



Delivery Program 2013 – 2017

Berrigan Shire Council

Berrigan Shire 2023
Creating our preferred future



Berrigan Shire Delivery Program 2013 - 2017

Message from Mayor

The Shire's 4-year *Delivery Program* 2013 – 2017 is informed by extensive consultation with our communities through the development of *Berrigan Shire 2023*.

This update to the Delivery Program does not materially change the Delivery Program, rather it incorporates Council's updated capital works program and 4-year budget forecast developed in response to the rolling forward of its 10-year Long-term Financial Plan; and the upcoming financial year's Annual Operational Plan 2015/2016.

Council reviews on a 6-monthly basis its progress toward achieving the 4-year program of works described. At our most recent Delivery Program review (March 2015) Council noted the continuing and successful delivery of its capital works program. Council owned assets continue to be progressively managed through a rolling program of staged upgrades of:

- Council roads and stormwater
- Sporting facilities
- Waste management facilities
- Water and sewerage treatment
- Town entrances and parks

The Council is continuing its investment in engaging with regional partners, other levels



Councillor Bernard Curtin OAM
Mayor
Date: 17 June 2015

of government on issues outside the Council's direct control but which contribute to the economic prosperity and wellbeing of our Shire.

Delivery Program priority projects and initiatives remain

- Investment in the maintenance and further development of the Shire's network of critical physical infrastructure; levees, roads, storm water, water supply, sewer and waste management facilities
- Establishing a relationship with National Parks that promotes sustainable use and access to the River and its forests
- Marketing and promoting the lifestyle and liveability of our communities
- Lobbying for the development of the Shire's regional / freight and agriculture industry infrastructure

The Shire Council's 4-year *Delivery Program* and the 2015 – 2016 *Operational Plan* have been developed to guide the delivery of Council services to our communities.

Sustainable natural and built landscapes

Good government

Supported and engaged communities

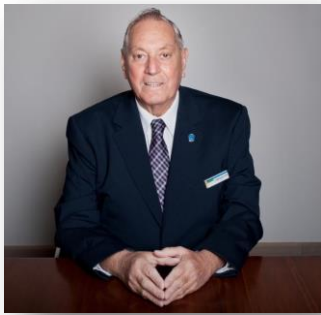
Diverse and resilient business

Berrigan Shire Delivery Program 2013 - 2017

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Councillors 2012 - 2016



**Councillor Bernard Curtin
Mayor**



**Councillor Brian Hill
Deputy Mayor**



Councillor Andrea O'Neill



Councillor Colin Jones



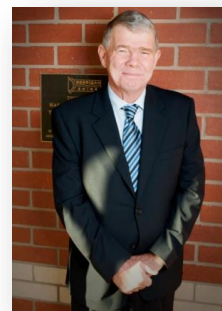
Councillor Daryl Morris



Councillor Matthew Hannan



Councillor Denis Glanville



Councillor John Bruce

Section 1

A Vision and Plan for Berrigan
Shire

Council's Planning Framework

What does Council do?

Berrigan Shire: The next four
years

Our Challenges

Berrigan Shire Delivery Program 2013 - 2017

A Vision and Plan for Berrigan Shire

In 2023 we will be recognised as a Shire that builds on and promotes our natural assets and advantages to create employment and economic activity to attract residents, families and tourists.

Developed at the Shire's *Futures Conference* 29 June 2011 the vision reflects the top 5 preferred futures of our communities that in 2023

1. Families with young children will want to live in or come to the area
2. People will be more concerned about their health and wellbeing
3. Tourists will go out of their way to come to the area
4. There will be more business owned and run by local people
5. Transport connections between here and other places will be faster and or busier

The overwhelming message from our communities was that our communities valued the Shire's natural assets and advantages:

- Lifestyle
- The Murray River
- Irrigated Agriculture; and
- Tourism

Moreover, that these assets and advantages be promoted and developed to create the economic prosperity needed to meet the challenges posed by an ageing population, a decline in domestic tourism, water insecurity and technology.

In accordance with the *Review of Berrigan Shire 2022 Engagement Strategy: Berrigan Shire 2023* was developed. Public comment was sought and submissions received that did not materially change the (2012) 10-year social, economic, civic leadership and environmental statements about our communities' preferred future and the actions Council will take and what the community can do to achieve the *Berrigan Shire 2023* vision.



Council's 4-year *Delivery Program* and annual *Operational Plan* provide the detail about how Council will

1. Contribute toward *Berrigan Shire 2023* strategic outcomes and objectives
2. Manage and operate its services and assets
3. Allocate resources: financial, physical and human (*Delivery Program Inputs*)
4. Measure and report on the result of what is planned (*Delivery Program Outputs*)

Berrigan Shire Delivery Program 2013 - 2017

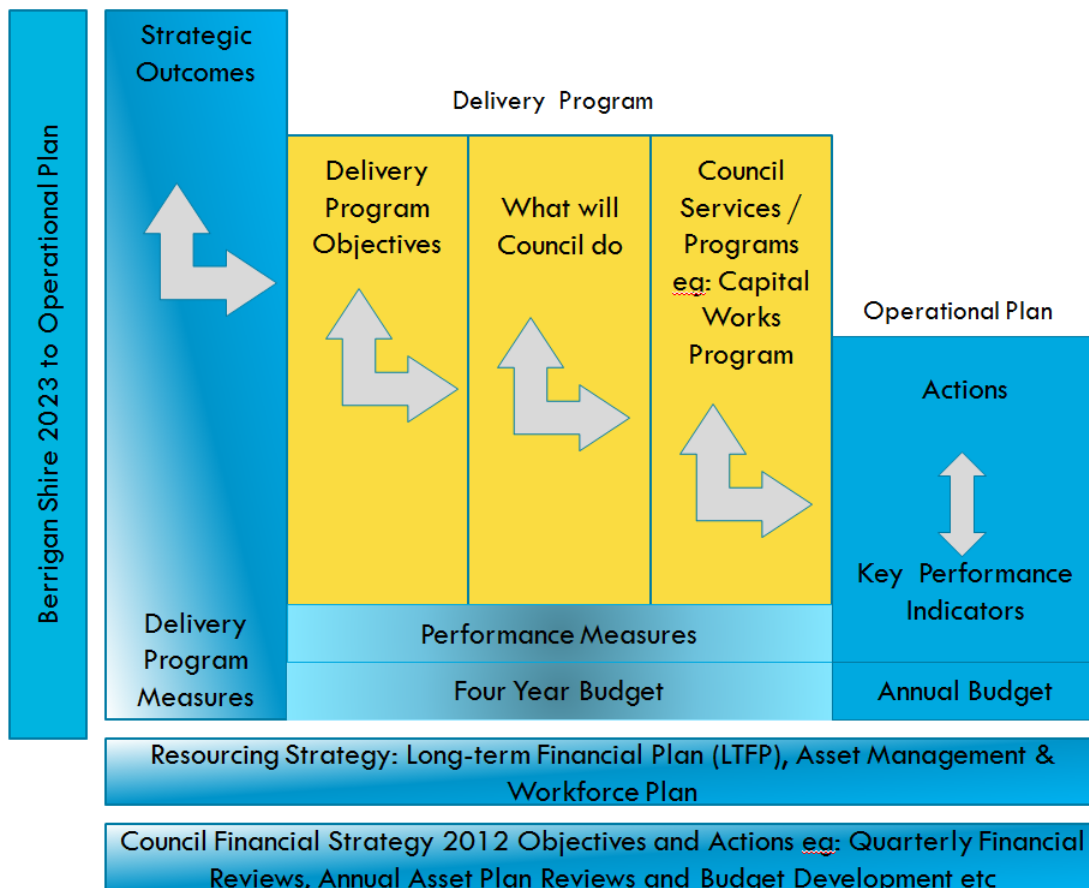
Council's Planning Framework

The Shire's *Delivery Program* is an element of the NSW local government planning and reporting framework. A framework which includes:

- 10 yr+ Community Strategic Plan (*Berrigan Shire 2023*)
- 10 yr Resourcing Strategy

- 4 yr Delivery Program
- Annual Operational Plan; and
- Annual Report

The following illustration describes how Council will integrate Community Strategic Plan objectives with Council's 4-year Delivery Program.



Accordingly the Council's 4-year *Delivery Program* is developed from the Shire Council's 10-year *Resourcing Strategy* which includes the Shire's *Asset Management Plans*, *Workforce Development Plan 2013 – 2017* and *Long-term Financial Plan 2013 – 2023*.

Berrigan Shire Delivery Program 2013 - 2017

The Shire's *Asset Management Plans* describe and estimate the resources needed by Council to achieve service levels and community expectations and are the basis of the Shire's 4-year *Capital Works Program* which is an element of the Shire's *Long-term Financial Management Plan*.

The Shire's Long-term Financial Plan and the costings included in the forward projections of its Capital Works Program are also subject to ongoing monitoring and review by Council. This ensures Council's *Delivery Program* and cost estimates do not compromise Council's *Financial Strategy 2012* objectives of:

1. Financial sustainability;
2. Cost effective maintenance of infrastructure service levels; and
3. Financial capacity and freedom.

Council's *Delivery Program* reflects *Berrigan Shire 2023* actions and is the result of internal discussion and consultation between Councillors, Council management and staff on how existing Council services, programs and new initiatives contribute toward *Berrigan Shire 2023* outcomes that in 2023 we will have ...

- | | |
|---|---|
| <ol style="list-style-type: none"> 1. Sustainable natural and built landscapes 2. Good government | <ol style="list-style-type: none"> 3. Supported and engaged communities 4. Diverse and resilient business |
|---|---|

The *Delivery Program* is themed according to the outcomes we want to achieve. It is also the Shire Council's 'blue print' describing:

- The full range of Council services and activities – operations
- High level responsibility for Council services and operations
- The measures we use to determine the effectiveness of Council programs and activities
- The resources required to deliver Council operations – physical, human and financial

Berrigan Shire Delivery Program 2013 - 2017

What does Council do?

Council Meetings are open to the public and held on the third Wednesday of the month in the Council Chambers, Chanter Street Berrigan.

Committees of Council meet on the Wednesday two weeks prior to the Council meeting.

Major working Committees of Council are

- Corporate Services
- Technical Services
- Business and Economic Development; and the
- Risk Management Committee

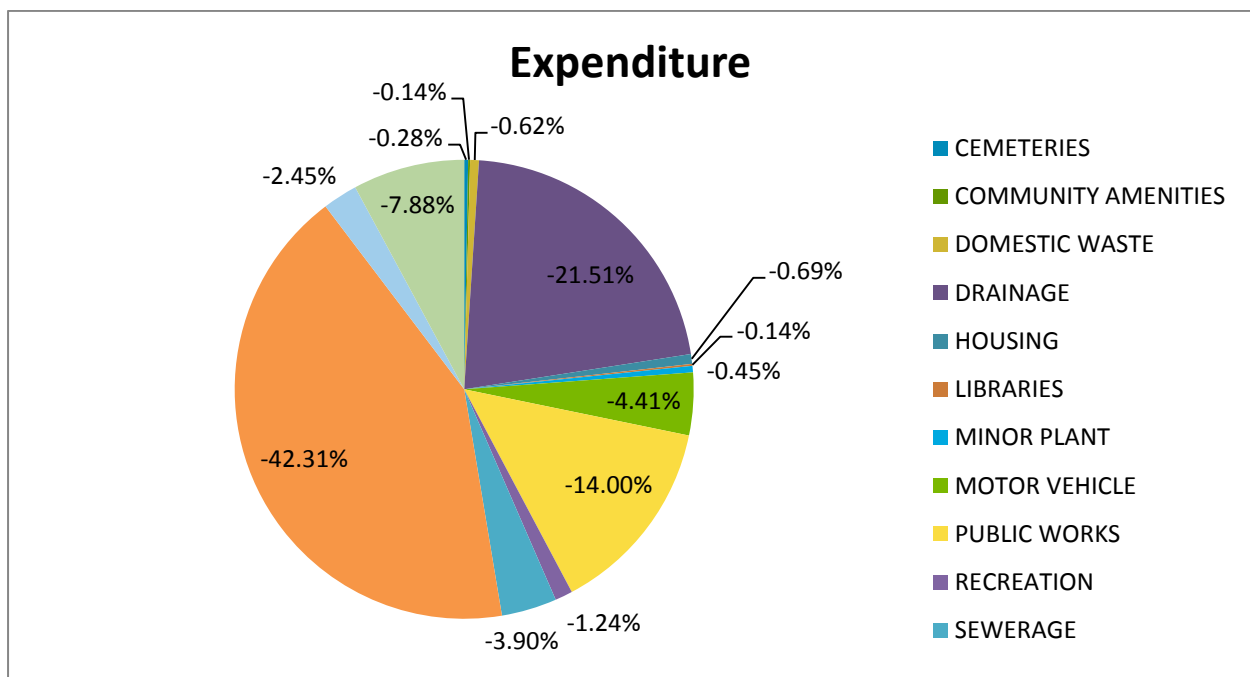
Council Committees, in addition to being the forum for detailed discussion and identification of community issues, are also where the Councillors work with the Shire Council's executive management team and senior managers on the day-to-day operations

of Council's *Delivery Program* and annual *Operating Plan*.

As, important role of Council is the, development and oversight of the Shire's *Delivery Program* and the financial sustainability of Council's operations.

Council Activities : What Council Does	
Governance	Councillors fees and expenses, elections. Meetings, Association fees
Administration	General administration charges
Public Order and Safety	Fire protection, SES
Health	Food control, domestic animal control
Environment	Stormwater, street cleaning, noxious weed control
Community Services & Education	Home and Community Care, Early Intervention
Housing & Community Amenities	Planning and building control, public toilets, cemeteries
Water Supplies	Town water
Sewerage Services	Sewer system
Recreation & Culture	Libraries, Recreation Reserves, Swimming Pools, Public halls, Parks
Mining, Manufacturing & Construction	Quarries
Transport & Communication	Roads and footpaths, street lighting, aerodrome
Economic Affairs	Caravan park, saleyard, tourism and economic development

Expenses from Continuing Operations: Percentage of Operating Budget



Berrigan Shire Delivery Program 2013 - 2017

Berrigan Shire: The next four years

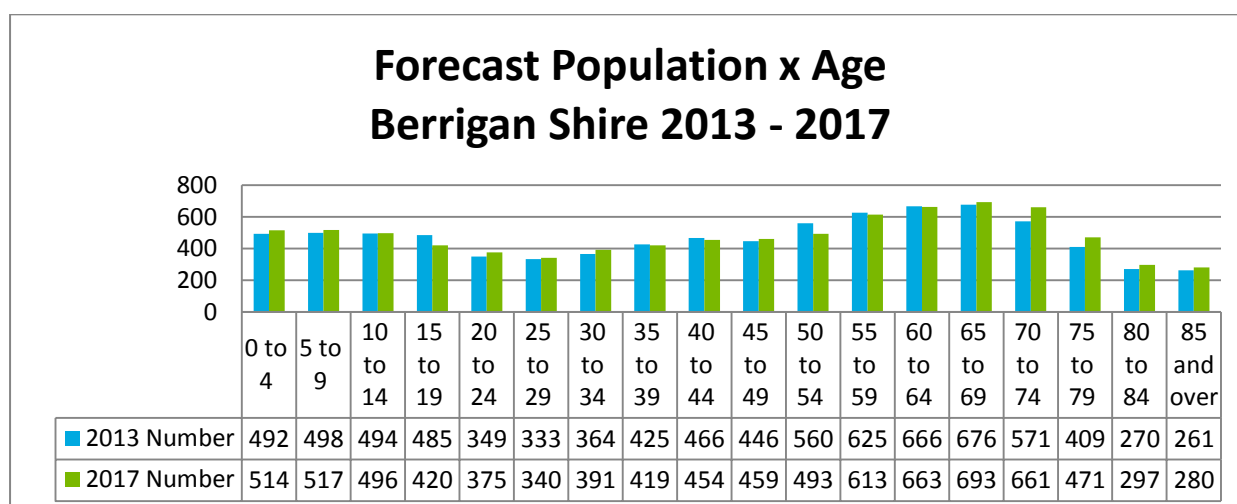
Berrigan Shire (pop 8358¹) on the New South Wales and Victorian border is three hours driving time or 270 km north of Melbourne and 10 hours driving time (670 km) south west of Sydney. It is primarily a rural area with Murray River based tourism and recreation facilities in two of its four towns - the Murray River border towns of Tocumwal and Barooga.

Berrigan and Finley the Shire's inland towns service the surrounding dry land and irrigated farming districts.

Recent population growth has been in the Murray River border townships of Barooga and Tocumwal attracting families to lifestyle blocks and retirees from metropolitan Melbourne.

During the next four years it is expected that the Shire will continue to experience steady growth particularly, in the towns of Barooga and Tocumwal. In 2017

1. There will be 165 more people living in the Shire further of these people 43 will be children aged 0 – 14 years of age
2. Inward migration will remain steady
3. There will be 3,065 people 60 years of age and older
4. There will be 26 fewer people living in the Shire aged 20 to 24 years of age



Source: <http://forecast2.id.com.au/Default.aspx?id=393&pg=5210> accessed 13 March 2015

Our Challenges

- Ageing population and how we re-prioritise current expenditure to meet community needs
- Sustainability of the Shire's current expenditure on essential and current infrastructure
- Impact of *The Murray Darling Plan* on irrigated agriculture and water security
- Cost of energy, rising fuel prices and carbon policy
- Viability and sustainability of Council / community education, recreation & sporting facilities
- Impact of external and climate events on the Shire's industries and jobs
- Decrease in the number of young people aged 12 – 24 years
- Societal change in recreation and leisure pursuits e.g.: volunteerism, electronic gaming, and sporting club membership

Section 2 Council's Delivery Program

What we will do to contribute
toward Berrigan Shire 2023
outcomes of

Sustainable natural and
built landscapes

Good government

Supported and engaged
communities

Diverse and resilient
business

Sustainable Natural and Built Landscapes

Why is this important?

Shire communities are custodians of Australia's natural, cultural and economic heritage: the Murray River. Our communities look after the health of its creeks, lagoons and forests.

Historically the River and its forests have supported the economic and social wellbeing of the people who live in our region.

Council's *Delivery Program* actions include: control of the impact of environmental hazards (waste, flood and fire) on our natural landscape so that current and future residents and visitors can enjoy the social, economic and environmental benefits of the River and its forests.

Inland landscapes and native vegetation have been extensively modified by irrigation, cropping and grazing. Therefore, protecting and conserving the bio-diversity of remnant vegetation and the wildlife it supports is critical if we are to retain and preserve the diversity and health of our natural landscapes and the wildlife it supports.

Our built landscape and its impact on our natural and social environment like our natural landscape needs future focused stewardship and management.

Visually attractive communities that embrace their heritage, welcome visitors / tourists and strengthen the social ties that connect people to place are recognised as places where people want to live, work, stay and play.

Development decisions made today about how we move around and between our communities and use our natural resources – the River, wildlife, forests, agricultural land and water will shape the future of our communities.

The natural and cultural heritage values of our towns, the River, its forests and wildlife are intrinsically valuable and linked to the social wellbeing and economic health of our communities.

Strategic Objective

1.1 Support sustainable use of our natural resources and built landscapes

Delivery Program Objectives

1.1.1 Coordinate strategic land-use planning and effective development assessment and control

1.1.2 Enhance the visual amenity, heritage and liveability of our communities

Delivery Program Objective: 1.1.1 Coordinate strategic land-use planning and effective development assessment and control									
DP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Our proposed action is achieved when ...	Who will coordinate it?	13/14	14/15	15/16	16/17
1.1.1.1	Develop a local environment plan that reflects community values and aspirations	Local Environment Plan is informed by community values and aspirations	LEP provides framework for orderly development which reflects current legislation	The LEP is gazetted by the Minister	Development Manager / Environmental Services	✓			
1.1.1.2	Develop land-use strategy	Land-use strategy is developed	Land use strategy completed Report to Council	Council and Dept. Planning and Infrastructure endorses strategy	Development Manager / Environmental Services	✓	✓		

Delivery Program Objective: 1.1.1 Coordinate strategic land-use planning and effective development assessment and control									
DP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Our proposed action is achieved when ...	Who will coordinate it?	13/14	14/15	15/16	16/17
1.1.1.3	Process and approve / refuse development applications in accordance with relevant legislation, codes and policies	Effective and timely assessment of development applications	Applications assessed and processed within statutory timeframes	90% of applications are assessed and processed within statutory timeframes	Development Manager / Environmental Services	✓	✓	✓	✓

Delivery Program Objective: 1.1.2 Enhance the visual amenity, heritage and liveability of our communities									
DP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Our proposed action is achieved when ...	Who will coordinate it?	13/14	14/15	15/16	16/17
1.1.2.1	Continue Annual Heritage Grants Program	Enhancement of the conservation value of heritage items	Successful completion of works granted funding	The allocation of grants results in increased conservation of heritage items	Development Manager / Environmental Services	✓	✓	✓	✓
1.1.2.2	Commence rolling program of works – town entrances	Improved visual amenity and attractiveness of our towns and major town entrances	Program is developed and included in Annual Capital Works Program	Scheduled Program of Works – town entrances included in Annual Capital Works Program is completed on time within resources	Director Technical Services	✓	✓	✓	✓
1.1.2.3	Establish rolling program of works – public amenities upgrades	Improved public amenities	Program is developed and included in Annual Capital Works Program	Scheduled Program of Works – public amenities upgrades included in Annual Capital Works Program is completed on time and within resources	Director Technical Services	✓	✓	✓	✓

Strategic Objective

1.2 Retain the diversity and preserve the health of our natural landscapes and wildlife

Delivery Program Objectives

1.2.1 Partner with community groups and agencies on projects that retain and preserve the health of our natural landscapes and wildlife

Delivery Program Objective: 1.2.1 Partner with community groups and agencies on projects that retain and preserve the health of our natural landscapes and wildlife									
DP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Our proposed action is achieved when ...	Who will coordinate it?	13/14	14/15	15/16	16/17
1.2.1.1	Contribute to Central Murray County Council	County Council delivery of the Shire's weed eradication and control program/s	Central Murray Council Delivery Program	Weed infestation within the Shire is eradicated and / or manageable	Development Manager	✓	✓	✓	✓
1.2.1.2	Participation in roadside vegetation enhancement projects	Enhanced bio-diversity in linear reserves	Increased health of native flora and fauna	Projects completed on time and within budget	Development Manager	✓	✓	✓	✓

Strategic Objective

1.3 Connect and protect our communities

Delivery Program Objectives

1.3.1 Coordinate flood levee, Council road network and storm water asset management and planning

1.3.2 Manage landfill, recycling and waste disposal

Delivery Program Objective: 1.3.1 Coordinate flood levee, Council road network and storm water asset management and planning									
DP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Our proposed action is achieved when ...	Who will coordinate it?	13/14	14/15	15/16	16/17
1.3.1.1	Develop and implement asset management plans which maintain a balance between improving and maintaining flood levees, stormwater, Council roads, paths and trails	Service levels met as set out in adopted Asset Management Plans	Service Levels Data	Asset Plans are reviewed by due date Review of Asset Management Plans is informed by community feedback / expectations re: service levels	Director Technical Services	✓	✓	✓	✓
1.3.1.2	Design, construct and maintain stormwater systems that safely capture and remove water	Service levels met as set out in adopted Storm water Asset Management Plan	Service Level Data	On an ongoing basis 95% of service levels set out in the Storm Water Asset Management Plan are met	Director Technical Services	✓	✓	✓	✓

Delivery Program Objective: 1.3.1 Coordinate flood levee, Council road network and storm water asset management and planning									
DP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Our proposed action is achieved when ...	Who will coordinate it?	13/14	14/15	15/16	16/17
1.3.1.3	Design, construct and maintain flood protection network	A flood levee protection network that prevents inundation of Tocumwal and Barooga from recognized flood levels	Annual inspection for defects. Performance in flood events.	Annual inspection is undertaken and scheduled maintenance completed	Director Technical Services	✓	✓	✓	✓
1.3.1.3.1	Continue remediation Tocumwal Foreshore Levee	Remediation works prevents inundation of Tocumwal from recognized flood levels	Annual inspection for defects. Performance in flood events.	Annual inspection is undertaken and scheduled maintenance completed	Director Technical Services	✓	✓	✓	✓
1.3.1.4	Maintain the safety of Council roads and walkways	Asset Management Plan identified service levels and standards are met	Works completed in accordance with relevant standards Annual Review	On an ongoing basis 95% of service levels set out in the Asset Management Plan are met	Executive Engineer	✓	✓	✓	✓
1.3.1.5	Exercise delegated functions <i>Road Act</i> 1993	Local roads are managed in accordance with the Act	Annual Review	Continue to improve the safety of Council Roads	Executive Engineer	✓	✓	✓	✓

Delivery Program Objective: 1.3.2 Manage landfill, recycling and waste disposal									
DP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Our proposed action is achieved when ...	Who will coordinate it?	13/14	14/15	15/16	16/17
1.3.2.1	Reduce waste in landfill	Develop a local waste management strategy that identifies waste diversion targets and realistic benchmarks	Diversion targets set out in the <i>Berrigan Waste Management Plan</i>	100% of Diversion targets set out in <i>Berrigan Waste Management Plan</i> are met	Environmental Engineer	✓	✓	✓	✓
1.3.2.2	Deliver township garbage collection and street cleaning services	Instigate & manage a waste collection contract to ensure garbage collection	Garbage is collected within agreed timeframes and budgets	Garbage is collected within agreed timeframes and budgets T: 100%	Environmental Engineer	✓	✓	✓	✓

Sustainable natural and built landscapes – 4 year financial projection

	2015/16	2016/17	2017/18	2018/19
	Forecast	Forecast	Forecast	Forecast
	\$	\$	\$	\$
Operating source of funds	6,189,686	6,282,216	6,435,511	6,603,762
Operating expenditures	(9,702,943)	(9,885,680)	(9,986,425)	(10,494,278)
Net Operating funds result	(3,513,257)	(3,603,465)	(3,550,914)	(3,890,516)
Capital sources of funds	5,064,568	935,700	810,375	859,999
Capital expenditures	(8,789,603)	(4,184,027)	(4,463,030)	(4,160,224)
Net Capital funds result	(3,725,035)	(3,248,327)	(3,652,655)	(3,300,225)
Net funds surplus / (Deficit)	(7,238,292)	(6,851,792)	(7,203,569)	(7,190,741)
	Current Annual Operational Plan	Final Year of Current Delivery Program	1 st Year of 2016 – 2020 Council's Delivery Program	2 nd Year of 2016 – 2020 Council's Delivery Program

Good Government

The development of a Delivery Program linked to a Community Strategic Plan establishes a new pathway for Councils, communities and individuals to become engaged and active in planning for the future wellbeing of our communities.

Increasing the transparency of day to day Council operations and accountability for how we connect with, and report to our communities.

And just as important as the plan, is the process which facilitates partnership and the development of new opportunities

Why is this important?

Good government is about making good decisions over time. Decisions which consider that what we do today will impact on future generations. Moreover, those decisions also involve managing associated financial, economic and environmental risks, and the social implications of decision making.

Local government is the level of government that other agencies and levels of government look to for localised knowledge, information, allocation of resources, implementation of programs and policies and the maintenance of effective local and regional relationships.

There are also many ways to define corporate governance and good government. Factors that influence good government include:

- ❖ Technical and managerial competence
- ❖ Organisational capacity
- ❖ Decision making that is reliable and predictable and in accordance with the rule of law
- ❖ Accountability
- ❖ Transparency and open information systems
- ❖ Participation by elected representatives and constituents

In the context of the Shire's *Delivery Program* the Berrigan Shire Council is responsible for:

- Council roads and paths
- Water, sewerage and drainage
- Environmental health
- Animal control
- Land use planning and development
- Community and library services
- Business and economic development
- Social planning
- Council governance, enterprise risk management and business operations

Strategic Objective

Delivery Program Objectives

2.1 Berrigan Shire 2023 objectives and strategies inform Council planning and community led projects

2.1.1 Council operations, partnerships and coordination of resources contribute toward implementation of *Berrigan Shire 2023*

Delivery Program Objective: 2.1.1 Council operations, partnerships and coordination of resources contribute toward implementation of <i>Berrigan Shire 2023</i>									
DP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Our proposed action is achieved when ...	Who will coordinate it?	13/14	14/15	15/16	16/17
2.2.1.1	Promote and support the engagement of Shire residents, local business and agencies in the development, implementation and review of <i>Berrigan Shire 2023</i>	Increase in resident, local business and other agencies participation in opportunistic and targeted engagement	No. of new partnerships / projects Surveys/feedback from participants in Shire engagement activities	New projects are commenced / completed and the outcomes are reported in 6 monthly Community Report	Strategic & Social Planning Coordinator	✓	✓	✓	✓
					General Manager	✓	✓	✓	✓

Strategic Objective

Delivery Program Objectives

2.2 Ensure effective governance by Council of Council operations and reporting

2.2.1 Meet legislative requirements for Council elections, local government and integrated planning and reporting

2.2.2 Council operations support ethical, transparent and accountable corporate governance

2.2.3 Participate in networks that promote regional and cross-border collaboration, planning and service delivery

Delivery Program Objective: 2.2.2 Council operations support ethical, transparent and accountable corporate governance									
DP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Our proposed action is achieved when ...	Who will coordinate it?	13/14	14/15	15/16	16/17
2.2.2.1	Provide facilities and support including financial to elected Council	The leadership skills, experience and knowledge of Councillors is used	Council Meeting Attendance Conference and workshop attendance	Council Minutes and Annual Report publish information on Councillor Meeting, Conference & Workshop Attendance	General Manager	✓	✓	✓	✓
2.2.2.2	Implement and further develop the Berrigan Shire Integrated Management System	Standardised documentation and review of Council operations	Procedures developed in accordance with Action Plan; Workplace Inspections; Internal Audits	The system is in place and being audited annually	Enterprise Risk Manager	✓	✓	✓	✓

Delivery Program Objective: 2.2.2 Council operations support ethical, transparent and accountable corporate governance									
DP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Our proposed action is achieved when ...	Who will coordinate it?	13/14	14/15	15/16	16/17
2.2.2.2.1	Standard Operating Procedures (SOPs) to be developed for outdoor positions	Safer workplace	No. of Draft SOPs developed for approval by Manager	70% of draft SOPs are approved within 3 months of development	Enterprise Risk Manager	✓			
2.2.2.2.2	Design Manual, Quality Procedures, Environmental Procedures to be reviewed and re-issued	Compliant and relevant Procedures Manuals	Review conducted and Manuals re-issued	In the 13/14 Financial Year the Review is finalised and new Manuals are issued	Enterprise Risk Manager	✓			
2.2.2.2.3	Inspection and Test Plans reviewed and re-issued	Inspection and Test Plans that comply with BSC Document Control Requirements	No. of Inspection and Test plans to be reviewed	In the 13/14 Financial Year 60% of Inspection and Test Plans are reviewed and re-issued	Enterprise Risk Manager	✓			
2.2.2.3	Coordinate Council investments, financial management, financial operations and processing	Effective management of Council investments and finances	External audit Internal review	External auditor issues unqualified audit opinion each year Internal review system implemented and improvements adopted	Director Corporate Services	✓	✓	✓	

Delivery Program Objective: 2.2.2 Council operations support ethical, transparent and accountable corporate governance									
DP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Our proposed action is achieved when ...	Who will coordinate it?	13/14	14/15	15/16	16/17
2.2.2.4	Deliver responsive customer service	Customers satisfied by Council response	Customer survey Complaints system	Less than 10 complaints about customer service received per year 90% of customer requests addressed within service guarantee timeframes	Director Corporate Services	✓	✓	✓	✓
2.2.2.5	Manage human resource and workforce development activities through the implementation of the Berrigan Shire's <i>Workforce Development Plan 2013 – 2017</i>	A workforce with the competencies needed to implement the Shire's 4-year Delivery Program	<i>Workforce Development Plan</i> is implemented Staff Surveys	<i>Workforce Development Plan</i> implemented No key position is vacant for longer than six months	Director Corporate Services	✓	✓	✓	✓
2.2.2.5.1	OHS Manual to be reviewed and re-issued in accordance with new legislation	Safer workplace supported by legislatively Compliant OHS	Manual reviewed and issued in accordance with new legislation	In the 13/14 Financial Year 40% of current Manual is reviewed and re-issued	Enterprise Risk Manager	✓	✓		

Delivery Program Objective: 2.2.2 Council operations support ethical, transparent and accountable corporate governance									
DP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Our proposed action is achieved when ...	Who will coordinate it?	13/14	14/15	15/16	16/17
		Manual							
2.2.2.5.2	Conduct information and training sessions for relevant staff re: Reviewed / Reissued OHS Manual	Safer workplace with staff who are familiar with OHS requirements	Number of staff who attend sessions No. of sessions conducted	In the 13/14 Financial Year 10% of staff have attended information and training sessions	Enterprise Risk Manager	✓	✓	✓	
2.2.2.5.3	Establish Volunteer Management system addressing workplace and health and safety issues tasks will include: Review Volunteer Policy and Procedures Developing consultation mechanisms Training for Volunteers	Safer workplace for volunteers	Number of activities undertaken	In the 13/14 Financial Year 10% of volunteers have attended information and training sessions	Enterprise Risk Manager	✓	✓	✓	
2.2.2.6	Provide information technology and associated support for Council operations	Efficient operation of Information Technology Systems supporting other	Number of network outages per year	No more than two unplanned network outages per year 90% of IT assistance	Director Corporate Services	✓	✓	✓	✓

Delivery Program Objective: 2.2.2 Council operations support ethical, transparent and accountable corporate governance									
DP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Our proposed action is achieved when ...	Who will coordinate it?	13/14	14/15	15/16	16/17
		Council services	IT assistance requests resolved	requests from staff resolved					
2.2.2.7	Coordinate the delivery and management of Shire records and communications	Effective records management system	Internal monitoring of information retrieval and storage	Revised electronic document management system implemented by June 2015	Director Corporate Services	✓	✓	✓	✓
2.2.2.8	Maintain and sustainably re-develop existing infrastructure and community assets	Council owned community infrastructure and assets are sustainably maintained and developed	Asset Management Plans implemented Planned Works Completed	Asset Management Plans implemented 80% of identified works either completed or assessed as suitable for deferral	Director Corporate Services	✓	✓	✓	✓
2.2.2.9	Coordinate and manage maintenance and renewal of Council plant and equipment	Ongoing maintenance and renewal of Council plant and equipment	Capital Works Plan	<i>Plant Renewal Program</i> is implemented as part of Annual Capital Works Plan	Director Technical Services	✓	✓	✓	✓

Delivery Program Objective: 2.2.2 Council operations support ethical, transparent and accountable corporate governance									
DP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Our proposed action is achieved when ...	Who will coordinate it?	13/14	14/15	15/16	16/17
2.3.1.1	Develop resources and establish partnerships that improve local assessment of the social and economic implications of cross-jurisdictional decision making and policy	Accurate, and accessible information about regional and local social and economic conditions, trends and pressures is accessible and used by Shire Officers, Other Agencies, Community Groups	Cost of Annual Subscription <i>forecast id.data</i> Publication of Berrigan Shire <i>Health and Wellbeing Profile</i>	Forecast id.data is used to inform Council planning and submissions Berrigan Shire <i>Health and Wellbeing Profile</i> is updated each January & distributed to Berrigan Jerilderie Shire Community Services Network	Director Corporate Services Strategic & Social Planning Coordinator	✓	✓	✓	✓

Delivery Program Objective: 2.2.2 Council operations support ethical, transparent and accountable corporate governance									
DP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Our proposed action is achieved when ...	Who will coordinate it?	13/14	14/15	15/16	16/17
2.3.1.2	Actively lobby all levels of government and industry re: Murray Darling Basin Plan	Improved economic and social outcomes for the Shire's irrigators and communities	Submissions prepared No. invitations by other levels of government to represent the Shire's position	Council Minutes and Annual Report publish information on lobbying activity re: Murray Darling Basin Plan and its implementation	General Manager	✓	✓	✓	✓

Delivery Program Objective: 2.2.3 Participate in networks that promote regional and cross-border collaboration, planning and service delivery									
DP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Our proposed action is achieved when ...	Who will coordinate it?	13/14	14/15	15/16	16/17
2.3.1.1	Develop resources and establish partnerships that improve local assessment of the social and economic implications of cross-jurisdictional decision making and policy	Accurate, and accessible information about regional and local social and economic conditions, trends and pressures is accessible and used by Shire Officers, Other Agencies, Community Groups	Cost of Annual Subscription <i>forecast id.data</i> Publication of Berrigan Shire <i>Health and Wellbeing Profile</i>	Forecast id.data is used to inform Council planning and submissions Berrigan Shire <i>Health and Wellbeing Profile</i> is updated each January & distributed to Berrigan Jerilderie Shire Community Services Network	Director Corporate Services Strategic & Social Planning Coordinator	✓	✓	✓	✓

Delivery Program Objective: 2.2.3 Participate in networks that promote regional and cross-border collaboration, planning and service delivery									
DP Action No.	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Our proposed action is achieved when ...	Who will coordinate it?	13/14	14/15	15/16	16/17
2.3.1.2	Actively lobby all levels of government and industry re: Murray Darling Basin Plan	Improved economic and social outcomes for the Shire's irrigators and communities	Submissions prepared No. invitations by other levels of government to represent the Shire's position	Council Minutes and Annual Report publish information on lobbying activity re: Murray Darling Basin Plan and its implementation	General Manager	✓	✓	✓	✓

Good government – 4 year financial projection

	2015/16	2016/17	2017/18	2018/19
	Forecast	Forecast	Forecast	Forecast
	\$	\$	\$	\$
Operating source of funds	12,470,082	12,735,767	13,034,023	13,335,367
Operating expenditures	(1,047,435)	(873,295)	(975,931)	(1,089,275)
Net Operating funds result	11,422,647	11,862,472	12,058,092	12,246,092
Capital sources of funds	333,500	438,500	365,000	619,000
Capital expenditures	(1,065,750)	(1,470,860)	(1,388,072)	(1,613,235)
Net Capital funds result	(732,250)	(1,032,360)	(1,023,072)	(994,235)
Net funds surplus / (Deficit)	10,690,397	10,830,112	11,035,020	11,251,857
	Current Annual Operational Plan	Final Year of Current Delivery Program	1 st Year of 2016 – 2020 Council's Delivery Program	2 nd Year of 2016 – 2020 Council's Delivery Program

Supported and Engaged Communities

Supported and engaged communities' welcome new members and value the wellbeing of all residents and the social connections that connect people to each other and place.

Community wellbeing is fostered through every day involvement in community activities.

Community resources are also equitably used to improve community health, individual wellbeing and to celebrate community creativity and innovation – past, present and future.

Why is this important?

Safe, accessible and inclusive communities are child and older person friendly.

Healthy child and youth development is facilitated in communities that are safe, inclusive and welcoming.

Older people, disabled and mobility impaired residents and visitors also experience improved quality of life and wellbeing in communities that are safe, inclusive and welcoming.

Communities that facilitate all age healthy lifestyles reduce demand upon health services, provide lifestyle choice as an option for younger families and foster opportunities for community engagement.

Lifelong learning, cultural expression and recreational activities provide opportunities for people with a diverse range of interests and backgrounds to become involved and engaged in their local communities – the sharing of their knowledge; skills, resources and experiences enrich and strengthen the social connections that are fundamental to community wellbeing and sustainability. In the past few years the Shire has experienced an increasing trend toward more families and young people leaving the Shire. Schools report a decline in enrolments and our workforce is ageing. This is not offset by inward migration of older residents.

Families and young people are needed to ensure the sustainability of our schools, local economy, sporting clubs, recreation facilities, social support and health services.

Strategic Objective

3.1 Create safe, friendly and accessible communities

Delivery Program Objectives

3.1.1 Build communities that are home to more families and young people

3.1.2 Facilitate all age healthy lifestyles and ageing in place

3.1.3 Strengthen the inclusiveness and accessibility of our community

3.1.4 Coordinate and facilitate the delivery of potable water, public health and safety services

Delivery Program Objective: 3.1.1 Build communities that are home to more families and young people									
Op Plan Ref	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Our proposed action is achieved when ...	Who will coordinate it?	13/14	14/15	15/16	16/17
3.1.1.1	Support and promote the healthy development and wellbeing of children and young people	Local projects and programs are established to support and promote the healthy development and wellbeing of children and young people	Project participant and facility user surveys Value of Volunteer Hrs Council sponsored projects supporting families, young people / children	Reports to Council provide feedback on participant survey results <ul style="list-style-type: none">• Kids Fest• Youth Week Annual Report to council re: Volunteer Hours / Management facilities: Pools, Toy Library & Recreation Reserves	Director Corporate Services	✓	✓	✓	✓

Delivery Program Objective: 3.1.1 Build communities that are home to more families and young people									
Op Plan Ref	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Our proposed action is achieved when ...	Who will coordinate it?	13/14	14/15	15/16	16/17
3.1.1.2	Deliver on behalf of the funder Shire based Early Childhood Intervention Services	Local delivery of Early Childhood Intervention Services	Funding and service targets are met	Current Funding and Service Agreement is Renewed 2014	Director Corporate Services	✓	✓	✓	✓
3.1.1.3	Develop <i>Children and Families Strategy</i>	Local projects and services support the attraction and retention of families and young people	<i>Children and Families Strategy</i> developed	Council adopts Berrigan Shire <i>Children and Families Strategy and Action Plan 2014 – 2018</i>	Strategic & Social Planning Coordinator	✓			

Delivery Program Objective: 3.1.2 Facilitate all age healthy lifestyles and ageing in place									
Op Plan Ref	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Our proposed action is achieved when ...	Who will coordinate it?	13/14	14/15	15/16	16/17
3.1.2.1	Provide on behalf of the funder integrated in-home services and support to frail, aged, and disabled residents	Local delivery of Home and Community Care Services	Funding and service targets are met	Current Funding and Service Agreement is Renewed 2014	Director Corporate Services	✓	✓		
3.1.2.2	Develop <i>Liveability and Healthy Ageing Strategy</i>	Council facilities and services support older residents health, mobility and their economic / social participation in community life	<i>Liveability and Healthy Ageing Strategy</i> Developed	Council adopts October 2013 <i>Liveability and Healthy Ageing Strategy and Action Plan 2013 – 2017</i>	Strategic & Social Planning Coordinator	✓			
3.1.2.3	Provide recreation facilities which support active lifestyle and ageing place	Council recreation facilities support active lifestyle and ageing place	Implementation and review Corporate and Community Services Asset Management Plan	Corporate and Community Services Asset Management Plan items supporting active lifestyle and ageing in place are implemented	Director Corporate Services	✓	✓	✓	✓

Delivery Program Objective: 3.1.3 Strengthen the inclusiveness and accessibility of our community									
Op Plan Ref	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Our proposed action is achieved when ...	Who will coordinate it?	13/14	14/15	15/16	16/17
3.1.3.1	Promote the social and economic wellbeing of Shire residents through social planning and community development activities	Annual program of social planning and community development activities implemented	No of activities held Reports to Council Participant Surveys	Based on participant surveys <ul style="list-style-type: none"> Seniors Week Youth Week International Womens' Day Mens' Health Week & Childrens' Week Participant numbers are maintained and or increased Participants/ Survey Respondents report high levels of satisfaction with the activity	Strategic & Social Planning Coordinator	✓	✓	✓	✓

Delivery Program Objective: 3.1.4 Coordinate and facilitate the delivery of potable water, public health and safety services									
	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Our proposed action is achieved when ...	Who will coordinate it?	13/14	14/15	15/16	16/17
3.1.4.1	Ensure potable water and sewer network is safe and functional	Water and Sewer networks are managed to maximise operational functions	Compliance with established Public Health drinking water standards and sewerage treatment effluent quality	Supporting Operational Plan actions are undertaken and the outcome reported T: 100%	Environmental Engineer	✓	✓	✓	✓
3.1.4.1.1	Generate sufficient income from fees and charges to provide for the renewal of sewer, water supply and distribution assets	Water and sewer networks operates on full cost recovery basis and in doing so generates sufficient revenue to ensure the long term sustainability of operations	Funds in Water and Sewer Reserve Accounts	Water and Sewer service operations are meeting full-cost recovery requirements i.e.: making an operating surplus and generating sufficient cash to meet future capital works	Director Corporate Services	✓	✓	✓	✓
3.1.4.1.2	Monitor, control and report upon environmental contaminants and public health hazards - water, fire, refuse, buildings and air	Safer and healthier communities	Assess impacts associated with actions resulting in contamination	Environmental contaminants and public health hazards minimised	Development Manager	✓	✓	✓	✓

Delivery Program Objective: 3.1.4 Coordinate and facilitate the delivery of potable water, public health and safety services									
	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Our proposed action is achieved when ...	Who will coordinate it?	13/14	14/15	15/16	16/17
3.1.4.1.2.1	Develop and implement inspection programs: <ul style="list-style-type: none"> • Food premises • Building works • Water/Sewerage treatment • Fire safety/hazard reduction 	Food premises, building works, water and sewerage treatment and fire safety/hazard reduction services meet standards	Annual Report No. programmed inspections completed x type No program inspections not completed x type	Inspection programs result in safer and healthier premises	Development Manager	✓	✓	✓	✓
3.1.4.3	Coordinate and facilitate local emergency management committee	Committee coordinated and facilitated	LEMPan is maintained	In the event of an emergency LEMPlan coordinates and facilitates local response	Director Technical Services	✓	✓	✓	✓
3.1.4.3.1	Provide and maintain local emergency operations centres and associated plant	Fit for purpose LEOC's	LEOC's found fit for purpose during emergencies and/or training operations	In the event of an emergency LEOC's provide 'fit for purpose' emergency operations centres	Director Technical Services	✓	✓	✓	✓

Delivery Program Objective: 3.1.4 Coordinate and facilitate the delivery of potable water, public health and safety services									
	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Our proposed action is achieved when ...	Who will coordinate it?	13/14	14/15	15/16	16/17
3.1.4.3.2	Participate in the implementation and review of Regional Disaster Management Plan-EmPlan	BSC participation in Local Disaster Management Plan-EmPlan implementation and review	Plan reviewed and adopted by Local Emergency Management Committee at least every 5 yrs	Council staff participate in Review and Implementation of EmPlan	Director Technical Services	✓	✓	✓	✓
3.1.4.4	Develop and maintain local cemeteries and associated infrastructure	Cemeteries progressively developed to meet demand Routine maintenance conducted	Graves available Work undertaken Customer Survey	Sufficient gravesites exist in the lawn cemeteries to meet 5+ years of estimated demand Cemetery Maintenance agreements with service clubs maintained and reviewed	Director Corporate Services	✓	✓	✓	✓
3.1.4.5	Control and promote responsible ownership of companion animals	Negative impacts & disturbance caused by companion animals reduced	Customer Service Complaints No. Registered Companion Animals	Education of community results in minimal impacts from companion animals	Development Manager	✓	✓	✓	✓

Supported and engaged communities – 4 year financial projection

	2015/16	2016/17	2017/18	2018/19
	Forecast	Forecast	Forecast	Forecast
	\$	\$	\$	\$
Operating source of funds	3,876,788	3,965,638	3,940,218	4,000,303
Operating expenditures	(5,936,023)	(6,097,064)	(6,273,638)	(6,464,860)
Net Operating funds result	(2,059,235)	(2,131,426)	(2,333,420)	(2,464,557)
Capital sources of funds	-	-	-	-
Capital expenditures	(778,010)	(1,116,964)	(781,118)	(574,274)
Net Capital funds result	(778,010)	(1,116,964)	(781,118)	(574,274)
Net funds surplus / (Deficit)	2,837,245	3,248,390	3,114,538	3,038,831
	Current Annual Operational Plan	Final Year of Current Delivery Program	1 st Year of 2016 – 2020 Council's Delivery Program	2 nd Year of 2016 – 2020 Council's Delivery Program

Diverse and Resilient Business

Local job creation driven by investment in innovation (new products/services) is needed to retain and attract skilled professionals and young people.

Rural communities that offer lifestyle and professional opportunities are more successful in attracting and retaining a skilled workforce.

A strong local economy is a buffer against globally exposed commodity agribusiness during drought or economic downturn.

Tourism is a competitive industry sector with the drivers for growth being: a diverse range of local / regional experiences supported by contemporary marketing and promotion.

Why is this important?

Research commissioned by Regional Development Australia – Murray suggests that targeted investment by business and government in employment growth drivers is needed to create jobs and promote innovation.

Construction, transport, health, aged care and community services will create more jobs if there is Council support and lobbying for industry and state investment in centres of excellence, local training and research.

The Shire's Delivery Program is characterised by actions and projects that support collaborative planning, shared resourcing, water security, and the regional branding and promotion needed to realise the potential of: national freight infrastructure projects; local innovation and value added agricultural product development.

Our lifestyle, climate, existing sporting facilities and proximity to Melbourne underpins our event based tourism initiatives providing opportunities for visitors to stay longer.

Strategic Objective

4.1 Invest in local job creation, retention and innovation

Delivery Program Objectives

4.1.1 Identify opportunities for strategic investment and job creation

Delivery Program Objective: 4.1.1 Identify opportunities for strategic investment and job creation									
Op Plan Ref	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Our proposed action is achieved when ...	Who will coordinate it?	13/14	14/15	15/16	16/17
4.1.1.1	Support the development of Agriculture Industry	Diverse and sustainable Agriculture Industry	No of new projects Industry Data	Council activities: roads and associated transport and freight infrastructure projects support growth and attract new Agriculture Industry Projects	Economic Development Officer	✓	✓	✓	✓
4.1.1.1.1	Investigate funding options for Scoping Study <i>Berrigan Shire Agriculture Industry Strategic Profile</i>	Investigate and secure funding options for Scoping Study Berrigan Shire Agriculture Industry Strategic Profile	Investigation completed	Funding is identified for Scoping Study	Economic Development Officer	✓			

Delivery Program Objective: 4.1.1 Identify opportunities for strategic investment and job creation									
Op Plan Ref	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Our proposed action is achieved when ...	Who will coordinate it?	13/14	14/15	15/16	16/17
4.1.1.2	Support collaborative planning, shared resourcing in local industry and promotion of business and development projects	Council facilitation of industry networks / collaborative projects and shared resourcing	Surveys Network projects	Local networks initiate new projects and share resources	Economic Development Officer	✓	✓	✓	✓
4.1.1.3	Support the development of aged care industry cluster in the Berrigan Shire	Aged care jobs growth	ABS Employment Data	Implementation of <i>Liveability and Ageing Strategy Action Plan</i>	Economic Development Officer	✓	✓	✓	✓
4.1.1.4	In conjunction with local business and employers develop an innovative industry and local skills retention and employment prospectus	Industry groups, potential employers and local business have relevant information on industries and local skills	Local Employment data Feedback from industry groups	Live , Invest in Berrigan Shire Prospectus is published	Economic Development Officer	✓	✓	✓	✓

4.2 Strengthen and diversify the local economy

4.2.1 Partner with government and industry to renew and promote the development of the Shire's economic assets

4.2.2 Support local enterprise through economic development initiatives

4.2.3 Engage local business through regular meetings, electronic newsletter, and Council bulletin and media publications

Delivery Program Objective: 4.2.1 Partner with government and industry to renew and promote the development of the Shire's economic assets									
Op Plan Ref	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Our proposed action is achieved when ...	Who will coordinate it?	13/14	14/15	15/16	16/17
4.2.1.1	Develop and implement Berrigan Shire Economic Development Plan	Economic Development Plan developed	Adopted by Council and implemented	Annual Report to Council of the Plan's status and implementation	Economic Development Officer	✓	✓	✓	✓
4.2.1.2	Develop & implement action plan to promote location advantages & competitiveness of Tocumwal Aerodrome industrial precinct	Action Plan completed and prospectus developed	Completion of subdivision Prospectus developed	Subdivision is completed and prospectus published	Economic Development Officer	✓	✓		

Delivery Program Objective: 4.2.1 Partner with government and industry to renew and promote the development of the Shire's economic assets									
Op Plan Ref	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Our proposed action is achieved when ...	Who will coordinate it?	13/14	14/15	15/16	16/17
4.2.1.3	Lobby NSW Parks for investment in the enhancement of facilities and signage in and around National and Regional Parks	Upgraded signage and facilities National Parks	Signs installed	NSW Parks installs signs and upgrades its amenities	Economic Development Officer	✓	✓	✓	✓

Delivery Program Objective: 4.2.2 Support local enterprise through economic development initiatives									
Op Plan Ref	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Our proposed action is achieved when ...	Who will coordinate it?	13/14	14/15	15/16	16/17
4.2.2.1	Facilitate the operation of vibrant business support groups within the Shire.	Active business support groups contributing towards local jobs and business growth	Local business surveys Employment Data	The business groups in each town involve significant proportion of business operators for their mutual benefit	Economic Development Officer	✓	✓	✓	✓
4.2.2.1.1	Facilitate the effective operation of Chambers of Commerce, Tourism Associations and other business groups through the development and implementation of business plans	Strategic approach to local jobs and business growth	Business plans completed, adopted and being implemented	These groups indicate that they are achieving their objectives & acknowledge assistance given by Council	Economic Development Officer	✓	✓	✓	✓

Delivery Program Objective: 4.2.3 Engage local business through regular meetings, electronic newsletter, and Council bulletin and media publications									
Op Plan Ref	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Our proposed action is achieved when ...	Who will coordinate it?	13/14	14/15	15/16	16/17
4.2.3.1	Host <i>Business and Environment Awards</i> during business week	Local business is recognised by nominations and Award attendance	No. of nominations received Attendance at Awards	Annual Business Awards are held	Economic Development Officer	✓	✓	✓	✓

Strategic Objective

4.3 Diversify and promote local tourism

Delivery Program Objectives

4.3.1 Implement the Berrigan Shire Visitor Events Plan

4.3.2 Partner regional Tourism Boards (Sun Country and Murray Regional Tourism Board)

Delivery Program Objective: 4.3.1. Implement the Berrigan Shire Visitor Events Plan									
Op Plan Ref	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Our proposed action is achieved when ...	Who will coordinate it?	13/14	14/15	15/16	16/17
4.3.1.1	Convene and facilitate the Berrigan Shire <i>Events Coordinating Committee</i>	Strategic support for and allocation of event funding	Committee established	Committee meets quarterly and prepares a Report for Council	Economic Development Officer	✓	✓	✓	✓
4.3.1.2	Provide support to event proponents and organisers.	Increase in the number of successful events, proponents and organisers Increased attendance local events	No. of events supported by Council Event Surveys	At least 4 events are supported each year Participant feedback is reported by event organisers to Events Committee	Economic Development Officer	✓	✓	✓	✓

Delivery Program Objective: 4.3.1. Implement the Berrigan Shire Visitor Events Plan									
Op Plan Ref	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Our proposed action is achieved when ...	Who will coordinate it?	13/14	14/15	15/16	16/17
4.3.1.3	Facilitate use of Tocumwal Aerodrome for aviation and other events	Maintain the <i>Tocumwal Aerodrome Management Plan</i> and approve events in compliance with same	Number of events held	<i>Tocumwal Aerodrome Management Plan</i> facilitates hosting of aviation or other events	Director Technical Services	✓	✓	✓	✓

Delivery Program Objective: 4.3.1. Implement the Berrigan Shire Visitor Events Plan									
Op Plan Ref	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Our proposed action is achieved when ...	Who will coordinate it?	13/14	14/15	15/16	16/17
4.3.2.1	Maintain membership and benefit of regional tourism boards to increase local visitation and economic activity	Regional and interstate marketing and promotion of Shire's tourism products and services	Participation in Regional Tourism Boards	Councillor and staff attendance at Regional Tourism Board Meetings	Economic Development Officer	✓	✓	✓	✓
4.3.2.1.1	Participate in Sun Country on the Murray development of Town based Tourism Strategy destination and marketing plans	Planned growth and development of the Shire's tourism industry	Councillor / Council Officer participation in the development of Town destination and marketing plans	Town Tourism and Destination Plans / projects are undertaken by local operators	Economic Development Officer	✓	N/A	N/A	N/A
4.3.2.2	Encourage and support local tourism body / operator activities which, foster and promote increased local tourism industry growth and development	Stronger local tourism industry	<i>Murray Regional Tourism Board</i> (MRTB) Data	MRTB provides annual report on local industry growth and development	Economic Development Officer	✓	✓	✓	✓

Strategic Objective

Delivery Program Objectives

4.4 Connect local, regional and national road, rail and aviation infrastructure

4.4.1 Develop and promote Berrigan Shire regional transport and freight infrastructure

Delivery Program Objective: 4.4.1 Develop and promote Berrigan Shire regional transport and freight infrastructure									
Op Plan Ref	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Our proposed action is achieved when ...	Who will coordinate it?	13/14	14/15	15/16	16/17
4.4.1.1	Develop design concept, and investment case, to improve traffic entry and egress to, and within precinct, and storage areas, and associated infrastructure at Tocumwal	Increased use of Tocumwal inter-modal facility	Design concept and investment case developed	The investment case is developed	Economic Development Officer	✓	✓	✓	✓
4.4.1.2	Locate sources of funds for investment into facility	Increased use of Tocumwal inter-modal facility	Funds to undertake works are identified	Funding and investment is committed	Economic Development Officer	✓	✓	✓	✓

Delivery Program Objective: 4.4.1 Develop and promote Berrigan Shire regional transport and freight infrastructure									
Op Plan Ref	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Our proposed action is achieved when ...	Who will coordinate it?	13/14	14/15	15/16	16/17
4.4.1.3	Lobby for upgrade of rail facilities, associated with Tocumwal rail line incl. line to Shepparton and Melbourne Ports	Increased use of Tocumwal inter-modal facility	Investment by government in facilities	Funding is committed by Victorian and Commonwealth Governments	Economic Development Officer	✓	✓	✓	✓
4.4.1.4	Participate actively in efforts to upgrade Newell Highway and Midland Murray Valley highways particularly the Shepparton bypass	Increased use of Tocumwal inter-modal facility	Highway upgrades demonstrative progress	Funding is committed by Victorian and Commonwealth Governments	Economic Development Officer	✓	✓	✓	✓
4.4.1.5	Operate the Tocumwal Aerodrome	Operated in accordance with CASA regulations and Tocumwal Aerodrome Management Plan.	Annual report on activity	Annual Report Presented to Council on Aerodrome Operations	Director Technical Services	✓	✓	✓	✓

Delivery Program Objective: 4.4.1 Develop and promote Berrigan Shire regional transport and freight infrastructure									
Op Plan Ref	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Our proposed action is achieved when ...	Who will coordinate it?	13/14	14/15	15/16	16/17
4.4.1.5.1	Maintain the Tocumwal Aerodrome	Maintained in accordance with <i>Corporate and Community Asset Management Plan</i>	Satisfactory results from CASA inspections for continuation of Aerodrome registration	Annual Report is presented to Council on Aerodrome Operations CASA issue compliant assessment of Aerodrome Operations and Management Tocumwal Aerodrome maintains its registration	Director Technical Services	✓	✓	✓	✓
							✓		✓
							✓		✓

Diverse and resilient business –financial projection

	2015/16 Forecast \$	2016/17 Forecast \$	2017/18 Forecast \$	2018/19 Forecast \$
Operating source of funds	274,400	276,300	283,774	291,448
Operating expenditures	(963,800)	(1,017,270)	(1,031,061)	(1,055,380)
Net operating funds result	(689,400)	(740,970)	(747,287)	(763,932)
Capital sources of funds	-	-	-	-
Capital expenditures	-	(75,000)	(25,000)	(50,000)
Net Capital funds result	-	(75,000)	(25,000)	(50,000)
Net funds surplus / (Deficit)	(689,400)	(815,970)	(772,287)	(813,932)
	Current Annual Operational Plan	Final Year of Current Delivery Program	1 st Year of 2016 – 2020 Council's Delivery Program	2 nd Year of 2016 – 2020 Council's Delivery Program

Section 3 Delivery Program Budget

Projected Income and
Expenditure Statement

Projected Balance Sheet

Projected Cash Flow
Statement

Outcome Budget
Summary – Four Year
Forecast

Capital Works Summary
Plan Projection

Projected Income and Expenditure Statement

Scenario: Base Case	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19
INCOME STATEMENT - CONSOLIDATED	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Income from Continuing Operations						
Revenue:						
Rates & Annual Charges	8,629	8,762	9,068	9,285	9,504	9,608
User Charges & Fees	1,905	1,454	1,392	1,414	1,453	1,495
Interest & Investment Revenue	740	438	438	437	441	445
Other Revenues	712	849	513	502	514	528
Grants & Contributions provided for Operating Purposes	5,036	6,540	6,297	6,304	6,418	6,536
Grants & Contributions provided for Capital Purposes	1,710	1,439	3,103	260	185	234
Other Income:						
Net gains from the disposal of assets	181	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-
Total Income from Continuing Operations	18,913	19,482	20,811	18,201	18,515	18,846
Expenses from Continuing Operations						
Employee Benefits & On-Costs	7,085	3,508	3,488	3,559	3,662	3,768
Borrowing Costs	34	55	76	62	52	45
Materials & Contracts	4,076	6,415	5,701	5,770	5,933	6,085
Depreciation & Amortisation	5,405	5,287	5,423	5,569	5,736	5,908
Impairment	-	-	-	-	-	-
Other Expenses	2,086	2,194	2,008	2,123	2,145	2,221
Interest & Investment Losses	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	9	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-
Total Expenses from Continuing Operations	18,686	17,458	16,704	17,082	17,528	18,028
Operating Result from Continuing Operations	227	2,024	4,107	1,119	987	818
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-
Net Operating Result for the Year	227	2,024	4,107	1,119	987	818
Net Operating Result before Grants and Contributions provided for Capital Purposes	(1,483)	585	1,004	859	802	583

Projected Balance Sheet – 4-year Financial Plan

Scenario: Base Case BALANCE SHEET - CONSOLIDATED	2013/14 \$'000	2014/15 \$'000	2015/16 \$'000	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000
ASSETS						
Current Assets						
Cash & Cash Equivalents	2,309	2,884	2,486	2,156	1,895	2,309
Investments	14,000	12,911	12,410	12,824	13,446	13,930
Receivables	1,339	1,505	1,459	1,446	1,476	1,504
Inventories	462	294	271	274	279	285
Other	67	217	190	194	198	204
Non-current assets classified as "held for sale"	229	115	115	115	115	115
Total Current Assets	18,406	17,925	16,932	17,008	17,408	18,347
Non-Current Assets						
Investments	-	-	-	-	-	-
Receivables	19	60	21	21	21	21
Inventories	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	186,526	190,804	195,448	196,167	196,636	196,400
Investments Accounted for using the equity method	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	115	115	115	115	115
Other	-	-	-	-	-	-
Total Non-Current Assets	186,545	190,979	195,584	196,302	196,771	196,535
TOTAL ASSETS	204,951	208,904	212,515	213,310	214,179	214,882
LIABILITIES						
Current Liabilities						
Bank Overdraft	-	-	-	-	-	-
Payables	1,269	1,711	1,519	1,448	1,479	1,520
Borrowings	118	303	254	149	155	162
Provisions	2,171	2,174	2,174	2,174	2,174	2,174
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-
Total Current Liabilities	3,558	4,188	3,947	3,771	3,809	3,856
Non-Current Liabilities						
Payables	-	-	-	-	-	-

Scenario: Base Case BALANCE SHEET - CONSOLIDATED	2013/14 \$'000	2014/15 \$'000	2015/16 \$'000	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000
Borrowings	237	1,539	1,285	1,136	981	820
Provisions	265	262	262	262	262	262
Investments Accounted for using the equity method	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-
Total Non-Current Liabilities	502	1,800	1,547	1,398	1,243	1,081
TOTAL LIABILITIES	4,060	5,989	5,494	5,169	5,052	4,937
Net Assets	200,891	202,915	207,022	208,141	209,127	209,945
EQUITY						
Retained Earnings	92,451	94,475	98,582	99,701	100,687	101,505
Revaluation Reserves	108,440	108,440	108,440	108,440	108,440	108,440
Council Equity Interest	200,891	202,915	207,022	208,141	209,127	209,945
Minority Equity Interest	-	-	-	-	-	-
Total Equity	200,891	202,915	207,022	208,141	209,127	209,945

Projected Cash Flow Statement

Scenario: Base Case	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19
CASH FLOW STATEMENT-CONSOLIDATED	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Cash Flows from Operating Activities						
Receipts:						
Rates & Annual Charges	8,623	8,773	9,047	9,274	9,493	9,603
User Charges & Fees	1,760	1,668	1,403	1,410	1,446	1,488
Interest & Investment Revenue Received	770	412	465	437	439	439
Grants & Contributions	6,707	7,927	9,394	6,581	6,602	6,770
Bonds & Deposits Received	32	-	-	-	-	-
Other	1,553	546	547	515	508	519
Payments:						
Employee Benefits & On-Costs	(7,248)	(3,801)	(3,486)	(3,657)	(3,662)	(3,768)
Materials & Contracts	(4,560)	(5,955)	(5,831)	(5,752)	(5,916)	(6,059)
Borrowing Costs	(37)	(55)	(76)	(62)	(52)	(45)
Bonds & Deposits Refunded	-	-	-	-	-	-
Other	(2,445)	(2,160)	(2,023)	(2,121)	(2,143)	(2,219)
Net Cash provided(or used in) Operating Activities	5,155	7,355	9,440	6,625	6,714	6,727
Cash Flows from Investing Activities						
Receipts:						
Sale of Investment Securities	4,000	1,539	1,125	36	-	200
Sale of Investment Property	-	-	-	-	-	-
Sale of Real Estate Assets	261	249	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	210	717	334	439	365	619
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-
Deferred Debtors Receipts	16	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-
Payments:						
Purchase of Investment Securities	(2,000)	(450)	(625)	(450)	(621)	(685)

Appendix "A"
Projected cash flow statement

Scenario: Base Case	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19
CASH FLOW STATEMENT-CONSOLIDATED	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Purchase of Investment Property	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	(6,838)	(10,282)	(10,409)	(6,726)	(6,570)	(6,292)
Purchase of Real Estate Assets	(173)	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-
Net Cash provided(or used in) Investing Activities	(4,524)	(8,227)	(9,575)	(6,701)	(6,826)	(6,158)
Cash Flows from Financing Activities						
Receipts:						
Proceeds from Borrowings & Advances	-	1,630	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-
Payments:						
Repayment of Borrowings & Advances	(111)	(184)	(262)	(254)	(149)	(155)
Repayment of Finance Lease Liabilities	-	-	-	-	-	-
Distributions to Minority Interests	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-
Net Cash Flow provided(used in) Financing Activities	(111)	1,446	(262)	(254)	(149)	(155)
Net Increase/(Decrease) in Cash & Cash Equivalents	520	575	(398)	(330)	(261)	414
plus: Cash, Cash Equivalents & Investments-beginning of year	1,789	2,309	2,884	2,486	2,156	1,895
Cash & Cash Equivalents-end of the year	2,309	2,884	2,486	2,156	1,895	2,309

Scenario: Base Case	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19
CASH FLOW STATEMENT-CONSOLIDATED	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Cash & Cash Equivalents-end of the year	2,309	2,884	2,486	2,156	1,895	2,309
Investments-end of the year	14,000	12,911	12,410	12,824	13,446	13,930
Cash, Cash Equivalents & Investments-end of the year	16,309	15,795	14,896	14,980	15,341	16,240
Representing:						
- External Restrictions	9,636	9,135	9,457	9,579	9,876	10,476
- Internal Restrictitons	3,128	4,890	3,810	3,860	3,922	4,007
- Unrestricted	3,545	1,770	1,629	1,541	1,542	1,757
	16,309	15,795	14,896	14,980	15,341	16,240

Budget x Outcome 4-Year Forecast

BUDGET BY OUTCOME	AMOUNT CARRIED FORWARD 2013/14	YTD May 2015	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST
	(1,396,097)	(49,211)	21,942	(64,098)	(119,472)	88,881
	(1,539,430)	(7,420,115)	(7,238,292)	(6,851,792)	(7,203,569)	(7,190,741)
SUSTAINABLE NATURAL AND BUILT ENVIRONMENTS	(1,539,430)	(7,420,115)	(7,238,292)	(6,851,792)	(7,203,569)	(7,190,741)
0011-0000 RURAL SEALED ROADS - MAINTENANCE	-	(445,400)	(309,468)	(318,800)	(326,770)	(334,939)
0013-0000 RURAL UNSEALED ROADS - MAINTENANCE	-	(442,520)	(503,186)	(518,300)	(531,258)	(544,539)
0015-0226 MR226 NANGUNIA ST & HUGHES ST	-	(8,500)	-	-	-	-
0015-0356 MR356 BERRIGAN - OAKLANDS RD	(4,000)	(11,500)	-	-	-	-
0015-0363 MR363 BERRIGAN - BAROOGA RD	(21,355)	(89,855)	-	-	-	-
0015-0550 MR550 TOCUMWAL - MULWALA RD	(6,000)	(53,369)	-	-	-	-
0015-0564 MR564 BERRIGAN - JERILDERIE RD	(100,000)	(300,000)	-	-	-	-
0015-0999 RTA MR BLOCK GRANT BUDGET ONLY	-	(362,500)	(706,000)	(706,000)	(717,900)	(725,100)
0015-1226 MR226 CAPITAL PROJECTS	-	-	-	-	-	-
0015-1356 MR356 CAPITAL PROJECTS	-	-	-	-	-	-
0015-1363 MR363 CAPITAL PROJECTS	-	-	-	-	-	-
0015-1550 MR550 CAPITAL PROJECTS	-	-	-	-	-	-
0015-1564 MR564 CAPITAL PROJECTS	-	-	-	-	-	-
0015-5363 MR363	-	-	-	-	-	-
0015-5550 MR550 TOCUMWAL - MULWALA RD	-	-	-	-	-	-
0015-6363 RECO MR 363 RIV HWY TO COB ST	-	-	-	-	-	-
0015-7226 MR226 NANGUNIA ST 10/11 PROJEC	-	-	-	-	-	-
0021-0000 OTHER URBAN SEALED ROADS - MAINTENANCE	-	(530,000)	(523,000)	(541,200)	(554,730)	(568,598)
0023-0000 OTHER URBAN UNSEALED ROADS - MAINTENANCE	-	(46,000)	(61,000)	(63,000)	(64,575)	(66,189)
1010-0506 ADMIN OFFICE - SOLAR PANELS	-	(54,314)	-	-	-	-
1214-0105 CONTRIB CENTRAL MURRAY COUNTY	-	(117,003)	(120,000)	(123,500)	(127,205)	(131,021)

BUDGET BY OUTCOME	AMOUNT CARRIED FORWARD 2013/14	YTD May 2015	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST
	(1,396,097)	(49,211)	21,942	(64,098)	(119,472)	88,881
	(1,539,430)	(7,420,115)	(7,238,292)	(6,851,792)	(7,203,569)	(7,190,741)
1411-0105 LOCAL ENVIRONMENT PLAN	(72,950)	-	-	-	-	-
1411-0110 ENV. SERV SALARIES & ALLOWANCE	-	(432,000)	(259,450)	(278,900)	(287,267)	(295,885)
1411-0120 ENV. SERV VEHICLE OPERATING EX	-	(43,680)	(43,680)	(43,680)	(44,554)	(45,445)
1411-0125 ENV. SERV STAFF TRAINING	-	(17,000)	(12,000)	(12,000)	(12,240)	(12,485)
1411-0130 ENV. SERV CONFERENCES/SEMINARS	-	(5,000)	(5,000)	(5,000)	(5,040)	(5,081)
1411-0135 ENV. SERV OFFICE EXPENSES	-	(5,500)	(5,500)	(5,500)	(5,625)	(5,753)
1411-0136 ENV. SERV ADVERTISING EXPENSES	-	(7,000)	(2,000)	(2,000)	(2,060)	(2,122)
1411-0137 ENV. SERV OFFICE EXP-TELEPHONE	-	(2,000)	(2,000)	(2,000)	(2,070)	(2,142)
1411-0140 BUILDING SURVEYOR ACCREDITATION	-	(1,565)	(500)	(500)	(500)	(500)
1411-0145 ENV. SERV LEGAL EXPENSES	-	(5,000)	(5,000)	(5,000)	(5,020)	(5,040)
1411-0146 ENV. SERV CONSULTANCY	-	-	(20,000)	(20,000)	(20,500)	(21,013)
1411-0150 COMMUNITY CLEAN-UP EXPENSE	-	-	-	-	-	-
1411-0185 STATE OF THE ENVIRONMENT REPOR	-	-	-	-	-	-
1411-0186 DA TRACKING PROJECT	-	(13,300)	-	-	-	-
1411-0190 LESS: CHARGED TO OTHER FUNDS	-	503,600	518,700	534,300	534,300	534,300
1411-0195 ENV. SERV ADMIN CHARGES	-	(103,300)	(106,400)	(109,600)	(109,600)	(109,600)
1412-0105 DWM ADMIN CHARGES	-	(170,000)	(186,100)	(191,400)	(191,400)	(191,400)
1412-0140 COLLECTION EXPENSES - CONTRACT	-	(244,800)	(197,400)	(205,300)	(210,433)	(215,693)
1412-0141 DWM WASTE COLLECTION FEE EXP	-	(143,104)	(150,260)	(157,772)	(165,661)	(173,944)
1412-0142 CONTRACT SUPERVISION FEES(MOI	-	(6,000)	(6,270)	(6,540)	(6,703)	(6,871)
1412-0150 TIP OPERATION EXPENSES - TOC	-	(111,100)	(113,500)	(118,000)	(120,950)	(123,974)
1412-0151 TOC TIP OP EXPS - INSURANCE	-	(7,500)	(7,800)	(8,100)	(8,343)	(8,593)
1412-0155 TIP OPERATIONS EXPENSES - BGN	-	(130,000)	(139,000)	(144,600)	(148,215)	(151,920)
1412-0156 BGN TIP OP. EXPS - INSURANCE	-	(7,080)	(7,800)	(8,100)	(8,343)	(8,593)

BUDGET BY OUTCOME	AMOUNT CARRIED FORWARD 2013/14	YTD May 2015	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST
	(1,396,097)	(49,211)	21,942	(64,098)	(119,472)	88,881
	(1,539,430)	(7,420,115)	(7,238,292)	(6,851,792)	(7,203,569)	(7,190,741)
1412-0157 TIP OP. EXPS BGN - ELECTRICITY	-	(1,500)	(3,900)	(4,000)	(4,140)	(4,285)
1412-0158 TIP OPERATIONS TELEPHONE	-	(880)	(900)	(920)	(952)	(986)
1412-0160 RECYCLE CENTRE OPERATIONS EXPE	-	(56,400)	(50,400)	(52,400)	(53,710)	(55,053)
1412-0161 RECYCLE CENTRE - INSURANCE	-	(6,600)	(6,800)	(7,000)	(7,210)	(7,426)
1412-0162 RECYCLABLES COLLECTION EXPENSE	-	(80,400)	(156,400)	(162,700)	(166,768)	(170,937)
1412-0165 FINLEY RECYCLE CENTRE BLDG MTC	-	(200)	(200)	(200)	(205)	(210)
1412-0167 BERRIGAN TIP BLDG MTCE	-	(620)	(500)	(500)	(506)	(513)
1412-0185 DRUMMUSTER OPERATIONAL EXPENDI	-	(4,000)	(4,100)	(4,300)	(4,408)	(4,518)
1412-0190 WASTE MANAGEMENT PLAN	-	-	-	-	-	-
1412-0505 PURCHASE OF BINS	-	-	-	-	-	-
1412-0506 FINLEY TIP - FENCING AROUND BI	-	-	-	-	-	-
1412-0507 NEW SHED & TOILET TOC TIP	-	-	-	-	-	-
1412-0512 BERRIGAN & FINLEY TIP - CRUSHED ROCK	-	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)
1412-0523 BERRIGAN TIP - NEW L/F HOLE	-	-	-	-	-	-
1412-0524 BERRIGAN TIP FENCING	-	-	-	-	-	-
1412-0525 FINLEY TRUCKWASH FENCE	-	(3,000)	-	-	-	-
1412-0526 TOC TIP FENCING	-	(10,000)	-	-	-	-
1412-0527 BERRIGAN TIP - TEMPORARY ASBESTOS STORAGE	-	-	-	-	-	-
1412-0528 BERRIGAN TIP - REHABILITATION	-	-	-	-	-	-
1414-0105 STREET & GUTTER CLEANING	-	(175,250)	(160,700)	(166,300)	(170,458)	(174,719)
1414-0110 RUBBISH COLLECTION BEACH AREAS	-	(40,000)	(32,100)	(33,300)	(34,133)	(34,986)
1416-0110 STORM WATER DRAINAGE MTCE	-	(121,650)	(97,000)	(100,400)	(102,910)	(105,483)
1416-0111 STORMWATER DRAIN - ELECTRICITY	-	(18,000)	(18,000)	(18,000)	(18,630)	(19,282)
1416-0160 INTEREST-DRAINAGE INT LOAN 385	-	(6,840)	(1,410)	-	-	-

