

	2017/18 Budget Carried Forward	2017/18 ORIGINAL BUDGET	17/18 CAPITAL SPLIT	17/18 ORIGINAL PLUS CARRIED FWD	REVISED SEPT 17-18 BUDGET	DEC 17 ACTUAL	DEC17 BUDGET CHANGES	REVISED DEC 17- 18 BUDGET
GRAND TOTAL								
GOVERNANCE EXPENSE	(34,393)	(703,940)		(738,333)	(759,458)	(383,364)	(31,437)	(790,895)
GOVERNANCE REVENUE		-		-	-	4,000	4,000	4,000
CORPORATE SUPPORT EXPENSE	(30,000)	(185,069)	-	(215,069)	(312,328)	630,644	31,104	(281,224)
CORPORATE SUPPORT REVENUE		92,485		92,485	111,809	47,323		111,809
TECHNICAL SERVICES EXPENSE		(278,895)	-	(278,895)	(294,991)	337,207	(986)	(295,977)
TECHNICAL SERVICES REVENUE		3,000		3,000	4,539	4,084	986	5,525
PLANT SERVICES EXPENSE		(1,222,223)		(1,222,223)	(1,224,549)	(1,576,865)	(408,474)	(1,633,023)
PLANT SERVICES REVENUE		1,222,223		1,222,223	1,224,549	610,335	408,474	1,633,023
OVERHEAD EXPENSE		-		-	-	(1,402,777)	(16,006)	(16,006)
OVERHEAD REVENUE		-		-	-	16,006	16,006	16,006
EMERGENCY SERVICES EXPENSE		(198,843)		(198,843)	(199,197)	(191,894)	(706)	(199,903)
EMERGENCY SERVICES REVENUE		13,989		13,989	13,989	71,795	64,800	78,789
OTHER COMMUNITY SERVICES EXPENSE	(26,331)	(227,362)		(253,693)	(254,009)	(118,522)	(18,738)	(272,747)
OTHER COMMUNITY SERVICES REVENUE		11,700		11,700	11,700	2,352	2,000	13,700
CEMETERY EXPENSE	(31,800)	(179,848)	-	(211,648)	(211,638)	(138,350)	-	(211,638)
CEMETERY REVENUE		121,825		121,825	121,939	42,774		121,939
EARLY INTERVENTION EXPENSE		(159,329)		(159,329)	80,247	(115,187)		80,247
EARLY INTERVENTION REVENUE		159,329		159,329	-	27,441		-

	2017/18 Budget Carried Forward	2017/18 ORIGINAL BUDGET	17/18 CAPITAL SPLIT	17/18 ORIGINAL PLUS CARRIED FWD	REVISED SEPT 17-18 BUDGET	DEC 17 ACTUAL	DEC17 BUDGET CHANGES	REVISED DEC 17- 18 BUDGET
GRAND TOTAL								
HOUSING EXPENSE		(64,963)	-	(64,963)	(64,540)	(44,858)	15	(64,525)
HOUSING REVENUE		16,257		16,257	16,257	6,240	(4,000)	12,257
ENVIRONMENTAL SERVICES EXPENSE		(691,655)		(691,655)	(628,970)	(439,827)	(16,839)	(645,809)
ENVIRONMENTAL SERVICES REVENUE		229,823		229,823	235,818	129,051	4,900	240,718
DOMESTIC WASTE MANAGEMENT EXPENSE	(94,809)	(1,324,955)	-	(1,419,764)	(1,420,832)	(761,132)	(27,458)	(1,448,290)
DOMESTIC WASTE MANAGEMENT REVENUE	94,809	1,324,955		1,419,764	1,420,832	1,243,055	27,458	1,448,290
STORMWATER DRAINAGE EXPENSE	(406,277)	(827,341)	-	(1,233,618)	(1,238,027)	(484,025)	5,754	(1,232,273)
STORMWATER DRAINAGE REVENUE	22,500	109,502	-	132,002	136,411	97,865	2,242	138,653
ENVIRONMENTAL PROTECTION EXPENSE		(295,106)	-	(295,106)	(296,885)	(93,828)		(296,885)
ENVIRONMENTAL PROTECTION REVENUE		203,280		203,280	203,280	61,500	-	203,280
WATER SUPPLIES EXPENSE	(1,062,533)	(3,679,844)	-	(4,742,377)	(4,883,364)	(2,085,073)	(10,848)	(4,894,212)
WATER SUPPLIES REVENUE	1,062,533	3,679,844		4,742,377	4,883,364	2,920,990	10,848	4,894,212
SEWERAGE SERVICES EXPENSE	(417,627)	(2,747,573)	-	(3,165,200)	(3,532,045)	(1,884,325)	(1,152)	(3,533,197)
SEWERAGE SERVICES REVENUE	417,627	2,747,573		3,165,200	3,532,045	2,482,144	1,152	3,533,197
PUBLIC LIBRARIES EXPENSE	(16,897)	(646,783)		(663,680)	(664,220)	(414,472)	(2,210)	(666,430)
PUBLIC LIBRARIES REVENUE		46,630		46,630	47,170	43,197	2,210	49,380
COMMUNITY AMENITIES EXPENSE	(179,255)	(925,725)	5,000	(1,099,980)	(1,096,178)	(492,517)	(2,500)	(1,098,678)
COMMUNITY AMENITIES REVENUE		-		-	1,527	1,527		1,527

	2017/18 Budget Carried Forward	2017/18 ORIGINAL BUDGET	17/18 CAPITAL SPLIT	17/18 ORIGINAL PLUS CARRIED FWD	REVISED SEPT 17-18 BUDGET	DEC 17 ACTUAL	DEC17 BUDGET CHANGES	REVISED DEC 17- 18 BUDGET
GRAND TOTAL								
RECREATION EXPENSE	(104,505)	(4,244,146)	(5,000)	(4,353,651)	(4,414,741)	(650,138)	(5,561)	(4,420,302)
RECREATION REVENUE		2,427,450	-	2,427,450	2,443,970	17,180	-	2,443,970
SWIMMING POOL EXPENSE	(15,100)	(478,665)	-	(493,765)	(492,899)	(242,369)	(1,844)	(494,743)
SWIMMING POOL REVENUE		149,871		149,871	149,871	37,178		149,871
QUARRIES & PITS EXPENSE		(91,333)		(91,333)	(91,333)	(3,026)		(91,333)
QUARRIES & PITS REVENUE		91,333		91,333	91,333	3,043	-	91,333
SHIRE ROADS EXPENSE	(2,815,740)	(7,818,870)	-	(10,634,610)	(10,658,101)	(5,624,072)	(48,024)	(10,706,125)
SHIRE ROADS REVENUE	959,202	1,728,435	-	2,687,637	1,930,986	561,745	23,382	1,954,368
AERODROMES EXPENSE	(31,375)	(173,905)		(205,280)	(226,461)	(164,647)	(166,619)	(393,080)
AERODROMES REVENUE	83,730	21,875		105,605	105,605	220,594	166,619	272,224
CAR PARKING EXPENSE		(7,604)		(7,604)	(7,604)	(3,802)		(7,604)
CAR PARKING REVENUE		-		-	-	3,930	3,930	3,930
RMS EXPENSE		(1,056,000)		(1,056,000)	(1,056,000)	(419,919)	-	(1,056,000)
RMS REVENUE		1,056,000		1,056,000	1,056,000	560,500		1,056,000
CARAVAN PARKS EXPENSE		(20,415)	(20,000)	(40,415)	(39,829)	(9,809)	(515)	(40,344)
CARAVAN PARKS REVENUE		38,000		38,000	38,000	17,600		38,000
TOURISM & AREA PROMOTION EXPENSE	(115,254)	(92,110)		(207,364)	(209,878)	(93,557)	(1,066)	(210,944)

	2017/18 Budget Carried Forward	2017/18 ORIGINAL BUDGET	17/18 CAPITAL SPLIT	17/18 ORIGINAL PLUS CARRIED FWD	REVISED SEPT 17-18 BUDGET	DEC 17 ACTUAL	DEC17 BUDGET CHANGES	REVISED DEC 17- 18 BUDGET
GRAND TOTAL								
TOURISM & AREA PROMOTION REVENUE		-		-	-	-		-
BUSINESS DEVELOPMENT EXPENSE		(464,060)		(464,060)	(555,022)	(387,339)	(878)	(555,900)
BUSINESS DEVELOPMENT REVENUE		6,151		6,151	6,151	-		6,151
BENDIGO BANK EXPENSE				-	-	(13,263)	(52,000)	(52,000)
BENDIGO BANK REVENUE				-	-	-	10,000	10,000
SALEYARDS EXPENSE		(112,985)		(112,985)	(111,482)	(59,071)		(111,482)
SALEYARDS REVENUE		92,516		92,516	92,516	46,258		92,516
REAL ESTATE DEVELOPMENT EXPENSE	(350,000)	(22,903)	20,000	(352,903)	(353,596)	(3,596)		(353,596)
REAL ESTATE DEVELOPMENT REVENUE	350,000	15,216		365,216	365,216	14,758		365,216
PRIVATE WORKS EXPENSE		(51,250)		(51,250)	(77,577)	(33,609)	(2,208)	(79,785)
PRIVATE WORKS REVENUE		51,250		51,250	77,577	52,581	2,208	79,785
RATE REVENUE		4,960,911		4,960,911	4,971,530	4,708,820	25,309	4,996,839
FINANCIAL ASSISTANCE GRANT		3,027,540		3,027,540	1,489,252	789,061		1,489,252
INTEREST ON INVESTMENTS		292,356		292,356	292,356	324,621	32,265	324,621
DEPRECIATION CONTRA		3,803,464		3,803,464	3,803,464	1,901,732		3,803,464

	2017/18 Budget Carried Forward	2017/18 ORIGINAL BUDGET	17/18 CAPITAL SPLIT	17/18 ORIGINAL PLUS CARRIED FWD	REVISED SEPT 17-18 BUDGET	DEC 17 ACTUAL	DEC17 BUDGET CHANGES	REVISED DEC 17- 18 BUDGET
GRAND TOTAL								
BALANCE BROUGHT FORWARD	6,031,727	382,454		6,031,727	6,031,727			6,031,727
Grand Total	3,290,232	(866,464)	-	2,041,314	(384,725)	(296,100)	25,593	(359,132)
TOTAL EXPENSES	(5,731,896)	(28,993,700)	-	(34,725,596)	(35,295,508)	(17,367,379)	(779,196)	(36,074,704)
TOTAL REVENUE	2,990,401	27,744,782	-	30,735,183	28,879,056	17,071,279	804,789	29,683,845
SURPLUS / (DEFICIT) FOR THE YEAR	(2,741,495)	(1,248,918)	-	(3,990,413)	(6,416,452)	(296,100)	25,593	(6,390,859)
SURPLUS / (DEFICIT) BROUGHT FORWARD	6,031,727	382,454	-	6,031,727	6,031,727	-	-	6,031,727
SURPLUS / (DEFICIT) CARRIED FORWARD	3,290,232	(866,464)	-	2,041,314	(384,725)	(296,100)	25,593	(359,132)
CHECK	-	-	-	(0)	(0)	0	-	(0)

Actual Surplus for the Year Ended 30 JUNE 2017	6,031,727						
Less: Budgeted surplus for the Year Ended 30 JUNE 2017	(382,454)						
Less: Projected Deficit as per 2017/18 Budget	(866,464)						
Less: Unspent Capital works carried forward 2017/18	(2,741,495)						
Less: Increased Expense as per Sept 2017 Report	(569,912)						
Less: Decreased Revenue as per Sept 2017 Report	(1,856,128)		(384,725) SEPT		0		
Less: Increased Expense as per Dec 2017 Report	(779,196)						
Plus: Increased Revenue as per Dec 2017 Report	804,789						
	<u>(359,132)</u>		(359,132) DEC		0		

FUN/Job / GL and Description	2017/18 BUDGET CARRIED FORWARD	2017/18 ORIGINAL BUDGET	17/18 CAPITAL SPLIT	17/18 ORIGINAL PLUS CARRIED FWD	REVISED SEPT 17-18 BUDGET	DEC 17 COMMITME NTS	DEC 17 ACTUAL	DEC17 BUDGET CHANGES	REVISED DEC 17-18 BUDGET
GRAND TOTAL	3,290,232	(866,464)	-	2,041,314	(384,725)	(2,133,337)	(296,100)	25,593	(359,132)
	(34,393)	(703,940)		(738,333)	(759,458)	(28,295)	(379,364)	(27,437)	(786,895)
GOVERNANCE EXPENSE	(34,393)	(703,940)		(738,333)	(759,458)	(28,295)	(383,364)	(31,437)	(790,895)
1001-0315 MAYORAL VEHICLE EXPENSES		(22,338)		(22,338)	(22,338)	-	(10,945)		(22,338)
1001-0320 MAYORAL ALLOWANCE		(25,602)		(25,602)	(25,602)	-	(14,626)		(25,602)
1001-0325 COUNCILLORS ALLOWANCES		(92,106)		(92,106)	(92,106)	-	(53,620)		(92,106)
1001-0334 TELEPHONE - COUNCILLORS		(8,262)		(8,262)	(8,262)	-	(1,791)	6,000	(2,262)
1001-0335 COUNCILLORS EXPENSES		(49,836)		(49,836)	(49,836)	(3,273)	(23,546)		(49,836)
1001-0336 CIVIC FUNCTIONS / PRESENTATION		(2,400)		(2,400)	(2,400)	-	(5,435)	(5,500)	(7,900)
1001-0337 DONATIONS		(1,000)		(1,000)	(1,000)	-	(410)		(1,000)
1001-0338 ADMIN MANAGEMENT PLAN EXPENSES		(1,000)		(1,000)	(1,000)	-	(443)		(1,000)
1001-0340 INSURANCE - COUNCILLORS		(5,200)		(5,200)	(5,200)	-	(21,930)	(16,730)	(21,930)
1001-0344 MEMBERSHIP FEES		(2,040)		(2,040)	(2,040)	-	(1,313)		(2,040)
1001-0345 SUBSCRIPTION SHIRE ASSOCIATION		(25,704)		(25,704)	(25,704)	-	-		(25,704)
1001-0346 ADMIN AUDIT FEES		(25,375)		(25,375)	(46,455)	(16,055)	(47,055)	(600)	(47,055)
1001-0347 ELECTION EXPENSES		-		-	-	-	-		-
1001-0348 COMMUNITY SURVEY		-		-	-	-	-		-
1001-0349 COMMUNITY REPORT		(3,000)		(3,000)	(3,000)	(1,300)	(1,300)		(3,000)
1001-0350 FIT 4 FUTURE BUSINESS CASE		-		-	-	-	-		-
1001-0509 EQUIP/FURN - COUNCILLORS <= \$5,000		(2,000)		(2,000)	(2,000)	-	-	1,000	(1,000)
1002-0350 COMMUNITY WORKS - GENERAL		(2,000)		(2,000)	(2,000)	-	(2,090)	(1,000)	(3,000)
1002-0355 COMMUNITY WORKS - GST FREE		-		-	-	-	-		-
1002-0370 COMMUNITY WORKS - AUST. DAY CO		(3,000)		(3,000)	(3,000)	(264)	(264)		(3,000)
1002-0400 COMMUNITY GRANTS SCHEME		(4,000)		(4,000)	(4,000)	-	-	1,000	(3,000)
1005-0108 ADMIN SALARIES - GM SALARY PAC		(231,900)		(231,900)	(231,900)	-	(108,166)		(231,900)
1006-0107 ADMIN SALARIES - GM SUPPORT		(172,400)		(172,400)	(172,400)	-	(45,260)		(172,400)
1007-0118 ADMIN GM VEHICLE OPERATING EXP		(22,277)		(22,277)	(22,277)	-	(13,175)		(22,277)
1008-0124 MANAGEMENT TEAM PROGRAM	(34,393)	-		(34,393)	(34,393)	(7,404)	(29,757)	(15,607)	(50,000)
1008-0125 ADMIN CONFERENCES/SEMINARS		(2,500)		(2,500)	(2,500)	-	-	2,500	-
1008-0126 ADMIN GM TRAVEL EXPENSES		-		-	(45)	-	(2,241)	(2,500)	(2,545)
GOVERNANCE REVENUE		-		-	-	-	4,000	4,000	4,000
1100-1305 DONATIONS		-		-	-	-	4,000	4,000	4,000
1100-1350 OTHER REVENUES		-		-	-	-	-		-
	(30,000)	(92,584)	-	(122,584)	(200,519)	(145,931)	677,967	31,104	(169,415)
CORPORATE SUPPORT EXPENSE	(30,000)	(185,069)	-	(215,069)	(312,328)	(145,931)	630,644	31,104	(281,224)
1010-0102 ADMIN SALARIES - ACCOUNTING		(276,443)		(276,443)	(276,443)	-	(137,198)		(276,443)
1010-0103 ADMIN SALARIES - HUMAN RESOURC		(76,465)		(76,465)	(76,465)	-	(45,199)		(76,465)
1010-0104 ADMIN SALARIES - REVENUE COLLE		(169,900)		(169,900)	(169,900)	-	(92,938)		(169,900)
1010-0105 ADMIN SALARIES - CUSTOMER SERV		(156,300)		(156,300)	(156,300)	-	(82,991)		(156,300)
1010-0106 ADMIN SALARIES - INFO. TECHNOL		(88,126)		(88,126)	(88,126)	-	(49,626)		(88,126)
1010-0109 ADMIN SALARIES - DCS SALARY PA		(181,630)		(181,630)	(181,630)	-	(88,344)		(181,630)
1010-0119 ADMIN DCS VEHICLE OPERATING EX		(22,277)		(22,277)	(22,277)	-	(12,082)		(22,277)
1010-0120 ADMIN STAFF TRAINING		(14,285)		(14,285)	(14,285)	(965)	(6,835)		(14,285)

FUN/Job / GL and Description	2017/18 BUDGET CARRIED FORWARD	2017/18 ORIGINAL BUDGET	17/18 CAPITAL SPLIT	17/18 ORIGINAL PLUS CARRIED FWD	REVISED SEPT 17-18 BUDGET	DEC 17 COMMITME NTS	DEC 17 ACTUAL	DEC17 BUDGET CHANGES	REVISED DEC 17-18 BUDGET
GRAND TOTAL	3,290,232	(866,464)	-	2,041,314	(384,725)	(2,133,337)	(296,100)	25,593	(359,132)
1010-0121 ADMIN CONSULTANTS		-		-	-	-	-		-
1010-0130 ADMIN FRINGE BENEFITS TAX		(12,240)		(12,240)	(12,240)	-	-		(12,240)
1010-0135 ADMIN JC TAX FBT ACCOUNT		-		-	-	-	-		-
1010-0140 ADMIN STAFF UNIFORM ALLOWANCE		(7,650)		(7,650)	(7,650)	(278)	(3,685)		(7,650)
1010-0144 ADMIN ADVERTS		(10,200)		(10,200)	(10,200)	(1,394)	(5,300)		(10,200)
1010-0146 ADMIN NEWSLETTER ADVERTS		(31,722)		(31,722)	(31,722)	(11,349)	(22,713)		(31,722)
1010-0155 ADMIN WRITE OFF BAD DEBTS		(2,040)		(2,040)	(2,040)	-	-		(2,040)
1010-0160 ADMIN BANK & GOVT CHARGES		(2,538)		(2,538)	(2,538)	-	(2,500)	38	(2,500)
1010-0162 BANK FEES - GST INCLUSIVE		(26,898)		(26,898)	(25,603)	(2,718)	(16,482)		(25,603)
1010-0163 BANK FEES - GST FREE				-	(1,295)	-	(2,320)		(1,295)
1010-0165 ADMIN OFFICE CLEANING		(34,211)		(34,211)	(34,211)	(6,968)	(26,391)		(34,211)
1010-0170 ADMIN COMPUTER MTCE		(20,300)		(20,300)	(20,300)	(4,340)	(11,149)		(20,300)
1010-0175 ADMIN SOFTWARE LICENCING		(126,875)		(126,875)	(126,875)	(61,505)	(114,614)		(126,875)
1010-0185 LESS: CHARGED TO OTHER FUNDS		376,515		376,515	282,300	-	299,900	17,600	299,900
1010-0190 ADMIN ELECTRICITY		(19,380)		(19,380)	(19,380)	-	(10,235)		(19,380)
1010-0194 ADMIN INSUR - PUBLIC LIABILITY		(133,259)		(133,259)	(133,010)	-	(130,646)	2,364	(130,646)
1010-0195 ADMIN INSUR - OTHER		(28,254)		(28,254)	(28,254)	-	(17,152)	11,102	(17,152)
1010-0197 ADMIN RISK MANAGEMENT SIGNAGE		(400)		(400)	(400)	-	-		(400)
1010-0198 ADMIN RISK MANAGEMENT OP EXP		(1,817)		(1,817)	(1,817)	(468)	(468)		(1,817)
1010-0199 ADMIN RISK MANAGEMENT		(50,750)		(50,750)	(50,750)	-	-		(50,750)
1010-0200 ADMIN LEGAL EXPENSES INCL. GST		(5,000)		(5,000)	(5,000)	(1,290)	(3,608)		(5,000)
1010-0202 ADMIN LEGAL EXPEN - DEBT/COLL	(25,000)	(60,900)		(85,900)	(85,900)	(16,364)	(24,078)		(85,900)
1010-0205 ADMIN POSTAGE		(16,240)		(16,240)	(16,240)	-	(18,741)		(16,240)
1010-0206 CHARGE FOR INTERNET RATES PAYM		(508)		(508)	(508)	-	-		(508)
1010-0207 ADMIN LEGAL EXPENSES-GST FREE		(2,000)		(2,000)	(3,979)	(1,440)	(9,019)		(3,979)
1010-0208 SALE OF LAND FOR UNPAID RATES		-		-	-	-	-		-
1010-0210 ADMIN PRINTING/STATIONERY		(41,818)		(41,818)	(41,818)	(6,102)	(33,006)		(41,818)
1010-0215 ADMIN TELEPHONE		(24,888)		(24,888)	(24,888)	-	(15,680)		(24,888)
1010-0220 ADMIN VALUATION FEES		(40,800)		(40,800)	(40,800)	-	-		(40,800)
1010-0225 ADMIN SUBSCRIPTIONS		(3,248)		(3,248)	(5,140)	(573)	(2,062)		(5,140)
1010-0230 ADMIN OFFICE BLDG MTCE		(12,180)		(12,180)	(12,180)	(3,808)	(7,065)		(12,180)
1010-0245 ADMIN OFFICE GROUNDS MTCE		(8,628)		(8,628)	(8,628)	-	(5,266)		(8,628)
1010-0250 ADMIN OFFICE EQUIPMENT MTCE		(26,898)		(26,898)	(26,898)	(3,221)	(12,848)		(26,898)
1010-0265 ADMIN SUNDRY OPERATING EXPENSE		(5,000)		(5,000)	(5,000)	(349)	(4,905)		(5,000)
1010-0266 ADMIN CHRISTMAS PARTY EXPENSE		(7,000)		(7,000)	(7,000)	-	(6,991)		(7,000)
1010-0270 ASSET REVALUATION EXPENSE	(5,000)	(15,000)		(20,000)	(20,000)	-	-		(20,000)
1010-0296 WEB PAGE MAINTENANCE & TRAININ		(3,045)		(3,045)	(3,045)	-	-		(3,045)
1010-0297 CORP SERVICES ADMIN CHARGES		(508,537)		(508,537)	(509,700)	-	(509,700)		(509,700)
1010-0298 LESS: RENTAL CONTRIBUTIONS		120,800		120,800	120,000	-	120,000		120,000
1010-0299 LESS: CHARGED TO OTHER FUNDS		1,838,459		1,838,459	1,841,000	-	1,841,000		1,841,000
1010-0500 CORPORATE SERVICES EQUIPMENT		(15,000)		(15,000)	(15,000)	(2,226)	(8,604)		(15,000)
1010-0501 CORP SERV ADMINISTRATION SOFTWARE UPGRADE		(50,000)		(50,000)	(50,000)	-	-		(50,000)
1010-0504 EQUIP/FURN - CORP. SERVICES <=		(5,000)		(5,000)	(5,000)	-	(1,371)		(5,000)
1010-0505 SERVER UPGRADE		-	(85,000)	(85,000)	(85,000)	(20,573)	(43,347)		(85,000)

FUN/Job / GL and Description	2017/18 BUDGET CARRIED FORWARD	2017/18 ORIGINAL BUDGET	17/18 CAPITAL SPLIT	17/18 ORIGINAL PLUS CARRIED FWD	REVISED SEPT 17-18 BUDGET	DEC 17 COMMITME NTS	DEC 17 ACTUAL	DEC17 BUDGET CHANGES	REVISED DEC 17-18 BUDGET
GRAND TOTAL	3,290,232	(866,464)	-	2,041,314	(384,725)	(2,133,337)	(296,100)	25,593	(359,132)
1200-2027 RISK MANAGEMENT TRANSFER TO RESERVE	-	-	-	-	-	-	-	-	-
1200-2028 INFO TECH TRANSFER TO RESERVE	-	-	-	-	-	-	-	-	-
1200-2502 CORP SERVICES OFFICE EQUIPMENT DEPCN	(48,985)	(48,985)	-	(48,985)	(48,985)	-	(24,493)		(48,985)
1200-2504 CORP SERVICES OFFICE DEPCN	(41,208)	(41,208)	-	(41,208)	(41,208)	-	(20,604)		(41,208)
SHIREOFFICECAPEXP SHIRE OFFICE CAPITAL EXPENDITURE	(85,000)		85,000	-	-	-	-		-
CORPORATE SUPPORT REVENUE	92,485			92,485	111,809	-	47,323		111,809
1200-1500 CORP SUPPORT SUNDRY REVENUE	-	-	-	-	-	-	3,762		-
1200-1600 REVENUE - GIPA	-	-	-	-	30	-	95		30
1200-1670 INSURANCE REBATE	20,000	20,000	-	20,000	20,000	-	-		20,000
1200-1680 WORKCOVER INCENTIVE PAYMENTS	-	-	-	-	-	-	-		-
1200-1814 RATES CERTIFICATE S603 - GST FREE	22,000	22,000	-	22,000	22,000	-	10,990		22,000
1200-1815 URGENT RATE S603 CERT INCL GST	260	260	-	260	260	-	227		260
1200-1829 RECOVER BANK CHARGES - DISHONOUR FEES	-	-	-	-	-	-	-		-
1200-1870 LEGAL COSTS RECOVERED	50,225	50,225	-	50,225	50,225	-	12,461		50,225
1200-1927 RISK MANAGEMENT TRANSFER FROM RESERVE	-	-	-	-	-	-	-		-
1200-1928 INFO TECH TRANSFER FROM RESERVE	-	-	-	-	-	-	-		-
1200-1950 TRAINEESHIP GRANT - WAGE SUBSIDY	-	-	-	-	-	-	-		-
1200-1954 OLG Grant - ESPL Funding	-	-	-	-	18,158	-	18,407		18,158
1500-1001 CENTS ROUNDING	-	-	-	-	-	-	(1)		-
9500-1844 INTEREST - O/S DEBTORS GST FREE	-	-	-	-	1,136	-	1,382		1,136
SHIREOFFICECAPINC SHIRE OFFICE CAPITAL INCOME	-	-	-	-	-	-	-		-
		(275,895)	-	(275,895)	(290,452)	(26,593)	341,292	-	(290,452)
TECHNICAL SERVICES EXPENSE	(278,895)		-	(278,895)	(294,991)	(26,593)	337,207	(986)	(295,977)
1011-0103 TECH SERVICES SALARIES - WORK	(131,303)	(131,303)	-	(131,303)	(131,303)	-	(23,543)	12,085	(119,218)
1011-0104 TECH SERVICES SALARIES - ENV.S	(132,430)	(132,430)	-	(132,430)	(132,430)	-	(78,844)		(132,430)
1011-0105 TECH SERVICES SALARIES - EXE.	(514,800)	(514,800)	-	(514,800)	(514,800)	-	(285,024)		(514,800)
1011-0109 TECH SERVICES SALARIES - DTS S	(225,200)	(225,200)	-	(225,200)	(225,200)	-	(89,014)		(225,200)
1011-0113 TECH SERVICE W/E VEHICLE OP EX	(22,277)	(22,277)	-	(22,277)	(22,277)	-	-		(22,277)
1011-0114 TECH SERVICE ENV VEHICLE OP EX	(22,277)	(22,277)	-	(22,277)	(22,277)	-	(12,082)		(22,277)
1011-0115 TECH SERVICE EXE VEHICLE OP EX	(44,554)	(44,554)	-	(44,554)	(44,554)	-	(18,331)		(44,554)
1011-0119 TECH SERVICE DTS VEHICLE OP EX	(22,277)	(22,277)	-	(22,277)	(22,277)	-	(11,249)		(22,277)
1011-0120 LESS: CHARGED TO OTHER FUNDS/S	1,179,500	1,179,500	-	1,179,500	1,167,700	-	1,167,700		1,167,700
1011-0125 TECH SERVICES ADMIN CHARGES	(169,392)	(169,392)	-	(169,392)	(158,000)	-	(158,000)		(158,000)
1011-0135 TECH SERVICES STAFF TRAINING	(15,300)	(15,300)	-	(15,300)	(15,300)	(541)	(27,385)	(12,085)	(27,385)
1011-0137 STAFF RELOCATION EXPENSES	-	-	-	-	-	-	-		-
1011-0140 TECH SERVICES CONFERENCES/SEMI	(3,570)	(3,570)	-	(3,570)	(3,570)	(546)	(1,112)		(3,570)
1011-0141 TECH SERVICES - INSURANCE	(3,264)	(3,264)	-	(3,264)	(3,264)	-	-	3,264	-
1011-0142 TECH SERVICES EXP -ADVERTISING	(2,040)	(2,040)	-	(2,040)	(29,864)	(2,955)	(32,931)	(3,067)	(32,931)
1011-0143 TECH SERVICES TELEPHONE	(7,140)	(7,140)	-	(7,140)	(7,140)	-	(3,105)		(7,140)
1011-0145 TECH SERVICES OFFICE EXPENSES	(5,075)	(5,075)	-	(5,075)	(6,048)	(3,717)	(5,563)		(6,048)
1011-0146 TECH SERVICES - CONSULTANCY	-	-	-	-	-	-	-		-
1011-0147 TECH SERV EQUIPMENT MTCE	(2,538)	(2,538)	-	(2,538)	(2,538)	-	(550)	1,000	(1,538)

FUN/Job / GL and Description	2017/18 BUDGET CARRIED FORWARD	2017/18 ORIGINAL BUDGET	17/18 CAPITAL SPLIT	17/18 ORIGINAL PLUS CARRIED FWD	REVISED SEPT 17-18 BUDGET	DEC 17 COMMITME NTS	DEC 17 ACTUAL	DEC17 BUDGET CHANGES	REVISED DEC 17-18 BUDGET
GRAND TOTAL	3,290,232	(866,464)	-	2,041,314	(384,725)	(2,133,337)	(296,100)	25,593	(359,132)
1011-0152 OCCUPATIONAL HEALTH & SAFETY E		(3,045)		(3,045)	(3,045)	-	(1,876)		(3,045)
1011-0160 DEPOT OPERATIONAL EXPENSES		(12,789)		(12,789)	(12,789)	(12,926)	(19,893)	(7,104)	(19,893)
1011-0161 DEPOT OP. EXPENSES- INSURANCE		(4,080)		(4,080)	(3,806)	-	(3,806)		(3,806)
1011-0162 DEPOT OP. EXPENSES-ELECTRICITY		(16,116)		(16,116)	(16,116)	-	(8,724)	1,000	(15,116)
1011-0163 DEPOT OP. EXPENSES - TELEPHONE		(559)		(559)	(559)	-	(76)		(559)
1011-0165 DEPOT BLDG MTCE		(4,060)	(20,000)	(24,060)	(24,060)	-	(4,537)	5,407	(18,653)
1011-0170 DEPOT GROUNDS MTCE		(4,060)		(4,060)	(4,060)	-	(5,168)	(1,108)	(5,168)
1011-0171 DEPOT AMENITIES CLEANING		(6,000)		(6,000)	(6,000)	(3,308)	(6,228)	(228)	(6,228)
1011-0504 EQUIP/FURN - TECH. SERVICES <=		(1,020)		(1,020)	(1,020)	-	(70)		(1,020)
1011-0505 EQUIP/FURN - TECH. SERVICES >=		(30,000)		(30,000)	(17,000)	(2,600)	(16,453)		(17,000)
1011-0525 LAND & BUILD DEPOT - BERRIGAN		-		-	(165)	-	(315)	(150)	(315)
1011-0535 LAND & BUILD DEPOT - FINLEY		-		-	-	-	-		-
1300-2502 TECH SERVICES OFFICE EQUIPMENT DEPCN		(5,353)		(5,353)	(5,353)	-	(2,677)		(5,353)
1310-2502 DEPOT EQUIPMENT DEPCN		(707)		(707)	(707)	-	(354)		(707)
1310-2504 DEPOT DEPCN		(27,169)		(27,169)	(27,169)	-	(13,585)		(27,169)
DEPOTCAPEXP DEPOT CAPITAL EXPENDITURE		(20,000)	20,000	-	-	-	-		-
TECHNICAL SERVICES REVENUE		3,000		3,000	4,539	-	4,084	986	5,525
1300-1500 TECH SERV SUNDRY INCOME - INCL GST		-		-	-	-	986	986	986
1300-1502 OHS INCENTIVE PAYMENT		-		-	-	-	-		-
1300-1800 ROAD OPENING PERMIT FEES		3,000		3,000	4,539	-	3,099		4,539
1300-1950 TRAINEESHIP GRANT - WAGE SUBSIDY		-		-	-	-	-		-
DEPOTCAPINC DEPOT CAPITAL INCOME		-		-	-	-	-		-
		0		0	0	(762,665)	(966,530)	-	0
PLANT SERVICES EXPENSE		(1,222,223)		(1,222,223)	(1,224,549)	(762,665)	(1,576,865)	(408,474)	(1,633,023)
1011-0240 PLANT SERVICES ADMIN CHARGES		(68,210)		(68,210)	(71,300)	-	(71,300)		(71,300)
1011-0515 MOTOR VEHICLE PURCHASES		(320,000)		(320,000)	(320,000)	-	(44,474)	275,526	(44,474)
1011-0545 PUBLIC WORKS PLANT PURCHASE		(793,000)		(793,000)	(793,000)	(719,082)	(1,347,648)	(554,648)	(1,347,648)
1011-0546 PUBLIC WORKS UTILITY PURCHASE		(68,750)		(68,750)	(68,750)	(35,323)	(184,795)	(116,045)	(184,795)
1011-0550 PURCHASE MINOR PLANT		(33,000)		(33,000)	(33,000)	(1,316)	(15,614)		(33,000)
1015-0000 PLANT EXPENSES		(1,126,843)		(1,126,843)	(1,126,843)	(3,598)	(613,270)		(1,126,843)
1020-0100 PLANT WORKSHOP EXPENSES		(30,298)		(30,298)	(30,298)	(2,831)	(43,605)	(13,307)	(43,605)
1020-0101 PLANT WORKSHOP EXP - TELEPHONE		(581)		(581)	(581)	-	(67)		(581)
1020-0102 PLANT WORKSHOP EXP - INSURANCE		-		-	-	-	-		-
1020-0103 PLANT WORKSHOP EXP - VEHICLE		(22,277)		(22,277)	(22,277)	-	(13,117)		(22,277)
1020-0104 PLANT WORKSHOP E-TAG CLEARING		-		-	-	-	123		-
1025-0150 PLANT INSURANCE PREMIUMS		(2,652)		(2,652)	(1,888)	-	(1,888)		(1,888)
1030-0160 MINOR PLANT OPERATING EXPENSES		(17,458)		(17,458)	(17,458)	(207)	(8,775)		(17,458)
1035-0170 TOOLS PURCHASES		(7,917)		(7,917)	(7,917)	(308)	(3,005)		(7,917)
1320-2010 PLANT HIRE INCOME COUNCIL WORKS		2,030,000		2,030,000	2,030,000	-	1,151,189		2,030,000
1320-2026 PLANT SERVICES TRANSFER TO RESERVE		-		-	-	-	-		-
1320-2500 PLANT DEPCN		(490,860)		(490,860)	(490,860)	-	(245,430)		(490,860)
1320-2550 DEPRECIATION - MOTOR VEHICLES		(270,377)		(270,377)	(270,377)	-	(135,189)		(270,377)

FUN/Job / GL and Description	2017/18 BUDGET CARRIED FORWARD	2017/18 ORIGINAL BUDGET	17/18 CAPITAL SPLIT	17/18 ORIGINAL PLUS CARRIED FWD	REVISED SEPT 17-18 BUDGET	DEC 17 COMMITME NTS	DEC 17 ACTUAL	DEC17 BUDGET CHANGES	REVISED DEC 17-18 BUDGET
GRAND TOTAL	3,290,232	(866,464)	-	2,041,314	(384,725)	(2,133,337)	(296,100)	25,593	(359,132)
PLANT SERVICES REVENUE		1,222,223		1,222,223	1,224,549	-	610,335	408,474	1,633,023
1320-1200 GAIN ON DISPOSAL - PLANT & EQUIPMENT		-		-	-	-	38,500	38,500	38,500
1320-1201 GAIN ON DISPOSAL - MOTOR VEHICLE		-		-	-	-	8,155	8,155	8,155
1320-1202 MOTOR VEHICLE DISPOSAL		-		-	-	-	-	-	-
1320-1203 PUBLIC MOTOR VEHICLE DISPOSAL		177,000		177,000	177,000	-	-	(38,500)	138,500
1320-1204 PUBLIC WORKS UTILITY DISPOSAL		39,000		39,000	39,000	-	-	-	39,000
1320-1205 MOTOR VEHICLE DISPOSAL		130,000		130,000	130,000	-	121,800	(8,155)	121,845
1320-1210 MINOR ASSET SALES CLEARING		-		-	-	-	-	-	-
1320-1500 PLANT SERVICES SUNDRY INCOME		-		-	-	-	-	-	-
1320-1823 STAFF PRIVATE USE CAR HIRE		46,125		46,125	46,125	-	24,567	-	46,125
1320-1825 STAFF PRIVATE USE FUEL CHARGES		9,225		9,225	9,225	-	2,865	-	9,225
1320-1856 PLANT REGO. & GREENSLIP REFUND		-		-	-	-	-	-	-
1320-1857 PLANT INSURANCE CLAIM REFUND		-		-	-	-	-	-	-
1320-1926 PLANT REPLACE TRANSFER FROM RESERVE		8,386		8,386	10,712	-	-	408,474	419,186
1320-1950 PLANT FUEL TAX CREDIT SCHEME		51,250		51,250	51,250	-	33,830	-	51,250
1320-4010-0000 PLANT DEPCN CONTRA		761,237		761,237	761,237	-	380,619	-	761,237
		-		-	-	(61,625)	(1,386,771)	-	-
OVERHEAD EXPENSE		-		-	-	(61,625)	(1,402,777)	(16,006)	(16,006)
1050-0010 WAGES SALARY POLICY SYSTEM BAC		-		-	-	-	-	-	-
1050-0020 WAGES PERFORMANCE BONUS PAYMEN		(73,390)		(73,390)	(73,390)	-	(46,527)	26,863	(46,527)
1050-0040 ANNUAL LEAVE - WORKS / WAGES		(249,485)		(249,485)	(249,485)	-	(178,860)	-	(249,485)
1050-0060 PUBLIC HOLIDAY - WORKS / WAGES		(140,630)		(140,630)	(140,630)	-	(52,150)	-	(140,630)
1050-0080 LONG SERVICE LEAVE - WAGES		(104,755)		(104,755)	(104,755)	-	(50,581)	-	(104,755)
1050-0100 SICK LEAVE - WORKS / WAGES		(104,653)		(104,653)	(104,653)	-	(72,898)	-	(104,653)
1050-0115 RDO - PAYROLL SUSPENSE		-		-	-	-	4,189	-	-
1050-0118 TIME IN LIEU - SUSPENSE		-		-	-	-	-	-	-
1050-0120 BEREAVEMENT LEAVE - WAGES		(2,972)		(2,972)	(2,972)	-	(3,877)	(905)	(3,877)
1050-0150 WAGES LEAVE WITHOUT PAY		-		-	-	-	-	-	-
1050-0170 RURAL FIRE SERVICE LVE - WAGES		-		-	-	-	-	-	-
1050-0180 WAGES ACCIDENT PAY TO EMPLOYEE		-		-	-	-	-	-	-
1050-0185 WAGES ACCIDENT EXPENSE BY EMPL		-		-	-	-	-	-	-
1050-0220 WAGES MEDICAL EXPENSES		-		-	(553)	-	(1,161)	(608)	(1,161)
1050-0320 WAGES SUPERANNUATION - LG RET		-		-	(20,770)	-	(48,463)	(27,693)	(48,463)
1050-0340 WAGES SUPERANNUATION - LG ACC		(266,090)		(266,090)	(245,320)	-	(266,965)	(21,645)	(266,965)
1050-0380 WAGES WORKER COMPENSAT INSUR -		(178,704)		(178,704)	(178,704)	(29,623)	(58,825)	-	(178,704)
1050-0400 WAGES IN LIEU OF NOTICE		-		-	-	-	-	-	-
1050-0440 WAGES PROTECTIVE/SAFETY CLOTHI		(37,332)		(37,332)	(37,332)	-	(10,527)	969	(36,363)
1050-0720 WAGES OTHER TRAINING EXPENSES		(44,166)		(44,166)	(24,039)	-	-	12,045	(11,994)
1050-0730 WAGES OCCUPATIONAL HEALTH & SA		-		-	-	(2,045)	(5,045)	(5,045)	(5,045)
1050-0735 WAGES TQM / CONTINUOUS IMPROVE		-		-	-	-	-	-	-
1050-0750 EAP CONSULTATION EXPENSE		-		-	(390)	-	(390)	-	(390)
1050-0770 WAGES STAFF TRAINING - GENERAL		(18,768)		(18,768)	(38,895)	-	(48,648)	(9,753)	(48,648)

