

	Sum of AMOUNT CARRIED FWD FROM 2012/13	Sum of 2013/14 ORIGINAL BUDGET	Sum of 2013/14 REVISED BUDGET - DEC	Sum of MARCH 2014 ACTUAL	Sum of 2013/14 REVISED BUDGET MARCH	VAR MAR BUDGET - DEC BUDGET CHANGES	Sum of VAR 2013/14 MAR BUDGET - MAR ACTUAL
<b>GRAND TOTAL</b>	<b>(2,764,143)</b>	<b>152,968</b>	<b>(125,088)</b>	<b>(61,662)</b>	<b>469,337</b>	<b>594,425</b>	<b>530,999</b>
GOVERNANCE							
GOVERNANCE EXPENSE	(18,520)	(646,810)	(666,850)	(447,576)	(628,705)	38,145	(181,129)
GOVERNANCE REVENUE	-	-	-	-	-	-	-
GOVERNANCE Total	(18,520)	(646,810)	(666,850)	(447,576)	(628,705)	38,145	(181,129)
CORPORATE SUPPORT							
CORPORATE SUPPORT EXPENSE	(289,644)	(78,350)	(384,649)	(486,031)	(270,159)	114,490	215,872
CORPORATE SUPPORT REVENUE	-	86,100	90,033	63,485	73,538	(16,495)	10,053
CORPORATE SUPPORT Total	(289,644)	7,750	(294,616)	(422,547)	(196,621)	97,995	225,926
TECHNICAL SERVICES							
TECHNICAL SERVICES EXPENSE	(46,500)	(197,400)	(371,555)	(552,314)	(380,055)	(8,500)	172,259
TECHNICAL SERVICES REVENUE	-	-	1,440	20,023	20,040	18,600	17
TECHNICAL SERVICES Total	(46,500)	(197,400)	(370,115)	(532,292)	(360,015)	10,100	172,277
PLANT SERVICES							
PLANT SERVICES EXPENSE	-	(1,207,350)	(1,207,595)	(970,352)	(1,174,345)	33,250	(203,993)
PLANT SERVICES REVENUE	-	1,207,350	1,207,595	854,905	1,174,345	(33,250)	319,440
PLANT SERVICES Total	-	-	-	(115,447)	-	-	115,447
OVERHEAD							
OVERHEAD EXPENSE	-	(0)	(0)	(29,658)	(0)	-	29,658

	Sum of AMOUNT CARRIED FWD FROM 2012/13	Sum of 2013/14 ORIGINAL BUDGET	Sum of 2013/14 REVISED BUDGET - DEC	Sum of MARCH 2014 ACTUAL	Sum of 2013/14 REVISED BUDGET MARCH	VAR MAR BUDGET - DEC BUDGET CHANGES	Sum of VAR 2013/14 MAR BUDGET - MAR ACTUAL
<b>GRAND TOTAL</b>	<b>(2,764,143)</b>	<b>152,968</b>	<b>(125,088)</b>	<b>(61,662)</b>	<b>469,337</b>	<b>594,425</b>	<b>530,999</b>
OVERHEAD REVENUE	-	-	-	29,658	-	-	(29,658)
OVERHEAD Total	-	(0)	(0)	(0)	(0)	-	(0)
EMERGENCY SERVICES							
EMERGENCY SERVICES EXPENSE	(42,000)	(349,815)	(391,770)	(132,033)	(350,970)	40,800	(218,937)
EMERGENCY SERVICES REVENUE	-	89,300	89,300	30,900	89,300	-	58,400
EMERGENCY SERVICES Total	(42,000)	(260,515)	(302,470)	(101,133)	(261,670)	40,800	(160,537)
HACC							
HACC EXPENSE	-	(279,340)	(279,340)	(270,227)	(315,704)	(36,364)	(45,477)
HACC REVENUE	-	233,840	233,840	261,947	270,204	36,364	8,257
HACC Total	-	(45,500)	(45,500)	(8,279)	(45,500)	-	(37,221)
OTHER COMMUNITY SERVICES							
OTHER COMMUNITY SERVICES EXPENSE	(50,035)	(188,863)	(238,743)	(164,773)	(235,993)	2,750	(71,220)
OTHER COMMUNITY SERVICES REVENUE	-	11,700	11,700	7,960	15,859	4,159	7,899
OTHER COMMUNITY SERVICES Total	(50,035)	(177,163)	(227,043)	(156,813)	(220,134)	6,909	(63,321)
CEMETERY							
CEMETERY EXPENSE	(14,860)	(117,530)	(132,390)	(74,818)	(132,390)	-	(57,572)
CEMETERY REVENUE	-	107,000	107,065	73,207	107,065	-	33,858
CEMETERY Total	(14,860)	(10,530)	(25,325)	(1,611)	(25,325)	-	(23,714)

	Sum of AMOUNT CARRIED FWD FROM 2012/13	Sum of 2013/14 ORIGINAL BUDGET	Sum of 2013/14 REVISED BUDGET - DEC	Sum of MARCH 2014 ACTUAL	Sum of 2013/14 REVISED BUDGET MARCH	VAR MAR BUDGET - DEC BUDGET CHANGES	Sum of VAR 2013/14 MAR BUDGET - MAR ACTUAL
<b>GRAND TOTAL</b>	<b>(2,764,143)</b>	<b>152,968</b>	<b>(125,088)</b>	<b>(61,662)</b>	<b>469,337</b>	<b>594,425</b>	<b>530,999</b>
EARLY INTERVENTION							
EARLY INTERVENTION EXPENSE	-	(96,776)	(96,776)	(77,524)	(96,776)	-	(19,252)
EARLY INTERVENTION REVENUE	(1,090)	74,576	73,486	59,543	73,486	-	13,943
EARLY INTERVENTION Total	(1,090)	(22,200)	(23,290)	(17,981)	(23,290)	-	(5,309)
HOUSING							
HOUSING EXPENSE	-	(35,370)	(34,710)	(20,433)	(30,810)	3,900	(10,377)
HOUSING REVENUE	-	15,860	15,860	12,200	15,860	-	3,660
HOUSING Total	-	(19,510)	(18,850)	(8,233)	(14,950)	3,900	(6,717)
ENVIRONMENTAL SERVICES							
ENVIRONMENTAL SERVICES EXPENSE	(72,950)	(620,860)	(693,490)	(572,018)	(720,690)	(27,200)	(148,672)
ENVIRONMENTAL SERVICES REVENUE	70,000	175,120	246,380	135,573	231,960	(14,420)	96,387
ENVIRONMENTAL SERVICES Total	(2,950)	(445,740)	(447,110)	(436,445)	(488,730)	(41,620)	(52,285)
DOMESTIC WASTE MANAGEMENT							
DOMESTIC WASTE MANAGEMENT EXPENSE	-	(1,082,275)	(1,105,775)	(768,825)	(1,110,775)	(5,000)	(341,950)
DOMESTIC WASTE MANAGEMENT REVENUE	-	1,082,275	1,105,775	1,156,151	1,105,775	-	(50,376)
DOMESTIC WASTE MANAGEMENT Total	-	-	-	387,326	(5,000)	(5,000)	(392,326)
STORMWATER DRAINAGE							
STORMWATER DRAINAGE EXPENSE	(321,820)	(937,830)	(1,434,720)	(1,153,678)	(1,663,720)	(229,000)	(510,042)

	Sum of AMOUNT CARRIED FWD FROM 2012/13	Sum of 2013/14 ORIGINAL BUDGET	Sum of 2013/14 REVISED BUDGET - DEC	Sum of MARCH 2014 ACTUAL	Sum of 2013/14 REVISED BUDGET MARCH	VAR MAR BUDGET - DEC BUDGET CHANGES	Sum of VAR 2013/14 MAR BUDGET - MAR ACTUAL
<b>GRAND TOTAL</b>	<b>(2,764,143)</b>	<b>152,968</b>	<b>(125,088)</b>	<b>(61,662)</b>	<b>469,337</b>	<b>594,425</b>	<b>530,999</b>
STORMWATER DRAINAGE REVENUE	20,000	71,000	92,500	73,057	92,500	-	19,443
STORMWATER DRAINAGE Total	(301,820)	(866,830)	(1,342,220)	(1,080,621)	(1,571,220)	(229,000)	(490,599)
ENVIRONMENTAL PROTECTION							
ENVIRONMENTAL PROTECTION EXPENSE	-	(122,500)	(122,420)	(23,769)	(122,420)	-	(98,651)
ENVIRONMENTAL PROTECTION REVENUE	-	-	-	48,004	48,000	48,000	(4)
ENVIRONMENTAL PROTECTION Total	-	(122,500)	(122,420)	24,235	(74,420)	48,000	(98,655)
WATER SUPPLIES							
WATER SUPPLIES EXPENSE	-	(3,451,590)	(3,666,957)	(1,778,279)	(3,474,407)	192,550	(1,696,128)
WATER SUPPLIES REVENUE	-	3,451,590	3,666,957	3,240,799	3,474,407	(192,550)	233,608
WATER SUPPLIES Total	-	-	-	1,462,520	-	-	(1,462,520)
SEWERAGE SERVICES							
SEWERAGE SERVICES EXPENSE	-	(2,318,390)	(2,653,443)	(1,503,526)	(2,466,259)	187,184	(962,733)
SEWERAGE SERVICES REVENUE	-	2,318,390	2,457,759	2,446,104	2,466,259	8,500	20,155
SEWERAGE SERVICES Total	-	-	(195,684)	942,578	-	195,684	(942,578)
PUBLIC LIBRARIES							
PUBLIC LIBRARIES EXPENSE	(4,000)	(631,390)	(638,031)	(471,138)	(634,441)	3,590	(163,303)
PUBLIC LIBRARIES REVENUE	57,270	47,500	132,326	121,283	131,426	(900)	10,143
PUBLIC LIBRARIES Total	53,270	(583,890)	(505,705)	(349,855)	(503,015)	2,690	(153,160)



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<b>GRAND TOTAL</b>	<b>(2,764,143)</b>	<b>152,968</b>	<b>(125,088)</b>	<b>(61,662)</b>	<b>469,337</b>	<b>594,425</b>	<b>530,999</b>
COMMUNITY AMENITIES							
COMMUNITY AMENITIES EXPENSE	(8,000)	(475,120)	(505,505)	(381,917)	(550,196)	(44,691)	(168,279)
COMMUNITY AMENITIES REVENUE	-	-	4,600	1,839	4,600	-	2,761
COMMUNITY AMENITIES Total	(8,000)	(475,120)	(500,905)	(380,078)	(545,596)	(44,691)	(165,518)
RECREATION							
RECREATION EXPENSE	(2,088,570)	(736,685)	(2,826,690)	(2,196,675)	(2,818,628)	8,062	(621,953)
RECREATION REVENUE	1,444,782	500	1,389,212	187,204	1,353,836	(35,376)	1,166,632
RECREATION Total	(643,788)	(736,185)	(1,437,478)	(2,009,471)	(1,464,792)	(27,314)	544,679
SWIMMING POOL							
SWIMMING POOL EXPENSE	(25,000)	(352,880)	(402,815)	(281,961)	(403,015)	(200)	(121,054)
SWIMMING POOL REVENUE	-	135,800	135,800	76,121	135,800	-	59,679
SWIMMING POOL Total	(25,000)	(217,080)	(267,015)	(205,840)	(267,215)	(200)	(61,375)
QUARRIES & PITS							
QUARRIES & PITS EXPENSE	(10,000)	(71,900)	(81,900)	(74,728)	(81,900)	-	(7,172)
QUARRIES & PITS REVENUE	-	90,000	90,000	34,707	90,000	-	55,293
QUARRIES & PITS Total	(10,000)	18,100	8,100	(40,021)	8,100	-	48,121
SHIRE ROADS							
SHIRE ROADS EXPENSE	(1,618,301)	(7,532,848)	(9,164,292)	(5,911,802)	(8,805,565)	358,727	(2,893,763)

	Sum of AMOUNT CARRIED FWD FROM 2012/13	Sum of 2013/14 ORIGINAL BUDGET	Sum of 2013/14 REVISED BUDGET - DEC	Sum of MARCH 2014 ACTUAL	Sum of 2013/14 REVISED BUDGET MARCH	VAR MAR BUDGET - DEC BUDGET CHANGES	Sum of VAR 2013/14 MAR BUDGET - MAR ACTUAL
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SHIRE ROADS REVENUE	305,137	1,998,250	1,833,948	1,626,366	1,997,308	163,360	370,942
SHIRE ROADS Total	(1,313,164)	(5,534,598)	(7,330,344)	(4,285,437)	(6,808,257)	522,087	(2,522,820)
AERODROMES							
AERODROMES EXPENSE	(33,830)	(196,910)	(172,690)	(167,653)	(267,190)	(94,500)	(99,537)
AERODROMES REVENUE	-	23,000	23,000	4,682	23,000	-	18,318
AERODROMES Total	(33,830)	(173,910)	(149,690)	(162,971)	(244,190)	(94,500)	(81,219)
CAR PARKING							
CAR PARKING EXPENSE	(100,000)	(4,800)	(104,800)	(3,600)	(4,800)	100,000	(1,200)
CAR PARKING REVENUE	-	-	-	-	-	-	-
CAR PARKING Total	(100,000)	(4,800)	(104,800)	(3,600)	(4,800)	100,000	(1,200)
RMS							
RMS EXPENSE	-	(1,031,000)	(998,370)	(386,866)	(1,031,000)	(32,630)	(644,134)
RMS REVENUE	90,978	1,031,000	1,121,978	903,159	1,121,978	-	218,819
RMS Total	90,978	-	123,608	516,293	90,978	(32,630)	(425,315)
CARAVAN PARKS							
CARAVAN PARKS EXPENSE	(1,770)	(17,790)	(25,625)	(21,895)	(25,355)	270	(3,460)
CARAVAN PARKS REVENUE	-	32,000	32,000	21,333	32,000	-	10,667
CARAVAN PARKS Total	(1,770)	14,210	6,375	(562)	6,645	270	7,207

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<b>GRAND TOTAL</b>	<b>(2,764,143)</b>	<b>152,968</b>	<b>(125,088)</b>	<b>(61,662)</b>	<b>469,337</b>	<b>594,425</b>	<b>530,999</b>
TOURISM & AREA PROMOTION							
TOURISM & AREA PROMOTION EXPENSE	-	(167,650)	(167,825)	(90,182)	(144,225)	23,600	(54,043)
TOURISM & AREA PROMOTION REVENUE	-	-	-	455	(500)	(500)	(955)
TOURISM & AREA PROMOTION Total	-	(167,650)	(167,825)	(89,728)	(144,725)	23,100	(54,997)
BUSINESS DEVELOPMENT							
BUSINESS DEVELOPMENT EXPENSE	-	(420,840)	(420,840)	(260,998)	(418,440)	2,400	(157,442)
BUSINESS DEVELOPMENT REVENUE	(500)	6,000	6,500	1,400	6,000	(500)	4,600
BUSINESS DEVELOPMENT Total	(500)	(414,840)	(414,340)	(259,598)	(412,440)	1,900	(152,842)
SALEYARDS							
SALEYARDS EXPENSE	(4,920)	(103,680)	(109,460)	(60,033)	(108,360)	1,100	(48,327)
SALEYARDS REVENUE	-	60,200	61,300	45,150	60,200	(1,100)	15,050
SALEYARDS Total	(4,920)	(43,480)	(48,160)	(14,883)	(48,160)	-	(33,277)
REAL ESTATE DEVELOPMENT							
REAL ESTATE DEVELOPMENT EXPENSE	-	(353,625)	(396,625)	(309,364)	(396,825)	(200)	(87,461)
REAL ESTATE DEVELOPMENT REVENUE	-	362,300	442,300	12,668	417,300	(25,000)	404,632
REAL ESTATE DEVELOPMENT Total	-	8,675	45,675	(296,697)	20,475	(25,200)	317,172
PRIVATE WORKS							
PRIVATE WORKS EXPENSE	-	(50,000)	(50,000)	(107,639)	(103,000)	(53,000)	4,639

	Sum of AMOUNT CARRIED FWD FROM 2012/13	Sum of 2013/14 ORIGINAL BUDGET	Sum of 2013/14 REVISED BUDGET - DEC	Sum of MARCH 2014 ACTUAL	Sum of 2013/14 REVISED BUDGET MARCH	VAR MAR BUDGET - DEC BUDGET CHANGES	Sum of VAR 2013/14 MAR BUDGET - MAR ACTUAL
<b>GRAND TOTAL</b>	<b>(2,764,143)</b>	<b>152,968</b>	<b>(125,088)</b>	<b>(61,662)</b>	<b>469,337</b>	<b>594,425</b>	<b>530,999</b>
PRIVATE WORKS REVENUE	-	47,000	47,050	39,145	103,050	56,000	63,905
PRIVATE WORKS Total	-	(3,000)	(2,950)	(68,493)	50	3,000	68,543
RATE							
RATE REVENUE	-	4,499,500	4,499,500	4,290,326	4,499,500	-	209,174
RATE Total	-	4,499,500	4,499,500	4,290,326	4,499,500	-	209,174
FINANCIAL ASSISTANCE GRANT							
FINANCIAL ASSISTANCE GRANT	-	2,955,000	1,514,000	1,064,200	1,514,000	-	449,801
FINANCIAL ASSISTANCE GRANT Total	-	2,955,000	1,514,000	1,064,200	1,514,000	-	449,801
INTEREST ON INVESTMENTS							
INTEREST ON INVESTMENTS	-	300,000	300,000	346,622	300,000	-	(46,622)
INTEREST ON INVESTMENTS Total	-	300,000	300,000	346,622	300,000	-	(46,622)
DEPRECIATION CONTRA							
DEPRECIATION CONTRA	-	3,200,600	3,200,600	2,400,450	3,200,600	-	800,150
DEPRECIATION CONTRA Total	-	3,200,600	3,200,600	2,400,450	3,200,600	-	800,150
BALANCE BROUGHT FORWARD							
BALANCE BROUGHT FORWARD		318,384	5,187,759		5,187,759		5,187,759
BALANCE BROUGHT FORWARD Total		318,384	5,187,759		5,187,759		5,187,759

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<b>Grand Total</b>	<b>(2,764,143)</b>	<b>152,968</b>	<b>(125,088)</b>	<b>(61,662)</b>	<b>469,337</b>	<b>594,425</b>	<b>530,999</b>
TOTAL EXPENSE	(4,750,720)	(23,878,167)	(29,546,651)	(19,752,288)	(28,967,118)	579,533	(9,214,831)
TOTAL INCOME	1,986,577	23,712,751	24,233,804	19,690,626	24,248,696	14,892	4,558,070
NET SUBSIDY	(2,764,143)	(165,416)	(5,312,847)	(61,662)	(4,718,422)	594,425	(4,656,760)
BALANCE BROUGHT FORWARD	-	318,384	5,187,759	-	5,187,759	-	5,187,759
GRAND TOTAL	(2,764,143)	152,968	(125,088)	(61,662)	469,337	594,425	530,999

## Appendix "A"

	Sum of AMOUNT CARRIED FWD FROM 2012/13	Sum of 2013/14 ORIGINAL BUDGET	Sum of 2013/14 REVISED BUDGET - DEC	Sum of MARCH 2014 ACTUAL	Sum of 2013/14 REVISED BUDGET MARCH	VAR MAR BUDGET - DEC BUDGET CHANGES	Sum of VAR 2013/14 MAR BUDGET - MAR ACTUAL
<b>GRAND TOTAL</b>	<b>(2,764,143)</b>	<b>152,968</b>	<b>(125,088)</b>	<b>(61,662)</b>	<b>469,337</b>	<b>594,425</b>	<b>530,999</b>
GOVERNANCE							
<b>GOVERNANCE EXPENSE</b>	<b>(18,520)</b>	<b>(646,810)</b>	<b>(666,850)</b>	<b>(447,576)</b>	<b>(628,705)</b>	<b>38,145</b>	<b>(181,129)</b>
1001-0315 MAYORAL VEHICLE EXPENSES	-	(21,840)	(21,840)	(15,577)	(21,840)	-	(6,263)
1001-0320 MAYORAL ALLOWANCE	-	(23,000)	(23,000)	(17,059)	(23,000)	-	(5,941)
1001-0325 COUNCILLORS ALLOWANCES	-	(83,600)	(83,600)	(61,662)	(83,600)	-	(21,938)
1001-0334 TELEPHONE - COUNCILLORS	-	(7,000)	(7,000)	(5,078)	(7,000)	-	(1,922)
1001-0335 COUNCILLORS EXPENSES	-	(45,000)	(45,000)	(38,529)	(45,000)	-	(6,471)
1001-0336 CIVIC FUNCTIONS / PRESENTATION	-	(2,000)	(6,000)	(5,211)	(6,000)	-	(789)
1001-0337 DONATIONS	-	(3,000)	(3,000)	(3,690)	(3,000)	-	690
1001-0338 ADMIN MANAGEMENT PLAN EXPENSES	-	(1,000)	(16,000)	(432)	(16,000)	-	(15,568)
1001-0339 DLG/IPR CONFERENCES/SEMINARS	-	-	-	-	-	-	-
1001-0340 INSURANCE - COUNCILLORS	-	(2,100)	(2,000)	(1,999)	(2,000)	-	(1)
1001-0342 CONSITUTIONAL RECOGNITION OF LG - CONTRIB TO LGSA	-	(3,880)	-	11,643	11,650	11,650	7
1001-0344 MEMBERSHIP FEES	-	(1,750)	(1,750)	(977)	(1,750)	-	(773)
1001-0345 SUBSCRIPTION SHIRE ASSOCIATION	-	(21,800)	(21,800)	-	-	21,800	-
1001-0346 ADMIN AUDIT FEES	-	(25,000)	(25,000)	(13,018)	(25,000)	-	(11,982)
1001-0347 ELECTION EXPENSES	-	(15,000)	(15,000)	-	(15,000)	-	(15,000)
1001-0348 COMMUNITY SURVEY	-	-	-	-	-	-	-
1001-0349 COMMUNITY REPORT	-	(2,000)	(2,000)	(716)	(2,000)	-	(1,284)
1001-0509 EQUIP/FURN - COUNCILLORS <= \$5,000	(18,520)	(5,000)	(8,520)	(2,548)	(3,000)	5,520	(452)
1002-0350 COMMUNITY WORKS - GENERAL	-	(5,000)	(5,000)	(2,573)	(5,000)	-	(2,427)
1002-0355 COMMUNITY WORKS - GST FREE	-	-	-	-	-	-	-
1002-0370 COMMUNITY WORKS - AUST. DAY CO	-	(2,500)	(2,500)	(2,343)	(2,500)	-	(157)
1002-0400 COMMUNITY GRANTS SCHEME	-	(5,000)	(5,000)	(1,000)	(5,000)	-	(4,000)
1002-0405 HELP GROUP GRANT EXPENDITURE	-	-	-	-	-	-	-
1005-0108 ADMIN SALARIES - GM SALARY PAC	-	(194,500)	(194,500)	(155,786)	(194,500)	-	(38,714)
1006-0107 ADMIN SALARIES - GM SUPPORT	-	(153,000)	(153,000)	(112,184)	(153,000)	-	(40,816)
1007-0118 ADMIN GM VEHICLE OPERATING EXP	-	(21,840)	(21,840)	(15,000)	(21,840)	-	(6,840)
1008-0125 ADMIN CONFERENCES/SEMINARS	-	(2,000)	(430)	(1,255)	(1,255)	(825)	(0)
1008-0126 ADMIN GM TRAVEL EXPENSES	-	-	(3,070)	(2,583)	(3,070)	-	(487)
<b>GOVERNANCE REVENUE</b>	-	-	-	-	-	-	-
1100-1305 DONATIONS	-	-	-	-	-	-	-
1100-1350 OTHER REVENUES	-	-	-	-	-	-	-
1100-1355 OTHER REVENUES - GST FREE	-	-	-	-	-	-	-

## Appendix "A"

	Sum of AMOUNT CARRIED FWD FROM 2012/13	Sum of 2013/14 ORIGINAL BUDGET	Sum of 2013/14 REVISED BUDGET - DEC	Sum of MARCH 2014 ACTUAL	Sum of 2013/14 REVISED BUDGET MARCH	VAR MAR BUDGET - DEC BUDGET CHANGES	Sum of VAR 2013/14 MAR BUDGET - MAR ACTUAL
<b>GRAND TOTAL</b>	<b>(2,764,143)</b>	<b>152,968</b>	<b>(125,088)</b>	<b>(61,662)</b>	<b>469,337</b>	<b>594,425</b>	<b>530,999</b>
1100-1400 OTHER REVENUES - INTEREST RECOVERY	-	-	-	-	-	-	-
GOVERNANCE Total	(18,520)	(646,810)	(666,850)	(447,576)	(628,705)	38,145	(181,129)
CORPORATE SUPPORT							
<b>CORPORATE SUPPORT EXPENSE</b>	<b>(289,644)</b>	<b>(78,350)</b>	<b>(384,649)</b>	<b>(486,031)</b>	<b>(270,159)</b>	<b>114,490</b>	<b>215,872</b>
1010-0102 ADMIN SALARIES - ACCOUNTING	-	(240,200)	(240,200)	(181,669)	(235,200)	5,000	(53,531)
1010-0103 ADMIN SALARIES - HUMAN RESOURC	-	(64,800)	(64,800)	(42,143)	(54,800)	10,000	(12,657)
1010-0104 ADMIN SALARIES - REVENUE COLLE	-	(148,300)	(145,295)	(125,079)	(145,295)	-	(20,216)
1010-0105 ADMIN SALARIES - CUSTOMER SERV	-	(85,900)	(85,900)	(91,832)	(101,900)	(16,000)	(10,068)
1010-0106 ADMIN SALARIES - INFO. TECHNOL	-	(67,400)	(67,400)	(50,807)	(66,400)	1,000	(15,593)
1010-0109 ADMIN SALARIES - DCS SALARY PA	-	(140,600)	(140,600)	(111,558)	(140,600)	-	(29,042)
1010-0119 ADMIN DCS VEHICLE OPERATING EX	-	(21,840)	(21,840)	(16,363)	(21,840)	-	(5,477)
1010-0120 ADMIN STAFF TRAINING	-	(10,000)	(15,000)	(20,046)	(15,000)	-	5,046
1010-0121 ADMIN CONSULTANTS	-	-	(3,005)	(3,005)	(3,005)	-	(0)
1010-0130 ADMIN FRINGE BENEFITS TAX	-	(10,000)	(10,000)	(1,066)	(10,000)	-	(8,934)
1010-0140 ADMIN STAFF UNIFORM ALLOWANCE	-	(7,500)	(7,500)	(5,761)	(7,500)	-	(1,739)
1010-0144 ADMIN ADVERTS	-	(10,000)	(10,000)	(2,286)	(5,000)	5,000	(2,714)
1010-0146 ADMIN NEWSLETTER ADVERTS	-	(25,000)	(26,100)	(26,109)	(26,100)	-	9
1010-0155 ADMIN WRITE OFF BAD DEBTS	-	(5,000)	(5,000)	(395)	(1,000)	4,000	(605)
1010-0160 ADMIN BANK & GOVT CHARGES	-	(2,000)	(7,000)	(2,026)	(3,000)	4,000	(974)
1010-0162 BANK FEES - GST INCLUSIVE	-	(25,000)	(20,000)	(18,678)	(20,000)	-	(1,322)
1010-0165 ADMIN OFFICE CLEANING	-	(17,000)	(17,455)	(17,590)	(17,590)	(135)	0
1010-0170 ADMIN COMPUTER MTCE	-	(20,000)	(20,000)	(21,096)	(22,000)	(2,000)	(904)
1010-0175 ADMIN SOFTWARE LICENCING	-	(100,000)	(100,000)	(53,705)	(95,495)	4,505	(41,790)
1010-0180 LOCAL GOVT REFORM FUND EXPENSE	-	-	-	-	-	-	-
1010-0185 LESS: CHARGED TO OTHER FUNDS	-	283,400	283,400	145,976	283,400	-	137,424
1010-0190 ADMIN ELECTRICITY	-	(44,000)	(44,000)	(24,136)	(44,000)	-	(19,864)
1010-0194 ADMIN INSUR - PUBLIC LIABILITY	-	(122,510)	(132,610)	(132,605)	(132,610)	-	(5)
1010-0195 ADMIN INSUR - OTHER	-	(30,500)	(22,500)	(22,293)	(22,500)	-	(207)
1010-0196 RISK MANAGEMENT - ASSETS	-	-	-	-	-	-	-
1010-0197 ADMIN RISK MANAGEMENT SIGNAGE	-	-	-	(2,086)	(2,100)	(2,100)	(14)
1010-0198 ADMIN RISK MANAGEMENT OP EXP	-	(1,500)	(1,500)	(1,270)	(1,500)	-	(230)
1010-0199 ADMIN RISK MANAGEMENT	(102,484)	(88,900)	(191,384)	-	(116,784)	74,600	(116,784)
1010-0200 ADMIN LEGAL EXPENSES INCL. GST	-	(5,000)	(5,000)	(3,025)	(5,000)	-	(1,975)

## Appendix "A"

	Sum of AMOUNT CARRIED FWD FROM 2012/13	Sum of 2013/14 ORIGINAL BUDGET	Sum of 2013/14 REVISED BUDGET - DEC	Sum of MARCH 2014 ACTUAL	Sum of 2013/14 REVISED BUDGET MARCH	VAR MAR BUDGET - DEC BUDGET CHANGES	Sum of VAR 2013/14 MAR BUDGET - MAR ACTUAL
<b>GRAND TOTAL</b>	<b>(2,764,143)</b>	<b>152,968</b>	<b>(125,088)</b>	<b>(61,662)</b>	<b>469,337</b>	<b>594,425</b>	<b>530,999</b>
1010-0202 ADMIN LEGAL EXPEN - DEBT/COLL	-	(56,000)	(56,000)	(52,416)	(25,000)	31,000	27,416
1010-0205 ADMIN POSTAGE	-	(16,000)	(16,000)	(14,853)	(16,000)	-	(1,147)
1010-0206 CHARGE FOR INTERNET RATES PAYM	-	(500)	(500)	(491)	(500)	-	(9)
1010-0207 ADMIN LEGAL EXPENSES-GST FREE	-	(2,000)	(2,000)	(1,063)	(2,000)	-	(937)
1010-0208 SALE OF LAND FOR UNPAID RATES	-	-	-	-	-	-	-
1010-0210 ADMIN PRINTING/STATIONERY	-	(37,500)	(37,500)	(32,912)	(37,500)	-	(4,588)
1010-0215 ADMIN TELEPHONE	-	(23,000)	(23,000)	(17,400)	(23,000)	-	(5,600)
1010-0220 ADMIN VALUATION FEES	-	(37,000)	(37,000)	(36,537)	(37,000)	-	(463)
1010-0225 ADMIN SUBSCRIPTIONS	-	(3,200)	(3,200)	(1,150)	(4,700)	(1,500)	(3,550)
1010-0230 ADMIN OFFICE BLDG MTCE	-	(10,000)	(10,000)	(11,243)	(11,200)	(1,200)	43
1010-0231 ADMIN OFFICE RENOVATIONS	-	-	-	-	-	-	-
1010-0232 ADMIN BLDG UPGRADE EXE LIGHTING	-	(10,000)	(10,000)	(2,295)	(10,000)	-	(7,705)
1010-0245 ADMIN OFFICE GROUNDS MTCE	-	(8,000)	(8,000)	(9,315)	(12,000)	(4,000)	(2,685)
1010-0250 ADMIN OFFICE EQUIPMENT MTCE	-	(25,000)	(25,000)	(18,272)	(25,000)	-	(6,728)
1010-0265 ADMIN SUNDRY OPERATING EXPENSE	-	(5,000)	(6,500)	(8,532)	(6,500)	-	2,032
1010-0266 ADMIN CHRISTMAS PARTY EXPENSE	-	(9,000)	(7,500)	(7,471)	(7,500)	-	(29)
1010-0270 ASSET REVALUATION EXPENSE	-	-	(8,000)	(8,178)	(8,180)	(180)	(2)
1010-0296 WEB PAGE MAINTENANCE & TRAININ	-	(4,000)	(4,000)	(1,500)	(1,500)	2,500	-
1010-0297 CORP SERVICES ADMIN CHARGES	-	(489,900)	(489,900)	(252,292)	(489,900)	-	(237,608)
1010-0298 LESS: RENTAL CONTRIBUTIONS	-	110,600	110,600	56,980	110,600	-	53,620
1010-0299 LESS: CHARGED TO OTHER FUNDS	-	1,738,600	1,738,600	895,400	1,738,600	-	843,200
1010-0500 CORPORATE SERVICES EQUIPMENT	(31,500)	(50,000)	(81,500)	(65,432)	(81,500)	-	(16,068)
1010-0501 CORP SERV ADMINISTRATION SOFTWARE UPGRADE	(150,000)	(50,000)	(200,000)	-	(200,000)	-	(200,000)
1010-0503 ARCHIVE ROOM COMPACTUS	-	-	-	-	-	-	-
1010-0504 EQUIP/FURN - CORP. SERVICES <=	(5,660)	(5,000)	(10,660)	(8,735)	(10,660)	-	(1,925)
1010-0505 SERVER & NETWORK UPGRADE	-	-	-	-	-	-	-
1200-2502 CORP SERVICES OFFICE EQUIPMENT DEPCN	-	(40,000)	(40,000)	(30,000)	(40,000)	-	(10,000)
1200-2504 CORP SERVICES OFFICE DEPCN	-	(36,900)	(36,900)	(27,675)	(36,900)	-	(9,225)
SHIREOFFICECAPEXP SHIRE OFFICE CAPITAL EXPENDITURE	-	-	-	-	-	-	-
<b>CORPORATE SUPPORT REVENUE</b>	-	<b>86,100</b>	<b>90,033</b>	<b>63,485</b>	<b>73,538</b>	<b>(16,495)</b>	<b>10,053</b>
1200-1345 RENTAL INCOME	-	-	-	-	-	-	-
1200-1500 CORP SUPPORT SUNDRY REVENUE	-	-	270	958	1,000	730	42
1200-1600 REVENUE - GIPA	-	-	-	-	-	-	-
1200-1670 INSURANCE REBATE	-	20,000	13,200	16,930	16,930	3,730	0
1200-1680 WORKCOVER INCENTIVE PAYMENTS	-	-	10,388	10,388	10,388	-	0



## Appendix "A"

	Sum of AMOUNT CARRIED FWD FROM 2012/13	Sum of 2013/14 ORIGINAL BUDGET	Sum of 2013/14 REVISED BUDGET - DEC	Sum of MARCH 2014 ACTUAL	Sum of 2013/14 REVISED BUDGET MARCH	VAR MAR BUDGET - DEC BUDGET CHANGES	Sum of VAR 2013/14 MAR BUDGET - MAR ACTUAL
<b>GRAND TOTAL</b>	<b>(2,764,143)</b>	<b>152,968</b>	<b>(125,088)</b>	<b>(61,662)</b>	<b>469,337</b>	<b>594,425</b>	<b>530,999</b>
1200-1814 RATES CERTIFICATE S603 - GST FREE	-	17,000	17,000	16,756	19,000	2,000	2,244
1200-1815 URGENT RATE S603 CERT INCL GST	-	200	200	186	200	-	14
1200-1829 RECOVER BANK CHARGES - DISHONOUR FEES	-	-	75	120	120	45	-
1200-1870 LEGAL COSTS RECOVERED	-	48,000	48,000	17,498	25,000	(23,000)	7,502
1200-1950 TRAINEESHIP GRANT - WAGE SUBSIDY	-	-	-	-	-	-	-
1500-1001 CENTS ROUNDING	-	-	-	1	-	-	(1)
9500-1844 INTEREST - O/S DEBTORS GST FREE	-	900	900	649	900	-	251
SHIREOFFICECAPINC SHIRE OFFICE CAPITAL INCOME	-	-	-	-	-	-	-
<b>CORPORATE SUPPORT Total</b>	<b>(289,644)</b>	<b>7,750</b>	<b>(294,616)</b>	<b>(422,547)</b>	<b>(196,621)</b>	<b>97,995</b>	<b>225,926</b>
<b>TECHNICAL SERVICES</b>							
<b>TECHNICAL SERVICES EXPENSE</b>	<b>(46,500)</b>	<b>(197,400)</b>	<b>(371,555)</b>	<b>(552,314)</b>	<b>(380,055)</b>	<b>(8,500)</b>	<b>172,259</b>
1011-0103 TECH SERVICES SALARIES - WORK	-	(171,200)	(171,200)	(155,091)	(171,200)	-	(16,109)
1011-0104 TECH SERVICES SALARIES - ENV.S	-	(115,000)	(115,000)	(92,861)	(115,000)	-	(22,139)
1011-0105 TECH SERVICES SALARIES - EXE.	-	(422,000)	(422,000)	(295,835)	(422,000)	-	(126,165)
1011-0109 TECH SERVICES SALARIES - DTS S	-	(170,000)	(170,000)	(142,900)	(170,000)	-	(27,100)
1011-0113 TECH SERVICE W/E VEHICLE OP EX	-	(21,840)	(21,840)	(14,207)	(21,840)	-	(7,634)
1011-0114 TECH SERVICE ENV VEHICLE OP EX	-	(21,840)	(21,840)	(15,000)	(21,840)	-	(6,840)
1011-0115 TECH SERVICE EXE VEHICLE OP EX	-	(43,680)	(43,680)	(15,000)	(43,680)	-	(28,680)
1011-0119 TECH SERVICE DTS VEHICLE OP EX	-	(21,840)	(21,840)	(14,615)	(21,840)	-	(7,225)
1011-0120 LESS: CHARGED TO OTHER FUNDS/S	-	1,092,700	1,092,700	562,730	1,092,700	-	529,970
1011-0125 TECH SERVICES ADMIN CHARGES	-	(168,300)	(168,300)	(89,962)	(168,300)	-	(78,338)
1011-0135 TECH SERVICES STAFF TRAINING	-	(20,000)	(20,000)	(16,046)	(18,000)	2,000	(1,954)
1011-0137 STAFF RELOCATION EXPENSES	-	-	-	-	-	-	-
1011-0140 TECH SERVICES CONFERENCES/SEMI	-	(3,500)	(3,500)	(842)	(2,000)	1,500	(1,158)
1011-0141 TECH SERVICES - INSURANCE	-	(500)	(1,930)	(1,930)	(1,930)	-	-
1011-0142 TECH SERVICES EXP -ADVERTISING	-	(7,000)	(7,000)	(1,429)	(2,000)	5,000	(571)
1011-0143 TECH SERVICES TELEPHONE	-	(5,000)	(5,000)	(6,183)	(7,000)	(2,000)	(817)
1011-0145 TECH SERVICES OFFICE EXPENSES	-	(5,000)	(5,000)	(3,064)	(5,000)	-	(1,936)
1011-0146 TECH SERVICES - CONSULTANCY	-	(1,500)	(1,500)	-	-	1,500	-
1011-0147 TECH SERV EQUIPMENT MTCE	-	(2,500)	(2,500)	(5,713)	(6,000)	(3,500)	(287)
1011-0152 OCCUPATIONAL HEALTH & SAFETY E	-	(3,000)	(3,000)	(4,140)	(4,500)	(1,500)	(360)
1011-0160 DEPOT OPERATIONAL EXPENSES	-	(11,400)	(12,600)	(18,645)	(22,600)	(10,000)	(3,955)
1011-0161 DEPOT OP. EXPENSES- INSURANCE	-	(3,300)	(3,245)	(3,243)	(3,245)	-	(2)

## Appendix "A"

	Sum of AMOUNT CARRIED FWD FROM 2012/13	Sum of 2013/14 ORIGINAL BUDGET	Sum of 2013/14 REVISED BUDGET - DEC	Sum of MARCH 2014 ACTUAL	Sum of 2013/14 REVISED BUDGET MARCH	VAR MAR BUDGET - DEC BUDGET CHANGES	Sum of VAR 2013/14 MAR BUDGET - MAR ACTUAL
<b>GRAND TOTAL</b>	<b>(2,764,143)</b>	<b>152,968</b>	<b>(125,088)</b>	<b>(61,662)</b>	<b>469,337</b>	<b>594,425</b>	<b>530,999</b>
1011-0162 DEPOT OP. EXPENSES-ELECTRICITY	-	(14,200)	(14,200)	(10,437)	(14,200)	-	(3,763)
1011-0163 DEPOT OP. EXPENSES - TELEPHONE	-	(500)	(500)	(104)	(500)	-	(396)
1011-0165 DEPOT BLDG MTCE	-	(5,000)	(5,000)	(4,532)	(5,000)	-	(468)
1011-0170 DEPOT GROUNDS MTCE	-	(3,600)	(3,780)	(8,583)	(11,780)	(8,000)	(3,197)
1011-0171 DEPOT AMENITIES CLEANING	-	(4,000)	(3,900)	(5,274)	(6,900)	(3,000)	(1,626)
1011-0504 EQUIP/FURN - TECH. SERVICES <=	-	(1,000)	(1,000)	-	(1,000)	-	(1,000)
1011-0505 EQUIP/FURN - TECH. SERVICES >=	(16,500)	(10,000)	(26,500)	-	(2,000)	24,500	(2,000)
1011-0525 LAND & BUILD DEPOT - BERRIGAN	-	-	(125,000)	(124,598)	(125,000)	-	(402)
1011-0535 LAND & BUILD DEPOT - FINLEY	(30,000)	-	(30,000)	(39,764)	(45,000)	(15,000)	(5,236)
1300-2502 TECH SERVICES OFFICE EQUIPMENT DEPCN	-	(17,300)	(17,300)	(12,975)	(17,300)	-	(4,325)
1310-2502 DEPOT EQUIPMENT DEPCN	-	(700)	(700)	(525)	(700)	-	(175)
1310-2504 DEPOT DEPCN	-	(15,400)	(15,400)	(11,550)	(15,400)	-	(3,850)
DEPOTCAPEXP DEPOT CAPITAL EXPENDITURE	-	-	-	-	-	-	-
<b>TECHNICAL SERVICES REVENUE</b>	-	-	<b>1,440</b>	<b>20,023</b>	<b>20,040</b>	<b>18,600</b>	<b>17</b>
1300-1500 TECH SERV SUNDRY INCOME - INCL GST	-	-	-	-	-	-	-
1300-1502 OHS INCENTIVE PAYMENT	-	-	-	17,323	17,300	17,300	(23)
1300-1800 ROAD OPENING PERMIT FEES	-	-	1,440	2,700	2,740	1,300	40
1300-1950 TRAINEESHIP GRANT - WAGE SUBSIDY	-	-	-	-	-	-	-
DEPOTCAPINC DEPOT CAPITAL INCOME	-	-	-	-	-	-	-
TECHNICAL SERVICES Total	(46,500)	(197,400)	(370,115)	(532,292)	(360,015)	10,100	172,277
<b>PLANT SERVICES</b>							
<b>PLANT SERVICES EXPENSE</b>	-	<b>(1,207,350)</b>	<b>(1,207,595)</b>	<b>(970,352)</b>	<b>(1,174,345)</b>	<b>33,250</b>	<b>(203,993)</b>
1011-0240 PLANT SERVICES ADMIN CHARGES	-	(71,700)	(71,700)	(36,908)	(71,700)	-	(34,792)
1011-0515 MOTOR VEHICLE PURCHASES	-	(320,000)	(320,000)	(300,332)	(320,000)	-	(19,668)
1011-0545 PUBLIC WORKS PLANT PURCHASE	-	(690,000)	(690,000)	(581,556)	(615,000)	75,000	(33,444)
1011-0546 PUBLIC WORKS UTILITY PURCHASE	-	(68,750)	(68,750)	(122,578)	(143,750)	(75,000)	(21,172)
1011-0550 PURCHASE MINOR PLANT	-	(33,000)	(33,310)	(23,281)	(33,310)	-	(10,029)
1015-0000 PLANT EXPENSES	-	(1,100,000)	(1,100,000)	(948,728)	(1,100,000)	-	(151,272)
1020-0100 PLANT WORKSHOP EXPENSES	-	(26,900)	(26,900)	(32,901)	(34,900)	(8,000)	(1,999)
1020-0101 PLANT WORKSHOP EXP - TELEPHONE	-	(520)	(520)	(227)	(520)	-	(293)
1020-0102 PLANT WORKSHOP EXP - INSURANCE	-	-	-	-	-	-	-
1020-0103 PLANT WORKSHOP EXP - VEHICLE	-	(21,840)	(21,840)	(13,634)	(21,840)	-	(8,206)

## Appendix "A"

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<b>GRAND TOTAL</b>	<b>(2,764,143)</b>	<b>152,968</b>	<b>(125,088)</b>	<b>(61,662)</b>	<b>469,337</b>	<b>594,425</b>	<b>530,999</b>
1025-0150 PLANT INSURANCE PREMIUMS	-	(2,300)	(2,235)	(2,234)	(2,235)	-	(1)
1030-0160 MINOR PLANT OPERATING EXPENSES	-	(15,500)	(15,500)	(10,701)	(15,500)	-	(4,799)
1035-0170 TOOLS PURCHASES	-	(7,000)	(7,000)	(4,841)	(7,000)	-	(2,159)
1320-2010-0000 PLANT HIRE INCOME COUNCIL WORKS	-	2,000,000	2,000,000	1,665,268	2,000,000	-	334,732
1320-2026 PLANT SERVICES TRANSFER TO RESERVE	-	(106,240)	(106,240)	-	(64,990)	41,250	(64,990)
1320-2500 PLANT DEPCN	-	(502,400)	(502,400)	(376,800)	(502,400)	-	(125,600)
1320-2550 DEPRECIATION - MOTOR VEHICLES	-	(241,200)	(241,200)	(180,900)	(241,200)	-	(60,300)
<b>PLANT SERVICES REVENUE</b>	<b>-</b>	<b>1,207,350</b>	<b>1,207,595</b>	<b>854,905</b>	<b>1,174,345</b>	<b>(33,250)</b>	<b>319,440</b>
1320-1200 GAIN ON DISPOSAL - PLANT & EQUIPMENT	-	-	-	-	-	-	-
1320-1203 PUBLIC MOTOR VEHICLE DISPOSAL	-	159,500	159,500	-	159,500	-	159,500
1320-1204 PUBLIC WORKS UTILITY DISPOSAL	-	39,000	39,000	-	39,000	-	39,000
1320-1205 MOTOR VEHICLE DISPOSAL	-	130,000	130,000	205,653	130,000	-	(75,653)
1320-1210 MINOR ASSET SALES CLEARING	-	-	-	675	-	-	(675)
1320-1500 PLANT SERVICES SUNDRY INCOME	-	-	-	-	-	-	-
1320-1823 STAFF PRIVATE USE CAR HIRE	-	45,000	45,000	39,007	45,000	-	5,993
1320-1825 STAFF PRIVATE USE FUEL CHARGES	-	9,000	9,000	5,141	9,000	-	3,859
1320-1856 PLANT REGO. & GREENSLIP REFUND	-	-	245	270	245	-	(25)
1320-1857 PLANT INSURANCE CLAIM REFUND	-	-	-	-	-	-	-
1320-1926 PLANT REPLACE TRANSFER FROM RESERVE	-	33,250	33,250	-	-	(33,250)	-
1320-1950 PLANT FUEL TAX CREDIT SCHEME	-	48,000	48,000	46,459	48,000	-	1,541
1320-4010-0000 PLANT DEPCN CONTRA	-	743,600	743,600	557,700	743,600	-	185,900
MINORPLANTSALSALES SALE OF MINOR PLANT	-	-	-	-	-	-	-
MVSALES MOTOR VEHICLE SALES	-	-	-	-	-	-	-
PLANTSALSALES PUBLIC WORKS PLANT SALES	-	-	-	-	-	-	-
UTILITYSALES PUBLIC WORKS UTILITY SALES	-	-	-	-	-	-	-
PLANT SERVICES Total	-	-	-	(115,447)	-	-	115,447
<b>OVERHEAD</b>							
<b>OVERHEAD EXPENSE</b>	<b>-</b>	<b>(0)</b>	<b>(0)</b>	<b>(29,658)</b>	<b>(0)</b>	<b>-</b>	<b>29,658</b>
1050-0010 WAGES SALARY POLICY SYSTEM BAC	-	-	-	(184)	-	-	184
1050-0020 WAGES PERFORMANCE BONUS PAYMEN	-	(65,017)	(65,017)	(52,438)	(65,017)	-	(12,579)
1050-0040 ANNUAL LEAVE - WORKS / WAGES	-	(221,101)	(221,101)	(118,124)	(221,101)	-	(102,977)
1050-0060 PUBLIC HOLIDAY - WORKS / WAGES	-	(124,610)	(124,610)	(57,618)	(124,610)	-	(66,992)

## Appendix "A"

	Sum of AMOUNT CARRIED FWD FROM 2012/13	Sum of 2013/14 ORIGINAL BUDGET	Sum of 2013/14 REVISED BUDGET - DEC	Sum of MARCH 2014 ACTUAL	Sum of 2013/14 REVISED BUDGET MARCH	VAR MAR BUDGET - DEC BUDGET CHANGES	Sum of VAR 2013/14 MAR BUDGET - MAR ACTUAL
<b>GRAND TOTAL</b>	<b>(2,764,143)</b>	<b>152,968</b>	<b>(125,088)</b>	<b>(61,662)</b>	<b>469,337</b>	<b>594,425</b>	<b>530,999</b>
1050-0080 LONG SERVICE LEAVE - WAGES	-	(92,899)	(92,899)	(21,544)	(92,899)	-	(71,356)
1050-0100 SICK LEAVE - WORKS / WAGES	-	(92,794)	(92,794)	(39,969)	(92,794)	-	(52,826)
1050-0115 RDO - PAYROLL SUSPENSE	-	-	-	8,300	-	-	(8,300)
1050-0118 TIME IN LIEU - SUSPENSE	-	-	-	-	-	-	-
1050-0120 BEREAVEMENT LEAVE - WAGES	-	(2,651)	(2,651)	(1,270)	(2,651)	-	(1,381)
1050-0150 WAGES LEAVE WITHOUT PAY	-	-	-	-	-	-	-
1050-0170 RURAL FIRE SERVICE LVE - WAGES	-	-	-	(898)	-	-	898
1050-0180 WAGES ACCIDENT PAY TO EMPLOYEE	-	-	-	(17,398)	-	-	17,398
1050-0185 WAGES ACCIDENT EXPENSE BY EMPL	-	-	-	-	-	-	-
1050-0220 WAGES MEDICAL EXPENSES	-	-	-	(695)	-	-	695
1050-0320 WAGES SUPERANNUATION - LG RET	-	-	-	(83,726)	-	-	83,726
1050-0340 WAGES SUPERANNUATION - LG ACC	-	(235,787)	(235,787)	(302,215)	(235,787)	-	66,428
1050-0380 WAGES WORKER COMPENSAT INSUR -	-	(159,256)	(159,256)	(66,395)	(159,256)	-	(92,861)
1050-0440 WAGES PROTECTIVE/SAFETY CLOTHI	-	(33,222)	(33,222)	(21,652)	(33,222)	-	(11,570)
1050-0720 WAGES OTHER TRAINING EXPENSES	-	(39,361)	(39,361)	-	(39,361)	-	(39,361)
1050-0730 WAGES OCCUPATIONAL HEALTH & SA	-	-	-	(1,082)	-	-	1,082
1050-0735 WAGES TQM / CONTINUOUS IMPROVE	-	-	-	-	-	-	-
1050-0750 EAP CONSULTATION EXPENSE	-	-	-	(1,890)	-	-	1,890
1050-0770 WAGES STAFF TRAINING - GENERAL	-	(16,611)	(16,611)	(49,953)	(16,611)	-	33,343
1050-0780 WAGES OTHER MEETINGS	-	-	-	-	-	-	-
1050-0790 WORKPLACE INVESTIGATION	-	-	-	(7,795)	-	-	7,795
1055-0030 STORES OPERATING COSTS	-	(85,427)	(85,427)	(47,947)	(85,427)	-	(37,480)
1055-0040 STOCK FREIGHT ONCOST EXPENSE	-	-	-	(1,184)	-	-	1,184
1055-0050 UNALLOCATED STORE COST VARIATI	-	-	-	(2,565)	-	-	2,565
1070-0040 ANNUAL LEAVE - ADMIN / STAFF	-	(210,615)	(210,615)	(158,764)	(210,615)	-	(51,851)
1070-0060 PUBLIC HOLIDAY - ADMIN / STAFF	-	(118,834)	(118,834)	(62,999)	(118,834)	-	(55,835)
1070-0080 LONG SERVICE LEAVE - STAFF	-	(88,494)	(88,494)	(94,739)	(88,494)	-	6,245
1070-0100 SICK LEAVE - ADMIN / STAFF	-	(88,494)	(88,494)	(50,707)	(88,494)	-	(37,786)
1070-0120 BEREAVEMENT LEAVE - STAFF	-	(2,528)	(2,528)	(3,196)	(2,528)	-	668
1070-0140 MATERNITY LEAVE - STAFF	-	-	-	(19,806)	-	-	19,806
1070-0145 PAID PARENTAL LEAVE SCHEME	-	-	-	-	-	-	-
1070-0150 LEAVE WITHOUT PAY - STAFF	-	-	-	-	-	-	-
1070-0180 STAFF ACCIDENT PAY TO EMPLOYEE	-	-	-	-	-	-	-
1070-0220 STAFF MEDICAL EXPENSES	-	-	-	(1,087)	-	-	1,087
1070-0320 STAFF SUPERANNUATION - LG RET	-	-	-	(81,298)	-	-	81,298
1070-0340 STAFF SUPERANNUATION - LG ACC	-	(259,292)	(259,292)	-	(259,292)	-	(259,292)

## Appendix "A"

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<b>GRAND TOTAL</b>	<b>(2,764,143)</b>	<b>152,968</b>	<b>(125,088)</b>	<b>(61,662)</b>	<b>469,337</b>	<b>594,425</b>	<b>530,999</b>
1070-0380 STAFF WORKER COMPENSAT INSUR -	-	(151,704)	(151,704)	(69,613)	(151,704)	-	(82,091)
1070-0390 STAFF RELOCATION EXPENSES	-	-	-	-	-	-	-
1070-0400 STAFF REDUNDANCY PAYMENT	-	-	-	-	-	-	-
1070-0410 STAFF JURY DUTY EXPENSE	-	-	-	(209)	-	-	209
STAFFRECOVERY STAFF ONCOST OVERHEAD RECOVERY	-	919,961	919,961	564,457	919,961	-	355,504
WAGESRECOVERY WAGES ONCOST OVERHEAD RECOVERY	-	1,168,737	1,168,737	836,544	1,168,737	-	332,193
<b>OVERHEAD REVENUE</b>	-	-	-	<b>29,658</b>	-	-	<b>(29,658)</b>
1400-1230 LSL CONTRIBUTIONS TRANSFERRED EMPS	-	-	-	-	-	-	-
1400-1500 ACCIDENT PAY RECOUP	-	-	-	1,863	-	-	(1,863)
1400-1510 WORKERS COMPENSATION INSURANCE REFUND	-	-	-	27,795	-	-	(27,795)
1400-1550 ONCOSTS STAFF TRAINING REFUND	-	-	-	-	-	-	-
1400-1600 SUPERANNUATION ACC SCHEME REFUND	-	-	-	-	-	-	-
1400-1950 ONCOSTS STAFF TRAINING SUBSIDY	-	-	-	-	-	-	-
1440-1950 TRAINEESHIP GRANT - WAGE SUBSIDY	-	-	-	-	-	-	-
1445-1920 STOCK FREIGHT ONCOST RECOVERY	-	-	-	-	-	-	-
1500-3650 PAID PARENTAL LEAVE SCHEME REVENUE	-	-	-	-	-	-	-
1500-5105 UNSPENT LOAN PROCEEDS LIRS	-	-	-	-	-	-	-
OVERHEAD Total	-	(0)	(0)	(0)	(0)	-	(0)
EMERGENCY SERVICES							
<b>EMERGENCY SERVICES EXPENSE</b>	<b>(42,000)</b>	<b>(349,815)</b>	<b>(391,770)</b>	<b>(132,033)</b>	<b>(350,970)</b>	<b>40,800</b>	<b>(218,937)</b>
1110-0105 CONTRIBUTION NSW FIRE BRIGADE	-	(45,675)	(45,675)	(46,671)	(45,675)	-	996
1110-0110 CONTRIBUTION RURAL FIRE FUND	-	(90,900)	(90,900)	-	(90,900)	-	(90,900)
1110-0155 RURAL FIRE BRIGADES BLDG MTCE	-	(1,000)	(1,000)	-	(1,000)	-	(1,000)
1110-0160 FIRE BRIGADE ADMIN CHARGES	-	(41,600)	(41,600)	(21,404)	(41,600)	-	(20,196)
1110-0203 RURAL FIRE TRAINING FIRST AID	-	-	-	-	-	-	-
1110-0204 RURAL FIRE TRAINING OTHER	-	-	-	-	-	-	-
1110-0205 RFS RADIO MTCE	-	-	-	(312)	-	-	312
1110-0210 RFS STATION SHED MTCE	-	-	-	(5,159)	-	-	5,159
1110-0215 RFS VEHICLE MTCE	-	-	-	-	-	-	-
1110-0220 RFS PUMPS MTCE	-	-	-	-	-	-	-
1110-0225 RFS PETROL & OIL	-	-	-	-	-	-	-
1110-0230 RFS MAINTENANCE & OTHER	-	-	-	-	-	-	-

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<b>GRAND TOTAL</b>	<b>(2,764,143)</b>	<b>152,968</b>	<b>(125,088)</b>	<b>(61,662)</b>	<b>469,337</b>	<b>594,425</b>	<b>530,999</b>
1110-0240 RFS TELEPHONE	-	-	-	-	-	-	-
1110-0245 RFS ELECTRICTY & GAS	-	-	-	-	-	-	-
1110-0250 RFS VEHICLE INSURANCE	-	-	-	-	-	-	-
1110-0255 RFS SHEDS & OTHER INSURANCE	-	(1,100)	(1,055)	(1,053)	(1,055)	-	(2)
1110-0260 RURAL FIRE ERS/PAGING	-	-	-	-	-	-	-
1110-0265 RURAL FIRE SUNDRY EXPENSES	-	(10,000)	(10,000)	-	(10,000)	-	(10,000)
1110-0270 RURAL FIRE OTHER EXPENSES	-	-	-	-	-	-	-
1110-0280 RFS COROWA SHIRE ADMIN FEES	-	-	-	-	-	-	-
1110-0290 RFS EXPENDITURE	-	(90,640)	(90,640)	-	(90,640)	-	(90,640)
1110-0510 RURAL FIRE EQUIP - IN-KIND	-	-	-	-	-	-	-
1114-0105 CONTRIBUTION NSW SES	-	(15,200)	(15,200)	(13,624)	(15,200)	-	(1,576)
1114-0110 SES OPERATING EXPENSES	-	(2,500)	(2,500)	(2,061)	(2,500)	-	(439)
1114-0112 SES OP. EXPENSES-ELECTRICITY	-	(1,200)	(1,200)	(1,531)	(1,200)	-	331
1114-0113 SES OPERATING EXP - TELEPHONE	-	(500)	(500)	(386)	(500)	-	(114)
1114-0114 SES OP.EXPENSES - INSURANCE	-	(4,700)	(4,700)	(4,148)	(4,700)	-	(552)
1114-0125 TOC SEARCH & RESCUE BLDG MTCE	-	(3,500)	(3,500)	(4,709)	(4,700)	(1,200)	9
1114-0150 TOCUMWAL VRA/SES - REPLACE ROOF	(42,000)	-	(42,000)	-	-	42,000	-
1114-0500 EMERGENCY SERVICES EQUIPMENT	-	-	-	-	-	-	-
2120-2500 FIRE PROTECTION PLANT DEPCN	-	(30,500)	(30,500)	(22,875)	(30,500)	-	(7,625)
2120-2504 RURAL FIRE BRIGADE BLDG DEPCN	-	(3,200)	(3,200)	(2,400)	(3,200)	-	(800)
2400-2504 SES DEPCN	-	(7,600)	(7,600)	(5,700)	(7,600)	-	(1,900)
EMERGCAPEXP EMERGENCY SERVICES CAPITAL EXPENDITURE	-	-	-	-	-	-	-
<b>EMERGENCY SERVICES REVENUE</b>	-	<b>89,300</b>	<b>89,300</b>	<b>30,900</b>	<b>89,300</b>	-	<b>58,400</b>
2120-1500 RURAL FIRE SERVICE - SUNDRY INCOME	-	-	-	-	-	-	-
2120-1702 INCOME - SALE OF OLD RFS TRUCKS	-	-	-	-	-	-	-
2120-1704 INCOME - RFS REIMBURSEMENT	-	-	-	-	-	-	-
2120-1950 RFS OPERATIONAL GRANT (B&C)	-	48,100	48,100	-	48,100	-	48,100
2120-1951 RFS EQUIPMENT GRANT	-	-	-	-	-	-	-
2120-1952 RFS EQUIPMENT (IN-KIND) GRANT	-	-	-	-	-	-	-
2120-1953 RURAL FIRE TRUCKS (IN-KIND) GRANT	-	-	-	-	-	-	-
2120-4010-0000 FIRE PROTECTION DEPCN CONTRA	-	41,200	41,200	30,900	41,200	-	10,300
EMERGCAPINC EMERGENCY SERVICES CAPITAL INCOME	-	-	-	-	-	-	-
<b>EMERGENCY SERVICES Total</b>	<b>(42,000)</b>	<b>(260,515)</b>	<b>(302,470)</b>	<b>(101,133)</b>	<b>(261,670)</b>	<b>40,800</b>	<b>(160,537)</b>

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<b>GRAND TOTAL</b>	<b>(2,764,143)</b>	<b>152,968</b>	<b>(125,088)</b>	<b>(61,662)</b>	<b>469,337</b>	<b>594,425</b>	<b>530,999</b>
HACC							
<b>HACC EXPENSE</b>	-	<b>(279,340)</b>	<b>(279,340)</b>	<b>(270,227)</b>	<b>(315,704)</b>	<b>(36,364)</b>	<b>(45,477)</b>
1315-0100 SOCIAL SUPPORT (10%)	-	(18,420)	(18,420)	(14,744)	(18,420)	-	(3,676)
1315-0200 MEALS (20%)	-	(36,850)	(36,850)	(57,094)	(36,850)	-	20,244
1315-0300 HOME MODS (20%)	-	(36,850)	(36,850)	(47,499)	(36,850)	-	10,649
1315-0400 HOME MTCE (10%)	-	(18,420)	(18,420)	(12,181)	(18,420)	-	(6,239)
1315-0505 HACC - CAPITAL PURCHASES	-	(1,000)	(1,000)	-	(1,000)	-	(1,000)
1315-0510 HACC - NEW GARAGES	-	-	-	(678)	-	-	678
1316-0100 HACC - TRANSITION	-	-	-	-	-	-	-
1316-0101 TRANSPORT (40%)	-	(121,800)	(121,800)	(112,514)	(121,800)	-	(9,286)
1316-0300 SENIOR CITIZENS	-	(500)	(500)	(4,403)	(500)	-	3,903
3310-2026 HACC TRANSFER TO RESERVE	-	-	-	-	(36,364)	(36,364)	(36,364)
3315-2502 DEPRECIATION OF PLANT & EQUIPMENT	-	(400)	(400)	(300)	(400)	-	(100)
3320-2504 SENIOR CITIZENS CTR DEPCN	-	(5,200)	(5,200)	(3,900)	(5,200)	-	(1,300)
HACCADMIN HACC ADMIN FEES	-	(39,900)	(39,900)	(16,915)	(39,900)	-	(22,985)
<b>HACC REVENUE</b>	-	<b>233,840</b>	<b>233,840</b>	<b>261,947</b>	<b>270,204</b>	<b>36,364</b>	<b>8,257</b>
3305-1839 SOCIAL SUPPORT - EXTERNAL INCOME	-	-	-	-	-	-	-
3305-1840 SOCIAL SUPPORT - CLIENT CONTRIBUTION	-	-	-	-	-	-	-
3305-1950 SOCIAL SUPPORT - DADHC OP GRANT	-	18,570	18,570	5,796	18,570	-	12,774
3305-1951 SOCIAL SUPPORT - DADHC CAPITAL GRANT	-	-	-	-	-	-	-
3305-1952 SOCIAL SUPPORT - DOHA OP GRANT	-	-	-	20,179	-	-	(20,179)
3310-1839 MEALS - EXTERNAL INCOME	-	-	-	3,663	-	-	(3,663)
3310-1840 MEALS - CLIENT CONTRIBUTION	-	-	-	15,129	-	-	(15,129)
3310-1926 HACC TRANSFER FROM RESERVE	-	-	-	-	-	-	-
3310-1950 MEALS - DADHC OPERATING GRANT	-	37,150	37,150	5,916	37,150	-	31,234
3310-1951 MEALS - DADHC CAPTIAL GRANT	-	-	-	-	-	-	-
3310-1952 MEALS - DOHA OPERATING GRANT	-	-	-	20,179	-	-	(20,179)
3315-1839 HOME MODS - EXTERNAL INCOME	-	-	-	999	-	-	(999)
3315-1840 HOME MODS - CLIENT CONTRIBUTION	-	-	-	4,737	-	-	(4,737)
3315-1950 HOME MODS - DADHC OPERATIING GRANT	-	37,150	37,150	8,765	37,150	-	28,385
3315-1951 HOME MODS - DADHC CAPITAL GRANT	-	-	-	-	-	-	-
3315-1952 HOME MODS - DOHA OPERATIING GRANT	-	-	-	29,007	-	-	(29,007)
3320-1839 HOME MTCE - EXTERNAL INCOME	-	-	-	1,119	-	-	(1,119)
3320-1840 HOME MTCE - CLIENT CONTRIBUTION	-	-	-	2,778	-	-	(2,778)

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<b>GRAND TOTAL</b>	<b>(2,764,143)</b>	<b>152,968</b>	<b>(125,088)</b>	<b>(61,662)</b>	<b>469,337</b>	<b>594,425</b>	<b>530,999</b>
3320-1950 HOME MTCE - DADHC OPERATING GRANT	-	18,570	18,570	2,899	18,570	-	15,671
3320-1951 HOME MTCE - DADHC CAPITAL GRANT	-	-	-	-	-	-	-
3320-1952 HOME MTCE - DOHA OPERATING GRANT	-	-	-	11,098	-	-	(11,098)
3325-1839 TRANSPORT - EXTERNAL INCOME	-	10,000	10,000	9,404	10,000	-	596
3325-1840 TRANSPORT - CLIENT CONTRIBUTION	-	10,000	10,000	18,491	10,000	-	(8,491)
3325-1950 TRANSPORT - DADHC OP GRANT	-	102,400	102,400	14,004	102,400	-	88,396
3325-1951 TRANSPORT - DADHC CAPITAL GRANT	-	-	-	-	-	-	-
3325-1952 TRANSPORT - DOHA OP GRANT	-	-	-	51,330	-	-	(51,330)
3330-1500 NON EMERGENCY HEALTH TRANS. USER FEE	-	-	-	-	-	-	-
3330-1950 NON EMERGENCY HEALTH TRANS. FUNDING	-	-	-	-	-	-	-
3335-1828 SENIOR CITIZENS HALL	-	-	-	91	-	-	(91)
3335-1950 OTHER GRANTS	-	-	-	-	-	-	-
3340-1950 HACC - DOHA TRANSITION FUNDING	-	-	-	36,364	36,364	36,364	0
HACC Total	-	(45,500)	(45,500)	(8,279)	(45,500)	-	(37,221)
OTHER COMMUNITY SERVICES							
<b>OTHER COMMUNITY SERVICES EXPENSE</b>	<b>(50,035)</b>	<b>(188,863)</b>	<b>(238,743)</b>	<b>(164,773)</b>	<b>(235,993)</b>	<b>2,750</b>	<b>(71,220)</b>
1313-0105 YOUTH WEEK GRANT & CONTRIBUTIO	-	(3,000)	(3,000)	(273)	(3,000)	-	(2,727)
1313-0110 BERRIGAN SHIRE YOUTH AWARD	-	-	-	-	-	-	-
1313-0111 SR SUICIDE PREVENTION GROUP	-	(390)	(390)	(278)	(390)	-	(112)
1313-0115 PORTSEA CAMP EXPENSES	-	(2,000)	(1,800)	(3,705)	(3,705)	(1,905)	0
1313-0120 COMMUNITY PLANNING - SALARY	-	(113,700)	(113,700)	(103,144)	(113,700)	-	(10,556)
1313-0121 COMMUNITY PLANNING ADVERTISING	-	(2,500)	(2,500)	(2,040)	(2,500)	-	(460)
1313-0122 COMMUNITY PLANNING - TRAINING	-	(2,000)	(2,000)	(81)	(100)	1,900	(19)
1313-0123 COMMUNITY PLANNING - VEHICLE EXPENSE	-	(21,840)	(21,840)	(14,207)	(21,840)	-	(7,634)
1313-0124 COMMUNITY PLANNING - TELEPHONE	-	(750)	(750)	(1,083)	(1,250)	(500)	(167)
1313-0125 COMMUNITY PLANNING - OP EXPENSES	-	(2,000)	(2,000)	(1,769)	(2,000)	-	(231)
1313-0131 YOUTH DEVELOPMENT	(9,760)	-	(9,760)	(561)	(9,760)	-	(9,199)
1421-0105 FINLEY TIDY TOWNS EXPENSE	-	(500)	(500)	-	-	500	-
1421-0120 BERRIGAN CONSERVATION GROUP EX	(13,095)	(3,860)	(16,955)	(2,468)	(16,955)	-	(14,487)
1715-0110 KIDSFEST EXPENSES	-	(2,000)	(2,000)	(1,616)	(1,700)	300	(84)
1715-0111 AGEING STRATEGY	(23,480)	(10,000)	(33,480)	(18,310)	(33,480)	-	(15,170)
1715-0112 TOCUMWAL MURAL NATURE WALK GRANT	-	-	-	-	-	-	-
1715-0113 MENS HEALTH WEEK	-	(1,000)	(1,000)	-	(1,000)	-	(1,000)



## Appendix "A"

	Sum of AMOUNT CARRIED FWD FROM 2012/13	Sum of 2013/14 ORIGINAL BUDGET	Sum of 2013/14 REVISED BUDGET - DEC	Sum of MARCH 2014 ACTUAL	Sum of 2013/14 REVISED BUDGET MARCH	VAR MAR BUDGET - DEC BUDGET CHANGES	Sum of VAR 2013/14 MAR BUDGET - MAR ACTUAL
<b>GRAND TOTAL</b>	<b>(2,764,143)</b>	<b>152,968</b>	<b>(125,088)</b>	<b>(61,662)</b>	<b>469,337</b>	<b>594,425</b>	<b>530,999</b>
1715-0114 COMMUNITY TRANSPORT GRANT	-	-	-	(5,000)	-	-	5,000
1715-0115 SOUTH WEST ARTS INC.	-	(7,123)	(7,123)	(7,123)	(7,123)	-	(0)
1715-0117 TARGETED CULTURAL ACTIVITIES	-	(2,500)	(2,500)	-	-	2,500	-
1715-0119 INTERNATIONAL WOMENS DAY	-	(2,500)	(2,500)	(1,828)	(2,500)	-	(672)
1715-0120 MUSEUMS & GALLERIES REVIEW NSW	-	(1,000)	(1,000)	(1,000)	(1,000)	-	-
1715-0128 HERITAGE OFFICER EXPENSES - CONSULTANCY FEES	(3,700)	-	(3,700)	-	(3,700)	-	(3,700)
1715-0129 HERITAGE OFFICER - LOCAL HERITAGE INCENTIVE FUND	-	(10,000)	(10,000)	-	(10,000)	-	(10,000)
1715-0130 TOCUMWAL RAILWAY STATION LEASE	-	(200)	(245)	(289)	(290)	(45)	(1)
<b>OTHER COMMUNITY SERVICES REVENUE</b>	<b>-</b>	<b>11,700</b>	<b>11,700</b>	<b>7,960</b>	<b>15,859</b>	<b>4,159</b>	<b>7,899</b>
3100-1840 PORTSEA CAMP DEPOSITS	-	2,000	2,000	4,059	4,059	2,059	-
3100-1855 YOUTH SERVICES DONATIONS - GST FREE	-	-	-	-	-	-	-
3100-1950 YOUTH WEEK GRANT REVENUE	-	1,200	1,200	1,230	1,200	-	(30)
6320-1500 HERITAGE FUND REVENUE	-	3,000	3,000	-	3,000	-	3,000
6320-1950 HERITAGE ADVISORY SERVICE GRANT	-	-	-	-	-	-	-
6320-1951 LOCAL HERITAGE FUND GRANT	-	5,000	5,000	-	5,000	-	5,000
6330-1500 CULTURAL ACTIVITIES INCOME	-	-	-	-	-	-	-
6330-1600 INTERNATIONAL WOMENS DAY INCOME	-	500	500	2,671	2,600	2,100	(71)
6330-1951 INTERNATIONAL WOMENS DAY GRANT	-	-	-	-	-	-	-
6330-1953 TOCUMWAL MURAL NATURE WALK GRANT	-	-	-	-	-	-	-
6330-1955 AGE-FRIENDLY COMMUNITY GRANT	-	-	-	-	-	-	-
6330-1956 TOCUMWAL MURAL WALK	-	-	-	-	-	-	-
<b>OTHER COMMUNITY SERVICES Total</b>	<b>(50,035)</b>	<b>(177,163)</b>	<b>(227,043)</b>	<b>(156,813)</b>	<b>(220,134)</b>	<b>6,909</b>	<b>(63,321)</b>
<b>CEMETERY</b>							
<b>CEMETERY EXPENSE</b>	<b>(14,860)</b>	<b>(117,530)</b>	<b>(132,390)</b>	<b>(74,818)</b>	<b>(132,390)</b>	<b>-</b>	<b>(57,572)</b>
1419-0106 CEMETERY OP. EXP - TELEPHONE	-	(500)	(500)	(226)	(500)	-	(274)
1419-0107 CEMETERY OP. EXPS - ELECTRICITY	-	(1,200)	(1,200)	(579)	(1,200)	-	(621)
1419-0108 CEMETERY OP EXP - INSURANCE	-	(30)	(30)	(33)	(30)	-	3
1419-0109 CEMETERY WEBSITE & MAPPING	-	-	-	-	-	-	-
1419-0110 CEMETERY MAINTENANCE	-	(25,000)	(25,000)	(13,567)	(25,000)	-	(11,433)
1419-0112 CEMETERY BURIAL EXPENSES	-	(30,000)	(30,000)	(21,629)	(30,000)	-	(8,371)
1419-0114 CEMETERY HONORARIUMS	-	(15,000)	(15,000)	(6,671)	(15,000)	-	(8,329)
1419-0116 CEMETERY PLAQUES	-	(30,000)	(30,000)	(21,772)	(30,000)	-	(8,228)

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<b>GRAND TOTAL</b>	<b>(2,764,143)</b>	<b>152,968</b>	<b>(125,088)</b>	<b>(61,662)</b>	<b>469,337</b>	<b>594,425</b>	<b>530,999</b>
1419-0500 FINLEY CEMETERY - INSTALL SPRINKLERS	(10,000)	(10,000)	(20,000)	-	(20,000)	-	(20,000)
1419-0515 CEMETERY PLYNTHS	(4,860)	(5,000)	(9,860)	(9,742)	(9,860)	-	(118)
3850-2026 CEMETERY TRANSFER TO RESERVE	-	-	-	-	-	-	-
3850-2500 CEMETERY LAND IMPROVEMENTS DEPCN	-	(600)	(600)	(450)	(600)	-	(150)
3850-2518 CEMETERY DEPCN	-	(200)	(200)	(150)	(200)	-	(50)
CEMETERYCAPEX CEMETERY CAPITAL EXPENDITURE	-	-	-	-	-	-	-
<b>CEMETERY REVENUE</b>	<b>-</b>	<b>107,000</b>	<b>107,065</b>	<b>73,207</b>	<b>107,065</b>	<b>-</b>	<b>33,858</b>
3850-1812 CEMETERY CHARGES - SHIRE INCLUDING G	-	99,000	99,000	65,258	99,000	-	33,742
3850-1813 CEMETERY CHARGES - SHIRE GST FREE	-	-	-	-	-	-	-
3850-1815 CEMETERY CHARGES - PLAQUES	-	8,000	8,000	6,283	8,000	-	1,717
3850-1816 CEMETERY CHARGES - MONUMENTS	-	-	65	1,666	65	-	(1,601)
3850-1926 CEMETERY TRANSFER FROM RESERVE	-	-	-	-	-	-	-
CEMETERY Total	(14,860)	(10,530)	(25,325)	(1,611)	(25,325)	-	(23,714)
<b>EARLY INTERVENTION</b>							
<b>EARLY INTERVENTION EXPENSE</b>	<b>-</b>	<b>(96,776)</b>	<b>(96,776)</b>	<b>(77,524)</b>	<b>(96,776)</b>	<b>-</b>	<b>(19,252)</b>
1215-0105 MEMORIAL PARK TOILET BLDG MTCE	-	(1,000)	(1,000)	(99)	(1,000)	-	(901)
1314-0130 EARLY INT EQUIP & PROGS STATE	-	(3,116)	(3,116)	(3,124)	(3,116)	-	8
1314-0131 EARLY INT - ELECTRICITY	-	(980)	(980)	(1,776)	(980)	-	796
1314-0132 EARLY INT - TELEPHONE	-	(1,030)	(1,030)	(615)	(1,030)	-	(415)
1314-0133 EARLY INT - ADMIN CHARGE	-	(16,500)	(16,500)	(8,504)	(16,500)	-	(7,996)
1314-0134 MASONICARE GRANT EXPENDITURE	-	-	-	-	-	-	-
1314-0135 COMMUNITY SERVICES DIRECTORY	-	-	-	-	-	-	-
1314-0137 BICN GRANT EXPENDITURE	-	-	-	(757)	-	-	757
1314-0215 EARLY INT - SALARY/ALLOWANCE	-	(63,500)	(63,500)	(54,171)	(63,500)	-	(9,329)
1314-0225 EARLY INT - TRAVEL ALLOWANCE	-	(4,600)	(4,600)	(4,203)	(4,600)	-	(397)
1314-0505 EQUIP/FURN - EARLY INT <= \$50	-	(350)	(350)	-	(350)	-	(350)
2850-2504 CHILD HEALTH CTR BUILD DEPCN	-	(5,700)	(5,700)	(4,275)	(5,700)	-	(1,425)
3200-2026 EARLY INTERVENTION TRANSFER TO RESERVE	-	-	-	-	-	-	-
3200-2502 EARLY INTERVENTION DEPRECIATION EXPE	-	-	-	-	-	-	-
<b>EARLY INTERVENTION REVENUE</b>	<b>(1,090)</b>	<b>74,576</b>	<b>73,486</b>	<b>59,543</b>	<b>73,486</b>	<b>-</b>	<b>13,943</b>
3200-1854 EARLY INT - CONTRIBUTION	-	-	-	-	-	-	-

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<b>GRAND TOTAL</b>	<b>(2,764,143)</b>	<b>152,968</b>	<b>(125,088)</b>	<b>(61,662)</b>	<b>469,337</b>	<b>594,425</b>	<b>530,999</b>
3200-1855 EARLY INT - DONATIONS GST FREE	-	-	-	-	-	-	-
3200-1926 EARLY INT TRANSFER FROM RESERVE	-	-	-	-	-	-	-
3200-1950 DADHC GRANT (INC GST)	-	74,576	74,576	58,869	74,576	-	15,707
3200-1951 EARLY INTERVENTION AUST GRANT	-	-	-	-	-	-	-
3200-1952 KURRAJONG GRANT	-	-	-	-	-	-	-
3200-1956 BURNSIDE GRANT	-	-	-	-	-	-	-
3200-1957 FNSW GRANT - BJC NETWORK	(1,090)	-	(1,090)	674	(1,090)	-	(1,764)
EARLY INTERVENTION Total	(1,090)	(22,200)	(23,290)	(17,981)	(23,290)	-	(5,309)
<b>HOUSING</b>							
<b>HOUSING EXPENSE</b>	-	<b>(35,370)</b>	<b>(34,710)</b>	<b>(20,433)</b>	<b>(30,810)</b>	<b>3,900</b>	<b>(10,377)</b>
1410-0120 HOUSING 22 DAVIS ST BLDG MTCE	-	-	-	-	-	-	-
1410-0121 HOUSING 22 DAVIS ST - RATES	-	-	-	-	-	-	-
1410-0122 HOUSING 22 DAVIS ST -INSURANCE	-	-	-	-	-	-	-
1410-0125 HOUSING 27 DAVIS BLDG MTCE	-	(2,000)	(2,000)	(632)	(1,000)	1,000	(368)
1410-0126 HOUSING 27 DAVIS ST - RATES	-	(1,900)	(1,900)	(1,957)	(1,900)	-	57
1410-0127 HOUSING 27 DAVIS ST -INSURANCE	-	(960)	(935)	(934)	(935)	-	(1)
1410-0130 HOUSING GREENHILLS BLDG MTCE	-	(2,500)	(2,500)	(536)	(1,000)	1,500	(464)
1410-0131 HOUSING GREENHILLS - INSURANCE	-	(650)	(40)	(38)	(40)	-	(2)
1410-0132 HOUSING GREENHILLS - REFURBISH INTERIOR	-	-	-	-	-	-	-
1410-0140 HOUSING 7 CARTER ST BLDG MTCE	-	(2,000)	(2,000)	(183)	(500)	1,500	(317)
1410-0141 HOUSING 7 CARTER ST - RATES	-	(1,500)	(1,500)	(1,599)	(1,600)	(100)	(1)
1410-0147 HOUSING 7 CARTER ST - INSURANC	-	(660)	(635)	(635)	(635)	-	(0)
1410-0150 PROPERTY SERVICES ADMIN CHARGE	-	(14,900)	(14,900)	(7,694)	(14,900)	-	(7,206)
3550-2504 HOUSING DEPRECIATION	-	(8,300)	(8,300)	(6,225)	(8,300)	-	(2,075)
HOUSINGCAPEXP HOUSING CAPITAL EXPENDITURE	-	-	-	-	-	-	-
<b>HOUSING REVENUE</b>	-	<b>15,860</b>	<b>15,860</b>	<b>12,200</b>	<b>15,860</b>	-	<b>3,660</b>
3550-1826 GENERAL - RENT ON COUNCIL HOUSES	-	15,860	15,860	12,200	15,860	-	3,660
3550-1827 HOUSING CAPITAL INCOME	-	-	-	-	-	-	-
HOUSINGCAPINC HOUSING CAPITAL INCOME	-	-	-	-	-	-	-
HOUSING Total	-	(19,510)	(18,850)	(8,233)	(14,950)	3,900	(6,717)

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<b>GRAND TOTAL</b>	<b>(2,764,143)</b>	<b>152,968</b>	<b>(125,088)</b>	<b>(61,662)</b>	<b>469,337</b>	<b>594,425</b>	<b>530,999</b>
ENVIRONMENTAL SERVICES							
<b>ENVIRONMENTAL SERVICES EXPENSE</b>	<b>(72,950)</b>	<b>(620,860)</b>	<b>(693,490)</b>	<b>(572,018)</b>	<b>(720,690)</b>	<b>(27,200)</b>	<b>(148,672)</b>
1111-0105 DOG ACT EXPENSES	-	(37,750)	(37,750)	(30,418)	(37,750)	-	(7,332)
1111-0106 DOG ACT EXPENSES - TELEPHONE	-	(600)	(600)	(301)	(600)	-	(299)
1111-0108 COMPANION ANIMAL DLG REGISTRAT	-	(6,000)	(6,000)	(4,939)	(6,000)	-	(1,061)
1111-0109 POUND OPERATION SALARIES & ALL	-	(28,250)	(28,250)	(24,371)	(28,250)	-	(3,879)
1111-0110 POUNDS ACT EXPENSES	-	(19,240)	(19,240)	(14,034)	(19,240)	-	(5,206)
1111-0111 POUNDS ACT EXPS - INSURANCE	-	(140)	(620)	(622)	(620)	-	2
1111-0112 POUNDS ACT EXP. - ADVERTISING	-	(200)	(200)	-	(200)	-	(200)
1111-0113 POUNDS ACT EXPENSE - TELEPHONE	-	(300)	(300)	(301)	(300)	-	1
1111-0115 DOG POUND MTCE	-	(1,100)	(1,100)	(147)	(1,100)	-	(953)
1111-0125 STOCK POUND MTCE	-	(500)	(500)	(51)	(500)	-	(449)
1111-0505 ANIMAL CONTROL CAPITAL WORKS	-	-	-	-	-	-	-
1210-0190 HEALTH ADMINISTRATION ADMIN CH	-	(109,300)	(109,300)	(56,294)	(109,300)	-	(53,006)
1211-0105 COMMUNITY SHARPS DISPOSAL	-	(500)	(500)	-	-	500	-
1212-0105 FOOD CONTROL	-	(500)	(500)	-	-	500	-
1213-0105 PEST CONTROL	-	(500)	(500)	-	-	500	-
1213-0106 PEST CONTROL - BIRDS	-	(500)	(500)	-	-	500	-
1214-0105 CONTRIB CENTRAL MURRAY COUNTY	-	(113,000)	(112,500)	(112,464)	(112,500)	-	(36)
1215-0110 DEMOLISH TOY LIBRARY BUILDING	-	-	(875)	(875)	(875)	-	-
1215-0120 TOY LIBRARY BLDG MTCE	-	-	(2,000)	(145)	(150)	1,850	(5)
1215-0125 TOY LIBRARY OP.EXPS -INSURANCE	-	-	-	-	-	-	-
1215-0130 FIN SECONDHAND SHOP INSURANCE	-	(200)	(200)	(193)	(200)	-	(7)
1411-0105 LOCAL ENVIRONMENT PLAN	(72,950)	-	(72,950)	-	(72,950)	-	(72,950)
1411-0110 ENV. SERV SALARIES & ALLOWANCE	-	(337,200)	(333,670)	(335,998)	(383,670)	(50,000)	(47,672)
1411-0120 ENV. SERV VEHICLE OPERATING EX	-	(43,680)	(43,680)	(29,206)	(43,680)	-	(14,474)
1411-0125 ENV. SERV STAFF TRAINING	-	(21,000)	(21,000)	(11,896)	(15,000)	6,000	(3,104)
1411-0130 ENV. SERV CONFERENCES/SEMINARS	-	(5,000)	(5,000)	(895)	(1,000)	4,000	(105)
1411-0135 ENV. SERV OFFICE EXPENSES	-	(5,000)	(5,000)	(4,138)	(5,000)	-	(862)
1411-0136 ENV. SERV ADVERTISING EXPENSES	-	(2,000)	(5,530)	(9,324)	(10,530)	(5,000)	(1,206)
1411-0137 ENV. SERV OFFICE EXP-TELEPHONE	-	(2,000)	(2,000)	(1,463)	(2,000)	-	(537)
1411-0140 BUILDING SURVEYOR ACCREDITATION	-	-	-	(250)	(250)	(250)	-
1411-0145 ENV. SERV LEGAL EXPENSES	-	(5,000)	(5,000)	(8,088)	(9,000)	(4,000)	(912)
1411-0146 ENV. SERV CONSULTANCY	-	(20,000)	(20,000)	-	-	20,000	-
1411-0170 ASBESTOS MANAGEMENT PROGRAM	-	-	(420)	(2,153)	(2,220)	(1,800)	(67)

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<b>GRAND TOTAL</b>	<b>(2,764,143)</b>	<b>152,968</b>	<b>(125,088)</b>	<b>(61,662)</b>	<b>469,337</b>	<b>594,425</b>	<b>530,999</b>
1411-0180 BLDG MTCE PROGRAM	-	(16,000)	(12,405)	(2,681)	(12,405)	-	(9,724)
1411-0185 STATE OF THE ENVIRONMENT REPOR	-	-	-	-	-	-	-
1411-0190 LESS: CHARGED TO OTHER FUNDS	-	488,900	488,900	251,796	488,900	-	237,104
1411-0195 ENV. SERV ADMIN CHARGES	-	(100,300)	(100,300)	(51,660)	(100,300)	-	(48,640)
1810-0190 BUILDING CONTROL ADMIN CHARGES	-	(232,400)	(232,400)	(119,706)	(232,400)	-	(112,694)
2200-2502-0000 ANIMAL CONTROL EQUIPMENT DEPCN	-	(500)	(500)	(375)	(500)	-	(125)
2200-2504-0000 ANIMAL CONTROL BLDG DEPCN	-	(1,100)	(1,100)	(825)	(1,100)	-	(275)
ENVSERVICESCAPEXP ENVIRONMENTAL SERVICES CAPITAL EXPENDITURE	-	-	-	-	-	-	-
<b>ENVIRONMENTAL SERVICES REVENUE</b>	<b>70,000</b>	<b>175,120</b>	<b>246,380</b>	<b>135,573</b>	<b>231,960</b>	<b>(14,420)</b>	<b>96,387</b>
2200-1500 COMP ANIMALS MICROCHIP FEES INCL GST	-	400	400	240	400	-	160
2200-1810 COMPANION ANIMAL REGISTRATION FEES	-	5,200	5,200	3,673	5,200	-	1,527
2200-1811 COMPANION ANIMAL DLG REIMBURSEMENTS	-	3,100	3,100	5,120	5,100	2,000	(20)
2200-1815 IMPOUNDING DOG FEES & FINES GST FREE	-	2,700	3,630	7,579	7,630	4,000	51
2200-1829 IMPOUNDING FINES & COSTS	-	1,100	1,100	20	1,100	-	1,080
2200-1896 SALES OF ANIMALS	-	-	-	-	-	-	-
2700-1812 FOOD CONTROL FEES	-	10,200	10,200	2,705	2,800	(7,400)	95
3600-1200 ENVIRONMENTAL SERVICES FINES INCOME	-	2,000	2,000	-	-	(2,000)	-
3600-1501 PLANNING ADVERT FEES - GST FREE	-	2,000	2,000	1,800	2,000	-	200
3600-1502 ENV. SERV SUNDRY INCOME - INCL GST	-	700	700	533	700	-	167
3600-1503 DRAINAGE DIAGRAMS - GST FREE	-	8,500	8,500	8,926	9,000	500	75
3600-1504 ON-SITE SEWAGE FEES - GST FREE	-	2,000	2,000	639	1,000	(1,000)	361
3600-1505 LGA LOCAL ACTIVITY FEE - GST FREE	-	3,500	3,500	659	1,000	(2,500)	341
3600-1506 FOOTPATH TRADING PERMIT FEES	-	1,100	1,100	330	330	(770)	-
3600-1507 Env. Serv Sundry Income - Ex. GST	-	-	-	40	-	-	(40)
3600-1812 PLANNING CERTIFICATE S149 - GST FREE	-	17,000	17,000	19,156	22,000	5,000	2,845
3600-1813 URGENT PLAN S149 CERT INCL GST	-	500	500	738	1,000	500	262
3600-1814 CONSTRUCTION CERTIFICATE FEES	-	15,000	15,000	12,384	15,000	-	2,616
3600-1815 COMPLYING DEVELOPMENT FEES -INCL GST	-	9,000	9,000	8,588	10,000	1,000	1,412
3600-1816 DEVELOPMENT APPLICATION FEES - APPLI	-	46,000	46,000	26,304	31,000	(15,000)	4,696
3600-1817 COMPLIANCE CERT. INSPECT - INCL. GST	-	40,000	40,000	30,793	40,000	-	9,207
3600-1818 SUBDIV. SUPERVISION FEE - INCL. GST	-	100	100	-	100	-	100
3600-1870 LEGAL COSTS RECOVERED	-	-	-	-	-	-	-
3600-1950 LOCAL ENVIRONMENT PLAN GRANT	70,000	-	70,000	-	70,000	-	70,000
6910-1500 BUILD CONTROL SUNDRY INCOME	-	-	-	-	-	-	-
6910-1750 LONG SERVICE CORP LEVY COMMISSION	-	1,300	1,300	882	1,300	-	418

## Appendix "A"

	Sum of AMOUNT CARRIED FWD FROM 2012/13	Sum of 2013/14 ORIGINAL BUDGET	Sum of 2013/14 REVISED BUDGET - DEC	Sum of MARCH 2014 ACTUAL	Sum of 2013/14 REVISED BUDGET MARCH	VAR MAR BUDGET - DEC BUDGET CHANGES	Sum of VAR 2013/14 MAR BUDGET - MAR ACTUAL
<b>GRAND TOTAL</b>	<b>(2,764,143)</b>	<b>152,968</b>	<b>(125,088)</b>	<b>(61,662)</b>	<b>469,337</b>	<b>594,425</b>	<b>530,999</b>
6910-1755 PLANFIRST LEVY COMMISSION	-	300	300	70	300	-	230
6910-1760 S735A / S121ZP NOTICES GST FREE	-	3,000	3,000	3,145	3,500	500	355
6910-1812 BUILD CERTIFICATE FEES (S149/D)	-	420	750	1,250	1,500	750	250
ENVSERVICESCAPINC ENVIRONMENTAL SERVICES CAPITAL INCOME	-	-	-	-	-	-	-
<b>ENVIRONMENTAL SERVICES Total</b>	<b>(2,950)</b>	<b>(445,740)</b>	<b>(447,110)</b>	<b>(436,445)</b>	<b>(488,730)</b>	<b>(41,620)</b>	<b>(52,285)</b>
<b>DOMESTIC WASTE MANAGEMENT</b>							
<b>DOMESTIC WASTE MANAGEMENT EXPENSE</b>	<b>-</b>	<b>(1,082,275)</b>	<b>(1,105,775)</b>	<b>(768,825)</b>	<b>(1,110,775)</b>	<b>(5,000)</b>	<b>(341,950)</b>
1412-0105 DWM ADMIN CHARGES	-	(165,000)	(165,000)	(85,311)	(165,000)	-	(79,689)
1412-0140 COLLECTION EXPENSES - CONTRACT	-	(182,500)	(182,500)	(152,727)	(202,500)	(20,000)	(49,773)
1412-0141 DWM WASTE COLLECTION FEE EXP	-	(113,360)	(113,360)	(113,360)	(113,360)	-	-
1412-0142 CONTRACT SUPERVISION FEES (MOI	-	(5,400)	(5,400)	-	(5,400)	-	(5,400)
1412-0150 TIP OPERATION EXPENSES - TOC	-	(104,900)	(116,900)	(74,146)	(96,900)	20,000	(22,754)
1412-0151 TOC TIP OP EXPS - INSURANCE	-	(7,300)	(7,075)	(7,063)	(7,075)	-	(12)
1412-0155 TIP OPERATIONS EXPENSES - BGN	-	(128,600)	(128,600)	(113,431)	(128,600)	-	(15,169)
1412-0156 BGN TIP OP. EXPS - INSURANCE	-	(7,300)	(7,080)	(7,077)	(7,080)	-	(3)
1412-0157 TIP OP. EXPS BGN - ELECTRICITY	-	(3,580)	(3,580)	(569)	(3,580)	-	(3,011)
1412-0158 TIP OPERATIONS TELEPHONE	-	(850)	(850)	(532)	(850)	-	(318)
1412-0160 RECYCLE CENTRE OPERATIONS EXPE	-	(46,150)	(34,150)	(49,909)	(54,150)	(20,000)	(4,241)
1412-0161 RECYCLE CENTRE - INSURANCE	-	(6,400)	(6,150)	(6,151)	(6,150)	-	1
1412-0162 RECYCLABLES COLLECTION EXPENSE	-	(144,600)	(144,600)	(92,083)	(124,600)	20,000	(32,517)
1412-0165 FINLEY RECYCLE CENTRE BLDG MTC	-	(200)	(200)	-	(200)	-	(200)
1412-0167 BERRIGAN TIP BLDG MTCE	-	(250)	(250)	(442)	(500)	(250)	(58)
1412-0185 DRUMMUSTER OPERATIONAL EXPENDI	-	(3,800)	(3,800)	(1,906)	(3,800)	-	(1,894)
1412-0190 WASTE MANAGEMENT PLAN	-	(5,000)	(5,000)	-	-	5,000	-
1412-0505 PURCHASE OF BINS	-	(5,000)	(5,000)	-	(5,000)	-	(5,000)
1412-0506 FINLEY TIP - FENCING AROUND BI	-	(6,000)	(6,000)	(6,063)	(6,000)	-	63
1412-0507 NEW SHED & TOILET TOC TIP	-	(15,000)	(6,000)	-	(11,000)	(5,000)	(11,000)
1412-0512 BERRIGAN & FINLEY TIP - CRUSHED ROCK	-	(5,000)	(5,000)	(2,656)	(5,000)	-	(2,344)
1412-0523 BERRIGAN TIP - NEW L/F HOLE	-	(30,000)	(30,000)	(23,366)	(23,370)	6,630	(4)
1412-0524 BERRIGAN TIP FENCING	-	(2,000)	(7,000)	(7,965)	(8,000)	(1,000)	(35)
1412-0525 FINLEY TRUCKWASH FENCE	-	-	(3,000)	(2,505)	(3,000)	-	(495)
1412-0526 TOC TIP FENCING	-	(5,000)	(6,000)	(6,787)	(6,800)	(800)	(13)
1412-0527 BERRIGAN TIP - TEMPORARY ASBESTOS STORAGE	-	-	-	-	-	-	-

## Appendix "A"

	Sum of AMOUNT CARRIED FWD FROM 2012/13	Sum of 2013/14 ORIGINAL BUDGET	Sum of 2013/14 REVISED BUDGET - DEC	Sum of MARCH 2014 ACTUAL	Sum of 2013/14 REVISED BUDGET MARCH	VAR MAR BUDGET - DEC BUDGET CHANGES	Sum of VAR 2013/14 MAR BUDGET - MAR ACTUAL
<b>GRAND TOTAL</b>	<b>(2,764,143)</b>	<b>152,968</b>	<b>(125,088)</b>	<b>(61,662)</b>	<b>469,337</b>	<b>594,425</b>	<b>530,999</b>
1412-0528 BERRIGAN TIP - REHABILITATION	-	-	-	-	-	-	-
3670-2026 DWM TRANSFER TO RESERVE	-	(69,385)	(93,580)	-	(103,160)	(9,580)	(103,160)
3670-2500 NON DOMESTIC WASTE BUILDINGS DEPCN	-	(1,800)	(1,800)	(1,350)	(1,800)	-	(450)
3670-2502 NON DOMESTIC WASTE LAND IMPROVMENTS DEPCN	-	(10,300)	(10,300)	(7,725)	(10,300)	-	(2,575)
3670-2504 DOMESTIC WASTE DEPCN	-	(2,800)	(2,800)	(2,100)	(2,800)	-	(700)
3670-2505 DOMESTIC WASTE REMEDIATION - DEPCN	-	(4,800)	(4,800)	(3,600)	(4,800)	-	(1,200)
WASTEMGMTCAPEXP WASTE MANAGEMENT CAPITAL EXPENDITURE	-	-	-	-	-	-	-
<b>DOMESTIC WASTE MANAGEMENT REVENUE</b>	<b>-</b>	<b>1,082,275</b>	<b>1,105,775</b>	<b>1,156,151</b>	<b>1,105,775</b>	<b>-</b>	<b>(50,376)</b>
3660-1000 DWM CHARGES COLLECTED	-	775,000	797,000	796,581	797,000	-	419
3660-1020 DWM CHARGES UNCOLLECTED	-	15,500	15,500	-	15,500	-	15,500
3660-1080 LESS - DWM CHARGES WRITTEN OFF	-	(2,000)	(2,000)	(18)	(2,000)	-	(1,982)
3660-1081 Less - Non-DWM Charges Written Off	-	-	-	(1)	-	-	1
3660-1082 LESS - DWM CHARGES D/DEBT EXPENSE	-	(1,000)	(1,000)	-	(1,000)	-	(1,000)
3660-1095 LESS DWM CHARGES PENSION REBATE	-	(67,500)	(67,500)	-	(67,500)	-	(67,500)
3660-1500 DWM TIPPING FEES	-	115,500	115,500	113,162	115,500	-	2,338
3660-1505 DWM WASTE COLLECTION TIP FEE CONTRA	-	109,200	109,200	113,360	109,200	-	(4,160)
3670-1000 BUSINESS GARBAGE CHARGES	-	60,000	61,500	61,662	61,500	-	(162)
3670-1500 NON-DOMESTIC WASTE TIPPING FEES	-	-	-	-	-	-	-
3670-1502 SALE OF SCRAP METAL	-	12,500	12,500	16,068	12,500	-	(3,568)
3670-1503 SALE OF RECYCLABLES	-	-	-	-	-	-	-
3670-1505 DRUMMUSTER REVENUE	-	5,200	5,200	2,570	5,200	-	2,630
3670-1506 DRUMMUSTER REIMBURSEMENTS	-	2,600	2,600	-	2,600	-	2,600
3670-1507 SALE OF BATTERIES	-	450	450	183	450	-	267
3670-1926 GARBAGE TRANSFER FROM RESERVE	-	-	-	-	-	-	-
3670-4310 DWM DEPCN CONTRA	-	19,700	19,700	14,775	19,700	-	4,925
WASTEMGMTCAPINC WASTE MANAGEMENT CAPITAL INCOME	-	-	-	-	-	-	-
3660-1950 DWM CHARGES PENSION SUBSIDY	-	37,125	37,125	37,810	37,125	-	(685)
<b>DOMESTIC WASTE MANAGEMENT Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>387,326</b>	<b>(5,000)</b>	<b>(5,000)</b>	<b>(392,326)</b>
<b>STORMWATER DRAINAGE</b>							
<b>STORMWATER DRAINAGE EXPENSE</b>	<b>(321,820)</b>	<b>(937,830)</b>	<b>(1,434,720)</b>	<b>(1,153,678)</b>	<b>(1,663,720)</b>	<b>(229,000)</b>	<b>(510,042)</b>
1416-0110 STORM WATER DRAINAGE MTCE	-	(90,600)	(71,600)	(70,875)	(86,600)	(15,000)	(15,725)
1416-0111 STORMWATER DRAIN - ELECTRICITY	-	(18,000)	(18,000)	(9,676)	(18,000)	-	(8,324)

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<b>GRAND TOTAL</b>	<b>(2,764,143)</b>	<b>152,968</b>	<b>(125,088)</b>	<b>(61,662)</b>	<b>469,337</b>	<b>594,425</b>	<b>530,999</b>
1416-0160 INTEREST-DRAINAGE INT LOAN 385	-	(11,920)	(11,920)	-	(11,920)	-	(11,920)
1416-0161 LOAN 387 INTEREST EXPENSE	-	(16,740)	(16,740)	-	(16,740)	-	(16,740)
1416-0998 ASSET MANAGEMENT - DRAINAGE	-	-	-	-	-	-	-
1416-2410 LIRS - US/W DRAINAGE INTEREST	-	-	-	-	-	-	-
1416-2411 LIRS - US/W DRAINAGE PRINCIPAL	-	-	-	-	-	-	-
1417-0525 PRINCIPAL-DRAINAGE INTLOAN 385	-	(71,900)	(71,900)	-	(71,900)	-	(71,900)
1417-0530 LOAN 387 PRINCIPAL - CURRENT	-	(67,470)	(67,470)	-	(67,470)	-	(67,470)
1417-0540 REMODEL LOCO DAM	(42,220)	-	-	(60,216)	(80,000)	(80,000)	(19,784)
1417-0541 RILEY COURT STORMWATER DETENTION BASIN	(50,000)	-	(75,000)	(45,136)	(75,000)	-	(29,864)
1417-0542 BUCHANANS RD - WIRUNA TO HUGHES	(2,000)	-	(2,000)	(108)	(2,000)	-	(1,892)
1417-0543 BUCHANANS RD - GUNNAMARA - WIRUNA	-	-	-	-	-	-	-
1417-0544 BENT ST - END OF SEAL TO BAROOGA ST NTH	(39,000)	-	(39,000)	-	(39,000)	-	(39,000)
1417-0545 BROOKSMANS RD RETENTION POND	-	-	-	-	-	-	-
1417-0546 RETENTION POND - RIV HWY FIN	(8,790)	-	(323,619)	(502,300)	(533,619)	(210,000)	(31,319)
1417-0547 CONSTRUCT REUSE SCHEME STORMWATER	-	-	-	-	-	-	-
1417-0548 CONSTRUCT RETENTION BASIN	-	-	-	-	-	-	-
1417-0549 ENDEVOUR ST CONSTRUCT PUMP ST	-	-	(100,000)	(1,360)	(90,000)	10,000	(88,640)
1417-0551 CONSTRUCT PUMP STATION TOC GOLF	-	-	(100,000)	(76,071)	(125,000)	(25,000)	(48,929)
1417-0552 HARRIS ST - FLYNN ST HAYES ST	-	-	(25,000)	-	-	25,000	-
1417-0553 LANE 961 -BRUTON ST BAROOGA NTH	-	-	(22,000)	-	-	22,000	-
1417-0554 CHANTER ST - RAILWAY TO JERSEY	-	-	-	-	-	-	-
1417-0555 CRAWFORD SUBDIV DRAIN TO TOC SEWER	-	-	(30,000)	(249)	(10,000)	20,000	(9,751)
1417-0677 WILLIAM ST - HAMPDEN TO EAST	(20,000)	-	-	-	-	-	-
1417-0684 TUPPAL ST LANE & TOWN BEACH RD	(16,000)	-	(16,000)	(6,023)	(16,000)	-	(9,977)
1417-0686 JERILDERIE ST BGN - RETARDATIO	-	-	-	-	-	-	-
1417-0687 DRAINAGE RIVERINA HWY FINLEY	-	-	-	(10,100)	-	-	10,100
1417-0694 OPEN DRAIN - HONNIBALL & RACEC	(30,000)	-	(24,026)	(2,915)	(24,026)	-	(21,111)
1417-0695 INSTALL GATE AT LEVEE-TUPPAL R	-	-	-	-	-	-	-
1417-0810 KELLY ST - JERILDERIE TO SHORT	-	-	-	-	-	-	-
1417-0814 STANDBY PUMP NTH BRUTON ST	(14,360)	-	-	-	-	-	-
1417-0815 DAVIS ST RETENTION BASIN	-	-	-	-	-	-	-
1417-0816 CORCORAN STREET DRAINAGE RETARDATION BASIN	-	-	(25,000)	(36,558)	(40,000)	(15,000)	(3,442)
1417-0817 TOC RECREATION RESERVE DRAINAGE WORKS	-	-	(935)	(935)	(935)	-	0
1417-0818 ANZAC AVENUE POWER TO PUMP STATION	-	-	(44,360)	(41,288)	(44,360)	-	(3,072)
1417-0820 DENISON ST - WOLLAMAI TO WARMATTA	(59,450)	-	(59,450)	(94,002)	(94,450)	(35,000)	(448)
1417-0822 MURRAY ST - HEADFORD TO OSBORNE (TP)	(40,000)	-	(40,000)	(664)	(1,000)	39,000	(336)



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<b>GRAND TOTAL</b>	<b>(2,764,143)</b>	<b>152,968</b>	<b>(125,088)</b>	<b>(61,662)</b>	<b>469,337</b>	<b>594,425</b>	<b>530,999</b>
1417-0823 TOC GOLFCOURSE LEVY PUMP STATION	-	-	(35,000)	(33,427)	-	35,000	33,427
1417-0824 GEORGE ST PUMPSTATION	-	-	-	-	-	-	-
1417-0825 LIRS - EAST RIVERINA HWY	-	-	-	-	-	-	-
1417-0826 LIRS - FLYNN ST AREA	-	-	-	-	-	-	-
3750-2512 STORMWATER DRAINAGE DEPCN	-	(215,700)	(215,700)	(161,775)	(215,700)	-	(53,925)
DRAINAGECAPEXP DRAINAGE CAPITAL WORKS EXPENDITURE	-	(445,500)	-	-	-	-	-
<b>STORMWATER DRAINAGE REVENUE</b>	<b>20,000</b>	<b>71,000</b>	<b>92,500</b>	<b>73,057</b>	<b>92,500</b>	<b>-</b>	<b>19,443</b>
3750-1000 STORMWATER / DRAINAGE CHARGE	-	71,500	73,000	73,079	73,000	-	(79)
3750-1080 DRAINAGE CHARGE - WRITE OFFS	-	(500)	(500)	(22)	(500)	-	(478)
3750-1200 CONTRIBUTIONS TO WORKS	-	-	-	-	-	-	-
3750-1500 ELECTRICITY CHARGES REFUND	-	-	-	-	-	-	-
3750-1501 SECT 94 CONT. DRAINAGE - BAROOGA	-	-	-	-	-	-	-
3750-1502 SECT 94 CONT. DRAINAGE - BERRIGAN	-	-	-	-	-	-	-
3750-1503 SECT 94 CONT. DRAINAGE - FINLEY	-	-	-	-	-	-	-
3750-1504 SECT 94 CONT. DRAINAGE - TOCUMWAL	-	-	-	-	-	-	-
3750-1700 LIRS - URBAN S/W LOAN PROCEEDS	-	-	-	-	-	-	-
3750-1701 LIRS INTEREST SUBSIDY	-	-	-	-	-	-	-
3750-1926 SECT 94 CONT. DRAINAGE-RESERVE TRANS	-	-	-	-	-	-	-
3750-1950 MURRAY ST - HEADFORD TO OSBRORNE RMS FUNDING	20,000	-	20,000	-	20,000	-	20,000
DRAINAGECAPINC DRAINAGE CAPITAL WORKS INCOME	-	-	-	-	-	-	-
<b>STORMWATER DRAINAGE Total</b>	<b>(301,820)</b>	<b>(866,830)</b>	<b>(1,342,220)</b>	<b>(1,080,621)</b>	<b>(1,571,220)</b>	<b>(229,000)</b>	<b>(490,599)</b>
<b>ENVIRONMENTAL PROTECTION</b>							
<b>ENVIRONMENTAL PROTECTION EXPENSE</b>	<b>-</b>	<b>(122,500)</b>	<b>(122,420)</b>	<b>(23,769)</b>	<b>(122,420)</b>	<b>-</b>	<b>(98,651)</b>
1418-0110 LEVEE BANKS MTCE	-	(31,000)	(31,000)	(1,491)	(31,000)	-	(29,509)
1418-0130 MURRAY DARLING ASSOCIATION	-	(2,000)	(1,920)	(1,914)	(1,920)	-	(6)
1418-0140 LEVEE BANKS ADMIN CHARGES	-	(39,500)	(39,500)	(20,364)	(39,500)	-	(19,136)
1418-0515 LEVEE BANK FLOOD PROTECTION	-	-	-	-	-	-	-
1418-0531 LEVEE BANK FLOOD PROTECTION - SEPPELTS	-	-	-	-	-	-	-
3800-2026 LEVEE BANK CONSTRUCTION TRANSFER TO RESERVE	-	(50,000)	(50,000)	-	(50,000)	-	(50,000)
LEVEECAPEXP LEVEE BANK CAPITAL EXPENDITURE	-	-	-	-	-	-	-
<b>ENVIRONMENTAL PROTECTION REVENUE</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>48,004</b>	<b>48,000</b>	<b>48,000</b>	<b>(4)</b>

## Appendix "A"

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<b>GRAND TOTAL</b>	<b>(2,764,143)</b>	<b>152,968</b>	<b>(125,088)</b>	<b>(61,662)</b>	<b>469,337</b>	<b>594,425</b>	<b>530,999</b>
3800-1500 FEES - MANAGEMENT OF ROAD RESERVES	-	-	-	-	-	-	-
3800-1926 LEVEE BANK CONSTRUCTION TRANSFER FROM RESERVE	-	-	-	-	-	-	-
3800-1951 CAPITAL WORKS INCOME - LEVEE BANKS	-	-	-	-	-	-	-
3800-1952 CAPITAL WORKS INCOME - SEPPELTS	-	-	-	-	-	-	-
3800-1953 NATIONAL DISASTER RELIEF ASSISTANCE GRANT	-	-	-	48,004	48,000	48,000	(4)
LEVEECAPINC LEVEE BANK CAPITAL INCOME	-	-	-	-	-	-	-
<b>ENVIRONMENTAL PROTECTION Total</b>	<b>-</b>	<b>(122,500)</b>	<b>(122,420)</b>	<b>24,235</b>	<b>(74,420)</b>	<b>48,000</b>	<b>(98,655)</b>
<b>WATER SUPPLIES</b>							
<b>WATER SUPPLIES EXPENSE</b>	<b>-</b>	<b>(3,451,590)</b>	<b>(3,666,957)</b>	<b>(1,778,279)</b>	<b>(3,474,407)</b>	<b>192,550</b>	<b>(1,696,128)</b>
1510-0105 WATER ADMIN CHARGES - ADMINIST	-	(161,200)	(161,200)	(83,018)	(161,200)	-	(78,182)
1510-0106 WATER ADMIN CHARGE - ENGINEERI	-	(241,700)	(241,700)	(124,496)	(241,700)	-	(117,204)
1510-0117 WATER SUPPLIES - RENTAL CONTRI	-	(66,200)	(66,200)	(34,130)	(66,200)	-	(32,070)
1510-0125 PROV BAD & DOUBTFUL DEBTS	-	(5,000)	(5,000)	-	(5,000)	-	(5,000)
1510-0155 WATER WRITE OFF BAD DEBTS	-	(2,500)	(2,500)	-	(2,500)	-	(2,500)
1510-0170 WATER DELIVERY EXPENSES	-	(28,700)	(28,700)	(11,652)	(28,700)	-	(17,048)
1510-0200 WATER LEGAL EXPENSES	-	(5,000)	(5,000)	-	(5,000)	-	(5,000)
1510-0210 DONATIONS - WATER FUND	-	(1,000)	(1,000)	-	(1,000)	-	(1,000)
1510-0500 WATER SUPPLIES PRINCIPAL ON LO	-	(109,865)	(109,865)	(81,750)	(109,865)	-	(28,115)
1510-0504 OFFICE EQUIP/FURN NON CAPITAL	-	(1,000)	(1,000)	-	(1,000)	-	(1,000)
1510-0505 OFFICE EQUIP/FURN - ENG WATER	-	(2,500)	(2,500)	-	(2,500)	-	(2,500)
1510-0506 SUBSCRIPTIONS & MEMBERSHIPS	-	(5,500)	(5,500)	(3,128)	(5,500)	-	(2,372)
1510-0507 TELEMENTRY UPGRADE - WATER	-	-	(10,000)	(203)	(10,000)	-	(9,797)
1510-0520 INSTALL 5 STOP VALVES	-	-	(10,000)	(500)	(5,000)	5,000	(4,500)
1510-0524 TOC - RECYCLE PUMPS	-	-	-	-	-	-	-
1510-0526 CHEMICAL DOSING PUMP REPLACEME	-	-	-	-	-	-	-
1510-0529 RAW LOW LIFT PUMPS MECH & ELEC	-	-	-	-	(10,500)	(10,500)	(10,500)
1510-0530 RAW HL PUMPS MECH & ELEC	-	-	-	-	-	-	-
1510-0532 CATHODIC PROTECTION-BGN RAW TOWER	-	-	-	-	-	-	-
1510-0536 SODA ASH DOSING SYSTEM	-	-	-	-	-	-	-
1510-0537 FIN - UPGRADE PLATFORM & WINCH WTP	-	-	(50,000)	-	(50,000)	-	(50,000)
1510-0538 DRAINAGE SYS FOR RAW WATER PUMPS -FIN	-	-	-	-	-	-	-
1510-0539 COVER PAC & SCM UNITS - FIN	-	-	-	-	-	-	-
1510-0541 TOC - HENNESSEY CONCRETE TOWER ROOF	-	-	-	-	-	-	-

## Appendix "A"

	Sum of AMOUNT CARRIED FWD FROM 2012/13	Sum of 2013/14 ORIGINAL BUDGET	Sum of 2013/14 REVISED BUDGET - DEC	Sum of MARCH 2014 ACTUAL	Sum of 2013/14 REVISED BUDGET MARCH	VAR MAR BUDGET - DEC BUDGET CHANGES	Sum of VAR 2013/14 MAR BUDGET - MAR ACTUAL
<b>GRAND TOTAL</b>	<b>(2,764,143)</b>	<b>152,968</b>	<b>(125,088)</b>	<b>(61,662)</b>	<b>469,337</b>	<b>594,425</b>	<b>530,999</b>
1510-0548 IMPROVE OH & S AT WORK SITES	-	-	(10,000)	(259)	(10,000)	-	(9,741)
1510-0551 OH&S SIGNAGE - WATER	-	-	(5,000)	-	(5,000)	-	(5,000)
1510-0552 SHELVING & STORAGE WTPs	-	-	(5,000)	-	-	5,000	-
1510-0560 MAINS RETIC - BGA	-	-	(11,500)	-	(11,500)	-	(11,500)
1510-0561 BGA - REPAINT INTERIOR WTP	-	-	(600,000)	(4,925)	(500,000)	100,000	(495,075)
1510-0562 BGA - AWNING FOR DAFF PLANT	-	-	(10,000)	(10,500)	(10,500)	(500)	-
1510-0563 BGA _ CCTV SURVEY WTP	-	-	(4,500)	-	-	4,500	-
1510-0564 BGA - MAJOR PUMP REPLACEMENT	-	-	(100,000)	-	(100,000)	-	(100,000)
1510-0565 MAINS RETIC - BGN	-	-	(32,100)	(19)	(12,100)	20,000	(12,081)
1510-0570 MAINS RETIC - FIN	-	-	(35,000)	(35,690)	(55,000)	(20,000)	(19,310)
1510-0575 MAINS RETIC - TOC	-	-	(8,750)	(1,928)	(8,750)	-	(6,822)
1510-0605 PH/CHLORINE CONTROL SYSTEM-FIN	-	-	-	-	-	-	-
1510-0608 CRUSHED GRANITE-FIN WATER DAM	-	-	(10,000)	-	(10,000)	-	(10,000)
1510-0609 PH/CHLORINE CONTROL SYSTEM-TOC	-	-	-	-	-	-	-
1510-0610 BGA - WATER MAIN GOLF COURSE/TOC BAROOGA RD	-	-	-	-	-	-	-
1510-0611 BGN - FILTERED MAIN LANE 762 & 742	-	-	-	-	-	-	-
1510-0612 BGN - FILTERED MAIN CORCORAN/LYSAGHT	-	-	(8,200)	(1,931)	(1,950)	6,250	(19)
1510-0613 BGN - RAW WATER PUMP STATION DRAINAGE LINE	-	-	(2,000)	-	(2,000)	-	(2,000)
1510-0615 FIN - FILTERED & UNFILTERED MAIN TONGS/HOWE STS	-	-	(49,500)	-	(49,500)	-	(49,500)
1510-0616 FIN - FILTERED MAIN WILLIAM/BRIDGET STS	-	-	(7,000)	(1,255)	(7,000)	-	(5,745)
1510-0617 TOC - DEMOLISH PUMP SHED & REPLACE	-	-	-	(603)	(605)	(605)	(2)
1510-0618 REPLACE CHLORINATORS & HEATERS AT WTP'S	-	-	-	-	-	-	-
1510-0619 CHLORINE GAS LEAK DETECTORS - BGN & FIN WTP	-	-	-	(5,065)	(5,100)	(5,100)	(35)
1510-0620 REPLACE AIRCONDITIONING SYSTEMS - BGA & TOC WTP	-	-	-	-	-	-	-
1510-0621 FAILSAFE CHLORINE ALARM SYSTEM FOR RAW WATER	-	-	-	-	-	-	-
1510-0652 REPLACEMENT OF MINOR PLANT	-	-	(5,000)	-	(5,000)	-	(5,000)
1510-0653 BGA - MODIFICATION TO POWER SUPPLY	-	-	-	-	-	-	-
1510-0654 BGN - FLOURIDE DOSING SYSTEM	-	-	-	(1,890)	(1,900)	(1,900)	(10)
1510-0655 BGN - ROCK BEACHING TOWN RESERVOIR	-	-	(4,000)	(5,803)	(5,800)	(1,800)	3
1510-0656 BGN - UNDERGROUND SPRINKLER SYSTEM	-	-	-	-	-	-	-
1510-0657 BGN - OTHER MINOR REPAIR/REPLACEMENTS	-	-	-	-	-	-	-
1510-0658 FIN - FLOURIDE DOSING SYSTEM	-	-	-	(2,028)	(2,000)	(2,000)	28
1510-0659 FIN - DIVERT SED POND SLUDGE TO SEWER	-	-	-	-	-	-	-
1510-0660 TOC - REFURBISH #1 FLOCK TANK	-	-	(50,000)	(64,726)	(65,000)	(15,000)	(274)
1510-0661 TOC - REPLACE COMPRESSOR	-	-	-	-	-	-	-
1510-0662 TOC - OTHER MINOR REPAIR/REPLACEMENT	-	-	(25,000)	-	(25,000)	-	(25,000)

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<b>GRAND TOTAL</b>	<b>(2,764,143)</b>	<b>152,968</b>	<b>(125,088)</b>	<b>(61,662)</b>	<b>469,337</b>	<b>594,425</b>	<b>530,999</b>
1510-0663 FIN - UPGRADE SEDIMENT POND WTP	-	-	(20,000)	(4,034)	(10,000)	10,000	(5,966)
1510-0664 FIN - SPRINKLER SYS FOR WTW	-	-	(2,000)	-	-	2,000	-
1510-0666 TOC - SPRINKLER SYS WTW	-	-	(8,000)	-	-	8,000	-
1510-0846 WATER LABORATORY EQUIPMENT	-	-	(4,000)	(6,016)	(9,000)	(5,000)	(2,984)
1510-0876 BGN WATER OFFICE WATERING SYST	-	-	-	-	-	-	-
1510-0899 UPGRADE FLUORIDATION PLANT	-	-	-	-	-	-	-
1510-0901 UPGRADE FLUORIDATION PLANT	-	-	-	0	-	-	(0)
1511-0109 REC FACIL DONATION & OTHER COSTS	-	(1,400)	(1,400)	-	(1,400)	-	(1,400)
1511-0110 METER READING - BGN SHIRE	-	(61,000)	(61,000)	(41,989)	(61,000)	-	(19,011)
1511-0111 METER READING PRINTING & POSTA	-	(12,200)	(12,200)	(6,530)	(12,200)	-	(5,670)
1511-0112 METER READING WATER SOFTWARE	-	-	-	-	-	-	-
1511-0113 METER READING TELEPHONE	-	(710)	(710)	(465)	(710)	-	(245)
1511-0130 PURCHASE OF WATER - BGA	-	(12,000)	(10,000)	(5,495)	(10,000)	-	(4,505)
1511-0135 PURCHASE OF WATER - BGN	-	(35,700)	(35,700)	(35,993)	(35,700)	-	293
1511-0140 PURCHASE OF WATER - FIN	-	(46,730)	(48,730)	(49,229)	(49,230)	(500)	(1)
1511-0145 PURCHASE OF WATER - TOC	-	(11,400)	(11,400)	(7,444)	(11,400)	-	(3,956)
1511-0150 WATER TREATMENT - OP EXP - BGA	-	(145,350)	(145,350)	(90,672)	(145,350)	-	(54,678)
1511-0151 WATER TREATMENT-BGA ELECTRICIT	-	(39,200)	(39,200)	(21,908)	(39,200)	-	(17,292)
1511-0152 WATER TREATMENT -BGA TELEPHONE	-	(3,300)	(3,300)	(1,972)	(3,300)	-	(1,328)
1511-0153 WATER TREATMENT -BGA INSURANCE	-	(12,200)	(11,825)	(11,822)	(11,825)	-	(3)
1511-0165 WATER TREATMENT - OP EXP - BGN	-	(131,200)	(131,200)	(96,267)	(131,200)	-	(34,933)
1511-0166 WATER TREATMENT-BGN ELECTRICIT	-	(21,100)	(21,100)	(11,066)	(21,100)	-	(10,034)
1511-0167 WATER TREATMENT -BGN TELEPHONE	-	(3,200)	(3,200)	(2,199)	(3,200)	-	(1,001)
1511-0168 WATER TREATMENT BGN- INSURANCE	-	(5,100)	(4,890)	(4,887)	(4,890)	-	(3)
1511-0170 PRESSURE TRANSMITTER - BGN TOW	-	-	-	(245)	(245)	(245)	-
1511-0180 WATER TREATMENT - OP EXP - FIN	-	(148,200)	(148,200)	(86,825)	(128,200)	20,000	(41,375)
1511-0182 WATER TREATMENT FIN-INSURANCE	-	(6,700)	(6,455)	(6,455)	(6,455)	-	0
1511-0183 WATER TREATMENT-FIN ELECTRICIT	-	(44,540)	(44,540)	(50,961)	(64,540)	(20,000)	(13,579)
1511-0184 WATER TREATMENT -FIN TELEPHONE	-	(830)	(830)	(414)	(830)	-	(416)
1511-0195 WATER TREATMENT - OP EXP - TOC	-	(176,000)	(176,000)	(98,878)	(176,000)	-	(77,122)
1511-0196 WATER TREATMENT -TOC TELEPHONE	-	(800)	(800)	(452)	(800)	-	(348)
1511-0197 WATER TREATMENT-TOC ELECTRICIT	-	(56,200)	(56,200)	(43,015)	(56,200)	-	(13,185)
1511-0198 WATER TREATMENT-TOC -INSURANCE	-	(10,100)	(9,795)	(9,795)	(9,795)	-	0
1511-0230 PUMPING STATIONS - OP EXP BGA	-	(24,700)	(24,700)	(14,707)	(24,700)	-	(9,993)
1511-0231 PUMPING STATIONS - OP EXP BGN	-	(13,900)	(13,900)	(7,701)	(13,900)	-	(6,199)
1511-0232 PUMPING STATIONS OP EXP FIN	-	(10,830)	(10,830)	(3,871)	(10,830)	-	(6,959)

## Appendix "A"

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<b>GRAND TOTAL</b>	<b>(2,764,143)</b>	<b>152,968</b>	<b>(125,088)</b>	<b>(61,662)</b>	<b>469,337</b>	<b>594,425</b>	<b>530,999</b>
1511-0233 PUMPING STATIONS OP EXP TOC	-	(5,400)	(5,400)	(706)	(5,400)	-	(4,694)
1511-0270 RETIC & METERS - OP EXP - BGA	-	(23,700)	(23,700)	(15,689)	(23,700)	-	(8,011)
1511-0285 RETIC & METERS - OP EXP - BGN	-	(55,200)	(55,200)	(29,576)	(55,200)	-	(25,624)
1511-0300 RETIC & METERS - OP EXP - FIN	-	(70,300)	(70,300)	(47,484)	(70,300)	-	(22,816)
1511-0315 RETIC & METERS - OP EXP - TOC	-	(43,200)	(43,200)	(32,509)	(43,200)	-	(10,691)
1511-0316 RETIC & METERS - INSURANCE	-	(900)	(830)	(827)	(830)	-	(3)
1511-0320 CYBLES MAINTENANCE	-	(3,500)	(3,500)	-	(3,500)	-	(3,500)
1511-0330 WATER NEW CONNECTIONS (INC MET	-	(34,650)	(34,650)	(20,040)	(34,650)	-	(14,610)
1511-0340 WATER SAMPLING / MONITORING	-	(6,300)	(6,300)	(7,806)	(11,300)	(5,000)	(3,494)
1511-0355 WATER SUPPLY INTEREST ON LOANS	-	(31,990)	(28,107)	(21,730)	(28,107)	-	(6,377)
1511-0397 INSTALLATION OF RPZ	-	(5,000)	(5,000)	-	-	5,000	-
1512-0105 BANK & GOVT CHARGES	-	(7,500)	(7,500)	(2,782)	(7,500)	-	(4,718)
1512-0130 HOUSING TOC WATER BLDG MTCE	-	(2,500)	(2,500)	-	(1,000)	1,500	(1,000)
1512-0131 HOUSING TOC WATER INSURANCE	-	(595)	-	-	-	-	-
1512-0152 INSTALLATION OF RCD'S	-	(14,500)	(14,500)	-	(5,000)	9,500	(5,000)
1512-0153 INSPECT, ASSESS & INSTALL RPZ	-	(15,700)	(15,700)	-	-	15,700	-
1512-0154 REVIEW SERVICING PLAN W & S	-	-	-	(11,750)	(11,750)	(11,750)	-
1512-0155 SELLING COSTS - HIGH SEC WATER	-	-	-	(273)	-	-	273
1512-0201 WATER - STORM EMERGENCY	-	-	-	-	-	-	-
4110-2026 WATER SUPPLIES TRANSFER TO RESERVE	-	-	(80,000)	-	-	80,000	-
4210-2545 WATER MAINS RETIC & METERS - DEPCN	-	(238,600)	(238,600)	(178,950)	(238,600)	-	(59,650)
4240-2545 WATER TREATMENT WORKS - DEPCN	-	(279,100)	(279,100)	(209,325)	(279,100)	-	(69,775)
4250-2504 WATER HOUSING TOC - DEPCN	-	(2,700)	(2,700)	(2,025)	(2,700)	-	(675)
WSCAPEXP WATER SUPPLIES CAPITAL EXPENDITURE	-	(945,500)	-	-	-	-	-
<b>WATER SUPPLIES REVENUE</b>	-	<b>3,451,590</b>	<b>3,666,957</b>	<b>3,240,799</b>	<b>3,474,407</b>	<b>(192,550)</b>	<b>233,608</b>
4110-1000-0001 WATER CHARGES - BGA	-	377,500	377,500	456,491	377,500	-	(78,991)
4110-1000-0002 WATER CHARGES - BGN	-	257,500	257,500	231,422	257,500	-	26,078
4110-1000-0003 WATER CHARGES - FIN	-	500,500	500,500	489,121	500,500	-	11,379
4110-1000-0004 WATER CHARGES - TOC	-	548,500	548,500	509,979	548,500	-	38,521
4110-1000-0005 WATER CHARGES - NON RATEABLE	-	44,000	44,000	44,372	44,000	-	(372)
4110-1080 LESS WATER CHARGES WRITTEN OFF	-	(2,000)	(2,000)	(814)	(2,000)	-	(1,186)
4110-1082 LESS WATER CHARGES D/DEBT EXPENSE	-	(5,000)	(5,000)	-	(5,000)	-	(5,000)
4110-1095 LESS WATER PENSION REBATE - BGN	-	(83,500)	(83,500)	-	(83,500)	-	(83,500)
4110-1500 WATER CONSUMPTION - BGN SHIRE	-	650,000	650,000	739,410	650,000	-	(89,410)
4110-1501 WATER - STANDPIPE SALES	-	3,000	3,000	1,616	3,000	-	1,384

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<b>GRAND TOTAL</b>	<b>(2,764,143)</b>	<b>152,968</b>	<b>(125,088)</b>	<b>(61,662)</b>	<b>469,337</b>	<b>594,425</b>	<b>530,999</b>
4110-1502 WATER CONNECTION FEES - GST FREE	-	22,000	22,000	13,150	20,000	(2,000)	6,850
4110-1503 WATER DELIVERIES INCOME	-	17,800	17,800	10,153	15,000	(2,800)	4,848
4110-1504 SALE OF HIGH SECURITY WATER	-	65,000	145,000	201,470	145,000	-	(56,470)
4110-1506 WATER - RENT ON COUNCIL HOUSES	-	3,380	3,380	2,600	3,380	-	780
4110-1507 WATER - DISCONNECTION FEE	-	500	500	120	500	-	380
4110-1509 WATER SUNDRY INCOME - INC GST	-	2,000	2,000	63	1,000	(1,000)	937
4110-1511 LEGAL COST RECOVERY	-	(2,000)	(2,000)	-	(2,000)	-	(2,000)
4110-1512 PRIVATE WORKS INCOME - WATER	-	500	500	-	1,000	500	1,000
4110-1601 SECT. 64 CONT. WATER - BGA	-	-	-	-	-	-	-
4110-1602 SECT. 64 CONT. WATER - BER	-	-	-	-	-	-	-
4110-1603 SECT. 64 CONT. WATER - FIN	-	-	-	-	-	-	-
4110-1604 SECT. 64 CONT. WATER - TOC	-	-	-	6,287	-	-	(6,287)
4110-1611 SECT. 64 CONT. WATER PURCHASE - BGA	-	-	-	-	-	-	-
4110-1612 SECT. 64 CONT. WATER PURCHASE - BER	-	-	-	-	-	-	-
4110-1613 SECT. 64 CONT. WATER PURCHASE - FIN	-	-	-	-	-	-	-
4110-1614 SECT. 64 CONT. WATER PURCHASE - TOC	-	-	-	-	-	-	-
4110-1840 INTEREST ON INVESTMENTS	-	50,000	50,000	100,000	50,000	-	(50,000)
4110-1926 WATER TRANSFER FROM RESERVE	-	435,510	570,877	-	383,627	(187,250)	383,627
4110-1927 SECT 64 CONT. - TRANSFER TO RESERVE	-	-	-	-	-	-	-
4110-1951 WATER CHARGES PENSION SUBSIDY	-	46,000	46,000	45,059	46,000	-	941
4110-1954 GRANT - DROUGHT WORKS	-	-	-	-	-	-	-
4240-4710 WATER DEPCN CONTRA	-	520,400	520,400	390,300	520,400	-	130,100
WSCAPINC WATER SUPPLIES CAPITAL INCOME	-	-	-	-	-	-	-
<b>WATER SUPPLIES Total</b>	-	-	-	<b>1,462,520</b>	-	-	<b>(1,462,520)</b>
<b>SEWERAGE SERVICES</b>							
<b>SEWERAGE SERVICES EXPENSE</b>	-	<b>(2,318,390)</b>	<b>(2,653,443)</b>	<b>(1,503,526)</b>	<b>(2,466,259)</b>	<b>187,184</b>	<b>(962,733)</b>
1610-0105 SEWERAGE ADMIN CHARGE - ADMINI	-	(136,400)	(136,400)	(70,232)	(136,400)	-	(66,168)
1610-0106 SEWER ADMIN CHARGE - ENGINEERI	-	(204,600)	(204,600)	(105,346)	(204,600)	-	(99,254)
1610-0117 SEWERAGE SERVICE - RENTAL CONT	-	(44,400)	(44,400)	(22,850)	(44,400)	-	(21,550)
1610-0155 SEWER WRITE OFF BAD DEBTS	-	(1,000)	(1,000)	-	(1,000)	-	(1,000)
1610-0504 OFFICE EQUIP/FURN NON CAPITAL	-	(500)	(500)	-	(500)	-	(500)
1610-0505 OFFICE EQUIP & FURN - ENG SEWE	-	-	(3,000)	(301)	(2,000)	1,000	(1,699)
1610-0511 TOC-DIGESTER VALVES	-	-	-	-	-	-	-

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1610-0512 PUMP REPLACEMENT	-	-	(30,000)	-	(30,000)	-	(30,000)
1610-0513 GRAVEL POND BANKS- BAR	-	-	(5,000)	-	(5,000)	-	(5,000)
1610-0514 UPGRADE SWITCHING CONTACTS	-	-	-	-	-	-	-
1610-0515 NEW LINE & STOP VALVE TO BYPASS OLD POND	-	-	(10,000)	(9,737)	(10,000)	-	(263)
1610-0517 GRAVEL POND BANKS - TOC	-	-	(6,000)	-	(6,000)	-	(6,000)
1610-0518 PUMP STATION NO 9 SHED	-	-	-	-	-	-	-
1610-0519 REPLACE ACTUATOR VALVES - TOC	-	-	-	-	-	-	-
1610-0522 ROCK BEACHING - TOC RECYCLE PONDS	-	-	(3,100)	-	(5,000)	(1,900)	(5,000)
1610-0523 LIGHTING TO CONTAINER @ TOC STP	-	-	(2,000)	(1,890)	(2,400)	(400)	(510)
1610-0524 REPLACE FENCE AT FINLEY STP	-	-	(10,000)	(9,546)	(18,000)	(8,000)	(8,454)
1610-0525 REFURBISH CONCRETE - FINLEY	-	-	-	-	-	-	-
1610-0526 SEWER MAIN UPGRADES - TOCUMWAL	-	-	-	-	-	-	-
1610-0527 UPGRADE AMENITIES AT ALL STP	-	-	(10,000)	(7,908)	(10,000)	-	(2,092)
1610-0590 BGN SEWER MAIN UPGRADES	-	-	-	-	-	-	-
1610-0595 FIN SEWER MAIN UPGRADES	-	-	(10,000)	(3,708)	(10,000)	-	(6,292)
1610-0600 TOC SEWER MAIN UPGRADES	-	-	(38,000)	(2,138)	(18,000)	20,000	(15,862)
1610-0621 BGA UPGRADE PUMP STATION	-	-	(10,000)	(6,375)	(10,000)	-	(3,625)
1610-0641 UPGRADE OF LABORATORY EQUIPMEN	-	-	-	-	-	-	-
1610-0652 REPLACEMENT OF MINOR PLANT	-	-	(2,500)	(2,640)	(2,500)	-	140
1610-0655 BGN UPGRADE PUMP STATIONS	-	-	(40,000)	-	(20,000)	20,000	(20,000)
1610-0656 REPLACE LOW PRESSURE SYS PUMPS	-	-	(15,000)	(1,091)	(19,000)	(4,000)	(17,909)
1610-0657 DIGESTER VALVES	-	-	(44,000)	-	-	44,000	-
1610-0658 SPARE PUMPS FOR LOW PRESS SYS	-	-	(16,000)	(12,166)	(12,000)	4,000	166
1610-0662 OH & S SIGNAGE-SEWER	-	-	(10,000)	-	-	10,000	-
1610-0663 REPLACE BREATHING APPARATUS- SEWER	-	-	-	-	(200)	(200)	(200)
1610-0705 FIN UPGRADE PUMP STATIONS	-	-	(3,000)	(168)	(3,000)	-	(2,832)
1610-0706 REPLACE SLIP RINGS - CLARIFIERS	-	-	(9,500)	(9,298)	(9,300)	200	(2)
1610-0707 SEAL ACCESS TO STW & TRUCK WAS	-	-	(5,000)	-	(5,000)	-	(5,000)
1610-0708 TOC-REFURBISH CONCRETE WORK	-	-	(90,000)	(111,871)	(115,000)	(25,000)	(3,129)
1610-0709 TOC-BYPASS CONTROL VALVE DAM	-	-	(7,000)	(18)	(20)	6,980	(2)
1610-0743 UPGRADE SEWER TELEMENTRY	-	-	(23,239)	-	(5,239)	18,000	(5,239)
1610-0852 IMPROVE EMBANKMENT OF THE PONDS	-	-	(10,000)	-	(10,000)	-	(10,000)
1610-0872 REPLACE MIXER CABINET@BGN STP	-	-	-	-	-	-	-
1610-0873 BANK L SHAPED POND	-	-	(1,000)	-	-	1,000	-
1610-0874 EFFLUENT PUMP	-	-	-	-	-	-	-
1610-0875 VALVE REPLACEMENT	-	-	(3,000)	-	(3,000)	-	(3,000)

## Appendix "A"

	Sum of AMOUNT CARRIED FWD FROM 2012/13	Sum of 2013/14 ORIGINAL BUDGET	Sum of 2013/14 REVISED BUDGET - DEC	Sum of MARCH 2014 ACTUAL	Sum of 2013/14 REVISED BUDGET MARCH	VAR MAR BUDGET - DEC BUDGET CHANGES	Sum of VAR 2013/14 MAR BUDGET - MAR ACTUAL
<b>GRAND TOTAL</b>	<b>(2,764,143)</b>	<b>152,968</b>	<b>(125,088)</b>	<b>(61,662)</b>	<b>469,337</b>	<b>594,425</b>	<b>530,999</b>
1610-0876 DESILT SLUDGE LAGOONS	-	-	-	-	-	-	-
1610-0877 OVERFLOW/TRANSFER LINE FOR THE PONDS	-	-	-	-	-	-	-
1610-0879 U/GROUND MAIN & S BOARD BGN ST	-	-	-	-	-	-	-
1610-0880 BGA - DUMPING POINT FOR CARAVANS	-	-	(5,000)	-	(5,000)	-	(5,000)
1610-0881 BGN - REFURBISH CONCRETE WORK, TRICKLE FILTER, STP, CHANNEL	-	-	(24,000)	(26,205)	(26,500)	(2,500)	(295)
1610-0882 BGN - REPLACE PUMP STATION LIDS, INSTALL HOLDING BRACKETS	-	-	(4,700)	(503)	(4,700)	-	(4,198)
1610-0883 FIN - GRAVEL POND BANKS	-	-	(5,000)	-	(5,000)	-	(5,000)
1610-0884 FIN - REFURBISH CONCRETE WORK	-	-	(10,000)	(10,817)	(10,000)	-	817
1610-0885 FIN - CONCRETE/GRAVEL ACCESS AREAS	-	-	(3,000)	-	(3,000)	-	(3,000)
1610-0886 TOC - REPLACE PUMPS PS No.9	-	-	(3,000)	-	-	3,000	-
1610-0887 TOC - PUMP STATIONS UPGRADE	-	-	(18,000)	(17,938)	(18,000)	-	(62)
1610-0888 TOC - CRUSHED ROCK ON PS ACCESS AREAS	-	-	(9,100)	-	(5,000)	4,100	(5,000)
1610-0889 SLUDGE BLANKET MEASURING DEVICE	-	-	(3,000)	-	-	3,000	-
1610-0890 ALTERNATE ENERGY SUPPLY PROJECT	-	-	-	(34,930)	-	-	34,930
1611-0109 RECREATION FACILITIES DONATION	-	(800)	(800)	-	(800)	-	(800)
1611-0110 SEWER TREATMENT - OP EXP - BGA	-	(6,800)	(6,800)	(4,967)	(6,800)	-	(1,833)
1611-0111 SEWER TREATMENT BGA INSURANCE	-	(300)	(330)	(331)	(330)	-	1
1611-0113 SEWER TREATMENT -BGA TELEPHONE	-	(100)	(100)	(54)	(100)	-	(46)
1611-0125 SEWER TREATMENT - OP EXP - BGN	-	(76,700)	(76,700)	(60,328)	(71,700)	5,000	(11,372)
1611-0127 SEWER TREATMENT -BGN INSURANCE	-	(4,400)	(4,250)	(4,247)	(4,250)	-	(3)
1611-0128 SEWER TREATMENT BGN -TELEPHONE	-	(2,800)	(2,800)	(1,866)	(2,800)	-	(934)
1611-0129 SEWER - EFFLUENT RE-USE - BGN	-	(4,900)	(4,900)	(2,783)	(4,900)	-	(2,117)
1611-0140 SEWER TREATMENT - OP EXP - FIN	-	(83,800)	(83,800)	(81,569)	(88,800)	(5,000)	(7,231)
1611-0141 SEWER TREATMENT -FIN INSURANCE	-	(4,600)	(4,455)	(4,453)	(4,455)	-	(2)
1611-0142 SEWER TREATMENT-FIN ELECTRICIT	-	(13,700)	(13,700)	(5,517)	(13,700)	-	(8,183)
1611-0143 SEWER TREATMENT FIN- TELEPHONE	-	(315)	(315)	(148)	(315)	-	(167)
1611-0144 SEWER - EFFLUENT RE-USE - FIN	-	(9,250)	(9,250)	(10,875)	(9,250)	-	1,625
1611-0155 SEWER TREATMENT - OP EXP - TOC	-	(94,500)	(94,500)	(76,183)	(94,500)	-	(18,317)
1611-0156 SEWER TREATMENT -TOC INSURANCE	-	(4,700)	(4,510)	(4,509)	(4,510)	-	(1)
1611-0157 SEWER TREATMENT-TOC ELECTRICIT	-	(13,700)	(13,700)	(13,521)	(13,700)	-	(179)
1611-0158 SEWER TREATMENT -TOC TELEPHONE	-	(520)	(520)	(300)	(520)	-	(220)
1611-0159 SEWER - EFFLUENT RE-USE - TOC	-	(14,950)	(16,950)	(19,079)	(18,950)	(2,000)	129
1611-0170 RETIC - OP EXP - BGA	-	(4,000)	(9,000)	(4,956)	(9,000)	-	(4,044)
1611-0171 RETIC OP EXP ELECTRICITY -BGA	-	(16,800)	(16,800)	(10,460)	(16,800)	-	(6,340)
1611-0185 RETIC - OP EXP - BGN	-	(27,400)	(20,400)	(12,633)	(20,400)	-	(7,767)
1611-0186 RETIC OP EXP - ELECTRICITY BGN	-	(13,950)	(13,950)	(6,937)	(13,950)	-	(7,013)



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<b>GRAND TOTAL</b>	<b>(2,764,143)</b>	<b>152,968</b>	<b>(125,088)</b>	<b>(61,662)</b>	<b>469,337</b>	<b>594,425</b>	<b>530,999</b>
1611-0200 RETIC - OP EXP - FIN	-	(31,200)	(26,200)	(18,537)	(26,200)	-	(7,663)
1611-0201 RETIC OP EXP ELECTRICITY - FIN	-	(16,000)	(16,000)	(9,640)	(16,000)	-	(6,360)
1611-0215 RETIC - OP EXP - TOC	-	(23,500)	(28,500)	(24,035)	(28,500)	-	(4,465)
1611-0216 RETIC OP EXP ELECTRICITY - TOC	-	(19,250)	(19,250)	(12,787)	(19,250)	-	(6,463)
1611-0230 PUMPING STATIONS OP EXP BGA	-	(77,850)	(77,850)	(70,268)	(77,850)	-	(7,582)
1611-0231 PUMPING STATIONS OP EXP BGN	-	(34,800)	(34,800)	(28,521)	(34,800)	-	(6,279)
1611-0232 PUMPING STATIONS OP EXP FIN	-	(49,350)	(49,350)	(36,972)	(49,350)	-	(12,378)
1611-0233 PUMPING STATIONS OP EXP TOC	-	(59,750)	(59,750)	(47,212)	(59,750)	-	(12,538)
1611-0234 LOW PRESSURE SYSTEM - BGA	-	(5,800)	(5,800)	(2,558)	(3,800)	2,000	(1,242)
1611-0235 LOW PRESSURE SYSTEM - BGN	-	(3,600)	(3,600)	(196)	(3,600)	-	(3,404)
1611-0236 LOW PRESSURE SYSTEM - FIN	-	(2,600)	(2,600)	-	(2,600)	-	(2,600)
1611-0237 LOW PRESSURE SYSTEM - TOC	-	(8,450)	(8,450)	(8,182)	(10,450)	(2,000)	(2,268)
1611-0250 SEWERAGE CONNECTIONS - SHIRE	-	(14,200)	(14,200)	(9,525)	(14,200)	-	(4,675)
1611-0340 SEWER SAMPLING / MONITORING	-	(7,400)	(7,400)	(5,413)	(7,400)	-	(1,987)
1611-0341 RAISING OF SEWER MANHOLD LIDS	-	(13,200)	(13,200)	-	(7,200)	6,000	(7,200)
1611-0342 TOCUMWAL CCTV	-	(35,100)	(35,100)	(1,512)	(25,000)	10,100	(23,488)
1611-0344 INSTALLATION OF RPZ	-	(15,000)	(12,000)	-	(12,000)	-	(12,000)
1612-0105 BANK & GOVT CHARGES	-	(6,380)	(6,380)	(2,368)	(6,380)	-	(4,012)
1612-0155 BGN TRUCK WASH OPERATING EXPEN	-	(500)	(500)	-	(500)	-	(500)
1612-0156 BGN TRUCK WASH ELECTRICITY	-	(520)	(520)	(188)	(520)	-	(332)
1612-0157 BGN TRUCK WASH - TELEPHONE	-	(320)	(320)	(178)	(320)	-	(142)
1612-0160 BGN TRUCK WASH MTCE	-	(1,000)	(1,000)	(563)	(1,000)	-	(437)
1612-0170 FIN TRUCK WASH OPERATING EXPEN	-	(3,200)	(4,700)	(4,658)	(7,700)	(3,000)	(3,042)
1612-0171 FIN TRUCK WASH - ELECTRICITY	-	(1,900)	(1,900)	(1,124)	(4,900)	(3,000)	(3,776)
1612-0172 FIN TRUCK WASH - TELEPHONE	-	(400)	(400)	(284)	(400)	-	(116)
1612-0175 FIN TRUCK WASH MTCE	-	(1,800)	(3,300)	(3,163)	(3,300)	-	(137)
1612-0180 INSTALLATION OF RCD's	-	(47,240)	(47,240)	-	(47,240)	-	(47,240)
1612-0201 SEWER - STORM EMERGENCY	-	-	-	-	-	-	-
5110-2026 SEWER SERVICES TRANSFER TO RESERVE	-	(184,195)	(323,564)	-	(237,760)	85,804	(237,760)
5210-2550 SEWER MAINS RETIC - DEPCN	-	(353,000)	(353,000)	(264,750)	(353,000)	-	(88,250)
5240-2550 SEWER TREATMENT WORKS - DEPCN	-	(196,500)	(196,500)	(147,375)	(196,500)	-	(49,125)
5250-2500 SEWER PLANT & EQUIP DEPCN	-	(7,400)	(7,400)	(5,550)	(7,400)	-	(1,850)
5250-2502 SEWER EQUIPMENT DEPCN	-	(6,000)	(6,000)	(4,500)	(6,000)	-	(1,500)
5280-2500 TRUCKWASH - DEPCN	-	(100)	(100)	(75)	(100)	-	(25)
SEWERCAPEXP SEWERAGE SERVICES CAPITAL EXPENDITURE	-	(305,000)	-	-	-	-	-

## Appendix "A"

	Sum of AMOUNT CARRIED FWD FROM 2012/13	Sum of 2013/14 ORIGINAL BUDGET	Sum of 2013/14 REVISED BUDGET - DEC	Sum of MARCH 2014 ACTUAL	Sum of 2013/14 REVISED BUDGET MARCH	VAR MAR BUDGET - DEC BUDGET CHANGES	Sum of VAR 2013/14 MAR BUDGET - MAR ACTUAL
<b>GRAND TOTAL</b>	<b>(2,764,143)</b>	<b>152,968</b>	<b>(125,088)</b>	<b>(61,662)</b>	<b>469,337</b>	<b>594,425</b>	<b>530,999</b>
<b>SEWERAGE SERVICES REVENUE</b>	-	<b>2,318,390</b>	<b>2,457,759</b>	<b>2,446,104</b>	<b>2,466,259</b>	<b>8,500</b>	<b>20,155</b>
5110-1000-0001 SEWER CHARGES - BGA	-	372,000	372,000	405,421	372,000	-	(33,421)
5110-1000-0002 SEWER CHARGES - BGN	-	227,000	227,000	224,080	227,000	-	2,920
5110-1000-0003 SEWER CHARGES - FIN	-	495,000	495,000	495,192	495,000	-	(192)
5110-1000-0004 SEWER CHARGES - TOC	-	550,000	550,000	529,067	550,000	-	20,933
5110-1000-0005 SEWER CHARGES - NON RATEABLE	-	51,000	51,000	52,399	51,000	-	(1,399)
5110-1000-0006 SEWER CHARGES - LOW PRESSURE SEWER CHG	-	7,000	7,000	-	7,000	-	7,000
5110-1000-0007 SEWER VOLUME CHARGE - NONRESIDENTIAL	-	-	-	-	-	-	-
5110-1000-0009 SEWER TRADE WASTE CHARGES	-	-	-	-	-	-	-
5110-1080 LESS SEWER CHARGES WRITTEN OFF	-	(2,000)	(2,000)	(25)	(2,000)	-	(1,975)
5110-1082 LESS SEWER CHARGES D/DEBT EXPENSE	-	(3,500)	(3,500)	-	(3,500)	-	(3,500)
5110-1095 LESS SEWER PENSION REBATE - SHIRE	-	(80,000)	(80,000)	-	(80,000)	-	(80,000)
5110-1500 SEWER CONNECTION FEES - GST FREE	-	10,000	10,000	8,050	10,000	-	1,950
5110-1501 SEWER SUNDRY INCOME - INC.GST	-	-	-	2,045	3,000	3,000	955
5110-1502 DISPOSAL OF SEPTAGE INCOME	-	2,500	2,500	6,348	8,000	5,500	1,652
5110-1503 SEWER SUNDRY INCOME - GST FREE	-	1,000	1,000	-	1,000	-	1,000
5110-1504 TOC SEWER EFFLUENT REUSE	-	1,530	1,530	-	1,530	-	1,530
5110-1505 BGN SEWER EFFLUENT REUSE	-	-	-	-	-	-	-
5110-1601 SECT. 64 CONT. SEWER - BGA	-	-	-	-	-	-	-
5110-1602 SECT. 64 CONT. SEWER - BER	-	-	-	-	-	-	-
5110-1603 SECT. 64 CONT. SEWER - FIN	-	-	-	-	-	-	-
5110-1604 SECT. 64 CONT. SEWER - TOC	-	-	-	-	-	-	-
5110-1700 INTEREST INCOME - INTERNAL LOAN 385	-	11,920	11,920	-	11,920	-	11,920
5110-1750 LOAN 387 INTEREST INCOME	-	16,740	16,740	-	16,740	-	16,740
5110-1840 INTEREST ON INVESTMENTS	-	50,000	50,000	100,000	50,000	-	(50,000)
5110-1926 SEWER TRANSFER FROM RESERVE	-	-	-	-	-	-	-
5110-1928 SECT 64 CONT SEWER RESERVE TRANSFER	-	-	-	-	-	-	-
5110-1950 ALTERNATE ENERGY SUPPLY GRANT	-	-	-	17,847	-	-	(17,847)
5110-1951 SEWER CHARGES PENSION SUBSIDY	-	44,000	44,000	43,758	44,000	-	242
5110-3700 Internal Loan 385 Receivable-Current	-	-	71,900	71,900	71,900	-	(0)
5110-3750 Loan 387 Receivable - Current	-	-	67,469	67,469	67,469	-	0
5210-1500 ELECTRICITY CHARGES REFUND	-	-	-	-	-	-	-
5210-4810 SEWER DEPCN CONTRA	-	563,000	563,000	422,250	563,000	-	140,750
5280-1500 TRUCK WASH (AVDATA) INCOME	-	1,200	1,200	304	1,200	-	896
SEWERCAPINC SEWERAGE SERVICES CAPITAL INCOME	-	-	-	-	-	-	-

Appendix "A"

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<b>GRAND TOTAL</b>	<b>(2,764,143)</b>	<b>152,968</b>	<b>(125,088)</b>	<b>(61,662)</b>	<b>469,337</b>	<b>594,425</b>	<b>530,999</b>
SEWERAGE SERVICES Total	-	-	(195,684)	942,578	-	195,684	(942,578)
PUBLIC LIBRARIES							
<b>PUBLIC LIBRARIES EXPENSE</b>	<b>(4,000)</b>	<b>(631,390)</b>	<b>(638,031)</b>	<b>(471,138)</b>	<b>(634,441)</b>	<b>3,590</b>	<b>(163,303)</b>
1710-0105 LIBRARY BLDG MTCE - BGA	-	(1,000)	(1,000)	(673)	(1,000)	-	(327)
1710-0120 LIBRARY BLDG MTCE - BGN	-	(1,000)	(1,000)	(1,498)	(1,500)	(500)	(2)
1710-0125 LIBRARY BLDG MTCE - FINLEY	-	(2,000)	(5,400)	(6,038)	(7,400)	(2,000)	(1,362)
1710-0130 FINLEY LIBRARY - TOY LIBRARY CABINETS	-	-	-	-	-	-	-
1710-0140 LIBRARY BLDG MTCE - TOC	(4,000)	(1,000)	(2,600)	(2,466)	(2,600)	-	(134)
1710-0141 TOCUMWAL LIBRARY STRUCTURAL REPAIRS	-	(5,000)	(5,000)	-	-	5,000	-
1710-0142 Repaint - Toc Library	-	(10,000)	(10,000)	-	(6,000)	4,000	(6,000)
1710-0145 LIBRARY OFFICE FURN/EQUIP MTCE	-	(9,400)	(6,811)	(3,875)	(6,811)	-	(2,936)
1710-0150 LIBRARY ADMIN CHARGES	-	(111,000)	(111,000)	(57,162)	(111,000)	-	(53,838)
1710-0165 LIBRARY PRINTING & STATIONERY	-	(800)	(800)	(28)	(800)	-	(772)
1710-0166 LIBRARY ADVERTISING	-	(500)	(300)	(400)	(400)	(100)	-
1710-0170 LIBRARY TELEPHONE & POSTAGE	-	(3,300)	(3,300)	(2,862)	(3,300)	-	(438)
1710-0175 LIBRARY SUNDRY EXPENSES	-	(2,000)	(5,700)	(6,865)	(6,900)	(1,200)	(35)
1710-0180 LIBRARY SALARIES & ALLOWANCES	-	(197,800)	(197,800)	(145,948)	(197,800)	-	(51,852)
1710-0190 LIBRARY TRAVEL & ALLOWANCES	-	(3,000)	(4,000)	(3,951)	(4,000)	-	(49)
1710-0192 LIBRARY STAFF TRAINING	-	(4,000)	(4,000)	(1,800)	(2,000)	2,000	(200)
1710-0194 LIBRARY CONFERENCES & SEMINARS	-	(1,000)	-	-	-	-	-
1710-0195 LIBRARY RATES	-	(8,500)	(8,500)	(7,648)	(8,000)	500	(352)
1710-0196 LIBRARY INSURANCE	-	(9,100)	(8,220)	(8,220)	(8,220)	-	-
1710-0197 LIBRARY SOFTWARE OP COSTS	-	(9,300)	(11,335)	(11,335)	(11,335)	-	0
1710-0200 LIBRARY BOOKS MTCE	-	(1,500)	(800)	(782)	(800)	-	(18)
1710-0210 LIBRARY ELECTRICITY	-	(16,900)	(16,900)	(10,070)	(16,900)	-	(6,830)
1710-0211 LIBRARY CONNECTIVITY	-	(5,400)	(13,290)	(13,290)	(13,290)	-	(0)
1710-0215 LIBRARY CLEANING	-	(9,900)	(10,560)	(11,613)	(11,660)	(1,100)	(47)
1710-0230 LIBRARY PURCHASE OF PERIODICAL	-	(2,500)	(1,900)	(1,927)	(1,900)	-	27
1710-0233 LIBRARY RADIO TOWERS MTCE	-	(2,000)	-	-	-	-	-
1710-0234 LIBRARY YOUTH ACTIVITES	-	(500)	-	-	-	-	-
1710-0235 LIBRARY SPEC. PROJ. OPERATING	-	(7,800)	(7,800)	(6,992)	(7,800)	-	(808)
1710-0236 INTER LIBRARY LOAN FEES	-	(200)	(200)	(30)	(200)	-	(170)
1710-0239 LIBRARY BOOKS CLUBS	-	(1,000)	(1,000)	-	-	1,000	-
1710-0242 SENIORS WEEK EXPENSES	-	(600)	(600)	(182)	(600)	-	(418)

## Appendix "A"

	Sum of AMOUNT CARRIED FWD FROM 2012/13	Sum of 2013/14 ORIGINAL BUDGET	Sum of 2013/14 REVISED BUDGET - DEC	Sum of MARCH 2014 ACTUAL	Sum of 2013/14 REVISED BUDGET MARCH	VAR MAR BUDGET - DEC BUDGET CHANGES	Sum of VAR 2013/14 MAR BUDGET - MAR ACTUAL
<b>GRAND TOTAL</b>	<b>(2,764,143)</b>	<b>152,968</b>	<b>(125,088)</b>	<b>(61,662)</b>	<b>469,337</b>	<b>594,425</b>	<b>530,999</b>
1710-0243 ONLINE DATABASE SUBSCRIPTIONS	-	(11,000)	(8,500)	(8,711)	(9,000)	(500)	(289)
1710-0244 LITERARY LUNCH/WRITING FESTIVAL	-	(1,000)	(1,500)	(1,380)	(1,500)	-	(120)
1710-0245 TECH SAVY SENIORS GRANT EXP	-	-	(8,730)	(11,815)	(11,830)	(3,100)	(15)
1710-0500 BERRIGAN LIBRARY CAR PARK UPGRADE	-	-	-	-	-	-	-
1710-0525 LIBRARY PURCHASE OF BOOKS	-	(30,000)	(31,595)	(33,712)	(33,695)	(2,100)	17
1710-0530 LIBRARY OTHER ASSETS	-	(4,400)	(1,080)	(366)	(500)	580	(135)
1710-0532 LIBRARY AUDIO VISUAL / CDS	-	(9,680)	(2,000)	(1,350)	(1,500)	500	(150)
1710-0535 LIBRARY PURCHASE OF E-BOOKS	-	(3,110)	(610)	-	-	610	-
1710-0550 NEW TOY LIBRARY STORAGE SHED	-	-	-	-	-	-	-
6100-2502 LIBRARY EQUIPMENT DEPCN	-	(11,500)	(11,500)	(8,625)	(11,500)	-	(2,875)
6100-2504 LIBRARY BLDG DEPCN	-	(46,200)	(46,200)	(34,650)	(46,200)	-	(11,550)
6100-2518 LIBRARY BOOKS DEPCN	-	(86,500)	(86,500)	(64,875)	(86,500)	-	(21,625)
LIBRARYCAPEXP LIBRARIES CAPITAL EXPENDITURE	-	-	-	-	-	-	-
<b>PUBLIC LIBRARIES REVENUE</b>	<b>57,270</b>	<b>47,500</b>	<b>132,326</b>	<b>121,283</b>	<b>131,426</b>	<b>(900)</b>	<b>10,143</b>
6100-1501 LIBRARY SUNDRY INCOME INCL GST	-	2,400	2,400	1,399	1,800	(600)	401
6100-1502 FRIENDS OF THE LIBRARY	-	500	500	-	-	(500)	-
6100-1503 LIBRARY ROOM HIRE CHARGES	-	300	300	384	400	100	16
6100-1820 LIBRARY FEES INCLUDING GST	-	2,500	2,500	2,626	2,750	250	124
6100-1821 LIBRARY FINES GST FREE	-	800	800	583	600	(200)	17
6100-1822 INTER LIBRARY LOAN FEES	-	200	200	150	200	-	50
6100-1823 BERRIGAN SHIRE BOOK CLUBS	-	1,000	2,000	1,195	2,000	-	805
6100-1827 SALE OF DENISON STREET BUILDING	66,000	-	74,000	74,000	74,000	-	-
6100-1950 LIBRARY SERVICE GRANTS	-	32,000	30,423	30,423	30,423	-	-
6100-1951 LIBRARY LOCAL SPECIAL PROJECTS GRANT	-	7,800	7,518	7,518	7,518	-	-
6100-1952 E-BOOKS GRANT**	-	-	-	-	-	-	-
6100-1953 LITERARY LUNCH/WRITING FESTIVAL GRANT	-	-	-	-	-	-	-
6100-1954 LIBRARY TRAINEESHIP WAGE SUBSIDY	-	-	-	-	-	-	-
6100-1955 SENIORS WEEK GRANT PROGRAM	-	-	500	550	550	50	-
6100-1956 Revitalising Regional Libraries Gran	-	-	-	-	-	-	-
6100-1957 RLCIP GRANT	-	-	-	-	-	-	-
6100-1958 LIBRARY DEVELOPMENT GRANT	-	-	-	-	-	-	-
6100-1959 NSW CHILDRENS WEEK COUNCIL GRANT	-	-	455	455	455	-	0
6100-1960 TECH SAVY SENIORS PROGRAM	(8,730)	-	8,730	-	8,730	-	8,730
6100-1961 BROADBAND FOR SENIORS	-	-	2,000	2,000	2,000	-	-
LIBRARYCAPINC LIBRARIES CAPITAL INCOME	-	-	-	-	-	-	-

## Appendix "A"

	Sum of AMOUNT CARRIED FWD FROM 2012/13	Sum of 2013/14 ORIGINAL BUDGET	Sum of 2013/14 REVISED BUDGET - DEC	Sum of MARCH 2014 ACTUAL	Sum of 2013/14 REVISED BUDGET MARCH	VAR MAR BUDGET - DEC BUDGET CHANGES	Sum of VAR 2013/14 MAR BUDGET - MAR ACTUAL
<b>GRAND TOTAL</b>	<b>(2,764,143)</b>	<b>152,968</b>	<b>(125,088)</b>	<b>(61,662)</b>	<b>469,337</b>	<b>594,425</b>	<b>530,999</b>
PUBLIC LIBRARIES Total	53,270	(583,890)	(505,705)	(349,855)	(503,015)	2,690	(153,160)
COMMUNITY AMENITIES							
<b>COMMUNITY AMENITIES EXPENSE</b>	<b>(8,000)</b>	<b>(475,120)</b>	<b>(505,505)</b>	<b>(381,917)</b>	<b>(550,196)</b>	<b>(44,691)</b>	<b>(168,279)</b>
1420-0000 PUBLIC CONVENIENCE CLEANING	-	(124,200)	(124,200)	(110,968)	(154,200)	(30,000)	(43,232)
1420-0001 PUBLIC CONVENIENCES BLDG MTCE	-	(10,000)	(10,000)	(11,125)	(40,000)	(30,000)	(28,875)
1420-0100 MARY LAWSON AMENITIES BLOCK UPGRADE	(8,000)	-	(8,000)	(6,329)	(6,500)	1,500	(171)
1420-0105 FIN - CONNECT POWER LAKE TOILETS	-	-	(5,000)	-	(4,500)	500	(4,500)
1420-0110 TOC FORESHORE PARK - AMENITIES BLOCK UPGRADE	-	-	-	-	-	-	-
1420-0111 BGA BOTANICAL GARDENS TOILETS	-	-	-	-	-	-	-
1420-0113 PUBLIC CONVEN. - ELECTRICITY	-	(3,700)	(3,700)	(1,788)	(3,700)	-	(1,912)
1420-0114 PUBLIC CONVENIENCES -INSURANCE	-	(2,000)	(2,340)	(2,336)	(2,340)	-	(4)
1420-0125 PUBLIC CONVENIENCES RENTAL FIN	-	(8,600)	(8,600)	(6,109)	(8,600)	-	(2,491)
1714-0105 BERRIGAN HALL BLDG MTCE	-	(2,000)	(2,000)	(967)	(2,000)	-	(1,033)
1714-0106 BERRIGAN HALL RISK MGT	-	-	-	(420)	(500)	(500)	(80)
1714-0111 BERRIGAN HALL - INSURANCE	-	(7,900)	(7,780)	(7,777)	(7,780)	-	(3)
1714-0112 BERRIGAN HALL GRANT	-	(6,860)	(6,860)	(6,860)	(6,860)	-	-
1714-0115 BGN MEMORIAL HALL - UPGRADE TOILETS	-	-	-	-	-	-	-
1714-0119 FIN - Band Hall Asbestos Demo	-	-	(11,000)	(11,206)	(11,200)	(200)	6
1714-0120 FINLEY SCHOOL OF ARTS - INTERIOR PAINTING	-	-	(300)	(300)	(300)	-	0
1714-0121 FIN-Memorial Hall Flooring	-	-	(3,120)	-	-	3,120	-
1714-0122 FINLEY MEMORIAL HALL BLDG MTCE	-	(2,100)	(2,100)	(1,755)	(2,100)	-	(345)
1714-0123 FIN MEMORIAL HALL - INSURANCE	-	(11,700)	(11,575)	(11,575)	(11,575)	-	(0)
1714-0124 FIN MEMORIAL HALL - GRANT	-	(6,860)	(6,860)	(6,860)	(6,860)	-	-
1714-0125 TOCUMWAL HALL BLDG MTCE	-	(2,100)	(2,100)	(2,087)	(2,100)	-	(13)
1714-0126 TOCUMWAL HALL - RENOVATIONS	-	-	(1,580)	(1,580)	(1,580)	-	-
1714-0130 TOCUMWAL HALL - INSURANCE	-	(7,500)	(6,150)	(6,150)	(6,150)	-	-
1714-0142 TOCUMWAL HALL GRANT	-	(3,280)	(3,280)	(3,280)	(3,280)	-	-
1714-0145 RETREAT HALL BLDG MTCE	-	(2,500)	(2,500)	(474)	(1,000)	1,500	(526)
1714-0150 RETREAT HALL - INSURANCE	-	(1,350)	(1,325)	(1,324)	(1,325)	-	(1)
1714-0166 BGN-CWA Kitchen Upgrade	-	-	(5,000)	(5,611)	(5,611)	(611)	(0)
1714-0167 BGN CWA HALL BLDG MTCE	-	(1,000)	(14,000)	(4,188)	(4,000)	10,000	188
1714-0168 BGN CWA HALL - INSURANCE	-	(1,020)	(830)	(830)	(830)	-	-
1715-0135 TOCUMWAL RAILWAY BLDG MTCE	-	(1,000)	(1,000)	(551)	(1,000)	-	(449)

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<b>GRAND TOTAL</b>	<b>(2,764,143)</b>	<b>152,968</b>	<b>(125,088)</b>	<b>(61,662)</b>	<b>469,337</b>	<b>594,425</b>	<b>530,999</b>
1715-0137 TOC RAILWAY STATION INSURANCE	-	(750)	(605)	(606)	(605)	-	1
1715-0138 FINLEY RAILWAY BLDG MTCE	-	(1,000)	(1,000)	(516)	(1,000)	-	(484)
1715-0139 LOG CABIN STORAGE SHED	-	-	-	-	-	-	-
1715-0140 COMMUNITY AMENITIES ADMIN CHAR	-	(90,100)	(90,100)	(46,396)	(90,100)	-	(43,704)
3900-2504 PUBLIC CONVENIENCES DEPCN	-	(4,500)	(4,500)	(3,375)	(4,500)	-	(1,125)
6200-2504 PUBLIC HALLS DEPRECIATION	-	(158,100)	(158,100)	(118,575)	(158,100)	-	(39,525)
COMMAMENCAPEX COMMUNITY AMENITIES CAPITAL EXPENDITURE	-	(5,000)	-	-	-	-	-
HALLSCAPEXP PUBLIC HALLS CAPITAL EXPENDITURE	-	(10,000)	-	-	-	-	-
<b>COMMUNITY AMENITIES REVENUE</b>	-	-	<b>4,600</b>	<b>1,839</b>	<b>4,600</b>	-	<b>2,761</b>
6200-1600 BGN MEMORIAL HALL CONTRIBUTION TO UPGRADE	-	-	-	-	-	-	-
6200-1951 Lalalty Hall Volunteer Grant	-	-	4,600	4,600	4,600	-	-
6200-1952 RETREAT HALL VOLUNTEER GRANT	-	-	-	(2,761)	-	-	2,761
6330-1954 LOG CABIN STORAGE SHED GRANT	-	-	-	-	-	-	-
COMMAMENCAPINC COMMUNITY AMENITIES CAPITAL INCOME	-	-	-	-	-	-	-
COMMUNITY AMENITIES Total	(8,000)	(475,120)	(500,905)	(380,078)	(545,596)	(44,691)	(165,518)
<b>RECREATION</b>							
<b>RECREATION EXPENSE</b>	<b>(2,088,570)</b>	<b>(736,685)</b>	<b>(2,826,690)</b>	<b>(2,196,675)</b>	<b>(2,818,628)</b>	<b>8,062</b>	<b>(621,953)</b>
1717-0110 BAROOGA SPORTS COMP- INSURANCE	-	(7,000)	(6,580)	(6,577)	(6,580)	-	(3)
1717-0112 BAROOGA SPORTS COMP GRANT	-	(11,390)	(11,390)	(11,390)	(11,390)	-	-
1717-0113 RECREATION FACILITIES DONATION	-	(6,300)	(6,300)	(4,800)	(6,300)	-	(1,500)
1717-0120 BAROOGA SPORTS COMP BLDG MTCE	-	(4,200)	(4,200)	(1,031)	(4,200)	-	(3,169)
1717-0121 BGA SPORTS COMP RISK M'MENT	-	-	-	(9,204)	(9,200)	(9,200)	4
1717-0130 BERRIGAN SPORTS COMP INSURANCE	-	(7,500)	(7,485)	(7,485)	(7,485)	-	(0)
1717-0132 BERRIGAN SPORTS COMP GRANT	-	(10,540)	(10,540)	(10,540)	(10,540)	-	-
1717-0140 BERRIGAN SPORTS COMP BLDG MTCE	-	(2,100)	(2,100)	(800)	(2,100)	-	(1,300)
1717-0141 BGN SPORTS COMP RISK M'MENT	-	-	-	(1,134)	(1,100)	(1,100)	34
1717-0150 FINLEY REC RESERVE - INSURANCE	-	(5,100)	(5,045)	(5,044)	(5,045)	-	(1)
1717-0152 FINLEY REC RESERVE GRANT	-	(11,220)	(11,220)	(11,220)	(11,220)	-	-
1717-0155 FIN REC RES PLAYGROUND MTCE	-	(600)	(600)	-	(600)	-	(600)
1717-0160 FINLEY REC RESERVE BLDG MTCE	-	(3,500)	(3,500)	(310)	-	3,500	310
1717-0161 FIN REC RESERVE RISK M'MENT	-	-	-	-	-	-	-
1717-0170 FINLEY SHOW GROUND - INSURANCE	-	(8,400)	(8,360)	(8,362)	(8,360)	-	2

## Appendix "A"

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<b>GRAND TOTAL</b>	<b>(2,764,143)</b>	<b>152,968</b>	<b>(125,088)</b>	<b>(61,662)</b>	<b>469,337</b>	<b>594,425</b>	<b>530,999</b>
1717-0172 FINLEY SHOW GROUND GRANT	-	(11,485)	(11,485)	(11,485)	(11,485)	-	-
1717-0180 FINLEY SHOW GROUNDS BLDG MTCE	-	(5,200)	(5,200)	(846)	(1,000)	4,200	(154)
1717-0181 FINLEY SHOW GROUND RISK M'MENT	-	-	-	-	-	-	-
1717-0191 TOC REC RESERVE - INSURANCE	-	(3,600)	(3,600)	(3,595)	(3,600)	-	(5)
1717-0192 TOC REC RESERVE GRANT	-	(11,140)	(11,140)	(11,140)	(11,140)	-	-
1717-0194 TOC REC RES PLAYGROUND MTCE	-	(600)	(600)	(209)	(600)	-	(391)
1717-0200 TOC REC RESERVE BLDG MTCE	-	(2,000)	(2,000)	(1,090)	(2,000)	-	(910)
1717-0201 TOC REC RESERVE RISK M'MENT	-	-	-	-	-	-	-
1717-0202 TOC REC RESERVE - DRAINAGE WORKS	-	-	-	-	-	-	-
1717-0205 BGA REC RES KITCHEN - GRANT	-	-	-	-	-	-	-
1717-0211 BGA REC RES CONTRIBUTION	-	-	(140,080)	(92,318)	(140,080)	-	(47,762)
1717-0212 BGA REC RES CAPITAL WORKS	-	-	(135,020)	(139,918)	(135,020)	-	4,898
1717-0213 BAROOGA NETBALL COURTS	-	-	(100,000)	(98,005)	(100,000)	-	(1,996)
1717-0214 BGA REC RES CONTRIBUTION TO POWER SUPPLY	-	-	-	-	-	-	-
1717-0220 FINLEY REC RESERVE UPGRADES	-	-	(20,000)	(19,910)	(20,000)	-	(90)
1717-0221 FINLEY REC RESERVE CONSTRUCTIO	-	-	(1,564,660)	(1,283,898)	(1,564,660)	-	(280,762)
1717-0222 RECREATION RESERVES - SOLAR PANELS	(30,910)	-	(30,910)	(9,542)	(30,910)	-	(21,368)
1717-0224 BGA-REC RES Addition to Toilet	-	(15,000)	(15,000)	(1,155)	(15,000)	-	(13,845)
1717-0500 FINLEY REC RESERVE - NEW BUILDING	(1,584,660)	-	-	-	-	-	-
1717-0501 BAROOGA REC RESERVE - NEW BUILDING	(161,100)	-	-	-	-	-	-
1717-0502 BAROOGA REC RESERVE - RENOVATION OF EXISTING	(180,000)	-	-	-	-	-	-
1718-0000 PARKS & GARDENS MAINTENANCE	-	(269,100)	(269,100)	(211,300)	(269,100)	-	(57,800)
1718-0101 PARKS - STORM EMERGENCY	-	-	-	(814)	(1,000)	(1,000)	(186)
1718-0116 MINOR PARKS GARDEN ELECTRICITY	-	(12,300)	(12,300)	(9,867)	(12,300)	-	(2,433)
1718-0117 MINOR PARK & GARDENS INSURANCE	-	(310)	(275)	(275)	(275)	-	0
1718-0185 ALEXANDER GARDEN COMPETITION	-	(600)	(600)	(570)	(600)	-	(30)
1718-0187 ASSET MANAGEMENT - TREES	-	-	-	-	-	-	-
1718-0201 ROTARY PARK PLAYGROUND	-	(10,000)	(10,000)	-	(10,000)	-	(10,000)
1718-0205 BERRIGAN APEX PARK - RLCIP	-	-	-	-	-	-	-
1718-0207 TOCUMWAL BOAT RAMP IMPROVEMENTS	-	(10,000)	(10,000)	(1,579)	(10,000)	-	(8,421)
1718-0208 KELLY STREET RESERVE - CMA GRANT EXPENDITURE	-	-	-	-	-	-	-
1718-0212 FORESHORE RESTORATION WORKS	-	(10,000)	(10,000)	-	-	10,000	-
1718-0213 FLAG POLES TOWN ENTRIES	-	-	-	-	-	-	-
1719-0584 BEAUTIFICATION OF DEAN ST ROUNDABOUT	(99,900)	(10,000)	(109,900)	(13,138)	(109,900)	-	(96,762)
1917-0640 TOCUMWAL WALKWAYS	(32,000)	(10,000)	(10,000)	-	(8,338)	1,662	(8,338)
6500-2500 RECREATION RESERVES PLANT & EQUIPMENT DEPCN	-	(3,700)	(3,700)	(2,775)	(3,700)	-	(925)

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<b>GRAND TOTAL</b>	<b>(2,764,143)</b>	<b>152,968</b>	<b>(125,088)</b>	<b>(61,662)</b>	<b>469,337</b>	<b>594,425</b>	<b>530,999</b>
6500-2502 RECREATION RESERVES OTHER STRUCTURES DEPCN	-	(8,900)	(8,900)	(6,675)	(8,900)	-	(2,225)
6500-2518 RECREATION RESERVES BUILDINGS DEPCN	-	(224,500)	(224,500)	(168,375)	(224,500)	-	(56,125)
6600-2500 PARKS & GARDENS DEPCN	-	(37,600)	(37,600)	(28,200)	(37,600)	-	(9,400)
6600-2518 PARKS & GARDENS DEPCN	-	(2,800)	(2,800)	(2,100)	(2,800)	-	(700)
PARKSCAPEXP PARKS AND RECREATION AREAS CAPITAL EXPENDITURE	-	-	-	-	-	-	-
RECRRESERVECAPEXP RECREATION RESERVES CAPITAL EXPENDITURE	-	-	-	-	-	-	-
<b>RECREATION REVENUE</b>	<b>1,444,782</b>	<b>500</b>	<b>1,389,212</b>	<b>187,204</b>	<b>1,353,836</b>	<b>(35,376)</b>	<b>1,166,632</b>
6500-1315 TOCUMWAL FOOTBALL NETBALL CLUB LEASE	-	500	500	-	-	(500)	-
6500-1500 RECREATION RESERVE - SUNDRY REVENUE	-	-	-	-	-	-	-
6500-1949 BGA REC RESERVE PROJECT CONTRIBUTION	-	-	60,000	50,000	60,000	-	10,000
6500-1950 RECREATION RESERVE GRANTS	-	-	-	-	-	-	-
6500-1956 TOC REC RESERVE DRAINAGE -COMMITTEE CONTRIBUTION	-	-	-	-	-	-	-
6500-1958 FINLEY RECREATION RESERVE PROJECT GRANT	500,000	-	500,000	-	500,000	-	500,000
6500-1959 FINLEY RECREATION RESERVE PROJECT CONTRIBUTIONS	280,000	-	403,000	-	403,000	-	403,000
6500-1960 BGA REC RES PROJECT CONTRIB	-	-	60,000	-	60,000	-	60,000
6500-1961 BGA REC RES PROJECT IN-KIND	-	-	194,000	-	194,000	-	194,000
6600-1501 SECT.94 PUBLIC OPEN SPACE BAROOGA	-	-	290	286	290	-	4
6600-1502 SECT.94 PUBLIC OPEN SPACE BERRIGAN	-	-	-	-	-	-	-
6600-1503 SECT.94 PUBLIC OPEN SPACE FINLEY	-	-	-	-	-	-	-
6600-1504 SECT.94 PUBLIC OPEN SPACE TOCUMWAL	-	-	-	660	-	-	(660)
6600-1505 SECT 94 PUBLIC OPEN SPACE RES TRN	-	-	290	-	290	-	290
6600-1821 USER CHARGES - TOC FORESHORE RES	-	-	200	200	200	-	-
6600-1922 FINLEY RECREATION RESERVE PROJECT CONTRIBUTION FROM LOAN	60,000	-	-	-	-	-	-
6600-1923 FINLEY RECREATION RESERVE PROJECT IN KIND	123,000	-	-	-	-	-	-
6600-1924 BAROOGA RECREATION RESERVE PROJECT CONTRIBUTION FROM LOA	60,000	-	-	-	-	-	-
6600-1925 BAROOGA RECREATION RESERVE PROJECT IN KIND	-	-	-	-	-	-	-
6600-1956 NSW MARITIME GRANT- TOCUMWAL BOAT RAMP	126,906	-	136,056	136,058	136,056	-	(2)
6600-1958 MURRAY CMA GRANT - KELLY ST RESERVE	-	-	-	-	-	-	-
6600-1959 NSW MARITIME GRANT- TOCUMWAL FORESHORE RESTORATION	17,438	-	17,438	-	-	(17,438)	-
6600-1960 FORESHORE COMMITTEE- TOCUMWAL FORESHORE RESTORATION	17,438	-	17,438	-	-	(17,438)	-
6600-1961 BAROOGA RECREATION RESERVE PROJECT CONTRIBUTIONS	260,000	-	-	-	-	-	-
PARKSCAPINC PARKS AND RECREATION AREAS CAPITAL INCOME	-	-	-	-	-	-	-
RECRRESERVECAPINC RECREATION RESERVES CAPITAL INCOME	-	-	-	-	-	-	-
<b>RECREATION Total</b>	<b>(643,788)</b>	<b>(736,185)</b>	<b>(1,437,478)</b>	<b>(2,009,471)</b>	<b>(1,464,792)</b>	<b>(27,314)</b>	<b>544,679</b>



## Appendix "A"

	Sum of AMOUNT CARRIED FWD FROM 2012/13	Sum of 2013/14 ORIGINAL BUDGET	Sum of 2013/14 REVISED BUDGET - DEC	Sum of MARCH 2014 ACTUAL	Sum of 2013/14 REVISED BUDGET MARCH	VAR MAR BUDGET - DEC BUDGET CHANGES	Sum of VAR 2013/14 MAR BUDGET - MAR ACTUAL
<b>GRAND TOTAL</b>	<b>(2,764,143)</b>	<b>152,968</b>	<b>(125,088)</b>	<b>(61,662)</b>	<b>469,337</b>	<b>594,425</b>	<b>530,999</b>
SWIMMING POOL							
<b>SWIMMING POOL EXPENSE</b>	<b>(25,000)</b>	<b>(352,880)</b>	<b>(402,815)</b>	<b>(281,961)</b>	<b>(403,015)</b>	<b>(200)</b>	<b>(121,054)</b>
1716-0105 SWIMMING POOL GRANTS - BGN	-	(29,400)	(29,400)	(29,400)	(29,400)	-	-
1716-0107 SWIMMING POOL GRANTS - FIN	-	(33,600)	(33,600)	(33,600)	(33,600)	-	-
1716-0109 SWIMMING POOL GRANTS - TOC	-	(29,400)	(29,400)	(29,400)	(29,400)	-	-
1716-0114 BERRIGAN POOL LIFEGUARDS PAYS	-	(20,940)	(20,940)	(15,198)	(20,940)	-	(5,742)
1716-0115 BER SWIMMING POOL OPERATE EXP.	-	(25,000)	(25,000)	(13,755)	(25,000)	-	(11,245)
1716-0116 BER SWIMMING POOL INSURANCE	-	(1,040)	(1,010)	(1,010)	(1,010)	-	-
1716-0117 FIN SWIMMING POOL OPERATE EXP.	-	(25,000)	(25,000)	(13,257)	(25,000)	-	(11,743)
1716-0118 FINLEY POOL LIFEGUARDS PAYS	-	(27,920)	(27,920)	(16,742)	(27,920)	-	(11,178)
1716-0119 TOC SWIMMING POOL OPERATE EXP.	-	(16,000)	(16,000)	(7,818)	(16,000)	-	(8,182)
1716-0120 FIN SWIMMING POOL INSURANCE	-	(800)	(775)	(774)	(775)	-	(1)
1716-0121 TOCUMWAL POOL LIFEGUARDS PAYS	-	(20,940)	(20,940)	(16,442)	(20,940)	-	(4,498)
1716-0122 POOL LIFEGUARD UNIFORMS/ROSTER	-	(3,000)	(3,000)	(125)	(3,000)	-	(2,875)
1716-0123 TOC POOL INSURANCE	-	(440)	(430)	(427)	(430)	-	(3)
1716-0135 SWIMMING POOL BLDG MTCE - BGN	-	(5,000)	(5,000)	(1,068)	(5,000)	-	(3,932)
1716-0137 SWIMMING POOL BLDG MTCE - FINL	-	(5,000)	(5,000)	(1,119)	(5,000)	-	(3,881)
1716-0139 SWIMMING POOL BLDG MTCE - TOCU	-	(5,000)	(5,000)	(926)	(5,000)	-	(4,074)
1716-0150 SWIMMING POOLS - RISK M'MENT	-	-	-	(151)	(200)	(200)	(49)
1716-0155 POOL WATER TREATMENT EXPENSES	-	(32,000)	(32,000)	(28,724)	(32,000)	-	(3,276)
1716-0156 SUPERVISOR SALARY	-	(17,000)	(17,000)	(18,185)	(17,000)	-	1,185
1716-0505 SWIMMING POOL CAPITAL - BERRIG	-	-	(25,000)	(31,040)	(25,000)	-	6,040
1716-0510 SWIMMING POOL CAPITAL - FINLEY	(5,000)	(5,000)	(10,000)	-	(10,000)	-	(10,000)
1716-0515 SWIMMING POOL CAPITAL - TOCUMWAL	(20,000)	(20,000)	(40,000)	-	(40,000)	-	(40,000)
6400-2500 SWIMMING POOL OTHER STRUCUTURES DEPCN	-	(19,200)	(19,200)	(14,400)	(19,200)	-	(4,800)
6400-2504 SWIMMING POOL BUILDINGS DEPCN	-	(11,200)	(11,200)	(8,400)	(11,200)	-	(2,800)
POOLCAPEXP SWIMMING POOLS CAPITAL EXPENDITURE	-	-	-	-	-	-	-
<b>SWIMMING POOL REVENUE</b>	<b>-</b>	<b>135,800</b>	<b>135,800</b>	<b>76,121</b>	<b>135,800</b>	<b>-</b>	<b>59,679</b>
6400-1828 USER CHARGES - SWIMMING POOLS	-	66,000	66,000	33,518	66,000	-	32,482
6400-1829 RECOVERIES FOR LIFEGUARDS	-	69,800	69,800	42,603	69,800	-	27,197
6400-1950 SWIMMING POOL GRANT RLCIP Rd 3	-	-	-	-	-	-	-
POOLCAPINC SWIMMING POOLS CAPITAL INCOME	-	-	-	-	-	-	-

## Appendix "A"

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<b>GRAND TOTAL</b>	<b>(2,764,143)</b>	<b>152,968</b>	<b>(125,088)</b>	<b>(61,662)</b>	<b>469,337</b>	<b>594,425</b>	<b>530,999</b>
SWIMMING POOL Total	(25,000)	(217,080)	(267,015)	(205,840)	(267,215)	(200)	(61,375)
QUARRIES & PITS							
<b>QUARRIES &amp; PITS EXPENSE</b>	<b>(10,000)</b>	<b>(71,900)</b>	<b>(81,900)</b>	<b>(74,728)</b>	<b>(81,900)</b>	-	<b>(7,172)</b>
1812-0105 PINE LODGE PIT OPERATING EXPEN	-	(70,000)	(70,000)	(65,598)	(70,000)	-	(4,402)
1812-0106 RATCLIFFS PIT FENCING	-	-	-	-	-	-	-
1812-0110 PEPPERTREE RD PIT RESTORATION	(10,000)	-	(10,000)	(7,705)	(10,000)	-	(2,295)
6920-2505 QUARRIES & PIT REMEDIATION - DEPCN	-	(1,900)	(1,900)	(1,425)	(1,900)	-	(475)
6920-2508 QUARRIES - DEPCN	-	-	-	-	-	-	-
<b>QUARRIES &amp; PITS REVENUE</b>	-	<b>90,000</b>	<b>90,000</b>	<b>34,707</b>	<b>90,000</b>	-	<b>55,293</b>
6920-1500 PINE LODGE PIT REVENUE	-	90,000	90,000	-	90,000	-	90,000
6920-1505 PINE LODGE PIT REVENUE CONTRA	-	-	-	34,707	-	-	(34,707)
6920-1510 OTHER GRAVEL PITS REVENUE	-	-	-	-	-	-	-
QUARRIES & PITS Total	(10,000)	18,100	8,100	(40,021)	8,100	-	48,121
SHIRE ROADS							
<b>SHIRE ROADS EXPENSE</b>	<b>(1,618,301)</b>	<b>(7,532,848)</b>	<b>(9,164,292)</b>	<b>(5,911,802)</b>	<b>(8,805,565)</b>	<b>358,727</b>	<b>(2,893,763)</b>
0011-0000 RURAL SEALED ROADS - MAINTENANCE	-	(294,600)	(415,226)	(380,356)	(415,226)	-	(34,870)
0013-0000 RURAL UNSEALED ROADS - MAINTENANCE	-	(478,950)	(478,950)	(457,033)	(478,950)	-	(21,917)
0021-0000 OTHER URBAN SEALED ROADS - MAINTENANCE	-	(488,200)	(488,200)	(431,438)	(488,200)	-	(56,762)
0023-0000 OTHER URBAN UNSEALED ROADS - MAINTENANCE	-	(57,000)	(57,000)	(35,399)	(57,000)	-	(21,601)
1414-0105 STREET & GUTTER CLEANING	-	(150,000)	(150,000)	(129,918)	(150,000)	-	(20,082)
1414-0110 RUBBISH COLLECTION BEACH AREAS	-	(30,000)	(30,000)	(29,941)	(30,000)	-	(59)
1910-0100 TOWN ENTRANCE DESIGN	(100,000)	-	(200,000)	(1,291)	(200,000)	-	(198,709)
1910-0201 URBAN ROADS - STORM EMERGENCY	-	-	(13,500)	(22,499)	(22,499)	(8,999)	0
1910-0204 URBAN CONSTRUCTION SUBJECT TO AMP	-	-	-	-	-	-	-
1910-0257 RESEAL STEWART STREET	-	-	-	-	-	-	-
1910-0285 WALTER ST - SH20 TO WHITE	-	-	-	-	-	-	-
1910-0287 DENISON ST-JERILDERIE NTH TO B	-	-	-	-	-	-	-
1910-0288 FINLEY ST - MURRAY TO END	(19,700)	-	(19,700)	(2,186)	(2,200)	17,500	(14)
1910-0289 MORRIS ST - DENILIQUIN TO ADAMS	(15,000)	-	(9,466)	(21,810)	(21,966)	(12,500)	(156)
1910-0290 TOWNSCAPE - PARKING LANES	(40,000)	-	-	-	-	-	-

Appendix "A"

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<b>GRAND TOTAL</b>	<b>(2,764,143)</b>	<b>152,968</b>	<b>(125,088)</b>	<b>(61,662)</b>	<b>469,337</b>	<b>594,425</b>	<b>530,999</b>
1910-0296 MCALLISTER ST - WARMATTA ST TO HEADFORD ST	-	-	-	-	-	-	-
1910-0309 TOWNSEND ST	-	-	-	-	-	-	-
1910-0310 WALTER ST	-	-	-	-	-	-	-
1910-0311 RESEAL BAROOGA ST	-	-	-	-	-	-	-
1910-0312 RESEAL DENILQUIN ST	(5,775)	-	(5,775)	-	(5,775)	-	(5,775)
1910-0316 DENISON ST	-	-	-	-	-	-	-
1910-0317 RESEAL FINLEY ST	(21,967)	-	(21,967)	(31,482)	(31,482)	(9,515)	0
1910-0321 RESEAL HOWARD ST 0-162	-	-	-	-	-	-	-
1910-0322 RESEAL KARJEN CRT	-	-	-	-	-	-	-
1910-0323 RESEAL KEAMY CRT	-	-	-	-	-	-	-
1910-0324 RESEAL ORANGE GROVE	-	-	-	-	-	-	-
1910-0325 RESEAL HOWARD ST 162-367	-	-	-	-	-	-	-
1910-0326 RESEAL VERMONT ST	-	-	-	0	-	-	(0)
1910-0327 RESEAL BURKINSHAW ST	-	-	-	-	-	-	-
1910-0328 RESEAL KAMAROOKA ST	(2,430)	-	(2,430)	(3,419)	(3,430)	(1,000)	(11)
1910-0329 RESEAL HOWARD ST	(3,340)	-	(3,340)	-	-	3,340	-
1910-0330 RESEAL BAROOGA ST 506-777	-	-	-	-	-	-	-
1910-0331 RESEAL JERILDERIE ST 315-466	(5,481)	-	(5,481)	(4,013)	(4,081)	1,400	(68)
1910-0332 RESEAL JERILDERIE ST 466-529	(2,533)	-	(2,533)	(2,084)	(2,133)	400	(49)
1910-0333 RESEAL JERILDERIE ST 529-580	(1,622)	-	(1,622)	-	-	1,622	-
1910-0334 RESEAL CHANTER ST	(688)	-	(688)	(845)	(845)	(157)	-
1910-0335 RESEAL MARY ST	-	-	-	(419)	(419)	(419)	(1)
1910-0336 RESEAL OSBORNE ST 926-980	(1,183)	-	(24,257)	-	(24,257)	-	(24,257)
1910-0337 RESEAL OSBORNE ST 980-1028	(907)	-	-	-	-	-	-
1910-0338 RESEAL MURRAY ST - SERVICE RD TO SWIM POOL	(3,510)	-	(3,510)	-	-	3,510	-
1910-0339 RESEAL ANDERSON ST	-	-	-	-	-	-	-
1910-0340 RESEAL TONGS ST	-	-	-	-	-	-	-
1910-0341 RESEAL TUPPAL ST	-	-	-	-	-	-	-
1910-0342 RESEAL WOLLAMAI ST	-	-	-	-	-	-	-
1910-0343 RESEAL SUGDEN ST	-	-	-	-	-	-	-
1910-0344 RESEAL ATHOL WHITE	-	-	-	-	-	-	-
1910-0345 RESEAL EMILY ST 0-79	-	-	-	-	-	-	-
1910-0346 RESEAL EMILY ST 79-149	-	-	-	-	-	-	-
1910-0347 RESEAL EMILY 273-417	-	-	-	-	-	-	-
1910-0348 R/S BANKER ST 262-536	-	-	(8,877)	-	(8,877)	-	(8,877)
1910-0349 R/S KAMAROOKA ST 0-400	-	-	(6,600)	(5,634)	(5,700)	900	(66)

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<b>GRAND TOTAL</b>	<b>(2,764,143)</b>	<b>152,968</b>	<b>(125,088)</b>	<b>(61,662)</b>	<b>469,337</b>	<b>594,425</b>	<b>530,999</b>
1910-0350 R/S WILLIAM ST 155 - 321	-	-	-	-	-	-	-
1910-0351 R/S JERILDERIE ST 0-80	-	-	(1,344)	(1,930)	(1,944)	(600)	(14)
1910-0352 R/S HOWE ST 1707-1800	-	-	(2,874)	(8,237)	(8,374)	(5,500)	(137)
1910-0353 R/S HOWE ST 1563-1707	-	-	(4,147)	(11,152)	(11,647)	(7,500)	(495)
1910-0354 R/S HOWE ST 1124-1563	-	-	(9,746)	-	-	9,746	-
1910-0355 R/S HEADFORD ST 411-452	-	-	(2,398)	-	-	2,398	-
1910-0356 R/S McALLISTER ST 0-216	-	-	(3,369)	(9,400)	(9,869)	(6,500)	(469)
1910-0357 R/S McALLISTER ST 216-679	-	-	(10,973)	-	-	10,973	-
1910-0358 R/S TOWNSEND ST 0-166	-	-	(4,383)	(6,754)	(6,883)	(2,500)	(129)
1910-0359 R/S TOWNSEND ST 166 - 414	-	-	(8,035)	(10,452)	(10,535)	(2,500)	(83)
1910-0360 R/S OSBOURNE ST 0-256	-	-	-	-	-	-	-
1910-0361 R/S OSBOURNE ST 340-600	-	-	-	-	-	-	-
1910-0362 R/S MORRIS ST 0-143	-	-	-	-	-	-	-
1910-0363 R/S MORRIS ST 143-430	-	-	(12,054)	-	-	12,054	-
1910-0364 R/S HILL ST 0- 70	-	-	(2,268)	-	(2,268)	-	(2,268)
1910-0365 R/S HILL ST 70-392	-	-	(7,245)	-	(7,245)	-	(7,245)
1910-0366 R/S HILL ST 392-492	-	-	(3,300)	-	(3,300)	-	(3,300)
1910-0367 R/S RILEY CRT 0-105	-	-	(2,394)	(4,694)	(4,894)	(2,500)	(200)
1910-0368 R/S ROBERT FULLER CRT 0-78	-	-	(2,036)	(4,290)	(4,536)	(2,500)	(246)
1910-0542 BUCHANANS RD-WIRUNA TO HUGHES	-	-	-	-	-	-	-
1910-0543 Buchanans Rd-Gunnamara-Wiruna	-	-	-	(385)	(385)	(385)	-
1910-0544 BENT ST - END OF SEAL TO BAROOGA ST NTH	(20,000)	-	-	-	-	-	-
1910-0545 WOLLAMAI ST - MURRAY TO RAILWAY	-	-	-	-	-	-	-
1910-0552 HARRIS ST-FLYNN ST- HAYES ST	-	-	-	-	-	-	-
1910-0553 LANE 961-BRUTON ST-BAROOGA NTH	-	-	(17,000)	-	-	17,000	-
1910-0554 CHANTER ST- RAILWAY TO JERSEY	-	-	-	-	-	-	-
1910-0701 FINLEY ENDEAVOUR ST CAR PARK	(64,930)	-	(28,977)	-	(28,977)	-	(28,977)
1910-0706 WILLIAM ST - HAMPDEN ST TO EAS	(45,000)	-	-	-	-	-	-
1910-0710 DENI ST-CHARLOTTE TO HANNA	-	-	-	-	-	-	-
1910-0723 CHARLOTTE ST - NTH OF BAROOGA	-	-	-	-	-	-	-
1910-0725 TUPPAL ST - MORRIS TO TOWN BEA	-	-	-	-	-	-	-
1910-0727 MOMALONG STREET BERRIGAN	-	-	-	-	-	-	-
1910-0730 DENILQUIN RD - NTH SIDE SHOUL	-	-	-	-	-	-	-
1910-0736 DENILQUIN ST-BARKER TO CHARLO	-	-	-	-	-	-	-
1910-0737 VERMONT ST, HUGHES ST,NANGUNIA ST INTERSECTION	-	-	-	-	-	-	-
1910-0739 STABILISE GEORGE ST -DEAN TO MURRAY ST	(44,380)	-	-	-	-	-	-