BUDGET BY OUTCOME	AMOUNT CARRIED FORWARD 2013/14	YTD May 2015	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST
	(1,396,097)	(49,211)	21,942	(64,098)	(119,472)	88,881
	(1,539,430)	(7,420,115)	(7,238,292)	(6,851,792)	(7,203,569)	(7,190,741)
1416-0161 LOAN 387 INTEREST EXPENSE	-	(11,970)	(6,870)	(1,410)	-	-
1416-0998 ASSET MANAGEMENT - DRAINAGE	-	-	-	-	-	-
1416-2410 LIRS - US/W DRAINAGE INTEREST	-	(33,852)	(64,505)	(57,887)	(51,739)	(45,431)
1416-2411 LIRS - US/W DRAINAGE PRINCIPAL	-	(66,392)	(135,984)	(142,602)	(148,749)	(155,057)
1417-0525 PRINCIPAL-DRAINAGE INTLOAN 385	-	(76,980)	(40,500)	-	-	-
1417-0530 LOAN 387 PRINCIPAL - CURRENT	-	(72,230)	(77,330)	(40,690)	-	-
1417-0540 REMODEL LOCO DAM	-	(40,000)	-	-	-	-
1417-0541 RILEY COURT STORMWATER DETENTION BASIN	-	(73,500)	-	-	-	-
1417-0542 BUCHANANS RD - WIRUNA TO HUGHES	-	-	-	-	-	-
1417-0543 BUCHANANS RD - GUNNAMARA -WIRUNA	-	(13,500)	-	-	-	-
1417-0544 BENT ST - END OF SEAL TO BAROOGA ST NTH	-	(50,750)	-	-	-	-
1417-0545 BROOKSMANS RD RETENTION POND	-	-	-	-	-	-
1417-0546 RETENTION POND - RIV HWY FIN	-	(100,500)	-	-	-	-
1417-0547 CONSTRUCT REUSE SCHEME STORMWATER	-	-	-	-	-	-
1417-0548 CONSTRUCT RETENTION BASIN	-	-	-	-	-	-
1417-0549 ENDEVOUR ST CONSTRUCT PUMP ST	(88,640)	-	-	-	-	-
1417-0551 CONSTRUCT PUMP STATION TOC GOLF	(15,416)	(57,200)	-	-	-	-
1417-0552 HARRIS ST - FLYNN ST HAYES ST	-	-	-	-	-	-
1417-0553 LANE 961 -BRUTON ST BAROOGA NTH	-	-	-	-	-	-
1417-0554 CHANTER ST - RAILWAY TO JERSEY	-	(10,000)	-	-	-	-
1417-0555 CRAWFORD SUBDIV DRAIN TO TOC SEWER	(9,751)	(9,751)	-	-	-	-
1417-0677 WILLIAM ST - HAMPDEN TO EAST	-	(127,000)	-	-	-	-
1417-0684 TUPPAL ST LANE & TOWN BEACH RD	-	(3,565)	-	-	-	-
1417-0686 JERILDERIE ST BGN - RETARDATIO	-	-	-	-	-	-

BUDGET BY OUTCOME	AMOUNT CARRIED FORWARD 2013/14	YTD May 2015	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST
	(1,396,097)	(49,211)	21,942	(64,098)	(119,472)	88,881
	(1,539,430)	(7,420,115)	(7,238,292)	(6,851,792)	(7,203,569)	(7,190,741)
1417-0694 OPEN DRAIN - HONNIBALL & RACEC	-	(2,200)	-	-	-	-
1417-0695 INSTALL GATE AT LEVEE-TUPPAL R	-	-	-	-	-	-
1417-0810 KELLY ST - JERILDERIE TO SHORT	-	-	-	-	-	-
1417-0814 STANDBY PUMP NTH BRUTON ST	-	-	-	-	-	-
1417-0815 DAVIS ST RETENTION BASIN	-	-	-	-	-	-
1417-0816 CORCORAN STREET DRAINAGE RETARDATION BASIN	-	-	-	-	-	-
1417-0817 TOC RECREATION RESERVE DRAINAGE WORKS	-	(820)	-	-	-	-
1417-0818 ANZAC AVENUE POWER TO PUMP STATION	(16,276)	(15,193)	-	-	-	-
1417-0820 DENISON ST - WOLLAMAI TO WARMATTA	-	(911)	-	-	-	-
1417-0822 MURRAY ST - HEADFORD TO OSBORNE(TP)	-	-	-	-	-	-
1417-0824 GEORGE ST PUMPSTATION	-	-	-	-	-	-
1417-0825 LIRS - EAST RIVERINA HWY	-	-	-	-	-	-
1417-0826 LIRS - FLYNN ST AREA	-	-	-	-	-	-
1417-0827 FLYNN ST AREA	-	(80,000)	-	-	-	-
1417-0828 FINLEY ST DETENTION BASIN	-	-	-	-	-	-
1417-0829 WILLIAM ST CROSS CONNECTION	-	(40,000)	-	-	-	-
1417-0830 BRUTON ST ELEC & PIPEWORK	-	(150,000)	-	-	-	-
1417-0831 GEORGE ST-DEAN ST PUMP STATION	-	(282,800)	-	-	-	-
1417-0832 TUPPAL RD SH 17 to RAILWAY	-	(20,000)	-	-	-	-
1418-0110 LEVEE BANKS MTCE	(29,237)	(56,463)	(33,200)	(34,400)	(35,260)	(36,142)
1418-0130 MURRAY DARLING ASSOCIATION	-	(2,000)	(2,000)	(2,000)	(2,060)	(2,121)
1418-0140 LEVEE BANKS ADMIN CHARGES	-	(40,700)	(41,900)	(43,200)	(43,200)	(43,200)
1418-0501 LEVEE BANK LAND PURCHASE	-	-	-	-	-	-
1610-0105 SEWERAGE ADMIN CHARGE - ADMINI	-	(140,500)	(158,300)	(162,600)	(162,600)	(162,600)

BUDGET BY OUTCOME	AMOUNT CARRIED FORWARD 2013/14	YTD May 2015	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST
	(1,396,097)	(49,211)	21,942	(64,098)	(119,472)	88,881
	(1,539,430)	(7,420,115)	(7,238,292)	(6,851,792)	(7,203,569)	(7,190,741)
1610-0106 SEWER ADMIN CHARGE - ENGINEERI	-	(210,700)	(237,400)	(243,900)	(243,900)	(243,900)
1610-0117 SEWERAGE SERVICE - RENTAL CONT	-	(45,700)	(47,100)	(48,500)	(48,500)	(48,500)
1610-0155 SEWER WRITE OFF BAD DEBTS	-	(1,000)	(1,000)	(1,000)	(1,030)	(1,061)
1610-0504 OFFICE EQUIP/FURN NON CAPITAL	-	(500)	(500)	(500)	(513)	(525)
1610-0505 OFFICE EQUIP & FURN - ENG SEWE	-	-	-	-	-	-
1610-0512 PUMP REPLACEMENT	(30,000)	(30,000)	-	-	-	-
1610-0513 GRAVEL POND BANKS- BAR	(5,000)	-	-	-	-	-
1610-0515 NEW LINE & STOP VALVE TO BYPASS OLD POND	-	-	-	-	-	-
1610-0517 GRAVEL POND BANKS - TOC	(6,000)	(1,000)	-	-	-	-
1610-0519 REPLACE ACTUATOR VALVES - TOC	-	-	-	-	-	-
1610-0522 ROCK BEACHING - TOC RECYCLE PONDS	(5,000)	(15,000)	-	-	-	-
1610-0523 LIGHTING TO CONTAINER @ TOC STP	-	-	-	-	-	-
1610-0524 REPLACE FENCE AT FINLEY STP	-	-	-	-	-	-
1610-0525 REFURBISH CONCRETE - FINLEY	-	-	-	-	-	-
1610-0526 SEWER MAIN UPGRADES - TOCUMWAL	-	(60,000)	-	-	-	-
1610-0527 UPGRADE AMENITIES AT ALL STP	-	(15,000)	-	-	-	-
1610-0590 BGN SEWER MAIN UPGRADES	-	(11,500)	-	-	-	-
1610-0595 FIN SEWER MAIN UPGRADES	-	(10,000)	-	-	-	-
1610-0600 TOC SEWER MAIN UPGRADES	(15,862)	(7,362)	-	-	-	-
1610-0621 BGA UPGRADE PUMP STATION	-	(20,000)	-	-	-	-
1610-0641 UPGRADE OF LABORATORY EQUIPMEN	-	-	-	-	-	-
1610-0652 REPLACEMENT OF MINOR PLANT	-	-	-	-	-	-
1610-0655 BGN UPGRADE PUMP STATIONS	(20,000)	(40,000)	-	-	-	-
1610-0656 REPLACE LOW PRESSURE SYS PUMPS	-	-	-	-	-	-

BUDGET BY OUTCOME	AMOUNT CARRIED FORWARD 2013/14	YTD May 2015	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST
	(1,396,097)	(49,211)	21,942	(64,098)	(119,472)	88,881
	(1,539,430)	(7,420,115)	(7,238,292)	(6,851,792)	(7,203,569)	(7,190,741)
1610-0657 DIGESTER VALVES	-	-	-	-	-	-
1610-0658 SPARE PUMPS FOR LOW PRESS SYS	-	(10,140)	-	-	-	-
1610-0662 OH & S SIGNAGE-SEWER	-	-	-	-	-	-
1610-0663 REPLACE BREATHING APPARATUS- SEWER	-	-	-	-	-	-
1610-0705 FIN UPGRADE PUMP STATIONS	-	(150,000)	-	-	-	-
1610-0706 REPLACE SLIP RINGS - CLARIFIERS	-	-	-	-	-	-
1610-0707 SEAL ACCESS TO STW & TRUCK WAS	(5,000)	(5,000)	-	-	-	-
1610-0708 TOC-REFURBISH CONCRETE WORK	-	(40,000)	-	-	-	-
1610-0709 TOC-BYPASS CONTROL VALVE DAM	-	-	-	-	-	-
1610-0743 UPGRADE SEWER TELEMENTRY	-	(15,300)	-	-	-	-
1610-0852 IMPROVE EMBANKMENT OF THE PONDS	(10,000)	(10,000)	-	-	-	-
1610-0872 REPLACE MIXER CABINET@BGN STP	-	-	-	-	-	-
1610-0873 BANK L SHAPED POND	-	-	-	-	-	-
1610-0874 EFFLUENT PUMP	-	-	-	-	-	-
1610-0875 VALVE REPLACEMENT	-	-	-	-	-	-
1610-0879 U/GROUND MAIN & S BOARD BGN ST	-	-	-	-	-	-
1610-0880 BGA - DUMPING POINT FOR CARAVANS	(5,000)	(5,000)	-	-	-	-
1610-0881 BGN - REFURBISH CONCRETE WORK, TRICKLE FILTER, STP, CHANNEL	-	(40,000)	-	-	-	-
1610-0882 BGN - REPLACE PUMP STATION LIDS, INSTALL HOLDING BRACKETS	-	-	-	-	-	-
1610-0883 FIN - GRAVEL POND BANKS	(5,000)	(5,000)	-	-	-	-
1610-0884 FIN - REFURBISH CONCRETE WORK	-	(30,000)	-	-	-	-
1610-0885 FIN - CONCRETE/GRAVEL ACCESS AREAS	(3,000)	(3,000)	-	-	-	-
1610-0886 TOC - REPLACE PUMPS PS No.9	-	-	-	-	-	-
1610-0887 TOC - PUMP STATIONS UPGRADE	-	(1,800)	-	-	-	-

BUDGET BY OUTCOME	AMOUNT CARRIED FORWARD 2013/14	YTD May 2015	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST
	(1,396,097)	(49,211)	21,942	(64,098)	(119,472)	88,881
	(1,539,430)	(7,420,115)	(7,238,292)	(6,851,792)	(7,203,569)	(7,190,741)
1610-0888 TOC - CRUSHED ROCK ON PS ACCESS AREAS	(5,000)	(5,000)	-	-	-	-
1610-0889 SLUDGE BLANKET MEASURING DEVICE	-	-	-	-	-	-
1610-0890 ALTERNATE ENERGY SUPPLY PROJECT	-	-	-	-	-	-
1610-0891 BGA-DESILT SLUDGE LAGOON	-	(50,000)	-	-	-	-
1610-0892 BGA-MINOR REPAIR/REPLACE	-	(25,000)	-	-	-	-
1610-0893 BGN-MINOR REPAIR/REPLACE	-	(15,000)	-	-	-	-
1610-0894 BGN-STP PUMP VALVE REPLACE	-	(10,000)	-	-	-	-
1610-0895 FIN-MINOR REPAIR/REPLACE	-	(15,000)	-	-	-	-
1610-0896 FIN-POND FENCING	-	(10,000)	-	-	-	-
1610-0897 TOC-MINOR REPAIR/REPLACE	-	(18,545)	-	-	-	-
1611-0109 RECREATION FACILITIES DONATION	-	(1,000)	(900)	(900)	(927)	(955)
1611-0110 SEWER TREATMENT - OP EXP - BGA	-	(7,200)	(7,350)	(7,650)	(7,841)	(8,037)
1611-0111 SEWER TREATMENT BGA INSURANCE	-	(330)	(300)	(300)	(309)	(318)
1611-0113 SEWER TREATMENT -BGA TELEPHONE	-	(250)	(125)	(150)	(155)	(161)
1611-0125 SEWER TREATMENT - OP EXP - BGN	-	(79,800)	(83,000)	(86,300)	(88,458)	(90,669)
1611-0127 SEWER TREATMENT -BGN INSURANCE	-	(4,250)	(4,700)	(4,900)	(5,047)	(5,198)
1611-0128 SEWER TREATMENT BGN -TELEPHONE	-	(2,950)	(3,050)	(3,200)	(3,312)	(3,428)
1611-0129 SEWER - EFFLUENT RE-USE - BGN	-	(5,100)	(5,300)	(5,500)	(5,638)	(5,778)
1611-0140 SEWER TREATMENT - OP EXP - FIN	-	(82,200)	(90,700)	(94,300)	(96,658)	(99,074)
1611-0141 SEWER TREATMENT -FIN INSURANCE	-	(4,455)	(5,000)	(5,200)	(5,356)	(5,517)
1611-0142 SEWER TREATMENT-FIN ELECTRICIT	-	(14,300)	(14,850)	(15,450)	(15,991)	(16,550)
1611-0143 SEWER TREATMENT FIN- TELEPHONE	-	(325)	(340)	(350)	(362)	(375)
1611-0144 SEWER - EFFLUENT RE-USE - FIN	-	(9,600)	(10,000)	(10,400)	(10,660)	(10,927)
1611-0155 SEWER TREATMENT - OP EXP - TOC	-	(98,200)	(102,200)	(106,200)	(108,855)	(111,576)

BUDGET BY OUTCOME	AMOUNT CARRIED FORWARD 2013/14	YTD May 2015	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST
	(1,396,097)	(49,211)	21,942	(64,098)	(119,472)	88,881
	(1,539,430)	(7,420,115)	(7,238,292)	(6,851,792)	(7,203,569)	(7,190,741)
1611-0156 SEWER TREATMENT -TOC INSURANCE	-	(4,510)	(5,100)	(5,300)	(5,459)	(5,623)
1611-0157 SEWER TREATMENT-TOC ELECTRICIT	-	(21,200)	(14,800)	(15,400)	(15,939)	(16,497)
1611-0158 SEWER TREATMENT -TOC TELEPHONE	-	(540)	(560)	(590)	(611)	(632)
1611-0159 SEWER - EFFLUENT RE-USE - TOC	-	(17,500)	(18,200)	(18,800)	(19,220)	(19,651)
1611-0170 RETIC - OP EXP - BGA	-	(7,000)	(7,100)	(7,300)	(7,413)	(7,528)
1611-0171 RETIC OP EXP ELECTRICITY -BGA	-	(17,500)	(18,200)	(18,900)	(19,562)	(20,246)
1611-0185 RETIC - OP EXP - BGN	-	(23,500)	(29,600)	(30,800)	(31,570)	(32,359)
1611-0186 RETIC OP EXP - ELECTRICITY BGN	-	(14,500)	(15,100)	(15,700)	(16,250)	(16,818)
1611-0200 RETIC - OP EXP - FIN	-	(32,500)	(33,700)	(35,100)	(35,978)	(36,877)
1611-0201 RETIC OP EXP ELECTRICITY - FIN	-	(16,700)	(17,300)	(18,100)	(18,734)	(19,389)
1611-0215 RETIC - OP EXP - TOC	-	(34,500)	(35,500)	(36,500)	(37,160)	(37,837)
1611-0216 RETIC OP EXP ELECTRICITY - TOC	-	(20,000)	(20,800)	(21,600)	(22,356)	(23,138)
1611-0230 PUMPING STATIONS OP EXP BGA	-	(75,900)	(84,200)	(87,500)	(89,688)	(91,930)
1611-0231 PUMPING STATIONS OP EXP BGN	-	(36,200)	(37,600)	(39,200)	(40,180)	(41,185)
1611-0232 PUMPING STATIONS OP EXP FIN	-	(51,300)	(53,400)	(55,500)	(56,888)	(58,310)
1611-0233 PUMPING STATIONS OP EXP TOC	-	(62,100)	(64,600)	(67,200)	(68,880)	(70,602)
1611-0234 LOW PRESSURE SYSTEM - BGA	-	(8,000)	(6,300)	(6,500)	(6,663)	(6,829)
1611-0235 LOW PRESSURE SYSTEM - BGN	-	(3,700)	(3,850)	(4,000)	(4,100)	(4,203)
1611-0236 LOW PRESSURE SYSTEM - FIN	-	(2,700)	(2,800)	(2,900)	(2,973)	(3,047)
1611-0237 LOW PRESSURE SYSTEM - TOC	-	(6,800)	(9,200)	(9,500)	(9,738)	(9,981)
1611-0250 SEWERAGE CONNECTIONS - SHIRE	-	(9,800)	(15,400)	(16,000)	(16,400)	(16,810)
1611-0340 SEWER SAMPLING / MONITORING	-	(7,700)	(8,000)	(8,400)	(8,610)	(8,825)
1611-0341 RAISING OF SEWER MANHOLD LIDS	(7,035)	(10,735)	(14,300)	(14,800)	(15,170)	(15,549)
1611-0342 TOCUMWAL CCTV	(23,488)	(43,488)	(21,400)	(23,000)	(23,988)	(25,000)

BUDGET BY OUTCOME	AMOUNT CARRIED FORWARD 2013/14	YTD May 2015	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST
	(1,396,097)	(49,211)	21,942	(64,098)	(119,472)	88,881
	(1,539,430)	(7,420,115)	(7,238,292)	(6,851,792)	(7,203,569)	(7,190,741)
1611-0344 INSTALLATION OF RPZ	(12,000)	(27,600)	(16,200)	(16,900)	(17,323)	(17,756)
1612-0105 BANK & GOVT CHARGES	-	(6,570)	(6,701)	(6,200)	(6,386)	(6,578)
1612-0155 BGN TRUCK WASH OPERATING EXPEN	-	(7,370)	(540)	(560)	(574)	(588)
1612-0156 BGN TRUCK WASH ELECTRICITY	-	(540)	(570)	(600)	(621)	(643)
1612-0157 BGN TRUCK WASH - TELEPHONE	-	(330)	(350)	(370)	(383)	(396)
1612-0160 BGN TRUCK WASH MTCE	-	(4,000)	(1,100)	(1,100)	(1,128)	(1,156)
1612-0170 FIN TRUCK WASH OPERATING EXPEN	-	(3,400)	(3,500)	(3,600)	(3,690)	(3,782)
1612-0171 FIN TRUCK WASH - ELECTRICITY	-	(2,000)	(2,000)	(2,100)	(2,174)	(2,250)
1612-0172 FIN TRUCK WASH - TELEPHONE	-	(410)	(430)	(450)	(466)	(482)
1612-0175 FIN TRUCK WASH MTCE	-	(1,900)	(1,950)	(2,000)	(2,050)	(2,101)
1612-0180 INSTALLATION OF RCD's	(47,240)	(61,690)	(31,100)	(33,100)	(34,428)	(35,788)
1810-0190 BUILDING CONTROL ADMIN CHARGES	-	(239,400)	(246,600)	(254,000)	(254,000)	(254,000)
1905-0100 TOWN ENTRY - BAROOGA		-	-	-	-	-
1905-0200 TOWN ENTRY - BERRIGAN		-	-	-	-	-
1905-0300 TOWN ENTRY - FINLEY		(60,000)	-	-	-	-
1905-0400 TOWN ENTRY - TOCUMWAL		(100,000)	-	-	-	-
1910-0100 TOWN ENTRANCE DESIGN	(198,066)	(234,828)	-	-	-	-
1910-0201 URBAN ROADS - STORM EMERGENCY	-	-	-	-	-	-
1910-0204 URBAN CONSTRUCTION SUBJECT TO AMP	-	-	-	-	-	-
1910-0257 RESEAL STEWART STREET	-	-	-	-	-	-
1910-0285 WALTER ST - SH20 TO WHITE	-	-	-	-	-	-
1910-0287 DENISON ST-JERILDERIE NTH TO B	-	-	-	-	-	-
1910-0288 FINLEY ST - MURRAY TO END	(1,286)	-	-	-	-	-
1910-0289 MORRIS ST -DENILQUIN TO ADAMS	-	-	-	-	-	-

BUDGET BY OUTCOME	AMOUNT CARRIED FORWARD 2013/14	YTD May 2015	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST
	(1,396,097)	(49,211)	21,942	(64,098)	(119,472)	88,881
	(1,539,430)	(7,420,115)	(7,238,292)	(6,851,792)	(7,203,569)	(7,190,741)
1910-0290 TOWNSCAPE - PARKING LANES	-	-	-	-	-	-
1910-0296 MCALLISTER ST - WARMATTA ST TO HEADFORD ST	-	-	-	-	-	-
1910-0309 TOWNSEND ST	-	-	-	-	-	-
1910-0310 WALTER ST	-	-	-	-	-	-
1910-0311 RESEAL BAROOGA ST	-	-	-	-	-	-
1910-0312 RESEAL DENILQUIN ST	(5,775)	-	-	-	-	-
1910-0316 DENISON ST	-	-	-	-	-	-
1910-0317 RESEAL FINLEY ST	-	-	-	-	-	-
1910-0321 RESEAL HOWARD ST 0-162	-	-	-	-	-	-
1910-0322 RESEAL KARJEN CRT	-	-	-	-	-	-
1910-0323 RESEAL KEAMY CRT	-	-	-	-	-	-
1910-0324 RESEAL ORANGE GROVE	-	-	-	-	-	-
1910-0325 RESEAL HOWARD ST 162-367	-	-	-	-	-	-
1910-0326 RESEAL VERMONT ST	-	-	-	-	-	-
1910-0327 RESEAL BURKINSHAW ST	-	(3,931)	-	-	-	-
1910-0328 RESEAL KAMAROOKA ST	-	-	-	-	-	-
1910-0329 RESEAL HOWARD ST	-	-	-	-	-	-
1910-0330 RESEAL BAROOGA ST 506-777	-	-	-	-	-	-
1910-0331 RESEAL JERILDERIE ST 315-466	-	-	-	-	-	-
1910-0332 RESEAL JERILDERIE ST 466-529	-	-	-	-	-	-
1910-0333 RESEAL JERILDERIE ST 529-580	-	-	-	-	-	-
1910-0334 RESEAL CHANTER ST	-	-	-	-	-	-
1910-0335 RESEAL MARY ST	-	-	-	-	-	-
1910-0336 RESEAL OSBORNE ST 926-980	(24,257)	(24,257)	-	-	-	-

BUDGET BY OUTCOME	AMOUNT CARRIED FORWARD 2013/14	YTD May 2015	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST
	(1,396,097)	(49,211)	21,942	(64,098)	(119,472)	88,881
	(1,539,430)	(7,420,115)	(7,238,292)	(6,851,792)	(7,203,569)	(7,190,741)
1910-0337 RESEAL OSBORNE ST 980-1028	-	-	-	-	-	-
1910-0338 RESEAL MURRAY ST - SERVICE RD TO SWIM POOL	-	(14,040)	-	-	-	-
1910-0339 RESEAL ANDERSON ST	-	-	-	-	-	-
1910-0340 RESEAL TONGS ST	-	-	-	-	-	-
1910-0341 RESEAL TUPPAL ST	-	-	-	-	-	-
1910-0342 RESEAL WOLLAMAI ST	-	(18,071)	-	-	-	-
1910-0343 RESEAL SUGDEN ST	-	-	-	-	-	-
1910-0344 RESEAL ATHOL WHITE	-	-	-	-	-	-
1910-0345 RESEAL EMILY ST 0-79	-	-	-	-	-	-
1910-0346 RESEAL EMILY ST 79-149	-	-	-	-	-	-
1910-0347 RESEAL EMILY 273-417	-	-	-	-	-	-
1910-0348 R/S BANKER ST 262-536	(8,877)	(8,877)	-	-	-	-
1910-0349 R/S KAMAROOKA ST 0-400	-	-	-	-	-	-
1910-0350 R/S WILLIAM ST 155 - 321	-	-	-	-	-	-
1910-0351 R/S JERILDERIE ST 0-80	-	-	-	-	-	-
1910-0352 R/S HOWE ST 1707-1800	-	-	-	-	-	-
1910-0353 R/S HOWE ST 1563-1707	-	-	-	-	-	-
1910-0354 R/S HOWE ST 1124-1563	-	-	-	-	-	-
1910-0355 R/S HEADFORD ST 411-452	-	-	-	-	-	-
1910-0356 R/S McALLISTER ST 0-216	-	-	-	-	-	-
1910-0357 R/S McALLISTER ST 216-679	-	-	-	-	-	-
1910-0358 R/S TOWNSEND ST 0-166	-	-	-	-	-	-
1910-0359 R/S TOWNSEND ST 166 - 414	-	-	-	-	-	-
1910-0360 R/S OSBORNE ST 0-256	-	-	-	-	-	-

BUDGET BY OUTCOME	AMOUNT CARRIED FORWARD 2013/14	YTD May 2015	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST
	(1,396,097)	(49,211)	21,942	(64,098)	(119,472)	88,881
	(1,539,430)	(7,420,115)	(7,238,292)	(6,851,792)	(7,203,569)	(7,190,741)
1910-0361 R/S OSBORNE ST 340-600	-	-	-	-	-	-
1910-0362 R/S MORRIS ST 0-143	-	-	-	-	-	-
1910-0363 R/S MORRIS ST 143-430	-	-	-	-	-	-
1910-0364 R/S HILL ST 0- 70	(2,268)	(2,268)	-	-	-	-
1910-0365 R/S HILL ST 70-392	(7,245)	(7,245)	-	-	-	-
1910-0366 R/S HILL ST 392-492	(3,300)	(3,300)	-	-	-	-
1910-0367 R/S RILEY CRT 0-105	-	-	-	-	-	-
1910-0368 R/S ROBERT FULLER CRT 0-78	-	-	-	-	-	-
1910-0369 R/S DAVIS ST - COBRAM TO MOMAL	-	-	-	-	-	-
1910-0370 R/S HUGHES ST - NANGUNIA COLLI	-	-	-	-	-	-
1910-0371 R/S VICTORIA AVE - BUCHANANS	-	-	-	-	-	-
1910-0372 RESEAL BURKINSHAW ST 121-246	-	(4,750)	-	-	-	-
1910-0542 BUCHANANS RD-WIRUNA TO HUGHES	-	-	-	-	-	-
1910-0543 Buchanans Rd-Gunnamara-Wiruna	-	-	-	-	-	-
1910-0544 BENT ST - END OF SEAL TO BAROOGA ST NTH	-	-	-	-	-	-
1910-0545 WOLLAMAI ST - MURRAY TO RAILWAY	-	-	-	-	-	-
1910-0552 HARRIS ST-FLYNN ST- HAYES ST	-	-	-	-	-	-
1910-0553 LANE 961-BRUTON ST-BAROOGA NTH	-	-	-	-	-	-
1910-0554 CHANTER ST- RAILWAY TO JERSEY	-	-	-	-	-	-
1910-0623 RESEAL WIRUNA ST 102-560	-	(22,932)	-	-	-	-
1910-0701 FINLEY ENDEAVOUR ST CAR PARK	(28,977)	-	-	-	-	-
1910-0706 WILLIAM ST - HAMPDEN ST TO EAS	-	-	-	-	-	-
1910-0710 DENI ST-CHARLOTTE TO HANNAH	-	-	-	-	-	-
1910-0721 RESEAL MEMORIAL PL 21-81	-	(10,134)	-	-	-	-

BUDGET BY OUTCOME	AMOUNT CARRIED FORWARD 2013/14	YTD May 2015	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST
	(1,396,097)	(49,211)	21,942	(64,098)	(119,472)	88,881
	(1,539,430)	(7,420,115)	(7,238,292)	(6,851,792)	(7,203,569)	(7,190,741)
1910-0722 RESEAL MEMORIAL PL 0-23		-	-	-	-	-
1910-0723 CHARLOTTE ST - NTH OF BAROOGA	-	-	-	-	-	-
1910-0725 TUPPAL ST - MORRIS TO TOWN BEA	-	(3,850)	-	-	-	-
1910-0727 MOMALONG STREET BERRIGAN	-	(13,292)	-	-	-	-
1910-0730 DENILIKUIN RD - NTH SIDE SHOUL	-	-	-	-	-	-
1910-0736 DENILIKUIN ST-BARKER TO CHARLO	-	-	-	-	-	-
1910-0737 VERMONT ST, HUGHES ST,NANGUNIA ST INTERSECTION	-	-	-	-	-	-
1910-0739 STABILISE GEORGE ST -DEAN TO MURRAY ST	-	-	-	-	-	-
1910-0810 KELLY ST - JERILDERIE TO SHORT	-	-	-	-	-	-
1910-0813 COBRAM ST - WHITE ST TO KELLY ST	-	-	-	-	-	-
1910-0822 MURRAY ST - HEADFORD TO OSBORNE(TP)	-	-	-	-	-	-
1910-0823 DAVIS ST ROADWORKS	-	-	-	-	-	-
1910-0824 BALDWIN CRT RESEAL	-	-	-	-	-	-
1910-0825 RESEAL MURRAY HUT DR 0-125		(4,560)	-	-	-	-
1910-0833 RESEAL WELLS ST 442-832		(23,181)	-	-	-	-
1910-0834 RESEAL HENNESSEY ST 285-444		(27,738)	-	-	-	-
1910-0835 RESEAL HENNESSEY ST 444-1087		(359)	-	-	-	-
1911-0100 RURAL ROADS		-	-	-	-	-
1911-0135 RESEAL CHINAMANS RD		(95,140)	-	-	-	-
1911-0150 LGSA - ROADSIDE VEGETATION PROJECT	(19,270)	(19,270)	-	-	-	-
1911-0156 RESEAL VARIOUS INTERSECTIONS A	-	-	-	-	-	-
1911-0159 RESEAL KELLYS RD		(4,977)	-	-	-	-
1911-0187 BUS STOP CNR BRUCE BIRREL DR		(5,200)	-	-	-	-
1911-0205 RESEAL HUGHES ST - BUCHANANS TO MR550	-	-	-	-	-	-

BUDGET BY OUTCOME	AMOUNT CARRIED FORWARD 2013/14	YTD May 2015	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST
	(1,396,097)	(49,211)	21,942	(64,098)	(119,472)	88,881
	(1,539,430)	(7,420,115)	(7,238,292)	(6,851,792)	(7,203,569)	(7,190,741)
1911-0206 RESEAL SILO RD - CNR TO 409M NTH	-	-	-	-	-	-
1911-0206 RESEAL TUPPAL RD- 180-260	-	-	-	-	-	-
1911-0208 RESEAL SILO RD - 2629NTH OF TUPPAL RD TO CNR	-	-	-	-	-	-
1911-0209 RESEAL BARNES RD	-	(50,907)	-	-	-	-
1911-0210 RESEAL STRATHVALE RD - 0-298	-	-	-	-	-	-
1911-0211 RESEAL PEPPERTREE RD - 0-213	-	-	-	-	-	-
1911-0212 RESEAL PEPPERTREE RD - 213-426	-	-	-	-	-	-
1911-0213 RESEAL SEPPELTS RD 0-60	-	-	-	-	-	-
1911-0214 RESEAL BURMA RD - 2243-2643	-	-	-	-	-	-
1911-0215 RESEAL BACK BGA RD 550M TO 694M NTH	-	-	-	-	-	-
1911-0216 RESEAL BACK BGA RD 100M NTH COLDWELLS RD	-	-	-	-	-	-
1911-0217 RESEAL COLDWELLS RD 6615-6830	-	-	-	-	-	-
1911-0218 RESEAL WOOLSHED RD 17950-18059	-	(146,693)	-	-	-	-
1911-0219 RESEAL WOOLSHED RD 6877-7362	-	-	-	-	-	-
1911-0220 RESEAL CASEYS RD - 4272-4596	-	-	-	-	-	-
1911-0221 RESEAL BACK BAROOGA RD - 964-1465	-	-	-	-	-	-
1911-0222 RESEAL CASEYS RD - 4272-4596	-	-	-	-	-	-
1911-0223 RESEAL COBRAM RD MR363 TO 497M NTH	-	(24,465)	-	-	-	-
1911-0224 R/S RACECOURSE RD 5669-7322	-	-	-	-	-	-
1911-0225 R/S LOWER RIVER RD 2277-6818	(8,661)	-	-	-	-	-
1911-0226 R/S COLDWELLS RD 4965-5395	-	-	-	-	-	-
1911-0227 R/S WOOLDSHED RD 4801-4956	-	-	-	-	-	-
1911-0228 R/S LARKINS RD 0-1780	-	-	-	-	-	-
1911-0229 R/S LARKINS RD 3300-4859	-	-	-	-	-	-

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	(1,396,097)	(49,211)	21,942	(64,098)	(119,472)	88,881
	(1,539,430)	(7,420,115)	(7,238,292)	(6,851,792)	(7,203,569)	(7,190,741)
1911-0230 R/S LARKINS RD 4859-5417	-	-	-	-	-	-
1911-0241 RESEAL BURMA RD TOC	-	-	-	-	-	-
1911-0275 HUGHES ST - BUCHANANS TO MR550	-	-	-	-	-	-
1911-0285 WOODSTOCK - VARIOUS	-	-	-	-	-	-
1911-0287 FULLERS - HWY TO 2920 EAST	-	-	-	-	-	-
1911-0288 RESEAL THE ROCKS RD - 3274-4084	-	-	-	-	-	-
1911-0299 REPLACEMENT OF BUTT ENDED PIPES ON RURAL ROADS	(37,000)	-	-	-	-	-
1911-0300 PLUMPTONS ROAD	-	-	-	-	-	-
1911-0302 WOOLSHED ROAD	-	-	-	-	-	-
1911-0303 RESEAL TUPPAL ROAD	-	(3,885)	-	-	-	-
1911-0304 RESEAL TUPPAL ROAD CURVES	-	(55,000)	-	-	-	-
1911-0306 WOODSTOCK ROAD	-	(45,283)	-	-	-	-
1911-0551 YARRAWONGA RD 6190 TO 8230	-	-	-	-	-	-
1911-0560 COLDWELLS ROAD	-	-	-	-	-	-
1911-0561 RACECOURSE RD TOCUMWAL	-	-	-	-	-	-
1911-0562 ROAD REALIGNMENT WOOLSHED RD	-	-	-	-	-	-
1911-0564 WOOLSHED RD -OLD TOCUMWAL BERRIGAN RD	-	-	-	-	-	-
1911-0565 BROUGHANS RD -SH17 TO DALES RD	-	-	-	-	-	-
1911-0566 TUPPAL RD - CURVES	-	-	-	-	-	-
1911-0570 FULLERS RD - WOOLSHED RD TO 3.4LM WEST	-	-	-	-	-	-
1911-0571 YARRAWONGA ROAD-CRAIGS RD	-	-	-	-	-	-
1911-0572 THE ROCKS RD - WEST OF PATCH	-	-	-	-	-	-
1911-0573 THE ROCKS RD - EAST OF PATCH	-	-	-	-	-	-
1911-0575 OLD ADCOCKS RD - BROWNS TO THE ROCKS	-	-	-	-	-	-

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	(1,396,097)	(49,211)	21,942	(64,098)	(119,472)	88,881
	(1,539,430)	(7,420,115)	(7,238,292)	(6,851,792)	(7,203,569)	(7,190,741)
1911-0578 BABBINGTONS RD - SEALED SEC. TO MARION DR	-	-	-	-	-	-
1911-0579 WOOLSHED RD - 125M STH FULLERS TO 1018M STH	-	-	-	-	-	-
1911-0582 WOOLSHED RD - GODDENS TO MELROSE	-	-	-	-	-	-
1911-0585 WOODSTOCK RD-190M EAST BAILEYS	-	-	-	-	-	-
1912-0061 R/S EDGECOMB RD	-	-	-	-	-	-
1912-0071 RESHEET SULLIVANS RD CRUICKSHA	-	-	-	-	-	-
1912-0072 R/S CRUICKSHANKS RD	(17,629)	-	-	-	-	-
1912-0076 RESHEET COXONS RD - PYLES NTH	-	(35,956)	-	-	-	-
1912-0081 RESEAL ST LEONS RD SH17 EAST	-	(32,924)	-	-	-	-
1912-0121 FIRE BREAKS - RURAL UNSEALED R	-	-	-	-	-	-
1912-0139 RESHEET WARATAH RD SH20 to PYL	-	-	-	-	-	-
1912-0157 RESHEET FEGANS RD SH20 RENOLYD	-	-	-	-	-	-
1912-0158 RESHEET RENOLYDSONS RD WARAT	-	(56,000)	-	-	-	-
1912-0159 RESHEET DONALDSONS RD SH17	-	(194,945)	-	-	-	-
1912-0160 RESHEET THORBURNS RD ROCKS	-	(70,363)	-	-	-	-
1912-0161 RESHEET TWARRA EST RD TO PEPPERT	-	(41,587)	-	-	-	-
1912-0176 RURAL ADDRESSING EXPENSE	-	-	-	-	-	-
1912-0177 R/S ADCOCKS RD -S BROWNS RD	-	-	-	-	-	-
1912-0201 RURAL ROADS - STORM EMERGENCY	-	-	-	-	-	-
1912-0230 HOGANS ROAD	-	-	-	-	-	-
1912-0231 CLOSES ROAD	-	-	-	-	-	-
1912-0232 KENNEDYS ROAD	(24,360)	-	-	-	-	-
1912-0233 VICTORIA PARK ROAD	(17,908)	-	-	-	-	-
1912-0235 NOLANS ROAD	-	-	-	-	-	-

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	(1,396,097)	(49,211)	21,942	(64,098)	(119,472)	88,881
	(1,539,430)	(7,420,115)	(7,238,292)	(6,851,792)	(7,203,569)	(7,190,741)
1912-0236 MIECHELS ROAD	-	-	-	-	-	-
1912-0237 R/S MILLS RD 0-2000	-	-	-	-	-	-
1912-0238 WILTONS ROAD	-	-	-	-	-	-
1912-0239 YUBA ROAD	-	-	-	-	-	-
1912-0240 R/S ROCKLIFFS RD 0-6520	-	(121,115)	-	-	-	-
1912-0250 OLD BERRIGAN ROAD - VICTORIA PARK TO END	-	-	-	-	-	-
1912-0251 HAYFILED RD - MR564 TO OAKENFALL	-	-	-	-	-	-
1912-0252 HAYFILED RD -EDGECOMBE TO OAKENFALL	-	-	-	-	-	-
1912-0253 OLD TOC BER RD - SANDHILLS TO 2900M	-	-	-	-	-	-
1912-0254 REYNOLDSON RD - WAITAWHILE TO 2250 EAST	-	-	-	-	-	-
1912-0255 SPRINGFIELD RD - STH COREE TO 1410M EAST	-	-	-	-	-	-
1912-0256 DUNCANS RD - STH COREE TO 1200 EAST	-	-	-	-	-	-
1912-0257 MCCALLUMS RD - PINELODGE TO 1310 STH	-	-	-	-	-	-
1912-0258 BACK BAROOGA RD - OLD COBRAM TO FUZZARD	-	-	-	-	-	-
1912-0259 WITHERS ROAD - CATTLE YARDS TO 2300M NTH WEST	-	-	-	-	-	-
1912-0260 WILTONS ROAD - BRUCE GATEWAY TO 610M NTH	-	-	-	-	-	-
1912-0261 WILTONS ROAD - 1290M TO MR550	-	-	-	-	-	-
1912-0262 R/S AUBURN - WOODSTOCK TO 990M	-	-	-	-	-	-
1912-0263 R/S AUBURN - NARROW PLAIN TO	-	-	-	-	-	-
1913-0543 BUCHANANS RD - GUNNAMARA WIRUN		(44,000)	-	-	-	-
1913-0544 BENT ST - END SEAL TO BAROOGA		(20,000)	-	-	-	-
1913-0552 HARRIS ST - FLYNN ST HAYES ST		(25,000)	-	-	-	-
1913-0554 CHANTER ST - RAILWAY TO JERSEY		(50,000)	-	-	-	-
1913-0801 KELLY ST - SHORT ST TO EMILY	(11,590)	(11,590)	-	-	-	-

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	(1,396,097)	(49,211)	21,942	(64,098)	(119,472)	88,881
	(1,539,430)	(7,420,115)	(7,238,292)	(6,851,792)	(7,203,569)	(7,190,741)
1913-0820 DENISON ST - WOLLAMAI TO WARMA	(227,202)	(127,202)	-	-	-	-
1913-0822 MURRAY ST - HEADFORD TO OSBOUR		(50,000)	-	-	-	-
1914-0186 SILO RD - Newell Hwy to Tuppal		-	-	-	-	-
1914-0563 TUPPAL RD - SH17 TO RAILWAY	(78,889)	(192,633)	-	-	-	-
1914-0567 BROUGHANS RD -1900M-3200M EAST	(61,685)	(61,685)	-	-	-	-
1914-0576 BROWNS RD - SH17 TO OLD ADCOCK	(10,595)	(10,595)	-	-	-	-
1914-0577 THORNBURNS RD-MR550 TO MARION	(4,844)	(4,844)	-	-	-	-
1914-0580 STH COREE RD-DUNCANS RD	(6,606)	(6,606)	-	-	-	-
1914-0581 WOODSTOCK RD-DENISON	(24,956)	-	-	-	-	-
1914-0584 BROUGHANS RD - 3500M to 5500M	(85,429)	(285,429)	-	-	-	-
1914-0585 WOODSTOCK RD - 4.7 to 7.7KM	-	(458,900)	-	-	-	-
1914-0586 HUGHES ST -BUCHANAN RD - MR550	-	(480,000)	-	-	-	-
1914-0587 PLUMPTON RD - HOWE TO HUESTONS	-	(120,000)	-	-	-	-
1915-0150 LGSA - ROADSIDE VEGETATION PRO	-	-	-	-	-	-
1915-0176 RURAL ADDRESSING EXPENSE	-	(1,120)	-	-	-	-
1915-0513 CLEARZONES - ROADSIDE HAZARD	(48,238)	(123,238)	-	-	-	-
1916-0105 K&G MTCE & REPAIRS	(11,676)	(2,176)	(15,500)	(15,500)	(15,888)	(16,285)
1916-0542 BUCHANANS RD - WIRUNA TO HUGHES	-	-	-	-	-	-
1916-0543 Buchanans Rd- Gunnamara-Wiruna	-	(53,000)	-	-	-	-
1916-0545 WOLLAMAI ST - MURRAY TO RAILWAY	-	-	-	-	-	-
1916-0554 CHANTER ST-RAILWAY TO JERSEY	-	(30,000)	-	-	-	-
1916-0640 WILLIAM ST - HAMPDEN TO EAST	-	-	-	-	-	-
1916-0801 KELLY ST - SHORT ST TO EMILY ST	(33,860)	-	-	-	-	-
1916-0820 DENISON ST - WOLLAMAI TO WARMATTA	(82,656)	(184,000)	-	-	-	-

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	(1,396,097)	(49,211)	21,942	(64,098)	(119,472)	88,881
	(1,539,430)	(7,420,115)	(7,238,292)	(6,851,792)	(7,203,569)	(7,190,741)
1916-0821 MURRAY ST - K&G, TREE PLANTING, CARPARKING	-	-	-	-	-	-
1916-0822 MURRAY ST - HEADFORD TO OSBORNE(TP)	-	-	-	-	-	-
1916-0823 TUPPAL RD SH17 TO RAILWAY	-	-	-	-	-	-
1916-0824 COBRAM ST TOC	-	(22,638)	-	-	-	-
1916-0825 KELLY ST NTH MOTTEL TO COBRAM S	-	(21,000)	-	-	-	-
1917-0105 FOOTPATH MTCE & REPAIRS	-	(15,000)	(15,000)	(15,000)	(15,375)	(15,759)
1917-0517 STREET FURNITURE - VARIOUS	-	(4,000)	(4,000)	(4,000)	(4,000)	(4,000)
1917-0541 NEW FOOTPATHS - VARIOUS LOCATIONS	-	(10,000)	-	-	-	-
1917-0554 FOOTPATH PROVISION OF PRAM CRO	-	-	-	-	-	-
1917-0619 TUPPAL RD - BRIDGE TO NEWELL H	(8,800)	(8,800)	-	-	-	-
1917-0624 HUGHES ST - HAY TO BUCHANANS	(14,000)	-	-	-	-	-
1917-0627 TUPPAL ST - MURRAY ST TO LAKE TRACK	(26,878)	-	-	-	-	-
1917-0637 PEDESTRIAN REFUGE - JERILDERIE ST, BGN	(2,000)	-	-	-	-	-
1917-0639 CHARLOTTE ST - HENNESSY TO KELLY	-	-	-	-	-	-
1917-0640 TOCUMWAL WALKWAYS	(8,338)	(8,338)	-	-	-	-
1917-0641 FOOTPATH JERILDERIE ST-MOMALON	-	-	-	-	-	-
1917-0642 CORCORAN ST-SCHOOL-DRUMMOND ST	-	(17,700)	-	-	-	-
1917-0643 2 KERB RAMPS INT JERILD & MOMA	(2,000)	-	-	-	-	-
1917-0644 2 KERB RAMPS INT CORCORAN-DRUM	(2,000)	(76)	-	-	-	-
1917-0645 BAROOGA ST- MURRAY ST TO MORRI	-	-	-	-	-	-
1917-0646 2 KERB RAMP INT BAROOGA & MURR	(2,000)	-	-	-	-	-
1917-0647 2 KERB RAMP INT BAROOGA & MORR	(2,000)	-	-	-	-	-
1917-0648 TAKARI ST NANGUNIA ST TO SNELL	-	(80,000)	-	-	-	-
1917-0649 BGA WALK/CYCLING TRACK	-	(80,000)	-	-	-	-

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	(1,396,097)	(49,211)	21,942	(64,098)	(119,472)	88,881
	(1,539,430)	(7,420,115)	(7,238,292)	(6,851,792)	(7,203,569)	(7,190,741)
1917-0650 2 KERB INT DRUMMND & CHANTER	-	(1,000)	-	-	-	-
1917-0651 COBRAM ST-RACECOURSE TO TOWN	-	(8,500)	-	-	-	-
1917-0652 2 KERB RAMP INT TUPPAL&DENISON	-	(2,000)	-	-	-	-
1917-0653 2 KERB RAMP INT TUPPAL & COREE	-	(2,000)	-	-	-	-
1917-0654 2 KERB RAMP INT TUPPAL&TOCUMWA	-	(2,000)	-	-	-	-
1917-0656 TUPPAL ST MURRAY TO TOCUMWAL	-	(58,378)	-	-	-	-
1917-0657 2 KERB RAMP INT BOAT RAMP&MURR	-	-	-	-	-	-
1917-0658 MURRAY-BOAT RAMP TO DENILQUIN	-	(3,600)	-	-	-	-
1917-0659 TUPPAL RD PATH END - BRIDGE ST	-	(5,000)	-	-	-	-
1917-0660 BGN WALKING TRACK	-	(400)	-	-	-	-
1918-0105 STREET LIGHTING - Operations		(35,450)	(61,698)	(75,827)	(92,130)	(110,924)
1918-0106 STREET LIGHTING - ELECTRICITY	-	(98,450)	(187,400)	(192,490)	(198,470)	(204,644)
1918-0107 INSTALLATION POWER CABLING UN	(94,552)	(100,000)	-	-	-	-
1918-0515 STREET LIGHTING IN TOWNS	(62,830)	(87,830)	-	-	-	-
1919-0105 ROADS & INFRASTRUCTURE ADMIN C	-	(1,032,500)	(1,063,700)	(1,095,500)	(1,095,500)	(1,095,500)
1922-0105 BUS SHELTERS ROUTINE MTCE & RE	-	(1,500)	(1,500)	(1,500)	(1,525)	(1,551)
1924-0500 ENDEAVOUR ST CARPARK LAND PURCHASE	-	-	-	-	-	-
1956-1000 RTA REGIONAL ROAD REPAIR BUDGET	-	-	(350,000)	(350,000)	(350,000)	(350,000)
1956-1011 MR550 REHAB/WIDEN 76.867 - 79.23	-	-	-	-	-	-
1956-1012 MR550 REHAB/WIDEN 80.226 - 81.22	-	-	-	-	-	-
1956-1013 MR356 REHAB/WIDEN 30.00-32.51	-	(322,776)	-	-	-	-
3600-1501 PLANNING ADVERT FEES - GST FREE	-	2,000	2,000	2,000	2,050	2,101
3600-1502 ENV. SERV SUNDRY INCOME - INCL GST	-	1,800	700	700	718	735
3600-1503 DRAINAGE DIAGRAMS - GST FREE	-	11,500	8,500	8,500	8,713	8,930

BUDGET BY OUTCOME	AMOUNT CARRIED FORWARD 2013/14	YTD May 2015	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST
	(1,396,097)	(49,211)	21,942	(64,098)	(119,472)	88,881
	(1,539,430)	(7,420,115)	(7,238,292)	(6,851,792)	(7,203,569)	(7,190,741)
3600-1504 ON-SITE SEWAGE FEES - GST FREE	-	2,500	2,000	2,000	2,050	2,101
3600-1505 LGA LOCAL ACTIVITY FEE - GST FREE	-	3,500	3,500	3,500	3,588	3,677
3600-1506 FOOTPATH TRADING PERMIT FEES	-	1,000	1,100	1,100	103	1,105
3600-1507 Env. Serv Sundry Income - Ex. GST	-	1,600	-	-	-	-
3600-1812 PLANNING CERTIFICATE S149 - GST FREE	-	20,000	17,000	17,000	17,424	17,862
3600-1813 URGENT PLAN S149 CERT INCL GST	-	500	500	500	513	525
3600-1814 CONSTRUCTION CERTIFICATE FEES	-	19,500	15,000	15,000	15,375	15,759
3600-1815 COMPLYING DEVELOPMENT FEES -INCL GST	-	9,000	9,000	9,000	9,225	9,456
3600-1816 DEVELOPMENT APPLICATION FEES - APPLI	-	50,000	31,000	31,000	32,150	33,329
3600-1817 COMPLIANCE CERT. INSPECT - INCL. GST	-	44,000	40,000	40,000	41,000	42,025
3600-1818 SUBDIV. SUPERVISION FEE - INCL. GST	-	100	100	100	103	105
3600-1870 LEGAL COSTS RECOVERED	-	-	-	-	-	-
3600-1950 LOCAL ENVIRONMENT PLAN GRANT	70,000	70,000	-	-	-	-
3600-1952 ELECTRONIC HOUSING CODE GRANT	-	-	-	-	-	-
3600-1953 APPLICATION TRACKING PH4 GRANT	-	-	-	-	-	-
3660-1000 DWM CHARGES COLLECTED	-	809,785	843,720	855,000	876,000	874,614
3660-1020 DWM CHARGES UNCOLLECTED	-	15,652	15,900	17,000	17,500	17,335
3660-1080 LESS - DWM CHARGES WRITTEN OFF	-	(200)	(2,000)	(2,000)	(2,050)	(2,101)
3660-1081 Less - Non-DWM Charges Written Off	-	-	-	-	-	-
3660-1082 LESS - DWM CHARGES D/DEBT EXPENSE	-	-	(1,000)	(1,000)	(1,025)	(1,051)
3660-1095 LESS DWM CHARGES PENSION REBATE	-	(72,086)	(72,000)	(73,500)	(75,338)	(77,221)
3660-1500 DWM TIPPING FEES	-	170,100	125,000	130,000	133,250	136,581
3660-1505 DWM WASTE COLLECTION TIP FEE CONTRA	-	143,104	150,260	157,772	165,661	173,944
3660-1950 DWM CHARGES PENSION SUBSIDY	-	39,650	39,500	40,500	41,513	42,550

BUDGET BY OUTCOME	AMOUNT CARRIED FORWARD 2013/14	YTD May 2015	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST
	(1,396,097)	(49,211)	21,942	(64,098)	(119,472)	88,881
	(1,539,430)	(7,420,115)	(7,238,292)	(6,851,792)	(7,203,569)	(7,190,741)
3670-1000 BUSINESS GARBAGE CHARGES	-	67,290	67,563	68,000	69,500	67,420
3670-1500 NON-DOMESTIC WASTE TIPPING FEES	-	-	-	-	-	-
3670-1502 SALE OF SCRAP METAL	-	12,500	12,500	12,500	12,813	13,133
3670-1503 SALE OF RECYCLABLES	-	-	-	-	-	-
3670-1505 DRUMMUSTER REVENUE	-	2,400	2,650	2,900	3,048	3,199
3670-1506 DRUMMUSTER REIMBURSEMENTS	-	3,000	3,100	3,200	3,273	3,347
3670-1507 SALE OF BATTERIES	-	500	550	600	615	630
3670-1926 GARBAGE TRANSFER FROM RESERVE	-	-	-	-	-	14,537
3670-2026 DWM TRANSFER TO RESERVE	-	(206,511)	(95,413)	(2,140)	(7,813)	-
3670-2500 NON DOMESTIC WASTE BUILDINGS DEPCN	-	(1,900)	(2,000)	(2,100)	(2,163)	(2,228)
3670-2502 NON DOMESTIC WASTE LAND IMPROVMENTS DEPCN	-	(10,600)	(10,900)	(11,200)	(11,536)	(11,882)
3670-2504 DOMESTIC WASTE DEPCN	-	(2,900)	(3,000)	(3,100)	(3,193)	(3,289)
3670-2505 DOMESTIC WASTE REMEDIATION - DEPCN	-	(4,900)	(5,000)	(5,200)	(5,356)	(5,517)
3670-4310 DWM DEPCN CONTRA	-	20,300	20,900	21,600	22,248	22,915
3750-1000 STORMWATER / DRAINAGE CHARGE	-	72,190	69,450	72,000	73,800	75,645
3750-1080 DRAINAGE CHARGE - WRITE OFFS	-	(10)	(500)	(500)	(513)	(525)
3750-1200 CONTRIBUTIONS TO WORKS	-	-	-	-	-	-
3750-1500 ELECTRICITY CHARGES REFUND	-	-	-	-	-	-
3750-1501 SECT 94 CONT. DRAINAGE - BAROOGA	-	-	-	-	-	-
3750-1502 SECT 94 CONT. DRAINAGE - BERRIGAN	-	-	-	-	-	-
3750-1503 SECT 94 CONT. DRAINAGE - FINLEY	-	-	-	-	-	-
3750-1504 SECT 94 CONT. DRAINAGE - TOCUMWAL	-	-	-	-	-	-
3750-1700 LIRS - URBAN S/W LOAN PROCEEDS	-	1,630,000	-	-	-	-
3750-1701 LIRS INTEREST SUBSIDY	-	16,930	45,612	38,031	34,112	30,065

BUDGET BY OUTCOME	AMOUNT CARRIED FORWARD 2013/14	YTD May 2015	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST
	(1,396,097)	(49,211)	21,942	(64,098)	(119,472)	88,881
	(1,539,430)	(7,420,115)	(7,238,292)	(6,851,792)	(7,203,569)	(7,190,741)
3750-1926 SECT 94 CONT. DRAINAGE-RESERVE TRANS	-	-	-	-	-	-
3750-1950 MURRAY ST - HEADFORD TO OSBRORNE RMS FUNDING	20,000	-	-	-	-	-
3750-2512 STORMWATER DRAINAGE DEPCN	-	(222,200)	(228,900)	(235,800)	(242,874)	(250,160)
3800-1500 FEES - MANAGEMENT OF ROAD RESERVES	-	-	-	-	-	-
3800-1926 LEVEE BANK CONSTRUCTION TRANSFER FROM RESERVE	-	-	-	-	-	-
3800-1951 CAPITAL WORKS INCOME - LEVEE BANKS	-	-	-	-	-	-
3800-1952 CAPITAL WORKS INCOME - SEPPELTS	-	-	-	-	-	-
3800-1953 NATIONAL DISASTER RELIEF ASSISTANCE GRANT	-	150,729	-	-	-	-
3800-2026 LEVEE BANK CONSTRUCTION TRANSFER TO RESERVE	-	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)
5110-1000-0001 SEWER CHARGES - BGA	-	394,151	408,188	417,688	427,820	441,086
5110-1000-0002 SEWER CHARGES - BGN	-	236,000	247,714	253,714	258,793	266,856
5110-1000-0003 SEWER CHARGES - FIN	-	511,174	539,767	552,767	565,942	582,357
5110-1000-0004 SEWER CHARGES - TOC	-	566,881	598,915	612,915	627,609	652,835
5110-1000-0005 SEWER CHARGES - NON RATEABLE	-	56,731	57,290	58,790	59,809	59,612
5110-1000-0006 SEWER CHARGES - LOW PRESSURE SEWER CHG	-	7,644	7,739	8,239	8,442	8,648
5110-1000-0007 SEWER VOLUME CHARGE - NONRESIDENTIAL	-	-	-	-	-	-
5110-1000-0009 SEWER TRADE WASTE CHARGES	-	-	-	-	-	-
5110-1080 LESS SEWER CHARGES WRITTEN OFF	-	(200)	(2,000)	(2,000)	(2,050)	(2,101)
5110-1082 LESS SEWER CHARGES D/DEBT EXPENSE	-	(500)	(5,000)	(3,500)	(3,588)	(3,677)
5110-1095 LESS SEWER PENSION REBATE - SHIRE	-	(82,649)	(84,500)	(86,500)	(88,663)	(90,879)
5110-1500 SEWER CONNECTION FEES - GST FREE	-	12,000	10,000	10,000	10,250	10,506
5110-1501 SEWER SUNDRY INCOME - INC.GST	-	-	-	-	-	-
5110-1502 DISPOSAL OF SEPTAGE INCOME	-	10,000	4,000	4,000	4,063	4,127
5110-1503 SEWER SUNDRY INCOME - GST FREE	-	1,000	1,000	1,000	1,025	1,051

BUDGET BY OUTCOME	AMOUNT CARRIED FORWARD 2013/14	YTD May 2015	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST
	(1,396,097)	(49,211)	21,942	(64,098)	(119,472)	88,881
	(1,539,430)	(7,420,115)	(7,238,292)	(6,851,792)	(7,203,569)	(7,190,741)
5110-1504 TOC SEWER EFFLUENT REUSE	-	3,550	1,575	1,600	1,640	1,681
5110-1505 BGN SEWER EFFLUENT REUSE	-	-	-	-	-	-
5110-1601 SECT. 64 CONT. SEWER - BGA	-	-	-	-	-	-
5110-1602 SECT. 64 CONT. SEWER - BER	-	-	-	-	-	-
5110-1603 SECT. 64 CONT. SEWER - FIN	-	-	-	-	-	-
5110-1604 SECT. 64 CONT. SEWER - TOC	-	-	-	-	-	-
5110-1700 INTEREST INCOME - INTERNAL LOAN 385	-	6,840	1,410	-	-	-
5110-1750 LOAN 387 INTEREST INCOME	-	11,970	6,870	1,410	-	-
5110-1840 INTEREST ON INVESTMENTS	-	135,350	143,150	156,127	167,459	181,709
5110-1926 SEWER TRANSFER FROM RESERVE	-	-	-	-	-	-
5110-1928 SECT 64 CONT SEWER RESERVE TRANSFER	-	-	-	-	-	-
5110-1950 ALTERNATE ENERGY SUPPLY GRANT	-	-	-	-	-	-
5110-1951 SEWER CHARGES PENSION SUBSIDY	-	45,460	26,500	47,500	48,688	49,905
5110-2026 SEWER SERVICES TRANSFER TO RESERVE	204,625	(43,421)	(425,186)	(427,970)	(309,819)	(604,652)
5110-3700 Internal Loan 385 Receivable-Current	-	76,977	40,503	-	-	-
5110-3750 Loan 387 Receivable - Current	-	72,232	77,332	40,690	-	-
5210-1500 ELECTRICITY CHARGES REFUND	-	-	-	-	-	-
5210-2550 SEWER MAINS RETIC - DEPCN	-	(353,000)	(353,000)	(353,000)	(363,590)	(374,498)
5210-4810 SEWER DEPCN CONTRA	-	563,400	563,800	564,200	581,126	598,560
5240-2550 SEWER TREATMENT WORKS - DEPCN	-	(196,500)	(196,500)	(196,500)	(202,385)	(208,467)
5250-2500 SEWER PLANT & EQUIP DEPCN	-	(7,600)	(7,800)	(8,000)	(8,240)	(8,487)
5250-2502 SEWER EQUIPMENT DEPCN	-	(6,200)	(6,400)	(6,600)	(6,798)	(7,002)
5280-1500 TRUCK WASH(AVDATA) INCOME	-	5,000	1,300	1,400	1,435	1,471
5280-2500 TRUCKWASH - DEPCN	-	(100)	(100)	(100)	(103)	(106)

BUDGET BY OUTCOME	AMOUNT CARRIED FORWARD 2013/14	YTD May 2015	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST
	(1,396,097)	(49,211)	21,942	(64,098)	(119,472)	88,881
	(1,539,430)	(7,420,115)	(7,238,292)	(6,851,792)	(7,203,569)	(7,190,741)
6910-1500 BUILD CONTROL SUNDRY INCOME	-	-	-	-	-	-
6910-1750 LONG SERVICE CORP LEVY COMMISSION	-	1,300	1,300	1,300	1,333	1,366
6910-1755 PLANFIRST LEVY COMMISSION	-	300	300	300	308	315
6910-1760 S735A / S121ZP NOTICES GST FREE	-	3,000	3,000	3,000	3,075	3,152
6910-1812 BUILD CERTIFICATE FEES(S149/D)	-	2,600	420	420	431	441
7060-2510 DEPCN - URBAN ROADS SEALED	-	(357,900)	(368,600)	(379,700)	(391,091)	(402,824)
7070-2510 DEPCN - URBAN ROADS UNSEALED	-	-	-	-	-	-
7100-1500 RURAL ADDRESSING INCOME	-	705	-	-	-	-
7100-1550 ROADS SUNDRY INCOME	-	-	-	-	-	-
7100-1950 RURAL LOCAL ROADS GRANT(RLR)(FAG)	-	1,283,460	1,276,343	1,276,343	1,301,870	1,327,907
7100-1951 R2R ROADS TO RECOVERY GRANT	-	580,863	625,500	625,500	625,500	625,500
7100-1953 RFS HAZARD REDUCTION GRANT	-	11,904	10,000	10,000	10,250	10,506
7100-1954 RMS DISASTER RECOVERY FUNDING - FLOOD DAMAGE	-	-	-	-	-	-
7100-1955 LGSA GRANT - ROADSIDE VEGETATION	-	-	-	-	-	-
7100-1956 Connected Corridor Project Funding	-	20,000	-	-	-	-
7100-2510 DEPCN - RURAL SEALED ROADS	-	(1,089,200)	(1,121,900)	(1,155,600)	(1,190,268)	(1,225,976)
7100-2610 DEPCN - RURAL BRIDGES	-	(28,200)	(29,000)	(29,900)	(30,797)	(31,721)
7150-1950 RAMROC Weed Control Funding	-	10,000	-	-	-	-
7150-2510 DEPCN - REGIONAL ROADS	-	(415,700)	(428,200)	(441,000)	(454,230)	(467,857)
7150-2610 DEPCN - REGIONAL BRIDGES	-	(57,100)	(58,800)	(60,600)	(62,418)	(64,291)
7200-2510 DEPCN - RURAL UNSEALED ROADS	-	-	-	-	-	-
7300-1600 KERB & GUTTER REFUND	-	-	-	-	-	-
7300-1601 K&G BUCHANANS RD - WIRUNA TO HUGHES	-	-	-	-	-	-
7300-1646 K&G NANGUNIA ST - HUGHES TO WIRUNA	-	-	-	-	-	-

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	(1,396,097)	(49,211)	21,942	(64,098)	(119,472)	88,881
	(1,539,430)	(7,420,115)	(7,238,292)	(6,851,792)	(7,203,569)	(7,190,741)
7300-1649 K&G HENNESSY ST - EMILY TO HANNAH	-	-	-	-	-	-
7300-1650 K&G KELLY ST - CHARLOTTE TO EMILY	-	-	-	-	-	-
7300-1651 K&G JERILDERIE ST -HENNESSY TO KELLY	-	-	-	-	-	-
7300-1653 NANGUNIA ST - HUGHES TO WIRUNA -EAST	-	-	-	-	-	-
7300-1654 HANNAH ST - ADAMS TO KELLY	-	-	-	-	-	-
7300-1655 HENNESSY ST - BERRIGAN TO JERILDERIE	-	-	-	-	-	-
7300-1656 KELLY ST - EMILY TO HANNAH	-	-	-	-	-	-
7300-1657 KELLY ST-JERILDERIE TO SHORT -OWNERS	-	-	-	-	-	-
7300-1658 KELLY ST-JERILDERIE TO SHORT -DEVELO	-	-	-	-	-	-
7300-1659 HOWARD ST - BANKER ST TO MACFARLAND	-	-	-	-	-	-
7300-1660 WELLS ST - WEST QUIRK ST	-	-	-	-	-	-
7300-1661 COBRAM ST - WHITE ST TO KELLY ST	-	-	-	-	-	-
7300-1662 KELLY ST - SHORT ST TO EMILY ST	-	-	-	-	-	-
7300-1663 K&G Buchanans Rd -Gunnamara - Wiruna	-	21,000	-	-	-	-
7300-1664 K&G - Tuppall St Roundabout to Bridge	-	13,035	-	-	-	-
7300-1665 K&G COBRAM ST TOC	-	4,862	-	-	-	-
7300-1950 MURRAY ST - HEADFORD TO OSBRORNE RMS FUNDING	27,350	354,350	-	-	-	-
7300-2510 KERB & GUTTER DEPCN	-	(248,400)	(255,900)	(263,600)	(271,508)	(279,653)
7500-1652 F/PATH MURRAY ST - NTH OF ATKINSON E	-	-	-	-	-	-
7500-1653 F/PATH MURRAY ST-BOWLING CLUB TO LAK	-	-	-	-	-	-
7500-1654 DENILQUIN & JERILDERIE STS BICYCLE	-	-	-	-	-	-
7500-1655 F/PATH DENILQUIN RD- DEAN TO COWLEY	-	-	-	-	-	-
7500-1656 F/PATH DENILQUIN RD-COWLEY TO ANZAC	-	-	-	-	-	-
7500-1657 F/PATH MURRAY ST-BRUTON TO MURRAY HA	-	-	-	-	-	-

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	(1,396,097)	(49,211)	21,942	(64,098)	(119,472)	88,881
	(1,539,430)	(7,420,115)	(7,238,292)	(6,851,792)	(7,203,569)	(7,190,741)
7500-1658 F/PATH LAWSON DR - AMAROO TO HAY	-	440	-	-	-	-
7500-1659 F/PATH CHARLOTTE ST - HENNESSY TO KELLY	4,558	4,558	-	-	-	-
7500-1823 FOOTPATH DENISON ST - WARMATT INTERS	16,290	-	-	-	-	-
7500-1825 NANGUNIA ST - BANKER TO WIRUNA	-	-	-	-	-	-
7500-1826 CHANTER ST-DRUMMOND TO MITCHELL -STH	-	-	-	-	-	-
7500-1827 STEWART ST - DRUMMOND TO MITCHELL -N	-	-	-	-	-	-
7500-1828 STEWART ST - MITCHELL TO COBRAM	-	-	-	-	-	-
7500-1829 HEADFORD ST - DENISON TO TOCUMWAL	-	-	-	-	-	-
7500-1830 DENISON ST - ABUTTING ROTARY PARK	-	-	-	-	-	-
7500-1831 OSBORNE ST - ROTARY PARK TO MURRAY	-	-	-	-	-	-
7500-1832 WARMATTA ST - COREE TO TOCUMWAL	-	-	-	-	-	-
7500-1833 TOCUMWAL ST - WARMATTA TO WOLLAMAI	-	-	-	-	-	-
7500-1834 TUPPAL RD - BRIDGE TO NEWELL HWY	4,500	-	-	-	-	-
7500-1835 FINLEY ST - MURRAY TO DUFF	-	-	-	-	-	-
7500-1837 HUGHES ST - HAY ST TO BUCHANANS RD	-	-	-	-	-	-
7500-1838 WOLLAMAI ST -COREE ST TO TOC ST	-	-	-	-	-	-
7500-1839 COWLEY ST - DENI ST TO FINLEY ST	-	-	-	-	-	-
7500-1840 FINLEY ST - DUFF ST TO COWLEY ST	-	-	-	-	-	-
7500-1841 BANKER ST - VERMONT TO AMAROO	-	-	-	-	-	-
7500-1842 VERMONT ST - BANKER TO HUGHES	-	-	-	-	-	-
7500-1843 DRUMMOND ST - CHANTER TO STEWART	-	-	-	-	-	-
7500-1844 Footpath Barooga St Murray - Morris	-	-	-	-	-	-
7500-1845 Footpath Jerilderie St Momalong - PO	-	1,000	-	-	-	-
7500-1846 Footpath Corcoran Sth to Drummond	-	10,119	-	-	-	-

BUDGET BY OUTCOME	AMOUNT CARRIED FORWARD 2013/14	YTD May 2015	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST
	(1,396,097)	(49,211)	21,942	(64,098)	(119,472)	88,881
	(1,539,430)	(7,420,115)	(7,238,292)	(6,851,792)	(7,203,569)	(7,190,741)
7500-1847 Footpath Drummond St Chanter to Cor	-	-	-	-	-	-
7500-1848 Footpath Int Drummond Chanter St	-	500	-	-	-	-
7500-1849 Footpath Int Tuppal Denison St	-	1,000	-	-	-	-
7500-1850 Footpath Int Tuppal Coree St	-	1,000	-	-	-	-
7500-1851 Footpath Int Tuppal Tocumwal St	-	1,000	-	-	-	-
7500-1852 Footpath Tuppal St Murray to Tocumwa	-	15,750	-	-	-	-
7500-1853 Footpath Int Boat Ramp Rd Murray St	-	1,000	-	-	-	-
7500-1854 Footpath Takari St Nangunia Snell Rd	-	25,000	-	-	-	-
7500-1855 Walking Cycling Track	-	40,000	-	-	-	-
7500-1856 Footpath Int Corcoran and Drummond	-	1,000	-	-	-	-
7500-1950 FOOTPATHS - RTA FUNDING PAMP	-	-	-	-	-	-
7500-2510 FOOTPATH DEPCN	-	(61,700)	(63,600)	(65,500)	(67,464)	(69,488)
7750-1501 SECT.94 CONTRIB CAR PARK BAROOGA	-	-	-	-	-	-
7750-1502 SECT.94 CONTRIB CAR PARK BERRIGAN	-	-	-	-	-	-
7750-1503 SECT.94 CONTRIB CAR PARK FINLEY	-	-	-	-	-	-
7750-1504 SECT. 94 CONTRIB CAR PARK TOCUMWAL	-	-	-	-	-	-
7750-2504 PARKING AREAS - DEPRECIATION EXPENSE	-	(4,900)	(5,000)	(5,200)	(5,356)	(5,517)
7780-1950 RTA - BUS BAY GRANT REVENUE	-	6,500	-	-	-	-
7780-1952 DEPT TRANSPORT CPTIGS BUS STOP GRANT	-	-	-	-	-	-
7810-1950 RTA - M&I PROGRAM - BLOCK GRANT	-	631,000	531,000	531,000	553,025	575,601
7830-1950 RTA REHABILITATION WORKS FUNDING	-	267,500	175,000	175,000	164,875	149,499
7900-1950 STREET LIGHTING SUBSIDY	-	38,000	38,000	38,000	38,000	38,000
DRAINAGECAPEXP DRAINAGE CAPITAL WORKS EXPENDITURE	-	-	(1,562,312)	(86,000)	(225,000)	(50,000)
DRAINAGECAPINC DRAINAGE CAPITAL WORKS INCOME	-	-	1,207,500	-	-	-

BUDGET BY OUTCOME	AMOUNT CARRIED FORWARD 2013/14	YTD May 2015	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST
	(1,396,097)	(49,211)	21,942	(64,098)	(119,472)	88,881
	(1,539,430)	(7,420,115)	(7,238,292)	(6,851,792)	(7,203,569)	(7,190,741)
FOOTPATHSCAPEXP FOOTPATHS CAPITAL EXPENDITURE	-	-	(223,500)	(149,000)	(77,000)	(73,200)
FOOTPATHSCAPINC FOOTPATHS CAPITAL INCOME	-	-	94,000	62,000	20,000	50,000
K&GCAPEXP KERB & GUTTER CAPITAL EXPENDITURE	-	-	(178,000)	(130,200)	(216,000)	(192,000)
K&GCAPINC KERB & GUTTER CAPITAL INCOME	-	-	334,000	73,200	-	35,000
LEVEECAPEXP LEVEE BANK CAPITAL EXPENDITURE	-	-	(50,000)	-	-	-
LEVEECAPINC LEVEE BANK CAPITAL INCOME	-	-	-	-	-	-
RMSCAPINCOME - PART 7810-1950 BLOCK GRANT	-	250,000	350,000	350,000	350,000	350,000
RURALCONSCAPEXP RURAL SEALED CONSTRUCTION CAPITAL EXPENDITURE	-	-	(4,424,568)	(907,000)	(1,433,000)	(1,173,000)
RURALCONSCAPINC RURAL SEALED CONSTRUCTION CAPITAL INCOME	-	-	2,628,568	-	-	-
RURALSEALEDCAPEXP RURAL SEALED RESEALS CAPITAL EXPENDITURE	-	-	(369,330)	(360,000)	(170,000)	(200,000)
RURALSEALEDCAPINC RURAL SEALED RESEALS CAPITAL INCOME	-	-	-	-	-	-
RURALUNSEALEDCAPEXP RURAL UNSEALED RESHEET CAPITAL EXPENDITURE	-	-	(248,895)	(778,000)	(476,000)	(789,000)
RURALUNSEALEDCAPINC RURAL UNSEALED RESHEET CAPITAL INCOME	-	-	-	-	-	-
SEWERCAPEXP SEWERAGE SERVICES CAPITAL EXPENDITURE	-	-	(283,000)	(225,000)	(330,000)	(85,000)
SEWERCAPINC SEWERAGE SERVICES CAPITAL INCOME	-	-	-	-	-	-
TOWNSCAPECAPEXP TOWNSCAPE WORKS CAPITAL EXPENDITURE	-	-	(80,000)	(80,000)	(80,000)	-
TOWNSCAPECAPINC TOWNSCAPE WORKS CAPITAL INCOME	-	-	-	-	-	-
URBANCONSCAPEXP URBAN ROADS CONSTRUCTION CAPITAL EXPENDITURE	-	-	(107,000)	(96,000)	(123,000)	(116,000)
URBANCONSCAPINC URBAN ROADS CONSTRUCTION CAPITAL INCOME	-	-	-	-	-	-
URBANRESEALCAPEXP URBAN RESEALS CAPITAL EXPENDITURE	-	-	(82,300)	(100,000)	(30,000)	(150,000)
URBANRESEALCAPINC URBAN RESEALS CAPITAL INCOME	-	-	-	-	-	-
WASTEMGMTCAPEXP WASTE MANAGEMENT CAPITAL EXPENDITURE	-	-	(57,000)	(135,000)	(137,000)	(140,000)
WASTEMGMTCAPINC WASTE MANAGEMENT CAPITAL INCOME	-	-	-	-	-	-

