,000)	(202,000)	(41,000)	-	-
TOCUMWAL						
Deniliquin Rd - Replace brick K&G Cowley to Duff ST	-	-	-	-	-	-
Bruton St - End existing kerb to Bruce Birrell Dr	-	-	-	-	-	-
Bruton St - Lane 961 to Charlotte St	-	-	-	-	(60,000)	-
Town Beach Road - Construct & Seal	-	-	-	-	-	-
TOCUMWAL Total	-	-	-	-	(60,000)	-

	ADOPTED 2016-17	ORIGINAL 2017-18 AS ADOPTED 2016-17	PROPOSED 2017-18	2018-19	Appendix "D" 2019-20	2020-21
Grand Total	(4,575,144)	(4,086,514)	(6,281,412)	(4,442,918)	(4,537,395)	(4,805,250)
UNGROUPED						
To be determined	-	-	-	-	(153,000)	(213,000)
UNGROUPED Total	-	-	-	-	(153,000)	(213,000)
URBAN ROADS CONSTRUCTION EXPENDITURE Total	(128,000)	(123,000)	(202,000)	(97,000)	(293,000)	(213,000)
URBAN ROADS - RESEALS EXPENDITURE						
BAROOGA						
Wiruna St 102-560	-	-	-	(3,514)	-	-
Amaroo Ave 00-456	-	-	-	-	(10,395)	-
Banker St 00-262	-	-	-	-	(10,080)	-
Barinya At 392-839	-	-	-	-	(10,490)	-
Buchanans Rd 1321-1451	-	-	-	-	(5,040)	-
Hughes st - 189-326	-	-	-	-	(8,386)	-
Lawson Dve 00-129	-	-	-	-	(3,374)	-
McFarland St 00-452	-	-	-	-	(12,604)	-
Nangunia St 183-428	-	-	-	(2,832)	-	-
Stillards Crt	-	-	-	-	(7,889)	-
BAROOGA Total	-	-	-	(6,346)	(68,258)	-
BERRIGAN						
Barooga St 985-1385	-	(21,665)	(21,665)	-	-	-
Davis St 296-668	-	-	-	-	(12,264)	-
Drohan St 263-429	-	-	-	(3,549)	-	-
Drummond St 593-653	-	-	-	(1,337)	-	-
Drummond St 00-265	-	(10,297)	(10,297)	-	-	-
Flynn St 86-480	-	-	-	-	(8,554)	-
Harris St 00-144	-	(2,520)	(2,520)	-	-	-
Hayes St	-	-	-	-	(5,271)	-
Horsfall St 00-277	-	-	-	-	(4,557)	-
Osborne St SH20 to Barooga St	-	-	-	-	-	-
Mitchell St 125-251	-	(6,626)	(6,626)	-	-	-
Stafford ST 00-270	-	-	-	-	(5,408)	-
BERRIGAN Total	-	(41,108)	(41,108)	(4,886)	(36,054)	-

	ADOPTED 2016-17	ORIGINAL 2017-18 AS ADOPTED 2016-17	PROPOSED 2017-18	2018-19	Appendix "D" 2019-20	2020-21
Grand Total	(4,575,144)	(4,086,514)	(6,281,412)	(4,442,918)	(4,537,395)	(4,805,250)
FINLEY						
Hill St 0-70	-	-	-	-	-	-
Hill St 70-392	-	-	-	-	-	-
Hills St 392-492	-	-	-	-	-	-
Mc Allister St 0-216	-	-	-	-	-	-
Mc Allister St 216-679	(12,789)	-	-	-	-	-
Murray Hut Dr 0-125	-	-	-	-	-	-
Murray St 1725-2025	(8,568)	-	-	-	-	-
Tuppal St 0-114	(3,976)	-	-	-	-	-
Tuppal St 114-389	(3,371)	-	-	-	-	-
Tuppal St full length	-	-	-	-	-	-
Wollamai St 00-552	-	-	-	-	(26,915)	-
Wells St 1295-1557	-	(5,499)	(5,499)	-	-	-
Wells St 1088-1295	-	-	-	-	(6,024)	-
Mc Allister St 679-914	-	-	-	-	(4,900)	-
McDonald Crt	-	-	-	-	(2,580)	-
Townsend St 995-1255	-	-	-	-	(7,186)	-
Tocumwal St 930-1156	(14,035)	-	-	-	-	-
Murray St (Mary Lawson Parking)	(4,113)	-	-	-	-	-
Murray St 1030-1800 & 00-220	-	-	-	(23,398)	-	-
Burton St	-	-	-	-	(4,774)	-
Coree St 477-1382	-	-	-	-	(52,469)	-
Denison St 466-1409	(55,503)	-	-	-	-	-
Denison St 1409-1619	-	-	-	-	(13,202)	-
Endeavour St 00-391	-	-	-	-	(8,222)	-
Finley St 00-480	-	(10,336)	(10,336)	-	-	-
Howe St 877-1563	-	-	-	-	-	-
Howe St 1563-1707	(4,851)	-	-	-	-	-
Howe St 1800-2030	-	-	-	-	(8,292)	-
Scoullar St	-	-	-	-	-	-
Scoullar St 926-1028	(2,440)	-	-	-	-	-
Tongs St 1002-1118	-	-	-	-	(2,993)	-
Tongs st 1268-1524	-	(5,453)	(5,453)	-	-	-
Ulupna St 411-452	(2,769)	-	-	-	-	-

	ADOPTED 2016-17	ORIGINAL 2017-18 AS ADOPTED 2016-17	PROPOSED 2017-18	2018-19	Appendix "D" 2019-20	2020-21
Grand Total	(4,575,144)	(4,086,514)	(6,281,412)	(4,442,918)	(4,537,395)	(4,805,250)
Warramatta St 1077-1329	(10,840)	-	-	-	-	-
FINLEY Total	(123,255)	(21,288)	(21,288)	(23,398)	(137,557)	-
TOCUMWAL						
Browne St 125-223	(1,572)	-	-	-	-	-
Charlotte St 463-613	-	-	-	-	-	-
Barker St 130-187 & 263-402	-	-	-	-	(6,633)	-
Beasley Crt	(2,268)	-	-	-	-	-
Boyd St 934-1161	-	-	-	(9,625)	-	-
Bridge St	(14,165)	-	-	-	-	-
Browne St 00-102	-	-	-	-	(2,489)	-
Calaway St 458-696	(5,156)	-	-	-	-	-
Deniliquin Rd 00-290	-	(9,422)	(9,422)	-	-	-
Deniliquin Rd 410-585	(5,639)	-	-	-	-	-
Charlotte St 323-463	-	-	-	-	(3,049)	-
Deniliquin St 240-410, 585-823 & 1302-1498	-	-	-	-	(19,240)	-
Falkiner St 00-798	-	-	-	-	-	-
Golf Links Dr 00-229	(7,854)	-	-	-	-	-
Hannah St 287-442	-	(3,357)	(3,357)	-	-	-
Hennessy St 1281-1442	(4,396)	-	-	-	-	-
Hiles Crt	-	-	-	-	(2,202)	-
Hill St 00-494	-	-	-	-	-	-
Jerilderie St 00-885	-	-	-	-	(16,230)	-
Kelly St 00-436	(16,888)	-	-	-	-	-
Murray St 1030-1800	-	(17,353)	(17,353)	-	-	-
Sugden St 450-606	-	-	-	(4,085)	-	-
TOCUMWAL Total	(57,938)	(30,132)	(30,132)	(13,710)	(49,843)	-
UNGROUPED						
To be determined	-	-	-	-	-	(166,000)
UNGROUPED Total	-	-	-	-	-	(166,000)
URBAN ROADS - RESEALS EXPENDITURE Total	(181,193)	(92,528)	(92,528)	(48,340)	(291,712)	(166,000)
TOWNSCAPE WORKS INCOME						

		ADOPTED 2016-17	ORIGINAL 2017-18 AS ADOPTED 2016-17	PROPOSED 2017-18	2018-19	Appendix "D" 2019-20	2020-21
Grand Total		(4,575,144)	(4,086,514)	(6,281,412)	(4,442,918)	(4,537,395)	(4,805,250)
BAROOGA							
	To be determined	-	-	-	-	-	-
	BAROOGA Total	-	-	-	-	-	-
BERRIGAN							
	To be determined	-	-	-	-	-	-
	BERRIGAN Total	-	-	-	-	-	-
FINLEY							
	To be determined	-	-	-	-	-	-
	FINLEY Total	-	-	-	-	-	-
TOCUMWAL							
	To be determined	-	-	-	-	-	-
	TOCUMWAL Total	-	-	-	-	-	-
TOWNSCAPE WORKS INCOME Total		-	-	-	-	-	-
TOWNSCAPE WORKS EXPENDITURE							
BAROOGA							
	Town Entry	-	-	-	-	(80,000)	-
	BAROOGA Total	-	-	-	-	(80,000)	-
BERRIGAN							
	Town Entry	-	-	-	(80,000)	-	-
	BERRIGAN Total	-	-	-	(80,000)	-	-
FINLEY							
	Installation of ABC Cabling under townscape sections	-	-	-	-	-	-
	Town Entry	(80,000)	(80,000)	(80,000)	-	-	-
	FINLEY Total	(80,000)	(80,000)	(80,000)	-	-	-
TOCUMWAL							
	To be determined	-	-	-	-	-	-
	TOCUMWAL Total	-	-	-	-	-	-

	ADOPTED 2016-17	ORIGINAL 2017-18 AS ADOPTED 2016-17	PROPOSED 2017-18	2018-19	Appendix "D" 2019-20	2020-21
Grand Total	(4,575,144)	(4,086,514)	(6,281,412)	(4,442,918)	(4,537,395)	(4,805,250)
UNGROUPED						
Town Entry	-	-	-	-	-	(80,000)
Flagpoles Town entries	-	-	-	-	-	-
UNGROUPED Total	-	-	-	-	-	(80,000)
TOWNSCAPE WORKS EXPENDITURE Total	(80,000)	(80,000)	(80,000)	(80,000)	(80,000)	(80,000)
RURAL ROADS UNSEALED - RESHEET INCOME						
UNGROUPED						
To be determined	-	-	-	-	-	-
UNGROUPED Total	-	-	-	-	-	-
RURAL ROADS UNSEALED - RESHEET INCOME Total	-	-	-	-	-	-
RURAL ROADS UNSEALED - RESHEET EXPENDITURE						
UNGROUPED						
Alexanders Rd From End of Bitumen to Old Toc Berrigan Rd	-	-	-	-	-	(60,000)
Burkes Rd from Plumptions Rd to Lawlors Rd	-	-	-	-	(100,000)	-
Clearviews Rd from Yarrawonga Rd to End	-	-	-	-	(77,000)	-
Craigs Rd from MR363 to Back Barooga Rd	-	(170,000)	(170,000)	-	-	-
Ednies Rd from Yarrawonga Rd to End	-	-	-	-	-	-
Ennals Rd from MR550 to Stock Route Rd 2.2km	(90,000)	-	-	-	-	-
Hayfields Rd from 500m East of Edgecombe Rd 2.7 km East	(118,000)	-	-	-	-	-
Hayfileds Rd from SH17 to Edgcombe Rd 4.5km	(148,000)	(50,000)	(50,000)	-	-	-
Hogans Rd from Miechels Rd to 1.1km North	(39,000)	-	-	-	-	-
Jones Rd from fullers Rd to 3.7 south	-	(40,000)	(40,000)	(50,000)	(50,000)	-
Kilmarnock Rd 400 East of Thorntons Rd to 1.3km	-	-	-	-	(42,000)	-
Laffeys Rd from Coldwells Rd to Ennals Rd	-	-	-	-	(90,000)	-
Lawlors Rd from Thorntons Rd to 1.6k East	-	-	-	-	(64,000)	-
McDonalds Rd from Larkins Rd to Boundary	-	-	-	-	-	(151,000)
Miechels Rd from SH17 to 3.1km West	-	-	-	-	(139,000)	-
Ngwae Rd from stock route re to end	-	-	-	-	-	-
Ruwolts Rd from MR550 to 3.7km South	-	-	-	(205,000)	-	-
Sandhills Rd from SH20 to Pyles Rd	-	(194,000)	(194,000)	-	-	-

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Grand Total	(4,575,144)	(4,086,514)	(6,281,412)	(4,442,918)	(4,537,395)	(4,805,250)
Shands Rd - 3.8 km North of Rockcliffs Rd to Shire Boundary	-	-	-	(50,000)	-	-
Stock Route Rd from 440m East of 1st Grade to 1.7km East	-	-	-	-	-	-
Sullivans Rd from Cruickshanks Rd to Pyles Rd 2.5km	(84,000)	-	-	-	-	-
To be determined	-	-	-	-	-	(300,000)
Wait a while Rd from SH20 to Ryans Rd	-	(105,000)	(105,000)	-	-	-
Winters Rd from MR363 to 1.5km East	-	-	-	-	(40,000)	-
Womboin Rd from MR 363 to Nolans Rd	-	-	-	(121,000)	-	-
Womboin Rd from MR550 to Kennedy's Rd	-	-	-	(108,000)	-	-
Yuba Rd from SH20 to sheepkiller Rd	(98,000)	-	-	-	-	-
UNGROUPED Total	(577,000)	(559,000)	(559,000)	(534,000)	(602,000)	(511,000)
RURAL ROADS UNSEALED - RESHEET EXPENDITURE Total	(577,000)	(559,000)	(559,000)	(534,000)	(602,000)	(511,000)
RURAL ROADS SEALED - RESEALS INCOME						
UNGROUPED						
To be determined	-	-	-	-	-	-
UNGROUPED Total	-	-	-	-	-	-
RURAL ROADS SEALED - RESEALS INCOME Total	-	-	-	-	-	-
RURAL ROADS SEALED - RESEALS EXPENDITURE						
UNGROUPED						
Cobram Rd	(11,711)	-	-	-	-	-
Coldwells Rd	(2,884)	-	-	-	-	-
Kellys Rd Fin	-	(4,977)	(4,977)	-	-	-
Unallocated	-	-	-	-	-	(514,000)
Logie Brae Rd	-	(34,468)	(34,468)	-	-	-
Melrose Rd 4950-7250	-	-	-	-	(48,300)	-
Oakenfall Rd 0-3924	-	-	-	-	(57,684)	-
Old Toc Rd 1907-2913	-	(19,366)	(19,366)	-	-	-
Piney Rd 0-3390	-	(54,803)	(54,803)	-	-	-
South Coree Rd 0-1742	-	-	-	(40,250)	-	-
Woolshed Rd 13307-15180	-	-	-	(43,929)	-	-
Old Toc Rd 2913-4306	-	-	-	-	-	-
Piney Rd 4576-6594	(24,014)	-	-	-	-	-

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Grand Total	(4,575,144)	(4,086,514)	(6,281,412)	(4,442,918)	(4,537,395)	(4,805,250)
Piney Rd 00 to 2400	(31,080)	-	-	-	-	-
South Coree Rd 2459-3708	(27,041)	-	-	-	-	-
Seppelts Rd 00 to 60m	(1,253)	-	-	-	-	-
Snell Rd 00-1299	-	-	-	-	(27,265)	-
Sullivans rd 2660-5873	-	-	-	-	(41,608)	-
Woolshed Rd 40-2562	(51,387)	-	-	-	-	-
Broughans Rd - west end 1400m	(17,640)	-	-	-	-	-
Dalgliesh Rd	-	-	-	-	(23,076)	-
Draytons Rd - Yarrawonga to Warmatta	-	-	-	-	-	-
Various Intersections Ashfaltering	(35,000)	(35,000)	(35,000)	-	-	-
UNGROUPED Total	(202,010)	(148,614)	(148,614)	(84,179)	(197,933)	(514,000)
RURAL ROADS SEALED - RESEALS EXPENDITURE Total	(202,010)	(148,614)	(148,614)	(84,179)	(197,933)	(514,000)
RURAL ROADS CONSTRUCTION INCOME						
UNGROUPED						
Fixing Country Roads - Silo Rd	-	-	-	-	-	-
UNGROUPED Total	-	-	-	-	-	-
RURAL ROADS CONSTRUCTION INCOME Total						
RURAL ROADS CONSTRUCTION EXPENDITURE						
UNGROUPED						
Back Barooga Rd 700m to 4000 south of Carramar Rd	(20,000)	-	-	-	-	-
Barnes Rd - Logie Brae Rd to Maxwells Rd	-	-	-	(240,000)	(135,000)	-
Barnes Rd - Maxwell Rd to South Coree Rd	-	(140,000)	(140,000)	(65,000)	-	-
Battens Rd MR356 to Green Swamp Rd	-	-	-	-	-	-
Broughans Rd 3500 to 5500	-	-	-	-	-	-
Caseys Rd 00 to 1.5km	-	-	-	-	-	-
Clearzones	(75,000)	(75,000)	(75,000)	(150,000)	(75,000)	-
Coldwells Rd - 5300 to 6300 east of Berrigan-Barooga Rd	-	-	-	-	(125,000)	(25,000)
Draytons Rd - Withers Rd to Yarrawnga Rd	-	-	-	-	-	(350,000)
Maxwells Larkins Rd to McAllister Rd	-	-	-	-	-	-
Maxwells Rd - McAllisters Rd to Riverina Hwy	-	-	-	-	-	-
Pinelodge Rd - Newell Hwy to 1000m West	-	-	-	-	-	-

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Grand Total	(4,575,144)	(4,086,514)	(6,281,412)	(4,442,918)	(4,537,395)	(4,805,250)
Piney Rd - Bends Section	-	(114,000)	(114,000)	(10,000)	-	-
Plumptions Rd Howe to Huestons Rd	-	-	-	-	-	-
Shands Rd - MR363 to Rockcliffs Rd	-	-	-	-	-	(190,000)
Silo Rd - Tuppal Rd to SH17	-	-	-	-	-	-
To be determined	-	-	-	-	-	-
Tuppal Rd - Levee Section	(457,000)	(20,000)	(20,000)	-	-	-
Burma Rd 00 to 1.3km	-	-	-	-	(150,000)	(20,000)
Plumptions Rd Tongs to Huestons Rd	(95,000)	-	-	-	-	-
Woolshed Rd 2.4 to 2.9 & 3.5 to 4.8	-	-	-	-	-	(300,000)
Yarrowonga Rd 00 to 2	(400,000)	(35,000)	-	(35,000)	-	-
Yarrowonga Rd 23608 to 24610	(120,000)	(20,000)	-	(20,000)	-	-
Maxwells Rd - 5.7 to 7.4	-	-	-	-	(200,000)	(25,000)
Piney Rd - 11.8 to 13.8	-	-	-	-	-	(150,000)
Bushfield Rd 00 to 5km	-	-	-	(175,000)	(335,000)	(175,000)
Yarrowonga Rd 20607 to 22607	(240,000)	(30,000)	-	(30,000)	-	-
Peppertree Rd - to 2.9 k from Woolshed Rd	(100,000)	(45,000)	(45,000)	-	-	-
Peppertree Rd - to 3.5 to 4.2 from woolshed	-	-	-	(100,000)	(12,000)	-
Crosbies Rd 0.1 to 2.7	-	(190,000)	(190,000)	(155,000)	(50,000)	-
Crosbies Rd from 3 to 3.9	(110,000)	(15,000)	(15,000)	-	-	-
Crosbies Rd from 4.4 to 5.7	-	(160,000)	(160,000)	(20,000)	-	-
Crosbies Rd from 6 to 7.5 SH20	(20,000)	-	-	-	-	-
Howe St - Tongs to Plumptions	(20,000)	-	-	-	-	-
James Court - reconstruct turning bowl	-	-	-	-	-	-
Heavy Patching	-	-	-	(300,000)	-	-
Lower River Rd - Causeways 2.8 and 3.2	(300,000)	-	-	-	-	-
UNGROUPED Total	(1,957,000)	(844,000)	(759,000)	(1,300,000)	(1,082,000)	(1,235,000)
RURAL ROADS CONSTRUCTION EXPENDITURE Total	(1,957,000)	(844,000)	(759,000)	(1,300,000)	(1,082,000)	(1,235,000)
RMS WORKS INCOME						
UNGROUPED						
RMS Block	175,000	175,000	175,000	175,000	175,000	175,000
RMS Repair	175,000	175,000	175,000	175,000	175,000	175,000
UNGROUPED Total	350,000	350,000	350,000	350,000	350,000	350,000

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Grand Total	(4,575,144)	(4,086,514)	(6,281,412)	(4,442,918)	(4,537,395)	(4,805,250)
RMS WORKS INCOME Total	350,000	350,000	350,000	350,000	350,000	350,000
RMS WORKS EXPENDITURE						
UNGROUPED						
Various Main Roads	(350,000)	(350,000)	(350,000)	(350,000)	(350,000)	(350,000)
UNGROUPED Total	(350,000)	(350,000)	(350,000)	(350,000)	(350,000)	(350,000)
RMS WORKS EXPENDITURE Total	(350,000)	(350,000)	(350,000)	(350,000)	(350,000)	(350,000)
R2R GRANT						
UNGROUPED						
To be determined	1,997,240	605,378	355,378	349,551	625,500	625,500
UNGROUPED Total	1,997,240	605,378	355,378	349,551	625,500	625,500
R2R GRANT Total	1,997,240	605,378	355,378	349,551	625,500	625,500
KERB & GUTTER INCOME						
BAROOGA						
To be determined	-	-	-	-	-	-
BAROOGA Total	-	-	-	-	-	-
BERRIGAN						
To be determined	-	-	-	-	-	-
BERRIGAN Total	-	-	-	-	-	-
FINLEY						
To be determined	-	-	-	-	-	-
FINLEY Total	-	-	-	-	-	-
TOCUMWAL						
To be determined	-	-	-	-	-	-
TOCUMWAL Total	-	-	-	-	-	-
UNGROUPED						
To be determined	-	-	-	-	-	-

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Grand Total	(4,575,144)	(4,086,514)	(6,281,412)	(4,442,918)	(4,537,395)	(4,805,250)
UNGROUPED Total	-	-	-	-	-	-
KERB & GUTTER INCOME Total	-	-	-	-	-	-
KERB & GUTTER EXPENDITURE						
BAROOGA						
To be determined	-	-	-	-	-	-
BAROOGA Total	-	-	-	-	-	-
BERRIGAN						
To be determined	-	-	-	-	-	-
BERRIGAN Total	-	-	-	-	-	-
FINLEY						
To be determined	-	-	-	-	-	-
FINLEY Total	-	-	-	-	-	-
TOCUMWAL						
To be determined	-	-	-	-	-	-
TOCUMWAL Total	-	-	-	-	-	-
UNGROUPED						
To be determined	-	-	-	-	-	-
UNGROUPED Total	-	-	-	-	-	-
KERB & GUTTER EXPENDITURE Total	-	-	-	-	-	-
FOOTPATHS INCOME						
BAROOGA						
Takari Street Nangunia to Snell Rd	-	-	-	-	-	-
Nangunia St - Botanical Gardens to Takari St	-	-	-	30,000	-	-
Lawson Dve - Buchanans Rd to Hay St	17,000	-	-	-	-	-
Nangunia St - Russell Crt, Beatrice Crt connections	15,000	-	-	-	-	-
BAROOGA Total	32,000	-	-	30,000	-	-

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Grand Total		(4,575,144)	(4,086,514)	(6,281,412)	(4,442,918)	(4,537,395)	(4,805,250)
BERRIGAN							
	Carter St - Jerilderie to Barooga St	3,000	-	-	-	-	-
	BERRIGAN Total	3,000	-	-	-	-	-
FINLEY							
	Corree St Headford to Tongs	20,000	20,000	20,000	-	-	-
	Murray St - Headford to Osborne	-	-	-	-	-	-
	Tongs St - Coree St to Murray St	-	-	-	10,000	-	-
	FINLEY Total	20,000	20,000	20,000	10,000	-	-
TOCUMWAL							
	Bruton St End of Path to Anthony Av	23,000	-	-	-	-	-
	Hennesy St Charlotte to Hannah St	-	-	-	-	-	-
	Hutsons Rd Hannah to Lane	16,000	-	-	-	-	-
	Jerilderie St Nth	-	-	-	-	25,000	-
	TOCUMWAL Total	39,000	-	-	-	25,000	-
UNGROUPED							
	Provision of Pram Crossings	-	-	-	-	-	-
	UNGROUPED Total	-	-	-	-	-	-
FOOTPATHS INCOME Total		94,000	20,000	20,000	40,000	25,000	-
FOOTPATHS EXPENDITURE							
BAROOGA							
	Takari St Nangunia St to Snell St	-	-	-	-	-	-
	Nangunia St - Botanical Gardens to Takari St	-	-	-	(63,200)	-	-
	Lawson Dve - Buchanans Rd to Hay St	(40,000)	-	-	-	-	-
	Nangunia St - Russell Crt, Beatrice Crt connections	(38,000)	-	-	-	-	-
	BAROOGA Total	(78,000)	-	-	(63,200)	-	-
BERRIGAN							
	Carter St - Jerilderie to Barooga St	(12,000)	-	-	-	-	-
	Drummond St - Chanter to Corcoran	-	-	-	-	-	-
	Finley St Detention Basin	-	-	-	(20,000)	-	-

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BERRIGAN Total	(12,000)	-	-	(20,000)	-	-
FINLEY						
Corree St Headford to Tongs	(42,000)	(42,000)	(42,000)	-	-	-
Murray St - Headford to Osbourne	-	-	-	-	-	-
Tong St walking Track	-	-	-	(10,000)	-	-
Tongs St - Coree St to Murray St	-	-	-	(30,000)	-	-
FINLEY Total	(42,000)	(42,000)	(42,000)	(40,000)	-	-
TOCUMWAL						
Bruton St End of Path to Anthony Av	(50,000)	-	-	-	-	-
Hennesy St Charlotte to Hannah St	-	-	-	-	-	-
Hutsons Rd Hannah to Lane	(35,000)	-	-	-	-	-
Walking track to Pumps beach	(60,000)	-	-	-	-	-
Walking track to Quicks Rd	-	(60,000)	(60,000)	-	-	-
Jerilderie St Nth	-	-	-	-	(60,000)	-
TOCUMWAL Total	(145,000)	(60,000)	(60,000)	-	(60,000)	-
UNGROUPED						
Provision of Pram Crossings	-	-	-	-	-	-
Street Lighting in Towns	-	-	-	-	-	-
New Footpaths / replace existing	(10,000)	(35,000)	(35,000)	(35,000)	(35,000)	(10,000)
UNGROUPED Total	(10,000)	(35,000)	(35,000)	(35,000)	(35,000)	(10,000)
FOOTPATHS EXPENDITURE Total	(287,000)	(137,000)	(137,000)	(158,200)	(95,000)	(10,000)
SHIRE ROADS Total	(1,320,963)	(1,358,764)	(1,602,764)	(1,912,168)	(1,991,145)	(2,103,500)
BUSINESS DEVELOPMENT						
BUSINESS DEVELOPMENT INCOME						
FINLEY						
Finley Subdivision works	105,000	-	-	-	-	-
FINLEY Total	105,000	-	-	-	-	-
BUSINESS DEVELOPMENT INCOME Total	105,000	-	-	-	-	-

	ADOPTED 2016-17	ORIGINAL 2017-18 AS ADOPTED 2016-17	PROPOSED 2017-18	2018-19	Appendix "D" 2019-20	2020-21
Grand Total	(4,575,144)	(4,086,514)	(6,281,412)	(4,442,918)	(4,537,395)	(4,805,250)
BUSINESS DEVELOPMENT EXPENSE						
BERRIGAN						
Caravan Park reseal internal roads	-	-	(20,000)	-	-	-
BERRIGAN Total	-	-	(20,000)	-	-	-
FINLEY						
Finley Subdivision works	(105,000)	-	-	-	-	-
FINLEY Total	(105,000)	-	-	-	-	-
BUSINESS DEVELOPMENT EXPENSE Total	(105,000)	-	(20,000)	-	-	-
BUSINESS DEVELOPMENT Total	-	-	(20,000)	-	-	-
Grand Total	(4,575,144)	(4,086,514)	(6,281,412)	(4,442,918)	(4,537,395)	(4,805,250)

Draft

Berrigan Shire 2027

Appendix "E"



Delivery Program 2017 - 2021

Our Vision

In 2027 we will be recognised as a Shire that builds on and promotes our natural assets and advantages to create employment and economic activity to attract residents, families and tourists

Creating our Preferred Future

Delivery Program 2017 – 2021

The Council's 4-year **Delivery Program** is developed from the Shire Council's 10-year **Resourcing Strategy 2017 - 2027** which includes the Shire's **Asset Management Plans**, **Workforce Development Plan 2017 – 2021** and **Long Term Financial Plan 2017 – 2027**. It describes how Council operations contribute to the achievement of **Berrigan Shire 2027** Strategic Outcomes:

1. Sustainable natural and built landscapes
2. Good government
3. Supported and engaged communities
4. Diverse and resilient business

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Cr Matthew Hannan
Mayor
Berrigan Shire Council

Mayor's Message

It is with great pleasure, and on behalf of the Berrigan Shire Council, that I present to our community the Council's 4-year Delivery Program. The Council's **Delivery Program 2017 – 2021** is the result of the hard work of the Council and Council Officers.

Importantly, the Council's confidence in the development of this program of services is the result of community feedback obtained via the previous Council's Business and Community Satisfaction Survey conducted by Nexus Research, and this Council's commitment to engaging user groups in the review and development of Council Plans and Strategies. The involvement of community members in the review and subsequent development of our Community Strategic Plan: **Berrigan Shire 2027** is the reason why our communities can be certain that the Council is focused on delivering, within its resources, the services and activities described by the **2017 – 2021 Delivery Program**.

Priority projects and initiatives include:

- Continued investment by the Council in the maintenance and further development of the Shire's network of critical physical infrastructure: levees, roads, stormwater, water, sewer and waste management facilities
- Redevelopment of the Tocumwal Foreshore Reserve
- Engaging communities in the implementation of **Berrigan Shire 2027** projects and initiatives
- Marketing and promoting the lifestyle and liveability of our communities
- Continuing to plan for the diverse needs of our community families with young children and our older residents
- Working in partnership with the NSW State Government and the Commonwealth Government on the development of the Shire's regional / freight and industry infrastructure – Tocumwal Intermodal Facility and the Tocumwal Aerodrome.

The Council's and our communities review of the **Delivery Program** has not materially changed the services provided by the Council, nor is there material change in how the Council delivers the goods and services expected by our communities. There is a renewed focus on planning Council's workforce succession requirements in addition to the steps that we can take to improve the efficiency and effectiveness of the services. Hence the financial sustainability of core services provided.

The Council is committed to the implementation of its **Fit for the Future Improvement Plan** and will continue to review on a 6-monthly basis its progress toward achieving the works described by its **Delivery Program 2017 – 2021** and reporting to our community through the openness of Council meetings, our monthly Bulletins, social media, its plain English and accessible version of our Annual Report; in addition to the full version of the Council's Annual Report published online and available at all our libraries.

Councillors 2016 - 2020



Top (Left to Right) Councillor Matthew Hannan (Mayor), Councillor Daryll Morris (Deputy Mayor), Councillor John Bruce, Councillor John Taylor

Bottom (Left to Right) Councillor Colin Jones, Councillor Denis Glanville, Councillor Bernard Curtin, Councillor Ross Bodey



Section 1

A Vision and Plan for the
Berrigan Shire

Our Challenges

Berrigan Shire the next four
years

What does the Council Do?

Council's Planning &
Monitoring Framework

Draft

A Vision and Plan for the Berrigan Shire

In 2027 we will be recognised as a Shire that builds on and promotes our natural assets and advantages to create employment and economic activity to attract residents, families and tourists.

Reviewed with our communities in 2016 through street stalls and an online survey the vision reflects the top 3 preferred futures of our communities that

1. Families with young children will want to live in or come to the area
2. People will be more concerned about their health and wellbeing
3. Tourists will go out of their way to come to the area

Online Survey and Street Stall Respondents

- 23% Berrigan
- 11 % Barooga
- 34% Finely
- 32 % Tocumwal

The overwhelming message from our communities in 2011 and in 2016 remains that our communities valued the Shire's natural assets and advantages:

- Lifestyle
- The Murray River
- Irrigated Agriculture; and
- Tourism

Berrigan Shire 2027 therefore, continues to support our communities' belief in the need to promote and develop the LGAs natural assets and advantages. And in do so create the economic prosperity needed to meet the challenges posed by an ageing population, and increasing demands and expectations that visitors to the area experience a high level and standard of public amenity.

The Council's 4-year **Delivery Program 2017 – 2021** and annual **Operational Plans'** outline how the Council will:

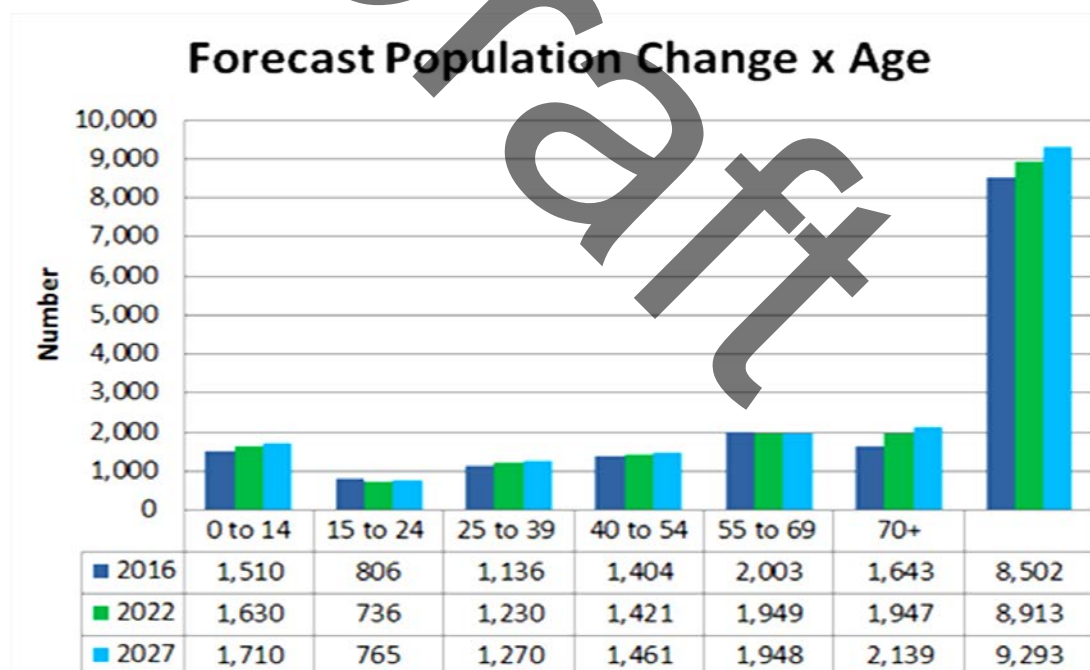
1. Contribute to **Berrigan Shire 2027** strategic outcomes and objectives
2. Allocate resources: financial, physical and human (Delivery Program Inputs)
3. Manage and operate its services and assets
4. Measure and Report on the result of what is planned (Delivery Program Outputs)

Our Challenges

- An ageing population and how we re-prioritise current expenditure to meet community needs
- The sustainability of the Shire's current expenditure on essential and current infrastructure
- The impact of The [Murray Darling Basin Plan](#) on irrigated agriculture and the Visitor Economy
- The cost of energy and fuel
- The impact of external political environment on the Shire's industries and jobs
- Lower than Murray Darling Basin average per capita income
- Continued access to social services and issues associated with limited public transport
- NSW community awareness, public safety and health promotion campaigns are not broadcast via Victorian media outlets

Berrigan Shire: The next four years

Berrigan Shire (pop 8416) on the New South Wales and the Victorian border is three hours north of Melbourne (270 km) and 7 hours (670 km) south-west of Sydney. A rural community with Murray River tourism and exceptional recreation, social and health services and facilities in its four towns (Berrigan, Barooga, Finley and Tocumwal) the Shire's towns also service surrounding dry land and irrigated farming districts.



What does the Council do?

The system of local government in NSW is changing. Within the NSW system of local government the Council's role includes:

- The provision of goods, services and facilities that are appropriate to the current and future needs of our local communities and of the wider public
- Facilitating engagement with the local community by the Council, Councillors; and also
- Promoting our local communities' engagement in the activities of the agencies that make up the broader NSW system of local government.

Council meetings are open and Ordinary Council Meetings are held in the Council Chambers at Berrigan, 56 Chanter Street, on the third Wednesday of the month. Committees of the Council meet on the Wednesday two weeks prior to an Ordinary Council Meeting.

Council Committee Meetings are a forum for detailed discussion by the Council of community issues and are also the meeting used by the Councillors to work with the Council's executive management team and senior managers on the review, development and monitoring of the Council's [Delivery Program 2017 - 2021](#), operational and financial management.

Glossary of Council Services: What the Council Does

CSP: Strategic Outcome	Service	Activities
Sustainable natural and built landscapes	Housing	Planning and building control
	Environment	Stormwater, street cleaning, noxious weed control
	Sewerage Services	Sewer System
	Mining, Manufacturing and Construction	Quarries
	Transport and Communication	Roads and footpaths, street lighting, aerodrome
Good government	Administration	General Administration charges and costs associated with delivering services
	Governance	Councillors fees and expenses, elections, meetings and Association fees
Supported and engaged communities	Public Order and Safety	Fire protection, SES
	Health	Food control, Domestic animal control
	Community Amenities	Public toilets, Cemeteries
	Community Services & Education	Early Intervention Services, Social Planning
	Water Supplies	Town Water
	Recreation and Culture	Libraries, Recreation Reserves, Swimming Pools, Public Halls and Parks
Diverse and resilient business	Economic Affairs	Caravan Park, Sale yard, Tourism and Economic Development



Council's Planning and Monitoring Framework



Asset Management Strategy 2017 - 2027 Long Term Financial Plan 2017 - 2027 Workforce Management Plan 2017 - 2021

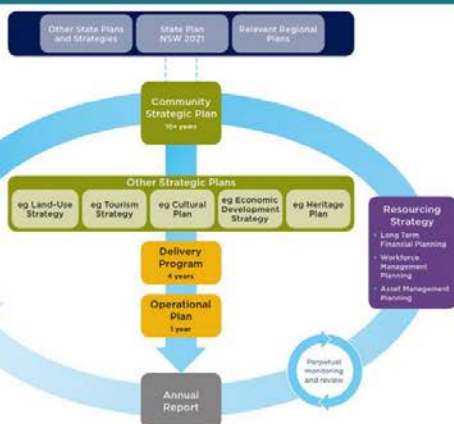
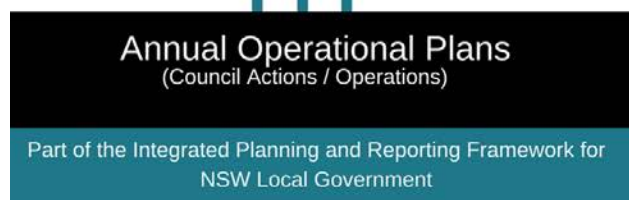


Delivery Program objectives

What Council will do

Council Services / Activities

Ongoing Performance Monitoring, Review and Reporting



The Council's planning is underpinned by the Integrated Planning and Reporting Framework for NSW Local Government and the Integrated Planning and Reporting principles described by the Local Government Act 1993. Figure 7 illustrates the outcome, input, output, action and review logic and operational integration of Berrigan Shire 2027 (a Community Strategic Plan) with the Council's suite of Integrated Plans.

The Council's **Delivery Program 2017 – 2021** includes the activities undertaken by the Council and is integrated with **Berrigan Shire 2027** strategic outcomes. Describing the Council's commitments for the next four years and the resources it can draw on: resources identified in the Council's **Resourcing Strategy 2017 - 2027**.

The Council's 4-year **Delivery Program** developed from the Shire Council's 10-year **Resourcing Strategy** includes the Shire's Asset Management Plans, **Workforce Development Plan 2017 – 2021** and **Long Term Financial Plan 2017 – 2027**. Asset Management Plans describe and estimate the resources needed by Council to achieve service levels and community expectations and are the basis of the Shire's 4-year Capital Works Program an element of the Shire's **Long Term Financial Management Plan**.

The Shire's **Long Term Financial Plan** and the costings included in the forward projections of its Capital Works Program are subject to ongoing monitoring and review by Council. This ensures Council's **Delivery Program** and cost estimates do not compromise the Council's **Financial Strategy 2016** objectives of:

1. Financial sustainability;
2. Cost effective maintenance of infrastructure service levels; and
3. Financial capacity and freedom.

Themed according to the outcomes we want to achieve the **Delivery Program 2017- 2021** describes:

- The full range of Council services and activities – operations
- High level responsibility for Council services and operations; and
- The monitoring measures we use to determine the efficiency and effectiveness of Council's Delivery Program and its contribution to **Berrigan Shire 2027** Strategic Outcomes.



Section 2: Delivery Program Strategic Objectives

What we will do to contribute to the delivery of Berrigan Shire 2027 Outcomes

Sustainable natural and built landscapes

Good government

Supported and engaged communities

Diverse and resilient business

Draft



Sustainable natural and built landscapes

Why is this important?

Shire communities are custodians of Australia's natural, cultural and economic heritage: the Murray River. Our communities look after the health of its creeks, lagoons and forests.

Development decisions made today about how we move around and between our communities and use our natural resources – the River, wildlife, forests, agricultural land and water will shape the future of our communities.

The natural and cultural heritage values of our towns, the River, its forests and wildlife are intrinsically valuable and linked to the social wellbeing and economic health of our communities.

Historically the River and its forests have supported the economic and social wellbeing of the people who live in our region.

Council's **Delivery Program** actions include: control of the impact of environmental hazards (waste, flood and fire) on our natural landscape so that current and future residents and visitors can enjoy the social, economic and environmental benefits of the River and its forests.

Inland landscapes and native vegetation have been extensively modified by irrigation, cropping and grazing. Therefore, protecting and conserving the bio-diversity of remnant vegetation and the wildlife it supports is critical if we are to retain and preserve the diversity and health of our natural landscapes and the wildlife it supports.

Our built landscape and its impact on our natural and social environment like our natural landscape needs future focused stewardship and management.

Visually attractive communities that embrace their heritage, welcome visitors / tourists and strengthen the social ties that connect people to place are recognised as places where people want to live, work, stay and play

Strategic Objectives

- 1.1 Support sustainable use of our natural resources and built landscapes
- 1.2 Retain the diversity and preserve the health of our natural landscapes and wildlife
- 1.3 Connect and protect our communities

Delivery Program Objectives

- 1.1.1 Coordinate strategic land-use planning
- 1.1.2 Coordinate and develop Community Participation Plans in accordance with relevant legislation and the Council's Community Engagement Framework
- 1.1.3 Enhance the visual amenity, heritage and liveability of our communities
- 1.2.1 Partner with community groups and agencies on projects that retain and preserve the health of our natural landscapes and wildlife
- 1.3.1 Coordinate flood levee, local road, sewer and stormwater asset management and planning
- 1.3.2 Manage and landfill, recycling and waste disposal

Headline Indicator

Target:

Percentage of Waste Diverted from Landfill 70% or NSW Waste Plan Target

Why is the 'percentage of waste diverted from landfill' the headline indicator for sustainable natural and built landscapes?

The control of litter, illegal dumping and unsafe disposal of toxic materials is central to the sustainable and safe use of our natural and built landscapes. The Council operates two landfill sites to minimise environmental harms from waste disposal. In partnership with our communities it also aims to conserve resources through its support for community initiatives preventing waste and which encourage the diversion of waste from landfill.

Monitoring this measure, therefore, contributes toward measurement of the Council's Delivery Program and monitoring of the impact of the Council's and our communities Berrigan Shire 2027 projects and initiatives.

Delivery Program: Measures and Indicators

CSP Outcome	Sustainable Natural & Built Landscapes	
	Monitoring Measure	Indicators
	Development Control	<ul style="list-style-type: none"> Development decisions reflect Local Environment Plan & Land Use Strategy Satisfaction rating Development Services
	Heritage	<ul style="list-style-type: none"> Heritage Register The heritage values and character of significant buildings is assessed BSC Heritage Grants Program Council activities and community projects enhance visual amenity and the attractiveness of natural and built landscapes
	Visual Amenity	<ul style="list-style-type: none"> Visual impact of new development and its relationship to surrounding landscape is assessed Council activities and community projects enhance visual amenity and the attractiveness of natural and built landscapes
	Liveability	<ul style="list-style-type: none"> Development decisions reflect State Environmental Planning Policies aimed at enhancing liveability e.g: <i>BASIX, Housing for Seniors or People with Disabilities, State Environmental Planning Policy (Rural Lands) 2008 etc</i>

CSP Outcome	Sustainable Natural & Built Landscapes	
	Monitoring Measure	Indicators
	Environmental Reserves	<ul style="list-style-type: none"> ● Area of Council retained Land for the Environment ● Roadside vegetation enhancement projects ● Area of Reserves managed by Council Committees ● Noxious Weed Management ● In-kind support community initiatives / projects – e.g.: Tidy Town NSW
	Pest & Feral Animal Control	<ul style="list-style-type: none"> ● Pests
	Asset Management	<ul style="list-style-type: none"> ● Value of Council flood protection, road, paths, bridges, sewer and drainage assets ● Replacement Cost ● Condition ● Life-Cycle Sustainability Indices
	Waste	<ul style="list-style-type: none"> ● Waste to landfill ● Waste diverted from Landfill ● Illegal Dumping Complaints

Strategic Objective	1.1 Support sustainable use of our natural resources and built landscapes
Delivery Program Objectives	<p>1.1.1 Coordinate strategic land-use planning</p> <p>1.1.2 Coordinate and develop Community Participation Plans in accordance with relevant legislation and the Council's Community Engagement Framework</p> <p>1.1.3 Enhance the visual amenity, heritage and liveability of our communities</p>
Monitoring Measures	Development Control, Heritage, Visual Amenity and Liveability

Delivery Program Objective: 1.1.1 Coordinate strategic land-use planning									
Monitoring Measure: Development Control									
DP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Our proposed action is achieved when ...	Who will coordinate it?	17/18	18/19	19/20	20/21
1.1.1.1	Local Environment Plan (LEP) reflects community values and aspirations	Local Environment Plan	Development decisions reflect Local Environment Plan & Land Use Strategy	The LEP is gazetted by the Minister	Development Manager / Environmental Services	✓	✓	✓	✓
1.1.1.1.1	Review of LEP is informed by community values and aspirations and legislation	Local Environment Plan is informed by community values and aspirations	Satisfaction rating Development Services	The LEP is gazetted by the Minister	Development Manager / Environmental Services		✓		

Delivery Program Objective: 1.1.1 Coordinate strategic land-use planning									
Monitoring Measure: Development Control									
DP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Our proposed action is achieved when ...	Who will coordinate it?	17/18	18/19	19/20	20/21
1.1.1.2	Monitor and implement changes to legislation on an ongoing basis	Land-use planning and development reflects legislation	Quarterly Reporting Development Activity and Approvals	Land-use planning and development reflects legislation & LEP	Development Manager	✓	✓	✓	✓
1.1.1.3	Process and approve / refuse development applications in accordance with the relevant legislation, codes and policies	Effective and timely assessment of development applications	Quarterly Reporting Development Activity and Approvals	90% of applications are assessed and processes within statutory timeframes	Development Manager	✓	✓	✓	✓

Delivery Program Objective: 1.1.2 Coordinate and develop Community Participation Plans in accordance with relevant legislation and the Council's Community Engagement Framework									
Monitoring Measure: Development Control									
DP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Our proposed action is achieved when ...	Who will coordinate it?	17/18	18/19	19/20	20/21
1.1.2.1	Establish a framework for the development of Community Participation Plans when required to do so by legislation	Additional opportunities will be provided for the community to comment on new Development	Annual Report participation rates	Framework and the process is established	Development Manager		✓	✓	✓

Delivery Program Objective: 1.1.3 Enhance the visual amenity, heritage and liveability of our communities									
Monitoring Measure: Heritage, Liveability and Amenity									
DP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Our proposed action is achieved when ...	Who will coordinate it?	17/18	18/19	19/20	20/21
1.1.3.1	Continue Annual Heritage Grants Program	Enhancement of the conservation value of heritage items	Successful completion of works granted funding	The allocation of grants results in increased conservation of heritage items	Development Manager / Environmental Services	✓	✓	✓	✓
1.1.3.2	Continue rolling program of works – town entrances	Improved visual amenity and attractiveness of our towns and major town entrances	Program is developed and included in Annual Capital Works Program	Scheduled Program of Works – town entrances included in Annual Capital Works Program is completed on time within resources	Director Technical Services	✓	✓	✓	✓
1.1.3.3	Implement the Tocumwal Foreshore Master Plan	Sensitive and sustainable development Tocumwal Foreshore	Foreshore projects enhance visual amenity and the attractiveness of natural and built landscape	Tocumwal Foreshore is redeveloped	Director Technical Services	✓	✓	✓	✓

Strategic Objective	1.2 Retain the diversity and preserve the health of our natural landscapes and wildlife
Delivery Program Objectives	1.2.1 Partner with community groups and agencies on projects that retain and preserve the health of our natural landscapes and wildlife
Monitoring Measures	Environmental Reserves, Pest & Feral Animal Control

Delivery Program Objective: 1.2.1 Partner with community groups and agencies on projects that retain and preserve the health of our natural landscapes and wildlife									
Monitoring Measure: Environmental Reserves									
DP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Our proposed action is achieved when ...	Who will coordinate it?	17/18	18/19	19/20	20/21
1.2.1.1	Contribute to Central Murray County Council	County Council delivery of the Shire's weed eradication and control program/s	Central Murray Council Delivery Program	Weed infestation within the Shire is eradicated and / or manageable	Development Manager	✓	✓	✓	✓
1.2.1.2	Participation in roadside vegetation enhancement projects	Enhanced bio-diversity in linear reserves	Increased health of native flora and fauna	Projects completed on time and within budget	Development Manager	✓	✓	✓	✓

Delivery Program Objective: 1.2.1 Partner with community groups and agencies on projects that retain and preserve the health of our natural landscapes and wildlife									
Monitoring Measure: Environmental Reserves									
DP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Our proposed action is achieved when ...	Who will coordinate it?	17/18	18/19	19/20	20/21
1.2.1.3	Undertake tree assessments	Hazardous trees will be identified	Number of assessments undertaken	Trees assessed as hazardous are made safer	Enterprise Risk Manager	✓	✓	✓	✓
1.2.1.4	Monitor and undertake as required the control and management of pests	Environmental harms caused by pests will be reduced	Annual report of pest management activities	Harms caused by pests is minimised	Development Manager	✓	✓	✓	✓

Strategic Objective	1.3. Connect and protect our communities
Delivery Program Objectives	1.3.1 Coordinate flood levee, local road, sewer and stormwater asset management and planning 1.3.2 Manage and landfill, recycling and waste disposal
Monitoring Measures	Asset Management & Waste

Delivery Program Objective: 1.3.1 Coordinate flood levee, local road, sewer and stormwater asset management and planning

Monitoring Measure: Asset Management

DP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Our proposed action is achieved when ...	Who will coordinate it?	17/18	18/19	19/20	20/21
1.3.1.1	Review and implement asset management plans which maintain a balance between improving and maintaining flood levees, stormwater, Council roads, paths and trails	Service levels met as set out in adopted Asset Management Plans	Service Level Data	Asset Plans are reviewed by due date Review of Asset Management Plans is informed by community feedback / expectations re: service levels	Director Technical Services	✓	✓	✓	✓

Delivery Program Objective: 1.3.1 Coordinate flood levee, local road, sewer and stormwater asset management and planning									
Monitoring Measure: Asset Management									
DP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Our proposed action is achieved when ...	Who will coordinate it?	17/18	18/19	19/20	20/21
1.3.1.2	Design, construct and maintain stormwater systems that safely capture and remove storm water	Service levels met as set out in adopted Storm water Asset Management Plan	Service Level Data	On an ongoing basis 95% of service levels set out in the Storm Water Asset Management Plan are met	Director Technical Services	✓	✓	✓	✓
1.3.1.3	Ensure sewer network is safe and functional	Sewer networks are managed to maximise operational functions	Compliance with relevant Standards	Supporting Operational Plan actions are undertaken and the outcome reported T: 100%		✓	✓	✓	✓
1.3.1.3.1	Generate sufficient income from fees and charges to provide for the renewal of sewer and distribution assets	Sewer networks operates on full cost recovery basis and in doing so generates sufficient revenue to ensure the long term sustainability of operations	Funds in Sewer Reserve Accounts	Sewer operations meet full-cost recovery requirements i.e.: making an operating surplus and generating sufficient cash to meet future capital works	Director Technical Services	✓	✓	✓	✓

Delivery Program Objective: 1.3.1 Coordinate flood levee, local road, sewer and stormwater asset management and planning									
Monitoring Measure: Asset Management									
DP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Our proposed action is achieved when ...	Who will coordinate it?	17/18	18/19	19/20	20/21
1.3.1.3.2	Review Sewer Asset Management Plan	Functionality and future capital and maintenance requirements are known	Review undertaken	Sewer Asset Management Plan adopted by the Council	Environmental Engineer			✓	
1.3.1.4	Continue remediation Tocumwal Foreshore Levee	Remediation works prevents inundation of Tocumwal from recognized flood levels	Annual inspection for defects. Performance in flood events.	Annual inspection is undertaken and scheduled maintenance completed	Director Technical Services	✓	✓	✓	✓
1.3.1.5	Maintain the safety of Council roads and walkways	Identified service levels and standards in the Transport Asset Management Plan are met	Works completed in accordance with relevant standards Annual Review	On an ongoing basis 95% of service levels set out in the Transport Asset Management Plan are met	Executive Engineer	✓	✓	✓	✓
1.3.1.5.1	Exercise delegated functions Road Act 1993	Local roads are managed in accordance with the Act	Annual Review	Continue to improve the safety of Council Roads	Executive Engineer	✓	✓	✓	✓

Delivery Program Objective: 1.3.2 Manage and landfill, recycling and waste disposal									
Monitoring Measure: Waste									
DP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Our proposed action is achieved when ...	Who will coordinate it?	17/18	18/19	19/20	20/21
1.3.2.1	Implement the Berrigan Shire Council Waste Plan	Sustainable management of Berrigan Shire Council Waste Management facilities and services	Quarterly reporting and monitoring of KPIs in accordance with Berrigan Shire Council Waste Plan	Waste Plan targets and services are delivered	Environmental Engineer	✓	✓	✓	✓
1.3.2.1.1	Reduce waste in landfill		Diversion targets set out in the Berrigan Shire Council Waste Plan	100% of Diversion targets set out in Berrigan Shire Council Waste Plan are met	Environmental Engineer	✓	✓	✓	✓
1.3.2.2	Deliver township garbage collection and street cleaning services	Instigate & manage a waste collection contract to ensure garbage collection	Garbage is collected within agreed timeframes and budgets	Garbage is collected within agreed timeframes and budgets T: 100%	Environmental Engineer	✓	✓	✓	✓

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Sustainable natural and built landscapes – 4 year financial forecast

	2017/18 Forecast \$	2018/19 Forecast \$	2019/20 Forecast \$	2020/21 Forecast \$
Capital expenditures	(4,529,522)	(4,596,919)	(4,735,646)	(4,834,00)
Capital source of funds	549,418	599,551	948,500	1,045,500
Net Capital funds results	(3,935,104)	(3,997,368)	(3,787,145)	(3,788,500)
Operating expenditure	(10,026,983)	(10,299,459)	(10,567,306)	(10,791,879)
Operating source of funds	6,780,852	6,879,609	6,905,637	7,058,615
Net Operating result	(3,246,131)	(3,419,849)	(3,661,669)	(3,733,264)
Net funds / surplus (Deficit)	(7,181,235)	(7,417,217)	(7,448,814)	(7,521,764)



Good government

The development of a Delivery Program linked to a Community Strategic Plan establishes a new pathway for Councils, communities and individuals to become engaged and active in planning for the future wellbeing of our communities.

Increasing the transparency of day to day Council operations and accountability for how we connect with, and report to our communities.

And just as important as the plan, is the process which facilitates partnership and the development of new opportunities.

Why is this important?

Good government is about making good decisions over time. Decisions which consider that what we do today will impact on future generations. Moreover, those decisions also involve managing associated financial, economic and environmental risks, and the social implications of decision making.

Local government is the level of government that other agencies and levels of government look to for localised knowledge, information, allocation of resources, implementation of programs and policies and the maintenance of effective local and regional relationships.

There are also many ways to define corporate governance and good government. Factors that influence good government include:

- Technical and managerial competence
- Organisational capacity
- Decision making that is reliable and predictable and in accordance with the rule of law
- Accountability
- Transparency and open information systems
- Participation by elected representatives and constituents

In the context of the Shire's *Delivery Program* the Berrigan Shire Council is responsible for:

- Council roads and paths
- Water, sewerage and drainage
- Environmental health
- Animal control
- Land use planning and development
- Community and library services
- Business and economic development
- Social planning

Council governance, enterprise risk management and business operations.

Strategic Objectives

- 2.1 **Berrigan Shire 2027** objectives and strategic actions facilitate the effective governance by Council of Council operations and reporting
- 2.2 Strengthen strategic relationships and partnerships with community, business and government

Delivery Program Objectives

- 2.1.1 Council operations, partnerships and coordination of resources contribute toward implementation of **Berrigan Shire 2027**
- 2.1.2 Meet legislative requirements for Council elections, local government and integrated planning and reporting
- 2.1.3 Council operations and financial management support ethical, transparent and accountable corporate governance
- 2.2.1 Participate in networks that promote regional and cross-border collaboration, planning and service delivery

Headline Indicator

Target:

Residents 2015 – mean satisfaction rating 6.45
 Business 2015 – mean satisfaction rating 6.48

No reduction mean satisfaction rating 2019

Why is a 'no reduction in mean satisfaction rating' the headline indicator for good government?

The Council undertakes a Community Satisfaction Survey once every four years to measure how Shire residents and local business rate the performance of the council. Since 1994 this survey has been conducted by independent research company providing the Council with a consistent format for assessing the Council's performance. The survey is used by the Council to inform its decision making about which Council services are important to residents and local business and the actions the Council needs to take to improve the overall level of community satisfaction with the delivery of the services provided by the Council.

Monitoring this measure, therefore, contributes toward measurement of the Council's Delivery Program and monitoring the impact of the Council's and our communities Berrigan Shire 2027 projects and initiatives.

Delivery Program: Measure and Indicators

CSP Outcome	Good Government	
	Monitoring Measure	Indicators
	Satisfaction	<ul style="list-style-type: none"> ● Mean satisfaction rating
	Integration	<ul style="list-style-type: none"> ● Council Reports ● New or reviewed Council Strategies integrated and aligned with Berrigan Shire 2027
	Partnerships	<ul style="list-style-type: none"> ● Berrigan Shire 2027 community & Council partnerships / projects
	Council governance	<ul style="list-style-type: none"> ● Councillor Elections ● Councillor Training ● Council Meetings ● Annual Report ● Code of Conduct ● Delivery Program Review
	Organizational capacity	<ul style="list-style-type: none"> ● Service Reviews ● Staff Turnover ● Skilled / Managerial Vacancies
	Integrated Planning and Reporting	<ul style="list-style-type: none"> ● Organisational Learning re: IPR ● Council IPR Plans meet OLG Guidelines & essential criteria
	Risk Management	<ul style="list-style-type: none"> ● Integrated Management System ● Safety ● Cost Containment ● Risk Management
	Strategic Partnerships	<ul style="list-style-type: none"> ● Regional Partnerships ● Cross Border Activities
	Financial Management	<ul style="list-style-type: none"> ● Operating Performance Ratio ● Percentage Rates, Annual Charges, Interest and Extra Charges Outstanding ● Building, Infrastructure & Other Structures Renewals Ratio ● Infrastructure Backlog Ratio ● Debt Service Cover Ratio

Strategic Objective	2.1 Berrigan Shire 2027 objectives and strategic actions facilitate the effective governance by Council of Council operations and reporting
Delivery Program Objectives	<p>2.1.1 Council operations, partnerships and coordination or resources contribute toward implementation of Berrigan Shire 2027</p> <p>2.1.2 Meet legislative requirements for Council elections, local government and integrated planning and reporting</p> <p>2.1.3 Council operations and financial management support ethical, transparent and accountable corporate governance</p>
Monitoring Measures	Satisfaction, Partnerships, Council governance, Organisational Capacity, Integrated Planning and Reporting

Delivery Program Objective: 2.1.1 Council operations, partnerships and coordination or resources contribute toward implementation of **Berrigan Shire 2027**

Monitoring Measure: Partnerships, Satisfaction, Organisational Capacity, Integrated Planning and Reporting, Fit for the Future Financial Benchmarks, Council governance

DP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Our proposed action is achieved when ...	Who will coordinate it?	17/18	18/19	19/20	20/21
2.1.1.1	Promote and support the engagement of Shire residents, local business and agencies in the development, implementation and review of Berrigan Shire 2027	Co-production of local services	<p>No. of new projects and partnerships</p> <p>Surveys and feedback from participants and project partners</p>	Projects undertaken are completed and outcomes reported in 6 th monthly Delivery Program Progress Report	Strategic and Social Planning Coordinator	✓	✓	✓	✓

Delivery Program Objective:		2.1.2 Meet legislative requirements for Council elections, local government and integrated planning and reporting							
Monitoring Measure: Partnerships, Satisfaction, Organisational Capacity, Integrated Planning and Reporting, Fit for the Future Financial Benchmarks, Council governance									
DP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Our proposed action is achieved when ...	Who will coordinate it?	17/18	18/19	19/20	20/21
2.1.2.1	Provide facilities and support including financial to elected Council	The leadership skills, experience and knowledge of Councillors is used	Council Meeting Attendance Conference and workshop attendance	Council Minutes and Annual Report publish information on Councillor Meeting, Conference & Workshop Attendance	General Manager	✓	✓	✓	✓
2.1.2.2	Implement and further develop the Berrigan Shire Integrated Management System	Standardised documentation and review of Council operations	Procedures developed in accordance with Action Plan; Workplace Inspections; Internal Audits	The system is in place and being audited annually	Enterprise Risk Manager	✓	✓	✓	✓
2.1.2.3	Implement 2015 – 2019 Fit for the Future Improvement Plan	A sustainable Council	Fit for the Future Benchmarks	All actions are implemented	Director Corporate Services	✓	✓		

Delivery Program Objective: 2.1.3 Council operations and financial management support ethical, transparent and accountable corporate governance									
Monitoring Measure: Satisfaction, Organisational Capacity, Integrated Planning and Reporting, Fit for the Future Financial Benchmarks, Council governance									
DP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Our proposed action is achieved when ...	Who will coordinate it?	17/18	18/19	19/20	20/21
2.1.3.1	Coordinate Council investments, financial management, financial operations and processing	Effective management of Council investments and finances	External audit Internal review	External auditor issues unqualified audit opinion each year Internal review system implemented and improvements adopted	Director Corporate Services	✓	✓	✓	✓
2.1.3.2	Monitor and respond to change in the Financial Governance, Regulatory and Reporting Frameworks	Council operations comply with relevant frameworks	Council governance indicators	Council operations respond to change in the Financial Governance, Regulatory and Reporting Frameworks	Director Corporate Services	✓	✓	✓	✓
2.1.3.3	Deliver responsive customer service	Customers satisfied by Council and or corporate services response	Customer survey Complaints system	90% of customer requests addressed within service guarantee timeframes	Director Corporate Services	✓	✓	✓	✓
2.1.3.4	Conduct service review and develop the Corporate Services Strategic Plan 2017 - 2021	Strategic management and prioritization of the resourcing and staffing requirements Corporate Services	Organisational Capacity indicators	Plan adopted by the Council	Finance Manager Director Corporate Services				

Delivery Program Objective: 2.1.3 Council operations and financial management support ethical, transparent and accountable corporate governance									
Monitoring Measure: Satisfaction, Organisational Capacity, Integrated Planning and Reporting, Fit for the Future Financial Benchmarks, Council governance									
DP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Our proposed action is achieved when ...	Who will coordinate it?	17/18	18/19	19/20	20/21
2.1.3.4.1	Corporate Services service review will prioritise systems upgrade of record keeping and customer data systems	Compliance with State Record Management Standards	Systems upgrades	Systems are upgraded	Finance Manager Director Corporate	✓	✓		
2.1.3.5	Manage human resource and workforce development activities through the implementation of the Berrigan Shire's Workforce Development Plan 2017 – 2021	A workforce with the competencies needed to implement the Shire's 4-year Delivery Program	Workforce Development Plan is implemented Staff Surveys	Workforce Development Plan implemented No key position is vacant for longer than six months	Director Corporate Services	✓	✓	✓	✓
2.1.3.5.1	Promote and facilitate a diverse and inclusive workplace for current and prospective employees	A workforce that is inclusive	People Matters Survey Disability & Carers Action Plan Reporting	Decrease in the % of workforce that neither agree or disagree that Disability is not a barrier to success	Director Corporate Services			✓	

Delivery Program Objective: 2.1.3 Council operations and financial management support ethical, transparent and accountable corporate governance									
Monitoring Measure: Satisfaction, Organisational Capacity, Integrated Planning and Reporting, Fit for the Future Financial Benchmarks, Council governance									
DP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Our proposed action is achieved when ...	Who will coordinate it?	17/18	18/19	19/20	20/21
2.1.3.5.2	Equal Employment & Opportunity Policy and Action Plan to be integrated with Disability Inclusion Action Plan	Merit based employment in an inclusive and accessible workplace	People Matters Survey Disability & Carers Action Plan Reporting	Decrease in the % of workforce that neither agree or disagree that Disability is not a barrier to success	Enterprise Risk Manager	✓			
2.1.3.5.3	WHS Manual to be reviewed and re-issued	Safer workplace supported by legislatively Compliant WHS Manual	Manual reviewed and reissued	WHS Manual is fully reviewed and reissued	Enterprise Risk Manager			✓	✓
2.1.3.5.4	Continue the development of Volunteer Management system addressing workplace and health and safety issues tasks will include: Review Volunteer Policy and Procedures Developing consultation mechanisms Training for Volunteers	Safer workplace for volunteers	Number of activities undertaken	100% of volunteers have attended information and training sessions	Enterprise Risk Manager	✓	✓	✓	

Delivery Program Objective: 2.1.3 Council operations and financial management support ethical, transparent and accountable corporate governance									
Monitoring Measure: Satisfaction, Organisational Capacity, Integrated Planning and Reporting, Fit for the Future Financial Benchmarks, Council governance									
DP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Our proposed action is achieved when ...	Who will coordinate it?	17/18	18/19	19/20	20/21
2.1.3.5.5	As part of the volunteer Management System prioritise development of a system to track the monetised value of volunteer work – Council facilities	Monetised value of volunteer effort – Council Committees recorded and reported	Opportunity Cost x average hourly rate Berrigan Shire \$27.74 (ATO 2013, Individual Taxable Income)	All volunteers complete timesheets and quarterly total of volunteer effort monetised and reported	Finance Manager	✓	✓	✓	✓
2.1.3.6	Provide information technology and associated support for Council operations	Efficient operation of Information Technology Systems supporting other Council services	Annual Survey of Users	90% of respondents rate their level of satisfaction as satisfied or more than satisfied	Director Corporate Services	✓	✓	✓	✓
2.1.3.7	Coordinate the delivery and management of Shire records and communications	Effective records management system	Internal monitoring of information retrieval and storage	Revised electronic document management system implemented by June 2019	Director Corporate Services	✓	✓	✓	✓
2.1.3.8	Maintain and sustainably re-develop existing infrastructure and community assets	Council owned community infrastructure and assets are sustainably maintained and developed	Asset Management Plans implemented Planned Works Completed	Asset Management Plans implemented 80% of identified works either completed or assessed as suitable for deferral	Director Corporate Services	✓	✓	✓	✓

Delivery Program Objective: 2.1.3 Council operations and financial management support ethical, transparent and accountable corporate governance									
Monitoring Measure: Satisfaction, Organisational Capacity, Integrated Planning and Reporting, Fit for the Future Financial Benchmarks, Council governance									
DP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Our proposed action is achieved when ...	Who will coordinate it?	17/18	18/19	19/20	20/21
2.1.3.9	Coordinate and manage maintenance and renewal of Council plant and equipment	Ongoing maintenance and renewal of Council plant and equipment	Capital Works Plan	Plant Renewal Program is implemented as part of Annual Capital Works Plan	Director Technical Services	✓	✓	✓	✓

Strategic Objective	2.2 Strengthen strategic relationships and partnerships with community, business and government
Delivery Program Objectives	2.2.1 Participate in networks that promote regional and cross-border collaboration, planning and service delivery
Monitoring Measures	Partnerships, Organisational Capacity, Strategic Partnerships

2.2.1 Participate in networks that promote regional and cross-border collaboration, planning and service delivery									
Monitoring Measure: Partnerships, Satisfaction, Strategic Partnerships									
DP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Our proposed action is achieved when ...	Who will coordinate it?	17/18	18/19	19/20	20/21
2.2.1.1	Develop resources and establish partnerships that improve local assessment of the social and economic implications of regional and inter-governmental decision-making on Shire residents, businesses and Council operations	Accurate, and accessible information about regional and local social and economic conditions, trends and pressures is accessible and used by Shire Officers, Other Agencies, Community Groups	Cost of Annual Subscription forecast id.data Publication of Berrigan Shire Health and Wellbeing Profile	Suite of forecast id.data is used to inform Council planning and submissions Berrigan Shire Health and Wellbeing Profile is updated after each Census	Director Corporate Services Strategic & Social Planning Coordinator	✓	✓	✓	✓

2.2.1 Participate in networks that promote regional and cross-border collaboration, planning and service delivery									
Monitoring Measure: Partnerships, Satisfaction, Strategic Partnerships									
DP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Our proposed action is achieved when ...	Who will coordinate it?	17/18	18/19	19/20	20/21
2.2.1.2	Actively lobby all levels of government and industry re: Murray Darling Basin Plan	Improved economic and social outcomes for the Shire's irrigators and communities	Submissions prepared No. invitations by other levels of government to represent the Shire's position	Council Minutes and Annual Report publish information on lobbying activity re: Murray Darling Basin Plan and its implementation	General Manager	✓	✓	✓	✓

Draft

Good government – 4 year financial forecast

	2017/18 Forecast \$	2018/19 Forecast \$	2019/20 Forecast \$	2020/21 Forecast \$
Capital expenditures	(1,455,770)	(1,192,770)	(1,582,770)	(1,144,770)
Capital source of funds	346,000	399,000	455,500	314,000
Net Capital funds results	(1,109,770)	(793,770)	(1,127,270)	(830,770)
Operating expenditure	(1,015,560)	(1,256,394)	(1,198,981)	(1,419,838)
Operating source of funds	13,072,239	13,214,237	13,535,938	13,564,934
Net Operating result	12,056,676	11,957,843	12,336,958	12,145,096
Net funds / surplus (Deficit)	10,946,906	11,164,073	11,209,688	11,314,326

Draft



Supported and engaged communities

Supported and engaged communities' welcome new members and value the wellbeing of all residents and the social connections that connect people to each other and place.

Community wellbeing is fostered through every day involvement in community activities.

Community resources are also equitably used to improve community health, individual wellbeing and to celebrate community creativity and innovation – past, present and future.

Why is this important?

Safe, accessible and inclusive communities are child and older person friendly.

Healthy child and youth development is facilitated in communities that are safe, inclusive and welcoming.

Older people, disabled and mobility impaired residents and visitors also experience improved quality of life and wellbeing in communities that are safe, inclusive and welcoming.

Communities that facilitate all age healthy lifestyles reduce demand upon health services, provide lifestyle choice as an option for younger families and foster opportunities for community engagement.

Lifelong learning, cultural expression and recreational activities provide opportunities for people with a diverse range of interests and backgrounds to become involved and engaged in their local communities – the sharing of their knowledge; skills, resources and experiences enrich and strengthen the social connections that are fundamental to community wellbeing and sustainability. In the past few years the Shire has experienced an increasing trend toward more families and young people leaving the Shire. Schools report a decline in enrolments and our workforce is ageing. This is not offset by inward migration of older residents.

Families and young people are needed to ensure the sustainability of our schools, local economy, sporting clubs, recreation facilities, social support and health services.

Strategic Objectives

- 3.1 Create safe, friendly and accessible communities
- 3.2 Support community engagement through life-long learning, culture and recreation

Delivery Program Objectives

- 3.1.1 Build communities that are home to more families and young people
- 3.1.2 Facilitate all age healthy lifestyles and ageing in place
- 3.1.3 Strengthen the inclusiveness and accessibility of our community
- 3.1.4 Coordinate and facilitate the delivery of potable water, public health and safety services
- 3.2.1 Provide opportunities for life-long learning, cultural expression and recreation
- 3.2.2 Facilitate and partner with local communities in the development of township plans

Headline Indicator Target:

Combined SEIFA (Advantage/Disadvantage) ABS (2011) 938 Net increase in SEIFA 2016

Why is a net increase in SEIFA ' the headline indicator for supported and engaged communities?

The SEIFA Index of Advantage and Disadvantage is a summary of different subsets of Census variables. These variables are viewed as indicators or measures of socio-economic advantage and disadvantage. The Council and other agencies use the SEIFA to

- Identify which communities require funding and services.
- Conduct research into the relationship between socio-economic disadvantage and various social, health and educational outcomes.

Monitoring this measure, therefore, contributes toward measurement of the Council's Delivery Program and monitoring the impact of the Council's and our communities Berrigan Shire 2027 projects and initiatives.