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<b>GRAND TOTAL</b>	<b>(2,764,143)</b>	<b>152,968</b>	<b>(125,088)</b>	<b>(61,662)</b>	<b>469,337</b>	<b>594,425</b>	<b>530,999</b>
1910-0801 KELLY ST - SHORT ST TO EMILY ST	(11,590)	-	(11,590)	-	(11,590)	-	(11,590)
1910-0810 KELLY ST - JERILDERIE TO SHORT	-	-	-	-	-	-	-
1910-0813 COBRAM ST - WHITE ST TO KELLY ST	-	-	-	-	-	-	-
1910-0820 DENISON ST - WOLLAMAI TO WARMATTA	(128,780)	-	(228,580)	-	(228,580)	-	(228,580)
1910-0822 MURRAY ST - HEADFORD TO OSBORNE (TP)	(30,000)	-	(30,000)	(664)	(1,000)	29,000	(336)
1910-0823 DAVIS ST ROADWORKS	-	-	(6,000)	(11,522)	(11,522)	(5,522)	(0)
1911-0150 LGSA - ROADSIDE VEGETATION PROJECT	(19,270)	-	(19,270)	-	(19,270)	-	(19,270)
1911-0156 RESEAL VARIOUS INTERSECTIONS A	-	-	(53,055)	(65,808)	(65,808)	(12,753)	0
1911-0205 RESEAL HUGHES ST - BUCHANANS TO MR550	(37,260)	-	-	-	-	-	-
1911-0206 RESEAL TUPPAL RD - 180-260	(2,064)	-	(2,064)	(74)	(74)	1,990	(0)
1911-0207 RESEAL SILO RD - CNR TO 409M NTH	(7,362)	-	(64,362)	(62,884)	(64,362)	-	(1,478)
1911-0208 RESEAL SILO RD - 2629NTH OF TUPPAL RD TO CNR	(3,240)	-	(3,240)	(141)	(140)	3,100	1
1911-0209 RESEAL SOUTH COREE RD - 180M SHT MCALISTERS	-	-	-	-	-	-	-
1911-0210 RESEAL STRATHVALE RD - 0-298	-	-	-	-	-	-	-
1911-0211 RESEAL PEPPERTREE RD - 0-213	-	-	-	-	-	-	-
1911-0212 RESEAL PEPPERTREE RD - 213-426	-	-	-	-	-	-	-
1911-0213 RESEAL SEPPELTS RD 0-60	-	-	-	-	-	-	-
1911-0214 RESEAL BURMA RD - 2243-2643	-	-	-	-	-	-	-
1911-0215 RESEAL BACK BGA RD 550M TO 694M NTH	(10,411)	-	(10,411)	-	-	10,411	-
1911-0216 RESEAL BACK BGA RD 100M NTH COLDWELLS RD	(4,534)	-	(4,534)	-	-	4,534	-
1911-0217 RESEAL COLDWELLS RD 6615-6830	(2,231)	-	(2,231)	-	(2,231)	-	(2,231)
1911-0218 RESEAL WOOLSHED RD 17950-18059	-	-	-	-	-	-	-
1911-0219 RESEAL WOOLSHED RD 6877-7362	(9,166)	-	(9,166)	-	-	9,166	-
1911-0220 RESEAL CASEYS RD - 4272-4596	-	-	-	-	-	-	-
1911-0221 RESEAL BACK BAROOGA RD - 964-1465	(6,162)	-	(6,162)	-	-	6,162	-
1911-0222 RESEAL CASEYS RD - 4272-4596	(6,820)	-	(6,820)	-	-	6,820	-
1911-0223 RESEAL COBRAM RD MR363 TO 497M NTH	-	-	-	-	-	-	-
1911-0224 R/S RACECOURSE RD 5669-7322	-	-	(27,275)	(25,039)	(27,275)	-	(2,236)
1911-0225 R/S LOWER RIVER RD 2277-6818	-	-	(54,491)	(41,429)	(54,491)	-	(13,062)
1911-0226 R/S COLDWELLS RD 4965-5395	-	-	(7,095)	(7,164)	(8,595)	(1,500)	(1,431)
1911-0227 R/S WOOLSHED RD 4801-4956	-	-	(2,465)	-	-	2,465	-
1911-0228 R/S LARKINS RD 0-1780	-	-	(19,758)	(49,107)	(54,758)	(35,000)	(5,651)
1911-0229 R/S LARKINS RD 3300-4859	-	-	(17,305)	(10,869)	(17,305)	-	(6,436)
1911-0230 R/S LARKINS RD 4859-5417	-	-	(6,696)	-	-	6,696	-
1911-0262 BACK BGA RD - MR550 + 890M	(19,460)	-	(19,460)	-	-	19,460	-
1911-0275 HUGHES ST - BUCHANANS TO MR550	-	-	-	-	-	-	-

## Appendix "A"

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<b>GRAND TOTAL</b>	<b>(2,764,143)</b>	<b>152,968</b>	<b>(125,088)</b>	<b>(61,662)</b>	<b>469,337</b>	<b>594,425</b>	<b>530,999</b>
1911-0285 WOODSTOCK - VARIOUS	-	-	-	-	-	-	-
1911-0287 FULLERS - HWY TO 2920 EAST	(16,110)	-	(16,110)	(61,300)	(61,110)	(45,000)	190
1911-0288 RESEAL THE ROCKS RD - 3274-4084	(20,000)	-	(24,000)	(9,717)	(10,000)	14,000	(283)
1911-0299 REPLACEMENT OF BUTT ENDED PIPES ON RURAL ROADS	(60,000)	-	(37,000)	-	(37,000)	-	(37,000)
1911-0300 PLUMPTONS ROAD	(12,780)	-	(12,780)	-	-	12,780	-
1911-0302 WOOLSHED ROAD	-	-	-	(127)	(150)	(150)	(23)
1911-0303 TUPPAL ROAD	-	-	-	-	-	-	-
1911-0304 TUPPAL ROAD	-	-	-	-	-	-	-
1911-0306 WOODSTOCK ROAD	-	-	-	-	-	-	-
1911-0513 CLEARZONES - ROADSIDE HAZARD TREATMENT	(42,300)	-	(117,300)	(39,834)	(117,300)	-	(77,466)
1911-0551 YARRAWONGA RD 6190 TO 8230	-	-	-	-	-	-	-
1911-0560 COLDWELLS ROAD	-	-	(19,205)	(30,369)	(33,205)	(14,000)	(2,836)
1911-0561 RACECOURSE RD TOCUMWAL	-	-	-	-	-	-	-
1911-0562 ROAD REALIGNMENT WOOLSHED RD	-	-	-	-	-	-	-
1911-0563 TUPPAL RD -SH17 TO RAILWAY	(79,380)	-	(79,380)	-	(79,380)	-	(79,380)
1911-0564 WOOLSHED RD -OLD TOCUMWAL BERRIGAN RD	-	-	-	-	-	-	-
1911-0565 BROUGHANS RD -SH17 TO DALES RD	-	-	-	(32,122)	(35,000)	(35,000)	(2,878)
1911-0566 TUPPAL RD - CURVES	(53,680)	-	(203,680)	(224,512)	(224,680)	(21,000)	(168)
1911-0567 BROUGHANS RD - WEST DALES RD	(12,647)	-	(62,000)	-	(62,000)	-	(62,000)
1911-0570 FULLERS RD - WOOLSHED RD TO 3.4LM WEST	-	-	-	-	-	-	-
1911-0571 YARRAWONGA ROAD-CRAIGS RD	-	-	-	-	-	-	-
1911-0572 THE ROCKS RD - WEST OF PATCH	(83,880)	-	(164,000)	(79,145)	(84,000)	80,000	(4,855)
1911-0573 THE ROCKS RD - EAST OF PATCH	(45,000)	-	(68,000)	(26,529)	(28,000)	40,000	(1,471)
1911-0575 OLD ADCOCKS RD - BROWNS TO THE ROCKS	-	-	-	(37,247)	(40,000)	(40,000)	(2,753)
1911-0576 BROWNS RD - SH17 TO OLD ADCOCKS	-	-	(27,000)	(16,405)	(27,000)	-	(10,595)
1911-0577 THORBUNRS RD - MR550 TO MAIRON DR	-	-	(35,000)	(15,156)	(20,000)	15,000	(4,844)
1911-0578 BABBINGTONS RD - SEALED SEC. TO MARION DR	-	-	(15,000)	(8,315)	(9,000)	6,000	(685)
1911-0579 WOOLSHED RD - 125M STH FULLERS TO 1018M STH	-	-	-	(21,924)	(23,000)	(23,000)	(1,076)
1911-0580 SOUTH COREE RD - DUNCANS RD TO 1700 STH	(44,380)	-	(73,000)	(33,394)	(40,000)	33,000	(6,606)
1911-0581 WOODSTOCK RD - DENISON TO 190M EAST OF BAILEYS	(57,650)	-	(57,650)	(29,267)	(57,650)	-	(28,383)
1911-0582 WOOLSHED RD - GODDENS TO MELROSE	-	-	-	(15,102)	(16,000)	(16,000)	(898)
1911-0584 BROUGHANS RD- 2200M - 3500M	-	-	(310,907)	(116,853)	(310,907)	-	(194,054)
1911-0585 WOODSTOCK RD-190M EAST BAILEYS	-	-	(485,000)	(400,001)	(485,000)	-	(84,999)
1912-0072 R/S CRUICKSHANKS RD	-	-	(80,000)	(62,315)	(80,000)	-	(17,685)
1912-0121 FIRE BREAKS - RURAL UNSEALED R	-	-	(17,420)	(17,360)	(17,420)	-	(60)
1912-0176 RURAL ADDRESSING EXPENSE	-	-	(100)	(1,165)	(1,100)	(1,000)	65

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1912-0177 R/S ADCOCKS RD -S BROWNS RD	-	-	(72,000)	-	-	72,000	-
1912-0201 RURAL ROADS - STORM EMERGENCY	-	-	-	-	-	-	-
1912-0230 HOGANS ROAD	-	-	(58,464)	-	-	58,464	-
1912-0231 CLOSES ROAD	-	-	-	-	-	-	-
1912-0232 KENNEDYS ROAD	-	-	(45,052)	-	(45,052)	-	(45,052)
1912-0233 VICTORIA PARK ROAD	-	-	(50,484)	(24,219)	(50,484)	-	(26,265)
1912-0235 NOLANS ROAD	-	-	(56,756)	-	-	56,756	-
1912-0236 MIECHELS ROAD	-	-	-	-	-	-	-
1912-0237 R/S MILLS RD 0-2000	-	-	(67,886)	(69,024)	(69,386)	(1,500)	(362)
1912-0238 WILTONS ROAD	-	-	-	-	-	-	-
1912-0239 YUBA ROAD	-	-	-	-	-	-	-
1912-0240 R/S ROCKLIFFS RD 0-6520	-	-	(88,772)	-	-	88,772	-
1912-0250 OLD BERRIGAN ROAD - VICTORIA PARK TO END	-	-	-	-	-	-	-
1912-0251 HAYFILED RD - MR564 TO OAKENFALL	(72,000)	-	(140,000)	(140,792)	(141,000)	(1,000)	(208)
1912-0252 HAYFILED RD -EDGECOMBE TO OAKENFALL	-	-	-	(8,710)	(9,000)	(9,000)	(290)
1912-0253 OLD TOC BER RD - SANDHILLS TO 2900M	-	-	-	(68)	(70)	(70)	(2)
1912-0254 REYNOLDS RD - WAITAWHILE TO 2250 EAST	-	-	-	-	-	-	-
1912-0255 SPRINGFIELD RD - STH COREE TO 1410M EAST	-	-	-	-	-	-	-
1912-0256 DUNCANS RD - STH COREE TO 1200 EAST	-	-	-	-	-	-	-
1912-0257 MCCALLUMS RD - PINELODGE TO 1310 STH	-	-	-	-	-	-	-
1912-0258 BACK BAROOGA RD - OLD COBRAM TO FUZZARD	-	-	-	-	-	-	-
1912-0259 WITHERS ROAD - CATTLE YARDS TO 2300M NTH WEST	-	-	-	-	-	-	-
1912-0260 WILTONS ROAD - BRUCE GATEWAY TO 610M NTH	-	-	-	-	-	-	-
1912-0261 WILTONS ROAD - 1290M TO MR550	-	-	-	-	-	-	-
1912-0262 R/S AUBURN - WOODSTOCK TO 990M	-	-	-	-	-	-	-
1912-0263 R/S AUBURN - NARROW PLAIN TO	-	-	-	(0)	-	-	0
1916-0105 K&G MTCE & REPAIRS	-	(15,500)	(15,500)	(3,060)	(15,500)	-	(12,440)
1916-0542 BUCHANANS RD - WIRUNA TO HUGHES	(8,000)	-	(8,000)	(2,727)	(8,000)	-	(5,273)
1916-0543 Buchanans Rd- Gunnamara-Wiruna	-	-	-	-	-	-	-
1916-0545 WOLLAMAI ST - MURRAY TO RAILWAY	-	-	-	(147)	(150)	(150)	(3)
1916-0554 CHANTER ST-RAILWAY TO JERSEY	-	-	-	-	-	-	-
1916-0640 WILLIAM ST - HAMPDEN TO EAST	(68,000)	-	-	-	-	-	-
1916-0801 KELLY ST - SHORT ST TO EMILY ST	(33,860)	-	(33,860)	-	(33,860)	-	(33,860)
1916-0810 KELLY ST - JERILDERIE TO SHORT	-	-	-	-	-	-	-
1916-0820 DENISON ST - WOLLAMAI TO WARMATTA	(110,000)	-	(110,000)	(13,739)	(110,000)	-	(96,261)
1916-0821 MURRAY ST - K&G, TREE PLANTING, CARPARKING	-	-	(147,953)	(134,085)	(137,953)	10,000	(3,868)

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1916-0822 MURRAY ST - HEADFORD TO OSBORNE (TP)	-	-	-	(1,810)	(1,810)	(1,810)	0
1917-0105 FOOTPATH MTCE & REPAIRS	-	(15,000)	(15,000)	(22,278)	(25,000)	(10,000)	(2,722)
1917-0517 STREET FURNITURE - VARIOUS	-	-	-	(1,662)	(1,662)	(1,662)	(0)
1917-0541 NEW FOOTPATHS - VARIOUS LOCATIONS	(5,970)	-	(15,970)	(5,122)	(5,970)	10,000	(848)
1917-0554 FOOTPATH PROVISION OF PRAM CRO	-	-	(20,000)	-	-	20,000	-
1917-0619 TUPPAL RD - BRIDGE TO NEWELL H	(8,800)	-	(8,800)	-	(8,800)	-	(8,800)
1917-0624 HUGHES ST - HAY TO BUCHANANS	(14,000)	-	(14,000)	-	(14,000)	-	(14,000)
1917-0627 TUPPAL ST - MURRAY ST TO LAKE TRACK	(26,878)	-	(26,878)	-	(26,878)	-	(26,878)
1917-0630 BANKER ST - VERMONT TO AMAROO	-	-	-	-	-	-	-
1917-0631 VERMONT ST - BANKER TO HUGHES	-	-	-	-	-	-	-
1917-0632 DRUMMOND ST - CHANTER TO STEWART	-	-	-	-	-	-	-
1917-0634 LAWSON DRIVE - AMAROO TO HAY	-	-	-	-	-	-	-
1917-0637 PEDESTRIAN REFUGE - JERILDERIE ST, BGN	(2,000)	-	(2,000)	-	(2,000)	-	(2,000)
1917-0638 2 KERB RAMPS - JERILDERIE & MOMALONG INT	-	-	-	-	-	-	-
1917-0639 CHARLOTTE ST - HENNESSY TO KELLY	(6,360)	-	(31,360)	(31,137)	(31,360)	-	(223)
1917-0641 FOOTPATH JERILDERIE ST-MOMALON	-	-	(16,000)	(141)	(16,000)	-	(15,859)
1917-0642 CORCORAN ST-SCHOOL-DRUMMOND ST	-	-	(18,000)	-	(18,000)	-	(18,000)
1917-0643 2 KERB RAMPS INT JERILD & MOMA	-	-	(2,000)	-	(2,000)	-	(2,000)
1917-0644 2 KERB RAMPS INT CORCORAN-DRUM	-	-	(2,000)	-	(2,000)	-	(2,000)
1917-0645 BAROOGA ST- MURRAY ST TO MORRI	-	-	(16,800)	-	(16,800)	-	(16,800)
1917-0646 2 KERB RAMP INT BAROOGA & MURR	-	-	(2,000)	-	(2,000)	-	(2,000)
1917-0647 2 KERB RAMP INT BAROOGA & MORR	-	-	(2,000)	-	(2,000)	-	(2,000)
1918-0106 STREET LIGHTING - ELECTRICITY	-	(130,000)	(130,000)	(120,918)	(130,000)	-	(9,082)
1918-0107 INSTALLATION POWER CABLING UN	-	-	(100,000)	-	(100,000)	-	(100,000)
1918-0515 STREET LIGHTING IN TOWNS	(37,830)	-	(62,830)	-	(62,830)	-	(62,830)
1919-0105 ROADS & INFRASTRUCTURE ADMIN C	-	(1,002,200)	(1,002,200)	(516,208)	(1,002,200)	-	(485,992)
1922-0105 BUS SHELTERS ROUTINE MTCE & RE	-	(1,000)	(1,000)	(1,660)	(1,500)	(500)	160
7060-2510 DEPCN - URBAN ROADS SEALED	-	(347,500)	(347,500)	(260,625)	(347,500)	-	(86,875)
7070-2510 DEPCN - URBAN ROADS UNSEALED	-	-	-	-	-	-	-
7100-2510 DEPCN - RURAL SEALED ROADS	-	(1,057,500)	(1,057,500)	(793,125)	(1,057,500)	-	(264,375)
7100-2610 DEPCN - RURAL BRIDGES	-	(27,400)	(27,400)	(20,550)	(27,400)	-	(6,850)
7150-2510 DEPCN - REGIONAL ROADS	-	(403,600)	(403,600)	(302,700)	(403,600)	-	(100,900)
7150-2610 DEPCN - REGIONAL BRIDGES	-	(55,400)	(55,400)	(41,550)	(55,400)	-	(13,850)
7200-2510 DEPCN - RURAL UNSEALED ROADS	-	-	-	-	-	-	-
7300-2510 KERB & GUTTER DEPCN	-	(241,200)	(241,200)	(180,900)	(241,200)	-	(60,300)
7500-2510 FOOTPATH DEPCN	-	(59,900)	(59,900)	(44,925)	(59,900)	-	(14,975)



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FOOTPATHSCAPEXP FOOTPATHS CAPITAL EXPENDITURE	-	(113,800)	-	-	-	-	-
K&GCAPEXP KERB & GUTTER CAPITAL EXPENDITURE	-	(81,700)	-	-	-	-	-
RURALCONSCAPEXP RURAL SEALED CONSTRUCTION CAPITAL EXPENDITURE	-	(1,255,000)	-	-	-	-	-
RURALSEALEDCAPEXP RURAL SEALED RESEALS CAPITAL EXPENDITURE	-	(200,085)	-	-	-	-	-
RURALUNSEALEDCAPEXP RURAL UNSEALED RESHEET CAPITAL EXPENDITURE	-	(532,934)	-	-	-	-	-
TOWNSCAPECAPEXP TOWNSCAPE WORKS CAPITAL EXPENDITURE	-	(200,000)	-	-	-	-	-
URBANCONSCAPEXP URBAN ROADS CONSTRUCTION CAPITAL EXPENDITURE	-	(171,000)	-	-	-	-	-
URBANRESEALCAPEXP URBAN RESEALS CAPITAL EXPENDITURE	-	(123,379)	-	-	-	-	-
<b>SHIRE ROADS REVENUE</b>	<b>305,137</b>	<b>1,998,250</b>	<b>1,833,948</b>	<b>1,626,366</b>	<b>1,997,308</b>	<b>163,360</b>	<b>370,942</b>
7100-1500 RURAL ADDRESSING INCOME	-	-	85	168	85	-	(83)
7100-1550 ROADS SUNDRY INCOME	-	-	16,000	79,730	79,730	63,730	0
7100-1950 RURAL LOCAL ROADS GRANT (RLR) (FAG)	-	1,235,000	628,850	532,100	628,850	-	96,750
7100-1951 R2R ROADS TO RECOVERY GRANT	-	625,500	625,500	715,229	715,500	90,000	271
7100-1953 RFS HAZARD REDUCTION GRANT	-	10,000	10,000	-	-	(10,000)	-
7100-1954 RMS DISASTER RECOVERY FUNDING - FLOOD DAMAGE	234,312	-	354,938	258,630	393,838	38,900	135,208
7100-1955 LGSA GRANT - ROADSIDE VEGETATION	19,270	-	19,270	-	-	(19,270)	-
7300-1600 KERB & GUTTER REFUND	-	-	-	-	-	-	-
7300-1601 K&G BUCHANANS RD - WIRUNA TO HUGHES	-	-	-	-	-	-	-
7300-1646 K&G NANGUNIA ST - HUGHES TO WIRUNA	-	-	-	-	-	-	-
7300-1649 K&G HENNESSY ST - EMILY TO HANNA	-	-	-	-	-	-	-
7300-1650 K&G KELLY ST - CHARLOTTE TO EMILY	-	-	-	-	-	-	-
7300-1651 K&G JERILDERIE ST -HENNESSY TO KELLY	-	-	-	-	-	-	-
7300-1653 NANGUNIA ST - HUGHES TO WIRUNA -EAST	-	-	-	-	-	-	-
7300-1654 HANNA ST - ADAMS TO KELLY	-	-	-	-	-	-	-
7300-1655 HENNESSY ST - BERRIGAN TO JERILDERIE	-	-	-	-	-	-	-
7300-1656 KELLY ST - EMILY TO HANNA	-	-	-	-	-	-	-
7300-1657 KELLY ST-JERILDERIE TO SHORT -OWNERS	-	-	-	-	-	-	-
7300-1658 KELLY ST-JERILDERIE TO SHORT -DEVELO	-	-	-	-	-	-	-
7300-1659 HOWARD ST - BANKER ST TO MACFARLAND	-	-	-	-	-	-	-
7300-1660 WELLS ST - WEST QUIRK ST	-	-	-	-	-	-	-
7300-1661 COBRAM ST - WHITE ST TO KELLY ST	-	-	-	-	-	-	-
7300-1662 KELLY ST - SHORT ST TO EMILY ST	-	-	-	-	-	-	-
7300-1663 K&G Buchanans Rd -Gunnamara - Wiruna	-	-	-	18,963	19,000	19,000	37
7300-1950 MURRAY ST - HEADFORD TO OSBRORNE RMS FUNDING	27,350	-	27,350	-	27,350	-	27,350
7500-1652 F/PATH MURRAY ST - NTH OF ATKINSON E	-	-	-	-	-	-	-

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7500-1653 F/PATH MURRAY ST-BOWLING CLUB TO LAK	-	-	-	-	-	-	-
7500-1654 DENILIQUN & JERILDERIE STS BICYCLE	-	-	-	-	-	-	-
7500-1655 F/PATH DENILIQUN RD- DEAN TO COWLEY	-	-	-	-	-	-	-
7500-1656 F/PATH DENILIQUN RD-COWLEY TO ANZAC	-	-	-	-	-	-	-
7500-1657 F/PATH MURRAY ST-BRUTON TO MURRAY HA	-	-	-	-	-	-	-
7500-1658 F/PATH LAWSON DR - AMAROO TO HAY	-	-	-	-	-	-	-
7500-1659 F/PATH CHARLOTTE ST - HENNESSY TO KELLY	3,415	-	3,415	-	3,415	-	3,415
7500-1823 FOOTPATH DENISON ST - WARMATT INTERS	16,290	-	16,290	-	16,290	-	16,290
7500-1825 NANGUNIA ST - BANKER TO WIRUNA	-	-	-	-	-	-	-
7500-1826 CHANTER ST-DRUMMOND TO MITCHELL -STH	-	-	-	-	-	-	-
7500-1827 STEWART ST - DRUMMOND TO MITCHELL -N	-	-	-	-	-	-	-
7500-1828 STEWART ST - MITCHELL TO COBRAM	-	-	-	-	-	-	-
7500-1829 HEADFORD ST - DENISON TO TOCUMWAL	-	-	-	-	-	-	-
7500-1830 DENISON ST - ABUTTING ROTARY PARK	-	-	-	-	-	-	-
7500-1831 OSBORNE ST - ROTARY PARK TO MURRAY	-	-	-	-	-	-	-
7500-1832 WARMATTA ST - COREE TO TOCUMWAL	-	-	-	-	-	-	-
7500-1833 TOCUMWAL ST - WARMATTA TO WOLLAMAI	-	-	-	-	-	-	-
7500-1834 TUPPAL RD - BRIDGE TO NEWELL HWY	4,500	-	4,500	-	4,500	-	4,500
7500-1835 FINLEY ST - MURRAY TO DUFF	-	-	-	-	-	-	-
7500-1837 HUGHES ST - HAY ST TO BUCHANANS RD	-	-	-	-	-	-	-
7500-1838 WOLLAMAI ST -COREE ST TO TOC ST	-	-	-	-	-	-	-
7500-1839 COWLEY ST - DENI ST TO FINLEY ST	-	-	-	-	-	-	-
7500-1840 FINLEY ST - DUFF ST TO COWLEY ST	-	-	-	-	-	-	-
7500-1841 BANKER ST - VERMONT TO AMAROO	-	-	-	-	-	-	-
7500-1842 VERMONT ST - BANKER TO HUGHES	-	-	-	-	-	-	-
7500-1843 DRUMMOND ST - CHANTER TO STEWART	-	-	-	-	-	-	-
7500-1844 Footpath Barooga St Murray - Morris	-	-	-	6,446	6,400	6,400	(46)
7500-1845 Footpath Jerilderie St Momalong - PO	-	-	-	5,981	6,000	6,000	20
7500-1846 Footpath Corcoran Sth to Drummond	-	-	-	9,120	9,100	9,100	(20)
7500-1950 FOOTPATHS - RTA FUNDING PAMP	-	-	-	-	-	-	-
7780-1952 DEPT TRANSPORT CPTIGS BUS STOP GRANT	-	-	-	-	-	-	-
7900-1950 STREET LIGHTING SUBSIDY	-	38,000	38,000	-	38,000	-	38,000
FOOTPATHSCAPINC FOOTPATHS CAPITAL INCOME	-	48,900	48,900	-	8,400	(40,500)	8,400
K&GCAPINC KERB & GUTTER CAPITAL INCOME	-	40,850	40,850	-	40,850	-	40,850
RURALCONSCAPINC RURAL SEALED CONSTRUCTION CAPITAL INCOME	-	-	-	-	-	-	-
RURALSEALEDAPINC RURAL SEALED RESEALS CAPITAL INCOME	-	-	-	-	-	-	-

## Appendix "A"

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<b>GRAND TOTAL</b>	<b>(2,764,143)</b>	<b>152,968</b>	<b>(125,088)</b>	<b>(61,662)</b>	<b>469,337</b>	<b>594,425</b>	<b>530,999</b>
RURALUNSEALEDCAPI NC RURAL UNSEALED RESHEET CAPITAL INCOME	-	-	-	-	-	-	-
TOWNSCAPECAPI NC TOWNSCAPE WORKS CAPITAL INCOME	-	-	-	-	-	-	-
URBANCONSCAPI NC URBAN ROADS CONSTRUCTION CAPITAL INCOME	-	-	-	-	-	-	-
URBANRESEALCAPI NC URBAN RESEALS CAPITAL INCOME	-	-	-	-	-	-	-
SHIRE ROADS Total	(1,313,164)	(5,534,598)	(7,330,344)	(4,285,437)	(6,808,257)	522,087	(2,522,820)
<b>AERODROMES</b>							
<b>AERODROMES EXPENSE</b>	<b>(33,830)</b>	<b>(196,910)</b>	<b>(172,690)</b>	<b>(167,653)</b>	<b>(267,190)</b>	<b>(94,500)</b>	<b>(99,537)</b>
1920-0115 BGN AERODROME GROUNDS MTCE	-	(2,000)	(2,000)	(1,127)	(2,000)	-	(873)
1920-0170 TOC AERODROME OPERATING EXPENS	-	(60,000)	(60,000)	(57,322)	(60,000)	-	(2,678)
1920-0171 TOC AERODROME - INSURANCE	-	(1,000)	(1,450)	(1,451)	(1,450)	-	1
1920-0172 LIBERATOR INSURANCE	-	(110)	(110)	(102)	(110)	-	(8)
1920-0175 TOC AERODROME BLDG MTCE	-	(2,000)	(2,000)	(2,571)	(3,000)	(1,000)	(429)
1920-0180 TOC AERO - ENTRY IMPROVEMENTS	(4,270)	-	(4,270)	-	(4,270)	-	(4,270)
1920-0181 TOC AERO-APRON AREA HEAVY PATC	-	-	-	(2,785)	(20,000)	(20,000)	(17,215)
1920-0182 TOC-AERO REMARK LINES-RUNWAYS	-	-	-	-	(10,000)	(10,000)	(10,000)
1920-0183 TOC-AERO RUNWAY 9-27 BITUMEN	-	-	-	-	(10,000)	(10,000)	(10,000)
1920-0184 TOC AERO RUNWAY 18-36 HEAVY PA	-	-	-	(1,890)	(30,000)	(30,000)	(28,110)
1920-0185 TOC AERO RUNWAY 18- 36 BITUMEN	-	-	-	-	(5,000)	(5,000)	(5,000)
1920-0186 TOC AERO TERMINAL ACCESS RD	-	-	-	(4,197)	(3,500)	(3,500)	697
1920-0190 AERODROME SUBDIVISION WORKS	(29,560)	-	(49,560)	(62,670)	(64,560)	(15,000)	(1,890)
1920-0193 AERODROME DRAINAGE IMPROVEMENTS	-	-	-	-	-	-	-
1920-0194 AERODROME DRAINAGE IMPROVEMENTS	-	-	-	-	-	-	-
1920-0200 AERODROME ADMIN CHARGES	-	(27,400)	(27,400)	(14,114)	(27,400)	-	(13,286)
7700-1926 AERODROME TRANSFER TO RESERVE	-	-	-	-	-	-	-
7700-2500 AERODROME EQUIPMENT DEPCN	-	(1,300)	(1,300)	(975)	(1,300)	-	(325)
7700-2504 AERODROME BLDG DEPCN	-	(5,700)	(5,700)	(4,275)	(5,700)	-	(1,425)
7700-2510 AERODROME RUNWAY DEPCN	-	(18,600)	(18,600)	(13,950)	(18,600)	-	(4,650)
7700-2520 AERODROME LAND IMPROVEMENTS DEPCN	-	(300)	(300)	(225)	(300)	-	(75)
AERODROMECAPEXP AERODROME CAPITAL WORKS EXPENDITURE	-	(78,500)	-	-	-	-	-
<b>AERODROMES REVENUE</b>	<b>-</b>	<b>23,000</b>	<b>23,000</b>	<b>4,682</b>	<b>23,000</b>	<b>-</b>	<b>18,318</b>
7700-1500 AERODROME SUNDRY INCOME TOC	-	8,000	8,000	2,800	8,000	-	5,200
7700-1502 AERODROME USER FEES INCOME	-	15,000	15,000	1,882	15,000	-	13,118

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<b>GRAND TOTAL</b>	<b>(2,764,143)</b>	<b>152,968</b>	<b>(125,088)</b>	<b>(61,662)</b>	<b>469,337</b>	<b>594,425</b>	<b>530,999</b>
7700-2026 AERODROME TRANSFER TO RESERVE	-	-	-	-	-	-	-
AERODROME CAPINC AERODROME CAPITAL WORKS INCOME	-	-	-	-	-	-	-
<b>AERODROMES Total</b>	<b>(33,830)</b>	<b>(173,910)</b>	<b>(149,690)</b>	<b>(162,971)</b>	<b>(244,190)</b>	<b>(94,500)</b>	<b>(81,219)</b>
<b>CAR PARKING</b>							
<b>CAR PARKING EXPENSE</b>	<b>(100,000)</b>	<b>(4,800)</b>	<b>(104,800)</b>	<b>(3,600)</b>	<b>(4,800)</b>	<b>100,000</b>	<b>(1,200)</b>
1924-0500 ENDEAVOUR ST CARPARK LAND PURCHASE	(100,000)	-	(100,000)	-	-	100,000	-
7750-2504 PARKING AREAS - DEPRECIATION EXPENSE	-	(4,800)	(4,800)	(3,600)	(4,800)	-	(1,200)
<b>CAR PARKING REVENUE</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
7750-1501 SECT.94 CONTRIB CAR PARK BAROOGA	-	-	-	-	-	-	-
7750-1502 SECT.94 CONTRIB CAR PARK BERRIGAN	-	-	-	-	-	-	-
7750-1503 SECT.94 CONTRIB CAR PARK FINLEY	-	-	-	-	-	-	-
7750-1504 SECT. 94 CONTRIB CAR PARK TOCUMWAL	-	-	-	-	-	-	-
<b>CAR PARKING Total</b>	<b>(100,000)</b>	<b>(4,800)</b>	<b>(104,800)</b>	<b>(3,600)</b>	<b>(4,800)</b>	<b>100,000</b>	<b>(1,200)</b>
<b>RMS</b>							
<b>RMS EXPENSE</b>	<b>-</b>	<b>(1,031,000)</b>	<b>(998,370)</b>	<b>(386,866)</b>	<b>(1,031,000)</b>	<b>(32,630)</b>	<b>(644,134)</b>
0015-0226 MR226 NANGUNIA ST & HUGHES ST	-	-	(5,000)	(13,365)	(13,275)	(8,275)	90
0015-0356 MR356 BERRIGAN - OAKLANDS RD	-	-	(15,000)	(102,938)	(105,000)	(90,000)	(2,062)
0015-0363 MR363 BERRIGAN - BAROOGA RD	-	-	(25,000)	(60,308)	(60,500)	(35,500)	(192)
0015-0550 MR550 TOCUMWAL - MULWALA RD	-	-	(90,000)	(135,282)	(138,900)	(48,900)	(3,618)
0015-0564 MR564 BERRIGAN - JERILDERIE RD	-	-	(9,000)	(23,872)	(23,900)	(14,900)	(28)
0015-0999 RTA MR BLOCK GRANT BUDGET ONLY	-	(731,000)	(465,620)	-	(329,675)	135,945	(329,675)
0015-1226 MR226 CAPITAL PROJECTS	-	-	-	-	-	-	-
0015-1356 MR356 CAPITAL PROJECTS	-	-	(70,000)	-	(35,000)	35,000	(35,000)
0015-1363 MR363 CAPITAL PROJECTS	-	-	-	-	-	-	-
0015-1550 MR550 CAPITAL PROJECTS	-	-	-	-	-	-	-
0015-1564 MR564 CAPITAL PROJECTS	-	-	-	-	-	-	-
0015-5363 MR363	-	-	-	(74)	-	-	74
0015-6363 RECO MR 363 RIV HWY TO COB ST	-	-	(15,000)	(21,194)	(21,000)	(6,000)	194
1956-1000 RTA REGIONAL ROAD REPAIR BUDGET	-	(300,000)	(300,000)	-	(300,000)	-	(300,000)

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<b>GRAND TOTAL</b>	<b>(2,764,143)</b>	<b>152,968</b>	<b>(125,088)</b>	<b>(61,662)</b>	<b>469,337</b>	<b>594,425</b>	<b>530,999</b>
1956-1011 MR550 REHAB/WIDEN 76.867 - 79.23	-	-	(1,875)	(27,970)	(1,875)	-	26,095
1956-1012 MR550 REHAB/WIDEN 80.226 - 81.22	-	-	(1,875)	(1,863)	(1,875)	-	(12)
<b>RMS REVENUE</b>	<b>90,978</b>	<b>1,031,000</b>	<b>1,121,978</b>	<b>903,159</b>	<b>1,121,978</b>	-	<b>218,819</b>
7780-1950 RTA - BUS BAY GRANT REVENUE	-	-	-	-	-	-	-
7810-1950 RTA - M&I PROGRAM - BLOCK GRANT	-	881,000	881,000	697,500	881,000	-	183,500
7830-1950 RTA REHABILITATION WORKS FUNDING	90,978	150,000	240,978	205,659	240,978	-	35,319
RMSCAPINCOME - PART 7810-1950 BLOCK GRANT	-	-	-	-	-	-	-
RMS Total	90,978	-	123,608	516,293	90,978	(32,630)	(425,315)
<b>CARAVAN PARKS</b>							
<b>CARAVAN PARKS EXPENSE</b>	<b>(1,770)</b>	<b>(17,790)</b>	<b>(25,625)</b>	<b>(21,895)</b>	<b>(25,355)</b>	<b>270</b>	<b>(3,460)</b>
2011-0105 TOC CARAVAN PARK OPERATING EXP	-	-	(6,500)	(6,569)	(6,500)	-	69
2011-0108 TOC CARAVAN PARK INSURANCE EXP	-	(1,190)	(1,155)	(1,156)	(1,155)	-	1
2011-0120 BGN CARAVAN PARK OPERATING EXP	(1,770)	(500)	(2,270)	(2,411)	(3,000)	(730)	(589)
2011-0125 BGN CARAVAN PARK - INSURANCE	-	(400)	-	-	-	-	-
2011-0126 BGN CARAVAN PARK DONATIONS EXP	-	(5,000)	(5,000)	(5,000)	(5,000)	-	-
2011-0135 BGN CARAVAN PARK BLDG MTCE	-	(2,000)	(2,000)	(234)	(1,000)	1,000	(766)
8200-2504 CARAVAN PARK DEPCN	-	(8,700)	(8,700)	(6,525)	(8,700)	-	(2,175)
<b>CARAVAN PARKS REVENUE</b>	-	<b>32,000</b>	<b>32,000</b>	<b>21,333</b>	<b>32,000</b>	-	<b>10,667</b>
8200-1890 TOC CARAVAN PARK LEASE	-	32,000	32,000	21,333	32,000	-	10,667
CARAVAN PARKS Total	(1,770)	14,210	6,375	(562)	6,645	270	7,207
<b>TOURISM &amp; AREA PROMOTION</b>							
<b>TOURISM &amp; AREA PROMOTION EXPENSE</b>	-	<b>(167,650)</b>	<b>(167,825)</b>	<b>(90,182)</b>	<b>(144,225)</b>	<b>23,600</b>	<b>(54,043)</b>
2012-0120 TOC TOURISM INFO OPERATING EXP	-	-	-	-	-	-	-
2012-0122 TOC TOURISM INFO BLDG MTCE	-	-	(200)	(2,005)	(200)	-	1,805
2012-0124 TOC TOURISM INFO - INSURANCE	-	(850)	(825)	(824)	(825)	-	(1)
2012-0190 TOCUMWAL VIC	-	(50,000)	(50,000)	(37,500)	(50,000)	-	(12,500)
2012-0195 BAROOGA ACCOM GROUP	-	-	-	-	-	-	-
2012-0197 REGIONAL TOURISM CONTRIBUTION - MRTB	-	(7,500)	(7,500)	(7,440)	(7,500)	-	(60)

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<b>GRAND TOTAL</b>	<b>(2,764,143)</b>	<b>152,968</b>	<b>(125,088)</b>	<b>(61,662)</b>	<b>469,337</b>	<b>594,425</b>	<b>530,999</b>
2012-0198 TOURISM INITIATIVES	-	(10,000)	(10,000)	-	-	10,000	-
2012-0199 TOURISM ADMIN CHARGES	-	(33,800)	(33,800)	(17,414)	(33,800)	-	(16,386)
2012-0200 TOURISM EVENTS GRANTS	-	(1,500)	(10,000)	(20,500)	(20,500)	(10,500)	-
8300-2026 TOURISM EVENTS TRANSFER TO RESERVE	-	(20,000)	(11,500)	-	(1,500)	10,000	(1,500)
8300-2504 TOURISM INFO DEPCN	-	(4,000)	(4,000)	(3,000)	(4,000)	-	(1,000)
TOURISMCAPEXP TOURISM CAPITAL EXPENDITURE	-	-	-	-	-	-	-
2012-0196 TOURISM STRATEGIC PLAN	-	(40,000)	(40,000)	(1,500)	(25,900)	14,100	(24,400)
<b>TOURISM &amp; AREA PROMOTION REVENUE</b>	-	-	-	<b>455</b>	<b>(500)</b>	<b>(500)</b>	<b>(955)</b>
8300-1890 TOC TOURISM INFO - RENT	-	-	-	455	(500)	(500)	(955)
8300-1926 TOURISM EVENTS TRANSFER FROM RESERVE	-	-	-	-	-	-	-
TOURISMCAPIINC TOURISM CAPITAL INCOME	-	-	-	-	-	-	-
<b>TOURISM &amp; AREA PROMOTION Total</b>	-	<b>(167,650)</b>	<b>(167,825)</b>	<b>(89,728)</b>	<b>(144,725)</b>	<b>23,100</b>	<b>(54,997)</b>
<b>BUSINESS DEVELOPMENT</b>							
<b>BUSINESS DEVELOPMENT EXPENSE</b>	-	<b>(420,840)</b>	<b>(420,840)</b>	<b>(260,998)</b>	<b>(418,440)</b>	<b>2,400</b>	<b>(157,442)</b>
1213-0108 FRUIT FLY MITIGATION STRATEGY	-	(5,000)	(5,000)	-	(5,000)	-	(5,000)
2013-0113 MURRAY CONCERNED COMMUNITIES EXPENDITURE	-	-	-	-	-	-	-
2013-0114 CONT TO MURRAY CONCERNED COMMUNITIES	-	-	-	-	-	-	-
2013-0119 MURRAY HUME BUSINESS ENTERPRISE	-	-	-	-	-	-	-
2013-0120 TOCUMWAL INTER-MODEL PRECINCT PROJECT	-	(20,000)	(20,000)	(9,800)	(20,000)	-	(10,200)
2013-0125 BUSINESS DEVELOPMENT GROUP AND INDUSTRY SUPPORT	-	(5,000)	(5,000)	-	-	5,000	-
2013-0205 ECONOMIC DEVELOPMENT OFFICER	-	(103,500)	(103,500)	(75,305)	(103,500)	-	(28,195)
2013-0210 ECONOMIC DEVEL. STAFF TRAINING/CONFERENCES	-	(2,000)	(2,000)	(899)	(2,000)	-	(1,101)
2013-0220 ECON DEV. WEBSITE SUBSCRIPTION	-	-	-	-	(4,100)	(4,100)	(4,100)
2013-0240 ECON. DEV. OFFICER OFFICE EXPENSES	-	(1,000)	(1,000)	(612)	(1,500)	(500)	(888)
2013-0241 ECON. DEV. OFFICER - TELEPHONE	-	(800)	(800)	-	(800)	-	(800)
2015-0105 INDUSTRIAL & ECONOMIC DEVELOPMENT	-	(8,500)	(8,500)	(3,873)	(8,500)	-	(4,627)
2015-0106 STUDENT ACCOMMODATION SPONSORSHIP	-	(5,000)	(5,000)	-	(5,000)	-	(5,000)
2015-0107 CONTRIBUTION TO RAMROC	-	(13,400)	(13,400)	(13,305)	(13,400)	-	(95)
2015-0110 EMPLOYMENT SCHOLARSHIP ADMIN	-	-	-	-	-	-	-
2015-0165 BUSINESS & ENVIRONMENT AWARDS	-	(15,000)	(15,000)	(6,650)	(18,000)	(3,000)	(11,350)
2015-0180 BUSINESS DEVELOPMENT ADMIN CHA	-	(98,000)	(98,000)	(50,452)	(98,000)	-	(47,548)
2015-0181 NSW RURAL DOCTORS NETWORK BURS	-	(3,300)	(3,300)	-	(3,300)	-	(3,300)

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2015-0183 SOUTHERN RIVERINA RURAL ADVISO	-	-	-	-	-	-	-
2015-0188 REGIONAL CAREERS ENHANCEMENT	-	(6,000)	(6,000)	-	(6,000)	-	(6,000)
2015-0189 COBRAM & DISTRICT FOODBANK DON	-	(5,000)	(5,000)	-	-	5,000	-
2015-0190 CONTRIBUTION TO CHAMBER EXEC O	-	-	-	-	-	-	-
2016-0120 RISK MANAGEMENT - TRAINING	-	(3,000)	(3,000)	(1,488)	(3,000)	-	(1,512)
2016-0205 RISK MANAGEMENT - SALARIES	-	(103,500)	(103,500)	(83,879)	(103,500)	-	(19,621)
2016-0241 RISK MANAGEMENT - TELEPHONE	-	(1,000)	(1,000)	(505)	(1,000)	-	(495)
2016-0242 RISK MANAGEMENT - VEHICLE	-	(21,840)	(21,840)	(14,230)	(21,840)	-	(7,610)
8400-2027 ECONOMIC DEVELOPMENT TRANSFER TO RESERVE	-	-	-	-	-	-	-
<b>BUSINESS DEVELOPMENT REVENUE</b>	<b>(500)</b>	<b>6,000</b>	<b>6,500</b>	<b>1,400</b>	<b>6,000</b>	<b>(500)</b>	<b>4,600</b>
8400-1500 MURRAY VALLEY COMM ACT. GRP GST FREE	-	-	-	-	-	-	-
8400-1501 MURRAY VALLEY COMM ACT. GRP INC GST	-	-	-	-	-	-	-
8400-1502 MURRAY CONCERNED COMMUNITIES	-	-	-	-	-	-	-
8400-1503 FHS-CAREERS FORUM REVENUE	-	-	-	-	-	-	-
8400-1504 STRENGTHENING BASIN COMMUNITIES PROG	-	-	-	-	-	-	-
8400-1505 BUSINESS & ENVIRONMENT AWARD DONATION	-	1,500	1,500	909	1,500	-	591
8400-1506 BUSINESS & ENVIRONMENT AWARD INCOME	-	4,500	4,500	491	4,500	-	4,009
8400-1507 TOCUMWAL INTER-MODEL CONTRIBUTIONS	-	-	-	-	-	-	-
8400-1508 BUSINESS DEVELOPMENT WORKSHOP	-	-	-	-	-	-	-
8400-1926 MURRAY VALLEY CAG TRANS TO RESERVE	-	-	-	-	-	-	-
8400-1927 ECONOMIC DEVELOPMENT TRANSFER FROM RESERVE	-	-	-	-	-	-	-
8400-1950 WOMEN IN BUSINESS	(500)	-	500	-	-	(500)	-
<b>BUSINESS DEVELOPMENT Total</b>	<b>(500)</b>	<b>(414,840)</b>	<b>(414,340)</b>	<b>(259,598)</b>	<b>(412,440)</b>	<b>1,900</b>	<b>(152,842)</b>
<b>SALEYARDS</b>							
<b>SALEYARDS EXPENSE</b>	<b>(4,920)</b>	<b>(103,680)</b>	<b>(109,460)</b>	<b>(60,033)</b>	<b>(108,360)</b>	<b>1,100</b>	<b>(48,327)</b>
2014-0115 SALEYARD OTHER OPERATING EXPEN	-	(2,000)	(3,100)	(3,154)	(3,100)	-	54
2014-0117 SALEYARD RATES	-	-	-	-	-	-	-
2014-0120 SALEYARD EQUIP MTCE	-	(100)	(100)	-	(100)	-	(100)
2014-0122 SALEYARD - INSURANCE	-	(7,480)	(7,240)	(7,240)	(7,240)	-	(0)
2014-0130 SALEYARD BLDG MTCE	-	(1,000)	(1,000)	(439)	(1,000)	-	(561)
2014-0145 SALEYARD ADMIN CHARGES	-	(7,900)	(7,900)	(4,050)	(7,900)	-	(3,850)
2014-0538 PUMP REPLACEMENT	(4,920)	(5,000)	(9,920)	-	(9,920)	-	(9,920)

## Appendix "A"

	Sum of AMOUNT CARRIED FWD FROM 2012/13	Sum of 2013/14 ORIGINAL BUDGET	Sum of 2013/14 REVISED BUDGET - DEC	Sum of MARCH 2014 ACTUAL	Sum of 2013/14 REVISED BUDGET MARCH	VAR MAR BUDGET - DEC BUDGET CHANGES	Sum of VAR 2013/14 MAR BUDGET - MAR ACTUAL
<b>GRAND TOTAL</b>	<b>(2,764,143)</b>	<b>152,968</b>	<b>(125,088)</b>	<b>(61,662)</b>	<b>469,337</b>	<b>594,425</b>	<b>530,999</b>
8600-2026 SALEYARDS TRANSFER TO RESERVE	-	(20,000)	(20,000)	-	(18,900)	1,100	(18,900)
8600-2502 SALEYARD OFFICE EQUIP DEPCN	-	(12,100)	(12,100)	(9,075)	(12,100)	-	(3,025)
8600-2504 SALEYARD DEPCN	-	(48,100)	(48,100)	(36,075)	(48,100)	-	(12,025)
<b>SALEYARDS REVENUE</b>	<b>-</b>	<b>60,200</b>	<b>61,300</b>	<b>45,150</b>	<b>60,200</b>	<b>(1,100)</b>	<b>15,050</b>
8600-1926 SALEYARD TRANSFER FROM RESERVE	-	-	1,100	-	-	(1,100)	-
8600-4310 SALEYARD DEPCN CONTRA	-	60,200	60,200	45,150	60,200	-	15,050
SALEYARDS Total	(4,920)	(43,480)	(48,160)	(14,883)	(48,160)	-	(33,277)
<b>REAL ESTATE DEVELOPMENT</b>							
<b>REAL ESTATE DEVELOPMENT EXPENSE</b>	<b>-</b>	<b>(353,625)</b>	<b>(396,625)</b>	<b>(309,364)</b>	<b>(396,825)</b>	<b>(200)</b>	<b>(87,461)</b>
1200-2026 WORKS TRANSFER TO RESERVE	-	(350,000)	(350,000)	(262,503)	(350,000)	-	(87,497)
2015-0140 REAL ESTATE DEVELOPMENT- LEGAL	-	(1,000)	(1,000)	-	-	1,000	-
2015-0145 REAL ESTATE DEVELOPMENT - RATE	-	(2,625)	(3,625)	(3,620)	(3,625)	-	(5)
2015-0150 RILEY CRT REHABILITATION (INGO RENNER)	-	-	(42,000)	(42,509)	(43,200)	(1,200)	(691)
2015-0151 INGO RENNER DR LAND	-	-	-	(733)	-	-	733
BUSINESSDEVCAPEXP BUSINESS DEVELOPMENT CAPITAL WORKS EXPENDITURE	-	-	-	-	-	-	-
<b>REAL ESTATE DEVELOPMENT REVENUE</b>	<b>-</b>	<b>362,300</b>	<b>442,300</b>	<b>12,668</b>	<b>417,300</b>	<b>(25,000)</b>	<b>404,632</b>
1200-1926 WORKS TRANSFER FROM RESERVE	-	-	-	-	-	-	-
8710-1826 RENTAL - OTHER REAL ESTATE INC. GST	-	362,300	12,300	12,668	12,300	-	(368)
8720-1894 FINLEY ST SUBDIVISION - DISPOSAL	-	-	-	-	-	-	-
8720-1895 FINLEY ST SUBDIVISION - RATE ADJUST.	-	-	-	-	-	-	-
8720-3800 RILEY CRT BLOCK SALE (INGO RENNER)	-	-	80,000	-	55,000	(25,000)	55,000
8720-3800 TOC HIGHWAY BLOCK DISPOSAL PROCEEDS	-	-	350,000	-	350,000	-	350,000
REAL ESTATE DEVELOPMENT Total	-	8,675	45,675	(296,697)	20,475	(25,200)	317,172
<b>PRIVATE WORKS</b>							
<b>PRIVATE WORKS EXPENSE</b>	<b>-</b>	<b>(50,000)</b>	<b>(50,000)</b>	<b>(107,639)</b>	<b>(103,000)</b>	<b>(53,000)</b>	<b>4,639</b>
2019-0155 WRITE OFF BAD DEBTS - P/WORKS	-	(3,000)	(3,000)	-	-	3,000	-
2020-0000 S/DR TECH SERV (BUDGET)	-	(40,000)	(40,000)	(96,314)	(96,000)	(56,000)	314
2030-0000 S/DR - CORP SERV (BUDGET)	-	(7,000)	(7,000)	(11,325)	(7,000)	-	4,325



## Appendix "A"

	Sum of AMOUNT CARRIED FWD FROM 2012/13	Sum of 2013/14 ORIGINAL BUDGET	Sum of 2013/14 REVISED BUDGET - DEC	Sum of MARCH 2014 ACTUAL	Sum of 2013/14 REVISED BUDGET MARCH	VAR MAR BUDGET - DEC BUDGET CHANGES	Sum of VAR 2013/14 MAR BUDGET - MAR ACTUAL
<b>GRAND TOTAL</b>	<b>(2,764,143)</b>	<b>152,968</b>	<b>(125,088)</b>	<b>(61,662)</b>	<b>469,337</b>	<b>594,425</b>	<b>530,999</b>
<b>PRIVATE WORKS REVENUE</b>	-	<b>47,000</b>	<b>47,050</b>	<b>39,145</b>	<b>103,050</b>	<b>56,000</b>	<b>63,905</b>
8900-1501 PRIVATE WORKS TECH SERVICES INCOME	-	40,000	40,000	30,542	96,000	56,000	65,458
8900-1504 PRIVATE WORKS INCOME - SIGNS	-	-	-	-	-	-	-
8900-1505 PRIVATE WORKS TECH SERVICES GST FREE	-	-	50	136	50	-	(86)
8900-1511 PRIVATE WORKS CORP SERVICES INCOME	-	6,000	6,000	1,504	6,000	-	4,496
8900-1515 PRIVATE WORKS CORP SERVICES GST FREE	-	1,000	1,000	6,963	1,000	-	(5,963)
PRIVATE WORKS Total	-	(3,000)	(2,950)	(68,493)	50	3,000	68,543
<b>RATE</b>							
<b>RATE REVENUE</b>	-	<b>4,499,500</b>	<b>4,499,500</b>	<b>4,290,326</b>	<b>4,499,500</b>	-	<b>209,174</b>
9100-1000 ORDINARY RATES - FARMLAND	-	1,698,000	1,698,000	1,696,884	1,698,000	-	1,116
9100-1001 ORDINARY RATES - RESIDENTIAL RURAL	-	322,500	322,500	324,395	322,500	-	(1,895)
9100-1002 ORDINARY RATES - RESIDENTIAL BGA	-	469,500	469,500	557,156	469,500	-	(87,656)
9100-1003 ORDINARY RATES - RESIDENTIAL BGN	-	297,000	297,000	357,639	297,000	-	(60,639)
9100-1004 ORDINARY RATES - RESIDENTIAL FIN	-	613,500	613,500	758,267	613,500	-	(144,767)
9100-1005 ORDINARY RATES - RESIDENTIAL TOC	-	654,000	654,000	820,097	654,000	-	(166,097)
9100-1006 ORDINARY RATES - BUSINESS BGA	-	86,500	86,500	-	86,500	-	86,500
9100-1007 ORDINARY RATES - BUSINESS BGN	-	59,500	59,500	-	59,500	-	59,500
9100-1008 ORDINARY RATES - BUSINESS FIN	-	144,500	144,500	-	144,500	-	144,500
9100-1009 ORDINARY RATES - BUSINESS TOC	-	164,500	164,500	-	164,500	-	164,500
9100-1010 ORDINARY RATES - RESIDENTIAL	-	50,000	50,000	49,981	50,000	-	20
9100-1080 LESS ORDINARY RATES WRITTEN OFF	-	(5,000)	(5,000)	(90)	(5,000)	-	(4,910)
9100-1082 LESS ORDINARY RATES D/DEBT EXPENSE	-	(10,000)	(10,000)	-	(10,000)	-	(10,000)
9100-1083 LESS:FARMLAND RATE CAPPING WRITE OFF	-	-	-	-	-	-	-
9100-1085 LESS SMALL BALANCES WRITTEN OFF	-	(1,000)	(1,000)	-	(1,000)	-	(1,000)
9100-1095 LESS ORDINARY RATE PENSION REBATE	-	(180,000)	(180,000)	(398,838)	(180,000)	-	218,838
9100-1500 INTEREST EXTRA CHARGES ON RATES	-	37,000	37,000	27,604	37,000	-	9,396
9300-1950 ORDINARY RATES PENSION SUBSIDY	-	99,000	99,000	97,231	99,000	-	1,769
RATE Total	-	4,499,500	4,499,500	4,290,326	4,499,500	-	209,174
FINANCIAL ASSISTANCE GRANT							

## Appendix "A"

	Sum of AMOUNT CARRIED FWD FROM 2012/13	Sum of 2013/14 ORIGINAL BUDGET	Sum of 2013/14 REVISED BUDGET - DEC	Sum of MARCH 2014 ACTUAL	Sum of 2013/14 REVISED BUDGET MARCH	VAR MAR BUDGET - DEC BUDGET CHANGES	Sum of VAR 2013/14 MAR BUDGET - MAR ACTUAL
<b>GRAND TOTAL</b>	<b>(2,764,143)</b>	<b>152,968</b>	<b>(125,088)</b>	<b>(61,662)</b>	<b>469,337</b>	<b>594,425</b>	<b>530,999</b>
<b>FINANCIAL ASSISTANCE GRANT</b>	-	<b>2,955,000</b>	<b>1,514,000</b>	<b>1,064,200</b>	<b>1,514,000</b>	-	<b>449,801</b>
9200-1950 FINANCAL ASSISTANCE GRANT (FAG)	-	2,955,000	1,514,000	1,064,200	1,514,000	-	449,801
FINANCIAL ASSISTANCE GRANT Total	-	2,955,000	1,514,000	1,064,200	1,514,000	-	449,801
<b>INTEREST ON INVESTMENTS</b>	-	<b>300,000</b>	<b>300,000</b>	<b>346,622</b>	<b>300,000</b>	-	<b>(46,622)</b>
<b>INTEREST ON INVESTMENTS</b>	-	<b>300,000</b>	<b>300,000</b>	<b>346,622</b>	<b>300,000</b>	-	<b>(46,622)</b>
9400-1840 INTEREST - AT CALL ACCOUNT	-	125,000	50,000	7,458	10,000	(40,000)	2,542
9400-1842 INTEREST - TERM DEPOSITS	-	175,000	175,000	306,101	250,000	75,000	(56,101)
9400-1843 INTEREST - OTHER	-	-	75,000	33,064	40,000	(35,000)	6,936
INTEREST ON INVESTMENTS Total	-	300,000	300,000	346,622	300,000	-	(46,622)
<b>DEPRECIATION CONTRA</b>	-	<b>3,200,600</b>	<b>3,200,600</b>	<b>2,400,450</b>	<b>3,200,600</b>	-	<b>800,150</b>
<b>DEPRECIATION CONTRA</b>	-	<b>3,200,600</b>	<b>3,200,600</b>	<b>2,400,450</b>	<b>3,200,600</b>	-	<b>800,150</b>
DEPNCONTRA ACCUMULATED DEPCN GL/JC CONTRA A/C	-	3,189,300	3,189,300	2,391,975	3,189,300	-	797,325
EIDPCNCONTRA EI DEPRECIATION CONTRA	-	5,700	5,700	4,275	5,700	-	1,425
HACCDEPNCONTRA HACC DEPRECIATION CONTRA	-	5,600	5,600	4,200	5,600	-	1,400
DEPRECIATION CONTRA Total	-	3,200,600	3,200,600	2,400,450	3,200,600	-	800,150
<b>BALANCE BROUGHT FORWARD</b>	-	<b>318,384</b>	<b>5,187,759</b>	-	<b>5,187,759</b>	-	<b>5,187,759</b>
<b>BALANCE BROUGHT FORWARD</b>	-	<b>318,384</b>	<b>5,187,759</b>	-	<b>5,187,759</b>	-	<b>5,187,759</b>
BALANCE BROUGHT FORWARD	-	318,384	5,187,759	-	5,187,759	-	5,187,759
BALANCE BROUGHT FORWARD Total	-	318,384	5,187,759	-	5,187,759	-	5,187,759
<b>Grand Total</b>	<b>(2,764,143)</b>	<b>152,968</b>	<b>(125,088)</b>	<b>(61,662)</b>	<b>469,337</b>	<b>594,425</b>	<b>530,999</b>

## Appendix "A"

	Sum of AMOUNT CARRIED FWD FROM 2012/13	Sum of 2013/14 ORIGINAL BUDGET	Sum of 2013/14 REVISED BUDGET - DEC	Sum of MARCH 2014 ACTUAL	Sum of 2013/14 REVISED BUDGET MARCH	VAR MAR BUDGET - DEC BUDGET CHANGES	Sum of VAR 2013/14 MAR BUDGET - MAR ACTUAL
<b>GRAND TOTAL</b>	<b>(2,764,143)</b>	<b>152,968</b>	<b>(125,088)</b>	<b>(61,662)</b>	<b>469,337</b>	<b>594,425</b>	<b>530,999</b>
TOTAL EXPENSE	(4,750,720)	(23,878,167)	(29,546,651)	(19,752,288)	(28,967,118)	579,533	(9,214,831)
TOTAL INCOME	1,986,577	23,712,751	24,233,804	19,690,626	24,248,696	14,892	4,558,070
NET SUBSIDY	(2,764,143)	(165,416)	(5,312,847)	(61,662)	(4,718,422)	594,425	(4,656,760)
BALANCE BROUGHT FORWARD	-	318,384	5,187,759	-	5,187,759	-	5,187,759
GRAND TOTAL	(2,764,143)	152,968	(125,088)	(61,662)	469,337	594,425	530,999



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# Quarterly Budget Review Statement

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Berrigan Shire Council

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March 2014

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Berrigan Shire Council

**Quarterly Budget Review Statement**  
for the period 01/01/14 to 31/03/14

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Berrigan Shire Council

**Quarterly Budget Review Statement**  
for the period 01/01/14 to 31/03/14

**Report by Responsible Accounting Officer**

The following statement is made in accordance with Clause 203(2) of the Local Government (General) Regulations 2005:

It is my opinion that the Quarterly Budget Review Statement for Berrigan Shire Council for the quarter ended 31/03/14 indicates that Council's projected financial position at 30/6/14 will be satisfactory at year end, having regard to the projected estimates of income and expenditure and the original budgeted income and expenditure.

**Signed:**  \_\_\_\_\_

**date:** 8/04/2014

Carla von Brockhusen  
Responsible Accounting Officer

**Cash & Investments Budget Review Statement**

Budget review for the quarter ended 31 March 2014

**Cash & Investments - Council Consolidated**

(\$000's)	Original Budget 2013/14	Approved Changes				Revised Budget 2013/14	Variations for this Mar Qtr		Projected Year End Result	Actual YTD figures	Variance Surplus (Deficit)
		Carry Forwards	Other than by QBRs	Sep QBRs	Dec QBRs						
<b>Externally Restricted <sup>(1)</sup></b>											
Water Supplies	3,392	-	-	(139)	80	3,332	80	3,412	2,955	(377)	
Sewerage Services	4,030	-	-	(196)	-	3,835	86	3,921	3,845	10	
Domestic Waste Management	968	-	-	-	24	992	10	1,002	900	(92)	
Open Space S94	-	-	-	-	-	-	-	-	66	66	
Developer Contributions	506	-	-	-	-	506	-	506	-	(506)	
Specific Purpose Grants	36	-	-	-	-	-	-	-	187		
Other	178	-	-	-	-	178	45	223	-	(178)	
<b>Total Externally Restricted</b>	<b>9,110</b>	<b>-</b>	<b>-</b>	<b>(335)</b>	<b>104</b>	<b>8,843</b>	<b>221</b>	<b>9,064</b>	<b>7,953</b>	<b>(1,077)</b>	
(1) Funds that must be spent for a specific purpose											
<b>Internally Restricted <sup>(2)</sup></b>											
Capital Works	566	-	-	-	-	566	-	566	215	(351)	
Economic Development	643	-	-	-	-	643	-	643	642	(1)	
Employee Leave	389	-	-	-	-	389	-	389	388	(1)	
Finley Saleyards	100	-	-	-	-	100	-	100	80	(20)	
Environmental Protection	122	-	-	-	-	122	-	122	71	(51)	
Plant Replacement	736	-	-	-	-	736	-	736	630	(106)	
Tourism Events	80	-	-	(9)	-	72	-	72	60	(12)	
<b>Total Internally Restricted</b>	<b>2,636</b>	<b>-</b>	<b>-</b>	<b>(9)</b>	<b>-</b>	<b>2,628</b>	<b>-</b>	<b>2,628</b>	<b>2,086</b>	<b>(542)</b>	
(2) Funds that Council has earmarked for a specific purpose											
<b>Unrestricted</b> (ie. available after the above Restrictic	5,808	-	-	(142)	(104)	5,563	373	5,972	7,583	2,020	
<b>Total Cash &amp; Investments</b>	<b>17,554</b>			<b>(485)</b>		<b>17,069</b>	<b>594</b>	<b>17,663</b>	<b>17,622</b>	<b>402</b>	

Berrigan Shire Council

## Quarterly Budget Review Statement

for the period 01/01/14 to 31/03/14

## Capital Budget Review Statement

Budget review for the quarter ended 31 March 2014

## Capital Budget - Council Consolidated

(\$000's)	Original Budget 2013/14	Approved Changes				Revised Budget 2013/14	Variations for this Mar Qtr		Projected Year End Result	Actual YTD figures
		Carry Forwards	Other than by QBRS	Sep QBRS	Dec QBRS					
<b>Capital Expenditure</b>										
New Assets										
- Plant & Equipment	70	85	-	-	-	154	-	154	84	
- Land & Buildings	15	2,026	-	(66)	-	1,975	-	1,975	-	
- Roads, Bridges, Footpaths	641	313	-	(12)	-	942	-	942	287	
- Other	181	144	-	113	5	442	-	442	242	
Renewal Assets (Replacement)										
- Plant & Equipment	1,162	150	-	-	(0)	1,311	-	1,311	1,027	
- Land & Buildings	55	105	-	127	-	287	(32)	255	1,746	
- Roads, Bridges, Footpaths	3,528	1,451	-	4	108	5,092	(186)	4,906	3,017	
- Water & Sewer	1,251	-	-	334	-	1,585	(191)	1,394	408	
- Other	48	-	-	-	-	48	(3)	45	27	
Loan Repayments (Principal)	139	-	-	-	-	139	-	139	82	
<b>Total Capital Expenditure</b>	<b>7,090</b>	<b>4,274</b>	<b>-</b>	<b>500</b>	<b>113</b>	<b>11,975</b>	<b>(412)</b>	<b>11,563</b>	<b>6,920</b>	
<b>Capital Funding</b>										
Rates & Other Untied Funding	5,096	2,666	-	556	(321)	7,998	(400)	7,598	5,465	
Capital Grants & Contributions	865	1,607	-	(57)	(5)	2,411	63	2,474	1,175	
Reserves:										
- External Resrtictions/Reserves	184	-	-	-	-	184	172	356	-	
- Internal Restrictions/Reserves	616	-	-	-	-	616	(222)	394	-	
New Loans										
-	-	-	-	-	-	-	-	-	-	
Receipts from Sale of Assets										
- Plant & Equipment	328	-	-	-	-	328	-	328	206	
- Land & Buildings	-	-	-	-	438	438	(25)	413	74	
<b>Total Capital Funding</b>	<b>7,090</b>	<b>4,274</b>	<b>-</b>	<b>500</b>	<b>113</b>	<b>11,975</b>	<b>(412)</b>	<b>11,563</b>	<b>6,920</b>	
<b>Net Capital Funding - Surplus/(Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>-</b>	<b>0</b>	<b>-</b>	



## Cash &amp; Investments Budget Review Statement

Budget review for the quarter ended 31 March 2014

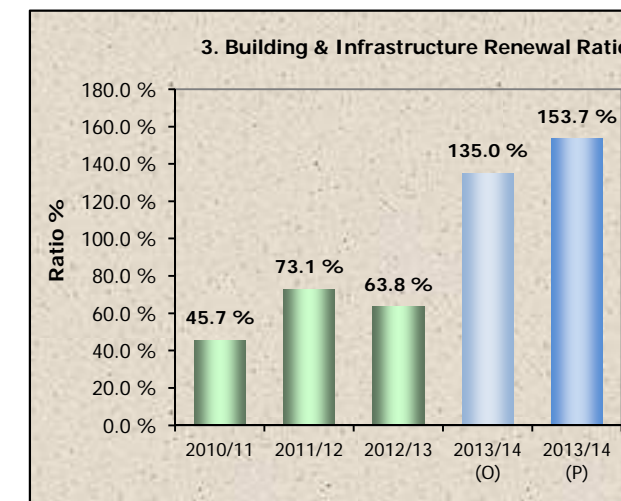
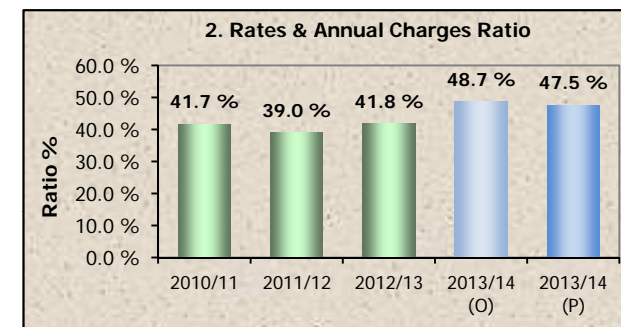
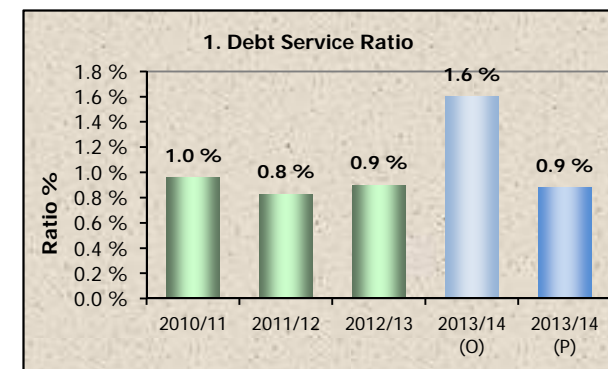
## Cash &amp; Investments - Council Consolidated

(\$000's)	Original Budget 2013/14	Approved Changes				Revised Budget 2013/14	Variations for this Mar Qtr		Projected Year End Result	Actual YTD figures	Variance Surplus (Deficit)
		Carry Forwards	Other than by QBRS	Sep QBRS	Dec QBRS						
<b>Externally Restricted</b> <sup>(1)</sup>											
Water Supplies	3,392	-	-	(139)	80	3,332	80	3,412	2,955	(377)	
Sewerage Services	4,030	-	-	(196)	-	3,835	86	3,921	3,845	10	
Domestic Waste Management	968	-	-	-	24	992	10	1,002	900	(92)	
Open Space S94	-	-	-	-	-	-	-	-	66	66	
Developer Contributions	506	-	-	-	-	506	-	506	-	(506)	
Specific Purpose Grants	36	-	-	-	-	-	-	-	187		
Other	178	-	-	-	-	178	45	223	-	(178)	
<b>Total Externally Restricted</b>	<b>9,110</b>	-	-	<b>(335)</b>	<b>104</b>	<b>8,843</b>	<b>221</b>	<b>9,064</b>	<b>7,953</b>	<b>(1,077)</b>	
(1) Funds that must be spent for a specific purpose											
<b>Internally Restricted</b> <sup>(2)</sup>											
Capital Works	566	-	-	-	-	566	-	566	215	(351)	
Economic Development	643	-	-	-	-	643	-	643	642	(1)	
Employee Leave	389	-	-	-	-	389	-	389	388	(1)	
Finley Saleyards	100	-	-	-	-	100	-	100	80	(20)	
Environmental Protection	122	-	-	-	-	122	-	122	71	(51)	
Plant Replacement	736	-	-	-	-	736	-	736	630	(106)	
Tourism Events	80	-	-	(9)	-	72	-	72	60	(12)	
<b>Total Internally Restricted</b>	<b>2,636</b>	-	-	<b>(9)</b>	-	<b>2,628</b>	-	<b>2,628</b>	<b>2,086</b>	<b>(542)</b>	
(2) Funds that Council has earmarked for a specific purpose											
<b>Unrestricted</b> (ie. available after the above Restrictic	5,808	-	-	(142)	(104)	5,563	373	5,972	7,583	2,020	
<b>Total Cash &amp; Investments</b>	<b>17,554</b>			<b>(485)</b>		<b>17,069</b>	<b>594</b>	<b>17,663</b>	<b>17,622</b>	<b>402</b>	

**Key Performance Indicators Budget Review Statement - Council specific KPI's**

Budget review for the quarter ended 31 March 2014

(\$000's)	Current Projection		Original Budget 13/14	Actuals Prior Periods	
	Amounts 13/14	Indicator 13/14		12/13	11/12
The Council monitors the following Key Performance Indicators:					
<b>1. Debt Service Ratio</b>					
Debt Service Cost	138				
<u>Income from Continuing Operations</u>	<u>15,701</u>	0.9 %	1.6 %	0.9 %	0.8 %
<b>2. Rates &amp; Annual Charges Ratio</b>					
Rates & Annual Charges	8,494				
<u>Income from Continuing Operations</u>	<u>17,865</u>	47.5 %	48.7 %	41.8 %	39.0 %
<b>3. Building &amp; Infrastructure Renewal Ratio</b>					
Asset Renewals [Building & Infrastructure]	7,911				
<u>Depreciation, Amortisation &amp; Impairment</u>	<u>5,149</u>	153.7 %	135.0 %	63.8 %	73.1 %





Berrigan Shire Council

**Quarterly Budget Review Statement**  
for the period 01/01/14 to 31/03/14

**Consultancy & Legal Expenses Budget Review Statement**

Consultancy & Legal Expenses Overview

<b>Expense</b>	<b>YTD Expenditure (Actual Dollars)</b>	<b>Budgeted (Y/N)</b>
Consultancies	3,005	Y
Legal Fees	67,930	Y

**Definition of a consultant:**

A consultant is a person or organisation engaged under contract on a temporary basis to provide recommendations or high level specialist or professional advice to assist decision making by management. Generally it is the advisory nature of the work that differentiates a consultant from other contractors.



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# Berrigan Shire Council Resourcing Strategy 2013 /23

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Includes Asset Management  
Strategy; Long-term Financial  
Plan and Workforce  
Development Plan

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Berrigan Shire 2023

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For Council Review



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# Asset Management Strategy 2013

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Berrigan Shire Council

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Berrigan Shire 2023  
Resourcing Strategy

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For Council Review


For Council Review

Version 2  
April 2013



Institute of  
Public Works  
Engineering  
Australia  
AM4SRRC

## Document Control

<b>Document Control</b>		<b>NAMS.PLUS Asset Management for Small, Rural or Remote Communities</b> <a href="http://www.ipwea.org.au/AM4SRRC">www.ipwea.org.au/AM4SRRC</a>				
Document ID: 59_280_110301 am4srrc am strategy template v6						
Rev No	Date	Revision Details	Author	Reviewer	Approver	
2	29 April 2013	Reviewed Asset Management Strategy and aligned it with Berrigan Shire 2023		J Ruffin		

For Council Review

**Asset Management for Small, Rural or Remote Communities Guidelines**

The Institute of Public Works Engineering Australia.

[www.ipwea.org.au/AM4SRRC](http://www.ipwea.org.au/AM4SRRC)

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For Council Review

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## Executive Summary

This *Asset Management Strategy* is prepared to assist Council in improving the way it delivers services from infrastructure including: roads, bridges, footpaths, stormwater drainage, and flood protection levees; corporate and council community service facilities - parks, reserves, pools, libraries, halls and other council buildings; commercial facilities – caravan parks, sale yards, quarries and aerodrome; waste management, sewerage, water distribution and supply. In addition to service delivery from infrastructure Council assets also include plant and Council business operations technology and systems. As at 30 June 2012 Council's infrastructure assets have a replacement value of \$261,286.

The *Asset Management Strategy* is to enable Council to show:

- how its asset portfolio will meet the service delivery needs of its community into the future,
- what Council's asset management policies are to be achieved, and
- ensure the integration of Council's asset management with its long term strategic plan.<sup>1</sup>

Adopting this *Asset Management Strategy* will assist council in meeting the requirements of national sustainability frameworks, New South Wales *Local Government Act 1993* and the services needed by the community in a financially sustainable manner.

The *Asset Management Strategy* is prepared following a review of the Council's service delivery practices, financial sustainability indicators, asset management maturity and fit with Council's vision for the future outlined in the Berrigan Shire Community Strategic Plan – *Berrigan Shire 2023*. The strategy outlines an asset management improvement plan detailing a program of tasks to be completed and resources required to bring council to a minimum 'core' level of asset maturity and competence.

### Strategy outlook

1. Council is able to maintain current service levels for the next ten years at current funding levels. This is dependent on maintenance, in real terms, of existing funding streams including Roads to Recovery funding and community contributions for maintenance and replacement of recreation facilities. There is also no capacity to improve assets to meet adopted levels of service in some areas.
2. Council is able to fund current infrastructure life cycle cost at current levels of service and available revenue. This is dependent on maintenance, in real terms, of existing funding streams including Roads to Recovery funding and community contributions for maintenance and replacement of recreation facilities. There is also no capacity to improve assets to meet adopted levels of service in some areas.

<sup>1</sup> LGPMC, 2009, Framework 2 *Asset Planning and Management*, p 4.

3. Council's current asset management maturity is below 'core' level and investment is needed to improve information management, lifecycle management and service management.

For Council Review

### Asset management strategies

No	Strategy	Desired Outcome
1	Move from Annual Budgeting to Long Term Financial Planning	The long term implications of Council services are considered in annual budget deliberations
2	Develop and conduct annually a desk top review <i>Asset Management Plans</i> covering at least 10 years for all major asset classes (80% of asset value).	Identification of services needed by the community and required funding to optimise 'whole of life' costs
3	Develop <i>Long Term Financial Plan</i> covering 10 years incorporating asset management plan expenditure projections with a sustainable funding position outcome	Sustainable funding model to provide Council services
4	Incorporate Year 1 of <i>Long Term Financial Plan</i> revenue and expenditure projections into annual budgets	Long term financial planning drives budget deliberations
5	Review and update asset management plans and long term financial plans after adoption of annual budgets. Communicate any consequence of funding decisions on service levels and service risks	Council and the community are aware of changes to service levels and costs arising from budget decisions
6	Report Council's financial position at <i>Fair Value</i> in accordance with Australian Accounting Standards, financial sustainability and performance against strategic objectives in Annual Reports	Financial sustainability information is available for Council and the community
7	Ensure Council's decisions are made from accurate and current information in asset registers, on service level performance and costs and 'whole of life' costs	Improved decision making and greater value for money
8	Report on Council's resources and operational capability to deliver the services needed by the community in the <i>Annual Report</i>	Services delivery is matched to available resources and operational capabilities
9	Ensure responsibilities for asset management are identified and incorporated into staff position descriptions	Responsibility for asset management is defined
10	Implement an <i>Improvement Plan</i> to realise 'core' maturity for the financial and asset management competencies within 2 years	Improved financial and asset management capacity within Council
11	Report three (3) monthly to Council by General Manager on development and implementation of <i>Asset Management Strategy, AM Plans and Long Term Financial Plans</i>	Oversight of resource allocation and performance

### Asset management improvement plan

The program of tasks and resources required to achieve a minimum 'core' asset management maturity reflects a number of the improvement program key milestones identified July 2012 – Asset Management Maturity Report. The updated tasks and program are shown below.

IPR Project Plan	Manager Responsible	Key Milestones for Achieving and Retaining Core Maturity			
		Jan 2013 – May 2013	May 2013	July 2013	July 2013 – June 2017
Key Project Components					
<b>1.</b> <i>Review and update Berrigan Shire 2023</i>	<b>General Manager</b>  <b>Director Technical Services</b>			<i>Ensure that planned reviews of Asset Management Plans reflect Berrigan Shire 2023 priority projects</i>	<i>Refine integration between CSP and resourcing strategy and service level targets.  Include state of Assets reporting in future Annual Reports linked to AMPs</i>
<b>2.</b> <i>Resourcing Strategy development and coordination</i>	<b>General Manager</b>  <b>Strategic and Social Planning Coordinator</b>	<i>Complete draft resourcing strategy that balances LTFP with AMPs. AM strategy outlines risks of current maturity as well as service levels that can be achieved by resourcing strategy</i>	<i>Council Adopts 2013 Resourcing Strategy</i>	<i>New Council engages community in reviewing and updating the Council's Resourcing Strategy as per community consultation strategy.</i>	<i>Council adopts 2013-2023 Resourcing Strategy that meets IPR legislative requirements</i>

IPR Project Plan	Manager Responsible	Key Milestones for Achieving and Retaining Core Maturity			
		Jan 2013 – May 2013	May 2013	July 2013	July 2013 – June 2017
Key Project Components					
<b>2.1</b> <i>Review and update Long Term Financial Plan</i>	<b>Director Corporate Services</b>  <b>Director Technical Services</b>	<i>New Council reviews LTFP and accompanying delivery programme. Ensuring LTFP balances with AMP costs to deliver service level and risk targets. This may involve a number of scenarios</i>	<i>New Council adopts LTFP and updated 2013 delivery programme and operational plan. LTFP.</i>		
<b>2.2</b> <i>Review and update Asset Management Plans Policy, Strategy</i>	<b>Director Technical Services</b>  <b>Executive Engineer</b>	<i>Ensure AMPs contain service levels and risks that reflect available resources in LTFP as well as scenarios to achieve target levels of service (if different to achievable levels of service)  Adopt AMPs, AM Strategy and AM Policy.</i>	<i>Council adopts 2013-2023 Asset Management Policy and Strategy that meet IPR legislative requirements as a key component of the Council's Resourcing Strategy by June</i>	<i>Update resourcing strategy as required.  Council review of AM Policy as required – (must be reviewed at least once during Council term)  Service levels of reviewed AMPs will report on 'function, capacity and utilisation'  Asset Management C'ttee review of AMPs improvement plans</i>	

IPR Project Plan Key Project Components	Manager Responsible	Key Milestones for Achieving and Retaining Core Maturity			
		Jan 2013 – May 2013	May 2013	July 2013	July 2013 – June 2017
<b>3.1</b> <b>2012-2013 Business Planning and Budgeting coordination</b>	<b>Director Corporate Services</b>  <b>Finance Manager</b>	<i>By May draft 2013-2014 Operational Plan actions against service activities that can be delivered with available revenue and that will achieve strategies in the Delivery Program</i>	<i>Complete delivery programme</i>	<i>Update delivery programme</i>	<i>Update delivery programme</i>
<b>3.2 Annual Budget and Report</b>	<b>Director Corporate Services</b>  <b>Director Technical Services</b>				<i>Annual Report SS7 to align IPR documents &amp; include report on state of assets</i>
<b>3.3</b> <b>Develop a Knowledge / Information Management Strategy</b>	<b>Director Corporate Services</b>	<i>Within Council resources Draft a proposal for developing a Knowledge / Complete Information Management Strategy</i>	<i>Complete knowledge management strategy for systems and data</i>	<i>Annual review of residual values and asset lives</i>	<i>Integrate with knowledge management strategy with Council Risk Management Processes</i>



IPR Project Plan	Manager Responsible	Key Milestones for Achieving and Retaining Core Maturity			
		Jan 2013 – May 2013	May 2013	July 2013	July 2013 – June 2017
Key Project Components					
<b>4.1</b>					<i>As Asset Plans are scheduled for Review develop Community Engagement Strategy that seeks feedback and Communicates achievable service targets/risks</i>
<b>Community Engagement Strategy</b>	<b>Strategic and Social Planning Coordinator</b>				
<b>4.2</b>					<i>As Asset Plans are scheduled for Review develop Community Engagement Strategy that seeks feedback and Communicates achievable service targets/risks</i>
<b>Councillor Engagement Strategy</b>	<b>General Manager</b>				

## 1. Introduction

Assets deliver important services to communities. A key issue facing local governments throughout Australia is the management of ageing assets in need of renewal and replacement.

Infrastructure assets such as roads, drains, bridges, water and sewerage, [pools] and public buildings present particular challenges. Their condition and longevity can be difficult to determine. Financing needs can be large, requiring planning for large peaks and troughs in expenditure for renewing and replacing such assets. The demand for new and improved services adds to the planning and financing complexity.<sup>2</sup>

The creation of new assets also presents challenges in funding the ongoing operating and replacement costs necessary to provide the needed service over the assets' full life cycle.<sup>3</sup>

The national frameworks on asset planning and management and financial planning and reporting endorsed by the Local Government and Planning Ministers' Council (LGPMC), and used by the Berrigan Shire, requires councils to adopt a longer-term approach to service delivery and funding comprising:

- A strategic longer-term plan covering, as a minimum, the term of office of the councillors and:
  - bringing together asset management and long term financial plans,
  - demonstrating how council intends to resource the plan, and
  - consulting with communities on the plan
- Annual budget showing the connection to the strategic objectives, and
- Annual report with:
  - explanation to the community on variations between the budget and actual results,
  - any impact of such variances on the strategic longer-term plan,
  - report of operations with review on the performance of the council against strategic objectives.<sup>4</sup>

Framework 2 Asset Planning and Management has seven elements to assist in highlighting key management issues, promote prudent, transparent and accountable management of local government assets and introduce a strategic approach to meet current and emerging challenges.

- Asset management policy,
- Strategy and planning,
  - asset management strategy,
  - asset management plan,
- Governance and management arrangements,

<sup>2</sup> LGPMC, 2009, Framework 2 *Asset Planning and Management*, p 2.

<sup>3</sup> LGPMC, 2009, Framework 3 *Financial Planning and Reporting*, pp 2-3.

<sup>4</sup> LGPMC, 2009, Framework 3 *Financial Planning and Reporting*, pp 4-5.

- Defining levels of service,
- Data and systems,
- Skills and processes, and
- Evaluation.<sup>5</sup>

The Shire's *Asset Management Strategy* is to enable Council to show:

- how its asset portfolio will meet the service delivery needs of its community into the future,
- what Council's asset management policies are to be achieved, and
- ensure the integration of Council's asset management with its long term strategic plan.<sup>6</sup>

The goal of asset management is to ensure that services are provided:

- in the most cost effective manner,
- through the creation, acquisition, maintenance, operation, rehabilitation and disposal of assets for present and future consumers.

The objective of the Shire's *Asset Management Strategy* is to establish a framework to guide the planning, construction, maintenance and operation of the infrastructure essential for Council to provide services to the community.

### 1.1 Legislative reform

This *Asset Management Strategy* has been developed cognisant of the context of local government service delivery, legislative reform and the legislative and regulatory requirements of Commonwealth and State legislation. The following table provides a summary of but is not limited to the relevant legislation and requirements upon Council.

Legislation	Requirements
<i>Local Government Act 1993</i>	Sets out role, purpose, responsibilities and powers of local governments including the preparation of a Community Strategic Plan and 10 year <i>Resourcing Strategy</i> informing the development of Council's Long term Financial Plan and Asset Management Strategy
<i>Environmental Planning and Assessment Act 1979</i> & <i>Environmental Planning and Assessment Amendment Act 2008</i>	Requirement for Local Environmental Plans and Development Control Plans. Provides for Council control of development of towns and approval of infrastructure expansion.

<sup>5</sup> LGPMC, 2009, Framework 2 *Asset Planning and Management*, p 4.

<sup>6</sup> LGPMC, 2009, Framework 2 *Asset Planning and Management*, p 4.

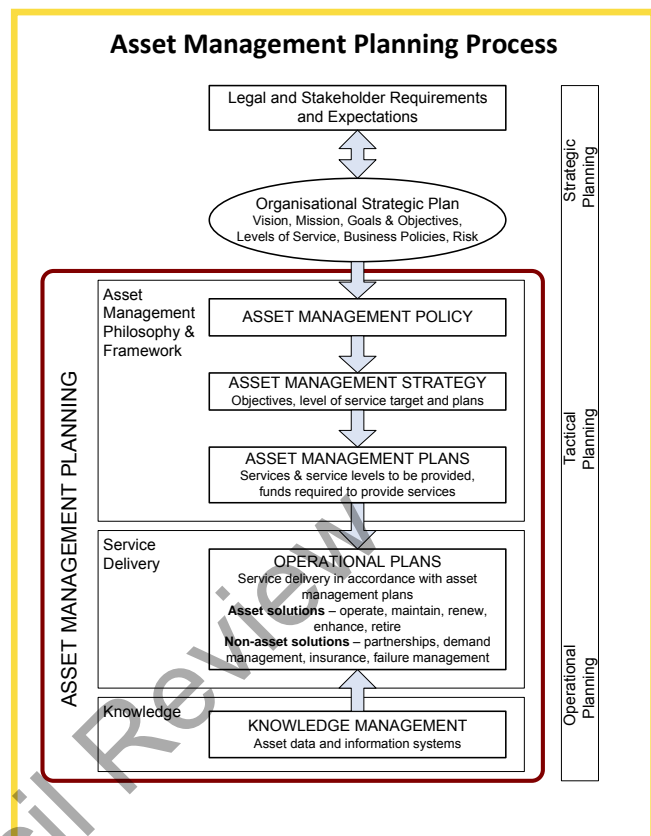
<b>Legislation</b>	<b>Requirements</b>
<i>Catchment Management Authorities Act 2003</i>	Requirement for ongoing management plan. Promotes the coordination of activities within catchment areas. Under the provision of this Act, Local Catchment Management Authorities oversee this process in the region.
<i>Soil Conservation Act 1938</i>	Preservation of water course environment.
<i>Occupational Health and Safety Act 2000</i> & <i>Occupational Health and Safety Regulations 2001</i>	Impacts all operations in relation to safety of workers and the public. Council's responsibility to ensure health, safety and welfare of employees and others at places of work.
<i>Workers Compensation Act 1987</i>	Safety of Employees
<i>Roads Act 1993</i>	Requirements for access arrangements from public roads
<i>Road and Transport Act 2005</i>	Requirements for vehicles and operator using roads
<i>Transport Administration Act 1988</i>	Authorises Roads and Traffic management of roads
<i>Australian Road Rules</i>	Requirements for vehicles and operator using roads
<i>Civil Liability Act 2002</i>	Safety of Public
<i>Food Act 2003</i>	Standard of Food Preparation Areas
<i>Building Code of Australia Volume 1</i>	Requirements for building construction and safety
<i>Building Code of Australia Volume 2</i>	Requirements for building construction and safety
<i>Disability Discrimination Act 1992</i>	Provision of facilities for the disabled
<i>Public Health Act 1991 and 2010</i>	Air conditioning management standards, Standards for public swimming pools
<i>Companion Animals Act 1998</i>	Pound operations
<i>Protection of the Environment Operations Act 1997</i>	Pollution control
<i>Prevention of Cruelty to Animals Act 1979</i>	Saleyards operations
<i>Meat Industry Act 1978</i>	Saleyards operations
<i>Civil Aviation Act 1988</i>	Requirements for construction standards, markings and maintenance of aerodromes
<i>Civil Aviation Safety Regulations 1998</i>	Requirements for construction standards, markings and maintenance of aerodromes
<i>Public health Act</i>	Effluent and waste disposal methods. Delivery of quality water supply services.
<i>Public Works Act</i>	Role of DPWS in planning and construction of new

Legislation	Requirements
	assets.
<i>Water Act 1912</i>	Water rights, licenses, allocations.
<i>Water Authorities Act 1987</i>	Determining developer charges.
<i>Independent Pricing and Regulatory Tribunal Act 1992</i>	Charging guidelines. Trends toward a user pay system in the industry. Gives powers to the Independent Pricing and regulatory Tribunal to inquire into and regulate prices.
<i>Protection of the Environment Operations Act 1997</i>	Control of run-off or escape of contaminants entering water courses. Regulating pollution activities and issue of licenses as well as the monitoring of and reporting on waste output. This act includes "Due Diligence requirements, disposal procedures for chemicals and sludge and details penalties for causing environmental impacts.
<i>Native Titles Act</i>	Provides definition of freehold zone-able land.

## 1.2 Asset Management Planning Process

Asset management planning is a comprehensive process which ensures that assets are managed and maintained in a way that is affordable. Moreover, the infrastructure or asset optimises the affordability and economic delivery of services. In turn, affordable service levels can only be determined by assessing Council's financial sustainability under scenarios with different proposed service levels.

Asset management planning commences with defining stakeholder and legal requirements and needs, incorporating these needs into the organisation's strategic plan, developing an asset management policy, strategy, asset management plan and operational plans, linked to a long-term financial plan with a funding plan.<sup>7</sup>



## 2. What Assets do we have?

Council uses infrastructure assets to provide services to the community. The range of infrastructure assets and the services provided from the assets is shown in Table 1.

**Table 1: Assets used for providing Services**

Asset Class	Description	Services Provided
Footpaths	Footpaths, Shared Paths and Pedestrian Bridges	Provide pedestrian and bicycle access within towns.
Roads, Streets and Bridges	Road and Street Assets within the Berrigan Shire Area other than State and Federal Highways and Forest Roads	Provide vehicular access to properties and provision for freight movement within Council area.
Sewerage System	Sewerage infrastructure for the townships of Barooga, Berrigan, Finley and Tocumwal	Provide a sewerage system to convey liquid waste from urban properties, treat and

<sup>7</sup> IPWEA, 2009, AIFMG, Quick Guide, Sec 4, p 5.

		dispose of it in an environmentally friendly manner
Urban Stormwater Drainage	Stormwater pipes, pits, kerb & gutter, kerb, spoon drains, culverts and levee banks	Provide stormwater collection from urban properties and disposal in an environmentally friendly way. Levee banks to protect properties from inundation by floodwater from the Murray River
Water Supply	Water supply assets including: water treatment plants, water storage dams, water reservoirs, water mains and water pump stations for the townships of Barooga, Berrigan, Finley and Tocumwal	Provide a water supply network in four townships to enable extraction, treatment and delivery of the garden and filtered water supplies at highest standards
Corporate and Community Services	All Corporate and Community Services Assets owned by Berrigan Shire Council that are not included in specific Asset Management Plans	Recreation Reserves and Sporting Grounds, Public Parks and Gardens, Council Chambers and Offices, Public Halls, Public Swimming Pools, Public Libraries, Finley Saleyards, Aerodromes, Council Depots, Emergency Services, Waste Disposal Facilities, Quarries, Residences, Cemeteries, Transport Facilities

### 3. Council's Assets and their management?

#### 3.1 State of the Assets

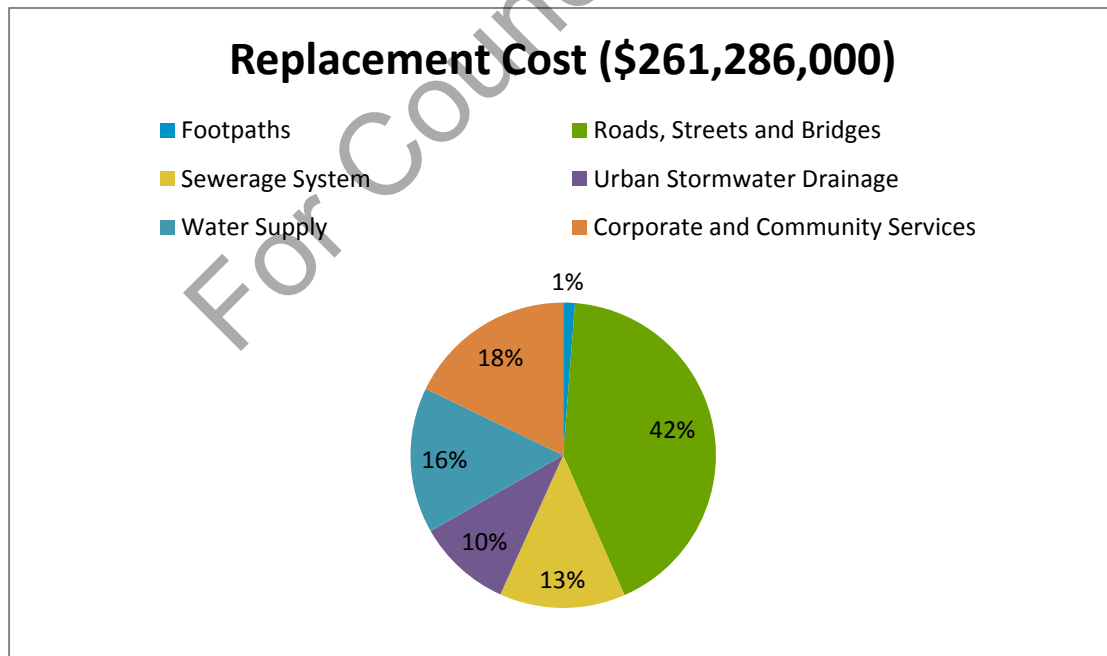
The financial status of Council's assets is shown in Table 2.

**Table 2: Financial Status of the Assets 30 June 2012**

Asset Class	Replacement Cost (\$000)	Depreciated Replacement Cost (\$000)	Depreciation Expense for current year (\$000)
Footpaths	\$3,237	\$2,456	\$55
Roads, Streets and Bridges	\$110,234	\$83,110	\$1,837
Sewerage System	\$34,812	\$15,567	\$711 *
Urban Stormwater Drainage	\$40,356	\$26,264	\$463
Water Supply	\$40,356	\$26,264	\$562
Corporate and Community Services	\$46,578	\$21,696	\$789
<b>Total</b>	<b>\$261,286</b>	<b>\$165,086</b>	<b>\$4,417</b>

\* 2013 – Depreciation projected to be approximately \$550,000

Figure 1 shows the replacement values of Council's assets.



**Figure 1: Asset Replacement Values**



The asset consumption ratios of Council's assets (average proportion of 'as new' condition left in assets) are shown in Figure 2.

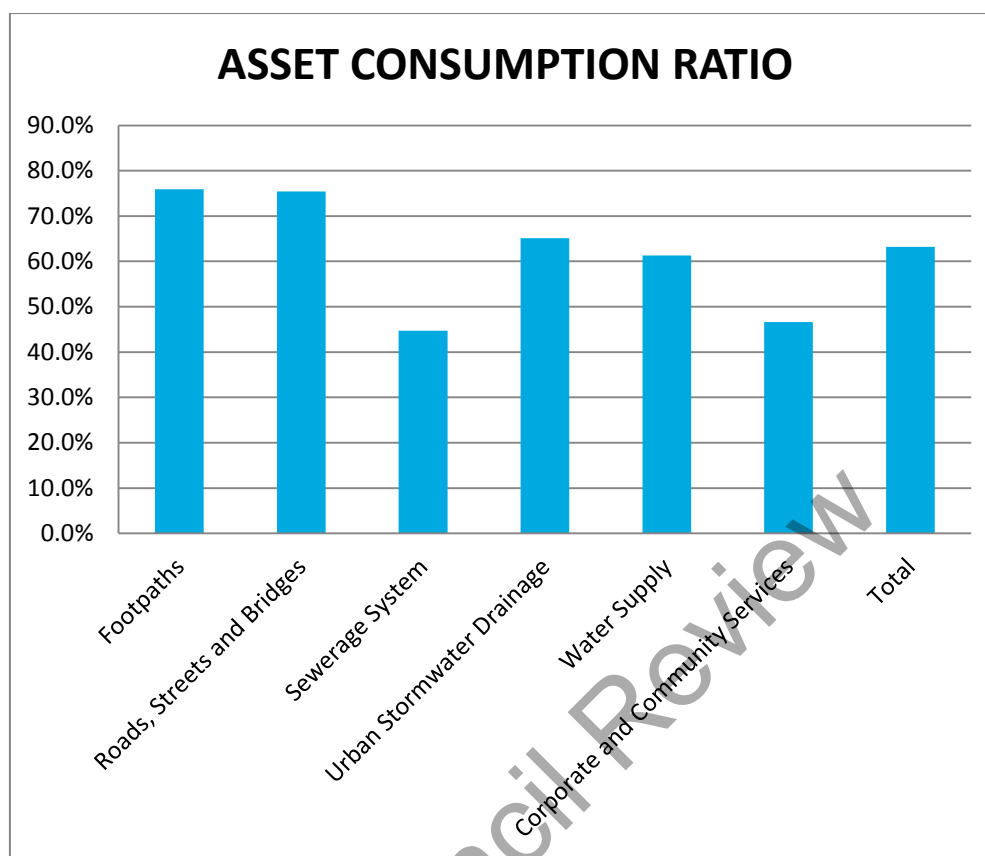


Figure 2: State of the Assets

Figure 2 shows that the Sewerage Systems with a consumption ratio of 40% are almost 60% through their life 'on average' and this would indicate that service levels should be deteriorating. If this is not the case then the useful life of the assets may be understated. The sewerage system is undergoing revaluation and condition assessment and this will allow further assessment of the remaining life of these assets. Of the other asset classes, only Corporate and Community Services is more than 50% average consumption of useful life and it may also require assessment of some major assets such as buildings to determine whether the adopted useful life is realistic. Asset Management Plans need to take account of depletion of assets and ensure that provision is made for their replacement in a timely manner.

The condition of Council's assets is shown in Figure 3.

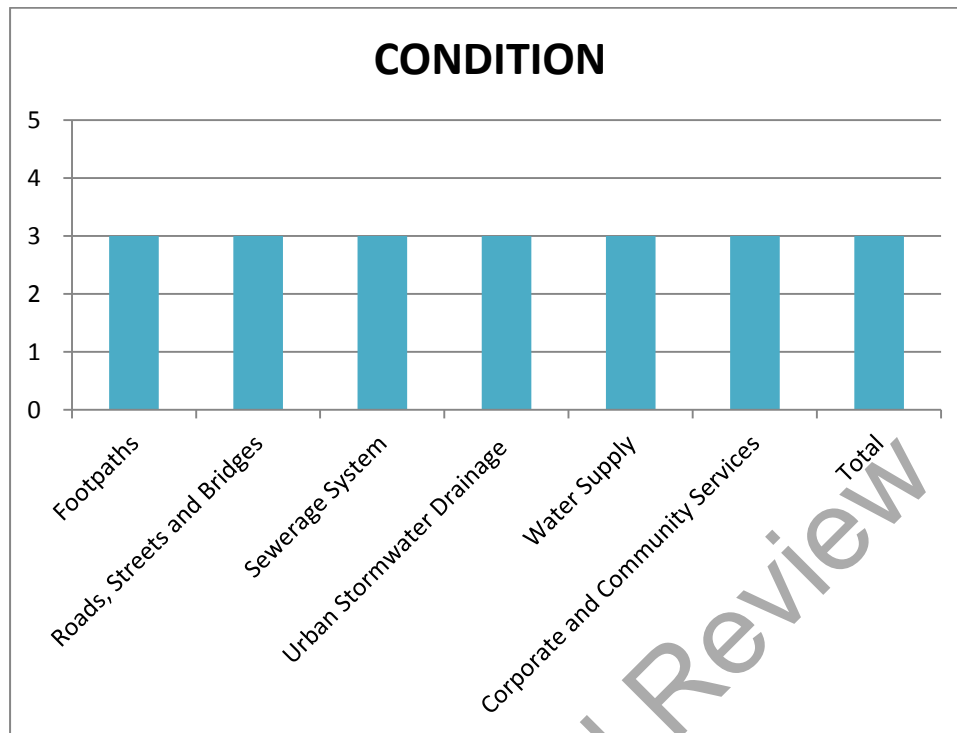


Figure 3: Asset Condition Profile

The condition ratings shown in Figure 3 have been derived from the ratings shown in Special Schedule 7 of the 2010/11 financial statements for Council. The ratings are based on 5 being as new condition. These condition ratings have not been based on any robust inspection of assets, on a cursory evaluation by Council Officers. More detailed condition assessments are required to make these ratings useful.

### 3.2 Life Cycle Cost

Life cycle costs (or whole of life costs) are the average costs that are required to sustain the service levels over the longest asset life. Life cycle costs include operating and maintenance expenditure and asset consumption (depreciation expense). As part of the review of this Asset Management Strategy the life cycle cost for the services covered in this asset management plan is shown in Table 3. The costs shown in the following tables 3 are based on actual 2011/12 expenditure on operations and maintenance.

**Table 3: Life Cycle Cost for Council Services**

Service	2011/12 Expenditure		Previous Year Depreciation Exp	Life Cycle Cost (\$/yr)
	Operations ,000	Maintenance ,000		
Footpaths	\$10	\$7	\$55	\$72
Roads, Streets and Bridges	\$998	\$1,735	\$1,837	\$4,570
Sewerage System	\$505	\$525	\$711*	\$1,741
Urban Stormwater Drainage	\$90	\$97	\$463	\$650
Water Supply	\$791	\$852	\$562	\$2,205
Corporate and Community Services	\$135	\$956	\$789	\$1,880
<b>TOTAL</b>	<b>\$2,529</b>	<b>\$4,172</b>	<b>\$4,417</b>	<b>\$11,068</b>

\* Revaluation 2012/13 will see depreciation of approximately \$550,000

Life cycle costs can be compared to life cycle expenditure to give an indicator of sustainability in service provision. Life cycle expenditure includes operating, maintenance and capital renewal expenditure in the previous year or preferably averaged over the past 3 years. Life cycle expenditure will vary depending on the timing of asset renewals. The life cycle expenditure at the start of the plan is shown in Table 4.

Table 4: Life Cycle Expenditure for Council Services

Service	2011/12 Expenditure		Cap Renewal Exp (\$/yr)	Life Cycle Exp (\$/yr)
	Operations	Maintenance		
Footpaths	\$10	\$7	\$69	\$86
Roads, Streets and Bridges	\$998	\$1,735	\$1,949	\$4,682
Sewerage System	\$505	\$525	\$101	\$1,131
Urban Stormwater Drainage	\$90	\$210	0	\$187
Water Supply	\$791	\$852	\$932	\$2,575
Corporate and Community Services	\$135	\$956	\$847	\$1,938
<b>All Services</b>	<b>\$2,529</b>	<b>\$4,172</b>	<b>\$3,898</b>	<b>\$10,599</b>

The life cycle costs and life cycle expenditure comparison highlights any difference between present outlays and the average cost of providing the service over the long term. If the life cycle expenditure is less than the life cycle cost, it is most likely that outlays will need to be increased or cuts in services made in the future.

Knowing the extent and timing of any required increase in outlays and the service consequences if funding is not available will assist organisations in providing service to their communities in a financially sustainable manner. This is the purpose of the AM Plans and long term financial plan.

A shortfall between life cycle cost and life cycle expenditure gives an indication of the life cycle gap to be addressed in the asset management and long term financial plan.

The life cycle gap and sustainability indicator for services covered by this asset management plan is summarised in Table 5.

Table 5: Life Cycle Sustainability Indicators

Service	Life Cycle Cost (\$/yr)	Life Cycle Expenditure (\$/yr)	Life Cycle Gap * (\$/yr)	LC Sustainability Index
Footpaths	\$72	\$86	\$14	1.19
Roads, Streets and Bridges	\$4,520	\$4,682	\$162	1.04
Sewerage System	\$1,741	\$1,131	-\$610	0.65
Urban Stormwater Drainage	\$650	\$187	-\$463	0.29
Water Supply	\$2,205	\$2,575	\$370	1.17
Corporate and Community Services	\$1,880	\$1,938	\$58	1.03
<b>All Services</b>	<b>\$11,068</b>	<b>\$10,599</b>	<b>-\$326</b>	<b>0.96</b>

Note: \* A life cycle gap is reported as a negative value.

### 3.3 Asset Management Structure

Director of Technical Services has responsibility for service delivery and asset management planning. The Executive Engineer coordinates asset management planning while the Development Manager, Environmental Engineer and Operations Manager are responsible to the Director for delivering the service levels adopted by council for the associated budget

### 3.4 Council's Asset Management Team

A 'whole of organisation' approach to asset management is reflected by the Shire Council's *Asset Management Team*. The benefits of a council asset management team include:

- Corporate and Council support for sustainable asset management
- Corporate and Council buy-in and responsibility
- Coordination of strategic planning, information technology and asset management activities
- Uniform asset management practices across the organisation
- Information sharing across IT hardware and software
- Pooling of corporate expertise
- Championing of asset management process
- Wider accountability for achieving and reviewing sustainable asset management practices

The role of the *Asset Management Team* will evolve as organisational asset management maturity increases over several phases.

## Phase 1

- Strategy development and implementation of asset management improvement program

## Phase 2

- Asset management plan development and implementation
- Reviews of data accuracy, levels of service and systems plan development

## Phase 3

- Asset management plan operation
- Evaluation and monitoring of asset management plan outputs
- Ongoing asset management plans review and continuous improvement.

Council's *Asset Management Team* is

- Director Technical Services
- Director Corporate Services
- Enterprise Risk Manager
- Executive Engineer
- Operations Manager
- Environmental Engineer
- Development Manager
- Finance Manager
- Technical Officer Asset Management
- Asset Maintenance Officer

### 3.5 *Financial & Asset Management Core Competencies*

The National Frameworks on Asset Planning and Management and Financial Planning and Reporting define 10 elements. Eleven (11) core competencies have been developed from these elements<sup>8</sup> to assess 'core' competency under the National Frameworks. The core competencies are:

#### Financial Planning and Reporting

- Strategic Longer Term Plan
- Annual Budget
- Annual Report

#### Asset Planning and Management

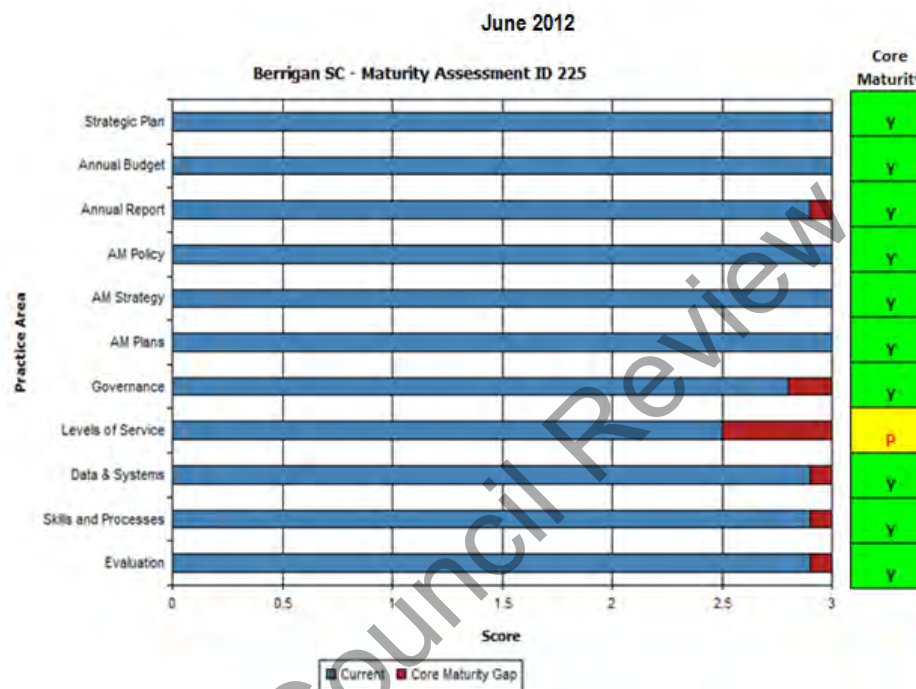
- Asset Management Policy
- Asset Management Strategy
- Asset Management Plan
- Governance & Management
- Levels of Service
- Data & Systems

<sup>8</sup> Asset Planning and Management Element 2 *Asset Management Strategy and Plans* divided into Asset Management Strategy and Asset Management Plans competencies.

- Skills & processes
- Evaluation

Council's maturity assessment for the core competencies is detailed in Appendix A and summarised in Figure 4. The maturity level as at June 2012 is shown by the blue bars. The maturity gap to be overcome for Council to achieve a core financial and asset management competency is shown by the red bars.

Figure 4: Core Asset Management Maturity



### 3.6 Strategy Outlook

- Council is able to maintain current service levels for the next ten years at current funding levels. This is dependent on maintenance, in real terms, of existing funding streams including Roads to Recovery funding and community contributions for maintenance and replacement of recreation facilities. There is also no capacity to improve assets to meet adopted levels of service in some areas.
- Council is able to fund current infrastructure life cycle cost at current levels of service and available revenue. This is dependent on maintenance, in real terms, of existing funding streams including Roads to Recovery funding and community contributions for maintenance and replacement of recreation facilities. There is also no capacity to improve assets to meet adopted levels of service in some areas.
- Council has made good progress in key areas to produce documentation for IPR resourcing strategy. Service level reporting is needed as a priority to determine the likely risk and service impact of the resourcing strategy. See detailed assessment in appendix A.

## 4. Where do we want to be?

### 4.1 Council's Vision, Mission, Goals and Objectives

Council has adopted a Vision for the future in the Council's Community Strategic Plan – *Berrigan Shire 2023*.

***In 2023 we will be recognised as a Shire that builds on and promotes our natural assets and advantages to create employment and economic activity to attract residents, families and tourists.***

*Berrigan Shire 2023* sets strategic outcomes and the objectives that will frame Council decision making during the planning period. The strategic outcomes describe where Council wants to be. The objectives are the steps needed to get there. Strategic outcomes and objectives relating to the delivery of services from infrastructure are shown in Table 6.

**Table 6: Goals and Objectives for Infrastructure Services**

Strategic Outcome	Strategic Objectives
Sustainable Natural and Built Landscapes	Support sustainable use of our natural resources and built landscapes
	Connect and protect our communities
Good Government	Ensure effective governance by Council of Council operations and reporting
Supported and Engaged Communities	Create safe, friendly and accessible communities
	Support community engagement through life-long learning, culture and recreation
Diverse and Resilient Business	Strengthen and diversify the local economy
	Connect local, regional and national road, rail and aviation infrastructure

Council's *Asset Management Policy* defines the Council's aim and service delivery objectives for asset management in accordance with legislative requirements, community needs and affordability.

### 4.2 Asset Management Policy

Council's *Asset Management Policy* (adopted 19/1/2011) defines the Council's aims and service delivery objectives for asset management and these are in accordance with *Berrigan Shire 2023* and applicable legislation. This policy will be reviewed as required and will be reviewed at least once during the term of the current Council elected September 2012.

The Council's *Asset Management Strategy* is developed to support its asset management policy and is to enable Council to show:



- How its asset portfolio will meet the service delivery needs of its community into the future,
- What Council's asset management policies are to be achieved, and
- Ensure the integration of Council's asset management with its long term strategic plan.

### 4.3 Asset Management Aim

To ensure the long-term financial sustainability of Council, it is essential to balance the community's expectations for services with their ability to pay for the infrastructure assets used to provide the services. Maintenance of service levels for infrastructure services requires appropriate investment over the whole of the asset life cycle. To assist in achieving this balance, Council aspires to:

*To ensure adequate provision is made for the long-term management and replacement of major technical and physical assets, (including land and property).*

In line with this aim, the objectives of the Shire's *Asset Management Policy (adopted 19/1/2011)* and this *Asset Management Strategy* include:

- *Ensuring that Council's services and infrastructure are provided in a sustainable manner, with the appropriate levels of service to residents, visitors and the environment.*
- *Establishing processes that integrate asset management and community strategic planning with Council corporate and long-term financial planning.*
- *Creating an environment where all Council employees take an integral part in overall management of Council assets by creating and sustaining asset management awareness throughout the Council.*
- *Meeting legislative requirements for asset management.*
- *Ensuring resources and operational capabilities are identified and responsibility for asset management is allocated.*
- *Demonstrating transparent and responsible asset management processes that align with demonstrated best practice.*

Strategies to achieve this position are outlined in Section 5.

## 5. How will we get there?

The *Asset Management Strategy* proposes strategies to enable the objectives of the *Community Strategic Plan*, *Asset Management Policy* and *Asset Management Strategy* to be achieved.

**Table 7: Asset Management Strategies**

No	Strategy	Desired Outcome
1	Move from Annual Budgeting to Long Term Financial Planning	The long term implications of Council services are considered in annual budget deliberations
2	Develop and conduct annually a desk top review <i>Asset Management Plans</i> covering at least 10 years for all major asset classes (80% of asset value).	Identification of services needed by the community and required funding to optimise 'whole of life' costs
3	Develop <i>Long Term Financial Plan</i> covering 10 years incorporating asset management plan expenditure projections with a sustainable funding position outcome	Sustainable funding model to provide Council services
4	Incorporate Year 1 of <i>Long Term Financial Plan</i> revenue and expenditure projections into annual budgets	Long term financial planning drives budget deliberations
5	Review and update asset management plans and long term financial plans after adoption of annual budgets. Communicate any consequence of funding decisions on service levels and service risks	Council and the community are aware of changes to service levels and costs arising from budget decisions
6	Report Council's financial position at <i>Fair Value</i> in accordance with Australian Accounting Standards, financial sustainability and performance against strategic objectives in Annual Reports	Financial sustainability information is available for Council and the community
7	Ensure Council's decisions are made from accurate and current information in asset registers, on service level performance and costs and 'whole of life' costs	Improved decision making and greater value for money
8	Report on Council's resources and operational capability to deliver the services needed by the community in the <i>Annual Report</i>	Services delivery is matched to available resources and operational capabilities
9	Ensure responsibilities for asset management are identified and incorporated into staff position descriptions	Responsibility for asset management is defined

10	Implement an <i>Improvement Plan</i> to realise 'core' maturity for the financial and asset management competencies within 2 years	Improved financial and asset management capacity within Council
11	Report six monthly to Council by Audit Committee/CEO on development and implementation of <i>Asset Management Strategy, AM Plans and Long Term Financial Plans</i>	Oversight of resource allocation and performance

For Council Review

## 6. Asset Management Improvement Plan

The tasks required for 'core' financial and asset management maturity are shown in priority order in Table 8.

**Table 8: Asset Management Improvement Plan**

### *Asset management improvement plan*

The program of tasks and resources required to achieve a minimum 'core' asset management maturity reflects a number of the improvement program key milestones identified July 2012 – Asset Management Maturity Report. The updated tasks and program are shown below.

**Table 8**

IPR Project Plan	Manager Responsible	Key Milestones for Achieving and Retaining Core Maturity			
		Jan 2013 – May 2013	May 2013	July 2013	July 2013 – June 2017
Key Project Components					
1. <b>Review and update Berrigan Shire 2023</b>	<b>General Manager</b>  <b>Director Technical Services</b>			<i>Ensure that planned reviews of Asset Management Plans reflect Berrigan Shire 2023 priority projects</i>	<i>Refine integration between CSP and resourcing strategy and service level targets.  Include state of Assets reporting in future Annual Reports linked to AMPs</i>
2. <b>Resourcing Strategy development and coordination</b>	<b>General Manager</b>  <b>Strategic and Social Planning Coordinator</b>	<i>Complete draft resourcing strategy that balances LTFP with AMPs. AM strategy outlines risks of current maturity as well as service levels that can be achieved by resourcing strategy</i>	<i>Council Adopts 2013 Resourcing Strategy</i>	<i>New Council engages community in reviewing and updating the Council's Resourcing Strategy as per community consultation strategy.</i>	<i>Council adopts 2013-2023 Resourcing Strategy that meets IPR legislative requirements</i>

IPR Project Plan	Manager Responsible	<b>Key Milestones for Achieving and Retaining Core Maturity</b>			
		Jan 2013 – May 2013	May 2013	July 2013	July 2013 – June 2017
Key Project Components					
<b>2.1</b> <i>Review and update Long Term Financial Plan</i>	<b>Director Corporate Services</b>  <b>Director Technical Services</b>	<i>New Council reviews LTFP and accompanying delivery programme. Ensuring LTFP balances with AMP costs to deliver service level and risk targets. This may involve a number of scenarios</i>	<i>New Council adopts LTFP and updated 2013 delivery programme and operational plan. LTFP.</i>		
<b>2.2</b> <i>Review and update Asset Management Plans Policy, Strategy</i>	<b>Director Technical Services</b>  <b>Executive Engineer</b>	<i>Ensure AMPs contain service levels and risks that reflect available resources in LTFP as well as scenarios to achieve target levels of service (if different to achievable levels of service)</i>  <i>Adopt AMPs, AM Strategy and AM Policy.</i>	<i>Council adopts 2013-2023 Asset Management Policy and Strategy that meet IPR legislative requirements as a key component of the Council's Resourcing Strategy by June</i>	<i>Update resourcing strategy as required.</i>  <i>Council review of AM Policy as required – (must be reviewed at least once during Council term)</i>  <i>Service levels of reviewed AMPs will report on 'function, capacity and utilisation'</i>  <i>Asset Management C'ttee review of AMPs improvement plans</i>	

IPR Project Plan	Manager Responsible	Key Milestones for Achieving and Retaining Core Maturity			
		Jan 2013 – May 2013	May 2013	July 2013	July 2013 – June 2017
Key Project Components					
<b>3.1</b> <b>2012-2013 Business Planning and Budgeting coordination</b>	<b>Director Corporate Services</b>  <b>Finance Manager</b>	<i>By May draft 2013-2014 Operational Plan actions against service activities that can be delivered with available revenue and that will achieve strategies in the Delivery Program</i>	<i>Complete delivery programme</i>	<i>Update delivery programme</i>	<i>Update delivery programme</i>
<b>3.2 Annual Budget and Report</b>	<b>Director Corporate Services</b>  <b>Director Technical Services</b>				<i>Annual Report SS7 to align IPR documents &amp; include report on state of assets</i>
<b>3.3</b> <b>Develop a Knowledge / Information Management Strategy</b>	<b>Director Corporate Services</b>	<i>Within Council resources Draft a proposal for developing a Knowledge / Complete Information Management Strategy</i>	<i>Complete knowledge management strategy for systems and data</i>	<i>Annual review of residual values and asset lives</i>	<i>Integrate with knowledge management strategy with Council Risk Management Processes</i>
<b>4.1</b> <b>Community Engagement Strategy</b>	<b>Strategic and Social Planning Coordinator</b>				<i>As Asset Plans are scheduled for Review develop Community Engagement Strategy that seeks feedback and Communicates achievable service targets/risks</i>

IPR Project Plan	Manager Responsible	Key Milestones for Achieving and Retaining Core Maturity			
		Jan 2013 – May 2013	May 2013	July 2013	July 2013 – June 2017
Key Project Components					
<b>4.2</b>					<i>As Asset Plans are scheduled for Review develop Community Engagement Strategy that seeks feedback and Communicates achievable service targets/risks</i>
<b>Councillor Engagement Strategy</b>	<b>General Manager</b>				

For Council Review

## **Appendix A Asset Management Maturity Assessment Second Assessment: 23 July 2012**

Prepared by: The Institute of Public Works Engineering Australia and Jeff Roorda &  
Associates

For Council Review





## Berrigan Shire Council



### Asset Management Maturity Audit Second Assessment

For Council Review

Document Control		 			
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For Council Review

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The Institute of Public Works Engineering Australia and Jeff Roorda & Associates

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## ABBREVIATIONS

<b>AAAC</b>	Average annual asset consumption
<b>AIFMG</b>	Australian Infrastructure Financial Management Guidelines
<b>AM</b>	Asset Management
<b>AMIP</b>	Asset Management Improvement Plan
<b>AMP</b>	Asset management plan
<b>AMS</b>	Asset management strategy
<b>CRC</b>	Current Replacement Cost
<b>CSP</b>	Community Strategic Plan
<b>IIMM</b>	International Infrastructure Management Manual (IPWEA)
<b>IPR</b>	NSW Integrated Planning and Reporting
<b>IRMP</b>	Infrastructure risk management plan
<b>KMS</b>	Knowledge Management Strategy
<b>LCC</b>	Life Cycle cost
<b>LCE</b>	Life cycle expenditure
<b>LGRF</b>	Local Government Reform Fund
<b>LTFP</b>	Long term financial plan
<b>NAMF</b>	National Asset Management Framework
<b>NAMSPPLUS</b>	IPWEA asset management plan resource templates

For Council Review

## 1. EXECUTIVE SUMMARY

### Councils Overall Maturity

This report is the follow up on the maturity audit completed approximately a year ago and shows progress achieved. The target is to achieve and sustain core maturity as defined by the National Asset Management Framework (NAMF) and Report as per the requirement below.

*"The enhanced framework provides for the collection of asset management data to:*

- *enable the State and/or councils to measure asset management performance over time;*
- *identify infrastructure funding gaps; and*
- *enable councils to benchmark within the sector and council groups within their State and across Australia.*

*Councils should also continually work to improve the consistency of the financial data they produce, particularly in relation to capital expenditure and the allocations between maintenance, renewal and upgrade. <sup>1</sup>*

This latest 2012 maturity assessment shows that Council has made substantial progress and is at core maturity for the key IPR documentation for:

- Community Strategic Plan
- Asset Management Policy
- Asset Management Plans
- Asset Management Strategy
- Long Term Financial Plans

Appendix A shows the planned improvement programme under the funding package and the progress achieved.

### Asset Management Improvement Programme

The asset management improvement programme is shown in section 3 of this report. This needs to be combined with the improvement programmes set out in each asset management plans and any risk management actions identified in the risk management plan.

Appendices B, C and D provide an outline for asset management governance to manage, prioritise and report on the improvement programme.

### Measurement Methodology

Documents have been examined and key staff across Council were interviewed to ensure a comprehensive assessment of maturity and capability. The nature of the interviews involved analysis of the 11 asset management

practice areas with asset custodians and other staff directly involved in asset related service provision and organisation support. The outcomes of the assessment analysis for each practice area are included in Appendix A. For each of the 11 practice areas the following information has been provided:

- The current assessed maturity level;
- Key observations on the current maturity level;
- Implications of the assessed current maturity level;
- Recommendations on actions required to be taken to reach a minimum or core level of maturity.

### Core Maturity

The core target maturity is based on core custodial responsibilities identified in the National Asset Management Framework and the IIMM and comprises the proposed minimum requirements for Council as custodian of community assets to carry out the following activities:

- Record and report on the state of all assets to the community;
- Meet current statutory reporting requirements;
- Ensure community safety; and
- Provide management information to guide decisions by council on the cumulating impact of decisions.

The core maturity level also aligns with the requirements, and underlying necessary organisational capability for meeting core requirements.

A score of 3 represents the core maturity level at the recommended minimum level of asset management for the organisation.

### The Next Steps

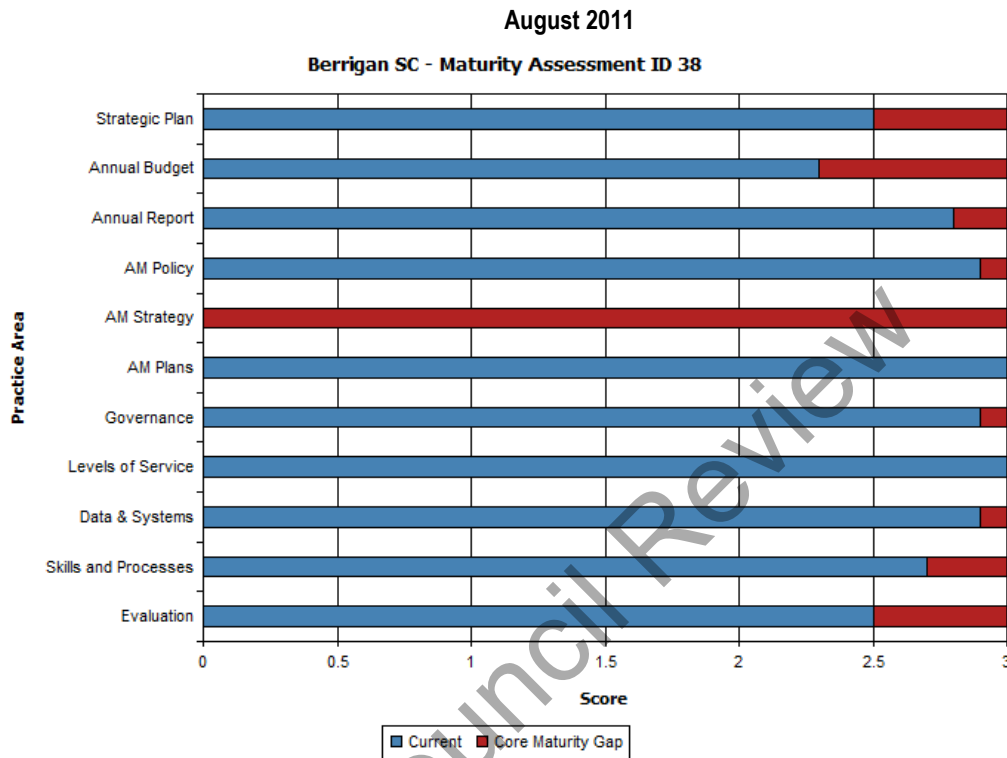
It is recommended that as part of the consideration of this report, Council's Asset Management Steering Committee or equivalent governance group review and adopts the asset management improvement plan.

<sup>1</sup> *Local Government Financial Sustainability Nationally Consistent Frameworks, Framework 2, ASSET PLANNING AND MANAGEMENT, May 2009*

## 2. RESULTS

The key result is whether Council has materially achieved core maturity for each practice area shown as:

- "Y". Where the judgement is that Council is at core level and meets IPR and NAMF requirements
- "N", where characteristics of the practice areas are not commenced,
- "P" where the practice area is partially completed



Core Level Achieved	Y
Partial - In progress	P
No substantial progress	N

Council has made very good progress in key areas to produce documentation for IPR resourcing strategy. Service level reporting is needed as a priority to determine the likely risk and service impact of the resourcing strategy. See detailed assessment in appendix A.

For Council Review

### 3. IMPROVEMENT PLAN

Council has made very good progress in key areas to produce documentation for IPR resourcing strategy. Service level reporting is needed as a priority to determine the likely risk and service impact of the resourcing strategy.

<b>Practice Area</b>	<b>Recommendations</b>	<b>Task ID</b>	<b>Status</b>	<b>Responsibility</b>	<b>Risk</b>	<b>Due Date</b>
Strategic Longer Term Plan	1. Include state of the assets reporting in future annual reports linked to AMPs.	1				
Annual Budget	1. Annual review in light of service level trends	2				
Annual Report	1. Review future from (1 July 2013) annual report SS7 to align with IPR documents and report on state of the assets.	3				
AM Policy	1. Annual review of AM policy	4				
AM Strategy	1. Annual review of main objective - maintain current service level.	5				
AM Plans	1. Future improvement to service levels reporting on state of the assets (function/capacity/utilisation)	6				
	2. AM steering committee regular review of table 8.s in AMPS (improvement plan)	7				
Governance and Management	1. Table of high risk management tasks and action officers with training requirements.	8				
	2 Attach governance charters and risk business processes to the AM Strategy.	9				
Levels of Service	1. Review state of the assets based service reporting after completion of flood damage repair.	10				
Data & Systems	1. Ongoing documentation of asset register maintenance process with sample based data validation of unit costs and useful lives.	11				
Skills and Processes	1. Annual review of residual values and asset lives.	12				
Evaluation	1. Implement state of the assets reporting in future annual reports.	13				



## 4. BACKGROUND

Following an assessment of all councils by a taskforce committee comprising representatives from Local Government & Shires Associations, Local Government Managers Australia, Institute of Public Works Engineering Australia (IPWEA) and the Division of Local Government, your Council was identified as being offered assistance. The assessment had regard to each council's financial and technical capacity. It also gave priority to councils with a population of less than 10,000 and those that had nominated to be in Group 3 for Integrated Planning and Reporting.

This assistance comprises a fully funded Asset Management Maturity and Gap Analysis and a cash grant of \$30,000. The total value of this assistance is \$38,000. Also included is access to asset management tools, training and other resources.

This Gap Analysis is an objective analysis of your organisation's asset management and financial planning maturity following the application of the grant funds. It was conducted on-site by an IPWEA representative using the NAMS.PLUS tools for assessing Asset Management Maturity and Gap Analysis. This assessment tool has been in use by some Councils for a number of years.

The Gap Analysis makes an assessment of Council's maturity in regards to Stewardship, Asset Management Planning and Financial Planning. The independent assessment was conducted in two parts. The initial 2011 assessment contained in appendix A provided the Council with a prioritised Action Plan to guide Council towards achieving better asset management and financial outcomes.

This second assessment is intended to report on how Council has applied the assistance grant. This report and implementation plan is designed to enable Council to continue to meet the IP&R and NAMF reporting requirements.

There are still some outstanding actions that are included in the improvement programme in section 3 of this report.

## 5. LINKING THE IMPROVEMENT PROGRAMME TO AGREED NATIONALLY CONSISTENT FRAMEWORKS

Section 2 shows the results against the IPR and NAMF requirements. The full detailed assessment is shown in Appendix B. The ongoing asset management improvement programme items are shown in Section 3. Table 5.1 below shows the link between the agreed elements of the Local Government Reform Fund (NAMF) and the key documents, tasks and reports that are still to be completed in 2012 /13.

**Table 5.1**

<b><i>Elements of a National Approach<sup>2</sup></i></b>	<b><i>Core Level Assessment In Appendix A and Key Improvement Tasks in Appendix B</i></b>	<b><i>Core Level Content and Documentation as per IPR and Agreed Nationally Consistent Frameworks</i></b>
<b>Strategic longer term plan (Strategic Plan) – Framework 3 - Element 4.2</b>	Practice Area = Strategic Plan	<p><i>The plan should include:</i></p> <ul style="list-style-type: none"> <li>• <i>where the council is at that point in time – current position;</i></li> <li>• <i>where it wants to get to – vision and strategic objectives of the council;</i></li> <li>• <i>how it is going to get there – strategies for achieving those objectives;</i></li> <li>• <i>mechanisms for monitoring the achievement of the objectives; and</i></li> <li>• <i>how the plan will be resourced.</i></li> </ul>

<sup>2</sup> Local Government Financial Sustainability Nationally Consistent Frameworks Frameworks 1,2 & 3, May 2009

<b><i>Elements of a National Approach<sup>2</sup></i></b>	<b><i>Core Level Assessment In Appendix A and Key Improvement Tasks in Appendix B</i></b>	<b><i>Core Level Content and Documentation as per IPR and Agreed Nationally Consistent Frameworks</i></b>
<b>Budget – Framework 3 - Element 4.3</b>	Practice Area = Budget	<p>A budget includes:</p> <ul style="list-style-type: none"> <li>• Estimates of revenue and expenditure with an explanation of the assumptions and methodologies underpinning the estimates;</li> <li>• Explanation of how revenue will be applied;</li> <li>• Connection to the strategic objectives; and</li> <li>• Explanation of the financial performance and position of the council.</li> </ul>
<b>Annual Report – Framework 3 - Element 4.4</b>	Practice Area = Annual Report	<p>The report of the council's operations (in the annual report) needs to include a broad range of information, particularly:</p> <ul style="list-style-type: none"> <li>• reviews on the performance of the council against strategic objectives;</li> <li>• information on a range of other matters such as major works undertaken, the range of activities undertaken, major policy initiatives and major changes in the council's functions or structures; and</li> <li>• details about the council, including information about the councillors, the General Manager, senior officers and the organisational structure.</li> </ul>
<b>Development of an Asset Management Policy – Framework 2 - Element 4.1</b>	Practice Areas = AM Policy	<p>Adopt and implement a Policy that requires the adoption of an asset management plan informed by community consultation and local government financial reporting, and which is supported by training in financial and asset management.</p>
<b>Strategy and Planning – Framework 2 - Element 4.2</b>  <i>Long Term Financial Plan Asset Management Plans Asset Management Strategy</i>	Practice Areas = AM Strategy and AM Plans	<p>The development of an asset management strategy by councils will enable councils to show how their asset portfolio will meet the service delivery needs of their communities into the future, enable councils' asset management policies to be achieved and ensure the integration of councils' asset management with their long term strategic plans.</p>
<b>Governance and Management Arrangements- Framework 2 - Element 4.3</b>	Practice Areas = Governance	<p>Evidence of good corporate governance in asset management would include councils:</p> <ul style="list-style-type: none"> <li>• assigning roles and responsibilities for asset management between the GM, the Council and senior managers/ asset managers; and</li> <li>• having a mechanism in place to provide high level oversight of the delivery of council's asset management strategy and plan; and</li> <li>• maintaining accountability mechanisms to ensure that council resources are appropriately utilised to address councils' strategic plans and priorities.</li> </ul>

<b><u>Elements of a National Approach</u><sup>2</sup></b>	<b><u>Core Level Assessment In Appendix A and Key Improvement Tasks in Appendix B</u></b>	<b><u>Core Level Content and Documentation as per IPR and Agreed Nationally Consistent Frameworks</u></b>
<b>Defining Levels of Service - Framework 2 - Element 4.4</b>	Practice Area = Levels of Service	<p>Establish service delivery needs and define service levels in consultation with the community;</p> <ul style="list-style-type: none"> <li>• establish quality and cost standards for services to be delivered from assets; and</li> <li>• regularly review their services in consultation with the community to determine the financial impact of a reduction, maintenance or increase in service</li> </ul>
<b>Data and Systems - Framework 2 - Element 4.5</b>	Practice Area = Data and Systems	<p>The enhanced framework provides for the collection of asset management data to:</p> <ul style="list-style-type: none"> <li>• enable the State and/or councils to measure asset management performance over time;</li> <li>• identify infrastructure funding gaps; and</li> <li>• enable councils to benchmark within the sector and council groups within their State and across Australia.</li> </ul> <p>Councils should also continually work to improve the consistency of the financial data they produce, particularly in relation to capital expenditure and the allocations between maintenance, renewal and upgrade.</p>
<b>Skills and Processes - Framework 2 - Element 4.6</b>	<p>Practice Areas = Skills and Processes.</p> <p>This is reporting on how effectively Council is utilising state and national improvement programmes.</p>	<p>The enhanced asset management framework contains a continuous improvement program, which includes:</p> <ul style="list-style-type: none"> <li>• providing councils with a 'whole of organisation' perspective and a best practice framework to enable continuous improvement of their asset management practices. This would include helping councils to set targets for future improvement;</li> <li>• developing and providing ongoing training programs for councillors, council management and officers on key asset management topics in partnership with peak bodies and agencies; and</li> <li>• providing the sector with best practice guides on key asset management topics to improve condition assessment, valuation of assets and accounting treatment.</li> </ul>
<p><b>Evaluation - Framework 2 - Element 4.7 and</b></p> <p><b>Use of Indicators - Framework 1 - Element 4.7 and</b></p>	<p>Practice Area = Evaluation</p> <p>This reports on internal and external reporting including how Council reports on service level trends and risks where renewal levels as stipulated in the asset management plan are not being met – in other words there is a renewal gap that is not being addressed.</p>	<p>An asset management framework should contain a mechanism which measures its effectiveness including the asset management programs and initiatives implemented and Accounting Standards are independently audited.</p> <p>AND</p> <p>Indicators are signals used to convey evidence of certain directions being taken by a council and to assess whether or not desired outcomes are being achieved.</p> <p>To be effective, it is essential that indicators:</p> <ul style="list-style-type: none"> <li>• measure those factors which define financial sustainability;</li> <li>• be relatively few in number; and</li> <li>• be based on information that is readily available and reliable.</li> </ul>

## 6. ONGOING COUNCILLOR AND COMMUNITY ENGAGEMENT

Asset management sustainability is reliant on Council engaging with the community on affordable and sustainable service levels to determine satisfactory service levels and the trade off between what the community is prepared to pay and the quality and mix of services Council can afford to provide.

Table 6.1 shows the draft ongoing engagement programme and key milestones. This should be reviewed every quarter.

**Table 6.1**

Project Plan Key Project Components	Key Reporting and Engagement Tasks			
	Jan – Jun 2012	Jul – Dec 2012	Jan – Jun 2013	After June 2013
<b>1. Review and update community strategic plan</b>	Ensure CSP aligns with Strategy and Planning Documents. Additional scenarios may be needed to balance LTFP resources to achievable service targets.	Brief new Council on any important sustainability, risk and service level implications identified in the 2012 Strategy and Planning Documents.	Following completion of service level and risk reporting determine ongoing community engagement for sustainable service delivery.	Outgoing Council reports progress made during their Council term
<b>2. - Strategy and Planning Documents development and coordination</b>	Complete draft Strategy and Planning Documents that balances LTFP with AMPs. AM strategy outlines risks of current maturity as well as service levels that can be achieved by Strategy and Planning Documents			New Council engages community in reviewing and updating the Council's Strategy and Planning Documents as per community consultation strategy.
<b>2.1 Review and update Long Term Financial Plan</b>	Ensure LTFP balances with AMP costs to deliver service level and risk targets. This may involve a number of scenarios. If the LTFP results in service level decline and higher risks there needs to be a Councillor and Community engagement process so that the risks and trade off process is communicated.			Annual review or LTFP and delivery programme
<b>2.2 Review and update Asset Management Plans Policy, Strategy</b>	Complete balanced AM Policy, Plans and Strategy in 2012 with an achievable resourcing plan and service targets and performance reporting based on the resourcing strategy. Council may have additional scenarios showing alternative service levels if funding is available.	Ensure AMPs contain service levels and risks that reflect available	Council reviews resourcing strategy every year including a state of the assets report	Update Strategy and Planning Documents as required

Project Plan	Key Reporting and Engagement Tasks			
Key Project Components	Jan – Jun 2012	Jul – Dec 2012	Jan – Jun 2013	After June 2013
		<i>resources in LTFP as well as scenarios to achieve target levels of service (if different to achievable levels of service)</i>	<i>on condition, function and capacity trends against targets.</i>	

For Council Review

## 7. KEY GOVERNANCE STRATEGIES FOR THE ASSET IMPROVEMENT PROGRAMME

The following key strategies are an amalgamation of improvement actions in the detailed maturity assessment in appendix B.

**Key Strategy 1** – Ensure Councillors adopt and implement an Asset Management Policy

**Key Strategy 2** – Implement the governance process for monitoring and reporting to the Senior Management Team on the progress, achievement and costs benefit and risks of the asset management improvement programme. An Asset Management Steering Committee will have oversight over the AMIP to ensure the improvement targets are achieved and report on any organisational risks associated with the current asset management maturity.

**Key Strategy 3** - Continue to develop and update Asset Management Plans and Strategy<sup>3</sup> for the major asset groups to ensure that AMPs clearly communicate asset service related costs, benefits and risks for what can be delivered by the Strategy and Planning Documents and also what cannot be delivered under the adopted Strategy and Planning Documents.

**Key Strategy 4** – Implement business processes to identify infrastructure expenditure by both:

Expenditure Category i.e. the Asset Group it is associated with; for example, road pavement, seal, kerb and paths.

Expenditure Type – operating, maintenance, capital renewal, capital upgrade or capital expansion

**Key Strategy 5** - Consider the ongoing ownership costs of new capital works proposals in budget deliberations and ensure all future asset related costs are included in the asset management plan projections for both existing and proposed assets for the next 10 years. See appendix C, flowchart GOV\_2 for a scenario based process to ensure the LTFP forward funding model balances to the Asset Management Plan costs and corresponding service levels and risks.

**Key Strategy 6** - Develop a Risk Management Plan for all asset classes such that risks are managed and any high residual risks are reported to Council via an Audit Committee or equivalent (see appendix C flowchart GOV\_3).

**Key Strategy 7** – Annually review the completeness and accuracy of the data for all assets so that the asset register is at all times materially accurate.<sup>4</sup>

**Key Strategy 8** - Use a knowledge management strategy to ensure that appropriate and optimal decision support information is available to clearly communicate the cumulative consequences of decisions and provides an asset register capable of meeting both technical and financial reporting requirements.

**Key Strategy 9** – Annually review the Asset Accounting and Capitalisation Policy to ensure asset accounting processes are consistent with Fair Value Reporting (AASB116) as outlined in the Australian Infrastructure Financial Management Guidelines (AIFMG).

**Key Strategy 10** – Ensure the Long Term Financial Plan includes at least one scenario that communicates resources necessary for sustainable renewal of infrastructure and which identifies all asset life cycle costs.

**Key Strategy 11** - Ensure the Strategic Plan covers at least 10 years. The 10 year Strategy and Planning Documents for all Council functions will consider both the future anticipated income projections, and the future expenditure requirements to sustain services. The strategic plan will consider the expenditures identified in the Asset Management Plans, will provide input into the Annual Plan and Budget and report service level and risk consequences in the community strategic plan.

**Key Strategy 12** - Continue to improve the information on the relationship between the service level and cost so that future community consultation will be well informed of the benefits, risks and costs of the community strategic plan.

**Key Strategy 13** – Review the maturity assessment annually to ensure core maturity is maintained.

<sup>3</sup> The IPWEA NAMSPLUS Practice Notes include a template and How To Guide for preparing an AM Strategy <http://www.ipwea.org.au/assetmanagement/aboutnamsau/namsplus/>

<sup>4</sup> AASB 1031 Materiality, see also AIFMG, IPWEA 2010.

## REFERENCES

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For Council Review



## GLOSSARY

### Annual service cost (ASC)

An estimate of the cost that would be tendered, per annum, if tenders were called for the supply of a service to a performance specification for a fixed term. The Annual Service Cost includes operating, maintenance, depreciation, finance/ opportunity and disposal costs, less revenue.

### Asset class

Grouping of assets of a similar nature and use in an entity's operations (AASB 166.37).

### Asset condition assessment

The process of continuous or periodic inspection, assessment, measurement and interpretation of the resultant data to indicate the condition of a specific asset so as to determine the need for some preventative or remedial action.

### Asset management

The combination of management, financial, economic, engineering and other practices applied to physical assets with the objective of providing the required level of service in the most cost effective manner.

### Asset Management Plan

Each council must prepare an Asset Management Strategy and Asset Management Plan/s to support the Community Strategic Plan and Delivery Program.

The Asset Management Strategy and Plan/s must be for a minimum timeframe of 10 years.

### Asset Management Strategy \*\*

The Asset Management Strategy must include a council endorsed Asset Management Policy. The Asset Management Strategy must identify assets that are critical to the council's operations and outline risk management strategies for these assets. The Asset Management Strategy must include specific actions required to improve council's asset management capability and projected resource requirements and timeframes.

### Assets

Future economic benefits controlled by the entity as a result of past transactions or other past events (AAS27.12). Property, plant and equipment including infrastructure and other assets (such as furniture and fittings) with benefits expected to last more than 12 month.

### Average annual asset consumption (AAAC)

The amount of a local government's asset base consumed during a year. This may be calculated by dividing the Depreciable Amount (DA) by the Useful Life and totalled for each and every asset OR by dividing the Fair Value (Depreciated Replacement Cost) by the Remaining Life and totalled for each and every asset in an asset category or class.

### Capital expansion expenditure

Expenditure that extends an existing asset, at the same standard as is currently enjoyed by residents, to a new group of users. It is discretionary expenditure, which increases future operating, and maintenance costs, because it increases council's asset base, but may be associated with additional revenue from the new user group, eg. extending a drainage or road network, the provision of an oval or park in a new suburb for new residents.

### Capital expenditure

Relatively large (material) expenditure, which has benefits, expected to last for more than 12 months. Capital expenditure includes renewal, expansion and upgrade. Where capital projects involve a combination of renewal, expansion and/or upgrade expenditures, the total project cost needs to be allocated accordingly.

### Capital funding

Funding to pay for capital expenditure.

### Capital grants

Monies received generally tied to the specific projects for which they are granted, which are often upgrade and/or expansion or new investment proposals.

### Capital investment expenditure

See capital expenditure definition

### Capital new expenditure

Expenditure which creates a new asset providing a new service to the community that did not exist beforehand. As it increases service potential it may impact revenue and will increase future operating and maintenance expenditure.

### Capital renewal expenditure

Expenditure on an existing asset, which returns the service potential or the life of the asset up to that which it had originally. It is periodically required expenditure, relatively large (material) in value compared with the value of the components or sub-components of the asset being renewed. As it reinstates existing service potential, it has no impact on revenue, but may reduce future operating and maintenance expenditure if completed at the optimum time, e.g. resurfacing or resheeting a material part of a road network, replacing a material section of a drainage network with pipes of the same capacity, resurfacing an oval. Where capital projects involve a combination of renewal, expansion and/or upgrade expenditures, the total project cost needs to be allocated accordingly.

### Capital upgrade expenditure

Expenditure, which enhances an existing asset to provide a higher level of service or expenditure that will increase the life of the asset beyond that which it had originally. Upgrade expenditure is discretionary and often does not result in additional revenue unless direct user charges apply. It will increase operating and maintenance expenditure in the future because of the increase in the



council's asset base, e.g. widening the sealed area of an existing road, replacing drainage pipes with pipes of a greater capacity, enlarging a grandstand at a sporting facility. Where capital projects involve a combination of renewal, expansion and/or upgrade expenditures, the total project cost needs to be allocated accordingly.

#### **Class of assets**

See asset class definition

#### **Component**

An individual part of an asset which contributes to the composition of the whole and can be separated from or attached to an asset or a system.

#### **Cost of an asset**

The amount of cash or cash equivalents paid or the fair value of the consideration given to acquire an asset at the time of its acquisition or construction, plus any costs necessary to place the asset into service. This includes one-off design and project management costs.

#### **Current replacement cost (CRC)**

The cost the entity would incur to acquire the asset on the reporting date. The cost is measured by reference to the lowest cost at which the gross future economic benefits could be obtained in the normal course of business or the minimum it would cost, to replace the existing asset with a technologically modern equivalent new asset (not a second hand one) with the same economic benefits (gross service potential) allowing for any differences in the quantity and quality of output and in operating costs.

#### **Current replacement cost "As New" (CRC)**

The current cost of replacing the original service potential of an existing asset, with a similar modern equivalent asset, i.e. the total cost of replacing an existing asset with an as NEW or similar asset expressed in current dollar values.

#### **Cyclic Maintenance**

Replacement of higher value components/sub-components of assets that is undertaken on a regular cycle including repainting, building roof replacement, cycle, replacement of air conditioning equipment, etc. This work generally falls below the capital/ maintenance threshold and needs to be identified in a specific maintenance budget allocation

#### **Strategic Plan \*\***

The Strategic Plan to be for at least 5 years (preferably 10 years and:

- Reflects the needs of the community for the foreseeable future
- Brings together detailed requirements such as an AM Plan and Long Term Financial Plan
- Details what council expects to do in the longer term
- Demonstrated how councils intends to resource the plan
- Is prepared with community consultation

#### **Long term works programme\*\***

The Forward Works Programme must directly address the objectives and strategies of the Community Strategic Plan and identify principal activities that council will undertake in response to the objectives and strategies.

- The Forward Works Programme must inform, and be informed by, the Strategy and Planning Documents.
- The Forward Works Programme must address the full range of council operations.
- The Forward Works Programme must allocate high level responsibilities for each action or set of actions.
- Financial estimates for the four year period must be included in the Delivery Program.

#### **Depreciable amount**

The cost of an asset, or other amount substituted for its cost, less its residual value (AASB 116.6)

#### **Depreciated replacement cost (DRC)**

The current replacement cost (CRC) of an asset less, where applicable, accumulated depreciation calculated on the basis of such cost to reflect the already consumed or expired future economic benefits of the asset

#### **Depreciation / amortisation**

The systematic allocation of the depreciable amount (service potential) of an asset over its useful life.

#### **Economic life**

See useful life definition.

#### **Expenditure**

The spending of money on goods and services. Expenditure includes recurrent and capital.

#### **Fair value**

The amount for which an asset could be exchanged, or a liability settled, between knowledgeable, willing parties, in an arms length transaction.

#### **Greenfield asset values**

Asset (re)valuation values based on the cost to initially acquire the asset.

#### **Heritage asset**

An asset with historic, artistic, scientific, technological, geographical or environmental qualities that is held and maintained principally for its contribution to knowledge and culture and this purpose is central to the objectives of the entity holding it.

#### **Infrastructure assets**

Physical assets of the entity or of another entity that contribute to meeting the public's need for access to major economic and social facilities and services, e.g. roads, drainage, footpaths and cycleways. These are typically large, interconnected networks or portfolios of composite assets. The components of these assets may be separately maintained, renewed or replaced individually so that the required level and standard of service from the

network of assets is continuously sustained. Generally the components and hence the assets have long lives. They are fixed in place and are often have no market value.

#### **Knowledge Management Strategy \*\***

Knowledge Management provides the systems, processes and information necessary to understand and communicate the cumulative consequences of decisions. A knowledge management strategy communicates the current level of knowledge management and a strategy for improving the capability to make wise informed choices taking into account benefits, costs and risk.

#### **Level of service**

The defined service quality for a particular service against which service performance may be measured. Service levels usually relate to quality, quantity, reliability, responsiveness, environmental, acceptability and cost).

#### **Life Cycle Cost**

The life cycle cost (LCC) is average cost to provide the service over the longest asset life cycle. It comprises annual maintenance and asset consumption expense, represented by depreciation expense. The Life Cycle Cost does not indicate the funds required to provide the service in a particular year.

#### **Life Cycle Expenditure**

The Life Cycle Expenditure (LCE) is the actual or planned annual maintenance and capital renewal expenditure incurred in providing the service in a particular year. Life Cycle Expenditure may be compared to Life Cycle Expenditure to give an initial indicator of life cycle sustainability.

#### **Loans / borrowings**

Loans result in funds being received which are then repaid over a period of time with interest (an additional cost). Their primary benefit is in 'spreading the burden' of capital expenditure over time. Although loans enable works to be completed sooner, they are only ultimately cost effective where the capital works funded (generally renewals) result in operating and maintenance cost savings, which are greater than the cost of the loan (interest and charges).

#### **Long Term Financial Plan\*\***

The long term financial plan (LTFP) provides a 10 year forward projection of financial resources and includes:

- Planning assumptions used to develop the Plan
- Sensitivity analysis - highlights factors/assumptions most likely to affect the Plan
- Financial modelling for different scenarios e.g. planned/optimistic/conservative
- Methods of monitoring financial performance.

#### **Maintenance and renewal gap**

Difference between estimated budgets and projected expenditures for maintenance and renewal of assets, totalled over a defined time (e.g. 5, 10 and 15 years).

#### **Maintenance and renewal sustainability index**

Ratio of estimated budget to projected expenditure for maintenance and renewal of assets over a defined time (e.g. 5, 10 and 15 years).

#### **Maintenance expenditure**

Recurrent expenditure, which is periodically or regularly required as part of the anticipated schedule of works required to ensure that the asset achieves its useful life and provides the required level of service. It is expenditure, which was anticipated in determining the asset's useful life.

#### **Materiality<sup>5</sup>**

The notion of materiality guides the margin of error acceptable, the degree of precision required and the extent of the disclosure required when preparing general purpose financial reports. Information is material if its omission, misstatement or nondisclosure has the potential, individually or collectively, to influence the economic decisions of users taken on the basis of the financial report or affect the discharge of accountability by the management or governing body of the entity.

#### **Modern equivalent asset.**

A structure similar to an existing structure and having the equivalent productive capacity, which could be built using modern materials, techniques and design. Replacement cost is the basis used to estimate the cost of constructing a modern equivalent asset.

#### **National Asset Management Framework**

In 2009, the Local Government and Planning Ministers' Council established the Local Government Reform Fund. The Fund was established by the Prime Minister in June 2009. The purpose of the fund is to accelerate implementation of asset and financial management frameworks; to encourage collaboration in the local government sector to build capacity and resilience; and to assist in improving the collection and analysis of nationally consistent data on local assets and finances.

The Local Government Reform Fund aims to:

- support the accelerated implementation of the Nationally Consistent Frameworks for local government asset and financial management, as agreed by the Local Government and Planning Ministers' Council in 2009;
- encourage collaboration in the local government sector to build capacity and resilience; and
- improve the collection and analysis of nationally consistent data on local government assets and finances.<sup>6</sup>

<sup>5</sup> IPWEA, 2009, AIFMG Page xxxviii

<sup>6</sup> <http://www.regional.gov.au/local/LGRF.aspx> Australian Government Department of Regional Australia, Local Government, Arts and Sport, 1 Dec 2011

The 3 Nationally Consistent frameworks can be downloaded from  
[http://www.lgpmcouncil.gov.au/publications/sus\\_framework.aspx](http://www.lgpmcouncil.gov.au/publications/sus_framework.aspx)

The national partnership agreement can be downloaded from  
[http://www.federalfinancialrelations.gov.au/content/national\\_partnership\\_agreements/Other/local\\_government/national\\_partnership.pdf](http://www.federalfinancialrelations.gov.au/content/national_partnership_agreements/Other/local_government/national_partnership.pdf)

### **Non-revenue generating investments**

Investments for the provision of goods and services to sustain or improve services to the community that are not expected to generate any savings or revenue to the Council, e.g. parks and playgrounds, footpaths, roads and bridges, libraries, etc.

### **Operating expenditure**

Recurrent expenditure, which is continuously required excluding maintenance and depreciation, e.g. power, fuel, staff, plant equipment, on-costs and overheads.

### **Planned Maintenance**

Repair work that is identified and managed through a maintenance management system (MMS). MMS activities include inspection, assessing the condition against failure/breakdown criteria/experience, prioritising scheduling, actioning the work and reporting what was done to develop a maintenance history and improve maintenance and service delivery performance.

### **Rate of annual asset consumption**

A measure of average annual consumption of assets (AAAC) expressed as a percentage of the depreciable amount (AAAC/DA). Depreciation may be used for AAAC.

### **Rate of annual asset renewal**

A measure of the rate at which assets are being renewed per annum expressed as a percentage of depreciable amount (capital renewal expenditure/DA).

### **Rate of annual asset upgrade**

A measure of the rate at which assets are being upgraded and expanded per annum expressed as a percentage of depreciable amount (capital upgrade/expansion expenditure/DA).

### **Reactive maintenance**

Unplanned repair work that carried out in response to service requests and management/supervisory directions.

### **Recoverable amount**

The higher of an asset's fair value, less costs to sell and its value in use.

### **Recurrent expenditure**

Relatively small (immaterial) expenditure or that which has benefits expected to last less than 12 months. Recurrent expenditure includes operating and maintenance expenditure.

### **Recurrent funding**

Funding to pay for recurrent expenditure.

### **Rehabilitation**

See capital renewal expenditure definition above.

### **Remaining life**

The time remaining until an asset ceases to provide the required service level or economic usefulness. Age plus remaining life is economic life.

### **Renewal**

See capital renewal expenditure definition above.

### **Residual value**

The net amount which an entity expects to obtain for an asset at the end of its useful life after deducting the expected costs of disposal.

### **Strategy and Planning Documents\*\***

The Community Strategic Plan provides a vehicle for expressing long-term community aspirations. However, these will not be achieved without sufficient resources – time, money, assets and people – to actually carry them out.

The Strategy and Planning Documents consists of three components:

1. Long Term Financial Planning
2. Workforce Management Planning
3. Asset Management Planning.

The Strategy and Planning Documents is the point where Council assists the community by sorting out who is responsible for what, in terms of the issues identified in the Community Strategic Plan. Some issues will clearly be the responsibility of Council, some will be the responsibility of other levels of government and some will rely on input from community groups or individuals. The Strategy and Planning Documents focuses in detail on matters that are the responsibility of the council and looks generally at matters that are the responsibility of others.

### **Revenue generating investments**

Investments for the provision of goods and services to sustain or improve services to the community that are expected to generate some savings or revenue to offset operating costs, e.g. public halls and theatres, childcare centres, sporting and recreation facilities, tourist information centres, etc.

### **Risk management**

The application of a formal process to the range of possible values relating to key factors associated with a risk in order to determine the resultant ranges of outcomes and their probability of occurrence.

**Section or segment**

A self-contained part or piece of an infrastructure asset.

**Service potential**

The capacity to provide goods and services in accordance with the entity's objectives, whether those objectives are the generation of net cash inflows or the provision of goods and services of a particular volume and quantity to the beneficiaries thereof.

**Service potential remaining**

A measure of the remaining life of assets expressed as a percentage of economic life. It is also a measure of the percentage of the asset's potential to provide services that are still available for use in providing services (DRC/DA).

**Sub-component**

Smaller individual parts that make up a component part.

**Useful life**

Either:

- (a) the period over which an asset is expected to be available for use by an entity, or
- (b) the number of production or similar units expected to be obtained from the asset by the entity.

It is estimated or expected time between placing the asset into service and removing it from service, or the estimated period of time over which the future economic benefits embodied in a depreciable asset, are expected to be consumed by the council. It is the same as the economic life.

**Value in Use**

The present value of estimated future cash flows expected to arise from the continuing use of an asset and from its disposal at the end of its useful life. It is deemed to be depreciated replacement cost (DRC) for those assets whose future economic benefits are not primarily dependent on the asset's ability to generate new cash flows, where if deprived of the asset its future economic benefits would be replaced.

Source: IPWEA NAMS.PLUS Asset Management Plan Glossary. Additional items shown \*\*

## APPENDICES

### Appendix A Improvement Programme in 2011 Application for Assistance

Core Level Achieved	Y
Partial - In progress	P
No substantial progress	N

STATUS

Actions Proposed in 2011 Funding Application		
Practice Area	Recommendations	Status at June 2012
Strategic Longer Term Plan	1. Complete LTFP for 10 years linked to AMPs and AM strategy under IPR. 2. Ensure that CSP performance measures line up with AMP community service levels.	Y
Annual Budget	1. Ensure that budget initiatives link back to the CSP and AMPs as per LTFP funds.	Y
Annual Report	1. Provide commentary linking AMP service levels with LTFP and special schedule 7. 2. Show 2 service targets, the service targets needed to meet transport objectives and the service targets that are achievable with LTFP funding levels. 3. Provide state of the assets reporting as part of annual report. (quality, function, capacity)	Y
AM Policy	1. Review policy after completion of IPR documentation.	Y
AM Strategy	1. Complete strategy using NAMS AM4SRRC template.	Y
AM Plans	1. Review core level AMPs following completion of IPR resource plan. 2. Implement high priority items in improvement plan.	Y
Governance and Management	1. Working well as is. Add a simple process that includes review of additional maintenance and operating costs in AMPs linked to LTFP.	Y
Levels of Service	1. Review service levels annually in light of IPR resource strategy.	P
Data & Systems	1. Use maturity audit to allow future comparison of asset management performance. 2. Load remaining assets into asset register 3. Review training needs as staff turnover occurs.	Y
Skills and Processes	1. Review business processes and document to ensure audit trail for financial transaction and asset register updates and reporting. There would be high benefit to review common set of business processes at a regional level. 2 Complete AM strategy	Y
Evaluation	1. Document AMIP and who does what for key tasks. Carry forward community LOS into all IPR resource strategy documents = maintain current LOS.	Y

Council has made very good progress in key areas to produce documentation for IPR resourcing strategy. Service level reporting is needed as a priority to determine the likely risk and service impact of the resourcing strategy. See detailed assessment on following pages

## Appendix B Detailed Maturity Assessment June 2012

Framework Financial Planning & Reporting

Element Strategic Longer Term Plan

Practice Area Strategic Longer Term Plan

Core Maturity Assessment

Meets Requirements

Current Score

3

Core Target

3

**Question:** Does your council have an adopted strategic longer term plan?

### Observations of Current Maturity Level

Community consultation shows current service levels for assets generally satisfactory.

### Implications of Current Maturity Level

At core level - AM strategy and AM plans will cover service level and risk management targets

### Recommendations

1. Include state of the assets reporting in future annual reports linked to AMPs.

Maturity Score	Result	Characteristic
3	●	Council has adopted a Strategic Plan (planning horizon of at least 5 years) that incorporates a vision, strategic outcomes, mission, values and service outcomes that Council wants to achieve. The minimum timeframe may vary depending on relevant State/Territory requirements.
3	●	The development of the Strategic Plan included elected member participation and was informed by community consultation and includes strategic objectives that address social, environmental, economic and civic leadership issues identified by the community.
3	●	The Strategic Plan incorporates priorities and performance measures and indicates how they will be monitored and measured.
3	●	Council has a sustainable LTFP covering the period of the Strategic Plan (at least 5 year) supporting the implementation of its Strategic Plan. The minimum timeframe may vary depending on relevant State/Territory requirements.
3	●	The Long Term Financial Plan (LTFP) has been prepared based on the resource requirements and strategic objectives detailed in Council's Strategic Plan and Asset Management Plans.
2	●	Plan covers 4 year term of council
2	●	Draft plan is advertised for public comment
2	●	Plan reflects needs of community for foreseeable period
2	●	Plan includes vision and strategic objectives
2	●	Plan details what council intends to do in period of plan
1	●	Plan covers 1 year period

**Framework** Financial Planning & Reporting

**Element** Annual Budget

**Practice Area** Annual Budget

**Core Maturity Assessment**

**Meets Requirements**

**Current Score** 3 **Core Target** 3

**Question:** Does your council prepare an annual budget?

**Observations of Current Maturity Level**

At core level

**Implications of Current Maturity Level**

At Core level

**Recommendations**

1. Annual review in light of service level trends

Maturity Score	Result	Characteristic
3	●	The Annual Budget contains estimates of revenue and expenditure with an explanation of the assumptions and methodologies underpinning the estimates, an explanation of the financial performance and position of the Council and has been prepared based on the resource requirements and strategic objectives detailed in Council's Strategic Plan, AM Plans and LTFP.
3	●	The Annual Budget reflects the Council's strategic objectives and contains a statement of how Council will meet the goals and objectives of its Strategic Plan.
3	●	The Annual Budget aligns with Year 1 of the LTFP and was adopted following community consultation.
3	●	Council's Annual Budget includes resources to implement Strategic Plan strategies.
2	●	Budget is publically available and readily accessible to all interested readers
2	●	Budget contains estimates of revenue and expenditure for year
2	●	Budget includes an explanation of the council's financial position and performance
2	●	Budget is adopted after public advertising and consideration of comments received
1	●	Annual budget is available to those who ask

**Framework** Financial Planning & Reporting

**Element** Annual Report

**Practice Area** Annual Report

**Core Maturity Assessment**

**Meets Requirements**

**Current Score** 2.9 **Core Target** 3

**Question:** Does your Council publish an annual report?

**Observations of Current Maturity Level**

Underlying operating result approximately in balance with low debt levels.

**Implications of Current Maturity Level**

Current SS7 implies that current service levels are not satisfactory.

**Recommendations**

1. Review future from (1 July 2013) annual report SS7 to align with IPR documents and report on state of the assets.

Maturity Score	Result	Characteristic
3	●	The Annual Report complies with all statutory requirements including publication by the due date and is made widely available to the public.
3	●	The Annual Report includes independently audited financial statements that are prepared on an accrual basis in accordance with the Australian Accounting Standards.
3	◎	The Annual Report reviews the performance of the Council against its strategic objectives and explains variations between the budget and actual results and how these variations impact on the Strategic Plan.
3	●	The Annual Report includes details of any major changes in functions of the Council, organisation structure and/or policy initiatives and how these changes might impact on Council's Strategic Plan.
3	●	In relation to the financial reporting framework in the Annual Report, the Annual Report addresses the following issues in accordance with relevant state policies, Australian Accounting Standards and other best practice guidelines: a. Asset valuations and revaluations, b. Asset acquisitions including capitalisation policy, c. Asset disposals
2	●	Annual report contains audited financial statements
2	●	Annual report is widely available to the general public
2	●	Annual report reports on council's operations for the year in terms of goals and objectives for preceding year
2	●	Annual report contains explanation on variations between budget and actual results
1	●	Annual report is published each year



**Framework** Asset Management & Planning

**Element** AM Policy

**Practice Area** AM Policy

Core Maturity Assessment

Meets Requirements

**Current Score** 3 **Core Target** 3

**Question:** Does your council have an adopted asset management policy?

**Observations of Current Maturity Level**

Core Policy in place

**Implications of Current Maturity Level**

Core policy in place

**Recommendations**

1. Annual review of AM policy

Maturity Score	Result	Characteristic
3	●	Council has an adopted AM Policy which defines the Council's vision and service delivery objectives for asset management.
3	●	AM Policy has a direct linkage with Council's Strategic Plan and LTFP.
3	●	AM Policy requires the adoption of AM Plans informed by community consultation and local government financial reporting frameworks.
3	●	AM Policy defines asset management roles, responsibilities and reporting framework.
3	●	AM Policy identifies a process for meeting training needs in financial and asset management practices for councillors and staff.
2	●	AM Policy adopted by Council
1	●	AM Policy in place but not adopted by Council OR some awareness by Council of asset management policy elements and asset management principles.

**Framework** Asset Management & Planning

**Element** AM Strategy

**Practice Area** AM Strategy

**Core Maturity Assessment**

**Meets Requirements**

**Current Score** 3 **Core Target** 3

**Question:** Does your council have an adopted asset management strategy?

**Observations of Current Maturity Level**

Strategy at core level

**Implications of Current Maturity Level**

Strategy

**Recommendations**

1. Annual review of main objective - maintain current service level.

Maturity Score	Result	Characteristic
3	●	Council has an AM Strategy which shows how the asset portfolio can meet the service delivery needs of the community and defines the future vision of asset management practices within Council.
3	●	Council's AM Strategy is linked to Council's AM Policy and integrated into Council's Strategic planning and annual budgeting processes.
3	●	Council's AM Strategy documents the current status of asset management practices (processes, asset data and information systems) within the Council and what actions Council must take to implement the AM Policy, including resource requirements, timeframes and accountabilities.
2	●	Strategy shows what assets the council has
2	●	Strategy fits with the council strategic plans
1	●	Draft AM Strategy Prepared but not adopted by Council

**Framework** Asset Management & Planning

**Element** AM Plans

**Practice Area** AM Plans

**Core Maturity Assessment**

**Meets Requirements**

**Current Score** 3 **Core Target** 3

**Question:** Does your council have adopted asset management plans?

**Observations of Current Maturity Level**

Asset plans for all assets in place using NAMSPLUS templates.

**Implications of Current Maturity Level**

AMPs at core level

**Recommendations**

1 Future improvement to service levels reporting on state of the assets (function/capacity/utilisation) 2. AM steering committee regular review of table 8.s in AMPS (improvement plan)

Maturity Score	Result	Characteristic
3	●	AM Plans adopted by Council for all material asset groups in a consistent format in accordance with industry best practice (E.g. Appendix A of the International Infrastructure Management Manual (IIMM)) and are available to all relevant staff across the organisation.
3	●	AM Plans define which asset groups are covered by each Plan in accordance with a clearly documented Infrastructure Asset Hierarchy.
3	●	AMPS cover at least 10 years and
3	●	a. Refer to Council's AM Policy and AM Strategy;
3	●	b. Include all assets and document asset inventory information for the asset group/category as recorded in the asset register;
3	●	c. Document the asset hierarchy within each asset group;
3	●	d. Document the current condition of assets;
3	●	e. Document the adopted useful lives of assets;
3	●	f. Include risk assessment and criticality profiles;
3	●	g. Provide information about assets, including particular actions and costs to provide a defined (current and/or target) level of service in the most cost effective manner
3	●	h. Include demand forecasts including possible effects of demographic change and demand management plans
3	●	i. Address life cycle costs of assets;
3	●	j. Include forward programs identifying cash flow forecasts projected for:

- 3 ● i. Asset Renewals;
- 3 ● ii. New Assets and Upgrades of existing assets;
- 3 ● iii. Maintenance expenditure;
- 3 ● iv. Operational expenditure (including depreciation expense);
- 3 ● k. Address asset performance and utilisation measures and associated targets as linked to levels of service;
- 3 ● l. Include an asset rationalisation and disposal program; and
- 3 ● m. Include an asset management improvement plan.
- 3 ● n. Include consideration of non-asset service delivery solutions (leasing private/public partnerships)
- 3 ● o. Recognise changes in service potential of assets through projections of asset replacement costs, depreciated replacement cost and depreciation expense.
- 3 ● p. Include consideration of possible effects of climate change on asset useful lives and maintenance costs
- 3 ● AM Plans link to the Council's AM Policy, AM Strategy, Strategic Plan, LTFP and other relevant Council Policy objectives.
- 3 ● AM Plans have all been prepared in association with community consultation.
- 2 ● Separate AM Plans for each asset group - high level overall framework but not consistent
- 2 ● AM Plans in place but not regularly reviewed or adopted
- 2 ● AM Plans include all assets on asset register
- 2 ● AM Plans Include an improvement plan
- 1 ● No AM Plans, AM is Reactive and Fragmented

**Framework** Asset Management & Planning

**Element** Governance and Management

**Practice Area** Governance and Management

**Core Maturity Assessment**

**Meets Requirements**

**Current Score** 2.8 **Core Target** 3

**Question:** Does your council have good management practices linking AM to service delivery?

**Observations of Current Maturity Level**

Council has a risk management plan administered by a risk management committee made up of staff and Councillor representative.

**Implications of Current Maturity Level**

Governance at core level

**Recommendations**

1. Table of high risk management tasks and action officers with training requirements. 2 Attach governance charters and risk business processes to the AM Strategy.

Maturity Score	Result	Characteristic
3	●	Council has mechanisms in place to provide high level oversight by the Council, CEO/GM and Executive Management Team, for development and implementation of the AM Strategy and AM Plans.
3	◎	Roles and responsibilities are clearly defined in a matrix or policy, identifying positions responsible for determining levels of service and positions responsible for managing the assets to meet service delivery needs.
3	●	The staff structure and position descriptions clearly define asset management functions, responsibilities and skill requirements for managing all asset classes.
3	◎	Council has a documented process for making capital investment decisions, which is driven by Council's Strategic Plan, LTFP and the Service Plan and explicitly details the impacts on the future operations and maintenance budgets, "Whole of Life" costs and risk management assessments.
3	●	Council involves all its departments in Asset Management.
3	◎	Council has an AM Steering Committee, with cross functional representation and clearly defined and documented terms of reference, focussed on coordinating the linkages between service delivery and asset management implementation.
3	●	There are internal processes to promote Asset Management across Council
2	●	Multi-disciplinary AM Steering Committee in operation with regular meetings
2	●	AM improvement plan in operation
1	●	AM Steering activities are dependent on individual initiatives and are not co-ordinated

**Framework** Asset Management & Planning  
**Element** Levels of Service  
**Practice Area** Levels of Service

<b>Core Maturity Assessment</b>	<b>Partially Meets Requirements</b>
---------------------------------	-------------------------------------

**Current Score**  **Core Target**

**Question:** Does your Council have a defined process for determining current and target levels of service and costs?

**Observations of Current Maturity Level**

Service levels close to core level

**Implications of Current Maturity Level**

Service level reporting structure in place in AMPs

**Recommendations**  
 1. Review state of the assets based service reporting after completion of flood damage repair.

Maturity Score	Result	Characteristic
3	●	Council has Service Plans for each of its services which have been developed in consultation with the community.
3	◎	Council has undertaken the process of defining, quantifying and documenting current community levels of service and technical levels of service, and costs of providing the current levels of service.
3	◎	Current and target levels of service (for both community levels of service and associated technical levels of service) are clearly defined in each AM Plan.
3	●	Technical levels of service are incorporated into service agreements and/or maintenance, operational and capital renewal procedures.
2	●	Service levels in some areas - fragmented
1	●	Service levels are consequences of annual budget allocation and not defined.

**Framework** Asset Management & Planning

**Element** Data & Systems

**Practice Area** Data & Systems

**Core Maturity Assessment**

**Meets Requirements**

**Current Score** 2.9 **Core Target** 3

**Question:** Does council have the data & systems knowledge to perform asset data management activities?

**Observations of Current Maturity Level**

Financial PCS, MapInfo, Bizeasset.

**Implications of Current Maturity Level**

At core level

**Recommendations**

1. Ongoing documentation of asset register maintenance process with sample based data validation of unit costs and useful lives.

Maturity Score	Result	Characteristic
3	●	Council has a consolidated, integrated, accurate, up to date and complete componentised asset register with the required functionality to ensure security and data integrity, which includes all information about each asset sorted by asset group.
3	●	There is a common corporate data framework used across all asset groups, which is defined by Council's Infrastructure Asset Hierarchy.
3	◎	Council has documented repeatable methodologies to carry out consistent asset condition surveys and defect identification assessments, as documented in a Condition Rating Assessment Manual for applicable asset classes.
3	●	Council's asset financial reporting functionality is comprehensive and includes audit trails, depreciation calculations, reporting thresholds and records of acquisition and disposal of assets
3	◎	Council's systems, procedures and processes allow it to benchmark its asset management performance against like Councils over time.
3	●	AM systems have the functionality to generate maintenance and renewal programs and produce associated cash flow forecasts.
3	●	Council has defined and documented procedures for determining asset replacement and treatment unit rates, which are then stored in Council's AM system.
3	●	Council has a defined process for operations, maintenance, renewal and upgrade planning for its existing assets.
2	●	Skill & knowledge requirements determined
2	●	Audit completed to determine current skill & knowledge levels
1	●	Council has a corporate asset register supported by technical asset registers with regular validation of data in registers

**Framework** Asset Management & Planning

**Element** Skills and Processes

**Practice Area** Skills and Processes

**Core Maturity Assessment**

**Meets Requirements**

**Current Score** 2.9 **Core Target** 3

**Question:** Does council have the skills & knowledge to perform asset data management activities?

**Observations of Current Maturity Level**

At core level

**Implications of Current Maturity Level**

At core level

**Recommendations**

1. Annual review of residual values and asset lives.

Maturity Score	Result	Characteristic
3	●	Council has a process to review and update the AM Strategy on a maximum of a 5 year cycle. The AM Strategy is formally adopted by Council.
3	●	Council has a process to review and update AM Plans for all asset groups on a maximum of a 3 to 4 year cycle consistent with the Council election cycle. AM Plans are formally adopted by Council.
3	●	Council has a process to identify operational risks, assign responsibilities and monitor risk treatment actions all recorded within a risk register.
3	●	Council has a process to annually review and update the financial forecasts for all asset classes and update the LTFP.
3	●	Council has assessed the skills and knowledge required to perform asset data management activities, conduct financial reporting valuations and develop AM Plans. Council has a current asset management skills matrix. Staff training needs have been identified and training scheduled.
3	●	Council has a defined methodology for assessing the Remaining and Useful Life, Residual Value and Depreciation Method of assets.
3	●	Council has a process to collect and record asset data into an AM system upon the commissioning of new (and/or modified) assets, including built and contributed assets.
3	◎	Council has formal processes for the handover of assets to asset custodians/owners.
3	●	Council has a process to communicate the financial implications of the AM Plans to internal and external stakeholders.
3	●	Council provides ongoing training programs for councillors, council management and officers on key asset management topics.
2	●	Skill & knowledge requirements determined
2	●	Audit completed to determine current skill & knowledge levels



2	●	Documented asset data management procedures
1	●	Asset data management limited to plans and data required for current projects

**Framework** Asset Management & Planning

**Element** Evaluation

**Practice Area** Evaluation

**Current Score** 2.9 **Core Target** 3

**Core Maturity Assessment** Meets Requirements

**Question:** Does council have a process to evaluate progress and use of resources on implementation of the National Frameworks?

**Observations of Current Maturity Level**

Core level will be achieved at or before the annual report after 1 July 2013.

**Implications of Current Maturity Level**

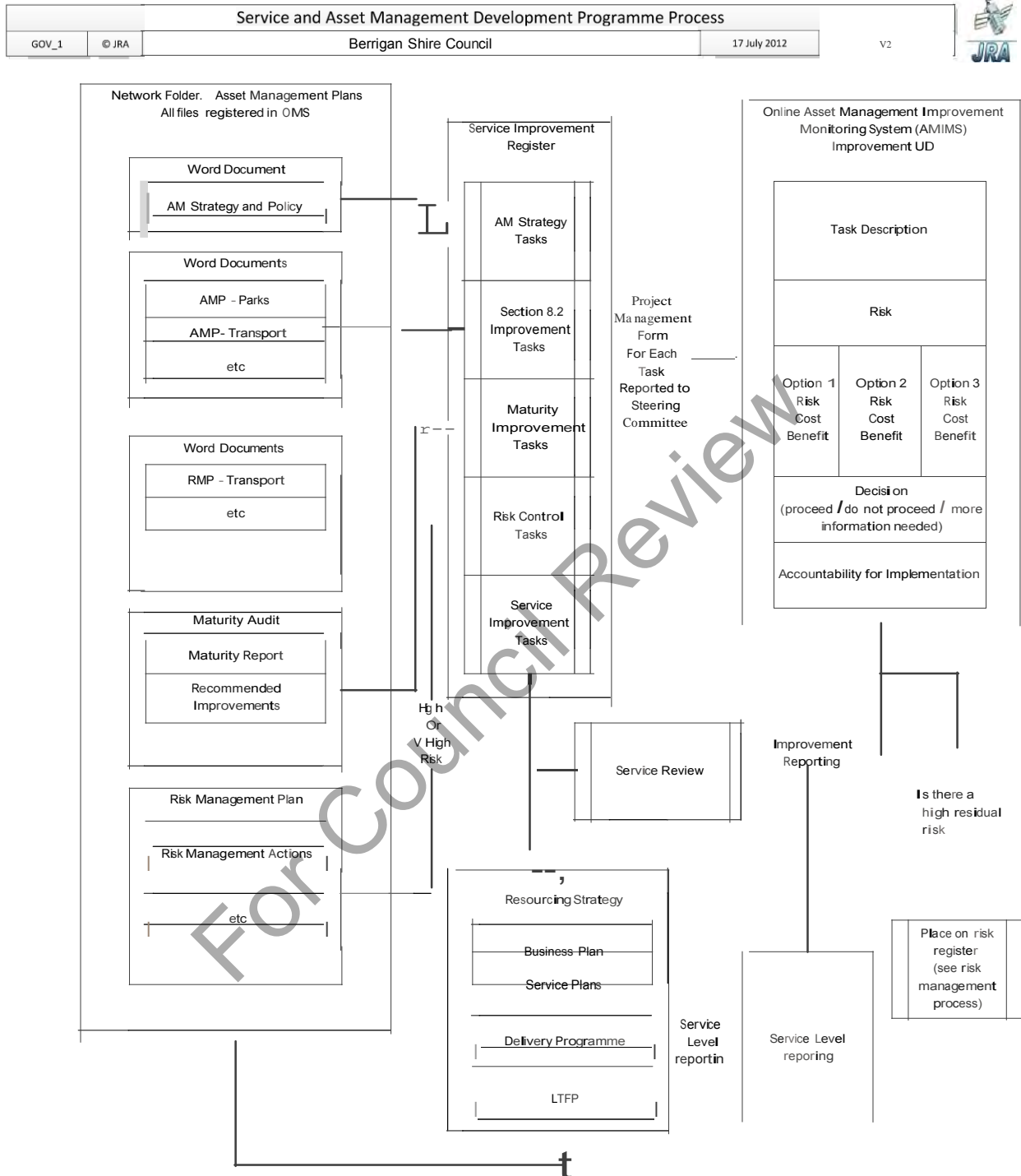
Close to core level

**Recommendations**

1. Implement state of the assets reporting in future annual reports.

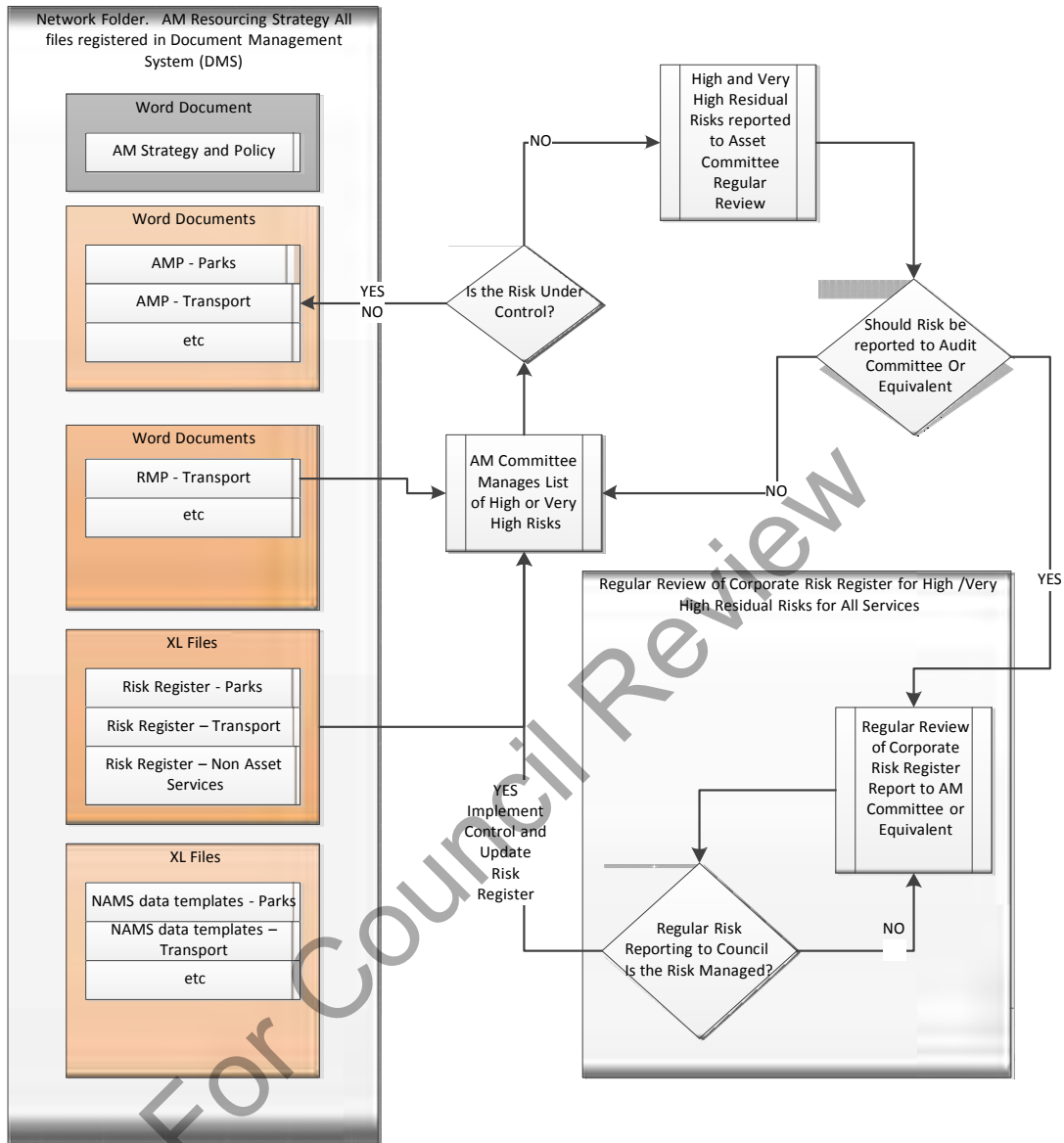
Maturity Score	Result	Characteristic
3	●	Council has a documented evaluation process by which asset management improvements are identified, timeframes established, resources allocated, actioned, monitored and reported to the Executive Management Team and/or CEO
3	⊙	Technical levels of service are monitored and performance reported.
3	⊙	Community levels of service are monitored and performance reported.
2	●	Improvement tasks are included in staff performance plans and reviews
1	●	No formal evaluation process

Appendix C Governance Process Maps





Risk Management Process			
GOV_3	© JRA	Berrigan Shire Council	17 July 2012 V1



**Appendix D Asset Management Committee Charter (Example)**

<b>Asset Management Steering Committee Guide:</b>		DOC No	
		VERSION 1	DATE 2ND MARCH 2012
<b>CONTROLLER:</b>	<b>APPROVED BY:</b>	<b>REVIEW DATE:</b>	
<b>GENERAL MANAGER</b>			

**CHARTER**

1. Ensure core level governance practices for asset related services and advise the executive management team on any areas of corporate risk.
2. Ensure legislative and risk management compliance for asset related services.

**ROLES and RESPONSIBILITIES**

1. Maintain the AMIP project plan showing tasks, responsibilities
2. Allocating appropriate budget ensuring that effort, expenditures and charges are appropriate to stakeholder expectations
3. Schedule of agreed implementation tasks or projects
4. Risk management strategies, ensuring that strategies to address potential threats to the project's success have been identified, estimated and approved, and that the threats are regularly re-assessed
5. Help balance conflicting priorities and resources
6. Provide guidance to the project team and users of the project's outputs
7. Check adherence to project activities to standards of best practice both within the water industry and Council
8. Foster positive communication outside the Team regarding the project's progress and outcomes.
9. Ensure resources, processes and reporting are in place to implement the AMIP
10. Achieve and maintained core level asset management practice or as amended by Council through the AMIP.
11. Ensuring the governance process maps are in place and followed.

## Appendix E Audit Committee Charter (Example)

For more details see – NSW DLG Internal Audit: A Guidance Paper October 2008

<b>Audit Committee Guide:</b>		DOC No	
		VERSION 1	DATE 2ND MARCH 2012
<b>CONTROLLER: GM</b>	<b>APPROVED BY: GM</b>	<b>REVIEW DATE</b>	
<b>GENERAL MANAGER</b>			

### CHARTER

1. Reviewing annual financial statements to ensure that they fairly present the state of affairs of Council.
2. Proposing and contributing relevant information to, and review of Council's IPR resourcing strategy
3. Proposing and reviewing in relation to other areas, for example, efficiency and economy audits.
4. Liaising with Council's auditors.
5. Reviewing the adequacy of Council's accounting, internal control, reporting and other financial management systems and practices.
6. Reviewing the approach adapted by Council and/or Management to business risks, corporate and financial governance responsibilities and legal compliance.
7. Providing suggestions and recommendations to Council and/or Management about actions to be taken to enhance financial governance.
8. Monitor high risks identified by the asset management strategy and improvement plan.

### ROLES and RESPONSIBILITIES

1. the Committee comprises 3-5 members;
2. the General Manager is not a member of the Audit Committee, nor are council employees unless exceptional circumstances apply;
3. the positions include some filled by public expression of interest;
4. the Chair is somebody external to the Council (not a Councillor or the Mayor);
5. there are at least 4 meetings per annum with a quorum;
6. meetings are open to the public;
7. the Council provides recognition through an 'honoraria' payment to external members;
8. the Council provides a budget to the Audit Committee enable work to be undertaken;
9. the Audit Committee has a formal relationship with the Internal Auditor, meeting with them at least once a year ;
10. the membership of the Audit Committee is reviewed periodically – a three yearly review of membership is recommended; and
11. the Audit Committee undertakes self-evaluation on an annual basis

### SOURCE

*Australian National Audit Office: Public Sector Audit Committees Better Practice Guide 2005*  
*AUDIT COMMITTEES IN LOCAL GOVERNMENT DISCUSSION PAPER. LGAT Discussion Paper June 2008.*  
*NSW DLG Internal Audit: A Guidance Paper October 2008*

## Appendix F State of the Assets Reporting

### Objectives

1. To communicate service levels in a simple way that allows linkage to any appropriate level of technical service level reporting.
2. To enable aggregation of service level reporting at any level for asset categories within a council and nationally consistent reporting of asset service levels.

### Principles

1. Service levels need to be able to be consistently reported for all service levels, not just asset based services.
2. Service levels must be able to be consistently measured and reported and linked to output based metrics that can be verified and audited.
3. Confidence levels must be included on all service level reporting to inform decisions based on service level reporting
4. Service levels need to be based on verifiable performance indicators that measure performance against strategic objectives

### The Measures

1. Quality for non asset services. Condition for asset based services  
See community and Technical Levels of Service examples on following pages.
2. Service levels must be able to be consistently measured and reported and linked to output based metrics that can be verified and audited.

### SOURCE

*Asset Management Procedures Guide – JRA – Jeff Roorda July 2012*

State of the Assets Service Level Reporting – Community Service Levels				
LOS_OVR	© JRA	OVERVIEW	17 July 2012	V1



Asset Category	Water			Scenario	S2_V3				
<b>Water</b>	<b>CONDITION</b>	<b>NOW</b>			100%	<b>10 YEARS</b>			100%
		Confidence HIGH				Confidence HIGH			
		Good/Very Good	Fair	Poor/Very Poor		Good/Very Good	Fair	Poor/Very Poor	
		52%	31%	17%		32%	60%	8%	
	<b>FUNCTION</b>	<b>NOW</b>			100%	<b>10 YEARS</b>			100%
		Confidence HIGH				Confidence LOW			
		Good/Very Good	Fair	Poor/Very Poor		Good/Very Good	Fair	Poor/Very Poor	
		10%	85%	5%		10%	85%	5%	
	<b>CAPACITY</b>	<b>NOW</b>			100%	<b>10 YEARS</b>			100%
		Confidence HIGH				Confidence MODERATE			
		Good/Very Good	Fair	Poor/Very Poor		Good/Very Good	Fair	Poor/Very Poor	
		73%	10%	17%		73%	22%	5%	

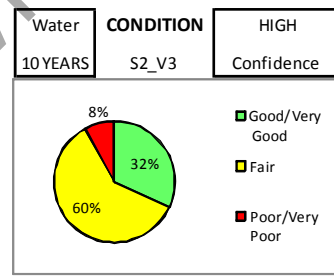
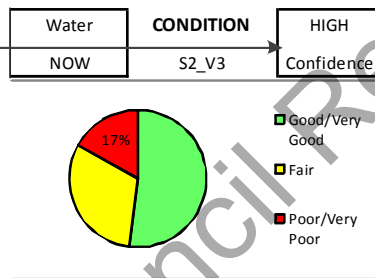
**CONDITION**  
Condition – 1 – 5 Scale using IIMM  
Aggregate by Renewal Cost

**FUNCTION** How well does asset meet service requirements? Eg Water is clean and clear

**CAPACITY / UTILISATION** Are assets under of over capacity or use Eg water pressure for reticulation, treatment plant capacity

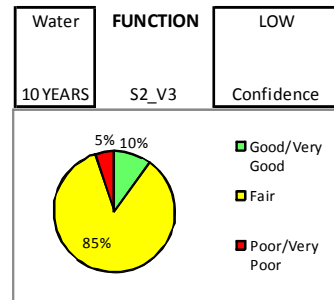
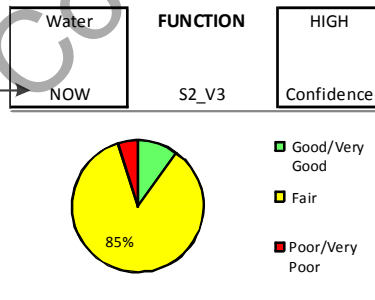
**Confidence Levels**

- LOW = Network level estimate based on professional judgement
- MODERATE = Low plus sample
- least 80% of assets by value

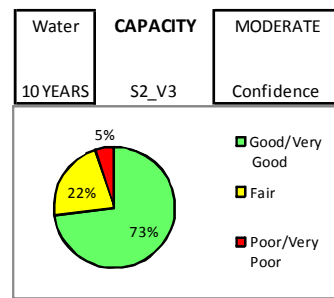
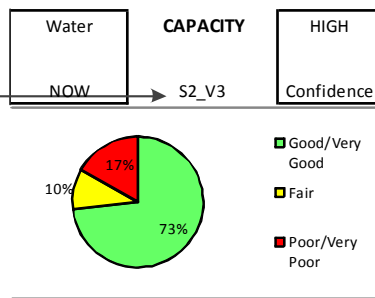


**NOW**  
This is the current service level

**10 YEARS** This is the achievable service level target with the funding available in the LTFP based on AMP



**Scenario**  
See GOV\_2 for scenario key





State of the Assets Service Level Reporting-Technical Service Levels

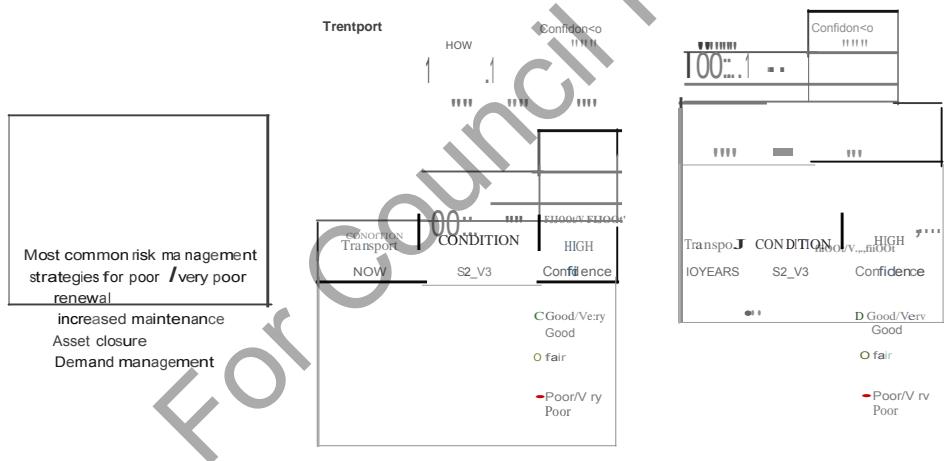
J1

LOS IR COND @ JRA ----- TRANSPORT - CONDITION QUALITY -----

Examples provided for Condition 4 (poor-likely to be 5 within 10 years) and Condition 5 (Very poor-see IIMMI)

Community Service level [ ]  
Technical Service Level

Transport	CONDITION Surface (AC/Spray Seal etc)	5 - Seal starting to break up potholes frequent	5-ROCOND- Environmental Cracking worse than maximum allowable for road hierarchy category. Seal no longer controlling pavement and subgrade moisture content. %of segment affected by ROCOND 90 distress types per road class
		5 - Seal not providing safe surface	5-ROCOND-Ravelling, Bleeding, edge breaks, defects worse than maximum allowable for road hierarchy category.%of segment affected by ROCOND 90 distress types per road class
		4- Likely to be at Condition 5 within 10 years	4-Likely to be at 5 within 10 year<. %of segment affected by ROCOND 90 distress types per road cla5s
	CONDITION Pavement Only apply to failed proportion of pavement (m2 or repair cost\$)	5- Pavement needs reconstruction and starting to break up potholes frequent	5 -Pavement needs reconstruction or major repair before reseal can be applied Structural Cracking,Deflection,Rutting worse than maximum allowable for road hierarchy category. %of segment affected by ROCOND 90 distress types per road class
		5- Pavement worse than maximum allowable roughness and is unsafe	Roughness per road class. NRM or IR/see Austroads Publication No. AGAMOSB/07
		4- Likely to be at 5 within 10 years	4 -likely to be at 5 within 10 years
	CONDITION Kerb Paths	5- Major structural failure	5 -IIMM 1-5 condition ratings
		5-Extent and severity of localised defects is high risk.	4-IIMM 1-5 condition ratings
		4- Likely to be at 5 within 10 years	4-IIMM 1-5 condition ratings



State of the Assets Service Level Reporting – Technical Service Levels			
LOS_TR_FN_CP	© JRA	TRANSPORT – FUNCTION & CAPACITY	17 July 2012 V1

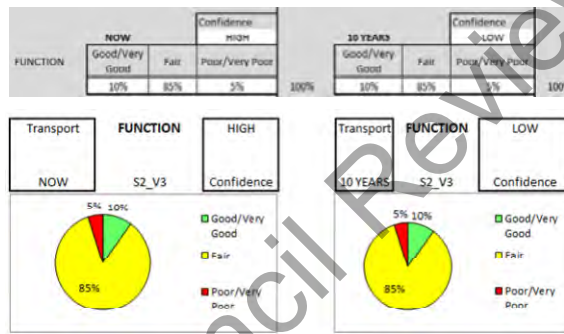


Examples provided for Condition 4 (poor – likely to be 5 within 10 years) and Condition 5 (Very poor – see IIMM)

Community Service Level
Technical Service Level

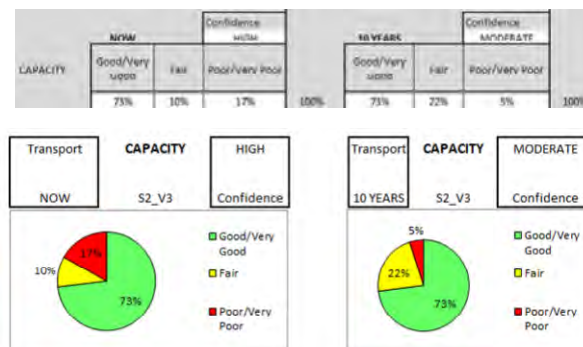
Transport	FUNCTION (apply to parent asset – complete road - pavement/seal/formation for a road with homogenous geometry and or hierarchy)	5 – Road not fit for purpose –eg large truck or buses on roads not suitable for large trucks or buses.	5 – Significant difference between actual road geometry and what is required eg horizontal and vertical alignment, width, structure. Creating major limitations on use and/or risks
		5 – Bridge with insufficient load capacity	5 – Significant difference between actual load limits and what is required creating major limitations on use and/or risks
		5 – Road geometry unsafe e.g accident black spots	5 – Significant defects in road geometry eg horizontal and vertical alignment, width, structure. Significant traffic accident history.
		5 – Transport infrastructure that significantly discriminates against disabled mobility	5 – Significant defects compared with agreed targets and standards.
		4 – Likely to be a 5 within 10 years as a result of changing use, demographics, legislation etc	4 – Likely to be a 5 within 10 years as a result of changing use, demographics, legislation etc

- Most common asset strategies:
- Upgrade expansion
  - Demand management



CAPACITY / UTILISATION (apply to parent asset – complete road - pavement/seal/formation for a road with homogenous geometry and or hierarchy)	5 – Major congestion with unacceptable average travel speeds during peak periods	5 – Average travel speeds during peak periods
	5 – Major over design with very low traffic levels for standard of infrastructure provided	5 – Road geometry and standard of construction greatly exceeds appropriate standard under accepted hierarchy. Eg long length of road with very low use
	4 – Likely to be at 5 within 10 years	4 – Likely to be at 5 within 10 years

- Most common asset strategies:
- Upgrade Expansion
  - Demand Management
  - Disposal (with consultation)



**Appendix G Skills, Training and Responsibility Matrixes**

For Council Review

### Core Skills & Knowledge Training Matrix

Skills & Knowledge Position	Financial Reporting	Infrastructure Financial Management	Long-Term Financial Planning	NAMS.Plus	Risk Management	Project Management	Contract Management	Inspector Training	Asbestos Management	Disability Access	Other	Other	Other	Other	Other
E.g. AM Coordinator	O	M	M	M	M	M	O								
E.g. Asset Accountant	M	M	M	O	O	O									

For Council Review

**Matrix Legend**  
**M** – Mandatory Training  
**O** – Optional Training

### Systems Training Matrix

Information Systems Position	Financial System	Technical AM System	Works Management System	Inspection Management System	NAMS.Plus	Geographical Information System (GIS)	Electronic Document Mgt System (EDMS)	Customer Action Request System (CARS)	Excel	Project Management System	External Reporting System	Other	Other	Other	Other
E.g. AM Coordinator	B	A	A	A	A	B	B	B	A	A	A				
E.g. Roads Works Supervisor	B	B	A	A	B	B	B	B		B					

For Council Review

**Matrix Legend**  
**A** – Advanced Training: Ability to create, edit, update and report on data and information.  
**B** – Basic Level Training: Ability to navigate, view and run standard reports





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# Long Term Financial Plan 2013-2023

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Berrigan Shire Council

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*Berrigan Shire 2023  
Resourcing Strategy*

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For Council Review



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For Council Review

## 1. INTRODUCTION

The Shire's *Long-term Financial Plan* (LTFP) 2013 – 2023 has been developed in accordance with the requirements of the NSW Local Government's Integrated Planning and Reporting Framework. Integrated Planning and Reporting describes how the Council will work toward the realisation of our community's Vision.