FUN/Job / GL and Description	2017/18 BUDGET CARRIED FORWARD	2017/18 ORIGINAL BUDGET	17/18 CAPITAL SPLIT	17/18 ORIGINAL PLUS CARRIED FWD	REVISED SEPT 17-18 BUDGET	DEC 17 COMMITME NTS	DEC 17 ACTUAL	DEC17 BUDGET CHANGES	REVISED DEC 17-18 BUDGET
GRAND TOTAL	3,290,232	(866,464)	-	2,041,314	(384,725)	(2,133,337)	(296,100)	25,593	(359,132)
1050-0780 WAGES OTHER MEETINGS	-	-	-	-	-	-	-	-	-
1050-0790 WORKPLACE INVESTIGATION	-	-	-	-	-	-	(3,150)	(3,150)	(3,150)
1055-0030 STORES OPERATING COSTS	-	(96,453)	-	(96,453)	(96,453)	-	(28,397)	-	(96,453)
1055-0040 STOCK FREIGHT ONCOST EXPENSE	-	-	-	-	(631)	(120)	(1,613)	(982)	(1,613)
1055-0050 UNALLOCATED STORE COST VARIATI	-	-	-	-	-	(213)	116	-	-
1070-0040 ANNUAL LEAVE - ADMIN / STAFF	-	(236,538)	-	(236,538)	(236,538)	-	(202,290)	-	(236,538)
1070-0060 PUBLIC HOLIDAY - ADMIN / STAFF	-	(133,416)	-	(133,416)	(133,416)	-	(55,338)	-	(133,416)
1070-0080 LONG SERVICE LEAVE - STAFF	-	(99,450)	-	(99,450)	(99,450)	-	(87,996)	-	(99,450)
1070-0100 SICK LEAVE - ADMIN / STAFF	-	(99,450)	-	(99,450)	(99,450)	-	(59,612)	-	(99,450)
1070-0120 BEREAVEMENT LEAVE - STAFF	-	(2,856)	-	(2,856)	(2,856)	-	(1,495)	-	(2,856)
1070-0140 MATERNITY LEAVE - STAFF	-	-	-	-	-	-	-	-	-
1070-0145 PAID PARENTAL LEAVE SCHEME	-	-	-	-	-	-	-	-	-
1070-0150 LEAVE WITHOUT PAY - STAFF	-	-	-	-	-	-	-	-	-
1070-0155 SUSPENSION WITH PAY	-	-	-	-	-	-	(6,626)	(12,000)	(12,000)
1070-0180 STAFF ACCIDENT PAY TO EMPLOYEE	-	-	-	-	-	-	-	-	-
1070-0220 STAFF MEDICAL EXPENSES	-	-	-	-	(550)	-	(2,976)	(2,426)	(2,976)
1070-0320 STAFF SUPERANNUATION - LG RET	-	-	-	-	(20,401)	-	(53,849)	(33,448)	(53,849)
1070-0340 STAFF SUPERANNUATION - LG ACC	-	(292,535)	-	(292,535)	(272,134)	-	-	82,786	(189,348)
1070-0380 STAFF WORKER COMPENSAT INSUR -	-	(170,340)	-	(170,340)	(170,340)	(29,623)	(58,825)	-	(170,340)
1070-0390 STAFF RELOCATION EXPENSES	-	-	-	-	-	-	-	-	-
1070-0400 STAFF REDUNDANCY PAYMENT	-	-	-	-	-	-	-	-	-
1070-0410 STAFF JURY DUTY EXPENSE	-	-	-	-	-	-	-	-	-
STAFFRECOVERY STAFF ONCOST OVERHEAD RECOVERY	-	1,039,447	-	1,039,447	1,041,571	-	-	-	1,041,571
WAGESRECOVERY WAGES ONCOST OVERHEAD RECOVERY	-	1,312,536	-	1,312,536	1,312,536	-	-	(21,014)	1,291,522
OVERHEAD REVENUE	-	-	-	-	-	-	16,006	16,006	16,006
1400-1230 LSL CONTRIBUTIONS TRANSFERRED EMPS	-	-	-	-	-	-	6,005	6,005	6,005
1400-1500 ACCIDENT PAY RECOUP	-	-	-	-	-	-	-	-	-
1400-1510 WORKERS COMPENSATION INSURANCE REFUND	-	-	-	-	-	-	10,001	10,001	10,001
		(184,854)		(184,854)	(185,208)	(83,662)	(120,099)	64,094	(121,114)
EMERGENCY SERVICES EXPENSE		(198,843)		(198,843)	(199,197)	(83,662)	(191,894)	(706)	(199,903)
1110-0105 CONTRIBUTION NSW FIRE BRIGADE		(49,274)		(49,274)	(46,537)	(23,269)	(46,537)	-	(46,537)
1110-0110 CONTRIBUTION RURAL FIRE FUND		(115,560)		(115,560)	(107,870)	(53,935)	(107,870)	-	(107,870)
1110-0155 RURAL FIRE BRIGADES BLDG MTCE		(1,015)		(1,015)	(1,015)	-	-	-	(1,015)
1110-0160 FIRE BRIGADE ADMIN CHARGES		-		-	(800)	-	(800)	-	(800)
1110-0204 RURAL FIRE TRAINING OTHER		-		-	-	-	-	-	-
1110-0205 RFS RADIO MTCE		-		-	(183)	-	(409)	(226)	(409)
1110-0210 RFS STATION SHED MTCE		(1,000)		(1,000)	(5,668)	-	(5,668)	-	(5,668)
1110-0215 RFS VEHICLE MTCE		-		-	-	-	-	-	-
1110-0230 RFS MAINTENANCE & OTHER		-		-	-	-	-	-	-
1110-0240 RFS TELEPHONE		-		-	-	-	-	-	-
1110-0245 RFS ELECTRICTY & GAS		-		-	-	-	-	-	-
1110-0250 RFS VEHICLE INSURANCE		-		-	(183)	-	(183)	-	(183)

FUNJob / GL and Description	2017/18 BUDGET CARRIED FORWARD	2017/18 ORIGINAL BUDGET	17/18 CAPITAL SPLIT	17/18 ORIGINAL PLUS CARRIED FWD	REVISED SEPT 17-18 BUDGET	DEC 17 COMMITME NTS	DEC 17 ACTUAL	DEC17 BUDGET CHANGES	REVISED DEC 17-18 BUDGET
GRAND TOTAL	3,290,232	(866,464)	-	2,041,314	(384,725)	(2,133,337)	(296,100)	25,593	(359,132)
1110-0255 RFS SHEDS & OTHER INSURANCE		(1,530)		(1,530)	(1,358)	-	(1,359)	(1)	(1,359)
1110-0260 RURAL FIRE ERS/PAGING		-		-	-	-	-		-
1110-0265 RURAL FIRE SUNDRY EXPENSES		-		-	-	-	-		-
1110-0290 RFS EXPENDITURE		-		-	-	-	-		-
1114-0105 CONTRIBUTION NSW SES		(15,910)		(15,910)	(12,917)	(6,459)	(12,917)		(12,917)
1114-0110 SES OPERATING EXPENSES		-		-	(2,326)	-	(2,397)	(71)	(2,397)
1114-0112 SES OP. EXPENSES-ELECTRICITY		-		-	(471)	-	(716)	(245)	(716)
1114-0113 SES OPERATING EXP - TELEPHONE		-		-	(72)	-	(235)	(163)	(235)
1114-0114 SES OP.EXPENSES - INSURANCE		-		-	(3,480)	-	(3,480)		(3,480)
1114-0125 TOC SEARCH & RESCUE BLDG MTCE		(565)		(565)	(2,328)	-	(2,328)		(2,328)
2120-2500 FIRE PROTECTION PLANT DEPCN		-		-	-	-	-		-
2120-2504 RURAL FIRE BRIGADE BLDG DEPCN		(3,687)		(3,687)	(3,687)	-	(1,844)		(3,687)
2400-2504 SES DEPCN		(10,302)		(10,302)	(10,302)	-	(5,151)		(10,302)
EMERGCAPEXP EMERGENCY SERVICES CAPITAL EXPENDITURE		-		-	-	-	-		-
EMERGENCY SERVICES REVENUE		13,989		13,989	13,989	-	71,795	64,800	78,789
2120-1500 RURAL FIRE SERVICE - SUNDRY INCOME		-		-	-	-	-		-
2120-1702 INCOME - SALE OF OLD RFS TRUCKS		-		-	-	-	-		-
2120-1704 INCOME - RFS REIMBURSEMENT		-		-	-	-	-		-
2120-1950 RFS OPERATIONAL GRANT (B&C)		-		-	-	-	64,800	64,800	64,800
2120-1951 RFS EQUIPMENT GRANT		-		-	-	-	-		-
2120-1952 RFS EQUIPMENT (IN-KIND) GRANT		-		-	-	-	-		-
2120-1953 RURAL FIRE TRUCKS (IN-KIND) GRANT		-		-	-	-	-		-
2120-4010-0000 FIRE PROTECTION DEPCN CONTRA		13,989		13,989	13,989	-	6,995		13,989
2400-1704 INCOME - SES REIMBURSEMENT		-		-	-	-	-		-
EMERGCAPINC EMERGENCY SERVICES CAPITAL INCOME		-		-	-	-	-		-
	(26,331)	(215,662)		(241,993)	(242,309)	(9,225)	(116,170)	(16,738)	(259,047)
OTHER COMMUNITY SERVICES EXPENSE	(26,331)	(227,362)		(253,693)	(254,009)	(9,225)	(118,522)	(18,738)	(272,747)
1313-0105 YOUTH WEEK GRANT & CONTRIBUTIO		(3,000)		(3,000)	(3,000)	-	-		(3,000)
1313-0111 SR SUICIDE PREVENTION GROUP		(500)		(500)	(500)	(202)	(422)		(500)
1313-0115 PORTSEA CAMP EXPENSES		(2,000)		(2,000)	(2,000)	-	-		(2,000)
1313-0120 COMMUNITY PLANNING - SALARY		(163,590)		(163,590)	(163,590)	-	(95,239)	(17,000)	(180,590)
1313-0121 COMMUNITY PLANNING ADVERTISING		(1,915)		(1,915)	(1,915)	-	(502)		(1,915)
1313-0122 COMMUNITY PLANNING - TRAINING		(2,244)		(2,244)	(2,244)	-	-		(2,244)
1313-0123 COMMUNITY PLANNING - VEHICLE EXPENSE		(22,277)		(22,277)	(22,277)	-	(9,580)		(22,277)
1313-0124 COMMUNITY PLANNING - TELEPHONE		(816)		(816)	(816)	-	(1,054)	(238)	(1,054)
1313-0125 COMMUNITY PLANNING - OP EXPENSES		(2,040)		(2,040)	(2,040)	-	(309)		(2,040)
1313-0131 YOUTH DEVELOPMENT	(13,626)	-		(13,626)	(13,626)	-	-		(13,626)
1421-0105 FINLEY TIDY TOWNS EXPENSE		-		-	-	-	-		-
1421-0120 BERRIGAN CONSERVATION GROUP EX	(12,705)	(4,000)		(16,705)	(16,705)	-	1,011		(16,705)
1715-0110 CHILDREN'S WEEK ACTIVITIES		(2,000)		(2,000)	(2,000)	-	(2,313)	(500)	(2,500)
1715-0111 AGEING STRATEGY		-		-	-	-	-		-
1715-0113 MENS HEALTH WEEK		(1,000)		(1,000)	(1,000)	(150)	(727)	500	(500)

FUN/Job / GL and Description	2017/18 BUDGET CARRIED FORWARD	2017/18 ORIGINAL BUDGET	17/18 CAPITAL SPLIT	17/18 ORIGINAL PLUS CARRIED FWD	REVISED SEPT 17-18 BUDGET	DEC 17 COMMITME NTS	DEC 17 ACTUAL	DEC17 BUDGET CHANGES	REVISED DEC 17-18 BUDGET
GRAND TOTAL	3,290,232	(866,464)	-	2,041,314	(384,725)	(2,133,337)	(296,100)	25,593	(359,132)
1715-0115 SOUTH WEST ARTS INC.		(8,280)		(8,280)	(8,364)	(8,364)	(8,364)		(8,364)
1715-0117 TARGETED CULTURAL ACTIVITIES		(1,000)		(1,000)	(916)	-	-	500	(416)
1715-0118 DISABILITY INCLUSION PLAN				-	-	(509)	(509)	(2,000)	(2,000)
1715-0119 INTERNATIONAL WOMENS DAY		(2,500)		(2,500)	(2,500)	-	-		(2,500)
1715-0129 HERITAGE OFFICER - LOCAL HERITAGE INCENTIVE FUND		(10,000)		(10,000)	(10,000)	-	-		(10,000)
1715-0130 TOCUMWAL RAILWAY STATION LEASE		(200)		(200)	(516)	-	(516)		(516)
OTHER COMMUNITY SERVICES REVENUE		11,700		11,700	11,700	-	2,352	2,000	13,700
3100-1840 PORTSEA CAMP DEPOSITS		2,000		2,000	2,000	-	352		2,000
3100-1855 Youth Services Donations - GST Free		-		-	-	-	-		-
3100-1950 YOUTH WEEK GRANT REVENUE		1,200		1,200	1,200	-	-		1,200
6320-1500 HERITAGE FUND REVENUE		3,000		3,000	3,000	-	-		3,000
6320-1950 HERITAGE ADVISORY SERVICE GRANT		-		-	-	-	-		-
6320-1951 LOCAL HERITAGE FUND GRANT		5,000		5,000	5,000	-	-		5,000
6330-1500 CULTURAL ACTIVITIES INCOME		-		-	-	-	-		-
6330-1600 INTERNATIONAL WOMENS DAY INCOME		500		500	500	-	-		500
6330-1601 MARKETING & PROMOTION FUND		-		-	-	-	-		-
6330-1602 COMMUNITY MENTAL HEALTH PROJECTS		-		-	-	-	-		-
6330-1603 DISABILITY INCLUSION PLANNING INCOME		-		-	-	-	2,000	2,000	2,000
6330-1951 INTERNATIONAL WOMENS DAY GRANT		-		-	-	-	-		-
	(31,800)	(58,023)	-	(89,823)	(89,699)	(6,408)	(95,575)	-	(89,699)
CEMETERY EXPENSE	(31,800)	(179,848)	-	(211,648)	(211,638)	(6,408)	(138,350)	-	(211,638)
1419-0106 CEMETERY OP. EXP - TELEPHONE		(510)		(510)	(510)	-	(749)	(490)	(1,000)
1419-0107 CEMETERY OP. EXPS - ELECTRICITY		(1,530)		(1,530)	(1,530)	-	(376)		(1,530)
1419-0108 CEMETERY OP EXP - INSURANCE		(30)		(30)	(20)	-	(20)		(20)
1419-0110 CEMETERY MAINTENANCE		(28,460)		(28,460)	(28,460)	(1,128)	(23,859)		(28,460)
1419-0111 CEMETERY TOILET MAINTENCE		(12,000)		(12,000)	(12,000)	-	-	5,014	(6,986)
1419-0112 CEMETERY BURIAL EXPENSES		(32,540)		(32,540)	(32,540)	-	(20,092)		(32,540)
1419-0114 CEMETERY HONORARIUMS		(17,314)		(17,314)	(17,314)	-	(14,598)		(17,314)
1419-0116 CEMETERY PLAQUES		(32,540)		(32,540)	(32,540)	(5,280)	(21,669)		(32,540)
1419-0117 CEMETERY - FLOWER BOXES		-		-	-	-	-		-
1419-0500 FINLEY CEMETERY - INSTALL SPRINKLERS		-		-	-	-	-		-
1419-0515 CEMETERY PLYNTHS	(20,000)	-		(20,000)	(20,000)	-	-		(20,000)
1419-0516 TOC CEMETERY WALL NICHS		-		-	-	-	-		-
1419-0517 BGA CEMETERY FENCING		-		-	-	-	-		-
1419-0518 CEMETERY - FINLEY KERB & GUTT	(11,800)	-		(11,800)	(11,800)	-	-		(11,800)
1419-0519 BGA CEMETERY - MODULAR TOILET			(25,000)	(25,000)	(25,000)	-	(27,950)	(2,950)	(27,950)
1419-0520 FIN CEMETERY - MODULAR TOILET			(25,000)	(25,000)	(25,000)	-	(26,574)	(1,574)	(26,574)
3850-2026 CEMETERY TRANSFER TO RESERVE		-		-	-	-	-		-
3850-2500 CEMETERY LAND IMPROVEMENTS DEPCN		(410)		(410)	(410)	-	(205)		(410)
3850-2518 CEMETERY DEPCN		(4,514)		(4,514)	(4,514)	-	(2,257)		(4,514)
CEMETERYCAPEX CEMETERY CAPITAL EXPENDITURE		(50,000)	50,000	-	-	-	-		-

FUNJob / GL and Description	2017/18 BUDGET CARRIED FORWARD	2017/18 ORIGINAL BUDGET	17/18 CAPITAL SPLIT	17/18 ORIGINAL PLUS CARRIED FWD	REVISED SEPT 17-18 BUDGET	DEC 17 COMMITME NTS	DEC 17 ACTUAL	DEC17 BUDGET CHANGES	REVISED DEC 17-18 BUDGET
GRAND TOTAL	3,290,232	(866,464)	-	2,041,314	(384,725)	(2,133,337)	(296,100)	25,593	(359,132)
CEMETERY REVENUE		121,825		121,825	121,939	-	42,774		121,939
3850-1812 CEMETERY CHARGES - SHIRE INCLUDING G		113,625		113,625	113,625	-	38,994		113,625
3850-1813 Cemetery Charges - Shire GST Free		-		-	-	-	-		-
3850-1815 CEMETERY CHARGES - PLAQUES		8,200		8,200	8,200	-	3,553		8,200
3850-1816 CEMETERY CHARGES - MONUMENTS		-		-	-	-	-		-
3850-1817 CEMETERY SUNDRY INCOME		-		-	114	-	227		114
3850-1926 CEMETERY TRANSFER FROM RESERVE		-		-	-	-	-		-
		-		-	80,247	(1,602)	(87,747)		80,247
EARLY INTERVENTION EXPENSE		(159,329)		(159,329)	80,247	(1,602)	(115,187)		80,247
1314-0130 EARLY INT EQUIP & PROGS STATE		(2,030)		(2,030)	-	(965)	(2,426)		-
1314-0131 EARLY INT - ELECTRICITY		(979)		(979)	-	-	(1,753)		-
1314-0132 EARLY INT - TELEPHONE		(1,020)		(1,020)	-	-	(265)		-
1314-0133 EARLY INT - ADMIN CHARGE		(18,009)		(18,009)	-	-	-		-
1314-0139 EARLY INT - INTENSE FAMILY SUP		-		-	-	-	(1,023)		-
1314-0140 EARLY INT - THERAPY SUPPORT		-		-	-	(636)	(9,931)		-
1314-0150 EARLY INT - ECICP THERAPY		-		-	-	-	-		-
1314-0215 EARLY INT - SALARY/ALLOWANCE		(118,812)		(118,812)	(0)	-	(11,027)		(0)
1314-0225 EARLY INT - TRAVEL ALLOWANCE		(4,692)		(4,692)	-	-	(81,843)		-
1314-0505 EQUIP/FURN - EARLY INT <= \$50		(354)		(354)	-	-	(202)		-
2850-2504 CHILD HEALTH CTR BUILD DEPCN		(6,716)		(6,716)	(6,716)	-	(3,358)		(6,716)
3200-2026 EARLY INTERVENTION TRANSFER TO RESERVE		-		-	93,680	-	-		93,680
3200-2502 EARLY INTERVENTION DEPRECIATION EXPE		(6,717)		(6,717)	(6,717)	-	(3,359)		(6,717)
EARLY INTERVENTION REVENUE		159,329		159,329	-	-	27,441		-
3200-1854 EARLY INT - CONTRIBUTION		-		-	-	-	-		-
3200-1926 EARLY INT TRANSFER FROM RESERVE		18,713		18,713	-	-	-		-
3200-1950 DADHC GRANT (INC GST)		140,616		140,616	-	-	21,408		-
3200-1956 NSW DEPT ED - ISP GRANT		-		-	-	-	6,033		-
		(48,706)	-	(48,706)	(48,283)	(304)	(38,618)	(3,985)	(52,268)
HOUSING EXPENSE		(64,963)	-	(64,963)	(64,540)	(304)	(44,858)	15	(64,525)
1410-0125 HOUSING 27 DAVIS BLDG MTCE		(2,030)		(2,030)	(2,030)	-	(255)		(2,030)
1410-0126 HOUSING 27 DAVIS ST - RATES		(2,233)		(2,233)	(2,233)	-	(2,173)	60	(2,173)
1410-0127 HOUSING 27 DAVIS ST -INSURANCE		(1,122)		(1,122)	(807)	-	(807)		(807)
1410-0130 HOUSING GREENHILLS BLDG MTCE		(2,538)	(5,000)	(7,538)	(7,538)	-	(7,414)		(7,538)
1410-0131 HOUSING GREENHILLS - INSURANCE		(622)		(622)	(487)	-	(487)		(487)
1410-0140 HOUSING 7 CARTER ST BLDG MTCE		(2,030)		(2,030)	(2,030)	-	(295)		(2,030)
1410-0141 HOUSING 7 CARTER ST - RATES		(1,827)		(1,827)	(1,827)	-	(1,872)	(45)	(1,872)
1410-0147 HOUSING 7 CARTER ST - INSURANC		(735)		(735)	(395)	-	(395)		(395)
1410-0150 PROPERTY SERVICES ADMIN CHARGE		(7,433)		(7,433)	(7,800)	-	(7,800)		(7,800)
1410-0500 AERODROME HOUSE REFURBISH			(30,000)	(30,000)	(30,000)	(304)	(18,663)		(30,000)
3550-2504 HOUSING DEPRECIATION		(9,393)		(9,393)	(9,393)	-	(4,697)		(9,393)
HOUSINGCAPEXP HOUSING CAPITAL EXPENDITURE		(35,000)	35,000	-	-	-	-		-

FUN/Job / GL and Description	2017/18 BUDGET CARRIED FORWARD	2017/18 ORIGINAL BUDGET	17/18 CAPITAL SPLIT	17/18 ORIGINAL PLUS CARRIED FWD	REVISED SEPT 17-18 BUDGET	DEC 17 COMMITME NTS	DEC 17 ACTUAL	DEC17 BUDGET CHANGES	REVISED DEC 17-18 BUDGET
GRAND TOTAL	3,290,232	(866,464)	-	2,041,314	(384,725)	(2,133,337)	(296,100)	25,593	(359,132)
HOUSING REVENUE		16,257		16,257	16,257	-	6,240	(4,000)	12,257
3550-1826 GENERAL - RENT ON COUNCIL HOUSES		16,257		16,257	16,257	-	6,240	(4,000)	12,257
3550-1827 HOUSING CAPITAL INCOME		-		-	-	-	-		-
HOUSINGCAPINC HOUSING CAPITAL INCOME		-		-	-	-	-		-
		(461,832)		(461,832)	(393,152)	(9,260)	(310,776)	(11,939)	(405,091)
ENVIRONMENTAL SERVICES EXPENSE		(691,655)		(691,655)	(628,970)	(9,260)	(439,827)	(16,839)	(645,809)
1111-0105 DOG ACT EXPENSES		(38,316)		(38,316)	(38,316)	(1,305)	(29,766)		(38,316)
1111-0106 DOG ACT EXPENSES - TELEPHONE		(612)		(612)	(612)	-	(58)		(612)
1111-0108 COMPANION ANIMAL DLG REGISTRAT		(6,090)		(6,090)	(6,090)	-	(3,194)		(6,090)
1111-0109 POUND OPERATION SALARIES & ALL		(28,674)		(28,674)	(28,674)	-	(11,333)		(28,674)
1111-0110 POUNDS ACT EXPENSES		(19,529)		(19,529)	(19,529)	-	(17,687)		(19,529)
1111-0111 POUNDS ACT EXPS - INSURANCE		(184)		(184)	(145)	-	(146)		(145)
1111-0112 POUNDS ACT EXP. - ADVERTISING		(204)		(204)	(204)	-	-		(204)
1111-0113 POUNDS ACT EXPENSE - TELEPHONE		(306)		(306)	(306)	-	(58)		(306)
1111-0115 DOG POUND MTCE		(1,117)		(1,117)	(1,117)	-	(309)		(1,117)
1111-0125 STOCK POUND MTCE		(508)		(508)	(508)	-	(525)	(20)	(528)
1111-0505 ANIMAL CONTROL CAPITAL WORKS		-		-	-	-	-		-
1210-0190 HEALTH ADMINISTRATION ADMIN CH		(97,976)		(97,976)	-	-	-		-
1211-0105 COMMUNITY SHARPS DISPOSAL		-		-	-	-	(110)	(110)	(110)
1212-0105 FOOD CONTROL		-		-	-	-	-		-
1213-0105 PEST CONTROL		-		-	-	-	-		-
1213-0106 PEST CONTROL - BIRDS		(500)		(500)	(500)	-	-		(500)
1214-0105 CONTRIB CENTRAL MURRAY COUNTY		(124,731)		(124,731)	(125,892)	-	(125,892)		(125,892)
1215-0105 MEMORIAL PARK TOILET BLDG MTCE		(1,015)		(1,015)	(1,015)	-	(34)		(1,015)
1215-0120 TOY LIBRARY BLDG MTCE		-		-	-	-	-		-
1215-0130 FIN SECONDHAND SHOP INSURANCE		(469)		(469)	(382)	-	(382)		(382)
1411-0110 ENV. SERV SALARIES & ALLOWANCE		(413,178)		(413,178)	(413,178)	-	(289,032)		(413,178)
1411-0120 ENV. SERV VEHICLE OPERATING EX		(44,554)		(44,554)	(44,554)	-	(21,664)		(44,554)
1411-0125 ENV. SERV STAFF TRAINING		(12,240)		(12,240)	(14,286)	-	(17,082)	(2,800)	(17,086)
1411-0130 ENV. SERV CONFERENCES/SEMINARS		(5,040)		(5,040)	(5,040)	(182)	(924)		(5,040)
1411-0135 ENV. SERV OFFICE EXPENSES		(5,583)		(5,583)	(2,631)	-	(3,392)	(761)	(3,392)
1411-0136 ENV. SERV ADVERTISING EXPENSES		(2,774)		(2,774)	(3,680)	(3,169)	(7,858)	(4,178)	(7,858)
1411-0137 ENV. SERV OFFICE EXP-TELEPHONE		(2,040)		(2,040)	(2,040)	-	(503)		(2,040)
1411-0140 BUILDING SURVEYOR ACCREDITATION		(3,000)		(3,000)	(3,000)	-	-		(3,000)
1411-0145 ENV. SERV LEGAL EXPENSES		(5,000)		(5,000)	(5,000)	(4,085)	(9,967)	(5,000)	(10,000)
1411-0146 ENV. SERV CONSULTANCY		(2,000)		(2,000)	(2,000)	-	(815)		(2,000)
1411-0150 COMMUNITY CLEAN-UP EXPENSE		-		-	(3,471)	-	(3,471)		(3,471)
1411-0160 SUBDIVISION SUPERVISION		-		-	(501)	-	(4,901)	(4,400)	(4,901)
1411-0170 ASBESTOS MANAGEMENT PROGRAM		-		-	-	-	-		-
1411-0180 BLDG MTCE PROGRAM		(16,240)		(16,240)	(16,240)	(520)	(3,596)		(16,240)
1411-0186 DA TRACKING PROJECT		-		-	-	-	-		-
1411-0187 ELECTRONIC HOUSING PROJECT		(2,500)		(2,500)	(2,500)	-	-		(2,500)

FUN/Job / GL and Description	2017/18 BUDGET CARRIED FORWARD	2017/18 ORIGINAL BUDGET	17/18 CAPITAL SPLIT	17/18 ORIGINAL PLUS CARRIED FWD	REVISED SEPT 17-18 BUDGET	DEC 17 COMMITME NTS	DEC 17 ACTUAL	DEC17 BUDGET CHANGES	REVISED DEC 17-18 BUDGET
GRAND TOTAL	3,290,232	(866,464)	-	2,041,314	(384,725)	(2,133,337)	(296,100)	25,593	(359,132)
1411-0190 LESS: CHARGED TO OTHER FUNDS		484,300		484,300	455,300	-	455,300		455,300
1411-0195 ENV. SERV ADMIN CHARGES		(102,715)		(102,715)	(103,500)	-	(103,500)		(103,500)
1810-0190 BUILDING CONTROL ADMIN CHARGES		(238,001)		(238,001)	(238,500)	-	(238,500)		(238,500)
2200-2502-0000 ANIMAL CONTROL EQUIPMENT DEPCN		(859)		(859)	(859)	-	(430)	430	(429)
2200-2504-0000 ANIMAL CONTROL BLDG DEPCN		-		-	-	-	-		-
ENVSERVICESCAPEXP ENVIRONMENTAL SERVICES CAPITAL EXPENDITURE		-		-	-	-	-		-
ENVIRONMENTAL SERVICES REVENUE		229,823		229,823	235,818	-	129,051	4,900	240,718
2200-1500 COMP ANIMALS MICROCHIP FEES INCL GST		410		410	410	-	87		410
2200-1810 COMPANION ANIMAL REGISTRATION FEES		5,330		5,330	5,330	-	4,041		5,330
2200-1811 COMPANION ANIMAL DLG REIMBURSEMENTS		8,000		8,000	8,000	-	5,667		8,000
2200-1815 IMPOUNDING DOG FEES & FINES GST FREE		5,125		5,125	5,125	-	5,605	480	5,605
2200-1829 IMPOUNDING FINES & COSTS		2,153		2,153	2,153	-	601		2,153
2200-1896 SALES OF ANIMALS		-		-	-	-	-		-
2700-1812 FOOD CONTROL FEES		3,280		3,280	3,280	-	203		3,280
2750-1812 Insect/Vermin/Pest Control Fees		-		-	-	-	-		-
3600-1200 ENVIRONMENTAL SERVICES FINES INCOME		-		-	-	-	-		-
3600-1501 PLANNING ADVERT FEES - GST FREE		3,101		3,101	3,101	-	1,500	-	3,101
3600-1502 ENV. SERV SUNDRY INCOME - INCL GST		718		718	5,500	-	6,515	1,015	6,515
3600-1503 DRAINAGE DIAGRAMS - GST FREE		14,863		14,863	14,863	-	7,581		14,863
3600-1504 ON-SITE SEWAGE FEES - GST FREE		3,075		3,075	3,075	-	1,160		3,075
3600-1505 LGA LOCAL ACTIVITY FEE - GST FREE		8,713		8,713	8,713	-	679		8,713
3600-1506 FOOTPATH TRADING PERMIT FEES		1,128		1,128	1,128	-	-		1,128
3600-1507 Env. Serv Sundry Income - Ex. GST		-		-	-	-	3,155	3,155	3,155
3600-1508 PLANNING ADVERT FEE - GST FREE		-		-	311	-	311		311
3600-1812 PLANNING CERTIFICATE S149 - GST FREE		20,500		20,500	20,500	-	11,963		20,500
3600-1813 URGENT PLAN S149 CERT INCL GST		513		513	513	-	272		513
3600-1814 CONSTRUCTION CERTIFICATE FEES		18,450		18,450	18,450	-	13,055		18,450
3600-1815 COMPLYING DEVELOPMENT FEES -INCL GST		11,275		11,275	11,275	-	3,123		11,275
3600-1816 DEVELOPMENT APPLICATION FEES - APPLI		71,750		71,750	71,750	-	35,978		71,750
3600-1817 COMPLIANCE CERT. INSPECT - INCL. GST		46,125		46,125	46,125	-	23,406		46,125
3600-1818 SUBDIV. SUPERVISION FEE - INCL. GST		98		98	1,000	-	1,000		1,000
3600-1870 LEGAL COSTS RECOVERED		-		-	-	-	-		-
3600-1950 LOCAL ENVIRONMENT PLAN GRANT		-		-	-	-	-		-
3600-1952 ELECTRONIC HOUSING CODE GRANT		-		-	-	-	-		-
3600-1953 APPLICATION TRACKING PH4 GRANT		-		-	-	-	-		-
6910-1500 BUILD CONTROL SUNDRY INCOME		-		-	-	-	-		-
6910-1750 LONG SERVICE CORP LEVY COMMISSION		1,333		1,333	1,333	-	558		1,333
6910-1755 PLANFIRST LEVY COMMISSION		308		308	308	-	140		308
6910-1760 S735A / S121ZP NOTICES GST FREE		3,075		3,075	3,075	-	1,700		3,075
6910-1812 BUILD CERTIFICATE FEES (\$149/D)		500		500	500	-	750	250	750
ENVSERVICESCAPINC ENVIRONMENTAL SERVICES CAPITAL INCOME		-		-	-	-	-		-
	-	-	-	-	-	(119,523)	481,923	-	-

FUN/Job / GL and Description	2017/18 BUDGET CARRIED FORWARD	2017/18 ORIGINAL BUDGET	17/18 CAPITAL SPLIT	17/18 ORIGINAL PLUS CARRIED FWD	REVISED SEPT 17-18 BUDGET	DEC 17 COMMITME NTS	DEC 17 ACTUAL	DEC17 BUDGET CHANGES	REVISED DEC 17-18 BUDGET
GRAND TOTAL	3,290,232	(866,464)	-	2,041,314	(384,725)	(2,133,337)	(296,100)	25,593	(359,132)
DOMESTIC WASTE MANAGEMENT EXPENSE	(94,809)	(1,324,955)	-	(1,419,764)	(1,420,832)	(119,523)	(761,132)	(27,458)	(1,448,290)
1412-0105 DWM ADMIN CHARGES		(213,670)		(213,670)	(214,200)	-	(214,200)		(214,200)
1412-0140 COLLECTION EXPENSES - CONTRACT		(208,380)		(208,380)	(208,380)	(62,602)	(181,091)		(208,380)
1412-0141 DWM WASTE COLLECTION FEE EXP		(129,413)		(129,413)	(129,413)	-	-		(129,413)
1412-0142 CONTRACT SUPERVISION FEES (MOI		(6,192)		(6,192)	(6,192)	-	-		(6,192)
1412-0150 TIP OPERATION EXPENSES - TOC		(119,770)		(119,770)	(135,645)	(11,374)	(81,269)		(135,645)
1412-0151 TOC TIP OP EXPS - INSURANCE		(3,774)		(3,774)	(1,925)	-	(1,925)		(1,925)
1412-0155 TIP OPERATIONS EXPENSES - BGN		(150,829)		(150,829)	(150,851)	(12,414)	(92,880)		(150,851)
1412-0156 BGN TIP OP. EXPS - INSURANCE		(3,774)		(3,774)	(2,176)	-	(2,176)		(2,176)
1412-0157 TIP OP. EXPS BGN - ELECTRICITY		(4,080)		(4,080)	(4,080)	-	(615)		(4,080)
1412-0158 TIP OPERATIONS TELEPHONE		(938)		(938)	(938)	-	(259)		(938)
1412-0160 RECYCLE CENTRE OPERATIONS EXPE		(53,186)		(53,186)	(42,390)	(22,517)	(49,173)	(13,910)	(56,300)
1412-0161 RECYCLE CENTRE - INSURANCE		(4,080)		(4,080)	(2,964)	-	(2,964)		(2,964)
1412-0162 RECYCLABLES COLLECTION EXPENSE		(165,141)		(165,141)	(165,141)	(9,853)	(96,711)		(165,141)
1412-0165 FINLEY RECYCLE CENTRE BLDG MTC		(203)		(203)	(203)	-	-		(203)
1412-0167 BERRIGAN TIP BLDG MTCE		(508)		(508)	(508)	-	(323)		(508)
1412-0185 DRUMMUSTER OPERATIONAL EXPENDI		(4,364)		(4,364)	(4,364)	-	(1,180)		(4,364)
1412-0505 PURCHASE OF BINS		(5,000)	(5,000)	(10,000)	(10,000)	(545)	(3,161)		(10,000)
1412-0506 FINLEY TIP - FENCING AROUND BI		-		-	-	-	-		-
1412-0512 BERRIGAN & FINLEY TIP - CRUSHED ROCK		-	(4,000)	(4,000)	(4,000)	(218)	(5,246)	(1,250)	(5,250)
1412-0527 BGN - NEW LANDFILL HOLE	(32,072)	-	(50,000)	(82,072)	(82,072)	-	(1,941)		(82,072)
1412-0528 BERRIGAN TIP - FENCE	(16,067)	-		(16,067)	(16,067)	-	(13,089)		(16,067)
1412-0529 FIN TIP FENCE		-		-	-	-	-		-
1412-0530 REHAB EXHAUSTED LANDFILLS	(8,000)	-		(8,000)	(8,000)	-	-		(8,000)
1412-0531 CONCRETE CRUSHING	(38,670)	-		(38,670)	(38,670)	-	-		(38,670)
1412-0532 BGN - COMPACTION EQUIPMENT			(150,000)	(150,000)	(150,000)	-	-		(150,000)
3670-2026 DWM TRANSFER TO RESERVE		(16,797)		(16,797)	(16,797)	-	-	(12,298)	(29,095)
3670-2500 NON DOMESTIC WASTE BUILDINGS DEPCN		(101)		(101)	(101)	-	(51)		(101)
3670-2502 NON DOMESTIC WASTE LAND IMPROVMENTS DEPCN		(13,736)		(13,736)	(13,736)	-	(6,868)		(13,736)
3670-2504 DOMESTIC WASTE DEPCN		(6,363)		(6,363)	(6,363)	-	(3,182)		(6,363)
3670-2505 DOMESTIC WASTE REMEDIATION - DEPCN		(5,656)		(5,656)	(5,656)	-	(2,828)		(5,656)
WASTEMGMTCAPEXP WASTE MANAGEMENT CAPITAL EXPENDITURE		(209,000)	209,000	-	-	-	-		-
DOMESTIC WASTE MANAGEMENT REVENUE	94,809	1,324,955		1,419,764	1,420,832	-	1,243,055	27,458	1,448,290
3660-1000 DWM CHARGES COLLECTED		891,045		891,045	891,045	-	925,204	20,000	911,045
3660-1020 DWM CHARGES UNCOLLECTED		15,553		15,553	15,553	-	-		15,553
3660-1080 LESS - DWM CHARGES WRITTEN OFF		(2,050)		(2,050)	(2,050)	-	(25)		(2,050)
3660-1081 Less - Non-DWM Charges Written Off		-		-	-	-	(6)		-
3660-1082 LESS - DWM CHARGES D/DEBT EXPENSE		(1,025)		(1,025)	(1,025)	-	-		(1,025)
3660-1095 LESS DWM CHARGES PENSION REBATE		(78,413)		(78,413)	(71,815)	-	-		(71,815)
3660-1500 DWM TIPPING FEES		184,500		184,500	184,500	-	177,656		184,500
3660-1505 DWM WASTE COLLECTION TIP FEE CONTRA		165,716		165,716	165,716	-	-		165,716
3660-1950 DWM CHARGES PENSION SUBSIDY		40,500		40,500	39,498	-	39,498		39,498
3670-1000 BUSINESS GARBAGE CHARGES		76,365		76,365	76,365	-	76,340		76,365

FUN/Job / GL and Description	2017/18 BUDGET CARRIED FORWARD	2017/18 ORIGINAL BUDGET	17/18 CAPITAL SPLIT	17/18 ORIGINAL PLUS CARRIED FWD	REVISED SEPT 17-18 BUDGET	DEC 17 COMMITME NTS	DEC 17 ACTUAL	DEC17 BUDGET CHANGES	REVISED DEC 17-18 BUDGET
GRAND TOTAL	3,290,232	(866,464)	-	2,041,314	(384,725)	(2,133,337)	(296,100)	25,593	(359,132)
3670-1500 NON-DOMESTIC WASTE TIPPING FEES		-		-	-	-	1,615	1,615	1,615
3670-1502 SALE OF SCRAP METAL		4,000		4,000	4,000	-	9,843	5,843	9,843
3670-1503 SALE OF RECYCLABLES		-		-	-	-	-		-
3670-1505 DRUMMUSTER REVENUE		1,000		1,000	1,000	-	-		1,000
3670-1506 DRUMMUSTER REIMBURSEMENTS		1,600		1,600	1,600	-	-		1,600
3670-1507 SALE OF BATTERIES		308		308	308	-	-		308
3670-1508 RAMROC CRC REIMBURSEMENT		-		-	-	-	-		-
3670-1926 GARBAGE TRANSFER FROM RESERVE	94,809	-		94,809	90,281	-	-		90,281
3670-4310 DWM DEPCN CONTRA		25,856		25,856	25,856	-	12,928		25,856
WASTEMGMTCAPINC WASTE MANAGEMENT CAPITAL INCOME		-		-	-	-	-		-
	(383,777)	(717,839)	-	(1,101,616)	(1,101,616)	(6,513)	(386,160)	7,996	(1,093,620)
STORMWATER DRAINAGE EXPENSE	(406,277)	(827,341)	-	(1,233,618)	(1,238,027)	(6,513)	(484,025)	5,754	(1,232,273)
1416-0110 STORM WATER DRAINAGE MTCE		(100,485)		(100,485)	(59,855)	(132)	(54,342)		(59,855)
1416-0111 STORMWATER DRAIN - ELECTRICITY		(18,360)		(18,360)	(18,360)	-	(6,158)		(18,360)
1416-0160 INTEREST-DRAINAGE INT LOAN 385		-		-	-	-	-		-
1416-0161 LOAN 387 INTEREST EXPENSE		-		-	-	-	-		-
1416-0998 ASSET MANAGEMENT - DRAINAGE		-		-	-	-	-		-
1416-2410 LIRS - US/W DRAINAGE INTEREST		(51,739)		(51,739)	(51,739)	-	(31,495)		(51,739)
1416-2411 LIRS - US/W DRAINAGE PRINCIPAL		(148,749)		(148,749)	(148,749)	-	(85,457)		(148,749)
1417-0525 PRINCIPAL-DRAINAGE INTLOAN 385		-		-	-	-	-		-
1417-0530 LOAN 387 PRINCIPAL - CURRENT		-		-	-	-	-		-
1417-0540 REMODEL LOCO DAM		-		-	-	-	-		-
1417-0541 RILEY COURT STORMWATER DETENTION BASIN		-		-	-	-	-		-
1417-0546 RETENTION POND - RIV HWY FIN		-		-	(3,934)	-	(3,997)	(66)	(4,000)
1417-0551 CONSTRUCT PUMP STATION TOC GOLF		-		-	-	-	-		-
1417-0554 CHANTER ST - RAILWAY TO JERSEY		-		-	-	-	-		-
1417-0555 CRAWFORD SUBDIV DRAIN TO TOC SEWER	(6,091)	-		(6,091)	(6,091)	-	-		(6,091)
1417-0677 WILLIAM ST - HAMPDEN TO EAST		-		-	-	-	-		-
1417-0822 MURRAY ST - HEADFORD TO OSBORNE (TP)	(9,252)	-		(9,252)	-	-	-		-
1417-0824 GEORGE ST PUMPSTATION		-		-	-	-	-		-
1417-0825 LIRS - EAST RIVERINA HWY	-	-		-	(477)	-	(530)	(53)	(530)
1417-0826 LIRS - FLYNN ST AREA		-		-	-	-	-		-
1417-0827 FLYNN ST AREA		-		-	-	-	-		-
1417-0828 FINLEY ST DETENTION BASIN	(145,515)	-		(145,515)	(145,515)	-	(81,521)		(145,515)
1417-0829 WILLIAM ST CROSS CONNECTION		-		-	-	-	-		-
1417-0830 BRUTON ST ELEC & PIPEWORK	(150,000)	-		(150,000)	(150,000)	-	-		(150,000)
1417-0831 GEORGE ST-DEAN ST PUMP STATION		-		-	-	-	-		-
1417-0833 DRUMMOND ST RAILWAY TO DROHAN	(12,707)	-		(12,707)	(46,006)	-	(90,133)	(44,127)	(90,133)
1417-0834 ENDEVOUR ST NEW PUMP STATION		-		-	(5)	(5)	(5)		(5)
1417-0835 MURRAY ST WARMATTA TO WOLAMAI	(22,300)	-		(22,300)	(22,300)	-	-		(22,300)
1417-0836 LANE 961 BRUTON ST BGA ST NTH		-		-	-	-	-		-
1417-0837 TUPPAL ST FINLEY		-		-	(946)	-	(946)		(946)
1417-0838 MAY LAWSON CROSS CONNECTION		-		-	-	-	-		-