Delivery Program: Measure and Indicators

CSP Outcome	Supported and engaged communities	
	Monitoring Measure	Indicators
	Community Events	<ul style="list-style-type: none"> ● Volunteerism ● Opportunities to participate in Arts and Cultural Events
	Community Health & Wellbeing	<ul style="list-style-type: none"> ● Self Reported Health ● Psychological Distress ● Prevalence of Type 2 Diabetes ● Access to Services/facilities
	Lifelong Learning and Culture	<ul style="list-style-type: none"> ● AEDI ● Home internet access ● Library Membership
	Environmental Health and Safety	<ul style="list-style-type: none"> ● Potable Water ● Hazard Reduction
	Open Space Management & Recreation	<ul style="list-style-type: none"> ● Appearance of public space ● Opportunities to participate in Sporting and recreation activities ● Walkability for Transport

Strategic Objective	3.1 Create safe, friendly and accessible communities
Delivery Program Objectives	3.1.1 Build communities that are home to more families and young people 3.1.2 Facilitate all age healthy lifestyles and ageing in place 3.1.3 Strengthen the inclusiveness and accessibility of our community 3.1.4 Coordinate and facilitate the delivery of potable water, public health and safety services
Monitoring Measures	Community Events, Community Health & Wellbeing, Lifelong Learning and Culture, Environmental Health and Safety, Open Space Management & Recreation

Delivery Program Objective: 3.1.1 Build communities that are home to more families and young people

Monitoring Measures: Community events, Community Health and Wellbeing

DP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Our proposed action is achieved when ...	Who will coordinate it?	17/18	18/19	19/20	20/21
3.1.1.1	Support and promote the healthy development and wellbeing of children and young people	Local projects and programs are established to support and promote the healthy development and wellbeing of children and young people	Project participant and facility user surveys Value of Volunteer Hrs Council sponsored projects supporting families, young people / children	Reports to Council provide feedback on participant survey results <ul style="list-style-type: none"> • Kids Fest • Youth Week Annual Report to council re: Volunteer Hours / Management facilities: Pools, Toy Library & Recreation Reserves	Director Corporate Services	✓	✓	✓	✓

Delivery Program Objective: 3.1.1 Build communities that are home to more families and young people									
Monitoring Measures: Community events, Community Health and Wellbeing									
DP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Our proposed action is achieved when ...	Who will coordinate it?	17/18	18/19	19/20	20/21
3.1.1.2	Transition Shire based Early Childhood Intervention Services to NDIS and current funder approved provider	Local delivery of Early Childhood Intervention Services	Funding and service targets are met	Service is transitioned	Director Corporate Services	✓			
3.1.1.3	Implement Children and Families Strategy	Local projects and services support the attraction and retention of families and young people	Children and Families Strategy developed	Families and children report satisfaction with facilities and services provided	Strategic & Social Planning Coordinator	✓	✓	✓	✓

Delivery Program Objective: 3.1.2 Facilitate all age healthy lifestyles and ageing in place									
Monitoring Measures: Community events, Community Health and Wellbeing, Open Space Management and Recreation									
DP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Our proposed action is achieved when ...	Who will coordinate it?	17/18	18/19	19/20	20/21
3.1.2.2	Review Liveability and Healthy Ageing Strategy (DIAP)	Council facilities and services support older residents health, mobility and their economic / social participation in community life	Liveability and Healthy Ageing Strategy is reviewed	Council adopts Liveability and Healthy Ageing Strategy and Action Plan (DIAP) 2018-2022	Strategic & Social Planning Coordinator		✓		
3.1.2.3	Provide recreation facilities which support active lifestyle and ageing place	Council recreation facilities support active lifestyle and ageing place	Implementation and review Corporate and Community Services Asset Management Plan	Corporate and Community Services Asset Management Plan items supporting active lifestyle and ageing in place are implemented	Director Corporate Services	✓	✓	✓	✓

Delivery Program Objective: 3.1.3 Strengthen the inclusiveness and accessibility of our community									
Monitoring Measures: Community events, Health and Wellbeing									
DP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Our proposed action is achieved when ...	Who will coordinate it?	17/18	18/19	19/20	20/21
3.1.3.1	Promote the social and economic wellbeing of Shire residents and the inclusiveness of our communities through social planning and community development activities	Annual program of community development activities implemented	No. of activities held Reports to Council Participant Surveys	Based on participant surveys <ul style="list-style-type: none"> Youth Week International Womens' Day Childrens' Week Participant numbers are maintained and or increased Participants/ Survey Respondents report high levels of satisfaction with the activity	Strategic & Social Planning Coordinator	✓	✓	✓	✓

Delivery Program Objective: 3.1.4 Coordinate and facilitate the delivery of potable water, public health and safety services									
Monitoring Measures: Environmental Health and Safety									
DP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Our proposed action is achieved when ...	Who will coordinate it?	17/18	18/19	19/20	20/21
3.1.4.1	Develop an Integrated Water Cycle Management Strategy	Strategy will guide and inform the management of the Council's Water Business	Range of indicators to be identified in the Strategy	Strategy is adopted by the Council	Environmental Engineer Director Technical Services	✓			
3.1.4.2	Ensure potable water network is safe and functional	Water networks are managed to maximise operational functions	Compliance with established Public Health drinking water standards	Supporting Operational Plan actions are undertaken and the outcome reported T: 100%	Environmental Engineer	✓	✓	✓	✓
3.1.4.2.1	Generate sufficient income from fees and charges to provide for the renewal of sewer, water supply and distribution assets	Water and sewer networks operates on full cost recovery basis and in doing so generates sufficient revenue to ensure the long term sustainability of operations	Funds in Water and Sewer Reserve Accounts	Water and Sewer service operations are meeting full-cost recovery requirements i.e.: making an operating surplus and generating sufficient cash to meet future capital works	Director Corporate Services	✓	✓	✓	✓

Delivery Program Objective: 3.1.4 Coordinate and facilitate the delivery of potable water, public health and safety services									
Monitoring Measures: Environmental Health and Safety									
DP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Our proposed action is achieved when ...	Who will coordinate it?	17/18	18/19	19/20	20/21
3.1.4.1.2	Monitor, control and report upon environmental contaminants and public health hazards - water, fire, refuse, buildings and air	Safer and healthier communities	Assess impacts associated with actions resulting in contamination	Environmental contaminants and public health hazards minimised	Development Manager	✓	✓	✓	✓
3.1.4.1.2.1	Develop and implement inspection programs: <ul style="list-style-type: none"> • Food premises • Building works • Water/Sewerage treatment • Fire safety/hazard reduction • Swimming pools 	Food premises, building works, water and sewerage treatment and fire safety/hazard reduction services meet standards	Delivery Program Report No. inspections completed x type No program inspections not completed x type	Inspection programs result in safer and healthier premises	Development Manager	✓	✓	✓	✓
3.1.4.3	Coordinate and facilitate local emergency management committee	Committee coordinated and facilitated	LEMPlan is maintained	In the event of an emergency LEMPlan coordinates and facilitates local response	Director Technical Services	✓	✓	✓	✓

Delivery Program Objective: 3.1.4 Coordinate and facilitate the delivery of potable water, public health and safety services									
Monitoring Measures: Environmental Health and Safety									
DP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Our proposed action is achieved when ...	Who will coordinate it?	17/18	18/19	19/20	20/21
3.1.4.3.1	Provide and maintain local emergency operations centres and associated plant	Fit for purpose LEOC's	LEOC's found fit for purpose during emergencies and/or training operations	In the event of an emergency LEOC's provide 'fit for purpose' emergency operations centres	Director Technical Services	✓	✓	✓	✓
3.1.4.4	Develop and maintain local cemeteries and associated infrastructure	Cemeteries progressively developed to meet demand Routine maintenance conducted	Graves available Work undertaken Customer Survey	Sufficient gravesites exist in the lawn cemeteries to meet 5+ years of estimated demand Cemetery Maintenance agreements with service clubs maintained and reviewed	Director Corporate Services	✓	✓	✓	✓
3.1.4.5	Control and promote responsible ownership of companion animals	Negative impacts & disturbance caused by companion animals reduced	Customer Service Complaints No. Registered Companion Animals	Education of community results in minimal impacts from companion animals	Development Manager	✓	✓	✓	✓

Delivery Program Objective: 3.2.1 Provide opportunities for life-long learning, culture and recreation									
Monitoring Measures: AEDI, Home Internet access, Library Membership									
DP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Our proposed action is achieved when ...	Who will coordinate it?	17/18	18/19	19/20	20/21
3.2.1.1	Coordinate and deliver local library services in accordance with Library Services Strategic Plan 2014 - 2018	A Library Service meeting the needs of its community	Library Usage <ul style="list-style-type: none"> Patronage Borrowings Community Survey Library Management Plan implemented following community consultation	Director Corporate Services Library Manager	1710	✓	✓	✓	✓
3.2.1.2	Strengthen community engagement and participation in Council activities	Increased resident engagement in Council activities	Surveys Volunteer rates x Council activities	Strategic and Social Planning Coordinator	1313	✓	✓	✓	✓
3.2.1.3	Financially contribute to and support <i>South West Arts</i> programs and activities	<i>South West Arts</i> delivery of Shire based Arts program/s and activities	Membership of <i>South West Arts</i> maintained No. of activities held in the Shire	Director Corporate Services	1715	✓	✓	✓	✓

Delivery Program Objective: 3.2.2 Facilitate and partner with local communities in the development of township plans									
Monitoring Measures: Appearance of public space, Volunteerism, Opportunities to participate in Arts and Cultural events									
DP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Our proposed action is achieved when ...	Who will coordinate it?	17/18	18/19	19/20	20/21
3.2.2.1	Coordinate and align community projects and activities with township plans	Increased resident engagement in town plan development and implementation	No. of meetings attended No. projects undertaken with in-kind support from Council Services	Township plan projects are implemented	Strategic and Social Planning Coordinator	✓	✓	✓	✓
3.2.2.1.1	Partner with our communities on the development of walking and cycling tracks along rail trails and river bank reserves	Increased resident engagement in town plan development and implementation	Value of in-kind support from Council services for community development of walking tracks / trails	Walking and cycling tracks are developed	Director Corporate Services	✓	✓	✓	✓

Supported and engaged communities – 4 year financial forecast

	2017/18 Forecast \$	2018/19 Forecast \$	2019/20 Forecast \$	2020/21 Forecast \$
Capital expenditures	(4,744,737)	(719,967)	(606,964)	(1,194,610)
Capital source of funds	2,426,937	-	-	-
Net Capital funds results	(2,317,800)	(719,967)	(606,964)	(1,994,610)
Operating expenditure	(6,182,168)	(6,566,085)	(6,695,434)	(6,250,955)
Operating source of funds	4,207,999	4,288,171	4,281,181	4,380,418
Net Operating result	(1,974,169)	(2,337,913)	(2,414,253)	(1,870,537)
Net funds / surplus (Deficit)	(4,291,698)	(3,057,880)	(3,021,217)	(3,065,147)



Diverse and resilient business

Local job creation driven by investment in innovation (new products/services) is needed to retain and attract skilled professionals and young people.

Rural communities that offer lifestyle and professional opportunities are more successful in attracting and retaining a skilled workforce.

A strong local economy is a buffer against globally exposed commodity agribusiness during drought or economic downturn.

Tourism is a competitive industry sector with the drivers for growth being: a diverse range of local / regional experiences supported by contemporary marketing and promotion.

Why is this important?

Research commissioned by Regional Development Australia – Murray 2010 (a shift share analysis) suggests that targeted investment by business and government in employment growth drivers is needed to create jobs and promote innovation. Council's website publishes for businesses and residents business LGA specific shift share analysis (2013) data that can be used by local business to determine the competitiveness of their industry and product.

Construction, transport, health, aged care and community services will create more jobs if there is industry support for investment in centres of excellence, local training and research.

The Shire's **Delivery Program** is characterised by actions and projects that support collaborative planning, shared resourcing, water security, and also the regional branding and promotion (VIC/NSW) needed to realise the potential of its: national freight infrastructure projects; local innovation and value added agricultural product development. The Council's **Delivery Program** recognises that the levers and drivers of growth: marketing, communication technologies, supply chains and access to markets for local business and industries are Victorian based.

Our lifestyle, climate, existing sporting facilities and proximity to Melbourne presents micro business development opportunities capable of generating higher levels of local investment, retained retail, goods and services spending. Similarly, cross-border Tourist or Visitor Economy initiatives increase the attractiveness of the VIC/NSW Murray Region as a Destination and encourage visitors to stay longer.

Strategic Objectives

- 4.1 Strengthen and diversify the local economy and invest in local job creation and innovation
- 4.2 Diversify and promote local tourism
- 4.3 Connect local, regional and national road and rail infrastructure and networks

Delivery Program Objectives

- 4.1.1 Partner with government and industry to promote strategic investment in the development of economic assets and infrastructure needed to create jobs
- 4.1.2 Support local enterprise through local economic and industry development initiatives and projects
- 4.2.1 Implement the [Berrigan Shire Tourism Strategy](#)
- 4.2.2 Partner with regional Tourism Boards
- 4.3.1 Develop and promote Berrigan Shire regional transport and freight infrastructure

Headline Indicator Target:

Regional Institute Australia
LGA Competitiveness Index Rating 315/500 + or minus 5 places

Why is the Regional Institute of Australian LGA Competitiveness Index Rating' the headline indicator for diverse and resilient business?

The Competitiveness Index Rating is a summary of 10 variables that contributes to a region's economic competitiveness. These variables are made up of a number of indicators capturing the the competitive position of each LGA and revealing the indicators that can be improved to realise the economic potential of industries and businesses.

Monitoring this measure, therefore, contributes toward measurement of the Council's Delivery Program and monitoring the impact of the Council's and our communities Berrigan Shire 2027 projects and initiatives.

Delivery Program: Measure and Indicators

CSP Outcome	Diverse and resilient business	
	Monitoring Measure	Indicators
	Economic & Industry Development	<ul style="list-style-type: none"> ● Economic & Industry Development Projects undertaken by Council ● Value of State and Commonwealth Govt Development & Grants Exc. Road/Freight Infrastructure ● Residential or Other Development
	Tourism & Events	<ul style="list-style-type: none"> ● Events ● Regional Tourism
	Regional Infrastructure	<ul style="list-style-type: none"> ● Freight Infrastructure Projects

Strategic Objective	4.1 Strengthen and diversify the local economy and invest in local job creation and innovation
Delivery Program Objectives	4.1.1 Partner with government and industry to promote strategic investment in the development of economic assets and infrastructure needed to create jobs 4.1.2 Support local enterprise through local economic and industry development initiatives and projects
Monitoring Measures	Economic & Industry Development

Delivery Program Objective: 4.1.1 Partner with government and industry to promote strategic investment in the development of economic assets and infrastructure needed to create jobs

Monitoring Measure: Economic & Industry Development

DP Action No	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Our proposed action is achieved when ...	Who will coordinate it?	17/18	18/19	19/20	20/21
4.1.1.1	Complete review and implement Berrigan Shire Economic Development Plan 2017 - 2021	Economic Development Plan developed	Adopted by Council and implemented	Annual Report to Council of the Plan's status and implementation	Economic and Industry Development Liaison	✓	✓	✓	✓
4.1.1.2	Develop industry profiles informed by strategic analysis of local conditions and relative competitive advantages	Conditions that support or inhibit the comparative growth and competitiveness of local business are identified	Profiles published	Industry reports using data to enhance operations and attract investment	Economic and Industry Development Liaison	✓	✓	✓	✓

Delivery Program Objective: 4.1.1 Partner with government and industry to promote strategic investment in the development of economic assets and infrastructure needed to create jobs

Monitoring Measure: Economic & Industry Development

DP Action No	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Our proposed action is achieved when ...	Who will coordinate it?	17/18	18/19	19/20	20/21
4.1.1.3	Support collaborative planning, shared resourcing in local industry and promotion of business and infrastructure development projects	Council facilitation of industry networks / collaborative projects and shared resourcing	Surveys Infrastructure projects	Local networks initiate new projects and share resources	Economic and Industry Development Liaison	✓	✓	✓	✓
4.1.1.3.1	Promote the development of industry support groups /networks within the Shire.	Active industry groups / networks contributing towards local jobs and industry growth	Local business surveys Employment Data	The business groups in each town involve significant proportion of business operators for their mutual benefit	Economic and Industry Development Liaison	✓	✓	✓	✓
4.1.1.4	Continue the development and marketing Tocumwal Aerodrome industrial precinct	Development of Tocumwal Airpark	Development of sold allotments	Subdivision is completed and allotments sold are developed by owners	Economic and Industry Development Liaison	✓	✓	✓	✓

Delivery Program Objective: 4.1.2 Support local enterprise through local economic and industry development initiatives and projects									
Monitoring Measure: Economic & Industry Development									
DP Action No	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Our proposed action is achieved when ...	Who will coordinate it?	17/18	18/19	19/20	20/21
4.1.2.1	Promote the development of business support groups /networks within the Shire.	Active business groups / networks contributing towards local jobs and business growth	Local business surveys Employment Data	The business groups in each town involve significant proportion of business operators for their mutual benefit	Economic and Industry Development Liaison	✓	✓	✓	✓
4.1.2.2	Convene regular meetings between Council and presidents' of local Chambers of Commerce or similar	Forum for local business and Council to identify and resolve issues of common concern	No. of meetings held Attendance No. projects	There is active participation by local Chambers of Commerce or similar	Economic and Industry Development Liaison	✓	✓	✓	✓
4.1.2.3	Recognise excellence in local business and industry	Excellence in local business and industry recognised by peers	No. of nominations received Attendance at awards	Local business and industry support Awards	Economic and Industry Development Liaison	✓	✓	✓	✓

Strategic Objective	4.2 Diversify and promote local tourism
Delivery Program Objectives	4.2.1 Implement the Berrigan Shire Tourism Strategy 4.2.2 Partner with regional Tourism Boards
Monitoring Measures	Tourism and Events

Delivery Program Objective: 4.2.1 Implement the Berrigan Shire Tourism Strategy									
Monitoring Measure: Tourism and Events									
DP Action No	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Our proposed action is achieved when ...	Who will coordinate it?	17/18	18/19	19/20	20/21
4.2.1.1	Invest in infrastructure that will add value to and increase the competitiveness of the Shire's Visitor Economy e.g: Redevelopment of the Tocumwal Foreshore Reserve	Local operators develop new Visitor Economy product and services	Increase in Visitors Tocumwal Foreshore		Director Technical Services	✓	✓	✓	✓
4.2.1.2	Partner with industry and other levels of government on securing investment needed for Ports of the Murray and Murray River Adventure Trail	New Visitor Experiences	Investment by other levels of Government and Industry in Ports of the Murray and Murray River Adventure Trail Projects	Ports of the Murray and Murray River Adventure Trail Projects are funded	Economic and Industry Development Liaison	✓	✓	✓	✓

Delivery Program Objective: 4.2.1 Implement the Berrigan Shire Tourism Strategy									
Monitoring Measure: Tourism and Events									
DP Action No	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Our proposed action is achieved when ...	Who will coordinate it?	17/18	18/19	19/20	20/21
	Projects								
4.2.1.3	Provide support to event proponents and organisers.	Increase in the number of successful events, proponents and organisers Increased attendance local events	No. of events supported by Council Event Surveys	At least 4 events are supported each year Participant feedback is reported by event organisers to Events Committee	Economic and Industry Development Liaison	✓	✓	✓	✓

Delivery Program Objective: 4.2.2 Partner with regional Tourism Boards									
Monitoring Measure: Tourism and Events									
DP Action No	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Our proposed action is achieved when ...	Who will coordinate it?	17/18	18/19	19/20	20/21
4.2.2.1	Membership of regional tourism boards established to increase visitation and economic activity in the Murray Region of NSW and Murray River towns	Regional and interstate marketing and promotion of the Shire's tourism products and services	Participation in Regional Tourism Boards Value of projects undertaken by that Regional Board that promote Murray River towns as a Destination	Councillor and staff attendance at Regional Tourism Board Meetings	Economic and Industry Development Liaison	✓	✓	✓	✓

Strategic Objective	4.3 Connect local, regional and national road and rail infrastructure and networks
Delivery Program Objectives	4.3.1 Develop and promote Berrigan Shire regional transport and freight infrastructure
Monitoring Measures	Freight Infrastructure & Projects

Delivery Program Objective: 4.3.1 Develop and promote Berrigan Shire regional transport and freight infrastructure									
Monitoring Measure: Freight Infrastructure & Projects									
DP Action No	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Our proposed action is achieved when ...	Who will coordinate it?	17/18	18/19	19/20	20/21
4.3.1.1	Develop business case for the development of hardstand and serviced truck parking Tocumwal, Berrigan and Finley	Improved safety and services for transport and logistics industries	Business Case developed and costed	Funding is secured for identified projects	Economic and Industry Development Liaison	✓	✓	✓	✓
4.3.1.2	Lobby for upgrade of rail facilities, associated with Tocumwal rail line incl. line to Shepparton and Melbourne Ports	Increased use of Tocumwal inter-modal facility	Investment by government in facilities	Funding is committed by Victorian and Commonwealth Governments	Economic and Industry Development Liaison	✓	✓	✓	✓

Delivery Program Objective: 4.3.1 Develop and promote Berrigan Shire regional transport and freight infrastructure									
Monitoring Measure: Freight Infrastructure & Projects									
DP Action No	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Our proposed action is achieved when ...	Who will coordinate it?	17/18	18/19	19/20	20/21
4.3.1.3	Participate actively in efforts to upgrade Newell Highway and Midland Murray Valley highways particularly the Shepparton bypass	Increased use of Tocumwal inter-modal facility	Highway upgrades demonstrative progress	Funding is committed by Victorian and Commonwealth Governments	Economic and Industry Development Liaison	✓	✓	✓	✓
4.3.1.4	Operate the Tocumwal Aerodrome	Operated in accordance with CASA regulations and Tocumwal Aerodrome Management Plan.	Annual report on activity	Annual Report Presented to Council on Aerodrome Operations	Director Technical Services	✓	✓	✓	✓
4.3.1.4.1	Review the Tocumwal Aerodrome Management Plan	A new Management Plan is developed for the Tocumwal Aerodrome	Adopted by Council and implemented	Annual Report to Council of the Plan's status and implementation	Director Technical Services			✓	

Delivery Program Objective: 4.3.1 Develop and promote Berrigan Shire regional transport and freight infrastructure									
Monitoring Measure: Freight Infrastructure & Projects									
DP Action No	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Our proposed action is achieved when ...	Who will coordinate it?	17/18	18/19	19/20	20/21
4.3.1.4.2	Maintain the Tocumwal Aerodrome	Maintained in accordance with Corporate and Community Services Asset Management Plan	Satisfactory results from CASA inspections for continuation of Aerodrome registration	Annual Report is presented to Council on Aerodrome Operations CASA issue compliant assessment of Aerodrome Operations and Management Tocumwal Aerodrome maintains its registration	Director Technical Services	✓	✓	✓	✓
							✓		✓
							✓		✓

Diverse and resilient business – 4 year financial forecast

	2017/18 Forecast \$	2018/19 Forecast \$	2019/20 Forecast \$	2020/21 Forecast \$
Capital expenditures	(20,000)	(75,000)	-	-
Capital source of funds	-	-	-	-
Net Capital funds results	(20,000)	(75,000)	-	-
Operating expenditure	(1,008,961)	(1,052,416)	(1,086,153)	(1,080,170)
Operating source of funds	316,341	395,818	325,380	330,028
Net Operating result	(692,620)	(656,598)	(760,773)	(750,142)
Net funds / surplus (Deficit)	(712,620)	(731,598)	(760,733)	(750,142)

Draft

Draft

Section 3: Delivery Program Budget

Projected Income and
Expenditure Statement

Projected Balance Sheet

Projected Cash Flow
Statement

Outcome Budget Summary –
Four Year Forecast

Capital Works Summary Plan
Projection

Draft

Projected Income Statement

Berrigan Shire Council
10 Year Financial Plan for the Years ending 30 June 2027

INCOME STATEMENT - CONSOLIDATED

Scenario: < Enter Scenario Name On Cover Sheet >

	Actuals	Current Year	Projected Years									
	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	9,201,000	9,449,007	9,586,366	9,780,969	9,982,156	10,187,610	10,397,428	10,611,707	10,830,547	11,054,049	11,282,318	11,515,461
User Charges & Fees	2,367,156	1,694,371	1,669,129	1,691,444	1,714,316	1,737,760	1,761,790	1,786,422	1,811,667	1,837,542	1,860,624	1,887,726
Interest & Investment Revenue	722,000	616,754	704,804	703,820	703,542	728,682	768,991	837,515	919,405	1,017,172	1,116,614	1,235,389
Other Revenues	820,000	584,722	508,609	517,107	525,804	534,704	543,811	553,134	562,674	572,438	582,431	592,659
Grants & Contributions provided for Operating Purposes	7,993,000	8,590,856	6,249,903	6,307,158	6,646,951	6,564,545	6,627,706	6,691,538	6,756,130	6,822,110	6,893,592	6,966,835
Grants & Contributions provided for Capital Purposes	2,586,000	2,266,510	3,317,915	75,000	148,000	245,000	170,000	65,000	65,000	65,000	65,000	65,000
Other Income:												
Net gains from the disposal of assets	198,000	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	23,887,156	23,202,219	22,036,727	19,075,497	19,720,768	19,998,300	20,269,726	20,545,317	20,945,422	21,368,310	21,800,579	22,263,070
Expenses from Continuing Operations												
Employee Benefits & On-Costs	7,188,000	3,998,370	4,033,686	4,130,048	4,212,571	4,204,416	4,307,365	4,412,852	4,520,937	4,631,685	4,745,162	4,861,436
Borrowing Costs	87,000	61,372	51,739	45,431	38,796	31,675	24,454	16,605	8,690	1,250	-	-
Materials & Contracts	3,031,000	6,555,443	5,858,955	5,935,604	6,043,441	6,092,424	6,182,809	6,274,514	6,392,558	6,461,963	6,557,747	6,655,146
Depreciation & Amortisation	5,758,000	5,876,300	5,935,066	5,994,219	6,053,964	6,100,464	6,178,568	6,222,686	6,284,715	6,347,365	6,410,413	6,474,516
Impairment	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	1,941,000	2,313,621	1,962,316	2,042,600	2,098,587	2,116,174	2,170,571	2,188,715	2,247,623	2,270,306	2,327,784	2,369,078
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	18,005,000	18,805,105	17,841,762	18,147,901	18,447,359	18,545,152	18,863,768	19,115,371	19,454,522	19,712,569	20,041,106	20,360,175
Operating Result from Continuing Operations	5,882,156	4,397,114	4,194,965	927,596	1,273,409	1,453,148	1,405,958	1,429,945	1,490,900	1,655,742	1,759,472	1,902,894
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	5,882,156	4,397,114	4,194,965	927,596	1,273,409	1,453,148	1,405,958	1,429,945	1,490,900	1,655,742	1,759,472	1,902,894
Net Operating Result before Grants and Contributions provided for Capital Purposes	3,296,156	2,130,604	877,050	852,596	1,125,409	1,208,148	1,235,958	1,364,945	1,425,900	1,590,742	1,694,472	1,837,894

Berrigan Shire Council
10 Year Financial Plan for the Years ending 30 June 2027
BALANCE SHEET - CONSOLIDATED
 Scenario: < Enter Scenario Name On Cover Sheet >

	Actuals	Current Year	Projected Years									
	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
ASSETS												
Current Assets												
Cash & Cash Equivalents	4,125,000	2,755,520	2,257,300	2,016,622	2,215,005	1,891,701	2,287,243	2,902,188	4,182,590	5,151,275	5,614,245	9,456,826
Investments	19,630,000	18,327,903	18,281,667	18,932,653	19,432,653	20,432,653	22,332,653	24,132,653	25,732,653	28,032,653	31,182,653	31,182,653
Receivables	1,230,000	1,296,671	1,275,512	1,273,746	1,294,777	1,324,131	1,357,313	1,386,977	1,421,285	1,461,574	1,503,240	1,547,784
Inventories	223,000	529,951	469,528	474,628	482,348	486,588	492,787	499,077	507,576	511,932	518,501	525,182
Other	27,000	71,267	60,534	61,798	63,126	63,656	64,783	65,556	66,995	67,580	68,771	69,811
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	25,235,000	22,981,311	22,344,542	22,759,446	23,487,908	24,198,728	26,534,780	28,986,451	31,911,099	35,225,014	38,887,410	42,782,256
Non-Current Assets												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	-	79,310	79,310	79,310	79,310	79,310	79,310	79,310	79,310	79,310	79,310	79,310
Inventories	185,000	118,271	118,271	118,271	118,271	118,271	118,271	118,271	118,271	118,271	118,271	118,271
Infrastructure, Property, Plant & Equipment	215,802,000	223,432,700	227,828,266	228,049,700	228,470,615	229,059,533	227,985,705	226,802,650	225,218,066	223,478,332	221,609,550	219,647,665
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	215,987,000	223,630,281	228,025,847	228,247,281	228,668,197	229,257,114	228,183,286	227,000,231	225,415,647	223,675,913	221,807,131	219,845,246
TOTAL ASSETS	241,222,000	246,611,593	250,370,388	251,006,727	252,156,105	253,455,841	254,718,066	255,986,682	257,326,746	258,900,926	260,694,541	262,627,502
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	929,000	2,166,887	1,878,467	1,743,267	1,780,927	1,796,330	1,828,631	1,851,185	1,892,146	1,909,580	1,943,722	1,973,788
Borrowings	253,000	148,749	155,057	161,692	168,814	176,035	183,883	191,798	98,994	-	-	-
Provisions	2,641,000	2,648,698	2,648,698	2,648,698	2,648,698	2,648,698	2,648,698	2,648,698	2,648,698	2,648,698	2,648,698	2,648,698
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	3,823,000	4,964,334	4,683,222	4,553,657	4,598,439	4,621,063	4,661,212	4,691,681	4,639,839	4,558,278	4,592,420	4,622,486
Non-Current Liabilities												
Payables	-	8,193	8,193	8,193	8,193	8,193	8,193	8,193	8,193	8,193	8,193	8,193
Borrowings	1,297,000	1,147,649	992,592	830,900	662,086	486,051	302,168	110,370	11,376	11,376	11,376	11,376
Provisions	354,000	346,302	346,302	346,302	346,302	346,302	346,302	346,302	346,302	346,302	346,302	346,302
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	1,651,000	1,502,144	1,347,087	1,185,395	1,016,581	840,546	656,663	464,865	365,871	365,871	365,871	365,871
TOTAL LIABILITIES	5,474,000	6,466,479	6,030,309	5,739,052	5,615,020	5,461,609	5,317,875	5,156,546	5,005,710	4,924,149	4,958,291	4,988,357
Net Assets	235,748,000	240,145,114	244,340,079	245,267,675	246,541,085	247,994,233	249,400,191	250,830,136	252,321,036	253,976,778	255,736,250	257,639,145
EQUITY												
Retained Earnings	100,527,156	104,924,270	109,119,236	110,046,832	111,320,241	112,773,389	114,179,347	115,609,292	117,100,193	118,755,934	120,515,406	122,418,301
Revaluation Reserves	135,220,844	135,220,844	135,220,844	135,220,844	135,220,844	135,220,844	135,220,844	135,220,844	135,220,844	135,220,844	135,220,844	135,220,844
Council Equity Interest	235,748,000	240,145,114	244,340,079	245,267,675	246,541,085	247,994,233	249,400,191	250,830,136	252,321,036	253,976,778	255,736,250	257,639,145
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	235,748,000	240,145,114	244,340,079	245,267,675	246,541,085	247,994,233	249,400,191	250,830,136	252,321,036	253,976,778	255,736,250	257,639,145

Berrigan Shire Council												
10 Year Financial Plan for the Years ending 30 June 2027												
CASH FLOW STATEMENT - CONSOLIDATED												
Scenario: < Enter Scenario Name On Cover Sheet >	Actuals 2015/16	Current Year 2016/17	2017/18	2018/19	2019/20	2020/21	Projected Years					2026/27
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	9,275,000	9,327,606	9,579,559	9,771,480	9,972,344	10,177,591	10,387,197	10,601,260	10,819,878	11,043,153	11,271,191	11,504,098
User Charges & Fees	2,937,000	1,711,987	1,676,209	1,688,341	1,711,136	1,734,500	1,758,449	1,782,997	1,808,157	1,833,945	1,857,377	1,883,957
Interest & Investment Revenue Received	743,000	622,454	716,539	706,014	701,680	719,266	753,606	825,907	904,102	996,318	1,093,947	1,211,175
Grants & Contributions	10,579,000	10,857,366	9,567,818	6,382,158	6,794,951	6,809,545	6,797,706	6,756,538	6,821,130	6,887,110	6,958,592	7,031,835
Bonds & Deposits Received	10,000	-	-	-	-	-	-	-	-	-	-	-
Other	1,666,000	522,044	518,827	531,441	521,882	530,656	541,926	551,337	560,280	569,973	580,271	590,033
Payments:												
Employee Benefits & On-Costs	(7,279,000)	(3,929,740)	(4,026,184)	(4,302,179)	(4,212,571)	(4,204,416)	(4,307,365)	(4,412,852)	(4,520,937)	(4,631,685)	(4,745,162)	(4,861,436)
Materials & Contracts	(4,705,000)	(5,704,773)	(6,074,304)	(5,909,260)	(6,018,192)	(6,084,809)	(6,161,107)	(6,262,026)	(6,365,169)	(6,452,398)	(6,534,813)	(6,636,222)
Borrowing Costs	(29,000)	(61,372)	(51,739)	(45,431)	(38,796)	(31,675)	(24,454)	(16,605)	(8,690)	(1,250)	-	-
Bonds & Deposits Refunded	(53,000)	-	-	-	-	-	-	-	-	-	-	-
Other	(1,943,000)	(2,256,238)	(1,971,802)	(2,041,546)	(2,097,478)	(2,115,768)	(2,169,640)	(2,188,098)	(2,246,420)	(2,269,856)	(2,326,802)	(2,368,229)
Net Cash provided (or used in) Operating Activities	11,201,000	11,089,335	9,934,924	6,781,018	7,334,954	7,534,891	7,576,318	7,638,459	7,772,331	7,975,309	8,154,601	8,355,211
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	1,502,097	596,236	149,014	-	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	330,000	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	164,000	458,500	346,000	399,000	455,500	314,000	249,000	289,000	281,000	291,000	291,000	291,000
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	148,000	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	(3,000,000)	(200,000)	(550,000)	(800,000)	(500,000)	(1,000,000)	(1,900,000)	(1,800,000)	(1,600,000)	(2,300,000)	(3,150,000)	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	(9,068,000)	(13,965,500)	(10,676,631)	(6,614,653)	(6,930,379)	(7,003,381)	(5,353,741)	(5,328,631)	(4,981,131)	(4,898,631)	(4,832,631)	(4,803,631)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	(79,000)	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	(11,505,000)	(12,204,903)	(10,284,395)	(6,866,640)	(6,974,879)	(7,689,381)	(7,004,741)	(6,839,631)	(6,300,131)	(6,907,631)	(7,691,631)	(4,512,631)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	(262,000)	(253,912)	(148,749)	(155,057)	(161,692)	(168,814)	(176,035)	(183,883)	(191,798)	(98,994)	-	-
Repayment of Finance Lease Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	(262,000)	(253,912)	(148,749)	(155,057)	(161,692)	(168,814)	(176,035)	(183,883)	(191,798)	(98,994)	-	-
Net Increase/(Decrease) in Cash & Cash Equivalents	(566,000)	(1,369,480)	(498,220)	(240,679)	198,383	(323,304)	395,542	614,945	1,280,402	968,684	462,971	3,842,580
plus: Cash, Cash Equivalents & Investments - beginning of year	4,691,000	4,125,000	2,755,520	2,257,300	2,016,622	2,215,005	1,891,701	2,287,243	2,902,188	4,182,590	5,151,275	5,614,245
Cash & Cash Equivalents - end of the year	4,125,000	2,755,520	2,257,300	2,016,622	2,215,005	1,891,701	2,287,243	2,902,188	4,182,590	5,151,275	5,614,245	9,456,826
Cash & Cash Equivalents - end of the year	4,125,000	2,755,520	2,257,300	2,016,622	2,215,005	1,891,701	2,287,243	2,902,188	4,182,590	5,151,275	5,614,245	9,456,826
Investments - end of the year	19,630,000	18,327,903	18,281,667	18,932,653	19,432,653	20,432,653	22,332,653	24,132,653	25,732,653	28,032,653	31,182,653	31,182,653
Cash, Cash Equivalents & Investments - end of the year	23,755,000	21,083,423	20,538,967	20,949,274	21,647,658	22,324,354	24,619,896	27,034,841	29,915,243	33,183,928	36,796,898	40,639,479
Representing:												
- External Restrictions	14,018,376	13,832,154	13,900,733	14,489,251	15,302,522	15,678,849	17,310,913	19,316,978	21,582,193	23,914,593	26,491,700	29,230,302
- Internal Restrictions	4,648,734	3,870,799	3,780,420	3,871,232	3,755,327	3,921,288	4,447,510	4,910,724	5,402,085	5,919,862	6,454,329	7,005,766
- Unrestricted	5,087,890	3,380,469	2,857,813	2,588,792	2,589,809	2,724,216	2,861,473	2,807,138	2,930,965	3,349,472	3,850,869	4,403,410
	23,755,000	21,083,423	20,538,967	20,949,274	21,647,658	22,324,354	24,619,896	27,034,841	29,915,243	33,183,928	36,796,898	40,639,479

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	Sum of 2016/17 Budget Carried Forward	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST	2019/20 REVISED BUDGET FORECAST	2020/21 REVISED BUDGET FORECAST
AND TOTAL	(256,846)	(856,464)	(72,148)	(93,265)	(115,991)
SUSTIANABLE NATURAL AND BUILT ENVIRONMENTS	(2,529,640)	(7,181,235)	(7,417,217)	(7,448,814)	(7,521,764)
0011-0000 RURAL SEALED ROADS - MAINTENANCE		(404,782)	(410,854)	(417,017)	(423,272)
0013-0000 RURAL UNSEALED ROADS - MAINTENANCE		(576,825)	(585,477)	(594,259)	(603,173)
0015-0226 MR226 NANGUNIA ST & HUGHES ST		-	-	-	-
0015-0356 MR356 BERRIGAN - OAKLANDS RD		-	-	-	-
0015-0363 MR363 BERRIGAN - BAROOGA RD		-	-	-	-
0015-0550 MR550 TOCUMWAL - MULWALA RD		-	-	-	-
0015-0564 MR564 BERRIGAN - JERILDERIE RD		-	-	-	-
0015-0999 RTA MR BLOCK GRANT BUDGET ONLY		(706,000)	(706,000)	(706,000)	(706,000)
0015-1226 MR226 CAPITAL PROJECTS		-	-	-	-
0015-1363 MR363 CAPITAL PROJECTS		-	-	-	-
0015-1550 MR550 CAPITAL PROJECTS		-	-	-	-
0015-1564 MR564 CAPITAL PROJECTS		-	-	-	-
0015-5363 MR363		-	-	-	-
0015-6363 RECO MR 363 RIV HWY TO COB ST		-	-	-	-
0015-7226 MR226 NANGUNIA ST 10/11 PROJEC		-	-	-	-
0015-9999 Block Grant - UNSPENT FUNDS		-	-	-	-
0021-0000 OTHER URBAN SEALED ROADS - MAINTENANCE		(549,318)	(557,558)	(565,921)	(574,410)
0023-0000 OTHER URBAN UNSEALED ROADS - MAINTENANCE		(63,945)	(64,904)	(65,878)	(66,866)
1214-0105 CONTRIB CENTRAL MURRAY COUNTY		(124,731)	(127,225)	(129,770)	(132,365)
1411-0110 ENV. SERV SALARIES & ALLOWANCE		(413,178)	(423,507)	(434,095)	(444,947)
1411-0120 ENV. SERV VEHICLE OPERATING EX		(44,554)	(45,445)	(46,354)	(47,281)
1411-0125 ENV. SERV STAFF TRAINING		(12,240)	(12,485)	(12,735)	(12,989)
1411-0130 ENV. SERV CONFERENCES/SEMINARS		(5,040)	(5,141)	(5,243)	(5,348)
1411-0135 ENV. SERV OFFICE EXPENSES		(5,583)	(5,666)	(5,751)	(5,838)
1411-0136 ENV. SERV ADVERTISING EXPENSES		(2,774)	(2,830)	(2,886)	(2,944)
1411-0137 ENV. SERV OFFICE EXP-TELEPHONE		(2,040)	(2,081)	(2,122)	(2,165)
1411-0140 BUILDING SURVEYOR ACCREDITATION		(3,000)	(3,000)	(3,000)	(3,000)

	Sum of 2016/17 Budget Carried Forward	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST	2019/20 REVISED BUDGET FORECAST	2020/21 REVISED BUDGET FORECAST
AND TOTAL	(256,846)	(856,464)	(72,148)	(93,265)	(115,991)
1411-0145 ENV. SERV LEGAL EXPENSES		(5,000)	(5,000)	(5,000)	(5,000)
1411-0146 ENV. SERV CONSULTANCY		(2,000)	(2,000)	(2,000)	(2,000)
1411-0150 COMMUNITY CLEAN-UP EXPENSE		-	-	-	-
1411-0186 DA TRACKING PROJECT		-	-	-	-
1411-0187 ELECTRONIC HOUSING PROJECT		(2,500)	(2,500)	(2,500)	(2,500)
1411-0190 LESS: CHARGED TO OTHER FUNDS		484,300	484,300	484,300	484,300
1411-0195 ENV. SERV ADMIN CHARGES		(102,715)	(102,715)	(102,715)	(102,715)
1412-0105 DWM ADMIN CHARGES		(213,670)	(213,670)	(213,670)	(213,670)
1412-0140 COLLECTION EXPENSES - CONTRACT		(208,380)	(211,505)	(214,678)	(217,898)
1412-0141 DWM WASTE COLLECTION FEE EXP		(129,413)	(131,354)	(133,324)	(135,324)
1412-0142 CONTRACT SUPERVISION FEES (MOI)		(6,192)	(6,284)	(6,378)	(6,474)
1412-0150 TIP OPERATION EXPENSES - TOC		(119,770)	(121,567)	(123,390)	(125,241)
1412-0151 TOC TIP OP EXPS - INSURANCE		(3,774)	(3,849)	(3,926)	(4,005)
1412-0155 TIP OPERATIONS EXPENSES - BGN		(150,829)	(153,092)	(155,388)	(157,719)
1412-0156 BGN TIP OP. EXPS - INSURANCE		(3,774)	(3,849)	(3,927)	(4,005)
1412-0157 TIP OP. EXPS BGN - ELECTRICITY		(4,080)	(4,162)	(4,245)	(4,330)
1412-0158 TIP OPERATIONS TELEPHONE		(938)	(957)	(976)	(996)
1412-0160 RECYCLE CENTRE OPERATIONS EXPE		(53,186)	(53,984)	(54,794)	(55,616)
1412-0161 RECYCLE CENTRE - INSURANCE		(4,080)	(4,162)	(4,245)	(4,330)
1412-0162 RECYCLABLES COLLECTION EXPENSE		(165,141)	(167,617)	(170,132)	(172,684)
1412-0165 FINLEY RECYCLE CENTRE BLDG MTC		(203)	(206)	(209)	(212)
1412-0167 BERRIGAN TIP BLDG MTCE		(508)	(515)	(523)	(531)
1412-0185 DRUMMUSTER OPERATIONAL EXPENDI		(4,364)	(4,430)	(4,496)	(4,564)
1412-0505 PURCHASE OF BINS		(5,000)	(5,000)	(5,000)	-
1412-0506 FINLEY TIP - FENCING AROUND BI		-	-	-	-
1412-0512 BERRIGAN & FINLEY TIP - CRUSHED ROCK		-	-	-	-
1412-0527 BGN - NEW LANDFILL HOLE		-	-	-	-
1412-0528 BERRIGAN TIP - FENCE		-	-	-	-
1412-0529 FIN TIP FENCE		-	-	-	-
1412-0530 REHAB EXHAUSTED LANDFILLS		-	-	-	-

	Sum of 2016/17 Budget Carried Forward	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST	2019/20 REVISED BUDGET FORECAST	2020/21 REVISED BUDGET FORECAST
AND TOTAL	(256,846)	(856,464)	(72,148)	(93,265)	(115,991)
1412-0531 CONCRETE CRUSHING		-	-	-	-
1414-0105 STREET & GUTTER CLEANING		(168,795)	(171,326)	(173,896)	(176,505)
1414-0110 RUBBISH COLLECTION BEACH AREAS		(33,800)	(34,306)	(34,821)	(35,343)
1416-0110 STORM WATER DRAINAGE MTCE		(100,485)	(101,992)	(103,522)	(105,075)
1416-0111 STORMWATER DRAIN - ELECTRICITY		(18,360)	(18,727)	(19,102)	(19,484)
1416-0160 INTEREST-DRAINAGE INT LOAN 385		-	-	-	-
1416-0161 LOAN 387 INTEREST EXPENSE		-	-	-	-
1416-0998 ASSET MANAGEMENT - DRAINAGE		-	-	-	-
1416-2410 LIRS - US/W DRAINAGE INTEREST		(51,739)	(45,431)	(38,796)	(31,675)
1416-2411 LIRS - US/W DRAINAGE PRINCIPAL		(148,749)	(155,057)	(161,692)	(168,814)
1417-0525 PRINCIPAL-DRAINAGE INTLOAN 385		-	-	-	-
1417-0530 LOAN 387 PRINCIPAL - CURRENT		-	-	-	-
1417-0540 REMODEL LOCO DAM		-	-	-	-
1417-0541 RILEY COURT STORMWATER DETENTION BASIN		-	-	-	-
1417-0546 RETENTION POND - RIV HWY FIN		-	-	-	-
1417-0551 CONSTRUCT PUMP STATION TOC GOLF	(24,955)	-	-	-	-
1417-0554 CHANTER ST - RAILWAY TO JERSEY	(86,700)	-	-	-	-
1417-0555 CRAWFORD SUBDIV DRAIN TO TOC SEWER		-	-	-	-
1417-0677 WILLIAM ST - HAMPDEN TO EAST		-	-	-	-
1417-0822 MURRAY ST - HEADFORD TO OSBORNE (TP)	(58,735)	-	-	-	-
1417-0824 GEORGE ST PUMPSTATION		-	-	-	-
1417-0825 LIRS - EAST RIVERINA HWY	(291,020)	-	-	-	-
1417-0826 LIRS - FLYNN ST AREA	(4,075)	-	-	-	-
1417-0827 FLYNN ST AREA		-	-	-	-
1417-0828 FINLEY ST DETENTION BASIN	(45,827)	-	-	-	-
1417-0829 WILLIAM ST CROSS CONNECTION		-	-	-	-
1417-0830 BRUTON ST ELEC & PIPEWORK	(150,000)	-	-	-	-
1417-0831 GEORGE ST-DEAN ST PUMP STATION		-	-	-	-
1417-0833 DRUMMOND ST RAILWAY TO DROHAN	(13,207)	-	-	-	-
1417-0834 ENDEVOUR ST NEW PUMP STATION	(47,239)	-	-	-	-

	Sum of 2016/17 Budget Carried Forward	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST	2019/20 REVISED BUDGET FORECAST	2020/21 REVISED BUDGET FORECAST
AND TOTAL	(256,846)	(856,464)	(72,148)	(93,265)	(115,991)
1417-0835 MURRAY ST WARMATTA TO WOLAMAI	(22,500)	-	-	-	-
1417-0836 LANE 961 BRUTON ST BGA ST NTH		-	-	-	-
1417-0837 TUPPAL ST FINLEY	(75,695)	-	-	-	-
1417-0838 MAY LAWSON CROSS CONNECTION		-	-	-	-
1417-0839 TOC TOWN ENTRY - DEAN ST	(30,000)	-	-	-	-
1417-0840 CORCORAN ST RISING MAIN	(20,000)	-	-	-	-
1417-0841 JERILDERIE ST HORSFALL TO NANG		-	-	-	-
1417-0842 JERILDERIE ST - NANGUNIA TO ORR		-	-	-	-
1417-0843 BRUTON ST - EXT JERILDERIE NTH		-	-	-	-
1417-0844 BRUTON ST - EXT TO CHARLOTTE		-	-	-	-
1417-0845 MCALLISTER St - HEADFORD TO OSB		-	-	-	-
1417-0846 JERSEY ST - CHANTER TO TUPPAL		-	-	-	-
1418-0110 LEVEE BANKS MTCE		(50,750)	(51,511)	(52,287)	(53,068)
1418-0130 MURRAY DARLING ASSOCIATION		(2,040)	(2,081)	(2,122)	(2,165)
1418-0140 LEVEE BANKS ADMIN CHARGES		(39,036)	(39,036)	(39,036)	(39,036)
1418-0500 LEVEE - TOC FORESHORE WORKS		-	-	-	-
1610-0105 SEWERAGE ADMIN CHARGE - ADMINI		(183,821)	(183,821)	(183,821)	(183,821)
1610-0106 SEWER ADMIN CHARGE - ENGINEERI		(277,007)	(277,007)	(277,007)	(277,007)
1610-0117 SEWERAGE SERVICE - RENTAL CONT		(48,320)	(48,320)	(48,320)	(48,320)
1610-0155 SEWER WRITE OFF BAD DEBTS		(1,000)	(1,000)	(1,000)	(1,000)
1610-0504 OFFICE EQUIP/FURN NON CAPITAL		(500)	(500)	(500)	(500)
1610-0512 PUMP REPLACEMENT		-	-	-	-
1610-0517 GRAVEL POND BANKS - TOC		-	-	-	-
1610-0522 ROCK BEACHING - TOC RECYCLE PONDS		-	-	-	-
1610-0526 SEWER MAIN UPGRADES - TOCUMWAL		-	-	-	-
1610-0527 UPGRADE AMENITIES AT ALL STP		-	-	-	-
1610-0550 BGN - STP FENCE		-	-	-	-
1610-0580 BGA SEWER MAIN UPGRADE		-	-	-	-
1610-0590 BGN SEWER MAIN UPGRADES		-	-	-	-
1610-0595 FIN SEWER MAIN UPGRADES		-	-	-	-

	Sum of 2016/17 Budget Carried Forward	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST	2019/20 REVISED BUDGET FORECAST	2020/21 REVISED BUDGET FORECAST
AND TOTAL	(256,846)	(856,464)	(72,148)	(93,265)	(115,991)
1610-0600 TOC SEWER MAIN UPGRADES		-	-	-	-
1610-0621 BGA UPGRADE PUMP STATION		-	-	-	-
1610-0652 REPLACEMENT OF MINOR PLANT		-	-	-	-
1610-0655 BGN UPGRADE PUMP STATIONS		-	-	-	-
1610-0658 SPARE PUMPS FOR LOW PRESS SYS		-	-	-	-
1610-0705 FIN UPGRADE PUMP STATIONS		-	-	-	-
1610-0707 SEAL ACCESS TO STW & TRUCK WAS	(15,483)	-	-	-	-
1610-0708 TOC-REFURBISH CONCRETE WORK		-	-	-	-
1610-0743 UPGRADE SEWER TELEMETRY		-	-	-	-
1610-0852 IMPROVE EMBANKMENT OF THE PONDS	(6,674)	-	-	-	-
1610-0880 BGA - DUMPING POINT FOR CARAVANS		-	-	-	-
1610-0881 BGN - REFURBSH CONCRETE WORK, TRICKLE FILTER, STP, CHANNEL	(24,735)	-	-	-	-
1610-0882 BGN - REPLACE PUMP STATION LIDS, INSTALL HOLDING BRACKETS		-	-	-	-
1610-0883 FIN - GRAVEL POND BANKS		-	-	-	-
1610-0884 FIN - REFURBISH CONCRETE WORK		-	-	-	-
1610-0887 TOC - PUMP STATIONS UPGRADE		-	-	-	-
1610-0888 TOC - CRUSHED ROCK ON PS ACCESS AREAS		-	-	-	-
1610-0890 BGA-DESILT PRIMARY POND		-	-	-	-
1610-0891 BGN-DESILT SLUDGE LAGOON	(50,000)	-	-	-	-
1610-0892 BGA-MINOR REPAIR/REPLACE		-	-	-	-
1610-0893 BGN-MINOR REPAIR/REPLACE		-	-	-	-
1610-0895 FIN-MINOR REPAIR/REPLACE		-	-	-	-
1610-0896 FIN-POND FENCING		-	-	-	-
1610-0897 TOC-MINOR REPAIR/REPLACE		-	-	-	-
1610-0898 BGN - POND FENCING		-	-	-	-
1610-0899 FIN - DESILT PRIMARY POND		-	-	-	-
1610-0900 FIN - UPGRADE PUMP STATION		-	-	-	-
1610-0901 NEW DRYING BED		-	-	-	-
1611-0109 RECREATION FACILITIES DONATION		(900)	(900)	(900)	(900)
1611-0110 SEWER TREATMENT - OP EXP - BGA		(7,765)	(7,881)	(7,999)	(8,119)

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AND TOTAL	(256,846)	(856,464)	(72,148)	(93,265)	(115,991)
1611-0111 SEWER TREATMENT BGA INSURANCE		(306)	(312)	(318)	(325)
1611-0113 SEWER TREATMENT -BGA TELEPHONE		(153)	(156)	(159)	(162)
1611-0125 SEWER TREATMENT - OP EXP - BGN		(86,275)	(87,569)	(88,883)	(90,216)
1611-0127 SEWER TREATMENT -BGN INSURANCE		(3,876)	(3,954)	(4,033)	(4,113)
1611-0128 SEWER TREATMENT BGN -TELEPHONE		(3,264)	(3,329)	(3,396)	(3,464)
1611-0129 SEWER - EFFLUENT RE-USE - BGN		(5,481)	(5,563)	(5,647)	(5,731)
1611-0140 SEWER TREATMENT - OP EXP - FIN		(93,888)	(95,296)	(96,725)	(98,176)
1611-0141 SEWER TREATMENT -FIN INSURANCE		(3,978)	(4,058)	(4,139)	(4,221)
1611-0142 SEWER TREATMENT-FIN ELECTRICIT		(15,555)	(15,866)	(16,183)	(16,507)
1611-0143 SEWER TREATMENT FIN- TELEPHONE		(357)	(364)	(371)	(379)
1611-0144 SEWER - EFFLUENT RE-USE - FIN		(6,293)	(6,387)	(6,483)	(6,580)
1611-0155 SEWER TREATMENT - OP EXP - TOC		(105,763)	(107,349)	(108,960)	(110,594)
1611-0156 SEWER TREATMENT -TOC INSURANCE		(4,182)	(4,266)	(4,351)	(4,438)
1611-0157 SEWER TREATMENT-TOC ELECTRICIT		(20,808)	(21,224)	(21,649)	(22,082)
1611-0158 SEWER TREATMENT -TOC TELEPHONE		(581)	(593)	(605)	(617)
1611-0159 SEWER - EFFLUENT RE-USE - TOC		(21,823)	(22,150)	(22,482)	(22,819)
1611-0170 RETIC - OP EXP - BGA		(7,359)	(7,469)	(7,581)	(7,695)
1611-0171 RETIC OP EXP ELECTRICITY -BGA		(18,972)	(19,351)	(19,738)	(20,133)
1611-0185 RETIC - OP EXP - BGN		(30,653)	(31,113)	(31,579)	(32,053)
1611-0186 RETIC OP EXP - ELECTRICITY BGN		(15,708)	(16,022)	(16,343)	(16,669)
1611-0200 RETIC - OP EXP - FIN		(34,916)	(35,440)	(35,971)	(36,511)
1611-0201 RETIC OP EXP ELECTRICITY - FIN		(18,054)	(18,415)	(18,783)	(19,159)
1611-0215 RETIC - OP EXP - TOC		(21,315)	(21,635)	(21,959)	(22,289)
1611-0216 RETIC OP EXP ELECTRICITY - TOC		(21,726)	(22,161)	(22,604)	(23,056)
1611-0230 PUMPING STATIONS OP EXP BGA		(87,189)	(88,496)	(89,824)	(91,171)
1611-0231 PUMPING STATIONS OP EXP BGN		(38,976)	(39,561)	(40,154)	(40,756)
1611-0232 PUMPING STATIONS OP EXP FIN		(55,318)	(56,147)	(56,989)	(57,844)
1611-0233 PUMPING STATIONS OP EXP TOC		(66,889)	(67,892)	(68,910)	(69,944)
1611-0234 LOW PRESSURE SYSTEM - BGA		(6,598)	(6,696)	(6,797)	(6,899)
1611-0235 LOW PRESSURE SYSTEM - BGN		(4,060)	(4,121)	(4,183)	(4,245)

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AND TOTAL	(256,846)	(856,464)	(72,148)	(93,265)	(115,991)
1611-0236 LOW PRESSURE SYSTEM - FIN		(2,944)	(2,988)	(3,032)	(3,078)
1611-0237 LOW PRESSURE SYSTEM - TOC		(9,541)	(9,684)	(9,829)	(9,977)
1611-0250 SEWERAGE CONNECTIONS - SHIRE		(15,936)	(16,175)	(16,417)	(16,663)
1611-0340 SEWER SAMPLING / MONITORING		(8,323)	(8,448)	(8,575)	(8,703)
1611-0341 RAISING OF SEWER MANHOLD LIDS		(15,022)	(15,247)	(15,476)	(15,708)
1611-0342 TOCUMWAL CCTV		(38,976)	(39,561)	(40,154)	(40,756)
1611-0344 INSTALLATION OF RPZ		-	-	-	-
1612-0105 BANK & GOVT CHARGES		(7,650)	(7,803)	(7,959)	(8,118)
1612-0155 BGN TRUCK WASH OPERATING EXPEN		(558)	(567)	(575)	(584)
1612-0156 BGN TRUCK WASH ELECTRICITY		(592)	(603)	(616)	(628)
1612-0157 BGN TRUCK WASH - TELEPHONE		(367)	(375)	(382)	(390)
1612-0160 BGN TRUCK WASH MTCE		(1,117)	(1,133)	(1,150)	(1,168)
1612-0170 FIN TRUCK WASH OPERATING EXPEN		(3,654)	(3,709)	(3,764)	(3,821)
1612-0171 FIN TRUCK WASH - ELECTRICITY		(2,142)	(2,185)	(2,229)	(2,273)
1612-0172 FIN TRUCK WASH - TELEPHONE		(449)	(458)	(467)	(476)
1612-0175 FIN TRUCK WASH MTCE		(2,030)	(2,060)	(2,091)	(2,123)
1612-0180 INSTALLATION OF RCD's		-	-	-	-
1612-0181 BGN TRUCK WASH AVDATA PUMP		-	-	-	-
1612-0182 FIN TRUCK WASH AVDATA PUMP		-	-	-	-
1612-0500 TOC WASH BAY		-	-	-	-
1810-0190 BUILDING CONTROL ADMIN CHARGES		(238,001)	(238,001)	(238,001)	(238,001)
1905-0100 TOWN ENTRY - BAROOGA		-	-	-	-
1905-0200 TOWN ENTRY - BERRIGAN		-	-	-	-
1905-0300 TOWN ENTRY - FINLEY	(145,265)	-	-	-	-
1905-0400 TOWN ENTRY - TOCUMWAL	(204,624)	-	-	-	-
1910-0100 TOWN ENTRANCE DESIGN		-	-	-	-
1910-0316 RESEAL DENISON ST FIN		-	-	-	-
1910-0336 RESEAL SCOLLAR ST (OSBOURNE)		-	-	-	-
1910-0338 RESEAL MURRAY ST - SERVICE RD TO SWIM POOL	(13,275)	-	-	-	-
1910-0348 R/S BANKER ST 262-536		-	-	-	-

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AND TOTAL	(256,846)	(856,464)	(72,148)	(93,265)	(115,991)
1910-0357 R/S McALLISTER ST 216-679		-	-	-	-
1910-0364 R/S HILL ST 0- 70	(2,268)	-	-	-	-
1910-0365 R/S HILL ST 70-392	(7,245)	-	-	-	-
1910-0366 R/S HILL ST 392-492	(3,300)	-	-	-	-
1910-0576 RESEAL BROWNE ST TOC		-	-	-	-
1910-0725 TUPPAL ST - MORRIS TO TOWN BEA		-	-	-	-
1910-0818 RESEAL HOWE ST FINLEY		-	-	-	-
1910-0822 RESEAL MURRAY ST FINLEY		-	-	-	-
1910-0823 RESEAL MURRAY ST (MARY LAWSON)		-	-	-	-
1910-0825 RESEAL MURRAY HUT DR 0-125	(4,560)	-	-	-	-
1910-0827 RESEAL TOCUMWAL ST FINLEY		-	-	-	-
1910-0832 RESEAL WARMATTA ST FIN		-	-	-	-
1910-0836 RESEAL NANGUNIA WIRUNA ST 455		-	-	-	-
1910-0837 RESEAL RILEY CRT 0-105	(15,000)	-	-	-	-
1910-0838 RESEAL OSBOURNE - BAROOGA ST		-	-	-	-
1910-0839 RESEAL TUPPAL ST		-	-	-	-
1910-0840 RESEAL HEADFORD ST MURRAY-ARCH		-	-	-	-
1910-0841 RESEAL HEADFORD ST OSBOUR-TONG		-	-	-	-
1910-0842 RESEAL BAROOGA ST NTH 203-337		-	-	-	-
1910-0843 RESEAL CHARLOTTE ST 752-871	(8,278)	-	-	-	-
1910-0844 RESEAL SHORT ST 59-350		-	-	-	-
1910-0857 RESEAL ULUPNA ST FINLEY		-	-	-	-
1910-0907 RESEAL BEASLY CRT TOC		-	-	-	-
1910-0910 RESEAL BRIDGE ST TOC		-	-	-	-
1910-0917 RESEAL DENILQUIN ST TOC		-	-	-	-
1910-0923 RESEAL GOLF LINKS DR TOC		-	-	-	-
1910-0925 RESEAL HENNESSY ST TOC		-	-	-	-
1910-0933 RESEAL KELLY ST TOC		-	-	-	-
1910-0979 RESEAL BOYD ST		-	-	-	-
1910-0980 RESEAL CALAWAY ST TOC		-	-	-	-

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AND TOTAL	(256,846)	(856,464)	(72,148)	(93,265)	(115,991)
1911-0007 RESEAL BACK BAROOGA RD - MR550		-	-	-	-
1911-0009 RESEAL COLDWELLS RD		-	-	-	-
1911-0062 RESEAL CROSBIES RD - BRIDGE		-	-	-	-
1911-0127 RESEAL OLD TOC BER RD		-	-	-	-
1911-0156 RESEAL VARIOUS INTERSECTIONS A		-	-	-	-
1911-0159 RESEAL KELLYS RD	(4,977)	-	-	-	-
1911-0187 BUS STOP CNR BRUCE BIRREL DR		-	-	-	-
1911-0212 RESEAL COBRAM RD		-	-	-	-
1911-0213 RESEAL SEPPELTS RD 0-60		-	-	-	-
1911-0218 RESEAL WOOLSHED RD 17950-18059		-	-	-	-
1911-0223 RESEAL DRAYTONS RD		-	-	-	-
1911-0228 R/S LARKINS RD 0-1780		-	-	-	-
1911-0285 WOODSTOCK - VARIOUS		-	-	-	-
1911-0302 RESEAL WOOLSHED ROAD 40-2562		-	-	-	-
1911-0303 RESEAL TUPPAL ROAD		-	-	-	-
1911-0307 RESEAL LOGIE BRAE RD	(30,000)	-	-	-	-
1911-0308 RESEAL MELROSE RD 4950-7250		-	-	-	-
1911-0309 RESEAL MURRAY ST TOCUMWAL	(13,000)	-	-	-	-
1911-0310 RESEAL OAKENFALL RD 0-3924	(49,000)	-	-	-	-
1911-0311 RESEAL OLD TOC RD 1907-2913	(17,000)	-	-	-	-
1911-0312 RESEAL PINEY RD 4576-6594	(38,000)	-	-	-	-
1911-0313 RESEAL PINEY RD 00-2400	(47,000)	-	-	-	-
1911-0314 RESEAL STH COREE RD 2459-3708	(34,000)	-	-	-	-
1911-0315 RESEAL STH COREE RD 8320-8777		-	-	-	-
1911-0316 RESEAL YARRAWONGA RD 0-2676		-	-	-	-
1911-0565 BROUGHANS RD -WEST END		-	-	-	-
1912-0003 RESHEET ENNAL RD		-	-	-	-
1912-0023 RESHEET NOLANS RD		-	-	-	-
1912-0024 RESHEET ERINDALE RD		-	-	-	-
1912-0025 RESHEET YUBA RD		-	-	-	-

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1912-0045 RESHEET AUBURN MOMALONG RD		-	-	-	-
1912-0071 RESHEET SULLIVANS RD		-	-	-	-
1912-0073 RESHEET DUNCANS RD		-	-	-	-
1912-0086 RESHEET MCDONALDS RD		-	-	-	-
1912-0088 RESHEET MCALLISTERS ROAD		-	-	-	-
1912-0114 RESHEET COULTERS RD		-	-	-	-
1912-0121 FIRE BREAKS - RURAL UNSEALED R		-	-	-	-
1912-0138 RESHEET HAYFIELDS RD		-	-	-	-
1912-0139 RESHEET WARATAH RD SH20 to PYL		-	-	-	-
1912-0144 RESHEET HOGANS RD		-	-	-	-
1912-0157 RESHEET FEGANS RD SH20 RENOLYD		-	-	-	-
1912-0167 RESHEET WINTERS ROAD		-	-	-	-
1912-0241 RESHEET ADCOCKS RD LANGUNYAH		-	-	-	-
1912-0242 RESHEET EDNIES RD YARRAWONGA		-	-	-	-
1913-0543 BUCHANANS RD - GUNNAMARA WIRUN		-	-	-	-
1913-0544 BENT ST - END SEAL TO BAROOGA		-	-	-	-
1913-0552 HARRIS ST - FLYNN ST HAYES ST	(25,000)	-	-	-	-
1913-0553 LANE 961 - BRUTON ST BAROOGA		-	-	-	-
1913-0554 CHANTER ST - RAILWAY TO JERSEY	(68,939)	-	-	-	-
1913-0621 TAKARI ST BGA		-	-	-	-
1913-0706 WILLIAM ST - HAMPDEN ST TO EAS	(64,003)	-	-	-	-
1913-0801 KELLY ST - SHORT ST TO EMILY		-	-	-	-
1913-0820 DENISON ST - WOLLAMAI TO WARMA		-	-	-	-
1913-0823 DRUMMOND ST-RAILWAY TO DROHAN	(10,000)	-	-	-	-
1913-0824 HAMPDEN ST & MURRAY HUT DR	(14,000)	-	-	-	-
1913-0825 TONGS ST - HAMILTON TO 400M	(51,483)	-	-	-	-
1913-0841 JERILDERIE ST- HORSFALL TO NANG		-	-	-	-
1913-0842 JERILDERIE ST - NANGUNIA TO ORR		-	-	-	-
1913-0845 MCALLISTER ST - HEADFORD TO OSB		-	-	-	-
1914-0123 OLD ADCOCKS RD BROWNS RD TO ROCKS		-	-	-	-

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AND TOTAL	(256,846)	(856,464)	(72,148)	(93,265)	(115,991)
1914-0182 BROWNS RD		-	-	-	-
1914-0186 SILO RD - Newell Hwy to Tuppal		-	-	-	-
1914-0316 YARRAWONGA RD 00 to 2676		-	-	-	-
1914-0563 TUPPAL RD - SH17 TO RAILWAY		-	-	-	-
1914-0567 BROUGHANS RD -1900M-3200M EAST		-	-	-	-
1914-0576 BROWNS RD - SH17 TO OLD ADCOCK	(10,595)	-	-	-	-
1914-0577 THORNBURNS RD-MR550 TO MARION		-	-	-	-
1914-0580 STH COREE RD-DUNCANS RD		-	-	-	-
1914-0581 WOODSTOCK RD-DENISON		-	-	-	-
1914-0584 BROUGHANS RD - 3500M to 5500M	(523,429)	-	-	-	-
1914-0587 PLUMPTON RD - TONGS TO HUESTONS		-	-	-	-
1914-0588 LOWER RIVER RD	-	-	-	-	-
1914-0589 SILO RD - TUPPAL RD TO SH17	(685,374)	-	-	-	-
1914-0590 TUPPAL RD - LEVEE SECT		-	-	-	-
1914-0591 WOOLSHED RD 65M STH CARRUTHERS		-	-	-	-
1914-0592 YARRAWONGA RD		-	-	-	-
1914-0593 CROSBIES RD		-	-	-	-
1914-0595 BACK BAROOGA RD STH CARRAMAR		-	-	-	-
1914-0597 HOWE ST - TONGS TO PLUMPTONS		-	-	-	-
1914-0598 JAMES CRT - LOWER RIVER RD	(26,883)	-	-	-	-
1914-0599 PEPPERTREE RD - WOOLSHED RD		-	-	-	-
1915-0150 LGSA - ROADSIDE VEGETATION PRO		-	-	-	-
1915-0150 LGSA - ROADSIDE VEGETATION PROJECT		-	-	-	-
1915-0176 RURAL ADDRESSING EXPENSE		-	-	-	-
1915-0513 CLEARZONES - ROADSIDE HAZARD	(32,265)	-	-	-	-
1916-0105 K&G MTCE & REPAIRS		(15,733)	(15,968)	(16,208)	(16,451)
1916-0554 CHANTER ST-RAILWAY TO JERSEY	(30,000)	-	-	-	-
1916-0640 WILLIAM ST - HAMPDEN TO EAST		-	-	-	-
1916-0822 MURRAY ST - HEADFORD TO OSBORNE (TP)		-	-	-	-
1916-0823 TUPPAL RD SH17 TO RAILWAY		-	-	-	-

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AND TOTAL	(256,846)	(856,464)	(72,148)	(93,265)	(115,991)
1916-0824 COBRAM ST TOC		-	-	-	-
1916-0825 KELLY ST NTH MOTTEL TO COBRAM S		-	-	-	-
1916-0826 DRUMMOND ST RAILWAY-DROHAN ST	(18,000)	-	-	-	-
1916-0837 TUPPAL ST FINLEY		-	-	-	-
1916-0838 TOC TOWN ENTRIES - DEAN ST		-	-	-	-
1916-0839 HAMPDEN ST & MURRAY HUT DR		-	-	-	-
1916-0840 TAKARI ST BGA		-	-	-	-
1916-0841 JERILDERIE ST - HORSFALL TO NA		-	-	-	-
1916-0842 JERILDERIE ST - NANGUNIA TO OR		-	-	-	-
1916-0845 MCALLISTER ST - HEADFORD TO OS		-	-	-	-
1916-0932 JERSEY ST CHANTER - TUPPAL		-	-	-	-
1917-0105 FOOTPATH MTCE & REPAIRS		(15,225)	(15,453)	(15,685)	(15,920)
1917-0517 STREET FURNITURE - VARIOUS		(4,000)	(4,000)	(4,000)	(4,000)
1917-0541 NEW FOOTPATHS - VARIOUS LOCATIONS		(10,000)	(10,000)	(10,000)	(10,000)
1917-0554 FOOTPATH PROVISION OF PRAM CRO		-	-	-	-
1917-0619 TUPPAL RD - BRIDGE TO NEWELL H		-	-	-	-
1917-0648 TAKARI ST NANGUNIA ST TO SNELL	(76,808)	-	-	-	-
1917-0650 2 KERB INT DRUMMND & CHANTER	(1,000)	-	-	-	-
1917-0651 COBRAM ST-RACECOURSE TO TOWN		-	-	-	-
1917-0653 2 KERB RAMP INT TUPPAL & COREE	(2,000)	-	-	-	-
1917-0654 2 KERB RAMP INT TUPPAL&TOCUMWA	(2,000)	-	-	-	-
1917-0656 TUPPAL ST MURRAY TO TOCUMWAL	(58,378)	-	-	-	-
1917-0658 MURRAY-BOAT RAMP TO DENILIKUIN		-	-	-	-
1917-0659 TUPPAL RD PATH END - BRIDGE ST	(3,500)	-	-	-	-
1917-0661 BUCHANANS RD HUGHES ST-LAWSON	(40,000)	-	-	-	-
1917-0662 DRUMMOND ST CHANTER-CORCORAN	-	-	-	-	-
1917-0663 COBRAM ST ALEXANDER TO SOUTH	(37,688)	-	-	-	-
1917-0664 MURRAY ST HEADFORD TO OSBOURNE	(45,000)	-	-	-	-
1917-0665 BRUTON ST END TO ANTHONY AVE	(50,000)	-	-	-	-
1917-0666 HENNESY ST CHARLOTTE TO HANNAH	(47,000)	-	-	-	-

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1917-0667 LAWSON DR BGA		-	-	-	-
1917-0668 NANGUNIA ST BGA		-	-	-	-
1917-0669 CARTER ST BGN		-	-	-	-
1917-0670 COREE ST FIN		-	-	-	-
1917-0671 HUTSONS RD TOC		-	-	-	-
1917-0672 WALKING TRACK TO PUMPS BEACH		-	-	-	-
1918-0105 STREET LIGHTING - Operations		(77,342)	(78,889)	(80,467)	(82,076)
1918-0106 STREET LIGHTING - ELECTRICITY		(144,840)	(147,737)	(150,692)	(153,705)
1918-0107 INSTALLATION POWER CABLING UN		-	-	-	-
1918-0515 STREET LIGHTING IN TOWNS		-	-	-	-
1919-0105 ROADS & INFRASTRUCTURE ADMIN C		(1,017,116)	(1,017,116)	(1,017,116)	(1,017,116)
1922-0105 BUS SHELTERS ROUTINE MTCE & RE		(1,523)	(1,545)	(1,569)	(1,592)
1956-1000 RTA REGIONAL ROAD REPAIR BUDGET		(350,000)	(350,000)	(350,000)	(350,000)
1956-1011 MR550 REHAB/WIDEN 22.7-24.3		-	-	-	-
1956-1012 MR550 REHAB/WIDEN 80.226 - 81.22		-	-	-	-
1956-1013 MR356 REHAB/WIDEN 30.00-32.51		-	-	-	-
1956-1014 MR356 REHAB/WIDEN 17781-17361		-	-	-	-
1956-1015 MR550 REHAB 22.7-24.3		-	-	-	-
3600-1501 PLANNING ADVERT FEES - GST FREE		3,101	3,178	3,258	3,339
3600-1502 ENV. SERV SUNDRY INCOME - INCL GST		718	735	754	773
3600-1503 DRAINAGE DIAGRAMS - GST FREE		14,863	15,234	15,615	16,005
3600-1504 ON-SITE SEWAGE FEES - GST FREE		3,075	3,152	3,231	3,311
3600-1505 LGA LOCAL ACTIVITY FEE - GST FREE		8,713	8,930	9,154	9,382
3600-1506 FOOTPATH TRADING PERMIT FEES		1,128	1,156	1,185	1,214
3600-1507 Env. Serv Sundry Income - Ex. GST		-	-	-	-
3600-1508 PLANNING ADVERT FEE - GST FREE		-	-	-	-
3600-1812 PLANNING CERTIFICATE S149 - GST FREE		20,500	21,013	21,538	22,076
3600-1813 URGENT PLAN S149 CERT INCL GST		513	525	538	552
3600-1814 CONSTRUCTION CERTIFICATE FEES		18,450	18,911	19,384	19,869
3600-1815 COMPLYING DEVELOPMENT FEES -INCL GST		11,275	11,557	11,846	12,142

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AND TOTAL	(256,846)	(856,464)	(72,148)	(93,265)	(115,991)
3600-1816 DEVELOPMENT APPLICATION FEES - APPLI		71,750	73,544	75,382	77,267
3600-1817 COMPLIANCE CERT. INSPECT - INCL. GST		46,125	47,278	48,460	49,672
3600-1818 SUBDIV. SUPERVISION FEE - INCL. GST		98	105	108	110
3600-1870 LEGAL COSTS RECOVERED		-	-	-	-
3600-1950 LOCAL ENVIRONMENT PLAN GRANT		-	-	-	-
3600-1952 ELECTRONIC HOUSING CODE GRANT		-	-	-	-
3600-1953 APPLICATION TRACKING PH4 GRANT		-	-	-	-
3660-1000 DWM CHARGES COLLECTED		891,045	913,321	936,154	959,558
3660-1020 DWM CHARGES UNCOLLECTED		15,553	15,942	16,341	16,748
3660-1080 LESS - DWM CHARGES WRITTEN OFF		(2,050)	(2,101)	(2,154)	(2,207)
3660-1081 Less - Non-DWM Charges Written Off		-	-	-	-
3660-1082 LESS - DWM CHARGES D/DEBT EXPENSE		(1,025)	(1,051)	(1,077)	(1,104)
3660-1095 LESS DWM CHARGES PENSION REBATE		(78,413)	(80,373)	(82,382)	(84,442)
3660-1500 DWM TIPPING FEES		184,500	189,113	193,840	198,686
3660-1505 DWM WASTE COLLECTION TIP FEE CONTRA		165,716	169,859	174,106	178,458
3660-1950 DWM CHARGES PENSION SUBSIDY		40,500	40,500	40,500	40,500
3670-1000 BUSINESS GARBAGE CHARGES		76,365	78,274	80,231	82,237
3670-1500 NON-DOMESTIC WASTE TIPPING FEES		-	-	-	-
3670-1502 SALE OF SCRAP METAL		4,000	4,000	4,000	4,000
3670-1503 SALE OF RECYCLABLES		-	-	-	-
3670-1505 DRUMMUSTER REVENUE		1,000	1,000	1,000	1,000
3670-1506 DRUMMUSTER REIMBURSEMENTS		1,600	1,600	1,600	1,600
3670-1507 SALE OF BATTERIES		308	315	323	331
3670-1508 RAMROC CRC REIMBURSEMENT		-	-	-	-
3670-1926 GARBAGE TRANSFER FROM RESERVE		-	-	-	-
3670-2026 DWM TRANSFER TO RESERVE		(16,797)	(29,196)	(209,181)	(282,766)
3670-2500 NON DOMESTIC WASTE BUILDINGS DEPCN		(101)	(102)	(103)	(104)
3670-2502 NON DOMESTIC WASTE LAND IMPROVMENTS DEPCN		(13,736)	(13,873)	(14,012)	(14,152)
3670-2504 DOMESTIC WASTE DEPCN		(6,363)	(6,427)	(6,491)	(6,556)
3670-2505 DOMESTIC WASTE REMEDIATION - DEPCN		(5,656)	(5,713)	(5,770)	(5,827)