BUDGET BY OUTCOME	AMOUNT CARRIED FORWARD 2013/14	YTD May 2015	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST
	(1,396,097)	(49,211)	21,942	(64,098)	(119,472)	88,881
	(1,539,430)	(7,420,115)	(7,238,292)	(6,851,792)	(7,203,569)	(7,190,741)
	(331,784)	9,046,889	10,690,397	10,830,112	11,035,020	11,251,857
GOOD GOVERNMENT	(331,784)	9,046,889	10,690,397	10,830,112	11,035,020	11,251,857
1001-0315 MAYORAL VEHICLE EXPENSES	-	(21,840)	(21,840)	(21,840)	(22,495)	(23,170)
1001-0320 MAYORAL ALLOWANCE	-	(23,700)	(24,400)	(25,100)	(25,853)	(26,629)
1001-0325 COUNCILLORS ALLOWANCES	-	(86,100)	(88,700)	(91,400)	(94,142)	(96,966)
1001-0334 TELEPHONE - COUNCILLORS	-	(7,350)	(7,700)	(8,100)	(8,384)	(8,677)
1001-0335 COUNCILLORS EXPENSES	-	(46,300)	(47,700)	(49,100)	(50,328)	(51,586)
1001-0336 CIVIC FUNCTIONS / PRESENTATION	-	(3,755)	(2,000)	(2,500)	(2,563)	(2,627)
1001-0337 DONATIONS	-	(3,000)	(3,000)	(3,000)	(3,090)	(3,183)
1001-0338 ADMIN MANAGEMENT PLAN EXPENSES	-	(3,720)	(1,000)	(1,000)	(1,025)	(1,051)
1001-0340 INSURANCE - COUNCILLORS	-	(1,999)	(2,300)	(2,400)	(2,472)	(2,546)
1001-0342 CONSTITUTIONAL RECOGNITION OF LG - CONTRIB TO LGSA	-	-	-	-	-	-
1001-0344 MEMBERSHIP FEES	-	(2,000)	(2,000)	(2,000)	(2,060)	(2,122)
1001-0345 SUBSCRIPTION SHIRE ASSOCIATION	-	(22,900)	(24,000)	(25,200)	(25,956)	(26,735)
1001-0346 ADMIN AUDIT FEES	-	(25,000)	(25,000)	(25,000)	(25,625)	(26,266)
1001-0347 ELECTION EXPENSES	(15,000)	(30,000)	(15,000)	(15,000)	(15,450)	(15,914)
1001-0348 COMMUNITY SURVEY	-	(28,031)	-	-	-	-
1001-0349 COMMUNITY REPORT	-	(13,200)	(3,000)	(3,000)	(3,050)	(3,101)
1001-0350 FIT 4 FUTURE BUSINESS CASE	-	(55,546)	-	-	-	-
1001-0509 EQUIP/FURN - COUNCILLORS <= \$5,000	-	(5,000)	(5,000)	(15,000)	(5,150)	(5,305)
1002-0350 COMMUNITY WORKS - GENERAL	-	(10,800)	-	-	(5,125)	(5,253)
1002-0355 COMMUNITY WORKS - GST FREE	-	-	-	-	-	-
1002-0370 COMMUNITY WORKS - AUST. DAY CO	-	(3,856)	(4,000)	(4,500)	(4,613)	(4,728)

BUDGET BY OUTCOME	AMOUNT CARRIED FORWARD 2013/14	YTD May 2015	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST
	(1,396,097)	(49,211)	21,942	(64,098)	(119,472)	88,881
	(1,539,430)	(7,420,115)	(7,238,292)	(6,851,792)	(7,203,569)	(7,190,741)
1002-0400 COMMUNITY GRANTS SCHEME	-	(360)	(5,000)	(5,000)	(5,125)	(5,253)
1005-0108 ADMIN SALARIES - GM SALARY PAC	-	(204,300)	(211,300)	(214,000)	(220,420)	(227,033)
1006-0107 ADMIN SALARIES - GM SUPPORT	-	(163,800)	(215,400)	(168,400)	(173,452)	(178,656)
1007-0118 ADMIN GM VEHICLE OPERATING EXP	-	(21,840)	(21,840)	(21,840)	(22,277)	(22,722)
1008-0125 ADMIN CONFERENCES/SEMINARS	-	(2,000)	(2,500)	(2,500)	(2,550)	(2,601)
1008-0126 ADMIN GM TRAVEL EXPENSES	-	(2,100)	-	-	-	-
1010-0102 ADMIN SALARIES - ACCOUNTING	-	(248,900)	(220,600)	(264,400)	(272,332)	(280,502)
1010-0103 ADMIN SALARIES - HUMAN RESOURC	-	(64,900)	(69,100)	(71,300)	(73,439)	(75,642)
1010-0104 ADMIN SALARIES - REVENUE COLLE	-	(142,700)	(137,300)	(163,200)	(168,096)	(173,139)
1010-0105 ADMIN SALARIES - CUSTOMER SERV	-	(103,700)	(103,100)	(94,600)	(97,438)	(100,361)
1010-0106 ADMIN SALARIES - INFO. TECHNOL	-	(63,800)	(71,900)	(74,200)	(76,426)	(78,719)
1010-0109 ADMIN SALARIES - DCS SALARY PA	-	(157,700)	(149,900)	(154,800)	(159,444)	(164,227)
1010-0119 ADMIN DCS VEHICLE OPERATING EX	-	(21,840)	(21,840)	(21,840)	(22,277)	(22,722)
1010-0120 ADMIN STAFF TRAINING	-	(20,650)	(14,000)	(14,000)	(14,285)	(14,560)
1010-0121 ADMIN CONSULTANTS	-	-	-	-	-	-
1010-0130 ADMIN FRINGE BENEFITS TAX	-	(10,000)	(10,000)	(12,000)	(12,240)	(12,485)
1010-0135 ADMIN JC TAX FBT ACCOUNT	-	-	-	-	-	-
1010-0140 ADMIN STAFF UNIFORM ALLOWANCE	-	(7,500)	(7,500)	(7,500)	(7,650)	(7,803)
1010-0144 ADMIN ADVERTS	-	(10,000)	(10,000)	(10,000)	(10,300)	(10,609)
1010-0146 ADMIN NEWSLETTER ADVERTS	-	(28,600)	(29,800)	(31,100)	(31,925)	(32,775)
1010-0155 ADMIN WRITE OFF BAD DEBTS	-	(2,000)	(2,000)	(2,000)	(2,150)	(2,305)
1010-0160 ADMIN BANK & GOVT CHARGES	-	(2,000)	(2,000)	(2,500)	(2,563)	(2,627)
1010-0162 BANK FEES - GST INCLUSIVE	-	(25,000)	(26,000)	(26,500)	(27,163)	(27,842)
1010-0165 ADMIN OFFICE CLEANING	-	(17,955)	(18,455)	(18,955)	(19,429)	(19,915)

BUDGET BY OUTCOME	AMOUNT CARRIED FORWARD 2013/14	YTD May 2015	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST
	(1,396,097)	(49,211)	21,942	(64,098)	(119,472)	88,881
	(1,539,430)	(7,420,115)	(7,238,292)	(6,851,792)	(7,203,569)	(7,190,741)
1010-0170 ADMIN COMPUTER MTCE	-	(20,000)	(20,000)	(20,000)	(20,500)	(21,013)
1010-0175 ADMIN SOFTWARE LICENCING	-	(110,000)	(115,000)	(120,000)	(122,875)	(125,822)
1010-0185 LESS: CHARGED TO OTHER FUNDS	-	291,900	300,700	309,700	309,700	309,700
1010-0190 ADMIN ELECTRICITY	-	(23,000)	(44,000)	(44,500)	(46,495)	(51,060)
1010-0194 ADMIN INSUR - PUBLIC LIABILITY	-	(7,396)	(130,000)	(134,000)	(138,020)	(142,161)
1010-0195 ADMIN INSUR - OTHER	-	(150,914)	(32,300)	(33,300)	(34,299)	(35,328)
1010-0197 ADMIN RISK MANAGEMENT SIGNAGE	-	(2,700)	-	-	-	-
1010-0198 ADMIN RISK MANAGEMENT OP EXP	-	(1,500)	(1,500)	(1,500)	(1,538)	(1,576)
1010-0199 ADMIN RISK MANAGEMENT	(116,784)	(114,784)	(92,500)	(94,500)	(96,863)	(99,284)
1010-0200 ADMIN LEGAL EXPENSES INCL. GST	-	(12,000)	(5,000)	(5,000)	(5,100)	(5,205)
1010-0202 ADMIN LEGAL EXPEN - DEBT/COLL	-	(42,300)	(60,000)	(60,000)	(61,200)	(62,424)
1010-0205 ADMIN POSTAGE	-	(20,000)	(16,000)	(16,000)	(16,400)	(16,810)
1010-0206 CHARGE FOR INTERNET RATES PAYM	-	(500)	(500)	(500)	(513)	(525)
1010-0207 ADMIN LEGAL EXPENSES-GST FREE	-	(2,800)	(2,000)	(2,000)	(2,040)	(2,081)
1010-0208 SALE OF LAND FOR UNPAID RATES	-	-	(9,000)	-	-	-
1010-0210 ADMIN PRINTING/STATIONERY	-	(38,700)	(40,000)	(41,200)	(42,230)	(43,286)
1010-0215 ADMIN TELEPHONE	-	(23,000)	(23,700)	(24,400)	(25,254)	(26,138)
1010-0220 ADMIN VALUATION FEES	-	(40,320)	(39,000)	(40,000)	(41,200)	(42,436)
1010-0225 ADMIN SUBSCRIPTIONS	-	(3,200)	(3,200)	(3,200)	(3,280)	(3,362)
1010-0230 ADMIN OFFICE BLDG MTCE	-	(12,000)	(12,000)	(12,000)	(12,300)	(12,608)
1010-0232 ADMIN BLDG UPGRADE EXE LIGHTING	-	-	-	-	-	-
1010-0245 ADMIN OFFICE GROUNDS MTCE	-	(8,000)	(8,000)	(8,500)	(8,713)	(8,930)
1010-0250 ADMIN OFFICE EQUIPMENT MTCE	-	(25,000)	(26,500)	(26,500)	(27,163)	(27,842)
1010-0265 ADMIN SUNDRY OPERATING EXPENSE	-	(5,000)	(5,000)	(5,000)	(5,125)	(5,253)

BUDGET BY OUTCOME	AMOUNT CARRIED FORWARD 2013/14	YTD May 2015	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST
	(1,396,097)	(49,211)	21,942	(64,098)	(119,472)	88,881
	(1,539,430)	(7,420,115)	(7,238,292)	(6,851,792)	(7,203,569)	(7,190,741)
1010-0266 ADMIN CHRISTMAS PARTY EXPENSE	-	(6,515)	(10,000)	(10,000)	(10,250)	(10,506)
1010-0270 ASSET REVALUATION EXPENSE	-	(8,258)	-	-	-	-
1010-0296 WEB PAGE MAINTENANCE & TRAININ	-	(1,500)	(3,000)	(3,000)	(3,100)	(3,203)
1010-0297 CORP SERVICES ADMIN CHARGES	-	(504,600)	(519,700)	(535,300)	(535,300)	(535,300)
1010-0298 LESS: RENTAL CONTRIBUTIONS	-	113,900	117,300	120,800	120,800	120,800
1010-0299 LESS: CHARGED TO OTHER FUNDS	-	1,790,800	1,844,500	1,899,800	1,899,800	1,899,800
1010-0500 CORPORATE SERVICES EQUIPMENT	-	(30,000)	(20,000)	(20,000)	(20,000)	(20,000)
1010-0501 CORP SERV ADMINISTRATION SOFTWARE UPGRADE	(200,000)	(250,000)	(50,000)	(50,000)	(50,000)	(50,000)
1010-0504 EQUIP/FURN - CORP. SERVICES <=	-	(5,000)	(5,000)	(5,000)	(5,101)	(5,152)
1010-0505 SERVER & NETWORK UPGRADE	-	-	-	-	-	-
1011-0103 TECH SERVICES SALARIES - WORK	-	(247,000)	(115,000)	(120,000)	(123,600)	(127,308)
1011-0104 TECH SERVICES SALARIES - ENV.S	-	(118,200)	(116,000)	(120,000)	(123,600)	(127,308)
1011-0105 TECH SERVICES SALARIES - EXE.	-	(419,250)	(420,700)	(464,500)	(478,435)	(492,788)
1011-0109 TECH SERVICES SALARIES - DTS S	-	(174,300)	(181,200)	(187,100)	(192,713)	(198,494)
1011-0113 TECH SERVICE W/E VEHICLE OP EX	-	(21,840)	(21,840)	(21,840)	(22,277)	(22,722)
1011-0114 TECH SERVICE ENV VEHICLE OP EX	-	(21,840)	(21,840)	(21,840)	(22,277)	(22,722)
1011-0115 TECH SERVICE EXE VEHICLE OP EX	-	(20,000)	(43,680)	(43,680)	(44,554)	(45,445)
1011-0119 TECH SERVICE DTS VEHICLE OP EX	-	(21,840)	(21,840)	(21,840)	(22,277)	(22,722)
1011-0120 LESS: CHARGED TO OTHER FUNDS/S	-	1,125,500	1,196,000	1,229,500	1,229,500	1,229,500
1011-0125 TECH SERVICES ADMIN CHARGES	-	(173,300)	(178,500)	(183,900)	(183,900)	(183,900)
1011-0135 TECH SERVICES STAFF TRAINING	-	(20,000)	(15,000)	(15,000)	(15,298)	(15,607)
1011-0137 STAFF RELOCATION EXPENSES	-	-	-	-	-	-
1011-0140 TECH SERVICES CONFERENCES/SEMI	-	(3,500)	(3,500)	(3,500)	(3,570)	(3,641)
1011-0141 TECH SERVICES - INSURANCE	-	(4,730)	(2,000)	(2,000)	(2,015)	(2,030)

BUDGET BY OUTCOME	AMOUNT CARRIED FORWARD 2013/14	YTD May 2015	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST
	(1,396,097)	(49,211)	21,942	(64,098)	(119,472)	88,881
	(1,539,430)	(7,420,115)	(7,238,292)	(6,851,792)	(7,203,569)	(7,190,741)
1011-0142 TECH SERVICES EXP -ADVERTISING	-	(8,200)	(2,000)	(2,000)	(2,210)	(2,426)
1011-0143 TECH SERVICES TELEPHONE	-	(7,000)	(7,000)	(7,000)	(7,175)	(7,356)
1011-0145 TECH SERVICES OFFICE EXPENSES	-	(2,940)	(5,000)	(5,000)	(5,125)	(5,253)
1011-0146 TECH SERVICES - CONSULTANCY	-	(7,350)	-	-	-	-
1011-0147 TECH SERV EQUIPMENT MTCE	-	(3,300)	(2,500)	(2,500)	(2,563)	(2,627)
1011-0152 OCCUPATIONAL HEALTH & SAFETY E	-	(2,200)	(3,000)	(3,000)	(3,075)	(3,152)
1011-0160 DEPOT OPERATIONAL EXPENSES	-	(10,093)	(12,200)	(12,600)	(12,915)	(13,238)
1011-0161 DEPOT OP. EXPENSES- INSURANCE	-	(3,235)	(3,500)	(3,600)	(3,708)	(3,819)
1011-0162 DEPOT OP. EXPENSES-ELECTRICITY	-	(14,800)	(15,250)	(15,800)	(16,353)	(16,925)
1011-0163 DEPOT OP. EXPENSES - TELEPHONE	-	(520)	(540)	(550)	(569)	(589)
1011-0165 DEPOT BLDG MTCE	-	(5,000)	(5,000)	(5,000)	(5,125)	(5,253)
1011-0170 DEPOT GROUNDS MTCE	-	(5,750)	(3,900)	(4,000)	(4,100)	(4,203)
1011-0171 DEPOT AMENITIES CLEANING	-	(6,000)	(6,000)	(6,000)	(6,100)	(6,203)
1011-0240 PLANT SERVICES ADMIN CHARGES	-	(73,900)	(76,100)	(78,400)	(78,400)	(78,400)
1011-0504 EQUIP/FURN - TECH. SERVICES <=	-	(1,000)	(1,000)	(1,010)	(1,020)	(1,030)
1011-0505 EQUIP/FURN - TECH. SERVICES >=	-	(840)	(10,000)	(10,100)	(10,201)	(10,303)
1011-0515 MOTOR VEHICLE PURCHASES	-	(371,000)	(320,000)	(320,000)	(320,000)	(320,000)
1011-0525 LAND & BUILD DEPOT - BERRIGAN	-	(873)	-	-	-	-
1011-0535 LAND & BUILD DEPOT - FINLEY	-	(6,320)	-	-	-	-
1011-0545 PUBLIC WORKS PLANT PURCHASE	-	(331,300)	(538,000)	(913,000)	(850,000)	(1,105,000)
1011-0546 PUBLIC WORKS UTILITY PURCHASE	-	(121,350)	(68,750)	(68,750)	(68,750)	(68,750)
1011-0550 PURCHASE MINOR PLANT	-	(35,850)	(33,000)	(33,000)	(33,000)	(33,000)
1015-0000 PLANT EXPENSES	-	(1,097,895)	(1,100,000)	(1,100,000)	(1,127,500)	(1,155,688)
1020-0100 PLANT WORKSHOP EXPENSES	-	(40,005)	(28,800)	(29,850)	(30,596)	(31,361)

BUDGET BY OUTCOME	AMOUNT CARRIED FORWARD 2013/14	YTD May 2015	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST
	(1,396,097)	(49,211)	21,942	(64,098)	(119,472)	88,881
	(1,539,430)	(7,420,115)	(7,238,292)	(6,851,792)	(7,203,569)	(7,190,741)
1020-0101 PLANT WORKSHOP EXP - TELEPHONE	-	(530)	(555)	(570)	(590)	(611)
1020-0102 PLANT WORKSHOP EXP - INSURANCE	-	-	-	-	-	-
1020-0103 PLANT WORKSHOP EXP - VEHICLE	-	(21,840)	(21,840)	(21,840)	(22,277)	(22,722)
1025-0150 PLANT INSURANCE PREMIUMS	-	(2,400)	(2,500)	(2,600)	(2,678)	(2,758)
1030-0160 MINOR PLANT OPERATING EXPENSES	-	(16,100)	(16,600)	(17,200)	(17,630)	(18,071)
1035-0170 TOOLS PURCHASES	-	(7,250)	(7,500)	(7,800)	(7,995)	(8,195)
1050-0010 WAGES SALARY POLICY SYSTEM BAC	-	-	-	-	-	-
1050-0020 WAGES PERFORMANCE BONUS PAYMEN	-	(54,009)	(69,300)	(71,600)	(73,748)	(75,960)
1050-0040 ANNUAL LEAVE - WORKS / WAGES	-	(228,300)	(235,700)	(243,400)	(250,702)	(258,223)
1050-0060 PUBLIC HOLIDAY - WORKS / WAGES	-	(123,111)	(132,900)	(137,200)	(141,316)	(145,555)
1050-0080 LONG SERVICE LEAVE - WAGES	-	(95,900)	(99,000)	(102,200)	(105,266)	(108,424)
1050-0100 SICK LEAVE - WORKS / WAGES	-	(100,000)	(98,900)	(102,100)	(105,163)	(108,318)
1050-0115 RDO- PAYROLL SUSPENSE	-	-	-	-	-	-
1050-0118 TIME IN LIEU - SUSPENSE	-	-	-	-	-	-
1050-0120 BEREAVEMENT LEAVE - WAGES	-	(2,619)	(2,800)	(2,900)	(2,987)	(3,077)
1050-0150 WAGES LEAVE WITHOUT PAY	-	-	-	-	-	-
1050-0170 RURAL FIRE SERVICE LVE - WAGES	-	(550)	-	-	-	-
1050-0180 WAGES ACCIDENT PAY TO EMPLOYEE	-	(3,105)	-	-	-	-
1050-0185 WAGES ACCIDENT EXPENSE BY EMPL	-	-	-	-	-	-
1050-0220 WAGES MEDICAL EXPENSES	-	(600)	-	-	-	-
1050-0320 WAGES SUPERANNUATION - LG RET	-	(96,171)	-	-	-	-
1050-0340 WAGES SUPERANNUATION - LG ACC	-	(344,329)	(251,400)	(259,600)	(271,957)	(284,304)
1050-0380 WAGES WORKER COMPENSAT INSUR -	-	(164,400)	(169,700)	(175,200)	(178,704)	(182,278)
1050-0400 WAGES IN LIEU OF NOTICE	-	-	-	-	-	-

BUDGET BY OUTCOME	AMOUNT CARRIED FORWARD 2013/14	YTD May 2015	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST
	(1,396,097)	(49,211)	21,942	(64,098)	(119,472)	88,881
	(1,539,430)	(7,420,115)	(7,238,292)	(6,851,792)	(7,203,569)	(7,190,741)
1050-0440 WAGES PROTECTIVE/SAFETY CLOTHI	-	(34,300)	(35,400)	(36,600)	(37,332)	(38,079)
1050-0720 WAGES OTHER TRAINING EXPENSES	-	(31,196)	(41,900)	(43,300)	(44,166)	(45,049)
1050-0730 WAGES OCCUPATIONAL HEALTH & SA	-	(1,000)	-	-	-	-
1050-0735 WAGES TQM / CONTINUOUS IMPROVE	-	-	-	-	-	-
1050-0750 EAP CONSULTATION EXPENSE	-	(150)	-	-	-	-
1050-0770 WAGES STAFF TRAINING - GENERAL	-	(30,800)	(17,800)	(18,400)	(18,768)	(19,143)
1050-0780 WAGES OTHER MEETINGS	-	(350)	-	-	-	-
1050-0790 WORKPLACE INVESTIGATION	-	-	-	-	-	-
1055-0030 STORES OPERATING COSTS	-	(88,200)	(73,100)	(94,100)	(96,923)	(99,831)
1055-0040 STOCK FREIGHT ONCOST EXPENSE	-	(1,500)	-	-	-	-
1055-0050 UNALLOCATED STORE COST VARIATI	-	-	-	-	-	-
1070-0040 ANNUAL LEAVE - ADMIN / STAFF	-	(217,500)	(224,600)	(231,900)	(236,538)	(241,269)
1070-0060 PUBLIC HOLIDAY - ADMIN / STAFF	-	(123,830)	(126,700)	(130,800)	(133,416)	(136,084)
1070-0080 LONG SERVICE LEAVE - STAFF	-	(91,400)	(94,400)	(97,500)	(99,450)	(101,439)
1070-0100 SICK LEAVE - ADMIN / STAFF	-	(92,214)	(94,400)	(97,500)	(99,450)	(101,439)
1070-0120 BEREAVEMENT LEAVE - STAFF	-	(5,335)	(2,700)	(2,800)	(2,856)	(2,913)
1070-0140 MATERNITY LEAVE - STAFF	-	(6,000)	-	-	-	-
1070-0145 PAID PARENTAL LEAVE SCHEME	-	(24,200)	-	-	-	-
1070-0150 LEAVE WITHOUT PAY - STAFF	-	-	-	-	-	-
1070-0180 STAFF ACCIDENT PAY TO EMPLOYEE	-	(500)	-	-	-	-
1070-0220 STAFF MEDICAL EXPENSES	-	(215)	-	-	-	-
1070-0320 STAFF SUPERANNUATION - LG RET	-	(77,492)	-	-	-	-
1070-0340 STAFF SUPERANNUATION - LG ACC	-	(24,708)	(276,400)	(285,400)	(298,985)	(312,559)
1070-0380 STAFF WORKER COMPENSAT INSUR -	-	(156,600)	(161,700)	(167,000)	(170,340)	(173,747)

BUDGET BY OUTCOME	AMOUNT CARRIED FORWARD 2013/14	YTD May 2015	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST
	(1,396,097)	(49,211)	21,942	(64,098)	(119,472)	88,881
	(1,539,430)	(7,420,115)	(7,238,292)	(6,851,792)	(7,203,569)	(7,190,741)
1070-0390 STAFF RELOCATION EXPENSES	-	-	-	-	-	-
1070-0400 STAFF REDUNDANCY PAYMENT	-	-	-	-	-	-
1070-0410 STAFF JURY DUTY EXPENSE	-	-	-	-	-	-
1100-1305 DONATIONS	-	-	-	-	-	-
1100-1350 OTHER REVENUES	-	-	-	-	-	-
1200-1500 CORP SUPPORT SUNDRY REVENUE	-	1,145	-	-	-	-
1200-1600 REVENUE - GIPA	-	90	-	-	-	-
1200-1670 INSURANCE REBATE	-	27,229	20,000	20,000	20,500	21,013
1200-1680 WORKCOVER INCENTIVE PAYMENTS	-	29,354	-	-	-	-
1200-1814 RATES CERTIFICATE S603 - GST FREE	-	20,000	17,000	17,000	17,425	17,861
1200-1815 URGENT RATE S603 CERT INCL GST	-	250	250	250	256	263
1200-1829 RECOVER BANK CHARGES - DISHONOUR FEES	-	150	-	-	-	-
1200-1870 LEGAL COSTS RECOVERED	-	48,500	49,000	49,000	50,225	51,481
1200-1950 TRAINEESHIP GRANT - WAGE SUBSIDY	-	-	-	-	-	-
1200-2502 CORP SERVICES OFFICE EQUIPMENT DEPCN	-	(41,200)	(42,400)	(43,700)	(45,011)	(46,361)
1200-2504 CORP SERVICES OFFICE DEPCN	-	(38,000)	(39,100)	(40,300)	(41,509)	(42,754)
1300-1500 TECH SERV SUNDRY INCOME - INCL GST	-	1,220	-	-	-	-
1300-1502 OHS INCENTIVE PAYMENT	-	-	-	-	-	-
1300-1800 ROAD OPENING PERMIT FEES	-	3,000	-	-	-	-
1300-1950 TRAINEESHIP GRANT - WAGE SUBSIDY	-	-	-	-	-	-
1300-2502 TECH SERVICES OFFICE EQUIPMENT DEPCN	-	(17,800)	(18,300)	(18,800)	(19,364)	(19,945)
1310-2502 DEPOT EQUIPMENT DEPCN	-	(700)	(700)	(700)	(721)	(743)
1310-2504 DEPOT DEPCN	-	(15,900)	(16,400)	(16,900)	(17,407)	(17,929)
1320-1200 GAIN ON DISPOSAL - PLANT & EQUIPMENT	-	-	-	-	-	-

BUDGET BY OUTCOME	AMOUNT CARRIED FORWARD 2013/14	YTD May 2015	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST
	(1,396,097)	(49,211)	21,942	(64,098)	(119,472)	88,881
	(1,539,430)	(7,420,115)	(7,238,292)	(6,851,792)	(7,203,569)	(7,190,741)
1320-1201 GAIN ON DISPOSAL - MOTOR VEHICLE	-	(10,745)	-	-	-	-
1320-1203 PUBLIC MOTOR VEHICLE DISPOSAL	-	-	164,500	269,500	196,000	450,000
1320-1204 PUBLIC WORKS UTILITY DISPOSAL	-	-	39,000	39,000	39,000	39,000
1320-1205 MOTOR VEHICLE DISPOSAL	-	150,000	130,000	130,000	130,000	130,000
1320-1210 MINOR ASSET SALES CLEARING	-	-	-	-	-	-
1320-1500 PLANT SERVICES SUNDRY INCOME	-	-	-	-	-	-
1320-1823 STAFF PRIVATE USE CAR HIRE	-	50,000	45,000	45,000	46,125	47,278
1320-1825 STAFF PRIVATE USE FUEL CHARGES	-	9,000	9,000	9,000	9,225	9,456
1320-1856 PLANT REGO. & GREENSLIP REFUND	-	6,000	-	-	-	-
1320-1857 PLANT INSURANCE CLAIM REFUND	-	-	-	-	-	-
1320-1926 PLANT REPLACE TRANSFER FROM RESERVE	-	-	-	50,510	37,816	15,041
1320-1950 PLANT FUEL TAX CREDIT SCHEME	-	60,000	48,000	50,000	51,250	52,531
1320-2010-0000 PLANT HIRE INCOME COUNCIL WORKS	-	2,000,000	2,000,000	2,000,000	2,050,000	2,101,250
1320-2026 PLANT SERVICES TRANSFER TO RESERVE	-	(144,835)	(221,855)	-	-	-
1320-2500 PLANT DEPCN	-	(517,500)	(533,000)	(549,000)	(565,470)	(582,434)
1320-2550 DEPRECIATION - MOTOR VEHICLES	-	(248,400)	(255,900)	(263,600)	(271,508)	(279,653)
1320-4010-0000 PLANT DEPCN CONTRA	-	765,900	788,900	812,600	836,978	862,087
1400-1230 LSL CONTRIBUTIONS TRANSFERRED EMPS	-	-	-	-	-	-
1400-1500 ACCIDENT PAY RECOUP	-	4,915	-	-	-	-
1400-1510 WORKERS COMPENSATION INSURANCE REFUND	-	50,460	-	-	-	-
1400-1550 ONCOSTS STAFF TRAINING REFUND	-	-	-	-	-	-
1400-1600 SUPERANNUATION ACC SCHEME REFUND	-	-	-	-	-	-
1400-1950 ONCOSTS STAFF TRAINING SUBSIDY	-	-	-	-	-	-
1410-0125 HOUSING 27 DAVIS BLDG MTCE	-	(2,000)	(22,000)	(2,000)	(2,050)	(2,101)

BUDGET BY OUTCOME	AMOUNT CARRIED FORWARD 2013/14	YTD May 2015	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST
	(1,396,097)	(49,211)	21,942	(64,098)	(119,472)	88,881
	(1,539,430)	(7,420,115)	(7,238,292)	(6,851,792)	(7,203,569)	(7,190,741)
1410-0126 HOUSING 27 DAVIS ST - RATES	-	(1,940)	(2,100)	(2,200)	(2,255)	(2,311)
1410-0127 HOUSING 27 DAVIS ST -INSURANCE	-	(932)	(1,020)	(1,050)	(1,082)	(1,114)
1410-0130 HOUSING GREENHILLS BLDG MTCE	-	(3,090)	(2,500)	(2,500)	(2,563)	(2,627)
1410-0131 HOUSING GREENHILLS - INSURANCE	-	(39)	(700)	(740)	(762)	(785)
1410-0140 HOUSING 7 CARTER ST BLDG MTCE	-	(2,000)	(2,000)	(2,000)	(2,050)	(2,101)
1410-0141 HOUSING 7 CARTER ST - RATES	-	(1,712)	(1,700)	(1,800)	(1,845)	(1,891)
1410-0147 HOUSING 7 CARTER ST - INSURANC	-	(633)	(700)	(720)	(741)	(765)
1410-0150 PROPERTY SERVICES ADMIN CHARGE	-	(15,300)	(15,800)	(16,300)	(16,300)	(16,300)
1411-0170 ASBESTOS MANAGEMENT PROGRAM	-	-	-	-	-	-
1411-0180 BLDG MTCE PROGRAM	-	(16,000)	(16,000)	(16,000)	(16,400)	(16,810)
1417-1500 PAID PARENTAL LEAVE REIMBURSEMENT	-	16,675	-	-	-	-
1440-1950 TRAINEESHIP GRANT - WAGE SUBSIDY	-	10,000	-	-	-	-
1445-1920 STOCK FREIGHT ONCOST RECOVERY	-	-	-	-	-	-
1500-1001 CENTS ROUNDING	-	-	-	-	-	-
1500-3650 PAID PARENTAL LEAVE SCHEME REVENUE	-	-	-	-	-	-
1500-5105 UNSPENT LOAN PROCEEDS LIRS	-	(980,000)	-	-	-	-
3550-1826 GENERAL - RENT ON COUNCIL HOUSES	-	15,860	15,860	15,860	15,860	16,663
3550-1827 HOUSING CAPITAL INCOME	-	-	-	-	-	-
3550-2504 HOUSING DEPRECIATION	-	(8,500)	(8,800)	(9,100)	(9,373)	(9,654)
9100-1000 ORDINARY RATES - FARMLAND	-	1,731,276	1,772,465	1,808,000	1,853,000	1,900,288
9100-1001 ORDINARY RATES - RESIDENTIAL RURAL	-	315,299	323,251	331,000	339,000	346,006
9100-1002 ORDINARY RATES - RESIDENTIAL BGA	-	512,725	515,953	526,000	539,000	551,413
9100-1003 ORDINARY RATES - RESIDENTIAL BGN	-	310,846	315,085	325,000	329,000	336,670
9100-1004 ORDINARY RATES - RESIDENTIAL FIN	-	624,191	644,291	654,000	670,000	685,422

BUDGET BY OUTCOME	AMOUNT CARRIED FORWARD 2013/14	YTD May 2015	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST
	(1,396,097)	(49,211)	21,942	(64,098)	(119,472)	88,881
	(1,539,430)	(7,420,115)	(7,238,292)	(6,851,792)	(7,203,569)	(7,190,741)
9100-1005 ORDINARY RATES - RESIDENTIAL TOC	-	701,961	693,765	700,000	717,500	732,655
9100-1006 ORDINARY RATES - BUSINESS BGA	-	79,300	91,416	94,000	96,000	98,310
9100-1007 ORDINARY RATES - BUSINESS BGN	-	63,015	70,039	69,000	70,000	72,497
9100-1008 ORDINARY RATES - BUSINESS FIN	-	158,800	160,209	163,000	167,000	171,355
9100-1009 ORDINARY RATES - BUSINESS TOC	-	166,565	192,931	196,000	200,000	206,505
9100-1010 ORDINARY RATES - RESIDENTIAL	-	51,951	55,446	53,000	54,000	56,020
9100-1080 LESS ORDINARY RATES WRITTEN OFF	-	(500)	(5,000)	(5,000)	(5,000)	(5,253)
9100-1082 LESS ORDINARY RATES D/DEBT EXPENSE	-	-	(15,000)	(10,000)	(10,250)	(10,506)
9100-1083 LESS:FARMLAND RATE CAPPING WRITE OFF	-	-	-	-	-	-
9100-1085 LESS SMALL BALANCES WRITTEN OFF	-	(100)	(1,000)	(1,000)	(1,000)	(1,051)
9100-1095 LESS ORDINARY RATE PENSION REBATE	-	(239,900)	(192,500)	(199,500)	(204,488)	(209,600)
9100-1500 INTEREST EXTRA CHARGES ON RATES	-	27,000	37,000	37,000	37,925	38,873
9200-1950 FINANCIAL ASSISTANCE GRANT(FAG)	-	3,039,344	3,022,233	3,022,233	3,082,678	3,144,331
9300-1950 ORDINARY RATES PENSION SUBSIDY	-	100,039	106,000	109,500	112,785	116,167
9400-1840 INTEREST - AT CALL ACCOUNT	-	-	-	-	-	-
9400-1842 INTEREST - TERM DEPOSITS	-	288,135	300,788	303,214	305,392	307,886
9400-1843 INTEREST - OTHER	-	11,515	-	-	-	-
9500-1844 INTEREST - O/S DEBTORS GST FREE	-	1,825	500	-	-	-
DEPNCONTRA ACCUMULATED DEPCN GL/JC CONTRA A/C	-	3,284,700	3,383,100	3,484,800	3,589,332	3,697,021
DEPOTCAPEXP DEPOT CAPITAL EXPENDITURE	-	-	(20,000)	-	-	-
DEPOTCAPINC DEPOT CAPITAL INCOME	-	-	-	-	-	-
EIDPCNCONTRA EI DEPRECIATION CONTRA	-	5,900	6,100	6,300	6,489	6,684
ENVSERVICESCAPINC ENVIRONMENTAL SERVICES CAPITAL INCOME	-	-	-	-	-	-
HACCDEPNCONTRA HACC DEPRECIATION CONTRA	-	5,800	-	-	-	-

BUDGET BY OUTCOME	AMOUNT CARRIED FORWARD 2013/14	YTD May 2015	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST
	(1,396,097)	(49,211)	21,942	(64,098)	(119,472)	88,881
	(1,539,430)	(7,420,115)	(7,238,292)	(6,851,792)	(7,203,569)	(7,190,741)
HOUSINGCAPEXP HOUSING CAPITAL EXPENDITURE	-	-	-	(50,000)	(30,000)	-
HOUSINGCAPINC HOUSING CAPITAL INCOME	-	-	-	-	-	-
SHIREOFFICECAPEXP SHIRE OFFICE CAPITAL EXPENDITURE	-	-	-	-	-	-
SHIREOFFICECAPINC SHIRE OFFICE CAPITAL INCOME	-	-	-	-	-	-
STAFFRECOVERY STAFF ONCOST OVERHEAD RECOVERY	-	837,644	972,863	1,012,700	1,041,035	1,069,450
WAGESRECOVERY WAGES ONCOST OVERHEAD RECOVERY	-	1,300,890	1,235,937	1,286,800	1,327,032	1,368,241
	139,271	(2,745,473)	(2,837,245)	(3,248,390)	(3,114,538)	(3,038,831)
SUPPORTED AND ENGAGED COMMUNITIES	139,271	(2,745,473)	(2,837,245)	(3,248,390)	(3,114,538)	(3,038,831)
1110-0105 CONTRIBUTION NSW FIRE BRIGADE	-	(48,000)	(50,500)	(53,000)	(54,590)	(56,228)
1110-0110 CONTRIBUTION RURAL FIRE FUND	-	(144,540)	(93,000)	(151,000)	(155,530)	(160,196)
1110-0155 RURAL FIRE BRIGADES BLDG MTCE	-	(1,000)	(1,000)	(1,000)	(1,025)	(1,051)
1110-0160 FIRE BRIGADE ADMIN CHARGES	-	(42,800)	(44,100)	(45,400)	(45,400)	(45,400)
1110-0203 RURAL FIRE TRAINING FIRST AID	-	-	-	-	-	-
1110-0204 RURAL FIRE TRAINING OTHER	-	-	-	-	-	-
1110-0205 RFS RADIO MTCE	-	(160)	-	-	-	-
1110-0210 RFS STATION SHED MTCE	-	(5,200)	-	-	-	-
1110-0215 RFS VEHICLE MTCE	-	-	-	-	-	-
1110-0220 RFS PUMPS MTCE	-	-	-	-	-	-
1110-0225 RFS PETROL & OIL	-	-	-	-	-	-
1110-0230 RFS MAINTENANCE & OTHER	-	-	-	-	-	-
1110-0240 RFS TELEPHONE	-	-	-	-	-	-
1110-0245 RFS ELECTRICTY & GAS	-	-	-	-	-	-
1110-0250 RFS VEHICLE INSURANCE	-	(100)	-	-	-	-

BUDGET BY OUTCOME	AMOUNT CARRIED FORWARD 2013/14	YTD May 2015	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST
	(1,396,097)	(49,211)	21,942	(64,098)	(119,472)	88,881
	(1,539,430)	(7,420,115)	(7,238,292)	(6,851,792)	(7,203,569)	(7,190,741)
1110-0255 RFS SHEDS & OTHER INSURANCE	-	(1,100)	(1,100)	(1,100)	(1,133)	(1,167)
1110-0260 RURAL FIRE ERS/PAGING	-	-	-	-	-	-
1110-0265 RURAL FIRE SUNDRY EXPENSES	-	(10,000)	(10,000)	(10,000)	(10,250)	(10,506)
1110-0270 RURAL FIRE OTHER EXPENSES	-	-	-	-	-	-
1110-0280 RFS COROWA SHIRE ADMIN FEES	-	-	-	-	-	-
1110-0290 RFS EXPENDITURE	-	(93,359)	(84,511)	(99,045)	(101,520)	(104,059)
1110-0510 RURAL FIRE EQUIP - IN-KIND	-	-	-	-	-	-
1111-0105 DOG ACT EXPENSES	-	(38,000)	(37,750)	(37,750)	(38,694)	(39,661)
1111-0106 DOG ACT EXPENSES - TELEPHONE	-	(600)	(600)	(600)	(621)	(643)
1111-0108 COMPANION ANIMAL DLG REGISTRAT	-	(6,000)	(6,000)	(6,000)	(6,150)	(6,304)
1111-0109 POUND OPERATION SALARIES & ALL	-	(27,800)	(30,240)	(28,250)	(28,956)	(29,680)
1111-0110 POUNDS ACT EXPENSES	-	(20,000)	(19,240)	(19,240)	(19,721)	(20,214)
1111-0111 POUNDS ACT EXPS - INSURANCE	-	(620)	(140)	(140)	(145)	(150)
1111-0112 POUNDS ACT EXP. - ADVERTISING	-	(200)	(200)	(200)	(206)	(212)
1111-0113 POUNDS ACT EXPENSE - TELEPHONE	-	(500)	(300)	(300)	(311)	(321)
1111-0115 DOG POUND MTCE	-	(1,100)	(1,100)	(1,100)	(1,128)	(1,156)
1111-0125 STOCK POUND MTCE	-	(500)	(500)	(500)	(513)	(525)
1111-0505 ANIMAL CONTROL CAPITAL WORKS	-	-	-	-	-	-
1114-0105 CONTRIBUTION NSW SES	-	(12,440)	(16,200)	(16,700)	(17,201)	(17,717)
1114-0110 SES OPERATING EXPENSES	-	(2,000)	-	-	-	-
1114-0112 SES OP. EXPENSES-ELECTRICITY	-	(2,580)	-	-	-	-
1114-0113 SES OPERATING EXP - TELEPHONE	-	(500)	-	-	-	-
1114-0114 SES OP. EXPENSES - INSURANCE	-	(4,900)	(5,100)	(5,300)	(5,459)	(5,623)
1114-0125 TOC SEARCH & RESCUE BLDG MTCE	-	(850)	-	-	-	-

BUDGET BY OUTCOME	AMOUNT CARRIED FORWARD 2013/14	YTD May 2015	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST
	(1,396,097)	(49,211)	21,942	(64,098)	(119,472)	88,881
	(1,539,430)	(7,420,115)	(7,238,292)	(6,851,792)	(7,203,569)	(7,190,741)
1114-0150 TOCUMWAL VRA/SES - REPLACE ROOF	-	-	-	-	-	-
1114-0500 EMERGENCY SERVICES EQUIPMENT	-	-	-	-	-	-
1210-0190 HEALTH ADMINISTRATION ADMIN CH	-	(112,600)	(116,000)	(119,500)	(119,500)	(119,500)
1211-0105 COMMUNITY SHARPS DISPOSAL	-	(200)	-	-	-	-
1212-0105 FOOD CONTROL	-	-	-	-	-	-
1213-0105 PEST CONTROL	-	(500)	-	-	-	-
1213-0106 PEST CONTROL - BIRDS	-	(500)	-	-	-	-
1215-0105 MEMORIAL PARK TOILET BLDG MTCE	-	(1,000)	(1,000)	(1,000)	(1,025)	(1,051)
1215-0120 TOY LIBRARY BLDG MTCE	-	-	-	-	-	-
1215-0125 TOY LIBRARY OP.EXPS -INSURANCE	-	-	-	-	-	-
1215-0130 FIN SECONDHAND SHOP INSURANCE	-	(210)	(220)	(230)	(237)	(244)
1313-0105 YOUTH WEEK GRANT & CONTRIBUTIO	-	(3,000)	(3,000)	(3,000)	(3,090)	(3,183)
1313-0110 BERRIGAN SHIRE YOUTH AWARD	-	-	-	-	-	-
1313-0111 SR SUICIDE PREVENTION GROUP	-	(480)	(480)	(480)	(492)	(504)
1313-0115 PORTSEA CAMP EXPENSES	-	(3,852)	(2,000)	(2,000)	(2,050)	(2,101)
1313-0120 COMMUNITY PLANNING - SALARY	-	(140,100)	(124,200)	(125,100)	(128,853)	(132,719)
1313-0121 COMMUNITY PLANNING ADVERTISING	-	(2,500)	(2,500)	(2,500)	(2,563)	(2,627)
1313-0122 COMMUNITY PLANNING - TRAINING	-	(4,405)	(2,000)	(2,200)	(2,244)	(2,289)
1313-0123 COMMUNITY PLANNING - VEHICLE EXPENSE	-	(21,840)	(21,840)	(21,840)	(22,277)	(22,722)
1313-0124 COMMUNITY PLANNING - TELEPHONE	-	(1,580)	(1,000)	(1,050)	(1,078)	(1,107)
1313-0125 COMMUNITY PLANNING - OP EXPENSES	-	(1,120)	(2,000)	(2,000)	(2,060)	(2,122)
1313-0131 YOUTH DEVELOPMENT	-	(20,000)	-	(10,000)	-	-
1314-0130 EARLY INT EQUIP & PROGS STATE	-	(7,710)	(2,220)	(2,000)	(2,050)	(2,101)
1314-0131 EARLY INT - ELECTRICITY	-	(2,050)	(1,050)	(960)	(993)	(1,028)

BUDGET BY OUTCOME	AMOUNT CARRIED FORWARD 2013/14	YTD May 2015	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST
	(1,396,097)	(49,211)	21,942	(64,098)	(119,472)	88,881
	(1,539,430)	(7,420,115)	(7,238,292)	(6,851,792)	(7,203,569)	(7,190,741)
1314-0132 EARLY INT - TELEPHONE	-	(1,060)	(1,060)	(1,000)	(1,030)	(1,061)
1314-0133 EARLY INT - ADMIN CHARGE	-	(17,000)	(17,500)	(18,000)	(18,000)	(18,000)
1314-0134 MASONICARE GRANT EXPENDITURE	-	-	-	-	-	-
1314-0135 COMMUNITY SERVICES DIRECTORY	-	-	-	-	-	-
1314-0137 BJCN GRANT EXPENDITURE	-	-	-	-	-	-
1314-0138 EARLY INT - ACCREDITATION EXP	-	(7,655)	-	-	-	-
1314-0139 EARLY INT - INTENSE FAMILY SUP	-	(450)	-	-	-	-
1314-0140 EARLY INT - THERAPY SUPPORT	-	(3,000)	-	-	-	-
1314-0215 EARLY INT - SALARY/ALLOWANCE	-	(100,000)	(109,701)	(64,666)	(66,606)	(68,604)
1314-0225 EARLY INT - TRAVEL ALLOWANCE	-	(7,500)	(4,600)	(4,600)	(4,692)	(4,786)
1314-0505 EQUIP/FURN - EARLY INT <= \$50	-	(350)	(350)	(354)	(357)	(360)
1315-0100 SOCIAL SUPPORT(10%)	-	(28,420)	-	-	-	-
1315-0200 MEALS(20%)	-	(47,902)	-	-	-	-
1315-0300 HOME MODS(20%)	-	(56,850)	-	-	-	-
1315-0400 HOME MTCE(10%)	-	(38,420)	-	-	-	-
1315-0505 HACC - CAPITAL PURCHASES	-	(1,000)	-	-	-	-
1315-0510 HACC - NEW GARAGES	-	-	-	-	-	-
1316-0100 TRANSPORT(40%)	-	(161,800)	-	-	-	-
1316-0300 SENIOR CITIZENS	-	(1,006)	-	-	-	-
1419-0106 CEMETERY OP. EXP - TELEPHONE	-	(500)	(500)	(500)	(518)	(536)
1419-0107 CEMETERY OP. EXPS - ELECTRICITY	-	(1,300)	(1,400)	(1,500)	(1,553)	(1,607)
1419-0108 CEMETERY OP EXP - INSURANCE	-	(30)	(30)	(30)	(30)	(30)
1419-0109 CEMETERY WEBSITE & MAPPING	-	-	-	-	-	-
1419-0110 CEMETERY MAINTENANCE	-	(30,000)	(27,000)	(28,000)	(28,700)	(29,418)

BUDGET BY OUTCOME	AMOUNT CARRIED FORWARD 2013/14	YTD May 2015	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST
	(1,396,097)	(49,211)	21,942	(64,098)	(119,472)	88,881
	(1,539,430)	(7,420,115)	(7,238,292)	(6,851,792)	(7,203,569)	(7,190,741)
1419-0112 CEMETERY BURIAL EXPENSES	-	(40,000)	(31,000)	(32,000)	(32,800)	(33,620)
1419-0114 CEMETERY HONORARIUMS	-	(15,500)	(16,500)	(17,000)	(17,425)	(17,861)
1419-0116 CEMETERY PLAQUES	-	(30,000)	(31,000)	(32,000)	(32,800)	(33,620)
1419-0500 FINLEY CEMETERY - INSTALL SPRINKLERS	(20,000)	(30,000)	-	-	-	-
1419-0515 CEMETERY PLYNTHS	-	(10,000)	-	-	-	-
1420-0000 PUBLIC CONVENIENCE CLEANING	-	(128,600)	(133,000)	(137,700)	(141,141)	(144,671)
1420-0001 PUBLIC CONVENIENCES BLDG MTCE	-	(10,000)	(10,000)	(10,000)	(10,250)	(10,506)
1420-0100 MARY LAWSON AMENITIES BLOCK UPGRADE	-	-	-	-	-	-
1420-0105 FIN - CONNECT POWER LAKE TOILETS	(4,500)	-	-	-	-	-
1420-0110 TOC FORESHORE PARK - AMENITIES BLOCK UPGRADE	-	-	-	-	-	-
1420-0111 BGA BOTANICAL GARDENS TOILETS	-	-	-	-	-	-
1420-0113 PUBLIC CONVEN. - ELECTRICITY	-	(3,800)	(3,900)	(4,000)	(4,140)	(4,285)
1420-0114 PUBLIC CONVENIENCES -INSURANCE	-	(2,330)	(2,200)	(2,300)	(2,369)	(2,440)
1420-0125 PUBLIC CONVENIENCES RENTAL FIN	-	(8,600)	(8,600)	(8,600)	(8,815)	(9,035)
1421-0105 FINLEY TIDY TOWNS EXPENSE	-	-	-	-	-	-
1421-0120 BERRIGAN CONSERVATION GROUP EX	(8,887)	(12,747)	(3,860)	(3,860)	(3,976)	(4,095)
1510-0105 WATER ADMIN CHARGES - ADMINIST	-	(166,000)	(184,600)	(189,700)	(189,700)	(189,700)
1510-0106 WATER ADMIN CHARGE - ENGINEERI	-	(249,000)	(276,900)	(284,600)	(284,600)	(284,600)
1510-0117 WATER SUPPLIES - RENTAL CONTRI	-	(68,200)	(70,200)	(72,300)	(72,300)	(72,300)
1510-0125 PROV BAD & DOUBTFUL DEBTS	-	(5,000)	(5,000)	(5,000)	(5,150)	(5,305)
1510-0155 WATER WRITE OFF BAD DEBTS	-	(2,500)	(2,500)	(2,500)	(2,575)	(2,652)
1510-0170 WATER DELIVERY EXPENSES	-	(25,000)	(30,900)	(32,000)	(32,800)	(33,620)
1510-0200 WATER LEGAL EXPENSES	-	(5,000)	(5,000)	(5,000)	(5,100)	(5,202)
1510-0210 DONATIONS - WATER FUND	-	-	-	-	-	-

BUDGET BY OUTCOME	AMOUNT CARRIED FORWARD 2013/14	YTD May 2015	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST
	(1,396,097)	(49,211)	21,942	(64,098)	(119,472)	88,881
	(1,539,430)	(7,420,115)	(7,238,292)	(6,851,792)	(7,203,569)	(7,190,741)
1510-0500 WATER SUPPLIES PRINCIPAL ON LO	-	(117,540)	(125,693)	(111,493)	-	-
1510-0504 OFFICE EQUIP/FURN NON CAPITAL	-	(1,100)	(1,200)	(1,300)	(1,333)	(1,366)
1510-0505 OFFICE EQUIP/FURN - ENG WATER	-	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)
1510-0506 SUBSCRIPTIONS & MEMBERSHIPS	-	(8,750)	(9,000)	(9,200)	(6,386)	(6,578)
1510-0507 TELEMETRY UPGRADE - WATER	-	(10,000)	-	-	-	-
1510-0510 BGA - SOLAR AT PUMPSTATION		(43,000)	-	-	-	-
1510-0511 FIN - SOLAR AT PUMPSTATION		(32,000)	-	-	-	-
1510-0512 TOC - SOLAR AT PUMPSTATION		(31,000)	-	-	-	-
1510-0520 INSTALL 5 STOP VALVES	(4,500)	(4,500)	-	-	-	-
1510-0526 CHEMICAL DOSING PUMP REPLACEME	-	-	-	-	-	-
1510-0529 RAW LOW LIFT PUMPS MECH & ELEC	(10,500)	(10,500)	-	-	-	-
1510-0530 RAW HL PUMPS MECH & ELEC	-	(12,000)	-	-	-	-
1510-0536 SODA ASH DOSING SYSTEM	-	(30,000)	-	-	-	-
1510-0537 FIN - UPGRADE PLATFORM & WINCH WTP	(50,000)	(50,000)	-	-	-	-
1510-0548 IMPROVE OH & S AT WORK SITES	-	(10,000)	(10,000)	(10,000)	-	-
1510-0551 OH&S SIGNAGE - WATER	-	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)
1510-0552 SHELVING & STORAGE WTPs	-	-	-	-	-	-
1510-0560 MAINS RETIC - BGA	(11,500)	(31,500)	-	-	-	-
1510-0561 BGA - REPAINT INTERIOR WTP	(495,075)	(495,075)	-	-	-	-
1510-0562 BGA - AWNING FOR DAFF PLANT	-	-	-	-	-	-
1510-0563 BGA _ CCTV SURVEY WTP	-	-	-	-	-	-
1510-0564 BGA - MAJOR PUMP REPLACEMENT	(100,000)	(50,000)	-	-	-	-
1510-0565 MAINS RETIC - BGN	(12,081)	(12,081)	-	-	-	-
1510-0570 MAINS RETIC - FIN	-	(25,000)	-	-	-	-

BUDGET BY OUTCOME	AMOUNT CARRIED FORWARD 2013/14	YTD May 2015	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST
	(1,396,097)	(49,211)	21,942	(64,098)	(119,472)	88,881
	(1,539,430)	(7,420,115)	(7,238,292)	(6,851,792)	(7,203,569)	(7,190,741)
1510-0575 MAINS RETIC - TOC	(6,822)	(26,822)	-	-	-	-
1510-0608 CRUSHED GRANITE-FIN WATER DAM	(10,000)	(10,000)	-	-	-	-
1510-0612 BGN - FILTERED MAIN CORCORAN/LYSAGHT	-	-	-	-	-	-
1510-0613 BGN - RAW WATER PUMP STATION DRAINAGE LINE	(2,000)	(2,000)	-	-	-	-
1510-0615 FIN - FILTERED & UNFILTERED MAIN TONGS/HOWE STS	(40,885)	(40,885)	-	-	-	-
1510-0616 FIN - FILTERED MAIN WILLIAM/BRIDGET STS	(5,661)	(10,661)	-	-	-	-
1510-0617 TOC - DEMOLISH PUMP SHED & REPLACE	-	-	-	-	-	-
1510-0619 CHLORINE GAS LEAK DETECTORS - BGN & FIN WTP	-	-	-	-	-	-
1510-0621 FAILSAFE CHLORINE ALARM SYSTEM FOR RAW WATER	-	-	-	-	-	-
1510-0652 REPLACEMENT OF MINOR PLANT	(5,000)	(6,050)	-	-	-	-
1510-0653 BGA - MODIFICATION TO POWER SUPPLY	-	-	-	-	-	-
1510-0654 BGN - FLOURIDE DOSING SYSTEM	-	-	-	-	-	-
1510-0655 BGN - ROCK BEACHING TOWN RESERVOIR	-	-	-	-	-	-
1510-0657 BGN - OTHER MINOR REPAIR/REPLACEMENTS	-	(24,000)	-	-	-	-
1510-0658 FIN - FLOURIDE DOSING SYSTEM	-	-	-	-	-	-
1510-0659 FIN - DIVERT SED POND SLUDGE TO SEWER	-	-	-	-	-	-
1510-0660 TOC - REFURBISH #1 FLOCK TANK	-	-	-	-	-	-
1510-0661 TOC - REPLACE COMPRESSOR	-	(20,000)	-	-	-	-
1510-0662 TOC - OTHER MINOR REPAIR/REPLACEMENT	(25,000)	(50,000)	-	-	-	-
1510-0663 FIN - UPGRADE SEDIMENT POND WTP	(5,966)	(7,100)	-	-	-	-
1510-0664 FIN - SPRINKLER SYS FOR WTW	-	-	-	-	-	-
1510-0665 TOC-CHLORINE DOSING SYSTEM	-	(12,000)	-	-	-	-
1510-0666 TOC - SPRINKLER SYS WTW	-	-	-	-	-	-
1510-0846 WATER LABORATORY EQUIPMENT	-	(2,000)	-	-	-	-

BUDGET BY OUTCOME	AMOUNT CARRIED FORWARD 2013/14	YTD May 2015	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST
	(1,396,097)	(49,211)	21,942	(64,098)	(119,472)	88,881
	(1,539,430)	(7,420,115)	(7,238,292)	(6,851,792)	(7,203,569)	(7,190,741)
1510-0876 BGN WATER OFFICE WATERING SYST	-	-	-	-	-	-
1510-0877 TERRACING AT WTP BGA	-	(80,000)	-	-	-	-
1510-0878 LOW LIFT PUMP MECH & ELEC BGN	-	(50,000)	-	-	-	-
1510-0879 HL PUMP MECH & ELEC FIN	-	(50,000)	-	-	-	-
1510-0880 CHEMICAL PUMP REPLACEMENT	-	(20,000)	-	-	-	-
1511-0109 REC FACIL DONATION & OTHER COSTS	-	(1,760)	(1,500)	(1,550)	(1,597)	(1,644)
1511-0110 METER READING - BGN SHIRE	-	(63,440)	(66,000)	(68,600)	(70,315)	(72,073)
1511-0111 METER READING PRINTING & POSTA	-	(12,500)	(13,000)	(13,500)	(13,838)	(14,183)
1511-0113 METER READING TELEPHONE	-	(1,100)	(730)	(740)	(766)	(793)
1511-0130 PURCHASE OF WATER - BGA	-	(7,500)	(13,000)	(13,500)	(13,838)	(14,183)
1511-0135 PURCHASE OF WATER - BGN	-	(42,980)	(38,600)	(40,200)	(41,205)	(42,235)
1511-0140 PURCHASE OF WATER - FIN	-	(60,045)	(50,500)	(52,500)	(53,813)	(55,158)
1511-0145 PURCHASE OF WATER - TOC	-	(11,800)	(12,300)	(12,800)	(13,120)	(13,448)
1511-0150 WATER TREATMENT - OP EXP - BGA	-	(157,250)	(140,700)	(144,200)	(147,805)	(151,500)
1511-0151 WATER TREATMENT-BGA ELECTRICIT	-	(43,150)	(47,450)	(52,200)	(54,027)	(55,918)
1511-0152 WATER TREATMENT -BGA TELEPHONE	-	(3,400)	(3,500)	(3,700)	(3,830)	(3,964)
1511-0153 WATER TREATMENT -BGA INSURANCE	-	(11,800)	(13,000)	(13,400)	(13,802)	(14,216)
1511-0165 WATER TREATMENT - OP EXP - BGN	-	(114,485)	(142,000)	(147,600)	(151,290)	(155,072)
1511-0166 WATER TREATMENT-BGN ELECTRICIT	-	(22,200)	(23,300)	(24,200)	(25,047)	(25,924)
1511-0167 WATER TREATMENT -BGN TELEPHONE	-	(3,300)	(3,500)	(3,700)	(3,830)	(3,964)
1511-0168 WATER TREATMENT BGN- INSURANCE	-	(4,880)	(5,500)	(5,700)	(5,871)	(6,047)
1511-0170 PRESSURE TRANSMITTER - BGN TOW	-	-	-	-	-	-
1511-0180 WATER TREATMENT - OP EXP - FIN	-	(154,200)	(160,300)	(166,700)	(170,868)	(175,139)
1511-0182 WATER TREATMENT FIN-INSURANCE	-	(6,445)	(7,100)	(7,300)	(7,519)	(7,745)

BUDGET BY OUTCOME	AMOUNT CARRIED FORWARD 2013/14	YTD May 2015	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST
	(1,396,097)	(49,211)	21,942	(64,098)	(119,472)	88,881
	(1,539,430)	(7,420,115)	(7,238,292)	(6,851,792)	(7,203,569)	(7,190,741)
1511-0183 WATER TREATMENT-FIN ELECTRICIT	-	(46,320)	(48,200)	(50,100)	(51,854)	(53,668)
1511-0184 WATER TREATMENT -FIN TELEPHONE	-	(865)	(900)	(940)	(973)	(1,007)
1511-0195 WATER TREATMENT - OP EXP - TOC	-	(183,000)	(190,400)	(198,000)	(202,950)	(208,024)
1511-0196 WATER TREATMENT -TOC TELEPHONE	-	(830)	(870)	(900)	(932)	(964)
1511-0197 WATER TREATMENT-TOC ELECTRICIT	-	(58,400)	(60,750)	(63,180)	(65,391)	(67,680)
1511-0198 WATER TREATMENT-TOC -INSURANCE	-	(9,775)	(10,800)	(11,200)	(11,536)	(11,882)
1511-0230 PUMPING STATIONS - OP EXP BGA	-	(25,600)	(26,700)	(27,700)	(28,393)	(29,102)
1511-0231 PUMPING STATIONS - OP EXP BGN	-	(14,500)	(15,000)	(15,700)	(16,093)	(16,495)
1511-0232 PUMPING STATIONS OP EXP FIN	-	(11,300)	(11,800)	(12,200)	(12,505)	(12,818)
1511-0233 PUMPING STATIONS OP EXP TOC	-	(5,600)	(5,800)	(6,000)	(6,150)	(6,304)
1511-0270 RETIC & METERS - OP EXP - BGA	-	(19,600)	(25,600)	(26,600)	(27,265)	(27,947)
1511-0285 RETIC & METERS - OP EXP - BGN	-	(47,500)	(59,700)	(62,100)	(63,653)	(65,244)
1511-0300 RETIC & METERS - OP EXP - FIN	-	(83,100)	(76,000)	(79,100)	(81,078)	(83,104)
1511-0315 RETIC & METERS - OP EXP - TOC	-	(50,000)	(46,800)	(48,600)	(49,815)	(51,060)
1511-0316 RETIC & METERS - INSURANCE	-	(825)	(900)	(900)	(927)	(955)
1511-0320 CYBLES MAINTENANCE	-	(3,600)	(3,800)	(3,900)	(3,998)	(4,097)
1511-0330 WATER NEW CONNECTIONS(INC MET	-	(36,000)	(37,500)	(39,000)	(39,975)	(40,974)
1511-0340 WATER SAMPLING / MONITORING	-	(10,000)	(10,300)	(10,500)	(10,675)	(10,854)
1511-0355 WATER SUPPLY INTEREST ON LOANS	-	(20,432)	(12,280)	(3,485)	-	-
1511-0397 INSTALLATION OF RPZ	-	(21,500)	(22,400)	(23,250)	(23,831)	(24,428)
1512-0105 BANK & GOVT CHARGES	-	(7,725)	(7,880)	(7,300)	(7,519)	(7,745)
1512-0130 HOUSING TOC WATER BLDG MTCE	-	(2,500)	(2,500)	(2,500)	(2,563)	(2,627)
1512-0131 HOUSING TOC WATER INSURANCE	-	-	(622)	(580)	(597)	(615)
1512-0152 INSTALLATION OF RCD'S	(5,000)	(20,100)	(15,700)	(16,300)	(16,708)	(17,125)

BUDGET BY OUTCOME	AMOUNT CARRIED FORWARD 2013/14	YTD May 2015	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST
	(1,396,097)	(49,211)	21,942	(64,098)	(119,472)	88,881
	(1,539,430)	(7,420,115)	(7,238,292)	(6,851,792)	(7,203,569)	(7,190,741)
1512-0153 INSPECT, ASSESS & INSTALL RPZ	-	-	-	-	-	-
1512-0154 REVIEW SERVICING PLAN W & S	(7,638)	(7,638)	-	-	-	-
1512-0155 SELLING COSTS - HIGH SEC WATER	-	(275)	-	-	-	-
1512-0201 WATER - STORM EMERGENCY	-	-	-	-	-	-
1710-0105 LIBRARY BLDG MTCE - BGA	-	(1,030)	(1,000)	(1,000)	(1,025)	(1,051)
1710-0120 LIBRARY BLDG MTCE - BGN	-	(1,000)	(1,000)	(1,000)	(1,025)	(1,051)
1710-0125 LIBRARY BLDG MTCE - FINLEY	-	(3,500)	(2,000)	(2,000)	(2,050)	(2,101)
1710-0140 LIBRARY BLDG MTCE - TOC	-	(1,000)	(1,000)	(1,000)	(1,025)	(1,051)
1710-0141 TOCUMWAL LIBRARY STRUCTURAL REPAIRS	-	-	-	-	-	-
1710-0142 Repaint - Toc Library	-	-	-	-	-	-
1710-0145 LIBRARY OFFICE FURN/EQUIP MTCE	-	(5,750)	(10,000)	(10,000)	(10,250)	(10,506)
1710-0150 LIBRARY ADMIN CHARGES	-	(114,300)	(117,700)	(121,200)	(121,200)	(121,200)
1710-0165 LIBRARY PRINTING & STATIONERY	-	(800)	(800)	(800)	(818)	(841)
1710-0166 LIBRARY ADVERTISING	-	(500)	(500)	(500)	(515)	(530)
1710-0170 LIBRARY TELEPHONE & POSTAGE	-	(3,300)	(3,300)	(3,300)	(3,399)	(3,501)
1710-0175 LIBRARY SUNDRY EXPENSES	-	(7,400)	(2,000)	(2,000)	(2,050)	(2,101)
1710-0180 LIBRARY SALARIES & ALLOWANCES	-	(192,500)	(210,800)	(217,700)	(224,231)	(230,958)
1710-0190 LIBRARY TRAVEL & ALLOWANCES	-	(5,550)	(3,000)	(3,000)	(3,060)	(3,121)
1710-0192 LIBRARY STAFF TRAINING	-	(4,000)	(4,000)	(4,500)	(4,590)	(4,682)
1710-0194 LIBRARY CONFERENCES & SEMINARS	-	(1,000)	(1,000)	(1,000)	(1,020)	(1,040)
1710-0195 LIBRARY RATES	-	(9,000)	(9,100)	(9,400)	(9,635)	(9,876)
1710-0196 LIBRARY INSURANCE	-	(6,480)	(9,700)	(10,000)	(10,300)	(10,609)
1710-0197 LIBRARY SOFTWARE OP COSTS	-	(14,400)	(9,500)	(10,000)	(10,250)	(10,506)
1710-0200 LIBRARY BOOKS MTCE	-	(2,400)	(1,500)	(2,000)	(2,050)	(2,101)

BUDGET BY OUTCOME	AMOUNT CARRIED FORWARD 2013/14	YTD May 2015	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST
	(1,396,097)	(49,211)	21,942	(64,098)	(119,472)	88,881
	(1,539,430)	(7,420,115)	(7,238,292)	(6,851,792)	(7,203,569)	(7,190,741)
1710-0210 LIBRARY ELECTRICITY	-	(18,600)	(20,500)	(21,500)	(22,253)	(23,031)
1710-0211 LIBRARY CONNECTIVITY	-	(21,660)	(5,800)	(6,000)	(6,150)	(6,304)
1710-0215 LIBRARY CLEANING	-	(12,500)	(11,000)	(11,500)	(11,788)	(12,082)
1710-0230 LIBRARY PURCHASE OF PERIODICAL	-	(2,500)	(2,500)	(2,500)	(2,575)	(2,652)
1710-0233 LIBRARY RADIO TOWERS MTCE	-	-	-	-	-	-
1710-0234 LIBRARY YOUTH ACTIVITES	-	(500)	(500)	(500)	(513)	(527)
1710-0235 LIBRARY SPEC. PROJ. OPERATING	-	(8,000)	(8,200)	(8,300)	(8,508)	(8,720)
1710-0236 INTER LIBRARY LOAN FEES	-	(200)	(200)	(200)	(205)	(210)
1710-0239 LIBRARY BOOKS CLUBS	-	(1,000)	(1,000)	(1,000)	(1,025)	(1,051)
1710-0242 SENIORS WEEK EXPENSES	-	(5,600)	(600)	(600)	(615)	(630)
1710-0243 ONLINE DATABASE SUBSCRIPTIONS	-	(11,500)	(12,000)	(12,500)	(12,813)	(13,133)
1710-0244 LITERARY LUNCH/WRITING FESTIVAL	-	(1,100)	(1,000)	(1,000)	(1,025)	(1,051)
1710-0245 TECH SAVY SENIORS GRANT EXP	-	-	-	-	-	-
1710-0246 BROADBAND FOR SENIORS	-	(408)	-	-	-	-
1710-0500 BERRIGAN LIBRARY CAR PARK UPGRADE	-	-	-	-	-	-
1710-0525 LIBRARY PURCHASE OF BOOKS	-	(30,245)	(25,000)	(25,000)	(25,000)	(25,000)
1710-0530 LIBRARY OTHER ASSETS	-	(2,600)	(4,400)	(4,000)	(4,040)	(4,080)
1710-0532 LIBRARY AUDIO VISUAL / CDS	-	(8,850)	(10,650)	(8,000)	(8,080)	(8,161)
1710-0535 LIBRARY PURCHASE OF E-BOOKS	-	(1,354)	(3,110)	(3,110)	(3,141)	(3,173)
1714-0105 BERRIGAN HALL BLDG MTCE	-	(2,000)	(2,000)	(2,000)	(2,050)	(2,101)
1714-0106 BERRIGAN HALL RISK MGT	-	-	-	-	-	-
1714-0111 BERRIGAN HALL - INSURANCE	-	(7,757)	(8,100)	(8,200)	(8,446)	(8,699)
1714-0112 BERRIGAN HALL GRANT	-	(6,860)	(6,860)	(6,860)	(7,066)	(7,278)
1714-0118 FIN - SCHOOL OF ARTS AIRCON	-	(13,940)	-	-	-	-

BUDGET BY OUTCOME	AMOUNT CARRIED FORWARD 2013/14	YTD May 2015	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST
	(1,396,097)	(49,211)	21,942	(64,098)	(119,472)	88,881
	(1,539,430)	(7,420,115)	(7,238,292)	(6,851,792)	(7,203,569)	(7,190,741)
1714-0119 FIN - Band Hall Asbestos Demo	-	-	-	-	-	-
1714-0120 FINLEY SCHOOL OF ARTS - INTERIOR PAINTING	-	-	-	-	-	-
1714-0121 FIN-Memorial Hall Flooring	-	-	-	-	-	-
1714-0122 FINLEY MEMORIAL HALL BLDG MTCE	-	(2,100)	(2,100)	(2,100)	(2,153)	(2,206)
1714-0123 FIN MEMORIAL HALL - INSURANCE	-	(11,545)	(11,900)	(12,000)	(12,360)	(12,731)
1714-0124 FIN MEMORIAL HALL - GRANT	-	(6,860)	(6,860)	(6,860)	(7,066)	(7,278)
1714-0125 TOCUMWAL HALL BLDG MTCE	-	(2,100)	(2,100)	(2,100)	(2,153)	(2,206)
1714-0126 TOCUWMAL HALL - RENOVATIONS	-	-	-	-	-	-
1714-0130 TOCUMWAL HALL - INSURANCE	-	(6,134)	(7,700)	(7,800)	(8,034)	(8,275)
1714-0142 TOCUMWAL HALL GRANT	-	(3,280)	(3,280)	(3,280)	(3,378)	(3,480)
1714-0145 RETREAT HALL BLDG MTCE	-	(1,000)	(1,000)	(1,000)	(1,063)	(1,127)
1714-0150 RETREAT HALL - INSURANCE	-	(1,400)	(1,450)	(1,500)	(1,545)	(1,591)
1714-0151 RETREAT HALL GRANT EXPENDITURE	-	(3,025)	-	-	-	-
1714-0166 BGN-CWA Kitchen Upgrade	-	-	-	-	-	-
1714-0167 BGN CWA HALL BLDG MTCE	-	(1,000)	(1,000)	(1,000)	(1,025)	(1,052)
1714-0168 BGN CWA HALL - INSURANCE	-	(827)	(1,071)	(990)	(1,020)	(1,050)
1714-0190 LALATY HALL GRANT EXPEND	-	-	-	-	-	-
1715-0110 KIDSFEST EXPENSES	-	(2,000)	(2,000)	(2,000)	(2,060)	(2,122)
1715-0111 AGEING STRATEGY	-	-	-	-	-	-
1715-0113 MENS HEALTH WEEK	-	(1,000)	(1,000)	(1,000)	(1,030)	(1,061)
1715-0115 SOUTH WEST ARTS INC.	-	(7,300)	(7,500)	(7,700)	(7,931)	(8,169)
1715-0117 TARGETED CULTURAL ACTIVITIES	-	(1,000)	(1,000)	(1,000)	(1,075)	(1,152)
1715-0119 INTERNATIONAL WOMENS DAY	-	(2,500)	(2,500)	(2,500)	(2,575)	(2,652)
1715-0120 MUSEUMS & GALLERIES REVIEW NSW	-	(1,000)	-	-	-	-

BUDGET BY OUTCOME	AMOUNT CARRIED FORWARD 2013/14	YTD May 2015	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST
	(1,396,097)	(49,211)	21,942	(64,098)	(119,472)	88,881
	(1,539,430)	(7,420,115)	(7,238,292)	(6,851,792)	(7,203,569)	(7,190,741)
1715-0128 HERITAGE OFFICER EXPENSES - CONSULTANCY FEES	-	-	-	-	-	-
1715-0129 HERITAGE OFFICER - LOCAL HERITAGE INCENTIVE FUND	-	(10,000)	(10,000)	(10,000)	(10,300)	(10,609)
1715-0130 TOCUMWAL RAILWAY STATION LEASE	-	(250)	(200)	(200)	(205)	(210)
1715-0135 TOCUMWAL RAILWAY BLDG MTCE	-	(15,000)	(1,000)	(1,000)	(1,025)	(1,051)
1715-0137 TOC RAILWAY STATION INSURANCE	-	(605)	-	-	-	-
1715-0138 FINLEY RAILWAY BLDG MTCE	-	(1,000)	(1,000)	(1,000)	(1,025)	(1,051)
1715-0140 COMMUNITY AMENITIES ADMIN CHAR	-	(92,800)	(95,600)	(98,500)	(98,500)	(98,500)
1716-0105 SWIMMING POOL GRANTS - BGN	-	(40,600)	(31,400)	(31,400)	(31,400)	(31,400)
1716-0107 SWIMMING POOL GRANTS - FIN	-	(35,600)	(35,600)	(35,600)	(35,600)	(39,253)
1716-0109 SWIMMING POOL GRANTS - TOC	-	(31,400)	(31,400)	(31,400)	(31,400)	(35,010)
1716-0114 BERRIGAN POOL LIFEGUARDS PAYS	-	(21,569)	(27,237)	(23,050)	(23,742)	(24,454)
1716-0115 BER SWIMMING POOL OPERATE EXP.	-	(11,500)	(25,000)	(26,000)	(26,650)	(27,316)
1716-0116 BER SWIMMING POOL INSURANCE	-	(1,080)	(1,120)	(1,160)	(1,195)	(1,231)
1716-0117 FIN SWIMMING POOL OPERATE EXP.	-	(15,000)	(25,000)	(26,000)	(26,650)	(27,316)
1716-0118 FINLEY POOL LIFEGUARDS PAYS	-	(23,762)	(36,326)	(30,740)	(31,662)	(32,612)
1716-0119 TOC SWIMMING POOL OPERATE EXP.	-	(9,000)	(16,000)	(17,000)	(17,425)	(17,861)
1716-0120 FIN SWIMMING POOL INSURANCE	-	(830)	(860)	(890)	(917)	(944)
1716-0121 TOCUMWAL POOL LIFEGUARDS PAYS	-	(21,569)	(27,237)	(23,050)	(23,742)	(24,454)
1716-0122 POOL LIFEGUARD UNIFORMS/ROSTER	-	(3,000)	(3,000)	(3,500)	(3,605)	(3,713)
1716-0123 TOC POOL INSURANCE	-	(450)	(470)	(490)	(505)	(520)
1716-0135 SWIMMING POOL BLDG MTCE - BGN	-	(5,000)	(5,000)	(5,000)	(5,125)	(5,253)
1716-0137 SWIMMING POOL BLDG MTCE - FINL	-	(5,000)	(5,000)	(5,000)	(5,125)	(5,253)
1716-0139 SWIMMING POOL BLDG MTCE - TOCU	-	(5,000)	(5,000)	(5,000)	(5,125)	(5,253)
1716-0150 SWIMMING POOLS - RISK M'MENT	-	-	-	-	-	-