FUN Job / GL and Description	2017/18 BUDGET CARRIED FORWARD	2017/18 ORIGINAL BUDGET	17/18 CAPITAL SPLIT	17/18 ORIGINAL PLUS CARRIED FWD	REVISED SEPT 17-18 BUDGET	DEC 17 COMMITME NTS	DEC 17 ACTUAL	DEC17 BUDGET CHANGES	REVISED DEC 17-18 BUDGET
GRAND TOTAL	3,290,232	(866,464)	-	2,041,314	(384,725)	(2,133,337)	(296,100)	25,593	(359,132)
1417-0839 TOC TOWN ENTRY - DEAN ST		-		-	(6,716)	-	(6,716)		(6,716)
1417-0840 CORCORAN ST RISING MAIN	(13,389)	-		(13,389)	(13,389)	-	-		(13,389)
1417-0841 JERILDERIE ST HORSFALL TO NANG	(20,000)	-		(20,000)	(20,000)	-	(1,999)		(20,000)
1417-0842 JERILDERIE ST - NANGUNIA TO ORR	(16,000)	-		(16,000)	(16,000)	-	-		(16,000)
1417-0843 BRUTON ST - EXT JERILDERIE NTH		-		-	-	-	-		-
1417-0844 BRUTON ST - EXT TO CHARLOTTE		-		-	-	-	-		-
1417-0845 MCALLISTER St - HEADFORD TO OSB	(7,135)	-		(7,135)	(7,135)	-	-		(7,135)
1417-0846 JERSEY ST - CHANTER TO TUPPAL	(3,888)	-		(3,888)	(3,888)	-	(924)		(3,888)
1417-0847 DEAN ST RMS WORKS		-		-	(8,914)	(2,695)	(8,914)		(8,914)
1417-0848 COBRAM ST - WAVERLY RD - DRAIN			(20,000)	(20,000)	(20,000)	-	-		(20,000)
1417-0849 BAROOGA-DENISON ST TABLE DRAIN			(20,000)	(20,000)	(20,000)	-	-		(20,000)
1417-0850 DENISON - WOLLAMAI TO WARMATTA			(75,000)	(75,000)	(75,000)	-	-		(75,000)
1417-0851 MCALLISTER-HEADFORD - OSBOURNE			(50,000)	(50,000)	(50,000)	-	-	50,000	-
1417-0852 TOCUMWAL ST- WOLLAMAI WARMATTA			(75,000)	(75,000)	(75,000)	-	-		(75,000)
1417-0853 MORRIS ST- TOC REC RESERVE			(10,100)	(10,100)	(10,100)	-	(755)		(10,100)
1417-0854 DRAINAGE TELEMTRY UPGRADE			(30,000)	(30,000)	(30,000)	(3,680)	(3,680)		(30,000)
1417-0855 DRAINAGE ELECTRICAL CABINETS			(15,000)	(15,000)	(15,000)	-	-		(15,000)
3750-2512 STORMWATER DRAINAGE DEPCN		(212,908)		(212,908)	(212,908)	-	(106,454)		(212,908)
DRAINAGECAPEXP DRAINAGE CAPITAL WORKS EXPENDITURE		(295,100)	295,100	-	-	-	-		-
STORMWATER DRAINAGE REVENUE	22,500	109,502	-	132,002	136,411	-	97,865	2,242	138,653
1500-5105 UNSPENT LOAN PROCEEDS LIRS		-		-	-	-	-		-
3750-1000 STORMWATER / DRAINAGE CHARGE		71,850		71,850	72,813	-	72,813		72,813
3750-1080 DRAINAGE CHARGE - WRITE OFFS		(500)		(500)	(500)	-	(52)		(500)
3750-1200 CONTRIBUTIONS TO WORKS		-		-	-	-	-		-
3750-1500 ELECTRICITY CHARGES REFUND		-		-	-	-	-		-
3750-1501 SECT 94 CONT. DRAINAGE - BAROOGA		-		-	3,446	-	3,446		3,446
3750-1502 SECT 94 CONT. DRAINAGE - BERRIGAN		-		-	-	-	-		-
3750-1503 SECT 94 CONT. DRAINAGE - FINLEY		-		-	-	-	2,242	2,242	2,242
3750-1504 SECT 94 CONT. DRAINAGE - TOCUMWAL		-		-	-	-	-		-
3750-1616 Contrib-Morris St Drainage - Toc Rec			4,040	4,040	4,040	-	-		4,040
3750-1700 LIRS - URBAN S/W LOAN PROCEEDS		-		-	-	-	-		-
3750-1701 LIRS INTEREST SUBSIDY		34,112		34,112	34,112	-	19,416		34,112
3750-1702 LIRS Interest Earned on TD		-		-	-	-	-		-
3750-1926 SECT 94 CONT. DRAINAGE-RESERVE TRANS		-		-	-	-	-		-
3750-1950 MURRAY ST - HEADFORD TO OSBRORNE RMS FUNDING		-		-	-	-	-		-
3750-1951 ENDEVOUR ST CONSTRUCT PUMP STATION		-		-	-	-	-		-
3750-1952 DRAINAGE MURRAY ST WARMATTA TO WOLAMI	22,500	-		22,500	22,500	-	-		22,500
3750-1953 TUPPAL ST FINLEY - RMS FUNDING		-		-	-	-	-		-
3750-1954 DRAINAGE - RMS SH20 Finley		-		-	-	-	-		-
3750-1955 RMS - STORMWATER DRAINAGE DEAN ST TOC		-		-	-	-	-		-
DRAINAGECAPINC DRAINAGE CAPITAL WORKS INCOME		4,040	(4,040)	-	-	-	-		-
		(91,826)	-	(91,826)	(93,605)	(7,501)	(32,328)	-	(93,605)

FUN/Job / GL and Description	2017/18 BUDGET CARRIED FORWARD	2017/18 ORIGINAL BUDGET	17/18 CAPITAL SPLIT	17/18 ORIGINAL PLUS CARRIED FWD	REVISED SEPT 17-18 BUDGET	DEC 17 COMMITME NTS	DEC 17 ACTUAL	DEC17 BUDGET CHANGES	REVISED DEC 17-18 BUDGET
GRAND TOTAL	3,290,232	(866,464)	-	2,041,314	(384,725)	(2,133,337)	(296,100)	25,593	(359,132)
ENVIRONMENTAL PROTECTION EXPENSE		(295,106)	-	(295,106)	(296,885)	(7,501)	(93,828)		(296,885)
1418-0110 LEVEE BANKS MTCE		(50,750)		(50,750)	(50,750)	(7,501)	(11,808)		(50,750)
1418-0130 MURRAY DARLING ASSOCIATION		(2,040)		(2,040)	(2,455)	-	(2,455)		(2,455)
1418-0140 LEVEE BANKS ADMIN CHARGES		(39,036)		(39,036)	(40,400)	-	(40,400)		(40,400)
1418-0500 LEVEE - TOC FORESHORE WORKS		-		-	(40,000)	-	(39,166)		(40,000)
1418-0501 LEVEE 1 - 4675-5700			(41,000)	(41,000)	(41,000)	-	-		(41,000)
1418-0502 LEVEE 1 - 7580-8435			(34,200)	(34,200)	(34,200)	-	-		(34,200)
1418-0503 LEVEE 1 -9100-9650			(22,000)	(22,000)	(22,000)	-	-		(22,000)
1418-0504 LEVEE 1 - 10548-10700			(6,080)	(6,080)	(6,080)	-	-		(6,080)
1418-0505 LEVEE TREE WORKS REMOVAL			(50,000)	(50,000)	(10,000)	-	-		(10,000)
3800-2026 LEVEE BANK CONSTRUCTION TRANSFER TO RESERVE		(50,000)		(50,000)	(50,000)	-	-		(50,000)
LEVEECAPEXP LEVEE BANK CAPITAL EXPENDITURE		(153,280)	153,280	-	-	-	-		-
ENVIRONMENTAL PROTECTION REVENUE		203,280		203,280	203,280	-	61,500	-	203,280
3800-1500 FEES - MANAGEMENT OF ROAD RESERVES		-		-	-	-	-		-
3800-1926 LEVEE BANK CONSTRUCTION TRANSFER FROM RESERVE		163,280		163,280	163,280	-	-	(61,500)	101,780
3800-1951 CAPITAL WORKS INCOME - LEVEE BANKS		40,000		40,000	40,000	-	-		40,000
3800-1952 CAPITAL WORKS INCOME - SEPPELTS		-		-	-	-	-		-
3800-1953 NATIONAL DISASTER RELIEF ASSISTANCE GRANT		-		-	-	-	-		-
3800-1954 TOC LEVEE - CLUBGRANT		-		-	-	-	61,500	61,500	61,500
LEVEECAPINC LEVEE BANK CAPITAL INCOME		-		-	-	-	-		-
		(0)	-	(0)	(0)	(256,030)	835,917	-	(0)
WATER SUPPLIES EXPENSE	(1,062,533)	(3,679,844)	-	(4,742,377)	(4,883,364)	(256,030)	(2,085,073)	(10,848)	(4,894,212)
1510-0105 WATER ADMIN CHARGES - ADMINIST		(246,627)		(246,627)	(246,700)	-	(246,700)		(246,700)
1510-0106 WATER ADMIN CHARGE - ENGINEERI		(319,859)		(319,859)	(320,100)	-	(320,100)		(320,100)
1510-0117 WATER SUPPLIES - RENTAL CONTRI		(72,480)		(72,480)	(75,000)	-	(75,000)		(75,000)
1510-0125 PROV BAD & DOUBTFUL DEBTS		(5,000)		(5,000)	(5,000)	-	-		(5,000)
1510-0155 WATER WRITE OFF BAD DEBTS		(2,500)		(2,500)	(2,500)	-	-		(2,500)
1510-0170 WATER DELIVERY EXPENSES		(32,480)		(32,480)	(32,480)	-	(8,114)		(32,480)
1510-0200 WATER LEGAL EXPENSES		(5,000)		(5,000)	(5,000)	-	-		(5,000)
1510-0400 OCCUPATIONAL HEALTH & SAFETY				-	-	-	(573)	(573)	(573)
1510-0500 WATER SUPPLIES PRINCIPAL ON LO		-		-	-	-	-		-
1510-0504 OFFICE EQUIP/FURN NON CAPITAL	(3,300)	(1,320)	(2,000)	(6,620)	(6,620)	-	(60)	573	(6,047)
1510-0505 OFFICE EQUIP/FURN - ENG WATER	(4,500)	(2,500)	(2,000)	(9,000)	(9,000)	-	-		(9,000)
1510-0506 SUBSCRIPTIONS & MEMBERSHIPS	(5,410)	(9,384)		(14,794)	(14,794)	-	(2,733)		(14,794)
1510-0507 TELEMETRY UPGRADE - WATER		-	(40,000)	(40,000)	(40,000)	-	(15,190)		(40,000)
1510-0510 BGA - SOLAR AT PUMPSTATION		-		-	-	-	-		-
1510-0511 FIN - SOLAR AT PUMPSTATION		-		-	-	-	-		-
1510-0512 TOC - SOLAR AT PUMPSTATION		-		-	-	-	-		-
1510-0536 SODA ASH DOSING SYSTEM		-		-	-	-	-		-
1510-0537 FIN - UPGRADE PLATFORM & WINCH WTP		-		-	-	-	-		-
1510-0548 IMPROVE OH & S AT WORK SITES		-	(10,000)	(10,000)	(10,000)	-	(994)		(10,000)
1510-0551 OH&S SIGNAGE - WATER	(5,000)	(5,000)		(10,000)	(10,000)	-	-		(10,000)

FUN/Job / GL and Description	2017/18 BUDGET CARRIED FORWARD	2017/18 ORIGINAL BUDGET	17/18 CAPITAL SPLIT	17/18 ORIGINAL PLUS CARRIED FWD	REVISED SEPT 17-18 BUDGET	DEC 17 COMMITME NTS	DEC 17 ACTUAL	DEC17 BUDGET CHANGES	REVISED DEC 17-18 BUDGET
GRAND TOTAL	3,290,232	(866,464)	-	2,041,314	(384,725)	(2,133,337)	(296,100)	25,593	(359,132)
1510-0560 MAINS RETIC - BGA	(6,350)	-	(15,000)	(21,350)	(21,350)	-	-		(21,350)
1510-0561 BGA - REPAINT INTERIOR WTP		-		-	(3,654)	(3,654)	(3,654)		(3,654)
1510-0564 BGA - MAJOR PUMP REPLACEMENT	(41,723)	-		(41,723)	(160,523)	(76,871)	(149,146)		(160,523)
1510-0565 MAINS RETIC - BGN	(18,405)	-	(100,000)	(118,405)	(118,405)	-	(81)		(118,405)
1510-0570 MAINS RETIC - FIN	(18,414)	-	(60,000)	(78,414)	(78,414)	-	(243)		(78,414)
1510-0575 MAINS RETIC - TOC	(23,775)	-	(20,000)	(43,775)	(43,775)	-	(576)		(43,775)
1510-0608 CRUSHED GRANITE-FIN WATER DAM		-		-	-	-	-		-
1510-0613 BGN - RAW WATER PUMP STATION DRAINAGE LINE		-		-	-	-	-		-
1510-0615 FIN - FILTERED & UNFILTERED MAIN TONGS/HOWE STS	(18,977)	-		(18,977)	(18,977)	-	-		(18,977)
1510-0652 REPLACEMENT OF MINOR PLANT		-		-	-	-	-		-
1510-0657 BGN - OTHER MINOR REPAIR/REPLACEMENTS		-	(25,000)	(25,000)	(25,000)	-	-		(25,000)
1510-0661 TOC - REPLACE COMPRESSOR		-		-	-	-	-		-
1510-0662 TOC - OTHER MINOR REPAIR/REPLACEMENT		-	(25,000)	(25,000)	(25,000)	-	(325)		(25,000)
1510-0665 TOC-CHLORINE DOSING SYSTEM		-	(10,000)	(10,000)	(10,000)	-	-		(10,000)
1510-0668 FIN - CLARIFIER REPLACE PONDS	(475,000)	-		(475,000)	(475,000)	-	-		(475,000)
1510-0669 METER CYBAL REPLACEMENT	(30,000)	-	(314,000)	(344,000)	(344,000)	-	-		(344,000)
1510-0877 TERRACING AT WTP BGA		-		-	-	-	-		-
1510-0878 LOW LIFT PUMP MECH & ELEC BGN		-		-	-	-	-		-
1510-0879 HL PUMP MECH & ELEC FIN		-		-	-	-	-		-
1510-0880 CHEMICAL PUMP REPLACEMENT	(11,679)	-	(30,000)	(41,679)	(41,679)	(5,604)	(6,786)		(41,679)
1510-0881 HL PUMP MECH & ELEC BGN		-		-	-	-	-		-
1510-0882 WATER MAIN REPLACEMENT TOC		-		-	-	-	-		-
1510-0883 BGA - UPGRADE WTP INSTRUMENTS			(20,000)	(20,000)	(20,000)	(6,878)	(15,617)		(20,000)
1510-0884 BGN -ONLINE INSTRUMENT UPGRADE			(40,000)	(40,000)	(40,000)	(4,939)	(8,079)		(40,000)
1510-0885 BGN - WTP FENCE REPLACEMENT			(20,000)	(20,000)	(20,000)	-	(12,297)		(20,000)
1510-0886 FIN - UPGRADE ALUM DOSING			(30,000)	(30,000)	(30,000)	-	-		(30,000)
1510-0887 FIN - LAKE EROSION CONTROL			(20,000)	(20,000)	(20,000)	-	(3,498)		(20,000)
1510-0888 FIN - ONLINE INSTRUMENTATION			(40,000)	(40,000)	(40,000)	(4,943)	(22,123)		(40,000)
1510-0889 FIN - WTP FENCE REPLACEMENT			(15,000)	(15,000)	(15,000)	-	(7,542)		(15,000)
1510-0890 TOC - ENCLOSE DAFF PLANT			(30,000)	(30,000)	(30,000)	-	-		(30,000)
1510-0891 TOC-UPGRADE ONLINE INSTRUMENTS			(40,000)	(40,000)	(40,000)	(4,992)	(11,192)		(40,000)
1510-0892 BGA-CCTV SURVEY INTERIOR TOWER			(20,000)	(20,000)	(20,000)	-	-		(20,000)
1511-0109 REC FACIL DONATION & OTHER COSTS		(1,581)		(1,581)	(1,581)	-	(2,559)	(978)	(2,559)
1511-0110 METER READING - BGN SHIRE		(69,629)		(69,629)	(69,629)	-	(44,883)		(69,629)
1511-0111 METER READING PRINTING & POSTA		(13,702)		(13,702)	(13,702)	-	(11,451)		(13,702)
1511-0113 METER READING TELEPHONE		(755)		(755)	(755)	-	(112)		(755)
1511-0130 PURCHASE OF WATER - BGA		(13,702)		(13,702)	(13,702)	(8,493)	(32,923)	(11,000)	(24,702)
1511-0135 PURCHASE OF WATER - BGN		(40,802)		(40,802)	(69,385)	(54,961)	(69,385)		(69,385)
1511-0140 PURCHASE OF WATER - FIN		(53,288)		(53,288)	(70,373)	(55,684)	(70,373)		(70,373)
1511-0145 PURCHASE OF WATER - TOC		(12,992)		(12,992)	(12,992)	(5,255)	(7,182)		(12,992)
1511-0150 WATER TREATMENT - OP EXP - BGA		(146,363)		(146,363)	(150,000)	(3,584)	(72,645)		(150,000)
1511-0151 WATER TREATMENT-BGA ELECTRICIT		(40,800)		(40,800)	(40,800)	-	(11,581)		(40,800)
1511-0152 WATER TREATMENT -BGA TELEPHONE		(3,774)		(3,774)	(3,774)	-	(1,242)		(3,774)
1511-0153 WATER TREATMENT -BGA INSURANCE		(11,016)		(11,016)	(10,939)	-	(10,939)		(10,939)

FUN/Job / GL and Description	2017/18 BUDGET CARRIED FORWARD	2017/18 ORIGINAL BUDGET	17/18 CAPITAL SPLIT	17/18 ORIGINAL PLUS CARRIED FWD	REVISED SEPT 17-18 BUDGET	DEC 17 COMMITME NTS	DEC 17 ACTUAL	DEC17 BUDGET CHANGES	REVISED DEC 17-18 BUDGET
GRAND TOTAL	3,290,232	(866,464)	-	2,041,314	(384,725)	(2,133,337)	(296,100)	25,593	(359,132)
1511-0165 WATER TREATMENT - OP EXP - BGN		(149,814)		(149,814)	(141,000)	(2,268)	(81,894)		(141,000)
1511-0166 WATER TREATMENT-BGN ELECTRICIT		(20,400)		(20,400)	(20,400)	-	(15,979)		(20,400)
1511-0167 WATER TREATMENT -BGN TELEPHONE		(3,774)		(3,774)	(3,774)	-	(829)		(3,774)
1511-0168 WATER TREATMENT BGN- INSURANCE		(8,325)		(8,325)	(7,289)	-	(7,289)		(7,289)
1511-0180 WATER TREATMENT - OP EXP - FIN		(165,953)		(165,953)	(196,000)	(4,784)	(74,821)		(196,000)
1511-0182 WATER TREATMENT FIN-INSURANCE		(14,178)		(14,178)	(13,283)	-	(13,283)		(13,283)
1511-0183 WATER TREATMENT-FIN ELECTRICIT		(40,800)		(40,800)	(40,800)	-	(19,167)		(40,800)
1511-0184 WATER TREATMENT -FIN TELEPHONE		(959)		(959)	(959)	-	(303)		(959)
1511-0195 WATER TREATMENT - OP EXP - TOC		(200,970)		(200,970)	(150,000)	(4,926)	(93,712)		(150,000)
1511-0196 WATER TREATMENT -TOC TELEPHONE		(918)		(918)	(918)	-	(336)		(918)
1511-0197 WATER TREATMENT-TOC ELECTRICIT		(51,000)		(51,000)	(51,000)	-	(23,845)		(51,000)
1511-0198 WATER TREATMENT-TOC -INSURANCE		(16,524)		(16,524)	(15,469)	-	(15,469)		(15,469)
1511-0230 PUMPING STATIONS - OP EXP BGA		(27,710)		(27,710)	(27,710)	(739)	(17,121)		(27,710)
1511-0231 PUMPING STATIONS - OP EXP BGN		(15,530)		(15,530)	(15,530)	(116)	(13,121)		(15,530)
1511-0232 PUMPING STATIONS OP EXP FIN		(17,458)		(17,458)	(17,458)	(125)	(5,558)		(17,458)
1511-0233 PUMPING STATIONS OP EXP TOC		(13,195)		(13,195)	(13,195)	(4,054)	(6,783)		(13,195)
1511-0270 RETIC & METERS - OP EXP - BGA		(26,593)		(26,593)	(26,593)	-	(8,615)		(26,593)
1511-0285 RETIC & METERS - OP EXP - BGN		(62,829)		(62,829)	(62,829)	(269)	(29,234)		(62,829)
1511-0300 RETIC & METERS - OP EXP - FIN		(73,588)		(73,588)	(73,588)	-	(38,600)	978	(72,610)
1511-0315 RETIC & METERS - OP EXP - TOC		(43,341)		(43,341)	(43,341)	(38)	(24,844)		(43,341)
1511-0316 RETIC & METERS - INSURANCE		-		-	-	-	-		-
1511-0320 CYBLES MAINTENANCE		(102)		(102)	(102)	-	-		(102)
1511-0330 WATER NEW CONNECTIONS (INC MET		(38,824)		(38,824)	(38,824)	-	(17,301)		(38,824)
1511-0340 WATER SAMPLING / MONITORING		(10,658)		(10,658)	(10,658)	(2,852)	(9,892)		(10,658)
1511-0355 WATER SUPPLY INTEREST ON LOANS		-		-	-	-	-		-
1511-0397 INSTALLATION OF RPZ		-		-	-	-	-		-
1511-0398 EVERBLUE CENTRALISED METER READ	(400,000)	-		(400,000)	(400,000)	-	-		(400,000)
1512-0105 BANK & GOVT CHARGES		(7,752)		(7,752)	(7,752)	-	(7,600)	152	(7,600)
1512-0130 HOUSING TOC WATER BLDG MTCE		(2,588)		(2,588)	(2,588)	-	(224)		(2,588)
1512-0131 HOUSING TOC WATER INSURANCE		(806)		(806)	-	-	-		-
1512-0152 INSTALLATION OF RCD'S		-		-	-	-	-		-
1512-0155 SELLING COSTS - HIGH SEC WATER		-		-	-	-	-		-
4110-2026 WATER SUPPLIES TRANSFER TO RESERVE		-		-	-	-	-		-
4210-2545 WATER MAINS RETIC & METERS - DEPCN		(321,786)		(321,786)	(321,786)	-	(160,893)		(321,786)
4240-2545 WATER TREATMENT WORKS - DEPCN		(297,950)		(297,950)	(297,950)	-	(148,975)		(297,950)
4250-2504 WATER HOUSING TOC - DEPCN		(6,969)		(6,969)	(6,969)	-	(3,485)		(6,969)
WSCAPEXP WATER SUPPLIES CAPITAL EXPENDITURE		(928,000)	928,000	-	-	-	-		-
WATER SUPPLIES REVENUE	1,062,533	3,679,844		4,742,377	4,883,364	-	2,920,990	10,848	4,894,212
4110-1000-0001 WATER CHARGES - BGA		439,633		439,633	439,633	-	548,758		439,633
4110-1000-0002 WATER CHARGES - BGN		296,399		296,399	296,399	-	273,265		296,399
4110-1000-0003 WATER CHARGES - FIN		568,752		568,752	568,752	-	555,557		568,752
4110-1000-0004 WATER CHARGES - TOC		654,483		654,483	654,483	-	612,956		654,483
4110-1000-0005 WATER CHARGES - NON RATEABLE		48,093		48,093	48,093	-	50,731		48,093

FUN/Job / GL and Description	2017/18 BUDGET CARRIED FORWARD	2017/18 ORIGINAL BUDGET	17/18 CAPITAL SPLIT	17/18 ORIGINAL PLUS CARRIED FWD	REVISED SEPT 17-18 BUDGET	DEC 17 COMMITME NTS	DEC 17 ACTUAL	DEC17 BUDGET CHANGES	REVISED DEC 17-18 BUDGET
GRAND TOTAL	3,290,232	(866,464)	-	2,041,314	(384,725)	(2,133,337)	(296,100)	25,593	(359,132)
4110-1080 LESS WATER CHARGES WRITTEN OFF		(3,000)		(3,000)	(3,000)	-	(237)		(3,000)
4110-1082 LESS WATER CHARGES D/DEBT EXPENSE		(5,000)		(5,000)	(5,000)	-	-		(5,000)
4110-1095 LESS WATER PENSION REBATE - BGN		(87,500)		(87,500)	(84,184)	-	-		(84,184)
4110-1500 WATER CONSUMPTION - BGN SHIRE		750,000		750,000	750,000	-	391,739		750,000
4110-1501 WATER - STANDPIPE SALES		3,485		3,485	3,485	-	4,692		3,485
4110-1502 WATER CONNECTION FEES - GST FREE		24,088		24,088	24,088	-	22,375		24,088
4110-1503 WATER DELIVERIES INCOME		17,220		17,220	17,220	-	6,906		17,220
4110-1504 SALE OF HIGH SECURITY WATER		50,000		50,000	50,000	-	64,338		50,000
4110-1506 WATER - RENT ON COUNCIL HOUSES		3,380		3,380	3,380	-	1,690		3,380
4110-1507 WATER - DISCONNECTION FEE		500		500	500	-	65		500
4110-1509 WATER SUNDRY INCOME - INC GST		2,000		2,000	2,000	-	-		2,000
4110-1511 LEGAL COST RECOVERY		(2,000)		(2,000)	(2,000)	-	-		(2,000)
4110-1512 PRIVATE WORKS INCOME - WATER		500		500	500	-	-		500
4110-1601 SECT. 64 CONT. WATER - BGA		-		-	7,446	-	12,319		7,446
4110-1602 SECT. 64 CONT. WATER - BER		-		-	-	-	3,736		-
4110-1603 SECT. 64 CONT. WATER - FIN		-		-	-	-	2,246		-
4110-1604 SECT. 64 CONT. WATER - TOC		-		-	-	-	-		-
4110-1611 SECT. 64 CONT. WATER PURCHASE - BGA		-		-	-	-	-		-
4110-1612 SECT. 64 CONT. WATER PURCHASE - BER		-		-	-	-	4,800		-
4110-1613 SECT. 64 CONT. WATER PURCHASE - FIN		-		-	-	-	5,400		-
4110-1614 SECT. 64 CONT. WATER PURCHASE - TOC		-		-	-	-	-		-
4110-1840 INTEREST ON INVESTMENTS		186,563		186,563	186,563	-	-		186,563
4110-1926 WATER TRANSFER FROM RESERVE	1,062,533	57,543		1,120,076	1,252,000	-	-	10,848	1,262,848
4110-1927 SECT 64 CONT. - TRANSFER TO RESERVE		-		-	-	-	-		-
4110-1951 WATER CHARGES PENSION SUBSIDY		48,000		48,000	46,301	-	46,301		46,301
4110-1954 GRANT - DROUGHT WORKS		-		-	-	-	-		-
4240-4710 WATER DEPCN CONTRA		626,705		626,705	626,705	-	313,353		626,705
WSCAPINC WATER SUPPLIES CAPITAL INCOME		-		-	-	-	-		-
	-	(0)	-	(0)	-	(146,708)	597,820	-	-
SEWERAGE SERVICES EXPENSE	(417,627)	(2,747,573)	-	(3,165,200)	(3,532,045)	(146,708)	(1,884,325)	(1,152)	(3,533,197)
1610-0105 SEWERAGE ADMIN CHARGE - ADMINI		(183,821)		(183,821)	(183,900)	-	(183,900)		(183,900)
1610-0106 SEWER ADMIN CHARGE - ENGINEERI		(277,007)		(277,007)	(278,100)	-	(278,100)		(278,100)
1610-0117 SEWERAGE SERVICE - RENTAL CONT		(48,320)		(48,320)	(45,000)	-	(45,000)		(45,000)
1610-0155 SEWER WRITE OFF BAD DEBTS		(1,000)		(1,000)	(1,000)	-	-		(1,000)
1610-0400 OCCUPATIONAL HEALTH & SAFETY		-		-	(1,174)	-	(1,174)		(1,174)
1610-0504 OFFICE EQUIP/FURN NON CAPITAL		(500)		(500)	(500)	-	-		(500)
1610-0512 PUMP REPLACEMENT	(7,065)	-	(30,000)	(37,065)	(37,065)	(36,289)	(48,677)	(11,612)	(48,677)
1610-0517 GRAVEL POND BANKS - TOC		-		-	-	-	-		-
1610-0522 ROCK BEACHING - TOC RECYCLE PONDS		-		-	-	-	-		-
1610-0526 SEWER MAIN UPGRADES - TOCUMWAL	(59,247)	-		(59,247)	(59,247)	-	-		(59,247)
1610-0527 UPGRADE AMENITIES AT ALL STP	(4,014)	-	(10,000)	(14,014)	(14,014)	-	(2,675)		(14,014)
1610-0550 BGN - STP FENCE		-		-	(8,770)	(7,998)	(8,933)	(163)	(8,933)
1610-0551 TOC - FENCE REPLACEMENT		-	(15,000)	(15,000)	(15,000)	-	(6,281)		(15,000)

FUN/Job / GL and Description	2017/18 BUDGET CARRIED FORWARD	2017/18 ORIGINAL BUDGET	17/18 CAPITAL SPLIT	17/18 ORIGINAL PLUS CARRIED FWD	REVISED SEPT 17-18 BUDGET	DEC 17 COMMITME NTS	DEC 17 ACTUAL	DEC17 BUDGET CHANGES	REVISED DEC 17-18 BUDGET
GRAND TOTAL	3,290,232	(866,464)	-	2,041,314	(384,725)	(2,133,337)	(296,100)	25,593	(359,132)
1610-0552 FIN - STP FENCE				-	(11,457)	-	(12,067)	(610)	(12,067)
1610-0580 BGA SEWER MAIN UPGRADE		-		-	-	-	-		-
1610-0590 BGN SEWER MAIN UPGRADES	(29,257)	-	(30,000)	(59,257)	(59,257)	-	-		(59,257)
1610-0595 FIN SEWER MAIN UPGRADES		-		-	-	-	-		-
1610-0600 TOC SEWER MAIN UPGRADES	(9,193)	-	(100,000)	(109,193)	(109,193)	-	(97)		(109,193)
1610-0621 BGA UPGRADE PUMP STATION		-	(30,000)	(30,000)	(30,000)	-	-	12,385	(17,615)
1610-0652 REPLACEMENT OF MINOR PLANT		-		-	-	-	-		-
1610-0655 BGN UPGRADE PUMP STATIONS	(5,037)	-		(5,037)	(5,037)	-	-		(5,037)
1610-0658 SPARE PUMPS FOR LOW PRESS SYS	(2,564)	-		(2,564)	(2,564)	-	-		(2,564)
1610-0705 FIN UPGRADE PUMP STATIONS		-	(10,000)	(10,000)	(10,000)	-	-		(10,000)
1610-0707 SEAL ACCESS TO STW & TRUCK WAS	(8,709)	-		(8,709)	(8,709)	-	-		(8,709)
1610-0708 TOC-REFURBISH CONCRETE WORK	(43,630)	-		(43,630)	(43,630)	-	-		(43,630)
1610-0743 UPGRADE SEWER TELEMETRY		-	(40,000)	(40,000)	(40,000)	(5,023)	(13,082)		(40,000)
1610-0852 IMPROVE EMBANKMENT OF THE PONDS	(6,674)	-		(6,674)	(6,674)	-	-		(6,674)
1610-0880 BGA - DUMPING POINT FOR CARAVANS		-		-	-	-	-		-
1610-0881 BGN - REFURBISH CONCRETE WORK, TRICKLE FILTER, STP, CHANNEL	(24,735)	-		(24,735)	(24,735)	-	-		(24,735)
1610-0882 BGN - REPLACE PUMP STATION LIDS, INSTALL HOLDING BRACKETS	(10,000)	-		(10,000)	(10,000)	-	-		(10,000)
1610-0883 FIN - GRAVEL POND BANKS		-	(10,000)	(10,000)	(10,000)	-	-		(10,000)
1610-0884 FIN - REFURBISH CONCRETE WORK	(60,000)	-	(60,000)	(120,000)	(120,000)	-	-		(120,000)
1610-0887 TOC - PUMP STATIONS UPGRADE		-		-	-	-	-		-
1610-0888 TOC - CRUSHED ROCK ON PS ACCESS AREAS		-		-	-	-	-		-
1610-0890 BGA-DESILT PRIMARY POND		-		-	(650)	-	(650)		(650)
1610-0891 BGN-DESILT SLUDGE LAGOON	(18,783)	-		(18,783)	(32,065)	-	(32,065)		(32,065)
1610-0892 BGA-MINOR REPAIR/REPLACE		-	(10,000)	(10,000)	(10,000)	-	-		(10,000)
1610-0893 BGN-MINOR REPAIR/REPLACE		-	(20,000)	(20,000)	(20,000)	-	-		(20,000)
1610-0895 FIN-MINOR REPAIR/REPLACE		-	(30,000)	(30,000)	(30,000)	-	-		(30,000)
1610-0896 FIN-POND FENCING		-		-	-	-	-		-
1610-0897 TOC-MINOR REPAIR/REPLACE		-	(20,000)	(20,000)	(20,000)	-	-		(20,000)
1610-0898 BGN - POND FENCING	(14,400)	-	(10,000)	(24,400)	(24,400)	(7,998)	(8,689)		(24,400)
1610-0899 FIN - DESILT PRIMARY POND	(50,000)	-		(50,000)	(50,000)	-	(2,953)		(50,000)
1610-0900 FIN - UPGRADE PUMP STATION	(7,203)	-		(7,203)	(7,203)	-	-		(7,203)
1610-0901 NEW DRYING BED	(38,978)	-		(38,978)	(38,978)	-	-		(38,978)
1610-0902 BGA - REPLACE ELECTRICAL CABINET			(10,000)	(10,000)	(10,000)	-	-		(10,000)
1610-0903 BGN - REPLACE DIGESTOR ROOF			(25,000)	(25,000)	(25,000)	-	-		(25,000)
1610-0904 FIN - REPLACE DIGESTOR ROOF			(25,000)	(25,000)	(25,000)	-	-		(25,000)
1610-0905 BGN - REPLACE ELECTRICAL CABINET			(15,000)	(15,000)	(15,000)	-	-		(15,000)
1610-0906 TOC - TRICKLE FILTER ARM			(40,000)	(40,000)	(40,000)	-	(3,954)		(40,000)
1610-0907 TOC - ACCESS WISE COURT PS			(40,000)	(40,000)	(40,000)	-	-		(40,000)
1611-0109 RECREATION FACILITIES DONATION		(900)		(900)	(1,052)	-	(1,052)		(1,052)
1611-0110 SEWER TREATMENT - OP EXP - BGA		(7,765)		(7,765)	(7,765)	-	(3,814)		(7,765)
1611-0111 SEWER TREATMENT BGA INSURANCE		(306)		(306)	(226)	-	(226)		(226)
1611-0112 SEWER TREATMENT-BGA ELECTRICIT				-	-	-	(96)	(250)	(250)
1611-0113 SEWER TREATMENT -BGA TELEPHONE		(153)		(153)	(153)	-	(37)		(153)
1611-0125 SEWER TREATMENT - OP EXP - BGN		(86,275)		(86,275)	(89,500)	-	(49,160)		(89,500)

FUN/Job / GL and Description	2017/18 BUDGET CARRIED FORWARD	2017/18 ORIGINAL BUDGET	17/18 CAPITAL SPLIT	17/18 ORIGINAL PLUS CARRIED FWD	REVISED SEPT 17-18 BUDGET	DEC 17 COMMITME NTS	DEC 17 ACTUAL	DEC17 BUDGET CHANGES	REVISED DEC 17-18 BUDGET
GRAND TOTAL	3,290,232	(866,464)	-	2,041,314	(384,725)	(2,133,337)	(296,100)	25,593	(359,132)
1611-0126 SEWER TREATMENT - BGN ELECTRICITY				-	-	-	(2,368)	(4,000)	(4,000)
1611-0127 SEWER TREATMENT -BGN INSURANCE		(3,876)		(3,876)	(2,995)	-	(2,995)		(2,995)
1611-0128 SEWER TREATMENT BGN -TELEPHONE		(3,264)		(3,264)	(3,264)	-	(728)		(3,264)
1611-0129 SEWER - EFFLUENT RE-USE - BGN		(5,481)		(5,481)	(5,481)	(127)	(3,627)		(5,481)
1611-0140 SEWER TREATMENT - OP EXP - FIN		(93,888)		(93,888)	(97,353)	(190)	(46,872)		(97,353)
1611-0141 SEWER TREATMENT -FIN INSURANCE		(3,978)		(3,978)	(2,911)	-	(2,911)		(2,911)
1611-0142 SEWER TREATMENT-FIN ELECTRICIT		(15,555)		(15,555)	(15,555)	-	(4,933)	4,986	(10,569)
1611-0143 SEWER TREATMENT FIN- TELEPHONE		(357)		(357)	(357)	-	(29)		(357)
1611-0144 SEWER - EFFLUENT RE-USE - FIN		(6,293)		(6,293)	(13,716)	(3,112)	(6,941)		(13,716)
1611-0155 SEWER TREATMENT - OP EXP - TOC		(105,763)		(105,763)	(110,149)	(2,244)	(59,211)		(110,149)
1611-0156 SEWER TREATMENT -TOC INSURANCE		(4,182)		(4,182)	(3,321)	-	(3,321)		(3,321)
1611-0157 SEWER TREATMENT-TOC ELECTRICIT		(20,808)		(20,808)	(20,808)	-	(9,786)		(20,808)
1611-0158 SEWER TREATMENT -TOC TELEPHONE		(581)		(581)	(581)	-	(121)		(581)
1611-0159 SEWER - EFFLUENT RE-USE - TOC		(21,823)		(21,823)	(31,716)	(127)	(14,428)		(31,716)
1611-0170 RETIC - OP EXP - BGA		(7,359)		(7,359)	(7,359)	(1,529)	(7,422)	(641)	(8,000)
1611-0171 RETIC OP EXP ELECTRICITY -BGA		(18,972)		(18,972)	(18,972)	-	(13,997)		(18,972)
1611-0185 RETIC - OP EXP - BGN		(30,653)		(30,653)	(30,653)	(705)	(11,866)		(30,653)
1611-0186 RETIC OP EXP - ELECTRICITY BGN		(15,708)		(15,708)	(15,708)	-	(6,089)		(15,708)
1611-0200 RETIC - OP EXP - FIN		(34,916)		(34,916)	(34,916)	(705)	(10,901)		(34,916)
1611-0201 RETIC OP EXP ELECTRICITY - FIN		(18,054)		(18,054)	(18,054)	-	(6,644)		(18,054)
1611-0215 RETIC - OP EXP - TOC		(21,315)		(21,315)	(21,315)	(881)	(20,546)		(21,315)
1611-0216 RETIC OP EXP ELECTRICITY - TOC		(21,726)		(21,726)	(21,726)	-	(10,680)		(21,726)
1611-0230 PUMPING STATIONS OP EXP BGA		(87,189)		(87,189)	(78,300)	(397)	(46,365)		(78,300)
1611-0231 PUMPING STATIONS OP EXP BGN		(38,976)		(38,976)	(30,680)	(64)	(18,643)		(30,680)
1611-0232 PUMPING STATIONS OP EXP FIN		(55,318)		(55,318)	(40,732)	(318)	(19,545)		(40,732)
1611-0233 PUMPING STATIONS OP EXP TOC		(66,889)		(66,889)	(61,100)	(1,739)	(48,190)		(61,100)
1611-0234 LOW PRESSURE SYSTEM - BGA		(6,598)	(5,000)	(11,598)	(13,000)	(91)	(3,697)		(13,000)
1611-0235 LOW PRESSURE SYSTEM - BGN		(4,060)	(5,000)	(9,060)	(9,060)	(55)	(222)		(9,060)
1611-0236 LOW PRESSURE SYSTEM - FIN		(2,944)	(5,000)	(7,944)	(7,944)	-	(66)		(7,944)
1611-0237 LOW PRESSURE SYSTEM - TOC		(9,541)	(5,000)	(14,541)	(8,900)	(58)	(5,366)		(8,900)
1611-0250 SEWERAGE CONNECTIONS - SHIRE		(15,936)		(15,936)	(15,936)	-	(1,865)		(15,936)
1611-0340 SEWER SAMPLING / MONITORING		(8,323)		(8,323)	(14,199)	(11,242)	(14,544)	(345)	(14,544)
1611-0341 RAISING OF SEWER MANHOLD LIDS	(1,167)	(15,022)		(16,189)	(16,189)	-	(2,690)		(16,189)
1611-0342 TOCUMWAL CCTV	(16,971)	(38,976)		(55,947)	(55,947)	-	(16,600)		(55,947)
1611-0344 INSTALLATION OF RPZ		-		-	-	-	-		-
1612-0105 BANK & GOVT CHARGES		(7,650)		(7,650)	(7,650)	-	(7,500)	150	(7,500)
1612-0155 BGN TRUCK WASH OPERATING EXPEN		(558)		(558)	(558)	-	-		(558)
1612-0156 BGN TRUCK WASH ELECTRICITY		(592)		(592)	(592)	-	(314)		(592)
1612-0157 BGN TRUCK WASH - TELEPHONE		(367)		(367)	(367)	-	(171)		(367)
1612-0160 BGN TRUCK WASH MTCE		(1,117)		(1,117)	(1,117)	-	(501)		(1,117)
1612-0170 FIN TRUCK WASH OPERATING EXPEN		(3,654)		(3,654)	(3,654)	-	(4,314)	(660)	(4,314)
1612-0171 FIN TRUCK WASH - ELECTRICITY		(2,142)		(2,142)	(2,142)	-	(746)	250	(1,892)
1612-0172 FIN TRUCK WASH - TELEPHONE		(449)		(449)	(449)	-	(219)		(449)
1612-0175 FIN TRUCK WASH MTCE		(2,030)		(2,030)	(2,113)	(131)	(2,755)	(642)	(2,755)