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AND TOTAL	(256,846)	(856,464)	(72,148)	(93,265)	(115,991)
3670-4310 DWM DEPCN CONTRA		25,856	26,115	26,376	26,639
3750-1000 STORMWATER / DRAINAGE CHARGE		71,850	71,850	71,850	71,850
3750-1080 DRAINAGE CHARGE - WRITE OFFS		(500)	(500)	(500)	(500)
3750-1200 CONTRIBUTIONS TO WORKS		-	-	-	-
3750-1500 ELECTRICITY CHARGES REFUND		-	-	-	-
3750-1501 SECT 94 CONT. DRAINAGE - BAROOGA		-	-	-	-
3750-1502 SECT 94 CONT. DRAINAGE - BERRIGAN		-	-	-	-
3750-1503 SECT 94 CONT. DRAINAGE - FINLEY		-	-	-	-
3750-1504 SECT 94 CONT. DRAINAGE - TOCUMWAL		-	-	-	-
3750-1700 LIRS - URBAN S/W LOAN PROCEEDS		-	-	-	-
3750-1701 LIRS INTEREST SUBSIDY		34,112	30,065	25,774	21,250
3750-1702 LIRS Interest Earned on TD		-	-	-	-
3750-1926 SECT 94 CONT. DRAINAGE-RESERVE TRANS		-	-	-	-
3750-1950 MURRAY ST - HEADFORD TO OSBRORNE RMS FUNDING		-	-	-	-
3750-1951 ENDEVOUR ST CONSTRUCT PUMP STATION		-	-	-	-
3750-1952 DRAINAGE MURRAY ST WARMATTA TO WOLAMI	22,500	-	-	-	-
3750-1953 TUPPAL ST FINLEY - RMS FUNDING	83,348	-	-	-	-
3750-1954 DRAINAGE - RMS SH20 Finley		-	-	-	-
3750-2512 STORMWATER DRAINAGE DEPCN		(212,908)	(215,037)	(217,187)	(219,359)
3800-1500 FEES - MANAGEMENT OF ROAD RESERVES		-	-	-	-
3800-1926 LEVEE BANK CONSTRUCTION TRANSFER FROM RESERVE		163,280	149,200	60,000	90,000
3800-1951 CAPITAL WORKS INCOME - LEVEE BANKS		40,000	-	-	20,000
3800-1952 CAPITAL WORKS INCOME - SEPPELTS		-	-	20,000	160,000
3800-1953 NATIONAL DISASTER RELIEF ASSISTANCE GRANT		-	-	-	-
3800-1954 TOC LEVEE - CLUBGRANT		-	-	-	-
3800-2026 LEVEE BANK CONSTRUCTION TRANSFER TO RESERVE		(50,000)	(50,000)	(50,000)	(50,000)
5110-1000-0001 SEWER CHARGES - BGA		433,007	443,832	454,928	466,301
5110-1000-0002 SEWER CHARGES - BGN		260,676	267,193	273,873	280,720
5110-1000-0003 SEWER CHARGES - FIN		560,166	574,170	588,524	603,237
5110-1000-0004 SEWER CHARGES - TOC		646,524	662,687	679,254	696,235

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AND TOTAL	(256,846)	(856,464)	(72,148)	(93,265)	(115,991)
5110-1000-0005 SEWER CHARGES - NON RATEABLE		61,449	62,985	64,560	66,174
5110-1000-0006 SEWER CHARGES - LOW PRESSURE SEWER CHG		8,374	8,583	8,798	9,018
5110-1000-0007 SEWER VOLUME CHARGE - NONRESIDENTIAL		-	-	-	-
5110-1000-0009 SEWER TRADE WASTE CHARGES		-	-	-	-
5110-1080 LESS SEWER CHARGES WRITTEN OFF		(2,000)	(2,000)	(2,000)	(2,000)
5110-1082 LESS SEWER CHARGES D/DEBT EXPENSE		(3,500)	(3,500)	(3,500)	(3,500)
5110-1095 LESS SEWER PENSION REBATE - SHIRE		(86,000)	(86,000)	(86,000)	(86,000)
5110-1500 SEWER CONNECTION FEES - GST FREE		10,250	10,506	10,769	11,038
5110-1501 SEWER SUNDRY INCOME - INC.GST		-	-	-	-
5110-1502 DISPOSAL OF SEPTAGE INCOME		4,100	4,203	4,308	4,415
5110-1503 SEWER SUNDRY INCOME - GST FREE		1,000	1,000	1,000	1,000
5110-1504 TOC SEWER EFFLUENT REUSE		1,640	1,681	1,723	1,766
5110-1505 BGN SEWER EFFLUENT REUSE		-	-	-	-
5110-1601 SECT. 64 CONT. SEWER - BGA		-	-	-	-
5110-1602 SECT. 64 CONT. SEWER - BER		-	-	-	-
5110-1603 SECT. 64 CONT. SEWER - FIN		-	-	-	-
5110-1604 SECT. 64 CONT. SEWER - TOC		-	-	-	-
5110-1700 INTEREST INCOME - INTERNAL LOAN 385		-	-	-	-
5110-1750 LOAN 387 INTEREST INCOME		-	-	-	-
5110-1840 INTEREST ON INVESTMENTS		187,959	192,658	197,474	207,711
5110-1926 SEWER TRANSFER FROM RESERVE		-	-	-	-
5110-1928 SECT 64 CONT SEWER RESERVE TRANSFER		-	-	-	-
5110-1950 ALTERNATE ENERGY SUPPLY GRANT		-	-	-	-
5110-1951 SEWER CHARGES PENSION SUBSIDY		47,500	47,500	47,500	47,500
5110-2026 SEWER SERVICES TRANSFER TO RESERVE		(107,345)	(257,372)	(233,531)	(271,150)
5110-3700 Internal Loan 385 Receivable-Current		-	-	-	-
5110-3750 Loan 387 Receivable - Current		-	-	-	-
5210-2550 SEWER MAINS RETIC - DEPCN		(371,882)	(375,601)	(379,357)	(383,150)
5210-4810 SEWER DEPCN CONTRA		611,303	617,416	623,590	629,826
5240-2550 SEWER TREATMENT WORKS - DEPCN		(208,565)	(210,651)	(212,757)	(214,885)

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AND TOTAL	(256,846)	(856,464)	(72,148)	(93,265)	(115,991)
5250-2500 SEWER PLANT & EQUIP DEPCN		(20,200)	(20,402)	(20,606)	(20,812)
5250-2502 SEWER EQUIPMENT DEPCN		(10,605)	(10,711)	(10,818)	(10,926)
5280-1500 TRUCK WASH (AVDATA) INCOME		5,125	5,253	5,384	5,519
5280-2500 TRUCKWASH - DEPCN		(51)	(51)	(52)	(52)
6910-1500 BUILD CONTROL SUNDRY INCOME		-	-	-	-
6910-1750 LONG SERVICE CORP LEVY COMMISSION		1,333	1,366	1,400	1,435
6910-1755 PLANFIRST LEVY COMMISSION		308	315	323	331
6910-1760 S735A / S121ZP NOTICES GST FREE		3,075	3,152	3,231	3,311
6910-1812 BUILD CERTIFICATE FEES (S149/D)		500	500	500	500
7060-2510 DEPCN - URBAN ROADS SEALED		(418,847)	(423,035)	(427,266)	(431,538)
7070-2510 DEPCN - URBAN ROADS UNSEALED		-	-	-	-
7100-1500 RURAL ADDRESSING INCOME		-	-	-	-
7100-1550 ROADS SUNDRY INCOME		-	-	-	-
7100-1950 RURAL LOCAL ROADS GRANT (RLR) (FAG)		1,296,907	1,316,361	1,336,106	1,356,148
7100-1951 R2R ROADS TO RECOVERY GRANT		355,378	349,551	625,500	625,500
7100-1953 RFS HAZARD REDUCTION GRANT	10,000	10,150	10,302	10,457	10,614
7100-1954 RMS DISASTER RECOVERY FUNDING - FLOOD DAMAGE		-	-	-	-
7100-1955 LGSA GRANT - ROADSIDE VEGETATION		-	-	-	-
7100-1956 Connected Corridor Project Funding		-	-	-	-
7100-1957 Fixing Country Roads Grant	827,626	-	-	-	-
7100-1958 RMS SAFER ROADS PROGRAM	53,868	-	-	-	-
7100-2510 DEPCN - RURAL SEALED ROADS		(1,323,706)	(1,336,943)	(1,350,312)	(1,363,816)
7100-2610 DEPCN - RURAL BRIDGES		(30,199)	(30,501)	(30,806)	(31,114)
7150-1950 RAMROC Weed Control Funding		-	-	-	-
7150-2510 DEPCN - REGIONAL ROADS		(449,955)	(454,455)	(458,999)	(463,589)
7150-2610 DEPCN - REGIONAL BRIDGES		(61,206)	(61,818)	(62,436)	(63,061)
7150-2620 DEPCN - CULVERTS		(19,039)	(19,229)	(19,421)	(19,615)
7200-2510 DEPCN - RURAL UNSEALED ROADS		-	-	-	-
7300-1600 KERB & GUTTER REFUND		-	-	-	-
7300-1601 K&G BUCHANANS RD - WIRUNA TO HUGHES		-	-	-	-

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AND TOTAL	(256,846)	(856,464)	(72,148)	(93,265)	(115,991)
7300-1646 K&G NANGUNIA ST - HUGHES TO WIRUNA		-	-	-	-
7300-1649 K&G HENNESSY ST - EMILY TO HANNAH		-	-	-	-
7300-1650 K&G KELLY ST - CHARLOTTE TO EMILY		-	-	-	-
7300-1651 K&G JERILDERIE ST -HENNESSY TO KELLY		-	-	-	-
7300-1653 NANGUNIA ST - HUGHES TO WIRUNA -EAST		-	-	-	-
7300-1654 HANNAH ST - ADAMS TO KELLY		-	-	-	-
7300-1655 HENNESSY ST - BERRIGAN TO JERILDERIE		-	-	-	-
7300-1656 KELLY ST - EMILY TO HANNAH		-	-	-	-
7300-1657 KELLY ST-JERILDERIE TO SHORT -OWNERS		-	-	-	-
7300-1658 KELLY ST-JERILDERIE TO SHORT -DEVELO		-	-	-	-
7300-1659 HOWARD ST - BANKER ST TO MACFARLAND		-	-	-	-
7300-1660 WELLS ST - WEST QUIRK ST		-	-	-	-
7300-1661 COBRAM ST - WHITE ST TO KELLY ST		-	-	-	-
7300-1662 KELLY ST - SHORT ST TO EMILY ST		-	-	-	-
7300-1663 K&G Buchanans Rd -Gunnamara - Wiruna		-	-	-	-
7300-1664 K&G - Tuppal St Roundabout to Bridge		-	-	-	-
7300-1665 K&G COBRAM ST TOC		-	-	-	-
7300-1666 K & G DRUMMOND ST RAILWAY TO DROHAN		-	-	-	-
7300-1667 K & G HARRIS ST FLYNN TO HAYES ST		-	-	-	-
7300-1668 K & G Jerilderie St - Horsfall to Na		-	-	-	-
7300-1669 K & G Jerilderie St - Nangunia to Or		-	-	-	-
7300-1670 K& G Jersey St		-	-	-	-
7300-1950 MURRAY ST - HEADFORD TO OSBRORNE RMS FUNDING		-	-	-	-
7300-1951 K&G - RMS SH20 Finley		-	-	-	-
7300-2510 KERB & GUTTER DEPCN		(169,377)	(171,071)	(172,781)	(174,509)
7500-1652 F/PATH MURRAY ST - NTH OF ATKINSON E		-	-	-	-
7500-1653 F/PATH MURRAY ST-BOWLING CLUB TO LAK		-	-	-	-
7500-1654 DENILQUIN & JERILDERIE STS BICYCLE		-	-	-	-
7500-1655 F/PATH DENILQUIN RD- DEAN TO COWLEY		-	-	-	-
7500-1656 F/PATH DENILQUIN RD-COWLEY TO ANZAC		-	-	-	-

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7500-1657 F/PATH MURRAY ST-BRUTON TO MURRAY HA		-	-	-	-
7500-1658 F/PATH LAWSON DR		-	-	-	-
7500-1659 F/PATH CHARLOTTE ST - HENNESSY TO KELLY		-	-	-	-
7500-1660 F/PATH NANGUNIA ST BGA		-	-	-	-
7500-1661 F/PATH CARTER ST BGN		-	-	-	-
7500-1662 F/PATH CORREE ST FIN		-	-	-	-
7500-1663 F/PATH HUTSONS TOC		-	-	-	-
7500-1823 FOOTPATH DENISON ST - WARMATT INTERS		-	-	-	-
7500-1825 NANGUNIA ST - BANKER TO WIRUNA		-	-	-	-
7500-1826 CHANTER ST-DRUMMOND TO MITCHELL -STH		-	-	-	-
7500-1827 STEWART ST - DRUMMOND TO MITCHELL -N		-	-	-	-
7500-1828 STEWART ST - MITCHELL TO COBRAM		-	-	-	-
7500-1829 HEADFORD ST - DENISON TO TOCUMWAL		-	-	-	-
7500-1830 DENISON ST - ABUTTING ROTARY PARK		-	-	-	-
7500-1831 OSBORNE ST - ROTARY PARK TO MURRAY		-	-	-	-
7500-1832 WARMATTA ST - COREE TO TOCUMWAL		-	-	-	-
7500-1833 TOCUMWAL ST - WARMATTA TO WOLLAMAI		-	-	-	-
7500-1834 TUPPAL RD - BRIDGE TO NEWELL HWY		-	-	-	-
7500-1835 FINLEY ST - MURRAY TO DUFF		-	-	-	-
7500-1837 HUGHES ST - HAY ST TO BUCHANANS RD		-	-	-	-
7500-1838 WOLLAMAI ST -COREE ST TO TOC ST		-	-	-	-
7500-1839 COWLEY ST - DENI ST TO FINLEY ST		-	-	-	-
7500-1840 FINLEY ST - DUFF ST TO COWLEY ST		-	-	-	-
7500-1841 BANKER ST - VERMONT TO AMAROO		-	-	-	-
7500-1842 VERMONT ST - BANKER TO HUGHES		-	-	-	-
7500-1843 DRUMMOND ST - CHANTER TO STEWART		-	-	-	-
7500-1844 Footpath Barooga St Murray - Morris		-	-	-	-
7500-1845 Footpath Jerilderie St Momalong - PO		-	-	-	-
7500-1846 Footpath Corcoran Sth to Drummond		-	-	-	-
7500-1847 Footpath Drummond St Chanter to Cor		-	-	-	-

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AND TOTAL	(256,846)	(856,464)	(72,148)	(93,265)	(115,991)
7500-1848 Footpath Int Drummond Chanter St		-	-	-	-
7500-1849 Footpath Int Tuppal Denison St		-	-	-	-
7500-1850 Footpath Int Tuppal Coree St		-	-	-	-
7500-1851 Footpath Int Tuppal Tocumwal St		-	-	-	-
7500-1852 Footpath Tuppal St Murray to Tocumwa		-	-	-	-
7500-1853 Footpath Int Boat Ramp Rd Murray St		-	-	-	-
7500-1854 Footpath Takari St Nangunia Snell Rd		-	-	-	-
7500-1855 Walking Cycling Track		-	-	-	-
7500-1856 Footpath Int Corcoran and Drummond		-	-	-	-
7500-1857 Footpath Buchanans Rd Hughes to Laws		-	-	-	-
7500-1858 Footpath Cobram St Alexander to Sout		-	-	-	-
7500-1859 Footpath Murray St Headford to Osbor		-	-	-	-
7500-1860 Footpath Bruton St end to Anthony Av		-	-	-	-
7500-1861 Footpath Hennesy St Charlotte to Han		-	-	-	-
7500-1862 Footpath Jersey St Chanter to Tuppal		-	-	-	-
7500-1863 Footpath Cobram St Berrigan		-	-	-	-
7500-1950 FOOTPATHS - RTA FUNDING PAMP		-	-	-	-
7500-2510 FOOTPATH DEPCN		(66,155)	(66,817)	(67,485)	(68,160)
7750-1501 SECT.94 CONTRIB CAR PARK BAROOGA		-	-	-	-
7750-1502 SECT.94 CONTRIB CAR PARK BERRIGAN		-	-	-	-
7750-1503 SECT.94 CONTRIB CAR PARK FINLEY		-	-	-	-
7750-1504 SECT. 94 CONTRIB CAR PARK TOCUMWAL		-	-	-	-
7750-2504 PARKING AREAS - DEPRECIATION EXPENSE		(7,604)	(7,608)	(7,612)	(7,616)
7780-1950 RTA - BUS BAY GRANT REVENUE		-	-	-	-
7780-1952 DEPT TRANSPORT CPTIGS BUS STOP GRANT		-	-	-	-
7810-1950 RTA - M&I PROGRAM - BLOCK GRANT		531,000	531,000	531,000	531,000
7830-1950 RTA REHABILITATION WORKS FUNDING		175,000	175,000	175,000	175,000
7900-1950 STREET LIGHTING SUBSIDY		46,000	46,000	46,000	46,000
DRAINAGECAPEXP DRAINAGE CAPITAL WORKS EXPENDITURE		(295,100)	(177,000)	(100,000)	(65,000)
DRAINAGECAPINC DRAINAGE CAPITAL WORKS INCOME		4,040	-	-	-

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FOOTPATHSCAPEXP FOOTPATHS CAPITAL EXPENDITURE		(137,000)	(158,200)	(95,000)	(10,000)
FOOTPATHSCAPINC FOOTPATHS CAPITAL INCOME		20,000	40,000	25,000	-
K&GCAPEXP KERB & GUTTER CAPITAL EXPENDITURE		(219,000)	(189,000)	(230,000)	(130,000)
K&GCAPINC KERB & GUTTER CAPITAL INCOME		-	35,000	103,000	65,000
LEVEECAPEXP LEVEE BANK CAPITAL EXPENDITURE		(153,280)	(149,200)	(80,000)	(270,000)
LEVEECAPINC LEVEE BANK CAPITAL INCOME		-	-	-	-
RMSCAPINCOME - PART 7810-1950 BLOCK GRANT		350,000	350,000	350,000	350,000
RURALCONSCAPEXP RURAL SEALED CONSTRUCTION CAPITAL EXPENDITURE		(759,000)	(1,300,000)	(1,082,000)	(1,235,000)
RURALCONSCAPINC RURAL SEALED CONSTRUCTION CAPITAL INCOME		-	-	-	-
RURALSEALEDCAPEXP RURAL SEALED RESEALS CAPITAL EXPENDITURE		(148,614)	(84,179)	(197,933)	(514,000)
RURALSEALEDCAPIINC RURAL SEALED RESEALS CAPITAL INCOME		-	-	-	-
RURALUNSEALEDCAPEXP RURAL UNSEALED RESHEET CAPITAL EXPENDITURE		(559,000)	(534,000)	(602,000)	(511,000)
RURALUNSEALEDCAPIINC RURAL UNSEALED RESHEET CAPITAL INCOME		-	-	-	-
SEWERCAPEXP SEWERAGE SERVICES CAPITAL EXPENDITURE		(600,000)	(490,000)	(555,000)	(565,000)
SEWERCAPINC SEWERAGE SERVICES CAPITAL INCOME		-	-	-	-
TOWNSCAPECAPEXP TOWNSCAPE WORKS CAPITAL EXPENDITURE		(80,000)	(80,000)	(80,000)	(80,000)
TOWNSCAPECAPINC TOWNSCAPE WORKS CAPITAL INCOME		-	-	-	-
URBANCONSCAPEXP URBAN ROADS CONSTRUCTION CAPITAL EXPENDITURE		(92,528)	(48,340)	(291,712)	(166,000)
URBANCONSCAPINC URBAN ROADS CONSTRUCTION CAPITAL INCOME		-	-	-	-
URBANRESEALCAPEXP URBAN RESEALS CAPITAL EXPENDITURE		(202,000)	(97,000)	(293,000)	(213,000)
URBANRESEALCAPINC URBAN RESEALS CAPITAL INCOME		-	-	-	-
WASTEMGMTCAPEXP WASTE MANAGEMENT CAPITAL EXPENDITURE		(209,000)	(215,000)	(54,000)	(5,000)
WASTEMGMTCAPINC WASTE MANAGEMENT CAPITAL INCOME		-	-	-	-

	Sum of 2016/17 Budget Carried Forward	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST	2019/20 REVISED BUDGET FORECAST	2020/21 REVISED BUDGET FORECAST
AND TOTAL	(256,846)	(856,464)	(72,148)	(93,265)	(115,991)
Good Government	(45,000)	10,946,906	11,164,073	11,209,688	11,314,326
1001-0315 MAYORAL VEHICLE EXPENSES		(22,338)	(22,785)	(23,240)	(23,705)
1001-0320 MAYORAL ALLOWANCE		(25,602)	(26,114)	(26,636)	(27,169)
1001-0325 COUNCILLORS ALLOWANCES		(92,106)	(93,948)	(95,827)	(97,744)
1001-0334 TELEPHONE - COUNCILLORS		(8,262)	(8,427)	(8,596)	(8,768)
1001-0335 COUNCILLORS EXPENSES		(49,836)	(50,584)	(51,343)	(52,113)
1001-0336 CIVIC FUNCTIONS / PRESENTATION		(2,400)	(2,400)	(2,400)	(2,400)
1001-0337 DONATIONS		(1,000)	(1,000)	(1,000)	(1,000)
1001-0338 ADMIN MANAGEMENT PLAN EXPENSES		(1,000)	(1,000)	(1,000)	(1,000)
1001-0340 INSURANCE - COUNCILLORS		(5,200)	(5,304)	(5,410)	(5,518)
1001-0344 MEMBERSHIP FEES		(2,040)	(2,081)	(2,122)	(2,165)
1001-0345 SUBSCRIPTION SHIRE ASSOCIATION		(25,704)	(26,218)	(26,742)	(27,277)
1001-0346 ADMIN AUDIT FEES	-	(25,375)	(25,756)	(26,143)	(26,535)
1001-0347 ELECTION EXPENSES	(45,000)	-	(15,000)	(15,000)	(15,000)
1001-0348 COMMUNITY SURVEY		-	-	(20,000)	-
1001-0349 COMMUNITY REPORT		(3,000)	(3,000)	(3,000)	(3,000)
1001-0350 FIT 4 FUTURE BUSINESS CASE		-	-	-	-
1001-0509 EQUIP/FURN - COUNCILLORS <= \$5,000		(2,000)	(2,000)	(2,000)	(5,000)
1002-0350 COMMUNITY WORKS - GENERAL		(2,000)	(2,000)	(2,000)	(2,000)
1002-0355 COMMUNITY WORKS - GST FREE		-	-	-	-
1002-0370 COMMUNITY WORKS - AUST. DAY CO		(3,000)	(3,000)	(3,000)	(3,000)
1002-0400 COMMUNITY GRANTS SCHEME		(4,000)	(4,000)	(4,000)	(4,000)
1005-0108 ADMIN SALARIES - GM SALARY PAC		(231,900)	(237,698)	(243,640)	(249,731)
1006-0107 ADMIN SALARIES - GM SUPPORT		(172,400)	(176,709)	(181,127)	(185,655)
1007-0118 ADMIN GM VEHICLE OPERATING EXP		(22,277)	(22,722)	(23,177)	(23,640)
1008-0124 MANAGEMENT TEAM PROGRAM		-	-	-	-
1008-0125 ADMIN CONFERENCES/SEMINARS		(2,500)	(2,500)	(2,500)	(2,500)
1008-0126 ADMIN GM TRAVEL EXPENSES		-	-	-	-
1010-0102 ADMIN SALARIES - ACCOUNTING		(276,443)	(283,354)	(290,437)	(297,698)
1010-0103 ADMIN SALARIES - HUMAN RESOURC		(76,465)	(78,377)	(80,336)	(82,345)

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AND TOTAL	(256,846)	(856,464)	(72,148)	(93,265)	(115,991)
1010-0104 ADMIN SALARIES - REVENUE COLLE		(169,900)	(174,147)	(178,501)	(182,963)
1010-0105 ADMIN SALARIES - CUSTOMER SERV		(156,300)	(160,208)	(164,212)	(168,318)
1010-0106 ADMIN SALARIES - INFO. TECHNOL		(88,126)	(90,329)	(92,587)	(94,901)
1010-0109 ADMIN SALARIES - DCS SALARY PA		(181,630)	(186,171)	(190,825)	(195,596)
1010-0119 ADMIN DCS VEHICLE OPERATING EX		(22,277)	(22,722)	(23,177)	(23,640)
1010-0120 ADMIN STAFF TRAINING		(14,285)	(14,571)	(14,862)	(15,159)
1010-0121 ADMIN CONSULTANTS		-	-	-	-
1010-0130 ADMIN FRINGE BENEFITS TAX		(12,240)	(12,485)	(12,735)	(12,989)
1010-0135 ADMIN JC TAX FBT ACCOUNT		-	-	-	-
1010-0140 ADMIN STAFF UNIFORM ALLOWANCE		(7,650)	(7,803)	(7,959)	(8,118)
1010-0144 ADMIN ADVERTS	-	(10,200)	(10,404)	(10,612)	(10,824)
1010-0146 ADMIN NEWSLETTER ADVERTS		(31,722)	(32,356)	(33,004)	(33,664)
1010-0155 ADMIN WRITE OFF BAD DEBTS		(2,040)	(2,081)	(2,123)	(2,165)
1010-0160 ADMIN BANK & GOVT CHARGES		(2,538)	(2,576)	(2,614)	(2,653)
1010-0162 BANK FEES - GST INCLUSIVE		(26,898)	(27,301)	(27,711)	(28,126)
1010-0165 ADMIN OFFICE CLEANING		(34,211)	(34,724)	(35,245)	(35,773)
1010-0170 ADMIN COMPUTER MTCE		(20,300)	(20,605)	(20,914)	(21,227)
1010-0175 ADMIN SOFTWARE LICENCING		(126,875)	(128,778)	(130,710)	(132,671)
1010-0185 LESS: CHARGED TO OTHER FUNDS		376,515	376,515	376,515	376,515
1010-0190 ADMIN ELECTRICITY		(19,380)	(19,768)	(20,163)	(20,566)
1010-0194 ADMIN INSUR - PUBLIC LIABILITY		(133,259)	(135,924)	(138,643)	(141,416)
1010-0195 ADMIN INSUR - OTHER		(28,254)	(28,819)	(29,396)	(29,983)
1010-0197 ADMIN RISK MANAGEMENT SIGNAGE		(400)	(400)	(400)	(400)
1010-0198 ADMIN RISK MANAGEMENT OP EXP		(1,817)	(1,844)	(1,872)	(1,900)
1010-0199 ADMIN RISK MANAGEMENT		(50,750)	(51,511)	(52,284)	(53,068)
1010-0200 ADMIN LEGAL EXPENSES INCL. GST		(5,000)	(5,000)	(5,000)	(5,000)
1010-0202 ADMIN LEGAL EXPEN - DEBT/COLL	-	(60,900)	(61,814)	(62,740)	(63,681)
1010-0205 ADMIN POSTAGE		(16,240)	(16,484)	(16,731)	(16,982)
1010-0206 CHARGE FOR INTERNET RATES PAYM		(508)	(515)	(523)	(531)
1010-0207 ADMIN LEGAL EXPENSES-GST FREE	-	(2,000)	(2,000)	(2,000)	(2,000)

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AND TOTAL	(256,846)	(856,464)	(72,148)	(93,265)	(115,991)
1010-0208 SALE OF LAND FOR UNPAID RATES		-	-	-	-
1010-0210 ADMIN PRINTING/STATIONERY	-	(41,818)	(42,445)	(43,082)	(43,728)
1010-0215 ADMIN TELEPHONE		(24,888)	(25,386)	(25,894)	(26,411)
1010-0220 ADMIN VALUATION FEES		(40,800)	(41,616)	(42,449)	(43,297)
1010-0225 ADMIN SUBSCRIPTIONS		(3,248)	(3,297)	(3,346)	(3,396)
1010-0230 ADMIN OFFICE BLDG MTCE		(12,180)	(12,363)	(12,548)	(12,736)
1010-0245 ADMIN OFFICE GROUNDS MTCE		(8,628)	(8,757)	(8,888)	(9,022)
1010-0250 ADMIN OFFICE EQUIPMENT MTCE		(26,898)	(27,301)	(27,711)	(28,126)
1010-0265 ADMIN SUNDRY OPERATING EXPENSE		(5,000)	(5,000)	(5,000)	(5,000)
1010-0266 ADMIN CHRISTMAS PARTY EXPENSE		(7,000)	(7,000)	(7,000)	(7,000)
1010-0270 ASSET REVALUATION EXPENSE		(15,000)	(5,151)	(5,228)	(5,307)
1010-0296 WEB PAGE MAINTENANCE & TRAININ		(3,045)	(3,091)	(3,137)	(3,184)
1010-0297 CORP SERVICES ADMIN CHARGES		(508,537)	(508,140)	(507,761)	(507,372)
1010-0298 LESS: RENTAL CONTRIBUTIONS		120,800	120,800	120,800	120,800
1010-0299 LESS: CHARGED TO OTHER FUNDS		1,838,459	1,838,459	1,838,459	1,838,459
1010-0500 CORPORATE SERVICES EQUIPMENT		(15,000)	(15,000)	(15,000)	(15,000)
1010-0501 CORP SERV ADMINISTRATION SOFTWARE UPGRADE		(50,000)	(50,000)	(50,000)	(50,000)
1010-0504 EQUIP/FURN - CORP. SERVICES <=		(5,000)	(5,000)	(5,000)	(5,000)
1010-0505 SERVER & NETWORK UPGRADE		-	-	-	-
1011-0103 TECH SERVICES SALARIES - WORK		(131,303)	(134,585)	(137,950)	(141,398)
1011-0104 TECH SERVICES SALARIES - ENV.S		(132,430)	(135,741)	(139,134)	(142,613)
1011-0105 TECH SERVICES SALARIES - EXE.		(514,800)	(527,670)	(540,862)	(554,383)
1011-0109 TECH SERVICES SALARIES - DTS S		(225,200)	(230,830)	(236,601)	(242,516)
1011-0113 TECH SERVICE W/E VEHICLE OP EX		(22,277)	(22,722)	(23,177)	(23,640)
1011-0114 TECH SERVICE ENV VEHICLE OP EX		(22,277)	(22,722)	(23,177)	(23,640)
1011-0115 TECH SERVICE EXE VEHICLE OP EX		(44,554)	(45,445)	(46,354)	(47,281)
1011-0119 TECH SERVICE DTS VEHICLE OP EX		(22,277)	(22,722)	(23,177)	(23,640)
1011-0120 LESS: CHARGED TO OTHER FUNDS/S		1,179,500	1,179,500	1,179,500	1,179,500
1011-0125 TECH SERVICES ADMIN CHARGES		(169,392)	(169,443)	(169,470)	(169,499)
1011-0135 TECH SERVICES STAFF TRAINING		(15,300)	(15,606)	(15,917)	(16,235)

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AND TOTAL	(256,846)	(856,464)	(72,148)	(93,265)	(115,991)
1011-0137 STAFF RELOCATION EXPENSES		-	-	-	-
1011-0140 TECH SERVICES CONFERENCES/SEMI		(3,570)	(3,641)	(3,714)	(3,789)
1011-0141 TECH SERVICES - INSURANCE		(3,264)	(3,329)	(3,396)	(3,464)
1011-0142 TECH SERVICES EXP -ADVERTISING		(2,040)	(2,081)	(2,122)	(2,165)
1011-0143 TECH SERVICES TELEPHONE		(7,140)	(7,283)	(7,428)	(7,577)
1011-0145 TECH SERVICES OFFICE EXPENSES		(5,075)	(5,151)	(5,228)	(5,311)
1011-0146 TECH SERVICES - CONSULTANCY		-	-	-	-
1011-0147 TECH SERV EQUIPMENT MTCE		(2,538)	(2,576)	(2,614)	(2,653)
1011-0152 OCCUPATIONAL HEALTH & SAFETY E		(3,045)	(3,091)	(3,137)	(3,184)
1011-0160 DEPOT OPERATIONAL EXPENSES		(12,789)	(12,981)	(13,176)	(13,373)
1011-0161 DEPOT OP. EXPENSES- INSURANCE		(4,080)	(4,162)	(4,245)	(4,330)
1011-0162 DEPOT OP. EXPENSES-ELECTRICITY		(16,116)	(16,438)	(16,767)	(17,102)
1011-0163 DEPOT OP. EXPENSES - TELEPHONE		(559)	(572)	(584)	(595)
1011-0165 DEPOT BLDG MTCE		(4,060)	(4,121)	(4,183)	(4,245)
1011-0170 DEPOT GROUNDS MTCE		(4,060)	(4,121)	(4,183)	(4,245)
1011-0171 DEPOT AMENITIES CLEANING		(6,000)	(6,000)	(6,000)	(6,000)
1011-0240 PLANT SERVICES ADMIN CHARGES		(68,210)	(68,210)	(68,210)	(68,210)
1011-0504 EQUIP/FURN - TECH. SERVICES <=		(1,020)	(1,020)	(1,020)	(1,020)
1011-0505 EQUIP/FURN - TECH. SERVICES >=		(30,000)	(5,000)	(10,000)	(10,000)
1011-0515 MOTOR VEHICLE PURCHASES		(320,000)	(320,000)	(320,000)	(320,000)
1011-0525 LAND & BUILD DEPOT - BERRIGAN		-	-	-	-
1011-0535 LAND & BUILD DEPOT - FINLEY		-	-	-	-
1011-0545 PUBLIC WORKS PLANT PURCHASE		(793,000)	(695,000)	(1,080,000)	(642,000)
1011-0546 PUBLIC WORKS UTILITY PURCHASE		(68,750)	(68,750)	(68,750)	(68,750)
1011-0550 PURCHASE MINOR PLANT		(33,000)	(33,000)	(33,000)	(33,000)
1015-0000 PLANT EXPENSES		(1,126,843)	(1,143,745)	(1,160,902)	(1,178,315)
1020-0100 PLANT WORKSHOP EXPENSES		(30,298)	(30,752)	(31,214)	(31,682)
1020-0101 PLANT WORKSHOP EXP - TELEPHONE		(581)	(593)	(605)	(617)
1020-0102 PLANT WORKSHOP EXP - INSURANCE		-	-	-	-
1020-0103 PLANT WORKSHOP EXP - VEHICLE		(22,277)	(22,722)	(23,177)	(23,640)

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AND TOTAL	(256,846)	(856,464)	(72,148)	(93,265)	(115,991)
1025-0150 PLANT INSURANCE PREMIUMS		(2,652)	(2,705)	(2,759)	(2,814)
1030-0160 MINOR PLANT OPERATING EXPENSES		(17,458)	(17,720)	(17,986)	(18,255)
1035-0170 TOOLS PURCHASES		(7,917)	(8,036)	(8,156)	(8,279)
1050-0010 WAGES SALARY POLICY SYSTEM BAC		-	-	-	-
1050-0020 WAGES PERFORMANCE BONUS PAYMEN		(73,390)	(75,225)	(77,105)	(79,033)
1050-0040 ANNUAL LEAVE - WORKS / WAGES		(249,485)	(255,722)	(262,115)	(268,668)
1050-0060 PUBLIC HOLIDAY - WORKS / WAGES		(140,630)	(144,146)	(147,749)	(151,443)
1050-0080 LONG SERVICE LEAVE - WAGES		(104,755)	(107,374)	(110,059)	(112,810)
1050-0100 SICK LEAVE - WORKS / WAGES		(104,653)	(107,269)	(109,951)	(112,699)
1050-0115 RDO - PAYROLL SUSPENSE		-	-	-	-
1050-0118 TIME IN LIEU - SUSPENSE		-	-	-	-
1050-0120 BEREAVEMENT LEAVE - WAGES		(2,972)	(3,047)	(3,123)	(3,201)
1050-0150 WAGES LEAVE WITHOUT PAY		-	-	-	-
1050-0170 RURAL FIRE SERVICE LVE - WAGES		-	-	-	-
1050-0180 WAGES ACCIDENT PAY TO EMPLOYEE		-	-	-	-
1050-0185 WAGES ACCIDENT EXPENSE BY EMPL		-	-	-	-
1050-0220 WAGES MEDICAL EXPENSES		-	-	-	-
1050-0320 WAGES SUPERANNUATION - LG RET		-	-	-	-
1050-0340 WAGES SUPERANNUATION - LG ACC		(266,090)	(272,742)	(279,561)	(286,550)
1050-0380 WAGES WORKER COMPENSAT INSUR -		(178,704)	(182,278)	(185,924)	(189,642)
1050-0400 WAGES IN LIEU OF NOTICE		-	-	-	-
1050-0440 WAGES PROTECTIVE/SAFETY CLOTHI		(37,332)	(38,079)	(38,840)	(39,617)
1050-0720 WAGES OTHER TRAINING EXPENSES		(44,166)	(45,049)	(45,950)	(46,869)
1050-0730 WAGES OCCUPATIONAL HEALTH & SA		-	-	-	-
1050-0735 WAGES TQM / CONTINUOUS IMPROVE		-	-	-	-
1050-0750 EAP CONSULTATION EXPENSE		-	-	-	-
1050-0770 WAGES STAFF TRAINING - GENERAL		(18,768)	(19,143)	(19,526)	(19,917)
1050-0780 WAGES OTHER MEETINGS		-	-	-	-
1050-0790 WORKPLACE INVESTIGATION		-	-	-	-
1055-0030 STORES OPERATING COSTS		(96,453)	(98,864)	(101,336)	(103,869)

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AND TOTAL	(256,846)	(856,464)	(72,148)	(93,265)	(115,991)
1055-0040 STOCK FREIGHT ONCOST EXPENSE		-	-	-	-
1055-0050 UNALLOCATED STORE COST VARIATI		-	-	-	-
1070-0040 ANNUAL LEAVE - ADMIN / STAFF		(236,538)	(241,269)	(246,094)	(251,016)
1070-0060 PUBLIC HOLIDAY - ADMIN / STAFF		(133,416)	(136,084)	(138,806)	(141,582)
1070-0080 LONG SERVICE LEAVE - STAFF		(99,450)	(101,439)	(103,468)	(105,537)
1070-0100 SICK LEAVE - ADMIN / STAFF		(99,450)	(101,439)	(103,468)	(105,537)
1070-0120 BEREAVEMENT LEAVE - STAFF		(2,856)	(2,913)	(2,971)	(3,034)
1070-0140 MATERNITY LEAVE - STAFF		-	-	-	-
1070-0145 PAID PARENTAL LEAVE SCHEME		-	-	-	-
1070-0150 LEAVE WITHOUT PAY - STAFF		-	-	-	-
1070-0180 STAFF ACCIDENT PAY TO EMPLOYEE		-	-	-	-
1070-0220 STAFF MEDICAL EXPENSES		-	-	-	-
1070-0320 STAFF SUPERANNUATION - LG RET		-	-	-	-
1070-0340 STAFF SUPERANNUATION - LG ACC		(292,535)	(299,848)	(307,345)	(315,028)
1070-0380 STAFF WORKER COMPENSAT INSUR -		(170,340)	(173,747)	(177,222)	(180,766)
1070-0390 STAFF RELOCATION EXPENSES		-	-	-	-
1070-0400 STAFF REDUNDANCY PAYMENT		-	-	-	-
1070-0410 STAFF JURY DUTY EXPENSE		-	-	-	-
1100-1305 DONATIONS		-	-	-	-
1100-1350 OTHER REVENUES		-	-	-	-
1200-1500 CORP SUPPORT SUNDRY REVENUE		-	-	-	-
1200-1600 REVENUE - GIPA		-	-	-	-
1200-1670 INSURANCE REBATE		20,000	20,000	20,000	20,000
1200-1680 WORKCOVER INCENTIVE PAYMENTS		-	-	-	-
1200-1814 RATES CERTIFICATE S603 - GST FREE		22,000	22,000	22,000	22,000
1200-1815 URGENT RATE S603 CERT INCL GST		260	260	260	260
1200-1829 RECOVER BANK CHARGES - DISHONOUR FEES		-	-	-	-
1200-1870 LEGAL COSTS RECOVERED		50,225	51,481	52,768	54,087
1200-1927 RISK MANAGEMENT TRANSFER FROM RESERVE		-	-	-	-
1200-1928 INFO TECH TRANSFER FROM RESERVE		-	-	-	-

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AND TOTAL	(256,846)	(856,464)	(72,148)	(93,265)	(115,991)
1200-1950 TRAINEESHIP GRANT - WAGE SUBSIDY		-	-	-	-
1200-1954 OLG Grant - ESPL Funding		-	-	-	-
1200-2027 RISK MANAGEMENT TRANSFER TO RESERVE		-	-	-	-
1200-2028 INFO TECH TRANSFER TO RESERVE		-	-	-	-
1200-2502 CORP SERVICES OFFICE EQUIPMENT DEPCN		(48,985)	(49,475)	(49,970)	(50,469)
1200-2504 CORP SERVICES OFFICE DEPCN		(41,208)	(41,620)	(42,036)	(42,457)
1300-1500 TECH SERV SUNDRY INCOME - INCL GST		-	-	-	-
1300-1502 OHS INCENTIVE PAYMENT		-	-	-	-
1300-1800 ROAD OPENING PERMIT FEES		3,000	3,000	3,000	3,000
1300-1950 TRAINEESHIP GRANT - WAGE SUBSIDY		-	-	-	-
1300-2502 TECH SERVICES OFFICE EQUIPMENT DEPCN		(5,353)	(5,407)	(5,461)	(5,515)
1310-2502 DEPOT EQUIPMENT DEPCN		(707)	(714)	(721)	(728)
1310-2504 DEPOT DEPCN		(27,169)	(27,441)	(27,715)	(27,992)
1320-1200 GAIN ON DISPOSAL - PLANT & EQUIPMENT		-	-	-	-
1320-1201 GAIN ON DISPOSAL - MOTOR VEHICLE		-	-	-	-
1320-1202 MOTOR VEHICLE DISPOSAL		-	-	-	-
1320-1203 PUBLIC MOTOR VEHICLE DISPOSAL		177,000	230,000	286,500	145,000
1320-1204 PUBLIC WORKS UTILITY DISPOSAL		39,000	39,000	39,000	39,000
1320-1205 MOTOR VEHICLE DISPOSAL		130,000	130,000	130,000	130,000
1320-1210 MINOR ASSET SALES CLEARING		-	-	-	-
1320-1500 PLANT SERVICES SUNDRY INCOME		-	-	-	-
1320-1823 STAFF PRIVATE USE CAR HIRE		46,125	47,278	48,460	49,672
1320-1825 STAFF PRIVATE USE FUEL CHARGES		9,225	9,456	9,692	9,934
1320-1856 PLANT REGO. & GREENSLIP REFUND		-	-	-	-
1320-1857 PLANT INSURANCE CLAIM REFUND		-	-	-	-
1320-1926 PLANT REPLACE TRANSFER FROM RESERVE		8,386	-	155,904	-
1320-1950 PLANT FUEL TAX CREDIT SCHEME		51,250	52,531	53,845	55,191
1320-2010 PLANT HIRE INCOME COUNCIL WORKS		2,030,000	2,060,450	2,091,357	2,122,727
1320-2026 PLANT SERVICES TRANSFER TO RESERVE		-	(157,481)	-	(155,961)
1320-2500 PLANT DEPCN		(490,860)	(495,769)	(500,726)	(505,734)

	Sum of 2016/17 Budget Carried Forward	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST	2019/20 REVISED BUDGET FORECAST	2020/21 REVISED BUDGET FORECAST
AND TOTAL	(256,846)	(856,464)	(72,148)	(93,265)	(115,991)
1320-2550 DEPRECIATION - MOTOR VEHICLES		(270,377)	(273,081)	(275,812)	(278,570)
1320-4010-0000 PLANT DEPCN CONTRA		761,237	768,849	776,538	784,303
1400-1230 LSL CONTRIBUTIONS TRANSFERRED EMPS		-	-	-	-
1400-1500 ACCIDENT PAY RECOUP		-	-	-	-
1400-1510 WORKERS COMPENSATION INSURANCE REFUND		-	-	-	-
1400-1550 ONCOSTS STAFF TRAINING REFUND		-	-	-	-
1400-1600 SUPERANNUATION ACC SCHEME REFUND		-	-	-	-
1400-1950 ONCOSTS STAFF TRAINING SUBSIDY		-	-	-	-
1410-0125 HOUSING 27 DAVIS BLDG MTCE		(2,030)	(2,060)	(2,091)	(2,123)
1410-0126 HOUSING 27 DAVIS ST - RATES		(2,233)	(2,267)	(2,301)	(2,335)
1410-0127 HOUSING 27 DAVIS ST -INSURANCE		(1,122)	(1,144)	(1,167)	(1,191)
1410-0130 HOUSING GREENHILLS BLDG MTCE		(2,538)	(2,576)	(2,614)	(2,653)
1410-0131 HOUSING GREENHILLS - INSURANCE		(622)	(635)	(647)	(660)
1410-0140 HOUSING 7 CARTER ST BLDG MTCE		(2,030)	(2,060)	(2,091)	(2,123)
1410-0141 HOUSING 7 CARTER ST - RATES		(1,827)	(1,854)	(1,882)	(1,910)
1410-0147 HOUSING 7 CARTER ST - INSURANC		(735)	(750)	(765)	(779)
1410-0150 PROPERTY SERVICES ADMIN CHARGE		(7,433)	(7,433)	(7,433)	(7,433)
1411-0170 ASBESTOS MANAGEMENT PROGRAM		-	-	-	-
1411-0180 BLDG MTCE PROGRAM		(16,240)	(16,484)	(16,731)	(16,982)
1417-1500 PAID PARENTAL LEAVE REIMBURSEMENT		-	-	-	-
1440-1950 TRAINEESHIP GRANT - WAGE SUBSIDY		-	-	-	-
1445-1920 STOCK FREIGHT ONCOST RECOVERY		-	-	-	-
1500-1001 CENTS ROUNDING		-	-	-	-
1500-3650 PAID PARENTAL LEAVE SCHEME REVENUE		-	-	-	-
1500-5105 UNSPENT LOAN PROCEEDS LIRS		-	-	-	-
3550-1826 GENERAL - RENT ON COUNCIL HOUSES		16,257	16,663	17,079	17,506
3550-1827 HOUSING CAPITAL INCOME		-	-	-	-
3550-2504 HOUSING DEPRECIATION		(9,393)	(9,487)	(9,582)	(9,678)
9100-1000 ORDINARY RATES - FARMLAND		1,840,268	1,869,187	1,897,225	1,925,684
9100-1001 ORDINARY RATES - RESIDENTIAL RURAL		337,116	340,231	345,334	350,514

	Sum of 2016/17 Budget Carried Forward	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST	2019/20 REVISED BUDGET FORECAST	2020/21 REVISED BUDGET FORECAST
AND TOTAL	(256,846)	(856,464)	(72,148)	(93,265)	(115,991)
9100-1002 ORDINARY RATES - RESIDENTIAL BGA		543,640	543,141	551,288	559,557
9100-1003 ORDINARY RATES - RESIDENTIAL BGN		328,405	336,665	341,715	346,841
9100-1004 ORDINARY RATES - RESIDENTIAL FIN		665,697	671,977	682,057	692,288
9100-1005 ORDINARY RATES - RESIDENTIAL TOC		742,268	731,891	742,870	754,013
9100-1006 ORDINARY RATES - BUSINESS BGA		92,483	95,663	97,098	98,555
9100-1007 ORDINARY RATES - BUSINESS BGN		72,986	77,487	78,650	79,829
9100-1008 ORDINARY RATES - BUSINESS FIN		159,775	172,464	175,051	177,676
9100-1009 ORDINARY RATES - BUSINESS TOC		181,792	197,755	200,722	203,732
9100-1010 ORDINARY RATES - RESIDENTIAL		55,092	55,906	56,745	57,596
9100-1080 LESS ORDINARY RATES WRITTEN OFF		(4,568)	(4,636)	(4,706)	(4,776)
9100-1082 LESS ORDINARY RATES D/DEBT EXPENSE		(9,643)	(9,787)	(9,934)	(10,083)
9100-1083 LESS:FARMLAND RATE CAPPING WRITE OFF		-	-	-	-
9100-1085 LESS SMALL BALANCES WRITTEN OFF		(507)	(515)	(523)	(531)
9100-1095 LESS ORDINARY RATE PENSION REBATE		(181,818)	(181,818)	(181,818)	(181,818)
9100-1500 INTEREST EXTRA CHARGES ON RATES		37,925	38,873	39,845	40,841
9200-1950 FINANCAL ASSISTANCE GRANT (FAG)		3,027,540	3,072,953	3,119,047	3,165,833
9300-1950 ORDINARY RATES PENSION SUBSIDY		100,000	100,000	100,000	100,000
9400-1840 INTEREST - AT CALL ACCOUNT		-	-	-	-
9400-1842 INTEREST - TERM DEPOSITS		292,356	273,980	266,215	275,121
9400-1843 INTEREST - OTHER		-	-	-	-
9500-1844 INTEREST - O/S DEBTORS GST FREE		-	-	-	-
DEPNCONTRA ACCUMULATED DEPCN GL/JC CONTRA A/C		3,790,031	3,827,733	3,865,809	3,904,268
DEPOTCAPEXP DEPOT CAPITAL EXPENDITURE		(20,000)	-	-	-
DEPOTCAPINC DEPOT CAPITAL INCOME		-	-	-	-
EIDPCNCONTRA EI DEPRECIATION CONTRA		13,433	13,567	13,703	13,840
ENVSERVICESCAPINC ENVIRONMENTAL SERVICES CAPITAL INCOME		-	-	-	-
HACCDEPNCONTRA HACC DEPRECIATION CONTRA		-	-	-	-
HOUSINGCAPEXP HOUSING CAPITAL EXPENDITURE		(35,000)	-	-	-
HOUSINGCAPINC HOUSING CAPITAL INCOME		-	-	-	-
SHIREOFFICECAPEXP SHIRE OFFICE CAPITAL EXPENDITURE		(85,000)	-	-	-

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AND TOTAL	(256,846)	(856,464)	(72,148)	(93,265)	(115,991)
SHIREOFFICECAPINC SHIRE OFFICE CAPITAL INCOME		-	-	-	-
STAFFRECOVERY STAFF ONCOST OVERHEAD RECOVERY		1,039,447	1,053,613	1,074,685	1,123,944
WAGESRECOVERY WAGES ONCOST OVERHEAD RECOVERY		1,312,536	1,352,064	1,385,928	1,392,874

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	Sum of 2016/17 Budget Carried Forward	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST	2019/20 REVISED BUDGET FORECAST	2020/21 REVISED BUDGET FORECAST
AND TOTAL	(256,846)	(856,464)	(72,148)	(93,265)	(115,991)
Supported and engaged communities	(469,127)	(4,291,968)	(3,057,880)	(3,021,217)	(3,065,147)
1110-0105 CONTRIBUTION NSW FIRE BRIGADE		(49,274)	(50,262)	(51,267)	(52,292)
1110-0110 CONTRIBUTION RURAL FIRE FUND		(115,560)	(117,871)	(120,229)	(122,633)
1110-0155 RURAL FIRE BRIGADES BLDG MTCE		(1,015)	(1,030)	(1,046)	(1,061)
1110-0160 FIRE BRIGADE ADMIN CHARGES		-	-	-	-
1110-0204 RURAL FIRE TRAINING OTHER		-	-	-	-
1110-0205 RFS RADIO MTCE		-	-	-	-
1110-0210 RFS STATION SHED MTCE		(1,000)	(1,015)	(1,030)	(1,045)
1110-0215 RFS VEHICLE MTCE		-	-	-	-
1110-0230 RFS MAINTENANCE & OTHER		-	-	-	-
1110-0240 RFS TELEPHONE		-	-	-	-
1110-0245 RFS ELECTRICTY & GAS		-	-	-	-
1110-0250 RFS VEHICLE INSURANCE		-	-	-	-
1110-0255 RFS SHEDS & OTHER INSURANCE		(1,530)	(1,561)	(1,592)	(1,624)
1110-0260 RURAL FIRE ERS/PAGING		-	-	-	-
1110-0265 RURAL FIRE SUNDRY EXPENSES		-	-	-	-
1110-0290 RFS EXPENDITURE		-	-	-	-
1111-0105 DOG ACT EXPENSES		(38,316)	(38,891)	(39,474)	(40,066)
1111-0106 DOG ACT EXPENSES - TELEPHONE		(612)	(624)	(637)	(649)
1111-0108 COMPANION ANIMAL DLG REGISTRAT		(6,090)	(6,181)	(6,274)	(6,368)
1111-0109 POUND OPERATION SALARIES & ALL		(28,674)	(29,104)	(29,540)	(29,984)
1111-0110 POUNDS ACT EXPENSES		(19,529)	(19,822)	(20,119)	(20,421)
1111-0111 POUNDS ACT EXPS - INSURANCE		(184)	(187)	(191)	(195)
1111-0112 POUNDS ACT EXP. - ADVERTISING		(204)	(208)	(212)	(216)
1111-0113 POUNDS ACT EXPENSE - TELEPHONE		(306)	(312)	(318)	(325)
1111-0115 DOG POUND MTCE		(1,117)	(1,133)	(1,150)	(1,168)
1111-0125 STOCK POUND MTCE		(508)	(515)	(523)	(531)
1111-0505 ANIMAL CONTROL CAPITAL WORKS		-	-	-	-
1114-0105 CONTRIBUTION NSW SES		(15,910)	(16,228)	(16,553)	(16,884)
1114-0110 SES OPERATING EXPENSES		-	-	-	-

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AND TOTAL	(256,846)	(856,464)	(72,148)	(93,265)	(115,991)
1114-0112 SES OP. EXPENSES-ELECTRICITY		-	-	-	-
1114-0113 SES OPERATING EXP - TELEPHONE		-	-	-	-
1114-0114 SES OP. EXPENSES - INSURANCE		-	-	-	-
1114-0125 TOC SEARCH & RESCUE BLDG MTCE		(565)	(574)	(582)	(591)
1210-0190 HEALTH ADMINISTRATION ADMIN CH		(97,976)	(97,976)	(97,976)	(97,976)
1211-0105 COMMUNITY SHARPS DISPOSAL		-	-	-	-
1212-0105 FOOD CONTROL		-	-	-	-
1213-0105 PEST CONTROL		-	-	-	-
1213-0106 PEST CONTROL - BIRDS		(500)	(500)	(500)	(500)
1215-0105 MEMORIAL PARK TOILET BLDG MTCE		(1,015)	(1,030)	(1,046)	(1,061)
1215-0120 TOY LIBRARY BLDG MTCE		-	-	-	-
1215-0130 FIN SECONDHAND SHOP INSURANCE		(469)	(479)	(488)	(498)
1313-0105 YOUTH WEEK GRANT & CONTRIBUTIO		(3,000)	(3,000)	(3,000)	(3,000)
1313-0111 SR SUICIDE PREVENTION GROUP		(500)	(500)	(500)	(500)
1313-0115 PORTSEA CAMP EXPENSES		(2,000)	(2,000)	(2,000)	(2,000)
1313-0120 COMMUNITY PLANNING - SALARY		(163,590)	(167,680)	(171,871)	(176,169)
1313-0121 COMMUNITY PLANNING ADVERTISING		(1,915)	(1,944)	(1,973)	(2,003)
1313-0122 COMMUNITY PLANNING - TRAINING		(2,244)	(2,289)	(2,335)	(2,381)
1313-0123 COMMUNITY PLANNING - VEHICLE EXPENSE		(22,277)	(22,722)	(23,177)	(23,640)
1313-0124 COMMUNITY PLANNING - TELEPHONE		(816)	(832)	(849)	(866)
1313-0125 COMMUNITY PLANNING - OP EXPENSES		(2,040)	(2,081)	(2,122)	(2,165)
1313-0131 YOUTH DEVELOPMENT	(8,626)	-	-	-	-
1314-0130 EARLY INT EQUIP & PROGS STATE		(2,030)	(2,060)	(2,091)	-
1314-0131 EARLY INT - ELECTRICITY		(979)	(999)	(1,019)	-
1314-0132 EARLY INT - TELEPHONE		(1,020)	(1,040)	(1,061)	-
1314-0133 EARLY INT - ADMIN CHARGE		(18,009)	(18,009)	(18,009)	-
1314-0135 COMMUNITY SERVICES DIRECTORY		-	-	-	-
1314-0138 EARLY INT - ACCREDITATION EXP		-	-	-	-
1314-0139 EARLY INT - INTENSE FAMILY SUP		-	-	-	-
1314-0140 EARLY INT - THERAPY SUPPORT		-	-	-	-

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AND TOTAL	(256,846)	(856,464)	(72,148)	(93,265)	(115,991)
1314-0150 EARLY INT - ECICP THERAPY		-	-	-	-
1314-0215 EARLY INT - SALARY/ALLOWANCE		(118,812)	(119,378)	(103,747)	-
1314-0225 EARLY INT - TRAVEL ALLOWANCE		(4,692)	(4,786)	(4,882)	-
1314-0505 EQUIP/FURN - EARLY INT <= \$50		(354)	(354)	(354)	-
1316-0375 SENIOR CITZ - RATES		-	-	-	-
1419-0106 CEMETERY OP. EXP - TELEPHONE		(510)	(520)	(530)	(540)
1419-0107 CEMETERY OP.EXPS - ELECTRICITY		(1,530)	(1,560)	(1,590)	(1,620)
1419-0108 CEMETERY OP EXP - INSURANCE		(30)	(30)	(30)	(30)
1419-0110 CEMETERY MAINTENANCE		(28,460)	(28,915)	(29,365)	(29,809)
1419-0111 CEMETERY TOILET MAINTENCE		(12,000)	(12,000)	(12,000)	(12,000)
1419-0112 CEMETERY BURIAL EXPENSES		(32,540)	(33,074)	(33,602)	(34,124)
1419-0114 CEMETERY HONORARIUMS		(17,314)	(17,627)	(17,935)	(18,240)
1419-0116 CEMETERY PLAQUES		(32,540)	(33,074)	(33,602)	(34,124)
1419-0117 CEMETERY - FLOWER BOXES		-	-	-	-
1419-0500 FINLEY CEMETERY - INSTALL SPRINKLERS		-	-	-	-
1419-0515 CEMETERY PLYNTHS	(15,000)	-	-	-	-
1419-0516 TOC CEMETERY WALL NICHES		-	-	-	-
1419-0517 BGA CEMETERY FENCING		-	-	-	-
1419-0518 CEMETERY - FINLEY KERB & GUTT		-	-	-	-
1420-0000 PUBLIC CONVENIENCE CLEANING		(139,766)	(141,862)	(143,987)	(146,150)
1420-0001 PUBLIC CONVENIENCES BLDG MTCE		(20,000)	(20,000)	(20,000)	(20,000)
1420-0111 BGA BOTANICAL GARDENS TOILETS		-	-	-	-
1420-0113 PUBLIC CONVEN. - ELECTRICITY		(4,080)	(4,162)	(4,245)	(4,330)
1420-0114 PUBLIC CONVENIENCES -INSURANCE		(2,856)	(2,913)	(2,971)	(3,031)
1420-0125 PUBLIC CONVENIENCES RENTAL FIN		(8,729)	(8,860)	(8,993)	(9,128)
1421-0105 FINLEY TIDY TOWNS EXPENSE		-	-	-	-
1421-0120 BERRIGAN CONSERVATION GROUP EX	(8,874)	(4,000)	(4,000)	(4,000)	(4,000)
1510-0105 WATER ADMIN CHARGES - ADMINIST		(246,627)	(246,627)	(246,627)	(246,627)
1510-0106 WATER ADMIN CHARGE - ENGINEERI		(319,859)	(319,859)	(319,859)	(319,859)
1510-0117 WATER SUPPLIES - RENTAL CONTRI		(72,480)	(72,480)	(72,480)	(72,480)

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AND TOTAL	(256,846)	(856,464)	(72,148)	(93,265)	(115,991)
1510-0125 PROV BAD & DOUBTFUL DEBTS		(5,000)	(5,000)	(5,000)	(5,000)
1510-0155 WATER WRITE OFF BAD DEBTS		(2,500)	(2,500)	(2,500)	(2,500)
1510-0170 WATER DELIVERY EXPENSES		(32,480)	(32,967)	(33,462)	(33,964)
1510-0200 WATER LEGAL EXPENSES		(5,000)	(5,000)	(5,000)	(5,000)
1510-0500 WATER SUPPLIES PRINCIPAL ON LO		-	-	-	-
1510-0504 OFFICE EQUIP/FURN NON CAPITAL		(1,320)	(1,339)	(1,359)	(1,380)
1510-0505 OFFICE EQUIP/FURN - ENG WATER		(2,500)	(2,500)	(2,500)	(2,500)
1510-0506 SUBSCRIPTIONS & MEMBERSHIPS		(9,384)	(9,572)	(9,763)	(9,958)
1510-0507 TELEMETRY UPGRADE - WATER		-	-	-	-
1510-0510 BGA - SOLAR AT PUMPSTATION		-	-	-	-
1510-0511 FIN - SOLAR AT PUMPSTATION		-	-	-	-
1510-0512 TOC - SOLAR AT PUMPSTATION		-	-	-	-
1510-0536 SODA ASH DOSING SYSTEM		-	-	-	-
1510-0537 FIN - UPGRADE PLATFORM & WINCH WTP		-	-	-	-
1510-0548 IMPROVE OH & S AT WORK SITES		-	-	-	-
1510-0551 OH&S SIGNAGE - WATER		(5,000)	(5,000)	(5,000)	(5,000)
1510-0560 MAINS RETIC - BGA		-	-	-	-
1510-0561 BGA - REPAINT INTERIOR WTP		-	-	-	-
1510-0564 BGA - MAJOR PUMP REPLACEMENT	(50,000)	-	-	-	-
1510-0565 MAINS RETIC - BGN		-	-	-	-
1510-0570 MAINS RETIC - FIN		-	-	-	-
1510-0575 MAINS RETIC - TOC		-	-	-	-
1510-0608 CRUSHED GRANITE-FIN WATER DAM		-	-	-	-
1510-0613 BGN - RAW WATER PUMP STATION DRAINAGE LINE		-	-	-	-
1510-0615 FIN - FILTERED & UNFILTERED MAIN TONGS/HOWE STS	(18,977)	-	-	-	-
1510-0652 REPLACEMENT OF MINOR PLANT		-	-	-	-
1510-0657 BGN - OTHER MINOR REPAIR/REPLACEMENTS		-	-	-	-
1510-0661 TOC - REPLACE COMPRESSOR		-	-	-	-
1510-0662 TOC - OTHER MINOR REPAIR/REPLACEMENT		-	-	-	-
1510-0665 TOC-CHLORINE DOSING SYSTEM		-	-	-	-

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AND TOTAL	(256,846)	(856,464)	(72,148)	(93,265)	(115,991)
1510-0668 FIN - CLARIFIER REPLACE PONDS		-	-	-	-
1510-0669 METER CYBAL REPLACEMENT		-	-	-	-
1510-0877 TERRACING AT WTP BGA		-	-	-	-
1510-0878 LOW LIFT PUMP MECH & ELEC BGN		-	-	-	-
1510-0879 HL PUMP MECH & ELEC FIN		-	-	-	-
1510-0880 CHEMICAL PUMP REPLACEMENT		-	-	-	-
1510-0881 HL PUMP MECH & ELEC BGN		-	-	-	-
1510-0882 WATER MAIN REPLACEMENT TOC		-	-	-	-
1511-0109 REC FACIL DONATION & OTHER COSTS		(1,581)	(1,613)	(1,645)	(1,678)
1511-0110 METER READING - BGN SHIRE		(69,629)	(70,673)	(71,734)	(72,810)
1511-0111 METER READING PRINTING & POSTA		(13,702)	(13,908)	(14,117)	(14,328)
1511-0113 METER READING TELEPHONE		(755)	(770)	(785)	(801)
1511-0130 PURCHASE OF WATER - BGA		(13,702)	(13,908)	(14,117)	(14,328)
1511-0135 PURCHASE OF WATER - BGN		(40,802)	(41,415)	(42,036)	(42,667)
1511-0140 PURCHASE OF WATER - FIN		(53,288)	(54,087)	(54,898)	(55,722)
1511-0145 PURCHASE OF WATER - TOC		(12,992)	(13,187)	(13,385)	(13,585)
1511-0150 WATER TREATMENT - OP EXP - BGA		(146,363)	(148,558)	(150,787)	(153,049)
1511-0151 WATER TREATMENT-BGA ELECTRICIT		(40,800)	(41,616)	(42,448)	(43,297)
1511-0152 WATER TREATMENT -BGA TELEPHONE		(3,774)	(3,849)	(3,926)	(4,005)
1511-0153 WATER TREATMENT -BGA INSURANCE		(11,016)	(11,236)	(11,461)	(11,690)
1511-0165 WATER TREATMENT - OP EXP - BGN		(149,814)	(152,061)	(154,342)	(156,657)
1511-0166 WATER TREATMENT-BGN ELECTRICIT		(20,400)	(20,808)	(21,224)	(21,649)
1511-0167 WATER TREATMENT -BGN TELEPHONE		(3,774)	(3,849)	(3,926)	(4,005)
1511-0168 WATER TREATMENT BGN- INSURANCE		(8,325)	(8,492)	(8,662)	(8,835)
1511-0180 WATER TREATMENT - OP EXP - FIN		(165,953)	(168,442)	(170,968)	(173,533)
1511-0182 WATER TREATMENT FIN-INSURANCE		(14,178)	(14,462)	(14,751)	(15,046)
1511-0183 WATER TREATMENT-FIN ELECTRICIT		(40,800)	(41,616)	(42,448)	(43,297)
1511-0184 WATER TREATMENT -FIN TELEPHONE		(959)	(978)	(998)	(1,017)
1511-0195 WATER TREATMENT - OP EXP - TOC		(200,970)	(203,985)	(207,044)	(210,150)
1511-0196 WATER TREATMENT -TOC TELEPHONE		(918)	(936)	(955)	(974)

	Sum of 2016/17 Budget Carried Forward	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST	2019/20 REVISED BUDGET FORECAST	2020/21 REVISED BUDGET FORECAST
AND TOTAL	(256,846)	(856,464)	(72,148)	(93,265)	(115,991)
1511-0197 WATER TREATMENT-TOC ELECTRICIT		(51,000)	(52,020)	(53,060)	(54,122)
1511-0198 WATER TREATMENT-TOC -INSURANCE		(16,524)	(16,854)	(17,192)	(17,535)
1511-0230 PUMPING STATIONS - OP EXP BGA		(27,710)	(28,125)	(28,547)	(28,975)
1511-0231 PUMPING STATIONS - OP EXP BGN		(15,530)	(15,762)	(15,999)	(16,239)
1511-0232 PUMPING STATIONS OP EXP FIN		(17,458)	(17,720)	(17,986)	(18,255)
1511-0233 PUMPING STATIONS OP EXP TOC		(13,195)	(13,393)	(13,594)	(13,798)
1511-0270 RETIC & METERS - OP EXP - BGA		(26,593)	(26,992)	(27,397)	(27,808)
1511-0285 RETIC & METERS - OP EXP - BGN		(62,829)	(63,771)	(64,727)	(65,698)
1511-0300 RETIC & METERS - OP EXP - FIN		(73,588)	(74,691)	(75,812)	(76,949)
1511-0315 RETIC & METERS - OP EXP - TOC		(43,341)	(43,991)	(44,650)	(45,320)
1511-0316 RETIC & METERS - INSURANCE		-	-	-	-
1511-0320 CYBLES MAINTENANCE		(102)	(103)	(105)	(106)
1511-0330 WATER NEW CONNECTIONS (INC MET		(38,824)	(39,406)	(39,997)	(40,597)
1511-0340 WATER SAMPLING / MONITORING		(10,658)	(10,817)	(10,980)	(11,144)
1511-0355 WATER SUPPLY INTEREST ON LOANS		-	-	-	-
1511-0397 INSTALLATION OF RPZ		-	-	-	-
1511-0398 EVERBLUE CENTRALISED METER READ	(400,000)	-	-	-	-
1512-0105 BANK & GOVT CHARGES		(7,752)	(7,907)	(8,065)	(8,226)
1512-0130 HOUSING TOC WATER BLDG MTCE		(2,588)	(2,627)	(2,666)	(2,706)
1512-0131 HOUSING TOC WATER INSURANCE		(806)	(822)	(838)	(855)
1512-0152 INSTALLATION OF RCD'S		-	-	-	-
1512-0155 SELLING COSTS - HIGH SEC WATER		-	-	-	-
1710-0105 LIBRARY BLDG MTCE - BGA		(1,015)	(1,030)	(1,046)	(1,061)
1710-0120 LIBRARY BLDG MTCE - BGN		(1,015)	(1,030)	(1,046)	(1,061)
1710-0125 LIBRARY BLDG MTCE - FINLEY		(2,030)	(2,060)	(2,091)	(2,123)
1710-0140 LIBRARY BLDG MTCE - TOC		(1,015)	(1,030)	(1,046)	(1,061)
1710-0145 LIBRARY OFFICE FURN/EQUIP MTCE		(10,150)	(10,302)	(10,457)	(10,614)
1710-0150 LIBRARY ADMIN CHARGES		(111,276)	(111,276)	(111,276)	(111,276)
1710-0165 LIBRARY PRINTING & STATIONERY		(812)	(824)	(837)	(849)
1710-0166 LIBRARY ADVERTISING		(510)	(520)	(531)	(541)

	Sum of 2016/17 Budget Carried Forward	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST	2019/20 REVISED BUDGET FORECAST	2020/21 REVISED BUDGET FORECAST
AND TOTAL	(256,846)	(856,464)	(72,148)	(93,265)	(115,991)
1710-0170 LIBRARY TELEPHONE		(3,366)	(3,433)	(3,502)	(3,572)
1710-0171 LIBRARY POSTAGE		-	-	-	-
1710-0175 LIBRARY SUNDRY EXPENSES		(2,030)	(2,060)	(2,091)	(2,123)
1710-0180 LIBRARY SALARIES & ALLOWANCES		(267,062)	(273,738)	(280,581)	(287,596)
1710-0190 LIBRARY TRAVEL & ALLOWANCES		(3,060)	(3,121)	(3,184)	(3,247)
1710-0192 LIBRARY STAFF TRAINING		(4,590)	(4,682)	(4,775)	(4,871)
1710-0194 LIBRARY CONFERENCES & SEMINARS		(1,020)	(1,040)	(1,061)	(1,082)
1710-0195 LIBRARY RATES		(9,541)	(9,684)	(9,829)	(9,977)
1710-0196 LIBRARY INSURANCE		(14,178)	(14,462)	(14,751)	(15,046)
1710-0197 LIBRARY SOFTWARE OP COSTS		(10,150)	(10,302)	(10,457)	(10,614)
1710-0200 LIBRARY BOOKS MTCE		(2,030)	(2,060)	(2,091)	(2,123)
1710-0210 LIBRARY ELECTRICITY		(21,930)	(22,369)	(22,816)	(23,272)
1710-0211 LIBRARY CONNECTIVITY		(6,090)	(6,181)	(6,274)	(6,368)
1710-0215 LIBRARY CLEANING		(11,673)	(11,848)	(12,025)	(12,206)
1710-0230 LIBRARY PURCHASE OF PERIODICAL		(2,550)	(2,601)	(2,653)	(2,706)
1710-0234 LIBRARY YOUTH ACTIVITES		(500)	(500)	(500)	(500)
1710-0235 LIBRARY SPEC. PROJ. OPERATING	(5,520)	(8,300)	(8,300)	(8,300)	(8,300)
1710-0236 INTER LIBRARY LOAN FEES		(200)	(200)	(200)	(200)
1710-0239 LIBRARY BOOKS CLUBS		(1,000)	(1,000)	(1,000)	(1,000)
1710-0242 SENIORS WEEK EXPENSES		(600)	(600)	(600)	(600)
1710-0243 ONLINE DATABASE SUBSCRIPTIONS		(12,688)	(12,878)	(13,071)	(13,268)
1710-0244 LITERARY LUNCH/WRITING FESTIVAL		(1,000)	(1,000)	(1,000)	(1,000)
1710-0245 TECH SAVY SENIORS GRANT EXP		-	-	-	-
1710-0246 BROADBAND FOR SENIORS		-	-	-	-
1710-0500 LIBRARY CAR PARK UPGRADE		-	-	-	-
1710-0525 LIBRARY PURCHASE OF BOOKS		(25,000)	(25,000)	(25,000)	(25,000)
1710-0530 LIBRARY OTHER ASSETS		(4,000)	(4,000)	(4,000)	(4,000)
1710-0532 LIBRARY AUDIO VISUAL / CDS		(8,000)	(8,000)	(8,000)	(8,000)
1710-0535 LIBRARY PURCHASE OF E-BOOKS		(3,108)	(3,113)	(3,110)	(3,110)
1714-0105 BERRIGAN HALL BLDG MTCE		(2,030)	(2,060)	(2,091)	(2,123)

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AND TOTAL	(256,846)	(856,464)	(72,148)	(93,265)	(115,991)
1714-0106 BERRIGAN HALL RISK MGT		-	-	-	-
1714-0111 BERRIGAN HALL - INSURANCE		(8,466)	(8,635)	(8,808)	(8,984)
1714-0112 BERRIGAN HALL GRANT		(7,860)	(7,860)	(7,860)	(7,860)
1714-0119 FIN SCHOOL OF ARTS CONSULTANCY FEE		-	-	-	-
1714-0122 FINLEY MEMORIAL HALL BLDG MTCE		(2,132)	(2,163)	(2,196)	(2,229)
1714-0123 FIN MEMORIAL HALL - INSURANCE		(12,240)	(12,485)	(12,735)	(12,989)
1714-0124 FIN MEMORIAL HALL - GRANT		(7,860)	(7,860)	(7,860)	(7,860)
1714-0125 TOCUMWAL HALL BLDG MTCE		(2,132)	(2,163)	(2,196)	(2,229)
1714-0130 TOCUMWAL HALL - INSURANCE		(6,834)	(6,971)	(7,110)	(7,252)
1714-0142 TOCUMWAL HALL GRANT		(4,280)	(4,280)	(4,280)	(4,280)
1714-0145 RETREAT HALL BLDG MTCE		(1,015)	(1,030)	(1,046)	(1,061)
1714-0150 RETREAT HALL - INSURANCE		(2,958)	(3,017)	(3,078)	(3,139)
1714-0151 RETREAT HALL GRANT EXPENDITURE		-	-	-	-
1714-0167 BGN CWA HALL BLDG MTCE		(1,014)	(1,030)	(1,046)	(1,061)
1714-0168 BGN CWA HALL - INSURANCE		(826)	(843)	(860)	(877)
1714-0170 PUBLIC HALLS VARIOUS		-	-	-	-
1714-0501 BGN MEMORIAL HALL - CEILING		-	-	-	-
1714-0502 BGA COMMUNITY HALL FURNITURE		-	-	-	-
1715-0110 CHILDREN'S WEEK ACTIVITIES		(2,000)	(2,000)	(2,000)	(2,000)
1715-0111 AGEING STRATEGY		-	-	-	-
1715-0113 MENS HEALTH WEEK		(1,000)	(1,000)	(1,000)	(1,000)
1715-0115 SOUTH WEST ARTS INC.		(8,280)	(8,446)	(8,615)	(8,787)
1715-0117 TARGETED CULTURAL ACTIVITIES		(1,000)	(1,000)	(1,000)	(1,000)
1715-0119 INTERNATIONAL WOMENS DAY		(2,500)	(2,500)	(2,500)	(2,500)
1715-0129 HERITAGE OFFICER - LOCAL HERITAGE INCENTIVE FUND		(10,000)	(10,000)	(10,000)	(10,000)
1715-0130 TOCUMWAL RAILWAY STATION LEASE		(200)	(200)	(200)	(200)
1715-0135 TOCUMWAL RAILWAY BLDG MTCE		(1,015)	(1,030)	(1,046)	(1,061)
1715-0137 TOC RAILWAY STATION INSURANCE		(1,326)	(1,353)	(1,380)	(1,407)
1715-0138 FINLEY RAILWAY BLDG MTCE		-	-	-	-
1715-0140 COMMUNITY AMENITIES ADMIN CHAR		(82,115)	(82,115)	(82,115)	(82,115)