BUDGET BY OUTCOME	AMOUNT CARRIED FORWARD 2013/14	YTD May 2015	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST
	(1,396,097)	(49,211)	21,942	(64,098)	(119,472)	88,881
	(1,539,430)	(7,420,115)	(7,238,292)	(6,851,792)	(7,203,569)	(7,190,741)
1716-0155 POOL WATER TREATMENT EXPENSES	-	(35,100)	(34,300)	(35,500)	(36,386)	(37,297)
1716-0156 SUPERVISOR SALARY	-	(18,220)	(18,200)	(18,800)	(19,364)	(19,945)
1716-0505 SWIMMING POOL CAPITAL - BERRIG	-	-	-	-	-	-
1716-0510 SWIMMING POOL CAPITAL - FINLEY	(10,000)	(10,000)	-	-	-	-
1716-0515 SWIMMING POOL CAPITAL - TOCUMWAL	(40,000)	(40,000)	-	-	-	-
1717-0110 BAROOGA SPORTS COMP- INSURANCE	-	(6,561)	(8,600)	(8,700)	(8,961)	(9,230)
1717-0112 BAROOGA SPORTS COMP GRANT	-	(11,390)	(11,390)	(11,390)	(11,732)	(12,084)
1717-0113 RECREATION FACILITIES DONATION	-	(5,570)	(6,750)	(7,000)	(7,210)	(7,426)
1717-0120 BAROOGA SPORTS COMP BLDG MTCE	-	(10,000)	(5,000)	(5,000)	(5,105)	(5,213)
1717-0121 BGA SPORTS COMP RISK M'MENT	-	(43,150)	-	-	-	-
1717-0130 BERRIGAN SPORTS COMP INSURANCE	-	(7,467)	(7,700)	(7,800)	(8,034)	(8,275)
1717-0132 BERRIGAN SPORTS COMP GRANT	-	(10,540)	(10,540)	(10,540)	(10,856)	(11,182)
1717-0140 BERRIGAN SPORTS COMP BLDG MTCE	-	(2,100)	(2,100)	(2,100)	(2,153)	(2,206)
1717-0141 BGN SPORTS COMP RISK M'MENT	-	-	-	-	-	-
1717-0150 FINLEY REC RESERVE - INSURANCE	-	(5,030)	(7,100)	(7,200)	(7,416)	(7,638)
1717-0152 FINLEY REC RESERVE GRANT	-	(11,220)	(11,220)	(11,220)	(11,557)	(11,903)
1717-0155 FIN REC RES PLAYGROUND MTCE	-	(620)	(640)	(660)	(677)	(693)
1717-0160 FINLEY REC RESERVE BLDG MTCE	-	(2,500)	(2,500)	(2,500)	(2,588)	(2,677)
1717-0161 FIN REC RESERVE RISK M'MENT	-	-	-	-	-	-
1717-0170 FINLEY SHOW GROUND - INSURANCE	-	(8,339)	(8,600)	(8,700)	(8,961)	(9,230)
1717-0172 FINLEY SHOW GROUND GRANT	-	(11,485)	(11,485)	(11,485)	(11,830)	(12,184)
1717-0173 FINLEY SHOWGROUND PRMF TOILET	-	(42,915)	-	-	-	-
1717-0180 FINLEY SHOW GROUNDS BLDG MTCE	-	(2,500)	(2,500)	(2,500)	(2,630)	(2,763)
1717-0181 FINLEY SHOW GROUND RISK M'MENT	-	-	-	-	-	-

BUDGET BY OUTCOME	AMOUNT CARRIED FORWARD 2013/14	YTD May 2015	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST
	(1,396,097)	(49,211)	21,942	(64,098)	(119,472)	88,881
	(1,539,430)	(7,420,115)	(7,238,292)	(6,851,792)	(7,203,569)	(7,190,741)
1717-0191 TOC REC RESERVE - INSURANCE	-	(3,587)	(3,800)	(3,900)	(4,017)	(4,138)
1717-0192 TOC REC RESERVE GRANT	-	(11,140)	(11,140)	(11,140)	(11,474)	(11,818)
1717-0194 TOC REC RES PLAYGROUND MTCE	-	(620)	(640)	(660)	(677)	(693)
1717-0200 TOC REC RESERVE BLDG MTCE	-	(2,000)	(2,000)	(2,000)	(2,050)	(2,101)
1717-0201 TOC REC RESERVE RISK M'MENT	-	-	-	-	-	-
1717-0202 TOC REC RESERVE - DRAINAGE WORKS	-	-	-	-	-	-
1717-0211 BGA REC RES CONTRIBUTION	-	-	-	-	-	-
1717-0212 BGA REC RES CAPITAL WORKS	-	(4,900)	-	-	-	-
1717-0213 BAROOGA NETBALL COURTS	-	(143)	-	-	-	-
1717-0220 FINLEY REC RESERVE UPGRADES	-	(1,950)	-	-	-	-
1717-0221 FINLEY REC RESERVE CONSTRUCTIO	(100,830)	(101,780)	-	-	-	-
1717-0222 RECREATION RESERVES - SOLAR PANELS	(21,368)	(16,733)	-	-	-	-
1717-0223 FINLEY REC RESERVE FITOUT	-	(5,110)	-	-	-	-
1717-0224 BGA-REC RES Addition to Toilet	(13,845)	-	-	-	-	-
1717-0225 BGN - REC RES Demo & New Shed	-	(29,300)	-	-	-	-
1717-0226 FIN - FIN REC RES DEMO & NEW SHED	-	(11,900)	-	-	-	-
1717-0228 BGN - REC RES CRICKET NETS	-	(26,000)	-	-	-	-
1717-0229 BGN REC RES NETBALL COURTS	-	(10,500)	-	-	-	-
1717-0500 FINLEY REC RESERVE - NEW BUILDING	-	-	-	-	-	-
1717-0501 BAROOGA REC RESERVE - NEW BUILDING	-	-	-	-	-	-
1717-0502 BAROOGA REC RESERVE - RENOVATION OF EXISTING	-	-	-	-	-	-
1718-0000 PARKS & GARDENS MAINTENANCE	-	(278,500)	(351,100)	(361,200)	(370,230)	(379,486)
1718-0050 FINLEY - LOCO DAM PARK	-	-	-	-	-	-
1718-0101 PARKS - STORM EMERGENCY	-	-	-	-	-	-

BUDGET BY OUTCOME	AMOUNT CARRIED FORWARD 2013/14	YTD May 2015	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST
	(1,396,097)	(49,211)	21,942	(64,098)	(119,472)	88,881
	(1,539,430)	(7,420,115)	(7,238,292)	(6,851,792)	(7,203,569)	(7,190,741)
1718-0116 MINOR PARKS GARDEN ELECTRICITY	-	(12,750)	(13,200)	(13,700)	(14,180)	(14,676)
1718-0117 MINOR PARK & GARDENS INSURANCE	-	(320)	(330)	(340)	(350)	(361)
1718-0185 ALEXANDER GARDEN COMPETITION	-	(1,000)	(600)	(600)	(612)	(630)
1718-0187 ASSET MANAGEMENT - TREES	-	-	-	-	-	-
1718-0201 ROTARY PARK PLAYGROUND	(10,000)	(10,000)	-	-	-	-
1718-0205 BERRIGAN APEX PARK - RLCIP	-	-	-	-	-	-
1718-0207 TOCUMWAL BOAT RAMP IMPROVEMENTS	(7,537)	(14,537)	-	-	-	-
1718-0212 FORESHORE RESTORATION WORKS	-	-	-	-	-	-
1718-0213 FLAG POLES TOWN ENTRIES	-	-	-	-	-	-
1718-0215 FINLEY SKATE PARK	-	(935)	-	-	-	-
1718-0220 TOCUMWAL SKATE PARK	-	(105,935)	-	-	-	-
1718-0225 BGA BOTANICAL GARDENS TOILETS	-	(140,000)	-	-	-	-
1718-0230 TOC BOARDWALK CONSULTANT	-	-	(50,000)	-	-	-
1719-0584 BEAUTIFICATION OF DEAN ST ROUNDABOUT	(96,762)	-	-	-	-	-
2120-1500 RURAL FIRE SERVICE - SUNDRY INCOME	-	-	-	-	-	-
2120-1702 INCOME - SALE OF OLD RFS TRUCKS	-	-	-	-	-	-
2120-1704 INCOME - RFS REIMBURSEMENT	-	-	-	-	-	-
2120-1950 RFS OPERATIONAL GRANT(B&C)	-	40,700	54,732	41,500	42,538	43,602
2120-1951 RFS EQUIPMENT GRANT	-	-	-	-	-	-
2120-1952 RFS EQUIPMENT(IN-KIND) GRANT	-	-	-	-	-	-
2120-1953 RURAL FIRE TRUCKS(IN-KIND) GRANT	-	-	-	-	-	-
2120-2500 FIRE PROTECTION PLANT DEPCN	-	(31,400)	(32,300)	(33,300)	(34,299)	(35,328)
2120-2504 RURAL FIRE BRIGADE BLDG DEPCN	-	(3,300)	(3,400)	(3,500)	(3,605)	(3,713)
2120-4010-0000 FIRE PROTECTION DEPCN CONTRA	-	42,400	43,700	45,000	46,350	47,741

BUDGET BY OUTCOME	AMOUNT CARRIED FORWARD 2013/14	YTD May 2015	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST
	(1,396,097)	(49,211)	21,942	(64,098)	(119,472)	88,881
	(1,539,430)	(7,420,115)	(7,238,292)	(6,851,792)	(7,203,569)	(7,190,741)
2200-1500 COMP ANIMALS MICROCHIP FEES INCL GST	-	400	400	400	412	424
2200-1810 COMPANION ANIMAL REGISTRATION FEES	-	6,000	5,200	5,200	5,330	5,463
2200-1811 COMPANION ANIMAL DLG REIMBURSEMENTS	-	4,000	4,000	4,000	4,078	4,157
2200-1815 IMPOUNDING DOG FEES & FINES GST FREE	-	12,500	5,000	5,000	5,081	5,164
2200-1829 IMPOUNDING FINES & COSTS	-	1,100	1,100	1,100	1,133	1,167
2200-1896 SALES OF ANIMALS	-	-	-	-	-	-
2200-2502-0000 ANIMAL CONTROL EQUIPMENT DEPCN	-	(500)	(500)	(500)	(515)	(530)
2200-2504-0000 ANIMAL CONTROL BLDG DEPCN	-	(1,100)	(1,100)	(1,100)	(1,133)	(1,167)
2400-1704 INCOME - SES REIMBURSEMENT	-	-	-	-	-	-
2400-2504 SES DEPCN	-	(7,800)	(8,000)	(8,200)	(8,446)	(8,699)
2700-1812 FOOD CONTROL FEES	-	5,200	5,200	5,200	5,506	5,821
2750-1812 Insect/Vermin/Pest Control Fees	-	2,065	-	-	-	-
2850-2504 CHILD HEALTH CTR BUILD DEPCN	-	(5,900)	(6,100)	(6,300)	(6,489)	(6,684)
3100-1840 PORTSEA CAMP DEPOSITS	-	3,852	2,000	2,000	2,050	2,101
3100-1855 Youth Services Donations - GST Free	-	900	-	-	-	-
3100-1950 YOUTH WEEK GRANT REVENUE	-	1,200	1,200	1,200	1,230	1,261
3200-1854 EARLY INT - CONTRIBUTION	-	-	-	-	-	-
3200-1855 EARLY INT - DONATIONS GST FREE	-	3,000	-	-	-	-
3200-1926 EARLY INT TRANSFER FROM RESERVE	-	-	-	-	-	-
3200-1950 DADHC GRANT(INC GST)	-	156,576	142,581	97,880	100,217	102,624
3200-1951 EARLY INTERVENTION AUST GRANT	-	-	-	-	-	-
3200-1952 KURRAJONG GRANT	-	-	-	-	-	-
3200-1956 BURNSIDE GRANT	-	-	-	-	-	-
3200-1957 FNSW GRANT - BJC NETWORK	-	-	-	-	-	-

BUDGET BY OUTCOME	AMOUNT CARRIED FORWARD 2013/14	YTD May 2015	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST
	(1,396,097)	(49,211)	21,942	(64,098)	(119,472)	88,881
	(1,539,430)	(7,420,115)	(7,238,292)	(6,851,792)	(7,203,569)	(7,190,741)
3200-1958 EARLY INT ECIA NSW GRANT SIBLINGS	-	-	-	-	-	-
3200-2026 EARLY INTERVENTION TRANSFER TO RESERVE	-	(6,901)	-	-	-	-
3200-2502 EARLY INTERVENTION DEPRECIATION EXPE	-	-	-	-	-	-
3305-1839 SOCIAL SUPPORT - EXTERNAL INCOME	-	-	-	-	-	-
3305-1840 SOCIAL SUPPORT - CLIENT CONTRIBUTION	-	-	-	-	-	-
3305-1950 SOCIAL SUPPORT - DADHC OP GRANT	-	9,285	-	-	-	-
3305-1951 SOCIAL SUPPORT - DADHC CAPITAL GRANT	-	-	-	-	-	-
3305-1952 SOCIAL SUPPORT - DOHA OP GRANT	-	7,020	-	-	-	-
3310-1839 MEALS - EXTERNAL INCOME	-	855	-	-	-	-
3310-1840 MEALS - CLIENT CONTRIBUTION	-	5,000	-	-	-	-
3310-1926 HACC TRANSFER FROM RESERVE	-	143,691	-	-	-	-
3310-1950 MEALS - DADHC OPERATING GRANT	-	19,036	-	-	-	-
3310-1951 MEALS - DADHC CAPTIAL GRANT	-	-	-	-	-	-
3310-1952 MEALS - DOHA OPERATING GRANT	-	7,020	-	-	-	-
3310-2026 HACC TRANSFER TO RESERVE	-	-	-	-	-	-
3315-1839 HOME MODS - EXTERNAL INCOME	-	1,650	-	-	-	-
3315-1840 HOME MODS - CLIENT CONTRIBUTION	-	4,500	-	-	-	-
3315-1950 HOME MODS - DADHC OPERATIING GRANT	-	19,036	-	-	-	-
3315-1951 HOME MODS - DADHC CAPITAL GRANT	-	-	-	-	-	-
3315-1952 HOME MODS - DOHA OPERATIING GRANT	-	10,100	-	-	-	-
3315-2502 DEPRECIATION OF PLANT & EQUIPMENT	-	(400)	-	-	-	-
3320-1839 HOME MTCE - EXTERNAL INCOME	-	210	-	-	-	-
3320-1840 HOME MTCE - CLIENT CONTRIBUTION	-	1,500	-	-	-	-
3320-1950 HOME MTCE - DADHC OPERATING GRANT	-	9,285	-	-	-	-

BUDGET BY OUTCOME	AMOUNT CARRIED FORWARD 2013/14	YTD May 2015	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST
	(1,396,097)	(49,211)	21,942	(64,098)	(119,472)	88,881
	(1,539,430)	(7,420,115)	(7,238,292)	(6,851,792)	(7,203,569)	(7,190,741)
3320-1951 HOME MTCE - DADHC CAPITAL GRANT	-	-	-	-	-	-
3320-1952 HOME MTCE - DOHA OPERATING GRANT	-	3,860	-	-	-	-
3320-2504 SENIOR CITIZENS CTR DEPCN	-	(5,400)	-	-	-	-
3325-1839 TRANSPORT - EXTERNAL INCOME	-	10,000	-	-	-	-
3325-1840 TRANSPORT - CLIENT CONTRIBUTION	-	10,000	-	-	-	-
3325-1950 TRANSPORT - DADHC OP GRANT	-	102,400	-	-	-	-
3325-1951 TRANSPORT - DADHC CAPITAL GRANT	-	-	-	-	-	-
3325-1952 TRANSPORT - DOHA OP GRANT	-	17,850	-	-	-	-
3330-1500 NON EMERGENCY HEALTH TRANS. USER FEE	-	-	-	-	-	-
3330-1950 NON EMERGENCY HEALTH TRANS. FUNDING	-	-	-	-	-	-
3335-1828 SENIOR CITIZENS HALL	-	-	-	-	-	-
3335-1950 OTHER GRANTS	-	-	-	-	-	-
3340-1950 HACC - DOHA TRANSITION FUNDING	-	-	-	-	-	-
3600-1200 ENVIRONMENTAL SERVICES FINES INCOME	-	-	-	-	-	-
3850-1812 CEMETERY CHARGES - SHIRE INCLUDING G	-	99,000	102,000	105,000	107,625	110,316
3850-1815 CEMETERY CHARGES - PLAQUES	-	8,000	8,000	8,000	8,200	8,405
3850-1816 CEMETERY CHARGES - MONUMENTS	-	545	-	-	-	-
3850-1926 CEMETERY TRANSFER FROM RESERVE	-	-	-	-	-	-
3850-2026 CEMETERY TRANSFER TO RESERVE	-	-	-	-	-	-
3850-2500 CEMETERY LAND IMPROVEMENTS DEPCN	-	(600)	(600)	(600)	(618)	(637)
3850-2518 CEMETERY DEPCN	-	(200)	(200)	(200)	(206)	(212)
3900-2504 PUBLIC CONVENIENCES DEPCN	-	(4,600)	(4,700)	(4,800)	(4,944)	(5,092)
4110-1000-0001 WATER CHARGES - BGA	-	427,921	412,686	422,686	432,818	432,151
4110-1000-0002 WATER CHARGES - BGN	-	286,940	280,643	286,643	292,732	296,170

BUDGET BY OUTCOME	AMOUNT CARRIED FORWARD 2013/14	YTD May 2015	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST
	(1,396,097)	(49,211)	21,942	(64,098)	(119,472)	88,881
	(1,539,430)	(7,420,115)	(7,238,292)	(6,851,792)	(7,203,569)	(7,190,741)
4110-1000-0003 WATER CHARGES - FIN	-	535,228	543,737	556,737	570,410	574,446
4110-1000-0004 WATER CHARGES - TOC	-	587,529	603,575	618,575	633,767	629,904
4110-1000-0005 WATER CHARGES - NON RATEABLE	-	45,556	47,462	48,462	49,478	50,871
4110-1080 LESS WATER CHARGES WRITTEN OFF	-	(200)	(3,000)	(3,500)	(3,588)	(3,677)
4110-1082 LESS WATER CHARGES D/DEBT EXPENSE	-	-	(5,000)	(5,000)	(5,125)	(5,253)
4110-1095 LESS WATER PENSION REBATE - BGN	-	(85,165)	(87,500)	(90,000)	(92,250)	(94,556)
4110-1500 WATER CONSUMPTION - BGN SHIRE	-	650,000	650,000	650,000	666,250	682,906
4110-1501 WATER - STANDPIPE SALES	-	3,150	3,300	3,400	3,485	3,572
4110-1502 WATER CONNECTION FEES - GST FREE	-	20,000	20,900	21,900	22,520	23,156
4110-1503 WATER DELIVERIES INCOME	-	15,700	16,400	17,200	17,700	18,213
4110-1504 SALE OF HIGH SECURITY WATER	-	333,675	50,000	50,000	51,250	52,531
4110-1506 WATER - RENT ON COUNCIL HOUSES	-	3,380	3,448	3,380	3,465	3,551
4110-1507 WATER - DISCONNECTION FEE	-	500	500	500	513	525
4110-1509 WATER SUNDRY INCOME - INC GST	-	2,000	2,000	2,000	2,050	2,101
4110-1511 LEGAL COST RECOVERY	-	(2,000)	(2,000)	(2,000)	(2,050)	(2,101)
4110-1512 PRIVATE WORKS INCOME - WATER	-	500	500	500	513	525
4110-1601 SECT. 64 CONT. WATER - BGA	-	-	-	-	-	-
4110-1602 SECT. 64 CONT. WATER - BER	-	-	-	-	-	-
4110-1603 SECT. 64 CONT. WATER - FIN	-	10,680	-	-	-	-
4110-1604 SECT. 64 CONT. WATER - TOC	-	-	-	-	-	-
4110-1611 SECT. 64 CONT. WATER PURCHASE - BGA	-	-	-	-	-	-
4110-1612 SECT. 64 CONT. WATER PURCHASE - BER	-	-	-	-	-	-
4110-1613 SECT. 64 CONT. WATER PURCHASE - FIN	-	-	-	-	-	-
4110-1614 SECT. 64 CONT. WATER PURCHASE - TOC	-	-	-	-	-	-

BUDGET BY OUTCOME	AMOUNT CARRIED FORWARD 2013/14	YTD May 2015	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST
	(1,396,097)	(49,211)	21,942	(64,098)	(119,472)	88,881
	(1,539,430)	(7,420,115)	(7,238,292)	(6,851,792)	(7,203,569)	(7,190,741)
4110-1840 INTEREST ON INVESTMENTS	-	127,185	122,454	120,413	121,663	127,563
4110-1926 WATER TRANSFER FROM RESERVE	-	313,564	27,570	120,322	-	-
4110-1927 SECT 64 CONT. - TRANSFER TO RESERVE	-	-	-	-	-	-
4110-1951 WATER CHARGES PENSION SUBSIDY	-	46,841	48,000	49,500	50,738	52,006
4110-1954 GRANT - DROUGHT WORKS	-	-	-	-	-	-
4110-2026 WATER SUPPLIES TRANSFER TO RESERVE	797,628	-	-	-	(178,133)	(221,855)
4210-2545 WATER MAINS RETIC & METERS - DEPCN	-	(245,800)	(253,200)	(260,800)	(268,624)	(276,683)
4240-2545 WATER TREATMENT WORKS - DEPCN	-	(287,500)	(296,100)	(305,000)	(314,150)	(323,575)
4240-4710 WATER DEPCN CONTRA	-	536,100	552,200	568,800	585,864	603,440
4250-2504 WATER HOUSING TOC - DEPCN	-	(2,800)	(2,900)	(3,000)	(3,090)	(3,183)
6100-1501 LIBRARY SUNDRY INCOME INCL GST	-	2,500	2,500	2,500	2,563	2,627
6100-1502 FRIENDS OF THE LIBRARY	-	500	500	500	512	525
6100-1503 LIBRARY ROOM HIRE CHARGES	-	900	300	300	309	318
6100-1820 LIBRARY FEES INCLUDING GST	-	2,500	2,500	3,000	3,090	3,183
6100-1821 LIBRARY FINES GST FREE	-	800	800	1,000	1,030	1,061
6100-1822 INTER LIBRARY LOAN FEES	-	250	200	200	206	212
6100-1823 BERRIGAN SHIRE BOOK CLUBS	-	1,000	1,000	1,000	1,025	1,051
6100-1827 SALE OF DENISON STREET BUILDING	-	-	-	-	-	-
6100-1950 LIBRARY SERVICE GRANTS	-	25,438	32,000	32,000	32,000	33,000
6100-1951 LIBRARY LOCAL SPECIAL PROJECTS GRANT	-	12,718	8,200	8,300	8,508	8,720
6100-1952 E-BOOKS GRANT**	-	-	-	-	-	-
6100-1953 LITERARY LUNCH/WRITING FESTIVAL GRANT	-	1,703	-	-	-	-
6100-1954 LIBRARY TRAINEESHIP WAGE SUBSIDY	-	-	-	-	-	-
6100-1955 SENIORS WEEK GRANT PROGRAM	-	-	-	-	-	-

BUDGET BY OUTCOME	AMOUNT CARRIED FORWARD 2013/14	YTD May 2015	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST
	(1,396,097)	(49,211)	21,942	(64,098)	(119,472)	88,881
	(1,539,430)	(7,420,115)	(7,238,292)	(6,851,792)	(7,203,569)	(7,190,741)
6100-1957 RLCIP GRANT	-	-	-	-	-	-
6100-1958 LIBRARY DEVELOPMENT GRANT	-	-	-	-	-	-
6100-1959 NSW CHILDRENS WEEK COUNCIL GRANT	-	-	-	-	-	-
6100-1960 TECH SAVY SENIORS PROGRAM	-	-	-	-	-	-
6100-1961 BROADBAND FOR SENIORS	-	360	-	-	-	-
6100-2502 LIBRARY EQUIPMENT DEPCN	-	(11,800)	(12,200)	(12,600)	(12,978)	(13,367)
6100-2504 LIBRARY BLDG DEPCN	-	(47,600)	(49,000)	(50,500)	(52,015)	(53,575)
6100-2518 LIBRARY BOOKS DEPCN	-	(89,100)	(91,800)	(94,600)	(97,438)	(100,361)
6200-1951 Lalaly Hall Volunteer Grant	-	-	-	-	-	-
6200-1952 RETREAT HALL VOLUNTEER GRANT	-	-	-	-	-	-
6200-1953 RETREAT HALL FRRR GRANT	-	3,025	-	-	-	-
6200-1954 RETREAT HALL CBP GRANT	-	4,000	-	-	-	-
6200-2504 PUBLIC HALLS DEPRECIATION	-	(162,800)	(167,700)	(172,700)	(177,881)	(183,217)
6320-1500 HERITAGE FUND REVENUE	-	3,000	3,000	3,000	3,000	3,000
6320-1950 HERITAGE ADVISORY SERVICE GRANT	-	-	-	-	-	-
6320-1951 LOCAL HERITAGE FUND GRANT	-	5,000	5,000	5,000	5,125	5,253
6330-1500 CULTURAL ACTIVITIES INCOME	-	-	-	-	-	-
6330-1600 INTERNATIONAL WOMENS DAY INCOME	-	500	500	500	513	525
6330-1951 INTERNATIONAL WOMENS DAY GRANT	-	-	-	-	-	-
6400-1828 USER CHARGES - SWIMMING POOLS	-	36,000	66,000	69,000	70,725	72,493
6400-1829 RECOVERIES FOR LIFEGUARDS	-	67,070	90,800	76,840	79,146	81,520
6400-1950 SWIMMING POOL GRANT RLCIP Rd 3	-	-	-	-	-	-
6400-2500 SWIMMING POOL OTHER STRUCUTURES DEPCN	-	(19,800)	(20,400)	(21,000)	(21,630)	(22,279)
6400-2504 SWIMMING POOL BUILDINGS DEPCN	-	(11,500)	(11,800)	(12,200)	(12,566)	(12,943)

BUDGET BY OUTCOME	AMOUNT CARRIED FORWARD 2013/14	YTD May 2015	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST
	(1,396,097)	(49,211)	21,942	(64,098)	(119,472)	88,881
	(1,539,430)	(7,420,115)	(7,238,292)	(6,851,792)	(7,203,569)	(7,190,741)
6500-1315 TOCUMWAL FOOTBALL NETBALL CLUB LEASE	-	500	500	500	513	525
6500-1500 RECREATION RESERVE - SUNDRY REVENUE	-	-	-	-	-	-
6500-1949 BGA REC RESERVE PROJECT CONTRIBUTION	-	-	-	-	-	-
6500-1950 RECREATION RESERVE GRANTS	-	-	-	-	-	-
6500-1956 TOC REC RESERVE DRAINAGE -COMMITTEE CONTRIBUTION	-	-	-	-	-	-
6500-1957 FINLEY RECREATION RESERVE PROJECT CONTRIBUTIONS	173,000	-	-	-	-	-
6500-1958 FINLEY RECREATION RESERVE PROJECT GRANT	300,000	350,000	-	-	-	-
6500-1960 BGA REC RES PROJECT CONTRIB	-	-	-	-	-	-
6500-1961 BGA REC RES PROJECT IN-KIND	-	-	-	-	-	-
6500-1962 FIN REC RESERVE CROWN LANDS GRANT	-	-	-	-	-	-
6500-1963 FINLEY SHOWGROUND PRMF GRANT	-	32,472	-	-	-	-
6500-1964 FINLEY REC RESERVE PROJECT IN-KIND	-	123,000	-	-	-	-
6500-1965 BGN SPORTS GROUND DEMO & NEW SHED	-	25,000	-	-	-	-
6500-2500 RECREATION RESERVES PLANT & EQUIPMENT DEPCN	-	(3,800)	(3,900)	(4,000)	(4,120)	(4,244)
6500-2502 RECREATION RESERVES OTHER STRUCTURES DEPCN	-	(9,200)	(9,500)	(9,800)	(10,094)	(10,397)
6500-2518 RECREATION RESERVES BUILDINGS DEPCN	-	(231,200)	(238,100)	(245,200)	(252,556)	(260,133)
6600-1501 SECT.94 PUBLIC OPEN SPACE BAROOGA	-	-	-	-	-	-
6600-1502 SECT.94 PUBLIC OPEN SPACE BERRIGAN	-	-	-	-	-	-
6600-1503 SECT.94 PUBLIC OPEN SPACE FINLEY	-	-	-	-	-	-
6600-1504 SECT.94 PUBLIC OPEN SPACE TOCUMWAL	-	-	-	-	-	-
6600-1505 SECT 94 PUBLIC OPEN SPACE RES TRN	-	-	-	-	-	-
6600-1821 USER CHARGES - TOC FORESHORE RES	-	-	-	-	-	-
6600-1956 NSW MARITIME GRANT- TOCUMWAL BOAT RAMP	-	-	-	-	-	-
6600-1958 MURRAY CMA GRANT - KELLY ST RESERVE	-	-	-	-	-	-

BUDGET BY OUTCOME	AMOUNT CARRIED FORWARD 2013/14	YTD May 2015	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST
	(1,396,097)	(49,211)	21,942	(64,098)	(119,472)	88,881
	(1,539,430)	(7,420,115)	(7,238,292)	(6,851,792)	(7,203,569)	(7,190,741)
6600-1959 NSW MARITIME GRANT- TOCUMWAL FORESHORE RESTORATION	-	-	-	-	-	-
6600-1960 FORESHORE COMMITTEE- TOCUMWAL FORESHORE RESTORATION	-	-	-	-	-	-
6600-1961 FINLEY LAKE GRANT	-	12,989	-	-	-	-
6600-1962 TOC SKATE PARK	-	105,000	-	-	-	-
6600-2500 PARKS & GARDENS DEPCN	-	(38,700)	(39,900)	(41,100)	(42,333)	(43,603)
6600-2518 PARKS & GARDENS DEPCN	-	(2,900)	(3,000)	(3,100)	(3,193)	(3,289)
CEMETERYCAPEX CEMETERY CAPITAL EXPENDITURE	-	-	(20,000)	(5,000)	(5,000)	(5,000)
COMMAMENCAPEX COMMUNITY AMENITIES CAPITAL EXPENDITURE	-	-	(10,000)	(100,000)	(20,000)	(20,000)
COMMAMENCAPINC COMMUNITY AMENITIES CAPITAL INCOME	-	-	-	-	-	-
EMERGCAPEXP EMERGENCY SERVICES CAPITAL EXPENDITURE	-	-	-	-	-	-
EMERGCAPINC EMERGENCY SERVICES CAPITAL INCOME	-	-	-	-	-	-
ENVSERVICESCAPEXP ENVIRONMENTAL SERVICES CAPITAL EXPENDITURE	-	-	-	-	-	-
HACCADMIN HACC ADMIN FEES	-	(41,100)	-	-	-	-
HALLSCAPEXP PUBLIC HALLS CAPITAL EXPENDITURE	-	-	(20,000)	(210,000)	(180,000)	(50,000)
LIBRARYCAPEXP LIBRARIES CAPITAL EXPENDITURE	-	-	(10,000)	(10,000)	-	-
LIBRARYCAPINC LIBRARIES CAPITAL INCOME	-	-	-	-	-	-
PARKSCAPEXP PARKS AND RECREATION AREAS CAPITAL EXPENDITURE	-	-	(50,000)	(50,000)	-	-
PARKSCAPINC PARKS AND RECREATION AREAS CAPITAL INCOME	-	-	-	-	-	-
POOLCAPEXP SWIMMING POOLS CAPITAL EXPENDITURE	-	-	-	(40,000)	(20,000)	-
POOLCAPINC SWIMMING POOLS CAPITAL INCOME	-	-	-	-	-	-
RECRESERVECAPEXP RECREATION RESERVES CAPITAL EXPENDITURE	-	-	-	-	-	-
RECRESERVECAPINC RECREATION RESERVES CAPITAL INCOME	-	-	-	-	-	-
WSCAPEXP WATER SUPPLIES CAPITAL EXPENDITURE	-	-	(572,000)	(659,000)	(513,000)	(456,000)
WSCAPINC WATER SUPPLIES CAPITAL INCOME	-	-	-	-	-	-

BUDGET BY OUTCOME	AMOUNT CARRIED FORWARD 2013/14	YTD May 2015	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST
	(1,396,097)	(49,211)	21,942	(64,098)	(119,472)	88,881
	(1,539,430)	(7,420,115)	(7,238,292)	(6,851,792)	(7,203,569)	(7,190,741)
	335,846	(872,661)	(689,400)	(815,970)	(772,287)	(813,932)
DIVERSE AND RESILIENT BUSINESS	335,846	(872,661)	(689,400)	(815,970)	(772,287)	(813,932)
1200-1926 WORKS TRANSFER FROM RESERVE	-	-	-	-	-	-
1200-2026 WORKS TRANSFER TO RESERVE	-	(350,000)	-	-	-	-
1213-0108 FRUIT FLY MITIGATION STRATEGY	(5,000)	(10,000)	(5,000)	-	-	-
1812-0105 PINE LODGE PIT OPERATING EXPEN	-	(6,750)	(87,900)	(87,800)	(89,984)	(92,223)
1812-0106 RATCLIFFS PIT FENCING	-	-	-	-	-	-
1812-0110 PEPPERTREE RD PIT RESTORATION	-	-	-	-	-	-
1911-0183 TOC-AERO RUNWAY 9-27 BITUMEN	(10,000)	-	-	-	-	-
1920-0115 BGN AERODROME GROUNDS MTCE	-	(2,000)	(2,000)	(2,000)	(2,050)	(2,101)
1920-0170 TOC AERODROME OPERATING EXPENS	-	(65,513)	(60,000)	(60,000)	(61,500)	(63,038)
1920-0171 TOC AERODROME - INSURANCE	-	(1,450)	(1,070)	(1,110)	(1,143)	(1,178)
1920-0172 LIBERATOR INSURANCE	-	(110)	(110)	(110)	(113)	(117)
1920-0175 TOC AERODROME BLDG MTCE	-	(3,000)	(3,000)	(3,000)	(3,050)	(3,101)
1920-0180 TOC AERO - ENTRY IMPROVEMENTS	-	-	-	-	-	-
1920-0181 TOC AERO-APRON AREA HEAVY PATC	(17,215)	(7,000)	-	-	-	-
1920-0182 TOC-AERO REMARK LINES-RUNWAYS	(9,858)	(43,768)	-	-	-	-
1920-0183 TOC-AERO RUNWAY 9-27 BITUMEN	(6,188)	-	-	-	-	-
1920-0184 TOC AERO RUNWAY 18-36 HEAVY PA	(28,110)	(39,100)	-	-	-	-
1920-0185 TOC AERO RUNWAY 18- 36 BITUMEN	-	(39,860)	-	-	-	-
1920-0186 TOC AERO TERMINAL ACCESS RD	-	(230)	-	-	-	-
1920-0187 TOC AERO PERIMETER AND TAXIWAY	-	(10,000)	-	-	-	-
1920-0190 AERODROME SUBDIVISION WORKS	-	(4,200)	-	-	-	-

BUDGET BY OUTCOME	AMOUNT CARRIED FORWARD 2013/14	YTD May 2015	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST
	(1,396,097)	(49,211)	21,942	(64,098)	(119,472)	88,881
	(1,539,430)	(7,420,115)	(7,238,292)	(6,851,792)	(7,203,569)	(7,190,741)
1920-0193 AERODROME DRAINAGE IMPROVEMENTS	-	(6,600)	-	-	-	-
1920-0194 AERODROME RUNWAY BITUMEN	-	(100)	-	-	-	-
1920-0200 AERODROME ADMIN CHARGES	-	(28,200)	(29,000)	(29,900)	(29,900)	(29,900)
2011-0105 TOC CARAVAN PARK OPERATING EXP	-	(3,200)	-	-	-	-
2011-0108 TOC CARAVAN PARK INSURANCE EXP	-	(1,230)	(1,270)	(1,310)	(1,349)	(1,390)
2011-0120 BGN CARAVAN PARK OPERATING EXP	-	(2,000)	(500)	(500)	(513)	(525)
2011-0125 BGN CARAVAN PARK - INSURANCE	-	(410)	(420)	(430)	(443)	(456)
2011-0126 BGN CARAVAN PARK DONATIONS EXP	-	-	(5,000)	(5,000)	(5,125)	(5,253)
2011-0135 BGN CARAVAN PARK BLDG MTCE	-	(23,000)	(2,000)	(2,000)	(2,050)	(2,101)
2012-0120 TOC TOURISM INFO OPERATING EXP	-	-	-	-	-	-
2012-0122 TOC TOURISM INFO BLDG MTCE	-	(2,760)	-	-	-	-
2012-0124 TOC TOURISM INFO - INSURANCE	-	(880)	(910)	(940)	(968)	(997)
2012-0190 TOCUMWAL VIC	-	(50,000)	-	-	-	-
2012-0196 TOURISM STRATEGIC PLAN	(24,750)	(64,750)	(75,000)	(75,000)	(75,000)	(75,000)
2012-0197 REGIONAL TOURISM CONTRIBUTION - MRTB	-	(13,010)	(13,010)	(13,010)	(13,250)	(13,497)
2012-0198 TOURISM INITIATIVES	-	(7,000)	(10,000)	(10,000)	(10,300)	(10,609)
2012-0199 TOURISM ADMIN CHARGES	-	(34,800)	(35,800)	(36,900)	(36,900)	(36,900)
2012-0200 TOURISM EVENTS GRANTS	-	(20,000)	(20,000)	(20,000)	(20,045)	(20,091)
2013-0119 MURRAY HUME BUSINESS ENTERPRISE	-	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)
2013-0120 TOCUMWAL INTER-MODEL PRECINCT PROJECT	(10,200)	(10,200)	-	-	-	-
2013-0121 FOOD BOWL INLAND RAIL ALLIANCE	-	(3,000)	-	-	-	-
2013-0125 BUSINESS DEVELOPMENT GROUP AND INDUSTRY SUPPORT	-	-	-	-	-	-
2013-0205 ECONOMIC DEVELOPMENT OFFICER	-	(132,300)	(101,700)	(114,000)	(117,420)	(120,943)
2013-0210 ECONOMIC DEVEL. STAFF TRAINING/CONFERENCES	-	(64)	(2,000)	(2,000)	(2,040)	(2,081)

BUDGET BY OUTCOME	AMOUNT CARRIED FORWARD 2013/14	YTD May 2015	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST
	(1,396,097)	(49,211)	21,942	(64,098)	(119,472)	88,881
	(1,539,430)	(7,420,115)	(7,238,292)	(6,851,792)	(7,203,569)	(7,190,741)
2013-0220 ECON DEV. WEBSITE SUBSCRIPTION	(4,100)	(3,730)	-	-	-	-
2013-0240 ECON. DEV. OFFICER OFFICE EXPENSES	-	(804)	(1,000)	(1,000)	(1,025)	(1,051)
2013-0241 ECON. DEV. OFFICER - TELEPHONE	-	-	(800)	(800)	(828)	(857)
2014-0115 SALEYARD OTHER OPERATING EXPEN	-	(2,000)	(2,000)	(2,000)	(2,050)	(2,101)
2014-0117 SALEYARD RATES	-	-	-	-	-	-
2014-0120 SALEYARD EQUIP MTCE	-	(100)	(100)	(100)	(103)	(105)
2014-0122 SALEYARD - INSURANCE	-	(7,220)	(7,990)	(8,260)	(8,508)	(8,763)
2014-0130 SALEYARD BLDG MTCE	-	(1,000)	(1,000)	(1,000)	(1,025)	(1,051)
2014-0145 SALEYARD ADMIN CHARGES	-	(8,100)	(8,300)	(8,500)	(8,500)	(8,500)
2014-0538 PUMP REPLACEMENT	-	(5,000)	(5,000)	(5,000)	(5,150)	(5,305)
2015-0105 INDUSTRIAL & ECONOMIC DEVELOPMENT	-	(4,145)	(8,500)	(8,500)	(8,713)	(8,930)
2015-0106 STUDENT ACCOMMODATION SPONSORSHIP	-	(5,000)	(4,000)	(4,000)	(4,120)	(4,244)
2015-0107 CONTRIBUTION TO RAMROC	-	(13,860)	(14,700)	(15,400)	(15,862)	(16,338)
2015-0110 EMPLOYMENT SCHOLARSHIP ADMIN	-	-	-	-	-	-
2015-0120 Murray Darling Confernce bid	-	(3,380)	(20,000)	-	-	-
2015-0140 REAL ESTATE DEVELOPMENT- LEGAL	-	(1,710)	-	-	-	-
2015-0141 COMMERCIAL LAND - AGENTS FEES	-	-	-	-	-	-
2015-0142 Real Estate - Aerodrome Promo	-	(7,655)	-	-	-	-
2015-0145 REAL ESTATE DEVELOPMENT - RATE	-	(7,300)	(2,780)	(2,860)	(2,932)	(3,005)
2015-0150 RILEY CRT REHABILITATION(INGO RENNER)	-	-	-	-	-	-
2015-0151 INGO RENNER DR LAND	-	-	-	-	-	-
2015-0152 CARTER LANE LAND	-	-	-	-	-	-
2015-0165 BUSINESS & ENVIRONMENT AWARDS	-	(18,000)	(18,000)	(18,000)	(18,450)	(18,914)
2015-0180 BUSINESS DEVELOPMENT ADMIN CHA	-	(100,900)	(103,900)	(107,000)	(107,000)	(107,000)

BUDGET BY OUTCOME	AMOUNT CARRIED FORWARD 2013/14	YTD May 2015	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST
	(1,396,097)	(49,211)	21,942	(64,098)	(119,472)	88,881
	(1,539,430)	(7,420,115)	(7,238,292)	(6,851,792)	(7,203,569)	(7,190,741)
2015-0181 NSW RURAL DOCTORS NETWORK BURS	-	(3,300)	(3,300)	(3,300)	(3,399)	(3,501)
2015-0188 REGIONAL CAREERS ENHANCEMENT	-	(6,000)	(6,000)	(6,000)	(6,180)	(6,365)
2015-0189 COBRAM & DISTRICT FOODBANK DON	-	(5,000)	-	(5,000)	-	(5,000)
2015-0190 CONTRIBUTION TO CHAMBER EXEC O	-	-	-	-	-	-
2016-0120 RISK MANAGEMENT - TRAINING	-	(3,000)	(3,000)	(3,500)	(3,570)	(3,641)
2016-0205 RISK MANAGEMENT - SALARIES	-	(109,200)	(112,900)	(114,000)	(117,420)	(120,943)
2016-0241 RISK MANAGEMENT - TELEPHONE	-	(1,000)	(1,000)	(1,000)	(1,035)	(1,071)
2016-0242 RISK MANAGEMENT - VEHICLE	-	(21,840)	(21,840)	(21,840)	(22,277)	(22,722)
2019-0155 WRITE OFF BAD DEBTS - P/WORKS	-	(3,000)	(3,000)	(3,000)	(3,090)	(3,183)
2020-0000 S/DR TECH SERV(BUDGET)	-	(80,000)	(40,000)	(40,000)	(41,000)	(42,025)
2030-0000 S/DR - CORP SERV(BUDGET)	-	(11,300)	(7,000)	(7,000)	(7,175)	(7,354)
6920-1500 PINE LODGE PIT REVENUE	-	8,750	90,000	90,000	92,250	94,556
6920-1505 PINE LODGE PIT REVENUE CONTRA	-	-	-	-	-	-
6920-1510 OTHER GRAVEL PITS REVENUE	-	-	-	-	-	-
6920-2505 QUARRIES & PIT REMEDIATION - DEPCN	-	(2,000)	(2,100)	(2,200)	(2,266)	(2,333)
6920-2508 QUARRIES - DEPCN	-	-	-	-	-	-
7700-1500 AERODROME SUNDRY INCOME TOC	-	8,000	8,000	8,000	8,200	8,405
7700-1502 AERODROME USER FEES INCOME	-	15,000	15,000	15,000	15,375	15,759
7700-1827 AERODROME - SALE OF LAND	-	489,000	-	-	-	-
7700-1926 AERODROME TRANSFER FROM RESERVE	-	-	-	(50,000)	(50,000)	(50,000)
7700-2026 AERODROME TRANSFER TO RESERVE	-	(489,000)	-	-	-	-
7700-2500 AERODROME EQUIPMENT DEPCN	-	(1,300)	(1,300)	(1,300)	(1,339)	(1,379)
7700-2504 AERODROME BLDG DEPCN	-	(5,900)	(6,100)	(6,300)	(6,489)	(6,684)
7700-2510 AERODROME RUNWAY DEPCN	-	(19,200)	(19,800)	(20,400)	(21,012)	(21,642)

BUDGET BY OUTCOME	AMOUNT CARRIED FORWARD 2013/14	YTD May 2015	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST
	(1,396,097)	(49,211)	21,942	(64,098)	(119,472)	88,881
	(1,539,430)	(7,420,115)	(7,238,292)	(6,851,792)	(7,203,569)	(7,190,741)
7700-2520 AERODROME LAND IMPROVEMENTS DEPCN	-	(300)	(300)	(300)	(309)	(318)
8200-1890 TOC CARAVAN PARK LEASE	-	32,000	32,000	32,000	32,800	33,620
8200-1895 BGN CARAVAN PARK LEASE	-	470	-	-	-	-
8200-2504 CARAVAN PARK DEPCN	-	(9,000)	(9,300)	(9,600)	(9,888)	(10,185)
8300-1890 TOC TOURISM INFO - RENT	-	-	-	-	-	-
8300-1926 TOURISM EVENTS TRANSFER FROM RESERVE	-	-	-	-	-	-
8300-2026 TOURISM EVENTS TRANSFER TO RESERVE	-	-	-	-	-	-
8300-2504 TOURISM INFO DEPCN	-	(4,100)	(4,200)	(4,300)	(4,429)	(4,562)
8400-1503 FHS-CAREERS FORUM REVENUE	-	-	-	-	-	-
8400-1505 BUSINESS & ENVIRONMENT AWARD DONATION	-	-	1,500	1,500	1,538	1,576
8400-1506 BUSINESS & ENVIRONMENT AWARD INCOME	-	8,469	4,500	4,500	4,613	4,729
8400-1507 TOCUMWAL INTER-MODEL CONTRIBUTIONS	-	-	-	-	-	-
8400-1508 BUSINESS DEVELOPMENT WORKSHOP	-	1,964	-	-	-	-
8400-1926 MURRAY VALLEY CAG TRANS TO RESERVE	-	-	-	-	-	-
8400-1927 ECONOMIC DEVELOPMENT TRANSFER FROM RESERVE	-	-	-	-	-	-
8400-1950 WOMEN IN BUSINESS	-	-	-	-	-	-
8400-2027 ECONOMIC DEVELOPMENT TRANSFER TO RESERVE	-	-	-	-	-	-
8600-1926 SALEYARD TRANSFER FROM RESERVE	-	-	-	-	-	-
8600-2026 SALEYARDS TRANSFER TO RESERVE	-	-	-	-	-	-
8600-2502 SALEYARD OFFICE EQUIP DEPCN	-	(12,500)	(12,900)	(13,300)	(13,699)	(14,110)
8600-2504 SALEYARD DEPCN	-	(49,500)	(51,000)	(52,500)	(54,075)	(55,697)
8600-4310 SALEYARD DEPCN CONTRA	-	62,000	63,900	65,800	67,775	69,808
8710-1826 RENTAL - OTHER REAL ESTATE INC. GST	-	14,050	12,500	12,500	12,813	13,133
8720-1827 SALE OF LAND - RESIDENTIAL	-	-	-	-	-	-

BUDGET BY OUTCOME	AMOUNT CARRIED FORWARD 2013/14	YTD May 2015	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST
	(1,396,097)	(49,211)	21,942	(64,098)	(119,472)	88,881
	(1,539,430)	(7,420,115)	(7,238,292)	(6,851,792)	(7,203,569)	(7,190,741)
8720-1894 FINLEY ST SUBDIVISION - DISPOSAL	-	-	-	-	-	-
8720-1895 FINLEY ST SUBDIVISION - RATE ADJUST.	-	-	-	-	-	-
8720-1926 REAL ESTATE DEVT - TFR TO RESERVE	-	-	-	-	-	-
8720-3800 RILEY CRT BLOCK SALE(INGO RENNER)	55,000	55,000	-	-	-	-
8720-3800 TOC HIGHWAY BLOCK DISPOSAL PROCEEDS	350,000	350,000	-	-	-	-
8900-1501 PRIVATE WORKS TECH SERVICES INCOME	46,267	86,267	40,000	40,000	41,200	42,436
8900-1504 PRIVATE WORKS INCOME - SIGNS	-	280	-	-	-	-
8900-1505 PRIVATE WORKS TECH SERVICES GST FREE	-	6,858	-	-	-	-
8900-1511 PRIVATE WORKS CORP SERVICES INCOME	-	6,000	6,000	6,000	6,180	6,365
8900-1515 PRIVATE WORKS CORP SERVICES GST FREE	-	1,060	1,000	1,000	1,030	1,061
AERODROMECAPEXP AERODROME CAPITAL WORKS EXPENDITURE	-	-	-	(75,000)	(25,000)	(50,000)
AERODROMECAPINC AERODROME CAPITAL WORKS INCOME	-	-	-	-	-	-
BUSINESSDEVCAPEXP BUSINESS DEVELOPMENT CAPITAL WORKS EXPENDITURE	-	-	-	-	-	-
TOURISMCAPEXP TOURISM CAPITAL EXPENDITURE	-	-	-	-	-	-
TOURISMCAPINC TOURISM CAPITAL INCOME	-	-	-	-	-	-
		1,942,149	96,482	21,942	(64,098)	(119,472)
		1,942,149	96,482	21,942	(64,098)	(119,472)
BALANCE BROUGHT FORWARD		1,942,149	96,482	21,942	(64,098)	(119,472)

Capital Works Plan Summary

ⁱ <http://forecast2.id.com.au/default.aspx?id=393&pg=5000> accessed 5 April 2013

CAPITAL WORKS PLAN SUMMARY 2015-16

		2014-15	2015-16	2016-17	2017-18	2018-19
Grand Total		(4,309,014)	(4,104,587)	(4,430,750)	(4,401,250)	(3,796,450)
AERODROME						
	AERODROME EXPENDITURE	(75,000)	-	(75,000)	(25,000)	(50,000)
	AERODROME INCOME	-	-	-	-	-
AERODROME Total		(75,000)	-	(75,000)	(25,000)	(50,000)
CEMETERIES						
	CEMETERIES EXPENDITURE	(20,000)	(20,000)	(5,000)	(5,000)	(5,000)
CEMETERIES Total		(20,000)	(20,000)	(5,000)	(5,000)	(5,000)
COMMUNITY AMENITIES						
	COMMUNITY AMENITIES EXPENDITURE	(14,000)	(10,000)	(100,000)	(20,000)	(20,000)
COMMUNITY AMENITIES Total		(14,000)	(10,000)	(100,000)	(20,000)	(20,000)
CORPORATE SERVICES						
	CORPORATE SERVICES EXPENDITURE	(50,000)	-	-	-	-
CORPORATE SERVICES Total		(50,000)	-	-	-	-
DEPOT						
	DEPOT EXPENDITURE	-	(20,000)	-	-	-
DEPOT Total		-	(20,000)	-	-	-
DOMESTIC WASTE						
	DOMESTIC WASTE EXPENDITURE	(10,000)	(57,000)	(135,000)	(137,000)	(140,000)
DOMESTIC WASTE Total		(10,000)	(57,000)	(135,000)	(137,000)	(140,000)
DRAINAGE						
	DRAINAGE EXPENDITURE	(857,188)	(1,562,312)	(86,000)	(225,000)	(50,000)

		2014-15	2015-16	2016-17	2017-18	2018-19
Grand Total		(4,309,014)	(4,104,587)	(4,430,750)	(4,401,250)	(3,796,450)
DRAINAGE	DRAINAGE INCOME	650,000	1,207,500	-	-	-
DRAINAGE Total		(207,188)	(354,812)	(86,000)	(225,000)	(50,000)
EMERGENCY SERVICES						
	EMERGENCY SERVICES EXPENDITURE	-	-	-	-	-
EMERGENCY SERVICES Total		-	-	-	-	-
HOUSING						
	HOUSING EXPENDITURE	-	-	(50,000)	(30,000)	-
HOUSING Total		-	-	(50,000)	(30,000)	-
LEEVE BANKS						
	LEEVE BANK EXPENDITURE	-	(50,000)	(50,000)	(50,000)	(50,000)
	LEEVE BANK INCOME	-	-	-	-	-
LEEVE BANKS Total		-	(50,000)	(50,000)	(50,000)	(50,000)
LIBRARIES						
	LIBRARIES EXPENDITURE	-	(10,000)	(10,000)	-	-
LIBRARIES Total		-	(10,000)	(10,000)	-	-
MINOR PLANT						
	MINOR PLANT INCOME	-	-	-	-	-
	MINOR PLANT PURCHASE	(33,000)	(33,000)	(33,000)	(33,000)	(33,000)
MINOR PLANT Total		(33,000)	(33,000)	(33,000)	(33,000)	(33,000)
MOTOR VEHICLE						
	MOTOR VEHICLE PURCHASES	(320,000)	(320,000)	(320,000)	(320,000)	(320,000)
	MOTOR VEHICLE SALES	130,000	130,000	130,000	130,000	130,000
MOTOR VEHICLE Total		(190,000)	(190,000)	(190,000)	(190,000)	(190,000)

		2014-15	2015-16	2016-17	2017-18	2018-19
Grand Total		(4,309,014)	(4,104,587)	(4,430,750)	(4,401,250)	(3,796,450)
PUBLIC HALLS						
	PUBLIC HALLS EXPENDITURE	-	(20,000)	(210,000)	(180,000)	(50,000)
PUBLIC HALLS Total		-	(20,000)	(210,000)	(180,000)	(50,000)
PUBLIC WORKS						
	PUBLIC WORKS PLANT INCOME	136,000	164,500	269,500	196,000	450,000
	PUBLIC WORKS PLANT PURCHASE	(600,000)	(538,000)	(913,000)	(850,000)	(1,105,000)
	PUBLIC WORKS UTILITY INCOME	39,000	39,000	39,000	39,000	39,000
	PUBLIC WORKS UTILITY PURCHASE	(68,750)	(68,750)	(68,750)	(68,750)	(68,750)
PUBLIC WORKS Total		(493,750)	(403,250)	(673,250)	(683,750)	(684,750)
RECREATION						
	PARKS & RECREATION EXPENDITURE	(100,000)	(50,000)	(50,000)	-	-
	PARKS & RECREATION INCOME	-	-	-	-	-
	RECREATION RESERVES EXPENDITURE	-	-	-	-	-
	SWIMMING POOLS EXPENDITURE	-	-	(40,000)	(20,000)	-
RECREATION Total		(100,000)	(50,000)	(90,000)	(20,000)	-
SEWERAGE						
	SEWERAGE EXPENDITURE	(608,000)	(283,000)	(225,000)	(330,000)	(85,000)
SEWERAGE Total		(608,000)	(283,000)	(225,000)	(330,000)	(85,000)
SHIRE ROADS						
	FOOTPATHS EXPENDITURE	(206,100)	(223,500)	(149,000)	(77,000)	(73,200)
	FOOTPATHS INCOME	64,750	94,000	62,000	20,000	50,000
	KERB & GUTTER EXPENDITURE	-	-	-	-	-
	KERB & GUTTER INCOME	-	-	-	-	-
	R2R GRANT	535,500	625,500	625,500	625,500	625,500

		2014-15	2015-16	2016-17	2017-18	2018-19
Grand Total		(4,309,014)	(4,104,587)	(4,430,750)	(4,401,250)	(3,796,450)
SHIRE ROADS						
	RMS WORKS EXPENDITURE	(250,000)	(350,000)	(350,000)	(350,000)	(350,000)
	RMS WORKS INCOME	250,000	350,000	350,000	350,000	350,000
	RURAL ROADS CONSTRUCTION EXPENDITURE	(1,070,000)	(4,424,568)	(907,000)	(1,433,000)	(1,173,000)
	RURAL ROADS CONSTRUCTION INCOME	-	2,628,568	-	-	-
	RURAL ROADS SEALED - RESEALS EXPENDITURE	(441,049)	(369,330)	(360,000)	(170,000)	(200,000)
	RURAL ROADS SEALED - RESEALS INCOME	-	-	-	-	-
	RURAL ROADS UNSEALED - RESHEET EXPENDITURE	(400,759)	(248,895)	(778,000)	(476,000)	(789,000)
	RURAL ROADS UNSEALED - RESHEET INCOME	-	-	-	-	-
	TOWNSCAPE WORKS EXPENDITURE	(200,000)	(80,000)	(80,000)	(80,000)	-
	TOWNSCAPE WORKS INCOME	-	-	-	-	-
	URBAN ROADS - RESEALS EXPENDITURE	(139,568)	(82,300)	(100,000)	(30,000)	(150,000)
	URBAN ROADS CONSTRUCTION EXPENDITURE	(189,000)	(107,000)	(96,000)	(123,000)	(116,000)
	URBAN ROADS CONSTRUCTION INCOME	-	-	-	-	-
	SHIRE ROADS Total	(2,046,226)	(2,187,525)	(1,782,500)	(1,743,500)	(1,825,700)
TOURISM SERVICES						
	TOURISM SERVICES EXPENDITURE	-	-	-	-	-
	TOURISM SERVICES Total	-	-	-	-	-
TOWN PROJECTS						
	KERB & GUTTER EXPENDITURE	(81,700)	(178,000)	(130,200)	(216,000)	(192,000)
	KERB & GUTTER INCOME	25,850	334,000	73,200	-	35,000
	TOWN PROJECTS Total	(55,850)	156,000	(57,000)	(216,000)	(157,000)
WATER						
	WATER EXPENDITURE	(406,000)	(572,000)	(659,000)	(513,000)	(456,000)
	WATER Total	(406,000)	(572,000)	(659,000)	(513,000)	(456,000)
Grand Total		(4,309,014)	(4,104,587)	(4,430,750)	(4,401,250)	(3,796,450)



Annual Operational Plan 2015/16

Berrigan Shire Council

Berrigan Shire 2023
Creating our preferred future



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Message from Mayor

The next twelve months may be the most significant period in the Berrigan Shire's 110 year history. The New South Wales state government's *Fit for the Future* program has recommended a merger between the Berrigan Shire Council and Jerilderie Shire and Council will be involved in this program of ongoing reform.

Council's position is that it believes that the Council has a sufficient scale and capacity to meet the Office of Local Government's *Fit for the Future* benchmarks. And, this is the message informing community consultation and the preparation and submission of the Council's *Fit for the Future Improvement Plan* due 30 June 2015.

Accordingly, Council expects that a decision will be made on its *Fit for the Future Improvement Plan* by 30 October 2015 and that it can from that date be assessed as a Council that is '*Fit for the Future*' and focused on implementing the third-year of its 4-year Delivery Program 2013 – 2017.

The next 12 months will see Council continue to partner with community groups, local chambers of commerce and other levels of government in providing the extensive range of services described in Council's 2015-2016 Annual Operational Plan.

The draft budget included in this plan proposes that the Annual Water Access

Charge for 2015/16 be set at \$497.00 for the provision of water supply services: an increase of \$23.00 from the 2014/15 charge.

This budget and its associated water charges are based on an assumption that water restrictions will not be in place in 2015/16.

Provision has also been made for the continuation of our town entry program and will include the installation of aerial bundled cabling at Finley, Tocumwal, and Barooga at an estimated cost of \$300,000 over three years. Installing aerial bundled cabling should prevent excessive pruning of street trees planted in the main streets of these towns. To conclude additional projects, funded in the budget and to be undertaken this year as part of Council's usual program of works are:

- A \$150,000 redevelopment and upgrade of the Tocumwal Skate Park
- The hosting in September of the National Murray Darling Basin Association Conference; and the
- Redevelopment of Silo Road and access to the Tocumwal Intermodal freight precinct, at a total cost of \$3m
- Storm water drainage improvements in Finley, Tocumwal and Berrigan – part of a \$1.6m program



Councillor Bernard Curtin OAM
Mayor
Date: 17th June 2015

Sustainable natural and built landscapes

Good government

Supported and engaged communities

Diverse and resilient business

Councillors and Senior Management



Back (Left to Right)

Fred Exton – Director Technical Services, Cr Andrea O’Neill, Cr Colin Jones, Cr Daryll Morris, Cr John Bruce, Cr Denis Glanville, Matthew Hansen – Director Corporate Services

Front (Left to Right)

Cr Matthew Hannan, Cr Brian Hill (Deputy Mayor), Cr Bernard Curtin (Mayor) Rowan Perkins – General Manager

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Section 1

A Vision and Plan for
Berrigan Shire

Council's Planning
Framework

What does Council
do?

Berrigan Shire 2023
outcomes and
Council operations

A Vision and Plan for Berrigan Shire

In 2023 we will be recognised as a Shire that builds on and promotes our natural assets and advantages to create employment and economic activity to attract residents, families and tourists.

Developed at the Shire's *Futures Conference* 29 June 2011 the vision reflects the top 5 preferred futures of our communities that in 2023

1. Families with young children will want to live in or come to the area
2. People will be more concerned about their health and wellbeing
3. Tourists will go out of their way to come to the area
4. There will be more business owned and run by local people
5. Transport connections between here and other places will be faster and or busier

The overwhelming message from our communities was that our communities valued the Shire's natural assets and advantages:

- Lifestyle
- The Murray River
- Irrigated Agriculture; and
- Tourism

Moreover, that these assets and advantages be promoted and developed to create the economic prosperity needed to meet the challenges posed by an ageing population, a decline in domestic tourism, water insecurity and technology.

In accordance with the *Review of Berrigan Shire 2022 Engagement Strategy: Berrigan Shire 2023* was developed.

Public comment was sought and based on the submissions received there was no substantive change to the (2012) 10-year social, economic, civic leadership and environmental statements about our communities' preferred future.



Therefore, no material change to the actions Council will take and to what the community can do to achieve the *Berrigan Shire 2023* vision.

Council's 4-year *Delivery Program 2013 – 2017* and this its *Annual Operational Plan 2015/16* provide the detail about how Council will

1. Contribute toward *Berrigan Shire 2023* strategic outcomes and objectives
2. Manage and operate its services and assets
3. Allocate resources: financial, physical and human (Delivery Program Inputs)
4. Measure and report on the result of what is planned (Delivery Program Outputs)

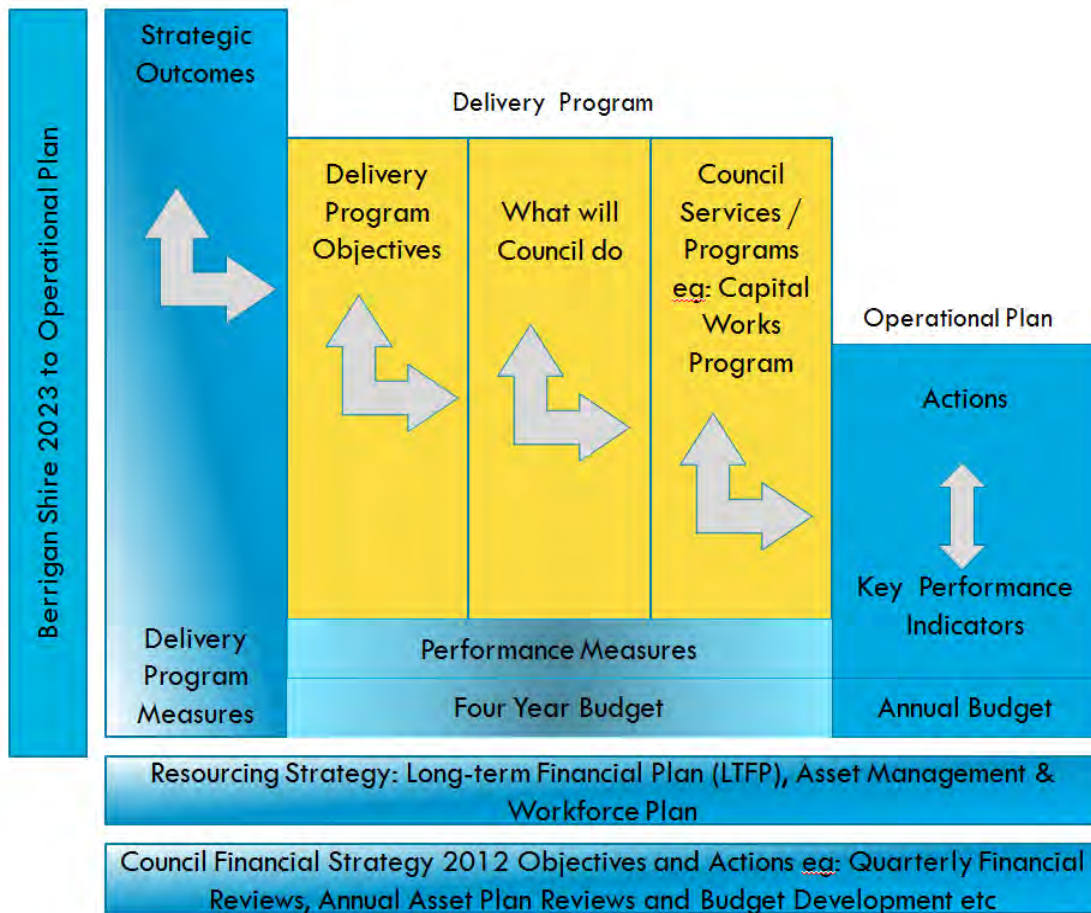
Council's Planning Framework

The Council's *Annual Operational Plan* is an element of a new planning and reporting framework for NSW local government which includes:

- 10 yr+ Community Strategic Plan (*Berrigan Shire 2023*)
- 10 yr Resourcing Strategy

- 4 yr Delivery Program
- Annual Operational Plan; and
- Annual Report

The following illustration describes how Council will integrate Community Strategic Plan objectives with Council's 4-year Delivery Program.



Accordingly the Council's 4-year *Delivery Program* is developed from the Shire Council's 10-year *Resourcing Strategy* which includes the Shire's *Asset Management Plans*, *Workforce Development Plan 2013 – 2017* and *Long-term Financial Plan 2013 – 2023*. The *Annual Operational Plan 2015 - 2016* describes the actions Council will take in the next 12 months.

Included in the *Annual Operation Plan* is Year One of the Council's 4 – year *Capital Works Program* and Council's budget for the next financial year. Council's expenditure and the implementation of this Plan is monitored by Council through its quarterly reviews and Annual Report. This ensures Council's *Annual Operational Plan* and cost estimates do not compromise Council's *Financial Strategy 2012* objectives of:

1. Financial sustainability;
2. Cost effective maintenance of infrastructure service levels; and
3. Financial capacity and freedom.

Council's *Annual Operational Plan* is integrated with *Berrigan Shire 2023* actions and is the result of internal discussion and consultation between Councillors, Council management and staff on how existing Council services, programs and new initiatives contribute toward *Berrigan Shire 2023* outcomes that in 2023 we will have ...

- | | |
|--|--|
| <ol style="list-style-type: none">1. Sustainable natural and built landscapes2. Good government | <ol style="list-style-type: none">3. Supported and engaged communities4. Diverse and resilient business |
|--|--|

The *Annual Operational Plan 2015/16* is themed according to the outcomes we want to achieve. It is also the Council's 'blue print' describing:

- The full range of Council services and activities – operations
- Responsibility for Council services and operations
- The measures we use to determine the effectiveness of Council operations
- The resources required to deliver Council operations – physical, human and financial

What does Council do?

Council Meetings are open to the public and held on the third Wednesday of the month in the Council Chambers, Chanter Street Berrigan.

Committees of Council meet on the Wednesday two weeks prior to the Council meeting.

Major working Committees of Council are

- Corporate Services
- Technical Services
- Business and Economic Development; and the
- Risk Management Committee

Council Committees, in addition to being the forum for detailed discussion and identification of community issues, are also where the Councillors work with the Shire Council's executive management team and senior managers on the day-to-day operations and the financial management of Council assets, Council's *Delivery Program* and the *Annual Operational Plan*.