FUN/Job / GL and Description	2017/18 BUDGET CARRIED FORWARD	2017/18 ORIGINAL BUDGET	17/18 CAPITAL SPLIT	17/18 ORIGINAL PLUS CARRIED FWD	REVISED SEPT 17-18 BUDGET	DEC 17 COMMITME NTS	DEC 17 ACTUAL	DEC17 BUDGET CHANGES	REVISED DEC 17-18 BUDGET
GRAND TOTAL	3,290,232	(866,464)	-	2,041,314	(384,725)	(2,133,337)	(296,100)	25,593	(359,132)
1612-0180 INSTALLATION OF RCD's		-		-	-	-	-		-
1612-0181 BGN TRUCK WASH AVDATA PUMP		-		-	-	-	-		-
1612-0182 FIN TRUCK WASH AVDATA PUMP		-		-	-	-	(142)		-
1612-0500 TOC WASH BAY		-		-	-	-	-		-
1612-0501 FIN TRUCKWASH RESTART NSW		-		-	(451,190)	(65,682)	(435,120)		(451,190)
5110-2026 SEWER SERVICES TRANSFER TO RESERVE		(107,345)		(107,345)	-	-	-		-
5110-3700 Internal Loan 385 Receivable-Current		-		-	-	-	-		-
5110-3750 Loan 387 Receivable - Current		-		-	-	-	-		-
5210-2550 SEWER MAINS RETIC - DEPCN		(371,882)		(371,882)	(371,882)	-	(185,941)		(371,882)
5240-2550 SEWER TREATMENT WORKS - DEPCN		(208,565)		(208,565)	(208,565)	-	(104,283)		(208,565)
5250-2500 SEWER PLANT & EQUIP DEPCN		(20,200)		(20,200)	(20,200)	-	(10,100)		(20,200)
5250-2502 SEWER EQUIPMENT DEPCN		(10,605)		(10,605)	(10,605)	-	(5,303)		(10,605)
5280-2500 TRUCKWASH - DEPCN		(51)		(51)	(51)	-	(25)		(51)
SEWERCAPEXP SEWERAGE SERVICES CAPITAL EXPENDITURE		(600,000)	600,000	-	-	-	-		-
SEWERAGE SERVICES REVENUE	417,627	2,747,573		3,165,200	3,532,045	-	2,482,144	1,152	3,533,197
5110-1000-0001 SEWER CHARGES - BGA		433,007		433,007	484,667	-	492,529		484,667
5110-1000-0002 SEWER CHARGES - BGN		260,676		260,676	260,892	-	260,892		260,892
5110-1000-0003 SEWER CHARGES - FIN		560,166		560,166	559,588	-	559,588		559,588
5110-1000-0004 SEWER CHARGES - TOC		646,524		646,524	638,022	-	638,105		638,022
5110-1000-0005 SEWER CHARGES - NON RATEABLE		61,449		61,449	61,824	-	61,824		61,824
5110-1000-0006 SEWER CHARGES - LOW PRESSURE SEWER CHG		8,374		8,374	8,374	-	-		8,374
5110-1000-0007 SEWER VOLUME CHARGE - NONRESIDENTIAL		-		-	-	-	-		-
5110-1000-0009 SEWER TRADE WASTE CHARGES		-		-	-	-	-		-
5110-1080 LESS SEWER CHARGES WRITTEN OFF		(2,000)		(2,000)	(2,000)	-	(15)		(2,000)
5110-1082 LESS SEWER CHARGES D/DEBT EXPENSE		(3,500)		(3,500)	(3,500)	-	-		(3,500)
5110-1095 LESS SEWER PENSION REBATE - SHIRE		(86,000)		(86,000)	(81,099)	-	-		(81,099)
5110-1500 SEWER CONNECTION FEES - GST FREE		10,250		10,250	10,250	-	7,109		10,250
5110-1501 SEWER SUNDRY INCOME - INC.GST		-		-	-	-	5,728	5,728	5,728
5110-1502 DISPOSAL OF SEPTAGE INCOME		4,100		4,100	4,100	-	10,215	6,115	10,215
5110-1503 SEWER SUNDRY INCOME - GST FREE		1,000		1,000	1,000	-	-		1,000
5110-1504 TOC SEWER EFFLUENT REUSE		1,640		1,640	1,640	-	-		1,640
5110-1505 BGN SEWER EFFLUENT REUSE		-		-	-	-	-		-
5110-1601 SECT. 64 CONT. SEWER - BGA		-		-	3,472	-	3,472		3,472
5110-1602 SECT. 64 CONT. SEWER - BER		-		-	-	-	-		-
5110-1603 SECT. 64 CONT. SEWER - FIN		-		-	-	-	-		-
5110-1604 SECT. 64 CONT. SEWER - TOC		-		-	-	-	-		-
5110-1700 INTEREST INCOME - INTERNAL LOAN 385		-		-	-	-	-		-
5110-1750 LOAN 387 INTEREST INCOME		-		-	-	-	-		-
5110-1840 INTEREST ON INVESTMENTS		187,959		187,959	187,959	-	-		187,959
5110-1926 SEWER TRANSFER FROM RESERVE	417,627	-		417,627	420,368	-	-	(10,691)	409,677
5110-1928 SECT 64 CONT SEWER RESERVE TRANSFER		-		-	0	-	-		0
5110-1950 ALTERNATE ENERGY SUPPLY GRANT		-		-	-	-	-		-
5110-1951 SEWER CHARGES PENSION SUBSIDY		47,500		47,500	44,605	-	44,605		44,605

FUN/Job / GL and Description	2017/18 BUDGET CARRIED FORWARD	2017/18 ORIGINAL BUDGET	17/18 CAPITAL SPLIT	17/18 ORIGINAL PLUS CARRIED FWD	REVISED SEPT 17-18 BUDGET	DEC 17 COMMITME NTS	DEC 17 ACTUAL	DEC17 BUDGET CHANGES	REVISED DEC 17-18 BUDGET
GRAND TOTAL	3,290,232	(866,464)	-	2,041,314	(384,725)	(2,133,337)	(296,100)	25,593	(359,132)
5210-4810 SEWER DEPCN CONTRA		611,303		611,303	611,303	-	305,651		611,303
5280-1500 TRUCK WASH (AVDATA) INCOME		5,125		5,125	5,125	-	11,396		5,125
5280-1950 Restart NSW Fixing Country Truckwash				-	315,455	-	81,045		315,455
SEWERCAPINC SEWERAGE SERVICES CAPITAL INCOME		-		-	-	-	-		-
	(16,897)	(600,153)		(617,050)	(617,050)	(36,077)	(371,275)	-	(617,050)
PUBLIC LIBRARIES EXPENSE	(16,897)	(646,783)		(663,680)	(664,220)	(36,077)	(414,472)	(2,210)	(666,430)
1710-0105 LIBRARY BLDG MTCE - BGA		(1,015)		(1,015)	(1,015)	-	(442)	101	(914)
1710-0120 LIBRARY BLDG MTCE - BGN		(1,015)		(1,015)	(1,015)	(184)	(1,317)	(302)	(1,317)
1710-0125 LIBRARY BLDG MTCE - FINLEY		(2,030)		(2,030)	(2,030)	-	(1,346)	101	(1,929)
1710-0140 LIBRARY BLDG MTCE - TOC		(1,015)		(1,015)	(1,015)	-	(409)	101	(914)
1710-0145 LIBRARY OFFICE FURN/EQUIP MTCE		(10,150)		(10,150)	(6,233)	(4,396)	(5,808)		(6,233)
1710-0150 LIBRARY ADMIN CHARGES		(111,276)		(111,276)	(111,500)	-	(111,500)		(111,500)
1710-0165 LIBRARY PRINTING & STATIONERY		(812)		(812)	(812)	-	(50)		(812)
1710-0166 LIBRARY ADVERTISING		(510)		(510)	(510)	-	(289)		(510)
1710-0170 LIBRARY TELEPHONE		(3,366)		(3,366)	(3,366)	-	(1,429)	280	(3,086)
1710-0171 LIBRARY POSTAGE		-		-	(490)	-	(770)	(280)	(770)
1710-0175 LIBRARY SUNDRY EXPENSES		(2,030)		(2,030)	(4,833)	(2,198)	(6,211)	(1,378)	(6,211)
1710-0180 LIBRARY SALARIES & ALLOWANCES		(267,062)		(267,062)	(267,062)	-	(122,731)		(267,062)
1710-0190 LIBRARY TRAVEL & ALLOWANCES		(3,060)		(3,060)	(3,060)	-	(3,606)	(546)	(3,606)
1710-0192 LIBRARY STAFF TRAINING		(4,590)		(4,590)	(4,590)	(4,100)	(4,405)		(4,590)
1710-0194 LIBRARY CONFERENCES & SEMINARS		(1,020)		(1,020)	(1,020)	(14)	(564)		(1,020)
1710-0195 LIBRARY RATES		(9,541)		(9,541)	(9,541)	-	(7,347)	2,194	(7,347)
1710-0196 LIBRARY INSURANCE		(14,178)		(14,178)	(10,991)	-	(10,991)		(10,991)
1710-0197 LIBRARY SOFTWARE OP COSTS		(10,150)		(10,150)	(10,442)	(4,123)	(10,442)		(10,442)
1710-0200 LIBRARY BOOKS MTCE		(2,030)		(2,030)	(2,030)	-	(1,996)		(2,030)
1710-0210 LIBRARY ELECTRICITY		(21,930)		(21,930)	(21,930)	-	(6,855)	1,134	(20,796)
1710-0211 LIBRARY CONNECTIVITY		(6,090)		(6,090)	(7,771)	(3,009)	(7,771)		(7,771)
1710-0215 LIBRARY CLEANING		(11,673)		(11,673)	(17,096)	(11,026)	(18,608)	(1,512)	(18,608)
1710-0230 LIBRARY PURCHASE OF PERIODICAL		(2,550)		(2,550)	(4,101)	(2,593)	(5,738)	(1,637)	(5,738)
1710-0234 LIBRARY YOUTH ACTIVITES		(500)		(500)	(500)	-	-		(500)
1710-0235 LIBRARY SPEC. PROJ. OPERATING	(6,897)	(8,300)		(15,197)	(15,197)	(1,703)	(1,703)		(15,197)
1710-0236 INTER LIBRARY LOAN FEES		(200)		(200)	(200)	-	(30)		(200)
1710-0239 LIBRARY BOOKS CLUBS		(1,000)		(1,000)	(1,000)	-	-		(1,000)
1710-0242 SENIORS WEEK EXPENSES		(600)		(600)	(600)	-	-		(600)
1710-0243 ONLINE DATABASE SUBSCRIPTIONS		(12,688)		(12,688)	(12,688)	-	(8,501)		(12,688)
1710-0244 LITERARY LUNCH/WRITING FESTIVAL		(1,000)		(1,000)	(1,000)	-	-		(1,000)
1710-0245 TECH SAVY SENIORS GRANT EXP		-		-	-	-	(466)	(466)	(466)
1710-0246 BROADBAND FOR SENIORS		-		-	-	-	-		-
1710-0500 LIBRARY CAR PARK UPGRADE	(10,000)	-		(10,000)	(10,000)	-	-		(10,000)
1710-0525 LIBRARY PURCHASE OF BOOKS		(25,000)		(25,000)	(25,000)	(2,732)	(22,688)		(25,000)
1710-0530 LIBRARY OTHER ASSETS		(4,000)		(4,000)	(4,000)	-	-		(4,000)
1710-0532 LIBRARY AUDIO VISUAL / CDS		(8,000)		(8,000)	(4,731)	-	(2,814)		(4,731)
1710-0535 LIBRARY PURCHASE OF E-BOOKS		(3,108)		(3,108)	(1,557)	-	-		(1,557)

FUN/Job / GL and Description	2017/18 BUDGET CARRIED FORWARD	2017/18 ORIGINAL BUDGET	17/18 CAPITAL SPLIT	17/18 ORIGINAL PLUS CARRIED FWD	REVISED SEPT 17-18 BUDGET	DEC 17 COMMITME NTS	DEC 17 ACTUAL	DEC17 BUDGET CHANGES	REVISED DEC 17-18 BUDGET
GRAND TOTAL	3,290,232	(866,464)	-	2,041,314	(384,725)	(2,133,337)	(296,100)	25,593	(359,132)
6100-2502 LIBRARY EQUIPMENT DEPCN		(8,989)		(8,989)	(8,989)	-	(4,495)		(8,989)
6100-2504 LIBRARY BLDG DEPCN		(64,640)		(64,640)	(64,640)	-	(32,320)		(64,640)
6100-2518 LIBRARY BOOKS DEPCN		(21,665)		(21,665)	(21,665)	-	(10,833)		(21,665)
LIBRARYCAPEXP LIBRARIES CAPITAL EXPENDITURE		-		-	-	-	-		-
PUBLIC LIBRARIES REVENUE		46,630		46,630	47,170	-	43,197	2,210	49,380
6100-1501 LIBRARY SUNDRY INCOME INCL GST		2,500		2,500	2,500	-	0		2,500
6100-1502 FRIENDS OF THE LIBRARY		500		500	500	-	-		500
6100-1503 LIBRARY ROOM HIRE CHARGES		300		300	340	-	691	351	691
6100-1504 LIBRARY DONATION				-	500	-	500		500
6100-1820 LIBRARY FEES INCLUDING GST		3,075		3,075	3,075	-	1,824		3,075
6100-1821 LIBRARY FINES GST FREE		1,025		1,025	1,025	-	112		1,025
6100-1822 INTER LIBRARY LOAN FEES		205		205	205	-	135		205
6100-1823 BERRIGAN SHIRE BOOK CLUBS		1,025		1,025	1,025	-	75		1,025
6100-1827 SALE OF DENISON STREET BUILDING		-		-	-	-	-		-
6100-1950 LIBRARY SERVICE GRANTS		31,000		31,000	31,000	-	31,765	765	31,765
6100-1951 LIBRARY LOCAL SPECIAL PROJECTS GRANT		7,000		7,000	7,000	-	8,094	1,094	8,094
LIBRARYCAPINC LIBRARIES CAPITAL INCOME		-		-	-	-	-		-
	(179,255)	(925,725)	5,000	(1,099,980)	(1,094,651)	(111,216)	(490,989)	(2,500)	(1,097,151)
COMMUNITY AMENITIES EXPENSE	(179,255)	(925,725)	5,000	(1,099,980)	(1,096,178)	(111,216)	(492,517)	(2,500)	(1,098,678)
1316-0125 SENIOR CITIZENS CTR - BLDG MTC				-	-	(1)	(2,348)	(2,500)	(2,500)
1316-0345 SENIOR CITIZEN CTR - INSURANCE				-	(449)	-	(449)		(449)
1316-0375 SENIOR CITZ - RATES				-	-	-	-		-
1420-0000 PUBLIC CONVENIENCE CLEANING		(139,766)		(139,766)	(139,766)	(7)	(113,009)	(10,000)	(149,766)
1420-0001 PUBLIC CONVENIENCES BLDG MTCE		(20,000)		(20,000)	(20,000)	(652)	(4,253)	10,000	(10,000)
1420-0111 BGA BOTANICAL GARDENS TOILETS				-	-	-	-		-
1420-0113 PUBLIC CONVEN. - ELECTRICITY		(4,080)		(4,080)	(4,080)	-	(1,372)		(4,080)
1420-0114 PUBLIC CONVENIENCES -INSURANCE		(2,856)		(2,856)	(1,367)	-	(1,367)		(1,367)
1420-0125 PUBLIC CONVENIENCES RENTAL FIN		(8,729)		(8,729)	(8,729)	(2,575)	(7,636)		(8,729)
1714-0105 BERRIGAN HALL BLDG MTCE		(2,030)		(2,030)	(2,030)	-	(747)		(2,030)
1714-0106 BERRIGAN HALL RISK MGT				-	-	-	-		-
1714-0111 BERRIGAN HALL - INSURANCE		(8,466)		(8,466)	(6,617)	-	(6,617)		(6,617)
1714-0112 BERRIGAN HALL GRANT		(7,860)		(7,860)	(7,860)	-	(7,860)		(7,860)
1714-0119 FIN SCHOOL OF ARTS REFURB	(179,255)	-	(209,000)	(388,255)	(388,255)	(29,745)	(38,801)		(388,255)
1714-0122 FINLEY MEMORIAL HALL BLDG MTCE		(2,132)		(2,132)	(2,132)	-	(1,812)		(2,132)
1714-0123 FIN MEMORIAL HALL - INSURANCE		(12,240)		(12,240)	(9,586)	-	(9,586)		(9,586)
1714-0124 FIN MEMORIAL HALL - GRANT		(7,860)		(7,860)	(7,860)	-	(7,860)		(7,860)
1714-0125 TOCUMWAL HALL BLDG MTCE		(2,132)	(14,500)	(16,632)	(16,632)	-	(733)		(16,632)
1714-0130 TOCUMWAL HALL - INSURANCE		(6,834)		(6,834)	(5,303)	-	(5,303)		(5,303)
1714-0142 TOCUMWAL HALL GRANT		(4,280)		(4,280)	(4,280)	-	(4,280)		(4,280)
1714-0143 TOCUMWAL HALL CLUB GRANT				-	(1,527)	-	(1,527)		(1,527)
1714-0145 RETREAT HALL BLDG MTCE		(1,015)		(1,015)	(1,015)	-	(748)		(1,015)
1714-0150 RETREAT HALL - INSURANCE		(2,958)		(2,958)	(1,469)	-	(1,469)		(1,469)

FUN/Job / GL and Description	2017/18 BUDGET CARRIED FORWARD	2017/18 ORIGINAL BUDGET	17/18 CAPITAL SPLIT	17/18 ORIGINAL PLUS CARRIED FWD	REVISED SEPT 17-18 BUDGET	DEC 17 COMMITME NTS	DEC 17 ACTUAL	DEC17 BUDGET CHANGES	REVISED DEC 17-18 BUDGET
GRAND TOTAL	3,290,232	(866,464)	-	2,041,314	(384,725)	(2,133,337)	(296,100)	25,593	(359,132)
1717-0191 TOC REC RESERVE - INSURANCE		(11,526)		(11,526)	(8,894)	-	(8,894)		(8,894)
1717-0192 TOC REC RESERVE GRANT		(11,363)		(11,363)	(11,363)	-	(11,363)		(11,363)
1717-0194 TOC REC RES PLAYGROUND MTCE		(670)		(670)	(670)	-	-		(670)
1717-0200 TOC REC RESERVE BLDG MTCE		(2,030)		(2,030)	(2,030)	-	(1,179)		(2,030)
1717-0201 TOC REC RESERVE RISK M'MENT		-		-	(6,060)	-	(6,060)		(6,060)
1717-0228 BGN - REC RES CRICKET NETS		-		-	-	-	-		-
1717-0229 TOC - REC RES TOILETS RENO		-		-	(8,523)	-	(8,523)		(8,523)
1717-0230 BGN POWER UPGRADE PRMF	(2,870)	-		(2,870)	(11,122)	(9,795)	(11,122)		(11,122)
1717-0231 FINLEY NETBALL PRMF	(19,630)	-		(19,630)	(19,630)	-	-		(19,630)
1717-0232 BGA - HORSE DAY YARDS			(4,700)	(4,700)	(4,700)	-	-		(4,700)
1717-0233 BGN - PAINT OLD CHANGE-ROTUNDA			(5,000)	(5,000)	(5,000)	-	-		(5,000)
1717-0234 BGN - CONTRIB RIDE ON MOWER			(6,000)	(6,000)	(6,000)	-	-		(6,000)
1717-0235 TOC-CRICKET NET RETAINING WALL			(7,200)	(7,200)	(7,200)	-	-		(7,200)
1718-0000 PARKS & GARDENS MAINTENANCE		(366,618)		(366,618)	(366,618)	(14,253)	(205,909)		(366,618)
1718-0050 FINLEY - LOCO DAM PARK		-		-	(700)	-	(2,880)	(4,300)	(5,000)
1718-0060 TOC CREEK WALK HONORARIUM		(2,000)		(2,000)	(2,000)	-	-		(2,000)
1718-0099 PARKS & GARDEN EXP SHIRE				-	-	-	-		-
1718-0110 TREE WORKS - BGN				-	-	-	-		-
1718-0111 TREE WORKS - BGA				-	-	-	-		-
1718-0112 TREE WORKS - TOC				-	-	-	-		-
1718-0113 TREE WORKS - FIN				-	-	-	-		-
1718-0116 MINOR PARKS GARDEN ELECTRICITY		(19,380)		(19,380)	(19,380)	-	(4,689)		(19,380)
1718-0117 MINOR PARK & GARDENS INSURANCE		(796)		(796)	(1,471)	-	(1,471)		(1,471)
1718-0185 ALEXANDER GARDEN COMPETITION		(609)		(609)	(609)	-	(570)		(609)
1718-0201 ROTARY PARK PLAYGROUND				-	-	-	-		-
1718-0207 TOCUMWAL BOAT RAMP IMPROVEMENTS				-	-	-	-		-
1718-0215 FINLEY SKATE PARK	(50,000)	-		(50,000)	(50,000)	-	(144)		(50,000)
1718-0220 TOCUMWAL SKATE PARK		-		-	-	-	(490)	(490)	(490)
1718-0225 BGA BOTANICAL GARDENS TOILETS		-		-	(200)	-	(196)		(200)
1718-0226 HAYES PARK TOILETS REFURB		-	(5,000)	(5,000)	(5,000)	-	-		(5,000)
1718-0230 TOC FORESHORE CONSULTANT	(32,005)	-		(32,005)	(32,005)	-	-		(32,005)
1718-0231 LIONS PARK TOC CBP UPGRADE				-	(45,000)	-	(42,297)		(45,000)
1718-0500 TOC FORESHORE STAGED DEVELOP			(3,253,875)	(3,253,875)	(3,253,875)	-	(31,659)		(3,253,875)
6500-2500 RECREATION RESERVES PLANT & EQUIPMENT DEPCN		(707)		(707)	(707)	-	(354)		(707)
6500-2502 RECREATION RESERVES OTHER STRUCTURES DEPCN		(96,758)		(96,758)	(96,758)	-	(48,379)		(96,758)
6500-2518 RECREATION RESERVES BUILDINGS DEPCN		(272,397)		(272,397)	(272,397)	-	(136,199)		(272,397)
6600-2500 PARKS & GARDENS DEPCN		(11,211)		(11,211)	(11,211)	-	(5,606)		(11,211)
6600-2518 PARKS & GARDENS DEPCN		(70,801)		(70,801)	(70,801)	-	(35,401)		(70,801)
PARKSCAPEXP PARKS AND RECREATION AREAS CAPITAL EXPENDITURE		(3,253,875)	3,253,875	-	-	-	-		-
RECRESERVECAPEXP RECREATION RESERVES CAPITAL EXPENDITURE		(22,900)	22,900	-	-	-	-		-
RECREATION REVENUE		2,427,450	-	2,427,450	2,443,970	-	17,180	-	2,443,970
6500-1315 TOCUMWAL FOOTBALL NETBALL CLUB LEASE		513		513	513	-	-	-	513
6600-1501 SECT.94 PUBLIC OPEN SPACE BAROOGA		-		-	1,320	-	1,320		1,320

FUN/Job / GL and Description	2017/18 BUDGET CARRIED FORWARD	2017/18 ORIGINAL BUDGET	17/18 CAPITAL SPLIT	17/18 ORIGINAL PLUS CARRIED FWD	REVISED SEPT 17-18 BUDGET	DEC 17 COMMITME NTS	DEC 17 ACTUAL	DEC17 BUDGET CHANGES	REVISED DEC 17-18 BUDGET
GRAND TOTAL	3,290,232	(866,464)	-	2,041,314	(384,725)	(2,133,337)	(296,100)	25,593	(359,132)
6600-1502 SECT.94 PUBLIC OPEN SPACE BERRIGAN	-	-	-	-	-	-	-	-	-
6600-1503 SECT.94 PUBLIC OPEN SPACE FINLEY	-	-	-	-	-	-	660	-	-
6600-1504 SECT.94 PUBLIC OPEN SPACE TOCUMWAL	-	-	-	-	-	-	-	-	-
6600-1505 SECT 94 PUBLIC OPEN SPACE RES TRN	-	-	-	-	-	-	-	-	-
6600-1601 TOC FORESHORE COMMITTEE CONTRIB	-	-	300,000	300,000	300,000	-	-	-	300,000
6600-1700 TOC FOREWSHORE LOAN PROCEEDS	-	-	500,000	500,000	500,000	-	-	-	500,000
6600-1821 USER CHARGES - TOC FORESHORE RES	-	-	-	-	200	-	200	-	200
6600-1963 TOC FORESHORE GRANT	-	-	1,626,937	1,626,937	1,626,937	-	-	-	1,626,937
6600-1964 LIONS PARK CBP UPGRADE	-	-	-	-	15,000	-	15,000	-	15,000
PARKSCAPINC PARKS AND RECREATION AREAS CAPITAL INCOME	-	2,426,937	(2,426,937)	-	-	-	-	-	-
RECRESERVECAPINC RECREATION RESERVES CAPITAL INCOME	-	-	-	-	-	-	-	-	-
	(15,100)	(328,794)	-	(343,894)	(343,028)	(8,481)	(205,190)	(1,844)	(344,872)
SWIMMING POOL EXPENSE	(15,100)	(478,665)	-	(493,765)	(492,899)	(8,481)	(242,369)	(1,844)	(494,743)
1716-0105 SWIMMING POOL GRANTS - BGN	-	(31,400)	-	(31,400)	(31,400)	-	(31,400)	-	(31,400)
1716-0107 SWIMMING POOL GRANTS - FIN	-	(35,600)	-	(35,600)	(35,600)	-	(35,600)	-	(35,600)
1716-0109 SWIMMING POOL GRANTS - TOC	-	(31,400)	-	(31,400)	(31,400)	-	(31,400)	-	(31,400)
1716-0114 BERRIGAN POOL LIFEGUARDS PAYS	-	(25,746)	-	(25,746)	(25,746)	-	(8,191)	-	(25,746)
1716-0115 BER SWIMMING POOL OPERATE EXP.	-	(26,390)	-	(26,390)	(26,390)	(3,612)	(16,150)	-	(26,390)
1716-0116 BER SWIMMING POOL INSURANCE	-	(1,224)	-	(1,224)	(1,021)	-	(1,021)	-	(1,021)
1716-0117 FIN SWIMMING POOL OPERATE EXP.	-	(26,390)	-	(26,390)	(26,390)	(2,932)	(15,696)	-	(26,390)
1716-0118 FINLEY POOL LIFEGUARDS PAYS	-	(33,662)	-	(33,662)	(33,662)	-	(11,306)	-	(33,662)
1716-0119 TOC SWIMMING POOL OPERATE EXP.	-	(17,425)	-	(17,425)	(17,425)	(93)	(7,873)	-	(17,425)
1716-0120 FIN SWIMMING POOL INSURANCE	-	(1,500)	-	(1,500)	(1,181)	-	(1,181)	-	(1,181)
1716-0121 TOCUMWAL POOL LIFEGUARDS PAYS	-	(25,742)	-	(25,742)	(25,742)	-	(10,409)	-	(25,742)
1716-0122 POOL LIFEGUARD UNIFORMS/ROSTER	-	(3,605)	-	(3,605)	(3,605)	-	(756)	-	(3,605)
1716-0123 TOC POOL INSURANCE	-	(1,200)	-	(1,200)	(856)	-	(856)	-	(856)
1716-0135 SWIMMING POOL BLDG MTCE - BGN	-	(5,125)	-	(5,125)	(5,125)	-	(534)	-	(5,125)
1716-0137 SWIMMING POOL BLDG MTCE - FINL	-	(5,125)	-	(5,125)	(5,125)	-	(1,579)	-	(5,125)
1716-0139 SWIMMING POOL BLDG MTCE - TOCU	-	(5,125)	-	(5,125)	(5,125)	-	(602)	-	(5,125)
1716-0150 SWIMMING POOLS - RISK M'MENT	-	-	-	-	-	(1,844)	(1,844)	(1,844)	(1,844)
1716-0155 POOL WATER TREATMENT EXPENSES	-	(36,386)	-	(36,386)	(36,386)	-	(23,748)	-	(36,386)
1716-0156 SUPERVISOR SALARY	-	(23,174)	-	(23,174)	(23,174)	-	-	-	(23,174)
1716-0505 SWIMMING POOL CAPITAL - BERRIG	(4,900)	-	(12,000)	(16,900)	(16,900)	-	(2,000)	-	(16,900)
1716-0510 SWIMMING POOL CAPITAL - FINLEY	(10,000)	-	(50,000)	(60,000)	(60,000)	-	-	-	(60,000)
1716-0515 SWIMMING POOL CAPITAL - TOCUMWAL	-	-	-	-	-	-	-	-	-
1716-0520 BGN - PRMF Grant Expenditure	(200)	-	-	(200)	(200)	-	-	-	(200)
6400-2500 SWIMMING POOL OTHER STRUCUTURES DEPCN	-	(67,230)	-	(67,230)	(67,230)	-	(33,615)	-	(67,230)
6400-2504 SWIMMING POOL BUILDINGS DEPCN	-	(13,216)	-	(13,216)	(13,216)	-	(6,608)	-	(13,216)
POOLCAPEXP SWIMMING POOLS CAPITAL EXPENDITURE	-	(62,000)	62,000	-	-	-	-	-	-
SWIMMING POOL REVENUE		149,871		149,871	149,871	-	37,178		149,871
6400-1828 USER CHARGES - SWIMMING POOLS		70,725		70,725	70,725	-	28,867		70,725
6400-1829 RECOVERIES FOR LIFEGUARDS		79,146		79,146	79,146	-	8,312		79,146

FUN/Job / GL and Description	2017/18 BUDGET CARRIED FORWARD	2017/18 ORIGINAL BUDGET	17/18 CAPITAL SPLIT	17/18 ORIGINAL PLUS CARRIED FWD	REVISED SEPT 17-18 BUDGET	DEC 17 COMMITME NTS	DEC 17 ACTUAL	DEC17 BUDGET CHANGES	REVISED DEC 17-18 BUDGET
GRAND TOTAL	3,290,232	(866,464)	-	2,041,314	(384,725)	(2,133,337)	(296,100)	25,593	(359,132)
POOLCAPINC SWIMMING POOLS CAPITAL INCOME		-		-	-	-	-		-
		-		-	-	-	18	-	-
QUARRIES & PITS EXPENSE		(91,333)		(91,333)	(91,333)	-	(3,026)		(91,333)
1812-0105 PINE LODGE PIT OPERATING EXPEN		(87,899)		(87,899)	(87,899)	-	(1,309)		(87,899)
6920-2505 QUARRIES & PIT REMEDIATION - DEPCN		(2,929)		(2,929)	(2,929)	-	(1,465)		(2,929)
6920-2508 QUARRIES - DEPCN		(505)		(505)	(505)	-	(253)		(505)
QUARRIES & PITS REVENUE		91,333		91,333	91,333	-	3,043	-	91,333
6920-1500 PINE LODGE PIT REVENUE		91,333		91,333	91,333	-	-	(3,043)	88,290
6920-1505 PINE LODGE PIT REVENUE CONTRA		-		-	-	-	-		-
6920-1510 OTHER GRAVEL PITS REVENUE		-		-	-	-	3,043	3,043	3,043
	(1,856,538)	(6,090,435)	-	(7,946,973)	(8,727,115)	(218,938)	(5,062,326)	(24,642)	(8,751,757)
SHIRE ROADS EXPENSE	(2,815,740)	(7,818,870)	-	(10,634,610)	(10,658,101)	(218,938)	(5,624,072)	(48,024)	(10,706,125)
0011-0000 RURAL SEALED ROADS - MAINTENANCE		(404,782)		(404,782)	(404,782)	(273)	(293,295)		(404,782)
0013-0000 RURAL UNSEALED ROADS - MAINTENANCE		(576,825)		(576,825)	(576,825)	(2,956)	(435,717)		(576,825)
0021-0000 OTHER URBAN SEALED ROADS - MAINTENANCE		(549,318)		(549,318)	(444,367)	(16,758)	(425,259)		(444,367)
0023-0000 OTHER URBAN UNSEALED ROADS - MAINTENANCE		(63,945)		(63,945)	(63,945)	(744)	(36,050)		(63,945)
1414-0105 STREET & GUTTER CLEANING		(168,795)		(168,795)	(168,795)	(9,666)	(114,046)		(168,795)
1414-0110 RUBBISH COLLECTION BEACH AREAS		(33,800)		(33,800)	(33,800)	(3,073)	(26,748)		(33,800)
1905-0100 TOWN ENTRY - BAROOGA		-		-	(12,359)	(9,166)	(14,389)	(2,030)	(14,389)
1905-0200 TOWN ENTRY - BERRIGAN		-		-	(10,909)	(7,962)	(11,027)	(118)	(11,027)
1905-0300 TOWN ENTRY - FINLEY	(169,733)	-	(80,000)	(249,733)	(226,465)	-	(50,016)	2,148	(224,317)
1905-0400 TOWN ENTRY - TOCUMWAL	(94,679)	-		(94,679)	(94,679)	(7,460)	(72,004)		(94,679)
1910-0100 TOWN ENTRANCE DESIGN		-		-	-	-	-		-
1910-0100 RESHEET SANDHILLS RD			(194,000)	(194,000)	(194,000)	-	(1,846)		(194,000)
1910-0316 RESEAL DENISON ST FIN	(55,503)	-		(55,503)	(55,503)	-	-		(55,503)
1910-0357 R/S McALLISTER ST 216-679	(12,789)	-		(12,789)	(12,789)	-	-		(12,789)
1910-0364 R/S HILL ST 0- 70	(2,268)	-		(2,268)	(2,268)	-	-		(2,268)
1910-0365 R/S HILL ST 70-392	(7,245)	-		(7,245)	(7,245)	-	-		(7,245)
1910-0366 R/S HILL ST 392-492	(3,300)	-		(3,300)	(3,300)	-	-		(3,300)
1910-0576 RESEAL BROWNE ST TOC	(1,572)	-		(1,572)	(1,572)	-	-		(1,572)
1910-0702 RESEAL BAROOGA ST BGN			(21,665)	(21,665)	(21,665)	-	(12,187)		(21,665)
1910-0712 RESEAL DRUMMOND ST BGN			(10,297)	(10,297)	(10,297)	-	(8,372)		(10,297)
1910-0715 RESEAL HARRIS ST BGN			(2,520)	(2,520)	(2,520)	-	-		(2,520)
1910-0723 RESEAL MITCHELL ST BGN			(6,626)	(6,626)	(6,626)	-	(3,768)		(6,626)
1910-0725 TUPPAL ST - MORRIS TO TOWN BEA		-		-	-	-	-		-
1910-0813 RESEAL FINLEY ST FINLEY			(10,336)	(10,336)	(10,336)	-	(6,474)		(10,336)
1910-0818 RESEAL HOWE ST FINLEY		-		-	-	-	-		-
1910-0822 RESEAL MURRAY ST FINLEY	(6,394)	-		(6,394)	(6,394)	-	-		(6,394)
1910-0823 RESEAL MURRAY ST (MARY LAWSON)	(4,113)	-		(4,113)	(4,113)	-	-		(4,113)
1910-0825 RESEAL MURRAY HUT DR 0-125	(4,560)	-		(4,560)	(4,560)	-	-		(4,560)
1910-0827 RESEAL TOCUMWAL ST FINLEY	(14,035)	-		(14,035)	(14,035)	-	-		(14,035)

FUNJob / GL and Description	2017/18 BUDGET CARRIED FORWARD	2017/18 ORIGINAL BUDGET	17/18 CAPITAL SPLIT	17/18 ORIGINAL PLUS CARRIED FWD	REVISED SEPT 17-18 BUDGET	DEC 17 COMMITME NTS	DEC 17 ACTUAL	DEC17 BUDGET CHANGES	REVISED DEC 17-18 BUDGET
GRAND TOTAL	3,290,232	(866,464)	-	2,041,314	(384,725)	(2,133,337)	(296,100)	25,593	(359,132)
1910-0828 RESEAL TONGS ST FINLEY			(5,453)	(5,453)	(5,453)	-	(4,182)		(5,453)
1910-0832 RESEAL WARMATTA ST FIN		-		-	-	-	-		-
1910-0833 RESEAL WELLS ST FINLEY			(5,499)	(5,499)	(5,499)	-	(3,727)		(5,499)
1910-0836 RESEAL NANGUNIA WIRUNA ST 455		-		-	-	-	-		-
1910-0837 RESEAL RILEY CRT 0-105	(15,000)	-		(15,000)	(15,000)	-	-		(15,000)
1910-0838 RESEAL OSBOURNE - BAROOGA ST		-		-	-	-	-		-
1910-0839 RESEAL TUPPAL ST	(7,347)	-		(7,347)	(7,347)	-	(5,000)		(7,347)
1910-0857 RESEAL ULUPNA ST FINLEY	(2,769)	-		(2,769)	(2,769)	-	-		(2,769)
1910-0907 RESEAL BEASLY CRT TOC		-		-	-	-	-		-
1910-0910 RESEAL BRIDGE ST TOC	(9,416)	-		(9,416)	(9,416)	-	-		(9,416)
1910-0917 RESEAL DENILQUIN ST TOC	(5,639)	-	(9,422)	(15,061)	(15,061)	-	(6,198)		(15,061)
1910-0923 RESEAL GOLF LINKS DR TOC		-		-	-	-	-		-
1910-0924 RESEAL HANNAH ST TOC			(3,357)	(3,357)	(3,357)	-	(3,327)		(3,357)
1910-0925 RESEAL HENNESSY ST TOC	(4,396)	-		(4,396)	(4,396)	-	(4,898)	(502)	(4,898)
1910-0933 RESEAL KELLY ST TOC	(6,298)	-		(6,298)	(6,298)	-	-	16	(6,282)
1910-0937 RESEAL MURRAY ST TOC			(17,353)	(17,353)	(17,353)	-	(10,440)		(17,353)
1910-0979 RESEAL BOYD ST	(2,651)	-		(2,651)	(2,651)	-	-		(2,651)
1910-0980 RESEAL CALAWAY ST TOC	(5,156)	-		(5,156)	(5,156)	-	(4,670)	486	(4,670)
1911-0007 RESEAL BACK BAROOGA RD - MR550		-		-	-	-	-		-
1911-0009 RESEAL COLDWELLS RD	(2,884)	-		(2,884)	(2,884)	-	-		(2,884)
1911-0062 RESEAL CROSBIES RD - BRIDGE		-		-	-	-	-		-
1911-0127 RESEAL OLD TOC BER RD		-		-	-	-	-		-
1911-0156 RESEAL VARIOUS INTERSECTIONS A		-	(35,000)	(35,000)	(35,000)	-	(720)	2,195	(32,805)
1911-0159 RESEAL KELLYS RD	(4,977)	-	(4,977)	(9,954)	(9,954)	-	-		(9,954)
1911-0187 BUS STOP CNR BRUCE BIRREL DR		-		-	-	-	-		-
1911-0212 RESEAL COBRAM RD	(17,572)	-		(17,572)	(17,572)	(3,400)	(18,349)	(777)	(18,349)
1911-0302 RESEAL WOOLSHED ROAD 40-2562	(57,657)	-		(57,657)	(57,657)	-	-		(57,657)
1911-0303 RESEAL TUPPAL ROAD	(5,807)	-		(5,807)	(5,807)	-	-		(5,807)
1911-0307 RESEAL LOGIE BRAE RD		-	(34,468)	(34,468)	(34,468)	(29,770)	(36,661)	(2,193)	(36,661)
1911-0308 RESEAL MELROSE RD 4950-7250	(55,347)	-		(55,347)	(55,347)	(19,532)	(33,684)		(55,347)
1911-0309 RESEAL MURRAY ST TOCUMWAL		-		-	-	-	(160)	(160)	(160)
1911-0310 RESEAL OAKENFALL RD 0-3924	(50,230)	-		(50,230)	(50,230)	-	-		(50,230)
1911-0311 RESEAL OLD TOC RD 1907-2913	(19,000)	-	(19,366)	(38,366)	(38,366)	-	-		(38,366)
1911-0312 RESEAL PINEY RD 4576-6594	(67,000)	-		(67,000)	(67,000)	(18,618)	(32,109)		(67,000)
1911-0313 RESEAL PINEY RD 00-2400		-	(54,803)	(54,803)	(54,803)	-	-		(54,803)
1911-0314 RESEAL STH COREE RD 2459-3708	(64,284)	-		(64,284)	(64,284)	-	-		(64,284)
1911-0315 RESEAL STH COREE RD 8320-8777		-		-	-	-	-		-
1911-0316 RESEAL YARRAWONGA RD 0-2676	(1,585)	-		(1,585)	(1,585)	-	-	935	(650)
1912-0035 RESHEET CRAIGS RD			(170,000)	(170,000)	(170,000)	-	(119,778)		(170,000)
1912-0045 RESHEET AUBURN MOMALONG RD		-		-	-	-	-		-
1912-0066 RESHEET WAIT-A-WHILE RD			(105,000)	(105,000)	(105,000)	-	(11,965)		(105,000)
1912-0071 RESHEET SULLIVANS RD	(84,000)	-		(84,000)	(84,000)	-	-	14,000	(70,000)
1912-0073 RESHEET DUNCANS RD		-		-	(20,825)	-	(20,825)		(20,825)
1912-0086 RESHEET MCDONALDS RD		-		-	-	-	-		-