Integrated Planning and Reporting involves the development by the Council of a *Resourcing Strategy* 2013 – 2023. Of which, the *Long Term Financial Plan* 2013 – 2023 is a critical element together with the Council's *Asset Management Plans* and *Workforce Development Strategy* (2013 – 2019). These complementary and integrated strategies and plans describe how Council resources and activities contribute toward the planning, development, implementation and review of *Berrigan Shire 2023*.

Council's LTFP is used by Council to assess its capacity to deliver the Council activities and services described in its Community Strategic Plan *Berrigan Shire 2023*, 4 year *Delivery Program* 2013 – 2017 and our annual *Operating Plans*. It

- Improves Council transparency and accountability;
- Is an opportunity to identify early financial issues and likely longer term impacts;

## 2. PLAN DEVELOPMENT

The LTFP describes the financial basis of Council's short term, medium term and long term activities and is used to guide Council decision making on the sustainability of Council operations, planned actions, future project proposals and strategies.

- Reinforces how the Council's various plans come together;
- Measures Council's progress and the success of its financial planning; and
- Verifies Council's longer term financial sustainability.

Covering a 10 year period the LTFP will be updated annually and substantially reviewed once every four years as part of the review of our Community Strategic Plan.

The LTFP is not a series of complex financial statements and spreadsheets. Moreover, it has been developed recognising that residents, local business and other stakeholders do not necessarily need the complex financial information used by Council Officers. As the Council's principal financial planning document it includes

- Projected income and expenditure, balance sheet and cash flow statements.
- The assumptions used in planning Council services and the factors that influence demand.
- How we will monitor and report upon our financial performance.
- A sensitivity analysis and financial models that test 'what if' financial scenarios.

*Berrigan Shire 2023* is the Shire's long term plan; the 2013 – 2017 *Delivery Program* is a medium term plan; whereas Council's Annual *Operating Plans* describing current Council operations, project proposals and strategies is a short term plan.

The LTFP is the tool used by Council to model or 'test' the long term, medium term and or short term financial impact of Council activities, change in service levels and Council programs. It discusses the financial implications of core Council activities and consolidates these as projected income and expenditure, balance sheet and cash flow statements.

The sustainability of the Council's 10-year financial position and hence the validity of this LTFP is based on there being no change to existing policy. As part of the *Long Term Financial Plan's* development varying

scenarios have been modelled. The implications of subsequent gaps in projected expenditure and projected income and their service delivery implications are described together with the action most likely to be taken should there be significant or material 'change' in projected income or expenditure.

The Key Financial Indicators described in Council's *Financial Strategy* 2013 (Appendix 5) will be used to report on the effectiveness of the LTFP in coordinating and monitoring the financial sustainability of Council's operations and contribution to the realisation of *Berrigan Shire* 2023 Strategic Outcomes.

## Financial Strategies

The Council's *Financial Strategy* 2012 adopted by Council at its Ordinary Council Meeting on 15 February 2012 identifies three key objectives:

1. Financial sustainability
2. Cost effective maintenance of infrastructure service levels
3. Financial capacity and freedom

## Actions

To achieve these objectives Council will:

1	Prepare and review annually its Long Term Financial Plan with the aim of achieving the financial objectives identified in this strategy.
2	Prepare and review its Asset Management Strategy and its Asset Management Plans for the Council's major infrastructure assets annually as part of annual budget preparation.
3	Prepare Capital Expenditure Reviews, including an assessment of lifecycle costs, for all new and/or upgraded assets – with the exception of upgrades of roads, water mains and sewer mains.
4	Formalise the Council's existing preference to put money aside for future capital works, rather than borrow.
5	Prioritise the renewal of existing assets over the development and delivery of new services.
6	Maintain the existing Investment Policy settings prioritising preservation of capital over investment return.
7	Resist the pressure to fund services that are the responsibility of other levels of government.
8	Retain control of urban water supply and sewer services.
9	Recognise that funding for renewal and upgrading of sport, recreation and cultural infrastructure requires a combination of Council funding, community support and some contribution from other levels of government.
10	Retire existing debt in line with existing loan repayment schedules. Once paid, quarantine the repayment stream freed up to fund future capital renewal projects.

11	<p>Implement a Borrowing Policy that allows the Council to borrow only for the development of infrastructure where</p> <ul style="list-style-type: none"> <li>○ There is an urgent need for the asset in the short term, or</li> <li>○ It is most cost-effective to construct the asset in the short term (as opposed to waiting until sufficient on-hand funds are available), and</li> <li>○ The Council has access to a funding stream to meet its debt obligations without compromising its other activities.</li> </ul>
12	Continue to actively recover outstanding rates debt as identified in the Council's Revenue Policy.
13	Set utility charges for water supply, sewer and waste management services at a level that delivers a commercial return on those assets.
14	Seek methods of achieving a return (or at least minimise ratepayer subsidy) on commercial assets and activities such as the Finley Saleyards, Tocumwal Caravan Park, Tocumwal Airfield and Tocumwal Visitor Information Centre.
15	Encourage and support the existing model of community provision of sport, recreation and cultural infrastructure.
16	Actively lobby the State and Federal Governments to retain existing grant funding levels for road maintenance and upgrades. Seek the introduction of a funding program for community infrastructure equivalent to the Roads to Recovery program
17	Consider seeking a Special Rates Variation where there is a clearly identified demand for new or significantly improved service levels.

### 3. ASSUMPTIONS

A successful Community Strategic Plan reflects community aspirations (vision) and the steps that residents, business, and government will take to achieve their vision.

The LTFP is informed by the Council's *Financial Strategy* 2012 (Appendix 5) analysis of the political, social, economic and environmental assumptions that informed *Berrigan Shire 2023: Community Strategic Plan*. Namely

- 1) **Policy context:** - That all levels of government are involved in the development of strategic plans that look at the next 10 years and beyond and that these plans consider:
  - Population change, growth and decline.
  - The changing social, economic and environmental expectations and needs of the people who live and work in our communities.
- 2) **Challenges and Opportunities:** which include
  - a) Ageing Population
  - b) Cost of maintaining, developing and operating Council and community owned facilities and services
  - c) Economic forecasts and likely impact on Council operations and service delivery

### Service Delivery

*Berrigan Shire 2023* did not identify any significant issues that would impact on the range and type of services delivered by Council. Therefore the Shire intends no change to the services it provides or it delivers on behalf of external funding bodies. The base scenario forecasts (Appendices 1- 4) assumes no significant change in service levels or service user behaviour – rates of use, operating costs, user capacity to pay or legislation governing facility or service delivery.

### Rate pegging

The LTFP base scenario assumes that there will be no significant increase in the total amount of Ordinary rates raised and that future Ordinary rate increases will be the maximum permissible amount allowed by the Independent Pricing and Regulatory Tribunal (IPART). In 2012/13 IPART determined a 3.7% increase in the Local Government Cost Index<sup>1</sup> and deducted a 0.2% productivity factor and 0.1% of the carbon advance – setting the rate peg at 3.4%. For the LTFP base scenario the figure (3.4%) has been smoothed to 2.5 %

### Major planned expenditure

In accordance with the Council's *Financial Strategy 2012 – Borrowing Policy*, major works identified in Asset Plans will not be scheduled and included as a forward commitment unless:

- There is an urgent need for the asset in the short term, or
- It is most cost-effective to construct the asset in the short term (as opposed to waiting until sufficient on-hand funds are available), and

- The Council has access to a funding stream to meet its debt obligations without compromising its other activities.

The base scenario included in this LTFP does not include additional and major planned expenditure.

## 4. REVENUE FORECASTS

The major sources of revenue for Council are:

1. Rates and Annual Charges
2. User Charges and Fees
3. Interest and Investment Revenues
4. Other Revenues
5. Grants and contributions provided for Operating Purposes
6. Grants and contributions provided for Capital Purposes

Figure 1 shows the breakdown on Council's 2012/13 revenues and gives an indication of Council's reliance on the various revenue streams. Whereas Table 1 summarises the percentage change in income projected across revenue streams.

Council does not envision that there will be significant change in the source or percentage of Council's revenue across revenue streams.

Population profiling and environmental scans, undertaken as part of the development of *Berrigan Shire 2023*, further supports the view that there will be and should be no significant change in this regard.

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<sup>1</sup> Local Government Cost Index: measures the increase in costs for items such as wages and fuel used by Councils to provide services

Figure 1: Berrigan Shire Council Revenue 2012/13 (projected)

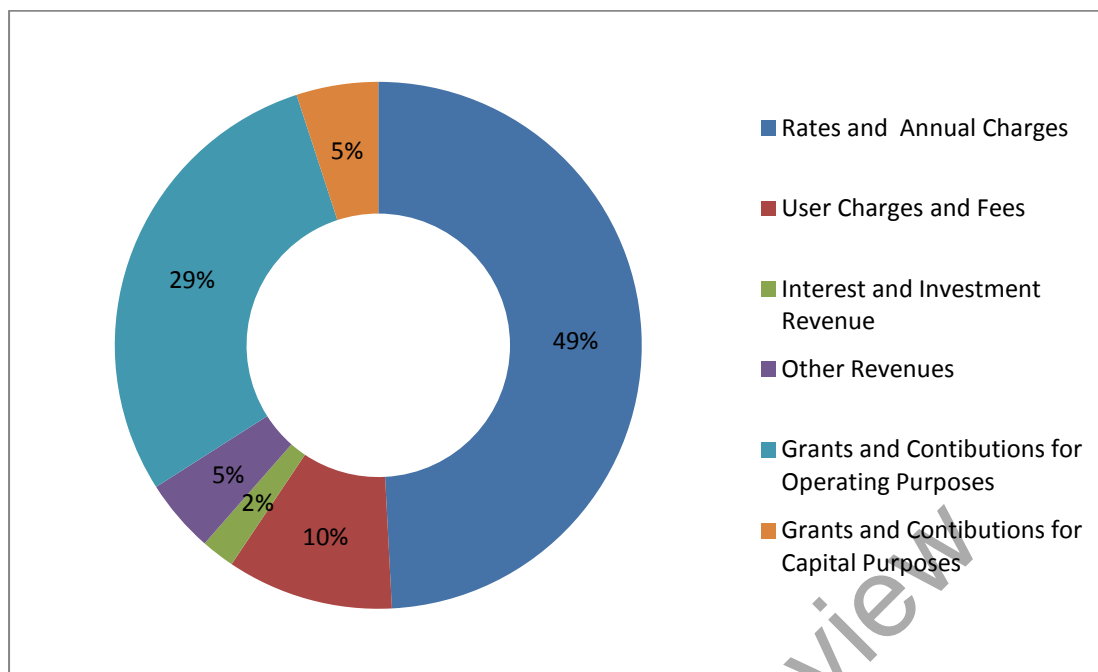


Table 1: Berrigan Shire Council Projected % Change in Global Income 2013 – 2023 (Base Scenario)

	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
<b>Operating Income</b>										
Rates - Ordinary	3.62%	2.01%	1.76%	2.11%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Rates - Special	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Rates - Special Variation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Annual Charges	10.56%	2.26%	2.31%	2.38%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
User Charges - Specific	-15.44%	1.03%	1.33%	1.36%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Fees & Charges - Statutory & Regulatory	1.82%	-0.56%	0.59%	-0.59%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Fees & Charges - Other	-31.31%	0.00%	0.00%	2.62%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Interest & Investment Revenues - o/s Rates & Annual Charges	45.77%	-0.53%	-0.53%	-1.33%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%

	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
Interest & Investment Revenues - Investments	33.33%	0.00%	0.00%	0.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Interest & Investment Revenues - Other	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Other Revenues	-28.9%	-2.27%	0.69%	0.92%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Operating Grants - General Purpose (Untied)	107.5%	2.52%	2.56%	2.54%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Operating Grants - Specific Purpose	5.89%	0.86%	1.92%	0.30%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Operating Contributions - General Purpose (Untied)	-100%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

#### 4.1 Rates and Annual Charges

Council reviews its Rates and Annual Charges Policy each year cognisant of legislative requirements, projected and upcoming change in the number of rating assessments, planned developments and the adequacy of its current schedule of annual charges. The LTFP base scenario assumes the Council will take up the entire amount of the 2013/14 rate peg permissible increase as set by IPART.

A copy of Council's Rates and Annual Charges Policy is included as an Appendix to the Council's Annual Operating Plan.

#### 4.2 User Charges and Fees

Council also reviews annually its schedule of User Charges and Fees and includes this as an Appendix to the Shire's Annual Operating Plan. The Schedule describes:

- The activity or function
- The title of the fee/charge
- Absorbed cost of the service
- Public/ Private good
- Community Service Obligation
- Council's Pricing Policy (% cost recovery);
- The fee or cost to be levied/ GST treatment

The LTFP's base scenario also assumes (Table 1) that User Charges and Fees will change by -15.4% (2013/14) and by 2.50% in 2017 – 2023.

### 4.3 Interest and Investments and Other Revenues

Council's *Financial Strategy 2012* (Appendix 5) notes that in accordance with the Shire Council's existing Investment Policy settings [Council] will prioritise preservation of capital over investment return. This is reflected in the conservative projection of 3.00% change in revenue for Council investments 2017 – 2023.

Moreover, in accordance with the Shire's Investment Policy and as part of the Shire Council's quarterly review of the Shire's investment returns material changes will be reflected in subsequent reviews and iterations of the LTFP.

### 4.4 Other Revenues

Council's Other Revenues are derived from assets used or leased for commercial purposes which include:

- Tocumwal Caravan Park
- Tocumwal Aerodrome
- Hire of Council Plant; and
- Lease arrangements related to Council property

Table 1 notes that the projected change in Other Revenue used for the base scenario is 2.50% for the period 2017 – 2023

### 4.5 Grants - Operating & Capital

Operating and Capital Grants make up a significant proportion of the Council's income. The nature, amount and timing of these grants are not generally in the control of the Council and as such assumptions need to be made about future years. In general, the base case assumes that unless specific information is at hand, recurring grant programs will continue in a similar manner as in the recent past.

The LTFP base case assumes that Financial Assistance Grants and Rural Local Road grants will increase by **3.0% per year**. The Council considers that this is a conservative position given that these grants have increased by more than 3.0% in nine of the past ten years. Roads to Recovery grants have been included at known levels for the remainder of the program. The base case makes an assumption that Roads to Recovery will continue in some form after the end of the current program, providing a comparative level of funding until 2023. A similar assumption has been made regarding grant funding from Roads and Maritime Services for the Block Grant and the REPAIR program. The Council has taken a conservative position regarding funding likely to be due under the *Natural Disaster Relief and Recovery Assistance* program.

Capital grants have been included where specifically known and agreements have been reached. Where appropriate a matching contribution from the Council has been included. The base case scenario does not include any funding for future infrastructure upgrades over and above the grants specifically identified above.

### 4.6 Net gain from disposal of assets

The LTFP assumes that the Council will not dispose of any significant assets over the life of the plan. The Council will routinely continue to trade plant and equipment and the LTFP assumes that this will be generally be on a cost recovery basis and no significant gain will be made.



## 5. EXPENDITURE FORECASTS

The LTFP in addition to considering the implications of forecast revenues also reviews planned expenditures based on the contribution of Council operations to *Berrigan Shire 2023* strategic objectives and Council's Resourcing Strategy requirements. As previously mentioned, *Berrigan Shire 2023* and Council's response to the challenges faced by its community rely not on the development of new services and or a substantive increase in service levels but on ensuring that Council assets and resources continue to be focused on:

- Financial Sustainability
- Investment in the maintenance and further development of the Shire's critical physical infrastructure: levees, roads, stormwater, water supply, sewer and waste management facilities – Life cycle cost Asset Management and Planning
- Planning for an Ageing population ; and
- Engaging our communities in the implementation of *Berrigan Shire 2023*

Table 2 describes the % change in expenditure by type used in the development of the LTFP base scenario the basis of this LTFP.

**Table 2: Berrigan Shire Council Projected % Change in Global Expenditure 2012 – 2022 (Base Scenario)**

	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
<b>Operating Expenditure</b>										
<b>Employee Costs - Salaries</b>	4.50%	3.21%	3.20%	3.22%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
<b>Employee Costs - Casual Wages</b>	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Employee Costs - Superannuation</b>	-13.6%	3.26%	3.25%	3.26%	4.76%	4.54%	4.34%	3.00%	3.00%	3.00%
<b>Employee Costs - Workers Comp</b>	10.55%	3.23%	3.24%	3.62%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
<b>Employee Costs - Other</b>	9.14%	5.43%	4.16%	3.92%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
<b>Employee Costs - Capitalised</b>	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Borrowing Costs - Interest on Loans</b>	-20.32%	-27.31%	-39.90%	-71.62%	-100%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Borrowing Costs - Interest on Finance Leases</b>	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Borrowing Costs - Other</b>	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Borrowing Costs - Capitalised</b>	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
<b>Materials &amp; Contracts - Raw Materials &amp; Consumables</b>	-78.97%	44.2%	44.56%	16.0%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
<b>Materials &amp; Contracts - Contracts</b>	-8.34%	-0.11%	3.91%	3.93%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
<b>Materials &amp; Contracts - Legal Expenses</b>	-2.63%	-4.05%	4.23%	0.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
<b>Materials &amp; Contracts - Other</b>	-6.00%	2.02%	2.46%	2.45%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
<b>Materials &amp; Contracts - Capitalised</b>	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Depreciation - IPP&amp;E</b>	2.72%	2.68%	2.69%	2.70%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
<b>Amortisation - Intangible Assets</b>	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Depreciation &amp; Amortisation - Capitalised</b>	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Other Expenses - Insurance</b>	2.29%	3.73%	2.91%	2.82%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
<b>Other Expenses - Utilities</b>	2.44%	3.73%	2.91%	2.82%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
<b>Other Expenses - Other</b>	-21.09%	3.81%	-3.94%	6.81%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
<b>Net Losses from Disposal of Assets</b>	0.00%	0.00%	0.00%	-100%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
<b>Loss on Share of Interest in JV's &amp; Associated Entities</b>	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

## 5.1 On-going Commitments

Much of Council's expenditure is regular and ongoing. Council's *Resourcing Strategy – Asset Management Plans and Workforce Development Plan* provide detailed information about the extent of the services and resources controlled and needed to maintain service levels and Council's ongoing commitments.

Scheduled review of the Shire's Asset Management Plan's and the effectiveness of its Workforce Management Plan during the life of Council's 4-year *Delivery Program* embeds ongoing monitoring and review of Council's ongoing commitments ensuring that any changes can be anticipated and expenditure forecasts varied at subsequent reviews of the LTFP.

### 5.1.1 Employee Costs

The Shire Council's *Workforce Management Plan 2013 – 2017* an element of Council's *Resourcing Strategy 2013 – 2023* assumes no change in the base skills, knowledge and competency profile of the Shire's workforce and was developed from a

- Comprehensive analysis of the Shire's Community Strategic Plan *Berrigan Shire 2023*;
- Summary profile of the Shire's workforce<sup>1</sup>; and
- A survey of Council staff

Therefore in developing LTFP no provision has been made for an increase in staffing costs other than those that could be reasonably expected. Taking into account anticipated wage and salary increases and the likelihood of long-term staff retiring. This has been factored into the (Table 2) base scenario 4.5 % changed described for employee costs 2013 and 3.0% change forecast 2017 – 2023.

### 5.1.2 Borrowing Costs

The Council currently has three significant outstanding loans as summarised in the table below:

Purpose	Amount \$	Term	Rate	Annual repayments \$	DUE	Lender
Barooga Drainage	597,000	10 y	6.940%	83,817	Dec 2015	BSC Sewer
Finley Reservoir	1,000,000	10 y	6.770%	137,973	Mar 2017	Commonwealth Bank
Tocumwal Drainage	600,000	10 y	6.940%	84,204	July 2016	BSC Sewer

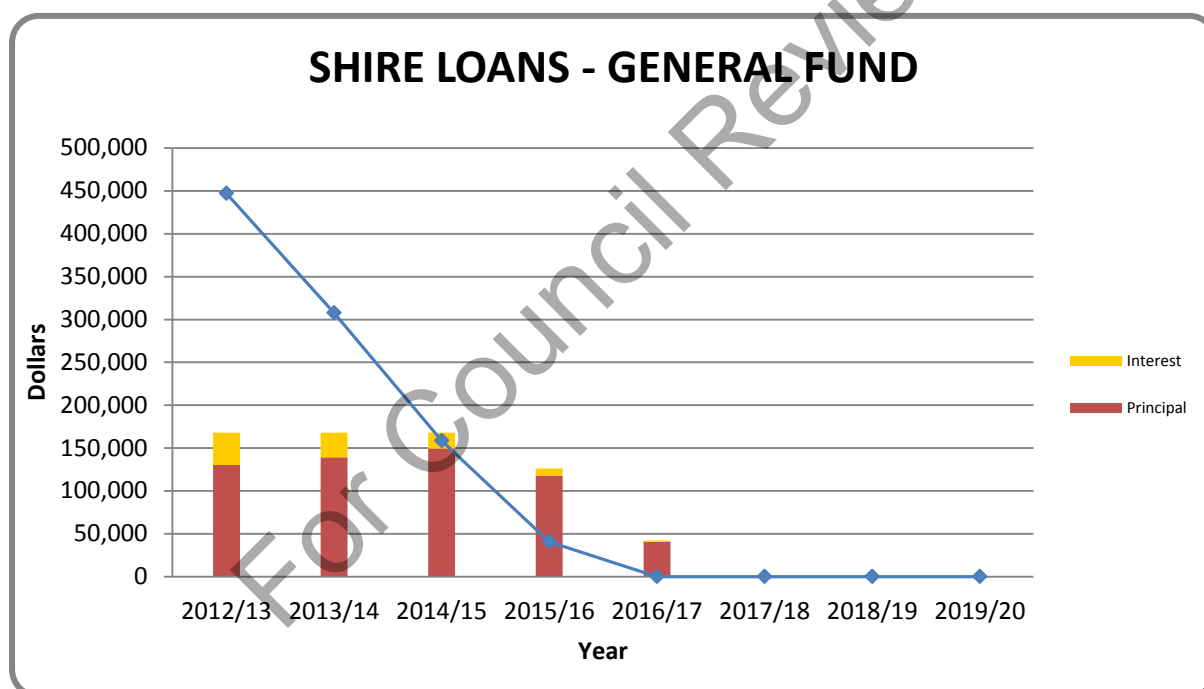
Based on the existing loan program, the Council's total outstanding principal debt liability is:

FUND	30 JUNE 2014 \$	30 JUNE 2015 \$	30 JUNE 2016 \$	30 JUNE 2017
General	307,735	158,526	40,690	0
Water	354,726	237,186	111,493	0
Sewer	0	0	0	0
<b>Sub Total</b>	<b>662,461</b>	<b>395,712</b>	<b>152,183</b>	<b>0</b>
<b>Less Internal Borrowing</b>	<b>(307,735)</b>	<b>(158,526)</b>	<b>(40,690)</b>	<b>0</b>
<b>TOTAL</b>	<b>354,726</b>	<b>237,186</b>	<b>111,493</b>	<b>0</b>

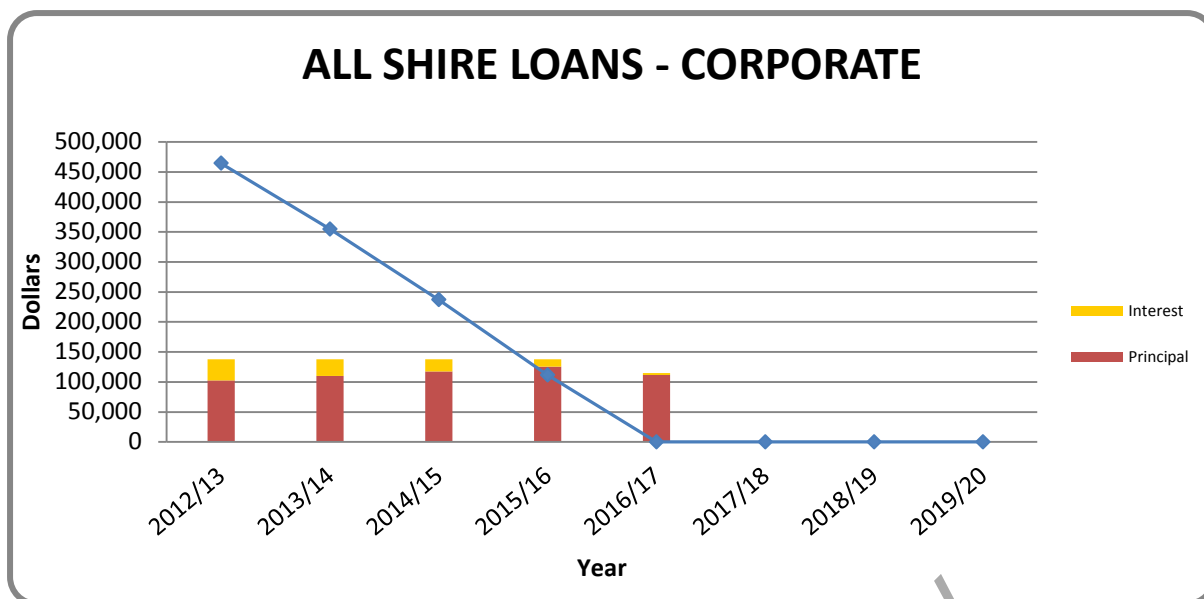
Total repayments of principal and interest are as follows:

FUND	2013 / 2014 \$	2014 / 2015 \$	2015 / 2016 \$	2016 / 2017 \$
General	168,021	168,021	126,113	42,102
Water	137,973	137,973	137,973	114,977
Sewer	0	0	0	0
<b>Sub Total</b>	<b>305,994</b>	<b>305,994</b>	<b>264,086</b>	<b>157,079</b>
<b>Less Internal Borrowing</b>	<b>(168,021)</b>	<b>(168,021)</b>	<b>(126,113)</b>	<b>(42,102)</b>
<b>TOTAL</b>	<b>137,973</b>	<b>137,973</b>	<b>137,973</b>	<b>114,977</b>

The following chart details the Council's total General Fund borrowings and repayments, therefore does not include the internal loan from the sewerage fund to drainage.



The second chart (over the page) shows total Council borrowings. This chart demonstrates the reduction in the Council's general fund borrowings over the next 10 years. This excludes Water and Sewer fund borrowings. In 2013/14 the Council continues to pay down the two internal loans for drainage works in Barooga and Tocumwal. Both loans are expected to be repaid in full by 2016/17.



This chart shows Council's loans as a corporate entity. It includes funds borrowed by the Water and Sewer funds and excludes the internal loans described above. The only external loan held by Council is for the Finley Water Reservoir, which is due to be repaid in full in 2016/17.

The Council's *Financial Strategy* states that Council will

*Implement a Borrowing Policy that allows the Council to borrow only for the development of infrastructure where*

- a) *There is an urgent need for the asset in the short term, or*
- b) *It is most cost-effective to construct the asset in the short term (as opposed to waiting until sufficient on-hand funds are available), and*
- c) *The Council has access to a funding stream to meet its debt obligations without compromising its other activities*

As such, no additional borrowings have been proposed over the life of this LTFP. The Council will be entirely free of long term debt by 2016/17.

### 5.1.3 Materials and Contracts

The Council has not identified significant changes in this area over the term of the LTFP. There has been an identified program to upgrade the Council's information technology and financial management systems in 2014/15 which have been funded from existing funds.

### 5.1.4 Depreciation

This LTFP has included depreciation determined from the Council's existing asset management system and its Asset Management Plans. Where new assets have been proposed, depreciation for those amounts has been included in this report. Depreciation is determined in line with the Council's asset accounting policy as identified in Note 1 to its Annual Financial Statements.

### 5.1.5 Other Expenses

The LTFP base case proposes that the expenses in this category will increase in general terms by around 3% per year from 2017 - 2023. The exception is electricity which IPART advice is likely to increase by over 10% in each of the next three financial years. The Council does not expect any significant expansion of expenditure in this area. While not included in the LTFP base case, the Council has considered the possibility of additional support for the volunteer committees managing some of the Council's recreation and cultural infrastructure such as public halls and recreation reserves. Items such as contributions to Central Murray County Council, NSW Fire & Rescue and NSW Rural Fire Service have been included at historic levels and inflated in the absence of more specific advice.

## 6. ASSET MANAGEMENT

Council's *Asset Management Strategy* specifies what is required to maintain and develop Council's asset management capability and meet its objectives. While, its asset management plans identify service levels and the condition of assets and the likely cost of asset maintenance and development.

The costs resulting from Council's Asset Management Plan are included in the LTFP as capital costs for new assets, renewals, rehabilitation and non-capital expenditure for costs related to maintenance, Council operating costs and depreciation.

Asset related expenditure identified in the Asset Management Plan is being incorporated into the LTFP. Moreover, subsequent reviews of the LTFP will factor in greater detail on planned and forecast expenditure as the Council strengthens its Asset Management capacity through exploration of:

- More efficient use and operation of assets
- Demand management
- Asset rationalisation and review of asset growth requests

- Low cost strategies over high cost strategies
- Re-evaluation of service levels and standards

The Council already incorporates into its Asset Management and Planning:

- Forward provision for renewal by reducing its reliance on debt
- Creating and funding its renewal reserves
- Conducting capital reviews for new and existing projects

## 7. PERFORMANCE MEASURES

The Council's *Financial Strategy* (Appendix 5) outlines the key performance indicators (KPIs) that will be used to measure Council's financial performance and the financial sustainability of its Delivery Program and ongoing operations. These include:

- Operating Surplus and Operating Surplus ratio;
- Net Liability and Net Liability ratio;
- Asset Sustainability ratio; and
- Asset Consumption ratio.

Council will review and report on its progress against these Key Performance Indicators on an annual basis.

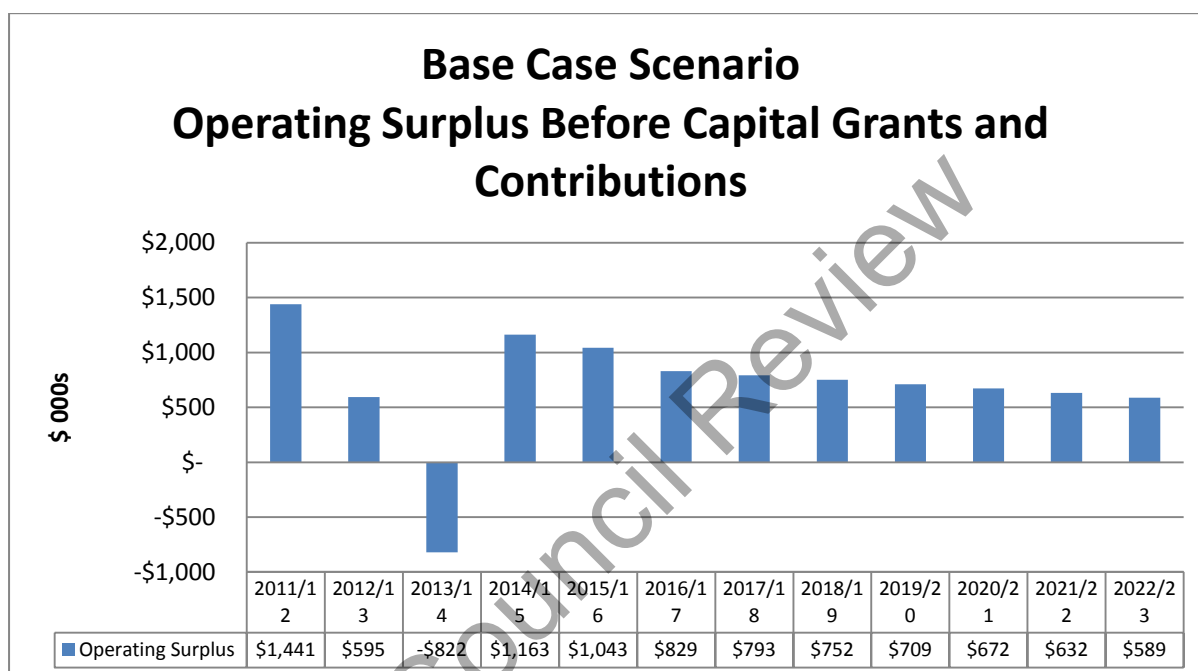
## 8. MODELLING

### Base Case Scenario:

The base case scenario Appendices 1 -4 is the foundation of Council's 4 – year Delivery Program.

**Income statement:** The operating surplus before capital grants and contributions is forecast to remain steady at around \$1.0m until 2015/16 until slowly declining to \$0.6m by 2022/23. This is as a result of expenses expected to increase at a faster rate than the Council's major income sources – general rates and Financial Assistance Grant.

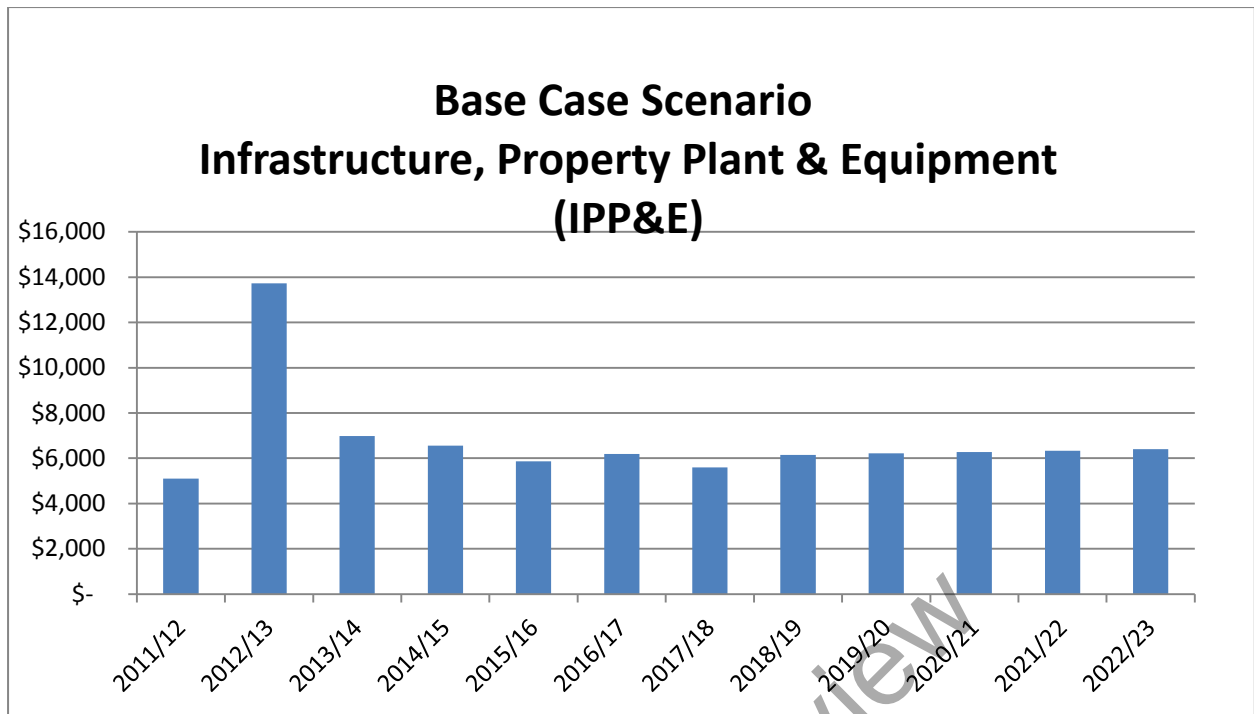
No new income streams are anticipated and growth in rateable properties is not expected to be significant. While the forecast surpluses are welcome, they are vulnerable to factors outside the Council's control such as slowdowns in income growth in the Financial Assistance Grant and a tightening of the rate peg.



**Balance Sheet and Cash Flow Statement:**

Council's cash and investments are forecast to increase over the ten year life of this plan – from \$12.0m in June 2013 – following a scheduled \$13.7m of capital works in 2012/13 - to \$19.9m in June 2023. This increase is forecast with the Council's capital works program remaining

within the bounds of \$6.5m to \$7.5m per annum – in line with the existing program. This should allow the Council to meet its asset management funding obligations provided the Council does not significantly improve existing service levels.



One trend that does need watching is the decline in the Council's unrestricted cash. The Council's externally restricted cash – in general its water and sewer funds – increases from around \$7.3 in 2013 to \$11.0m in 2023. In contrast, unrestricted cash falls from \$7.6m to \$4.9m over the same period with a drastic decline in 2012/13 in the unlikely case that the Council completes its \$13.7m infrastructure program in this year. While this is acceptable over the life of this plan, measures will need to be put in place between now and 2023 to raise sufficient revenue to maintain adequate working capital and unrestricted cash to undertake new capital projects as desired.

## 9. SENSITIVITY ANALYSIS

The Council's major financial vulnerability is its lack of control over its main revenue streams – namely ordinary rate revenue and the Financial Assistance Grant.

Council has also modelled (Appendix 6) two alternate scenarios to the base case scenario.

The first alternate scenario shows the impact of an increase in the Council's permissible income to 3% per annum over the rate cap in 2013/14.

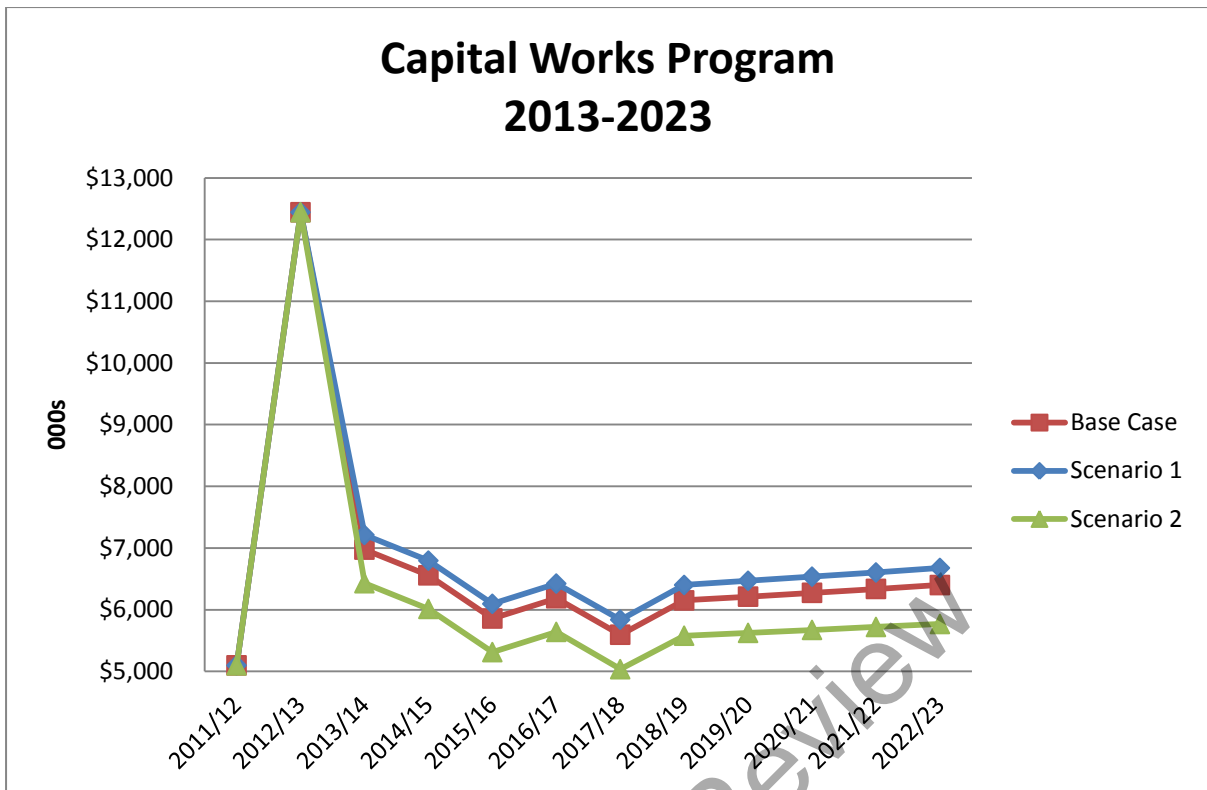
The additional rate revenue generated in each year over the base case scenario allows the Council to conduct an additional \$250,000 in capital works each year (\$2.5m over the ten years until 2023). This one-off increase allows

the Council over the 10 year life of this plan to cut into its infrastructure backlog

The second alternate scenario shows the reverse of Scenario 1 – i.e. the Council does not take up any rate increase in 2013/14.

In this scenario, while the Council continues to make very small – and declining – operating surpluses, it is unable to maintain its capital expenditure program over the 10 year life of the plan. Under this scenario, the Council has an 8m shortfall in its capital works program as against the Base Case Scenario.





**APPENDICIES**

For Council Review



INCOME STATEMENT - CONSOLIDATED Scenario: Base Case	Actuals	Current Year	Projected Years									
	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	170	1,045	1,432	1,318	1,140	1,053	917	863	800	742	673	602
Net Operating Result before Grants and Contributions provided for												
Capital Purposes	(402)	(758)	989	1,064	875	863	692	655	608	567	515	469

For Council Review



BALANCE SHEET - CONSOLIDATED Scenario: Base Case	Actuals	Current Year	Projected Years									
	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24
<b>Bank Overdraft</b>	-	-	-	-	-	-	-	-	-	-	-	-
<b>Payables</b>	1,270	1,691	1,598	1,607	1,664	1,700	1,747	1,792	1,843	1,891	1,944	2,004
<b>Borrowings</b>	110	118	293	246	143	151	161	171	181	192	204	107
<b>Provisions</b>	2,099	2,101	2,101	2,101	2,101	2,101	2,101	2,101	2,101	2,101	2,101	2,101
<b>Liabilities associated with assets classified as "held for sale"</b>	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Current Liabilities</b>	3,479	3,910	3,993	3,954	3,907	3,952	4,009	4,064	4,125	4,185	4,249	4,212
<b>Non-Current Liabilities</b>												
<b>Payables</b>	-	-	-	-	-	-	-	-	-	-	-	-
<b>Borrowings</b>	355	237	1,555	1,309	1,166	1,015	854	684	503	311	107	0
<b>Provisions</b>	268	266	266	266	266	266	266	266	266	266	266	266
<b>Investments Accounted for using the equity method</b>	-	-	-	-	-	-	-	-	-	-	-	-
<b>Liabilities associated with assets classified as "held for sale"</b>	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Liabilities</b>	623	503	1,820	1,575	1,432	1,281	1,120	950	769	576	372	266
<b>TOTAL LIABILITIES</b>	<b>4,102</b>	<b>4,413</b>	<b>5,813</b>	<b>5,528</b>	<b>5,339</b>	<b>5,233</b>	<b>5,129</b>	<b>5,014</b>	<b>4,893</b>	<b>4,761</b>	<b>4,622</b>	<b>4,478</b>
<b>Net Assets</b>	<b>199,902</b>	<b>200,947</b>	<b>202,379</b>	<b>203,696</b>	<b>204,837</b>	<b>205,890</b>	<b>206,807</b>	<b>207,670</b>	<b>208,470</b>	<b>209,212</b>	<b>209,886</b>	<b>210,487</b>
<b>EQUITY</b>												
<b>Retained Earnings</b>	92,404	93,449	94,881	96,198	97,339	98,392	99,309	100,172	100,972	101,714	102,388	102,989
<b>Revaluation Reserves</b>	107,498	107,498	107,498	107,498	107,498	107,498	107,498	107,498	107,498	107,498	107,498	107,498
<b>Council Equity Interest</b>	199,902	200,947	202,379	203,696	204,837	205,890	206,807	207,670	208,470	209,212	209,886	210,487
<b>Minority Equity Interest</b>	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Equity</b>	<b>199,902</b>	<b>200,947</b>	<b>202,379</b>	<b>203,696</b>	<b>204,837</b>	<b>205,890</b>	<b>206,807</b>	<b>207,670</b>	<b>208,470</b>	<b>209,212</b>	<b>209,886</b>	<b>210,487</b>



CASH FLOW STATEMENT - CONSOLIDATED Scenario: Base Case	Actuals	Current Year	Projected Years									
	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	-	(300)	(450)	(647)	(650)	(966)	(1,300)	(1,400)	(1,600)	(1,500)	(1,068)	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	(5,448)	(11,132)	(7,825)	(7,183)	(6,205)	(6,420)	(4,841)	(4,970)	(7,295)	(5,230)	(6,607)	(5,075)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	(5,226)	(5,476)	(7,920)	(7,364)	(6,504)	(6,986)	(5,597)	(5,894)	(8,431)	(6,161)	(7,176)	(4,809)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	-	1,630	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	(103)	(110)	(178)	(252)	(246)	(143)	(151)	(161)	(171)	(181)	(192)	(204)
Repayment of Finance Lease Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	(103)	(110)	1,452	(252)	(246)	(143)	(151)	(161)	(171)	(181)	(192)	(204)
Net Increase/(Decrease) in Cash & Cash Equivalents	457	439	246	(876)	(30)	(346)	1,062	873	(1,551)	840	(33)	2,423



<b>CASH FLOW STATEMENT - CONSOLIDATED Scenario: Base Case</b>	<b>Actuals</b>	<b>Current Year</b>	<b>Projected Years</b>									
	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24
<b>plus: Cash, Cash Equivalents &amp; Investments - beginning of year</b>	1,332	1,789	2,228	2,474	1,598	1,569	1,223	2,285	3,158	1,607	2,447	2,413
<b>Cash &amp; Cash Equivalents - end of the year</b>	<b>1,789</b>	<b>2,228</b>	<b>2,474</b>	<b>1,598</b>	<b>1,569</b>	<b>1,223</b>	<b>2,285</b>	<b>3,158</b>	<b>1,607</b>	<b>2,447</b>	<b>2,413</b>	<b>4,837</b>
<b>Cash &amp; Cash Equivalents - end of the year</b>	1,789	2,228	2,474	1,598	1,569	1,223	2,285	3,158	1,607	2,447	2,413	4,837
<b>Investments - end of the year</b>	16,000	11,151	11,551	12,199	12,849	13,814	14,914	16,064	17,464	18,714	19,583	19,583
<b>Cash, Cash Equivalents &amp; Investments - end of the year</b>	<b>17,789</b>	<b>13,379</b>	<b>14,025</b>	<b>13,797</b>	<b>14,418</b>	<b>15,037</b>	<b>17,199</b>	<b>19,222</b>	<b>19,071</b>	<b>21,161</b>	<b>21,996</b>	<b>24,419</b>
<b>Representing:</b>												
<b>- External Restrictions</b>	8,421	8,352	8,634	9,055	9,469	9,917	10,917	11,820	10,627	11,792	12,861	14,116
<b>- Internal Restrictitons</b>	2,089	2,609	2,785	2,779	2,966	3,108	3,438	3,654	4,246	4,651	5,141	5,795
<b>- Unrestricted</b>	7,279	2,418	2,607	1,963	1,983	2,012	2,845	3,748	4,198	4,718	3,994	4,508
	<b>17,789</b>	<b>13,379</b>	<b>14,025</b>	<b>13,797</b>	<b>14,418</b>	<b>15,037</b>	<b>17,199</b>	<b>19,222</b>	<b>19,071</b>	<b>21,161</b>	<b>21,996</b>	<b>24,419</b>

## Appendix 4 – Base Case Projected Key Performance Indicators

Berrigan Shire Council															
10 Year Financial Plan for the Years ending 30 June 2023															
FINANCIAL PERFORMANCE INDICATORS															
Scenario: Base Case	Past Years				urrent Year	Projected Years									
	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
Unrestricted Current Ratio	3.21	3.69	3.96	4.19	1.88	1.44	1.34	1.48	1.52	1.77	2.01	2.26	2.51	2.77	3.03
Debt Service Ratio	1.61%	1.01%	0.96%	0.83%	0.84%	0.96%	0.83%	0.82%	0.67%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Rates & Annual Charges Coverage Ratio	35.30%	42.30%	41.74%	39.03%	40.81%	55.57%	49.12%	49.90%	49.37%	49.40%	49.36%	49.31%	49.27%	49.23%	49.18%
Rates, Annual Charges, Interest & Extra Charges Outstanding Percentage	5.25%	5.07%	5.06%	4.56%	5.25%	5.01%	4.99%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%
Building & Infrastructure Renewals Ratio *)	78.60%	33.00%	45.68%	73.11%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Operating Surplus/(Deficit) Ratio - on total operating income				7.57%	3.43%	-5.48%	6.67%	5.87%	4.58%	4.28%	3.95%	3.63%	3.35%	3.07%	2.79%
Operating Surplus/(Deficit) Ratio - on own sourced operating income				12.88%	5.63%	-7.62%	10.60%	9.34%	7.28%	6.79%	6.29%	5.78%	5.34%	4.90%	4.46%
Budgeted Income/(Expenditure) Gap (excluding Reserve Transfers)					(5,640,041)	(1,840,373)	398,260	1,070,849	686,970	1,500,871	1,081,730	1,161,445	1,250,457	1,341,841	1,435,646
Budgeted Income/(Expenditure) Gap (including Reserve Transfers)					(5,238,801)	(2,175,316)	(39,203)	107,032	13,355	827,256	408,115	487,830	576,842	668,226	762,031
Net Financial Liabilities Ratio (Gearing Ratio)				-3.81%	-0.55%	0.24%	0.33%	0.05%	-0.09%	-0.52%	-0.96%	-1.41%	-1.90%	-2.40%	-2.94%
Net Interest Coverage Ratio				-4.69%	-1.50%	-2.69%	-2.37%	-2.36%	-2.37%	-2.40%	-2.41%	-2.42%	-2.43%	-2.44%	-2.45%
Net Interest Coverage Ratio - adjusted by externally restricted investment income				-2.53%	-0.47%	-0.64%	-0.49%	-0.55%	-0.59%	-0.70%	-0.80%	-0.88%	-0.96%	-1.03%	-1.10%
Net Borrowing Ratio					29.28%	31.10%	-3.68%	-19.92%	-9.83%	-22.92%	-13.99%	-15.11%	-16.35%	-17.59%	-18.85%
Other Debtor Outstanding Percentage					13.72%	19.69%	15.43%	15.38%	15.63%	15.77%	15.87%	15.97%	16.07%	16.17%	16.28%
Asset Renewal Ratio (all assets)					0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Asset Renewal Gap					0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Asset Maintenance Gap / Maintenance required					0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00

## Appendix 5 – Scenario 1 Projected Income and Expenditure

Berrigan Shire Council												
10 Year Financial Plan for the Years ending 30 June 2023												
INCOME STATEMENT - CONSOLIDATED												
Scenario: 1	Past Year	Current Year	Projected Years									
	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Income from Continuing Operations</b>												
<b>Revenue:</b>												
Rates & Annual Charges	7,611	7,924	8,706	8,886	9,062	9,259	9,491	9,728	9,971	10,220	10,476	10,738
User Charges & Fees	1,636	1,621	1,367	1,377	1,392	1,409	1,445	1,482	1,520	1,559	1,599	1,640
Interest & Investment Revenue	963	326	438	438	438	437	450	463	477	491	506	521
Other Revenues	873	730	519	507	511	515	528	541	555	569	583	598
Grants & Contributions provided for Operating Purposes	7,850	6,766	4,208	6,461	6,604	6,696	6,879	7,067	7,260	7,458	7,662	7,872
Grants & Contributions provided for Capital Purposes	463	2,050	240	175	277	195	171	172	175	176	178	180
<b>Other Income:</b>												
Net gains from the disposal of assets	108	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Income from Continuing Operations</b>	<b>19,504</b>	<b>19,417</b>	<b>15,478</b>	<b>17,844</b>	<b>18,283</b>	<b>18,512</b>	<b>18,964</b>	<b>19,454</b>	<b>19,958</b>	<b>20,474</b>	<b>21,004</b>	<b>21,547</b>
<b>Expenses from Continuing Operations</b>												
Employee Benefits & On-Costs	5,924	3,329	3,345	3,427	3,526	3,631	3,759	3,890	4,025	4,156	4,290	4,430
Borrowing Costs	48	35	28	20	12	3	-	-	-	-	-	-
Materials & Contracts	4,629	6,255	5,433	5,580	5,803	5,987	6,137	6,290	6,447	6,607	6,772	6,941
Depreciation & Amortisation	4,824	5,012	5,149	5,287	5,429	5,575	5,743	5,915	6,092	6,275	6,463	6,657
Impairment	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	2,175	2,112	1,869	1,953	1,951	2,053	2,118	2,185	2,254	2,325	2,399	2,474
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	27	-	-	5	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Expenses from Continuing Operations</b>	<b>17,600</b>	<b>16,771</b>	<b>15,823</b>	<b>16,268</b>	<b>16,726</b>	<b>17,250</b>	<b>17,756</b>	<b>18,280</b>	<b>18,818</b>	<b>19,363</b>	<b>19,924</b>	<b>20,502</b>
<b>Operating Result from Continuing Operations</b>	<b>1,904</b>	<b>2,646</b>	<b>(345)</b>	<b>1,576</b>	<b>1,557</b>	<b>1,261</b>	<b>1,207</b>	<b>1,174</b>	<b>1,140</b>	<b>1,111</b>	<b>1,079</b>	<b>1,045</b>
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Profit/(Loss) from Discontinued Operations</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Operating Result for the Year</b>	<b>1,904</b>	<b>2,646</b>	<b>(345)</b>	<b>1,576</b>	<b>1,557</b>	<b>1,261</b>	<b>1,207</b>	<b>1,174</b>	<b>1,140</b>	<b>1,111</b>	<b>1,079</b>	<b>1,045</b>
<b>Net Operating Result before Grants and Contributions provided for Capital Purposes</b>	<b>1,441</b>	<b>595</b>	<b>(585)</b>	<b>1,401</b>	<b>1,280</b>	<b>1,066</b>	<b>1,037</b>	<b>1,002</b>	<b>965</b>	<b>934</b>	<b>901</b>	<b>865</b>

## Appendix 6 – Scenario 1 Projected Balance Sheet

Berrigan Shire Council												
10 Year Financial Plan for the Years ending 30 June 2023												
BALANCE SHEET - CONSOLIDATED												
Scenario: 1	Past Year	Current Year	Projected Years									
	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>ASSETS</b>												
<b>Current Assets</b>												
Cash & Cash Equivalents	1,332	627	227	367	536	542	515	475	519	458	573	558
Investments	16,000	11,312	10,091	10,559	11,684	12,614	14,364	15,714	17,064	18,614	20,084	21,784
Receivables	1,586	1,929	1,639	1,718	1,766	1,805	1,866	1,929	1,993	2,060	2,130	2,201
Inventories	298	572	498	508	523	535	545	556	567	578	589	601
Other	167	308	249	256	263	272	279	287	295	302	311	319
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Current Assets</b>	<b>19,383</b>	<b>14,748</b>	<b>12,704</b>	<b>13,407</b>	<b>14,772</b>	<b>15,768</b>	<b>17,570</b>	<b>18,960</b>	<b>20,437</b>	<b>22,012</b>	<b>23,687</b>	<b>25,463</b>
<b>Non-Current Assets</b>												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	38	57	57	57	57	57	57	57	57	57	57	57
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	181,321	189,564	190,712	191,534	191,653	191,878	191,341	191,183	190,906	190,504	189,972	189,306
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	103	16	16	16	16	16	16	16	16	16	16	16
Other	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Assets</b>	<b>181,462</b>	<b>189,637</b>	<b>190,785</b>	<b>191,607</b>	<b>191,726</b>	<b>191,951</b>	<b>191,414</b>	<b>191,256</b>	<b>190,979</b>	<b>190,577</b>	<b>190,045</b>	<b>189,379</b>
<b>TOTAL ASSETS</b>	<b>200,845</b>	<b>204,385</b>	<b>203,489</b>	<b>205,015</b>	<b>206,497</b>	<b>207,719</b>	<b>208,983</b>	<b>210,216</b>	<b>211,416</b>	<b>212,589</b>	<b>213,732</b>	<b>214,842</b>
<b>LIABILITIES</b>												
<b>Current Liabilities</b>												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	1,399	2,395	1,955	2,022	2,072	2,144	2,201	2,260	2,320	2,382	2,446	2,511
Borrowings	102	110	118	126	111	-	-	-	-	-	-	-
Provisions	1,995	1,997	1,997	1,997	1,997	1,997	1,997	1,997	1,997	1,997	1,997	1,997
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Current Liabilities</b>	<b>3,496</b>	<b>4,503</b>	<b>4,069</b>	<b>4,145</b>	<b>4,181</b>	<b>4,142</b>	<b>4,199</b>	<b>4,257</b>	<b>4,317</b>	<b>4,379</b>	<b>4,443</b>	<b>4,508</b>
<b>Non-Current Liabilities</b>												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	465	355	237	111	0	0	0	0	0	0	0	0
Provisions	168	166	166	166	166	166	166	166	166	166	166	166
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Liabilities</b>	<b>633</b>	<b>520</b>	<b>403</b>	<b>277</b>	<b>166</b>	<b>166</b>	<b>166</b>	<b>166</b>	<b>166</b>	<b>166</b>	<b>166</b>	<b>166</b>
<b>TOTAL LIABILITIES</b>	<b>4,129</b>	<b>5,023</b>	<b>4,472</b>	<b>4,422</b>	<b>4,347</b>	<b>4,307</b>	<b>4,364</b>	<b>4,423</b>	<b>4,483</b>	<b>4,545</b>	<b>4,609</b>	<b>4,674</b>
<b>Net Assets</b>	<b>196,716</b>	<b>199,362</b>	<b>199,017</b>	<b>200,593</b>	<b>202,150</b>	<b>203,412</b>	<b>204,619</b>	<b>205,793</b>	<b>206,933</b>	<b>208,044</b>	<b>209,123</b>	<b>210,168</b>
<b>EQUITY</b>												
Retained Earnings	92,234	94,880	94,535	96,111	97,668	98,930	100,137	101,311	102,451	103,562	104,641	105,686
Revaluation Reserves	104,482	104,482	104,482	104,482	104,482	104,482	104,482	104,482	104,482	104,482	104,482	104,482
Council Equity Interest	196,716	199,362	199,017	200,593	202,150	203,412	204,619	205,793	206,933	208,044	209,123	210,168
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Equity</b>	<b>196,716</b>	<b>199,362</b>	<b>199,017</b>	<b>200,593</b>	<b>202,150</b>	<b>203,412</b>	<b>204,619</b>	<b>205,793</b>	<b>206,933</b>	<b>208,044</b>	<b>209,123</b>	<b>210,168</b>

## Appendix 7 – Scenario 1 Projected Cash Flow

Berrigan Shire Council												
10 Year Financial Plan for the Years ending 30 June 2023												
CASH FLOW STATEMENT - CONSOLIDATED												
Scenario: 1	Past Year	Current Year	Projected Years									
	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Cash Flows from Operating Activities</b>												
<b>Receipts:</b>												
Rates & Annual Charges	7,640	7,874	8,663	8,877	9,052	9,249	9,478	9,715	9,958	10,207	10,462	10,724
User Charges & Fees	1,651	1,697	1,379	1,375	1,388	1,405	1,440	1,477	1,515	1,554	1,593	1,634
Interest & Investment Revenue Received	991	408	489	430	424	429	424	437	450	463	476	489
Grants & Contributions	8,409	8,738	4,543	6,602	6,877	6,891	7,048	7,236	7,431	7,632	7,837	8,048
Bonds & Deposits Received	5	-	-	-	-	-	-	-	-	-	-	-
Other	1,418	331	670	490	495	500	514	527	540	554	567	582
<b>Payments:</b>												
Employee Benefits & On-Costs	(6,000)	(3,329)	(3,345)	(3,427)	(3,526)	(3,631)	(3,759)	(3,890)	(4,025)	(4,156)	(4,290)	(4,430)
Materials & Contracts	(4,585)	(5,692)	(5,698)	(5,542)	(5,778)	(5,940)	(6,101)	(6,253)	(6,409)	(6,568)	(6,732)	(6,900)
Borrowing Costs	(132)	(39)	(28)	(20)	(12)	(3)	-	-	-	-	-	-
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	(3,021)	(2,084)	(1,888)	(1,951)	(1,949)	(2,050)	(2,116)	(2,183)	(2,252)	(2,323)	(2,396)	(2,472)
<b>Net Cash provided (or used in) Operating Activities</b>	<b>6,376</b>	<b>7,905</b>	<b>4,785</b>	<b>6,834</b>	<b>6,972</b>	<b>6,849</b>	<b>6,929</b>	<b>7,067</b>	<b>7,209</b>	<b>7,362</b>	<b>7,517</b>	<b>7,676</b>
<b>Cash Flows from Investing Activities</b>												
<b>Receipts:</b>												
Sale of Investment Securities	-	5,488	1,571	82	-	-	-	200	250	200	180	150
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	62	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	529	532	679	449	307	386	389	393	397	401	405	409
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>												
Purchase of Investment Securities	(2,400)	(800)	(350)	(550)	(1,125)	(930)	(1,750)	(1,550)	(1,600)	(1,750)	(1,650)	(1,850)
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	(5,098)	(13,727)	(6,975)	(6,558)	(5,858)	(6,186)	(5,595)	(6,151)	(6,212)	(6,274)	(6,337)	(6,400)
Purchase of Real Estate Assets	(1)	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	(20)	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Cash provided (or used in) Investing Activities</b>	<b>(6,928)</b>	<b>(8,507)</b>	<b>(5,076)</b>	<b>(6,577)</b>	<b>(6,677)</b>	<b>(6,731)</b>	<b>(6,955)</b>	<b>(7,107)</b>	<b>(7,165)</b>	<b>(7,423)</b>	<b>(7,402)</b>	<b>(7,691)</b>
<b>Cash Flows from Financing Activities</b>												
<b>Receipts:</b>												
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>												
Repayment of Borrowings & Advances	(95)	(103)	(110)	(118)	(126)	(111)	-	-	-	-	-	-
Repayment of Finance Lease Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Cash Flow provided (used in) Financing Activities</b>	<b>(95)</b>	<b>(103)</b>	<b>(110)</b>	<b>(118)</b>	<b>(126)</b>	<b>(111)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Increase/(Decrease) in Cash &amp; Cash Equivalents</b>	<b>(647)</b>	<b>(705)</b>	<b>(401)</b>	<b>140</b>	<b>169</b>	<b>7</b>	<b>(27)</b>	<b>(41)</b>	<b>44</b>	<b>(61)</b>	<b>116</b>	<b>(15)</b>
<b>plus: Cash, Cash Equivalents &amp; Investments - beginning of year</b>	<b>1,979</b>	<b>1,332</b>	<b>627</b>	<b>227</b>	<b>367</b>	<b>536</b>	<b>542</b>	<b>515</b>	<b>475</b>	<b>519</b>	<b>458</b>	<b>573</b>
<b>Cash &amp; Cash Equivalents - end of the year</b>	<b>1,332</b>	<b>627</b>	<b>227</b>	<b>367</b>	<b>536</b>	<b>542</b>	<b>515</b>	<b>475</b>	<b>519</b>	<b>458</b>	<b>573</b>	<b>558</b>

Berrigan Shire Council Long Term Financial Management Plan 2013 – 2023  
Adopted 19 June 2013

Cash & Cash Equivalents - end of the year	1,332	627	227	367	536	542	515	475	519	458	573	558	
Investments - end of the year	16,000	11,312	10,091	10,559	11,684	12,614	14,364	15,714	17,064	18,614	20,084	21,784	
<b>Cash, Cash Equivalents &amp; Investments - end of the year</b>	<b>17,332</b>	<b>11,939</b>	<b>10,318</b>	<b>10,925</b>	<b>12,219</b>	<b>13,156</b>	<b>14,879</b>	<b>16,189</b>	<b>17,583</b>	<b>19,072</b>	<b>20,657</b>	<b>22,342</b>	
<b>Representing:</b>													
- External Restrictions	7,602	7,272	7,291	8,088	8,850	9,474	10,160	10,421	10,722	11,064	11,447	11,874	
- Internal Restrictions	2,129	2,138	2,651	2,521	2,915	3,072	3,228	3,385	3,541	3,698	3,854	4,011	
- Unrestricted	7,600	2,529	376	317	454	610	1,490	2,382	3,320	4,310	5,356	6,458	
	<b>17,332</b>	<b>11,939</b>	<b>10,318</b>	<b>10,925</b>	<b>12,219</b>	<b>13,156</b>	<b>14,879</b>	<b>16,189</b>	<b>17,583</b>	<b>19,072</b>	<b>20,657</b>	<b>22,342</b>	

## Appendix 8 –Scenario 1 Projected Key Performance Indicators

Berrigan Shire Council															
10 Year Financial Plan for the Years ending 30 June 2023															
FINANCIAL PERFORMANCE INDICATORS	Past Years				urrent Year	Projected Years									
	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
Unrestricted Current Ratio	3.21	3.69	3.96	4.19	1.88	1.49	1.44	1.61	1.70	1.99	2.28	2.56	2.86	3.15	3.45
Debt Service Ratio	1.61%	1.01%	0.96%	0.83%	0.84%	0.94%	0.82%	0.81%	0.66%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Rates & Annual Charges Coverage Ratio	35.30%	42.30%	41.74%	39.03%	40.81%	56.25%	49.80%	49.56%	50.02%	50.05%	50.01%	49.96%	49.92%	49.88%	49.83%
Rates, Annual Charges, Interest & Extra Charges Outstanding Percentage	5.25%	5.07%	5.06%	4.56%	5.25%	5.02%	4.99%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%
Building & Infrastructure Renewals Ratio *)	78.60%	33.00%	45.68%	73.11%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Operating Surplus/(Deficit) Ratio - on total operating income				7.57%	3.43%	-3.84%	7.93%	7.11%	5.82%	5.52%	5.20%	4.88%	4.60%	4.33%	4.05%
Operating Surplus/(Deficit) Ratio - on own sourced operating income				12.88%	5.63%	-5.30%	12.50%	11.23%	9.18%	8.70%	8.20%	7.71%	7.28%	6.84%	6.41%
Budgeted Income/(Expenditure) Gap (excluding Reserve Transfers)					(5,640,041)	(1,602,653)	635,980	1,308,569	924,690	1,744,534	1,331,485	1,417,444	1,512,855	1,610,800	1,711,328
Budgeted Income/(Expenditure) Gap (including Reserve Transfers)					(5,238,801)	(1,937,596)	198,517	344,752	251,075	1,070,919	657,870	743,829	839,240	937,185	1,037,713
Net Financial Liabilities Ratio (Gearing Ratio)				-3.81%	-0.55%	0.16%	0.18%	-0.18%	-0.39%	-0.89%	-1.41%	-1.94%	-2.50%	-3.09%	-3.71%
Net Interest Coverage Ratio				-4.69%	-1.50%	-2.65%	-2.34%	-2.33%	-2.34%	-2.37%	-2.38%	-2.39%	-2.40%	-2.41%	-2.42%
Net Interest Coverage Ratio - adjusted by externally restricted investment income				-2.53%	-0.47%	-0.65%	-0.52%	-0.59%	-0.64%	-0.75%	-0.85%	-0.93%	-1.01%	-1.07%	-1.13%
Net Borrowing Ratio					29.28%	27.69%	-7.31%	-23.98%	-13.67%	-27.27%	-18.05%	-19.24%	-20.53%	-21.84%	-23.16%
Other Debtor Outstanding Percentage					13.72%	19.75%	15.54%	15.53%	15.82%	16.00%	16.13%	16.26%	16.40%	16.54%	16.67%
Asset Renewal Ratio (all assets)					0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Asset Renewal Gap					0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Asset Maintenance Gap / Maintenance required					0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00

## Appendix 9 – Scenario 2 Projected Income and Expenditure

Berrigan Shire Council												
10 Year Financial Plan for the Years ending 30 June 2023												
INCOME STATEMENT - CONSOLIDATED												
Scenario: 2	Past Year	Current Year	Projected Years									
	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Income from Continuing Operations</b>												
<b>Revenue:</b>												
Rates & Annual Charges	7,611	7,924	7,924	8,104	8,280	8,477	8,689	8,906	9,129	9,357	9,591	9,831
User Charges & Fees	1,636	1,621	1,367	1,377	1,392	1,409	1,445	1,482	1,520	1,559	1,599	1,640
Interest & Investment Revenue	963	326	438	438	438	437	450	463	477	491	506	521
Other Revenues	873	730	519	507	511	515	528	541	555	569	583	598
Grants & Contributions provided for Operating Purposes	7,850	6,766	4,208	6,461	6,604	6,696	6,879	7,067	7,260	7,458	7,662	7,872
Grants & Contributions provided for Capital Purposes	463	2,050	240	175	277	195	171	172	175	176	178	180
<b>Other Income:</b>												
Net gains from the disposal of assets	108	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Income from Continuing Operations</b>	<b>19,504</b>	<b>19,417</b>	<b>14,696</b>	<b>17,062</b>	<b>17,501</b>	<b>17,730</b>	<b>18,162</b>	<b>18,632</b>	<b>19,115</b>	<b>19,610</b>	<b>20,119</b>	<b>20,640</b>
<b>Expenses from Continuing Operations</b>												
Employee Benefits & On-Costs	5,924	3,329	3,345	3,427	3,526	3,631	3,759	3,890	4,025	4,156	4,290	4,430
Borrowing Costs	48	35	28	20	12	3	-	-	-	-	-	-
Materials & Contracts	4,629	6,255	5,433	5,580	5,803	5,987	6,137	6,290	6,447	6,607	6,772	6,941
Depreciation & Amortisation	4,824	5,012	5,149	5,287	5,429	5,575	5,743	5,915	6,092	6,275	6,463	6,657
Impairment	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	2,175	2,112	1,869	1,953	1,951	2,053	2,118	2,185	2,254	2,325	2,399	2,474
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	27	-	-	5	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Expenses from Continuing Operations</b>	<b>17,600</b>	<b>16,771</b>	<b>15,823</b>	<b>16,268</b>	<b>16,726</b>	<b>17,250</b>	<b>17,756</b>	<b>18,280</b>	<b>18,818</b>	<b>19,363</b>	<b>19,924</b>	<b>20,502</b>
<b>Operating Result from Continuing Operations</b>	<b>1,904</b>	<b>2,646</b>	<b>(1,127)</b>	<b>794</b>	<b>775</b>	<b>479</b>	<b>406</b>	<b>352</b>	<b>298</b>	<b>247</b>	<b>194</b>	<b>138</b>
Discontinued Operations - Profit/(Loss)												
<b>Net Profit/(Loss) from Discontinued Operations</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Operating Result for the Year</b>	<b>1,904</b>	<b>2,646</b>	<b>(1,127)</b>	<b>794</b>	<b>775</b>	<b>479</b>	<b>406</b>	<b>352</b>	<b>298</b>	<b>247</b>	<b>194</b>	<b>138</b>
Net Operating Result before Grants and Contributions provided for												
Capital Purposes	1,441	595	(1,367)	619	498	284	235	180	123	71	16	(42)



## Appendix 10 – Scenario 2 Projected Balance Sheet

Berrigan Shire Council												
10 Year Financial Plan for the Years ending 30 June 2023												
BALANCE SHEET - CONSOLIDATED												
Scenario: 2	Past Year	Current Year	Projected Years									
	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>ASSETS</b>												
<b>Current Assets</b>												
Cash & Cash Equivalents	1,332	689	776	1,500	2,159	2,461	2,995	3,608	4,251	4,683	5,303	5,917
Investments	16,000	11,250	9,350	9,000	9,400	9,800	10,750	11,200	11,700	12,500	13,200	14,000
Receivables	1,586	1,929	1,592	1,668	1,713	1,748	1,804	1,862	1,922	1,984	2,048	2,114
Inventories	298	572	498	508	523	535	545	556	567	578	589	601
Other	167	308	249	256	263	272	279	287	295	302	311	319
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Current Assets</b>	<b>19,383</b>	<b>14,748</b>	<b>12,466</b>	<b>12,932</b>	<b>14,058</b>	<b>14,816</b>	<b>16,374</b>	<b>17,513</b>	<b>18,734</b>	<b>20,046</b>	<b>21,451</b>	<b>22,951</b>
<b>Non-Current Assets</b>												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	38	57	57	57	57	57	57	57	57	57	57	57
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	181,321	189,564	190,167	190,444	190,019	189,700	188,605	187,876	187,013	186,010	184,863	183,566
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	103	16	16	16	16	16	16	16	16	16	16	16
Other	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Assets</b>	<b>181,462</b>	<b>189,637</b>	<b>190,240</b>	<b>190,517</b>	<b>190,092</b>	<b>189,773</b>	<b>188,678</b>	<b>187,949</b>	<b>187,086</b>	<b>186,083</b>	<b>184,936</b>	<b>183,639</b>
<b>TOTAL ASSETS</b>	<b>200,845</b>	<b>204,385</b>	<b>202,706</b>	<b>203,449</b>	<b>204,149</b>	<b>204,589</b>	<b>205,051</b>	<b>205,462</b>	<b>205,820</b>	<b>206,129</b>	<b>206,387</b>	<b>206,590</b>
<b>LIABILITIES</b>												
<b>Current Liabilities</b>												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	1,399	2,395	1,953	2,021	2,071	2,143	2,200	2,259	2,319	2,381	2,444	2,509
Borrowings	102	110	118	126	111	-	-	-	-	-	-	-
Provisions	1,995	1,997	1,997	1,997	1,997	1,997	1,997	1,997	1,997	1,997	1,997	1,997
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Current Liabilities</b>	<b>3,496</b>	<b>4,503</b>	<b>4,068</b>	<b>4,143</b>	<b>4,180</b>	<b>4,140</b>	<b>4,197</b>	<b>4,256</b>	<b>4,316</b>	<b>4,378</b>	<b>4,441</b>	<b>4,507</b>
<b>Non-Current Liabilities</b>												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	465	355	237	111	0	0	0	0	0	0	0	0
Provisions	168	166	166	166	166	166	166	166	166	166	166	166
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-Current Liabilities</b>	<b>633</b>	<b>520</b>	<b>403</b>	<b>277</b>	<b>166</b>	<b>166</b>	<b>166</b>	<b>166</b>	<b>166</b>	<b>166</b>	<b>166</b>	<b>166</b>
<b>TOTAL LIABILITIES</b>	<b>4,129</b>	<b>5,023</b>	<b>4,471</b>	<b>4,421</b>	<b>4,346</b>	<b>4,306</b>	<b>4,363</b>	<b>4,422</b>	<b>4,482</b>	<b>4,544</b>	<b>4,607</b>	<b>4,672</b>
<b>Net Assets</b>	<b>196,716</b>	<b>199,362</b>	<b>198,235</b>	<b>199,028</b>	<b>199,804</b>	<b>200,283</b>	<b>200,688</b>	<b>201,040</b>	<b>201,338</b>	<b>201,585</b>	<b>201,780</b>	<b>201,918</b>
<b>EQUITY</b>												
Retained Earnings	92,234	94,880	93,753	94,546	95,322	95,801	96,206	96,558	96,856	97,103	97,298	97,436
Revaluation Reserves	104,482	104,482	104,482	104,482	104,482	104,482	104,482	104,482	104,482	104,482	104,482	104,482
Council Equity Interest	196,716	199,362	198,235	199,028	199,804	200,283	200,688	201,040	201,338	201,585	201,780	201,918
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Equity</b>	<b>196,716</b>	<b>199,362</b>	<b>198,235</b>	<b>199,028</b>	<b>199,804</b>	<b>200,283</b>	<b>200,688</b>	<b>201,040</b>	<b>201,338</b>	<b>201,585</b>	<b>201,780</b>	<b>201,918</b>

## Appendix 11 – Scenario 2 Projected Cash Flow

Berrigan Shire Council												
10 Year Financial Plan for the Years ending 30 June 2023												
CASH FLOW STATEMENT - CONSOLIDATED												
Scenario: 2	Past Year	Current Year	Projected Years									
	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Cash Flows from Operating Activities</b>												
<b>Receipts:</b>												
Rates & Annual Charges	7,640	7,874	7,924	8,095	8,270	8,467	8,678	8,895	9,117	9,345	9,579	9,818
User Charges & Fees	1,651	1,697	1,379	1,375	1,388	1,405	1,440	1,477	1,515	1,554	1,593	1,634
Interest & Investment Revenue Received	991	408	493	434	428	432	427	441	453	466	480	493
Grants & Contributions	8,409	8,738	4,543	6,602	6,877	6,891	7,048	7,236	7,431	7,632	7,837	8,048
Bonds & Deposits Received	5	-	-	-	-	-	-	-	-	-	-	-
Other	1,418	331	668	490	495	500	514	527	540	554	567	582
<b>Payments:</b>												
Employee Benefits & On-Costs	(6,000)	(3,329)	(3,345)	(3,427)	(3,526)	(3,631)	(3,759)	(3,890)	(4,025)	(4,156)	(4,290)	(4,430)
Materials & Contracts	(4,585)	(5,692)	(5,698)	(5,542)	(5,778)	(5,940)	(6,101)	(6,253)	(6,409)	(6,568)	(6,732)	(6,900)
Borrowing Costs	(132)	(39)	(28)	(20)	(12)	(3)	-	-	-	-	-	-
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	(3,021)	(2,084)	(1,888)	(1,951)	(1,949)	(2,050)	(2,116)	(2,183)	(2,252)	(2,323)	(2,396)	(2,472)
<b>Net Cash provided (or used in) Operating Activities</b>	<b>6,376</b>	<b>7,905</b>	<b>4,049</b>	<b>6,055</b>	<b>6,193</b>	<b>6,070</b>	<b>6,131</b>	<b>6,250</b>	<b>6,372</b>	<b>6,503</b>	<b>6,637</b>	<b>6,774</b>
<b>Cash Flows from Investing Activities</b>												
<b>Receipts:</b>												
Sale of Investment Securities	-	5,500	1,900	450	-	-	-	350	300	300	300	300
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	62	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	529	532	679	449	307	386	389	393	397	401	405	409
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>												
Purchase of Investment Securities	(2,400)	(750)	-	(100)	(400)	(400)	(950)	(800)	(800)	(1,100)	(1,000)	(1,100)
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	(5,098)	(13,727)	(6,430)	(6,013)	(5,314)	(5,642)	(5,037)	(5,580)	(5,626)	(5,673)	(5,722)	(5,769)
Purchase of Real Estate Assets	(1)	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	(20)	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Cash provided (or used in) Investing Activities</b>	<b>(6,928)</b>	<b>(8,445)</b>	<b>(3,852)</b>	<b>(5,214)</b>	<b>(5,408)</b>	<b>(5,657)</b>	<b>(5,597)</b>	<b>(5,636)</b>	<b>(5,729)</b>	<b>(6,072)</b>	<b>(6,017)</b>	<b>(6,160)</b>
<b>Cash Flows from Financing Activities</b>												
<b>Receipts:</b>												
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
<b>Payments:</b>												
Repayment of Borrowings & Advances	(95)	(103)	(110)	(118)	(126)	(111)	-	-	-	-	-	-
Repayment of Finance Lease Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Cash Flow provided (used in) Financing Activities</b>	<b>(95)</b>	<b>(103)</b>	<b>(110)</b>	<b>(118)</b>	<b>(126)</b>	<b>(111)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Increase/(Decrease) in Cash &amp; Cash Equivalents</b>	<b>(647)</b>	<b>(643)</b>	<b>87</b>	<b>724</b>	<b>659</b>	<b>302</b>	<b>534</b>	<b>613</b>	<b>643</b>	<b>431</b>	<b>621</b>	<b>614</b>
<b>plus: Cash, Cash Equivalents &amp; Investments - beginning of year</b>	<b>1,979</b>	<b>1,332</b>	<b>689</b>	<b>776</b>	<b>1,500</b>	<b>2,159</b>	<b>2,461</b>	<b>2,995</b>	<b>3,608</b>	<b>4,251</b>	<b>4,683</b>	<b>5,303</b>
<b>Cash &amp; Cash Equivalents - end of the year</b>	<b>1,332</b>	<b>689</b>	<b>776</b>	<b>1,500</b>	<b>2,159</b>	<b>2,461</b>	<b>2,995</b>	<b>3,608</b>	<b>4,251</b>	<b>4,683</b>	<b>5,303</b>	<b>5,917</b>

Berrigan Shire Council Long Term Financial Management Plan 2013 – 2023  
Adopted 19 June 2013

Cash & Cash Equivalents - end of the year	1,332	689	776	1,500	2,159	2,461	2,995	3,608	4,251	4,683	5,303	5,917	
Investments - end of the year	16,000	11,250	9,350	9,000	9,400	9,800	10,750	11,200	11,700	12,500	13,200	14,000	
<b>Cash, Cash Equivalents &amp; Investments - end of the year</b>	<b>17,332</b>	<b>11,939</b>	<b>10,126</b>	<b>10,500</b>	<b>11,559</b>	<b>12,261</b>	<b>13,745</b>	<b>14,808</b>	<b>15,951</b>	<b>17,183</b>	<b>18,503</b>	<b>19,917</b>	
<b>Representing:</b>													
- External Restrictions	7,602	7,272	7,245	7,956	8,631	9,167	9,766	9,935	10,143	10,390	10,676	11,004	
- Internal Restrictions	2,129	2,138	2,651	2,521	2,915	3,072	3,228	3,385	3,541	3,698	3,854	4,011	
- Unrestricted	7,600	2,529	230	24	13	22	751	1,488	2,267	3,095	3,973	4,903	
	<b>17,332</b>	<b>11,939</b>	<b>10,126</b>	<b>10,500</b>	<b>11,559</b>	<b>12,261</b>	<b>13,745</b>	<b>14,808</b>	<b>15,951</b>	<b>17,183</b>	<b>18,503</b>	<b>19,917</b>	

## Appendix 12 –Scenario 2 Projected Key Performance Indicators

Berrigan Shire Council															
10 Year Financial Plan for the Years ending 30 June 2023															
FINANCIAL PERFORMANCE INDICATORS	Past Years				urrent Year	Projected Years									
	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
Unrestricted Current Ratio	3.21	3.69	3.96	4.19	1.88	1.44	1.34	1.48	1.52	1.77	2.01	2.26	2.51	2.77	3.03
Debt Service Ratio	1.61%	1.01%	0.96%	0.83%	0.84%	0.99%	0.86%	0.84%	0.69%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Rates & Annual Charges Coverage Ratio	35.30%	42.30%	41.74%	39.03%	40.81%	53.92%	47.60%	47.31%	47.81%	47.84%	47.80%	47.76%	47.71%	47.67%	47.63%
Rates, Annual Charges, Interest & Extra Charges Outstanding Percentage	5.25%	5.07%	5.06%	4.56%	5.25%	4.97%	4.97%	4.98%	4.98%	4.98%	4.98%	4.98%	4.98%	4.98%	4.98%
Building & Infrastructure Renewals Ratio *)	78.60%	33.00%	45.68%	73.11%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Operating Surplus/(Deficit) Ratio - on total operating income				7.57%	3.43%	-9.45%	3.66%	2.89%	1.62%	1.31%	0.98%	0.65%	0.37%	0.08%	-0.21%
Operating Surplus/(Deficit) Ratio - on own sourced operating income				12.88%	5.63%	-13.34%	5.94%	4.69%	2.62%	2.11%	1.58%	1.05%	0.59%	0.13%	-0.33%
Budgeted Income/(Expenditure) Gap (excluding Reserve Transfers)					(5,640,041)	(1,839,873)	398,760	1,070,349	686,470	1,500,759	1,080,665	1,161,078	1,250,431	1,340,790	1,435,192
Budgeted Income/(Expenditure) Gap (including Reserve Transfers)					(5,238,801)	(2,174,816)	(38,703)	106,532	12,855	827,144	407,050	487,463	576,816	667,175	761,577
Net Financial Liabilities Ratio (Gearing Ratio)				-3.81%	-0.55%	0.24%	0.33%	0.05%	-0.09%	-0.53%	-0.97%	-1.44%	-1.94%	-2.47%	-3.03%
Net Interest Coverage Ratio				-4.69%	-1.50%	-2.79%	-2.45%	-2.43%	-2.45%	-2.48%	-2.49%	-2.50%	-2.50%	-2.51%	-2.52%
Net Interest Coverage Ratio - adjusted by externally restricted investment income				-2.53%	-0.47%	-0.66%	-0.50%	-0.56%	-0.60%	-0.72%	-0.82%	-0.91%	-0.99%	-1.06%	-1.13%
Net Borrowing Ratio					29.28%	33.73%	-4.03%	-21.95%	-10.77%	-25.46%	-15.40%	-16.68%	-18.08%	-19.47%	-20.90%
Other Debtor Outstanding Percentage					13.72%	19.68%	15.36%	15.32%	15.57%	15.71%	15.81%	15.91%	16.01%	16.11%	16.22%
Asset Renewal Ratio (all assets)					0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Asset Renewal Gap					0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Asset Maintenance Gap / Maintenance required					0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00

## Appendix 13 – Berrigan Shire Council Financial Strategy 2012

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<sup>i</sup> Hansen, M (2010) *Workforce Management Plan – Discussion Paper and Options Paper (internal document)*

For Council Review

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# Financial Strategy 2012

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As amended on 1st  
February 2012

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For Council Review



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## Executive Summary

The Financial Strategy has been prepared as part of Berrigan Shire Council's overall Integrated Planning and Reporting model. Along with the Asset Management Strategy, the Financial Strategy is designed to inform the preparation of the Council's Long Term Financial Plan (LTFP), itself a part of the Council's Resourcing Strategy.

The financial strategy provides guidance on the financial 'assumptions' or objectives that will guide the development of the LTFP. By establishing a financial strategy, the Council can demonstrate where it wishes to progress and the goals it wishes to achieve.

The Financial Strategy can be broken down into the following components:

- A brief review of the Council's current position – demographically, economically and financially
- A brief analysis of the Council's activities and future plans – especially the Community Strategic Plans and the Asset Management Plans.
- A set of financial objectives that the Council aims to achieve while delivering on its future plans
- Actions that will assist in meeting financial objectives
- A set of indicators and targets to measure progress against the objectives.

## Objectives

The Financial Strategy identifies three key objectives:

1. Financial sustainability
2. Cost effective maintenance of infrastructure service levels
3. Financial capacity and freedom

## Actions

To achieve these objectives, the Council has identified 17 core actions.

1.1	Prepare and review annually a Long Term Financial Plan with the aim of achieving the financial objectives identified in this strategy.
1.2	Prepare Capital Expenditure Reviews, including an assessment of lifecycle costs, for all new and/or upgraded infrastructure assets – with the exception of upgrades of roads, water mains and sewer mains.
1.3	Resist the pressure to fund services that are the responsibility of other levels of government.
1.4	Retain control of urban water supply and sewer services.
1.5	Recognise that funding for renewal and upgrading of sport, recreation and cultural infrastructure requires a combination of Council funding, community support and preferably some contribution from other levels of government.
1.6	Seek methods of achieving a return (or at least minimise ratepayer subsidy) on business activities such as the Finley Saleyards, Tocumwal Caravan Park and Tocumwal Aerodrome. Subsidies to programs such as the private operation of the Tocumwal Visitor Information Centre should also be reviewed regularly.



1.7	Encourage and support the existing model of community provision and operation of sport, recreation and cultural infrastructure.
1.8	Actively lobby the State and Federal Governments to retain existing grant funding levels for road maintenance and upgrades.
2.1	Prepare and review its Asset Management Strategy and its Asset Management Plans for the Council's major infrastructure assets annually as part of annual budget preparation.
2.2	Prioritise the renewal of existing assets over the development and delivery of new services.
2.3	Implement a Borrowing Policy that allows the Council to borrow only for the development of infrastructure where <ul style="list-style-type: none"> <li>○ There is an urgent need for the asset in the short term, or</li> <li>○ It is most cost-effective to construct the asset in the short term (as opposed to waiting until sufficient on-hand funds are available), and</li> <li>○ The Council has access to a funding stream to meet its debt obligations without compromising its other activities.</li> </ul>
3.1	Formalise the Council's existing preference to put money aside for future capital works, rather than borrow.
3.2	Maintain the existing Investment Policy settings prioritising preservation of capital over investment return.
3.3	Retire existing debt in line with existing loan repayment schedules. Once paid, quarantine the repayment stream freed up to fund future capital renewal projects or specifically identified programs.
3.4	Continue to actively recover outstanding rates debt as identified in the Council's Revenue Policy.
3.5	Set utility charges for water supply, sewer and waste management services at a level that delivers a return on those assets sufficient to ensure long term sustainability.
3.6	Consider seeking a Special Rates Variation where there is a clearly identified demand for new or significantly improved service levels.

### Performance Measures

Berrigan Shire Council will measure whether or not this strategy achieves its objectives using following indicators and performance measures.

Financial Strategy Objectives	Possible Indicators	Performance Measures/Target
1. Financial sustainability	Operating Surplus  Net Financial Liabilities	A break-even operating position or better over the life of the Long Term Financial Plan. Net financial liabilities remain less than zero over the life of the LTFP
2. Cost effective maintenance of infrastructure service levels	Asset Sustainability Ratio  Asset Consumption Ratio	Target to be set having regard to the relative age and replacement/renewal profile of the Council's asset portfolio. On average should be at least 100% provided Council wishes to maintain level of service Asset consumption ratio is between 40%

Financial Strategy Objectives	Possible Indicators	Performance Measures/Target
		and 80%
3. Financial capacity and freedom	Operating Surplus Ratio  Net Financial Liabilities Ratio  Interest Cover Ratio	An operating surplus ratio between 0% and 10% over any five year period  Net financial liabilities remain less than zero over the life of the LTFP  Net interest to remain below 0% of operating income

For Council Review

## Where are we now?

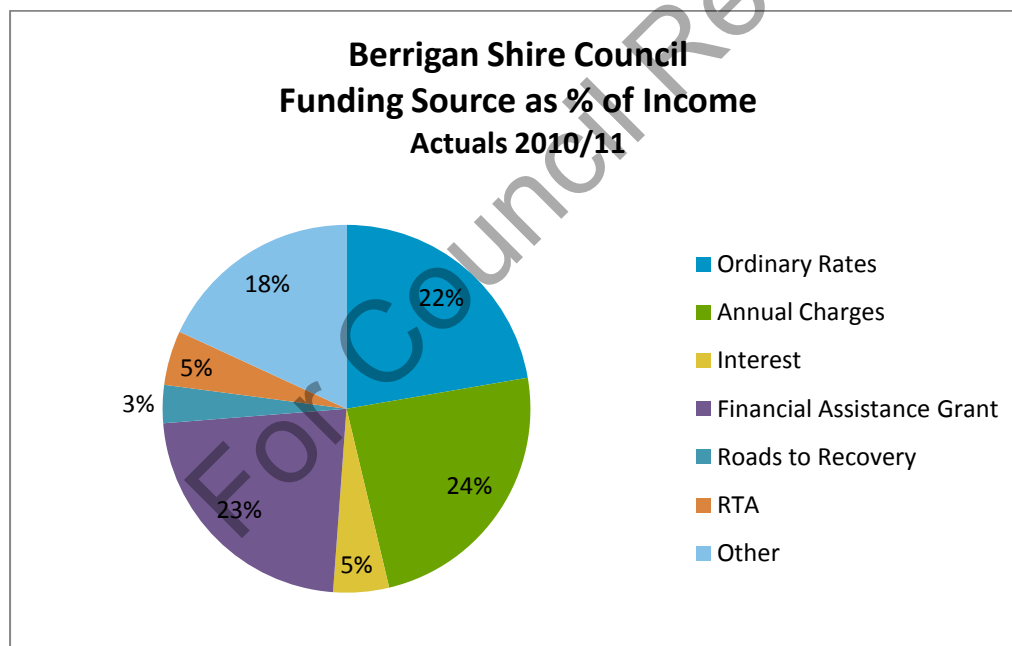
Berrigan Shire is a rural community on the New South Wales and Victorian border with an economy based largely around irrigated agriculture and to a lesser extent, tourism. The Shire has an estimated population of 8,716, growing at around 1% per annum.

Berrigan Shire has four towns. The Murray River border towns of Tocumwal and Barooga support a range of tourism, leisure and lifestyle services while the "inland" towns of Berrigan and Finley service the surrounding dry land and irrigated farming districts.

Recent population growth has been in the Murray River border townships of Barooga and Tocumwal attracting families to lifestyle blocks and retirees from metropolitan Melbourne.

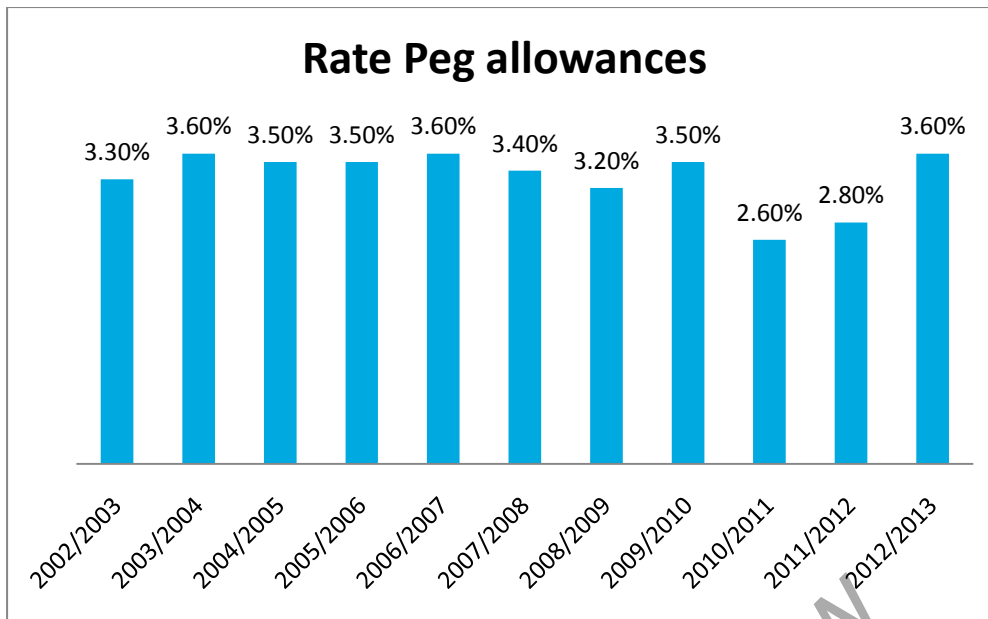
## Funding

The following figures provide a summary of the source of Council's funds. Approximately 80% of Council's income is subject to rate pegging and external regulation or control.

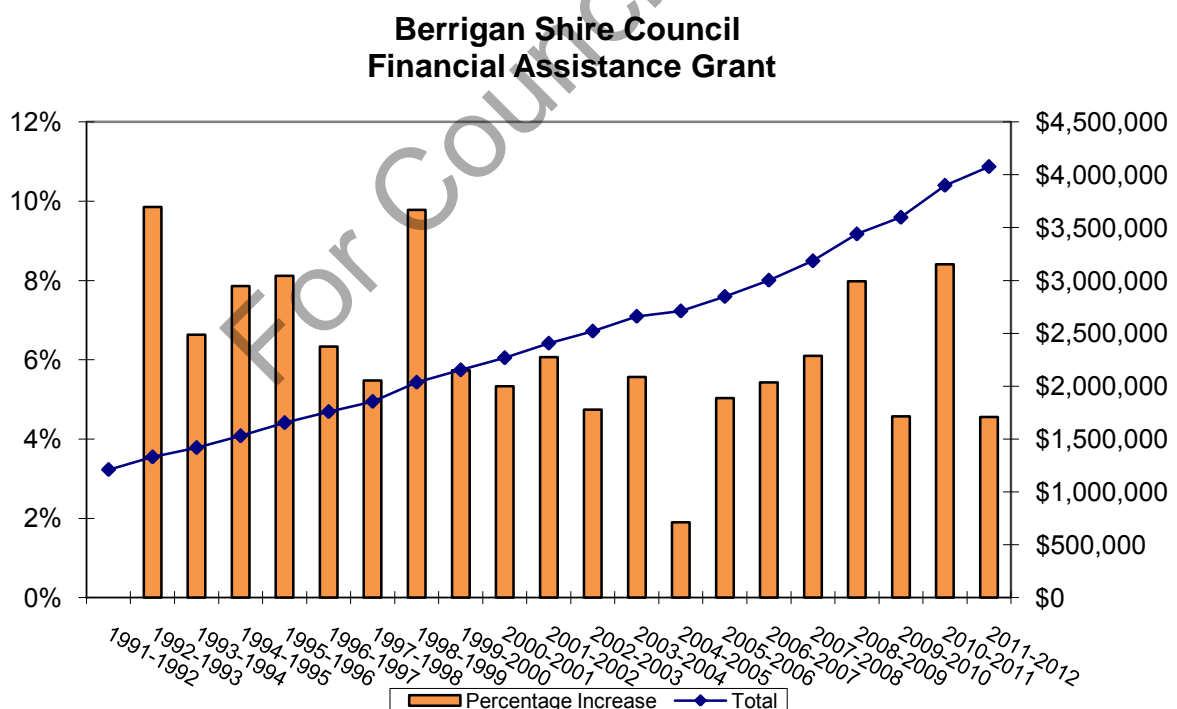


Council does not anticipate significant growth in rateable properties. Growth in the Council's Ordinary Rate Revenue will need to come from Rate Peg increases set by the Independent Pricing and Regulatory Tribunal (IPART).

Since 2002/03, Rate Peg allowances have ranged between permissible increases of 2.6% and 3.6%. The Council does not expect the Rate Peg to move much outside this range.



Berrigan Shire Council has little control over the amount of Financial Assistance Grant (FAG) it receives, with a complex formula distributing the state-wide amount set by the Federal Government across NSW Councils. The Council's FAG has seen consistent, moderate increases over the past 20 years and this is expected to continue over the next 10 years.



Berrigan Shire Council uses Roads to Recovery (R2R) and RTA funding (8%) to maintain its extensive rural and urban road network. Any reduction in the amount of these grants will significantly impact the Council's ability to maintain its existing road infrastructure service levels.

The Council expects that the Federal and State Governments will not significantly increase road grants over the next ten years. With R2R funding in particular, there is also a risk of the program not being renewed after the expiry of the current funding round in 2014 however both parties have given in principle support for its retention.

Approximately 20% of Council's is derived from its utility services and investments. Utility charges for water supply, sewer and waste management services are set at a level that delivers a return on those assets.

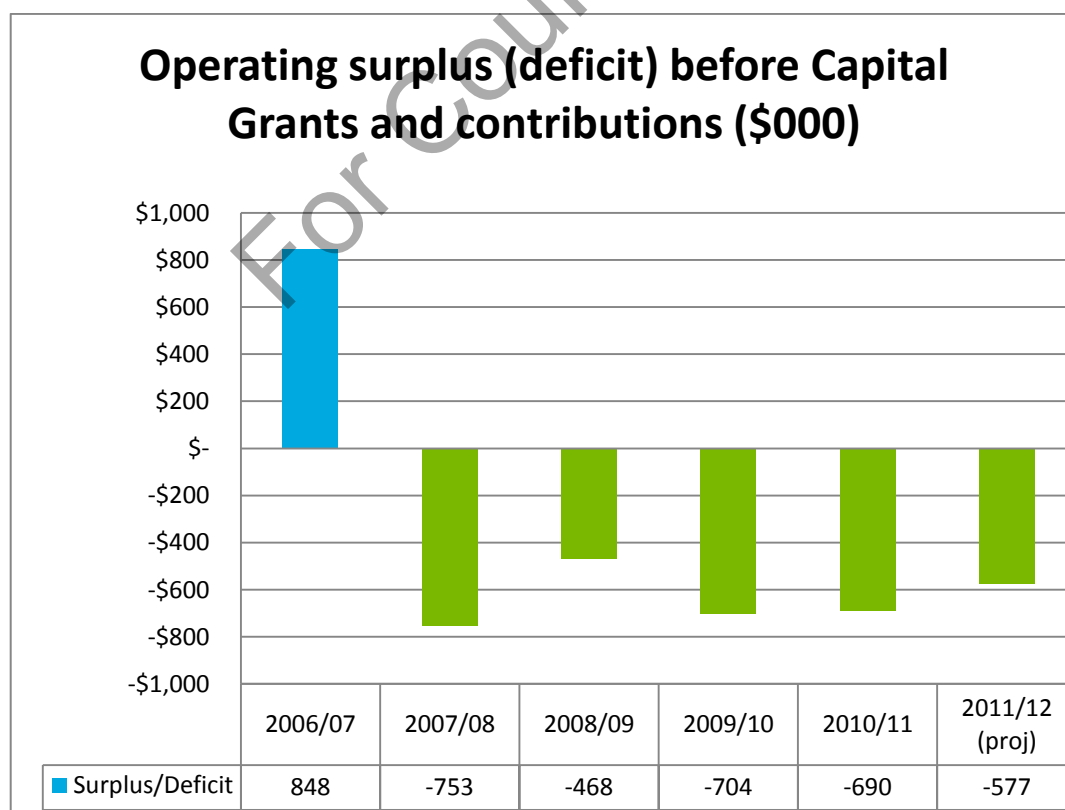
Interest and investment income makes up around 5% of the Council's total revenue. The Council traditionally takes a conservative approach to investment income. Berrigan Shire Council's *Investment Policy 2011* makes the following statement.

*Preservation of capital is the principal objective of the investment portfolio. Investments are to be placed in a manner that seeks to ensure security and safeguarding the investment portfolio. [...] Investments are expected to achieve a market average rate of return in line with the Council's risk tolerance.*

The Council is a "price-taker" with regard to its investment returns with interest rates determined by the market. The vast majority of the Council's investments are in Term Deposits with institutions under the oversight of the Australian Prudential Regulation Authority and this will continue.

### Operating results

Since 2007/08 – when the Council started to bring its previously acquired infrastructure assets and subsequent depreciation to account – the Council has made moderate operating deficits before capital grants and contributions.

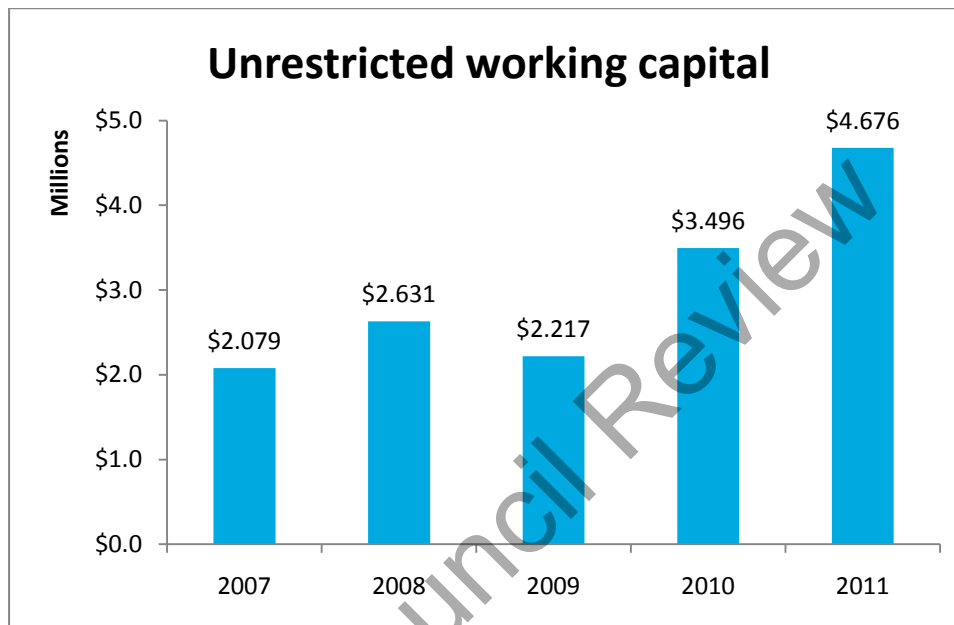


## Working capital

At 30 June 2011, the Council had \$4.7 million in unrestricted working capital. The Council's unrestricted working capital are those funds available to meet its future spending requirements after making allowance for any restrictions in place over the use of such working capital.

Unrestricted working capital is required not just for future infrastructure works but also to meet items such as staff leave entitlements and to allow a buffer for day-to-day Council operations.

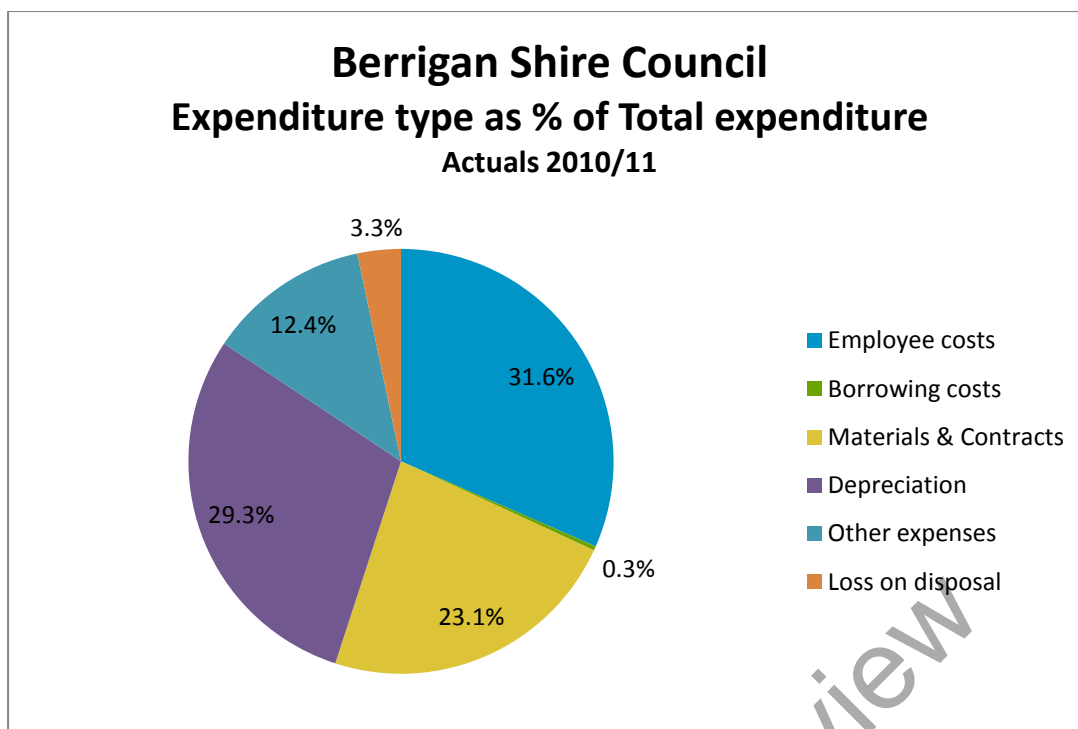
Despite the Council not returning an operating surplus since 2007/08, the Council has steadily increased its unrestricted working capital over that period.



## Expenses

The chart below provides a summary of the Council's operating expenses by type. Employee costs, Materials and Contracts, and Depreciation make up the majority of the Council's operating costs.

As can be seen, the largest expenditure item for the Council is employee costs – overwhelmingly consisting of wages and salaries.

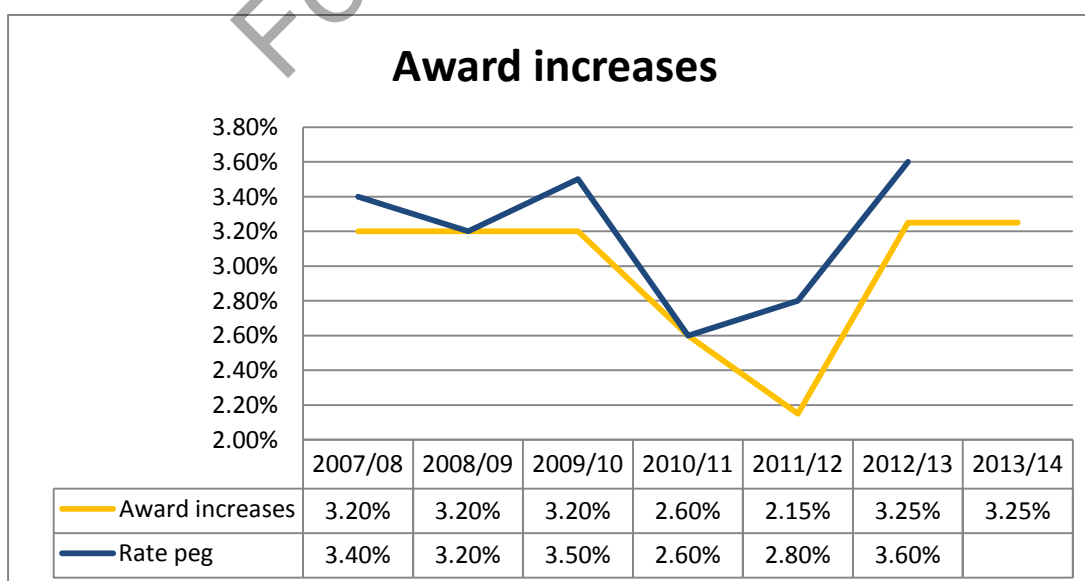


The Council's wages and salaries expense is influenced by two major factors:

- The number of staff employed
- The wage and salary rates payable

The Council's Workforce Development Plan adopted in 2011 does not identify any significant increase in staff numbers and the Council's Community Strategic Plan does not identify any new services likely to require additional staff.

Berrigan Shire Council operates under the *NSW Local Government Award 2010*. The Award sets out the annual increase in wage rates and salaries that the Council is obliged to pay its workforce. The annual increase has been agreed for 2012/13 and 2013/14.



Note that in general, the net amount received from the Council general rate peg allowance is not sufficient to meet its additional wages and salary expense. Note also that the Federal Government's decision to phase in a 12% superannuation contribution will also have an impact on the Council's wages and salaries expense.

Materials and contracts will increase as a result of inflation. The Reserve Bank has indicated that its medium-term target for inflation is between 2-3% on average, as measured by the Consumer Price Index. Given the unique cost pressures on local government, for the Council's purposes the Local Government Cost Index prepared by IPART provides a better guide to inflation. The Council estimates that its costs will increase by around 1% more than CPI.

On the revenue side, the Council makes the assumption that the rate peg will continue to be set in reference to the Local Government Cost Index (i.e. a measure of inflation). It also makes the assumption that FAG will be increased more-or-less in line with inflation.

The Council will also need to consider likely cost increases for electricity and fuel as a result of the Federal Government's introduction of the Carbon Pollution Reduction Scheme.

Depreciation expense is simply a method of allocating the cost of assets across multiple accounting periods (i.e. financial years) and as such is discussed in detail in the Asset Management section below.

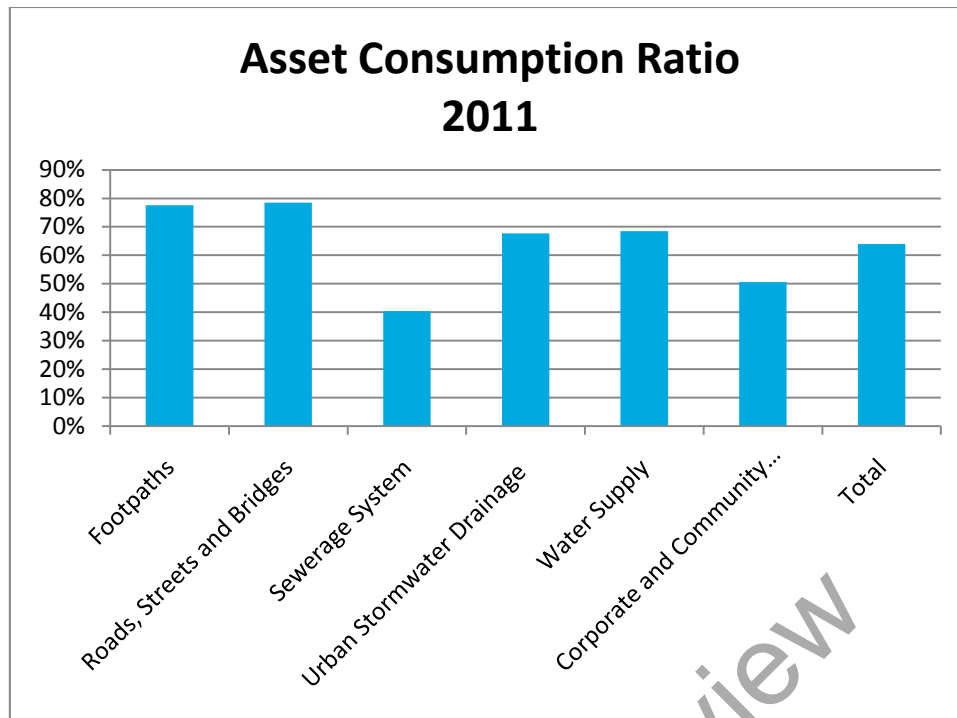
### Asset condition

One method of assessing the condition of the Council's assets is to measure how much the Council asset has been depreciated down from its "as new" condition. This gives a rough guide as to how much of the original service potential or productive capacity remains in the asset.

This measurement is done by dividing the written down value of the asset (the fair value of the asset less accumulated depreciation) by the fair value of the asset. This is called the Asset Consumption Ratio.

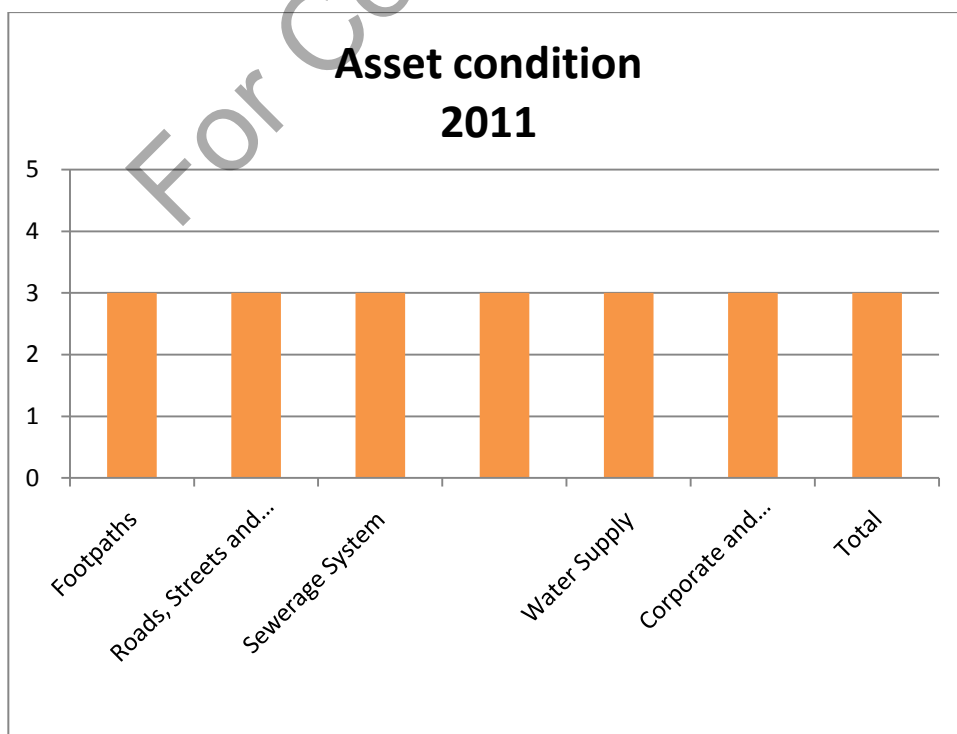
The Asset Consumption ratios of Council's assets at 30 June 2011 are shown below. The Asset Consumption Ratio shows the average proportion of "as new condition" left in assets by comparing the "written down" value of the Council's assets – replacement cost less the depreciation charged to the asset over time – against the replacement of the Council's assets. An asset with a 100% ratio is in "brand new" condition while one at 0% has been fully depreciated over time.





Another method of measuring the condition of the Council's assets is to make a technical assessment of their condition using measures such as number of faults or breaks along with some professional judgement.

A technical assessment of the condition of the Council's infrastructure assets is shown in the chart below. These condition ratings have been derived from the ratings shown in Special Schedule 7 of the 2010/11 Financial Statements. The ratings are based on 5 being "as new" condition.

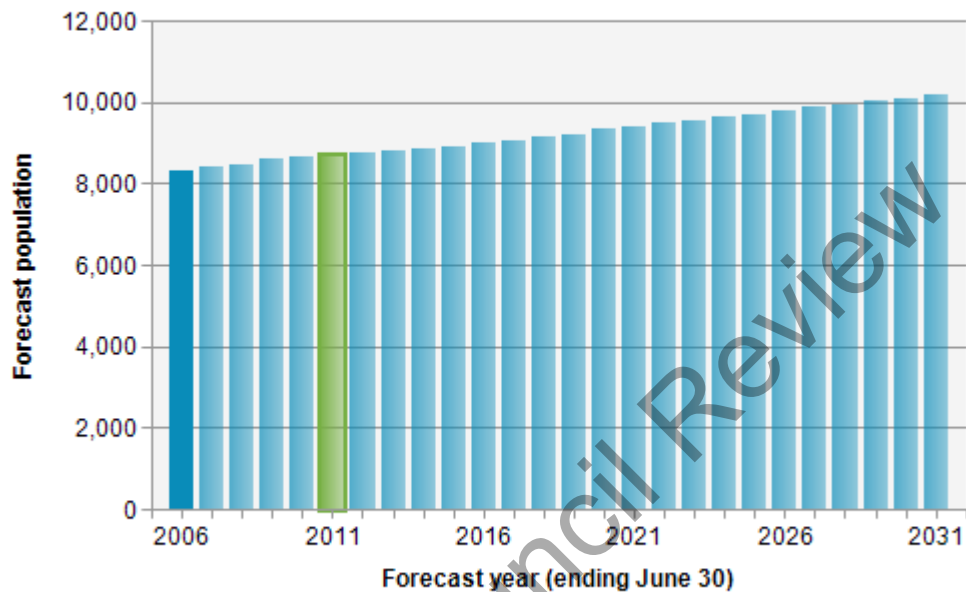


## Where are we going?

### Population growth

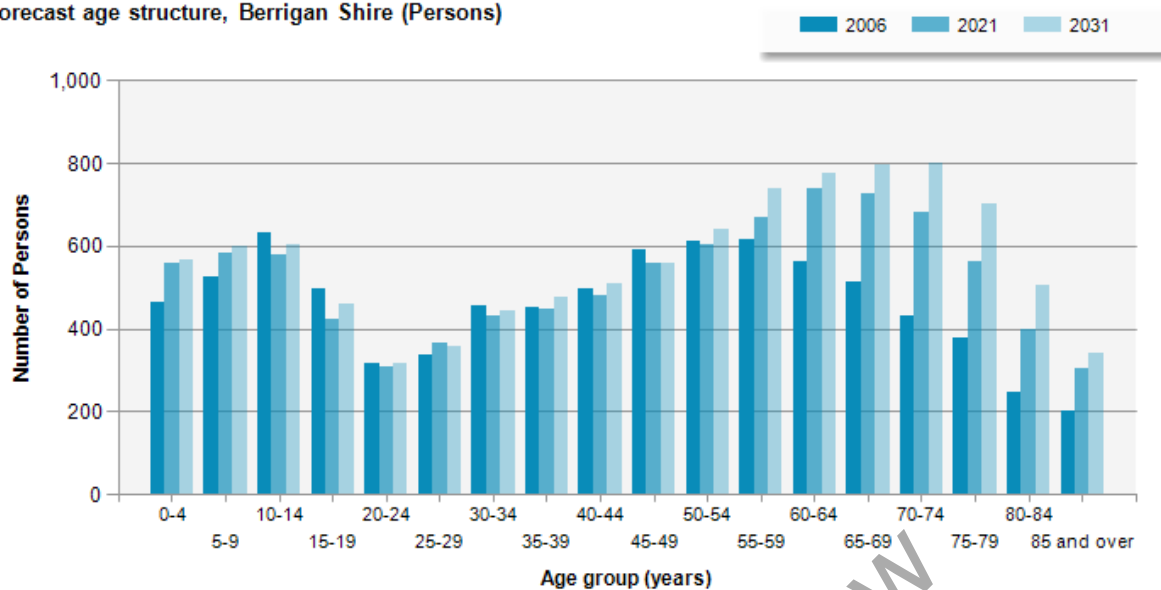
Berrigan Shire is expected to continue growing at a modest rate with the Shire population in 2021 expected to be around 9,400. Population growth will be mainly in the south of the Shire, along the Murray River in Tocumwal and Barooga. Population growth in the northern towns of Berrigan and Finley will be minor.

#### Forecast population, Berrigan Shire



The population profile of the Shire will be an ageing one with 28.4% of the population aged over 65 in 2021. Consequently, consideration is being given by Council to how the delivery of its current activities and services will be influenced by the needs of an ageing population.

Forecast age structure, Berrigan Shire (Persons)



A Land Demand Plan developed in 2006 identified significant spare infrastructure capacity in the two towns that will see considerable population growth between now and 2021 – Tocumwal and Barooga. As a result, there is not expected to be great demand for new “greenfield” infrastructure. Rather, the focus is expected to be on maintaining existing infrastructure and improvement on the margins. Similarly, there is not expected to be huge demand pressure on most Council-funded services.

On the other hand, there is also unlikely to be a significant increase in the Council’s rating and revenue base. The Council has the option to raise additional rates via a special rate variation but should be cognisant of the ability of the community to meet a larger rating burden.

### Community Strategic Plan

Berrigan Shire Council has facilitated the development of a Community Strategic Plan – *Berrigan Shire 2022*. The plan adopts the following vision for the shire.

***In 2022 we will be recognised as a Shire that builds on and promotes our natural assets and advantages to create employment and economic activity to attract residents, families and tourists.***

The aim of this Financial Strategy is to ensure the Council has the financial resources it needs to progress the implementation of Berrigan Shire 2022 objectives and associated Council activities and services.

## Council Activities / Services and Berrigan Shire 2022

CSP Strategic Outcome	CSP Strategic Objective	Council Activities and Services
<b>1.Sustainable Natural and Built Landscapes</b>	<p><i>1.1 Support sustainable use of our natural resources and built landscapes</i></p> <p><i>1.2 Retain the diversity and preserve the health of our natural landscapes and wildlife</i></p> <p><i>1.3 Connect and protect our communities</i></p>	<p>Water, sewerage and drainage</p> <p>Local roads and paths</p> <p>Land use planning and development</p>
<b>2. Good Government</b>	<p><i>2.1 Berrigan Shire 2022 objectives and strategies inform Council planning and community led projects</i></p> <p><i>2.2 Ensure effective governance by Council of Council operations and reporting</i></p> <p><i>2.3 Strengthen strategic relationships and partnerships with community, business and government</i></p>	<p>Council governance, enterprise risk management and business operations</p> <p>Community Planning</p>
<b>3. Supported and Engaged Communities</b>	<p><i>3.1 Create safe, friendly and accessible communities</i></p> <p><i>3.2 Support community engagement through life-long learning, culture and recreation</i></p>	<p>Libraries and community services</p> <p>Parks and reserves</p> <p>Environmental health</p> <p>Animal Control</p>
<b>4. Diverse and Resilient Business</b>	<p><i>4.1 Invest in local job creation, retention and innovation</i></p> <p><i>4.2 Strong and diverse local economy</i></p> <p><i>4.3 Diversify and promote local tourism</i></p> <p><i>4.4 Connect local, regional and national road, rail and aviation infrastructure</i></p>	<p>Business and economic development</p>

These activities and services all require the Council:

- To be financially sustainable
- To cost effectively maintain existing infrastructure service levels and increase them when opportunities arise
- To retain sufficient financial flexibility to undertake new projects and/or activities as desired.

*Berrigan Shire 2022* does not indicate any major change in direction or significant new activity for the Council.

## Asset planning

The development of this Financial Strategy is also informed by the Council's *Asset Management Strategy*. The *Asset Management Strategy* was adopted by the Council in January 2012. The Council has previously adopted an Asset Management Policy and a series of Asset Management Plans:

- Roads, streets and bridges
- Water
- Sewer
- Urban Stormwater
- Footpaths etc.
- Corporate and Community Assets

The *Asset Management Strategy* has the following aim:

***To ensure adequate provision is made for the long-term management and replacement of major technical and physical assets, (including land and property).***

In line with this aim, the objectives of the Shire's *Asset Management Strategy* include:

- *Ensuring that Council's services and infrastructure are provided in a sustainable manner, with the appropriate levels of service to residents, visitors and the environment.*
- *Establishing processes that integrate asset management and community strategic planning with Council corporate and long-term financial planning.*
- *Creating an environment where all Council employees take an integral part in overall management of Council assets by creating and sustaining asset management awareness throughout the Council.*
- *Meeting legislative requirements for asset management.*
- *Ensuring resources and operational capabilities are identified and responsibility for asset management is allocated.*
- *Demonstrating transparent and responsible asset management processes that align with demonstrated best practice.*

## Assumptions and scenarios

When preparing its Long Term Financial Plan, the Council is obliged to make a series of assumptions about future events that will have an impact on the Council's financial position. These assumptions are based on the analysis of the Council's position shown above.

These assumptions are as follows

- Inflation, as measured by the Local Government Cost Index will average 3.0% per annum
- Wages growth will average 3.0% per annum, after the expiration of the current mandated award wage rate increases.
- Staffing levels will remain static
- The rate peg will increase by the rate of inflation as measured by the Local Government Cost Index
- The number of rateable properties will increase by 1% per annum

- User charges and other fees and charges will increase by the rate of inflation, as will operating grants and contributions.
- Financial Assistance Grant will increase by the rate of inflation as measured by the Local Government Cost Index
- Roads to Recovery (or an analogous program) will continue until 2022
- Investment returns will average around 5% per annum.

When preparing its LTFP the Council is also obliged to prepare several financial scenarios for consideration by the Council and the community. These scenarios help identify how much flexibility there is in the plan and assist in developing strategies to develop the best plan for the Council to meet the needs and wants of the community as identified in *Berrigan Shire 2022*.

Three scenarios will be developed to demonstrate the impact of changes in the assumptions listed above.

Scenario 1 – known as the ‘Base case’ this includes all the assumptions listed above.

Scenario 2 – will include an increase in wages growth, a reduction in the rate peg and Financial Assistance Grant and a slowdown in the increase in rateable properties

Scenario 3 – will be the same as Scenario 1 but without rate pegging; i.e. to show what is possible to achieve where rates are allowed to grow in line with demand for services.

These scenarios may need to be adjusted as the LTFP takes shape to reflect any issues identified in this process.

## What is our financial direction?

The medium to long term financial outcomes to be achieved by this strategy are:

### 1. Financial sustainability

Berrigan Shire will be financially sustainable if its infrastructure capital and its financial capital are able to be maintained over the long term.

A financially sustainable Berrigan Shire will be able to manage likely developments and unexpected financial shocks in future periods without having at some time to introduce economically significant or socially destabilising income or expenditure adjustments.

Financial sustainability is determined by comparing the Council’s long-term financial capacity with its long-term financial requirements.

- **Financial capacity** is the sum total of the financial resources (operating and capital) that a Council can mobilise through its (present and prospective) revenue-raising and financing policies.
- **Financial requirements** is the sum total of the spending (operating and capital) that is necessary to meet the Council’s present obligations and expected future functions, pressures and shocks.

Maintaining Berrigan Shire's financial capital will require the Council to return to a position where it is making operating surpluses before capital grants and contributions. Achieving an operating breakeven position or better on average over time is likely to generate sufficient funds to enable renewal or replacement of the Council's existing assets

**2. Sufficient financial capacity and freedom to undertake new projects and activities if desired.**

As community expectations, wants and needs change Berrigan Shire Council needs to retain sufficient financial capacity and flexibility to ensure that it can cater for those changes.

As listed above, the Council's financial capacity is the sum total of the financial resources that a Council can mobilise through its revenue-raising and financing policies. As well as obvious items such as rates and charges, grants and fees, this includes:

- Cash reserves
- Borrowing capacity
- Discretionary funds (i.e. funds not committed to other specific projects and activities)

In simple terms retaining financial capacity is about ensuring the Council has the ability to access funds as it requires. This means limiting its commitments to new activities with on-going costs, minimising the costs of servicing debt and putting aside funds for future projects

**3. Cost effective maintenance – and improvement where possible – of service level standards for infrastructure assets.**

One of local government's roles is to provide facilities and services to communities that cannot be or are not provided by the private or for-profit sector. In the case of local government, these services are largely physical infrastructure-based services and facilities such as:

- transportation (roads, footpaths etc.);
- public health (water, sewer, waste management, cemeteries, drainage etc.);
- recreational (pools, parks, sporting fields);
- cultural (buildings etc.).

Maintaining the level of service for infrastructure-based services such as the above requires the Council to maintain its physical productive capacity – that is "Is the Council's infrastructure – in an overall sense – in a position to deliver the same level of service at the end of the period as it was at the beginning of the period."

As a general rule, the level of service supplied by infrastructure assets is a function of their age – provided that the assets are maintained in a reasonable fashion. Therefore, a systematic replacement and renewal program for these assets is the key to ensuring service level standards are maintained.

## How are we going to get there?

### Actions

To achieve its financial objectives, Berrigan Shire Council has identified a range of specific actions and activities aligned with Berrigan Shire 2022. These will be used in the preparation of the Council's Long Term Financial Plan

<b>Berrigan Shire 2022 and Financial Strategy Actions</b>
<b>2. Good Government</b>
<i>2.2 Ensure effective governance by Council of Council operations and reporting</i>
2.2.2 Council operations support ethical, transparent and accountable corporate governance

<b>Financial Strategy Objectives</b>	<b>Actions</b>
1. Financial sustainability	<p><b>1.1 Prepare and review annually a Long Term Financial Plan with the aim of achieving the financial objectives identified in this strategy.</b></p> <p>Using a ten year financial planning horizon allows the Council to take into account the longer term consequences of current decision making. It also allows for consideration of short term fluctuations etc.</p> <p>A minimum 10 year Long Term Financial Plan is a component of the Council's resourcing strategy, a core requirement of the new Integrated Planning and Reporting Model</p> <p><b>1.2 Prepare Capital Expenditure Reviews, including an assessment of lifecycle costs, for all new and/or upgraded infrastructure assets – with the exception of upgrades of roads, water mains and sewer mains.</b></p> <p>When making decisions regarding new and upgraded infrastructure it is important that the costs of operating, maintaining and replacing that infrastructure is taken into account. A sustainable Council only takes on obligations that it can afford to meet</p> <p><b>1.3 Resist the pressure to fund services that are the responsibility of other levels of government.</b></p> <p>While cost-shifting is often inevitable, the Council will resist this where possible and certainly will not look to take on obligations properly belonging to other levels of government without a corresponding funding stream.</p> <p>The Council's response to inadequate service delivery from other levels of government will not be to take on these obligations itself but to act as an advocate for the community to the NSW and</p>



Financial Strategy Objectives	Actions
	Federal governments.
1. Financial sustainability cont	<p data-bbox="587 331 1326 360"><b>1.4 Retain control of urban water supply and sewer services.</b></p> <p data-bbox="587 405 1390 501">The Council will continue to resist plans to remove control of its urban water supply and sewer services. Berrigan Shire Council runs these services in an efficient and effective manner.</p> <p data-bbox="587 546 1382 680">These services share the cost of running the Council's governance, corporate and financial services. Losing these services will significantly financially disadvantage Berrigan Shire Council with little if any benefit to the local community.</p> <p data-bbox="587 725 1366 860"><b>1.5 Recognise that funding for renewal and upgrading of sport, recreation and cultural infrastructure requires a combination of Council funding and community support and preferably some contribution from other levels of government.</b></p> <p data-bbox="587 904 1398 1077">Berrigan Shire Council does not have the capacity to fund the replacement and upgrade of this recreational, sporting and cultural infrastructure (Recreation Reserves, Community Halls, etc.) without support from the community and ideally other levels of government.</p> <p data-bbox="587 1122 1331 1218">Without funding assistance from the community and/or other levels of government, the Council cannot responsibly consider upgrade and replacement of these assets</p> <p data-bbox="587 1240 1353 1435"><b>1.6 Seek methods of achieving a return (or at least minimise ratepayer subsidy) on business activities such as the Finley Saleyards, Tocumwal Caravan Park and Tocumwal Aerodrome. Subsidies to programs such as the private operation of the Tocumwal Visitor Information Centre should also be reviewed regularly.</b></p> <p data-bbox="587 1480 1390 1688">Berrigan Shire Council has made significant progress over the past five years in limiting its exposure to loss-making commercial enterprises. The Finley Saleyards and the Tocumwal Caravan Park have both been leased to private operators to run on a commercial basis and this has markedly improved the Council's financial position.</p> <p data-bbox="587 1733 1382 1899">The challenge for the Council is to identify means to operate the Tocumwal Aerodrome on a self-funding basis. In addition, Council-subsidised private operations such as the Tocumwal Visitor Information Centre should also be encouraged to move towards a self-funding basis.</p> <p data-bbox="587 1944 1326 2004"><b>1.7 Encourage and support the existing model of community provision and operation of sport, recreation and cultural</b></p>

Financial Strategy Objectives	Actions
	<p><b>infrastructure.</b></p> <p>Berrigan Shire Council relies on a volunteer-driven model to provide services such as sporting fields, public swimming pools and community halls.</p> <p>Without the in-kind support of these volunteers, the community would be required to choose between service level reductions or rate increases.</p> <p>Cultural change and increasing regulatory burdens have seen this volunteer model come under some stress in recent years. The Council will conduct a range of activities to support, retain and attract volunteers to assist in supplying these services.</p>
1. Financial sustainability cont	<p><b>1.8 Actively lobby the State and Federal Governments to retain existing grant funding levels for road maintenance and upgrades.</b></p> <p>Without the retention of existing levels of RTA and R2R funding, the Council cannot continue to maintain its existing road service levels.</p>
2. Cost effective maintenance of infrastructure service levels	<p><b>2.1 Prepare and review its Asset Management Strategy and its Asset Management Plans for the Council's major infrastructure assets annually as part of annual budget preparation.</b></p> <p>The Council has adopted its Asset Management Strategy in 2011 and has prepared Asset Management Plans for all its major classes of assets.</p> <p>The Council's major expenditure items relate to replacement and upgrading of its infrastructure assets. It is important that the Council continues to review its asset plans and strategies as circumstances change.</p> <p><b>2.2 Prioritise the renewal of existing assets over the development and delivery of new services.</b></p> <p>A sustainable Council ensures it can fund its existing range of services before taking on new obligations.</p>
	<p><b>2.3 Implement a Borrowing Policy that allows the Council to borrow only for the development of infrastructure where</b></p> <ul style="list-style-type: none"> <li>a) There is an urgent need for the asset in the short term, or</li> <li>b) It is most cost-effective to construct the asset in the short term (as opposed to waiting until sufficient on-hand funds are available), and</li> <li>c) The Council has access to a funding stream to meet its debt obligations without compromising its other activities.</li> </ul>

Financial Strategy Objectives	Actions
	<p>This has been traditionally the Council's preference and adoption of a policy will formalise this process.</p> <p>In effect, this will mean that borrowing will be largely be restricted to functions such as urban water supply, sewer and waste management where the Council retains some control over its future revenues. It may also be an appropriate funding tool for land development in limited circumstances.</p> <p>The policy will still allow for the possibility of borrowing for other services where borrowing is identified as the cheaper whole-of-life funding option or immediate construction allows the Council to access an opportunity that would otherwise be missed. Interest subsidies may influence any decision to borrow.</p> <p>Finally, if community support can be demonstrated, the policy borrowing for the replacement of recreational, sporting and community assets where it can be tied to additional funding from a Special Rates Variation.</p>
3. Financial capacity and freedom	<p><b>3.1 Formalise the Council's existing preference to put money aside for future capital works, rather than borrow.</b></p> <p>Saving for new infrastructure rather than borrowing has been the Council's traditional preference. It minimises the burden placed on future generations and allows the Council to retain some financial capacity and flexibility.</p> <p>For a Council with moderate population and revenue growth such as Berrigan Shire, there is unlikely to be immediate pressure to construct new or upgraded assets in a time frame that does not allow for the required funds to be put aside.</p> <p>Interest subsidy schemes such as the Local Infrastructure Renewal Scheme (LIRS) will make borrowing for renewal of community infrastructure a viable option.</p> <p><b>3.2 Maintain the existing Investment Policy settings prioritising preservation of capital over investment return.</b></p> <p>Chasing revenue growth from investments necessarily adds to the risk levels borne by the Council. Berrigan Shire Council has historically sought to avoid investment risk through the use of relatively safe investment products such as Term Deposits and through a diverse investment portfolio.</p>

Financial Strategy Objectives	Actions
	<p><b>3.3 Retire existing debt in line with existing loan repayment schedules. Once paid, quarantine the repayment stream freed up to fund future capital renewal projects or specifically identified programs.</b></p> <p>Retirement of existing debt frees up additional funds to spend on other services. However, it is important that these newly freed-up funds continue to be allocated to the replacement or upgrade of infrastructure and not lost in the pool of recurrent funding. This could include funding the repayment of new loans to fund infrastructure renewal in line with Objective 2.3.</p> <p>Identifying funding streams for future replacement of assets is good financial discipline and assists the Council's sustainability and financial flexibility.</p>
3. Financial capacity and freedom cont	<p><b>3.4 Continue to actively recover outstanding rates debt as identified in the Council's Revenue Policy.</b></p> <p>The Council has an active and successful debt recovery process and this will continue. This assists the Council to maintain an adequate level of working capital.</p> <p><b>3.5 Set utility charges for water supply, sewer and waste management services at a level that delivers a return on those assets sufficient to ensure long term sustainability.</b></p> <p>The Council is unlikely to be eligible for funding assistance for replacement or upgrade of its assets for these services and will need to generate sufficient funds from its own sources to do so. Making a return on these assets will generate sufficient funds to ensure the sustainability of these services.</p> <p>A necessary corollary of this action is that revenues generated from these assets should be reasonably predictable. This means targets such as raising at least 50% of its water revenue from variable user charges may not always be appropriate.</p> <p><b>3.6 Consider seeking a Special Rates Variation where there is a clearly identified demand for new or significantly improved service levels.</b></p> <p>While Berrigan Shire Council's preferred approach will be to live within its means where possible, it is of course required to respond to community demand.</p> <p>Where the community has clearly identified that is willing to pay for increased levels of service, the Council will consider applying for a Special Rate Variation to fund this. This will only occur after considering and exhausting all other actions as identified above.</p>

Financial Strategy Objectives	Actions

## How will we know if we are on course?

Berrigan Shire Council will measure its progress against its three desired outcomes by tracking performance against a set of key performance measures. The Australian Local Government Planning Ministers Council's National Financial Sustainability Frameworks defined performance measures as "signals used to convey the directions being taken by the Council and to assess whether or not desired outcomes are being achieved.

Effective performance indicators:

- Measure those factors which define financial sustainability
- Are relatively few in number
- Are based on information that is readily available and reliable.

Performance measures cannot and should not try and measure everything but rather should be pitched at a reasonably high level. They should be used as a guide as to where to look for reasons behind any differences and trends and to identify specific areas for further analysis.

The Council has chosen to base its performance measures on data that can be found in its Annual Financial Statements. While this is necessarily a "broad-bush" approach, it has the advantages of not requiring the additional work and expense involved in data-gathering and analysis. Data from the Annual Financial Statements is transparent, audited and reasonably consistent from Council to Council.

Some appropriate indicators for the Council to use have been developed by the Local Government Association of South Australia:

- Operating Surplus
- Operating Surplus Ratio
- Net Financial Liabilities
- Net Financial Liabilities Ratio
- Interest Cover Ratio
- Asset Sustainability Ratio
- Asset Consumption Ratio

The Council will need to determine which of these measures (or other measures not listed here) will be adopted to track progress against the objectives of this strategy.

Financial Strategy Objectives	Possible Indicators*	Performance Measures/Target
1. Financial sustainability	Operating Surplus  Net Financial Liabilities	A break-even operating position or better over the life of the Long Term Financial Plan. Net financial liabilities remain less than zero over the life of the LTFP

Financial Strategy Objectives	Possible Indicators*	Performance Measures/Target
2. Cost effective maintenance of infrastructure service levels	Asset Sustainability Ratio  Asset Consumption Ratio	Target to be set having regard to the relative age and replacement/renewal profile of the Council's asset portfolio. On average should be at least 100% provided Council wishes to maintain level of service  Asset consumption ratio is between 40% and 80%
3. Financial capacity and freedom	Operating Surplus Ratio  Net Financial Liabilities Ratio  Interest Cover Ratio	An operating surplus ratio between 0% and 10% over any five year period  Net financial liabilities remain less than zero over the life of the LTFF  Net interest to remain below 0% of operating income

- See Appendix for description of indicator and indicative targets

For Council Review

## Appendix

Indicator	Description	Comment	Calculation (\$M)	Indicative Target
1. Operating Surplus Ratio	The percentage by which the major controllable income plus operating grants varies from day-to-day expenses	The operating surplus ratio is the operating surplus (or deficit) expressed as a percentage of general and other rates and operating grants (e.g. FAG, R2R & Repair etc.)	<p>Operating surplus divided by general and other rate income and operating grants.</p> <p><u>2010/11 actual</u>            Operating deficit = -\$0.7 M            Rates income = \$7.4 M            Operating grants = \$6.8 M</p> <p><b>Operating Surplus Ratio</b> =  <math>[-0.7 / (7.4 + 6.8)]</math>            = -5%</p> <p><u>2011/12 budgeted</u></p> <p>Operating surplus = \$0.2 M            Rates income = \$7.9 M            Operating grants = \$5.2 M</p> <p><b>Operating Surplus Ratio</b> =  <math>[0.2 / (7.9 + 5.2)]</math> = 2%</p>	An operating surplus ratio between 0% and 10% over any five year period
	<b>What does it mean?</b>	<p>A positive value indicates the percentage of total rates and operating grants (e.g. FAG, R2R and Repair etc.) available to fund capital expenditure.</p> <p>A negative value indicates the percentage increase in total rates and operating grants income required to achieve a break even operating result.</p>		

Indicator	Description	Comment	Calculation (\$M)	Indicative Target
2. Operating Surplus	The difference between day to day income and expenses for the year	An operating surplus (deficit) arises when operating income (excluding capital income) exceeds (is less than) operating expenses for the year.	<p>Operating income (excluding amounts received specifically for new or upgraded assets and physical assets received free-of-charge) less operating expenses for the year.</p> <p><u>2010/11 actual</u>            Operating income = \$17.1 M            Operating expenses = 17.8 M  <b>Operating Surplus = -\$0.7 M</b></p> <p><u>2011/12 budgeted</u>            Operating income = \$15.0 M            Operating expenses = \$14.8 M  <b>Operating Surplus = \$0.2 M</b></p>	A break-even operating position or better over the life of the Long Term Financial Plan.
	<b>What does it mean?</b>	<p>If the Council is not generating an operating break-even result or better on average over the medium term it is unlikely to be operating sustainably.</p> <p>It means that the cost of services provided to the community exceed income generated. If the Council is operating with a significant deficit over several years and the Long Term Financial Plan does not provide a proposal to turn this around, it is inevitable that the Council will face a major financial shock in the future.</p> <p>The position would come to a head when major assets fail and the Council would be required to choose between large rate rises or not replacing assets – and thus providing the community a lower level of service.</p>		



Indicator	Description	Comment	Calculation (\$M)	Indicative Target
3. Net Financial Liabilities	What is owed to others less money held, invested or owed to the Council.	Net financial liabilities equals total liabilities less financial assets	<p>Total liabilities less financial assets (cash and cash equivalents + trade and other receivables + other financial assets)</p> <p><u>2010/11 actual</u>            Total liabilities = \$4.0 M            Cash &amp; cash Equivalents = 2.0 M            Trade and other receivables = 1.2 M            Other financial assets = 13.6 M</p> <p><b>Net Financial Liabilities = -12.8 M</b>  <math>[4.0 - (2.0 + 1.2 + 13.6) = -12.8</math></p>	<p>Net financial liabilities remain less than zero over the life of the LTFF.</p> <p>When setting this target, the Council should consider its operating surplus target and its activities as identified in its Community Strategic Plan and Asset Management Plan</p> <p>The Council currently has no net debt. This is an appropriate position for a Council that is not experiencing large scale development.</p>
	<b>What does it mean?</b>	<p>As well as borrowings, this indicator considers the Council's other liabilities and financial assets. In the case of Berrigan Shire Council that has <b>Net Financial Assets</b>, this indicator may need some refining to be useful</p> <p>This indicator covers all Council's operations and a breakdown between funds (such as General Fund, Water Fund, Sewer Fund) may be more useful. This would, however, somewhat detract from the simplicity of the indicator.</p>		

Indicator	Description	Comment	Calculation (\$M)	Indicative Target
4. Net Financial Liabilities Ratio	The significance of net amount owed compared with the period's income.	Indicates the extent to which net financial liabilities could be met by current income	<p>Net financial liabilities divided by operating income</p> <p><u>2010/11 actual</u>            Total liabilities = \$4.0 M            Cash &amp; cash Equivalents = 2.0 M            Trade and other receivables = 1.2 M            Other financial assets = 13.6 M</p> <p><b>Net Financial Liabilities = -12.8 M</b>  <math>[4.0 - (2.0 + 1.2 + 13.6) = -12.8</math></p>	<p>Net financial liabilities remain less than zero over the life of the LTFP.</p> <p>When setting this target, the Council should consider its operating surplus target and its activities as identified in its Community Strategic Plan and Asset Management Plan</p> <p>The Council currently has no net debt. This is an appropriate position for a Council that is not experiencing large scale development.</p>
	<b>What does it mean?</b>	<p>As well as borrowings, this indicator considers the Council's other liabilities and financial assets. In the case of Berrigan Shire Council that has <b>Net Financial Assets</b>, this indicator may need some refining to be useful</p> <p>This indicator covers all Council's operations and a breakdown between funds (such as General Fund, Water Fund, Sewer Fund) may be more useful. This would, however, somewhat detract from the simplicity of the indicator.</p>		

Indicator	Description	Comment	Calculation (\$M)	Indicative Target
5. Interest Cover Ratio	The proportion of day-to-day income used to pay interest on loans net of interest income	Indicates the extent to which the Council's operating income is committed to meeting interest expenses.	<p>Net annual income expense divided by operating income</p> <p><u>2010/11 actual</u>            Borrowing Cost = \$0.06 M            Investment Income = \$0.9 M            Operating income = \$17.1 M            Operating expenses = 17.8 M</p> <p><b>Interest Cover Ratio = -5%</b>  <math>[(0.06-0.9)/17.1]</math></p> <p><u>2011/12 budgeted</u>            Borrowing Cost = \$0.06 M            Investment Income = \$0.9 M            Operating income = \$17.1 M            Operating expenses = 17.8 M</p> <p><b>Interest Cover Ratio = -5%</b>  <math>[(0.06-0.9)/17.1]</math></p>	Net interest to remain below 0% of operating income
	<b>What does it mean?</b>	<p>As with all indicators associated with measuring indebtedness and its associated costs there is no right or wrong ratio. The Council needs to manage this ratio in a range acceptable to it, having regard to its long term financial sustainability and strategic management plans.</p> <p>If the Council chooses to borrow for infrastructure renewal projects such as upgrading and improvements to its recreation reserves, this ratio will need to be monitored carefully.</p>		

Indicator	Description	Comment	Calculation (\$M)	Indicative Target
6. Asset Sustainability Ratio	The ratio of asset replacement expenditure relative to depreciation for a period. It measures whether assets are being replaced at the rate they are wearing out.	Indicates whether the Council is replacing or renewing non-financial assets at the same rate that its overall stock of assets is wearing out for the period	<p>Capital expenditure on replacement/renewal of existing plant and equipment and infrastructure assets divided by annual depreciation expense.</p> <p><u>2010/11 actual</u> Capital renewal expenditure = \$1.9 M Depreciation expense = \$4.2 M</p> <p><b>Asset Sustainability Ratio = 45%</b> [1.9/4.2 = 45 %]</p> <p><u>2011/12 budgeted</u> Capital renewal expenditure = \$8.4 M Depreciation expense = \$3.4 M</p> <p><b>Asset Sustainability Ratio = 247 %</b> [8.4/3.4=247 %]</p>	Target to be set having regard to the relative age and replacement/renewal profile of the Council's asset portfolio. On average should be at least 100% provided Council wishes to maintain level of service
	<b>What does it mean?</b>	<p>If capital expenditure on renewing or replacing existing assets is at least equal to depreciation on average over time then the Council is ensuring the value of its existing stock of its physical assets is maintained</p> <p>This ratio will vary, often by significant amounts, as the Council's asset replacement program is unrolled over time.</p>		

Indicator	Description	Comment	Calculation (\$M)	Indicative Target
7. Asset Consumption Ratio	The average proportion of "as new condition" left in assets	Shows the depreciated replacement cost of the Council's depreciable assets relative to their "as new" (replacement) value	<p>Depreciated replacement cost (DRC) of plant and equipment and infrastructure assets divided by current replacement cost (CRC) of depreciable assets.</p> <p><u>2010/11 actual</u></p> <p>CRC = \$274.0 M DRC = \$167.5 M</p> <p><b>Asset Consumption Ratio = 61%</b> [167.5/274.0 = 61 %]</p> <p><u>2011/12 budgeted</u></p> <p>Not calculated</p>	<p>Asset consumption ratio is between 40% and 80%</p> <p>Target to be set having regard for the relative age and replacement/renewal profile of the Council's asset portfolio.</p>
	<b>What does it mean?</b>	<p>This ratio seeks to highlight the aged condition of the Council's stock of physical assets.</p> <p>If the Council is responsibly maintaining and renewing/replacing its assets in accordance with a well prepared asset management plan then a low and/or declining Asset Consumption Ratio is not necessarily a cause for concern.</p>		



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# Workforce Management Strategy & Plan 2013 - 2017

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Berrigan Shire 2023  
Resourcing Strategy

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For Council Review



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## Introduction

Workforce planning is a requirement of Integrated Planning and Reporting. The Shire's *Workforce Management Strategy and Action Plan 2013 – 2017* is an element of the *Berrigan Shire 2023: Resourcing Strategy* and it contributes toward the achievement of *Berrigan Shire 2023 Strategic Outcomes* of:

1. Sustainable Natural and Built Landscapes
2. Good Government
3. Supported and Engaged Communities
4. Diverse and Resilient Business

The *Workforce Management Strategy and Action Plan 2013 – 2017* includes a snapshot of the demographic features of Council's workforce of 82 equivalent full time staff (EFT), our current organisational and reporting structure, workforce development issues and an action plan designed to facilitate the resourcing and workforce requirements of the Shire's 2013 – 2017 *Delivery Program*.

This strategy and action plan assumes no change in the base skills, knowledge and competency profile of the Shire's workforce and was developed from:

- A comprehensive analysis of the Shire's Community Strategic Plan *Berrigan Shire 2023*
- Consideration of Council's *Delivery Program 2013 – 2017*;
- A desk top review of *Workforce Management Strategy and Action Plan 2012 – 2016*;
- An updated summary profile of the Shire's workforce as at February 2013
- Consideration of issues identified (2010) internal discussion paper<sup>1</sup>; and
- A (2011) survey of Council's staff

## Purpose

The *Workforce Management Strategy* and its action plan facilitates the maintenance and development of a workforce with the technical and managerial competence needed to implement the Shire's 4-year *Delivery Program* and annual operating plans.

According to SKILL *Australia* workforce development encompasses three interrelated elements:

- The demand for future skills and what planning for the future entails (**A**traction and recruitment)
- Improving the value from investments current being made in the existing and future workforce (**R**etention)
- Integrating policy, planning and service delivery with broader workforce participation, social inclusion and innovation ensuring that we have a workforce able to connect with or leverage wider economic, employment and social strategies (**T**rainning and skill development)

Or **ART**

This strategy and action plan uses the 3 pillars of workforce development: attraction, retention and training for skill development to address the Council's *Delivery Program* and strategic workforce management and development issues<sup>2</sup> of

1. Succession planning
2. Recruitment to key roles, and
3. An ageing workforce

<sup>1</sup> Hansen, M (2010) *Workforce Management Plan – Discussion Paper and Options Paper (internal document)*

<sup>2</sup> *ibid*



## Council Activities and Berrigan Shire 2023

The following table describes the relationship between Council's *Delivery Program* activities and *Berrigan Shire 2023* strategic outcomes which, in turn contribute toward the realisation of our community's vision that

*In 2023 we will be recognised as a Shire that builds on and promotes our natural assets and advantages to create employment and economic activity to attract residents, families and tourists.*

CSP Strategic Outcome	CSP Strategic Objective	Council Activities and Services	Professional & Technical Skills
<b>1.Sustainable Natural and Built Landscapes</b>	1.1 Support sustainable use of our natural resources and built landscapes 1.2 Retain the diversity and preserve the health of our natural landscapes and wildlife 1.3 Connect and protect our communities	Stormwater Council roads, paths, levees Land use planning and development Waste Weed Control	Engineering & Surveying Statutory and Land Use Planning Project Management Building Control
<b>2. Good Government</b>	2.1 <i>Berrigan Shire 2023</i> objectives and strategies inform Council planning and community led projects 2.2 Ensure effective governance by Council of Council operations and reporting 2.3 Strengthen strategic relationships and partnerships with community, business and government	Council governance, enterprise risk management, plant and business operations Community planning	Strategic Planning Administration (Public) Public Policy Partnership development Finance Accounting Risk Management Business Planning Human Resource Management Asset Management Information & Records Management

CSP Strategic Outcome	CSP Strategic Objective	Council Activities and Services	Professional & Technical Skills
<b>3. Supported and Engaged Communities</b>	3.1 Create safe, friendly and accessible communities 3.2 Support community engagement through life-long learning, culture and recreation	Libraries and community services Parks, reserves, recreation facilities Cemeteries Water and sewerage Environmental health Animal Control Emergency Services	Information Studies (Libraries) Open Space Planning & Management Engineering and Design Public Safety Environmental Health Social Planning
<b>4. Diverse and Resilient Business</b>	4.1 Invest in local job creation, retention and innovation 4.2 Strong and diverse local economy 4.3 Diversify and promote local tourism 4.4 Connect local, regional and national road, rail and aviation infrastructure	Business and economic development Tocumwal Aerodrome Tourism and events promotion Saleyards	Economic Development & Planning Marketing Business Development

In addition to summarising the relationship between *Berrigan Shire 2023* and Council activities this table also describes the breadth of professional, technical and managerial competencies inherent in the delivery of Council activities and coordinated by this strategy.

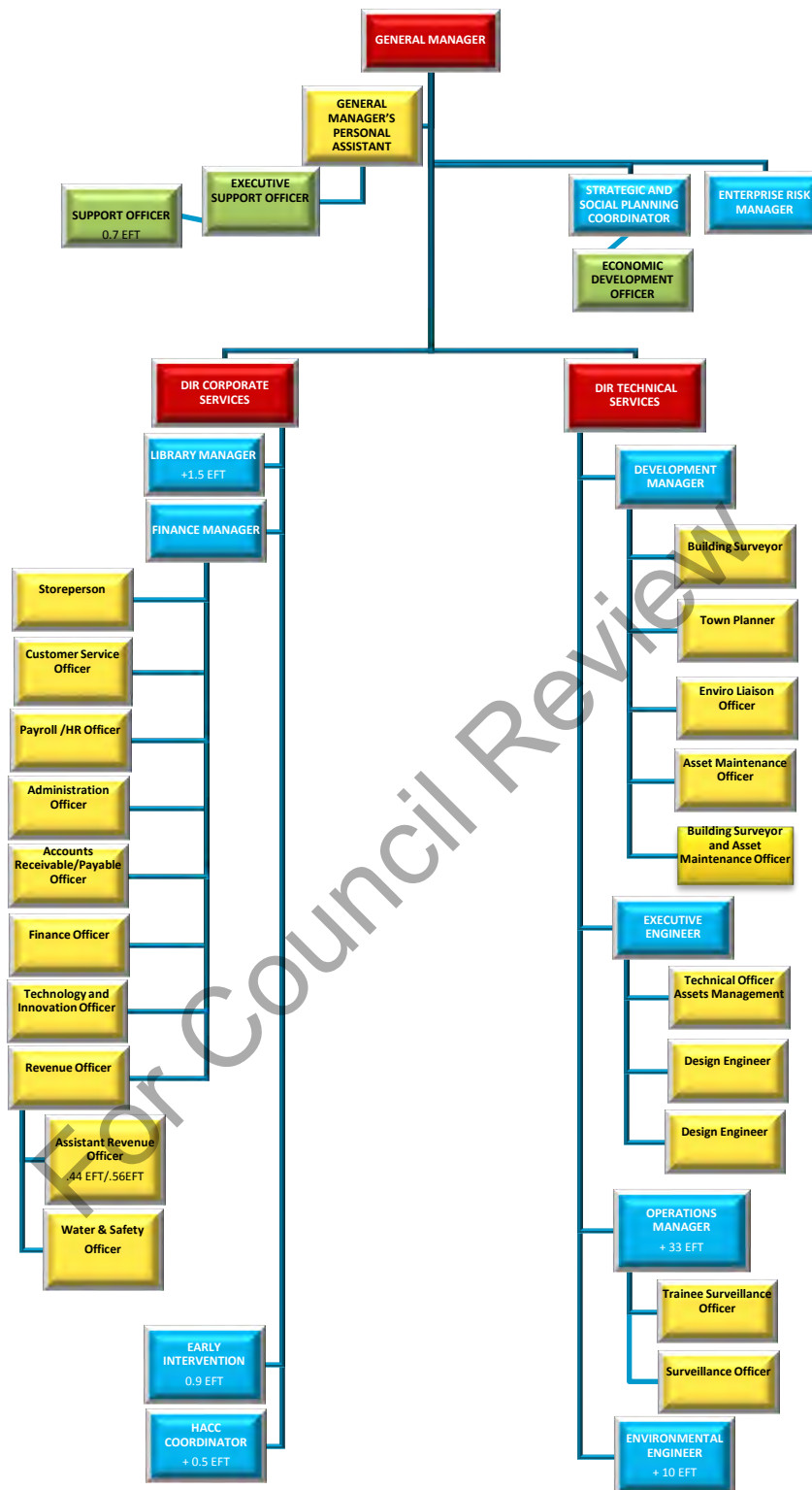
### Shire Workforce

The Shire's *Workforce Management Strategy and Plan (2012 – 2016)* canvassed national and localised population and employment trends, the age of the Shire's workforce, current and projected skills shortages, in addition to the succession planning requirements of key positions.

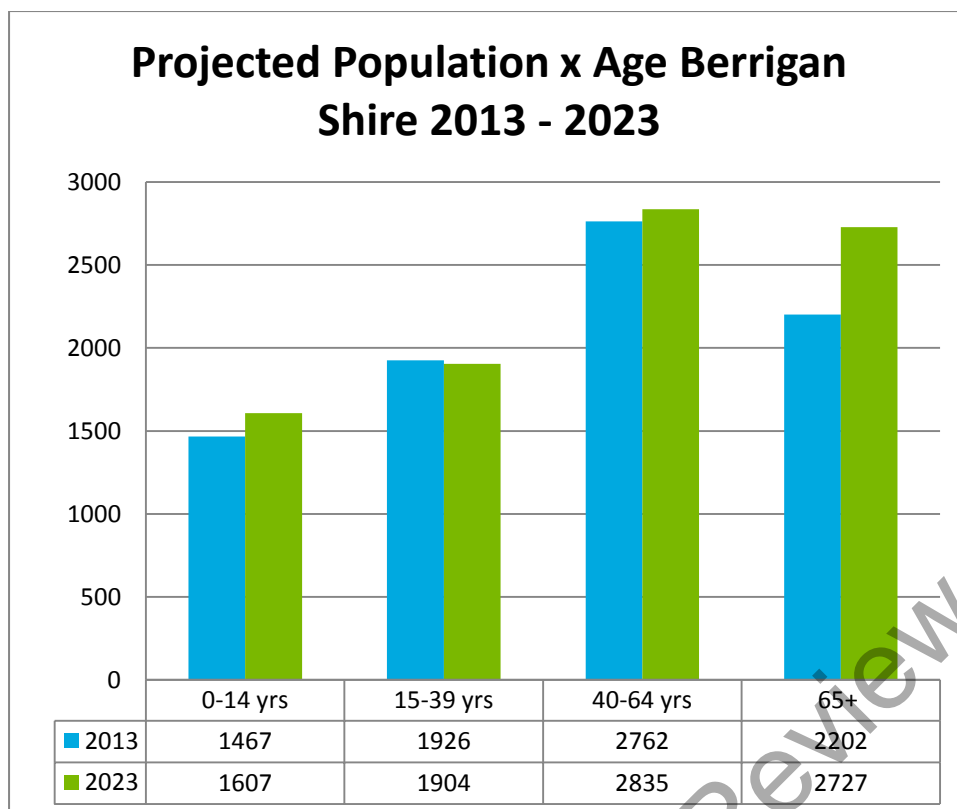
As part of the desk top review and re-development of this strategy and action plan the profile of the Shire's workforce, turnover and skills profile has been updated. In the past 18 months, there has been no substantive change in the demographic characteristics of the Shire's workforce, and the challenges associated with the attraction and retention of appropriately qualified and skilled administrative and technical services staff.

The Council's workforce continues to reflect the working age profile of the Shire's general population and remains managed and directed on a day to day basis by the Council's executive management team – the General Manager and the Directors of Corporate and Technical Services.

Organisational Structure - May 2014



Equivalent Fulltime Employees: 81.6



(.id Berrigan Shire Population Forecast <http://forecast2.id.com.au/Default.aspx?id=393&pg=5210&gid=10> accessed 2 April 2013)

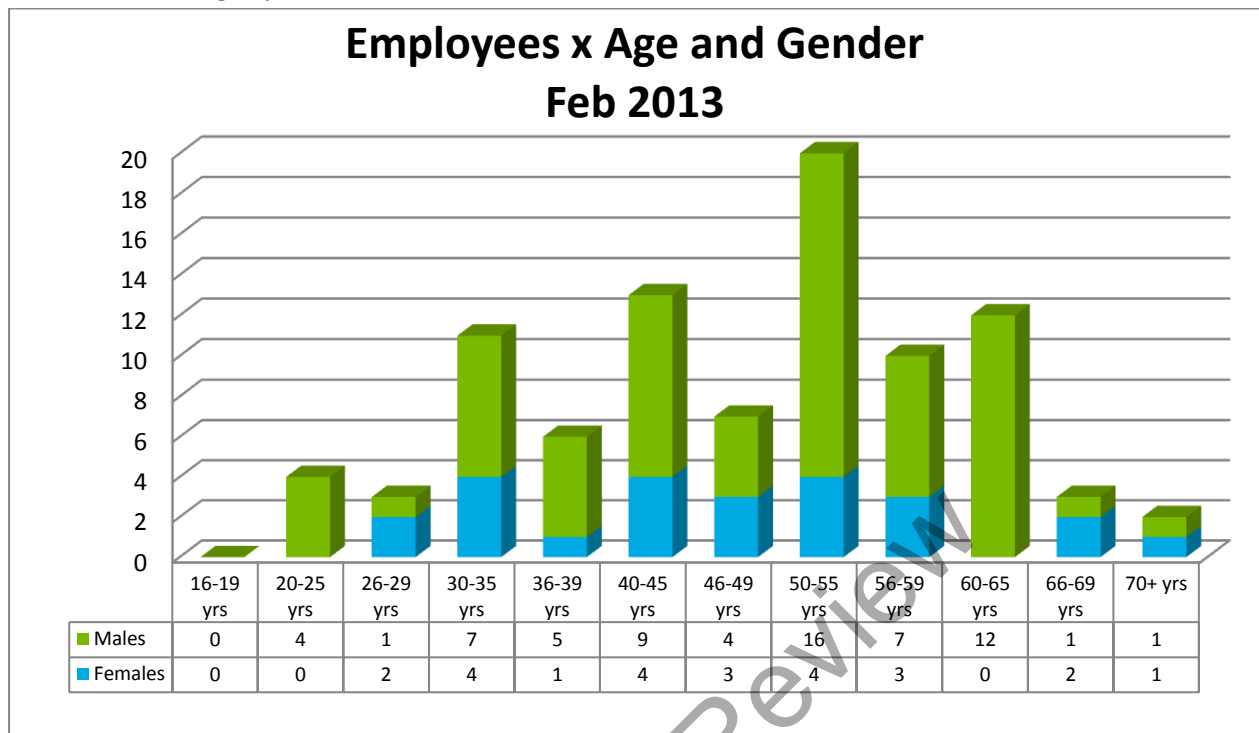
## Workforce

In February 2013, there were 91 persons employed by Berrigan Shire Council. This number fluctuates throughout the year and is the result of the employment of casual staff such as pool lifeguards. As with previous years, the majority of Council employees are men employed on a full-time basis by contrast, women are more likely to be employed on a part-time or casual basis.

	Council Governance	Corporate Services	Technical Services	EFT	Full-time	Part-time	Casual	Total
<b>Male</b>					66	0	1	67
<b>Female</b>					13	11	0	24
<b>Total</b>	<b>6</b>	<b>17</b>	<b>59</b>	<b>82</b>	<b>79</b>	<b>11</b>	<b>1</b>	<b>91</b>

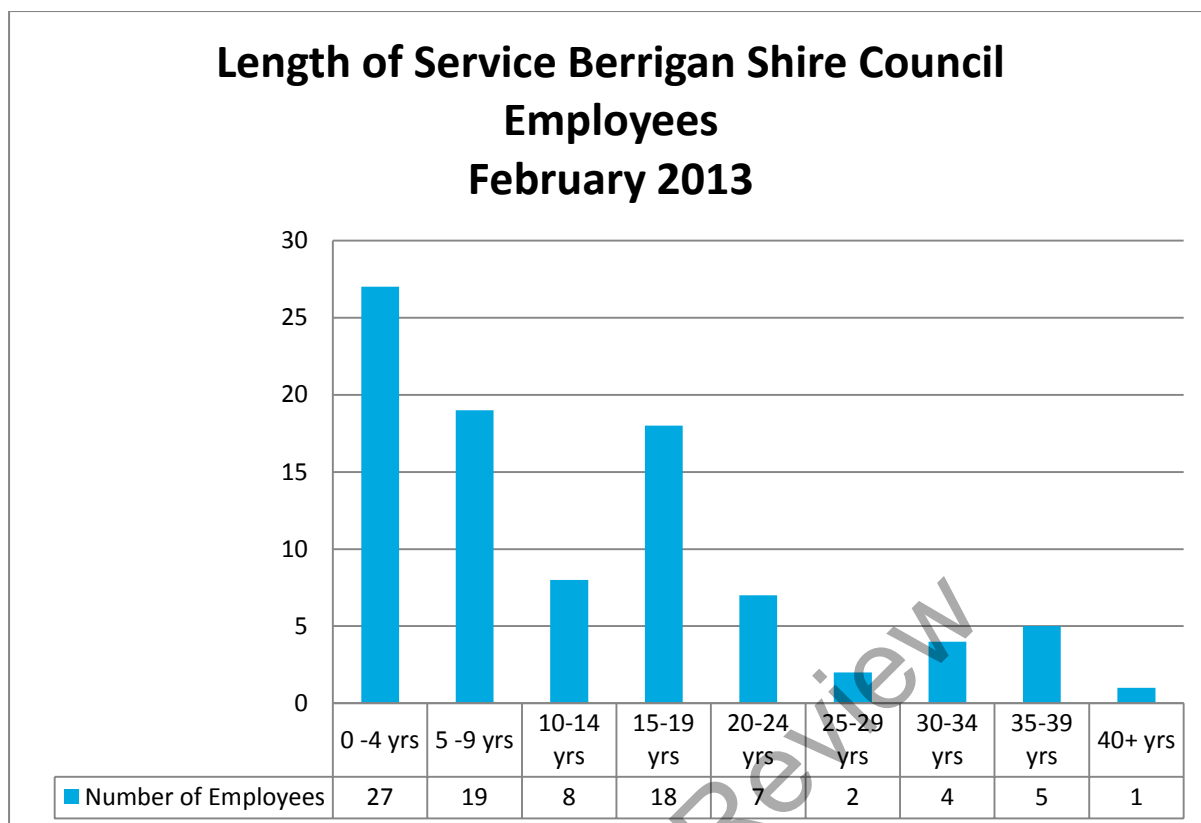
The median age of a Council employee in 2012 was 53 years of age a 5 year increase in median age when compared with median age of employees in 2010. This means that more than 50% of the Council workforce is aged 53 years of age or over. Eighteen (18%) of the Council's workforce is aged over 60 years: a 7 % increase in the number of employees aged 60+ across a 2 year period. The most common age grouping for Council employees remains 50-55 years of age with 22% of the Shire's workforce aged 50 – 55 years of age.

By contrast, 18 employees were aged under 35 years of which a third of these are women; some of whom are working in part time roles.



According to the 2010 *Options Paper* once employed, Council employees tend to remain with the Council for some time. This has contributed to a basically stable workforce. The average Council employee has been working with the Council for ten years and 23% of Council employees have been employed for over 20 years.

On the other hand, 30% of the Council's workforce has been with the Council for less than 5 years. This includes key positions in Finance, Development Services and Engineering Services.



#### Local Government Skills Shortages

The Council continues to operate under the threat of a shortage of skilled employees in key areas of its operations. Australia is undergoing a general skills shortage at present and this shortage is particularly pronounced in rural and regional areas. Local government specific skills such as engineering and town planning are in short supply in Australia and again, it is in rural and regional Australia where these shortages are most pronounced.

A report prepared by the NSW Department of Local Government in 2005 identified key areas of staff shortages across New South Wales. In that survey, 92% of surveyed Councils reported a skills shortage or were aware of a future or emerging skills shortage.

According to this survey the major areas of shortage were Town Planning and Civil Engineering. Other areas of shortage commonly mentioned included:

- Utilities Engineering;
- Trades such as Mechanics and Building Maintenance;
- Accountants and Rating professionals;
- Environmental Health and Building officers.

Berrigan Shire Council's experience with skills shortages is consistent with the experience of Local Government in New South Wales as a whole. Key professional and technical skills positions have been vacant for periods of over six months. This has led to downgrading some technical positions

and external contracting of technical skills on an as needs basis. Specific skill shortage issues for the Council in recent years include:

- Executive Engineer – Vacant between October 2006 and January 2007 and again between January 2009 and April 2010
- Building Surveyor / Asset Maintenance – Revised position description 2011 and 2012
- Design Engineer/s – Vacant 2011 & 2012 Revised Position description
- Town Planner – Vacant 2011

In the past year Council has successfully used the provisions of the Migration Act 1958 (Section 457 Temporary Visa – Skilled Workers) and filled vacant technical and town planning positions by sponsoring skilled workers who do not have Australian citizenship or residency.

### Staff retention

The Council has been successful in retaining staff and maintaining a steady overall rate of staff turnover. Reflecting the general rule that Local Government employees have traditionally stayed with their employers for significant periods of time. Reasons for this include long service leave arrangements, and particularly in rural and regional areas the perception that employment with the Council is secure in an environment with limited local area employment opportunities.

Unfortunately, also in common with broader sector, this does not apply to positions and roles requiring professional / technical skills and tertiary qualifications. In common with most other rural and remote Councils the Shire experiences difficulty recruiting and retaining skilled and experienced professionals. An issue further compounded by generational change in the Australia's labour market. For example, most people entering the workforce (other than through skilled migration programs) are now *Generation Y*. *Generation Y* (born between 1980 and 1994), i.e. aged between 16 and 30. This cohort constitutes 20.4% of the Australian population and it is a population cohort that according to demographers

- Seeks variety
- Appears less inclined to stay with an employer for an extended period of time
- Is more geographically mobile
- Have due to the extensiveness of their formal training greater career choice and expectations with respect to wages, conditions, and career prospects

### Staff Survey

Council staff (February 2012) completed a ten question survey designed to provide whole of Council data on issues related to staff training, attraction, and retention. The survey was completed by 98% of the Shire's full-time, part-time and casual workforce including their managers and supervisors. A total of 81 hardcopy surveys were completed out of a possible 82 and of the surveys completed all questions attracted a 97% or higher response rate.

Nine questions used a five-point or Likert type scale in addition to an optional comments item. The five point interval response scale did not offer a neutral third point but a third point response item that 'controlled' the neutral tendency bias often associated with five-point scaling.

The inherent and overall positive bias of the survey's design was controlled through the inclusion at question 7 of a 'negatively biased' item requiring comment. This question elicited a written comment from 32% of survey respondents and was analysed using recurrent text analysis software that excluded punctuation, common verbs, pronouns and adjectives.

Survey questions and their supporting rationale are included as an appendix as are all survey comments.

To ensure anonymity and to encourage qualitative comments all staff were advised that hardcopy surveys would be collected by a single collector. Moreover, only once all surveys had been returned would the surveys then be forwarded to the Council Officer who had designed and constructed the survey. Survey respondents were also advised that identifying comments would be excluded and or if 'material' to the question re-written to ensure anonymity. Further, that aggregated results would be included in the Shire's Workforce Development Plan which would be a public document. Of the many comments received only one comment was re-written: all other comments included in the survey results are as written.

## Results

The results of a survey of Council staff (February 2012) provides qualitative feedback on:

1. The attraction and retention of staff
2. The perceived value of Council's investment in workforce development / training and
3. Its effectiveness.

## Attraction

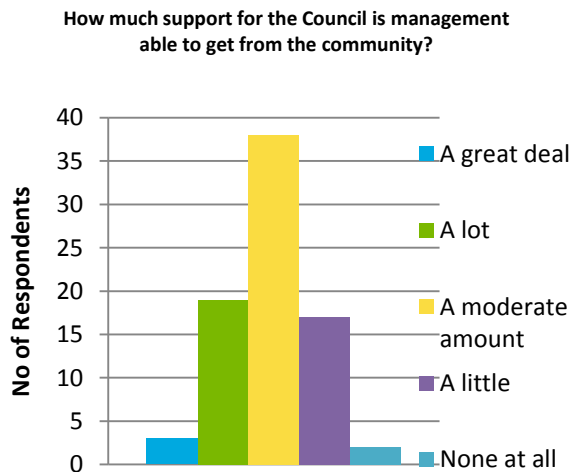
Employees that attend external meetings, have customer service contact and or who are thinking about living and working in the same community are more likely to be attracted to apply for a position if we can provide information about

- Community perceptions about Council and customer service
- The experience of Council personnel attending network meetings
- The effectiveness of Council's engagement with broader community, business and other levels of government
- Work life balance

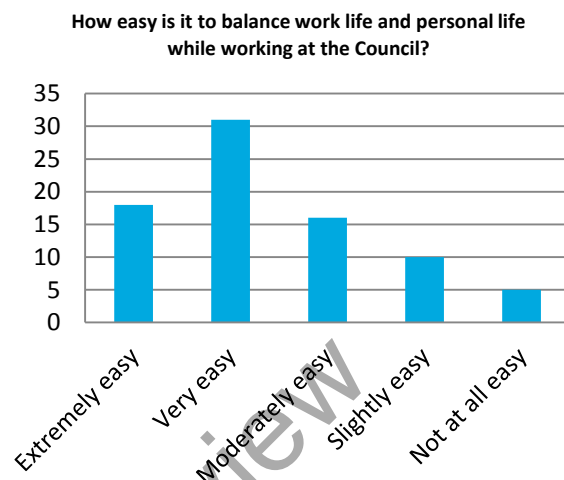
Survey responses informed Council planning about what actions can be taken to demonstrate to prospective staff the extent of Council's support in the broader community and our employees' experience of work/life balance.



According to 76% of surveyed staff Council management is able to get a moderate to great deal of support from the community. Moreover, 61% staff of staff surveyed reported that it is extremely easy or very easy to balance their work life and personal life while working at Council.



Answered: 79  
Skipped: 2



Answered: 80  
Skipped: 1

## Retention

Employers are more likely to retain productive staff when the individuals, their skills and the work they undertake is valued by the organisation and a whole of organisation approach taken to the implementation and communication of an organisations' Management Plan.

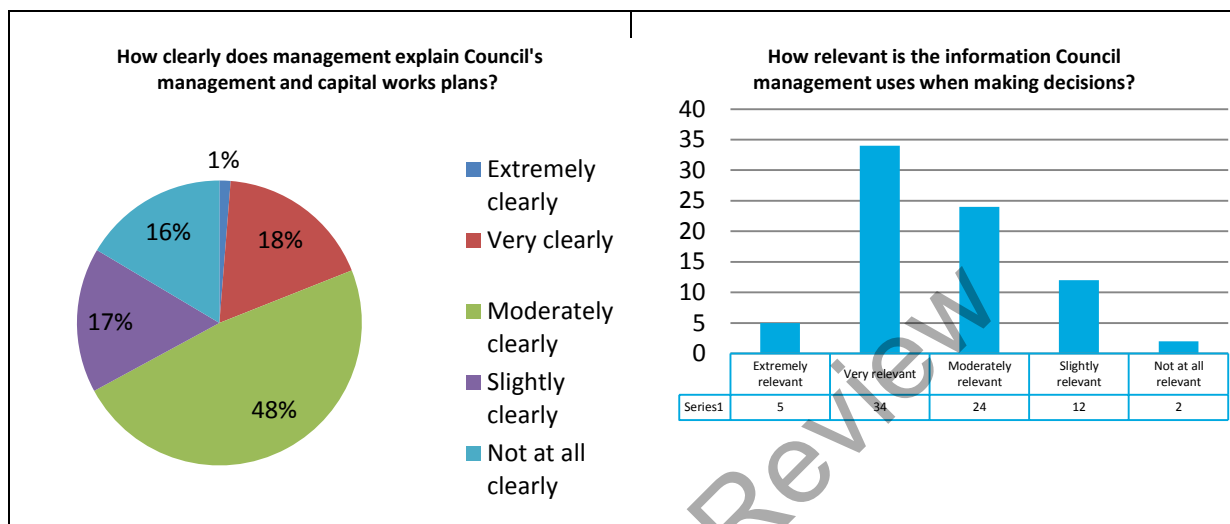
The rationale for these questions (for all employees and managers) is that it provides insight into the knowledge or understanding of current staff in relation to: Council's management / capital works plans, the information that informs Council planning and decision making, why in some circumstances plans do change and how well this is communicated.

The premise of our staff survey was that just because staff do not have budget or planning responsibilities it was not assumed that they do not have the skills, are disinterested and or do not need to know what information guides Council decision-making and 'how' what they do contributes to Council's management and capital works plans.

The following survey responses will guide Council planning about how we can optimise the skills/knowledge and productivity of current employees and in doing so retain a skilled and productive workforce. A workforce, that is flexible and responsive to the practice of integrated planning developed through 'seeing and or being aware of the bigger picture' as it relates to Council and its operations.

From these results it is apparent that less than a quarter of the Shire's workforce felt that Council management very clearly or extremely clearly explained Council's management and capital works program. Moreover, 48% of the Shire's workforce indicated that Council management's explanation

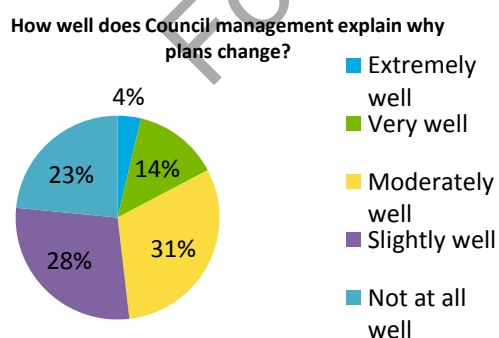
of its management and capital works program was moderately clear. This high percentage suggests that targeted action by Council in this area should result in a significant number of its personnel rapidly acquiring a greater understanding of Council’s management and capital works plans – ensuring that more employees feel valued through informed participation in Council planning and its day to day operations. The flow-on benefit being that Council employees, who are also Shire residents and constituents, increase their knowledge of Council planning and operations.



Answered: 79  
Skipped: 2

Answered: 77  
Skipped: 4

The relevance of information used by Council management in its decision-making was viewed by 14 respondents as being only slightly relevant or not relevant at all. This question was skipped by 4 survey respondents which, given the still very high response rate to this question of 97% suggests that for the most part it is valid to suggest that Council’s workforce considers that Council management make decisions based on information that is relevant.



Answered: 81  
Skipped: 0

On the other hand, 59% of Council employees responded *slightly well* and *not at all well* to the question that asked how well Council management explain why plans change. This question (no. 5 in the survey) was also the only question that elicited a 100% response.

In a survey which has an inherently positive bias the negative result suggests that actions that improve how well Council management explain why plans change are likely to have a very positive impact upon employee productivity and retention.

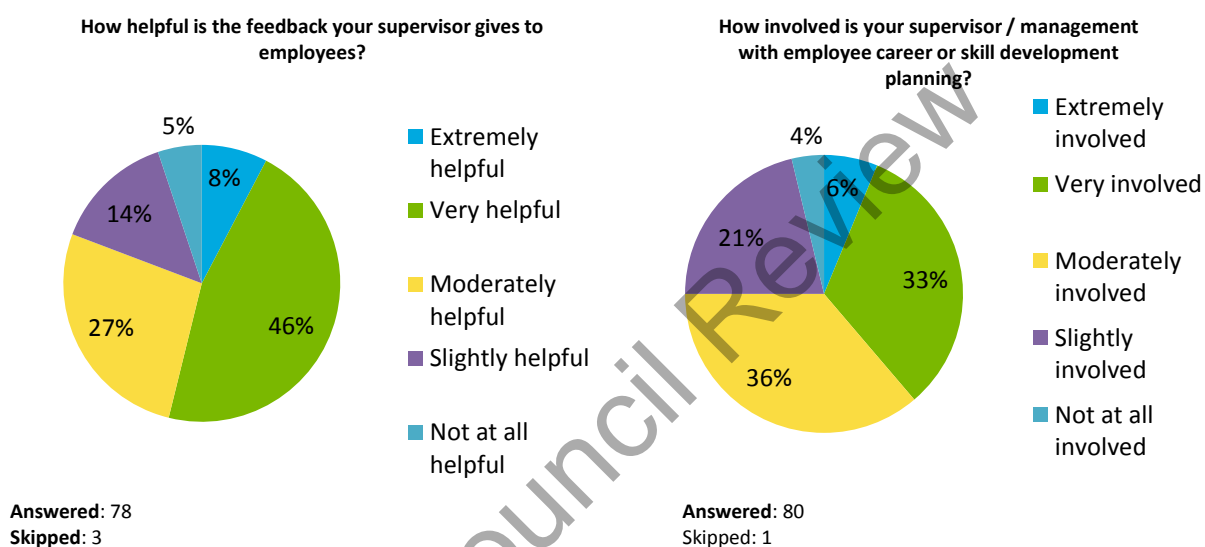
## Skill

Employers are more likely to attract and retain staff if opportunities can be provided for staff to use:

- Current Skills
- Upgrade and further develop their skills, knowledge and experience

A skilled workforce is more productive and is also more likely to innovate, share their knowledge and experience.

Survey results provide an insight into the value placed by Council employees upon supervisor / manager and employee feedback, career and skill development, and the effectiveness of current training.



Survey results suggest that 51% of the Shire's workforce feel that the feedback their supervisor gives them is extremely or very helpful with a further 27% suggesting that supervisor feedback is moderately helpful. The perceived involvement of supervisors and management in employee skill development or career planning is not as strong with 39% of staff responding that their supervisor / management was extremely to very involved in their career / skill development.

As with the survey results that supported the retention of Council's workforce, actions that increase the involvement of supervisors and management in employee career development and skill development will increase the productivity of Council's workforce and enhance its capacity to promote itself as a local government employer of choice.

Survey responses to questions about how well Council used employees' skills and the effectiveness of training suggest that this Workforce Development Plan should include actions that investigate how Council can improve effectiveness of its current use of employees' skills.



- **Balancing the mobility of skilled and motivated staff with perceptions of or real organisational inertia.** This is an industry-wide issue for local government and is a multi-dimensional and complex issue made all the more problematic by different workplace expectations (Gen Y, Gen X and Baby Boomers), the impact of technology in particular social media, changing community expectation, costs associated with infrastructure maintenance/development, government policy and practice, competition for the recruitment and retention of staff.
- **Attraction and retention of personnel.** While the Council does not have the same level of difficulty experienced by Shires to its west, it has experienced difficulty attracting and retaining professional and technical skilled staff. Due, in part, to sector shortages, the competitiveness of Council's salary package, the Shire's remoteness, comparative lack of facilities and opportunities for local career development and progression. Potential applicants and former employees have also reported that employment prospects for partners, is also a factor.
- **An ageing workforce** – In common with other organisations characterised by an ageing workforce there are also a number of issues related to corporate knowledge, succession planning, occupational health and safety, and transition to retirement that require consideration and planning. Depending on the physical requirements of the position and the skill set required some positions are generic and amenable to job re-design with no impact upon service delivery. On the other hand there are also positions where there is limited scope or capacity within Council for other staff to undertake tasks / or alternative tasks and or to acquire the necessary skills and experience associated with the role.
- **Employment of young people** – Council has, in general, accepted the notion that in order to attract and retain young people that opportunities should be provided by way of scholarships and traineeships. Increasingly, there is a conflict between the Council's legal obligation to appoint on merit and its operational obligation to manage its workforce in the most efficient manner possible.
- **Changing nature of work and impact of regulation** – Regulation and the changing nature of work is placing increased demands upon the technical knowledge, analytic, and literacy skills of Council employees in a wide range of positions. Moreover, this is particularly evident in roles where these skills were previously either not needed or a priority e.g: Water Supply and Distribution staff.
- **Section 355 Committee management of Council facilities and community assets** – Section 355 Committee's within their delegation manage or control the day to day operations of Council / community assets with a replacement value of \$24 million. Regulation and the changing nature of volunteering is placing increased demands upon Council arrangements for the management of these assets and volunteer involvement in Section 355 Committees.

These issues are now being addressed through the implementation of the Shire's *Volunteer Strategy and Action Plan 2012 – 2016*.

- **Staff survey results** – staff survey results provide an insight into workforce development issues related to staff training, attraction and retention that in the direct control of Council and its executive management team. Key survey results include:
  - 76% of staff identified that Council management is able to get a *moderate to great deal* of support from the community
  - 61% of staff reported that it is *extremely easy or very easy* to balance their work life and personal life while working at Council
  - 20% of staff identified that the effectiveness of Council's use of employee skills was *slightly effective or not at all effective*
  - 51% of the Shire's workforce feel that the feedback their supervisor gives them is *extremely or very helpful*
  - 59% of Council employees responded *slightly well* and *not at all well* to the question that asked how well Council management explain why plans change

The Shire's Executive Management Team are responsible for identifying the resources (human, financial and technical) required to implement the following Workforce Development Action Plan.

Council managers and supervisors remain responsible for coordinating the Plan's implementation in the areas of their expertise and for monitoring and ensuring that training developed in response to legislative and technological change is relevant and effective.

The Workforce Development Action Plan includes actions where the issues identified are:

1. In the direct control of Council; or
2. Issues that Council as an employer does not control but can influence.

Issues that impact upon the Shire's workforce development but which Council during the life of this plan cannot control nor is likely to influence effectively are identified for subsequent review and consideration by the Executive Management Team as part of the ongoing monitoring and review of this plan.

### Workforce Development Action Plan-Attract and Recruit

<b>Berrigan Shire 2023 Strategic Outcome</b>	2.0	<b>Good Government</b>
<b>Berrigan Shire 2023 Objective</b>	2.2	Council operations support ethical, transparent and accountable corporate governance
<b>Delivery Program Objective</b>	2.2.2.5	Manage human resource and work-force development activities through the implementation of the Berrigan Shire's Workforce Development Plan 2013 - 2017
<b>Workforce Development Outcome</b>		<b>Attract and Recruit</b>
<b>Workforce Development Objective</b>	2.2.2.5.1	Identify, attract and employ an appropriately qualified and flexible workforce.

What is the issue?	Operational Plan Reference No.	What will we do about it?	What will be the result?	How will we measure it?	Who will coordinate it?	13/14	14/15	15/16	16/17
A decline in the Shire's working population.	2.2.2.5.1.1	In partnership with our communities market and promote the lifestyle and liveability of our communities to attract local government and other professionals with families	Increased awareness of services and facilities by new residents / employees and prospective employees	Community Survey Results 2016  Staff survey 2016	DCS	✓	✓	✓	✓
Employment of young people	2.2.2.5.1.2	Continue Council support of <ul style="list-style-type: none"> <li>CSU Accommodation Scholarship</li> <li>Traineeships</li> </ul>	Young people will have the opportunity of remaining close to home while studying	Report in Annual Report	DCS	✓	✓	✓	✓
	2.2.2.5.1.3	Investigate opportunities for partnerships with TAFE and school based traineeships	Increase in the local 'pool' of young people with vocational qualifications	Report in Annual Report	DCS	✓	✓		

What is the issue?	Operational Plan Reference No.	What will we do about it?	What will be the result?	How will we measure it?	Who will coordinate it?	13/14	14/15	15/16	16/17
Location and competitiveness	2.2.2.5.1.4	Actively promote to current and prospective employees the career development, packaging and work/life benefits provided by Council employment	Increase in the % of Council employees reporting <i>extremely satisfied</i> with work/life balance	Baseline Measure Staff Survey 2012  Staff Survey 2014 And 2016  Report results in Annual Report 2014 and 2016	DCS DTS	✓	✓	✓	✓
	2.2.2.5.1.5	Actively use skilled migration programs and sponsor Section 457 visa holders for vacant professional / technical services positions	Council operations are delivered in a timely and efficient manner	No of positions filled No. of positions vacant for more than 12 months	DTS	✓	✓	✓	✓



### Workforce Development Action Plan - Retention

<b>Berrigan Shire 2023 Strategic Outcome</b>	2.0	<b>Good Government</b>
<b>Berrigan Shire 2023 Objective</b>	2.2	Council operations support ethical, transparent and accountable corporate governance
<b>Delivery Program Objective</b>	2.2.2.5	Manage human resource and work-force development activities through the implementation of the Berrigan Shire's Workforce Development Plan 2013 - 2017
<b>Workforce Development Outcome</b>		<b>Retention</b>
<b>Workforce Development Objective</b>	2.2.2.5.2	Increase the engagement and retention of Council's professional and technically skilled workforce.

What is the issue?	Operational Plan Reference No.	What will we do about it?	What will be the result?	How will we measure it?	Who will coordinate it?	13/14	14/15	15/16	16/17
Balancing the mobility of skilled and motivated staff with perceptions of or real organisational inertia.	2.2.2.5.2.1	Offer career development opportunities through Performance Management System	Increase in the % of Council staff reporting that their supervisor/management are <i>extremely involved</i> with employee career or skill development planning	Baseline Measure Staff Survey 2012  Staff Survey 2014 And 2016  Report results in Annual Report 2014 and 2016	GM DTS DCS	✓	✓	✓	✓
	2.2.2.5.2.2	Promotion and backfill of vacant positions by appropriate internal applicants	Increase in the % of Council staff reporting that Council's use of employee skills is <i>extremely effective</i>	Baseline Measure Staff Survey 2012  Staff Survey 2014 And 2016  Report results in Annual Report	GM DTS DCS	✓	✓	✓	✓
Succession Planning	2.2.2.5.2.3	Directors and managers to identify and develop succession plans through performance management system			DTS DCS	✓	✓	✓	✓

What is the issue?	Operational Plan Reference No.	What will we do about it?	What will be the result?	How will we measure it?	Who will coordinate it?	13/14	14/15	15/16	16/17
				2014 and 2016	Managers				
How well Council Management communicate and explain why plans change	2.2.2.5.2.4	Include quarterly briefings on Council's Delivery Program / Operational Management Plan as Standing Agenda items Staff Team Meetings and Tool boxes	A reduction in the % of staff responding <i>slightly well and not at all well</i> to the staff survey on 'How well Council management explain why plans change'	Baseline Measure Staff Survey 2012 Staff Survey 2014 And 2016 Report results in Annual Report 2014 and 2016	DCS Technical Services Managers & Supervisors	✓		✓	

For Council Review

### Workforce Development Action Plan – Training and Skills

<b>Berrigan Shire 2023 Strategic Outcome</b>	2.0	<b>Good Government</b>
<b>Berrigan Shire 2023 Objective</b>	2.2	Council operations support ethical, transparent and accountable corporate governance
<b>Delivery Program Objective</b>	2.2.2.5	Manage human resource and work-force development activities through the implementation of the Berrigan Shire's Workforce Development Plan 2013 - 2017
<b>Workforce Development Outcome</b>		<b>Training and Skills</b>
<b>Workforce Development Objective</b>	2.2.2.5.3	Strengthen workplace training and skills

What is the issue?	Operational Plan Reference No.	What will we do about it?	What will be the result?	How will we measure it?	Who will coordinate it?	12/13	13/14	14/15	15/16
Changing nature of work and impact of regulation	2.2.2.5.3.1	Provide access to training related to regulatory and statutory compliance	Professionally competent and skilled workforce	Gap analysis Training Plans Training Provided Report of training activities Annual Report	DTS DCS Managers	✓	✓	✓	✓
	2.2.2.5.3.2	Identify, as part of training plans, skills gaps and provide competency based AQF accredited training				✓	✓	✓	✓
Ageing Workforce	2.2.2.5.3.3	Identify through integrated management system job re-design opportunities responsive to needs of an ageing workforce	Competent and skilled older workforce	Gap analysis Job Re-design Annual Report 2015	DTS			✓	
Section 355 Committee management of Council facilities and community assets	2.2.2.5.3.4	Develop and consider the recommendations of Berrigan Shire Volunteer Strategy	Sustainable Section 355 Committee management of the Shire's facilities and community assets	Strategy completed and recommendations considered by Council	DCS	✓			

**Appendix**

For Council Review

### Staff Survey

1. How much support for the Council is management able to get from the community?

- A great deal
- A lot
- A moderate amount
- A little
- None at all

Other Comment

2. How clearly does management explain Council's management and capital works plans?

- Extremely clearly
- Very clearly
- Moderately clearly
- Slightly clearly
- Not at all clearly

Other Comment

3. How involved is your supervisor/management with employee career or skill development planning?

- Extremely involved
- Very involved
- Moderately involved
- Slightly involved
- Not at all involved

Other Comment

4. How relevant is the information Council management uses when making decisions?

- Extremely relevant
- Very relevant
- Moderately relevant
- Slightly relevant
- Not at all relevant

Other Comment

5. How well does Council management explain why plans change?

- Extremely well
- Very well
- Moderately well
- Slightly well
- Not at all well

Other Comment

6. How effectively does Council use employees' skills?

- Extremely effectively
- Very effectively
- Moderately effectively
- Slightly effectively
- Not at all effectively

7. What does management need to do to improve their overall effectiveness?

8. How effective is the training you receive from your employment?

- Extremely effective
- Very effective
- Moderately effective
- Slightly effective
- Not at all effective

Other Comment

9. How helpful is the feedback your supervisor gives to employees?

- Extremely helpful
- Very helpful
- Moderately helpful
- Slightly helpful
- Not at all helpful

Other Comment

10. How easy is it to balance your work life and personal life while working at the Council?

- Extremely easy
- Very easy
- Moderately easy
- Slightly easy
- Not at all easy

Other Comment



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# Delivery Program 2013 – 2017

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Berrigan Shire Council

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Berrigan Shire 2023  
Creating our preferred future

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REVIEWED



## Berrigan Shire Delivery Program 2013 - 2017

**Message from Mayor**

The Shire's 4-year *Delivery Program* 2013 – 2017 is informed by extensive consultation with our communities through the development of *Berrigan Shire 2023*.

This update to the Delivery Program does not materially change the Delivery Program, rather it incorporates Council's updated capital works program and 4-year budget forecast developed in response to the rolling forward of its 10-year Long-term Financial Plan; and the upcoming financial year's Annual Operational Plan 2014/2015.

Council reviews on a 6-monthly basis its progress toward achieving the 4-year program of works described. At our most recent Delivery Program review (March 2014) Council noted the continuing and successful delivery of its capital works program. Council owned assets continue to be progressively managed through a rolling program of staged upgrades of:

- Council roads and stormwater
- Sporting facilities
- Waste management facilities
- Water and sewerage treatment
- Town entrances and parks

The Council is continuing its investment in engaging with regional partners, other levels



Councillor Bernard Curtin  
Mayor  
Date: 21 May 2014

of government on issues outside the Council's direct control but which contribute to the economic prosperity and wellbeing of our Shire.