Berrigan Shire 2023 Outcomes and Council Operations

CSP Strategic Outcome	CSP Strategic Objective	Council Activities and Services
1.Sustainable Natural and Built Landscapes	1.1 Support sustainable use of our natural resources and built landscapes 1.2 Retain the diversity and preserve the health of our natural landscapes and wildlife 1.3 Connect and protect our communities	<ul style="list-style-type: none"> • Stormwater • Council roads, paths, levees • Land use planning and development • Waste • Weed Control
2. Good Government	2.1 <i>Berrigan Shire 2023</i> objectives and strategies inform Council planning and community led projects 2.2 Ensure effective governance by Council of Council operations and reporting 2.3 Strengthen strategic relationships and partnerships with community, business and government	<ul style="list-style-type: none"> • Council governance • Strategic planning • Enterprise risk management • Plant and business operations
3. Supported and Engaged Communities	3.1 Create safe, friendly and accessible communities 3.2 Support community engagement through life-long learning, culture and recreation	<ul style="list-style-type: none"> • Libraries and community services • Parks, reserves, recreation facilities • Cemeteries • Water and sewerage treatment • Social planning • Environmental health • Animal Control • Emergency Services
4. Diverse and Resilient Business	4.1 Invest in local job creation, retention and innovation 4.2 Strong and diverse local economy 4.3 Diversify and promote local tourism 4.4 Connect local, regional and national road, rail and aviation infrastructure	<ul style="list-style-type: none"> • Business and economic development • Tocumwal Aerodrome • Tourism and events promotion • Sale yards • Quarries • Caravan Parks

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Section 2 – Annual Operational Plan

What Council will do to
support and promote

- Sustainable natural
and built landscapes
 - Good government
 - Supported and
engaged
communities
 - Diverse and resilient
business
-

Sustainable natural and built landscapes

Strategic Objective

1.1 Support sustainable use of our natural resources and built landscapes

Delivery Program Objectives

1.1.1 Coordinate strategic land-use planning and effective development assessment and control

1.1.2 Enhance the visual amenity, heritage and liveability of our communities

Operational Plan Ref:	What will we do about it?	What will be the result?	How will we measure it?	Who will coordinate it?	Budget Summary Ref
1.1.1.1	Review <i>Land Use Strategy</i>	<i>Land Use Strategy</i> reflects current and future needs	<i>Land Use Strategy</i> updated Report to Council	Development Manager	1411
1.1.1.2	Increase community awareness regarding development application process	Improved community satisfaction with Development Services	Annual Satisfaction Survey of Development Applicants	Development Manager	1411
1.1.1.2.1	Publish results of statewide assessment of processing times for development applications	Improved community satisfaction with Development Services	Publication of results	Development Manager	1411
1.1.1.3	Process and approve / refuse development applications in accordance with relevant legislation, codes and policies	Effective and timely assessment of development applications	Applications assessed and processed within statutory timeframes	Development Manager	1411

Operational Plan Ref:	What will we do about it?	What will be the result?	How will we measure it?	Who will coordinate it?	Budget Summary Ref
1.1.2.1	Continue annual <i>Heritage Grants Program</i>	Enhancement of the conservation value of heritage items	Successful completion of works granted funding	Development Manager	1715
1.1.2.2	Continue its rolling program of works – town entrances	Improved visual amenity and attractiveness of our towns and major town entrances	Program is developed, included in <i>Annual Capital Works Program</i> and works completed as budget allows	Director Technical Services	1718-0225 1910-0100

Strategic Objective

Delivery Program Objectives

1.2 Retain the diversity and preserve the health of our natural landscapes and wildlife

1.2.1 Partner with community groups and agencies on projects that retain and preserve the health of our natural landscapes and wildlife

Operational Plan Ref:	What will we do about it?	What will be the result?	How will we measure it?	Who will coordinate it?	Budget Summary Ref
1.2.1.1	Contribute to <i>Central Murray County Council</i>	County Council delivery of the Shire's weed eradication and control program/s	<i>Central Murray County Council</i> Delivery Program	Development Manager/ Director Corporate Services	1214
1.2.1.2	Participation in roadside vegetation enhancement projects	Enhanced bio-diversity in linear reserves	Increased health of native flora and fauna	Development Manager	1214
1.2.1.2.1	Complete direct seeding project Mortons Road - Berrigan	Increased native vegetation within the road reserve	Site survey 6 month after project completion	Development Manager	1214
1.2.1.2.2	Monitor direct seeding project sites for weeds and pests	Increased native vegetation within the road reserve	Quarterly survey of sites	Development Manager	1214

.Strategic Objective

1.3 Connect and protect our communities

Delivery Program Objectives

1.3.1 Coordinate flood levee, Council road network and storm water asset management and planning

1.3.2 Manage landfill, recycling and waste disposal

Operational Plan Ref:	What will we do about it?	What will be the result?	How will we measure it?	Who will coordinate it?	Budget Summary Ref
1.3.1.1	Develop and implement asset management plans which maintain a balance between improving and maintaining flood levees, storm water, Council roads, paths and trails	Service levels met as set out in adopted Asset Management Plans	Service Level Data	Director Technical Services	1011 7100 3750
1.3.1.2	Design, construct and maintain storm water systems that safely capture and remove water	Service levels met as set out in adopted Storm Water Asset Management Plan	Service Level Data	Director Technical Services	1416
1.3.1.3	Design, construct and maintain flood protection network	A flood levee protection network that prevents inundation of Tocumwal and Barooga from recognized flood levels	Annual inspection for defects Performance in flood events	Director Technical Services	1418

Operational Plan Ref:	What will we do about it?	What will be the result?	How will we measure it?	Who will coordinate it?	Budget Summary Ref
1.3.1.3.1	Continue remediation of Tocumwal Foreshore Levee	Remediation works prevent inundation of Tocumwal from recognized flood levels	Annual inspection for defects Performance in flood events	Director Technical Services	1418
1.3.1.4	Maintain the safety of Council roads and walkways	Asset Management Plan identified service levels and standards are met	Works completed in accordance with relevant standards Annual Review	Executive Engineer	7100 1910 1911 1912 1916 1917
1.3.1.4.1	Investigate publication of Council website and facebook weekly issues - operations	Community will have information about planned road works/maintenance and can plan their travel / use of roads or walkways accordingly	Weekly publication and update of Council website and facebook	Director Technical Services	
1.3.1.5	Exercise delegated functions <i>Road Act 1993</i>	Local roads are managed in accordance with the Act	Annual Review	Executive Engineer	1011 as above
1.3.2.1	Reduce waste in landfill	Develop a local waste management strategy that identifies waste diversion targets and realistic benchmarks	Diversion targets set out in the <i>Berrigan Waste Management Plan</i>	Environmental Engineer	1412
1.3.2.1.1	Implement strategies from Regional Waste Management Plan	Construction of household-problem-waste depot at Berrigan landfill	New building constructed	Environmental Engineer	1412

Operational Plan Ref:	What will we do about it?	What will be the result?	How will we measure it?	Who will coordinate it?	Budget Summary Ref
1.3.2.2	Deliver township garbage collection and street cleaning services (Operations Manager)	Instigate & manage a waste collection contract to ensure garbage collection	Garbage is collected within agreed timeframes and budgets	Environmental Engineer	1412

Sustainable natural and built landscapes – Summary budget 2015/16

	2015/16 Budget \$
Operating source of funds	6,189,686
Operating expenditures	(9,702,943)
Net operating funds result	(3,513,257)
Capital sources of funds	5,064,568
Capital expenditures	(8,789,603)
Net capital funds result	(3,725,035)
Net funds surplus / (Deficit)	(7,238,292)

Good government

Strategic Objective

2.1 *Berrigan Shire 2023 objectives and strategies inform Council planning and community led projects*

Delivery Program Objectives

2.1.1 Council operations, partnerships and coordination of resources contribute toward implementation of *Berrigan Shire 2023*

Operational Plan Ref:	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?	Budget Summary Ref
2.2.1.1	Promote and support the engagement of Shire residents, local business and agencies in the development, implementation and review of <i>Berrigan Shire 2023</i>	Increase in resident, local business and other agencies participation in opportunistic and targeted engagement	No. of new partnerships / projects Surveys/feedback from participants in Shire engagement activities Annual Report	Strategic and Social Planning Coordinator	1001
2.2.1.2	Continue to evaluate Fit for the Future options to determine contribution toward implementation of <i>Berrigan Shire 2023</i>	Sustainable Council contributing toward the implementation of <i>Berrigan Shire 2023</i>	Delivery Program Review Annual Report	General Manager	1001
2.2.1.3	Develop Community Engagement Strategy and commence Review of <i>Berrigan Shire 2023</i>	Residents, local business and other agencies engaged in the review of <i>Berrigan Shire 2023</i>	Engagement Strategy Adopted by Council Community Strategic Plan Reviewed	General Manager Strategic and Social Planning Coordinator	1001

Strategic Objective

2.2 Ensure effective governance by Council of Council operations and reporting

Delivery Program Objectives

2.2.1 Meet legislative requirements for Council elections, local government and integrated planning and reporting

2.2.2 Council operations support ethical, transparent and accountable corporate governance

2.2.3 Participate in networks that promote regional and cross-border collaboration, planning and service delivery

Operational Plan Ref:	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?	Budget Summary Ref
2.2.2.1	Provide facilities and support including financial to elected Council	The leadership skills, experience and knowledge of Councillors is used	Council Meeting Attendance Conference and workshop attendance	General Manager	1001 - 1008
2.2.2.2	Implement and further develop the Berrigan Shire <i>Integrated Management System</i>	Standardised documentation and review of Council operations	Development of procedures in accordance with Action Plan; Workplace Inspections; Internal Audit results	Enterprise Risk Manager	1001
2.2.2.2.1	Standard Operating Procedures (SOPs) to be developed for outdoor positions	Safer workplace	No. of SOPs developed for approved by responsible Manager	Enterprise Risk Manager	1001

Operational Plan Ref:	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?	Budget Summary Ref
2.2.2.2.2	Design Manual, Quality Procedures, WHS Procedures and Environmental Procedures to be reviewed and reissued	Compliant and relevant Procedures Manuals	Manuals issued and review conducted by Council	Enterprise Risk Manager	1001
2.2.2.2.3	Document control across all Council forms	Forms generated comply with BSC Document Control requirements	Departments and forms reviewed	Enterprise Risk Manager	1001
2.2.2.2.4	Implement continuous improvement pathway (CIP) Plan which includes: review of Business Continuity Plan and Pool Management Procedures; and development of Emergency Response Plans and Gathering Information Policy	Improved governance and	CIP Plan to be audited and assessed by Statewide Area Risk Manager	Enterprise Risk Manager	1001
2.2.2.3	Coordinate Council investments, financial management, financial operations and processing	Effective management of Council investments and finances	External audit Internal review	Director Corporate Services	1010
2.2.2.4	Deliver responsive customer service	Customers satisfied by Council response	Annual online Customer survey Track number of requests and completed requests	Director Corporate Services	1010

Operational Plan Ref:	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?	Budget Summary Ref
2.2.2.5	Manage human resource and workforce development activities through the implementation of the Berrigan Shire's <i>Workforce Development Plan 2013 – 2017</i>	A workforce with the competencies needed to implement the Shire's 4-year Delivery Program	Workforce Development Plan is implemented Staff Surveys	Director Corporate Services	1010
2.2.2.5.1	Implement Equal Employment Opportunity Policy and Plan 2014 - 2018	Workplace free from discrimination providing opportunities for all existing and future employees	Staff Survey Annual Report	Director Corporate Services	1010
2.2.2.5.2	Establish Volunteer Management system addressing workplace and health and safety issues. Tasks will include: Review Volunteer Policy Review Volunteer Procedures Develop consultations mechanisms / training for volunteers	Safer workplace for volunteers	No. of activities undertaken	Enterprise Risk Manager	1001
2.2.2.6	Provide information technology and associated support for Council operations in line with the Information Technology Action Plan	Efficient operation of Information Technology Systems supporting other Council services	IT assistance requests resolved Internal Customer Survey	Director of Corporate Services	1010

Operational Plan Ref:	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?	Budget Summary Ref
2.2.2.7	Coordinate the delivery and management of Shire records and communications	Effective records management system	Internal monitoring of information retrieval and storage	Director Corporate Services	1010
2.2.2.8	Maintain and sustainably redevelop existing infrastructure and community assets	Council owned community infrastructure and assets are sustainably maintained and developed	Asset Management Plans implemented Planned Works Completed	Director Corporate Services	1011 1714
2.2.2.8.1	Assess with the volunteer Committee of Management and the wider community options for re-development of the Finley School of Arts and War Memorial Hall site	Improved access, parking and amenity Finley School of Arts Hall	Consultation undertaken and site re-development plan developed for consideration by Council	Director Corporate Services	
2.2.2.9	Coordinate and manage maintenance and renewal of Council plant and equipment	Ongoing maintenance and renewal of Council plant and equipment	Capital Works Plan	Director Technical Services	1011 1015 1020 1025 1030
2.2.2.10	Coordinate the ongoing review and development of Council and Operational procedures	Regular review and update of Council Policies and associated Operational Procedures	Number of policies reviewed Number of policies outstanding	Director Corporate Services	1010

Good government – Summary budget 2015/16

	2015/16 Budget \$
Operating source of funds	12,470,082
Operating expenditures	(1,047,435)
Net operating funds result	11,422,647
Capital sources of funds	333,500
Capital expenditures	(1,065,750)
Net capital funds result	(732,250)
Net funds surplus / (Deficit)	10,690,397

Supported and engaged communities

Strategic Objective

3.1 Create safe, friendly and accessible communities

Delivery Program Objectives

3.1.1 Build communities that are home to more families and young people

3.1.2 Facilitate all age healthy lifestyles and ageing in place

3.1.3 Strengthen the inclusiveness and accessibility of our community

3.1.4 Coordinate and facilitate the delivery of potable water, public health and safety services

Operational Plan Ref	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?	Budget Summary Ref
3.1.1.1	Support and promote the healthy development and wellbeing of children and young people	Local projects and programs are established to support and promote the healthy development of children and young people	Project participant surveys Value of volunteer hours Council sponsored projects supporting families, young people and children	Director Corporate Services SSPC	1215 1313 1314 3100 1715
3.1.1.2	Deliver on behalf of the funder Early Childhood Intervention Services	Delivery of Early Childhood Intervention Services in the Berrigan, Jerilderie and Urana LGAs	Funding and service targets are met	Director Corporate Services	1313
3.1.1.3	Complete the development of <i>Children and Families Strategy</i>	Local projects and services support the attraction and retention of families and young people	<i>Children and Families Strategy</i> completed	Strategic & Social Planning Coordinator	1313

Operational Plan Ref	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?	Budget Summary Ref
3.1.1.3.1	Coordinate in partnership with Early Childhood Service providers the development of an annual School Readiness Expo in each town	Increased awareness of community resources – early years transition to school	<i>Expo Held</i> <i>Participant Survey</i>	Strategic & Social Planning Coordinator	1313
3.1.2.1	Implement transition plan for integrated in-home services and support to frail, aged and disabled residents until such time as service is transitioned	Local delivery of Home and Community Care Services A well - managed transition to a new service provider for Home and Community Care services in Berrigan and Jerilderie Shires	Funding and service targets are met Transition takes place in accordance with plan agreed by the funder	Director Corporate Services	1315 1312
3.1.2.2	Implement <i>Liveability and Healthy Ageing Strategy</i>	Council facilities and services support older residents health, mobility and their economic / social participation in community life	<i>Liveability and Healthy Ageing Strategy</i> actions identified in Strategy are included in Operational Plan	Strategic and Social Planning Coordinator	1313
3.1.2.3	Provide recreation facilities which support active lifestyle and ageing place	Council recreation facilities support active lifestyle and ageing place	Implementation and review <i>Corporate and Community Services Asset Management Plan</i>	Director Corporate Services	1714 1715 1716 1717

Operational Plan Ref	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?	Budget Summary Ref
3.1.2.3.1	Develop Open Space Strategy informing subsequent development and review of asset management plans	High quality and sustainable manage of open space and associated facilities	Open Space Strategy developed	Director Corporate Services	
3.1.3.1	Promote the social and economic wellbeing of Shire residents through social planning and community development activities	Annual program of social planning and community development activities implemented	No. of activities held Reports to Council Participant Surveys	Strategic and Social Planning Coordinator	1313
3.1.3.1.1	Lobby local service providers to increase responsiveness to mental issues impacting on the wellbeing of our communities	Increased services available to improve mental health in our communities	Annual survey of local mental health service providers	Strategic and Social Planning Coordinator	1313
3.1.4.1	Ensure potable water and sewer network is safe and functional	Safe potable water for human consumption and health Water and Sewer networks are managed to maximise operational functions	Compliance with established Public Health drinking water standards and sewerage treatment effluent quality	Environmental Engineer	1510 1511 4240 4110

Operational Plan Ref	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?	Budget Summary Ref
3.1.4.1.1	Investigate the upgrade/replacement of treatment process elements for potable water production at Finley water plant	Provision of funding to be incorporated in Council LTFP for the upgrade of the facility	Improvement in drinking water quality as targeted in Councils Drinking Water Risk management Plan	Environmental Engineer	1510 1511 4240 4110
3.1.4.1.2	Ensure the timely replacement of water and sewerage pumping station components	Ongoing reliable operation of pumping stations	Minimal breakdowns and out of hours callouts to attend to breakdowns	Environmental Engineer	1510 1511 4240 4110
3.1.4.1.2.1	Installation solar panel electricity generation systems at the Barooga, Finley and Tocumwal water treatment plants and pumping stations	Cost effective and efficient operation of water treatment plants and pumping stations	Reduced costs associated with supply and use of electricity	Environmental Engineer	
3.1.4.1.3	Review Water and Sewer Asset Management Plans	Long-term water and sewer asset replacement program will be update and project prioritised	Community engaged re: service levels Reviewed Asset Plans adopted by Council	Environment Engineer	1411
3.1.4.2	Monitor, control and report upon environmental contaminants and public health hazards - water, fire, refuse, buildings and air	Safer and healthier communities	Assess impacts associated with actions resulting in contamination	Development Manager	1511 1111 1211 1212 1213

Operational Plan Ref	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?	Budget Summary Ref
3.1.4.2.1	Develop and implement inspection programs: <ul style="list-style-type: none"> • Food premises • Building works • Water/Sewerage treatment • Fire safety/ hazard reduction • Swimming Pool safety 	Food premises, building works, water and sewerage treatment and fire safety/hazard reduction services meet standards	Commentary in Operational Plan Quarterly Review	Development Manager	1511 1111 1211 1212 1213 1411
3.1.4.1.2	Undertake inspections of swimming pool barriers	Swimming pool safety is achieved	No. of certificates issued	Development Manager	
3.1.4.3	Coordinate and facilitate local emergency management committee	Committee coordinated and facilitated	LEMPlan is maintained	Director Technical Services	1011 1114
3.1.4.3.1	Provide and maintain local emergency operations centres and associated plant	Fit for purpose LEOC's	LEOC's found fit for purpose during emergencies and/or training operations	Director Technical Services	1110 1114 2120
3.1.4.3.2	Participate in the implementation and review of Local Emergency Management Plan-EMPLAN	BSC participation in Emergency Risk Management Plan Review and preparation of a Local Emergency Management Plan-EMPLAN to meet State Government Requirements	Emergency Risk Management Plan reviewed and a Local Emergency Management Plan prepared to meet the State template. Both documents adopted by Local Emergency Management Committee	Director Technical Services	1011

Operational Plan Ref	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?	Budget Summary Ref
3.1.4.4	Develop and maintain local cemeteries and associated infrastructure	Cemeteries progressively developed to meet demand Routine maintenance conducted	Graves available Work undertaken	Director Corporate Services	1419
3.1.4.5	Control and promote responsible ownership of companion animals	Negative impacts & disturbance caused by companion animals reduced	Customer Service Complaints No. Registered Companion Animals	Development Manager	1111

Strategic Objective

3.2 Support community engagement through life-long learning, culture and recreation

Delivery Program Objectives

3.2.1 Provide opportunities for life-long learning, cultural expression and recreation

3.2.2 Facilitate and partner with local communities in the development of township plans

Op Plan Ref	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?	Budget Summary Ref
3.2.1.1	Coordinate and deliver local library services in accordance with Library Services Strategic Plan 2014 - 2018	A Library Service meeting the needs of its community	Library Usage <ul style="list-style-type: none"> • Patronage • Borrowings Community Survey Library Management Plan implemented following community consultation	Director Corporate Services Library Manager	1710
3.2.1.1.1	Investigate options to increase floor space of Tocumwal Library	Access to space needed to conduct Library programs/events	Suitable space identified	Library Manager	1710
3.2.1.1.2	Conduct activities that	A Library Service meeting	Library Usage		1710

Op Plan Ref	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?	Budget Summary Ref
	respond to and reflect local needs and interests	the needs of its community	<ul style="list-style-type: none"> Patronage Borrowings Community Survey	Library Manager	
3.2.1.1.2	Provide programs that strengthen residents' connection to each and place	A Library Service meeting the needs of its community	Library Usage <ul style="list-style-type: none"> Patronage Borrowings Community Survey	Library Manager	1710
3.2.1.1.3	Partner in the collection and preservation of local history	Local history retained	Activities undertaken	Director Corporate Services	1710
3.2.1.1.4	Be an information and digital gateway for shire residents, students and visitors	Information and information technology available for public use	Develop and implement social media strategy Annual Survey of Library Users	Director Corporate Services	1710
3.2.1.2	Strengthen community engagement and participation in Council activities	Increased resident engagement in Council activities	Surveys Volunteer rates x Council activities	Strategic and Social Planning Coordinator	1313
3.2.1.2.1	Conduct community consultations in accordance with the Council's Community Engagement Framework	Increased engagement in Council activities by affected stakeholders	Surveys No. of engagement activities held	Strategic and Social Planning Coordinator	1313

Op Plan Ref	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?	Budget Summary Ref
3.2.1.2.2	Implement Council <i>Volunteer Strategy and Action Plan 2012 - 2016</i>	Volunteers engaged and retained	Actions included in Annual Operational Plan are undertaken	Director Corporate Services	1313 1716
3.2.1.2.2.1	Assist Committees that are not managing inherently higher risk facilities and activities to transition to a more appropriate governance structure	Identified Sec 355 Committees will be revoked and their activities will be outside the scope of Volunteer Strategy and Action Plan 2012 - 2016	Identified Sec 355 Committees transitioned to and adopt new governance structures	Director Corporate Services	1313 1716
3.2.1.2.2.2	Develop and fund an annual Volunteer Skill Development Program.	Volunteers attend locally provided training in: Fund Raising Volunteer Management Marketing and Promotion	Training Held Evaluation of Training conducted and reported to Council	Director Corporate Services	1716
3.2.1.2.3	Lead strategic management of recreation and open space assets and facilities	Strategic management of recreation and open space assets and facilities	No. Committees of Management with Strategic Plan	Director Corporate Services	1010
3.2.1.2.3.1	Develop Open Space and Community Facilities Strategic Plan	Strategic direction and decision-making framework established for subsequent policy development, management and investment in Council facilities and open space	Evaluation of Community Engagement in Plan development Plan developed and adopted by Council	Director Corporate Services	1010

Op Plan Ref	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?	Budget Summary Ref
3.2.1.3	Financially contribute to and support <i>South West Arts</i> programs and activities	<i>South West Arts</i> delivery of Shire based Arts program/s and activities	Membership of <i>South West Arts</i> maintained No. of activities held in the Shire	Director Corporate Services	1715
3.2.2.1	Coordinate and align community projects and activities with township plans	Increased resident engagement in town plan development and implementation	No. of meetings attended No. projects undertaken with in-kind support from Council Services	Strategic and Social Planning Coordinator	1313
3.2.2.1.1	Partner with our communities on the development of walking and cycling tracks along rail trails and river bank reserves	Increased resident engagement in town plan development and implementation	Value of in-kind support from Council services for community development of walking tracks / trails	Technical Services	1313 1010
3.2.2.1.1.1	Investigate opportunities to commission Concept Plan for Board Walk as part of a preliminary review of the Tocumwal Foreshore Reserve Master Plan	Concept Plan developed	Report to Council	Director Technical Services	1011

Op Plan Ref	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?	Budget Summary Ref
3.2.2.1.1.2	Investigate opportunities to commission Concept Plan for splash park as part of a preliminary review of the Tocumwal Foreshore Reserve Master Plan	Concept Plan developed	Report to Council	Director Technical Services	1011
3.2.2.1.1.3	Commission technical drawings and report for extension of walking / bike track from Bridge Street Tocumwal to Pumps Beach	Drawings and Report Prepared	Report to Council	Director Technical Services	1011

Supported and engaged communities – Summary budget 2015/16

	2015/16 Budget \$
Operating source of funds	3,876,788
Operating expenditures	(5,936,023)
Net operating funds result	(2,059,235)
Capital sources of funds	-
Capital expenditures	(778,010)
Net capital funds result	(778,010)
Net funds surplus / (Deficit)	2,837,245

Diverse and resilient business

Strategic Objective

4.1 Invest in local job creation, retention and innovation

Delivery Program Objectives

4.1.1 Identify opportunities for strategic investment and job creation

	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?	Budget Summary Ref
4.1.1.1	Support the development of the Agriculture Industry	Diverse and sustainable Agriculture Industry	Use of Industry data supplied via Economy.id	Economic Officer Development	2013
4.1.1.1.1	Provide access to <i>Berrigan Shire Agriculture Industry data</i>	<i>Berrigan Shire Agriculture Industry Strategic Profile</i> developed from id.data subscription	Agriculture Industry profile to be supplied via Economy.id	Economic Officer Development	2013
4.1.1.2	Support collaborative planning, shared resourcing in local industry and promotion of business and development projects	Council facilitation of industry networks / collaborative projects and shared resourcing	Surveys Network projects	Economic Officer Development	2013

	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?	Budget Summary Ref
4.1.1.3	In conjunction with local business and employers develop an innovative industry and local skills retention and employment prospectus	Industry groups, potential employers and local business have relevant information on industries and local skills	Local Employment Data Feedback from industry groups	Economic Development Officer	2013

Strategic Objective

4.2 Strengthen and diversify the local economy

Delivery Program Objectives

4.2.1 Partner with government and industry to renew and promote the development of the Shire's economic assets

4.2.2 Support local enterprise through economic development initiatives

4.2.3 Engage local business through regular meetings, electronic newsletter, and Council bulletin and media publications

Operational Plan Ref	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?	Budget Summary Ref
4.2.1.1	Continue implementation Berrigan Shire <i>Economic Development Plan</i>	<i>Economic Development Plan</i> actions included in Annual Operational Plan	Quarterly Report to Council	Economic Development Officer	2013
4.2.1.2	Develop and implement action plan to promote business opportunities, location advantages and competitiveness of Tocumwal Aerodrome and its industrial precinct	Action Plan completed	Completion of subdivision	Economic Development Officer	2013

Operational Plan Ref	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?	Budget Summary Ref
4.2.1.3	Lobby <i>NSW Parks</i> for investment in the enhancement of facilities and signage in and around National and Regional Parks	Upgraded signage and facilities National Parks	Signs are installed by <i>NSW Parks</i>	Economic Officer Development	2013
4.2.2.1	Investigate the opportunity to hold a business event along the lines of a TEDx event.	Informed planning for a Berrigan Shire business event is undertaken	Attendance at the event	Economic Officer Development	2013
4.2.3.1	Facilitate the operation of vibrant business support groups within the Shire.	Active business support groups contributing towards local jobs and business growth	Local business surveys Employment Data	Economic Officer Development	2013
4.2.3.2	Facilitate the effective operation of Chambers of Commerce, Tourism Associations and other business groups through the development and implementation of business plans	Strategic approach to local jobs and business growth	Business plans completed, adopted and being implemented	Economic Officer Development	2013
4.2.3.3	Host Berrigan Shire <i>Business and Environment Awards</i>	Local business is recognised by nominations and Award attendance	No. of nominations received Attendance at Awards	Economic Officer Development	2013 2015
4.2.3.4	Host Murray Darling Basin Association Annual Conference	National exposure for Local Suppliers and Accommodation			2013

Strategic Objective

4.3 Diversify and promote local tourism

Delivery Program Objectives

4.3.1 Implement the Berrigan Shire Visitor Events Plan

4.3.2 Partner regional Tourism Boards

Operational Plan Ref	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?	Budget Summary Ref
4.3.1.1	Review the current Events Strategy (Action from the Tourism Strategy)	A strengthened plan for supporting events based on evidence from the review	Use of the measurement tool in Economy id and the MRTB's new event measurement system	Economic Officer Development	2012 2013
4.3.1.2	Provide support to event proponents and organisers	Increase in the number of successful events, proponents and organisers Increase in the number of visitors attending local events	No. of events supported by Council Event surveys	Economic Officer Development	2012 2013
4.3.1.3	Facilitate use of Tocumwal Aerodrome for aviation and other events	Maintain the <i>Tocumwal Aerodrome Management Plan</i> and approve events in compliance with same	No. of events held	Director Technical Services	2012 2013

Operational Plan Ref	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?	Budget Summary Ref
4.3.2.1	Maintain membership and benefit of regional tourism boards to increase local visitation and economic activity	Regional and interstate marketing and promotion of Shire's tourism products and services	Participation in Regional Tourism Boards	Economic Development Officer	2013 2012
4.3.2.2	Implement the Berrigan Shire Tourism Strategy and Action Plan 2014 - 2018	Stronger local tourism industry	Quarterly report to Council	Economic Development Officer	2012 2013
4.3.2.2.1	Include Actions from the Tourism Strategy Conduct a review of tourism related infrastructure under the control of Council	A comprehensive review of infrastructure is conducted	A list of projects and their relative priority	EDO	2012
4.3.2.2.2	Develop ½ yearly industry forums which include a training element In partnership with Moira	A minimum of 20 Businesses attend workshops Increased digital visibility for tourism destinations within the Berrigan Shire	A minimum of 20 Businesses attend workshops	EDO EDO EDO	2013

Operational Plan Ref	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?	Budget Summary Ref
4.3.2.2.3	Shire implement the MRTB Digital Platform	Assess industry desire to participate in (and own) a Shire wide tourism association	Number of Berrigan Shire Businesses on the ATDW		2012
4.3.2.3	Encourage strong tourism industry relationships	Stronger local tourism industry	Murray Regional Tourism Board (MRTB) Data	Economic Development Officer	2012 2013
4.3.2.3.1	Encourage and support tourism businesses to participate in the Inland Tourism Awards	Participating businesses will evaluate their business planning and practices. Exposure for business and the destination at a State and Regional level.	Increased industry capacity requisite to industry innovation / new product development At least one business participates. Attend the awards ceremony (if a local business completes an entry)	EDO	2012

Strategic Objective

Delivery Program Objectives

4.4 Connect local, regional and national road, rail and aviation infrastructure

4.4.1 Develop and promote Berrigan Shire regional transport and freight infrastructure

Operational Plan Ref	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?		Budget Summary Ref
4.4.1.1	Continue development of the Tocumwal Intermodal precinct	Improved access to Port Melbourne and national freight hubs	New facilities developed	Economic Officer	Development	
4.4.1.1.1	Lobby for railway works within the Tocumwal Intermodal precinct.	Increased use of the rail network within the Tocumwal inter-modal facility	Reduced truck movements within the facility.	Economic Officer	Development	2013
4.4.1.1.2	Locate sources of funds for investment into facility	Increased use of Tocumwal inter-modal facility	Funds to undertake works are identified	Economic Officer	Development	2013
4.4.1.1.3	Liaise with Vic Track and NSW Rail as needed to improve the rail access for businesses within the precinct	Timely collaboration between VIC Track and NSW Rail on projects that improve rail access for businesses within the precinct	Extension of rail access projects signed off by VIC Track and NSW Rail	Economic Officer	Development	2013

Operational Plan Ref	What will we do about it? (Actions)	What will be the result?	How will we measure it?	Who will coordinate it?	Budget Summary Ref
4.4.1.2	Lobby for upgrade of rail facilities, associated with Tocumwal rail line including the line to Shepparton and Melbourne Ports	Increased use of Tocumwal inter-modal facility	Investment by government in facilities	Economic Development Officer	2013
4.4.1.3	Participate actively in efforts to upgrade Newell Highway and Midland Murray Valley highways particularly the Shepparton bypass road	Increased use of Tocumwal inter-modal facility	Investment by government in facilities	Economic Development Officer	2013
4.4.1.4	Operate and maintain the Tocumwal Aerodrome	Operated in accordance with CA SA regulations and Tocumwal Aerodrome Management Plan	Annual report on activity	Director Technical Services	1920 7700
		Maintained in accordance with Corporate and Community Asset Management Plan	Satisfactory results from CASA inspections for continuation of Aerodrome registration	Director Technical Services	1920 7700

Diverse and resilient business– Summary budget 2015/16

	2015/16 Budget \$
Operating source of funds	274,400
Operating expenditures	(963,800)
Net operating funds result	(689,400)
Capital sources of funds	-
Capital expenditures	-
Net capital funds result	-
Net funds surplus / (Deficit)	(689,400)

Section 3 - Revenue & Charging

Rates

Water and Sewer Supply
Services

Fees and Charges

2015/16 Council Rates

Rates and charges provide Council with a major source of revenue which is used to meet the costs of providing services to business and residents of the Shire. The rates and charges described provide the net funding requirements for a number of the programs and initiatives described in Council's Operational Plan and 4-year Delivery Program.

Each year, the New South Wales *Independent Pricing and Regulatory Tribunal* (IPART) determines the allowable annual increase in general income for NSW councils – this is known as the rate peg.

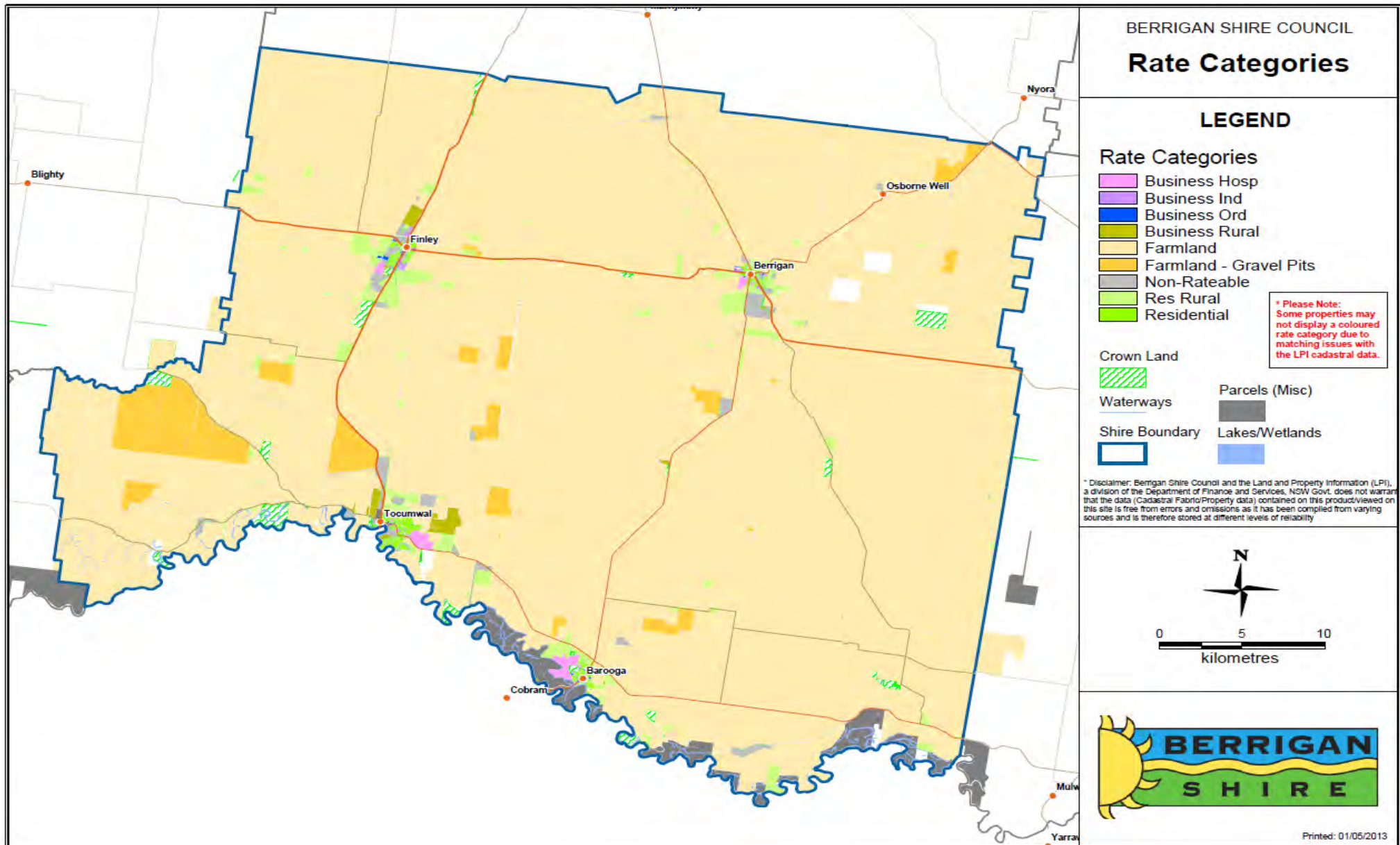
Rates are calculated based on the NSW Valuer General's assessment of the unimproved capital value of the land and Council's 2015/16 rate is based on the Valuer General's 2013 assessments. Council adopts on an annual basis its *Rating and Revenue Policy* – a copy of this policy is available from Council.

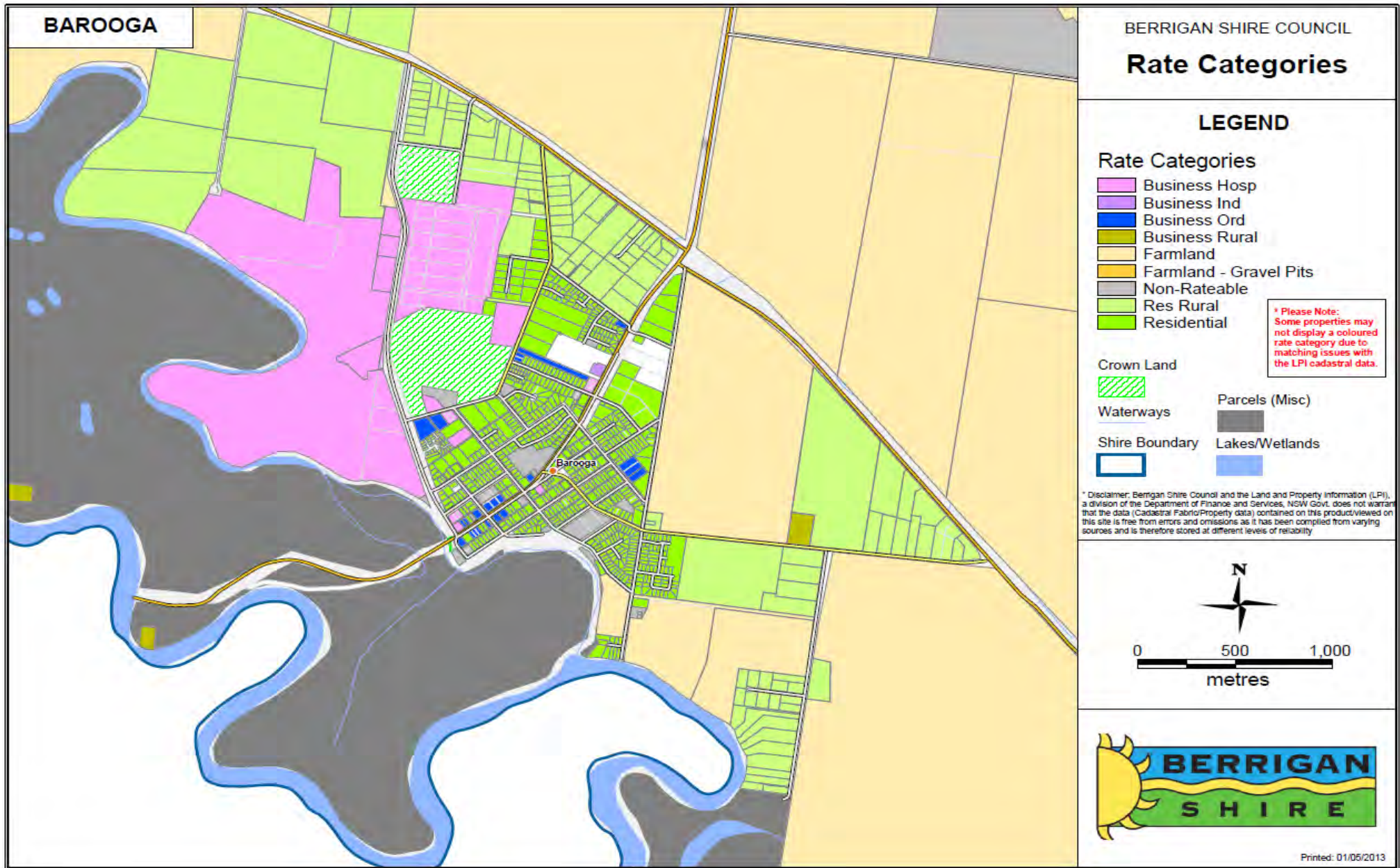


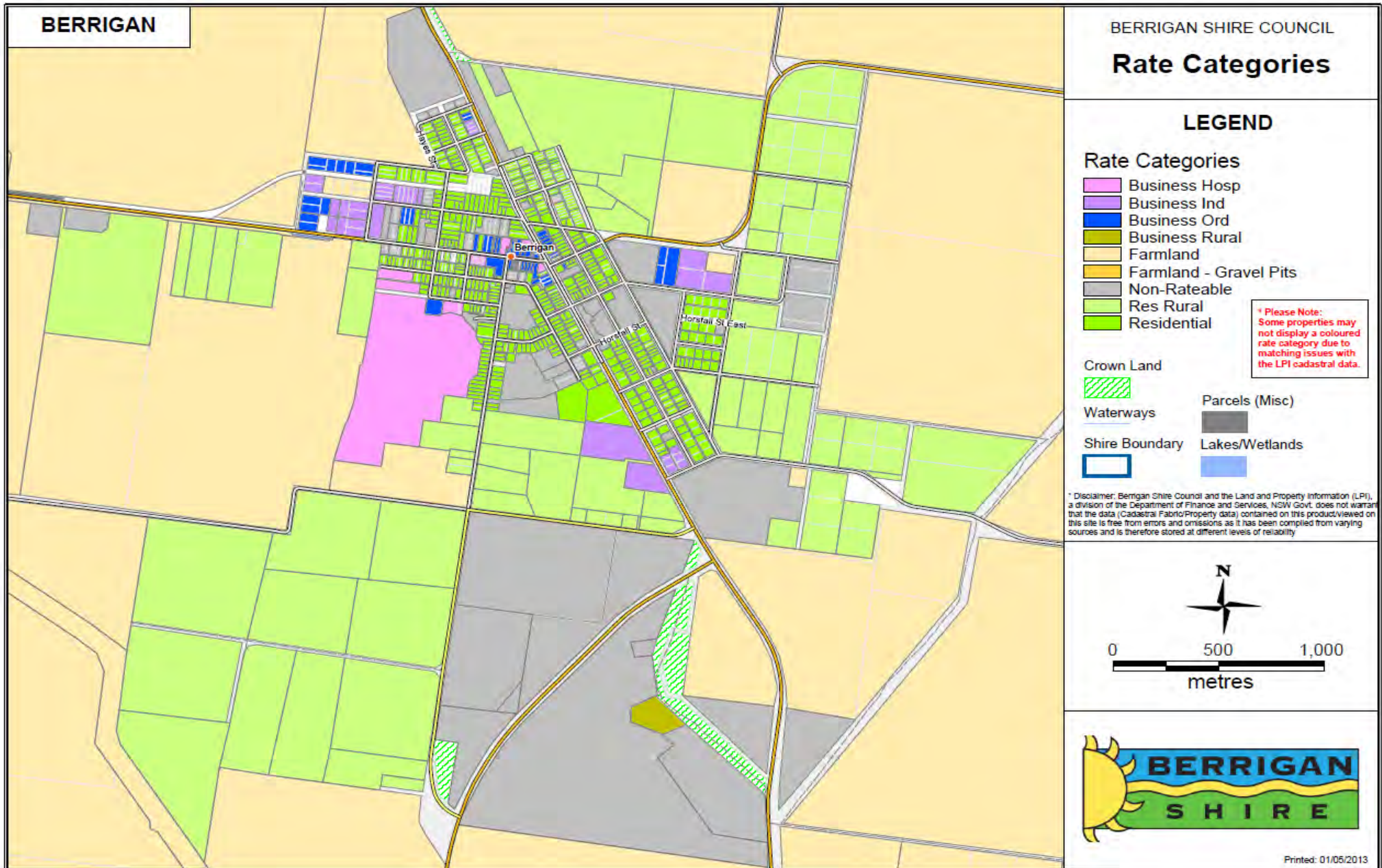
Calculating your ordinary rate:

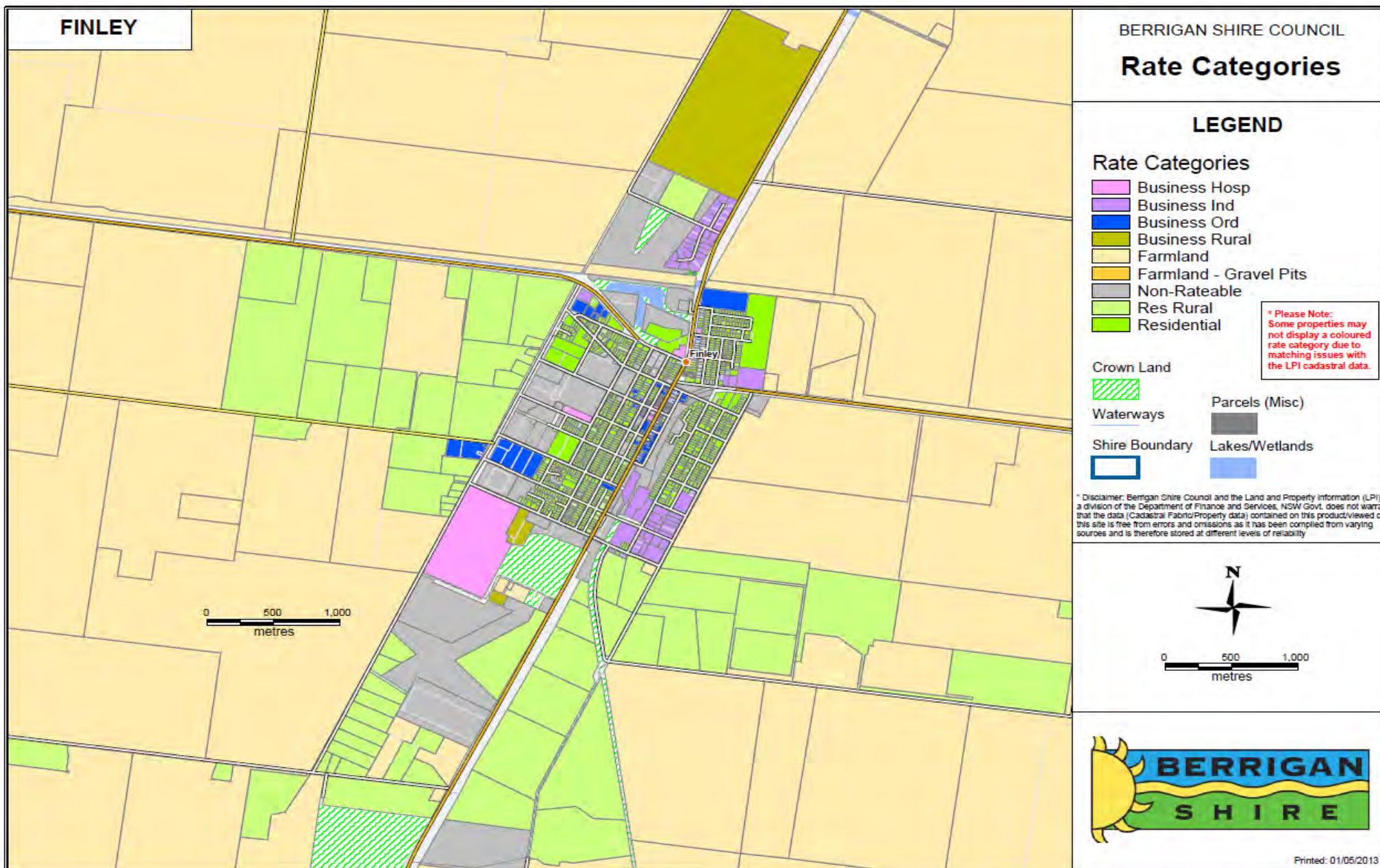
Check the following maps. For example if your land is categorised for rating purposes Residential Rural Rate the rate is calculated by multiplying your 2013 valuation by the (\$ 0.00669 cents) rate in the dollar.

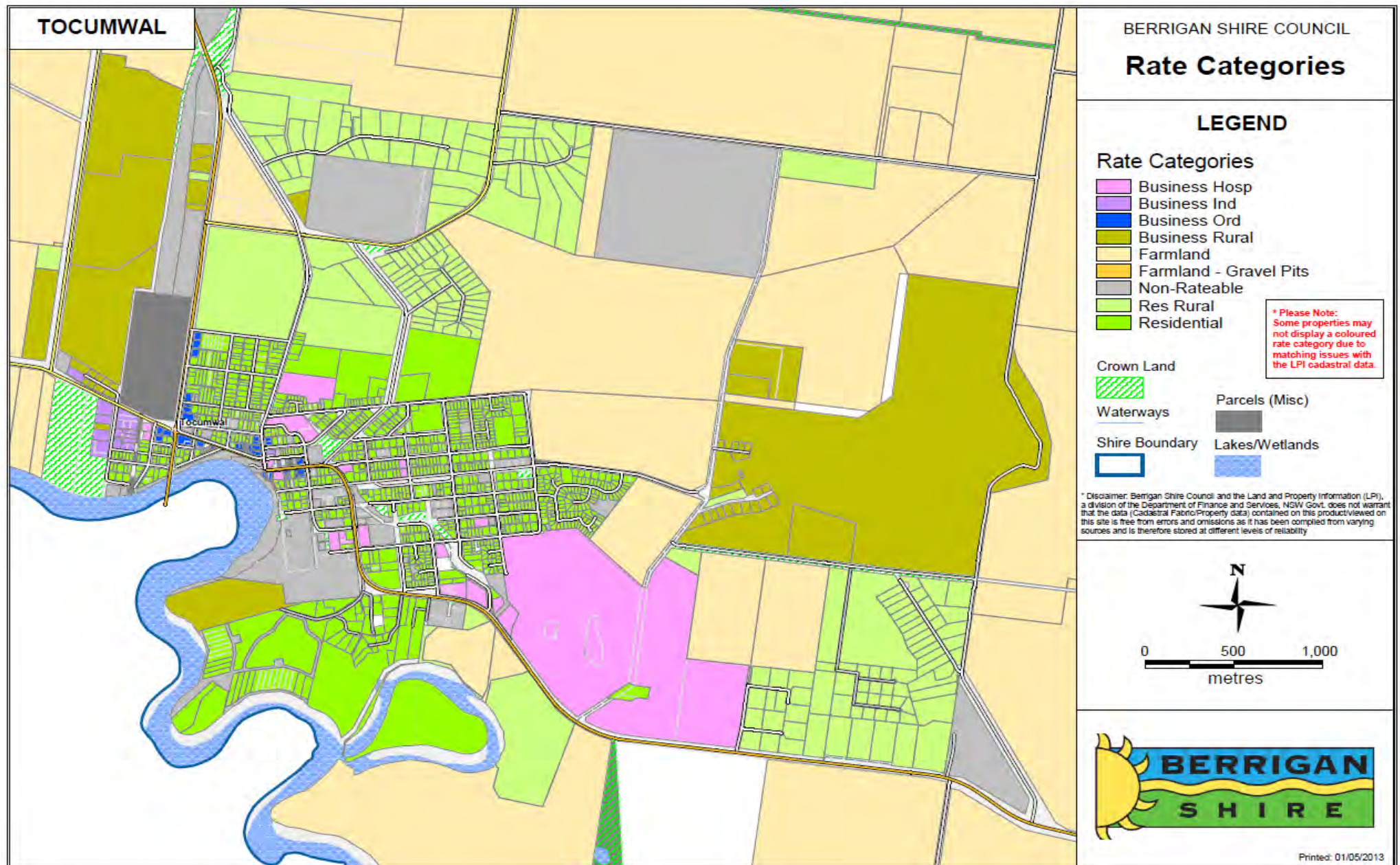
- The Farmland rate is \$0.006380 cents in the dollar and it applies to all farmland in the Shire
- The Business rate varies by urban/town locations and the rate is applied to land categorised Business Ordinary, Business Hospitality, Business Rural. Each category has the same value as the residential rate of its urban/town location
- The average property in each town pays the same level of Ordinary Rates











Waste Management Service Charges 2015/16

Service provided	2015/16 Fee (\$ per annum	% Variation
Domestic Waste Collected 1 x Weekly pick up of 120 litre small garbage bin. (Green) 1 x Fortnightly pick up 240 litre recycling bin. (Blue)	\$266.00	3.9%
Additional Service (Collected) 1 x Weekly pick up of 120 litre small garbage bin (Green)	\$178.00	3%
Uncollected (vacant charge) Charged on vacant land within the collection zone – no service is provided.	\$53.00	3%
Business / Non Residential Garbage Charge 1 x Weekly pick up of 240 litre big bin. (Green)	\$249.00	3%
Garbage and Recycling Charge 1 x Weekly pick up of 240 litre big garbage bin. (Green) 1 x Fortnightly pick up of 240 litre recycling bin. (Blue)	\$366.00	3%
Recycling Collected 1 x Fortnightly pick up of 240 litre recycling bin. (Blue)	\$118.00	3%

Stormwater Management Service 2015/16

Service provided	2015/16 Fee (\$ per annum	% Variation
Residential Premises - on urban land	\$25.00	0%
Strata properties (per strata)	\$12.50	0%
Vacant Land	Exempt	
Commercial Premises - on urban land	\$25.00	0%
Other	\$25.00	0%

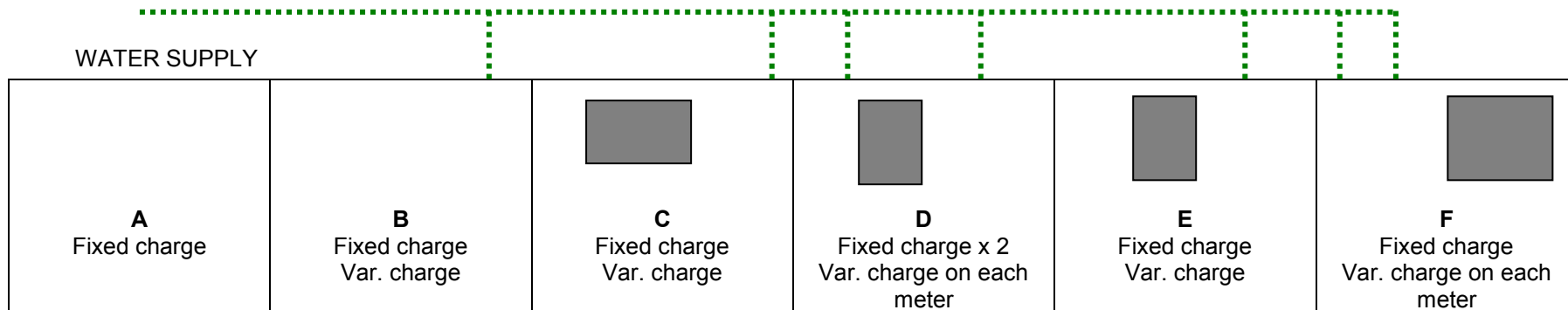
Sewer Charges 2015/16

Service provided	2015/16 Fee (\$ per annum	% Variation
Sewer Supply Charge Charged to all rateable land utilising the town sewer system or zoned residential and within 75m of Councils sewer system.	\$501.00	5.03%
Pedestal Charge Any property with more than 2 (two) cisterns/water closets will be charged a pedestal charge per excess cistern/water closet. A pedestal charge per cistern/water closet will be raised on all non-rateable properties connected to the sewerage supply.	\$106.00	3%
On-Site Low Pressure Maintenance Charge Applied to properties connected to Councils' sewerage supply via a low-pressure pump. Council maintains the pump in perpetuity subject to the owner paying the On-site low pressure maintenance charge.	\$93.00	3%

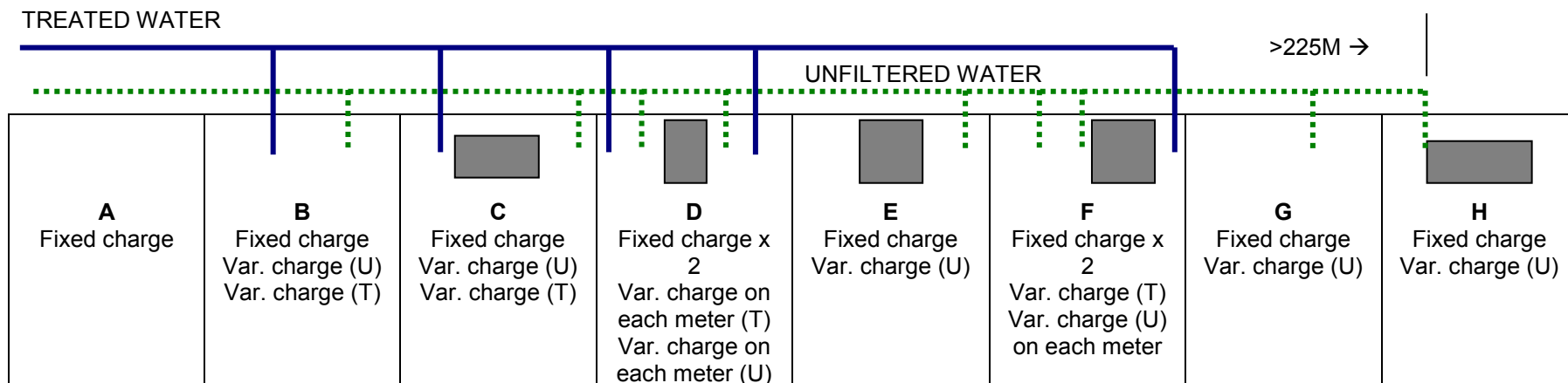
2015/16 Water Access and Consumption Charges

Service provided	2015/16 Fee (\$ per annum)	% Variation
Water Access Charge Applied to all properties supplied with water from a water pipe of the Council or land that is situated within 225m of Councils' water supply pipes. (see diagram attached)	\$497.00	4.85%
Water Consumption Charges – Unfiltered (Barooga, Berrigan & Finley)	\$0.73 per kL (stage 4 restrictions in force) \$0.52 per kL (other restrictions in force) \$0.47 per kL (no restrictions)	0%
Water Consumption Charges – Treated (Barooga, Berrigan & Finley)	\$1.46 per kL (stage 4 restrictions in force) \$1.04 per kL (other restrictions in force) \$0.94 per kL (no restrictions)	0%
Water Consumption Charges – Treated (Tocumwal)	\$0.97 per kL (stage 4 restrictions in force) \$0.69 per kL (other restrictions in force) \$0.62 per kL (no restrictions)	0%

1. WHERE SINGLE SUPPLY IS AVAILABLE TO PROPERTY
(Tocumwal) – Not including proposed new subdivisions outside village boundary



2. WHERE DUAL SUPPLY IS AVAILABLE TO PROPERTY (EXCEPT "H" – SINGLE AVAILABLE ONLY)
(Barooga, Berrigan and Finley) – Not including proposed new subdivisions outside village boundary



NOTE: Indicates residence or residential use with house (T) Treated Supply (U) Unfiltered Supply

FEES & CHARGES 2015 - 2016



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Reading our user fees and charges

Council provides a range of services through the following business and service units of Council:

- Development Services
- Environmental Services
- Technical Services
- Corporate Services
- Community Services

The Fees and Charges Guide is organised by services provided and the business unit of Council responsible for that service. It is also colour coded to identify the relationship between the service provided and its contribution toward the realisation of Berrigan Shire 2023 strategic outcomes

Sustainable natural and built landscapes
Good government
Supported and engaged communities
Diverse and resilient business

Guidelines – User Fees and Charges

Where legally possible, the Council intends to charge users for the provision of **all** goods and services that it provides.

As a general rule the Council will set its fees and charges at a rate to generate the maximum amount of revenue possible to offset the cost burden of the provision of services borne by other sources of revenue such as rates and untied grants.

Therefore, the Council will at a minimum seek to recover the full cost of service provision from its customers and clients. This general principle will only be modified where other specific fee and charge setting principles as detailed in the Council's User Fees and Charges Policy apply.

Every fee or charge set by the Council will be based on a clear fee setting rationale. This rationale will be shown for each fee in the Fees and Charges Register.

The rationales applicable are as follows:

- **(A) Statute Limited** – Priced at the figure stipulated by law as applicable to this activity
- **(B) Cost Recovery** – Priced so as to return full cost recovery for the activities provided
- **(C) Commercial Basis** – Priced to cover the cost of the item plus a commercial mark-up
- **(D) Community Service Obligation** – Priced at below the cost of providing this activity as provision of the activity meets a social or economic objective of the Council.

The User Fees and Charges Policy Rationale Identifier (A, B, C etc.) appear beside the various fees and charges shown below. Where an asterisk appears next to the Policy ID (i.e. A*, B* etc.) the Council has identified that the maximum amount charged does not cover the cost to the Council of providing the service.

Where a fee or charge is shown as "**ND**", the Council has chosen not to disclose this amount – in accordance with clause 201(4) of *the Local Government Regulation 2005* – as disclosure could confer a commercial advantage on a competitor of the Council.

Note: The Council will use its best endeavours to determine the Goods and Services Tax (GST) status for each user fee and charge that it sets. However there may be fees and charges for which the Council is unable to confirm the GST status.

Accordingly, if a fee that is shown as being subject to GST is subsequently found not to be subject to GST, then that fee will be amended by reducing the GST to nil. Conversely, if the Council is advised that a fee which is shown as being not subject to GST becomes subject to GST, then the fee will be increased but only to the extent of the GST.

DEVELOPMENT SERVICES							
ITEM NO.	PARTICULARS	POLICY ID	BASIS	2014/15 (INCL. GST)	EXCL. GST	2015/16 GST	TOTAL
1. Development Applications (Environmental Planning and Assessment Act 1979)							
1.1	Single Dwelling House and additions (less than \$100,000 - see 1.6 for over \$100,000)	A	Application	\$455	\$455	NIL	\$455
1.2	Subdivisions						
1.2.1	Including new roads	A	Application	\$665 plus \$65 per additional lot	\$665 plus \$65 per additional lot	NIL	\$665 plus \$65 per additional lot
1.2.2	Not including new roads	A	Application	\$330 plus \$53 per additional lot	\$665 plus \$65 per additional lot	NIL	\$665 plus \$65 per additional lot
1.2.3	Strata	A	Application	\$330 plus \$65 per additional lot	\$665 plus \$65 per additional lot	NIL	\$665 plus \$65 per additional lot
1.3	Not including physical works	A	Application	\$285	\$285	NIL	\$285
1.4	On-farm water storage 15ML (SEPP 52)	A	Application	\$285	\$285	NIL	\$285
1.5	Involving liquor licences or places of public entertainment	A	Application	\$285	\$285	NIL	\$285
1.6	Other Development Applications						
1.6.1	Pre-application meeting consulting fee	A	Application	Included in charge below	Included in charge below	NIL	Included in charge below
1.6.2	\$0-\$5,000	A	Application	\$110	\$110	NIL	\$110
1.6.3	\$5,001 to \$50,000	A	Application	\$170.00 plus an additional \$3.00 for each \$1,000 or part thereof of the estimated cost	\$170.00 plus an additional \$3.00 for each \$1,000 or part thereof of the estimated cost	NIL	\$170.00 plus an additional \$3.00 for each \$1,000 or part thereof of the estimated cost

DEVELOPMENT SERVICES							
ITEM NO.	PARTICULARS	POLICY ID	BASIS	2014/15		2015/16	
				(INCL. GST)	EXCL. GST	GST	TOTAL
1.6.4	\$50,001 to \$250,000	A	Application	\$352.00 plus an additional \$3.64 for each \$1,000 or part thereof by which the estimated cost exceeds \$50,000	\$352.00 plus an additional \$3.64 for each \$1,000 or part thereof by which the estimated cost exceeds \$50,000	NIL	\$352.00 plus an additional \$3.64 for each \$1,000 or part thereof by which the estimated cost exceeds \$50,000
1.6.5	\$250,001 to \$500,000	A	Application	\$1,160.00 plus an additional \$2.34 for each \$1,000 or part thereof by which the estimated cost exceeds \$250,000	\$1,160.00 plus an additional \$2.34 for each \$1,000 or part thereof by which the estimated cost exceeds \$250,000	NIL	\$1,160.00 plus an additional \$2.34 for each \$1,000 or part thereof by which the estimated cost exceeds \$250,000
1.6.6	\$500,001 to \$1,000,000	A	Application	\$1,745.00 plus an additional \$1.64 for each \$1,000 or part thereof by which the estimated cost exceeds \$500,000	\$1,745.00 plus an additional \$1.64 for each \$1,000 or part thereof by which the estimated cost exceeds \$500,000	NIL	\$1,745.00 plus an additional \$1.64 for each \$1,000 or part thereof by which the estimated cost exceeds \$500,000
1.6.7	\$1,000,001 to \$10,000,000	A	Application	\$2,615.00 plus an additional \$1.44 for each \$1,000 or part thereof by which the estimated cost exceeds \$1,000,000	\$2,615.00 plus an additional \$1.44 for each \$1,000 or part thereof by which the estimated cost exceeds \$1,000,000	NIL	\$2,615.00 plus an additional \$1.44 for each \$1,000 or part thereof by which the estimated cost exceeds \$1,000,000
1.6.8	Greater than \$10,000,000	A	Application	\$15,875.00 plus an additional \$1.19 for each \$1,000 or part thereof by which the estimated cost exceeds \$10,000,000	\$15,875.00 plus an additional \$1.19 for each \$1,000 or part thereof by which the estimated cost exceeds \$10,000,000	NIL	\$15,875.00 plus an additional \$1.19 for each \$1,000 or part thereof by which the estimated cost exceeds \$10,000,000

DEVELOPMENT SERVICES							
ITEM NO.	PARTICULARS	POLICY ID	BASIS	2014/15		2015/16	
				(INCL. GST)	EXCL. GST	GST	TOTAL
1.7	Development Control						
1.7.1	Advertising - Advertised development	A	Application	\$200 (minimum) \$1,105 maximum	\$200 (minimum) \$1,105 maximum	NIL	\$200 (minimum) \$1,105 maximum
1.7.2	Advertising - Designated development	A	Application	\$2,220 maximum	\$2,220 maximum	NIL	\$2,220 maximum
1.7.3	Integrated development and development requiring concurrence	A	Application	Cost of normal Development Application plus an additional \$140 + \$320 for each integrated approval body or concurrence authority	Cost of normal Development Application plus an additional \$140 + \$320 for each integrated approval body or concurrence authority	NIL	Cost of normal Development Application plus an additional \$140 + \$320 for each integrated approval body or concurrence authority
1.7.4	Designated development	A	Application	Maximum of \$920 plus scheduled fee and cost of advertising	Maximum of \$920 plus scheduled fee and cost of advertising	NIL	Maximum of \$920 plus scheduled fee and cost of advertising
1.7.5	Contaminated sites	A	Application	As per 1.9 plus cost of independent assessment of submitted report	As per 1.9 plus cost of independent assessment of submitted report	NIL	As per 1.9 plus cost of independent assessment of submitted report
1.8	Request to review determination						
1.8.1	No work	A	Application	Max 50% original fee	Max 50% original fee	NIL	Max 50% original fee
1.8.2	Dwelling less than \$100,000	A	Application	\$190		NIL	\$190
1.8.3	\$0 to \$5000	A	Application	\$55	\$55	NIL	\$55
1.8.4	\$5,001 to \$250,000	A	Application	\$85, plus an additional \$1.50 for each \$1,000 (or part of \$1,000) of the estimated cost	\$85, plus an additional \$1.50 for each \$1,000 (or part of \$1,000) of the estimated cost	NIL	\$85, plus an additional \$1.50 for each \$1,000 (or part of \$1,000) of the estimated cost

DEVELOPMENT SERVICES							
ITEM NO.	PARTICULARS	POLICY ID	BASIS	2014/15		2015/16	
				(INCL. GST)	EXCL. GST	GST	TOTAL
1.8.5	\$250,001 to \$500,000	A	Application	\$500, plus an additional \$0.85 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000.	\$500, plus an additional \$0.85 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000.	NIL	\$500, plus an additional \$0.85 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000.
1.8.6	\$500,001 to \$1,000,000	A	Application	\$712, plus an additional \$0.50 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000.	\$712, plus an additional \$0.50 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000.	NIL	\$712, plus an additional \$0.50 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000.
1.8.7	\$1,000,001 to \$10,000,000	A	Application	\$987, plus an additional \$0.40 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000	\$987, plus an additional \$0.40 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000	NIL	\$987, plus an additional \$0.40 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000
1.8.8	Greater than \$10,000,000	A	Application	\$4,737, plus an additional \$0.27 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10,000,000	\$4,737, plus an additional \$0.27 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10,000,000	NIL	\$4,737, plus an additional \$0.27 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10,000,000
1.9	Amendment to Development Consent						
1.9.1	s96(1)	A	Application	Maximum \$71	Maximum \$71	NIL	Maximum \$71
1.9.2	s96(1A)	A	Application	Maximum \$645 or 50% of original development application fee, whichever is the lesser	Maximum \$645 or 50% of original development application fee, whichever is the lesser	NIL	Maximum \$645 or 50% of original development application fee, whichever is the lesser

DEVELOPMENT SERVICES							
ITEM NO.	PARTICULARS	POLICY ID	BASIS	2014/15 (INCL. GST)	EXCL. GST	2015/16 GST	TOTAL
1.9.3	s96(2)	A	Application	50% of original fee if under \$100 otherwise see 1.8 – Request to review determination	50% of original fee if under \$100 otherwise see 1.8 – Request to review determination	NIL	550% of original fee if under \$100 otherwise see 1.8 – Request to review determination
1.10	Rezoning						
1.10.1	Initial assessment, site inspection/report to Council	B	Application	\$679	\$690	NIL	\$690
1.10.2	Minor LEP amendment following Council decision	B	Application	\$1,590	\$1,620	NIL	\$1,620
1.10.3	Major LEP amendment plus additional cost for consultant to prepare environmental study plus planning proposal	B	Application	\$4,120	\$4,190	NIL	\$4,190
1.12	Amendment to Development Control Plan	B	Application	\$220 plus advertising	\$225 plus advertising	NIL	\$225 plus advertising
1.13	Amendment to Local Environmental Plan	B	Application	\$640 plus advertising plus cost of associated reports and studies as may be required	\$650 plus advertising plus cost of associated reports and studies as may be required	NIL	\$650 plus advertising plus cost of associated reports and studies as may be required
2. Certificates							
2.1	Construction Certificates						
2.1.1	New dwelling	C	Application	\$324	\$300	\$30	\$330

DEVELOPMENT SERVICES							
ITEM NO.	PARTICULARS	POLICY ID	BASIS	2014/15 (INCL. GST)	EXCL. GST	2015/16 GST	TOTAL
2.1.2	Dwelling Additions	C	Application	\$204	\$188.19	\$18.81	\$207
2.1.3	Structures ancillary to dwellings and farm sheds	C	Per Application	\$96	\$89.09	\$8.91	\$98
2.1.4	Commercial and industrial development less than 100m ²	C	Application	\$324	\$300	\$30	\$330
2.1.5	Commercial and industrial development equal to or greater than 100m ²	C	Application	\$324 + \$1.10 per additional m ²	\$300+ \$1.00 per additional m ²	\$30+ \$0.10 per additional m ²	\$330 + \$1.10 per additional m²
2.1.6	Subdivision	C	Application	\$145 per lot	\$134.55	13.45	\$148
2.1.7	Subdivision supervision fee for new work carried out by private contractors on future Council assets	C	Application	1% of estimated engineering const. cost plus GST	1% of estimated engineering const. cost	YES	1% of estimated engineering const. cost plus GST
2.1.8	Processing of variations to Building Code of Australia	C	Clause	\$324 per clause	\$300	\$30	\$330
2.1.9	Modification of Construction Certificate	C	Application	\$60 or 50% of original fee, whichever is greater	\$55.45 or 50% of original fee, whichever is greater	\$5.55	\$61 or 50% of original fee, whichever is greater
2.2	Compliance Certificates						
2.2.1	Critical stage inspections	C	Application	\$105	\$98.18	\$9.82	\$108
2.2.2	Occupation certificate	C	Application	\$105	\$98.18	\$9.82	\$108
2.2.3	Subdivision Certificate	B	Application	\$105	\$98.18	\$9.82	\$108

DEVELOPMENT SERVICES							
ITEM NO.	PARTICULARS	POLICY ID	BASIS	2014/15 (INCL. GST)	EXCL. GST	2015/16 GST TOTAL	
2.3	Complying Development Certificates						
2.3.1	Class 10 buildings less than 100m ²	C		\$117	\$109.09	\$10.91	\$120
2.3.1	Buildings less than 150m ² other than Class 10 buildings	C	Application	\$176	\$164.55	\$16.45	\$181
2.3.2	Buildings greater than 150m ² other than rural sheds	C	Application	\$176 plus \$1.10 per additional m ²	\$164.55 plus \$1.00 per additional m ²	\$16.45 plus \$0.10 per additional m ²	\$181 plus \$1.10 per additional m²
2.3.3	Rural sheds greater than 150m ²	C	Application	\$235 maximum	\$219.09	21.91	\$241 maximum
2.3.4	Modification of Complying Development Certificate	C	Application	\$60 or 50% of original fee, whichever is greater	\$54.55 or 50% of original fee, whichever is greater	\$5.45	\$60 or 50% of original fee, whichever is greater
2.4	Planning Certificates (s149, Environmental Planning and Assessment Act 1979)						
2.4.1	s149 (2) & (3)	A	Application	\$53	\$53	NIL	\$53
2.4.2	s149 (5)	A	Application	\$80	\$80	NIL	\$80
2.5	Building Certificates						
2.5.1	Class 1 building or Class 10 building for each dwelling containing in the building or in any other building in the allotment	A	Application	\$250	\$250	NIL	\$250
2.5.2	Any other class of building	A	Application	\$250	\$250	NIL	\$250

DEVELOPMENT SERVICES							
ITEM NO.	PARTICULARS	POLICY ID	BASIS	2014/15 (INCL. GST)	EXCL. GST	2015/16 GST	TOTAL
2.5.3	In any case where the application relates to a part of a building and that part consists of an external wall only or does not otherwise have a floor area	A	Application	\$250	\$250	NIL	\$250
2.5.4	If it is reasonably necessary to carry out more than one inspection of the building before issuing a building certificate (not exceeding \$75) for the issue of the certificate. However, the Council may not charge for any initial inspection	A	Application	\$90	\$90	NIL	\$90
2.5.5	Floor area of building or part not exceeding 200m ²	A	Application	\$250	\$250	NIL	\$250
2.5.6	Exceeding 200m ² but not exceeding 2,000 m ²	A	Application	\$250 plus an additional 50 cents per square metres in addition to 200 square meters	\$250 plus an additional 50 cents per square metres in addition to 200 square meters	NIL	\$250 plus an additional 50 cents per square metres in addition to 200 square meters
2.5.7	Exceeding 2,000 m ²	A	Application	\$1165, plus an additional \$0.075 per square metres in addition to 2,000 square meters	\$1165, plus an additional \$0.075 per square metres in addition to 2,000 square meters	NIL	\$1165, plus an additional \$0.075 per square metres in addition to 2,000 square meters
2.6	Copy of Building Certificate	A	Copy	\$13	\$13	NIL	13

DEVELOPMENT SERVICES							
ITEM NO.	PARTICULARS	POLICY ID	BASIS	2014/15		2015/16	
				(INCL. GST)	EXCL. GST	GST	TOTAL
2.7	Certificate as to orders (s121ZP EP & A Act 1979)	A	Application	\$70	\$70	NIL	\$70
2.8	Certificate as to notices (s735A LG Act 1993)	A	Application	\$80	\$80	NIL	\$80
2.9	Expedited provision of certificate (by arrangement)	B	Application	\$22	\$20	\$2	\$22
2.10	Information Service Fee						
2.10.1	Written response	B	Application	\$55	\$50.91	\$5.09	\$56
2.10.2	Written response and inspection	B	Application	\$100	\$92.73	\$9.27	\$102
2.11	Dwelling entitlement enquiry fee	B	Application	\$55	\$50.91	\$5.09	\$56
2.12	Duplicate Construction, Compliance, Occupation and Complying development Certificates	B	Application	\$22	\$20	\$2	\$22
2.13	Lodgement fee for all Part 4A certificates issued by private certifiers and kept by Council	A	Certificate	\$36	\$36	NIL	\$36
3. Local Activity and Road Act Applications							
3.1	Local Activities (s68) – other than those with a specific fee	B	Application	\$93	\$95	NIL	\$95
3.2	Application to amend Local Activity Approval	B	Application	\$40	\$41	NIL	\$41

DEVELOPMENT SERVICES							
ITEM NO.	PARTICULARS	POLICY ID	BASIS	2014/15		2015/16	
				(INCL. GST)	EXCL. GST	GST	TOTAL
3.3	Required Local Activity Inspections	B	Application	\$105	\$98.18	\$9.82	\$108
3.4	Minor sewer works application fee	B	Application	\$98	\$91.82	\$9.18	\$101
3.5	Septic tank (new)	B	Application	\$213	\$219	NIL	\$219
3.6	Surveillance fee						
3.6.1	Hairdressers Beauty Salon	B	Application	\$105	\$98.18	\$9.82	\$108
3.6.2	Undertakers Mortuary	B	Application	\$105	\$98.18	\$9.82	\$108
3.7	Temporary occupation of footpath by fence or hoarding during any building operation						
3.7.1	Application	A	Application	\$20	\$20	NIL	\$20
3.7.2	Occupation	B	Week	\$11	\$10	\$1	\$11
3.8	Street trading/street vending						
3.8.1	Vehicle permit	B	Application	\$100	\$93.63	NIL	\$103
3.8.2	Footpath trading/Outdoor dining	D*	Application	\$55 (2 year permit)	\$50	\$5	\$55
3.8.3	Single free standing sign	D*	Application	\$22 (2 year permit)	\$20	\$2	\$22
3.9	Impounded Advertising Structure release fee	B	Structure	\$116	\$109.09	\$10.91	\$120
3.10	On site sewerage						
3.10.1	Registration	A	Application	\$31	\$31	NIL	\$31
3.10.2	Inspection	B	Inspection	\$105	\$98.18	\$9.82	\$108
3.11	Water Connection application processing	A	Application	\$61.80	\$64	NIL	\$66

DEVELOPMENT SERVICES							
ITEM NO.	PARTICULARS	POLICY ID	BASIS	2014/15 (INCL. GST)	EXCL. GST	2015/16 GST	TOTAL
4. Development Services Administration							
4.1	Certified copy of document, map or plan	A	Copy	\$53	\$53	NIL	\$53
4.2	Search for drainage diagram required under Conveyancing Act. Copy of diagram or written response provided	B	Diagram	\$52	\$48.18	\$4.82	\$53
5. Caravan Parks, Camping Grounds and Manufactured Home Estates							
5.1	Application for approval to operate (LGA 1993)	B	Application	\$7 per site (minimum \$100)	\$7 per site (minimum \$100)	NIL	\$7 per site (minimum \$100)
5.2	Replacement approval (e.g. in the name of the new operator)	B	Application	\$52	\$53	NIL	\$53
5.3	Inspection of manufactured home/ Reinspection	B	Application	\$70	\$74	NIL	\$74
6. Environmental Health Services							
6.1	Food premises administration fee						
6.1.1	Retail	B	Application	\$52	\$52	NIL	\$52
6.1.2	Community	D*	Application	NIL	NIL	NIL	NIL
6.2	Food premises inspection fee	B	Inspection	Maximum \$145 Minimum \$72.50 plus \$36.19 maximum travelling expenses	Maximum \$145 Minimum \$72.50 plus \$36.19 maximum travelling expenses	NIL	Maximum \$145 Minimum \$72.50 plus \$36.19 maximum travelling expenses

DEVELOPMENT SERVICES							
ITEM NO.	PARTICULARS	POLICY ID	BASIS	2014/15		2015/16	
				(INCL. GST)	EXCL. GST	GST	TOTAL
6.3	Issue of Improvement Notice - Food	A	Notice	\$330.00	\$330	NIL	\$330
7. Private and commercial swimming pools							
7.1	Application for exemption from barrier requirements	A	Application	\$70	\$70	NIL	\$70
7.2	Barrier compliance inspection						
7.2.1	Initial inspection	A	Inspection	\$105	\$105	NIL	\$105
7.2.2	Reinspection	A	Inspection	\$100	\$100	NIL	\$100
7.2.3	Issue of compliance certificate	A	Application	\$70	\$70	NIL	\$70
8. Companion animals							
8.1	Registration						
8.1.1	Dog or cat (not desexed)	A	Lifetime	\$150	\$189	NIL	\$189
8.1.2	Dog or cat (desexed)	A	Lifetime	\$40	\$49	NIL	\$49
8.1.3	Dog or cat (desexed, owned by pensioner)	A	Lifetime	\$15	\$19	NIL	\$19
8.1.4	Registered breeder	A	Lifetime	\$40	\$49	NIL	\$49
8.1.5	Assistance animal	A	Lifetime	NIL	NIL	NIL	NIL
8.1.6	Working dog (on property)	A	Lifetime	NIL	NIL	NIL	NIL
8.2	Sustenance and release	A	Day per animal	\$11	\$10	\$1	\$11
8.3	Out of hours release	B	Instance	\$68			\$70
8.4	Microchipping of impounded animals	B	Animal	\$91			\$93

DEVELOPMENT SERVICES							
ITEM NO.	PARTICULARS	POLICY ID	BASIS	2014/15 (INCL. GST)	EXCL. GST	2015/16 GST TOTAL	
9. Stock control							
9.1	Impounding						
9.1.1	Horse, mule, ass, cow (cow and calf up to 3 months), camel, goat or pig	B	Animal	\$22 per animal minimum \$100	\$24	NIL	\$24
9.1.2	Rams, ewes, sheep /lambs	B	Animal	\$6 per animal minimum \$100	\$6/animal minimum \$100	NIL	\$6 / animal minimum \$100
9.1.3	Droving, walking or transportation fees	B	Instance	Ranger time and/or cartage costs + GST	Ranger time and/or cartage costs	YES	Ranger time and/or cartage costs + GST
9.2	Sustenance						
9.2.1	Cattle, horse	D*	Day	\$4 + Direct costs	\$4 + Direct costs	NIL	\$4 + Direct costs
	Pig	D*	Day	Direct costs	Direct costs	NIL	Direct costs
	Sheep	D*	Day	50c + direct costs	50c + direct costs	NIL	50c + direct costs
9.3	Attending stock on roads	D*	Instance	Direct costs	Direct costs	NIL	Direct costs

ENVIRONMENTAL SERVICES							
ITEM NO.	PARTICULARS	POLICY ID	BASIS	2014/15 (INCL GST)	EXCL. GST	2015/16 GST	TOTAL
10. Waste Management Facilities							
10.1	Residential waste (within Berrigan Shire)						
10.1.1	General	B	m ³	\$20	\$20	\$2	\$22
10.1.2	Rubbish bag	B	each	\$3	\$3.64	\$0.36	\$4
10.1.3	120l bin	B	each	\$3	\$3.64	\$0.36	\$4
10.1.4	240l bin	B	each	\$6	\$7.27	\$0.73	\$8
10.1.5	Car boot	B	each	\$10	\$10.91	\$1.09	\$12
10.1.6	Ute, van or trailer up to 1m ²	B	each	\$20	\$20	\$2	\$22
10.1.7	Tandem trailer up to 2m ²	B	each	\$40	\$40	\$4	\$44
10.1.8	Gas bottles (spiked and debunged)	B	each	\$10	\$10.91	\$1.09	\$12
10.1.9	Car tyres	B	each	\$6	\$7.27	\$0.73	\$8
10.1.10	Light truck tyres	B	each	\$10	\$10.91	\$1.09	\$12
10.1.11	Heavy truck tyres	B	each	\$18	\$18.18	\$1.82	\$20
10.1.12	Tractor tyres	B	each	\$120	\$113.64	\$11.36	\$125
10.1.13	Earthmover tyres	B	each	\$180	\$172.73	\$17.27	\$190
10.1.14	Chemical drums	B	each	\$13	\$13.64	\$1.36	\$15
10.1.15	Asbestos	B	m ³	\$300	\$272.73	\$27.27	\$300
10.1.16	Liquid bitumen waste	B	m ³	\$18	\$18.18	\$1.82	\$20
10.1.17	Car batteries, white goods, scrap steel and the like	D*		NIL	NIL		NIL
10.1.18	Green waste	D*	Per m ³	NIL	NIL		NIL
10.2	Commercial waste (within Berrigan Shire)						
10.2.1	General waste	C	Per m ³	\$38	\$36.36	\$3.64	\$40
10.2.2	Skip – 2m	C	each	N/A	\$27.27	\$2.73	\$30
10.2.3	Skip – 3m	C	each	N/A	\$40.91	\$4.09	\$45
10.2.3	Green waste	C	Per m ³	N/A	\$13.63	\$1.37	\$15
10.2.4	Cardboard	C	Per m ³	\$15	\$18.18	\$1.82	\$20
10.2.5	Asbestos	C	Per m ³	\$300	\$272.73	\$27.27	\$300