FUN/Job / GL and Description	2017/18 BUDGET CARRIED FORWARD	2017/18 ORIGINAL BUDGET	17/18 CAPITAL SPLIT	17/18 ORIGINAL PLUS CARRIED FWD	REVISED SEPT 17-18 BUDGET	DEC 17 COMMITME NTS	DEC 17 ACTUAL	DEC17 BUDGET CHANGES	REVISED DEC 17-18 BUDGET
GRAND TOTAL	3,290,232	(866,464)	-	2,041,314	(384,725)	(2,133,337)	(296,100)	25,593	(359,132)
1915-0513 CLEARZONES - ROADSIDE HAZARD		-	(75,000)	(75,000)	(75,000)	(10,000)	(49,736)		(75,000)
1916-0105 K&G MTCE & REPAIRS		(15,733)		(15,733)	(15,733)	(298)	(22,090)	(6,357)	(22,090)
1916-0554 CHANTER ST-RAILWAY TO JERSEY		-		-	-	-	-		-
1916-0640 WILLIAM ST - HAMPDEN TO EAST		-		-	-	-	-		-
1916-0822 MURRAY ST - HEADFORD TO OSBORNE (TP)		-		-	-	(4,135)	(4,135)	(4,135)	(4,135)
1916-0826 DRUMMOND ST RAILWAY-DROHAN ST	(18,000)	-		(18,000)	(18,000)	-	(10,911)		(18,000)
1916-0837 TUPPAL ST FINLEY		-		-	-	-	-		-
1916-0838 TOC TOWN ENTRIES - DEAN ST		-		-	(26,284)	(148)	(36,026)	(9,742)	(36,026)
1916-0839 HAMPDEN ST & MURRAY HUT DR		-		-	(2,187)	-	(2,187)		(2,187)
1916-0840 TAKARI ST BGA		-		-	-	-	-		-
1916-0841 JERILDERIE ST - HORSFALL TO NA	(30,000)	-		(30,000)	(30,000)	-	-		(30,000)
1916-0842 JERILDERIE ST - NANGUNIA TO OR	(25,200)	-		(25,200)	(25,200)	-	-		(25,200)
1916-0845 MCALLISTER ST - HEADFORD TO OS	(25,000)	-	(75,000)	(100,000)	(100,000)	-	-		(100,000)
1916-0846 DENISON ST - WOLLAMAI- WARMATT		-	(72,000)	(72,000)	(72,000)	-	-		(72,000)
1916-0847 TOCUMWAL ST - WOLLAMAI-WARMATT		-	(72,000)	(72,000)	(34,000)	-	(103)		(34,000)
1916-0932 JERSEY ST CHANTER - TUPPAL		-		-	(91)	(91)	(91)		(91)
1917-0105 FOOTPATH MTCE & REPAIRS		(15,225)		(15,225)	(18,709)	(151)	(22,657)	(4,000)	(22,709)
1917-0517 STREET FURNITURE - VARIOUS		(4,000)		(4,000)	(4,000)	-	(848)		(4,000)
1917-0541 NEW FOOTPATHS - VARIOUS LOCATIONS		(10,000)	(35,000)	(45,000)	(45,000)	-	-	4,000	(41,000)
1917-0554 FOOTPATH PROVISION OF PRAM CRO		-		-	(96)	-	(96)		(96)
1917-0664 MURRAY ST HEADFORD TO OSBOURNE	(41,742)	-		(41,742)	(41,742)	-	4,887		(41,742)
1917-0665 BRUTON ST END TO ANTHONY AVE	(88,000)	-		(88,000)	(88,000)	-	(85,609)		(88,000)
1917-0666 HENNESY ST CHARLOTTE TO HANNAH		-		-	-	-	-		-
1917-0667 LAWSON DR BGA	(39,920)	-		(39,920)	(39,920)	-	-		(39,920)
1917-0668 NANGUNIA ST BGA	(38,000)	-		(38,000)	(38,000)	-	-		(38,000)
1917-0669 CARTER ST BGN	(12,000)	-		(12,000)	(12,000)	-	-		(12,000)
1917-0670 COREE ST FIN	(42,000)	-	(42,000)	(84,000)	(84,000)	-	-		(84,000)
1917-0671 HUTSONS RD TOC	(35,000)	-		(35,000)	(35,000)	-	-		(35,000)
1917-0672 WALKING TRACK TO PUMPS BEACH	(10,410)	-		(10,410)	(10,410)	-	-		(10,410)
1917-0673 WALKING TRACK TO QUICKS RD		-	(60,000)	(60,000)	(60,000)	-	-		(60,000)
1918-0105 STREET LIGHTING - Operations		(77,342)		(77,342)	(77,342)	-	(50,817)		(77,342)
1918-0106 STREET LIGHTING - ELECTRICITY		(144,840)		(144,840)	(144,840)	-	(42,692)		(144,840)
1918-0107 INSTALLATION POWER CABLING UN		-		-	-	-	-		-
1918-0515 STREET LIGHTING IN TOWNS		-		-	-	-	-		-
1919-0105 ROADS & INFRASTRUCTURE ADMIN C		(1,017,116)		(1,017,116)	(1,017,600)	-	(1,017,600)		(1,017,600)
1922-0105 BUS SHELTERS ROUTINE MTCE & RE		(1,523)		(1,523)	(1,523)	-	(290)		(1,523)
7060-2510 DEPCN - URBAN ROADS SEALED		(418,847)		(418,847)	(418,847)	-	(209,424)		(418,847)
7070-2510 DEPCN - URBAN ROADS UNSEALED		-		-	-	-	-		-
7100-2510 DEPCN - RURAL SEALED ROADS		(1,323,706)		(1,323,706)	(1,323,706)	-	(661,853)		(1,323,706)
7100-2610 DEPCN - RURAL BRIDGES		(30,199)		(30,199)	(30,199)	-	(15,100)		(30,199)
7150-2510 DEPCN - REGIONAL ROADS		(449,955)		(449,955)	(449,955)	-	(224,978)		(449,955)
7150-2610 DEPCN - REGIONAL BRIDGES		(61,206)		(61,206)	(61,206)	-	(30,603)		(61,206)
7150-2620 DEPCN - CULVERTS		(19,039)		(19,039)	(19,039)	-	(9,520)		(19,039)
7200-2510 DEPCN - RURAL UNSEALED ROADS		-		-	-	-	-		-

FUN/Job / GL and Description	2017/18 BUDGET CARRIED FORWARD	2017/18 ORIGINAL BUDGET	17/18 CAPITAL SPLIT	17/18 ORIGINAL PLUS CARRIED FWD	REVISED SEPT 17-18 BUDGET	DEC 17 COMMITME NTS	DEC 17 ACTUAL	DEC17 BUDGET CHANGES	REVISED DEC 17-18 BUDGET
GRAND TOTAL	3,290,232	(866,464)	-	2,041,314	(384,725)	(2,133,337)	(296,100)	25,593	(359,132)
7300-2510 KERB & GUTTER DEPCN		(169,377)		(169,377)	(169,377)	-	(84,689)		(169,377)
7500-2510 FOOTPATH DEPCN		(66,155)		(66,155)	(66,155)	-	(33,078)		(66,155)
FOOTPATHSCAPEXP FOOTPATHS CAPITAL EXPENDITURE		(137,000)	137,000	-	-	-	-		-
K&GCAPEXP KERB & GUTTER CAPITAL EXPENDITURE		(219,000)	219,000	-	-	-	-		-
RURALCONSCAPEXP RURAL SEALED CONSTRUCTION CAPITAL EXPENDITURE		(759,000)	759,000	-	-	-	-		-
RURALSEALEDCAPEXP RURAL SEALED RESEALS CAPITAL EXPENDITURE		(148,614)	148,614	-	-	-	-		-
RURALUNSEALEDCAPEXP RURAL UNSEALED RESHEET CAPITAL EXPENDITURE		(559,000)	559,000	-	-	-	-		-
TOWNSCAPECAPEXP TOWNSCAPE WORKS CAPITAL EXPENDITURE		(80,000)	80,000	-	-	-	-		-
URBANCONSCAPEXP URBAN ROADS CONSTRUCTION CAPITAL EXPENDITURE		(92,528)	92,528	-	-	-	-		-
URBANRESEALCAPEXP URBAN RESEALS CAPITAL EXPENDITURE		(202,000)	202,000	-	-	-	-		-
SHIRE ROADS REVENUE	959,202	1,728,435	-	2,687,637	1,930,986	-	561,745	23,382	1,954,368
7100-1500 RURAL ADDRESSING INCOME		-		-	-	-	93		-
7100-1550 ROADS SUNDRY INCOME		-		-	-	-	-		-
7100-1950 RURAL LOCAL ROADS GRANT (RLR) (FAG)		1,296,907		1,296,907	1,296,907	-	338,169		1,296,907
7100-1951 R2R ROADS TO RECOVERY GRANT	780,142	355,378		1,135,520	355,378	-	176,611		355,378
7100-1953 RFS HAZARD REDUCTION GRANT		10,150		10,150	10,150	-	-		10,150
7300-1666 K & G DRUMMOND ST RAILWAY TO DROHAN		-		-	-	-	1,400	1,400	1,400
7300-1667 K & G HARRIS ST FLYNN TO HAYES ST		-		-	-	-	-		-
7300-1668 K & G Jerilderie St - Horsfall to Na	40,000	-		40,000	40,000	-	-		40,000
7300-1669 K & G Jerilderie St - Nangunia to Or	33,200	-		33,200	33,200	-	-		33,200
7300-1670 K& G Jersey St	20,000	-		20,000	20,000	-	-		20,000
7300-1671 K&G JERILDERIE ST HORSFALL TO ORR		-		-	13,184	-	13,184		13,184
7300-1672 K&G CHANTER ST TOC		-		-	5,009	-	5,009		5,009
7500-1657 F/PATH MURRAY ST-BRUTON TO MURRAY HA	23,000	-		23,000	23,000	-	-		23,000
7500-1658 F/PATH LAWSON DR	17,000	-		17,000	17,000	-	-		17,000
7500-1659 F/PATH CHARLOTTE ST - HENNESSY TO KELLY		-		-	-	-	-		-
7500-1660 F/PATH NANGUNIA ST BGA	9,860	-		9,860	9,860	-	-		9,860
7500-1661 F/PATH CARTER ST BGN		-		-	-	-	-		-
7500-1662 F/PATH CORREE ST FIN	20,000	-	20,000	40,000	40,000	-	-		40,000
7500-1663 F/PATH HUTSONS TOC	16,000	-		16,000	16,000	-	-		16,000
7500-1852 Footpath Tuppal St Murray to Tocumwa		-		-	1,565	-	1,565		1,565
7500-1860 Footpath Bruton St end to Anthony Av		-		-	-	-	19,982	19,982	19,982
7500-1861 Footpath Hennesy St Charlotte to Han		-		-	-	-	-		-
7500-1862 Footpath Jersey St Chanter to Tuppal		-		-	3,591	-	3,591		3,591
7500-1863 Footpath Cobram St Berrigan		-		-	142	-	142		142
7500-1950 FOOTPATHS - RTA FUNDING PAMP		-		-	-	-	-		-
7780-1950 RTA - BUS BAY GRANT REVENUE		-		-	-	-	-		-
7780-1952 DEPT TRANSPORT CPTIGS BUS STOP GRANT		-		-	-	-	2,000	2,000	2,000
7900-1950 STREET LIGHTING SUBSIDY		46,000		46,000	46,000	-	-		46,000
FOOTPATHSCAPINC FOOTPATHS CAPITAL INCOME		20,000	(20,000)	-	-	-	-		-
K&GCAPINC KERB & GUTTER CAPITAL INCOME		-		-	-	-	-		-
RURALCONSCAPINC RURAL SEALED CONSTRUCTION CAPITAL INCOME		-		-	-	-	-		-
RURALSEALEDCAPINC RURAL SEALED RESEALS CAPITAL INCOME		-		-	-	-	-		-

FUN/Job / GL and Description	2017/18 BUDGET CARRIED FORWARD	2017/18 ORIGINAL BUDGET	17/18 CAPITAL SPLIT	17/18 ORIGINAL PLUS CARRIED FWD	REVISED SEPT 17-18 BUDGET	DEC 17 COMMITME NTS	DEC 17 ACTUAL	DEC17 BUDGET CHANGES	REVISED DEC 17-18 BUDGET
GRAND TOTAL	3,290,232	(866,464)	-	2,041,314	(384,725)	(2,133,337)	(296,100)	25,593	(359,132)
RURALUNSEALEDCAPINC RURAL UNSEALED RESHEET CAPITAL INCOME		-		-	-	-	-		-
TOWNSCAPECAPINC TOWNSCAPE WORKS CAPITAL INCOME		-		-	-	-	-		-
URBANCONSCAPINC URBAN ROADS CONSTRUCTION CAPITAL INCOME		-		-	-	-	-		-
URBANRESEALCAPINC URBAN RESEALS CAPITAL INCOME		-		-	-	-	-		-
	52,355	(152,030)		(99,675)	(120,856)	(4,607)	55,947	-	(120,856)
AERODROMES EXPENSE	(31,375)	(173,905)		(205,280)	(226,461)	(4,607)	(164,647)	(166,619)	(393,080)
1911-0183 TOC AERO RUNWAY 927 BITUMEN		-		-	-	-	-		-
1920-0115 BGN AERODROME GROUNDS MTCE		(2,030)		(2,030)	(2,030)	-	(3,527)	(1,500)	(3,530)
1920-0170 TOC AERODROME OPERATING EXPENS		(60,900)		(60,900)	(60,900)	(4,607)	(41,453)		(60,900)
1920-0171 TOC AERODROME - INSURANCE		(1,326)		(1,326)	(532)	-	(532)		(532)
1920-0172 LIBERATOR INSURANCE		(112)		(112)	(77)	-	(77)		(77)
1920-0175 TOC AERODROME BLDG MTCE	(2,119)	(3,045)		(5,164)	(5,164)	-	(626)		(5,164)
1920-0184 TOC AERO RUNWAY 18-36 HEAVY PA	(29,256)	-		(29,256)	(29,256)	-	-	1,500	(27,756)
1920-0187 TOC AERO PERIMETER AND TAXIWAY		-		-	-	-	-		-
1920-0190 AERODROME SUBDIVISION WORKS		-		-	(22,000)	-	(77,181)	(55,181)	(77,181)
1920-0195 AERODROME MBFC KITCHEN RENO		-		-	-	-	-		-
1920-0200 AERODROME ADMIN CHARGES		(25,990)		(25,990)	(26,000)	-	(26,000)		(26,000)
7700-2026 AERODROME TRANSFER TO RESERVE		(50,000)		(50,000)	(50,000)	-	-	(111,438)	(161,438)
7700-2500 AERODROME EQUIPMENT DEPCN		-		-	-	-	-		-
7700-2504 AERODROME BLDG DEPCN		(9,090)		(9,090)	(9,090)	-	(4,545)		(9,090)
7700-2510 AERODROME RUNWAY DEPCN		(21,008)		(21,008)	(21,008)	-	(10,504)		(21,008)
7700-2520 AERODROME LAND IMPROVEMENTS DEPCN		(404)		(404)	(404)	-	(202)		(404)
AERODROMECAPEXP AERODROME CAPITAL WORKS EXPENDITURE		-		-	-	-	-		-
AERODROMES REVENUE	83,730	21,875		105,605	105,605	-	220,594	166,619	272,224
7700-1500 AERODROME SUNDRY INCOME TOC		6,500		6,500	6,500	-	2,919		6,500
7700-1502 AERODROME USER FEES INCOME		15,375		15,375	15,375	-	817		15,375
7700-1600 AERODROME MBFC CONTRIBUTION		-		-	-	-	-		-
7700-1827 AERODROME - SALE OF LAND		-		-	-	-	93,803	93,803	93,803
7700-1828 AERODROME - SALE OF LAND (MARGIN)		-		-	-	-	72,816	72,816	72,816
7700-1829 AERODROME - GST MARGIN REFUND		-		-	-	-	-		-
7700-1926 AERODROME TRANSFER FROM RESERVE		-		-	-	-	-		-
7700-1951 AERODROME CAPITAL GRANT	83,730	-		83,730	83,730	-	50,238		83,730
AERODROMECAPIINC AERODROME CAPITAL WORKS INCOME		-		-	-	-	-		-
		(7,604)		(7,604)	(7,604)	-	128	3,930	(3,674)
CAR PARKING EXPENSE		(7,604)		(7,604)	(7,604)	-	(3,802)		(7,604)
7750-2504 PARKING AREAS - DEPRECIATION EXPENSE		(7,604)		(7,604)	(7,604)	-	(3,802)		(7,604)
CAR PARKING REVENUE		-		-	-	-	3,930	3,930	3,930
7750-1501 SECT.94 CONTRIB CAR PARK BAROOGA		-		-	-	-	-		-
7750-1502 SECT.94 CONTRIB CAR PARK BERRIGAN		-		-	-	-	-		-
7750-1503 SECT.94 CONTRIB CAR PARK FINLEY		-		-	-	-	-		-

FUN/Job / GL and Description	2017/18 BUDGET CARRIED FORWARD	2017/18 ORIGINAL BUDGET	17/18 CAPITAL SPLIT	17/18 ORIGINAL PLUS CARRIED FWD	REVISED SEPT 17-18 BUDGET	DEC 17 COMMITME NTS	DEC 17 ACTUAL	DEC17 BUDGET CHANGES	REVISED DEC 17-18 BUDGET
GRAND TOTAL	3,290,232	(866,464)	-	2,041,314	(384,725)	(2,133,337)	(296,100)	25,593	(359,132)
7750-1504 SECT. 94 CONTRIB CAR PARK TOCUMWAL		-		-	-	-	3,930	3,930	3,930
		-		-	-	(6,526)	140,581	-	-
RMS EXPENSE		(1,056,000)		(1,056,000)	(1,056,000)	(6,526)	(419,919)	-	(1,056,000)
0015-0226 MR226 NANGUNIA ST & HUGHES ST		-		-	(6,789)	(1,409)	(9,129)	(2,340)	(9,129)
0015-0356 MR356 BERRIGAN - OAKLANDS RD		-		-	(14,077)	-	(31,317)	(17,240)	(31,317)
0015-0363 MR363 BERRIGAN - BAROOGA RD		-		-	(32,807)	-	(57,130)	(24,323)	(57,130)
0015-0550 MR550 TOCUMWAL - MULWALA RD		-		-	(32,941)	(164)	(68,641)	(35,700)	(68,641)
0015-0564 MR564 BERRIGAN - JERILDERIE RD		-		-	(5,778)	-	(13,001)	(7,223)	(13,001)
0015-0999 RTA MR BLOCK GRANT BUDGET ONLY		(706,000)		(706,000)	(557,329)	-	-	271,248	(286,081)
0015-1226 MR226 CAPITAL PROJECTS		-		-	-	-	-	-	-
0015-1363 MR363 CAPITAL PROJECTS		-		-	-	-	-	-	-
0015-1550 MR550 CAPITAL PROJECTS		-		-	-	-	-	-	-
0015-1564 MR564 CAPITAL PROJECTS		-		-	-	-	-	-	-
0015-5363 MR363		-		-	-	-	-	-	-
0015-6363 RECO MR 363 RIV HWY TO COB ST		-		-	-	-	-	-	-
0015-7226 MR226 NANGUNIA ST 10/11 PROJEC		-		-	-	-	-	-	-
0015-9999 Block Grant - UNSPENT FUNDS		-		-	-	-	-	-	-
1956-1000 RTA REGIONAL ROAD REPAIR BUDGET		(350,000)		(350,000)	(350,000)	-	-	-	(350,000)
1956-1011 MR550 REHAB/WIDEN 22.7-24.3		-		-	-	-	-	-	-
1956-1012 MR550 REHAB/WIDEN 80.226 - 81.22		-		-	-	-	-	-	-
1956-1013 MR356 REHAB/WIDEN 30.00-32.51		-		-	(51,595)	(269)	(236,017)	(184,422)	(236,017)
1956-1014 MR356 REHAB/WIDEN 17781-17361		-		-	-	-	-	-	-
1956-1015 MR550 REHAB 22.7-24.3		-		-	-	-	-	-	-
1956-1016 MR226 FLOOD REPAIR		-		-	(4,684)	(4,684)	(4,684)	-	(4,684)
RMS REVENUE		1,056,000		1,056,000	1,056,000	-	560,500	-	1,056,000
7810-1950 RTA - M&I PROGRAM - BLOCK GRANT		531,000		531,000	531,000	-	490,000	-	531,000
7830-1950 RTA REHABILITATION WORKS FUNDING		175,000		175,000	175,000	-	70,500	-	175,000
RMSCAPINCOME - PART 7810-1950 BLOCK GRANT		350,000		350,000	350,000	-	-	-	350,000
		17,585	(20,000)	(2,415)	(1,829)	-	7,791	(515)	(2,344)
CARAVAN PARKS EXPENSE		(20,415)	(20,000)	(40,415)	(39,829)	-	(9,809)	(515)	(40,344)
2011-0105 TOC CARAVAN PARK OPERATING EXP		-		-	-	-	(390)	(390)	(390)
2011-0108 TOC CARAVAN PARK INSURANCE EXP		(2,142)		(2,142)	(1,674)	-	(1,674)	-	(1,674)
2011-0120 BGN CARAVAN PARK OPERATING EXP		(507)		(507)	(2,015)	-	(2,140)	(125)	(2,140)
2011-0125 BGN CARAVAN PARK - INSURANCE		(510)		(510)	(392)	-	(392)	-	(392)
2011-0126 BGN CARAVAN PARK DONATIONS EXP		(5,075)		(5,075)	(5,075)	-	-	-	(5,075)
2011-0135 BGN CARAVAN PARK BLDG MTCE		(2,030)		(2,030)	(522)	-	(137)	-	(522)
2011-0500 BGN -CARAVAN PARK RESEAL ROADS		-	(20,000)	(20,000)	(20,000)	-	-	-	(20,000)
8200-2504 CARAVAN PARK DEPCN		(10,151)		(10,151)	(10,151)	-	(5,076)	-	(10,151)
CARAVAN PARKS REVENUE		38,000		38,000	38,000	-	17,600	-	38,000
8200-1890 TOC CARAVAN PARK LEASE		38,000		38,000	38,000	-	17,600	-	38,000

FUN Job / GL and Description	2017/18 BUDGET CARRIED FORWARD	2017/18 ORIGINAL BUDGET	17/18 CAPITAL SPLIT	17/18 ORIGINAL PLUS CARRIED FWD	REVISED SEPT 17-18 BUDGET	DEC 17 COMMITME NTS	DEC 17 ACTUAL	DEC17 BUDGET CHANGES	REVISED DEC 17-18 BUDGET
GRAND TOTAL	3,290,232	(866,464)	-	2,041,314	(384,725)	(2,133,337)	(296,100)	25,593	(359,132)
8200-1895 BGN CARAVAN PARK LEASE		-		-	-	-	-		-
	(115,254)	(92,110)		(207,364)	(209,878)	(20,853)	(93,557)	(1,066)	(210,944)
TOURISM & AREA PROMOTION EXPENSE	(115,254)	(92,110)		(207,364)	(209,878)	(20,853)	(93,557)	(1,066)	(210,944)
2012-0120 TOC TOURISM INFO OPERATING EXP		-		-	-	-	-		-
2012-0122 TOC TOURISM INFO BLDG MTCE		-		-	(459)	-	(459)		(459)
2012-0124 TOC TOURISM INFO - INSURANCE		-		-	(711)	-	(711)		(711)
2012-0191 PHOTOGRAPHY-TOURISM GUIDE/WEB		-		-	-	-	-		-
2012-0196 TOURISM STRATEGIC PLAN	(110,254)	-		(110,254)	(110,254)	(20,853)	(20,853)		(110,254)
2012-0197 REGIONAL TOURISM CONTRIBUTION - MRTB		(14,103)		(14,103)	(14,103)	-	(14,103)		(14,103)
2012-0198 TOURISM INITIATIVES		(11,000)		(11,000)	(11,000)	-	(217)		(11,000)
2012-0199 TOURISM ADMIN CHARGES		(32,462)		(32,462)	(33,100)	-	(33,100)		(33,100)
2012-0200 TOURISM EVENTS GRANTS		(20,000)		(20,000)	(20,000)	-	(17,570)		(20,000)
2012-0250 EVENT MARKETING TOOLS	(5,000)	(5,000)		(10,000)	(10,000)	-	-		(10,000)
2012-0300 TOC TOURISM INFO CENTRE		-		-	(706)	-	(1,772)	(1,066)	(1,772)
8300-2026 TOURISM EVENTS TRANSFER TO RESERVE		-		-	-	-	-		-
8300-2504 TOURISM INFO DEPCN		(9,545)		(9,545)	(9,545)	-	(4,773)		(9,545)
TOURISMCAPEXP TOURISM CAPTAL EXPENDITURE		-		-	-	-	-		-
TOURISM & AREA PROMOTION REVENUE		-		-	-	-	-		-
8300-1890 TOC TOURISM INFO - RENT		-		-	-	-	-		-
8300-1926 TOURISM EVENTS TRANSFER FROM RESERVE		-		-	-	-	-		-
8350-1500 TOC INFO CENTRE INCOME		-		-	-	-	-		-
8350-1501 TOC INFO CNTR GST FREE INCOME		-		-	-	-	-		-
TOURISMCAPIINC TOURISM CAPITAL INCOME		-		-	-	-	-		-
		(457,909)		(457,909)	(548,871)	(24,439)	(387,339)	(878)	(549,749)
BUSINESS DEVELOPMENT EXPENSE		(464,060)		(464,060)	(555,022)	(24,439)	(387,339)	(878)	(555,900)
1213-0108 FRUIT FLY MITIGATION STRATEGY		(10,000)		(10,000)	(10,000)	-	(400)		(10,000)
2013-0119 MURRAY HUME BUSINESS ENTERPRISE		-		-	-	-	-		-
2013-0120 TOCUMWAL INTER-MODEL PRECINCT PROJECT		-		-	-	-	-		-
2013-0122 MURRAY DARLING BASIN SPEAK UP		-		-	-	-	-		-
2013-0205 ECONOMIC DEVELOPMENT OFFICER		(116,850)		(116,850)	(116,850)	-	(66,461)		(116,850)
2013-0208 EDO - TRAVEL COSTS		(5,000)		(5,000)	(5,000)	-	(2,007)		(5,000)
2013-0210 ECONOMIC DEVEL. STAFF TRAINING/CONFERENCES		(2,000)		(2,000)	(2,000)	-	(670)		(2,000)
2013-0220 ECON DEV. WEBSITE SUBSCRIPTION ID DATA		(15,000)		(15,000)	(15,000)	(13,636)	(13,636)		(15,000)
2013-0240 ECON. DEV. OFFICER OFFICE EXPENSES		(1,000)		(1,000)	(1,000)	(909)	(1,198)	(200)	(1,200)
2013-0241 ECON. DEV. OFFICER - TELEPHONE		(816)		(816)	(816)	-	-		(816)
2015-0105 INDUSTRIAL & BUSINESS DEVELOPMENT		(23,853)		(23,853)	(23,853)	(8,937)	(14,749)		(23,853)
2015-0106 STUDENT ACCOMMODATION SPONSORSHIP		(4,000)		(4,000)	(4,000)	-	-		(4,000)
2015-0107 CONTRIBUTION TO RAMROC		(15,708)		(15,708)	(15,708)	-	(14,809)		(15,708)
2015-0108 TAFE BOOK SCHOLORSHIP		-		-	-	-	(500)	(500)	(500)
2015-0109 LOCAL GOVERNMENT SCHOLORSHIP		-		-	(420)	-	(598)	(178)	(598)
2015-0120 Murray Darling Confernce bid		-		-	-	-	-		-

FUN/Job / GL and Description	2017/18 BUDGET CARRIED FORWARD	2017/18 ORIGINAL BUDGET	17/18 CAPITAL SPLIT	17/18 ORIGINAL PLUS CARRIED FWD	REVISED SEPT 17-18 BUDGET	DEC 17 COMMITME NTS	DEC 17 ACTUAL	DEC17 BUDGET CHANGES	REVISED DEC 17-18 BUDGET
GRAND TOTAL	3,290,232	(866,464)	-	2,041,314	(384,725)	(2,133,337)	(296,100)	25,593	(359,132)
2015-0165 BUSINESS & ENVIRONMENT AWARDS		(18,360)		(18,360)	(18,360)	-	-		(18,360)
2015-0180 BUSINESS DEVELOPMENT ADMIN CHA		(98,336)		(98,336)	(98,600)	-	(98,600)		(98,600)
2015-0181 NSW RURAL DOCTORS NETWORK BURS		(3,300)		(3,300)	(3,300)	-	(3,000)		(3,300)
2015-0188 REGIONAL CAREERS FORUM		(6,120)		(6,120)	(6,120)	-	(650)		(6,120)
2015-0529 FIN SUBDIVISION - LEWIS CR		-		-	(90,278)	(957)	(82,210)		(90,278)
2016-0120 RISK MANAGEMENT - TRAINING		(3,570)		(3,570)	(3,570)	-	(1,328)		(3,570)
2016-0205 RISK MANAGEMENT - SALARIES		(116,850)		(116,850)	(116,850)	-	(74,332)		(116,850)
2016-0241 RISK MANAGEMENT - TELEPHONE		(1,020)		(1,020)	(1,020)	-	(111)		(1,020)
2016-0242 RISK MANAGEMENT - VEHICLE		(22,277)		(22,277)	(22,277)	-	(12,079)		(22,277)
8400-2027 ECONOMIC DEVELOPMENT TRANSFER TO RESERVE		-		-	-	-	-		-
BUSINESS DEVELOPMENT REVENUE		6,151		6,151	6,151	-	-		6,151
8400-1503 FHS-CAREERS FORUM REVENUE		-		-	-	-	-		-
8400-1505 BUSINESS & ENVIRONMENT AWARD DONATION		1,538		1,538	1,538	-	-		1,538
8400-1506 BUSINESS & ENVIRONMENT AWARD INCOME		4,613		4,613	4,613	-	-		4,613
8400-1507 TOCUMWAL INTER-MODEL CONTRIBUTIONS		-		-	-	-	-		-
8400-1508 BUSINESS DEVELOPMENT WORKSHOP		-		-	-	-	-		-
8400-1926 MURRAY VALLEY CAG TRANS TO RESERVE		-		-	-	-	-		-
8400-1927 ECONOMIC DEVELOPMENT TRANSFER FROM RESERVE		-		-	-	-	-		-
8400-1950 WOMEN IN BUSINESS		-		-	-	-	-		-
				-	-	(2,946)	(13,263)	(42,000)	(42,000)
BENDIGO BANK EXPENSE				-	-	(2,946)	(13,263)	(52,000)	(52,000)
2017-0120 BENDIGO BANK AGENCY TRAINING				-	-	-	(1,951)	(2,000)	(2,000)
2017-0205 BENDIGO BANK AGENCY				-	-	(2,946)	(11,312)	(50,000)	(50,000)
BENDIGO BANK REVENUE				-	-	-	-	10,000	10,000
8850-1330 BENDIGO BANK AGENCY COMMISSIONS				-	-	-	-	10,000	10,000
8850-1800 BENDIGO BANK SUNDRY INCOME				-	-	-	-		-
		(20,469)		(20,469)	(18,966)	-	(12,813)		(18,966)
SALEYARDS EXPENSE		(112,985)		(112,985)	(111,482)	-	(59,071)		(111,482)
2014-0115 SALEYARD OTHER OPERATING EXPEN		(2,030)		(2,030)	(2,030)	-	(1,486)		(2,030)
2014-0120 SALEYARD EQUIP MTCE		(102)		(102)	(102)	-	-		(102)
2014-0122 SALEYARD - INSURANCE		(8,976)		(8,976)	(7,319)	-	(7,319)		(7,319)
2014-0130 SALEYARD BLDG MTCE		(1,015)		(1,015)	(1,015)	-	(608)		(1,015)
2014-0145 SALEYARD ADMIN CHARGES		(3,246)		(3,246)	(3,400)	-	(3,400)		(3,400)
2014-0538 PUMP REPLACEMENT		(5,100)		(5,100)	(5,100)	-	-		(5,100)
8600-2026 SALEYARDS TRANSFER TO RESERVE		-		-	-	-	-		-
8600-2502 SALEYARD OFFICE EQUIP DEPCN		(1,818)		(1,818)	(1,818)	-	(909)		(1,818)
8600-2504 SALEYARD DEPCN		(90,698)		(90,698)	(90,698)	-	(45,349)		(90,698)
SALEYARDS REVENUE		92,516		92,516	92,516	-	46,258		92,516
8600-1926 SALEYARD TRANSFER FROM RESERVE		-		-	-	-	-		-

FUN/Job / GL and Description	2017/18 BUDGET CARRIED FORWARD	2017/18 ORIGINAL BUDGET	17/18 CAPITAL SPLIT	17/18 ORIGINAL PLUS CARRIED FWD	REVISED SEPT 17-18 BUDGET	DEC 17 COMMITME NTS	DEC 17 ACTUAL	DEC17 BUDGET CHANGES	REVISED DEC 17-18 BUDGET
GRAND TOTAL	3,290,232	(866,464)	-	2,041,314	(384,725)	(2,133,337)	(296,100)	25,593	(359,132)
8600-4310 SALEYARD DEPCN CONTRA		92,516		92,516	92,516	-	46,258		92,516
	-	(7,687)	20,000	12,313	11,620	-	11,162		11,620
REAL ESTATE DEVELOPMENT EXPENSE	(350,000)	(22,903)	20,000	(352,903)	(353,596)	-	(3,596)		(353,596)
1200-2026 WORKS TRANSFER TO RESERVE	(350,000)	-		(350,000)	(350,000)	-	-		(350,000)
2015-0140 REAL ESTATE DEVELOPMENT- LEGAL		-		-	-	-	-		-
2015-0141 COMMERCIAL LAND - AGENTS FEES		-		-	-	-	-		-
2015-0142 Real Estate - Aerodrome Promo		-		-	-	-	-		-
2015-0145 REAL ESTATE DEVELOPMENT - RATE		(2,903)		(2,903)	(3,596)	-	(3,596)		(3,596)
2015-0150 RILEY CRT REHABILITATION (INGO RENNER)		-		-	-	-	-		-
BUSINESSDEVCAPEXP BUSINESS DEVELOPMENT CAPITAL WORKS EXPENDITURE		(20,000)	20,000	-	-	-	-		-
REAL ESTATE DEVELOPMENT REVENUE	350,000	15,216		365,216	365,216	-	14,758		365,216
1200-1926 WORKS TRANSFER FROM RESERVE		-		-	-	-	-		-
8710-1200 REAL ESTATE - GAIN ON DISPOSAL		-		-	-	-	-		-
8710-1826 RENTAL - OTHER REAL ESTATE INC. GST		15,216		15,216	15,216	-	14,758		15,216
8720-1894 FINLEY ST SUBDIVISION - DISPOSAL		-		-	-	-	-		-
8720-1895 FINLEY ST SUBDIVISION - RATE ADJUST.		-		-	-	-	-		-
8720-1926 REAL ESTATE DEVT - TFR TO RESERVE		-		-	-	-	-		-
8720-3800 INVENTORY - HELD FOR SALE		-		-	-	-	-		-
8720-3800 TOC HIGHWAY BLOCK DISPOSAL PROCEEDS	350,000	-		350,000	350,000	-	-		350,000
BUSINESSDEVCAPIINC BUSINESS DEVELOPMENT CAPITAL WORKS INCOME		-		-	-	-	-		-
		-		-	-	(1,039)	18,972	-	-
PRIVATE WORKS EXPENSE		(51,250)		(51,250)	(77,577)	(1,039)	(33,609)	(2,208)	(79,785)
2019-0155 WRITE OFF BAD DEBTS - P/WORKS		(3,060)		(3,060)	(3,060)	-	-		(3,060)
2020-0000 S/DR TECH SERV (BUDGET)		(40,600)		(40,600)	(66,927)	(909)	(30,855)	(2,208)	(69,135)
2030-0000 S/DR - CORP SERV (BUDGET)		(7,590)		(7,590)	(7,590)	(130)	(2,754)		(7,590)
PRIVATE WORKS REVENUE		51,250		51,250	77,577	-	52,581	2,208	79,785
8900-1501 PRIVATE WORKS TECH SERVICES INCOME		44,075		44,075	44,075	-	18,496		44,075
8900-1504 PRIVATE WORKS INCOME - SIGNS		-		-	-	-	-		-
8900-1505 PRIVATE WORKS TECH SERVICES GST FREE		-		-	26,327	-	32,535	6,208	32,535
8900-1511 PRIVATE WORKS CORP SERVICES INCOME		6,150		6,150	6,150	-	1,407	(4,000)	2,150
8900-1515 PRIVATE WORKS CORP SERVICES GST FREE		1,025		1,025	1,025	-	144		1,025
		4,960,911		4,960,911	4,971,530	-	4,708,820	25,309	4,996,839
RATE REVENUE		4,960,911		4,960,911	4,971,530	-	4,708,820	25,309	4,996,839
9100-1000 ORDINARY RATES - FARMLAND		1,840,268		1,840,268	1,840,268	-	1,836,708		1,840,268
9100-1001 ORDINARY RATES - RESIDENTIAL RURAL		337,116		337,116	337,116	-	334,004		337,116
9100-1002 ORDINARY RATES - RESIDENTIAL BGA		543,640		543,640	543,640	-	637,131		543,640
9100-1003 ORDINARY RATES - RESIDENTIAL BGN		328,405		328,405	328,405	-	404,940		328,405
9100-1004 ORDINARY RATES - RESIDENTIAL FIN		665,697		665,697	665,697	-	827,044		665,697
9100-1005 ORDINARY RATES - RESIDENTIAL TOC		742,268		742,268	742,268	-	920,389		742,268

FUN/Job / GL and Description	2017/18 BUDGET CARRIED FORWARD	2017/18 ORIGINAL BUDGET	17/18 CAPITAL SPLIT	17/18 ORIGINAL PLUS CARRIED FWD	REVISED SEPT 17-18 BUDGET	DEC 17 COMMITME NTS	DEC 17 ACTUAL	DEC17 BUDGET CHANGES	REVISED DEC 17-18 BUDGET
GRAND TOTAL	3,290,232	(866,464)	-	2,041,314	(384,725)	(2,133,337)	(296,100)	25,593	(359,132)
9100-1006 ORDINARY RATES - BUSINESS BGA		92,483		92,483	92,483	-	-		92,483
9100-1007 ORDINARY RATES - BUSINESS BGN		72,986		72,986	72,986	-	-		72,986
9100-1008 ORDINARY RATES - BUSINESS FIN		159,775		159,775	159,775	-	-		159,775
9100-1009 ORDINARY RATES - BUSINESS TOC		181,792		181,792	181,792	-	-		181,792
9100-1010 ORDINARY RATES - RESIDENTIAL		55,092		55,092	55,092	-	51,177		55,092
9100-1080 LESS ORDINARY RATES WRITTEN OFF		(4,568)		(4,568)	(4,568)	-	(90)		(4,568)
9100-1082 LESS ORDINARY RATES D/DEBT EXPENSE		(9,643)		(9,643)	(9,643)	-	-		(9,643)
9100-1083 LESS:FARMLAND RATE CAPPING WRITE OFF		-		-	-	-	-		-
9100-1085 LESS SMALL BALANCES WRITTEN OFF		(507)		(507)	(507)	-	-		(507)
9100-1095 LESS ORDINARY RATE PENSION REBATE		(181,818)		(181,818)	(170,088)	-	(413,988)		(170,088)
9100-1500 INTEREST EXTRA CHARGES ON RATES		37,925		37,925	37,925	-	12,616	25,309	63,234
9300-1950 ORDINARY RATES PENSION SUBSIDY		100,000		100,000	98,889	-	98,889		98,889
		3,027,540		3,027,540	1,489,252	-	789,061		1,489,252
FINANCIAL ASSISTANCE GRANT		3,027,540		3,027,540	1,489,252	-	789,061		1,489,252
9200-1950 FINANCIAL ASSISTANCE GRANT (FAG)		3,027,540		3,027,540	1,489,252	-	789,061		1,489,252
		292,356		292,356	292,356	-	324,621	32,265	324,621
INTEREST ON INVESTMENTS		292,356		292,356	292,356	-	324,621	32,265	324,621
9400-1840 INTEREST - AT CALL ACCOUNT		-		-	-	-	-		-
9400-1842 INTEREST - TERM DEPOSITS		292,356		292,356	292,356	-	298,345	5,989	298,345
9400-1843 INTEREST - OTHER		-		-	-	-	26,276	26,276	26,276
		3,803,464		3,803,464	3,803,464	-	1,901,732		3,803,464
DEPRECIATION CONTRA		3,803,464		3,803,464	3,803,464	-	1,901,732		3,803,464
DEPNCONTRA ACCUMULATED DEPCN GL/JC CONTRA A/C		3,790,031		3,790,031	3,790,031	-	1,895,015		3,790,031
EIDPCNCONTRA EI DEPRECIATION CONTRA		13,433		13,433	13,433	-	6,717		13,433
HACCDEPNCONTRA HACC DEPRECIATION CONTRA		-		-	-	-	-		-
	6,031,727	382,454		6,031,727	6,031,727				6,031,727
BALANCE BROUGHT FORWARD	6,031,727	382,454		6,031,727	6,031,727				6,031,727
BALANCE BROUGHT FORWARD	6,031,727	382,454		6,031,727	6,031,727				6,031,727
Grand Total	3,290,232	(866,464)	-	2,041,314	(384,725)	(2,133,337)	(296,100)	25,593	(359,132)



Quarterly Budget Review Statement

Berrigan Shire Council

December
2017



Berrigan Shire Council

Quarterly Budget Review Statement
for the period 01/10/17 to 31/12/17

Report by Responsible Accounting Officer

The following statement is made in accordance with Clause 203(2) of the Local Government (General) Regulations 2005:

31 December 2017

It is my opinion that the Quarterly Budget Review Statement for Berrigan Shire Council for the quarter ended 31/12/17 indicates that Council's projected financial position at 30/6/18 will be satisfactory at year end, having regard to the projected estimates of income and expenditure and the original budgeted income and expenditure.