Delivery Program priority projects and initiatives remain

- Investment in the maintenance and further development of the Shire's network of critical physical infrastructure; levees, roads, storm water, water supply, sewer and waste management facilities
- Establishing a relationship with National Parks that promotes sustainable use and access to the River and its forests
- Marketing and promoting the lifestyle and liveability of our communities
- Lobbying for the development of the Shire's regional / freight and agriculture industry infrastructure

The Shire Council's 4-year *Delivery Program* and the 2014 – 2015 *Operational Plan* have been developed to guide the delivery of Council services to our communities.

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*Sustainable natural and built landscapes*

*Good government*

*Supported and engaged communities*

*Diverse and resilient business*

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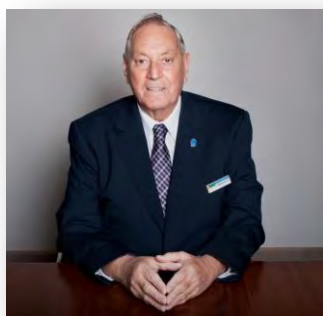


## Berrigan Shire Delivery Program 2013 - 2017

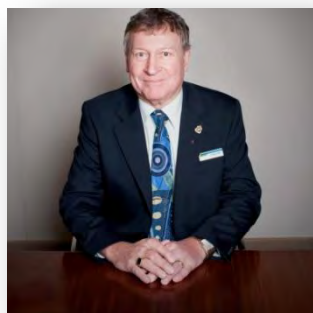
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## Councillors 2012 - 2016



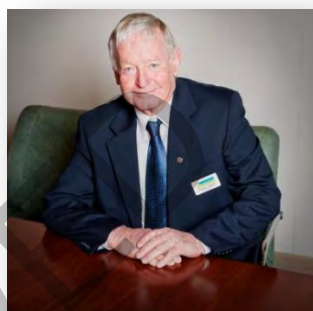
Councillor Bernard Curtin  
Mayor



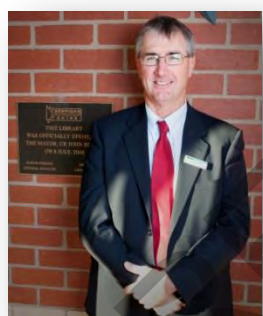
Councillor Brian Hill  
Deputy Mayor



Councillor Andrea O'Neill



Councillor Colin Jones



Councillor Daryl Morris



Councillor Matthew Hannan



Councillor Denis Glanville



Councillor John Bruce

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## Section 1

A Vision and Plan for Berrigan  
Shire

Council's Planning Framework

What does Council do?

Berrigan Shire: The next four  
years

Our Challenges

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## Berrigan Shire Delivery Program 2013 - 2017

## A Vision and Plan for Berrigan Shire

*In 2023 we will be recognised as a Shire that builds on and promotes our natural assets and advantages to create employment and economic activity to attract residents, families and tourists.*

Developed at the Shire's *Futures Conference* 29 June 2011 the vision reflects the top 5 preferred futures of our communities that in 2023

1. Families with young children will want to live in or come to the area
2. People will be more concerned about their health and wellbeing
3. Tourists will go out of their way to come to the area
4. There will be more business owned and run by local people
5. Transport connections between here and other places will be faster and or busier

The overwhelming message from our communities was that our communities valued the Shire's natural assets and advantages:

- Lifestyle
- The Murray River
- Irrigated Agriculture; and

- Tourism

Moreover, that these assets and advantages be promoted and developed to create the economic prosperity needed to meet the challenges posed by an ageing population, a decline in domestic tourism, water insecurity and technology.

In accordance with the *Review of Berrigan Shire 2022 Engagement Strategy: Berrigan Shire 2023* was developed. Public comment was sought and submissions received that did not materially change the (2012) 10-year social, economic, civic leadership and environmental statements about our communities' preferred future and the actions Council will take and what the community can



do to achieve the *Berrigan Shire 2023* vision.

Council's 4-year *Delivery Program* and annual *Operational Plan* provide the detail about how Council will

1. Contribute toward *Berrigan Shire 2023* strategic outcomes and objectives
2. Manage and operate its services and assets
3. Allocate resources: financial, physical and human (*Delivery Program Inputs*)

Berrigan Shire Delivery Program 2013 - 2017

- 4. Measure and report on the result of what is planned (Delivery Program Outputs)

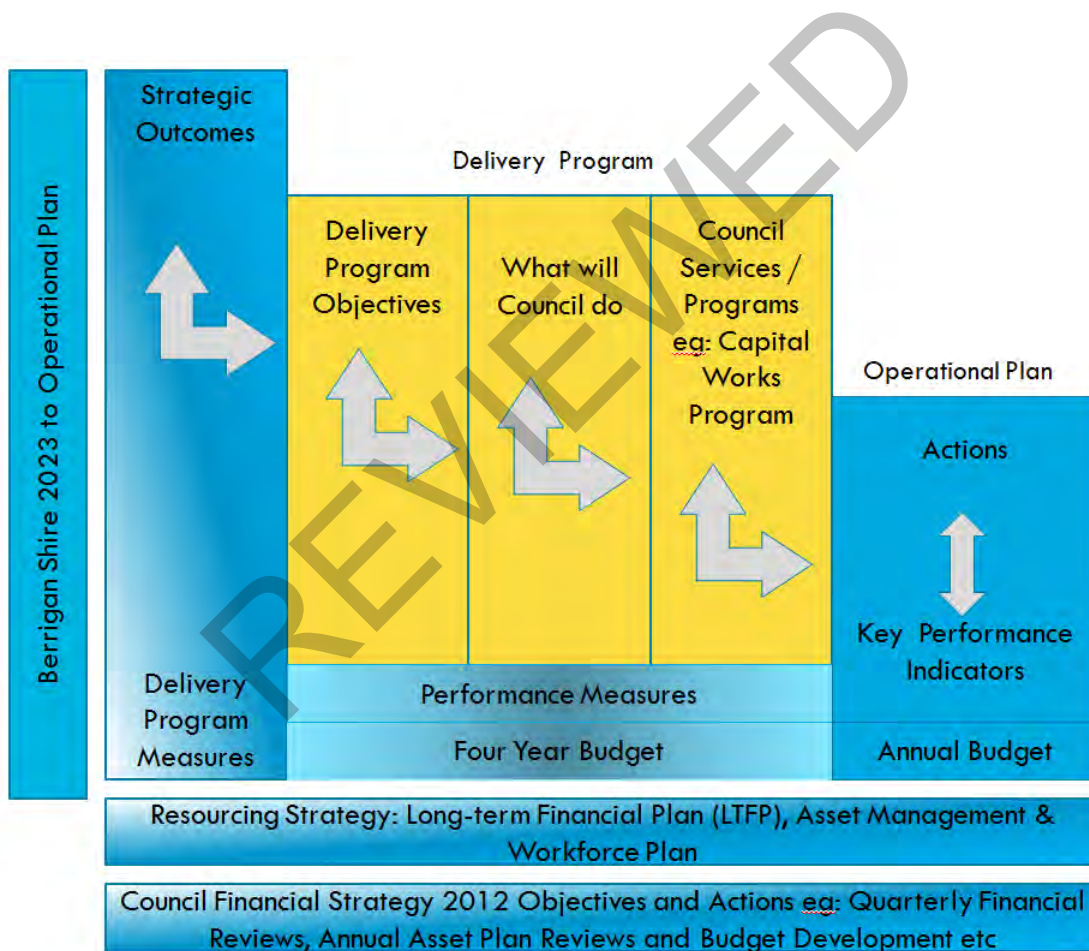
**Council's Planning Framework**

The Shire's *Delivery Program* is an element of the NSW local government planning and reporting framework. A framework which includes:

- 10 yr+ Community Strategic Plan (*Berrigan Shire 2023*)
- 10 yr Resourcing Strategy

- 4 yr Delivery Program
- Annual Operational Plan; and
- Annual Report

The following illustration describes how Council will integrate Community Strategic Plan objectives with Council's 4-year Delivery Program.



Accordingly the Council's 4-year *Delivery Program* is developed from the Shire Council's 10-year *Resourcing Strategy* which includes the Shire's *Asset Management Plans*, *Workforce Development Plan 2013 – 2017* and *Long-term Financial Plan 2013 – 2023*.

## Berrigan Shire Delivery Program 2013 - 2017

The Shire's *Asset Management Plans* describe and estimate the resources needed by Council to achieve service levels and community expectations and are the basis of the Shire's 4-year *Capital Works Program* which is an element of the Shire's *Long-term Financial Management Plan*.

The Shire's Long-term Financial Plan and the costings included in the forward projections of its Capital Works Program are also subject to ongoing monitoring and review by Council. This ensures Council's *Delivery Program* and cost estimates do not compromise Council's *Financial Strategy 2012* objectives of:

1. Financial sustainability;
2. Cost effective maintenance of infrastructure service levels; and
3. Financial capacity and freedom.

Council's *Delivery Program* reflects *Berrigan Shire 2023* actions and is the result of internal discussion and consultation between Councillors, Council management and staff on how existing Council services, programs and new initiatives contribute toward *Berrigan Shire 2023* outcomes that in 2023 we will have ...

1. Sustainable natural and built landscapes
2. Good government
3. Supported and engaged communities
4. Diverse and resilient business

The *Delivery Program* is themed according to the outcomes we want to achieve. It is also the Shire Council's 'blue print' describing:

- The full range of Council services and activities – operations
- High level responsibility for Council services and operations
- The measures we use to determine the effectiveness of Council programs and activities
- The resources required to deliver Council operations – physical, human and financial



# Berrigan Shire Delivery Program 2013 - 2017

## What does Council do?

Council Meetings are open to the public and held on the third Wednesday of the month in the Council Chambers, Chanter Street Berrigan.

Committees of Council meet on the Wednesday two weeks prior to the Council meeting.

Major working Committees of Council are

- Corporate Services
- Technical Services
- Business and Economic Development; and the
- Risk Management Committee

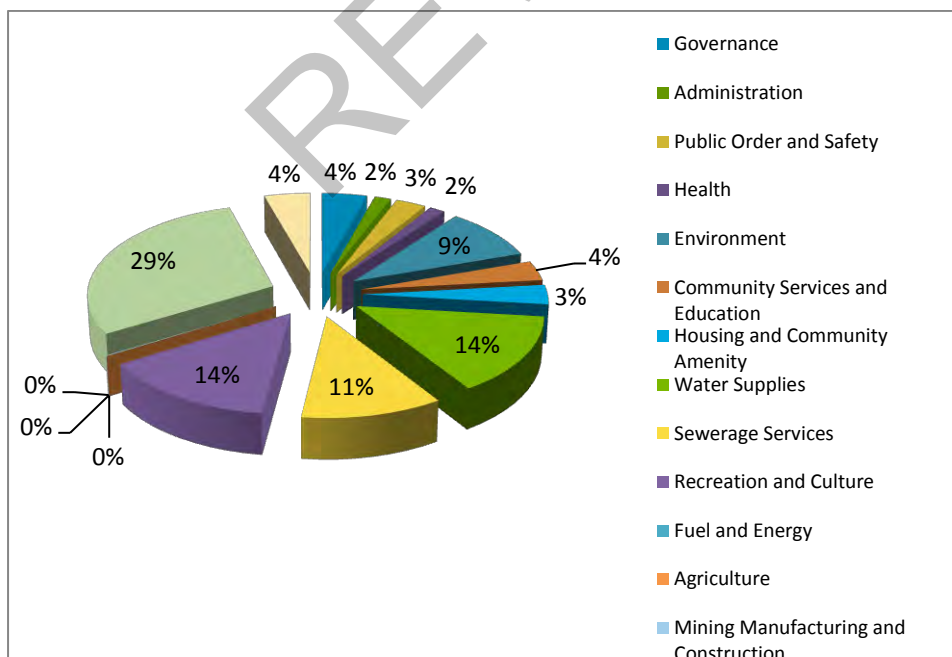
Council Committees, in addition to being the forum for detailed discussion and identification of community issues, are also where the Councillors work with the Shire Council's executive management team and senior managers on the day-to-day operations

of Council's *Delivery Program* and annual *Operating Plan*.

As, important role of Council is the, development and oversight of the Shire's *Delivery Program* and the financial sustainability of Council's operations.

Council Activities : What Council Does	
Governance	Councillors fees and expenses, elections. Meetings, Association fees
Administration	General administration charges
Public Order and Safety	Fire protection, SES
Health	Food control, domestic animal control
Environment	Stormwater, street cleaning, noxious weed control
Community Services & Education	Home and Community Care, Early Intervention
Housing & Community Amenities	Planning and building control, public toilets, cemeteries
Water Supplies	Town water
Sewerage Services	Sewer system
Recreation & Culture	Libraries, Recreation Reserves, Swimming Pools, Public halls, Parks
Mining, Manufacturing & Construction	Quarries
Transport & Communication	Roads and footpaths, street lighting, aerodrome
Economic Affairs	Caravan park, saleyard, tourism and economic development

Expenses from Continuing Operations: Percentage of Operating Budget



## Berrigan Shire Delivery Program 2013 - 2017

**Berrigan Shire: The next four years**

Berrigan Shire (pop 8358<sup>1</sup>) on the New South Wales and Victorian border is three hours driving time or 270 km north of Melbourne and 10 hours driving time (670 km) south west of Sydney. It is primarily a rural area with Murray River based tourism and recreation facilities in two of its four towns - the Murray River border towns of Tocumwal and Barooga.

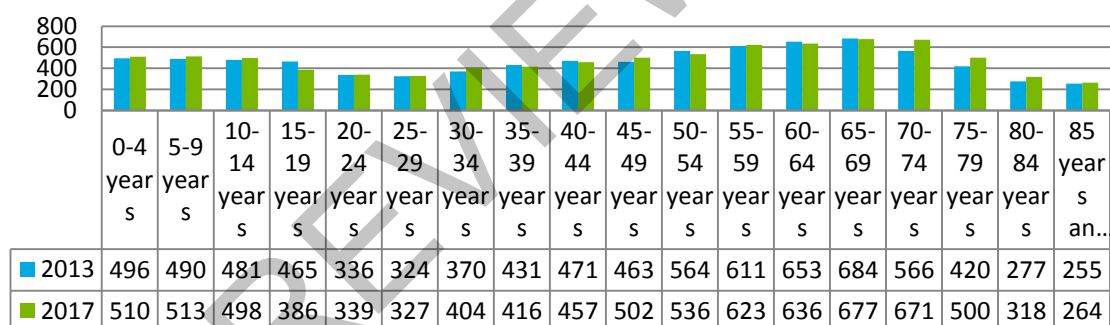
Berrigan and Finley the Shire's inland towns service the surrounding dry land and irrigated farming districts.

Recent population growth has been in the Murray River border townships of Barooga and Tocumwal attracting families to lifestyle blocks and retirees from metropolitan Melbourne.

During the next four years it is expected that the Shire will continue to experience steady growth particularly, in the towns of Barooga and Tocumwal. In 2017

1. There will be 220 more people living in the Shire
2. Inward migration will remain steady
3. There will be 3,066 people 60 years of age and older
4. There will be 59 fewer people living in the Shire aged 10 to 24 years of age

### Forecast Population x Age Berrigan Shire 2013 - 2017



Source: <http://forecast2.id.com.au/Default.aspx?id=393&pg=5210> accessed 5 April 2013

**Our Challenges**

- Ageing population and how we re-prioritise current expenditure to meet community needs
- Sustainability of the Shire's current expenditure on essential and current infrastructure
- Impact of *The Murray Darling Plan* on irrigated agriculture and water security
- Cost of energy, rising fuel prices and carbon policy
- Viability and sustainability of Council / community education, recreation & sporting facilities
- Impact of external and climate events on the Shire's industries and jobs
- Decrease in the number of young people aged 12 – 24 years
- Societal change in recreation and leisure pursuits e.g.: volunteerism, electronic gaming, and sporting club membership



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## **Section 2 Council's Delivery Program**

What we will do to contribute  
toward Berrigan Shire 2023  
outcomes of

Sustainable natural and  
built landscapes

Good government

Supported and engaged  
communities

Diverse and resilient  
business

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REVIEWED

## Sustainable Natural and Built Landscapes

### Why is this important?

Shire communities are custodians of Australia's natural, cultural and economic heritage: the Murray River. Our communities look after the health of its creeks, lagoons and forests.

Historically the River and its forests have supported the economic and social wellbeing of the people who live in our region.

Council's *Delivery Program* actions include: control of the impact of environmental hazards (waste, flood and fire) on our natural landscape so that current and future residents and visitors can enjoy the social, economic and environmental benefits of the River and its forests.

Inland landscapes and native vegetation have been extensively modified by irrigation, cropping and grazing. Therefore, protecting and conserving the bio-diversity of remnant vegetation and the wildlife it supports is critical if we are to retain and preserve the diversity and health of our natural landscapes and the wildlife it supports.

Our built landscape and its impact on our natural and social environment like our natural landscape needs future focused stewardship and management.

Visually attractive communities that embrace their heritage, welcome visitors / tourists and strengthen the social ties that connect people to place are recognised as places where people want to live, work, stay and play.

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*Development decisions made today about how we move around and between our communities and use our natural resources – the River, wildlife, forests, agricultural land and water will shape the future of our communities.*

*The natural and cultural heritage values of our towns, the River, its forests and wildlife are intrinsically valuable and linked to the social wellbeing and economic health of our communities.*

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## Strategic Objective

## Delivery Program Objectives

### 1.1 Support sustainable use of our natural resources and built landscapes

1.1.1 Coordinate strategic land-use planning and effective development assessment and control

1.1.2 Enhance the visual amenity, heritage and liveability of our communities

Delivery Program Objective		What will we do about it? (Actions)	What will be the result?	How will we measure it?	Our proposed action is achieved when ...	Who will coordinate it?	13/14	14/15	15/16	16/17
Coordinate strategic land-use planning and effective development assessment and control	1.1.1.1	Develop a local environment plan that reflects community values and aspirations	Local Environment Plan is informed by community values and aspirations	LEP provides framework for orderly development which reflects current legislation	The LEP is gazetted by the Minister	Development Manager / Environmental Services	✓			

Delivery Program Objective		What will we do about it? (Actions)	What will be the result?	How will we measure it?	Our proposed action is achieved when ...	Who will coordinate it?	13/14	14/15	15/16	16/17
<b>Coordinate strategic land-use planning and effective development assessment and control</b>	1.1.1.2	Develop land-use strategy	Land-use strategy is developed	Land use strategy completed  Report to Council	Council and Dept. Planning and Infrastructure endorses strategy	Development Manager / Environmental Services	✓	✓		
	1.1.1.3	Process and approve / refuse development applications in accordance with relevant legislation, codes and policies	Effective and timely assessment of development applications	Applications assessed and processed within statutory timeframes	90% of applications are assessed and processed within statutory timeframes	Development Manager / Environmental Services	✓	✓	✓	✓
<b>Enhance the visual amenity, heritage &amp; liveability of our communities</b>	1.1.2.1	Continue Annual Heritage Grants Program	Enhancement of the conservation value of heritage items	Successful completion of works granted funding	The allocation of grants results in increased conservation of heritage items	Development Manager / Environmental Services	✓	✓	✓	✓

Delivery Program Objective		What will we do about it? (Actions)	What will be the result?	How will we measure it?	Our proposed action is achieved when ...	Who will coordinate it?	13/14	14/15	15/16	16/17
Enhance the visual amenity, heritage and liveability of our communities	1.1.2.2	Commence rolling program of works – town entrances	Improved visual amenity and attractiveness of our towns and major town entrances	Program is developed and included in Annual Capital Works Program	Scheduled Program of Works – town entrances included in Annual Capital Works Program is completed on time and within resources	Director Technical Services	✓	✓	✓	✓
	1.1.2.3	Establish rolling program of works – public amenities upgrades	Improved public amenities	Program is developed and included in Annual Capital Works Program	Scheduled Program of Works – public amenities upgrades included in Annual Capital Works Program is completed on time and within resources	Director Technical Services	✓	✓	✓	✓

## Berrigan Shire Delivery Program 2013 - 2017

## Strategic Objective

## Delivery Program Objectives

**1.2 Retain the diversity and preserve the health of our natural landscapes and wildlife**

1.2.1 Partner with community groups and agencies on projects that retain and preserve the health of our natural landscapes and wildlife

Delivery Program Objective		What will we do about it? (Actions)	What will be the result?	How will we measure it?	Our proposed action is achieved when ...	Who will coordinate it?	13/14	14/15	15/16	16/17
<b>Partner with community groups and agencies on projects that retain and preserve the health of our natural landscapes and wildlife</b>	1.2.1.1	Contribute to Central Murray County Council	County Council delivery of the Shire's weed eradication and control program/s	Central Murray Council Delivery Program	Weed infestation within the Shire is eradicated and / or manageable	Development Manager	✓	✓	✓	✓
	1.2.1.2	Participation in roadside vegetation enhancement projects	Enhanced bio-diversity in linear reserves	Increased health of native flora and fauna	Projects completed on time and within budget	Development Manager	✓	✓	✓	✓

## Strategic Objective

### 1.3 Connect and protect our communities

## Delivery Program Objectives

1.3.1 Coordinate flood levee, Council road network and stormwater asset management and planning

1.3.2 Manage landfill, recycling and waste disposal

Delivery Program Objective		What will we do about it? (Actions)	What will be the result?	How will we measure it?	Our proposed action is achieved when ...	Who will coordinate it?	13/14	14/15	15/16	16/17
Coordinate flood levee, Council road network and stormwater asset management and planning	1.3.1.1	Develop and implement asset management plans which maintain a balance between improving and maintaining flood levees, stormwater, Council roads, paths and trails	Service levels met as set out in adopted Asset Management Plans	Service Levels Data	Asset Plans are reviewed by due date  Review of Asset Management Plans is informed by community feedback / expectations re: service levels	Director Technical Services	✓	✓	✓	✓

Delivery Program Objective		What will we do about it? (Actions)	What will be the result?	How will we measure it?	Our proposed action is achieved when ...	Who will coordinate it?	13/14	14/15	15/16	16/17
Coordinate flood levee, Council road network and stormwater asset management and planning	1.3.1.2	Design, construct and maintain stormwater systems that safely capture and remove water	Service levels met as set out in adopted Storm water Asset Management Plan	Service Level Data	On an ongoing basis 95% of service levels set out in the Storm Water Asset Management Plan are met	Director Technical Services	✓	✓	✓	✓
	1.3.1.3	Design, construct and maintain flood protection network	A flood levee protection network that prevents inundation of Tocumwal and Barooga from recognized flood levels	Annual inspection for defects. Performance in flood events.	Annual inspection is undertaken and scheduled maintenance completed	Director Technical Services	✓	✓	✓	✓
	1.3.1.3.1	Continue remediation Tocumwal Foreshore Levee	Remediation works prevents inundation of Tocumwal from recognized flood levels	Annual inspection for defects. Performance in flood events.	Annual inspection is undertaken and scheduled maintenance completed	Director Technical Services	✓	✓	✓	✓



Delivery Program Objective		What will we do about it? (Actions)	What will be the result?	How will we measure it?	Our proposed action is achieved when ...	Who will coordinate it?	13/14	14/15	15/16	16/17
<b>Coordinate flood levee, Council road network and storm-water asset management and planning</b>	1.3.1.4	Maintain the safety of Council roads and walkways	Asset Management Plan identified service levels and standards are met	Works completed in accordance with relevant standards  Annual Review	On an ongoing basis 95% of service levels set out in the Asset Management Plan are met	Executive Engineer	✓	✓	✓	✓
	1.3.1.5	Exercise delegated functions <i>Road Act</i> 1993	Local roads are managed in accordance with the Act	Annual Review	Continue to improve the safety of Council Roads	Executive Engineer	✓	✓	✓	✓
<b>Manage landfill, recycling and waste disposal</b>	1.3.2.1	Reduce waste in landfill	Develop a local waste management strategy that identifies waste diversion targets and realistic benchmarks	Diversion targets set out in the <i>Berrigan Waste Management Plan</i>	100% of Diversion targets set out in <i>Berrigan Waste Management Plan</i> are met	Environmental Engineer	✓	✓	✓	✓

Delivery Program Objective		What will we do about it? (Actions)	What will be the result?	How will we measure it?	Our proposed action is achieved when ...	Who will coordinate it?	13/14	14/15	15/16	16/17
<b>Manage landfill, recycling and waste disposal</b>	1.3.2.2	Deliver township garbage collection and street cleaning services	Instigate & manage a waste collection contract to ensure garbage collection	Garbage is collected within agreed timeframes and budgets	Garbage is collected within agreed timeframes and budgets T: 100%	Environmental Engineer	✓	✓	✓	✓

REVIEWED

## Berrigan Shire Delivery Program 2013 - 2017

## Sustainable natural and built landscapes – 4 year financial projection

	2014/15	2015/16	2016/17	2017/18
	Forecast	Forecast	Forecast	Forecast
	\$	\$	\$	\$
Operating source of funds	5,946,244	6,062,477	6,160,633	6,311,217
Operating expenditures	(9,141,736)	(9,590,663)	(9,838,866)	(9,977,436)
<b>Net Operating funds result</b>	<b>(3,195,492)</b>	<b>(3,528,216)</b>	<b>(3,678,233)</b>	<b>(3,666,219)</b>
Capital sources of funds	2,058,100	1,529,000	940,700	815,375
Capital expenditures	(6,070,571)	(5,223,373)	(4,520,759)	(4,588,318)
<b>Net Capital funds result</b>	<b>(4,012,471)</b>	<b>(3,694,373)</b>	<b>(3,580,059)</b>	<b>(3,772,943)</b>
<b>Net funds surplus / (Deficit)</b>	<b>(7,207,963)</b>	<b>(7,222,589)</b>	<b>(7,258,292)</b>	<b>(7,439,162)</b>

## Good Government

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*The development of a Delivery Program linked to a Community Strategic Plan establishes a new pathway for Councils, communities and individuals to become engaged and active in planning for the future wellbeing of our communities.*

*Increasing the transparency of day to day Council operations and accountability for how we connect with, and report to our communities.*

*And just as important as the plan, is the process which facilitates partnership and the development of new opportunities*

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### Why is this important?

Good government is about making good decisions over time. Decisions which consider that what we do today will impact on future generations. Moreover, those decisions also involve managing associated financial, economic and environmental risks, and the social implications of decision making.

Local government is the level of government that other agencies and levels of government look to for localised knowledge, information, allocation of resources, implementation of programs and policies and the maintenance of effective local and regional relationships.

There are also many ways to define corporate governance and good government. Factors that influence good government include:

- ❖ Technical and managerial competence
- ❖ Organisational capacity
- ❖ Decision making that is reliable and predictable and in accordance with the rule of law
- ❖ Accountability
- ❖ Transparency and open information systems
- ❖ Participation by elected representatives and constituents

In the context of the Shire's *Delivery Program* the Berrigan Shire Council is responsible for:

- Council roads and paths
- Water, sewerage and drainage
- Environmental health
- Animal control
- Land use planning and development
- Community and library services
- Business and economic development
- Social planning
- Council governance, enterprise risk management and business operations

## Strategic Objective

## Delivery Program Objectives

### 2.1 *Berrigan Shire 2023 objectives and strategies inform Council planning and community led projects*

2.1.1 Council operations, partnerships and coordination of resources contribute toward implementation of *Berrigan Shire 2023*

Delivery Program Objective		What will 3.75 we do about it? (Actions)	What will be the result?	How will we measure it?	Our proposed action is achieved when ...	Who will coordinate it?	13/14	14/15	15/16	16/17
Council operations, partnerships and coordination of resources contribute toward implementation of <i>Berrigan Shire 2023</i>	2.2.1.1	Promote and support the engagement of Shire residents, local business and agencies in the development, implementation and review of <i>Berrigan Shire 2023</i>	Increase in resident, local business and other agencies participation in opportunistic and targeted engagement	No. of new partnerships / projects  Surveys/feedback from participants in Shire engagement activities	New projects are commenced / completed and the outcomes are reported in 6 monthly Community Report	Strategic & Social Planning Coordinator	✓	✓	✓	✓
						General Manager	✓	✓	✓	✓

## Strategic Objective

## Delivery Program Objectives

### 2.2 Ensure effective governance by Council of Council operations and reporting

2.2.1 Meet legislative requirements for Council elections, local government and integrated planning and reporting

2.2.2 Council operations support ethical, transparent and accountable corporate governance

2.2.3 Participate in networks that promote regional and cross-border collaboration, planning and service delivery

Delivery Program Objective		What will we do about it? (Actions)	What will be the result?	How will we measure it?	Our proposed action is achieved when ...	Who will coordinate it?	13/14	14/15	15/16	16/17
Meet legislative requirements for Council elections, local government and integrated planning and reporting	2.2.2.1	Provide facilities and support including financial to elected Council	The leadership skills, experience and knowledge of Councillors is used	Council Meeting Attendance  Conference and workshop attendance	Council Minutes and Annual Report publish information on Councillor Meeting, Conference & Workshop Attendance	General Manager	✓	✓	✓	✓

Delivery Program Objective		What will we do about it? (Actions)	What will be the result?	How will we measure it?	Our proposed action is achieved when ...	Who will coordinate it?	13/14	14/15	15/16	16/17
Council operations support ethical, transparent and accountable corporate governance	2.2.2.2	Implement and further develop the Berrigan Shire Integrated Management System	Standardised documentation and review of Council operations	Procedures developed in accordance with Action Plan; Workplace Inspections; Internal Audit results.	The system is in place and being audited annually	Enterprise Risk Manager	✓	✓	✓	✓
	2.2.2.2.1	Standard Operating Procedures (SOPs) to be developed for outdoor positions	Safer workplace	No. of Draft SOPs developed for approval by Manager	70% of draft SOPs are approved within 3 months of development	Enterprise Risk Manager	✓			
	2.2.2.2.2	Design Manual, Quality Procedures, Environmental Procedures to be reviewed and re-issued	Compliant and relevant Procedures Manuals	Review conducted and Manuals re-issued	In the 13/14 Financial Year the Review is finalised and new Manuals are issued	Enterprise Risk Manager	✓			

Delivery Program Objective		What will we do about it? (Actions)	What will be the result?	How will we measure it?	Our proposed action is achieved when ...	Who will coordinate it?	13/14	14/15	15/16	16/17
Council operations support ethical, transparent and accountable corporate governance	2.2.2.2.3	Inspection and Test Plans reviewed and re-issued	Inspection and Test Plans that comply with BSC Document Control Requirements	No. of Inspection and Test plans to be reviewed	In the 13/14 Financial Year 60% of Inspection and Test Plans are reviewed and re-issued	Enterprise Risk Manager	✓			
	2.2.2.3	Coordinate Council investments, financial management, financial operations and processing	Effective management of Council investments and finances	External audit Internal review	External auditor issues unqualified audit opinion each year  Internal review system implemented and improvements adopted	Director Corporate Services	✓	✓	✓	✓
	2.2.2.4	Deliver responsive customer service	Customers satisfied by Council response	Customer survey  Complaints system	Less than 10 complaints about customer service received per year  90% of customer requests addressed within service guarantee timeframes	Director Corporate Services	✓	✓	✓	✓



Delivery Program Objective		What will we do about it? (Actions)	What will be the result?	How will we measure it?	Our proposed action is achieved when ...	Who will coordinate it?	13/14	14/15	15/16	16/17
Council operations support ethical, transparent and accountable corporate governance	2.2.2.5	Manage human resource and workforce development activities through the implementation of the Berrigan Shire's <i>Workforce Development Plan 2013 – 2017</i>	A workforce with the competencies needed to implement the Shire's 4-year Delivery Program	<i>Workforce Development Plan</i> is implemented  Staff Surveys	<i>Workforce Development Plan</i> implemented  No key position is vacant for longer than six months	Director Corporate Services	✓	✓	✓	✓
	2.2.2.5.1	OHS Manual to be reviewed and re-issued in accordance with new legislation	Safer workplace supported by legislatively Compliant OHS Manual	Manual reviewed and issued in accordance with new legislation	In the 13/14 Financial Year 40% of current Manual is reviewed and re-issued	Enterprise Risk Manager	✓	✓		
	2.2.2.5.2	Conduct information and training sessions for relevant staff re: Reviewed / Reissued OHS Manual	Safer workplace with staff who are familiar with OHS requirements	Number of staff who attend sessions  No. of sessions conducted	In the 13/14 Financial Year 10% of staff have attended information and training sessions	Enterprise Risk Manager	✓	✓	✓	

Delivery Program Objective		What will we do about it? (Actions)	What will be the result?	How will we measure it?	Our proposed action is achieved when ...	Who will coordinate it?	13/14	14/15	15/16	16/17
Council operations support ethical, transparent and accountable corporate governance	2.2.2.5.3	Establish Volunteer Management system addressing workplace and health and safety issues tasks will include: Review Volunteer Policy and Procedures Developing consultation mechanisms Training for Volunteers	Safer workplace for volunteers	Number of activities undertaken	In the 13/14 Financial Year 10% of volunteers have attended information and training sessions	Enterprise Risk Manager	✓	✓	✓	
	2.2.2.6	Provide information technology and associated support for Council operations	Efficient operation of Information Technology Systems supporting other Council services	Number of network outages per year  IT assistance requests resolved	No more than two unplanned network outages per year  90% of IT assistance requests from staff resolved	Director Corporate Services	✓	✓	✓	✓
	2.2.2.7	Coordinate the delivery and management of Shire records and communications	Effective records management system	Internal monitoring of information retrieval and storage	Revised electronic document management system implemented by	Director Corporate Services	✓	✓	✓	✓

Delivery Program Objective		What will we do about it? (Actions)	What will be the result?	How will we measure it?	Our proposed action is achieved when ...	Who will coordinate it?	13/14	14/15	15/16	16/17
Council operations support ethical, transparent and accountable corporate governance					June 2015					
	2.2.2.8	Maintain and sustainably re-develop existing infrastructure and community assets	Council owned community infrastructure and assets are sustainably maintained and developed	Asset Management Plans implemented  Planned Works Completed	Asset Management Plans implemented  80% of identified works either completed or assessed as suitable for deferral	Director Corporate Services	✓	✓	✓	✓
	2.2.2.9	Coordinate and manage maintenance and renewal of Council plant and equipment	Ongoing maintenance and renewal of Council plant and equipment	Capital Works Plan	<i>Plant Renewal Program</i> is implemented as part of Annual Capital Works Plan	Director Technical Services	✓	✓	✓	✓
Participate in networks that promote regional and cross-border collaboration, planning and service delivery	2.3.1.1	Develop resources and establish partnerships that improve local assessment of the social and economic implications of cross-jurisdictional decision making and policy	Accurate, and accessible information about regional and local social and economic conditions, trends and pressures is accessible and used by Shire Officers, Other	Cost of Annual Subscription <i>forecast id.data</i>  Publication of Berrigan Shire <i>Health and Wellbeing Profile</i>	Forecast <i>id.data</i> is used to inform Council planning and submissions  Berrigan Shire <i>Health and Wellbeing Profile</i> is updated each January & distributed to	Director Corporate Services  Strategic & Social Planning Coordinator	✓	✓	✓	✓

Delivery Program Objective		What will we do about it? (Actions)	What will be the result?	How will we measure it?	Our proposed action is achieved when ...	Who will coordinate it?	13/14	14/15	15/16	16/17
			Agencies, Community Groups		Berrigan Jerilderie Shire Community Services Network					
<b>Participate in networks that promote regional and cross-border collaboration, planning and service delivery</b>	2.3.1.2	Actively lobby all levels of government and industry re: Murray Darling Basin Plan	Improved economic and social outcomes for the Shire's irrigators and communities	Submissions prepared  No. invitations by other levels of government to represent the Shire's position	Council Minutes and Annual Report publish information on lobbying activity re: Murray Darling Basin Plan and its implementation	General Manager	✓	✓	✓	✓

REVIEWED

Good government – 4 year financial projection

	2014/15	2015/16	2016/17	2017/18
	Forecast	Forecast	Forecast	Forecast
	\$	\$	\$	\$
Operating source of funds	12,227,610	12,577,855	12,849,010	13,193,013
Operating expenditures	(987,585)	(939,080)	(1,075,185)	(1,130,765)
<b>Net operating funds result</b>	<b>11,245,025</b>	<b>11,638,775</b>	<b>11,773,825</b>	<b>12,062,248</b>
Capital sources of funds	305,000	466,500	350,500	400,000
Capital expenditures	(1,167,750)	<b>(1,415,750)</b>	(1,155,860)	(1,273,675)
<b>Net capital funds result</b>	<b>(862,750)</b>	<b>(949,250)</b>	<b>(805,360)</b>	<b>(873,675)</b>
<b>Net funds surplus / (Deficit)</b>	<b>10,377,275</b>	<b>10,689,525</b>	<b>10,968,465</b>	<b>11,188,573</b>

REVIEWED

## Supported and Engaged Communities

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*Supported and engaged communities' welcome new members and value the wellbeing of all residents and the social connections that connect people to each other and place.*

*Community wellbeing is fostered through every day involvement in community activities.*

*Community resources are also equitably used to improve community health, individual wellbeing and to celebrate community creativity and innovation – past, present and future.*

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### Why is this important?

Safe, accessible and inclusive communities are child and older person friendly.

Healthy child and youth development is facilitated in communities that are safe, inclusive and welcoming.

Older people, disabled and mobility impaired residents and visitors also experience improved quality of life and wellbeing in communities that are safe, inclusive and welcoming.

Communities that facilitate all age healthy lifestyles reduce demand upon health services, provide lifestyle choice as an option for younger families and foster opportunities for community engagement.

Lifelong learning, cultural expression and recreational activities provide opportunities for people with a diverse range of interests and backgrounds to become involved and engaged in their local communities – the sharing of their knowledge; skills, resources and experiences enrich and strengthen the social connections that are fundamental to community wellbeing and sustainability. In the past few years the Shire has experienced an increasing trend toward more families and young people leaving the Shire. Schools report a decline in enrolments and our workforce is ageing. This is not offset by inward migration of older residents.

Families and young people are needed to ensure the sustainability of our schools, local economy, sporting clubs, recreation facilities, social support and health services.

## Strategic Objective

### 3.1 Create safe, friendly and accessible communities

## Delivery Program Objectives

3.1.1 Build communities that are home to more families and young people

3.1.2 Facilitate all age healthy lifestyles and ageing in place

3.1.3 Strengthen the inclusiveness and accessibility of our community

3.1.4 Coordinate and facilitate the delivery of potable water, public health and safety services

Delivery Program Objective	Op Plan Ref	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Our proposed action is achieved when ...	Who will coordinate it?	13/14	14/15	15/16	16/17
<b>Build communities that are home to more families and young people</b>	3.1.1.1	Support and promote the healthy development and wellbeing of children and young people	Local projects and programs are established to support and promote the healthy development and wellbeing of children and young people	Project participant and facility user surveys  Value of Volunteer Hrs Council sponsored projects supporting families, young	Reports to Council provide feedback on participant survey results <ul style="list-style-type: none"> <li>Kids Fest</li> <li>Youth Week</li> </ul> Annual Report to council re: Volunteer Hours / Management facilities: Pools, Toy Library &	Director Corporate Services	✓	✓	✓	✓

Delivery Program Objective	Op Plan Ref	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Our proposed action is achieved when ...	Who will coordinate it?	13/14	14/15	15/16	16/17
<b>Build communities that are home to more families and young people</b>				people and children	Recreation Reserves					
	3.1.1.2	Deliver on behalf of the funder Shire based Early Childhood Intervention Services	Local delivery of Early Childhood Intervention Services	Funding and service targets are met	Current Funding and Service Agreement is Renewed 2014	Director Corporate Services	✓	✓	✓	✓
	3.1.1.3	Develop <i>Children and Families Strategy</i>	Local projects and services support the attraction and retention of families and young people	<i>Children and Families Strategy</i> developed	Council adopts Berrigan Shire <i>Children and Families Strategy and Action Plan 2014 – 2018</i>	Strategic & Social Planning Coordinator	✓			
<b>Facilitate all age healthy lifestyles and ageing in place</b>	3.1.2.1	Provide on behalf of the funder integrated in-home services and support to frail, aged, and disabled residents	Local delivery of Home and Community Care Services	Funding and service targets are met	Current Funding and Service Agreement is Renewed 2014	Director Corporate Services	✓	✓	✓	✓



Delivery Program Objective	Op Plan Ref	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Our proposed action is achieved when ...	Who will coordinate it?	13/14	14/15	15/16	16/17
Facilitate all age healthy lifestyles and ageing in place	3.1.2.2	Develop <i>Liveability and Healthy Ageing Strategy</i>	Council facilities and services support older residents health, mobility and their economic / social participation in community life	<i>Liveability and Healthy Ageing Strategy</i> Developed	Council adopts October 2013 <i>Liveability and Healthy Ageing Strategy and Action Plan 2013 – 2017</i>	Strategic & Social Planning Coordinator	✓			
	3.1.2.3	Provide recreation facilities which support active lifestyle and ageing place	Council recreation facilities support active lifestyle and ageing place	Implementation and review Corporate and Community Services Asset Management Plan	Corporate and Community Services Asset Management Plan items supporting active lifestyle and ageing in place are implemented	Director Corporate Services	✓	✓	✓	✓

Delivery Program Objective	Op Plan Ref	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Our proposed action is achieved when ...	Who will coordinate it?	13/14	14/15	15/16	16/17
<b>Strengthen the inclusiveness and accessibility of our community</b>	3.1.3.1	Promote the social and economic wellbeing of Shire residents through social planning and community development activities	Annual program of social planning and community development activities implemented	No of activities held  Reports to Council  Participant Surveys	Based on participant surveys <ul style="list-style-type: none"> <li>• Seniors Week</li> <li>• Youth Week</li> <li>• International Womens' Day</li> <li>• Mens' Health Week &amp; Childrens' Week</li> </ul> Participant numbers are maintained and or increased  Participants/ Survey Respondents report high levels of satisfaction with the activity	Strategic & Social Planning Coordinator	✓	✓	✓	✓

Delivery Program Objective	Op Plan Ref	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Our proposed action is achieved when ...	Who will coordinate it?	13/14	14/15	15/16	16/17
<b>Coordinate and facilitate the delivery of potable water, public health and safety services</b> <b>Coordinate and facilitate the delivery of potable water, public health and safety services</b>	3.1.4.1	Ensure potable water and sewer network is safe and functional	Water and Sewer networks are managed to maximise operational functions	Compliance with established Public Health drinking water standards and sewerage treatment effluent quality	Supporting Operational Plan actions are undertaken and the outcome reported T: 100%	Environmental Engineer	✓	✓	✓	✓
	3.1.4.1.1	Generate sufficient income from fees and charges to provide for the renewal of sewer, water supply and distribution assets	Water and sewer networks operates on full cost recovery basis and in doing so generates sufficient revenue to ensure the long term sustainability of operations	Funds in Water and Sewer Reserve Accounts	Water and Sewer service operations are meeting full-cost recovery requirements i.e.: making an operating surplus and generating sufficient cash to meet future capital works	Director Corporate Services	✓	✓	✓	✓

Delivery Program Objective	Op Plan Ref	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Our proposed action is achieved when ...	Who will coordinate it?	13/14	14/15	15/16	16/17
<b>Coordinate and facilitate the delivery of potable water, public health and safety services</b>	3.1.4.1.2	Monitor, control and report upon environmental contaminants and public health hazards - water, fire, refuse, buildings and air	Safer and healthier communities	Assess impacts associated with actions resulting in contamination	Environmental contaminants and public health hazards minimised	Development Manager	✓	✓	✓	✓
	3.1.4.1.2.1	Develop and implement inspection programs: <ul style="list-style-type: none"> <li>• Food premises</li> <li>• Building works</li> <li>• Water/Sewerage treatment</li> <li>• Fire safety/hazard reduction</li> </ul>	Food premises, building works, water and sewerage treatment and fire safety/hazard reduction services meet standards	Annual Report No. programmed inspections completed x type  No program inspections not completed x type	Inspection programs result in safer and healthier premises	Development Manager	✓	✓	✓	✓
	3.1.4.3	Coordinate and facilitate local emergency management committee	Committee coordinated and facilitated	LEMPlan is maintained	In the event of an emergency LEMPlan coordinates and facilitates local response	Director Technical Services	✓	✓	✓	✓

Delivery Program Objective	Op Plan Ref	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Our proposed action is achieved when ...	Who will coordinate it?	13/14	14/15	15/16	16/17
<b>Coordinate and facilitate the delivery of potable water, public health and safety services</b>	3.1.4.3.1	Provide and maintain local emergency operations centres and associated plant	Fit for purpose LEOC's	LEOC's found fit for purpose during emergencies and/or training operations	In the event of an emergency LEOC's provide 'fit for purpose' emergency operations centres	Director Technical Services	✓	✓	✓	✓
	3.1.4.3.2	Participate in the implementation and review of Regional Disaster Management Plan-EmPlan	BSC participation in Local Disaster Management Plan-EmPlan implementation and review	Plan reviewed and adopted by Local Emergency Management Committee at least every 5 yrs	Council staff participate in Review and Implementation of EmPlan	Director Technical Services	✓	✓	✓	✓
	3.1.4.4	Develop and maintain local cemeteries and associated infrastructure	Cemeteries progressively developed to meet demand  Routine maintenance conducted	Graves available  Work undertaken Customer Survey	Sufficient gravesites exist in the lawn cemeteries to meet 5+ years of estimated demand  Cemetery Maintenance agreements with service clubs maintained and reviewed	Director Corporate Services	✓	✓	✓	✓

Delivery Program Objective	Op Plan Ref	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Our proposed action is achieved when ...	Who will coordinate it?	13/14	14/15	15/16	16/17
<b>Coordinate and facilitate the delivery of potable water, public health and safety services</b>	3.1.4.5	Control and promote responsible ownership of companion animals	Negative impacts & disturbance caused by companion animals reduced	Customer Service Complaints  No. Registered Companion Animals	Education of community results in minimal impacts from companion animals	Development Manager	✓	✓	✓	✓

REVIEWED

## Strategic Objective

### 3.2 Support community engagement through life-long learning, culture and recreation

## Delivery Program Objectives

3.2.1 Provide opportunities for life-long learning, cultural expression and recreation

3.2.2 Facilitate and partner with local communities in the development of township plans

Delivery Program Objective	Op Plan Ref	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Our proposed action is achieved when ...	Who will coordinate it?	13/14	14/15	15/16	16/17
Provide opportunities for life-long learning, cultural expression and recreation	3.2.1.1	Coordinate and deliver local library services	A Library Service meeting the needs of its community	Library Usage <ul style="list-style-type: none"> <li>Patronage</li> <li>Borrowings</li> </ul> Community Survey  <i>Library Management Plan</i> implemented following community consultation  <i>Library Management Plan</i> adopted June 2014	Door count increases 10% 2012/13 to 2016/17  Borrowings decline by less than 5% 2012/13 to 2016/17  Customer survey 80% satisfied with library service	Director Corporate Services  Library Manager	✓	✓	✓	✓

Delivery Program Objective	Op Plan Ref	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Our proposed action is achieved when ...	Who will coordinate it?	13/14	14/15	15/16	16/17
<b>Provide opportunities for life-long learning, cultural expression and recreation</b>	3.2.1.1.1	Conduct activities that respond to and reflect local needs and interests	A Library Service meeting the needs of its community	Library Usage <ul style="list-style-type: none"> <li>Patronage</li> <li>Borrowings</li> </ul> Community Survey	Door count increases 10% 2012/13 to 2016/17  Borrowings decline by less than 5% 2012/13 to 2016/17  Customer survey 80% satisfied with library service  <i>Library Management Plan</i> adopted June 2014  Three displays and/or exhibitions hosted by BSLS annually	Library Manager	✓	✓	✓	✓
<b>Provide opportunities for life-long learning,</b>	3.2.1.1.2	Provide programs that strengthen residents'	A Library Service meeting the needs of its	Library Usage <ul style="list-style-type: none"> <li>Patronage</li> <li>Borrowings</li> </ul>	Door count increases 10% 2012/13 to	Library Manager	✓	✓	✓	✓



Delivery Program Objective	Op Plan Ref	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Our proposed action is achieved when ...	Who will coordinate it?	13/14	14/15	15/16	16/17
<b>cultural expression and recreation</b>		connection to each and place	community	Community Survey	2016/17  Borrowings decline by less than 5% 2012/13 to 2016/17  Customer survey 80% satisfied with library service					
	3.2.1.1.3	Partner in the collection and preservation of local history	Local history retained	Activities undertaken	Two activities undertaken annually	Director Corporate Services	✓	✓	✓	✓
	3.2.1.1.4	Be a information and digital gateway for shire residents, students and visitors	Information and information technology available for public use	Web site – unique visits  Develop and implement social media strategy Complaint management Community Survey	Unique visits to Council website increase by 5% annually  Social media strategy developed and implemented by December 2014	Director Corporate Services	✓	✓	✓	✓
	3.2.1.2	Strengthen community	Increased resident	Surveys Volunteer rates x	Quarterly Performance	Strategic & Social	✓	✓	✓	✓
<b>Provide opportunities for</b>										

Delivery Program Objective	Op Plan Ref	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Our proposed action is achieved when ...	Who will coordinate it?	13/14	14/15	15/16	16/17
life-long learning, cultural expression and recreation		engagement and participation in Council activities	engagement in Council activities	Council activities	Reports provide feedback on nature and extent of community engagement in Council activities	Planning Coordinator				
	3.2.1.2.1	Conduct community consultations in accordance with the Shire Council's <i>Community Engagement Framework</i>	Increased engagement in Council activities by affected stakeholders	Surveys  No. of engagement activities held	Quarterly Performance Reports provide feedback on nature and extent of community engagement in Council activities	Strategic & Social Planning Coordinator	✓	✓	✓	✓
	3.2.1.2.2	Implement Council <i>Volunteer Strategy and Action Plan 2012</i>	Volunteers engaged and retained	Conduct annual volunteer census	Annual volunteer census conducted  Number of volunteers to be retained at June 2013 level	Director Corporate Services	✓	✓		
Provide opportunities for life-long learning,	3.2.1.2.3	Lead strategic management of recreation and open space assets	Strategic management of recreation and open space assets	No. Committees of Management with Strategic Plan	75% of public facility operated by volunteer Committees of	Director Corporate Services	✓	✓	✓	✓

Delivery Program Objective	Op Plan Ref	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Our proposed action is achieved when ...	Who will coordinate it?	13/14	14/15	15/16	16/17
cultural expression and recreation		and facilities	and facilities		Management with strategic plan developed					
	3.2.1.2.4	In accordance with Asset Management Plans – plan the development and renewal of recreation and open space assets and facilities	Grant opportunities maximised	No. of projects completed  User group surveys	Community advised annually of projects completed	Director Corporate Services	✓	✓	✓	✓
	3.2.1.3	Financially contribute to and support <i>South West Arts</i> programs and activities	<i>South West Arts</i> delivery of Shire based Arts program/s and activities	Membership of <i>South West Arts</i> maintained  No. of activities held in the Shire	Three cultural activities implemented in partnership with <i>South West Arts</i> per year	Director Corporate Services	✓	✓	✓	✓
Facilitate and partner with local communities in the development	3.2.2.1	Coordinate and align community projects and activities with	Increased resident engagement in town plan	No. of meetings attended  No. projects	Projects identified in town plans are completed by community	Strategic & Social Planning Coordinator	✓	✓	✓	✓

Delivery Program Objective	Op Plan Ref	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Our proposed action is achieved when ...	Who will coordinate it?	13/14	14/15	15/16	16/17
of township plans		township plans	development and implementation	undertaken with in-kind support from Council Services	groups					
	3.2.2.1.1	Partner with our Communities on the development of walking and cycling tracks along rail trails and river bank reserves	Increased resident engagement in town plan development and implementation	Value of in-kind support from Council Services for community development of walking tracks / trails	Tracks and trails developed Annual Report	Director Corporate Services	✓	✓	✓	
	3.2.2.1.2	Review with relevant staff and Committees <i>Corporate and Community Services Asset Management Plan 2011</i> recommendations	Plan recommendations adopted where appropriate	Recommendations considered	Review completed and recommendations adopted	Director Corporate Services	✓	✓		

Supported and engaged communities – 4 year financial projection

	2014/15	2015/16	2016/17	2017/18
	Forecast	Forecast	Forecast	Forecast
	\$	\$	\$	\$
Operating source of funds	3,788,066	3,880,374	3,927,336	4,027,309
Operating expenditures	(6,035,209)	(6,100,100)	(6,327,066)	(6,442,047)
<b>Net Operating fund result</b>	<b>(2,247,143)</b>	<b>(2,219,726)</b>	<b>(2,399,730)</b>	<b>(2,414,738)</b>
Capital sources of funds	-	-	-	-
Capital expenditures	(592,010)	(529,010)	(512,974)	(503,438)
<b>Net Capital funds result</b>	<b>(592,010)</b>	<b>(529,010)</b>	<b>(512,974)</b>	<b>(503,438)</b>
Net funds surplus / (Deficit)	(2,839,153)	(2,748,336)	(2,912,704)	(2,918,176)

## Diverse and Resilient Business

### Why is this important?

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*Local job creation driven by investment in innovation (new products/services) is needed to retain and attract skilled professionals and young people.*

*Rural communities that offer lifestyle and professional opportunities are more successful in attracting and retaining a skilled workforce.*

*A strong local economy is a buffer against globally exposed commodity agribusiness during drought or economic downturn.*

*Tourism is a competitive industry sector with the drivers for growth being: a diverse range of local / regional experiences supported by contemporary marketing and promotion.*

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Research commissioned by Regional Development Australia – Murray suggests that targeted investment by business and government in employment growth drivers is needed to create jobs and promote innovation.

Construction, transport, health, aged care and community services will create more jobs if there is Council support and lobbying for industry and state investment in centres of excellence, local training and research.

The Shire's Delivery Program is characterised by actions and projects that support collaborative planning, shared resourcing, water security, and the regional branding and promotion needed to realise the potential of: national freight infrastructure projects; local innovation and value added agricultural product development.

Our lifestyle, climate, existing sporting facilities and proximity to Melbourne underpins our event based tourism initiatives providing opportunities for visitors to stay longer.

## Strategic Objective

## Delivery Program Objectives

### 4.1 Invest in local job creation, retention and innovation

#### 4.1.1 Identify opportunities for strategic investment and job creation

Delivery Program Objective	Op Plan Ref	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Our proposed action is achieved when ...	Who will coordinate it?	13/14	14/15	15/16	16/17
Identify opportunities for strategic investment and job creation	4.1.1.1	Support the development of Agriculture Industry	Diverse and sustainable Agriculture Industry	No of new projects Industry Data	Council activities: roads and associated transport and freight infrastructure projects support growth and attract new Agriculture Industry Projects	Economic Development Officer	✓	✓	✓	✓
	4.1.1.1.1	Investigate funding options for Scoping Study <i>Berrigan Shire Agriculture Industry Strategic Profile</i>	Investigate and secure funding options for Scoping Study Berrigan Shire Agriculture Industry Strategic Profile	Investigation completed	Funding is identified for Scoping Study	Economic Development Officer	✓			

Delivery Program Objective	Op Plan Ref	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Our proposed action is achieved when ...	Who will coordinate it?	13/14	14/15	15/16	16/17
Identify opportunities for strategic investment and job creation	4.1.1.2	Support collaborative planning, shared resourcing in local industry and promotion of business and development projects	Council facilitation of industry networks / collaborative projects and shared resourcing	Surveys  Network projects	Local networks initiate new projects and share resources	Economic Development Officer	✓	✓	✓	✓
	4.1.1.3	Support the development of aged care industry cluster in the Berrigan Shire	Aged care jobs growth	ABS Employment Data	Implementation of <i>Liveability and Ageing Strategy Action Plan</i>	Economic Development Officer	✓	✓	✓	✓
	4.1.1.4	In conjunction with local business and employers develop an innovative industry and local skills retention and employment prospectus	Industry groups, potential employers and local business have relevant information on industries and local skills	Local Employment data  Feedback from industry groups	Live , Invest in Berrigan Shire Prospectus is published	Economic Development Officer	✓	✓	✓	✓



## Strategic Objective

### 4.2 Strengthen and diversify the local economy

## Delivery Program Objectives

4.2.1 Partner with government and industry to renew and promote the development of the Shire's economic assets

4.2.2 Support local enterprise through economic development initiatives

4.2.3 Engage local business through regular meetings, electronic newsletter, and Council bulletin and media publications

Delivery Program Objective	Op Plan Ref	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Our proposed action is achieved when ...	Who will coordinate it?	13/14	14/15	15/16	16/17
Partner with government and industry to renew and promote the development of the Shire's economic assets	4.2.1.1	Develop and implement Berrigan Shire Economic Development Plan	Economic Development Plan developed	Adopted by Council and implemented	Annual Report to Council of the Plan's status and implementation	Economic Development Officer	✓	✓	✓	✓
	4.2.1.2	Develop and implement action plan to promote business opportunities, location advantages and competitiveness of Tocumwal Aerodrome and its industrial precinct	Action Plan completed and prospectus developed	Completion of subdivision  Prospectus developed	Subdivision is completed and prospectus published	Economic Development Officer	✓	✓		

Delivery Program Objective	Op Plan Ref	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Our proposed action is achieved when ...	Who will coordinate it?	13/14	14/15	15/16	16/17
<b>Partner with government and industry to renew and promote the development of the Shire's economic assets</b>	4.2.1.3	Lobby NSW Parks for investment in the enhancement of facilities and signage in and around National and Regional Parks	Upgraded signage and facilities National Parks	Signs installed	NSW Parks installs signs and upgrades its amenities	Economic Development Officer	✓	✓	✓	✓
<b>Engage local business through regular meetings, electronic newsletter, and Council bulletin and media publications</b>	4.2.2.1	Facilitate the operation of vibrant business support groups within the Shire.	Active business support groups contributing towards local jobs and business growth	Local business surveys Employment Data	The business groups in each town involve significant proportion of business operators for their mutual benefit	Economic Development Officer	✓	✓	✓	✓
	4.2.2.1.1	Facilitate the effective operation of Chambers of Commerce, Tourism Associations and other business groups through the development and implementation of business plans	Strategic approach to local jobs and business growth	Business plans completed, adopted and being implemented	These groups indicate that they are achieving their objectives & acknowledge assistance given by Council	Economic Development Officer	✓	✓	✓	✓

Delivery Program Objective	Op Plan Ref	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Our proposed action is achieved when ...	Who will coordinate it?	13/14	14/15	15/16	16/17
Engage local business through regular meetings, electronic newsletter, and Council bulletin and media publications	4.2.3.1	Host <i>Business and Environment Awards</i> during business week	Local business is recognised by nominations and Award attendance	No. of nominations received  Attendance at Awards	Annual Business Awards are held	Economic Development Officer	✓	✓	✓	✓

REVIEWED

## Strategic Objective

## Delivery Program Objectives

### 4.3 Diversify and promote local tourism

4.3.1 Implement the Berrigan Shire Visitor Events Plan

4.3.2 Partner regional Tourism Boards (Sun Country and Murray Regional Tourism Board)

Delivery Program Objective	Op Plan Ref	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Our proposed action is achieved when ...	Who will coordinate it?	13/14	14/15	15/16	16/17
Implement the Berrigan Shire Visitor Events Plan	4.3.1.1	Convene and facilitate the Berrigan Shire <i>Events Coordinating Committee</i>	Strategic support for and allocation of event funding	Committee established	Committee meets quarterly and prepares a Report for Council	Economic Development Officer	✓	✓	✓	✓
	4.3.1.2	Provide support to event proponents and organisers.	Increase in the number of successful events, proponents and organisers  Increased attendance local events	No. of events supported by Council  Event Surveys	At least 4 events are supported each year  Participant feedback is reported by event organisers to Events Committee	Economic Development Officer	✓	✓	✓	✓

Delivery Program Objective	Op Plan Ref	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Our proposed action is achieved when ...	Who will coordinate it?	13/14	14/15	15/16	16/17
<b>Implement the Berrigan Shire Visitor Events Plan</b>	4.3.1.3	Facilitate use of Tocumwal Aerodrome for aviation and other events	Maintain the <i>Tocumwal Aerodrome Management Plan</i> and approve events in compliance with same	Number of events held	<i>Tocumwal Aerodrome Management Plan</i> facilitates hosting of aviation or other events	Director Technical Services	✓	✓	✓	✓
<b>Partner regional Tourism Boards (Sun Country and Murray Regional Tourism Board)</b>	4.3.2.1	Maintain membership and benefit of regional tourism boards to increase local visitation and economic activity	Regional and interstate marketing and promotion of Shire's tourism products and services	Participation in Regional Tourism Boards	Councillor and staff attendance at Regional Tourism Board Meetings	Economic Development Officer	✓	✓	✓	✓
	4.3.2.1.1	Participate in Sun Country on the Murray development of Town based Tourism Strategy and marketing plans	Planned growth and development of the Shire's tourism industry	Councillor / Council Officer participation in the development of Town destination and marketing plans	Town Tourism and Destination Plans / projects are undertaken by local operators	Economic Development Officer	✓	N/A	N/A	N/A

Delivery Program Objective	Op Plan Ref	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Our proposed action is achieved when ...	Who will coordinate it?	13/14	14/15	15/16	16/17
<b>Partner regional Tourism Boards (Sun Country and Murray Regional Tourism Board)</b>	4.3.2.2	Encourage and support local tourism body / operator activities which, foster and promote increased local tourism industry growth and development	Stronger local tourism industry	<i>Murray Regional Tourism Board</i> (MRTB) Data	MRTB provides annual report on local industry growth and development	Economic Development Officer	✓	✓	✓	✓

REVIEWED

## Strategic Objective

## Delivery Program Objectives

### 4.4 Connect local, regional and national road, rail and aviation infrastructure 4.4.1 Develop and promote Berrigan Shire regional transport and freight infrastructure

Delivery Program Objective	Op Plan Ref	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Our proposed action is achieved when ...	Who will coordinate it?	13/14	14/15	15/16	16/17
Develop and promote Berrigan Shire regional transport and freight infrastructure	4.4.1.1	Develop design concept, and investment case, to improve traffic entry and egress to, and within precinct, and storage areas, and associated infrastructure at Tocumwal	Increased use of Tocumwal inter-modal facility	Design concept and investment case developed	The investment case is developed	Economic Development Officer	✓	✓	✓	✓
	4.4.1.2	Locate sources of funds for investment into facility	Increased use of Tocumwal inter-modal facility	Funds to undertake works are identified	Funding and investment is committed	Economic Development Officer	✓	✓	✓	✓

Delivery Program Objective	Op Plan Ref	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Our proposed action is achieved when ...	Who will coordinate it?	13/14	14/15	15/16	16/17
<b>Develop and promote Berrigan Shire regional transport and freight infrastructure</b>	4.4.1.3	Lobby for upgrade of rail facilities, associated with Tocumwal rail line incl. line to Shepparton and Melbourne Ports	Increased use of Tocumwal inter-modal facility	Investment by government in facilities	Funding is committed by Victorian and Commonwealth Governments	Economic Development Officer	✓	✓	✓	✓
	4.4.1.4	Participate actively in efforts to upgrade Newell Highway and Midland Murray Valley highways particularly the Shepparton bypass	Increased use of Tocumwal inter-modal facility	Highway upgrades demonstrative progress	Funding is committed by Victorian and Commonwealth Governments	Economic Development Officer	✓	✓	✓	✓
	4.4.1.5	Operate the Tocumwal Aerodrome	Operated in accordance with CASA regulations and Tocumwal Aerodrome Management Plan.	Annual report on activity	Annual Report Presented to Council on Aerodrome Operations	Director Technical Services	✓	✓	✓	✓



Delivery Program Objective	Op Plan Ref	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Our proposed action is achieved when ...	Who will coordinate it?	13/14	14/15	15/16	16/17		
Develop and promote Berrigan Shire regional transport and freight infrastructure	4.4.1.5.1	Maintain the Tocumwal Aerodrome	Maintained in accordance with <i>Corporate and Community Asset Management Plan</i>	Satisfactory results from CASA inspections for continuation of Aerodrome registration	Annual Report is presented to Council on Aerodrome Operations	Director Technical Services	✓	✓	✓	✓		
					CASA issue compliant assessment of Aerodrome Operations and Management					✓		✓
					Tocumwal Aerodrome maintains its registration					✓		✓

REVIEWED

### Diverse and resilient business –financial projection

	<b>2014/15</b>	<b>2015/16</b>	<b>2016/17</b>	<b>2017/18</b>
	<b>Forecast</b>	<b>Forecast</b>	<b>Budget</b>	<b>Budget</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>
Operating source of funds	272,300	274,400	276,300	283,744
Operating expenditures	(988,940)	(992,100)	(1,019,470)	(1,035,677)
<b>Net operating funds result</b>	<b>(716,640)</b>	<b>(717,700)</b>	<b>(743,170)</b>	<b>(751,903)</b>
Capital sources of funds	-	-	-	-
Capital expenditures	(75,000)	-	(50,000)	(50,000)
<b>Net Capital funds result</b>	<b>(75,000)</b>	<b>-</b>	<b>(50,000)</b>	<b>(50,000)</b>
Net funds surplus / (Deficit)	(791,640)	(717,700)	(793,170)	(801,903)

REVIEWED

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### **Section 3 Delivery Program Budget**

Projected Income and  
Expenditure Statement

Projected Balance Sheet

Projected Cash Flow  
Statement

Outcome Budget  
Summary – Four Year  
Forecast

Capital Works Summary  
Plan Projection

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REVIEWED

## Projected Income and Expenditure Statement

Four Year Financial Plan for the Years ending 30 June 2018

## INCOME STATEMENT - CONSOLIDATED

Scenario: Base Case

	Actuals	Current Year	Projected Years			
	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Income from Continuing Operations</b>						
<b>Revenue:</b>						
Rates & Annual Charges	7,920	8,494	8,742	8,934	9,158	9,376
User Charges & Fees	1,926	1,416	1,387	1,402	1,424	1,463
Interest & Investment Revenue	825	438	438	438	437	371
Other Revenues	727	687	503	507	512	524
Grants & Contributions provided for Operating Purposes	6,914	4,903	6,394	6,648	6,732	6,894
Grants & Contributions provided for Capital Purposes	572	1,803	443	254	265	190
<b>Other Income:</b>						
Net Gains from the Disposal of Assets	74	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-
<b>Total Income from Continuing Operations</b>	<b>18,958</b>	<b>17,741</b>	<b>17,907</b>	<b>18,182</b>	<b>18,527</b>	<b>18,818</b>
<b>Expenses from Continuing Operations</b>						
Employee Benefits & On-Costs	6,282	3,381	3,438	3,529	3,634	3,739
Borrowing Costs	38	28	69	103	86	75
Materials & Contracts	4,951	6,195	5,648	5,782	5,994	6,148
Depreciation & Amortisation	5,169	5,149	5,287	5,429	5,575	5,743
Impairment	-	-	-	-	-	-
Other Expenses	2,348	1,943	2,030	2,003	2,088	2,124
Interest & Investment Losses	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	9	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-
<b>Total Expenses from Continuing Operations</b>	<b>18,788</b>	<b>16,696</b>	<b>16,470</b>	<b>16,855</b>	<b>17,377</b>	<b>17,829</b>
<b>Operating Result from Continuing Operations</b>	<b>170</b>	<b>1,045</b>	<b>1,437</b>	<b>1,327</b>	<b>1,150</b>	<b>990</b>
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-
<b>Net Operating Result for the Year</b>	<b>170</b>	<b>1,045</b>	<b>1,437</b>	<b>1,327</b>	<b>1,150</b>	<b>990</b>
Net Operating Result before Grants and Contributions provided for Capital Purposes	(402)	(758)	994	1,074	885	800

## Projected Balance Sheet

Four Year Financial Plan for the Years ending 30 June 2018

### BALANCE SHEET - CONSOLIDATED

Scenario: Base Case

	Actuals	Current Year	Projected Years			
	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>ASSETS</b>						
<b>Current Assets</b>						
Cash & Cash Equivalents	1,789	2,228	2,478	1,598	1,809	1,223
Investments	16,000	11,151	11,551	12,319	12,969	14,090
Receivables	1,123	1,518	1,475	1,494	1,535	1,570
Inventories	271	385	361	366	375	382
Other	180	247	225	225	234	239
Non-current assets classified as "held for sale"	-	-	-	-	-	-
<b>Total Current Assets</b>	<b>19,363</b>	<b>15,530</b>	<b>16,090</b>	<b>16,003</b>	<b>16,921</b>	<b>17,504</b>
<b>Non-Current Assets</b>						
Investments	-	-	-	-	-	-
Receivables	27	40	82	41	41	41
Inventories	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	184,491	189,741	191,975	193,144	193,186	193,488
Investments Accounted for using the equity method	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-
Non-current assets classified as "held for sale"	123	49	49	49	49	49
Other	-	-	-	-	-	-
<b>Total Non-Current Assets</b>	<b>184,641</b>	<b>189,830</b>	<b>192,106</b>	<b>193,234</b>	<b>193,276</b>	<b>193,577</b>
<b>TOTAL ASSETS</b>	<b>204,004</b>	<b>205,360</b>	<b>208,196</b>	<b>209,237</b>	<b>210,197</b>	<b>211,082</b>
<b>LIABILITIES</b>						
<b>Current Liabilities</b>						
Bank Overdraft	-	-	-	-	-	-
Payables	1,270	1,691	1,597	1,604	1,661	1,698
Borrowings	110	118	293	246	143	151
Provisions	2,099	2,101	2,101	2,101	2,101	2,101
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-

<b>Four Year Financial Plan for the Years ending 30 June 2018</b>						
<b>BALANCE SHEET - CONSOLIDATED</b>						
<b>Scenario: Base Case</b>	<b>Actuals</b>	<b>Current Year</b>	<b>Projected Years</b>			
	<b>2012/13</b>	<b>2013/14</b>	<b>2014/15</b>	<b>2015/16</b>	<b>2016/17</b>	<b>2017/18</b>
	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>
<b>Total Current Liabilities</b>	3,479	3,910	3,991	3,951	3,905	3,951
<b>Non-Current Liabilities</b>						
Payables	-	-	-	-	-	-
Borrowings	355	237	1,555	1,309	1,166	1,015
Provisions	268	266	266	266	266	266
Investments Accounted for using the equity method	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-
<b>Total Non-Current Liabilities</b>	623	503	1,820	1,575	1,432	1,281
<b>TOTAL LIABILITIES</b>	<b>4,102</b>	<b>4,413</b>	<b>5,812</b>	<b>5,526</b>	<b>5,337</b>	<b>5,232</b>
<b>Net Assets</b>	<b>199,902</b>	<b>200,947</b>	<b>202,384</b>	<b>203,701</b>	<b>204,860</b>	<b>205,850</b>
<b>EQUITY</b>						
Retained Earnings	92,404	93,449	94,886	96,213	97,362	98,352
Revaluation Reserves	107,498	107,498	107,498	107,498	107,498	107,498
<b>Council Equity Interest</b>	<b>199,902</b>	<b>200,947</b>	<b>202,384</b>	<b>203,711</b>	<b>204,860</b>	<b>205,850</b>
Minority Equity Interest	-	-	-	-	-	-
<b>Total Equity</b>	<b>199,902</b>	<b>200,947</b>	<b>202,384</b>	<b>203,711</b>	<b>204,860</b>	<b>205,850</b>

## Projected Cash Flow Statement

Four Year Financial Plan for the Years ending 30 June 2018						
CASH FLOW STATEMENT - CONSOLIDATED						
Scenario: Base Case	Actuals 2012/13	Current Year 2013/14	2014/15	Projected Years		
	\$'000	\$'000	\$'000	2015/16	2016/17	2017/18
				\$'000	\$'000	\$'000
<b>Cash Flows from Operating Activities</b>						
<b>Receipts:</b>						
Rates & Annual Charges	7,833	8,508	8,728	8,924	9,146	9,364
User Charges & Fees	1,972	1,456	1,392	1,400	1,420	1,457
Interest & Investment Revenue Received	980	456	436	446	424	366
Grants & Contributions	7,503	6,633	6,840	6,897	6,997	7,082
Bonds & Deposits Received	-	-	-	-	-	-
Other	2,274	320	572	501	502	517
<b>Payments:</b>						
Employee Benefits & On-Costs	(6,174)	(3,381)	(3,438)	(3,529)	(3,634)	(3,739)
Materials & Contracts	(5,076)	(6,016)	(5,703)	(5,786)	(5,961)	(6,128)
Borrowing Costs	(42)	(28)	(69)	(103)	(86)	(75)
Bonds & Deposits Refunded	(3)	-	-	-	-	-
Other	(3,481)	(1,923)	(2,039)	(2,003)	(2,084)	(2,122)
<b>Net Cash provided (or used in) Operating Activities</b>	<b>5,786</b>	<b>6,025</b>	<b>6,719</b>	<b>6,746</b>	<b>6,724</b>	<b>6,722</b>
<b>Cash Flows from Investing Activities</b>						
<b>Receipts:</b>						
Sale of Investment Securities	-	5,149	50	-	-	-
Sale of Investment Property	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	209	808	305	467	351	400
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-
Deferred Debtors Receipts	13	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-

Four Year Financial Plan for the Years ending 30 June 2018						
CASH FLOW STATEMENT - CONSOLIDATED						
Scenario: Base Case	Actuals	Current Year	Projected Years			
	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Other Investing Activity Receipts	-	-	-	-	-	-
<b>Payments:</b>						
Purchase of Investment Securities	-	(300)	(450)	(767)	(650)	(1,122)
Purchase of Investment Property	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	(5,448)	(11,132)	(7,825)	(7,073)	(5,968)	(6,444)
Purchase of Real Estate Assets	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-
<b>Net Cash provided (or used in) Investing Activities</b>	<b>(5,226)</b>	<b>(5,476)</b>	<b>(7,920)</b>	<b>(7,374)</b>	<b>(6,267)</b>	<b>(7,166)</b>
<b>Cash Flows from Financing Activities</b>						
<b>Receipts:</b>						
Proceeds from Borrowings & Advances	-	-	1,630	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-
<b>Payments:</b>						
Repayment of Borrowings & Advances	(103)	(110)	(178)	(252)	(246)	(143)
Repayment of Finance Lease Liabilities	-	-	-	-	-	-
Distributions to Minority Interests	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-
<b>Net Cash Flow provided (used in) Financing Activities</b>	<b>(103)</b>	<b>(110)</b>	<b>1,452</b>	<b>(252)</b>	<b>(246)</b>	<b>(143)</b>
<b>Net Increase/(Decrease) in Cash &amp; Cash Equivalents</b>	<b>457</b>	<b>439</b>	<b>250</b>	<b>(880)</b>	<b>211</b>	<b>(586)</b>
<b>plus: Cash, Cash Equivalents &amp; Investments - beginning of year</b>	<b>1,332</b>	<b>1,789</b>	<b>2,228</b>	<b>2,478</b>	<b>1,598</b>	<b>1,809</b>



<b>Four Year Financial Plan for the Years ending 30 June 2018</b>						
<b>CASH FLOW STATEMENT - CONSOLIDATED</b>						
Scenario: Base Case	Actuals	Current Year	Projected Years			
	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Cash &amp; Cash Equivalents - end of the year</b>	<b>1,789</b>	<b>2,228</b>	<b>2,478</b>	<b>1,598</b>	<b>1,809</b>	<b>1,223</b>
Cash & Cash Equivalents - end of the year	1,789	2,228	2,490	1,598	1,809	1,223
Investments - end of the year	16,000	11,151	11,551	12,319	12,981	14,108
<b>Cash, Cash Equivalents &amp; Investments - end of the year</b>	<b>17,789</b>	<b>13,379</b>	<b>14,030</b>	<b>13,917</b>	<b>14,778</b>	<b>15,313</b>
<b>Representing:</b>						
External Restrictions	8,421	8,352	8,634	9,055	9,469	9,917
Internal Restrictions	2,089	2,609	2,785	2,779	2,966	3,108
Unrestricted	7,279	2,418	2,611	2,082	2,343	2,288
	<b>17,789</b>	<b>13,379</b>	<b>14,030</b>	<b>13,917</b>	<b>14,778</b>	<b>15,313</b>

REVIEWED

## Budget x Outcome 4 Yr Forecast

## BUDGET BY OUTCOME 2014-15 to 2017-18

	AMOUNT CARRIED FWD FROM 2012/13	2013/14 REVISED BUDGET MARCH	2014/15 REVISED BUDGET FORECAST	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST
<b>Sustainable natural and built landscapes</b>	<b>(1,658,956)</b>	<b>(8,670,707)</b>	<b>(7,207,963)</b>	<b>(7,222,589)</b>	<b>(7,258,292)</b>	<b>(7,439,162)</b>
0011-0000 RURAL SEALED ROADS- MAINTENANCE	-	(415,226)	(320,400)	(309,468)	(318,800)	(326,770)
0013-0000 RURAL UNSEALED ROADS- MAINTENANCE	-	(478,950)	(610,320)	(503,186)	(518,300)	(531,258)
0015-0226 MR226 NANGUNIA ST & HUGHES ST	-	(13,275)	-	-	-	-
0015-0356 MR356 BERRIGAN- OAKLANDS RD	-	(105,000)	-	-	-	-
0015-0363 MR363 BERRIGAN- BAROOGA RD	-	(60,500)	-	-	-	-
0015-0550 MR550 TOCUMWAL- MULWALA RD	-	(138,900)	-	-	-	-
0015-0564 MR564 BERRIGAN- JERILDERIE RD	-	(23,900)	-	-	-	-
0015-0999 RTA MR BLOCK GRANT BUDGET ONLY	-	(329,675)	(756,000)	(706,000)	(706,000)	(717,900)
0015-1226 MR226 CAPITAL PROJECTS	-	-	-	-	-	-
0015-1356 MR356 CAPITAL PROJECTS	-	(35,000)	-	-	-	-
0015-1363 MR363 CAPITAL PROJECTS	-	-	-	-	-	-
0015-1550 MR550 CAPITAL PROJECTS	-	-	-	-	-	-
0015-1564 MR564 CAPITAL PROJECTS	-	-	-	-	-	-
0015-5363 MR363	-	-	-	-	-	-
0015-6363 RECO MR 363 RIV HWY TO COB ST	-	(21,000)	-	-	-	-
0021-0000 OTHER URBAN SEALED ROADS- MAINTENANCE	-	(488,200)	(487,200)	(523,000)	(541,200)	(554,730)
0023-0000 OTHER URBAN UNSEALED ROADS- MAINTENANCE	-	(57,000)	(46,000)	(61,000)	(63,000)	(64,575)
1214-0105 CONTRIB CENTRAL MURRAY COUNTY	-	(112,500)	(116,400)	(120,000)	(123,500)	(127,205)
1411-0105 LOCAL ENVIRONMENT PLAN	(72,950)	(72,950)	-	-	-	-
1411-0110 ENV. SERV SALARIES & ALLOWANCE	-	(383,670)	(337,200)	(359,500)	(371,200)	(382,336)
1411-0120 ENV. SERV VEHICLE OPERATING EX	-	(43,680)	(43,680)	(43,680)	(43,680)	(44,554)

**BUDGET BY OUTCOME 2014-15 to 2017-18**

	AMOUNT CARRIED FWD FROM 2012/13	2013/14 REVISED BUDGET MARCH	2014/15 REVISED BUDGET FORECAST	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST
1411-0125 ENV. SERV STAFF TRAINING	-	(15,000)	(12,000)	(12,000)	(12,000)	(12,240)
1411-0130 ENV. SERV CONFERENCES/SEMINARS	-	(1,000)	(5,000)	(5,000)	(5,000)	(5,040)
1411-0135 ENV. SERV OFFICE EXPENSES	-	(5,000)	(5,500)	(5,500)	(5,500)	(5,625)
1411-0136 ENV. SERV ADVERTISING EXPENSES	-	(10,530)	(2,000)	(2,000)	(2,000)	(2,060)
1411-0137 ENV. SERV OFFICE EXP-TELEPHONE	-	(2,000)	(2,000)	(2,000)	(2,000)	(2,070)
1411-0140 BUILDING SURVEYOR ACCREDITATION	-	(250)	(500)	(500)	(500)	(500)
1411-0145 ENV. SERV LEGAL EXPENSES	-	(9,000)	(5,000)	(5,000)	(5,000)	(5,020)
1411-0146 ENV. SERV CONSULTANCY	-	-	-	-	-	-
1411-0185 STATE OF THE ENVIRONMENT REPOR	-	-	-	-	-	-
1411-0190 LESS: CHARGED TO OTHER FUNDS	-	488,900	503,600	518,700	534,300	534,300
1411-0195 ENV. SERV ADMIN CHARGES	-	(100,300)	(103,300)	(106,400)	(109,600)	(109,600)
1412-0105 DWM ADMIN CHARGES	-	(165,000)	(170,000)	(175,100)	(180,400)	(180,400)
1412-0140 COLLECTION EXPENSES- CONTRACT	-	(202,500)	(189,800)	(197,400)	(205,300)	(210,433)
1412-0141 DWM WASTE COLLECTION FEE EXP	-	(113,360)	(143,104)	(150,260)	(157,772)	(165,661)
1412-0142 CONTRACT SUPERVISION FEES(MOI	-	(5,400)	(6,000)	(6,270)	(6,540)	(6,703)
1412-0150 TIP OPERATION EXPENSES- TOC	-	(96,900)	(111,100)	(113,500)	(118,000)	(120,950)
1412-0151 TOC TIP OP EXPS- INSURANCE	-	(7,075)	(7,500)	(7,800)	(8,100)	(8,343)
1412-0155 TIP OPERATIONS EXPENSES- BGN	-	(128,600)	(135,000)	(139,000)	(144,600)	(148,215)
1412-0156 BGN TIP OP. EXPS- INSURANCE	-	(7,080)	(7,500)	(7,800)	(8,100)	(8,343)
1412-0157 TIP OP. EXPS BGN- ELECTRICITY	-	(3,580)	(3,700)	(3,900)	(4,000)	(4,140)
1412-0158 TIP OPERATIONS TELEPHONE	-	(850)	(880)	(900)	(920)	(952)
1412-0160 RECYCLE CENTRE OPERATIONS EXPE	-	(54,150)	(41,400)	(50,400)	(52,400)	(53,710)
1412-0161 RECYCLE CENTRE- INSURANCE	-	(6,150)	(6,600)	(6,800)	(7,000)	(7,210)
1412-0162 RECYCLABLES COLLECTION EXPENSE	-	(124,600)	(130,400)	(156,400)	(162,700)	(166,768)

**BUDGET BY OUTCOME 2014-15 to 2017-18**

	AMOUNT CARRIED FWD FROM 2012/13	2013/14 REVISED BUDGET MARCH	2014/15 REVISED BUDGET FORECAST	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST
1412-0165 FINLEY RECYCLE CENTRE BLDG MTC	-	(200)	(200)	(200)	(200)	(205)
1412-0167 BERRIGAN TIP BLDG MTCE	-	(500)	(500)	(500)	(500)	(506)
1412-0185 DRUMMUSTER OPERATIONAL EXPENDI	-	(3,800)	(4,000)	(4,100)	(4,300)	(4,408)
1412-0190 WASTE MANAGEMENT PLAN	-	-	-	-	-	-
1412-0505 PURCHASE OF BINS	-	(5,000)	-	-	-	-
1412-0506 FINLEY TIP- FENCING AROUND BI	-	(6,000)	-	-	-	-
1412-0507 NEW SHED & TOILET TOC TIP	-	(11,000)	-	-	-	-
1412-0512 BERRIGAN & FINLEY TIP- CRUSHED ROCK	-	(5,000)	(2,000)	(2,000)	(2,000)	(2,000)
1412-0523 BERRIGAN TIP- NEW L/F HOLE	-	(23,370)	-	-	-	-
1412-0524 BERRIGAN TIP FENCING	-	(8,000)	-	-	-	-
1412-0525 FINLEY TRUCKWASH FENCE	-	(3,000)	(3,000)	-	-	-
1412-0526 TOC TIP FENCING	-	(6,800)	-	-	-	-
1412-0527 BERRIGAN TIP- TEMPORARY ASBESTOS STORAGE	-	-	-	-	-	-
1412-0528 BERRIGAN TIP- REHABILITATION	-	-	-	-	-	-
1414-0105 STREET & GUTTER CLEANING	-	(150,000)	(175,250)	(160,700)	(166,300)	(170,458)
1414-0110 RUBBISH COLLECTION BEACH AREAS	-	(30,000)	(40,000)	(32,100)	(33,300)	(34,133)
1416-0110 STORM WATER DRAINAGE MTCE	-	(86,600)	(93,700)	(97,000)	(100,400)	(102,910)
1416-0111 STORMWATER DRAIN- ELECTRICITY	-	(18,000)	(18,000)	(18,000)	(18,000)	(18,630)
1416-0160 INTEREST-DRAINAGE INT LOAN 385	-	(11,920)	(6,840)	(1,410)	-	-
1416-0161 LOAN 387 INTEREST EXPENSE	-	(16,740)	(11,970)	(6,870)	(1,410)	-
1416-0998 ASSET MANAGEMENT- DRAINAGE	-	-	-	-	-	-
1416-2410 LIRS- US/W DRAINAGE INTEREST	-	-	(47,941)	(91,073)	(82,567)	(74,555)
1416-2411 LIRS- US/W DRAINAGE PRINCIPAL	-	-	(60,611)	(126,031)	(134,537)	(142,549)
1417-0525 PRINCIPAL-DRAINAGE INTLOAN 385	-	(71,900)	(76,980)	(40,500)	-	-

**BUDGET BY OUTCOME 2014-15 to 2017-18**

	AMOUNT CARRIED FWD FROM 2012/13	2013/14 REVISED BUDGET MARCH	2014/15 REVISED BUDGET FORECAST	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST
1417-0530 LOAN 387 PRINCIPAL- CURRENT	-	(67,470)	(72,230)	(77,330)	(40,690)	-
1417-0540 REMODEL LOCO DAM	(42,220)	(80,000)	-	-	-	-
1417-0541 RILEY COURT STORMWATER DETENTION BASIN	(50,000)	(75,000)	-	-	-	-
1417-0542 BUCHANANS RD- WIRUNA TO HUGHES	(2,000)	(2,000)	-	-	-	-
1417-0543 BUCHANANS RD- GUNNAMARA-WIRUNA	-	-	-	-	-	-
1417-0544 BENT ST- END OF SEAL TO BAROOGA ST NTH	(39,000)	(39,000)	-	-	-	-
1417-0545 BROOKSMANS RD RETENTION POND	-	-	-	-	-	-
1417-0546 RETENTION POND- RIV HWY FIN	(8,790)	(533,619)	-	-	-	-
1417-0547 CONSTRUCT REUSE SCHEME STORMWATER	-	-	-	-	-	-
1417-0548 CONSTRUCT RETENTION BASIN	-	-	-	-	-	-
1417-0549 ENDEVOUR ST CONSTRUCT PUMP ST	-	(90,000)	-	-	-	-
1417-0551 CONSTRUCT PUMP STATION TOC GOLF	-	(125,000)	-	-	-	-
1417-0552 HARRIS ST- FLYNN ST HAYES ST	-	-	-	-	-	-
1417-0553 LANE 961-BRUTON ST BAROOGA NTH	-	-	-	-	-	-
1417-0554 CHANTER ST- RAILWAY TO JERSEY	-	-	-	-	-	-
1417-0555 CRAWFORD SUBDIV DRAIN TO TOC SEWER	-	(10,000)	-	-	-	-
1417-0677 WILLIAM ST- HAMPDEN TO EAST	(20,000)	-	-	-	-	-
1417-0684 TUPPAL ST LANE & TOWN BEACH RD	(16,000)	(16,000)	-	-	-	-
1417-0686 JERILDERIE ST BGN- RETARDATIO	-	-	-	-	-	-
1417-0687 DRAINAGE RIVERINA HWY FINLEY	-	-	-	-	-	-
1417-0694 OPEN DRAIN- HONNIBALL & RACEC	(30,000)	(24,026)	-	-	-	-
1417-0695 INSTALL GATE AT LEVEE-TUPPAL R	-	-	-	-	-	-
1417-0810 KELLY ST- JERILDERIE TO SHORT	-	-	-	-	-	-
1417-0814 STANDBY PUMP NTH BRUTON ST	(14,360)	-	-	-	-	-

**BUDGET BY OUTCOME 2014-15 to 2017-18**

	AMOUNT CARRIED FWD FROM 2012/13	2013/14 REVISED BUDGET MARCH	2014/15 REVISED BUDGET FORECAST	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST
1417-0815 DAVIS ST RETENTION BASIN	-	-	-	-	-	-
1417-0816 CORCORAN STREET DRAINAGE RETARDATION BASIN	-	(40,000)	-	-	-	-
1417-0817 TOC RECREATION RESERVE DRAINAGE WORKS	-	(935)	-	-	-	-
1417-0818 ANZAC AVENUE POWER TO PUMP STATION	-	(44,360)	-	-	-	-
1417-0820 DENISON ST- WOLLAMAI TO WARMATTA	(59,450)	(94,450)	-	-	-	-
1417-0822 MURRAY ST- HEADFORD TO OSBORNE(TP)	(40,000)	(1,000)	-	-	-	-
1417-0823 TOC GOLFCOURSE LEVY PUMP STATION	-	-	-	-	-	-
1417-0824 GEORGE ST PUMPSTATION	-	-	-	-	-	-
1417-0825 LIRS- EAST RIVERINA HWY	-	-	-	-	-	-
1417-0826 LIRS- FLYNN ST AREA	-	-	-	-	-	-
1418-0110 LEVEE BANKS MTCE	-	(31,000)	(32,100)	(33,200)	(34,400)	(35,260)
1418-0130 MURRAY DARLING ASSOCIATION	-	(1,920)	(2,000)	(2,000)	(2,000)	(2,060)
1418-0140 LEVEE BANKS ADMIN CHARGES	-	(39,500)	(40,700)	(41,900)	(43,200)	(43,200)
1418-0515 LEVEE BANK FLOOD PROTECTION	-	-	-	-	-	-
1418-0531 LEVEE BANK FLOOD PROTECTION- SEPELTS	-	-	-	-	-	-
1610-0105 SEWERAGE ADMIN CHARGE- ADMINI	-	(136,400)	(140,500)	(144,700)	(149,000)	(149,000)
1610-0106 SEWER ADMIN CHARGE- ENGINEERI	-	(204,600)	(210,700)	(217,000)	(223,500)	(223,500)
1610-0117 SEWERAGE SERVICE- RENTAL CONT	-	(44,400)	(45,700)	(47,100)	(48,500)	(48,500)
1610-0155 SEWER WRITE OFF BAD DEBTS	-	(1,000)	(1,000)	(1,000)	(1,000)	(1,030)
1610-0504 OFFICE EQUIP/FURN NON CAPITAL	-	(500)	(500)	(500)	(500)	(513)
1610-0505 OFFICE EQUIP & FURN- ENG SEWE	-	(2,000)	-	-	-	-
1610-0511 TOC-DIGESTER VALVES	-	-	-	-	-	-
1610-0512 PUMP REPLACEMENT	-	(30,000)	-	-	-	-
1610-0513 GRAVEL POND BANKS- BAR	-	(5,000)	-	-	-	-

**BUDGET BY OUTCOME 2014-15 to 2017-18**

	AMOUNT CARRIED FWD FROM 2012/13	2013/14 REVISED BUDGET MARCH	2014/15 REVISED BUDGET FORECAST	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST
1610-0514 UPGRADE SWITCHING CONTACTS	-	-	-	-	-	-
1610-0515 NEW LINE & STOP VALVE TO BYPASS OLD POND	-	(10,000)	-	-	-	-
1610-0517 GRAVEL POND BANKS- TOC	-	(6,000)	-	-	-	-
1610-0518 PUMP STATION NO 9 SHED	-	-	-	-	-	-
1610-0519 REPLACE ACTUATOR VALVES- TOC	-	-	-	-	-	-
1610-0522 ROCK BEACHING- TOC RECYCLE PONDS	-	(5,000)	-	-	-	-
1610-0523 LIGHTING TO CONTAINER @ TOC STP	-	(2,400)	-	-	-	-
1610-0524 REPLACE FENCE AT FINLEY STP	-	(18,000)	-	-	-	-
1610-0525 REFURBISH CONCRETE- FINLEY	-	-	-	-	-	-
1610-0526 SEWER MAIN UPGRADES- TOCUMWAL	-	-	-	-	-	-
1610-0527 UPGRADE AMENITIES AT ALL STP	-	(10,000)	(5,000)	-	-	-
1610-0590 BGN SEWER MAIN UPGRADES	-	-	-	-	-	-
1610-0595 FIN SEWER MAIN UPGRADES	-	(10,000)	-	-	-	-
1610-0600 TOC SEWER MAIN UPGRADES	-	(18,000)	-	-	-	-
1610-0621 BGA UPGRADE PUMP STATION	-	(10,000)	-	-	-	-
1610-0641 UPGRADE OF LABORATORY EQUIPMEN	-	-	-	-	-	-
1610-0652 REPLACEMENT OF MINOR PLANT	-	(2,500)	-	-	-	-
1610-0655 BGN UPGRADE PUMP STATIONS	-	(20,000)	-	-	-	-
1610-0656 REPLACE LOW PRESSURE SYS PUMPS	-	(19,000)	-	-	-	-
1610-0657 DIGESTER VALVES	-	-	-	-	-	-
1610-0658 SPARE PUMPS FOR LOW PRESS SYS	-	(12,000)	-	-	-	-
1610-0662 OH & S SIGNAGE-SEWER	-	-	-	-	-	-
1610-0663 REPLACE BREATHING APPARATUS- SEWER	-	(200)	-	-	-	-
1610-0705 FIN UPGRADE PUMP STATIONS	-	(3,000)	-	-	-	-

**BUDGET BY OUTCOME 2014-15 to 2017-18**

	AMOUNT CARRIED FWD FROM 2012/13	2013/14 REVISED BUDGET MARCH	2014/15 REVISED BUDGET FORECAST	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST
1610-0706 REPLACE SLIP RINGS- CLARIFIERS	-	(9,300)	-	-	-	-
1610-0707 SEAL ACCESS TO STW & TRUCK WAS	-	(5,000)	-	-	-	-
1610-0708 TOC-REFURBISH CONCRETE WORK	-	(115,000)	-	-	-	-
1610-0709 TOC-BYPASS CONTROL VALVE DAM	-	(20)	-	-	-	-
1610-0743 UPGRADE SEWER TELEENTRY	-	(5,239)	-	-	-	-
1610-0852 IMPROVE EMBANKMENT OF THE PONDS	-	(10,000)	-	-	-	-
1610-0872 REPLACE MIXER CABINET@BGN STP	-	-	-	-	-	-
1610-0873 BANK L SHAPED POND	-	-	-	-	-	-
1610-0874 EFFLUENT PUMP	-	-	-	-	-	-
1610-0875 VALVE REPLACEMENT	-	(3,000)	-	-	-	-
1610-0876 DESILT SLUDGE LAGOONS	-	-	-	-	-	-
1610-0877 OVERFLOW/TRANSFER LINE FOR THE PONDS	-	-	-	-	-	-
1610-0879 U/GROUND MAIN & S BOARD BGN ST	-	-	-	-	-	-
1610-0880 BGA- DUMPING POINT FOR CARAVANS	-	(5,000)	-	-	-	-
1610-0881 BGN- REFURBISH CONCRETE WORK, TRICKLE FILTER, STP, CHANNEL	-	(26,500)	-	-	-	-
1610-0882 BGN- REPLACE PUMP STATION LIDS, INSTALL HOLDING BRACKETS	-	(4,700)	-	-	-	-
1610-0883 FIN- GRAVEL POND BANKS	-	(5,000)	-	-	-	-
1610-0884 FIN- REFURBISH CONCRETE WORK	-	(10,000)	-	-	-	-
1610-0885 FIN- CONCRETE/GRAVEL ACCESS AREAS	-	(3,000)	-	-	-	-
1610-0886 TOC- REPLACE PUMPS PS No.9	-	-	-	-	-	-
1610-0887 TOC- PUMP STATIONS UPGRADE	-	(18,000)	-	-	-	-
1610-0888 TOC- CRUSHED ROCK ON PS ACCESS AREAS	-	(5,000)	-	-	-	-
1610-0889 SLUDGE BLANKET MEASURING DEVICE	-	-	-	-	-	-
1610-0890 ALTERNATE ENERGY SUPPLY PROJECT	-	-	-	-	-	-



**BUDGET BY OUTCOME 2014-15 to 2017-18**

	AMOUNT CARRIED FWD FROM 2012/13	2013/14 REVISED BUDGET MARCH	2014/15 REVISED BUDGET FORECAST	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST
1611-0109 RECREATION FACILITIES DONATION	-	(800)	-	(900)	(900)	(927)
1611-0110 SEWER TREATMENT- OP EXP- BGA	-	(6,800)	(7,200)	(7,350)	(7,650)	(7,841)
1611-0111 SEWER TREATMENT BGA INSURANCE	-	(330)	(300)	(300)	(300)	(309)
1611-0113 SEWER TREATMENT-BGA TELEPHONE	-	(100)	(110)	(125)	(150)	(155)
1611-0125 SEWER TREATMENT- OP EXP- BGN	-	(71,700)	(79,800)	(83,000)	(86,300)	(88,458)
1611-0127 SEWER TREATMENT-BGN INSURANCE	-	(4,250)	(4,500)	(4,700)	(4,900)	(5,047)
1611-0128 SEWER TREATMENT BGN-TELEPHONE	-	(2,800)	(2,950)	(3,050)	(3,200)	(3,312)
1611-0129 SEWER- EFFLUENT RE-USE- BGN	-	(4,900)	(5,100)	(5,300)	(5,500)	(5,638)
1611-0140 SEWER TREATMENT- OP EXP- FIN	-	(88,800)	(87,200)	(90,700)	(94,300)	(96,658)
1611-0141 SEWER TREATMENT-FIN INSURANCE	-	(4,455)	(4,800)	(5,000)	(5,200)	(5,356)
1611-0142 SEWER TREATMENT-FIN ELECTRICIT	-	(13,700)	(14,300)	(14,850)	(15,450)	(15,991)
1611-0143 SEWER TREATMENT FIN- TELEPHONE	-	(315)	(325)	(340)	(350)	(362)
1611-0144 SEWER- EFFLUENT RE-USE- FIN	-	(9,250)	(9,600)	(10,000)	(10,400)	(10,660)
1611-0155 SEWER TREATMENT- OP EXP- TOC	-	(94,500)	(98,200)	(102,200)	(106,200)	(108,855)
1611-0156 SEWER TREATMENT-TOC INSURANCE	-	(4,510)	(4,900)	(5,100)	(5,300)	(5,459)
1611-0157 SEWER TREATMENT-TOC ELECTRICIT	-	(13,700)	(14,200)	(14,800)	(15,400)	(15,939)
1611-0158 SEWER TREATMENT-TOC TELEPHONE	-	(520)	(540)	(560)	(590)	(611)
1611-0159 SEWER- EFFLUENT RE-USE- TOC	-	(18,950)	(17,500)	(18,200)	(18,800)	(19,220)
1611-0170 RETIC- OP EXP- BGA	-	(9,000)	(7,000)	(7,100)	(7,300)	(7,413)
1611-0171 RETIC OP EXP ELECTRICITY-BGA	-	(16,800)	(17,500)	(18,200)	(18,900)	(19,562)
1611-0185 RETIC- OP EXP- BGN	-	(20,400)	(28,500)	(29,600)	(30,800)	(31,570)
1611-0186 RETIC OP EXP- ELECTRICITY BGN	-	(13,950)	(14,500)	(15,100)	(15,700)	(16,250)
1611-0200 RETIC- OP EXP- FIN	-	(26,200)	(32,500)	(33,700)	(35,100)	(35,978)
1611-0201 RETIC OP EXP ELECTRICITY- FIN	-	(16,000)	(16,700)	(17,300)	(18,100)	(18,734)

**BUDGET BY OUTCOME 2014-15 to 2017-18**

	AMOUNT CARRIED FWD FROM 2012/13	2013/14 REVISED BUDGET MARCH	2014/15 REVISED BUDGET FORECAST	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST
1611-0215 RETIC- OP EXP- TOC	-	(28,500)	(34,500)	(35,500)	(36,500)	(37,160)
1611-0216 RETIC OP EXP ELECTRICITY- TOC	-	(19,250)	(20,000)	(20,800)	(21,600)	(22,356)
1611-0230 PUMPING STATIONS OP EXP BGA	-	(77,850)	(80,900)	(84,200)	(87,500)	(89,688)
1611-0231 PUMPING STATIONS OP EXP BGN	-	(34,800)	(36,200)	(37,600)	(39,200)	(40,180)
1611-0232 PUMPING STATIONS OP EXP FIN	-	(49,350)	(51,300)	(53,400)	(55,500)	(56,888)
1611-0233 PUMPING STATIONS OP EXP TOC	-	(59,750)	(62,100)	(64,600)	(67,200)	(68,880)
1611-0234 LOW PRESSURE SYSTEM- BGA	-	(3,800)	(6,000)	(6,300)	(6,500)	(6,663)
1611-0235 LOW PRESSURE SYSTEM- BGN	-	(3,600)	(3,700)	(3,850)	(4,000)	(4,100)
1611-0236 LOW PRESSURE SYSTEM- FIN	-	(2,600)	(2,700)	(2,800)	(2,900)	(2,973)
1611-0237 LOW PRESSURE SYSTEM- TOC	-	(10,450)	(8,800)	(9,200)	(9,500)	(9,738)
1611-0250 SEWERAGE CONNECTIONS- SHIRE	-	(14,200)	(14,800)	(15,400)	(16,000)	(16,400)
1611-0340 SEWER SAMPLING / MONITORING	-	(7,400)	(7,700)	(8,000)	(8,400)	(8,610)
1611-0341 RAISING OF SEWER MANHOLD LIDS	-	(7,200)	(13,700)	(14,300)	(14,800)	(15,170)
1611-0342 TOCUMWAL CCTV	-	(25,000)	(20,000)	(21,400)	(23,000)	(23,988)
1611-0344 INSTALLATION OF RPZ	-	(12,000)	(15,600)	(16,200)	(16,900)	(17,323)
1612-0105 BANK & GOVT CHARGES	-	(6,380)	(6,570)	(6,701)	(6,200)	(6,386)
1612-0155 BGN TRUCK WASH OPERATING EXPEN	-	(500)	(520)	(540)	(560)	(574)
1612-0156 BGN TRUCK WASH ELECTRICITY	-	(520)	(540)	(570)	(600)	(621)
1612-0157 BGN TRUCK WASH- TELEPHONE	-	(320)	(330)	(350)	(370)	(383)
1612-0160 BGN TRUCK WASH MTCE	-	(1,000)	(1,000)	(1,100)	(1,100)	(1,128)
1612-0170 FIN TRUCK WASH OPERATING EXPEN	-	(7,700)	(3,400)	(3,500)	(3,600)	(3,690)
1612-0171 FIN TRUCK WASH- ELECTRICITY	-	(4,900)	(2,000)	(2,000)	(2,100)	(2,174)
1612-0172 FIN TRUCK WASH- TELEPHONE	-	(400)	(410)	(430)	(450)	(466)
1612-0175 FIN TRUCK WASH MTCE	-	(3,300)	(1,900)	(1,950)	(2,000)	(2,050)

**BUDGET BY OUTCOME 2014-15 to 2017-18**

	AMOUNT CARRIED FWD FROM 2012/13	2013/14 REVISED BUDGET MARCH	2014/15 REVISED BUDGET FORECAST	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST
1612-0180 INSTALLATION OF RCD's	-	(47,240)	(29,100)	(31,100)	(33,100)	(34,428)
1612-0201 SEWER- STORM EMERGENCY	-	-	-	-	-	-
1810-0190 BUILDING CONTROL ADMIN CHARGES	-	(232,400)	(239,400)	(246,600)	(254,000)	(254,000)
1910-0100 TOWN ENTRANCE DESIGN	(100,000)	(200,000)	-	-	-	-
1910-0201 URBAN ROADS- STORM EMERGENCY	-	(22,499)	-	-	-	-
1910-0204 URBAN CONSTRUCTION SUBJECT TO AMP	-	-	-	-	-	-
1910-0257 RESEAL STEWART STREET	-	-	-	-	-	-
1910-0285 WALTER ST- SH20 TO WHITE	-	-	-	-	-	-
1910-0287 DENISON ST-JERILDERIE NTH TO B	-	-	-	-	-	-
1910-0288 FINLEY ST- MURRAY TO END	(19,700)	(2,200)	-	-	-	-
1910-0289 MORRIS ST-DENILIQUIN TO ADAMS	(15,000)	(21,966)	-	-	-	-
1910-0290 TOWNSCAPE- PARKING LANES	(40,000)	-	-	-	-	-
1910-0296 MCALLISTER ST- WARMATTA ST TO HEADFORD ST	-	-	-	-	-	-
1910-0309 TOWNSEND ST	-	-	-	-	-	-
1910-0310 WALTER ST	-	-	-	-	-	-
1910-0311 RESEAL BAROOGA ST	-	-	-	-	-	-
1910-0312 RESEAL DENILIQUIN ST	(5,775)	(5,775)	-	-	-	-
1910-0316 DENISON ST	-	-	-	-	-	-
1910-0317 RESEAL FINLEY ST	(21,967)	(31,482)	-	-	-	-
1910-0321 RESEAL HOWARD ST 0-162	-	-	-	-	-	-
1910-0322 RESEAL KARJEN CRT	-	-	-	-	-	-
1910-0323 RESEAL KEAMY CRT	-	-	-	-	-	-
1910-0324 RESEAL ORANGE GROVE	-	-	-	-	-	-
1910-0325 RESEAL HOWARD ST 162-367	-	-	-	-	-	-

**BUDGET BY OUTCOME 2014-15 to 2017-18**

	AMOUNT CARRIED FWD FROM 2012/13	2013/14 REVISED BUDGET MARCH	2014/15 REVISED BUDGET FORECAST	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST
1910-0326 RESEAL VERMONT ST	-	-	-	-	-	-
1910-0327 RESEAL BURKINSHAW ST	-	-	-	-	-	-
1910-0328 RESEAL KAMAROOKA ST	(2,430)	(3,430)	-	-	-	-
1910-0329 RESEAL HOWARD ST	(3,340)	-	-	-	-	-
1910-0330 RESEAL BAROOGA ST 506-777	-	-	-	-	-	-
1910-0331 RESEAL JERILDERIE ST 315-466	(5,481)	(4,081)	-	-	-	-
1910-0332 RESEAL JERILDERIE ST 466-529	(2,533)	(2,133)	-	-	-	-
1910-0333 RESEAL JERILDERIE ST 529-580	(1,622)	-	-	-	-	-
1910-0334 RESEAL CHANTER ST	(688)	(845)	-	-	-	-
1910-0335 RESEAL MARY ST	-	(419)	-	-	-	-
1910-0336 RESEAL OSBORNE ST 926-980	(1,183)	(24,257)	-	-	-	-
1910-0337 RESEAL OSBORNE ST 980-1028	(907)	-	-	-	-	-
1910-0338 RESEAL MURRAY ST- SERVICE RD TO SWIM POOL	(3,510)	-	-	-	-	-
1910-0339 RESEAL ANDERSON ST	-	-	-	-	-	-
1910-0340 RESEAL TONGS ST	-	-	-	-	-	-
1910-0341 RESEAL TUPPAL ST	-	-	-	-	-	-
1910-0342 RESEAL WOLLAMAI ST	-	-	-	-	-	-
1910-0343 RESEAL SUGDEN ST	-	-	-	-	-	-
1910-0344 RESEAL ATHOL WHITE	-	-	-	-	-	-
1910-0345 RESEAL EMILY ST 0-79	-	-	-	-	-	-
1910-0346 RESEAL EMILY ST 79-149	-	-	-	-	-	-
1910-0347 RESEAL EMILY 273-417	-	-	-	-	-	-
1910-0348 R/S BANKER ST 262-536	-	(8,877)	-	-	-	-
1910-0349 R/S KAMAROOKA ST 0-400	-	(5,700)	-	-	-	-

**BUDGET BY OUTCOME 2014-15 to 2017-18**

	AMOUNT CARRIED FWD FROM 2012/13	2013/14 REVISED BUDGET MARCH	2014/15 REVISED BUDGET FORECAST	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST
1910-0350 R/S WILLIAM ST 155- 321	-	-	-	-	-	-
1910-0351 R/S JERILDERIE ST 0-80	-	(1,944)	-	-	-	-
1910-0352 R/S HOWE ST 1707-1800	-	(8,374)	-	-	-	-
1910-0353 R/S HOWE ST 1563-1707	-	(11,647)	-	-	-	-
1910-0354 R/S HOWE ST 1124-1563	-	-	-	-	-	-
1910-0355 R/S HEADFORD ST 411-452	-	-	-	-	-	-
1910-0356 R/S McALLISTER ST 0-216	-	(9,869)	-	-	-	-
1910-0357 R/S McALLISTER ST 216-679	-	-	-	-	-	-
1910-0358 R/S TOWNSEND ST 0-166	-	(6,883)	-	-	-	-
1910-0359 R/S TOWNSEND ST 166- 414	-	(10,535)	-	-	-	-
1910-0360 R/S OSBOURNE ST 0-256	-	-	-	-	-	-
1910-0361 R/S OSBOURNE ST 340-600	-	-	-	-	-	-
1910-0362 R/S MORRIS ST 0-143	-	-	-	-	-	-
1910-0363 R/S MORRIS ST 143-430	-	-	-	-	-	-
1910-0364 R/S HILL ST 0- 70	-	(2,268)	-	-	-	-
1910-0365 R/S HILL ST 70-392	-	(7,245)	-	-	-	-
1910-0366 R/S HILL ST 392-492	-	(3,300)	-	-	-	-
1910-0367 R/S RILEY CRT 0-105	-	(4,894)	-	-	-	-
1910-0368 R/S ROBERT FULLER CRT 0-78	-	(4,536)	-	-	-	-
1910-0542 BUCHANANS RD-WIRUNA TO HUGHES	-	-	-	-	-	-
1910-0543 Buchanans Rd-Gunnamara-Wiruna	-	(385)	-	-	-	-
1910-0544 BENT ST- END OF SEAL TO BAROOGA ST NTH	(20,000)	-	-	-	-	-
1910-0545 WOLLAMAI ST- MURRAY TO RAILWAY	-	-	-	-	-	-
1910-0552 HARRIS ST-FLYNN ST- HAYES ST	-	-	-	-	-	-

**BUDGET BY OUTCOME 2014-15 to 2017-18**

	AMOUNT CARRIED FWD FROM 2012/13	2013/14 REVISED BUDGET MARCH	2014/15 REVISED BUDGET FORECAST	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST
1910-0553 LANE 961-BRUTON ST-BAROOGA NTH	-	-	-	-	-	-
1910-0554 CHANTER ST- RAILWAY TO JERSEY	-	-	-	-	-	-
1910-0701 FINLEY ENDEAVOUR ST CAR PARK	(64,930)	(28,977)	-	-	-	-
1910-0706 WILLIAM ST- HAMPDEN ST TO EAS	(45,000)	-	-	-	-	-
1910-0710 DENI ST-CHARLOTTE TO HANNA	-	-	-	-	-	-
1910-0723 CHARLOTTE ST- NTH OF BAROOGA	-	-	-	-	-	-
1910-0725 TUPPAL ST- MORRIS TO TOWN BEA	-	-	-	-	-	-
1910-0727 MOMALONG STREET BERRIGAN	-	-	-	-	-	-
1910-0730 DENILIQUIN RD- NTH SIDE SHOUL	-	-	-	-	-	-
1910-0736 DENILIQUIN ST-BARKER TO CHARLO	-	-	-	-	-	-
1910-0737 VERMONT ST, HUGHES ST,NANGUNIA ST INTERSECTION	-	-	-	-	-	-
1910-0739 STABILISE GEORGE ST-DEAN TO MURRAY ST	(44,380)	-	-	-	-	-
1910-0810 KELLY ST- JERILDERIE TO SHORT	-	-	-	-	-	-
1910-0813 COBRAM ST- WHITE ST TO KELLY ST	-	-	-	-	-	-
1910-0820 DENISON ST- WOLLAMAI TO WARMATTA	(128,780)	(228,580)	-	-	-	-
1910-0822 MURRAY ST- HEADFORD TO OSBORNE(TP)	(30,000)	(1,000)	-	-	-	-
1910-0823 DAVIS ST ROADWORKS	-	(11,522)	-	-	-	-
1911-0150 LGSA- ROADSIDE VEGETATION PROJECT	(19,270)	(19,270)	-	-	-	-
1911-0156 RESEAL VARIOUS INTERSECTIONS A	-	(65,808)	-	-	-	-
1911-0205 RESEAL HUGHES ST- BUCHANANS TO MR550	(37,260)	-	-	-	-	-
1911-0206 RESEAL TUPPAL RD - 180-260	(2,064)	(74)	-	-	-	-
1911-0207 RESEAL SILO RD- CNR TO 409M NTH	(7,362)	(64,362)	-	-	-	-
1911-0208 RESEAL SILO RD- 2629NTH OF TUPPAL RD TO CNR	(3,240)	(140)	-	-	-	-
1911-0209 RESEAL SOUTH COREE RD- 180M SHT MCALISTERS	-	-	-	-	-	-

**BUDGET BY OUTCOME 2014-15 to 2017-18**

	AMOUNT CARRIED FWD FROM 2012/13	2013/14 REVISED BUDGET MARCH	2014/15 REVISED BUDGET FORECAST	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST
1911-0210 RESEAL STRATHVALE RD- 0-298	-	-	-	-	-	-
1911-0211 RESEAL PEPPERTREE RD- 0-213	-	-	-	-	-	-
1911-0212 RESEAL PEPPERTREE RD- 213-426	-	-	-	-	-	-
1911-0213 RESEAL SEPPELTS RD 0-60	-	-	-	-	-	-
1911-0214 RESEAL BURMA RD- 2243-2643	-	-	-	-	-	-
1911-0215 RESEAL BACK BGA RD 550M TO 694M NTH	(10,411)	-	-	-	-	-
1911-0216 RESEAL BACK BGA RD 100M NTH COLDWELLS RD	(4,534)	-	-	-	-	-
1911-0217 RESEAL COLDWELLS RD 6615-6830	(2,231)	(2,231)	-	-	-	-
1911-0218 RESEAL WOOLSHED RD 17950-18059	-	-	-	-	-	-
1911-0219 RESEAL WOOLSHED RD 6877-7362	(9,166)	-	-	-	-	-
1911-0220 RESEAL CASEYS RD- 4272-4596	-	-	-	-	-	-
1911-0221 RESEAL BACK BAROOGA RD- 964-1465	(6,162)	-	-	-	-	-
1911-0222 RESEAL CASEYS RD- 4272-4596	(6,820)	-	-	-	-	-
1911-0223 RESEAL COBRAM RD MR363 TO 497M NTH	-	-	-	-	-	-
1911-0224 R/S RACECOURSE RD 5669-7322	-	(27,275)	-	-	-	-
1911-0225 R/S LOWER RIVER RD 2277-6818	-	(54,491)	-	-	-	-
1911-0226 R/S COLDWELLS RD 4965-5395	-	(8,595)	-	-	-	-
1911-0227 R/S WOOLDSHED RD 4801-4956	-	-	-	-	-	-
1911-0228 R/S LARKINS RD 0-1780	-	(54,758)	-	-	-	-
1911-0229 R/S LARKINS RD 3300-4859	-	(17,305)	-	-	-	-
1911-0230 R/S LARKINS RD 4859-5417	-	-	-	-	-	-
1911-0262 BACK BGA RD- MR550 + 890M	(19,460)	-	-	-	-	-
1911-0275 HUGHES ST- BUCHANANS TO MR550	-	-	-	-	-	-
1911-0285 WOODSTOCK- VARIOUS	-	-	-	-	-	-

**BUDGET BY OUTCOME 2014-15 to 2017-18**

	AMOUNT CARRIED FWD FROM 2012/13	2013/14 REVISED BUDGET MARCH	2014/15 REVISED BUDGET FORECAST	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST
1911-0287 FULLERS- HWY TO 2920 EAST	(16,110)	(61,110)	-	-	-	-
1911-0288 RESEAL THE ROCKS RD- 3274-4084	(20,000)	(10,000)	-	-	-	-
1911-0299 REPLACEMENT OF BUTT ENDED PIPES ON RURAL ROADS	(60,000)	(37,000)	-	-	-	-
1911-0300 PLUMPTONS ROAD	(12,780)	-	-	-	-	-
1911-0302 WOOLSHED ROAD	-	(150)	-	-	-	-
1911-0303 TUPPAL ROAD	-	-	-	-	-	-
1911-0304 TUPPAL ROAD	-	-	-	-	-	-
1911-0306 WOODSTOCK ROAD	-	-	-	-	-	-
1911-0513 CLEARZONES- ROADSIDE HAZARD TREATMENT	(42,300)	(117,300)	-	-	-	-
1911-0551 YARRAWONGA RD 6190 TO 8230	-	-	-	-	-	-
1911-0560 COLDWELLS ROAD	-	(33,205)	-	-	-	-
1911-0561 RACECOURSE RD TOCUMWAL	-	-	-	-	-	-
1911-0562 ROAD REALIGNMENT WOOLSHED RD	-	-	-	-	-	-
1911-0563 TUPPAL RD-SH17 TO RAILWAY	(79,380)	(79,380)	-	-	-	-
1911-0564 WOOLSHED RD-OLD TOCUMWAL BERRIGAN RD	-	-	-	-	-	-
1911-0565 BROUGHANS RD-SH17 TO DALES RD	-	(35,000)	-	-	-	-
1911-0566 TUPPAL RD- CURVES	(53,680)	(224,680)	-	-	-	-
1911-0567 BROUGHANS RD- WEST DALES RD	(12,647)	(62,000)	-	-	-	-
1911-0570 FULLERS RD- WOOLSHED RD TO 3.4LM WEST	-	-	-	-	-	-
1911-0571 YARRAWONGA ROAD-CRAIGS RD	-	-	-	-	-	-
1911-0572 THE ROCKS RD- WEST OF PATCH	(83,880)	(84,000)	-	-	-	-
1911-0573 THE ROCKS RD- EAST OF PATCH	(45,000)	(28,000)	-	-	-	-
1911-0575 OLD ADCOCKS RD- BROWNS TO THE ROCKS	-	(40,000)	-	-	-	-
1911-0576 BROWNS RD- SH17 TO OLD ADCOCKS	-	(27,000)	-	-	-	-



**BUDGET BY OUTCOME 2014-15 to 2017-18**

	AMOUNT CARRIED FWD FROM 2012/13	2013/14 REVISED BUDGET MARCH	2014/15 REVISED BUDGET FORECAST	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST
1911-0577 THORBUNRS RD- MR550 TO MAIRON DR	-	(20,000)	-	-	-	-
1911-0578 BABBINGTONS RD- SEALED SEC. TO MARION DR	-	(9,000)	-	-	-	-
1911-0579 WOOLSHED RD- 125M STH FULLERS TO 1018M STH	-	(23,000)	-	-	-	-
1911-0580 SOUTH COREE RD- DUNCANS RD TO 1700 STH	(44,380)	(40,000)	-	-	-	-
1911-0581 WOODSTOCK RD- DENISON TO 190M EAST OF BAILEYS	(57,650)	(57,650)	-	-	-	-
1911-0582 WOOLSHED RD- GODDENS TO MELROSE	-	(16,000)	-	-	-	-
1911-0584 BROUGHANS RD- 2200M- 3500M	-	(310,907)	-	-	-	-
1911-0585 WOODSTOCK RD-190M EAST BAILEYS	-	(485,000)	-	-	-	-
1912-0072 R/S CRUICKSHANKS RD	-	(80,000)	-	-	-	-
1912-0121 FIRE BREAKS- RURAL UNSEALED R	-	(17,420)	-	-	-	-
1912-0176 RURAL ADDRESSING EXPENSE	-	(1,100)	-	-	-	-
1912-0177 R/S ADCOCKS RD-S BROWNS RD	-	-	-	-	-	-
1912-0201 RURAL ROADS- STORM EMERGENCY	-	-	-	-	-	-
1912-0230 HOGANS ROAD	-	-	-	-	-	-
1912-0231 CLOSES ROAD	-	-	-	-	-	-
1912-0232 KENNEDYS ROAD	-	(45,052)	-	-	-	-
1912-0233 VICTORIA PARK ROAD	-	(50,484)	-	-	-	-
1912-0235 NOLANS ROAD	-	-	-	-	-	-
1912-0236 MIECHELS ROAD	-	-	-	-	-	-
1912-0237 R/S MILLS RD 0-2000	-	(69,386)	-	-	-	-
1912-0238 WILTONS ROAD	-	-	-	-	-	-
1912-0239 YUBA ROAD	-	-	-	-	-	-
1912-0240 R/S ROCKLIFFS RD 0-6520	-	-	-	-	-	-
1912-0250 OLD BERRIGAN ROAD- VICTORIA PARK TO END	-	-	-	-	-	-

**BUDGET BY OUTCOME 2014-15 to 2017-18**

	AMOUNT CARRIED FWD FROM 2012/13	2013/14 REVISED BUDGET MARCH	2014/15 REVISED BUDGET FORECAST	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST
1912-0251 HAYFILED RD- MR564 TO OAKENFALL	(72,000)	(141,000)	-	-	-	-
1912-0252 HAYFILED RD-EDGECOMBE TO OAKENFALL	-	(9,000)	-	-	-	-
1912-0253 OLD TOC BER RD- SANDHILLS TO 2900M	-	(70)	-	-	-	-
1912-0254 REYNOLDSON RD- WAITAWHILE TO 2250 EAST	-	-	-	-	-	-
1912-0255 SPRINGFIELD RD- STH COREE TO 1410M EAST	-	-	-	-	-	-
1912-0256 DUNCANS RD- STH COREE TO 1200 EAST	-	-	-	-	-	-
1912-0257 MCCALLUMS RD- PINELODGE TO 1310 STH	-	-	-	-	-	-
1912-0258 BACK BAROOGA RD- OLD COBRAM TO FUZZARD	-	-	-	-	-	-
1912-0259 WITHERS ROAD- CATTLE YARDS TO 2300M NTH WEST	-	-	-	-	-	-
1912-0260 WILTONS ROAD- BRUCE GATEWAY TO 610M NTH	-	-	-	-	-	-
1912-0261 WILTONS ROAD- 1290M TO MR550	-	-	-	-	-	-
1912-0262 R/S AUBURN- WOODSTOCK TO 990M	-	-	-	-	-	-
1912-0263 R/S AUBURN- NARROW PLAIN TO	-	-	-	-	-	-
1916-0105 K&G MTCE & REPAIRS	-	(15,500)	(15,500)	(15,500)	(15,500)	(15,888)
1916-0542 BUCHANANS RD- WIRUNA TO HUGHES	(8,000)	(8,000)	-	-	-	-
1916-0543 Buchanans Rd- Gunnamara-Wiruna	-	-	-	-	-	-
1916-0545 WOLLAMAI ST- MURRAY TO RAILWAY	-	(150)	-	-	-	-
1916-0554 CHANTER ST-RAILWAY TO JERSEY	-	-	-	-	-	-
1916-0640 WILLIAM ST- HAMPDEN TO EAST	(68,000)	-	-	-	-	-
1916-0801 KELLY ST- SHORT ST TO EMILY ST	(33,860)	(33,860)	-	-	-	-
1916-0810 KELLY ST- JERILDERIE TO SHORT	-	-	-	-	-	-
1916-0820 DENISON ST- WOLLAMAI TO WARMATTA	(110,000)	(110,000)	-	-	-	-
1916-0821 MURRAY ST- K&G, TREE PLANTING, CARPARKING	-	(137,953)	-	-	-	-
1916-0822 MURRAY ST- HEADFORD TO OSBORNE(TP)	-	(1,810)	-	-	-	-

**BUDGET BY OUTCOME 2014-15 to 2017-18**

	AMOUNT CARRIED FWD FROM 2012/13	2013/14 REVISED BUDGET MARCH	2014/15 REVISED BUDGET FORECAST	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST
1917-0105 FOOTPATH MTCE & REPAIRS	-	(25,000)	(15,000)	(15,000)	(15,000)	(15,375)
1917-0517 STREET FURNITURE- VARIOUS	-	(1,662)	(4,000)	(4,000)	(4,000)	(4,000)
1917-0541 NEW FOOTPATHS- VARIOUS LOCATIONS	(5,970)	(5,970)	-	-	-	-
1917-0554 FOOTPATH PROVISION OF PRAM CRO	-	-	-	-	-	-
1917-0619 TUPPAL RD- BRIDGE TO NEWELL H	(8,800)	(8,800)	-	-	-	-
1917-0624 HUGHES ST- HAY TO BUCHANANS	(14,000)	(14,000)	-	-	-	-
1917-0627 TUPPAL ST- MURRAY ST TO LAKE TRACK	(26,878)	(26,878)	-	-	-	-
1917-0630 BANKER ST- VERMONT TO AMAROO	-	-	-	-	-	-
1917-0631 VERMONT ST- BANKER TO HUGHES	-	-	-	-	-	-
1917-0632 DRUMMOND ST- CHANTER TO STEWART	-	-	-	-	-	-
1917-0634 LAWSON DRIVE- AMAROO TO HAY	-	-	-	-	-	-
1917-0637 PEDESTRIAN REFUGE- JERILDERIE ST, BGN	(2,000)	(2,000)	-	-	-	-
1917-0638 2 KERB RAMPS- JERILDERIE & MOMALONG INT	-	-	-	-	-	-
1917-0639 CHARLOTTE ST- HENNESSY TO KELLY	(6,360)	(31,360)	-	-	-	-
1917-0640 TOCUMWAL WALKWAYS	(32,000)	(8,338)	-	-	-	-
1917-0641 FOOTPATH JERILDERIE ST-MOMALON	-	(16,000)	-	-	-	-
1917-0642 CORCORAN ST-SCHOOL-DRUMMOND ST	-	(18,000)	-	-	-	-
1917-0643 2 KERB RAMPS INT JERILD & MOMA	-	(2,000)	-	-	-	-
1917-0644 2 KERB RAMPS INT CORCORAN-DRUM	-	(2,000)	-	-	-	-
1917-0645 BAROOGA ST- MURRAY ST TO MORRI	-	(16,800)	-	-	-	-
1917-0646 2 KERB RAMP INT BAROOGA & MURR	-	(2,000)	-	-	-	-
1917-0647 2 KERB RAMP INT BAROOGA & MORR	-	(2,000)	-	-	-	-
1918-0106 STREET LIGHTING- ELECTRICITY	-	(130,000)	(133,900)	(137,900)	(142,000)	(146,970)
1918-0107 INSTALLATION POWER CABLING UN	-	(100,000)	-	-	-	-

**BUDGET BY OUTCOME 2014-15 to 2017-18**

	AMOUNT CARRIED FWD FROM 2012/13	2013/14 REVISED BUDGET MARCH	2014/15 REVISED BUDGET FORECAST	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST
1918-0515 STREET LIGHTING IN TOWNS	(37,830)	(62,830)	-	-	-	-
1919-0105 ROADS & INFRASTRUCTURE ADMIN C	-	(1,002,200)	(1,032,500)	(1,063,700)	(1,095,500)	(1,095,500)
1922-0105 BUS SHELTERS ROUTINE MTCE & RE	-	(1,500)	(1,500)	(1,500)	(1,500)	(1,525)
1924-0500 ENDEAVOUR ST CARPARK LAND PURCHASE	(100,000)	-	-	-	-	-
1956-1000 RTA REGIONAL ROAD REPAIR BUDGET	-	(300,000)	(250,000)	(350,000)	(350,000)	(350,000)
1956-1011 MR550 REHAB/WIDEN 76.867- 79.23	-	(1,875)	-	-	-	-
1956-1012 MR550 REHAB/WIDEN 80.226- 81.22	-	(1,875)	-	-	-	-
3600-1501 PLANNING ADVERT FEES- GST FREE	-	2,000	2,000	2,000	2,000	2,050
3600-1502 ENV. SERV SUNDRY INCOME- INCL GST	-	700	700	700	700	718
3600-1503 DRAINAGE DIAGRAMS- GST FREE	-	9,000	8,500	8,500	8,500	8,713
3600-1504 ON-SITE SEWAGE FEES- GST FREE	-	1,000	2,000	2,000	2,000	2,050
3600-1505 LGA LOCAL ACTIVITY FEE- GST FREE	-	1,000	3,500	3,500	3,500	3,588
3600-1506 FOOTPATH TRADING PERMIT FEES	-	330	1,000	1,100	1,100	103
3600-1507 Env. Serv Sundry Income- Ex. GST	-	-	-	-	-	-
3600-1812 PLANNING CERTIFICATE S149- GST FREE	-	22,000	17,000	17,000	17,000	17,424
3600-1813 URGENT PLAN S149 CERT INCL GST	-	1,000	500	500	500	513
3600-1814 CONSTRUCTION CERTIFICATE FEES	-	15,000	15,000	15,000	15,000	15,375
3600-1815 COMPLYING DEVELOPMENT FEES-INCL GST	-	10,000	9,000	9,000	9,000	9,225
3600-1816 DEVELOPMENT APPLICATION FEES- APPLI	-	31,000	31,000	31,000	31,000	32,150
3600-1817 COMPLIANCE CERT. INSPECT- INCL. GST	-	40,000	40,000	40,000	40,000	41,000
3600-1818 SUBDIV. SUPERVISION FEE- INCL. GST	-	100	100	100	100	103
3600-1870 LEGAL COSTS RECOVERED	-	-	-	-	-	-
3600-1950 LOCAL ENVIRONMENT PLAN GRANT	70,000	70,000	-	-	-	-
3660-1000 DWM CHARGES COLLECTED	-	797,000	804,000	824,000	844,000	865,000

**BUDGET BY OUTCOME 2014-15 to 2017-18**

	AMOUNT CARRIED FWD FROM 2012/13	2013/14 REVISED BUDGET MARCH	2014/15 REVISED BUDGET FORECAST	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST
3660-1020 DWM CHARGES UNCOLLECTED	-	15,500	16,000	16,500	17,000	17,500
3660-1080 LESS- DWM CHARGES WRITTEN OFF	-	(2,000)	(2,000)	(2,000)	(2,000)	(2,050)
3660-1081 Less- Non-DWM Charges Written Off	-	-	-	-	-	-
3660-1082 LESS- DWM CHARGES D/DEBT EXPENSE	-	(1,000)	(1,000)	(1,000)	(1,000)	(1,025)
3660-1095 LESS DWM CHARGES PENSION REBATE	-	(67,500)	(70,000)	(72,000)	(73,500)	(75,338)
3660-1500 DWM TIPPING FEES	-	115,500	120,100	125,000	130,000	133,250
3660-1505 DWM WASTE COLLECTION TIP FEE CONTRA	-	109,200	143,104	150,260	157,772	165,661
3660-1950 DWM CHARGES PENSION SUBSIDY	-	37,125	38,500	39,500	40,500	41,513
3670-1000 BUSINESS GARBAGE CHARGES	-	61,500	65,000	66,500	68,000	69,500
3670-1500 NON-DOMESTIC WASTE TIPPING FEES	-	-	-	-	-	-
3670-1502 SALE OF SCRAP METAL	-	12,500	12,500	12,500	12,500	12,813
3670-1503 SALE OF RECYCLABLES	-	-	-	-	-	-
3670-1505 DRUMMUSTER REVENUE	-	5,200	2,400	2,650	2,900	3,048
3670-1506 DRUMMUSTER REIMBURSEMENTS	-	2,600	3,000	3,100	3,200	3,273
3670-1507 SALE OF BATTERIES	-	450	500	550	600	615
3670-1926 GARBAGE TRANSFER FROM RESERVE	-	-	-	-	-	-
3670-2026 DWM TRANSFER TO RESERVE	-	(103,160)	(159,420)	(98,230)	(92,140)	(144,813)
3670-2500 NON DOMESTIC WASTE BUILDINGS DEPCN	-	(1,800)	(1,900)	(2,000)	(2,100)	(2,163)
3670-2502 NON DOMESTIC WASTE LAND IMPROVMENTS DEPCN	-	(10,300)	(10,600)	(10,900)	(11,200)	(11,536)
3670-2504 DOMESTIC WASTE DEPCN	-	(2,800)	(2,900)	(3,000)	(3,100)	(3,193)
3670-2505 DOMESTIC WASTE REMEDIATION- DEPCN	-	(4,800)	(4,900)	(5,000)	(5,200)	(5,356)
3670-4310 DWM DEPCN CONTRA	-	19,700	20,300	20,900	21,600	22,248
3750-1000 STORMWATER / DRAINAGE CHARGE	-	73,000	72,000	72,000	72,000	73,800
3750-1080 DRAINAGE CHARGE- WRITE OFFS	-	(500)	(500)	(500)	(500)	(513)

**BUDGET BY OUTCOME 2014-15 to 2017-18**

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3750-1200 CONTRIBUTIONS TO WORKS	-	-	-	-	-	-
3750-1500 ELECTRICITY CHARGES REFUND	-	-	-	-	-	-
3750-1501 SECT 94 CONT. DRAINAGE- BAROOGA	-	-	-	-	-	-
3750-1502 SECT 94 CONT. DRAINAGE- BERRIGAN	-	-	-	-	-	-
3750-1503 SECT 94 CONT. DRAINAGE- FINLEY	-	-	-	-	-	-
3750-1504 SECT 94 CONT. DRAINAGE- TOCUMWAL	-	-	-	-	-	-
3750-1700 LIRS- URBAN S/W LOAN PROCEEDS	-	-	-	-	-	-
3750-1701 LIRS INTEREST SUBSIDY	-	-	24,010	45,612	38,031	34,112
3750-1926 SECT 94 CONT. DRAINAGE-RESERVE TRANS	-	-	-	-	-	-
3750-1950 MURRAY ST- HEADFORD TO OSBRORNE RMS FUNDING	20,000	20,000	-	-	-	-
3750-2512 STORMWATER DRAINAGE DEPCN	-	(215,700)	(222,200)	(228,900)	(235,800)	(242,874)
3800-1500 FEES- MANAGEMENT OF ROAD RESERVES	-	-	-	-	-	-
3800-1926 LEVEE BANK CONSTRUCTION TRANSFER FROM RESERVE	-	-	-	-	-	-
3800-1951 CAPITAL WORKS INCOME- LEVEE BANKS	-	-	-	-	-	-
3800-1952 CAPITAL WORKS INCOME- SEPPELTS	-	-	-	-	-	-
3800-1953 NATIONAL DISASTER RELIEF ASSISTANCE GRANT	-	48,000	-	-	-	-
3800-2026 LEVEE BANK CONSTRUCTION TRANSFER TO RESERVE	-	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)
5110-1000-0001 SEWER CHARGES- BGA	-	372,000	386,000	395,500	405,000	415,000
5110-1000-0002 SEWER CHARGES- BGN	-	227,000	235,000	240,000	246,000	251,000
5110-1000-0003 SEWER CHARGES- FIN	-	495,000	510,000	523,000	536,000	549,000
5110-1000-0004 SEWER CHARGES- TOC	-	550,000	566,000	580,000	594,000	608,500
5110-1000-0005 SEWER CHARGES- NON RATEABLE	-	51,000	54,500	55,500	57,000	58,000
5110-1000-0006 SEWER CHARGES- LOW PRESSURE SEWER CHG	-	7,000	7,500	7,500	8,000	8,200
5110-1000-0007 SEWER VOLUME CHARGE- NONRESIDENTIAL	-	-	-	-	-	-

**BUDGET BY OUTCOME 2014-15 to 2017-18**

	AMOUNT CARRIED FWD FROM 2012/13	2013/14 REVISED BUDGET MARCH	2014/15 REVISED BUDGET FORECAST	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST
5110-1000-0009 SEWER TRADE WASTE CHARGES	-	-	-	-	-	-
5110-1080 LESS SEWER CHARGES WRITTEN OFF	-	(2,000)	(2,000)	(2,000)	(2,000)	(2,050)
5110-1082 LESS SEWER CHARGES D/DEBT EXPENSE	-	(3,500)	(3,500)	(5,000)	(3,500)	(3,588)
5110-1095 LESS SEWER PENSION REBATE- SHIRE	-	(80,000)	(82,500)	(84,500)	(86,500)	(88,663)
5110-1500 SEWER CONNECTION FEES- GST FREE	-	10,000	10,000	10,000	10,000	10,250
5110-1501 SEWER SUNDRY INCOME- INC.GST	-	3,000	-	-	-	-
5110-1502 DISPOSAL OF SEPTAGE INCOME	-	8,000	4,000	4,000	4,000	4,063
5110-1503 SEWER SUNDRY INCOME- GST FREE	-	1,000	1,000	1,000	1,000	1,025
5110-1504 TOC SEWER EFFLUENT REUSE	-	1,530	3,550	1,575	1,600	1,640
5110-1505 BGN SEWER EFFLUENT REUSE	-	-	-	-	-	-
5110-1601 SECT. 64 CONT. SEWER- BGA	-	-	-	-	-	-
5110-1602 SECT. 64 CONT. SEWER- BER	-	-	-	-	-	-
5110-1603 SECT. 64 CONT. SEWER- FIN	-	-	-	-	-	-
5110-1604 SECT. 64 CONT. SEWER- TOC	-	-	-	-	-	-
5110-1700 INTEREST INCOME- INTERNAL LOAN 385	-	11,920	6,840	1,410	-	-
5110-1750 LOAN 387 INTEREST INCOME	-	16,740	11,970	6,870	1,410	-
5110-1840 INTEREST ON INVESTMENTS	-	50,000	50,000	50,000	50,000	51,500
5110-1926 SEWER TRANSFER FROM RESERVE	-	-	-	-	-	-
5110-1928 SECT 64 CONT SEWER RESERVE TRANSFER	-	-	-	-	-	-
5110-1950 ALTERNATE ENERGY SUPPLY GRANT	-	-	-	-	-	-
5110-1951 SEWER CHARGES PENSION SUBSIDY	-	44,000	45,000	46,500	47,500	48,688
5110-2026 SEWER SERVICES TRANSFER TO RESERVE	-	(237,760)	(50,424)	(307,924)	(297,730)	(169,145)
5110-3700 Internal Loan 385 Receivable-Current	-	71,900	76,977	40,503	-	-
5110-3750 Loan 387 Receivable- Current	-	67,469	72,232	77,332	40,690	-

**BUDGET BY OUTCOME 2014-15 to 2017-18**

	AMOUNT CARRIED FWD FROM 2012/13	2013/14 REVISED BUDGET MARCH	2014/15 REVISED BUDGET FORECAST	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST
5210-1500 ELECTRICITY CHARGES REFUND	-	-	-	-	-	-
5210-2550 SEWER MAINS RETIC- DEPCN	-	(353,000)	(353,000)	(353,000)	(353,000)	(363,590)
5210-4810 SEWER DEPCN CONTRA	-	563,000	563,400	563,800	564,200	581,126
5240-2550 SEWER TREATMENT WORKS- DEPCN	-	(196,500)	(196,500)	(196,500)	(196,500)	(202,385)
5250-2500 SEWER PLANT & EQUIP DEPCN	-	(7,400)	(7,600)	(7,800)	(8,000)	(8,240)
5250-2502 SEWER EQUIPMENT DEPCN	-	(6,000)	(6,200)	(6,400)	(6,600)	(6,798)
5280-1500 TRUCK WASH(AVDATA) INCOME	-	1,200	1,250	1,300	1,400	1,435
5280-2500 TRUCKWASH- DEPCN	-	(100)	(100)	(100)	(100)	(103)
6910-1500 BUILD CONTROL SUNDRY INCOME	-	-	-	-	-	-
6910-1750 LONG SERVICE CORP LEVY COMMISSION	-	1,300	1,300	1,300	1,300	1,333
6910-1755 PLANFIRST LEVY COMMISSION	-	300	300	300	300	308
6910-1760 S735A / S121ZP NOTICES GST FREE	-	3,500	3,000	3,000	3,000	3,075
6910-1812 BUILD CERTIFICATE FEES(S149/D)	-	1,500	420	420	420	431
7060-2510 DEPCN- URBAN ROADS SEALED	-	(347,500)	(357,900)	(368,600)	(379,700)	(391,091)
7070-2510 DEPCN- URBAN ROADS UNSEALED	-	-	-	-	-	-
7100-1500 RURAL ADDRESSING INCOME	-	85	-	-	-	-
7100-1550 ROADS SUNDRY INCOME	-	79,730	-	-	-	-
7100-1950 RURAL LOCAL ROADS GRANT(RLR)(FAG)	-	628,850	1,266,000	1,298,000	1,330,000	1,363,250
7100-1951 R2R ROADS TO RECOVERY GRANT	-	715,500	535,500	625,500	625,500	625,500
7100-1953 RFS HAZARD REDUCTION GRANT	-	-	10,000	10,000	10,000	10,250
7100-1954 RMS DISASTER RECOVERY FUNDING- FLOOD DAMAGE	234,312	393,838	-	-	-	-
7100-1955 LGSA GRANT- ROADSIDE VEGETATION	19,270	-	-	-	-	-
7100-2510 DEPCN- RURAL SEALED ROADS	-	(1,057,500)	(1,089,200)	(1,121,900)	(1,155,600)	(1,190,268)
7100-2610 DEPCN- RURAL BRIDGES	-	(27,400)	(28,200)	(29,000)	(29,900)	(30,797)



**BUDGET BY OUTCOME 2014-15 to 2017-18**

	AMOUNT CARRIED FWD FROM 2012/13	2013/14 REVISED BUDGET MARCH	2014/15 REVISED BUDGET FORECAST	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST
7150-2510 DEPCN- REGIONAL ROADS	-	(403,600)	(415,700)	(428,200)	(441,000)	(454,230)
7150-2610 DEPCN- REGIONAL BRIDGES	-	(55,400)	(57,100)	(58,800)	(60,600)	(62,418)
7200-2510 DEPCN- RURAL UNSEALED ROADS	-	-	-	-	-	-
7300-1600 KERB & GUTTER REFUND	-	-	-	-	-	-
7300-1601 K&G BUCHANANS RD- WIRUNA TO HUGHES	-	-	-	-	-	-
7300-1646 K&G NANGUNIA ST- HUGHES TO WIRUNA	-	-	-	-	-	-
7300-1649 K&G HENNESSY ST- EMILY TO HANNA	-	-	-	-	-	-
7300-1650 K&G KELLY ST- CHARLOTTE TO EMILY	-	-	-	-	-	-
7300-1651 K&G JERILDERIE ST-HENNESSY TO KELLY	-	-	-	-	-	-
7300-1653 NANGUNIA ST- HUGHES TO WIRUNA-EAST	-	-	-	-	-	-
7300-1654 HANNA ST- ADAMS TO KELLY	-	-	-	-	-	-
7300-1655 HENNESSY ST- BERRIGAN TO JERILDERIE	-	-	-	-	-	-
7300-1656 KELLY ST- EMILY TO HANNA	-	-	-	-	-	-
7300-1657 KELLY ST-JERILDERIE TO SHORT-OWNERS	-	-	-	-	-	-
7300-1658 KELLY ST-JERILDERIE TO SHORT-DEVELO	-	-	-	-	-	-
7300-1659 HOWARD ST- BANKER ST TO MACFARLAND	-	-	-	-	-	-
7300-1660 WELLS ST- WEST QUIRK ST	-	-	-	-	-	-
7300-1661 COBRAM ST- WHITE ST TO KELLY ST	-	-	-	-	-	-
7300-1662 KELLY ST- SHORT ST TO EMILY ST	-	-	-	-	-	-
7300-1663 K&G Buchanans Rd-Gunnamara- Wiruna	-	19,000	-	-	-	-
7300-1950 MURRAY ST- HEADFORD TO OSBRORNE RMS FUNDING	27,350	27,350	-	-	-	-
7300-2510 KERB & GUTTER DEPCN	-	(241,200)	(248,400)	(255,900)	(263,600)	(271,508)
7500-1652 F/PATH MURRAY ST- NTH OF ATKINSON E	-	-	-	-	-	-
7500-1653 F/PATH MURRAY ST-BOWLING CLUB TO LAK	-	-	-	-	-	-

**BUDGET BY OUTCOME 2014-15 to 2017-18**

	AMOUNT CARRIED FWD FROM 2012/13	2013/14 REVISED BUDGET MARCH	2014/15 REVISED BUDGET FORECAST	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST
7500-1654 DENILQUIN & JERILDERIE STS BICYCLE	-	-	-	-	-	-
7500-1655 F/PATH DENILQUIN RD- DEAN TO COWLEY	-	-	-	-	-	-
7500-1656 F/PATH DENILQUIN RD-COWLEY TO ANZAC	-	-	-	-	-	-
7500-1657 F/PATH MURRAY ST-BRUTON TO MURRAY HA	-	-	-	-	-	-
7500-1658 F/PATH LAWSON DR- AMAROO TO HAY	-	-	-	-	-	-
7500-1659 F/PATH CHARLOTTE ST- HENNESSY TO KELLY	3,415	3,415	-	-	-	-
7500-1823 FOOTPATH DENISON ST- WARMATT INTERS	16,290	16,290	-	-	-	-
7500-1825 NANGUNIA ST- BANKER TO WIRUNA	-	-	-	-	-	-
7500-1826 CHANTER ST-DRUMMOND TO MITCHELL-STH	-	-	-	-	-	-
7500-1827 STEWART ST- DRUMMOND TO MITCHELL-N	-	-	-	-	-	-
7500-1828 STEWART ST- MITCHELL TO COBRAM	-	-	-	-	-	-
7500-1829 HEADFORD ST- DENISON TO TOCUMWAL	-	-	-	-	-	-
7500-1830 DENISON ST- ABUTTING ROTARY PARK	-	-	-	-	-	-
7500-1831 OSBORNE ST- ROTARY PARK TO MURRAY	-	-	-	-	-	-
7500-1832 WARMATTA ST- COREE TO TOCUMWAL	-	-	-	-	-	-
7500-1833 TOCUMWAL ST- WARMATTA TO WOLLAMAI	-	-	-	-	-	-
7500-1834 TUPPAL RD- BRIDGE TO NEWELL HWY	4,500	4,500	-	-	-	-
7500-1835 FINLEY ST- MURRAY TO DUFF	-	-	-	-	-	-
7500-1837 HUGHES ST- HAY ST TO BUCHANANS RD	-	-	-	-	-	-
7500-1838 WOLLAMAI ST-COREE ST TO TOC ST	-	-	-	-	-	-
7500-1839 COWLEY ST- DENI ST TO FINLEY ST	-	-	-	-	-	-
7500-1840 FINLEY ST- DUFF ST TO COWLEY ST	-	-	-	-	-	-
7500-1841 BANKER ST- VERMONT TO AMAROO	-	-	-	-	-	-
7500-1842 VERMONT ST- BANKER TO HUGHES	-	-	-	-	-	-

**BUDGET BY OUTCOME 2014-15 to 2017-18**

	AMOUNT CARRIED FWD FROM 2012/13	2013/14 REVISED BUDGET MARCH	2014/15 REVISED BUDGET FORECAST	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST
7500-1843 DRUMMOND ST- CHANTER TO STEWART	-	-	-	-	-	-
7500-1844 Footpath Barooga St Murray- Morris	-	6,400	-	-	-	-
7500-1845 Footpath Jerilderie St Momalong- PO	-	6,000	-	-	-	-
7500-1846 Footpath Corcoran Sth to Drummond	-	9,100	-	-	-	-
7500-1950 FOOTPATHS- RTA FUNDING PAMP	-	-	-	-	-	-
7500-2510 FOOTPATH DEPCN	-	(59,900)	(61,700)	(63,600)	(65,500)	(67,464)
7750-1501 SECT.94 CONTRIB CAR PARK BAROOGA	-	-	-	-	-	-
7750-1502 SECT.94 CONTRIB CAR PARK BERRIGAN	-	-	-	-	-	-
7750-1503 SECT.94 CONTRIB CAR PARK FINLEY	-	-	-	-	-	-
7750-1504 SECT. 94 CONTRIB CAR PARK TOCUMWAL	-	-	-	-	-	-
7750-2504 PARKING AREAS- DEPRECIATION EXPENSE	-	(4,800)	(4,900)	(5,000)	(5,200)	(5,356)
7780-1950 RTA- BUS BAY GRANT REVENUE	-	-	-	-	-	-
7780-1952 DEPT TRANSPORT CPTIGS BUS STOP GRANT	-	-	-	-	-	-
7810-1950 RTA- M&I PROGRAM- BLOCK GRANT	-	881,000	631,000	531,000	531,000	553,025
7830-1950 RTA REHABILITATION WORKS FUNDING	90,978	240,978	125,000	175,000	175,000	164,875
7900-1950 STREET LIGHTING SUBSIDY	-	38,000	38,000	38,000	38,000	38,000
DRAINAGECAPEXP DRAINAGE CAPITAL WORKS EXPENDITURE	-	-	(1,470,500)	(814,000)	(86,000)	(225,000)
DRAINAGECAPINC DRAINAGE CAPITAL WORKS INCOME	-	-	980,000	650,000	-	-
FOOTPATHSCAPEXP FOOTPATHS CAPITAL EXPENDITURE	-	-	(223,100)	(192,000)	(184,000)	(127,000)
FOOTPATHSCAPINC FOOTPATHS CAPITAL INCOME	-	8,400	64,750	71,500	67,000	25,000
K&GCAPEXP KERB & GUTTER CAPITAL EXPENDITURE	-	-	(168,700)	(91,000)	(130,200)	(216,000)
K&GCAPINC KERB & GUTTER CAPITAL INCOME	-	40,850	352,850	7,000	73,200	-
LEVEECAPEXP LEVEE BANK CAPITAL EXPENDITURE	-	-	-	-	-	-
LEVEECAPINC LEVEE BANK CAPITAL INCOME	-	-	-	-	-	-

**BUDGET BY OUTCOME 2014-15 to 2017-18**

	AMOUNT CARRIED FWD FROM 2012/13	2013/14 REVISED BUDGET MARCH	2014/15 REVISED BUDGET FORECAST	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST
RMSCAPINCOME- PART 7810-1950 BLOCK GRANT	-	-	250,000	350,000	350,000	350,000
RURALCONSCAPEXP RURAL SEALED CONSTRUCTION CAPITAL EXPENDITURE	-	-	(1,070,000)	(1,456,000)	(1,197,000)	(1,588,000)
RURALCONSCAPINC RURAL SEALED CONSTRUCTION CAPITAL INCOME	-	-	-	-	-	-
RURALSEALEDCAPEXP RURAL SEALED RESEALS CAPITAL EXPENDITURE	-	-	(441,049)	(435,000)	(420,000)	(470,000)
RURALSEALEDCAPINC RURAL SEALED RESEALS CAPITAL INCOME	-	-	-	-	-	-
RURALUNSEALEDCAPEXP RURAL UNSEALED RESHEET CAPITAL EXPENDITURE	-	-	(535,654)	(482,179)	(872,559)	(185,418)
RURALUNSEALEDCAPINC RURAL UNSEALED RESHEET CAPITAL INCOME	-	-	-	-	-	-
SEWERCAPEXP SEWERAGE SERVICES CAPITAL EXPENDITURE	-	-	(608,000)	(303,000)	(225,000)	(330,000)
SEWERCAPINC SEWERAGE SERVICES CAPITAL INCOME	-	-	-	-	-	-
TOWNSCAPECAPEXP TOWNSCAPE WORKS CAPITAL EXPENDITURE	-	-	(200,000)	(200,000)	(100,000)	(100,000)
TOWNSCAPECAPINC TOWNSCAPE WORKS CAPITAL INCOME	-	-	-	-	-	-
URBANCONSCAPEXP URBAN ROADS CONSTRUCTION CAPITAL EXPENDITURE	-	-	(189,000)	(27,000)	(76,000)	(123,000)
URBANCONSCAPINC URBAN ROADS CONSTRUCTION CAPITAL INCOME	-	-	-	-	-	-
URBANRESEALCAPEXP URBAN RESEALS CAPITAL EXPENDITURE	-	-	(139,568)	(116,194)	(123,000)	(150,000)
URBANRESEALCAPINC URBAN RESEALS CAPITAL INCOME	-	-	-	-	-	-
WASTEMGMTCAPEXP WASTE MANAGEMENT CAPITAL EXPENDITURE	-	-	(10,000)	(45,000)	(45,000)	-
WASTEMGMTCAPINC WASTE MANAGEMENT CAPITAL INCOME	-	-	-	-	-	-

<b>Good Government</b>	<b>(354,664)</b>	<b>8,299,184</b>	<b>10,377,275</b>	<b>10,689,525</b>	<b>10,968,465</b>	<b>11,188,573</b>
1001-0315 MAYORAL VEHICLE EXPENSES	-	(21,840)	(21,840)	(21,840)	(21,840)	(22,495)
1001-0320 MAYORAL ALLOWANCE	-	(23,000)	(23,700)	(24,400)	(25,100)	(25,853)
1001-0325 COUNCILLORS ALLOWANCES	-	(83,600)	(86,100)	(88,700)	(91,400)	(94,142)
1001-0334 TELEPHONE- COUNCILLORS	-	(7,000)	(7,350)	(7,700)	(8,100)	(8,384)

**BUDGET BY OUTCOME 2014-15 to 2017-18**

	AMOUNT CARRIED FWD FROM 2012/13	2013/14 REVISED BUDGET MARCH	2014/15 REVISED BUDGET FORECAST	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST
1001-0335 COUNCILLORS EXPENSES	-	(45,000)	(46,300)	(47,700)	(49,100)	(50,328)
1001-0336 CIVIC FUNCTIONS / PRESENTATION	-	(6,000)	(2,000)	(2,000)	(2,500)	(2,563)
1001-0337 DONATIONS	-	(3,000)	(3,000)	(3,000)	(3,000)	(3,090)
1001-0338 ADMIN MANAGEMENT PLAN EXPENSES	-	(16,000)	(1,000)	(1,000)	(1,000)	(1,025)
1001-0339 DLG/IPR CONFERENCES/SEMINARS	-	-	-	-	-	-
1001-0340 INSURANCE- COUNCILLORS	-	(2,000)	(2,200)	(2,300)	(2,400)	(2,472)
1001-0342 CONSITUTIONAL RECOGNITION OF LG- CONTRIB TO LGSA	-	11,650	-	-	-	-
1001-0344 MEMBERSHIP FEES	-	(1,750)	(2,000)	(2,000)	(2,000)	(2,060)
1001-0345 SUBSCRIPTION SHIRE ASSOCIATION	-	-	(22,900)	(24,000)	(25,200)	(25,956)
1001-0346 ADMIN AUDIT FEES	-	(25,000)	(25,000)	(25,000)	(25,000)	(25,625)
1001-0347 ELECTION EXPENSES	-	(15,000)	(15,000)	(15,000)	(15,000)	(15,450)
1001-0348 COMMUNITY SURVEY	-	-	(25,000)	-	-	-
1001-0349 COMMUNITY REPORT	-	(2,000)	(3,000)	(3,000)	(3,000)	(3,050)
1001-0509 EQUIP/FURN- COUNCILLORS <= \$5,000	(18,520)	(3,000)	(5,000)	(5,000)	(15,000)	(5,150)
1002-0350 COMMUNITY WORKS- GENERAL	-	(5,000)	(5,000)	(5,000)	(5,000)	(5,125)
1002-0355 COMMUNITY WORKS- GST FREE	-	-	-	-	-	-
1002-0370 COMMUNITY WORKS- AUST. DAY CO	-	(2,500)	(4,000)	(4,000)	(4,500)	(4,613)
1002-0400 COMMUNITY GRANTS SCHEME	-	(5,000)	(16,000)	(5,000)	(5,000)	(5,125)
1002-0405 HELP GROUP GRANT EXPENDITURE	-	-	-	-	-	-
1005-0108 ADMIN SALARIES- GM SALARY PAC	-	(194,500)	(204,300)	(207,300)	(214,000)	(220,420)
1006-0107 ADMIN SALARIES- GM SUPPORT	-	(153,000)	(163,800)	(163,100)	(168,400)	(173,452)
1007-0118 ADMIN GM VEHICLE OPERATING EXP	-	(21,840)	(21,840)	(21,840)	(21,840)	(22,277)
1008-0125 ADMIN CONFERENCES/SEMINARS	-	(1,255)	(2,000)	(2,500)	(2,500)	(2,550)
1008-0126 ADMIN GM TRAVEL EXPENSES	-	(3,070)	-	-	-	-

**BUDGET BY OUTCOME 2014-15 to 2017-18**

	AMOUNT CARRIED FWD FROM 2012/13	2013/14 REVISED BUDGET MARCH	2014/15 REVISED BUDGET FORECAST	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST
1010-0102 ADMIN SALARIES- ACCOUNTING	-	(235,200)	(248,900)	(256,100)	(264,400)	(272,332)
1010-0103 ADMIN SALARIES- HUMAN RESOURC	-	(54,800)	(64,900)	(69,100)	(71,300)	(73,439)
1010-0104 ADMIN SALARIES- REVENUE COLLE	-	(145,295)	(142,700)	(158,100)	(163,200)	(168,096)
1010-0105 ADMIN SALARIES- CUSTOMER SERV	-	(101,900)	(103,700)	(91,600)	(94,600)	(97,438)
1010-0106 ADMIN SALARIES- INFO. TECHNOL	-	(66,400)	(63,800)	(71,900)	(74,200)	(76,426)
1010-0109 ADMIN SALARIES- DCS SALARY PA	-	(140,600)	(145,200)	(149,900)	(154,800)	(159,444)
1010-0119 ADMIN DCS VEHICLE OPERATING EX	-	(21,840)	(21,840)	(21,840)	(21,840)	(22,277)
1010-0120 ADMIN STAFF TRAINING	-	(15,000)	(14,000)	(14,000)	(14,000)	(14,285)
1010-0121 ADMIN CONSULTANTS	-	(3,005)	-	-	-	-
1010-0130 ADMIN FRINGE BENEFITS TAX	-	(10,000)	(10,000)	(10,000)	(12,000)	(12,240)
1010-0140 ADMIN STAFF UNIFORM ALLOWANCE	-	(7,500)	(7,500)	(7,500)	(7,500)	(7,650)
1010-0144 ADMIN ADVERTS	-	(5,000)	(10,000)	(10,000)	(10,000)	(10,300)
1010-0146 ADMIN NEWSLETTER ADVERTS	-	(26,100)	(28,600)	(29,800)	(31,100)	(31,925)
1010-0155 ADMIN WRITE OFF BAD DEBTS	-	(1,000)	(2,000)	(2,000)	(2,000)	(2,150)
1010-0160 ADMIN BANK & GOVT CHARGES	-	(3,000)	(2,000)	(2,000)	(2,500)	(2,563)
1010-0162 BANK FEES- GST INCLUSIVE	-	(20,000)	(25,000)	(26,000)	(26,500)	(27,163)
1010-0165 ADMIN OFFICE CLEANING	-	(17,590)	(17,955)	(18,455)	(18,955)	(19,429)
1010-0170 ADMIN COMPUTER MTCE	-	(22,000)	(20,000)	(20,000)	(20,000)	(20,500)
1010-0175 ADMIN SOFTWARE LICENCING	-	(95,495)	(110,000)	(115,000)	(120,000)	(122,875)
1010-0180 LOCAL GOVT REFORM FUND EXPENSE	-	-	-	-	-	-
1010-0185 LESS: CHARGED TO OTHER FUNDS	-	283,400	291,900	300,700	309,700	309,700
1010-0190 ADMIN ELECTRICITY	-	(44,000)	(43,000)	(44,000)	(44,500)	(46,495)
1010-0194 ADMIN INSUR- PUBLIC LIABILITY	-	(132,610)	(126,000)	(130,000)	(134,000)	(138,020)
1010-0195 ADMIN INSUR- OTHER	-	(22,500)	(31,400)	(32,300)	(33,300)	(34,299)

**BUDGET BY OUTCOME 2014-15 to 2017-18**

	AMOUNT CARRIED FWD FROM 2012/13	2013/14 REVISED BUDGET MARCH	2014/15 REVISED BUDGET FORECAST	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST
1010-0196 RISK MANAGEMENT- ASSETS	-	-	-	-	-	-
1010-0197 ADMIN RISK MANAGEMENT SIGNAGE	-	(2,100)	-	-	-	-
1010-0198 ADMIN RISK MANAGEMENT OP EXP	-	(1,500)	(1,500)	(1,500)	(1,500)	(1,538)
1010-0199 ADMIN RISK MANAGEMENT	(102,484)	(116,784)	-	(92,500)	(94,500)	(96,863)
1010-0200 ADMIN LEGAL EXPENSES INCL. GST	-	(5,000)	(5,000)	(5,000)	(5,000)	(5,100)
1010-0202 ADMIN LEGAL EXPEN- DEBT/COLL	-	(25,000)	(57,000)	(60,000)	(60,000)	(61,200)
1010-0205 ADMIN POSTAGE	-	(16,000)	(16,000)	(16,000)	(16,000)	(16,400)
1010-0206 CHARGE FOR INTERNET RATES PAYM	-	(500)	(500)	(500)	(500)	(513)
1010-0207 ADMIN LEGAL EXPENSES-GST FREE	-	(2,000)	(2,000)	(2,000)	(2,000)	(2,040)
1010-0208 SALE OF LAND FOR UNPAID RATES	-	-	-	(9,000)	-	-
1010-0210 ADMIN PRINTING/STATIONERY	-	(37,500)	(38,700)	(40,000)	(41,200)	(42,230)
1010-0215 ADMIN TELEPHONE	-	(23,000)	(23,000)	(23,700)	(24,400)	(25,254)
1010-0220 ADMIN VALUATION FEES	-	(37,000)	(38,500)	(39,000)	(40,000)	(41,200)
1010-0225 ADMIN SUBSCRIPTIONS	-	(4,700)	(3,200)	(3,200)	(3,200)	(3,280)
1010-0230 ADMIN OFFICE BLDG MTCE	-	(11,200)	(12,000)	(12,000)	(12,000)	(12,300)
1010-0231 ADMIN OFFICE RENOVATIONS	-	-	-	-	-	-
1010-0232 ADMIN BLDG UPGRADE EXE LIGHTING	-	(10,000)	-	-	-	-
1010-0245 ADMIN OFFICE GROUNDS MTCE	-	(12,000)	(8,000)	(8,000)	(8,500)	(8,713)
1010-0250 ADMIN OFFICE EQUIPMENT MTCE	-	(25,000)	(25,000)	(26,500)	(26,500)	(27,163)
1010-0265 ADMIN SUNDRY OPERATING EXPENSE	-	(6,500)	(5,000)	(5,000)	(5,000)	(5,125)
1010-0266 ADMIN CHRISTMAS PARTY EXPENSE	-	(7,500)	(9,000)	(10,000)	(10,000)	(10,250)
1010-0270 ASSET REVALUATION EXPENSE	-	(8,180)	-	-	-	-
1010-0296 WEB PAGE MAINTENANCE & TRAININ	-	(1,500)	(3,000)	(3,000)	(3,000)	(3,100)
1010-0297 CORP SERVICES ADMIN CHARGES	-	(489,900)	(504,600)	(519,700)	(535,300)	(535,300)

**BUDGET BY OUTCOME 2014-15 to 2017-18**

	AMOUNT CARRIED FWD FROM 2012/13	2013/14 REVISED BUDGET MARCH	2014/15 REVISED BUDGET FORECAST	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST
1010-0298 LESS: RENTAL CONTRIBUTIONS	-	110,600	113,900	117,300	120,800	120,800
1010-0299 LESS: CHARGED TO OTHER FUNDS	-	1,738,600	1,790,800	1,844,500	1,899,800	1,899,800
1010-0500 CORPORATE SERVICES EQUIPMENT	(31,500)	(81,500)	(30,000)	(30,000)	(30,000)	(30,603)
1010-0501 CORP SERV ADMINISTRATION SOFTWARE UPGRADE	(150,000)	(200,000)	(50,000)	-	-	-
1010-0503 ARCHIVE ROOM COMPACTUS	-	-	-	-	-	-
1010-0504 EQUIP/FURN- CORP. SERVICES <=	(5,660)	(10,660)	(5,000)	(5,000)	(5,000)	(5,101)
1010-0505 SERVER & NETWORK UPGRADE	-	-	-	-	-	-
1011-0103 TECH SERVICES SALARIES- WORK	-	(171,200)	(176,500)	(182,500)	(188,400)	(194,052)
1011-0104 TECH SERVICES SALARIES- ENV.S	-	(115,000)	(118,200)	(122,600)	(126,600)	(130,398)
1011-0105 TECH SERVICES SALARIES- EXE.	-	(422,000)	(450,100)	(449,900)	(464,500)	(478,435)
1011-0109 TECH SERVICES SALARIES- DTS S	-	(170,000)	(174,300)	(181,200)	(187,100)	(192,713)
1011-0113 TECH SERVICE W/E VEHICLE OP EX	-	(21,840)	(21,840)	(21,840)	(21,840)	(22,277)
1011-0114 TECH SERVICE ENV VEHICLE OP EX	-	(21,840)	(21,840)	(21,840)	(21,840)	(22,277)
1011-0115 TECH SERVICE EXE VEHICLE OP EX	-	(43,680)	(43,680)	(43,680)	(43,680)	(44,554)
1011-0119 TECH SERVICE DTS VEHICLE OP EX	-	(21,840)	(21,840)	(21,840)	(21,840)	(22,277)
1011-0120 LESS: CHARGED TO OTHER FUNDS/S	-	1,092,700	1,125,500	1,159,300	1,194,100	1,194,100
1011-0125 TECH SERVICES ADMIN CHARGES	-	(168,300)	(173,300)	(178,500)	(183,900)	(183,900)
1011-0135 TECH SERVICES STAFF TRAINING	-	(18,000)	(15,000)	(15,000)	(15,000)	(15,298)
1011-0137 STAFF RELOCATION EXPENSES	-	-	-	-	-	-
1011-0140 TECH SERVICES CONFERENCES/SEMI	-	(2,000)	(3,500)	(3,500)	(3,500)	(3,570)
1011-0141 TECH SERVICES- INSURANCE	-	(1,930)	(2,000)	(2,000)	(2,000)	(2,015)
1011-0142 TECH SERVICES EXP-ADVERTISING	-	(2,000)	(2,000)	(2,000)	(2,000)	(2,210)
1011-0143 TECH SERVICES TELEPHONE	-	(7,000)	(7,000)	(7,000)	(7,000)	(7,175)
1011-0145 TECH SERVICES OFFICE EXPENSES	-	(5,000)	(5,000)	(5,000)	(5,000)	(5,125)



**BUDGET BY OUTCOME 2014-15 to 2017-18**

	AMOUNT CARRIED FWD FROM 2012/13	2013/14 REVISED BUDGET MARCH	2014/15 REVISED BUDGET FORECAST	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST
1011-0146 TECH SERVICES- CONSULTANCY	-	-	-	-	-	-
1011-0147 TECH SERV EQUIPMENT MTCE	-	(6,000)	(2,500)	(2,500)	(2,500)	(2,563)
1011-0152 OCCUPATIONAL HEALTH & SAFETY E	-	(4,500)	(3,000)	(3,000)	(3,000)	(3,075)
1011-0160 DEPOT OPERATIONAL EXPENSES	-	(22,600)	(16,800)	(12,200)	(12,600)	(12,915)
1011-0161 DEPOT OP. EXPENSES- INSURANCE	-	(3,245)	(3,400)	(3,500)	(3,600)	(3,708)
1011-0162 DEPOT OP. EXPENSES-ELECTRICITY	-	(14,200)	(14,800)	(15,250)	(15,800)	(16,353)
1011-0163 DEPOT OP. EXPENSES- TELEPHONE	-	(500)	(520)	(540)	(550)	(569)
1011-0165 DEPOT BLDG MTCE	-	(5,000)	(5,000)	(5,000)	(5,000)	(5,125)
1011-0170 DEPOT GROUNDS MTCE	-	(11,780)	(5,750)	(3,900)	(4,000)	(4,100)
1011-0171 DEPOT AMENITIES CLEANING	-	(6,900)	(6,000)	(6,000)	(6,000)	(6,100)
1011-0240 PLANT SERVICES ADMIN CHARGES	-	(71,700)	(73,900)	(76,100)	(78,400)	(78,400)
1011-0504 EQUIP/FURN- TECH. SERVICES <=	-	(1,000)	(1,000)	(1,000)	(1,010)	(1,020)
1011-0505 EQUIP/FURN- TECH. SERVICES >=	(16,500)	(2,000)	(10,000)	(10,000)	(10,100)	(10,201)
1011-0515 MOTOR VEHICLE PURCHASES	-	(320,000)	(320,000)	(320,000)	(320,000)	(320,000)
1011-0525 LAND & BUILD DEPOT- BERRIGAN	-	(125,000)	-	-	-	-
1011-0535 LAND & BUILD DEPOT- FINLEY	(30,000)	(45,000)	-	-	-	-
1011-0545 PUBLIC WORKS PLANT PURCHASE	-	(615,000)	(600,000)	(948,000)	(688,000)	(805,000)
1011-0546 PUBLIC WORKS UTILITY PURCHASE	-	(143,750)	(68,750)	(68,750)	(68,750)	(68,750)
1011-0550 PURCHASE MINOR PLANT	-	(33,310)	(33,000)	(33,000)	(33,000)	(33,000)
1015-0000 PLANT EXPENSES	-	(1,100,000)	(1,100,000)	(1,100,000)	(1,100,000)	(1,127,500)
1020-0100 PLANT WORKSHOP EXPENSES	-	(34,900)	(37,900)	(28,800)	(29,850)	(30,596)
1020-0101 PLANT WORKSHOP EXP- TELEPHONE	-	(520)	(530)	(555)	(570)	(590)
1020-0102 PLANT WORKSHOP EXP- INSURANCE	-	-	-	-	-	-
1020-0103 PLANT WORKSHOP EXP- VEHICLE	-	(21,840)	(21,840)	(21,840)	(21,840)	(22,277)

**BUDGET BY OUTCOME 2014-15 to 2017-18**

	AMOUNT CARRIED FWD FROM 2012/13	2013/14 REVISED BUDGET MARCH	2014/15 REVISED BUDGET FORECAST	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST
1025-0150 PLANT INSURANCE PREMIUMS	-	(2,235)	(2,400)	(2,500)	(2,600)	(2,678)
1030-0160 MINOR PLANT OPERATING EXPENSES	-	(15,500)	(16,100)	(16,600)	(17,200)	(17,630)
1035-0170 TOOLS PURCHASES	-	(7,000)	(7,250)	(7,500)	(7,800)	(7,995)
1050-0010 WAGES SALARY POLICY SYSTEM BAC	-	-	-	-	-	-
1050-0020 WAGES PERFORMANCE BONUS PAYMEN	-	(65,017)	(67,100)	(69,300)	(71,600)	(73,748)
1050-0040 ANNUAL LEAVE- WORKS / WAGES	-	(221,101)	(228,300)	(235,700)	(243,400)	(250,702)
1050-0060 PUBLIC HOLIDAY- WORKS / WAGES	-	(124,610)	(123,111)	(132,900)	(137,200)	(141,316)
1050-0080 LONG SERVICE LEAVE- WAGES	-	(92,899)	(95,900)	(99,000)	(102,200)	(105,266)
1050-0100 SICK LEAVE- WORKS / WAGES	-	(92,794)	(91,679)	(98,900)	(102,100)	(105,163)
1050-0115 RDO - PAYROLL SUSPENSE	-	-	-	-	-	-
1050-0118 TIME IN LIEU- SUSPENSE	-	-	-	-	-	-
1050-0120 BEREAVEMENT LEAVE- WAGES	-	(2,651)	(2,619)	(2,800)	(2,900)	(2,987)
1050-0150 WAGES LEAVE WITHOUT PAY	-	-	-	-	-	-
1050-0170 RURAL FIRE SERVICE LVE- WAGES	-	-	-	-	-	-
1050-0180 WAGES ACCIDENT PAY TO EMPLOYEE	-	-	-	-	-	-
1050-0185 WAGES ACCIDENT EXPENSE BY EMPL	-	-	-	-	-	-
1050-0220 WAGES MEDICAL EXPENSES	-	-	-	-	-	-
1050-0320 WAGES SUPERANNUATION- LG RET	-	-	-	-	-	-
1050-0340 WAGES SUPERANNUATION- LG ACC	-	(235,787)	(243,500)	(251,400)	(259,600)	(271,957)
1050-0380 WAGES WORKER COMPENSAT INSUR-	-	(159,256)	(164,400)	(169,700)	(175,200)	(178,704)
1050-0440 WAGES PROTECTIVE/SAFETY CLOTHI	-	(33,222)	(34,300)	(35,400)	(36,600)	(37,332)
1050-0720 WAGES OTHER TRAINING EXPENSES	-	(39,361)	(39,246)	(41,900)	(43,300)	(44,166)
1050-0730 WAGES OCCUPATIONAL HEALTH & SA	-	-	-	-	-	-
1050-0735 WAGES TQM / CONTINUOUS IMPROVE	-	-	-	-	-	-

**BUDGET BY OUTCOME 2014-15 to 2017-18**

	AMOUNT CARRIED FWD FROM 2012/13	2013/14 REVISED BUDGET MARCH	2014/15 REVISED BUDGET FORECAST	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST
1050-0750 EAP CONSULTATION EXPENSE	-	-	-	-	-	-
1050-0770 WAGES STAFF TRAINING- GENERAL	-	(16,611)	(17,200)	(17,800)	(18,400)	(18,768)
1050-0780 WAGES OTHER MEETINGS	-	-	-	-	-	-
1050-0790 WORKPLACE INVESTIGATION	-	-	-	-	-	-
1055-0030 STORES OPERATING COSTS	-	(85,427)	(88,200)	(91,100)	(94,100)	(96,923)
1055-0040 STOCK FREIGHT ONCOST EXPENSE	-	-	-	-	-	-
1055-0050 UNALLOCATED STORE COST VARIATI	-	-	-	-	-	-
1070-0040 ANNUAL LEAVE- ADMIN / STAFF	-	(210,615)	(217,500)	(224,600)	(231,900)	(236,538)
1070-0060 PUBLIC HOLIDAY- ADMIN / STAFF	-	(118,834)	(123,830)	(126,700)	(130,800)	(133,416)
1070-0080 LONG SERVICE LEAVE- STAFF	-	(88,494)	(91,400)	(94,400)	(97,500)	(99,450)
1070-0100 SICK LEAVE- ADMIN / STAFF	-	(88,494)	(92,214)	(94,400)	(97,500)	(99,450)
1070-0120 BEREAVEMENT LEAVE- STAFF	-	(2,528)	(2,635)	(2,700)	(2,800)	(2,856)
1070-0140 MATERNITY LEAVE- STAFF	-	-	-	-	-	-
1070-0145 PAID PARENTAL LEAVE SCHEME	-	-	-	-	-	-
1070-0150 LEAVE WITHOUT PAY- STAFF	-	-	-	-	-	-
1070-0180 STAFF ACCIDENT PAY TO EMPLOYEE	-	-	-	-	-	-
1070-0220 STAFF MEDICAL EXPENSES	-	-	-	-	-	-
1070-0320 STAFF SUPERANNUATION- LG RET	-	-	-	-	-	-
1070-0340 STAFF SUPERANNUATION- LG ACC	-	(259,292)	(267,700)	(276,400)	(285,400)	(298,985)
1070-0380 STAFF WORKER COMPENSAT INSUR-	-	(151,704)	(156,600)	(161,700)	(167,000)	(170,340)
1070-0390 STAFF RELOCATION EXPENSES	-	-	-	-	-	-
1070-0400 STAFF REDUNDANCY PAYMENT	-	-	-	-	-	-
1070-0410 STAFF JURY DUTY EXPENSE	-	-	-	-	-	-
1100-1305 DONATIONS	-	-	-	-	-	-

**BUDGET BY OUTCOME 2014-15 to 2017-18**

	AMOUNT CARRIED FWD FROM 2012/13	2013/14 REVISED BUDGET MARCH	2014/15 REVISED BUDGET FORECAST	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST
1100-1350 OTHER REVENUES	-	-	-	-	-	-
1100-1355 OTHER REVENUES- GST FREE	-	-	-	-	-	-
1100-1400 OTHER REVENUES- INTEREST RECOVERY	-	-	-	-	-	-
1200-1345 RENTAL INCOME	-	-	-	-	-	-
1200-1500 CORP SUPPORT SUNDRY REVENUE	-	1,000	-	-	-	-
1200-1600 REVENUE- GIPA	-	-	-	-	-	-
1200-1670 INSURANCE REBATE	-	16,930	20,000	20,000	20,000	20,500
1200-1680 WORKCOVER INCENTIVE PAYMENTS	-	10,388	-	-	-	-
1200-1814 RATES CERTIFICATE S603- GST FREE	-	19,000	17,000	17,000	17,000	17,425
1200-1815 URGENT RATE S603 CERT INCL GST	-	200	250	250	250	256
1200-1829 RECOVER BANK CHARGES- DISHONOUR FEES	-	120	-	-	-	-
1200-1870 LEGAL COSTS RECOVERED	-	25,000	48,500	49,000	49,000	50,225
1200-1950 TRAINEESHIP GRANT- WAGE SUBSIDY	-	-	-	-	-	-
1200-2502 CORP SERVICES OFFICE EQUIPMENT DEPCN	-	(40,000)	(41,200)	(42,400)	(43,700)	(45,011)
1200-2504 CORP SERVICES OFFICE DEPCN	-	(36,900)	(38,000)	(39,100)	(40,300)	(41,509)
1300-1500 TECH SERV SUNDRY INCOME- INCL GST	-	-	-	-	-	-
1300-1502 OHS INCENTIVE PAYMENT	-	17,300	-	-	-	-
1300-1800 ROAD OPENING PERMIT FEES	-	2,740	-	-	-	-
1300-1950 TRAINEESHIP GRANT- WAGE SUBSIDY	-	-	-	-	-	-
1300-2502 TECH SERVICES OFFICE EQUIPMENT DEPCN	-	(17,300)	(17,800)	(18,300)	(18,800)	(19,364)
1310-2502 DEPOT EQUIPMENT DEPCN	-	(700)	(700)	(700)	(700)	(721)
1310-2504 DEPOT DEPCN	-	(15,400)	(15,900)	(16,400)	(16,900)	(17,407)
1320-1200 GAIN ON DISPOSAL- PLANT & EQUIPMENT	-	-	-	-	-	-
1320-1203 PUBLIC MOTOR VEHICLE DISPOSAL	-	159,500	136,000	297,500	181,500	231,000

**BUDGET BY OUTCOME 2014-15 to 2017-18**

	AMOUNT CARRIED FWD FROM 2012/13	2013/14 REVISED BUDGET MARCH	2014/15 REVISED BUDGET FORECAST	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST
1320-1204 PUBLIC WORKS UTILITY DISPOSAL	-	39,000	39,000	39,000	39,000	39,000
1320-1205 MOTOR VEHICLE DISPOSAL	-	130,000	130,000	130,000	130,000	130,000
1320-1210 MINOR ASSET SALES CLEARING	-	-	-	-	-	-
1320-1500 PLANT SERVICES SUNDRY INCOME	-	-	-	-	-	-
1320-1823 STAFF PRIVATE USE CAR HIRE	-	45,000	45,000	45,000	45,000	46,125
1320-1825 STAFF PRIVATE USE FUEL CHARGES	-	9,000	9,000	9,000	9,000	9,225
1320-1856 PLANT REGO. & GREENSLIP REFUND	-	245	-	-	-	-
1320-1857 PLANT INSURANCE CLAIM REFUND	-	-	-	-	-	-
1320-1926 PLANT REPLACE TRANSFER FROM RESERVE	-	-	-	55,145	-	-
1320-1950 PLANT FUEL TAX CREDIT SCHEME	-	48,000	48,000	48,000	50,000	51,250
1320-2010-0000 PLANT HIRE INCOME COUNCIL WORKS	-	2,000,000	2,000,000	2,000,000	2,000,000	2,050,000
1320-2026 PLANT SERVICES TRANSFER TO RESERVE	-	(64,990)	(125,330)	-	(86,490)	(42,184)
1320-2500 PLANT DEPCN	-	(502,400)	(517,500)	(533,000)	(549,000)	(565,470)
1320-2550 DEPRECIATION- MOTOR VEHICLES	-	(241,200)	(248,400)	(255,900)	(263,600)	(271,508)
1320-4010-0000 PLANT DEPCN CONTRA	-	743,600	765,900	788,900	812,600	836,978
1400-1230 LSL CONTRIBUTIONS TRANSFERRED EMPS	-	-	-	-	-	-
1400-1500 ACCIDENT PAY RECOUP	-	-	-	-	-	-
1400-1510 WORKERS COMPENSATION INSURANCE REFUND	-	-	-	-	-	-
1400-1550 ONCOSTS STAFF TRAINING REFUND	-	-	-	-	-	-
1400-1600 SUPERANNUATION ACC SCHEME REFUND	-	-	-	-	-	-
1400-1950 ONCOSTS STAFF TRAINING SUBSIDY	-	-	-	-	-	-
1410-0120 HOUSING 22 DAVIS ST BLDG MTCE	-	-	-	-	-	-
1410-0121 HOUSING 22 DAVIS ST- RATES	-	-	-	-	-	-
1410-0122 HOUSING 22 DAVIS ST-INSURANCE	-	-	-	-	-	-

**BUDGET BY OUTCOME 2014-15 to 2017-18**

	AMOUNT CARRIED FWD FROM 2012/13	2013/14 REVISED BUDGET MARCH	2014/15 REVISED BUDGET FORECAST	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST
1410-0125 HOUSING 27 DAVIS BLDG MTCE	-	(1,000)	(2,000)	(2,000)	(2,000)	(2,050)
1410-0126 HOUSING 27 DAVIS ST- RATES	-	(1,900)	(2,000)	(2,100)	(2,200)	(2,255)
1410-0127 HOUSING 27 DAVIS ST-INSURANCE	-	(935)	(990)	(1,020)	(1,050)	(1,082)
1410-0130 HOUSING GREENHILLS BLDG MTCE	-	(1,000)	(2,500)	(2,500)	(2,500)	(2,563)
1410-0131 HOUSING GREENHILLS- INSURANCE	-	(40)	(670)	(700)	(740)	(762)
1410-0132 HOUSING GREENHILLS- REFURBISH INTERIOR	-	-	-	-	-	-
1410-0140 HOUSING 7 CARTER ST BLDG MTCE	-	(500)	(2,000)	(2,000)	(2,000)	(2,050)
1410-0141 HOUSING 7 CARTER ST- RATES	-	(1,600)	(1,600)	(1,700)	(1,800)	(1,845)
1410-0147 HOUSING 7 CARTER ST- INSURANC	-	(635)	(680)	(700)	(720)	(741)
1410-0150 PROPERTY SERVICES ADMIN CHARGE	-	(14,900)	(15,300)	(15,800)	(16,300)	(16,300)
1411-0170 ASBESTOS MANAGEMENT PROGRAM	-	(2,220)	-	-	-	-
1411-0180 BLDG MTCE PROGRAM	-	(12,405)	(16,000)	(16,000)	(16,000)	(16,400)
1440-1950 TRAINEESHIP GRANT- WAGE SUBSIDY	-	-	-	-	-	-
1445-1920 STOCK FREIGHT ONCOST RECOVERY	-	-	-	-	-	-
1500-1001 CENTS ROUNDING	-	-	-	-	-	-
1500-3650 PAID PARENTAL LEAVE SCHEME REVENUE	-	-	-	-	-	-
1500-5105 UNSPENT LOAN PROCEEDS LIRS	-	-	-	-	-	-
3550-1826 GENERAL- RENT ON COUNCIL HOUSES	-	15,860	15,860	15,860	15,860	15,860
3550-1827 HOUSING CAPITAL INCOME	-	-	-	-	-	-
3550-2504 HOUSING DEPRECIATION	-	(8,300)	(8,500)	(8,800)	(9,100)	(9,373)
9100-1000 ORDINARY RATES- FARMLAND	-	1,698,000	1,730,000	1,764,000	1,808,000	1,853,000
9100-1001 ORDINARY RATES- RESIDENTIAL RURAL	-	322,500	315,000	323,000	331,000	339,000
9100-1002 ORDINARY RATES- RESIDENTIAL BGA	-	469,500	502,000	514,000	526,000	539,000
9100-1003 ORDINARY RATES- RESIDENTIAL BGN	-	297,000	306,500	314,000	325,000	329,000

**BUDGET BY OUTCOME 2014-15 to 2017-18**

	AMOUNT CARRIED FWD FROM 2012/13	2013/14 REVISED BUDGET MARCH	2014/15 REVISED BUDGET FORECAST	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST
9100-1004 ORDINARY RATES- RESIDENTIAL FIN	-	613,500	624,000	639,000	654,000	670,000
9100-1005 ORDINARY RATES- RESIDENTIAL TOC	-	654,000	667,000	683,000	700,000	717,500
9100-1006 ORDINARY RATES- BUSINESS BGA	-	86,500	89,500	91,500	94,000	96,000
9100-1007 ORDINARY RATES- BUSINESS BGN	-	59,500	66,000	67,500	69,000	70,000
9100-1008 ORDINARY RATES- BUSINESS FIN	-	144,500	156,000	159,500	163,000	167,000
9100-1009 ORDINARY RATES- BUSINESS TOC	-	164,500	188,000	192,000	196,000	200,000
9100-1010 ORDINARY RATES- RESIDENTIAL	-	50,000	51,000	52,000	53,000	54,000
9100-1080 LESS ORDINARY RATES WRITTEN OFF	-	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)
9100-1082 LESS ORDINARY RATES D/DEBT EXPENSE	-	(10,000)	(10,000)	(15,000)	(10,000)	(10,250)
9100-1083 LESS:FARMLAND RATE CAPPING WRITE OFF	-	-	-	-	-	-
9100-1085 LESS SMALL BALANCES WRITTEN OFF	-	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)
9100-1095 LESS ORDINARY RATE PENSION REBATE	-	(180,000)	(186,000)	(192,500)	(199,500)	(204,488)
9100-1500 INTEREST EXTRA CHARGES ON RATES	-	37,000	37,000	37,000	37,000	37,925
9200-1950 FINANCIAL ASSISTANCE GRANT(FAG)	-	1,514,000	3,029,000	3,105,000	3,183,000	3,278,490
9300-1950 ORDINARY RATES PENSION SUBSIDY	-	99,000	102,000	106,000	109,500	112,785
9400-1840 INTEREST- AT CALL ACCOUNT	-	10,000	125,000	125,000	125,000	125,000
9400-1842 INTEREST- TERM DEPOSITS	-	250,000	175,000	175,000	175,000	175,000
9400-1843 INTEREST- OTHER	-	40,000	-	-	-	-
9500-1844 INTEREST- O/S DEBTORS GST FREE	-	900	700	500	-	-
DEPNCONTRA ACCUMULATED DEPCN GL/JC CONTRA A/C	-	3,189,300	3,284,700	3,383,100	3,484,800	3,589,332
DEPOTCAPEXP DEPOT CAPITAL EXPENDITURE	-	-	-	-	-	-
DEPOTCAPINC DEPOT CAPITAL INCOME	-	-	-	-	-	-
EIDPCNCONTRA EI DEPRECIATION CONTRA	-	5,700	5,900	6,100	6,300	6,489
ENVSERVICESCAPINC ENVIRONMENTAL SERVICES CAPITAL INCOME	-	-	-	-	-	-

**BUDGET BY OUTCOME 2014-15 to 2017-18**

	AMOUNT CARRIED FWD FROM 2012/13	2013/14 REVISED BUDGET MARCH	2014/15 REVISED BUDGET FORECAST	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST
HACCDEPNCONTRA HACC DEPRECIATION CONTRA	-	5,600	5,800	6,000	6,200	6,386
HOUSINGCAPEXP HOUSING CAPITAL EXPENDITURE	-	-	-	-	-	-
HOUSINGCAPINC HOUSING CAPITAL INCOME	-	-	-	-	-	-
MINORPLANTSALSALES SALE OF MINOR PLANT	-	-	-	-	-	-
MVSALES MOTOR VEHICLE SALES	-	-	-	-	-	-
PLANTSALSALES PUBLIC WORKS PLANT SALES	-	-	-	-	-	-
SHIREOFFICECAPEXP SHIRE OFFICE CAPITAL EXPENDITURE	-	-	(50,000)	-	-	-
SHIREOFFICECAPINC SHIRE OFFICE CAPITAL INCOME	-	-	-	-	-	-
STAFFRECOVERY STAFF ONCOST OVERHEAD RECOVERY	-	919,961	951,879	980,800	1,012,700	1,041,035
UTILITYSALES PUBLIC WORKS UTILITY SALES	-	-	-	-	-	-
WAGESRECOVERY WAGES ONCOST OVERHEAD RECOVERY	-	1,168,737	1,195,555	1,246,000	1,286,800	1,327,032

<b>Supported and engaged communities</b>	<b>(819,503)</b>	<b>(3,532,654)</b>	<b>(2,839,153)</b>	<b>(2,748,736)</b>	<b>(2,912,704)</b>	<b>(2,918,176)</b>
1110-0105 CONTRIBUTION NSW FIRE BRIGADE	-	(45,675)	(48,000)	(50,500)	(53,000)	(54,590)
1110-0110 CONTRIBUTION RURAL FIRE FUND	-	(90,900)	(150,000)	(93,000)	(151,000)	(155,530)
1110-0155 RURAL FIRE BRIGADES BLDG MTCE	-	(1,000)	(1,000)	(1,000)	(1,000)	(1,025)
1110-0160 FIRE BRIGADE ADMIN CHARGES	-	(41,600)	(42,800)	(44,100)	(45,400)	(45,400)
1110-0203 RURAL FIRE TRAINING FIRST AID	-	-	-	-	-	-
1110-0204 RURAL FIRE TRAINING OTHER	-	-	-	-	-	-
1110-0205 RFS RADIO MTCE	-	-	-	-	-	-
1110-0210 RFS STATION SHED MTCE	-	-	-	-	-	-



**BUDGET BY OUTCOME 2014-15 to 2017-18**

	AMOUNT CARRIED FWD FROM 2012/13	2013/14 REVISED BUDGET MARCH	2014/15 REVISED BUDGET FORECAST	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST
1110-0215 RFS VEHICLE MTCE	-	-	-	-	-	-
1110-0220 RFS PUMPS MTCE	-	-	-	-	-	-
1110-0225 RFS PETROL & OIL	-	-	-	-	-	-
1110-0230 RFS MAINTENANCE & OTHER	-	-	-	-	-	-
1110-0240 RFS TELEPHONE	-	-	-	-	-	-
1110-0245 RFS ELECTRICTY & GAS	-	-	-	-	-	-
1110-0250 RFS VEHICLE INSURANCE	-	-	-	-	-	-
1110-0255 RFS SHEDS & OTHER INSURANCE	-	(1,055)	(1,100)	(1,100)	(1,100)	(1,133)
1110-0260 RURAL FIRE ERS/PAGING	-	-	-	-	-	-
1110-0265 RURAL FIRE SUNDRY EXPENSES	-	(10,000)	(10,000)	(10,000)	(10,000)	(10,250)
1110-0270 RURAL FIRE OTHER EXPENSES	-	-	-	-	-	-
1110-0280 RFS COROWA SHIRE ADMIN FEES	-	-	-	-	-	-
1110-0290 RFS EXPENDITURE	-	(90,640)	(93,359)	(96,160)	(99,045)	(101,520)
1110-0510 RURAL FIRE EQUIP- IN-KIND	-	-	-	-	-	-
1111-0105 DOG ACT EXPENSES	-	(37,750)	(34,454)	(37,750)	(37,750)	(38,694)
1111-0106 DOG ACT EXPENSES- TELEPHONE	-	(600)	(600)	(600)	(600)	(621)
1111-0108 COMPANION ANIMAL DLG REGISTRAT	-	(6,000)	(6,000)	(6,000)	(6,000)	(6,150)
1111-0109 POUND OPERATION SALARIES & ALL	-	(28,250)	(24,954)	(28,250)	(28,250)	(28,956)
1111-0110 POUNDS ACT EXPENSES	-	(19,240)	(17,592)	(19,240)	(19,240)	(19,721)
1111-0111 POUNDS ACT EXPS- INSURANCE	-	(620)	(140)	(140)	(140)	(145)
1111-0112 POUNDS ACT EXP.- ADVERTISING	-	(200)	(200)	(200)	(200)	(206)
1111-0113 POUNDS ACT EXPENSE- TELEPHONE	-	(300)	(300)	(300)	(300)	(311)
1111-0115 DOG POUND MTCE	-	(1,100)	(1,100)	(1,100)	(1,100)	(1,128)
1111-0125 STOCK POUND MTCE	-	(500)	(500)	(500)	(500)	(513)

**BUDGET BY OUTCOME 2014-15 to 2017-18**

	AMOUNT CARRIED FWD FROM 2012/13	2013/14 REVISED BUDGET MARCH	2014/15 REVISED BUDGET FORECAST	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST
1111-0505 ANIMAL CONTROL CAPITAL WORKS	-	-	-	-	-	-
1114-0105 CONTRIBUTION NSW SES	-	(15,200)	(15,700)	(16,200)	(16,700)	(17,201)
1114-0110 SES OPERATING EXPENSES	-	(2,500)	-	-	-	-
1114-0112 SES OP. EXPENSES-ELECTRICITY	-	(1,200)	-	-	-	-
1114-0113 SES OPERATING EXP- TELEPHONE	-	(500)	-	-	-	-
1114-0114 SES OP.EXPENSES- INSURANCE	-	(4,700)	(4,900)	(5,100)	(5,300)	(5,459)
1114-0125 TOC SEARCH & RESCUE BLDG MTCE	-	(4,700)	-	-	-	-
1114-0150 TOCUMWAL VRA/SES- REPLACE ROOF	(42,000)	-	-	-	-	-
1114-0500 EMERGENCY SERVICES EQUIPMENT	-	-	-	-	-	-
1210-0190 HEALTH ADMINISTRATION ADMIN CH	-	(109,300)	(112,600)	(116,000)	(119,500)	(119,500)
1211-0105 COMMUNITY SHARPS DISPOSAL	-	-	-	-	-	-
1212-0105 FOOD CONTROL	-	-	-	-	-	-
1213-0105 PEST CONTROL	-	-	-	-	-	-
1213-0106 PEST CONTROL- BIRDS	-	-	-	-	-	-
1215-0105 MEMORIAL PARK TOILET BLDG MTCE	-	(1,000)	(1,000)	(1,000)	(1,000)	(1,025)
1215-0110 DEMOLISH TOY LIBRARY BUILDING	-	(875)	-	-	-	-
1215-0120 TOY LIBRARY BLDG MTCE	-	(150)	-	-	-	-
1215-0125 TOY LIBRARY OP.EXPS-INSURANCE	-	-	-	-	-	-
1215-0130 FIN SECONDHAND SHOP INSURANCE	-	(200)	(210)	(220)	(230)	(237)
1313-0105 YOUTH WEEK GRANT & CONTRIBUTIO	-	(3,000)	(3,000)	(3,000)	(3,000)	(3,090)
1313-0110 BERRIGAN SHIRE YOUTH AWARD	-	-	-	-	-	-
1313-0111 SR SUICIDE PREVENTION GROUP	-	(390)	(480)	(480)	(480)	(492)
1313-0115 PORTSEA CAMP EXPENSES	-	(3,705)	(2,000)	(2,000)	(2,000)	(2,050)
1313-0120 COMMUNITY PLANNING- SALARY	-	(113,700)	(120,100)	(121,200)	(125,100)	(128,853)

**BUDGET BY OUTCOME 2014-15 to 2017-18**

	AMOUNT CARRIED FWD FROM 2012/13	2013/14 REVISED BUDGET MARCH	2014/15 REVISED BUDGET FORECAST	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST
1313-0121 COMMUNITY PLANNING ADVERTISING	-	(2,500)	(2,500)	(2,500)	(2,500)	(2,563)
1313-0122 COMMUNITY PLANNING- TRAINING	-	(100)	(2,000)	(2,000)	(2,200)	(2,244)
1313-0123 COMMUNITY PLANNING- VEHICLE EXPENSE	-	(21,840)	(21,840)	(21,840)	(21,840)	(22,277)
1313-0124 COMMUNITY PLANNING- TELEPHONE	-	(1,250)	(1,000)	(1,000)	(1,050)	(1,078)
1313-0125 COMMUNITY PLANNING- OP EXPENSES	-	(2,000)	(2,000)	(2,000)	(2,000)	(2,060)
1313-0131 YOUTH DEVELOPMENT	(9,760)	(9,760)	(20,000)	-	(10,000)	-
1314-0130 EARLY INT EQUIP & PROGS STATE	-	(3,116)	(2,220)	(2,220)	(2,000)	(2,050)
1314-0131 EARLY INT- ELECTRICITY	-	(980)	(1,050)	(1,050)	(960)	(993)
1314-0132 EARLY INT- TELEPHONE	-	(1,030)	(1,060)	(1,060)	(1,000)	(1,030)
1314-0133 EARLY INT- ADMIN CHARGE	-	(16,500)	(17,000)	(17,500)	(18,000)	(18,000)
1314-0134 MASONICARE GRANT EXPENDITURE	-	-	-	-	-	-
1314-0135 COMMUNITY SERVICES DIRECTORY	-	-	-	-	-	-
1314-0137 BJCN GRANT EXPENDITURE	-	-	-	-	-	-
1314-0215 EARLY INT- SALARY/ALLOWANCE	-	(63,500)	(65,400)	(64,296)	(64,666)	(66,606)
1314-0225 EARLY INT- TRAVEL ALLOWANCE	-	(4,600)	(4,600)	(4,600)	(4,600)	(4,692)
1314-0505 EQUIP/FURN- EARLY INT <= \$50	-	(350)	(350)	(350)	(354)	(357)
1315-0100 SOCIAL SUPPORT(10%)	-	(18,420)	(18,420)	(18,420)	(18,420)	(18,881)
1315-0200 MEALS(20%)	-	(36,850)	(36,850)	(36,850)	(36,850)	(37,771)
1315-0300 HOME MODS(20%)	-	(36,850)	(36,850)	(36,850)	(36,850)	(37,771)
1315-0400 HOME MTCE(10%)	-	(18,420)	(18,420)	(18,420)	(18,420)	(18,881)
1315-0505 HACC- CAPITAL PURCHASES	-	(1,000)	(1,000)	(1,000)	(1,010)	(1,020)
1315-0510 HACC- NEW GARAGES	-	-	-	-	-	-
1316-0100 HACC- TRANSITION	-	-	-	-	-	-
1316-0101 TRANSPORT(40%)	-	(121,800)	(121,800)	(121,800)	(121,800)	(124,845)