ENVIRONMENTAL SERVICES							
ITEM NO.	PARTICULARS	POLICY ID	BASIS	2014/15 (INCL GST)	2015/16		
					EXCL. GST	GST	TOTAL
10.3	Waste (outside Berrigan Shire)						
10.3.1	General waste	C	Per m ³	\$45	\$45.45	\$4.55	\$50
10.3.2	Skip – 2m	C	each	N/A	\$27.27	\$2.73	\$30
10.3.3	Skip – 3m	C	each	N/A	\$40.91	\$4.09	\$45
10.3.2	Asbestos	C	Per m ³	\$300	\$545.45	\$54.55	\$600
10.3.3	Green waste	C	Per m ³	N/A	\$13.63	\$1.37	\$15
10.3.4	Cardboard	C	Per m ³	\$15	\$18.18	\$1.82	\$20
10.4	Other tip charges						
10.4.1	Fridge de-gassing	B	each	N/A	\$9.09	\$0.91	\$10
11. Waste collection							
11.1	Domestic waste						
11.1.1	Standard service (1 x 120l MGB and 1 x 240l MRB)	B	Each	\$241	\$256	NIL	\$256
11.1.2	Additional 120l MGB	B	Each	\$163	\$173	NIL	\$173
11.1.3	Additional 240l MRB	B	Each	\$108	\$125	NIL	\$125
11.1.4	Uncollected	B	Each	\$50	\$52	NIL	\$52
11.2	Business waste						
11.2.1	1x 240l MGB	B	Each	\$228	\$266	NIL	\$266
11.2.2	1 x 240 MRB and 1 x 240l MRB	B	Each	\$327	\$392	NIL	\$392
12. Town water supply							
12.1	Access charge (standard connection)	B	Year	\$446	\$474	NIL	\$474
12.2	Water restriction easement	B	Month	\$10.00	\$10	NIL	\$10
12.3	Consumption – Treated						
12.3.1	BGA, BER, FIN Stage 4 restrictions	B	kL	\$1.46	\$1.46	NIL	\$1.46
12.3.2	BGA, BER, FIN Other restrictions	B	kL	\$1.00	\$1.00	NIL	\$1.00
12.3.3	BGA, BER, FIN No restrictions	B	kL	\$0.94	\$0.94	NIL	\$0.94
12.3.4	TOC Stage 4 restrictions	B	kL	\$0.97	\$0.97	NIL	\$0.97

ENVIRONMENTAL SERVICES							
ITEM NO.	PARTICULARS	POLICY ID	BASIS	2014/15 (INCL GST)	2015/16		
					EXCL. GST	GST	TOTAL
12.3.5	TOC Other restrictions	B	kL	\$0.69	\$0.69	NIL	\$0.69
12.3.6	TOC No restrictions	B	kL	\$0.62	\$0.62	NIL	\$0.62
12.4	Consumption – Unfiltered						
12.4.1	BGA, BER, FIN Stage 4 restrictions	B	kL	\$0.73	\$0.73	NIL	\$0.73
12.4.2	BGA, BER, FIN Other restrictions	B	kL	\$0.52	\$0.52	NIL	\$0.52
12.4.3	BGA, BER, FIN No restrictions	B	kL	\$0.47	\$0.47	NIL	\$0.47
12.5	Berrigan Sports Club for water bypassing the Council's treatment and reticulation system	D*	kL	3.1 cents	3.1 cents	NIL	3.1 cents
12.6	Consumption - Recreation reserves and public pools	D*	kL	1/10 of applicable consumption charge	1/10 of applicable consumption charge	NIL	1/10 of applicable consumption charge
12.7	Connection – tapping						
12.7.1	100mm	B	Supply	\$7,020	\$6,572.72	\$657.28	\$7,230
12.7.2	80mm	B	Supply	\$4,620	\$4,327.27	\$432.73	\$4,760
12.7.3	50mm	B	Supply	\$2,250	\$2,118.18	\$211.82	\$2,410
12.7.4	40mm	B	Supply	\$1,540	\$1,445.45	\$144.55	\$1,590
12.7.5	32mm	B	Supply	\$1,050	\$981.82	\$98.18	\$1,080
12.8	Connection – meter						
12.8.1	1 x 20mm	B	Meter	\$290	\$272.73	\$27.27	\$300
12.8.2	2 x 20mm	B	Meter	\$450	\$422.73	\$42.27	\$465
12.8.3	1 x 25mm	B	Meter	\$330	\$309.09	\$30.91	\$340
12.8.4	2 x 25mm	B	Meter	\$510	\$481.82	\$48.18	\$530
12.9	Connection – service						
12.9.1	1 x 20mm	B	Meter	\$920	\$863.64	\$86.36	\$950
12.9.2	2 x 20mm	B	Meter	\$1,250	\$1,172.73	\$117.27	\$1,290
12.9.3	1 x 25mm	B	Meter	\$1,080	\$1,013.64	\$101.36	\$1,115

ENVIRONMENTAL SERVICES							
ITEM NO.	PARTICULARS	POLICY ID	BASIS	2014/15 (INCL GST)	2015/16		
					EXCL. GST	GST	TOTAL
12.9.4	2 x 25mm	B	Meter	\$1,480	\$1,386.36	\$138.64	\$1,525
12.10	Disconnection						
12.10.1	20mm	B	Meter	\$66	\$63.64	\$6.36	\$70
12.10.2	2 x 20mm	B	Meter	\$99	\$90.91	\$9.09	\$100
12.10.3	3 x 20mm	B	Meter	\$132	\$122.73	\$12.27	\$135
12.10.4	Greater than 20mm	B	Each	Direct costs plus indirect costs + GST	Direct costs plus indirect costs + GST	YES	Direct costs plus indirect costs + GST
12.11	Reading and testing						
12.11.1	Requested read (refundable if error found)	B	Property	\$27.50 to be paid prior to test	\$25	\$2.50	\$27.50
12.11.2	Requested test (Refundable if error found)	B	Meter	\$55 to be paid prior to test	\$100	\$10	\$110
12.11.3	Requested leakage inspection	B	Inspection	\$55 to be paid prior to test	\$50	\$5	\$55
12.12	Filtered water supplied to water carters						
12.12.1	Establishment fee	B	Application	\$15	\$15	NIL	\$15
12.12.2	Water	B	kL	\$2.50	\$2.50	NIL	\$2.50
12.13	Supply and delivery by vehicle of filtered water	B	5,000 litres	ND	ND	NIL	ND
13. Sewer							
13.1	Service charge	B	Year	\$382	\$477	NIL	\$477
13.2	Pedestal Charge						
13.2.1	Rateable Third and subsequent pedestal/urinal	B	Urinal or cistern	\$82	\$103	NIL	\$103
13.2.2	Non Rateable Each pedestal/urinal	B	Urinal or cistern	\$82	\$103	NIL	\$103

ENVIRONMENTAL SERVICES							
ITEM NO.	PARTICULARS	POLICY ID	BASIS	2014/15 (INCL GST)	EXCL. GST	2015/16 GST	TOTAL
13.3	Low pressure sewer pump maintenance charge	B	Each	\$73	\$91	NIL	\$91
13.4	Connection						
13.4.1	Y Junction < 3m deep	B	Service	\$250	\$236.36	\$23.64	\$260
13.4.2	Y Junction > 3m deep	B	Service	\$500	\$472.73	\$47.27	\$520
13.4.3	Full service < 3m deep	B	Service	\$700	\$654.55	\$65.45	\$750
13.4.4	Full service > 3m deep	B	Service	\$1,400	\$1,363.64	\$136.36	\$1,500
13.5	Disconnection	B	Applica tion	\$250	\$236.36	\$23.64	\$260
13.6	Septage disposal	B	kL	\$17.50	\$17.27	\$1.73	\$19
13.7	Truckwash	C	Minute	\$0.44 (minimum charge \$4.40)	\$0.40	\$0.04	\$0.44 (minimum charge \$4.40)

TECHNICAL SERVICES							
ITEM NO.	PARTICULARS	POLICY ID	BASIS	2014/15 (INCL GST)	EXCL. GST	2015/16 GST	TOTAL
14. Stormwater drainage							
14.1	Stormwater Management Charge						
14.1.1	Strata title properties	A*	Year	\$12.50	\$12.50	NIL	\$12.50
14.1.2	Other properties	A*	Year	\$25	\$25	NIL	\$25
15. Roads, crossings and private works							
15.1	Road opening permit	B	Application	\$99	\$90	\$9	\$99
15.2	Gutter crossings	C	Application	ND	ND	YES	ND
15.3	Culvert crossings	C	Application	ND	ND	YES	ND
15.4	Other private works	C	Application	ND	ND	YES	ND
15.5	Gravel supply	C	m3	ND	ND	YES	ND
15.6	Temporary road closure	B	Closure	\$105	\$98.18	\$9.82	\$108
15.7	Supply and installation of Rural Address sign	B	Sign	\$94	\$82.72	\$8.28	\$97
15.8	Application for permanent road closure and report to Council	B	Application	\$290	\$270.91	\$27.09	\$298
15.9	Restricted Access Vehicle Routes						
15.9.1	Application fee Class 1 & 3 permits	B	Application	New Fee	\$70	NIL	\$70
15.9.2	Route assessment	C	Assessment	New Fee	Cost + 10%	YES	Cost + 10% + GST
15.9.3	Structural assessment	C	Assessment	New Fee	Cost + 10%	YES	Cost + 10% + GST

TECHNICAL SERVICES							
ITEM NO.	PARTICULARS	POLICY ID	BASIS	2014/15 (INCL GST)	EXCL. GST	2015/16 GST	TOTAL
16. Tocumwal Aerodrome							
Note: Aerodrome fees apply from 1 January 2015							
16.1	Access charges						
16.1.1	Property abutting Tocumwal Aerodrome containing one or more hangars	D*	Year	\$0.7109 per m ² of hangar space Maximum \$2,000 Minimum \$750	\$0.6656 per m ² of hangar space Maximum \$1,872.73 Minimum \$702.27	\$0.0666 per m ² of hangar space Maximum \$187.27 Minimum \$70.23	\$0.7322 per m² of hangar space Maximum \$2,060 Minimum \$772.50
16.1.2	Gliding Operations	D*	Year	\$1,100 in addition to 16.1.1	\$1,045.45	\$104.55	\$1,150 in addition to 16.1.1
16.1.4	Regular commercial users 200 movements per year or less	D*	Year	\$550	\$522.73	\$52.27	\$575
	Regular commercial users 201 movements per year or more	D*	Year	\$1,100	\$1,045.45	\$104.55	\$1,150
16.1.5	Visiting flying schools	D*	Week part thereof	\$220	\$209.09	\$20.91	\$230
16.2	Aircraft parking fees (powered and unpowered)						
16.2.1	Year	D*	Aircraft	\$572	\$567.27	\$56.73	\$624
16.2.2	Week	D*	Aircraft	\$11	\$10.91	\$1.09	\$12
16.3	Movement fees (Honesty box)	D*	Movement	\$10	\$9.09	\$0.91	\$10
16.4	Overweight aircraft use application	C	Application	\$110	\$109.09	\$10.91	\$120
16.5	Aerobatics – in accordance with the Tocumwal Aerodrome Management Plan						
16.5.1	Conduct of events (including directly related training periods) Includes up to two events	C	Year	\$1,100	\$1045.45	\$104.55	\$1,150

TECHNICAL SERVICES							
ITEM NO.	PARTICULARS	POLICY ID	BASIS	2014/15 (INCL GST)	2015/16		TOTAL
					EXCL. GST	GST	
16.5.2	Training and practice (three days or part thereof)	C	Aircraft	\$55	\$54.55	\$5.45	\$60
16.6	Other aviation and commercial use, events etc.	C	Each	By negotiation	By negotiation	YES	By negotiation

CORPORATE SERVICES							
ITEM NO.	PARTICULARS	POLICY ID	BASIS	2014/15 (INCL GST)	2015/16		
					EXCL. GST	GST	TOTAL
17. Rating services							
17.1	Section 603 certificate	A*	Application	\$75	\$75	NIL	\$75
17.2	Section 603 certificate – expedited service surcharge	B	Application	\$22	\$20	\$2	\$22
17.3	Certificate Reconciliation fee	B	Month	\$22	\$20	\$2	\$22
17.4	Rate enquiry fee						
17.4.1	Written	B	Enquiry	\$7.70	\$20	\$2	\$22
17.4.2	Verbal	B	Enquiry	\$4.40	\$10	\$1	\$11
17.5	Computer sales advice						
17.5.1	One property	B	Application	\$15	\$23.64	\$2.36	\$25
17.5.2	Up to 250 properties	B	Application + Per 15 minutes staff time	\$27.50 \$7.70	\$45.45 \$10	\$4.55 \$1	\$50 \$11
17.5.3	Over 250 properties	B	Application + Per 15 minutes staff time	\$33 \$7.70	\$54.55 \$10	\$5.45 \$1	\$60 \$11
17.6	Sales listing for registered valuers						
17.6.1	Supply of list	B	Supply	\$550	\$700	\$70	\$770
17.6.2	Additional staff time	B	15 minutes	\$20	\$20	\$2	\$22
17.7	Requested meter reading	B	Reading	\$27.50	\$25	\$2.50	\$27.50
17.8	Accrual of interest on rates and charges	A	Per annum	9%	8.5%	NIL	8.5%
17.9	Valuation or ownership enquiry						
17.9.1	Verbal	B	Enquiry	\$6.60	\$6	\$0.60	\$6.60
17.9.2	Written	B	Enquiry	\$14.30	\$13	\$1.30	\$14.30

CORPORATE SERVICES							
ITEM NO.	PARTICULARS	POLICY ID	BASIS	2014/15 (INCL GST)	2015/16		
					EXCL. GST	GST	TOTAL
17.9.3	Extract from valuation book	B	Extract	\$14.30	\$13	\$1.30	\$14.30
17.10	Title search	B	Search	N/A	\$20	\$2	\$22
17.11	Reallocation of Electronic Payment	B	Each	N/A	\$9.09	\$0.91	\$10
18. Access to information (Government Information (Public Access) Act 2009)							
18.1	Application fee	A*	Application	\$30	\$30	NIL	\$30
18.2	Processing charge	A*	Hour	\$30	\$30	NIL	\$30
19. Office services							
19.1	Returned cheque fee	B	Instance	\$16.50	\$15	\$1.50	\$16.50
19.2	Cancelled cheque fee	B	Instance	\$15	\$15	\$1.50	\$16.50
19.3	Maps						
19.3.1	A1 with lots	C	Map	\$33	\$35	\$3.50	\$38.50
19.3.2	A1 with roads only	C	Map	\$16.50	\$20	\$2	\$22
19.3.3	A3 originals	C	Map	\$11	\$15	\$1.50	\$16.50
19.3.4	A3 photocopies	C	Map	\$4.40	\$5	\$0.50	\$5.50
19.3.5	A4	C	Map	\$2.20	\$3	\$0.30	\$3.30
19.3.6	Custom map – up to A1 size	C	Map	\$110	\$120	\$12.00	\$132
19.4	Photocopying /Printing						
19.4.1	A4	C	Page	\$0.70	\$0.73	\$0.07	\$0.80
19.4.2	A3	C	Page	\$0.35	\$1.45	\$0.15	\$1.60
19.4.3	Own paper	C	Page	\$0.25	\$0.27	\$0.03	\$0.30
19.5	Faxing						
19.5.1	Send	C	Page	\$1.10	\$1.36	\$0.14	\$1.50
19.5.2	Receive	C	Page	\$0.55	\$0.73	\$0.07	\$0.80

COMMUNITY SERVICES							
ITEM NO.	PARTICULARS	POLICY ID	BASIS	2014/15 (INCL GST)	EXCL. GST	2015/16 GST	TOTAL
20. Community facilities							
20.1	Public halls	D*	Booking	In consultation with Committees	In consultation with Committees	YES	In consultation with Committees
20.2	Recreation reserves	D*	Booking	In consultation with Committees	In consultation with Committees	YES	In consultation with Committees
20.3	Swimming pools						
20.3.1	Entry	D*	Entry	In consultation with Committees	In consultation with Committees	YES	In consultation with Committees
20.3.2	Season ticket	D*	Season	In consultation with Committees	In consultation with Committees	YES	In consultation with Committees
20.3.3	Lifeguards	B	Hour	At cost + GST	At cost	YES	At cost
21. Libraries							
22.1	Borrowings						
22.1.1	Borrowing charge	A*	Loan	NIL	NIL		NIL
22.1.2	Online search	A*	Search	NIL	NIL		NIL
22.1.3	Internal transfer	A*	Loan	NIL	NIL		NIL
22.1.4	Reservation	B	Item	NIL	NIL		NIL
22.1.5	Inter-library loan	B	Item	\$5.50	\$8.00	\$0.80	\$8.80
22.1.5	Overdue notice	B	Notice	\$1.10	\$1.09	\$0.11	\$1.20
22.1.6	Overdue fee (per item)	B	Day	\$0.10	\$0.09	\$0.01	\$0.10
22.2	Replacement membership card	B	Issue	\$2.50	\$2.27	\$0.23	\$2.50
22.3	Public access computers	A*	Sitting	NIL	NIL		NIL
22.4	Wi-Fi hotspot	A*	Login	NIL	NIL		NIL
22.5	Print/Photocopy	B	Page	\$0.35	\$0.32	\$0.03	\$0.35
22.6	Fax						
22.6.1	Initial sheet	B	Page	\$1.10	\$1.00	\$0.10	\$1.10

COMMUNITY SERVICES							
ITEM NO.	PARTICULARS	POLICY ID	BASIS	2014/15 (INCL GST)	2015/16		
					EXCL. GST	GST	TOTAL
22.6.2	Additional sheets	B	Page	\$0.30	\$0.32	\$0.03	\$0.35
22.7	Scanning	B	Page	\$2.20	\$1.00	\$0.10	\$1.10
22.8	Laminating						
22.8.1	A4	B	Page	\$2.30	\$2.00	\$0.20	\$2.20
22.8.2	A3	B	Page	\$3.30	\$3.00	\$0.30	\$3.30
22.8.3	Business card	B	Page	\$1.20	\$1.00	\$0.10	\$1.10
22.9	USB device	C	Device	\$10	\$9.09	\$0.91	\$10
22.10	Room hire						
22.10.1	Community Use (during Library Opening Hours)	D*	Use	NIL	NIL	NIL	NIL
22.10.2	Community Use (After Hours)	D*	Use	\$5.00	\$9.09	\$0.91	\$10
22.10.3	Commercial Use (Business and After Hours)	B	Per Hour	N/A	\$9.09	\$0.91	\$10
22.11	Book club	B	Year	\$50 per person Min \$500 per group	\$45.45 \$454.55	\$4.55 \$45.45	\$50 \$500
22. Cemetery							
23.1	Lawn Cemetery Note: Standard plaque is 380mm x 280mm cast bronze with the choice of one emblem Where a Department of Veterans Affairs plaque is supplied for the deceased, the cost of the plaque will be refunded and the cost of installation met by the deceased's estate.						
23.1.1	Single interment (includes standard plaque)	B	Interment	\$1,717	\$1,681.82	\$168.18	\$1,850
23.1.2.	Double interment						
23.1.2.1	First interment (includes standard plaque)	B	Interment	\$1,846	\$1,832.73	183.27	\$2,016.

COMMUNITY SERVICES							
ITEM NO.	PARTICULARS	POLICY ID	BASIS	2014/15 (INCL GST)	2015/16		
					EXCL. GST	GST	TOTAL
23.1.2.2	Second interment (additional 5 line plaque)	B	Interment	\$651	\$631.82	\$63.18	\$695
23.1.3	Interment of ashes						
23.1.3.1	Placed concurrently with interment (includes standard dual plaque)	B	Interment	\$220	\$207.27	\$20.73	\$228
23.1.3.2	Placed in existing interment (includes additional 5 line plaque)	B	Interment	\$430	\$418.18	\$41.82	\$460
23.1.4	Stillborn interment (at head of grave – no right of burial in grave)	B	Interment	\$202	\$197.27	\$19.73	\$217
23.1.5	Outside normal hours surcharge	B	Interment	\$185	\$210.91	\$21.09	\$232.00
23.2	General section						
23.2.1	Site reservation	B	Site	\$246	\$239.09	\$23.91	\$263
23.2.2	Interment	B	Interment	\$55	\$51.82	\$5.18	\$57
23.2.3	Stillborn interment (designated area or at foot of grave)	B	Interment	\$202	\$197.27	\$19.73	\$217
23.3	Grave digging – General section						
23.3.1	Machine - ordinary hours	B	Interment	\$381	\$369.09	\$36.91	\$406
23.3.2	Hand- ordinary hours	B	Interment	\$587	\$570	\$57	\$627
23.3.3	Machine - not ordinary hours	B	Interment	\$556	\$539.09	\$53.91	\$593
23.3.4	Hand- not ordinary hours	B	Interment	\$752	\$730.91	\$73.09	\$804
23.3	Monumental masonry						
23.3.1	Permit to erect kerb and/or monument	B	Permit	\$32	\$34	NIL	\$34
23.3.2	Removal and reinstatement	B	Each	\$202	\$197.27	\$19.73	\$217
23.4	Plaques						

COMMUNITY SERVICES							
ITEM NO.	PARTICULARS	POLICY ID	BASIS	2014/15 (INCL GST)	2015/16		
					EXCL. GST	GST	TOTAL
23.4.1	Standard single	B	Plaque	\$484	\$485.45	\$48.55	\$534
23.4.2	Standard dual	B	Plaque	\$646	\$668.18	\$66.82	\$735
23.4.3	Non-standard	B	Plaque	Available on application	Available on application	YES	Available on application
23.5	Memorial wall						
23.5.1	Reservation	B	Each	\$178	\$170	\$17	\$187
23.5.2	Interment	B	Each	\$878	\$820	\$82	\$902

Section 4 Annual Operational Plan Budget

Budget Summary &
Comments

Projected Income and
Expenditure Statements

Projected Balance Sheet

Projected Cash Flow
Statement

Annual Budget (Detail)

Capital Works Plan
Summary

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Capital Works Detail 2015 - 16	Error! Bookmark not defined.

2015/16 Budget Summary and Comments

INTRODUCTION

Rates and charges

An ordinary rate revenue increase of 2.4% has been included in the budget for 2015/16. This represents the maximum permissible amount allowed by the Independent Pricing and Regulatory Tribunal (IPART) in accordance with the rate pegging provisions of the *Local Government Act 1993*.

The Council can elect to adopt this level of increase or it can adopt a lower amount, including a rate revenue reduction.

The permissible level of increase is a global limit on the total amount of Ordinary rates raised. The Council retains the flexibility to re-distribute the rate burden amongst rating categories as it sees fit, provided the global permissible limit is not exceeded. In instances involving properties in the Town rating categories, rates revenues have been re-apportioned so that each average town property, on average, pays the same or similar rate.

TABLE 1: Ordinary rate increases 2013-2016

YEAR	LG COST INDEX	"PRODUCTIVITY" FACTOR	CARBON IMPOST AMEND.	INCREASE TAKEN UP BY COUNCIL
2013-14	3.7%	-0.2%	-0.1%	3.4%
2014-15	2.8%	-0.2%	-0.3%	2.3%
2015-16	2.47%	-0.04%	-	2.4%
2016-17 (assumed)	2.5%	-	-	2.5%

The land values used to strike the rate have a base date of 1 July 2013. It is estimated that the rate peg allowance and natural growth will raise an additional \$113,000 nett (after pension rebates and state subsidy) in 2015/16 when compared to the 2014/15 original budget.

The rate peg is based on the Local Government Cost Index. This index measures the increase in costs for items such as wages and fuel used by Councils to provide services. From this result of this index, IPART then deduct a "productivity factor" in expectation that Councils will become more efficient in their operations.

In determining the 2013/14 rate peg, IPART determined a 2.47% increase in the Local Government Cost Index and deducted a 0.04% productivity factor. The resultant 2.43% was then rounded down to set the peg at 2.4%.

The budget and the rate in the dollar have been based on property values provided by the Valuer-General as of March 2015. There is a possibility that these figures may change before the adoption of the budget and the rate due to supplementary valuation amendments.

Table 1 below provides a summary of these changes

The approximate effects of these permissible rate increases on average Ordinary rates, are shown in Table 2 below (as at March 2015)

More detailed information on the effects of this year's permissible rating increase on all rating categories is shown in a table further into this report.

TABLE 2: Average Ordinary Rate by Category

Rate Category	2014/15 [^]	2015/16 [#]
Farmland	\$1,902	\$1,951
Residential Rural	\$597	\$615
Residential (other)	\$3,247	\$3,102
Urban/Town Properties	\$740	\$759

[^]as at June 2014 [#]as at March 2015

The total average residential annual Ordinary rates and charges, including water, sewer, domestic waste management/garbage and stormwater/drainage, will be \$2,048 for 2015/16 as compared to \$1,972 for 2014/15. This is an overall increase of rates and charges of \$76. Most Ordinary rates have increased by approximately 2.4% and utility charges have increased by between 4% and 5% but the Stormwater Charge has not changed.

Operating grants and investment income

The Federal Government has “paused” indexation of the Financial Assistance Grant (FAG) paid to local governments for a three year period. On this basis, the grant has been shown at historic levels – with no allowance for an increase until 2017/18.

The actual amount of FAG received by the Council may vary however as a result of the formula used to determine the distribution across the over 500 local governments in Australia.

The Council may wish to reconsider the use of the Financial Assistance Grant at the second quarterly review when the actual amount of the grant will be known. Audit results for 2014/15 will also be available and decisions can be made at that time based on that information.

The Rural Local Roads grant has been treated on the same basis as the FAG.

Roads to Recovery (R2R) grant funding has been included at \$625,000. In return for this

funding, the Council is obliged to maintain its expenditure on roads at current levels from its own funds. This program has been extended for another five years from 2014/15.

The Council has traditionally been conservative when recognising investment interest income in its initial operating budget. This has been for prudential reasons – not wanting to allocate these funds for future expenditure until they have been received.

The Council has traditionally waited until the adoption of the audited financial statements to recognise and make use of these funds.

Utility charges

The principles of full-cost recovery for the water and sewerage funds are continued in this four year plan.

This year, as well as an annual indexation increase of 3%, the water, sewer and domestic waste management services have also been required to make a contribution towards the cost of strategic and social planning and enterprise risk management. These services have made use of these Council functions in previous years but did not contribute to their funding. This anomaly has been corrected in this budget.

The budget proposes that the Annual Water Access Charge for 2015/16 be set at \$497.00 for the provision of water supply services. This is an increase of \$23.00 from the 2014/15 charge.

This budget, and the associated water charges, is based on an assumption that water restrictions will not be in place in 2015/16.

Variable water revenues from water usage, and therefore tariffs or charges per kilolitre, may fluctuate significantly throughout the year if restriction levels vary significantly. The situation will need to be monitored regularly, and tariffs amended accordingly, in order to achieve the necessary total revenue required to maintain and operate the Council's water infrastructure and services.

The Council may apply new variable water consumption tariffs and restrictions at its discretion, based on competent economic management.

The following water consumption charges for water reading cycles during 2015/16, under the prevailing water restriction stages, will be based on the tariffs shown in Table 3 below.

The proposed consumption tariff charges shown have not changed since 2011/12.

This methodology of charging, whilst not compliant with Best Practice Guidelines, helps

secure the Water Funds overall revenue in times of widely varying consumption. The Council and the community have learnt that under the volumetric pricing regime for water, significant water consumption variations lead to significant revenue variations whilst expense levels only alter marginally. This has the potential to severely impair the ability of these funds to meet their full-cost recovery aims.

The variable consumption charges apply from the first kilolitre - there are no allowances.

The charges as shown above will apply for water consumed from the next billing run after the introduction of the applicable water restriction stage. When possible, the Council will attempt to advise consumers of the amendment of the charges prior to use, although it is acknowledged that this may not be feasible under certain circumstances.

The charges shown below will be implemented at the discretion of Council and at the times deemed necessary.

TABLE 3: 2015/16 Water Consumption tariffs

Town	Water Supply Type	Tariff/Charge per KL		
		Stage 4	Other Stage	No Restrictions
Barooga/Berrigan/Finley	Treated	\$1.46	\$1.04	\$0.94
	Unfiltered	\$0.73	\$0.52	\$0.47
Tocumwal	Treated	\$0.97	\$0.69	\$0.62

Annual Sewerage Charges have been increased by around 5%, from \$477 to \$501. A 3% increase has also been applied to the Pedestal Charge and the On-Site Sewer Maintenance Charge.

For 2015/16 the Garbage Charges and the Domestic Waste Collection Charge will

increase by around 5%. This raises the Domestic Waste Management Collected Charge from \$256 to \$266 per service. The Garbage Collection Charge from \$242 to \$249 per service and the Uncollected Charge for vacant residential blocks has been increased from \$52 to \$53 – a 3% increase.

The recycling charges for businesses will increase by 3% for 2015/16.

The Stormwater Management Service Charge remains unchanged at \$25, or part thereof. This charge is levied on most urban properties. This is the maximum allowable charge

Budget result

The estimated cash surplus/deficits for the years 2015/16 to 2018/19 are shown in Table 4 below:

TABLE 4: Projected Consolidated Cash Result

Year	Result
2015/16	\$21,942
2016/17	(\$64,098)
2017/18	(\$119,472)
2018/19	\$88,881

This takes into account anticipated results for 2014/15 and carryover of incomplete capital works.

Additional points for noting include:

Once again, award wage increases have absorbed all of the permissible Ordinary Rate income increase.

As has been the case for some years, funding continues to be tight in the General Fund, however Capital Works and maintenance have been maintained at historic levels.

Several significant items are impacting on the overall budget position and the Council’s ability to take on discretionary expenditure. These are:

- Large scale drainage works brought forward to address issues identified in the March 2012 floods and proposed borrowings.
- The “pause” in Financial Assistance Grant indexation

- Beautification of town entries – a priority community project identified in the Community Strategic Plan.
- Overall escalating general cost increases.

While there are some significant capital works included in the Water Fund, the reserve balance should not be too badly affected, subject to revenue from consumption and temporary transfers continues to meet targets.

The Sewer Fund continues to generate large cash surpluses and is now making moderate operating surpluses. The Sewer Fund continues to be debt free and is a lender to the General Fund.

Attached with this budget commentary is:

- Nett Cost Statement which shows the nett cost of services to be funded from Ordinary Rates; and
- Complete line budget which shows each individual item of expenditure and revenue in function based format; and
- Capital works program, which includes most, but not all, capital works. Items not included typically include such things as office equipment. The cost summary contents on the front page of this document are included in the line budget as bulk capital expenses; and
- Schedule of budgeted movements in reserves.

PROGRAMS

Set out below is a detailed summary of significant changes by Council function.

Corporate Services

The Corporate Services function relates to the governance and administration of the Council as a whole. This includes Councillor expenses and allowances, office functions such as payroll and accounts payable and customer service.

Salaries and Wages across the board have been inflated by 2.8% in 2015/16 and each of the following years as identified in the existing Local Government Award. – 2.8%.

This flows through to all staff overheads such as superannuation, workers compensation, insurance etc. as these are dependent on the level of salaries and wages. The significant increase in defined benefit superannuation contributions continues to have a marked effect on salaries and wages.

The Council has again allocated \$50,000 to fund the purchase of new Local Government Management software in 2015/16. Any migration to new software will occur when circumstances and staffing permits.

This budget includes an amount for insurance rebates but discounted against historic levels to reflect the lack of certainty regarding the amount likely to be received.

Overall debt servicing costs for the general fund is at 3.6% of rates/FAG/RLR grant – not taking into account any LIRS subsidy income. If the subsidy is taken into account, this cost falls to 3.1%

The cost of servicing debt will fall over the next two years as the earlier drainage loans are paid out.

Each \$100,000 borrowed over a 10 year period costs approximately \$12,552 per year to repay based on a 4.7% interest rate.

Technical Services

This area of Council consists of the engineering, design and survey services of the Council.

This four year budget proposes no significant changes in the area of Technical Services expenses.

Plant Operation and Replacement

Continued high fuel prices and vehicle change over costs will require constant review of plant hire rates. Major plant items budgeted for replacement during 2015/16 are:

- Isuzu FFR Tipper
- 2 dog trailers for gravel trucks
- Isuzu FFR Bitumen Patching
- Multi-Pac VP2400 Tyred Roller
- Walker mower
- Concrete grinder

The Council has also allocated a nett \$29,750 for the purchase of utilities and a nett \$190,000 for the purchase of motor vehicles.

This budget projects that plant operations will place \$221,000 into the plant reserve in 2015/16.

Emergency Services

The Emergency Services budget has been drawn up on the basis of known historic costs and information from NSW Rural Fire Service, Fire and Rescue NSW and the State Emergency Services. It is possible this amount could vary from those forecast.

Table 4 lists the budgeted contributions to each service to be made by the Council.

TABLE 4: Contributions - emergency services

Year	Result
NSW Rural Fire Service	\$ 50,500
Fire and Rescue NSW	\$ 93,000
SES NSW	\$ 16,200
TOTAL	\$159,700

The cost of the RFS service to the Council will fluctuate from year to year as the RFS Zone Management has a policy of purchasing a new appliance for a Berrigan Shire brigade every second year.

Environmental Services

The Council’s Environmental Services cover planning and land use, building and construction certification and inspection, public health and animal control.

There are no significant changes proposed in this budget from existing operations.

Early Intervention Service

The Early Intervention (EI) service is a State government service provided by the Council for children aged from 0-8 with developmental delays to enable those children to start school without undue difficulty.

The Berrigan Shire Early Intervention team also provides this service to Jerilderie and Urana Shires. For 2015/16, the Council has employed an additional part-time worker to deliver this service across all three local government areas.

The program is currently fully funded by NSW Government although plans are in place to move to a “consumer directed care” fees-based model.

Until a definite transition date is in place, the Council will continue to offer this service.

Housing

The Council own four residential properties, used to attract and house staff.

The housing budget is based upon recurrent costs and programmed maintenance.

Cemetery

The Council operates four cemeteries – at Barooga, Berrigan, Finley and Tocumwal.

The cemeteries are operated on a cost-recovery basis, with interment charges expected to cover the costs of interment, plaques and ongoing cemetery maintenance.

In 2015/16, the Council proposes to install an irrigation system at the Finley Cemetery at a total cost of \$30,000 – including \$10,000 already committed in previous years.

It is also proposed to install a new wall of niches at Tocumwal.

Garbage and Domestic Waste Management

Under this function, the Council provides a domestic and commercial waste collection service, through a contractor. The Council also operates two waste management facilities – in Berrigan and Tocumwal.

The major capital expenditure proposed for this service in 2015/16 is excavation of the landfill hole in Berrigan.

This budget also establishes a sinking fund for the construction of a transfer station at Tocumwal with \$75,000 put aside per year for three years from 2016/17.

Charges have been indexed by 3% for the garbage collection and the domestic waste collected services plus a small increase to part

fund the Council's strategic and social planning and enterprise risk management services.

Stormwater Drainage

The Council has borrowed \$1.62m to bring forward essential drainage works to 2015/16 and 2016/17. The loan is subsidised by the NSW government under the Local Infrastructure Renewal Scheme (LIRS)

The works funded under this scheme include:

Berrigan

- East Riverina Highway
- Flynn St area
- Drummond St

Finley

- Finley St detention basin
- Murray St – Headford to Osborne St
- William St – Hampden to East St
- William St cross connection

Tocumwal

- Bent St to Barooga St North
- Bruton St Electricity connection
- George St – Dean St pump station

The Council expects to receive a subsidy under the LIRS scheme of around \$47,000 in 2015/16. Further details on the LIRS loan are shown later in this report.

The Council has previous internal loans for earlier drainage works. These loans are expected to be paid in full by 2016/17.

The Council has authority to apply a Stormwater Management Services Charge. The charge is expected to raise \$71,500 in 2014/15. The Council may only levy a maximum charge of \$25 and therefore no increase has been proposed from 2014/15. Proceeds from the charge will be used to partly fund payment of the internal loans.

As in 2014/15, there has been no provision made for the receipt of any developer charges to assist with drainage costs. This is a conservative position but is based on the understanding that no major subdivisions are currently expected in 2015/16.

Environmental Protection

This budget area relates to the construction and maintenance of flood levees and other flood mitigation works.

Under this function, the Council makes an annual allocation for levee works to provide cyclical capital works and levee bank maintenance.

The long term principle being applied is that the Council places in reserve an amount of \$50,000 to save up for future works. Those funds are then used to leverage future State and Federal grants.

The standard provision for this reserve has been made in 2014/15 and continuing in 2015/16, 2016/17 and 2017/18.

This is an area where a changing regulatory and risk environment following the most recent floods may require the Council to undertake additional works over the next few years.

Community Services

The Community Services budget area includes the Council's support of social and cultural initiatives – either delivered by the Council or by third parties.

The Council proposes to continue its support of the Youth Development Committee through an allocation of \$10,000 over a four year period to 2018/19 and an annual allocation of \$3,000 for Youth Week.

An annual calendar of events recognising International Women's Day, Seniors Week and Children's Week and Men's Health Week makes up Council's social justice program of social and cultural events. Additional social and cultural activities are also promoted by Council if developed by community partners and where the activities contribute toward the strategic objectives of Council's Volunteer Strategy, Library Services Strategy, Ageing and Liveability Strategy and its Children, Young People and Families Strategy.

The Council is a member of South West Arts – the local regional arts board – and contributes \$8,000 per year to its operations.

Water Supplies

The major capital item for the water fund is the installation of an automated water meter reading system. The system will lead to significant staff savings and work health and safety improvements.

The water service is expected to make moderate cash surpluses over the entire four year period

Sewerage Services

After many years in deficit, the Council's sewerage fund made an operating surplus in 2013/14 and is expected to make an operating surplus in 2014/15 and onwards. At the same time, its cash position continues to improve.

The Sewerage Fund is debt free. The fund is a lender to the Council's General Fund for Stormwater Management Works.

Public Libraries

The Council operates four public libraries – in Barooga, Berrigan, Finley and Tocumwal. This service was at one time largely funded by the

NSW Government but now the Council is responsible for funding over 90% of the cost.

The library operating budget is primarily based upon historical cost and service levels.

The library subsidy received from the State has been included at historic levels. There is some risk that the level of subsidy will alter.

There are no significant capital works identified over the four-year life of this delivery plan.

Community Amenities

This budget area includes the Council's public halls and public toilets.

An amount has been set aside in 2015/16 to commission a report on how to construct new toilets at the Finley School of Arts hall without detracting from the significant heritage value of the hall. Work on a new configuration for the site is scheduled for 2016/17.

An allocation of \$100,000 has been set aside in 2015/16 as a contribution to the upgrade of the toilets at Tocumwal Town Beach.

Recreation

The Council provides five major recreation areas and a range of other parks and passive recreation areas. The Council maintains 14 playgrounds and three skate parks across the Shire.

The Council has been successful in obtaining \$105,000 from the NSW government for the re-development of the skate park in Tocumwal. The Council will contribute an additional \$50,000 with works expected to be complete by June 2016.

An additional \$50,000 has been set aside to improvement works at Finley Skate Park,

subject to matching funds from other levels of government and/or the community.

A list of operating grants provided to volunteer committees of management is shown in Table 5 below.

TABLE 5: Facility operating grants 2015/16

Volunteer committee	Grant (\$)
Pools	
Berrigan	31,400
Finley	35,600
Tocumwal	31,400
TOTAL	107,400
Recreation Reserves	
Barooga	11,390
Berrigan	10,540
Finley	11,220
Finley Showgrounds	11,485
Tocumwal	11,140
TOTAL	55,775
Halls	
Berrigan	6,860
Finley	6,860
Tocumwal	3,280
TOTAL	17,000
Other	
Berrigan Conservation Group and Tidy Towns	3,860
GRAND TOTAL	\$180,175

Quarries and Pits

No significant changes are proposed in the operation of Council's gravel pits.

Shire Roads

This budget area includes all roads, kerb and gutter, footpaths, physical townscape works, street lighting and bus shelters. The budget comprises two sections, being the capital works program and maintenance functions.

The capital works areas are detailed in the capital works program. The general policy in this area of infrastructure development and maintenance is that a roughly equivalent total

nett cost amount will be committed to the overall program each year. The individual components of the program may, however, vary.

The biggest project in this function over the next two years is the redevelopment of Silo Road in Tocumwal at a cost of \$3m.

Silo Road is to be upgraded by widening to allow for 2 through traffic lanes, turn lanes and a designated truck parking lane. The horizontal alignment of the curve on the northern end will be improved to allow passing by A-Double road trains at a design speed of 60km/hr. The road structure will be provided with a heavy duty pavement and surfaced with asphalt. Drainage will be upgraded to service the road and adjoining grain handling facilities. Work is expected to be complete by June 2016.

The Council has put aside \$80,000 each year over the four year plan to fund town entrance beautification works. This will include signage, tree planting and other garden works to make the major entrances to the four towns more attractive for visitors and residents.

The first projects to be undertaken in the town entrance beautification program are the northern approaches to Finley and Tocumwal with work starting in 2015/16. Other projects in the program will be determined at a later date.

Tree planting on the Newell Highway approaches to Finley and Tocumwal will be underway before the end of the calendar year. The Council is seeking a contribution from the Federal Government towards other infrastructure works associated with the town entrances such as kerbs and signage and these works will not start until early 2016 at the earliest.

Installation of aerial bundled cabling at Finley, Tocumwal and Barooga at an estimated cost \$300,000 over three years has been included in this budget as part of the Council's general strategy to improve town amenity. Installing aerial bundled cabling should prevent excessive pruning of street trees planted in the main streets of these towns

As part of the overall town entrance beautification project, the Council will also supply and install of promotional flagpoles in all four towns. The Council has agreed to install flagpoles on the basis that the chambers/community groups in each of the towns will be responsible for supplying relevant promotional banners to fly on the poles.

The Council has also set aside funds to enable the employment of a second gardener to assist with the town beautification works and to assist the current gardener maintain the existing parks and garden areas.

Aerodrome

The budget at Tocumwal Aerodrome allows for Council management and maintenance of the facility. There is limited scope for the aerodrome to raise its own revenue and operations at the facility require the use of general Council funds.

Operation of the aerodrome requires a \$125,000 subsidy from Council ratepayers annually, not including capital works.

The Council has set aside \$150,000 for runway patching and bitumen enhancement.

The Council has established an Aerodrome Works reserve and will contribute \$50,000 to this reserve annually from 2016/17 – following the completion of the runway enhancement detailed above in 2015/16.

RMS Works

Roads and Maritime Services works cover two principal areas.

Firstly, the Council receives an estimated block allocation of \$881,000 for expenditure on its classified main roads.

Secondly, the Council receives an amount of \$175,000 as a half cost contribution towards the "Repair" program. The Council's matching of this expenditure is funded from the Block Grant.

Caravan Parks

The Council is responsible in some way for two caravan parks being Berrigan and Tocumwal.

While the Tocumwal Caravan Park has been privately operated under lease from the Council for some time, the Berrigan Caravan Park has now also been leased to a private operator.

Income from the lease of the Berrigan Caravan Park is not expected to be significant over the life of this budget.

Tourism and Area Promotion

The Council has set aside \$85,000 for direct financial support for the tourism industry in the 2015/16 financial year. On top of this direct \$85,000 is additional support for events, development of new tourism infrastructure and membership of peak tourism bodies.

After consultation with the local tourism industry, in 2014 the Council adopted a new Tourism Strategy.

The strategy has three major strategic objectives. Namely it will:

1. Continue to support the development of events that attract visitors to the Shire
2. In partnership with Moira Shire Council and Murray Regional Tourism Board, look to develop and operate an integrated "digital platform" showcasing visitor experiences.
3. Invest in improvements to town amenity through the provision of infrastructure such as public toilets, paths, town entrance beautification and parks.

From July 2015, the Council will not provide direct financial support of the Tocumwal Visitor Information Centre but will continue to provide in-kind support such as use of the foreshore building and electricity.

The Events Development Program is projected to continue through to 2018/19 with the Council contributing up to \$20,000 in top-up funding per year to maintain the balance of the Events Management fund at \$80,000. The amount contributed each year will vary depending on the amount the Council contributes to events in that year.

2015/16 is the second year of a three year agreement for the Council to support the work of the Murray Region Tourism Board. The agreement requires an annual contribution of \$13,010.

Business Development

There are three elements contained in this function. Firstly, a pool of funds is provided for general assistance to economic activities or initiatives that may arise through the year.

Secondly, contributions to other bodies, activities and organisations are also provided.

Thirdly, the position of Economic Development Officer is typically funded in this area.

This budget puts aside \$20,000 for hosting of the Murray Darling Association annual

conference in Barooga and Tocumwal in October 2015. It also puts aside \$10,000 for fruit fly mitigation over three years.

Saleyards

The Council leases its saleyards facility in Finley to a private operator. This arrangement stemmed a long running financial drain on the Council and has been a successful one for all parties involved.

The saleyard facility is provided as a service to the agricultural industry in Berrigan Shire.

The cost to the Council of owning and maintaining the saleyard facility is expected to be around \$40,000, mainly consisting of depreciation and insurance charges.

The Council created a sinking fund to be used to fund works required to eliminate or mitigate identified work health and safety issues. This sinking fund now totals \$100,000 which is considered sufficient to meet this requirement and as such no further contributions have been included in this budget.

Real Estate Development

The budget does not include revenue from the sale of developed land in the Finley St, Finley subdivision or the Tocumwal Aerodrome. This is a conservative position and allows the Council to make a decision on these proceeds when and if a sale is made.

The Council had earlier determined that the proceeds of any sales would be returned to the Capital Works Reserve with the exception of 3 lots where the funds will be retained in the General Fund.

This budget included a proposal to sell a piece of land on the Newell Highway at Tocumwal and return the proceeds to the Capital Works Reserve. Alternatively the Council may make

the land available for a truck stop type facility if another party commits to take on such a development.

No additional real estate development has been allowed for at this stage.

Private Works

A conservative value for likely private works activities at a breakeven point for the Council has been included in the budget. Any profits generated from private works will be monitored and a decision made on its use when received.

Rates and Annual Charges Yields

The proposed yields from the Council Rates and Annual Charges are shown in Table 6 below. The gross yield from each charge is shown separately. The pension rebate has been calculated for each fund and is shown as a net figure – the rebate provided by the Council, less the partial subsidy provided by the NSW Government.

The 2014/15 yield shown is the actual figure levied last year. The 2015/16 figure is an estimate based on the rate increase proposed using land values as they exist in March 2015.

The 2016/17 and 2017/18 are projections based on the 2015/16 estimates.

TABLE 6: Rates and Charges Yields 2014 to 2018

ORDINARY RATES					
% Increase-total nett ordinary rate revenue		2.4%	2.5%	2.5%	2.5%
Rate Category	2014/15	2015/16	2016/17	2017/18	2018/19
Farmland	\$1,730,937	\$1,782,035	\$1,826,586	\$1,872,251	\$1,919,057
Residential	\$54,146	\$52,740	\$54,059	\$55,410	\$56,795
Residential Rural	\$315,675	\$324,717	\$332,835	\$341,156	\$349,685
Res. River Land - Barooga	\$0	\$0	\$0	\$0	\$0
Res. River Land - Tocumwal	\$0	\$0	\$0	\$0	\$0
Residential - Barooga	\$503,332	\$515,444	\$528,330	\$541,538	\$555,077
Residential - Berrigan	\$307,560	\$315,047	\$322,923	\$330,996	\$339,271
Residential - Finley	\$627,257	\$642,323	\$658,381	\$674,841	\$691,712
Residential - Tocumwal	\$680,017	\$692,505	\$709,818	\$727,563	\$745,752
Business - Barooga	\$89,460	\$91,298	\$93,580	\$95,920	\$98,318
Business - Berrigan	\$68,366	\$69,965	\$71,714	\$73,507	\$75,345
Business - Finley	\$155,972	\$159,591	\$163,581	\$167,670	\$171,862
Business - Tocumwal	\$189,107	\$192,917	\$197,740	\$202,683	\$207,751
GROSS YIELD	\$4,721,554	\$4,838,582	\$4,959,547	\$5,083,535	\$5,210,624
Less Net Pension Rebate	-\$84,000	-\$86,500	-\$89,000	-\$91,500	-\$94,000
NET YIELD	\$4,637,554	\$4,752,082	\$4,870,547	\$4,992,035	\$5,116,624

WATER CHARGES					
% Increase - Access Charge		3.0%	2.5%	2.5%	2.5%
Access	\$1,800,726	\$1,892,576	\$1,939,890	\$1,988,388	\$2,038,097
Consumption	\$850,000	\$650,000	\$650,000	\$666,250	\$682,906
GROSS YIELD	\$2,650,726	\$2,542,576	\$2,589,890	\$2,654,638	\$2,721,003
Less Net Pension Rebate	-\$36,500	-\$38,250	-\$39,500	-\$40,500	-\$41,500
NET YIELD	\$2,614,226	\$2,504,326	\$2,550,390	\$2,614,138	\$2,679,503
SEWER CHARGES					
% Increase		3.0%	2.5%	2.5%	2.5%
Sewerage	\$1,616,553	\$1,703,400	\$1,745,985	\$1,789,635	\$1,834,375
Pedestal	\$149,500	\$153,488	\$157,325	\$161,258	\$165,290
Low Pressure Sewer	\$7,600	\$7,800	\$7,995	\$8,195	\$8,400
GROSS YIELD	\$1,773,653	\$1,864,688	\$1,911,305	\$1,959,088	\$2,008,065
Less Net Pension Rebate	-\$35,200	-\$37,500	-\$38,500	-\$39,500	-\$40,500
NET YIELD	\$1,738,453	\$1,827,188	\$1,872,805	\$1,919,588	\$1,967,565
DOMESTIC WASTE, GARBAGE AND RECYCLING					
% Increase Charge	2014/15*	3.0% 2015/16	2.5% 2016/17	2.5% 2017/18	2.5% 2018/19
Domestic Waste/Recycling	\$808,704	\$841,300	\$862,333	\$883,891	\$905,988
Domestic Waste Uncollected	\$15,500	\$16,100	\$16,503	\$16,915	\$17,338
Garbage/Business Recycling	\$60,250	\$67,563	\$69,252	\$70,983	\$72,758
GROSS YIELD	\$884,454	\$924,963	\$948,087	\$971,789	\$996,084
Less Net Pension Rebate	-\$35,100	-\$35,100	-\$37,000	-\$38,500	-\$39,500
NET YIELD	\$849,354	\$889,863	\$911,087	\$933,289	\$956,584
STORMWATER MANAGEMENT					
No increase - fixed by regulation		0%	0%	0%	0%
GROSS YIELD	\$69,450	\$69,450	\$69,450	\$69,450	\$69,450
TOTAL – ALL RATES AND CHARGES					
	2014/15	2015/16	2016/17	2017/18	2018/19 [^]
GROSS YIELD	\$10,099,837	\$10,170,809	\$10,408,829	\$10,669,050	\$10,935,776
Less Net Pension Rebate	-\$191,250	-\$197,350	-\$204,000	-\$210,000	-\$215,500
NET YIELD	\$9,908,587	\$9,973,459	\$10,204,829	\$10,459,050	\$10,720,276

Loan Redemption and Borrowings

The Council currently has four significant outstanding loans as summarised in Table 7 below:

TABLE 7: Outstanding Loans - 30 June 2015

PURPOSE	AMOUNT	TERM	RATE	ANNUAL REPAYMENTS	DUE	LENDER
Barooga Drainage	\$597,000	10 y	6.940%	\$83,817	Dec 2015	BSC Sewer
Finley Reservoir	\$1,000,000	10 y	6.770%	\$137,973	Mar 2017	CBA
Tocumwal Drainage	\$600,000	10 y	6.940%	\$84,204	Dec 2016	BSC Sewer
LIRS Drainage	\$1,630,000	10 y	4.260%	\$200,488	Dec 2024	NAB

As discussed above, the Council has taken out a new loan to fund drainage improvements brought forward. The interest cost of the loan is partially offset by a 3% interest rate subsidy from the NSW government under the Local Infrastructure Renewal Scheme (LIRS) program.

The Council will also in 2015/16 make final repayments on an earlier loan taken out to fund drainage works in Barooga.

Based on the loan program, the Council's projected outstanding debt is:

TABLE 8: Projected Outstanding Debt - 2015/16 to 2018/19

FUND	30 JUNE 2016	30 JUNE 2017	30 JUNE 2018	30 JUNE 2019
General	\$1,620,497	\$1,285,023	\$1,136,274	981,217
Water	\$111,493	\$0	\$0	\$0
Sewer	\$0	\$0	\$0	\$0
Sub Total	\$1,731,990	\$1,285,023	\$1,136,274	981,217
Less Internal Borrowing	(\$40,690)	-	-	-
TOTAL	\$1,691,300	\$1,285,023	\$1,136,274	981,217

Total repayments of principal and interest would be as follows:

TABLE 9: Loan Redemption - 2014/15 to 2017/18

FUND	2015 / 2016	2016 / 2017	2017 / 2018	2018/2019
General	\$326,601	\$242,590	\$200,488	\$200,488
Water	\$137,973	\$114,977	\$0	\$0
Sewer	\$0	\$0	\$0	\$0
Sub Total	\$464,576	357,567	\$200,488	\$200,488
Less Int. Borrowing	(\$126,113)	(42,102)	-	-
TOTAL	\$338,461	355,077	\$200,488	\$200,488
Less LIRS subsidy	(\$23,839)	(\$45,426)	(\$40,765)	(\$36,435)

The charts below illustrate the Council’s borrowings and repayments over the next ten years.

CHART 1: Outstanding Loans and Redemption – General Fund

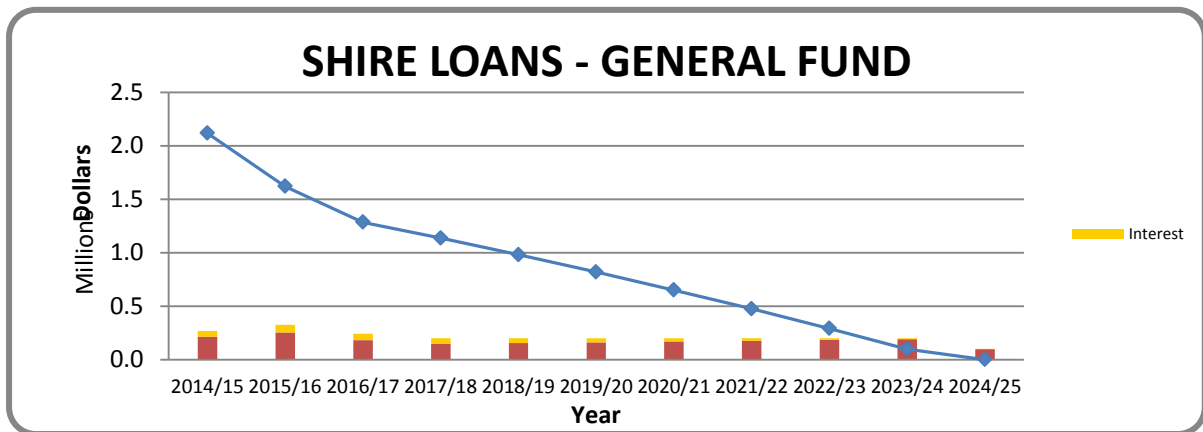


Chart 1 above shows the Council’s general fund borrowings over the next 10 years. This excludes Water and Sewer fund borrowings. In 2015/16 the Council will continue to pay

down the LIRS subsidised loan and two internal loans for drainage works in Barooga and Tocumwal. Both internal loans are expected to be repaid in full by 2016/17.

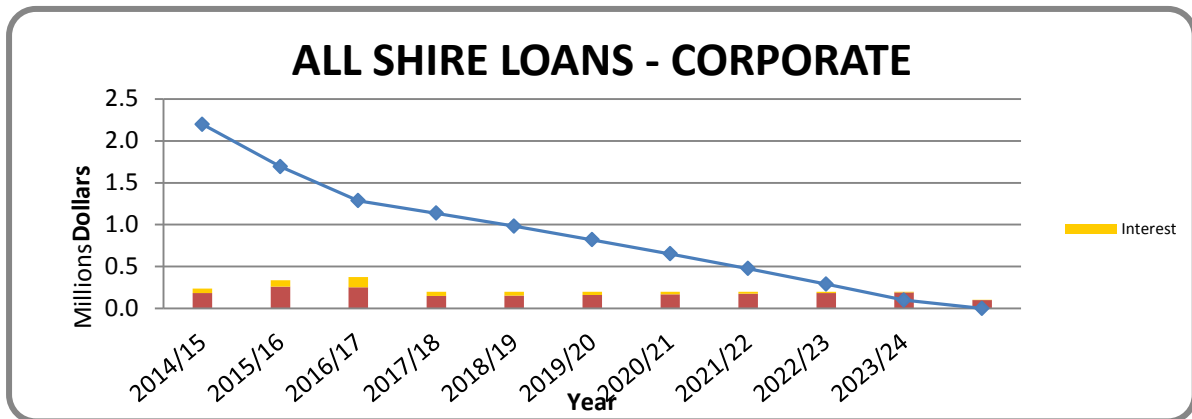
CHART 2: Outstanding Loans and Redemption – Consolidated

Chart 2 above shows the Council's loans as a corporate entity. It includes the proposed LIRS-subsidised loan and any funds borrowed by the Water and Sewer funds. It excludes the internal loans described above.

Reserves

In this four year plan, the Council expects to maintain or increase its overall cash reserves.

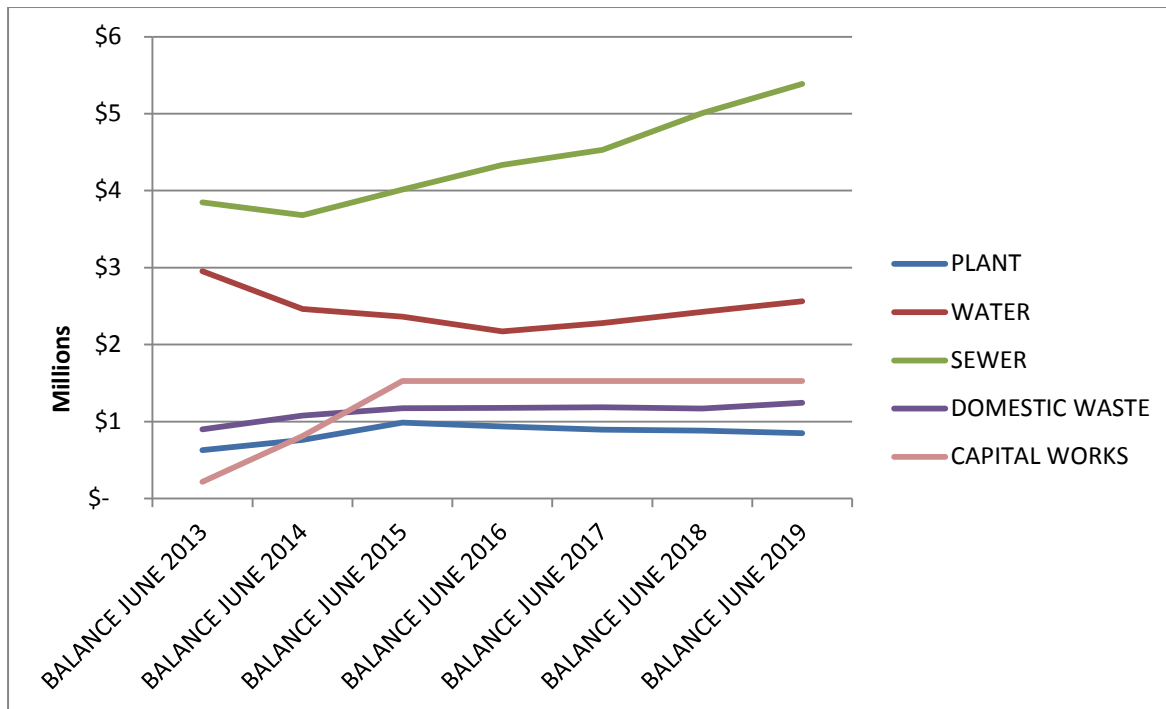
Table 10 below lists the Council's cash reserves and balances from 2013 to 2018.

TABLE 10: Projected Reserve Balances

Projected Reserve Balance	BALANCE					
	June 2014	June 2015	June 2016	June 2017	June 2018	June 2019
PLANT	\$763,702	\$985,557	\$935,047	\$897,231	\$882,190	\$848,020
WATER	\$2,462,681	\$2,362,657	\$2,171,922	\$2,279,892	\$2,427,229	\$2,562,708
SEWER	\$3,682,723	\$4,014,759	\$4,336,604	\$4,530,464	\$5,006,452	\$5,387,345
DOMESTIC WASTE	\$1,080,011	\$1,175,424	\$1,177,564	\$1,185,377	\$1,170,840	\$1,243,420
EMPLOYEE LEAVE	\$388,800	\$388,800	\$388,800	\$388,800	\$388,800	\$388,800
EARLY INT.	\$8,212	\$43,495	\$43,495	\$43,495	\$43,495	\$43,495
HACC	\$178,974	\$-	\$-	\$-	\$-	\$-
CAPITAL WORKS	\$814,235	\$1,526,639	\$1,526,639	\$1,526,639	\$1,526,639	\$1,526,639
ECONOMIC DEVELOPMENT	\$712,404	\$-	\$-	\$-	\$-	\$-
CEMETERY	\$-	\$-	\$-	\$-	\$-	\$-
SALEYARDS	\$80,000	\$80,000	\$80,000	\$80,000	\$80,000	\$80,000
LEVEE BANK CONSTRUCTION	\$121,590	\$171,590	\$221,590	\$271,590	\$321,590	\$371,590
TOURISM EVENTS	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000
AERODROME	\$0	\$0	\$50,000	\$100,000	\$150,000	\$200,000

Chart 3 below demonstrates the proposed changes over time to some of the Council's larger reserves

CHART 3: Projected Reserve Balances



The Plant Replacement Reserve is projected to be relatively stable over the four years to 2018/19, with major plant replacement expected in 2015/16

Significant capital works in 2015/16 will see the Water Supply Reserve under some pressure but that will ease from 2016/17 onwards. Further drawings on this reserve will limit the Council's capacity for future large scale capital works in this fund, unless the Council is willing to consider further borrowing.

The Sewer Reserve will continue to grow and will also benefit from the continued repayment of a loan from the Council's sewer fund to the Council's general fund for drainage works in Tocumwal and Barooga. This loan will be repaid in full by 2016/17.

The Domestic Waste Reserve will accumulate funds over the life of this four year Delivery Program. This reserve will need to ensure that

sufficient funds are on hand for any future remediation works that are required at the Council's Waste Management facilities.

The Employee Leave Reserve is a prudential measure to cover the expense to the Council should key employees require large amounts of leave at one time. This reserve does not tend to fluctuate from year to year.

This budget proposes consolidating the Economic Development Reserve and the Capital Works Reserve. While the reserves have slightly different objectives, in practice the funds are treated as a single source for future capital projects. This reserve is the Council's major source of funds where the Council sees an opportunity to seek grant funding for a project, or to assist in attracting a major development to the Shire.

The reserves are generally funded through the development and sale of property such as the Finley Street subdivision and the Tocumwal

industrial subdivision. This budget takes a conservative approach and assumes that there will be no property sales over the next three years.

While not included in the budget, these reserves will also receive the proceeds of any sales of land at the Finley St sub-division in Finley (\$120,000) and the Tocomwal Aerodrome sub-division (\$660,000).

The Council has four other small reserves:

- Aerodrome Reserve, to allow for future runway repairs and reseals
- Saleyards Reserve, designed to fund future capital works at the saleyards facility;
- Levee Bank Construction Reserve, to allow for funds for future levee repairs and upgrades.
- Tourism Events Reserve, to fund the Council's events promotion strategy.

Projected Income and Expenditure Statement

Scenario: Base Case	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19
INCOME STATEMENT - CONSOLIDATED	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Income from Continuing Operations						
Revenue:						
Rates & Annual Charges	8,629	8,762	9,068	9,285	9,504	9,608
User Charges & Fees	1,905	1,454	1,392	1,414	1,453	1,495
Interest & Investment Revenue	740	438	438	437	441	445
Other Revenues	712	849	513	502	514	528
Grants & Contributions provided for Operating Purposes	5,036	6,540	6,297	6,304	6,418	6,536
Grants & Contributions provided for Capital Purposes	1,710	1,439	3,103	260	185	234
Other Income:						
Net gains from the disposal of assets	181	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-
Total Income from Continuing Operations	18,913	19,482	20,811	18,201	18,515	18,846
Expenses from Continuing Operations						
Employee Benefits & On-Costs	7,085	3,508	3,488	3,559	3,662	3,768
Borrowing Costs	34	55	76	62	52	45
Materials & Contracts	4,076	6,415	5,701	5,770	5,933	6,085
Depreciation & Amortisation	5,405	5,287	5,423	5,569	5,736	5,908
Impairment	-	-	-	-	-	-
Other Expenses	2,086	2,194	2,008	2,123	2,145	2,221
Interest & Investment Losses	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	9	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-
Total Expenses from Continuing Operations	18,686	17,458	16,704	17,082	17,528	18,028
Operating Result from Continuing Operations	227	2,024	4,107	1,119	987	818
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-
Net Operating Result for the Year	227	2,024	4,107	1,119	987	818
Net Operating Result before Grants and Contributions provided for Capital Purposes	(1,483)	585	1,004	859	802	583

Projected Balance Sheet

Scenario: Base Case BALANCE SHEET - CONSOLIDATED	2013/14 \$'000	2014/15 \$'000	2015/16 \$'000	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000
ASSETS						
Current Assets						
Cash & Cash Equivalents	2,309	2,884	2,486	2,156	1,895	2,309
Investments	14,000	12,911	12,410	12,824	13,446	13,930
Receivables	1,339	1,505	1,459	1,446	1,476	1,504
Inventories	462	294	271	274	279	285
Other	67	217	190	194	198	204
Non-current assets classified as "held for sale"	229	115	115	115	115	115
Total Current Assets	18,406	17,925	16,932	17,008	17,408	18,347
Non-Current Assets						
Investments	-	-	-	-	-	-
Receivables	19	60	21	21	21	21
Inventories	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	186,526	190,804	195,448	196,167	196,636	196,400
Investments Accounted for using the equity method	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	115	115	115	115	115
Other	-	-	-	-	-	-
Total Non-Current Assets	186,545	190,979	195,584	196,302	196,771	196,535
TOTAL ASSETS	204,951	208,904	212,515	213,310	214,179	214,882
LIABILITIES						
Current Liabilities						
Bank Overdraft	-	-	-	-	-	-
Payables	1,269	1,711	1,519	1,448	1,479	1,520
Borrowings	118	303	254	149	155	162
Provisions	2,171	2,174	2,174	2,174	2,174	2,174
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-
Total Current Liabilities	3,558	4,188	3,947	3,771	3,809	3,856
Non-Current Liabilities						
Payables	-	-	-	-	-	-

Appendix "B"
Projected Balance Sheet

Scenario: Base Case	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19
BALANCE SHEET - CONSOLIDATED	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Borrowings	237	1,539	1,285	1,136	981	820
Provisions	265	262	262	262	262	262
Investments Accounted for using the equity method	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-
Total Non-Current Liabilities	502	1,800	1,547	1,398	1,243	1,081
TOTAL LIABILITIES	4,060	5,989	5,494	5,169	5,052	4,937
Net Assets	200,891	202,915	207,022	208,141	209,127	209,945
EQUITY						
Retained Earnings	92,451	94,475	98,582	99,701	100,687	101,505
Revaluation Reserves	108,440	108,440	108,440	108,440	108,440	108,440
Council Equity Interest	200,891	202,915	207,022	208,141	209,127	209,945
Minority Equity Interest	-	-	-	-	-	-
Total Equity	200,891	202,915	207,022	208,141	209,127	209,945

Projected Cash Flow Statement

Scenario: Base Case	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19
CASH FLOW STATEMENT-CONSOLIDATED	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Cash Flows from Operating Activities						
Receipts:						
Rates & Annual Charges	8,623	8,773	9,047	9,274	9,493	9,603
User Charges & Fees	1,760	1,668	1,403	1,410	1,446	1,488
Interest & Investment Revenue Received	770	412	465	437	439	439
Grants & Contributions	6,707	7,927	9,394	6,581	6,602	6,770
Bonds & Deposits Received	32	-	-	-	-	-
Other	1,553	546	547	515	508	519
Payments:						
Employee Benefits & On-Costs	(7,248)	(3,801)	(3,486)	(3,657)	(3,662)	(3,768)
Materials & Contracts	(4,560)	(5,955)	(5,831)	(5,752)	(5,916)	(6,059)
Borrowing Costs	(37)	(55)	(76)	(62)	(52)	(45)
Bonds & Deposits Refunded	-	-	-	-	-	-
Other	(2,445)	(2,160)	(2,023)	(2,121)	(2,143)	(2,219)
Net Cash provided(or used in) Operating Activities	5,155	7,355	9,440	6,625	6,714	6,727
Cash Flows from Investing Activities						
Receipts:						
Sale of Investment Securities	4,000	1,539	1,125	36	-	200
Sale of Investment Property	-	-	-	-	-	-
Sale of Real Estate Assets	261	249	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	210	717	334	439	365	619
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-
Deferred Debtors Receipts	16	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-
Payments:						
Purchase of Investment Securities	(2,000)	(450)	(625)	(450)	(621)	(685)
Purchase of Investment Property	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	(6,838)	(10,282)	(10,409)	(6,726)	(6,570)	(6,292)
Purchase of Real Estate Assets	(173)	-	-	-	-	-

Appendix "B"
Projected Cash flow Statement

Scenario: Base Case	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19
CASH FLOW STATEMENT-CONSOLIDATED	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Purchase of Intangible Assets	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-
Net Cash provided(or used in) Investing Activities	(4,524)	(8,227)	(9,575)	(6,701)	(6,826)	(6,158)
Cash Flows from Financing Activities						
Receipts:						
Proceeds from Borrowings & Advances	-	1,630	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-
Payments:						
Repayment of Borrowings & Advances	(111)	(184)	(262)	(254)	(149)	(155)
Repayment of Finance Lease Liabilities	-	-	-	-	-	-
Distributions to Minority Interests	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-
Net Cash Flow provided(used in) Financing Activities	(111)	1,446	(262)	(254)	(149)	(155)
Net Increase/(Decrease) in Cash & Cash Equivalents	520	575	(398)	(330)	(261)	414
plus: Cash, Cash Equivalents & Investments-beginning of year	1,789	2,309	2,884	2,486	2,156	1,895
Cash & Cash Equivalents-end of the year	2,309	2,884	2,486	2,156	1,895	2,309
Cash & Cash Equivalents-end of the year	2,309	2,884	2,486	2,156	1,895	2,309
Investments-end of the year	14,000	12,911	12,410	12,824	13,446	13,930
Cash, Cash Equivalents & Investments-end of the year	16,309	15,795	14,896	14,980	15,341	16,240
Representing:						
- External Restrictions	9,636	9,135	9,457	9,579	9,876	10,476

Appendix "B"

Projected Cash flow Statement

Scenario: Base Case	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19
CASH FLOW STATEMENT-CONSOLIDATED	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
- Internal Restrictions	3,128	4,890	3,810	3,860	3,922	4,007
- Unrestricted	3,545	1,770	1,629	1,541	1,542	1,757
	16,309	15,795	14,896	14,980	15,341	16,240

Annual Budget & Capital Works

ADOPTED OPERATIONAL PLAN 2015-16 - SUMMARY

	2013/14 Budget Carried Forward	2014-15 ORIGINAL BUDGET	2014-15 ORIGINAL PLUS CWFD	YTD May 2015	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST
GRAND TOTAL	(1,396,097)	1,480,668	84,571	(49,211)	21,942	(64,098)	(119,472)	88,881
GOVERNANCE								
GOVERNANCE EXPENSE	(15,000)	(708,330)	(723,330)	(788,497)	(732,680)	(705,880)	(721,205)	(742,124)
GOVERNANCE REVENUE	-	-	-	-	-	-	-	-
GOVERNANCE Total	(15,000)	(708,330)	(723,330)	(788,497)	(732,680)	(705,880)	(721,205)	(742,124)
CORPORATE SUPPORT								
CORPORATE SUPPORT EXPENSE	(316,784)	(8,095)	(324,879)	(333,146)	(5,395)	(37,995)	(88,236)	(142,353)
CORPORATE SUPPORT REVENUE	-	86,450	86,450	128,543	86,750	86,250	88,406	90,618
CORPORATE SUPPORT Total	(316,784)	78,355	(238,429)	(204,603)	81,355	48,255	170	(51,735)
TECHNICAL SERVICES								
TECHNICAL SERVICES EXPENSE	-	(213,770)	(213,770)	(240,121)	(77,390)	(90,260)	(122,747)	(156,181)
TECHNICAL SERVICES REVENUE	-	-	-	4,220	-	-	-	-
TECHNICAL SERVICES Total	-	(213,770)	(213,770)	(235,901)	(77,390)	(90,260)	(122,747)	(156,181)
PLANT SERVICES								
PLANT SERVICES EXPENSE	-	(1,172,900)	(1,172,900)	(1,030,155)	(1,224,400)	(1,405,610)	(1,346,394)	(1,605,393)
PLANT SERVICES REVENUE	-	1,172,900	1,172,900	1,030,155	1,224,400	1,405,610	1,346,394	1,605,393
PLANT SERVICES Total	-	-	-	-	-	-	-	-
OVERHEAD								
OVERHEAD EXPENSE	-	-	-	(82,050)	-	-	-	-
OVERHEAD REVENUE	-	-	-	82,050	-	-	-	-
OVERHEAD Total	-	-	-	-	-	-	-	-

	2013/14 Budget Carried Forward	2014-15 ORIGINAL BUDGET	2014-15 ORIGINAL PLUS CWFD	YTD May 2015	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST
GRAND TOTAL	(1,396,097)	1,480,668	84,571	(49,211)	21,942	(64,098)	(119,472)	88,881
EMERGENCY SERVICES								
EMERGENCY SERVICES EXPENSE	-	(409,359)	(409,359)	(412,029)	(349,211)	(427,545)	(438,458)	(449,687)
EMERGENCY SERVICES REVENUE	-	83,100	83,100	83,100	98,432	86,500	88,888	91,343
EMERGENCY SERVICES Total	-	(326,259)	(326,259)	(328,929)	(250,779)	(341,045)	(349,570)	(358,344)
HACC								
HACC EXPENSE	-	(280,740)	(280,740)	(382,298)	-	-	-	-
HACC REVENUE	-	233,840	233,840	382,298	-	-	-	-
HACC Total	-	(46,900)	(46,900)	-	-	-	-	-
OTHER COMMUNITY SERVICES								
OTHER COMMUNITY SERVICES EXPENSE	(8,887)	(203,830)	(212,717)	(236,674)	(187,080)	(198,430)	(193,859)	(199,444)
OTHER COMMUNITY SERVICES REVENUE	-	11,700	11,700	14,452	11,700	11,700	11,918	12,140
OTHER COMMUNITY SERVICES Total	(8,887)	(192,130)	(201,017)	(222,222)	(175,380)	(186,730)	(181,941)	(187,304)
CEMETERY								
CEMETERY EXPENSE	(20,000)	(124,130)	(144,130)	(158,130)	(128,230)	(116,830)	(119,650)	(122,541)
CEMETERY REVENUE	-	107,000	107,000	107,545	110,000	113,000	115,825	118,721
CEMETERY Total	(20,000)	(17,130)	(37,130)	(50,585)	(18,230)	(3,830)	(3,825)	(3,820)
EARLY INTERVENTION								
EARLY INTERVENTION EXPENSE	-	(97,580)	(97,580)	(159,576)	(142,581)	(97,880)	(100,217)	(102,624)
EARLY INTERVENTION REVENUE	-	74,576	74,576	159,576	142,581	97,880	100,217	102,624
EARLY INTERVENTION Total	-	(23,004)	(23,004)	-	-	-	-	-
HOUSING								
HOUSING EXPENSE	-	(36,240)	(36,240)	(36,146)	(57,320)	(88,410)	(69,021)	(39,649)
HOUSING REVENUE	-	15,860	15,860	15,860	15,860	15,860	15,860	16,663
HOUSING Total	-	(20,380)	(20,380)	(20,286)	(41,460)	(72,550)	(53,161)	(22,986)