Signed:  _____

date: 13/02/2018

Carla von Brockhusen
Responsible Accounting Officer

Berrigan Shire Council

Quarterly Budget Review Statement
for the period 01/10/17 to 31/12/17

Income & Expenses Budget Review Statement

Budget review for the quarter ended 31 December 2017

Income & Expenses - Council Consolidated

(\$000's)	Original Budget 2017/18	Approved Changes					Revised Budget 2017/18	Variations for this Dec Qtr	Notes	Projected Year End Result	Actual YTD figures
		Carry Forwards	Other than by QBRs	Sep QBRs	Dec QBRs	Mar QBRs					
Income											
Rates and Annual Charges	9,860			64			9,924	45		9,969	9,967
User Charges and Fees	1,629		800	7			2,436	2		2,438	836
Interest and Investment Revenues	701			1			702	32		734	345
Other Revenues	554			64			618	60		678	369
Grants & Contributions - Operating	5,805	780		(2,457)			4,128	67		4,195	1,928
Grants & Contributions - Capital	2,666	285	(800)	352			2,503	252		2,755	490
Net gain from disposal of assets	346	350					696	-		696	168
Share of Interests in Joint Ventures	-						-	-		-	
Total Income from Continuing Operations	21,561	1,415	-	(1,969)	-	-	21,007	458		21,465	14,103
Expenses											
Employee Costs	8,334	767	294	190			9,585	75		9,660	6,747
Borrowing Costs	200			-			200			200	117
Materials & Contracts	1,537	157	451	206			2,351	62		2,413	1,347
Depreciation	5,935			-			5,935	-		5,935	2,968
Legal Costs	-						-			-	-
Consultants	-						-			-	-
Other Expenses	1,944	152		(10)			2,086	50		2,136	1,357
Interest & Investment Losses	-						-			-	-
Net Loss from disposal of assets	-						-			-	-
Share of interests in Joint Ventures	-						-			-	-
Total Expenses from Continuing Operations	17,950	1,076	745	386	-	-	20,157	187		20,344	12,536
Net Operating Result from Continuing Operation	3,611	339	(745)	(2,355)	-	-	850	271		1,121	1,567
Discontinued Operations - Surplus/(Deficit)							-			-	
Net Operating Result from All Operations	3,611	339	(745)	(2,355)	-	-	850	271		1,121	1,567
Net Operating Result before Capital Items	945	54	55	(2,707)	-	-	(1,653)	19		(1,634)	1,077

Berrigan Shire Council

Quarterly Budget Review Statement
for the period 01/10/17 to 31/12/17

Capital Budget Review Statement

Budget review for the quarter ended 31 December 2017

Capital Budget - Council Consolidated

(\$000's)	Original Budget 2017/18	Approved Changes					Revised Budget 2017/18	Variations for this Dec Qtr	Notes	Projected Year End Result	Actual YTD figures
		Carry Forwards	Other than by QBRs	Sep QBRs	Dec QBRs	Mar QBRs					
Capital Expenditure											
New Assets											
- Plant & Equipment	-	-	-	-	-	-	-	-	-	-	-
- Land & Buildings	35	10	184	90		319	5		324	217	
- Other	3,548	209	(14)	63		3,806	56		3,862	341	
Renewal Assets (Replacement)											
- Plant & Equipment	1,319	5	8	(14)		1,318	395		1,713	1,619	
- Land & Buildings	543	38	(440)	17		158	-		158	41	
- Roads, Bridges, Footpaths	3,645	3,106	(35)	169		6,885	30		6,915	2,460	
- Water	928	1,044	(14)	122		2,080	-		2,080	256	
- Sewer	600	400	(20)	34		1,014	-		1,014	140	
- Other	223	145	(10)	451		809	2		811	456	
Total Capital Expenditure	10,841	4,957	(341)	932	-	16,389	488		16,877	5,530	
Capital Funding											
Rates & Other Untied Funding	6,618	1,616	159	1,759		10,152	(151)		10,001	4,804	
Capital Grants & Contributions	3,371	982	(500)	(740)		3,113	179		3,292	466	
Reserves:											
- External Resrtictions/Reserves	224	350	-	(201)		373	124		497	-	
- Internal Restrictions/Reserves	282	1,575	-	114		1,971	347		2,318	20	
New Loans	-	-	-	-		-	-		-	-	
Receipts from Sale of Assets											
- Plant & Equipment	346	-	-	-		346	-		346	168	
- Land & Buildings	-	434	-	-		434	(11)		423	72	
Total Capital Funding	10,841	4,957	(341)	932	-	16,389	488		16,877	5,530	
Net Capital Funding - Surplus/(Deficit)	-	-	-	-	-	-	-		-	-	

Berrigan Shire Council

Quarterly Budget Review Statement
for the period 01/10/17 to 31/12/17

Cash & Investments Budget Review Statement

Budget review for the quarter ended 31 December 2017

Cash & Investments - Council Consolidated

(\$000's)	Original Budget 2017/18	Approved Changes					Revised Budget 2017/18	Variations for this Dec Qtr	Notes	Projected Year End Result	Actual YTD figures
		Carry Forwards	Other than by QBRs	Sep QBRs	Dec QBRs	Mar QBRs					
Externally Restricted ⁽¹⁾											
Water Supplies	6,067	1,062	-	132		7,261	(1,348)		5,913	7,165	
Sewerage Supplies	5,714	418	-	109		6,241	(341)		5,900	6,079	
Domestic Waste Management	1,633	95	-	(5)		1,723	723		2,446	2,501	
Open Space S94	65	-	-	-		65	6		71	71	
Developer Contributions	-	-	-	-		-	-		-	-	
Specific Purpose Grants	-	-	-	-		-	-		-	-	
Early Intervention	123	-	(49)	(74)		-	-		-	-	
Total Externally Restricted	13,602	1,575	(49)	162	-	15,290	(960)		14,330	15,816	
(1) Funds that must be spent for a specific purpose											
Internally Restricted ⁽²⁾											
Capital Works	1,618	(350)	-	-		1,268	312		1,580	1,230	
Employee Leave	389	-	-	-		389	-		389	389	
Finley Saleyards	99	-	-	-		99	-		99	99	
Environmental Protection	371	-	-	-		371	(197)		174	297	
Plant Replacement	1,547	-	-	2		1,549	154		1,703	1,559	
Tourism Events	60	-	-	-		60	-		60	60	
Aerodrome	291	-	-	-		291	(26)		265	165	
Information Technology	300	-	-	-		300	50		350	350	
Risk Management	187	-	-	-		187	30		217	217	
Total Internally Restricted	4,862	(350)	-	2	-	4,514	323		4,837	4,366	
(2) Funds that Council has earmarked for a specific purpose											
Unrestricted (ie. available after the above Restrictic	7,541	(1,225)	49	(164)	-	6,201	-		6,201	8,803	
Total Cash & Investments	26,005					26,005	(637)		25,368	28,985	

Key Performance Indicators Budget Review Statement - Council specific KPI's

Budget review for the quarter ended 31 December 2017

(\$000's)	Current Projection		Original Budget 17/18	Actuals Prior Periods	
	Amounts 17/18	Indicator 17/18		16/17	15/16

The Council monitors the following Key Performance Indicators:

1. Debt Service Ratio

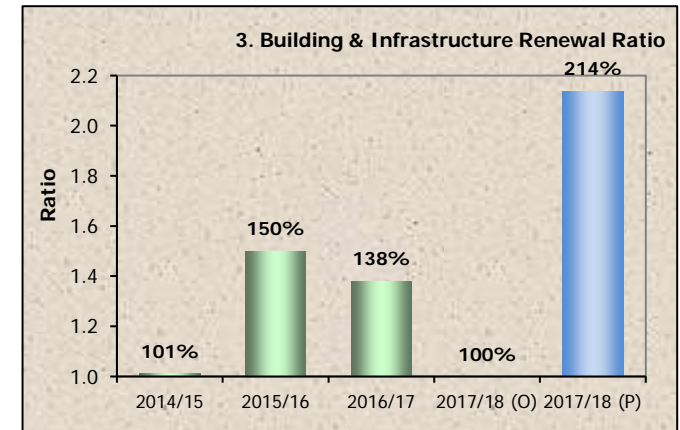
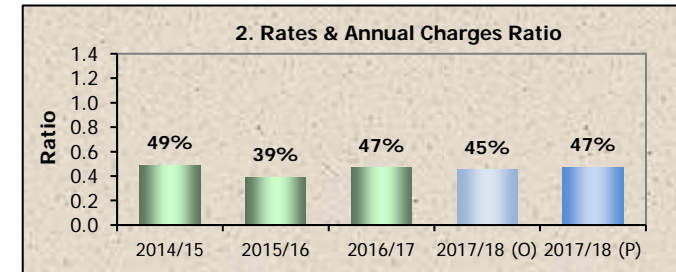
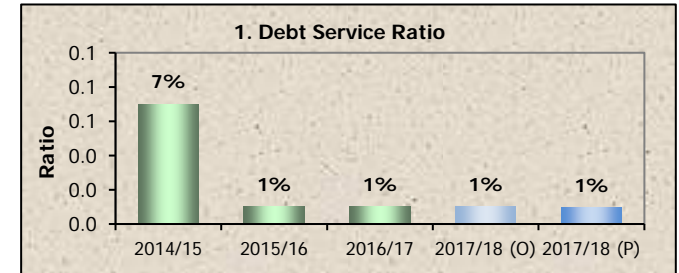
Debt Service Cost	200	1%	1%	1%	1%
Income from Continuing Operations	21007				

2. Rates & Annual Charges Ratio

Rates & Annual Charges	9924	47%	45%	47%	39%
Income from Continuing Operations	21007				

3. Building & Infrastructure Renewal Ratio

Asset Renewals (Building & Infrastructure)	12691	214%	100%	138%	150%
Depreciation, Amortisation & Impairment	5935				



Berrigan Shire Council

Quarterly Budget Review Statement
for the period 01/10/17 to 31/12/17

Contracts Budget Review Statement

Budget review for the quarter ended 31 December 2017

Part A - Contracts Listing - contracts entered into during the quarter

Contractor	Contract detail & purpose	Contract Value	Start Date	Duration of Contract	Budgeted (Y/N)	Notes
RCE Australia PL	T06/17/18 Pumping Station Upgrade Barooga Water Supply	117,875	09/10/17	7mnths	Y	
WesTrac PL	T08/17/18 Supply and deliver of 1 ERG Class MG8 Motor Grader	390,500			Y	
Kubota Tractor Austalia	T09/17/18 Supply and deliver 1 Rubber tyre tractor with loader	61,883			Y	
Sewer Equipmnet Co (Aust)	T10/17/18 Supply and deliver 1 Jet Sewer Machine	82,445			Y	
TAIG Bros	T11/17/18 Supply and deliver 1 3-Tonne Tray Truck	95,233			Y	
Downer EDI Works	T05/17/18 Supply and deliver Spraying Bulk Cut-back Bitumen	525,000	04/10/17	9mnths	Y	

Notes:

1. Minimum reporting level is 1% of estimated income from continuing operations of Council or \$50,000 - whatever is the lesser.
2. Contracts listed are those entered into during the quarter being reported and exclude contractors on Council's Preferred Supplier list.
3. Contracts for employment are not required to be included.

Berrigan Shire Council

Quarterly Budget Review Statement

for the period 01/10/17 to 31/12/17

Consultancy & Legal Expenses Budget Review Statement

Consultancy & Legal Expenses Overview

Expense	YTD Expenditure (Actual Dollars)	Budgeted (Y/N)
Consultancies	1,204	y
Legal Fees	46,672	y

Definition of a consultant:

A consultant is a person or organisation engaged under contract on a temporary basis to provide recommendations or high level specialist or professional advice to assist decision making by management. Generally it is the advisory nature of the work that differentiates a consultant from other contractors.

Comments

Expenditure included in the above YTD figure but not budgeted includes:

Details

Finley Community Help Group Inc
(2nd Hand Shop)
12 Endeavour Street
P.O.Box 69
Finley NSW 2713
Tel: 5883 3112
ABN 23 192 385 782

President: Barry Dawe

Secretary: Nella McNamara

Treasurer: Lou Koschel

7/02/2018

Dear Matt,

We have pleasure in advising the Berrigan Shire Council that the Finley Community Help Group Inc, (2nd Hand Shop) have now completed all our obligations to become independent of the Berrigan Shire Council.

I have attached to the email the hard copies of our obligation.

- ABN 23 192 385 782
- Certificate of Incorporation as an Association INC1700943
- Charitable fundraising authority CFN/24765
- Berrigan Shire Sub Lease - signed
- Edgar Insurance : (Receipt attached also)
Voluntary Workers Personal Accident
Business Pack

It is our understanding that the Berrigan Shire will continue with the Insuring of the 2nd Hand Shop Building, 12 Endeavour Street, Finley.

At this stage we are working towards becoming independent of the Berrigan Shire Council from April 1st 2018, and wish to submit this letter to formalise the 'Finley Community Help Group Inc.' Independence.

Thank you for the your assistance in preparing us to stand alone and be independent.

Yours sincerely

Penelope (Nella) McNamara
Secretary FCHGI.

Councillor Induction and Professional Development Guidelines

December 2017



CONSULTATION DRAFT

CONSULTATION DRAFT

About these guidelines

The Councillor Induction and Professional Development Guidelines (the Guidelines) have been issued under section 23A of the *Local Government Act 1993* (the Act) to assist general managers and council staff to develop, deliver, evaluate and report on the induction and professional development programs they are required to provide mayors and councillors under the Local Government (General) Regulation 2005 (the Regulation). Councils are required to consider the Guidelines when undertaking these activities.

The Guidelines have also been developed to ensure mayors and councillors are aware of the knowledge, skills and personal attributes expected of them in their civic roles under the Act, and of the support their council should be providing to ensure they are able to effectively fulfil their roles.

THESE GUIDELINES ARE DIVIDED INTO FIVE PARTS:

Part 1 introduction

Part 2 explains the statutory requirements for **induction and professional development programs** for mayors and councillors in NSW.

Part 3 guides councils on how to develop and deliver **information sessions** to potential candidates considering nominating for election.

Part 4 guides councils on how to develop and deliver **induction programs** for newly elected and returning mayors and councillors.

Part 5 guides councils on how to develop and deliver **ongoing professional development programs** that ensure mayors and councillors continue to develop their skills and knowledge throughout their terms in office.

Part 6 outlines how councils are to **report** on the induction and professional development activities offered to mayors and councillors and their participation in those activities.

It is acknowledged that many NSW councils already have induction and ongoing professional development programs for mayors and councillors. It is also recognised that the needs and circumstances of councils vary, as do the skills and needs of individual mayors and councillors. The aim of the Regulation and the Guidelines is to ensure that all mayors and councillors across the state have access to such programs, and that the programs delivered by councils meet a consistent minimum standard. The Guidelines have therefore been designed to be used flexibly by councils and to accommodate, and in some cases build upon, existing programs.

These Guidelines include:

- details of the knowledge and skills that mayors and councillors are required to have or acquire in order to fulfil their roles effectively
- a framework for the development of pre-election information sessions for candidates, and induction and ongoing professional development programs for elected members
- information about the developmental stages of each program and what to consider at each stage, and
- checklists of the content that could be included in each program.

Contents

PART 1	Introduction	4
PART 2	Statutory Context	8
PART 3	Pre-election Information Sessions for Potential Candidates	10
PART 4	Induction Program for Mayors and Councillors	14
PART 5	Professional Development Program for Mayors and Councillors	22
PART 6	Public Reporting	26
APPENDIX A	Guiding Principles for Councils	28
APPENDIX B	Roles and Responsibilities Under the Act	32
APPENDIX C	Candidate Information Session Content Checklist	36
APPENDIX D	Induction Program Content Checklist	40
APPENDIX E	Councillor Induction Manual Content Checklist	46
APPENDIX F	Model Councillor Training and Development Policy	50
APPENDIX G	Skills and Knowledge Required by Councillors and Mayors	54
APPENDIX H	Reporting Template	64

Part 1: Introduction



Background

Mayors and councillors come from a diverse range of backgrounds and bring different knowledge, skills, perspectives and insights to their roles. This is one of the strengths of a democratic and representative system of local government.

However, few new mayors or councillors have extensive knowledge of the system of local government, how a council works or the full range of their roles and responsibilities when they assume office for the first time. Some are unaware of the need for mayors and councillors to work as a team, despite their political differences, to make decisions that are in the best interests of the community. There may be others who, if they had been fully aware, prior to their election, of the nature of the role of a mayor or councillor, and of the time commitment involved, may not have nominated to stand.

The role exercised by mayors and councillors is a very demanding one and the community rightly has high expectations of the performances of the mayor and councillors. As the governing body of the council, mayors and councillors must work together as a cohesive team to meet the needs of the community. The multi-faceted nature of the roles also requires mayors and councillors to have a wide variety of skills, experience and knowledge, along with the time, passion and commitment to achieve results for the community.

From their first council meeting, mayors and councillors will be required to work together to make important decisions on behalf of their communities, and to take responsibility for those decisions. These decisions will impact on local communities, the services and infrastructure delivered by the council, and the local natural and built environments. They will often involve significant use of public money. Proper induction into their roles, and the building of the governing body as a unified and collaborative team, are vital if mayors and councillors are to be effective from the start of their terms in office.

Some mayors and councillors may need to develop knowledge and skills in areas that are unfamiliar to them in order to undertake the breadth of their roles successfully. These may include, for example, understanding council meeting procedures, understanding land use planning regulatory requirements, or interpreting financial statements.

Even experienced mayors and councillors say they can find it challenging to keep abreast of changes to the legislative and policy context for local government as well as changes to their councils' policies and procedures.

Ongoing professional development and training, as well as early relationship building between councillors, is essential if the community is to be well served by their elected representatives on council.

Statutory requirements

The Act prescribes the roles and responsibilities of mayors and councillors collectively as the governing body of the council and as individual members of the governing body. It also places a responsibility on each mayor and councillor to make all reasonable efforts to acquire and maintain the knowledge and skills necessary to perform their roles.

To assist mayors and councillors to meet this obligation, the Regulation requires general managers to deliver induction and professional development programs that will help mayors and councillors to acquire and maintain the knowledge and skills necessary to perform their roles. Mayors and councillors have a reciprocal obligation to participate in these programs.

Part 2 of these Guidelines further explains what is required of councils, mayors and councillors under the Regulation.

Each council is required to publicly report on the activities offered to the mayor and councillors as part of council's induction and professional development programs, and their participation in those activities. **Part 6** of these Guidelines outlines these reporting requirements.

Induction and professional development – an overview

Pre-election candidate information sessions

Whilst not a regulatory requirement, it is recommended that general managers begin induction and professional development activities by holding at least one candidate information session prior to the election for people considering nominating for election.

These sessions should be designed to ensure potential candidates are fully aware and informed of what will be expected of them if they are elected. **Part 3** of these Guidelines provides more information about how each council should develop and deliver candidate information sessions.

Induction programs

An induction program is a process used within many businesses, government agencies and non-government bodies to welcome new people to an organisation and to prepare them for their new roles.

It ensures the organisation provides a person commencing a role with all the information they need to do their job in the first few months. It also enables the person to become a useful, integrated member of the organisation, rather than being 'thrown in at the deep end' without understanding how to perform their role, or how it fits in with the rest of the organisation.

A good councillor induction program can build early positive relationships and teamwork between councillors, increase productivity and provide essential knowledge from the moment a mayor or councillor is elected. This can ensure newly elected mayors and councillors are more productive in a shorter period of time.

Part 4 of these Guidelines outlines how each council should develop its councillor induction program.

Professional development programs

A professional development program is any program which involves a deliberate and ongoing process of improving and increasing the professional knowledge, competence, skill and effectiveness of people in the workplace through training specific to their needs.

In local government, an effective professional development program can ensure mayors and councillors fill any skills or knowledge gaps they have that may otherwise prevent them from making the best possible contributions to their communities. **Part 5** of these Guidelines outlines how each council should develop its councillor professional development program.



Part 2:

Statutory Context



Under section 232(1)(g) of the Act, all mayors and councillors have a responsibility to make all reasonable efforts to acquire and maintain the skills necessary to perform their roles.

To support this, the general manager is required under clause x of the Regulation to ensure the delivery of:

- an **induction program** for newly elected and returning councillors and a specialised supplementary induction program for the mayor within six months of their election, and
- an **ongoing professional development program** for the mayor and each councillor over the term of the council to assist them to acquire and maintain the skills and knowledge necessary to perform their roles. The content of the ongoing professional development program is to be determined in consultation with the mayor and each councillor. It must be needs-based and reflect the specific skills and knowledge required by the mayor, each individual councillor and the governing body as a whole, to perform their roles effectively.

Under the Regulation, mayors and councillors must make all reasonable efforts to participate in the activities offered to them as part of an induction or professional development program.

Principles, roles and responsibilities under the Act

Councils are required to apply the five sets of guiding principles prescribed under the Act in exercising their functions. These principles (outlined in **Appendix A**) seek to ensure that each council carries out its functions in a way that facilitates the creation of a strong, healthy and prosperous local community. Mayors and councillors must understand these principles and be able to apply them when exercising their functions.

The Act also prescribes the roles and responsibilities of mayors and councillors, both collectively as the governing body of the council, and individually as members of the governing body (these are outlined in

Appendix B). Mayors and councillors must have a strong understanding of their prescribed roles and responsibilities under the Act in order to be able to fulfil them.

Councils must design their induction and professional development programs to ensure that mayors and councillors have the knowledge and skills needed to apply the guiding principles, and to undertake their roles and responsibilities prescribed under the Act.

Reporting requirements

Mayors and councillors are ultimately accountable to the community that elects them for the performance of their duties.

To facilitate this accountability, the general manager is required under clause x of the Regulation to report to the first council meeting held after the induction program is delivered:

- the activities offered to the mayor and each councillor as part of the induction program, and
- whether or not the mayor and each councillor participated in them.

The general manager is also required to report to the first council meeting held after 30 June each year:

- the ongoing professional development activities that were offered to the mayor and each councillor in the year to 30 June, and
- whether or not the mayor and each councillor participated in these activities.

The general manager is also required to ensure these reports are published on the council's website.

The Chief Executive of the Office of Local Government may, at the request of the general manager, exempt the council from the requirement to publish details of induction and ongoing professional development activities offered to the mayor or an individual councillor where he or she is satisfied that there are exceptional circumstances.

Part 3:

Pre-election Information Sessions for Potential Candidates



Benefits of a pre-election candidate information session

It is vital that people who are considering nominating for election to a council have a solid understanding of the role before they nominate. This includes an understanding of what will be expected of them should they be elected, and the legislative boundaries they must work within.

Being fully informed will ensure that candidates who nominate have seriously considered whether they have the skills and personal attributes required to fulfil the responsibilities of civic office (noting that the specific knowledge required can be developed if these skills and personal attributes are present). Being fully informed will also assist them to judge whether they will be able to effectively meet the demands of representing their community on council.

The general manager should therefore ensure that at least one candidate information session is held prior to nomination day for people considering nominating for election to council.

The benefits of a pre-election information session/s include:

- candidates being fully informed about the:
 - roles and responsibilities of a mayor and/or councillor
 - the legislation and council policies they are expected to comply with
 - time commitment required, and
 - the skills, knowledge and personal attributes needed.
- candidates being given the opportunity to learn from experienced mayors and councillors
- candidates being given the opportunity to ask council any questions about the role
- candidates being aware of the financial and other support available to them to fulfil the role of a mayor and/or councillor

- candidates understanding that their behaviour as a mayor and/or councillor will be governed by council's code of conduct and that there are penalties for breaches
- council being able to provide potential candidates ahead of time the key dates of any known events that they will be required to participate in during council's term if they are elected (for example, council meetings, induction) so that candidates may then make tentative arrangements to enable them to attend the induction program if they are elected
- the community benefiting from each candidate seeking election based on a platform that reflects what they can and cannot do or achieve as councillor, and
- reduced tension and conflict due to newly elected mayors and councillors having a better understanding of their roles and what can be achieved by a unified governing body.

Delivering a pre-election candidate information session

Timing

Councils should plan to hold at least one candidate information session before the deadline for nomination. The session/s could be held at council premises, or another appropriate public venue/s, at a convenient time that will enable as many potential candidates as possible to attend. For councils divided into wards, consideration should be given to holding sessions in different wards.

Councils will need to ensure that the details of the candidate information session/s are well advertised in the local community (for example, the council's website, local radio, social media, newspapers, and/or any other effective means) so that any potential candidates are aware the information session/s is being held.

Content

A checklist of the content to be included in a candidate information session/s is provided in **Appendix C**. Recommended content covers:

- the role of council
- the roles and responsibilities of the governing body and mayor and councillors, and of the general manager and other staff
- legal and ethical responsibilities
- the time commitment required of a mayor and councillor
- the support available to assist the mayor and councillors in their roles, and
- the knowledge, skills and personal attributes required to successfully fulfil the roles of mayor and councillor.

The NSW Electoral Commission provides a range of information and educational resources about the election process and the legal obligations of candidates when nominating and campaigning. More information can be found at www.elections.nsw.gov.au and www.votensw.info.

Delivery

The candidate information session/s should be delivered by the person who is best able to engage attendees and deliver the content in a way that will achieve the outcomes sought. This person could be the general manager, another staff member or an external provider. The general manager should be present, however, to answer any questions.

Previous or current mayors or councillors may also be invited to provide overview/s of their experience in council, and any significant issues they think potential candidates should consider before deciding whether to nominate. This could take the form of an informal talk, a panel discussion or a councillor question and answer session.

Consideration should be given to which delivery method, or combination of delivery methods, would best suit the information being conveyed and should recognise that attendees are likely to have a variety of learning styles.

Candidate information pack

Councils should prepare a candidate information pack for attendees that provides key information for continued consideration after the session/s. This can take the form of printed material presented in a folder that potential candidates can take away and read, or a dedicated section on council's website that provides all the necessary information. The pack can also include any relevant information or resources made available by external bodies. The NSW Electoral Commission, for example, provides a range of educational resources that guide candidates through the election process.

Cost

The cost of the information session/s should be covered by council's councillor induction and professional development budget.

Evaluation

The information session/s should be evaluated by council to determine how effective it was in helping potential candidates understand what is involved in being a councillor or mayor, and to enable them to assess their suitability for these roles.

The outcomes achieved from the information session/s should include, at a minimum, potential candidates fully understanding:

- the roles and responsibilities of a councillor and mayor, including the personal attributes, skills and knowledge needed to perform these roles effectively
- the legislation, code of conduct and other council policies they will need to comply with
- the time commitment that will be required from them, and
- the financial and other support available to them to fulfil the role of a mayor and/or councillor.

The evaluation should assess whether these outcomes were achieved.



Part 4:

Induction Program for Mayors and Councillors



Benefits of a councillor induction program

An induction program enables the mayor and councillors to quickly become familiar with how the council works, the rules under which it operates and the complexities of the roles. It is a vital way to ensure new and returning mayors and councillors get the information they need to be effective leaders from the very beginning of the council's term.

It is important that an induction program is not simply used to present dry facts. It is also a vital opportunity to talk with councillors and the mayor about the accepted values and behaviours of the council that they have become a part of.

The induction program is also an invaluable opportunity to sow the seeds for a governing body that functions as a strong, collaborative team. It provides the chance for the mayor and each councillor to understand what motivated their new colleagues to become councillors, and to bond as a team with a common focus on making a difference for the community. It can also be used as an opportunity to have early conversations about how they would like to operate as a team to work towards common goals and to identify success factors for council and the community.

In this way, an induction program also provides an opportunity to set a positive tone for the governing body, establish clear roles and responsibilities and build trust and positive working relationships from the outset. This lays the foundations for a successful, collaborative and cooperative term in office for new mayors and councillors.

The induction program will benefit mayors and councillors by:

- providing them with access to essential information in a structured and consistent way that will assist them to function well in their role and to make informed and effective decisions from the start of their term in office

- enabling more active and rapid participation in the business of the council
- enabling them to meet, build rapport, share knowledge and experiences, and form positive working relationships with each other
- identifying common goals and a shared vision as a governing body
- introducing councillors to staff to help break down any 'us and them' divide and create one team working for the community whilst still recognising the legislated separation between the two groups
- providing an opportunity for appropriate role models and mentoring relationships to be established between experienced mayors and councillors and new councillors
- helping participants to understand key legislation
- helping participants to understand their prescribed roles and responsibilities
- briefing them on the 'big picture', and providing them with a clear understanding of council's health and performance
- enabling them to understand and agree on the key issues and tasks for the new council, and to build a vision for the governing body's term
- enabling them to understand key council information, policies and procedures
- enabling them to understand the council and the local government area
- enabling them to feel empowered with key information about the integrated planning and reporting processes and their opportunities for influence, and
- increasing their self-confidence in their ability to perform their roles.

Returning councillors

Because local government is complex and subject to change, the mayor and all councillors, both new and experienced, should attend council's induction program at the commencement of each term.

Whilst returning councillors may already know much of the information provided in the induction program, their attendance at these sessions will demonstrate to new councillors that their roles and responsibilities are important. Returning councillors can also contribute valuable information and lessons learnt from previous council terms, and help build a positive and collaborative culture for the new governing body.

Important aspects of the induction program include building trust and positive relationships between the members of the new governing body, establishing working bonds and determining how they can work together as a team. All councillors need to be part of this process.

Delivering a councillor induction program

Planning

Councils should aim to have their induction programs finalised in time to provide potential candidates the proposed induction timetable at the candidate information sessions. Candidates can then make tentative arrangements to enable them to attend the induction program if they are elected.

It is important that councillors feel welcome when they start their terms. This will send a supportive message that builds on the positive culture being encouraged for the governing body. Council should also ensure that the resources each councillor and the mayor needs are set up and ready when they start. This includes any IT equipment, office facilities or other necessary resources that will ensure they are productive from their first day in office.

Timing

The Regulation allows a maximum of six months for the delivery of the induction program to provide councils the flexibility to develop an approach that best meets the needs of its mayor and councillors.

The first induction training session should take place as soon as possible after the results of the election are declared and prior to the first council meeting. It should aim to provide councillors with the information they need to function in their roles, including in meetings, until the rest of the induction program is delivered. The rest of the induction program must be delivered within six months of the polls being declared.

The delivery of the components of the induction program should be timed to reflect the information the councillors and the mayor need in the first week, the first month and the first three months of council. In addition, the relevant components of the induction program should be delivered before the review of the council's community strategic plan, and before the adoption of its delivery program.

Some councils prefer to deliver the full induction program as soon as possible to provide councillors with all of the information and induction training they need from the start of their term in office. However, this approach runs the risk of councillors feeling overloaded with information.

Other councils prefer to deliver the induction program approximately six weeks after the election so that new councillors have the opportunity to gain some practical experience first. However, this approach runs the risk of councillors not being effective or lacking confidence during the weeks preceding the induction training.

Alternatively, some councils choose to do a mixture of these approaches by staging the induction program over a number of weeks. Ultimately, the optimum timing for delivery of an induction program will vary depending on local circumstances.

Content

A checklist of recommended content for induction programs for councillors and a supplementary program for mayors is provided at **Appendix D**.

There should be two core components of council's induction program:

- a knowledge-based component that ensures new mayors and councillors have the information they need to undertake their roles during the first few weeks of their term, and
- a team-building component designed to bring councillors together to form a collaborative, positive and united governing body.

Knowledge component

In the first few weeks in particular, new mayors and councillors will need to know:

- their roles, responsibilities and legislative obligations
- what the council does and how the council operates, including an overview of integrated planning and reporting and land use planning
- their financial management responsibilities
- the key issues and tasks for the new council
- the legislation, rules, principles and political context under which councils operate
- the council's organisational structure and the roles and responsibilities of staff
- key council policies and procedures they must comply with
- the role of council meetings and how to participate effectively in them
- the support available to the mayor and councillors, and where they can go to get more information or assistance
- how to speak to the media appropriately and effectively, and
- information on the process for electing the mayor (where applicable).

Mayors will also need to know:

- the roles and responsibilities of the mayor as leader of the council, including ceremonial functions
- how to chair council meetings
- the role and functions of regional and other external bodies council is a member of
- how to oversee the general manager, including understanding recruitment processes and leading performance reviews
- how to lead council's integrated planning and reporting, and
- how to manage code of conduct complaints about the general manager.

Team building component

Team building activities should be held, where necessary, depending on the relationships that exist between councillors and how they are likely to function as a team. The activities should aim to ensure mayors and councillors, as a governing body, understand the need to:

- build relationships with each other based on trust and mutual respect
- contribute to a positive and ethical culture within the governing body
- encourage and facilitate collaboration with each other
- work towards consensus as members of the governing body for the benefit of the community
- win concessions without damaging relationships within the governing body
- champion and communicate the council's vision and strategic plans as a cohesive team
- respect the diversity of skills and experiences on the governing body, and
- communicate and uphold the decisions of council in a respectful way, even if their own positions are not adopted.

Activities should also help the mayor, as the leader of the governing body, to:

- act as a stabilising influence and show leadership, and
- promote a culture of integrity and accountability within council and when representing council in the community and elsewhere.

Structure and delivery

Each component of the induction program should be presented by the person who is best able to deliver the content and achieve the outcomes sought. This could be the general manager, another staff member or an external provider. Previous or current mayors or councillors may also be invited to provide an overview of their experiences on council, as might an experienced former or current mayor from outside the council.

The induction program should be conducted in a way that avoids the mayor and councillors being overloaded with information, particularly if this is at the expense of team building. This may be achieved by limiting the length of sessions, having a number of short sessions rather than one longer session and/or through the use of a range of delivery modes and materials.

Some councils structure their councillor induction programs intensively over two or more days – possibly a weekend – while others choose to hold shorter, evening sessions over several weeks. Others choose a combination of these two approaches.

When planning and delivering their induction programs, councils may consider making use of resource sharing arrangements with other councils, including Joint Organisations or Regional Organisations of Councils. For example, one part of the induction may be provided at the regional level to cover the more generic and regional issues, and another part within the council may cover local issues, policies and procedures. Printed and face-to-face training resources could also be utilised.

The Office of Local Government also offers ‘Hit the Ground Running’ workshops, held shortly after each council election, which councils may wish to include in their induction program.

Consideration should be given to which delivery method, or combination of methods, would best suit the information being conveyed and the different learning styles of councillors. Options could include:

- intensive blocks over two or more days (including weekends)
- evening or dinner sessions over several weeks
- a mix of regional and local level induction sessions
- informal briefings from the general manager and other senior staff
- guest speakers and presenters from other councils, state government agencies or other local government groups
- a guided tour of the council’s administration building/s, depot, council facilities and local government area
- in-house workshops by council staff and/or professional training providers
- seminars and conferences
- panel discussions
- a mock council meeting or meetings
- training booklets and discussion papers distributed to councillors to work through at their own pace, and/or
- online information and training resources.

Where possible, presentations should be supported by written materials, including an induction manual or handbook that councillors can retain and refer to.

Induction manual

Councils should develop an induction manual or handbook to support councillors in the first weeks following the commencement of the council’s term of office. This resource may also include relevant background reference material for the longer term, and printed or online resources specifically developed for new councillors. It could also include a copy

of the Councillor Handbook which has been developed by the Office of Local Government for councillors. The induction handbook may be provided prior to, at or after induction training.

How the information is presented in the induction manual will affect how useful it is. For example, some councils have found that a manual is most likely to be used if the information is presented in a folder. Some councils may consider also providing the information as an online resource. An online resource may be easier for councils to keep updated and can make topic searching easier for users.

Appendix E provides a checklist of the content that could be included in an induction manual or online resource. Recommended content includes:

- basic information about the council
- profiles (demographic, economic etc.) of the local government area
- information about council meetings
- key planning and policy documents and information
- key legislation
- information about support for councillors, and
- other useful resources, such as Bluett's Local Government Handbook NSW, and/or details about where they may be accessed.

It is suggested that online resources include hyperlinks to electronic versions of any plans, policies or other documents referred to in the councillor induction manual.

Cost

The cost of the induction program should be budgeted for within the council's councillor induction and professional development budget.

By-elections

Under the Regulation, an induction program must also be delivered by a council for any newly elected mayor or councillor who joins the council as a result of a by-election to fill a casual vacancy.

Evaluation

Council should evaluate the induction program to determine what elements worked well and whether there were any deficiencies that need to be addressed.

The methodology for the evaluation should be determined when the induction program is being developed to ensure that relevant data is collected. At a minimum, the evaluation should assess whether the induction program resulted in councillors and the mayor:

- understanding the need to build trusting and positive relationships with a common purpose as a team of councillors
- understanding the need to build a cohesive and positive culture for the governing body
- understanding the need to build a positive working relationship with the general manager and other staff
- understanding their roles and the roles of internal and external stakeholders, and feeling confident in their ability to perform their roles
- understanding key council information and how council works
- being aware of all relevant legislation and council policies and procedures, and being committed to complying with them
- understanding the key issues and tasks for the new council
- being able to make informed and effective decisions from the start of their term in office
- being able to effectively participate in council meetings and apply meeting rules correctly from the start of their term in office
- being able to fulfil their integrated planning and reporting responsibilities, including financial management responsibilities
- knowing how to speak to the media appropriately, and
- feeling confident in understanding and using financial information to manage council's finances.

In the case of the mayor, being able to:

- act as a stabilising influence and show leadership in times of crisis
- build a positive working relationship with the general manager
- oversee the general manager, including leading recruitment processes and performance reviews
- chair council meetings
- undertake his or her ceremonial functions
- lead the council's integrated planning and reporting, and
- manage code of conduct complaints about the general manager.



Part 5: Professional Development Program for Mayors and Councillors



Benefits of a professional development program for mayors and councillors

Ongoing professional development for mayors and councillors is an investment which will enhance the effectiveness of a council's performance in achieving its goals.

The benefits of an ongoing professional development program for councillors and mayors include:

- mayors and councillors representing their communities to the best of their ability
- mayors and councillors feeling confident and supported in their roles
- the governing body making decisions based on a full understanding of all the key issues and consequences
- improved performance of council overall
- greater understanding of, and compliance with, legal responsibilities
- better management of the council's finances and resources, and
- mayors and councillors developing skills and knowledge that they can take into their personal and professional lives.

Enshrine commitment in council policies

Each council needs to enshrine its commitment to the ongoing professional development of mayors and councillors in all relevant council policies. This will ensure that this commitment is embedded in council's values and operations, and that an effective ongoing professional development program is implemented.

Policy on the provision of expenses and facilities to councillors

Each council's ongoing professional development program should be accommodated by and reflected in its councillor expenses and facilities policy. The expenses and facilities policy should make clear and adequate provision for relevant training and professional development activities as legitimate expenses.

Other mechanisms

Councils may also wish to consider other mechanisms to reinforce their commitment to ongoing professional development for the mayor and councillors, and they may wish to develop a structured approach for realising this commitment in practice.

This may be done through developing and adopting a resolution or a charter as a statement of commitment to support ongoing professional development for the mayor and councillors.

Alternatively, councils may wish to develop and adopt a councillor training and professional development policy. A model policy is provided in **Appendix F**.

Development of a training and professional development plan

As part of council's professional development program, council should develop a professional development plan for the mayor and each councillor. The plan should be developed in consultation with the mayor, each individual councillor and the governing body as a whole, and the general manager.

Depending on the needs of the council and the governing body, council's professional development program could comprise:

- generic activities delivered to all councillors which address the needs of council (identified in council's needs analysis), with a supplementary program for the mayor, or
- an individualised program for each councillor or mayor which caters to their specific professional development needs, and which addresses the skills and knowledge gaps that the councillor or mayor is identified as having, or
- a generic program that offers activities to meet council's skill and knowledge requirements, supplemented with individual activities to meet the specific needs of individual councillors or groups of councillors and the mayor.

The program can span the council's term, with individual activities implemented over time according to priority.

Needs analysis

The first step in creating a professional development plan is to identify any gaps in the knowledge and skills required by the mayor and each councillor to perform their roles and responsibilities effectively. These needs should be assessed individually for the mayor and each councillor, and for the governing body as a whole.

To do this, each council will first need to conduct a needs analysis prior to each new council term to determine what knowledge and skills their mayor and councillors must have to effectively serve their local community.

The knowledge and skills listed in **Appendix G**, together with any additional needs a council may have (for example, specific services or particular environmental, social or economic challenges facing their community), should form the basis of this needs analysis.

Assessment of skills and knowledge gaps

Once the council has determined the knowledge and skills required of the mayor and councillors, an assessment should be undertaken of what skills and knowledge the mayor and each councillor bring to their roles. The assessment should identify areas where they require development. This should be done for both new and experienced mayors and councillors.

Council, the mayor and councillors can use information obtained through a range of activities to identify any gaps. Examples of information sources include: self-assessments, questionnaires, councillor feedback, observations during council meetings and workshops, and interviews.

Any deficit identified through the assessment process should form the basis of the professional development plans for the mayor and councillors.

Structure and timing

Councillors' professional development plans should outline:

- the outcome of council's needs analysis
- the knowledge and skills the councillor or mayor brings to their role
- the development needs of each councillor or mayor
- the priority given to each development need
- how the knowledge or skill will be developed (i.e. on-the-job training, mentoring, internal training, external training, briefing session etc.)
- timeframes for development
- who is responsible for organising training/development
- approval processes, and
- estimated costs.

The timing of the delivery of each component of the professional development plans for the mayor and councillors should be designed in such a way so as to not overload councillors with learning activities in the early part of council's term. The timing should reflect what knowledge and skills councillors and the mayor need at various points in council's term to undertake their roles.

For example, council should ensure that the mayor and councillors have acquired the knowledge and skills necessary to effectively contribute to the review of the community strategic plan and the development of the delivery program before these activities are undertaken.

Delivery

A range of delivery methods and materials should be used to support the training and development needs of the mayor and councillors, recognising the varied learning styles councillors may have. These could include:

- in-house workshops, seminars and briefing sessions conducted by the council with appropriate staff, trainers and guest speakers
- workshops, seminars and conferences for mayors and councillors offered by external training providers and industry bodies
- printed material, including training booklets and discussion papers, that may be distributed to councillors for information, and
- online training courses and webinars.

Councils could also consider making use of resource sharing arrangements with other councils, including Joint Organisations and Regional Organisations of Councils.

Each councillor's professional development plan should outline possible delivery methods for each training need identified.

Cost

Each year the council should allocate a budget to support professional development activities to be undertaken in that year. Progress against expenditure of the budget allocation should be reported on a quarterly basis as part of the budgetary cycle.

Councils will need to determine the size of the budget allocation, which may change annually, depending on training needs. It is to be expected that costs will be higher in the first year of council's term due to the need to deliver candidate information sessions and the induction program. The delivery program financial estimates and the Long Term Financial Plan will reflect the varying training and development budget requirements over the term of the council.

Evaluation

As with the pre-election information session and the councillor induction program, the professional development program should be evaluated to assist the council to determine the program's effectiveness and to identify areas of possible improvement.

The outcomes of the professional development program should, at a minimum, include councillors and mayors demonstrating the core skills and knowledge areas listed in council's needs analysis.

The evaluation should assess whether these outcomes were achieved.

Part 6: Public Reporting



Holding elected office in a council is a role that carries with it significant responsibilities. All holders of elected offices in councils owe it to the communities that entrust them with this responsibility to ensure that they hold and maintain the knowledge and skills necessary to exercise their functions effectively on behalf of the community.

Mayors and councillors are ultimately accountable to the community that elects them for the performance of their functions. For this reason, councils are required to publicly report on the activities offered to the mayor and each councillor as part of induction and professional development programs and their participation in those activities.

In the case of induction programs, the general manager must prepare a report for the first council meeting held after the induction program is delivered. The report must identify the activities offered to the mayor and each councillor as part of the induction program and indicate whether they participated in them.

In the case of ongoing professional development programs, general managers must prepare a report to the first council meeting held after 30 June in each year. The report must identify the professional development activities offered to the mayor and each councillor in the year to 30 June and indicate whether they participated in them.

The general manager is also required to ensure these reports are published on the council's website.

Under the Regulation, the Chief Executive of the Office of Local Government may, at the request of a general manager, exempt a council from the requirement to publish details of induction and professional development activities offered to the mayor or an individual councillor where he or she is satisfied that there are exceptional circumstances.

Such an exemption would be likely to be granted in circumstances where the public reporting of a development activity offered to a mayor or councillor would cause them undue embarrassment, may serve to deter them from identifying a training or development need, or where there are other compelling public interest grounds not to do so.

Appendix H of these Guidelines provides a suggested template for public reporting on participation in induction and ongoing professional development program activities.

Appendix A: Guiding Principles for Councils



General principles (section 8A(1))

Councils should:

- provide strong and effective representation, leadership, planning and decision-making
- carry out functions in a way that provides the best possible value for residents and ratepayers
- plan strategically, using the integrated planning and reporting framework, for the provision of effective and efficient services and regulation to meet the diverse needs of the local community
- apply the integrated planning and reporting framework in carrying out their functions so as to achieve desired outcomes and continuous improvements
- work cooperatively with other councils and the state government to achieve desired outcomes for the local community
- manage lands and other assets so that current and future local community needs can be met in an affordable way
- work with others to secure appropriate services for local community needs
- act fairly, ethically and without bias in the interests of the local community, and
- be responsible employers and provide a consultative and supportive working environment for staff.