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AND TOTAL	(256,846)	(856,464)	(72,148)	(93,265)	(115,991)
1716-0105 SWIMMING POOL GRANTS - BGN		(31,400)	(31,400)	(31,400)	(31,400)
1716-0107 SWIMMING POOL GRANTS - FIN		(35,600)	(35,600)	(35,600)	(35,600)
1716-0109 SWIMMING POOL GRANTS - TOC		(31,400)	(31,400)	(31,400)	(31,400)
1716-0114 BERRIGAN POOL LIFEGUARDS PAYS		(25,746)	(26,390)	(27,050)	(27,726)
1716-0115 BER SWIMMING POOL OPERATE EXP.		(26,390)	(26,786)	(27,188)	(27,595)
1716-0116 BER SWIMMING POOL INSURANCE		(1,224)	(1,248)	(1,273)	(1,299)
1716-0117 FIN SWIMMING POOL OPERATE EXP.		(26,390)	(26,786)	(27,188)	(27,595)
1716-0118 FINLEY POOL LIFEGUARDS PAYS		(33,662)	(34,503)	(35,366)	(36,250)
1716-0119 TOC SWIMMING POOL OPERATE EXP.		(17,425)	(17,686)	(17,952)	(18,221)
1716-0120 FIN SWIMMING POOL INSURANCE		(1,500)	(1,530)	(1,561)	(1,592)
1716-0121 TOCUMWAL POOL LIFEGUARDS PAYS		(25,742)	(26,386)	(27,045)	(27,722)
1716-0122 POOL LIFEGUARD UNIFORMS/ROSTER		(3,605)	(3,695)	(3,787)	(3,882)
1716-0123 TOC POOL INSURANCE		(1,200)	(1,224)	(1,248)	(1,273)
1716-0135 SWIMMING POOL BLDG MTCE - BGN		(5,125)	(5,202)	(5,280)	(5,359)
1716-0137 SWIMMING POOL BLDG MTCE - FINL		(5,125)	(5,202)	(5,280)	(5,359)
1716-0139 SWIMMING POOL BLDG MTCE - TOCU		(5,125)	(5,202)	(5,280)	(5,359)
1716-0150 SWIMMING POOLS - RISK M'MENT		-	-	-	-
1716-0155 POOL WATER TREATMENT EXPENSES		(36,386)	(36,931)	(37,485)	(38,048)
1716-0156 SUPERVISOR SALARY		(23,174)	(23,753)	(24,347)	(24,956)
1716-0505 SWIMMING POOL CAPITAL - BERRIG		-	-	-	-
1716-0510 SWIMMING POOL CAPITAL - FINLEY	(10,000)	-	-	-	-
1716-0515 SWIMMING POOL CAPITAL - TOCUMWAL		-	-	-	-
1716-0520 BGN - PRMF Grant Expenditure		-	-	-	-
1717-0110 BAROOGA SPORTS COMP- INSURANCE		(6,630)	(6,763)	(6,898)	(7,036)
1717-0112 BAROOGA SPORTS COMP GRANT		(11,618)	(11,850)	(12,087)	(12,329)
1717-0113 RECREATION FACILITIES DONATION		(7,140)	(7,283)	(7,428)	(7,577)
1717-0120 BAROOGA SPORTS COMP BLDG MTCE		(5,075)	(5,151)	(5,228)	(5,307)
1717-0121 BGA SPORTS COMP RISK M'MENT		-	-	-	-
1717-0130 BERRIGAN SPORTS COMP INSURANCE		(11,220)	(11,444)	(11,673)	(11,907)
1717-0132 BERRIGAN SPORTS COMP GRANT		(10,751)	(10,964)	(11,185)	(11,409)

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AND TOTAL	(256,846)	(856,464)	(72,148)	(93,265)	(115,991)
1717-0140 BERRIGAN SPORTS COMP BLDG MTCE		(2,132)	(2,163)	(2,196)	(2,229)
1717-0141 BGN SPORTS COMP RISK M'MENT		-	-	-	-
1717-0150 FINLEY REC RESERVE - INSURANCE		(10,914)	(11,132)	(11,355)	(11,582)
1717-0152 FINLEY REC RESERVE GRANT		(11,444)	(11,673)	(11,907)	(12,145)
1717-0155 FIN REC RES PLAYGROUND MTCE		(670)	(680)	(690)	(701)
1717-0160 FINLEY REC RESERVE BLDG MTCE		(2,538)	(2,576)	(2,614)	(2,653)
1717-0161 FIN REC RESERVE RISK M'MENT		-	-	-	-
1717-0170 FINLEY SHOW GROUND - INSURANCE		(6,120)	(6,242)	(6,367)	(6,495)
1717-0172 FINLEY SHOW GROUND GRANT		(11,715)	(11,949)	(12,188)	(12,432)
1717-0180 FINLEY SHOW GROUNDS BLDG MTCE		(2,538)	(2,576)	(2,614)	(2,653)
1717-0181 FINLEY SHOW GROUND RISK M'MENT		-	-	-	-
1717-0191 TOC REC RESERVE - INSURANCE		(11,526)	(11,757)	(11,992)	(12,231)
1717-0192 TOC REC RESERVE GRANT		(11,363)	(11,590)	(11,822)	(12,058)
1717-0194 TOC REC RES PLAYGROUND MTCE		(670)	(680)	(690)	(701)
1717-0200 TOC REC RESERVE BLDG MTCE		(2,030)	(2,060)	(2,091)	(2,123)
1717-0201 TOC REC RESERVE RISK M'MENT		-	-	-	-
1717-0228 BGN - REC RES CRICKET NETS		-	-	-	-
1717-0229 TOC - REC RES TOILETS RENO		-	-	-	-
1717-0230 BGN POWER UPGRADE PRMF		-	-	-	-
1717-0231 FINLEY NETBALL PRMF		-	-	-	-
1718-0000 PARKS & GARDENS MAINTENANCE		(366,618)	(372,117)	(377,699)	(383,365)
1718-0050 FINLEY - LOCO DAM PARK		-	-	-	-
1718-0060 TOC CREEK WALK HONORIARIUM		(2,000)	(2,000)	(2,000)	(2,000)
1718-0110 TREE WORKS - BGN		-	-	-	-
1718-0111 TREE WORKS - BGA		-	-	-	-
1718-0112 TREE WORKS - TOC		-	-	-	-
1718-0113 TREE WORKS - FIN		-	-	-	-
1718-0116 MINOR PARKS GARDEN ELECTRICITY		(19,380)	(19,768)	(20,163)	(20,566)
1718-0117 MINOR PARK & GARDENS INSURANCE		(796)	(812)	(828)	(844)
1718-0185 ALEXANDER GARDEN COMPETITION		(609)	(618)	(627)	(637)

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AND TOTAL	(256,846)	(856,464)	(72,148)	(93,265)	(115,991)
1718-0201 ROTARY PARK PLAYGROUND		-	-	-	-
1718-0207 TOCUMWAL BOAT RAMP IMPROVEMENTS		-	-	-	-
1718-0215 FINLEY SKATE PARK		-	-	-	-
1718-0220 TOCUMWAL SKATE PARK		-	-	-	-
1718-0225 BGA BOTANICAL GARDENS TOILETS		-	-	-	-
1718-0226 HAYES PARK TOILETS REFURB		-	-	-	-
1718-0230 TOC FORESHORE CONSULTANT	(25,630)	-	-	-	-
1718-0500 TOC FORESHORE STAGED DEVELOP		-	-	-	-
2120-1500 RURAL FIRE SERVICE - SUNDRY INCOME		-	-	-	-
2120-1702 INCOME - SALE OF OLD RFS TRUCKS		-	-	-	-
2120-1704 INCOME - RFS REIMBURSEMENT		-	-	-	-
2120-1950 RFS OPERATIONAL GRANT (B&C)		-	-	-	-
2120-1951 RFS EQUIPMENT GRANT		-	-	-	-
2120-1952 RFS EQUIPMENT (IN-KIND) GRANT		-	-	-	-
2120-1953 RURAL FIRE TRUCKS (IN-KIND) GRANT		-	-	-	-
2120-2500 FIRE PROTECTION PLANT DEPCN		-	-	-	-
2120-2504 RURAL FIRE BRIGADE BLDG DEPCN		(3,687)	(3,723)	(3,761)	(3,798)
2120-4010-0000 FIRE PROTECTION DEPCN CONTRA		13,989	14,128	14,270	14,412
2200-1500 COMP ANIMALS MICROCHIP FEES INCL GST		410	420	431	442
2200-1810 COMPANION ANIMAL REGISTRATION FEES		5,330	5,463	5,600	5,740
2200-1811 COMPANION ANIMAL DLG REIMBURSEMENTS		8,000	8,200	8,405	8,615
2200-1815 IMPOUNDING DOG FEES & FINES GST FREE		5,125	5,253	5,384	5,519
2200-1829 IMPOUNDING FINES & COSTS		2,153	2,206	2,261	2,318
2200-1896 SALES OF ANIMALS		-	-	-	-
2200-2502-0000 ANIMAL CONTROL EQUIPMENT DEPCN		(859)	(867)	(876)	(885)
2200-2504-0000 ANIMAL CONTROL BLDG DEPCN		-	-	-	-
2400-1704 INCOME - SES REIMBURSEMENT		-	-	-	-
2400-2504 SES DEPCN		(10,302)	(10,405)	(10,509)	(10,614)
2700-1812 FOOD CONTROL FEES		3,280	3,362	3,446	3,532
2750-1812 Insect/Vermin/Pest Control Fees		-	-	-	-

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AND TOTAL	(256,846)	(856,464)	(72,148)	(93,265)	(115,991)
2850-2504 CHILD HEALTH CTR BUILD DEPCN		(6,716)	(6,784)	(6,852)	-
3100-1840 PORTSEA CAMP DEPOSITS		2,000	2,000	2,000	2,000
3100-1855 Youth Services Donations - GST Free		-	-	-	-
3100-1950 YOUTH WEEK GRANT REVENUE		1,200	1,200	1,200	1,200
3200-1854 EARLY INT - CONTRIBUTION		-	-	-	-
3200-1855 EARLY INT - DONATIONS GST FREE		-	-	-	-
3200-1926 EARLY INT TRANSFER FROM RESERVE		18,713	17,469	-	-
3200-1950 DADHC GRANT (INC GST)		140,616	142,725	144,866	-
3200-1951 EARLY INTERVENTION AUST GRANT		-	-	-	-
3200-1952 KURRAJONG GRANT		-	-	-	-
3200-1957 FNSW GRANT - BJC NETWORK		-	-	-	-
3200-1958 EARLY INT ECIA NSW GRANT SIBLINGS		-	-	-	-
3200-2026 EARLY INTERVENTION TRANSFER TO RESERVE		-	-	-	-
3200-2502 EARLY INTERVENTION DEPRECIATION EXPE		(6,717)	(6,784)	(6,852)	-
3600-1200 ENVIRONMENTAL SERVICES FINES INCOME		-	-	-	-
3850-1812 CEMETERY CHARGES - SHIRE INCLUDING G		113,625	116,316	119,074	121,900
3850-1813 Cemetery Charges - Shire GST Free		-	-	-	-
3850-1815 CEMETERY CHARGES - PLAQUES		8,200	8,405	8,615	8,831
3850-1816 CEMETERY CHARGES - MONUMENTS		-	-	-	-
3850-1817 CEMETERY SUNDRY INCOME		-	-	-	-
3850-1926 CEMETERY TRANSFER FROM RESERVE		-	-	-	-
3850-2026 CEMETERY TRANSFER TO RESERVE		-	-	-	-
3850-2500 CEMETERY LAND IMPROVEMENTS DEPCN		(410)	(420)	(431)	(440)
3850-2518 CEMETERY DEPCN		(4,514)	(4,427)	(4,339)	(4,251)
3900-2504 PUBLIC CONVENIENCES DEPCN		(31,916)	(32,235)	(32,558)	(32,883)
4110-1000-0001 WATER CHARGES - BGA		439,633	450,624	461,890	473,437
4110-1000-0002 WATER CHARGES - BGN		296,399	303,809	311,404	319,190
4110-1000-0003 WATER CHARGES - FIN		568,752	582,971	597,544	612,483
4110-1000-0004 WATER CHARGES - TOC		654,483	670,845	687,616	704,806
4110-1000-0005 WATER CHARGES - NON RATEABLE		48,093	49,295	50,529	51,792

	Sum of 2016/17 Budget Carried Forward	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST	2019/20 REVISED BUDGET FORECAST	2020/21 REVISED BUDGET FORECAST
AND TOTAL	(256,846)	(856,464)	(72,148)	(93,265)	(115,991)
4110-1080 LESS WATER CHARGES WRITTEN OFF		(3,000)	(3,000)	(3,000)	(3,000)
4110-1082 LESS WATER CHARGES D/DEBT EXPENSE		(5,000)	(5,000)	(5,000)	(5,000)
4110-1095 LESS WATER PENSION REBATE - BGN		(87,500)	(87,500)	(87,500)	(87,500)
4110-1500 WATER CONSUMPTION - BGN SHIRE		750,000	750,000	750,000	750,000
4110-1501 WATER - STANDPIPE SALES		3,485	3,572	3,661	3,753
4110-1502 WATER CONNECTION FEES - GST FREE		24,088	24,690	25,307	25,940
4110-1503 WATER DELIVERIES INCOME		17,220	17,651	18,092	18,544
4110-1504 SALE OF HIGH SECURITY WATER		50,000	50,000	50,000	50,000
4110-1506 WATER - RENT ON COUNCIL HOUSES		3,380	3,380	3,380	3,380
4110-1507 WATER - DISCONNECTION FEE		500	500	500	500
4110-1509 WATER SUNDRY INCOME - INC GST		2,000	2,000	2,000	2,000
4110-1511 LEGAL COST RECOVERY		(2,000)	(2,000)	(2,000)	(2,000)
4110-1512 PRIVATE WORKS INCOME - WATER		500	500	500	500
4110-1601 SECT. 64 CONT. WATER - BGA		-	-	-	-
4110-1602 SECT. 64 CONT. WATER - BER		-	-	-	-
4110-1603 SECT. 64 CONT. WATER - FIN		-	-	-	-
4110-1604 SECT. 64 CONT. WATER - TOC		-	-	-	-
4110-1611 SECT. 64 CONT. WATER PURCHASE - BGA		-	-	-	-
4110-1612 SECT. 64 CONT. WATER PURCHASE - BER		-	-	-	-
4110-1613 SECT. 64 CONT. WATER PURCHASE - FIN		-	-	-	-
4110-1614 SECT. 64 CONT. WATER PURCHASE - TOC		-	-	-	-
4110-1840 INTEREST ON INVESTMENTS		186,563	198,309	200,008	205,008
4110-1926 WATER TRANSFER FROM RESERVE		57,543	-	-	170,894
4110-1927 SECT 64 CONT. - TRANSFER TO RESERVE		-	-	-	-
4110-1951 WATER CHARGES PENSION SUBSIDY		48,000	48,000	48,000	48,000
4110-1954 GRANT - DROUGHT WORKS		-	-	-	-
4110-2026 WATER SUPPLIES TRANSFER TO RESERVE		-	(308,350)	(377,109)	-
4210-2545 WATER MAINS RETIC & METERS - DEPCN		(321,786)	(325,004)	(328,254)	(331,536)
4240-2545 WATER TREATMENT WORKS - DEPCN		(297,950)	(300,930)	(303,939)	(306,978)
4240-4710 WATER DEPCN CONTRA		626,705	632,972	639,302	645,695

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AND TOTAL	(256,846)	(856,464)	(72,148)	(93,265)	(115,991)
4250-2504 WATER HOUSING TOC - DEPCN		(6,969)	(7,039)	(7,109)	(7,180)
6100-1501 LIBRARY SUNDRY INCOME INCL GST		2,500	2,500	2,500	2,500
6100-1502 FRIENDS OF THE LIBRARY		500	500	500	500
6100-1503 LIBRARY ROOM HIRE CHARGES		300	300	300	300
6100-1820 LIBRARY FEES INCLUDING GST		3,075	3,152	3,231	3,311
6100-1821 LIBRARY FINES GST FREE		1,025	1,051	1,077	1,104
6100-1822 INTER LIBRARY LOAN FEES		205	209	215	221
6100-1823 BERRIGAN SHIRE BOOK CLUBS		1,025	1,051	1,077	1,104
6100-1827 SALE OF DENISON STREET BUILDING		-	-	-	-
6100-1950 LIBRARY SERVICE GRANTS		31,000	31,000	31,000	31,000
6100-1951 LIBRARY LOCAL SPECIAL PROJECTS GRANT		7,000	7,000	7,000	7,000
6100-1952 E-BOOKS GRANT**		-	-	-	-
6100-1953 LITERARY LUNCH/WRITING FESTIVAL GRANT		-	-	-	-
6100-1954 LIBRARY TRAINEESHIP WAGE SUBSIDY		-	-	-	-
6100-1955 SENIORS WEEK GRANT PROGRAM		-	-	-	-
6100-1957 RLCIP GRANT		-	-	-	-
6100-1958 LIBRARY DEVELOPMENT GRANT		-	-	-	-
6100-1959 NSW CHILDRENS WEEK COUNCIL GRANT		-	-	-	-
6100-1960 TECH SAVY SENIORS PROGRAM		-	-	-	-
6100-1961 BROADBAND FOR SENIORS		-	-	-	-
6100-2502 LIBRARY EQUIPMENT DEPCN		(8,989)	(9,079)	(9,170)	(9,261)
6100-2504 LIBRARY BLDG DEPCN		(64,640)	(65,286)	(65,939)	(66,599)
6100-2518 LIBRARY BOOKS DEPCN		(21,665)	(21,881)	(22,100)	(22,321)
6200-1602 FIN School of Arts - Contrib. Aircon		-	-	-	-
6200-1951 Lalalty Hall Volunteer Grant		-	-	-	-
6200-1952 RETREAT HALL VOLUNTEER GRANT		-	-	-	-
6200-1953 RETREAT HALL FRRR GRANT		-	-	-	-
6200-1954 RETREAT HALL CBP GRANT		-	-	-	-
6200-1955 TOWN BEACH TOILETS		-	-	-	-
6200-2504 PUBLIC HALLS DEPRECIATION		(179,275)	(181,068)	(182,878)	(184,707)

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AND TOTAL	(256,846)	(856,464)	(72,148)	(93,265)	(115,991)
6320-1500 HERITAGE FUND REVENUE		3,000	3,000	3,000	3,000
6320-1950 HERITAGE ADVISORY SERVICE GRANT		-	-	-	-
6320-1951 LOCAL HERITAGE FUND GRANT		5,000	5,000	5,000	5,000
6330-1500 CULTURAL ACTIVITIES INCOME		-	-	-	-
6330-1600 INTERNATIONAL WOMENS DAY INCOME		500	500	500	500
6330-1601 MARKETING & PROMOTION FUND		-	-	-	-
6330-1602 COMMUNITY MENTAL HEALTH PROJECTS		-	-	-	-
6330-1951 INTERNATIONAL WOMENS DAY GRANT		-	-	-	-
6400-1828 USER CHARGES - SWIMMING POOLS		70,725	72,493	74,305	76,163
6400-1829 RECOVERIES FOR LIFEGUARDS		79,146	81,125	83,153	85,232
6400-1950 SWIMMING POOL GRANT RLCIP Rd 3		-	-	-	-
6400-1951 BGN POOL PRMF GRANT		-	-	-	-
6400-2500 SWIMMING POOL OTHER STRUCTURES DEPCN		(67,230)	(67,902)	(68,581)	(69,267)
6400-2504 SWIMMING POOL BUILDINGS DEPCN		(13,216)	(13,348)	(13,481)	(13,616)
6500-1315 TOCUMWAL FOOTBALL NETBALL CLUB LEASE		513	525	538	552
6500-1500 RECREATION RESERVE - SUNDRY REVENUE		-	-	-	-
6500-1949 BGA REC RESERVE PROJECT CONTRIBUTION		-	-	-	-
6500-1950 RECREATION RESERVE GRANTS		-	-	-	-
6500-1957 FINLEY RECREATION RESERVE PROJECT CONTRIBUTIONS		-	-	-	-
6500-1958 FINLEY RECREATION RESERVE PROJECT GRANT		-	-	-	-
6500-1960 BGA REC RES PROJECT CONTRIB		-	-	-	-
6500-1961 BGA REC RES PROJECT IN-KIND		-	-	-	-
6500-1962 FIN REC RESERVE CROWN LANDS GRANT		-	-	-	-
6500-1963 FINLEY SHOWGROUND PRMF GRANT		-	-	-	-
6500-1964 FINLEY REC RESERVE PROJECT IN-KIND		-	-	-	-
6500-1965 BGN SPORTS GROUND DEMO & NEW SHED		-	-	-	-
6500-1966 BGN SPORTSGROUND PRMF GRANT		-	-	-	-
6500-1967 FIN RECREATION RESERVE PRMF GRANT		-	-	-	-
6500-2500 RECREATION RESERVES PLANT & EQUIPMENT DEPCN		(707)	(714)	(721)	(728)
6500-2502 RECREATION RESERVES OTHER STRUCTURES DEPCN		(96,758)	(97,726)	(98,703)	(99,690)

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AND TOTAL	(256,846)	(856,464)	(72,148)	(93,265)	(115,991)
6500-2518 RECREATION RESERVES BUILDINGS DEPCN		(272,397)	(275,121)	(277,872)	(280,651)
6600-1501 SECT.94 PUBLIC OPEN SPACE BAROOGA		-	-	-	-
6600-1502 SECT.94 PUBLIC OPEN SPACE BERRIGAN		-	-	-	-
6600-1503 SECT.94 PUBLIC OPEN SPACE FINLEY		-	-	-	-
6600-1504 SECT.94 PUBLIC OPEN SPACE TOCUMWAL		-	-	-	-
6600-1505 SECT 94 PUBLIC OPEN SPACE RES TRN		-	-	-	-
6600-1560 CLUB GRANTS CAT-3 TOC SKATE PARK		-	-	-	-
6600-1600 TOC REC RES TOILET RENO CONTRIBUTION		-	-	-	-
6600-1821 USER CHARGES - TOC FORESHORE RES		-	-	-	-
6600-1956 NSW MARITIME GRANT- TOCUMWAL BOAT RAMP		-	-	-	-
6600-1959 NSW MARITIME GRANT- TOCUMWAL FORESHORE RESTORATION		-	-	-	-
6600-1960 FORESHORE COMMITTEE- TOCUMWAL FORESHORE RESTORATION		-	-	-	-
6600-1961 FINLEY LAKE GRANT		-	-	-	-
6600-1962 TOC SKATE PARK	73,500	-	-	-	-
6600-2500 PARKS & GARDENS DEPCN		(11,211)	(11,323)	(11,436)	(11,551)
6600-2518 PARKS & GARDENS DEPCN		(70,801)	(71,509)	(72,224)	(72,946)
CEMETERYCAPEX CEMETERY CAPITAL EXPENDITURE		(40,000)	(5,000)	-	(5,000)
COMMAMENCAPEX COMMUNITY AMENITIES CAPITAL EXPENDITURE		(171,500)	-	-	-
COMMAMENCAPINC COMMUNITY AMENITIES CAPITAL INCOME		-	-	-	-
EMERGCAPEXP EMERGENCY SERVICES CAPITAL EXPENDITURE		-	-	-	-
EMERGCAPINC EMERGENCY SERVICES CAPITAL INCOME		-	-	-	-
ENVSERVICESCAPEXP ENVIRONMENTAL SERVICES CAPITAL EXPENDITURE		-	-	-	-
HALLSCAPEXP PUBLIC HALLS CAPITAL EXPENDITURE		(223,500)	-	-	-
LIBRARYCAPEXP LIBRARIES CAPITAL EXPENDITURE		-	-	-	-
LIBRARYCAPINC LIBRARIES CAPITAL INCOME		-	-	-	-
PARKSCAPEXP PARKS AND RECREATION AREAS CAPITAL EXPENDITURE		(3,253,875)	(50,000)	-	-
PARKSCAPINC PARKS AND RECREATION AREAS CAPITAL INCOME		2,426,937	-	-	-
POOLCAPEXP SWIMMING POOLS CAPITAL EXPENDITURE		(62,000)	(20,000)	-	-
POOLCAPINC SWIMMING POOLS CAPITAL INCOME		-	-	-	-
RECRESERVECAPEXP RECREATION RESERVES CAPITAL EXPENDITURE		(22,900)	-	-	-

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AND TOTAL	(256,846)	(856,464)	(72,148)	(93,265)	(115,991)
RECRESERVECAPINC RECREATION RESERVES CAPITAL INCOME		-	-	-	-
WSCAPEXP WATER SUPPLIES CAPITAL EXPENDITURE		(928,000)	(602,000)	(564,000)	(1,147,000)
WSCAPINC WATER SUPPLIES CAPITAL INCOME		-	-	-	-

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AND TOTAL	(256,846)	(856,464)	(72,148)	(93,265)	(115,991)
Diverse and resilient business	(98,704)	(712,620)	(731,598)	(760,773)	(750,142)
1200-1926 WORKS TRANSFER FROM RESERVE		-	-	-	-
1200-2026 WORKS TRANSFER TO RESERVE	(350,000)	-	-	-	-
1213-0108 FRUIT FLY MITIGATION STRATEGY		(10,000)	(10,000)	(10,000)	(10,000)
1812-0105 PINE LODGE PIT OPERATING EXPEN		(87,899)	(89,217)	(90,556)	(91,914)
19110183 TOCAERO RUNWAY 927 BITUMEN		-	-	-	-
1920-0115 BGN AERODROME GROUNDS MTCE		(2,030)	(2,060)	(2,091)	(2,123)
1920-0170 TOC AERODROME OPERATING EXPENS		(60,900)	(61,814)	(62,741)	(63,682)
1920-0171 TOC AERODROME - INSURANCE		(1,326)	(1,353)	(1,380)	(1,407)
1920-0172 LIBERATOR INSURANCE		(112)	(113)	(116)	(119)
1920-0175 TOC AERODROME BLDG MTCE		(3,045)	(3,091)	(3,137)	(3,184)
1920-0184 TOC AERO RUNWAY 18-36 HEAVY PA		-	-	-	-
1920-0187 TOC AERO PERIMETER AND TAXIWAY		-	-	-	-
1920-0190 AERODROME SUBDIVISION WORKS		-	-	-	-
1920-0195 AERODROME MBFC KITCHEN RENO		-	-	-	-
1920-0200 AERODROME ADMIN CHARGES		(25,990)	(25,990)	(25,990)	(25,990)
2011-0105 TOC CARAVAN PARK OPERATING EXP		-	-	-	-
2011-0108 TOC CARAVAN PARK INSURANCE EXP		(2,142)	(2,185)	(2,229)	(2,273)
2011-0120 BGN CARAVAN PARK OPERATING EXP		(507)	(516)	(522)	(531)
2011-0125 BGN CARAVAN PARK - INSURANCE		(510)	(520)	(531)	(541)
2011-0126 BGN CARAVAN PARK DONATIONS EXP		(5,075)	(5,151)	(5,228)	(5,307)
2011-0135 BGN CARAVAN PARK BLDG MTCE		(2,030)	(2,060)	(2,091)	(2,123)
2012-0120 TOC TOURISM INFO OPERATING EXP		-	-	-	-
2012-0122 TOC TOURISM INFO BLDG MTCE		-	-	-	-
2012-0124 TOC TOURISM INFO - INSURANCE		-	-	-	-
2012-0191 PHOTOGRAPHY-TOURISM GUIDE/WEB		-	-	-	-
2012-0196 TOURISM STRATEGIC PLAN	(117,444)	-	(50,000)	(50,000)	(50,000)
2012-0197 REGIONAL TOURISM CONTRIBUTION - MRTB		(14,103)	(14,385)	(14,672)	(14,966)
2012-0198 TOURISM INITIATIVES		(11,000)	(11,000)	(11,000)	(11,000)
2012-0199 TOURISM ADMIN CHARGES		(32,462)	(32,462)	(32,462)	(32,462)

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2012-0200 TOURISM EVENTS GRANTS		(20,000)	-	(20,000)	-
2012-0250 EVENT MARKETING TOOLS		(5,000)	(5,000)	(5,000)	(5,000)
2012-0300 TOC TOURISM INFO CENTRE		-	-	-	-
2013-0119 MURRAY HUME BUSINESS ENTERPRISE		-	-	-	-
2013-0120 TOCUMWAL INTER-MODEL PRECINCT PROJECT		-	-	-	-
2013-0122 MURRAY DARLING BASIN SPEAK UP		-	-	-	-
2013-0205 ECONOMIC DEVELOPMENT OFFICER		(116,850)	(119,771)	(122,766)	(125,835)
2013-0208 EDO - TRAVEL COSTS		(5,000)	(5,000)	(5,000)	(5,000)
2013-0210 ECONOMIC DEVEL. STAFF TRAINING/CONFERENCES		(2,000)	(2,000)	(2,000)	(2,000)
2013-0220 ECON DEV. WEBSITE SUBSCRIPTION ID DATA		(15,000)	(15,000)	(15,000)	(15,000)
2013-0240 ECON. DEV. OFFICER OFFICE EXPENSES		(1,000)	(1,000)	(1,000)	(1,000)
2013-0241 ECON. DEV. OFFICER - TELEPHONE		(816)	(833)	(848)	(866)
2014-0115 SALEYARD OTHER OPERATING EXPEN		(2,030)	(2,060)	(2,091)	(2,123)
2014-0120 SALEYARD EQUIP MTCE		(102)	(103)	(105)	(106)
2014-0122 SALEYARD - INSURANCE		(8,976)	(9,156)	(9,339)	(9,525)
2014-0130 SALEYARD BLDG MTCE		(1,015)	(1,030)	(1,046)	(1,061)
2014-0145 SALEYARD ADMIN CHARGES		(3,246)	(3,246)	(3,246)	(3,246)
2014-0538 PUMP REPLACEMENT		(5,100)	(5,202)	(5,306)	(5,412)
2015-0105 INDUSTRIAL & BUSINESS DEVELOPMENT		(23,853)	(24,210)	(24,573)	(24,942)
2015-0106 STUDENT ACCOMMODATION SPONSORSHIP		(4,000)	(4,001)	(4,000)	(4,000)
2015-0107 CONTRIBUTION TO RAMROC		(15,708)	(16,023)	(16,343)	(16,669)
2015-0108 TAFE BOOK SCHOLORSHIP		-	-	-	-
2015-0120 Murray Darling Confernce bid		-	-	-	-
2015-0140 REAL ESTATE DEVELOPMENT- LEGAL		-	-	-	-
2015-0141 COMMERCIAL LAND - AGENTS FEES		-	-	-	-
2015-0142 Real Estate - Aerodrome Promo		-	-	-	-
2015-0145 REAL ESTATE DEVELOPMENT - RATE		(2,903)	(2,946)	(2,991)	(3,036)
2015-0150 RILEY CRT REHABILITATION (INGO RENNER)		-	-	-	-
2015-0165 BUSINESS & ENVIRONMENT AWARDS		(18,360)	(18,727)	(19,102)	(19,484)
2015-0180 BUSINESS DEVELOPMENT ADMIN CHA		(98,336)	(98,336)	(98,336)	(98,336)

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2015-0181 NSW RURAL DOCTORS NETWORK BURS		(3,300)	(3,300)	(3,300)	(3,300)
2015-0188 REGIONAL CAREERS FORUM		(6,120)	(6,242)	(6,367)	(6,495)
2015-0529 FIN SUBDIVISION - LEWIS CR		-	-	-	-
2016-0120 RISK MANAGEMENT - TRAINING		(3,570)	(3,641)	(3,714)	(3,789)
2016-0205 RISK MANAGEMENT - SALARIES		(116,850)	(119,771)	(122,766)	(125,835)
2016-0241 RISK MANAGEMENT - TELEPHONE		(1,020)	(1,040)	(1,061)	(1,082)
2016-0242 RISK MANAGEMENT - VEHICLE		(22,277)	(22,722)	(23,177)	(23,640)
2019-0155 WRITE OFF BAD DEBTS - P/WORKS		(3,060)	(3,121)	(3,184)	(3,247)
2020-0000 S/DR TECH SERV (BUDGET)		(40,600)	(41,208)	(41,827)	(42,455)
2030-0000 S/DR - CORP SERV (BUDGET)		(7,590)	(8,201)	(8,834)	(9,489)
6920-1500 PINE LODGE PIT REVENUE		91,333	92,686	94,059	95,452
6920-1505 PINE LODGE PIT REVENUE CONTRA		-	-	-	-
6920-1510 OTHER GRAVEL PITS REVENUE		-	-	-	-
6920-2505 QUARRIES & PIT REMEDIATION - DEPCN		(2,929)	(2,959)	(2,988)	(3,018)
6920-2508 QUARRIES - DEPCN		(505)	(510)	(515)	(520)
7700-1500 AERODROME SUNDRY INCOME TOC		6,500	6,500	6,500	6,500
7700-1502 AERODROME USER FEES INCOME		15,375	15,759	16,153	16,557
7700-1600 AERODROME MBFC CONTRIBUTION		-	-	-	-
7700-1827 AERODROME - SALE OF LAND		-	-	-	-
7700-1926 AERODROME TRANSFER FROM RESERVE		-	75,000	-	-
7700-1951 AERODROME CAPITAL GRANT		-	-	-	-
7700-2026 AERODROME TRANSFER TO RESERVE		(50,000)	(50,000)	(50,000)	(50,000)
7700-2500 AERODROME EQUIPMENT DEPCN		-	-	-	-
7700-2504 AERODROME BLDG DEPCN		(9,090)	(9,181)	(9,273)	(9,365)
7700-2510 AERODROME RUNWAY DEPCN		(21,008)	(21,218)	(21,430)	(21,645)
7700-2520 AERODROME LAND IMPROVEMENTS DEPCN		(404)	(408)	(412)	(416)
8200-1890 TOC CARAVAN PARK LEASE		38,000	38,000	38,000	38,000
8200-1895 BGN CARAVAN PARK LEASE		-	-	-	-
8200-2504 CARAVAN PARK DEPCN		(10,151)	(10,252)	(10,355)	(10,458)
8300-1890 TOC TOURISM INFO - RENT		-	-	-	-

	Sum of 2016/17 Budget Carried Forward	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST	2019/20 REVISED BUDGET FORECAST	2020/21 REVISED BUDGET FORECAST
AND TOTAL	(256,846)	(856,464)	(72,148)	(93,265)	(115,991)
8300-1926 TOURISM EVENTS TRANSFER FROM RESERVE		-	-	-	-
8300-2026 TOURISM EVENTS TRANSFER TO RESERVE		-	-	-	-
8300-2504 TOURISM INFO DEPCN		(9,545)	(9,640)	(9,736)	(9,834)
8350-1500 TOC INFO CENTRE INCOME		-	-	-	-
8350-1501 TOC INFO CNTR GST FREE INCOME		-	-	-	-
8400-1503 FHS-CAREERS FORUM REVENUE		-	-	-	-
8400-1505 BUSINESS & ENVIRONMENT AWARD DONATION		1,538	1,576	1,615	1,656
8400-1506 BUSINESS & ENVIRONMENT AWARD INCOME		4,613	4,729	4,846	4,967
8400-1507 TOCUMWAL INTER-MODEL CONTRIBUTIONS		-	-	-	-
8400-1508 BUSINESS DEVELOPMENT WORKSHOP		-	-	-	-
8400-1926 MURRAY VALLEY CAG TRANS TO RESERVE		-	-	-	-
8400-1927 ECONOMIC DEVELOPMENT TRANSFER FROM RESERVE		-	-	-	-
8400-1950 WOMEN IN BUSINESS		-	-	-	-
8400-2027 ECONOMIC DEVELOPMENT TRANSFER TO RESERVE		-	-	-	-
8600-1926 SALEYARD TRANSFER FROM RESERVE		-	-	-	-
8600-2026 SALEYARDS TRANSFER TO RESERVE		-	-	-	-
8600-2502 SALEYARD OFFICE EQUIP DEPCN		(1,818)	(1,836)	(1,855)	(1,873)
8600-2504 SALEYARD DEPCN		(90,698)	(91,605)	(92,521)	(93,446)
8600-4310 SALEYARD DEPCN CONTRA		92,516	93,441	94,376	95,319
8710-1200 REAL ESTATE - GAIN ON DISPOSAL		-	-	-	-
8710-1826 RENTAL - OTHER REAL ESTATE INC. GST		15,216	15,597	15,986	16,386
8720-1894 FINLEY ST SUBDIVISION - DISPOSAL		-	-	-	-
8720-1895 FINLEY ST SUBDIVISION - RATE ADJUST.		-	-	-	-
8720-1926 REAL ESTATE DEVT - TFR TO RESERVE		-	-	-	-
8720-3800 INVENTORY - HELD FOR SALE		-	-	-	-
8720-3800 TOC HIGHWAY BLOCK DISPOSAL PROCEEDS	350,000	-	-	-	-
8900-1501 PRIVATE WORKS TECH SERVICES INCOME	17,735	44,075	45,177	46,307	47,464
8900-1504 PRIVATE WORKS INCOME - SIGNS		-	-	-	-
8900-1505 PRIVATE WORKS TECH SERVICES GST FREE		-	-	-	-
8900-1511 PRIVATE WORKS CORP SERVICES INCOME	1,005	6,150	6,302	6,461	6,623

	Sum of 2016/17 Budget Carried Forward	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST	2019/20 REVISED BUDGET FORECAST	2020/21 REVISED BUDGET FORECAST
AND TOTAL	(256,846)	(856,464)	(72,148)	(93,265)	(115,991)
8900-1515 PRIVATE WORKS CORP SERVICES GST FREE		1,025	1,051	1,077	1,104
AERODROMECAPEXP AERODROME CAPITAL WORKS EXPENDITURE		-	(75,000)	-	-
AERODROMECAPINC AERODROME CAPITAL WORKS INCOME		-	-	-	-
BUSINESSDEVCAPEXP BUSINESS DEVELOPMENT CAPITAL WORKS EXPENDITURE		(20,000)	-	-	-
BUSINESSDEVCAPINC BUSINESS DEVELOPMENT CAPITAL WORKS INCOME		-	-	-	-
TOURISMCAPEXP TOURISM CAPITAL EXPENDITURE		-	-	-	-
TOURISMCAPINC TOURISM CAPITAL INCOME		-	-	-	-

Draft

Capital Works Plan Summary

Draft

CAPITAL WORKS PLAN SUMMARY 2017-18

		ADOPTED 2016-17	ORIGINAL 2017- 18 AS ADOPTED 2016-17	PROPOSED 2017-18	2018-19	2019-20	2020-21
Grand Total		(4,575,144)	(4,086,514)	(6,281,412)	(4,442,918)	(4,537,395)	(4,805,250)
AERODROME							
	AERODROME EXPENDITURE	(940,000)	(50,000)	(50,000)	(125,000)	(50,000)	(50,000)
	AERODROME INCOME	882,587	-	-	75,000	-	-
	AERODROME Total	(57,413)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)
BUSINESS DEVELOPMENT							
	BUSINESS DEVELOPMENT EXPENSE	(105,000)	-	(20,000)	-	-	-
	BUSINESS DEVELOPMENT INCOME	105,000	-	-	-	-	-
	BUSINESS DEVELOPMENT Total	-	-	(20,000)	-	-	-
CEMETERIES							
	CEMETERIES EXPENDITURE	(16,800)	-	-	(5,000)	-	(5,000)
	CEMETERIES Total	(16,800)	-	-	(5,000)	-	(5,000)
COMMUNITY AMENITIES							
	COMMUNITY AMENITIES EXPENDITURE	(10,000)	(10,000)	(171,500)	-	-	-
	COMMUNITY AMENITIES INCOME	-	-	-	-	-	-
	COMMUNITY AMENITIES Total	(10,000)	(10,000)	(171,500)	-	-	-
CORPORATE SERVICES							
	CORPORATE SERVICES EXPENDITURE	-	-	(100,000)	-	-	-
	CORPORATE SERVICES INCOME	-	-	-	-	-	-
	CORPORATE SERVICES Total	-	-	(100,000)	-	-	-
DEPOT							
	DEPOT EXPENDITURE	(10,000)	(20,000)	(20,000)	-	-	-
	DEPOT Total	(10,000)	(20,000)	(20,000)	-	-	-
DOMESTIC WASTE							
	DOMESTIC WASTE EXPENDITURE	(160,000)	(175,000)	(209,000)	(215,000)	(54,000)	(5,000)
	DOMESTIC WASTE INCOME	-	-	-	-	-	-
	DOMESTIC WASTE Total	(160,000)	(175,000)	(209,000)	(215,000)	(54,000)	(5,000)

		ADOPTED 2016-17	ORIGINAL 2017- 18 AS ADOPTED 2016-17	PROPOSED 2017-18	2018-19	2019-20	2020-21
Grand Total		(4,575,144)	(4,086,514)	(6,281,412)	(4,442,918)	(4,537,395)	(4,805,250)
DRAINAGE							
	DRAINAGE EXPENDITURE	(397,485)	(225,000)	(295,100)	(177,000)	(100,000)	(65,000)
	DRAINAGE INCOME	-	-	4,040	-	-	-
DRAINAGE Total		(397,485)	(225,000)	(291,060)	(177,000)	(100,000)	(65,000)
EMERGENCY SERVICES							
	EMERGENCY SERVICES EXPENDITURE	-	-	-	-	-	-
EMERGENCY SERVICES Total		-	-	-	-	-	-
HOUSING							
	HOUSING EXPENDITURE	-	(30,000)	(35,000)	-	-	-
HOUSING Total		-	(30,000)	(35,000)	-	-	-
LEVEE BANKS							
	LEVEE BANK EXPENDITURE	(50,000)	(50,000)	(203,280)	(199,200)	(130,000)	(320,000)
	LEVEE BANK INCOME	-	-	203,280	149,200	80,000	270,000
LEVEE BANKS Total		(50,000)	(50,000)	-	(50,000)	(50,000)	(50,000)
LIBRARIES							
	LIBRARIES EXPENDITURE	(10,000)	-	-	-	-	-
LIBRARIES Total		(10,000)	-	-	-	-	-
MINOR PLANT							
	MINOR PLANT INCOME	-	-	-	-	-	-
	MINOR PLANT PURCHASE	(33,000)	(33,000)	(33,000)	(33,000)	(33,000)	(33,000)
MINOR PLANT Total		(33,000)	(33,000)	(33,000)	(33,000)	(33,000)	(33,000)
MOTOR VEHICLE							
	MOTOR VEHICLE PURCHASES	(320,000)	(320,000)	(320,000)	(320,000)	(320,000)	(320,000)
	MOTOR VEHICLE SALES	130,000	130,000	130,000	130,000	130,000	130,000
MOTOR VEHICLE Total		(190,000)	(190,000)	(190,000)	(190,000)	(190,000)	(190,000)

	ADOPTED 2016-17	ORIGINAL 2017- 18 AS ADOPTED 2016-17	PROPOSED 2017-18	2018-19	2019-20	2020-21
Grand Total	(4,575,144)	(4,086,514)	(6,281,412)	(4,442,918)	(4,537,395)	(4,805,250)
PUBLIC HALLS						
PUBLIC HALLS EXPENDITURE	(200,000)	(180,000)	(254,500)	-	-	-
PUBLIC HALLS Total	(200,000)	(180,000)	(254,500)	-	-	-
PUBLIC WORKS						
PUBLIC WORKS PLANT INCOME	289,500	177,000	177,000	230,000	286,500	145,000
PUBLIC WORKS PLANT PURCHASE	(1,163,000)	(793,000)	(793,000)	(695,000)	(1,080,000)	(642,000)
PUBLIC WORKS UTILITY INCOME	39,000	39,000	39,000	39,000	39,000	39,000
PUBLIC WORKS UTILITY PURCHASE	(68,750)	(68,750)	(68,750)	(68,750)	(68,750)	(68,750)
PUBLIC WORKS Total	(903,250)	(645,750)	(645,750)	(494,750)	(823,250)	(526,750)
RECREATION						
PARKS & RECREATION EXPENDITURE	(50,000)	-	(3,253,875)	(50,000)	-	-
PARKS & RECREATION INCOME	-	-	2,426,937	-	-	-
RECREATION RESERVES EXPENDITURE	(25,000)	-	(22,900)	-	-	-
RECREATION RESERVES INCOME	16,667	-	-	-	-	-
SWIMMING POOLS EXPENDITURE	(4,900)	(80,000)	(62,000)	(20,000)	-	-
RECREATION Total	(63,233)	(80,000)	(911,838)	(70,000)	-	-
SEWERAGE						
SEWERAGE EXPENDITURE	(460,000)	(315,000)	(600,000)	(490,000)	(555,000)	(565,000)
SEWERAGE Total	(460,000)	(315,000)	(600,000)	(490,000)	(555,000)	(565,000)
SHIRE ROADS						
FOOTPATHS EXPENDITURE	(287,000)	(137,000)	(137,000)	(158,200)	(95,000)	(10,000)
FOOTPATHS INCOME	94,000	20,000	20,000	40,000	25,000	-
KERB & GUTTER EXPENDITURE	-	-	-	-	-	-
KERB & GUTTER INCOME	-	-	-	-	-	-
R2R GRANT	1,997,240	605,378	355,378	349,551	625,500	625,500
RMS WORKS EXPENDITURE	(350,000)	(350,000)	(350,000)	(350,000)	(350,000)	(350,000)
RMS WORKS INCOME	350,000	350,000	350,000	350,000	350,000	350,000
RURAL ROADS CONSTRUCTION EXPENDITURE	(1,957,000)	(844,000)	(759,000)	(1,300,000)	(1,082,000)	(1,235,000)
RURAL ROADS CONSTRUCTION INCOME	-	-	-	-	-	-

		ADOPTED 2016-17	ORIGINAL 2017- 18 AS ADOPTED 2016-17	PROPOSED 2017-18	2018-19	2019-20	2020-21
Grand Total		(4,575,144)	(4,086,514)	(6,281,412)	(4,442,918)	(4,537,395)	(4,805,250)
SHIRE ROADS							
	RURAL ROADS SEALED - RESEALS EXPENDITURE	(202,010)	(148,614)	(148,614)	(84,179)	(197,933)	(514,000)
	RURAL ROADS SEALED - RESEALS INCOME	-	-	-	-	-	-
	RURAL ROADS UNSEALED - RESHEET EXPENDITURE	(577,000)	(559,000)	(559,000)	(534,000)	(602,000)	(511,000)
	RURAL ROADS UNSEALED - RESHEET INCOME	-	-	-	-	-	-
	TOWNSCAPE WORKS EXPENDITURE	(80,000)	(80,000)	(80,000)	(80,000)	(80,000)	(80,000)
	TOWNSCAPE WORKS INCOME	-	-	-	-	-	-
	URBAN ROADS - RESEALS EXPENDITURE	(181,193)	(92,528)	(92,528)	(48,340)	(291,712)	(166,000)
	URBAN ROADS CONSTRUCTION EXPENDITURE	(128,000)	(123,000)	(202,000)	(97,000)	(293,000)	(213,000)
	URBAN ROADS CONSTRUCTION INCOME	-	-	-	-	-	-
	SHIRE ROADS Total	(1,320,963)	(1,358,764)	(1,602,764)	(1,912,168)	(1,991,145)	(2,103,500)
TOURISM SERVICES							
	TOURISM SERVICES EXPENDITURE	-	-	-	-	-	-
	TOURISM SERVICES INCOME	-	-	-	-	-	-
	TOURISM SERVICES Total	-	-	-	-	-	-
TOWN PROJECTS							
	KERB & GUTTER EXPENDITURE	(142,200)	(216,000)	(219,000)	(189,000)	(230,000)	(130,000)
	KERB & GUTTER INCOME	73,200	-	-	35,000	103,000	65,000
	TOWN PROJECTS Total	(69,000)	(216,000)	(219,000)	(154,000)	(127,000)	(65,000)
WATER							
	WATER EXPENDITURE	(624,000)	(508,000)	(928,000)	(602,000)	(564,000)	(1,147,000)
	WATER Total	(624,000)	(508,000)	(928,000)	(602,000)	(564,000)	(1,147,000)
Grand Total		(4,575,144)	(4,086,514)	(6,281,412)	(4,442,918)	(4,537,395)	(4,805,250)
FUND SUMMARY							
	GENERAL FUND	(3,491,144)	(3,263,514)	(4,753,412)	(3,350,918)	(3,418,395)	(3,093,250)
	WATER FUND	(624,000)	(508,000)	(928,000)	(602,000)	(564,000)	(1,147,000)
	SEWER FUND	(460,000)	(315,000)	(600,000)	(490,000)	(555,000)	(565,000)
		(4,575,144)	(4,086,514)	(6,281,412)	(4,442,918)	(4,537,395)	(4,805,250)

Berrigan Shire 2027



Berrigan Shire Council: Long Term Financial Plan 2017 – 2027
Resourcing Strategy

Our Vision

In 2027 we will be recognised as a Shire that builds on and promotes our natural assets and advantages to create employment and economic activity to attract residents, families and tourists

Creating our Preferred Future

Berrigan Shire 2027 is the third Community Strategic Plan developed by the Council in partnership with our communities. It is a common strategic planning lens or framework that can be used by other agencies, our local community and the Council to demonstrate the steps we are taking to realise the aspirations of our community. It is also the Shire Council's statement about how it will work with local communities and other levels of government.

The **Long Term Financial Plan** includes the financial forecasts for the Council for the next ten years, and is updated annually and rolled forward by one year as part of the development of the Council's **Annual Operational Plan**. The **Long Term Financial Plan** is used by the Council to inform its decision-making about the actions it will undertake to contribute to the vision of **Berrigan Shire 2027** and the development of the Council's 4-year **Delivery Program**.

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1. INTRODUCTION

This full review of the Council's *Long-term Financial Plan* (LTFP) 2016 - 2026 has been developed in accordance with the requirements of the NSW Local Government's Integrated Planning and Reporting Framework. Integrated Planning and Reporting describes how the Council will work toward the realisation of our community's Vision.

Integrated Planning and Reporting involves the development by the Council of a **Resourcing Strategy 2017 – 2027** a critical element of which is this the Council's **Long Term Financial Plan 2017 – 2027**, together with the Council's *Asset Management Plans* and reviewed *Workforce Development Strategy* (2017 – 2021). These complementary and integrated strategies and plans describe how Council resources and activities contribute toward the planning, development, implementation and review of *Berrigan Shire 2027*.

Council's base case LTFP is used by Council to assess its capacity to deliver the Council activities and services described in its Community Strategic Plan *Berrigan Shire 2027*, 4 year *Delivery Program 2017 – 2021* and our annual *Operating Plans*. It

- Improves Council transparency and accountability;
- Is an opportunity to identify early financial issues and likely longer term impacts;
- Reinforces how the Council's various plans come together;
- Measures Council's progress and the success of its financial planning; and
- Verifies Council's longer term financial sustainability.

Covering a 10 year period the LTFP base case scenario is updated annually and substantially reviewed and alternate scenarios modelled once every four years as part of the review of our Community Strategic Plan.

The LTFP is not a series of complex financial statements and spreadsheets. It has been developed recognising that residents, local business and other stakeholders do not necessarily need the complex financial information used by Council Officers. As the Council's principal financial planning document it includes

- Projected income and expenditure, balance sheet and cash flow statements.
- The assumptions used in planning Council services and the factors that influence demand.
- How we will monitor and report upon our financial performance.
- A sensitivity analysis and financial models that test 'what if' financial scenarios.

2. PLAN DEVELOPMENT

The LTFP describes the financial basis of Council's short term, medium term and long term activities and is used to guide Council decision making on the sustainability of Council operations, planned actions, future project proposals and strategies.

Berrigan Shire 2027 is the Shire's long term plan; the 2017 – 2021 **Delivery Program** is a medium term plan; whereas Council's **Annual Operational Plans** describing Council operations, project proposals and strategies is a short term plan.

The LTFP is the tool used by Council to model or 'test' the long term, medium term and or short term financial impact of Council activities, change in service levels and Council programs. It discusses the financial implications of core Council activities and consolidates these as projected income and expenditure, balance sheet and cash flow statements.

The sustainability of the Council's 10-year financial position and hence the validity of this LTFP is based on there being no change to existing policy. As part of the **Long Term Financial Plan's** development a number of different varying scenarios are also modelled. A sensitivity analysis informs each scenario modelled. This analysis describes implications of each scenario and the likely impact on the Council's capacity to deliver the services described in its **Delivery Program 2017 – 2021** should there be significant or material 'change' in projected income or expenditure.

The Council's **Financial Strategy 2016** appended to the LTFP and summarized in the next section is used to inform the development of the LTFP and in doing so ensure that the Council's decision making is informed and does not compromise the financial sustainability of Council's operations and its contribution to the realisation of **Berrigan Shire 2027** Strategic Outcomes.

Financial Strategy 2016

The Council's **Financial Strategy 2016** adopted by Council at its Ordinary Council Meeting on 19 October 2016 identifies three key objectives:

1. Financial sustainability
2. Cost effective maintenance of infrastructure service levels
3. Financial capacity and freedom

To achieve these objectives Council will:

1.1	Prepare and review annually a Long Term Financial Plan with the aim of achieving the financial objectives identified in this strategy.
1.2	Prepare Capital Expenditure Reviews, including an assessment of lifecycle costs, for all new and/or upgraded infrastructure assets – with the exception of upgrades of roads, water mains and sewer mains.
1.3	Resist the pressure to fund services that are the responsibility of other levels of government.
1.4	Retain control of urban water supply and sewer services.

1.5	Recognise that funding for renewal and upgrading of sport, recreation and cultural infrastructure requires a combination of Council funding, community support and preferably some contribution from other levels of government.
1.6	Seek methods of achieving a return (or at least minimise ratepayer subsidy) on business activities such as the Finley Saleyards, Tocumwal Caravan Park and Tocumwal Aerodrome. Subsidies to programs such as the private operation of the Tocumwal Visitor Information Centre should also be reviewed regularly.
1.7	Encourage and support the existing model of community provision and operation of sport, recreation and cultural infrastructure.
1.8	Actively lobby the State and Federal Governments to retain existing grant funding levels for road maintenance and upgrades.
2.1	Prepare and review its Asset Management Strategy and its Asset Management Plans for the Council's major infrastructure assets annually as part of annual budget preparation.
2.2	Prioritise the renewal of existing assets over the development and delivery of new services.
2.3	Regularly review the suitability and/or usage of community services and facilities and consider alternate delivery methods.
2.4	Implement a Borrowing Policy that allows the Council to borrow only for the development of infrastructure where <ul style="list-style-type: none"> o There is an urgent need for the asset in the short term, or o It is most cost-effective to construct the asset in the short term (as opposed to waiting until sufficient on-hand funds are available), and o The Council has access to a funding stream to meet its debt obligations without compromising its other activities.
3.1	Formalise the Council's existing preference to put money aside for future capital works, rather than borrow.
3.2	Maintain the existing Investment Policy settings prioritising preservation of capital over investment return.
3.3	Retire existing debt in line with existing loan repayment schedules. Once paid, quarantine the repayment stream freed up to fund future capital renewal projects or specifically identified programs.
3.4	Continue to actively recover outstanding rates debt as identified in the Council's Revenue Policy.
3.5	Set utility charges for water supply, sewer and waste management services at a level that delivers a return on those assets sufficient to ensure long term sustainability.
3.6	Consider seeking a Special Rates Variation where there is a clearly identified demand for new or significantly improved service levels.

3. ASSUMPTIONS

A successful Community Strategic Plan reflects community aspirations (vision) and the steps that residents, business, and government will take to achieve their vision.

The LTFP is informed by the Council's [Financial Strategy 2016](#) analysis of the political, social, economic and environmental assumptions that informed [Berrigan Shire 2027](#) Community Strategic Plan. Namely

- 1) **Policy context:** - That all levels of government are involved in the development of strategic plans that look at the next 10 years and beyond and that these plans consider:
 - Population change, growth and decline.
 - The changing social, economic and environmental expectations and needs of the people who live and work in our communities.
- 2) **Challenges and Opportunities:** which include
 - a) Ageing Population
 - b) Cost of maintaining, developing and operating Council and community owned facilities and services
 - c) Economic forecasts and likely impact on Council operations and service delivery
- 3) **Change** imposed by the decision to freeze Financial Assistance Grant indexation from 2013/14 - 2016/17. The impact of this freeze extends past the initial three year period and is reflected in the Council's forecasts.

Service Delivery

The review of [Berrigan Shire 2023](#) and the subsequent development of [Berrigan Shire 2027](#) did not identify any issues that would change significantly the range and type of services delivered by Council.

Further a Service Review conducted by Council – February 2015 as part of its Corporate Workshop similarly found no significant or emerging issues likely to change the range and type of services delivered by Council. Finding that the with the exception of its Economic Development activities and discretionary community development activities that statutory reporting requirements and regulations determine to a great extent the service model developed by the Council to meet the needs of our local communities..

Rate pegging

The LTFP base scenario assumes that there will be no significant increase in the total amount of Ordinary rates raised and that future Ordinary rate increases will be the maximum permissible amount allowed by the Independent Pricing and Regulatory Tribunal (IPART). In 2017/18

IPART determined a 1.47% increase in the Local Government Cost Index and deducted a 0.001% productivity factor– This was then rounded up to set the rate peg at 1.5%. For all LTFP scenarios the figure has been smoothed to 1.5%.

The base scenario included in this LTFP includes expenditure on major projects identified in the Council's [Delivery Program 2017 – 2021](#). It also includes savings identified as part of Council's [Fit for the Future](#) improvement planning: changes reflected also in its organisational structure and reviewed [Workforce Development Plan](#).

Major planned expenditure

In accordance with the Council's [Financial Strategy 2016 – Borrowing Policy](#), major works identified in Asset Plans are not scheduled and included as a forward commitment unless:

- There is an urgent need for the asset in the short term, or
- It is most cost-effective to construct the asset in the short term (as opposed to waiting until sufficient on-hand funds are available), and
- The Council has access to a funding stream to meet its debt obligations

without compromising its other activities.

The base scenario included in this LTFP does not include operating costs for the proposed Tocumwal Foreshore splash park and associated facilities.

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4. REVENUE FORECASTS

The major sources of revenue for Council are:

1. Rates and Annual Charges
2. User Charges and Fees
3. Interest and Investment Revenues
4. Other Revenues
5. Grants and contributions provided for Operating Purposes
6. Grants and contributions provided for Capital Purposes

Figure 1 shows the breakdown on Council's 2015/16 revenues and gives an indication of Council's reliance on the various revenue streams. Whereas Table 1 summarises the percentage change in income projected across revenue streams.

Council does not envision that there will be significant change in the source or percentage of Council's revenue across revenue streams.

Population profiling and environmental scans, undertaken as part of the development of [Berrigan Shire 2027](#), further supports the view that there will be and should be no significant change in this regard.

Figure 1: Council Revenue 2015/16

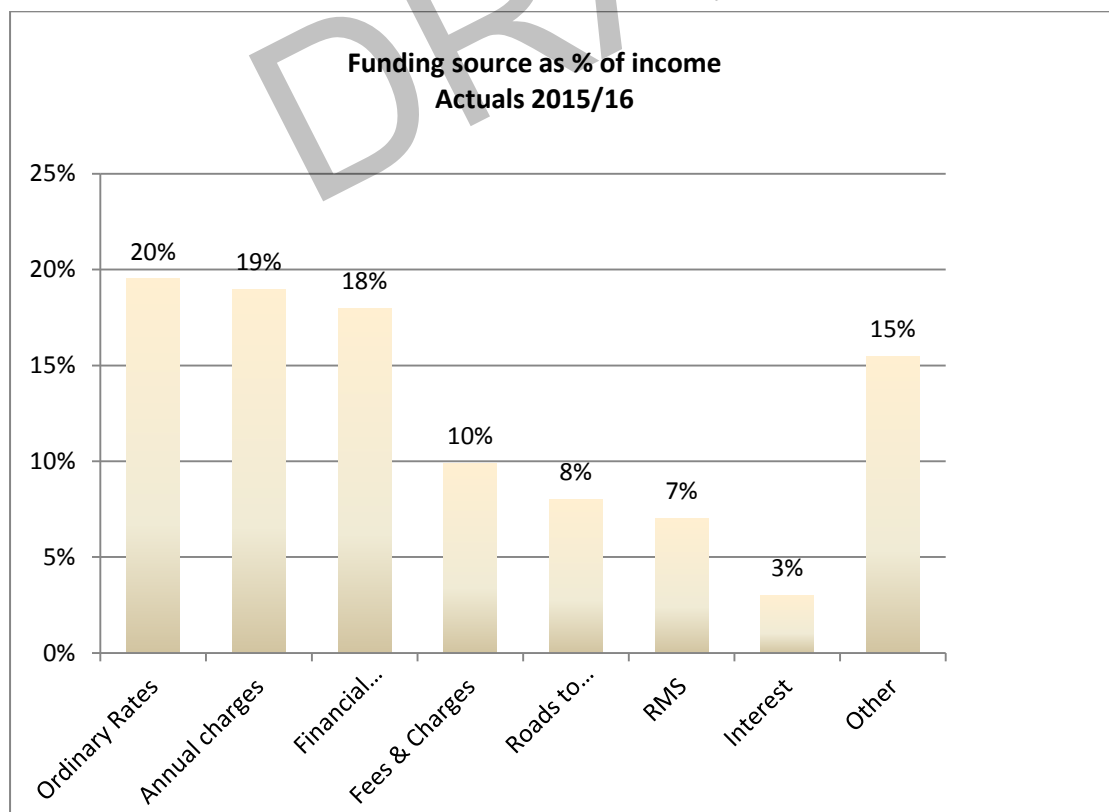


Table 1: Berrigan Shire Council Projected % Change in Global Income 2017 – 2027 (Base Scenario)

Operating Income	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Rates - Ordinary	1.54%	1.51%	1.56%	1.55%	1.55%	1.55%	1.55%	1.55%	1.55%	1.55%
Annual Charges	1.36%	2.56%	2.56%	2.56%	2.56%	2.55%	2.55%	2.55%	2.55%	2.55%
User Charges - Specific	-0.24%	1.05%	1.07%	1.08%	1.10%	1.12%	1.13%	1.15%	0.92%	1.17%
Fees & Charges - Statutory & Regulatory	-1.27%	2.26%	2.26%	2.27%	2.27%	2.28%	2.28%	2.29%	2.29%	2.30%
Fees & Charges - Other	-12.01%	2.44%	2.44%	2.44%	2.45%	2.45%	2.45%	2.45%	2.45%	2.45%
Interest & Investment Revenues - o/s Rates & Annual Charges	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Interest & Investment Revenues - Investments	17.58%	3.54%	2.04%	3.24%	3.43%	6.67%	7.84%	8.11%	7.01%	8.11%
Other Revenues	-13.02%	1.67%	1.68%	1.69%	1.70%	1.71%	1.72%	1.74%	1.75%	1.76%
Operating Grants - General Purpose (Untied)	0.22%	1.45%	1.45%	1.45%	1.45%	1.45%	1.46%	1.46%	1.46%	1.46%
Operating Grants - Specific Purpose	-43.22%	0.39%	9.52%	0.53%	0.53%	0.52%	0.52%	0.54%	0.68%	0.70%
Operating Contributions - General Purpose (Untied)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

4.1 Rates and Annual Charges

Council reviews its Rates and Annual Charges Policy each year cognisant of legislative requirements, projected and upcoming change in the number of rating assessments, planned developments and the adequacy of its current schedule of annual charges. The LTFP base scenario assumes the Council will take up the entire amount of the 2017/18 rate peg permissible increase as set by IPART.

A copy of Council's Rates and Annual Charges Policy is included as an Appendix to the Council's Annual Operating Plan.

4.2 User Charges and Fees

Council also reviews annually its schedule of User Charges and Fees and includes this as an Appendix to the Shire's Annual Operating Plan. The Schedule describes:

- The activity or function
- The title of the fee/charge
- Absorbed cost of the service
- Public/ Private good
- Community Service Obligation
- Council's Pricing Policy (% cost recovery);
- The fee or cost to be levied/ GST treatment

The LTFP's base scenario also assumes (Table 1) that User Charges and Fees will decline by 12.01% (2017/18), then increase by approximately 2.25% per annum in 2018 – 2027

4.3 Interest and Investments and Other Revenues

Council's [Financial Strategy 2016](#) (Appended) notes that in accordance with the Shire Council's existing Investment Policy settings [Council] will prioritise preservation of capital over investment return. This is reflected in the conservative projection of a 2% interest and investment revenue return for the 2018 – 2026 period. However cash holdings will increase, increasing investment returns

Moreover, in accordance with the Shire's [Investment Policy](#) and as part of the Shire Council's quarterly review of the Shire's investment returns material changes are reflected in subsequent reviews and iterations of the LTFP.

4.4 Other Revenues

Council's Other Revenues are derived from assets used or leased for commercial purposes which include:

- Tocumwal Caravan Park
- Tocumwal Aerodrome
- Hire of Council Plant; and
- Lease arrangements related to Council property

Table 1 notes that the projected change in Other Revenue used for the base scenario is an average 1.75% per annum increase for the period 2017 – 2026

4.5 Grants - Operating & Capital

Operating and Capital Grants make up a significant proportion of the Council's income. The nature, amount and timing of

these grants are not generally in the control of the Council and as such assumptions need to be made about future years. In general, the base case assumes that unless specific information is at hand, recurring grant programs will continue in a similar manner as in the recent past.

The LTFP base case assumes that Financial Assistance Grants and Rural Local Road grants will increase by 1.5% per year post the current indexation freeze imposed by the Federal Government – expected to expire in 2017-18.

This is consistent with the long term pattern of growth in Financial Assistance Grants until the recent indexation freeze. This is a conservative position to take.

The Roads to Recovery program has been extended for another five year period until 2020/21, and this has been included in this plan. This plan assumes it will continue until 2027.

A similar assumption has been made regarding grant funding from Roads and Maritime Services for the Block Grant and the REPAIR program. The Council has taken a conservative position regarding funding likely to be due under the *Natural Disaster Relief and Recovery Assistance* program.

Capital grants have been included where specifically known and agreements have been reached. Where appropriate a matching contribution from the Council has been included. The base case scenario does not include any funding for future infrastructure upgrades over and above the grants specifically identified above.

4.6 Net gain from disposal of assets

The LTFP assumes that the Council will not dispose of any significant assets over the life of the plan. The Council will routinely continue to trade plant and equipment and the LTFP assumes that this will be generally be on a cost recovery basis and no significant gain will be made.

5. EXPENDITURE FORECASTS

The LTFP in addition to considering the implications of forecast revenues also reviews planned expenditures based on the contribution of Council operations to **Berrigan Shire 2027** strategic objectives and Council's Resourcing Strategy requirements. As previously mentioned, **Berrigan Shire 2027** and Council's response to the challenges faced by its community rely not on the development of new services and or a substantive increase in service levels but on ensuring that Council assets and resources continue to be focused on:

- Financial Sustainability
- Investment in the maintenance and further development of the Shire's critical physical infrastructure: levees, roads, stormwater, water supply, sewer and waste management facilities – Life cycle cost Asset Management and Planning
- Planning for an Ageing population ; and
- Engaging our communities in the implementation of **Berrigan Shire 2027**

Table 2 describes the % change in expenditure by type used in the development of the LTFP base scenario the basis of this LTFP.

Table 2: Berrigan Shire Council Projected % Change in Global Expenses 2017 – 2027 (Base Scenario)

Operating Expenditure	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
Employee Costs - Salaries	4.56%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Employee Costs - Superannuation	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.75%	3.00%	3.50%	4.00%
Employee Costs - Workers Comp	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
Employee Costs - Other	15.74%	2.52%	2.52%	2.52%	2.52%	2.52%	2.63%	2.73%	2.94%	3.16%
Materials & Contracts - Raw Materials & Consumables	-57.04%	-0.56%	5.60%	-2.45%	1.50%	1.50%	6.33%	-3.12%	1.50%	1.51%
Materials & Contracts - Contracts	-8.89%	1.49%	1.49%	1.49%	1.49%	1.49%	1.49%	1.49%	1.49%	1.49%
Materials & Contracts - Legal Expenses	-5.99%	1.17%	1.18%	1.18%	1.18%	1.19%	1.19%	1.19%	1.20%	1.20%
Materials & Contracts - Other	0.07%	1.49%	1.49%	1.49%	1.49%	1.49%	1.49%	1.48%	1.48%	1.49%
Depreciation - IPP&E	1.00%	1.00%	1.00%	1.00%	1.28%	0.71%	1.00%	1.00%	0.99%	1.00%

Other Expenses - Insurance	-0.15%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
Other Expenses - Utilities	-4.57%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
Other Expenses - Other	-23.80%	6.70%	1.46%	1.47%	1.47%	1.48%	1.49%	1.50%	1.50%	1.51%

5.1 On-going Commitments

Much of Council's expenditure is regular and ongoing. Council's [Resourcing Strategy – Asset Management Plans](#) and [Workforce Development Plan](#) provide detailed information about the extent of the services and resources controlled and needed to maintain service levels and Council's ongoing commitments.

Scheduled review of the Shire's Asset Management Plan's and the effectiveness of its [Workforce Management Plan](#) during the life of Council's 4-year [Delivery Program](#) embeds ongoing monitoring and review of Council's ongoing commitments ensuring that any changes can be anticipated and expenditure forecasts varied at subsequent reviews of the LTFP.

5.1.1 Employee Costs

The Shire Council's [Workforce Management Plan 2017 – 2021](#) an element of Council's [Resourcing Strategy 2017 - 2027](#) assumes no material change in the base skills, knowledge and competency profile of the Shire's workforce and was developed from a

- Comprehensive analysis of the Shire's Community Strategic Plan [Berrigan Shire 2027](#);
- Summary profile of the Shire's workforce; and
- A survey of Council staff

Therefore in developing LTFP no provision has been made for an increase in staffing costs other than those that could be reasonably expected, taking into account anticipated wage and salary increases and the likelihood of long-term staff retiring. This has been factored into the (Table 2) base scenario 2.5 % changed described for employee costs.

5.1.2 Borrowing Costs

The Council currently has just the one significant outstanding loans as summarised in the table below:

PURPOSE	AMOUNT	TERM	RATE	ANNUAL REPAYMENTS	DUE	LENDER
LIRS Drainage	\$1,630,000	10 y	4.260%	\$200,488	Dec 2024	NAB

The interest cost of the LIRS drainage loan is partially offset by a 3% interest rate subsidy from the NSW government under the Local Infrastructure Renewal Scheme (LIRS) program.

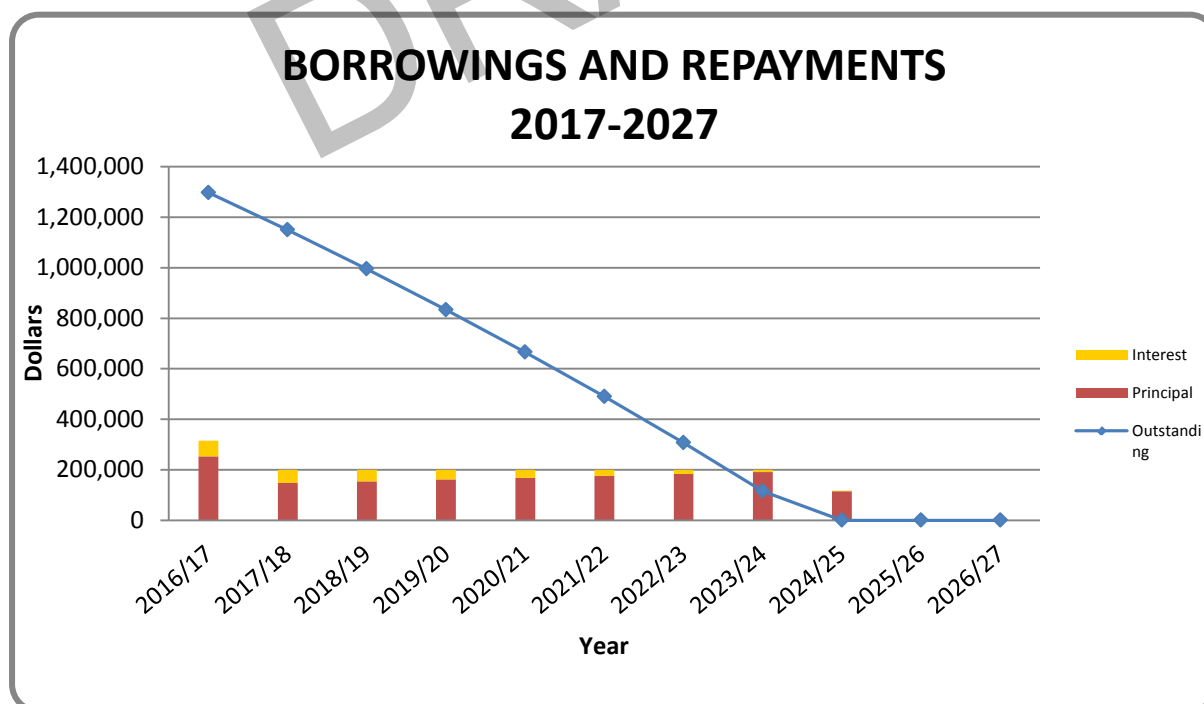
Based on the loan program, the Council's projected outstanding debt is:

FUND	30 2017	JUNE 30 2018	JUNE 30 2019	JUNE 30 2020	JUNE 30 2021
General	\$1,297,037	\$1,149,225	\$994,557	\$833,314	
Water	\$0	\$0	\$0	\$0	
Sewer	\$0	\$0	\$0	\$0	
TOTAL	\$1,297,037	\$1,149,225	\$994,557	\$833,314	

Total repayments of principal and interest are as follows:

FUND	2017 / 2018	2018 / 2019	2019 / 2020	2020 / 2021
General	\$242,590	\$200,488	\$200,488	\$200,488
Water	\$114,977	\$0	\$0	\$0
Sewer	\$0	\$0	\$0	\$0
Sub Total	357,567	\$200,488	\$200,488	\$200,488
TOTAL	\$355,077	\$200,488	\$200,488	\$200,488
Less LIRS subsidy	(\$34,112)	(\$30,065)	(\$25,774)	(\$21,250)
NETT COST	\$317,046	\$166,366	\$170,423	\$174,714

The following chart details the Council's total borrowings and repayments.



Outstanding Loans and Redemptions

The Council's **Financial Strategy** states that Council will

*Implement a **Borrowing Policy** that allows the Council to borrow only for the development of infrastructure where*

- a) There is an urgent need for the asset in the short term, or*
- b) It is most cost-effective to construct the asset in the short term (as opposed to waiting until sufficient on-hand funds are available), and*
- c) The Council has access to a funding stream to meet its debt obligations without compromising its other activities*

As such, no additional borrowings have been proposed over the life of this LTFP. Assuming there is no additional borrowing, the Council will be entirely free of long term debt by 2025/26.

If the Council chooses to borrow to fund the delivery of the Tocumwal Foreshore Redevelopment, this position will need to be reconsidered.

5.1.3 Materials and Contracts

The Council has not identified significant changes in this area over the term of the LTFP. There is an identified program to upgrade the Council's information technology and financial management systems, the delivery of which has been deferred.

5.1.4 Depreciation

This LTFP has included depreciation determined from the Council's existing asset management system and its Asset Management Plans. Where new assets have been proposed, depreciation for those amounts has been included in this report. Depreciation is determined in line with the Council's asset accounting policy as identified in Note 1 to its Annual Financial Statements.