	2013/14 Budget Carried Forward	2014-15 ORIGINAL BUDGET	2014-15 ORIGINAL PLUS CWFD	YTD May 2015	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST
GRAND TOTAL	(1,396,097)	1,480,668	84,571	(49,211)	21,942	(64,098)	(119,472)	88,881
ENVIRONMENTAL SERVICES								
ENVIRONMENTAL SERVICES EXPENSE	(72,950)	(585,630)	(658,580)	(716,078)	(540,320)	(559,790)	(576,636)	(593,955)
ENVIRONMENTAL SERVICES REVENUE	70,000	156,220	226,220	275,465	156,320	156,320	159,699	165,180
ENVIRONMENTAL SERVICES Total	(2,950)	(429,410)	(432,360)	(440,613)	(384,000)	(403,470)	(416,937)	(428,775)
DOMESTIC WASTE MANAGEMENT								
DOMESTIC WASTE MANAGEMENT EXPENSE	-	(1,152,404)	(1,152,404)	(1,211,995)	(1,206,643)	(1,232,572)	(1,267,008)	(1,289,832)
DOMESTIC WASTE MANAGEMENT REVENUE	-	1,152,404	1,152,404	1,211,995	1,206,643	1,232,572	1,267,008	1,289,832
DOMESTIC WASTE MANAGEMENT Total	-	-	-	-	-	-	-	-
STORMWATER DRAINAGE								
STORMWATER DRAINAGE EXPENSE	(130,083)	(2,080,972)	(2,211,055)	(1,707,804)	(2,232,810)	(682,788)	(789,902)	(625,413)
STORMWATER DRAINAGE REVENUE	20,000	1,075,510	1,095,510	739,110	1,322,062	109,531	107,399	105,185
STORMWATER DRAINAGE Total	(110,083)	(1,005,462)	(1,115,545)	(968,694)	(910,748)	(573,258)	(682,503)	(520,228)
ENVIRONMENTAL PROTECTION								
ENVIRONMENTAL PROTECTION EXPENSE	(29,237)	(124,800)	(154,037)	(149,163)	(177,100)	(129,600)	(130,520)	(131,463)
ENVIRONMENTAL PROTECTION REVENUE	-	-	-	150,729	-	-	-	-
ENVIRONMENTAL PROTECTION Total	(29,237)	(124,800)	(154,037)	1,566	(177,100)	(129,600)	(130,520)	(131,463)
WATER SUPPLIES								
WATER SUPPLIES EXPENSE	-	(3,070,580)	(3,070,580)	(3,859,084)	(3,287,875)	(3,440,518)	(3,402,203)	(3,448,044)
WATER SUPPLIES REVENUE	-	3,070,580	3,070,580	3,859,084	3,287,875	3,440,518	3,402,203	3,448,044
WATER SUPPLIES Total	-	-	-	-	-	-	-	-
SEWERAGE SERVICES								
SEWERAGE SERVICES EXPENSE	-	(2,368,010)	(2,368,010)	(2,483,802)	(2,527,718)	(2,599,350)	(2,669,800)	(2,763,747)

	2013/14 Budget Carried Forward	2014-15 ORIGINAL BUDGET	2014-15 ORIGINAL PLUS CWFD	YTD May 2015	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST
GRAND TOTAL	(1,396,097)	1,480,668	84,571	(49,211)	21,942	(64,098)	(119,472)	88,881
SEWERAGE SERVICES REVENUE	-	2,368,010	2,368,010	2,483,802	2,527,718	2,599,350	2,669,800	2,763,747
SEWERAGE SERVICES Total	-	-	-	0	-	-	-	-
PUBLIC LIBRARIES								
PUBLIC LIBRARIES EXPENSE	-	(622,960)	(622,960)	(649,027)	(657,360)	(673,810)	(678,655)	(693,934)
PUBLIC LIBRARIES REVENUE	-	47,800	47,800	48,669	48,000	48,800	49,243	50,697
PUBLIC LIBRARIES Total	-	(575,160)	(575,160)	(600,358)	(609,360)	(625,010)	(629,412)	(643,237)
COMMUNITY AMENITIES								
COMMUNITY AMENITIES EXPENSE	(4,500)	(485,125)	(489,625)	(499,963)	(513,121)	(806,290)	(707,449)	(588,922)
COMMUNITY AMENITIES REVENUE	-	-	-	7,025	-	-	-	-
COMMUNITY AMENITIES Total	(4,500)	(485,125)	(489,625)	(492,938)	(513,121)	(806,290)	(707,449)	(588,922)
RECREATION								
RECREATION EXPENSE	(258,680)	(784,385)	(1,043,065)	(1,265,165)	(873,335)	(843,535)	(815,596)	(838,273)
RECREATION REVENUE	473,000	500	473,500	648,961	500	500	513	525
RECREATION Total	214,320	(783,885)	(569,565)	(616,204)	(872,835)	(843,035)	(815,083)	(837,748)
SWIMMING POOL								
SWIMMING POOL EXPENSE	(50,000)	(347,280)	(397,280)	(364,980)	(360,350)	(392,780)	(379,814)	(374,307)
SWIMMING POOL REVENUE	-	138,070	138,070	103,070	156,800	145,840	149,871	154,013
SWIMMING POOL Total	(50,000)	(209,210)	(259,210)	(261,910)	(203,550)	(246,940)	(229,943)	(220,294)
QUARRIES & PITS								
QUARRIES & PITS EXPENSE	-	(67,500)	(67,500)	(8,750)	(90,000)	(90,000)	(92,250)	(94,556)
QUARRIES & PITS REVENUE	-	90,000	90,000	8,750	90,000	90,000	92,250	94,556
QUARRIES & PITS Total	-	22,500	22,500	-	-	-	-	-

	2013/14 Budget Carried Forward	2014-15 ORIGINAL BUDGET	2014-15 ORIGINAL PLUS CWFD	YTD May 2015	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST
GRAND TOTAL	(1,396,097)	1,480,668	84,571	(49,211)	21,942	(64,098)	(119,472)	88,881
SHIRE ROADS								
SHIRE ROADS EXPENSE	(1,310,165)	(8,106,841)	(9,417,006)	(9,568,533)	(10,977,845)	(8,036,817)	(8,177,588)	(8,407,643)
SHIRE ROADS REVENUE	52,698	2,267,100	2,319,798	2,447,046	5,006,411	2,085,043	1,995,620	2,086,913
SHIRE ROADS Total	(1,257,467)	(5,839,741)	(7,097,208)	(7,121,487)	(5,971,434)	(5,951,774)	(6,181,968)	(6,320,730)
AERODROMES								
AERODROMES EXPENSE	(71,371)	(206,040)	(277,411)	(277,831)	(122,680)	(249,420)	(201,905)	(229,458)
AERODROMES REVENUE	-	23,000	23,000	23,000	23,000	23,000	23,575	24,164
AERODROMES Total	(71,371)	(183,040)	(254,411)	(254,831)	(99,680)	(226,420)	(178,330)	(205,294)
CAR PARKING								
CAR PARKING EXPENSE	-	(4,900)	(4,900)	(4,900)	(5,000)	(5,200)	(5,356)	(5,517)
CAR PARKING REVENUE	-	-	-	-	-	-	-	-
CAR PARKING Total	-	(4,900)	(4,900)	(4,900)	(5,000)	(5,200)	(5,356)	(5,517)
RMS								
RMS EXPENSE	(131,355)	(1,006,000)	(1,137,355)	(1,148,500)	(1,056,000)	(1,056,000)	(1,067,900)	(1,075,100)
RMS REVENUE	-	1,006,000	1,006,000	1,148,500	1,056,000	1,056,000	1,067,900	1,075,100
RMS Total	(131,355)	-	(131,355)	-	-	-	-	-
CARAVAN PARKS								
CARAVAN PARKS EXPENSE	-	(18,140)	(18,140)	(38,840)	(18,490)	(18,840)	(19,368)	(19,910)
CARAVAN PARKS REVENUE	-	32,000	32,000	32,470	32,000	32,000	32,800	33,620
CARAVAN PARKS Total	-	13,860	13,860	(6,370)	13,510	13,160	13,432	13,710
TOURISM & AREA PROMOTION								
TOURISM & AREA PROMOTION EXPENSE	(24,750)	(172,790)	(197,540)	(197,300)	(158,920)	(160,150)	(160,892)	(161,656)
TOURISM & AREA PROMOTION REVENUE	-	-	-	-	-	-	-	-
TOURISM & AREA PROMOTION Total	(24,750)	(172,790)	(197,540)	(197,300)	(158,920)	(160,150)	(160,892)	(161,656)

	2013/14 Budget Carried Forward	2014-15 ORIGINAL BUDGET	2014-15 ORIGINAL PLUS CWFD	YTD May 2015	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST
GRAND TOTAL	(1,396,097)	1,480,668	84,571	(49,211)	21,942	(64,098)	(119,472)	88,881
BUSINESS DEVELOPMENT								
BUSINESS DEVELOPMENT EXPENSE	(19,300)	(460,840)	(480,140)	(459,723)	(432,640)	(430,340)	(434,339)	(448,601)
BUSINESS DEVELOPMENT REVENUE	-	6,000	6,000	10,433	6,000	6,000	6,151	6,305
BUSINESS DEVELOPMENT Total	(19,300)	(454,840)	(474,140)	(449,290)	(426,640)	(424,340)	(428,188)	(442,296)
SALEYARDS								
SALEYARDS EXPENSE	-	(85,930)	(85,930)	(85,420)	(88,290)	(90,660)	(93,110)	(95,632)
SALEYARDS REVENUE	-	62,000	62,000	62,000	63,900	65,800	67,775	69,808
SALEYARDS Total	-	(23,930)	(23,930)	(23,420)	(24,390)	(24,860)	(25,335)	(25,824)
REAL ESTATE DEVELOPMENT								
REAL ESTATE DEVELOPMENT EXPENSE	-	(2,700)	(2,700)	(366,665)	(2,780)	(2,860)	(2,932)	(3,005)
REAL ESTATE DEVELOPMENT REVENUE	405,000	12,300	417,300	419,050	12,500	12,500	12,813	13,133
REAL ESTATE DEVELOPMENT Total	405,000	9,600	414,600	52,385	9,720	9,640	9,881	10,128
PRIVATE WORKS								
PRIVATE WORKS EXPENSE	-	(50,000)	(50,000)	(94,300)	(50,000)	(50,000)	(51,265)	(52,562)
PRIVATE WORKS REVENUE	46,267	47,000	93,267	100,465	47,000	47,000	48,410	49,862
PRIVATE WORKS Total	46,267	(3,000)	43,267	6,165	(3,000)	(3,000)	(2,855)	(2,700)
RATE								
RATE REVENUE	-	4,632,000	4,632,000	4,602,468	4,764,351	4,850,000	4,964,472	5,085,771
RATE Total	-	4,632,000	4,632,000	4,602,468	4,764,351	4,850,000	4,964,472	5,085,771
FINANCIAL ASSISTANCE GRANT								
FINANCIAL ASSISTANCE GRANT	-	3,029,000	3,029,000	3,039,344	3,022,233	3,022,233	3,082,678	3,144,331
FINANCIAL ASSISTANCE GRANT Total	-	3,029,000	3,029,000	3,039,344	3,022,233	3,022,233	3,082,678	3,144,331

	2013/14 Budget Carried Forward	2014-15 ORIGINAL BUDGET	2014-15 ORIGINAL PLUS CWFD	YTD May 2015	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST
GRAND TOTAL	(1,396,097)	1,480,668	84,571	(49,211)	21,942	(64,098)	(119,472)	88,881
INTEREST ON INVESTMENTS								
INTEREST ON INVESTMENTS	-	300,000	300,000	299,650	300,788	303,214	305,392	307,886
INTEREST ON INVESTMENTS Total	-	300,000	300,000	299,650	300,788	303,214	305,392	307,886
DEPRECIATION CONTRA								
DEPRECIATION CONTRA	-	3,296,400	3,296,400	3,296,400	3,389,200	3,491,100	3,595,821	3,703,705
DEPRECIATION CONTRA Total	-	3,296,400	3,296,400	3,296,400	3,389,200	3,491,100	3,595,821	3,703,705
BALANCE BROUGHT FORWARD								
BALANCE BROUGHT FORWARD		1,942,149	1,942,149	1,942,149	96,482	21,942	(64,098)	(119,472)
BALANCE BROUGHT FORWARD Total		1,942,149	1,942,149	1,942,149	96,482	21,942	(64,098)	(119,472)
Grand Total	(1,396,097)	1,480,668	84,571	(49,211)	21,942	(64,098)	(119,472)	88,881

ADOPTED OPERATIONAL PLAN 2015-16 - DETAIL

	2013/14 Budget Carried Forward	2014-15 ORIGINAL BUDGET	2014-15 ORIGINAL PLUS CWFd	YTD May 2015	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST
GRAND TOTAL	(1,396,097)	1,480,668	84,571	(49,211)	21,942	(64,098)	(119,472)	88,881
GOVERNANCE								
GOVERNANCE EXPENSE	(15,000)	(708,330)	(723,330)	(788,497)	(732,680)	(705,880)	(721,205)	(742,124)
1001-0315 MAYORAL VEHICLE EXPENSES	-	(21,840)	(21,840)	(21,840)	(21,840)	(21,840)	(22,495)	(23,170)
1001-0320 MAYORAL ALLOWANCE	-	(23,700)	(23,700)	(23,700)	(24,400)	(25,100)	(25,853)	(26,629)
1001-0325 COUNCILLORS ALLOWANCES	-	(86,100)	(86,100)	(86,100)	(88,700)	(91,400)	(94,142)	(96,966)
1001-0334 TELEPHONE - COUNCILLORS	-	(7,350)	(7,350)	(7,350)	(7,700)	(8,100)	(8,384)	(8,677)
1001-0335 COUNCILLORS EXPENSES	-	(46,300)	(46,300)	(46,300)	(47,700)	(49,100)	(50,328)	(51,586)
1001-0336 CIVIC FUNCTIONS / PRESENTATION	-	(2,000)	(2,000)	(3,755)	(2,000)	(2,500)	(2,563)	(2,627)
1001-0337 DONATIONS	-	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)	(3,090)	(3,183)
1001-0338 ADMIN MANAGEMENT PLAN EXPENSES	-	(1,000)	(1,000)	(3,720)	(1,000)	(1,000)	(1,025)	(1,051)
1001-0340 INSURANCE - COUNCILLORS	-	(2,200)	(2,200)	(1,999)	(2,300)	(2,400)	(2,472)	(2,546)
1001-0342 CONSITUTIONAL RECOGNITION OF LG - CONTRIB TO LGSA	-	-	-	-	-	-	-	-
1001-0344 MEMBERSHIP FEES	-	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	(2,060)	(2,122)
1001-0345 SUBSCRIPTION SHIRE ASSOCIATION	-	(22,900)	(22,900)	(22,900)	(24,000)	(25,200)	(25,956)	(26,735)
1001-0346 ADMIN AUDIT FEES	-	(25,000)	(25,000)	(25,000)	(25,000)	(25,000)	(25,625)	(26,266)
1001-0347 ELECTION EXPENSES	(15,000)	(15,000)	(30,000)	(30,000)	(15,000)	(15,000)	(15,450)	(15,914)
1001-0348 COMMUNITY SURVEY	-	(25,000)	(25,000)	(28,031)	-	-	-	-
1001-0349 COMMUNITY REPORT	-	(3,000)	(3,000)	(13,200)	(3,000)	(3,000)	(3,050)	(3,101)
1001-0350 FIT 4 FUTURE BUSINESS CASE	-	-	-	(55,546)	-	-	-	-
1001-0509 EQUIP/FURN - COUNCILLORS <= \$5,000	-	(5,000)	(5,000)	(5,000)	(5,000)	(15,000)	(5,150)	(5,305)
1002-0350 COMMUNITY WORKS - GENERAL	-	(5,000)	(5,000)	(10,800)	-	-	(5,125)	(5,253)
1002-0355 COMMUNITY WORKS - GST FREE	-	-	-	-	-	-	-	-
1002-0370 COMMUNITY WORKS - AUST. DAY CO	-	(4,000)	(4,000)	(3,856)	(4,000)	(4,500)	(4,613)	(4,728)
1002-0400 COMMUNITY GRANTS SCHEME	-	(16,000)	(16,000)	(360)	(5,000)	(5,000)	(5,125)	(5,253)
1005-0108 ADMIN SALARIES - GM SALARY PAC	-	(204,300)	(204,300)	(204,300)	(211,300)	(214,000)	(220,420)	(227,033)
1006-0107 ADMIN SALARIES - GM SUPPORT	-	(163,800)	(163,800)	(163,800)	(215,400)	(168,400)	(173,452)	(178,656)
1007-0118 ADMIN GM VEHICLE OPERATING EXP	-	(21,840)	(21,840)	(21,840)	(21,840)	(21,840)	(22,277)	(22,722)
1008-0125 ADMIN CONFERENCES/SEMINARS	-	(2,000)	(2,000)	(2,000)	(2,500)	(2,500)	(2,550)	(2,601)
1008-0126 ADMIN GM TRAVEL EXPENSES	-	-	-	(2,100)	-	-	-	-
GOVERNANCE REVENUE	-	-	-	-	-	-	-	-
1100-1305 DONATIONS	-	-	-	-	-	-	-	-
1100-1350 OTHER REVENUES	-	-	-	-	-	-	-	-
GOVERNANCE Total	(15,000)	(708,330)	(723,330)	(788,497)	(732,680)	(705,880)	(721,205)	(742,124)

	2013/14 Budget Carried Forward	2014-15 ORIGINAL BUDGET	2014-15 ORIGINAL PLUS CWFD	YTD May 2015	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST
GRAND TOTAL	(1,396,097)	1,480,668	84,571	(49,211)	21,942	(64,098)	(119,472)	88,881
CORPORATE SUPPORT								
CORPORATE SUPPORT EXPENSE	(316,784)	(8,095)	(324,879)	(333,146)	(5,395)	(37,995)	(88,236)	(142,353)
1010-0102 ADMIN SALARIES - ACCOUNTING	-	(248,900)	(248,900)	(248,900)	(220,600)	(264,400)	(272,332)	(280,502)
1010-0103 ADMIN SALARIES - HUMAN RESOURC	-	(64,900)	(64,900)	(64,900)	(69,100)	(71,300)	(73,439)	(75,642)
1010-0104 ADMIN SALARIES - REVENUE COLLE	-	(142,700)	(142,700)	(142,700)	(137,300)	(163,200)	(168,096)	(173,139)
1010-0105 ADMIN SALARIES - CUSTOMER SERV	-	(103,700)	(103,700)	(103,700)	(103,100)	(94,600)	(97,438)	(100,361)
1010-0106 ADMIN SALARIES - INFO. TECHNOL	-	(63,800)	(63,800)	(63,800)	(71,900)	(74,200)	(76,426)	(78,719)
1010-0109 ADMIN SALARIES - DCS SALARY PA	-	(145,200)	(145,200)	(157,700)	(149,900)	(154,800)	(159,444)	(164,227)
1010-0119 ADMIN DCS VEHICLE OPERATING EX	-	(21,840)	(21,840)	(21,840)	(21,840)	(21,840)	(22,277)	(22,722)
1010-0120 ADMIN STAFF TRAINING	-	(14,000)	(14,000)	(20,650)	(14,000)	(14,000)	(14,285)	(14,560)
1010-0121 ADMIN CONSULTANTS	-	-	-	-	-	-	-	-
1010-0130 ADMIN FRINGE BENEFITS TAX	-	(10,000)	(10,000)	(10,000)	(10,000)	(12,000)	(12,240)	(12,485)
1010-0135 ADMIN JC TAX FBT ACCOUNT	-	-	-	-	-	-	-	-
1010-0140 ADMIN STAFF UNIFORM ALLOWANCE	-	(7,500)	(7,500)	(7,500)	(7,500)	(7,500)	(7,650)	(7,803)
1010-0144 ADMIN ADVERTS	-	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,300)	(10,609)
1010-0146 ADMIN NEWSLETTER ADVERTS	-	(28,600)	(28,600)	(28,600)	(29,800)	(31,100)	(31,925)	(32,775)
1010-0155 ADMIN WRITE OFF BAD DEBTS	-	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	(2,150)	(2,305)
1010-0160 ADMIN BANK & GOVT CHARGES	-	(2,000)	(2,000)	(2,000)	(2,000)	(2,500)	(2,563)	(2,627)
1010-0162 BANK FEES - GST INCLUSIVE	-	(25,000)	(25,000)	(25,000)	(26,000)	(26,500)	(27,163)	(27,842)
1010-0165 ADMIN OFFICE CLEANING	-	(17,955)	(17,955)	(17,955)	(18,455)	(18,955)	(19,429)	(19,915)
1010-0170 ADMIN COMPUTER MTCE	-	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,500)	(21,013)
1010-0175 ADMIN SOFTWARE LICENCING	-	(110,000)	(110,000)	(110,000)	(115,000)	(120,000)	(122,875)	(125,822)
1010-0185 LESS: CHARGED TO OTHER FUNDS	-	291,900	291,900	291,900	300,700	309,700	309,700	309,700
1010-0190 ADMIN ELECTRICITY	-	(43,000)	(43,000)	(23,000)	(44,000)	(44,500)	(46,495)	(51,060)
1010-0194 ADMIN INSUR - PUBLIC LIABILITY	-	(126,000)	(126,000)	(7,396)	(130,000)	(134,000)	(138,020)	(142,161)
1010-0195 ADMIN INSUR - OTHER	-	(31,400)	(31,400)	(150,914)	(32,300)	(33,300)	(34,299)	(35,328)
1010-0197 ADMIN RISK MANAGEMENT SIGNAGE	-	-	-	(2,700)	-	-	-	-
1010-0198 ADMIN RISK MANAGEMENT OP EXP	-	(1,500)	(1,500)	(1,500)	(1,500)	(1,500)	(1,538)	(1,576)
1010-0199 ADMIN RISK MANAGEMENT	(116,784)	-	(116,784)	(114,784)	(92,500)	(94,500)	(96,863)	(99,284)
1010-0200 ADMIN LEGAL EXPENSES INCL. GST	-	(5,000)	(5,000)	(12,000)	(5,000)	(5,000)	(5,100)	(5,205)
1010-0202 ADMIN LEGAL EXPEN - DEBT/COLL	-	(57,000)	(57,000)	(42,300)	(60,000)	(60,000)	(61,200)	(62,424)
1010-0205 ADMIN POSTAGE	-	(16,000)	(16,000)	(20,000)	(16,000)	(16,000)	(16,400)	(16,810)
1010-0206 CHARGE FOR INTERNET RATES PAYM	-	(500)	(500)	(500)	(500)	(500)	(513)	(525)
1010-0207 ADMIN LEGAL EXPENSES-GST FREE	-	(2,000)	(2,000)	(2,800)	(2,000)	(2,000)	(2,040)	(2,081)
1010-0208 SALE OF LAND FOR UNPAID RATES	-	-	-	-	(9,000)	-	-	-
1010-0210 ADMIN PRINTING/STATIONERY	-	(38,700)	(38,700)	(38,700)	(40,000)	(41,200)	(42,230)	(43,286)
1010-0215 ADMIN TELEPHONE	-	(23,000)	(23,000)	(23,000)	(23,700)	(24,400)	(25,254)	(26,138)
1010-0220 ADMIN VALUATION FEES	-	(38,500)	(38,500)	(40,320)	(39,000)	(40,000)	(41,200)	(42,436)
1010-0225 ADMIN SUBSCRIPTIONS	-	(3,200)	(3,200)	(3,200)	(3,200)	(3,200)	(3,280)	(3,362)
1010-0230 ADMIN OFFICE BLDG MTCE	-	(12,000)	(12,000)	(12,000)	(12,000)	(12,000)	(12,300)	(12,608)

	2013/14 Budget Carried Forward	2014-15 ORIGINAL BUDGET	2014-15 ORIGINAL PLUS CWFd	YTD May 2015	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST
GRAND TOTAL	(1,396,097)	1,480,668	84,571	(49,211)	21,942	(64,098)	(119,472)	88,881
1010-0232 ADMIN BLDG UPGRADE EXE LIGHTING	-	-	-	-	-	-	-	-
1010-0245 ADMIN OFFICE GROUNDS MTCE	-	(8,000)	(8,000)	(8,000)	(8,000)	(8,500)	(8,713)	(8,930)
1010-0250 ADMIN OFFICE EQUIPMENT MTCE	-	(25,000)	(25,000)	(25,000)	(26,500)	(26,500)	(27,163)	(27,842)
1010-0265 ADMIN SUNDRY OPERATING EXPENSE	-	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,125)	(5,253)
1010-0266 ADMIN CHRISTMAS PARTY EXPENSE	-	(9,000)	(9,000)	(6,515)	(10,000)	(10,000)	(10,250)	(10,506)
1010-0270 ASSET REVALUATION EXPENSE	-	-	-	(8,258)	-	-	-	-
1010-0296 WEB PAGE MAINTENANCE & TRAININ	-	(3,000)	(3,000)	(1,500)	(3,000)	(3,000)	(3,100)	(3,203)
1010-0297 CORP SERVICES ADMIN CHARGES	-	(504,600)	(504,600)	(504,600)	(519,700)	(535,300)	(535,300)	(535,300)
1010-0298 LESS: RENTAL CONTRIBUTIONS	-	113,900	113,900	113,900	117,300	120,800	120,800	120,800
1010-0299 LESS: CHARGED TO OTHER FUNDS	-	1,790,800	1,790,800	1,790,800	1,844,500	1,899,800	1,899,800	1,899,800
1010-0500 CORPORATE SERVICES EQUIPMENT	-	(30,000)	(30,000)	(30,000)	(20,000)	(20,000)	(20,000)	(20,000)
1010-0501 CORP SERV ADMINISTRATION SOFTWARE UPGRADE	(200,000)	(50,000)	(250,000)	(250,000)	(50,000)	(50,000)	(50,000)	(50,000)
1010-0504 EQUIP/FURN - CORP. SERVICES <=	-	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,101)	(5,152)
1010-0505 SERVER & NETWORK UPGRADE	-	-	-	-	-	-	-	-
1010-0506 ADMIN OFFICE - SOLAR PANELS	-	-	(50,000)	(54,314)	-	-	-	-
1200-2502 CORP SERVICES OFFICE EQUIPMENT DEPCN	-	(41,200)	(41,200)	(41,200)	(42,400)	(43,700)	(45,011)	(46,361)
1200-2504 CORP SERVICES OFFICE DEPCN	-	(38,000)	(38,000)	(38,000)	(39,100)	(40,300)	(41,509)	(42,754)
SHIREOFFICECAPEXP SHIRE OFFICE CAPITAL EXPENDITURE	-	(50,000)	-	-	-	-	-	-
CORPORATE SUPPORT REVENUE	-	86,450	86,450	128,543	86,750	86,250	88,406	90,618
1200-1500 CORP SUPPORT SUNDRY REVENUE	-	-	-	1,145	-	-	-	-
1200-1600 REVENUE - GIPA	-	-	-	90	-	-	-	-
1200-1670 INSURANCE REBATE	-	20,000	20,000	27,229	20,000	20,000	20,500	21,013
1200-1680 WORKCOVER INCENTIVE PAYMENTS	-	-	-	29,354	-	-	-	-
1200-1814 RATES CERTIFICATE S603 - GST FREE	-	17,000	17,000	20,000	17,000	17,000	17,425	17,861
1200-1815 URGENT RATE S603 CERT INCL GST	-	250	250	250	250	250	256	263
1200-1829 RECOVER BANK CHARGES - DISHONOUR FEES	-	-	-	150	-	-	-	-
1200-1870 LEGAL COSTS RECOVERED	-	48,500	48,500	48,500	49,000	49,000	50,225	51,481
1200-1950 TRAINEESHIP GRANT - WAGE SUBSIDY	-	-	-	-	-	-	-	-
1500-1001 CENTS ROUNDING	-	-	-	-	-	-	-	-
9500-1844 INTEREST - O/S DEBTORS GST FREE	-	700	700	1,825	500	-	-	-
SHIREOFFICECAPINC SHIRE OFFICE CAPITAL INCOME	-	-	-	-	-	-	-	-
CORPORATE SUPPORT Total	(316,784)	78,355	(238,429)	(204,603)	81,355	48,255	170	(51,735)
TECHNICAL SERVICES								
TECHNICAL SERVICES EXPENSE	-	(213,770)	(213,770)	(240,121)	(77,390)	(90,260)	(122,747)	(156,181)
1011-0103 TECH SERVICES SALARIES - WORK	-	(176,500)	(176,500)	(247,000)	(115,000)	(120,000)	(123,600)	(127,308)
1011-0104 TECH SERVICES SALARIES - ENV.S	-	(118,200)	(118,200)	(118,200)	(116,000)	(120,000)	(123,600)	(127,308)

	2013/14 Budget Carried Forward	2014-15 ORIGINAL BUDGET	2014-15 ORIGINAL PLUS CWFd	YTD May 2015	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST
GRAND TOTAL	(1,396,097)	1,480,668	84,571	(49,211)	21,942	(64,098)	(119,472)	88,881
1011-0105 TECH SERVICES SALARIES - EXE.	-	(450,100)	(450,100)	(419,250)	(420,700)	(464,500)	(478,435)	(492,788)
1011-0109 TECH SERVICES SALARIES - DTS S	-	(174,300)	(174,300)	(174,300)	(181,200)	(187,100)	(192,713)	(198,494)
1011-0113 TECH SERVICE W/E VEHICLE OP EX	-	(21,840)	(21,840)	(21,840)	(21,840)	(21,840)	(22,277)	(22,722)
1011-0114 TECH SERVICE ENV VEHICLE OP EX	-	(21,840)	(21,840)	(21,840)	(21,840)	(21,840)	(22,277)	(22,722)
1011-0115 TECH SERVICE EXE VEHICLE OP EX	-	(43,680)	(43,680)	(20,000)	(43,680)	(43,680)	(44,554)	(45,445)
1011-0119 TECH SERVICE DTS VEHICLE OP EX	-	(21,840)	(21,840)	(21,840)	(21,840)	(21,840)	(22,277)	(22,722)
1011-0120 LESS: CHARGED TO OTHER FUNDS/S	-	1,125,500	1,125,500	1,125,500	1,196,000	1,229,500	1,229,500	1,229,500
1011-0125 TECH SERVICES ADMIN CHARGES	-	(173,300)	(173,300)	(173,300)	(178,500)	(183,900)	(183,900)	(183,900)
1011-0135 TECH SERVICES STAFF TRAINING	-	(15,000)	(15,000)	(20,000)	(15,000)	(15,000)	(15,298)	(15,607)
1011-0137 STAFF RELOCATION EXPENSES	-	-	-	-	-	-	-	-
1011-0140 TECH SERVICES CONFERENCES/SEMI	-	(3,500)	(3,500)	(3,500)	(3,500)	(3,500)	(3,570)	(3,641)
1011-0141 TECH SERVICES - INSURANCE	-	(2,000)	(2,000)	(4,730)	(2,000)	(2,000)	(2,015)	(2,030)
1011-0142 TECH SERVICES EXP -ADVERTISING	-	(2,000)	(2,000)	(8,200)	(2,000)	(2,000)	(2,210)	(2,426)
1011-0143 TECH SERVICES TELEPHONE	-	(7,000)	(7,000)	(7,000)	(7,000)	(7,000)	(7,175)	(7,356)
1011-0145 TECH SERVICES OFFICE EXPENSES	-	(5,000)	(5,000)	(2,940)	(5,000)	(5,000)	(5,125)	(5,253)
1011-0146 TECH SERVICES - CONSULTANCY	-	-	-	(7,350)	-	-	-	-
1011-0147 TECH SERV EQUIPMENT MTCE	-	(2,500)	(2,500)	(3,300)	(2,500)	(2,500)	(2,563)	(2,627)
1011-0152 OCCUPATIONAL HEALTH & SAFETY E	-	(3,000)	(3,000)	(2,200)	(3,000)	(3,000)	(3,075)	(3,152)
1011-0160 DEPOT OPERATIONAL EXPENSES	-	(16,800)	(16,800)	(10,093)	(12,200)	(12,600)	(12,915)	(13,238)
1011-0161 DEPOT OP. EXPENSES- INSURANCE	-	(3,400)	(3,400)	(3,235)	(3,500)	(3,600)	(3,708)	(3,819)
1011-0162 DEPOT OP. EXPENSES-ELECTRICITY	-	(14,800)	(14,800)	(14,800)	(15,250)	(15,800)	(16,353)	(16,925)
1011-0163 DEPOT OP. EXPENSES - TELEPHONE	-	(520)	(520)	(520)	(540)	(550)	(569)	(589)
1011-0165 DEPOT BLDG MTCE	-	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,125)	(5,253)
1011-0170 DEPOT GROUNDS MTCE	-	(5,750)	(5,750)	(5,750)	(3,900)	(4,000)	(4,100)	(4,203)
1011-0171 DEPOT AMENITIES CLEANING	-	(6,000)	(6,000)	(6,000)	(6,000)	(6,000)	(6,100)	(6,203)
1011-0504 EQUIP/FURN - TECH. SERVICES <=	-	(1,000)	(1,000)	(1,000)	(1,000)	(1,010)	(1,020)	(1,030)
1011-0505 EQUIP/FURN - TECH. SERVICES >=	-	(10,000)	(10,000)	(840)	(10,000)	(10,100)	(10,201)	(10,303)
1011-0525 LAND & BUILD DEPOT - BERRIGAN	-	-	-	(873)	-	-	-	-
1011-0535 LAND & BUILD DEPOT - FINLEY	-	-	-	(6,320)	-	-	-	-
1300-2502 TECH SERVICES OFFICE EQUIPMENT DEPCN	-	(17,800)	(17,800)	(17,800)	(18,300)	(18,800)	(19,364)	(19,945)
1310-2502 DEPOT EQUIPMENT DEPCN	-	(700)	(700)	(700)	(700)	(700)	(721)	(743)
1310-2504 DEPOT DEPCN	-	(15,900)	(15,900)	(15,900)	(16,400)	(16,900)	(17,407)	(17,929)
DEPOTCAPEXP DEPOT CAPITAL EXPENDITURE	-	-	-	-	(20,000)	-	-	-
TECHNICAL SERVICES REVENUE	-	-	-	4,220	-	-	-	-
1300-1500 TECH SERV SUNDRY INCOME - INCL GST	-	-	-	1,220	-	-	-	-
1300-1502 OHS INCENTIVE PAYMENT	-	-	-	-	-	-	-	-
1300-1800 ROAD OPENING PERMIT FEES	-	-	-	3,000	-	-	-	-
1300-1950 TRAINEESHIP GRANT - WAGE SUBSIDY	-	-	-	-	-	-	-	-
DEPOTCAPINC DEPOT CAPITAL INCOME	-	-	-	-	-	-	-	-

	2013/14 Budget Carried Forward	2014-15 ORIGINAL BUDGET	2014-15 ORIGINAL PLUS CWFD	YTD May 2015	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST
GRAND TOTAL	(1,396,097)	1,480,668	84,571	(49,211)	21,942	(64,098)	(119,472)	88,881
TECHNICAL SERVICES Total	-	(213,770)	(213,770)	(235,901)	(77,390)	(90,260)	(122,747)	(156,181)
PLANT SERVICES								
PLANT SERVICES EXPENSE	-	(1,172,900)	(1,172,900)	(1,030,155)	(1,224,400)	(1,405,610)	(1,346,394)	(1,605,393)
1011-0240 PLANT SERVICES ADMIN CHARGES	-	(73,900)	(73,900)	(73,900)	(76,100)	(78,400)	(78,400)	(78,400)
1011-0515 MOTOR VEHICLE PURCHASES	-	(320,000)	(320,000)	(371,000)	(320,000)	(320,000)	(320,000)	(320,000)
1011-0545 PUBLIC WORKS PLANT PURCHASE	-	(600,000)	(600,000)	(331,300)	(538,000)	(913,000)	(850,000)	(1,105,000)
1011-0546 PUBLIC WORKS UTILITY PURCHASE	-	(68,750)	(68,750)	(121,350)	(68,750)	(68,750)	(68,750)	(68,750)
1011-0550 PURCHASE MINOR PLANT	-	(33,000)	(33,000)	(35,850)	(33,000)	(33,000)	(33,000)	(33,000)
1015-0000 PLANT EXPENSES	-	(1,100,000)	(1,100,000)	(1,097,895)	(1,100,000)	(1,100,000)	(1,127,500)	(1,155,688)
1020-0100 PLANT WORKSHOP EXPENSES	-	(37,900)	(37,900)	(40,005)	(28,800)	(29,850)	(30,596)	(31,361)
1020-0101 PLANT WORKSHOP EXP - TELEPHONE	-	(530)	(530)	(530)	(555)	(570)	(590)	(611)
1020-0102 PLANT WORKSHOP EXP - INSURANCE	-	-	-	-	-	-	-	-
1020-0103 PLANT WORKSHOP EXP - VEHICLE	-	(21,840)	(21,840)	(21,840)	(21,840)	(21,840)	(22,277)	(22,722)
1025-0150 PLANT INSURANCE PREMIUMS	-	(2,400)	(2,400)	(2,400)	(2,500)	(2,600)	(2,678)	(2,758)
1030-0160 MINOR PLANT OPERATING EXPENSES	-	(16,100)	(16,100)	(16,100)	(16,600)	(17,200)	(17,630)	(18,071)
1035-0170 TOOLS PURCHASES	-	(7,250)	(7,250)	(7,250)	(7,500)	(7,800)	(7,995)	(8,195)
1320-2010-0000 PLANT HIRE INCOME COUNCIL WORKS	-	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,050,000	2,101,250
1320-2026 PLANT SERVICES TRANSFER TO RESERVE	-	(125,330)	(125,330)	(144,835)	(221,855)	-	-	-
1320-2500 PLANT DEPCN	-	(517,500)	(517,500)	(517,500)	(533,000)	(549,000)	(565,470)	(582,434)
1320-2550 DEPRECIATION - MOTOR VEHICLES	-	(248,400)	(248,400)	(248,400)	(255,900)	(263,600)	(271,508)	(279,653)
PLANT SERVICES REVENUE	-	1,172,900	1,172,900	1,030,155	1,224,400	1,405,610	1,346,394	1,605,393
1320-1200 GAIN ON DISPOSAL - PLANT & EQUIPMENT	-	-	-	-	-	-	-	-
1320-1201 GAIN ON DISPOSAL - MOTOR VEHICLE	-	-	-	(10,745)	-	-	-	-
1320-1203 PUBLIC MOTOR VEHICLE DISPOSAL	-	136,000	136,000	-	164,500	269,500	196,000	450,000
1320-1204 PUBLIC WORKS UTILITY DISPOSAL	-	39,000	39,000	-	39,000	39,000	39,000	39,000
1320-1205 MOTOR VEHICLE DISPOSAL	-	130,000	130,000	150,000	130,000	130,000	130,000	130,000
1320-1210 MINOR ASSET SALES CLEARING	-	-	-	-	-	-	-	-
1320-1500 PLANT SERVICES SUNDRY INCOME	-	-	-	-	-	-	-	-
1320-1823 STAFF PRIVATE USE CAR HIRE	-	45,000	45,000	50,000	45,000	45,000	46,125	47,278
1320-1825 STAFF PRIVATE USE FUEL CHARGES	-	9,000	9,000	9,000	9,000	9,000	9,225	9,456
1320-1856 PLANT REGO. & GREENSLIP REFUND	-	-	-	6,000	-	-	-	-
1320-1857 PLANT INSURANCE CLAIM REFUND	-	-	-	-	-	-	-	-
1320-1926 PLANT REPLACE TRANSFER FROM RESERVE	-	-	-	-	-	50,510	37,816	15,041
1320-1950 PLANT FUEL TAX CREDIT SCHEME	-	48,000	48,000	60,000	48,000	50,000	51,250	52,531
1320-4010-0000 PLANT DEPCN CONTRA	-	765,900	765,900	765,900	788,900	812,600	836,978	862,087

	2013/14 Budget Carried Forward	2014-15 ORIGINAL BUDGET	2014-15 ORIGINAL PLUS CWFD	YTD May 2015	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST
GRAND TOTAL	(1,396,097)	1,480,668	84,571	(49,211)	21,942	(64,098)	(119,472)	88,881
PLANT SERVICES Total	-	-	-	-	-	-	-	-
OVERHEAD								
OVERHEAD EXPENSE	-	-	-	(82,050)	-	-	-	-
1050-0010 WAGES SALARY POLICY SYSTEM BAC	-	-	-	-	-	-	-	-
1050-0020 WAGES PERFORMANCE BONUS PAYMEN	-	(67,100)	(67,100)	(54,009)	(69,300)	(71,600)	(73,748)	(75,960)
1050-0040 ANNUAL LEAVE - WORKS / WAGES	-	(228,300)	(228,300)	(228,300)	(235,700)	(243,400)	(250,702)	(258,223)
1050-0060 PUBLIC HOLIDAY - WORKS / WAGES	-	(123,111)	(123,111)	(123,111)	(132,900)	(137,200)	(141,316)	(145,555)
1050-0080 LONG SERVICE LEAVE - WAGES	-	(95,900)	(95,900)	(95,900)	(99,000)	(102,200)	(105,266)	(108,424)
1050-0100 SICK LEAVE - WORKS / WAGES	-	(91,679)	(91,679)	(100,000)	(98,900)	(102,100)	(105,163)	(108,318)
1050-0115 RDO - PAYROLL SUSPENSE	-	-	-	-	-	-	-	-
1050-0118 TIME IN LIEU - SUSPENSE	-	-	-	-	-	-	-	-
1050-0120 BEREAVEMENT LEAVE - WAGES	-	(2,619)	(2,619)	(2,619)	(2,800)	(2,900)	(2,987)	(3,077)
1050-0150 WAGES LEAVE WITHOUT PAY	-	-	-	-	-	-	-	-
1050-0170 RURAL FIRE SERVICE LVE - WAGES	-	-	-	(550)	-	-	-	-
1050-0180 WAGES ACCIDENT PAY TO EMPLOYEE	-	-	-	(3,105)	-	-	-	-
1050-0185 WAGES ACCIDENT EXPENSE BY EMPL	-	-	-	-	-	-	-	-
1050-0220 WAGES MEDICAL EXPENSES	-	-	-	(600)	-	-	-	-
1050-0320 WAGES SUPERANNUATION - LG RET	-	-	-	(96,171)	-	-	-	-
1050-0340 WAGES SUPERANNUATION - LG ACC	-	(243,500)	(243,500)	(344,329)	(251,400)	(259,600)	(271,957)	(284,304)
1050-0380 WAGES WORKER COMPENSAT INSUR -	-	(164,400)	(164,400)	(164,400)	(169,700)	(175,200)	(178,704)	(182,278)
1050-0400 WAGES IN LIEU OF NOTICE	-	-	-	-	-	-	-	-
1050-0440 WAGES PROTECTIVE/SAFETY CLOTHI	-	(34,300)	(34,300)	(34,300)	(35,400)	(36,600)	(37,332)	(38,079)
1050-0720 WAGES OTHER TRAINING EXPENSES	-	(39,246)	(39,246)	(31,196)	(41,900)	(43,300)	(44,166)	(45,049)
1050-0730 WAGES OCCUPATIONAL HEALTH & SA	-	-	-	(1,000)	-	-	-	-
1050-0735 WAGES TQM / CONTINUOUS IMPROVE	-	-	-	-	-	-	-	-
1050-0750 EAP CONSULTATION EXPENSE	-	-	-	(150)	-	-	-	-
1050-0770 WAGES STAFF TRAINING - GENERAL	-	(17,200)	(17,200)	(30,800)	(17,800)	(18,400)	(18,768)	(19,143)
1050-0780 WAGES OTHER MEETINGS	-	-	-	(350)	-	-	-	-
1050-0790 WORKPLACE INVESTIGATION	-	-	-	-	-	-	-	-
1055-0030 STORES OPERATING COSTS	-	(88,200)	(88,200)	(88,200)	(73,100)	(94,100)	(96,923)	(99,831)
1055-0040 STOCK FREIGHT ONCOST EXPENSE	-	-	-	(1,500)	-	-	-	-
1055-0050 UNALLOCATED STORE COST VARIATI	-	-	-	-	-	-	-	-
1070-0040 ANNUAL LEAVE - ADMIN / STAFF	-	(217,500)	(217,500)	(217,500)	(224,600)	(231,900)	(236,538)	(241,269)
1070-0060 PUBLIC HOLIDAY - ADMIN / STAFF	-	(123,830)	(123,830)	(123,830)	(126,700)	(130,800)	(133,416)	(136,084)
1070-0080 LONG SERVICE LEAVE - STAFF	-	(91,400)	(91,400)	(91,400)	(94,400)	(97,500)	(99,450)	(101,439)
1070-0100 SICK LEAVE - ADMIN / STAFF	-	(92,214)	(92,214)	(92,214)	(94,400)	(97,500)	(99,450)	(101,439)
1070-0120 BEREAVEMENT LEAVE - STAFF	-	(2,635)	(2,635)	(5,335)	(2,700)	(2,800)	(2,856)	(2,913)
1070-0140 MATERNITY LEAVE - STAFF	-	-	-	(6,000)	-	-	-	-

	2013/14 Budget Carried Forward	2014-15 ORIGINAL BUDGET	2014-15 ORIGINAL PLUS CWFd	YTD May 2015	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST
GRAND TOTAL	(1,396,097)	1,480,668	84,571	(49,211)	21,942	(64,098)	(119,472)	88,881
1070-0145 PAID PARENTAL LEAVE SCHEME	-	-	-	(24,200)	-	-	-	-
1070-0150 LEAVE WITHOUT PAY - STAFF	-	-	-	-	-	-	-	-
1070-0180 STAFF ACCIDENT PAY TO EMPLOYEE	-	-	-	(500)	-	-	-	-
1070-0220 STAFF MEDICAL EXPENSES	-	-	-	(215)	-	-	-	-
1070-0320 STAFF SUPERANNUATION - LG RET	-	-	-	(77,492)	-	-	-	-
1070-0340 STAFF SUPERANNUATION - LG ACC	-	(267,700)	(267,700)	(24,708)	(276,400)	(285,400)	(298,985)	(312,559)
1070-0380 STAFF WORKER COMPENSAT INSUR -	-	(156,600)	(156,600)	(156,600)	(161,700)	(167,000)	(170,340)	(173,747)
1070-0390 STAFF RELOCATION EXPENSES	-	-	-	-	-	-	-	-
1070-0400 STAFF REDUNDANCY PAYMENT	-	-	-	-	-	-	-	-
1070-0410 STAFF JURY DUTY EXPENSE	-	-	-	-	-	-	-	-
STAFFRECOVERY STAFF ONCOST OVERHEAD RECOVERY	-	951,879	951,879	837,644	972,863	1,012,700	1,041,035	1,069,450
WAGESRECOVERY WAGES ONCOST OVERHEAD RECOVERY	-	1,195,555	1,195,555	1,300,890	1,235,937	1,286,800	1,327,032	1,368,241
OVERHEAD REVENUE	-	-	-	82,050	-	-	-	-
1400-1230 LSL CONTRIBUTIONS TRANSFERRED EMPS	-	-	-	-	-	-	-	-
1400-1500 ACCIDENT PAY RECOUP	-	-	-	4,915	-	-	-	-
1400-1510 WORKERS COMPENSATION INSURANCE REFUND	-	-	-	50,460	-	-	-	-
1400-1550 ONCOSTS STAFF TRAINING REFUND	-	-	-	-	-	-	-	-
1400-1600 SUPERANNUATION ACC SCHEME REFUND	-	-	-	-	-	-	-	-
1400-1950 ONCOSTS STAFF TRAINING SUBSIDY	-	-	-	-	-	-	-	-
1417-1500 PAID PARENTAL LEAVE REIMBURSEMENT	-	-	-	16,675	-	-	-	-
1440-1950 TRAINEESHIP GRANT - WAGE SUBSIDY	-	-	-	10,000	-	-	-	-
1445-1920 STOCK FREIGHT ONCOST RECOVERY	-	-	-	-	-	-	-	-
1500-3650 PAID PARENTAL LEAVE SCHEME REVENUE	-	-	-	-	-	-	-	-
OVERHEAD Total	-	-	-	-	-	-	-	-
EMERGENCY SERVICES	-	-	-	-	-	-	-	-
EMERGENCY SERVICES EXPENSE	-	(409,359)	(409,359)	(412,029)	(349,211)	(427,545)	(438,458)	(449,687)
1110-0105 CONTRIBUTION NSW FIRE BRIGADE	-	(48,000)	(48,000)	(48,000)	(50,500)	(53,000)	(54,590)	(56,228)
1110-0110 CONTRIBUTION RURAL FIRE FUND	-	(150,000)	(150,000)	(144,540)	(93,000)	(151,000)	(155,530)	(160,196)
1110-0155 RURAL FIRE BRIGADES BLDG MTCE	-	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,025)	(1,051)
1110-0160 FIRE BRIGADE ADMIN CHARGES	-	(42,800)	(42,800)	(42,800)	(44,100)	(45,400)	(45,400)	(45,400)
1110-0203 RURAL FIRE TRAINING FIRST AID	-	-	-	-	-	-	-	-
1110-0204 RURAL FIRE TRAINING OTHER	-	-	-	-	-	-	-	-
1110-0205 RFS RADIO MTCE	-	-	-	(160)	-	-	-	-
1110-0210 RFS STATION SHED MTCE	-	-	-	(5,200)	-	-	-	-
1110-0215 RFS VEHICLE MTCE	-	-	-	-	-	-	-	-
1110-0220 RFS PUMPS MTCE	-	-	-	-	-	-	-	-

	2013/14 Budget Carried Forward	2014-15 ORIGINAL BUDGET	2014-15 ORIGINAL PLUS CWFD	YTD May 2015	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST
GRAND TOTAL	(1,396,097)	1,480,668	84,571	(49,211)	21,942	(64,098)	(119,472)	88,881
1110-0225 RFS PETROL & OIL	-	-	-	-	-	-	-	-
1110-0230 RFS MAINTENANCE & OTHER	-	-	-	-	-	-	-	-
1110-0240 RFS TELEPHONE	-	-	-	-	-	-	-	-
1110-0245 RFS ELECTRICTY & GAS	-	-	-	-	-	-	-	-
1110-0250 RFS VEHICLE INSURANCE	-	-	-	(100)	-	-	-	-
1110-0255 RFS SHEDS & OTHER INSURANCE	-	(1,100)	(1,100)	(1,100)	(1,100)	(1,100)	(1,133)	(1,167)
1110-0260 RURAL FIRE ERS/PAGING	-	-	-	-	-	-	-	-
1110-0265 RURAL FIRE SUNDRY EXPENSES	-	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,250)	(10,506)
1110-0270 RURAL FIRE OTHER EXPENSES	-	-	-	-	-	-	-	-
1110-0280 RFS COROWA SHIRE ADMIN FEES	-	-	-	-	-	-	-	-
1110-0290 RFS EXPENDITURE	-	(93,359)	(93,359)	(93,359)	(84,511)	(99,045)	(101,520)	(104,059)
1110-0510 RURAL FIRE EQUIP - IN-KIND	-	-	-	-	-	-	-	-
1114-0105 CONTRIBUTION NSW SES	-	(15,700)	(15,700)	(12,440)	(16,200)	(16,700)	(17,201)	(17,717)
1114-0110 SES OPERATING EXPENSES	-	-	-	(2,000)	-	-	-	-
1114-0112 SES OP. EXPENSES-ELECTRICITY	-	-	-	(2,580)	-	-	-	-
1114-0113 SES OPERATING EXP - TELEPHONE	-	-	-	(500)	-	-	-	-
1114-0114 SES OP. EXPENSES - INSURANCE	-	(4,900)	(4,900)	(4,900)	(5,100)	(5,300)	(5,459)	(5,623)
1114-0125 TOC SEARCH & RESCUE BLDG MTCE	-	-	-	(850)	-	-	-	-
1114-0150 TOCUMWAL VRA/SES - REPLACE ROOF	-	-	-	-	-	-	-	-
1114-0500 EMERGENCY SERVICES EQUIPMENT	-	-	-	-	-	-	-	-
2120-2500 FIRE PROTECTION PLANT DEPCN	-	(31,400)	(31,400)	(31,400)	(32,300)	(33,300)	(34,299)	(35,328)
2120-2504 RURAL FIRE BRIGADE BLDG DEPCN	-	(3,300)	(3,300)	(3,300)	(3,400)	(3,500)	(3,605)	(3,713)
2400-2504 SES DEPCN	-	(7,800)	(7,800)	(7,800)	(8,000)	(8,200)	(8,446)	(8,699)
EMERGCAPEXP EMERGENCY SERVICES CAPITAL EXPENDITURE	-	-	-	-	-	-	-	-
EMERGENCY SERVICES REVENUE	-	83,100	83,100	83,100	98,432	86,500	88,888	91,343
2120-1500 RURAL FIRE SERVICE - SUNDRY INCOME	-	-	-	-	-	-	-	-
2120-1702 INCOME - SALE OF OLD RFS TRUCKS	-	-	-	-	-	-	-	-
2120-1704 INCOME - RFS REIMBURSEMENT	-	-	-	-	-	-	-	-
2120-1950 RFS OPERATIONAL GRANT (B&C)	-	40,700	40,700	40,700	54,732	41,500	42,538	43,602
2120-1951 RFS EQUIPMENT GRANT	-	-	-	-	-	-	-	-
2120-1952 RFS EQUIPMENT (IN-KIND) GRANT	-	-	-	-	-	-	-	-
2120-1953 RURAL FIRE TRUCKS (IN-KIND) GRANT	-	-	-	-	-	-	-	-
2120-4010-0000 FIRE PROTECTION DEPCN CONTRA	-	42,400	42,400	42,400	43,700	45,000	46,350	47,741
2400-1704 INCOME - SES REIMBURSEMENT	-	-	-	-	-	-	-	-
EMERGCAPINC EMERGENCY SERVICES CAPITAL INCOME	-	-	-	-	-	-	-	-
EMERGENCY SERVICES Total	-	(326,259)	(326,259)	(328,929)	(250,779)	(341,045)	(349,570)	(358,344)

	2013/14 Budget Carried Forward	2014-15 ORIGINAL BUDGET	2014-15 ORIGINAL PLUS CWFD	YTD May 2015	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST
GRAND TOTAL	(1,396,097)	1,480,668	84,571	(49,211)	21,942	(64,098)	(119,472)	88,881
HACC								
HACC EXPENSE	-	(280,740)	(280,740)	(382,298)	-	-	-	-
1315-0100 SOCIAL SUPPORT (10%)	-	(18,420)	(18,420)	(28,420)	-	-	-	-
1315-0200 MEALS (20%)	-	(36,850)	(36,850)	(47,902)	-	-	-	-
1315-0300 HOME MODS (20%)	-	(36,850)	(36,850)	(56,850)	-	-	-	-
1315-0400 HOME MTCE (10%)	-	(18,420)	(18,420)	(38,420)	-	-	-	-
1315-0505 HACC - CAPITAL PURCHASES	-	(1,000)	(1,000)	(1,000)	-	-	-	-
1315-0510 HACC - NEW GARAGES	-	-	-	-	-	-	-	-
1316-0100 TRANSPORT (40%)	-	(121,800)	(121,800)	(161,800)	-	-	-	-
1316-0300 SENIOR CITIZENS	-	(500)	(500)	(1,006)	-	-	-	-
3310-2026 HACC TRANSFER TO RESERVE	-	-	-	-	-	-	-	-
3315-2502 DEPRECIATION OF PLANT & EQUIPMENT	-	(400)	(400)	(400)	-	-	-	-
3320-2504 SENIOR CITIZENS CTR DEPCN	-	(5,400)	(5,400)	(5,400)	-	-	-	-
HACCADMIN HACC ADMIN FEES	-	(41,100)	(41,100)	(41,100)	-	-	-	-
HACC REVENUE	-	233,840	233,840	382,298	-	-	-	-
3305-1839 SOCIAL SUPPORT - EXTERNAL INCOME	-	-	-	-	-	-	-	-
3305-1840 SOCIAL SUPPORT - CLIENT CONTRIBUTION	-	-	-	-	-	-	-	-
3305-1950 SOCIAL SUPPORT - DADHC OP GRANT	-	18,570	18,570	9,285	-	-	-	-
3305-1951 SOCIAL SUPPORT - DADHC CAPITAL GRANT	-	-	-	-	-	-	-	-
3305-1952 SOCIAL SUPPORT - DOHA OP GRANT	-	-	-	7,020	-	-	-	-
3310-1839 MEALS - EXTERNAL INCOME	-	-	-	855	-	-	-	-
3310-1840 MEALS - CLIENT CONTRIBUTION	-	-	-	5,000	-	-	-	-
3310-1926 HACC TRANSFER FROM RESERVE	-	-	-	143,691	-	-	-	-
3310-1950 MEALS - DADHC OPERATING GRANT	-	37,150	37,150	19,036	-	-	-	-
3310-1951 MEALS - DADHC CAPITAL GRANT	-	-	-	-	-	-	-	-
3310-1952 MEALS - DOHA OPERATING GRANT	-	-	-	7,020	-	-	-	-
3315-1839 HOME MODS - EXTERNAL INCOME	-	-	-	1,650	-	-	-	-
3315-1840 HOME MODS - CLIENT CONTRIBUTION	-	-	-	4,500	-	-	-	-
3315-1950 HOME MODS - DADHC OPERATING GRANT	-	37,150	37,150	19,036	-	-	-	-
3315-1951 HOME MODS - DADHC CAPITAL GRANT	-	-	-	-	-	-	-	-
3315-1952 HOME MODS - DOHA OPERATING GRANT	-	-	-	10,100	-	-	-	-
3320-1839 HOME MTCE - EXTERNAL INCOME	-	-	-	210	-	-	-	-
3320-1840 HOME MTCE - CLIENT CONTRIBUTION	-	-	-	1,500	-	-	-	-
3320-1950 HOME MTCE - DADHC OPERATING GRANT	-	18,570	18,570	9,285	-	-	-	-
3320-1951 HOME MTCE - DADHC CAPITAL GRANT	-	-	-	-	-	-	-	-
3320-1952 HOME MTCE - DOHA OPERATING GRANT	-	-	-	3,860	-	-	-	-
3325-1839 TRANSPORT - EXTERNAL INCOME	-	10,000	10,000	10,000	-	-	-	-
3325-1840 TRANSPORT - CLIENT CONTRIBUTION	-	10,000	10,000	10,000	-	-	-	-
3325-1950 TRANSPORT - DADHC OP GRANT	-	102,400	102,400	102,400	-	-	-	-

	2013/14 Budget Carried Forward	2014-15 ORIGINAL BUDGET	2014-15 ORIGINAL PLUS CWFD	YTD May 2015	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST
GRAND TOTAL	(1,396,097)	1,480,668	84,571	(49,211)	21,942	(64,098)	(119,472)	88,881
3325-1951 TRANSPORT - DADHC CAPITAL GRANT	-	-	-	-	-	-	-	-
3325-1952 TRANSPORT - DOHA OP GRANT	-	-	-	17,850	-	-	-	-
3330-1500 NON EMERGENCY HEALTH TRANS. USER FEE	-	-	-	-	-	-	-	-
3330-1950 NON EMERGENCY HEALTH TRANS. FUNDING	-	-	-	-	-	-	-	-
3335-1828 SENIOR CITIZENS HALL	-	-	-	-	-	-	-	-
3335-1950 OTHER GRANTS	-	-	-	-	-	-	-	-
3340-1950 HACC - DOHA TRANSITION FUNDING	-	-	-	-	-	-	-	-
HACC Total	-	(46,900)	(46,900)	-	-	-	-	-
OTHER COMMUNITY SERVICES								
OTHER COMMUNITY SERVICES EXPENSE	(8,887)	(203,830)	(212,717)	(236,674)	(187,080)	(198,430)	(193,859)	(199,444)
1313-0105 YOUTH WEEK GRANT & CONTRIBUTIO	-	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)	(3,090)	(3,183)
1313-0110 BERRIGAN SHIRE YOUTH AWARD	-	-	-	-	-	-	-	-
1313-0111 SR SUICIDE PREVENTION GROUP	-	(480)	(480)	(480)	(480)	(480)	(492)	(504)
1313-0115 PORTSEA CAMP EXPENSES	-	(2,000)	(2,000)	(3,852)	(2,000)	(2,000)	(2,050)	(2,101)
1313-0120 COMMUNITY PLANNING - SALARY	-	(120,100)	(120,100)	(140,100)	(124,200)	(125,100)	(128,853)	(132,719)
1313-0121 COMMUNITY PLANNING ADVERTISING	-	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,563)	(2,627)
1313-0122 COMMUNITY PLANNING - TRAINING	-	(2,000)	(2,000)	(4,405)	(2,000)	(2,200)	(2,244)	(2,289)
1313-0123 COMMUNITY PLANNING - VEHICLE EXPENSE	-	(21,840)	(21,840)	(21,840)	(21,840)	(21,840)	(22,277)	(22,722)
1313-0124 COMMUNITY PLANNING - TELEPHONE	-	(1,000)	(1,000)	(1,580)	(1,000)	(1,050)	(1,078)	(1,107)
1313-0125 COMMUNITY PLANNING - OP EXPENSES	-	(2,000)	(2,000)	(1,120)	(2,000)	(2,000)	(2,060)	(2,122)
1313-0131 YOUTH DEVELOPMENT	-	(20,000)	(20,000)	(20,000)	-	(10,000)	-	-
1421-0105 FINLEY TIDY TOWNS EXPENSE	-	-	-	-	-	-	-	-
1421-0120 BERRIGAN CONSERVATION GROUP EX	(8,887)	(3,860)	(12,747)	(12,747)	(3,860)	(3,860)	(3,976)	(4,095)
1715-0110 KIDSFEST EXPENSES	-	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	(2,060)	(2,122)
1715-0111 AGEING STRATEGY	-	-	-	-	-	-	-	-
1715-0113 MENS HEALTH WEEK	-	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,030)	(1,061)
1715-0115 SOUTH WEST ARTS INC.	-	(7,300)	(7,300)	(7,300)	(7,500)	(7,700)	(7,931)	(8,169)
1715-0117 TARGETED CULTURAL ACTIVITIES	-	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,075)	(1,152)
1715-0119 INTERNATIONAL WOMENS DAY	-	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,575)	(2,652)
1715-0120 MUSEUMS & GALLERIES REVIEW NSW	-	(1,000)	(1,000)	(1,000)	-	-	-	-
1715-0128 HERITAGE OFFICER EXPENSES - CONSULTANCY FEES	-	-	-	-	-	-	-	-
1715-0129 HERITAGE OFFICER - LOCAL HERITAGE INCENTIVE FUND	-	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,300)	(10,609)
1715-0130 TOCUMWAL RAILWAY STATION LEASE	-	(250)	(250)	(250)	(200)	(200)	(205)	(210)
OTHER COMMUNITY SERVICES REVENUE	-	11,700	11,700	14,452	11,700	11,700	11,918	12,140
3100-1840 PORTSEA CAMP DEPOSITS	-	2,000	2,000	3,852	2,000	2,000	2,050	2,101
3100-1855 Youth Services Donations - GST Free	-	-	-	900	-	-	-	-

	2013/14 Budget Carried Forward	2014-15 ORIGINAL BUDGET	2014-15 ORIGINAL PLUS CWFd	YTD May 2015	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST
GRAND TOTAL	(1,396,097)	1,480,668	84,571	(49,211)	21,942	(64,098)	(119,472)	88,881
3100-1950 YOUTH WEEK GRANT REVENUE	-	1,200	1,200	1,200	1,200	1,200	1,230	1,261
6320-1500 HERITAGE FUND REVENUE	-	3,000	3,000	3,000	3,000	3,000	3,000	3,000
6320-1950 HERITAGE ADVISORY SERVICE GRANT	-	-	-	-	-	-	-	-
6320-1951 LOCAL HERITAGE FUND GRANT	-	5,000	5,000	5,000	5,000	5,000	5,125	5,253
6330-1500 CULTURAL ACTIVITIES INCOME	-	-	-	-	-	-	-	-
6330-1600 INTERNATIONAL WOMENS DAY INCOME	-	500	500	500	500	500	513	525
6330-1951 INTERNATIONAL WOMENS DAY GRANT	-	-	-	-	-	-	-	-
OTHER COMMUNITY SERVICES Total	(8,887)	(192,130)	(201,017)	(222,222)	(175,380)	(186,730)	(181,941)	(187,304)
CEMETERY								
CEMETERY EXPENSE	(20,000)	(124,130)	(144,130)	(158,130)	(128,230)	(116,830)	(119,650)	(122,541)
1419-0106 CEMETERY OP. EXP - TELEPHONE	-	(500)	(500)	(500)	(500)	(500)	(518)	(536)
1419-0107 CEMETERY OP.EXPS - ELECTRICITY	-	(1,300)	(1,300)	(1,300)	(1,400)	(1,500)	(1,553)	(1,607)
1419-0108 CEMETERY OP EXP - INSURANCE	-	(30)	(30)	(30)	(30)	(30)	(30)	(30)
1419-0109 CEMETERY WEBSITE & MAPPING	-	-	-	-	-	-	-	-
1419-0110 CEMETERY MAINTENANCE	-	(26,000)	(26,000)	(30,000)	(27,000)	(28,000)	(28,700)	(29,418)
1419-0112 CEMETERY BURIAL EXPENSES	-	(30,000)	(30,000)	(40,000)	(31,000)	(32,000)	(32,800)	(33,620)
1419-0114 CEMETERY HONORARIUMS	-	(15,500)	(15,500)	(15,500)	(16,500)	(17,000)	(17,425)	(17,861)
1419-0116 CEMETERY PLAQUES	-	(30,000)	(30,000)	(30,000)	(31,000)	(32,000)	(32,800)	(33,620)
1419-0500 FINLEY CEMETERY - INSTALL SPRINKLERS	(20,000)	-	(30,000)	(30,000)	-	-	-	-
1419-0515 CEMETERY PLYNTHS	-	-	(10,000)	(10,000)	-	-	-	-
3850-2026 CEMETERY TRANSFER TO RESERVE	-	-	-	-	-	-	-	-
3850-2500 CEMETERY LAND IMPROVEMENTS DEPCN	-	(600)	(600)	(600)	(600)	(600)	(618)	(637)
3850-2518 CEMETERY DEPCN	-	(200)	(200)	(200)	(200)	(200)	(206)	(212)
CEMETERYCAPEX CEMETERY CAPITAL EXPENDITURE	-	(20,000)	-	-	(20,000)	(5,000)	(5,000)	(5,000)
CEMETERY REVENUE	-	107,000	107,000	107,545	110,000	113,000	115,825	118,721
3850-1812 CEMETERY CHARGES - SHIRE INCLUDING G	-	99,000	99,000	99,000	102,000	105,000	107,625	110,316
3850-1815 CEMETERY CHARGES - PLAQUES	-	8,000	8,000	8,000	8,000	8,000	8,200	8,405
3850-1816 CEMETERY CHARGES - MONUMENTS	-	-	-	545	-	-	-	-
3850-1926 CEMETERY TRANSFER FROM RESERVE	-	-	-	-	-	-	-	-
CEMETERY Total	(20,000)	(17,130)	(37,130)	(50,585)	(18,230)	(3,830)	(3,825)	(3,820)
EARLY INTERVENTION								
EARLY INTERVENTION EXPENSE	-	(97,580)	(97,580)	(159,576)	(142,581)	(97,880)	(100,217)	(102,624)
1314-0130 EARLY INT EQUIP & PROGS STATE	-	(2,220)	(2,220)	(7,710)	(2,220)	(2,000)	(2,050)	(2,101)

	2013/14 Budget Carried Forward	2014-15 ORIGINAL BUDGET	2014-15 ORIGINAL PLUS CWFD	YTD May 2015	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST
GRAND TOTAL	(1,396,097)	1,480,668	84,571	(49,211)	21,942	(64,098)	(119,472)	88,881
1314-0131 EARLY INT - ELECTRICITY	-	(1,050)	(1,050)	(2,050)	(1,050)	(960)	(993)	(1,028)
1314-0132 EARLY INT - TELEPHONE	-	(1,060)	(1,060)	(1,060)	(1,060)	(1,000)	(1,030)	(1,061)
1314-0133 EARLY INT - ADMIN CHARGE	-	(17,000)	(17,000)	(17,000)	(17,500)	(18,000)	(18,000)	(18,000)
1314-0134 MASONICARE GRANT EXPENDITURE	-	-	-	-	-	-	-	-
1314-0135 COMMUNITY SERVICES DIRECTORY	-	-	-	-	-	-	-	-
1314-0137 BJCN GRANT EXPENDITURE	-	-	-	-	-	-	-	-
1314-0138 EARLY INT - ACCREDITATION EXP	-	-	-	(7,655)	-	-	-	-
1314-0139 EARLY INT - INTENSE FAMILY SUP	-	-	-	(450)	-	-	-	-
1314-0140 EARLY INT - THERAPY SUPPORT	-	-	-	(3,000)	-	-	-	-
1314-0215 EARLY INT - SALARY/ALLOWANCE	-	(65,400)	(65,400)	(100,000)	(109,701)	(64,666)	(66,606)	(68,604)
1314-0225 EARLY INT - TRAVEL ALLOWANCE	-	(4,600)	(4,600)	(7,500)	(4,600)	(4,600)	(4,692)	(4,786)
1314-0505 EQUIP/FURN - EARLY INT <= \$50	-	(350)	(350)	(350)	(350)	(354)	(357)	(360)
2850-2504 CHILD HEALTH CTR BUILD DEPCN	-	(5,900)	(5,900)	(5,900)	(6,100)	(6,300)	(6,489)	(6,684)
3200-2026 EARLY INTERVENTION TRANSFER TO RESERVE	-	-	-	(6,901)	-	-	-	-
3200-2502 EARLY INTERVENTION DEPRECIATION EXPE	-	-	-	-	-	-	-	-
EARLY INTERVENTION REVENUE	-	74,576	74,576	159,576	142,581	97,880	100,217	102,624
3200-1854 EARLY INT - CONTRIBUTION	-	-	-	-	-	-	-	-
3200-1855 EARLY INT - DONATIONS GST FREE	-	-	-	3,000	-	-	-	-
3200-1926 EARLY INT TRANSFER FROM RESERVE	-	-	-	-	-	-	-	-
3200-1950 DADHC GRANT (INC GST)	-	74,576	74,576	156,576	142,581	97,880	100,217	102,624
3200-1951 EARLY INTERVENTION AUST GRANT	-	-	-	-	-	-	-	-
3200-1952 KURRAJONG GRANT	-	-	-	-	-	-	-	-
3200-1956 BURNSIDE GRANT	-	-	-	-	-	-	-	-
3200-1957 FNSW GRANT - BJC NETWORK	-	-	-	-	-	-	-	-
3200-1958 EARLY INT ECIA NSW GRANT SIBLINGS	-	-	-	-	-	-	-	-
EARLY INTERVENTION Total	-	(23,004)	(23,004)	-	-	-	-	-
HOUSING								
HOUSING EXPENSE	-	(36,240)	(36,240)	(36,146)	(57,320)	(88,410)	(69,021)	(39,649)
1410-0125 HOUSING 27 DAVIS BLDG MTCE	-	(2,000)	(2,000)	(2,000)	(22,000)	(2,000)	(2,050)	(2,101)
1410-0126 HOUSING 27 DAVIS ST - RATES	-	(2,000)	(2,000)	(1,940)	(2,100)	(2,200)	(2,255)	(2,311)
1410-0127 HOUSING 27 DAVIS ST -INSURANCE	-	(990)	(990)	(932)	(1,020)	(1,050)	(1,082)	(1,114)
1410-0130 HOUSING GREENHILLS BLDG MTCE	-	(2,500)	(2,500)	(3,090)	(2,500)	(2,500)	(2,563)	(2,627)
1410-0131 HOUSING GREENHILLS - INSURANCE	-	(670)	(670)	(39)	(700)	(740)	(762)	(785)
1410-0140 HOUSING 7 CARTER ST BLDG MTCE	-	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	(2,050)	(2,101)
1410-0141 HOUSING 7 CARTER ST - RATES	-	(1,600)	(1,600)	(1,712)	(1,700)	(1,800)	(1,845)	(1,891)
1410-0147 HOUSING 7 CARTER ST - INSURANC	-	(680)	(680)	(633)	(700)	(720)	(741)	(765)

	2013/14 Budget Carried Forward	2014-15 ORIGINAL BUDGET	2014-15 ORIGINAL PLUS CWFd	YTD May 2015	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST
GRAND TOTAL	(1,396,097)	1,480,668	84,571	(49,211)	21,942	(64,098)	(119,472)	88,881
1410-0150 PROPERTY SERVICES ADMIN CHARGE	-	(15,300)	(15,300)	(15,300)	(15,800)	(16,300)	(16,300)	(16,300)
3550-2504 HOUSING DEPRECIATION	-	(8,500)	(8,500)	(8,500)	(8,800)	(9,100)	(9,373)	(9,654)
HOUSINGCAPEXP HOUSING CAPITAL EXPENDITURE	-	-	-	-	-	(50,000)	(30,000)	-
HOUSING REVENUE	-	15,860	15,860	15,860	15,860	15,860	15,860	16,663
3550-1826 GENERAL - RENT ON COUNCIL HOUSES	-	15,860	15,860	15,860	15,860	15,860	15,860	16,663
3550-1827 HOUSING CAPITAL INCOME	-	-	-	-	-	-	-	-
HOUSINGCAPINC HOUSING CAPITAL INCOME	-	-	-	-	-	-	-	-
HOUSING Total	-	(20,380)	(20,380)	(20,286)	(41,460)	(72,550)	(53,161)	(22,986)
ENVIRONMENTAL SERVICES								
ENVIRONMENTAL SERVICES EXPENSE	(72,950)	(585,630)	(658,580)	(716,078)	(540,320)	(559,790)	(576,636)	(593,955)
1111-0105 DOG ACT EXPENSES	-	(34,454)	(34,454)	(38,000)	(37,750)	(37,750)	(38,694)	(39,661)
1111-0106 DOG ACT EXPENSES - TELEPHONE	-	(600)	(600)	(600)	(600)	(600)	(621)	(643)
1111-0108 COMPANION ANIMAL DLG REGISTRAT	-	(6,000)	(6,000)	(6,000)	(6,000)	(6,000)	(6,150)	(6,304)
1111-0109 POUND OPERATION SALARIES & ALL	-	(24,954)	(24,954)	(27,800)	(30,240)	(28,250)	(28,956)	(29,680)
1111-0110 POUNDS ACT EXPENSES	-	(17,592)	(17,592)	(20,000)	(19,240)	(19,240)	(19,721)	(20,214)
1111-0111 POUNDS ACT EXPS - INSURANCE	-	(140)	(140)	(620)	(140)	(140)	(145)	(150)
1111-0112 POUNDS ACT EXP. - ADVERTISING	-	(200)	(200)	(200)	(200)	(200)	(206)	(212)
1111-0113 POUNDS ACT EXPENSE - TELEPHONE	-	(300)	(300)	(500)	(300)	(300)	(311)	(321)
1111-0115 DOG POUND MTCE	-	(1,100)	(1,100)	(1,100)	(1,100)	(1,100)	(1,128)	(1,156)
1111-0125 STOCK POUND MTCE	-	(500)	(500)	(500)	(500)	(500)	(513)	(525)
1111-0505 ANIMAL CONTROL CAPITAL WORKS	-	-	-	-	-	-	-	-
1210-0190 HEALTH ADMINISTRATION ADMIN CH	-	(112,600)	(112,600)	(112,600)	(116,000)	(119,500)	(119,500)	(119,500)
1211-0105 COMMUNITY SHARPS DISPOSAL	-	-	-	(200)	-	-	-	-
1212-0105 FOOD CONTROL	-	-	-	-	-	-	-	-
1213-0105 PEST CONTROL	-	-	-	(500)	-	-	-	-
1213-0106 PEST CONTROL - BIRDS	-	-	-	(500)	-	-	-	-
1214-0105 CONTRIB CENTRAL MURRAY COUNTY	-	(116,400)	(116,400)	(117,003)	(120,000)	(123,500)	(127,205)	(131,021)
1215-0105 MEMORIAL PARK TOILET BLDG MTCE	-	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,025)	(1,051)
1215-0120 TOY LIBRARY BLDG MTCE	-	-	-	-	-	-	-	-
1215-0125 TOY LIBRARY OP.EXPS -INSURANCE	-	-	-	-	-	-	-	-
1215-0130 FIN SECONDHAND SHOP INSURANCE	-	(210)	(210)	(210)	(220)	(230)	(237)	(244)
1411-0105 LOCAL ENVIRONMENT PLAN	(72,950)	-	(72,950)	-	-	-	-	-
1411-0110 ENV. SERV SALARIES & ALLOWANCE	-	(337,200)	(337,200)	(432,000)	(259,450)	(278,900)	(287,267)	(295,885)
1411-0120 ENV. SERV VEHICLE OPERATING EX	-	(43,680)	(43,680)	(43,680)	(43,680)	(43,680)	(44,554)	(45,445)
1411-0125 ENV. SERV STAFF TRAINING	-	(12,000)	(12,000)	(17,000)	(12,000)	(12,000)	(12,240)	(12,485)
1411-0130 ENV. SERV CONFERENCES/SEMINARS	-	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,040)	(5,081)