Decision-making principles (section 8A(2))

Councils should:

- recognise diverse local community needs and interests
- consider social justice principles
- consider the long-term and cumulative effects of actions on future generations, and
- consider the principles of ecologically sustainable development

Council decision-making should be transparent and decision-makers are to be accountable for decisions and omissions.

Community participation principle (section 8A(3))

Councils should actively engage with their local communities, through the use of the integrated planning and reporting framework and other measures.

Principles of sound financial management (section 8B)

Council spending should be responsible and sustainable, aligning general revenue and expenses.

Councils should:

- invest in responsible and sustainable infrastructure for the benefit of the local community
- have effective financial and asset management, including sound policies and processes for:
 - performance management and reporting
 - asset maintenance and enhancement
 - funding decisions, and
 - risk management practices
- have regard to achieving intergenerational equity, including by ensuring that policy decisions are made after considering their financial effects on future generations, and by ensuring that the current generation funds the cost of its services.

Integrated planning and reporting principles (section 8C)

Councils should:

- identify and prioritise key local community needs and aspirations and consider regional priorities
- identify strategic goals to meet those needs and aspirations
- develop activities, and prioritise actions, to work towards the strategic goals
- ensure that the strategic goals, and the activities developed to work towards them, may be achieved within council resources
- regularly review and evaluate progress towards achieving strategic goals
- maintain an integrated approach to planning, delivering, monitoring and reporting on strategic goals
- collaborate with others to maximise the achievement of strategic goals
- manage risks to the local community or area or to the council effectively and proactively, and
- make appropriate evidence-based adaptations to meet changing needs and circumstances.



Appendix B: Roles and Responsibilities Under the Act



Governing body of a council (section 223)

The mayor and councillors collectively comprise the governing bodies of councils. The role of the governing body is to:

- direct and control the affairs of the council in consultation with the general manager
- provide effective civic leadership to the local community
- ensure as far as possible the financial sustainability of the council
- ensure as far as possible that the council acts in accordance with the principles prescribed under the Act and the council's plans, programs, strategies and policies
- develop and endorse the community strategic plan, delivery program and other strategic plans, programs, strategies and policies
- determine and adopt a rating and revenue policy and operational plans that support the optimal allocation of the council's resources to implement the council's strategic plans and for the benefit of the local area
- keep the performance of the council under review, including service delivery
- make decisions necessary for the proper exercise of the council's regulatory functions
- determine the process for the appointment of the general manager and for monitoring their performance
- determine the senior staff positions within the organisation structure of the council
- consult regularly with community organisations and other key stakeholders and keep them informed of the council's decisions and activities, and
- ensure that the council acts honestly, efficiently and appropriately.

The governing body is to consult with the general manager in directing and controlling the affairs of the council.

Individual councillors (section 232)

Councillors are individually and collectively accountable to the local community for the performance of the council. Each councillor has a responsibility to:

- be an active and contributing member of the governing body
- make considered and well informed decisions as a member of the governing body
- participate in the development of the council's integrated planning and reporting framework
- represent the collective interests of residents, ratepayers and the local community
- facilitate communication between the local community and the governing body
- uphold and represent accurately the policies and decisions of the governing body, and
- make all reasonable efforts to acquire and maintain the skills necessary to perform the role of a councillor.

The mayor (section 226)

The mayor is often considered the voice of the council and the leader of the community. While the mayor has the same roles and responsibilities as councillors, the mayor is essentially the "first among equals" and is expected to exercise a leadership role within a council. This leadership role is reflected in the mayor's extra responsibilities.

The role of the mayor is to:

- be the leader of the council and a leader in the local community
- advance community cohesion and promote civic awareness
- be the principal member and spokesperson of the governing body, including representing the views of the council in regard to its local priorities
- exercise, in cases of necessity, the policy-making functions of the governing body of the council between meetings of the council

- preside at meetings of the council and ensure that meetings of the council are conducted efficiently, effectively and in accordance with the Act
- ensure the timely development and adoption of the council's strategic plans, programs and policies
- promote the effective and consistent implementation of the council's strategic plans, programs and policies
- promote partnerships between the council and key stakeholders
- advise, consult with and provide strategic direction to the general manager in relation to the implementation of the council's strategic plans and policies
- in conjunction with the general manager, ensure adequate opportunities and mechanisms for engagement between the council and the local community
- carry out the civic and ceremonial functions of the mayoral office
- represent the council on regional organisations and at inter-governmental forums at the regional, state and commonwealth levels
- in consultation with the councillors, lead performance appraisals of the general manager, and
- exercise any other functions of the council that the council determines.



Appendix C: Candidate Information Session Content Checklist



Topic Area	Suggested Content
Role of council	<ul style="list-style-type: none"> • The role and responsibilities of local government • The guiding principles under the Act that govern council's functions • The purpose of council and committee meetings
Roles and responsibilities of councillors and staff under the Act	<ul style="list-style-type: none"> • The roles and responsibilities of the governing body and individual councillors under the Act, including in relation to integrated planning and reporting • The roles and responsibilities of the mayor as leader of the governing body, including oversight of the general manager • The strategic nature of the roles of elected members compared to the operational roles of the general manager and council staff • The regional and other bodies the council is a member of and the roles of those bodies
Legal and ethical responsibilities	<ul style="list-style-type: none"> • Requirement to take an oath of office • Requirement to meet the ethical standards prescribed under the Act, including managing pecuniary and non-pecuniary interests • Outline of the legal responsibilities of councillors under the Act and their personal responsibilities under other legislation, for example in relation to: <ul style="list-style-type: none"> - work health and safety - anti-discrimination - privacy - public access to information - records management • Outline of any council policies that councillors will be expected to comply with, for example: <ul style="list-style-type: none"> - councillor and staff interaction policy - code of meeting practice - code of conduct - councillor expenses and facilities policy - gifts and benefits policy - councillor induction and professional development policy

Topic Area	Suggested Content
Skills and knowledge	<ul style="list-style-type: none"> • Participation in council's councillor induction program • Participation in the mayor's supplementary induction program • Expected attendance at council meetings, their frequency and possible duration • Preparation required for council meetings, for example: <ul style="list-style-type: none"> - attending pre-meeting briefings - reading business papers - ensuring councillors have a full understanding of issues requiring • decisions • Potential participation in other meetings, for example extraordinary council meetings, regional bodies, external bodies • Potential attendance at community events, ceremonies and other functions • Responding to media requests and inquiries • Potential participation in formal community consultation processes • Answering letters, emails and phone calls from residents and ratepayers as well as participating in regular informal conversations • Participation in any other activities that are likely to arise and require the mayor or councillors' time
Support available to assist councillors in the role	<ul style="list-style-type: none"> • The annual fees paid to councillors and the mayor • Council's policy on the payment of expenses incurred and the provision of facilities and resources to the mayor and councillors • Induction and professional development programs for councillors and the mayor • The responsibility of the general manager and staff to provide timely information and advice and the administrative and professional support necessary for councillors to effectively discharge their functions.



Appendix D: Induction Program Content Checklist



Topic Area	Suggested Content
Establishment of a well-functioning governing body	<ul style="list-style-type: none"> • Team building activities to help councillors and the mayor: <ul style="list-style-type: none"> - identify how they would like to work together as a team - understand why each councillor is in office and help identify a common purpose and bond between councillors - identify a common vision for the governing body - identify what a successful term in office will look like for council and the community and what is needed from individual councillors and the mayor to achieve this - identify accepted values and behaviours - build relationships with each other based on trust and mutual respect - contribute to a positive and ethical culture within the governing body - value and develop teamwork and collaboration skills - work towards consensus as members of the governing body for the benefit of the community - win concessions without damaging relationships within the governing body - develop respectful negotiation and conflict resolution skills - champion and communicate the council's vision and strategic plans as a cohesive team - respect the diversity of skills and experience of the other members of the governing body - communicate and uphold the decisions of council in a respectful way, even if their own position was not adopted - understand what supports or undermines the effective functioning of the governing body - identify appropriate council meeting practice and behaviours - understand their opportunities for influence
Orientation to council facilities and local government area	<ul style="list-style-type: none"> • Guided tour of the council facilities available to councillors, for example, chambers, offices, utilities • Guided tour of the local government area including council facilities, significant sites and projects • Introduction to council staff to help build a positive team culture between the governing body and administration (whilst respecting the legislated separation between the two)

Topic Area	Suggested Content
Overview of the key issues and tasks for the new council	<ul style="list-style-type: none"> - The demographic profile of the local government area - Council's current social and economic health and performance - The key social, environmental and economic concerns facing the community - The key issues and tasks the new council will need to address - Any issues faced by previous councils or useful historical information that may impact or assist the new council - The current community strategic plan and the process that led to its development, including its role in informing the new council's activities - Council's current delivery program, operational plan, resourcing strategy and community engagement strategy
Legal and political context of local government	<ul style="list-style-type: none"> • The relationship of state and commonwealth governments to local government • The guiding principles under the Act that govern council's functions • The roles and responsibilities of oversight agencies such as the: <ul style="list-style-type: none"> - Office of Local Government - Department of Planning and Environment - Environment Protection Authority - Audit Office - Independent Commission Against Corruption, and - NSW Ombudsman
Roles and responsibilities of councillors and staff	<ul style="list-style-type: none"> - The roles and responsibilities of the governing body and individual councillors under the Act - The role and responsibilities of the mayor - The roles and responsibilities of the general manager and council staff - Council's policy on councillor and staff interaction and how councillors can request assistance from staff - The regional and other bodies the council is a member of and the roles of those bodies - Delegations - Integrated planning and reporting responsibilities
Overview of the key functional areas of council operations and staffing	<ul style="list-style-type: none"> • Council's organisational structure • The role and responsibilities of each business unit within council, for example: <ul style="list-style-type: none"> - planning and other regulatory functions - assets and infrastructure - financial management - community services - governance - teams responsible for implementing key council policies, strategies or programs • Council's workforce strategy

Topic Area	Suggested Content
Legal and ethical responsibilities and risk management	<ul style="list-style-type: none"> • Preparation for taking the oath or affirmation of office • Requirement to meet the ethical standards prescribed under the Model Code of Conduct for Local Councils in NSW, including disclosing and managing pecuniary and non-pecuniary interests • The legal responsibilities of councillors under the Act and their personal responsibilities under other legislation, for example in relation to: <ul style="list-style-type: none"> - work health and safety - anti-discrimination - privacy - public access to information - records management • Council policies that councillors will be expected to comply with, for example: <ul style="list-style-type: none"> - councillor and staff interaction policy - code of meeting practice - code of conduct - councillor expenses and facilities policy - gifts and benefits policy • Participation in the councillor induction and professional development program • How the council manages risk, including: <ul style="list-style-type: none"> - council’s risk management framework - the role of the Audit, Risk and Improvement Committee - internal audit
Decision-making	<ul style="list-style-type: none"> • The purpose of council meetings • Prescribed meeting rules • Council’s code of meeting practice • The role of the chair • How to use closed meetings appropriately • What an orderly, effective and efficient council meeting looks like and how it is conducted • How councillors should prepare for a council meeting, including pre-meeting briefings • The role of business papers and meeting minutes and how to understand and interpret them • The role of committees and how they are established and structured

Topic Area	Suggested Content
Strategic planning	<ul style="list-style-type: none"> • The statutory requirements for integrated planning and reporting • How integrated planning and reporting is conducted by council including: <ul style="list-style-type: none"> - council's integrated planning and reporting frameworks, timelines and processes - the mayor's and councillors' roles - community consultation and participation - change management processes - reporting mechanisms
Land use planning	<ul style="list-style-type: none"> • Overview of the land use planning system, including: <ul style="list-style-type: none"> - relevant legislation - the role of council in land use and development approvals - how development applications are considered and decided by council, including independent panels - the role of environmental planning instruments and how to interpret them - delegations - the role of oversight agencies, for example, the Department of Planning
Natural resource management	<ul style="list-style-type: none"> • Council's public land management responsibilities and regulatory frameworks • Council's natural resource management responsibilities and regulatory frameworks
Financial processes and financial management	<ul style="list-style-type: none"> • The responsibility of councillors for the financial management and sustainability of the council under the Act • Council's long-term financial plan and other components of council's resourcing strategy • How to interpret and understand the financial information contained in financial reports prepared by council
Customer services and complaints handling	<ul style="list-style-type: none"> • Council's complaints handling process and how councillors should handle constituents' concerns
Support available to assist councillors in the role	<ul style="list-style-type: none"> • The annual fees paid to councillors and the mayor • Council's policy on the payment of expenses incurred and the provision of facilities and resources to the mayor and councillors • Ongoing professional development for the mayor and councillors • The responsibility of the general manager and staff to provide timely information and advice and the administrative and professional support necessary for councillors to effectively discharge their functions
Supplementary topics for mayor	<ul style="list-style-type: none"> • How to be an effective leader of the governing body and the council • The role of the chair and how to chair council meetings • How to manage code of conduct complaints about the general manager • How to conduct day-to-day oversight of the general manager • How to lead recruitment and performance reviews of the general manager • Citizenship and other ceremonial functions.



Appendix E: Councillor Induction Manual Content Checklist



Topic Area	Suggested Content
Governing body	<ul style="list-style-type: none"> • Summary of the shared purpose, goals, vision and success markers identified by the governing body during the induction process • Summary of the values and behaviours identified by the governing body during the induction process that will characterise the council term
Basic information about the council	<ul style="list-style-type: none"> • Organisational chart and outline of key function and service areas, including those of senior staff • Information and/or chart showing the relationships between councillors and council staff and decision-making processes • List of council facilities and map of the local government area
Profile of the local government area	<ul style="list-style-type: none"> • Wards • Population statistics • Useful information about the local government area • Useful information about key issues or tasks for the new council
Information about council meetings	<ul style="list-style-type: none"> • Code of meeting practice • Agenda and minutes of recent meetings • Meeting times and venues • Deadlines related to meetings, business papers and minutes • List of council committees and their composition
Key planning and policy documents and information	<ul style="list-style-type: none"> • Integrated planning and reporting documents, for example, the current community strategic plan, delivery program, operational plan, community engagement strategy and resourcing strategy etc. • Delegations • Most recent annual report • End-of-term report of last council • Code of conduct • Policy on the provision of councillor expenses and facilities • Policy on access to information • Policy on councillor and staff interaction • Policy on gifts and benefits • Council's workforce strategy • Council's risk management framework and relevant audit- and risk management-related documents • Other relevant plans, policies and procedures • Policy register/list of policies

Topic Area	Suggested Content
Key legislation	<ul style="list-style-type: none"> • Copy of key legislation or relevant excerpts from legislation such as the Act and the Regulation • List of key legislation under which council exercises its functions, for example: <ul style="list-style-type: none"> - <i>Environmental Planning and Assessment Act 1979</i> - <i>Protection of the Environment Operations Act 1997</i> - <i>Work Health and Safety Act 2011</i> - <i>State Records Act 1998</i> • How to access up-to-date versions of the legislation online (www.legislation.nsw.gov.au)
Information about support for councillors	<ul style="list-style-type: none"> • How to make a request or claim under council's expenses and facilities policy • Information about the induction and professional development program • Contact details of council officer/s that councillors may contact for information
Other useful resources and/or details about where they may be accessed	<ul style="list-style-type: none"> • Induction program presentations and materials • Contact details for key organisations such as the Office of Local Government and Local Government NSW • A copy of useful publications such as the Councillor Handbook and the Meetings Practice Note and Bluett's Local Government Handbook NSW.



Appendix F:

Model Councillor Training and Development Policy



Purpose

The purpose of this policy is to demonstrate X Council's commitment to ensuring that the mayor and councillors have access to training and educational opportunities which will assist them to develop and maintain the skills and knowledge required to effectively perform their civic role and responsibilities under the *Local Government Act 1993* ('the Act').

Scope

This policy applies to all councillors of X Council, including the mayor.

Policy

Statement of commitment

X Council is committed to developing an induction and ongoing professional development program for the mayor and councillors to ensure they can fulfil their statutory roles and responsibilities. As part of this program, the general manager will work with the mayor and each councillor to develop a professional development plan that identifies and addresses the specific gaps in skills and knowledge that the mayor and councillors and/or Council has recognised as needing attention.

Induction program

X Council will develop an induction program for new and returning councillors as well as a supplementary program for the mayor to ensure they are provided all the information they need to effectively fulfil their roles in the first few months of Council's term and feel confident in their ability to do so. The induction program will cover:

- their roles, responsibilities and formal obligations
- what the council does and how the council operates, including an overview of integrated planning and reporting and land-use planning
- their financial management responsibilities

- the key issues and tasks for the new council
- the legislation, rules, principles and political context under which councils operate
- Council's organisational structure and the roles and responsibilities of staff
- key Council policies and procedures they must comply with
- the role of Council meetings and how to participate effectively in them
- the support available to the mayor and councillors and where they can go to get more information or assistance,
- how to speak to the media appropriately and effectively, and
- information on the process for electing the mayor (where applicable).

In the case of the mayor, the program will also cover:

- the role and responsibilities of the mayor as leader of the council, including ceremonial functions
- how to chair Council meetings
- the roles and functions of regional and other external bodies Council is a member of
- how to oversee the general manager, including understanding recruitment processes and leading performance reviews
- how to lead Council's integrated planning and reporting, and
- how to manage code of conduct complaints about the general manager.

The mayor and councillors must have a working knowledge and understanding of these areas by the end of the induction program.

The induction program will also include activities to help the governing body establish itself as a cohesive and collaborative team focused on a common purpose with shared values and goals. Activities will aim to ensure mayors and councillors, as a governing body, understand the need to:

- build relationships with each other based on trust and mutual respect

- contribute to a positive and ethical culture within the governing body
- encourage and facilitate collaboration with each other
- work towards consensus as members of the governing body for the benefit of the community
- win concessions without damaging relationships within the governing body
- champion and communicate the council's vision and strategic plans as a cohesive team
- respect the diversity of skills and experiences on the governing body, and
- communicate and uphold the decisions of Council in a respectful way, even if their own position was not adopted.

Activities should also help the mayor, as the leader of the governing body, to:

- act as a stabilising influence and show leadership, and
- promote a culture of integrity and accountability within Council and when representing Council in the community and elsewhere.

The mayor and councillors must attend all induction sessions when first elected. Returning councillors (including the mayor) must also attend all induction sessions to ensure the effective and cohesive operation of the governing body.

X Council will evaluate the induction program at the end of each Council term to determine whether it has achieved these outcomes, and to identify and address areas for improvement.

Assessment of skills and knowledge

The minimum skills and knowledge required of councillors to perform their roles and responsibilities effectively are listed at the end of this policy. Council will conduct a needs analysis prior to each new term to determine whether this list is appropriate and whether it reflects Council's needs.

An assessment will be made of the skills and knowledge each councillor brings to their role against these minimum requirements to identify any gaps that their professional development plan should address.

To identify any gaps, Council will obtain this information through activities such as self-assessments, questionnaires, councillor feedback, observations during Council meetings and workshops and interviews.

Ongoing professional development program

A professional development plan will be developed for the mayor and each councillor to address the gaps identified. The plans will include:

- the outcome of Council's needs analysis
- the knowledge and skills the councillor or mayor brings to their roles
- the development needs of each councillor or mayor and the priority given to each development need
- how the knowledge or skill will be developed (i.e. on-the-job training, mentoring, internal training, external training, briefing session etc.), and
- operational information such as timeframes for development, who is responsible for organising training/development, approval processes and estimated costs.

Training activities may include:

- in-house workshops and briefing sessions conducted by the council with appropriate staff, trainers and guest speakers
- attendance at external training courses and events, for example, seminars, conferences and workshops
- practical on-the-job training
- printed materials such as training booklets
- mentoring and/or
- online training resources.

The professional development plans are to be developed in consultation with the mayor, each individual councillor and the governing body as a whole, and the general manager.

X Council will evaluate the professional development program at the end of each council term to assess whether it was effective in assisting the mayor and councillors to develop the skills and knowledge listed in Council's needs analysis.

Responsibilities

The mayor and each councillor are responsible for making themselves available to attend any development activities identified in the professional development plan. The mayor and all councillors must make all reasonable endeavours to attend and participate in the induction sessions and professional development activities arranged for them during the term of the council.

[Identify the role or responsible staff member] is responsible for planning, scheduling and facilitating induction and professional development sessions for the mayor and councillors in consultation with the general manager.

The general manager has overall responsibility for X Council's induction and professional development program.

Notification of induction and professional development activities to the mayor and councillors

The mayor and councillors will be provided with as much notice as possible for upcoming induction and professional development activities.

Budget

An annual budget allocation will be provided to support the training and professional development activities undertaken by the mayor and councillors. Expenditure will be monitored and reported quarterly.

Approval of training and/or expenses

The mayor and councillors are encouraged to identify professional development opportunities and may seek approval from the general manager to attend any such activities.

Approval of training and payment and reimbursement for expenses relating to a councillor's registration and attendance at training, will be determined in accordance with X Council's Councillor Expenses and Facilities Policy.

Reporting

[Identify responsible team or unit] will maintain data pertaining to councillor induction and professional development activities and attendance.

The general manager of X Council will:

- report to the first Council meeting held after the induction program is delivered the activities offered to the mayor and each councillor as part of the induction program, and whether or not they participated in them
- report to the first Council meeting held after 30 June each year identifying the professional development activities offered to the mayor and each councillor in the year to 30 June and whether or not they participated in them, and
- publish these reports on Council's website.

Appendix G: Skills and Knowledge Required by Councillors and Mayors



The core skills and knowledge required by mayors and councillors to exercise their roles and responsibilities are listed below. These are drawn from the Municipal Association of Victoria's Councillor Competency Framework (but have been adapted to reflect NSW statutory and operational requirements) and the Local Government Capability Framework developed by Local Government NSW.

Additional attributes, skills and knowledge are included for mayors given the additional responsibilities of their roles under the Act. Induction and professional development in these areas can be included in the mayor's supplementary program if required.

Highest priority

A ranking system has been applied to the skills, attributes and knowledge needed by councillors and mayors to reflect the influence each has on how successfully a person will be able to fulfil these roles.

To '**understand**' means to know and be able to apply this knowledge in a practical way without the assistance of others. This refers to the **knowledge** that a councillor or mayor must have and be able to apply if they are to be successful in their civic role.

To '**be able to**' means is capable of demonstrating in action without the assistance of others. This phrase is generally used in connection with the **personal attributes** or **skills** that a councillor or mayor must have in order to fulfil their roles effectively.

Skills, attributes and knowledge that mayors and councillors need to 'understand' or 'be able to' demonstrate are classified the **highest priority** because a councillor or mayor will not be able to fulfil their roles or responsibilities effectively if they do not know or are unable to apply this skill, attribute or knowledge in a practical way while performing their civic duties.

Lower priority

To '**have knowledge of**' means to know that this information/policy exists and affects their role, and to be able to source more information or assistance if application is needed. These attributes, skills or knowledge are considered a **lower priority** as they can be acquired when needed.

A. LEADERSHIP

Mayors and councillors

are able to:

- fulfil their civic roles in accordance with the Act
- be positive and unifying members of the governing body
- provide effective and positive leadership to their community, as well as the council administration
- build relationships with a diverse range of people in the community
- listen to, understand and promote the interests of the community they represent, particularly on complex issues
- initiate, support and champion change in their community
- work with external stakeholders for the benefit of the community, including regional bodies, organisations, private businesses and other levels of government
- represent council and the community in the media effectively.

understand:

- the prescribed roles and responsibilities of the governing body, councillors and the mayor
- each of the guiding principles under the Act
- the key accountabilities of the council to the community, the NSW Government and oversight agencies.

have knowledge of:

- council’s media policy
- the regional and other bodies the council is a member of and the roles of those bodies.

Mayors (additional)

are able to:

- lead and unify the governing body, particularly through contentious issues and decision-making
- promote a positive community and council culture
- represent council at community events and on regional/ external bodies to the benefit of the community.

understand:

- the prescribed role and responsibilities of the mayor under the Act
- the mayor’s civic and ceremonial role and the functions they exercise under it
- how to be an effective leader.

B. COMMUNICATION AND WORKING WITH OTHERS

Mayors and councillors

are able to:

- communicate effectively with individuals and groups and adjust their communication styles to cater to different audiences
- work collaboratively and cooperatively with other councillors, the mayor, the general manager, council staff, external stakeholders and community members
- listen to others and ask appropriate respectful questions
- show sensitivity to religious and cultural differences
- be open to the advice of others and reflect on and integrate feedback
- negotiate and resolve differences respectfully and sensitively, with the aim of reaching consensus and finding common ground
- manage their emotions and remain objective in challenging situations.

understand:

- the functions of the general manager and council staff prescribed under the Act
- the different roles of the governing body and the general manager in relation to council's organisational structure and statutory requirements for consultation
- the governing body's responsibility for appointing the general manager and monitoring their performance
- the mayor's responsibility for exercising day-to-day oversight of the general manager and for leading performance reviews of the general manager
- the strategic nature of their role compared to the operational roles and responsibilities of the general manager and council staff
- the importance of good working relationships with the general manager to the effective performance of the council
- the responsibility of the general manager and staff to provide timely information and advice and the administrative and professional support necessary to effectively discharge their functions
- the council's adopted protocol for interaction with council staff
- how to forward constituent and other action requests or information requests to council staff
- their obligations under the council's code of conduct and the *Work Health and Safety Act 2011* in their dealings with and behaviour towards the general manager and other council staff.

have knowledge of:

- the council's workforce management strategy
- each of the functional areas of responsibility of the council
- the general manager's contract of employment and the need for key performance indicators for the general manager to align with council's integrated planning and reporting goals
- the Guidelines for the Appointment and Oversight of General Managers.

Mayors (additional)	are able to:
	<ul style="list-style-type: none"> • foster collaboration between councillors to build a unified governing body • support productive working relationships between the governing body and the general manager • guide debate towards achieving acceptable outcomes • build a productive working relationship with the general manager based on clear expectations, trust and respect • provide strategic direction and day-to-day oversight of the general manager • build partnerships between council and external stakeholders that are of strategic value to council and benefit the broader region.
	understand:
	<ul style="list-style-type: none"> • how to lead the general manager’s performance review and recruitment.

C. ETHICAL CONDUCT AND ACCOUNTABILITY

Mayors and councillors	are able to:
	<ul style="list-style-type: none"> • follow all legislation, rules, policies and the code of conduct applicable to councillors and mayors • observe the highest standards of personal and ethical conduct at all times • be honest, transparent and accountable for their words, actions, decisions and behaviour • demonstrate council values • identify and manage different types of conflicts of interest • treat all people in the community equally • maintain confidentiality • contribute to a positive and ethical culture within the governing body • take responsibility and be accountable for fulfilling the roles of councillor and mayor to the best of their ability • uphold the principles of social justice.
	understand:
	<ul style="list-style-type: none"> • their ethical obligations under the council’s code of conduct • their obligations under council’s councillor expenses and facilities policy.
	have knowledge of:
	<ul style="list-style-type: none"> • the process for making and managing code of conduct complaints under the Procedures for the Administration of the Model Code of Conduct for Local Councils in NSW • the consequences of a breach of council’s code of conduct • the definition of “corrupt conduct” under the <i>Independent Commission Against Corruption Act 1988</i> and the potential consequences of engaging in corrupt conduct.
Mayors (additional)	are able to:
	<ul style="list-style-type: none"> • manage code of conduct complaints about the general manager • promote a culture of integrity and ethical conduct within council and when representing council in the community and elsewhere.

D. GOVERNANCE

Mayors and councillors

understand:

- what is good governance and its importance
- the statutory framework that applies to local government
- the role of the council's Audit, Risk and Improvement Committee and the role of internal audit

have knowledge of:

- council's statutory compliance and risk management frameworks
- council's obligations in relation to the management of council information under the *State Records Act 1988*, the *Government Information (Public Access) Act 2009* and the *Privacy and Personal Information Act 1998* and understand their personal responsibilities under that legislation
- council's complaints management processes

E. STRATEGIC PLANNING

Mayors and councillors

are able to:

- contribute effectively to integrated planning and reporting at council
- contribute to and communicate the strategic plan, goals, priorities and vision for the community
- make resourcing and budget decisions and strategies to achieve these goals
- take account of the wider context and long-term impacts on future generations when considering options
- participate effectively in community engagement processes relating to strategic planning
- set performance goals that include quality measures, timeframes and budgets for delivery
- consider the impact of changes (e.g. government policy, economic conditions) on council's strategic plan and goals
- identify potential risks to the achievement of council goals and take steps to address these
- understand council performance reports and develop strategies to improve performance.

- understand:**
- the statutory requirements for integrated planning and reporting, including its conceptual basis and the guiding principles under the Act
 - the relevance of integrated planning and reporting to the general principles and decision-making principles prescribed under the Act
 - the prescribed roles and responsibilities of the governing body, individual councillors, the mayor and the general manager in relation to integrated planning and reporting
 - the community strategic plan and the process that led to its development, as well as its role in informing council’s activities over the current term of the council
 - council’s delivery program, operational plan, resourcing strategy and community engagement strategy
 - the reporting mechanisms under the integrated planning and reporting framework and the importance of clear and measurable key performance indicators to ensure progress towards council’s goals can be measured.

**Mayors
(additional)**

- are able to:**
- work with the general manager to translate the council’s strategic direction into a delivery program and operational plan
 - continuously monitor progress against the delivery program and operational plan, ensuring the resourcing strategy is appropriate.

F. DECISION-MAKING

**Mayors and
councillors**

- are able to:**
- make and uphold considered, timely and transparent decisions based on merit and the best interests of the community as a whole
 - exercise good judgement
 - research, understand and evaluate a wide range of information
 - understand how to read and interpret council business papers and contribute constructively to debate in council
 - work towards consensus as a member of the governing body for the benefit of the community
 - weigh up the following when making decisions:
 - financial and budget implications (including value for money)
 - legislative and regulatory requirements
 - community and social impacts
 - environmental, social and economic sustainability
 - the wider context
 - the long-term impacts on future generations.

Mayors	understand:
	<ul style="list-style-type: none"> • the purpose of council and committee meetings • the meeting rules prescribed under the Act and the council's code of meeting practice • how to use closed meetings appropriately • the importance and attributes of orderly, effective and efficient meetings, and their individual roles in creating these types of meetings • the importance of preparing for meetings, including attending pre-meeting briefings and reading business papers • recognise the role of the Chair.
	have knowledge of:
	<ul style="list-style-type: none"> • the committee structure adopted by the council and the functions of each of the council's committees • the delegations made by the council.
	are able to:
	<ul style="list-style-type: none"> • lead constructive, orderly council meetings with a view to reaching consensus.
	understand:
	<ul style="list-style-type: none"> • their role and responsibilities as Chair.

G. LAND-USE PLANNING AND REGULATORY FUNCTIONS

Mayors and councillors	are able to:
	<ul style="list-style-type: none"> • make appropriate land-use planning and development approval decisions.
	understand:
	<ul style="list-style-type: none"> • the role of the council in relation to land use planning and development approvals.
	have knowledge of:
	<ul style="list-style-type: none"> • the <i>Environmental Planning and Assessment Act 1979</i> and relevant land use planning concepts • the environmental planning instruments that apply to the council's area and the development control plans adopted by the council • the role of the Minister for Planning, the Department of Planning and Environment and the Greater Sydney Commission (where relevant) in relation to land use planning • the development assessment and approval process and the statutory criteria prescribed under section 79C of the <i>Environmental Planning and Assessment Act 1979</i> • the delegations made with respect to development assessments and approvals • the role of Joint Regional Planning Panels and Independent Hearing and Assessment Panels in relation to development approvals.

H. FINANCIAL MANAGEMENT

Mayors and councillors

are able to:

- use basic financial terminology and demonstrate an understanding of recurrent and capital spending
- interpret information in council's financial reports
- make informed contributions to debate about the allocation of financial resources to community priorities
- display an awareness of financial risk and exposure and solutions to mitigate these
- identify and discuss the implications of council's long-term financial plan, audited financial statements and budget reviews.

understand:

- the statutory responsibility of the governing body to ensure as far as possible the financial sustainability of the council
- the statutory responsibility of the governing body to determine and adopt a rating and revenue policy and operational plans that support the optimal allocation of the council's resources for the benefit of the local area
- the guiding principles of sound financial management under the Act
- council's long-term financial plan and other components of the council's resourcing strategy
- financial reporting requirements
- their responsibilities in relation to the review and approval of capital expenditure
- the statutory principle that councils should manage lands and other assets so that current and future local community needs can be met in an affordable way.

have knowledge of:

- council's revenue sources
- the role of external audit and the Audit Office
- the tendering requirements under the Act and their responsibilities in relation to the acceptance of tenders.

I. ENVIRONMENTAL AND ASSET MANAGEMENT

Mayors and councillors

are able to:

- meet their obligations as custodians of council and community assets.

understand:

- the council's public land management responsibilities and the statutory requirements that apply to public land management
- the importance of sound asset management and its impact on council finances
- asset management planning requirements
- the council's natural resource management responsibilities and the regulatory frameworks under which it exercises its functions.

have knowledge of:

- the principles of ecologically sustainable development
- council's asset management strategy.



Appendix H: Reporting Template





**NOTES FROM CORPORATE WORKSHOP
HELD AT MOAMA ON 1st & 2nd FEBRUARY, 2018 COMMENCING AT 8.30 AM**

Present:

Matthew Hannan (Mayor) Crs: John Bruce, Bernard Curtin, Denis Glanville, Colin Jones, Daryll Morris, John Taylor, Ross Bodey, Director Corporate Services (Matthew Hansen), Director Technical Services (Fred Exton), Development Manager (Laurie Stevens), Economic and Industry Liaison Officer (Merran Socha), Environmental Engineer (Myles Humphries), Enterprise Risk Manager (Michelle Koopman), Strategic & Social Planning Coordinator (Joanne Ruffin), Finance Manager (Carla von Brockhusen), Assets & Operations Manager (Gary George) and General Manager (Rowan Perkins)

Day 1 – 1st February 2018

Introduction by Mayor

Introduction by Rowan Perkins

Review Long Term Financial Plan – Carla von Brockhusen

Made presentation to set the scene for deliberations over the next two days.

Purpose of the Long Term Financial Plan (LTFP) is to determine financial sustainability over the next ten years. The LTFP also aims to help the Council make fiscally responsible decisions as results can be modelled to show long term effects.

The Council's LTFP demonstrates small surplus each year over the next ten years.

Needs to be recognised that 80% - 85% of funds are committed to recurrent costs.

This high level of recurrent commitment is compounded by rate capping that is not meeting increases in recurrent costs.

The allowable rate increase is now assessed by a cost index that returns industry savings to ratepayers, through reduced allowable increases and does not consider new services or service levels.

The Council may be able to apply for a Special Rate Variation; however these are usually only granted to fund special projects or a new service recurrent cost or to address a demonstrated position of being unable to fund maintenance of existing assets.

The Council has to manage its sustainability to ensure an average surplus position over 10 years, and has to achieve this through managing operational costs.

Carla also outlined the sensitivity of the LTFP and illustrated what seem to be a small change, can make a significant change over the long term and push the Council from long term surplus position to a long term deficit position.

It was also explained that expenditure on new assets increases long term operational costs and that the Council needs to be mindful of its total asset base particularly discretionary assets.

It was also explained that growth in the rate base was and will continue to be critical for the future sustainability of the Council.

Carla also outlined that while the Council has significant cash holdings most of these are committed either externally or internally.

The Council's past financial conservatism has been reined in because it can lead to long term deficit projects that were not accurate. This change has reduced the production of additional discretionary funds.

The Council's investment strategy is conservative, as it is required to be, with a focus on security of capital invested. This strategy has led to limiting of the Council's funds to known and understood investments and has protected it from risk exposures that have had significant impacts on other Councils.

Agreed Outcome

For information only

Review of Delivery Program and Operational Plan– Jo Ruffin

An outline was provided regarding the process for review of the Delivery Program and the Operational Plan.

The Council's performance to date with implementation of the plans was also outlined.

In relation to the Delivery Program it was agreed that the following would be reviewed:

- Corporate Services and Community Assets Plan;
- The Children's, Youth and Families Strategy; and
- Ongoing review of the Council's LEP

For the Operational Plan, the following changes were considered:

- Tocumwal Historic Aerodrome Museum venue operations etc.
- Possible Tocumwal Day Care Centre
- Collie Park Playground / Small Splash Park – town plan project
- Seal the walking track at Barooga
- Lions Park Barooga –develop a Plan – Town Plan project
- NSW Postcode for Barooga - Cross border issues
- Walking Track Bruce Birrell Drive/Racecourse Road Tocumwal
- Footpath Hennessy Street, to Aerodrome – PAMP Review

- Finley Golf Club – assistance with fairway maintenance – recommend Club Grant
- Improve standard of housing developments/landscaping/rural residential Development. Encourage Developers
- Finley Memorial Hall Toilet. 2 years into 3 year moratorium
- Barooga/Berrigan Bowls Clubs Solar Shades (grants)
- Kerb/Drainage East Berrigan
- Wide Streets – Finley/Berrigan/Tocumwal
- Development Vermont Street, Barooga. Not an immediate priority
- Investigate Battery storage, increase solar installation Sect 355 managed facilities
- Solar streetlights
- Review of Railway Park Strategic Plan
- Land Development: Develop land Aerodrome Residential Land – Finley
- Main Street – Economic Future of Retail/Shopfronts
- Service Sector growth Tocumwal
- Resurfacing of main street footpaths

It was agreed that the following would be prioritised:

- Solar projects
- Railway Park subdivision strategic plan
- Aerodrome subdivision
- Heritage Precinct/Projects Aerodrome Museum
- Prioritisation of town entry projects – Committee to prioritise once all plans are finalised

Agreed Outcome

That in relation to the Council's Delivery Program the following be reviewed:

- Corporate Services and Community Assets Plan;
- The Children's, Youth and Families Strategy; and
- Ongoing review of the Council's LEP.

That in relation to the Council's Operational Plan the following be developed and prioritised:

- Solar projects
- Railway Park subdivision strategic plan
- Aerodrome subdivision
- Heritage Precinct/Projects Aerodrome Museum
- Prioritisation of town entry projects – Committee to prioritise once all plans are finalised

Upstairs Use of the Tocomwal Visitor Information Centre – Matt Hansen & Fred Exton

The discussion tried to put some parameters around future use of the upstairs extension to the Tocomwal Visitor Information Centre.

It was agreed that the space needed to be financially viable which excluded use for a Visitor Information Centre or a museum and a commercial use or uses should be found for the area and based on a hospitality use.

The discussion favoured a “landlord only” role for the Council.

It was suggested that the Council should secure long term tenants for the space through an expression of interest process with successful parties being given the opportunity to have input to internal design of the space.

At a later point in the workshop it was suggested that the best outcome for the site might be realised through demolition of the existing facility and starting from new.

Agreed Outcomes

That the base future management of the proposed upstairs area of the Tocomwal Visitor Information Centre be on a commercial hospitality basis with the Council adopting a landlord only role.

That at the appropriate time the Council call for expression of interest from potential tenant(s) so that they can be involved in the internal design of the new space.

That the Council consider demolition of the existing Visitor Information Centre to allow a complete new space to be developed in its place.

Use of Solar for Council Operations – Carla von Brockhusen & OEH

Discussion was led by OEH representatives.

Solar Energy Projects – Barbara Albert

100% Renewables – solar power and energy efficiency specialists preferred supplier Department Office of Heritage and Department Planning. Resource: Energy Unlimited 4 step Method to be carbon neutral.

National Energy targets most aimed at 2050 cities with separate targets. Number of Councils that set ambitious targets is growing re: renewables and carbon neutrality. Electricity accounting – issue of certificates establishes a market.

Cities in Power Partnership Program.

Commitments are carbon neutrality and or renewable energy.

28% of dwellings have BSC dwellings have solar PV.

Opportunities to meet targets re: use of renewables

1. Reduce energy demand
2. Produce renewable energy
3. Purchase renewable offsets

Business case for renewables and behind the meter projects is stronger now that prices are going up, cost of installation going down allows marginal south facing sites to be considered. Bigger projects 100KW (1-3MW) meeting operational demand for a business/Council: Council as a producer.

Purchase of RECs/Offsets is expensive – power purchase agreement products can be used to ensure that renewable targets are met at a price cheaper than grid power. Greenhouse gas targets – carbon neutrality targets. Most Councils have been involved in energy efficiency programs can lead to a 10% reduction. Behind the meter 25% reduction. To impact operations need to consider energy production opportunities.

Rural Councils have the advantage of land and space.

Energy demand associated with Water and Sewer operations and need to target motorised systems that use up to 62% of Council energy use.

Street lighting is also expense – LED option and the business case needs to be developed for smaller roads P category. Solar powered street lighting suitable for new residential developments and caravan parks.

How to reduce water and sewer? Use off peak, install solar and consider renewable energy production, energy efficiency of pumps when replacing. Use of floating PV also an option at water and sewer.

Different governance models for purchase of power agreements are able to be developed. Underutilised buildings with solar panels option may be with battery storage to go off grid. Business case still needs to be established – should be monitored closely re pay back periods. Demonstration project is an opportunity e.g.: Library off grid with battery storage and use.

Opportunities

- Battery storage and admin building at the library 18/19
- Recreation reserves
- Upgrade to LED lighting
- Identify load shifting opportunities
- Sewer treatment plants for battery storage
- More Solar Behind the meter projects
- Renewable procurement e.g. feeding tariff in contract
- Scoping study/feasibility assessment across sites – behind the meter/LED lighting now
- Floating solar – no suitable site
- Power factor correction
- Mid-scale power generation – Feasibility Study – Clean Energy Grant 28 Feb 2018/19

Case study – Councils that operate a mid-scale power generation. Biggest risk is getting a grid connection agreement.

Regulatory Risk – costs associated with issuing certificates and market exposure.

Agreed Outcomes

Install battery storage at Shire Office building and at the a library during 2018/19.

Complete a scoping study/feasibility assessment across sites immediately.

Conduct a Feasibility Study for Mid-scale power generation with the use of a Clean Energy Grant during 2018/19.

Tourism Infrastructure Development – promoting hospitality and food – Merran Socha

Merran raised some key issues that need to be addressed if the situation with the existing, wider hospitality industry is to be addressed:

- Consider key markets – visitors
- Currently visitors are going elsewhere
- Accommodation options are poor and are below 4 stars
- Lack of variety in dining
- What will our locals support? Unless it is something really unique you will not get support.
- Not a lot of diversity in the kind of food available;

In exploring the issue the following points were made:

- Would an establishment like the Barooga Pub – if relocated to a venue like the Tocumwal VIC – change the experience?
- We need to target a different group of people who expect a better class of food; a better standard of accommodation and hopefully somebody will meet their needs;
- Barooga Pub has quality customer service – it is an issue at other establishments;
- Current businesses are operating for a lifestyle/part-time and are not meeting the needs of the VFR;
- Criteria for business operating the VIC is that they must operate during the tourism period;
- Transport/Taxi service is a major issue;
- Whilst we have concentrated on the negative, we need to promote and publicise food establishment excellence;
- What is our risk appetite?
- What as a Council are we trying to achieve?
- What are we prepared to do to achieve it?