**BUDGET BY OUTCOME 2014-15 to 2017-18**

	AMOUNT CARRIED FWD FROM 2012/13	2013/14 REVISED BUDGET MARCH	2014/15 REVISED BUDGET FORECAST	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST
1316-0300 SENIOR CITIZENS	-	(500)	(500)	(500)	(500)	(512)
1419-0106 CEMETERY OP. EXP- TELEPHONE	-	(500)	(500)	(500)	(500)	(518)
1419-0107 CEMETERY OP.EXPS- ELECTRICITY	-	(1,200)	(1,300)	(1,400)	(1,500)	(1,553)
1419-0108 CEMETERY OP EXP- INSURANCE	-	(30)	(30)	(30)	(30)	(30)
1419-0109 CEMETERY WEBSITE & MAPPING	-	-	-	-	-	-
1419-0110 CEMETERY MAINTENANCE	-	(25,000)	(26,000)	(27,000)	(28,000)	(28,700)
1419-0112 CEMETERY BURIAL EXPENSES	-	(30,000)	(30,000)	(31,000)	(32,000)	(32,800)
1419-0114 CEMETERY HONORARIUMS	-	(15,000)	(15,500)	(16,500)	(17,000)	(17,425)
1419-0116 CEMETERY PLAQUES	-	(30,000)	(30,000)	(31,000)	(32,000)	(32,800)
1419-0500 FINLEY CEMETERY- INSTALL SPRINKLERS	(10,000)	(20,000)	-	-	-	-
1419-0515 CEMETERY PLYNTHS	(4,860)	(9,860)	-	-	-	-
1420-0000 PUBLIC CONVENIENCE CLEANING	-	(154,200)	(128,600)	(133,000)	(137,700)	(141,141)
1420-0001 PUBLIC CONVENIENCES BLDG MTCE	-	(40,000)	(10,000)	(10,000)	(10,000)	(10,250)
1420-0100 MARY LAWSON AMENITIES BLOCK UPGRADE	(8,000)	(6,500)	-	-	-	-
1420-0105 FIN- CONNECT POWER LAKE TOILETS	-	(4,500)	-	-	-	-
1420-0110 TOC FORESHORE PARK- AMENITIES BLOCK UPGRADE	-	-	-	-	-	-
1420-0111 BGA BOTANICAL GARDENS TOILETS	-	-	-	-	-	-
1420-0113 PUBLIC CONVEN.- ELECTRICITY	-	(3,700)	(3,800)	(3,900)	(4,000)	(4,140)
1420-0114 PUBLIC CONVENIENCES-INSURANCE	-	(2,340)	(2,100)	(2,200)	(2,300)	(2,369)
1420-0125 PUBLIC CONVENIENCES RENTAL FIN	-	(8,600)	(8,600)	(8,600)	(8,600)	(8,815)
1421-0105 FINLEY TIDY TOWNS EXPENSE	-	-	-	-	-	-
1421-0120 BERRIGAN CONSERVATION GROUP EX	(13,095)	(16,955)	(3,860)	(3,860)	(3,860)	(3,976)
1510-0105 WATER ADMIN CHARGES- ADMINIST	-	(161,200)	(166,000)	(171,000)	(176,100)	(176,100)
1510-0106 WATER ADMIN CHARGE- ENGINEERI	-	(241,700)	(249,000)	(256,500)	(264,200)	(264,200)

**BUDGET BY OUTCOME 2014-15 to 2017-18**

	AMOUNT CARRIED FWD FROM 2012/13	2013/14 REVISED BUDGET MARCH	2014/15 REVISED BUDGET FORECAST	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST
1510-0117 WATER SUPPLIES- RENTAL CONTRI	-	(66,200)	(68,200)	(70,200)	(72,300)	(72,300)
1510-0125 PROV BAD & DOUBTFUL DEBTS	-	(5,000)	(5,000)	(5,000)	(5,000)	(5,150)
1510-0155 WATER WRITE OFF BAD DEBTS	-	(2,500)	(2,500)	(2,500)	(2,500)	(2,575)
1510-0170 WATER DELIVERY EXPENSES	-	(28,700)	(25,000)	(30,900)	(32,000)	(32,800)
1510-0200 WATER LEGAL EXPENSES	-	(5,000)	(5,000)	(5,000)	(5,000)	(5,100)
1510-0210 DONATIONS- WATER FUND	-	(1,000)	-	-	-	-
1510-0500 WATER SUPPLIES PRINCIPAL ON LO	-	(109,865)	(117,540)	(125,693)	(111,493)	-
1510-0504 OFFICE EQUIP/FURN NON CAPITAL	-	(1,000)	(1,100)	(1,200)	(1,300)	(1,333)
1510-0505 OFFICE EQUIP/FURN- ENG WATER	-	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)
1510-0506 SUBSCRIPTIONS & MEMBERSHIPS	-	(5,500)	(8,750)	(9,000)	(9,200)	(6,386)
1510-0507 TELEMENTRY UPGRADE- WATER	-	(10,000)	-	-	-	-
1510-0520 INSTALL 5 STOP VALVES	-	(5,000)	-	-	-	-
1510-0524 TOC- RECYCLE PUMPS	-	-	-	-	-	-
1510-0526 CHEMICAL DOSING PUMP REPLACEME	-	-	-	-	-	-
1510-0529 RAW LOW LIFT PUMPS MECH & ELEC	-	(10,500)	-	-	-	-
1510-0530 RAW HL PUMPS MECH & ELEC	-	-	-	-	-	-
1510-0532 CATHODIC PROTECTION-BGN RAW TOWER	-	-	-	-	-	-
1510-0536 SODA ASH DOSING SYSTEM	-	-	-	-	-	-
1510-0537 FIN- UPGRADE PLATFORM & WINCH WTP	-	(50,000)	-	-	-	-
1510-0538 DRAINAGE SYS FOR RAW WATER PUMPS-FIN	-	-	-	-	-	-
1510-0539 COVER PAC & SCM UNITS- FIN	-	-	-	-	-	-
1510-0541 TOC- HENNESSEY CONCRETE TOWER ROOF	-	-	-	-	-	-
1510-0548 IMPROVE OH & S AT WORK SITES	-	(10,000)	(10,000)	(10,000)	(10,000)	-
1510-0551 OH&S SIGNAGE- WATER	-	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)

**BUDGET BY OUTCOME 2014-15 to 2017-18**

	AMOUNT CARRIED FWD FROM 2012/13	2013/14 REVISED BUDGET MARCH	2014/15 REVISED BUDGET FORECAST	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST
1510-0552 SHELVING & STORAGE WTPs	-	-	-	-	-	-
1510-0560 MAINS RETIC- BGA	-	(11,500)	-	-	-	-
1510-0561 BGA- REPAINT INTERIOR WTP	-	(500,000)	-	-	-	-
1510-0562 BGA- AWNING FOR DAFF PLANT	-	(10,500)	-	-	-	-
1510-0563 BGA _ CCTV SURVEY WTP	-	-	-	-	-	-
1510-0564 BGA- MAJOR PUMP REPLACEMENT	-	(100,000)	-	-	-	-
1510-0565 MAINS RETIC- BGN	-	(12,100)	-	-	-	-
1510-0570 MAINS RETIC- FIN	-	(55,000)	-	-	-	-
1510-0575 MAINS RETIC- TOC	-	(8,750)	-	-	-	-
1510-0605 PH/CHLORINE CONTROL SYSTEM-FIN	-	-	-	-	-	-
1510-0608 CRUSHED GRANITE-FIN WATER DAM	-	(10,000)	-	-	-	-
1510-0609 PH/CHLORINE CONTROL SYSTEM-TOC	-	-	-	-	-	-
1510-0610 BGA- WATER MAIN GOLF COURSE/TOC BAROOGA RD	-	-	-	-	-	-
1510-0611 BGN- FILTERED MAIN LANE 762 & 742	-	-	-	-	-	-
1510-0612 BGN- FILTERED MAIN CORCORAN/LYSAGHT	-	(1,950)	-	-	-	-
1510-0613 BGN- RAW WATER PUMP STATION DRAINAGE LINE	-	(2,000)	-	-	-	-
1510-0615 FIN- FILTERED & UNFILTERED MAIN TONGS/HOWE STS	-	(49,500)	-	-	-	-
1510-0616 FIN- FILTERED MAIN WILLIAM/BRIDGET STS	-	(7,000)	-	-	-	-
1510-0617 TOC- DEMOLISH PUMP SHED & REPLACE	-	(605)	-	-	-	-
1510-0618 REPLACE CHLORINATORS & HEATERS AT WTP'S	-	-	-	-	-	-
1510-0619 CHLORINE GAS LEAK DETECTORS- BGN & FIN WTP	-	(5,100)	-	-	-	-
1510-0620 REPLACE AIRCONDITIONING SYSTEMS- BGA & TOC WTP	-	-	-	-	-	-
1510-0621 FAILSAFE CHLORINE ALARM SYSTEM FOR RAW WATER	-	-	-	-	-	-
1510-0652 REPLACEMENT OF MINOR PLANT	-	(5,000)	-	-	-	-

**BUDGET BY OUTCOME 2014-15 to 2017-18**

	AMOUNT CARRIED FWD FROM 2012/13	2013/14 REVISED BUDGET MARCH	2014/15 REVISED BUDGET FORECAST	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST
1510-0653 BGA- MODIFICATION TO POWER SUPPLY	-	-	-	-	-	-
1510-0654 BGN- FLOURIDE DOSING SYSTEM	-	(1,900)	-	-	-	-
1510-0655 BGN- ROCK BEACHING TOWN RESERVOIR	-	(5,800)	-	-	-	-
1510-0656 BGN- UNDERGROUND SPRINKLER SYSTEM	-	-	-	-	-	-
1510-0657 BGN- OTHER MINOR REPAIR/REPLACEMENTS	-	-	-	-	-	-
1510-0658 FIN- FLOURIDE DOSING SYSTEM	-	(2,000)	-	-	-	-
1510-0659 FIN- DIVERT SED POND SLUDGE TO SEWER	-	-	-	-	-	-
1510-0660 TOC- REFURBISH #1 FLOCK TANK	-	(65,000)	-	-	-	-
1510-0661 TOC- REPLACE COMPRESSOR	-	-	-	-	-	-
1510-0662 TOC- OTHER MINOR REPAIR/REPLACEMENT	-	(25,000)	-	-	-	-
1510-0663 FIN- UPGRADE SEDIMENT POND WTP	-	(10,000)	-	-	-	-
1510-0664 FIN- SPRINKLER SYS FOR WTW	-	-	-	-	-	-
1510-0666 TOC- SPRINKLER SYS WTW	-	-	-	-	-	-
1510-0846 WATER LABORATORY EQUIPMENT	-	(9,000)	-	-	-	-
1510-0876 BGN WATER OFFICE WATERING SYST	-	-	-	-	-	-
1510-0899 UPGRADE FLUORIDATION PLANT	-	-	-	-	-	-
1510-0901 UPGRADE FLUORIDATION PLANT	-	-	-	-	-	-
1511-0109 REC FACIL DONATION & OTHER COSTS	-	(1,400)	-	(1,500)	(1,550)	(1,597)
1511-0110 METER READING- BGN SHIRE	-	(61,000)	(63,440)	(66,000)	(68,600)	(70,315)
1511-0111 METER READING PRINTING & POSTA	-	(12,200)	(12,500)	(13,000)	(13,500)	(13,838)
1511-0112 METER READING WATER SOFTWARE	-	-	-	-	-	-
1511-0113 METER READING TELEPHONE	-	(710)	(720)	(730)	(740)	(766)
1511-0130 PURCHASE OF WATER- BGA	-	(10,000)	(12,500)	(13,000)	(13,500)	(13,838)
1511-0135 PURCHASE OF WATER- BGN	-	(35,700)	(37,100)	(38,600)	(40,200)	(41,205)

**BUDGET BY OUTCOME 2014-15 to 2017-18**

	AMOUNT CARRIED FWD FROM 2012/13	2013/14 REVISED BUDGET MARCH	2014/15 REVISED BUDGET FORECAST	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST
1511-0140 PURCHASE OF WATER- FIN	-	(49,230)	(48,600)	(50,500)	(52,500)	(53,813)
1511-0145 PURCHASE OF WATER- TOC	-	(11,400)	(11,800)	(12,300)	(12,800)	(13,120)
1511-0150 WATER TREATMENT- OP EXP- BGA	-	(145,350)	(137,250)	(140,700)	(144,200)	(147,805)
1511-0151 WATER TREATMENT-BGA ELECTRICIT	-	(39,200)	(43,150)	(47,450)	(52,200)	(54,027)
1511-0152 WATER TREATMENT-BGA TELEPHONE	-	(3,300)	(3,400)	(3,500)	(3,700)	(3,830)
1511-0153 WATER TREATMENT-BGA INSURANCE	-	(11,825)	(12,600)	(13,000)	(13,400)	(13,802)
1511-0165 WATER TREATMENT- OP EXP- BGN	-	(131,200)	(136,500)	(142,000)	(147,600)	(151,290)
1511-0166 WATER TREATMENT-BGN ELECTRICIT	-	(21,100)	(22,200)	(23,300)	(24,200)	(25,047)
1511-0167 WATER TREATMENT-BGN TELEPHONE	-	(3,200)	(3,300)	(3,500)	(3,700)	(3,830)
1511-0168 WATER TREATMENT BGN- INSURANCE	-	(4,890)	(5,300)	(5,500)	(5,700)	(5,871)
1511-0170 PRESSURE TRANSMITTER- BGN TOW	-	(245)	-	-	-	-
1511-0180 WATER TREATMENT- OP EXP- FIN	-	(128,200)	(154,200)	(160,300)	(166,700)	(170,868)
1511-0182 WATER TREATMENT FIN-INSURANCE	-	(6,455)	(6,900)	(7,100)	(7,300)	(7,519)
1511-0183 WATER TREATMENT-FIN ELECTRICIT	-	(64,540)	(46,320)	(48,200)	(50,100)	(51,854)
1511-0184 WATER TREATMENT-FIN TELEPHONE	-	(830)	(865)	(900)	(940)	(973)
1511-0195 WATER TREATMENT- OP EXP- TOC	-	(176,000)	(183,000)	(190,400)	(198,000)	(202,950)
1511-0196 WATER TREATMENT-TOC TELEPHONE	-	(800)	(830)	(870)	(900)	(932)
1511-0197 WATER TREATMENT-TOC ELECTRICIT	-	(56,200)	(58,400)	(60,750)	(63,180)	(65,391)
1511-0198 WATER TREATMENT-TOC-INSURANCE	-	(9,795)	(10,400)	(10,800)	(11,200)	(11,536)
1511-0230 PUMPING STATIONS- OP EXP BGA	-	(24,700)	(25,600)	(26,700)	(27,700)	(28,393)
1511-0231 PUMPING STATIONS- OP EXP BGN	-	(13,900)	(14,500)	(15,000)	(15,700)	(16,093)
1511-0232 PUMPING STATIONS OP EXP FIN	-	(10,830)	(11,300)	(11,800)	(12,200)	(12,505)
1511-0233 PUMPING STATIONS OP EXP TOC	-	(5,400)	(5,600)	(5,800)	(6,000)	(6,150)
1511-0270 RETIC & METERS- OP EXP- BGA	-	(23,700)	(24,600)	(25,600)	(26,600)	(27,265)



**BUDGET BY OUTCOME 2014-15 to 2017-18**

	AMOUNT CARRIED FWD FROM 2012/13	2013/14 REVISED BUDGET MARCH	2014/15 REVISED BUDGET FORECAST	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST
1511-0285 RETIC & METERS- OP EXP- BGN	-	(55,200)	(57,500)	(59,700)	(62,100)	(63,653)
1511-0300 RETIC & METERS- OP EXP- FIN	-	(70,300)	(73,100)	(76,000)	(79,100)	(81,078)
1511-0315 RETIC & METERS- OP EXP- TOC	-	(43,200)	(45,000)	(46,800)	(48,600)	(49,815)
1511-0316 RETIC & METERS- INSURANCE	-	(830)	(900)	(900)	(900)	(927)
1511-0320 CYBLES MAINTENANCE	-	(3,500)	(3,600)	(3,800)	(3,900)	(3,998)
1511-0330 WATER NEW CONNECTIONS(INC MET	-	(34,650)	(36,000)	(37,500)	(39,000)	(39,975)
1511-0340 WATER SAMPLING / MONITORING	-	(11,300)	(10,000)	(10,300)	(10,500)	(10,675)
1511-0355 WATER SUPPLY INTEREST ON LOANS	-	(28,107)	(20,432)	(12,280)	(3,485)	-
1511-0397 INSTALLATION OF RPZ	-	-	(21,500)	(22,400)	(23,250)	(23,831)
1512-0105 BANK & GOVT CHARGES	-	(7,500)	(7,725)	(7,880)	(7,300)	(7,519)
1512-0130 HOUSING TOC WATER BLDG MTCE	-	(1,000)	(2,500)	(2,500)	(2,500)	(2,563)
1512-0131 HOUSING TOC WATER INSURANCE	-	-	(610)	(622)	(580)	(597)
1512-0152 INSTALLATION OF RCD'S	-	(5,000)	(15,100)	(15,700)	(16,300)	(16,708)
1512-0153 INSPECT, ASSESS & INSTALL RPZ	-	-	-	-	-	-
1512-0154 REVIEW SERVICING PLAN W & S	-	(11,750)	-	-	-	-
1512-0155 SELLING COSTS- HIGH SEC WATER	-	-	-	-	-	-
1512-0201 WATER- STORM EMERGENCY	-	-	-	-	-	-
1710-0105 LIBRARY BLDG MTCE- BGA	-	(1,000)	(1,000)	(1,000)	(1,000)	(1,025)
1710-0120 LIBRARY BLDG MTCE- BGN	-	(1,500)	(1,000)	(1,000)	(1,000)	(1,025)
1710-0125 LIBRARY BLDG MTCE- FINLEY	-	(7,400)	(3,500)	(2,000)	(2,000)	(2,050)
1710-0130 FINLEY LIBRARY- TOY LIBRARY CABINETS	-	-	-	-	-	-
1710-0140 LIBRARY BLDG MTCE- TOC	(4,000)	(2,600)	(1,000)	(1,000)	(1,000)	(1,025)
1710-0141 TOCUMWAL LIBRARY STRUCTURAL REPAIRS	-	-	-	-	-	-
1710-0142 Repaint- Toc Library	-	(6,000)	-	-	-	-

**BUDGET BY OUTCOME 2014-15 to 2017-18**

	AMOUNT CARRIED FWD FROM 2012/13	2013/14 REVISED BUDGET MARCH	2014/15 REVISED BUDGET FORECAST	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST
1710-0145 LIBRARY OFFICE FURN/EQUIP MTCE	-	(6,811)	(9,400)	(10,000)	(10,000)	(10,250)
1710-0150 LIBRARY ADMIN CHARGES	-	(111,000)	(114,300)	(117,700)	(121,200)	(121,200)
1710-0165 LIBRARY PRINTING & STATIONERY	-	(800)	(800)	(800)	(800)	(818)
1710-0166 LIBRARY ADVERTISING	-	(400)	(500)	(500)	(500)	(515)
1710-0170 LIBRARY TELEPHONE & POSTAGE	-	(3,300)	(3,300)	(3,300)	(3,300)	(3,399)
1710-0175 LIBRARY SUNDRY EXPENSES	-	(6,900)	(2,000)	(2,000)	(2,000)	(2,050)
1710-0180 LIBRARY SALARIES & ALLOWANCES	-	(197,800)	(192,500)	(210,800)	(217,700)	(224,231)
1710-0190 LIBRARY TRAVEL & ALLOWANCES	-	(4,000)	(3,000)	(3,000)	(3,000)	(3,060)
1710-0192 LIBRARY STAFF TRAINING	-	(2,000)	(4,000)	(4,000)	(4,500)	(4,590)
1710-0194 LIBRARY CONFERENCES & SEMINARS	-	-	(1,000)	(1,000)	(1,000)	(1,020)
1710-0195 LIBRARY RATES	-	(8,000)	(8,800)	(9,100)	(9,400)	(9,635)
1710-0196 LIBRARY INSURANCE	-	(8,220)	(9,400)	(9,700)	(10,000)	(10,300)
1710-0197 LIBRARY SOFTWARE OP COSTS	-	(11,335)	(9,300)	(9,500)	(10,000)	(10,250)
1710-0200 LIBRARY BOOKS MTCE	-	(800)	(1,500)	(1,500)	(2,000)	(2,050)
1710-0210 LIBRARY ELECTRICITY	-	(16,900)	(18,600)	(20,500)	(21,500)	(22,253)
1710-0211 LIBRARY CONNECTIVITY	-	(13,290)	(5,600)	(5,800)	(6,000)	(6,150)
1710-0215 LIBRARY CLEANING	-	(11,660)	(10,500)	(11,000)	(11,500)	(11,788)
1710-0230 LIBRARY PURCHASE OF PERIODICAL	-	(1,900)	(2,500)	(2,500)	(2,500)	(2,575)
1710-0233 LIBRARY RADIO TOWERS MTCE	-	-	-	-	-	-
1710-0234 LIBRARY YOUTH ACTIVITES	-	-	(500)	(500)	(500)	(513)
1710-0235 LIBRARY SPEC. PROJ. OPERATING	-	(7,800)	(8,000)	(8,200)	(8,300)	(8,508)
1710-0236 INTER LIBRARY LOAN FEES	-	(200)	(200)	(200)	(200)	(205)
1710-0239 LIBRARY BOOKS CLUBS	-	-	(1,000)	(1,000)	(1,000)	(1,025)
1710-0242 SENIORS WEEK EXPENSES	-	(600)	(600)	(600)	(600)	(615)

**BUDGET BY OUTCOME 2014-15 to 2017-18**

	AMOUNT CARRIED FWD FROM 2012/13	2013/14 REVISED BUDGET MARCH	2014/15 REVISED BUDGET FORECAST	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST
1710-0243 ONLINE DATABASE SUBSCRIPTIONS	-	(9,000)	(11,500)	(12,000)	(12,500)	(12,813)
1710-0244 LITERARY LUNCH/WRITING FESTIVAL	-	(1,500)	(1,000)	(1,000)	(1,000)	(1,025)
1710-0245 TECH SAVY SENIORS GRANT EXP	-	(11,830)	-	-	-	-
1710-0500 BERRIGAN LIBRARY CAR PARK UPGRADE	-	-	-	-	-	-
1710-0525 LIBRARY PURCHASE OF BOOKS	-	(33,695)	(30,000)	(30,000)	(30,000)	(30,300)
1710-0530 LIBRARY OTHER ASSETS	-	(500)	(4,400)	(4,400)	(4,000)	(4,040)
1710-0532 LIBRARY AUDIO VISUAL / CDS	-	(1,500)	(10,650)	(10,650)	(8,000)	(8,080)
1710-0535 LIBRARY PURCHASE OF E-BOOKS	-	-	(3,110)	(3,110)	(3,110)	(3,141)
1710-0550 NEW TOY LIBRARY STORAGE SHED	-	-	-	-	-	-
1714-0105 BERRIGAN HALL BLDG MTCE	-	(2,000)	(2,000)	(2,000)	(2,000)	(2,050)
1714-0106 BERRIGAN HALL RISK MGT	-	(500)	-	-	-	-
1714-0111 BERRIGAN HALL- INSURANCE	-	(7,780)	(8,000)	(8,100)	(8,200)	(8,446)
1714-0112 BERRIGAN HALL GRANT	-	(6,860)	(6,860)	(6,860)	(6,860)	(7,066)
1714-0115 BGN MEMORIAL HALL- UPGRADE TOILETS	-	-	-	-	-	-
1714-0119 FIN- Band Hall Asbestos Demo	-	(11,200)	-	-	-	-
1714-0120 FINLEY SCHOOL OF ARTS- INTERIOR PAINTING	-	(300)	-	-	-	-
1714-0121 FIN-Memorial Hall Flooring	-	-	-	-	-	-
1714-0122 FINLEY MEMORIAL HALL BLDG MTCE	-	(2,100)	(2,100)	(2,100)	(2,100)	(2,153)
1714-0123 FIN MEMORIAL HALL- INSURANCE	-	(11,575)	(11,800)	(11,900)	(12,000)	(12,360)
1714-0124 FIN MEMORIAL HALL- GRANT	-	(6,860)	(6,860)	(6,860)	(6,860)	(7,066)
1714-0125 TOCUMWAL HALL BLDG MTCE	-	(2,100)	(2,100)	(2,100)	(2,100)	(2,153)
1714-0126 TOCUMWAL HALL- RENOVATIONS	-	(1,580)	-	-	-	-
1714-0130 TOCUMWAL HALL- INSURANCE	-	(6,150)	(7,600)	(7,700)	(7,800)	(8,034)
1714-0142 TOCUMWAL HALL GRANT	-	(3,280)	(3,280)	(3,280)	(3,280)	(3,378)

**BUDGET BY OUTCOME 2014-15 to 2017-18**

	AMOUNT CARRIED FWD FROM 2012/13	2013/14 REVISED BUDGET MARCH	2014/15 REVISED BUDGET FORECAST	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST
1714-0145 RETREAT HALL BLDG MTCE	-	(1,000)	(1,000)	(1,000)	(1,000)	(1,063)
1714-0150 RETREAT HALL- INSURANCE	-	(1,325)	(1,400)	(1,450)	(1,500)	(1,545)
1714-0166 BGN-CWA Kitchen Upgrade	-	(5,611)	-	-	-	-
1714-0167 BGN CWA HALL BLDG MTCE	-	(4,000)	(1,000)	(1,000)	(1,000)	(1,025)
1714-0168 BGN CWA HALL- INSURANCE	-	(830)	(1,050)	(1,071)	(990)	(1,020)
1715-0110 KIDSFEST EXPENSES	-	(1,700)	(2,000)	(2,000)	(2,000)	(2,060)
1715-0111 AGEING STRATEGY	(23,480)	(33,480)	-	-	-	-
1715-0112 TOCUMWAL MURAL NATURE WALK GRANT	-	-	-	-	-	-
1715-0113 MENS HEALTH WEEK	-	(1,000)	(1,000)	(1,000)	(1,000)	(1,030)
1715-0114 COMMUNITY TRANSPORT GRANT	-	-	-	-	-	-
1715-0115 SOUTH WEST ARTS INC.	-	(7,123)	(7,300)	(7,500)	(7,700)	(7,931)
1715-0117 TARGETED CULTURAL ACTIVITIES	-	-	(1,000)	(1,000)	(1,000)	(1,075)
1715-0119 INTERNATIONAL WOMENS DAY	-	(2,500)	(2,500)	(2,500)	(2,500)	(2,575)
1715-0120 MUSEUMS & GALLERIES REVIEW NSW	-	(1,000)	(1,000)	-	-	-
1715-0128 HERITAGE OFFICER EXPENSES- CONSULTANCY FEES	(3,700)	(3,700)	-	-	-	-
1715-0129 HERITAGE OFFICER- LOCAL HERITAGE INCENTIVE FUND	-	(10,000)	(10,000)	(10,000)	(10,000)	(10,300)
1715-0130 TOCUMWAL RAILWAY STATION LEASE	-	(290)	(250)	(200)	(200)	(205)
1715-0135 TOCUMWAL RAILWAY BLDG MTCE	-	(1,000)	(1,000)	(1,000)	(1,000)	(1,025)
1715-0137 TOC RAILWAY STATION INSURANCE	-	(605)	(775)	-	-	-
1715-0138 FINLEY RAILWAY BLDG MTCE	-	(1,000)	(1,000)	(1,000)	(1,000)	(1,025)
1715-0139 LOG CABIN STORAGE SHED	-	-	-	-	-	-
1715-0140 COMMUNITY AMENITIES ADMIN CHAR	-	(90,100)	(92,800)	(95,600)	(98,500)	(98,500)
1716-0105 SWIMMING POOL GRANTS- BGN	-	(29,400)	(40,400)	(40,400)	(40,400)	(40,400)
1716-0107 SWIMMING POOL GRANTS- FIN	-	(33,600)	(35,600)	(35,600)	(35,600)	(35,600)

**BUDGET BY OUTCOME 2014-15 to 2017-18**

	AMOUNT CARRIED FWD FROM 2012/13	2013/14 REVISED BUDGET MARCH	2014/15 REVISED BUDGET FORECAST	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST
1716-0109 SWIMMING POOL GRANTS- TOC	-	(29,400)	(31,400)	(31,400)	(31,400)	(31,400)
1716-0114 BERRIGAN POOL LIFEGUARDS PAYS	-	(20,940)	(21,569)	(22,320)	(23,050)	(23,742)
1716-0115 BER SWIMMING POOL OPERATE EXP.	-	(25,000)	(25,000)	(25,000)	(26,000)	(26,650)
1716-0116 BER SWIMMING POOL INSURANCE	-	(1,010)	(1,080)	(1,120)	(1,160)	(1,195)
1716-0117 FIN SWIMMING POOL OPERATE EXP.	-	(25,000)	(25,000)	(25,000)	(26,000)	(26,650)
1716-0118 FINLEY POOL LIFEGUARDS PAYS	-	(27,920)	(28,762)	(29,770)	(30,740)	(31,662)
1716-0119 TOC SWIMMING POOL OPERATE EXP.	-	(16,000)	(16,000)	(16,000)	(17,000)	(17,425)
1716-0120 FIN SWIMMING POOL INSURANCE	-	(775)	(830)	(860)	(890)	(917)
1716-0121 TOCUMWAL POOL LIFEGUARDS PAYS	-	(20,940)	(21,569)	(22,320)	(23,050)	(23,742)
1716-0122 POOL LIFEGUARD UNIFORMS/ROSTER	-	(3,000)	(3,000)	(3,000)	(3,500)	(3,605)
1716-0123 TOC POOL INSURANCE	-	(430)	(450)	(470)	(490)	(505)
1716-0135 SWIMMING POOL BLDG MTCE- BGN	-	(5,000)	(5,000)	(5,000)	(5,000)	(5,125)
1716-0137 SWIMMING POOL BLDG MTCE- FINL	-	(5,000)	(5,000)	(5,000)	(5,000)	(5,125)
1716-0139 SWIMMING POOL BLDG MTCE- TOCU	-	(5,000)	(5,000)	(5,000)	(5,000)	(5,125)
1716-0150 SWIMMING POOLS- RISK M'MENT	-	(200)	-	-	-	-
1716-0155 POOL WATER TREATMENT EXPENSES	-	(32,000)	(33,100)	(34,300)	(35,500)	(36,386)
1716-0156 SUPERVISOR SALARY	-	(17,000)	(17,220)	(18,200)	(18,800)	(19,364)
1716-0505 SWIMMING POOL CAPITAL- BERRIG	-	(25,000)	-	-	-	-
1716-0510 SWIMMING POOL CAPITAL- FINLEY	(5,000)	(10,000)	-	-	-	-
1716-0515 SWIMMING POOL CAPITAL- TOCUMWAL	(20,000)	(40,000)	-	-	-	-
1717-0110 BAROOGA SPORTS COMP- INSURANCE	-	(6,580)	(8,500)	(8,600)	(8,700)	(8,961)
1717-0112 BAROOGA SPORTS COMP GRANT	-	(11,390)	(11,390)	(11,390)	(11,390)	(11,732)
1717-0113 RECREATION FACILITIES DONATION	-	(6,300)	-	(6,750)	(7,000)	(7,210)
1717-0120 BAROOGA SPORTS COMP BLDG MTCE	-	(4,200)	(5,000)	(5,000)	(5,000)	(5,105)

**BUDGET BY OUTCOME 2014-15 to 2017-18**

	AMOUNT CARRIED FWD FROM 2012/13	2013/14 REVISED BUDGET MARCH	2014/15 REVISED BUDGET FORECAST	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST
1717-0121 BGA SPORTS COMP RISK M'MENT	-	(9,200)	-	-	-	-
1717-0130 BERRIGAN SPORTS COMP INSURANCE	-	(7,485)	(7,600)	(7,700)	(7,800)	(8,034)
1717-0132 BERRIGAN SPORTS COMP GRANT	-	(10,540)	(10,540)	(10,540)	(10,540)	(10,856)
1717-0140 BERRIGAN SPORTS COMP BLDG MTCE	-	(2,100)	(2,100)	(2,100)	(2,100)	(2,153)
1717-0141 BGN SPORTS COMP RISK M'MENT	-	(1,100)	-	-	-	-
1717-0150 FINLEY REC RESERVE- INSURANCE	-	(5,045)	(7,000)	(7,100)	(7,200)	(7,416)
1717-0152 FINLEY REC RESERVE GRANT	-	(11,220)	(11,220)	(11,220)	(11,220)	(11,557)
1717-0155 FIN REC RES PLAYGROUND MTCE	-	(600)	(620)	(640)	(660)	(677)
1717-0160 FINLEY REC RESERVE BLDG MTCE	-	-	(2,500)	(2,500)	(2,500)	(2,588)
1717-0161 FIN REC RESERVE RISK M'MENT	-	-	-	-	-	-
1717-0170 FINLEY SHOW GROUND- INSURANCE	-	(8,360)	(8,500)	(8,600)	(8,700)	(8,961)
1717-0172 FINLEY SHOW GROUND GRANT	-	(11,485)	(11,485)	(11,485)	(11,485)	(11,830)
1717-0180 FINLEY SHOW GROUNDS BLDG MTCE	-	(1,000)	(2,500)	(2,500)	(2,500)	(2,630)
1717-0181 FINLEY SHOW GROUND RISK M'MENT	-	-	-	-	-	-
1717-0191 TOC REC RESERVE- INSURANCE	-	(3,600)	(3,700)	(3,800)	(3,900)	(4,017)
1717-0192 TOC REC RESERVE GRANT	-	(11,140)	(11,140)	(11,140)	(11,140)	(11,474)
1717-0194 TOC REC RES PLAYGROUND MTCE	-	(600)	(620)	(640)	(660)	(677)
1717-0200 TOC REC RESERVE BLDG MTCE	-	(2,000)	(2,000)	(2,000)	(2,000)	(2,050)
1717-0201 TOC REC RESERVE RISK M'MENT	-	-	-	-	-	-
1717-0202 TOC REC RESERVE- DRAINAGE WORKS	-	-	-	-	-	-
1717-0205 BGA REC RES KITCHEN- GRANT	-	-	-	-	-	-
1717-0211 BGA REC RES CONTRIBUTION	-	(140,080)	-	-	-	-
1717-0212 BGA REC RES CAPITAL WORKS	-	(135,020)	-	-	-	-
1717-0213 BAROOGA NETBALL COURTS	-	(100,000)	-	-	-	-

**BUDGET BY OUTCOME 2014-15 to 2017-18**

	AMOUNT CARRIED FWD FROM 2012/13	2013/14 REVISED BUDGET MARCH	2014/15 REVISED BUDGET FORECAST	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST
1717-0214 BGA REC RES CONTRIBUTION TO POWER SUPPLY	-	-	-	-	-	-
1717-0220 FINLEY REC RESERVE UPGRADES	-	(20,000)	-	-	-	-
1717-0221 FINLEY REC RESERVE CONSTRUCTIO	-	(1,564,660)	-	-	-	-
1717-0222 RECREATION RESERVES- SOLAR PANELS	(30,910)	(30,910)	-	-	-	-
1717-0224 BGA-REC RES Addition to Toilet	-	(15,000)	-	-	-	-
1717-0500 FINLEY REC RESERVE- NEW BUILDING	(1,584,660)	-	-	-	-	-
1717-0501 BAROOGA REC RESERVE- NEW BUILDING	(161,100)	-	-	-	-	-
1717-0502 BAROOGA REC RESERVE- RENOVATION OF EXISTING	(180,000)	-	-	-	-	-
1718-0000 PARKS & GARDENS MAINTENANCE	-	(269,100)	(278,500)	(288,300)	(298,400)	(305,860)
1718-0101 PARKS- STORM EMERGENCY	-	(1,000)	-	-	-	-
1718-0116 MINOR PARKS GARDEN ELECTRICITY	-	(12,300)	(12,750)	(13,200)	(13,700)	(14,180)
1718-0117 MINOR PARK & GARDENS INSURANCE	-	(275)	(320)	(330)	(340)	(350)
1718-0185 ALEXANDER GARDEN COMPETITION	-	(600)	(600)	(600)	(600)	(612)
1718-0187 ASSET MANAGEMENT- TREES	-	-	-	-	-	-
1718-0201 ROTARY PARK PLAYGROUND	-	(10,000)	-	-	-	-
1718-0205 BERRIGAN APEX PARK- RLCIP	-	-	-	-	-	-
1718-0207 TOCUMWAL BOAT RAMP IMPROVEMENTS	-	(10,000)	-	-	-	-
1718-0208 KELLY STREET RESERVE- CMA GRANT EXPENDITURE	-	-	-	-	-	-
1718-0212 FORESHORE RESTORATION WORKS	-	-	-	-	-	-
1718-0213 FLAG POLES TOWN ENTRIES	-	-	-	-	-	-
1719-0584 BEAUTIFICATION OF DEAN ST ROUNDABOUT	(99,900)	(109,900)	-	-	-	-
2120-1500 RURAL FIRE SERVICE- SUNDRY INCOME	-	-	-	-	-	-
2120-1702 INCOME- SALE OF OLD RFS TRUCKS	-	-	-	-	-	-
2120-1704 INCOME- RFS REIMBURSEMENT	-	-	-	-	-	-

**BUDGET BY OUTCOME 2014-15 to 2017-18**

	AMOUNT CARRIED FWD FROM 2012/13	2013/14 REVISED BUDGET MARCH	2014/15 REVISED BUDGET FORECAST	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST
2120-1950 RFS OPERATIONAL GRANT(B&C)	-	48,100	40,700	67,000	41,500	42,538
2120-1951 RFS EQUIPMENT GRANT	-	-	-	-	-	-
2120-1952 RFS EQUIPMENT(IN-KIND) GRANT	-	-	-	-	-	-
2120-1953 RURAL FIRE TRUCKS(IN-KIND) GRANT	-	-	-	-	-	-
2120-2500 FIRE PROTECTION PLANT DEPCN	-	(30,500)	(31,400)	(32,300)	(33,300)	(34,299)
2120-2504 RURAL FIRE BRIGADE BLDG DEPCN	-	(3,200)	(3,300)	(3,400)	(3,500)	(3,605)
2120-4010-0000 FIRE PROTECTION DEPCN CONTRA	-	41,200	42,400	43,700	45,000	46,350
2200-1500 COMP ANIMALS MICROCHIP FEES INCL GST	-	400	400	400	400	412
2200-1810 COMPANION ANIMAL REGISTRATION FEES	-	5,200	5,200	5,200	5,200	5,330
2200-1811 COMPANION ANIMAL DLG REIMBURSEMENTS	-	5,100	4,000	4,000	4,000	4,078
2200-1815 IMPOUNDING DOG FEES & FINES GST FREE	-	7,630	5,000	5,000	5,000	5,081
2200-1829 IMPOUNDING FINES & COSTS	-	1,100	1,100	1,100	1,100	1,133
2200-1896 SALES OF ANIMALS	-	-	-	-	-	-
2200-2502-0000 ANIMAL CONTROL EQUIPMENT DEPCN	-	(500)	(500)	(500)	(500)	(515)
2200-2504-0000 ANIMAL CONTROL BLDG DEPCN	-	(1,100)	(1,100)	(1,100)	(1,100)	(1,133)
2400-2504 SES DEPCN	-	(7,600)	(7,800)	(8,000)	(8,200)	(8,446)
2700-1812 FOOD CONTROL FEES	-	2,800	5,200	5,200	5,200	5,506
2850-2504 CHILD HEALTH CTR BUILD DEPCN	-	(5,700)	(5,900)	(6,100)	(6,300)	(6,489)
3100-1840 PORTSEA CAMP DEPOSITS	-	4,059	2,000	2,000	2,000	2,050
3100-1855 YOUTH SERVICES DONATIONS- GST FREE	-	-	-	-	-	-
3100-1950 YOUTH WEEK GRANT REVENUE	-	1,200	1,200	1,200	1,200	1,230
3200-1854 EARLY INT- CONTRIBUTION	-	-	-	-	-	-
3200-1855 EARLY INT- DONATIONS GST FREE	-	-	-	-	-	-
3200-1926 EARLY INT TRANSFER FROM RESERVE	-	-	-	-	-	-



**BUDGET BY OUTCOME 2014-15 to 2017-18**

	AMOUNT CARRIED FWD FROM 2012/13	2013/14 REVISED BUDGET MARCH	2014/15 REVISED BUDGET FORECAST	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST
3200-1950 DADHC GRANT(INC GST)	-	74,576	74,576	74,576	74,576	76,440
3200-1951 EARLY INTERVENTION AUST GRANT	-	-	-	-	-	-
3200-1952 KURRAJONG GRANT	-	-	-	-	-	-
3200-1956 BURNSIDE GRANT	-	-	-	-	-	-
3200-1957 FNSW GRANT- BJC NETWORK	(1,090)	(1,090)	-	-	-	-
3200-2026 EARLY INTERVENTION TRANSFER TO RESERVE	-	-	-	-	-	-
3200-2502 EARLY INTERVENTION DEPRECIATION EXPE	-	-	-	-	-	-
3305-1839 SOCIAL SUPPORT- EXTERNAL INCOME	-	-	-	-	-	-
3305-1840 SOCIAL SUPPORT- CLIENT CONTRIBUTION	-	-	-	-	-	-
3305-1950 SOCIAL SUPPORT- DADHC OP GRANT	-	18,570	18,570	18,570	18,570	19,034
3305-1951 SOCIAL SUPPORT- DADHC CAPITAL GRANT	-	-	-	-	-	-
3305-1952 SOCIAL SUPPORT- DOHA OP GRANT	-	-	-	-	-	-
3310-1839 MEALS- EXTERNAL INCOME	-	-	-	-	-	-
3310-1840 MEALS- CLIENT CONTRIBUTION	-	-	-	-	-	-
3310-1926 HACC TRANSFER FROM RESERVE	-	-	-	-	-	-
3310-1950 MEALS- DADHC OPERATING GRANT	-	37,150	37,150	37,150	37,150	38,079
3310-1951 MEALS- DADHC CAPTIAL GRANT	-	-	-	-	-	-
3310-1952 MEALS- DOHA OPERATING GRANT	-	-	-	-	-	-
3310-2026 HACC TRANSFER TO RESERVE	-	(36,364)	-	-	-	-
3315-1839 HOME MODS- EXTERNAL INCOME	-	-	-	-	-	-
3315-1840 HOME MODS- CLIENT CONTRIBUTION	-	-	-	-	-	-
3315-1950 HOME MODS- DADHC OPERATIING GRANT	-	37,150	37,150	37,150	37,150	38,079
3315-1951 HOME MODS- DADHC CAPITAL GRANT	-	-	-	-	-	-
3315-1952 HOME MODS- DOHA OPERATIING GRANT	-	-	-	-	-	-

**BUDGET BY OUTCOME 2014-15 to 2017-18**

	AMOUNT CARRIED FWD FROM 2012/13	2013/14 REVISED BUDGET MARCH	2014/15 REVISED BUDGET FORECAST	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST
3315-2502 DEPRECIATION OF PLANT & EQUIPMENT	-	(400)	(400)	(400)	(400)	(412)
3320-1839 HOME MTCE- EXTERNAL INCOME	-	-	-	-	-	-
3320-1840 HOME MTCE- CLIENT CONTRIBUTION	-	-	-	-	-	-
3320-1950 HOME MTCE- DADHC OPERATING GRANT	-	18,570	18,570	18,570	18,570	19,034
3320-1951 HOME MTCE- DADHC CAPITAL GRANT	-	-	-	-	-	-
3320-1952 HOME MTCE- DOHA OPERATING GRANT	-	-	-	-	-	-
3320-2504 SENIOR CITIZENS CTR DEPCN	-	(5,200)	(5,400)	(5,600)	(5,800)	(5,974)
3325-1839 TRANSPORT- EXTERNAL INCOME	-	10,000	10,000	10,000	10,000	10,250
3325-1840 TRANSPORT- CLIENT CONTRIBUTION	-	10,000	10,000	10,000	10,000	10,300
3325-1950 TRANSPORT- DADHC OP GRANT	-	102,400	102,400	102,400	102,400	104,960
3325-1951 TRANSPORT- DADHC CAPITAL GRANT	-	-	-	-	-	-
3325-1952 TRANSPORT- DOHA OP GRANT	-	-	-	-	-	-
3330-1500 NON EMERGENCY HEALTH TRANS. USER FEE	-	-	-	-	-	-
3330-1950 NON EMERGENCY HEALTH TRANS. FUNDING	-	-	-	-	-	-
3335-1828 SENIOR CITIZENS HALL	-	-	-	-	-	-
3335-1950 OTHER GRANTS	-	-	-	-	-	-
3340-1950 HACC- DOHA TRANSITION FUNDING	-	36,364	-	-	-	-
3600-1200 ENVIRONMENTAL SERVICES FINES INCOME	-	-	-	-	-	-
3850-1812 CEMETERY CHARGES- SHIRE INCLUDING G	-	99,000	99,000	102,000	105,000	107,625
3850-1813 CEMETERY CHARGES- SHIRE GST FREE	-	-	-	-	-	-
3850-1815 CEMETERY CHARGES- PLAQUES	-	8,000	8,000	8,000	8,000	8,200
3850-1816 CEMETERY CHARGES- MONUMENTS	-	65	-	-	-	-
3850-1926 CEMETERY TRANSFER FROM RESERVE	-	-	-	-	-	-
3850-2026 CEMETERY TRANSFER TO RESERVE	-	-	-	-	-	-

**BUDGET BY OUTCOME 2014-15 to 2017-18**

	AMOUNT CARRIED FWD FROM 2012/13	2013/14 REVISED BUDGET MARCH	2014/15 REVISED BUDGET FORECAST	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST
3850-2500 CEMETERY LAND IMPROVEMENTS DEPCN	-	(600)	(600)	(600)	(600)	(618)
3850-2518 CEMETERY DEPCN	-	(200)	(200)	(200)	(200)	(206)
3900-2504 PUBLIC CONVENIENCES DEPCN	-	(4,500)	(4,600)	(4,700)	(4,800)	(4,944)
4110-1000-0001 WATER CHARGES- BGA	-	377,500	390,000	400,000	410,000	420,000
4110-1000-0002 WATER CHARGES- BGN	-	257,500	266,000	272,000	278,000	284,000
4110-1000-0003 WATER CHARGES- FIN	-	500,500	515,000	527,000	540,000	553,500
4110-1000-0004 WATER CHARGES- TOC	-	548,500	571,500	585,000	600,000	615,000
4110-1000-0005 WATER CHARGES- NON RATEABLE	-	44,000	45,000	46,000	47,000	48,000
4110-1080 LESS WATER CHARGES WRITTEN OFF	-	(2,000)	(3,000)	(3,000)	(3,500)	(3,588)
4110-1082 LESS WATER CHARGES D/DEBT EXPENSE	-	(5,000)	(5,000)	(5,000)	(5,000)	(5,125)
4110-1095 LESS WATER PENSION REBATE- BGN	-	(83,500)	(85,000)	(87,500)	(90,000)	(92,250)
4110-1500 WATER CONSUMPTION- BGN SHIRE	-	650,000	650,000	650,000	650,000	666,250
4110-1501 WATER- STANDPIPE SALES	-	3,000	3,150	3,300	3,400	3,485
4110-1502 WATER CONNECTION FEES- GST FREE	-	20,000	20,000	20,900	21,900	22,520
4110-1503 WATER DELIVERIES INCOME	-	15,000	15,700	16,400	17,200	17,700
4110-1504 SALE OF HIGH SECURITY WATER	-	145,000	50,000	50,000	50,000	51,250
4110-1506 WATER- RENT ON COUNCIL HOUSES	-	3,380	3,380	3,448	3,380	3,465
4110-1507 WATER- DISCONNECTION FEE	-	500	500	500	500	513
4110-1509 WATER SUNDRY INCOME- INC GST	-	1,000	2,000	2,000	2,000	2,050
4110-1511 LEGAL COST RECOVERY	-	(2,000)	(2,000)	(2,000)	(2,000)	(2,050)
4110-1512 PRIVATE WORKS INCOME- WATER	-	1,000	500	500	500	513
4110-1601 SECT. 64 CONT. WATER- BGA	-	-	-	-	-	-
4110-1602 SECT. 64 CONT. WATER- BER	-	-	-	-	-	-
4110-1603 SECT. 64 CONT. WATER- FIN	-	-	-	-	-	-

**BUDGET BY OUTCOME 2014-15 to 2017-18**

	AMOUNT CARRIED FWD FROM 2012/13	2013/14 REVISED BUDGET MARCH	2014/15 REVISED BUDGET FORECAST	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST
4110-1604 SECT. 64 CONT. WATER- TOC	-	-	-	-	-	-
4110-1611 SECT. 64 CONT. WATER PURCHASE- BGA	-	-	-	-	-	-
4110-1612 SECT. 64 CONT. WATER PURCHASE- BER	-	-	-	-	-	-
4110-1613 SECT. 64 CONT. WATER PURCHASE- FIN	-	-	-	-	-	-
4110-1614 SECT. 64 CONT. WATER PURCHASE- TOC	-	-	-	-	-	-
4110-1840 INTEREST ON INVESTMENTS	-	50,000	50,000	50,000	50,000	51,500
4110-1926 WATER TRANSFER FROM RESERVE	-	383,627	-	-	-	-
4110-1927 SECT 64 CONT.- TRANSFER TO RESERVE	-	-	-	-	-	-
4110-1951 WATER CHARGES PENSION SUBSIDY	-	46,000	46,750	48,000	49,500	50,738
4110-1954 GRANT- DROUGHT WORKS	-	-	-	-	-	-
4110-2026 WATER SUPPLIES TRANSFER TO RESERVE	-	-	(76,048)	(25,873)	(35,162)	(147,265)
4210-2545 WATER MAINS RETIC & METERS- DEPCN	-	(238,600)	(245,800)	(253,200)	(260,800)	(268,624)
4240-2545 WATER TREATMENT WORKS- DEPCN	-	(279,100)	(287,500)	(296,100)	(305,000)	(314,150)
4240-4710 WATER DEPCN CONTRA	-	520,400	536,100	552,200	568,800	585,864
4250-2504 WATER HOUSING TOC- DEPCN	-	(2,700)	(2,800)	(2,900)	(3,000)	(3,090)
6100-1501 LIBRARY SUNDRY INCOME INCL GST	-	1,800	2,500	2,500	2,500	2,563
6100-1502 FRIENDS OF THE LIBRARY	-	-	500	500	500	512
6100-1503 LIBRARY ROOM HIRE CHARGES	-	400	300	300	300	309
6100-1820 LIBRARY FEES INCLUDING GST	-	2,750	2,500	2,500	3,000	3,090
6100-1821 LIBRARY FINES GST FREE	-	600	800	800	1,000	1,030
6100-1822 INTER LIBRARY LOAN FEES	-	200	200	200	200	206
6100-1823 BERRIGAN SHIRE BOOK CLUBS	-	2,000	1,000	1,000	1,000	1,025
6100-1827 SALE OF DENISON STREET BUILDING	66,000	74,000	-	-	-	-
6100-1950 LIBRARY SERVICE GRANTS	-	30,423	32,000	32,000	32,000	32,000

**BUDGET BY OUTCOME 2014-15 to 2017-18**

	AMOUNT CARRIED FWD FROM 2012/13	2013/14 REVISED BUDGET MARCH	2014/15 REVISED BUDGET FORECAST	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST
6100-1951 LIBRARY LOCAL SPECIAL PROJECTS GRANT	-	7,518	8,000	8,200	8,300	8,508
6100-1952 E-BOOKS GRANT**	-	-	-	-	-	-
6100-1953 LITERARY LUNCH/WRITING FESTIVAL GRANT	-	-	-	-	-	-
6100-1954 LIBRARY TRAINEESHIP WAGE SUBSIDY	-	-	-	-	-	-
6100-1955 SENIORS WEEK GRANT PROGRAM	-	550	-	-	-	-
6100-1956 Revitalising Regional Libraries Gran	-	-	-	-	-	-
6100-1957 RLCIP GRANT	-	-	-	-	-	-
6100-1958 LIBRARY DEVELOPMENT GRANT	-	-	-	-	-	-
6100-1959 NSW CHILDRENS WEEK COUNCIL GRANT	-	455	-	-	-	-
6100-1960 TECH SAVY SENIORS PROGRAM	(8,730)	8,730	-	-	-	-
6100-1961 BROADBAND FOR SENIORS	-	2,000	-	-	-	-
6100-2502 LIBRARY EQUIPMENT DEPCN	-	(11,500)	(11,800)	(12,200)	(12,600)	(12,978)
6100-2504 LIBRARY BLDG DEPCN	-	(46,200)	(47,600)	(49,000)	(50,500)	(52,015)
6100-2518 LIBRARY BOOKS DEPCN	-	(86,500)	(89,100)	(91,800)	(94,600)	(97,438)
6200-1600 BGN MEMORIAL HALL CONTRIBUTION TO UPGRADE	-	-	-	-	-	-
6200-1951 Lalaly Hall Volunteer Grant	-	4,600	-	-	-	-
6200-1952 RETREAT HALL VOLUNTEER GRANT	-	-	-	-	-	-
6200-2504 PUBLIC HALLS DEPRECIATION	-	(158,100)	(162,800)	(167,700)	(172,700)	(177,881)
6320-1500 HERITAGE FUND REVENUE	-	3,000	3,000	3,000	3,000	3,000
6320-1950 HERITAGE ADVISORY SERVICE GRANT	-	-	-	-	-	-
6320-1951 LOCAL HERITAGE FUND GRANT	-	5,000	5,000	5,000	5,000	5,125
6330-1500 CULTURAL ACTIVITIES INCOME	-	-	-	-	-	-
6330-1600 INTERNATIONAL WOMENS DAY INCOME	-	2,600	500	500	500	513
6330-1951 INTERNATIONAL WOMENS DAY GRANT	-	-	-	-	-	-

**BUDGET BY OUTCOME 2014-15 to 2017-18**

	AMOUNT CARRIED FWD FROM 2012/13	2013/14 REVISED BUDGET MARCH	2014/15 REVISED BUDGET FORECAST	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST
6330-1953 TOCUMWAL MURAL NATURE WALK GRANT	-	-	-	-	-	-
6330-1954 LOG CABIN STORAGE SHED GRANT	-	-	-	-	-	-
6330-1955 AGE-FRIENDLY COMMUNITY GRANT	-	-	-	-	-	-
6330-1956 TOCUMWAL MURAL WALK	-	-	-	-	-	-
6400-1828 USER CHARGES- SWIMMING POOLS	-	66,000	66,000	66,000	69,000	70,725
6400-1829 RECOVERIES FOR LIFEGUARDS	-	69,800	72,070	74,410	76,840	79,146
6400-1950 SWIMMING POOL GRANT RLCIP Rd 3	-	-	-	-	-	-
6400-2500 SWIMMING POOL OTHER STRUCTURES DEPCN	-	(19,200)	(19,800)	(20,400)	(21,000)	(21,630)
6400-2504 SWIMMING POOL BUILDINGS DEPCN	-	(11,200)	(11,500)	(11,800)	(12,200)	(12,566)
6500-1315 TOCUMWAL FOOTBALL NETBALL CLUB LEASE	-	-	500	500	500	513
6500-1500 RECREATION RESERVE- SUNDRY REVENUE	-	-	-	-	-	-
6500-1949 BGA REC RESERVE PROJECT CONTRIBUTION	-	60,000	-	-	-	-
6500-1950 RECREATION RESERVE GRANTS	-	-	-	-	-	-
6500-1956 TOC REC RESERVE DRAINAGE-COMMITTEE CONTRIBUTION	-	-	-	-	-	-
6500-1958 FINLEY RECREATION RESERVE PROJECT GRANT	500,000	500,000	-	-	-	-
6500-1959 FINLEY RECREATION RESERVE PROJECT CONTRIBUTIONS	280,000	403,000	-	-	-	-
6500-1960 BGA REC RES PROJECT CONTRIB	-	60,000	-	-	-	-
6500-1961 BGA REC RES PROJECT IN-KIND	-	194,000	-	-	-	-
6500-2500 RECREATION RESERVES PLANT & EQUIPMENT DEPCN	-	(3,700)	(3,800)	(3,900)	(4,000)	(4,120)
6500-2502 RECREATION RESERVES OTHER STRUCTURES DEPCN	-	(8,900)	(9,200)	(9,500)	(9,800)	(10,094)
6500-2518 RECREATION RESERVES BUILDINGS DEPCN	-	(224,500)	(231,200)	(238,100)	(245,200)	(252,556)
6600-1501 SECT.94 PUBLIC OPEN SPACE BAROOGA	-	290	-	-	-	-
6600-1502 SECT.94 PUBLIC OPEN SPACE BERRIGAN	-	-	-	-	-	-
6600-1503 SECT.94 PUBLIC OPEN SPACE FINLEY	-	-	-	-	-	-

**BUDGET BY OUTCOME 2014-15 to 2017-18**

	AMOUNT CARRIED FWD FROM 2012/13	2013/14 REVISED BUDGET MARCH	2014/15 REVISED BUDGET FORECAST	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST
6600-1504 SECT.94 PUBLIC OPEN SPACE TOCUMWAL	-	-	-	-	-	-
6600-1505 SECT 94 PUBLIC OPEN SPACE RES TRN	-	290	-	-	-	-
6600-1821 USER CHARGES- TOC FORESHORE RES	-	200	-	-	-	-
6600-1923 FINLEY RECREATION RESERVE PROJECT IN KIND	123,000	-	-	-	-	-
6600-1925 BAROOGA RECREATION RESERVE PROJECT IN KIND	-	-	-	-	-	-
6600-1956 NSW MARITIME GRANT- TOCUMWAL BOAT RAMP	126,906	136,056	-	-	-	-
6600-1958 MURRAY CMA GRANT- KELLY ST RESERVE	-	-	-	-	-	-
6600-1959 NSW MARITIME GRANT- TOCUMWAL FORESHORE RESTORATION	17,438	-	-	-	-	-
6600-1960 FORESHORE COMMITTEE- TOCUMWAL FORESHORE RESTORATION	17,438	-	-	-	-	-
6600-1961 BAROOGA RECREATION RESERVE PROJECT CONTRIBUTIONS	260,000	-	-	-	-	-
6600-2500 PARKS & GARDENS DEPCN	-	(37,600)	(38,700)	(39,900)	(41,100)	(42,333)
6600-2518 PARKS & GARDENS DEPCN	-	(2,800)	(2,900)	(3,000)	(3,100)	(3,193)
CEMETERYCAPEX CEMETERY CAPITAL EXPENDITURE	-	-	(20,000)	(5,000)	(5,000)	(5,000)
COMMAMENCAPEX COMMUNITY AMENITIES CAPITAL EXPENDITURE	-	-	(14,000)	-	-	-
COMMAMENCAPINC COMMUNITY AMENITIES CAPITAL INCOME	-	-	-	-	-	-
EMERGCAPEXP EMERGENCY SERVICES CAPITAL EXPENDITURE	-	-	-	-	-	-
EMERGCAPINC EMERGENCY SERVICES CAPITAL INCOME	-	-	-	-	-	-
ENVSERVICESCAPEXP ENVIRONMENTAL SERVICES CAPITAL EXPENDITURE	-	-	-	-	-	-
HACCADMIN HACC ADMIN FEES	-	(39,900)	(41,100)	(42,300)	(43,600)	(43,600)
HALLSCAPEXP PUBLIC HALLS CAPITAL EXPENDITURE	-	-	-	-	-	-
LIBRARYCAPEXP LIBRARIES CAPITAL EXPENDITURE	-	-	-	-	-	-
LIBRARYCAPINC LIBRARIES CAPITAL INCOME	-	-	-	-	-	-
PARKSCAPEXP PARKS AND RECREATION AREAS CAPITAL EXPENDITURE	-	-	(100,000)	(50,000)	(50,000)	-
PARKSCAPINC PARKS AND RECREATION AREAS CAPITAL INCOME	-	-	-	-	-	-

**BUDGET BY OUTCOME 2014-15 to 2017-18**

	AMOUNT CARRIED FWD FROM 2012/13	2013/14 REVISED BUDGET MARCH	2014/15 REVISED BUDGET FORECAST	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST
POOLCAPEXP SWIMMING POOLS CAPITAL EXPENDITURE	-	-	-	-	-	-
POOLCAPINC SWIMMING POOLS CAPITAL INCOME	-	-	-	-	-	-
RECRERESERVECAPEXP RECREATION RESERVES CAPITAL EXPENDITURE	-	-	-	-	-	-
RECRERESERVECAPINC RECREATION RESERVES CAPITAL INCOME	-	-	-	-	-	-
WSCAPEXP WATER SUPPLIES CAPITAL EXPENDITURE	-	-	(406,000)	(422,000)	(409,000)	(449,000)
WSCAPINC WATER SUPPLIES CAPITAL INCOME	-	-	-	-	-	-

<b>Diverse and resilient business</b>	<b>68,980</b>	<b>(814,245)</b>	<b>(791,640)</b>	<b>(717,700)</b>	<b>(793,170)</b>	<b>(801,903)</b>
1200-1926 WORKS TRANSFER FROM RESERVE	-	-	-	-	-	-
1200-2026 WORKS TRANSFER TO RESERVE	-	(350,000)	-	-	-	-
1213-0108 FRUIT FLY MITIGATION STRATEGY	-	(5,000)	(5,000)	(5,000)	-	-
1812-0105 PINE LODGE PIT OPERATING EXPEN	-	(70,000)	(65,500)	(70,000)	(70,000)	(71,750)
1812-0106 RATCLIFFS PIT FENCING	-	-	-	-	-	-
1812-0110 PEPPERTREE RD PIT RESTORATION	(10,000)	(10,000)	-	-	-	-
1920-0115 BGN AERODROME GROUNDS MTCE	-	(2,000)	(2,000)	(2,000)	(2,000)	(2,050)
1920-0170 TOC AERODROME OPERATING EXPENS	-	(60,000)	(70,000)	(60,000)	(60,000)	(61,500)
1920-0171 TOC AERODROME- INSURANCE	-	(1,450)	(1,030)	(1,070)	(1,110)	(1,143)
1920-0172 LIBERATOR INSURANCE	-	(110)	(110)	(110)	(110)	(113)
1920-0175 TOC AERODROME BLDG MTCE	-	(3,000)	(3,000)	(3,000)	(3,000)	(3,050)
1920-0180 TOC AERO- ENTRY IMPROVEMENTS	(4,270)	(4,270)	-	-	-	-
1920-0181 TOC AERO-APRON AREA HEAVY PATC	-	(20,000)	-	-	-	-
1920-0182 TOC-AERO REMARK LINES-RUNWAYS	-	(10,000)	-	-	-	-
1920-0183 TOC-AERO RUNWAY 9-27 BITUMEN	-	(10,000)	-	-	-	-



**BUDGET BY OUTCOME 2014-15 to 2017-18**

	AMOUNT CARRIED FWD FROM 2012/13	2013/14 REVISED BUDGET MARCH	2014/15 REVISED BUDGET FORECAST	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST
1920-0184 TOC AERO RUNWAY 18-36 HEAVY PA	-	(30,000)	-	-	-	-
1920-0185 TOC AERO RUNWAY 18- 36 BITUMEN	-	(5,000)	-	-	-	-
1920-0186 TOC AERO TERMINAL ACCESS RD	-	(3,500)	-	-	-	-
1920-0190 AERODROME SUBDIVISION WORKS	(29,560)	(64,560)	-	-	-	-
1920-0193 AERODROME DRAINAGE IMPROVEMENTS	-	-	-	-	-	-
1920-0194 AERODROME DRAINAGE IMPROVEMENTS	-	-	-	-	-	-
1920-0200 AERODROME ADMIN CHARGES	-	(27,400)	(28,200)	(29,000)	(29,900)	(29,900)
2011-0105 TOC CARAVAN PARK OPERATING EXP	-	(6,500)	-	-	-	-
2011-0108 TOC CARAVAN PARK INSURANCE EXP	-	(1,155)	(1,230)	(1,270)	(1,310)	(1,349)
2011-0120 BGN CARAVAN PARK OPERATING EXP	(1,770)	(3,000)	(500)	(500)	(500)	(513)
2011-0125 BGN CARAVAN PARK- INSURANCE	-	-	(410)	(420)	(430)	(443)
2011-0126 BGN CARAVAN PARK DONATIONS EXP	-	(5,000)	(5,000)	(5,000)	(5,000)	(5,125)
2011-0135 BGN CARAVAN PARK BLDG MTCE	-	(1,000)	(2,000)	(2,000)	(2,000)	(2,050)
2012-0120 TOC TOURISM INFO OPERATING EXP	-	-	-	-	-	-
2012-0122 TOC TOURISM INFO BLDG MTCE	-	(200)	-	-	-	-
2012-0124 TOC TOURISM INFO- INSURANCE	-	(825)	(880)	(910)	(940)	(968)
2012-0190 TOCUMWAL VIC	-	(50,000)	(50,000)	-	-	-
2012-0195 BAROOGA ACCOM GROUP	-	-	-	-	-	-
2012-0196 TOURISM STRATEGIC PLAN	-	(25,900)	(40,000)	(95,000)	(95,000)	(97,850)
2012-0197 REGIONAL TOURISM CONTRIBUTION- MRTB	-	(7,500)	(13,010)	(13,010)	(13,010)	(13,250)
2012-0198 TOURISM INITIATIVES	-	-	(10,000)	(10,000)	(10,000)	(10,300)
2012-0199 TOURISM ADMIN CHARGES	-	(33,800)	(34,800)	(35,800)	(36,900)	(36,900)
2012-0200 TOURISM EVENTS GRANTS	-	(20,500)	(20,000)	(20,000)	(20,000)	(20,045)
2013-0113 MURRAY CONCERNED COMMUNITIES EXPENDITURE	-	-	-	-	-	-

**BUDGET BY OUTCOME 2014-15 to 2017-18**

	AMOUNT CARRIED FWD FROM 2012/13	2013/14 REVISED BUDGET MARCH	2014/15 REVISED BUDGET FORECAST	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST
2013-0114 CONT TO MURRAY CONCERNED COMMUNITIES	-	-	-	-	-	-
2013-0119 MURRAY HUME BUSINESS ENTERPRISE	-	-	(5,000)	(5,000)	(5,000)	(5,000)
2013-0120 TOCUMWAL INTER-MODEL PRECINCT PROJECT	-	(20,000)	-	-	-	-
2013-0125 BUSINESS DEVELOPMENT GROUP AND INDUSTRY SUPPORT	-	-	-	-	-	-
2013-0205 ECONOMIC DEVELOPMENT OFFICER	-	(103,500)	(112,300)	(110,400)	(114,000)	(117,420)
2013-0210 ECONOMIC DEVEL. STAFF TRAINING/CONFERENCES	-	(2,000)	(2,000)	(2,000)	(2,000)	(2,040)
2013-0220 ECON DEV. WEBSITE SUBSCRIPTION	-	(4,100)	-	-	-	-
2013-0240 ECON. DEV. OFFICER OFFICE EXPENSES	-	(1,500)	(1,000)	(1,000)	(1,000)	(1,025)
2013-0241 ECON. DEV. OFFICER- TELEPHONE	-	(800)	(800)	(800)	(800)	(828)
2014-0115 SALEYARD OTHER OPERATING EXPEN	-	(3,100)	(2,000)	(2,000)	(2,000)	(2,050)
2014-0117 SALEYARD RATES	-	-	-	-	-	-
2014-0120 SALEYARD EQUIP MTCE	-	(100)	(100)	(100)	(100)	(103)
2014-0122 SALEYARD- INSURANCE	-	(7,240)	(7,730)	(7,990)	(8,260)	(8,508)
2014-0130 SALEYARD BLDG MTCE	-	(1,000)	(1,000)	(1,000)	(1,000)	(1,025)
2014-0145 SALEYARD ADMIN CHARGES	-	(7,900)	(8,100)	(8,300)	(8,500)	(8,500)
2014-0538 PUMP REPLACEMENT	(4,920)	(9,920)	(5,000)	(5,000)	(5,000)	(5,150)
2015-0105 INDUSTRIAL & ECONOMIC DEVELOPMENT	-	(8,500)	(8,500)	(8,500)	(8,500)	(8,713)
2015-0106 STUDENT ACCOMMODATION SPONSORSHIP	-	(5,000)	(4,000)	(4,000)	(4,000)	(4,120)
2015-0107 CONTRIBUTION TO RAMROC	-	(13,400)	(14,000)	(14,700)	(15,400)	(15,862)
2015-0110 EMPLOYMENT SCHOLARSHIP ADMIN	-	-	-	-	-	-
2015-0140 REAL ESTATE DEVELOPMENT- LEGAL	-	-	-	-	-	-
2015-0145 REAL ESTATE DEVELOPMENT- RATE	-	(3,625)	(2,700)	(2,780)	(2,860)	(2,932)
2015-0150 RILEY CRT REHABILITATION(INGO RENNER)	-	(43,200)	-	-	-	-
2015-0151 INGO RENNER DR LAND	-	-	-	-	-	-

**BUDGET BY OUTCOME 2014-15 to 2017-18**

	AMOUNT CARRIED FWD FROM 2012/13	2013/14 REVISED BUDGET MARCH	2014/15 REVISED BUDGET FORECAST	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST
2015-0165 BUSINESS & ENVIRONMENT AWARDS	-	(18,000)	(18,000)	(18,000)	(18,000)	(18,450)
2015-0180 BUSINESS DEVELOPMENT ADMIN CHA	-	(98,000)	(100,900)	(103,900)	(107,000)	(107,000)
2015-0181 NSW RURAL DOCTORS NETWORK BURS	-	(3,300)	(3,300)	(3,300)	(3,300)	(3,399)
2015-0183 SOUTHERN RIVERINA RURAL ADVISO	-	-	-	-	-	-
2015-0188 REGIONAL CAREERS ENHANCEMENT	-	(6,000)	(6,000)	(6,000)	(6,000)	(6,180)
2015-0189 COBRAM & DISTRICT FOODBANK DON	-	-	(5,000)	-	(5,000)	-
2015-0190 CONTRIBUTION TO CHAMBER EXEC O	-	-	(40,000)	(40,000)	-	-
2016-0120 RISK MANAGEMENT- TRAINING	-	(3,000)	(3,000)	(3,000)	(3,500)	(3,570)
2016-0205 RISK MANAGEMENT- SALARIES	-	(103,500)	(109,200)	(110,400)	(114,000)	(117,420)
2016-0241 RISK MANAGEMENT- TELEPHONE	-	(1,000)	(1,000)	(1,000)	(1,000)	(1,035)
2016-0242 RISK MANAGEMENT- VEHICLE	-	(21,840)	(21,840)	(21,840)	(21,840)	(22,277)
2019-0155 WRITE OFF BAD DEBTS- P/WORKS	-	-	(3,000)	(3,000)	(3,000)	(3,090)
2020-0000 S/DR TECH SERV(BUDGET)	-	(96,000)	(40,000)	(40,000)	(40,000)	(41,000)
2030-0000 S/DR- CORP SERV(BUDGET)	-	(7,000)	(7,000)	(7,000)	(7,000)	(7,175)
6600-1922 FINLEY RECREATION RESERVE PROJECT CONTRIBUTION FROM LOAN	60,000	-	-	-	-	-
6600-1924 BAROOGA RECREATION RESERVE PROJECT CONTRIBUTION FROM LOAN	60,000	-	-	-	-	-
6920-1500 PINE LODGE PIT REVENUE	-	90,000	90,000	90,000	90,000	92,250
6920-1505 PINE LODGE PIT REVENUE CONTRA	-	-	-	-	-	-
6920-1510 OTHER GRAVEL PITS REVENUE	-	-	-	-	-	-
6920-2505 QUARRIES & PIT REMEDIATION- DEPCN	-	(1,900)	(2,000)	(2,100)	(2,200)	(2,266)
6920-2508 QUARRIES- DEPCN	-	-	-	-	-	-
7700-1500 AERODROME SUNDRY INCOME TOC	-	8,000	8,000	8,000	8,000	8,200
7700-1502 AERODROME USER FEES INCOME	-	15,000	15,000	15,000	15,000	15,375
7700-1926 AERODROME TRANSFER TO RESERVE	-	-	-	-	(50,000)	(50,000)

**BUDGET BY OUTCOME 2014-15 to 2017-18**

	AMOUNT CARRIED FWD FROM 2012/13	2013/14 REVISED BUDGET MARCH	2014/15 REVISED BUDGET FORECAST	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST
7700-2026 AERODROME TRANSFER TO RESERVE	-	-	-	-	-	-
7700-2500 AERODROME EQUIPMENT DEPCN	-	(1,300)	(1,300)	(1,300)	(1,300)	(1,339)
7700-2504 AERODROME BLDG DEPCN	-	(5,700)	(5,900)	(6,100)	(6,300)	(6,489)
7700-2510 AERODROME RUNWAY DEPCN	-	(18,600)	(19,200)	(19,800)	(20,400)	(21,012)
7700-2520 AERODROME LAND IMPROVEMENTS DEPCN	-	(300)	(300)	(300)	(300)	(309)
8200-1890 TOC CARAVAN PARK LEASE	-	32,000	32,000	32,000	32,000	32,800
8200-2504 CARAVAN PARK DEPCN	-	(8,700)	(9,000)	(9,300)	(9,600)	(9,888)
8300-1890 TOC TOURISM INFO- RENT	-	(500)	-	-	-	-
8300-1926 TOURISM EVENTS TRANSFER FROM RESERVE	-	-	-	-	-	-
8300-2026 TOURISM EVENTS TRANSFER TO RESERVE	-	(1,500)	-	-	-	-
8300-2504 TOURISM INFO DEPCN	-	(4,000)	(4,100)	(4,200)	(4,300)	(4,429)
8400-1500 MURRAY VALLEY COMM ACT. GRP GST FREE	-	-	-	-	-	-
8400-1501 MURRAY VALLEY COMM ACT. GRP INC GST	-	-	-	-	-	-
8400-1502 MURRAY CONCERNED COMMUNITIES	-	-	-	-	-	-
8400-1503 FHS-CAREERS FORUM REVENUE	-	-	-	-	-	-
8400-1504 STRENGTHENING BASIN COMMUNITIES PROG	-	-	-	-	-	-
8400-1505 BUSINESS & ENVIRONMENT AWARD DONATION	-	1,500	1,500	1,500	1,500	1,538
8400-1506 BUSINESS & ENVIRONMENT AWARD INCOME	-	4,500	4,500	4,500	4,500	4,613
8400-1507 TOCUMWAL INTER-MODEL CONTRIBUTIONS	-	-	-	-	-	-
8400-1508 BUSINESS DEVELOPMENT WORKSHOP	-	-	-	-	-	-
8400-1926 MURRAY VALLEY CAG TRANS TO RESERVE	-	-	-	-	-	-
8400-1927 ECONOMIC DEVELOPMENT TRANSFER FROM RESERVE	-	-	-	-	-	-
8400-1950 WOMEN IN BUSINESS	(500)	-	-	-	-	-
8400-2027 ECONOMIC DEVELOPMENT TRANSFER TO RESERVE	-	-	-	-	-	-

**BUDGET BY OUTCOME 2014-15 to 2017-18**

	AMOUNT CARRIED FWD FROM 2012/13	2013/14 REVISED BUDGET MARCH	2014/15 REVISED BUDGET FORECAST	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST
8600-1926 SALEYARD TRANSFER FROM RESERVE	-	-	-	-	-	-
8600-2026 SALEYARDS TRANSFER TO RESERVE	-	(18,900)	-	-	-	-
8600-2502 SALEYARD OFFICE EQUIP DEPCN	-	(12,100)	(12,500)	(12,900)	(13,300)	(13,699)
8600-2504 SALEYARD DEPCN	-	(48,100)	(49,500)	(51,000)	(52,500)	(54,075)
8600-4310 SALEYARD DEPCN CONTRA	-	60,200	62,000	63,900	65,800	67,775
8710-1826 RENTAL- OTHER REAL ESTATE INC. GST	-	12,300	12,300	12,500	12,500	12,813
8720-1894 FINLEY ST SUBDIVISION- DISPOSAL	-	-	-	-	-	-
8720-1895 FINLEY ST SUBDIVISION- RATE ADJUST.	-	-	-	-	-	-
8720-3800 RILEY CRT BLOCK SALE(INGO RENNER)	-	55,000	-	-	-	-
8720-3800 TOC HIGHWAY BLOCK DISPOSAL PROCEEDS	-	350,000	-	-	-	-
8900-1501 PRIVATE WORKS TECH SERVICES INCOME	-	96,000	40,000	40,000	40,000	41,200
8900-1504 PRIVATE WORKS INCOME- SIGNS	-	-	-	-	-	-
8900-1505 PRIVATE WORKS TECH SERVICES GST FREE	-	50	-	-	-	-
8900-1511 PRIVATE WORKS CORP SERVICES INCOME	-	6,000	6,000	6,000	6,000	6,180
8900-1515 PRIVATE WORKS CORP SERVICES GST FREE	-	1,000	1,000	1,000	1,000	1,030
AERODROMECAPEXP AERODROME CAPITAL WORKS EXPENDITURE	-	-	(75,000)	-	(50,000)	(50,000)
AERODROMECAPINC AERODROME CAPITAL WORKS INCOME	-	-	-	-	-	-
BUSINESSDEVCAPEXP BUSINESS DEVELOPMENT CAPITAL WORKS EXPENDITURE	-	-	-	-	-	-
TOURISMCAPEXP TOURISM CAPITAL EXPENDITURE	-	-	-	-	-	-
TOURISMCAPINC TOURISM CAPITAL INCOME	-	-	-	-	-	-
BFWD		5,187,759	469,337	7,856	8,356	12,655
BALANCE BROUGHT FORWARD		5,187,759	469,337	7,856	8,356	12,655
<b>Grand Total</b>	<b>(2,764,143)</b>	<b>469,337</b>	<b>7,856</b>	<b>8,356</b>	<b>12,655</b>	<b>41,987</b>

## Capital Works Plan Summary

<b>CAPITAL WORKS PLAN SUMMARY 2014-15</b>					
	<b>2013-14</b>	<b>2014-15</b>	<b>2015-16</b>	<b>2016-17</b>	<b>2017-18</b>
<b>GRAND TOTAL</b>	<b>(4,923,398)</b>	<b>(4,492,221)</b>	<b>(4,069,623)</b>	<b>(3,699,697)</b>	<b>(4,218,280)</b>
<b>AERODROME</b>					
AERODROME INCOME	-	-	-	-	-
AERODROME EXPENDITURE	(78,500)	(75,000)	-	(50,000)	(50,000)
<b>AERODROME Total</b>	<b>(78,500)</b>	<b>(75,000)</b>	<b>-</b>	<b>(50,000)</b>	<b>(50,000)</b>
<b>CEMETERIES</b>					
CEMETERIES EXPENDITURE	(5,000)	(20,000)	(5,000)	(5,000)	(5,000)
<b>CEMETERIES Total</b>	<b>(5,000)</b>	<b>(20,000)</b>	<b>(5,000)</b>	<b>(5,000)</b>	<b>(5,000)</b>
<b>COMMUNITY AMENITIES</b>					
COMMUNITY AMENITIES EXPENDITURE	(5,000)	(14,000)	-	-	-
<b>COMMUNITY AMENITIES Total</b>	<b>(5,000)</b>	<b>(14,000)</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>CORPORATE SERVICES</b>					
CORPORATE SERVICES EXPENDITURE	-	-	-	-	-
<b>CORPORATE SERVICES Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>DEPOT</b>					

**CAPITAL WORKS PLAN SUMMARY 2014-15**

	2013-14	2014-15	2015-16	2016-17	2017-18
DEPOT EXPENDITURE	-	-	-	-	-
<b>DEPOT Total</b>	-	-	-	-	-
<b>DOMESTIC WASTE</b>					
DOMESTIC WASTE EXPENDITURE	(73,000)	(10,000)	(45,000)	(45,000)	-
<b>DOMESTIC WASTE Total</b>	<b>(73,000)</b>	<b>(10,000)</b>	<b>(45,000)</b>	<b>(45,000)</b>	-
<b>DRAINAGE</b>					
DRAINAGE INCOME	50,000	980,000	650,000	-	-
DRAINAGE EXPENDITURE	(514,500)	(1,470,500)	(814,000)	(86,000)	(225,000)
<b>DRAINAGE Total</b>	<b>(464,500)</b>	<b>(490,500)</b>	<b>(164,000)</b>	<b>(86,000)</b>	<b>(225,000)</b>
<b>EMERGENCY SERVICES</b>					
EMERGENCY SERVICES EXPENDITURE	-	-	-	-	-
<b>EMERGENCY SERVICES Total</b>	-	-	-	-	-
<b>HOUSING</b>					
HOUSING EXPENDITURE	-	-	-	-	-
<b>HOUSING Total</b>	-	-	-	-	-

<b>CAPITAL WORKS PLAN SUMMARY 2014-15</b>					
	<b>2013-14</b>	<b>2014-15</b>	<b>2015-16</b>	<b>2016-17</b>	<b>2017-18</b>
<b>LEVEE BANKS</b>					
LEVEE BANK EXPENDITURE	(50,000)	-	-	-	-
LEVEE BANK INCOME	-	-	-	-	-
<b>LEVEE BANKS Total</b>	<b>(50,000)</b>	-	-	-	-
<b>LIBRARIES</b>					
LIBRARIES EXPENDITURE	(10,000)	-	-	-	-
<b>LIBRARIES Total</b>	<b>(10,000)</b>	-	-	-	-
<b>MINOR PLANT</b>					
MINOR PLANT PURCHASE	(33,000)	(33,000)	(33,000)	(33,000)	(33,000)
MINOR PLANT INCOME	-	-	-	-	-
<b>MINOR PLANT Total</b>	<b>(33,000)</b>	<b>(33,000)</b>	<b>(33,000)</b>	<b>(33,000)</b>	<b>(33,000)</b>
<b>MOTOR VEHICLE</b>					
MOTOR VEHICLE PURCHASES	(320,000)	(320,000)	(320,000)	(320,000)	(320,000)
MOTOR VEHICLE SALES	130,000	130,000	130,000	130,000	130,000
<b>MOTOR VEHICLE Total</b>	<b>(190,000)</b>	<b>(190,000)</b>	<b>(190,000)</b>	<b>(190,000)</b>	<b>(190,000)</b>



<b>CAPITAL WORKS PLAN SUMMARY 2014-15</b>					
	<b>2013-14</b>	<b>2014-15</b>	<b>2015-16</b>	<b>2016-17</b>	<b>2017-18</b>
<b>PUBLIC HALLS</b>					
PUBLIC HALLS EXPENDITURE	(10,000)	-	-	-	-
<b>PUBLIC HALLS Total</b>	<b>(10,000)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>PUBLIC WORKS</b>					
PUBLIC WORKS PLANT PURCHASE	(690,000)	(600,000)	(948,000)	(688,000)	(805,000)
PUBLIC WORKS PLANT INCOME	159,500	136,000	297,500	181,500	231,000
PUBLIC WORKS UTILITY PURCHASE	(68,750)	(68,750)	(68,750)	(68,750)	(68,750)
PUBLIC WORKS UTILITY INCOME	39,000	39,000	39,000	39,000	39,000
<b>PUBLIC WORKS Total</b>	<b>(560,250)</b>	<b>(493,750)</b>	<b>(680,250)</b>	<b>(536,250)</b>	<b>(603,750)</b>
<b>RECREATION</b>					
PARKS & RECREATION EXPENDITURE	(50,000)	(100,000)	(50,000)	(50,000)	-
PARKS & RECREATION INCOME	-	-	-	-	-
RECREATION RESERVES EXPENDITURE	(15,000)	-	-	-	-
SWIMMING POOLS EXPENDITURE	(25,000)	-	-	-	-

**CAPITAL WORKS PLAN SUMMARY 2014-15**

	2013-14	2014-15	2015-16	2016-17	2017-18
<b>RECREATION Total</b>	(90,000)	(100,000)	(50,000)	(50,000)	-
<b>SEWERAGE</b>					
SEWERAGE EXPENDITURE	(305,000)	(608,000)	(303,000)	(225,000)	(330,000)
<b>SEWERAGE Total</b>	<b>(305,000)</b>	<b>(608,000)</b>	<b>(303,000)</b>	<b>(225,000)</b>	<b>(330,000)</b>
<b>SHIRE ROADS</b>					
FOOTPATHS EXPENDITURE	(84,800)	(223,100)	(192,000)	(184,000)	(127,000)
FOOTPATHS INCOME	28,900	64,750	71,500	67,000	25,000
KERB & GUTTER EXPENDITURE	-	-	-	-	-
KERB & GUTTER INCOME	-	-	-	-	-
RMS WORKS EXPENDITURE	(300,000)	(250,000)	(350,000)	(350,000)	(350,000)
<b>SHIRE ROADS</b> RMS WORKS INCOME	150,000	250,000	350,000	350,000	350,000
RURAL ROADS CONSTRUCTION EXPENDITURE	(1,255,000)	(1,108,000)	(1,338,000)	(1,282,000)	(1,260,000)
RURAL ROADS SEALED - RESEALS EXPENDITURE	(200,085)	(441,049)	(435,000)	(420,000)	(470,000)
RURAL ROADS SEALED - RESEALS INCOME	-	-	-	-	-
RURAL ROADS UNSEALED - RESEALS EXPENDITURE	(532,934)	(535,654)	(482,179)	(520,947)	(537,030)

<b>CAPITAL WORKS PLAN SUMMARY 2014-15</b>					
	<b>2013-14</b>	<b>2014-15</b>	<b>2015-16</b>	<b>2016-17</b>	<b>2017-18</b>
RURAL ROADS UNSEALED - RESEALS INCOME	-	-	-	-	-
TOWNSCAPE WORKS EXPENDITURE	(200,000)	(200,000)	(200,000)	(100,000)	(100,000)
TOWNSCAPE WORKS INCOME	-	-	-	-	-
URBAN ROADS - RESEALS EXPENDITURE	(123,379)	(104,568)	(116,194)	(123,000)	(150,000)
URBAN ROADS CONSTRUCTION INCOME	-	-	-	-	-
URBAN ROADS CONSTRUCTION EXPENDITURE	(171,000)	(224,000)	(27,000)	(76,000)	(123,000)
R2R GRANT	625,500	535,500	625,500	625,500	625,500
<b>SHIRE ROADS Total</b>	<b>(2,062,798)</b>	<b>(2,236,121)</b>	<b>(2,093,373)</b>	<b>(2,013,447)</b>	<b>(2,116,530)</b>
<b>TOURISM SERVICES</b>					
TOURISM SERVICES EXPENDITURE	-	-	-	-	-
<b>TOURISM SERVICES Total</b>	-	-	-	-	-
<b>TOWN PROJECTS</b>					
KERB & GUTTER EXPENDITURE	(81,700)	(168,700)	(91,000)	(130,200)	(216,000)
KERB & GUTTER INCOME	40,850	352,850	7,000	73,200	-
<b>TOWN PROJECTS Total</b>	<b>(40,850)</b>	<b>184,150</b>	<b>(84,000)</b>	<b>(57,000)</b>	<b>(216,000)</b>
<b>WATER</b>					
WATER EXPENDITURE					

**CAPITAL WORKS PLAN SUMMARY 2014-15**

	2013-14	2014-15	2015-16	2016-17	2017-18
	(945,500)	(406,000)	(422,000)	(409,000)	(449,000)
<b>WATER Total</b>	<b>(945,500)</b>	<b>(406,000)</b>	<b>(422,000)</b>	<b>(409,000)</b>	<b>(449,000)</b>
	<b>(4,923,398)</b>	<b>(4,492,221)</b>	<b>(4,069,623)</b>	<b>(3,699,697)</b>	<b>(4,218,280)</b>

<sup>1</sup> <http://forecast2.id.com.au/default.aspx?id=393&pg=5000> accessed 5 April 2013

REVIEWED



## Policy

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### 0 RATING AND REVENUE POLICY

Policy Reference No:

File Reference No: 27.121.2

Strategic Outcome: Good government

Date of Adoption: 18/06/2014

Date for Review: 17/06/2015

Responsible Officer: Director Corporate Services

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#### 1. POLICY STATEMENT

Clause 201 of the *Local Government (General) Regulation 2005* requires Berrigan Shire Council to prepare an annual statement of the Council's revenue policy

This policy provides information regarding the levying of Council's rates, its fees and charges and other major income sources.

Rates and charges provide Council with a major source of revenue to meet the cost of providing services to residents of the Shire.

#### 2. PURPOSE

The rates and charges described below are levied to provide the net funding requirements of the programs and initiatives identified in the Management Plan.

#### 3. SCOPE

This policy covers the setting and levying of all Council rates, charges and fees for the financial year ending 30 June 2015

#### 4. OBJECTIVE

This policy is developed to assist the Council with the following Delivery Plan Objectives:

2.2.2 Council operations support ethical, transparent and accountable corporate governance

#### 5. POLICY IMPLEMENTATION

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## Policy

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Total revenue raised from the levying of land rates continues to be capped by the State Government with the Independent Pricing & Regulatory Tribunal (IPART) having developed a Local Government Cost Index (LGCI) for use in setting the maximum allowable increase in general income for local government. IPART has set the maximum allowable increase as 2.3% for the 2014/15 rating year.

### 5.1. Ordinary Rates

Section 494 of the *Local Government Act 1993* (LGA), requires Council to make and levy an Ordinary rate for each year on all rateable land in the local government area.

Ordinary rates are applied to properties based on applying an ad Valorem Rate-in-\$ to the independent land valuations provided by the NSW Department of Lands (Valuer General's Office).

Council is required to use the latest valuations received up until 30 June of the previous year for rating purposes in the current financial year. Shire-wide general revaluations are undertaken every 3 years.

Valuations, with a base date 01/07/2013, will be used for rating purposes for 01/07/2014 – 30/06/2015.

In accordance with Section 493 and 514 of the *Local Government Act 1993*, all parcels of rateable land within Councils boundaries have been declared to be within one of the following categories:

- Farmland
- Residential
- Business
- Mining

The determination of the sub category for each parcel of rateable land is in accordance with the definitions set out in Sections 515, 516, 517, 518, 518A, 519 and 529 of the *Local Government Act 1993*.

The applicable subcategories for each category are as follows:

#### 5.1.1 Farmland subcategories

Farmland - Berrigan
Farmland - Barooga
Farmland - Finley
Farmland - Tocumwal
Farmland - Gravel Pits



## Policy

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### 5.1.2 Residential subcategories

Residential
Residential - Barooga
Residential - Berrigan
Residential - Finley
Residential -Tocumwal
Residential Rural - Barooga
Residential Rural - Berrigan
Residential Rural - Finley
Residential Rural-Tocumwal
Residential – River Land Barooga
Residential – River Land Tocumwal

### 5.1.3 Business subcategories

Business Ordinary - Barooga
Business Ordinary - Berrigan
Business Ordinary - Finley
Business Ordinary - Tocumwal
Business Industrial - Berrigan
Business Industrial - Finley
Business Industrial - Tocumwal
Business Industrial - Barooga
Business Hospitality - Berrigan
Business Hospitality - Barooga
Business Hospitality - Finley
Business Hospitality - Tocumwal
Business Rural - Barooga
Business Rural - Berrigan
Business Rural - Finley
Business Rural - Tocumwal

### 5.1.4 Mining subcategories

Mining - Berrigan
Mining - Barooga
Mining - Finley
Mining - Tocumwal



## Policy

### 5.1.5 Rating scenario

The ordinary rates proposed by the Council for 2014-2015 contain a 2.3003% increase in yield which includes a notional income carry forward adjustment of 0.0003%. This increase is an adjustment ratified by the Independent Pricing and Regulatory Tribunal and is generated from actual movements in categories, land values and property numbers that differ from prior budget estimates.

The Ordinary rates table below illustrates the proposed rating scenario for Berrigan Shire Council. This information is based on the rating database up to April 2014.

#### **FARMLAND**

The Farmland rate is sub-categorised into regional districts, based on the urban/town locations. The farmland rate will be one ad Valorem rate shire wide.

**Farmland – Ad Valorem Rate = \$0.006197** cents in the dollar, based on the 2013 unimproved capital value of the property.

**Estimated Total Yield of Farmland = \$1,730,017.00**

**(Farmland = 36.83% of the total yield)**

#### **RESIDENTIAL – BAROOGA**

The Residential rate for Barooga is worked out on the basis that the average valued property in Barooga will pay the same as the average valued property in each town in the Shire. The Residential category may apply if the land is zoned or designated for residential purposes

**Residential Barooga – Ad Valorem Rate = \$0.010631** cents in the dollar, based on the 2013 unimproved capital value of the property.

**Estimated Total Yield of Residential Barooga = \$502,031.00**

#### **BUSINESS – BAROOGA**

Land is categorised as Business-Barooga if it is of a business, commercial or industrial nature. Business- Barooga has four sub-categories: Business Industry, Business Ordinary, Business Hospitality and Business Rural Each category has the same ad Valorem as Residential Barooga

**Business Barooga – Ad Valorem + \$0.010631** cents in the dollar, based on the 2013 unimproved capital value of the property





## Policy

**Estimated total yield of Business Barooga = \$89,513.00**

**(Residential and Business Barooga = 12.60% of the total yield)**

### **RESIDENTIAL – BERRIGAN**

The Residential rate for Berrigan is worked out on the basis that the average valued property in Berrigan will pay the same as the average valued property in each town in the Shire. The Residential category may apply if the land is zoned or designated for residential purposes.

**Residential Berrigan – Ad Valorem Rate = \$0.034432** cents in the dollar, based on the 2013 unimproved capital value of the property.

**Estimated total yield of Residential Berrigan = \$306,831.00**

### **BUSINESS – BERRIGAN**

Land is categorised as Business-Berrigan if it is of a business, commercial or industrial nature. Business- Berrigan has four sub-categories: Business Industry, Business Ordinary, Business Hospitality and Business Rural. Each category has the same ad Valorem as Residential Berrigan.

**Business Berrigan – Ad Valorem + \$0.034432** cents in the dollar, based on the 2013 unimproved capital value of the property.

**Estimated total yield of Business Berrigan = \$66,310.00**

**(Residential and Business Berrigan = 7.94% of the total yield)**

### **RESIDENTIAL – FINLEY**

The Residential rate for Finley is worked out on the basis that the average valued property in Finley will pay the same as the average valued property in each town in the Shire. The Residential category may apply if the land is zoned or designated for residential purposes.

**Residential Finley – Ad Valorem = \$0.029023** cents in the dollar, based on the 2013 unimproved capital value of the property.

**Estimated total yield of Residential Finley = \$624,303.00**

### **BUSINESS - FINLEY**

Land is categorised as Business-Finley if it is of a business, commercial or industrial nature. Business- Finley has four sub-categories: Business Industry, Business Ordinary, Business Hospitality and Business Rural. Each category has the same ad



## Policy

Valorem as Residential Finley.

**Business Finley – Ad Valorem + \$0.029023** cents in the dollar, based on the 2013 unimproved capital value of the property.

**Estimated total yield of Business Finley = \$156,022.00**

**(Residential and Business Finley = 16.61% of the total yield)**

### RESIDENTIAL – TOCUMWAL

The Residential rate for Tocumwal is worked out on the basis that the average valued property in Tocumwal will pay the same as the average valued property in all towns shire wide. The Residential category may apply if the land is zoned or designated for residential purposes

**Residential Tocumwal – Ad Valorem Rate = \$0.011999** cents in the dollar, based on the unimproved capital value of the property.

**Estimated total yield of Residential Tocumwal = \$667,347.00**

Land is categorised as Business-Tocumwal if it is of a business, commercial or industrial nature. Business-Tocumwal has four sub-categories: Business Industry, Business Ordinary, Business Hospitality and Business Rural. Each category has the same ad Valorem as Residential Tocumwal

**Business Tocumwal – Ad Valorem + \$0.011999** cents in the dollar, based on the 2013 unimproved capital value of the property.

**Estimated total yield of Business Tocumwal = \$188,496.00**

**(Residential and Business Tocumwal = 18.22% of the total yield)**

### RESIDENTIAL RURAL

The Residential Rural rate is a Residential sub-category and is based on the criteria provided by the LGA, it usually located outside a town category. The ad Valorem is less to reflect less use of town facilities. The ad Valorem is the same across the shire.

**Residential Rural – Ad Valorem = \$0.0065072** cents in the dollar, based on the 2013 unimproved capital value of the property.

**Total yield of Residential Rural = \$315,168.00**

**(Residential Rural = 6.71% of the total yield)**



## Policy

### RESIDENTIAL – Riverland Tocumwal & Riverland Barooga

This is a sub-category of Residential and is for semi-rural properties that may not strictly fit Residential or Rural Residential criteria and will generally be less than the adjoining towns' rate.

**Residential – Ad Valorem = \$0.008364** cents in the dollar, based on the 2013 unimproved capital value of the property.

**Total Yield of Residential = \$51,230.00**

**(Residential = 1.09% of the total yield)**

### 5.2. Annual service and utility charges

#### 5.2.1 Domestic Waste and Non-Domestic Waste Management Services

Berrigan Shire Council intends to make the following charges for levying in 2014-2015 to meet the reasonable costs associated with the collection, disposal and recycling of waste in accordance with Sections 496, 501 and 504 of the Local Government Act 1993. Berrigan Shire Council will levy annual charges for the following services:

#### 2014/15 WASTE MANAGEMENT SERVICE CHARGES

SERVICE PROVIDED	2014/15 FEE (\$ PER ANNUM	ESTIMATED REVENUE 2014/15	% VARIATION
Domestic Waste Collected <b>1 x Weekly pick up of 120 litre small garbage bin. (Green) 1 x Fortnightly pick up 240 litre recycling bin. (Blue)</b>	\$256.00	\$803,328.00	<b>3%</b>
Additional Service (Collected) <b>1 x Weekly pick up of 120 litre small garbage bin (Green)</b>	\$173.00	\$1,038.00	<b>3%</b>
Uncollected (vacant charge) <b>Charged on vacant land within the collection zone – no service is provided.</b>	\$52.00	\$16,380.00	<b>3%</b>



## Policy

Business / Non Residential Garbage Charge <b>1 x Weekly pick up of 240 litre big bin. (Green)</b>	\$242.00	\$56,800.00	<b>3%</b>
Garbage and Recycling Charge <b>1 x Weekly pick up of 240 litre big garbage bin. (Green)</b> <b>1 x Fortnightly pick up of 240 litre recycling bin. (Blue)</b>	\$356.00	\$6,000.00	<b>3%</b>
Recycling Collected <b>1 x Fortnightly pick up of 240 litre recycling bin. (Blue)</b>	\$114	\$2,000.00	<b>3%</b>

### 5.2.2 Sewer Charges

In accordance with the provisions of Section 535, 501 and 552 of the Local Government Act 1993, a special rate or charge relating to sewerage will be levied on all rateable land confined within the area shown on each of the Town Sewer Supply areas except:

- i) Land which is more than 75 metres from a sewer of the Council **and** is not connected to the sewer;
- ii) Land from which sewerage could not be discharged into any sewer of the Council.

Berrigan Shire Sewerage will operate as one entity and each rateable property in Barooga, Berrigan, Finley and Tocumwal will have the same sewerage supply charge applied as specified in Council's Annual Fees and Charges. In addition, a standard pedestal charge per cistern/water closet in excess of two will be raised on all rateable properties with more than 2 cisterns/water closets.

In special circumstances, an on-site low pressure sewer maintenance charge will apply to those properties connected to Council's sewer supply via a low-pressure sewer pump. The Council will maintain the pump in perpetuity subject to the owner of the property entering into an agreement for maintenance and paying the annual low-pressure charge.

These charges are specified in Council's Annual Fees and Charges.

- ***For non-rateable properties***



## Policy

A standard pedestal charge per cistern/water closet will be raised on all non-rateable properties connected to the sewerage supply.

- ***For rateable properties outside village boundaries***

Rateable properties outside the existing village boundaries, and connected to the town sewer supply, will be charged the normal town sewer supply charges, including pedestal charges if applicable.

The table below sets out the intended sewer charges for 2014/15:

### 2014/15 SEWER CHARGES

<b>SERVICE PROVIDED</b>	<b>2014/15 FEE PER ANNUM</b>	<b>ESTIMATED REVENUE 2014/15</b>	<b>% VARIATION</b>
Sewer Supply Charge <b>Charged to all rateable land utilising the town sewer system or zoned residential and within 75m of Councils sewer system.</b>	\$477.00	\$1,607,000.00	<b>3%</b>
Pedestal Charge <b>Any property with more than 2 (two) cisterns/water closets will be charged a pedestal charge per excess cistern/water closet. A pedestal charge per cistern/water closet will be raised on all non-rateable properties connected to the sewerage supply.</b>	\$103.00	\$145,000.00	<b>3%</b>
On-Site Low Pressure Maintenance Charge <b>Applied to properties connected to Councils' sewerage supply via a low-pressure pump. Council maintains the pump in perpetuity subject to the owner paying the On-site low pressure maintenance charge.</b>	\$91.00	\$7,500.00	<b>3%</b>

### 5.2.3 Stormwater Management Service



## Policy

Under the provisions of Section 535 of the *Local Government Act* 1993, Council has resolved to levy a Stormwater Management Services Charge in accordance with Sections 496A of the *Local Government Act*, and clause 125A and clause 125AA, of the *Local Government (General) Regulation* 2005.

This charge will be applicable for each non-vacant urban property, or all eligible properties for which the works or service is either provided or proposed to be provided.

### 2014/15 STORMWATER MANAGEMENT SERVICE

<b>SERVICE PROVIDED</b>	<b>2014/15 FEE (\$ PER ANNUM</b>	<b>% VARIATION</b>
Residential Premises - on urban land	\$25.00	0%
Strata properties (per strata)	\$12.50	0%
Vacant Land	Exempt	
Commercial Premises - on urban land	\$25.00	0%
Other	\$25.00	0%
<b>Total Estimated Yield 2014/15</b>	<b>\$72,200.00</b>	

#### 5.2.4 Water Supply Charges

In accordance with the provisions of Section 501, 502, 535 and 552 of the *Local Government Act* 1993, Council has resolved that water supply charges be levied on all properties that

- i) Land that is supplied with water from a water pipe of the Council; or
- ii) Land that is situated within 225 metres of a water pipe of the Council, whether the land has a frontage or not to the public road (if any) in which the water pipe is laid, and confined within the area shown on each of the Town Water Supply areas, even though the land is not actually supplied with water from any water pipe of the Council;

**subject to**, water being able to be supplied to some part of the land from a standpipe at least 1 metre in height from the ground level, if such a pipe were laid and connected to Council's main.



## Policy

Except for those non-rateable properties described below:

Non-rateable State Government properties of non-commercial nature without a water connection and not utilising the service will not be levied an annual fixed Water Access Charge.

### 2014/15 WATER ACCESS AND CONSUMPTION CHARGES

<b>SERVICE PROVIDED</b>	<b>2014/15 FEE (\$ PER ANNUM</b>	<b>ESTIMATED REVENUE 2014/15</b>	<b>% VARIATION</b>
Water Access Charge <b>Applied to all properties supplied with water from a water pipe of the Council or land that is situated within 225m of Councils' water supply pipes. (see Appendix A)</b>	\$474.00	\$1,787,400	3%
Water Consumption Charges – Unfiltered (Barooga, Berrigan & Finley)	<b>\$0.73 per kl</b> (stage 4 restrictions in force) <b>\$0.52 per kl</b> (other restrictions in force) <b>\$0.47 per kl</b> (no restrictions)		0%
Water Consumption Charges – Treated ( Barooga, Berrigan & Finley)	<b>\$1.46 per kl</b> (stage 4 restrictions in force) <b>\$1.04 per kl</b> (other restrictions in force) <b>\$0.94 per kl</b> (no restrictions)		0%
Water Consumption Charges – Treated (Tocumwal)	<b>\$0.97 per kl</b> (stage 4 restrictions in force) <b>\$0.69 per kl</b> (other		0%





## Policy

restrictions in force) <b>\$0.62 per kl</b> (no restrictions)
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Water meter reads are scheduled four (4) times a year with payment generally required thirty days (30) after the issue date of the account.

### 5.3. Payment of Rates and Service Charges

#### 5.3.1 Payment and due dates

Berrigan Shire rates and charges are payable in full or by quarterly instalments in accordance with Section 562 of the *Local Government Act 1993*.

Annual Rates and charges notices are issued in July each year and are payable in four (4) instalments on 31 August, 30 November, 28 February and 31 May.

A rate notice, or rate instalment notice, is issued thirty (30) days before each instalment is due.

Water Consumption Notices are issued on a quarterly basis, approximately 30 days before the charge is due for payment.

Council may agree to enter into a payment plan with a person. The amount and frequency of the payments under the agreement are required to be acceptable to Council.

Council requires all ratepayers to pay their rates in full by the due date(s). However, some ratepayers experience genuine financial hardship and may consequently request Council to consider alternative arrangements in respect of the timing of their rate payments.

**Such requests must be made prior to any recovery action being undertaken, including legal action.**

#### 5.3.2 Concessions

##### i) Pensioner Concessions

Section 575 of the *Local Government Act 1993*, provides for concessions on Council rates and charges for eligible pensioners. By virtue of Section 575, an eligible pensioner may apply to Council for annual concessions on a rate or charge of:

- Up to \$250.00 on all ordinary rates and charges for domestic waste management services.





## Policy

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- Up to \$87.50 on annual water charges.
- Up to \$87.50 on annual sewer charges.

Applications for concessions must be made in writing using the appropriate form available from Council's Rates Department.

The Council believes that the concession rates set by the NSW State Government are adequate, equitable and require no additional concession to be offered by the Council.

### ii) Developer Concessions

Council may offer incentives in the form of rating waivers relative to annual water and sewerage charges to developers involved with multi-lot subdivisions. Applications for developer concessions are as follows:

- Written application should be submitted to the Council prior to 31<sup>st</sup> May for consideration at the June Meeting.
- Annual water and sewerage charges may be waived on the undeveloped lots of a subdivision, up to a maximum period of three (3) years, or until the lots are built upon, sold, leased or otherwise occupied (whichever is the sooner).
- No concessions under this section are given for Domestic Waste, Stormwater, Pedestal or Water Consumption Charges.

### 5.3.3 Hardship Provisions

Ratepayers having difficulty meeting their commitments may be eligible for assistance and consideration.

All applications for assistance and consideration will be assessed as per the Council's adopted Hardship Policy

### 5.34 Recovery of Rates and Charges, Including Water Consumption Charges

#### i) Reminder Notices

- If an instalment or charge is not paid within seven (7) days of the instalment or payment date, a reminder letter will be issued requesting payment within fourteen (14) days.
- 
- If the debt remains unpaid after this time, a final notice will be issued giving seven (7) days to pay.



## Policy

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### ii) Recovery Action – Referral to Debt Collection Agency

- Following the seven (7) days specified, the Council will, by registered mail, issue a letter advising the ratepayer that debt recovery action will be implemented within seven (7) days.
- If an instalment or charge amount of current defaulters are less than \$300.00, initial external recovery action may be deferred until outstanding amounts reach this amount, however this will be at the discretion of the Revenue Officer.

### iii) Recovery Action – Debt Collection Agency Procedures

- The debt collection agency will as soon as possible, after receipt of the referral from the Council, issue a Final Notice in relation to each overdue amount advising that the Council has referred the debt to the agency for collection and that payment is required.
- Following the expiration of the payment period, the debt collection agency will issue a solicitor's letter.
- Legal proceedings will then be commenced if these notices or letters are disregarded, or if arrangements are not adhered to, with the approval of the Revenue Officer.

***Note 1: Legal action procedures will be undertaken within the guidelines of the Uniform Civil Procedure Rules and the NSW Local Government Act. All costs associated with debt recovery will be charged to the debtor. All costs awarded by the Court will be levied as a charge against the land.***

***Note 2: If legal action is commenced and costs incurred prior to a debtor applying under the Hardship Provisions, then such costs will be charged to the debtor and shall not be waived, unless under the direction of the General Manager.***

### iv) Arrangements to Repay Rates and Charges

- A ratepayer may enter into a weekly, fortnightly or monthly arrangement to repay the rates and charges with the Council or Council's debt collection agency with a view that the arrangement will have rates and charges paid in full within twelve (12) months. Normal interest charges apply to these arrangements.



## Policy

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- Council's Rates Department may enter into a longer term repayment arrangement if in their opinion a ratepayer's financial circumstances warrant this. Normal interest charges apply to these arrangements.
- Ratepayers are to be advised at the time of making a repayment arrangement that if an arrangement is dishonoured or changed without prior Council approval, then recovery action may commence without further notice.

### v) Interest Charges

- The Council increases overdue rates by the maximum allowable in accordance with Section 566 of the *Local Government Act 1993*.
- Council may write off interest charges on overdue rates, in accordance with Section 567 of the *Local Government Act 1993*. Ratepayers seeking to have interest written off under hardship provisions are to submit a written application to Council's Rates Department.

### vi) Sale of Property for Overdue Rates

Under Section 713 of the *Local Government Act 1993*, the Council may:

- Sell any land (including vacant land) on which any rate or charge has remained unpaid for more than five (5) years from the date on which it became payable.
- Sell any vacant land on which any rate or charge has remained unpaid for more than one year, provided that the amount of such rates and charges are more than the land valuation it received from the NSW Valuer-General.
- Any sale will be carried out by public auction in accordance with the process outlined in the *Local Government Act 1993*.

## 5.4. User Fees and Charges

### 5.4.1 Fee and Charge Setting Principles

Where legally possible, the Council intends to charge users for the provision of all goods and services that it provides.

As a general rule the Council will set its fees and charges at a rate to generate the maximum amount of revenue possible to offset the cost burden of the provision of services borne by other sources of revenue such as rates and untied grants.



## Policy

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Therefore, the Council will at a minimum seek to recover the full cost of service provision from its customers and clients.

This general principle will only be modified where the specific fee and charge setting principles as shown below apply.

- Efficiency: the fees are simple and not cumbersome to administer
- Legality: the fees are set in line with legislation and/or other legal restrictions.
- Transparency: the nature and use of the service is understood by users
- Effectiveness: the fees provide value for money for users
- Clarity: users are clear about when & how fees apply
- Equity: the fees are fairly applied across a range of users
- Ethics: users with special service needs are not charged exorbitant fees directly in accord with the cost of higher servicing requirements

### 5.4.2 Fee setting rationales

Every fee or charge set by the Council will be based on a clear fee setting rationale. This rationale will be shown for each fee in the Fees and Charges Register.

The rationales applicable are as follows:

- **(A) Statute Limited** – Priced at the figure stipulated by law as applicable to this activity
- **(B) Cost Recovery** – Priced so as to return full cost recovery for the activities provided
- **(C) Commercial Basis** – Priced to cover the cost of the item plus a commercial mark-up
- **(D) Community Service Obligation** – Priced at below the cost of providing this activity as provision of the activity meets a social or economic objective of the Council.

The User Fees and Charges Policy Rationale Identifier (A, B, C etc.) will appear beside the various fees and charges in the Register of Fees and Charges. Where an asterisk appears next to the Policy ID (i.e. A\*, B\* etc.) the Council has identified that the maximum amount charged does not cover the cost to the Council of providing the service.

Where a fee or charge is shown as “ND”, the Council has chosen not to disclose this amount – in accordance with clause 201(4) of *the Local Government (General) Regulation 2005* – as disclosure could confer a commercial advantage on a competitor of the Council.

### 5.4.3 Goods and Services Tax



## Policy

The Council will use its best endeavours to determine the Goods and Services Tax (GST) status for each user fee and charge that it sets. However there may be fees and charges for which the Council is unable to confirm the GST status.

Accordingly, if a fee that is shown as being subject to GST is subsequently found not to be subject to GST, then that fee will be amended by reducing the GST to nil. Conversely, if the Council is advised that a fee which is shown as being not subject to GST becomes subject to GST, then the fee will be increased but only to the extent of the GST

### 5.4.4 Register of Fees and Charges

The complete Register of Fees and Charges is detailed in a separate document included in the 2014/15 Operational Plan

### 5.5. Borrowings

The Council currently has three significant outstanding loans as summarised in the table below:

PURPOSE	AMOUNT	TERM	RATE	ANNUAL REPAYMENTS	DUE	LENDER
<b>Barooga Drainage</b>	\$597,000	10 y	6.940%	\$83,817	Dec 2015	BSC Sewer
<b>Finley Reservoir</b>	\$1,000,000	10 y	6.770%	\$137,973	Mar 2017	Commonwealth Bank
<b>Tocumwal Drainage</b>	\$600,000	10 y	6.940%	\$84,204	Jun 2016	BSC Sewer

The Council – in its General Fund – proposes to take out a new loan to fund essential stormwater drainage improvements brought forward. The borrowings are subject to the Council being awarded a interest subsidy for the loan under the Local Infrastructure Renewal Scheme (LIRS) program.

An estimate of the proposed loan is shown in the table below. This is subject to change pending drawdown of any loan. The borrowing is intended to be a long term credit-foncier loan at a fixed interest rate repayable by monthly instalments, will be sourced from the banking sector and secured against the Council's revenues.

PURPOSE	AMOUNT	TERM	RATE	ANNUAL REPAYMENTS	DUE	LENDER
<b>LIRS drainage</b>	\$1,623,000	10 y	5.990 %	\$217,014	Dec 2024	TBA



## Policy

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The LIRS program offers a 3% per annum interest rate subsidy. For the loan above, this is around \$40,000 per annum over the first four years.

The table above does not include any LIRS subsidy.

### 6. RELATED POLICIES OR STRATEGIES

#### 6.1. Legislation

- *Local Government Act 1993*
- *Local Government (General) Regulation 1994*

#### 6.2. Council policies and guidelines

- Berrigan Shire 2023 (Community Strategic Plan)
- Berrigan Shire Council Delivery Program
- Berrigan Shire Council Operational Plan
- User Fees and Charges Policy
- Hardship

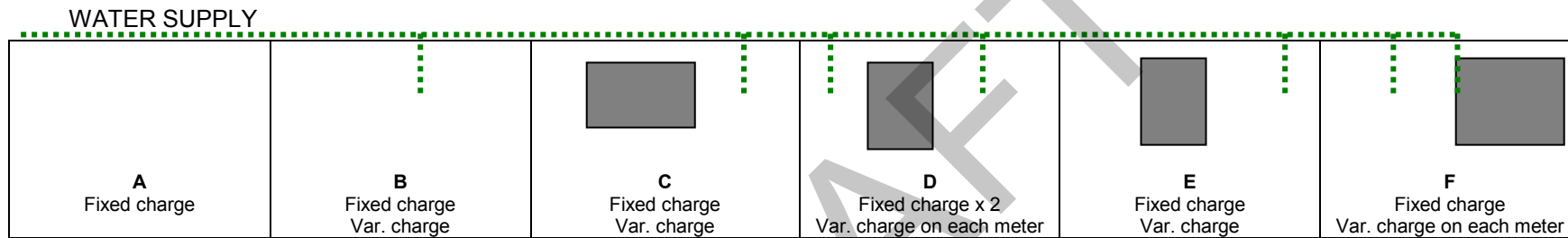
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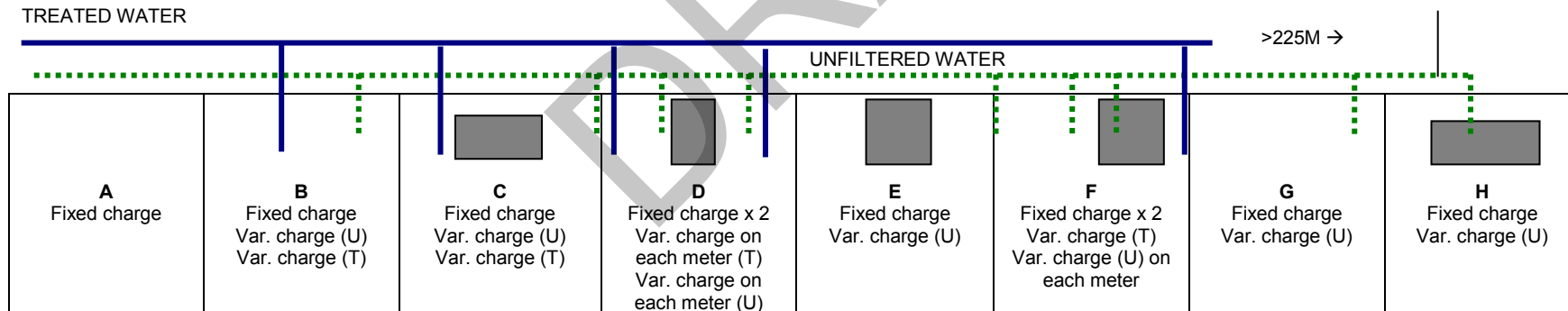
# Policy

## APPENDIX A

### 1. WHERE SINGLE SUPPLY IS AVAILABLE TO PROPERTY (Tocumwal) – Not including proposed new subdivisions outside village boundary



### 2. WHERE DUAL SUPPLY IS AVAILABLE TO PROPERTY (EXCEPT "H" – SINGLE AVAILABLE ONLY) (Barooga, Berrigan and Finley) – Not including proposed new subdivisions outside village boundary



**NOTE:** Indicates residence or residential use with house

(T) Treated Supply  
(U) Unfiltered Supply



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# Annual Operational Plan 2014/15

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Berrigan Shire Council

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*Berrigan Shire 2023*  
Creating our preferred future

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## Message from Mayor

In conjunction with the Shire's 4-year *Delivery Program, Council's Operational Plan 2014 – 2015* guides the delivery of Council services to our communities.

The next 12 months will see Council continue to provide a range of services to its communities and it is aided in this task by our hard working volunteer Committees of Management.

The past year has seen some significant change mooted for local government and the delivery of services, particularly services to older residents. As a result of proposed changes in the funding model for Home and Community Care from 1 July 2015 Council has advised the Commonwealth Government that it is not planning to apply for funds to provide this service after 30 June 2015. We are now actively working to ensure that the transition to a new service provider is seamless and that residents do not miss out on vital services.

Until such time as a transitional arrangement is in place, Council will continue to provide for the service as part of its ongoing operations.

The Council is also keen to progress \$1.63m of stormwater drainage works in 2014/15 and 2015/16 with scheduled works to include:

- Flynn St area, Berrigan
- Drummond St, Berrigan
- Finley St detention basin
- Murray St – Headford to Osborne St, Finley
- William St – Hampden to East St, Finley
- William St cross connection, Finley
- Bent St to Barooga St North, Tocumwal
- Bruton St Electricity connection, Tocumwal
- George St – Dean St pump station, Tocumwal

The works proposed are to be funded from a new loan, with the Council seeking a part subsidy of interest costs under the Local Infrastructure Renewal Scheme.

Council in response to the Moira Shire Council's decision to change its commitment to regional tourism is rethinking its priorities in relation to tourism industry development and support. It is developing with the industry a Tourism Strategy. This will guide Council planning and future investment in tourism development.

Finally, work will commence in the upcoming 12 months on a rolling program of Town Entrance upgrades with work scheduled to begin in Tocumwal followed by Finley.



Councillor Bernard Curtin  
Mayor  
Date

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*Sustainable natural and  
built landscapes*

*Good government*

*Supported and engaged  
communities*

*Diverse and resilient  
business*

## Councillors and Senior Management



**Back (Left to Right)**

Fred Exton – Director Technical Services, Cr Andrea O’Neill, Cr Colin Jones, Cr Daryll Morris, Cr John Bruce, Cr Denis Glanville, Matthew Hansen – Director Corporate Services

**Front (Left to Right)**

Cr Matthew Hannan, Cr Brian Hill (Deputy Mayor), Cr Bernard Curtin (Mayor) Rowan Perkins – General Manager

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## Section 1

A Vision and Plan for  
Berrigan Shire

Council's Planning  
Framework

What does Council  
do?

Berrigan Shire 2023  
outcomes and  
Council operations

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## A Vision and Plan for Berrigan Shire

*In 2023 we will be recognised as a Shire that builds on and promotes our natural assets and advantages to create employment and economic activity to attract residents, families and tourists.*

Developed at the Shire's *Futures Conference* 29 June 2011 the vision reflects the top 5 preferred futures of our communities that in 2023

1. Families with young children will want to live in or come to the area
2. People will be more concerned about their health and wellbeing
3. Tourists will go out of their way to come to the area
4. There will be more business owned and run by local people
5. Transport connections between here and other places will be faster and or busier

The overwhelming message from our communities was that our communities valued the Shire's natural assets and advantages:

- Lifestyle
- The Murray River
- Irrigated Agriculture; and
- Tourism

Moreover, that these assets and advantages be promoted and developed to create the economic prosperity needed to meet the challenges posed by an ageing population, a decline in domestic tourism, water insecurity and technology.

In accordance with the *Review of Berrigan Shire 2022 Engagement Strategy: Berrigan Shire 2023* was developed.

Public comment was sought and based on the submissions received there was no substantive change to the (2012) 10-year social, economic, civic leadership and environmental statements about our communities' preferred future.



Therefore, no material change to the actions Council will take and to what the community can do to achieve the *Berrigan Shire 2023* vision.

Council's 4-year *Delivery Program 2013 – 2017* and this its *Annual Operational Plan 2014/15* provide the detail about how Council will

1. Contribute toward *Berrigan Shire 2023* strategic outcomes and objectives
2. Manage and operate its services and assets
3. Allocate resources: financial, physical and human (Delivery Program Inputs)
4. Measure and report on the result of what is planned (Delivery Program Outputs)



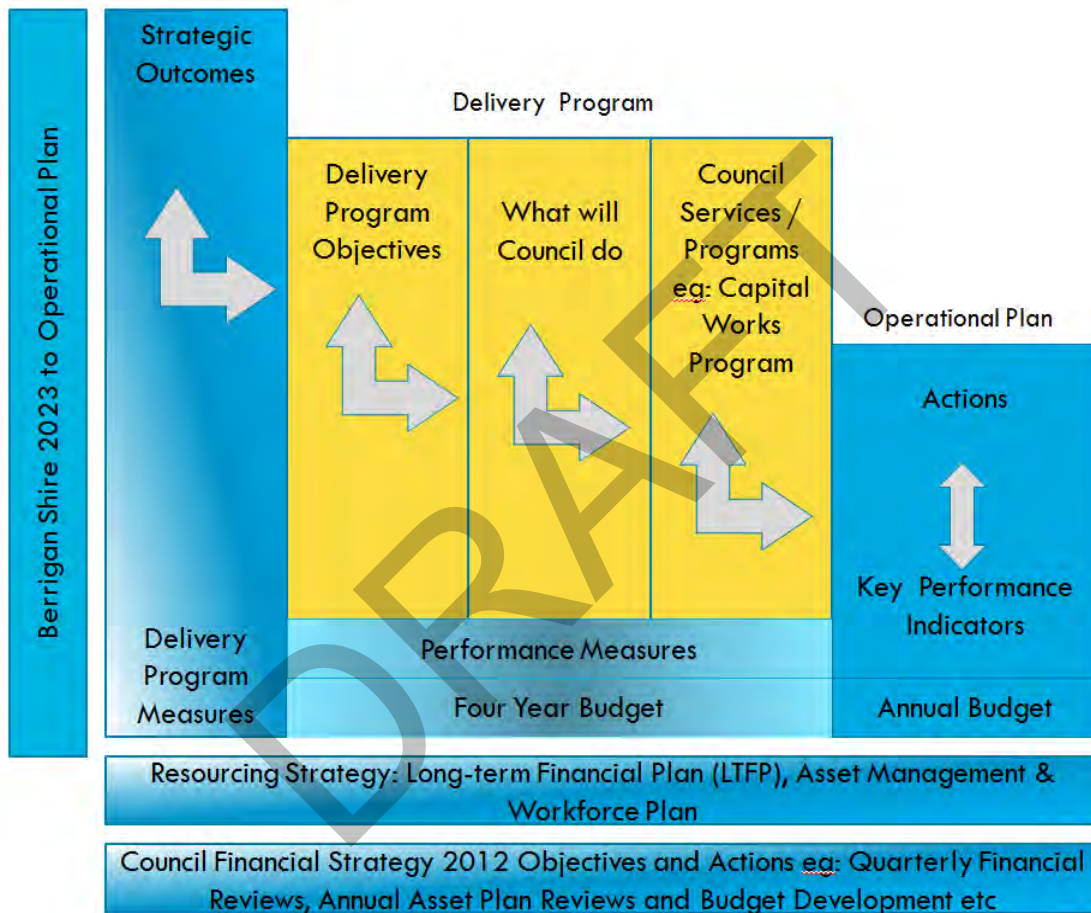
## Council's Planning Framework

The Council's *Annual Operational Plan* is an element of a new planning and reporting framework for NSW local government which includes:

- 10 yr+ Community Strategic Plan (*Berrigan Shire 2023*)
- 10 yr Resourcing Strategy

- 4 yr Delivery Program
- Annual Operational Plan; and
- Annual Report

The following illustration describes how Council will integrate Community Strategic Plan objectives with Council's 4-year Delivery Program.



Accordingly the Council's 4-year *Delivery Program* is developed from the Shire Council's 10-year *Resourcing Strategy* which includes the Shire's *Asset Management Plans*, *Workforce Development Plan 2013 – 2017* and *Long-term Financial Plan 2013 – 2023*. The *Annual Operational Plan 2014 - 2015* describes the actions Council will take in the next 12 months.

Included in the *Annual Operation Plan* is Year One of the Council's 4 – year *Capital Works Program* and Council's budget for the next financial year. Council's expenditure and the implementation of this Plan is monitored by Council through its quarterly reviews and Annual Report. This ensures Council's *Annual Operational Plan* and cost estimates do not compromise Council's *Financial Strategy 2012* objectives of:



1. Financial sustainability;
2. Cost effective maintenance of infrastructure service levels; and
3. Financial capacity and freedom.

Council's *Annual Operational Plan* is integrated with *Berrigan Shire 2023* actions and is the result of internal discussion and consultation between Councillors, Council management and staff on how existing Council services, programs and new initiatives contribute toward *Berrigan Shire 2023* outcomes that in 2023 we will have ...

1. Sustainable natural and built landscapes
2. Good government
3. Supported and engaged communities
4. Diverse and resilient business

The *Annual Operational Plan 2014/15* is themed according to the outcomes we want to achieve. It is also the Council's 'blue print' describing:

- The full range of Council services and activities – operations
- Responsibility for Council services and operations
- The measures we use to determine the effectiveness of Council operations
- The resources required to deliver Council operations – physical, human and financial

## What does Council do?

Council Meetings are open to the public and held on the third Wednesday of the month in the Council Chambers, Chanter Street Berrigan.

senior managers on the day-to-day operations and the financial management of Council assets, Council's *Delivery Program* and the *Annual Operational Plan*.

Committees of Council meet on the Wednesday two weeks prior to the Council meeting.

Major working Committees of Council are

- Corporate Services
- Technical Services
- Business and Economic Development; and the
- Risk Management Committee

Council Committees, in addition to being the forum for detailed discussion and identification of community issues, are also where the Councillors work with the Shire Council's executive management team and

## Berrigan Shire 2023 Outcomes and Council Operations

CSP Strategic Outcome	CSP Strategic Objective	Council Activities and Services
<b>1.Sustainable Natural and Built Landscapes</b>	1.1 Support sustainable use of our natural resources and built landscapes 1.2 Retain the diversity and preserve the health of our natural landscapes and wildlife 1.3 Connect and protect our communities	<ul style="list-style-type: none"> <li>• Stormwater</li> <li>• Council roads, paths, levees</li> <li>• Land use planning and development</li> <li>• Waste</li> <li>• Weed Control</li> </ul>
<b>2. Good Government</b>	2.1 <i>Berrigan Shire</i> 2023 objectives and strategies inform Council planning and community led projects 2.2 Ensure effective governance by Council of Council operations and reporting 2.3 Strengthen strategic relationships and partnerships with community, business and government	<ul style="list-style-type: none"> <li>• Council governance</li> <li>• Strategic planning</li> <li>• Enterprise risk management</li> <li>• Plant and business operations</li> </ul>
<b>3. Supported and Engaged Communities</b>	3.1 Create safe, friendly and accessible communities 3.2 Support community engagement through life-long learning, culture and recreation	<ul style="list-style-type: none"> <li>• Libraries and community services</li> <li>• Parks, reserves, recreation facilities</li> <li>• Cemeteries</li> <li>• Water and sewerage treatment</li> <li>• Social planning</li> <li>• Environmental health</li> <li>• Animal Control</li> <li>• Emergency Services</li> </ul>
<b>4. Diverse and Resilient Business</b>	4.1 Invest in local job creation, retention and innovation 4.2 Strong and diverse local economy 4.3 Diversify and promote local tourism 4.4 Connect local, regional and national road, rail and aviation infrastructure	<ul style="list-style-type: none"> <li>• Business and economic development</li> <li>• Tocumwal Aerodrome</li> <li>• Tourism and events promotion</li> <li>• Sale yards</li> <li>• Quarries</li> <li>• Caravan Parks</li> </ul>

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## Section 2 – Annual Operational Plan

What Council will do to  
support and promote

- Sustainable natural  
and built landscapes
  - Good government
  - Supported and  
engaged  
communities
  - Diverse and resilient  
business
-

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## Sustainable natural and built landscapes

### Strategic Objective

**1.1 Support sustainable use of our natural resources and built landscapes**

### Delivery Program Objectives

1.1.1 Coordinate strategic land-use planning and effective development assessment and control

1.1.2 Enhance the visual amenity, heritage and liveability of our communities

Operational Plan Ref:	What will we do about it?	What will be the result?	How will we measure it?	Who will coordinate it?	Budget Summary Ref
1.1.1.1	Create a Development Control Plan (DCP) to support the Local Environmental Plan	DCP contains detailed provisions and guidelines to give effect to aims and objectives of LEP in facilitating permissible development	Development carried out effectively	Development Manager	1411
1.1.1.2	Develop <i>Land Use Strategy</i>	<i>Land Use Strategy</i> is developed	<i>Land Use Strategy</i> completed Report to Council	Development Manager	1411
1.1.1.3	Process and approve / refuse development applications in accordance with relevant legislation, codes and policies	Effective and timely assessment of development applications	Applications assessed and processed within statutory timeframes	Development Manager	1411

Operational Plan Ref:	What will we do about it?	What will be the result?	How will we measure it?	Who will coordinate it?	Budget Summary Ref
1.1.2.1	Continue annual <i>Heritage Grants Program</i>	Enhancement of the conservation value of heritage items	Successful completion of works granted funding	Development Manager	1715
1.1.2.2	Commence a rolling program of works – town entrances	Improved visual amenity and attractiveness of our towns and major town entrances	Program is developed, included in <i>Annual Capital Works Program</i> and works completed as budget allows	Director Technical Services	1910-0100

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## Strategic Objective

**1.2 Retain the diversity and preserve the health of our natural landscapes and wildlife**

## Delivery Program Objectives

1.2.1 Partner with community groups and agencies on projects that retain and preserve the health of our natural landscapes and wildlife

Operational Plan Ref:	What will we do about it?	What will be the result?	How will we measure it?	Who will coordinate it?	Budget Summary Ref
1.2.1.1	Contribute to <i>Central Murray County Council</i>	County Council delivery of the Shire's weed eradication and control program/s	<i>Central Murray County Council</i> Delivery Program	Development Manager	1214
1.2.1.2	Participation in roadside vegetation enhancement projects	Enhanced bio-diversity in linear reserves	Increased health of native flora and fauna	Development Manager	1214



## Strategic Objective

### 1.3 Connect and protect our communities

## Delivery Program Objectives

1.3.1 Coordinate flood levee, Council road network and storm water asset management and planning

1.3.2 Manage landfill, recycling and waste disposal

Operational Plan Ref:	What will we do about it?	What will be the result?	How will we measure it?	Who will coordinate it?	Budget Summary Ref
1.3.1.1	Develop and implement asset management plans which maintain a balance between improving and maintaining flood levees, storm water, Council roads, paths and trails	Service levels met as set out in adopted Asset Management Plans	Service Level Data	Director Technical Services	1011 7100 3750
1.3.1.2	Design, construct and maintain storm water systems that safely capture and remove water	Service levels met as set out in adopted Storm Water Asset Management Plan	Service Level Data	Director Technical Services	1416
1.3.1.3	Design, construct and maintain flood protection network	A flood levee protection network that prevents inundation of Tocumwal and Barooga from recognized flood levels	Annual inspection for defects Performance in flood events	Director Technical Services	1418

Operational Plan Ref:	What will we do about it?	What will be the result?	How will we measure it?	Who will coordinate it?	Budget Summary Ref
1.3.1.3.1	Continue remediation of Tocomwal Foreshore Levee	Remediation works prevents inundation of Tocomwal from recognized flood levels	Annual inspection for defects Performance in flood events	Director Technical Services	1418
1.3.1.4	Maintain the safety of Council roads and walkways	Asset Management Plan identified service levels and standards are met	Works completed in accordance with relevant standards Annual Review	Executive Engineer	7100 1910 1911 1912 1916 1917
1.3.1.5	Exercise delegated functions <i>Road Act 1993</i>	Local roads are managed in accordance with the Act	Annual Review	Executive Engineer	1011 as above
1.3.2.1	Reduce waste in landfill	Develop a local waste management strategy that identifies waste diversion targets and realistic benchmarks	Diversion targets set out in the <i>Berrigan Waste Management Plan</i>	Environmental Engineer	1412
1.3.2.2	Deliver township garbage collection and street cleaning services (Operations Manager)	Instigate & manage a waste collection contract to ensure garbage collection	Garbage is collected within agreed timeframes and budgets	Environmental Engineer	1412

Sustainable natural and built landscapes – Summary budget 2014/15

	<b>2014/15 Budget \$</b>
Operating source of funds	5,946,244
Operating expenditures	(9,141,736)
<b>Net operating funds result</b>	<b>(3,195,492)</b>
Capital sources of funds	2,058,100
Capital expenditures	(6,070,571)
<b>Net capital funds result</b>	<b>(4,012,471)</b>
<b>Net funds surplus / (Deficit)</b>	<b>(7,207,963)</b>

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## Good government

### Strategic Objective

#### 2.1 *Berrigan Shire 2023 objectives and strategies inform Council planning and community led projects*

### Delivery Program Objectives

#### 2.1.1 Council operations, partnerships and coordination of resources contribute toward implementation of *Berrigan Shire 2023*

Operational Plan Ref:	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?	Budget Summary Ref
2.2.1.1	Promote and support the engagement of Shire residents, local business and agencies in the development, implementation and review of <i>Berrigan Shire 2023</i>	Increase in resident, local business and other agencies participation in opportunistic and targeted engagement	No. of new partnerships / projects Surveys/feedback from participants in Shire engagement activities Annual Report	Strategic and Social Planning Coordinator	1001
2.2.1.2	Conduct community satisfaction survey January to March 2015	No reduction in resident and business satisfaction rating	CATI Survey results measured against benchmarks established 2010 and 2004 surveys	Director Corporate Services	

## Strategic Objective

### 2.2 Ensure effective governance by Council of Council operations and reporting

## Delivery Program Objectives

2.2.1 Meet legislative requirements for Council elections, local government and integrated planning and reporting

2.2.2 Council operations support ethical, transparent and accountable corporate governance

2.2.3 Participate in networks that promote regional and cross-border collaboration, planning and service delivery

Operational Plan Ref:	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?	Budget Summary Ref
2.2.2.1	Provide facilities and support including financial to elected Council	The leadership skills, experience and knowledge of Councillors is used	Council Meeting Attendance Conference and workshop attendance	General Manager	1001 - 1008
2.2.2.2	Implement and further develop the Berrigan Shire <i>Integrated Management System</i>	Standardised documentation and review of Council operations	Development of procedures in accordance with Action Plan; Workplace Inspections; Internal Audit results	Enterprise Risk Manager	1001
2.2.2.2.1	Standard Operating Procedures (SOPs) to be developed for outdoor positions	Safer workplace	No. of draft SOPs developed for approval by responsible Manager	Enterprise Risk Manager	

Operational Plan Ref:	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?	Budget Summary Ref
2.2.2.2.2	Design Manual, Quality Procedures, Environmental Procedures to be reviewed and reissued	Compliant and relevant Procedures Manuals	Review conducted and Manuals re-issued	Enterprise Risk Manager	
2.2.2.2.3	Inspection and Test Plans reviewed and re-issued	Inspection and Test Plans comply with BSC Document Control requirements	No. of Inspection and Test plans to be reviewed	Enterprise Risk Manager	
2.2.2.3	Coordinate Council investments, financial management, financial operations and processing	Effective management of Council investments and finances	External audit Internal review	Director Corporate Services	1010
2.2.2.4	Deliver responsive customer service	Customers satisfied by Council response	Customer survey Complaints system	Director Corporate Services	1010
2.2.2.4.1	Develop and implement a Social Media policy and strategy	Council using social media to inform and engage with the community about its activities in an innovative but responsible manner	Plan adopted by the Council Social media accounts established No. of "followers" of Council social media accounts	Director Corporate Services	1010
2.2.2.5	Manage human resource and workforce development activities through the implementation of the Berrigan Shire's <i>Workforce Development Plan 2013 – 2017</i>	A workforce with the competencies needed to implement the Shire's 4-year Delivery Program	Workforce Development Plan is implemented Staff Surveys	Director Corporate Services	1010
2.2.2.5.1	Implement Equal Employment Opportunity Policy and Plan 2014 - 2018	Workplace free from discrimination providing opportunities for all existing and future employees	Staff Survey Annual Report	Director Corporate Services	1010

Operational Plan Ref:	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?	Budget Summary Ref
2.2.2.5.2	WHS Manual to be reviewed and reissued in accordance with new legislation	Safer work place supported by legislatively compliant WHS Manual	Manual reviewed and issued in accordance with new legislation	Enterprise Risk Manager	
2.2.2.5.3	Conduct information and training sessions for relevant staff re: Reviewed/ Re-issued WHS Manual	Safer work place with staff who are familiar with WHS requirements	No. of staff who attend sessions No. of sessions conducted	Enterprise Risk Manager	
2.2.2.5.4	Establish Volunteer Management system addressing workplace and health and safety issues. Tasks will include: Review Volunteer Policy Review Volunteer Procedures Develop consultations mechanisms / training for volunteers	Safer workplace for volunteers	No. of activities undertaken	Enterprise Risk Manager	
2.2.2.6	Provide information technology and associated support for Council operations in line with the Information Technology Action Plan	Efficient operation of Information Technology Systems supporting other Council services	% days with network availability IT assistance requests resolved Customer Survey	Director of Corporate Services	1010

Operational Plan Ref:	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?	Budget Summary Ref
2.2.2.7	Coordinate the delivery and management of Shire records and communications	Effective records management system	Internal monitoring of information retrieval and storage	Director Corporate Services	1010
2.2.2.8	Maintain and sustainably redevelop existing infrastructure and community assets	Council owned community infrastructure and assets are sustainably maintained and developed	Asset Management Plans implemented Planned Works Completed	Director Corporate Services	1011 1714
2.2.2.8.1	Assess with the volunteer Committee of Management and the wider community options for re-development of the Finley School of Arts and War Memorial Hall site	Improved access, parking and amenity Finley School of Arts Hall	Consultation undertaken and site re-development plan developed for consideration by Council	Director Corporate Services	
2.2.2.9	Coordinate and manage maintenance and renewal of Council plant and equipment	Ongoing maintenance and renewal of Council plant and equipment	Capital Works Plan	Director Technical Services	1011 1015 1020 1025 1030
2.2.2.10	Coordinate the ongoing review and development of Council and Operational procedures	Regular review and update of Council Policies and associated Operational Procedures	Policies scheduled for review and or development are developed and approved by Council	Director Corporate Services	1010



Operational Plan Ref:	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?	Budget Summary Ref
2.2.2.10.1	Develop and implement Naming Infrastructure and Assets at Council Controlled Facilities Policy	Operating procedure and guidelines for future decision making about the naming of buildings / infrastructure	Policy developed and adopted by Council	Director Corporate Services	1010

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Good government – Summary budget 2014/15

	<b>2014/15 Budget \$</b>
Operating source of funds	12,227,610
Operating expenditures	(987,585)
<b>Net operating funds result</b>	<b>11,240,025</b>
Capital sources of funds	305,000
Capital expenditures	(1,167,750)
<b>Net capital funds result</b>	<b>(862,750)</b>
<b>Net funds surplus / (Deficit)</b>	<b>10,377,275</b>

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## Supported and engaged communities

### Strategic Objective

#### 3.1 Create safe, friendly and accessible communities

### Delivery Program Objectives

3.1.1 Build communities that are home to more families and young people

3.1.2 Facilitate all age healthy lifestyles and ageing in place

3.1.3 Strengthen the inclusiveness and accessibility of our community

3.1.4 Coordinate and facilitate the delivery of potable water, public health and safety services

Operational Plan Ref	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?	Budget Summary Ref
3.1.1.1	Support and promote the healthy development and wellbeing of children and young people	Local projects and programs are established to support and promote the healthy development of children and young people	Project participant and facility user surveys  Value of volunteer hours Council sponsored projects supporting families, young people and children	Director Corporate Services	1215 1313 1314 3100 1715
3.1.1.2	Deliver on behalf of the funder Early Childhood Intervention Services	Local delivery of Early Childhood Intervention Services	Funding and service targets are met	Director Corporate Services	1313
3.1.1.3	Complete the development of <i>Children and Families Strategy</i>	Local projects and services support the attraction and retention of families and young people	<i>Children and Families Strategy</i> completed	Strategic & Social Planning Coordinator	1313
3.1.2.1	Continue to provide on behalf of the funder integrated in-home services and support to frail, aged and disabled residents until such time as service is transitioned	Local delivery of Home and Community Care Services	Funding and service targets are met	Director Corporate Services	1315 1312

Operational Plan Ref	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?	Budget Summary Ref
3.1.2.1.1	Develop and implement a transition plan that allows for the smooth withdrawal of the Council from the provision of Home and Community Care services	A well managed transition to a new service provider for Home and Community Care services in Berrigan and Jerilderie Shires	Transition takes place by 30 June 2015.	Director Corporate Services	1315 1312
3.1.2.2	Implement <i>Liveability and Healthy Ageing Strategy</i>	Council facilities and services support older residents health, mobility and their economic / social participation in community life	<i>Liveability and Healthy Ageing Strategy</i> actions identified in Strategy are included in Operational Plan	Strategic and Social Planning Coordinator	1313
3.1.2.3	Provide recreation facilities which support active lifestyle and ageing place	Council recreation facilities support active lifestyle and ageing place	Implementation and review <i>Corporate and Community Services Asset Management Plan</i>	Director Corporate Services	1714 1715 1716 1717
3.1.3.1	Promote the social and economic wellbeing of Shire residents through social planning and community development activities	Annual program of social planning and community development activities implemented	No. of activities held  Reports to Council  Participant Surveys	Strategic and Social Planning Coordinator	1313
3.1.4.1	Ensure potable water and sewer network is safe and functional	Water and Sewer networks are managed to maximise operational functions	Compliance with established Public Health drinking water standards and sewerage treatment effluent quality	Environmental Engineer	1510 1511 4240 4110

Operational Plan Ref	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?	Budget Summary Ref
3.1.4.1.1	Investigate the upgrade/replacement of treatment process elements for potable water production at Finley water plant	Provision of funding to be incorporated in Council LTFP for the upgrade of the facility	Improvement in drinking water quality as targeted in Councils Drinking Water Risk management Plan	Environmental Engineer	1510 1511 4240 4110
3.1.4.1.2	Ensure the timely replacement of water and sewerage pumping station components	Ongoing reliable operation of pumping stations	Minimal breakdowns and out of hours callouts to attend to breakdowns	Environmental Engineer	1510 1511 4240 4110
3.1.4.2	Monitor, control and report upon environmental contaminants and public health hazards - water, fire, refuse, buildings and air	Safer and healthier communities	Assess impacts associated with actions resulting in contamination	Development Manager	1511 1111 1211 1212 1213
3.1.4.2.1	Develop and implement inspection programs: <ul style="list-style-type: none"> <li>• Food premises</li> <li>• Building works</li> <li>• Water/Sewerage treatment</li> <li>• Fire safety/ hazard reduction</li> <li>• Swimming Pool safety</li> </ul>	Food premises, building works, water and sewerage treatment and fire safety/hazard reduction services meet standards	Annual Report of No. programmed inspections completed x type  No program inspections not completed x type	Development Manager	1511 1111 1211 1212 1213 1411

Operational Plan Ref	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?	Budget Summary Ref
3.1.4.1.2	Undertake inspections of swimming pool barriers	Swimming pool safety is achieved	No. of certificates issued	Development Manager	
3.1.4.3	Coordinate and facilitate local emergency management committee	Committee coordinated and facilitated	LEMPan is maintained	Director Technical Services	1011 1114
3.1.4.3.1	Provide and maintain local emergency operations centres and associated plant	Fit for purpose LEOC's	LEOC's found fit for purpose during emergencies and/or training operations	Director Technical Services	1110 1114 2120
3.1.4.3.2	Participate in the implementation and review of Local Emergency Management Plan-EMPLAN	BSC participation in Local Emergency Management Plan-EMPLAN implementation and review	Plan reviewed and adopted by Local Emergency Management Committee at least every 5 yrs	Director Technical Services	1011
3.1.4.4	Develop and maintain local cemeteries and associated infrastructure	Cemeteries progressively developed to meet demand  Routine maintenance conducted	Graves available  Work undertaken Customer Survey	Director Corporate Services	1419
3.1.4.5	Control and promote responsible ownership of companion animals	Negative impacts & disturbance caused by companion animals reduced	Customer Service Complaints  No. Registered Companion Animals	Development Manager	1111

## Strategic Objective

### 3.2 Support community engagement through life-long learning, culture and recreation

## Delivery Program Objectives

3.2.1 Provide opportunities for life-long learning, cultural expression and recreation

3.2.2 Facilitate and partner with local communities in the development of township plans

Op Plan Ref	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?	Budget Summary Ref
3.2.1.1	Coordinate and deliver local library services in accordance with Library Services Strategic Plan 2014 - 2018	A Library Service meeting the needs of its community	Library Usage <ul style="list-style-type: none"> <li>• Patronage</li> <li>• Borrowings</li> </ul> Community Survey  Library Management Plan implemented following community consultation	Director Corporate Services  Library Manager	1710
3.2.1.1.1	Conduct activities that respond to and reflect local needs and interests	A Library Service meeting the needs of its community	Library Usage <ul style="list-style-type: none"> <li>• Patronage</li> <li>• Borrowings</li> </ul> Community Survey	Library Manager	1710

Op Plan Ref	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?	Budget Summary Ref
3.2.1.1.2	Provide programs that strengthen residents' connection to each and place	A Library Service meeting the needs of its community	Library Usage <ul style="list-style-type: none"> <li>• Patronage</li> <li>• Borrowings</li> </ul> Community Survey	Library Manager	1710
3.2.1.1.3	Partner in the collection and preservation of local history	Local history retained	Activities undertaken	Director Corporate Services	1710
3.2.1.1.4	Be a information and digital gateway for shire residents, students and visitors	Information and information technology available for public use	Web site – unique visits Develop and implement social media strategy Complaint management Community Survey	Director Corporate Services	1710
3.2.1.2	Strengthen community engagement and participation in Council activities	Increased resident engagement in Council activities	Surveys Volunteer rates x Council activities	Strategic and Social Planning Coordinator	1313
3.2.1.2.1	Conduct community consultations in accordance with the Council's Community Engagement Framework	Increased engagement in Council activities by affected stakeholders	Surveys No. of engagement activities held	Strategic and Social Planning Coordinator	1313



Op Plan Ref	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?	Budget Summary Ref
3.2.1.2.2	Implement Council <i>Volunteer Strategy and Action Plan 2012 - 2016</i>	Volunteers engaged and retained	Actions included in Annual Operational Plan are undertaken	Director Corporate Services	1313 1716
3.2.1.2.2.1	Assist Committees that are not managing inherently higher risk facilities and activities to transition to a more appropriate governance structure	Identified Sec 355 Committees will be revoked and their activities will be outside the scope of Volunteer Strategy and Action Plan 2012 - 2016	Identified Sec 355 Committees transitioned to and adopt new governance structures	Director Corporate Services	1313 1716
3.2.1.2.2.2	Develop and fund an annual Volunteer Skill Development Program.	Volunteers attend locally provided training in: Fund Raising Volunteer Management Marketing and Promotion	Training Held Evaluation of Training conducted and reported to Council	Director Corporate Services	1716
3.2.1.2.3	Lead strategic management of recreation and open space assets and facilities	Strategic management of recreation and open space assets and facilities	No. Committees of Management with Strategic Plan	Director Corporate Services	1010
3.2.1.2.3.1	Develop Open Space and Community Facilities Strategic Plan	Strategic direction and decision-making framework established for subsequent policy development, management and investment in Council facilities and open space	Evaluation of Community Engagement in Plan development  Plan developed and adopted by Council	Director Corporate Services	1010

Op Plan Ref	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?	Budget Summary Ref
3.2.1.2.4	In accordance with Asset Management Plans – plan the development and renewal of recreation and open space assets and facilities	Grant opportunities maximised	No. of projects completed  User group surveys	Director Corporate Services	1010
3.2.1.3	Financially contribute to and support <i>South West Arts</i> programs and activities	<i>South West Arts</i> delivery of Shire based Arts program/s and activities	Membership of <i>South West Arts</i> maintained  No. of activities held in the Shire	Director Corporate Services	1715
3.2.2.1	Coordinate and align community projects and activities with township plans	Increased resident engagement in town plan development and implementation	No. of meetings attended  No. projects undertaken with in-kind support from Council Services	Strategic and Social Planning Coordinator	1313
3.2.2.1.1	Partner with our communities on the development of walking and cycling tracks along rail trails and river bank reserves	Increased resident engagement in town plan development and implementation	Value of in-kind support from Council services for community development of walking tracks / trails	Director Corporate Services	1313  1010

Op Plan Ref	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?	Budget Summary Ref
3.2.2.1.2	Review with relevant staff and Committees <i>Corporate and Community Services Asset Management Plan</i> 2011 recommendations	Plan recommendations adopted where appropriate	Recommendations considered	Director Corporate Services	1313

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Supported and engaged communities – Summary budget 2014/15

	<b>2014/15 Budget \$</b>
Operating source of funds	3,788,066
Operating expenditures	(6,035,209)
<b>Net operating funds result</b>	<b>(2,247,143)</b>
Capital sources of funds	-
Capital expenditures	(592,010)
<b>Net capital funds result</b>	<b>(592,010)</b>
<b>Net funds surplus / (Deficit)</b>	<b>(2,839,153)</b>

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## Diverse and resilient business

### Strategic Objective

#### 4.1 Invest in local job creation, retention and innovation

### Delivery Program Objectives

#### 4.1.1 Identify opportunities for strategic investment and job creation

	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?	Budget Summary Ref
4.1.1.1	Support the development of the Agriculture Industry	Diverse and sustainable Agriculture Industry	Use of Industry data supplied via Economy.id	Economic Officer      Development	2013
4.1.1.1.1	Provide access to <i>Berrigan Shire Agriculture Industry data</i>	Berrigan Shire Agriculture Industry Strategic Profile developed from id.data subscription	Agriculture Industry profile to be supplied via Economy.id	Economic Officer      Development	2013
4.1.1.2	Support collaborative planning, shared resourcing in local industry and promotion of business and development projects	Council facilitation of industry networks / collaborative projects and shared resourcing	Surveys Network projects	Economic Officer      Development	2013

	<b>What will we do about it? (Actions)</b>	<b>What will be the result?</b>	<b>How will we measure it?</b>	<b>Who will coordinate it?</b>	<b>Budget Summary Ref</b>
4.1.1.3	In conjunction with local business and employers develop an innovative industry and local skills retention and employment prospectus	Industry groups, potential employers and local business have relevant information on industries and local skills	Local Employment Data Feedback from industry groups	Economic Development Officer	2013

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## Strategic Objective

### 4.2 Strengthen and diversify the local economy

## Delivery Program Objectives

4.2.1 Partner with government and industry to renew and promote the development of the Shire's economic assets

4.2.2 Support local enterprise through economic development initiatives

4.2.3 Engage local business through regular meetings, electronic newsletter, and Council bulletin and media publications

Operational Plan Ref	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?	Budget Summary Ref
4.2.1.1	Continue implementation Berrigan Shire <i>Economic Development Plan</i>	<i>Economic Development Plan</i> actions included in Annual Operational Plan	Quarterly Report to Council	Economic Officer Development	2013
4.2.1.2	Develop and implement action plan to promote business opportunities, location advantages and competitiveness of Tocumwal Aerodrome and its industrial precinct	Action Plan completed	Completion of subdivision	Economic Officer Development	2013

Operational Plan Ref	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?		Budget Summary Ref
4.2.1.3	Lobby <i>NSW Parks</i> for investment in the enhancement of facilities and signage in and around National and Regional Parks	Upgraded signage and facilities National Parks	Signs are installed by <i>NSW Parks</i>	Economic Officer	Development	2013
4.2.2.1	Facilitate the operation of vibrant business support groups within the Shire.	Active business support groups contributing towards local jobs and business growth	Local business surveys Employment Data	Economic Officer	Development	2013
4.2.2.1.1	Facilitate the effective operation of Chambers of Commerce, Tourism Associations and other business groups through the development and implementation of business plans	Strategic approach to local jobs and business growth	Business plans completed, adopted and being implemented	Economic Officer	Development	2013
4.2.3.1	Host Berrigan Shire <i>Business and Environment Awards</i>	Local business is recognised by nominations and Award attendance	No. of nominations received Attendance at Awards	Economic Officer	Development	2013 2015
4.2.3.2	Consider proposal that Council financially support engagement of Executive Officer to assist Chambers/Business groups	Local Chambers and Business Groups will have additional resource for recruitment and project management of activities	Increased membership Projects sponsored by the Chambers	Economic Officer	Development	2013



## Strategic Objective

### 4.3 Diversify and promote local tourism

## Delivery Program Objectives

4.3.1 Implement the Berrigan Shire Visitor Events Plan

4.3.2 Partner regional Tourism Boards

Operational Plan Ref	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?	Budget Summary Ref
4.3.1.1	Convene and facilitate the <i>Berrigan Shire Events Coordinating Committee</i>	Strategic support for and allocation of event funding	Committee established	Economic Officer      Development	2012 2013
4.3.1.2	Provide support to event proponents and organisers	Increase in the number of successful events, proponents and organisers  Increase in the number of visitors attending local events	No. of events supported by Council  Event surveys	Economic Officer      Development	2012 2013

Operational Plan Ref	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?	Budget Summary Ref
4.3.1.3	Facilitate use of Tocumwal Aerodrome for aviation and other events	Maintain the <i>Tocumwal Aerodrome Management Plan</i> and approve events in compliance with same	No. of events held	Director Technical Services	2012 2013
4.3.2.1	Maintain membership and benefit of regional tourism boards to increase local visitation and economic activity	Regional and interstate marketing and promotion of Shire's tourism products and services	Participation in Regional Tourism Boards	Economic Officer Development	2013 2012
4.3.2.2	Develop and implement the Berrigan Shire Tourism Strategy and Action Plan 2014 - 2018	Stronger local tourism industry	Quarterly report to Council	Economic Officer Development	2012 2013
4.3.2.2	Encourage and support local tourism body / operator activities which, foster and promote increased local tourism industry growth and development	Stronger local tourism industry	Murray Regional Tourism Board (MRTB) Data	Economic Officer Development	2012 2013

## Strategic Objective

## Delivery Program Objectives

### 4.4 Connect local, regional and national road, rail and aviation infrastructure

### 4.4.1 Develop and promote Berrigan Shire regional transport and freight infrastructure

Operational Plan Ref	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?	Budget Summary Ref
4.4.1.1	Develop design concept, and investment case, to improve traffic entry and egress to, and within precinct, and storage areas, and associated infrastructure at Tocumwal	Increased use of Tocumwal inter-modal facility	Design concept and investment case developed	Economic Officer      Development	2013
4.4.1.2	Locate sources of funds for investment into facility	Increased use of Tocumwal inter-modal facility	Funds to undertake works are identified	Economic Officer      Development	2013
4.4.1.3	Lobby for upgrade of rail facilities, associated with Tocumwal rail line including the line to Shepparton and Melbourne Ports	Increased use of Tocumwal inter-modal facility	Investment by government in facilities	Economic Officer      Development	2013

Operational Plan Ref	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?	Budget Summary Ref
4.4.1.4	Participate actively in efforts to upgrade Newell Highway and Midland Murray Valley highways particularly the Shepparton bypass road	Increased use of Tocumwal inter-modal facility	Investment by government in facilities	Economic Development Officer	2013
4.4.1.5	Operate and maintain the Tocumwal Aerodrome	Operated in accordance with CA SA regulations and Tocumwal Aerodrome Management Plan	Annual report on activity	Director Technical Services	1920 7700
		Maintained in accordance with Corporate and Community Asset Management Plan	Satisfactory results from CASA inspections for continuation of Aerodrome registration	Director Technical Services	1920 7700

Diverse and resilient business– Summary budget 2014/15

	<b>2014/15 Budget \$</b>
Operating source of funds	272,300
Operating expenditures	(988,940)
<b>Net operating funds result</b>	<b>(716,640)</b>
Capital sources of funds	-
Capital expenditures	(75,000)
<b>Net capital funds result</b>	<b>(75,000)</b>
<b>Net funds surplus / (Deficit)</b>	<b>(791,640)</b>

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## Section 3 - Revenue & Charging

Rates

Water and Sewer Supply  
Services

Fees and Charges

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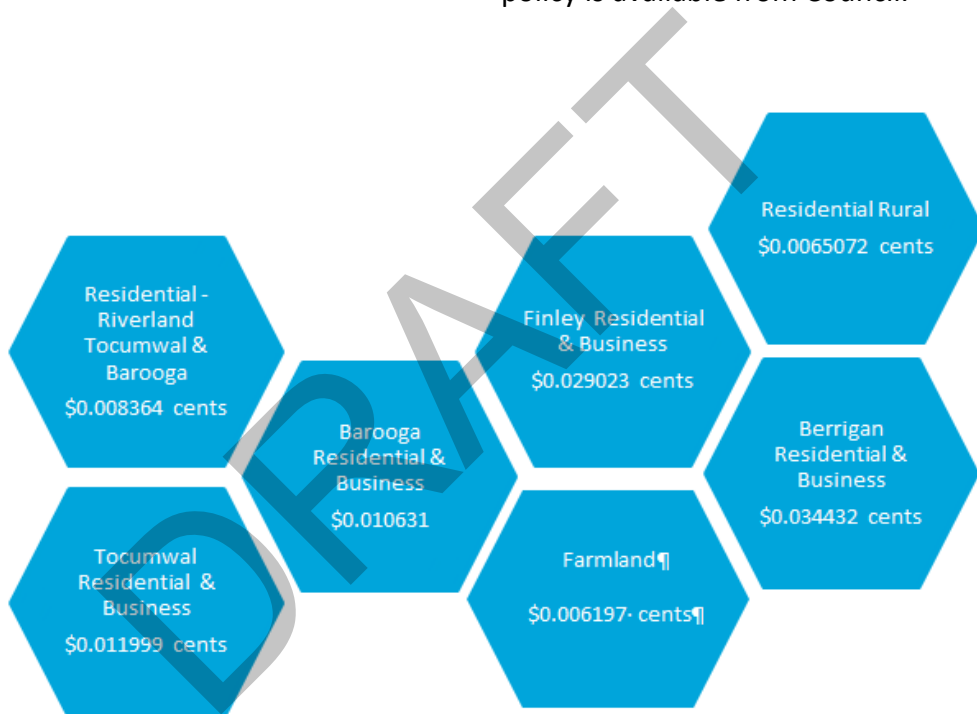
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## 2014/15 Council Rates

Rates and charges provide Council with a major source of revenue which is used to meet the costs of providing services to business and residents of the Shire. The rates and charges described provide the net funding requirements for a number of the programs and initiatives described in Council's Operational Plan and 4-year Delivery Program.

Each year, the New South Wales *Independent Pricing and Regulatory Tribunal* (IPART) determines the allowable annual increase in general income for NSW councils – this is known as the rate peg.

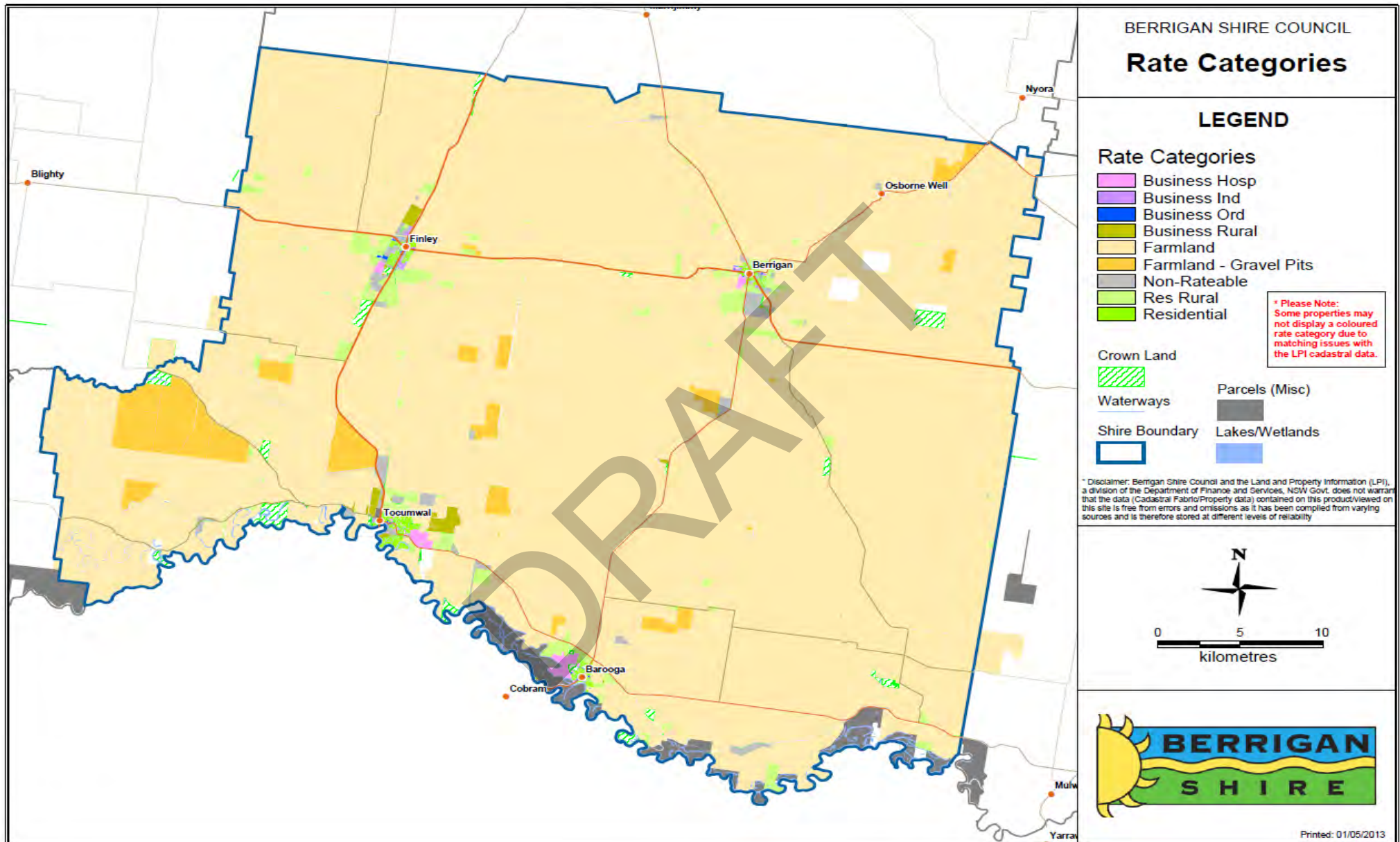
Rates are calculated based on the NSW Valuer General's assessment of the unimproved capital value of the land and Council's 2014/15 rate is based on the Valuer General's 2013 assessments. Council adopts on annual basis its *Rating and Revenue Policy* – a copy of this policy is available from Council.



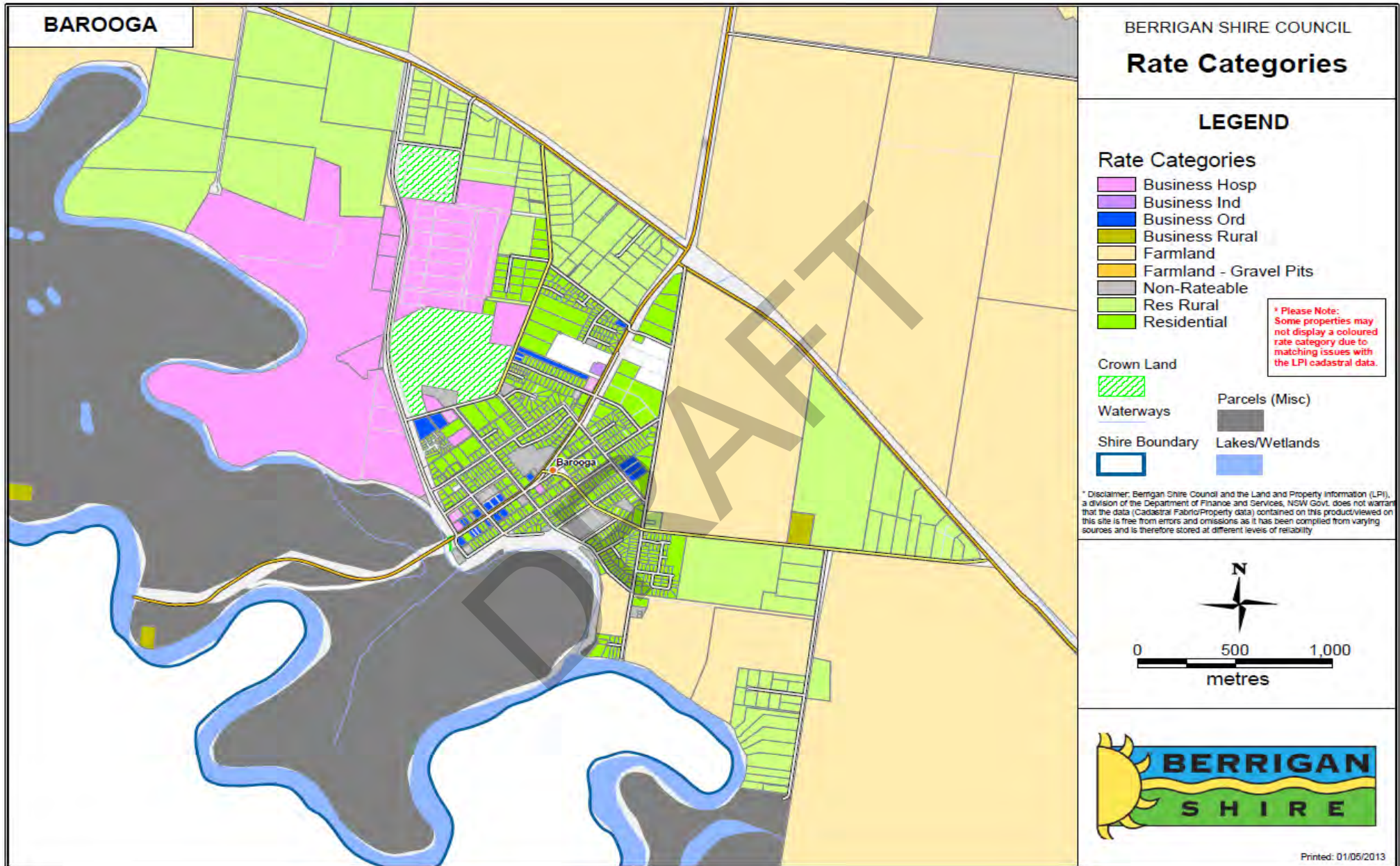
### Calculating your ordinary rate:

Check the following maps. For example if your land is categorised for rating purposes Residential Rural Rate the rate is calculated by multiplying your 2013 valuation by the (\$ 0.0065072 cents) rate in the dollar.

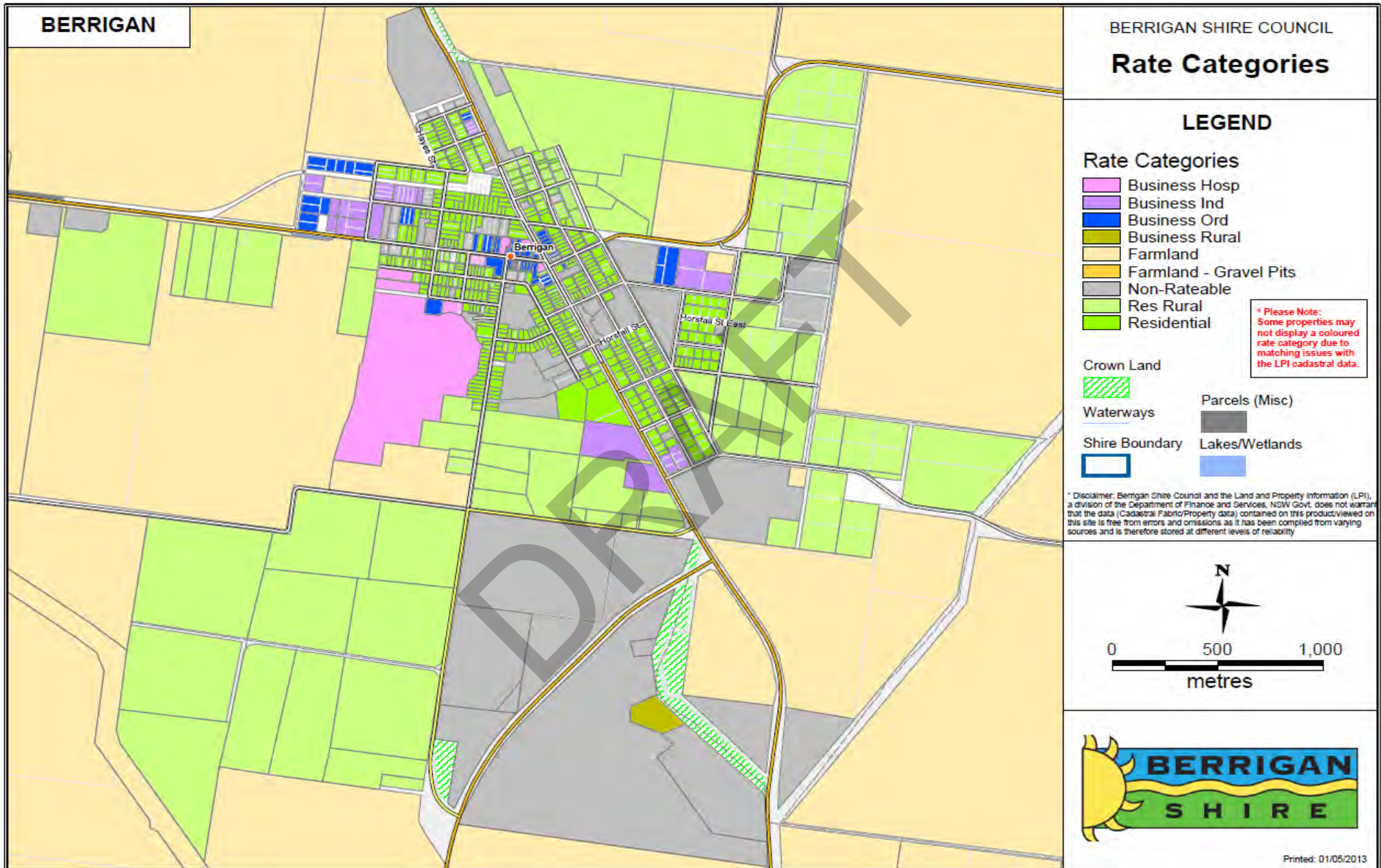
- The Farmland rate is \$0.06197 cents in the dollar and it applies to all farmland in the Shire
- The Business rate varies by urban/town locations and the rate is applied to land categorised Business Ordinary, Business Hospitality, Business Rural. Each category has the same value as the residential rate of its urban/town location
- The average property in each town pays the same level of Ordinary Rates



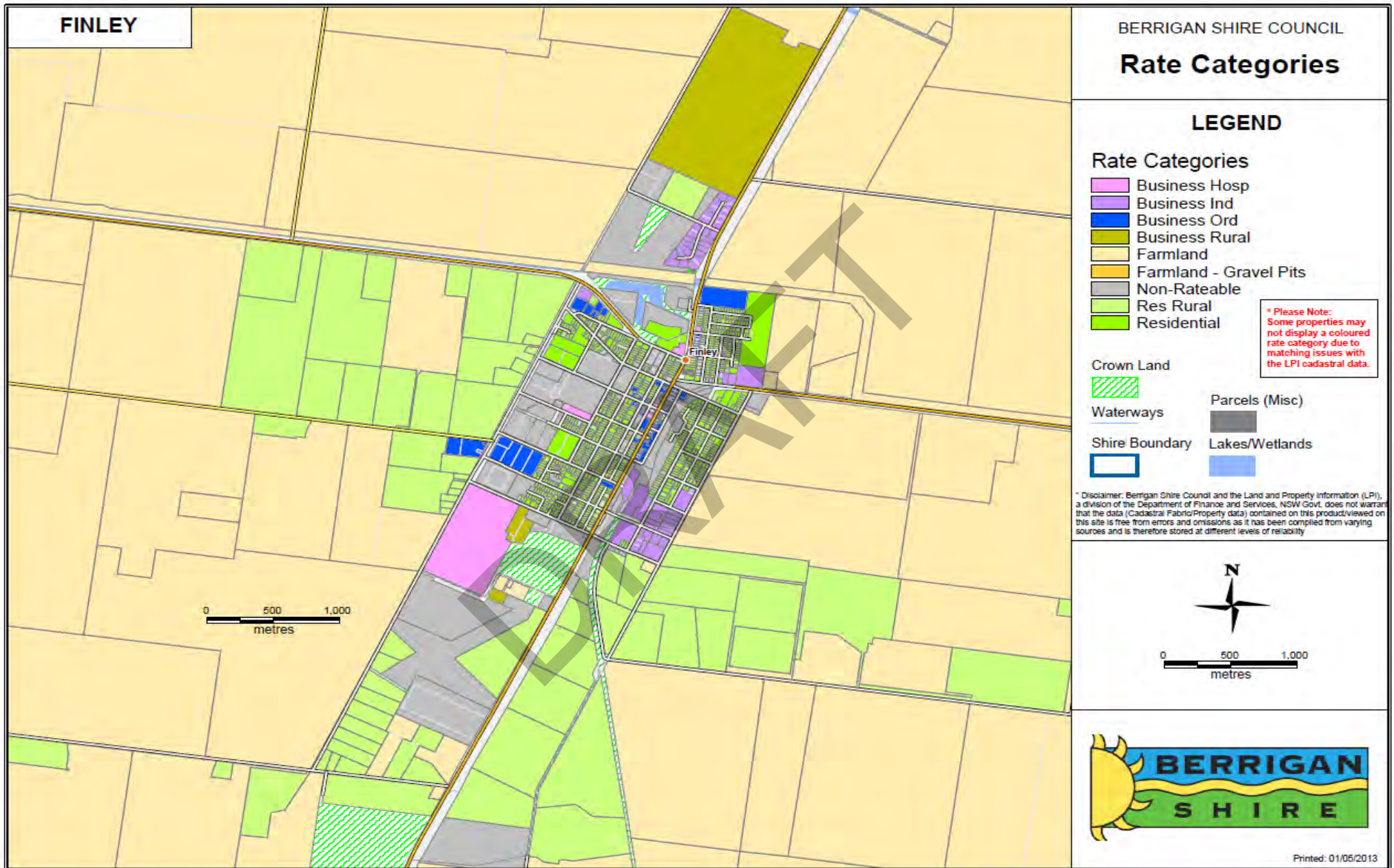




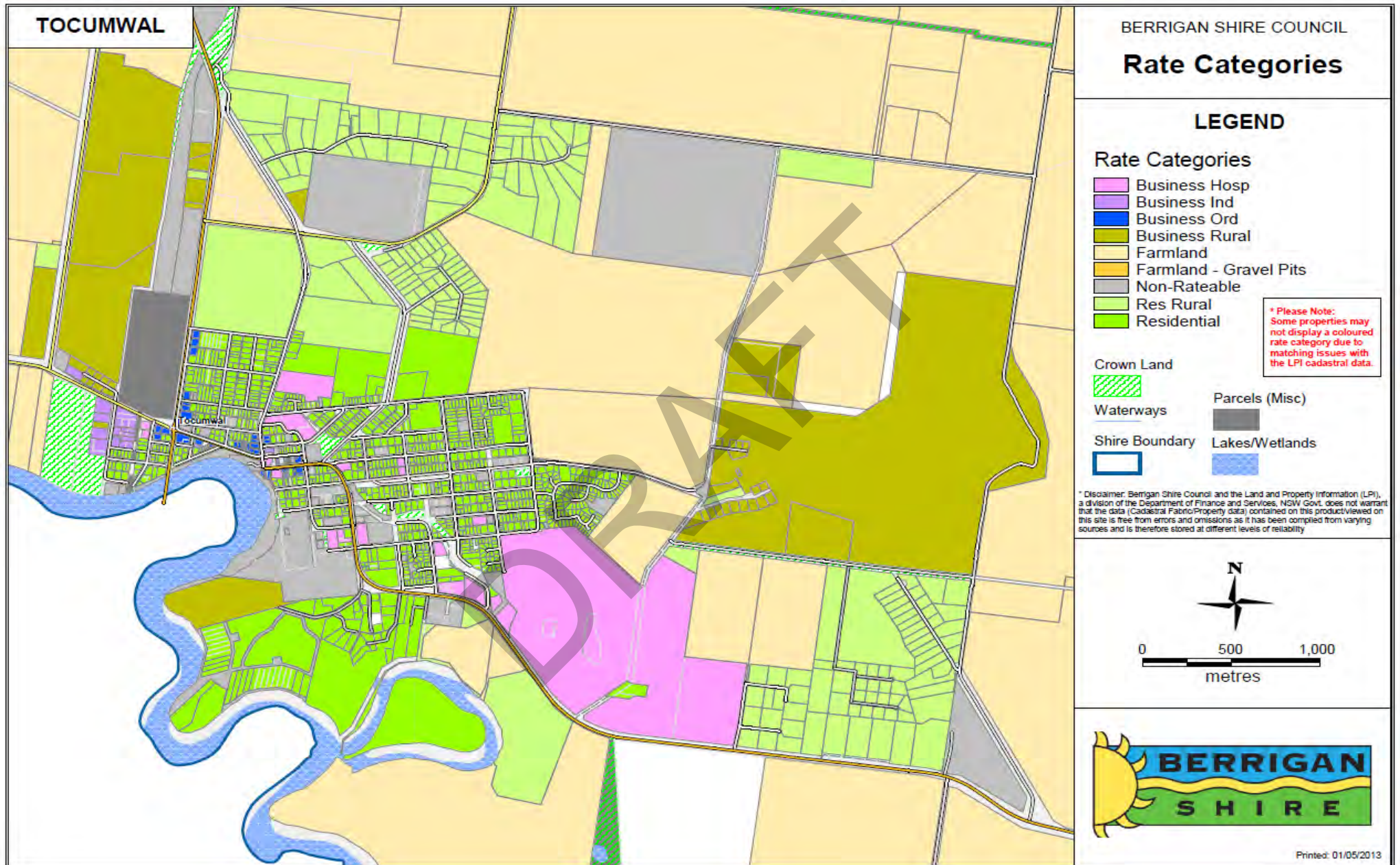












## Waste Management Service Charges 2014/15

Service provided	2014/15 Fee (\$ per annum	% Variation
Domestic Waste Collected 1 x Weekly pick up of 120 litre small garbage bin. (Green) 1 x Fortnightly pick up 240 litre recycling bin. (Blue)	\$256.00	3%
Additional Service (Collected) 1 x Weekly pick up of 120 litre small garbage bin (Green)	\$173.00	3%
Uncollected (vacant charge) Charged on vacant land within the collection zone – no service is provided.	\$52.00	3%
Business / Non Residential Garbage Charge 1 x Weekly pick up of 240 litre big bin. (Green)	\$266.00 (GST Inclusive)	3%
Garbage and Recycling Charge 1 x Weekly pick up of 240 litre big garbage bin. (Green) 1 x Fortnightly pick up of 240 litre recycling bin. (Blue)	\$392.00 (GST Inclusive)	3%
Recycling Collected 1 x Fortnightly pick up of 240 litre recycling bin. (Blue)	\$125.00 (GST Inclusive)	3%

## Stormwater Management Service 2014/15

Service provided	2014/15 Fee (\$ per annum	% Variation
Residential Premises - on urban land	\$25.00	0%
Strata properties (per strata)	\$12.50	0%
Vacant Land	Exempt	
Commercial Premises - on urban land	\$25.00	0%
Other	\$25.00	0%

## Sewer Charges 2014/15

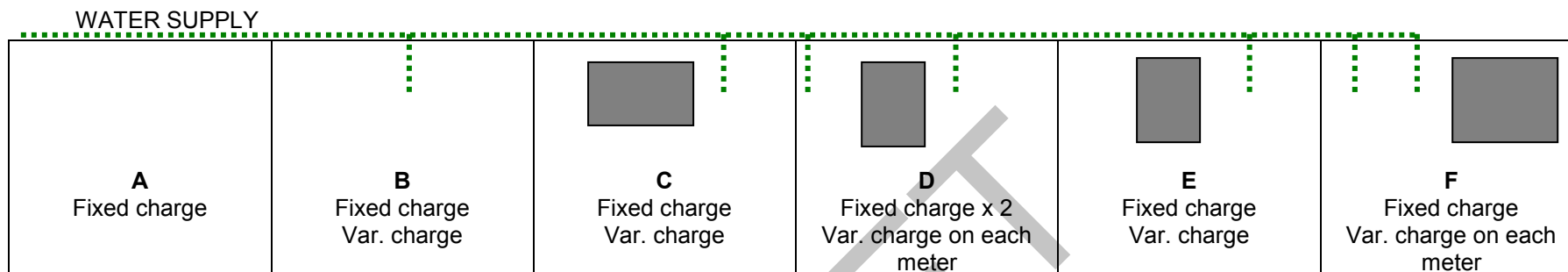
Service provided	2014/15 Fee (\$ per annum	% Variation
<b>Sewer Supply Charge</b> Charged to all rateable land utilising the town sewer system or zoned residential and within 75m of Councils sewer system.	\$477.00	3%
<b>Pedestal Charge</b> Any property with more than 2 (two) cisterns/water closets will be charged a pedestal charge per excess cistern/water closet.  A pedestal charge per cistern/water closet will be raised on all <b>non- rateable properties</b> connected to the sewerage supply.	\$103.00	3%
<b>On-Site Low Pressure Maintenance Charge</b> Applied to properties connected to Councils' sewerage supply via a low-pressure pump. Council maintains the pump in perpetuity subject to the owner paying the On-site low pressure maintenance charge.	\$91.00	3%

## 2014/15 Water Access and Consumption Charges

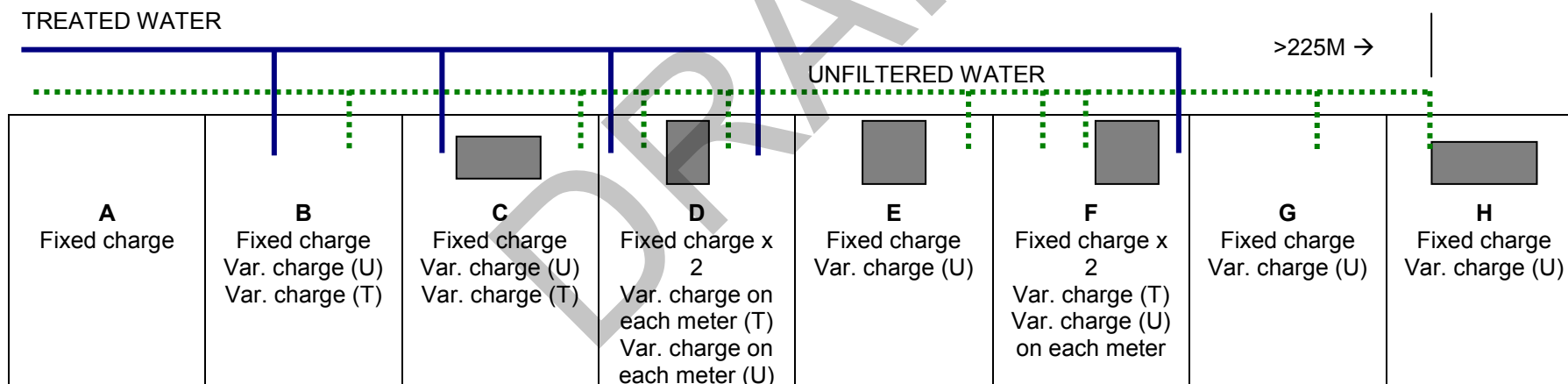
Service provided	2014/15 Fee (\$ per annum)	% Variation
<b>Water Access Charge</b> Applied to all properties supplied with water from a water pipe of the Council or land that is situated within 225m of Councils' water supply pipes. (see diagram attached)	\$474.00	3%
<b>Water Consumption Charges – Unfiltered (Barooga, Berrigan &amp; Finley)</b>	<b>\$0.73 per kL</b> (stage 4 restrictions in force) <b>\$0.52 per kL</b> (other restrictions in force) <b>\$0.47 per kL</b> (no restrictions)	0%
<b>Water Consumption Charges – Treated ( Barooga, Berrigan &amp; Finley)</b>	<b>\$1.46 per kL</b> (stage 4 restrictions in force) <b>\$1.04 per kL</b> (other restrictions in force) <b>\$0.94 per kL</b> (no restrictions)	0%
<b>Water Consumption Charges – Treated (Tocumwal)</b>	<b>\$0.97 per kL</b> (stage 4 restrictions in force) <b>\$0.69 per kL</b> (other restrictions in force) <b>\$0.62 per kL</b> (no restrictions)	0%

&gt;

**1. WHERE SINGLE SUPPLY IS AVAILABLE TO PROPERTY  
(Tocumwal) – Not including proposed new subdivisions outside village boundary**



**2. WHERE DUAL SUPPLY IS AVAILABLE TO PROPERTY (EXCEPT "H" – SINGLE AVAILABLE ONLY)  
(Barooga, Berrigan and Finley) – Not including proposed new subdivisions outside village boundary**



**NOTE:**  Indicates residence or residential use with house

(T) Treated Supply

(U) Unfiltered Supply

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**FEES &  
CHARGES  
2014 - 2015**

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## Reading our user fees and charges

Council provides a range of services through the following business and service units of Council:

- Development Services
- Environmental Services
- Technical Services
- Corporate Services
- Community Services

The Fees and Charges Guide is organised by services provided and the business unit of Council responsible for that service. It is also colour coded to identify the relationship between the service provided and its contribution toward the realisation of Berrigan Shire 2023 strategic outcomes

Sustainable natural and built landscapes
Good government
Supported and engaged communities
Diverse and resilient business

## Guidelines – User Fees and Charges

Where legally possible, the Council intends to charge users for the provision of **all** goods and services that it provides.

As a general rule the Council will set its fees and charges at a rate to generate the maximum amount of revenue possible to offset the cost burden of the provision of services borne by other sources of revenue such as rates and untied grants.

Therefore, the Council will at a minimum seek to recover the full cost of service provision from its customers and clients. This general principle will only be modified where other specific fee and charge setting principles as detailed in the Council's User Fees and Charges Policy apply.

Every fee or charge set by the Council will be based on a clear fee setting rationale. This rationale will be shown for each fee in the Fees and Charges Register.

The rationales applicable are as follows:

- **(A) Statute Limited** – Priced at the figure stipulated by law as applicable to this activity
- **(B) Cost Recovery** – Priced so as to return full cost recovery for the activities provided
- **(C) Commercial Basis** – Priced to cover the cost of the item plus a commercial mark-up
- **(D) Community Service Obligation** – Priced at below the cost of providing this activity as provision of the activity meets a social or economic objective of the Council.

The User Fees and Charges Policy Rationale Identifier (A, B, C etc.) appear beside the various fees and charges shown below. Where an asterisk appears next to the Policy ID (i.e. A\*, B\* etc.) the Council has identified that the maximum amount charged does not cover the cost to the Council of providing the service.

Where a fee or charge is shown as "**ND**", the Council has chosen not to disclose this amount – in accordance with clause 201(4) of *the Local Government Regulation 2005* – as disclosure could confer a commercial advantage on a competitor of the Council.

**Note:** The Council will use its best endeavours to determine the Goods and Services Tax (GST) status for each user fee and charge that it sets. However there may be fees and charges for which the Council is unable to confirm the GST status.

Accordingly, if a fee that is shown as being subject to GST is subsequently found not to be subject to GST, then that fee will be amended by reducing the GST to nil. Conversely, if the Council is advised that a fee which is shown as being not subject to GST becomes subject to GST, then the fee will be increased but only to the extent of the GST.