5.1.5 Other Expenses

The LTFP base case proposes that the expenses in this category will increase in general terms by 1.5% per year from 2017 - 2023.

While not included in the LTFP base case, the Council has considered the possibility of additional support for the volunteer

committees managing some of the Council's recreation and cultural infrastructure such as public halls and recreation reserves. Items such as contributions to Central Murray County Council, NSW Fire & Rescue and NSW Rural Fire Service have been included at historic levels and inflated in the absence of more specific advice.

Income statement: The operating surplus before capital grants and contributions is forecast to decline to around \$0.9m until 2017/18 and moderately increase over the 10 year period to reach \$1.7m in 2026/27.

Balance Sheet and Cash Flow Statement:

Council's cash and investments are forecast to generally increase over the ten year life of this plan – from \$22.9m in June 2016 – to \$40.5m in June 2026.

This increase is forecast with the Council's capital works program remaining within the bounds of \$4.8m to \$7.1m per annum (in line with the existing program). This should allow the Council to meet its asset management funding obligations provided the Council does not significantly improve existing service levels.

While up to three-quarters of the Council's cash holdings in 2026/27 is restricted for use in the Water and Sewer funds, Council's unrestricted cash is also proposed to increase moderately over this period to around \$4.5m

6. ASSET MANAGEMENT

Council's **Asset Management Strategy** specifies what is required to maintain and develop Council's asset management capability and meet its objectives. While, its asset management plans identify service levels and the condition of assets and the likely cost of asset maintenance and development.

The costs resulting from Council's Asset Management Plan are included in the LTFP as capital costs for new assets, renewals, rehabilitation and non-capital expenditure for costs related to maintenance, Council operating costs and depreciation.

Asset related expenditure identified in the Asset Management Plan is being incorporated into the LTFP. Moreover, subsequent reviews of the LTFP will factor in greater detail on planned and forecast expenditure as the Council strengthens its Asset Management capacity through exploration of:

- More efficient use and operation of assets
- Demand management
- Asset rationalisation and review of asset growth requests
- Low cost strategies over high cost strategies
- Re-evaluation of service levels and standards

The Council already incorporates into its Asset Management and Planning:

- Forward provision for renewal by reducing its reliance on debt
- Creating and funding its renewal reserves

- Conducting capital reviews for new and existing projects

7. PERFORMANCE MEASURES

The Council's **Financial Strategy 2016** incorporates the Office of Local Government's *Code of Financial Practice* benchmarks as well as the benchmarks set for financial sustainability in the *Fit for the Future* Program. The Council's **Financial Strategy 2016** describes the key performance indicators (KPIs) used to measure the Council's financial performance and the financial sustainability and efficiency of its **Delivery Program** and ongoing operations. These include:

- Operating Performance ratio;
- Unrestricted Current ratio
- Rates, Annual Charges, Interest and Extra Charges Outstanding Percentage
- Building Infrastructure and Other Structures Renewals ratio;
- Infrastructure Backlog ratio
- Capital Expenditure ratio;
- Debt Service ratio; and
- Cash Expense Cover ratio.

Council reviews its progress against these Key Performance Indicators on an annual basis.

8. MODELLING

Base Case Scenario:

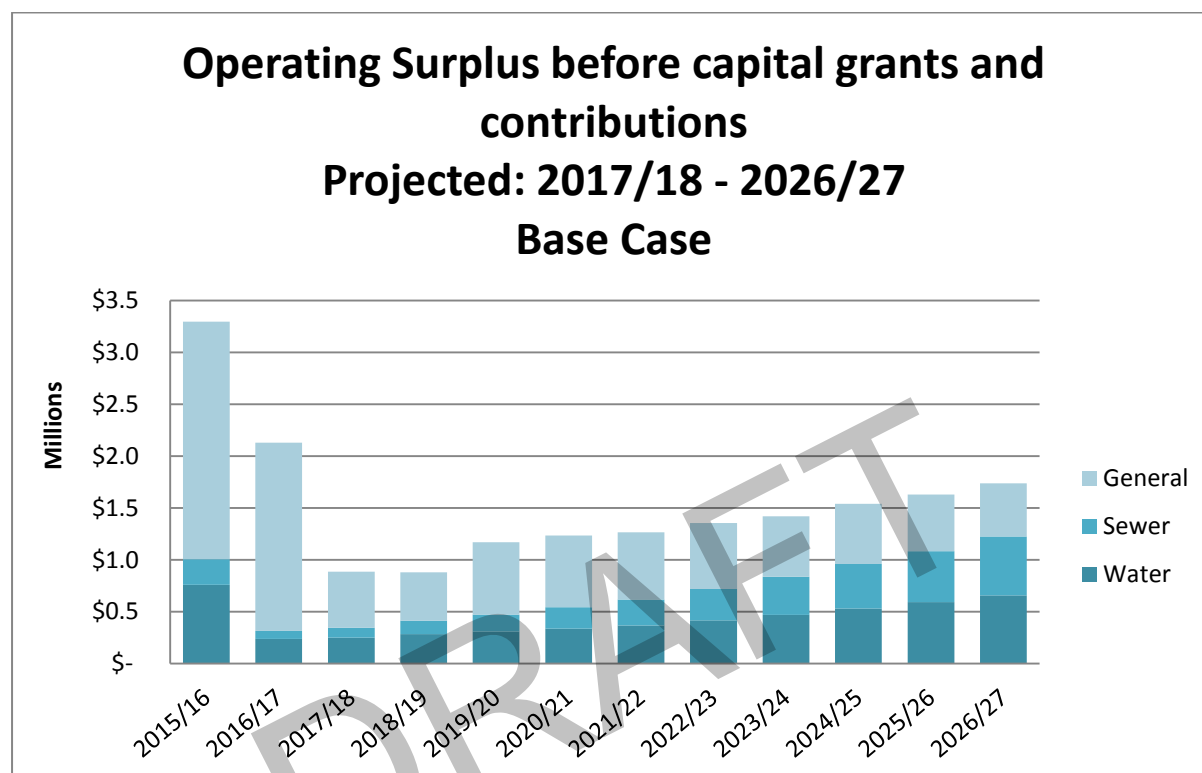
The base case scenario (Appendices 1 -4) reflects the expected financial outcomes from the Council's service delivery and policy settings set out in its 4 – year *Delivery Program 2017 – 2021* and projected until 2027.

As with any financial projection, the financial predictions become less certain

as the projection is pushed further into the future.

Income statement: The operating surplus before capital grants and contributions is forecast to increase gradually to around \$1.7m by 2025/26.

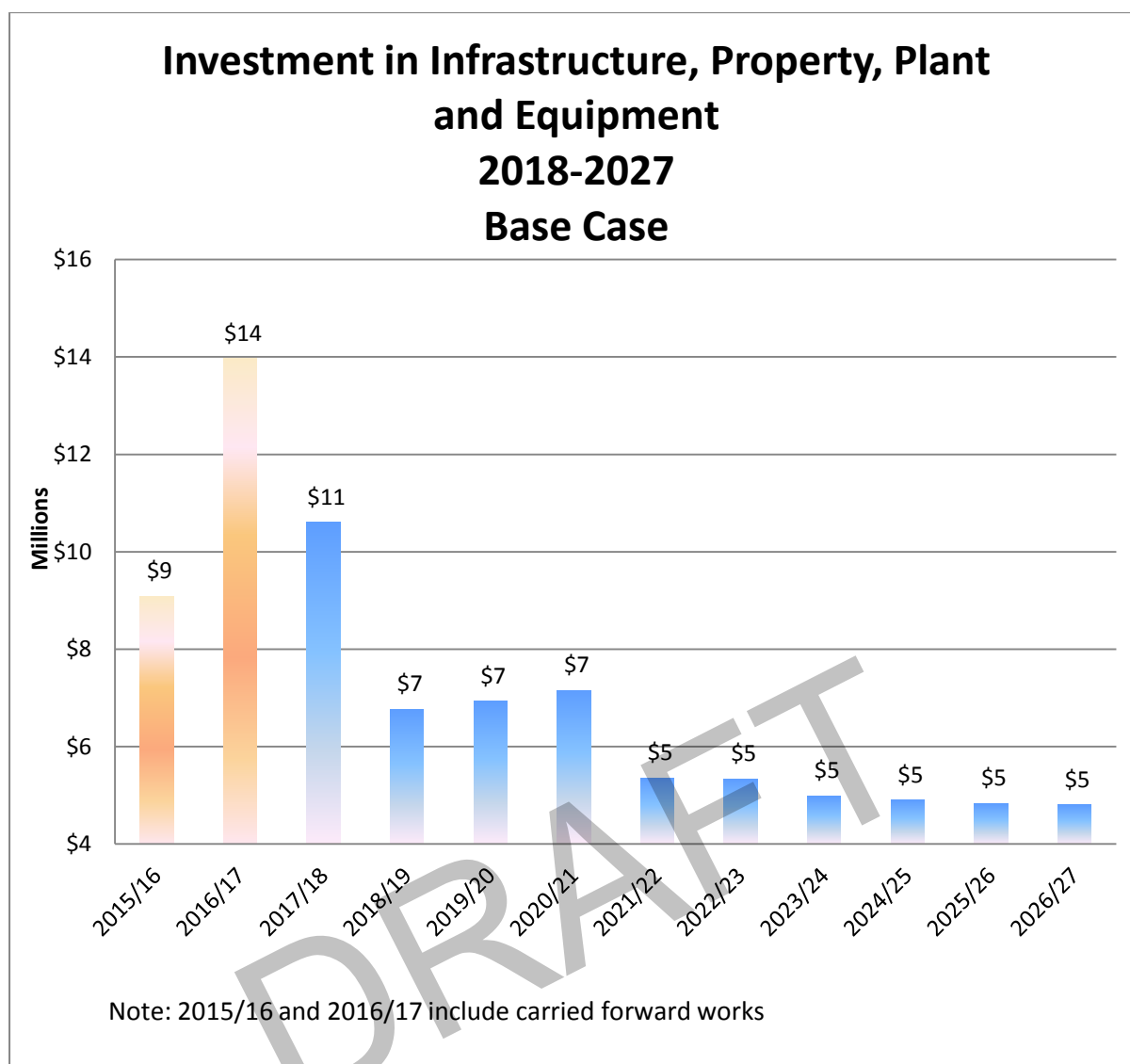
No new income streams are anticipated and growth in rateable properties is not expected to be significant.



Balance Sheet and Cash Flow

Statement: Council's cash and investments are forecast to generally increase over the ten year life of this plan – from \$22.9m in June 2016 – to \$40.5m in June 2026. This increase is forecast with the Council's capital works program remaining within the bounds of \$4.8m to

\$7.1m per annum (in line with the existing program once carried forward works are complete). This should allow the Council to meet its asset management funding obligations provided the Council does not significantly improve existing service levels.



Scenario 1 – Operation of the Tocumwal Foreshore development:

Scenario 1 (Appendices 4 -6) models the impact of the Council delivering, funding and operating the proposed new facilities included in Tocumwal Foreshore development masterplan, including a splash park, town square and extended riverside dining area.

The scenario includes the cost of financing the development (including an internal loan of \$500,000 over 10 years) and the additional operating, maintenance and depreciation costs associated with the project.

An analysis of the modelled scenario indicates that the development will have an impact on the Council's financial performance and position; however the Council can comfortably manage to maintain an operating surplus and meet its financial benchmarks

Income statement: Under Scenario 1, the operating surplus before capital grants and contributions in the Council's general fund is expected to remain in surplus each year, however, the surplus is expected to be approximately \$30,000 to \$60,000 less year on year when compared to the base case.

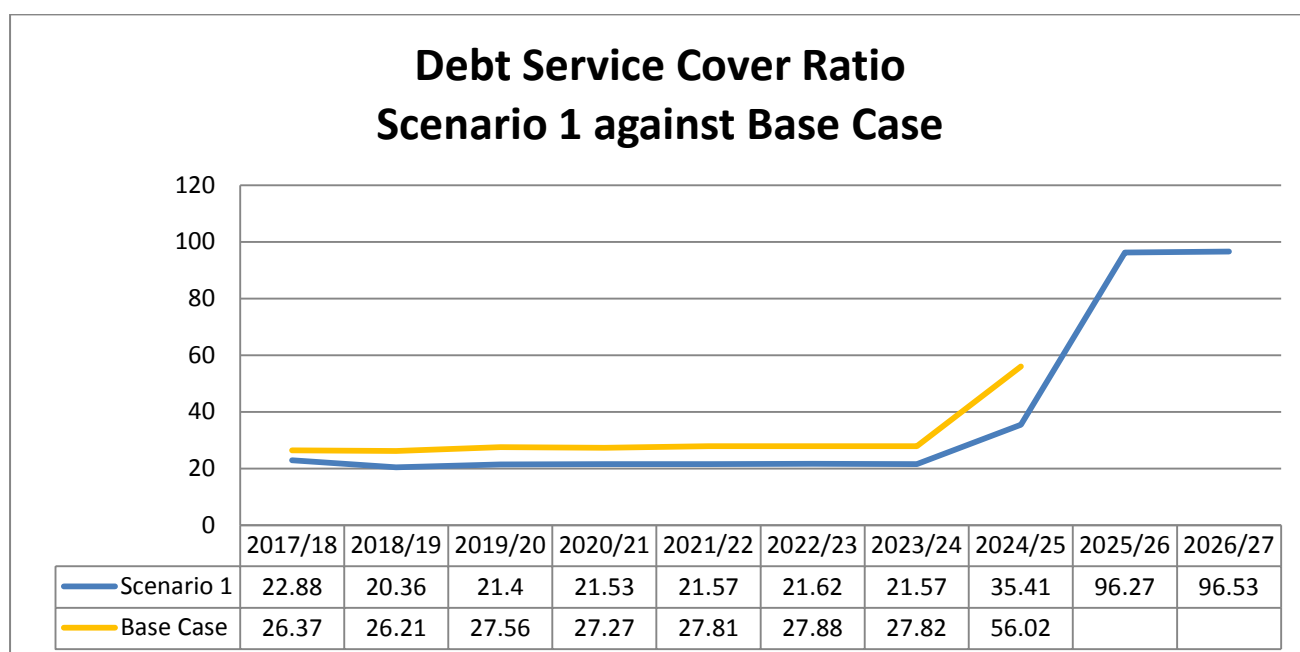
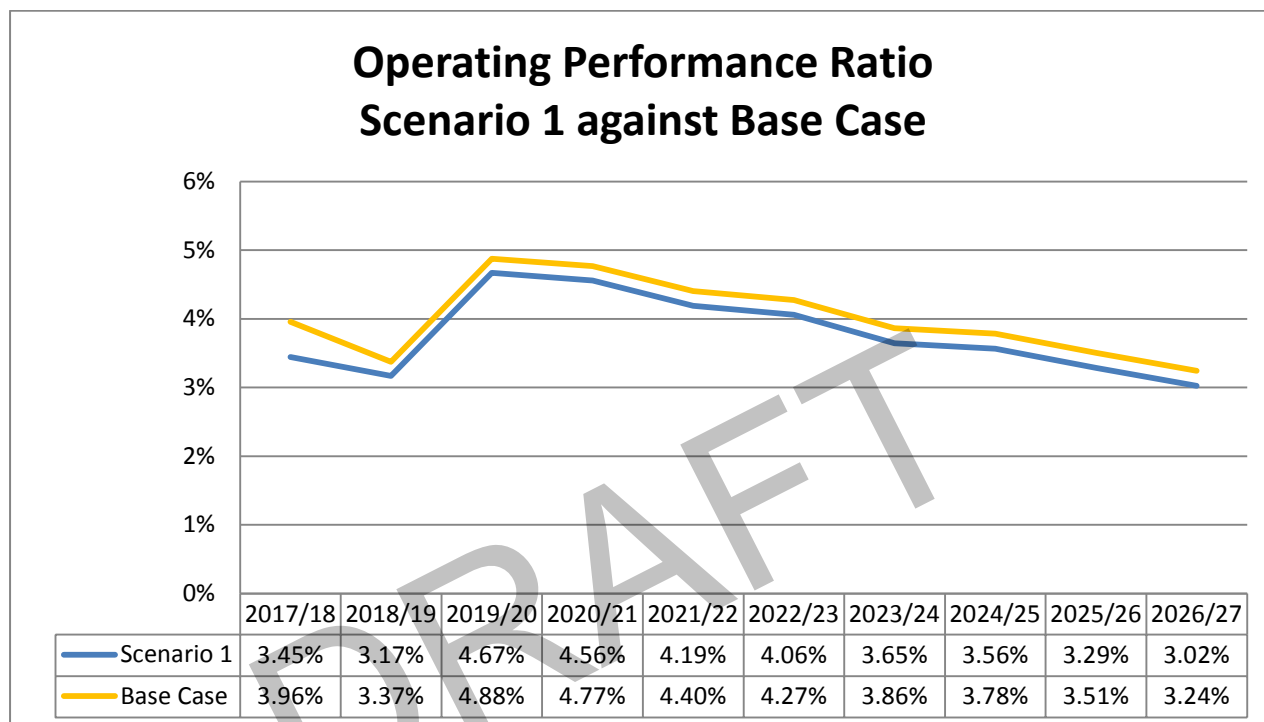
The Operating Performance Ratio in the General Fund under Scenario 1, while less than the base case, remains comfortably above the Council's benchmark of 2%

with the Fund not returning to a debt-free status until 2026/27.

Balance Sheet and Cash Flow

Statement: Under Scenario 1, the Council's total borrowings in its General Fund will increase by \$500,000 in 2017/18

Debt redemption (principal and interest) is expected to be approximately \$58,333 per annum. The Debt Service Cover ratio will decline somewhat on a year to year basis but will still remain well above the Council's adopted benchmark.



Scenario 1 – Continuation of the Financial Assistance Grant pause:

Scenario 2 (Appendices 9 -12) models the impact of the Federal Government electing to continue their three year “pause” on indexation of the Financial Assistance Grant (FAG) for a further four years.

FAG is an untied payment made to Councils annually to assist them to deliver services essential to their community. In the case of Berrigan Shire, FAG totals over \$4m or nearly 20% of its overall budget.

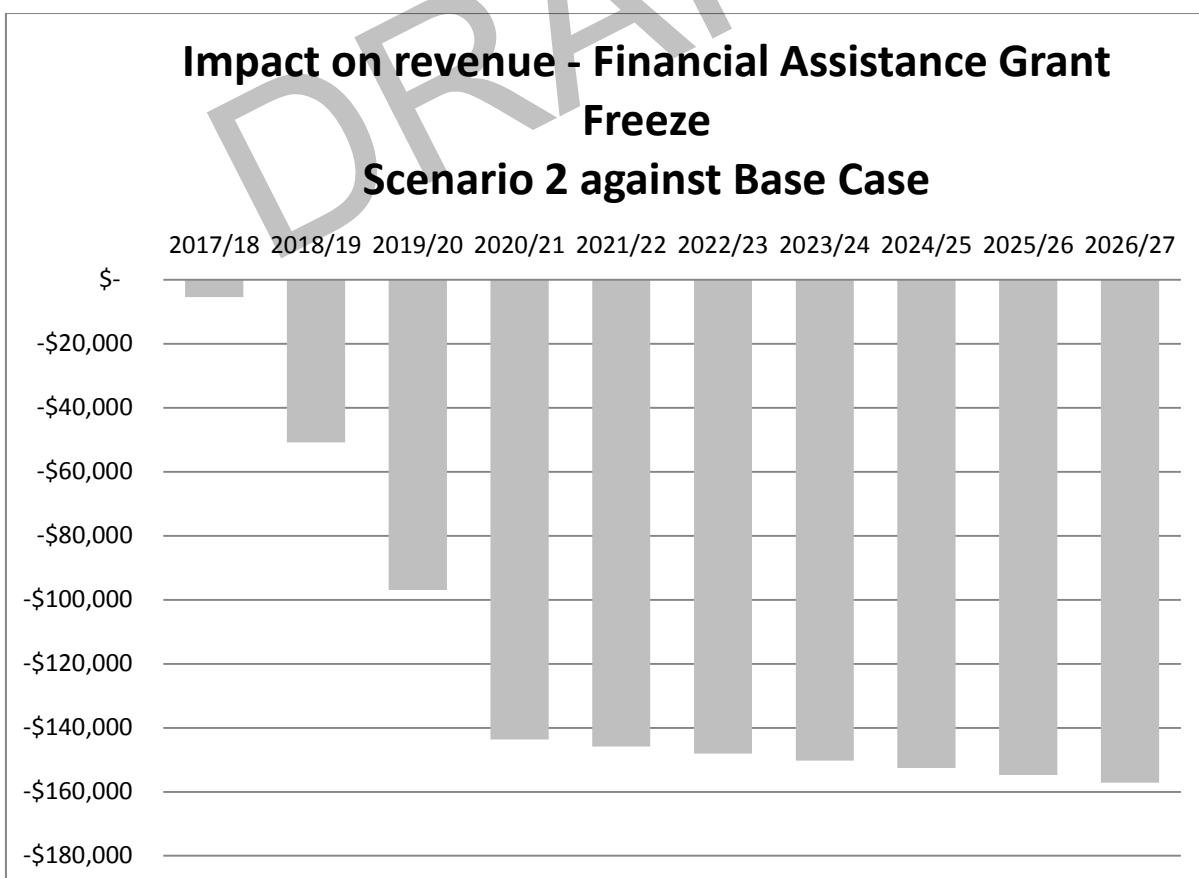
Until 2014/15, the Federal Government would increase the pool of funds to be distributed to Councils as FAG based on a cost index – i.e. indexation – thus allowing Councils to keep up with inflation. In that year, the Federal Government chose to temporarily “pause” this indexation.

This pause is due to expire in 2017/18 however the Federal Government have yet to confirm that indexing of FAG will resume.

This uncertainty around FAG creates a real risk for the Council and the modelling for Scenario 2 is an attempt to determine the impact of the continuation of the “pause” on the delivery of Council services.

The model for Scenario 2 includes two steps

1. Pausing the indexing of FAG for the period 2017/18 to 2020/21 – i.e. no increase in FAG is assumed
2. Reducing Council expenditure on services to cover all but \$30,000 of the shortfall



Income statement: Given the model for Scenario 2, the operating surplus before capital grants and contributions in the Council's general fund will be approximately \$30,000 to \$40,000 less year on year when compared to the base case.

However, income from FAG will have declined year on year, starting at \$50,800 in 2018/19 and increasing to \$157,105 in 2026/27. Over the life of this plan, revenue will have declined by \$1.2m

Absorbing this loss of revenue is not a sustainable long term position for the Council and costs must be cut to match expenditure. This model cuts expenditure by approximately \$100,000 to \$120,000 year-on-year from 2020/21 onwards.

Cutting expenditure means the Council will have to reduce services. Much of the Council's services are compulsory in nature – i.e. building regulation and road maintenance can't be cut beyond a certain point.

To put this level of expenditure cut in context, it may be useful to consider the Berrigan Shire Library Service. The library service has 73 hours of operation per week across its four branches. Cutting expenditure to this service by \$120,000 would require reducing this service's operating hours to around 50 hours of operation of week – i.e. each branch would be open for one less day per week. In the case of the Berrigan branch, this could mean the Berrigan library only open for Tuesday and for Saturday morning.

Balance Sheet and Cash Flow Statement: Under Scenario 2, there would be little change in the Council's cash flow or balance sheet as it would have reduced services to match its income.

However, had it failed to do so, its cash position would have declined by around \$1m over the life of this plan, meaning Council's unrestricted cash holdings would be essentially static over that period.

APPENDICIES

Appendix 1 – Base Case Projected Income and Expenditure

Appendix 2 – Base Case Projected Balance Sheet

Appendix 3 – Base Case Projected Cash Flow

Appendix 4 – Base Case Key Performance Indicators

Appendix 5 – Scenario 2 Projected Income and Expenditure

Appendix 6 – Scenario 2 Projected Balance Sheet

Appendix 7 – Scenario 2 Projected Cash Flow

Appendix 8 – Scenario 2 Key Performance Indicators

Appendix 9 – Scenario 3 Projected Income and Expenditure

Appendix 10 – Scenario 3 Projected Balance Sheet

Appendix 11 – Scenario 3 Projected Cash Flow

Appendix 12 – Scenario 3 Key Performance Indicators

Appendix 13 – Berrigan Shire Council Financial Strategy 2016

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Berrigan Shire Council
10 Year Financial Plan for the Years ending 30 June 2027
INCOME STATEMENT - CONSOLIDATED

Scenario: Base Case

	Actuals	Current Year	Projected Years									
	2015/16 \$'000	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000	2026/27 \$'000
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	9,201	9,449	9,586	9,781	9,982	10,188	10,397	10,612	10,831	11,054	11,282	11,515
User Charges & Fees	2,367	2,155	1,675	1,697	1,720	1,744	1,768	1,792	1,818	1,844	1,867	1,894
Interest & Investment Revenue	722	629	705	704	704	729	769	838	919	1,017	1,117	1,235
Other Revenues	820	648	509	517	526	535	544	553	563	572	582	593
Grants & Contributions provided for Operating Purposes	7,993	8,979	6,250	6,307	6,647	6,565	6,628	6,692	6,756	6,822	6,894	6,967
Grants & Contributions provided for Capital Purposes	2,586	2,178	2,491	75	148	245	170	65	65	65	65	65
Other Income:												
Net gains from the disposal of assets	198	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	23,887	24,039	21,216	19,081	19,727	20,004	20,276	20,551	20,951	21,374	21,807	22,269
Expenses from Continuing Operations												
Employee Benefits & On-Costs	7,188	3,933	4,034	4,130	4,213	4,204	4,307	4,413	4,521	4,632	4,745	4,861
Borrowing Costs	87	61	52	45	39	32	24	17	9	1	-	-
Materials & Contracts	3,031	7,055	5,871	5,948	6,055	6,104	6,195	6,287	6,405	6,474	6,570	6,667
Depreciation & Amortisation	5,758	5,876	5,935	5,994	6,054	6,100	6,160	6,223	6,285	6,347	6,410	6,475
Impairment	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	1,941	2,297	1,962	2,043	2,099	2,116	2,171	2,189	2,248	2,270	2,328	2,349
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	18,005	19,222	17,854	18,160	18,459	18,557	18,858	19,127	19,467	19,725	20,053	20,352
Operating Result from Continuing Operations	5,882	4,816	3,362	922	1,267	1,447	1,418	1,424	1,485	1,650	1,753	1,917
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	5,882	4,816	3,362	922	1,267	1,447	1,418	1,424	1,485	1,650	1,753	1,917
Net Operating Result before Grants and Contributions provided for Capital Purposes	3,296	2,638	871	847	1,119	1,202	1,248	1,359	1,420	1,585	1,688	1,852

Berrigan Shire Council
10 Year Financial Plan for the Years ending 30 June 2027

BALANCE SHEET - CONSOLIDATED

Scenario: Base Case

	Actuals	Current Year	Projected Years									
	2015/16 \$'000	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000	2026/27 \$'000
ASSETS												
Current Assets												
Cash & Cash Equivalents	4,125	2,859	2,369	2,129	2,319	1,826	2,214	2,821	4,093	5,054	5,470	9,280
Investments	19,630	18,947	18,046	18,782	19,282	20,271	22,171	23,971	25,571	27,871	31,021	31,021
Receivables	1,230	1,433	1,267	1,273	1,294	1,320	1,353	1,383	1,417	1,457	1,498	1,542
Inventories	223	571	471	476	483	488	494	500	509	513	520	526
Other	27	76	61	62	63	64	65	66	67	68	69	70
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	25,235	23,886	22,214	22,721	23,441	23,969	26,297	28,741	31,657	34,963	38,578	42,439
Non-Current Assets												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	-	79	79	79	79	79	79	79	79	79	79	79
Inventories	185	118	118	118	118	118	118	118	118	118	118	118
Infrastructure, Property, Plant & Equipment	215,802	223,072	227,548	227,672	228,095	228,861	227,807	226,626	225,043	223,306	221,479	219,559
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	215,987	223,270	227,746	227,869	228,292	229,058	228,005	226,824	225,241	223,503	221,676	219,757
TOTAL ASSETS	241,222	247,156	249,960	250,590	251,734	253,027	254,302	255,564	256,898	258,467	260,254	262,196
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	929	2,292	1,883	1,747	1,784	1,800	1,832	1,855	1,896	1,913	1,947	1,972
Borrowings	253	149	155	162	169	176	184	192	99	-	-	-
Provisions	2,641	2,649	2,649	2,649	2,649	2,649	2,649	2,649	2,649	2,649	2,649	2,649
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	3,823	5,090	4,687	4,557	4,602	4,624	4,665	4,695	4,643	4,562	4,596	4,620
Non-Current Liabilities												
Payables	-	8	8	8	8	8	8	8	8	8	8	8
Borrowings	1,297	1,148	993	831	662	486	302	110	11	11	11	11
Provisions	354	346	346	346	346	346	346	346	346	346	346	346
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	1,651	1,502	1,347	1,185	1,017	841	657	465	366	366	366	366
TOTAL LIABILITIES	5,474	6,592	6,034	5,742	5,618	5,465	5,321	5,160	5,009	4,928	4,962	4,986
Net Assets	235,748	240,564	243,926	244,848	246,115	247,562	248,980	250,404	251,889	253,539	255,292	257,209
EQUITY												
Retained Earnings	100,527	105,343	108,705	109,627	110,894	112,341	113,760	115,184	116,668	118,318	120,072	121,989
Revaluation Reserves	135,221	135,221	135,221	135,221	135,221	135,221	135,221	135,221	135,221	135,221	135,221	135,221
Council Equity Interest	235,748	240,564	243,926	244,848	246,115	247,562	248,980	250,404	251,889	253,539	255,292	257,209
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	235,748	240,564	243,926	244,848	246,115	247,562	248,980	250,404	251,889	253,539	255,292	257,209

Berrigan Shire Council												
10 Year Financial Plan for the Years ending 30 June 2027												
CASH FLOW STATEMENT - CONSOLIDATED												
Scenario: Base Case												
	Actuals	Current Year					Projected Years					
	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	9,275	9,328	9,580	9,771	9,972	10,178	10,387	10,601	10,820	11,043	11,271	11,504
User Charges & Fees	2,937	2,110	1,744	1,694	1,717	1,741	1,764	1,789	1,814	1,840	1,863	1,890
Interest & Investment Revenue Received	743	622	734	702	702	722	754	826	904	996	1,095	1,212
Grants & Contributions	10,579	11,157	8,741	6,382	6,795	6,810	6,798	6,757	6,821	6,887	6,959	7,032
Bonds & Deposits Received	10	-	-	-	-	-	-	-	-	-	-	-
Other	1,666	532	576	527	522	531	542	551	560	570	580	590
Payments:												
Employee Benefits & On-Costs	(7,279)	(3,867)	(4,024)	(4,302)	(4,213)	(4,204)	(4,307)	(4,413)	(4,521)	(4,632)	(4,745)	(4,861)
Materials & Contracts	(4,705)	(6,133)	(6,155)	(5,921)	(6,030)	(6,097)	(6,173)	(6,274)	(6,377)	(6,464)	(6,547)	(6,653)
Borrowing Costs	(29)	(61)	(52)	(45)	(39)	(32)	(24)	(17)	(9)	(1)	-	-
Bonds & Deposits Refunded	(53)	-	-	-	-	-	-	-	-	-	-	-
Other	(1,943)	(2,236)	(1,976)	(2,042)	(2,097)	(2,116)	(2,170)	(2,188)	(2,246)	(2,270)	(2,327)	(2,348)
Net Cash provided (or used in) Operating Activities	11,201	11,452	9,169	6,767	7,329	7,532	7,570	7,633	7,766	7,969	8,149	8,364
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	883	1,450	65	-	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	330	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	164	492	346	399	456	314	249	289	281	291	291	291
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	148	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	(3,000)	(200)	(550)	(800)	(500)	(990)	(1,900)	(1,800)	(1,600)	(2,300)	(3,150)	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	(9,068)	(13,639)	(10,757)	(6,517)	(6,932)	(7,180)	(5,356)	(5,331)	(4,983)	(4,901)	(4,875)	(4,846)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	(79)	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	(11,505)	(12,464)	(9,511)	(6,853)	(6,977)	(7,856)	(7,007)	(6,842)	(6,302)	(6,910)	(7,734)	(4,555)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	(262)	(254)	(149)	(155)	(162)	(169)	(176)	(184)	(192)	(99)	-	-
Repayment of Finance Lease Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	(262)	(254)	(149)	(155)	(162)	(169)	(176)	(184)	(192)	(99)	-	-
Net Increase/(Decrease) in Cash & Cash Equivalents	(566)	(1,266)	(490)	(241)	191	(493)	388	607	1,273	961	416	3,810
plus: Cash, Cash Equivalents & Investments - beginning of year	4,691	4,125	2,859	2,369	2,129	2,319	1,826	2,214	2,821	4,093	5,054	5,470
Cash & Cash Equivalents - end of the year	4,125	2,859	2,369	2,129	2,319	1,826	2,214	2,821	4,093	5,054	5,470	9,280
Cash & Cash Equivalents - end of the year	4,125	2,859	2,369	2,129	2,319	1,826	2,214	2,821	4,093	5,054	5,470	9,280
Investments - end of the year	19,630	18,947	18,046	18,782	19,282	20,271	22,171	23,971	25,571	27,871	31,021	31,021
Cash, Cash Equivalents & Investments - end of the year	23,755	21,806	20,416	20,910	21,601	22,097	24,385	26,792	29,665	32,925	36,491	40,301
Representing:												
- External Restrictions	14,018	14,236	14,313	14,901	15,714	16,091	17,723	19,729	21,994	24,327	26,904	29,642
- Internal Restrictions	4,649	4,202	4,112	4,203	4,087	4,253	4,779	5,242	5,733	6,251	6,786	7,337
- Unrestricted	5,088	3,368	1,991	1,806	1,800	1,754	1,883	1,821	1,937	2,348	2,802	3,322
	23,755	21,806	20,416	20,910	21,601	22,097	24,385	26,792	29,665	32,925	36,491	40,301

Berrigan Shire Council
10 Year Financial Plan for the Years ending 30 June 2027
EQUITY STATEMENT - CONSOLIDATED
Scenario: Base Case

	Actuals	Current Year	Projected Years									
	2015/16 \$'000	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000	2026/27 \$'000
Opening Balance	231,081	235,748	240,564	243,926	244,848	246,115	247,562	248,980	250,404	251,889	253,539	255,292
a. Current Year Income & Expenses Recognised direct to Equity												
- Transfers to/(from) Asset Revaluation Reserve	(1,625)	-	-	-	-	-	-	-	-	-	-	-
- Transfers to/(from) Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Other Income/Expenses recognised	410	-	-	-	-	-	-	-	-	-	-	-
- Other Adjustments	-	-	-	-	-	-	-	-	-	-	-	-
Net Income Recognised Directly in Equity	(1,215)	-	-	-	-	-	-	-	-	-	-	-
b. Net Operating Result for the Year	5,882	4,816	3,362	922	1,267	1,447	1,418	1,424	1,485	1,650	1,753	1,917
Total Recognised Income & Expenses (c&d)	4,667	4,816	3,362	922	1,267	1,447	1,418	1,424	1,485	1,650	1,753	1,917
c. Distributions to/(Contributions from) Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
d. Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
Equity - Balance at end of the reporting period	235,748	240,564	243,926	244,848	246,115	247,562	248,980	250,404	251,889	253,539	255,292	257,209

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Berrigan Shire Council
10 Year Financial Plan for the Years ending 30 June 2027
INCOME STATEMENT - CONSOLIDATED

Scenario: Base Case

	Actuals	Current Year	Projected Years									
	2015/16 \$'000	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000	2026/27 \$'000
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	9,201	9,449	9,586	9,781	9,982	10,188	10,397	10,612	10,831	11,054	11,282	11,515
User Charges & Fees	2,367	1,694	1,669	1,691	1,714	1,738	1,762	1,786	1,812	1,838	1,861	1,888
Interest & Investment Revenue	722	617	720	745	760	784	811	863	929	1,001	1,070	1,154
Other Revenues	820	585	509	517	526	535	544	553	563	572	582	593
Grants & Contributions provided for Operating Purposes	7,993	8,591	6,250	6,307	6,647	6,712	6,777	6,843	6,910	6,978	7,052	7,128
Grants & Contributions provided for Capital Purposes	2,586	2,267	3,318	75	148	320	170	65	65	65	65	65
Other Income:												
Net gains from the disposal of assets	198	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	23,887	23,202	22,051	19,116	19,777	20,276	20,461	20,722	21,108	21,509	21,912	22,342
Expenses from Continuing Operations												
Employee Benefits & On-Costs	7,188	3,998	4,034	4,132	4,234	4,337	4,444	4,552	4,664	4,778	4,895	5,015
Borrowing Costs	87	61	52	45	39	32	24	17	9	1	-	-
Materials & Contracts	3,031	6,555	5,847	5,924	6,032	6,101	6,191	6,283	6,401	6,471	6,567	6,664
Depreciation & Amortisation	5,758	5,876	5,935	5,994	6,054	6,114	6,193	6,237	6,299	6,362	6,425	6,489
Impairment	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	1,941	2,314	1,980	2,065	2,101	2,137	2,174	2,212	2,251	2,290	2,330	2,371
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	18,005	18,805	17,848	18,161	18,459	18,721	19,026	19,301	19,624	19,902	20,217	20,540
Operating Result from Continuing Operations	5,882	4,397	4,204	955	1,318	1,555	1,435	1,421	1,485	1,606	1,695	1,802
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	5,882	4,397	4,204	955	1,318	1,555	1,435	1,421	1,485	1,606	1,695	1,802
Net Operating Result before Grants and Contributions provided for Capital Purposes	3,296	2,131	886	880	1,170	1,235	1,265	1,356	1,420	1,541	1,630	1,737

Berrigan Shire Council
10 Year Financial Plan for the Years ending 30 June 2027

BALANCE SHEET - CONSOLIDATED

Scenario: Base Case

	Actuals	Current Year	Projected Years									
	2015/16 \$'000	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000	2026/27 \$'000
ASSETS												
Current Assets												
Cash & Cash Equivalents	4,125	2,756	2,257	2,017	2,254	1,903	2,336	2,961	4,244	5,182	5,591	9,349
Investments	19,630	18,328	18,367	18,898	19,398	20,398	22,298	24,098	25,698	27,998	31,148	31,148
Receivables	1,230	1,297	1,277	1,273	1,295	1,322	1,356	1,386	1,420	1,460	1,501	1,544
Inventories	223	530	469	474	481	486	492	498	507	511	518	524
Other	27	71	61	62	63	64	65	66	67	68	69	70
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	25,235	22,981	22,430	22,724	23,492	24,173	26,547	29,009	31,936	35,219	38,826	42,635
Non-Current Assets												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	-	79	79	79	79	79	79	79	79	79	79	79
Inventories	185	118	118	118	118	118	118	118	118	118	118	118
Infrastructure, Property, Plant & Equipment	215,802	223,433	227,753	228,125	228,546	229,271	228,184	226,987	225,388	223,635	221,752	219,775
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	215,987	223,630	227,951	228,322	228,743	229,469	228,381	227,184	225,586	223,832	221,949	219,973
TOTAL ASSETS	241,222	246,612	250,381	251,046	252,235	253,642	254,928	256,194	257,522	259,052	260,776	262,608
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	929	2,167	1,881	1,746	1,778	1,800	1,828	1,856	1,891	1,913	1,943	1,973
Borrowings	253	149	155	162	169	176	184	192	99	-	-	-
Provisions	2,641	2,649	2,649	2,649	2,649	2,649	2,649	2,649	2,649	2,649	2,649	2,649
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	3,823	4,964	4,685	4,557	4,596	4,625	4,660	4,696	4,639	4,562	4,591	4,621
Non-Current Liabilities												
Payables	-	8	8	8	8	8	8	8	8	8	8	8
Borrowings	1,297	1,148	993	831	662	486	302	110	11	11	11	11
Provisions	354	346	346	346	346	346	346	346	346	346	346	346
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	1,651	1,502	1,347	1,185	1,017	841	657	465	366	366	366	366
TOTAL LIABILITIES	5,474	6,466	6,032	5,742	5,613	5,465	5,317	5,161	5,005	4,928	4,957	4,987
Net Assets	235,748	240,145	244,349	245,304	246,622	248,177	249,611	251,033	252,517	254,124	255,818	257,621
EQUITY												
Retained Earnings	100,527	104,924	109,128	110,083	111,401	112,956	114,390	115,812	117,297	118,903	120,598	122,400
Revaluation Reserves	135,221	135,221	135,221	135,221	135,221	135,221	135,221	135,221	135,221	135,221	135,221	135,221
Council Equity Interest	235,748	240,145	244,349	245,304	246,622	248,177	249,611	251,033	252,517	254,124	255,818	257,621
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	235,748	240,145	244,349	245,304	246,622	248,177	249,611	251,033	252,517	254,124	255,818	257,621

Berrigan Shire Council												
10 Year Financial Plan for the Years ending 30 June 2027												
CASH FLOW STATEMENT - CONSOLIDATED												
Scenario: Base Case												
	Actuals	Current Year	2017/18	2018/19	2019/20	2020/21	Projected Years					
	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	9,275	9,328	9,580	9,771	9,972	10,178	10,387	10,601	10,820	11,043	11,271	11,504
User Charges & Fees	2,937	1,712	1,676	1,688	1,711	1,734	1,758	1,783	1,808	1,834	1,857	1,884
Interest & Investment Revenue Received	743	622	730	749	757	775	795	851	913	981	1,048	1,131
Grants & Contributions	10,579	10,857	9,568	6,382	6,795	7,032	6,947	6,908	6,975	7,043	7,117	7,193
Bonds & Deposits Received	10	-	-	-	-	-	-	-	-	-	-	-
Other	1,666	522	519	531	522	532	542	551	560	570	580	590
Payments:												
Employee Benefits & On-Costs	(7,279)	(3,930)	(4,026)	(4,305)	(4,234)	(4,337)	(4,444)	(4,552)	(4,664)	(4,778)	(4,895)	(5,015)
Materials & Contracts	(4,705)	(5,705)	(6,060)	(5,897)	(6,012)	(6,088)	(6,174)	(6,266)	(6,379)	(6,457)	(6,548)	(6,645)
Borrowing Costs	(29)	(61)	(52)	(45)	(39)	(32)	(24)	(17)	(9)	(1)	-	-
Bonds & Deposits Refunded	(53)	-	-	-	-	-	-	-	-	-	-	-
Other	(1,943)	(2,256)	(1,989)	(2,064)	(2,100)	(2,136)	(2,173)	(2,211)	(2,250)	(2,290)	(2,330)	(2,371)
Net Cash provided (or used in) Operating Activities	11,201	11,089	9,945	6,812	7,374	7,658	7,614	7,649	7,775	7,945	8,101	8,271
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	1,502	511	268	-	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	330	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	164	459	346	399	456	314	249	289	281	291	291	291
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	148	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	(3,000)	(200)	(550)	(800)	(500)	(1,000)	(1,900)	(1,800)	(1,600)	(2,300)	(3,150)	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	(9,068)	(13,966)	(10,602)	(6,765)	(6,930)	(7,154)	(5,354)	(5,329)	(4,981)	(4,899)	(4,833)	(4,804)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	(79)	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	(11,505)	(12,205)	(10,294)	(6,897)	(6,975)	(7,840)	(7,005)	(6,840)	(6,300)	(6,908)	(7,692)	(4,513)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	(262)	(254)	(149)	(155)	(162)	(169)	(176)	(184)	(192)	(99)	-	-
Repayment of Finance Lease Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	(262)	(254)	(149)	(155)	(162)	(169)	(176)	(184)	(192)	(99)	-	-
Net Increase/(Decrease) in Cash & Cash Equivalents	(566)	(1,369)	(498)	(241)	237	(351)	433	625	1,283	938	409	3,758
plus: Cash, Cash Equivalents & Investments - beginning of year	4,691	4,125	2,756	2,257	2,017	2,254	1,903	2,336	2,961	4,244	5,182	5,591
Cash & Cash Equivalents - end of the year	4,125	2,756	2,257	2,017	2,254	1,903	2,336	2,961	4,244	5,182	5,591	9,349
Cash & Cash Equivalents - end of the year	4,125	2,756	2,257	2,017	2,254	1,903	2,336	2,961	4,244	5,182	5,591	9,349
Investments - end of the year	19,630	18,328	18,367	18,898	19,398	20,398	22,298	24,098	25,698	27,998	31,148	31,148
Cash, Cash Equivalents & Investments - end of the year	23,755	21,083	20,624	20,915	21,652	22,301	24,634	27,060	29,942	33,181	36,739	40,497
Representing:												
- External Restrictions	14,018	13,832	13,726	14,314	15,128	15,429	17,061	19,067	21,332	23,665	26,242	28,980
- Internal Restrictions	4,649	3,871	3,780	3,871	3,755	3,921	4,448	4,911	5,402	5,920	6,454	7,006
- Unrestricted	5,088	3,380	3,118	2,729	2,769	2,951	3,126	3,082	3,208	3,596	4,043	4,511
	23,755	21,083	20,624	20,915	21,652	22,301	24,634	27,060	29,942	33,181	36,739	40,497

Berrigan Shire Council
10 Year Financial Plan for the Years ending 30 June 2027
EQUITY STATEMENT - CONSOLIDATED
Scenario: Base Case

	Actuals	Current Year	Projected Years									
	2015/16 \$'000	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000	2026/27 \$'000
Opening Balance	231,081	235,748	240,145	244,349	245,304	246,622	248,177	249,611	251,033	252,517	254,124	255,818
a. Current Year Income & Expenses Recognised direct to Equity												
- Transfers to/(from) Asset Revaluation Reserve	(1,625)	-	-	-	-	-	-	-	-	-	-	-
- Transfers to/(from) Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Other Income/Expenses recognised	410	-	-	-	-	-	-	-	-	-	-	-
- Other Adjustments	-	-	-	-	-	-	-	-	-	-	-	-
Net Income Recognised Directly in Equity	(1,215)	-	-	-	-	-	-	-	-	-	-	-
b. Net Operating Result for the Year	5,882	4,397	4,204	955	1,318	1,555	1,435	1,421	1,485	1,606	1,695	1,802
Total Recognised Income & Expenses (c&d)	4,667	4,397	4,204	955	1,318	1,555	1,435	1,421	1,485	1,606	1,695	1,802
c. Distributions to/(Contributions from) Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
d. Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
Equity - Balance at end of the reporting period	235,748	240,145	244,349	245,304	246,622	248,177	249,611	251,033	252,517	254,124	255,818	257,621

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Berrigan Shire Council

10 Year Financial Plan for the Years ending 30 June 2027

FINANCIAL PERFORMANCE INDICATORS

Scenario: Base Case

	Past Years				Current Year	Projected Years									
	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
New Note 13 Ratios															
Operating Performance Ratio 1)					10.18%	4.73%	4.62%	5.96%	6.19%	6.23%	6.57%	6.75%	7.19%	7.46%	7.80%
Own Source Operating Revenue Ratio 1)					53.21%	56.61%	66.61%	65.64%	65.32%	66.05%	66.66%	66.96%	67.25%	67.52%	67.81%
Unrestricted Current Ratio	3.49	4.05	4.19	7.05	3.08	3.25	3.30	3.22	3.34	3.58	3.71	4.06	4.58	4.95	5.32
Debt Service Cover Ratio 1)					25.59	34.28	34.51	36.23	36.81	37.32	37.96	38.54	78.85	0.00	0.00
Rates, Annual Charges, Interest & Extra Charges Outstanding Percentage	5.44%	5.05%	4.44%	3.53%	4.68%	4.63%	4.63%	4.63%	4.63%	4.63%	4.63%	4.63%	4.63%	4.63%	4.63%
Cash Expense Cover Ratio 1)					2.71	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
TCorp Ratios															
Operating Performance Ratio 2)					10.18%	4.73%	4.62%	5.96%	6.19%	6.23%	6.57%	6.75%	7.19%	7.46%	7.80%
Own Source Operating Revenue Ratio 2)					48.03%	51.04%	60.01%	59.14%	58.82%	59.43%	59.83%	59.89%	59.94%	59.98%	59.99%
Unrestricted Current Ratio					3.08	3.25	3.30	3.22	3.34	3.58	3.71	4.06	4.58	4.95	5.32
Debt Service Cover Ratio 2)					25.59	34.28	34.51	36.23	36.81	37.32	37.96	38.54	78.85	0.00	0.00
Capital Expenditure Ratio					2.30	1.73	1.06	1.07	1.12	0.82	0.81	0.75	0.72	0.71	0.70
Infrastructure Backlog Ratio					0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Asset Maintenance Ratio					0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Building & Infrastructure Renewals Ratio					0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Cash Expense Cover Ratio 2)					2.57	2.28	2.00	2.19	1.82	2.19	2.72	3.82	4.59	4.86	7.98
Interest Cover Ratio					131.47	132.83	152.32	187.21	233.01	305.95	458.28	889.23	6323.57	0.00	0.00

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Berrigan Shire Council
10 Year Financial Plan for the Years ending 30 June 2027
INCOME STATEMENT - CONSOLIDATED

Scenario: Tocumwal Foreshore Operating Costs & Loan

	Actuals	Current Year	Projected Years									
	2015/16 \$'000	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000	2026/27 \$'000
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	9,201	9,449	9,586	9,781	9,982	10,188	10,397	10,612	10,831	11,054	11,282	11,515
User Charges & Fees	2,367	1,694	1,669	1,691	1,714	1,738	1,762	1,786	1,812	1,838	1,861	1,888
Interest & Investment Revenue	722	617	720	745	760	784	811	863	929	1,001	1,070	1,154
Other Revenues	820	585	535	544	553	563	573	583	593	603	614	625
Grants & Contributions provided for Operating Purposes	7,993	8,591	6,250	6,307	6,647	6,712	6,777	6,843	6,910	6,978	7,052	7,128
Grants & Contributions provided for Capital Purposes	2,586	2,267	3,318	75	148	320	170	65	65	65	65	65
Other Income:												
Net gains from the disposal of assets	198	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	23,887	23,202	22,077	19,143	19,805	20,304	20,490	20,752	21,139	21,540	21,944	22,375
Expenses from Continuing Operations												
Employee Benefits & On-Costs	7,188	3,998	4,034	4,132	4,234	4,337	4,444	4,552	4,664	4,778	4,895	5,015
Borrowing Costs	87	61	52	45	39	32	24	17	9	1	-	0
Materials & Contracts	3,031	6,555	5,903	5,982	6,092	6,164	6,257	6,352	6,472	6,545	6,643	6,744
Depreciation & Amortisation	5,758	5,876	5,967	6,026	6,086	6,147	6,225	6,270	6,333	6,396	6,459	6,524
Impairment	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	1,941	2,314	1,980	2,015	2,051	2,087	2,124	2,162	2,201	2,240	2,280	2,321
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	18,005	18,805	17,935	18,201	18,502	18,767	19,075	19,353	19,678	19,960	20,278	20,604
Operating Result from Continuing Operations	5,882	4,397	4,143	942	1,303	1,537	1,415	1,399	1,460	1,580	1,665	1,770
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	5,882	4,397	4,143	942	1,303	1,537	1,415	1,399	1,460	1,580	1,665	1,770
Net Operating Result before Grants and Contributions provided for Capital Purposes	3,296	2,131	825	867	1,155	1,217	1,245	1,334	1,395	1,515	1,600	1,705

Berrigan Shire Council
10 Year Financial Plan for the Years ending 30 June 2027
BALANCE SHEET - CONSOLIDATED
Scenario: Tocumwal Foreshore Operating Costs & Loan

	Actuals	Current Year	Projected Years									
	2015/16 \$'000	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000	2026/27 \$'000
ASSETS												
Current Assets												
Cash & Cash Equivalents	4,125	2,756	1,787	1,604	1,860	1,525	1,972	2,609	3,902	4,848	5,263	9,025
Investments	19,630	18,317	18,796	19,276	19,776	20,776	22,676	24,476	26,076	28,376	31,526	31,526
Receivables	1,230	1,297	1,287	1,283	1,304	1,331	1,364	1,393	1,427	1,466	1,506	1,548
Inventories	223	530	473	479	487	491	498	504	513	517	524	531
Other	27	71	61	62	63	64	65	66	67	68	69	70
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	25,235	22,970	22,405	22,704	23,489	24,187	26,574	29,048	31,985	35,276	38,889	42,701
Non-Current Assets												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	-	79	79	79	79	79	79	79	79	79	79	108
Inventories	185	118	118	118	118	118	118	118	118	118	118	118
Infrastructure, Property, Plant & Equipment	215,802	223,433	227,722	228,061	228,450	229,143	228,022	226,792	225,160	223,372	221,455	219,444
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	215,987	223,630	227,919	228,259	228,647	229,340	228,220	226,990	225,358	223,570	221,653	219,671
TOTAL ASSETS	241,222	246,600	250,324	250,963	252,137	253,527	254,794	256,038	257,342	258,846	260,541	262,371
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	929	2,167	1,897	1,749	1,782	1,804	1,832	1,861	1,897	1,920	1,950	1,981
Borrowings	253	149	155	162	169	176	184	192	99	0	-	29
Provisions	2,641	2,649	2,649	2,649	2,649	2,649	2,649	2,649	2,649	2,649	2,649	2,649
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	3,823	4,964	4,701	4,559	4,599	4,629	4,665	4,702	4,645	4,569	4,599	4,659
Non-Current Liabilities												
Payables	-	8	8	8	8	8	8	8	8	8	8	8
Borrowings	1,297	1,136	981	820	651	475	291	99	0	(0)	(0)	-
Provisions	354	346	346	346	346	346	346	346	346	346	346	346
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	1,651	1,491	1,336	1,174	1,005	829	645	453	354	354	354	354
TOTAL LIABILITIES	5,474	6,455	6,036	5,733	5,605	5,458	5,310	5,155	5,000	4,923	4,954	5,013
Net Assets	235,748	240,145	244,288	245,230	246,532	248,069	249,484	250,883	252,343	253,922	255,588	257,358
EQUITY												
Retained Earnings	100,527	104,924	109,067	110,009	111,311	112,848	114,263	115,662	117,122	118,701	120,367	122,137
Revaluation Reserves	135,221	135,221	135,221	135,221	135,221	135,221	135,221	135,221	135,221	135,221	135,221	135,221
Council Equity Interest	235,748	240,145	244,288	245,230	246,532	248,069	249,484	250,883	252,343	253,922	255,588	257,358
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	235,748	240,145	244,288	245,230	246,532	248,069	249,484	250,883	252,343	253,922	255,588	257,358

Berrigan Shire Council												
10 Year Financial Plan for the Years ending 30 June 2027												
CASH FLOW STATEMENT - CONSOLIDATED												
Scenario: Tocumwal Foreshore Operating Costs & Loan												
	Actuals	Current Year	2017/18				Projected Years					
	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	9,275	9,328	9,580	9,771	9,972	10,178	10,387	10,601	10,820	11,043	11,271	11,504
User Charges & Fees	2,937	1,712	1,676	1,688	1,711	1,734	1,758	1,783	1,808	1,834	1,857	1,884
Interest & Investment Revenue Received	743	623	723	750	758	776	796	852	914	982	1,049	1,132
Grants & Contributions	10,579	10,857	9,568	6,382	6,795	7,032	6,947	6,908	6,975	7,043	7,117	7,193
Bonds & Deposits Received	10	-	-	-	-	-	-	-	-	-	-	-
Other	1,666	527	542	560	552	562	573	583	593	604	615	625
Payments:												
Employee Benefits & On-Costs	(7,279)	(3,930)	(4,026)	(4,305)	(4,234)	(4,337)	(4,444)	(4,552)	(4,664)	(4,778)	(4,895)	(5,015)
Materials & Contracts	(4,705)	(5,705)	(6,106)	(5,967)	(6,072)	(6,150)	(6,240)	(6,334)	(6,450)	(6,530)	(6,624)	(6,724)
Borrowing Costs	(29)	(61)	(52)	(45)	(39)	(32)	(24)	(17)	(9)	(1)	-	(0)
Bonds & Deposits Refunded	(53)	-	-	-	-	-	-	-	-	-	-	-
Other	(1,943)	(2,256)	(1,994)	(2,014)	(2,050)	(2,086)	(2,123)	(2,161)	(2,200)	(2,240)	(2,280)	(2,321)
Net Cash provided (or used in) Operating Activities	11,201	11,095	9,910	6,821	7,394	7,676	7,631	7,664	7,788	7,956	8,110	8,278
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	1,513	70	320	-	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	330	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	164	459	346	399	456	314	249	289	281	291	291	
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	148	-	0	0	0	0	0	-	0	-	-	0
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	(3,000)	(200)	(550)	(800)	(500)	(1,000)	(1,900)	(1,800)	(1,600)	(2,300)	(3,150)	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	(9,068)	(13,966)	(10,602)	(6,765)	(6,930)	(7,154)	(5,354)	(5,329)	(4,981)	(4,899)	(4,833)	(4,804)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	(79)	-	(1,000)	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	(11,505)	(12,194)	(11,735)	(6,846)	(6,975)	(7,840)	(7,005)	(6,840)	(6,300)	(6,908)	(7,692)	(4,513)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	-	1,000	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	(262)	(265)	(149)	(155)	(162)	(169)	(176)	(184)	(192)	(99)	(0)	-
Repayment of Finance Lease Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	(262)	(265)	851	(155)	(162)	(169)	(176)	(184)	(192)	(99)	(0)	-
Net Increase/(Decrease) in Cash & Cash Equivalents	(566)	(1,364)	(974)	(180)	258	(332)	450	640	1,296	949	418	3,765
plus: Cash, Cash Equivalents & Investments - beginning of year	4,691	4,125	2,761	1,787	1,607	1,865	1,532	1,982	2,622	3,917	4,866	5,284
Cash & Cash Equivalents - end of the year	4,125	2,761	1,787	1,607	1,865	1,532	1,982	2,622	3,917	4,866	5,284	9,049
Cash & Cash Equivalents - end of the year	4,125	2,761	1,787	1,607	1,865	1,532	1,982	2,622	3,917	4,866	5,284	9,049
Investments - end of the year	19,630	18,317	18,796	19,276	19,776	20,776	22,676	24,476	26,076	28,376	31,526	31,526
Cash, Cash Equivalents & Investments - end of the year	23,755	21,077	20,583	20,883	21,641	22,308	24,658	27,098	29,993	33,243	36,810	40,575
Representing:												
- External Restrictions	14,018	13,832	13,255	13,902	14,774	15,134	16,824	18,889	21,213	23,604	26,239	29,036
- Internal Restrictions	4,649	3,871	3,780	3,871	3,755	3,921	4,448	4,911	5,402	5,920	6,454	7,006
- Unrestricted	5,088	3,374	3,548	3,110	3,112	3,253	3,386	3,298	3,379	3,719	4,117	4,533
	23,755	21,077	20,583	20,883	21,641	22,308	24,658	27,098	29,993	33,243	36,810	40,575

Berrigan Shire Council
10 Year Financial Plan for the Years ending 30 June 2027
EQUITY STATEMENT - CONSOLIDATED
Scenario: Tocumwal Foreshore Operating Costs & Loan

	Actuals	Current Year	Projected Years									
	2015/16 \$'000	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000	2026/27 \$'000
Opening Balance	231,081	235,748	240,145	244,288	245,230	246,532	248,069	249,484	250,883	252,343	253,922	255,588
a. Current Year Income & Expenses Recognised direct to Equity												
- Transfers to/(from) Asset Revaluation Reserve	(1,625)	-	-	-	-	-	-	-	-	-	-	-
- Transfers to/(from) Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Other Income/Expenses recognised	410	-	-	-	-	-	-	-	-	-	-	-
- Other Adjustments	-	-	-	-	-	-	-	-	-	-	-	-
Net Income Recognised Directly in Equity	(1,215)	-	-	-	-	-	-	-	-	-	-	-
b. Net Operating Result for the Year	5,882	4,397	4,143	942	1,303	1,537	1,415	1,399	1,460	1,580	1,665	1,770
Total Recognised Income & Expenses (c&d)	4,667	4,397	4,143	942	1,303	1,537	1,415	1,399	1,460	1,580	1,665	1,770
c. Distributions to/(Contributions from) Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
d. Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
Equity - Balance at end of the reporting period	235,748	240,145	244,288	245,230	246,532	248,069	249,484	250,883	252,343	253,922	255,588	257,358

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Berrigan Shire Council

10 Year Financial Plan for the Years ending 30 June 2027

FINANCIAL PERFORMANCE INDICATORS

Scenario: Tocumwal Foreshore Operating Costs & Loan

	Past Years				Current Year	Projected Years									
	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
New Note 13 Ratios															
Operating Performance Ratio 1)					10.18%	4.40%	4.55%	5.87%	6.09%	6.13%	6.45%	6.62%	7.05%	7.31%	7.64%
Own Source Operating Revenue Ratio 1)					53.21%	56.66%	66.66%	65.69%	65.37%	66.10%	66.71%	67.00%	67.30%	67.57%	67.85%
Unrestricted Current Ratio	3.49	4.05	4.19	7.05	3.08	3.39	3.44	3.34	3.44	3.66	3.77	4.10	4.60	4.94	5.24
Debt Service Cover Ratio 1)					24.70	34.13	34.61	36.31	36.89	37.38	38.01	38.59	78.92		
Rates, Annual Charges, Interest & Extra Charges Outstanding Percentage	5.44%	5.05%	4.44%	3.53%	4.68%	4.63%	4.63%	4.63%	4.63%	4.63%	4.63%	4.63%	4.63%	4.63%	4.63%
Cash Expense Cover Ratio 1)					2.71	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
TCorp Ratios															
Operating Performance Ratio 2)					10.18%	4.40%	4.55%	5.87%	6.09%	6.13%	6.45%	6.62%	7.05%	7.31%	7.64%
Own Source Operating Revenue Ratio 2)					48.03%	50.98%	59.93%	59.06%	58.73%	59.34%	59.74%	59.81%	59.85%	59.89%	59.90%
Unrestricted Current Ratio					3.08	3.39	3.44	3.34	3.44	3.66	3.77	4.10	4.60	4.94	5.24
Debt Service Cover Ratio 2)					24.70	34.13	34.61	36.31	36.89	37.38	38.01	38.59	78.92		
Capital Expenditure Ratio					2.30	1.72	1.06	1.06	1.11	0.82	0.80	0.74	0.72	0.70	0.69
Infrastructure Backlog Ratio					0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Asset Maintenance Ratio					0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Building & Infrastructure Renewals Ratio					0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Cash Expense Cover Ratio 2)					2.57	1.80	1.59	1.80	1.45	1.84	2.40	3.51	4.29	4.57	7.69
Interest Cover Ratio					131.47	132.26	152.72	187.64	233.48	306.47	458.94	890.26	6327.13	0.00	

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Berrigan Shire Council
10 Year Financial Plan for the Years ending 30 June 2027
INCOME STATEMENT - CONSOLIDATED

Scenario: Continuing Financial Assistance Grant Freeze

	Actuals	Current Year	Projected Years									
	2015/16 \$'000	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000	2026/27 \$'000
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	9,201	9,449	9,586	9,781	9,982	10,188	10,397	10,612	10,831	11,054	11,282	11,515
User Charges & Fees	2,367	1,694	1,669	1,691	1,714	1,738	1,762	1,786	1,812	1,838	1,861	1,888
Interest & Investment Revenue	722	617	720	745	760	784	811	863	929	1,001	1,070	1,154
Other Revenues	820	585	509	517	526	535	544	553	563	572	582	593
Grants & Contributions provided for Operating Purposes	7,993	8,591	6,245	6,256	6,550	6,568	6,631	6,695	6,760	6,826	6,897	6,971
Grants & Contributions provided for Capital Purposes	2,586	2,267	3,318	75	148	320	170	65	65	65	65	65
Other Income:												
Net gains from the disposal of assets	198	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	23,887	23,202	22,046	19,065	19,680	20,132	20,315	20,574	20,958	21,356	21,757	22,185
Expenses from Continuing Operations												
Employee Benefits & On-Costs	7,188	3,998	4,034	4,119	4,189	4,262	4,366	4,473	4,583	4,695	4,810	4,928
Borrowing Costs	87	61	52	45	39	32	24	17	9	1	-	-
Materials & Contracts	3,031	6,555	5,847	5,917	6,010	6,070	6,164	6,256	6,373	6,442	6,538	6,635
Depreciation & Amortisation	5,758	5,876	5,935	5,994	6,054	6,114	6,193	6,237	6,299	6,362	6,425	6,489
Impairment	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	1,941	2,314	1,980	2,065	2,101	2,130	2,168	2,206	2,244	2,284	2,324	2,365
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	18,005	18,805	17,848	18,140	18,392	18,608	18,916	19,188	19,509	19,784	20,097	20,417
Operating Result from Continuing Operations	5,882	4,397	4,198	925	1,288	1,525	1,399	1,386	1,450	1,572	1,660	1,768
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	5,882	4,397	4,198	925	1,288	1,525	1,399	1,386	1,450	1,572	1,660	1,768
Net Operating Result before Grants and Contributions provided for Capital Purposes	3,296	2,131	880	850	1,140	1,205	1,229	1,321	1,385	1,507	1,595	1,703

Berrigan Shire Council
10 Year Financial Plan for the Years ending 30 June 2027

BALANCE SHEET - CONSOLIDATED

Scenario: Continuing Financial Assistance Grant Freeze

	Actuals	Current Year	Projected Years									
	2015/16 \$'000	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000	2026/27 \$'000
ASSETS												
Current Assets												
Cash & Cash Equivalents	4,125	2,756	2,257	2,017	2,222	1,838	2,251	2,856	4,118	5,037	5,426	9,164
Investments	19,630	18,328	18,361	18,862	19,362	20,362	22,262	24,062	25,662	27,962	31,112	31,112
Receivables	1,230	1,297	1,277	1,272	1,293	1,320	1,353	1,383	1,417	1,456	1,497	1,540
Inventories	223	530	469	473	479	483	490	496	504	509	515	522
Other	27	71	61	62	63	63	64	65	67	67	68	69
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	25,235	22,981	22,424	22,686	23,420	24,067	26,421	28,862	31,769	35,032	38,619	42,407
Non-Current Assets												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	-	79	79	79	79	79	79	79	79	79	79	79
Inventories	185	118	118	118	118	118	118	118	118	118	118	118
Infrastructure, Property, Plant & Equipment	215,802	223,433	227,753	228,125	228,546	229,271	228,169	226,958	225,344	223,576	221,679	219,688
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	215,987	223,630	227,951	228,322	228,743	229,469	228,367	227,155	225,542	223,774	221,876	219,885
TOTAL ASSETS	241,222	246,612	250,375	251,009	252,163	253,536	254,788	256,018	257,311	258,805	260,495	262,293
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	929	2,167	1,881	1,744	1,772	1,789	1,818	1,846	1,881	1,903	1,932	1,962
Borrowings	253	149	155	162	169	176	184	192	99	-	-	-
Provisions	2,641	2,649	2,649	2,649	2,649	2,649	2,649	2,649	2,649	2,649	2,649	2,649
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	3,823	4,964	4,685	4,555	4,590	4,614	4,651	4,686	4,629	4,552	4,581	4,611
Non-Current Liabilities												
Payables	-	8	8	8	8	8	8	8	8	8	8	8
Borrowings	1,297	1,148	993	831	662	486	302	110	11	11	11	11
Provisions	354	346	346	346	346	346	346	346	346	346	346	346
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	1,651	1,502	1,347	1,185	1,017	841	657	465	366	366	366	366
TOTAL LIABILITIES	5,474	6,466	6,032	5,740	5,606	5,454	5,307	5,151	4,995	4,918	4,947	4,977
Net Assets	235,748	240,145	244,343	245,269	246,557	248,081	249,480	250,866	252,316	253,888	255,548	257,316
EQUITY												
Retained Earnings	100,527	104,924	109,123	110,048	111,336	112,861	114,259	115,645	117,095	118,667	120,327	122,095
Revaluation Reserves	135,221	135,221	135,221	135,221	135,221	135,221	135,221	135,221	135,221	135,221	135,221	135,221
Council Equity Interest	235,748	240,145	244,343	245,269	246,557	248,081	249,480	250,866	252,316	253,888	255,548	257,316
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	235,748	240,145	244,343	245,269	246,557	248,081	249,480	250,866	252,316	253,888	255,548	257,316

Berrigan Shire Council												
10 Year Financial Plan for the Years ending 30 June 2027												
CASH FLOW STATEMENT - CONSOLIDATED												
Scenario: Continuing Financial Assistance Grant Freeze												
	Actuals	Current Year	Projected Years									
	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	9,275	9,328	9,580	9,771	9,972	10,178	10,387	10,601	10,820	11,043	11,271	11,504
User Charges & Fees	2,937	1,712	1,676	1,688	1,711	1,734	1,758	1,783	1,808	1,834	1,857	1,884
Interest & Investment Revenue Received	743	622	730	749	758	776	795	852	914	981	1,048	1,131
Grants & Contributions	10,579	10,857	9,562	6,331	6,698	6,888	6,801	6,760	6,825	6,891	6,962	7,036
Bonds & Deposits Received	10	-	-	-	-	-	-	-	-	-	-	-
Other	1,666	522	519	532	522	532	542	551	560	570	580	590
Payments:												
Employee Benefits & On-Costs	(7,279)	(3,930)	(4,026)	(4,291)	(4,189)	(4,262)	(4,366)	(4,473)	(4,583)	(4,695)	(4,810)	(4,928)
Materials & Contracts	(4,705)	(5,705)	(6,060)	(5,891)	(5,992)	(6,060)	(6,146)	(6,238)	(6,351)	(6,429)	(6,519)	(6,616)
Borrowing Costs	(29)	(61)	(52)	(45)	(39)	(32)	(24)	(17)	(9)	(1)	-	-
Bonds & Deposits Refunded	(53)	-	-	-	-	-	-	-	-	-	-	-
Other	(1,943)	(2,256)	(1,989)	(2,064)	(2,100)	(2,130)	(2,167)	(2,205)	(2,243)	(2,283)	(2,323)	(2,364)
Net Cash provided (or used in) Operating Activities	11,201	11,089	9,940	6,781	7,342	7,625	7,580	7,614	7,740	7,911	8,066	8,237
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	1,502	517	299	-	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	330	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	164	459	346	399	456	314	249	289	281	291	291	291
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	148	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	(3,000)	(200)	(550)	(800)	(500)	(1,000)	(1,900)	(1,800)	(1,600)	(2,300)	(3,150)	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	(9,068)	(13,966)	(10,602)	(6,765)	(6,930)	(7,154)	(5,339)	(5,314)	(4,967)	(4,884)	(4,818)	(4,789)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	(79)	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	(11,505)	(12,205)	(10,289)	(6,867)	(6,975)	(7,840)	(6,990)	(6,825)	(6,286)	(6,893)	(7,677)	(4,498)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	(262)	(254)	(149)	(155)	(162)	(169)	(176)	(184)	(192)	(99)	-	-
Repayment of Finance Lease Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	(262)	(254)	(149)	(155)	(162)	(169)	(176)	(184)	(192)	(99)	-	-
Net Increase/(Decrease) in Cash & Cash Equivalents	(566)	(1,369)	(498)	(241)	205	(384)	413	605	1,262	918	389	3,738
plus: Cash, Cash Equivalents & Investments - beginning of year	4,691	4,125	2,756	2,257	2,017	2,222	1,838	2,251	2,856	4,118	5,037	5,426
Cash & Cash Equivalents - end of the year	4,125	2,756	2,257	2,017	2,222	1,838	2,251	2,856	4,118	5,037	5,426	9,164
Cash & Cash Equivalents - end of the year	4,125	2,756	2,257	2,017	2,222	1,838	2,251	2,856	4,118	5,037	5,426	9,164
Investments - end of the year	19,630	18,328	18,361	18,862	19,362	20,362	22,262	24,062	25,662	27,962	31,112	31,112
Cash, Cash Equivalents & Investments - end of the year	23,755	21,083	20,619	20,879	21,584	22,200	24,514	26,918	29,781	32,999	36,538	40,276
Representing:												
- External Restrictions	14,018	13,832	13,726	14,314	15,128	15,429	17,061	19,067	21,332	23,665	26,242	28,980
- Internal Restrictions	4,649	3,871	3,780	3,871	3,755	3,921	4,448	4,911	5,402	5,920	6,454	7,006
- Unrestricted	5,088	3,380	3,112	2,694	2,701	2,850	3,005	2,941	3,046	3,415	3,842	4,290
	23,755	21,083	20,619	20,879	21,584	22,200	24,514	26,918	29,781	32,999	36,538	40,276

Berrigan Shire Council
10 Year Financial Plan for the Years ending 30 June 2027
EQUITY STATEMENT - CONSOLIDATED
Scenario: Continuing Financial Assistance Grant Freeze

	Actuals	Current Year	Projected Years									
	2015/16 \$'000	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000	2026/27 \$'000
Opening Balance	231,081	235,748	240,145	244,343	245,269	246,557	248,081	249,480	250,866	252,316	253,888	255,548
a. Current Year Income & Expenses Recognised direct to Equity												
- Transfers to/(from) Asset Revaluation Reserve	(1,625)	-	-	-	-	-	-	-	-	-	-	-
- Transfers to/(from) Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Other Income/Expenses recognised	410	-	-	-	-	-	-	-	-	-	-	-
- Other Adjustments	-	-	-	-	-	-	-	-	-	-	-	-
Net Income Recognised Directly in Equity	(1,215)	-	-	-	-	-	-	-	-	-	-	-
b. Net Operating Result for the Year	5,882	4,397	4,198	925	1,288	1,525	1,399	1,386	1,450	1,572	1,660	1,768
Total Recognised Income & Expenses (c&d)	4,667	4,397	4,198	925	1,288	1,525	1,399	1,386	1,450	1,572	1,660	1,768
c. Distributions to/(Contributions from) Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
d. Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
Equity - Balance at end of the reporting period	235,748	240,145	244,343	245,269	246,557	248,081	249,480	250,866	252,316	253,888	255,548	257,316

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Berrigan Shire Council

10 Year Financial Plan for the Years ending 30 June 2027

FINANCIAL PERFORMANCE INDICATORS

Scenario: Continuing Financial Assistance Grant Freeze

	Past Years				Current Year	Projected Years									
	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
New Note 13 Ratios															
Operating Performance Ratio 1)					10.18%	4.70%	4.48%	5.84%	6.08%	6.10%	6.44%	6.63%	7.08%	7.35%	7.70%
Own Source Operating Revenue Ratio 1)					53.21%	56.63%	66.79%	65.97%	65.79%	66.52%	67.14%	67.44%	67.73%	68.00%	68.29%
Unrestricted Current Ratio	3.49	4.05	4.19	7.05	3.08	3.25	3.29	3.20	3.31	3.55	3.67	4.01	4.52	4.88	5.25
Debt Service Cover Ratio 1)					25.59	34.25	34.37	36.08	36.66	37.14	37.78	38.37	78.51	0.00	0.00
Rates, Annual Charges, Interest & Extra Charges Outstanding Percentage	5.44%	5.05%	4.44%	3.53%	4.68%	4.63%	4.63%	4.63%	4.63%	4.63%	4.63%	4.63%	4.63%	4.63%	4.63%
Cash Expense Cover Ratio 1)					2.71	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
TCorp Ratios															
Operating Performance Ratio 2)					10.18%	4.70%	4.48%	5.84%	6.08%	6.10%	6.44%	6.63%	7.08%	7.35%	7.70%
Own Source Operating Revenue Ratio 2)					48.03%	51.05%	60.17%	59.43%	59.23%	59.85%	60.26%	60.32%	60.36%	60.41%	60.42%
Unrestricted Current Ratio					3.08	3.25	3.29	3.20	3.31	3.55	3.67	4.01	4.52	4.88	5.25
Debt Service Cover Ratio 2)					25.59	34.25	34.37	36.08	36.66	37.14	37.78	38.37	78.51	0.00	0.00
Capital Expenditure Ratio					2.30	1.73	1.06	1.07	1.12	0.82	0.81	0.74	0.72	0.70	0.69
Infrastructure Backlog Ratio					0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Asset Maintenance Ratio					0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Building & Infrastructure Renewals Ratio					0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Cash Expense Cover Ratio 2)					2.57	2.28	2.00	2.17	1.77	2.13	2.65	3.74	4.50	4.76	7.90
Interest Cover Ratio					131.47	132.73	151.66	186.44	232.06	304.49	456.15	885.19	6295.76	0.00	0.00

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Financial Strategy 2016

OCT 2016

Adopted 19 October 2016

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Version	Adoption date
v01	February 2012
v02	May 2016
v03	October 2016

Executive Summary

The Financial Strategy has been prepared as part of Berrigan Shire Council's overall Integrated Planning and Reporting model. Along with the Asset Management Strategy, the Financial Strategy is designed to inform the preparation of the Council's Long Term Financial Plan (LTFP), itself a part of the Council's Resourcing Strategy.