A proposal was put forward around the Council attempting to build in some product improvement:

- What if council lease some shops, we refurbish them and then advertise to see if we can attract businesses prepared to offer good, casual dining;
- The risk is that there may be some backlash from existing businesses or people who see it as not a Council function;
- There is also a risk of failure;
- We need to include incentives to attract people such as reduced rent;
- Offer six month lease – short term – pop-up shops;
- Best to get somebody with experience to talk to us and tell us what the issues are.

Agreed outcomes

That the Council Speak to Food Trucks Festival organisers and see if any food outlets they know of would be interested in operating/considering its proposal;

That the Council to consider the amount of funds they are prepared to invest in this proposal.

That the Council investigate premises and opportunities that could be used to develop the proposal

Day 2 – 2nd February 2018

Projects for future Stronger Country Communities funding program – Rowan Perkins

This session was primarily aimed at identification of key projects that could be considered for possible funding under the Stronger Country Communities Funding Round 2.

Tocumwal Museum - options included inclusion of Library, Visitor Information Centre which could be considered as part of an initial scoping study

Art Sculpture Trail

Electronic Scoreboard Berrigan

Refurbish the Tocumwal Cricket Clubrooms

Time Keepers Box at Tocumwal

Use all grant funds for one larger project?

Lions Park Barooga, Railway Park Finley and the proposed Amphitheatre Tocumwal to be considered as part of Implementation of Barooga Landscape Master

Plan

Implementation of Landscape Master Plans

Barooga Walking Track – Seal

Berrigan Walking Track

Adventure Park

Tocumwal Rail Station – restoration of turntable

Heritage Precinct Tocumwal Rail

Barooga Main Street Projects

Footpath – Flynn Street – To Berrigan Sports Ground

Prioritisation of Town Landscape Plan Projects
Rail Trail – Toc Finley Community Project
Berrigan Pool - Discussed recent vandalism and plans to improve amenity and security

Agreed Outcomes

That the Council consider the following for a funding application under the Stronger Country Communities funding program Round 2:

Refurbish Recreation Facilities

Projects to include:

Berrigan Pool

Tocumwal Timekeepers Box

Tocumwal Cricket Clubrooms

Electronic Scoreboard at Berrigan

Develop Strategic Plans for Barooga Lions Park/Finley Railway Park

Tocumwal Historic Aerodrome Museum Feasibility Study - Collection Curation and Display Options

Active Communities – Trail and Walking Paths upgrades

Business Awards – Merran Socha

Last Business and Environment awards failed to attract sufficient nominations to justify the awards evening going ahead.

Held a Business Breakfast to get feedback and ideas for the future– 24 local business people.

Key messages from the breakfast were:

- Businesses hate the thought of self-nomination.
- The value proposition of the Business Awards for Council and business is very different
- Too much effort required for too little return/reward
- People are just lazy and don't care
- Keep the awards as an annual event
- Change the Branding and Marketing
- Change the nomination process and categories
- Add appeal and incentives
- Don't want Council picking winners
- More opportunity to network

Conducted an internal review

Findings from the internal review were:

- Businesses and the Council have different value propositions;
- Need to increase value to businesses

As there is support for some type of event the following was put forward for consideration:

- Target a new event in 2019 to allow for the changes to be marketed to the business community.
- Be clear that we are creating an event to Market and Promote Local Business
- Theme a major business dinner event: Berrigan Business Showcase
 - 2019 – Innovation Year
 - 2020 – Export Year
 - 2021 – Technology Year
 - 2022 – Main Street Year
 - (Examples only)
- Have a selection committee responsible for research and nomination of businesses. Possibly between 6 and 8 businesses.
- Select a guest speaker to introduce and background the theme in Berrigan Shire
- Fund and present a high quality video case study of each nominated business
- Hold Awards for the Theme and have the nominated businesses judged by external judges

OR

- Have voting on the night
- Have some minor award categories e.g.
 - People's Choice
 - Employer of Choice

Agreed Outcomes

That the Council further develop reinvention of its annual business awards along the following lines:

- Target a new event in 2019 to allow for the changes to be marketed to the business community.
- Be clear that we are creating an event to Market and Promote Local Business
- Theme a major business dinner event: Berrigan Business Showcase
 - 2019 – Innovation Year
 - 2020 – Export Year
 - 2021 – Technology Year
 - 2022 – Main Street Year
 - *(Examples only)*

- Have a selection committee responsible for research and nomination of businesses. Possibly between 6 and 8 businesses.
- Select a guest speaker to introduce and background the theme in Berrigan Shire.
- Fund and present a high quality video case study of each nominated business
- Hold Awards for the Theme and have the nominated businesses judged by external judges.
- Precede the new awards with an introductory networking session during November 2018.

Where to next at Tocumwal Aerodrome – Rowan Perkins

Assuming we can sell our current lots – where would we go next?

Possible developments areas:

- SE Cnr Thorburns Road (no services)
- Adjacent to tie down area near terminal building – issues with airside and those who have purchased lots already

There may be possible restrictions with the Department Planning
Majority support was for the Thorburns Road area

Agreed Outcomes

That the Council identify land at the south east corner of the aerodrome for the next stage of aviation related development at Tocumwal Aerodrome.

Attraction of Refugees – Cr Taylor and Emmanuel Musoni

Emmanuel is from the Great Lakes Resettlement Charity Organization that is supporting resettlement of refugees from:

- Democratic Republic of Congo
- Burundi
- Rwanda
- Uganda

Working with those nations because they have agricultural expertise – animals, cropping similar skill set to Australian agriculture.

Issues impacting on resettlement – 15 years in camps and resettled in cities leading to isolation, unemployment, high cost of living and need farming and agriculture.

Unemployed with qualifications and unemployed without qualification – most have agriculture/farming experience.

At Mingoola (NSW/QLD Border) the experience has been:

- Unoccupied farm houses renovated by community members and students enrolled in schools
- Challenge houses bigger enough to house families
- Families invited by community to check out what is offered
- Benefits for local and regional communities
- Revitalise local community
- Create new jobs
- Increase population
- Support school numbers
- Learn new methods of farming
- Fill workforce shortages

What works and what does not?

Local Government support works

Moving one family does not work

Selecting towns and communities – surprising residents does not

Consult local communities – no organising team does not work

Open and free discussions include all community groups – one person responsible does not work

Form community working group – a hostile community does not work

Facilities

Weekend visits by families – new residents that are not part of the community does not work

Welcome event needed

Critical services and infrastructure:

- A community that is supportive
 - Affordable housing
 - Schools
 - Hospitals
 - Farmers will lend land for farming
 - Jobs
 - Sports facilities
 - Local Clubs and associations
 - Training in mechanisation of farming
 - Opportunities' to improve English
 - Guidance to know local markets and amenities
 - Involvement in events and activities of the local community
-
- Community Leadership – representatives from:
 - Education
 - Farmer
 - Health Real estate
 - Chamber of Commerce (Jobs)

Have subsistence farming skills, cropping, animal husbandry need assistance with mechanised farm tasks – quick learners

Cultural issues – places of worship – faith based Christian use local venues such as Halls.

Are some of the families qualified in other areas (primarily Ag but some education, some health care) focus is on agricultural resettlement.

English language skills need to be practiced in order to be learnt.

Transport all have cars and licenses

Selection process: progressive try to be selective / not wanting to transfer problems from the city to the country. Then match skills to jobs. Jobs after settlement are also options that can be explored.

Need to have their subsistence farm plot to help with resettlement and then a job.

Support and social services – how are these accessed. Community language support already provided and is able to be accessed via schools Ed Department

Settlers rent the property and land via Residential Act and Tenancy Agreements etc.

Agreed Outcomes

For information only.

Draft Economic Development Strategy – Merran Socha

Merran Socha provided an overview of draft Economic Development Strategy and the steps that had been taken to get it to its present stage.

Councillors and staff were also given the opportunity to prioritise broad strategic directions proposed in the draft Strategy.

Agreed Outcomes

For Information only

General Business

Cr Morris - CDSL

What options are there to have a bigger or more collection point(s)?

Council has a number of issues that cannot be resolved re: Council having to bear the cost and hours of operation and the model.

Social enterprise option could be supported by the Council if they express an interest.

Council role is to lobby local member/amend the contract or manage the contract.

Is there a consumer issue that is not being addressed? Impact on local pricing/markets identified.

Agreed Outcomes

No agreed outcome

Cr Bruce - Australia Day Celebration

Tocumwal Chamber ran an event at the same time as BSC Australia Day awards.

We need the support of the four towns and this needs to be remembered.

Do we need to request that towns do not run a function at the same time? Important to recognise that this is an opportunity to bring the towns together.

Should we change the format?

Not child friendly event.

An event that recognises contribution of members of the Shire.

Need to clarify what the criteria are for each category and nomination.

Should there be a focus on encouraging nomination and following up to collect information to inform the nomination?

Shade needs to be provided – Michelle to investigate option of purchase from Risk Budget.

Agreed Outcomes

That the Council:

1. Write to Chambers and request that their events not clash with the official Australia Day Awards event.
2. review the nomination process for the Australia Day Awards.

Cr Bruce - Central Murray County Council

Murray River Council has withdrawn from the County Council.

Edward River Council are discussing this issue.

Options - County Council should it be dissolved and how can the assets be allocated?

How do we manage weeds on our roadways and reserves?

CMCC meeting being held on 22/2/18 - David Rolls LG liaison.

Issue for discussion requiring allocation of assets given Murray Council withdrawal.
Do we wait and see?

What are the options to be explored?

Should consider going through JO model rather than County Council.

Costs associated with reporting are significant would be difficult to fund cost effectively if each Council goes it alone.

Concern is that private contractors do not necessarily comply with regulatory reporting and compliance

Agreed Outcomes

That the Council

1. Identify the position of County Council members in relation to the future management of weeds
2. Explore options that include:
 - Management via a Joint Organization
 - New County Council
 - Direct management

Cr Hannan - Joint Organisations

Murray River Council has voted to withdraw from RAMROC.

Concern is that a small ROC or Joint Organisation is unsustainable based on previous experience.

Narrandera and Leeton would like further discussion re: models.

The Council's experience is that its interests lie to east with Albury.

Agreed Outcomes

That the Mayor contact the Mayor of Leeton Shire Council to gain an understanding of that Council's concern with the RAMROC based Joint Organisation proposal.

Cr Hannan -Strawberry Fields

At this stage the site will be relocated to an alternate site.

Agreed Outcomes

No agreed outcome

Berrigan Pool

Fencing and change rooms – Cr Curtin requested clarification of works planned.

Cr Ross Bodey – comments re: Tocumwal Foreshore Redevelopment

Cr Bruce – congratulations to Rowan for 20th Corporate Workshop

Matthew Hansen - National School Cricket Championships – invoice received for \$ that are under budget but does include an amount that was not covered by the grant. Council agreed to cover the amount. Moving forward should there be a Sponsorship Policy – requirement.

Agreed Outcomes

That the Council:

Meet the cost of the National School Cricket Championships dinner; and

That a Sponsorship Policy be developed to clarify the basis on which Council events sponsorship is provided

Fred Exton - Water & Sewer

Water quality plans developed and reviewed have identified issues with age of Finley Water Treatment Plant.

Barooga issues identified re: increasing the capacity at this plant.

Total of \$7 million works identified and will be recommended to be brought forward.

Needs to be identified in Financial Plan. Option of subsidy and funding from RESTART NSW EOI is required.

Grants

Public Reserve Funding and Management Program – information item.



Q2, 2017/2018
& Delivery Program Review






Contents

Support sustainable use of our natural resources and built landscapes.....	4
Retain the diversity and preserve the health of our natural landscapes and wildlife	6
Connect and protect our communities	7
Delivery Program Monitoring Measures: Sustainable Natural and Built Landscapes	9
<i>Monitoring Measure: Development Control</i>	9
<i>Monitoring Measure: Heritage</i>	9
<i>Monitoring Measure: Waste</i>	9
Berrigan Shire 2027 objectives and strategic actions facilitate effective governance by Council of Council operations and reporting	10
Strengthen strategic relationships and partnerships with community, business and government.	15
Delivery Program Monitoring Measures: Good Government.....	16
<i>Organisational Capacity</i>	16
<i>Financial Strategy 2016 Key Performance Indicators</i>	16
Create safe, friendly and accessible communities	20
Support community engagement through life-long learning, culture and recreation	23
Delivery Program Monitoring Measures: Supported and Engaged Communities	25
<i>Community Events & Engagement</i>	25
<i>Life-long Learning</i>	25
Strengthen and diversify the local economy through Investment in local jobs creation, retention and innovation	26
Diversify and promote local tourism	29
Connect local, regional and national road, rail and aviation infrastructure.....	31
Delivery Program Monitoring Measures: Diverse and Resilient Business	33
<i>Economic and Industry Development</i>	33
<i>Tourism and Events</i>	33
<i>Regional Freight Infrastructure</i>	33

Reading this report

The traffic light review format provides a visual update on the status of Council's Annual Operational Plan and Council's progress toward full implementation of its 4-year Delivery Program. It should be read in accordance with the following key:

Key

				
Complete	On Target	Not on Target	Past Due	No Status / Deferred

Additional information in the Delivery Program and Operational Plan Performance Review and Progress Report includes:






1. A Year to Date (YTD) assessment by the responsible Council Officer of progress toward completion and or the achievement of the set target.
2. Comments from the Responsible Council Officer highlighting service achievements and or the challenges relevant to the Council operation and action being reported and its status.
3. Activity data measuring indicators designed to monitor the progress of the Council's Delivery Program against the achievement of the Council's Delivery Program Objectives.

The following table provides a summary by strategic outcome of Council's progress and performance as at 31 December 2017 and is the second quarter review of its 2017/18 Annual Operational Plan.

	Completed	On target	Not on target	Past Due	Deferred / Not due to start	Total
Sustainable natural and built landscapes	0	18	0	0	0	18
Good government	0	12	0	2	0	14
Supported and engaged communities	1	14	0	0	0	15
Diverse and resilient business	0	14	0	3	0	17
Total Actions	1	57	0	6	0	64


Sustainable Natural and Built Landscapes

Support sustainable use of our natural resources and built landscapes





Delivery Program Objective Code	Delivery Program Objective	Action Code	Action	Responsible Officer	What will be the result?	Action Progress	Traffic Lights	Action Comments
1.1.1	Coordinate strategic land-use planning	1.1.1.1	Increase community awareness regarding development application process	L Stevens	Improved community satisfaction with Development Services	50%		
1.1.1	Coordinate strategic land-use planning	1.1.1.2	Process and approve / refuse development applications in accordance with relevant legislation, codes and policies	L Stevens	Effective and timely assessment of development applications	50%		
1.1.2	Coordinate and develop Community Participation Plans in accordance with relevant legislation and the Council's Community Engagement Framework	1.1.2.1	Establish a framework for the development of Community Participation Plans when required to do so by legislation	L Stevens	Additional opportunities will be provided for the community to comment on new Development	50%		
1.1.3	Enhance the visual amenity, heritage and liveability of our communities	1.1.3.1	Continue Annual Heritage Grants Program	L Stevens	Enhancement of the conservation value of heritage items	50%		
1.1.3	Enhance the visual amenity, heritage and liveability of our communities	1.1.3.2	Continue rolling program of works – town entrances	F Exton	Improved visual amenity and attractiveness of our towns and major town entrances			No Comments

December Quarter Review






2017




Delivery Program Objective Code	Delivery Program Objective	Action Code	Action	Responsible Officer	What will be the result?	Action Progress	Traffic Lights	Action Comments
1.1.3	Enhance the visual amenity, heritage and liveability of our communities	1.1.3.3	Implement the Tocumwal Foreshore Master Plan	F Exton	Sensitive and sustainable development of the Tocumwal Foreshore			No Comments

Retain the diversity and preserve the health of our natural landscapes and wildlife

Delivery Program Objective Code	Delivery Program Objective	Action Code	Action	Responsible Officer	What will be the result?	Action Progress	Traffic Lights	Action Comments
1.2.1	Partner with community groups and agencies on projects that retain and preserve the health of our natural landscapes and wildlife	1.2.1.1	Contribute to Central Murray County Council	L Stevens	County Council delivery of the Shire's weed eradication and control program/s	50%		
1.2.1	Partner with community groups and agencies on projects that retain and preserve the health of our natural landscapes and wildlife	1.2.1.2	Participation in roadside vegetation enhancement projects	L Stevens	Enhanced bio-diversity in linear reserves	50%		
1.2.1	Partner with community groups and agencies on projects that retain and preserve the health of our natural landscapes and wildlife	1.2.1.3	Undertake tree assessments and establish a tree register	M Koopman				No Comments
1.2.1	Partner with community groups and agencies on projects that retain and preserve the health of our natural landscapes and wildlife	1.2.1.4	Monitor and undertake as required the control and management of pests	L Stevens	Environmental harms caused by pests will be reduced	50%		

Connect and protect our communities

Delivery Program Objective Code	Delivery Program Objective	Action Code	Action	Responsible Officer	What will be the result?	Action Progress	Traffic Lights	Action Comments
1.3.1	Coordinate flood levee, Council road network and stormwater asset management and planning	1.3.1.1	Review and implement asset management plans which maintain a balance between improving and maintaining flood levees, stormwater, Council roads, paths and trails	F Exton	Service levels met as set out in adopted Asset Management Plans			No Comments
1.3.1	Coordinate flood levee, Council road network and stormwater asset management and planning	1.3.1.2	Design, construct and maintain stormwater systems that safely capture and remove water	F Exton	Service levels met as set out in adopted Storm water Asset Management Plan			No Comments
1.3.1	Coordinate flood levee, Council road network and stormwater asset management and planning	1.3.1.3	Ensure sewer network is safe and functional	M Humphries	Sewer networks are managed to maximise operational functions	50%		
1.3.1	Coordinate flood levee, Council road network and stormwater asset management and planning	1.3.1.4	Design, construct and maintain flood protection network	F Exton	A flood levee protection network that prevents inundation of Tocumwal and Barooga from recognized flood levels			No Comments
1.3.1	Coordinate flood levee, Council road network and stormwater asset	1.3.1.5	Maintain the safety of Council roads and walkways	F Exton	Asset Management Plan identified service levels and standards are met			No Comments

Delivery Program Objective Code	Delivery Program Objective	Action Code	Action	Responsible Officer	What will be the result?	Action Progress	Traffic Lights	Action Comments
	management and planning							
1.3.1	Coordinate flood levee, Council road network and stormwater asset management and planning	1.3.1.6	Exercise delegated functions Road Act 1993	M Clarke	Local roads are managed in accordance with the Act			No Comments
1.3.2	Manage landfill, recycling and waste disposal	1.3.2.1	Implement the Berrigan Shire Council Waste Plan	M Humphries	Sustainable management of Berrigan Shire Waste Management facilities and services	50%		
1.3.2	Manage landfill, recycling and waste disposal	1.3.2.2	Deliver township garbage collection and street cleaning services	M Humphries	Instigate & manage a waste collection contract to ensure garbage collection	50%		

Delivery Program Review

Delivery Program Monitoring Measures: Sustainable Natural and Built Landscapes

Monitoring Measure: Development Control

Indicator/s: Activity Data Development Applications and Construction Certificates

	July 2017 to Dec 2017	Year to Date Value
Development Applications (DA)	78	\$8,997,435
Construction Certificates (CC)	51	\$6,148,601
Complying Development Certificates (CDC)	27	\$2,207,042
Local Activity (s.68)	39	0

Monitoring Measure: Heritage

Indicator- Uptake of Heritage Grant Program

Heritage Grants	Number / Total	Target 2017/18
Number of applications received 2017 (July – Dec)	3	N/A
Number of applications funded	3	
Total value of grants	\$10,002.00	\$10,002.00
Number of grants acquitted	NIL (Due May 2018)	3
Compared with the same period 2016	3	N/A





Monitoring Measure: Waste





Indicator: Activity Data Domestic Roadside Waste Collection




Month	Jul-17	Aug-17	Sep-17	Oct-17	Nov-17	Dec-17	Total	YTD %	Target
Volume (m ³)	256	320	256	320	256	256	1664	50.0%	≤ 3328
Mass (Tonnes)	85.7	107.1	85.7	107.1	85.7	85.68	556.95	44.6%	≤1248.5
Waste Received				YTD Volume			Target 2017/18		
Berrigan & Tocumwal Landfill				9,425 cu.m			To be confirmed		




Good Government

Berrigan Shire 2027 objectives and strategic actions facilitate effective governance by Council of Council operations and reporting

Delivery Program Objective Code	Delivery Program Objective	Action Code	Action	Responsible Officer	What will be the result?	Action Progress	Traffic Lights	Action Comments
2.1.1	Council operations, partnerships and coordination of resources contribute toward implementation of Berrigan Shire 2027	2.2.1.1	Promote and support the engagement of Shire residents, local business and agencies in the development, implementation of Berrigan Shire 2027	J Ruffin	Co-production of local services	50%		Projects commenced this quarter included - planning for Disability Inclusion - partnership with Intereach, Olde Woperana and Kurrajong Warratah
2.1.2	Meet legislative requirements for Council elections, local government, and integrated planning and reporting.	2.1.2.1	Provide facilities and support including financial to the elected Council	R Perkins	The leadership skills, experience and knowledge of Councillors is used			No Comments
2.1.2	Meet legislative requirements for Council elections, local government, and integrated planning and reporting.	2.1.2.2	Implement and further develop the Berrigan Shire Integrated Management System	M Koopman	Standardised documentation and review of Council operations			No Comments
2.1.2	Meet legislative requirements for Council elections, local government, and integrated planning and reporting.	2.1.2.3	Implement 2015 - 2019 Fit for the Future Improvement Plan (FFF)	R Perkins	A sustainable Council			No Comments



Delivery Program Objective Code	Delivery Program Objective	Action Code	Action	Responsible Officer	What will be the result?	Action Progress	Traffic Lights	Action Comments
2.1.3	Council operations and financial management support ethical, transparent and accountable corporate governance	2.1.3.1	Coordinate Council investments, financial management, financial operations and processing	M Hansen	Effective management of Council investments and finances	50%		Unqualified Audit opinion received for 2016/17. Management letter has identified some control issues that need addressing with reporting to Corporate Services Committee on progress.
2.1.3	Council operations and financial management support ethical, transparent and accountable corporate governance	2.1.3.2	Monitor and respond to change in the Financial Governance, Regulatory and Reporting Frameworks	M Hansen	Council operations comply with relevant frameworks	50%		
2.1.3	Council operations and financial management support ethical, transparent and accountable corporate governance	2.1.3.3.3	Deliver responsive customer service	M Hansen		50%		Customer request system in place and operational.
2.1.3	Council operations and financial management support ethical, transparent and accountable corporate governance	2.1.3.4	Conduct service review and develop the Corporate Services Strategic Plan 2017 - 2021	C Von Brockhusen	Strategic management and prioritisation of the resourcing and staff requirements Corporate Services			No Comments

Delivery Program Objective Code	Delivery Program Objective	Action Code	Action	Responsible Officer	What will be the result?	Action Progress	Traffic Lights	Action Comments
2.1.3	Council operations and financial management support ethical, transparent and accountable corporate governance	2.1.3.5	Manage human resource and workforce development activities through the implementation of the Berrigan Shire's Workforce Development Plan 2017 - 2021	M Hansen	A workforce with the competencies needed to implement the Council's 4-year Delivery Program	50%		Council's leadership team is participating in a group leadership program, due for completion in early 2018. Work on the revised Human Resources framework has been put on hold pending the completion and adoption of the Local Government Capability Framework
2.1.3	Council operations and financial management support ethical, transparent and accountable corporate governance	2.1.3.6	Provide Information technology and associated support for Council operations	M Hansen	Efficient operation of Information Technology Systems supporting other Council Services	50%		New physical servers have been installed. New backup procedure still requiring some work - current backup system is still being used. Migration to new Exchange server complete.
2.1.3	Council operations and financial management support ethical, transparent and accountable corporate governance	2.1.3.7	Coordinate the delivery and management of Shire records and communications	M Hansen	Effective records management system	50%		Records management system in place and operating.

Delivery Program Objective Code	Delivery Program Objective	Action Code	Action	Responsible Officer	What will be the result?	Action Progress	Traffic Lights	Action Comments
2.1.3	Council operations and financial management support ethical, transparent and accountable corporate governance	2.1.3.8	Maintain and sustainably redevelop existing infrastructure and community assets	M Hansen	Council owned community infrastructure and assets are sustainably maintained and developed	50%		Community infrastructure and assets are actively maintained by Council staff. The Council is seeking grant funding under the Stronger Country Communities Program for six community infrastructure programs. The Council is submitting an application for funding under the Regional Growth - Environment and Tourism Fund for the redevelopment of the Tocumwal Foreshore - a joint application with projects from Albury and Federation.
2.1.3	Council operations and financial management support ethical, transparent and accountable corporate governance	2.1.3.9	Coordinate and manage maintenance and renewal of Council plant and equipment	F Exton	Ongoing maintenance and renewal of Council plant and equipment			No Comments
2.1.3	Council operations and financial	2.1.3.10	Coordinate the ongoing review and	M Hansen	Regular review and update of	50%		Systematic review of Council's

Delivery Program Objective Code	Delivery Program Objective	Action Code	Action	Responsible Officer	What will be the result?	Action Progress	Traffic Lights	Action Comments
	management support ethical, transparent and accountable corporate governance		development of Council and Operational Policies and procedures		Council policies and associated operational procedures			policies is complete with 47 policies reviewed and updated and another 11 policies revoked. Work on Human Resources , Library Services and Works policies are the main areas requiring attention.

Strengthen strategic relationships and partnerships with community, business and government.

Delivery Program Objective Code	Delivery Program Objective	Action Code	Action	Responsible Officer	What will be the result?	Action Progress	Traffic Lights	Action Comments
2.2.1	Participate in networks that promote regional and cross-border collaboration, planning and service delivery	2.2.1.1	Develop resources and establish partnerships that improve local assessment of social and economic implications of regional and inter-governmental decision-making on Shire residents, business and Council operations	J Ruffin	Accurate, accessible information about regional and local social and economic conditions	50%		Provided feedback and localized assessment of data for inclusion or consideration three Draft Regional Development Strategies: CSU Regional Development Strategy, NSW Govt Regional Economic Development Strategy (REDs) and Southern Riverina Irrigators Commissioned Report
2.2.1	Participate in networks that promote regional and cross-border collaboration, planning and service delivery	2.2.1.2	Actively lobby all levels of government and industry re: Murray Darling Basin Plan	R Perkins	Improved economic and social outcomes for the Shire's irrigators and communities			No Comments

Delivery Program Review: Good Government

Delivery Program Monitoring Measures: Good Government

Organisational Capacity

	1 July 2015 to 30 June 2016	1 July 2016 to 30 June 2017	1 July 2017 to 30 Dec 2017
Staff Turnover	13%	8.00%	7.6%
Length of time unfilled	average 3 weeks	average 3 weeks	average 4 weeks
Skilled vacancies	13	11	6
Managerial vacancies	0	1	6

Financial Strategy 2016 Key Performance Indicators

1. Operating Performance	Amount 2017/18	Performance 2017/18	Financial Strategy Target
Operating Revenue (excl. Capital) - Operating Expenses	N/A	N/A	0.0 %
Operating Revenue (excl. Capital Grants & Contributions)	N/A		
Indicative Target: An operating performance ratio greater than 0% across any five year period.			
N/A – not available until the end of a Financial Year			

2. Unrestricted Current Ratio	Amount 2017/18	Performance 2017/18	Financial Strategy Target
Current Assets less all External Restrictions	13,169	2.63	2
Current Liabilities less Specific Purpose Liabilities	5000		
Indicative Target: An Unrestricted Current Ratio of at least 2x			

3. Rates, Annual Charges, Interest & Extra Charges Outstanding	Amount 2017/18	Performance 2017/18	Financial Strategy Target
Rates, Annual & Extra Charges Outstanding	289		
Rates, Annual & Extra Charges Collectible	11489	2.5 %	8.0 %
Indicative Target: Outstanding rates, annual and extra charges percentage to remain under 8% as of 30 June each year			

4. Building and Infrastructure Renewals Ratio	Amount 2017/18	Performance 2017/18	Financial Strategy Target
Asset Renewals (Building, Infrastructure & Other Structures)	2.14	213.8 %	100% +
Depreciation, Amortisation & Impairment	1		

Indicative Target: Building, Infrastructure & other Structure renewals Ratio to remain over 100% on average over the life of the LTFP. When setting this target the council should consider that asset replacement is often lumpy - with large changes in asset renewals depending on the needs of the time. The Council should consider its performance on this measure over no shorter than a 10 year periods and preferably longer.

5. Infrastructure Backlog Ratio	Amount 2017/18	Performance 2017/18	Financial Strategy Target
Estimated cost to bring Assets to a satisfactory condition	0	0.0 %	0.0 %
Total value of Infrastructure, Building, Other Structures & depreciable Land Improvement Assets	204,885		
Indicative Target: Infrastructure Backlog Ratio to remain at less than 2% at all times			

6. Capital Expenditure Ratio	Amount 2017/18	Performance 2017/18	Financial Strategy Target
Annual Capital Expenditure	16877	2.8	1.0
Annual Depreciation	5935		
Indicative Target: Indicative Target: Target to be set having regard to the relative age and replacement / renewal profile of the Council's asset portfolio. On average should be at least 100% provided Council wishes to maintain level of service.			




7. Debt Service Cover Ratio	Amount 2017/18	Performance 2017/18	Financial Strategy Target
Operating Result before Interest & Dep. exp (EBITDA)	5,035	25.18	2 x





Principal Repayments + Borrowing Interest Costs	200		
Indicative Target: Debt service ratio is greater than 2.00x			





8. Cash Expense Cover Ratio	Amount 2017/18	Performance 2017/18	Financial Strategy Target
Current Year's Cash & Cash Equivalents (incl. Term Deposits)	28985	21.96	3 months
Operating & financing activities Cash Flow payments	1320		
Indicative Target: Cash expense cover ratio is to be no less than 3 months			

Supported and Engaged Communities





Create safe, friendly and accessible communities

Delivery Program Objective Code	Delivery Program Objective	Action Code	Action	Responsible Officer	What will be the result?	Action Progress	Traffic Lights	Action Comments
3.1.1	Build communities that are home to more families and young people	3.1.1.1	Support and promote the healthy development and wellbeing of children and young people	M Hansen	Local projects and programs are established to support and promote the healthy development and wellbeing of children and young people	50%		School holiday programs at Berrigan Shire library branches well supported. KidsFest successful.
3.1.1	Build communities that are home to more families and young people	3.1.1.2	Transition Shire based Early Childhood Intervention Services to NDIS and the current funder's approved provider	M Hansen	Local Delivery of Early Childhood Intervention Services	100%		Transition complete and successful. Final acquittal complete.
3.1.1	Build communities that are home to more families and young people	3.1.1.3	Implement Children and Families Strategy 2015 - 2019	J Ruffin	Local projects and services support the attraction and retention of families and young people	50%		Childrens Week - Mud Run conducted at Tocumwal Pony Club - excellent numbers this year at Barooga with drop off in numbers at Berrigan and Finley. New partnership established with Save the Children – Cobram

Delivery Program Objective Code	Delivery Program Objective	Action Code	Action	Responsible Officer	What will be the result?	Action Progress	Traffic Lights	Action Comments
3.1.2	Facilitate all age healthy lifestyles and ageing in place	3.1.2.2	Implement the Active Ageing and Disability Inclusion Plan	J Ruffin	Council facilities and services support all residents including aging and disabled residents health, mobility and their economic / social participation in community life	50%		Hosted with Murray Haven - 65+ driver safety course attended by 30 people.. Content provided by RMS with local police and OTs providing additional information and answering questions re: safe use of scooters.
3.1.2	Facilitate all age healthy lifestyles and ageing in place	3.1.2.3	Provide recreation facilities which support active lifestyle and ageing in place	J Ruffin	Council recreation facilities support active lifestyle and ageing in place	50%		
3.1.3	Strengthen the inclusiveness and accessibility of our community	3.1.3.1	Promote the social and economic wellbeing of Shire residents through implementation of Disability Inclusion Plan, social planning and community development activities	J Ruffin	Annual program of social planning and community development activities implemented	50%		Focused on establishing relationships to commence development of inclusion and accessibility statements local venues and events - Olde Woperana the first business to come on board
3.1.4	Coordinate and facilitate the delivery of potable	3.1.4.1	Ensure potable water and sewer network	M Humphries	Safe potable water for human consumption	50%		

Delivery Program Objective Code	Delivery Program Objective	Action Code	Action	Responsible Officer	What will be the result?	Action Progress	Traffic Lights	Action Comments
	water, public health and safety services		is safe and functional		and health Water and Sewer networks are managed to maximise operational functions			
3.1.4	Coordinate and facilitate the delivery of potable water, public health and safety services	3.1.4.2	Monitor, control and report upon environmental contaminants and public health hazards - water, fire, refuse, buildings and air	L Stevens	Safer and healthier communities	50%		
3.1.4	Coordinate and facilitate the delivery of potable water, public health and safety services	3.1.4.3	Coordinate and facilitate local emergency management committee	F Exton	Committee coordinated and facilitated			No Comments
3.1.4	Coordinate and facilitate the delivery of potable water, public health and safety services	3.1.4.4	Develop and maintain local cemeteries and associated infrastructure	M Hansen	Cemeteries progressively developed to meet demand. Routine maintenance conducted	50%		New toilets at Finley and Barooga cemeteries are complete and operational.
3.1.4	Coordinate and facilitate the delivery of potable water, public health and safety services	3.1.4.5	Control and promote responsible ownership of companion animals	L Stevens	Negative impacts & disturbance caused by companion animals reduced	50%		

Support community engagement through life-long learning, culture and recreation

Delivery Program Objective Code	Delivery Program Objective	Action Code	Action	Responsible Officer	What will be the result?	Action Progress	Traffic Lights	Action Comments
3.2.1	Provide opportunities for life-long learning, cultural expression and recreation	3.2.1.1	Coordinate and deliver local library services in accordance with Library Services Strategic Plan 2014 - 2018	A Nevins	A Library Service meeting the needs of its community			No Comments
3.2.1	Provide opportunities for life-long learning, cultural expression and recreation	3.2.1.2	Strengthen community engagement and participation in Council activities	J Ruffin	Increased resident engagement in Council activities	50%		Town entry survey conducted for Barooga and Berrigan - online and hard copy - good response from both communities to online survey
3.2.1	Provide opportunities for life-long learning, cultural expression and recreation	3.2.1.3	Financially contribute to and support South West Arts programs and activities	M Hansen	South West Arts delivery of Shire based Arts program/s and activities	50%		Contribution to South West Arts made. Council participated in Outback Theatre for Young People's production of Folk Song which told the stories of Berrigan Shire.
3.2.2	Facilitate and partner with local communities in the development	3.2.2.1	Coordinate and align community projects and activities with	J Ruffin	Increased resident engagement in town plan development	50%		Council continues to provide inkind support waste removal and

December Quarter Review

2017

Delivery Program Objective Code	Delivery Program Objective	Action Code	Action	Responsible Officer	What will be the result?	Action Progress	Traffic Lights	Action Comments
	of township plans		township plans		and implementation			promotion local projects

Delivery Program Review: Supported and Engaged Communities

Delivery Program Monitoring Measures: Supported and Engaged Communities

Community Events & Engagement

Period 1 July 2017 – 31 December 2017

Community Events held in partnership with other services	Children's Week and Transport 65+
Community Engagement Activities	Town Entry Surveys/ Street Stalls
The number of people who engaged with Council's Page. Engagement includes any click or story created. (Unique Users)	34,425



Life-long Learning




Period 1 July 2017 – 31 December 2017



Library Events – number of participants	1, 288
Library Loans	15,562
E-resources	
Users	230
Loans (e-audio and e-books)	1,420

Diverse and Resilient Business






Strengthen and diversify the local economy through Investment in local jobs creation, retention and innovation


Delivery Program Objective Code	Delivery Program Objective	Action Code	Action	Responsible Officer	What will be the result?	Action Progress	Traffic Lights	Action Comments
4.1.1	Partner with government and industry to promote strategic investment in the development of economic assets and infrastructure needed to create jobs	4.1.1.1	Complete the review and implement Berrigan Shire Economic Development Plan 2017 - 2021	M Socha	Economic Development Plan developed	90%		The 2017 - 2021 Economic Development Strategy has been delayed due to a lack of up to date data for the review however the document is now ready to be presented to the November Committee meeting The 2017 - 2021 Economic Development Strategy was presented to Council and Adopted at the November 2017 Council meeting. Implementation commenced.
4.1.1	Partner with government and industry to promote strategic investment in the development of economic assets and infrastructure needed to create jobs	4.1.1.2	Develop industry profiles informed by strategic analysis of local conditions and relative competitive advantages	M Socha	Conditions that support or inhibit the comparative growth and competitiveness of local businesses are identified			Assisted local employer with the development of Business Case for Strategic Investment by State Govt via Grant Prog

Delivery Program Objective Code	Delivery Program Objective	Action Code	Action	Responsible Officer	What will be the result?	Action Progress	Traffic Lights	Action Comments
4.1.1	Partner with government and industry to promote strategic investment in the development of economic assets and infrastructure needed to create jobs	4.1.1.3	Support collaborative planning, shared resourcing in local industry promotion of business and infrastructure development projects	M Socha	Industry groups, potential employers and local business have relevant information on industries and local skills			No Comments
4.1.1	Partner with government and industry to promote strategic investment in the development of economic assets and infrastructure needed to create jobs	4.1.1.4	Continue the development and marketing Tocumwal Aerodrome Industrial Precinct	M Socha	Development of the Airpark			No Comments
4.1.2	Support local enterprise through local economic and industry development initiatives and projects	4.1.2.1	Promote the development of business support groups / networks within the Shire	M Socha	Active business groups / networks contributing towards local jobs and business growth	50%		Business Breakfast held to review the Business Awards and need for Networking. Attended by approximately 25 local businesses. This breakfast identified a number of actions for consideration re: networking





Delivery Program Objective Code	Delivery Program Objective	Action Code	Action	Responsible Officer	What will be the result?	Action Progress	Traffic Lights	Action Comments
4.1.2	Support local enterprise through local economic and industry development initiatives and projects	4.1.2.2	Convene regular meetings of industry support groups and business networks in the Shire	M Socha	Forum for local business and Council to identify and resolve issues of common concern	50%		
4.1.2	Support local enterprise through local economic and industry development initiatives and projects	4.1.2.3	Recognise excellence in local business and industry	M Socha	Excellence in local business and industry is recognised by peers	50%		Review of Business Awards commenced with Business Breakfast - Dec 2017

Diversify and promote local tourism

Delivery Program Objective Code	Delivery Program Objective	Action Code	Action	Responsible Officer	What will be the result?	Action Progress	Traffic Lights	Action Comments
4.2.1	Implement the Berrigan Shire Tourism Strategy	4.2.1.1	Invest in infrastructure that will add value to and increase the competitiveness of the Shire's Visitor Economy e.g.: Redevelopment of the Foreshore Reserve	M Socha	Local operators develop new Visitor Economy product and services	50%		
4.2.1	Implement the Berrigan Shire Tourism Strategy	4.2.1.2	Partner with industry and other levels of government on securing investment needed for Ports of the Murray and Murray River Adventure Trail Projects	M Socha	New Visitor Experiences	50%		
4.2.1	Implement the Berrigan Shire Tourism Strategy	4.2.1.3	Provide support to event proponents and organisers	M Socha	Increase in the number of successful events, proponents and organisers Increased attendance local events	50%		
4.2.1	Implement the Berrigan Shire Tourism Strategy	4.2.1.4	Facilitate local industry review and update of digital content and marketing	M Socha	Digital content will be accurate			No Comments
4.2.2	Partner regional Tourism Boards	4.2.2.1	Membership of regional tourism boards established to increase visitation and economic activity in the Murray Region	M Socha	Regional and interstate marketing and promotion of Shire's tourism	50%		

Delivery Program Objective Code	Delivery Program Objective	Action Code	Action	Responsible Officer	What will be the result?	Action Progress	Traffic Lights	Action Comments
			of NSW and Murray River towns		products and services			
4.2.2	Partner regional Tourism Boards	4.3.2.3	Encourage and support local tourism body / operator activities which, foster and promote increased local tourism industry growth and development	M Socha	Stronger local tourism industry	50%		

Connect local, regional and national road, rail and aviation infrastructure

Delivery Program Objective Code	Delivery Program Objective	Action Code	Action	Responsible Officer	What will be the result?	Action Progress	Traffic Lights	Action Comments
4.3.1	Develop and promote Berrigan Shire regional transport and freight infrastructure	4.3.1.1	Develop business case for the development of hardstand and serviced truck parking Tocumwal, Berrigan and Finley	M Socha	Improved safety and services for transport and logistics industries			No Comments
4.3.1	Develop and promote Berrigan Shire regional transport and freight infrastructure	4.3.1.2	Lobby for upgrade of rail facilities, associated with Tocumwal rail line incl. line to Shepparton and Melbourne Ports	M Socha	Increased use of Tocumwal inter-modal facility	50%		
4.3.1	Develop and promote Berrigan Shire regional transport and freight infrastructure	4.3.1.3	Participate actively in efforts to upgrade Newell Highway and Midland Murray Valley highways particularly the Shepparton bypass.	M Socha	Increased use of Tocumwal inter-modal facility	50%		
4.3.1	Develop and promote Berrigan Shire regional transport and freight infrastructure	4.3.1.4	Operate the Tocumwal Aerodrome	F Exton	Operated in accordance with CASA regulations and Tocumwal Aerodrome Management Plan. Maintained in accordance with Corporate and Community Facilities Asset			No Comments

December Quarter Review

2017

Delivery Program Objective Code	Delivery Program Objective	Action Code	Action	Responsible Officer	What will be the result?	Action Progress	Traffic Lights	Action Comments
					Management Plan			

Delivery Program Review: Diverse and Resilient Business

Delivery Program Monitoring Measures: Diverse and Resilient Business

Period 1 July 2017 – 31 December 2017

<i>Economic and Industry Development</i>	Partnership with Moira Shire Council Fruit Fly Project – Tree Removal Sports Australia Audit of Sporting Facilities
<i>Tourism and Events</i>	Massive Murray Paddle – Event Grant Other Community Events – Non Council Strawberry Fields
<i>Regional Freight Infrastructure</i>	Fixing Country Road Grant – Strathvale Road Assistance with Business Case: Major Local Employer for Govt. investment in Regional Freight Infrastructure Project