<b>DEVELOPMENT SERVICES</b>							
ITEM NO.	PARTICULARS	POLICY ID	BASIS	2013/14 (INCL. GST)	EXCL. GST	2014/15 GST	TOTAL
<b>1. Development Applications (Environmental Planning and Assessment Act 1979)</b>							
1.1	Single Dwelling House and additions  (less than \$100,000 - see 1.6 for over \$100,000)	A	Application	\$455	\$455	NIL	<b>\$455</b>
1.2	Subdivisions						
1.2.1	Including new roads	A	Application	\$665 plus \$65 per additional lot	\$665 plus \$65 per additional lot	NIL	<b>\$665 plus \$65 per additional lot</b>
1.2.2	Not including new roads	A	Application	\$330 plus \$53 per additional lot	\$665 plus \$65 per additional lot	NIL	<b>\$665 plus \$65 per additional lot</b>
1.2.3	Strata	A	Application	\$330 plus \$65 per additional lot	\$665 plus \$65 per additional lot	NIL	<b>\$665 plus \$65 per additional lot</b>
1.3	Not including physical works	A	Application	\$285	\$285	NIL	<b>\$285</b>
1.4	On-farm water storage 15ML (SEPP 52)	A	Application	\$285	\$285	NIL	<b>\$285</b>
1.5	Involving liquor licences or places of public entertainment	A	Application	\$285	\$285	NIL	<b>\$285</b>
1.6	Other Development Applications						
1.6.1	Pre-application meeting consulting fee	A	Application	Included in charge below	Included in charge below	NIL	<b>Included in charge below</b>
1.6.3	\$5,001 to \$50,000	A	Application	\$170.00 plus an additional \$3.00 for each \$1,000 or part thereof of the estimated cost	\$170.00 plus an additional \$3.00 for each \$1,000 or part thereof of the estimated cost	NIL	<b>\$170.00 plus an additional \$3.00 for each \$1,000 or part thereof of the</b>

<b>DEVELOPMENT SERVICES</b>							
ITEM NO.	PARTICULARS	POLICY ID	BASIS	2013/14		2014/15	
				(INCL. GST)	EXCL. GST	GST	TOTAL
							estimated cost
1.6.4	\$50,001 to \$250,000	A	Application	\$352.00 plus an additional \$3.64 for each \$1,000 or part thereof by which the estimated cost exceeds \$50,000	\$352.00 plus an additional \$3.64 for each \$1,000 or part thereof by which the estimated cost exceeds \$50,000	NIL	\$352.00 plus an additional \$3.64 for each \$1,000 or part thereof by which the estimated cost exceeds \$50,000
1.6.5	\$250,001 to \$500,000	A	Application	\$1,160.00 plus an additional \$2.34 for each \$1,000 or part thereof by which the estimated cost exceeds \$250,000	\$1,160.00 plus an additional \$2.34 for each \$1,000 or part thereof by which the estimated cost exceeds \$250,000	NIL	\$1,160.00 plus an additional \$2.34 for each \$1,000 or part thereof by which the estimated cost exceeds \$250,000
1.6.6	\$500,001 to \$1,000,000	A	Application	\$1,745.00 plus an additional \$1.64 for each \$1,000 or part thereof by which the estimated cost exceeds \$500,000	\$1,745.00 plus an additional \$1.64 for each \$1,000 or part thereof by which the estimated cost exceeds \$500,000	NIL	\$1,745.00 plus an additional \$1.64 for each \$1,000 or part thereof by which the estimated cost exceeds \$500,000
1.6.7	\$1,000,001 to \$10,000,000	A	Application	\$2,615.00 plus an additional \$1.44 for each \$1,000 or part thereof by which the estimated cost exceeds \$1,000,000	\$2,615.00 plus an additional \$1.44 for each \$1,000 or part thereof by which the estimated cost exceeds \$1,000,000	NIL	\$2,615.00 plus an additional \$1.44 for each \$1,000 or part thereof by which the estimated cost exceeds \$1,000,000

<b>DEVELOPMENT SERVICES</b>							
ITEM NO.	PARTICULARS	POLICY ID	BASIS	2013/14		2014/15	
				(INCL. GST)	EXCL. GST	GST	TOTAL
1.6.8	Greater than \$10,000,000	A	Application	\$15,875.00 plus an additional \$1.19 for each \$1,000 or part thereof by which the estimated cost exceeds \$10,000,000	\$15,875.00 plus an additional \$1.19 for each \$1,000 or part thereof by which the estimated cost exceeds \$10,000,000	NIL	<b>\$15,875.00 plus an additional \$1.19 for each \$1,000 or part thereof by which the estimated cost exceeds \$10,000,000</b>
1.7	Development Control						
1.7.1	Advertising - Advertised development	A	Application	\$200 (minimum) \$1,105 maximum	\$200 (minimum) \$1,105 maximum	NIL	<b>\$200 (minimum) \$1,105 maximum</b>
1.7.2	Advertising - Designated development	A	Application	\$2,220 maximum	\$2,220 maximum	NIL	<b>\$2,220 maximum</b>
1.7.3	Integrated development and development requiring concurrence	A	Application	Cost of normal Development Application plus an additional \$140 + \$320 for each integrated approval body or concurrence authority	Cost of normal Development Application plus an additional \$140 + \$320 for each integrated approval body or concurrence authority	NIL	<b>Cost of normal Development Application plus an additional \$140 + \$320 for each integrated approval body or concurrence authority</b>
1.7.4	Designated development	A	Application	Maximum of \$920 plus scheduled fee and cost of advertising	Maximum of \$920 plus scheduled fee and cost of advertising	NIL	<b>Maximum of \$920 plus scheduled fee and cost of advertising</b>
1.7.5	Contaminated sites	A	Application	As per 1.9 plus cost of independent assessment of submitted report	As per 1.9 plus cost of independent assessment of submitted report	NIL	<b>As per 1.9 plus cost of independent assessment of submitted report</b>
1.8	Request to review determination						
1.8.1	No work	A	Application	Max 50%	Max 50%	NIL	<b>Max 50%</b>

<b>DEVELOPMENT SERVICES</b>							
ITEM NO.	PARTICULARS	POLICY ID	BASIS	2013/14		2014/15	
				(INCL. GST)	EXCL. GST	GST	TOTAL
				original fee	original fee		original fee
1.8.2	Dwelling less than \$100,000	A	Application	\$190		NIL	\$190
1.8.3	\$5,001 to \$50,000	A	Application	\$55	\$55	NIL	\$55
1.8.4	\$50,001 to \$250,000	A	Application	\$85, plus an additional \$1.50 for each \$1,000 (or part of \$1,000) of the estimated cost	\$85, plus an additional \$1.50 for each \$1,000 (or part of \$1,000) of the estimated cost	NIL	\$85, plus an additional \$1.50 for each \$1,000 (or part of \$1,000) of the estimated cost
1.8.5	\$250,001 to \$500,000	A	Application	\$500, plus an additional \$0.85 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000.	\$500, plus an additional \$0.85 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000.	NIL	\$500, plus an additional \$0.85 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000.
1.8.6	\$500,001 to \$1,000,000	A	Application	\$712, plus an additional \$0.50 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000.	\$712, plus an additional \$0.50 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000.	NIL	\$712, plus an additional \$0.50 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000.
1.8.7	\$1,000,001 to \$10,000,000	A	Application	\$987, plus an additional \$0.40 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000	\$987, plus an additional \$0.40 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000	NIL	\$987, plus an additional \$0.40 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000



<b>DEVELOPMENT SERVICES</b>							
ITEM NO.	PARTICULARS	POLICY ID	BASIS	2013/14		2014/15	
				(INCL. GST)	EXCL. GST	GST	TOTAL
1.8.8	Greater than \$10,000,000	A	Application	\$4,737, plus an additional \$0.27 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10,000,000	\$4,737, plus an additional \$0.27 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10,000,000	NIL	\$4,737, plus an additional \$0.27 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10,000,000
1.9	Amendment to Development Consent						
1.9.1	s96(1)	A	Application	Maximum \$71	Maximum \$71	NIL	Maximum \$71
1.9.2	s96(1A)	A	Application	Maximum \$645 or 50% of original development application fee, whichever is the lesser	Maximum \$645 or 50% of original development application fee, whichever is the lesser	NIL	Maximum \$645 or 50% of original development application fee, whichever is the lesser
1.9.3	s96(2)	A	Application	50% of original fee if under \$100 otherwise see 1.8 – Request to review determination	50% of original fee if under \$100 otherwise see 1.8 – Request to review determination	NIL	550% of original fee if under \$100 otherwise see 1.8 – Request to review determination
1.10	Rezoning						
1.10.1	Initial assessment, site inspection/report to Council	B	Application	\$662	\$679	NIL	\$679
1.10.2	Minor LEP amendment following Council decision	B	Application	\$1,550	\$1,590	NIL	\$1,590
1.10.3	Major LEP amendment plus additional cost for	B	Application	\$4,000	\$4,120	NIL	\$4,120

<b>DEVELOPMENT SERVICES</b>							
ITEM NO.	PARTICULARS	POLICY ID	BASIS	2013/14 (INCL. GST)	EXCL. GST	2014/15 GST	TOTAL
	consultant to prepare environmental study plus planning proposal						
1.11	Amendment to Development Application Consent for Dwelling and additions	B	Application	\$110	\$110	NIL	<b>\$110</b>
1.12	Amendment to Development Control Plan	B	Application	\$220 plus advertising	\$220 plus advertising	NIL	<b>\$220 plus advertising</b>
1.13	Amendment to Local Environmental Plan	B	Application	\$640 plus advertising plus cost of associated reports and studies as may be required	\$640 plus advertising plus cost of associated reports and studies as may be required	NIL	<b>\$640 plus advertising plus cost of associated reports and studies as may be required</b>
<b>2. Certificates</b>							
2.1	Construction Certificates						
2.1.1	New dwelling	C	Application	\$316	\$294.55	\$29.45	<b>\$324</b>
2.1.2	Dwelling Additions	C	Application	\$199	\$180.91	\$18.09	<b>\$204</b>
2.1.3	Structures ancillary to dwellings and farm sheds	C	Per Application	\$94	\$87.27	\$8.73	<b>\$96</b>
2.1.4	Commercial and industrial development less than 100m <sup>2</sup>	C	Application	\$316	\$294.55	\$29.45	<b>\$324</b>
2.1.5	Commercial and industrial development equal to or greater than 100m <sup>2</sup>	C	Application	\$316 + \$1.10 per additional m <sup>2</sup>	\$294.55+ \$1.00 per additional m <sup>2</sup>	\$29.45 + \$0.10 per additional m <sup>2</sup>	<b>\$324 + \$1.10 per additional m<sup>2</sup></b>
2.1.6	Subdivision	C	Application	\$141 per lot	\$131.82	13.18	<b>\$145</b>

<b>DEVELOPMENT SERVICES</b>							
ITEM NO.	PARTICULARS	POLICY ID	BASIS	2013/14		2014/15	
				(INCL. GST)	EXCL. GST	GST	TOTAL
2.1.7	Subdivision supervision fee for new work carried out by private contractors on future Council assets	C	Application	1% of estimated engineering const. cost plus GST	1% of estimated engineering const. cost	YES	1% of estimated engineering const. cost plus GST
2.1.8	Processing of variations to Building Code of Australia	C	Clause	\$316 per clause	\$294.55	\$29.45	<b>\$324</b>
2.1.9	Modification of Construction Certificate	C	Application	\$58 or 50% of original fee, whichever is greater	\$54.55 or 50% of original fee, whichever is greater	\$5.45	<b>\$60 or 50% of original fee, whichever is greater</b>
2.2	Compliance Certificates						
2.2.1	Critical stage inspections	C	Application	\$105	\$98.18	\$9.82	<b>\$108</b>
2.2.2	Occupation certificate	C	Application	\$105	\$98.18	\$9.82	<b>\$108</b>
2.2.3	Subdivision Certificate	B	Application	\$105	\$98.18	\$9.82	<b>\$108</b>
2.3	Complying Development Certificates						
2.3.1	Class 10 buildings less than 100m <sup>2</sup>	C		\$117	\$109.09	\$10.91	<b>\$120</b>
2.3.1	Buildings less than 150m <sup>2</sup> other than Class 10 buildings	C	Application	\$176	\$164.55	\$16.45	<b>\$181</b>
2.3.2	Buildings greater than 150m <sup>2</sup> other than rural sheds	C	Application	\$176 plus \$1.10 per additional m <sup>2</sup>	\$164.55 plus \$1.00 per additional m <sup>2</sup>	\$16.45 plus \$0.10 per additional m <sup>2</sup>	<b>\$181 plus \$1.10 per additional m<sup>2</sup></b>
2.3.3	Rural sheds greater than 150m <sup>2</sup>	C	Application	\$235 maximum	\$219.09	21.91	<b>\$241 maximum</b>
2.3.4	Modification of	C	Application	\$60 or 50% of	\$54.55 or 50%	\$5.45	<b>\$60 or 50%</b>

<b>DEVELOPMENT SERVICES</b>							
ITEM NO.	PARTICULARS	POLICY ID	BASIS	2013/14 (INCL. GST)	EXCL. GST	2014/15 GST	TOTAL
	Complying Development Certificate			original fee, whichever is greater	of original fee, whichever is greater		of original fee, whichever is greater
2.4	Planning Certificates (s149, Environmental Planning and Assessment Act 1979)						
2.4.1	s149 (2) & (3)	A	Application	\$53	\$53	NIL	\$53
2.4.2	s149 (5)	A	Application	\$80	\$80	NIL	\$80
2.5	Building Certificates						
2.5.1	Class 1 building or Class 10 building for each dwelling containing in the building or in any other building in the allotment	A	Application	\$250	\$250	NIL	\$250
2.5.2	Any other class of building	A	Application	\$250	\$250	NIL	\$250
2.5.3	In any case where the application relates to a part of a building and that part consists of an external wall only or does not otherwise have a floor area	A	Application	\$250	\$250	NIL	\$250
2.5.4	If it is reasonably necessary to carry out more than one inspection of the building before issuing a building	A	Application	\$90	\$90	NIL	\$90

<b>DEVELOPMENT SERVICES</b>							
ITEM NO.	PARTICULARS	POLICY ID	BASIS	2013/14		2014/15	
				(INCL. GST)	EXCL. GST	GST	TOTAL
	certificate (not exceeding \$75) for the issue of the certificate. However, the Council may not charge for any initial inspection						
2.5.5	Floor area of building or part not exceeding 200m <sup>2</sup>	A	Application	\$250	\$250	NIL	<b>\$250</b>
2.5.6	Exceeding 200m <sup>2</sup> but not exceeding 2,000 m <sup>2</sup>	A	Application	\$250 plus an additional 50 cents per square metres in addition to 200 square meters	\$250 plus an additional 50 cents per square metres in addition to 200 square meters	NIL	<b>\$250 plus an additional 50 cents per square metres in addition to 200 square meters</b>
2.5.7	Exceeding 2,000 m <sup>2</sup>	A	Application	\$1165, plus an additional \$0.075 per square metres in addition to 2,000 square meters	\$1165, plus an additional \$0.075 per square metres in addition to 2,000 square meters	NIL	<b>\$1165, plus an additional \$0.075 per square metres in addition to 2,000 square meters</b>
2.6	Copy of Building Certificate	A	Copy	\$13	\$13	NIL	<b>13</b>
2.7	Certificate as to orders (s121ZP EP & A Act 1979)	A	Application	\$70	\$70	NIL	<b>\$70</b>
2.8	Certificate as to notices (s735A LG Act 1993)	A	Application	\$80	\$80	NIL	<b>\$80</b>
2.9	Expedited provision of certificate  (by arrangement)	B	Application	\$22	\$20	\$2	<b>\$22</b>
2.10	Information Service Fee						
2.10.1	Written response	B	Application	\$55	\$50.91	\$5.09	<b>\$56</b>

<b>DEVELOPMENT SERVICES</b>							
ITEM NO.	PARTICULARS	POLICY ID	BASIS	2013/14 (INCL. GST)	EXCL. GST	2014/15 GST	TOTAL
2.10.2	Written response and inspection	B	Application	\$100	\$92.73	\$9.27	<b>\$102</b>
2.11	Dwelling entitlement enquiry fee	B	Application	\$55	\$50.91	\$5.09	<b>\$56</b>
2.12	Duplicate Construction, Compliance, Occupation and Complying development Certificates	B	Application	\$22	\$20	\$2	<b>\$22</b>
2.13	Lodgement fee for all Part 4A certificates issued by private certifiers and kept by Council	A	Certificate	\$36	\$36	NIL	<b>\$36</b>
<b>3. Local Activity and Road Act Applications</b>							
3.1	Local Activities (s68) – other than those with a specific fee	B	Application	\$93	\$95	NIL	<b>\$95</b>
3.2	Application to amend Local Activity Approval	B	Application	\$40	\$41	NIL	<b>\$41</b>
3.3	Required Local Activity Inspections	B	Application	\$105	\$98.18	\$9.82	<b>\$108</b>
3.4	Minor sewer works application fee	B	Application	\$98	\$91.82	\$9.18	<b>\$101</b>
3.5	Septic tank (new)	B	Application	\$213	\$219	NIL	<b>\$219</b>
3.6	Surveillance fee						
3.6.1	Hairdressers Beauty Salon	B	Application	\$105	\$98.18	\$9.82	<b>\$108</b>
3.6.2	Undertakers Mortuary	B	Application	\$105	\$98.18	\$9.82	<b>\$108</b>

<b>DEVELOPMENT SERVICES</b>							
ITEM NO.	PARTICULARS	POLICY ID	BASIS	2013/14		2014/15	
				(INCL. GST)	EXCL. GST	GST	TOTAL
3.7	Temporary occupation of footpath by fence or hoarding during any building operation						
3.7.1	Application	A	Application	\$20	\$20	NIL	<b>\$20</b>
3.7.2	Occupation	B	Week	\$11	\$10	\$1	<b>\$11</b>
3.8	Street trading/street vending						
3.8.1	Vehicle permit	B	Application	\$100	\$93.63	NIL	<b>\$103</b>
3.8.2	Footpath trading/Outdoor dining	D*	Application	\$55 (2 year permit)	\$50	\$5	<b>\$55</b>
3.8.3	Single free standing sign	D*	Application	\$22 (2 year permit)	\$20	\$2	<b>\$22</b>
3.9	Impounded Advertising Structure release fee	B	Structure	\$116	\$109.09	\$10.91	<b>\$120</b>
3.10	On site sewerage						
3.10.1	Registration	A	Application	\$31	\$31	NIL	<b>\$31</b>
3.10.2	Inspection	B	Inspection	\$105	\$98.18	\$9.82	<b>\$108</b>
3.11	Water Connection application processing	A	Application	\$61.80	\$64	NIL	<b>\$66</b>
<b>4. Development Services Administration</b>							
4.1	Certified copy of document, map or plan	A	Copy	\$53	\$53	NIL	<b>\$53</b>
4.2	Search for drainage diagram required under Conveyancing Act. Copy of diagram or written response provided	B	Diagram	\$52	\$48.18	\$4.82	<b>\$53</b>

<b>DEVELOPMENT SERVICES</b>							
ITEM NO.	PARTICULARS	POLICY ID	BASIS	2013/14 (INCL. GST)	EXCL. GST	2014/15 GST TOTAL	
<b>5. Caravan Parks, Camping Grounds and Manufactured Home Estates</b>							
5.1	Application for approval to operate (LGA 1993)	B	Application	\$7 per site (minimum \$100)	\$7 per site (minimum \$100)	NIL	<b>\$7 per site (minimum \$100)</b>
5.2	Replacement approval (e.g. in the name of the new operator)	B	Application	\$52	\$53	NIL	<b>\$53</b>
5.3	Inspection of manufactured home/ Reinspection	B	Application	\$70	\$74	NIL	<b>\$74</b>
<b>6. Environmental Health Services</b>							
6.1	Food premises administration fee						
6.1.1	Retail	B	Application	\$52	\$52	NIL	<b>\$52</b>
6.1.2	Community	D*	Application	NIL	NIL	NIL	<b>NIL</b>
6.2	Food premises inspection fee	B	Inspection	Maximum \$145 Minimum \$72.50 plus \$36.19 maximum travelling expenses	Maximum \$145 Minimum \$72.50 plus \$36.19 maximum travelling expenses	NIL	<b>Maximum \$145 Minimum \$72.50 plus \$36.19 maximum travelling expenses</b>
6.3	Issue of Improvement Notice - Food	A	Notice	\$330.00	\$330	NIL	<b>\$330</b>
<b>7. Private and commercial swimming pools</b>							
7.1	Application for exemption from barrier requirements	A	Application	\$70	\$70	NIL	<b>\$70</b>
7.2	Barrier compliance inspection						
7.2.1	Initial inspection	A	Inspection	\$105	\$105	NIL	<b>\$105</b>
7.2.2	Reinspection	A	Inspection	\$100	\$100	NIL	<b>\$100</b>
7.2.3	Issue of compliance	A	Application	\$70	\$70	NIL	<b>\$70</b>



<b>DEVELOPMENT SERVICES</b>							
ITEM NO.	PARTICULARS	POLICY ID	BASIS	2013/14		2014/15	
				(INCL. GST)	EXCL. GST	GST	TOTAL
	certificate						
<b>8. Companion animals</b>							
8.1	Registration						
8.1.1	Dog or cat (not desexed)	A	Lifetime	\$150	\$189	NIL	<b>\$189</b>
8.1.2	Dog or cat (desexed)	A	Lifetime	\$40	\$49	NIL	<b>\$49</b>
8.1.3	Dog or cat (desexed, owned by pensioner)	A	Lifetime	\$15	\$19	NIL	<b>\$19</b>
8.1.4	Registered breeder	A	Lifetime	\$40	\$49	NIL	<b>\$49</b>
8.1.5	Assistance animal	A	Lifetime	NIL	NIL	NIL	<b>NIL</b>
8.1.6	Working dog (on property)	A	Lifetime	NIL	NIL	NIL	<b>NIL</b>
8.2	Sustenance and release	A	Day per animal	\$11	\$10	\$1	<b>\$11</b>
8.3	Out of hours release	B	Instance	\$68			<b>\$70</b>
8.4	Microchipping of impounded animals	B	Animal	\$91			<b>\$93</b>
<b>9. Stock control</b>							
9.1	Impounding						
9.1.1	Horse, mule, ass, cow (cow and calf up to 3 months), camel, goat or pig	B	Animal	\$22 per animal minimum \$100	\$24	NIL	<b>\$24</b>
9.1.2	Rams, ewes, sheep /lambs	B	Animal	\$6 per animal minimum \$100	\$6/animal minimum \$100	NIL	<b>\$6 / animal minimum \$100</b>
9.1.3	Droving, walking or transportation fees	B	Instance	Ranger time and/or cartage costs + GST	Ranger time and/or cartage costs	YES	<b>Ranger time and/or cartage costs + GST</b>
9.2	Sustenance						

<b>DEVELOPMENT SERVICES</b>							
ITEM NO.	PARTICULARS	POLICY ID	BASIS	2013/14		2014/15	
				(INCL. GST)	EXCL. GST	GST	TOTAL
9.2.1	Cattle, horse	D*	Day	\$4 + Direct costs	\$4 + Direct costs	NIL	<b>\$4 + Direct costs</b>
	Pig	D*	Day	Direct costs	Direct costs	NIL	<b>Direct costs</b>
	Sheep	D*	Day	50c + direct costs	50c + direct costs	NIL	<b>50c + direct costs</b>
9.3	Attending stock on roads	D*	Instance	Direct costs	Direct costs	NIL	<b>Direct costs</b>

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<b>ENVIRONMENTAL SERVICES</b>							
ITEM NO.	PARTICULARS	POLICY ID	BASIS	2013/14 (INCL GST)	EXCL. GST	2014/15 GST	TOTAL
<b>10. Waste Management Facilities</b>							
10.1	Residential waste (within Berrigan Shire)						
10.1.1	General	B	m <sup>3</sup>	\$20	\$20	\$2	<b>\$22</b>
10.1.2	Rubbish bag	B	each	\$3	\$3.64	\$0.36	<b>\$4</b>
10.1.3	120l bin	B	each	\$3	\$3.64	\$0.36	<b>\$4</b>
10.1.4	240l bin	B	each	\$6	\$7.27	\$0.73	<b>\$8</b>
10.1.5	Car boot	B	each	\$10	\$10.91	\$1.09	<b>\$12</b>
10.1.6	Ute, van or trailer up to 1m <sup>2</sup>	B	each	\$20	\$20	\$2	<b>\$22</b>
10.1.7	Tandem trailer up to 2m <sup>2</sup>	B	each	\$40	\$40	\$4	<b>\$44</b>
10.1.8	Gas bottles (spiked and debunged)	B	each	\$10	\$10.91	\$1.09	<b>\$12</b>
10.1.9	Car tyres	B	each	\$6	\$7.27	\$0.73	<b>\$8</b>
10.1.10	Light truck tyres	B	each	\$10	\$10.91	\$1.09	<b>\$12</b>
10.1.11	Heavy truck tyres	B	each	\$18	\$18.18	\$1.82	<b>\$20</b>
10.1.12	Tractor tyres	B	each	\$120	\$113.64	\$11.36	<b>\$125</b>
10.1.13	Earthmover tyres	B	each	\$180	\$172.73	\$17.27	<b>\$190</b>
10.1.14	Chemical drums	B	each	\$13	\$13.64	\$1.36	<b>\$15</b>
10.1.15	Asbestos	B	m <sup>3</sup>	\$300	\$272.73	\$27.27	<b>\$300</b>
10.1.16	Liquid bitumen waste	B	m <sup>3</sup>	\$18	\$18.18	\$1.82	<b>\$20</b>
10.1.17	Car batteries, white goods, scrap steel and the like	D*		NIL	NIL		<b>NIL</b>
10.1.18	Green waste	D*	Per m <sup>3</sup>	NIL	NIL		<b>NIL</b>
10.2	Commercial waste (within Berrigan Shire)						
10.2.1	General waste	C	Per m <sup>3</sup>	\$38	\$36.36	\$3.64	<b>\$40</b>
10.2.2	Skip – 2m	C	each	N/A	\$27.27	\$2.73	<b>\$30</b>
10.2.3	Skip – 3m	C	each	N/A	\$40.91	\$4.09	<b>\$45</b>
10.2.3	Green waste	C	Per m <sup>3</sup>	N/A	\$13.63	\$1.37	<b>\$15</b>
10.2.4	Cardboard	C	Per m <sup>3</sup>	\$15	\$18.18	\$1.82	<b>\$20</b>
10.2.5	Asbestos	C	Per m <sup>3</sup>	\$300	\$272.73	\$27.27	<b>\$300</b>
10.3	Waste (outside Berrigan Shire)						

<b>ENVIRONMENTAL SERVICES</b>							
ITEM NO.	PARTICULARS	POLICY ID	BASIS	2013/14 (INCL GST)	2014/15		
					EXCL. GST	GST	TOTAL
10.3.1	General waste	C	Per m <sup>3</sup>	\$45	\$45.45	\$4.55	\$50
10.3.2	Skip – 2m	C	each	N/A	\$27.27	\$2.73	\$30
10.3.3	Skip – 3m	C	each	N/A	\$40.91	\$4.09	\$45
10.3.2	Asbestos	C	Per m <sup>3</sup>	\$300	\$545.45	\$54.55	\$600
10.3.3	Green waste	C	Per m <sup>3</sup>	N/A	\$13.63	\$1.37	\$15
10.3.4	Cardboard	C	Per m <sup>3</sup>	\$15	\$18.18	\$1.82	\$20
10.4	Other tip charges						
10.4.1	Fridge de-gassing	B	each	N/A	\$9.09	\$0.91	\$10
<b>11. Waste collection</b>							
11.1	Domestic waste						
11.1.1	Standard service (1 x 120l MGB and 1 x 240l MRB)	B	Each	\$241	\$256	NIL	\$256
11.1.2	Additional 120l MGB	B	Each	\$163	\$173	NIL	\$173
11.1.3	Additional 240l MRB	B	Each	\$108	\$125	NIL	\$125
11.1.4	Uncollected	B	Each	\$50	\$52	NIL	\$52
11.2	Business waste						
11.2.1	1x 240l MGB	B	Each	\$228	\$266	NIL	\$266
11.2.2	1 x 240 MRB and 1 x 240l MRB	B	Each	\$327	\$392	NIL	\$392
<b>12. Town water supply</b>							
12.1	Access charge (standard connection)	B	Year	\$446	\$474	NIL	\$474
12.2	Water restriction easement	B	Month	\$10.00	\$10	NIL	\$10
12.3	Consumption – Treated						
12.3.1	BGA, BER, FIN Stage 4 restrictions	B	kL	\$1.46	\$1.46	NIL	\$1.46
12.3.2	BGA, BER, FIN Other restrictions	B	kL	\$1.00	\$1.00	NIL	\$1.00
12.3.3	BGA, BER, FIN No restrictions	B	kL	\$0.94	\$0.94	NIL	\$0.94
12.3.4	TOC Stage 4 restrictions	B	kL	\$0.97	\$0.97	NIL	\$0.97

<b>ENVIRONMENTAL SERVICES</b>							
ITEM NO.	PARTICULARS	POLICY ID	BASIS	2013/14 (INCL GST)	2014/15		
					EXCL. GST	GST	TOTAL
12.3.5	TOC Other restrictions	B	kL	\$0.69	\$0.69	NIL	<b>\$0.69</b>
12.3.6	TOC No restrictions	B	kL	\$0.62	\$0.62	NIL	<b>\$0.62</b>
12.4	Consumption – Unfiltered						
12.4.1	BGA, BER, FIN Stage 4 restrictions	B	kL	\$0.73	\$0.73	NIL	<b>\$0.73</b>
12.4.2	BGA, BER, FIN Other restrictions	B	kL	\$0.52	\$0.52	NIL	<b>\$0.52</b>
12.4.3	BGA, BER, FIN No restrictions	B	kL	\$0.47	\$0.47	NIL	<b>\$0.47</b>
12.5	Berrigan Sports Club for water bypassing the Council's treatment and reticulation system	D*	kL	3.1 cents	3.1 cents	NIL	<b>3.1 cents</b>
12.6	Consumption - Recreation reserves and public pools	D*	kL	1/10 of applicable consumption charge	1/10 of applicable consumption charge	NIL	<b>1/10 of applicable consumption charge</b>
12.7	Connection – tapping						
12.7.1	100mm	B	Supply	\$6,750	\$6363.64	\$636.36	<b>\$7,000</b>
12.7.2	80mm	B	Supply	\$4,440	\$4,181.82	\$418.18	<b>\$4,600</b>
12.7.3	50mm	B	Supply	\$2,250	\$2,118.18	\$211.82	<b>\$2,330</b>
12.7.4	40mm	B	Supply	\$1,480	\$1,390.91	\$139.09	<b>\$1,530</b>
12.7.5	32mm	B	Supply	\$1,010	\$954.55	\$95.46	<b>\$1,050</b>
12.8	Connection – meter						
12.8.1	1 x 20mm	B	Meter	\$275	\$259.09	\$25.91	<b>\$285</b>
12.8.2	2 x 20mm	B	Meter	\$425	\$400.00	\$40.00	<b>\$440</b>
12.8.3	1 x 25mm	B	Meter	\$330	\$309.09	\$30.91	<b>\$340</b>
12.8.4	2 x 25mm	B	Meter	\$510	\$481.82	\$48.18	<b>\$530</b>
12.9	Connection – service						
12.9.1	1 x 20mm	B	Meter	\$880	\$827.27	\$82.73	<b>\$910</b>
12.9.2	2 x 20mm	B	Meter	\$1,200	\$1,127.27	\$112.73	<b>\$1,240</b>
12.9.3	1 x 25mm	B	Meter	\$1,040	\$977.27	\$97.73	<b>\$1,075</b>

ENVIRONMENTAL SERVICES							
ITEM NO.	PARTICULARS	POLICY ID	BASIS	2013/14 (INCL GST)	2014/15		
					EXCL. GST	GST	TOTAL
12.9.4	2 x 25mm	B	Meter	\$1,420	\$1,336.36	\$133.64	<b>\$1,470</b>
12.10	Disconnection						
12.10.1	20mm	B	Meter	\$66	\$63.64	\$6.36	<b>\$70</b>
12.10.2	2 x 20mm	B	Meter	\$99	\$90.91	\$9.09	<b>\$100</b>
12.10.3	3 x 20mm	B	Meter	\$132	\$122.73	\$12.27	<b>\$135</b>
12.10.4	Greater than 20mm	B	Each	Direct costs plus indirect costs + GST	Direct costs plus indirect costs + GST	YES	<b>Direct costs plus indirect costs + GST</b>
12.11	Reading and testing						
12.11.1	Requested read (refundable if error found)	B	Property	\$27.50 to be paid prior to test	\$25	\$2.50	<b>\$27.50</b>
12.11.2	Requested test (Refundable if error found)	B	Meter	\$55 to be paid prior to test	\$100	\$10	<b>\$110</b>
12.11.3	Requested leakage inspection	B	Inspection	\$55 to be paid prior to test	\$50	\$5	<b>\$55</b>
12.12	Filtered water supplied to water carters						
12.12.1	Establishment fee	B	Application	\$15	\$15	NIL	<b>\$15</b>
12.12.2	Water	B	kL	\$2.50	\$2.50	NIL	<b>\$2.50</b>
12.13	Supply and delivery by vehicle of filtered water	B	5,000 litres	ND	ND	NIL	<b>ND</b>
<b>13. Sewer</b>							
13.1	Service charge	B	Year	\$382	\$477	NIL	<b>\$477</b>
13.2	Pedestal Charge						
13.2.1	Rateable Third and subsequent pedestal/urinal	B	Urinal or cistern	\$82	\$103	NIL	<b>\$103</b>
13.2.2	Non Rateable Each pedestal/urinal	B	Urinal or cistern	\$82	\$103	NIL	<b>\$103</b>

<b>ENVIRONMENTAL SERVICES</b>							
ITEM NO.	PARTICULARS	POLICY ID	BASIS	2013/14 (INCL GST)	2014/15		
					EXCL. GST	GST	TOTAL
13.3	Low pressure sewer pump maintenance charge	B	Each	\$73	\$91	NIL	<b>\$91</b>
13.4	Connection						
13.4.1	Y Junction < 3m deep	B	Service	\$250	\$236.36	\$23.64	<b>\$260</b>
13.4.2	Y Junction > 3m deep	B	Service	\$500	\$472.73	\$47.27	<b>\$520</b>
13.4.3	Full service < 3m deep	B	Service	\$700	\$654.55	\$65.45	<b>\$750</b>
13.4.4	Full service > 3m deep	B	Service	\$1,400	\$1,363.64	\$136.36	<b>\$1,500</b>
13.5	Disconnection	B	Applica tion	\$250	\$236.36	\$23.64	<b>\$260</b>
13.6	Septage disposal	B	kL	\$17.50	\$17.27	\$1.73	<b>\$19</b>
13.7	Truckwash	C	Minute	\$0.44  (minimum charge \$4.40)	\$0.40	\$0.04	<b>\$0.44  (minimum charge \$4.40)</b>

<b>TECHNICAL SERVICES</b>							
<b>ITEM NO.</b>	<b>PARTICULARS</b>	<b>POLICY ID</b>	<b>BASIS</b>	<b>2013/14 (INCL GST)</b>	<b>EXCL. GST</b>	<b>2014/15 GST</b>	<b>TOTAL</b>
<b>14. Stormwater drainage</b>							
14.1	Stormwater Management Charge						
14.1.1	Strata title properties	A*	Year	\$12.50	\$12.50	NIL	<b>\$12.50</b>
14.1.2	Other properties	A*	Year	\$25	\$25	NIL	<b>\$25</b>
<b>15. Roads, crossings and private works</b>							
15.1	Road opening permit	B	Application	\$99	\$90	\$9	<b>\$99</b>
15.2	Gutter crossings	C	Application	ND	ND	YES	<b>ND</b>
15.3	Culvert crossings	C	Application	ND	ND	YES	<b>ND</b>
15.4	Other private works	C	Application	ND	ND	YES	<b>ND</b>
15.5	Gravel supply	C	m3	ND	ND	YES	<b>ND</b>
15.6	Temporary road closure	B	Closure	\$105	\$98.18	\$9.82	<b>\$108</b>
15.7	Supply and installation of Rural Address sign	B	Sign	\$94	\$82.72	\$8.28	<b>\$97</b>
15.8	Application for permanent road closure and report to Council	B	Application	\$290	\$270.91	\$27.09	<b>\$298</b>
15.9	Restricted Access Vehicle Routes						
15.9.1	Application fee Class 1 & 3 permits	B	Application	New Fee	\$70	NIL	<b>\$70</b>
15.9.2	Route assessment	C	Assessment	New Fee	Cost + 10%	YES	<b>Cost + 10% + GST</b>
15.9.3	Structural assessment	C	Assessment	New Fee	Cost + 10%	YES	<b>Cost + 10% + GST</b>



<b>TECHNICAL SERVICES</b>							
ITEM NO.	PARTICULARS	POLICY ID	BASIS	2013/14 (INCL GST)	EXCL. GST	2014/15 GST	TOTAL
<b>16. Tocumwal Aerodrome</b>							
<b>Note:</b> Aerodrome fees apply from <b>1 January 2015</b>							
16.1	Access charges						
16.1.1	Property abutting Tocumwal Aerodrome containing one or more hangars	D*	Year	\$0.7109 per m <sup>2</sup> of hangar space Maximum \$2,000 Minimum \$750	\$0.6656 per m <sup>2</sup> of hangar space Maximum \$1,872.73 Minimum \$702.27	\$0.0666 per m <sup>2</sup> of hangar space Maximum \$187.27 Minimum \$70.23	<b>\$0.7322 per m<sup>2</sup> of hangar space Maximum \$2,060 Minimum \$772.50</b>
16.1.2	Gliding Operations	D*	Year	\$1,100 in addition to 16.1.1	\$1,045.45	\$104.55	<b>\$1,150 in addition to 16.1.1</b>
16.1.4	Regular commercial users 200 movements per year or less	D*	Year	\$550	\$522.73	\$52.27	<b>\$575</b>
	Regular commercial users 201 movements per year or more	D*	Year	\$1,100	\$1,045.45	\$104.55	<b>\$1,150</b>
16.1.5	Visiting flying schools	D*	Week part thereof	\$220	\$209.09	\$20.91	<b>\$230</b>
16.2	Aircraft parking fees (powered and unpowered)						
16.2.1	Year	D*	Aircraft	\$572	\$567.27	\$56.73	<b>\$624</b>
16.2.2	Week	D*	Aircraft	\$11	\$10.91	\$1.09	<b>\$12</b>
16.3	Movement fees (Honesty box)	D*	Movement	\$10	\$9.09	\$0.91	<b>\$10</b>
16.4	Overweight aircraft use application	C	Application	\$110	\$109.09	\$10.91	<b>\$120</b>
16.5	Aerobatics – in accordance with the Tocumwal Aerodrome Management Plan						
16.5.1	Conduct of events (including directly related training periods)	C	Year	\$1,100	\$1045.45	\$104.55	<b>\$1,150</b>

TECHNICAL SERVICES							
ITEM NO.	PARTICULARS	POLICY ID	BASIS	2013/14 (INCL GST)	2014/15		TOTAL
					EXCL. GST	GST	
	Includes up to two events						
16.5.2	Training and practice (three days or part thereof)	C	Aircraft	\$55	\$54.55	\$5.45	\$60
16.6	Other aviation and commercial use, events etc.	C	Each	By negotiation	By negotiation	YES	By negotiation

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<b>CORPORATE SERVICES</b>							
ITEM NO.	PARTICULARS	POLICY ID	BASIS	2013/14 (INCL GST)	EXCL. GST	2014/15 GST	TOTAL
<b>17. Rating services</b>							
17.1	Section 603 certificate	A*	Application	\$70	\$70	NIL	\$70
17.2	Section 603 certificate – expedited service surcharge	B	Application	\$22	\$20	\$2	\$22
17.3	Certificate Reconciliation fee	B	Month	\$22	\$20	\$2	\$22
17.4	Rate enquiry fee						
17.4.1	Written	B	Enquiry	\$7.70	\$20	\$2	\$22
17.4.2	Verbal	B	Enquiry	\$4.40	\$10	\$1	\$11
17.5	Computer sales advice						
17.5.1	One property	B	Application	\$15	\$23.64	\$2.36	\$25
17.5.2	Up to 250 properties	B	Application	\$27.50	\$45.45	\$4.55	\$50
			+ Per 15 minutes staff time	\$7.70	\$10	\$1	\$11
17.5.3	Over 250 properties	B	Application	\$33	\$54.55	\$5.45	\$60
			+ Per 15 minutes staff time	\$7.70	\$10	\$1	\$11
17.6	Sales listing for registered valuers						
17.6.1	Supply of list	B	Supply	\$550	\$700	\$70	\$770
17.6.2	Additional staff time	B	15 minutes	\$20	\$20	\$2	\$22
17.7	Requested meter reading	B	Reading	\$27.50	\$25	\$2.50	\$27.50
17.8	Accrual of interest on rates and charges	A	Per annum	9%	8.5%	NIL	8.5%
17.9	Valuation or ownership enquiry						
17.9.1	Verbal	B	Enquiry	\$6.60	\$6	\$0.60	\$6.60
17.9.2	Written	B	Enquiry	\$14.30	\$13	\$1.30	\$14.30

<b>CORPORATE SERVICES</b>							
ITEM NO.	PARTICULARS	POLICY ID	BASIS	2013/14 (INCL GST)	2014/15		
					EXCL. GST	GST	TOTAL
17.9.3	Extract from valuation book	B	Extract	\$14.30	\$13	\$1.30	\$14.30
17.10	Title search	B	Search	N/A	\$20	\$2	\$22
17.11	Reallocation of Electronic Payment	B	Each	N/A	\$9.09	\$0.91	\$10
<b>18. Access to information (Government Information (Public Access) Act 2009)</b>							
18.1	Application fee	A*	Application	\$30	\$30	NIL	\$30
18.2	Processing charge	A*	Hour	\$30	\$30	NIL	\$30
<b>19. Office services</b>							
19.1	Returned cheque fee	B	Instance	\$16.50	\$15	\$1.50	\$16.50
19.2	Cancelled cheque fee	B	Instance	\$15	\$15	\$1.50	\$16.50
19.3	Maps						
19.3.1	A1 with lots	C	Map	\$33	\$35	\$3.50	\$38.50
19.3.2	A1 with roads only	C	Map	\$16.50	\$20	\$2	\$22
19.3.3	A3 originals	C	Map	\$11	\$15	\$1.50	\$16.50
19.3.4	A3 photocopies	C	Map	\$4.40	\$5	\$0.50	\$5.50
19.3.5	A4	C	Map	\$2.20	\$3	\$0.30	\$3.30
19.3.6	Custom map – up to A1 size	C	Map	\$110	\$120	\$12.00	\$132
19.4	Photocopying /Printing						
19.4.1	A4	C	Page	\$0.70	\$0.73	\$0.07	\$0.80
19.4.2	A3	C	Page	\$0.35	\$1.45	\$0.15	\$1.60
19.4.3	Own paper	C	Page	\$0.25	\$0.27	\$0.03	\$0.30
19.5	Faxing						
19.5.1	Send	C	Page	\$1.10	\$1.36	\$0.14	\$1.50
19.5.2	Receive	C	Page	\$0.55	\$0.73	\$0.07	\$0.80

<b>COMMUNITY SERVICES</b>							
ITEM NO.	PARTICULARS	POLICY ID	BASIS	2013/14 (INCL GST)	EXCL. GST	2014/15 GST	TOTAL
<b>20. Community facilities</b>							
20.1	Public halls	D*	Booking	In consultation with Committees	In consultation with Committees	YES	In consultation with Committees
20.2	Recreation reserves	D*	Booking	In consultation with Committees	In consultation with Committees	YES	In consultation with Committees
20.3	Swimming pools						
20.3.1	Entry	D*	Entry	In consultation with Committees	In consultation with Committees	YES	In consultation with Committees
20.3.2	Season ticket	D*	Season	In consultation with Committees	In consultation with Committees	YES	In consultation with Committees
20.3.3	Lifeguards	B	Hour	At cost + GST	At cost	YES	At cost
<b>21. Home and community care</b>							
21.1	Meals on Wheels						
21.1.1	Fresh meal	D*	Meal	\$7	\$9	NIL	\$9
21.1.2	Frozen meal	D*	Meal	\$5.50	\$6	NIL	\$6
21.1.3	Non HACC client	D*	Meal	\$8	\$12	NIL	\$12
21.2	Transport						
21.2.1	General users	D*	km	\$0.15	\$0.15	NIL	\$0.15
21.2.2	Veterans Affairs Users/Non HACC clients	D*	km	\$0.65	\$0.65	NIL	\$0.65
21.3	Home modification	D*	Job	Per HACC guidelines	Per HACC guidelines	NIL	Per HACC guidelines

<b>COMMUNITY SERVICES</b>							
ITEM NO.	PARTICULARS	POLICY ID	BASIS	2013/14 (INCL GST)	2014/15		
					EXCL. GST	GST	TOTAL
21.4	Home maintenance	D*	Job	Per HACC guidelines	Per HACC guidelines	NIL	Per HACC guidelines
<b>22. Libraries</b>							
22.1	Borrowings						
22.1.1	Borrowing charge	A*	Loan	NIL	NIL		NIL
22.1.2	Online search	A*	Search	NIL	NIL		NIL
22.1.3	Internal transfer	A*	Loan	NIL	NIL		NIL
22.1.4	Reservation	B	Item	NIL	NIL		NIL
22.1.5	Inter-library loan	B	Item	\$5.50	\$8.00	\$0.80	\$8.80
22.1.5	Overdue notice	B	Notice	\$1.10	\$1.09	\$0.11	\$1.20
22.1.6	Overdue fee (per item)	B	Day	\$0.10	\$0.09	\$0.01	\$0.10
22.2	Replacement membership card	B	Issue	\$2.50	\$2.27	\$0.23	\$2.50
22.3	Public access computers	A*	Sitting	NIL	NIL		NIL
22.4	Wi-Fi hotspot	A*	Login	NIL	NIL		NIL
22.5	Print/Photocopy	B	Page	\$0.35	\$0.32	\$0.03	\$0.35
22.6	Fax						
22.6.1	Initial sheet	B	Page	\$1.10	\$1.00	\$0.10	\$1.10
22.6.2	Additional sheets	B	Page	\$0.30	\$0.32	\$0.03	\$0.35
22.7	Scanning	B	Page	\$2.20	\$1.00	\$0.10	\$1.10
22.8	Laminating						
22.8.1	A4	B	Page	\$2.30	\$2.00	\$0.20	\$2.20
22.8.2	A3	B	Page	\$3.30	\$3.00	\$0.30	\$3.30
22.8.3	Business card	B	Page	\$1.20	\$1.00	\$0.10	\$1.10
22.9	USB device	C	Device	\$10	\$9.09	\$0.91	\$10
22.10	Room hire						

<b>COMMUNITY SERVICES</b>							
ITEM NO.	PARTICULARS	POLICY ID	BASIS	2013/14 (INCL GST)	2014/15		
					EXCL. GST	GST	TOTAL
22.10.1	Community Use (during Library Opening Hours)	D*	Use	NIL	NIL	NIL	NIL
22.10.2	Community Use (After Hours)	D*	Use	\$5.00	\$9.09	\$0.91	\$10
22.10.3	Commercial Use (Business and After Hours)	B	Per Hour	N/A	\$9.09	\$0.91	\$10
22.11	Book club	B	Year	\$50 per person  Min \$500 per group	\$45.45  \$454.55	\$4.55  \$45.45	\$50  \$500
<b>23. Cemetery</b>							
23.1	Lawn Cemetery <b>Note:</b> Standard plaque is 380mm x 280mm cast bronze with the choice of one emblem  Where a Department of Veterans Affairs plaque is supplied for the deceased, the cost of the plaque will be refunded and the cost of installation met by the deceased's estate.						
23.1.1	Single interment (includes standard plaque)	B	Interment	\$1,717	\$1,681.82	\$168.18	\$1,850
23.1.2.	Double interment						
23.1.2.1	First interment (includes standard plaque)	B	Interment	\$1,846	\$1,832.73	183.27	\$2,016.
23.1.2.2	Second interment (additional 5 line plaque)	B	Interment	\$651	\$631.82	\$63.18	\$695
23.1.3	Interment of ashes						
23.1.3.1	Placed concurrently with interment (includes standard dual plaque)	B	Interment	\$220	\$207.27	\$20.73	\$228
23.1.3.2	Placed in existing interment (includes additional 5 line plaque)	B	Interment	\$430	\$418.18	\$41.82	\$460

<b>COMMUNITY SERVICES</b>							
ITEM NO.	PARTICULARS	POLICY ID	BASIS	2013/14 (INCL GST)	2014/15		
					EXCL. GST	GST	TOTAL
23.1.4	Stillborn interment (at head of grave – no right of burial in grave)	B	Interment	\$202	\$197.27	\$19.73	<b>\$217</b>
23.1.5	Outside normal hours surcharge	B	Interment	\$185	\$210.91	\$21.09	<b>\$232.00</b>
23.2	General section						
23.2.1	Site reservation	B	Site	\$246	\$239.09	\$23.91	<b>\$263</b>
23.2.2	Interment	B	Interment	\$55	\$51.82	\$5.18	<b>\$57</b>
23.2.3	Stillborn interment (designated area or at foot of grave)	B	Interment	\$202	\$197.27	\$19.73	<b>\$217</b>
23.3	Grave digging – General section						
23.3.1	Machine - ordinary hours	B	Interment	\$381	\$369.09	\$36.91	<b>\$406</b>
23.3.2	Hand- ordinary hours	B	Interment	\$587	\$570	\$57	<b>\$627</b>
23.3.3	Machine - not ordinary hours	B	Interment	\$556	\$539.09	\$53.91	<b>\$593</b>
23.3.4	Hand- not ordinary hours	B	Interment	\$752	\$730.91	\$73.09	<b>\$804</b>
23.3	Monumental masonry						
23.3.1	Permit to erect kerb and/or monument	B	Permit	\$32	\$34	NIL	<b>\$34</b>
23.3.2	Removal and reinstatement	B	Each	\$202	\$197.27	\$19.73	<b>\$217</b>
23.4	Plaques						
23.4.1	Standard single	B	Plaque	\$484	\$485.45	\$48.55	<b>\$534</b>
23.4.2	Standard dual	B	Plaque	\$646	\$668.18	\$66.82	<b>\$735</b>
23.4.3	Non-standard	B	Plaque	Available on application	Available on application	YES	<b>Available on application</b>



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# Section 4 Annual Operational Plan Budget

Budget Summary &  
Comments

Projected Income and  
Expenditure Statements

Projected Balance Sheet

Projected Cash Flow  
Statement

Annual Budget (Detail)

Capital Works Plan  
Summary

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## 2014/15 BUDGET SUMMARY

### INTRODUCTION

#### Rates and charges

An ordinary rate revenue increase of 2.3% has been included in the budget for 2014/15. This represents the maximum permissible amount allowed by the Independent Pricing and Regulatory Tribunal (IPART) in accordance with the rate pegging provisions of the *Local Government Act.1993*.

The Council can elect to adopt this level of increase or it can adopt a lower amount, including a rate revenue reduction.

The permissible level of increase is a global limit on the total amount of Ordinary rates raised. The Council retains the flexibility to re-distribute the rate burden amongst rating categories as it sees fit, provided the global permissible limit is not exceeded. In instances involving properties in the Town rating categories, rates revenues have been re-apportioned so that each average town property, on average, pays the same or similar rate.

The rate peg is based on the Local Government Cost Index. This index measures the increase in costs for items such as wages and fuel used by Councils to provide services. From this result of this index, IPART then deduct a "productivity factor" in expectation that Councils will become more efficient in their operations.

In determining the 2013/14 rate peg, IPART determined a 2.8% increase in the Local Government Cost Index and deducted a 0.2% productivity factor. IPART then deducted the remainder of the "carbon impost" advance introduced in 2012/13 to compensate for the Carbon Pollution Reduction Scheme (CPRS) – thus setting the rate peg at 2.3%.

Table 1 below provides a summary of these changes

In addition to any allowable increases, there are other factors that will affect the amount of Ordinary rates that are levied in 2014/15.

**TABLE 1: Ordinary rate increases 2012-2015**

YEAR	LG COST INDEX	"PRODUCTIVITY" FACTOR	CARBON IMPOST AMEND.	INCREASE TAKEN UP BY COUNCIL
2012-13	3.4%	-0.2%	0.4%	3.6%
2013-14	3.7%	-0.2%	-0.1%	3.4%
2014-15	2.8%	-0.2%	-0.3%	2.3%
2015-16 (assumed)	2.5%	-	-	2.5%

**TABLE 2: Land Value changes 2010 to 2013**

CATEGORY	2010 Land Value	2013 Land Value & LEP Changes	Change
Non - Rateable	\$10,886,370	\$10,434,990	↓ 4.15%
Farmland	\$257,518,260	\$279,170,030	↑ 8.41%
Res Rural	\$56,979,620	\$48,904,950	↓ 14.17%
Barooga Town	\$60,488,600	\$56,940,450	↓ 5.87%
Berrigan Town	\$10,930,050	\$10,838,440	↓ 0.83%
Finley Town	\$25,670,860	\$26,896,440	↑ 4.77%
Tocumwal Town	\$79,001,401	\$72,420,821	↓ 8.33%
Residential (Other)	\$7,845,000	\$6,175,000	↓ 21.29%
<b>TOTAL</b>	<b>\$509,320,161</b>	<b>\$511,781,121</b>	<b>↑ 0.48%</b>

The budget and the rate in the dollar have been based on property values provided by the Valuer-General as of April 2014. There is a possibility that these figures may change before the adoption of the budget and the rate due to supplementary valuation amendments.

The land values used to strike the rate have a base date of 1 July 2013. This is the first year these values have been used to strike the general rate.

As shown in Table 2 above, gross land values in Berrigan Shire increased from \$509,320,161 in 2010 to \$511,781,121 in 2013. There have been significant land value movements for properties within each category which will result in both increases for some property owners and reductions for others. The Local Environmental Plan (LEP) changes of rating category are also included in the table.

In very simple terms, an increase or decrease in rates will be determined by how an individual land value compares with the average of its applicable rating category. The LEP changes will mean a different rate-in-\$ for the individual properties affected.

Factoring in the land valuation changes and the changes to rating categories due to the changes in the LEP, a change in distribution of the rates burden has occurred in some of the categories.

The draft budget, as presented, reflects the above in distributing the rate burden.

It is estimated that the rate peg allowance and natural growth will raise an additional \$105,000 nett (after pension rebates and state subsidy) in 2014/15 when compared to the 2013/14 original budget.

A brief summary of the effects of this year's permissible rating increase on each rating category is shown in a table further into this report.

The approximate effects of these permissible rate revenue increases and loss in land value, on average Ordinary rates, are shown in Table 3 below (as at April 2014):-

**TABLE 2: Average Ordinary Rate by Category**

Rate Category	2013/14 <sup>^</sup>	2014/15 <sup>#</sup>
<b>Farmland</b>	\$1,867	\$1,909
<b>Residential Rural</b>	\$583	\$597
<b>Residential (other)</b>	\$3,332	\$3,415
<b>Urban/Town Properties</b>	\$724	\$740

<sup>^</sup>as at April 2013      <sup>#</sup>as at Apr 2014

The total average residential annual Ordinary rates and charges, including water, sewer, domestic waste management/garbage and stormwater/drainage, will be \$1,972 for 2014/15 as compared to \$1,918 for 2013/14. This is an overall increase of rates and charges of \$54. Most Ordinary rates have increased by approximately 2.3% and utility charges have increased by 3% but the Stormwater Charge has not changed.

**Operating grants and investment income**

The Council has not received advice in relation to the proposed Financial Assistance Grant (FAG). On this basis the grant has been shown at historic levels plus a 2.5% increase per annum. There is a risk that this grant may not increase by that amount.

The Council may wish to reconsider the use of the Financial Assistance Grant at the second quarterly review when the actual amount of the grant will be known. Audit results for 2013/14 will also be available and decisions can be made at that time based on that information.

The Rural Local Roads grant has been treated on the same basis as the FAG.

Roads to Recovery (R2R) grant funding has been included at \$625,000. In return for this funding, the Council is obliged to maintain its expenditure on roads at current levels from its own funds. Again, there is a risk that this funding will not continue past 2014.

The Council has traditionally been conservative when recognising investment interest income in its initial operating budget. This has been for prudential reasons – not wanting to allocate these funds for future expenditure until they have been received.

The Council has traditionally waited until the adoption of the audited financial statements to recognise and make use of these funds.

**Utility charges**

The principles of full-cost recovery for the water and sewerage funds are continued in this four year plan.

The Council and the community have learnt that under the volumetric pricing regime for water, significant water consumption variations lead to significant revenue variations whilst expense levels only alter marginally. This has the potential to severely impair the ability of these funds to meet their full-cost recovery aims.

The draft budget proposes that the Annual Water Access Charge for 2014/15 be set at \$474.00 for the provision of water supply services. This is an increase of \$13.00 from the 2013/14 charge.

This budget, and the associated water charges, is based on the assumption that water restrictions will not be in place in 2014/15.

Variable water revenues from water usage, and therefore tariffs or charges per kilolitre, may fluctuate significantly throughout the year if restriction levels vary significantly. The

situation will need to be monitored regularly, and tariffs amended accordingly, in order to achieve the necessary total revenue required to maintain and operate the Council’s water infrastructure and services.

The Council may apply new variable water consumption tariffs and restrictions at its discretion, based on competent economic management.

The following water consumption charges for water reading cycles during 2014/15, under the prevailing water restriction stages, will be based on the tariffs shown in Table 4 below.

The proposed consumption tariff charges shown have not changed from 2013/14.

This methodology of charging, whilst not compliant with Best Practice Guidelines, helps secure the Water Funds overall revenue in times of widely varying consumption.

The variable consumption charges apply from the first kilolitre - there are no allowances.

The charges as shown above will apply for water consumed from the next billing run after the introduction of the applicable water restriction stage. When possible, the Council will attempt to advise consumers of the amendment of the charges prior to use, although it is acknowledged that this may not be feasible under certain circumstances.

The charges shown below will be implemented at the discretion of Council and at the times deemed necessary.

**TABLE 4: 2014/15 Water Consumption tariffs**

Town	Water Supply Type	Tariff/Charge per KL		
		Stage 4	Other Stage	No Restrictions
Barooga/Berrigan/Finley	Treated	\$1.46	\$1.04	\$0.94
	Unfiltered	\$0.73	\$0.52	\$0.47
Tocumwal	Treated	\$0.97	\$0.69	\$0.62

Annual Sewerage Charges have been increased by 3%, from \$464 to \$477. A similar percentage increase has also been applied to the Pedestal Charge and the On-Site Sewer Maintenance Charge.

For 2014/15 the Garbage Charges and the Domestic Waste Collection Charge will increase by 3%. This raises the Domestic Waste Management Collected Charge from \$249 to \$256 per service and the Garbage Collection Charge from \$235 to \$242 per service. The Uncollected Charge for vacant residential blocks has been increased from \$51 to \$52.

The recycling charges for businesses will increase by 3% for 2014/15.

The Stormwater Management Service Charge remains unchanged at \$25, or part thereof. This charge is levied on most urban properties. This is the maximum allowable charge

**Budget result**

The estimated cash surplus/deficits for the years 2014/15 to 2017/18 are shown in Table 5 below:

**TABLE 5: Projected Consolidated Cash Result**

Year	Result
<b>2014/15</b>	\$ 7,865 surplus
<b>2015/16</b>	\$ 8,356 surplus
<b>2016/17</b>	\$12,655 surplus
<b>2017/18</b>	\$41,987 surplus

This takes into account anticipated results for 2013/14 and carryover of incomplete capital works.

Additional points for noting include:

Once again, award wage increases have absorbed all of the permissible Ordinary Rate income increase.

As has been the case for some years, funding continues to be tight in the General Fund,

however Capital Works and maintenance have been maintained at historic levels.

Several significant items are impacting on the overall budget position and the Council's ability to take on discretionary expenditure. These are:

- Large commitments to community infrastructure projects such as the Barooga and Finley Recreation Reserve rooms.
- Aerial bundled cabling works in main street areas.
- Large scale drainage works brought forward to address issues identified in the March 2012 floods and proposed borrowings
- Roadside clearance works required to meet improved safety standards
- Beautification of town entries – a priority community project identified in the Community Strategic Plan.
- Overall escalating general cost increases.

A significant capital works program will put some pressure on the Water Fund reserve. If water consumption and temporary transfer of water allocation revenue does not meet targets then this program may need to be reconsidered.

The Sewer Fund continues to generate large cash surpluses. The increase in the sewer charge in 2013/14 has not returned the Sewer Fund to an operating surplus position however. Further investigation of sewer assets over the next few years will determine if the useful lives of these assets have been underestimated and therefore depreciation expense overestimated. The Council's conservativeness about its projected investment income also has an impact on the projected operating surpluses in the Sewer Fund.

The Sewer Fund continues to be debt free and is a lender to the General Fund.

The budget projects that the Council will not sell any residential blocks in the Finley Street and Tocumwal Aerodrome subdivision. If any blocks are sold, the proceeds of the sale will be transferred to the Economic Development Reserve.

While this is probably an overly conservative approach, it nonetheless shows the extent of the potential decline of the Council's Economic Development and Capital Works reserve balances if there are not significant sales of developed property over the next four years.

Attached with this budget commentary is:

- Nett Cost Statement which shows the nett cost of services to be funded from Ordinary Rates; and
- Complete line budget which shows each individual item of expenditure and revenue in function based format; and
- Capital works program, which includes most, but not all, capital works. Items not included typically include such things as office equipment. The cost summary contents on the front page of this document are included in the line budget as bulk capital expenses; and
- Schedule of budgeted movements in reserves.

## PROGRAMS

Set out below is a detailed summary of significant changes by Council function.

### Corporate Services

The Corporate Services function relates to the governance and administration of the Council as a whole. This includes Councillor expenses

and allowances, office functions such as payroll and accounts payable and customer service.

Salaries and Wages across the board have been inflated by 3.5% in 2014/15 and each of the following years. This increase is a combination of two factors.

- Staff salary increases identified in the existing Local Government Award. - 3.25% per annum
- The continued phasing in of the increase in the Superannuation Guarantee to 12% by 2019/20 – an annual increase of 0.25%

This flows through to all staff overheads such as superannuation, workers compensation, insurance etc. as these are dependent on the level of salaries and wages. The significant increase in defined benefit superannuation contributions continues to have a marked effect on salaries and wages.

The Council has again allocated \$50,000 to fund the purchase of new Local Government Management software in 2014/15. The Council will have put aside \$250,000 to use to migrate to an improved system when time and staff availability permits.

An allocation of \$50,000 has been set aside for installation of solar panels on the Council's Administration Office, subject to feasibility and cost effectiveness

This budget includes an amount for insurance rebates but discounted against historic levels to reflect the lack of certainty regarding the amount likely to be received.

This budget proposes new borrowings totalling \$1.63m to fund bringing forward essential stormwater drainage works.

The Council has applied for a subsidy on this loan under the Local Infrastructure Renewal Scheme (LIRS). If the application for a subsidy is not successful, the Council will reconsider its decision to borrow and therefore the



timing of its planned stormwater drainage program.

Overall debt servicing costs for the general fund is at 3.1% of rates/FAG/RLR grant – not taking into account any LIRS subsidy income. This is an increase from 1.9% in 2013/14, entirely as a result of the proposed borrowings.

Each \$100,000 borrowed over a 10 year period costs approximately \$13,184 per year to repay based on a 5.77% interest rate.

### **Technical Services**

This area of Council consists of the engineering, design and survey services of the Council.

This four year budget proposes no significant changes in the area of Technical Services expenses.

### **Plant Operation and Replacement**

Continued high fuel prices and vehicle change over costs will require constant review of plant hire rates. Major plant items budgeted for replacement during 2014/15 are:

- 2007 Mack Fleetliner Tipper
- Isuzu FFR Bitumen Patching Truck
- 2004 Volvo Water Tanker
- Komatsu D75S Track Loader
- Trailer for Bobcat
- Slasher
- Line marking machine

The Council has also allocated a nett \$29,750 for the purchase of utilities and a nett \$190,000 for the purchase of motor vehicles.

This budget projects that plant operations will place \$65,000 into the plant reserve in 2014/15.

### **Emergency Services**

The Emergency Services budget has been drawn up on the basis of known historic costs and information from the Rural Fire Service and Fire and Rescue NSW. Information from the State Emergency Services on next year's

contributions has not yet been received. It is possible this amount could vary from those forecast.

The cost of the RFS service to the Council will fluctuate from year to year as the RFS Zone Management has a policy of purchasing a new appliance for a Berrigan Shire brigade every second year.

### **Environmental Services**

The Council's Environmental Services cover planning and land use, building and construction certification and inspection, public health and animal control.

There are no significant changes proposed in this budget from existing operations.

### **HACC/Other Community Services**

The Home and Community Care Program (Multi Service Outlet) provides a range of services to residents to enable them to continue to live independently. The service is fully funded by the NSW and Federal Governments, supplemented by user charges.

The Federal Government has proposed changes in the funding model for Home and Community Care from 1 July 2015, including the end of bulk funding.

As a result, the Council is not planning to continue to provide this service after 30 June 2015 and is actively seeking a transitional arrangement.

Until such time as a transitional arrangement is in place, however, the Council will continue to provide for the service in its budget estimates.

### **Early Intervention Service**

The Early Intervention service is a State government service provided by the Council for children aged from 0-8 with developmental delays to enable them to start school without undue difficulty.

The service is currently fully funded by NSW Government although plans are in place to

move to a "consumer directed care" fees-based model.

The Council is re-evaluating its role in providing this service as a result.

### **Housing**

The Council own four residential properties, used to attract and house staff.

The housing budget is based upon recurrent costs and programmed maintenance.

### **Cemetery**

The Council operates four cemeteries – at Barooga, Berrigan, Finley and Tocumwal.

The cemeteries are operated on a cost-recovery basis, with interment charges expected to cover the costs of interment, plaques and ongoing cemetery maintenance.

In 2014/15, the Council proposes to install an irrigation system at the Finley Cemetery at a total cost of \$30,000 – including \$10,000 already committed in 2013/14

### **Garbage and Domestic Waste Management**

Under this function, the Council provides a domestic and commercial waste collection service, through a contractor. The Council also operates two waste management facilities – in Berrigan and Tocumwal.

The major capital expenditure proposed for this service in 2014/15 is an additional \$10,000 for fencing works at the Tocumwal waste management facility.

Charges have been indexed by 3% for the garbage collection and the domestic waste collected services.

### **Stormwater Drainage**

The Council proposes to bring forward \$1.62m of stormwater drainage works to 2014/15 and 2015/16.

Works scheduled include:

- Berrigan

- East Riverina Highway
- Flynn St area
- Drummond St
- Finley
  - Finley St detention basin
  - Murray St – Headford to Osborne St
  - William St – Hampden to East St
  - William St cross connection
- Tocumwal
  - Bent St to Barooga St North
  - Bruton St Electricity connection
  - George St – Dean St pump station

The works are proposed to be funded from a new loan, with the Council seeking a part subsidy of interest costs under the Local Infrastructure Renewal Scheme.

If the LIRS application is unsuccessful, the Council will reconsider its borrowing and the stormwater drainage works timetable.

The Council has previous internal loans for earlier drainage works. These loans are expected to be paid in full in 2016/17.

The Council has authority to apply a Stormwater Management Services Charge. The charge is expected to raise \$71,500 in 2014/15. The Council may only levy a maximum charge of \$25 and therefore no increase has been proposed from 2013/14. Proceeds from the charge will be used to partly fund payment of the internal loans.

As in 2013/14, there has been no provision made for the receipt of any developer charges to assist with drainage costs. This is a conservative position but is based on the understanding that no major subdivisions are currently expected in 2014/15.

### **Environmental Protection**

This budget area relates to the construction and maintenance of flood levees and other flood mitigation works.

Under this function, the Council makes an annual allocation for levee works to provide

cyclical capital works and levee bank maintenance.

The long term principle being applied is that the Council places in reserve an amount of \$50,000 to save up for future works. Those funds are then used to leverage future State and Federal grants.

The standard provision for this reserve has been made in 2014/15 and continuing in 2015/16, 2016/17 and 2017/18.

This is an area where a changing regulatory and risk environment following the most recent floods may require the Council to undertake additional works over the next few years.

#### **Community Services**

The Community Services budget area includes the Council's support of social and cultural initiatives – either delivered by the Council or by third parties.

The Council proposes to continue its support of the Youth Development Committee through an allocation of \$10,000 over a four year period to 2017/18.

Youth Week commemorations have been allocated \$3,000 per year.

The Council is a member of South West Arts – the local regional arts board – and contributes around \$7,000 per year to its operations.

#### **Water Supplies**

The 2014/15 year includes some significant capital works.

The three following years will see capital works significantly reduced and the water supply reserve fund replenished.

#### **Sewerage Services**

The Council's sewerage fund has made operating deficits for the past four financial years. At the same time, its cash position continues to improve.

The Council undertook a review of its sewer fund financial position in April 2013 and chose to increase its annual sewer charges by 21.43% last financial year.

The increase, while large, still saw the Council charging less for sewer services than the state average.

The increase markedly reduced the Council's Sewer fund operating deficit and ensured that it continued to operate a cash surplus.

The Sewerage Fund is debt free. The fund is a lender to the Council's General Fund for Stormwater Management Works.

#### **Public Libraries**

The Council operates four public libraries – in Barooga, Berrigan, Finley and Tocumwal. This service was at one time largely funded by the NSW Government but now the Council is responsible for funding over 90% of the cost.

The library operating budget is primarily based upon historical cost and service levels.

The library subsidy received from the State has been included at historic levels. There is some risk that the level of subsidy will alter.

There are no significant capital works identified over the four-year life of this delivery plan.

#### **Community Amenities**

This budget area includes the Council's public halls and public toilets.

There are no major capital works proposed in this area.

#### **Recreation**

The Council provides five major recreation areas and a range of other parks and passive recreation areas. The Council maintains 14 playgrounds and three skate parks in these areas.

In 2013/14, the Council completed works a new facility at Barooga Recreation Reserve

and started work on new facilities at Finley Recreation Reserve. The Finley Recreation Reserve works are expected to be complete by September 2014

These works finalise the Council's 10 year strategic program to modernise facilities at its Recreation Reserves.

This budget allocates \$100,000 towards improvement of the public toilets at the popular and well-patronised Barooga Botanical Gardens.

\$50,000 for skate park improvements has been included in each of the 2015/16 and 2016/17 financial year. This \$100,000 fund will be used to improve Tocumwal Skate Park, and Finley Skate Parks.

A list of operating grants provided to volunteer committees of management is shown in Table 6 below.

**TABLE 6: Facility operating grants 2014/15**

Volunteer committee	Grant (\$)
<b>Pools</b>	
Berrigan	40,400
Finley	35,600
Tocumwal	31,400
<b>TOTAL</b>	<b>107,400</b>
<b>Recreation Reserves</b>	
Barooga	11,390
Berrigan	10,540
Finley	11,220
Finley Showgrounds	11,485
Tocumwal	11,140
<b>TOTAL</b>	<b>55,775</b>
<b>Halls</b>	
Berrigan	6,860
Finley	6,860
Tocumwal	3,280
<b>TOTAL</b>	<b>17,000</b>
<b>Other</b>	
Berrigan Conservation Group and Tidy Towns	<b>3,860</b>
<b>GRAND TOTAL</b>	<b>\$184,035</b>

This budget also provides an additional \$15,000 per annum to the volunteer committees of management operating the public swimming pools in Berrigan, Finley and Tocumwal.

This is the first significant increase in pool operating grants since 2008/09 and helps compensate for price increases for electricity, pool chemical and lifeguard salaries.

Note that the Council also provides other services to the swimming pools such as water treatment and salaries of the pool supervisor

The Council has committed \$40,000 for the construction of a walking trail in Barooga, in partnership with the Barooga Advancement Group

**Quarries and Pits**

No significant changes are proposed in the operation of Council's gravel pits.

**Shire Roads**

This budget area includes all roads, kerb and gutter, footpaths, physical townscape works, street lighting and bus shelters. The budget comprises two sections, being the capital works program and maintenance functions.

The capital works areas are detailed in the capital works program. The general policy in this area of infrastructure development and maintenance is that a roughly equivalent total nett cost amount will be committed to the overall program each year. The individual components of the program may, however, vary.

The Council has put aside \$100,000 each year over the four year plan to fund town entrance beautification works. This will include signage, tree planting and other garden works to make the major entrances to the four towns more attractive for visitors and residents.

Installation of aerial bundled cabling at Finley, Tocumwal and Barooga at an estimated cost \$300,000 over three years has been included in this budget as part of the Council's general

strategy to improve town amenity. Installing Aerial Bundled Cabling should prevent excessive pruning of street trees planted in the main streets of these towns

The Council is also putting aside \$40,000 in 2014/15 for supply and installation of promotional flagpoles in all four towns. The Council has agreed to consider installation of the flagpoles on the basis that the chambers/community groups in each of the towns will be responsible for supplying relevant promotional banners to fly on the poles.

### **Aerodrome**

The budget at Tocumwal Aerodrome allows for Council management and maintenance of the facility. There is limited scope for the aerodrome to raise its own revenue and operations at the facility require the use of general Council funds.

Operation of the aerodrome requires a \$125,000 subsidy from Council ratepayers annually, not including capital works.

The Council has set aside \$75,000 next year for runway patching and bitumen enhancement. This is on top of \$75,000 set aside for these works in 2013/14.

The Council has established an Aerodrome Works reserve and will contribute \$50,000 to this reserve annually from 2016/17 – following the completion of the runway enhancement detailed above in 2015/16.

An additional \$10,000 has been included in the 2014/15 budget to market the remaining unsold blocks in the Aerodrome subdivision

### **RTA Works**

Roads and Traffic Authority works cover two principal areas.

Firstly, the Council receives an estimated block allocation of \$881,000 for expenditure on its classified main roads.

Secondly, the Council receives an amount of \$225,000 as a half cost contribution towards

the "Repair" program. The Council's matching of this expenditure is funded from the Block Grant.

### **Caravan Parks**

The Council is responsible in some way for two caravan parks being Berrigan and Tocumwal.

At Berrigan, the Council provides an annual grant of \$5,000 to the Lions Club of Berrigan to operate the facility, provide some basic building maintenance and also assist with infrequent capital works.

The Tocumwal Caravan Park is privately operated under lease from the Council.

### **Tourism and Area Promotion**

The Council has set aside \$160,000 for tourism promotion in the 2013/14 financial year.

This is a transition year for Council's tourism support activities. The decision by Moira Shire Council to walk away from the Sun Country on the Murray model has caused the Council rethink its priorities regarding tourism support.

The Council has developed a basic strategic position that it is best suited to assist with product development and industry development. This includes provision of essential infrastructure supporting the tourism industry, such as paths, parks, toilets, main street beautification and the like.

It also includes partnering with peak tourism bodies to deliver training and development programs and working with industry to address any gaps in the area's tourism offer.

It does signal a withdrawal from direct financial support of the Tocumwal Visitor Information Centre from July 2015.

The Council is working with the tourism industry to prepare a Tourism Strategy based around this strategic direction, which is expected to be complete in mid 2014.

The \$40,000 per year previously allocated to Sun Country on the Murray will be used to prepare this plan and then deliver on the actions contained.

The Council will contribute \$50,000 to the Tocumwal Visitor Information Centre in 2014/15. From 2015/16 these funds will also be directed to actions as identified in the Tourism Strategy. The Council will continue to in-kind support the Tocumwal Visitor Information Centre.

The Events Development Program is projected to continue through to 2017/18 with the Council contributing up to \$20,000 in top-up funding per year to maintain the balance of the Events Management fund at \$80,000. The amount contributed each year will vary depending on the amount the Council contributes to events in that year.

In addition the Council has entered into a new three year agreement with the Murray Region Tourism Board. The agreement requires an annual contribution of \$13,010.

#### **Business Development**

There are three elements contained in this function. Firstly, a pool of funds is provided for general assistance to economic activities or initiatives that may arise through the year.

Secondly, contributions to other bodies, activities and organisations are also provided.

Thirdly, the position of Economic Development Officer is typically funded in this area.

A new Economic Development initiative included in this budget is provision for the creation of a Chambers Executive Officer position.

If this initiative is adopted, the Chambers Executive Officer would work on behalf of the four town chambers –Barooga Advancement Group, Berrigan & District Development Association, Tocumwal Chamber of Commerce and Tourism and Finley Chamber

of Commerce and Industry – to assist these chambers with servicing their members and delivering on their projects.

This position is recognition that it is difficult for volunteer members of these bodies to dedicate the time necessary to deliver some of the plans and projects identified by the business community in Berrigan Shire

The Chambers Executive Officer has been costed at \$80,000 per year, with the Council contributing \$40,000 and \$10,000 from each of the partner bodies. Consultation on this project is continuing and a decision will be made in late 2014.

This budget also puts aside \$10,000 for fruit fly mitigation over three years.

#### **Saleyards**

The Council leases its saleyards facility in Finley to a private operator. This arrangement stemmed to a long running financial drain on the Council and has been a successful one for all parties involved.

The saleyard facility is provided as a service to the agricultural industry in Berrigan Shire.

The cost to the Council of owning and maintaining the saleyard facility is expected to be around \$40,000, mainly consisting of depreciation and insurance charges.

The Council created a sinking fund to be used to fund works required to eliminate or mitigate identified work health and safety issues. This sinking fund will total \$100,000 which is considered sufficient to meet this requirement and as such no further contributions have been included in this budget.

#### **Real Estate Development**

The budget does not include revenue from the sale of developed land in the Finley St, Finley subdivision or the Tocumwal Aerodrome. This is a conservative position and allows the Council to make a decision on these proceeds when and if a sale is made.

The Council had earlier determined that the proceeds of any sales would be returned to the Capital Works Reserve with the exception of 3 lots where the funds will be retained in the General Fund.

The Council proposes to sell a piece of land on the Newell Highway at Tocumwal and return the proceeds to the Capital Works Reserve.

No additional real estate development has been allowed for at this stage.

**Private Works**

A conservative value for likely private works activities at a breakeven point for the Council has been included in the budget. Any profits generated from private works will be monitored and a decision made on its use when received.



Finley Recreation Reserve Multi-Function Building

**Rates and Annual Charges Yields**

The proposed yields from the Council Rates and Annual Charges are shown in Table 7 below. The gross yield from each charge is shown separately.

The pension rebate has been calculated for each fund and is shown as a net figure – the rebate provided by the Council, less the

partial subsidy provided by the NSW Government.

The 2013/14 yield shown is the actual figure levied last year. The 2014/15 figure is an estimate based on the rate increase proposed using land values as they exist in April 2014.

The 2015/16 and 2016/17 are projections based on the 2014/15 estimates

**TABLE 7: Rates and Charges Yields 2014 to 2018**

<b>ORDINARY RATES</b>					
<b>% Increase-total nett ordinary rate revenue</b>		2.3%	2.5%	2.5%	2.5%
<b>Rate Category</b>	2013/14	2014/15	2015/16	2016/17	2017/18
Farmland	\$1,691,432	\$1,730,017	\$1,773,267	\$1,817,598	\$1,863,038
Residential	\$49,981	\$51,230	\$52,511	\$53,824	\$55,170
Residential Rural	\$307,922	\$315,168	\$323,047	\$331,123	\$339,401
Res. River Land - Barooga	\$0	\$0	\$0	\$0	\$0
Res. River Land - Tocumwal	\$0	\$0	\$0	\$0	\$0
Residential - Barooga	\$500,845	\$502,031	\$514,582	\$527,447	\$540,633
Residential - Berrigan	\$301,501	\$306,831	\$314,502	\$322,365	\$330,424
Residential - Finley	\$611,928	\$624,303	\$639,911	\$655,909	\$672,306
Residential - Tocumwal	\$659,213	\$667,347	\$684,031	\$701,132	\$718,660
Business - Barooga	\$89,949	\$89,513	\$91,750	\$94,044	\$96,395
Business - Berrigan	\$60,870	\$66,310	\$67,968	\$69,667	\$71,409
Business - Finley	\$146,339	\$156,022	\$159,922	\$163,920	\$168,018
Business - Tocumwal	\$171,610	\$188,496	\$193,208	\$198,038	\$202,989
<b>GROSS YIELD</b>	<b>\$4,591,590</b>	<b>\$4,697,211</b>	<b>\$4,814,699</b>	<b>\$4,935,066</b>	<b>\$5,058,443</b>
<b>Less Net Pension Rebate</b>	<b>-\$78,000</b>	<b>-\$84,000</b>	<b>-\$86,500</b>	<b>-\$90,000</b>	<b>-\$92,250</b>
<b>NET YIELD</b>	<b>\$4,513,590</b>	<b>\$4,613,211</b>	<b>\$4,728,141</b>	<b>\$4,845,007</b>	<b>\$4,966,193</b>
<b>WATER CHARGES</b>					
<b>% Increase - Access Charge</b>		3%	2.5%	2.5%	2.5%
<b>Access</b>	<b>\$1,730,500</b>	<b>\$1,787,000</b>	\$1,830,000	\$1,875,000	1,921,800
<b>Consumption</b>	<b>\$850,000</b>	<b>\$650,000</b>	\$650,000	\$650,000	\$650,000
<b>GROSS YIELD</b>	<b>\$2,580,500</b>	<b>\$2,437,000</b>	\$2,480,000	\$2,525,000	\$2,571,800
<b>Less Net Pension Rebate</b>	<b>-\$36,500</b>	<b>-\$38,250</b>	<b>-\$39,500</b>	<b>-\$40,500</b>	<b>\$41,500</b>
<b>NET YIELD</b>	<b>\$2,544,000</b>	<b>\$2,398,750</b>	<b>\$2,440,500</b>	<b>\$2,484,500</b>	<b>\$2,530,300</b>
<b>SEWER CHARGES</b>					
<b>% Increase</b>		3%	2.5%	2.5%	2.5%
<b>Sewerage</b>	\$1,558,800	\$1,607,500	\$1,645,500	\$1,686,000	1,728,150
<b>Pedestal</b>	\$140,200	\$145,000	\$148,500	\$152,000	\$155,800
<b>Low Pressure Sewer</b>	\$7,200	\$7,500	\$7,500	\$8,000	\$8,200
<b>GROSS YIELD</b>	<b>\$1,706,200</b>	<b>\$1,760,000</b>	<b>\$1,801,500</b>	<b>\$1,846,000</b>	<b>\$1,892,150</b>
<b>Less Net Pension Rebate</b>	<b>-\$35,200</b>	<b>-\$37,500</b>	<b>-\$38,000</b>	<b>-\$39,000</b>	<b>\$40,000</b>
<b>NET YIELD</b>	<b>\$1,671,000</b>	<b>\$1,722,500</b>	<b>\$1,763,500</b>	<b>\$1,807,000</b>	<b>\$1,852,150</b>



<b>DOMESTIC WASTE, GARBAGE AND RECYCLING</b>					
<b>% Increase</b>		<b>3%</b>	<b>2.5%</b>	<b>2.5%</b>	<b>2.5%</b>
<b>Charge</b>	<b>2013/14*</b>	<b>2014/15*</b>	<b>2015/16^</b>	<b>2016/17^</b>	<b>2017/18^</b>
Domestic Waste/Recycling	\$781,100	\$804,000	\$824,000	\$844,000	\$865,100
Domestic Waste Uncollected	\$15,500	\$16,000	\$16,500	\$17,000	\$17,500
Garbage/Business Recycling	\$60,250	\$65,000	\$66,500	\$68,000	\$69,700
<b>GROSS YIELD</b>	<b>\$856,850</b>	<b>\$885,000</b>	<b>\$907,000</b>	<b>\$929,000</b>	<b>\$952,300</b>
<b>Less Net Pension Rebate</b>	<b>-\$35,100</b>	<b>-\$31,500</b>	<b>-\$32,500</b>	<b>-\$33,000</b>	<b>\$33,500</b>
<b>NET YIELD</b>	<b>\$821,750</b>	<b>\$853,500</b>	<b>\$874,500</b>	<b>\$896,000</b>	<b>\$918,800</b>
<b>STORMWATER MANAGEMENT</b>					
No increase - fixed by regulation		0%	0%	0%	0%
<b>GROSS YIELD</b>	<b>\$71,500</b>	<b>\$71,500</b>	<b>\$72,000</b>	<b>\$72,000</b>	<b>\$72,000</b>
<b>TOTAL – ALL RATES AND CHARGES</b>					
	<b>2013/14</b>	<b>2014/15</b>	<b>2015/16</b>	<b>2016/17</b>	<b>2017/18^</b>
<b>GROSS YIELD</b>	<b>\$9,779,550</b>	<b>\$9,848,500</b>	<b>\$10,059,500</b>	<b>\$10,287,000</b>	<b>\$10,544,175</b>
<b>Less Net Pension Rebate</b>	<b>-\$184,800</b>	<b>-\$191,250</b>	<b>-\$196,500</b>	<b>-\$202,500</b>	<b>\$207,250</b>
<b>NET YIELD</b>	<b>\$9,594,750</b>	<b>\$9,657,250</b>	<b>\$9,863,000</b>	<b>\$10,084,500</b>	<b>\$10,336,925</b>

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**Loan Redemption and Borrowings**

The Council currently has three significant outstanding loans as summarised in Table 8 below:

**TABLE 8: Outstanding Loans - 30 June 2014**

PURPOSE	AMOUNT	TERM	RATE	ANNUAL REPAYMENTS	DUE	LENDER
Barooga Drainage	\$597,000	10 y	6.940%	\$83,817	Dec 2015	BSC Sewer
Finley Reservoir	\$1,000,000	10 y	6.770%	\$137,973	Mar 2017	CBA
Tocumwal Drainage	\$600,000	10 y	6.940%	\$84,204	Jun 2016	BSC Sewer

As discussed above, the Council proposes to take out a new loan to fund drainage improvements brought forward, subject to the Council being awarded a subsidy for the loan under the Local Infrastructure Renewal Scheme (LIRS) program.

The borrowing is intended to be a long term credit-foncier loan at a fixed interest rate repayable by monthly instalments, will be sourced from the banking sector and secured against the Council's revenues.

An estimate of the proposed loan is shown in the table below. This is subject to change pending actual drawdown of the loan. The LIRS subsidy is 3% per annum, or around \$40,000 per annum over the first 4 years.

**TABLE 9: Proposed new borrowings - 2014/15**

PURPOSE	AMOUNT	TERM	RATE	ANNUAL REPAYMENTS	DUE	LENDER
LIRS drainage	\$1,623,000	10 y	5.990%	\$217,014	Dec 2024	TBA

Based on the **proposed** loan program, the Council's projected outstanding debt is:

**TABLE 10: Projected Outstanding Debt - 2014/15 to 2017/18**

FUND	30 JUNE 2015	30 JUNE 2016	30 JUNE 2017	30 JUNE 2018
General	\$1,727,914	\$1,484,047	\$1,308,820	\$1,166,271
Water	\$237,186	\$111,493	\$0	\$0
Sewer	\$0	\$0	\$0	\$0
Sub Total	\$1,965,100	\$1,595,540	\$1,308,820	\$1,166,271
Less Internal Borrowing	(\$158,526)	(\$40,690)	-	-
<b>TOTAL</b>	<b>\$1,806,574</b>	<b>\$1,554,850</b>	<b>\$1,308,820</b>	<b>\$1,166,271</b>

Total repayments of principal and interest would be as follows:

**TABLE 11: Loan Redemption - 2014/15 to 2017/18**

FUND	2014 / 2015	2015 / 2016	2016 / 2017	2017/2018
General	\$276,573	\$343,217	\$259,206	217,104
Water	\$137,973	\$137,973	\$111,493	\$0
Sewer	\$0	\$0	\$0	\$0
Sub Total	\$414,546	481,189	\$370,699	\$217,104
Less Internal Borrowing	(\$168,021)	(126,113)	(\$40,690)	-
<b>TOTAL</b>	<b>\$246,525</b>	<b>355,077</b>	<b>\$330,009</b>	<b>\$217,104</b>

The charts below illustrate the Council's borrowings and repayments over the next ten years.

**CHART 1: Outstanding Loans and Redemption – General Fund**

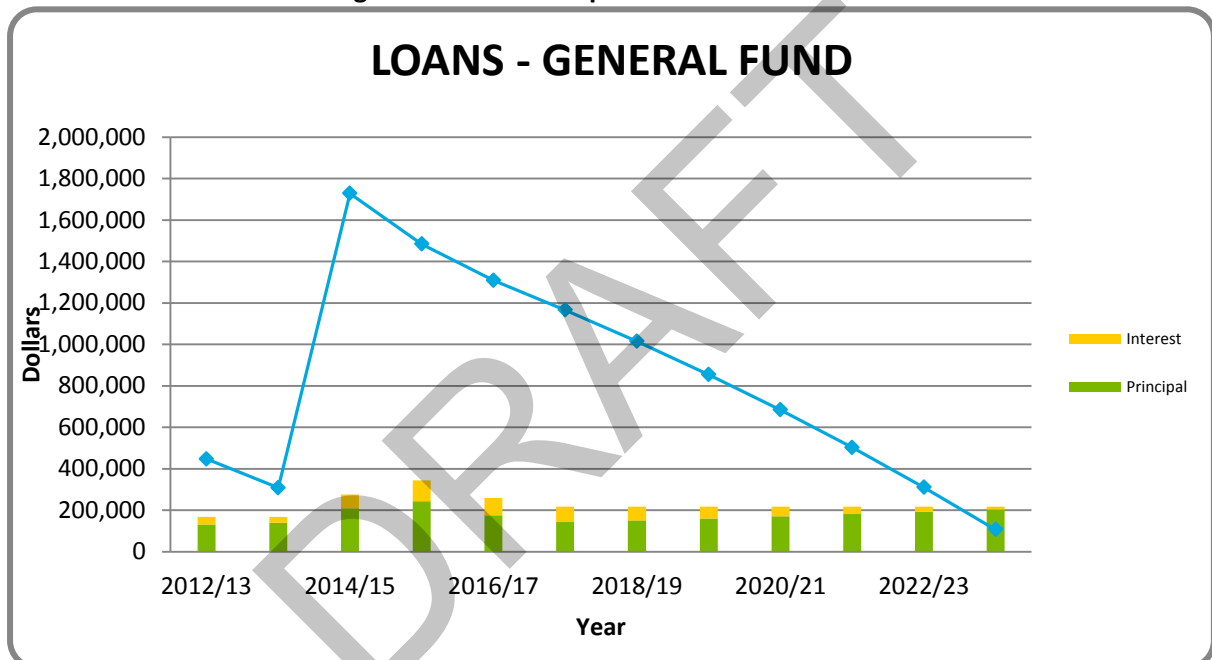


Chart 1 above shows the Council's general fund borrowings over the next 10 years. This excludes Water and Sewer fund borrowings.

In 2014/15 the Council will draw down on the LIRS subsidised loan and continue to pay down the two internal loans for drainage works in Barooga and Tocumwal. The internal loans are expected to be repaid in full by 2016/17.

CHART 2: Outstanding Loans and Redemption – Consolidated

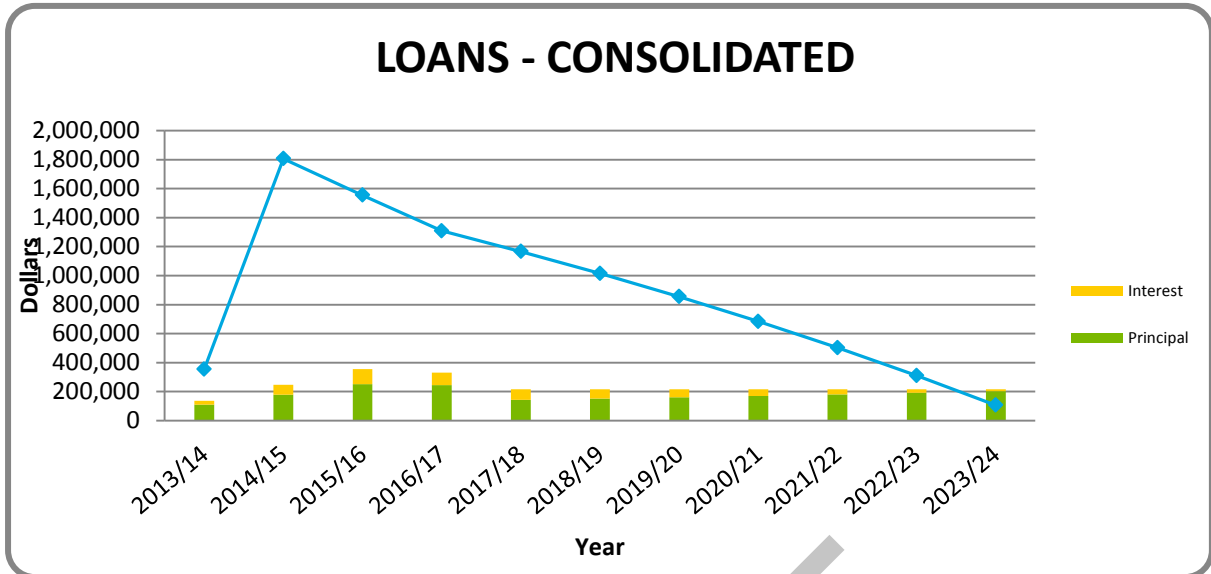


Chart 2 above shows the Council’s loans as a corporate entity. It includes the proposed LIRS-subsidised loan and any funds borrowed by the Water and Sewer funds. It excludes the internal loans described above.

CHART 3: TCorp Benchmarks – Debt

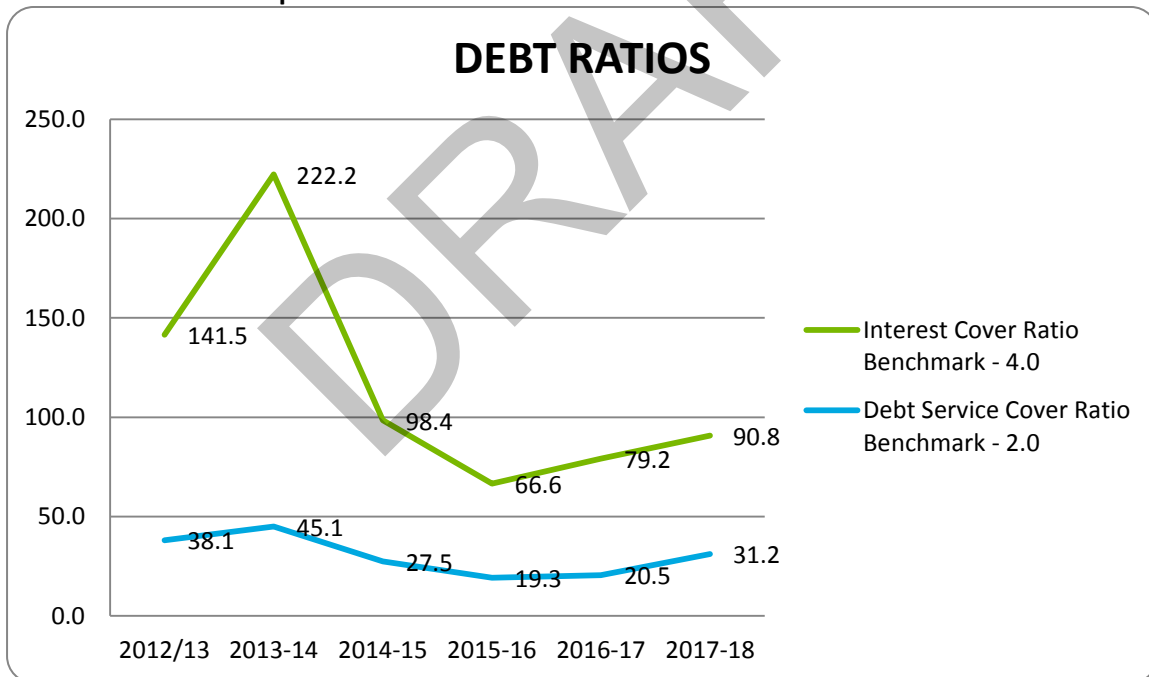


Chart 3 above shows the Councils capacity to service its debt over the four years to 30 June 2018. Even with the additional borrowing, the Council is still comfortably above benchmarks set by TCorp in its 2013 review of Local Government Sustainability<sup>1</sup>

<sup>1</sup> **Debt Service Cover Ratio:** (Operating Results before interest and depreciation)/principal repayments  
**Interest Cover Ratio:** Operating Results before interest and depreciation/(Principal repayments+borrowing interest costs)

**Reserves**

In this four year plan, the Council expects to maintain or increase its overall cash reserves.

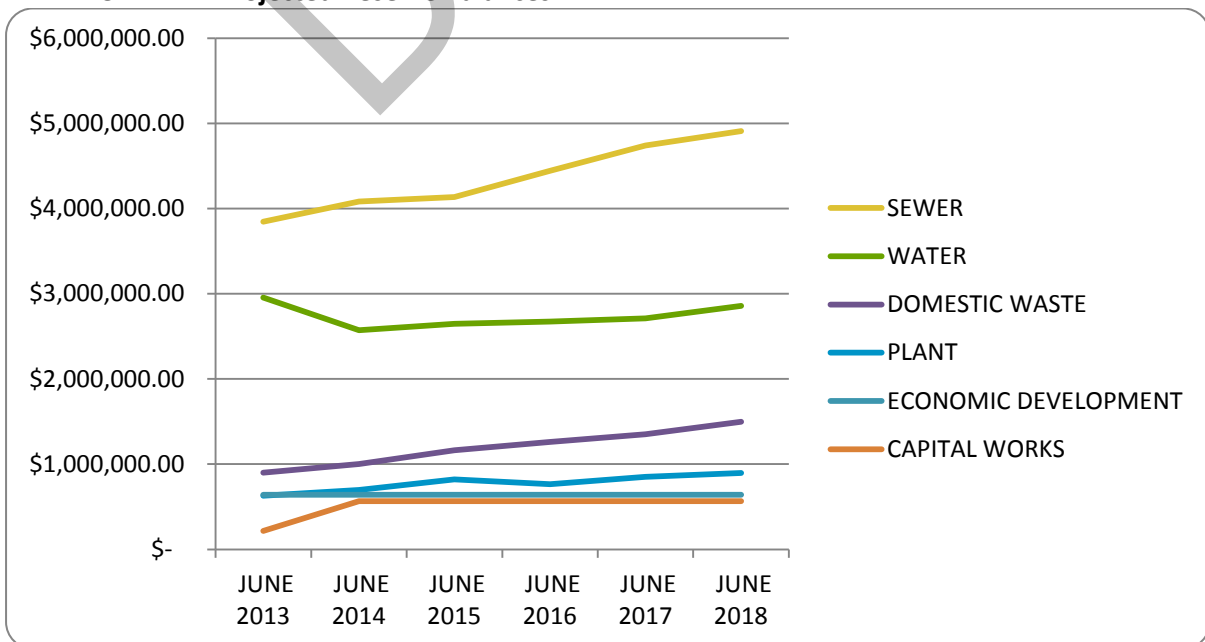
Chart 4 below demonstrates the proposed changes over time to some of the Council's larger reserves.

Table 12 below lists the Council's cash reserves and balances from 2013 to 2018.

**TABLE 12: Projected Reserve Balances**

RESERVE	BALANCE					
	June 2013	June 2014	June 2015	June 2016	June 2017	June 2018
PLANT	\$630,462	\$695,452	\$820,782	\$765,637	\$852,127	\$894,311
WATER	\$2,955,710	\$2,572,083	\$2,648,131	\$2,674,004	\$2,709,166	\$2,856,431
SEWER	\$3,845,984	\$4,083,744	\$4,134,168	\$4,442,091	\$4,739,821	\$4,908,966
DOMESTIC WASTE	\$899,231	\$1,002,391	\$1,161,811	\$1,260,041	\$1,352,181	\$1,496,994
EMPLOYEE LEAVE	\$388,800	\$388,800	\$388,800	\$388,800	\$388,800	\$388,800
EARLY INT.	\$8,212	\$8,212	\$8,212	\$8,212	\$8,212	\$8,212
HACC	\$178,974	\$215,338	\$215,338	\$215,338	\$215,338	\$215,338
CAPITAL WORKS	\$215,599	\$565,599	\$565,599	\$565,599	\$565,599	\$565,599
ECONOMIC DEVELOPMENT	\$642,404	\$642,404	\$642,404	\$642,404	\$642,404	\$642,404
CEMETERY	\$-	\$-	\$-	\$-	\$-	\$-
SALEYARDS	\$80,000	\$98,900	\$98,900	\$98,900	\$98,900	\$98,900
LEVEE BANK CONSTRUCTION	\$71,590	\$121,590	\$171,590	\$221,590	\$271,590	\$321,590
TOURISM EVENTS	\$60,000	\$61,500	\$61,500	\$61,500	\$61,500	\$61,500
AERODROME	\$-	\$-	\$-	\$-	\$50,000	\$100,000

**CHART 4: Projected Reserve Balances**



The Plant Replacement Reserve shows incremental increase over the four years to 2017/18. This is a pleasing trend.

Significant capital works in 2014/15 will see the Water Supply Reserve under some pressure but that will ease from 2015/16 onwards. Further drawings on this reserve will limit the Council's capacity for future large scale capital works in this fund, unless the Council is willing to consider further borrowing.

The Sewer Reserve will continue to grow despite the small projected operating deficits.

The Sewer Reserve will also benefit from the continued repayment of a loan from the Council's sewer fund to the Council's general fund for drainage works in Tocumwal and Barooga. This loan will be repaid in full by 2016/17.

The Domestic Waste Reserve will accumulate funds over the life of this four year Delivery Program. This reserve will need to ensure that sufficient funds are on hand for any future remediation works that are required at the Council's Waste Management facilities.

The Employee Leave Reserve is a prudential measure to cover the expense to the Council should key employees require large amounts of leave at one time. This reserve does not tend to fluctuate from year to year.

The Capital Works Reserve will remain relatively stable over the four year period of this budget.

The Economic Development Reserve was significantly drawn upon in 2011/12 for

subdivision works at the Tocumwal Aerodrome and to fund proposed major projects at the Finley and Barooga Recreation Reserves. The Council does not plan to draw further on the reserve over the four years ending 30 June 2018.

The Economic Development Reserve and the Capital Works Reserve are the Council's major source of funds where the Council sees an opportunity to seek grant funding for a project, or to assist in attracting a major development to the Shire.

The reserves are generally funded through the development and sale of property such as the Finley Street subdivision and the Tocumwal industrial subdivision. This budget takes a conservative approach and assumes that there will be no property sales over the next three years.

While not included in the budget, these reserves will also receive the proceeds of any sales of land at the Finley St sub-division in Finley (\$120,000) and the Tocumwal Aerodrome sub-division (\$660,000).

The Council has four other small reserves:

- Aerodrome Reserve, to allow for future runway repairs and reseals
- Saleyards Reserve, designed to fund future capital works at the saleyards facility;
- Levee Bank Construction Reserve, to allow for funds for future levee repairs and upgrades.
- Tourism Events Reserve, to fund the Council's events promotion strategy.

### Financial Plan

The four year Financial Plan included with this Operational Plan projects the Council's main financial statements for the next four years.

The projections are prepared on an accrual basis. Unlike the cash results, this result includes depreciation of the Council's assets but does not include expenditure on capital items such as asset replacement and renewal.

The projections are designed to provide information on the Council's sustainability over the medium to long term.

The statements are prepared on a consolidated basis – i.e. including the operations of the Water and Sewer funds.

The Financial Plan includes the following statements:

- Income and Expenditure Statement
- Balance Sheet
- Statement of Cash Flows

### Income and Expenditure

The Income and Expenditure Report projects healthy operating surpluses for each of the next four years as shown in Chart 5.

These operating surpluses are used to fund the improvement of the Council's infrastructure assets, including roads, drainage, footpaths, water, sewer and community facilities.

Without reasonable operating surpluses, the Council would not be able to maintain its current standard of infrastructure – i.e. the standard of its roads etc. would decline.

It is of some concern that these operating surpluses are declining over the four year period. This is a reflection of the projected increases in items such as salaries, fuel and other oil-based products, electricity and other services while growth in revenue is constrained by the peg on rate increases imposed by the NSW Government.

### Balance Sheet

The Council's net asset position is projected to improve by approximately \$5m over the four years ending June 2018.

Spending on Infrastructure, Property, Plant and Equipment (IPP&E) assets accounts for most of that growth. The net value of the Council's IPP&E is expected to increase from around \$190m in 2014 to \$193.5m in 2018.

Investments are projected to increase from \$11.5m to around \$14.1m over the same period.

The Council proposes to borrow \$1.63 in 2014/15 to fund identified high priority stormwater drainage improvements in Berrigan, Finley and Tocumwal. As a result of this proposed loan, Council borrowings outstanding will increase from \$0.35m in 2014 to \$1.17m in 2018.

### Statement of Cash Flows

The Statement of Cash Flows provides information on how the Council proposes to spend its funds over the four year life of this financial plan.

The Council proposes to raise most of its cash from Rates and Utility Charges and Grants and Contributions.

There are no significant sales of assets proposed over the next four years.

The proposed loan in 2014/15 provides the necessary cash to fund the identified drainage works mentioned above.

The Cash Flow statement projects that the Council will spend over \$27m in IPP&E renewal and additions over the next four years.

Overall, the Council's holdings of cash and investments will increase by around \$2m by the end of 2017/18.

CHART 5: Projected Consolidated Operating Result

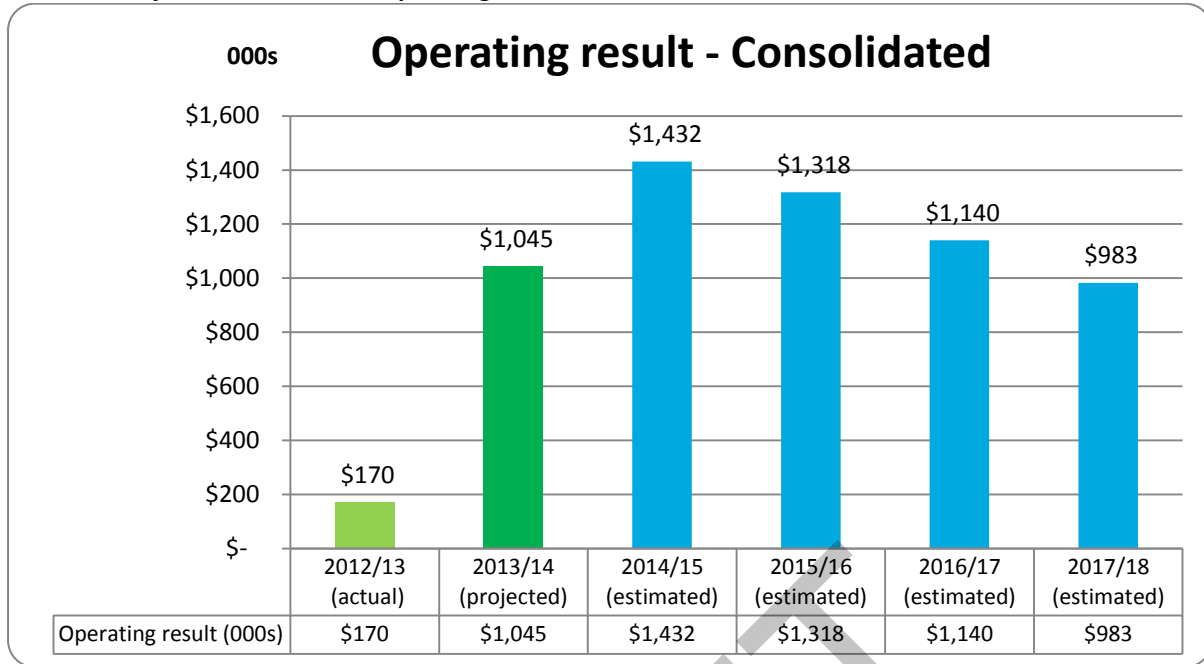


TABLE 13: TCorp Financial Sustainability Measures

Measures	TCorp	Actuals	Current	Projected Years			
	Benchmark	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18
<b>Operating Ratio</b>	Greater than -4.00%	-2.19%	-4.76%	5.66%	5.93%	4.79%	4.26%
<b>Own Source Operating Revenue</b>	Greater than 60%	52%	56%	57%	57%	57%	58%
<b>Capital Expenditure Ratio</b>	Greater than 1.1	1.05	2.16	1.48	1.32	1.11	1.12

**Performance measures**

New South Wales Treasury Corporation (TCorp) in 2013 conducted a review into the financial sustainability of local government. The review used a set of benchmarks to measure the sustainability of a local government body over time.

A selection of these financial sustainability measures<sup>2</sup> is shown in Table 13.

<sup>2</sup> **Operating Ratio:** (Operating Revenue less Capital Grants and Contributions less Operating Expenses)/Operating Revenue less capital grants and contributions

**Own Source Operating Revenue:** Rates, Utilities and Charges/Total Operating Revenue

**Capital Expenditure Ratio:** Annual Capital Expenditure/Annual Depreciation

The Council projects that it will comfortably meet the TCorp benchmarks for its Operating Ratio over the four year projection with the ratio trending between 4.26% and 5.93%.

The Council will not meet the benchmark for Own Source Operating Revenue throughout the four year period. This is largely a function of the size of the Council – the smaller the Council, the more it will rely on grants from other levels of government.

The Council expects to meet the Capital Expenditure Ratio benchmark in every year except 2016/17. This result reflects the Council’s commitment to maintaining and improving its assets over time.



## Projected Income and Expenditure Statement

<b>Four Year Financial Plan for the Years ending 30 June 2018</b>						
<b>INCOME STATEMENT - CONSOLIDATED</b>						
Scenario: Base Case	Actuals	Current Year	Projected Years			
	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Income from Continuing Operations</b>						
<b>Revenue:</b>						
Rates & Annual Charges	7,920	8,494	8,742	8,934	9,158	9,376
User Charges & Fees	1,926	1,416	1,387	1,402	1,424	1,463
Interest & Investment Revenue	825	438	438	438	437	371
Other Revenues	727	687	503	507	512	524
Grants & Contributions provided for Operating Purposes	6,914	4,903	6,394	6,648	6,732	6,894
Grants & Contributions provided for Capital Purposes	572	1,803	443	254	265	190
<b>Other Income:</b>						
Net Gains from the Disposal of Assets	74	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-
<b>Total Income from Continuing Operations</b>	<b>18,958</b>	<b>17,741</b>	<b>17,907</b>	<b>18,182</b>	<b>18,527</b>	<b>18,818</b>
<b>Expenses from Continuing Operations</b>						
Employee Benefits & On-Costs	6,282	3,381	3,438	3,529	3,634	3,739
Borrowing Costs	38	28	69	103	86	75
Materials & Contracts	4,951	6,195	5,653	5,787	5,999	6,153
Depreciation & Amortisation	5,169	5,149	5,287	5,429	5,575	5,743
Impairment	-	-	-	-	-	-
Other Expenses	2,348	1,943	2,030	2,008	2,092	2,126
Interest & Investment Losses	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	9	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-
<b>Total Expenses from Continuing Operations</b>	<b>18,788</b>	<b>16,696</b>	<b>16,475</b>	<b>16,864</b>	<b>17,387</b>	<b>17,835</b>
<b>Operating Result from Continuing Operations</b>	<b>170</b>	<b>1,045</b>	<b>1,432</b>	<b>1,318</b>	<b>1,140</b>	<b>983</b>

<b>Four Year Financial Plan for the Years ending 30 June 2018</b>						
<b>INCOME STATEMENT - CONSOLIDATED</b>						
<b>Scenario: Base Case</b>						
	<b>Actuals</b>	<b>Current Year</b>	<b>Projected Years</b>			
	<b>2012/13</b>	<b>2013/14</b>	<b>2014/15</b>	<b>2015/16</b>	<b>2016/17</b>	<b>2017/18</b>
	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-
<b>Net Operating Result for the Year</b>	<b>170</b>	<b>1,045</b>	<b>1,432</b>	<b>1,318</b>	<b>1,140</b>	<b>983</b>
Net Operating Result before Grants and Contributions provided for Capital Purposes	<b>(402)</b>	<b>(758)</b>	989	1,064	875	793

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Projected Income and Expenditure Statement x Function

\$000 Functions/Activities	Income and Expenses have been directly attributed to the following Functions/Activities					
	Income from Continuing Operations		Expenses from Continuing Operations		Operating Results from Continuing Operations	
	Projected 2013/14	Estimated 2014/15	Projected 2013/14	Estimated 2014/15	Projected 2013/14	Estimated 2014/15
Governance	-	-	628	708	(628)	(708)
Administration	524	493	2,830	2,831	(2,306)	(2,338)
Public Order and Safety	67	56	405	453	(338)	(397)
Health	3	5	113	116	(110)	(111)
Environment	82	83	453	469	(371)	(386)
Community Services and Education	349	311	453	469	(104)	(158)
Housing and Community Amenities	1,509	1,443	2,120	2,034	(611)	(591)
Water Supplies	2,570	2,534	1,919	1,985	651	549
Sewerage Services	1,763	1,804	1,305	1,312	458	492
Recreation and Culture	278	194	1,551	1,517	(1,273)	(1,323)
Fuel and Energy	-	-	-	-	-	-
Agriculture	-	-	-	-	-	-
Mining, Manufacturing and Construction	97	95	82	67	15	28
Transport and Communication	2,085	2,219	4,592	3,995	(2,507)	(1,776)
Economic Affairs	454	50	453	461	1	(411)
<b>Total Functions and Activities</b>	<b>9,781</b>	<b>9,287</b>	<b>16,904</b>	<b>16,417</b>	<b>(7,123)</b>	<b>(7,130)</b>
Share of Gains/(Losses) in Associates and Joint Ventures (using Equity Method)	-	-	-	-	-	-
General Purpose Income	6,313	7,961	-	-	6,313	7,961
<b>Operating Result from Continuing Operations</b>	<b>16,094</b>	<b>17,248</b>	<b>16,904</b>	<b>16,417</b>	<b>(810)</b>	<b>831</b>

Projected Balance Sheet

Four Year Financial Plan for the Years ending 30 June 2018

BALANCE SHEET - CONSOLIDATED

Scenario: Base Case

	Actuals	Current Year	Projected Years			
	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>ASSETS</b>						
<b>Current Assets</b>						
Cash & Cash Equivalents	1,789	2,228	2,474	1,598	1,569	1,223
Investments	16,000	11,151	11,551	12,199	12,849	13,746
Receivables	1,123	1,518	1,474	1,491	1,527	1,563
Inventories	271	385	361	367	375	382
Other	180	247	225	225	234	239
Non-current assets classified as "held for sale"	-	-	-	-	-	-
<b>Total Current Assets</b>	<b>19,363</b>	<b>15,530</b>	<b>16,085</b>	<b>15,881</b>	<b>16,553</b>	<b>17,153</b>
<b>Non-Current Assets</b>						
Investments	-	-	-	-	-	-
Receivables	27	40	82	41	41	41
Inventories	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	184,491	189,741	191,975	193,254	193,533	193,811
Investments Accounted for using the equity method	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-
Non-current assets classified as "held for sale"	123	49	49	49	49	49
Other	-	-	-	-	-	-
<b>Total Non-Current Assets</b>	<b>184,641</b>	<b>189,830</b>	<b>192,106</b>	<b>193,344</b>	<b>193,623</b>	<b>193,900</b>
<b>TOTAL ASSETS</b>	<b>204,004</b>	<b>205,360</b>	<b>208,191</b>	<b>209,225</b>	<b>210,176</b>	<b>211,053</b>

LIABILITIES

<b>Four Year Financial Plan for the Years ending 30 June 2018</b>						
<b>BALANCE SHEET - CONSOLIDATED</b>						
<b>Scenario: Base Case</b>	<b>Actuals</b>	<b>Current Year</b>	<b>Projected Years</b>			
	<b>2012/13</b>	<b>2013/14</b>	<b>2014/15</b>	<b>2015/16</b>	<b>2016/17</b>	<b>2017/18</b>
	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>
<b>Current Liabilities</b>						
Bank Overdraft	-	-	-	-	-	-
Payables	1,270	1,691	1,599	1,607	1,664	1,700
Borrowings	110	118	293	246	143	151
Provisions	2,099	2,101	2,101	2,101	2,101	2,101
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-
<b>Total Current Liabilities</b>	<b>3,479</b>	<b>3,910</b>	<b>3,993</b>	<b>3,954</b>	<b>3,907</b>	<b>3,952</b>
<b>Non-Current Liabilities</b>						
Payables	-	-	-	-	-	-
Borrowings	355	237	1,555	1,309	1,166	1,015
Provisions	268	266	266	266	266	266
Investments Accounted for using the equity method	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-
<b>Total Non-Current Liabilities</b>	<b>623</b>	<b>503</b>	<b>1,820</b>	<b>1,575</b>	<b>1,432</b>	<b>1,281</b>
<b>TOTAL LIABILITIES</b>	<b>4,102</b>	<b>4,413</b>	<b>5,813</b>	<b>5,528</b>	<b>5,339</b>	<b>5,233</b>
<b>Net Assets</b>	<b>199,902</b>	<b>200,947</b>	<b>202,379</b>	<b>203,696</b>	<b>204,837</b>	<b>205,820</b>
<b>EQUITY</b>						
Retained Earnings	92,404	93,449	94,881	96,198	97,339	98,322
Revaluation Reserves	107,498	107,498	107,498	107,498	107,498	107,498
<b>Council Equity Interest</b>	<b>199,902</b>	<b>200,947</b>	<b>202,379</b>	<b>203,696</b>	<b>204,837</b>	<b>205,820</b>
Minority Equity Interest	-	-	-	-	-	-
<b>Total Equity</b>	<b>199,902</b>	<b>200,947</b>	<b>202,379</b>	<b>203,696</b>	<b>204,837</b>	<b>205,820</b>

Projected CashFlow Statement

Four Year Financial Plan for the Years ending 30 June 2018						
CASH FLOW STATEMENT - CONSOLIDATED						
Scenario: Base Case	Actuals	Current Year	Projected Years			
	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Cash Flows from Operating Activities</b>						
<b>Receipts:</b>						
Rates & Annual Charges	7,833	8,508	8,728	8,924	9,146	9,364
User Charges & Fees	1,972	1,456	1,392	1,400	1,420	1,457
Interest & Investment Revenue Received	980	456	436	449	430	365
Grants & Contributions	7,503	6,633	6,840	6,897	6,997	7,082
Bonds & Deposits Received	-	-	-	-	-	-
Other	2,274	320	572	501	502	517
<b>Payments:</b>						
Employee Benefits & On-Costs	(6,174)	(3,381)	(3,438)	(3,529)	(3,634)	(3,739)
Materials & Contracts	(5,076)	(6,016)	(5,708)	(5,790)	(5,966)	(6,134)
Borrowing Costs	(42)	(28)	(69)	(103)	(86)	(75)
Bonds & Deposits Refunded	(3)	-	-	-	-	-
Other	(3,481)	(1,923)	(2,038)	(2,007)	(2,089)	(2,124)
<b>Net Cash provided (or used in) Operating Activities</b>	<b>5,786</b>	<b>6,025</b>	<b>6,714</b>	<b>6,741</b>	<b>6,720</b>	<b>6,714</b>
<b>Cash Flows from Investing Activities</b>						
<b>Receipts:</b>						
Sale of Investment Securities	-	5,149	50	-	-	-
Sale of Investment Property	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	209	808	305	467	351	400
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-
Deferred Debtors Receipts	13	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-

Four Year Financial Plan for the Years ending 30 June 2018						
CASH FLOW STATEMENT - CONSOLIDATED						
Scenario: Base Case	Actuals	Current Year	Projected Years			
	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Payments:</b>						
Purchase of Investment Securities	-	(300)	(450)	(647)	(650)	(897)
Purchase of Investment Property	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	(5,448)	(11,132)	(7,825)	(7,183)	(6,205)	(6,420)
Purchase of Real Estate Assets	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-
<b>Net Cash provided (or used in) Investing Activities</b>	<b>(5,226)</b>	<b>(5,476)</b>	<b>(7,920)</b>	<b>(7,364)</b>	<b>(6,504)</b>	<b>(6,918)</b>
<b>Cash Flows from Financing Activities</b>						
<b>Receipts:</b>						
Proceeds from Borrowings & Advances	-	-	1,630	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-
<b>Payments:</b>						
Repayment of Borrowings & Advances	(103)	(110)	(178)	(252)	(246)	(143)
Repayment of Finance Lease Liabilities	-	-	-	-	-	-
Distributions to Minority Interests	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-
<b>Net Cash Flow provided (used in) Financing Activities</b>	<b>(103)</b>	<b>(110)</b>	<b>1,452</b>	<b>(252)</b>	<b>(246)</b>	<b>(143)</b>
<b>Net Increase/(Decrease) in Cash &amp; Cash Equivalents</b>	<b>457</b>	<b>439</b>	<b>246</b>	<b>(876)</b>	<b>(30)</b>	<b>(346)</b>
<b>plus: Cash, Cash Equivalents &amp; Investments - beginning of year</b>	<b>1,332</b>	<b>1,789</b>	<b>2,228</b>	<b>2,474</b>	<b>1,598</b>	<b>1,569</b>
<b>Cash &amp; Cash Equivalents - end of the year</b>	<b>1,789</b>	<b>2,228</b>	<b>2,474</b>	<b>1,598</b>	<b>1,569</b>	<b>1,223</b>

<b>Four Year Financial Plan for the Years ending 30 June 2018</b>						
<b>CASH FLOW STATEMENT - CONSOLIDATED</b>						
<b>Scenario: Base Case</b>	<b>Actuals</b>	<b>Current Year</b>	<b>Projected Years</b>			
	<b>2012/13</b>	<b>2013/14</b>	<b>2014/15</b>	<b>2015/16</b>	<b>2016/17</b>	<b>2017/18</b>
	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>
Cash & Cash Equivalents - end of the year	1,789	2,228	2,474	1,598	1,569	1,223
Investments - end of the year	16,000	11,151	11,551	12,199	12,849	13,746
<b>Cash, Cash Equivalents &amp; Investments - end of the year</b>	<b>17,789</b>	<b>13,379</b>	<b>14,025</b>	<b>13,797</b>	<b>14,418</b>	<b>14,969</b>
<b>Representing:</b>						
External Restrictions	8,421	8,352	8,634	9,055	9,469	9,917
Internal Restrictions	2,089	2,609	2,785	2,779	2,966	3,108
Unrestricted	7,279	2,418	2,607	1,963	1,983	1,944
	<b>17,789</b>	<b>13,379</b>	<b>14,025</b>	<b>13,797</b>	<b>14,418</b>	<b>14,969</b>

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Detail Annual Budget & Capital Works

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	2013/14 ORIGINAL BUDGET	AMOUNT CARRIED FWD FROM 2012/13	REVISED BUDGET MARCH	MARCH ACTUAL	2014/15 BUDGET FORECAST	2015/16 BUDGET FORECAST	2016/17 BUDGET FORECAST	2017/18 BUDGET FORECAST
<b>ANNUAL BUDGET 2014-15 - DETAIL</b>								
<b>GRAND TOTAL</b>	152,968	(2,764,143)	469,337	(61,662)	12,856	13,963	17,490	48,349
<b>GOVERNANCE</b>								
<b>GOVERNANCE EXPENSE</b>								
1001-0315 MAYORAL VEHICLE EXPENSES	(21,840)	-	(21,840)	(15,577)	(21,840)	(21,840)	(21,840)	(22,495)
1001-0320 MAYORAL ALLOWANCE	(23,000)	-	(23,000)	(17,059)	(23,700)	(24,400)	(25,100)	(25,853)
1001-0325 COUNCILLORS ALLOWANCES	(83,600)	-	(83,600)	(61,662)	(86,100)	(88,700)	(91,400)	(94,142)
1001-0334 TELEPHONE - COUNCILLORS	(7,000)	-	(7,000)	(5,078)	(7,350)	(7,700)	(8,100)	(8,384)
1001-0335 COUNCILLORS EXPENSES	(45,000)	-	(45,000)	(38,529)	(46,300)	(47,700)	(49,100)	(50,328)
1001-0336 CIVIC FUNCTIONS / PRESENTATION	(2,000)	-	(6,000)	(5,211)	(2,000)	(2,000)	(2,500)	(2,563)
1001-0337 DONATIONS	(3,000)	-	(3,000)	(3,690)	(3,000)	(3,000)	(3,000)	(3,090)
1001-0338 ADMIN MANAGEMENT PLAN EXPENSES	(1,000)	-	(16,000)	(432)	(1,000)	(1,000)	(1,000)	(1,025)
1001-0339 DLG/IPR CONFERENCES/SEMINARS	-	-	-	-	-	-	-	-
1001-0340 INSURANCE - COUNCILLORS	(2,100)	-	(2,000)	(1,999)	(2,200)	(2,300)	(2,400)	(2,472)
1001-0342 CONSITUTIONAL RECOGNITION OF LG - CONTRIB TO LGSA	(3,880)	-	11,650	-	-	-	-	-
1001-0344 MEMBERSHIP FEES	(1,750)	-	(1,750)	(977)	(2,000)	(2,000)	(2,000)	(2,060)
1001-0345 SUBSCRIPTION SHIRE ASSOCIATION	(21,800)	-	-	-	(22,900)	(24,000)	(25,200)	(25,956)
1001-0346 ADMIN AUDIT FEES	(25,000)	-	(25,000)	(13,018)	(25,000)	(25,000)	(25,000)	(25,625)
1001-0347 ELECTION EXPENSES	(15,000)	-	(15,000)	-	(15,000)	(15,000)	(15,000)	(15,450)
1001-0348 COMMUNITY SURVEY	-	-	-	-	(25,000)	-	-	-
1001-0349 COMMUNITY REPORT	(2,000)	-	(2,000)	(716)	(3,000)	(3,000)	(3,000)	(3,050)
1001-0509 EQUIP/FURN - COUNCILLORS <= \$5,000	(5,000)	(18,520)	(3,000)	(2,548)	(5,000)	(5,000)	(15,000)	(5,150)
1002-0350 COMMUNITY WORKS - GENERAL	(5,000)	-	(5,000)	(2,573)	(5,000)	(5,000)	(5,000)	(5,125)
1002-0355 COMMUNITY WORKS - GST FREE	-	-	-	-	-	-	-	-
1002-0370 COMMUNITY WORKS - AUST. DAY CO	(2,500)	-	(2,500)	(2,343)	(4,000)	(4,000)	(4,500)	(4,613)
1002-0400 COMMUNITY GRANTS SCHEME	(5,000)	-	(5,000)	(1,000)	(16,000)	(5,000)	(5,000)	(5,125)
1002-0405 HELP GROUP GRANT EXPENDITURE	-	-	-	-	-	-	-	-
1005-0108 ADMIN SALARIES - GM SALARY PAC	(194,500)	-	(194,500)	(155,786)	(204,300)	(207,300)	(214,000)	(220,420)
1006-0107 ADMIN SALARIES - GM SUPPORT	(153,000)	-	(153,000)	(112,184)	(163,800)	(163,100)	(168,400)	(173,452)
1007-0118 ADMIN GM VEHICLE OPERATING EXP	(21,840)	-	(21,840)	(15,000)	(21,840)	(21,840)	(21,840)	(22,277)
1008-0125 ADMIN CONFERENCES/SEMINARS	(2,000)	-	(1,255)	(1,255)	(2,000)	(2,500)	(2,500)	(2,550)
1008-0126 ADMIN GM TRAVEL EXPENSES	-	-	(3,070)	(2,583)	-	-	-	-
<b>GOVERNANCE EXPENSE Total</b>	<b>(646,810)</b>	<b>(18,520)</b>	<b>(628,705)</b>	<b>(459,219)</b>	<b>(708,330)</b>	<b>(681,380)</b>	<b>(710,880)</b>	<b>(721,205)</b>
<b>GOVERNANCE REVENUE</b>								
1100-1305 DONATIONS	-	-	-	-	-	-	-	-
1100-1350 OTHER REVENUES	-	-	-	11,643	-	-	-	-

	2013/14 ORIGINAL BUDGET	AMOUNT CARRIED FWD FROM 2012/13	REVISED BUDGET MARCH	MARCH ACTUAL	2014/15 BUDGET FORECAST	2015/16 BUDGET FORECAST	2016/17 BUDGET FORECAST	2017/18 BUDGET FORECAST
<b>ANNUAL BUDGET 2014-15 - DETAIL</b>								
1100-1355 OTHER REVENUES - GST FREE	-	-	-	-	-	-	-	-
1100-1400 OTHER REVENUES - INTEREST RECOVERY	-	-	-	-	-	-	-	-
<b>GOVERNANCE REVENUE Total</b>	-	-	-	<b>11,643</b>	-	-	-	-
<b>GOVERNANCE Total</b>	<b>(646,810)</b>	<b>(18,520)</b>	<b>(628,705)</b>	<b>(447,576)</b>	<b>(708,330)</b>	<b>(681,380)</b>	<b>(710,880)</b>	<b>(721,205)</b>
	<b>(646,810)</b>	<b>(18,520)</b>	<b>(628,705)</b>	<b>(447,576)</b>	<b>(708,330)</b>	<b>(681,380)</b>	<b>(710,880)</b>	<b>(721,205)</b>
<b>CORPORATE SUPPORT</b>								
<b>CORPORATE SUPPORT EXPENSE</b>								
1010-0102 ADMIN SALARIES - ACCOUNTING	(240,200)	-	(235,200)	(181,669)	(248,900)	(256,100)	(264,400)	(272,332)
1010-0103 ADMIN SALARIES - HUMAN RESOURC	(64,800)	-	(54,800)	(42,143)	(64,900)	(69,100)	(71,300)	(73,439)
1010-0104 ADMIN SALARIES - REVENUE COLLE	(148,300)	-	(145,295)	(125,079)	(142,700)	(158,100)	(163,200)	(168,096)
1010-0105 ADMIN SALARIES - CUSTOMER SERV	(85,900)	-	(101,900)	(91,832)	(103,700)	(91,600)	(94,600)	(97,438)
1010-0106 ADMIN SALARIES - INFO. TECHNOL	(67,400)	-	(66,400)	(50,807)	(63,800)	(71,900)	(74,200)	(76,426)
1010-0109 ADMIN SALARIES - DCS SALARY PA	(140,600)	-	(140,600)	(111,558)	(145,200)	(149,900)	(154,800)	(159,444)
1010-0119 ADMIN DCS VEHICLE OPERATING EX	(21,840)	-	(21,840)	(16,363)	(21,840)	(21,840)	(21,840)	(22,277)
1010-0120 ADMIN STAFF TRAINING	(10,000)	-	(15,000)	(20,046)	(14,000)	(14,000)	(14,000)	(14,285)
1010-0121 ADMIN CONSULTANTS	-	-	(3,005)	(3,005)	-	-	-	-
1010-0130 ADMIN FRINGE BENEFITS TAX	(10,000)	-	(10,000)	(1,066)	(10,000)	(10,000)	(12,000)	(12,240)
1010-0140 ADMIN STAFF UNIFORM ALLOWANCE	(7,500)	-	(7,500)	(5,761)	(7,500)	(7,500)	(7,500)	(7,650)
1010-0144 ADMIN ADVERTS	(10,000)	-	(5,000)	(2,286)	(10,000)	(10,000)	(10,000)	(10,300)
1010-0146 ADMIN NEWSLETTER ADVERTS	(25,000)	-	(26,100)	(26,109)	(28,600)	(29,800)	(31,100)	(31,925)
1010-0155 ADMIN WRITE OFF BAD DEBTS	(5,000)	-	(1,000)	(395)	(2,000)	(2,000)	(2,000)	(2,150)
1010-0160 ADMIN BANK & GOVT CHARGES	(2,000)	-	(3,000)	(2,026)	(2,000)	(2,000)	(2,500)	(2,563)
1010-0162 BANK FEES - GST INCLUSIVE	(25,000)	-	(20,000)	(18,678)	(25,000)	(26,000)	(26,500)	(27,163)
1010-0165 ADMIN OFFICE CLEANING	(17,000)	-	(17,590)	(17,590)	(17,955)	(18,455)	(18,955)	(19,429)
1010-0170 ADMIN COMPUTER MTCE	(20,000)	-	(22,000)	(21,096)	(20,000)	(20,000)	(20,000)	(20,500)
1010-0175 ADMIN SOFTWARE LICENCING	(100,000)	-	(95,495)	(53,705)	(110,000)	(115,000)	(120,000)	(122,875)
1010-0180 LOCAL GOVT REFORM FUND EXPENSE	-	-	-	-	-	-	-	-
1010-0185 LESS: CHARGED TO OTHER FUNDS	283,400	-	283,400	145,976	291,900	300,700	309,700	309,700
1010-0190 ADMIN ELECTRICITY	(44,000)	-	(44,000)	(24,136)	(43,000)	(44,000)	(44,500)	(46,495)
1010-0194 ADMIN INSUR - PUBLIC LIABILITY	(122,510)	-	(132,610)	(132,605)	(126,000)	(130,000)	(134,000)	(138,020)
1010-0195 ADMIN INSUR - OTHER	(30,500)	-	(22,500)	(22,293)	(31,400)	(32,300)	(33,300)	(34,299)
1010-0196 RISK MANAGEMENT - ASSETS	-	-	-	-	-	-	-	-
1010-0197 ADMIN RISK MANAGEMENT SIGNAGE	-	-	(2,100)	(2,086)	-	-	-	-

	2013/14 ORIGINAL BUDGET	AMOUNT CARRIED FWD FROM 2012/13	REVISED BUDGET MARCH	MARCH ACTUAL	2014/15 BUDGET FORECAST	2015/16 BUDGET FORECAST	2016/17 BUDGET FORECAST	2017/18 BUDGET FORECAST
<b>ANNUAL BUDGET 2014-15 - DETAIL</b>								
1010-0198 ADMIN RISK MANAGEMENT OP EXP	(1,500)	-	(1,500)	(1,270)	(1,500)	(1,500)	(1,500)	(1,538)
1010-0199 ADMIN RISK MANAGEMENT	(88,900)	(102,484)	(116,784)	-	-	(92,500)	(94,500)	(96,863)
1010-0200 ADMIN LEGAL EXPENSES INCL. GST	(5,000)	-	(5,000)	(3,025)	(5,000)	(5,000)	(5,000)	(5,100)
1010-0202 ADMIN LEGAL EXPEN - DEBT/COLL	(56,000)	-	(25,000)	(52,416)	(57,000)	(60,000)	(60,000)	(61,200)
1010-0205 ADMIN POSTAGE	(16,000)	-	(16,000)	(14,853)	(16,000)	(16,000)	(16,000)	(16,400)
1010-0206 CHARGE FOR INTERNET RATES PAYM	(500)	-	(500)	(491)	(500)	(500)	(500)	(513)
1010-0207 ADMIN LEGAL EXPENSES-GST FREE	(2,000)	-	(2,000)	(1,063)	(2,000)	(2,000)	(2,000)	(2,040)
1010-0208 SALE OF LAND FOR UNPAID RATES	-	-	-	-	-	(9,000)	-	-
1010-0210 ADMIN PRINTING/STATIONERY	(37,500)	-	(37,500)	(32,912)	(38,700)	(40,000)	(41,200)	(42,230)
1010-0215 ADMIN TELEPHONE	(23,000)	-	(23,000)	(17,400)	(23,000)	(23,700)	(24,400)	(25,254)
1010-0220 ADMIN VALUATION FEES	(37,000)	-	(37,000)	(36,537)	(38,500)	(39,000)	(40,000)	(41,200)
1010-0225 ADMIN SUBSCRIPTIONS	(3,200)	-	(4,700)	(4,556)	(3,200)	(3,200)	(3,200)	(3,280)
1010-0230 ADMIN OFFICE BLDG MTCE	(10,000)	-	(11,200)	(11,243)	(12,000)	(12,000)	(12,000)	(12,300)
1010-0231 ADMIN OFFICE RENOVATIONS	-	-	-	-	-	-	-	-
1010-0232 ADMIN BLDG UPGRADE EXE LIGHTING	(10,000)	-	(10,000)	(2,295)	-	-	-	-
1010-0245 ADMIN OFFICE GROUNDS MTCE	(8,000)	-	(12,000)	(9,315)	(8,000)	(8,000)	(8,500)	(8,713)
1010-0250 ADMIN OFFICE EQUIPMENT MTCE	(25,000)	-	(25,000)	(18,272)	(25,000)	(26,500)	(26,500)	(27,163)
1010-0265 ADMIN SUNDRY OPERATING EXPENSE	(5,000)	-	(6,500)	(5,125)	(5,000)	(5,000)	(5,000)	(5,125)
1010-0266 ADMIN CHRISTMAS PARTY EXPENSE	(9,000)	-	(7,500)	(7,471)	(9,000)	(10,000)	(10,000)	(10,250)
1010-0270 ASSET REVALUATION EXPENSE	-	-	(8,180)	(8,178)	-	-	-	-
1010-0296 WEB PAGE MAINTENANCE & TRAININ	(4,000)	-	(1,500)	(1,500)	(3,000)	(3,000)	(3,000)	(3,100)
1010-0297 CORP SERVICES ADMIN CHARGES	(489,900)	-	(489,900)	(252,292)	(504,600)	(519,700)	(535,300)	(535,300)
1010-0298 LESS: RENTAL CONTRIBUTIONS	110,600	-	110,600	56,980	113,900	117,300	120,800	120,800
1010-0299 LESS: CHARGED TO OTHER FUNDS	1,738,600	-	1,738,600	895,400	1,790,800	1,844,500	1,899,800	1,899,800
1010-0500 CORPORATE SERVICES EQUIPMENT	(50,000)	(31,500)	(81,500)	(65,432)	(30,000)	(30,000)	(30,000)	(30,603)
1010-0501 CORP SERV ADMINISTRATION SOFTWARE UPGRADE	(50,000)	(150,000)	(200,000)	-	(50,000)	-	-	-
1010-0503 ARCHIVE ROOM COMPACTUS	-	-	-	-	-	-	-	-
1010-0504 EQUIP/FURN - CORP. SERVICES <=	(5,000)	(5,660)	(10,660)	(8,735)	(5,000)	(5,000)	(5,000)	(5,101)
1010-0505 SERVER & NETWORK UPGRADE	-	-	-	-	-	-	-	-
1200-2502 CORP SERVICES OFFICE EQUIPMENT DEPCN	(40,000)	-	(40,000)	(30,000)	(41,200)	(42,400)	(43,700)	(45,011)
1200-2504 CORP SERVICES OFFICE DEPCN	(36,900)	-	(36,900)	(27,675)	(38,000)	(39,100)	(40,300)	(41,509)
SHIREOFFICECAPEXP SHIRE OFFICE CAPITAL EXPENDITURE	-	-	-	-	(50,000)	-	-	-
<b>CORPORATE SUPPORT EXPENSE Total</b>	<b>(78,350)</b>	<b>(289,644)</b>	<b>(270,159)</b>	<b>(486,031)</b>	<b>(8,095)</b>	<b>(10,195)</b>	<b>2,005</b>	<b>(48,839)</b>
<b>CORPORATE SUPPORT REVENUE</b>								
1200-1345 RENTAL INCOME	-	-	-	-	-	-	-	-
1200-1500 CORP SUPPORT SUNDRY REVENUE	-	-	1,000	958	-	-	-	-

	2013/14 ORIGINAL BUDGET	AMOUNT CARRIED FWD FROM 2012/13	REVISED BUDGET MARCH	MARCH ACTUAL	2014/15 BUDGET FORECAST	2015/16 BUDGET FORECAST	2016/17 BUDGET FORECAST	2017/18 BUDGET FORECAST
<b>ANNUAL BUDGET 2014-15 - DETAIL</b>								
1200-1600 REVENUE - GIPA	-	-	-	-	-	-	-	-
1200-1670 INSURANCE REBATE	20,000	-	16,930	16,930	20,000	20,000	20,000	20,500
1200-1680 WORKCOVER INCENTIVE PAYMENTS	-	-	10,388	10,388	-	-	-	-
1200-1814 RATES CERTIFICATE S603 - GST FREE	17,000	-	19,000	16,756	17,000	17,000	17,000	17,425
1200-1815 URGENT RATE S603 CERT INCL GST	200	-	200	186	250	250	250	256
1200-1829 RECOVER BANK CHARGES - DISHONOUR FEES	-	-	120	120	-	-	-	-
1200-1870 LEGAL COSTS RECOVERED	48,000	-	25,000	17,498	48,500	49,000	49,000	50,225
1200-1950 TRAINEESHIP GRANT - WAGE SUBSIDY	-	-	-	-	-	-	-	-
1500-1001 CENTS ROUNDING	-	-	-	1	-	-	-	-
9500-1844 INTEREST - O/S DEBTORS GST FREE	900	-	900	649	700	500	-	-
SHIREOFFICECAPINC SHIRE OFFICE CAPITAL INCOME	-	-	-	-	-	-	-	-
<b>CORPORATE SUPPORT REVENUE Total</b>	<b>86,100</b>	<b>-</b>	<b>73,538</b>	<b>63,485</b>	<b>86,450</b>	<b>86,750</b>	<b>86,250</b>	<b>88,406</b>
CORPORATE SUPPORT Total	7,750	(289,644)	(196,621)	(422,547)	78,355	76,555	88,255	39,567
	<b>7,750</b>	<b>(289,644)</b>	<b>(196,621)</b>	<b>(422,547)</b>	<b>78,355</b>	<b>76,555</b>	<b>88,255</b>	<b>39,567</b>
<b>TECHNICAL SERVICES</b>								
<b>TECHNICAL SERVICES EXPENSE</b>								
1011-0103 TECH SERVICES SALARIES - WORK	(171,200)	-	(171,200)	(155,091)	(176,500)	(182,500)	(188,400)	(194,052)
1011-0104 TECH SERVICES SALARIES - ENV.S	(115,000)	-	(115,000)	(92,861)	(118,200)	(122,600)	(126,600)	(130,398)
1011-0105 TECH SERVICES SALARIES - EXE.	(422,000)	-	(422,000)	(295,835)	(450,100)	(449,900)	(464,500)	(478,435)
1011-0109 TECH SERVICES SALARIES - DTS S	(170,000)	-	(170,000)	(142,900)	(174,300)	(181,200)	(187,100)	(192,713)
1011-0113 TECH SERVICE W/E VEHICLE OP EX	(21,840)	-	(21,840)	(14,207)	(21,840)	(21,840)	(21,840)	(22,277)
1011-0114 TECH SERVICE ENV VEHICLE OP EX	(21,840)	-	(21,840)	(15,000)	(21,840)	(21,840)	(21,840)	(22,277)
1011-0115 TECH SERVICE EXE VEHICLE OP EX	(43,680)	-	(43,680)	(15,000)	(43,680)	(43,680)	(43,680)	(44,554)
1011-0119 TECH SERVICE DTS VEHICLE OP EX	(21,840)	-	(21,840)	(14,615)	(21,840)	(21,840)	(21,840)	(22,277)
1011-0120 LESS: CHARGED TO OTHER FUNDS/S	1,092,700	-	1,092,700	562,730	1,125,500	1,159,300	1,194,100	1,194,100
1011-0125 TECH SERVICES ADMIN CHARGES	(168,300)	-	(168,300)	(89,962)	(173,300)	(178,500)	(183,900)	(183,900)
1011-0135 TECH SERVICES STAFF TRAINING	(20,000)	-	(18,000)	(16,046)	(15,000)	(15,000)	(15,000)	(15,298)
1011-0137 STAFF RELOCATION EXPENSES	-	-	-	-	-	-	-	-
1011-0140 TECH SERVICES CONFERENCES/SEMI	(3,500)	-	(2,000)	(842)	(3,500)	(3,500)	(3,500)	(3,570)
1011-0141 TECH SERVICES - INSURANCE	(500)	-	(1,930)	(1,930)	(2,000)	(2,000)	(2,000)	(2,015)
1011-0142 TECH SERVICES EXP -ADVERTISING	(7,000)	-	(2,000)	(1,429)	(2,000)	(2,000)	(2,000)	(2,210)
1011-0143 TECH SERVICES TELEPHONE	(5,000)	-	(7,000)	(6,183)	(7,000)	(7,000)	(7,000)	(7,175)
1011-0145 TECH SERVICES OFFICE EXPENSES	(5,000)	-	(5,000)	(3,064)	(5,000)	(5,000)	(5,000)	(5,125)

	2013/14 ORIGINAL BUDGET	AMOUNT CARRIED FWD FROM 2012/13	REVISED BUDGET MARCH	MARCH ACTUAL	2014/15 BUDGET FORECAST	2015/16 BUDGET FORECAST	2016/17 BUDGET FORECAST	2017/18 BUDGET FORECAST
<b>ANNUAL BUDGET 2014-15 - DETAIL</b>								
1011-0146 TECH SERVICES - CONSULTANCY	(1,500)	-	-	-	-	-	-	-
1011-0147 TECH SERV EQUIPMENT MTCE	(2,500)	-	(6,000)	(5,713)	(2,500)	(2,500)	(2,500)	(2,563)
1011-0152 OCCUPATIONAL HEALTH & SAFETY E	(3,000)	-	(4,500)	(4,140)	(3,000)	(3,000)	(3,000)	(3,075)
1011-0160 DEPOT OPERATIONAL EXPENSES	(11,400)	-	(22,600)	(18,645)	(16,800)	(12,200)	(12,600)	(12,915)
1011-0161 DEPOT OP. EXPENSES- INSURANCE	(3,300)	-	(3,245)	(3,243)	(3,400)	(3,500)	(3,600)	(3,708)
1011-0162 DEPOT OP. EXPENSES-ELECTRICITY	(14,200)	-	(14,200)	(10,437)	(14,800)	(15,250)	(15,800)	(16,353)
1011-0163 DEPOT OP. EXPENSES - TELEPHONE	(500)	-	(500)	(104)	(520)	(540)	(550)	(569)
1011-0165 DEPOT BLDG MTCE	(5,000)	-	(5,000)	(4,532)	(5,000)	(5,000)	(5,000)	(5,125)
1011-0170 DEPOT GROUNDS MTCE	(3,600)	-	(11,780)	(8,583)	(5,750)	(3,900)	(4,000)	(4,100)
1011-0171 DEPOT AMENITIES CLEANING	(4,000)	-	(6,900)	(5,274)	(6,000)	(6,000)	(6,000)	(6,100)
1011-0504 EQUIP/FURN - TECH. SERVICES <=	(1,000)	-	(1,000)	-	(1,000)	(1,000)	(1,010)	(1,020)
1011-0505 EQUIP/FURN - TECH. SERVICES >=	(10,000)	(16,500)	(2,000)	-	(10,000)	(10,000)	(10,100)	(10,201)
1011-0525 LAND & BUILD DEPOT - BERRIGAN	-	-	(125,000)	(124,598)	-	-	-	-
1011-0535 LAND & BUILD DEPOT - FINLEY	-	(30,000)	(45,000)	(39,764)	-	-	-	-
1300-2502 TECH SERVICES OFFICE EQUIPMENT DEPCN	(17,300)	-	(17,300)	(12,975)	(17,800)	(18,300)	(18,800)	(19,364)
1310-2502 DEPOT EQUIPMENT DEPCN	(700)	-	(700)	(525)	(700)	(700)	(700)	(721)
1310-2504 DEPOT DEPCN	(15,400)	-	(15,400)	(11,550)	(15,900)	(16,400)	(16,900)	(17,407)
DEPOTCAPEXP DEPOT CAPITAL EXPENDITURE	-	-	-	-	-	-	-	-
<b>TECHNICAL SERVICES EXPENSE Total</b>	<b>(197,400)</b>	<b>(46,500)</b>	<b>(380,055)</b>	<b>(552,314)</b>	<b>(213,770)</b>	<b>(197,390)</b>	<b>(200,660)</b>	<b>(235,397)</b>
<b>TECHNICAL SERVICES REVENUE</b>								
1300-1500 TECH SERV SUNDRY INCOME - INCL GST	-	-	-	-	-	-	-	-
1300-1502 OHS INCENTIVE PAYMENT	-	-	17,300	17,323	-	-	-	-
1300-1800 ROAD OPENING PERMIT FEES	-	-	2,740	2,700	-	-	-	-
1300-1950 TRAINEESHIP GRANT - WAGE SUBSIDY	-	-	-	-	-	-	-	-
DEPOTCAPINC DEPOT CAPITAL INCOME	-	-	-	-	-	-	-	-
<b>TECHNICAL SERVICES REVENUE Total</b>	<b>-</b>	<b>-</b>	<b>20,040</b>	<b>20,023</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TECHNICAL SERVICES Total</b>	<b>(197,400)</b>	<b>(46,500)</b>	<b>(360,015)</b>	<b>(532,292)</b>	<b>(213,770)</b>	<b>(197,390)</b>	<b>(200,660)</b>	<b>(235,397)</b>
	<b>(197,400)</b>	<b>(46,500)</b>	<b>(360,015)</b>	<b>(532,292)</b>	<b>(213,770)</b>	<b>(197,390)</b>	<b>(200,660)</b>	<b>(235,397)</b>
<b>PLANT SERVICES</b>								
<b>PLANT SERVICES EXPENSE</b>								
1011-0240 PLANT SERVICES ADMIN CHARGES	(71,700)	-	(71,700)	(36,908)	(73,900)	(76,100)	(78,400)	(78,400)
1011-0515 MOTOR VEHICLE PURCHASES	(320,000)	-	(320,000)	(300,332)	(320,000)	(320,000)	(320,000)	(320,000)

	2013/14 ORIGINAL BUDGET	AMOUNT CARRIED FWD FROM 2012/13	REVISED BUDGET MARCH	MARCH ACTUAL	2014/15 BUDGET FORECAST	2015/16 BUDGET FORECAST	2016/17 BUDGET FORECAST	2017/18 BUDGET FORECAST
<b>ANNUAL BUDGET 2014-15 - DETAIL</b>								
1011-0545 PUBLIC WORKS PLANT PURCHASE	(690,000)	-	(615,000)	(581,556)	(600,000)	(948,000)	(688,000)	(805,000)
1011-0546 PUBLIC WORKS UTILITY PURCHASE	(68,750)	-	(143,750)	(122,578)	(68,750)	(68,750)	(68,750)	(68,750)
1011-0550 PURCHASE MINOR PLANT	(33,000)	-	(33,310)	(23,281)	(33,000)	(33,000)	(33,000)	(33,000)
1015-0000 PLANT EXPENSES	(1,100,000)	-	(1,100,000)	(948,728)	(1,100,000)	(1,100,000)	(1,100,000)	(1,127,500)
1020-0100 PLANT WORKSHOP EXPENSES	(26,900)	-	(34,900)	(32,901)	(37,900)	(28,800)	(29,850)	(30,596)
1020-0101 PLANT WORKSHOP EXP - TELEPHONE	(520)	-	(520)	(227)	(530)	(555)	(570)	(590)
1020-0102 PLANT WORKSHOP EXP - INSURANCE	-	-	-	-	-	-	-	-
1020-0103 PLANT WORKSHOP EXP - VEHICLE	(21,840)	-	(21,840)	(13,634)	(21,840)	(21,840)	(21,840)	(22,277)
1025-0150 PLANT INSURANCE PREMIUMS	(2,300)	-	(2,235)	(2,234)	(2,400)	(2,500)	(2,600)	(2,678)
1030-0160 MINOR PLANT OPERATING EXPENSES	(15,500)	-	(15,500)	(10,701)	(16,100)	(16,600)	(17,200)	(17,630)
1035-0170 TOOLS PURCHASES	(7,000)	-	(7,000)	(4,841)	(7,250)	(7,500)	(7,800)	(7,995)
1320-2010-0000 PLANT HIRE INCOME COUNCIL WORKS	2,000,000	-	2,000,000	1,665,268	2,000,000	2,000,000	2,000,000	2,050,000
1320-2026 PLANT SERVICES TRANSFER TO RESERVE	(106,240)	-	(64,990)	-	(125,330)	-	(86,490)	(42,184)
1320-2500 PLANT DEPCN	(502,400)	-	(502,400)	(376,800)	(517,500)	(533,000)	(549,000)	(565,470)
1320-2550 DEPRECIATION - MOTOR VEHICLES	(241,200)	-	(241,200)	(180,900)	(248,400)	(255,900)	(263,600)	(271,508)
<b>PLANT SERVICES EXPENSE Total</b>	<b>(1,207,350)</b>	<b>-</b>	<b>(1,174,345)</b>	<b>(970,352)</b>	<b>(1,172,900)</b>	<b>(1,412,545)</b>	<b>(1,267,100)</b>	<b>(1,343,578)</b>
<b>PLANT SERVICES REVENUE</b>								
1320-1200 GAIN ON DISPOSAL - PLANT & EQUIPMENT	-	-	-	-	-	-	-	-
1320-1203 PUBLIC MOTOR VEHICLE DISPOSAL	159,500	-	159,500	-	136,000	297,500	181,500	231,000
1320-1204 PUBLIC WORKS UTILITY DISPOSAL	39,000	-	39,000	-	39,000	39,000	39,000	39,000
1320-1205 MOTOR VEHICLE DISPOSAL	130,000	-	130,000	205,653	130,000	130,000	130,000	130,000
1320-1210 MINOR ASSET SALES CLEARING	-	-	-	675	-	-	-	-
1320-1500 PLANT SERVICES SUNDRY INCOME	-	-	-	-	-	-	-	-
1320-1823 STAFF PRIVATE USE CAR HIRE	45,000	-	45,000	39,007	45,000	45,000	45,000	46,125
1320-1825 STAFF PRIVATE USE FUEL CHARGES	9,000	-	9,000	5,141	9,000	9,000	9,000	9,225
1320-1856 PLANT REGO. & GREENSLIP REFUND	-	-	245	270	-	-	-	-
1320-1857 PLANT INSURANCE CLAIM REFUND	-	-	-	-	-	-	-	-
1320-1926 PLANT REPLACE TRANSFER FROM RESERVE	33,250	-	-	-	-	55,145	-	-
1320-1950 PLANT FUEL TAX CREDIT SCHEME	48,000	-	48,000	46,459	48,000	48,000	50,000	51,250
1320-4010-0000 PLANT DEPCN CONTRA	743,600	-	743,600	557,700	765,900	788,900	812,600	836,978
MINORPLANTS SALES SALE OF MINOR PLANT	-	-	-	-	-	-	-	-
MVSALES MOTOR VEHICLE SALES	-	-	-	-	-	-	-	-
PLANTS SALES PUBLIC WORKS PLANT SALES	-	-	-	-	-	-	-	-
UTILITIES SALES PUBLIC WORKS UTILITY SALES	-	-	-	-	-	-	-	-
<b>PLANT SERVICES REVENUE Total</b>	<b>1,207,350</b>	<b>-</b>	<b>1,174,345</b>	<b>854,905</b>	<b>1,172,900</b>	<b>1,412,545</b>	<b>1,267,100</b>	<b>1,343,578</b>

	2013/14 ORIGINAL BUDGET	AMOUNT CARRIED FWD FROM 2012/13	REVISED BUDGET MARCH	MARCH ACTUAL	2014/15 BUDGET FORECAST	2015/16 BUDGET FORECAST	2016/17 BUDGET FORECAST	2017/18 BUDGET FORECAST
<b>ANNUAL BUDGET 2014-15 - DETAIL</b>								
PLANT SERVICES Total	-	-	-	(115,447)	-	-	-	-
	-	-	-	<b>(115,447)</b>	-	-	-	-
OVERHEAD								
OVERHEAD EXPENSE								
1050-0010 WAGES SALARY POLICY SYSTEM BAC	-	-	-	(184)	-	-	-	-
1050-0020 WAGES PERFORMANCE BONUS PAYMEN	(65,017)	-	(65,017)	(52,438)	(67,100)	(69,300)	(71,600)	(73,748)
1050-0040 ANNUAL LEAVE - WORKS / WAGES	(221,101)	-	(221,101)	(118,124)	(228,300)	(235,700)	(243,400)	(250,702)
1050-0060 PUBLIC HOLIDAY - WORKS / WAGES	(124,610)	-	(124,610)	(57,618)	(123,111)	(132,900)	(137,200)	(141,316)
1050-0080 LONG SERVICE LEAVE - WAGES	(92,899)	-	(92,899)	(21,544)	(95,900)	(99,000)	(102,200)	(105,266)
1050-0100 SICK LEAVE - WORKS / WAGES	(92,794)	-	(92,794)	(39,969)	(91,679)	(98,900)	(102,100)	(105,163)
1050-0115 RDO - PAYROLL SUSPENSE	-	-	-	8,300	-	-	-	-
1050-0118 TIME IN LIEU - SUSPENSE	-	-	-	-	-	-	-	-
1050-0120 BEREAVEMENT LEAVE - WAGES	(2,651)	-	(2,651)	(1,270)	(2,619)	(2,800)	(2,900)	(2,987)
1050-0150 WAGES LEAVE WITHOUT PAY	-	-	-	-	-	-	-	-
1050-0170 RURAL FIRE SERVICE LVE - WAGES	-	-	-	(898)	-	-	-	-
1050-0180 WAGES ACCIDENT PAY TO EMPLOYEE	-	-	-	(17,398)	-	-	-	-
1050-0185 WAGES ACCIDENT EXPENSE BY EMPL	-	-	-	-	-	-	-	-
1050-0220 WAGES MEDICAL EXPENSES	-	-	-	(695)	-	-	-	-
1050-0320 WAGES SUPERANNUATION - LG RET	-	-	-	(83,726)	-	-	-	-
1050-0340 WAGES SUPERANNUATION - LG ACC	(235,787)	-	(235,787)	(302,215)	(243,500)	(251,400)	(259,600)	(271,957)
1050-0380 WAGES WORKER COMPENSAT INSUR -	(159,256)	-	(159,256)	(66,395)	(164,400)	(169,700)	(175,200)	(178,704)
1050-0440 WAGES PROTECTIVE/SAFETY CLOTHI	(33,222)	-	(33,222)	(21,652)	(34,300)	(35,400)	(36,600)	(37,332)
1050-0720 WAGES OTHER TRAINING EXPENSES	(39,361)	-	(39,361)	-	(39,246)	(41,900)	(43,300)	(44,166)
1050-0730 WAGES OCCUPATIONAL HEALTH & SA	-	-	-	(1,082)	-	-	-	-
1050-0735 WAGES TQM / CONTINUOUS IMPROVE	-	-	-	-	-	-	-	-
1050-0750 EAP CONSULTATION EXPENSE	-	-	-	(1,890)	-	-	-	-
1050-0770 WAGES STAFF TRAINING - GENERAL	(16,611)	-	(16,611)	(49,953)	(17,200)	(17,800)	(18,400)	(18,768)
1050-0780 WAGES OTHER MEETINGS	-	-	-	-	-	-	-	-
1050-0790 WORKPLACE INVESTIGATION	-	-	-	(7,795)	-	-	-	-
1055-0030 STORES OPERATING COSTS	(85,427)	-	(85,427)	(47,947)	(88,200)	(91,100)	(94,100)	(96,923)
1055-0040 STOCK FREIGHT ONCOST EXPENSE	-	-	-	(1,184)	-	-	-	-
1055-0050 UNALLOCATED STORE COST VARIATI	-	-	-	(2,565)	-	-	-	-
1070-0040 ANNUAL LEAVE - ADMIN / STAFF	(210,615)	-	(210,615)	(158,764)	(217,500)	(224,600)	(231,900)	(236,538)
1070-0060 PUBLIC HOLIDAY - ADMIN / STAFF	(118,834)	-	(118,834)	(62,999)	(123,830)	(126,700)	(130,800)	(133,416)



	2013/14 ORIGINAL BUDGET	AMOUNT CARRIED FWD FROM 2012/13	REVISED BUDGET MARCH	MARCH ACTUAL	2014/15 BUDGET FORECAST	2015/16 BUDGET FORECAST	2016/17 BUDGET FORECAST	2017/18 BUDGET FORECAST
<b>ANNUAL BUDGET 2014-15 - DETAIL</b>								
1070-0080 LONG SERVICE LEAVE - STAFF	(88,494)	-	(88,494)	(94,739)	(91,400)	(94,400)	(97,500)	(99,450)
1070-0100 SICK LEAVE - ADMIN / STAFF	(88,494)	-	(88,494)	(50,707)	(92,214)	(94,400)	(97,500)	(99,450)
1070-0120 BEREAVEMENT LEAVE - STAFF	(2,528)	-	(2,528)	(3,196)	(2,635)	(2,700)	(2,800)	(2,856)
1070-0140 MATERNITY LEAVE - STAFF	-	-	-	(19,806)	-	-	-	-
1070-0145 PAID PARENTAL LEAVE SCHEME	-	-	-	-	-	-	-	-
1070-0150 LEAVE WITHOUT PAY - STAFF	-	-	-	-	-	-	-	-
1070-0180 STAFF ACCIDENT PAY TO EMPLOYEE	-	-	-	-	-	-	-	-
1070-0220 STAFF MEDICAL EXPENSES	-	-	-	(1,087)	-	-	-	-
1070-0320 STAFF SUPERANNUATION - LG RET	-	-	-	(81,298)	-	-	-	-
1070-0340 STAFF SUPERANNUATION - LG ACC	(259,292)	-	(259,292)	-	(267,700)	(276,400)	(285,400)	(298,985)
1070-0380 STAFF WORKER COMPENSAT INSUR -	(151,704)	-	(151,704)	(69,613)	(156,600)	(161,700)	(167,000)	(170,340)
1070-0390 STAFF RELOCATION EXPENSES	-	-	-	-	-	-	-	-
1070-0400 STAFF REDUNDANCY PAYMENT	-	-	-	-	-	-	-	-
1070-0410 STAFF JURY DUTY EXPENSE	-	-	-	(209)	-	-	-	-
STAFFRECOVERY STAFF ONCOST OVERHEAD RECOVERY	919,961	-	919,961	564,457	951,879	980,800	1,012,700	1,041,035
WAGESRECOVERY WAGES ONCOST OVERHEAD RECOVERY	1,168,737	-	1,168,737	836,544	1,195,555	1,246,000	1,286,800	1,327,032
<b>OVERHEAD EXPENSE Total</b>	<b>(0)</b>	-	<b>(0)</b>	<b>(29,658)</b>	-	-	-	-
<b>OVERHEAD REVENUE</b>								
1400-1230 LSL CONTRIBUTIONS TRANSFERRED EMP	-	-	-	-	-	-	-	-
1400-1500 ACCIDENT PAY RECOUP	-	-	-	1,863	-	-	-	-
1400-1510 WORKERS COMPENSATION INSURANCE REFUND	-	-	-	27,795	-	-	-	-
1400-1550 ONCOSTS STAFF TRAINING REFUND	-	-	-	-	-	-	-	-
1400-1600 SUPERANNUATION ACC SCHEME REFUND	-	-	-	-	-	-	-	-
1400-1950 ONCOSTS STAFF TRAINING SUBSIDY	-	-	-	-	-	-	-	-
1440-1950 TRAINEESHIP GRANT - WAGE SUBSIDY	-	-	-	-	-	-	-	-
1445-1920 STOCK FREIGHT ONCOST RECOVERY	-	-	-	-	-	-	-	-
1500-3650 PAID PARENTAL LEAVE SCHEME REVENUE	-	-	-	-	-	-	-	-
1500-5105 UNSPENT LOAN PROCEEDS LIRS	-	-	-	-	-	-	-	-
<b>OVERHEAD REVENUE Total</b>	-	-	-	<b>29,658</b>	-	-	-	-
OVERHEAD Total	(0)	-	(0)	(0)	-	-	-	-
	(0)	-	(0)	(0)	-	-	-	-
<b>EMERGENCY SERVICES</b>								

	2013/14 ORIGINAL BUDGET	AMOUNT CARRIED FWD FROM 2012/13	REVISED BUDGET MARCH	MARCH ACTUAL	2014/15 BUDGET FORECAST	2015/16 BUDGET FORECAST	2016/17 BUDGET FORECAST	2017/18 BUDGET FORECAST
<b>ANNUAL BUDGET 2014-15 - DETAIL</b>								
<b>EMERGENCY SERVICES EXPENSE</b>								
1110-0105 CONTRIBUTION NSW FIRE BRIGADE	(45,675)	-	(45,675)	(46,671)	(48,000)	(50,500)	(53,000)	(54,590)
1110-0110 CONTRIBUTION RURAL FIRE FUND	(90,900)	-	(90,900)	-	(150,000)	(93,000)	(151,000)	(155,530)
1110-0155 RURAL FIRE BRIGADES BLDG MTCE	(1,000)	-	(1,000)	-	(1,000)	(1,000)	(1,000)	(1,025)
1110-0160 FIRE BRIGADE ADMIN CHARGES	(41,600)	-	(41,600)	(21,404)	(42,800)	(44,100)	(45,400)	(45,400)
1110-0203 RURAL FIRE TRAINING FIRST AID	-	-	-	-	-	-	-	-
1110-0204 RURAL FIRE TRAINING OTHER	-	-	-	-	-	-	-	-
1110-0205 RFS RADIO MTCE	-	-	-	(312)	-	-	-	-
1110-0210 RFS STATION SHED MTCE	-	-	-	(5,159)	-	-	-	-
1110-0215 RFS VEHICLE MTCE	-	-	-	-	-	-	-	-
1110-0220 RFS PUMPS MTCE	-	-	-	-	-	-	-	-
1110-0225 RFS PETROL & OIL	-	-	-	-	-	-	-	-
1110-0230 RFS MAINTENANCE & OTHER	-	-	-	-	-	-	-	-
1110-0240 RFS TELEPHONE	-	-	-	-	-	-	-	-
1110-0245 RFS ELECTRICTY & GAS	-	-	-	-	-	-	-	-
1110-0250 RFS VEHICLE INSURANCE	-	-	-	-	-	-	-	-
1110-0255 RFS SHEDS & OTHER INSURANCE	(1,100)	-	(1,055)	(1,053)	(1,100)	(1,100)	(1,100)	(1,133)
1110-0260 RURAL FIRE ERS/PAGING	-	-	-	-	-	-	-	-
1110-0265 RURAL FIRE SUNDRY EXPENSES	(10,000)	-	(10,000)	-	(10,000)	(10,000)	(10,000)	(10,250)
1110-0270 RURAL FIRE OTHER EXPENSES	-	-	-	-	-	-	-	-
1110-0280 RFS COROWA SHIRE ADMIN FEES	-	-	-	-	-	-	-	-
1110-0290 RFS EXPENDITURE	(90,640)	-	(90,640)	-	(93,359)	(96,160)	(99,045)	(101,520)
1110-0510 RURAL FIRE EQUIP - IN-KIND	-	-	-	-	-	-	-	-
1114-0105 CONTRIBUTION NSW SES	(15,200)	-	(15,200)	(13,624)	(15,700)	(16,200)	(16,700)	(17,201)
1114-0110 SES OPERATING EXPENSES	(2,500)	-	(2,500)	(2,061)	-	-	-	-
1114-0112 SES OP. EXPENSES-ELECTRICITY	(1,200)	-	(1,200)	(1,531)	-	-	-	-
1114-0113 SES OPERATING EXP - TELEPHONE	(500)	-	(500)	(386)	-	-	-	-
1114-0114 SES OP.EXPENSES - INSURANCE	(4,700)	-	(4,700)	(4,148)	(4,900)	(5,100)	(5,300)	(5,459)
1114-0125 TOC SEARCH & RESCUE BLDG MTCE	(3,500)	-	(4,700)	(4,709)	-	-	-	-
1114-0150 TOCUMWAL VRA/SES - REPLACE ROOF	-	(42,000)	-	-	-	-	-	-
1114-0500 EMERGENCY SERVICES EQUIPMENT	-	-	-	-	-	-	-	-
2120-2500 FIRE PROTECTION PLANT DEPCN	(30,500)	-	(30,500)	(22,875)	(31,400)	(32,300)	(33,300)	(34,299)
2120-2504 RURAL FIRE BRIGADE BLDG DEPCN	(3,200)	-	(3,200)	(2,400)	(3,300)	(3,400)	(3,500)	(3,605)
2400-2504 SES DEPCN	(7,600)	-	(7,600)	(5,700)	(7,800)	(8,000)	(8,200)	(8,446)
EMERGCAPEXP EMERGENCY SERVICES CAPITAL EXPENDITURE	-	-	-	-	-	-	-	-
<b>EMERGENCY SERVICES EXPENSE Total</b>	<b>(349,815)</b>	<b>(42,000)</b>	<b>(350,970)</b>	<b>(132,033)</b>	<b>(409,359)</b>	<b>(360,860)</b>	<b>(427,545)</b>	<b>(438,458)</b>

	2013/14 ORIGINAL BUDGET	AMOUNT CARRIED FWD FROM 2012/13	REVISED BUDGET MARCH	MARCH ACTUAL	2014/15 BUDGET FORECAST	2015/16 BUDGET FORECAST	2016/17 BUDGET FORECAST	2017/18 BUDGET FORECAST
<b>ANNUAL BUDGET 2014-15 - DETAIL</b>								
<b>EMERGENCY SERVICES REVENUE</b>								
2120-1500 RURAL FIRE SERVICE - SUNDRY INCOME	-	-	-	-	-	-	-	-
2120-1702 INCOME - SALE OF OLD RFS TRUCKS	-	-	-	-	-	-	-	-
2120-1704 INCOME - RFS REIMBURSEMENT	-	-	-	-	-	-	-	-
2120-1950 RFS OPERATIONAL GRANT (B&C)	48,100	-	48,100	-	40,700	67,000	41,500	42,538
2120-1951 RFS EQUIPMENT GRANT	-	-	-	-	-	-	-	-
2120-1952 RFS EQUIPMENT (IN-KIND) GRANT	-	-	-	-	-	-	-	-
2120-1953 RURAL FIRE TRUCKS (IN-KIND) GRANT	-	-	-	-	-	-	-	-
2120-4010-0000 FIRE PROTECTION DEPCN CONTRA	41,200	-	41,200	30,900	42,400	43,700	45,000	46,350
EMERGCAPINC EMERGENCY SERVICES CAPITAL INCOME	-	-	-	-	-	-	-	-
<b>EMERGENCY SERVICES REVENUE Total</b>	<b>89,300</b>	<b>-</b>	<b>89,300</b>	<b>30,900</b>	<b>83,100</b>	<b>110,700</b>	<b>86,500</b>	<b>88,888</b>
EMERGENCY SERVICES Total	(260,515)	(42,000)	(261,670)	(101,133)	(326,259)	(250,160)	(341,045)	(349,570)
	<b>(260,515)</b>	<b>(42,000)</b>	<b>(261,670)</b>	<b>(101,133)</b>	<b>(326,259)</b>	<b>(250,160)</b>	<b>(341,045)</b>	<b>(349,570)</b>
<b>HACC</b>								
<b>HACC EXPENSE</b>								
1315-0100 SOCIAL SUPPORT (10%)	(18,420)	-	(18,420)	(14,744)	(18,420)	(18,420)	(18,420)	(18,881)
1315-0200 MEALS (20%)	(36,850)	-	(36,850)	(57,094)	(36,850)	(36,850)	(36,850)	(37,771)
1315-0300 HOME MODS (20%)	(36,850)	-	(36,850)	(47,499)	(36,850)	(36,850)	(36,850)	(37,771)
1315-0400 HOME MTCE (10%)	(18,420)	-	(18,420)	(12,181)	(18,420)	(18,420)	(18,420)	(18,881)
1315-0505 HACC - CAPITAL PURCHASES	(1,000)	-	(1,000)	-	(1,000)	(1,000)	(1,010)	(1,020)
1315-0510 HACC - NEW GARAGES	-	-	-	(678)	-	-	-	-
1316-0100 HACC - TRANSITION	-	-	-	-	-	-	-	-
1316-0101 TRANSPORT (40%)	(121,800)	-	(121,800)	(112,514)	(121,800)	(121,800)	(121,800)	(124,845)
1316-0300 SENIOR CITIZENS	(500)	-	(500)	(4,403)	(500)	(500)	(500)	(512)
3310-2026 HACC TRANSFER TO RESERVE	-	-	(36,364)	-	-	-	-	-
3315-2502 DEPRECIATION OF PLANT & EQUIPMENT	(400)	-	(400)	(300)	(400)	(400)	(400)	(412)
3320-2504 SENIOR CITIZENS CTR DEPCN	(5,200)	-	(5,200)	(3,900)	(5,400)	(5,600)	(5,800)	(5,974)
HACCADMIN HACC ADMIN FEES	(39,900)	-	(39,900)	(16,915)	(41,100)	(42,300)	(43,600)	(43,600)
<b>HACC EXPENSE Total</b>	<b>(279,340)</b>	<b>-</b>	<b>(315,704)</b>	<b>(270,227)</b>	<b>(280,740)</b>	<b>(282,140)</b>	<b>(283,650)</b>	<b>(289,667)</b>
<b>HACC REVENUE</b>								
3305-1839 SOCIAL SUPPORT - EXTERNAL INCOME	-	-	-	-	-	-	-	-
3305-1840 SOCIAL SUPPORT - CLIENT CONTRIBUTION	-	-	-	-	-	-	-	-

	2013/14 ORIGINAL BUDGET	AMOUNT CARRIED FWD FROM 2012/13	REVISED BUDGET MARCH	MARCH ACTUAL	2014/15 BUDGET FORECAST	2015/16 BUDGET FORECAST	2016/17 BUDGET FORECAST	2017/18 BUDGET FORECAST
<b>ANNUAL BUDGET 2014-15 - DETAIL</b>								
3305-1950 SOCIAL SUPPORT - DADHC OP GRANT	18,570	-	18,570	5,796	18,570	18,570	18,570	19,034
3305-1951 SOCIAL SUPPORT - DADHC CAPITAL GRANT	-	-	-	-	-	-	-	-
3305-1952 SOCIAL SUPPORT - DOHA OP GRANT	-	-	-	20,179	-	-	-	-
3310-1839 MEALS - EXTERNAL INCOME	-	-	-	3,663	-	-	-	-
3310-1840 MEALS - CLIENT CONTRIBUTION	-	-	-	15,129	-	-	-	-
3310-1926 HACC TRANSFER FROM RESERVE	-	-	-	-	-	-	-	-
3310-1950 MEALS - DADHC OPERATING GRANT	37,150	-	37,150	5,916	37,150	37,150	37,150	38,079
3310-1951 MEALS - DADHC CAPITAL GRANT	-	-	-	-	-	-	-	-
3310-1952 MEALS - DOHA OPERATING GRANT	-	-	-	20,179	-	-	-	-
3315-1839 HOME MODS - EXTERNAL INCOME	-	-	-	999	-	-	-	-
3315-1840 HOME MODS - CLIENT CONTRIBUTION	-	-	-	4,737	-	-	-	-
3315-1950 HOME MODS - DADHC OPERATING GRANT	37,150	-	37,150	8,765	37,150	37,150	37,150	38,079
3315-1951 HOME MODS - DADHC CAPITAL GRANT	-	-	-	-	-	-	-	-
3315-1952 HOME MODS - DOHA OPERATING GRANT	-	-	-	29,007	-	-	-	-
3320-1839 HOME MTCE - EXTERNAL INCOME	-	-	-	1,119	-	-	-	-
3320-1840 HOME MTCE - CLIENT CONTRIBUTION	-	-	-	2,778	-	-	-	-
3320-1950 HOME MTCE - DADHC OPERATING GRANT	18,570	-	18,570	2,899	18,570	18,570	18,570	19,034
3320-1951 HOME MTCE - DADHC CAPITAL GRANT	-	-	-	-	-	-	-	-
3320-1952 HOME MTCE - DOHA OPERATING GRANT	-	-	-	11,098	-	-	-	-
3325-1839 TRANSPORT - EXTERNAL INCOME	10,000	-	10,000	9,404	10,000	10,000	10,000	10,250
3325-1840 TRANSPORT - CLIENT CONTRIBUTION	10,000	-	10,000	18,491	10,000	10,000	10,000	10,300
3325-1950 TRANSPORT - DADHC OP GRANT	102,400	-	102,400	14,004	102,400	102,400	102,400	104,960
3325-1951 TRANSPORT - DADHC CAPITAL GRANT	-	-	-	-	-	-	-	-
3325-1952 TRANSPORT - DOHA OP GRANT	-	-	-	51,330	-	-	-	-
3330-1500 NON EMERGENCY HEALTH TRANS. USER FEE	-	-	-	-	-	-	-	-
3330-1950 NON EMERGENCY HEALTH TRANS. FUNDING	-	-	-	-	-	-	-	-
3335-1828 SENIOR CITIZENS HALL	-	-	-	91	-	-	-	-
3335-1950 OTHER GRANTS	-	-	-	-	-	-	-	-
3340-1950 HACC - DOHA TRANSITION FUNDING	-	-	36,364	36,364	-	-	-	-
<b>HACC REVENUE Total</b>	<b>233,840</b>	-	<b>270,204</b>	<b>261,947</b>	<b>233,840</b>	<b>233,840</b>	<b>233,840</b>	<b>239,736</b>
HACC Total	(45,500)	-	(45,500)	(8,279)	(46,900)	(48,300)	(49,810)	(49,931)
	(45,500)	-	(45,500)	(8,279)	(46,900)	(48,300)	(49,810)	(49,931)
OTHER COMMUNITY SERVICES								

	2013/14 ORIGINAL BUDGET	AMOUNT CARRIED FWD FROM 2012/13	REVISED BUDGET MARCH	MARCH ACTUAL	2014/15 BUDGET FORECAST	2015/16 BUDGET FORECAST	2016/17 BUDGET FORECAST	2017/18 BUDGET FORECAST
<b>ANNUAL BUDGET 2014-15 - DETAIL</b>								
<b>OTHER COMMUNITY SERVICES EXPENSE</b>								
1313-0105 YOUTH WEEK GRANT & CONTRIBUTIO	(3,000)	-	(3,000)	(273)	(3,000)	(3,000)	(3,000)	(3,090)
1313-0110 BERRIGAN SHIRE YOUTH AWARD	-	-	-	-	-	-	-	-
1313-0111 SR SUICIDE PREVENTION GROUP	(390)	-	(390)	(278)	(480)	(480)	(480)	(492)
1313-0115 PORTSEA CAMP EXPENSES	(2,000)	-	(3,705)	(3,705)	(2,000)	(2,000)	(2,000)	(2,050)
1313-0120 COMMUNITY PLANNING - SALARY	(113,700)	-	(113,700)	(103,144)	(120,100)	(121,200)	(125,100)	(128,853)
1313-0121 COMMUNITY PLANNING ADVERTISING	(2,500)	-	(2,500)	(2,040)	(2,500)	(2,500)	(2,500)	(2,563)
1313-0122 COMMUNITY PLANNING - TRAINING	(2,000)	-	(100)	(81)	(2,000)	(2,000)	(2,200)	(2,244)
1313-0123 COMMUNITY PLANNING - VEHICLE EXPENSE	(21,840)	-	(21,840)	(14,207)	(21,840)	(21,840)	(21,840)	(22,277)
1313-0124 COMMUNITY PLANNING - TELEPHONE	(750)	-	(1,250)	(1,083)	(1,000)	(1,000)	(1,050)	(1,078)
1313-0125 COMMUNITY PLANNING - OP EXPENSES	(2,000)	-	(2,000)	(1,769)	(2,000)	(2,000)	(2,000)	(2,060)
1313-0131 YOUTH DEVELOPMENT	-	(9,760)	(9,760)	(5,561)	(20,000)	-	(10,000)	-
1421-0105 FINLEY TIDY TOWNS EXPENSE	(500)	-	-	-	-	-	-	-
1421-0120 BERRIGAN CONSERVATION GROUP EX	(3,860)	(13,095)	(16,955)	(2,468)	(3,860)	(3,860)	(3,860)	(3,976)
1715-0110 KIDSFEST EXPENSES	(2,000)	-	(1,700)	(1,616)	(2,000)	(2,000)	(2,000)	(2,060)
1715-0111 AGEING STRATEGY	(10,000)	(23,480)	(33,480)	(18,310)	-	-	-	-
1715-0112 TOCUMWAL MURAL NATURE WALK GRANT	-	-	-	-	-	-	-	-
1715-0113 MENS HEALTH WEEK	(1,000)	-	(1,000)	-	(1,000)	(1,000)	(1,000)	(1,030)
1715-0114 COMMUNITY TRANSPORT GRANT	-	-	-	-	-	-	-	-
1715-0115 SOUTH WEST ARTS INC.	(7,123)	-	(7,123)	(7,123)	(7,300)	(7,500)	(7,700)	(7,931)
1715-0117 TARGETED CULTURAL ACTIVITIES	(2,500)	-	-	-	(1,000)	(1,000)	(1,000)	(1,075)
1715-0119 INTERNATIONAL WOMENS DAY	(2,500)	-	(2,500)	(1,828)	(2,500)	(2,500)	(2,500)	(2,575)
1715-0120 MUSEUMS & GALLERIES REVIEW NSW	(1,000)	-	(1,000)	(1,000)	(1,000)	-	-	-
1715-0128 HERITAGE OFFICER EXPENSES - CONSULTANCY FEES	-	(3,700)	(3,700)	-	-	-	-	-
1715-0129 HERITAGE OFFICER - LOCAL HERITAGE INCENTIVE FUND	(10,000)	-	(10,000)	-	(10,000)	(10,000)	(10,000)	(10,300)
1715-0130 TOCUMWAL RAILWAY STATION LEASE	(200)	-	(290)	(289)	(250)	(200)	(200)	(205)
<b>OTHER COMMUNITY SERVICES EXPENSE Total</b>	<b>(188,863)</b>	<b>(50,035)</b>	<b>(235,993)</b>	<b>(164,773)</b>	<b>(203,830)</b>	<b>(184,080)</b>	<b>(198,430)</b>	<b>(193,859)</b>
<b>OTHER COMMUNITY SERVICES REVENUE</b>								
3100-1840 PORTSEA CAMP DEPOSITS	2,000	-	4,059	4,059	2,000	2,000	2,000	2,050
3100-1855 YOUTH SERVICES DONATIONS - GST FREE	-	-	-	-	-	-	-	-
3100-1950 YOUTH WEEK GRANT REVENUE	1,200	-	1,200	1,230	1,200	1,200	1,200	1,230
6320-1500 HERITAGE FUND REVENUE	3,000	-	3,000	-	3,000	3,000	3,000	3,000
6320-1950 HERITAGE ADVISORY SERVICE GRANT	-	-	-	-	-	-	-	-
6320-1951 LOCAL HERITAGE FUND GRANT	5,000	-	5,000	-	5,000	5,000	5,000	5,125
6330-1500 CULTURAL ACTIVITIES INCOME	-	-	-	-	-	-	-	-
6330-1600 INTERNATIONAL WOMENS DAY INCOME	500	-	2,600	2,671	500	500	500	513

	2013/14 ORIGINAL BUDGET	AMOUNT CARRIED FWD FROM 2012/13	REVISED BUDGET MARCH	MARCH ACTUAL	2014/15 BUDGET FORECAST	2015/16 BUDGET FORECAST	2016/17 BUDGET FORECAST	2017/18 BUDGET FORECAST
<b>ANNUAL BUDGET 2014-15 - DETAIL</b>								
6330-1951 INTERNATIONAL WOMENS DAY GRANT	-	-	-	-	-	-	-	-
6330-1953 TOCUMWAL MURAL NATURE WALK GRANT	-	-	-	-	-	-	-	-
6330-1955 AGE-FRIENDLY COMMUNITY GRANT	-	-	-	-	-	-	-	-
6330-1956 TOCUMWAL MURAL WALK	-	-	-	-	-	-	-	-
<b>OTHER COMMUNITY SERVICES REVENUE Total</b>	<b>11,700</b>	-	<b>15,859</b>	<b>7,960</b>	<b>11,700</b>	<b>11,700</b>	<b>11,700</b>	<b>11,918</b>
OTHER COMMUNITY SERVICES Total	(177,163)	(50,035)	(220,134)	(156,813)	(192,130)	(172,380)	(186,730)	(181,941)
	<b>(177,163)</b>	<b>(50,035)</b>	<b>(220,134)</b>	<b>(156,813)</b>	<b>(192,130)</b>	<b>(172,380)</b>	<b>(186,730)</b>	<b>(181,941)</b>
<b>CEMETERY</b>								
<b>CEMETERY EXPENSE</b>								
1419-0106 CEMETERY OP. EXP - TELEPHONE	(500)	-	(500)	(226)	(500)	(500)	(500)	(518)
1419-0107 CEMETERY OP.EXPS - ELECTRICITY	(1,200)	-	(1,200)	(579)	(1,300)	(1,400)	(1,500)	(1,553)
1419-0108 CEMETERY OP EXP - INSURANCE	(30)	-	(30)	(33)	(30)	(30)	(30)	(30)
1419-0109 CEMETERY WEBSITE & MAPPING	-	-	-	-	-	-	-	-
1419-0110 CEMETERY MAINTENANCE	(25,000)	-	(25,000)	(13,567)	(26,000)	(27,000)	(28,000)	(28,700)
1419-0112 CEMETERY BURIAL EXPENSES	(30,000)	-	(30,000)	(21,629)	(30,000)	(31,000)	(32,000)	(32,800)
1419-0114 CEMETERY HONORARIUMS	(15,000)	-	(15,000)	(6,671)	(15,500)	(16,500)	(17,000)	(17,425)
1419-0116 CEMETERY PLAQUES	(30,000)	-	(30,000)	(21,772)	(30,000)	(31,000)	(32,000)	(32,800)
1419-0500 FINLEY CEMETERY - INSTALL SPRINKLERS	(10,000)	(10,000)	(20,000)	-	-	-	-	-
1419-0515 CEMETERY PLYNTHS	(5,000)	(4,860)	(9,860)	(9,742)	-	-	-	-
3850-2026 CEMETERY TRANSFER TO RESERVE	-	-	-	-	-	-	-	-
3850-2500 CEMETERY LAND IMPROVEMENTS DEPCN	(600)	-	(600)	(450)	(600)	(600)	(600)	(618)
3850-2518 CEMETERY DEPCN	(200)	-	(200)	(150)	(200)	(200)	(200)	(206)
CEMETERY CAPEX CEMETERY CAPITAL EXPENDITURE	-	-	-	-	(20,000)	(5,000)	(5,000)	(5,000)
<b>CEMETERY EXPENSE Total</b>	<b>(117,530)</b>	<b>(14,860)</b>	<b>(132,390)</b>	<b>(74,818)</b>	<b>(124,130)</b>	<b>(113,230)</b>	<b>(116,830)</b>	<b>(119,650)</b>
<b>CEMETERY REVENUE</b>								
3850-1812 CEMETERY CHARGES - SHIRE INCLUDING G	99,000	-	99,000	65,258	99,000	102,000	105,000	107,625
3850-1813 CEMETERY CHARGES - SHIRE GST FREE	-	-	-	-	-	-	-	-
3850-1815 CEMETERY CHARGES - PLAQUES	8,000	-	8,000	6,283	8,000	8,000	8,000	8,200
3850-1816 CEMETERY CHARGES - MONUMENTS	-	-	65	1,666	-	-	-	-
3850-1926 CEMETERY TRANSFER FROM RESERVE	-	-	-	-	-	-	-	-
<b>CEMETERY REVENUE Total</b>	<b>107,000</b>	-	<b>107,065</b>	<b>73,207</b>	<b>107,000</b>	<b>110,000</b>	<b>113,000</b>	<b>115,825</b>

	2013/14 ORIGINAL BUDGET	AMOUNT CARRIED FWD FROM 2012/13	REVISED BUDGET MARCH	MARCH ACTUAL	2014/15 BUDGET FORECAST	2015/16 BUDGET FORECAST	2016/17 BUDGET FORECAST	2017/18 BUDGET FORECAST
<b>ANNUAL BUDGET 2014-15 - DETAIL</b>								
CEMETERY Total	(10,530)	(14,860)	(25,325)	(1,611)	(17,130)	(3,230)	(3,830)	(3,825)
	<b>(10,530)</b>	<b>(14,860)</b>	<b>(25,325)</b>	<b>(1,611)</b>	<b>(17,130)</b>	<b>(3,230)</b>	<b>(3,830)</b>	<b>(3,825)</b>
EARLY INTERVENTION								
EARLY INTERVENTION EXPENSE								
1215-0105 MEMORIAL PARK TOILET BLDG MTCE	(1,000)	-	(1,000)	(99)	(1,000)	(1,000)	(1,000)	(1,025)
1314-0130 EARLY INT EQUIP & PROGS STATE	(3,116)	-	(3,116)	(3,124)	(2,220)	(2,220)	(2,000)	(2,050)
1314-0131 EARLY INT - ELECTRICITY	(980)	-	(980)	(1,776)	(1,050)	(1,050)	(960)	(993)
1314-0132 EARLY INT - TELEPHONE	(1,030)	-	(1,030)	(615)	(1,060)	(1,060)	(1,000)	(1,030)
1314-0133 EARLY INT - ADMIN CHARGE	(16,500)	-	(16,500)	(8,504)	(17,000)	(17,500)	(18,000)	(18,000)
1314-0134 MASONICARE GRANT EXPENDITURE	-	-	-	-	-	-	-	-
1314-0135 COMMUNITY SERVICES DIRECTORY	-	-	-	-	-	-	-	-
1314-0137 BJCN GRANT EXPENDITURE	-	-	-	(757)	-	-	-	-
1314-0215 EARLY INT - SALARY/ALLOWANCE	(63,500)	-	(63,500)	(54,171)	(65,400)	(64,296)	(64,666)	(66,606)
1314-0225 EARLY INT - TRAVEL ALLOWANCE	(4,600)	-	(4,600)	(4,203)	(4,600)	(4,600)	(4,600)	(4,692)
1314-0505 EQUIP/FURN - EARLY INT <= \$50	(350)	-	(350)	-	(350)	(350)	(354)	(357)
2850-2504 CHILD HEALTH CTR BUILD DEPCN	(5,700)	-	(5,700)	(4,275)	(5,900)	(6,100)	(6,300)	(6,489)
3200-2026 EARLY INTERVENTION TRANSFER TO RESERVE	-	-	-	-	-	-	-	-
3200-2502 EARLY INTERVENTION DEPRECIATION EXPE	-	-	-	-	-	-	-	-
<b>EARLY INTERVENTION EXPENSE Total</b>	<b>(96,776)</b>	<b>-</b>	<b>(96,776)</b>	<b>(77,524)</b>	<b>(98,580)</b>	<b>(98,176)</b>	<b>(98,880)</b>	<b>(101,242)</b>
EARLY INTERVENTION REVENUE								
3200-1854 EARLY INT - CONTRIBUTION	-	-	-	-	-	-	-	-
3200-1855 EARLY INT - DONATIONS GST FREE	-	-	-	-	-	-	-	-
3200-1926 EARLY INT TRANSFER FROM RESERVE	-	-	-	-	-	-	-	-
3200-1950 DADHC GRANT (INC GST)	74,576	-	74,576	58,869	74,576	74,576	74,576	76,440
3200-1951 EARLY INTERVENTION AUST GRANT	-	-	-	-	-	-	-	-
3200-1952 KURRAJONG GRANT	-	-	-	-	-	-	-	-
3200-1956 BURNSIDE GRANT	-	-	-	-	-	-	-	-
3200-1957 FNSW GRANT - BJC NETWORK	-	(1,090)	(1,090)	674	-	-	-	-
<b>EARLY INTERVENTION REVENUE Total</b>	<b>74,576</b>	<b>(1,090)</b>	<b>73,486</b>	<b>59,543</b>	<b>74,576</b>	<b>74,576</b>	<b>74,576</b>	<b>76,440</b>
EARLY INTERVENTION Total	(22,200)	(1,090)	(23,290)	(17,981)	(24,004)	(23,600)	(24,304)	(24,802)
	<b>(22,200)</b>	<b>(1,090)</b>	<b>(23,290)</b>	<b>(17,981)</b>	<b>(24,004)</b>	<b>(23,600)</b>	<b>(24,304)</b>	<b>(24,802)</b>

	2013/14 ORIGINAL BUDGET	AMOUNT CARRIED FWD FROM 2012/13	REVISED BUDGET MARCH	MARCH ACTUAL	2014/15 BUDGET FORECAST	2015/16 BUDGET FORECAST	2016/17 BUDGET FORECAST	2017/18 BUDGET FORECAST
<b>ANNUAL BUDGET 2014-15 - DETAIL</b>								
HOUSING								
HOUSING EXPENSE								
1410-0120 HOUSING 22 DAVIS ST BLDG MTCE	-	-	-	-	-	-	-	-
1410-0121 HOUSING 22 DAVIS ST - RATES	-	-	-	-	-	-	-	-
1410-0122 HOUSING 22 DAVIS ST -INSURANCE	-	-	-	-	-	-	-	-
1410-0125 HOUSING 27 DAVIS BLDG MTCE	(2,000)	-	(1,000)	(632)	(2,000)	(2,000)	(2,000)	(2,050)
1410-0126 HOUSING 27 DAVIS ST - RATES	(1,900)	-	(1,900)	(1,957)	(2,000)	(2,100)	(2,200)	(2,255)
1410-0127 HOUSING 27 DAVIS ST -INSURANCE	(960)	-	(935)	(934)	(990)	(1,020)	(1,050)	(1,082)
1410-0130 HOUSING GREENHILLS BLDG MTCE	(2,500)	-	(1,000)	(536)	(2,500)	(2,500)	(2,500)	(2,563)
1410-0131 HOUSING GREENHILLS - INSURANCE	(650)	-	(40)	(38)	(670)	(700)	(740)	(762)
1410-0132 HOUSING GREENHILLS - REFURBISH INTERIOR	-	-	-	-	-	-	-	-
1410-0140 HOUSING 7 CARTER ST BLDG MTCE	(2,000)	-	(500)	(183)	(2,000)	(2,000)	(2,000)	(2,050)
1410-0141 HOUSING 7 CARTER ST - RATES	(1,500)	-	(1,600)	(1,599)	(1,600)	(1,700)	(1,800)	(1,845)
1410-0147 HOUSING 7 CARTER ST - INSURANC	(660)	-	(635)	(635)	(680)	(700)	(720)	(741)
1410-0150 PROPERTY SERVICES ADMIN CHARGE	(14,900)	-	(14,900)	(7,694)	(15,300)	(15,800)	(16,300)	(16,300)
3550-2504 HOUSING DEPRECIATION	(8,300)	-	(8,300)	(6,225)	(8,500)	(8,800)	(9,100)	(9,373)
HOUSINGCAPEXP HOUSING CAPITAL EXPENDITURE	-	-	-	-	-	-	-	-
<b>HOUSING EXPENSE Total</b>	<b>(35,370)</b>	-	<b>(30,810)</b>	<b>(20,433)</b>	<b>(36,240)</b>	<b>(37,320)</b>	<b>(38,410)</b>	<b>(39,021)</b>
HOUSING REVENUE								
3550-1826 GENERAL - RENT ON COUNCIL HOUSES	15,860	-	15,860	12,200	15,860	15,860	15,860	15,860
3550-1827 HOUSING CAPITAL INCOME	-	-	-	-	-	-	-	-
HOUSINGCAPINC HOUSING CAPITAL INCOME	-	-	-	-	-	-	-	-
<b>HOUSING REVENUE Total</b>	<b>15,860</b>	-	<b>15,860</b>	<b>12,200</b>	<b>15,860</b>	<b>15,860</b>	<b>15,860</b>	<b>15,860</b>
HOUSING Total	(19,510)	-	(14,950)	(8,233)	(20,380)	(21,460)	(22,550)	(23,161)
	<b>(19,510)</b>	-	<b>(14,950)</b>	<b>(8,233)</b>	<b>(20,380)</b>	<b>(21,460)</b>	<b>(22,550)</b>	<b>(23,161)</b>
ENVIRONMENTAL SERVICES								
ENVIRONMENTAL SERVICES EXPENSE								
1111-0105 DOG ACT EXPENSES	(37,750)	-	(37,750)	(30,418)	(34,454)	(37,750)	(37,750)	(38,694)
1111-0106 DOG ACT EXPENSES - TELEPHONE	(600)	-	(600)	(301)	(600)	(600)	(600)	(621)
1111-0108 COMPANION ANIMAL DLG REGISTRAT	(6,000)	-	(6,000)	(4,939)	(6,000)	(6,000)	(6,000)	(6,150)



	2013/14 ORIGINAL BUDGET	AMOUNT CARRIED FWD FROM 2012/13	REVISED BUDGET MARCH	MARCH ACTUAL	2014/15 BUDGET FORECAST	2015/16 BUDGET FORECAST	2016/17 BUDGET FORECAST	2017/18 BUDGET FORECAST
<b>ANNUAL BUDGET 2014-15 - DETAIL</b>								
1111-0109 POUND OPERATION SALARIES & ALL	(28,250)	-	(28,250)	(24,371)	(24,954)	(28,250)	(28,250)	(28,956)
1111-0110 POUNDS ACT EXPENSES	(19,240)	-	(19,240)	(14,034)	(17,592)	(19,240)	(19,240)	(19,721)
1111-0111 POUNDS ACT EXPS - INSURANCE	(140)	-	(620)	(622)	(140)	(140)	(140)	(145)
1111-0112 POUNDS ACT EXP. - ADVERTISING	(200)	-	(200)	-	(200)	(200)	(200)	(206)
1111-0113 POUNDS ACT EXPENSE - TELEPHONE	(300)	-	(300)	(301)	(300)	(300)	(300)	(311)
1111-0115 DOG POUND MTCE	(1,100)	-	(1,100)	(147)	(1,100)	(1,100)	(1,100)	(1,128)
1111-0125 STOCK POUND MTCE	(500)	-	(500)	(51)	(500)	(500)	(500)	(513)
1111-0505 ANIMAL CONTROL CAPITAL WORKS	-	-	-	-	-	-	-	-
1210-0190 HEALTH ADMINISTRATION ADMIN CH	(109,300)	-	(109,300)	(56,294)	(112,600)	(116,000)	(119,500)	(119,500)
1211-0105 COMMUNITY SHARPS DISPOSAL	(500)	-	-	-	-	-	-	-
1212-0105 FOOD CONTROL	(500)	-	-	-	-	-	-	-
1213-0105 PEST CONTROL	(500)	-	-	-	-	-	-	-
1213-0106 PEST CONTROL - BIRDS	(500)	-	-	-	-	-	-	-
1214-0105 CONTRIB CENTRAL MURRAY COUNTY	(113,000)	-	(112,500)	(112,464)	(116,400)	(120,000)	(123,500)	(127,205)
1215-0110 DEMOLISH TOY LIBRARY BUILDING	-	-	(875)	(875)	-	-	-	-
1215-0120 TOY LIBRARY BLDG MTCE	-	-	(150)	(145)	-	-	-	-
1215-0125 TOY LIBRARY OP.EXPS -INSURANCE	-	-	-	-	-	-	-	-
1215-0130 FIN SECONDHAND SHOP INSURANCE	(200)	-	(200)	(193)	(210)	(220)	(230)	(237)
1411-0105 LOCAL ENVIRONMENT PLAN	-	(72,950)	(72,950)	-	-	-	-	-
1411-0110 ENV. SERV SALARIES & ALLOWANCE	(337,200)	-	(383,670)	(335,998)	(337,200)	(359,500)	(371,200)	(382,336)
1411-0120 ENV. SERV VEHICLE OPERATING EX	(43,680)	-	(43,680)	(29,206)	(43,680)	(43,680)	(43,680)	(44,554)
1411-0125 ENV. SERV STAFF TRAINING	(21,000)	-	(15,000)	(11,896)	(12,000)	(12,000)	(12,000)	(12,240)
1411-0130 ENV. SERV CONFERENCES/SEMINARS	(5,000)	-	(1,000)	(895)	(5,000)	(5,000)	(5,000)	(5,040)
1411-0135 ENV. SERV OFFICE EXPENSES	(5,000)	-	(5,000)	(4,138)	(5,500)	(5,500)	(5,500)	(5,625)
1411-0136 ENV. SERV ADVERTISING EXPENSES	(2,000)	-	(10,530)	(9,324)	(2,000)	(2,000)	(2,000)	(2,060)
1411-0137 ENV. SERV OFFICE EXP-TELEPHONE	(2,000)	-	(2,000)	(1,463)	(2,000)	(2,000)	(2,000)	(2,070)
1411-0140 BUILDING SURVEYOR ACCREDITATION	-	-	(250)	(250)	(500)	(500)	(500)	(500)
1411-0145 ENV. SERV LEGAL EXPENSES	(5,000)	-	(9,000)	(8,088)	(5,000)	(5,000)	(5,000)	(5,020)
1411-0146 ENV. SERV CONSULTANCY	(20,000)	-	-	-	-	-	-	-
1411-0170 ASBESTOS MANAGEMENT PROGRAM	-	-	(2,220)	(2,153)	-	-	-	-
1411-0180 BLDG MTCE PROGRAM	(16,000)	-	(12,405)	(2,681)	(16,000)	(16,000)	(16,000)	(16,400)
1411-0185 STATE OF THE ENVIRONMENT REPOR	-	-	-	-	-	-	-	-
1411-0190 LESS: CHARGED TO OTHER FUNDS	488,900	-	488,900	251,796	503,600	518,700	534,300	534,300
1411-0195 ENV. SERV ADMIN CHARGES	(100,300)	-	(100,300)	(51,660)	(103,300)	(106,400)	(109,600)	(109,600)
1810-0190 BUILDING CONTROL ADMIN CHARGES	(232,400)	-	(232,400)	(119,706)	(239,400)	(246,600)	(254,000)	(254,000)
2200-2502-0000 ANIMAL CONTROL EQUIPMENT DEPCN	(500)	-	(500)	(375)	(500)	(500)	(500)	(515)
2200-2504-0000 ANIMAL CONTROL BLDG DEPCN	(1,100)	-	(1,100)	(825)	(1,100)	(1,100)	(1,100)	(1,133)

	2013/14 ORIGINAL BUDGET	AMOUNT CARRIED FWD FROM 2012/13	REVISED BUDGET MARCH	MARCH ACTUAL	2014/15 BUDGET FORECAST	2015/16 BUDGET FORECAST	2016/17 BUDGET FORECAST	2017/18 BUDGET FORECAST
<b>ANNUAL BUDGET 2014-15 - DETAIL</b>								
ENVSERVICESCAPEXP ENVIRONMENTAL SERVICES CAPITAL EXPENDITURE	-	-	-	-	-	-	-	-
<b>ENVIRONMENTAL SERVICES EXPENSE Total</b>	<b>(620,860)</b>	<b>(72,950)</b>	<b>(720,690)</b>	<b>(572,018)</b>	<b>(584,630)</b>	<b>(617,380)</b>	<b>(631,090)</b>	<b>(650,180)</b>
<b>ENVIRONMENTAL SERVICES REVENUE</b>								
2200-1500 COMP ANIMALS MICROCHIP FEES INCL GST	400	-	400	240	400	400	400	412
2200-1810 COMPANION ANIMAL REGISTRATION FEES	5,200	-	5,200	3,673	5,200	5,200	5,200	5,330
2200-1811 COMPANION ANIMAL DLG REIMBURSEMENTS	3,100	-	5,100	5,120	4,000	4,000	4,000	4,078
2200-1815 IMPOUNDING DOG FEES & FINES GST FREE	2,700	-	7,630	7,579	5,000	5,000	5,000	5,081
2200-1829 IMPOUNDING FINES & COSTS	1,100	-	1,100	20	1,100	1,100	1,100	1,133
2200-1896 SALES OF ANIMALS	-	-	-	-	-	-	-	-
2700-1812 FOOD CONTROL FEES	10,200	-	2,800	2,705	5,200	5,200	5,200	5,506
3600-1200 ENVIRONMENTAL SERVICES FINES INCOME	2,000	-	-	-	-	-	-	-
3600-1501 PLANNING ADVERT FEES - GST FREE	2,000	-	2,000	1,800	2,000	2,000	2,000	2,050
3600-1502 ENV. SERV SUNDRY INCOME - INCL GST	700	-	700	533	700	700	700	718
3600-1503 DRAINAGE DIAGRAMS - GST FREE	8,500	-	9,000	8,926	8,500	8,500	8,500	8,713
3600-1504 ON-SITE SEWAGE FEES - GST FREE	2,000	-	1,000	639	2,000	2,000	2,000	2,050
3600-1505 LGA LOCAL ACTIVITY FEE - GST FREE	3,500	-	1,000	659	3,500	3,500	3,500	3,588
3600-1506 FOOTPATH TRADING PERMIT FEES	1,100	-	330	330	1,000	1,100	1,100	103
3600-1507 Env. Serv Sundry Income - Ex. GST	-	-	-	40	-	-	-	-
3600-1812 PLANNING CERTIFICATE S149 - GST FREE	17,000	-	22,000	19,156	17,000	17,000	17,000	17,424
3600-1813 URGENT PLAN S149 CERT INCL GST	500	-	1,000	738	500	500	500	513
3600-1814 CONSTRUCTION CERTIFICATE FEES	15,000	-	15,000	12,384	15,000	15,000	15,000	15,375
3600-1815 COMPLYING DEVELOPMENT FEES -INCL GST	9,000	-	10,000	8,588	9,000	9,000	9,000	9,225
3600-1816 DEVELOPMENT APPLICATION FEES - APPLI	46,000	-	31,000	26,304	31,000	31,000	31,000	32,150
3600-1817 COMPLIANCE CERT. INSPECT - INCL. GST	40,000	-	40,000	30,793	40,000	40,000	40,000	41,000
3600-1818 SUBDIV. SUPERVISION FEE - INCL. GST	100	-	100	-	100	100	100	103
3600-1870 LEGAL COSTS RECOVERED	-	-	-	-	-	-	-	-
3600-1950 LOCAL ENVIRONMENT PLAN GRANT	-	70,000	70,000	-	-	-	-	-
6910-1500 BUILD CONTROL SUNDRY INCOME	-	-	-	-	-	-	-	-
6910-1750 LONG SERVICE CORP LEVY COMMISSION	1,300	-	1,300	882	1,300	1,300	1,300	1,333
6910-1755 PLANFIRST LEVY COMMISSION	300	-	300	70	300	300	300	308
6910-1760 S735A / S121ZP NOTICES GST FREE	3,000	-	3,500	3,145	3,000	3,000	3,000	3,075
6910-1812 BUILD CERTIFICATE FEES (S149/D)	420	-	1,500	1,250	420	420	420	431
ENVSERVICESCAPINC ENVIRONMENTAL SERVICES CAPITAL INCOME	-	-	-	-	-	-	-	-
<b>ENVIRONMENTAL SERVICES REVENUE Total</b>	<b>175,120</b>	<b>70,000</b>	<b>231,960</b>	<b>135,573</b>	<b>156,220</b>	<b>156,320</b>	<b>156,320</b>	<b>159,699</b>
ENVIRONMENTAL SERVICES Total	(445,740)	(2,950)	(488,730)	(436,445)	(428,410)	(461,060)	(474,770)	(490,481)

	2013/14 ORIGINAL BUDGET	AMOUNT CARRIED FWD FROM 2012/13	REVISED BUDGET MARCH	MARCH ACTUAL	2014/15 BUDGET FORECAST	2015/16 BUDGET FORECAST	2016/17 BUDGET FORECAST	2017/18 BUDGET FORECAST
<b>ANNUAL BUDGET 2014-15 - DETAIL</b>								
	<b>(445,740)</b>	<b>(2,950)</b>	<b>(488,730)</b>	<b>(436,445)</b>	<b>(428,410)</b>	<b>(461,060)</b>	<b>(474,770)</b>	<b>(490,481)</b>
DOMESTIC WASTE MANAGEMENT								
DOMESTIC WASTE MANAGEMENT EXPENSE								
1412-0105 DWM ADMIN CHARGES	(165,000)	-	(165,000)	(85,311)	(170,000)	(175,100)	(180,400)	(180,400)
1412-0140 COLLECTION EXPENSES - CONTRACT	(182,500)	-	(202,500)	(152,727)	(189,800)	(197,400)	(205,300)	(210,433)
1412-0141 DWM WASTE COLLECTION FEE EXP	(113,360)	-	(113,360)	(113,360)	(143,104)	(150,260)	(157,772)	(165,661)
1412-0142 CONTRACT SUPERVISION FEES (MOI	(5,400)	-	(5,400)	-	(6,000)	(6,270)	(6,540)	(6,703)
1412-0150 TIP OPERATION EXPENSES - TOC	(104,900)	-	(96,900)	(74,146)	(111,100)	(113,500)	(118,000)	(120,950)
1412-0151 TOC TIP OP EXPS - INSURANCE	(7,300)	-	(7,075)	(7,063)	(7,500)	(7,800)	(8,100)	(8,343)
1412-0155 TIP OPERATIONS EXPENSES - BGN	(128,600)	-	(128,600)	(113,431)	(135,000)	(139,000)	(144,600)	(148,215)
1412-0156 BGN TIP OP. EXPS - INSURANCE	(7,300)	-	(7,080)	(7,077)	(7,500)	(7,800)	(8,100)	(8,343)
1412-0157 TIP OP. EXPS BGN - ELECTRICITY	(3,580)	-	(3,580)	(569)	(3,700)	(3,900)	(4,000)	(4,140)
1412-0158 TIP OPERATIONS TELEPHONE	(850)	-	(850)	(532)	(880)	(900)	(920)	(952)
1412-0160 RECYCLE CENTRE OPERATIONS EXPE	(46,150)	-	(54,150)	(49,909)	(41,400)	(50,400)	(52,400)	(53,710)
1412-0161 RECYCLE CENTRE - INSURANCE	(6,400)	-	(6,150)	(6,151)	(6,600)	(6,800)	(7,000)	(7,210)
1412-0162 RECYCLABLES COLLECTION EXPENSE	(144,600)	-	(124,600)	(92,083)	(130,400)	(156,400)	(162,700)	(166,768)
1412-0165 FINLEY RECYCLE CENTRE BLDG MTC	(200)	-	(200)	-	(200)	(200)	(200)	(205)
1412-0167 BERRIGAN TIP BLDG MTCE	(250)	-	(500)	(442)	(500)	(500)	(500)	(506)
1412-0185 DRUMMUSTER OPERATIONAL EXPENDI	(3,800)	-	(3,800)	(1,906)	(4,000)	(4,100)	(4,300)	(4,408)
1412-0190 WASTE MANAGEMENT PLAN	(5,000)	-	-	-	-	-	-	-
1412-0505 PURCHASE OF BINS	(5,000)	-	(5,000)	-	-	-	-	-
1412-0506 FINLEY TIP - FENCING AROUND BI	(6,000)	-	(6,000)	(6,063)	-	-	-	-
1412-0507 NEW SHED & TOILET TOC TIP	(15,000)	-	(11,000)	-	-	-	-	-
1412-0512 BERRIGAN & FINLEY TIP - CRUSHED ROCK	(5,000)	-	(5,000)	(2,656)	(2,000)	(2,000)	(2,000)	(2,000)
1412-0523 BERRIGAN TIP - NEW L/F HOLE	(30,000)	-	(23,370)	(23,366)	-	-	-	-
1412-0524 BERRIGAN TIP FENCING	(2,000)	-	(8,000)	(7,965)	-	-	-	-
1412-0525 FINLEY TRUCKWASH FENCE	-	-	(3,000)	(2,505)	(3,000)	-	-	-
1412-0526 TOC TIP FENCING	(5,000)	-	(6,800)	(6,787)	-	-	-	-
1412-0527 BERRIGAN TIP - TEMPORARY ASBESTOS STORAGE	-	-	-	-	-	-	-	-
1412-0528 BERRIGAN TIP - REHABILITATION	-	-	-	-	-	-	-	-
3670-2026 DWM TRANSFER TO RESERVE	(69,385)	-	(103,160)	-	(159,420)	(98,230)	(92,140)	(144,813)
3670-2500 NON DOMESTIC WASTE BUILDINGS DEPCN	(1,800)	-	(1,800)	(1,350)	(1,900)	(2,000)	(2,100)	(2,163)
3670-2502 NON DOMESTIC WASTE LAND IMPROVMENTS DEPCN	(10,300)	-	(10,300)	(7,725)	(10,600)	(10,900)	(11,200)	(11,536)
3670-2504 DOMESTIC WASTE DEPCN	(2,800)	-	(2,800)	(2,100)	(2,900)	(3,000)	(3,100)	(3,193)