The financial strategy provides guidance on the financial 'assumptions' or objectives that will guide the development of the LTFP. By establishing a financial strategy, the Council can demonstrate where it wishes to progress and the goals it wishes to achieve.

The Financial Strategy can be broken down into the following components:

- A brief review of the Council's current position – demographically, economically and financially
- A brief analysis of the Council's activities and future plans – especially the Community Strategic Plans and the Asset Management Plans.
- A set of financial objectives that the Council aims to achieve while delivering on its future plans
- Actions that will assist in meeting financial objectives
- A set of indicators and targets to measure progress against the objectives.

Objectives

The Financial Strategy identifies three key objectives:

1. Financial sustainability
2. Cost effective maintenance of infrastructure service levels
3. Financial capacity and freedom

Actions

To achieve these objectives, the Council has identified 17 core actions.

Table 1 - Core actions

1.1	Prepare and review annually a Long Term Financial Plan with the aim of achieving the financial objectives identified in this strategy.
1.2	Prepare Capital Expenditure Reviews, including an assessment of lifecycle costs, for all new and/or upgraded infrastructure assets – with the exception of upgrades of roads, water mains and sewer mains.
1.3	Resist the pressure to fund services that are the responsibility of other levels of government.
1.4	Retain control of urban water supply and sewer services.
1.5	Recognise that funding for renewal and upgrading of sport, recreation and cultural infrastructure requires a combination of Council funding, community support and preferably some contribution from other levels of government.
1.6	Seek methods of achieving a return (or at least minimise ratepayer subsidy) on business activities such as the Finley Saleyards, Tocumwal Caravan Park and Tocumwal Aerodrome. Subsidies to programs such as the private operation of the Tocumwal Visitor Information Centre should also be reviewed regularly.
1.7	Encourage and support the existing model of community provision and operation of sport, recreation and cultural infrastructure.
1.8	Actively lobby the State and Federal Governments to retain existing grant funding levels for road maintenance and upgrades.
2.1	Prepare and review its Asset Management Strategy and its Asset Management Plans for the Council's major infrastructure assets annually as part of annual budget preparation.
2.2	Prioritise the renewal of existing assets over the development and delivery of new services.
2.3	Regularly review the suitability and/or usage of community services and facilities and consider alternate delivery methods.
2.4	Implement a Borrowing Policy that allows the Council to borrow only for the development of infrastructure where <ul style="list-style-type: none"> ○ There is an urgent need for the asset in the short term, or ○ It is most cost-effective to construct the asset in the short term (as opposed to waiting until sufficient on-hand funds are available), and ○ The Council has access to a funding stream to meet its debt obligations without compromising its other activities.
3.1	Formalise the Council's existing preference to put money aside for future capital works, rather than borrow.
3.2	Maintain the existing Investment Policy settings prioritising preservation of capital over investment return.
3.3	Retire existing debt in line with existing loan repayment schedules. Once paid, quarantine the repayment stream freed up to fund future capital renewal projects or specifically identified programs.
3.4	Continue to actively recover outstanding rates debt as identified in the Council's Revenue Policy.
3.5	Set utility charges for water supply, sewer and waste management services at a level that delivers a return on those assets sufficient to ensure long term sustainability.
3.6	Consider seeking a Special Rates Variation where there is a clearly identified demand for new or significantly improved service levels.

Performance Measures

Berrigan Shire Council will measure whether or not this strategy achieves its objectives using following indicators and performance measures

These measures have been selected as ones common across local government and able to be derived simply from the Council's existing financing reporting systems.

Table 2 - Performance measures

Financial Objectives	Strategy	Possible Indicators	Performance Measures/Target
1. Financial sustainability		Operating Performance Ratio	Greater than 0% across any five year period
		Unrestricted Current Ratio	At least 2x
		Rates, Annual Charges, Interest and Extra Charges Outstanding Percentage	To remain under 8% as at 30 June each year
2. Cost effective maintenance of infrastructure levels	effective of service	Building, Infrastructure & Other Structures Renewals Ratio	To remain over 100% on average over life of the LTFP.
		Infrastructure Backlog Ratio	To remain at less than 2% at all times
		Capital Expenditure Ratio	On average should be at least 100%
3. Financial capacity and freedom		Debt Service Cover Ratio	Greater than 2.00 x
		Cash Expense Cover Ratio	No less than three months cover

General Principles

This financial strategy has been prepared to assist in the development of the Council's Community Strategic Plan (CSP), Long Term Financial Plan (LTFP) and other plans and strategies required under the Council's Integrated Planning and Reporting (IP&R) framework.

Legislative requirements

The recent amendments to the *Local Government Act 1993* make it clear that Councils must apply the principles of sound financial management to its activities and operations. These principles have been incorporated into the Council's financial strategy

Sect 8A of the *Local Government Act 1993* states:

The following principles of sound financial management apply to councils:

(a) Council spending should be responsible and sustainable, aligning general revenue and expenses.

(b) Councils should invest in responsible and sustainable infrastructure for the benefit of the local community.

(c) Councils should have effective financial and asset management, including sound policies and processes for the following:

- (i) performance management and reporting,*
- (ii) asset maintenance and enhancement,*
- (iii) funding decisions,*
- (iv) risk management practices.*

(d) Councils should have regard to achieving intergenerational equity, including ensuring the following:

- (i) policy decisions are made after considering their financial effects on future generations,*
- (ii) the current generation funds the cost of its services.*

General assumptions

This strategy is necessarily based on the actions implicit in the Council's existing CSP and Workforce Development Plan – i.e. its current operating environment. These plans are due for review by the incoming Council however this strategy anticipates no significant change to either plan.

Any significant change to the Council's CSP or Workforce Development Plan, and therefore the aims and operations of the Council, will require a review of this strategy and/or the incorporation of appropriate scenario and/or sensitivity analysis.

Where are we now?

Berrigan Shire is a rural community on the New South Wales and Victorian border with an economy based largely around irrigated agriculture and to a lesser extent, tourism. The Shire has an estimated population of 8,501, growing at just under 1% per annum.¹

Berrigan Shire has four towns. The Murray River border towns of Tocumwal and Barooga support a range of tourism, leisure and lifestyle services while the "inland" towns of Berrigan and Finley service the surrounding dry land and irrigated farming districts.

Recent population growth has been in the Murray River border townships of Barooga and Tocumwal attracting families to lifestyle blocks and retirees from metropolitan Melbourne.

NSW Treasury Corporation assessment

In 2013, the NSW Treasury Corporation (TCorp) prepared an independent Financial Assessment, Sustainability and Benchmarking Report on Berrigan Shire Council.²

The report made the following observation on the financial management of the Council.

The Council has been well managed over the review period based on the following observations:

- 1. Council has recorded near breakeven operating positions in most of the review years*
- 2. Most of its financial indicators were above benchmark indicating it had sufficient liquidity and able to service its debt*

When considering the Council's long term financial sustainability, TCorp made the following comments:

TCorp believes Council is currently in a moderately Sustainable position. Council's operating position was in small surpluses or close to breakeven positions in the review period. It is forecast to report operating surpluses in the next 10 years with an adequate but declining level of liquidity.

In considering the longer term financial Sustainability of the Council we make the following comments:

- 1. Council's current LTFP for its General Fund forecasts operating surpluses in most years of their forecast but this is expected to gradually decline. Operating revenue is forecast to increase at a lesser rate than operating expenses, but this may be at least partly due to conservative forecasting of revenue increases.*
- 2. Council will need to continue to improve its AMP so the community's view on the desired level of service can be collected and reflected in the AMP. This will then need*

¹ <http://forecast.id.com.au/berrigan/home>. Retrieved 27 September 2016

to be integrated with the LTFP. Council's first version of the Road, Streets and Bridges AMP was completed in October 2009 and it is now due for review.

3. Council is reliant on external sources of funding. Its long term Sustainability is dependent on continuing support from other levels of government. While significant changes in grants and contributions are not expected, a decrease in external sources of funding will impact Council as it has limited own revenue sources.

These observations and comments have been incorporated into the Council's Financial Strategy and other long term plans.

Funding

The following figures provide a summary of the source of Council's funds. Approximately 78% of Council's income is subject to rate pegging and external regulation or control. As a result, the Council does not have much discretion over the revenue it raises.

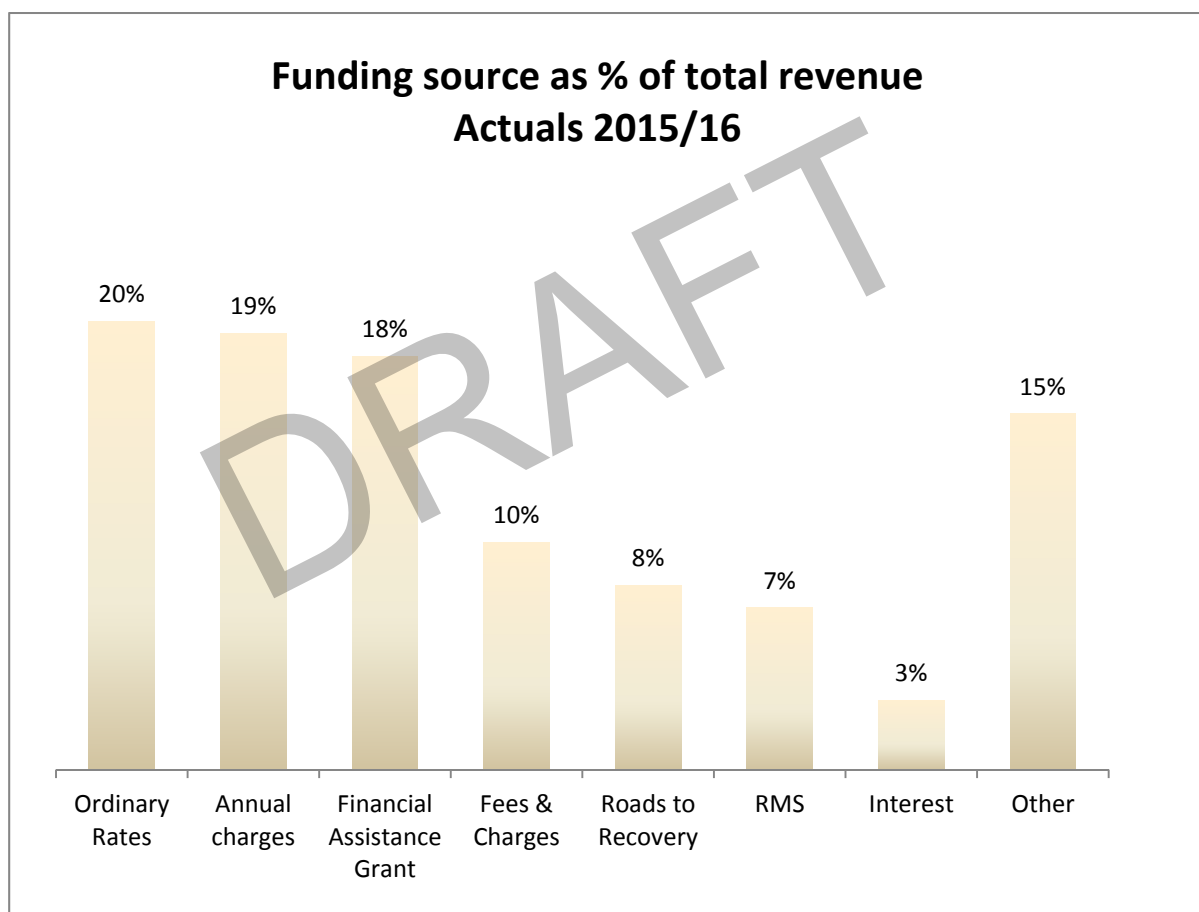


Figure 1 - Funding Source as a percentage of total revenue

Council does not anticipate significant growth in rateable properties. Growth in the Council's Ordinary Rate Revenue will need to come from Rate Peg increases set by the Independent Pricing and Regulatory Tribunal (IPART).

As seen in Figure 2, since 2002/03 Rate Peg allowances have ranged between permissible increases of 1.8% and 3.6%. The Council does not expect the Rate Peg to move much outside the lower end of this range.

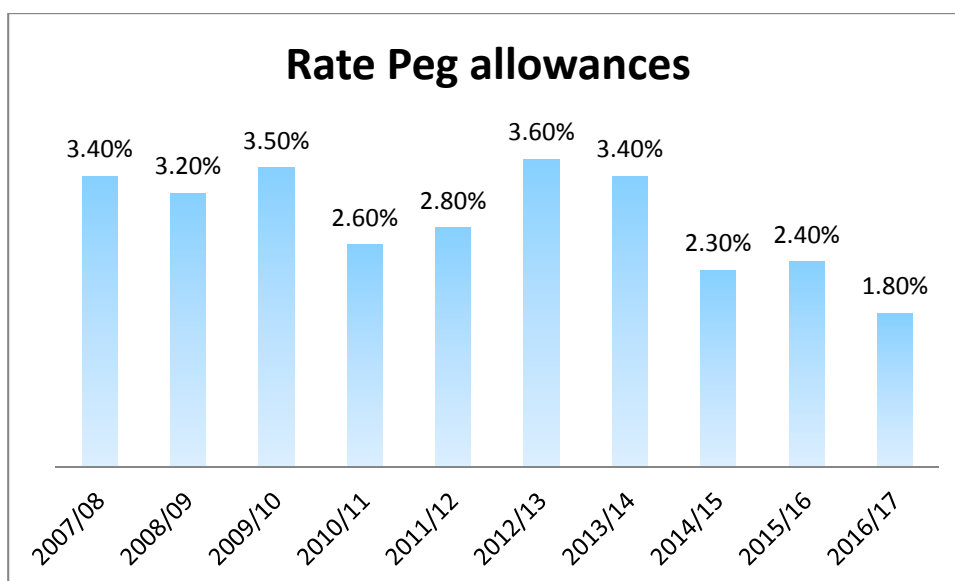


Figure 2 - Rate Peg allowances

The Office of Local Government (OLG) and the Independent Pricing and Regulatory Tribunal (IPART) have proposed some changes to the rating system in place across NSW local government. This includes a move to a Capital Improved Valuation (CIV) rating method and other changes to concessions and collection methods.

These proposed changes are unlikely to change the amount of revenue raised by the Council or offer the Council more discretion in setting its own rates and charges and as such this strategy assumes that the current rating system in place will continue until 2016/27.

Berrigan Shire Council has little control over the amount of Financial Assistance Grant (FAG) it receives, with a complex formula distributing the state-wide amount set by the Federal Government across NSW Councils. In 2014/15, the Federal Government announced a three-year "pause" in FAG indexation, which has had the effect of reducing the Council's untied revenue available for discretionary expenditure. The effect of the "pause" can be seen clearly in Figure 3 below.

While the "pause" expires in 2017/18, it is unlikely that growth in FAG will be as consistent as it was in the 2000s and early 2010s.

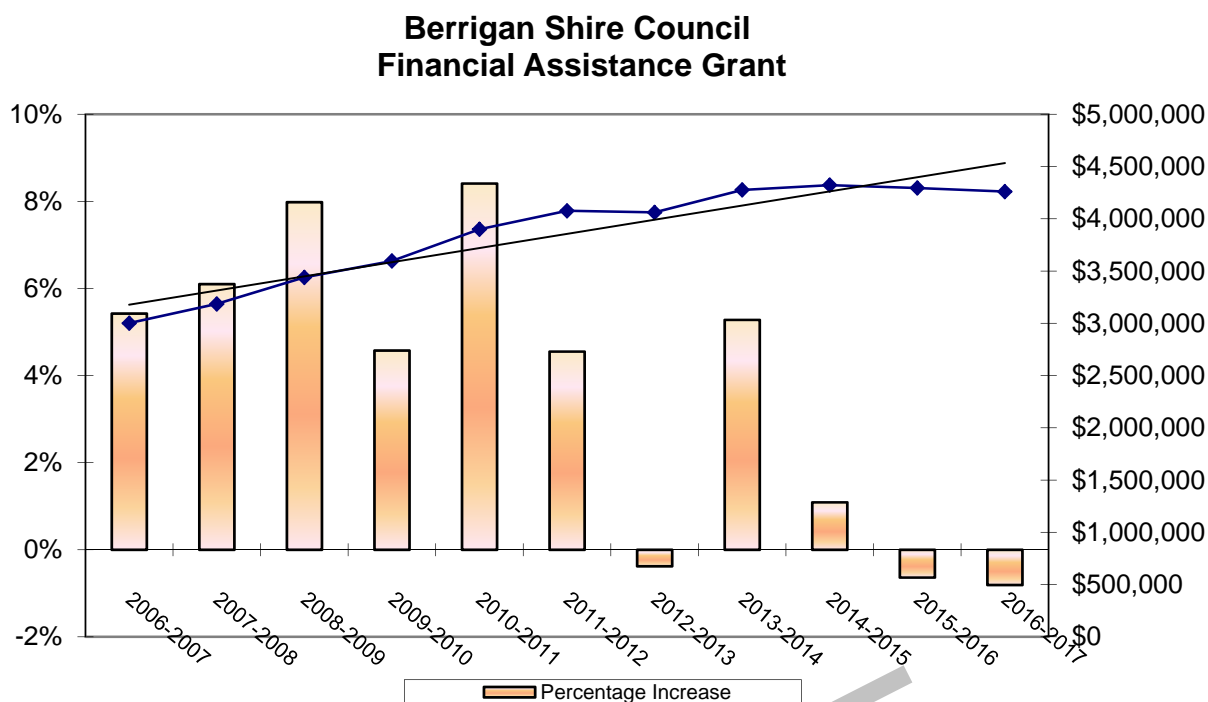


Figure 3 - Financial Assistance Grant payments to Berrigan Shire Council. Source: NSW Grants Commission

Berrigan Shire Council uses Roads to Recovery (R2R) (7%) and Roads and Maritime Services (RMS) funding (8%) to maintain its extensive rural and urban road network. Any reduction in the amount of these grants will significantly impact the Council's ability to maintain its existing road infrastructure service levels.

The Federal Government in particular has increased funding for programs such as R2R in recent years as part of the general trend to reduce general purpose unpaid grants and increase tied funds for projects such as road construction. The Council expects this trend to continue – meaning capital works on roads will continue to increase while other projects such as upgrades of community facilities may be left behind unless specific grant funding can be found.

Approximately 19% of Council's is derived from its utility services and investments. Utility charges for water supply, sewer and waste management services are set at a level that delivers a return on those assets.

Interest and investment income makes up around 3% of the Council's total revenue. The Council traditionally takes a conservative approach to investment income. Berrigan Shire Council's *Investment Policy 2015* makes the following statement.

Preservation of capital is the principal objective of the investment portfolio. Investments are to be placed in a manner that seeks to ensure security and safeguarding the investment portfolio. [...] Investments are expected to achieve a market average rate of return in line with the Council's risk tolerance.

The Council is a “price-taker” with regard to its investment returns with interest rates determined by the market. At present, the vast majority of the Council’s investments are in Term Deposits with institutions under the oversight of the Australian Prudential Regulation Authority. The Council also has some of its short term funds in New South Wales Treasury Corporation (TCorp) investment products. The Council plans to take advantage of other TCorp products, especially with some of its longer term investments – in order to take advantage of better returns.

Interest rates and investment returns are at historic lows and the Council expects this will continue in the short to medium term, depressing investment income from historic highs seen between 2010 and 2012. On the other hand, the amount of cash reserves available to the Council to invest continues to increase, especially in the Council’s water and sewer funds.

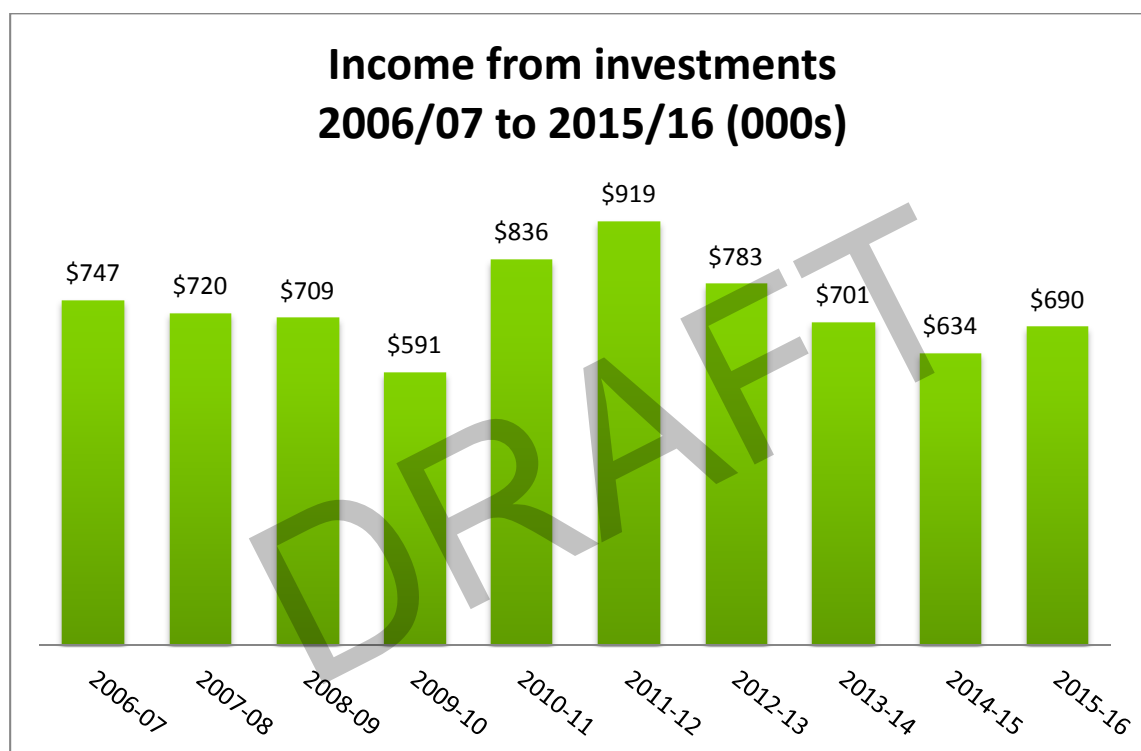


Figure 4 - Investment income 2006/07 to 2015/16. Source: Note 3, Annual Financial Statements

Operating results

Since 2007/08 – when the Council started to bring its previously acquired infrastructure assets and subsequent depreciation to account – the Council has gradually improved its operating position to move from small operating deficits to moderate operating surpluses as can be seen by the trend line in Figure 5 below. The exception to this rule was between 2011/12 and 2013/14 when the accounting treatment for advance payments of FAG artificially distorted the operating results – firstly positively and later negatively.

The improvement to the Council’s operating result has been the result of the Council

1. Recovering costs where possible for services.
2. Minimising exposure to losses from commercial activities
3. Minimising duplication of facilities where possible.

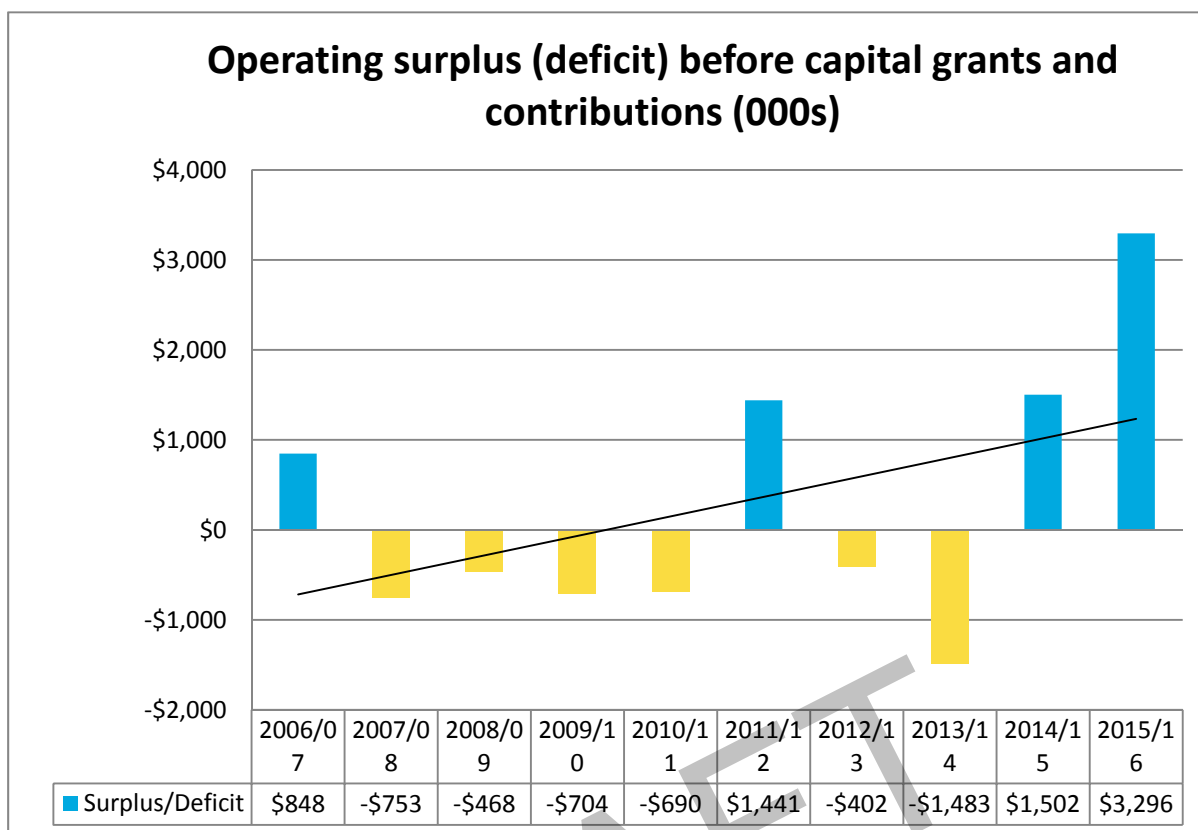


Figure 5 - Operating surplus/deficit 2006/07 to 2015/16. Source: Annual financial statements

Working capital

At 30 June 2015, the Council had \$6.0 million in unrestricted working capital. The Council's unrestricted working capital are those funds available to meet its future spending requirements after making allowance for any restrictions in place over the use of such working capital.

Unrestricted working capital is required not just for future infrastructure works but also to meet items such as staff leave entitlements and to allow a buffer for day-to-day Council operations.

Since 2007/08 the Council has steadily increased and then maintained its unrestricted working capital.



Figure 6 - Working Capital. Source: Auditors reports – Annual Financial Statements

Expenses

The chart below provides a summary of the Council's operating expenses by type. Employee costs, Materials and Contracts, and Depreciation make up the majority of the Council's operating costs.

As can be seen, the largest expenditure item for the Council is employee costs – overwhelmingly consisting of wages and salaries.

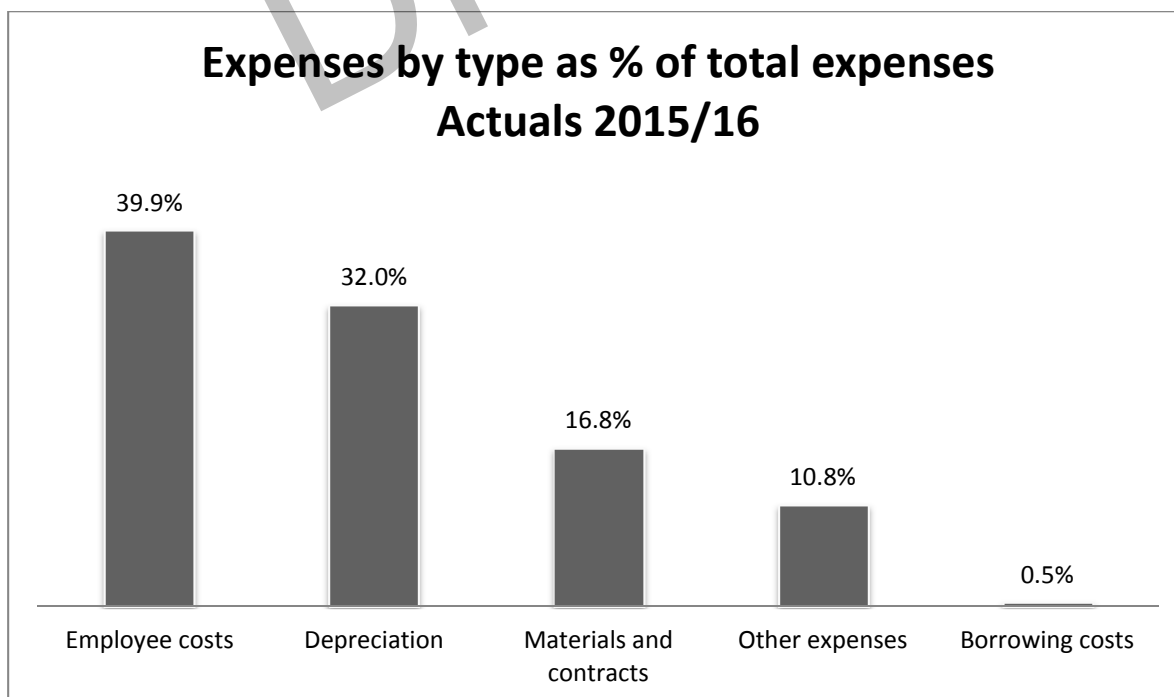


Figure 7 - Expenditure by type. Source: 2015/16 Income Statement

The Council's wages and salaries expense is influenced by two major factors:

- The number of staff employed
- The wage and salary rates payable

The Council's Workforce Development Plan does not identify any significant increase in staff numbers and the Council's Community Strategic Plan does not identify any new services likely to require additional staff. As such, this strategy assumes that staff numbers will remain static

Berrigan Shire Council operates under the *NSW Local Government Award 2014*. The Award sets out the annual increase in wage rates and salaries that the Council is obliged to pay its workforce. The annual increase has been agreed for 2016/17 and negotiations for the 2018 Local Government Award are underway.

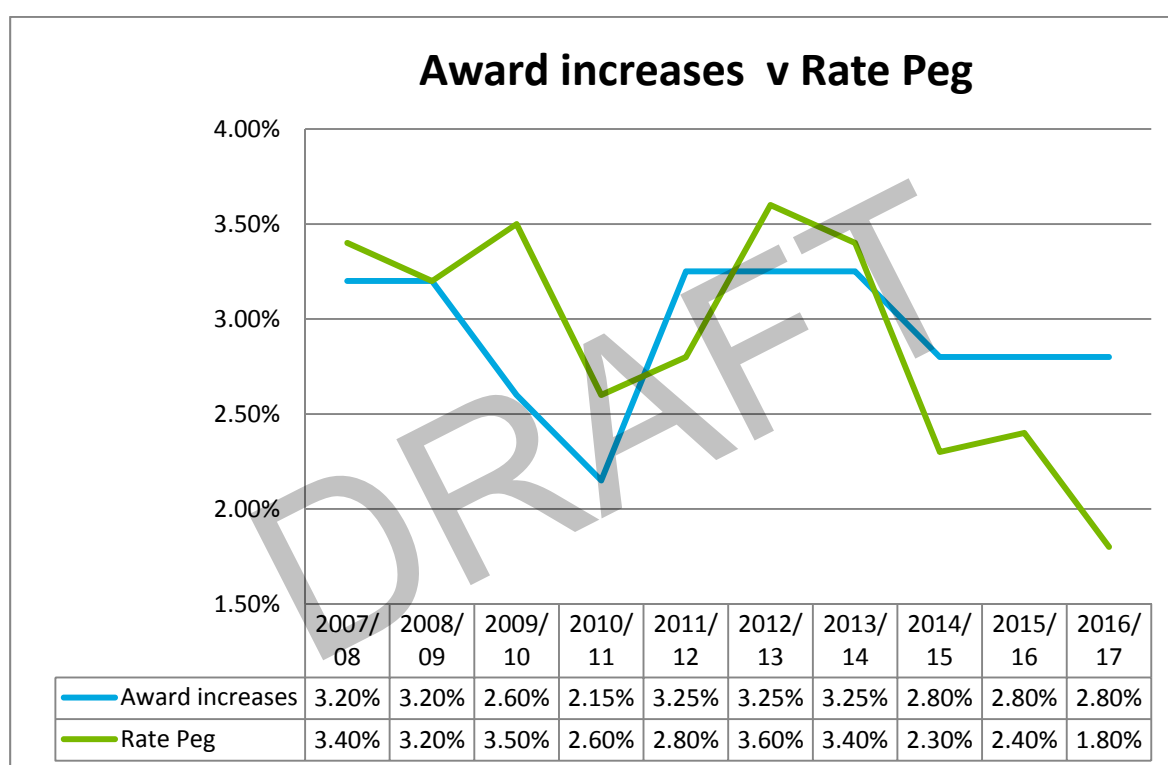


Figure 8 - Award Increases. Source: Independent Pricing and Regulatory Tribunal and Local Government (State) Awards

Note that in general, the net amount received from the Council general rate peg allowance is not sufficient to meet its additional wages and salary expense. The Council expects wages and salaries to increase by around 2.5% per annum in the medium term.

Materials and contracts will increase as a result of inflation. The Reserve Bank has indicated that its medium-term target for inflation is between 2-3% on average, as measured by the Consumer Price Index.³ Given the unique cost pressures on local government, for the Council's purposes the Local

³ <http://www.rba.gov.au/inflation/> Retrieved 27 September 2016

Government Cost Index prepared by IPART provides a more specific measure of inflation as it affects this Council.⁴ The Council estimates that its costs will increase by around 1% more than CPI.

On the revenue side, the Council makes the assumption that the rate peg will continue to be set in reference to the Local Government Cost Index (i.e. a measure of inflation). It also makes the assumption that – post-“pause” – FAG will be increased more-or-less in line with inflation.

Depreciation expense is simply a method of allocating the cost of assets across multiple accounting periods (i.e. financial years) and as such is discussed in detail in the Asset Management section below.

Asset condition

One method of assessing the condition of the Council’s assets is to measure how much the Council asset has been depreciated down from its “as new” condition. This gives a rough guide as to how much of the original service potential or productive capacity remains in the asset.

This measurement is done by dividing the written down value of the asset (the fair value of the asset less accumulated depreciation) by the fair value of the asset. This is called the Asset Consumption Ratio.

The Asset Consumption ratios of Council’s assets at 30 June 2016 are shown below. The Asset Consumption Ratio shows the average proportion of “as new condition” left in assets by comparing the “written down” value of the Council’s assets – replacement cost less the depreciation charged to the asset over time – against the replacement of the Council’s assets. An asset with a 100% ratio is in “brand new” condition while one at 0% has been fully depreciated over time.

As Figure 10 shows, asset classes where the Council has recently spent much effort renewing and/or expanding (such as stormwater drainage) perform better on this ratio than asset classes where much of the class have been in place for some time (such as the sewer system, parts of which were installed in the 1940s).

⁴ <https://www.ipart.nsw.gov.au/files/sharedassets/website/shared-files/local-government-cost-index-lgci-council-cost-survey-2015/fact-sheet-reweighting-of-local-government-cost-index-19-september-2016.pdf>
Retrieved 27 September 2016

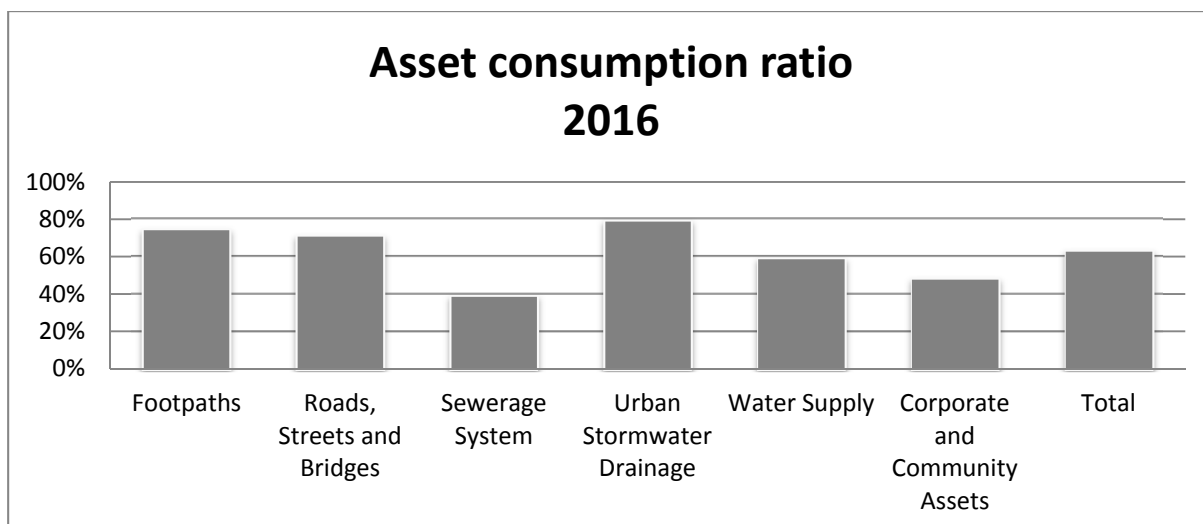


Figure 9 - Asset Consumption Ratio by asset type. Source: 2015/16 Annual Financial Statements Note 9

Another method of measuring the condition of the Council’s assets is to make a technical assessment of their condition using measures such as number of faults or breaks along with some professional judgement.

A technical assessment of the condition of the Council’s infrastructure assets is shown in the chart below. These condition ratings have been derived from the ratings shown in Special Schedule 7 of the 2015/16 Financial Statements. Special Schedule 7 is based on a self-assessment of the condition of the Council’s asset base by Council’s Technical Services team.

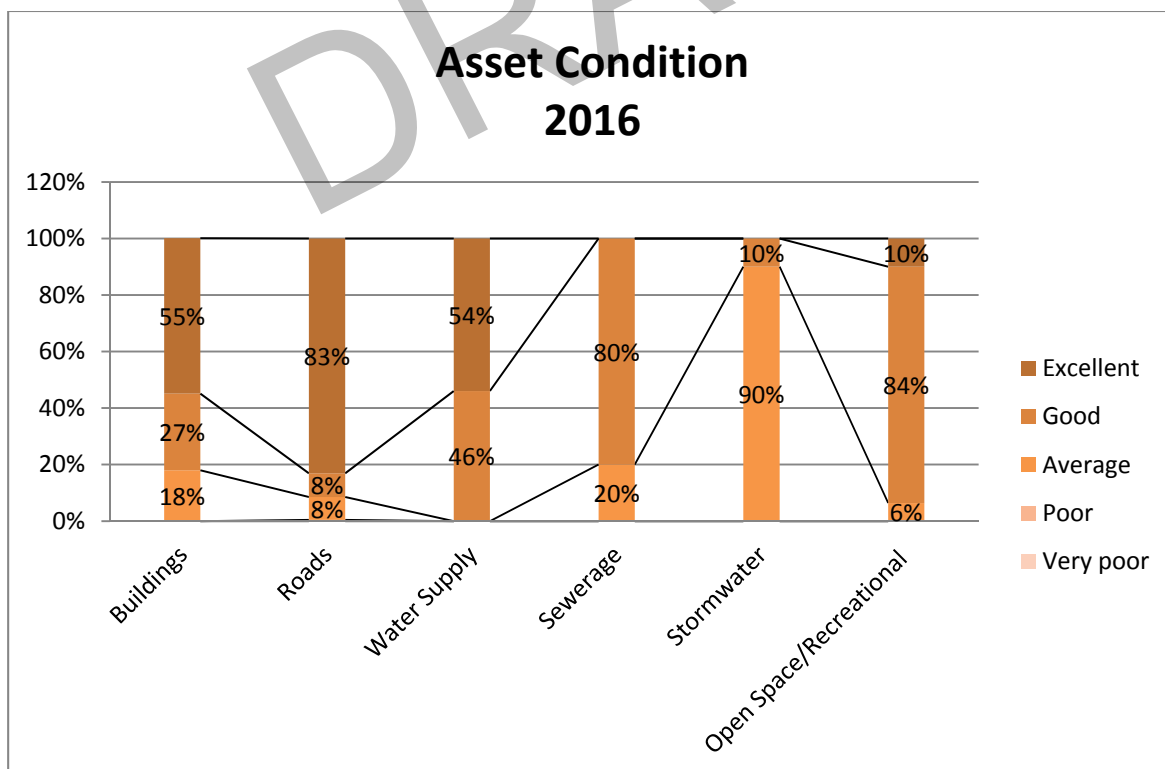


Figure 10 - Asset condition by type

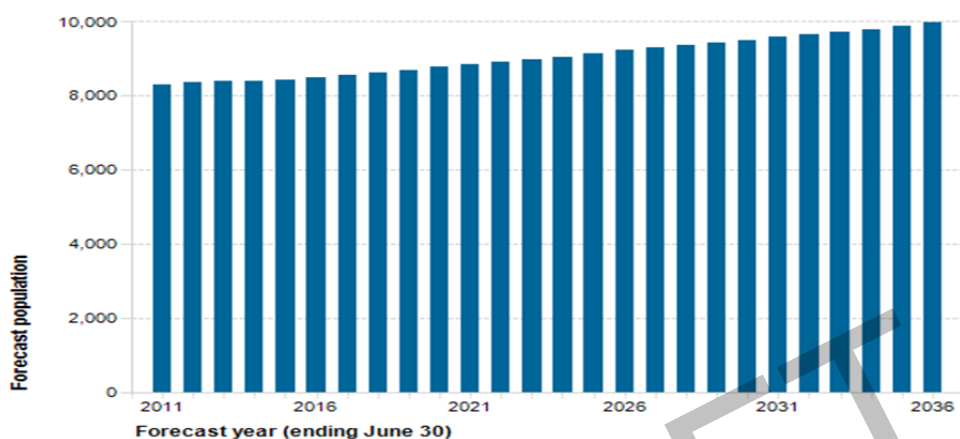
Where are we going?

Population growth

Berrigan Shire is expected to continue growing at a modest rate with the Shire population in 2026 expected to be around 9,224.⁵ Population growth will be mainly in the south of the Shire, along the Murray River in Tocumwal and Barooga. Population growth in the northern towns of Berrigan and Finley will be minor.

Forecast population

Berrigan Shire



Population and household forecasts, 2011 to 2036, prepared by .id, August 2014

Figure 11 - Forecast population - .id

The population profile of the Shire will be an ageing one with 31.0% of the population aged over 65 in 2026. Consequently, consideration is being given by Council to how the delivery of its current activities and services will be influenced by the needs of an ageing population.

The Council developed a Liveability and Healthy Ageing Strategy in 2013 to assist the Council in managing this transition to an older community. Items from this strategy have been incorporated into the Council's suite of integrated plans and hence into this strategy.

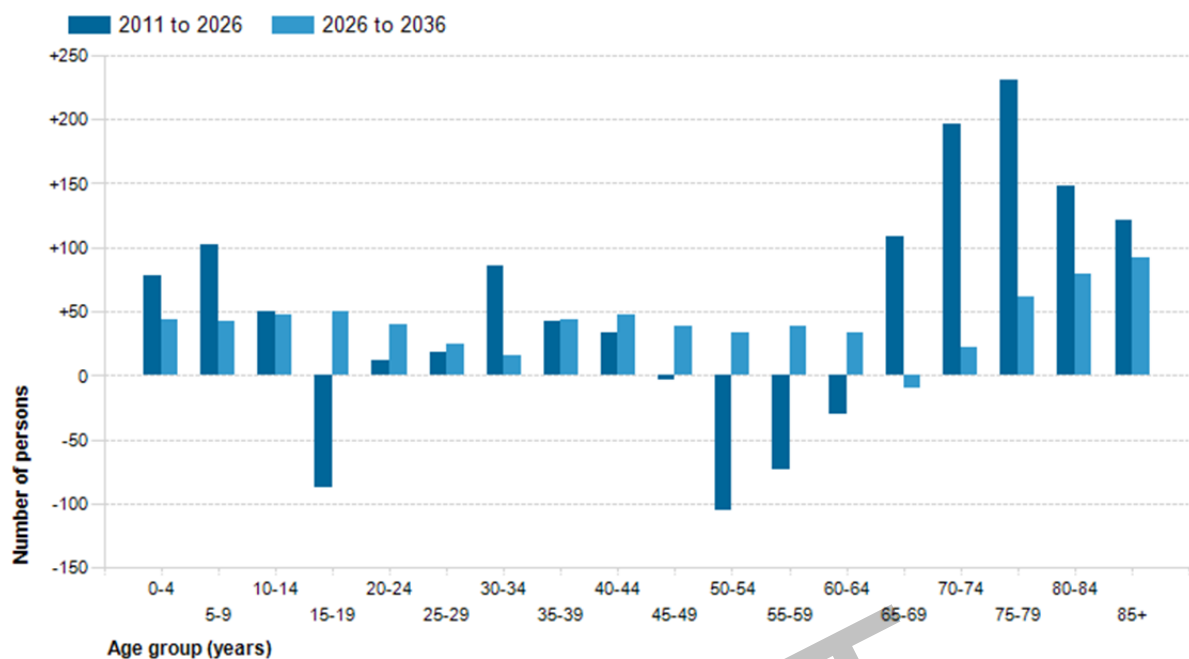
Liveability and Healthy Ageing Framework ... contributes to Berrigan Shire 2023 outcomes	
Themes & Outcomes	
Moving: Safe paths, parks, and travel, in and between our towns	Sustainable natural and built landscapes
Living: A place where all ages have options for healthy living	Good Government
Ageing: Older residents and their carers get the services they need	Supported and engaged communities
Growing: A vibrant business community that makes Berrigan Shire a great place to live, work, play and grow old	Diverse and resilient business

Figure 12 - Liveability and Healthy Ageing Strategy themes and outcomes. Source: Berrigan Shire Liveability and Healthy Ageing Strategy 2013

⁵ <http://forecast.id.com.au/berrigan/population-households-dwellings> Retrieved 27 September 2016

Forecast change in age structure - 5 year age groups

Berrigan Shire - Total persons



Population and household forecasts, 2011 to 2036, prepared by .id the population experts, August 2014.

.id the population experts

Figure 13 - Forecast age structure - .id

A Land Demand Plan developed in 2006 identified significant spare infrastructure capacity in the two towns that will see considerable population growth between now and 2026 – Tocumwal and Barooga. As a result, there is not expected to be great demand for new “greenfield” infrastructure. Rather, the focus is expected to be on maintaining existing infrastructure, identification of surplus community infrastructure, and improvement on the margins. Similarly, there is not expected to be huge demand pressure on most Council-funded services.

On the other hand, there is also unlikely to be a significant increase in the Council’s rating and revenue base. The Council has the option to raise additional rates via a special rate variation but should be cognisant of the ability of the community to meet a larger rating burden.

Community Strategic Plan

Berrigan Shire Council has facilitated the development of a Community Strategic Plan – *Berrigan Shire 2023*. The plan adopts the following vision for the shire.

In 2023 we will be recognised as a Shire that builds on and promotes our natural assets and advantages to create employment and economic activity to attract residents, families and tourists.

The aim of this Financial Strategy is to ensure the Council has the financial resources it needs to progress the implementation of Berrigan Shire 2023 objectives and associated Council activities and services.

Council Activities / Services and Berrigan Shire 2023

Table 3 - CSP outcomes and objectives

CSP Strategic Outcome	CSP Strategic Objective	Council Activities and Services
1.Sustainable Natural and Built Landscapes	<p>1.1 Support sustainable use of our natural resources and built landscapes</p> <p>1.2 Retain the diversity and preserve the health of our natural landscapes and wildlife</p> <p>1.3 Connect and protect our communities</p>	<p>Water, sewerage and drainage</p> <p>Local roads and paths</p> <p>Land use planning and development</p>
2. Good Government	<p>2.1 Berrigan Shire 2022 objectives and strategies inform Council planning and community led projects</p> <p>2.2 Ensure effective governance by Council of Council operations and reporting</p> <p>2.3 Strengthen strategic relationships and partnerships with community, business and government</p>	<p>Council governance, enterprise risk management and business operations</p> <p>Community Planning</p>
3. Supported and Engaged Communities	<p>3.1 Create safe, friendly and accessible communities</p> <p>3.2 Support community engagement through life-long learning, culture and recreation</p>	<p>Libraries and community services</p> <p>Parks and reserves</p> <p>Environmental health</p> <p>Animal Control</p>
4. Diverse and Resilient Business	<p>4.1 Invest in local job creation, retention and innovation</p> <p>4.2 Strong and diverse local economy</p> <p>4.3 Diversify and promote local tourism</p> <p>4.4 Connect local, regional and national road, rail and aviation infrastructure</p>	<p>Business and economic development</p>

These activities and services all require the Council:

- To be financially sustainable
- To cost effectively maintain existing infrastructure service levels and increase them when opportunities arise
- To retain sufficient financial flexibility to undertake new projects and/or activities as desired.

Berrigan Shire 2023 does not indicate any major change in direction or significant new activity for the Council.

Asset planning

The development of this Financial Strategy is also informed by the Council's *Asset Management Strategy*. The *Asset Management Strategy* was first adopted by the Council in January 2012 is reviewed annually.

The *Asset Management Strategy* has the following aim:

To ensure adequate provision is made for the long-term management and replacement of major technical and physical assets, (including land and property).

In line with this aim, the objectives of the Council's *Asset Management Strategy* include:

- *Ensuring that Council's services and infrastructure are provided in a sustainable manner, with the appropriate levels of service to residents, visitors and the environment.*
- *Establishing processes that integrate asset management and community strategic planning with Council corporate and long-term financial planning.*
- *Creating an environment where all Council employees take an integral part in overall management of Council assets by creating and sustaining asset management awareness throughout the Council.*
- *Meeting legislative requirements for asset management.*
- *Ensuring resources and operational capabilities are identified and responsibility for asset management is allocated.*
- *Demonstrating transparent and responsible asset management processes that align with demonstrated best practice.*

The *Asset Management Strategy* review in April 2016 was based on the outlook that:

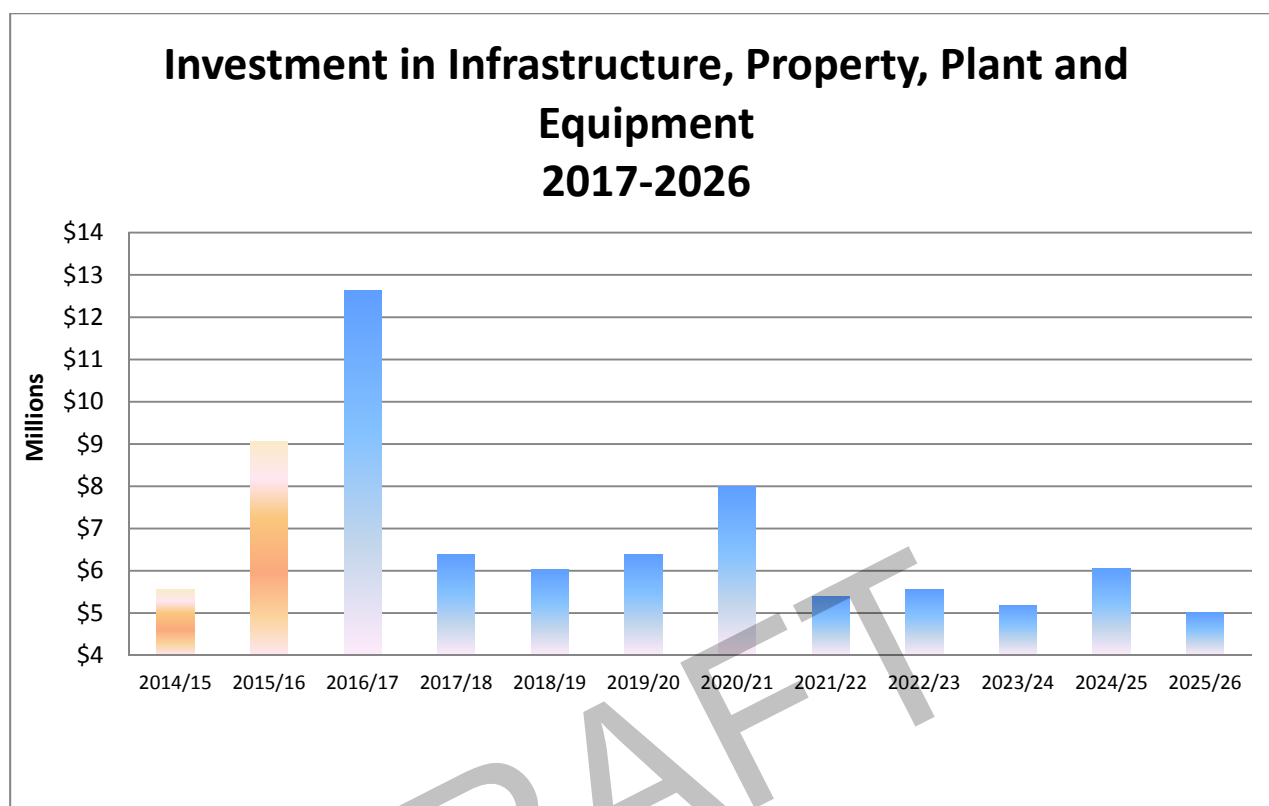
1. **Council is able to maintain current service levels for the next ten years at current funding levels.**
2. **Council is able to fund current infrastructure life cycle cost at current levels of service and available revenue.**

This outlook is supported by, and incorporated into, the Council's various *Asset Management Plans* and then incorporated into this strategy and the Council's Long Term Financial Plan.

The Council has the following *Asset Management Plans*

1. Footpaths
2. Roads, Streets and Bridges
3. Sewerage System
4. Urban Stormwater Drainage
5. Water Supply
6. Corporate and Community Services

The Council's proposed investment in Infrastructure, Property Plant and Equipment for the period 2014/15 to 2025/26 – based on its Asset Management Plans – is shown in Figure 9 below. Note that a significant change in the Asset Management Plans will require a review of this strategy.



- **Figure 14 - Investment in IPPE 2017-26. Source: Berrigan Shire Council Long Term Financial Plan Cash Flow Statement**

Assumptions and scenarios

When preparing its Long Term Financial Plan, the Council is obliged to make a series of assumptions about future events that will have an impact on the Council's financial position. These assumptions are based on the analysis of the Council's position shown above.

These assumptions are as follows

1. Inflation, as measured by the Local Government Cost Index will average 2.5% per annum
2. Wages growth will average 2.5% per annum, after the expiration of the current mandated award wage rate increases.
3. Staffing levels will remain static
4. The rate peg will increase by the rate of inflation as measured by the Local Government Cost Index
5. The number of rateable properties will remain static
6. User charges and other fees and charges will increase by the rate of inflation, as will operating grants and contributions.
7. Financial Assistance Grant will increase by the rate of inflation as measured by the Local Government Cost Index

8. Roads to Recovery (or an analogous program) will continue until 2026
9. Investment returns will average around 3% per annum.

The Council considers that its current environment is reasonably stable at present and these assumptions are unlikely to change materially over the next 10 years. However, the Council may include other scenarios in its Long Term Financial Plan where these assumptions are varied.

These scenarios may model changes in the Council's overall strategic direction – i.e. analysing the impact of the Council taking on or relinquishing a key function or facility.

Alternatively the scenario modelling may be as a result of an underlying change in its operating environment – i.e. to consider the impact of greater than expected wages growth or inflation.

DRAFT

What is our financial direction?

The medium to long term financial outcomes to be achieved by this strategy are:

1. Financial sustainability

Berrigan Shire will be financially sustainable if its infrastructure capital and its financial capital are able to be maintained over the long term.

A financially sustainable Berrigan Shire will be able to manage likely developments and unexpected financial shocks in future periods without having at some time to introduce economically significant or socially destabilising income or expenditure adjustments.

Financial sustainability is determined by comparing the Council's long-term financial capacity with its long-term financial requirements.

- **Financial capacity** is the sum total of the financial resources (operating and capital) that a Council can mobilise through its (present and prospective) revenue-raising and financing policies.
- **Financial requirements** is the sum total of the spending (operating and capital) that is necessary to meet the Council's present obligations and expected future functions, pressures and shocks.

Maintaining Berrigan Shire's financial capital will require the Council to return to a position where it is making operating surpluses before capital grants and contributions. Achieving an operating breakeven position or better on average over time is likely to generate sufficient funds to enable renewal or replacement of the Council's existing assets

2. Sufficient financial capacity and freedom to undertake new projects and activities if desired.

As community expectations, wants and needs change Berrigan Shire Council needs to retain sufficient financial capacity and flexibility to ensure that it can cater for those changes.

As listed above, the Council's financial capacity is the sum total of the financial resources that a Council can mobilise through its revenue-raising and financing policies. As well as obvious items such as rates and charges, grants and fees, this includes:

- Cash reserves
- Borrowing capacity
- Discretionary funds (i.e. funds not committed to other specific projects and activities)

In simple terms retaining financial capacity is about ensuring the Council has the ability to access funds as it requires. This means limiting its commitments to new activities with on-going costs, minimising the costs of servicing debt and putting aside funds for future projects

3. Cost effective maintenance – and improvement where possible – of service level standards for infrastructure assets.

One of local government's roles is to provide facilities and services to communities that cannot be or are not provided by the private or for-profit sector. In the case of local government, these services are largely physical infrastructure-based services and facilities such as:

- transportation (roads, footpaths etc.);
- public health (water, sewer, waste management, cemeteries, drainage etc.);
- recreational (pools, parks, sporting fields);
- cultural (buildings etc.).

Maintaining the level of service for infrastructure-based services such as the above requires the Council to maintain its physical productive capacity – that is “Is the Council's infrastructure – in an overall sense – in a position to deliver the same level of service at the end of the period as it was at the beginning of the period?”

When building new community assets, the Council should consider the decommissioning of community assets that may be superseded by the new asset. It is not in the interest of the Council or the community to needlessly duplicate community assets, multiplying maintenance and renewal costs.

The Council should also consider (and regularly review) if the services and facilities it offers the public actually address the community's needs and/or desires, and if they do – do they do so in an efficient and effective way. Communities change and their needs change too – Council should be prepared to shift their mix of facilities and services to meet these changes.

As a general rule, the level of service supplied by infrastructure assets is a function of their age – provided that the assets are maintained in a reasonable fashion. Therefore, a systematic replacement and renewal program for these assets is the key to ensuring service level standards are maintained.

How are we going to get there?

Actions

To achieve its financial objectives, Berrigan Shire Council has identified a range of specific actions and activities aligned with Berrigan Shire 2023. These will be used in the preparation of the Council's Long Term Financial Plan

Table 4 - Actions

Berrigan Shire 2023 and Financial Strategy Actions
2. Good Government
<i>2.2 Ensure effective governance by Council of Council operations and reporting</i>
2.2.2 Council operations support ethical, transparent and accountable corporate governance

Financial Strategy Objectives	Actions
1. Financial sustainability	<p>1.1 Prepare and review annually a Long Term Financial Plan with the aim of achieving the financial objectives identified in this strategy.</p> <p>Using a ten year financial planning horizon allows the Council to take into account the longer term consequences of current decision making. It also allows for consideration of short term fluctuations etc.</p> <p>A minimum 10 year Long Term Financial Plan is a component of the Council's resourcing strategy, a core requirement of the new Integrated Planning and Reporting Model</p> <p>1.2 Prepare Capital Expenditure Reviews, including an assessment of lifecycle costs, for all new and/or upgraded infrastructure assets – with the exception of upgrades of roads, water mains and sewer mains.</p> <p>When making decisions regarding new and upgraded infrastructure it is important that the costs of operating, maintaining and replacing that infrastructure is taken into account. A sustainable Council only takes on obligations that it can afford to meet</p> <p>1.3 Resist the pressure to fund services that are the responsibility of other levels of government.</p> <p>While cost-shifting is often inevitable, the Council will resist this where possible and certainly will not look to take on obligations properly belonging to other levels of government without a corresponding funding stream.</p> <p>The Council's response to inadequate service delivery from other levels of government will not be to take on these obligations itself but to act as an advocate for the community to the NSW and Federal governments.</p> <p>1.4 Retain control of urban water supply and sewer services.</p> <p>The Council will continue to resist plans to remove control of its urban water supply and sewer services. Berrigan Shire Council runs</p>

Financial Strategy Objectives	Actions
	<p>these services in an efficient and effective manner.</p> <p>These services share the cost of running the Council’s governance, corporate and financial services. Losing these services will significantly financially disadvantage Berrigan Shire Council with little if any benefit to the local community.</p> <p>1.5 Recognise that funding for renewal and upgrading of sport, recreation and cultural infrastructure requires a combination of Council funding and community support and preferably some contribution from other levels of government.</p> <p>Berrigan Shire Council does not have the capacity to fund the replacement and upgrade of this recreational, sporting and cultural infrastructure (Recreation Reserves, Community Halls, etc.) without support from the community and ideally other levels of government.</p> <p>Without funding assistance from the community and/or other levels of government, the Council cannot responsibly consider upgrade and replacement of these assets</p> <p>1.6 Seek methods of achieving a return (or at least minimise ratepayer subsidy) on business activities such as the Finley Saleyards, Tocumwal Caravan Park and Tocumwal Aerodrome. Subsidies to programs such as the private operation of the Tocumwal Visitor Information Centre should also be reviewed regularly.</p> <p>Berrigan Shire Council has made significant progress over the past ten years in limiting its exposure to loss-making commercial enterprises. The Finley Saleyards, the Tocumwal Caravan Park and the Berrigan Caravan park have all been leased to private operators to run on a commercial basis and this has markedly improved the Council’s financial position.</p> <p>The Council has also identified strategies to ease the financial burden of the Tocumwal Aerodrome – including the establishment of a sinking fund for runway maintenance and the development of the Tocumwal Residential Airpark.</p> <p>The Council has also placed the Tocumwal Visitor Information Centre on a more sustainable financial footing through a partnership with a private operator.</p> <p>1.7 Encourage and support the existing model of community provision and operation of sport, recreation and cultural infrastructure.</p> <p>Berrigan Shire Council relies on a volunteer-driven model to provide services such as sporting fields, public swimming pools and</p>

Financial Strategy Objectives	Actions
	<p>community halls.</p> <p>Without the in-kind support of these volunteers, the community would be required to choose between service level reductions or rate increases.</p> <p>Cultural change and increasing regulatory burdens have seen this volunteer model come under some stress in recent years. The Council will conduct a range of activities to support, retain and attract volunteers to assist in supplying these services.</p> <p>1.8 Actively lobby the State and Federal Governments to retain existing grant funding levels for road maintenance and upgrades.</p> <p>Without the retention of existing levels of RMA and R2R funding, the Council cannot continue to maintain its existing road service levels.</p>
<p>2. Cost effective maintenance of infrastructure service levels</p>	<p>2.1 Prepare and review its Asset Management Strategy and its Asset Management Plans for the Council’s major infrastructure assets annually as part of annual budget preparation.</p> <p>The Council reviews its Asset Management Strategy annually and has prepared Asset Management Plans for all its major classes of assets.</p> <p>The Council’s major expenditure items relate to replacement and upgrading of its infrastructure assets. It is important that the Council continues to review its asset plans and strategies as circumstances change.</p> <p>2.2 Prioritise the renewal of existing assets over the development and delivery of new assets and services.</p> <p>A sustainable Council ensures it can fund its existing range of services before taking on new obligations. The challenge is to be able to manage community expectations on sustainable service levels.</p> <p>In addition, the Council should consider if the construction of a new asset, especially a new community facility, effectively supersedes an existing facility that could be considered for decommissioning.</p> <p>2.3 Regularly review the suitability and/or usage of community services and facilities and consider alternate delivery methods.</p> <p>As the Berrigan Shire community changes so do its needs and desires. It is important the Council regularly review the suitability</p>

Financial Strategy Objectives	Actions
	<p>and usage of these services and facilities to ensure its limited resources are best used to meet community needs.</p> <p>2.4 Implement a Borrowing Policy that allows the Council to borrow only for the development of infrastructure where</p> <ul style="list-style-type: none"> a) There is an urgent need for the asset in the short term, or b) It is most cost-effective to construct the asset in the short term (as opposed to waiting until sufficient on-hand funds are available), and c) The Council has access to a funding stream to meet its debt obligations without compromising its other activities. <p>This has been traditionally the Council’s preference and adoption of a policy will formalise this process.</p> <p>In effect, this will mean that borrowing will be largely be restricted to functions such as urban water supply, sewer and waste management where the Council retains some control over its future revenues. It may also be an appropriate funding tool for land development in limited circumstances.</p> <p>The policy will still allow for the possibility of borrowing for other services where borrowing is identified as the cheaper whole-of-life funding option or immediate construction allows the Council to access an opportunity that would otherwise be missed. Interest subsidies may influence any decision to borrow.</p> <p>The Council now has the opportunity to cheaper finance via NSW Treasury Corporation which may make borrowing a more attractive option in the future.</p> <p>Finally, if community support can be demonstrated, the policy borrowing for the replacement of recreational, sporting and community assets where it can be tied to additional funding from a Special Rates Variation.</p>
<p>3. Financial capacity and freedom</p>	<p>3.1 Formalise the Council’s existing preference to put money aside for future capital works, rather than borrow.</p> <p>Saving for new infrastructure rather than borrowing has been the Council’s traditional preference. It minimises the burden placed on future generations and allows the Council to retain some financial capacity and flexibility.</p> <p>For a Council with moderate population and revenue growth such as Berrigan Shire, there is unlikely to be immediate pressure to construct new or upgraded assets in a time frame that does not allow for the required funds to be put aside.</p> <p>Interest subsidy schemes such as the Local Infrastructure Renewal Scheme (LIRS) and access to finance via NSW Treasury Corporation</p>

Financial Strategy Objectives	Actions
	<p>will make borrowing for renewal of community infrastructure a viable option.</p> <p>3.2 Maintain the existing Investment Policy settings prioritising preservation of capital over investment return.</p> <p>Chasing revenue growth from investments necessarily adds to the risk levels borne by the Council. Berrigan Shire Council has historically sought to avoid investment risk through the use of relatively safe investment products such as Term Deposits and through a diverse investment portfolio.</p> <p>Again, access to NSW Treasury Corporation products may allow the Council to access higher-yield investments for long-term cash reserves</p> <p>3.3 Retire existing debt in line with existing loan repayment schedules. Once paid, quarantine the repayment stream freed up to fund future capital renewal projects or specifically identified programs.</p> <p>Retirement of existing debt frees up additional funds to spend on other services. However, it is important that these newly freed-up funds continue to be allocated to the replacement or upgrade of infrastructure and not lost in the pool of recurrent funding. This could include funding the repayment of new loans to fund infrastructure renewal in line with Objective 2.3.</p> <p>Identifying funding streams for future replacement of assets is good financial discipline and assists the Council's sustainability and financial flexibility.</p> <p>3.4 Continue to actively recover outstanding rates debt as identified in the Council's Revenue Policy.</p> <p>The Council has an active and successful debt recovery process and this will continue. This assists the Council to maintain an adequate level of working capital.</p> <p>3.5 Set utility charges for water supply, sewer and waste management services at a level that delivers a return on those assets sufficient to ensure long term sustainability.</p> <p>The Council is unlikely to be eligible for funding assistance for replacement or upgrade of its assets for these services and will need to generate sufficient funds from its own sources to do so. Making a return on these assets will generate sufficient funds to ensure the sustainability of these services.</p>

Financial Strategy Objectives	Actions
	<p>A necessary corollary of this action is that revenues generated from these assets should be reasonably predictable. This means targets such as raising at least 50% of its water revenue from variable user charges may not always be appropriate.</p> <p>3.6 Consider seeking a Special Rates Variation where there is a clearly identified demand for new or significantly improved service levels.</p> <p>While Berrigan Shire Council’s preferred approach will be to live within its means where possible, it is of course required to respond to community demand.</p> <p>Where the community has clearly identified that is willing to pay for increased levels of service, the Council will consider applying for a Special Rate Variation to fund this. This will only occur after considering and exhausting all other actions as identified above.</p>

How will we know if we are on course?

Berrigan Shire Council will measure its progress against its three desired outcomes by tracking performance against a set of key performance measures. The Australian Local Government Planning Ministers Council’s National Financial Sustainability Frameworks defined performance measures as “signals used to convey the directions being taken by the Council and to assess whether or not desired outcomes are being achieved.

Effective performance indicators:

- Measure those factors which define financial sustainability
- Are relatively few in number
- Are based on information that is readily available and reliable.

Performance measures cannot and should not try and measure everything but rather should be pitched at a reasonably high level. They should be used as a guide as to where to look for reasons behind any differences and trends and to identify specific areas for further analysis.

The Council has chosen to base its performance measures on data that can be found in its Annual Financial Statements. While this is necessarily a “broad-bush” approach, it has the advantages of not requiring the additional work and expense involved in data-gathering and analysis. Data from the Annual Financial Statements is transparent, audited and reasonably consistent from Council to Council.

The measures below have been selected as they are common across local government in NSW.

- Operating Performance Ratio
- Unrestricted Current Ratio
- Rates, Annual Charges, Interest and Extra Charges Outstanding Percentage
- Building, Infrastructure & Other Structures Renewals Ratio

- Infrastructure Backlog Ratio
- Capital Expenditure Ratio
- Debt Service Cover Ratio
- Cash Expense Cover Ratio

The Council has a role in determining which of these measures (or other measures not listed here) will be adopted to track progress against the objectives of this strategy.

Table 5 - Performance measures for objectives

Financial Objectives	Strategy	Possible Indicators
1. Financial sustainability		Operating Performance Ratio Unrestricted Current Ratio Rates, Annual Charges, Interest and Extra Charges Outstanding Percentage
2. Cost effective maintenance of infrastructure levels	effective service	Building, Infrastructure & Other Structures Renewals Ratio Infrastructure Backlog Ratio Capital Expenditure Ratio
3. Financial capacity and freedom		Debt Service Cover Ratio Cash Expense Cover Ratio

- See Appendix for description of indicator and indicative targets

Appendix

Table 6 - Specific performance measures

Indicator	Description	Comment	Calculation (\$M)	Indicative Target
1. Operating Performance Ratio	The percentage by which income (excluding capital grants) varies from expenses	The operating performance ratio is the operating surplus (or deficit) before capital grants expressed as a percentage of total expenses	Operating surplus/deficit divided by operating expenditure. <u>2015/16 actual</u> Operating surplus = \$3.3 M Operating expenses = \$18.0 M Operating Surplus Ratio = [3.3/ 18.0) = 18.3%	An operating performance ratio greater than 0% across any five year period
	What does it mean?	A positive value indicates the Council is meeting its operating expenses, including depreciation. A negative value indicates the Council needs to reduce its expenses or raise additional revenue to be sustainable in the long term.		

Indicator	Description	Comment	Calculation (\$M)	Indicative Target
2. Unrestricted Current Ratio	The ratio between current assets and current liabilities – not including those assets and liabilities held for a specific purpose	This measure is the Council's current assets (i.e. liquid assets) expressed as a ratio of its current liabilities (i.e. short term debts) –	Current assets (less all external restrictions.) divided by current liabilities <u>2015/16 actual</u> Current Assets = \$10.7 M Current liabilities = \$1.5 M Operating Surplus = 7.0x	An Unrestricted Current Ratio of at least 2x
	What does it mean?	<p>If the Council is not maintaining its current assets at the at least the level of its current assets it may not be able to pay its debts and other obligations as and when they fall due.</p> <p>It means that the Council's obligations over the next 12 months exceed the funds available to pay them as they fall due. If the Council's current liabilities exceed its current assets and the Long Term Financial Plan does not provide a proposal to turn this around, it is inevitable that the Council will face a cash flow crisis in the future.</p> <p>The position would come to a head when a major obligation was required to be paid and the Council would be required to borrow to meet this obligation – increasing its debt and reducing its financial flexibility.</p>		

Indicator	Description	Comment	Calculation (\$M)	Indicative Target
3. Rates, Annual Charges, Interest and Extra Charges Outstanding Percentage	What rates, annual charges are owing to the Council as a proportion of its total rates and annual charges revenue.	Indicates the amount of rates and changes outstanding as a percentage of total rates and charges.	<p>Rates, annual and extra charges outstanding divided by rates, annual and extra charges, expressed as a percentage</p> <p><u>2015/16 actual</u> Rates, annual and extra charges outstanding = \$0.35 M Rates, annual and extra charges = \$9.7 M</p> <p>Rates, Annual Charges, Interest and Extra Charges Outstanding Percentage = 3.5 %</p>	Outstanding rates, annual and extra charges percentage to remain under 8% as at 30 June each year
	What does it mean?	<p>This indicator identifies how well the Council collects its outstanding rates, annual and extra charges</p> <p>A result of greater than 8% per year – if unchecked – would lead to Council facing potential cash flow problems in the future due to a lack of working capital.</p>		

Indicator	Description	Comment	Calculation (\$M)	Indicative Target
4. Building, Infrastructure & Other Structures Renewals Ratio	The amount spent on asset renewals expressed as a percentage of depreciation and impairment.	Indicates the extent to which Council is renewing its asset base	<p>Asset renewals on buildings, infrastructure and other structures divided by depreciation, amortisation and impairment expressed as a percentage</p> <p><u>2015/16 actual</u> Asset renewals on buildings, infrastructure and other structures = \$6.24 M depreciation, amortisation and impairment = \$4.44M</p> <p>Building, Infrastructure & Other Structures Renewals Ratio = 140.51%</p>	<p>Building, Infrastructure & Other Structures Renewals Ratio to remain over 100% on average over life of the LTFP.</p> <p>When setting this target, the Council should consider that asset replacement is often lumpy – with large changes in asset renewals depending on the needs of the time</p> <p>The Council should consider its performance on this measure over no shorter than a 10 year period and preferably longer.</p>
	What does it mean?	<p>It is possible for the Council to save money by not renewing its assets as they deteriorate over time. This indicator attempts to measure if the Council is renewing its assets at an adequate rate.</p> <p>A measure below 100% indicates that the Council's asset base is depreciating faster than the Council is able to renew it.</p> <p>If this continues over time, the Council's assets will eventually become unsuited for purpose, adding to its infrastructure backlog and creating severe financial pressure for future generations.</p>		

Indicator	Description	Comment	Calculation (\$M)	Indicative Target
5. Infrastructure Backlog Ratio	The cost to bring the Council's assets to a satisfactory condition as a proportion of its overall assets.	An overall indicator the standard of the Council's assets. Provides a measure of the amount of work that is required to bring its assets to an acceptable standard	<p>Estimated cost to bring Assets to a Satisfactory Condition divided by the total Value of Infrastructure, Building, Other Structures and depreciable Land Improvement assets, expressed as a percentage</p> <p><u>2015/16 actual</u> Estimated cost to bring Assets to a Satisfactory Condition = \$NIL Total Value of Infrastructure, Building, Other Structures and depreciable Land Improvement assets = \$197 M</p> <p>Interest Cover Ratio = 0%</p>	Infrastructure Backlog Ratio to remain at less than 2% at all times
	What does it mean?	<p>This indicator is a general guide to the condition of the Council assets.</p> <p>This indicator tends to reflect the Council's performance against the Building, Infrastructure & Other Structures Renewals Ratio over time, If that ratio is consistently under 100%, the Infrastructure Backlog Ratio will increase. Conversely, reducing the Infrastructure Backlog Ratio tends to require maintaining the Building, Infrastructure & Other Structures Renewals Ratio at greater than 100% over time</p> <p>If this ratio is over 2% and growing, it indicates that the Council needs to either put more effort into renewing its assets (perhaps requiring rate increases to fund) or reconsider what standard of asset the community feels is acceptable</p>		

Indicator	Description	Comment	Calculation (\$M)	Indicative Target
6. Capital Expenditure Ratio	The ratio of expenditure on capital assets and annual depreciation.	Indicates whether the Council is replacing or renewing non-financial assets at the same rate that its overall stock of assets is wearing out for the period	Capital expenditure divided by annual depreciation expense. <u>2015/16 actual</u> Capital expenditure = \$8.99M Depreciation expense = \$5.76 M Capital Expenditure Ratio = 1.56x	Target to be set having regard to the relative age and replacement/renewal profile of the Council's asset portfolio. On average should be at least 100% provided Council wishes to maintain level of service
	What does it mean?	If capital expenditure on renewing or replacing existing assets is at least equal to depreciation on average over time then the Council is ensuring the value of its existing stock of its physical assets is maintained This ratio will vary, often by significant amounts, as the Council's asset replacement program is unrolled over time.		

Indicator	Description	Comment	Calculation (\$M)	Indicative Target
7. Debt Service Cover Ratio	The amount of operating cash available as a proportion of its debt repayment obligations	Measures the availability of operating cash to service debt including interest, principal and lease payments	<p>Operating result before capital excluding interest and depreciation, impairment divided by principal repayments and borrowing costs</p> <p><u>2015/16 actual</u></p> <p>Operating result before capital excluding interest and depreciation, impairment = \$8.94M principal repayments and borrowing costs = \$0.349M</p> <p>Debt Service Cover Ratio = 25.62 x</p>	Debt service ratio is greater than 2.00 x
	What does it mean?	<p>This ratio seeks to highlight if the Council is generating sufficient cash to meet its debt obligations</p> <p>A ratio of less than 2.00 x, unless addressed, may see the Council struggle to raise sufficient cash to pay its debt obligations without selling realisable assets.</p> <p>The Council currently has a low level of indebtedness and its Long Term Financial Strategy does not seek to change this.</p>		

Indicator	Description	Comment	Calculation (\$M)	Indicative Target
8. Cash Expense Cover Ratio	How many months work of operating expenses can the Council meet with its existing holdings of cash	Measures the number of months a Council can continue paying for its immediate expenses without additional cash inflow	<p>Cash and Cash Equivalents and Term Deposits divided by payments from cash flow of operating and financing activities x 12</p> <p><u>2015/16 actual</u></p> <p>Cash and Cash Equivalents and Term Deposits = \$23.8 M</p> <p>Payments from cash flow of operating and financing activities = \$1.19 M</p> <p>Cash Expense Cover Ratio = 20 months</p>	Cash Expense Cover Ratio is to be no less than three months
	What does it mean?	<p>This ratio seeks to highlight the Council's ability to meet a short term revenue and/or cash flow shock and continue to operate.</p> <p>A ratio of less than three months could see the Council struggling to meet expenses on a periodic basis without having to borrow. Rates instalments and Financial Assistance Grants tend to paid in three-monthly cycles.</p>		

Berrigan Shire 2027

Appendix "F" part 2



Asset Management Strategy 2017


Berrigan Shire 2027: Resourcing Strategy 2017 - 2027

Version 3
April 2017



Institute of
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Australia
AM4SRRC

Document Control

Document Control		NAMS.PLUS Asset Management for Small, Rural or Remote Communities www.ipwea.org.au/AM4SRRC			
Document ID: 59_280_110301 am4srrc am strategy template v6					
Rev No	Date	Revision Details	Author	Reviewer	Approver
2	29 April 2017	Reviewed Asset Management Strategy and aligned it with Berrigan Shire 2027		J Ruffin	
3	21 May 2014	Reviewed by Council as part of an annual review of Council's suite of IPR documents		J Ruffin	
4	15/4/2015	Reviewed by Council as part of an annual review of Council's suite of IPR documents		J Ruffin	
5	20/4/2016	Reviewed by Council as part of an annual review of Council's suite of IPR documents		J Ruffin	
6	19/4/2017	Reviewed by Council as part of an annual review of Council's suite of IPR documents		J Ruffin	

Asset Management for Small, Rural or Remote Communities Guidelines

The Institute of Public Works Engineering Australia.

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Executive Summary

This **Asset Management Strategy** is prepared to assist Council in improving the way it delivers services from infrastructure including: roads, bridges, footpaths, stormwater drainage, and flood protection levees; corporate and council community service facilities - parks , reserves, pools, libraries, halls and other council buildings; commercial facilities – caravan parks, sale yards, quarries and aerodrome; waste management, sewerage , water distribution and supply. In addition to service delivery from infrastructure Council assets also include plant and Council business operations technology and systems. As at 30 June 2016 Council's infrastructure assets have a replacement value of \$322,549 million.

The **Asset Management Strategy** is to enable Council to show:

- How its asset portfolio will meet the service delivery needs of its community into the future,
- What Council's asset management policies are to be achieved, and
- Ensure the integration of Council's asset management with its long term strategic plan.¹

Adopting this **Asset Management Strategy** will assist council in meeting the requirements of national sustainability frameworks, New South Wales *Local Government Act 1993* and the services needed by the community in a financially sustainable manner.

The **Asset Management Strategy** is prepared following a review of the Council's service delivery practices, financial sustainability indicators, asset management maturity and fit with Council's vision for the future outlined in the Berrigan Shire Community Strategic Plan – **Berrigan Shire 2027**. The strategy outlines an asset management improvement plan detailing a program of tasks to be completed and resources required to bring council to a minimum 'core' level of asset maturity and competence.

Strategy Outlook

1. Council is able to maintain current service levels for the next ten years at current funding levels. This is dependent on maintenance, in real terms, of existing funding streams including Roads to Recovery funding and community contributions for maintenance and replacement of recreation facilities. There is also no capacity to improve assets to meet adopted levels of service in some areas.
2. Council is able to fund current infrastructure life cycle cost at current levels of service and available revenue. This is dependent on maintenance, in real terms, of existing funding streams including Roads to Recovery funding and community contributions for maintenance and replacement of recreation facilities. There is also no capacity to improve assets to meet adopted levels of service in some areas.
3. Council's current asset management maturity is approaching 'core' level and investment is needed to continue to improve information management, lifecycle management and service management.

¹ LGPMC, 2009, Framework 2 *Asset Planning and Management*, p 4.

Asset management strategies

Table 1: Asset Management Strategies

No	Strategy	Desired Outcome
1	Long Term Financial Planning informs the development of Annual budgets	The long term implications of Council services are considered in annual budget deliberations
2	Develop and conduct an annual desk top review Asset Management Plans covering at least 10 years for all major asset classes (80% of asset value).	Identification of services needed by the community and required funding to optimise 'whole of life' costs
3	Annual desktop review of Long Term Financial Plan includes revised expenditure projections for Asset Management Plans reviewed and adopted in the preceding year	Sustainable funding model to provide Council services
5	Integrate review and update of asset management plans and LTFP with the finalisation of Annual Budget	Council and the community are aware of changes to service levels and costs arising from budget decisions
6	Report on Council's infrastructure assets in accordance with Special Schedule 7	Financial sustainability information is available for Council and the community
7	Ensure Council's decisions are made from accurate and current information in asset registers, on service level performance and costs and 'whole of life' costs	Improved decision making and greater value for money
8	Report on Council's resources and operational capability to deliver the services needed by the community in the Annual Report	Accountable and transparent management of Council's Assets in accordance with this Strategy
9	Ensure responsibilities for asset management are identified and incorporated into staff position descriptions	Key positions and personnel are aware of and responsible for asset management of Council assets in accordance with this strategy
10	Ensure that accurate and timely asset management information informs the Council's suite of Integrated Planning and Reporting documents	Improved financial and asset management capacity within Council
11	Report six monthly to Council by Audit Committee/CEO on development and implementation of Asset Management Strategy, AM Plans and Long Term Financial Plans????????	Oversight of resource allocation and performance

1. Introduction

Assets deliver important services to communities. A key issue facing local governments throughout Australia is the management of ageing assets in need of renewal and replacement.

Infrastructure assets such as roads, drains, bridges, water and sewerage, [pools] and public buildings present particular challenges. Their condition and longevity can be difficult to determine. Financing needs can be large, requiring planning for large peaks and troughs in expenditure for renewing and replacing such assets. The demand for new and improved services adds to the planning and financing complexity.²

The creation of new assets also presents challenges in funding the ongoing operating and replacement costs necessary to provide the needed service over the assets' full life cycle.³

The national frameworks on asset planning and management and financial planning and reporting endorsed by the Local Government and Planning Ministers' Council (LGPMC), and used by the Berrigan Shire, requires councils to adopt a longer-term approach to service delivery and funding comprising:

- A strategic longer-term plan covering, as a minimum, the term of office of the councillors and:
 - bringing together asset management and long term financial plans,
 - demonstrating how council intends to resource the plan, and
 - consulting with communities on the plan
- Annual budget showing the connection to the strategic objectives, and
- Annual report with:
 - explanation to the community on variations between the budget and actual results,
 - any impact of such variances on the strategic longer-term plan,
 - report of operations with review on the performance of the council against strategic objectives.⁴

Framework 2 Asset Planning and Management has seven elements to assist in highlighting key management issues, promote prudent, transparent and accountable management of local government assets and introduce a strategic approach to meet current and emerging challenges.

- Asset management policy,
- Strategy and planning,
 - asset management strategy,
 - asset management plan,
- Governance and management arrangements,
- Defining levels of service,
- Data and systems,
- Skills and processes, and
- Evaluation.⁵

² LGPMC, 2009, Framework 2 Asset Planning and Management, p 2.

³ LGPMC, 2009, Framework 3 Financial Planning and Reporting, pp 2-3.

⁴ LGPMC, 2009, Framework 3 Financial Planning and Reporting, pp 4-5.

The Shire's **Asset Management Strategy** is to enable Council to show:

- how its asset portfolio will meet the service delivery needs of its community into the future,
- what Council's asset management policies are to be achieved, and
- ensure the integration of Council's asset management with its long term strategic plan.⁶

The goal of asset management is to ensure that services are provided:

- in the most cost effective manner,
- through the creation, acquisition, maintenance, operation, rehabilitation and disposal of assets for present and future consumers.

The objective of the Shire's **Asset Management Strategy** is to establish a framework to guide the planning, construction, maintenance and operation of the infrastructure essential for Council to provide services to the community.

⁵ LGPMC, 2009, *Framework 2 Asset Planning and Management*, p 4.

⁶ LGPMC, 2009, *Framework 2 Asset Planning and Management*, p 4.

1.1 Legislation

This **Asset Management Strategy** has been developed cognisant of the context of local government service delivery, legislative reform and the legislative and regulatory requirements of Commonwealth and State legislation. The following table provides a summary of but is not limited to the relevant legislation and requirements upon Council.

Table 2: Legislative Framework

Legislation	Requirements
<i>Local Government Act 1993</i>	Sets out role, purpose, responsibilities and powers of local governments including the preparation of a Community Strategic Plan and 10 year <i>Resourcing Strategy</i> informing the development of Council's Long term Financial Plan and Asset Management Strategy
<i>Environmental Planning and Assessment Act 1979</i> <i>Environmental Planning and Assessment Amendment Act 2008</i>	Requirement for Local Environmental Plans and Development Control Plans. Provides for Council control of development of towns and approval of infrastructure expansion.
<i>Local Land Services Act 2017</i>	Delivery of Local Land Services in the social, economic and environmental interests of the State
<i>Soil Conservation Act 1938</i>	Preservation of water course environment.
<i>Work Health and Safety Act 2011</i> <i>Work Health and Safety Regulations 2011</i>	Impacts all operations in relation to safety of workers and the public. Council's responsibility to ensure health, safety and welfare of workers at places of work.
<i>Workers Compensation Act 1987</i> <i>Workplace Injury Management and Workers Compensation Act 1998</i> <i>Workers Compensation Regulation 2010</i>	Sets out the return to work and rehabilitation responsibilities for employers and for injured employees.
<i>Roads Act 1993</i>	Requirements for access arrangements from public roads
<i>Road Transport Act 2017</i>	Requirements for vehicles and operator using roads
<i>Transport Administration Act 1988</i>	Authorises Roads and Traffic management of roads
<i>Australian Road Rules</i>	Requirements for vehicles and operator using roads
<i>Civil Liability Act 2002</i>	Safety of Public
<i>Food Act 2003</i>	Standard of Food Preparation Areas

Legislation	Requirements
<i>Building Code of Australia Volume 1</i>	Requirements for building construction and safety
<i>Building Code of Australia Volume 2</i>	Requirements for building construction and safety
<i>Disability Discrimination Act 1992</i>	Provision of facilities for the disabled
<i>Public Health Act 2010</i>	Promote, protect, and improve public health, promote the control and spread of infectious diseases and to control the risks to public health
<i>Swimming Pools Act 1992</i>	Registration and safety requirements for swimming pools install on premises on which a residential building, a moveable dwelling or tourist and visitor accommodation is located.
<i>Companion Animals Act 1998</i>	Provide for the effective and responsible care and management of companion animals
<i>Impounding Act 1993</i>	Enables impoundment of unattended, abandoned or trespassing animals or articles
<i>Protection of the Environment Operations Act 1997</i>	Pollution control
<i>Prevention of Cruelty to Animals Act 1979</i>	Saleyards operations
<i>Meat Industry Act 1978</i>	Saleyards operations
<i>Civil Aviation Act 1988</i>	Requirements for construction standards, markings and maintenance of aerodromes
<i>Civil Aviation Safety Regulations 1998</i>	Requirements for construction standards, markings and maintenance of aerodromes
<i>Public Works Act</i>	Role of DPWS in planning and construction of new assets.
<i>Water Act 1912</i>	Water rights, licenses, allocations.
<i>Water Authorities Act 1987</i>	Determining developer charges.
<i>Water Management Act 2000</i>	Sustainable and integrated management of water resources
<i>Independent Pricing and Regulatory Tribunal Act 1992</i>	Charging guidelines. Trends toward a user pay system in the industry. Gives powers to the Independent Pricing and regulatory Tribunal to inquire into and regulate prices.
<i>Native Titles Act</i>	Provides definition of freehold zone-able land.

1.2 Asset Management Planning Process

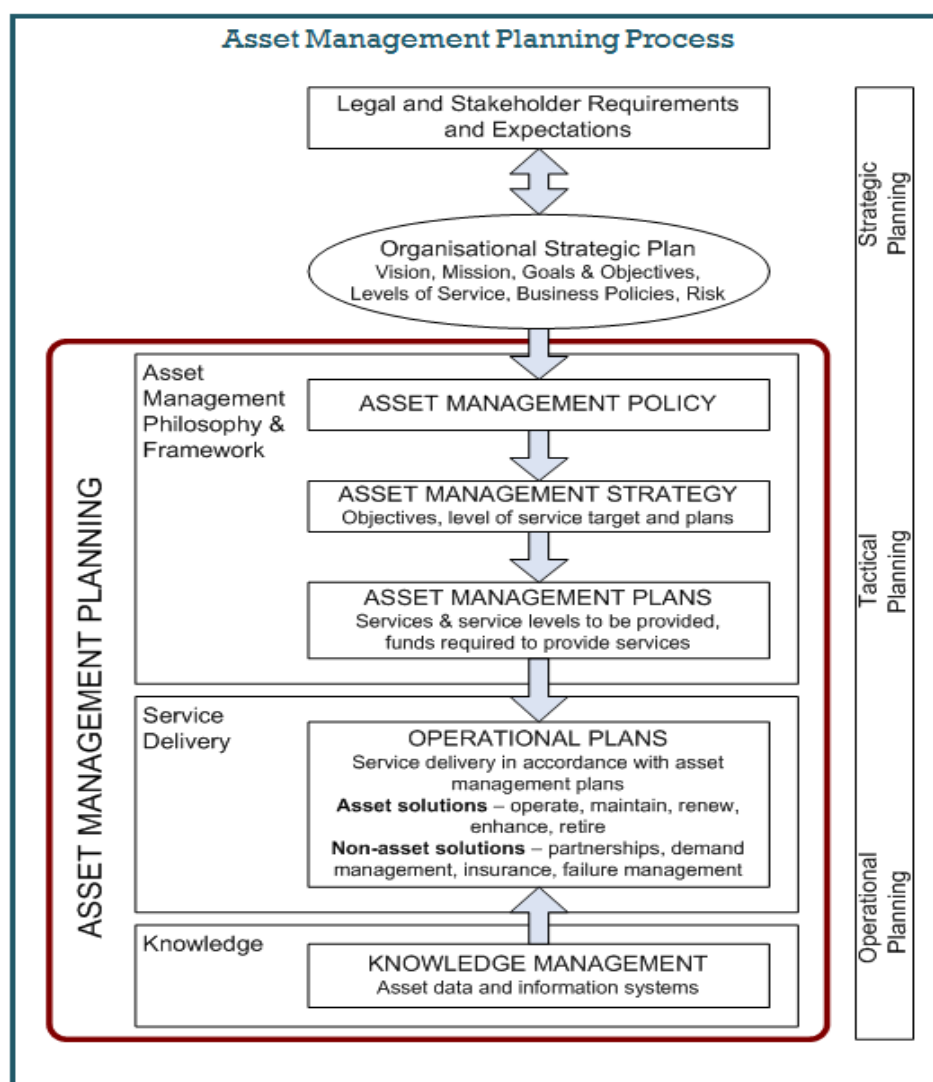


Figure 1: Asset Management Planning Process

Asset management planning is a comprehensive process which ensures that assets are managed and maintained in a way that is affordable. Moreover, the infrastructure or asset optimises the affordability and economic delivery of services. In turn, affordable service levels can only be determined by assessing Council's financial sustainability under scenarios with different proposed service levels.

Asset management planning commences with defining stakeholder and legal requirements and needs, incorporating these needs into the organisation's strategic plan, developing an asset management policy, strategy, asset management plan and operational plans, linked to a long-term financial plan with a funding plan.⁷

⁷ IPWEA, 2009, AIFMG, Quick Guide, Sec 4, p 5.

2. What Assets do we have?

Council uses infrastructure assets to provide services to the community. The range of infrastructure assets and the services provided from the assets is shown in Table 3.

Table 3: Assets used for providing Services

Asset Class	Description	Services Provided
Footpaths	Footpaths, Shared Paths and Pedestrian Bridges	Provide pedestrian and bicycle access within towns.
Roads, Streets and Bridges	Road and Street Assets within the Berrigan Shire Area other than State and Federal Highways and Forest Roads	Provide vehicular access to properties and provision for freight movement within Council area.
Sewerage System	Sewerage infrastructure for the townships of Barooga, Berrigan, Finley and Tocumwal	Provide a sewerage system to convey liquid waste from urban properties, treat and dispose of it in an environmentally friendly manner
Urban Stormwater Drainage	Stormwater pipes, pits, kerb & gutter, kerb, spoon drains, culverts and levee banks	Provide stormwater collection from urban properties and disposal in an environmentally friendly way. Levee banks to protect properties from inundation by floodwater from the Murray River
Water Supply	Water supply assets including: water treatment plants, water storage dams, water reservoirs, water mains and water pump stations for the townships of Barooga, Berrigan, Finley and Tocumwal	Provide a water supply network in four townships to enable extraction, treatment and delivery of the garden and filtered water supplies at highest standards
Corporate and Community Services	All Corporate and Community Services Assets owned by Berrigan Shire Council that are not included in specific Asset Management Plans	Recreation Reserves and Sporting Grounds, Public Parks and Gardens, Council Chambers and Offices, Public Halls, Public Swimming Pools, Public Libraries, Finley Saleyards, Aerodromes, Council Depots, Emergency Services, Waste Disposal Facilities, Quarries, Residences, Cemeteries, Transport Facilities

3. Council's Assets and their management?

3.1 State of the Assets

The financial status of Council's assets is shown in the following tables and figures.

Table 4: Replacement Cost of Assets 30 June 2016

Asset Class	Replacement Cost
Buildings	\$37,944
Roads	\$182,076
Water Network	\$43,342
Sewer Network	\$37,737
Stormwater Drainage	\$20,477
Open Space / Recreational	\$10,229
	\$331,805

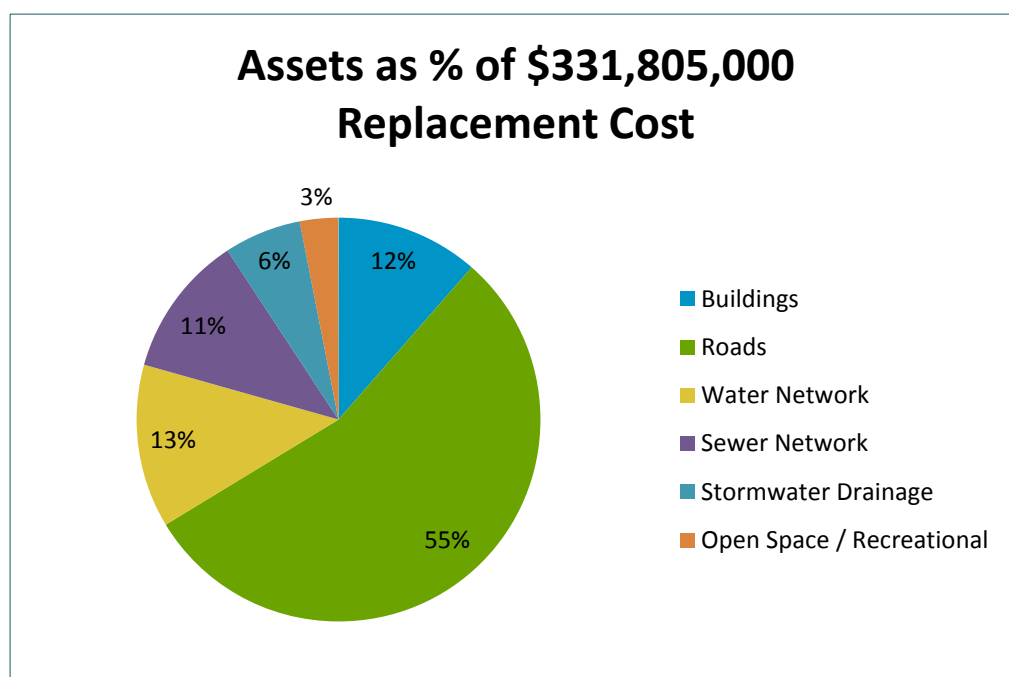


Figure 2: Assets as % of Replacement Cost

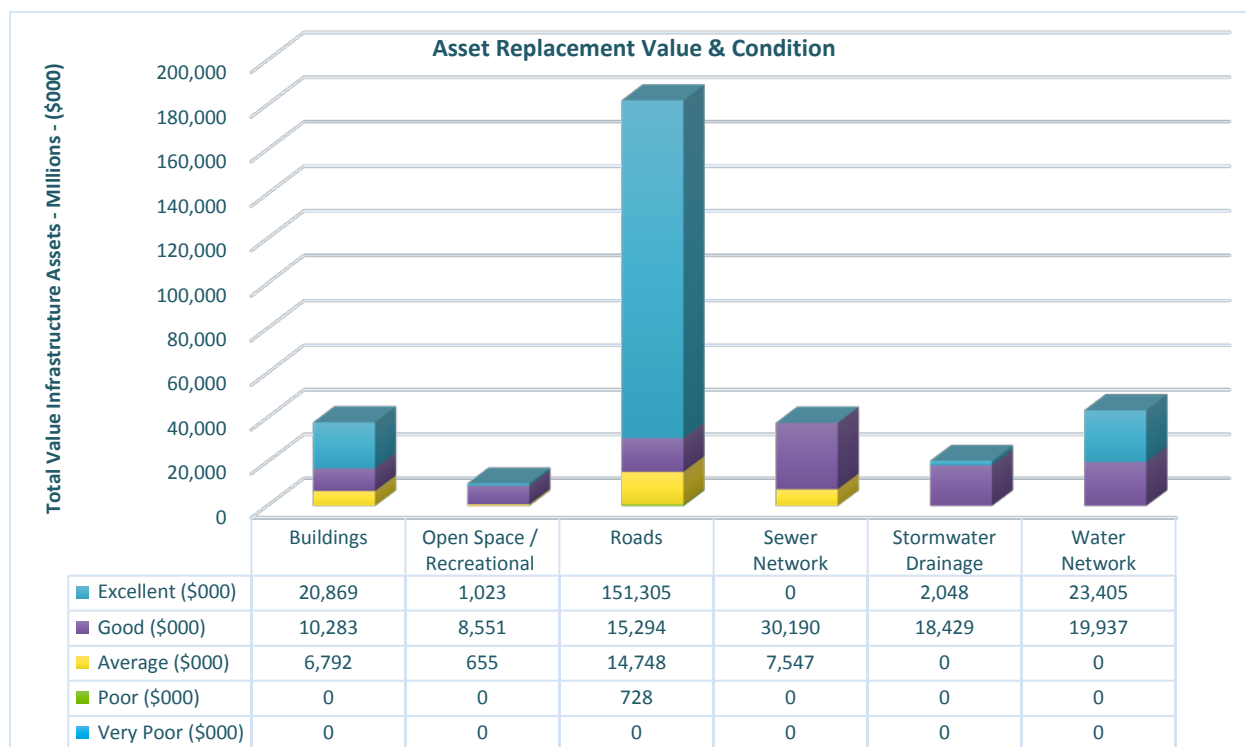


Figure 3: Asset Replacement Value and Condition

The condition of Council's assets is shown in Figure 3 and is derived from the ratings shown in Special Schedule 7 of the 2015/16 financial statements for Council. The proportion of Council assets consumed or depreciated is shown in Figure 4.

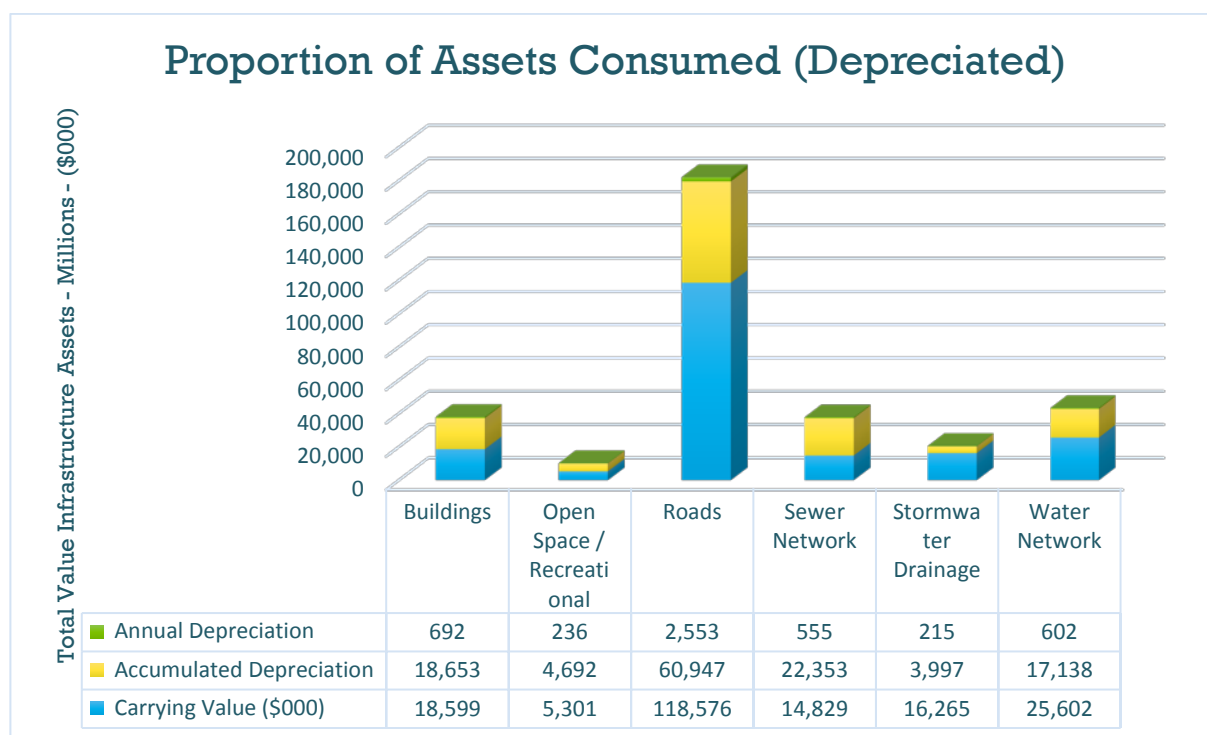


Figure 4: Proportion of Assets Consumed (Depreciated)

3.2 Life Cycle Cost

Life cycle costs (or whole of life costs) are the average costs that are required to sustain the service levels over the longest asset life. For example, life cycle sustainability and associated capital expenditure for lumpy items such as water and sewer and buildings is averaged out over the expected life of an asset. Therefore the annual expenditure for one year is not useful as this does not give a true result. In the case of the Council's Water Assets provision the Long Term Financial Plan accounts for lumpy assets and their management by allocating money to Reserves on an annual basis: in this example the Water Reserve. Quarantining the capital needed for the renewal and or replacement of a Water asset when it approaches the end of its operational life. Life cycle costs include operating and maintenance expenditure and asset consumption (depreciation expense).

As, part of the review of this [Asset Management Strategy](#) the life cycle cost for the services covered in this asset management plan is shown in the following table. The costs shown in the following table are based on actual 2015/16 expenditure on operations and maintenance.

		Life Cycle Costs		Life Cycle Expenditure		Life Cycle Gap	
		2015/16 Operations & Maintenance Expenditure	2015/16 Annual Depreciation	Life Cycle Cost	Capital Renewal Expense (\$/yr)	Life Cycle Expense (\$/yr)	(\$/yr)
Asset Class	A	B	C (A + B)	D	E (A + D)	E - C	
Buildings	282	692	974	151	433	-541	0.44
Roads	1,705	2,553	4,258	5,959	7,664	3,406	1.80
Water Network	560	602	1,162	201	761	-401	0.65
Sewer Network	617	555	1,172	171	788	-384	0.67
Stormwater Drainage	118	215	333	-	118	- 215	0.35
Open Space / Recreational	384	236	620	200	584	- 36	0.94
	3,666	4,853	8,519	6,682	10,348	1,829	1.21
NB - Stormwater drainage had \$1.347 in new infrastructure spending in 2015/16				* A life cycle gap is reported as a negative value.			

Table 5: Life Cycle Costs, Expenditure and Gap

Life cycle costs can be compared to life cycle expenditure to give an indicator of sustainability in service provision. Life cycle expenditure includes operating, maintenance and capital renewal expenditure in the previous year or preferably averaged over the past 3 years. Life cycle expenditure varies depending on the timing of asset renewals. The life cycle costs and life cycle expenditure comparison highlights any difference between present outlays and the average cost of providing the service over the long term.

If the life cycle expenditure is less than the life cycle cost, it is most likely that outlays will need to be increased or cuts in services made in the future. Knowing the extent and timing of any

required increase in outlays and the service consequences if funding is not available helps the Council plan the provision of its services in a financially sustainable manner.

A shortfall between life cycle cost and life cycle expenditure gives an indication of the life cycle gap to be addressed in the Council's overall asset management and long term financial plans.

The life cycle gap and sustainability indicator for services covered by this asset management plan is also summarised in the preceding table.

3.3 Asset Management Structure

Director of Technical Services has responsibility for service delivery and asset management planning. The Executive Engineer coordinates asset management planning while the Development Manager, Environmental Engineer and Operations Manager are responsible to the Director for delivering the service levels adopted by council for the associated budget

3.4 Council's Asset Management Team

A 'whole of organisation' approach to asset management is reflected by the Shire Council's *Asset Management Team*. The benefits of a council asset management team include:

- Corporate and Council support for sustainable asset management
- Corporate and Council buy-in and responsibility
- Coordination of strategic planning, information technology and asset management activities
- Uniform asset management practices across the organisation
- Information sharing across IT hardware and software
- Pooling of corporate expertise
- Championing of asset management process
- Wider accountability for achieving and reviewing sustainable asset management practices

Council's *Asset Management Team* is

- Director Technical Services
- Director Corporate Services
- Enterprise Risk Manager
- Executive Engineer
- Operations Manager
- Environmental Engineer
- Development Manager
- Finance Manager
- Technical Officer Asset Management
- Asset Maintenance Officer

3.5 Financial & Asset Management Core Competencies

The National Frameworks on Asset Planning and Management and Financial Planning and Reporting define 10 elements. Eleven (11) core competencies have been developed from these

elements⁸ to assess 'core' competency under the National Frameworks. The core competencies are:

Financial Planning and Reporting

- Strategic Long Term Financial Plan
- Annual Budget
- Annual Report

Asset Planning and Management

- Asset Management Policy
- Asset Management Strategy
- Asset Management Plan
- Governance & Management
- Levels of Service
- Data & Systems
- Skills & processes
- Evaluation

Council's asset management capability was assessed as part of the NSW Office of Local Government's (2013) [Local Government Infrastructure Audit](#).

3.6 Strategy Outlook

1. Council is able to maintain current service levels for the next ten years at current funding levels. This is dependent on maintenance, in real terms, of existing funding streams including Roads to Recovery funding and community contributions for maintenance and replacement of recreation facilities. There is also no capacity to improve assets to meet adopted levels of service in some areas.
2. Council is able to fund current infrastructure life cycle cost at current levels of service and available revenue. This is dependent on maintenance, in real terms, of existing funding streams including Roads to Recovery funding and community contributions for maintenance and replacement of recreation facilities. There is also no capacity to improve assets to meet adopted levels of service in some areas.
3. Council has made good progress in key areas to produce documentation for IPR resourcing strategy. Service level reporting is needed as a priority to determine the likely risk and service impact of the resourcing strategy.

⁸ Asset Planning and Management Element 2 Asset Management Strategy and Plans divided into Asset Management Strategy and Asset Management Plans competencies.

4. Where do we want to be?

4.1 Council's Vision, Mission, Goals and Objectives

Council has adopted a Vision for the future in the Council's Community Strategic Plan – *Berrigan Shire 2027*.

In 2027 we will be recognised as a Shire that builds on and promotes our natural assets and advantages to create employment and economic activity to attract residents, families and tourists.

Berrigan Shire 2027 sets strategic outcomes and the objectives that will frame Council decision making during the planning period. The strategic outcomes describe where Council wants to be. The objectives are the steps needed to get there. Strategic outcomes and objectives relating to the delivery of services from infrastructure are shown in Table 6.

Table 6: Goals and Objectives for Infrastructure Services

Strategic Outcome	Strategic Objectives
Sustainable natural and built landscapes	Support sustainable use of our natural resources and built landscapes
	Connect and protect our communities
Good government	Ensure effective governance by Council of Council operations and reporting
Supported and engaged communities	Create safe, friendly and accessible communities
	Support community engagement through life-long learning, culture and recreation
Diverse and resilient business	Strengthen and diversify the local economy
	Connect local, regional and national road, rail and aviation infrastructure

Council's *Asset Management Policy* defines the Council's aim and service delivery objectives for asset management in accordance with legislative requirements, community needs and affordability.

4.2 Asset Management Policy

Council's Asset Management Policy 2016 defines the Council's aims and service delivery objectives for asset management and these are in accordance with *Berrigan Shire 2027* and applicable legislation.

The Council's *Asset Management Strategy* is developed to support its asset management policy and is to enable Council to show:

- How its asset portfolio will meet the service delivery needs of its community into the future,
- What Council's asset management policies are to be achieved, and
- Ensure the integration of Council's asset management with its long term strategic plan.

4.3 Asset Management Aim

To ensure the long-term financial sustainability of Council, it is essential to balance the community's expectations for services with their ability to pay for the infrastructure assets used to provide the services. Maintenance of service levels for infrastructure services requires appropriate investment over the whole of the asset life cycle. To assist in achieving this balance, Council aspires to:

To ensure adequate provision is made for the long-term management and replacement of major technical and physical assets, (including land and property).

In line with this aim, the objectives of the Shire's *Asset Management Policy 2016* and this *Asset Management Strategy* include:

- Ensuring that Council's services and infrastructure are provided in a sustainable manner, with the appropriate levels of service to residents, visitors and the environment.
- Establishing processes that integrate asset management and community strategic planning with Council corporate and long-term financial planning.
- Creating an environment where all Council employees take an integral part in overall management of Council assets by creating and sustaining asset management awareness throughout the Council.
- Meeting legislative requirements for asset management.
- Ensuring resources and operational capabilities are identified and responsibility for asset management is allocated.
- Demonstrating transparent and responsible asset management processes that align with demonstrated best practice.

Strategies to achieve this position are outlined in Section 5.

5. How will we get there?

The *Asset Management Strategy* proposes strategies to enable the objectives of the *Community Strategic Plan*, *Asset Management Policy* and *Asset Management Strategy* to be achieved.

Table 7: Asset Management Strategies

No	Strategy	Desired Outcome
1	Long Term Financial Planning informs the development of Annual budgets	The long term implications of Council services are considered in annual budget deliberations
2	Develop and conduct an annual desk top review <i>Asset Management Plans</i> covering at least 10 years for all major asset classes (80% of asset value).	Identification of services needed by the community and required funding to optimise 'whole of life' costs
3	Annual desktop review of <i>Long Term Financial Plan</i> includes revised expenditure projections for Asset Management Plans reviewed and adopted in the preceding year	Sustainable funding model to provide Council services
5	Integrate review and update of asset management plans and LTFP with the finalisation of Annual Budget	Council and the community are aware of changes to service levels and costs arising from budget decisions
6	Report on Council's infrastructure assets in accordance with Special Schedule 7	Financial sustainability information is available for Council and the community
7	Ensure Council's decisions are made from accurate and current information in asset registers, on service level performance and costs and 'whole of life' costs	Improved decision making and greater value for money
8	Report on Council's resources and operational capability to deliver the services needed by the community in the <i>Annual Report</i>	Accountable and transparent management of Council's Assets in accordance with this Strategy
9	Ensure responsibilities for asset management are identified and incorporated into staff position descriptions	Key positions and personnel are aware of and responsible for asset management of Council assets in accordance with this strategy
10	Ensure that accurate and timely asset management information informs the Council's suite of Integrated Planning and Reporting documents	Improved financial and asset management capacity within Council
11	Report six monthly to Council by Audit Committee/CEO on development and implementation of <i>Asset Management Strategy</i> , <i>AM Plans</i> and <i>Long Term Financial Plans</i> ?????????	Oversight of resource allocation and performance

6. Asset Management Improvement Plan

Asset management improvement plan

Actions in the Asset Management and improvement plan describe the actions Council Officers will take to implement strategies described firstly by the Council's Asset Management Policy and the Council's commitment to the asset management strategies described in Section 5 of this Strategy.

Table 8: Asset Management Improvement Action Plan

What we want to do	How are we going to do it?	What will be the outcome	Lead Responsibility	Cost / Other resources	Commencing
1. Ensure that planned reviews of Asset Management Plans reflect Berrigan Shire 2027 priority projects and the Council's 4-year Delivery Program	Staff with asset management responsibilities identify role and the function of an asset in the achievement of Berrigan Shire 2027 priority projects	Asset Management Plans reflect Berrigan Shire 2027 priority projects and services included in the Council's 4-year Delivery Program	Director Technical Services Director Corporate Services	As required	Ongoing
	Improve horizontal and vertical integration of council's suite of IP&R documents	Financially sustainable management of Council Assets	Director Technical Services Director Corporate Services Finance Manager	Asset Management Training Integration of Finance and Asset Management Systems	Ongoing
	Include state of Assets reporting in Annual Report	Community is informed about the State & Financial Sustainability of Council Assets	Director Technical Services Strategic and Social Planning Coordinator Finance Manager	Cost Neutral	Ongoing

What we want to do	How are we going to do it?	What will be the outcome	Lead Responsibility	Cost / Other resources	Commencing
2. Resourcing Strategy and Asset Management Strategy development and coordination	Resource Strategy integrates the Long term Financial Plan (LTFP) with the relevant AMP.	Resourcing Strategy that meets IPR legislative requirements	General Manager Director Technical Services Finance Manager	Strategic and Social Planning Coordinator	Ongoing
	Asset Management Strategy describes risks of current maturity of the Council's management of assets as well as service levels that can be achieved by resourcing strategy	Maturity of Asset Management systems and processes is maintained in accordance with the Council's Asset Management Policy	Director Technical Services	Training and Development Asset Management Systems and Software	Ongoing
	Community – service users are engaged in reviewing and updating the Council's Asset Management Plan's and Asset Management Strategy.	Asset management is informed by users experience and expectations	Director Technical Services Strategic and Social Planning Coordinator	Finance Manager Asset Management Team	Ongoing
	Accurate and timely review of Asset Management Plans informs Council decision making	Council decision making is informed by community expectations and the risks /costs associated with the financial sustainability and operation of an asset	Director Technical Services Director Corporate Services		Ongoing
3. Integration with Long Term Financial Plan (LTFP)	Annual desktop review of Long Term Financial Plan includes revised expenditure projections for Asset Management Plans reviewed and adopted in the preceding year	Sustainable funding model to provide Council services	Director Technical Services Director Corporate Services (Corporate Services AMP)	Finance Manager	Ongoing

What we want to do	How are we going to do it?	What will be the outcome	Lead Responsibility	Cost / Other resources	Commencing
	Report to the Council by Audit Committee/CEO on development and implementation of Asset Management Strategy, AM Plans and Long Term Financial Plans	Audit Committee and Council oversight of resource allocation and performance	General Manager	Finance Manager Asset Management Team	
4. Knowledge and Information Management	Responsibilities for asset management are identified and incorporated into staff position description	Key positions and personnel are aware of and responsible for management of Council assets in accordance with this Strategy and Council Policy	Director Corporate Services	Workforce Development Strategy and Action Plan	Ongoing
5. Community Engagement	As Asset Plans scheduled for Review include a Community Engagement Strategy that shares information on achievable service targets/risks	Community feedback is informed	Director Technical Services Strategic and Social Planning Coordinator	Social Media	Ongoing

Berrigan Shire 2027

Appendix "F" part 3



**Berrigan Shire 2027: Workforce Management
and Development Plan 2017 - 2021**

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Introduction

Workforce planning is a requirement of Integrated Planning and Reporting. The Shire's *Workforce Management Strategy and Action Plan 2017 – 2021* is an element of the *Berrigan Shire 2027: Resourcing Strategy* and it contributes toward the achievement of *Berrigan Shire 2027 Strategic Outcomes* of:

1. Sustainable natural and built landscapes.
2. Good government.
3. Supported and engaged communities.
4. Diverse and resilient business.

The *Workforce Management Strategy and Action Plan 2017 – 2021* includes a snapshot of the demographic features of Council's workforce of 84.5 equivalent full time staff (EFT), our current organisational and reporting structure, workforce development issues and an action plan designed to facilitate the resourcing and workforce requirements of the Shire's *Delivery Program 2017 – 2021*.

This strategy and action plan assumes no change in the skills, specialist knowledge and competency profile of the Shire's workforce and was developed with reference to:

- Analysis of the Shire's Community Strategic Plan *Berrigan Shire 2027*
- Consideration of Council's *Delivery Program 2017 – 2021*;
- A review of the Council's *Workforce Management Strategy and Action Plan 2013 – 2017*;
- The Berrigan Shire Council's *Fit for the Future Improvement Plan 2015 – 2019*;
- An updated summary profile of the Shire's workforce and analysis of future requirements as at February 2017; and
- A survey (2016) of Council staff.

Purpose

The *Workforce Management Strategy 2017 – 2021* and its Action Plan facilitates the maintenance and development of a workforce with the technical and managerial competence needed to implement the Shire's 4-year *Delivery Program* and annual operating plans. Aligned with the *NSW Local Government Workforce Strategy 2016 – 2020* and its strategic themes (Box 1) the Council's *Workforce Management Strategy and Action Plan* is themed according to three interrelated elements workforce **attraction, retention** and **training**.

Box 1:

NSW Local Government Workforce Strategy 2016 – 2020

The NSW Workforce Strategy adopts the same broad vision of the National Strategy, namely to ensure local government has:

- The workforce capability it requires for a productive, sustainable and inclusive future
- The capacity to develop and use the skills of its workforce to meet the needs; and
- Aspirations of its communities.

The National Strategy includes eight strategic themes, all of which are relevant to the NSW context and are adopted in the NSW Workforce Strategy.

These are:

1. Improving workforce planning and development
2. Promoting local government as a place-based employer
3. Retaining and attracting a diverse workforce
4. Creating a contemporary workplace
5. Investing in skills
6. Improving productivity and leveraging technology
7. Maximising management and leadership
8. Implementation and collaboration (OLG, 2016, p. 2)

1. **Attraction** and **Recruitment** which includes planning for, and forecasting the demand for specialist skills and local government as an employer. NSW Strategic Themes 1, & 2
2. **Retention**: Improving the value from investments current being made in the existing and future workforce NSW Strategic Themes 3, 4,5 & 6 (**Retention**)
3. **Training**: Integrating policy, planning and service delivery with broader workforce participation, social inclusion and innovation ensuring that we have a workforce able to connect with or leverage wider economic, employment and social strategies

Or

ARRT.

This Strategy and Action Plan uses the three pillars of workforce development: **attraction / recruitment, retention** and **training** to promote the development by the Council of a workforce with the skills, knowledge and experience needed to implement the Council's **Delivery Program 2017 – 2021**. This 'Strategy and Action Plan' is also the Council's response to the strategic workforce management issues identified through analysis of the profile of Council's current workforce and the People's Matters Staff Survey (2016) conducted by University of Technology Sydney as part of a broader NSW Local Government Pilot project.

Strategic workforce issues identified and to addressed by this Strategy and Action Plan include:

1. Leadership
2. Training and succession planning,
3. Recruitment to key roles,
4. Change in community expectations, and
5. An inclusive and ageing workforce.

Context: NSW Local Government

The New South Wales government's program of Council reform 'Fit for the Future' is designed to promote the development by Councils of the resources and systems needed to deliver future focused services and infrastructure. Council's Workforce Management Strategy and Action Plan, therefore, recognises that within what is a rapidly changing milieu that the focus of local government reform is on council performance and the skills, knowledge and experience the Council's workforce requires monitoring and continuously improve the delivery and performance of Council facilities and services.

In the next four years the Council will continue the delivery of its current range of services, and in doing so; it is cognisant of the need to be responsive to broader trends in local government and more broadly the delivery of public services which include:

- Budgetary constraints;
- Ageing infrastructure; and
- Changing community expectations about the nature and responsiveness of Council services.

Budgetary Constraints

Budgetary constraints in NSW local government is not a new issue. In the context of the Council's workforce management and development planning - employee costs are not expected to decrease. Further, in addition to employee costs, the costs associated with attracting and retaining professional staff and the investment in training needed to respond to increased audit, performance monitoring and reporting requirement in the next four years will also continue to rise.

The Council is committed through its Fit for the Future Improvement Plan to ongoing monitoring and review of the services it provides and to investigating more efficient and productive modes of delivering the same service. On the other hand and in the context of similar sized New South Wales Councils (Office of Local Government Group 10 Councils) the Council's employee complement of 87 staff is well below the Group 10 Council average of 143 staff. It, therefore, other than investing in technology and training has limited capacity to manage budget constraints through vacancy control or reductions in this item of expenditure.

Budgetary constraints in the context of this workforce management plan, therefore, will continue to impact the financial sustainability of Council operations. Hence, actions that retain and or attract finance and revenue professionals critical to the management of the Council's budget and which also invest in the technologies needed to monitor council expenditure are crucial to the financial sustainability of the Council's Delivery Program.

Ageing Infrastructure

For the staff and volunteers engaged in the management and operation of ageing infrastructure Council and community facilities: pools, halls and the multiple small buildings and facilities in our recreation reserves. The need to enhance asset management staff and volunteers ability to plan and think strategically about current and future use will add value to the Council's approach to the management and stewardship of Council assets and service infrastructure. Consideration, therefore, is given by this Workforce Management Plan to actions that will increase the strategic, asset management and financial literacy and leadership capability of Councillors, non-finance staff and Council volunteers. Increasing the financial and asset management literacy of Councillors, non-finance staff and Council volunteers will ensure that decision-making about continued investment in assets is strategic

and considers the full costs: current and future of developing new assets and or upgrading ageing infrastructure.

Changing Community Expectations

According to research undertaken by University of Technology Sydney (2015) and commissioned by Civica International the users of Council services and citizens more broadly are changing how they interact with their local councils. In the next 4-years the trend toward the use by all age groups (not just those aged 30 years and under) of internet connected mobile phones will continue to increase. Changing how the Council communicates with residents and ratepayers and in doing so changing also community expectations about the immediacy and timeliness of the Council's response. Requiring that the Council, further develop its social media, communication and electronic records and content management systems and invest in training and supporting staff develop the skills, knowledge and expertise needed to respond to increased demands (particularly when Council services are disrupted or disruption is planned) for timely information about Council services.

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Council Activities and Berrigan Shire 2027

The following table describes the relationship between Council's *Delivery Program* activities and *Berrigan Shire 2027* strategic outcomes which, in turn contribute toward the realisation of our community's vision that

In 2027 we will be recognised as a Shire that builds on and promotes our natural assets and advantages to create employment and economic activity to attract residents, families and tourists.

CSP Strategic Outcome	CSP Strategic Objective	Council Activities and Services	Professional & Technical Skills
1.Sustainable Natural and Built Landscapes	1.1 Support sustainable use of our natural resources and built landscapes 1.2 Retain the diversity and preserve the health of our natural landscapes and wildlife 1.3 Connect and protect our communities	Stormwater Council roads, paths, levees Land use planning and development Waste Weed Control	Engineering & Surveying Statutory and Land Use Planning Project Management Building Control
2. Good Government	2.1 <i>Berrigan Shire 2027</i> objectives and strategies inform Council planning and community led projects 2.2 Ensure effective governance by Council of Council operations and reporting 2.3 Strengthen strategic relationships and partnerships with community, business and government	Council governance, enterprise risk management, plant and business operations Community planning	Strategic Planning / Corporate Planning Finance Accounting Risk Management Human Resource Management Asset Management Information & Records Management Partnerships and network development
3. Supported and Engaged Communities	3.1 Create safe, friendly and accessible communities 3.2 Support community engagement through life-long learning, culture and recreation	Libraries and community services Parks, reserves, recreation facilities Cemeteries Water and sewerage Environmental health Animal Control Emergency Services	Information Studies (Libraries) Open Space Planning & Management Engineering and Design Public Safety Environmental Health Social Planning
4. Diverse and Resilient Business	4.1 Invest in local job creation, retention and innovation 4.2 Strong and diverse local economy 4.3 Diversify and promote local tourism 4.4 Connect local, regional and national road, rail and aviation infrastructure	Business, industry & economic development Tocumwal Aerodrome Tourism and events promotion Sale yards	Economic Development & Planning Marketing Business Development

Table 1: CSP Strategic Outcomes and Council Activities

In addition to providing an overview of the integration of *Berrigan Shire 2027* strategic outcomes and Council activities this table describes also the breadth of professional, technical and managerial competencies inherent in the provision of Council services and the implementation of its 4-year Delivery Program.

Organisational Structure

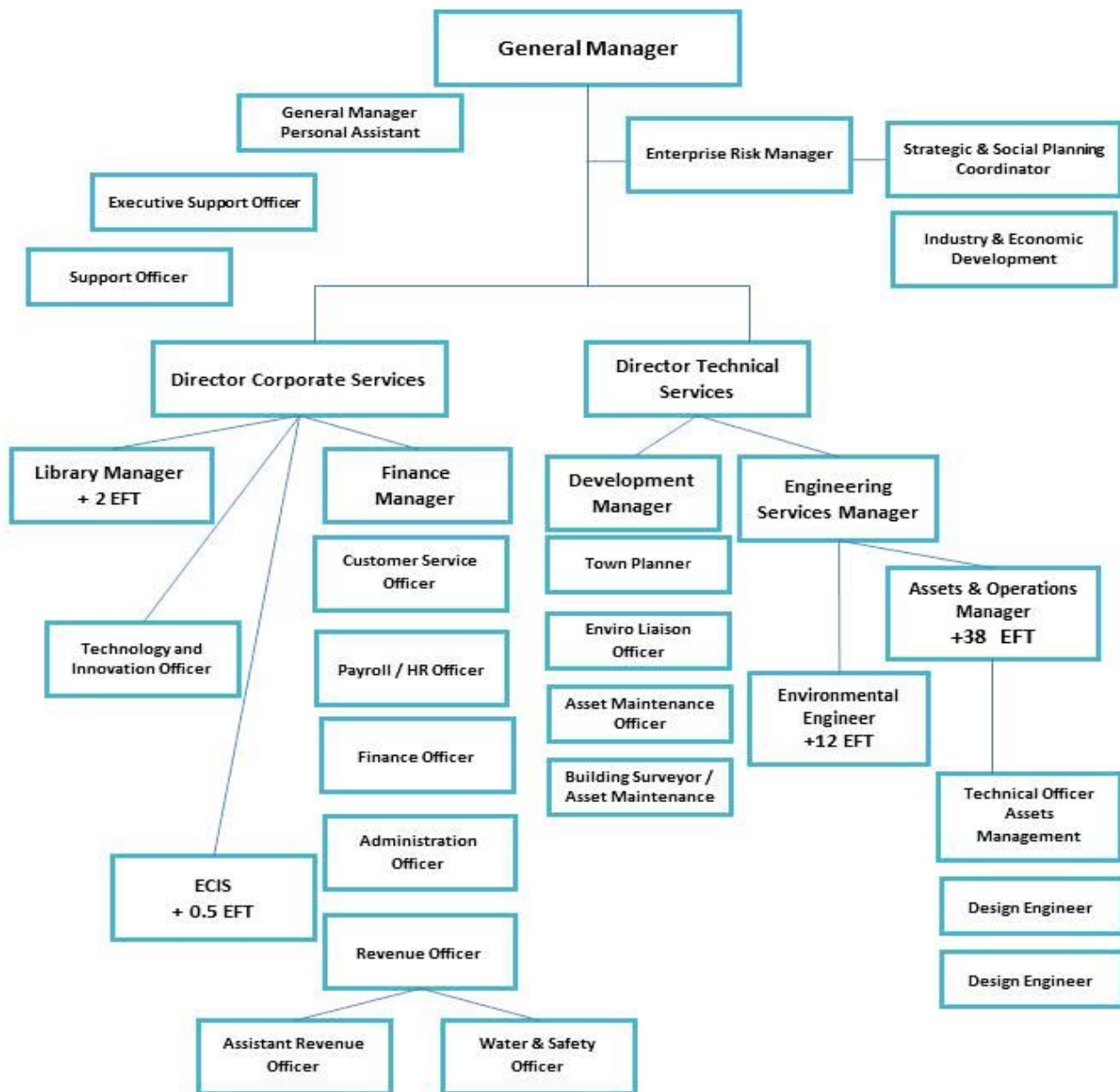


Figure 1 Organisational Structure

Council Workforce

In February 2017, there were 87 persons employed by Berrigan Shire Council. This number fluctuates throughout the year and is the result of the employment of casual staff such as pool lifeguards. As with previous years, the majority of Council employees are men employed on a full-time basis by contrast, women are more likely to be employed on a part-time or casual basis.

	Council Governance	Corporate Services	Technical Services	EFT	Full-time	Trainee	Part-time	Casual	Total
Male	1	4	60	65	64	1	0	0	65
Female	5	16	1	22	20	0	1	1	22
Total	6	20	61	87	84	1	1	1	87

Table 2: Profile of Council Workforce

The median age of a Council employee in February 2017 was 47 years of age a 5 year decrease in median age when compared with median age of employees in 2012. This means that more than 50% of the Council workforce is aged 47 years of age or over. Eighteen (18%) of the Council's workforce is aged over 60 years: reflecting no change in the number of employees aged 60+ across a 5-year period. The most common single 5-year age group for Council employees has changed. The 46 – 50 years of age cohort, comprises 16% of the Council's employees: displacing, for the first time in the past seven years, the 50 – 55 years of age cohort as the most common single 5-year age group.

By contrast, 18 employees were aged under 35 years of which a third of these are women; with only one working in a part time role.

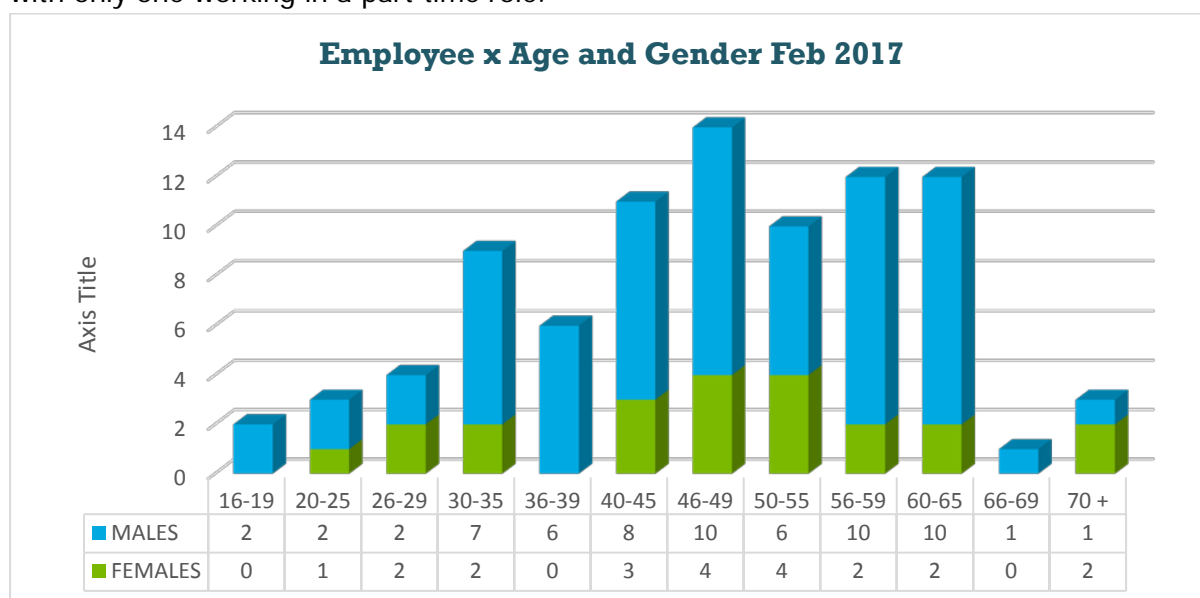


Figure 2: Employees x Age & Gender

The average Council employee has been working with the Council for ten years moreover, 13% of Council employees have been employed for 20 years or more.

On the other hand, 33% of the Council's workforce has been with the Council for five years or less than 5 years. This includes key positions in Finance, Rates, Economic Development, Development Services and Engineering Services.

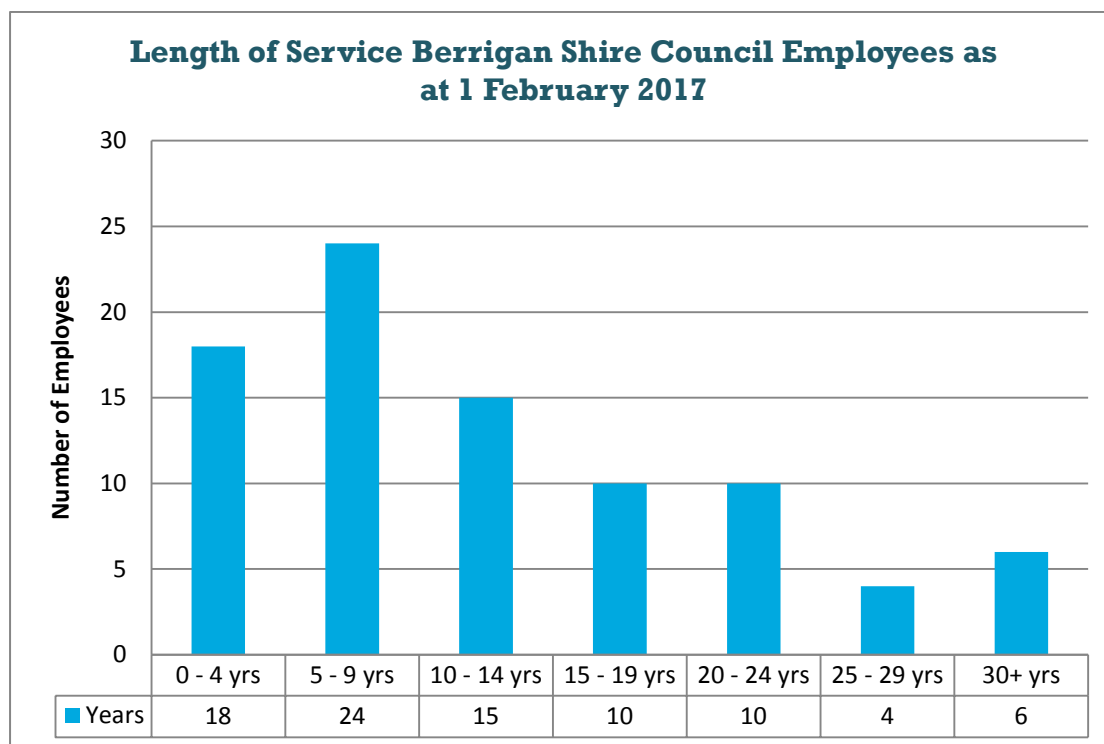


Figure 3: Length of Service

Skills Shortages

In the past four years that Council has continued to experience turnover in key professional and primarily technical services positions. While acknowledging that local government throughout NSW in rural and regional areas experiences difficulty attracting, recruiting and retaining finance, engineering and strategic-planning professionals. The Council has managed to recruit sufficiently skilled and experienced professionals to these vacancies as and when they have arisen. The Council's relatively flat organisational structure does not provide opportunities for internal progression to, and succession planning for senior professional positions: Engineering, Accounting, and Development Services. There is, however, support for employees through succession planning to identified positions, and consideration will be given by this Plan to promoting participation in a whole of Council project teams to develop new and transferable skills. Similarly, there are also provisions within the Council's performance and development program to support employees undertake further studies should they wish to gain professional qualifications.

Staff retention

The Council, in the past 4-years has been successful in retaining staff while maintaining a steady overall rate of staff turnover. Reflecting an industry trend that Local Government employees traditionally stay with their employers for significant periods of time. Based on the People Matters Survey (2016) conducted by the University of Technology Sydney (Figure ?) and completed by 58 employees or 56% of Council staff historical explanations for this

trend: job security (4%) and work / life balance (0%) appear to not be factors that motivate Council's employees (respondents) decision to remain with Council. Not surprisingly, better pay and benefits for (14%) of respondent employees is the primary motivation followed by 'improved career opportunities' for a further (10%) of respondents; with 'greater recognition for their work' (10%); and 'improved learning and development opportunities' (10%) also being the primary motivation for a further 20% of respondents.. The implications for a smaller Council with a limited budget and flat structure, is that there is almost no capacity to increase salaries or offer diverse career progression pathways. Therefore, to retain staff, the Council should focus on the motivators that it can within its resources influence and change and which canvass the primary motivators of 66% of employee survey respondents.. Namely, 66% of survey respondents ranked the following as factors that would motivate them to remain working at Council:

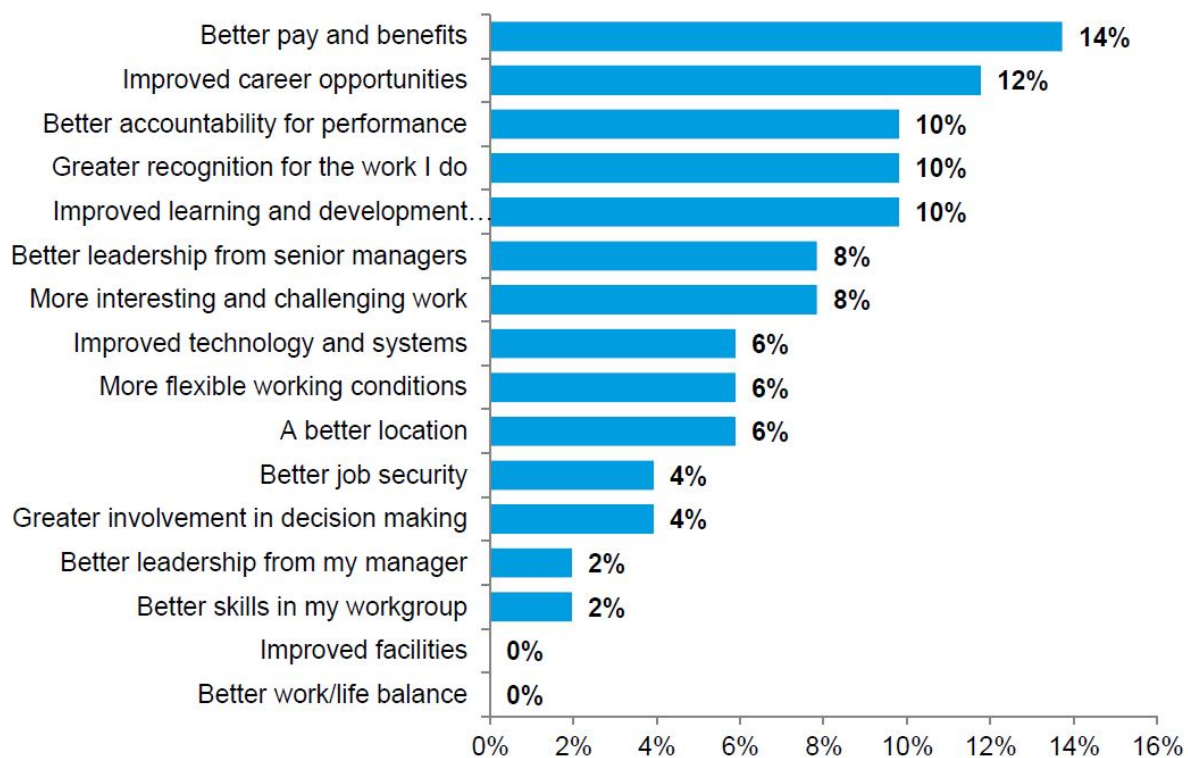
- Better accountability for performance (10%);
- Greater recognition for the work I do (10%);
- Improved learning and development opportunities (10%);
- Better leadership from senior managers (8%); and
- More interesting and challenging work (8%).

Figure 4: Motivation to stay

People Matter Survey – Berrigan Shire Council 2016

Survey Question: Please rank the top five factors that would motivate you to stay in your current organisation?

Distribution of responses for those factors ranked in first place by survey respondents



Staff Survey

Council staff (December 2016) completed a the People Matters Survey as part of University of Technology Sydney Project designed to pilot this Survey for use by NSW Local Government. The survey was completed by 56% of the Shire's full-time, part-time and casual workforce including their managers and supervisors. A total of 58 hardcopy surveys were completed out of a possible 102 hardcopies. Not all questions were answered by survey respondents. Thirty (36) respondents or 63% indicated that on a typical work day they worked the majority of their day indoors with the balance of respondents to this question 21 employees or 37% of survey respondents selecting that they worked outdoors. The survey results therefore, are in this regard, reliably indicative of the views of indoor staff but should be treated with caution as the sample is not representative and therefore should not be generalized for outdoor staff.

Survey questions and their supporting rationale are included as an appendix .

The People Matters Survey is a standard work practices survey that canvasses eight factors proven to positively impact and enhance employee and organisational work practices.

Mapped to this Plan's strategic themes the Berrigan Shire Council People Matters Survey (2016) results provide an insight into employees' perception and experience of:

1. Their Role – (Attraction)
2. Their Workgroup – (Attraction)
3. Their Performance and development (Training)
4. Their Manager (Retention)
5. Their Senior Manager (Retention)
6. The organisation (Recruitment)
7. Diversity and inclusion; and (Recruitment & Retention)
8. Motivation to stay (Retention)

The following summary of topline results should be read recognising the following:

- Overall agreement refers to agree and strongly agree ratings combined
- Overall disagreement refers to disagree and strongly disagree ratings combined
- Round to the nearest percent may mean that total percentages may not equal 100%

Figure 5: People Matters Survey Top Line Result - Role



Attraction

Role

This result suggests that Council employees generally have a good understanding of their role and the requirements of this job. A result that could be used to demonstrate to future employees that the Council is a workplace where staff generally know what is expected and in doing so feel that they are contributing to organisation and community objectives.

And in doing so generally have the tools and resources needed to do their job effectively.

Workgroup

Similarly, survey respondents reported that within their workgroup their experience was that their workgroup worked collaboratively, that there was good team spirit and that members helped and supported each other: factors that can be used to promote the workgroup and attract prospective employees.

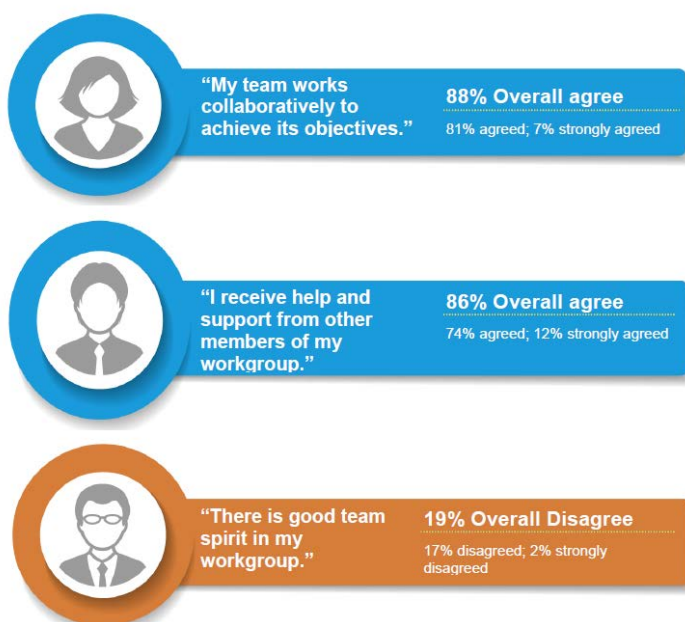


Figure 6: People Matter Survey Topline Result - Workgroup

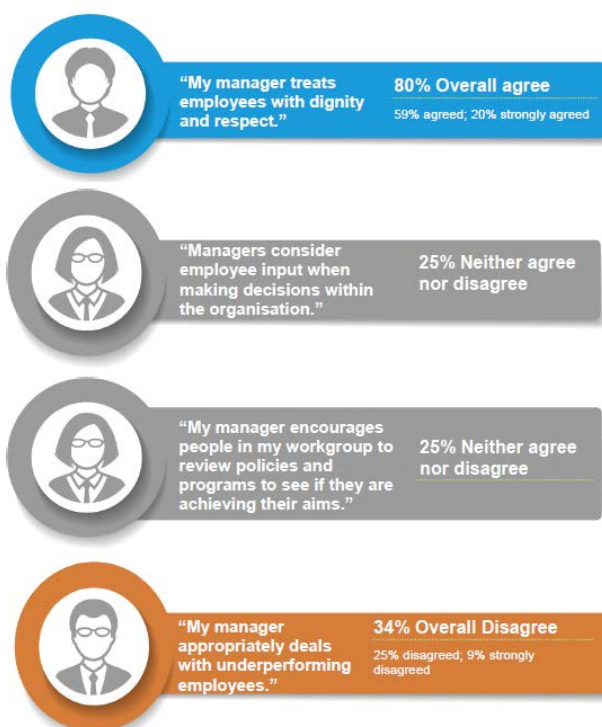
Recruitment

The Organisation

Within local government and business more generally organisations that earn and sustain high levels of public trust, and in doing so undertake improvements in response to community needs are viewed by prospective employees as organisations that in addition to being attractive places to work are also more importantly organisations that will enhance their career and future employability. Therefore, actions that enhance organisational performance and reputation are likely in a competitive market to ensure that the Council's organisational and recruitment processes are surprise free and mutually beneficial.



Figure 7: People Matter Survey Topline Result - Organisation



Retention

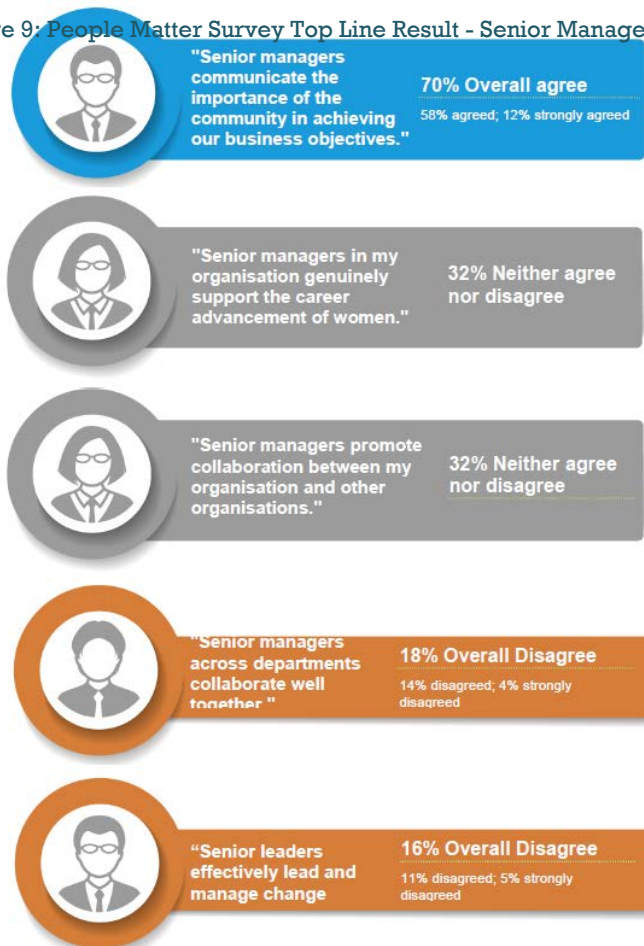
Their Manager and Their Senior Manager

Employers are more likely to retain productive staff when the individuals, their skills and the work they undertake is valued by the organisation and organisational leaders effectively communicate, model organisational values and in doing so support and promote collaboration between workgroups and innovation by employees.

Figure 8: People Matter Survey Topline Result - Workgroup Manager

The results suggest that a significant number of survey respondents 80% believe that their direct manager treats employees with respect. There is however, scope for improvement as a 25 percentage of employees were ambivalent with respect to employee input into Council decision-making. Suggesting that actions that engage a broader cross-section of Council employees in decision-making and the review of policies and programs may be effective in

Figure 9: People Matter Survey Top Line Result - Senior Manager



retaining staff who would like to contribute but who for organisational and or individual reasons do not do so.

The issue of operational managers response to underperforming employees requires exploration and is action in this Workforce Plan by the Council's commitment to developing the leadership capabilities of senior managers and Council overseers. Similarly, survey respondents reported an overall agreement that Senior Managers communicated the importance of community in achieving the Council's objectives but were ambivalent with respect to Senior Manager's support for the career advancement of women and collaboration between the Council and other organisations. Analysis suggests that the relatively flat organisational structure together

with limited career paths within this structure particularly for the predominately female corporate services team may account for this ambivalence. As do resource constraints in terms of the time away from the workplace that is requisite to the development of collaborative relationships outside of the organisation.