	2013/14 ORIGINAL BUDGET	AMOUNT CARRIED FWD FROM 2012/13	REVISED BUDGET MARCH	MARCH ACTUAL	2014/15 BUDGET FORECAST	2015/16 BUDGET FORECAST	2016/17 BUDGET FORECAST	2017/18 BUDGET FORECAST
<b>ANNUAL BUDGET 2014-15 - DETAIL</b>								
3670-2505 DOMESTIC WASTE REMEDIATION - DEPCN	(4,800)	-	(4,800)	(3,600)	(4,900)	(5,000)	(5,200)	(5,356)
WASTEMGMTCAPEXP WASTE MANAGEMENT CAPITAL EXPENDITURE	-	-	-	-	(10,000)	(45,000)	(45,000)	-
<b>DOMESTIC WASTE MANAGEMENT EXPENSE Total</b>	<b>(1,082,275)</b>	-	<b>(1,110,775)</b>	<b>(768,825)</b>	<b>(1,152,404)</b>	<b>(1,186,460)</b>	<b>(1,221,572)</b>	<b>(1,256,008)</b>
<b>DOMESTIC WASTE MANAGEMENT REVENUE</b>								
3660-1000 DWM CHARGES COLLECTED	775,000	-	797,000	796,581	804,000	824,000	844,000	865,000
3660-1020 DWM CHARGES UNCOLLECTED	15,500	-	15,500	-	16,000	16,500	17,000	17,500
3660-1080 LESS - DWM CHARGES WRITTEN OFF	(2,000)	-	(2,000)	(18)	(2,000)	(2,000)	(2,000)	(2,050)
3660-1081 Less - Non-DWM Charges Written Off	-	-	-	(1)	-	-	-	-
3660-1082 LESS - DWM CHARGES D/DEBT EXPENSE	(1,000)	-	(1,000)	-	(1,000)	(1,000)	(1,000)	(1,025)
3660-1095 LESS DWM CHARGES PENSION REBATE	(67,500)	-	(67,500)	-	(70,000)	(72,000)	(73,500)	(75,338)
3660-1500 DWM TIPPING FEES	115,500	-	115,500	113,162	120,100	125,000	130,000	133,250
3660-1505 DWM WASTE COLLECTION TIP FEE CONTRA	109,200	-	109,200	113,360	143,104	150,260	157,772	165,661
3670-1000 BUSINESS GARBAGE CHARGES	60,000	-	61,500	61,662	65,000	66,500	68,000	69,500
3670-1500 NON-DOMESTIC WASTE TIPPING FEES	-	-	-	-	-	-	-	-
3670-1502 SALE OF SCRAP METAL	12,500	-	12,500	16,068	12,500	12,500	12,500	12,813
3670-1503 SALE OF RECYCLABLES	-	-	-	-	-	-	-	-
3670-1505 DRUMMUSTER REVENUE	5,200	-	5,200	2,570	2,400	2,650	2,900	3,048
3670-1506 DRUMMUSTER REIMBURSEMENTS	2,600	-	2,600	-	3,000	3,100	3,200	3,273
3670-1507 SALE OF BATTERIES	450	-	450	183	500	550	600	615
3670-1926 GARBAGE TRANSFER FROM RESERVE	-	-	-	-	-	-	-	-
3670-4310 DWM DEPCN CONTRA	19,700	-	19,700	14,775	20,300	20,900	21,600	22,248
WASTEMGMTCAPINC WASTE MANAGEMENT CAPITAL INCOME	-	-	-	-	-	-	-	-
3660-1950 DWM CHARGES PENSION SUBSIDY	37,125	-	37,125	37,810	38,500	39,500	40,500	41,513
<b>DOMESTIC WASTE MANAGEMENT REVENUE Total</b>	<b>1,082,275</b>	-	<b>1,105,775</b>	<b>1,156,151</b>	<b>1,152,404</b>	<b>1,186,460</b>	<b>1,221,572</b>	<b>1,256,008</b>
<b>DOMESTIC WASTE MANAGEMENT Total</b>	-	-	<b>(5,000)</b>	<b>387,326</b>	-	-	-	-
	-	-	<b>(5,000)</b>	<b>387,326</b>	-	-	-	-
<b>STORMWATER DRAINAGE</b>								
<b>STORMWATER DRAINAGE EXPENSE</b>								
1416-0110 STORM WATER DRAINAGE MTCE	(90,600)	-	(86,600)	(70,875)	(93,700)	(97,000)	(100,400)	(102,910)
1416-0111 STORMWATER DRAIN - ELECTRICITY	(18,000)	-	(18,000)	(9,676)	(18,000)	(18,000)	(18,000)	(18,630)
1416-0160 INTEREST-DRAINAGE INT LOAN 385	(11,920)	-	(11,920)	-	(6,840)	(1,410)	-	-
1416-0161 LOAN 387 INTEREST EXPENSE	(16,740)	-	(16,740)	-	(11,970)	(6,870)	(1,410)	-

	2013/14 ORIGINAL BUDGET	AMOUNT CARRIED FWD FROM 2012/13	REVISED BUDGET MARCH	MARCH ACTUAL	2014/15 BUDGET FORECAST	2015/16 BUDGET FORECAST	2016/17 BUDGET FORECAST	2017/18 BUDGET FORECAST
<b>ANNUAL BUDGET 2014-15 - DETAIL</b>								
1416-0998 ASSET MANAGEMENT - DRAINAGE	-	-	-	-	-	-	-	-
1416-2410 LIRS - US/W DRAINAGE INTEREST	-	-	-	-	(47,941)	(91,073)	(82,567)	(74,555)
1416-2411 LIRS - US/W DRAINAGE PRINCIPAL	-	-	-	-	(60,611)	(126,031)	(134,537)	(142,549)
1417-0525 PRINCIPAL-DRAINAGE INTLOAN 385	(71,900)	-	(71,900)	-	(76,980)	(40,500)	-	-
1417-0530 LOAN 387 PRINCIPAL - CURRENT	(67,470)	-	(67,470)	-	(72,230)	(77,330)	(40,690)	-
1417-0540 REMODEL LOCO DAM	-	(42,220)	(80,000)	(60,216)	-	-	-	-
1417-0541 RILEY COURT STORMWATER DETENTION BASIN	-	(50,000)	(75,000)	(45,136)	-	-	-	-
1417-0542 BUCHANANS RD - WIRUNA TO HUGHES	-	(2,000)	(2,000)	(108)	-	-	-	-
1417-0543 BUCHANANS RD - GUNNAMARA -WIRUNA	-	-	-	-	-	-	-	-
1417-0544 BENT ST - END OF SEAL TO BAROOGA ST NTH	-	(39,000)	(39,000)	-	-	-	-	-
1417-0545 BROOKSMANS RD RETENTION POND	-	-	-	-	-	-	-	-
1417-0546 RETENTION POND - RIV HWY FIN	-	(8,790)	(533,619)	(512,400)	-	-	-	-
1417-0547 CONSTRUCT REUSE SCHEME STORMWATER	-	-	-	-	-	-	-	-
1417-0548 CONSTRUCT RETENTION BASIN	-	-	-	-	-	-	-	-
1417-0549 ENDEVOUR ST CONSTRUCT PUMP ST	-	-	(90,000)	(1,360)	-	-	-	-
1417-0551 CONSTRUCT PUMP STATION TOC GOLF	-	-	(125,000)	(109,498)	-	-	-	-
1417-0552 HARRIS ST - FLYNN ST HAYES ST	-	-	-	-	-	-	-	-
1417-0553 LANE 961 -BRUTON ST BAROOGA NTH	-	-	-	-	-	-	-	-
1417-0554 CHANTER ST - RAILWAY TO JERSEY	-	-	-	-	-	-	-	-
1417-0555 CRAWFORD SUBDIV DRAIN TO TOC SEWER	-	-	(10,000)	(249)	-	-	-	-
1417-0677 WILLIAM ST - HAMPDEN TO EAST	-	(20,000)	-	-	-	-	-	-
1417-0684 TUPPAL ST LANE & TOWN BEACH RD	-	(16,000)	(16,000)	(6,023)	-	-	-	-
1417-0686 JERILDERIE ST BGN - RETARDATIO	-	-	-	-	-	-	-	-
1417-0687 DRAINAGE RIVERINA HWY FINLEY	-	-	-	(0)	-	-	-	-
1417-0694 OPEN DRAIN - HONNIBALL & RACEC	-	(30,000)	(24,026)	(2,915)	-	-	-	-
1417-0695 INSTALL GATE AT LEVEE-TUPPAL R	-	-	-	-	-	-	-	-
1417-0810 KELLY ST - JERILDERIE TO SHORT	-	-	-	-	-	-	-	-
1417-0814 STANDBY PUMP NTH BRUTON ST	-	(14,360)	-	-	-	-	-	-
1417-0815 DAVIS ST RETENTION BASIN	-	-	-	-	-	-	-	-
1417-0816 CORCORAN STREET DRAINAGE RETARDATION BASIN	-	-	(40,000)	(36,558)	-	-	-	-
1417-0817 TOC RECREATION RESERVE DRAINAGE WORKS	-	-	(935)	(935)	-	-	-	-
1417-0818 ANZAC AVENUE POWER TO PUMP STATION	-	-	(44,360)	(41,288)	-	-	-	-
1417-0820 DENISON ST - WOLLAMAI TO WARMATTA	-	(59,450)	(94,450)	(94,002)	-	-	-	-
1417-0822 MURRAY ST - HEADFORD TO OSBORNE (TP)	-	(40,000)	(1,000)	(664)	-	-	-	-
1417-0823 TOC GOLFCOURSE LEVY PUMP STATION	-	-	-	(0)	-	-	-	-
1417-0824 GEORGE ST PUMPSTATION	-	-	-	-	-	-	-	-
1417-0825 LIRS - EAST RIVERINA HWY	-	-	-	-	-	-	-	-

	2013/14 ORIGINAL BUDGET	AMOUNT CARRIED FWD FROM 2012/13	REVISED BUDGET MARCH	MARCH ACTUAL	2014/15 BUDGET FORECAST	2015/16 BUDGET FORECAST	2016/17 BUDGET FORECAST	2017/18 BUDGET FORECAST
<b>ANNUAL BUDGET 2014-15 - DETAIL</b>								
1417-0826 LIRS - FLYNN ST AREA	-		-	-	-	-	-	-
3750-2512 STORMWATER DRAINAGE DEPCN	(215,700)	-	(215,700)	(161,775)	(222,200)	(228,900)	(235,800)	(242,874)
DRAINAGECAPEXP DRAINAGE CAPITAL WORKS EXPENDITURE	(445,500)	-	-	-	(1,470,500)	(814,000)	(86,000)	(225,000)
<b>STORMWATER DRAINAGE EXPENSE Total</b>	<b>(937,830)</b>	<b>(321,820)</b>	<b>(1,663,720)</b>	<b>(1,153,678)</b>	<b>(2,080,972)</b>	<b>(1,501,114)</b>	<b>(699,404)</b>	<b>(806,518)</b>
<b>STORMWATER DRAINAGE REVENUE</b>								
3750-1000 STORMWATER / DRAINAGE CHARGE	71,500	-	73,000	73,079	72,000	72,000	72,000	73,800
3750-1080 DRAINAGE CHARGE - WRITE OFFS	(500)	-	(500)	(22)	(500)	(500)	(500)	(513)
3750-1200 CONTRIBUTIONS TO WORKS	-	-	-	-	-	-	-	-
3750-1500 ELECTRICITY CHARGES REFUND	-	-	-	-	-	-	-	-
3750-1501 SECT 94 CONT. DRAINAGE - BAROOGA	-	-	-	-	-	-	-	-
3750-1502 SECT 94 CONT. DRAINAGE - BERRIGAN	-	-	-	-	-	-	-	-
3750-1503 SECT 94 CONT. DRAINAGE - FINLEY	-	-	-	-	-	-	-	-
3750-1504 SECT 94 CONT. DRAINAGE - TOCUMWAL	-	-	-	-	-	-	-	-
3750-1700 LIRS - URBAN S/W LOAN PROCEEDS	-	-	-	-	-	-	-	-
3750-1701 LIRS INTEREST SUBSIDY	-	-	-	-	24,010	45,612	38,031	34,112
3750-1926 SECT 94 CONT. DRAINAGE-RESERVE TRANS	-	-	-	-	-	-	-	-
3750-1950 MURRAY ST - HEADFORD TO OSBRORNE RMS FUNDING	-	20,000	20,000	-	-	-	-	-
DRAINAGECAPINC DRAINAGE CAPITAL WORKS INCOME	-	-	-	-	980,000	650,000	-	-
<b>STORMWATER DRAINAGE REVENUE Total</b>	<b>71,000</b>	<b>20,000</b>	<b>92,500</b>	<b>73,057</b>	<b>1,075,510</b>	<b>767,112</b>	<b>109,531</b>	<b>107,399</b>
STORMWATER DRAINAGE Total	(866,830)	(301,820)	(1,571,220)	(1,080,621)	(1,005,462)	(734,002)	(589,873)	(699,119)
	<b>(866,830)</b>	<b>(301,820)</b>	<b>(1,571,220)</b>	<b>(1,080,621)</b>	<b>(1,005,462)</b>	<b>(734,002)</b>	<b>(589,873)</b>	<b>(699,119)</b>
<b>ENVIRONMENTAL PROTECTION</b>								
<b>ENVIRONMENTAL PROTECTION EXPENSE</b>								
1418-0110 LEVEE BANKS MTCE	(31,000)	-	(31,000)	(1,491)	(32,100)	(33,200)	(34,400)	(35,260)
1418-0130 MURRAY DARLING ASSOCIATION	(2,000)	-	(1,920)	(1,914)	(2,000)	(2,000)	(2,000)	(2,060)
1418-0140 LEVEE BANKS ADMIN CHARGES	(39,500)	-	(39,500)	(20,364)	(40,700)	(41,900)	(43,200)	(43,200)
1418-0515 LEVEE BANK FLOOD PROTECTION	-	-	-	-	-	-	-	-
1418-0531 LEVEE BANK FLOOD PROTECTION - SEPPELTS	-	-	-	-	-	-	-	-
3800-2026 LEVEE BANK CONSTRUCTION TRANSFER TO RESERVE	(50,000)	-	(50,000)	-	(50,000)	(50,000)	(50,000)	(50,000)
LEVEECAPEXP LEVEE BANK CAPITAL EXPENDITURE	-	-	-	-	-	-	-	-
<b>ENVIRONMENTAL PROTECTION EXPENSE Total</b>	<b>(122,500)</b>	<b>-</b>	<b>(122,420)</b>	<b>(23,769)</b>	<b>(124,800)</b>	<b>(127,100)</b>	<b>(129,600)</b>	<b>(130,520)</b>

	2013/14 ORIGINAL BUDGET	AMOUNT CARRIED FWD FROM 2012/13	REVISED BUDGET MARCH	MARCH ACTUAL	2014/15 BUDGET FORECAST	2015/16 BUDGET FORECAST	2016/17 BUDGET FORECAST	2017/18 BUDGET FORECAST
<b>ANNUAL BUDGET 2014-15 - DETAIL</b>								
<b>ENVIRONMENTAL PROTECTION REVENUE</b>								
3800-1500 FEES - MANAGEMENT OF ROAD RESERVES	-	-	-	-	-	-	-	-
3800-1926 LEVEE BANK CONSTRUCTION TRANSFER FROM RESERVE	-	-	-	-	-	-	-	-
3800-1951 CAPITAL WORKS INCOME - LEVEE BANKS	-	-	-	-	-	-	-	-
3800-1952 CAPITAL WORKS INCOME - SEPPELTS	-	-	-	-	-	-	-	-
3800-1953 NATIONAL DISASTER RELIEF ASSISTANCE GRANT	-	-	48,000	48,004	-	-	-	-
LEVEECAPINC LEVEE BANK CAPITAL INCOME	-	-	-	-	-	-	-	-
<b>ENVIRONMENTAL PROTECTION REVENUE Total</b>	-	-	<b>48,000</b>	<b>48,004</b>	-	-	-	-
ENVIRONMENTAL PROTECTION Total	(122,500)	-	(74,420)	24,235	(124,800)	(127,100)	(129,600)	(130,520)
	<b>(122,500)</b>	-	<b>(74,420)</b>	<b>24,235</b>	<b>(124,800)</b>	<b>(127,100)</b>	<b>(129,600)</b>	<b>(130,520)</b>
<b>WATER SUPPLIES</b>								
<b>WATER SUPPLIES EXPENSE</b>								
1510-0105 WATER ADMIN CHARGES - ADMINIST	(161,200)	-	(161,200)	(83,018)	(166,000)	(171,000)	(176,100)	(176,100)
1510-0106 WATER ADMIN CHARGE - ENGINEERI	(241,700)	-	(241,700)	(124,496)	(249,000)	(256,500)	(264,200)	(264,200)
1510-0117 WATER SUPPLIES - RENTAL CONTRI	(66,200)	-	(66,200)	(34,130)	(68,200)	(70,200)	(72,300)	(72,300)
1510-0125 PROV BAD & DOUBTFUL DEBTS	(5,000)	-	(5,000)	-	(5,000)	(5,000)	(5,000)	(5,150)
1510-0155 WATER WRITE OFF BAD DEBTS	(2,500)	-	(2,500)	-	(2,500)	(2,500)	(2,500)	(2,575)
1510-0170 WATER DELIVERY EXPENSES	(28,700)	-	(28,700)	(11,652)	(25,000)	(30,900)	(32,000)	(32,800)
1510-0200 WATER LEGAL EXPENSES	(5,000)	-	(5,000)	-	(5,000)	(5,000)	(5,000)	(5,100)
1510-0210 DONATIONS - WATER FUND	(1,000)	-	(1,000)	-	-	-	-	-
1510-0500 WATER SUPPLIES PRINCIPAL ON LO	(109,865)	-	(109,865)	(81,750)	(117,540)	(125,693)	(111,493)	-
1510-0504 OFFICE EQUIP/FURN NON CAPITAL	(1,000)	-	(1,000)	-	(1,100)	(1,200)	(1,300)	(1,333)
1510-0505 OFFICE EQUIP/FURN - ENG WATER	(2,500)	-	(2,500)	-	(2,500)	(2,500)	(2,500)	(2,500)
1510-0506 SUBSCRIPTIONS & MEMBERSHIPS	(5,500)	-	(5,500)	(3,128)	(8,750)	(9,000)	(9,200)	(6,386)
1510-0507 TELEMETRY UPGRADE - WATER	-	-	(10,000)	(203)	-	-	-	-
1510-0520 INSTALL 5 STOP VALVES	-	-	(5,000)	(500)	-	-	-	-
1510-0524 TOC - RECYCLE PUMPS	-	-	-	-	-	-	-	-
1510-0526 CHEMICAL DOSING PUMP REPLACEME	-	-	-	-	-	-	-	-
1510-0529 RAW LOW LIFT PUMPS MECH & ELEC	-	-	(10,500)	-	-	-	-	-
1510-0530 RAW HL PUMPS MECH & ELEC	-	-	-	-	-	-	-	-
1510-0532 CATHODIC PROTECTION-BGN RAW TOWER	-	-	-	-	-	-	-	-
1510-0536 SODA ASH DOSING SYSTEM	-	-	-	-	-	-	-	-
1510-0537 FIN - UPGRADE PLATFORM & WINCH WTP	-	-	(50,000)	-	-	-	-	-



	2013/14 ORIGINAL BUDGET	AMOUNT CARRIED FWD FROM 2012/13	REVISED BUDGET MARCH	MARCH ACTUAL	2014/15 BUDGET FORECAST	2015/16 BUDGET FORECAST	2016/17 BUDGET FORECAST	2017/18 BUDGET FORECAST
<b>ANNUAL BUDGET 2014-15 - DETAIL</b>								
1510-0538 DRAINAGE SYS FOR RAW WATER PUMPS -FIN	-	-	-	-	-	-	-	-
1510-0539 COVER PAC & SCM UNITS - FIN	-	-	-	-	-	-	-	-
1510-0541 TOC - HENNESSEY CONCRETE TOWER ROOF	-	-	-	-	-	-	-	-
1510-0548 IMPROVE OH & S AT WORK SITES	-	-	(10,000)	(259)	(10,000)	(10,000)	(10,000)	-
1510-0551 OH&S SIGNAGE - WATER	-	-	(5,000)	-	(5,000)	(5,000)	(5,000)	(5,000)
1510-0552 SHELVING & STORAGE WTPs	-	-	-	-	-	-	-	-
1510-0560 MAINS RETIC - BGA	-	-	(11,500)	-	-	-	-	-
1510-0561 BGA - REPAINT INTERIOR WTP	-	-	(500,000)	(4,925)	-	-	-	-
1510-0562 BGA - AWNING FOR DAFF PLANT	-	-	(10,500)	(10,500)	-	-	-	-
1510-0563 BGA_ CCTV SURVEY WTP	-	-	-	-	-	-	-	-
1510-0564 BGA - MAJOR PUMP REPLACEMENT	-	-	(100,000)	-	-	-	-	-
1510-0565 MAINS RETIC - BGN	-	-	(12,100)	(19)	-	-	-	-
1510-0570 MAINS RETIC - FIN	-	-	(55,000)	(35,690)	-	-	-	-
1510-0575 MAINS RETIC - TOC	-	-	(8,750)	(1,928)	-	-	-	-
1510-0605 PH/CHLORINE CONTROL SYSTEM-FIN	-	-	-	-	-	-	-	-
1510-0608 CRUSHED GRANITE-FIN WATER DAM	-	-	(10,000)	-	-	-	-	-
1510-0609 PH/CHLORINE CONTROL SYSTEM-TOC	-	-	-	-	-	-	-	-
1510-0610 BGA - WATER MAIN GOLF COURSE/TOC BAROOGA RD	-	-	-	-	-	-	-	-
1510-0611 BGN - FILTERED MAIN LANE 762 & 742	-	-	-	-	-	-	-	-
1510-0612 BGN - FILTERED MAIN CORCORAN/LYSAGHT	-	-	(1,950)	(1,931)	-	-	-	-
1510-0613 BGN - RAW WATER PUMP STATION DRAINAGE LINE	-	-	(2,000)	-	-	-	-	-
1510-0615 FIN - FILTERED & UNFILTERED MAIN TONGS/HOWE STS	-	-	(49,500)	-	-	-	-	-
1510-0616 FIN - FILTERED MAIN WILLIAM/BRIDGET STS	-	-	(7,000)	(1,255)	-	-	-	-
1510-0617 TOC - DEMOLISH PUMP SHED & REPLACE	-	-	(605)	(603)	-	-	-	-
1510-0618 REPLACE CHLORINATORS & HEATERS AT WTP'S	-	-	-	-	-	-	-	-
1510-0619 CHLORINE GAS LEAK DETECTORS - BGN & FIN WTP	-	-	(5,100)	(5,065)	-	-	-	-
1510-0620 REPLACE AIRCONDITIONING SYSTEMS - BGA & TOC WTP	-	-	-	-	-	-	-	-
1510-0621 FAILSAFE CHLORINE ALARM SYSTEM FOR RAW WATER	-	-	-	-	-	-	-	-
1510-0652 REPLACEMENT OF MINOR PLANT	-	-	(5,000)	-	-	-	-	-
1510-0653 BGA - MODIFICATION TO POWER SUPPLY	-	-	-	-	-	-	-	-
1510-0654 BGN - FLOURIDE DOSING SYSTEM	-	-	(1,900)	(1,890)	-	-	-	-
1510-0655 BGN - ROCK BEACHING TOWN RESERVOIR	-	-	(5,800)	(5,803)	-	-	-	-
1510-0656 BGN - UNDERGROUND SPRINKLER SYSTEM	-	-	-	-	-	-	-	-
1510-0657 BGN - OTHER MINOR REPAIR/REPLACEMENTS	-	-	-	-	-	-	-	-
1510-0658 FIN - FLOURIDE DOSING SYSTEM	-	-	(2,000)	(2,028)	-	-	-	-
1510-0659 FIN - DIVERT SED POND SLUDGE TO SEWER	-	-	-	-	-	-	-	-
1510-0660 TOC - REFURBISH #1 FLOCK TANK	-	-	(65,000)	(64,726)	-	-	-	-



	2013/14 ORIGINAL BUDGET	AMOUNT CARRIED FWD FROM 2012/13	REVISED BUDGET MARCH	MARCH ACTUAL	2014/15 BUDGET FORECAST	2015/16 BUDGET FORECAST	2016/17 BUDGET FORECAST	2017/18 BUDGET FORECAST
<b>ANNUAL BUDGET 2014-15 - DETAIL</b>								
1510-0661 TOC - REPLACE COMPRESSOR	-	-	-	-	-	-	-	-
1510-0662 TOC - OTHER MINOR REPAIR/REPLACEMENT	-	-	(25,000)	-	-	-	-	-
1510-0663 FIN - UPGRADE SEDIMENT POND WTP	-	-	(10,000)	(4,034)	-	-	-	-
1510-0664 FIN - SPRINKLER SYS FOR WTW	-	-	-	-	-	-	-	-
1510-0666 TOC - SPRINKLER SYS WTW	-	-	-	-	-	-	-	-
1510-0846 WATER LABORATORY EQUIPMENT	-	-	(9,000)	(6,016)	-	-	-	-
1510-0876 BGN WATER OFFICE WATERING SYST	-	-	-	-	-	-	-	-
1510-0899 UPGRADE FLUORIDATION PLANT	-	-	-	-	-	-	-	-
1510-0901 UPGRADE FLUORIDATION PLANT	-	-	-	0	-	-	-	-
1511-0109 REC FACIL DONATION & OTHER COSTS	(1,400)	-	(1,400)	-	-	(1,500)	(1,550)	(1,597)
1511-0110 METER READING - BGN SHIRE	(61,000)	-	(61,000)	(41,989)	(63,440)	(66,000)	(68,600)	(70,315)
1511-0111 METER READING PRINTING & POSTA	(12,200)	-	(12,200)	(6,530)	(12,500)	(13,000)	(13,500)	(13,838)
1511-0112 METER READING WATER SOFTWARE	-	-	-	-	-	-	-	-
1511-0113 METER READING TELEPHONE	(710)	-	(710)	(465)	(720)	(730)	(740)	(766)
1511-0130 PURCHASE OF WATER - BGA	(12,000)	-	(10,000)	(5,495)	(12,500)	(13,000)	(13,500)	(13,838)
1511-0135 PURCHASE OF WATER - BGN	(35,700)	-	(35,700)	(35,993)	(37,100)	(38,600)	(40,200)	(41,205)
1511-0140 PURCHASE OF WATER - FIN	(46,730)	-	(49,230)	(49,229)	(48,600)	(50,500)	(52,500)	(53,813)
1511-0145 PURCHASE OF WATER - TOC	(11,400)	-	(11,400)	(7,444)	(11,800)	(12,300)	(12,800)	(13,120)
1511-0150 WATER TREATMENT - OP EXP - BGA	(145,350)	-	(145,350)	(90,672)	(137,250)	(140,700)	(144,200)	(147,805)
1511-0151 WATER TREATMENT-BGA ELECTRICIT	(39,200)	-	(39,200)	(21,908)	(43,150)	(47,450)	(52,200)	(54,027)
1511-0152 WATER TREATMENT -BGA TELEPHONE	(3,300)	-	(3,300)	(1,972)	(3,400)	(3,500)	(3,700)	(3,830)
1511-0153 WATER TREATMENT -BGA INSURANCE	(12,200)	-	(11,825)	(11,822)	(12,600)	(13,000)	(13,400)	(13,802)
1511-0165 WATER TREATMENT - OP EXP - BGN	(131,200)	-	(131,200)	(96,267)	(136,500)	(142,000)	(147,600)	(151,290)
1511-0166 WATER TREATMENT-BGN ELECTRICIT	(21,100)	-	(21,100)	(11,066)	(22,200)	(23,300)	(24,200)	(25,047)
1511-0167 WATER TREATMENT -BGN TELEPHONE	(3,200)	-	(3,200)	(2,199)	(3,300)	(3,500)	(3,700)	(3,830)
1511-0168 WATER TREATMENT BGN- INSURANCE	(5,100)	-	(4,890)	(4,887)	(5,300)	(5,500)	(5,700)	(5,871)
1511-0170 PRESSURE TRANSMITTER - BGN TOW	-	-	(245)	(245)	-	-	-	-
1511-0180 WATER TREATMENT - OP EXP - FIN	(148,200)	-	(128,200)	(86,825)	(154,200)	(160,300)	(166,700)	(170,868)
1511-0182 WATER TREATMENT FIN-INSURANCE	(6,700)	-	(6,455)	(6,455)	(6,900)	(7,100)	(7,300)	(7,519)
1511-0183 WATER TREATMENT-FIN ELECTRICIT	(44,540)	-	(64,540)	(50,961)	(46,320)	(48,200)	(50,100)	(51,854)
1511-0184 WATER TREATMENT -FIN TELEPHONE	(830)	-	(830)	(414)	(865)	(900)	(940)	(973)
1511-0195 WATER TREATMENT - OP EXP - TOC	(176,000)	-	(176,000)	(98,878)	(183,000)	(190,400)	(198,000)	(202,950)
1511-0196 WATER TREATMENT -TOC TELEPHONE	(800)	-	(800)	(452)	(830)	(870)	(900)	(932)
1511-0197 WATER TREATMENT-TOC ELECTRICIT	(56,200)	-	(56,200)	(43,015)	(58,400)	(60,750)	(63,180)	(65,391)
1511-0198 WATER TREATMENT-TOC -INSURANCE	(10,100)	-	(9,795)	(9,795)	(10,400)	(10,800)	(11,200)	(11,536)
1511-0230 PUMPING STATIONS - OP EXP BGA	(24,700)	-	(24,700)	(14,707)	(25,600)	(26,700)	(27,700)	(28,393)
1511-0231 PUMPING STATIONS - OP EXP BGN	(13,900)	-	(13,900)	(7,701)	(14,500)	(15,000)	(15,700)	(16,093)

	2013/14 ORIGINAL BUDGET	AMOUNT CARRIED FWD FROM 2012/13	REVISED BUDGET MARCH	MARCH ACTUAL	2014/15 BUDGET FORECAST	2015/16 BUDGET FORECAST	2016/17 BUDGET FORECAST	2017/18 BUDGET FORECAST
<b>ANNUAL BUDGET 2014-15 - DETAIL</b>								
1511-0232 PUMPING STATIONS OP EXP FIN	(10,830)	-	(10,830)	(3,871)	(11,300)	(11,800)	(12,200)	(12,505)
1511-0233 PUMPING STATIONS OP EXP TOC	(5,400)	-	(5,400)	(706)	(5,600)	(5,800)	(6,000)	(6,150)
1511-0270 RETIC & METERS - OP EXP - BGA	(23,700)	-	(23,700)	(15,689)	(24,600)	(25,600)	(26,600)	(27,265)
1511-0285 RETIC & METERS - OP EXP - BGN	(55,200)	-	(55,200)	(29,576)	(57,500)	(59,700)	(62,100)	(63,653)
1511-0300 RETIC & METERS - OP EXP - FIN	(70,300)	-	(70,300)	(47,484)	(73,100)	(76,000)	(79,100)	(81,078)
1511-0315 RETIC & METERS - OP EXP - TOC	(43,200)	-	(43,200)	(32,509)	(45,000)	(46,800)	(48,600)	(49,815)
1511-0316 RETIC & METERS - INSURANCE	(900)	-	(830)	(827)	(900)	(900)	(900)	(927)
1511-0320 CYBLES MAINTENANCE	(3,500)	-	(3,500)	-	(3,600)	(3,800)	(3,900)	(3,998)
1511-0330 WATER NEW CONNECTIONS (INC MET	(34,650)	-	(34,650)	(20,040)	(36,000)	(37,500)	(39,000)	(39,975)
1511-0340 WATER SAMPLING / MONITORING	(6,300)	-	(11,300)	(7,806)	(10,000)	(10,300)	(10,500)	(10,675)
1511-0355 WATER SUPPLY INTEREST ON LOANS	(31,990)	-	(28,107)	(21,730)	(20,432)	(12,280)	(3,485)	-
1511-0397 INSTALLATION OF RPZ	(5,000)	-	-	-	(21,500)	(22,400)	(23,250)	(23,831)
1512-0105 BANK & GOVT CHARGES	(7,500)	-	(7,500)	(2,782)	(7,725)	(7,880)	(7,300)	(7,519)
1512-0130 HOUSING TOC WATER BLDG MTCE	(2,500)	-	(1,000)	-	(2,500)	(2,500)	(2,500)	(2,563)
1512-0131 HOUSING TOC WATER INSURANCE	(595)	-	-	-	(610)	(622)	(580)	(597)
1512-0152 INSTALLATION OF RCD'S	(14,500)	-	(5,000)	-	(15,100)	(15,700)	(16,300)	(16,708)
1512-0153 INSPECT, ASSESS & INSTALL RPZ	(15,700)	-	-	-	-	-	-	-
1512-0154 REVIEW SERVICING PLAN W & S	-	-	(11,750)	(11,750)	-	-	-	-
1512-0155 SELLING COSTS - HIGH SEC WATER	-	-	-	(273)	-	-	-	-
1512-0201 WATER - STORM EMERGENCY	-	-	-	-	-	-	-	-
4110-2026 WATER SUPPLIES TRANSFER TO RESERVE	-	-	-	-	(76,048)	(25,873)	(35,162)	(147,265)
4210-2545 WATER MAINS RETIC & METERS - DEPCN	(238,600)	-	(238,600)	(178,950)	(245,800)	(253,200)	(260,800)	(268,624)
4240-2545 WATER TREATMENT WORKS - DEPCN	(279,100)	-	(279,100)	(209,325)	(287,500)	(296,100)	(305,000)	(314,150)
4250-2504 WATER HOUSING TOC - DEPCN	(2,700)	-	(2,700)	(2,025)	(2,800)	(2,900)	(3,000)	(3,090)
WSCAPEXP WATER SUPPLIES CAPITAL EXPENDITURE	(945,500)	-	-	-	(406,000)	(422,000)	(409,000)	(449,000)
<b>WATER SUPPLIES EXPENSE Total</b>	<b>(3,451,590)</b>	-	<b>(3,474,407)</b>	<b>(1,778,279)</b>	<b>(3,070,580)</b>	<b>(3,129,748)</b>	<b>(3,191,680)</b>	<b>(3,273,335)</b>
<b>WATER SUPPLIES REVENUE</b>								
4110-1000-0001 WATER CHARGES - BGA	377,500	-	377,500	456,491	390,000	400,000	410,000	420,000
4110-1000-0002 WATER CHARGES - BGN	257,500	-	257,500	231,422	266,000	272,000	278,000	284,000
4110-1000-0003 WATER CHARGES - FIN	500,500	-	500,500	489,121	515,000	527,000	540,000	553,500
4110-1000-0004 WATER CHARGES - TOC	548,500	-	548,500	509,979	571,500	585,000	600,000	615,000
4110-1000-0005 WATER CHARGES - NON RATEABLE	44,000	-	44,000	44,372	45,000	46,000	47,000	48,000
4110-1080 LESS WATER CHARGES WRITTEN OFF	(2,000)	-	(2,000)	(814)	(3,000)	(3,000)	(3,500)	(3,588)
4110-1082 LESS WATER CHARGES D/DEBT EXPENSE	(5,000)	-	(5,000)	-	(5,000)	(5,000)	(5,000)	(5,125)
4110-1095 LESS WATER PENSION REBATE - BGN	(83,500)	-	(83,500)	-	(85,000)	(87,500)	(90,000)	(92,250)
4110-1500 WATER CONSUMPTION - BGN SHIRE	650,000	-	650,000	739,410	650,000	650,000	650,000	666,250

	2013/14 ORIGINAL BUDGET	AMOUNT CARRIED FWD FROM 2012/13	REVISED BUDGET MARCH	MARCH ACTUAL	2014/15 BUDGET FORECAST	2015/16 BUDGET FORECAST	2016/17 BUDGET FORECAST	2017/18 BUDGET FORECAST
<b>ANNUAL BUDGET 2014-15 - DETAIL</b>								
4110-1501 WATER - STANDPIPE SALES	3,000	-	3,000	1,616	3,150	3,300	3,400	3,485
4110-1502 WATER CONNECTION FEES - GST FREE	22,000	-	20,000	13,150	20,000	20,900	21,900	22,520
4110-1503 WATER DELIVERIES INCOME	17,800	-	15,000	10,153	15,700	16,400	17,200	17,700
4110-1504 SALE OF HIGH SECURITY WATER	65,000	-	145,000	201,470	50,000	50,000	50,000	51,250
4110-1506 WATER - RENT ON COUNCIL HOUSES	3,380	-	3,380	2,600	3,380	3,448	3,380	3,465
4110-1507 WATER - DISCONNECTION FEE	500	-	500	120	500	500	500	513
4110-1509 WATER SUNDRY INCOME - INC GST	2,000	-	1,000	63	2,000	2,000	2,000	2,050
4110-1511 LEGAL COST RECOVERY	(2,000)	-	(2,000)	-	(2,000)	(2,000)	(2,000)	(2,050)
4110-1512 PRIVATE WORKS INCOME - WATER	500	-	1,000	-	500	500	500	513
4110-1601 SECT. 64 CONT. WATER - BGA	-	-	-	-	-	-	-	-
4110-1602 SECT. 64 CONT. WATER - BER	-	-	-	-	-	-	-	-
4110-1603 SECT. 64 CONT. WATER - FIN	-	-	-	-	-	-	-	-
4110-1604 SECT. 64 CONT. WATER - TOC	-	-	-	6,287	-	-	-	-
4110-1611 SECT. 64 CONT. WATER PURCHASE - BGA	-	-	-	-	-	-	-	-
4110-1612 SECT. 64 CONT. WATER PURCHASE - BER	-	-	-	-	-	-	-	-
4110-1613 SECT. 64 CONT. WATER PURCHASE - FIN	-	-	-	-	-	-	-	-
4110-1614 SECT. 64 CONT. WATER PURCHASE - TOC	-	-	-	-	-	-	-	-
4110-1840 INTEREST ON INVESTMENTS	50,000	-	50,000	100,000	50,000	50,000	50,000	51,500
4110-1926 WATER TRANSFER FROM RESERVE	435,510	-	383,627	-	-	-	-	-
4110-1927 SECT 64 CONT. - TRANSFER TO RESERVE	-	-	-	-	-	-	-	-
4110-1951 WATER CHARGES PENSION SUBSIDY	46,000	-	46,000	45,059	46,750	48,000	49,500	50,738
4110-1954 GRANT - DROUGHT WORKS	-	-	-	-	-	-	-	-
4240-4710 WATER DEPCN CONTRA	520,400	-	520,400	390,300	536,100	552,200	568,800	585,864
WSCAPINC WATER SUPPLIES CAPITAL INCOME	-	-	-	-	-	-	-	-
<b>WATER SUPPLIES REVENUE Total</b>	<b>3,451,590</b>	-	<b>3,474,407</b>	<b>3,240,799</b>	<b>3,070,580</b>	<b>3,129,748</b>	<b>3,191,680</b>	<b>3,273,335</b>
WATER SUPPLIES Total	-	-	-	1,462,520	-	(0)	-	-
	-	-	-	<b>1,462,520</b>	-	<b>(0)</b>	-	-
<b>SEWERAGE SERVICES</b>								
<b>SEWERAGE SERVICES EXPENSE</b>								
1610-0105 SEWERAGE ADMIN CHARGE - ADMINI	(136,400)	-	(136,400)	(70,232)	(140,500)	(144,700)	(149,000)	(149,000)
1610-0106 SEWER ADMIN CHARGE - ENGINEERI	(204,600)	-	(204,600)	(105,346)	(210,700)	(217,000)	(223,500)	(223,500)
1610-0117 SEWERAGE SERVICE - RENTAL CONT	(44,400)	-	(44,400)	(22,850)	(45,700)	(47,100)	(48,500)	(48,500)
1610-0155 SEWER WRITE OFF BAD DEBTS	(1,000)	-	(1,000)	-	(1,000)	(1,000)	(1,000)	(1,030)

	2013/14 ORIGINAL BUDGET	AMOUNT CARRIED FWD FROM 2012/13	REVISED BUDGET MARCH	MARCH ACTUAL	2014/15 BUDGET FORECAST	2015/16 BUDGET FORECAST	2016/17 BUDGET FORECAST	2017/18 BUDGET FORECAST
<b>ANNUAL BUDGET 2014-15 - DETAIL</b>								
1610-0504 OFFICE EQUIP/FURN NON CAPITAL	(500)	-	(500)	-	(500)	(500)	(500)	(513)
1610-0505 OFFICE EQUIP & FURN - ENG SEWE	-	-	(2,000)	(301)	-	-	-	-
1610-0511 TOC-DIGESTER VALVES	-	-	-	-	-	-	-	-
1610-0512 PUMP REPLACEMENT	-	-	(30,000)	-	-	-	-	-
1610-0513 GRAVEL POND BANKS- BAR	-	-	(5,000)	-	-	-	-	-
1610-0514 UPGRADE SWITCHING CONTACTS	-	-	-	-	-	-	-	-
1610-0515 NEW LINE & STOP VALVE TO BYPASS OLD POND	-	-	(10,000)	(9,737)	-	-	-	-
1610-0517 GRAVEL POND BANKS - TOC	-	-	(6,000)	-	-	-	-	-
1610-0518 PUMP STATION NO 9 SHED	-	-	-	-	-	-	-	-
1610-0519 REPLACE ACTUATOR VALVES - TOC	-	-	-	-	-	-	-	-
1610-0522 ROCK BEACHING - TOC RECYCLE PONDS	-	-	(5,000)	-	-	-	-	-
1610-0523 LIGHTING TO CONTAINER @ TOC STP	-	-	(2,400)	(1,890)	-	-	-	-
1610-0524 REPLACE FENCE AT FINLEY STP	-	-	(18,000)	(9,546)	-	-	-	-
1610-0525 REFURBISH CONCRETE - FINLEY	-	-	-	-	-	-	-	-
1610-0526 SEWER MAIN UPGRADES - TOCUMWAL	-	-	-	-	-	-	-	-
1610-0527 UPGRADE AMENITIES AT ALL STP	-	-	(10,000)	(7,908)	(5,000)	-	-	-
1610-0590 BGN SEWER MAIN UPGRADES	-	-	-	-	-	-	-	-
1610-0595 FIN SEWER MAIN UPGRADES	-	-	(10,000)	(3,708)	-	-	-	-
1610-0600 TOC SEWER MAIN UPGRADES	-	-	(18,000)	(2,138)	-	-	-	-
1610-0621 BGA UPGRADE PUMP STATION	-	-	(10,000)	(6,375)	-	-	-	-
1610-0641 UPGRADE OF LABORATORY EQUIPMEN	-	-	-	-	-	-	-	-
1610-0652 REPLACEMENT OF MINOR PLANT	-	-	(2,500)	(2,640)	-	-	-	-
1610-0655 BGN UPGRADE PUMP STATIONS	-	-	(20,000)	-	-	-	-	-
1610-0656 REPLACE LOW PRESSURE SYS PUMPS	-	-	(19,000)	(1,091)	-	-	-	-
1610-0657 DIGESTER VALVES	-	-	-	-	-	-	-	-
1610-0658 SPARE PUMPS FOR LOW PRESS SYS	-	-	(12,000)	(12,166)	-	-	-	-
1610-0662 OH & S SIGNAGE-SEWER	-	-	-	-	-	-	-	-
1610-0663 REPLACE BREATHING APPARATUS- SEWER	-	-	(200)	-	-	-	-	-
1610-0705 FIN UPGRADE PUMP STATIONS	-	-	(3,000)	(168)	-	-	-	-
1610-0706 REPLACE SLIP RINGS - CLARIFIERS	-	-	(9,300)	(9,298)	-	-	-	-
1610-0707 SEAL ACCESS TO STW & TRUCK WAS	-	-	(5,000)	-	-	-	-	-
1610-0708 TOC-REFURBISH CONCRETE WORK	-	-	(115,000)	(111,871)	-	-	-	-
1610-0709 TOC-BYPASS CONTROL VALVE DAM	-	-	(20)	(18)	-	-	-	-
1610-0743 UPGRADE SEWER TELEMENTRY	-	-	(5,239)	-	-	-	-	-
1610-0852 IMPROVE EMBANKMENT OF THE PONDS	-	-	(10,000)	-	-	-	-	-
1610-0872 REPLACE MIXER CABINET@BGN STP	-	-	-	-	-	-	-	-
1610-0873 BANK L SHAPED POND	-	-	-	-	-	-	-	-

	2013/14 ORIGINAL BUDGET	AMOUNT CARRIED FWD FROM 2012/13	REVISED BUDGET MARCH	MARCH ACTUAL	2014/15 BUDGET FORECAST	2015/16 BUDGET FORECAST	2016/17 BUDGET FORECAST	2017/18 BUDGET FORECAST
<b>ANNUAL BUDGET 2014-15 - DETAIL</b>								
1610-0874	EFFLUENT PUMP	-	-	-	-	-	-	-
1610-0875	VALVE REPLACEMENT	-	-	(3,000)	-	-	-	-
1610-0876	DESILT SLUDGE LAGOONS	-	-	-	-	-	-	-
1610-0877	OVERFLOW/TRANSFER LINE FOR THE PONDS	-	-	-	-	-	-	-
1610-0879	U/GROUND MAIN & S BOARD BGN ST	-	-	-	-	-	-	-
1610-0880	BGA - DUMPING POINT FOR CARAVANS	-	-	(5,000)	-	-	-	-
1610-0881	BGN - REFURBISH CONCRETE WORK, TRICKLE FILTER, STP, CHANNEL	-	-	(26,500)	(26,205)	-	-	-
1610-0882	BGN - REPLACE PUMP STATION LIDS, INSTALL HOLDING BRACKETS	-	-	(4,700)	(503)	-	-	-
1610-0883	FIN - GRAVEL POND BANKS	-	-	(5,000)	-	-	-	-
1610-0884	FIN - REFURBISH CONCRETE WORK	-	-	(10,000)	(10,817)	-	-	-
1610-0885	FIN - CONCRETE/GRAVEL ACCESS AREAS	-	-	(3,000)	-	-	-	-
1610-0886	TOC - REPLACE PUMPS PS No.9	-	-	-	-	-	-	-
1610-0887	TOC - PUMP STATIONS UPGRADE	-	-	(18,000)	(17,938)	-	-	-
1610-0888	TOC - CRUSHED ROCK ON PS ACCESS AREAS	-	-	(5,000)	-	-	-	-
1610-0889	SLUDGE BLANKET MEASURING DEVICE	-	-	-	-	-	-	-
1610-0890	ALTERNATE ENERGY SUPPLY PROJECT	-	-	-	(34,930)	-	-	-
1611-0109	RECREATION FACILITIES DONATION	(800)	-	(800)	-	(900)	(900)	(927)
1611-0110	SEWER TREATMENT - OP EXP - BGA	(6,800)	-	(6,800)	(4,967)	(7,200)	(7,650)	(7,841)
1611-0111	SEWER TREATMENT BGA INSURANCE	(300)	-	(330)	(331)	(300)	(300)	(309)
1611-0113	SEWER TREATMENT -BGA TELEPHONE	(100)	-	(100)	(54)	(110)	(125)	(155)
1611-0125	SEWER TREATMENT - OP EXP - BGN	(76,700)	-	(71,700)	(60,328)	(79,800)	(83,000)	(86,300)
1611-0127	SEWER TREATMENT -BGN INSURANCE	(4,400)	-	(4,250)	(4,247)	(4,500)	(4,700)	(5,047)
1611-0128	SEWER TREATMENT BGN -TELEPHONE	(2,800)	-	(2,800)	(1,866)	(2,950)	(3,050)	(3,312)
1611-0129	SEWER - EFFLUENT RE-USE - BGN	(4,900)	-	(4,900)	(2,783)	(5,100)	(5,300)	(5,638)
1611-0140	SEWER TREATMENT - OP EXP - FIN	(83,800)	-	(88,800)	(81,569)	(87,200)	(90,700)	(94,300)
1611-0141	SEWER TREATMENT -FIN INSURANCE	(4,600)	-	(4,455)	(4,453)	(4,800)	(5,000)	(5,356)
1611-0142	SEWER TREATMENT-FIN ELECTRICIT	(13,700)	-	(13,700)	(5,517)	(14,300)	(14,850)	(15,991)
1611-0143	SEWER TREATMENT FIN- TELEPHONE	(315)	-	(315)	(148)	(325)	(340)	(362)
1611-0144	SEWER - EFFLUENT RE-USE - FIN	(9,250)	-	(9,250)	(10,875)	(9,600)	(10,000)	(10,400)
1611-0155	SEWER TREATMENT - OP EXP - TOC	(94,500)	-	(94,500)	(76,183)	(98,200)	(102,200)	(106,200)
1611-0156	SEWER TREATMENT -TOC INSURANCE	(4,700)	-	(4,510)	(4,509)	(4,900)	(5,100)	(5,300)
1611-0157	SEWER TREATMENT-TOC ELECTRICIT	(13,700)	-	(13,700)	(13,521)	(14,200)	(14,800)	(15,400)
1611-0158	SEWER TREATMENT -TOC TELEPHONE	(520)	-	(520)	(300)	(540)	(560)	(590)
1611-0159	SEWER - EFFLUENT RE-USE - TOC	(14,950)	-	(18,950)	(19,079)	(17,500)	(18,200)	(18,800)
1611-0170	RETIC - OP EXP - BGA	(4,000)	-	(9,000)	(4,956)	(7,000)	(7,100)	(7,300)
1611-0171	RETIC OP EXP ELECTRICITY -BGA	(16,800)	-	(16,800)	(10,460)	(17,500)	(18,200)	(18,900)
1611-0185	RETIC - OP EXP - BGN	(27,400)	-	(20,400)	(12,633)	(28,500)	(29,600)	(30,800)

	2013/14 ORIGINAL BUDGET	AMOUNT CARRIED FWD FROM 2012/13	REVISED BUDGET MARCH	MARCH ACTUAL	2014/15 BUDGET FORECAST	2015/16 BUDGET FORECAST	2016/17 BUDGET FORECAST	2017/18 BUDGET FORECAST
<b>ANNUAL BUDGET 2014-15 - DETAIL</b>								
1611-0186 RETIC OP EXP - ELECTRICITY BGN	(13,950)	-	(13,950)	(6,937)	(14,500)	(15,100)	(15,700)	(16,250)
1611-0200 RETIC - OP EXP - FIN	(31,200)	-	(26,200)	(18,537)	(32,500)	(33,700)	(35,100)	(35,978)
1611-0201 RETIC OP EXP ELECTRICITY - FIN	(16,000)	-	(16,000)	(9,640)	(16,700)	(17,300)	(18,100)	(18,734)
1611-0215 RETIC - OP EXP - TOC	(23,500)	-	(28,500)	(24,035)	(34,500)	(35,500)	(36,500)	(37,160)
1611-0216 RETIC OP EXP ELECTRICITY - TOC	(19,250)	-	(19,250)	(12,787)	(20,000)	(20,800)	(21,600)	(22,356)
1611-0230 PUMPING STATIONS OP EXP BGA	(77,850)	-	(77,850)	(70,268)	(80,900)	(84,200)	(87,500)	(89,688)
1611-0231 PUMPING STATIONS OP EXP BGN	(34,800)	-	(34,800)	(28,521)	(36,200)	(37,600)	(39,200)	(40,180)
1611-0232 PUMPING STATIONS OP EXP FIN	(49,350)	-	(49,350)	(36,972)	(51,300)	(53,400)	(55,500)	(56,888)
1611-0233 PUMPING STATIONS OP EXP TOC	(59,750)	-	(59,750)	(47,212)	(62,100)	(64,600)	(67,200)	(68,880)
1611-0234 LOW PRESSURE SYSTEM - BGA	(5,800)	-	(3,800)	(2,558)	(6,000)	(6,300)	(6,500)	(6,663)
1611-0235 LOW PRESSURE SYSTEM - BGN	(3,600)	-	(3,600)	(196)	(3,700)	(3,850)	(4,000)	(4,100)
1611-0236 LOW PRESSURE SYSTEM - FIN	(2,600)	-	(2,600)	-	(2,700)	(2,800)	(2,900)	(2,973)
1611-0237 LOW PRESSURE SYSTEM - TOC	(8,450)	-	(10,450)	(8,182)	(8,800)	(9,200)	(9,500)	(9,738)
1611-0250 SEWERAGE CONNECTIONS - SHIRE	(14,200)	-	(14,200)	(9,525)	(14,800)	(15,400)	(16,000)	(16,400)
1611-0340 SEWER SAMPLING / MONITORING	(7,400)	-	(7,400)	(5,413)	(7,700)	(8,000)	(8,400)	(8,610)
1611-0341 RAISING OF SEWER MANHOLD LIDS	(13,200)	-	(7,200)	-	(13,700)	(14,300)	(14,800)	(15,170)
1611-0342 TOCUMWAL CCTV	(35,100)	-	(25,000)	(1,512)	(20,000)	(21,400)	(23,000)	(23,988)
1611-0344 INSTALLATION OF RPZ	(15,000)	-	(12,000)	-	(15,600)	(16,200)	(16,900)	(17,323)
1612-0105 BANK & GOVT CHARGES	(6,380)	-	(6,380)	(2,368)	(6,570)	(6,701)	(6,200)	(6,386)
1612-0155 BGN TRUCK WASH OPERATING EXPEN	(500)	-	(500)	-	(520)	(540)	(560)	(574)
1612-0156 BGN TRUCK WASH ELECTRICITY	(520)	-	(520)	(188)	(540)	(570)	(600)	(621)
1612-0157 BGN TRUCK WASH - TELEPHONE	(320)	-	(320)	(178)	(330)	(350)	(370)	(383)
1612-0160 BGN TRUCK WASH MTCE	(1,000)	-	(1,000)	(563)	(1,000)	(1,100)	(1,100)	(1,128)
1612-0170 FIN TRUCK WASH OPERATING EXPEN	(3,200)	-	(7,700)	(4,658)	(3,400)	(3,500)	(3,600)	(3,690)
1612-0171 FIN TRUCK WASH - ELECTRICITY	(1,900)	-	(4,900)	(1,124)	(2,000)	(2,000)	(2,100)	(2,174)
1612-0172 FIN TRUCK WASH - TELEPHONE	(400)	-	(400)	(284)	(410)	(430)	(450)	(466)
1612-0175 FIN TRUCK WASH MTCE	(1,800)	-	(3,300)	(3,163)	(1,900)	(1,950)	(2,000)	(2,050)
1612-0180 INSTALLATION OF RCD's	(47,240)	-	(47,240)	-	(29,100)	(31,100)	(33,100)	(34,428)
1612-0201 SEWER - STORM EMERGENCY	-	-	-	-	-	-	-	-
5110-2026 SEWER SERVICES TRANSFER TO RESERVE	(184,195)	-	(237,760)	-	(50,424)	(307,924)	(297,730)	(169,145)
5210-2550 SEWER MAINS RETIC - DEPCN	(353,000)	-	(353,000)	(264,750)	(353,000)	(353,000)	(353,000)	(363,590)
5240-2550 SEWER TREATMENT WORKS - DEPCN	(196,500)	-	(196,500)	(147,375)	(196,500)	(196,500)	(196,500)	(202,385)
5250-2500 SEWER PLANT & EQUIP DEPCN	(7,400)	-	(7,400)	(5,550)	(7,600)	(7,800)	(8,000)	(8,240)
5250-2502 SEWER EQUIPMENT DEPCN	(6,000)	-	(6,000)	(4,500)	(6,200)	(6,400)	(6,600)	(6,798)
5280-2500 TRUCKWASH - DEPCN	(100)	-	(100)	(75)	(100)	(100)	(100)	(103)
SEWERCAPEXP SEWERAGE SERVICES CAPITAL EXPENDITURE	(305,000)	-	-	-	(608,000)	(303,000)	(225,000)	(330,000)
<b>SEWERAGE SERVICES EXPENSE Total</b>	<b>(2,318,390)</b>	<b>-</b>	<b>(2,466,259)</b>	<b>(1,503,526)</b>	<b>(2,517,219)</b>	<b>(2,514,290)</b>	<b>(2,475,800)</b>	<b>(2,495,126)</b>

	2013/14 ORIGINAL BUDGET	AMOUNT CARRIED FWD FROM 2012/13	REVISED BUDGET MARCH	MARCH ACTUAL	2014/15 BUDGET FORECAST	2015/16 BUDGET FORECAST	2016/17 BUDGET FORECAST	2017/18 BUDGET FORECAST
<b>ANNUAL BUDGET 2014-15 - DETAIL</b>								
<b>SEWERAGE SERVICES REVENUE</b>								
5110-1000-0001 SEWER CHARGES - BGA	372,000	-	372,000	405,421	386,000	395,500	405,000	415,000
5110-1000-0002 SEWER CHARGES - BGN	227,000	-	227,000	224,080	235,000	240,000	246,000	251,000
5110-1000-0003 SEWER CHARGES - FIN	495,000	-	495,000	495,192	510,000	523,000	536,000	549,000
5110-1000-0004 SEWER CHARGES - TOC	550,000	-	550,000	529,067	566,000	580,000	594,000	608,500
5110-1000-0005 SEWER CHARGES - NON RATEABLE	51,000	-	51,000	52,399	54,500	55,500	57,000	58,000
5110-1000-0006 SEWER CHARGES - LOW PRESSURE SEWER CHG	7,000	-	7,000	-	7,500	7,500	8,000	8,200
5110-1000-0007 SEWER VOLUME CHARGE - NONRESIDENTIAL	-	-	-	-	-	-	-	-
5110-1000-0009 SEWER TRADE WASTE CHARGES	-	-	-	-	-	-	-	-
5110-1080 LESS SEWER CHARGES WRITTEN OFF	(2,000)	-	(2,000)	(25)	(2,000)	(2,000)	(2,000)	(2,050)
5110-1082 LESS SEWER CHARGES D/DEBT EXPENSE	(3,500)	-	(3,500)	-	(3,500)	(5,000)	(3,500)	(3,588)
5110-1095 LESS SEWER PENSION REBATE - SHIRE	(80,000)	-	(80,000)	-	(82,500)	(84,500)	(86,500)	(88,663)
5110-1500 SEWER CONNECTION FEES - GST FREE	10,000	-	10,000	8,050	10,000	10,000	10,000	10,250
5110-1501 SEWER SUNDRY INCOME - INC.GST	-	-	3,000	2,045	-	-	-	-
5110-1502 DISPOSAL OF SEPTAGE INCOME	2,500	-	8,000	6,348	4,000	4,000	4,000	4,063
5110-1503 SEWER SUNDRY INCOME - GST FREE	1,000	-	1,000	-	1,000	1,000	1,000	1,025
5110-1504 TOC SEWER EFFLUENT REUSE	1,530	-	1,530	-	3,550	1,575	1,600	1,640
5110-1505 BGN SEWER EFFLUENT REUSE	-	-	-	-	-	-	-	-
5110-1601 SECT. 64 CONT. SEWER - BGA	-	-	-	-	-	-	-	-
5110-1602 SECT. 64 CONT. SEWER - BER	-	-	-	-	-	-	-	-
5110-1603 SECT. 64 CONT. SEWER - FIN	-	-	-	-	-	-	-	-
5110-1604 SECT. 64 CONT. SEWER - TOC	-	-	-	-	-	-	-	-
5110-1700 INTEREST INCOME - INTERNAL LOAN 385	11,920	-	11,920	-	6,840	1,410	-	-
5110-1750 LOAN 387 INTEREST INCOME	16,740	-	16,740	-	11,970	6,870	1,410	-
5110-1840 INTEREST ON INVESTMENTS	50,000	-	50,000	100,000	50,000	50,000	50,000	51,500
5110-1926 SEWER TRANSFER FROM RESERVE	-	-	-	-	-	-	-	-
5110-1928 SECT 64 CONT SEWER RESERVE TRANSFER	-	-	-	-	-	-	-	-
5110-1950 ALTERNATE ENERGY SUPPLY GRANT	-	-	-	17,847	-	-	-	-
5110-1951 SEWER CHARGES PENSION SUBSIDY	44,000	-	44,000	43,758	45,000	46,500	47,500	48,688
5110-3700 Internal Loan 385 Receivable-Current	-	-	71,900	71,900	76,977	40,503	-	-
5110-3750 Loan 387 Receivable - Current	-	-	67,469	67,469	72,232	77,332	40,690	-
5210-1500 ELECTRICITY CHARGES REFUND	-	-	-	-	-	-	-	-
5210-4810 SEWER DEPCN CONTRA	563,000	-	563,000	422,250	563,400	563,800	564,200	581,126
5280-1500 TRUCK WASH (AVDATA) INCOME	1,200	-	1,200	304	1,250	1,300	1,400	1,435
SEWERCAPINC SEWERAGE SERVICES CAPITAL INCOME	-	-	-	-	-	-	-	-
<b>SEWERAGE SERVICES REVENUE Total</b>	<b>2,318,390</b>	<b>-</b>	<b>2,466,259</b>	<b>2,446,104</b>	<b>2,517,219</b>	<b>2,514,290</b>	<b>2,475,800</b>	<b>2,495,126</b>



	2013/14 ORIGINAL BUDGET	AMOUNT CARRIED FWD FROM 2012/13	REVISED BUDGET MARCH	MARCH ACTUAL	2014/15 BUDGET FORECAST	2015/16 BUDGET FORECAST	2016/17 BUDGET FORECAST	2017/18 BUDGET FORECAST
<b>ANNUAL BUDGET 2014-15 - DETAIL</b>								
SEWERAGE SERVICES Total	-	-	-	942,578	-	-	-	-
	-	-	-	<b>942,578</b>	-	-	-	-
<b>PUBLIC LIBRARIES</b>								
<b>PUBLIC LIBRARIES EXPENSE</b>								
1710-0105 LIBRARY BLDG MTCE - BGA	(1,000)	-	(1,000)	(673)	(1,000)	(1,000)	(1,000)	(1,025)
1710-0120 LIBRARY BLDG MTCE - BGN	(1,000)	-	(1,500)	(1,498)	(1,000)	(1,000)	(1,000)	(1,025)
1710-0125 LIBRARY BLDG MTCE - FINLEY	(2,000)	-	(7,400)	(6,038)	(3,500)	(2,000)	(2,000)	(2,050)
1710-0130 FINLEY LIBRARY - TOY LIBRARY CABINETS	-	-	-	-	-	-	-	-
1710-0140 LIBRARY BLDG MTCE - TOC	(1,000)	(4,000)	(2,600)	(2,466)	(1,000)	(1,000)	(1,000)	(1,025)
1710-0141 TOCUMWAL LIBRARY STRUCTURAL REPAIRS	(5,000)	-	-	-	-	-	-	-
1710-0142 Repaint - Toc Library	(10,000)	-	(6,000)	-	-	-	-	-
1710-0145 LIBRARY OFFICE FURN/EQUIP MTCE	(9,400)	-	(6,811)	(3,875)	(9,400)	(10,000)	(10,000)	(10,250)
1710-0150 LIBRARY ADMIN CHARGES	(111,000)	-	(111,000)	(57,162)	(114,300)	(117,700)	(121,200)	(121,200)
1710-0165 LIBRARY PRINTING & STATIONERY	(800)	-	(800)	(28)	(800)	(800)	(800)	(818)
1710-0166 LIBRARY ADVERTISING	(500)	-	(400)	(400)	(500)	(500)	(500)	(515)
1710-0170 LIBRARY TELEPHONE & POSTAGE	(3,300)	-	(3,300)	(2,862)	(3,300)	(3,300)	(3,300)	(3,399)
1710-0175 LIBRARY SUNDRY EXPENSES	(2,000)	-	(6,900)	(6,865)	(2,000)	(2,000)	(2,000)	(2,050)
1710-0180 LIBRARY SALARIES & ALLOWANCES	(197,800)	-	(197,800)	(145,948)	(192,500)	(210,800)	(217,700)	(224,231)
1710-0190 LIBRARY TRAVEL & ALLOWANCES	(3,000)	-	(4,000)	(3,951)	(3,000)	(3,000)	(3,000)	(3,060)
1710-0192 LIBRARY STAFF TRAINING	(4,000)	-	(2,000)	(1,800)	(4,000)	(4,000)	(4,500)	(4,590)
1710-0194 LIBRARY CONFERENCES & SEMINARS	(1,000)	-	-	-	(1,000)	(1,000)	(1,000)	(1,020)
1710-0195 LIBRARY RATES	(8,500)	-	(8,000)	(7,648)	(8,800)	(9,100)	(9,400)	(9,635)
1710-0196 LIBRARY INSURANCE	(9,100)	-	(8,220)	(8,220)	(9,400)	(9,700)	(10,000)	(10,300)
1710-0197 LIBRARY SOFTWARE OP COSTS	(9,300)	-	(11,335)	(11,335)	(9,300)	(9,500)	(10,000)	(10,250)
1710-0200 LIBRARY BOOKS MTCE	(1,500)	-	(800)	(782)	(1,500)	(1,500)	(2,000)	(2,050)
1710-0210 LIBRARY ELECTRICITY	(16,900)	-	(16,900)	(10,070)	(18,600)	(20,500)	(21,500)	(22,253)
1710-0211 LIBRARY CONNECTIVITY	(5,400)	-	(13,290)	(13,290)	(5,600)	(5,800)	(6,000)	(6,150)
1710-0215 LIBRARY CLEANING	(9,900)	-	(11,660)	(11,613)	(10,500)	(11,000)	(11,500)	(11,788)
1710-0230 LIBRARY PURCHASE OF PERIODICAL	(2,500)	-	(1,900)	(1,927)	(2,500)	(2,500)	(2,500)	(2,575)
1710-0233 LIBRARY RADIO TOWERS MTCE	(2,000)	-	-	-	-	-	-	-
1710-0234 LIBRARY YOUTH ACTIVITES	(500)	-	-	-	(500)	(500)	(500)	(513)
1710-0235 LIBRARY SPEC. PROJ. OPERATING	(7,800)	-	(7,800)	(6,992)	(8,000)	(8,200)	(8,300)	(8,508)
1710-0236 INTER LIBRARY LOAN FEES	(200)	-	(200)	(30)	(200)	(200)	(200)	(205)



	2013/14 ORIGINAL BUDGET	AMOUNT CARRIED FWD FROM 2012/13	REVISED BUDGET MARCH	MARCH ACTUAL	2014/15 BUDGET FORECAST	2015/16 BUDGET FORECAST	2016/17 BUDGET FORECAST	2017/18 BUDGET FORECAST
<b>ANNUAL BUDGET 2014-15 - DETAIL</b>								
1710-0239 LIBRARY BOOKS CLUBS	(1,000)	-	-	-	(1,000)	(1,000)	(1,000)	(1,025)
1710-0242 SENIORS WEEK EXPENSES	(600)	-	(600)	(182)	(600)	(600)	(600)	(615)
1710-0243 ONLINE DATABASE SUBSCRIPTIONS	(11,000)	-	(9,000)	(8,711)	(11,500)	(12,000)	(12,500)	(12,813)
1710-0244 LITERARY LUNCH/WRITING FESTIVAL	(1,000)	-	(1,500)	(1,380)	(1,000)	(1,000)	(1,000)	(1,025)
1710-0245 TECH SAVY SENIORS GRANT EXP	-	-	(11,830)	(11,815)	-	-	-	-
1710-0500 BERRIGAN LIBRARY CAR PARK UPGRADE	-	-	-	-	-	-	-	-
1710-0525 LIBRARY PURCHASE OF BOOKS	(30,000)	-	(33,695)	(33,712)	(30,000)	(30,000)	(30,000)	(30,300)
1710-0530 LIBRARY OTHER ASSETS	(4,400)	-	(500)	(366)	(4,400)	(4,400)	(4,000)	(4,040)
1710-0532 LIBRARY AUDIO VISUAL / CDS	(9,680)	-	(1,500)	(1,350)	(10,650)	(10,650)	(8,000)	(8,080)
1710-0535 LIBRARY PURCHASE OF E-BOOKS	(3,110)	-	-	-	(3,110)	(3,110)	(3,110)	(3,141)
1710-0550 NEW TOY LIBRARY STORAGE SHED	-	-	-	-	-	-	-	-
6100-2502 LIBRARY EQUIPMENT DEPCN	(11,500)	-	(11,500)	(8,625)	(11,800)	(12,200)	(12,600)	(12,978)
6100-2504 LIBRARY BLDG DEPCN	(46,200)	-	(46,200)	(34,650)	(47,600)	(49,000)	(50,500)	(52,015)
6100-2518 LIBRARY BOOKS DEPCN	(86,500)	-	(86,500)	(64,875)	(89,100)	(91,800)	(94,600)	(97,438)
LIBRARYCAPEXP LIBRARIES CAPITAL EXPENDITURE	-	-	-	-	-	-	-	-
<b>PUBLIC LIBRARIES EXPENSE Total</b>	<b>(631,390)</b>	<b>(4,000)</b>	<b>(634,441)</b>	<b>(471,138)</b>	<b>(622,960)</b>	<b>(652,360)</b>	<b>(668,810)</b>	<b>(683,955)</b>
<b>PUBLIC LIBRARIES REVENUE</b>								
6100-1501 LIBRARY SUNDRY INCOME INCL GST	2,400	-	1,800	1,399	2,500	2,500	2,500	2,563
6100-1502 FRIENDS OF THE LIBRARY	500	-	-	-	500	500	500	512
6100-1503 LIBRARY ROOM HIRE CHARGES	300	-	400	384	300	300	300	309
6100-1820 LIBRARY FEES INCLUDING GST	2,500	-	2,750	2,626	2,500	2,500	3,000	3,090
6100-1821 LIBRARY FINES GST FREE	800	-	600	583	800	800	1,000	1,030
6100-1822 INTER LIBRARY LOAN FEES	200	-	200	150	200	200	200	206
6100-1823 BERRIGAN SHIRE BOOK CLUBS	1,000	-	2,000	1,195	1,000	1,000	1,000	1,025
6100-1827 SALE OF DENISON STREET BUILDING	-	66,000	74,000	74,000	-	-	-	-
6100-1950 LIBRARY SERVICE GRANTS	32,000	-	30,423	30,423	32,000	32,000	32,000	32,000
6100-1951 LIBRARY LOCAL SPECIAL PROJECTS GRANT	7,800	-	7,518	7,518	8,000	8,200	8,300	8,508
6100-1952 E-BOOKS GRANT**	-	-	-	-	-	-	-	-
6100-1953 LITERARY LUNCH/WRITING FESTIVAL GRANT	-	-	-	-	-	-	-	-
6100-1954 LIBRARY TRAINEESHIP WAGE SUBSIDY	-	-	-	-	-	-	-	-
6100-1955 SENIORS WEEK GRANT PROGRAM	-	-	550	550	-	-	-	-
6100-1956 Revitalising Regional Libraries Gran	-	-	-	-	-	-	-	-
6100-1957 RLCIP GRANT	-	-	-	-	-	-	-	-
6100-1958 LIBRARY DEVELOPMENT GRANT	-	-	-	-	-	-	-	-
6100-1959 NSW CHILDRENS WEEK COUNCIL GRANT	-	-	455	455	-	-	-	-
6100-1960 TECH SAVY SENIORS PROGRAM	-	(8,730)	8,730	-	-	-	-	-

	2013/14 ORIGINAL BUDGET	AMOUNT CARRIED FWD FROM 2012/13	REVISED BUDGET MARCH	MARCH ACTUAL	2014/15 BUDGET FORECAST	2015/16 BUDGET FORECAST	2016/17 BUDGET FORECAST	2017/18 BUDGET FORECAST
<b>ANNUAL BUDGET 2014-15 - DETAIL</b>								
6100-1961 BROADBAND FOR SENIORS	-	-	2,000	2,000	-	-	-	-
LIBRARYCAPINC LIBRARIES CAPITAL INCOME	-	-	-	-	-	-	-	-
<b>PUBLIC LIBRARIES REVENUE Total</b>	<b>47,500</b>	<b>57,270</b>	<b>131,426</b>	<b>121,283</b>	<b>47,800</b>	<b>48,000</b>	<b>48,800</b>	<b>49,243</b>
PUBLIC LIBRARIES Total	(583,890)	53,270	(503,015)	(349,855)	(575,160)	(604,360)	(620,010)	(634,712)
	<b>(583,890)</b>	<b>53,270</b>	<b>(503,015)</b>	<b>(349,855)</b>	<b>(575,160)</b>	<b>(604,360)</b>	<b>(620,010)</b>	<b>(634,712)</b>
COMMUNITY AMENITIES								
COMMUNITY AMENITIES EXPENSE								
1420-0000 PUBLIC CONVENIENCE CLEANING	(124,200)	-	(154,200)	(110,968)	(128,600)	(133,000)	(137,700)	(141,141)
1420-0001 PUBLIC CONVENIENCES BLDG MTCE	(10,000)	-	(40,000)	(11,125)	(10,000)	(10,000)	(10,000)	(10,250)
1420-0100 MARY LAWSON AMENITIES BLOCK UPGRADE	-	(8,000)	(6,500)	(6,329)	-	-	-	-
1420-0105 FIN - CONNECT POWER LAKE TOILETS	-	-	(4,500)	-	-	-	-	-
1420-0110 TOC FORESHORE PARK - AMENITIES BLOCK UPGRADE	-	-	-	-	-	-	-	-
1420-0111 BGA BOTANICAL GARDENS TOILETS	-	-	-	-	-	-	-	-
1420-0113 PUBLIC CONVEN. - ELECTRICITY	(3,700)	-	(3,700)	(1,788)	(3,800)	(3,900)	(4,000)	(4,140)
1420-0114 PUBLIC CONVENIENCES -INSURANCE	(2,000)	-	(2,340)	(2,336)	(2,100)	(2,200)	(2,300)	(2,369)
1420-0125 PUBLIC CONVENIENCES RENTAL FIN	(8,600)	-	(8,600)	(6,109)	(8,600)	(8,600)	(8,600)	(8,815)
1714-0105 BERRIGAN HALL BLDG MTCE	(2,000)	-	(2,000)	(967)	(2,000)	(2,000)	(2,000)	(2,050)
1714-0106 BERRIGAN HALL RISK MGT	-	-	(500)	(420)	-	-	-	-
1714-0111 BERRIGAN HALL - INSURANCE	(7,900)	-	(7,780)	(7,777)	(8,000)	(8,100)	(8,200)	(8,446)
1714-0112 BERRIGAN HALL GRANT	(6,860)	-	(6,860)	(6,860)	(6,860)	(6,860)	(6,860)	(7,066)
1714-0115 BGN MEMORIAL HALL - UPGRADE TOILETS	-	-	-	-	-	-	-	-
1714-0119 FIN - Band Hall Asbestos Demo	-	-	(11,200)	(11,206)	-	-	-	-
1714-0120 FINLEY SCHOOL OF ARTS - INTERIOR PAINTING	-	-	(300)	(300)	-	-	-	-
1714-0121 FIN-Memorial Hall Flooring	-	-	-	-	-	-	-	-
1714-0122 FINLEY MEMORIAL HALL BLDG MTCE	(2,100)	-	(2,100)	(1,755)	(2,100)	(2,100)	(2,100)	(2,153)
1714-0123 FIN MEMORIAL HALL - INSURANCE	(11,700)	-	(11,575)	(11,575)	(11,800)	(11,900)	(12,000)	(12,360)
1714-0124 FIN MEMORIAL HALL - GRANT	(6,860)	-	(6,860)	(6,860)	(6,860)	(6,860)	(6,860)	(7,066)
1714-0125 TOCUMWAL HALL BLDG MTCE	(2,100)	-	(2,100)	(2,087)	(2,100)	(2,100)	(2,100)	(2,153)
1714-0126 TOCUMWAL HALL - RENOVATIONS	-	-	(1,580)	(1,580)	-	-	-	-
1714-0130 TOCUMWAL HALL - INSURANCE	(7,500)	-	(6,150)	(6,150)	(7,600)	(7,700)	(7,800)	(8,034)
1714-0142 TOCUMWAL HALL GRANT	(3,280)	-	(3,280)	(3,280)	(3,280)	(3,280)	(3,280)	(3,378)
1714-0145 RETREAT HALL BLDG MTCE	(2,500)	-	(1,000)	(474)	(1,000)	(1,000)	(1,000)	(1,063)
1714-0150 RETREAT HALL - INSURANCE	(1,350)	-	(1,325)	(1,324)	(1,400)	(1,450)	(1,500)	(1,545)

	2013/14 ORIGINAL BUDGET	AMOUNT CARRIED FWD FROM 2012/13	REVISED BUDGET MARCH	MARCH ACTUAL	2014/15 BUDGET FORECAST	2015/16 BUDGET FORECAST	2016/17 BUDGET FORECAST	2017/18 BUDGET FORECAST
<b>ANNUAL BUDGET 2014-15 - DETAIL</b>								
1714-0166 BGN-CWA Kitchen Upgrade	-	-	(5,611)	(5,611)	-	-	-	-
1714-0167 BGN CWA HALL BLDG MTCE	(1,000)	-	(4,000)	(4,188)	(1,000)	(1,000)	(1,000)	(1,025)
1714-0168 BGN CWA HALL - INSURANCE	(1,020)	-	(830)	(830)	(1,050)	(1,071)	(990)	(1,020)
1715-0135 TOCUMWAL RAILWAY BLDG MTCE	(1,000)	-	(1,000)	(551)	(1,000)	(1,000)	(1,000)	(1,025)
1715-0137 TOC RAILWAY STATION INSURANCE	(750)	-	(605)	(606)	(775)	-	-	-
1715-0138 FINLEY RAILWAY BLDG MTCE	(1,000)	-	(1,000)	(516)	(1,000)	(1,000)	(1,000)	(1,025)
1715-0139 LOG CABIN STORAGE SHED	-	-	-	-	-	-	-	-
1715-0140 COMMUNITY AMENITIES ADMIN CHAR	(90,100)	-	(90,100)	(46,396)	(92,800)	(95,600)	(98,500)	(98,500)
3900-2504 PUBLIC CONVENIENCES DEPCN	(4,500)	-	(4,500)	(3,375)	(4,600)	(4,700)	(4,800)	(4,944)
6200-2504 PUBLIC HALLS DEPRECIATION	(158,100)	-	(158,100)	(118,575)	(162,800)	(167,700)	(172,700)	(177,881)
COMMAMENCAPEX COMMUNITY AMENITIES CAPITAL EXPENDITURE	(5,000)	-	-	-	(14,000)	-	-	-
HALLSCAPEXP PUBLIC HALLS CAPITAL EXPENDITURE	(10,000)	-	-	-	-	-	-	-
<b>COMMUNITY AMENITIES EXPENSE Total</b>	<b>(475,120)</b>	<b>(8,000)</b>	<b>(550,196)</b>	<b>(381,917)</b>	<b>(485,125)</b>	<b>(483,121)</b>	<b>(496,290)</b>	<b>(507,449)</b>
<b>COMMUNITY AMENITIES REVENUE</b>								
6200-1600 BGN MEMORIAL HALL CONTRIBUTION TO UPGRADE	-	-	-	-	-	-	-	-
6200-1951 Lalaly Hall Volunteer Grant	-	-	4,600	4,600	-	-	-	-
6200-1952 RETREAT HALL VOLUNTEER GRANT	-	-	-	(2,761)	-	-	-	-
6330-1954 LOG CABIN STORAGE SHED GRANT	-	-	-	-	-	-	-	-
COMMAMENCAPIINC COMMUNITY AMENITIES CAPITAL INCOME	-	-	-	-	-	-	-	-
<b>COMMUNITY AMENITIES REVENUE Total</b>	<b>-</b>	<b>-</b>	<b>4,600</b>	<b>1,839</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
COMMUNITY AMENITIES Total	(475,120)	(8,000)	(545,596)	(380,078)	(485,125)	(483,121)	(496,290)	(507,449)
	<b>(475,120)</b>	<b>(8,000)</b>	<b>(545,596)</b>	<b>(380,078)</b>	<b>(485,125)</b>	<b>(483,121)</b>	<b>(496,290)</b>	<b>(507,449)</b>
<b>RECREATION</b>								
<b>RECREATION EXPENSE</b>								
1717-0110 BAROOGA SPORTS COMP- INSURANCE	(7,000)	-	(6,580)	(6,577)	(8,500)	(8,600)	(8,700)	(8,961)
1717-0112 BAROOGA SPORTS COMP GRANT	(11,390)	-	(11,390)	(11,390)	(11,390)	(11,390)	(11,390)	(11,732)
1717-0113 RECREATION FACILITIES DONATION	(6,300)	-	(6,300)	(4,800)	-	(6,750)	(7,000)	(7,210)
1717-0120 BAROOGA SPORTS COMP BLDG MTCE	(4,200)	-	(4,200)	(1,031)	(5,000)	(5,000)	(5,000)	(5,105)
1717-0121 BGA SPORTS COMP RISK M'MENT	-	-	(9,200)	(9,204)	-	-	-	-
1717-0130 BERRIGAN SPORTS COMP INSURANCE	(7,500)	-	(7,485)	(7,485)	(7,600)	(7,700)	(7,800)	(8,034)
1717-0132 BERRIGAN SPORTS COMP GRANT	(10,540)	-	(10,540)	(10,540)	(10,540)	(10,540)	(10,540)	(10,856)
1717-0140 BERRIGAN SPORTS COMP BLDG MTCE	(2,100)	-	(2,100)	(800)	(2,100)	(2,100)	(2,100)	(2,153)

	2013/14 ORIGINAL BUDGET	AMOUNT CARRIED FWD FROM 2012/13	REVISED BUDGET MARCH	MARCH ACTUAL	2014/15 BUDGET FORECAST	2015/16 BUDGET FORECAST	2016/17 BUDGET FORECAST	2017/18 BUDGET FORECAST
<b>ANNUAL BUDGET 2014-15 - DETAIL</b>								
1717-0141 BGN SPORTS COMP RISK M'MENT	-	-	(1,100)	(1,134)	-	-	-	-
1717-0150 FINLEY REC RESERVE - INSURANCE	(5,100)	-	(5,045)	(5,044)	(7,000)	(7,100)	(7,200)	(7,416)
1717-0152 FINLEY REC RESERVE GRANT	(11,220)	-	(11,220)	(11,220)	(11,220)	(11,220)	(11,220)	(11,557)
1717-0155 FIN REC RES PLAYGROUND MTCE	(600)	-	(600)	-	(620)	(640)	(660)	(677)
1717-0160 FINLEY REC RESERVE BLDG MTCE	(3,500)	-	-	(310)	(2,500)	(2,500)	(2,500)	(2,588)
1717-0161 FIN REC RESERVE RISK M'MENT	-	-	-	-	-	-	-	-
1717-0170 FINLEY SHOW GROUND - INSURANCE	(8,400)	-	(8,360)	(8,362)	(8,500)	(8,600)	(8,700)	(8,961)
1717-0172 FINLEY SHOW GROUND GRANT	(11,485)	-	(11,485)	(11,485)	(11,485)	(11,485)	(11,485)	(11,830)
1717-0180 FINLEY SHOW GROUNDS BLDG MTCE	(5,200)	-	(1,000)	(846)	(2,500)	(2,500)	(2,500)	(2,630)
1717-0181 FINLEY SHOW GROUND RISK M'MENT	-	-	-	-	-	-	-	-
1717-0191 TOC REC RESERVE - INSURANCE	(3,600)	-	(3,600)	(3,595)	(3,700)	(3,800)	(3,900)	(4,017)
1717-0192 TOC REC RESERVE GRANT	(11,140)	-	(11,140)	(11,140)	(11,140)	(11,140)	(11,140)	(11,474)
1717-0194 TOC REC RES PLAYGROUND MTCE	(600)	-	(600)	(209)	(620)	(640)	(660)	(677)
1717-0200 TOC REC RESERVE BLDG MTCE	(2,000)	-	(2,000)	(1,090)	(2,000)	(2,000)	(2,000)	(2,050)
1717-0201 TOC REC RESERVE RISK M'MENT	-	-	-	-	-	-	-	-
1717-0202 TOC REC RESERVE - DRAINAGE WORKS	-	-	-	-	-	-	-	-
1717-0205 BGA REC RES KITCHEN - GRANT	-	-	-	-	-	-	-	-
1717-0211 BGA REC RES CONTRIBUTION	-	-	(140,080)	(92,318)	-	-	-	-
1717-0212 BGA REC RES CAPITAL WORKS	-	-	(135,020)	(139,918)	-	-	-	-
1717-0213 BAROOGA NETBALL COURTS	-	-	(100,000)	(98,005)	-	-	-	-
1717-0214 BGA REC RES CONTRIBUTION TO POWER SUPPLY	-	-	-	-	-	-	-	-
1717-0220 FINLEY REC RESERVE UPGRADES	-	-	(20,000)	(19,910)	-	-	-	-
1717-0221 FINLEY REC RESERVE CONSTRUCTIO	-	-	(1,564,660)	(1,283,898)	-	-	-	-
1717-0222 RECREATION RESERVES - SOLAR PANELS	-	(30,910)	(30,910)	(9,542)	-	-	-	-
1717-0224 BGA-REC RES Addition to Toilet	(15,000)	-	(15,000)	(1,155)	-	-	-	-
1717-0500 FINLEY REC RESERVE - NEW BUILDING	-	(1,584,660)	-	-	-	-	-	-
1717-0501 BAROOGA REC RESERVE - NEW BUILDING	-	(161,100)	-	-	-	-	-	-
1717-0502 BAROOGA REC RESERVE - RENOVATION OF EXISTING	-	(180,000)	-	-	-	-	-	-
1718-0000 PARKS & GARDENS MAINTENANCE	(269,100)	-	(269,100)	(211,300)	(278,500)	(288,300)	(298,400)	(305,860)
1718-0101 PARKS - STORM EMERGENCY	-	-	(1,000)	(814)	-	-	-	-
1718-0116 MINOR PARKS GARDEN ELECTRICITY	(12,300)	-	(12,300)	(9,867)	(12,750)	(13,200)	(13,700)	(14,180)
1718-0117 MINOR PARK & GARDENS INSURANCE	(310)	-	(275)	(275)	(320)	(330)	(340)	(350)
1718-0185 ALEXANDER GARDEN COMPETITION	(600)	-	(600)	(570)	(600)	(600)	(600)	(612)
1718-0187 ASSET MANAGEMENT - TREES	-	-	-	-	-	-	-	-
1718-0201 ROTARY PARK PLAYGROUND	(10,000)	-	(10,000)	-	-	-	-	-
1718-0205 BERRIGAN APEX PARK - RLCIP	-	-	-	-	-	-	-	-
1718-0207 TOCUMWAL BOAT RAMP IMPROVEMENTS	(10,000)	-	(10,000)	(1,579)	-	-	-	-

	2013/14 ORIGINAL BUDGET	AMOUNT CARRIED FWD FROM 2012/13	REVISED BUDGET MARCH	MARCH ACTUAL	2014/15 BUDGET FORECAST	2015/16 BUDGET FORECAST	2016/17 BUDGET FORECAST	2017/18 BUDGET FORECAST
<b>ANNUAL BUDGET 2014-15 - DETAIL</b>								
1718-0208 KELLY STREET RESERVE - CMA GRANT EXPENDITURE	-	-	-	-	-	-	-	-
1718-0212 FORESHORE RESTORATION WORKS	(10,000)	-	-	-	-	-	-	-
1718-0213 FLAG POLES TOWN ENTRIES	-	-	-	-	-	-	-	-
1719-0584 BEAUTIFICATION OF DEAN ST ROUNDABOUT	(10,000)	(99,900)	(109,900)	(13,138)	-	-	-	-
1917-0640 TOCUMWAL WALKWAYS	(10,000)	(32,000)	(8,338)	-	-	-	-	-
6500-2500 RECREATION RESERVES PLANT & EQUIPMENT DEPCN	(3,700)	-	(3,700)	(2,775)	(3,800)	(3,900)	(4,000)	(4,120)
6500-2502 RECREATION RESERVES OTHER STRUCTURES DEPCN	(8,900)	-	(8,900)	(6,675)	(9,200)	(9,500)	(9,800)	(10,094)
6500-2518 RECREATION RESERVES BUILDINGS DEPCN	(224,500)	-	(224,500)	(168,375)	(231,200)	(238,100)	(245,200)	(252,556)
6600-2500 PARKS & GARDENS DEPCN	(37,600)	-	(37,600)	(28,200)	(38,700)	(39,900)	(41,100)	(42,333)
6600-2518 PARKS & GARDENS DEPCN	(2,800)	-	(2,800)	(2,100)	(2,900)	(3,000)	(3,100)	(3,193)
PARKSCAPEXP PARKS AND RECREATION AREAS CAPITAL EXPENDITURE	-	-	-	-	(100,000)	(50,000)	(50,000)	-
RECRESERVECAPEXP RECREATION RESERVES CAPITAL EXPENDITURE	-	-	-	-	-	-	-	-
<b>RECREATION EXPENSE Total</b>	<b>(736,685)</b>	<b>(2,088,570)</b>	<b>(2,818,628)</b>	<b>(2,196,675)</b>	<b>(784,385)</b>	<b>(760,535)</b>	<b>(780,735)</b>	<b>(751,226)</b>
<b>RECREATION REVENUE</b>								
6500-1315 TOCUMWAL FOOTBALL NETBALL CLUB LEASE	500	-	-	-	500	500	500	513
6500-1500 RECREATION RESERVE - SUNDRY REVENUE	-	-	-	-	-	-	-	-
6500-1949 BGA REC RESERVE PROJECT CONTRIBUTION	-	-	60,000	50,000	-	-	-	-
6500-1950 RECREATION RESERVE GRANTS	-	-	-	-	-	-	-	-
6500-1956 TOC REC RESERVE DRAINAGE -COMMITTEE CONTRIBUTION	-	-	-	-	-	-	-	-
6500-1958 FINLEY RECREATION RESERVE PROJECT GRANT	-	500,000	500,000	-	-	-	-	-
6500-1959 FINLEY RECREATION RESERVE PROJECT CONTRIBUTIONS	-	280,000	403,000	-	-	-	-	-
6500-1960 BGA REC RES PROJECT CONTRIB	-	-	60,000	-	-	-	-	-
6500-1961 BGA REC RES PROJECT IN-KIND	-	-	194,000	-	-	-	-	-
6600-1501 SECT.94 PUBLIC OPEN SPACE BAROOGA	-	-	290	286	-	-	-	-
6600-1502 SECT.94 PUBLIC OPEN SPACE BERRIGAN	-	-	-	-	-	-	-	-
6600-1503 SECT.94 PUBLIC OPEN SPACE FINLEY	-	-	-	-	-	-	-	-
6600-1504 SECT.94 PUBLIC OPEN SPACE TOCUMWAL	-	-	-	660	-	-	-	-
6600-1505 SECT 94 PUBLIC OPEN SPACE RES TRN	-	-	290	-	-	-	-	-
6600-1821 USER CHARGES - TOC FORESHORE RES	-	-	200	200	-	-	-	-
6600-1922 FINLEY RECREATION RESERVE PROJECT CONTRIBUTION FROM LOAN	-	60,000	-	-	-	-	-	-
6600-1923 FINLEY RECREATION RESERVE PROJECT IN KIND	-	123,000	-	-	-	-	-	-
6600-1924 BAROOGA RECREATION RESERVE PROJECT CONTRIBUTION FROM LOAN	-	60,000	-	-	-	-	-	-
6600-1925 BAROOGA RECREATION RESERVE PROJECT IN KIND	-	-	-	-	-	-	-	-
6600-1956 NSW MARITIME GRANT- TOCUMWAL BOAT RAMP	-	126,906	136,056	136,058	-	-	-	-
6600-1958 MURRAY CMA GRANT - KELLY ST RESERVE	-	-	-	-	-	-	-	-
6600-1959 NSW MARITIME GRANT- TOCUMWAL FORESHORE RESTORATION	-	17,438	-	-	-	-	-	-

	2013/14 ORIGINAL BUDGET	AMOUNT CARRIED FWD FROM 2012/13	REVISED BUDGET MARCH	MARCH ACTUAL	2014/15 BUDGET FORECAST	2015/16 BUDGET FORECAST	2016/17 BUDGET FORECAST	2017/18 BUDGET FORECAST
<b>ANNUAL BUDGET 2014-15 - DETAIL</b>								
6600-1960 FORESHORE COMMITTEE- TOCUMWAL FORESHORE RESTORATION	-	17,438	-	-	-	-	-	-
6600-1961 BAROOGA RECREATION RESERVE PROJECT CONTRIBUTIONS	-	260,000	-	-	-	-	-	-
PARKSCAPINC PARKS AND RECREATION AREAS CAPITAL INCOME	-	-	-	-	-	-	-	-
RECRESERVECAPINC RECREATION RESERVES CAPITAL INCOME	-	-	-	-	-	-	-	-
<b>RECREATION REVENUE Total</b>	<b>500</b>	<b>1,444,782</b>	<b>1,353,836</b>	<b>187,204</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>513</b>
RECREATION Total	(736,185)	(643,788)	(1,464,792)	(2,009,471)	(783,885)	(760,035)	(780,235)	(750,713)
	<b>(736,185)</b>	<b>(643,788)</b>	<b>(1,464,792)</b>	<b>(2,009,471)</b>	<b>(783,885)</b>	<b>(760,035)</b>	<b>(780,235)</b>	<b>(750,713)</b>
SWIMMING POOL								
SWIMMING POOL EXPENSE								
1716-0105 SWIMMING POOL GRANTS - BGN	(29,400)	-	(29,400)	(29,400)	(40,400)	(40,400)	(40,400)	(40,400)
1716-0107 SWIMMING POOL GRANTS - FIN	(33,600)	-	(33,600)	(33,600)	(35,600)	(35,600)	(35,600)	(35,600)
1716-0109 SWIMMING POOL GRANTS - TOC	(29,400)	-	(29,400)	(29,400)	(31,400)	(31,400)	(31,400)	(31,400)
1716-0114 BERRIGAN POOL LIFEGUARDS PAYS	(20,940)	-	(20,940)	(15,198)	(21,569)	(22,320)	(23,050)	(23,742)
1716-0115 BER SWIMMING POOL OPERATE EXP.	(25,000)	-	(25,000)	(13,755)	(25,000)	(25,000)	(26,000)	(26,650)
1716-0116 BER SWIMMING POOL INSURANCE	(1,040)	-	(1,010)	(1,010)	(1,080)	(1,120)	(1,160)	(1,195)
1716-0117 FIN SWIMMING POOL OPERATE EXP.	(25,000)	-	(25,000)	(13,257)	(25,000)	(25,000)	(26,000)	(26,650)
1716-0118 FINLEY POOL LIFEGUARDS PAYS	(27,920)	-	(27,920)	(16,742)	(28,762)	(29,770)	(30,740)	(31,662)
1716-0119 TOC SWIMMING POOL OPERATE EXP.	(16,000)	-	(16,000)	(7,818)	(16,000)	(16,000)	(17,000)	(17,425)
1716-0120 FIN SWIMMING POOL INSURANCE	(800)	-	(775)	(774)	(830)	(860)	(890)	(917)
1716-0121 TOCUMWAL POOL LIFEGUARDS PAYS	(20,940)	-	(20,940)	(16,442)	(21,569)	(22,320)	(23,050)	(23,742)
1716-0122 POOL LIFEGUARD UNIFORMS/ROSTER	(3,000)	-	(3,000)	(125)	(3,000)	(3,000)	(3,500)	(3,605)
1716-0123 TOC POOL INSURANCE	(440)	-	(430)	(427)	(450)	(470)	(490)	(505)
1716-0135 SWIMMING POOL BLDG MTCE - BGN	(5,000)	-	(5,000)	(1,068)	(5,000)	(5,000)	(5,000)	(5,125)
1716-0137 SWIMMING POOL BLDG MTCE - FINL	(5,000)	-	(5,000)	(1,119)	(5,000)	(5,000)	(5,000)	(5,125)
1716-0139 SWIMMING POOL BLDG MTCE - TOCU	(5,000)	-	(5,000)	(926)	(5,000)	(5,000)	(5,000)	(5,125)
1716-0150 SWIMMING POOLS - RISK M'MENT	-	-	(200)	(151)	-	-	-	-
1716-0155 POOL WATER TREATMENT EXPENSES	(32,000)	-	(32,000)	(28,724)	(33,100)	(34,300)	(35,500)	(36,386)
1716-0156 SUPERVISOR SALARY	(17,000)	-	(17,000)	(18,185)	(17,220)	(18,200)	(18,800)	(19,364)
1716-0505 SWIMMING POOL CAPITAL - BERRIG	-	-	(25,000)	(31,040)	-	-	-	-
1716-0510 SWIMMING POOL CAPITAL - FINLEY	(5,000)	(5,000)	(10,000)	-	-	-	-	-
1716-0515 SWIMMING POOL CAPITAL - TOCUMWAL	(20,000)	(20,000)	(40,000)	-	-	-	-	-
6400-2500 SWIMMING POOL OTHER STRUCTURES DEPCN	(19,200)	-	(19,200)	(14,400)	(19,800)	(20,400)	(21,000)	(21,630)
6400-2504 SWIMMING POOL BUILDINGS DEPCN	(11,200)	-	(11,200)	(8,400)	(11,500)	(11,800)	(12,200)	(12,566)

	2013/14 ORIGINAL BUDGET	AMOUNT CARRIED FWD FROM 2012/13	REVISED BUDGET MARCH	MARCH ACTUAL	2014/15 BUDGET FORECAST	2015/16 BUDGET FORECAST	2016/17 BUDGET FORECAST	2017/18 BUDGET FORECAST
<b>ANNUAL BUDGET 2014-15 - DETAIL</b>								
POOLCAPEXP SWIMMING POOLS CAPITAL EXPENDITURE	-	-	-	-	-	-	-	-
<b>SWIMMING POOL EXPENSE Total</b>	<b>(352,880)</b>	<b>(25,000)</b>	<b>(403,015)</b>	<b>(281,961)</b>	<b>(347,280)</b>	<b>(352,960)</b>	<b>(361,780)</b>	<b>(368,814)</b>
<b>SWIMMING POOL REVENUE</b>								
6400-1828 USER CHARGES - SWIMMING POOLS	66,000	-	66,000	33,518	66,000	66,000	69,000	70,725
6400-1829 RECOVERIES FOR LIFEGUARDS	69,800	-	69,800	42,603	72,070	74,410	76,840	79,146
6400-1950 SWIMMING POOL GRANT RLCIP Rd 3	-	-	-	-	-	-	-	-
POOLCAPINC SWIMMING POOLS CAPITAL INCOME	-	-	-	-	-	-	-	-
<b>SWIMMING POOL REVENUE Total</b>	<b>135,800</b>	<b>-</b>	<b>135,800</b>	<b>76,121</b>	<b>138,070</b>	<b>140,410</b>	<b>145,840</b>	<b>149,871</b>
SWIMMING POOL Total	(217,080)	(25,000)	(267,215)	(205,840)	(209,210)	(208,150)	(211,540)	(217,633)
	<b>(217,080)</b>	<b>(25,000)</b>	<b>(267,215)</b>	<b>(205,840)</b>	<b>(209,210)</b>	<b>(212,550)</b>	<b>(215,940)</b>	<b>(218,943)</b>
<b>QUARRIES &amp; PITS</b>								
<b>QUARRIES &amp; PITS EXPENSE</b>								
1812-0105 PINE LODGE PIT OPERATING EXPEN	(70,000)	-	(70,000)	(65,598)	(65,500)	(70,000)	(70,000)	(71,750)
1812-0106 RATCLIFFS PIT FENCING	-	-	-	-	-	-	-	-
1812-0110 PEPPERTREE RD PIT RESTORATION	-	(10,000)	(10,000)	(7,705)	-	-	-	-
6920-2505 QUARRIES & PIT REMEDIATION - DEPCN	(1,900)	-	(1,900)	(1,425)	(2,000)	(2,100)	(2,200)	(2,266)
6920-2508 QUARRIES - DEPCN	-	-	-	-	-	-	-	-
<b>QUARRIES &amp; PITS EXPENSE Total</b>	<b>(71,900)</b>	<b>(10,000)</b>	<b>(81,900)</b>	<b>(74,728)</b>	<b>(67,500)</b>	<b>(72,100)</b>	<b>(72,200)</b>	<b>(74,016)</b>
<b>QUARRIES &amp; PITS REVENUE</b>								
6920-1500 PINE LODGE PIT REVENUE	90,000	-	90,000	-	90,000	90,000	90,000	92,250
6920-1505 PINE LODGE PIT REVENUE CONTRA	-	-	-	34,707	-	-	-	-
6920-1510 OTHER GRAVEL PITS REVENUE	-	-	-	-	-	-	-	-
<b>QUARRIES &amp; PITS REVENUE Total</b>	<b>90,000</b>	<b>-</b>	<b>90,000</b>	<b>34,707</b>	<b>90,000</b>	<b>90,000</b>	<b>90,000</b>	<b>92,250</b>
QUARRIES & PITS Total	18,100	(10,000)	8,100	(40,021)	22,500	17,900	17,800	18,234
	<b>18,100</b>	<b>(10,000)</b>	<b>8,100</b>	<b>(40,021)</b>	<b>22,500</b>	<b>17,900</b>	<b>17,800</b>	<b>18,234</b>
<b>SHIRE ROADS</b>								
<b>SHIRE ROADS EXPENSE</b>								



	2013/14 ORIGINAL BUDGET	AMOUNT CARRIED FWD FROM 2012/13	REVISED BUDGET MARCH	MARCH ACTUAL	2014/15 BUDGET FORECAST	2015/16 BUDGET FORECAST	2016/17 BUDGET FORECAST	2017/18 BUDGET FORECAST
<b>ANNUAL BUDGET 2014-15 - DETAIL</b>								
0011-0000 RURAL SEALED ROADS - MAINTENANCE	(294,600)	-	(415,226)	(380,356)	(320,400)	(309,468)	(318,800)	(326,770)
0013-0000 RURAL UNSEALED ROADS - MAINTENANCE	(478,950)	-	(478,950)	(457,033)	(610,320)	(503,186)	(518,300)	(531,258)
0021-0000 OTHER URBAN SEALED ROADS - MAINTENANCE	(488,200)	-	(488,200)	(431,438)	(487,200)	(523,000)	(541,200)	(554,730)
0023-0000 OTHER URBAN UNSEALED ROADS - MAINTENANCE	(57,000)	-	(57,000)	(35,399)	(46,000)	(61,000)	(63,000)	(64,575)
1414-0105 STREET & GUTTER CLEANING	(150,000)	-	(150,000)	(129,918)	(175,250)	(160,700)	(166,300)	(170,458)
1414-0110 RUBBISH COLLECTION BEACH AREAS	(30,000)	-	(30,000)	(29,941)	(40,000)	(32,100)	(33,300)	(34,133)
1910-0100 TOWN ENTRANCE DESIGN	-	(100,000)	(200,000)	(1,291)	-	-	-	-
1910-0201 URBAN ROADS - STORM EMERGENCY	-	-	(22,499)	(22,499)	-	-	-	-
1910-0204 URBAN CONSTRUCTION SUBJECT TO AMP	-	-	-	-	-	-	-	-
1910-0257 RESEAL STEWART STREET	-	-	-	-	-	-	-	-
1910-0285 WALTER ST - SH20 TO WHITE	-	-	-	-	-	-	-	-
1910-0287 DENISON ST-JERILDERIE NTH TO B	-	-	-	-	-	-	-	-
1910-0288 FINLEY ST - MURRAY TO END	-	(19,700)	(2,200)	(2,186)	-	-	-	-
1910-0289 MORRIS ST -DENILIQUIN TO ADAMS	-	(15,000)	(21,966)	(21,810)	-	-	-	-
1910-0290 TOWNSCAPE - PARKING LANES	-	(40,000)	-	-	-	-	-	-
1910-0296 MCALLISTER ST - WARMATTA ST TO HEADFORD ST	-	-	-	-	-	-	-	-
1910-0309 TOWNSEND ST	-	-	-	-	-	-	-	-
1910-0310 WALTER ST	-	-	-	-	-	-	-	-
1910-0311 RESEAL BAROOGA ST	-	-	-	-	-	-	-	-
1910-0312 RESEAL DENILIQUIN ST	-	(5,775)	(5,775)	-	-	-	-	-
1910-0316 DENISON ST	-	-	-	-	-	-	-	-
1910-0317 RESEAL FINLEY ST	-	(21,967)	(31,482)	(31,482)	-	-	-	-
1910-0321 RESEAL HOWARD ST 0-162	-	-	-	-	-	-	-	-
1910-0322 RESEAL KARJEN CRT	-	-	-	-	-	-	-	-
1910-0323 RESEAL KEAMY CRT	-	-	-	-	-	-	-	-
1910-0324 RESEAL ORANGE GROVE	-	-	-	-	-	-	-	-
1910-0325 RESEAL HOWARD ST 162-367	-	-	-	-	-	-	-	-
1910-0326 RESEAL VERMONT ST	-	-	-	0	-	-	-	-
1910-0327 RESEAL BURKINSHAW ST	-	-	-	-	-	-	-	-
1910-0328 RESEAL KAMAROOKA ST	-	(2,430)	(3,430)	(3,419)	-	-	-	-
1910-0329 RESEAL HOWARD ST	-	(3,340)	-	-	-	-	-	-
1910-0330 RESEAL BAROOGA ST 506-777	-	-	-	-	-	-	-	-
1910-0331 RESEAL JERILDERIE ST 315-466	-	(5,481)	(4,081)	(4,013)	-	-	-	-
1910-0332 RESEAL JERILDERIE ST 466-529	-	(2,533)	(2,133)	(2,084)	-	-	-	-
1910-0333 RESEAL JERILDERIE ST 529-580	-	(1,622)	-	-	-	-	-	-
1910-0334 RESEAL CHANTER ST	-	(688)	(845)	(845)	-	-	-	-
1910-0335 RESEAL MARY ST	-	-	(419)	(419)	-	-	-	-



	2013/14 ORIGINAL BUDGET	AMOUNT CARRIED FWD FROM 2012/13	REVISED BUDGET MARCH	MARCH ACTUAL	2014/15 BUDGET FORECAST	2015/16 BUDGET FORECAST	2016/17 BUDGET FORECAST	2017/18 BUDGET FORECAST
<b>ANNUAL BUDGET 2014-15 - DETAIL</b>								
1910-0336 RESEAL OSBORNE ST 926-980	-	(1,183)	(24,257)	-	-	-	-	-
1910-0337 RESEAL OSBORNE ST 980-1028	-	(907)	-	-	-	-	-	-
1910-0338 RESEAL MURRAY ST - SERVICE RD TO SWIM POOL	-	(3,510)	-	-	-	-	-	-
1910-0339 RESEAL ANDERSON ST	-	-	-	-	-	-	-	-
1910-0340 RESEAL TONGS ST	-	-	-	-	-	-	-	-
1910-0341 RESEAL TUPPAL ST	-	-	-	-	-	-	-	-
1910-0342 RESEAL WOLLAMAI ST	-	-	-	-	-	-	-	-
1910-0343 RESEAL SUGDEN ST	-	-	-	-	-	-	-	-
1910-0344 RESEAL ATHOL WHITE	-	-	-	-	-	-	-	-
1910-0345 RESEAL EMILY ST 0-79	-	-	-	-	-	-	-	-
1910-0346 RESEAL EMILY ST 79-149	-	-	-	-	-	-	-	-
1910-0347 RESEAL EMILY 273-417	-	-	-	-	-	-	-	-
1910-0348 R/S BANKER ST 262-536	-	-	(8,877)	-	-	-	-	-
1910-0349 R/S KAMAROOKA ST 0-400	-	-	(5,700)	(5,634)	-	-	-	-
1910-0350 R/S WILLIAM ST 155 - 321	-	-	-	-	-	-	-	-
1910-0351 R/S JERILDERIE ST 0-80	-	-	(1,944)	(1,930)	-	-	-	-
1910-0352 R/S HOWE ST 1707-1800	-	-	(8,374)	(8,237)	-	-	-	-
1910-0353 R/S HOWE ST 1563-1707	-	-	(11,647)	(11,152)	-	-	-	-
1910-0354 R/S HOWE ST 1124-1563	-	-	-	-	-	-	-	-
1910-0355 R/S HEADFORD ST 411-452	-	-	-	-	-	-	-	-
1910-0356 R/S McALLISTER ST 0-216	-	-	(9,869)	(9,400)	-	-	-	-
1910-0357 R/S McALLISTER ST 216-679	-	-	-	-	-	-	-	-
1910-0358 R/S TOWNSEND ST 0-166	-	-	(6,883)	(6,754)	-	-	-	-
1910-0359 R/S TOWNSEND ST 166 - 414	-	-	(10,535)	(10,452)	-	-	-	-
1910-0360 R/S OSBOURNE ST 0-256	-	-	-	-	-	-	-	-
1910-0361 R/S OSBOURNE ST 340-600	-	-	-	-	-	-	-	-
1910-0362 R/S MORRIS ST 0-143	-	-	-	-	-	-	-	-
1910-0363 R/S MORRIS ST 143-430	-	-	-	-	-	-	-	-
1910-0364 R/S HILL ST 0- 70	-	-	(2,268)	-	-	-	-	-
1910-0365 R/S HILL ST 70-392	-	-	(7,245)	-	-	-	-	-
1910-0366 R/S HILL ST 392-492	-	-	(3,300)	-	-	-	-	-
1910-0367 R/S RILEY CRT 0-105	-	-	(4,894)	(4,694)	-	-	-	-
1910-0368 R/S ROBERT FULLER CRT 0-78	-	-	(4,536)	(4,290)	-	-	-	-
1910-0542 BUCHANANS RD-WIRUNA TO HUGHES	-	-	-	-	-	-	-	-
1910-0543 Buchanans Rd-Gunnamara-Wiruna	-	-	(385)	(385)	-	-	-	-
1910-0544 BENT ST - END OF SEAL TO BAROOGA ST NTH	-	(20,000)	-	-	-	-	-	-
1910-0545 WOLLAMAI ST - MURRAY TO RAILWAY	-	-	-	-	-	-	-	-

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	2013/14 ORIGINAL BUDGET	AMOUNT CARRIED FWD FROM 2012/13	REVISED BUDGET MARCH	MARCH ACTUAL	2014/15 BUDGET FORECAST	2015/16 BUDGET FORECAST	2016/17 BUDGET FORECAST	2017/18 BUDGET FORECAST
<b>ANNUAL BUDGET 2014-15 - DETAIL</b>								
1910-0552 HARRIS ST-FLYNN ST- HAYES ST	-	-	-	-	-	-	-	-
1910-0553 LANE 961-BRUTON ST-BAROOGA NTH	-	-	-	-	-	-	-	-
1910-0554 CHANTER ST- RAILWAY TO JERSEY	-	-	-	-	-	-	-	-
1910-0701 FINLEY ENDEAVOUR ST CAR PARK	-	(64,930)	(28,977)	-	-	-	-	-
1910-0706 WILLIAM ST - HAMPDEN ST TO EAS	-	(45,000)	-	-	-	-	-	-
1910-0710 DENI ST-CHARLOTTE TO HANNA	-	-	-	-	-	-	-	-
1910-0723 CHARLOTTE ST - NTH OF BAROOGA	-	-	-	-	-	-	-	-
1910-0725 TUPPAL ST - MORRIS TO TOWN BEA	-	-	-	-	-	-	-	-
1910-0727 MOMALONG STREET BERRIGAN	-	-	-	-	-	-	-	-
1910-0730 DENILIQUN RD - NTH SIDE SHOUL	-	-	-	-	-	-	-	-
1910-0736 DENILIQUN ST-BARKER TO CHARLO	-	-	-	-	-	-	-	-
1910-0737 VERMONT ST, HUGHES ST,NANGUNIA ST INTERSECTION	-	-	-	-	-	-	-	-
1910-0739 STABILISE GEORGE ST -DEAN TO MURRAY ST	-	(44,380)	-	-	-	-	-	-
1910-0801 KELLY ST - SHORT ST TO EMILY ST	-	(11,590)	(11,590)	-	-	-	-	-
1910-0810 KELLY ST - JERILDERIE TO SHORT	-	-	-	-	-	-	-	-
1910-0813 COBRAM ST - WHITE ST TO KELLY ST	-	-	-	-	-	-	-	-
1910-0820 DENISON ST - WOLLAMAI TO WARMATTA	-	(128,780)	(228,580)	-	-	-	-	-
1910-0822 MURRAY ST - HEADFORD TO OSBORNE (TP)	-	(30,000)	(1,000)	(664)	-	-	-	-
1910-0823 DAVIS ST ROADWORKS	-	-	(11,522)	(11,522)	-	-	-	-
1911-0150 LGSA - ROADSIDE VEGETATION PROJECT	-	(19,270)	(19,270)	-	-	-	-	-
1911-0156 RESEAL VARIOUS INTERSECTIONS A	-	-	(65,808)	(65,808)	-	-	-	-
1911-0205 RESEAL HUGHES ST - BUCHANANS TO MR550	-	(37,260)	-	-	-	-	-	-
1911-0206 RESEAL TUPPAL RD - 180-260	-	(2,064)	(74)	(74)	-	-	-	-
1911-0207 RESEAL SILO RD - CNR TO 409M NTH	-	(7,362)	(64,362)	(62,884)	-	-	-	-
1911-0208 RESEAL SILO RD - 2629NTH OF TUPPAL RD TO CNR	-	(3,240)	(140)	(141)	-	-	-	-
1911-0209 RESEAL SOUTH COREE RD - 180M SHT MCALISTERS	-	-	-	-	-	-	-	-
1911-0210 RESEAL STRATHVALE RD - 0-298	-	-	-	-	-	-	-	-
1911-0211 RESEAL PEPPERTREE RD - 0-213	-	-	-	-	-	-	-	-
1911-0212 RESEAL PEPPERTREE RD - 213-426	-	-	-	-	-	-	-	-
1911-0213 RESEAL SEPPELTS RD 0-60	-	-	-	-	-	-	-	-
1911-0214 RESEAL BURMA RD - 2243-2643	-	-	-	-	-	-	-	-
1911-0215 RESEAL BACK BGA RD 550M TO 694M NTH	-	(10,411)	-	-	-	-	-	-
1911-0216 RESEAL BACK BGA RD 100M NTH COLDWELLS RD	-	(4,534)	-	-	-	-	-	-
1911-0217 RESEAL COLDWELLS RD 6615-6830	-	(2,231)	(2,231)	-	-	-	-	-
1911-0218 RESEAL WOOLSHED RD 17950-18059	-	-	-	-	-	-	-	-
1911-0219 RESEAL WOOLSHED RD 6877-7362	-	(9,166)	-	-	-	-	-	-
1911-0220 RESEAL CASEYS RD - 4272-4596	-	-	-	-	-	-	-	-

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<b>ANNUAL BUDGET 2014-15 - DETAIL</b>								
1911-0221 RESEAL BACK BAROOGA RD - 964-1465	-	(6,162)	-	-	-	-	-	-
1911-0222 RESEAL CASEYS RD - 4272-4596	-	(6,820)	-	-	-	-	-	-
1911-0223 RESEAL COBRAM RD MR363 TO 497M NTH	-	-	-	-	-	-	-	-
1911-0224 R/S RACECOURSE RD 5669-7322	-	-	(27,275)	(25,039)	-	-	-	-
1911-0225 R/S LOWER RIVER RD 2277-6818	-	-	(54,491)	(41,429)	-	-	-	-
1911-0226 R/S COLDWELLS RD 4965-5395	-	-	(8,595)	(7,164)	-	-	-	-
1911-0227 R/S WOOLDSHED RD 4801-4956	-	-	-	-	-	-	-	-
1911-0228 R/S LARKINS RD 0-1780	-	-	(54,758)	(49,107)	-	-	-	-
1911-0229 R/S LARKINS RD 3300-4859	-	-	(17,305)	(10,869)	-	-	-	-
1911-0230 R/S LARKINS RD 4859-5417	-	-	-	-	-	-	-	-
1911-0262 BACK BGA RD - MR550 + 890M	-	(19,460)	-	-	-	-	-	-
1911-0275 HUGHES ST - BUCHANANS TO MR550	-	-	-	-	-	-	-	-
1911-0285 WOODSTOCK - VARIOUS	-	-	-	-	-	-	-	-
1911-0287 FULLERS - HWY TO 2920 EAST	-	(16,110)	(61,110)	(61,300)	-	-	-	-
1911-0288 RESEAL THE ROCKS RD - 3274-4084	-	(20,000)	(10,000)	(9,717)	-	-	-	-
1911-0299 REPLACEMENT OF BUTT ENDED PIPES ON RURAL ROADS	-	(60,000)	(37,000)	-	-	-	-	-
1911-0300 PLUMPTONS ROAD	-	(12,780)	-	-	-	-	-	-
1911-0302 WOOLSHED ROAD	-	-	(150)	(127)	-	-	-	-
1911-0303 TUPPAL ROAD	-	-	-	-	-	-	-	-
1911-0304 TUPPAL ROAD	-	-	-	-	-	-	-	-
1911-0306 WOODSTOCK ROAD	-	-	-	-	-	-	-	-
1911-0513 CLEARZONES - ROADSIDE HAZARD TREATMENT	-	(42,300)	(117,300)	(39,834)	-	-	-	-
1911-0551 YARRAWONGA RD 6190 TO 8230	-	-	-	-	-	-	-	-
1911-0560 COLDWELLS ROAD	-	-	(33,205)	(30,369)	-	-	-	-
1911-0561 RACECOURSE RD TOCUMWAL	-	-	-	-	-	-	-	-
1911-0562 ROAD REALIGNMENT WOOLSHED RD	-	-	-	-	-	-	-	-
1911-0563 TUPPAL RD -SH17 TO RAILWAY	-	(79,380)	(79,380)	-	-	-	-	-
1911-0564 WOOLSHED RD -OLD TOCUMWAL BERRIGAN RD	-	-	-	-	-	-	-	-
1911-0565 BROUGHANS RD -SH17 TO DALES RD	-	-	(35,000)	(32,122)	-	-	-	-
1911-0566 TUPPAL RD - CURVES	-	(53,680)	(224,680)	(224,512)	-	-	-	-
1911-0567 BROUGHANS RD - WEST DALES RD	-	(12,647)	(62,000)	-	-	-	-	-
1911-0570 FULLERS RD - WOOLSHED RD TO 3.4LM WEST	-	-	-	-	-	-	-	-
1911-0571 YARRAWONGA ROAD-CRAIGS RD	-	-	-	-	-	-	-	-
1911-0572 THE ROCKS RD - WEST OF PATCH	-	(83,880)	(84,000)	(79,145)	-	-	-	-
1911-0573 THE ROCKS RD - EAST OF PATCH	-	(45,000)	(28,000)	(26,529)	-	-	-	-
1911-0575 OLD ADCOCKS RD - BROWNS TO THE ROCKS	-	-	(40,000)	(37,247)	-	-	-	-
1911-0576 BROWNS RD - SH17 TO OLD ADCOCKS	-	-	(27,000)	(16,405)	-	-	-	-

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<b>ANNUAL BUDGET 2014-15 - DETAIL</b>								
1911-0577 THORBUNRS RD - MR550 TO MAIRON DR	-	-	(20,000)	(15,156)	-	-	-	-
1911-0578 BABBINGTONS RD - SEALED SEC. TO MARION DR	-	-	(9,000)	(8,315)	-	-	-	-
1911-0579 WOOLSHED RD - 125M STH FULLERS TO 1018M STH	-	-	(23,000)	(21,924)	-	-	-	-
1911-0580 SOUTH COREE RD - DUNCANS RD TO 1700 STH	-	(44,380)	(40,000)	(33,394)	-	-	-	-
1911-0581 WOODSTOCK RD - DENISON TO 190M EAST OF BAILEYS	-	(57,650)	(57,650)	(29,267)	-	-	-	-
1911-0582 WOOLSHED RD - GODDENS TO MELROSE	-	-	(16,000)	(15,102)	-	-	-	-
1911-0584 BROUGHANS RD- 2200M - 3500M	-	-	(310,907)	(116,853)	-	-	-	-
1911-0585 WOODSTOCK RD-190M EAST BAILEYS	-	-	(485,000)	(400,001)	-	-	-	-
1912-0072 R/S CRUICKSHANKS RD	-	-	(80,000)	(62,315)	-	-	-	-
1912-0121 FIRE BREAKS - RURAL UNSEALED R	-	-	(17,420)	(17,360)	-	-	-	-
1912-0176 RURAL ADDRESSING EXPENSE	-	-	(1,100)	(1,165)	-	-	-	-
1912-0177 R/S ADCOCKS RD -S BROWNS RD	-	-	-	-	-	-	-	-
1912-0201 RURAL ROADS - STORM EMERGENCY	-	-	-	-	-	-	-	-
1912-0230 HOGANS ROAD	-	-	-	-	-	-	-	-
1912-0231 CLOSES ROAD	-	-	-	-	-	-	-	-
1912-0232 KENNEDYS ROAD	-	-	(45,052)	-	-	-	-	-
1912-0233 VICTORIA PARK ROAD	-	-	(50,484)	(24,219)	-	-	-	-
1912-0235 NOLANS ROAD	-	-	-	-	-	-	-	-
1912-0236 MIECHELS ROAD	-	-	-	-	-	-	-	-
1912-0237 R/S MILLS RD 0-2000	-	-	(69,386)	(69,024)	-	-	-	-
1912-0238 WILTONS ROAD	-	-	-	-	-	-	-	-
1912-0239 YUBA ROAD	-	-	-	-	-	-	-	-
1912-0240 R/S ROCKLIFFS RD 0-6520	-	-	-	-	-	-	-	-
1912-0250 OLD BERRIGAN ROAD - VICTORIA PARK TO END	-	-	-	-	-	-	-	-
1912-0251 HAYFILED RD - MR564 TO OAKENFALL	-	(72,000)	(141,000)	(140,792)	-	-	-	-
1912-0252 HAYFILED RD -EDGECOMBE TO OAKENFALL	-	-	(9,000)	(8,710)	-	-	-	-
1912-0253 OLD TOC BER RD - SANDHILLS TO 2900M	-	-	(70)	(68)	-	-	-	-
1912-0254 REYNOLDSON RD - WAITAWHILE TO 2250 EAST	-	-	-	-	-	-	-	-
1912-0255 SPRINGFIELD RD - STH COREE TO 1410M EAST	-	-	-	-	-	-	-	-
1912-0256 DUNCANS RD - STH COREE TO 1200 EAST	-	-	-	-	-	-	-	-
1912-0257 MCCALLUMS RD - PINELODGE TO 1310 STH	-	-	-	-	-	-	-	-
1912-0258 BACK BAROOGA RD - OLD COBRAM TO FUZZARD	-	-	-	-	-	-	-	-
1912-0259 WITHERS ROAD - CATTLE YARDS TO 2300M NTH WEST	-	-	-	-	-	-	-	-
1912-0260 WILTONS ROAD - BRUCE GATEWAY TO 610M NTH	-	-	-	-	-	-	-	-
1912-0261 WILTONS ROAD - 1290M TO MR550	-	-	-	-	-	-	-	-
1912-0262 R/S AUBURN - WOODSTOCK TO 990M	-	-	-	-	-	-	-	-
1912-0263 R/S AUBURN - NARROW PLAIN TO	-	-	-	(0)	-	-	-	-

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<b>ANNUAL BUDGET 2014-15 - DETAIL</b>								
1916-0105 K&G MTCE & REPAIRS	(15,500)	-	(15,500)	(3,060)	(15,500)	(15,500)	(15,500)	(15,888)
1916-0542 BUCHANANS RD - WIRUNA TO HUGHES	-	(8,000)	(8,000)	(2,727)	-	-	-	-
1916-0543 Buchanans Rd- Gunnamara-Wiruna	-	-	-	-	-	-	-	-
1916-0545 WOLLAMAI ST - MURRAY TO RAILWAY	-	-	(150)	(147)	-	-	-	-
1916-0554 CHANTER ST-RAILWAY TO JERSEY	-	-	-	-	-	-	-	-
1916-0640 WILLIAM ST - HAMPDEN TO EAST	-	(68,000)	-	-	-	-	-	-
1916-0801 KELLY ST - SHORT ST TO EMILY ST	-	(33,860)	(33,860)	-	-	-	-	-
1916-0810 KELLY ST - JERILDERIE TO SHORT	-	-	-	-	-	-	-	-
1916-0820 DENISON ST - WOLLAMAI TO WARMATTA	-	(110,000)	(110,000)	(13,739)	-	-	-	-
1916-0821 MURRAY ST - K&G, TREE PLANTING, CARPARKING	-	-	(137,953)	(134,085)	-	-	-	-
1916-0822 MURRAY ST - HEADFORD TO OSBORNE (TP)	-	-	(1,810)	(1,810)	-	-	-	-
1917-0105 FOOTPATH MTCE & REPAIRS	(15,000)	-	(25,000)	(22,278)	(15,000)	(15,000)	(15,000)	(15,375)
1917-0517 STREET FURNITURE - VARIOUS	-	-	(1,662)	(1,662)	(4,000)	(4,000)	(4,000)	(4,000)
1917-0541 NEW FOOTPATHS - VARIOUS LOCATIONS	-	(5,970)	(5,970)	(5,122)	-	-	-	-
1917-0554 FOOTPATH PROVISION OF PRAM CRO	-	-	-	-	-	-	-	-
1917-0619 TUPPAL RD - BRIDGE TO NEWELL H	-	(8,800)	(8,800)	-	-	-	-	-
1917-0624 HUGHES ST - HAY TO BUCHANANS	-	(14,000)	(14,000)	-	-	-	-	-
1917-0627 TUPPAL ST - MURRAY ST TO LAKE TRACK	-	(26,878)	(26,878)	-	-	-	-	-
1917-0630 BANKER ST - VERMONT TO AMAROO	-	-	-	-	-	-	-	-
1917-0631 VERMONT ST - BANKER TO HUGHES	-	-	-	-	-	-	-	-
1917-0632 DRUMMOND ST - CHANTER TO STEWART	-	-	-	-	-	-	-	-
1917-0634 LAWSON DRIVE - AMAROO TO HAY	-	-	-	-	-	-	-	-
1917-0637 PEDESTRIAN REFUGE - JERILDERIE ST, BGN	-	(2,000)	(2,000)	-	-	-	-	-
1917-0638 2 KERB RAMPS - JERILDERIE & MOMALONG INT	-	-	-	-	-	-	-	-
1917-0639 CHARLOTTE ST - HENNESSY TO KELLY	-	(6,360)	(31,360)	(31,137)	-	-	-	-
1917-0641 FOOTPATH JERILDERIE ST-MOMALON	-	-	(16,000)	(141)	-	-	-	-
1917-0642 CORCORAN ST-SCHOOL-DRUMMOND ST	-	-	(18,000)	-	-	-	-	-
1917-0643 2 KERB RAMPS INT JERILD & MOMA	-	-	(2,000)	-	-	-	-	-
1917-0644 2 KERB RAMPS INT CORCORAN-DRUM	-	-	(2,000)	-	-	-	-	-
1917-0645 BAROOGA ST- MURRAY ST TO MORRI	-	-	(16,800)	-	-	-	-	-
1917-0646 2 KERB RAMP INT BAROOGA & MURR	-	-	(2,000)	-	-	-	-	-
1917-0647 2 KERB RAMP INT BAROOGA & MORR	-	-	(2,000)	-	-	-	-	-
1918-0106 STREET LIGHTING - ELECTRICITY	(130,000)	-	(130,000)	(120,918)	(133,900)	(137,900)	(142,000)	(146,970)
1918-0107 INSTALLATION POWER CABLING UN	-	-	(100,000)	-	-	-	-	-
1918-0515 STREET LIGHTING IN TOWNS	-	(37,830)	(62,830)	-	-	-	-	-
1919-0105 ROADS & INFRASTRUCTURE ADMIN C	(1,002,200)	-	(1,002,200)	(516,208)	(1,032,500)	(1,063,700)	(1,095,500)	(1,095,500)
1922-0105 BUS SHELTERS ROUTINE MTCE & RE	(1,000)	-	(1,500)	(1,660)	(1,500)	(1,500)	(1,500)	(1,525)

	2013/14 ORIGINAL BUDGET	AMOUNT CARRIED FWD FROM 2012/13	REVISED BUDGET MARCH	MARCH ACTUAL	2014/15 BUDGET FORECAST	2015/16 BUDGET FORECAST	2016/17 BUDGET FORECAST	2017/18 BUDGET FORECAST
<b>ANNUAL BUDGET 2014-15 - DETAIL</b>								
7060-2510 DEPCN - URBAN ROADS SEALED	(347,500)	-	(347,500)	(260,625)	(357,900)	(368,600)	(379,700)	(391,091)
7070-2510 DEPCN - URBAN ROADS UNSEALED	-	-	-	-	-	-	-	-
7100-2510 DEPCN - RURAL SEALED ROADS	(1,057,500)	-	(1,057,500)	(793,125)	(1,089,200)	(1,121,900)	(1,155,600)	(1,190,268)
7100-2610 DEPCN - RURAL BRIDGES	(27,400)	-	(27,400)	(20,550)	(28,200)	(29,000)	(29,900)	(30,797)
7150-2510 DEPCN - REGIONAL ROADS	(403,600)	-	(403,600)	(302,700)	(415,700)	(428,200)	(441,000)	(454,230)
7150-2610 DEPCN - REGIONAL BRIDGES	(55,400)	-	(55,400)	(41,550)	(57,100)	(58,800)	(60,600)	(62,418)
7200-2510 DEPCN - RURAL UNSEALED ROADS	-	-	-	-	-	-	-	-
7300-2510 KERB & GUTTER DEPCN	(241,200)	-	(241,200)	(180,900)	(248,400)	(255,900)	(263,600)	(271,508)
7500-2510 FOOTPATH DEPCN	(59,900)	-	(59,900)	(44,925)	(61,700)	(63,600)	(65,500)	(67,464)
FOOTPATHSCAPEXP FOOTPATHS CAPITAL EXPENDITURE	(113,800)	-	-	-	(223,100)	(192,000)	(184,000)	(127,000)
K&GCAPEXP KERB & GUTTER CAPITAL EXPENDITURE	(81,700)	-	-	-	(168,700)	(91,000)	(130,200)	(216,000)
RURALCONSCAPEXP RURAL SEALED CONSTRUCTION CAPITAL EXPENDITURE	(1,255,000)	-	-	-	(1,070,000)	(1,456,000)	(1,197,000)	(1,588,000)
RURALSEALEDCAPEXP RURAL SEALED RESEALS CAPITAL EXPENDITURE	(200,085)	-	-	-	(441,049)	(435,000)	(420,000)	(470,000)
RURALUNSEALEDCAPEXP RURAL UNSEALED RESHEET CAPITAL EXPENDITURE	(532,934)	-	-	-	(535,654)	(482,179)	(872,559)	(185,418)
TOWNSCAPECAPEXP TOWNSCAPE WORKS CAPITAL EXPENDITURE	(200,000)	-	-	-	(200,000)	(200,000)	(100,000)	(100,000)
URBANCONSCAPEXP URBAN ROADS CONSTRUCTION CAPITAL EXPENDITURE	(171,000)	-	-	-	(189,000)	(27,000)	(76,000)	(123,000)
URBANRESEALCAPEXP URBAN RESEALS CAPITAL EXPENDITURE	(123,379)	-	-	-	(139,568)	(116,194)	(123,000)	(150,000)
<b>SHIRE ROADS EXPENSE Total</b>	<b>(7,532,848)</b>	<b>(1,618,301)</b>	<b>(8,805,565)</b>	<b>(5,911,802)</b>	<b>(8,106,841)</b>	<b>(8,152,427)</b>	<b>(8,413,059)</b>	<b>(8,388,376)</b>
<b>SHIRE ROADS REVENUE</b>								
7100-1500 RURAL ADDRESSING INCOME	-	-	85	168	-	-	-	-
7100-1550 ROADS SUNDRY INCOME	-	-	79,730	79,730	-	-	-	-
7100-1950 RURAL LOCAL ROADS GRANT (RLR) (FAG)	1,235,000	-	628,850	532,100	1,266,000	1,298,000	1,330,000	1,363,250
7100-1951 R2R ROADS TO RECOVERY GRANT	625,500	-	715,500	715,229	535,500	625,500	625,500	625,500
7100-1953 RFS HAZARD REDUCTION GRANT	10,000	-	-	-	10,000	10,000	10,000	10,250
7100-1954 RMS DISASTER RECOVERY FUNDING - FLOOD DAMAGE	-	234,312	393,838	258,630	-	-	-	-
7100-1955 LGSA GRANT - ROADSIDE VEGETATION	-	19,270	-	-	-	-	-	-
7300-1600 KERB & GUTTER REFUND	-	-	-	-	-	-	-	-
7300-1601 K&G BUCHANANS RD - WIRUNA TO HUGHES	-	-	-	-	-	-	-	-
7300-1646 K&G NANGUNIA ST - HUGHES TO WIRUNA	-	-	-	-	-	-	-	-
7300-1649 K&G HENNESSY ST - EMILY TO HANNA	-	-	-	-	-	-	-	-
7300-1650 K&G KELLY ST - CHARLOTTE TO EMILY	-	-	-	-	-	-	-	-
7300-1651 K&G JERILDERIE ST -HENNESSY TO KELLY	-	-	-	-	-	-	-	-
7300-1653 NANGUNIA ST - HUGHES TO WIRUNA -EAST	-	-	-	-	-	-	-	-
7300-1654 HANNA ST - ADAMS TO KELLY	-	-	-	-	-	-	-	-
7300-1655 HENNESSY ST - BERRIGAN TO JERILDERIE	-	-	-	-	-	-	-	-
7300-1656 KELLY ST - EMILY TO HANNA	-	-	-	-	-	-	-	-

	2013/14 ORIGINAL BUDGET	AMOUNT CARRIED FWD FROM 2012/13	REVISED BUDGET MARCH	MARCH ACTUAL	2014/15 BUDGET FORECAST	2015/16 BUDGET FORECAST	2016/17 BUDGET FORECAST	2017/18 BUDGET FORECAST
<b>ANNUAL BUDGET 2014-15 - DETAIL</b>								
7300-1657 KELLY ST-JERILDERIE TO SHORT -OWNERS	-	-	-	-	-	-	-	-
7300-1658 KELLY ST-JERILDERIE TO SHORT -DEVELO	-	-	-	-	-	-	-	-
7300-1659 HOWARD ST - BANKER ST TO MACFARLAND	-	-	-	-	-	-	-	-
7300-1660 WELLS ST - WEST QUIRK ST	-	-	-	-	-	-	-	-
7300-1661 COBRAM ST - WHITE ST TO KELLY ST	-	-	-	-	-	-	-	-
7300-1662 KELLY ST - SHORT ST TO EMILY ST	-	-	-	-	-	-	-	-
7300-1663 K&G Buchanans Rd -Gunnamara - Wiruna	-	-	19,000	18,963	-	-	-	-
7300-1950 MURRAY ST - HEADFORD TO OSBRORNE RMS FUNDING	-	27,350	27,350	-	-	-	-	-
7500-1652 F/PATH MURRAY ST - NTH OF ATKINSON E	-	-	-	-	-	-	-	-
7500-1653 F/PATH MURRAY ST-BOWLING CLUB TO LAK	-	-	-	-	-	-	-	-
7500-1654 DENILQUIN & JERILDERIE STS BICYCLE	-	-	-	-	-	-	-	-
7500-1655 F/PATH DENILQUIN RD- DEAN TO COWLEY	-	-	-	-	-	-	-	-
7500-1656 F/PATH DENILQUIN RD-COWLEY TO ANZAC	-	-	-	-	-	-	-	-
7500-1657 F/PATH MURRAY ST-BRUTON TO MURRAY HA	-	-	-	-	-	-	-	-
7500-1658 F/PATH LAWSON DR - AMAROO TO HAY	-	-	-	-	-	-	-	-
7500-1659 F/PATH CHARLOTTE ST - HENNESSY TO KELLY	-	3,415	3,415	-	-	-	-	-
7500-1823 FOOTPATH DENISON ST - WARMATT INTERS	-	16,290	16,290	-	-	-	-	-
7500-1825 NANGUNIA ST - BANKER TO WIRUNA	-	-	-	-	-	-	-	-
7500-1826 CHANTER ST-DRUMMOND TO MITCHELL -STH	-	-	-	-	-	-	-	-
7500-1827 STEWART ST - DRUMMOND TO MITCHELL -N	-	-	-	-	-	-	-	-
7500-1828 STEWART ST - MITCHELL TO COBRAM	-	-	-	-	-	-	-	-
7500-1829 HEADFORD ST - DENISON TO TOCUMWAL	-	-	-	-	-	-	-	-
7500-1830 DENISON ST - ABUTTING ROTARY PARK	-	-	-	-	-	-	-	-
7500-1831 OSBORNE ST - ROTARY PARK TO MURRAY	-	-	-	-	-	-	-	-
7500-1832 WARMATTA ST - COREE TO TOCUMWAL	-	-	-	-	-	-	-	-
7500-1833 TOCUMWAL ST - WARMATTA TO WOLLAMAI	-	-	-	-	-	-	-	-
7500-1834 TUPPAL RD - BRIDGE TO NEWELL HWY	-	4,500	4,500	-	-	-	-	-
7500-1835 FINLEY ST - MURRAY TO DUFF	-	-	-	-	-	-	-	-
7500-1837 HUGHES ST - HAY ST TO BUCHANANS RD	-	-	-	-	-	-	-	-
7500-1838 WOLLAMAI ST -COREE ST TO TOC ST	-	-	-	-	-	-	-	-
7500-1839 COWLEY ST - DENI ST TO FINLEY ST	-	-	-	-	-	-	-	-
7500-1840 FINLEY ST - DUFF ST TO COWLEY ST	-	-	-	-	-	-	-	-
7500-1841 BANKER ST - VERMONT TO AMAROO	-	-	-	-	-	-	-	-
7500-1842 VERMONT ST - BANKER TO HUGHES	-	-	-	-	-	-	-	-
7500-1843 DRUMMOND ST - CHANTER TO STEWART	-	-	-	-	-	-	-	-
7500-1844 Footpath Barooga St Murray - Morris	-	-	6,400	6,446	-	-	-	-
7500-1845 Footpath Jerilderie St Momalong - PO	-	-	6,000	5,981	-	-	-	-

	2013/14 ORIGINAL BUDGET	AMOUNT CARRIED FWD FROM 2012/13	REVISED BUDGET MARCH	MARCH ACTUAL	2014/15 BUDGET FORECAST	2015/16 BUDGET FORECAST	2016/17 BUDGET FORECAST	2017/18 BUDGET FORECAST
<b>ANNUAL BUDGET 2014-15 - DETAIL</b>								
7500-1846 Footpath Corcoran Sth to Drummond	-	-	9,100	9,120	-	-	-	-
7500-1950 FOOTPATHS - RTA FUNDING PAMP	-	-	-	-	-	-	-	-
7780-1952 DEPT TRANSPORT CPTIGS BUS STOP GRANT	-	-	-	-	-	-	-	-
7900-1950 STREET LIGHTING SUBSIDY	38,000	-	38,000	-	38,000	38,000	38,000	38,000
FOOTPATHSCAPINC FOOTPATHS CAPITAL INCOME	48,900	-	8,400	-	64,750	71,500	67,000	25,000
K&GCAPINC KERB & GUTTER CAPITAL INCOME	40,850	-	40,850	-	352,850	7,000	73,200	-
RURALCONSCAPINC RURAL SEALED CONSTRUCTION CAPITAL INCOME	-	-	-	-	-	-	-	-
RURALSEALEDAPINC RURAL SEALED RESEALS CAPITAL INCOME	-	-	-	-	-	-	-	-
RURALUNSEALEDAPINC RURAL UNSEALED RESHEET CAPITAL INCOME	-	-	-	-	-	-	-	-
TOWNSCAPECAPINC TOWNSCAPE WORKS CAPITAL INCOME	-	-	-	-	-	-	-	-
URBANCONSCAPINC URBAN ROADS CONSTRUCTION CAPITAL INCOME	-	-	-	-	-	-	-	-
URBANRESEALCAPINC URBAN RESEALS CAPITAL INCOME	-	-	-	-	-	-	-	-
<b>SHIRE ROADS REVENUE Total</b>	<b>1,998,250</b>	<b>305,137</b>	<b>1,997,308</b>	<b>1,626,366</b>	<b>2,267,100</b>	<b>2,050,000</b>	<b>2,143,700</b>	<b>2,062,000</b>
SHIRE ROADS Total	(5,534,598)	(1,313,164)	(6,808,257)	(4,285,437)	(5,839,741)	(6,102,427)	(6,269,359)	(6,326,376)
	<b>(5,534,598)</b>	<b>(1,313,164)</b>	<b>(6,808,257)</b>	<b>(4,285,437)</b>	<b>(5,839,741)</b>	<b>(6,102,427)</b>	<b>(6,269,359)</b>	<b>(6,326,376)</b>
<b>AERODROMES</b>								
<b>AERODROMES EXPENSE</b>								
1920-0115 BGN AERODROME GROUNDS MTCE	(2,000)	-	(2,000)	(1,127)	(2,000)	(2,000)	(2,000)	(2,050)
1920-0170 TOC AERODROME OPERATING EXPENS	(60,000)	-	(60,000)	(57,322)	(70,000)	(60,000)	(60,000)	(61,500)
1920-0171 TOC AERODROME - INSURANCE	(1,000)	-	(1,450)	(1,451)	(1,030)	(1,070)	(1,110)	(1,143)
1920-0172 LIBERATOR INSURANCE	(110)	-	(110)	(102)	(110)	(110)	(110)	(113)
1920-0175 TOC AERODROME BLDG MTCE	(2,000)	-	(3,000)	(2,571)	(3,000)	(3,000)	(3,000)	(3,050)
1920-0180 TOC AERO - ENTRY IMPROVEMENTS	-	(4,270)	(4,270)	-	-	-	-	-
1920-0181 TOC AERO-APRON AREA HEAVY PATC	-	-	(20,000)	(2,785)	-	-	-	-
1920-0182 TOC-AERO REMARK LINES-RUNWAYS	-	-	(10,000)	-	-	-	-	-
1920-0183 TOC-AERO RUNWAY 9-27 BITUMEN	-	-	(10,000)	-	-	-	-	-
1920-0184 TOC AERO RUNWAY 18-36 HEAVY PA	-	-	(30,000)	(1,890)	-	-	-	-
1920-0185 TOC AERO RUNWAY 18- 36 BITUMEN	-	-	(5,000)	-	-	-	-	-
1920-0186 TOC AERO TERMINAL ACCESS RD	-	-	(3,500)	(4,197)	-	-	-	-
1920-0190 AERODROME SUBDIVISION WORKS	-	(29,560)	(64,560)	(62,670)	-	-	-	-
1920-0193 AERODROME DRAINAGE IMPROVEMENTS	-	-	-	-	-	-	-	-
1920-0194 AERODROME DRAINAGE IMPROVEMENTS	-	-	-	-	-	-	-	-
1920-0200 AERODROME ADMIN CHARGES	(27,400)	-	(27,400)	(14,114)	(28,200)	(29,000)	(29,900)	(29,900)



	2013/14 ORIGINAL BUDGET	AMOUNT CARRIED FWD FROM 2012/13	REVISED BUDGET MARCH	MARCH ACTUAL	2014/15 BUDGET FORECAST	2015/16 BUDGET FORECAST	2016/17 BUDGET FORECAST	2017/18 BUDGET FORECAST
<b>ANNUAL BUDGET 2014-15 - DETAIL</b>								
7700-1926 AERODROME TRANSFER TO RESERVE	-	-	-	-	-	-	(50,000)	(50,000)
7700-2500 AERODROME EQUIPMENT DEPCN	(1,300)	-	(1,300)	(975)	(1,300)	(1,300)	(1,300)	(1,339)
7700-2504 AERODROME BLDG DEPCN	(5,700)	-	(5,700)	(4,275)	(5,900)	(6,100)	(6,300)	(6,489)
7700-2510 AERODROME RUNWAY DEPCN	(18,600)	-	(18,600)	(13,950)	(19,200)	(19,800)	(20,400)	(21,012)
7700-2520 AERODROME LAND IMPROVEMENTS DEPCN	(300)	-	(300)	(225)	(300)	(300)	(300)	(309)
AERODROMECAPEXP AERODROME CAPITAL WORKS EXPENDITURE	(78,500)	-	-	-	(75,000)	-	(50,000)	(50,000)
<b>AERODROMES EXPENSE Total</b>	<b>(196,910)</b>	<b>(33,830)</b>	<b>(267,190)</b>	<b>(167,653)</b>	<b>(206,040)</b>	<b>(122,680)</b>	<b>(224,420)</b>	<b>(226,905)</b>
<b>AERODROMES REVENUE</b>								
7700-1500 AERODROME SUNDRY INCOME TOC	8,000	-	8,000	2,800	8,000	8,000	8,000	8,200
7700-1502 AERODROME USER FEES INCOME	15,000	-	15,000	1,882	15,000	15,000	15,000	15,375
7700-2026 AERODROME TRANSFER TO RESERVE	-	-	-	-	-	-	-	-
AERODROMECAPIINC AERODROME CAPITAL WORKS INCOME	-	-	-	-	-	-	-	-
<b>AERODROMES REVENUE Total</b>	<b>23,000</b>	<b>-</b>	<b>23,000</b>	<b>4,682</b>	<b>23,000</b>	<b>23,000</b>	<b>23,000</b>	<b>23,575</b>
<b>AERODROMES Total</b>	<b>(173,910)</b>	<b>(33,830)</b>	<b>(244,190)</b>	<b>(162,971)</b>	<b>(183,040)</b>	<b>(99,680)</b>	<b>(201,420)</b>	<b>(203,330)</b>
	<b>(173,910)</b>	<b>(33,830)</b>	<b>(244,190)</b>	<b>(162,971)</b>	<b>(183,040)</b>	<b>(99,680)</b>	<b>(201,420)</b>	<b>(203,330)</b>
<b>CAR PARKING</b>								
<b>CAR PARKING EXPENSE</b>								
1924-0500 ENDEAVOUR ST CARPARK LAND PURCHASE	-	(100,000)	-	-	-	-	-	-
7750-2504 PARKING AREAS - DEPRECIATION EXPENSE	(4,800)	-	(4,800)	(3,600)	(4,900)	(5,000)	(5,200)	(5,356)
<b>CAR PARKING EXPENSE Total</b>	<b>(4,800)</b>	<b>(100,000)</b>	<b>(4,800)</b>	<b>(3,600)</b>	<b>(4,900)</b>	<b>(5,000)</b>	<b>(5,200)</b>	<b>(5,356)</b>
<b>CAR PARKING REVENUE</b>								
7750-1501 SECT.94 CONTRIB CAR PARK BAROOGA	-	-	-	-	-	-	-	-
7750-1502 SECT.94 CONTRIB CAR PARK BERRIGAN	-	-	-	-	-	-	-	-
7750-1503 SECT.94 CONTRIB CAR PARK FINLEY	-	-	-	-	-	-	-	-
7750-1504 SECT. 94 CONTRIB CAR PARK TOCUMWAL	-	-	-	-	-	-	-	-
<b>CAR PARKING REVENUE Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>CAR PARKING Total</b>	<b>(4,800)</b>	<b>(100,000)</b>	<b>(4,800)</b>	<b>(3,600)</b>	<b>(4,900)</b>	<b>(5,000)</b>	<b>(5,200)</b>	<b>(5,356)</b>
	<b>(4,800)</b>	<b>(100,000)</b>	<b>(4,800)</b>	<b>(3,600)</b>	<b>(4,900)</b>	<b>(5,000)</b>	<b>(5,200)</b>	<b>(5,356)</b>

	2013/14 ORIGINAL BUDGET	AMOUNT CARRIED FWD FROM 2012/13	REVISED BUDGET MARCH	MARCH ACTUAL	2014/15 BUDGET FORECAST	2015/16 BUDGET FORECAST	2016/17 BUDGET FORECAST	2017/18 BUDGET FORECAST
<b>ANNUAL BUDGET 2014-15 - DETAIL</b>								
RMS								
<b>RMS EXPENSE</b>								
0015-0226 MR226 NANGUNIA ST & HUGHES ST	-	-	(13,275)	(13,365)	-	-	-	-
0015-0356 MR356 BERRIGAN - OAKLANDS RD	-	-	(105,000)	(102,938)	-	-	-	-
0015-0363 MR363 BERRIGAN - BAROOGA RD	-	-	(60,500)	(60,308)	-	-	-	-
0015-0550 MR550 TOCUMWAL - MULWALA RD	-	-	(138,900)	(135,282)	-	-	-	-
0015-0564 MR564 BERRIGAN - JERILDERIE RD	-	-	(23,900)	(23,872)	-	-	-	-
0015-0999 RTA MR BLOCK GRANT BUDGET ONLY	(731,000)	-	(329,675)	-	(756,000)	(706,000)	(706,000)	(717,900)
0015-1226 MR226 CAPITAL PROJECTS	-	-	-	-	-	-	-	-
0015-1356 MR356 CAPITAL PROJECTS	-	-	(35,000)	-	-	-	-	-
0015-1363 MR363 CAPITAL PROJECTS	-	-	-	-	-	-	-	-
0015-1550 MR550 CAPITAL PROJECTS	-	-	-	-	-	-	-	-
0015-1564 MR564 CAPITAL PROJECTS	-	-	-	-	-	-	-	-
0015-5363 MR363	-	-	-	(74)	-	-	-	-
0015-6363 RECO MR 363 RIV HWY TO COB ST	-	-	(21,000)	(21,194)	-	-	-	-
1956-1000 RTA REGIONAL ROAD REPAIR BUDGET	(300,000)	-	(300,000)	-	(250,000)	(350,000)	(350,000)	(350,000)
1956-1011 MR550 REHAB/WIDEN 76.867 - 79.23	-	-	(1,875)	(27,970)	-	-	-	-
1956-1012 MR550 REHAB/WIDEN 80.226 - 81.22	-	-	(1,875)	(1,863)	-	-	-	-
<b>RMS EXPENSE Total</b>	<b>(1,031,000)</b>	-	<b>(1,031,000)</b>	<b>(386,866)</b>	<b>(1,006,000)</b>	<b>(1,056,000)</b>	<b>(1,056,000)</b>	<b>(1,067,900)</b>
<b>RMS REVENUE</b>								
7780-1950 RTA - BUS BAY GRANT REVENUE	-	-	-	-	-	-	-	-
7810-1950 RTA - M&I PROGRAM - BLOCK GRANT	881,000	-	881,000	697,500	631,000	531,000	531,000	553,025
7830-1950 RTA REHABILITATION WORKS FUNDING	150,000	90,978	240,978	205,659	125,000	175,000	175,000	164,875
RMSCAPINCOME - PART 7810-1950 BLOCK GRANT	-	-	-	-	250,000	350,000	350,000	350,000
<b>RMS REVENUE Total</b>	<b>1,031,000</b>	<b>90,978</b>	<b>1,121,978</b>	<b>903,159</b>	<b>1,006,000</b>	<b>1,056,000</b>	<b>1,056,000</b>	<b>1,067,900</b>
RMS Total	-	90,978	90,978	516,293	-	-	-	-
	-	<b>90,978</b>	<b>90,978</b>	<b>516,293</b>	-	-	-	-
CARAVAN PARKS								
<b>CARAVAN PARKS EXPENSE</b>								
2011-0105 TOC CARAVAN PARK OPERATING EXP	-	-	(6,500)	(6,569)	-	-	-	-
2011-0108 TOC CARAVAN PARK INSURANCE EXP	(1,190)	-	(1,155)	(1,156)	(1,230)	(1,270)	(1,310)	(1,349)

	2013/14 ORIGINAL BUDGET	AMOUNT CARRIED FWD FROM 2012/13	REVISED BUDGET MARCH	MARCH ACTUAL	2014/15 BUDGET FORECAST	2015/16 BUDGET FORECAST	2016/17 BUDGET FORECAST	2017/18 BUDGET FORECAST
<b>ANNUAL BUDGET 2014-15 - DETAIL</b>								
2011-0120 BGN CARAVAN PARK OPERATING EXP	(500)	(1,770)	(3,000)	(2,411)	(500)	(500)	(500)	(513)
2011-0125 BGN CARAVAN PARK - INSURANCE	(400)	-	-	-	(410)	(420)	(430)	(443)
2011-0126 BGN CARAVAN PARK DONATIONS EXP	(5,000)	-	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,125)
2011-0135 BGN CARAVAN PARK BLDG MTCE	(2,000)	-	(1,000)	(234)	(2,000)	(2,000)	(2,000)	(2,050)
8200-2504 CARAVAN PARK DEPCN	(8,700)	-	(8,700)	(6,525)	(9,000)	(9,300)	(9,600)	(9,888)
<b>CARAVAN PARKS EXPENSE Total</b>	<b>(17,790)</b>	<b>(1,770)</b>	<b>(25,355)</b>	<b>(21,895)</b>	<b>(18,140)</b>	<b>(18,490)</b>	<b>(18,840)</b>	<b>(19,368)</b>
<b>CARAVAN PARKS REVENUE</b>								
8200-1890 TOC CARAVAN PARK LEASE	32,000	-	32,000	21,333	32,000	32,000	32,000	32,800
<b>CARAVAN PARKS REVENUE Total</b>	<b>32,000</b>	<b>-</b>	<b>32,000</b>	<b>21,333</b>	<b>32,000</b>	<b>32,000</b>	<b>32,000</b>	<b>32,800</b>
<b>CARAVAN PARKS Total</b>	<b>14,210</b>	<b>(1,770)</b>	<b>6,645</b>	<b>(562)</b>	<b>13,860</b>	<b>13,510</b>	<b>13,160</b>	<b>13,432</b>
	<b>14,210</b>	<b>(1,770)</b>	<b>6,645</b>	<b>(562)</b>	<b>13,860</b>	<b>13,510</b>	<b>13,160</b>	<b>13,432</b>
<b>TOURISM &amp; AREA PROMOTION</b>								
<b>TOURISM &amp; AREA PROMOTION EXPENSE</b>								
2012-0120 TOC TOURISM INFO OPERATING EXP	-	-	-	-	-	-	-	-
2012-0122 TOC TOURISM INFO BLDG MTCE	-	-	(200)	(2,005)	-	-	-	-
2012-0124 TOC TOURISM INFO - INSURANCE	(850)	-	(825)	(824)	(880)	(910)	(940)	(968)
2012-0190 TOCUMWAL VIC	(50,000)	-	(50,000)	(37,500)	(50,000)	-	-	-
2012-0195 BAROOGA ACCOM GROUP	-	-	-	-	-	-	-	-
2012-0197 REGIONAL TOURISM CONTRIBUTION - MRTB	(7,500)	-	(7,500)	(7,440)	(13,010)	(13,010)	(13,010)	(13,250)
2012-0198 TOURISM INITIATIVES	(10,000)	-	-	-	(10,000)	(10,000)	(10,000)	(10,300)
2012-0199 TOURISM ADMIN CHARGES	(33,800)	-	(33,800)	(17,414)	(34,800)	(35,800)	(36,900)	(36,900)
2012-0200 TOURISM EVENTS GRANTS	(1,500)	-	(20,500)	(20,500)	(20,000)	(20,000)	(20,000)	(20,045)
8300-2026 TOURISM EVENTS TRANSFER TO RESERVE	(20,000)	-	(1,500)	-	-	-	-	-
8300-2504 TOURISM INFO DEPCN	(4,000)	-	(4,000)	(3,000)	(4,100)	(4,200)	(4,300)	(4,429)
TOURISMCAPEXP TOURISM CAPITAL EXPENDITURE	-	-	-	-	-	-	-	-
2012-0196 TOURISM STRATEGIC PLAN	(40,000)	-	(25,900)	(1,500)	(40,000)	(95,000)	(95,000)	(97,850)
<b>TOURISM &amp; AREA PROMOTION EXPENSE Total</b>	<b>(167,650)</b>	<b>-</b>	<b>(144,225)</b>	<b>(90,182)</b>	<b>(172,790)</b>	<b>(178,920)</b>	<b>(180,150)</b>	<b>(183,742)</b>
<b>TOURISM &amp; AREA PROMOTION REVENUE</b>								
8300-1890 TOC TOURISM INFO - RENT	-	-	(500)	455	-	-	-	-
8300-1926 TOURISM EVENTS TRANSFER FROM RESERVE	-	-	-	-	-	-	-	-
TOURISMCAPIINC TOURISM CAPITAL INCOME	-	-	-	-	-	-	-	-

	2013/14 ORIGINAL BUDGET	AMOUNT CARRIED FWD FROM 2012/13	REVISED BUDGET MARCH	MARCH ACTUAL	2014/15 BUDGET FORECAST	2015/16 BUDGET FORECAST	2016/17 BUDGET FORECAST	2017/18 BUDGET FORECAST
<b>ANNUAL BUDGET 2014-15 - DETAIL</b>								
<b>TOURISM &amp; AREA PROMOTION REVENUE Total</b>	-	-	<b>(500)</b>	<b>455</b>	-	-	-	-
TOURISM & AREA PROMOTION Total	(167,650)	-	(144,725)	(89,728)	(172,790)	(178,920)	(180,150)	(183,742)
	<b>(167,650)</b>	-	<b>(144,725)</b>	<b>(89,728)</b>	<b>(172,790)</b>	<b>(178,920)</b>	<b>(180,150)</b>	<b>(183,742)</b>
<b>BUSINESS DEVELOPMENT</b>								
<b>BUSINESS DEVELOPMENT EXPENSE</b>								
1213-0108 FRUIT FLY MITIGATION STRATEGY	(5,000)	-	(5,000)	-	(5,000)	(5,000)	-	-
2013-0113 MURRAY CONCERNED COMMUNITIES EXPENDITURE	-	-	-	-	-	-	-	-
2013-0114 CONT TO MURRAY CONCERNED COMMUNITIES	-	-	-	-	-	-	-	-
2013-0119 MURRAY HUME BUSINESS ENTERPRISE	-	-	-	-	(5,000)	(5,000)	(5,000)	(5,000)
2013-0120 TOCUMWAL INTER-MODEL PRECINCT PROJECT	(20,000)	-	(20,000)	(9,800)	-	-	-	-
2013-0125 BUSINESS DEVELOPMENT GROUP AND INDUSTRY SUPPORT	(5,000)	-	-	-	-	-	-	-
2013-0205 ECONOMIC DEVELOPMENT OFFICER	(103,500)	-	(103,500)	(75,305)	(112,300)	(110,400)	(114,000)	(117,420)
2013-0210 ECONOMIC DEVEL. STAFF TRAINING/CONFERENCES	(2,000)	-	(2,000)	(899)	(2,000)	(2,000)	(2,000)	(2,040)
2013-0220 ECON DEV. WEBSITE SUBSCRIPTION	-	-	(4,100)	-	-	-	-	-
2013-0240 ECON. DEV. OFFICER OFFICE EXPENSES	(1,000)	-	(1,500)	(612)	(1,000)	(1,000)	(1,000)	(1,025)
2013-0241 ECON. DEV. OFFICER - TELEPHONE	(800)	-	(800)	-	(800)	(800)	(800)	(828)
2015-0105 INDUSTRIAL & ECONOMIC DEVELOPMENT	(8,500)	-	(8,500)	(3,873)	(8,500)	(8,500)	(8,500)	(8,713)
2015-0106 STUDENT ACCOMMODATION SPONSORSHIP	(5,000)	-	(5,000)	-	(4,000)	(4,000)	(4,000)	(4,120)
2015-0107 CONTRIBUTION TO RAMROC	(13,400)	-	(13,400)	(13,305)	(14,000)	(14,700)	(15,400)	(15,862)
2015-0110 EMPLOYMENT SCHOLARSHIP ADMIN	-	-	-	-	-	-	-	-
2015-0165 BUSINESS & ENVIRONMENT AWARDS	(15,000)	-	(18,000)	(6,650)	(18,000)	(18,000)	(18,000)	(18,450)
2015-0180 BUSINESS DEVELOPMENT ADMIN CHA	(98,000)	-	(98,000)	(50,452)	(100,900)	(103,900)	(107,000)	(107,000)
2015-0181 NSW RURAL DOCTORS NETWORK BURS	(3,300)	-	(3,300)	-	(3,300)	(3,300)	(3,300)	(3,399)
2015-0183 SOUTHERN RIVERINA RURAL ADVISO	-	-	-	-	-	-	-	-
2015-0188 REGIONAL CAREERS ENHANCEMENT	(6,000)	-	(6,000)	-	(6,000)	(6,000)	(6,000)	(6,180)
2015-0189 COBRAM & DISTRICT FOODBANK DON	(5,000)	-	-	-	(5,000)	-	(5,000)	-
2015-0190 CONTRIBUTION TO CHAMBER EXEC O	-	-	-	-	(40,000)	(40,000)	-	-
2016-0120 RISK MANAGEMENT - TRAINING	(3,000)	-	(3,000)	(1,488)	(3,000)	(3,000)	(3,500)	(3,570)
2016-0205 RISK MANAGEMENT - SALARIES	(103,500)	-	(103,500)	(83,879)	(109,200)	(110,400)	(114,000)	(117,420)
2016-0241 RISK MANAGEMENT - TELEPHONE	(1,000)	-	(1,000)	(505)	(1,000)	(1,000)	(1,000)	(1,035)
2016-0242 RISK MANAGEMENT - VEHICLE	(21,840)	-	(21,840)	(14,230)	(21,840)	(21,840)	(21,840)	(22,277)
8400-2027 ECONOMIC DEVELOPMENT TRANSFER TO RESERVE	-	-	-	-	-	-	-	-
<b>BUSINESS DEVELOPMENT EXPENSE Total</b>	<b>(420,840)</b>	-	<b>(418,440)</b>	<b>(260,998)</b>	<b>(460,840)</b>	<b>(458,840)</b>	<b>(430,340)</b>	<b>(434,339)</b>

	2013/14 ORIGINAL BUDGET	AMOUNT CARRIED FWD FROM 2012/13	REVISED BUDGET MARCH	MARCH ACTUAL	2014/15 BUDGET FORECAST	2015/16 BUDGET FORECAST	2016/17 BUDGET FORECAST	2017/18 BUDGET FORECAST
<b>ANNUAL BUDGET 2014-15 - DETAIL</b>								
<b>BUSINESS DEVELOPMENT REVENUE</b>								
8400-1500 MURRAY VALLEY COMM ACT. GRP GST FREE	-	-	-	-	-	-	-	-
8400-1501 MURRAY VALLEY COMM ACT. GRP INC GST	-	-	-	-	-	-	-	-
8400-1502 MURRAY CONCERNED COMMUNITIES	-	-	-	-	-	-	-	-
8400-1503 FHS-CAREERS FORUM REVENUE	-	-	-	-	-	-	-	-
8400-1504 STRENGTHENING BASIN COMMUNITIES PROG	-	-	-	-	-	-	-	-
8400-1505 BUSINESS & ENVIRONMENT AWARD DONATION	1,500	-	1,500	909	1,500	1,500	1,500	1,538
8400-1506 BUSINESS & ENVIRONMENT AWARD INCOME	4,500	-	4,500	491	4,500	4,500	4,500	4,613
8400-1507 TOCUMWAL INTER-MODEL CONTRIBUTIONS	-	-	-	-	-	-	-	-
8400-1508 BUSINESS DEVELOPMENT WORKSHOP	-	-	-	-	-	-	-	-
8400-1926 MURRAY VALLEY CAG TRANS TO RESERVE	-	-	-	-	-	-	-	-
8400-1927 ECONOMIC DEVELOPMENT TRANSFER FROM RESERVE	-	-	-	-	-	-	-	-
8400-1950 WOMEN IN BUSINESS	-	(500)	-	-	-	-	-	-
<b>BUSINESS DEVELOPMENT REVENUE Total</b>	<b>6,000</b>	<b>(500)</b>	<b>6,000</b>	<b>1,400</b>	<b>6,000</b>	<b>6,000</b>	<b>6,000</b>	<b>6,151</b>
<b>BUSINESS DEVELOPMENT Total</b>	<b>(414,840)</b>	<b>(500)</b>	<b>(412,440)</b>	<b>(259,598)</b>	<b>(454,840)</b>	<b>(452,840)</b>	<b>(424,340)</b>	<b>(428,188)</b>
	<b>(414,840)</b>	<b>(500)</b>	<b>(412,440)</b>	<b>(259,598)</b>	<b>(454,840)</b>	<b>(452,840)</b>	<b>(424,340)</b>	<b>(428,188)</b>
<b>SALEYARDS</b>								
<b>SALEYARDS EXPENSE</b>								
2014-0115 SALEYARD OTHER OPERATING EXPEN	(2,000)	-	(3,100)	(3,154)	(2,000)	(2,000)	(2,000)	(2,050)
2014-0117 SALEYARD RATES	-	-	-	-	-	-	-	-
2014-0120 SALEYARD EQUIP MTCE	(100)	-	(100)	-	(100)	(100)	(100)	(103)
2014-0122 SALEYARD - INSURANCE	(7,480)	-	(7,240)	(7,240)	(7,730)	(7,990)	(8,260)	(8,508)
2014-0130 SALEYARD BLDG MTCE	(1,000)	-	(1,000)	(439)	(1,000)	(1,000)	(1,000)	(1,025)
2014-0145 SALEYARD ADMIN CHARGES	(7,900)	-	(7,900)	(4,050)	(8,100)	(8,300)	(8,500)	(8,500)
2014-0538 PUMP REPLACEMENT	(5,000)	(4,920)	(9,920)	-	(5,000)	(5,000)	(5,000)	(5,150)
8600-2026 SALEYARDS TRANSFER TO RESERVE	(20,000)	-	(18,900)	-	-	-	-	-
8600-2502 SALEYARD OFFICE EQUIP DEPCN	(12,100)	-	(12,100)	(9,075)	(12,500)	(12,900)	(13,300)	(13,699)
8600-2504 SALEYARD DEPCN	(48,100)	-	(48,100)	(36,075)	(49,500)	(51,000)	(52,500)	(54,075)
<b>SALEYARDS EXPENSE Total</b>	<b>(103,680)</b>	<b>(4,920)</b>	<b>(108,360)</b>	<b>(60,033)</b>	<b>(85,930)</b>	<b>(88,290)</b>	<b>(90,660)</b>	<b>(93,110)</b>
<b>SALEYARDS REVENUE</b>								
8600-1926 SALEYARD TRANSFER FROM RESERVE	-	-	-	-	-	-	-	-

	2013/14 ORIGINAL BUDGET	AMOUNT CARRIED FWD FROM 2012/13	REVISED BUDGET MARCH	MARCH ACTUAL	2014/15 BUDGET FORECAST	2015/16 BUDGET FORECAST	2016/17 BUDGET FORECAST	2017/18 BUDGET FORECAST
<b>ANNUAL BUDGET 2014-15 - DETAIL</b>								
8600-4310 SALEYARD DEPCN CONTRA	60,200	-	60,200	45,150	62,000	63,900	65,800	67,775
<b>SALEYARDS REVENUE Total</b>	<b>60,200</b>	<b>-</b>	<b>60,200</b>	<b>45,150</b>	<b>62,000</b>	<b>63,900</b>	<b>65,800</b>	<b>67,775</b>
SALEYARDS Total	(43,480)	(4,920)	(48,160)	(14,883)	(23,930)	(24,390)	(24,860)	(25,335)
	<b>(43,480)</b>	<b>(4,920)</b>	<b>(48,160)</b>	<b>(14,883)</b>	<b>(23,930)</b>	<b>(24,390)</b>	<b>(24,860)</b>	<b>(25,335)</b>
REAL ESTATE DEVELOPMENT								
REAL ESTATE DEVELOPMENT EXPENSE								
1200-2026 WORKS TRANSFER TO RESERVE	(350,000)	-	(350,000)	(262,503)	-	-	-	-
2015-0140 REAL ESTATE DEVELOPMENT- LEGAL	(1,000)	-	-	-	-	-	-	-
2015-0145 REAL ESTATE DEVELOPMENT - RATE	(2,625)	-	(3,625)	(3,620)	(2,700)	(2,780)	(2,860)	(2,932)
2015-0150 RILEY CRT REHABILITATION (INGO RENNER)	-	-	(43,200)	(42,509)	-	-	-	-
2015-0151 INGO RENNER DR LAND	-	-	-	(733)	-	-	-	-
BUSINESSDEVCAPEXP BUSINESS DEVELOPMENT CAPITAL WORKS EXPENDITURE	-	-	-	-	-	-	-	-
<b>REAL ESTATE DEVELOPMENT EXPENSE Total</b>	<b>(353,625)</b>	<b>-</b>	<b>(396,825)</b>	<b>(309,364)</b>	<b>(2,700)</b>	<b>(2,780)</b>	<b>(2,860)</b>	<b>(2,932)</b>
REAL ESTATE DEVELOPMENT REVENUE								
1200-1926 WORKS TRANSFER FROM RESERVE	-	-	-	-	-	-	-	-
8710-1826 RENTAL - OTHER REAL ESTATE INC. GST	362,300	-	12,300	12,668	12,300	12,500	12,500	12,813
8720-1894 FINLEY ST SUBDIVISION - DISPOSAL	-	-	-	-	-	-	-	-
8720-1895 FINLEY ST SUBDIVISION - RATE ADJUST.	-	-	-	-	-	-	-	-
8720-3800 RILEY CRT BLOCK SALE (INGO RENNER)	-	-	55,000	-	-	-	-	-
8720-3800 TOC HIGHWAY BLOCK DISPOSAL PROCEEDS	-	-	350,000	-	-	-	-	-
<b>REAL ESTATE DEVELOPMENT REVENUE Total</b>	<b>362,300</b>	<b>-</b>	<b>417,300</b>	<b>12,668</b>	<b>12,300</b>	<b>12,500</b>	<b>12,500</b>	<b>12,813</b>
REAL ESTATE DEVELOPMENT Total	8,675	-	20,475	(296,697)	9,600	9,720	9,640	9,881
	<b>8,675</b>	<b>-</b>	<b>20,475</b>	<b>(296,697)</b>	<b>9,600</b>	<b>9,720</b>	<b>9,640</b>	<b>9,881</b>
PRIVATE WORKS								
PRIVATE WORKS EXPENSE								
2019-0155 WRITE OFF BAD DEBTS - P/WORKS	(3,000)	-	-	-	(3,000)	(3,000)	(3,000)	(3,090)
2020-0000 S/DR TECH SERV (BUDGET)	(40,000)	-	(96,000)	(96,314)	(40,000)	(40,000)	(40,000)	(41,000)
2030-0000 S/DR - CORP SERV (BUDGET)	(7,000)	-	(7,000)	(11,325)	(7,000)	(7,000)	(7,000)	(7,175)

	2013/14 ORIGINAL BUDGET	AMOUNT CARRIED FWD FROM 2012/13	REVISED BUDGET MARCH	MARCH ACTUAL	2014/15 BUDGET FORECAST	2015/16 BUDGET FORECAST	2016/17 BUDGET FORECAST	2017/18 BUDGET FORECAST
<b>ANNUAL BUDGET 2014-15 - DETAIL</b>								
<b>PRIVATE WORKS EXPENSE Total</b>	<b>(50,000)</b>	-	<b>(103,000)</b>	<b>(107,639)</b>	<b>(50,000)</b>	<b>(50,000)</b>	<b>(50,000)</b>	<b>(51,265)</b>
<b>PRIVATE WORKS REVENUE</b>								
8900-1501 PRIVATE WORKS TECH SERVICES INCOME	40,000	-	96,000	30,542	40,000	40,000	40,000	41,200
8900-1504 PRIVATE WORKS INCOME - SIGNS	-	-	-	-	-	-	-	-
8900-1505 PRIVATE WORKS TECH SERVICES GST FREE	-	-	50	136	-	-	-	-
8900-1511 PRIVATE WORKS CORP SERVICES INCOME	6,000	-	6,000	1,504	6,000	6,000	6,000	6,180
8900-1515 PRIVATE WORKS CORP SERVICES GST FREE	1,000	-	1,000	6,963	1,000	1,000	1,000	1,030
<b>PRIVATE WORKS REVENUE Total</b>	<b>47,000</b>	-	<b>103,050</b>	<b>39,145</b>	<b>47,000</b>	<b>47,000</b>	<b>47,000</b>	<b>48,410</b>
<b>PRIVATE WORKS Total</b>	<b>(3,000)</b>	-	<b>50</b>	<b>(68,493)</b>	<b>(3,000)</b>	<b>(3,000)</b>	<b>(3,000)</b>	<b>(2,855)</b>
	<b>(3,000)</b>	-	<b>50</b>	<b>(68,493)</b>	<b>(3,000)</b>	<b>(3,000)</b>	<b>(3,000)</b>	<b>(2,855)</b>
<b>RATE</b>								
<b>RATE REVENUE</b>								
9100-1000 ORDINARY RATES - FARMLAND	1,698,000	-	1,698,000	1,696,884	1,730,000	1,764,000	1,808,000	1,853,000
9100-1001 ORDINARY RATES - RESIDENTIAL RURAL	322,500	-	322,500	324,395	315,000	323,000	331,000	339,000
9100-1002 ORDINARY RATES - RESIDENTIAL BGA	469,500	-	469,500	557,156	502,000	514,000	526,000	539,000
9100-1003 ORDINARY RATES - RESIDENTIAL BGN	297,000	-	297,000	357,639	306,500	314,000	325,000	329,000
9100-1004 ORDINARY RATES - RESIDENTIAL FIN	613,500	-	613,500	758,267	624,000	639,000	654,000	670,000
9100-1005 ORDINARY RATES - RESIDENTIAL TOC	654,000	-	654,000	820,097	667,000	683,000	700,000	717,500
9100-1006 ORDINARY RATES - BUSINESS BGA	86,500	-	86,500	-	89,500	91,500	94,000	96,000
9100-1007 ORDINARY RATES - BUSINESS BGN	59,500	-	59,500	-	66,000	67,500	69,000	70,000
9100-1008 ORDINARY RATES - BUSINESS FIN	144,500	-	144,500	-	156,000	159,500	163,000	167,000
9100-1009 ORDINARY RATES - BUSINESS TOC	164,500	-	164,500	-	188,000	192,000	196,000	200,000
9100-1010 ORDINARY RATES - RESIDENTIAL	50,000	-	50,000	49,981	51,000	52,000	53,000	54,000
9100-1080 LESS ORDINARY RATES WRITTEN OFF	(5,000)	-	(5,000)	(90)	(5,000)	(5,000)	(5,000)	(5,000)
9100-1082 LESS ORDINARY RATES D/DEBT EXPENSE	(10,000)	-	(10,000)	-	(10,000)	(15,000)	(10,000)	(10,250)
9100-1083 LESS:FARMLAND RATE CAPPING WRITE OFF	-	-	-	-	-	-	-	-
9100-1085 LESS SMALL BALANCES WRITTEN OFF	(1,000)	-	(1,000)	-	(1,000)	(1,000)	(1,000)	(1,000)
9100-1095 LESS ORDINARY RATE PENSION REBATE	(180,000)	-	(180,000)	(398,838)	(186,000)	(192,500)	(199,500)	(204,488)
9100-1500 INTEREST EXTRA CHARGES ON RATES	37,000	-	37,000	27,604	37,000	37,000	37,000	37,925
9300-1950 ORDINARY RATES PENSION SUBSIDY	99,000	-	99,000	97,231	102,000	106,000	109,500	112,785
<b>RATE REVENUE Total</b>	<b>4,499,500</b>	-	<b>4,499,500</b>	<b>4,290,326</b>	<b>4,632,000</b>	<b>4,729,000</b>	<b>4,850,000</b>	<b>4,964,472</b>

	2013/14 ORIGINAL BUDGET	AMOUNT CARRIED FWD FROM 2012/13	REVISED BUDGET MARCH	MARCH ACTUAL	2014/15 BUDGET FORECAST	2015/16 BUDGET FORECAST	2016/17 BUDGET FORECAST	2017/18 BUDGET FORECAST
<b>ANNUAL BUDGET 2014-15 - DETAIL</b>								
RATE Total	4,499,500	-	4,499,500	4,290,326	4,632,000	4,729,000	4,850,000	4,964,472
	<b>4,499,500</b>	-	<b>4,499,500</b>	<b>4,290,326</b>	<b>4,632,000</b>	<b>4,729,000</b>	<b>4,850,000</b>	<b>4,964,472</b>
FINANCIAL ASSISTANCE GRANT								
FINANCIAL ASSISTANCE GRANT								
9200-1950 FINANCIAL ASSISTANCE GRANT (FAG)	2,955,000	-	1,514,000	1,064,200	3,029,000	3,105,000	3,183,000	3,278,490
<b>FINANCIAL ASSISTANCE GRANT Total</b>	<b>2,955,000</b>	-	<b>1,514,000</b>	<b>1,064,200</b>	<b>3,029,000</b>	<b>3,105,000</b>	<b>3,183,000</b>	<b>3,278,490</b>
FINANCIAL ASSISTANCE GRANT Total	2,955,000	-	1,514,000	1,064,200	3,029,000	3,105,000	3,183,000	3,278,490
	<b>2,955,000</b>	-	<b>1,514,000</b>	<b>1,064,200</b>	<b>3,029,000</b>	<b>3,105,000</b>	<b>3,183,000</b>	<b>3,278,490</b>
INTEREST ON INVESTMENTS								
INTEREST ON INVESTMENTS								
9400-1840 INTEREST - AT CALL ACCOUNT	125,000	-	10,000	7,458	125,000	125,000	125,000	125,000
9400-1842 INTEREST - TERM DEPOSITS	175,000	-	250,000	306,101	175,000	175,000	175,000	175,000
9400-1843 INTEREST - OTHER	-	-	40,000	33,064	-	-	-	-
<b>INTEREST ON INVESTMENTS Total</b>	<b>300,000</b>	-	<b>300,000</b>	<b>346,622</b>	<b>300,000</b>	<b>300,000</b>	<b>300,000</b>	<b>300,000</b>
INTEREST ON INVESTMENTS Total	300,000	-	300,000	346,622	300,000	300,000	300,000	300,000
	<b>300,000</b>	-	<b>300,000</b>	<b>346,622</b>	<b>300,000</b>	<b>300,000</b>	<b>300,000</b>	<b>300,000</b>
DEPRECIATION CONTRA								
DEPRECIATION CONTRA								
DEPNCONTRA ACCUMULATED DEPCN GL/JC CONTRA A/C	3,189,300	-	3,189,300	2,391,975	3,284,700	3,383,100	3,484,800	3,589,332
EIDPCNCONTRA EI DEPRECIATION CONTRA	5,700	-	5,700	4,275	5,900	6,100	6,300	6,489
HACCDEPNCONTRA HACC DEPRECIATION CONTRA	5,600	-	5,600	4,200	5,800	6,000	6,200	6,386
<b>DEPRECIATION CONTRA Total</b>	<b>3,200,600</b>	-	<b>3,200,600</b>	<b>2,400,450</b>	<b>3,296,400</b>	<b>3,395,200</b>	<b>3,497,300</b>	<b>3,602,207</b>
DEPRECIATION CONTRA Total	3,200,600	-	3,200,600	2,400,450	3,296,400	3,395,200	3,497,300	3,602,207
	<b>3,200,600</b>	-	<b>3,200,600</b>	<b>2,400,450</b>	<b>3,296,400</b>	<b>3,395,200</b>	<b>3,497,300</b>	<b>3,602,207</b>



	2013/14 ORIGINAL BUDGET	AMOUNT CARRIED FWD FROM 2012/13	REVISED BUDGET MARCH	MARCH ACTUAL	2014/15 BUDGET FORECAST	2015/16 BUDGET FORECAST	2016/17 BUDGET FORECAST	2017/18 BUDGET FORECAST
<b>ANNUAL BUDGET 2014-15 - DETAIL</b>								
BALANCE BROUGHT FORWARD								
BALANCE BROUGHT FORWARD								
BALANCE BROUGHT FORWARD	318,384		5,187,759	-	469,337	7,856	8,356	12,655
<b>BALANCE BROUGHT FORWARD Total</b>	<b>318,384</b>		<b>5,187,759</b>	<b>-</b>	<b>469,337</b>	<b>7,856</b>	<b>8,356</b>	<b>12,655</b>
BALANCE BROUGHT FORWARD Total	318,384		5,187,759	-	469,337	7,856	8,356	12,655
	<b>318,384</b>		<b>5,187,759</b>	<b>-</b>	<b>469,337</b>	<b>7,856</b>	<b>8,356</b>	<b>12,655</b>
	<b>152,968</b>	<b>(2,764,143)</b>	<b>469,337</b>	<b>(61,662)</b>	<b>7,856</b>	<b>8,356</b>	<b>12,655</b>	<b>41,987</b>

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Capital Works

<b>CAPITAL WORKS PLAN SUMMARY 2014-15</b>					
	2013-14	2014-15	2015-16	2016-17	2017-18
<b>GRAND TOTAL</b>	<b>(4,923,398)</b>	<b>(4,492,221)</b>	<b>(4,069,623)</b>	<b>(3,699,697)</b>	<b>(4,218,280)</b>
<b>AERODROME</b>					
AERODROME INCOME	-	-	-	-	-
AERODROME EXPENDITURE	(78,500)	(75,000)	-	(50,000)	(50,000)
<b>AERODROME Total</b>	<b>(78,500)</b>	<b>(75,000)</b>	<b>-</b>	<b>(50,000)</b>	<b>(50,000)</b>
<b>CEMETERIES</b>					
CEMETERIES EXPENDITURE	(5,000)	(20,000)	(5,000)	(5,000)	(5,000)
<b>CEMETERIES Total</b>	<b>(5,000)</b>	<b>(20,000)</b>	<b>(5,000)</b>	<b>(5,000)</b>	<b>(5,000)</b>
<b>COMMUNITY AMENITIES</b>					
COMMUNITY AMENITIES EXPENDITURE	(5,000)	(14,000)	-	-	-
<b>COMMUNITY AMENITIES Total</b>	<b>(5,000)</b>	<b>(14,000)</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>CORPORATE SERVICES</b>					
CORPORATE SERVICES EXPENDITURE	-	-	-	-	-
<b>CORPORATE SERVICES Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>DEPOT</b>					
DEPOT EXPENDITURE	-	-	-	-	-
<b>DEPOT Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>DOMESTIC WASTE</b>					
DOMESTIC WASTE EXPENDITURE	(73,000)	(10,000)	(45,000)	(45,000)	-
<b>DOMESTIC WASTE Total</b>	<b>(73,000)</b>	<b>(10,000)</b>	<b>(45,000)</b>	<b>(45,000)</b>	<b>-</b>
<b>DRAINAGE</b>					

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**CAPITAL WORKS PLAN SUMMARY 2014-15**

	2013-14	2014-15	2015-16	2016-17	2017-18
DRAINAGE INCOME	50,000	980,000	650,000	-	-
DRAINAGE EXPENDITURE	(514,500)	(1,470,500)	(814,000)	(86,000)	(225,000)
<b>DRAINAGE Total</b>	<b>(464,500)</b>	<b>(490,500)</b>	<b>(164,000)</b>	<b>(86,000)</b>	<b>(225,000)</b>
<b>EMERGENCY SERVICES</b>					
EMERGENCY SERVICES EXPENDITURE	-	-	-	-	-
<b>EMERGENCY SERVICES Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>HOUSING</b>					
HOUSING EXPENDITURE	-	-	-	-	-
<b>HOUSING Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>LEEVE BANKS</b>					
LEEVE BANK EXPENDITURE	(50,000)	-	-	-	-
LEEVE BANK INCOME	-	-	-	-	-
<b>LEEVE BANKS Total</b>	<b>(50,000)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>LIBRARIES</b>					
LIBRARIES EXPENDITURE	(10,000)	-	-	-	-
<b>LIBRARIES Total</b>	<b>(10,000)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>MINOR PLANT</b>					
MINOR PLANT PURCHASE	(33,000)	(33,000)	(33,000)	(33,000)	(33,000)
MINOR PLANT INCOME	-	-	-	-	-
<b>MINOR PLANT Total</b>	<b>(33,000)</b>	<b>(33,000)</b>	<b>(33,000)</b>	<b>(33,000)</b>	<b>(33,000)</b>
<b>MOTOR VEHICLE</b>					
MOTOR VEHICLE PURCHASES	(320,000)	(320,000)	(320,000)	(320,000)	(320,000)
MOTOR VEHICLE SALES	130,000	130,000	130,000	130,000	130,000
<b>MOTOR VEHICLE Total</b>	<b>(190,000)</b>	<b>(190,000)</b>	<b>(190,000)</b>	<b>(190,000)</b>	<b>(190,000)</b>

**CAPITAL WORKS PLAN SUMMARY 2014-15**

	2013-14	2014-15	2015-16	2016-17	2017-18
<b>PUBLIC HALLS</b>					
PUBLIC HALLS EXPENDITURE	(10,000)	-	-	-	-
<b>PUBLIC HALLS Total</b>	<b>(10,000)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>PUBLIC WORKS</b>					
PUBLIC WORKS PLANT PURCHASE	(690,000)	(600,000)	(948,000)	(688,000)	(805,000)
PUBLIC WORKS PLANT INCOME	159,500	136,000	297,500	181,500	231,000
PUBLIC WORKS UTILITY PURCHASE	(68,750)	(68,750)	(68,750)	(68,750)	(68,750)
PUBLIC WORKS UTILITY INCOME	39,000	39,000	39,000	39,000	39,000
<b>PUBLIC WORKS Total</b>	<b>(560,250)</b>	<b>(493,750)</b>	<b>(680,250)</b>	<b>(536,250)</b>	<b>(603,750)</b>
<b>RECREATION</b>					
PARKS & RECREATION EXPENDITURE	(50,000)	(100,000)	(50,000)	(50,000)	-
PARKS & RECREATION INCOME	-	-	-	-	-
RECREATION RESERVES EXPENDITURE	(15,000)	-	-	-	-
SWIMMING POOLS EXPENDITURE	(25,000)	-	-	-	-
<b>RECREATION Total</b>	<b>(90,000)</b>	<b>(100,000)</b>	<b>(50,000)</b>	<b>(50,000)</b>	<b>-</b>
<b>SEWERAGE</b>					
SEWERAGE EXPENDITURE	(305,000)	(608,000)	(303,000)	(225,000)	(330,000)
<b>SEWERAGE Total</b>	<b>(305,000)</b>	<b>(608,000)</b>	<b>(303,000)</b>	<b>(225,000)</b>	<b>(330,000)</b>
<b>SHIRE ROADS</b>					
FOOTPATHS EXPENDITURE	(84,800)	(223,100)	(192,000)	(184,000)	(127,000)
FOOTPATHS INCOME	28,900	64,750	71,500	67,000	25,000
KERB & GUTTER EXPENDITURE	-	-	-	-	-
KERB & GUTTER INCOME	-	-	-	-	-
RMS WORKS EXPENDITURE	(300,000)	(215,000)	(350,000)	(350,000)	(350,000)

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**CAPITAL WORKS PLAN SUMMARY 2014-15**

	2013-14	2014-15	2015-16	2016-17	2017-18
RMS WORKS INCOME	150,000	250,000	350,000	350,000	350,000
RURAL ROADS CONSTRUCTION EXPENDITURE	(1,255,000)	(1,070,000)	(1,456,000)	(1,197,000)	(1,588,000)
RURAL ROADS SEALED - RESEALS EXPENDITURE	(200,085)	(441,049)	(435,000)	(420,000)	(470,000)
RURAL ROADS SEALED - RESEALS INCOME	-	-	-	-	-
RURAL ROADS UNSEALED - RESEALS EXPENDITURE	(532,934)	(535,654)	(482,179)	(872,559)	(185,418)
RURAL ROADS UNSEALED - RESEALS INCOME	-	-	-	-	-
TOWNSCAPE WORKS EXPENDITURE	(240,000)	(200,000)	(200,000)	(100,000)	(100,000)
TOWNSCAPE WORKS INCOME	-	-	-	-	-
URBAN ROADS - RESEALS EXPENDITURE	(123,379)	(139,568)	(116,194)	(123,000)	(150,000)
URBAN ROADS CONSTRUCTION INCOME	-	-	-	-	-
URBAN ROADS CONSTRUCTION EXPENDITURE	(171,000)	(224,000)	(27,000)	(76,000)	(123,000)
R2R GRANT	625,500	535,500	625,500	625,500	625,500
<b>SHIRE ROADS Total</b>	<b>(2,102,798)</b>	<b>(2,198,121)</b>	<b>(2,211,373)</b>	<b>(2,280,059)</b>	<b>(2,092,918)</b>
<b>TOURISM SERVICES</b>					
TOURISM SERVICES EXPENDITURE	-	-	-	-	-
<b>TOURISM SERVICES Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOWN PROJECTS</b>					
KERB & GUTTER EXPENDITURE	(81,700)	(168,700)	(91,000)	(130,200)	(216,000)
KERB & GUTTER INCOME	40,850	352,850	7,000	73,200	-
<b>TOWN PROJECTS Total</b>	<b>(40,850)</b>	<b>184,150</b>	<b>(84,000)</b>	<b>(57,000)</b>	<b>(216,000)</b>
<b>WATER</b>					
WATER EXPENDITURE	(945,500)	(406,000)	(422,000)	(409,000)	(449,000)
<b>WATER Total</b>	<b>(945,500)</b>	<b>(406,000)</b>	<b>(422,000)</b>	<b>(409,000)</b>	<b>(449,000)</b>
<b>GRAND TOTAL</b>	<b>(4,963,398)</b>	<b>(4,504,221)</b>	<b>(4,187,623)</b>	<b>(3,966,309)</b>	<b>(4,194,668)</b>

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CAPITAL WORKS PLAN DETAIL 2014-15					
	2013-14	2014-15	2015-16	2016-17	2017-18
Grand Total	(4,963,398)	(4,504,221)	(4,187,623)	(3,966,309)	(4,194,668)
<b>AERODROME</b>					
AERODROME INCOME					
TOCUMWAL					
Various	-	-	-	-	-
TOCUMWAL Total	-	-	-	-	-
AERODROME INCOME Total					
AERODROME EXPENDITURE					
TOCUMWAL					
Apron area - Heavy Patching	(20,000)	-	-	-	-
Remarking of lines to runways and taxiways	(10,000)	-	-	-	-
Runway 18-36 Bitumen binder		(75,000)	-	-	-
Runway 18-36 Heavy Patch to repair failed pavement	(35,000)	-	-	-	-
Runway 9-27 Bitumen enrichment	(10,000)	-	-	-	-
Terminal Access Road - Bitumen Reseal	(3,500)	-	-	-	-
To Reserve	-	-	-	(50,000)	(50,000)
TOCUMWAL Total	(78,500)	(75,000)	-	(50,000)	(50,000)
AERODROME EXPENDITURE Total					
<b>AERODROME Total</b>					
	<b>(78,500)</b>	<b>(75,000)</b>	<b>-</b>	<b>(50,000)</b>	<b>(50,000)</b>
<b>DRAINAGE</b>					
DRAINAGE INCOME					
BAROOGA					
Various	-	-	-	-	-

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CAPITAL WORKS PLAN DETAIL 2014-15					
	2013-14	2014-15	2015-16	2016-17	2017-18
BAROOGA Total	-	-	-	-	-
<b>BERRIGAN</b>					
Various	-	-	-	-	-
BERRIGAN Total	-	-	-	-	-
<b>FINLEY</b>					
Endevour St Construct new pump station (50% RMS)	50,000	-	-	-	-
FINLEY Total	50,000	-	-	-	-
<b>TOCUMWAL</b>					
Various	-	-	-	-	-
TOCUMWAL Total	-	-	-	-	-
<b>UNGROUPED</b>					
Various	-	980,000	650,000	-	-
UNGROUPED Total	-	980,000	650,000	-	-
DRAINAGE INCOME Total	50,000	980,000	650,000	-	-
<b>DRAINAGE EXPENDITURE</b>					
<b>BAROOGA</b>					
Buchanans Rd - Gunnamara St to Wiruna St	(13,500)	(13,500)	-	-	-
Various	-	-	-	-	-
BAROOGA Total	(13,500)	(13,500)	-	-	-
<b>BERRIGAN</b>					
Drummond St - Railway to Drohan St	-	-	(15,000)	-	-

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CAPITAL WORKS PLAN DETAIL 2014-15					
	2013-14	2014-15	2015-16	2016-17	2017-18
East Riverina Highway	-	-	(650,000)	-	-
Flynn St Area	-	(80,000)	-	-	-
Harris St - Flynn St to Hayes St	(25,000)	-	-	-	-
Jerilderie St (SH20) Horfall St to Nangunia St	-	-	-	(20,000)	-
Jerilderie St - Nangunia St to Orr St	-	-	-	(16,000)	-
<b>BERRIGAN Total</b>	<b>(25,000)</b>	<b>(80,000)</b>	<b>(665,000)</b>	<b>(36,000)</b>	<b>-</b>
<b>FINLEY</b>					
Brookmans Rd Construct re-use scheme for stormwater	(80,000)	-	-	-	-
Denison St - Wollamai St to Warmatta St	-	-	-	-	(75,000)
Endavour St Construct new pump station	(100,000)	-	-	-	-
Finley St Detention Basin	-	(330,000)	-	-	-
McAllister St - Headford St to Osbourne St	-	-	-	(50,000)	-
Murray St - Headford to Osbourne	-	(428,000)	-	-	-
Riverina Hwy Retention basin Construct retention basin	(50,000)	-	-	-	-
Saleyrd Retention Basin	-	-	-	-	-
Tocumwal St - Wollamai St to Warmatta St	-	-	-	-	(75,000)
Tocumwal St Tuppal St to Wollamai St	-	-	-	-	(75,000)
William St - Hampden St to East	-	-	(127,000)	-	-
William St Drainage Cross Connection	-	(80,000)	-	-	-
<b>FINLEY Total</b>	<b>(230,000)</b>	<b>(838,000)</b>	<b>(127,000)</b>	<b>(50,000)</b>	<b>(225,000)</b>
<b>TOCUMWAL</b>					
Bent St End of Seal to Barooga St North	-	(39,000)	-	-	-
Bruton Street Electricity Connection and Pipework	-	(150,000)	-	-	-
Chanter St - Railway to Jersey St	(10,000)	(10,000)	-	-	-
Crawford Subdivision levee & drain	(30,000)	-	-	-	-
George St, Dean St Pump Station	-	(340,000)	-	-	-

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CAPITAL WORKS PLAN DETAIL 2014-15					
	2013-14	2014-15	2015-16	2016-17	2017-18
Golfcourse Levee pump station construction	(130,000)	-	-	-	-
Lane 961 - Bruton St Barooga St Nth	(22,000)	-	(22,000)	-	-
Riley Crt Stormwater Detention Basin	(25,000)	-	-	-	-
<b>TOCUMWAL Total</b>	<b>(217,000)</b>	<b>(539,000)</b>	<b>(22,000)</b>	<b>-</b>	<b>-</b>
<b>UNGROUPED</b>					
To be determined	-	-	-	-	-
Various	(29,000)	-	-	-	-
<b>UNGROUPED Total</b>	<b>(29,000)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>DRAINAGE EXPENDITURE Total</b>	<b>(514,500)</b>	<b>(1,470,500)</b>	<b>(814,000)</b>	<b>(86,000)</b>	<b>(225,000)</b>
<b>DRAINAGE Total</b>	<b>(464,500)</b>	<b>(490,500)</b>	<b>(164,000)</b>	<b>(86,000)</b>	<b>(225,000)</b>
<b>LEVEE BANKS</b>					
<b>LEVEE BANK EXPENDITURE</b>					
<b>UNGROUPED</b>					
Transfer to Reserve	(50,000)	-	-	-	-
<b>UNGROUPED Total</b>	<b>(50,000)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>LEVEE BANK EXPENDITURE Total</b>	<b>(50,000)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>LEVEE BANK INCOME</b>					
<b>UNGROUPED</b>					
Transfer from Reserve	-	-	-	-	-
<b>UNGROUPED Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>LEVEE BANK INCOME Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

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CAPITAL WORKS PLAN DETAIL 2014-15					
	2013-14	2014-15	2015-16	2016-17	2017-18
<b>LEVEE BANKS Total</b>	<b>(50,000)</b>	-	-	-	-
<b>TOWN PROJECTS</b>					
KERB & GUTTER EXPENDITURE					
BAROOGA					
Buchanans Rd - Gunnamara St to Wiruna St	(51,700)	(51,700)	-	-	-
<b>BAROOGA Total</b>	<b>(51,700)</b>	<b>(51,700)</b>	-	-	-
BERRIGAN					
Drummond St - Railway to Drohan St	-	-	(18,000)	-	-
Harris St - Flynn St to Hayes St	-	-	-	-	-
Jerilderie St (SH20) Horfall St to Nangunia St	-	-	-	(30,000)	-
Jerilderie St - Nangunia St to Orr St	-	-	-	(25,200)	-
<b>BERRIGAN Total</b>	-	-	<b>(18,000)</b>	<b>(55,200)</b>	-
FINLEY					
Denison St - Wollamai St to Warmatta St	-	-	-	-	(72,000)
McAllister St - Headford St to Osbourne St	-	-	-	(75,000)	-
Murray St - Headford to Osbourne	-	(87,000)	-	-	-
Tocumwal St - Wollamai St to Warmatta St	-	-	-	-	(72,000)
Tocumwal St Tuppal St to Wollamai St	-	-	-	-	(72,000)
William St - Hampden St to East	-	-	(73,000)	-	-
<b>FINLEY Total</b>	-	<b>(87,000)</b>	<b>(73,000)</b>	<b>(75,000)</b>	<b>(216,000)</b>
TOCUMWAL					
Bent St End of Seal to Barooga St North	-	-	-	-	-
Chanter St - Railway to Jersey St	(30,000)	(30,000)	-	-	-