The Council's investment in its workforce is significant and while it has been successful in attracting and recruiting staff to non-professional positions – the retention of these employees requires actions that mediate the impact of structural barriers to career advancement, organisational learning and collaboration. Issues highlighted by employees responses to questions about workplace factors that would motivate an employee to stay and already discussed. The follow up question asked 'if you could change one thing to improve the effectiveness of your workplace, what would it be? The responses to this question are included in the appended UTS Survey Report and summarized as a Word Cloud. Suggesting that actions that promote better leadership and management of staff by

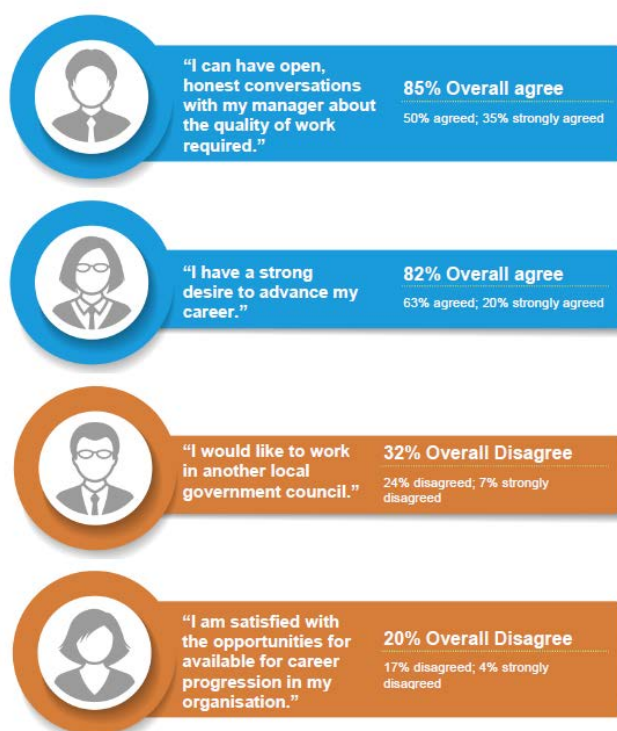
Issues for Berrigan Shire Council

The demographic profile of the Shire community – both now and into the future – combined with the sector-wide shortage in key professional areas such as Town Planning, Engineering and Finance together with the wages and career expectations of younger professionals continues to be a significant issue for Council in its consideration of the medium to long-term workforce requirements of its *Delivery Program*. As are the actions Council can take to attract, retain, and train its workforce.

In summary key strategic issues remain:

- **The age of the Shire's working population.** As the Shire's population ages, the number of local people actively looking and available for work continues to decrease.
- **Balancing the mobility of skilled and motivated staff with perceptions of or real organisational inertia.** This is an industry-wide issue for local government and is a multi-dimensional and complex issue made all the more problematic in the context of the changing community expectation, costs associated with training and development of staff, competition for the recruitment and retention of staff; and limited career pathways within the Council's organisational structure.
- **Attraction and retention of personnel.** While the Council does not have the same level of difficulty experienced by Shires to its west. It will continue to be experience retaining professional, technical and skilled customer service staff. Due, in part, to sector shortages, the competitiveness of Council's salary package, and opportunities for local career development and progression.
- **An ageing workforce and succession planning** – While in the past 4 years the Council has had some success in lowering the median age of its workforce. In

Figure 11: People Matter Survey Top Line Results - Organisation



common with other organisations that operate within ageing communities there are also a number of issues related to corporate knowledge, succession planning, work health and safety, and transition to retirement that require consideration and planning. Depending on the physical requirements of the position and the skill set required there is with the Council recognition that some positions are generic and amenable to job re-design with no impact upon service delivery. On the other hand there are also a number of positions where there is limited scope or indeed organisational capacity within Council for other staff to undertake tasks / or alternative tasks and or to acquire the necessary skills and experience associated with the role.

- **Employment of young people** – Council has, in general, accepts the notion that in order to attract and retain young people that opportunities should be provided by way of scholarships and traineeships. While it will continue to offer traineeships, as and when vacancies arise it will do so after testing the market for trained staff. On the otherhand, the Council remains committed to its scholarship program. The results of which have not necessarily directly benefit the Council through subsequent employment but which promote Local Government and rural communities to younger generation of professionals.
- **Changing nature of work and impact of regulation** – Regulation and the changing nature of work is placing increased demands upon the technical knowledge, analytic, and literacy skills of Council employees in a wide range of positions. Moreover, this is particularly evident in roles where these skills were previously either not needed or a priority e.g: Water Supply and Distribution staff.
- **Section 355 Committee management of Council facilities and community assets** – Section 355 Committee's within their delegation manage or control the day to day operations of Council / community assets with a replacement value of \$24 million. Regulation and the changing nature of volunteering is placing increased demands upon Council arrangements for the management of these assets and volunteer involvement in Section 355 Committees. These issues are now being addressed through the implementation of the Shire's *Volunteer Strategy and Action Plan 2012 – 2016*.
- **Staff survey results** – staff survey results provide an insight into workforce development issues related to staff training, attraction and retention that are in the direct control of Council and its executive management team. Key survey results include:
 - 98% of surveyed employees 'understand what is expected of me to do well in my role'
 - 88% of surveyed employees agree overall that 'my team works collaboratively to achieve its objectives
 - 85% of surveyed employees agree overall that 'I can have open, honest conversations with my manager about the quality of work required'
 - 90% of surveyed employees agree overall that 'My organisation strives to earn and sustain a high level of public trust'; and that
 - 86% of survey employees agree that 'Age is not a barrier to success in my organisation'.

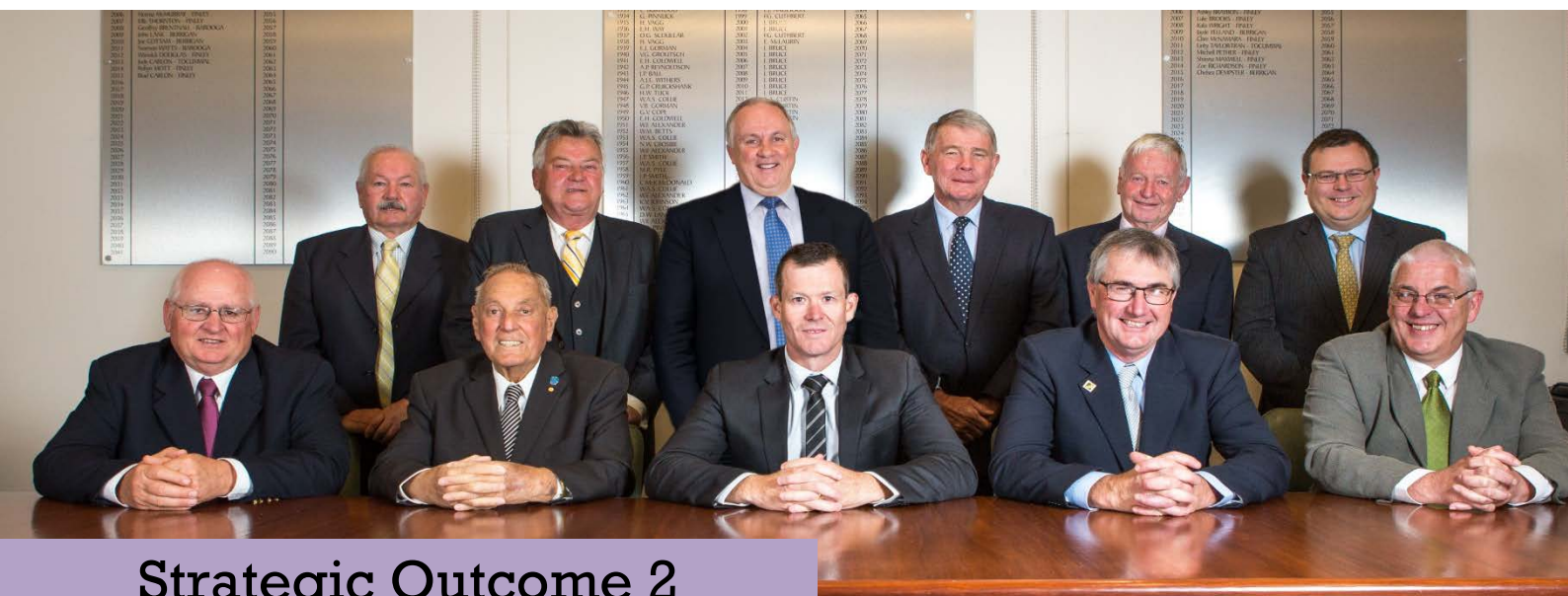
Work Force Management & Development Plan Implementation

The Shire's Executive Management Team is responsible for identifying the resources (human, financial and technical) required to implement the following Workforce Development Action Plan.

Council managers and supervisors remain responsible for coordinating the Plan's implementation in the areas of their expertise and for monitoring and ensuring that training developed in response to legislative and technological change is relevant and effective.

The Workforce Development Action Plan includes actions where the issues identified are:

1. In the direct control of Council; or
2. Issues that Council as an employer does not control but can influence.



Strategic Outcome 2

Good government

Workforce Development Action Plan-Attract and Recruit

Berrigan Shire 2027 Strategic Outcome	2.0	Good Government
Berrigan Shire 2027 Objective	2.2	Council operations support ethical, transparent and accountable corporate governance
Delivery Program Objective	2.2.2.5	Manage human resource and work-force development activities through the implementation of the Berrigan Shire's Workforce Development Plan 2017 - 2021
Workforce Development Outcome		Attract and Recruit
Workforce Development Objective	2.2.2.5.1	Identify, attract and recruit an appropriately qualified and flexible workforce.

What is the issue?	Op. Plan Ref No.	What will we do about it?	What will be the result?	How will we measure it?	Who will coordinate it?	17/18	18/19	19/20	20/21
A decline in the Shire's working population.	2.2.2.5.1.1	In partnership with our communities market and promote the lifestyle and liveability of our communities to attract local government and other professionals with families	Increased awareness of services and facilities by new residents / employees and prospective employees	Community Survey Results 2016 Staff survey 2016	DCS	✓	✓	✓	✓
Employment of young people	2.2.2.5.1.2	Continue Council support of <ul style="list-style-type: none"> • CSU Accommodation Scholarship • Traineeships 	Young people will have the opportunity of remaining close to home while studying	Report in Annual Report	DCS	✓	✓	✓	✓
	2.2.2.5.1.3	Investigate opportunities for partnerships with TAFE and school based traineeships	Increase in the local 'pool' of young people with vocational qualifications	Report in Annual Report	DCS	✓	✓		

What is the issue?	Op. Plan Ref No.	What will we do about it?	What will be the result?	How will we measure it?	Who will coordinate it?	17/18	18/19	19/20	20/21
Ability to employ a wider range of skilled staff (FFF Improvement Plan Actions)	2.2.2.5.1.4	In partnership with our communities market and promote the lifestyle, liveability of our communities to attract local government and other professionals with families	Increased awareness of services and facilities by new residents / employees and prospective employees	Survey / Poll of prospective applicants re: their information requirements	DCS	✓	✓	✓	✓
	2.2.2.5.1.5	Continue Council support of CSU Accommodation Scholarships and trainee ships	Young people remain close to home while studying or engaged in workplace training	Annual Report to Council	EIDL	✓	✓	✓	✓
	2.2.2.5.1.6	Actively use skilled migration programs and sponsor Section 457 visa holders for vacant professional / technical services positions	Council operations are delivered in a timely and efficient manner	No of positions filled No. of positions vacant for more than 12 months	DTS	✓	✓	✓	✓
	2.2.2.5.1.7	Establish traineeship position Water and Sewer Operations	Succession planning for Water and Sewer Operations	Employment of Trainee Water and Sewer Operator	DTS	✓			
	2.2.2.5.1.8	Actively promote to current and prospective employees the career development, packaging and work/life benefits provided by Council employment	Increase in the % of Council employees reporting extremely satisfied with work/life balance	Survey of Employees	SSPC	✓	✓	✓	✓
Location and Competitiveness	2.2.2.5.1.9	Monitor local government remuneration packages and identify regional benchmarks prior to recruitment and advertising vacancies	Competitive Remuneration	Through participation in Statewide Benchmarking surveys	DCS	✓	✓	✓	✓

Workforce Development Action Plan - Retention

Berrigan Shire 2027 Strategic Outcome	2.0	Good Government
Berrigan Shire 2027 Objective	2.2	Council operations support ethical, transparent and accountable corporate governance
Delivery Program Objective	2.2.2.5	Manage human resource and work-force development activities through the implementation of the Berrigan Shire's Workforce Development Plan 2017 - 2021
Workforce Development Outcome		Retention
Workforce Development Objective	2.2.2.5.2	Increase the engagement and retention of Council's professional and technically skilled workforce.

What is the issue?	Operational Plan Reference No.	What will we do about it?	What will be the result?	How will we measure it?	Who will coordinate it?	17/18	18/19	19/20	20/21
Balancing the mobility of skilled and motivated staff with perceptions of or real organisational inertia.	2.2.2.5.2.1	Offer career development opportunities through backfill and succession planning for identified positions in accordance with Council policy	Increase in the % of Council staff reporting improved career opportunities	Baseline Measure Staff Survey 2016 People Matter Survey 2020	DCS	✓	✓	✓	✓
	2.2.2.5.2.2	Promotion and backfill of vacant positions by appropriate internal applicants	Increase in the % of Council staff reporting greater recognition for the work I do	Baseline Measure Staff Survey 2016 People Matter Survey 2020	GM DTS DCS	✓	✓	✓	✓
Succession / Career Development	2.2.2.5.2.3	Directors and managers to identify and develop succession plans for identified positions		No. of positions identified as opportunities for succession planning	DTS DCS Managers	✓	✓	✓	✓

What is the issue?	Operational Plan Reference No.	What will we do about it?	What will be the result?	How will we measure it?	Who will coordinate it?	17/18	18/19	19/20	20/21
Management and Operations	2.2.2.5.2.4	Increased awareness and improved access by all staff to the publication of Weekly Issues	Improved organisational learning and development	Baseline Measure Staff Survey 2016 People Matter Survey 2020	DCS Technical Services Managers & Supervisors	✓		✓	
	2.2.2.5.2.4	Monitor the cost to the organisation of carrying leave balances and enforce current leave policy	Opportunities for succession planning and or career development will be created Improved work/life balance Reduction in the cost to the organisation of carrying over leave balances	Annual Audit	DCS	✓	✓	✓	✓

Workforce Development Action Plan – Training and Skills

Berrigan Shire 2027 Strategic Outcome	2.0	Good Government
Berrigan Shire 2027 Objective	2.2	Council operations support ethical, transparent and accountable corporate governance
Delivery Program Objective	2.2.2.5	Manage human resource and work-force development activities through the implementation of the Berrigan Shire's Workforce Development Plan 2017 - 2021
Workforce Development Outcome		Training and Development
Workforce Development Objective	2.2.2.5.3	Strengthen workplace training and skills

What is the issue?	Operational Plan Reference No.	What will we do about it?	What will be the result?	How will we measure it?	Who will coordinate it?	17/18	18/19	19/20	20/21
Changing nature of work and impact of regulation	2.2.2.5.3.1	Provide access to training related to regulatory and statutory compliance	Professionally competent and skilled workforce	Gap analysis Training Plans Training Provided Report of training activities Annual Report	DTS DCS Managers	✓	✓	✓	✓
	2.2.2.5.3.2	Establish a system that will report to Managers gaps in the implementation of Performance Management Training and Action Plans							
	2.2.2.5.3.3	Identify, as part of training plans, skills gaps and provide competency based AQF accredited training				✓	✓	✓	✓

What is the issue?	Operational Plan Reference No.	What will we do about it?	What will be the result?	How will we measure it?	Who will coordinate it?	17/18	18/19	19/20	20/21
Inclusive Workforce	2.2.2.5.3.4	Identify through review of position descriptions job re-design opportunities which are responsive to needs of a workforce that meets its statutory requirements to be inclusive and responsive to the needs employees as carers and as they age.	Competent and skilled workforce	Gap analysis Job Re-design Annual Report Disability Inclusion Plan	DCS DTS			✓	
Changing nature of work and the impact of new technologies	2.2.2.5.3.5	Identify, as part of training plans, the likely impact of new technologies and change in community expectations.	Competent and confident workforce responsive to change in community expectations	Review of training plans	DCS		✓	✓	✓
	2.2.2.5.3.6	Develop opportunities to enhance organisational learning through multi-disciplinary or cross team collaboration	Enhanced knowledge and understanding of new technologies and work practices	No. of participants multi-disciplinary or cross team collaborations	DCS DTS		✓		✓
Section 355 Committee management of Council facilities and community assets		Review the recommendations of Berrigan Shire Volunteer Strategy	Sustainable Section 355 Committee management of the Shire's facilities and community assets	Strategy completed and recommendations considered by Council	DCS	✓			
Knowledge, creativity and innovation (FFF Improvement Plan)	2.2.2.5.3.5	Encourage and support staff through performance management system to identify and pursue technology and innovation in their field	Organisational learning and knowledge transfer	Gap Analysis	DCS	✓		✓	
Advanced skills	2.2.2.5.3.6	Support the professional development	Skilled and professional	Gap Analysis	DCS		✓		✓

What is the issue?	Operational Plan Reference No.	What will we do about it?	What will be the result?	How will we measure it?	Who will coordinate it?	17/18	18/19	19/20	20/21
in strategic planning and policy (FFF Improvement Plan Action)		of staff engaged in strategic planning and policy development roles	workforce						

Appendix – People Matter Survey Results Berrigan Shire Council 2016

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Berrigan Shire 2027



Berrigan Shire 2027: Our Community Strategic Plan
Endorsed by the Berrigan Shire Council on behalf of our
local communities

Our Vision

In 2027 we will be recognised as a Shire that builds on and promotes our natural assets and advantages to create employment and economic activity to attract residents, families and tourists

Creating our Preferred Future

Berrigan Shire 2027 is the third Community Strategic Plan developed by the Council in partnership with our communities. It is a common strategic planning lens or framework that can be used by other agencies, our local community and the Council to demonstrate the steps we are taking to realise the aspirations of our community. It is also the Shire Council's statement about how it will work with local communities and other levels of government.

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Cr Matthew Hannan
Mayor
Berrigan Shire Council

Foreword

Berrigan Shire 2027 and its Vision reflect the comments, views and preferred future of our communities.

It is also an example of our communities, Council and community groups' willingness to think about our future despite the continuing challenge and uncertainty of the Murray-Darling Basin Plan. In particular, the ongoing impact its reforms have on the management of the River and our agriculture and tourism industries.

Our Community Strategic Plan **Berrigan Shire 2027** is a common framework for measuring the achievement of **Berrigan Shire 2027** strategic outcomes of:

1. Sustainable natural and built landscapes
2. Good government
3. Supported and engaged communities
4. Diverse and resilient business

The Community Strategic Plan describes what Council and our community can and is doing to make the Vision that underpins **Berrigan Shire 2027** happen and why the actions we take are important.

Priority projects and initiatives include:

- Continued investment by the Council in the maintenance and further development of the Shire's network of critical physical infrastructure: levees, roads, storm water, water, sewer and waste management facilities
- Redevelopment of the Tocumwal Foreshore Reserve
- Engaging communities in the implementation of *Berrigan Shire 2027* projects and initiatives
- Marketing and promoting the lifestyle and liveability of our communities
- Continuing to plan for the diverse needs of our community which include families with young children and our older residents
- Working in partnership with the NSW State Government and the Commonwealth Government on the development of the Shire's regional / freight and industry infrastructure – Tocumwal Intermodal Facility and Tocumwal Aerodrome

Berrigan Shire 2027 provides an opportunity for our communities, other levels of government, business and Council to work together on the achievement of our communities' Vision.

Continuing the journey commenced with our communities (2011) **Berrigan Shire 2027** is our roadmap for the next ten years describing where are we now?; where do we want to be and how we are going to get there?

Council's Corporate Values

Council values

- Integrity
- Leadership
- Selflessness
- Objectivity
- Accountability
- Openness
- Honesty
- Respect
- Trust and Teamwork
- Advocacy
- Partnership

Integrated Planning and Reporting

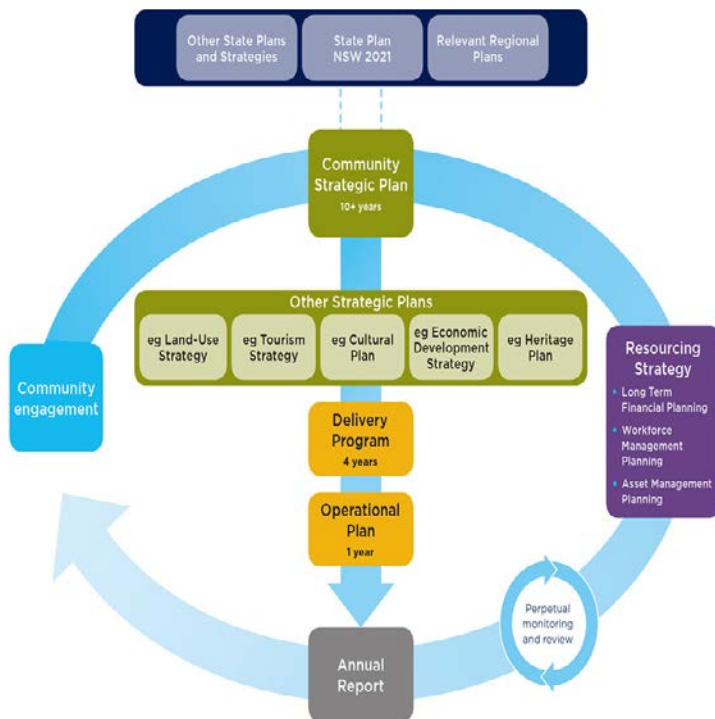


Figure 1: Integrated Planning and Reporting Framework

Source: Office of Local Government NSW (2016)

Councils in NSW are required to plan and report on local government activities by the Local Government Act 1993. **Berrigan Shire 2027** is an essential element of the integrated planning and reporting framework for NSW local government. A strategic framework which includes

- 10 year+ Community Strategic Plan
- Ten-year Resourcing Strategy
- Four-year Delivery Program
- Annual Operational Plan; and
- Annual Report

Berrigan Shire 2027 is the Council's and our communities' 10-year strategic plan. A Strategic Plan that considers and is integrated with the plans and the regional priorities of State Government Agencies (Figure 1). It is also a plan which can be used by our communities, Council and other agencies to identify, influence, and respond to the issues that contribute to the social and economic wellbeing of our communities, the productiveness of our farms and sustainable use of the River and its environs.

Developed in consultation with our communities **Berrigan Shire 2027** describes not only big picture change but also local actions, projects and initiatives with the potential to leverage resourcing and support from Regional and State Agency plans.

Berrigan Shire 2027 Community Engagement

The newly elected Council November 2016 reviewed the previous Council's, and our communities' progress in implementing our Community Strategic Plan. Resolving at the October 2016 Council Meeting that in addition to the engagement undertaken by the Council 2012 - 2016 and which informs the ongoing development of Council Strategies and Plans that a 4-week community engagement program would be conducted to guide the development of **Berrigan Shire 2027**. A copy of the [Community Engagement Report Berrigan Shire 2027](#) is available on the Council's website.

Held November 2016 the Council's community engagement program invited comment and the participation of residents and local business in the development of **Berrigan Shire 2027**. Council subsequently considered survey responses and feedback from community members at street stalls. Also, the outcome of the review conducted as part of the previous Council's End of Term Report, and the result of a desktop review of the external environment – State and Regional Plans. Noting that this review and the Council's community engagement program identified no significant issues warranting changes to the Vision, Strategic Outcomes and Objectives of the LGAs Community Strategic Plan.

Integrated Planning and Reporting Principles

Council will

- Identify and prioritise key local community needs and aspirations and in doing so consider regional priorities.
- Identify strategic goals to meet those needs and aspirations.
- Develop activities, and prioritise actions, to work towards the strategic goals.
- Ensure that the strategic goals and activities to work towards them may be achieved within council resources.
- Regularly review and evaluate progress towards achieving strategic goals.
- Maintain an integrated approach to planning, delivering, monitoring and reporting on strategic goals.
- Collaborate with others to maximise achievement of strategic goals.
- Manage risks to the local community or area or to the council effectively and proactively.
- Make appropriate evidence-based adaptations to meet changing needs and circumstances

Berrigan Shire: The Local Government Area

Berrigan Shire (pop 8416) on the New South Wales and the Victorian border is three hours north of Melbourne (270 km) and 7 hours (670 km) south-west of Sydney. A rural community with Murray River tourism and exceptional recreation, social and health services and facilities in its four towns (Berrigan, Barooga, Finley and Tocumwal) the Shire's towns also service surrounding dry land and irrigated farming districts.

European settlement dates from the late 1840s with land used mainly for cropping and grazing. When the Shire of Berrigan was established in 1906 the fortunes of and the population of the Shire, in its early years fluctuated in response to economic and environmental conditions. This uncertainty, however, changed with the expansion in the 1960s of irrigated agriculture.

Today continued development is most evident in the Murray River (NSW and Victorian) border townships of Barooga and Tocumwal. These are towns and communities that attract families to rural lifestyle blocks and also retirees from metropolitan Melbourne. While the towns of Berrigan and Finley remain important sub regional service centres servicing the outlying communities (e.g.: Blighty, Jerilderie, Savernake) of the neighbouring LGAs of Edward River, Murrumbidgee and Federation Councils.

Berrigan Shire 2027: Policy Context

The system of local government in NSW is changing. Recent reforms reinforce the need for all levels of government including local government to plan and be responsive to change in the social, economic and environmental expectations and needs of our local communities.

Within this system of local government the Council's role includes:

- Facilitating engagement with the local community by the Council, Councillors; and also
- Promoting the local community's engagement in and of the agencies that make up the NSW system of local government.

What does this mean for Berrigan Shire Communities?

What we know is that service planning and decisions about the retention and development of services used by our communities depend on population forecasts and the assessment of other levels of government about the capacity of rural communities to adapt and be resilient in the face of social, economic and environmental change.

Further rural communities that are distant from or outside the periphery of a NSW regional service centre will continue to experience significant difficulty in attracting state government investment therefore, new private investment.

Berrigan Shire 2027, therefore, envisions a whole of community response to jobs creation and enterprise to support:

- The attraction and retention of young people and families.
- The provision of social and health services.
- The maintenance and redevelopment of existing facilities and infrastructure.
- Sustainable use and the development of our natural resources.

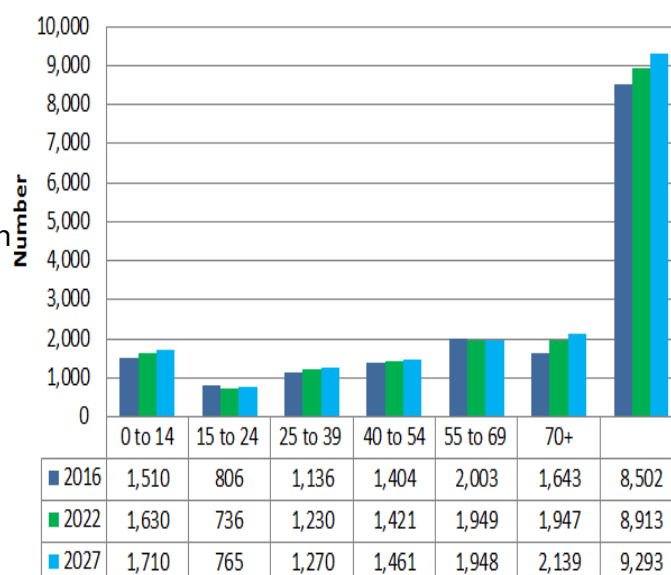
What does the future look like for Berrigan Shire Communities?

Our Shire is expected to experience steady growth, particularly in the towns of Barooga and Tocumwal. In 2027 there will be:

- 792 more people living in the Shire.
- 4,087 people 55 years of age and older
- Continued increase in the number of people living in the Shire; and
- Inward migration will also continue

(Source: <http://forecast.id.com.au/Berrigan>)

Forecast Population Change x Age



Our Challenges

- Ageing population and how we re-prioritise current expenditure to meet community needs
- Sustainability of the Shire's current expenditure on essential and current infrastructure
- Impact of **The Murray Darling Basin Plan** on irrigated agriculture and the Visitor Economy
- Cost of energy and fuel
- Impact of external political environment on the Shire's industries and jobs
- Lower than Murray Darling Basin average per capita income
- Ageing demographic and access to social services and public transport
- NSW community awareness, public safety and health promotion campaigns are not broadcast via Victorian media outlets

A Vision for Berrigan Shire

In 2027 we will be recognised as a Shire that builds on and promotes our natural assets and advantages to create employment and economic activity to attract residents, families and tourists.

Reviewed with our communities in 2016 through street stalls and an online survey the vision reflects the top 3 preferred futures of our communities that

1. Families with young children will want to live in or come to the area
2. People will be more concerned about their health and wellbeing
3. Tourists will go out of their way to come to the area

Online Survey and Street Stall Respondents

- 23% Berrigan
- 11 % Barooga
- 34% Finely
- 32 % Tocumwal

The overwhelming message from our communities in 2011 and in 2016 remains that our communities valued the Shire's natural assets and advantages:

- Lifestyle
- The Murray River
- Irrigated Agriculture; and
- Tourism

Further, there is continued support and a belief in the promotion and development of these natural assets and advantages. To create the economic prosperity needed to meet the challenges posed by an ageing population, and increasing demands and expectations that visitors to the area experience a high level and standard of public amenity. And that the Council and other levels of government invest in the infrastructure needed by our agriculture and transport industry, and visitors to the region.

Berrigan Shire 2027 is, therefore, and the achievement of its Vision and priorities, a collaboration requiring the involvement of our communities, individuals within our communities, local businesses, and Council. Also, it requires engagement and collaboration with other levels of government and the non-government service providers that outreach to and provide services in our towns.

Plan Framework & Outcome Hierarchy

Berrigan Shire 2027 strategic outcomes describe the improvement or change in the social, economic, civic leadership and environmental conditions envisaged by Berrigan Shire communities.

The Plan's 'logic' of strategic outcomes and supporting objectives, Council outputs and resourcing (defined in the following table) describes what will be done. Why it is important and the effect / change that it will have on the local area, our economy, council operations and our natural environment.

Focus	Outcome	Description
Aspirational	Vision for Berrigan Shire	Preferred Future to be created in the environment, economic and social conditions influencing or impacting our preferred future
10 year Outcome (Long term) Social, Civic Leadership, Economic & Environmental	'Improvement or change in the social, economic, environmental, civic conditions	Describes what will be done, why it is important and the effect or change that it will have on local area / economy / council operations / natural environment. The results to be achieved. Observed outcomes are measured against benchmarks – indicators.
Inputs 10 year Resourcing Strategy Core Council Activities	Resources needed to achieve the Vision and in doing so Deliver Core Council Activities	Inputs or resources (human, economic and natural) needed to achieve the vision which include: <ul style="list-style-type: none"> • Time • Money / physical assets/plant • Staff • Plans/Policies Systems that monitor and report on progress
Outputs 4 yr Delivery Program	Improvement or Change in how community / Council assets are managed or Core Council activities or services are delivered	The result of what is planned and implemented – Delivery Program in Outputs. Outputs are measured in the number of hours, number of service users, cost of delivery, etc. Can also include service level issues such as accessibility, response time, and overall satisfaction. Intermediate outcomes. Events or results that contribute to lead to long-term outcomes – milestones.
Council Actions Annual Operational Plan	Council activities/services or CSP Projects	What is done – the strategies used and actions taken that contribute to the social, economic, or environmental conditions of Berrigan Shire communities.
Council's Role	In accordance with the Berrigan Shire 2027 : Resourcing Strategy Council provides services, facilitates community engagement, advocates and partners with our local communities in the development of projects and activities that progress <i>Berrigan Shire 2027</i> objectives	

Monitoring & Reporting on our Performance

Berrigan Shire 2027 strategic outcomes describe the improvement or change in the social, economic, civic leadership and environmental conditions envisaged by Berrigan Shire communities.

The Council's **Berrigan Shire 2027 Monitoring Framework** incorporating NSW Office of Local Government Fit for the Future benchmarks and the Financial Management principles described in the Local Government Act 1993 is used to:

1. Measure and report on the implementation of the Community Strategic Plan: **Berrigan Shire 2027**
2. Inform the preparation of Council's End of Term Report
3. Measure and report on the implementation, financial sustainability and effectiveness of the Council's Delivery Program
4. Fulfil statutory requirements pursuant to **Local Government Act 1993**

Strategic Outcome 1

Sustainable natural and built landscapes

Development decisions made today about how we move around and between our communities and use our natural resources – the River, wildlife, forests, agricultural land and water will shape the future of our communities.

The natural and cultural heritage values of our towns, the River, its forests and wildlife are intrinsically valuable and linked to the social wellbeing and economic health of our communities.

Why is this important?

Shire communities are custodians of Australia's natural, cultural and economic heritage: the Murray River. Our communities look after the health of its creeks, lagoons and forests.

Historically the River and its forests have supported the economic and social wellbeing of the people who live in our region.

Ecologically sensitive development and control of environmental hazards (waste, flood and fire) will continue this tradition and ensure that future generations and tourists enjoy the social, economic and environmental benefits of the River and its forests.

Our landscape is characterised by irrigation, cropping and grazing. Therefore, protecting and conserving the biodiversity of remnant vegetation and the wildlife it supports is critical if we are to retain and preserve the diversity and health of our natural landscapes and the wildlife it supports.

Our built landscape and its impact on our natural and social environment like our natural landscape need future-focused stewardship and management.

Visually attractive communities that embrace their heritage, welcome visitors/tourists and strengthen the social ties that connect people to place are places where people want to live, work, stay and play.

Safe local roads and walkways contribute to community health and wellbeing. Reducing the risks posed to our natural and social environment through accident, injury and the costs associated with moving about our Shire.

Strategic Objectives

- 1.1 Support sustainable use of our natural resources and built landscapes
- 1.2 Retain the diversity and preserve the health of our natural landscapes and wildlife
- 1.3 Connect and protect our communities

Actions

- 1.1.1 Coordinate strategic land-use planning
- 1.1.2 Coordinate and develop Community Participation Plans in accordance with relevant legislation and the Council's Community Engagement Framework
- 1.1.3 Enhance the visual amenity, heritage and liveability of our communities
- 1.2.1 Partner with community groups and agencies on projects that retain and preserve the health of our natural landscapes and wildlife
- 1.3.1 Coordinate flood levee, local road, sewer and stormwater asset management and planning
- 1.3.2 Manage and landfill, recycling and waste disposal

Priority Projects & Initiatives

- Invest in town entrances and the visual amenity of our streetscapes and River foreshore Reserves
- Preserve and further develop the Shire's cultural heritage and local history
- Invest in the maintenance and development of the Shire's network of critical physical infrastructure: levees, roads, stormwater, sewer and waste management facilities

Measuring Progress

- Waste diverted from landfill
- Participation rates in environmental projects
- Value of works planned and undertaken
- Service levels and standards roads
- Condition reporting of critical infrastructure and assets

What our communities can do

- Reduce, re-use and recycle organic and domestic waste
- Use energy and water efficiently
- Plant more trees, control weeds and pests
- Maintain nature strips /private reserves
- Remove graffiti from private property
- Volunteer and support Local Land Services or similar initiatives
- Participate in Development Application and Statutory Planning engagement and participation processes



Strategic Outcome 2

Good government

The development of a Community Strategic Plan establishes a pathway for Councils, other levels of government and our communities and individuals to become engaged and active in planning for the future wellbeing of our communities. Increasing therefore, the transparency of day to day Council operations and Council accountability for how we connect with, and report to our communities. And just as important as the plan, is the process which facilitates partnership, shared resourcing and the development of new opportunities.

Why is this important?

Good government is about making good decisions over time. Decisions which consider that what we do today will impact on future generations. Moreover, those decisions also involve managing associated financial, economic and environmental risks, and the social implications of decision making.

Local government is the level of government that other agencies, state and the federal government look to for localised knowledge, information, allocation of resources, implementation of programs and policies and the maintenance of productive local and regional relationships.

There are also many ways to define corporate governance and good government. Factors that influence good government include:

- Technical and managerial competence
- Strategic and organisational capacity
- Decision making that is reliable and predictable following the rule of law
- Accountability and sustainability
- Transparency and open information systems
- Participation by elected representatives and constituents

In the context of **Berrigan Shire 2027** the Berrigan Shire Council is responsible for:

- Local roads and paths
- Water, sewerage and drainage
- Environmental health
- Animal Control
- Land use planning and development
- Community and library services
- Business and economic development
- Strategic planning
- Council governance, enterprise risk management, financial and business operations

Strategic Objectives

- 2.1 **Berrigan Shire 2027** objectives and strategic actions facilitate the effective governance by Council of Council operations and reporting
- 2.2 Strengthen strategic relationships and partnerships with community, business and government

Actions

- 2.1.1 Council operations, partnerships and coördination of resources contribute toward implementation of **Berrigan Shire 2027**
- 2.1.2 Meet legislative requirements for Council elections, local government and integrated planning and reporting
- 2.1.3 Council operations and financial management support ethical, transparent and accountable corporate governance
- 2.2.1 Participate in networks that promote regional and cross-border collaboration, planning and service delivery

Priority Projects & Initiatives

- Fit for the Future Improvement Plan
- Financial Sustainability of Council operations and its capacity to invest in or redevelop community assets e.g.: implementation of the Tocumwal Foreshore Masterplan
- Engaging communities in the implementation of **Berrigan Shire 2027** projects and initiatives
- Participation in regional and cross-border forums and initiatives e.g.: Joint Organisations, Emergency services, etc.

Measuring Progress

- Surveys of community satisfaction
- Internal and External Performance Reporting
- Council Meetings
- Annual Report
- End of Council Term Report

What our communities can do

- Vote at Council elections, attend Council meetings and or write to the Council
- Use Snap, Send and Resolve app – to report and send customer requests to Council
- Be a Council facilities or reserve Committee member
- Participate in community engagement activities, surveys, polls, and or reviews of Council strategies and plans
- Pay their Rates on time or negotiate a payment plan



Strategic Outcome 3

Supported and engaged communities

Supported and engaged communities' welcome new members and value the wellbeing of all residents and the social connections that connect people to each other and place. Community wellbeing is fostered through every day involvement in community activities. Community resources are also equitably used to improve community health, individual wellbeing and to celebrate community creativity and innovation – past, present and future.

Why is this important?

Safe, accessible and inclusive communities are child and older person friendly. Healthy child and youth development is facilitated in communities that are safe, inclusive and welcoming.

Lifelong learning, cultural expression and recreational activities provide opportunities for people with a diverse range of interests and backgrounds to become involved and engaged in their local communities – the sharing of their knowledge; skills, resources and experiences enrich and strengthen the social connections that are fundamental to community wellbeing and sustainability.

In previous years the Shire experienced an increasing trend toward more families and young people leaving the Shire. Our public schools and High School reported a decline in enrolments. But we are beginning to see change. In the past two years, a new early years' centre has opened in Finley, and our public schools report an increase in enrolments. And while our communities continue to be older than the many other Australian communities over 30% of our residents are active volunteers and engaged in local clubs or Council Section 355 Committees. Committees charged with the day to day operation of our pools, halls, public reserves and parks.

There is, however, more work to be done as the young people, aged 16 - 25 years who want to stay and who are needed to ensure the sustainability of sporting clubs and recreation facilities continue to find it difficult to do so. Primarily because of poor or limited access to rental accommodation and costs associated with independent living due to the seasonality and casual nature of the jobs available to this age group.

Strategic Objectives

- 3.1 Create safe, friendly and accessible communities
- 3.2 Support community engagement through life-long learning, culture and recreation

Actions

- 3.1.1 Build communities that are home to more families and young people
- 3.1.2 Facilitate all age healthy lifestyles and ageing in place
- 3.1.3 Strengthen the inclusiveness and accessibility of our community
- 3.1.4 Coordinate and facilitate the delivery of potable water, public health and safety services
- 3.2.1 Provide opportunities for life-long learning, cultural expression and recreation
- 3.2.2 Facilitate and partner with local communities in the development of township plans

Priority Projects & Initiatives

- Redevelopment of the Tocomwal Foreshore and its facilities
- Splash Park at Tocomwal
- Support for volunteers
- Market and promote the lifestyle and liveability of our communities
- Planning for an Ageing Population and Disability Inclusion
- Walking / bike trails connecting our towns

Measuring Progress

- Surveys of community satisfaction and safety
- Use of Council libraries, parks, recreation reserves, pools
- Attendance at community events
- School enrolments
- Participation rates
 - Volunteerism
 - Physical Activity
 - Active Transport

What our communities can do

- Promote and participate in community events
- Be a volunteer
- Visit a library
- Use a park
- Look out for each other and welcome new residents
- Initiate, lead or support a town plan project
- Join a club

Strategic Outcome 4

Diverse and resilient business

Local job creation driven by investment in innovation (new products/services) is needed to retain and attract skilled professionals and young people. Rural communities that offer lifestyle and professional opportunities are more successful in attracting and retaining a skilled workforce. A strong local economy is a buffer against globally exposed commodity agribusiness during drought or economic downturn. Tourism is a competitive industry sector with the drivers for growth being: a diverse range of local / regional experiences supported by Destination product development, marketing and promotion.

Why is this important?

Research commissioned by Regional Development Australia – Murray 2010 suggests that targeted investment by business and government in employment growth drivers is needed to create jobs and promote innovation. For example, our transport and storage industries will create more jobs if there is investment in actions that strengthen the advantages of our proximity to transport and freight infrastructure. Construction, health, aged care and community services will also create more jobs if there is investment in centres of excellence, local training and research.

Actions and projects that support collaborative planning shared resourcing, land use controls, water security, Regional Branding and Promotion will promote the conditions needed by local business to invest and leverage the external funding required to realise the potential of national freight infrastructure projects; local innovation and value added agricultural product development. Moreover, our agricultural industry will create more jobs if we leverage growth from regional, state and industry initiatives.

Our lifestyle, climate, existing sporting facilities and proximity to Melbourne presents micro business development opportunities capable of generating high levels of local investment and retained retail, goods and services spending. Similarly, Tourist or Visitor Economy initiatives offering an all-inclusive experience or series of experiences that can be accessed from a central base, will in a competitive market increase the attractiveness of the Murray Region as a Destination and encourage visitors to stay longer.

Strategic Objectives

- 4.1 Strengthen and diversify the local economy and invest in local job creation and innovation
- 4.2 Diversify and promote local tourism
- 4.3 Connect local, regional and national road and rail infrastructure and networks

Actions

- 4.1.1 Partner with government and industry to promote strategic investment in the development of economic assets and infrastructure needed to create jobs
- 4.1.2 Support local enterprise through local economic and industry development initiatives and projects
- 4.2.1 Implement the Berrigan Shire Tourism Strategy
- 4.2.2 Partner with regional Tourism Boards (Murray Regional Tourism Board or similar)
- 4.3.1 Develop and promote Berrigan Shire regional transport and freight infrastructure

Priority Projects & Initiatives

- Investment in the infrastructure needed to drive jobs growth in the Visitor Economy e.g.:
Redevelopment of the Tocumwal Foreshore
- Development of Shire's regional and freight and industry infrastructure – Tocumwal Intermodal Facility and Tocumwal Aerodrome
- Truck Parking – all towns
- Upgrade of National Highway 39 to Tocumwal

Measuring Progress

- Business confidence surveys
- Industry and Employment data
- Visitor numbers
- Regional Competiveness Index Ranking

What our communities/business can do

- Buy local and re-spend locally – stop funds leaking out of our communities
- Business increase your buying power – form a local and bulk buying group
- Pay local suppliers 'on time'
- Invest in regional marketing and promotion
- Lobby government for equitable access to energy infrastructure

How we are contributing to NSW State and Regional Plans

NSW 2021 State Plan	Regional Plans Relevant to Berrigan Shire 2027 Outcomes	Berrigan Shire 2027 Strategic Outcome	Headline Indicator	Source / Baseline Measure	Target
Local Environment and Communities	RAMROC Regional Waste Strategy 2014 - 2020 Local Land Services Murray Strategic Plan 2016 - 2021 Draft Riverina Murray Regional Plan 2016 Murrumbidgee-Murray Regional Transport Plan 2013 NSW Long Term Transport Master Plan Murray-Murrumbidgee Region	1.0 Sustainable natural and built landscapes	% of Waste Diverted from Landfill	Source: Council	70% or NSW Waste Plan Target
Accountability to Government	Office of Local Government – Strengthening Local Government	2.0 Good Government	Resident and Business Overall Satisfaction Rating BSC	Nexus Research (2015) BSC 2015 Satisfaction Survey 2015 – Residents 6.45 2015 – Business 6.48	No reduction Resident & Business Satisfaction in mean rating BSC 2019

NSW 2021 State Plan	Regional Plans Relevant to Berrigan Shire 2027 Outcomes	Berrigan Shire 2027 Strategic Outcome	Headline Indicator	Source / Baseline Measure	Target
Quality Services	Murrumbidgee Local Health District Strategic Plan 2016 - 2021 State Library NSW Strategic Plan 2015 - 2019	3.0 Supported and Engaged Communities	Combined SEIFA (Advantage / Disadvantage)	SEIFA (ABS) 2011 938	Net increase in SEIFA 2016 (Advantage/ Disadvantage Score)
Rebuild the Economy	NSW Dept. Primary Industries Strategic Plan 2015 - 2019 NSW Freight and Ports Strategy (2013) Murray Regional Tourism Strategic Plan 2015 - 2020	4.0 Diverse and Resilient Business	Regional Institute Australia (LGA) Competitiveness Index rating (CI)	Regional Institute Australia (2014) CI – Berrigan Shire 315 out of 500	2016 Census No decrease in Economic Wellbeing Index



Policy

19 COMMEMORATIVE WREATHS POLICY

File Reference No:	26.063.3
Strategic Outcome:	Supported and engaged communities
Date of Adoption:	20/11/2013
Date for Review:	20/09/2017
Responsible Officer:	Director Corporate Services

1. POLICY STATEMENT

Berrigan Shire Council has a responsibility under section 8 of the *Local Government Act 1993* to exercise community leadership.

As such, it is appropriate that the Council participate in community commemoration services on days such as Anzac Day, Remembrance Day and the like – as the representative of the community of Berrigan Shire.

Participation in these services will most often take the form of the laying of a wreath.

2. PURPOSE

This policy provides guidance to Councillors and Council staff on the provision and laying of wreaths in commemoration services

3. SCOPE

This policy applies to all Councillors, Council staff and other Council officials.

4. OBJECTIVE

This policy is developed to assist the Council with Delivery Plan Objective 3.2.1.1:

Provide opportunities for life-long learning, cultural expression and recreation

5. DEFINITIONS

A **commemorative service** is a service held to honour and preserve the memory of a person or persons, or an event. This is most commonly – but not always – a service to recognise the war service of Australian military personnel.



Policy

An **official service** for the purposes of this policy is one organized by the local Returned and Services League of Australia sub-branch.

6. POLICY IMPLEMENTATION

6.1 Anzac Day

The Council will provide wreathes for all official Anzac Day services held in Berrigan Shire and Cobram/Barooga.

6.2 Remembrance Day

Where invited by the local organising body, the Council will provide wreathes for all official Remembrance Day services held in Berrigan Shire and Cobram/Barooga.

6.3 Other commemorative events

From time to time, the Council may be invited to participate in other commemorative events such as the anniversaries of significant war-related events. It may also be invited to participate in non-military commemorative events such as ones recognising emergency service personnel or victims of natural disasters.

Where a service of this nature is held in Berrigan Shire or in Cobram/Barooga, the Mayor is delegated the authority to make a decision regarding the Council's participation in the event and/or the provision of a wreath.

Where a service is held outside the Berrigan Shire or Cobram/Barooga, a decision to participate will be referred to the Council.

6.3 Attendance

If the Council chooses to provide a wreath for a service, the Council will also endeavour to ensure a Councillor attends the service to lay the wreath on behalf of the Council and the community of Berrigan Shire.

7. RELATED POLICIES OR STRATEGIES

7.1 Legislation

- *Local Government Act 1993*



Policy

21 STAFF REMUNERATION PACKAGE REVIEW POLICY

File Reference No:	12.019.1
Strategic Outcome:	Good government
Date of Adoption:	15/01/2014
Date for Review:	07/01/2018
Responsible Officer:	Director Corporate Services

1. POLICY STATEMENT

This policy provides a means for the Council to assure itself that the remuneration paid to the Council's General Manager and Directors is as per their contracts and properly authorised.

2. PURPOSE

In line with the *Local Government Act 1993*, the General Manager is generally responsible for the efficient and effective operation of the council's organization. This includes overall responsibility for the Council's payroll function.

The General Manager's responsibility for overseeing the payment of his or her remuneration package carries some risk. This risk is somewhat mitigated by the delegation of the payroll function to another staff member. However, further mitigation of this risk is possible through seeking a third party review of the payments made to the General Manager.

In the interests of completeness, this review also includes the Council's director-level staff.

3. SCOPE

This policy applies to the remuneration packages of the Council's General Manager, Director Technical Services and Director Corporate Services

4. OBJECTIVE

This policy is developed to assist the Council with Delivery Plan Objective 2.2.2.3:

Coordinate Council investments, financial management, financial operations and processing.



Policy

5. POLICY IMPLEMENTATION

The risks associated with remuneration have been assessed in accordance with Council's Risk Management Framework and are documented in Council's Fraud Risk Assessments, with identified control measures included in Council's Fraud Control Plan.

In accordance with one of the control measures identified in the Fraud Control Plan, the Responsible Accounting Officer will commission an annual (1 July to 30 June) review of the payments made under the respective remuneration packages of the following staff:

- General Manager
- Director Technical Services
- Director Corporate Services

The review is to be conducted by the Council's external auditors as part of their regular audit process. The Director Corporate Services is responsible for ensuring the review is included in the scope of works of the external audit.

The external auditors will provide a report to the Council on their findings. The report will include, at a minimum, an opinion on the correctness and accuracy of the payments made under the contracts.

The Responsible Accounting Officer will present the report to the Council as soon as possible after receipt – but no later than the November ordinary meeting of Council.

Additional control measures outlined in the Fraud Control Plan and implemented to monitor fraud risks associated with remuneration also include:

- The establishment and distribution of the Code of Conduct
- Code of Conduct training for all staff
- Fraud Detection Programs
- Internal Reporting and Protected Disclosures



Policy

6. RELATED POLICIES OR STRATEGIES

- *Local Government Act 1993*
- *Local Government (General) Regulation 2005*
- *Local Government Code of Accounting Practice and Financial Reporting*
- *Local Government (State) Award 2010*
- *Code of Conduct*
- *Risk Management Policy and Framework*
- *Salary Policy*
- *Fraud Control Policy*
- *Fraud Control Plan*
- *Internal Reporting Policy*



Policy

22 COMMERCIAL CREDIT POLICY

File Reference No:

Strategic Outcome: Good government

Date of Adoption: 19/02/2014

Date for Review: 21/02/2018

Responsible Officer: Director Corporate Services

1. POLICY STATEMENT

Berrigan Shire Council provides a range of services on a commercial basis to the public. These services include:

- Waste Management
- Water cartage and delivery
- Road and footpath construction
- Building certification

There may be occasions where it is appropriate to offer credit to users of these facilities. It is important that the Council has in place a framework to assess requests for credit and manage the risk to the Council that providing credit entails

2. PURPOSE

This policy sets the terms and conditions on which the Council will offer credit for customers/clients of its commercial operations. The policy aims to promote transparency and consistency, reduce the risk of fraud by minimizing cash transactions and eliminate as far as possible the costs to Council of offering credit.

3. SCOPE

This policy applies to all customers of Council services requesting credit unless otherwise exempt.

4. OBJECTIVE

This policy is developed to assist the Council with Delivery Plan Objective 2.2.2.3:



Policy

Coordinate Council investments, financial management, financial operations and processing

5. POLICY IMPLEMENTATION

5.1 General policy

The Council has no obligation to offer credit to its customers or clients. The provision of credit is a privilege and not a right.

As a general rule, the Council will not offer credit to customers/clients of its services and facilities. Payment should be made either in advance or at the point of sale.

However, there are some limited circumstances where the Council will provide credit facilities.

5.2 When credit may be offered

The Council can offer credit in circumstances where:

- Requiring cash up front is impractical for the Council or the customer
- Business operations for the Council are streamlined
- Excessive cash-handling at remote sites or by employees working alone can be avoided

5.3. Applications for credit

Applications for commercial credit must be made in writing. The application must provide any information required by the Finance Manager.

An application for credit must be submitted and approved before the Council will provide any service on credit.

5.4. Approval for credit

The person responsible for approving applications for credit is the Finance Manager. In his or her absence, the Director Corporate Services may grant approval. The General Manager may, at any time, approve an application for credit.

Applications will be assessed on the following basis

- The use of credit terms.
- Previous payment history with the Council (including payment of rates)
- Business relationship with the Council.
- General credit history

5.5. Credit terms



Policy

The Council's standard credit terms are "nett 30 days". Any change or variation from these terms granted by the Finance Manager will be specifically noted in writing.

When approving an application for credit, the Finance Manager will nominate a credit limit – not to be exceeded without the Finance Manager's specific written permission.

5.6. Collections

Collection of outstanding debt will be undertaken as per the Council's Collection Policy.

5.7. Withdrawal of credit

Credit can be withdrawn at the absolute discretion of the Finance Manager.

Access to use of the Council's credit will be placed on hold immediately on a payment becoming overdue and will not be restored until such time as the Finance Manager is satisfied that the outstanding amount has either been paid or a suitable repayment plan has been agreed.

5.8 Exemptions

The following charges and/or services are exempt from this policy. Credit and/or access to these services may still be restricted based on other Council policies and procedures

- Ordinary rates
- Utility charges (Water access, Sewer, Domestic Waste Management, Garbage Collection, Stormwater)
- Water consumption charges
- Contributions for infrastructure per s217 of the *Roads Act 1993* ("Half-cost" schemes)
- Burial charges
- Expenses for uniforms, private use of vehicles, travel incidentals etc. charged to staff
- Developer charges
- Services provided to volunteer committees of the Council
- Services provided to Home and Community Care clients

6. RELATED POLICIES OR STRATEGIES

6.1 Legislation

- *Local Government Act 1993*



Policy

6.2 Council policies

- Berrigan Shire Council Code of Conduct
- Delivery Program
- Fraud Control Policy



Policy Register

07 BERRIGAN AIRSTRIP

DEVOLUTION OF LIABILITY

With respect to our recent discussion, relative to the subject matter, investigation has revealed that the Council is able to provide the following information to pilots intending to operate at the Berrigan Airstrip -

- a) Length of Strip - approx. 850 metres (2,800 feet)
- b) Surface - Grass cover
- c) Hazards - Tree and power lines on the north west approach.

It is considered outside the technical expertise of the Council and its Officers at this time to advise pilots as to whether they should or should not use the strip. Pilots enquiring in this matter should be referred to other pilots in the area or the relevant authority for assessment on the ability or otherwise of operation from this facility.

(Adopted by Council 21/11/1995)



66. LIABILITY MANAGEMENT POLICY

1.0 Introduction

Council owes a duty of care not only to its employees and volunteers but its community and members of the broader public. When there is a possibility that Council may have breached this duty of care, they may be considered liable and subject to legal proceedings. As the environment becomes one of increasing litigation, Council is forced to protect its interests and the interests of its employees.

Council manage potential liability issues by:

1. Proactively identifying and managing risk issues in accordance with the Risk Management Policy and Integrated Risk Management Framework which is aligned with AS/NZS ISO 31000:2009 *Risk Management – Principles and guidelines*;
2. Transferring the risk, and insuring Council against Public Liability and Professional Indemnity;
3. Educating and providing information to:
 - a) staff to reduce the potential for liability arising from advice given to members of the public, and
 - b) members of the public.
4. Continually liaising with insurers and associated agencies to discuss trends, strategies and claims which have arisen;
5. Reporting of incidents and complaints through Council's Customer Request procedures, analysing data and taking necessary corrective action.

2.0 Identifying and Managing Risk

Through an enterprise wide focus, risk management is integrated into daily activities. This involves all staff becoming actively involved in the identification, assessment and management of risk. The following activities, in accordance with the Risk Management Policy and Integrated Risk Management Framework contribute to the development of Council's risk aware culture:



- Conducting risk assessments on public facilities, identifying hazards and implementing control measures;
- Improving public safety by implementing treatments in accordance with risk classification and Council budgets;
- Conducting site specific risk assessments and implementing appropriate control measures to uphold public safety, prior to and following any Council works;

3.0 Insuring against Liability

Insurance coverage is employed by Council as part of its risk management. In accordance with terms and conditions, the following insurance coverage is maintained:

- Business Practices Protection
- Pollution Legal Liability
- Councillors' and Officers' Liability
- Motor Vehicle
- Marine Hull Commercial
- Personal Accident
- Property
- Casual Hirers Liability
- Public Liability
- Professional Indemnity
- Fidelity Guarantee

In addition, Berrigan Shire Council has in place policies and procedures to enforce legislative requirements and ensure compliance.

4.0 Training and Information

a) Council Staff

In attempts to protect Council's interests and the interests of its employees, it is necessary to take actions to reduce Council's liability resulting from advice whilst still providing as much relevant information as possible to customers.

It is imperative that staff understand the potential repercussions from providing incorrect or conflicting advice, or from not maintaining appropriate records. As a minimum the following actions are to be taken to reduce the potential for liability:

- All employees will maintain a record of all conversations (including dates, names, addresses and information given) in a bound book.



- All conversations where a customer could be reasonably expected to rely on information are to be recorded on the Customer Request Form;
- The employee must ensure the customer's name and contact details are recorded to enable follow up contact to be made if necessary;
- Property specific advice should only be given within the breadth of knowledge of the employee and following review of the appropriate file or files;
- When unsure consult a Senior Officer or defer giving the advice until the information can be checked;
- If possible, provide a copy of the notes of the conversation giving your understanding of the advice given;
- Ensure records are filed in accordance with Records Management procedures;

b) Public

Information will be provided to members of the public in accordance with the requirements of the *Local Government Act 1993* and the *Government Information (Public Access) Act 2009*.

In order to reduce the incidence of liability and to protect the community, Council will wherever possible educate and/or provide information to ensure the public are informed. This may include, but is not limited to:

- Council staff advice
- Website information
- Published information
- Signage
- Information sessions or public meetings

5.0 Agency Liaison

Regular meetings will be held with Council's insurers, JLT to discuss trends relating to court rulings, strategies to minimise liability exposure based on best practice, and information on current claims and claim progression.

Communication links between Council staff and JLT are maintained between JLT Account Managers and Statewide Risk Managers, in order to access information and advice regarding risk and claims management.



6.0 Responding to Incidents/Claims

Incidents and complaints will be included in Council's Customer Request System in accordance with Customer Handling procedures. When responding to incidents or claims, the following procedure will be followed:

1. Following receipt of an incident, claim notification or potential claim notification, the information will be entered into Council's Customer Request System, in addition to the completion of an *Incident Notification* form.

(refer <G:\Insurance\FORMS\INCIDENT NOTIFICATION>).

2. All *Incident Notification* forms are then to be directed to Council's internal Insurance Officer, within 7 days.

3. A person(s) wishing to lodge an insurance claim against Council shall submit the claim, setting out all necessary details to Council in writing.

4. Upon the claim being received at the Council offices, Council's Insurance Officer will ensure the following procedures shall apply:

- An individual file for the claim is opened.
- An email advising of the incident/claim is forwarded to Council's Insurance provider within two days of receipt of the claim.
- A standard letter acknowledging receipt of the claim is forwarded to the claimant.
- Within 7 days of receipt of the claim, an inspection of the area where the alleged incident occurred is conducted and information including photographs is compiled.
- If repairs or other actions are necessary in respect of the alleged problem raised in the claim, these are to be addressed immediately.
- A report will be compiled and will be approved by the General Manager or Director.
- A copy of the report will be forwarded to Council's Insurance provider.

5. Once the Insurance Company has advised their determination of the claim, person(s) making the claim are to be advised accordingly.

6. Where Council officers become aware of a potential public liability or professional indemnity claim:

- The General Manager will be advised immediately.
- A report will be prepared with the appropriate information and forwarded to Council's Insurance provider.

(Adopted by Council 15/12/2010)

DATED

2017

**DEED OF AGREEMENT FOR WIDENING
TUPPAL ROAD**

BERRIGAN SHIRE COUNCIL

and

DAVID GROUTSCH



571 Kiewa Street Albury NSW 2640
PO Box 487 Albury NSW 2640
DX 5804, Albury NSW
T: 02 6021 2844
F: 02 6021 6075
MSR:170535

- 2.2. for the purposes of constructing, installing or otherwise carrying out works necessary to widen Tuppal Road prior to the Dedication (**Road Widening Work**).
 3. In consideration for the Dedication and permitting the Road Widening Work Council will:
 - 3.1. pay the Owner the sum of four thousand and fifty-nine dollars (\$4,059) (**Price**) comprising:
 - (a) \$59 for the market value of the Acquired Land; and
 - (b) \$4,000 for disturbance.
 - 3.2. Establish a boundary fence to divide the residual part of the Property from the Acquired Land in a location which is either:
 - (a) consistent with the new boundary line of the Property when the Dedication occurs; or
 - (b) in a place otherwise agreed by the parties;
 - 3.3. at its own cost undertake all the Survey Work necessary for the Dedication to occur;
 - 3.4. pay the reasonable expenses of any mortgagee, to produce the Certificate of title of the Property for the purposes of the Dedication to the Register General administering the *Real Property Act 1990*;
 - 3.5. pay all fees imposed by the Register General administering the *Real Property Act 1990* in relation to the Dedication;(collectively, the **Compensation**).
 4. The Price will be paid to the Owner at the time of the Dedication.
 5. For the avoidance of doubt, the Price includes GST, if applicable.
 6. The Owner accepts the Compensation in full and final settlement of all rights and entitlements under section 55 of the *Land Acquisition (Just Terms Compensation) Act 1991*.
 7. The Owner acknowledges that they have had the opportunity to obtain independent legal advice prior to execution of this Deed.
 8. The parties to this Deed, as a separate and enforceable covenant, agree to keep the content of this Deed confidential and they shall not disclose the content of same to any other person save for being compelled to do so by law or informing accounting or financial advisers in a professional capacity so that they can provide financial, accounting or taxation advice in respect of same.
-

- 9. This Deed shall bind each of the parties which executed notwithstanding that one or more of the persons or entities named in this Deed as parties may never execute and the execution of this Deed by any such person or entity is or may become void or voidable.
- 10. The covenants contained in this Deed are made for the benefit of and so as to bind the parties and their respective heirs, executors, administrators, successors and assigns.
- 11. If part or all of any provision of this Deed is illegal or unenforceable then it may be severed from this Deed and the remaining provisions of this Deed will continue in full force and effect.
- 12. The parties acknowledge that this Deed constitutes the entire agreement and understanding by the parties and all prior arrangements, representations, warranties and discussions between the parties are to be disregarded.
- 13. The parties agree and acknowledge that they will do all things and sign all documents necessary within reason to give effect to the intent and spirit of this Deed.
- 14. This Deed shall be governed and construed in accordance with the laws of New South Wales and the parties irrevocably submit themselves to the jurisdiction of the courts having jurisdiction in New South Wales.

EXECUTED as a Deed

THE SEAL of BERRIGAN SHIRE COUNCIL
 was affixed in accordance with *Reg 400 Local Government (General) Regulation 2005*
 pursuant to a resolution

.....
 Councillor/Mayor

.....
 General Manager/ Councillor

EXECUTED by the **DAVID W GROUTSCH** in the presence of:

Anne Groutsch
 Signature of Witness

ANNE GROUTSCH
 Name of Witness

David Groutsch
 Signature Owner

DAVID WILLIAM GROUTSCH
 Name of Owner

Acquired Land



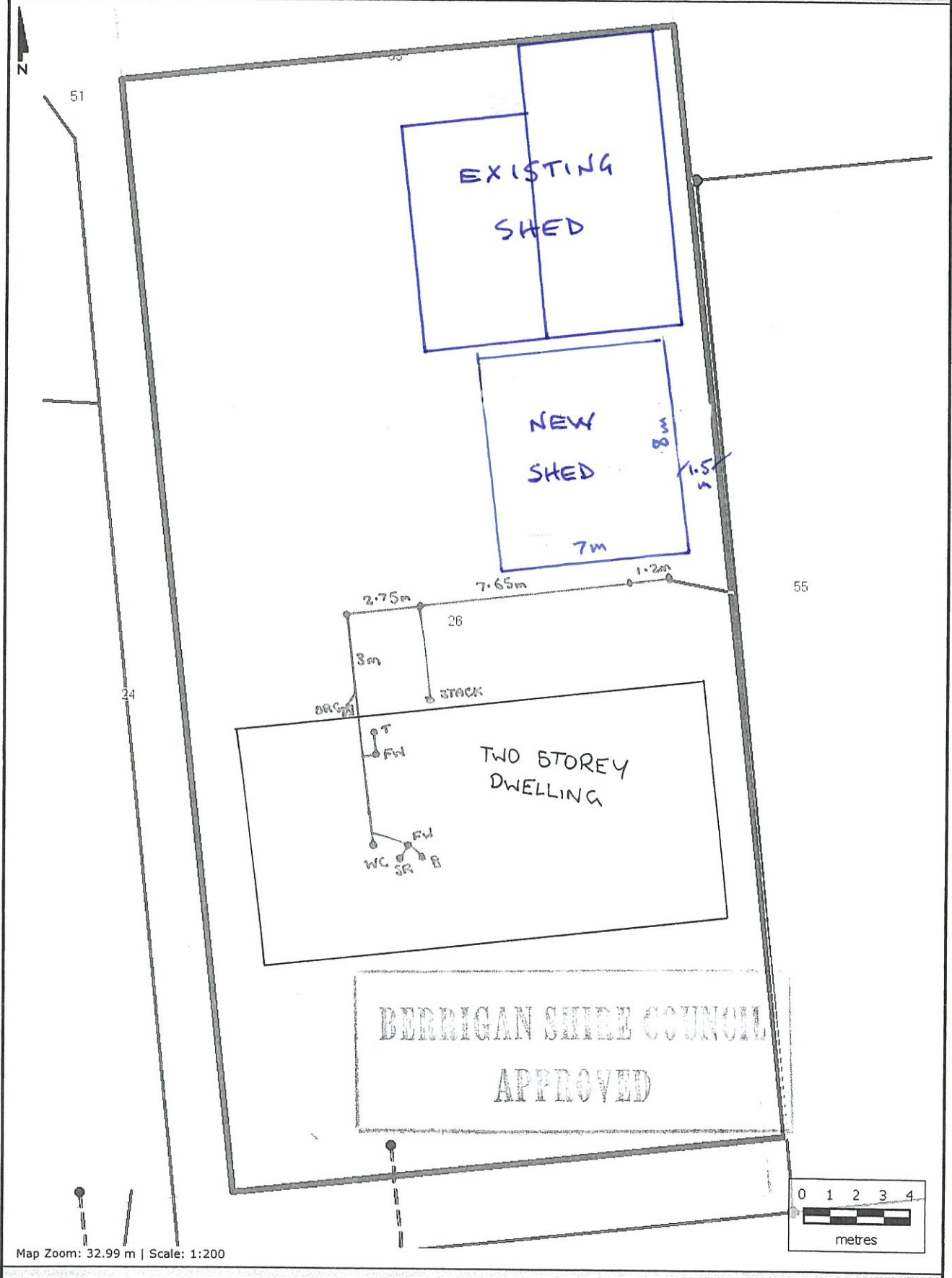
Berrigan Shire Map



Title: Drainage Diagram

26 Falkiner Street, Tocumwal

Lot 12, Sec 10, DP - 591886



REFERENCE

KS - Kitchen Sink B - Basin T - Tub/Trough BA - Bath S - Spa WC - Water Closet GT - Grease Trap SR - Shower Recess
 U - Urinal IO - Inspection Opening ST - Stack V - Vent ORG - Overflow Relief Gully FW - Floor Waste VIS - Vertical Inspection Shaft

BSC-001

To Camillus,

With regards to the shed that built it was built with the intentions of running a personal training business out of. Four mornings a week I'm in there at 6am to 7am but the majority of my work gets done from the hours of 9am to 6.30pm Monday to Friday. I'm only in the shed when I have people booked in with music going, but I don't have music going loudly outside of the hours stated to me on Friday.

I'm here to provide a service for the community and I choose to run it from home as it fits in with our family life to run a business from home. My clients prefer to be in a comfortable environment and that's what I am all about.

Thank you

Leisa Desailly

random one on one PT session
1 hour at time.

Appendix "L"

		4-8 ladies per session.
Monday	5:30pm - 6:30pm	Juniors.
Wednesday	5:30pm - 6:30pm	4:30-5:30
Friday	5:30pm - 6:30pm	10-17 girls.

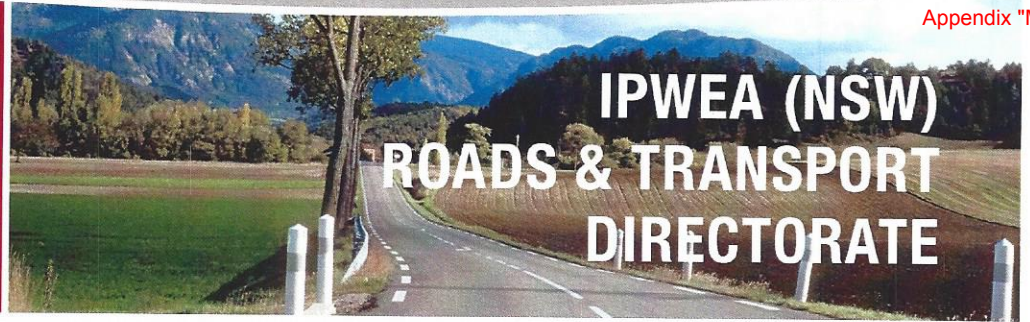
spotify
80s - 90s music

stereo LG mini hi fi 230w

use the backyard for running purposes.



New South Wales
IPWEA
 INSTITUTE OF PUBLIC WORKS
 ENGINEERING AUSTRALASIA



NSW Local Roads Congress *Making Our Roads Work*

SAVE THE DATE!
Monday 5th June 2017

Again this year the Roads & Transport Directorate and Local Government NSW are hosting the Local Roads Congress and Congress Dinner at Parliament House Sydney.

The problems facing Local Government in the Roads and Transport portfolio will not be solved by individual Councils alone. Nor will they be solved by local self-analysis.

They will only be solved through discussion, education, advocacy and ongoing and sustained lobbying by many within Local Government banding together and speaking with one voice.

The NSW Roads Congress provides a forum for Mayors, Councillors, Administrators, Interim General Managers, General Managers and Senior Engineering staff to have access to Ministers and Senior State Government staff to discuss the issues.

It is a once a year opportunity to meet together under a local government banner to push for additional road funding. It is also a great opportunity to catch up with the latest developments and issues in roads and transport.

Invitations have been extended to Leaders and Experts in the roads and transport field including;

Minister for Local Government, *the Hon Gabrielle Upton MP*
Minister for Roads, Freight and Maritime, *the Hon Melinda Pavey MP*
Chief Executive Officer – Infrastructure NSW, *Jim Betts*
Chief Executive Officer – Roads & Maritime Services, *Ken Kanofski*
NSW Police Force, Inspector Robert Toynton

Special Promotion: Register Councillors at no cost!

To take advantage of this offer Councillors are required to register with a Senior Infrastructure Manager or Director of Engineering

Meet your local MP at pre-dinner drinks from 5.00pm

Registration will open soon on www.ipwea.org/nsw

2017 NSW Local Roads Congress
Making Our Roads Work

CONGRESS MC - Rob Carlton

Monday 5 June 2017	
9:00 am	Welcome Warren Sharpe OAM , President IPWEA (NSW)
9:10am	Opening Cr Keith Rhoades , President of Local Government NSW
9:35am	Keynote Address The Hon. Gabrielle Upton, MP , Minister for the Environment, Local Government, and Heritage <i>Development of Local Government Relationships (i)</i>
10:15 am	<i>Morning Tea</i>
10:30	Local Roads The Hon. Melinda Pavey MP , Minister for Roads, Maritime and Freight (i) Warren Sharpe OAM , President IPWEA (NSW) <i>Infrastructure and Transport requirements throughout NSW</i> Jim Betts , Chief Executive Officer, Infrastructure NSW <i>Infrastructure Renewal for Local Roads (i)</i> Mr John Sidoti, MP , Parliamentary Secretary to Cabinet
12:30pm	<i>Lunch</i>
1:30pm	Management of Risk Panelists Lindsay Brown – Councillor, Eurobodalla Shire Council Chief Risk Officer , StateCover Mutual Grant Gleeson , Director Legal, Office of Local Government Monica Barone - Chief Executive Officer, City of Sydney (i) Inspector Robert Toynton - Operations Manager, NSW Highway Patrol Ben Maguire – CEO Australian Trucking Association, Trucksafe Julie Garland McLellan - Professional Non-Executive Director, Australian Institute of Company Directors Discussion of Congress Communiqué
3:15pm	<i>Afternoon Tea</i>
3:30pm	Roads & Transport Ken Kanofski , Chief Executive, Roads and Maritime Services, <i>Road authority co-operation in NSW – working with Local Government (i)</i> Ms Jodi McKay, MP , Shadow Minister for Justice and Police, and for Roads, Maritime and Freight (i) Mick Savage , Manager, Roads & Transport Directorate Adoption of Congress Communiqué
5:00pm	<i>Congress Close</i> Pre Dinner drinks - Foyer to the Strangers Dining Room
5:30pm	Congress Dinner - Strangers Dining Room, Parliament House Guest Speaker: Lieutenant General Ken Gillespie AC DSC CSM - NSW Regional Infrastructure Coordinator (i)
9:30pm	<i>Close</i>

(i) speaker to confirm



The Hon. Gabrielle Upton MP
Minister for the Environment
Minister for Local Government
Minister for Heritage

Ref:
Doc ID: A540469



Clr Matthew Hannan
Mayor
Berrigan Shire Council
PO Box 137
BERRIGAN NSW 2712

By email: mail@berriganshire.nsw.gov.au

Dear Clr Hannan

Thank you for your letter of 27 March 2017, outlining Berrigan Council's views on Joint Organisations (JOs).

As you are aware, the NSW Government has undertaken extensive consultation with the local government sector on the JO model and provided funding for five pilot organisations to test various aspects of the model.

The Government is now considering the next stages of this reform, having regard to the feedback received from local councils. At this stage, no decisions have been made regarding the final boundaries for JOs, or the specific timing and funding arrangements for their establishment. The Minister will give careful consideration to your council's views in progressing this matter.

Yours sincerely

Kevin Wilde
Chief of Staff



TAFE NSW

BERRIGAN SHIRE COUNCIL
 PO BOX 2231
 WAGGA WAGGA NSW
 2650 AUSTRALIA
 T (02) 6938 1478
 15 APR 2017

FILE 02.163.1
 REFER TO G17
 COPY
 ACTION
 ACKNOWLEDGE Y/N

Mr Rowan Perkins
 General Manager
 Berrigan Shire Council
 PO Box 137
 BERRIGAN NSW 2712

Dear Rowan

I would like to take this opportunity to personally thank you for your generous support of outstanding student achievement at our Institute Awards function Celebrating Excellence in Wagga Wagga on 31 March 2017 .

We were delighted to present Brenda Bennett, the winner of the Finley Outstanding Achievement Award with her cheque for \$150. I know she really appreciated Berrigan Shire Council's support and generosity.

I have enclosed a photograph of Brenda's presentation as well as what the MCs read out about her achievements. Also enclosed is a copy of the program.

Thank you for partnering with us again in acknowledging outstanding student achievement and I hope you are able to continue your support in 2018.

Yours sincerely

Emma McMahon
Manager, Marketing and Media

11 April 2017

**FINLEY OUTSTANDING
ACHIEVEMENT AWARD
SPONSORED BY BERRIGAN
SHIRE COUNCIL**

**BRENDA BENNETT
Certificate III in Individual
Support**



Paul Ingwersen, 2016 Acting Institute Director, Brenda Bennett and Geoff Twomey, Deputy Chair – TAFE Advisory Council

Brenda was looking for a change of direction and had commenced employment on a casual basis, catering in an Aged Care facility. This exposure gave her an insight into the Aged Care industry and she sought an opportunity to gain a qualification that would enable her to be a Carer.

Brenda's commitment to her course saw her travel from Moulamein to Finley – often staying overnight – in order to maximise her learning experience, while managing her farming property and looking after an elderly family member.

Brenda has performed in assessments to a very high standard and her inquisitive nature lead to great class discussions. Her presence in the classroom situation was a motivating factor for all students.

Brenda now works in an aged care facility in Moulamein as a direct result of her work placement.

CONGRATULATIONS BRENDA