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CAPITAL WORKS PLAN DETAIL 2014-15					
	2013-14	2014-15	2015-16	2016-17	2017-18
Lane 961 - Bruton St Barooga St Nth	-	-	-	-	-
<b>TOCUMWAL Total</b>	<b>(30,000)</b>	<b>(30,000)</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>UNGROUPED</b>					
To be determined	-	-	-	-	-
<b>UNGROUPED Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>KERB &amp; GUTTER EXPENDITURE Total</b>	<b>(81,700)</b>	<b>(168,700)</b>	<b>(91,000)</b>	<b>(130,200)</b>	<b>(216,000)</b>
<b>KERB &amp; GUTTER INCOME</b>					
<b>BAROOGA</b>					
Buchanans Rd - Gunnamara St to Wiruna St	25,850	25,850	-	-	-
<b>BAROOGA Total</b>	<b>25,850</b>	<b>25,850</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>BERRIGAN</b>					
Drummond St - Railway to Drohan St	-	-	5,000	-	-
Harris St - Flynn St to Hayes St	-	-	2,000	-	-
Jerilderie St (SH20) Horfall St to Nangunia St	-	-	-	40,000	-
Jerlinderie St - Nangunia St to Orr St	-	-	-	33,200	-
<b>BERRIGAN Total</b>	<b>-</b>	<b>-</b>	<b>7,000</b>	<b>73,200</b>	<b>-</b>
<b>FINLEY</b>					
Denison St - Wollamai St to Warmatta St	-	-	-	-	-
McAllister St - Headford St to Osbourne St	-	-	-	-	-
Murray St - Headford to Osbourne	-	327,000	-	-	-
Tocumwal St - Wollamai St to Warmatta St	-	-	-	-	-
Tocumwal St Tuppal St to Wollamai St	-	-	-	-	-
William St - Hampden St to East	-	-	-	-	-

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CAPITAL WORKS PLAN DETAIL 2014-15	2013-14	2014-15	2015-16	2016-17	2017-18
<b>FINLEY Total</b>	-	327,000	-	-	-
<b>TOCUMWAL</b>					
Bent St End of Seal to Barooga St North	-	-	-	-	-
Chanter St - Railway to Jersey St	7,500	-	-	-	-
Lane 961 - Bruton St Barooga St Nth	7,500	-	-	-	-
<b>TOCUMWAL Total</b>	15,000	-	-	-	-
<b>UNGROUPED</b>					
To be determined	-	-	-	-	-
<b>UNGROUPED Total</b>	-	-	-	-	-
<b>KERB &amp; GUTTER INCOME Total</b>	40,850	352,850	7,000	73,200	-
<b>TOWN PROJECTS Total</b>	<b>(40,850)</b>	<b>184,150</b>	<b>(84,000)</b>	<b>(57,000)</b>	<b>(216,000)</b>
<b>SEWERAGE</b>					
<b>SEWERAGE EXPENDITURE</b>					
<b>BAROOGA</b>					
Desilt Primary Pond	-	(50,000)	-	-	(50,000)
Desilt sludge lagoon	-	(50,000)	-	-	-
Main Sewer upgrades	-	-	(10,000)	(10,000)	-
Other Minor Repairs / Replacements	-	(10,000)	(10,000)	(10,000)	(10,000)
Upgrade Pump Station	(10,000)	(20,000)	(20,000)	(20,000)	(20,000)
<b>BAROOGA Total</b>	<b>(10,000)</b>	<b>(130,000)</b>	<b>(40,000)</b>	<b>(40,000)</b>	<b>(80,000)</b>
<b>BERRIGAN</b>					
Desilt Primary Pond	-	-	(50,000)	-	-

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CAPITAL WORKS PLAN DETAIL 2014-15					
	2013-14	2014-15	2015-16	2016-17	2017-18
Gravel Pond Banks	(5,000)	-	-	-	-
Other Minor Repairs / Replacements	-	(20,000)	(20,000)	(20,000)	(20,000)
Pond Fencing	-	-	-	(20,000)	(20,000)
Refurbish concrete work	(20,000)	(40,000)	-	-	-
Replace pump station lids & install probe holding brackets	-	-	(10,000)	(10,000)	-
Sewer replacement	-	-	-	-	(30,000)
STP Pump Valve replacement	-	(15,000)	-	-	-
Trickle Filter Arm Upgrade	-	-	(20,000)	-	-
Truck Wash Avdata pump	-	-	(10,000)	(10,000)	-
Upgrade Pump Station	-	(20,000)	(20,000)	(10,000)	-
<b>BERRIGAN Total</b>	<b>(25,000)</b>	<b>(95,000)</b>	<b>(130,000)</b>	<b>(70,000)</b>	<b>(70,000)</b>
<b>FINLEY</b>					
Desilt Primary Pond	-	-	-	(50,000)	-
Gravel Pond Banks	-	-	-	-	(10,000)
Main Sewer upgrades	(10,000)	(10,000)	(10,000)	(10,000)	-
Other Minor Repairs / Replacements	(2,500)	(20,000)	(20,000)	(20,000)	(20,000)
Pond Fencing	(10,000)	(10,000)	(10,000)	-	-
Refurbish concrete work	(60,000)	(30,000)	-	-	-
Truck Wash Avdata pump	(5,000)	-	(10,000)	(10,000)	-
Upgrade Pump Station	(10,000)	(160,000)	-	-	-
<b>FINLEY Total</b>	<b>(97,500)</b>	<b>(230,000)</b>	<b>(50,000)</b>	<b>(90,000)</b>	<b>(30,000)</b>
<b>TOCUMWAL</b>					
Bypass Line & Control Valve on S Dam outlet	(7,000)	-	-	-	-
Main Sewer upgrades	(38,000)	(63,000)	(63,000)	-	(100,000)
Other Minor Repairs / Replacements	-	(20,000)	(20,000)	(20,000)	(20,000)
Refurbish concrete work	(50,000)	(40,000)	-	-	-

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CAPITAL WORKS PLAN DETAIL 2014-15					
	2013-14	2014-15	2015-16	2016-17	2017-18
<b>TOCUMWAL Total</b>	(95,000)	(123,000)	(83,000)	(20,000)	(120,000)
<b>UNGROUPED</b>					
Upgrade amenities at STP's	-	(10,000)	-	-	(10,000)
Upgrade of Telemetry Sewer	-	(20,000)	-	(5,000)	(20,000)
Various Non-Capital Expenses (removed 14/15)	(77,500)	-	-	-	-
<b>UNGROUPED Total</b>	(77,500)	(30,000)	-	(5,000)	(30,000)
<b>SEWERAGE EXPENDITURE Total</b>	(305,000)	(608,000)	(303,000)	(225,000)	(330,000)
<b>SEWERAGE Total</b>	(305,000)	(608,000)	(303,000)	(225,000)	(330,000)
<b>WATER</b>					
<b>WATER EXPENDITURE</b>					
<b>BAROOGA</b>					
Awnings for Daff Plant	(10,000)	-	-	-	-
CCTV Survey interior towers	(4,500)	-	-	-	-
Main water reticulation	-	(10,000)	-	-	-
Major Pump Replacement	(100,000)	-	-	-	-
Repaint interior of water towers	(600,000)	-	-	-	-
Terracing at WTP	-	(80,000)	-	-	-
Water main reticulation	-	(10,000)	-	-	-
<b>BAROOGA Total</b>	(714,500)	(100,000)	-	-	-
<b>BERRIGAN</b>					
Main water reticulation	(20,000)	-	(20,000)	(20,000)	(20,000)
Other Minor Repairs / Replacements	-	(25,000)	(25,000)	(25,000)	(25,000)
Raw Water Low lift pumps mech & elec	-	(50,000)	-	-	-

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CAPITAL WORKS PLAN DETAIL 2014-15					
	2013-14	2014-15	2015-16	2016-17	2017-18
Raw water low lift submersible pumps & mech & elec	-	(12,000)	-	-	-
Rock beaching on town reservoir	(4,000)	-	-	-	-
Treated Water HL Pumps - Mech & Elec	-	-	(30,000)	-	-
<b>BERRIGAN Total</b>	<b>(24,000)</b>	<b>(87,000)</b>	<b>(75,000)</b>	<b>(45,000)</b>	<b>(45,000)</b>
<b>FINLEY</b>					
Instal 5 stop valves	(10,000)	-	-	-	-
Sprinkler system	(6,000)	-	-	-	-
Treated Water HL Pumps - Mech & Elec	-	(50,000)	-	-	-
Upgrade lining sedimentation ponds	(20,000)	-	-	-	-
Upgrade platform & winch	(40,000)	-	-	-	-
Water main reticulation	-	(30,000)	(280,000)	(280,000)	(280,000)
<b>FINLEY Total</b>	<b>(76,000)</b>	<b>(80,000)</b>	<b>(280,000)</b>	<b>(280,000)</b>	<b>(280,000)</b>
<b>TOCUMWAL</b>					
Chlorine Dosing system	-	(12,000)	-	-	(10,000)
Other Minor Repairs / Replacements	(25,000)	(25,000)	(25,000)	(25,000)	(25,000)
Refurbish no#1 floc tank	(50,000)	-	-	-	-
Replace compressor	-	(20,000)	-	-	(20,000)
Soda Ash dosing system	-	(30,000)	-	-	-
Sprinkler system	(8,000)	-	-	-	-
Water main replacement	-	-	(20,000)	(20,000)	(20,000)
Water main reticulation	-	(20,000)	-	(20,000)	-
<b>TOCUMWAL Total</b>	<b>(83,000)</b>	<b>(107,000)</b>	<b>(45,000)</b>	<b>(65,000)</b>	<b>(75,000)</b>
<b>UNGROUPED</b>					
Chemical Pump replacement	-	(20,000)	-	-	(30,000)
Minor plant replacement	(5,000)	-	(5,000)	(5,000)	(5,000)

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CAPITAL WORKS PLAN DETAIL 2014-15					
	2013-14	2014-15	2015-16	2016-17	2017-18
Office Equip / Furniture	-	-	(2,000)	(2,000)	(2,000)
Shelving & storage	(5,000)	-	(5,000)	-	-
Telemetry Upgrade	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)
Various Non-Capital Expenses (removed 14/15)	(28,000)	-	-	-	-
Water Laboratory equipment	-	(2,000)	-	(2,000)	(2,000)
<b>UNGROUPED Total</b>	<b>(48,000)</b>	<b>(32,000)</b>	<b>(22,000)</b>	<b>(19,000)</b>	<b>(49,000)</b>
<b>WATER EXPENDITURE Total</b>	<b>(945,500)</b>	<b>(406,000)</b>	<b>(422,000)</b>	<b>(409,000)</b>	<b>(449,000)</b>
<b>WATER Total</b>	<b>(945,500)</b>	<b>(406,000)</b>	<b>(422,000)</b>	<b>(409,000)</b>	<b>(449,000)</b>
<b>MOTOR VEHICLE</b>					
<b>MOTOR VEHICLE PURCHASES</b>					
<b>UNGROUPED</b>					
Motor vehicle purchases	(320,000)	(320,000)	(320,000)	(320,000)	(320,000)
<b>UNGROUPED Total</b>	<b>(320,000)</b>	<b>(320,000)</b>	<b>(320,000)</b>	<b>(320,000)</b>	<b>(320,000)</b>
<b>MOTOR VEHICLE PURCHASES Total</b>	<b>(320,000)</b>	<b>(320,000)</b>	<b>(320,000)</b>	<b>(320,000)</b>	<b>(320,000)</b>
<b>MOTOR VEHICLE SALES</b>					
<b>UNGROUPED</b>					
Motor vehicle sales	130,000	130,000	130,000	130,000	130,000
<b>UNGROUPED Total</b>	<b>130,000</b>	<b>130,000</b>	<b>130,000</b>	<b>130,000</b>	<b>130,000</b>
<b>MOTOR VEHICLE SALES Total</b>	<b>130,000</b>	<b>130,000</b>	<b>130,000</b>	<b>130,000</b>	<b>130,000</b>
<b>MOTOR VEHICLE Total</b>	<b>(190,000)</b>	<b>(190,000)</b>	<b>(190,000)</b>	<b>(190,000)</b>	<b>(190,000)</b>

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CAPITAL WORKS PLAN DETAIL 2014-15	2013-14	2014-15	2015-16	2016-17	2017-18
<b>PUBLIC WORKS</b>					
<b>PUBLIC WORKS PLANT PURCHASE</b>					
UNGROUPED					
Public Works Plant Purchase	(690,000)	(600,000)	(948,000)	(688,000)	(805,000)
UNGROUPED Total	(690,000)	(600,000)	(948,000)	(688,000)	(805,000)
<b>PUBLIC WORKS PLANT PURCHASE Total</b>	(690,000)	(600,000)	(948,000)	(688,000)	(805,000)
<b>PUBLIC WORKS PLANT INCOME</b>					
UNGROUPED					
Public Works Plant Sales	159,500	136,000	297,500	181,500	231,000
UNGROUPED Total	159,500	136,000	297,500	181,500	231,000
<b>PUBLIC WORKS PLANT INCOME Total</b>	159,500	136,000	297,500	181,500	231,000
<b>PUBLIC WORKS UTILITY PURCHASE</b>					
UNGROUPED					
Public Works Utility Purchase	(68,750)	(68,750)	(68,750)	(68,750)	(68,750)
UNGROUPED Total	(68,750)	(68,750)	(68,750)	(68,750)	(68,750)
<b>PUBLIC WORKS UTILITY PURCHASE Total</b>	(68,750)	(68,750)	(68,750)	(68,750)	(68,750)
<b>PUBLIC WORKS UTILITY INCOME</b>					
UNGROUPED					
Public Works Utility Sales	39,000	39,000	39,000	39,000	39,000
UNGROUPED Total	39,000	39,000	39,000	39,000	39,000
<b>PUBLIC WORKS UTILITY INCOME Total</b>	39,000	39,000	39,000	39,000	39,000

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CAPITAL WORKS PLAN DETAIL 2014-15	2013-14	2014-15	2015-16	2016-17	2017-18
<b>PUBLIC WORKS Total</b>	<b>(560,250)</b>	<b>(493,750)</b>	<b>(680,250)</b>	<b>(536,250)</b>	<b>(603,750)</b>
<b>MINOR PLANT</b>					
MINOR PLANT PURCHASE					
UNGROUPED					
Minor Plant Purchase	(33,000)	(33,000)	(33,000)	(33,000)	(33,000)
UNGROUPED Total	(33,000)	(33,000)	(33,000)	(33,000)	(33,000)
MINOR PLANT PURCHASE Total	(33,000)	(33,000)	(33,000)	(33,000)	(33,000)
MINOR PLANT INCOME					
UNGROUPED					
Minor Plant Sales	-	-	-	-	-
UNGROUPED Total	-	-	-	-	-
MINOR PLANT INCOME Total	-	-	-	-	-
<b>MINOR PLANT Total</b>	<b>(33,000)</b>	<b>(33,000)</b>	<b>(33,000)</b>	<b>(33,000)</b>	<b>(33,000)</b>
<b>DOMESTIC WASTE</b>					
DOMESTIC WASTE EXPENDITURE					
BERRIGAN					
New Landfill hole	-	-	(40,000)	(40,000)	-
New Mesh Fence 3.6m	(2,000)	-	-	-	-
Wheel Emptying Facility	(30,000)	-	-	-	-
BERRIGAN Total	(32,000)	-	(40,000)	(40,000)	-

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CAPITAL WORKS PLAN DETAIL 2014-15	2013-14	2014-15	2015-16	2016-17	2017-18
<b>FINLEY</b>					
Front Fence	(6,000)	-	(5,000)	(5,000)	-
<b>FINLEY Total</b>	<b>(6,000)</b>	<b>-</b>	<b>(5,000)</b>	<b>(5,000)</b>	<b>-</b>
<b>TOCUMWAL</b>					
New Fence	(5,000)	(10,000)	-	-	-
Shed and Toilet Unit	(15,000)	-	-	-	-
<b>TOCUMWAL Total</b>	<b>(20,000)</b>	<b>(10,000)</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>UNGROUPED</b>					
Various Non-Capital Expenses (removed 14/15)	(15,000)	-	-	-	-
<b>UNGROUPED Total</b>	<b>(15,000)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>DOMESTIC WASTE EXPENDITURE Total</b>	<b>(73,000)</b>	<b>(10,000)</b>	<b>(45,000)</b>	<b>(45,000)</b>	<b>-</b>
<b>DOMESTIC WASTE Total</b>	<b>(73,000)</b>	<b>(10,000)</b>	<b>(45,000)</b>	<b>(45,000)</b>	<b>-</b>
<b>LIBRARIES</b>					
<b>LIBRARIES EXPENDITURE</b>					
<b>BAROOGA</b>					
To be determined	-	-	-	-	-
<b>BAROOGA Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>BERRIGAN</b>					
To be determined	-	-	-	-	-
<b>BERRIGAN Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>FINLEY</b>					

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CAPITAL WORKS PLAN DETAIL 2014-15					
	2013-14	2014-15	2015-16	2016-17	2017-18
To be determined	-	-	-	-	-
<b>FINLEY Total</b>	-	-	-	-	-
<b>TOCUMWAL</b>					
Repaint Library	(10,000)	-	-	-	-
<b>TOCUMWAL Total</b>	(10,000)	-	-	-	-
<b>LIBRARIES EXPENDITURE Total</b>	(10,000)	-	-	-	-
<b>LIBRARIES Total</b>	(10,000)	-	-	-	-
<b>CORPORATE SERVICES</b>					
CORPORATE SERVICES EXPENDITURE					
<b>BAROOGA</b>					
To be determined	-	-	-	-	-
<b>BAROOGA Total</b>	-	-	-	-	-
<b>BERRIGAN</b>					
Admin Office - Solar Panels	-	(50,000)	-	-	-
<b>BERRIGAN Total</b>	-	(50,000)	-	-	-
<b>FINLEY</b>					
To be determined	-	-	-	-	-
<b>FINLEY Total</b>	-	-	-	-	-
<b>TOCUMWAL</b>					
To be determined	-	-	-	-	-
<b>TOCUMWAL Total</b>	-	-	-	-	-

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CAPITAL WORKS PLAN DETAIL 2014-15	2013-14	2014-15	2015-16	2016-17	2017-18
CORPORATE SERVICES EXPENDITURE Total	-	(50,000)	-	-	-
<b>CORPORATE SERVICES Total</b>	-	<b>(50,000)</b>	-	-	-
<b>COMMUNITY AMENITIES</b>					
COMMUNITY AMENITIES EXPENDITURE					
BAROOGA					
To be determined	-	-	-	-	-
BAROOGA Total	-	-	-	-	-
BERRIGAN					
To be determined	-	-	-	-	-
BERRIGAN Total	-	-	-	-	-
FINLEY					
Lake Toilets - connect Power	(5,000)	-	-	-	-
FINLEY Total	(5,000)	-	-	-	-
TOCUMWAL					
Railway exterior painting	-	(14,000)	-	-	-
TOCUMWAL Total	-	(14,000)	-	-	-
COMMUNITY AMENITIES EXPENDITURE Total	(5,000)	(14,000)	-	-	-
<b>COMMUNITY AMENITIES Total</b>	<b>(5,000)</b>	<b>(14,000)</b>	-	-	-
<b>HOUSING</b>					

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CAPITAL WORKS PLAN DETAIL 2014-15		2013-14	2014-15	2015-16	2016-17	2017-18
<b>HOUSING EXPENDITURE</b>						
<b>BAROOGA</b>						
To be determined	-	-	-	-	-	-
<b>BAROOGA Total</b>	-	-	-	-	-	-
<b>BERRIGAN</b>						
To be determined	-	-	-	-	-	-
<b>BERRIGAN Total</b>	-	-	-	-	-	-
<b>FINLEY</b>						
To be determined	-	-	-	-	-	-
<b>FINLEY Total</b>	-	-	-	-	-	-
<b>TOCUMWAL</b>						
To be determined	-	-	-	-	-	-
<b>TOCUMWAL Total</b>	-	-	-	-	-	-
<b>HOUSING EXPENDITURE Total</b>	-	-	-	-	-	-
<b>HOUSING Total</b>	-	-	-	-	-	-
<b>DEPOT</b>						
<b>DEPOT EXPENDITURE</b>						
<b>BAROOGA</b>						
To be determined	-	-	-	-	-	-
<b>BAROOGA Total</b>	-	-	-	-	-	-
<b>BERRIGAN</b>						

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CAPITAL WORKS PLAN DETAIL 2014-15		2013-14	2014-15	2015-16	2016-17	2017-18
To be determined		-	-	-	-	-
<b>BERRIGAN Total</b>		-	-	-	-	-
<b>FINLEY</b>						
To be determined		-	-	-	-	-
<b>FINLEY Total</b>		-	-	-	-	-
<b>TOCUMWAL</b>						
To be determined		-	-	-	-	-
<b>TOCUMWAL Total</b>		-	-	-	-	-
<b>DEPOT EXPENDITURE Total</b>						
		-	-	-	-	-
<b>DEPOT Total</b>		-	-	-	-	-
<b>PUBLIC HALLS</b>						
<b>PUBLIC HALLS EXPENDITURE</b>						
<b>BAROOGA</b>						
To be determined		-	-	-	-	-
<b>BAROOGA Total</b>		-	-	-	-	-
<b>BERRIGAN</b>						
CWA Kitchen Renovations		(5,000)	-	-	-	-
<b>BERRIGAN Total</b>		(5,000)	-	-	-	-
<b>FINLEY</b>						
Memorial Hall Flooring		(5,000)	-	-	-	-
<b>FINLEY Total</b>		(5,000)	-	-	-	-

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CAPITAL WORKS PLAN DETAIL 2014-15					
	2013-14	2014-15	2015-16	2016-17	2017-18
<b>TOCUMWAL</b>					
To be determined	-	-	-	-	-
<b>TOCUMWAL Total</b>	-	-	-	-	-
<b>PUBLIC HALLS EXPENDITURE Total</b>					
	(10,000)	-	-	-	-
<b>PUBLIC HALLS Total</b>	<b>(10,000)</b>	-	-	-	-
<b>EMERGENCY SERVICES</b>					
EMERGENCY SERVICES EXPENDITURE					
<b>BAROOGA</b>					
To be determined	-	-	-	-	-
<b>BAROOGA Total</b>	-	-	-	-	-
<b>BERRIGAN</b>					
To be determined	-	-	-	-	-
<b>BERRIGAN Total</b>	-	-	-	-	-
<b>FINLEY</b>					
To be determined	-	-	-	-	-
<b>FINLEY Total</b>	-	-	-	-	-
<b>TOCUMWAL</b>					
To be determined	-	-	-	-	-
<b>TOCUMWAL Total</b>	-	-	-	-	-
<b>EMERGENCY SERVICES EXPENDITURE Total</b>	-	-	-	-	-

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CAPITAL WORKS PLAN DETAIL 2014-15					
	2013-14	2014-15	2015-16	2016-17	2017-18
<b>EMERGENCY SERVICES Total</b>	-	-	-	-	-
<b>TOURISM SERVICES</b>					
TOURISM SERVICES EXPENDITURE					
BAROOGA					
To be determined	-	-	-	-	-
BAROOGA Total	-	-	-	-	-
BERRIGAN					
To be determined	-	-	-	-	-
BERRIGAN Total	-	-	-	-	-
FINLEY					
To be determined	-	-	-	-	-
FINLEY Total	-	-	-	-	-
TOCUMWAL					
To be determined	-	-	-	-	-
TOCUMWAL Total	-	-	-	-	-
TOURISM SERVICES EXPENDITURE Total	-	-	-	-	-
<b>TOURISM SERVICES Total</b>	-	-	-	-	-
<b>CEMETERIES</b>					
CEMETERIES EXPENDITURE					
BAROOGA					

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CAPITAL WORKS PLAN DETAIL 2014-15					
	2013-14	2014-15	2015-16	2016-17	2017-18
To be determined	-	-	-	-	-
<b>BAROOGA Total</b>	-	-	-	-	-
<b>BERRIGAN</b>					
To be determined	-	-	-	-	-
<b>BERRIGAN Total</b>	-	-	-	-	-
<b>FINLEY</b>					
Sprinkler system	-	(10,000)	-	-	-
<b>FINLEY Total</b>	-	(10,000)	-	-	-
<b>TOCUMWAL</b>					
To be determined	-	-	-	-	-
<b>TOCUMWAL Total</b>	-	-	-	-	-
<b>UNGROUPED</b>					
Plynth Additions	(5,000)	(10,000)	(5,000)	(5,000)	(5,000)
<b>UNGROUPED Total</b>	(5,000)	(10,000)	(5,000)	(5,000)	(5,000)
<b>CEMETERIES EXPENDITURE Total</b>	(5,000)	(20,000)	(5,000)	(5,000)	(5,000)
<b>CEMETERIES Total</b>	(5,000)	(20,000)	(5,000)	(5,000)	(5,000)
<b>RECREATION</b>					
<b>PARKS &amp; RECREATION EXPENDITURE</b>					
<b>BAROOGA</b>					
Botanical Gardens Toilets	-	(100,000)	-	-	-
<b>BAROOGA Total</b>	-	(100,000)	-	-	-

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CAPITAL WORKS PLAN DETAIL 2014-15					
	2013-14	2014-15	2015-16	2016-17	2017-18
<b>FINLEY</b>					
Memorial Park Upgrade Footpaths	-	-	-	-	-
Skate Park Improvements	-	-	-	(50,000)	-
<b>FINLEY Total</b>	-	-	-	(50,000)	-
<b>TOCUMWAL</b>					
Skate Park Improvements	-	-	(50,000)	-	-
<b>TOCUMWAL Total</b>	-	-	(50,000)	-	-
<b>UNGROUPED</b>					
Renewal & improvement various asset	(50,000)	-	-	-	-
<b>UNGROUPED Total</b>	(50,000)	-	-	-	-
<b>PARKS &amp; RECREATION EXPENDITURE Total</b>	(50,000)	(100,000)	(50,000)	(50,000)	-
<b>PARKS &amp; RECREATION INCOME</b>					
<b>UNGROUPED</b>					
To be determined	-	-	-	-	-
<b>UNGROUPED Total</b>	-	-	-	-	-
<b>PARKS &amp; RECREATION INCOME Total</b>	-	-	-	-	-
<b>RECREATION RESERVES EXPENDITURE</b>					
<b>BAROOGA</b>					
Additions to Toilet	(15,000)	-	-	-	-
<b>BAROOGA Total</b>	(15,000)	-	-	-	-

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CAPITAL WORKS PLAN DETAIL 2014-15					
	2013-14	2014-15	2015-16	2016-17	2017-18
<b>BERRIGAN</b>					
To be determined	-	-	-	-	-
<b>BERRIGAN Total</b>	-	-	-	-	-
<b>FINLEY</b>					
To be determined	-	-	-	-	-
<b>FINLEY Total</b>	-	-	-	-	-
<b>TOCUMWAL</b>					
To be determined	-	-	-	-	-
<b>TOCUMWAL Total</b>	-	-	-	-	-
<b>RECREATION RESERVES EXPENDITURE Total</b>	(15,000)	-	-	-	-
<b>SWIMMING POOLS EXPENDITURE</b>					
<b>BAROOGA</b>					
To be determined	-	-	-	-	-
<b>BAROOGA Total</b>	-	-	-	-	-
<b>BERRIGAN</b>					
Painting of Pool	(25,000)	-	-	-	-
<b>BERRIGAN Total</b>	(25,000)	-	-	-	-
<b>FINLEY</b>					
To be determined	-	-	-	-	-
<b>FINLEY Total</b>	-	-	-	-	-
<b>TOCUMWAL</b>					

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CAPITAL WORKS PLAN DETAIL 2014-15					
	2013-14	2014-15	2015-16	2016-17	2017-18
To be determined	-	-	-	-	-
<b>TOCUMWAL Total</b>	-	-	-	-	-
SWIMMING POOLS EXPENDITURE Total	(25,000)	-	-	-	-
<b>RECREATION Total</b>	<b>(90,000)</b>	<b>(100,000)</b>	<b>(50,000)</b>	<b>(50,000)</b>	-
<b>SHIRE ROADS</b>					
FOOTPATHS EXPENDITURE					
BAROOGA					
Buchanans Rd - Hughes St to Lawson Drive	-	-	(40,000)	-	-
Takari St Nangunia St to Snell St	-	(80,000)	-	-	-
Walking cycling track	-	(40,000)	-	-	(15,000)
<b>BAROOGA Total</b>	-	<b>(120,000)</b>	<b>(40,000)</b>	-	<b>(15,000)</b>
BERRIGAN					
Carter St - Jerilderie to Barooga St	-	-	-	(12,000)	-
Corcoran St - School to Drummond St	(18,000)	-	-	-	-
Drummond St - Chanter to Corcoran	-	(17,000)	-	-	-
Intersection Corcoran and Drummond	(2,000)	(2,000)	-	-	-
Intersection Drummond and Chanter St	-	(1,000)	-	-	-
Intersection Jerilderie and Momolong	(2,000)	-	-	-	-
Jerilderie st - Momolong to P.O	(16,000)	-	-	-	-
<b>BERRIGAN Total</b>	<b>(38,000)</b>	<b>(20,000)</b>	-	<b>(12,000)</b>	-
FINLEY					
Corree St Headford to Tongs	-	-	-	(42,000)	(42,000)
Intersection of Tuppal and Denison St	-	(2,000)	-	-	-

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CAPITAL WORKS PLAN DETAIL 2014-15					
	2013-14	2014-15	2015-16	2016-17	2017-18
Intersection Tuppal and Coree	-	(2,000)	-	-	-
Intersection Tuppal and Tocumwal St	-	(2,000)	-	-	-
Murray St - Headord to Osbourne	-	-	(20,000)	-	-
Tuppal St Murray to Tocumwal	-	(31,500)	-	-	-
<b>FINLEY Total</b>	-	<b>(37,500)</b>	<b>(20,000)</b>	<b>(42,000)</b>	<b>(42,000)</b>
<b>TOCUMWAL</b>					
Barooga St - Murray st to Morris	(16,800)	-	-	-	-
Bruton St End of Path to Anthony Av	-	-	(50,000)	(50,000)	-
Hennesy St Charlotte to Hannah St	-	-	(47,000)	-	-
Hutsons Rd Hannah to Lane	-	-	-	(35,000)	-
Intersection Barooga st and Morris	(2,000)	-	-	-	-
Intersection Barooga st and Murray	(2,000)	-	-	-	-
Intersection Boat Ramp Rd and Murray St	-	(2,000)	-	-	-
Murray St Boat Ramp to Deniliquin St	-	(3,600)	-	-	-
Tuppal Rd End of Path to Bridge St	-	(5,000)	-	-	-
<b>TOCUMWAL Total</b>	<b>(20,800)</b>	<b>(10,600)</b>	<b>(97,000)</b>	<b>(85,000)</b>	<b>-</b>
<b>UNGROUPED</b>					
New Footpaths / replace existing	(1,000)	(10,000)	(10,000)	(10,000)	(35,000)
Provision of Pram Crossings	-	-	-	(10,000)	(10,000)
Street Lighting in Towns	(25,000)	(25,000)	(25,000)	(25,000)	(25,000)
<b>UNGROUPED Total</b>	<b>(26,000)</b>	<b>(35,000)</b>	<b>(35,000)</b>	<b>(45,000)</b>	<b>(70,000)</b>
<b>FOOTPATHS EXPENDITURE Total</b>	<b>(84,800)</b>	<b>(223,100)</b>	<b>(192,000)</b>	<b>(184,000)</b>	<b>(127,000)</b>
<b>FOOTPATHS INCOME</b>					
<b>BAROOGA</b>					

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CAPITAL WORKS PLAN DETAIL 2014-15					
	2013-14	2014-15	2015-16	2016-17	2017-18
Buchanans Rd - Hughes St to Lawson Drive	-	-	18,000	-	-
Takari Street Nangunia to Snell Rd	-	35,000	-	-	-
<b>BAROOGA Total</b>	-	35,000	18,000	-	-
<b>BERRIGAN</b>					
Carter St - Jerilderie to Barooga St	-	-	-	3,000	-
Corcoran St - School to Drummond St	8,500	-	-	-	-
Drummond St - Chanter to Corcoran	-	8,500	-	-	-
Intersection Corcoran and Drummond	1,000	1,000	-	-	-
Intersection Drummond and Chanter St	-	500	-	-	-
Intersection Jerilderie and Momolong	1,000	-	-	-	-
Jerilderie st - Momolong to P.O	8,000	-	-	-	-
<b>BERRIGAN Total</b>	18,500	10,000	-	3,000	-
<b>FINLEY</b>					
Corree St Headford to Tongs	-	-	-	20,000	20,000
Intersection of Tuppal and Denison St	-	1,000	-	-	-
Intersection Tuppal and Coree	-	1,000	-	-	-
Intersection Tuppal and Tocumwal St	-	1,000	-	-	-
Murray St - Headord to Osbourne	-	-	9,000	-	-
Tuppal St Murray to Tocumwal	-	15,750	-	-	-
<b>FINLEY Total</b>	-	18,750	9,000	20,000	20,000
<b>TOCUMWAL</b>					
Barooga St - Murray st to Morris	8,400	-	-	-	-
Bruton St End of Path to Anthony Av	-	-	23,000	23,000	-
Hennesy St Charlotte to Hannah St	-	-	21,500	-	-
Hutsons Rd Hannah to Lane	-	-	-	16,000	-

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CAPITAL WORKS PLAN DETAIL 2014-15					
	2013-14	2014-15	2015-16	2016-17	2017-18
Intersection Barooga st and Morris	1,000	-	-	-	-
Intersection Barooga st and Murray	1,000	-	-	-	-
Intersection Boat Ramp Rd and Murray St	-	1,000	-	-	-
Murray St Boat Ramp to Deniliquin St	-	-	-	-	-
<b>TOCUMWAL Total</b>	<b>10,400</b>	<b>1,000</b>	<b>44,500</b>	<b>39,000</b>	<b>-</b>
<b>UNGROUPED</b>					
Provision of Pram Crossings	-	-	-	5,000	5,000
<b>UNGROUPED Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>5,000</b>	<b>5,000</b>
<b>FOOTPATHS INCOME Total</b>	<b>28,900</b>	<b>64,750</b>	<b>71,500</b>	<b>67,000</b>	<b>25,000</b>
<b>KERB &amp; GUTTER EXPENDITURE</b>					
<b>BAROOGA</b>					
To be determined	-	-	-	-	-
<b>BAROOGA Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>BERRIGAN</b>					
To be determined	-	-	-	-	-
<b>BERRIGAN Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>FINLEY</b>					
To be determined	-	-	-	-	-
<b>FINLEY Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOCUMWAL</b>					
To be determined	-	-	-	-	-
<b>TOCUMWAL Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

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CAPITAL WORKS PLAN DETAIL 2014-15					
	2013-14	2014-15	2015-16	2016-17	2017-18
<b>UNGROUPED</b>					
To be determined	-	-	-	-	-
<b>UNGROUPED Total</b>	-	-	-	-	-
<b>KERB &amp; GUTTER EXPENDITURE Total</b>					
	-	-	-	-	-
<b>KERB &amp; GUTTER INCOME</b>					
<b>BAROOGA</b>					
To be determined	-	-	-	-	-
<b>BAROOGA Total</b>	-	-	-	-	-
<b>BERRIGAN</b>					
To be determined	-	-	-	-	-
<b>BERRIGAN Total</b>	-	-	-	-	-
<b>FINLEY</b>					
To be determined	-	-	-	-	-
<b>FINLEY Total</b>	-	-	-	-	-
<b>TOCUMWAL</b>					
To be determined	-	-	-	-	-
<b>TOCUMWAL Total</b>	-	-	-	-	-
<b>UNGROUPED</b>					
To be determined	-	-	-	-	-
<b>UNGROUPED Total</b>	-	-	-	-	-

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CAPITAL WORKS PLAN DETAIL 2014-15	2013-14	2014-15	2015-16	2016-17	2017-18
KERB & GUTTER INCOME Total	-	-	-	-	-
RMS WORKS EXPENDITURE					
UNGROUPED					
Various Main Roads	(300,000)	(215,000)	(350,000)	(350,000)	(350,000)
UNGROUPED Total	(300,000)	(215,000)	(350,000)	(350,000)	(350,000)
RMS WORKS EXPENDITURE Total	(300,000)	(215,000)	(350,000)	(350,000)	(350,000)
RMS WORKS INCOME					
UNGROUPED					
RMS Block	-	125,000	175,000	175,000	175,000
RMS Repair	150,000	125,000	175,000	175,000	175,000
UNGROUPED Total	150,000	250,000	350,000	350,000	350,000
RMS WORKS INCOME Total	150,000	250,000	350,000	350,000	350,000
RURAL ROADS CONSTRUCTION EXPENDITURE					
UNGROUPED					
Back Barooga Rd 700m to 4000 south of Carramar Rd	-	-	-	-	(200,000)
Barnes Rd - Logie Brae Rd to Maxwells Rd	-	-	-	-	-
Barnes Rd - Maxwell Rd to South Coree Rd	-	-	-	-	-
Battens Rd MR356 to Green Swamp Rd	-	-	-	-	-
Broughans Rd - 2200m to 3500m	(245,000)	-	-	-	-
Broughans Rd 1900m to 3200m East of Kellys Rd	-	(150,000)	(62,000)	-	-
Broughans Rd 3500 to 5500	-	(200,000)	(126,000)	-	-
Caseys Rd 00 to 1.5km	-	-	-	-	(240,000)
Clearzones	(75,000)	(75,000)	(75,000)	(75,000)	(75,000)

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CAPITAL WORKS PLAN DETAIL 2014-15	2013-14	2014-15	2015-16	2016-17	2017-18
Coldwells Rd - 5300 to 6300 east of Berrigan-Barooga Rd	-	-	-	-	-
Crosbies Rd from 1270m SH20 to 2200m	-	-	-	-	(110,000)
Crosbies Rd from 2200m to SH20 to 4800m	-	-	-	-	-
Crosbies Rd from 4800m to 7400m from SH20	-	-	-	-	-
Crosbies Rd from SH20 to 1270 East	-	-	-	-	(196,000)
Draytons Rd - Withers Rd to Yarrawonga Rd	-	-	-	-	-
Hughes St Buchanan Rd to MR550	(300,000)	(150,000)	(150,000)	-	-
Maxwells Larkins Rd to McAllister Rd	-	-	-	-	-
Maxwells Rd - McAllisters Rd to Riverina Hwy	-	-	-	-	-
Peppertree Rd - to 2.6k from Woolshed Rd	-	-	-	-	-
Pinelodge Rd - Newell Hwy to 1000m West	-	-	-	-	(163,000)
Piney Rd - Bends Section	-	-	-	-	(114,000)
Plumptons Rd Howe to Huestons Rd	-	(120,000)	(623,000)	(120,000)	-
Shands Rd - MR363 to Rockcliffs Rd	-	-	-	-	-
Silo Rd - Tuppal Rd to SH17	-	-	-	(405,000)	(155,000)
To be determined	-	-	-	-	-
Tuppal Rd - Levee Section	-	-	(60,000)	(457,000)	-
Woodstock Rd 190m east Baileys Rd to 175m West Thortons Rd	(635,000)	-	-	-	-
Woodstock Rd 4.7k to 7.7km	-	(375,000)	(100,000)	-	-
Woolshed Rd 65m south of carruthers rd to south	-	-	(170,000)	(40,000)	-
Yarrawonga Rd 00 to 7000	-	-	-	-	(300,000)
Yarrawonga Rd 21607 to 22607	-	-	-	(100,000)	(35,000)
Yarrawonga Rd 23608 to 23710	-	-	(90,000)	-	-
<b>UNGROUPED Total</b>	<b>(1,255,000)</b>	<b>(1,070,000)</b>	<b>(1,456,000)</b>	<b>(1,197,000)</b>	<b>(1,588,000)</b>
<b>RURAL ROADS CONSTRUCTION EXPENDITURE Total</b>	<b>(1,255,000)</b>	<b>(1,070,000)</b>	<b>(1,456,000)</b>	<b>(1,197,000)</b>	<b>(1,588,000)</b>
<b>RURAL ROADS SEALED - RESEALS EXPENDITURE</b>					

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CAPITAL WORKS PLAN DETAIL 2014-15	2013-14	2014-15	2015-16	2016-17	2017-18
<b>UNGROUPED</b>					
Burma Rd Toc	-	(16,519)	-	-	-
Chinamans Rd	-	(124,684)	-	-	-
Cobram Rd	-	(24,465)	-	-	-
Coldwells Rd	(7,095)	-	-	-	-
Kellys Rd Fin	-	(4,977)	-	-	-
Larkins Rd	(43,758)	-	-	-	-
Larkins Rd Fin	-	(23,058)	-	-	-
Lower River Rd	(54,492)	-	-	-	-
Racecourse Rd	(27,275)	-	-	-	-
Rural Roads	(30,000)	(30,000)	-	-	-
Silo Rd	-	(1,050)	-	-	-
South Coree Rd	-	(27,103)	-	-	-
Unallocated	-	-	(435,000)	(420,000)	(470,000)
Various Intersections Ashhalting	(35,000)	(35,000)	-	-	-
Woolshed Rd	(2,465)	-	-	-	-
Woolshed Rd	-	(154,193)	-	-	-
<b>UNGROUPED Total</b>	<b>(200,085)</b>	<b>(441,049)</b>	<b>(435,000)</b>	<b>(420,000)</b>	<b>(470,000)</b>
<b>RURAL ROADS SEALED - RESEALS EXPENDITURE Total</b>	<b>(200,085)</b>	<b>(441,049)</b>	<b>(435,000)</b>	<b>(420,000)</b>	<b>(470,000)</b>
<b>RURAL ROADS SEALED - RESEALS INCOME</b>					
<b>UNGROUPED</b>					
To be determined	-	-	-	-	-
<b>UNGROUPED Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>RURAL ROADS SEALED - RESEALS INCOME Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

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CAPITAL WORKS PLAN DETAIL 2014-15					
	2013-14	2014-15	2015-16	2016-17	2017-18
RURAL ROADS UNSEALED - RESEALS EXPENDITURE					
UNGROUPED					
Adcocks Rd from Langunyah Rd 1.6km North	-	-	(77,288)	-	-
Alexanders Rd From End of Bitumen to Old Toc Berrigan Rd	-	-	-	-	-
Burkes Rd from Plumptions Rd to Lawlors Rd	-	-	-	-	-
Clearviews Rd from Yarrawonga Rd to End	-	-	-	-	-
Coxons Rd From pyles Rd to 1.7 km North	-	(48,782)	-	-	-
Craigs Rd from MR363 to Back Barooga Rd	-	-	-	(163,259)	-
Donaldsons Rd from SH17 to Sth Coree Rd	-	-	-	-	-
Ednies Rd from Yarrawonga Rd to End	-	-	-	-	-
Ennals Rd from MR550 to Stock Route Rd 2.2km	-	-	-	(86,173)	-
Erindale Rd from SH20 to Sheepkills Rd	-	-	-	-	-
Fegans Rd from SH20 to Renolydsons Rd 1.5km	-	(53,215)	-	-	-
From SH20 to Boxwells Rd	(169,172)	-	-	-	-
Hayfields Rd from 500m East of Edgecombe Rd 2.7 km East	-	-	(113,543)	-	-
Hayfileds Rd from SH17 to Edgcombe Rd 4.5km	-	-	(191,557)	-	-
Hogans Rd 371-2459	(58,464)	-	-	-	-
Hogans Rd from Miechels Rd to 1.1km North	-	-	-	-	-
Jones Rd from fullers Rd to 3.7 south	-	-	-	-	(133,833)
Kennedy's Rd 6344-7950	(45,052)	-	-	-	-
Kilmarnock Rd 400 East of Thorntons Rd to 1.3km	-	-	(39,723)	-	-
Laffeys Rd from Coldwells Rd to Ennals Rd	-	-	-	-	-
Lawlors Rd from Thorntons Rd to 1.6k East	-	-	(60,068)	-	-
McDonalds Rd from Larkins Rd to Boundary	-	-	-	-	-
Miechels Rd 0-3040	(85,120)	-	-	-	-
Miechels Rd from SH17 to 3.1km West	-	-	-	-	-
Mills Rd 0-2000	(67,886)	-	-	-	-
Ngwae Rd from stock route re to end	-	-	-	-	(51,585)

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CAPITAL WORKS PLAN DETAIL 2014-15	2013-14	2014-15	2015-16	2016-17	2017-18
Nolan's Rd 2186-4213	(56,756)	-	-	-	-
Renoldsons Rd from Waratah trd to 2.3km West	-	(79,035)	-	-	-
Rockliffs Rd from Mortons Rd to Battens Rd	-	(131,275)	-	-	-
Ruwolts Rd from MR550 to 3.7km South	-	-	-	(198,343)	-
Sandhills Rd from SH20 to Pyles Rd	-	-	-	(188,353)	-
Shands Rd - 3.8 km North of Rockcliffs Rd to Shire Boundary	-	-	-	-	-
St Leons Rd from SH17 to 1.4km East	-	(53,302)	-	-	-
Stock Route Rd from 440m East of 1st Grade to 1.7km East	-	-	-	(86,837)	-
Sullivans Rd from Cruickshanks Rd to Pyles Rd 2.5km	-	(80,150)	-	-	-
Thorburns Rd from the Rocks Rd to 1.6km South	-	-	-	(70,364)	-
To be determined	-	-	-	-	-
Twarra Est Rd from Peppertree Rd to 1.35km North	-	-	-	(41,587)	-
Vaggs Rd from Yarrawongs Rd to Boundary Rd	-	-	-	-	-
Victoria Park Rd 9235-11038	(50,484)	-	-	-	-
Wait a while Rd from SH20 to Ryans Rd	-	-	-	-	-
Waratah Rd from SH20 to Pyles Rd 2.7kms	-	(89,895)	-	-	-
Winters Rd from MR363 to 1.5km East	-	-	-	(37,643)	-
Womboin Rd from MR 363 to Nolans Rd	-	-	-	-	-
Womboin Rd from MR550 to Kennedy's Rd	-	-	-	-	-
Yuba Rd from SH20 to sheepkiller Rd	-	-	-	-	-
<b>UNGROUPED Total</b>	<b>(532,934)</b>	<b>(535,654)</b>	<b>(482,179)</b>	<b>(872,559)</b>	<b>(185,418)</b>
<b>RURAL ROADS UNSEALED - RESEALS EXPENDITURE Total</b>	<b>(532,934)</b>	<b>(535,654)</b>	<b>(482,179)</b>	<b>(872,559)</b>	<b>(185,418)</b>
<b>RURAL ROADS UNSEALED - RESEALS INCOME</b>					
<b>UNGROUPED</b>					
To be determined	-	-	-	-	-
<b>UNGROUPED Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

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CAPITAL WORKS PLAN DETAIL 2014-15					
	2013-14	2014-15	2015-16	2016-17	2017-18
RURAL ROADS UNSEALED - RESEALS INCOME Total	-	-	-	-	-
TOWNSCAPE WORKS EXPENDITURE					
BAROOGA					
To be determined	-	-	-	-	-
BAROOGA Total	-	-	-	-	-
BERRIGAN					
To be determined	-	-	-	-	-
BERRIGAN Total	-	-	-	-	-
FINLEY					
Installation of ABC Cabling under townscape sections	(100,000)	(100,000)	(100,000)	-	-
Town Entry	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)
FINLEY Total	(200,000)	(200,000)	(200,000)	(100,000)	(100,000)
TOCUMWAL					
To be determined	-	-	-	-	-
TOCUMWAL Total	-	-	-	-	-
UNGROUPED					
Flagpoles Town entries	(40,000)	-	-	-	-
UNGROUPED Total	(40,000)	-	-	-	-
TOWNSCAPE WORKS EXPENDITURE Total	(240,000)	(200,000)	(200,000)	(100,000)	(100,000)
TOWNSCAPE WORKS INCOME					

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CAPITAL WORKS PLAN DETAIL 2014-15					
	2013-14	2014-15	2015-16	2016-17	2017-18
<b>BAROOGA</b>					
To be determined	-	-	-	-	-
<b>BAROOGA Total</b>	-	-	-	-	-
<b>BERRIGAN</b>					
To be determined	-	-	-	-	-
<b>BERRIGAN Total</b>	-	-	-	-	-
<b>FINLEY</b>					
To be determined	-	-	-	-	-
<b>FINLEY Total</b>	-	-	-	-	-
<b>TOCUMWAL</b>					
To be determined	-	-	-	-	-
<b>TOCUMWAL Total</b>	-	-	-	-	-
<b>TOWNSCAPE WORKS INCOME Total</b>	-	-	-	-	-
<b>URBAN ROADS - RESEALS EXPENDITURE</b>					
<b>BAROOGA</b>					
Banker St 262-536	(8,877)	-	-	-	-
Burkinshaw St 0-121	-	(3,146)	-	-	-
Burkinshaw St 121-246	-	(4,750)	-	-	-
Kamarooka St 0-400	(6,600)	-	-	-	-
Wiruna St 102-560	-	(24,732)	-	-	-
<b>BAROOGA Total</b>	<b>(15,477)</b>	<b>(32,628)</b>	-	-	-
<b>BERRIGAN</b>					

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CAPITAL WORKS PLAN DETAIL 2014-15					
	2013-14	2014-15	2015-16	2016-17	2017-18
Jerilderie St 0-80	(3,635)	-	-	-	-
Memorial Place 0-23	(1,344)	(2,270)	-	-	-
Memorial Place 21-81	-	(7,000)	-	-	-
Momolong St 0-136	-	(16,240)	-	-	-
<b>BERRIGAN Total</b>	<b>(4,979)</b>	<b>(25,510)</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>FINLEY</b>					
Hill St 0-70	(5,534)	-	-	-	-
Hill St 70-392	(12,054)	-	-	-	-
Hills St 392-492	(2,268)	-	-	-	-
Mc Allister St 0-216	(2,874)	-	-	-	-
Mc Allister ST 216-679	(4,147)	-	-	-	-
Murray Hut Dr 0-125	-	(4,560)	-	-	-
Murray St 1725-2025	(9,063)	(14,040)	-	-	-
Osbourne St 0-256	(3,369)	-	-	-	-
Osbourne St 340-600	(10,973)	-	-	-	-
Riley Crt 0-105	(7,245)	-	-	-	-
Townsend St 0-166	(9,746)	-	-	-	-
Townsend St 166- 414	(2,398)	-	-	-	-
Tuppall St 0-114	-	(3,850)	-	-	-
Tuppall St 114-389	(13,104)	(3,850)	-	-	-
Wells St 442-832	(8,035)	(17,216)	-	-	-
Wollamai St 951-1282	(4,383)	(19,198)	-	-	-
<b>FINLEY Total</b>	<b>(95,193)</b>	<b>(62,714)</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOCUMWAL</b>					
Barooga St Nth 203-337	(2,036)	-	(3,966)	-	-
Browne St 125-223	-	-	(1,803)	-	-

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CAPITAL WORKS PLAN DETAIL 2014-15					
	2013-14	2014-15	2015-16	2016-17	2017-18
Charlotte St 463-613	-	-	(6,555)	-	-
Charlotte St 752-871	-	-	(3,237)	-	-
Hennessey st 285-444	(3,300)	(5,342)	-	-	-
Hennessey St 444-1087	(2,394)	(13,374)	-	-	-
Short St 59-350	-	-	(7,633)	-	-
<b>TOCUMWAL Total</b>	<b>(7,730)</b>	<b>(18,716)</b>	<b>(23,194)</b>	<b>-</b>	<b>-</b>
<b>UNGROUPED</b>					
To be determined	-	-	(93,000)	(123,000)	(150,000)
<b>UNGROUPED Total</b>	<b>-</b>	<b>-</b>	<b>(93,000)</b>	<b>(123,000)</b>	<b>(150,000)</b>
<b>URBAN ROADS - RESEALS EXPENDITURE Total</b>	<b>(123,379)</b>	<b>(139,568)</b>	<b>(116,194)</b>	<b>(123,000)</b>	<b>(150,000)</b>
<b>URBAN ROADS CONSTRUCTION INCOME</b>					
<b>BAROOGA</b>					
To be determined	-	-	-	-	-
<b>BAROOGA Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>BERRIGAN</b>					
To be determined	-	-	-	-	-
<b>BERRIGAN Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>FINLEY</b>					
To be determined	-	-	-	-	-
<b>FINLEY Total</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOCUMWAL</b>					
To be determined	-	-	-	-	-

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CAPITAL WORKS PLAN DETAIL 2014-15	2013-14	2014-15	2015-16	2016-17	2017-18
TOCUMWAL Total	-	-	-	-	-
<b>UNGROUPED</b>					
To be determined	-	-	-	-	-
UNGROUPED Total	-	-	-	-	-
URBAN ROADS CONSTRUCTION INCOME Total	-	-	-	-	-
URBAN ROADS CONSTRUCTION EXPENDITURE					
<b>BAROOGA</b>					
Buchanans Rd - Gunnamara St to Wiruna St	(79,000)	(79,000)	-	-	-
To be determined	-	-	-	-	-
BAROOGA Total	(79,000)	(79,000)	-	-	-
<b>BERRIGAN</b>					
Drummond St - Railway to Drohan St	-	-	(10,000)	-	-
Harris St - Flynn St to Hayes St	(25,000)	(25,000)	-	-	-
Jerilderie St (SH20) Horfall St to Nangunia St	-	-	-	(20,000)	-
Jerilderie St - Nangunia St to Orr St	-	-	-	(16,000)	-
To be determined	-	-	-	-	-
BERRIGAN Total	(25,000)	(25,000)	(10,000)	(36,000)	-
<b>FINLEY</b>					
Denison St - Wollamai St to Warmatta St	-	-	-	-	(41,000)
McAllister St - Headford St to Osbourne St	-	-	-	(40,000)	-
Murray St - Headford to Osbourne	-	(50,000)	-	-	-
To be determined	-	-	-	-	-
Tocumwal St - Wollamai St to Warmatta St	-	-	-	-	(41,000)

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CAPITAL WORKS PLAN DETAIL 2014-15	2013-14	2014-15	2015-16	2016-17	2017-18
Tocumwal St Tuppal St to Wollamai St	-	-	-	-	(41,000)
William St - Hampden St to East	-	-	-	-	-
<b>FINLEY Total</b>	-	(50,000)	-	(40,000)	(123,000)
<b>TOCUMWAL</b>					
Bent St End of Seal to Barooga St North	-	(20,000)	-	-	-
Chanter St - Railway to Jersey St	(50,000)	(50,000)	-	-	-
Lane 961 - Bruton St Barooga St Nth	(17,000)	-	(17,000)	-	-
To be determined	-	-	-	-	-
<b>TOCUMWAL Total</b>	(67,000)	(70,000)	(17,000)	-	-
<b>UNGROUPED</b>					
To be determined	-	-	-	-	-
<b>UNGROUPED Total</b>	-	-	-	-	-
<b>URBAN ROADS CONSTRUCTION EXPENDITURE Total</b>	(171,000)	(224,000)	(27,000)	(76,000)	(123,000)
<b>R2R GRANT</b>					
<b>UNGROUPED</b>					
To be determined	625,500	535,500	625,500	625,500	625,500
<b>UNGROUPED Total</b>	625,500	535,500	625,500	625,500	625,500
<b>R2R GRANT Total</b>	625,500	535,500	625,500	625,500	625,500
<b>SHIRE ROADS Total</b>	(2,102,798)	(2,198,121)	(2,211,373)	(2,280,059)	(2,092,918)
	(4,963,398)	(4,504,221)	(4,187,623)	(3,966,309)	(4,194,668)

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## Southern Sports Academy

PO Box 8545, Koorimal NSW 2650  
 p: 02 6931 8111 | f: 02 6931 8011 | w: [www.ssa-nsw.org.au](http://www.ssa-nsw.org.au)  
 ABN 15 193 274 996

Thursday, April 24, 2014

Mr Rowan Perkins  
 General Manager  
 Berrigan Shire Council  
 PO Box 137  
 Berrigan NSW 2712

BERRIGAN SHIRE COUNCIL

28 APR 2014

FILE \_\_\_\_\_

REFER TO DCS

COPY TO \_\_\_\_\_

ACTION / CODE \_\_\_\_\_

ACKNOWLEDGE Y / N \_\_\_\_\_

Dear Rowan,

The Southern Sports Academy continues to provide elite young athletes from Southern NSW with cutting edge development programs designed to assist them in their pursuit of higher level sporting achievements. The Academy has built on its focus of ensuring that athletes that graduate from the Academy do so as more rounded individuals possessing the necessary sporting and life skills to excel in the next phase of their lives.

We have continued to produce athletes of the highest calibre, evidenced by the number of athletes who have gone on to represent their sport at State, National and International competition. In doing so, these athletes remain great ambassadors for the regions in which they emanate.

I wish to invite you to again contribute to the development of athletes from your Local Government Area by contributing \$200 per athlete to the Southern Sports Academy. Your area is currently represented in the Academy by:

Given	Surname	Town	Sport	LGA
Courtney	Sexton	Finley 2713	Netball	Berrigan
Molly	Sexton	Finley 2713	Netball	Berrigan

On behalf of athletes from your region, we look forward to your continued support.

Yours sincerely,

Jackie Byrne  
 Chairman

Level 2, 10-16 Forest Street  
Bendigo, Victoria  
PO Box 30, Bendigo, VIC 3552

Telephone: (03) 5445 4200

Fax: (03) 5444 4344

Email: [rsd@rsdadvisors.com.au](mailto:rsd@rsdadvisors.com.au)

[www.rsdadvisors.com.au](http://www.rsdadvisors.com.au)

9<sup>th</sup> May 2014

Rowan Perkins  
General Manager  
Berrigan Shire Council  
PO Box 137  
Berrigan NSW 2712

Dear Mr Perkins,

### Letter of Engagement - Statutory Audit of Berrigan Shire Council

Auditing standards require that we establish the terms of our engagement as Council's auditor and accordingly we submit to you our Letter of Engagement effective for the current year. We set out below the basis on which we act as Council's auditor and the respective areas of responsibility for both Council and ourselves. This letter does not involve any change in our duties as auditors and is in accordance with your audit tender specification and our tender submission.

An Audit Strategy will be developed following completion of our planning work. It will set out specific matters relevant to the audit for each year, the engagement team, timetable, and further details of the scope of our services. This Letter of Engagement and the Audit Strategy outline the terms of our engagement.

### Responsibilities of the Councillors

As Councillors, you are responsible for:

- ensuring the Council keeps accounting records in accordance with the requirements of the Local Government Act 1993 (as amended) and which at any time disclose with reasonable accuracy the financial position of the Council;
- establishing and maintaining an internal control structure;
- preparing a financial report (including adequate disclosure) which presents fairly the Council's operating result and financial position and is in accordance with Council's accounting and other records. The financial report must be prepared in accordance with the *Local Government Act 1993* (as amended) and the regulations made there under, Australian Accounting Standards and professional pronouncements, the Local Government Code of Accounting Practice and Financial Reporting and the Local Government Asset Accounting Manual regulations;
- enabling us access, on an unrestricted basis, to all the records, information and explanations we consider necessary in connection with the audit.

## **Responsibilities of the auditors**

We have a statutory responsibility to:

- form an opinion and report on whether the financial report presented to us by Council:
  - is presented in accordance with the requirements of Chapter 13 part 3 Division 2 of the Act
  - is consistent with Council's accounting records
  - presents fairly the Council's financial position and the results of its operations .
- form an opinion on whether all information relevant to the conduct of the audit has been obtained.
- state whether any material deficiencies in the accounting records or financial reports have come to light during the course of the audit .
- prepare a report on the conduct of the audit containing such comments, statements and recommendations as we consider appropriate.

Our audit responsibilities do not extend to the budget figures contained in the financial reports nor to the Special Schedules which are attached to the financial reports.

We are also required to report to the Office of Local Government (the Office) instances where we have reasonable grounds to believe that a contravention of the Act has occurred and where it has not or will not be adequately dealt with in the audit report or by bringing it to the attention of the Council.

## **Scope of the Statutory Audit**

Our Statutory Audit of the annual financial report will be conducted in accordance with Australian Auditing Standards to provide reasonable assurance as to whether the financial report is free of material misstatement. Our procedures include examination, on a test basis, of evidence supporting the amounts and other disclosures in the financial report, and evaluation of accounting policies and significant accounting estimates. These procedures will be undertaken to form an opinion as to whether, in all material respects, the financial report is presented fairly in accordance with Australian Accounting Standards, other mandatory professional reporting requirements in Australia and the Act so as to present a view which is consistent with our understanding of the Council's financial position, and performance, represented by the results of its operations and its cash flows.

We will obtain an understanding of the accounting system and the internal control structure to the extent necessary to consider their adequacy as a basis for the preparation of the financial report. This understanding will enable us to establish whether sufficient accounting records have been maintained.

The nature and extent of our audit procedures will vary according to our assessment of the Council's accounting system and, where we place reliance on it, the internal control structure. Our audit approach will be documented in an audit plan which may be amended on the basis of the matters identified during the course of the audit. Accordingly as the circumstances dictate we may amend our scope, visit different locations from the prior year, rotate our audit emphasis and propose matters of special emphasis.

## **Other documents accompanying the audited financial report**

Generally accepted auditing standards require that we read any annual report and or other documents that contain our audit opinion. The purpose of this procedure is to consider whether other information in these documents, including the manner of its presentation, is materially inconsistent with information appearing in the

audited financial report or concise financial report. We assume no obligation to perform procedures to corroborate such other information as part of our audit.

### **Detection of fraud, error and noncompliance with laws and regulations**

The Councillors are responsible for safeguarding the Council's assets and for the prevention and detection of fraud, error and non-compliance with regulatory requirements. Our audit procedures are designed to provide reasonable assurance of detecting errors or irregularities, including fraud and other illegal acts, which are material to the financial report. There is an unavoidable risk that audits planned and executed in accordance with Australian Auditing Standards may not detect a material error or irregularity, particularly where there has been concealment through collusion, forgery and other illegal acts. There are inherent limitations in performing an audit - for example, audits are based on selective testing of the information being examined -therefore errors and irregularities may not be detected and as a result, our audit can only provide reasonable – not absolute - assurance that the financial report is free of material misstatement.

### **Management representation letter**

We will seek written confirmation from the Councillors or senior management in respect of representations made to us in connection with the audit or review of the financial report.

### **Management reporting**

At the conclusion of our work we may issue a report containing matters we consider appropriate to bring to the attention of management and the Councillors. If any such report deals with internal controls, it cannot contain all matters that a full review of internal controls may identify, as our audit work is primarily conducted to allow us to express an opinion on the financial report.

This report may not be provided to a third party without our written consent. We may, at our discretion, grant or withhold our consent or grant it subject to conditions, including an acknowledgement by a recipient that the report is not prepared with the interests of anyone other than you in mind and that we accept no duty or responsibility to any other party.

### **Other audit related services**

From time to time you may request that we also provide other audit related services. The specific scope of these other audit related services may be subject to a separate engagement letter, depending on the nature and extent of the services requested, and will be performed in accordance with the terms of the engagement contract unless otherwise agreed.

### **Quality of service**

It is our desire to provide you with a high quality service to meet your needs. If you believe that our service to you could be improved, or if you are dissatisfied with any aspect of our service, please raise the matter immediately with the engagement leader. This will enable us to ensure that your concerns are dealt with promptly and appropriately.

One of the many considerations in the design of our audit strategy is to develop an efficient audit approach and, where appropriate, we will discuss with management ways in which they can assist us in conducting the audit in an efficient manner.



**Fees and Expenses**

The audit fees are based on our tender proposal and indexed at the agreed indexation factor. The adjustments in the fees will be communicated to you annually through the Letter of Engagement.

Annual Fee for Audit Engagement \$20,000 (plus GST)

These fees are based on the time required by the individuals assigned to the engagement. The fee includes allowance for any out-of-pocket expenses. Fees will be billed on a progressive basis as the audit work is undertaken, as follows:

Billing Phase	Requirements	Percentage of Fee
Interim Stage	Completion of interim visit & deliverables	30%
Final Stage	Completion of final visit	50%
Completion	Audit Sign-Off and completion of all deliverables	20%

In the event that unforeseen changes in the scope of our audit have arisen, we will agree with you the action that needs to be taken. This could include you re-directing certain of your staffs' efforts to deal with the issues or requesting us to provide assistance in some agreed manner.

Similarly, should we identify significant issues or changes to the scope of our audit at any other point during the course of the engagement; we will discuss the required action with you as soon as practical. You can be assured that we will not expect to be reimbursed for any additional costs unless we have discussed it with you beforehand.

Any assistance with accounting or other support services will be charged at our normal hourly rates, after first agreeing with you an estimate of those fees. Individual hourly rates vary according to the degree of responsibility involved and the experience and skill required.

**Applicable Law**

This engagement letter will be governed by the law of New South Wales and each of us submits to the non-exclusive jurisdiction on the courts of that place.

**Acknowledgement of terms**

Please acknowledge your agreement to the scope and terms of our engagement as set out in this by signing the copy of this letter in the space provided and returning it to us.

If you would like to discuss any aspect of our engagement further, please contact me on (03) 5445 4200 or at [phild@rsdadvisors.com.au](mailto:phild@rsdadvisors.com.au).

Yours faithfully



Philip Delahunty  
 Partner  
 RSD Chartered Accountants

**Client Acceptance**

The terms of this engagement are accepted by \_\_\_\_\_  
(name of signatory) on behalf of the Council including any related entities for which RSD Chartered Accountants  
is appointed as auditor who represents that he/she is authorised to accept these terms on its/their behalf.

.....  
Signed

.....  
Position

.....  
Date

**Hansen, Matthew**

---

**From:** Bridge Motor Inn [bridge.motor.inn@bigpond.com]  
**Sent:** Tuesday, 29 April 2014 11:08 AM  
**To:** mail@missdaisy.com.au; peakeoj@bigpond.com; Steve Williams; Liz Lang  
**Cc:** Socha, Merran; Hansen, Matthew  
**Subject:** Tocumwal on the Murray Financial Jan-Mar Qtr 2014  
**Attachments:** Aged Creditors March 2014.pdf; Ageing Creditors Feb2014.pdf; Balance Sheet Jan 2014.pdf; Balance Sheet March 2014.pdf; Payroll Qtr Jan-Mar2014.pdf; PL YTD Jan 2014.pdf; PL YTD March 2014.pdf; Balance Sheet Feb 2014.pdf; TocTourism Budget Fcast-actual comparison 9mths 2013-14.xls; PL Feb 14.pdf

Hello to all,

Attached for your info are the financials for the Jan- Mar Qtr 2014.

YTD so far pretty much in line with forecast.

I have also attached a chart which details the variations of forecast to actual for the same period.

Visitor statistics for Jan-Mar 2014

	Jan Mar 2014	Jan Mar 2013
Jan	2254	2013
Feb	1176	1369
Mar	2138	2020

On balance, much the same as last year.

Daily avg of 71pax passing thru the VIC for the qtr this year so far.

If you have any queries, pls do not hesitate to call

Kind regards,

T.O'Connor  
 Ronnocot P/L  
 t/as Bridge Motor Inn  
 26 Bridge Street  
 Tocumwal NSW 2714  
 Ph 03 58742674  
 Fax 03 58742223  
 Email [bridge.motor.inn@bigpond.com](mailto:bridge.motor.inn@bigpond.com)  
 Web [www.bridgemotorinn.com.au](http://www.bridgemotorinn.com.au)

11:26 AM  
17/04/14  
Accrual Basis

**Tocumwal Visitor Information Centre  
Profit & Loss YTD Comparison  
March 2014**

	Mar 14	Jul 13 - Mar 14
Ordinary Income/Expense		
Income		
<b>AGENCY INCOME</b>		
Centrelink Access Point Fee	0.00	2,942.94
NSW Train Link Ticket Sales	294.94	2,607.19
V-Line Agency Rebate	0.00	818.18
V/Line sales	2,139.96	15,456.56
<b>Total AGENCY INCOME</b>	2,434.90	21,824.87
<b>ARRANGED STOCK</b>		
Beauty & Skin Products	182.89	1,331.93
Books Cards,Maps,Postcards	441.43	2,365.65
Drinks	32.43	486.72
Local Produce	180.25	1,673.53
Mixed stock	164.74	1,898.59
Rich Glen Olive Oil	369.10	3,479.04
Souvenirs Toc Logo	327.34	2,539.53
<b>Total ARRANGED STOCK</b>	1,698.18	13,774.99
<b>BUSINESS SERVICES</b>		
Fax,	21.37	175.88
Internet & Computer Use	82.78	838.56
Photocopy,Scanning,Printing	18.73	797.12
<b>Total BUSINESS SERVICES</b>	122.88	1,811.56
<b>COMMISSION ON SALES</b>		
Paintings	0.00	69.09
<b>COMMISSION ON SALES - Other</b>	156.70	953.09
<b>Total COMMISSION ON SALES</b>	156.70	1,022.18
Donations	0.00	1,388.09
<b>GRANTS1</b>		
Grant - Shire	0.00	37,500.00
<b>Total GRANTS1</b>	0.00	37,500.00
Interest Income	1.16	7.32
<b>MARKETING PROMOS</b>	229.96	3,483.67
<b>SUBSCRIPTIONS - ANNUAL</b>		
Chamber of Commerce Membership	0.00	0.00
Subscriptions T.V.I.C.	-245.45	7,208.96
<b>Total SUBSCRIPTIONS - ANNUAL</b>	-245.45	7,208.96
<b>TOCUMWAL FLYER</b>		
Toc Flyer Advertising	968.18	10,879.42
<b>TOCUMWAL FLYER - Other</b>	0.00	350.00
<b>Total TOCUMWAL FLYER</b>	968.18	11,229.42
<b>TOWN MAP</b>		
Advertising - Town Map	3,400.10	3,400.10
<b>Total TOWN MAP</b>	3,400.10	3,400.10
<b>Total Income</b>	8,766.61	102,651.16
<b>Gross Profit</b>	8,766.61	102,651.16
Expense		
<b>ADVERTISING</b>		
What's on booklets	1,181.82	2,363.64
<b>ADVERTISING - Other</b>	0.00	727.27
<b>Total ADVERTISING</b>	1,181.82	3,090.91
<b>AGENCY COSTS</b>		
NSW Train Link Expense	232.66	1,782.64
V/Line Expenses	1,914.93	13,747.58
<b>Total AGENCY COSTS</b>	2,147.59	15,530.22

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Accrual Basis

**Tocumwal Visitor Information Centre  
Profit & Loss YTD Comparison  
March 2014**

	Mar 14	Jul 13 - Mar 14
<b>ARRANGED STOCK EXPENSE</b>		
Beauty & Skin Products EXP	0.00	764.16
Books, Cards & Maps & Exp	360.91	1,674.31
Drinks-Expense	0.00	145.91
Local Produce-Expense	140.00	1,319.04
Logos - Tocumwal Exp.	0.00	2,063.25
Mixed Stock-Exp	259.40	1,818.40
Rich Glen Olive Oil-Exp	135.00	2,303.50
<b>Total ARRANGED STOCK EXPENSE</b>	895.31	10,088.57
<b>AVIC Membership Fees</b>	0.00	350.00
<b>Bank Service Charges</b>		
Merchant Fees	31.85	404.38
Bank Service Charges - Other	10.00	119.40
<b>Total Bank Service Charges</b>	41.85	523.78
<b>Equipment</b>		
Purchases	55.27	589.82
<b>Total Equipment</b>	55.27	589.82
<b>Event Expenses</b>	20.91	20.91
<b>GRANTS</b>		
National Parks Grant	0.00	342.00
Volunteers Grant	0.00	965.91
<b>Total GRANTS</b>	0.00	1,307.91
<b>Insurance General</b>	0.00	1,883.98
<b>Insurance Workers Comp</b>	0.00	204.99
<b>Marketing Promotions Expense</b>	200.00	1,442.33
<b>PHOTOCOPIER</b>		
Copy Count	169.82	1,857.16
<b>Total PHOTOCOPIER</b>	169.82	1,857.16
<b>Postage &amp; Freight</b>	0.00	199.41
<b>Printing</b>	1,500.00	1,500.00
<b>RENT</b>		
Lease - Berrigan Shire	0.00	454.55
<b>Total RENT</b>	0.00	454.55
<b>REPAIRS &amp; MAINTENANCE</b>		
Cleaning & Waste Disposal	0.00	403.65
Computer Repairs	0.00	96.59
Fire Cylinders	0.00	213.00
General Maintenance	10.09	24.36
REPAIRS & MAINTENANCE - Other	0.00	26.20
<b>Total REPAIRS &amp; MAINTENANCE</b>	10.09	763.80
<b>Superannuation</b>	340.20	3,365.62
<b>SUPPLIES</b>		
Office	39.66	676.36
tea room	23.86	135.69
<b>Total SUPPLIES</b>	63.52	812.05
<b>Telephone, Fax, Internet</b>	384.17	2,336.24
<b>Tocumwal Flyer - Printing</b>		
Tocumwal Flyer Delivery Fee	0.00	150.00
Tocumwal Flyer - Printing - Other	1,310.00	9,000.00
<b>Total Tocumwal Flyer - Printing</b>	1,310.00	9,150.00
<b>Website</b>		
Domain Registration	0.00	506.18
<b>Total Website</b>	0.00	506.18

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17/04/14

Accrual Basis

**Tocumwal Visitor Information Centre  
Profit & Loss YTD Comparison  
March 2014**

	<u>Mar 14</u>	<u>Jul 13 - Mar 14</u>
<b>6560 · PAYROLL EXPENSES - WAGES</b>		
Casual Wages	368.00	4,357.86
Permanent Part-Time	3,677.84	36,419.78
<b>Total 6560 · PAYROLL EXPENSES - WAGES</b>	<u>4,045.84</u>	<u>40,777.64</u>
<b>Total Expense</b>	<u>12,366.39</u>	<u>96,756.07</u>
<b>Net Ordinary Income</b>	<u>-3,599.78</u>	<u>5,895.09</u>
<b>Net Income</b>	<u><b>-3,599.78</b></u>	<u><b>5,895.09</b></u>

**Tocumwal Visitor Information Centre**  
**Balance Sheet**  
 As of March 31, 2014

	Mar 31, 14
<b>ASSETS</b>	
<b>Current Assets</b>	
<b>Chequing/Savings</b>	
0BENDIGO BANK	26,743.49
1National Bank	-170.00
<b>4CONSIGNMENT ACCOUNTS</b>	
Cards - handmade	231.00
Heritage Train Ticket Sales	-80.00
Jewellery - A Jones	-264.00
Jewellery - G.Blakey	-122.00
Jewellery - L Twomey	-52.50
Paintings	-409.50
4CONSIGNMENT ACCOUNTS - Other	-231.00
<b>Total 4CONSIGNMENT ACCOUNTS</b>	-928.00
5 Petty Cash 2	112.10
<b>Total Chequing/Savings</b>	25,757.59
<b>Accounts Receivable</b>	
1900 · Accounts Receivable	3,792.00
<b>Total Accounts Receivable</b>	3,792.00
<b>Other Current Assets</b>	
Cash on Hand	300.00
Stock on Hand	2,031.85
1000 · Undeposited Funds	427.35
<b>Total Other Current Assets</b>	2,759.20
<b>Total Current Assets</b>	32,308.79
<b>Fixed Assets</b>	
<b>Plant &amp; Equipment</b>	
Costs	11,597.73
Less Accumulated Depreciation	-7,579.87
<b>Total Plant &amp; Equipment</b>	4,017.86
<b>Total Fixed Assets</b>	4,017.86
<b>TOTAL ASSETS</b>	<b>36,326.65</b>
<b>LIABILITIES</b>	
<b>Current Liabilities</b>	
<b>Accounts Payable</b>	
2000 · Accounts Payable	7,942.98
<b>Total Accounts Payable</b>	7,942.98
<b>Other Current Liabilities</b>	
2100 · Payroll Liabilities	
PayG Tax	662.00
2100 · Payroll Liabilities - Other	-5.02
<b>Total 2100 · Payroll Liabilities</b>	656.98
2200 · Tax Payable - ATO BAS	4,560.87
<b>Total Other Current Liabilities</b>	5,217.85
<b>Total Current Liabilities</b>	13,160.83
<b>TOTAL LIABILITIES</b>	<b>13,160.83</b>
<b>NET ASSETS</b>	<b>23,165.82</b>
<b>EQUITY</b>	
Asset Revaluation Reserve	2,455.00
3000 · Opening Bal Equity	15,938.52
3900 · Retained Earnings	-1,122.79
Net Income	5,895.09
<b>TOTAL EQUITY</b>	<b>23,165.82</b>

## Murray Regional Tourism Quarterly Update - Period Ending March 2014

Welcome from Murray Regional Tourism (MRT) Chair- Wendy Greiner

Welcome to the first quarterly update of 2014.

It has been a busy first quarter and we are delighted to have recently announced the success of our RVEF funding from Destination NSW.

This funding along with matching funding from Murray Regional Tourism (MRT) and our stakeholders, will enable the Murray to create a co-ordinated regional destination appeal program to promote the Murray both domestically and internationally and develop a new integrated digital solution. This will ensure high quality experiences for the traveller and create more effective marketing solutions for our regional stakeholders.

We look forward to working with you over the next 18 months on this exciting project.

Regards,

Wendy Greiner

Chair, Murray Regional Tourism



## Advocacy & Leadership

### National and International Visitor Data Report

The following link is a copy of the Travel to the Murray Region Quarterly report for the period ending December 2013, for your reference: [YE Dec 2013 Quarterly Data](#)

Due to a change in process for Tourism Research Australia Data in relation to how data is collected, the International Visitation Data was delayed affecting the timing of our newsletter. We apologise for the delay in this.

To assist with your interpretation of the travel results in the latest report, provided below are some key highlights for your review.

#### Murray Region Overview

##### Domestic overnight travel to the Murray region:

In the year ending December 2013, the region experienced an increase in domestic overnight visitors by 4.9% to nearly 2.3 million when compared to the period ending December 2012.

For comparison purposes, Regional Victoria recorded an increase in visitors of 3% while Regional NSW recorded an increase of visitors of 2.4% for the corresponding period ending December 2013.

Domestic overnight visitors to the region in year ending December 2013 spent \$995 million, a significant increase of \$95 million compared to period ending December 2012.

Average expenditure by overnight visitors for the year ending December 2013 was \$151 per night. The result for the period ending December 2013 reinforces the growth in overnight expenditure in recent periods and is a significant increase of \$27 per night up from \$124 per night when compared to the period ending December 2012.

The expenditure per night result while significant in isolation, when compared to the results for Regional NSW at \$144 per night and Regional Victoria at \$126 per night, indicates the region is performing extremely well in this sector.



Visitors spent nearly 6.6 million nights in the region, a decrease of 9.2% compared to year ending December 2012. This is an average of 2.9 nights per visitor, down by 0.4 nights on year end December 2012. For comparison purposes, Regional Victoria recorded a decrease in nights of 0.7% and Regional NSW recorded an increase of 2.1% for the corresponding period.

The majority of domestic visitors to the region arrive for holiday/leisure at 47.3% of total visitors, 34.5% visiting friends and relatives (VFR) and 13.4% business. These results are in line with National findings, with the Murray region slightly higher in percentage terms across the holiday and VFR indicators.

The most popular accommodation option for visitors was visiting friends and relatives properties 31.2%, standard motel accommodation accounted for 20.8% of visitors and caravan parks or commercial camping grounds at 20.6%.

In terms of origin of domestic overnight visitors, the region received 61.6% of its visitors from Victoria. NSW contributed 22.1% of visitors. This profile continues a recent trend of less reliance on visitors from Victoria and an increase in visitors from other states.

A further breakdown of these figures indicates that:

- 28.4% of visitors were from Melbourne
- 33.2% from Regional Victoria
- 17.4% from Regional NSW
- 9.5% from South Australia
- Other 6.9%

#### International travel to the Murray region:

The International Visitation patterns for the Murray Region for the Year Ending December 2013, indicates that the Murray region received 53,500 international overnight visitors, which is up by 25% on YE December 2012.

For comparison purposes, regional Victoria experienced an increase of 10% and regional NSW an increase of 1.3% for the comparative period.

Visitor nights increased to nearly 1.3 million, up by 17.2% on year ending December 2012. For comparison, regional Victoria experienced a 10.1% increase and regional NSW an increase of 0.3% for the corresponding period.

International overnight visitor expenditure was \$62 million at an average of \$49 per night. While the average per night is lower than both regional NSW of \$59 per night and regional Victoria's average of \$56 per night, the length of stay is considerably longer in the Murray region at over 24 nights compared to regional NSW 19 nights and regional Victoria 16 nights.

While expenditure per day is lower in the Murray, the increase in length of stay does provide greater overall yield per visitor compared to both state averages.

The top four International source markets for the region are:

- New Zealand 19.3%
- United Kingdom 16.1%
- USA 6%
- Germany 5%

The above markets and visitor source ratios are consistent with Region NSW and regional Victoria results.

#### Domestic Day Trippers to the Murray region:

Day-trippers to the Murray Region have continued to increase with over 3 million visitors being recorded at year ending December 2013, up by 10.4% on period ending December 2012.

For comparison purposes, Regional Victoria recorded a decrease in day trip visitors of 7.2% while regional NSW recorded a decrease of day trip visitors of 6%.

Domestic day trip visitors to the region in year ending December 2013 spent \$427 million, a significant increase of \$95 million compared to period ending December 2012.

Average expenditure by day trip visitors for the year ending December 2013 was \$141 per day. This result reinforces the continued trend and growth in day trip expenditure, the region recorded an increase of \$20 per day up from \$121 per day when compared to the period ending December 2012.

The significant increase in expenditure by day trippers to the region is highlighted further when compared to the results for regional NSW who recorded expenditure of \$114 per day and regional Victoria at \$93 per day.

A snapshot of overall results for total travel and contribution by sub regions across the key indicators for the year ending December 2013:

Total visitors by sub regions in year end (YE) December 2013:

- Mildura received 454,000 visitors - up by 18.2% on YE December 2012
- The Swan Hill region received 327,000 visitors – down by 8.1% on YE December 2012
- Echuca/Moama received 669,000 visitors - up by 15.1% on YE December 2012
- Sun Country received over 412,000 visitors - down by 8.2% on YE December 2012
- Albury/Wodonga received over 559,000 visitors - up by 3.7% on YE December 2012

Total domestic nights by sub regions in YE December 2013:

- Visitors spent nearly 1.4 million nights in Mildura - up by 18.2% on YE December 2012
- Visitors spent nearly 832,000 nights in the Swan Hill region - up by 22.0% on YE December 2012
- Visitors spent over 1.7 million nights in Echuca / Moama - down by 5.9% on YE December 2012
- Visitors spent almost 1.4 million nights in Sun Country - down by 12.2% on YE December 2012
- Visitors spent over 1.3 million nights in Albury / Wodonga - down by 13.2% on YE December 2012

Daytrip visitors to sub regions in YE December 2013:

- The Mildura region received 208,000 domestic daytrip visitors - down by 45.4% on YE December 2012
- The Swan Hill region received 323,000 visitors - down by 16.8% on YE December 2012
- Echuca / Moama received 714,000 visitors - up by 13.7% on YE December 2012
- Sun Country received 519,000 visitors - up by 9.5% on YE December 2012
- Albury / Wodonga received 1.3 million visitors - up by 45.1% on YE December 2012

## Product Development

### Digital Platform

As previously advised MRT has been dedicating considerable time and energy to pursue a whole of region consumer focused digital solution on behalf of the region. The project has involved extensive work which has included:

- Digital Strategy development
- Identification of Digital platform solution
- Partnership with Local Government partners to develop business model
- Preparation of funding submission for Destination NSW RVEF grant program
- Establishment of Digital Steering Committee consisting of nominated representatives from the LGA Tourism Manager leadership team
- Development of digital platform scope of works
- Development of Destination Appeal campaign creative material

With the above work completed, it is extremely pleasing to receive confirmation of the \$500,000 RVEF grant from Destination NSW.

This grant will enable the delivery of the whole of region digital solution and implementation of significant marketing campaign over the coming 18 months.

The grant will be matched by \$500,000 from MRT and through our LGA partners. The next phase of the project will involve considerable energy by all stakeholders and in broad terms will include:

- Engagement of Digital Project Manager
- Finalisation of Delivery project management plan and associated time frames
- Entering into partnership agreements with each LGA partner matched to specified outcomes
- Industry engagement forums in each participating LGA region
- Development of content, to include both written, updated image library and film at both the LGA and regional level
- Delivery of industry training programs
- Development of strategic marketing campaigns across three tiers, regional, LGA destination and operator

The Digital Platform project is one of the most exciting opportunities for the Murray region, it will create the base from which to deliver increased visitation and economic outcomes for destinations and the entire Murray region.

## Murray River Adventure Trail

### Background

- The Murray River Adventure Trail is a high priority project for Murray Regional Tourism (MRT), as identified in the Murray Region Tourism Development Plan 2012. MRT has set about investigating the feasibility of establishing a trail, catering for walking, cycling, kayaking/canoeing and other forms of water transport along the length of the Murray River from the Hume Dam in the east to Wentworth in the west.
- This project is co-funded by the Australian Government through the TIRF Grants Programme.

### Consultation

13 local government stakeholder meetings were held across the Murray region in Oct/Nov 2013 which included a mix of local government representatives and the private sector.

Additional meetings were held with other organisations and key stakeholders including Parks Victoria, NSW Parks and Wildlife Service, NSW Water, Parklands Albury Wodonga, Wonga Wetlands.

Through the consultation and broader on ground investigation, 4 trail options have been developed which consisted of a mixture of transport modes and potential routes which formed the basis of the feasibility study.

The 4 options have been through a series of review phases and the Board has endorsed the steering committees recommended option for further investigation and development in the business case.

### Key Feasibility Study Findings

- Create a unique experience that doesn't exist anywhere else in the world
- Create an iconic new product that would attract new visitors to the region
- Take advantage of existing trail networks
- Create a significant asset for visitors and local users

The business case is now in its final stages of development and this along with the feasibility study, will be submitted to the Federal Government for review under our funding agreement. Following the review, it is anticipated we will be in a position to make the findings of the feasibility study and business case available to our partners in July 2014.

## Industry Development

### Tourism Awards

A key component of the MRT Industry Development program, is to focus on providing opportunities for businesses to enter the Tourism Awards program. This year will see the opportunity for entrants to

enter our Inland Awards program which will be a prelude for entering either the Vic or NSW State Awards.

To assist with this program, the following activities are being delivered.

Regional workshop series

- Echuca/Moama – April 11
- Albury/Wodonga – April 23
- Corowa – May 6

To date, early indicators suggest we will have up to 6-8 new entries for 2014 with a number of past entrants also indicating they will again be entering. We would encourage all partner destinations to work with their industry to identify further potential entrants which we can provide support.

Murray Regional Tourism has accessed an online support program to assist businesses to prepare their entries for this year's awards. Numbers are limited and at this stage, entry is restricted to those who have attended a workshop.

Key dates for the 2014 Awards are as follows:

- May 23, 2014. Inland Tourism Awards Submissions
- July 26, 2014 Inland Tourism Awards Gala Dinner - Griffith
- August 4, 2014 Victorian Tourism Awards Submission due
- October 27, 2014 Victorian Tourism Awards Gala Dinner
- September 15, 2014 NSW Tourism Awards Submissions due
- November 27, 2014 NSW Tourism Awards Gala Dinner

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## Marketing

### New Murray Brand

#### The new Murray logo

The new Murray brand is all about authenticity, liveliness and activity, warmth and re-connection. This logo has been designed to reference and reflect upon the natural and organic forms of the river itself, whilst at the same time being relaxed, but full of energy. It also suggests movement, which is a deliberate reference to the notion of flow, particularly important as we start to encourage our market to travel up and down the river as opposed to "across" it.

The final Murray brand logo has been approved by our state government partners and ratified by the MRTB board and is as follows:

Consumer Logo:



Corporate Logo:

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As part of this new rebrand process and Murray logo development, Murray destinations have been incorporated into the overarching Murray logos in order to show consistency and strong brand recognition in the market place.

A Murray Logo Style Guide has been distributed out to all Tourism Managers across the Murray. As per this Style Guide, the MRT has agreed to provide key Murray destinations with preapproved logos, these include:

- Albury Wodonga
- Holbrook
- Corowa
- Yarrawonga Mulwala
- Deniliquin
- Echuca Moama
- Swan Hill
- Koondrook Barham
- Mildura

For other towns that also wish to use this logo framework, a form must be filled out and submitted to MRT for approval of usage.

#### **Murray Brand Creative Roll Out**

The new Murray brand campaign concepts have now been finalised, incorporating the new hero photography and logo. This has been approved by our tourism stakeholders, our 2 state government partners and ratified by the MRT Board.

The New Murray Brand creative is focused on 9 key experiences that visitors can partake in when coming to the Murray. These are: River adventures (Houseboats, waterskiing & fishing), Natural Wonders, History and Heritage, Food and wine, Golf, Caravan and Camping, and Touring.

It aims to re-connect and re-engage potential visitors to the region and showcase the energetic nature of the region and its unique connection with the legendary Murray River.

A roll out of the new brand creative will be occurring over the next 18 months in both large interstate campaigns as well as targeted experience based campaigns.

#### **Murray Travel Planner**

The Murray Travel Planner is printed and limited distribution has commenced at the Victorian and NSW Caravan, Camping and Touring Supershows. They are also soon to be stocked at the major Visitor information Centres in Sydney and Melbourne.

The digital flipbook is available on the interim [www.visitthemurray.com.au](http://www.visitthemurray.com.au) website. It has been designed with new branding, photography, mapping and creative, to be consistent to marketing messages that will go to market over the next 18 months +.

Distribution of the printed version will be limited to major consumer shows and visitor information centres in major Australian cities, predominately Melbourne and Sydney. The digital flipbook will be linked to all major travel and tourism websites, which will be an ongoing process.

#### **Murray Map**

The Murray Map is also now printed and distribution has commenced out to visitor information centres

around the Murray region, NSW and Victoria.

The Murray Touring Map will be in both digital and limited print formats and highlights the key experiences throughout the Murray and a detailed map of the entire region to assist the consumer in planning their trip to the Murray. This touring map will work alongside the Murray Holiday planner as two core pieces of collateral to promote the Murray and its experiences on offer. The digital Murray map is still currently being finalised and will be uploaded onto the Murray's interim website in the next month.

One box of maps will be delivered to each destination in Murray.

To order more of the Murray Touring Map, please email: [admin@mrtb.com.au](mailto:admin@mrtb.com.au) and advise of how many boxes you require, address and contact name.

### **Murray Interim Website**

The interim Murray website: [www.visitthemurray.com.au](http://www.visitthemurray.com.au) has had a makeover with the new brand. It is live and is updated with new imagery, copy, brand elements and the new Murray Travel Planner Flipbook. For any feedback or changes to the web copy, please email: [marketing@mrtb.com.au](mailto:marketing@mrtb.com.au)

### **Consumer Shows:**

Victorian Caravan, Camping and Touring Supershow

Dates: 6 – 11th March 2014

Venue: Caulfield Racecourse

Participating destinations: Albury, Corowa, Sun Country, Echuca Moama, Gannawarra, Deniliquin, Swan Hill

Competition results: 423

Attendance results: 52,275 visitors to the show. Up by 2,500 visitors compared to last year.

NSW Caravan, Camping and Touring Supershow

Dates: 26 April – 4 May 2014

Venue: Rosehill Racecourse

Participating destinations: Albury, Sun Country, Gannawarra, Corowa

### **Co-operative Marketing:**

- **Golf Getaway** - Australia's only Golf Travel Show broadcast on ONE HD, will be in region at the end of April/ beginning of May 2014, filming for a series of 7 shows focused on golf courses and destinations along the Murray. This series is due to air over a 7 week period from June 2014 onwards.

This project aligns with the Murray's marketing strategy to target golfers to the Murray and has been a partnership between Golf Getaway and its digital partners, MRTB and Golf on the Murray, and for this series will focus on destinations where Golf on the Murray courses are located. Next series, if other Murray golf areas/courses wish to participate we will negotiate a similar opportunity.

- **Our Patch Campaign** – co-operative with Tourism Victoria – Victorian intrastate campaign. The Murray is participating in a Tourism Victoria/ Fairfax intrastate campaign and over the past month through our Murray tourism partners, we have encouraged visitors, staff, family and friends to share their favourite Murray experience or place, with good results. In May, stage 2 of this campaign will occur which includes visits from Fairfax journalists to areas that were shared by our visitors. Destinations that have been chosen will be notified over the coming weeks.

### **PR Strategy**

From December to March 2014, a total of \$632,552 worth of PR activity was generated to a circulation of 13.9 Million readers. Below is the breakdown per month:

Month	Circulation	Value
Dec	7.6M	\$172,834
Jan	1.47M	\$64,112
Feb	1.63M	\$170,442
March	3.23M	\$225,164

Some of the major features published were:

- Murray River Road Trip – Destinations for the Discerning Traveller Magazine– 30 pages + front cover
- Best waterskiing spots on the Murray - BE Magazine (Medibank)

- River red gum drive – Escape News Sunday Herald Sun
- Riverboats Festival - The Age and Royal Auto
- Murray Meanderer - Leader group of papers
- Mildura Wentworth Festival – Royal Auto
- Murray Farm Gate trail – Country Living Section in the Weekly times - 5 weeks – 5 producers
- River activities around Echuca Moama – The Age Traveller

Please click on the following for Media Clippings for December 2013 – March 2014

[December 2013 Media Report](#)

[December 2013 Clippings Report](#)

[January 2014 Media Report](#)

[January 2014 Clippings Report](#)

[February 2014 Media Report](#)

[February 2014 Clippings Report](#)

[March 2014 Media Report](#)

[March 2014 Clippings Report](#)

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#### **MRT Board Meeting**

The next Murray Regional Tourism Board meeting will be held in Melbourne on 19 June 2014

Regards

Mark Francis  
Chief Executive Officer

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# Travel to the Murray Region

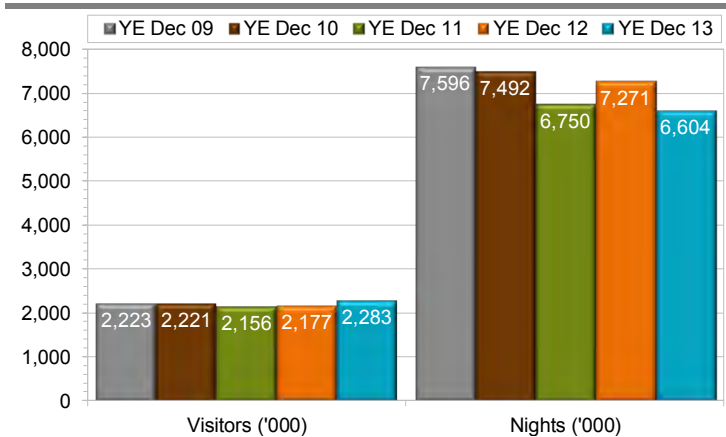
Year ended December 2013  
Quarterly Tracking of Selected Measures





### Domestic Overnight Travel<sup>(1)</sup>

#### Visitors and nights



The Murray region received nearly 2.3 million domestic overnight visitors - up by 4.9% on YE Dec 12. Visitors spent over 6.6 million nights in the region - down by 9.2% on YE Dec 12.

#### Market share

The region received 7.8% of visitors and 6.7% of nights in the combined area of regional Victoria and regional NSW. Compared to YE Dec 12, the share of visitors was up by 0.2% pts and the share of nights was down by 0.8% pts.

#### Purpose of visit to the Murray region



'Holiday or leisure' (47.3%) was the largest purpose for **visitors** to the region, followed by 'visiting friends and relatives (VFR)' (34.5%) and 'business' (13.4%). Compared to YE Dec 12, 'VFR' increased by 2.3% pts while 'holiday or leisure' decreased by 3.0% pts.

'Holiday or leisure' (53.3%) was the largest purpose in terms of **nights** in the region, followed by 'VFR' (31.8%) and 'business' (10.5%). Compared to YE Dec 12, 'VFR' grew by 3.2% pts while 'holiday or leisure' declined by 5.1% pts.

#### Accommodation

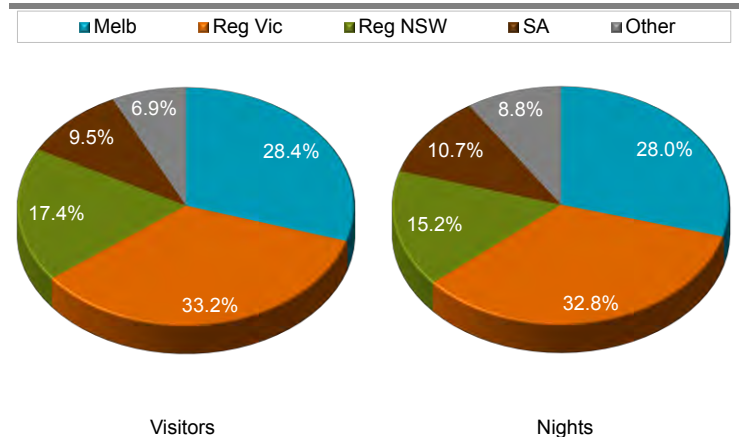
'Friends or relatives property' (31.2%) was the most popular accommodation type used for nights in the region, followed by 'standard hotel, motor inn, below 4 star' (20.8%) and 'caravan park or commercial camping ground' (20.6%).

Compared to YE Dec 12, 'friends or relatives property' grew by 2.9% pts while 'caravan park or commercial camping ground' decreased by 5.6% pts.

The Murray region includes: Mildura region, Swan Hill region, Echuca / Moama region, Sun Country region, and Albury / Wodonga region.

(1) Source: National Visitor Survey, YE Dec 13, Tourism Research Australia (TRA)

#### Origin



The region received 61.6% of visitors and 60.7% of nights from **Victoria**. Compared to YE Dec 12, Victorian visitors were down by 2.1% and nights were down by 16.4%.

**NSW** contributed 22.1% of visitors and 19.8% of nights in the region. Compared to YE Dec 12, NSW visitors were up by 33.0% and nights were up by 14.7%.

**Other states** contributed 16.4% of visitors and 19.5% of nights in the region. Compared to YE Dec 12, visitors from other states were up by 3.6% and nights were down by 3.4%.

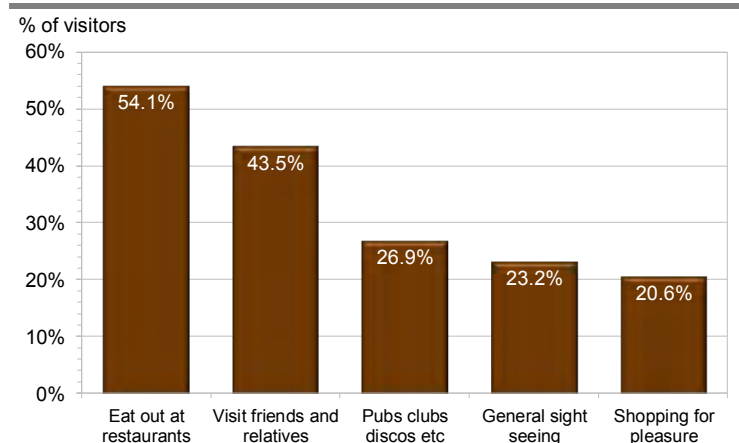
#### Length of stay

Visitors stayed, on average, 2.9 nights in the region - down by 0.4 nights on YE Dec 12.

#### Age

'65 years and over' (21.4%) was the biggest age group of visitors to the region, followed by '55 to 64 years' (19.8%) and '35 to 44 years' (17.7%).

#### Activities



'Eat out at restaurants' (54.1%) was the most popular activity undertaken by visitors to the region.

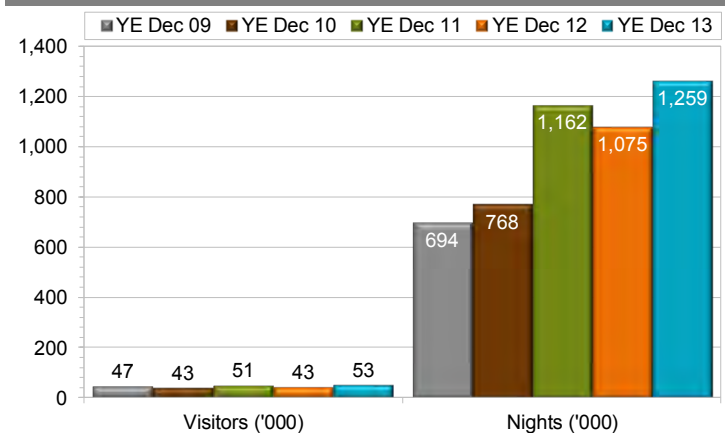
#### Expenditure<sup>(2)</sup>

Visitors spent an estimated \$995 million in the region - an average of \$151 per night.

(2) Estimated using information from TRA's modelled domestic overnight visitor expenditure in Australia's regions, YE Dec 13

### International Overnight Travel<sup>(3)</sup>

#### Visitors and nights



The Murray region received 53,500 international overnight visitors - up by 25.0% on YE Dec 12. Visitors spent nearly 1.3 million nights in the region - up by 17.2% on YE Dec 12.

#### Market share

The region received 6.2% of visitors and 7.5% of nights in the combined area of regional Victoria and regional NSW. Compared to YE Dec 12, the share of visitors was up by 1.0% pt and the share of nights was up by 0.9% pts.

#### Purpose of visit to the Murray region

'Holiday / pleasure' (52.6%) was the largest purpose for visitors to the region, followed by 'visiting friends and relatives' (31.1%) and 'business' (9.1%).

#### Origin

No.	Market	Share	No.	Market	Share
1	New Zealand	19.3%	13	China	2.0%
2	United Kingdom	16.1%	14	Korea	2.0%
3	USA	6.0%	15	Singapore	1.8%
4	Germany	5.0%	16	Netherlands	1.6%
5	France	4.7%	17	India	1.6%
6	Canada	4.2%	18	Japan	1.4%
7	Taiwan	4.1%	19	Switzerland	0.4%
8	Italy	2.9%	20	Malaysia	0.0%
9	Hong Kong	2.6%			
10	Scandinavia	2.5%		Other Asia	1.4%
11	Thailand	2.2%		Other Europe	11.0%
12	Indonesia	2.0%		Other Countries	5.3%

New Zealand (19.3%) was the region's largest source of visitors.

#### Accommodation

'Rented house / apartment / unit / flat' (27.1%) was the most popular accommodation type used for international nights in the region, followed by 'home of friend or relative' (23.9%) and 'backpacker / hostel' (21.8%).

#### Age

'25 to 34 years' (23.7%) was the biggest age group of visitors to the region, followed by '15 to 24 years' (19.3%).

#### Expenditure<sup>(4)</sup>

Visitors spent an estimated \$62 million in the region - an average of \$49 per night.

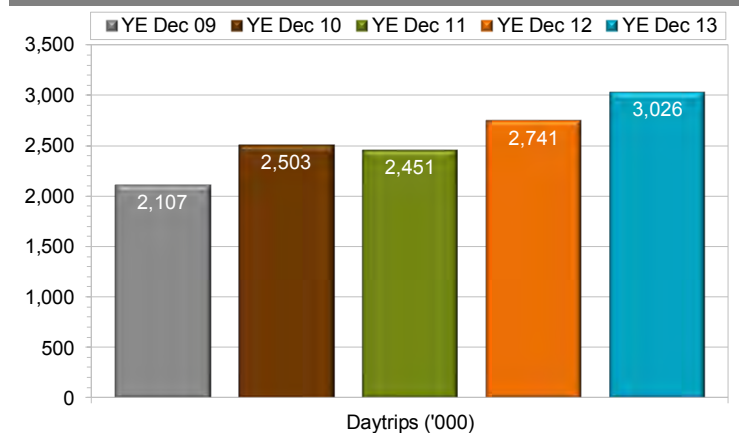
(4) Estimated using information from TRA's modelled international visitor expenditure in Australia's regions, YE Dec 13

Note: Percentage change figures provided in this report do not necessarily represent statistically significant change.

(3) Source: International Visitor Survey, YE Dec 13, TRA

### Domestic Daytrip Travel<sup>(5)</sup>

#### Trips



The Murray region received over 3.0 million domestic daytrip visitors - up by 10.4% on YE Dec 12.

#### Market share

The region received 5.1% of daytrips to the combined area of regional Victoria and regional NSW. Compared to YE Dec 12, the share was up by 0.8% pts.

#### Main purpose of trip

'Holiday or leisure' (47.7%) was the largest purpose for visitors to the region the region, followed by 'visiting friends and relatives' (21.4%) and 'business' (14.4%).

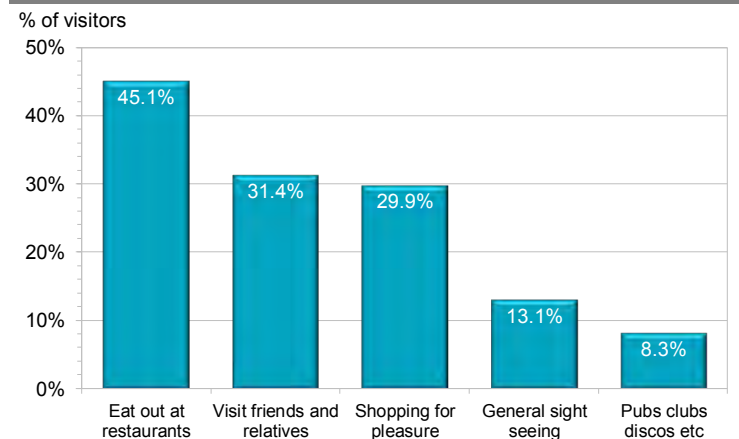
#### Age

'65 years and over' (21.0%) was the biggest age group of visitors to the region, followed by '25 to 34 years' (19.9%) and '45 to 54 years' (18.9%).

#### Gender

More visitors to the region were male (56.4%) than female (43.6%).

#### Activities



'Eat out at restaurants' (45.1%) was the most popular activity undertaken by visitors to the region.

#### Expenditure<sup>(6)</sup>

Visitors spent an estimated \$427 million in the region - an average of \$141 per visitor.

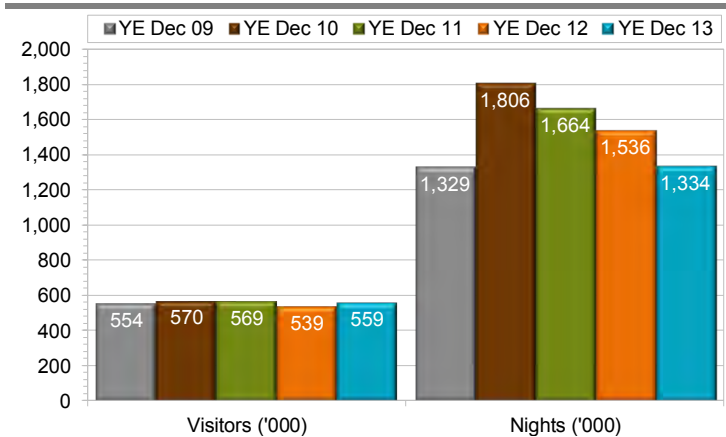
(6) Estimated using information from TRA's modelled domestic daytrip visitor expenditure in Australia's regions, YE Dec 13

(5) Source: National Visitor Survey, YE Dec 13, TRA

Page 2 of 2

### Domestic Overnight Travel<sup>(1)</sup>

#### Visitors and nights

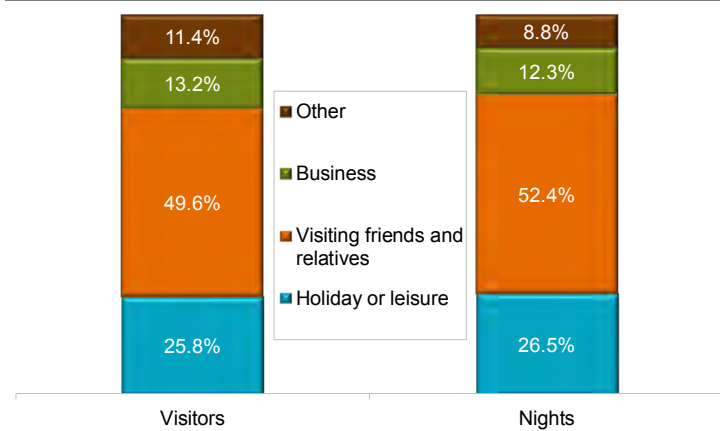


Albury / Wodonga received 559,000 domestic overnight visitors - up by 3.7% on YE Dec 12. Visitors spent over 1.3 million nights in the region - down by 13.2% on YE Dec 12.

#### Market share

The region received 24.5% of visitors and 20.2% of nights in the Murray region. Compared to YE Dec 12, the share of visitors was down by 0.3% pts and the share of nights was down by 0.9% pts.

#### Purpose of visit to Albury / Wodonga



'Visiting friends and relatives (VFR)' (49.6%) was the largest purpose for **visitors** to the region, followed by 'holiday or leisure' (25.8%) and 'business' (13.2%). Compared to YE Dec 12, 'VFR' grew by 7.4% pts while 'business' declined by 7.7% pts.

'VFR' (52.4%) was the largest purpose in terms of **nights** in the region, followed by 'holiday or leisure' (26.5%) and 'business' (12.3%). Compared to YE Dec 12, 'VFR' grew by 5.0% pts while 'business' declined by 10.2% pts.

#### Accommodation

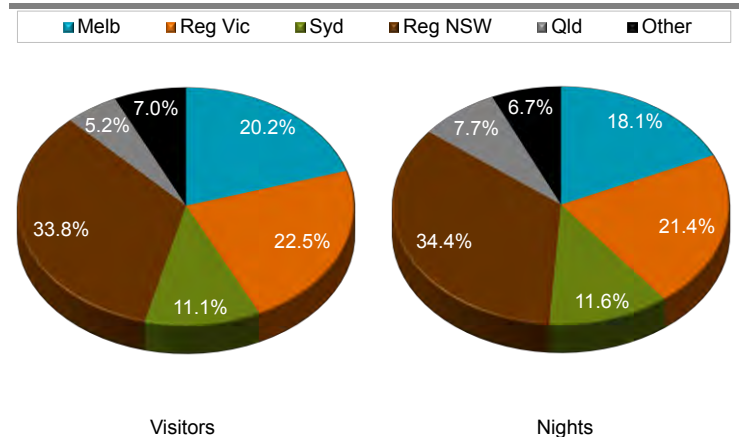
'Friends or relatives property' (46.2%) was the most popular accommodation type used for nights in the region. 'Standard hotel, motor inn, below 4 star' (28.3%) was the 2<sup>nd</sup> most popular accommodation type, followed by 'caravan park or commercial camping ground' (7.8%).

Compared to YE Dec 12, 'standard hotel, motor inn, below 4 star' grew by 4.1% pts while 'caravan park or commercial camping ground' decreased by 3.7% pts.

Albury / Wodonga includes: Albury - East, Albury - North, Albury - South, Lavington, Albury Region, West Wodonga, and Wodonga.

(1) Source: National Visitor Survey, YE Dec 13, Tourism Research Australia (TRA)

#### Origin



The region received 42.8% of visitors and 39.5% of nights from **Victoria**. Compared to YE Dec 12, Victorian visitors were down by 3.6% and nights were down by 12.3%.

**New South Wales** contributed 45.1% of visitors and 46.0% of nights in the region. Compared to YE Dec 12, NSW visitors were up by 32.6% and nights were up by 13.5%.

**Other states** contributed 12.2% of visitors and 14.5% of nights in the region. Compared to YE Dec 12, visitors from other states were down by 32.7%.

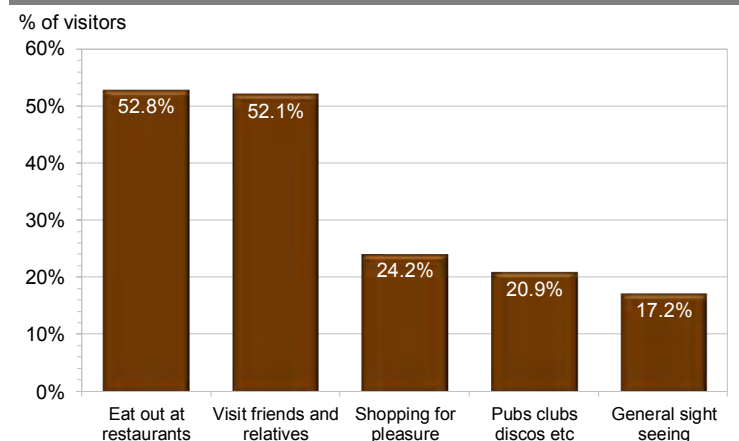
#### Length of stay

Visitors stayed on average 2.4 nights in the region - down by 0.5 nights on the YE Dec 12.

#### Age

'55 to 64 years' (22.0%) was the biggest age group of visitors to the region, followed by '65 years and over' (20.2%) and '45 to 54 years' (19.5%).

#### Activities



'Eat out at restaurants' (52.8%) was the most popular activity undertaken by visitors to the region, followed by 'visit friends and relatives' (52.1%) and 'shopping for pleasure' (24.2%).

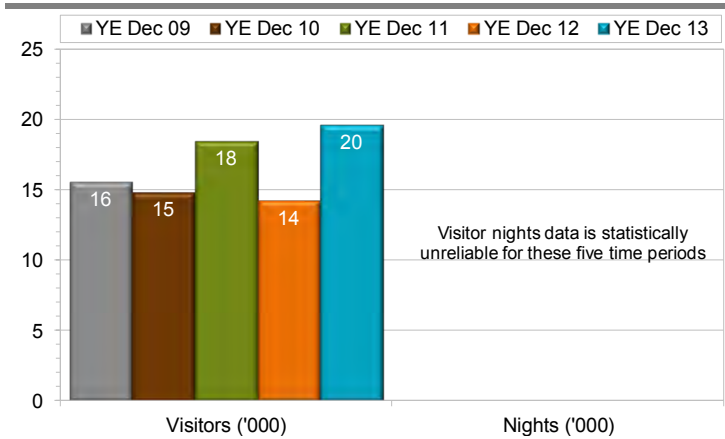
#### Expenditure<sup>(2)</sup>

Visitors spent an estimated \$210 million in the region - an average of \$157 per night.

(2) Estimated using information from TRA's modelled domestic overnight visitor expenditure in Australia's regions, YE Dec 13

### International Overnight Travel<sup>(3)</sup>

#### Visitors and nights



Albury / Wodonga received 19,600 international overnight visitors - up by 37.7% on YE Dec 12. Nights data for the region is statistically unreliable for these five time periods.

#### Market share

The region received 36.6% of visitors to the Murray region. Compared to YE Dec 12, the share was up by 3.4% pts.

#### Purpose of visit to Albury / Wodonga

'Holiday / pleasure' (44.5%) was the largest purpose for visitors to the region, followed by 'visiting friends and relatives' (36.6%) and 'business' (13.9%).

#### Origin

No.	Market	Share	No.	Market	Share
1	United Kingdom	19.8%	13	Taiwan	2.1%
2	New Zealand	16.5%	14	India	1.9%
3	USA	9.2%	15	Japan	1.2%
4	Canada	5.7%	16	Korea	1.1%
5	Germany	5.1%	17	Netherlands	0.7%
6	Indonesia	4.9%	18	Italy	0.3%
7	China	4.3%	19	Malaysia	0.0%
8	Thailand	3.2%	19	Switzerland	0.0%
9	Scandinavia	2.7%			
10	France	2.6%		Other Asia	2.1%
11	Hong Kong	2.5%		Other Europe	10.6%
12	Singapore	2.4%		Other Countries	1.3%

The United Kingdom (19.8%) was the largest source market of visitors to the region, followed by New Zealand (16.5%).

#### Accommodation

'Home of friend or relative' (50.1%) was the most popular accommodation type used for international nights in the region, followed by 'rented house / apartment / unit / flat' (26.5%) and 'standard hotel / motel / motor inn, below 4 star' (7.6%).

#### Age

'35 to 44 years' (30.2%) was the biggest age group of visitors to the region, followed by '25 to 34 years' (19.3%).

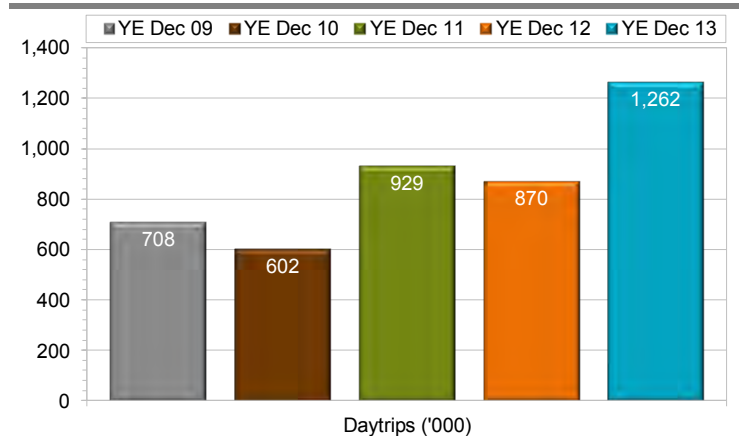
#### Expenditure<sup>(4)</sup>

Visitor expenditure in the region is considered statistically unreliable for the YE Dec 13.

(4) Estimated using information from TRA's modelled international visitor expenditure in Australia's regions, YE Dec 13

### Domestic Daytrip Travel<sup>(5)</sup>

#### Trips



Albury / Wodonga received nearly 1.3 million domestic daytrip visitors - up by 45.1% on YE Dec 12.

#### Market share

The region received 41.7% of daytrips to the Murray region. Compared to YE Dec 12, the share was up by 10.0% pts.

#### Main purpose of trip

'Holiday or leisure' (40.2%) was the largest purpose for visitors to the region the region, followed by 'visiting friends and relatives' (18.4%) and 'health-related' (16.5%).

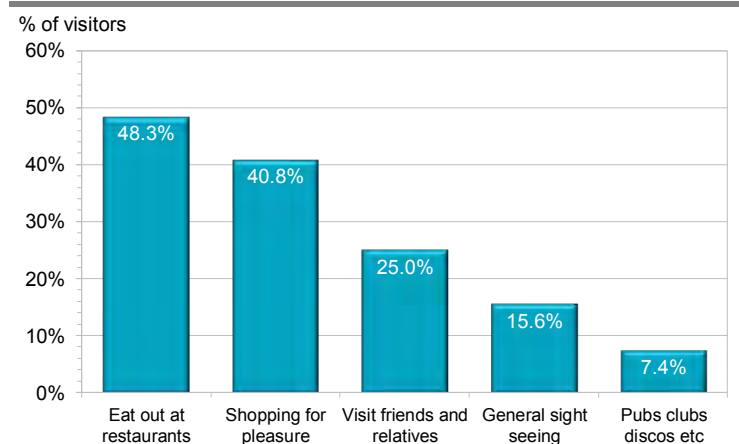
#### Age

'25 to 34 years' (23.1%) was the biggest age group of visitors to the region, followed by '65 years and over' (22.2%) and '45 to 54 years' (21.1%).

#### Gender

More visitors to the region were male (54.9%) than female (45.1%).

#### Activities



'Eat out at restaurants' (48.3%) was the most popular activity undertaken by visitors to the region.

#### Expenditure<sup>(6)</sup>

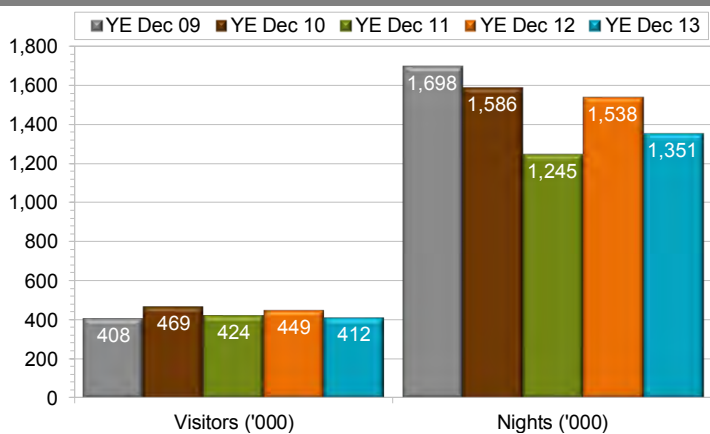
Visitors spent an estimated \$218 million in the region - an average of \$173 per visitor.

(6) Estimated using information from TRA's modelled domestic daytrip visitor expenditure in Australia's regions, YE Dec 13



## Domestic Overnight Travel<sup>(1)</sup>

### Visitors and nights

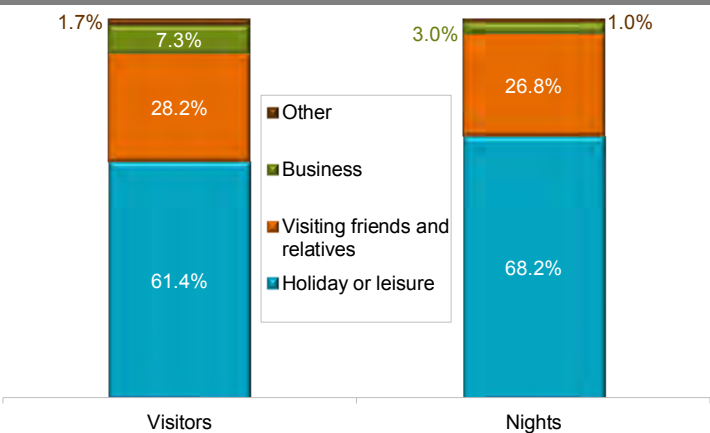


Sun Country received 412,000 domestic overnight visitors - down by 8.2% on YE Dec 12. Visitors spent nearly 1.4 million nights in the region - down by 12.2% on YE Dec 12.

### Market share

The region received 18.0% of visitors and 20.5% of nights in the Murray region. Compared to the YE Dec 12, the share of visitors was down by 2.6% pts and share of nights was down by 0.7% pts.

### Purpose of visit to Sun Country



'Holiday or leisure' (61.4%) was the largest purpose for **visitors** to the region, followed by 'visiting friends and relatives (VFR)' (28.2%) and 'business' (7.3%). Compared to YE Dec 12, 'VFR' grew by 1.9% pts while 'business' declined by 2.7% pts.

'Holiday or leisure' (68.2%) was the largest purpose in terms of **nights** in the region, followed by 'VFR' (26.8%) and 'business' (3.0%). Compared to YE Dec 12, 'VFR' grew by 8.1% pts while 'business' declined by 4.6% pts.

### Accommodation

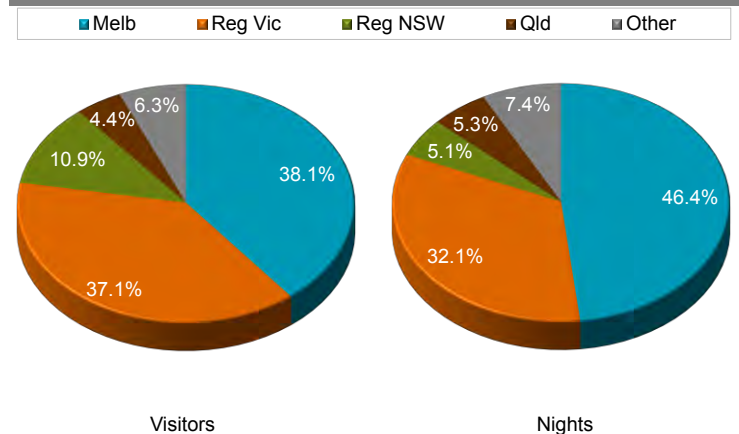
'Friends or relatives property' (25.5%) was the most popular accommodation type used for nights in the region. 'Caravan park or commercial camping ground' (22.9%) was the 2<sup>nd</sup> most popular type, followed by 'standard hotel, motor inn, below 4 star' (15.1%).

Compared to YE Dec 12, 'friends or relatives property' grew by 6.5% pts while 'standard hotel, motor inn, below 4 star' declined by 7.6% pts.

Sun Country includes: Cobram, Moira, Numurkah, Yarrawonga, Corowa, Corowa Region, and Tocumwal - Finley - Jerilderie.

(1) Source: National Visitor Survey, YE Dec 13, Tourism Research Australia (TRA)

### Origin



The region received 75.2% of visitors and 78.5% of nights from **Victoria**. Compared to YE Dec 12, Victorian visitors were down by 13.2% and nights were down by 11.1%.

**New South Wales** contributed 14.3% of visitors and 8.8% of nights in the region. Compared to YE Dec 12, visitors from NSW were up by 9.3%.

**Other states** contributed 10.4% of visitors and 12.7% of nights in the region.

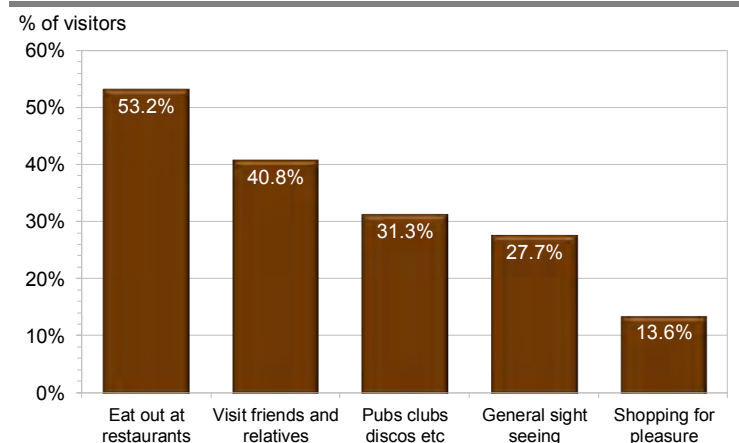
### Length of stay

Visitors stayed on average 3.3 nights in the region - down by 0.1 night on the YE Dec 12.

### Age

'65 years and over' (29.6%) was the biggest age group of daytrip visitors to the region, followed by '55 to 64 years' (19.7%) and '45 to 54 years' (17.5%).

### Activities



'Eat out at restaurants' (53.2%) was the most popular activity undertaken by visitors to the region, followed by 'visit friends and relatives' (40.8%) and 'pubs, clubs, discos etc' (31.3%).

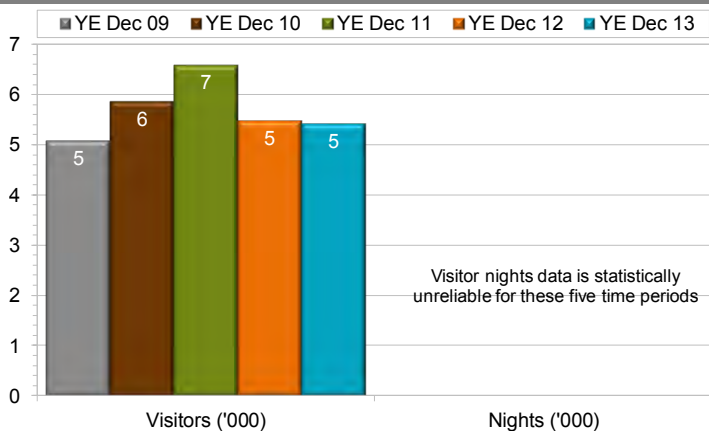
### Expenditure<sup>(2)</sup>

Visitors spent an estimated \$182 million in the region - an average of \$134 per night.

(2) Estimated using information from TRA's modelled domestic overnight visitor expenditure in Australia's regions, YE Dec 13

### International Overnight Travel<sup>(3)</sup>

#### Visitors and nights



Sun Country received 5,400 international overnight visitors - down by 1.0% on YE Dec 12. Nights data for the region is considered statistically unreliable for these five time periods.

#### Market share

The region received 10.1% of international visitors to the Murray region. Compared to YE Dec 12, the share of visitors was down by 2.7% pts.

#### Purpose of visit to Sun Country

'Visiting friends and relatives' (43.0%) was the largest purpose for visitors to the region, followed by 'holiday / pleasure' (34.7%) and 'business' (11.4%).

#### Origin

No.	Market	Share	No.	Market	Share
1	New Zealand	51.4%	9	Taiwan	0.0%
2	USA	11.5%	9	Korea	0.0%
3	Thailand	4.6%	9	China	0.0%
4	United Kingdom	3.7%	9	India	0.0%
5	France	2.3%	9	Canada	0.0%
6	Netherlands	1.5%	9	Scandinavia	0.0%
7	Japan	1.3%	9	Italy	0.0%
8	Germany	1.1%	9	Switzerland	0.0%
9	Hong Kong	0.0%			
9	Singapore	0.0%		Other Asia	1.0%
9	Malaysia	0.0%		Other Europe	17.9%
9	Indonesia	0.0%		Other Countries	3.8%

New Zealand (51.4%) was the largest source market of visitors to the region, followed by the USA (11.5%) and Thailand (4.6%).

#### Accommodation

'Rented house / apartment / unit / flat' (43.1%) was the most popular accommodation type used for international nights in the region, followed by 'home of friend or relative' (26.5%).

#### Age

'55 to 64 years' (27.5%) was the biggest age group of visitors to the region, followed by '25 to 34 years' (21.5%).

#### Expenditure<sup>(4)</sup>

Visitor expenditure in the region is considered statistically unreliable for the YE Dec 13.

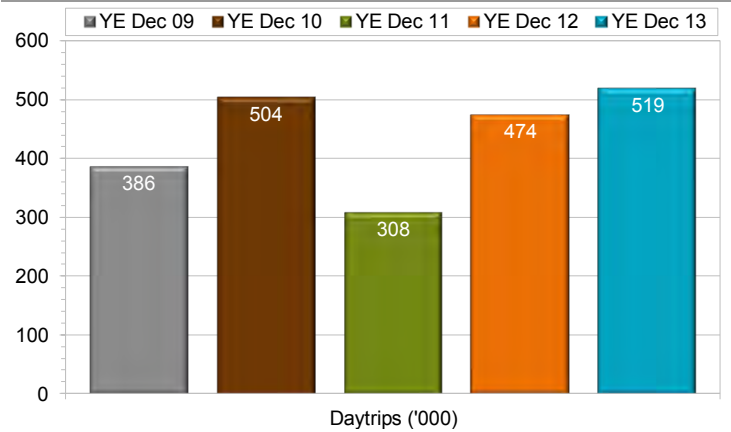
(4) Estimated using information from TRA's modelled international visitor expenditure in Australia's regions, YE Dec 13

Note: Percentage change figures provided in this report do not necessarily represent statistically significant change.

(3) Source: International Visitor Survey, YE Dec 13, TRA

### Domestic Daytrip Travel<sup>(5)</sup>

#### Trips



Sun Country received 519,000 domestic daytrips - up by 9.5% on YE Dec 12.

#### Market share

The region received 17.2% of daytrips to the Murray region. Compared to YE Dec 12, the share was down by 0.1% pt.

#### Main purpose of trip

'Holiday or leisure' (46.2%) was the largest purpose for daytrips to the region, followed by 'visiting friends and relatives' (31.2%) and 'business' (20.4%).

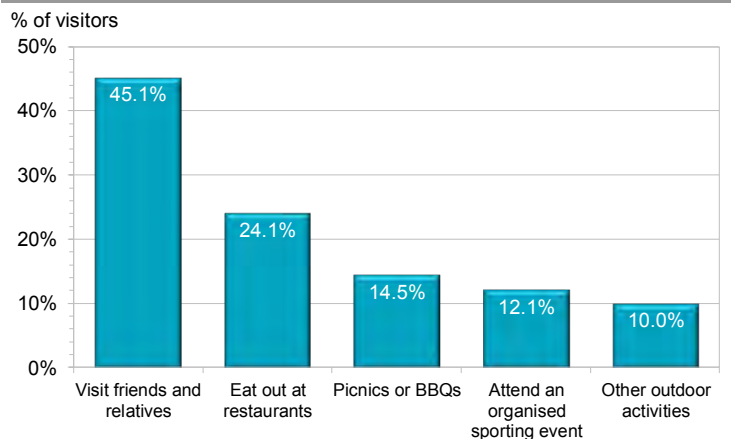
#### Age

'55 to 64 years' (20.4%) was the biggest age group of daytrip visitors to the region, followed by '65 years and over' (19.7%) and '25 to 34 years' (18.7%).

#### Gender

More visitors to the region were male (60.7%) than female (39.3%).

#### Activities



'Visit friends and relatives' (45.1%) was the most popular activity undertaken by daytrip visitors to the region, followed by 'eat out at restaurants' (24.1%) and 'picnics or bbqs' (14.5%).

#### Expenditure<sup>(6)</sup>

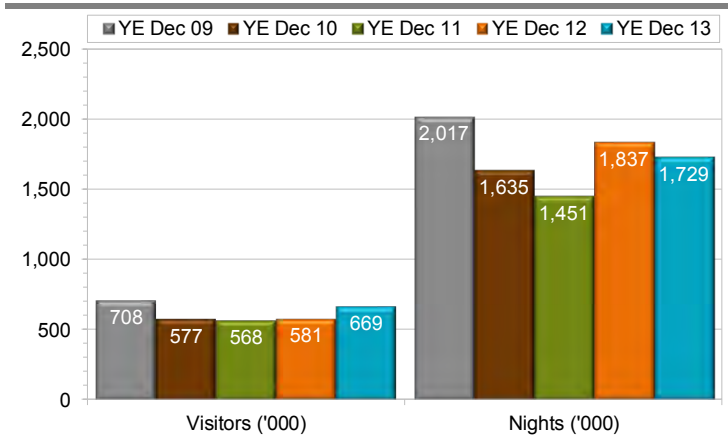
Visitors spent an estimated \$71 million in the region - an average of \$137 per visitor.

(6) Estimated using information from TRA's modelled domestic daytrip visitor expenditure in Australia's regions, YE Dec 13

(5) Source: National Visitor Survey, YE Dec 13, TRA

## Domestic Overnight Travel<sup>(1)</sup>

### Visitors and nights

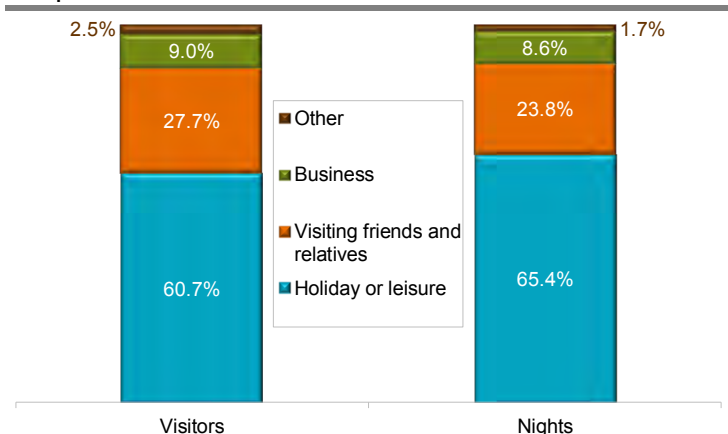


Echuca / Moama received 669,000 domestic overnight visitors - up by 15.1% on YE Dec 12. Visitors spent over 1.7 million nights in the region - down by 5.9% on YE Dec 12.

### Market share

The region received 29.3% of visitors and 26.2% of nights in the Murray region. Compared to YE Dec 12, the share of visitors was up by 2.6% pts and the share of nights was up by 0.9% pts.

### Purpose of visit to Echuca / Moama



'Holiday or leisure' (60.7%) was the largest purpose for **visitors** to the region, followed by 'visiting friends and relatives (VFR)' (27.7%) and 'business' (9.0%). Compared to YE Dec 12, 'business' grew by 3.6% pts while 'holiday or leisure' declined by 4.4% pts.

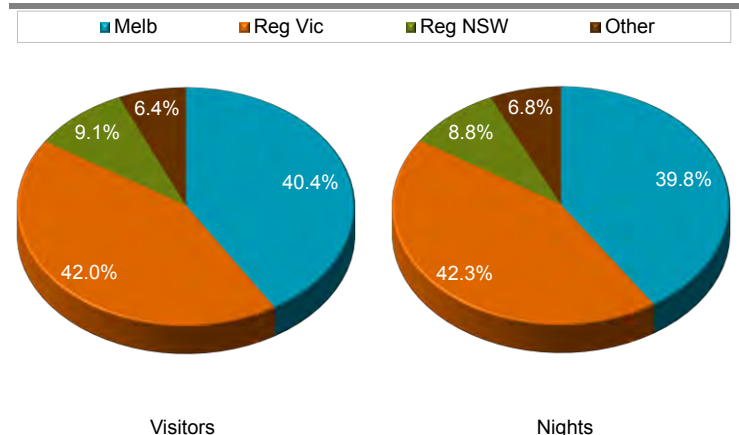
'Holiday or leisure' (65.4%) was the largest purpose in terms of **nights** in the region, followed by 'VFR' (23.8%) and 'business' (8.6%). Compared to YE Dec 12, 'business' grew by 5.5% pts while 'holiday or leisure' declined by 10.1% pts.

### Accommodation

'Caravan park or commercial camping ground' (28.2%) was the most popular accommodation type used for nights in the region, followed by 'friends or relatives property' (21.0%) and 'standard hotel, motor inn, below 4 star' (18.0%).

Compared to YE Dec 12, 'standard hotel, motor inn, below 4 star' grew by 3.6% pts while 'caravan park or commercial camping ground' declined by 7.1% pts.

### Origin



The region received 82.4% of visitors and 82.1% of nights from **Victoria**. Compared to YE Dec 12, Victorian visitors were up by 17.2% and nights were down by 9.2%.

**New South Wales** contributed 11.4% of visitors and 11.2% of nights in the region. Compared to YE Dec 12, visitors from NSW were up by 16.9%.

**Other states** contributed 6.3% of visitors and 6.8% of nights in the region.

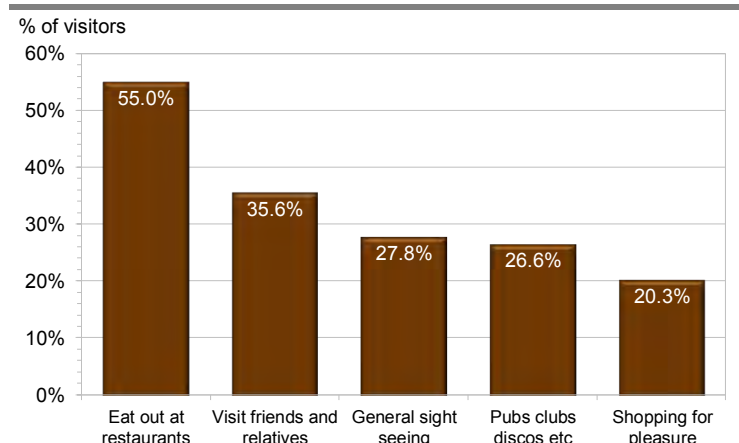
### Length of stay

Visitors stayed on average 2.6 nights in the region - down by 0.6 nights on the YE Dec 12.

### Age

'65 years and over' (21.7%) was the biggest age group of visitors to the region, followed by '55 to 64 years' (20.6%) and '35 to 44 years' (20.5%).

### Activities



'Eat out at restaurants' (55.0%) was the most popular activity undertaken by visitors to the region, followed by 'visit friends and relatives' (35.6%) and 'general sightseeing' (27.8%).

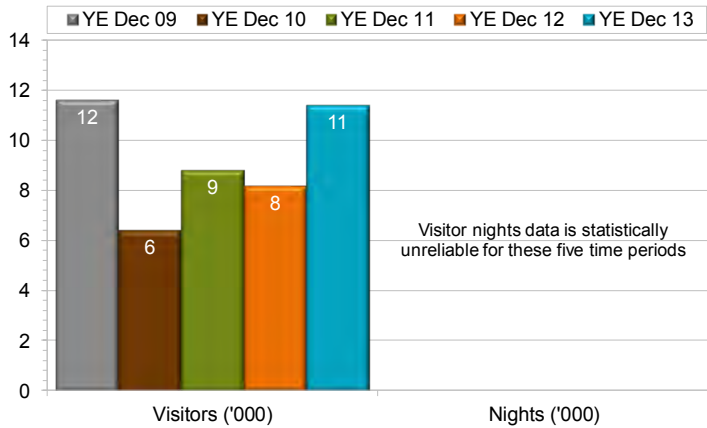
### Expenditure<sup>(2)</sup>

Visitors spent an estimated \$225 million in the region - an average of \$130 per night.

(2) Estimated using information from TRA's modelled domestic overnight visitor expenditure in Australia's regions, YE Dec 13

## International Overnight Travel<sup>(3)</sup>

### Visitors and nights



Echuca / Moama received 11,400 international overnight visitors - up by 39.5% on YE Dec 12. Nights data for the region is statistically unreliable for these five time periods.

### Market share

The region received 21.3% of visitors to the Murray region. Compared to YE Dec 12, the share was up by 2.2% pts.

### Purpose of visit to Echuca / Moama

'Holiday / pleasure' (64.4%) was the largest purpose for visitors to the region, followed by 'visiting friends and relatives' (25.8%) and 'business' (4.0%).

### Origin

No.	Market	Share	No.	Market	Share
1	United Kingdom	22.1%	13	Italy	1.3%
2	New Zealand	16.6%	14	Thailand	1.3%
3	Germany	5.8%	15	Switzerland	1.1%
4	Canada	4.3%	16	Taiwan	1.0%
5	Korea	4.1%	17	Japan	0.0%
6	Scandinavia	3.0%	17	Malaysia	0.0%
7	France	2.7%	17	Indonesia	0.0%
8	USA	2.3%	17	India	0.0%
9	China	2.2%			
10	Hong Kong	2.0%		Other Asia	1.0%
11	Netherlands	1.8%		Other Europe	13.5%
12	Singapore	1.6%		Other Countries	12.3%

The United Kingdom (22.1%) was the region's largest source market of visitors, followed by New Zealand (16.6%).

### Accommodation

'Rented house / apartment / unit / flat' (30.0%) was the most popular accommodation type used for international nights in the region, followed by 'home of friend or relative' (26.6%) and 'standard hotel / motel / motor inn, below 4 star' (20.0%).

### Age

'65 years and over' (35.4%) was the biggest age group of visitors to the region, followed by '35 to 44 years' (16.1%).

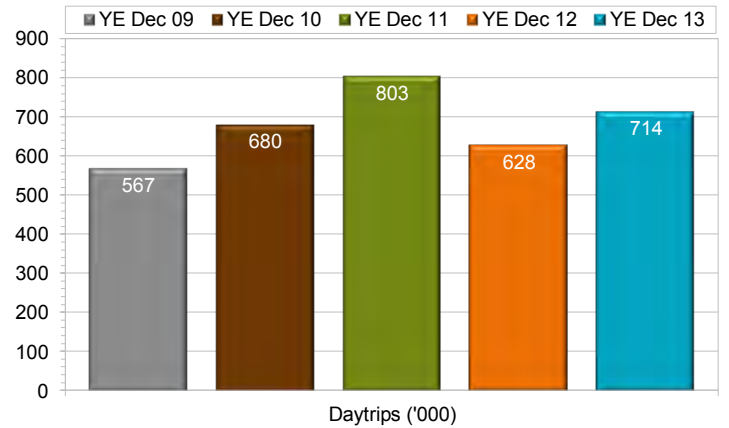
### Expenditure<sup>(4)</sup>

Visitor expenditure in the region is considered statistically unreliable for the YE Dec 13.

(4) Estimated using information from TRA's modelled international visitor expenditure in Australia's regions, YE Dec 13

## Domestic Daytrip Travel<sup>(5)</sup>

### Trips



Echuca / Moama received 714,000 domestic daytrip visitors - up by 13.7% on YE Dec 12.

### Market share

The region received 23.6% of daytrips to the Murray region. Compared to YE Dec 12, the share was up by 0.7% pts.

### Main purpose of trip

'Holiday or leisure' (62.6%) was the largest purpose for visitors to the region the region, followed by 'visiting friends and relatives' (24.1%) and 'personal appointment' (5.2%).

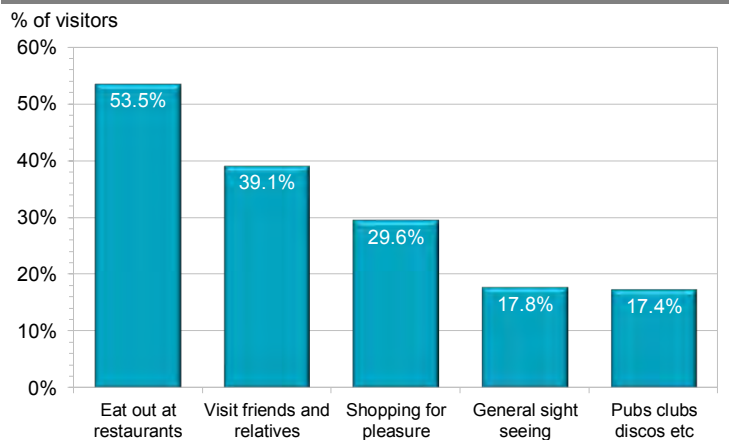
### Age

'15 to 24 years' (23.1%) was the biggest age group of visitors to the region, followed by '45 to 54 years' (16.7%) and '25 to 34 years' (15.7%).

### Gender

More visitors to the region were male (52.2%) than female (47.8%).

### Activities



'Eat out at restaurants' (53.5%) was the most popular activity undertaken by visitors to the region.

### Expenditure<sup>(6)</sup>

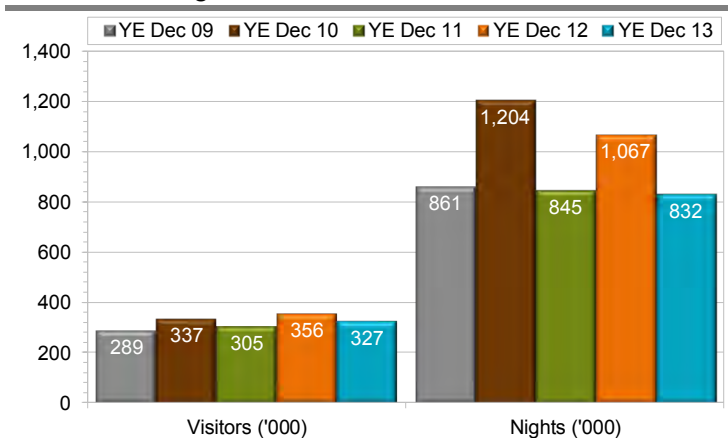
Visitors spent an estimated \$81 million in the region - an average of \$113 per visitor.

(6) Estimated using information from TRA's modelled domestic daytrip visitor expenditure in Australia's regions, YE Dec 13



## Domestic Overnight Travel<sup>(1)</sup>

### Visitors and nights

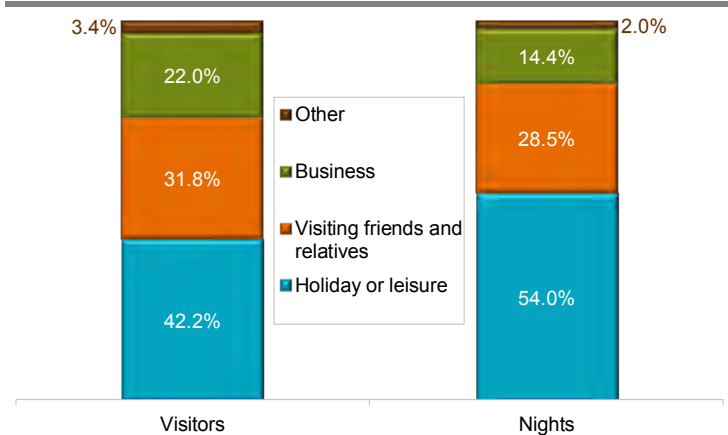


The Swan Hill region received 327,000 domestic overnight visitors - down by 8.1% on YE Dec 12. Visitors spent 832,000 nights in the region - down by 22.0% on YE Dec 12.

### Market share

The region received 14.3% of visitors and 12.6% of nights in the Murray region. Compared to YE Dec 12, the share of visitors and the share of nights were down by 2.1% pts each.

### Purpose of visit to the Swan Hill region



'Holiday or leisure' (42.2%) was the largest purpose for **visitors** to the region, followed by 'visiting friends and relatives (VFR)' (31.8%) and 'business' (22.0%). Compared to YE Dec 12, 'business' increased by 7.4% pts while 'holiday or leisure' declined by 8.1% pts.

'Holiday or leisure' (54.0%) was the largest purpose in terms of **nights** in the region, followed by 'VFR' (28.5%) and 'business' (14.4%). Compared to YE Dec 12, 'business' grew by 7.3% pts while 'holiday or leisure' declined by 6.3% pts.

### Accommodation

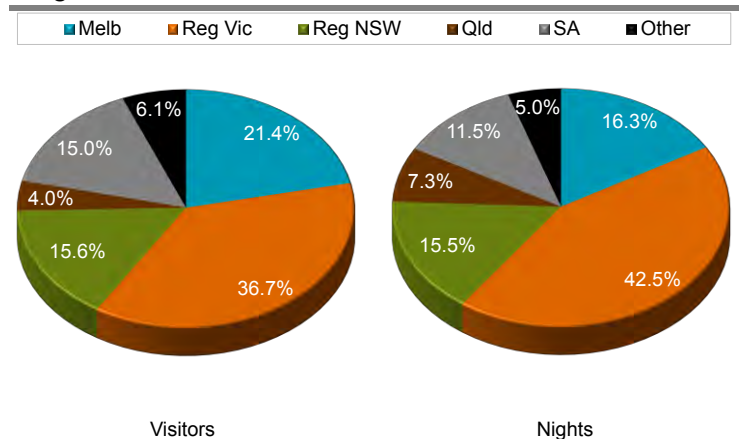
'Friends or relatives property' (35.6%) was the most popular accommodation type used for nights in the region, followed by 'caravan park or commercial camping ground' (25.7%) and 'standard hotel, motor inn, below 4 star' (17.5%).

Compared to YE Dec 12, 'friends or relatives property' grew by 3.6% pts while 'caravan park or commercial camping ground' declined by 4.3% pts.

The Swan Hill region includes: Gannawarra, Kerang, Robinvale, Swan Hill, Swan Hill Region, and Wentworth-Balranald Region.

(1) Source: National Visitor Survey, YE Dec 13, Tourism Research Australia (TRA)

### Origin



The region received 58.1% of visitors and 58.9% of nights from **Victoria**. Compared to YE Dec 12, Victorian visitors were down by 14.8%.

**New South Wales** contributed 17.4% of visitors and 17.2% of nights in the region. Compared to YE Dec 12, visitors from NSW were down by 6.6%.

**Other states** contributed 24.5% of visitors and 24.0% of nights in the region. Compared to YE Dec 12, visitors from other states were up by 11.1%.

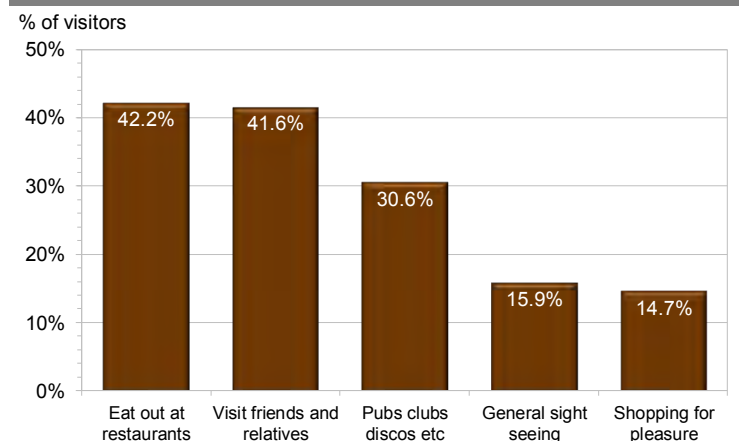
### Length of stay

Visitors stayed on average 2.5 nights in the region - down by 0.5 nights on the YE Dec 12.

### Age

'35 to 44 years' (23.9%) was the biggest age group of visitors to the region, followed by '55 to 64 years' (20.8%) and '25 to 34 years' (20.5%).

### Activities



'Eat out at restaurants' (42.2%) was the most popular activity undertaken by visitors to the region.

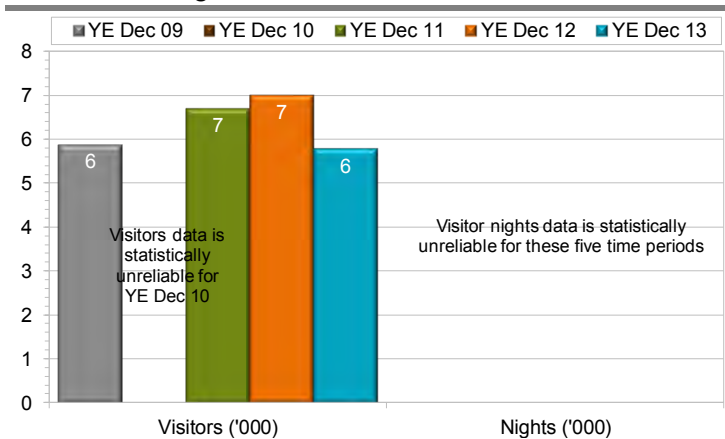
### Expenditure<sup>(2)</sup>

Visitors spent an estimated \$144 million in the region - an average of \$173 per night.

(2) Estimated using information from TRA's modelled domestic overnight visitor expenditure in Australia's regions, YE Dec 13

### International Overnight Travel<sup>(3)</sup>

#### Visitors and nights



The Swan Hill region received 5,800 international overnight visitors - down by 17.5% on YE Dec 12. Nights data for the region is statistically unreliable for these five time periods.

#### Market share

The region received 10.8% of visitors to the Murray region. Compared to YE Dec 12, the share of visitors was down by 5.6% pts.

#### Purpose of visit to the Swan Hill region

'Holiday / pleasure' (52.1%) was the largest purpose for visitors to the region, followed by 'visiting friends and relatives' (27.5%) and 'in-transit' (8.5%).

#### Origin

No.	Market	Share	No.	Market	Share
1	Germany	17.4%	13	Canada	1.2%
2	New Zealand	15.9%	14	Netherlands	1.1%
3	Taiwan	15.7%	15	Switzerland	0.8%
4	United Kingdom	10.2%	16	Malaysia	0.0%
5	Hong Kong	9.1%	16	Indonesia	0.0%
6	Singapore	5.0%	16	Korea	0.0%
7	France	3.1%	16	China	0.0%
8	USA	2.7%	16	India	0.0%
9	Thailand	2.3%			
10	Italy	2.0%		Other Asia	2.0%
11	Scandinavia	1.9%		Other Europe	0.0%
12	Japan	1.2%		Other Countries	8.3%

Germany (17.4%) was the region's largest source market, followed by New Zealand (15.9%) and Taiwan (15.7%).

#### Accommodation

'Rented house / apartment / unit / flat' (48.1%) was the most popular accommodation type used for international nights in the region, followed by 'backpacker / hostel' (26.1%).

#### Age

'25 to 34 years' (34.3%) was the biggest age group of visitors to the region, followed by '65 years and over' (24.3%).

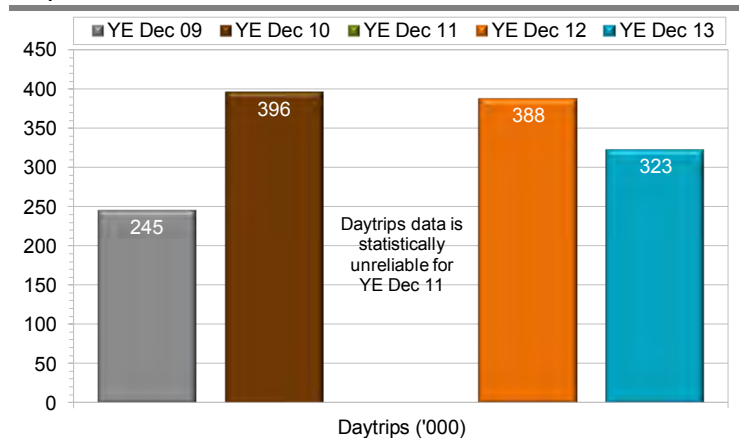
#### Expenditure<sup>(4)</sup>

Visitor expenditure in the region is considered statistically unreliable for the YE Dec 13.

(4) Estimated using information from TRA's modelled international visitor expenditure in Australia's regions, YE Dec 13

### Domestic Daytrip Travel<sup>(5)</sup>

#### Trips



The Swan Hill region received 323,000 domestic daytrip visitors - down by 16.8% on YE Dec 12.

#### Market share

The region received 10.7% of daytrips to the Murray region. Compared to YE Dec 12, the share was down by 3.5% pts

#### Main purpose of trip

'Holiday or leisure' (46.7%) was the largest purpose for visitors to the region the region, followed by 'business' (20.4%) and 'visiting friends and relatives' (19.2%).

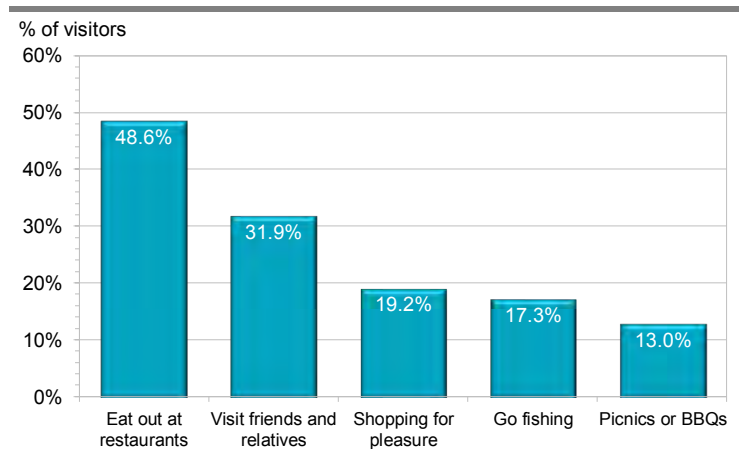
#### Age

'65 years and over' (33.1%) was the biggest age group of visitors to the region, followed by '45 to 54 years' (29.1%) and '25 to 34 years' (18.9%).

#### Gender

More visitors to the region were male (52.6%) than female (47.4%).

#### Activities



'Eat out at restaurants' (48.6%) was the most popular activity undertaken by visitors to the region.

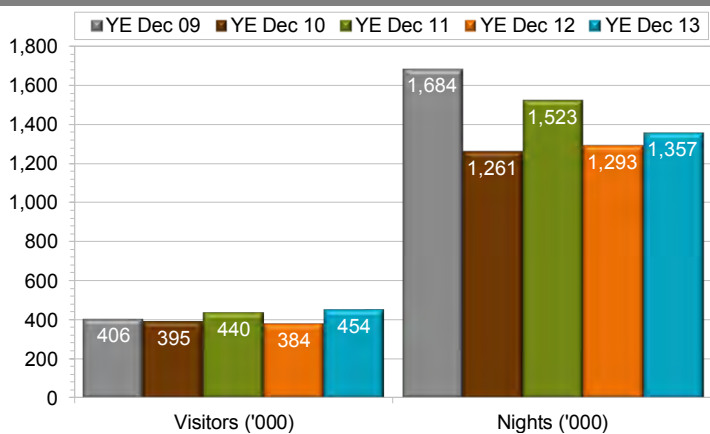
#### Expenditure<sup>(6)</sup>

Visitors spent an estimated \$35 million in the region - an average of \$108 per visitor.

(6) Estimated using information from TRA's modelled domestic daytrip visitor expenditure in Australia's regions, YE Dec 13

## Domestic Overnight Travel<sup>(1)</sup>

### Visitors and nights

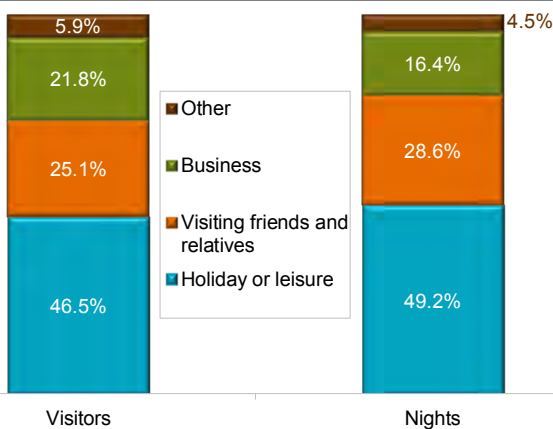


Mildura / Wentworth received 454,000 domestic overnight visitors - up by 18.2% on YE Dec 12. Visitors spent nearly 1.4 million nights in the region - up by 4.9% on YE Dec 12.

### Market share

The region received 19.9% of visitors and 20.5% of nights in the Murray region. Compared to YE Dec 12, the share of visitors was up by 2.3% pts and the share of nights was up by 2.8% pts.

### Purpose of visit to Mildura / Wentworth



'Holiday or leisure' (46.5%) was the largest purpose for **visitors** to the region, followed by 'visiting friends and relatives (VFR)' (25.1%) and 'business' (21.8%). Compared to YE Dec 12, 'business' increased by 9.8% pts while 'VFR' decreased by 6.9% pts.

'Holiday or leisure' (49.2%) was the largest purpose in terms of **nights** in the region, followed by 'VFR' (28.6%) and 'business' (16.4%). Compared to YE Dec 12, 'business' grew by 8.7% pts while 'holiday or leisure' declined by 6.4% pts.

### Accommodation

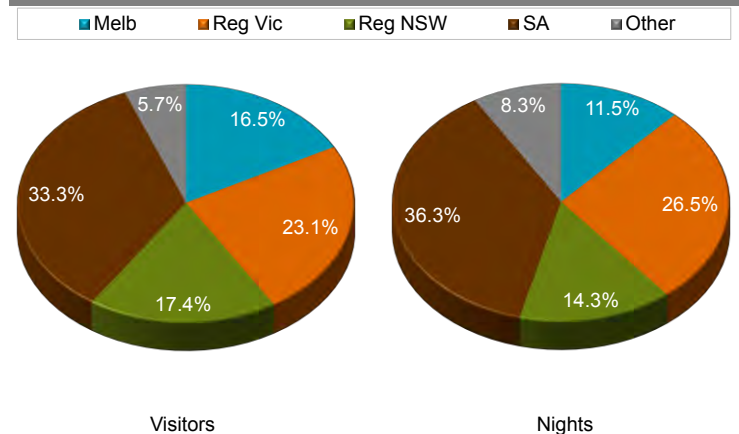
'Friends or relatives property' (32.4%) was the most popular accommodation type used for nights in the region, followed by 'standard hotel, motor inn, below 4 star' (25.0%) and 'caravan park or commercial camping ground' (17.9%).

Compared to YE Dec 12, 'standard hotel, motor inn, below 4 star' grew by 8.1% pts while 'caravan park or commercial camping ground' declined by 7.8% pts.

Mildura / Wentworth includes: Irymple, Merbein, Mildura, Mildura Region, Red Cliffs, and Wentworth - Buronga

(1) Source: National Visitor Survey, YE Dec 13, Tourism Research Australia (TRA)

### Origin



The region received 39.4% of visitors and 38.0% of nights from **Victoria**. Compared to YE Dec 12, Victorian visitors were down by 1.1% and nights were down by 25.4%.

**NSW** contributed 21.4% of visitors and 17.5% of nights in the region. Compared to YE Dec 12, visitors from NSW were up by 90.2%.

**South Australia** contributed 33.3% of visitors and 36.3% of nights in the region. Compared to YE Dec 12, visitors from South Australia were up by 43.8%.

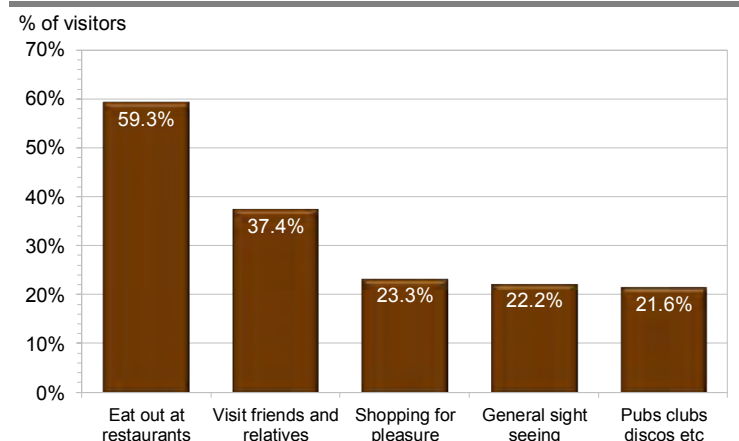
### Length of stay

Visitors stayed, on average, 3 nights in the region - down by 0.4 nights on the YE Dec 12.

### Age

'65 years and over' (23.1%) was the biggest age group of visitors to the region, followed by '25 to 34 years' (20.3%) and '55 to 64 years' (18.7%).

### Activities



'Eat out at restaurants' (59.3%) was the most popular activity undertaken by visitors to the region.

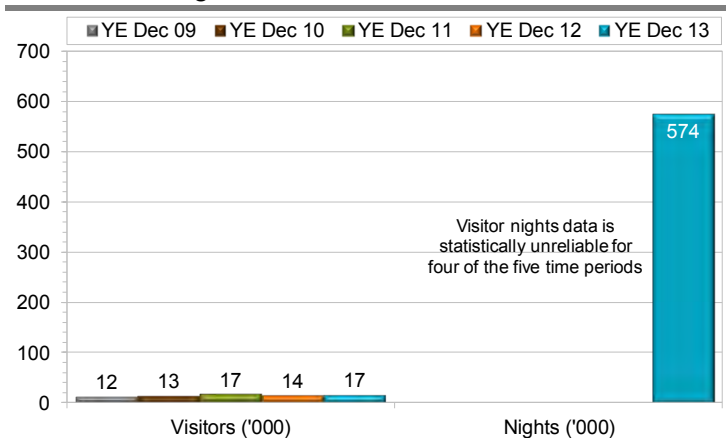
### Expenditure<sup>(2)</sup>

Visitors spent an estimated \$235 million in the region - an average of \$173 per night.

(2) Estimated using information from TRA's modelled domestic overnight visitor expenditure in Australia's regions, YE Dec 13.

## International Overnight Travel<sup>(3)</sup>

### Visitors and nights



Mildura / Wentworth received 16,500 international overnight visitors - up by 16.7% on YE Dec 12. Visitors spent 574,500 nights in the region.

### Market share

The region received 30.9% of visitors and 45.6% of nights in the Murray region. Compared to YE Dec 12, the share of visitors was down by 2.2% pts.

### Purpose of visit to Mildura / Wentworth

'Holiday / pleasure' (58.9%) was the largest purpose for visitors to the region, followed by 'visiting friends and relatives' (18.8%) and 'employment' (9.8%).

### Origin

No.	Market	Share	No.	Market	Share
1	United Kingdom	19.5%	13	Japan	2.3%
2	New Zealand	11.8%	14	Hong Kong	2.2%
3	France	9.4%	15	China	1.3%
4	Italy	7.7%	16	Indonesia	0.6%
5	Taiwan	5.2%	17	Switzerland	0.3%
6	Germany	4.3%	18	Singapore	0.0%
7	Canada	4.2%	18	Malaysia	0.0%
8	USA	3.8%	18	Thailand	0.0%
9	Scandinavia	3.3%			
10	India	2.9%		Other Asia	2.7%
11	Netherlands	2.4%		Other Europe	7.9%
12	Korea	2.3%		Other Countries	5.6%

The UK (19.5%) was the region's largest source of visitors.

### Accommodation

'Backpacker / hostel' (41.7%) was the most popular accommodation type used for international nights in the region, followed by 'rented house / apartment / unit / flat' (17.0%) and 'home of friend or relative' (15.7%).

### Age

'15 to 24 years' (33.3%) was the biggest age group of visitors to the region, followed by '25 to 34 years' (28.8%).

### Expenditure<sup>(4)</sup>

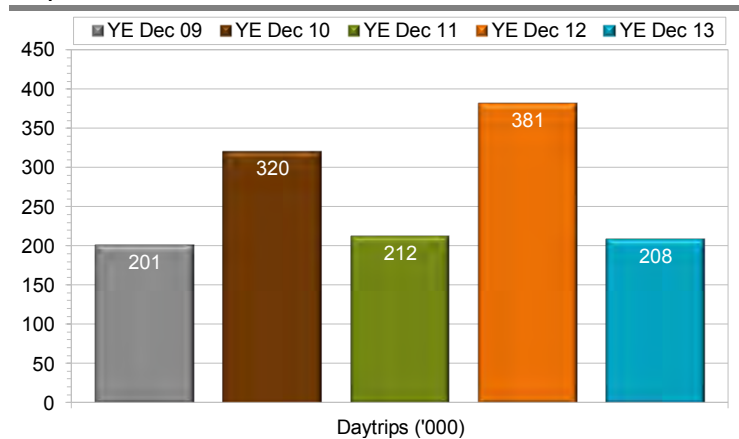
Visitors spent an estimated \$22 million in the region - an average of \$38 per night.

(4) Estimated using information from TRA's modelled international visitor expenditure in Australia's regions, YE Dec 13.

Note: Percentage change figures provided in this report do not necessarily represent statistically significant change.

## Domestic Daytrip Travel<sup>(5)</sup>

### Trips



Mildura / Wentworth received 208,000 domestic daytrip visitors - down by 45.4% on YE Dec 12.

### Market share

The region received 6.9% of daytrips to the Murray region. Compared to YE Dec 12, the share was down by 7.0% pts.

### Main purpose of trip

'Holiday or leisure' (46.6%) was the largest purpose for visitors to the region the region, followed by 'business' (24.5%) and 'health-related' (16.3%).

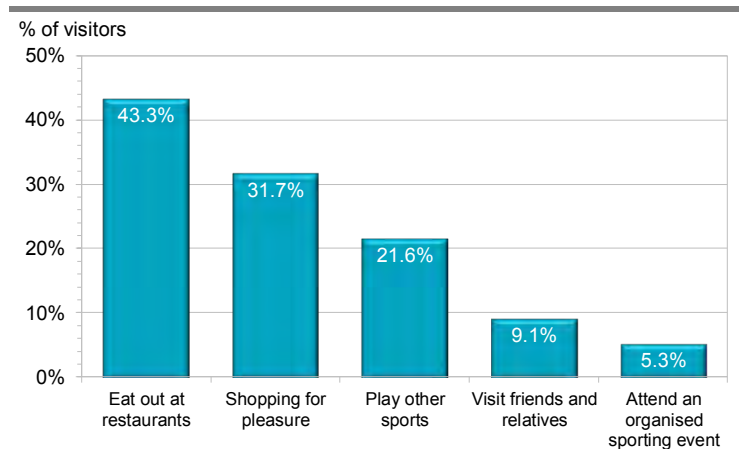
### Age

'15 to 24 years' (21.6%) was the biggest age group of visitors to the region, followed by '25 to 34 years', '45 to 54 years' and '55 to 64 years' (19.2% each).

### Gender

More visitors to the region were male (75.0%) than female (25.0%).

### Activities



'Eat out at restaurants' (43.3%) was the most popular activity undertaken by visitors to the region.

### Expenditure<sup>(6)</sup>

Visitors spent an estimated \$22 million in the region - an average of \$106 per visitor.

(6) Estimated using information from TRA's modelled domestic daytrip visitor expenditure in Australia's regions, YE Dec 13.



<b>Heritage item address</b>	News Agency and Butchery, 1-4 Deniliquin Street, Tocumwal.
<b>Project description</b>	Application involved repainting of two heritage items in a highly visible location on entry to the Tocumwal CBD and within the heritage conservation area.
<b>Reason for the project</b>	Shop fronts in need of repainting
<b>Heritage item listing</b>	Local
<b>Applicant</b>	Greg Merrington
<b>Date commenced</b>	3/12/2013
<b>Date completed</b>	14/03/2014
<b>Total project cost</b>	<b>\$2100</b>
<b>Applicant contribution</b>	<b>\$1050</b>
<b>Local heritage funding</b>	<b>\$1050</b>

Before photo



After photo



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<b>Heritage item address</b>	Bizzy Sizzors, 46 Chanter Street, Berrigan.
<b>Project description</b>	Application involved repainting a building which is not heritage listed but highly visible within a heritage conservation area.
<b>Reason for the project</b>	Shop front in need of repainting

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**Heritage item listing** N/A

**Applicant** Joanne Heazlewood

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**Date commenced** 16/01/2014

**Date completed** 30/04/2014

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**Total project cost** \$4114

**Applicant contribution** \$2253

**Local heritage funding** \$1861

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**Before photo**

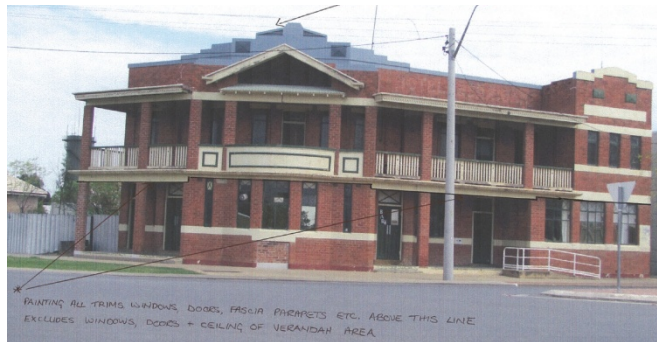


**After photo**





<b>Heritage item address</b>	Hotel Berrigan, 2-4 Chanter Street, Berrigan
<b>Project description</b>	Application involved repainting upper front storey of a highly prominent heritage listed building located within a heritage conservation area.
<b>Reason for the project</b>	Funding sought towards a major restoration project the first stages of which had previously been implemented.
<b>Heritage item listing</b>	Local
<b>Applicant</b>	Joanna Castle
<b>Date commenced</b>	13/12/2013
<b>Date completed</b>	07/02/2014
<b>Total project cost</b>	<b>\$18300</b>
<b>Applicant contribution</b>	<b>\$15996</b>
<b>Local heritage funding</b>	<b>\$2304</b>

Before photo



After photo

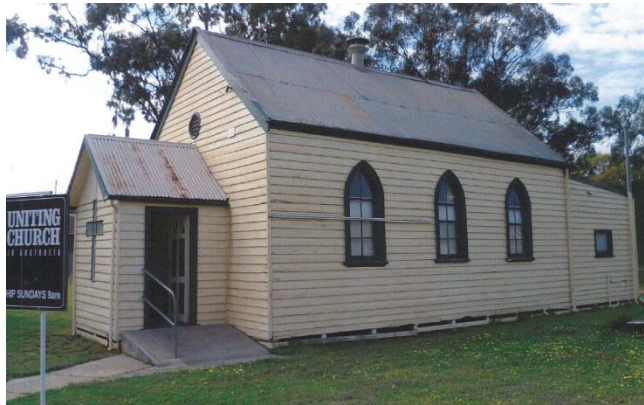


<b>Heritage item address</b>	Railway Heritage Station, Tuppall Road, Tocumwal
<b>Project description</b>	Application involved repainting of a state heritage listed building not located within a conservation area.
<b>Reason for the project</b>	Building in need of repainting
<b>Heritage item listing</b>	State
<b>Applicant</b>	Barbara Bell
<b>Date commenced</b>	27/11/2014
<b>Date completed</b>	23/01/2014
<b>Total project cost</b>	<b>\$11000</b>
<b>Applicant contribution</b>	<b>\$9715</b>
<b>Local heritage funding</b>	<b>\$1285</b>
<b>Before photo</b>	
<b>After photo</b>	



<b>Heritage item address</b>	Uniting Church, 69-71 Deniliquin Street, Tocomwal.
<b>Project description</b>	Application involved repainting of a non-heritage listed building located within a heritage conservation area
<b>Reason for the project</b>	Building in need of repainting
<b>Heritage item listing</b>	N/A
<b>Applicant</b>	Clive March
<b>Date commenced</b>	21/01/2014
<b>Date completed</b>	16/04/2014
<b>Total project cost</b>	<b>\$5160</b>
<b>Applicant contribution</b>	<b>\$3211</b>
<b>Local heritage funding</b>	<b>\$1949</b>

Before photo



After photo



**MINUTES OF THE GENERAL MEETING OF THE RIVERINA AND MURRAY REGIONAL ORGANISATION OF COUNCILS (RAMROC), HELD IN THE IAN GILBERT ROOM AT JERILDERIE SHIRE COUNCIL, ON WEDNESDAY 30<sup>TH</sup> APRIL 2014 AT 10.00 AM**

**PRESENT**

<b>Albury City:</b>	Cr Kevin Mack Mr Frank Zaknich
<b>Balranald:</b>	Cr Steve O'Halloran Mr Robert Rayner
<b>Berrigan:</b>	Cr Bernard Curtin Mr Rowan Perkins
<b>Carrathool:</b>	Cr Peter Laird Mr Ken Croskell
<b>Conargo:</b>	Cr Norm Brennan Mr Barry Barlow
<b>Corowa:</b>	Cr Fred Longmire Mr Chris Gillard
<b>Deniliquin:</b>	Cr Lindsay Renwick Mr Des Bilske
<b>Greater Hume:</b>	Apology
<b>Griffith City:</b>	Cr Doug Curran Cr Leon Thorpe Mr Max Turner
<b>Hay:</b>	Cr Bill Sheaffe Mr Allen Dwyer
<b>Jerilderie:</b>	Cr Ruth McRae Mr Craig Moffitt
<b>Leeton:</b>	Cr Paul Maytom
<b>Murray:</b>	Cr Tom Weyrich Cr John Pocklington Ms Margot Stork
<b>Murrumbidgee:</b>	Cr Phillip Wells Mr Joseph Bianchini Ms Sue Mitchell
<b>Narrandera:</b>	Cr Jim Howard Mr Ray Plus
<b>Urana Shire</b>	Cr Patrick Bourke Mr Adrian Butler
<b>Wakool:</b>	Cr Neil Gorey Mr Bruce Graham
<b>Wentworth:</b>	Apology
<b>RAMROC</b>	Ray Stubbs Executive Officer

**MEETING GUESTS:**

Mr Mark Francis - General Manager Murray Regional Tourism Board (MRTB)  
 Ms Tracey Squire - Board Member MRTB  
 Mr Greg Lawrence - Chair Riverina Regional Tourism Board (RRTB)  
 Ms Lani Houston - Executive Officer Riverina RDA  
 Mr Nigel Taylor- Waste Co-ordinator RAMROC Murray Group  
 Mr John Craig – Waste Co-ordinator RAMROC Riverina Group

**WELCOME TO MEETING**

The Deputy Chairman Cr Peter Laird welcomed the guests to the meeting. He also welcomed Cr Doug Curran Deputy Mayor Griffith City and Margot Stork General Manager Murray Shire, who were both attending their first RAMROC meeting.

Cr Laird also reported that the RAMROC Chairman Cr Terry Hogan AM is undergoing medical treatment in the Wagga Wagga Hospital.

**MRRR 1 - APOLOGIES:**

Cr Terry Hogan - RAMROC Chairman / Mayor Jerilderie Shire  
 Cr John Dal Broi - Mayor Griffith City  
 Cr Heather Wilton - Mayor Greater Hume Shire  
 Cr Jenny Clarke - Mayor Narrandera Shire  
 Cr Mick Rutledge - Deputy Mayor Hay Shire  
 Cr Brian Hill - Deputy Mayor Berrigan Shire  
 Cr Peter Nunan – Delegate Wentworth Shire  
 Mr John Batchelor - GM Leeton Shire  
 Mr Brett Stonestreet – GM Griffith City  
 Mr Steven Pinnuck – GM Greater Hume Shire  
 Mr Peter Kozlowski – GM Wentworth Shire

**RESOLVED that the apologies be received and accepted  
 (Moved Griffith and Jerilderie)**

**MRRR 2 - MINUTES OF RAMROC MEETING HELD AT JERILDERIE ON 5<sup>TH</sup> MARCH 2014**

**RESOLVED that the Minutes of the General Meeting held 5<sup>th</sup> March 2014 be received and accepted.  
 (Moved Berrigan and seconded Deniliquin)**

**MRRR 3 – MATTERS ARISING FROM MINUTES OF 5<sup>TH</sup> MARCH 2014 MEETING****1. Item 5.3. Commonwealth Government Review of Regional Development Australia Role, Structure and RDA Committees**

The Executive Officer read to the meeting the letter received from Deputy Prime Minister the Hon Warren Truss MP in relation to the review of the Regional Development Australia Program

**MRRR 4 - PRESENTATIONS**

4.1 Presentations were made to the meeting by the CEO of Murray Regional Tourism Board Mark Francis and the Chair of Riverina Regional Tourism Board Greg Lawrence in relation to the activities of the RTOs. Following the lunch break each RTO met with their Member Councils for discussions regarding issues relevant to their respective regions

**MRRR 5 – EXECUTIVE OFFICERS REPORT****5.1 – Final Report of the Independent Local Government Review Panel (ILGRP – “Revitalising Local Government” and RAMROC’s Submission in Response**

The Executive Officer advised that the new Minister for Local Government the Hon Paul Toole MP has been unable at short notice to attend the RAMROC meeting. The EO read to the meeting a letter sent by the new Minister, in which he thanks RAMROC for its submission and for the proactive approach that the RAMROC Councils are taking in relation to Local Government Reform. .

Consideration was given to the report by the Executive Officer in relation to the RAMROC submission lodged in early April and in particular to RAMROC’s proposal regarding the commissioning of a Pilot Study into proposals for the establishment of a Joint Organisations for the region.

**RESOLVED that the Executive Officer’s report be adopted and that the RAMROC submission lodged on 1<sup>st</sup> April 2014 with the Minister for Local Government and the Office of Local Government be formally endorsed  
(Moved Jerilderie and seconded Conargo)**

**(Note. The Mayor of Balranald Shire Cr Steve O’Halloran requested that his vote opposing the resolution be recorded)**

**5.2 – Policy Discussion on Coal Seam Gas Exploration Licences and Mining in the RAMROC Region**

Consideration was given to the EO’s report in relation to Coal Seam Gas issues and to representations recently received by a Deniliquin irrigation farmer seeking RAMROC’s support for a total ban on CSG. The meeting also considered the terms of the motion being submitted by Griffith City Council to the forthcoming ALGA Congress that CSG exploration and mining not be permitted to take place in agriculturally productive lands

**RESOLVED that further action in relation to Coal Seam Gas matters be deferred at this stage pending the gathering of more comprehensive information and that an invitation be extended to the NSW Minister for Land and Water the Hon Kevin Humphries MP and/or the Commissioner for Land and Water Jock Laurie to address RAMROC at the next meeting on 6<sup>th</sup> August 2014  
(Moved Balranald and seconded Narrandera)**

**5.3 – RAMROC Delegation to the NSW Minister for Police and Emergency Services**

The meeting considered a report from the Executive Officer advising that the NSW Minister the Hon Michael Gallacher MLC has now agreed to receive a RAMROC delegation in Sydney on Tuesday 3rd June 2014 in relation to policing issues and particularly the shortage of police numbers and operational hours in country areas. The meeting also discussed the opportunity for the delegation team to meet with other State Ministers.

**RESOLVED that Cr Paul Maytom Mayor of Leeton Shire be added to the delegation team and that the Executive Officer endeavour to also arrange deputations on that day with all or some the new Ministers, these being for Local Government (the Hon Paul Toole MP), for Land and Water (the Hon Kevin Humphries MP), for Environment (the Hon Rob Stokes MP) and for Planning (the Hon Pru Goward MP)  
(Moved Balranald and seconded Narrandera)**

**(Note:- Subsequent to the RAMROC meeting, the Police and Emergency Services Minister has resigned from the portfolio and a request has been made for the delegation to now meet with the new Minister)**

#### **5.4 – NSW Department of Planning and Infrastructure – Population Projections 2014 and 2031**

The Executive Officer further reported on the issue of the DoPI Population Projections and to the strong representations which have been made by RAMROC to the Deputy Director General and the Executive Director of the Centre for Demography by way of teleconference on 2<sup>nd</sup> April.

DoPI has already submitted the 2014 projections to Cabinet, but has given an undertaking to have extensive consultation with RAMROC Councils in the lead up to the 2015 population projections

**RESOLVED that the Executive Officer's report be noted and that this matter be closely monitored, with a further report to be submitted to the August RAMROC meeting (Moved Deniliquin and seconded Griffith)**

#### **5.5 – Murray Darling Basin Authority – Engagement and Consultation Arrangements with RAMROC**

Following the presentation to the March meeting by the Chief Executive of MDBA Rhondda Dickson, an agreement has been reached between RAMROC and MDBA for the implementation of improved engagement and consultation procedures, both on a day to day officer level basis and for a RAMROC Working Group to meet with the MDBA Executive Team on one or two occasions per year, or as necessary on urgent matters of importance

**RESOLVED that the Executive Officer's report be adopted and that Mayors Paul Maytom (Leeton) and Tom Weyrich (Murray) and General Manager Rowan Perkins (Berrigan) be added to the RAMROC Working Group**

**FURTHER RESOLVED that an invitation be extended to the newly appointed Commonwealth Environmental Water Holder's Regional Manager to attend the August RAMROC meeting**

**FURTHER RESOLVED that a letter be written to MDBA Chief Executive, expressing RAMROC's serious concerns at the very low river levels experienced in the Murray and Murrumbidgee systems during the Easter holiday tourism period, which have impacted poorly on the region's tourism and business standing, despite the importance of Easter levels being discussed with MDBA Chief Executive at the RAMROC March meeting (Moved Deniliquin and seconded Balranald)**

#### **5.6 – Murray Local Land Services – Strategic Water Program Steering Committee**

The Murray LLS Strategic Water Program Steering Committee has invited RAMROC to be represented on the SWPSC. The LLS believes that RAMROC can provide valuable input in relation to water issues raised by communities and the potential impacts of environmental water delivery

**RESOLVED that RAMROC accept the invitation to be represented on the Murray Local Land Services SWPS Committee and that the Executive Officer be nominated to be the representative, with General Manager Rowan Perkins (Berrigan Shire) as alternative delegate**

**FURTHER RESOLVED that the EO clarify with Riverina Local Land Services as to whether it proposes to have a corresponding Committee for the Murrumbidgee River system, and if so that the Executive Officer be nominated as the RAMROC representative, with the Mayor of Balranald Shire Cr Steve O'Halloran as the alternative delegate (Moved Murray and seconded Berrigan)**

#### **5.7 – Murray Lower Darling Environmental Water Advisory Group (MLD EWAG)**

MLD EWAG provides advice to the NSW Department of Environment and Heritage on managing environmental water in the Murray and Lower Darling and has identified RAMROC as an important stakeholder group in the region. As such the RAMROC Executive Officer will be a key contact person to receive EWAG's monthly updates for distribution to Councils. Similar arrangements are being established with the Murrumbidgee Valley Water Allowance Reference Group, which provides corresponding advisory services for the Murrumbidgee system

**RESOLVED that the information set out in the Executive Officer's report be noted (Moved Murray and seconded Balranald)**

**5.8 – Regional Development Australia Fund Status**

The Executive Officer reported on representations which have been made by the Federal Member for Farrer the Hon Sussan Ley MP to the Deputy Prime Minister, in relation to the restoration of \$150 million in Commonwealth Government grants under Round 5 of the Regional Development Australia Fund (RDAF). The Deputy PM has indicated that the funding will not be restored, but that the Coalition Government is committed to its National Stronger Regions Fund commencing in 2015

**RESOLVED that the EO's report be noted  
(Moved Carrathool and seconded Narrandera)**

**MRRR 6 – RAMROC REGIONAL WASTE STRATEGY**

Consideration was given to a joint report and presentation by RAMROC's Regional Waste Group Coordinators Nigel Taylor (Murray Group) and John Craig (Riverina Group) in relation to the development of a comprehensive Regional Waste Strategy, which is being funded by the NSW Government, as part of the \$465.7 million Waste Less Recycle More (WLRM) four year program. It was also reported that the Government is currently reviewing the landfill capacity threshold relating to the application of the Waste Levy, which may potentially be extended to inland regional landfills

**RESOLVED that the report by RAMROC's waste Coordinators be received and noted  
(Moved Leeton and seconded Jerilderie)**

**MRRR 7 (a) – NOTICE OF MOTION GRIFFITH CITY COUNCIL**

**RESOLVED that the following Notice of Motion submitted by Griffith City Council be adopted**

**'With the understanding that Local Government is a vital and dynamic industry, RAMROC recognises the need for current and future administrators and their assistants to be properly and competently trained, and for the desirability for them to have professional qualifications.**

**Accordingly, RAMROC immediately requests the Commonwealth Minister for Education, the NSW Minister for Education, the NSW Minister for Local Government and "Universities Australia" (formerly the "Australian Vice-Chancellor's Committee) that they support and/or make provision for and/or enhance the facilities for folk wishing to specifically train in Local Government.**

**And accordingly, all efforts be directed into the formation and/or support of a recognised and stand alone Bachelor Degree designated (say) as Bachelor of Business Local Government or Bachelor of Local Government Administration.**

**And accordingly, such degrees shall have a Local Government Administration major and be supported by such subjects as (but not limited to) Local Government Law, Local Government Finance, Local Government Accounting, Local Government Organisations, Local Government Internal Auditing, Local Government Services, Local Government Management"**  
**(Moved Griffith and seconded Albury)**

**MRRR 7(B) – NOTICE OF MOTION LEETON SHIRE COUNCIL**

**RESOLVED that the following Notice of Motion submitted by Leeton Shire Council be adopted**

**"That RAMROC supports Narrandera and Leeton Shire Councils in their representations to the Federal Government Taskforce on Water Infrastructure and the Murray Darling Basin Authority, requesting that the Lake Coolah/Lake Mejum Feasibility Study be re-visited"**  
**(Moved Leeton and seconded Narrandera)**

**MRRR 8 – RAMROC FINANCIAL STATEMENTS FOR PERIOD ENDED 31<sup>ST</sup> MARCH 2014**

The Executive Officer submitted the 9 monthly 2013-2014 Financial Statements for the period ended 31<sup>st</sup> March 2014 for the following accounts and he reported that the income and expenditure items for the financial year are on track

- Composite Balance Sheet for all Accounts
- General Account Summary
- Murray Waste Group Account Summary
- Riverina Waste Group Account Summary
- RAMROC Water4Food Account
- RAMROC Roadside Vegetation Implementation Program (RVIP) Account - \$250,000 State Government Grant
- RAMROC Woodsmoke Education Campaign Account - \$75,000 State Government Grant
- RAMROC Regional Waste Strategy Account – Stages 1 (Audit) and Stage 2 (Strategy Development) - \$200,000 State Government Grant and \$30,000 Councils contribution

**RESOLVED that the 2013-2014 RAMROC Financial Statements for the nine month period to 31<sup>st</sup> March 2014 be adopted**

**FURTHER RESOLVED that the Executive Officer report to the August meeting on RAMROC's financial resources and its policies in relation to the investment of available cash in hand (Moved Corowa and seconded Hay)**

**MRRR 9 – REPORTS OF WORKING GROUP MEETINGS**

The reports of the following Working Group meetings were submitted for information and consideration:-

- 9.1 Planners Group Meeting – 12<sup>th</sup> March 2014
- 9.2 Riverina Waste Group Meeting – 18<sup>th</sup> March 2014
- 9.3 Murray Waste Group Meeting – 9<sup>th</sup> April 2014
- 9.4 General Managers Group Meeting – 11<sup>th</sup> April 2014

**RESOLVED that the reports of the Working Group Meetings be received and noted and that the actions taken therein be endorsed. (Moved Jerilderie and seconded Hay)**

**MRRR 10 – GENERAL BUSINESS ITEMS****10.1 – Significant Industry and Business Developments for Deniliquin**

Deniliquin General Manager Des Bilske presented a verbal report on two business developments of State significance, these being:-

1. The re-opening of the Deniliquin abattoirs which will initially create 197 jobs, with a further 203 in due course, a total employment of around 400;
2. The establishment of a new ethanol plant, which will be approved by July 2014 and be in operation within 18 months and which will process 300,000 tonnes of grain annually

**10.2 – Riverina RDA Activities**

The Executive Officer of Riverina RDA Lani Houston presented a verbal report on a range of RDA activities and she advised of forthcoming forums to be held in the region associated with the visit of international trade delegates from the Middle East

**10.3 – Yanco College Reference Group**

Leeton Mayor Cr Paul Maytom reported on the current status of the reference group and advised that information is expected to be released shortly which will be of importance to the region.

**10.4 National Heavy Vehicle Regulator**

Jerilderie Shire General Manager reported on the comprehensive work being done by the RAMROC Engineers Group in relation to the responsibilities on Councils for administration of the new regulations for the issuing of heavy vehicle permits to the farm gate and the likely associated demands for road improvements. This matter will continue to be monitored and reports made to RAMROC meetings.

**There being no further business, the RAMROC meeting concluded at 1.20 pm**



## WORK HEALTH AND SAFETY COMMITTEE MINUTES OF MEETING

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Minutes of meeting held at 8:00am 10<sup>th</sup> April, 2014 at the Berrigan Depot.

Present: Michelle Koopman, Karen Hanna, Andy Reeves, Jeff Manks, Ian Docking, Kevin Dunn

Apologies: Nil

### **Previous Minutes**

Moved J. Manks, seconded I. Docking that the minutes from the previous meeting, held on 13<sup>th</sup> March, 2014 be accepted. MOTION ACCEPTED.

### **RAP**

RAP reviewed. Items for discussion include:

- SWMS for linemarking developed in draft and awaiting feedback from Operations Manager;
- Compactus issues addressed as far as reasonably practicable.

### **Inspections Tabled**

None tabled.

### **Incident Reports**

None reported.

### **General Business**

#### **Discrimination, Bullying and Harassment Policy**

This policy has been issued to WHS Committee members and HSRs for feedback. The main changes to the policy have been the removal of Equal Employment Opportunity (has its own policy), and the expanded procedures on investigation.

Discussion included:

- Issues with confidentiality during an investigation, and the problems associated with not being able to speak with anyone whilst the investigation is underway;
- Training for the Contact Officer

Moved K. Hanna, seconded J. Manks that the policy be approved by the Committee and forwarded to Council for adoption. MOTION ACCEPTED.

#### **Contractor System Audit**

The results of the Audit were discussed and the requirements for obtaining as a minimum Contractor Induction Card (or White Card) details from all contractors working for Council on a construction site.

In accordance with the *Work Health and Safety Regulations 2011*, construction work means any work carried out in connection with the construction, alteration, conversion, fitting-out, commissioning, renovation, repair, maintenance, refurbishment, demolition, decommissioning or dismantling of a structure.

A structure means anything that is constructed, whether fixed or moveable, temporary or permanent, and includes:

- Buildings, masts, towers, framework, pipelines, transport infrastructure and underground work, and
- Any component of a structure, and
- Part of a structure.

In accordance with the *Work Health and Safety Regulations 2011*, the person conducting a business or undertaking (PCBU) – which in our case is the Berrigan Shire Council, and the contractor employed – must ensure that a worker holds a general construction induction training card (white card).

#### Berrigan Shire Council and RMS works at Riverina Highway

Discussion took place over how traffic management is going with the project and also when RMS start.

Concerns were raised that when RMS begin construction, their plant will be working in close proximity to our workers.

#### Finley Lake

The leak on the eastern side of the Finley Lake has created a large hazard and concerns were raised that as a worksite, and the close proximity of it to the walking track, that the existing barrier mesh was probably not adequate, and would require temporary fencing. Signs are to be erected and the site to be inspected to determine if fencing required.

Meeting Closed : 8:45am

Next Meeting: 8<sup>th</sup> May, 2014

Area	Date	Inspector/s	Hazard/Non-Compliance	Risk Level	Recommended Action	Person Responsible	Proposed Completion Date	Actual Completion Date	Verification
Tocumwal Depot	24/06/09	SH & MK	Line Marker operator instructions not available on machine, or on SWMS	Med	Develop procedures.	OM/ERM	Ongoing		<i>Draft SWMS developed, awaiting OM review.</i>
Pools	25/10/11	MK/PG	Hazardous substances not stored correctly.	Low	Toc/Berrigan – bags of chemical powder stored in unlabelled bins – bins to be labelled.	WSO			
Office	16/03/12	JM	Work areas in Technical Services cluttered, large items on floor – trip hazards	Low	Revamp to be included on Office redesign in the future.	DCS/DTS			
Barooga Water Treatment	23/10/12	MK	Steps down to River Pump – covered in weeds and presents a severe trip hazard	High	Steps to be replaced under capital works program. <i>Tender process underway</i>	EE	TBA		
Libraries	16/04/13	JM	First Aid kits not checked, without of date items and no signs to indicate location	Low	Include on inspection regime. Replace out of date items and install first aid labels.	WSO			
Libraries	16/04/13	JM	General housekeeping poor – staff areas extremely cluttered	Low	Clean areas and erect noticeboard	LM/DM			
Finley and Berrigan Water	29/07/13	AR/MK	Old First Aid kits have out of date items and have not been inspected.	High	Removed out of date eyewash – further inspection required.	WSO			
Finley and Berrigan Water	29/07/13	AR/MK	Items missing from Test and Tag regime	High	Finley – items in Soda Ash Room, Compressor and calibration equipment in control room;.	EE/AMO			<i>Partially completed</i>
Finley Water	29/07/13	AR/MK	Maintenance/ housekeeping required on buildings/access areas	High	Flaking/peeling paint on ceiling in Pump and on eaves; Doors very difficult to open and close – particularly the Chlorine Room.	EE			<i>Partially completed</i>

## WORK HEALTH AND SAFETY COMMITTEE MINUTES OF MEETING

---

Minutes of meeting held at 8:00am 8<sup>th</sup> May, 2014 at the Berrigan Depot.

Present: Michelle Koopman, Karen Hanna, Andy Reeves, Ian Docking, Kevin Dunn

Apologies: Jeff Manks

### **Previous Minutes**

Moved K. Hanna, seconded I. Docking that the minutes from the previous meeting, held on 10<sup>th</sup> April, 2014 be accepted. MOTION ACCEPTED.

### **RAP**

RAP reviewed. Items for discussion include:

- Poor housekeeping in Technical Services area due to storage of shredder bags and Survey equipment;
- Follow up items with Water and Safety Officer.

### **Inspections Tabled**

None tabled.

### **Incident Reports**

None reported.

### **General Business**

#### Confined Space Training

Confined Space training has been extended to Asset Maintenance staff. Survey staff may also require training due to the nature of their work. Michelle to follow up with the Executive Engineer.

#### Cage Frame Support

The longstanding issue with the suspended cage at the Berrigan Depot has been addressed with the construction of a frame support.

#### Evacuation Plans

Changes in workplace layout particularly Berrigan Depot, Finley Depot and the Council Offices have highlighted a need to alter evacuation plans. Michelle to arrange for the development of new plans through the Survey department.

#### RMS Works – Riverina Highway

Discussion took place over the current status of RMS Works.

Meeting closed : 8:50am

Next Meeting: 12<sup>th</sup> June, 2014

Area	Date	Inspector/s	Hazard/Non-Compliance	Risk Level	Recommended Action	Person Responsible	Proposed Completion Date	Actual Completion Date	Verification
Berrigan Depot	24/06/09	SH & MK	Line Marker operator instructions not available on machine, or on SWMS	Med	Develop procedures.	OM/ERM	Ongoing		<i>Draft SWMS developed, awaiting OM review.</i>
Pools	25/10/11	MK/PG	Hazardous substances not stored correctly.	Low	Toc/Berrigan – bags of chemical powder stored in unlabelled bins – bins to be labelled.	WSO			
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Finley Water	29/07/13	AR/MK	Maintenance/ housekeeping required on buildings/access areas	High	Flaking/peeling paint on ceiling in Pump and on eaves; Doors very difficult to open and close – particularly the Chlorine Room.	EE			<i>Partially completed</i>