	2013/14 Budget Carried Forward	2014-15 ORIGINAL BUDGET	2014-15 ORIGINAL PLUS CWFDF	YTD May 2015	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST
GRAND TOTAL	(1,396,097)	1,480,668	84,571	(49,211)	21,942	(64,098)	(119,472)	88,881
1411-0135 ENV. SERV OFFICE EXPENSES	-	(5,500)	(5,500)	(5,500)	(5,500)	(5,500)	(5,625)	(5,753)
1411-0136 ENV. SERV ADVERTISING EXPENSES	-	(2,000)	(2,000)	(7,000)	(2,000)	(2,000)	(2,060)	(2,122)
1411-0137 ENV. SERV OFFICE EXP-TELEPHONE	-	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	(2,070)	(2,142)
1411-0140 BUILDING SURVEYOR ACCREDITATION	-	(500)	(500)	(1,565)	(500)	(500)	(500)	(500)
1411-0145 ENV. SERV LEGAL EXPENSES	-	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,020)	(5,040)
1411-0146 ENV. SERV CONSULTANCY	-	-	-	-	(20,000)	(20,000)	(20,500)	(21,013)
1411-0150 COMMUNITY CLEAN-UP EXPENSE	-	-	-	-	-	-	-	-
1411-0170 ASBESTOS MANAGEMENT PROGRAM	-	-	-	-	-	-	-	-
1411-0180 BLDG MTCE PROGRAM	-	(16,000)	(16,000)	(16,000)	(16,000)	(16,000)	(16,400)	(16,810)
1411-0185 STATE OF THE ENVIRONMENT REPOR	-	-	-	-	-	-	-	-
1411-0186 DA TRACKING PROJECT	-	-	-	(13,300)	-	-	-	-
1411-0190 LESS: CHARGED TO OTHER FUNDS	-	503,600	503,600	503,600	518,700	534,300	534,300	534,300
1411-0195 ENV. SERV ADMIN CHARGES	-	(103,300)	(103,300)	(103,300)	(106,400)	(109,600)	(109,600)	(109,600)
1810-0190 BUILDING CONTROL ADMIN CHARGES	-	(239,400)	(239,400)	(239,400)	(246,600)	(254,000)	(254,000)	(254,000)
2200-2502-0000 ANIMAL CONTROL EQUIPMENT DEPCN	-	(500)	(500)	(500)	(500)	(500)	(515)	(530)
2200-2504-0000 ANIMAL CONTROL BLDG DEPCN	-	(1,100)	(1,100)	(1,100)	(1,100)	(1,100)	(1,133)	(1,167)
ENVSERVICESCAPEXP ENVIRONMENTAL SERVICES CAPITAL EXPENDITURE	-	-	-	-	-	-	-	-
ENVIRONMENTAL SERVICES REVENUE	70,000	156,220	226,220	275,465	156,320	156,320	159,699	165,180
2200-1500 COMP ANIMALS MICROCHIP FEES INCL GST	-	400	400	400	400	400	412	424
2200-1810 COMPANION ANIMAL REGISTRATION FEES	-	5,200	5,200	6,000	5,200	5,200	5,330	5,463
2200-1811 COMPANION ANIMAL DLG REIMBURSEMENTS	-	4,000	4,000	4,000	4,000	4,000	4,078	4,157
2200-1815 IMPOUNDING DOG FEES & FINES GST FREE	-	5,000	5,000	12,500	5,000	5,000	5,081	5,164
2200-1829 IMPOUNDING FINES & COSTS	-	1,100	1,100	1,100	1,100	1,100	1,133	1,167
2200-1896 SALES OF ANIMALS	-	-	-	-	-	-	-	-
2700-1812 FOOD CONTROL FEES	-	5,200	5,200	5,200	5,200	5,200	5,506	5,821
2750-1812 Insect/Vermin/Pest Control Fees	-	-	-	2,065	-	-	-	-
3600-1200 ENVIRONMENTAL SERVICES FINES INCOME	-	-	-	-	-	-	-	-
3600-1501 PLANNING ADVERT FEES - GST FREE	-	2,000	2,000	2,000	2,000	2,000	2,050	2,101
3600-1502 ENV. SERV SUNDRY INCOME - INCL GST	-	700	700	1,800	700	700	718	735
3600-1503 DRAINAGE DIAGRAMS - GST FREE	-	8,500	8,500	11,500	8,500	8,500	8,713	8,930
3600-1504 ON-SITE SEWAGE FEES - GST FREE	-	2,000	2,000	2,500	2,000	2,000	2,050	2,101
3600-1505 LGA LOCAL ACTIVITY FEE - GST FREE	-	3,500	3,500	3,500	3,500	3,500	3,588	3,677
3600-1506 FOOTPATH TRADING PERMIT FEES	-	1,000	1,000	1,000	1,100	1,100	103	1,105
3600-1507 Env. Serv Sundry Income - Ex. GST	-	-	-	1,600	-	-	-	-
3600-1812 PLANNING CERTIFICATE S149 - GST FREE	-	17,000	17,000	20,000	17,000	17,000	17,424	17,862
3600-1813 URGENT PLAN S149 CERT INCL GST	-	500	500	500	500	500	513	525
3600-1814 CONSTRUCTION CERTIFICATE FEES	-	15,000	15,000	19,500	15,000	15,000	15,375	15,759
3600-1815 COMPLYING DEVELOPMENT FEES -INCL GST	-	9,000	9,000	9,000	9,000	9,000	9,225	9,456
3600-1816 DEVELOPMENT APPLICATION FEES - APPLI	-	31,000	31,000	50,000	31,000	31,000	32,150	33,329

	2013/14 Budget Carried Forward	2014-15 ORIGINAL BUDGET	2014-15 ORIGINAL PLUS CWFd	YTD May 2015	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST
GRAND TOTAL	(1,396,097)	1,480,668	84,571	(49,211)	21,942	(64,098)	(119,472)	88,881
3600-1817 COMPLIANCE CERT. INSPECT - INCL. GST	-	40,000	40,000	44,000	40,000	40,000	41,000	42,025
3600-1818 SUBDIV. SUPERVISION FEE - INCL. GST	-	100	100	100	100	100	103	105
3600-1870 LEGAL COSTS RECOVERED	-	-	-	-	-	-	-	-
3600-1950 LOCAL ENVIRONMENT PLAN GRANT	70,000	-	70,000	70,000	-	-	-	-
3600-1952 ELECTRONIC HOUSING CODE GRANT	-	-	-	-	-	-	-	-
3600-1953 APPLICATION TRACKING PH4 GRANT	-	-	-	-	-	-	-	-
6910-1500 BUILD CONTROL SUNDRY INCOME	-	-	-	-	-	-	-	-
6910-1750 LONG SERVICE CORP LEVY COMMISSION	-	1,300	1,300	1,300	1,300	1,300	1,333	1,366
6910-1755 PLANFIRST LEVY COMMISSION	-	300	300	300	300	300	308	315
6910-1760 S735A / S121ZP NOTICES GST FREE	-	3,000	3,000	3,000	3,000	3,000	3,075	3,152
6910-1812 BUILD CERTIFICATE FEES (S149/D)	-	420	420	2,600	420	420	431	441
ENVSERVICESCAPINC ENVIRONMENTAL SERVICES CAPITAL INCOME	-	-	-	-	-	-	-	-
ENVIRONMENTAL SERVICES Total	(2,950)	(429,410)	(432,360)	(440,613)	(384,000)	(403,470)	(416,937)	(428,775)
DOMESTIC WASTE MANAGEMENT								
DOMESTIC WASTE MANAGEMENT EXPENSE	-	(1,152,404)	(1,152,404)	(1,211,995)	(1,206,643)	(1,232,572)	(1,267,008)	(1,289,832)
1412-0105 DWM ADMIN CHARGES	-	(170,000)	(170,000)	(170,000)	(186,100)	(191,400)	(191,400)	(191,400)
1412-0140 COLLECTION EXPENSES - CONTRACT	-	(189,800)	(189,800)	(244,800)	(197,400)	(205,300)	(210,433)	(215,693)
1412-0141 DWM WASTE COLLECTION FEE EXP	-	(143,104)	(143,104)	(143,104)	(150,260)	(157,772)	(165,661)	(173,944)
1412-0142 CONTRACT SUPERVISION FEES (MOI	-	(6,000)	(6,000)	(6,000)	(6,270)	(6,540)	(6,703)	(6,871)
1412-0150 TIP OPERATION EXPENSES - TOC	-	(111,100)	(111,100)	(111,100)	(113,500)	(118,000)	(120,950)	(123,974)
1412-0151 TOC TIP OP EXPS - INSURANCE	-	(7,500)	(7,500)	(7,500)	(7,800)	(8,100)	(8,343)	(8,593)
1412-0155 TIP OPERATIONS EXPENSES - BGN	-	(135,000)	(135,000)	(130,000)	(139,000)	(144,600)	(148,215)	(151,920)
1412-0156 BGN TIP OP. EXPS - INSURANCE	-	(7,500)	(7,500)	(7,080)	(7,800)	(8,100)	(8,343)	(8,593)
1412-0157 TIP OP. EXPS BGN - ELECTRICITY	-	(3,700)	(3,700)	(1,500)	(3,900)	(4,000)	(4,140)	(4,285)
1412-0158 TIP OPERATIONS TELEPHONE	-	(880)	(880)	(880)	(900)	(920)	(952)	(986)
1412-0160 RECYCLE CENTRE OPERATIONS EXPE	-	(41,400)	(41,400)	(56,400)	(50,400)	(52,400)	(53,710)	(55,053)
1412-0161 RECYCLE CENTRE - INSURANCE	-	(6,600)	(6,600)	(6,600)	(6,800)	(7,000)	(7,210)	(7,426)
1412-0162 RECYCLABLES COLLECTION EXPENSE	-	(130,400)	(130,400)	(80,400)	(156,400)	(162,700)	(166,768)	(170,937)
1412-0165 FINLEY RECYCLE CENTRE BLDG MTC	-	(200)	(200)	(200)	(200)	(200)	(205)	(210)
1412-0167 BERRIGAN TIP BLDG MTCE	-	(500)	(500)	(620)	(500)	(500)	(506)	(513)
1412-0185 DRUMMUSTER OPERATIONAL EXPENDI	-	(4,000)	(4,000)	(4,000)	(4,100)	(4,300)	(4,408)	(4,518)
1412-0190 WASTE MANAGEMENT PLAN	-	-	-	-	-	-	-	-
1412-0505 PURCHASE OF BINS	-	-	-	-	-	-	-	-
1412-0506 FINLEY TIP - FENCING AROUND BI	-	-	-	-	-	-	-	-
1412-0507 NEW SHED & TOILET TOC TIP	-	-	-	-	-	-	-	-
1412-0512 BERRIGAN & FINLEY TIP - CRUSHED ROCK	-	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)
1412-0523 BERRIGAN TIP - NEW L/F HOLE	-	-	-	-	-	-	-	-

	2013/14 Budget Carried Forward	2014-15 ORIGINAL BUDGET	2014-15 ORIGINAL PLUS CWFD	YTD May 2015	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST
GRAND TOTAL	(1,396,097)	1,480,668	84,571	(49,211)	21,942	(64,098)	(119,472)	88,881
1412-0524 BERRIGAN TIP FENCING	-	-	-	-	-	-	-	-
1412-0525 FINLEY TRUCKWASH FENCE	-	(3,000)	(3,000)	(3,000)	-	-	-	-
1412-0526 TOC TIP FENCING	-	-	(10,000)	(10,000)	-	-	-	-
1412-0527 BERRIGAN TIP - TEMPORARY ASBESTOS STORAGE	-	-	-	-	-	-	-	-
1412-0528 BERRIGAN TIP - REHABILITATION	-	-	-	-	-	-	-	-
3670-2026 DWM TRANSFER TO RESERVE	-	(159,420)	(159,420)	(206,511)	(95,413)	(2,140)	(7,813)	-
3670-2500 NON DOMESTIC WASTE BUILDINGS DEPCN	-	(1,900)	(1,900)	(1,900)	(2,000)	(2,100)	(2,163)	(2,228)
3670-2502 NON DOMESTIC WASTE LAND IMPROVMENTS DEPCN	-	(10,600)	(10,600)	(10,600)	(10,900)	(11,200)	(11,536)	(11,882)
3670-2504 DOMESTIC WASTE DEPCN	-	(2,900)	(2,900)	(2,900)	(3,000)	(3,100)	(3,193)	(3,289)
3670-2505 DOMESTIC WASTE REMEDIATION - DEPCN	-	(4,900)	(4,900)	(4,900)	(5,000)	(5,200)	(5,356)	(5,517)
WASTEMGMTCAPEXP WASTE MANAGEMENT CAPITAL EXPENDITURE	-	(10,000)	-	-	(57,000)	(135,000)	(137,000)	(140,000)
DOMESTIC WASTE MANAGEMENT REVENUE	-	1,152,404	1,152,404	1,211,995	1,206,643	1,232,572	1,267,008	1,289,832
3660-1000 DWM CHARGES COLLECTED	-	804,000	804,000	809,785	843,720	855,000	876,000	874,614
3660-1020 DWM CHARGES UNCOLLECTED	-	16,000	16,000	15,652	15,900	17,000	17,500	17,335
3660-1080 LESS - DWM CHARGES WRITTEN OFF	-	(2,000)	(2,000)	(200)	(2,000)	(2,000)	(2,050)	(2,101)
3660-1081 Less - Non-DWM Charges Written Off	-	-	-	-	-	-	-	-
3660-1082 LESS - DWM CHARGES D/DEBT EXPENSE	-	(1,000)	(1,000)	-	(1,000)	(1,000)	(1,025)	(1,051)
3660-1095 LESS DWM CHARGES PENSION REBATE	-	(70,000)	(70,000)	(72,086)	(72,000)	(73,500)	(75,338)	(77,221)
3660-1500 DWM TIPPING FEES	-	120,100	120,100	170,100	125,000	130,000	133,250	136,581
3660-1505 DWM WASTE COLLECTION TIP FEE CONTRA	-	143,104	143,104	143,104	150,260	157,772	165,661	173,944
3660-1950 DWM CHARGES PENSION SUBSIDY	-	38,500	38,500	39,650	39,500	40,500	41,513	42,550
3670-1000 BUSINESS GARBAGE CHARGES	-	65,000	65,000	67,290	67,563	68,000	69,500	67,420
3670-1500 NON-DOMESTIC WASTE TIPPING FEES	-	-	-	-	-	-	-	-
3670-1502 SALE OF SCRAP METAL	-	12,500	12,500	12,500	12,500	12,500	12,813	13,133
3670-1503 SALE OF RECYCLABLES	-	-	-	-	-	-	-	-
3670-1505 DRUMMUSTER REVENUE	-	2,400	2,400	2,400	2,650	2,900	3,048	3,199
3670-1506 DRUMMUSTER REIMBURSEMENTS	-	3,000	3,000	3,000	3,100	3,200	3,273	3,347
3670-1507 SALE OF BATTERIES	-	500	500	500	550	600	615	630
3670-1926 GARBAGE TRANSFER FROM RESERVE	-	-	-	-	-	-	-	14,537
3670-4310 DWM DEPCN CONTRA	-	20,300	20,300	20,300	20,900	21,600	22,248	22,915
WASTEMGMTCAPIINC WASTE MANAGEMENT CAPITAL INCOME	-	-	-	-	-	-	-	-
DOMESTIC WASTE MANAGEMENT Total	-	-	-	-	-	-	-	-
STORMWATER DRAINAGE								
STORMWATER DRAINAGE EXPENSE	(130,083)	(2,080,972)	(2,211,055)	(1,707,804)	(2,232,810)	(682,788)	(789,902)	(625,413)
1416-0110 STORM WATER DRAINAGE MTCE	-	(93,700)	(93,700)	(121,650)	(97,000)	(100,400)	(102,910)	(105,483)
1416-0111 STORMWATER DRAIN - ELECTRICITY	-	(18,000)	(18,000)	(18,000)	(18,000)	(18,000)	(18,630)	(19,282)

	2013/14 Budget Carried Forward	2014-15 ORIGINAL BUDGET	2014-15 ORIGINAL PLUS CWFd	YTD May 2015	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST
GRAND TOTAL	(1,396,097)	1,480,668	84,571	(49,211)	21,942	(64,098)	(119,472)	88,881
1416-0160 INTEREST-DRAINAGE INT LOAN 385	-	(6,840)	(6,840)	(6,840)	(1,410)	-	-	-
1416-0161 LOAN 387 INTEREST EXPENSE	-	(11,970)	(11,970)	(11,970)	(6,870)	(1,410)	-	-
1416-0998 ASSET MANAGEMENT - DRAINAGE	-	-	-	-	-	-	-	-
1416-2410 LIRS - US/W DRAINAGE INTEREST	-	(47,941)	(47,941)	(33,852)	(64,505)	(57,887)	(51,739)	(45,431)
1416-2411 LIRS - US/W DRAINAGE PRINCIPAL	-	(60,611)	(60,611)	(66,392)	(135,984)	(142,602)	(148,749)	(155,057)
1417-0525 PRINCIPAL-DRAINAGE INTLOAN 385	-	(76,980)	(76,980)	(76,980)	(40,500)	-	-	-
1417-0530 LOAN 387 PRINCIPAL - CURRENT	-	(72,230)	(72,230)	(72,230)	(77,330)	(40,690)	-	-
1417-0540 REMODEL LOCO DAM	-	-	-	(40,000)	-	-	-	-
1417-0541 RILEY COURT STORMWATER DETENTION BASIN	-	-	-	(73,500)	-	-	-	-
1417-0542 BUCHANANS RD - WIRUNA TO HUGHES	-	-	-	-	-	-	-	-
1417-0543 BUCHANANS RD - GUNNAMARA -WIRUNA	-	-	(13,500)	(13,500)	-	-	-	-
1417-0544 BENT ST - END OF SEAL TO BAROOGA ST NTH	-	-	(39,000)	(50,750)	-	-	-	-
1417-0545 BROOKSMANS RD RETENTION POND	-	-	-	-	-	-	-	-
1417-0546 RETENTION POND - RIV HWY FIN	-	-	-	(100,500)	-	-	-	-
1417-0547 CONSTRUCT REUSE SCHEME STORMWATER	-	-	-	-	-	-	-	-
1417-0548 CONSTRUCT RETENTION BASIN	-	-	-	-	-	-	-	-
1417-0549 ENDEVOUR ST CONSTRUCT PUMP ST	(88,640)	-	(88,640)	-	-	-	-	-
1417-0551 CONSTRUCT PUMP STATION TOC GOLF	(15,416)	-	(15,416)	(57,200)	-	-	-	-
1417-0552 HARRIS ST - FLYNN ST HAYES ST	-	-	-	-	-	-	-	-
1417-0553 LANE 961 -BRUTON ST BAROOGA NTH	-	-	-	-	-	-	-	-
1417-0554 CHANTER ST - RAILWAY TO JERSEY	-	-	(10,000)	(10,000)	-	-	-	-
1417-0555 CRAWFORD SUBDIV DRAIN TO TOC SEWER	(9,751)	-	(9,751)	(9,751)	-	-	-	-
1417-0677 WILLIAM ST - HAMPDEN TO EAST	-	-	-	(127,000)	-	-	-	-
1417-0684 TUPPAL ST LANE & TOWN BEACH RD	-	-	-	(3,565)	-	-	-	-
1417-0686 JERILDERIE ST BGN - RETARDATIO	-	-	-	-	-	-	-	-
1417-0694 OPEN DRAIN - HONNIBALL & RACEC	-	-	-	(2,200)	-	-	-	-
1417-0695 INSTALL GATE AT LEVEE-TUPPAL R	-	-	-	-	-	-	-	-
1417-0810 KELLY ST - JERILDERIE TO SHORT	-	-	-	-	-	-	-	-
1417-0814 STANDBY PUMP NTH BRUTON ST	-	-	-	-	-	-	-	-
1417-0815 DAVIS ST RETENTION BASIN	-	-	-	-	-	-	-	-
1417-0816 CORCORAN STREET DRAINAGE RETARDATION BASIN	-	-	-	-	-	-	-	-
1417-0817 TOC RECREATION RESERVE DRAINAGE WORKS	-	-	-	(820)	-	-	-	-
1417-0818 ANZAC AVENUE POWER TO PUMP STATION	(16,276)	-	(16,276)	(15,193)	-	-	-	-
1417-0820 DENISON ST - WOLLAMAI TO WARMATTA	-	-	-	(911)	-	-	-	-
1417-0822 MURRAY ST - HEADFORD TO OSBORNE (TP)	-	-	(428,000)	-	-	-	-	-
1417-0824 GEORGE ST PUMPSTATION	-	-	-	-	-	-	-	-
1417-0825 LIRS - EAST RIVERINA HWY	-	-	-	-	-	-	-	-
1417-0826 LIRS - FLYNN ST AREA	-	-	-	-	-	-	-	-
1417-0827 FLYNN ST AREA	-	-	(80,000)	(80,000)	-	-	-	-
1417-0828 FINLEY ST DETENTION BASIN	-	-	(330,000)	-	-	-	-	-

	2013/14 Budget Carried Forward	2014-15 ORIGINAL BUDGET	2014-15 ORIGINAL PLUS CWFDF	YTD May 2015	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST
GRAND TOTAL	(1,396,097)	1,480,668	84,571	(49,211)	21,942	(64,098)	(119,472)	88,881
1417-0829 WILLIAM ST CROSS CONNECTION	-	-	(80,000)	(40,000)	-	-	-	-
1417-0830 BRUTON ST ELEC & PIPEWORK	-	-	(150,000)	(150,000)	-	-	-	-
1417-0831 GEORGE ST-DEAN ST PUMP STATION	-	-	(340,000)	(282,800)	-	-	-	-
1417-0832 TUPPAL RD SH 17 to RAILWAY	-	-	-	(20,000)	-	-	-	-
3750-2512 STORMWATER DRAINAGE DEPCN	-	(222,200)	(222,200)	(222,200)	(228,900)	(235,800)	(242,874)	(250,160)
DRAINAGECAPEXP DRAINAGE CAPITAL WORKS EXPENDITURE	-	(1,470,500)	-	-	(1,562,312)	(86,000)	(225,000)	(50,000)
STORMWATER DRAINAGE REVENUE	20,000	1,075,510	1,095,510	739,110	1,322,062	109,531	107,399	105,185
1500-5105 UNSPENT LOAN PROCEEDS LIRS	-	-	-	(980,000)	-	-	-	-
3750-1000 STORMWATER / DRAINAGE CHARGE	-	72,000	72,000	72,190	69,450	72,000	73,800	75,645
3750-1080 DRAINAGE CHARGE - WRITE OFFS	-	(500)	(500)	(10)	(500)	(500)	(513)	(525)
3750-1200 CONTRIBUTIONS TO WORKS	-	-	-	-	-	-	-	-
3750-1500 ELECTRICITY CHARGES REFUND	-	-	-	-	-	-	-	-
3750-1501 SECT 94 CONT. DRAINAGE - BAROOGA	-	-	-	-	-	-	-	-
3750-1502 SECT 94 CONT. DRAINAGE - BERRIGAN	-	-	-	-	-	-	-	-
3750-1503 SECT 94 CONT. DRAINAGE - FINLEY	-	-	-	-	-	-	-	-
3750-1504 SECT 94 CONT. DRAINAGE - TOCUMWAL	-	-	-	-	-	-	-	-
3750-1700 LIRS - URBAN S/W LOAN PROCEEDS	-	-	980,000	1,630,000	-	-	-	-
3750-1701 LIRS INTEREST SUBSIDY	-	24,010	24,010	16,930	45,612	38,031	34,112	30,065
3750-1926 SECT 94 CONT. DRAINAGE-RESERVE TRANS	-	-	-	-	-	-	-	-
3750-1950 MURRAY ST - HEADFORD TO OSBRORNE RMS FUNDING	20,000	-	20,000	-	-	-	-	-
DRAINAGECAPINC DRAINAGE CAPITAL WORKS INCOME	-	980,000	-	-	1,207,500	-	-	-
STORMWATER DRAINAGE Total	(110,083)	(1,005,462)	(1,115,545)	(968,694)	(910,748)	(573,258)	(682,503)	(520,228)
ENVIRONMENTAL PROTECTION								
ENVIRONMENTAL PROTECTION EXPENSE	(29,237)	(124,800)	(154,037)	(149,163)	(177,100)	(129,600)	(130,520)	(131,463)
1418-0110 LEVEE BANKS MTCE	(29,237)	(32,100)	(61,337)	(56,463)	(33,200)	(34,400)	(35,260)	(36,142)
1418-0130 MURRAY DARLING ASSOCIATION	-	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	(2,060)	(2,121)
1418-0140 LEVEE BANKS ADMIN CHARGES	-	(40,700)	(40,700)	(40,700)	(41,900)	(43,200)	(43,200)	(43,200)
1418-0501 LEVEE BANK LAND PURCHASE	-	-	-	-	-	-	-	-
3800-2026 LEVEE BANK CONSTRUCTION TRANSFER TO RESERVE	-	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)	(50,000)
LEVEECAPEXP LEVEE BANK CAPITAL EXPENDITURE	-	-	-	-	(50,000)	-	-	-
ENVIRONMENTAL PROTECTION REVENUE	-	-	-	150,729	-	-	-	-
3800-1500 FEES - MANAGEMENT OF ROAD RESERVES	-	-	-	-	-	-	-	-
3800-1926 LEVEE BANK CONSTRUCTION TRANSFER FROM RESERVE	-	-	-	-	-	-	-	-
3800-1951 CAPITAL WORKS INCOME - LEVEE BANKS	-	-	-	-	-	-	-	-
3800-1952 CAPITAL WORKS INCOME - SEPELTS	-	-	-	-	-	-	-	-

	2013/14 Budget Carried Forward	2014-15 ORIGINAL BUDGET	2014-15 ORIGINAL PLUS CWFD	YTD May 2015	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST
GRAND TOTAL	(1,396,097)	1,480,668	84,571	(49,211)	21,942	(64,098)	(119,472)	88,881
3800-1953 NATIONAL DISASTER RELIEF ASSISTANCE GRANT	-	-	-	150,729	-	-	-	-
LEVEECAPINC LEVEE BANK CAPITAL INCOME	-	-	-	-	-	-	-	-
ENVIRONMENTAL PROTECTION Total	(29,237)	(124,800)	(154,037)	1,566	(177,100)	(129,600)	(130,520)	(131,463)
WATER SUPPLIES								
WATER SUPPLIES EXPENSE	-	(3,070,580)	(3,070,580)	(3,859,084)	(3,287,875)	(3,440,518)	(3,402,203)	(3,448,044)
1510-0105 WATER ADMIN CHARGES - ADMINIST	-	(166,000)	(166,000)	(166,000)	(184,600)	(189,700)	(189,700)	(189,700)
1510-0106 WATER ADMIN CHARGE - ENGINEERI	-	(249,000)	(249,000)	(249,000)	(276,900)	(284,600)	(284,600)	(284,600)
1510-0117 WATER SUPPLIES - RENTAL CONTRI	-	(68,200)	(68,200)	(68,200)	(70,200)	(72,300)	(72,300)	(72,300)
1510-0125 PROV BAD & DOUBTFUL DEBTS	-	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,150)	(5,305)
1510-0155 WATER WRITE OFF BAD DEBTS	-	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,575)	(2,652)
1510-0170 WATER DELIVERY EXPENSES	-	(25,000)	(25,000)	(25,000)	(30,900)	(32,000)	(32,800)	(33,620)
1510-0200 WATER LEGAL EXPENSES	-	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,100)	(5,202)
1510-0210 DONATIONS - WATER FUND	-	-	-	-	-	-	-	-
1510-0500 WATER SUPPLIES PRINCIPAL ON LO	-	(117,540)	(117,540)	(117,540)	(125,693)	(111,493)	-	-
1510-0504 OFFICE EQUIP/FURN NON CAPITAL	-	(1,100)	(1,100)	(1,100)	(1,200)	(1,300)	(1,333)	(1,366)
1510-0505 OFFICE EQUIP/FURN - ENG WATER	-	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)
1510-0506 SUBSCRIPTIONS & MEMBERSHIPS	-	(8,750)	(8,750)	(8,750)	(9,000)	(9,200)	(6,386)	(6,578)
1510-0507 TELEMETRY UPGRADE - WATER	-	-	(10,000)	(10,000)	-	-	-	-
1510-0510 BGA - SOLAR AT PUMPSTATION	-	-	-	(43,000)	-	-	-	-
1510-0511 FIN - SOLAR AT PUMPSTATION	-	-	-	(32,000)	-	-	-	-
1510-0512 TOC - SOLAR AT PUMPSTATION	-	-	-	(31,000)	-	-	-	-
1510-0520 INSTALL 5 STOP VALVES	(4,500)	-	(4,500)	(4,500)	-	-	-	-
1510-0526 CHEMICAL DOSING PUMP REPLACEME	-	-	-	-	-	-	-	-
1510-0529 RAW LOW LIFT PUMPS MECH & ELEC	(10,500)	-	(10,500)	(10,500)	-	-	-	-
1510-0530 RAW HL PUMPS MECH & ELEC	-	-	(12,000)	(12,000)	-	-	-	-
1510-0536 SODA ASH DOSING SYSTEM	-	-	(30,000)	(30,000)	-	-	-	-
1510-0537 FIN - UPGRADE PLATFORM & WINCH WTP	(50,000)	-	(50,000)	(50,000)	-	-	-	-
1510-0548 IMPROVE OH & S AT WORK SITES	-	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	-	-
1510-0551 OH&S SIGNAGE - WATER	-	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)
1510-0552 SHELVING & STORAGE WTPs	-	-	-	-	-	-	-	-
1510-0560 MAINS RETIC - BGA	(11,500)	-	(31,500)	(31,500)	-	-	-	-
1510-0561 BGA - REPAINT INTERIOR WTP	(495,075)	-	(495,075)	(495,075)	-	-	-	-
1510-0562 BGA - AWNING FOR DAFF PLANT	-	-	-	-	-	-	-	-
1510-0563 BGA _ CCTV SURVEY WTP	-	-	-	-	-	-	-	-
1510-0564 BGA - MAJOR PUMP REPLACEMENT	(100,000)	-	(100,000)	(50,000)	-	-	-	-
1510-0565 MAINS RETIC - BGN	(12,081)	-	(12,081)	(12,081)	-	-	-	-
1510-0570 MAINS RETIC - FIN	-	-	(30,000)	(25,000)	-	-	-	-

	2013/14 Budget Carried Forward	2014-15 ORIGINAL BUDGET	2014-15 ORIGINAL PLUS CWFDF	YTD May 2015	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST
GRAND TOTAL	(1,396,097)	1,480,668	84,571	(49,211)	21,942	(64,098)	(119,472)	88,881
1510-0575 MAINS RETIC - TOC	(6,822)	-	(26,822)	(26,822)	-	-	-	-
1510-0608 CRUSHED GRANITE-FIN WATER DAM	(10,000)	-	(10,000)	(10,000)	-	-	-	-
1510-0612 BGN - FILTERED MAIN CORCORAN/LYSAGHT	-	-	-	-	-	-	-	-
1510-0613 BGN - RAW WATER PUMP STATION DRAINAGE LINE	(2,000)	-	(2,000)	(2,000)	-	-	-	-
1510-0615 FIN - FILTERED & UNFILTERED MAIN TONGS/HOWE STS	(40,885)	-	(40,885)	(40,885)	-	-	-	-
1510-0616 FIN - FILTERED MAIN WILLIAM/BRIDGET STS	(5,661)	-	(5,661)	(10,661)	-	-	-	-
1510-0617 TOC - DEMOLISH PUMP SHED & REPLACE	-	-	-	-	-	-	-	-
1510-0619 CHLORINE GAS LEAK DETECTORS - BGN & FIN WTP	-	-	-	-	-	-	-	-
1510-0621 FAILSAFE CHLORINE ALARM SYSTEM FOR RAW WATER	-	-	-	-	-	-	-	-
1510-0652 REPLACEMENT OF MINOR PLANT	(5,000)	-	(5,000)	(6,050)	-	-	-	-
1510-0653 BGA - MODIFICATION TO POWER SUPPLY	-	-	-	-	-	-	-	-
1510-0654 BGN - FLOURIDE DOSING SYSTEM	-	-	-	-	-	-	-	-
1510-0655 BGN - ROCK BEACHING TOWN RESERVOIR	-	-	-	-	-	-	-	-
1510-0657 BGN - OTHER MINOR REPAIR/REPLACEMENTS	-	-	(25,000)	(24,000)	-	-	-	-
1510-0658 FIN - FLOURIDE DOSING SYSTEM	-	-	-	-	-	-	-	-
1510-0659 FIN - DIVERT SED POND SLUDGE TO SEWER	-	-	-	-	-	-	-	-
1510-0660 TOC - REFURBISH #1 FLOCK TANK	-	-	-	-	-	-	-	-
1510-0661 TOC - REPLACE COMPRESSOR	-	-	(20,000)	(20,000)	-	-	-	-
1510-0662 TOC - OTHER MINOR REPAIR/REPLACEMENT	(25,000)	-	(50,000)	(50,000)	-	-	-	-
1510-0663 FIN - UPGRADE SEDIMENT POND WTP	(5,966)	-	(5,966)	(7,100)	-	-	-	-
1510-0664 FIN - SPRINKLER SYS FOR WTW	-	-	-	-	-	-	-	-
1510-0665 TOC-CHLORINE DOSING SYSTEM	-	-	(12,000)	(12,000)	-	-	-	-
1510-0666 TOC - SPRINKLER SYS WTW	-	-	-	-	-	-	-	-
1510-0846 WATER LABORATORY EQUIPMENT	-	-	(2,000)	(2,000)	-	-	-	-
1510-0876 BGN WATER OFFICE WATERING SYST	-	-	-	-	-	-	-	-
1510-0877 TERRACING AT WTP BGA	-	-	(80,000)	(80,000)	-	-	-	-
1510-0878 LOW LIFT PUMP MECH & ELEC BGN	-	-	(50,000)	(50,000)	-	-	-	-
1510-0879 HL PUMP MECH & ELEC FIN	-	-	(50,000)	(50,000)	-	-	-	-
1510-0880 CHEMICAL PUMP REPLACEMENT	-	-	(20,000)	(20,000)	-	-	-	-
1511-0109 REC FACIL DONATION & OTHER COSTS	-	-	-	(1,760)	(1,500)	(1,550)	(1,597)	(1,644)
1511-0110 METER READING - BGN SHIRE	-	(63,440)	(63,440)	(63,440)	(66,000)	(68,600)	(70,315)	(72,073)
1511-0111 METER READING PRINTING & POSTA	-	(12,500)	(12,500)	(12,500)	(13,000)	(13,500)	(13,838)	(14,183)
1511-0113 METER READING TELEPHONE	-	(720)	(720)	(1,100)	(730)	(740)	(766)	(793)
1511-0130 PURCHASE OF WATER - BGA	-	(12,500)	(12,500)	(7,500)	(13,000)	(13,500)	(13,838)	(14,183)
1511-0135 PURCHASE OF WATER - BGN	-	(37,100)	(37,100)	(42,980)	(38,600)	(40,200)	(41,205)	(42,235)
1511-0140 PURCHASE OF WATER - FIN	-	(48,600)	(48,600)	(60,045)	(50,500)	(52,500)	(53,813)	(55,158)
1511-0145 PURCHASE OF WATER - TOC	-	(11,800)	(11,800)	(11,800)	(12,300)	(12,800)	(13,120)	(13,448)
1511-0150 WATER TREATMENT - OP EXP - BGA	-	(137,250)	(137,250)	(157,250)	(140,700)	(144,200)	(147,805)	(151,500)
1511-0151 WATER TREATMENT-BGA ELECTRICIT	-	(43,150)	(43,150)	(43,150)	(47,450)	(52,200)	(54,027)	(55,918)
1511-0152 WATER TREATMENT -BGA TELEPHONE	-	(3,400)	(3,400)	(3,400)	(3,500)	(3,700)	(3,830)	(3,964)

	2013/14 Budget Carried Forward	2014-15 ORIGINAL BUDGET	2014-15 ORIGINAL PLUS CWFD	YTD May 2015	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST
GRAND TOTAL	(1,396,097)	1,480,668	84,571	(49,211)	21,942	(64,098)	(119,472)	88,881
1511-0153 WATER TREATMENT -BGA INSURANCE	-	(12,600)	(12,600)	(11,800)	(13,000)	(13,400)	(13,802)	(14,216)
1511-0165 WATER TREATMENT - OP EXP - BGN	-	(136,500)	(136,500)	(114,485)	(142,000)	(147,600)	(151,290)	(155,072)
1511-0166 WATER TREATMENT-BGN ELECTRICIT	-	(22,200)	(22,200)	(22,200)	(23,300)	(24,200)	(25,047)	(25,924)
1511-0167 WATER TREATMENT -BGN TELEPHONE	-	(3,300)	(3,300)	(3,300)	(3,500)	(3,700)	(3,830)	(3,964)
1511-0168 WATER TREATMENT BGN- INSURANCE	-	(5,300)	(5,300)	(4,880)	(5,500)	(5,700)	(5,871)	(6,047)
1511-0170 PRESSURE TRANSMITTER - BGN TOW	-	-	-	-	-	-	-	-
1511-0180 WATER TREATMENT - OP EXP - FIN	-	(154,200)	(154,200)	(154,200)	(160,300)	(166,700)	(170,868)	(175,139)
1511-0182 WATER TREATMENT FIN-INSURANCE	-	(6,900)	(6,900)	(6,445)	(7,100)	(7,300)	(7,519)	(7,745)
1511-0183 WATER TREATMENT-FIN ELECTRICIT	-	(46,320)	(46,320)	(46,320)	(48,200)	(50,100)	(51,854)	(53,668)
1511-0184 WATER TREATMENT -FIN TELEPHONE	-	(865)	(865)	(865)	(900)	(940)	(973)	(1,007)
1511-0195 WATER TREATMENT - OP EXP - TOC	-	(183,000)	(183,000)	(183,000)	(190,400)	(198,000)	(202,950)	(208,024)
1511-0196 WATER TREATMENT -TOC TELEPHONE	-	(830)	(830)	(830)	(870)	(900)	(932)	(964)
1511-0197 WATER TREATMENT-TOC ELECTRICIT	-	(58,400)	(58,400)	(58,400)	(60,750)	(63,180)	(65,391)	(67,680)
1511-0198 WATER TREATMENT-TOC -INSURANCE	-	(10,400)	(10,400)	(9,775)	(10,800)	(11,200)	(11,536)	(11,882)
1511-0230 PUMPING STATIONS - OP EXP BGA	-	(25,600)	(25,600)	(25,600)	(26,700)	(27,700)	(28,393)	(29,102)
1511-0231 PUMPING STATIONS - OP EXP BGN	-	(14,500)	(14,500)	(14,500)	(15,000)	(15,700)	(16,093)	(16,495)
1511-0232 PUMPING STATIONS OP EXP FIN	-	(11,300)	(11,300)	(11,300)	(11,800)	(12,200)	(12,505)	(12,818)
1511-0233 PUMPING STATIONS OP EXP TOC	-	(5,600)	(5,600)	(5,600)	(5,800)	(6,000)	(6,150)	(6,304)
1511-0270 RETIC & METERS - OP EXP - BGA	-	(24,600)	(24,600)	(19,600)	(25,600)	(26,600)	(27,265)	(27,947)
1511-0285 RETIC & METERS - OP EXP - BGN	-	(57,500)	(57,500)	(47,500)	(59,700)	(62,100)	(63,653)	(65,244)
1511-0300 RETIC & METERS - OP EXP - FIN	-	(73,100)	(73,100)	(83,100)	(76,000)	(79,100)	(81,078)	(83,104)
1511-0315 RETIC & METERS - OP EXP - TOC	-	(45,000)	(45,000)	(50,000)	(46,800)	(48,600)	(49,815)	(51,060)
1511-0316 RETIC & METERS - INSURANCE	-	(900)	(900)	(825)	(900)	(900)	(927)	(955)
1511-0320 CYBLES MAINTENANCE	-	(3,600)	(3,600)	(3,600)	(3,800)	(3,900)	(3,998)	(4,097)
1511-0330 WATER NEW CONNECTIONS (INC MET	-	(36,000)	(36,000)	(36,000)	(37,500)	(39,000)	(39,975)	(40,974)
1511-0340 WATER SAMPLING / MONITORING	-	(10,000)	(10,000)	(10,000)	(10,300)	(10,500)	(10,675)	(10,854)
1511-0355 WATER SUPPLY INTEREST ON LOANS	-	(20,432)	(20,432)	(20,432)	(12,280)	(3,485)	-	-
1511-0397 INSTALLATION OF RPZ	-	(21,500)	(21,500)	(21,500)	(22,400)	(23,250)	(23,831)	(24,428)
1512-0105 BANK & GOVT CHARGES	-	(7,725)	(7,725)	(7,725)	(7,880)	(7,300)	(7,519)	(7,745)
1512-0130 HOUSING TOC WATER BLDG MTCE	-	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,563)	(2,627)
1512-0131 HOUSING TOC WATER INSURANCE	-	(610)	(610)	-	(622)	(580)	(597)	(615)
1512-0152 INSTALLATION OF RCD'S	(5,000)	(15,100)	(20,100)	(20,100)	(15,700)	(16,300)	(16,708)	(17,125)
1512-0153 INSPECT, ASSESS & INSTALL RPZ	-	-	-	-	-	-	-	-
1512-0154 REVIEW SERVICING PLAN W & S	(7,638)	-	(7,638)	(7,638)	-	-	-	-
1512-0155 SELLING COSTS - HIGH SEC WATER	-	-	-	(275)	-	-	-	-
1512-0201 WATER - STORM EMERGENCY	-	-	-	-	-	-	-	-
4110-2026 WATER SUPPLIES TRANSFER TO RESERVE	797,628	(76,048)	721,580	-	-	-	(178,133)	(221,855)
4210-2545 WATER MAINS RETIC & METERS - DEPCN	-	(245,800)	(245,800)	(245,800)	(253,200)	(260,800)	(268,624)	(276,683)
4240-2545 WATER TREATMENT WORKS - DEPCN	-	(287,500)	(287,500)	(287,500)	(296,100)	(305,000)	(314,150)	(323,575)
4250-2504 WATER HOUSING TOC - DEPCN	-	(2,800)	(2,800)	(2,800)	(2,900)	(3,000)	(3,090)	(3,183)

	2013/14 Budget Carried Forward	2014-15 ORIGINAL BUDGET	2014-15 ORIGINAL PLUS CWFD	YTD May 2015	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST
GRAND TOTAL	(1,396,097)	1,480,668	84,571	(49,211)	21,942	(64,098)	(119,472)	88,881
WSCAPEXP WATER SUPPLIES CAPITAL EXPENDITURE	-	(406,000)	-	-	(572,000)	(659,000)	(513,000)	(456,000)
WATER SUPPLIES REVENUE	-	3,070,580	3,070,580	3,859,084	3,287,875	3,440,518	3,402,203	3,448,044
4110-1000-0001 WATER CHARGES - BGA	-	390,000	390,000	427,921	412,686	422,686	432,818	432,151
4110-1000-0002 WATER CHARGES - BGN	-	266,000	266,000	286,940	280,643	286,643	292,732	296,170
4110-1000-0003 WATER CHARGES - FIN	-	515,000	515,000	535,228	543,737	556,737	570,410	574,446
4110-1000-0004 WATER CHARGES - TOC	-	571,500	571,500	587,529	603,575	618,575	633,767	629,904
4110-1000-0005 WATER CHARGES - NON RATEABLE	-	45,000	45,000	45,556	47,462	48,462	49,478	50,871
4110-1080 LESS WATER CHARGES WRITTEN OFF	-	(3,000)	(3,000)	(200)	(3,000)	(3,500)	(3,588)	(3,677)
4110-1082 LESS WATER CHARGES D/DEBT EXPENSE	-	(5,000)	(5,000)	-	(5,000)	(5,000)	(5,125)	(5,253)
4110-1095 LESS WATER PENSION REBATE - BGN	-	(85,000)	(85,000)	(85,165)	(87,500)	(90,000)	(92,250)	(94,556)
4110-1500 WATER CONSUMPTION - BGN SHIRE	-	650,000	650,000	650,000	650,000	650,000	666,250	682,906
4110-1501 WATER - STANDPIPE SALES	-	3,150	3,150	3,150	3,300	3,400	3,485	3,572
4110-1502 WATER CONNECTION FEES - GST FREE	-	20,000	20,000	20,000	20,900	21,900	22,520	23,156
4110-1503 WATER DELIVERIES INCOME	-	15,700	15,700	15,700	16,400	17,200	17,700	18,213
4110-1504 SALE OF HIGH SECURITY WATER	-	50,000	50,000	333,675	50,000	50,000	51,250	52,531
4110-1506 WATER - RENT ON COUNCIL HOUSES	-	3,380	3,380	3,380	3,448	3,380	3,465	3,551
4110-1507 WATER - DISCONNECTION FEE	-	500	500	500	500	500	513	525
4110-1509 WATER SUNDRY INCOME - INC GST	-	2,000	2,000	2,000	2,000	2,000	2,050	2,101
4110-1511 LEGAL COST RECOVERY	-	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	(2,050)	(2,101)
4110-1512 PRIVATE WORKS INCOME - WATER	-	500	500	500	500	500	513	525
4110-1601 SECT. 64 CONT. WATER - BGA	-	-	-	-	-	-	-	-
4110-1602 SECT. 64 CONT. WATER - BER	-	-	-	-	-	-	-	-
4110-1603 SECT. 64 CONT. WATER - FIN	-	-	-	10,680	-	-	-	-
4110-1604 SECT. 64 CONT. WATER - TOC	-	-	-	-	-	-	-	-
4110-1611 SECT. 64 CONT. WATER PURCHASE - BGA	-	-	-	-	-	-	-	-
4110-1612 SECT. 64 CONT. WATER PURCHASE - BER	-	-	-	-	-	-	-	-
4110-1613 SECT. 64 CONT. WATER PURCHASE - FIN	-	-	-	-	-	-	-	-
4110-1614 SECT. 64 CONT. WATER PURCHASE - TOC	-	-	-	-	-	-	-	-
4110-1840 INTEREST ON INVESTMENTS	-	50,000	50,000	127,185	122,454	120,413	121,663	127,563
4110-1926 WATER TRANSFER FROM RESERVE	-	-	-	313,564	27,570	120,322	-	-
4110-1927 SECT 64 CONT. - TRANSFER TO RESERVE	-	-	-	-	-	-	-	-
4110-1951 WATER CHARGES PENSION SUBSIDY	-	46,750	46,750	46,841	48,000	49,500	50,738	52,006
4110-1954 GRANT - DROUGHT WORKS	-	-	-	-	-	-	-	-
4240-4710 WATER DEPCN CONTRA	-	536,100	536,100	536,100	552,200	568,800	585,864	603,440
WSCAPINC WATER SUPPLIES CAPITAL INCOME	-	-	-	-	-	-	-	-
WATER SUPPLIES Total	-	-	-	-	(0)	-	-	-

	2013/14 Budget Carried Forward	2014-15 ORIGINAL BUDGET	2014-15 ORIGINAL PLUS CWFD	YTD May 2015	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST
GRAND TOTAL	(1,396,097)	1,480,668	84,571	(49,211)	21,942	(64,098)	(119,472)	88,881
SEWERAGE SERVICES								
SEWERAGE SERVICES EXPENSE	-	(2,368,010)	(2,368,010)	(2,483,802)	(2,527,718)	(2,599,350)	(2,669,800)	(2,763,747)
1610-0105 SEWERAGE ADMIN CHARGE - ADMINI	-	(140,500)	(140,500)	(140,500)	(158,300)	(162,600)	(162,600)	(162,600)
1610-0106 SEWER ADMIN CHARGE - ENGINEERI	-	(210,700)	(210,700)	(210,700)	(237,400)	(243,900)	(243,900)	(243,900)
1610-0117 SEWERAGE SERVICE - RENTAL CONT	-	(45,700)	(45,700)	(45,700)	(47,100)	(48,500)	(48,500)	(48,500)
1610-0155 SEWER WRITE OFF BAD DEBTS	-	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,030)	(1,061)
1610-0504 OFFICE EQUIP/FURN NON CAPITAL	-	(500)	(500)	(500)	(500)	(500)	(513)	(525)
1610-0505 OFFICE EQUIP & FURN - ENG SEWE	-	-	-	-	-	-	-	-
1610-0512 PUMP REPLACEMENT	(30,000)	-	(30,000)	(30,000)	-	-	-	-
1610-0513 GRAVEL POND BANKS- BAR	(5,000)	-	(5,000)	-	-	-	-	-
1610-0515 NEW LINE & STOP VALVE TO BYPASS OLD POND	-	-	-	-	-	-	-	-
1610-0517 GRAVEL POND BANKS - TOC	(6,000)	-	(6,000)	(1,000)	-	-	-	-
1610-0519 REPLACE ACTUATOR VALVES - TOC	-	-	-	-	-	-	-	-
1610-0522 ROCK BEACHING - TOC RECYCLE PONDS	(5,000)	-	(5,000)	(15,000)	-	-	-	-
1610-0523 LIGHTING TO CONTAINER @ TOC STP	-	-	-	-	-	-	-	-
1610-0524 REPLACE FENCE AT FINLEY STP	-	-	-	-	-	-	-	-
1610-0525 REFURBISH CONCRETE - FINLEY	-	-	-	-	-	-	-	-
1610-0526 SEWER MAIN UPGRADES - TOCUMWAL	-	-	(63,000)	(60,000)	-	-	-	-
1610-0527 UPGRADE AMENITIES AT ALL STP	-	(5,000)	(15,000)	(15,000)	-	-	-	-
1610-0590 BGN SEWER MAIN UPGRADES	-	-	-	(11,500)	-	-	-	-
1610-0595 FIN SEWER MAIN UPGRADES	-	-	(10,000)	(10,000)	-	-	-	-
1610-0600 TOC SEWER MAIN UPGRADES	(15,862)	-	(15,862)	(7,362)	-	-	-	-
1610-0621 BGA UPGRADE PUMP STATION	-	-	(20,000)	(20,000)	-	-	-	-
1610-0641 UPGRADE OF LABORATORY EQUIPMEN	-	-	-	-	-	-	-	-
1610-0652 REPLACEMENT OF MINOR PLANT	-	-	-	-	-	-	-	-
1610-0655 BGN UPGRADE PUMP STATIONS	(20,000)	-	(40,000)	(40,000)	-	-	-	-
1610-0656 REPLACE LOW PRESSURE SYS PUMPS	-	-	-	-	-	-	-	-
1610-0657 DIGESTER VALVES	-	-	-	-	-	-	-	-
1610-0658 SPARE PUMPS FOR LOW PRESS SYS	-	-	-	(10,140)	-	-	-	-
1610-0662 OH & S SIGNAGE-SEWER	-	-	-	-	-	-	-	-
1610-0663 REPLACE BREATHING APPARATUS- SEWER	-	-	-	-	-	-	-	-
1610-0705 FIN UPGRADE PUMP STATIONS	-	-	(160,000)	(150,000)	-	-	-	-
1610-0706 REPLACE SLIP RINGS - CLARIFIERS	-	-	-	-	-	-	-	-
1610-0707 SEAL ACCESS TO STW & TRUCK WAS	(5,000)	-	(5,000)	(5,000)	-	-	-	-
1610-0708 TOC-REFURBISH CONCRETE WORK	-	-	(40,000)	(40,000)	-	-	-	-
1610-0709 TOC-BYPASS CONTROL VALVE DAM	-	-	-	-	-	-	-	-
1610-0743 UPGRADE SEWER TELEMENTRY	-	-	(20,000)	(15,300)	-	-	-	-
1610-0852 IMPROVE EMBANKMENT OF THE PONDS	(10,000)	-	(10,000)	(10,000)	-	-	-	-
1610-0872 REPLACE MIXER CABINET@BGN STP	-	-	-	-	-	-	-	-
1610-0873 BANK L SHAPED POND	-	-	-	-	-	-	-	-

	2013/14 Budget Carried Forward	2014-15 ORIGINAL BUDGET	2014-15 ORIGINAL PLUS CWFD	YTD May 2015	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST
GRAND TOTAL	(1,396,097)	1,480,668	84,571	(49,211)	21,942	(64,098)	(119,472)	88,881
1610-0874 EFFLUENT PUMP	-	-	-	-	-	-	-	-
1610-0875 VALVE REPLACEMENT	-	-	-	-	-	-	-	-
1610-0879 U/GROUND MAIN & S BOARD BGN ST	-	-	-	-	-	-	-	-
1610-0880 BGA - DUMPING POINT FOR CARAVANS	(5,000)	-	(5,000)	(5,000)	-	-	-	-
1610-0881 BGN - REFURBSH CONCRETE WORK, TRICKLE FILTER, STP, CHANNEL	-	-	(40,000)	(40,000)	-	-	-	-
1610-0882 BGN - REPLACE PUMP STATION LIDS, INSTALL HOLDING BRACKETS	-	-	-	-	-	-	-	-
1610-0883 FIN - GRAVEL POND BANKS	(5,000)	-	(5,000)	(5,000)	-	-	-	-
1610-0884 FIN - REFURBISH CONCRETE WORK	-	-	(30,000)	(30,000)	-	-	-	-
1610-0885 FIN - CONCRETE/GRAVEL ACCESS AREAS	(3,000)	-	(3,000)	(3,000)	-	-	-	-
1610-0886 TOC - REPLACE PUMPS PS No.9	-	-	-	-	-	-	-	-
1610-0887 TOC - PUMP STATIONS UPGRADE	-	-	-	(1,800)	-	-	-	-
1610-0888 TOC - CRUSHED ROCK ON PS ACCESS AREAS	(5,000)	-	(5,000)	(5,000)	-	-	-	-
1610-0889 SLUDGE BLANKET MEASURING DEVICE	-	-	-	-	-	-	-	-
1610-0890 ALTERNATE ENERGY SUPPLY PROJECT	-	-	(50,000)	-	-	-	-	-
1610-0891 BGA-DESILT SLUDGE LAGOON	-	-	(50,000)	(50,000)	-	-	-	-
1610-0892 BGA-MINOR REPAIR/REPLACE	-	-	(10,000)	(25,000)	-	-	-	-
1610-0893 BGN-MINOR REPAIR/REPLACE	-	-	(20,000)	(15,000)	-	-	-	-
1610-0894 BGN-STP PUMP VALVE REPLACE	-	-	(15,000)	(10,000)	-	-	-	-
1610-0895 FIN-MINOR REPAIR/REPLACE	-	-	(20,000)	(15,000)	-	-	-	-
1610-0896 FIN-POND FENCING	-	-	(10,000)	(10,000)	-	-	-	-
1610-0897 TOC-MINOR REPAIR/REPLACE	-	-	(20,000)	(18,545)	-	-	-	-
1611-0109 RECREATION FACILITIES DONATION	-	-	-	(1,000)	(900)	(900)	(927)	(955)
1611-0110 SEWER TREATMENT - OP EXP - BGA	-	(7,200)	(7,200)	(7,200)	(7,350)	(7,650)	(7,841)	(8,037)
1611-0111 SEWER TREATMENT BGA INSURANCE	-	(300)	(300)	(330)	(300)	(300)	(309)	(318)
1611-0113 SEWER TREATMENT -BGA TELEPHONE	-	(110)	(110)	(250)	(125)	(150)	(155)	(161)
1611-0125 SEWER TREATMENT - OP EXP - BGN	-	(79,800)	(79,800)	(79,800)	(83,000)	(86,300)	(88,458)	(90,669)
1611-0127 SEWER TREATMENT -BGN INSURANCE	-	(4,500)	(4,500)	(4,250)	(4,700)	(4,900)	(5,047)	(5,198)
1611-0128 SEWER TREATMENT BGN -TELEPHONE	-	(2,950)	(2,950)	(2,950)	(3,050)	(3,200)	(3,312)	(3,428)
1611-0129 SEWER - EFFLUENT RE-USE - BGN	-	(5,100)	(5,100)	(5,100)	(5,300)	(5,500)	(5,638)	(5,778)
1611-0140 SEWER TREATMENT - OP EXP - FIN	-	(87,200)	(87,200)	(82,200)	(90,700)	(94,300)	(96,658)	(99,074)
1611-0141 SEWER TREATMENT -FIN INSURANCE	-	(4,800)	(4,800)	(4,455)	(5,000)	(5,200)	(5,356)	(5,517)
1611-0142 SEWER TREATMENT-FIN ELECTRICIT	-	(14,300)	(14,300)	(14,300)	(14,850)	(15,450)	(15,991)	(16,550)
1611-0143 SEWER TREATMENT FIN- TELEPHONE	-	(325)	(325)	(325)	(340)	(350)	(362)	(375)
1611-0144 SEWER - EFFLUENT RE-USE - FIN	-	(9,600)	(9,600)	(9,600)	(10,000)	(10,400)	(10,660)	(10,927)
1611-0155 SEWER TREATMENT - OP EXP - TOC	-	(98,200)	(98,200)	(98,200)	(102,200)	(106,200)	(108,855)	(111,576)
1611-0156 SEWER TREATMENT -TOC INSURANCE	-	(4,900)	(4,900)	(4,510)	(5,100)	(5,300)	(5,459)	(5,623)
1611-0157 SEWER TREATMENT-TOC ELECTRICIT	-	(14,200)	(14,200)	(21,200)	(14,800)	(15,400)	(15,939)	(16,497)
1611-0158 SEWER TREATMENT -TOC TELEPHONE	-	(540)	(540)	(540)	(560)	(590)	(611)	(632)
1611-0159 SEWER - EFFLUENT RE-USE - TOC	-	(17,500)	(17,500)	(17,500)	(18,200)	(18,800)	(19,220)	(19,651)
1611-0170 RETIC - OP EXP - BGA	-	(7,000)	(7,000)	(7,000)	(7,100)	(7,300)	(7,413)	(7,528)

	2013/14 Budget Carried Forward	2014-15 ORIGINAL BUDGET	2014-15 ORIGINAL PLUS CWFD	YTD May 2015	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST
GRAND TOTAL	(1,396,097)	1,480,668	84,571	(49,211)	21,942	(64,098)	(119,472)	88,881
1611-0171 RETIC OP EXP ELECTRICITY -BGA	-	(17,500)	(17,500)	(17,500)	(18,200)	(18,900)	(19,562)	(20,246)
1611-0185 RETIC - OP EXP - BGN	-	(28,500)	(28,500)	(23,500)	(29,600)	(30,800)	(31,570)	(32,359)
1611-0186 RETIC OP EXP - ELECTRICITY BGN	-	(14,500)	(14,500)	(14,500)	(15,100)	(15,700)	(16,250)	(16,818)
1611-0200 RETIC - OP EXP - FIN	-	(32,500)	(32,500)	(32,500)	(33,700)	(35,100)	(35,978)	(36,877)
1611-0201 RETIC OP EXP ELECTRICITY - FIN	-	(16,700)	(16,700)	(16,700)	(17,300)	(18,100)	(18,734)	(19,389)
1611-0215 RETIC - OP EXP - TOC	-	(34,500)	(34,500)	(34,500)	(35,500)	(36,500)	(37,160)	(37,837)
1611-0216 RETIC OP EXP ELECTRICITY - TOC	-	(20,000)	(20,000)	(20,000)	(20,800)	(21,600)	(22,356)	(23,138)
1611-0230 PUMPING STATIONS OP EXP BGA	-	(80,900)	(80,900)	(75,900)	(84,200)	(87,500)	(89,688)	(91,930)
1611-0231 PUMPING STATIONS OP EXP BGN	-	(36,200)	(36,200)	(36,200)	(37,600)	(39,200)	(40,180)	(41,185)
1611-0232 PUMPING STATIONS OP EXP FIN	-	(51,300)	(51,300)	(51,300)	(53,400)	(55,500)	(56,888)	(58,310)
1611-0233 PUMPING STATIONS OP EXP TOC	-	(62,100)	(62,100)	(62,100)	(64,600)	(67,200)	(68,880)	(70,602)
1611-0234 LOW PRESSURE SYSTEM - BGA	-	(6,000)	(6,000)	(8,000)	(6,300)	(6,500)	(6,663)	(6,829)
1611-0235 LOW PRESSURE SYSTEM - BGN	-	(3,700)	(3,700)	(3,700)	(3,850)	(4,000)	(4,100)	(4,203)
1611-0236 LOW PRESSURE SYSTEM - FIN	-	(2,700)	(2,700)	(2,700)	(2,800)	(2,900)	(2,973)	(3,047)
1611-0237 LOW PRESSURE SYSTEM - TOC	-	(8,800)	(8,800)	(6,800)	(9,200)	(9,500)	(9,738)	(9,981)
1611-0250 SEWERAGE CONNECTIONS - SHIRE	-	(14,800)	(14,800)	(9,800)	(15,400)	(16,000)	(16,400)	(16,810)
1611-0340 SEWER SAMPLING / MONITORING	-	(7,700)	(7,700)	(7,700)	(8,000)	(8,400)	(8,610)	(8,825)
1611-0341 RAISING OF SEWER MANHOLD LIDS	(7,035)	(13,700)	(20,735)	(10,735)	(14,300)	(14,800)	(15,170)	(15,549)
1611-0342 TOCUMWAL CCTV	(23,488)	(20,000)	(43,488)	(43,488)	(21,400)	(23,000)	(23,988)	(25,000)
1611-0344 INSTALLATION OF RPZ	(12,000)	(15,600)	(27,600)	(27,600)	(16,200)	(16,900)	(17,323)	(17,756)
1612-0105 BANK & GOVT CHARGES	-	(6,570)	(6,570)	(6,570)	(6,701)	(6,200)	(6,386)	(6,578)
1612-0155 BGN TRUCK WASH OPERATING EXPEN	-	(520)	(520)	(7,370)	(540)	(560)	(574)	(588)
1612-0156 BGN TRUCK WASH ELECTRICITY	-	(540)	(540)	(540)	(570)	(600)	(621)	(643)
1612-0157 BGN TRUCK WASH - TELEPHONE	-	(330)	(330)	(330)	(350)	(370)	(383)	(396)
1612-0160 BGN TRUCK WASH MTCE	-	(1,000)	(1,000)	(4,000)	(1,100)	(1,100)	(1,128)	(1,156)
1612-0170 FIN TRUCK WASH OPERATING EXPEN	-	(3,400)	(3,400)	(3,400)	(3,500)	(3,600)	(3,690)	(3,782)
1612-0171 FIN TRUCK WASH - ELECTRICITY	-	(2,000)	(2,000)	(2,000)	(2,000)	(2,100)	(2,174)	(2,250)
1612-0172 FIN TRUCK WASH - TELEPHONE	-	(410)	(410)	(410)	(430)	(450)	(466)	(482)
1612-0175 FIN TRUCK WASH MTCE	-	(1,900)	(1,900)	(1,900)	(1,950)	(2,000)	(2,050)	(2,101)
1612-0180 INSTALLATION OF RCD's	(47,240)	(29,100)	(76,340)	(61,690)	(31,100)	(33,100)	(34,428)	(35,788)
5110-2026 SEWER SERVICES TRANSFER TO RESERVE	204,625	(50,424)	154,201	(43,421)	(425,186)	(427,970)	(309,819)	(604,652)
5110-3700 Internal Loan 385 Receivable-Current	-	76,977	76,977	76,977	40,503	-	-	-
5110-3750 Loan 387 Receivable - Current	-	72,232	72,232	72,232	77,332	40,690	-	-
5210-2550 SEWER MAINS RETIC - DEPCN	-	(353,000)	(353,000)	(353,000)	(353,000)	(353,000)	(363,590)	(374,498)
5240-2550 SEWER TREATMENT WORKS - DEPCN	-	(196,500)	(196,500)	(196,500)	(196,500)	(196,500)	(202,385)	(208,467)
5250-2500 SEWER PLANT & EQUIP DEPCN	-	(7,600)	(7,600)	(7,600)	(7,800)	(8,000)	(8,240)	(8,487)
5250-2502 SEWER EQUIPMENT DEPCN	-	(6,200)	(6,200)	(6,200)	(6,400)	(6,600)	(6,798)	(7,002)
5280-2500 TRUCKWASH - DEPCN	-	(100)	(100)	(100)	(100)	(100)	(103)	(106)
SEWERCAPEXP SEWERAGE SERVICES CAPITAL EXPENDITURE	-	(608,000)	-	-	(283,000)	(225,000)	(330,000)	(85,000)

	2013/14 Budget Carried Forward	2014-15 ORIGINAL BUDGET	2014-15 ORIGINAL PLUS CWFd	YTD May 2015	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST
GRAND TOTAL	(1,396,097)	1,480,668	84,571	(49,211)	21,942	(64,098)	(119,472)	88,881
SEWERAGE SERVICES REVENUE	-	2,368,010	2,368,010	2,483,802	2,527,718	2,599,350	2,669,800	2,763,747
5110-1000-0001 SEWER CHARGES - BGA	-	386,000	386,000	394,151	408,188	417,688	427,820	441,086
5110-1000-0002 SEWER CHARGES - BGN	-	235,000	235,000	236,000	247,714	253,714	258,793	266,856
5110-1000-0003 SEWER CHARGES - FIN	-	510,000	510,000	511,174	539,767	552,767	565,942	582,357
5110-1000-0004 SEWER CHARGES - TOC	-	566,000	566,000	566,881	598,915	612,915	627,609	652,835
5110-1000-0005 SEWER CHARGES - NON RATEABLE	-	54,500	54,500	56,731	57,290	58,790	59,809	59,612
5110-1000-0006 SEWER CHARGES - LOW PRESSURE SEWER CHG	-	7,500	7,500	7,644	7,739	8,239	8,442	8,648
5110-1000-0007 SEWER VOLUME CHARGE - NONRESIDENTIAL	-	-	-	-	-	-	-	-
5110-1000-0009 SEWER TRADE WASTE CHARGES	-	-	-	-	-	-	-	-
5110-1080 LESS SEWER CHARGES WRITTEN OFF	-	(2,000)	(2,000)	(200)	(2,000)	(2,000)	(2,050)	(2,101)
5110-1082 LESS SEWER CHARGES D/DEBT EXPENSE	-	(3,500)	(3,500)	(500)	(5,000)	(3,500)	(3,588)	(3,677)
5110-1095 LESS SEWER PENSION REBATE - SHIRE	-	(82,500)	(82,500)	(82,649)	(84,500)	(86,500)	(88,663)	(90,879)
5110-1500 SEWER CONNECTION FEES - GST FREE	-	10,000	10,000	12,000	10,000	10,000	10,250	10,506
5110-1501 SEWER SUNDRY INCOME - INC.GST	-	-	-	-	-	-	-	-
5110-1502 DISPOSAL OF SEPTAGE INCOME	-	4,000	4,000	10,000	4,000	4,000	4,063	4,127
5110-1503 SEWER SUNDRY INCOME - GST FREE	-	1,000	1,000	1,000	1,000	1,000	1,025	1,051
5110-1504 TOC SEWER EFFLUENT REUSE	-	3,550	3,550	3,550	1,575	1,600	1,640	1,681
5110-1505 BGN SEWER EFFLUENT REUSE	-	-	-	-	-	-	-	-
5110-1601 SECT. 64 CONT. SEWER - BGA	-	-	-	-	-	-	-	-
5110-1602 SECT. 64 CONT. SEWER - BER	-	-	-	-	-	-	-	-
5110-1603 SECT. 64 CONT. SEWER - FIN	-	-	-	-	-	-	-	-
5110-1604 SECT. 64 CONT. SEWER - TOC	-	-	-	-	-	-	-	-
5110-1700 INTEREST INCOME - INTERNAL LOAN 385	-	6,840	6,840	6,840	1,410	-	-	-
5110-1750 LOAN 387 INTEREST INCOME	-	11,970	11,970	11,970	6,870	1,410	-	-
5110-1840 INTEREST ON INVESTMENTS	-	50,000	50,000	135,350	143,150	156,127	167,459	181,709
5110-1926 SEWER TRANSFER FROM RESERVE	-	-	-	-	-	-	-	-
5110-1928 SECT 64 CONT SEWER RESERVE TRANSFER	-	-	-	-	-	-	-	-
5110-1950 ALTERNATE ENERGY SUPPLY GRANT	-	-	-	-	-	-	-	-
5110-1951 SEWER CHARGES PENSION SUBSIDY	-	45,000	45,000	45,460	26,500	47,500	48,688	49,905
5210-1500 ELECTRICITY CHARGES REFUND	-	-	-	-	-	-	-	-
5210-4810 SEWER DEPCN CONTRA	-	563,400	563,400	563,400	563,800	564,200	581,126	598,560
5280-1500 TRUCK WASH (AVDATA) INCOME	-	1,250	1,250	5,000	1,300	1,400	1,435	1,471
SEWERCAPINC SEWERAGE SERVICES CAPITAL INCOME	-	-	-	-	-	-	-	-
SEWERAGE SERVICES Total	-	-	-	0	-	0	-	0
PUBLIC LIBRARIES								
PUBLIC LIBRARIES EXPENSE	-	(622,960)	(622,960)	(649,027)	(657,360)	(673,810)	(678,655)	(693,934)
1710-0105 LIBRARY BLDG MTCE - BGA	-	(1,000)	(1,000)	(1,030)	(1,000)	(1,000)	(1,025)	(1,051)

	2013/14 Budget Carried Forward	2014-15 ORIGINAL BUDGET	2014-15 ORIGINAL PLUS CWFD	YTD May 2015	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST
GRAND TOTAL	(1,396,097)	1,480,668	84,571	(49,211)	21,942	(64,098)	(119,472)	88,881
1710-0120 LIBRARY BLDG MTCE - BGN	-	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,025)	(1,051)
1710-0125 LIBRARY BLDG MTCE - FINLEY	-	(3,500)	(3,500)	(3,500)	(2,000)	(2,000)	(2,050)	(2,101)
1710-0140 LIBRARY BLDG MTCE - TOC	-	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,025)	(1,051)
1710-0141 TOCUMWAL LIBRARY STRUCTURAL REPAIRS	-	-	-	-	-	-	-	-
1710-0142 Repaint - Toc Library	-	-	-	-	-	-	-	-
1710-0145 LIBRARY OFFICE FURN/EQUIP MTCE	-	(9,400)	(9,400)	(5,750)	(10,000)	(10,000)	(10,250)	(10,506)
1710-0150 LIBRARY ADMIN CHARGES	-	(114,300)	(114,300)	(114,300)	(117,700)	(121,200)	(121,200)	(121,200)
1710-0165 LIBRARY PRINTING & STATIONERY	-	(800)	(800)	(800)	(800)	(800)	(818)	(841)
1710-0166 LIBRARY ADVERTISING	-	(500)	(500)	(500)	(500)	(500)	(515)	(530)
1710-0170 LIBRARY TELEPHONE & POSTAGE	-	(3,300)	(3,300)	(3,300)	(3,300)	(3,300)	(3,399)	(3,501)
1710-0175 LIBRARY SUNDRY EXPENSES	-	(2,000)	(2,000)	(7,400)	(2,000)	(2,000)	(2,050)	(2,101)
1710-0180 LIBRARY SALARIES & ALLOWANCES	-	(192,500)	(192,500)	(192,500)	(210,800)	(217,700)	(224,231)	(230,958)
1710-0190 LIBRARY TRAVEL & ALLOWANCES	-	(3,000)	(3,000)	(5,550)	(3,000)	(3,000)	(3,060)	(3,121)
1710-0192 LIBRARY STAFF TRAINING	-	(4,000)	(4,000)	(4,000)	(4,000)	(4,500)	(4,590)	(4,682)
1710-0194 LIBRARY CONFERENCES & SEMINARS	-	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,020)	(1,040)
1710-0195 LIBRARY RATES	-	(8,800)	(8,800)	(9,000)	(9,100)	(9,400)	(9,635)	(9,876)
1710-0196 LIBRARY INSURANCE	-	(9,400)	(9,400)	(6,480)	(9,700)	(10,000)	(10,300)	(10,609)
1710-0197 LIBRARY SOFTWARE OP COSTS	-	(9,300)	(9,300)	(14,400)	(9,500)	(10,000)	(10,250)	(10,506)
1710-0200 LIBRARY BOOKS MTCE	-	(1,500)	(1,500)	(2,400)	(1,500)	(2,000)	(2,050)	(2,101)
1710-0210 LIBRARY ELECTRICITY	-	(18,600)	(18,600)	(18,600)	(20,500)	(21,500)	(22,253)	(23,031)
1710-0211 LIBRARY CONNECTIVITY	-	(5,600)	(5,600)	(21,660)	(5,800)	(6,000)	(6,150)	(6,304)
1710-0215 LIBRARY CLEANING	-	(10,500)	(10,500)	(12,500)	(11,000)	(11,500)	(11,788)	(12,082)
1710-0230 LIBRARY PURCHASE OF PERIODICAL	-	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,575)	(2,652)
1710-0233 LIBRARY RADIO TOWERS MTCE	-	-	-	-	-	-	-	-
1710-0234 LIBRARY YOUTH ACTIVITES	-	(500)	(500)	(500)	(500)	(500)	(513)	(527)
1710-0235 LIBRARY SPEC. PROJ. OPERATING	-	(8,000)	(8,000)	(8,000)	(8,200)	(8,300)	(8,508)	(8,720)
1710-0236 INTER LIBRARY LOAN FEES	-	(200)	(200)	(200)	(200)	(200)	(205)	(210)
1710-0239 LIBRARY BOOKS CLUBS	-	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,025)	(1,051)
1710-0242 SENIORS WEEK EXPENSES	-	(600)	(600)	(5,600)	(600)	(600)	(615)	(630)
1710-0243 ONLINE DATABASE SUBSCRIPTIONS	-	(11,500)	(11,500)	(11,500)	(12,000)	(12,500)	(12,813)	(13,133)
1710-0244 LITERARY LUNCH/WRITING FESTIVAL	-	(1,000)	(1,000)	(1,100)	(1,000)	(1,000)	(1,025)	(1,051)
1710-0245 TECH SAVY SENIORS GRANT EXP	-	-	-	-	-	-	-	-
1710-0246 BROADBAND FOR SENIORS	-	-	-	(408)	-	-	-	-
1710-0500 BERRIGAN LIBRARY CAR PARK UPGRADE	-	-	-	-	-	-	-	-
1710-0525 LIBRARY PURCHASE OF BOOKS	-	(30,000)	(30,000)	(30,245)	(25,000)	(25,000)	(25,000)	(25,000)
1710-0530 LIBRARY OTHER ASSETS	-	(4,400)	(4,400)	(2,600)	(4,400)	(4,000)	(4,040)	(4,080)
1710-0532 LIBRARY AUDIO VISUAL / CDS	-	(10,650)	(10,650)	(8,850)	(10,650)	(8,000)	(8,080)	(8,161)
1710-0535 LIBRARY PURCHASE OF E-BOOKS	-	(3,110)	(3,110)	(1,354)	(3,110)	(3,110)	(3,141)	(3,173)
6100-2502 LIBRARY EQUIPMENT DEPCN	-	(11,800)	(11,800)	(11,800)	(12,200)	(12,600)	(12,978)	(13,367)
6100-2504 LIBRARY BLDG DEPCN	-	(47,600)	(47,600)	(47,600)	(49,000)	(50,500)	(52,015)	(53,575)

	2013/14 Budget Carried Forward	2014-15 ORIGINAL BUDGET	2014-15 ORIGINAL PLUS CWFd	YTD May 2015	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST
GRAND TOTAL	(1,396,097)	1,480,668	84,571	(49,211)	21,942	(64,098)	(119,472)	88,881
6100-2518 LIBRARY BOOKS DEPCN	-	(89,100)	(89,100)	(89,100)	(91,800)	(94,600)	(97,438)	(100,361)
LIBRARYCAPEXP LIBRARIES CAPITAL EXPENDITURE	-	-	-	-	(10,000)	(10,000)	-	-
PUBLIC LIBRARIES REVENUE	-	47,800	47,800	48,669	48,000	48,800	49,243	50,697
6100-1501 LIBRARY SUNDRY INCOME INCL GST	-	2,500	2,500	2,500	2,500	2,500	2,563	2,627
6100-1502 FRIENDS OF THE LIBRARY	-	500	500	500	500	500	512	525
6100-1503 LIBRARY ROOM HIRE CHARGES	-	300	300	900	300	300	309	318
6100-1820 LIBRARY FEES INCLUDING GST	-	2,500	2,500	2,500	2,500	3,000	3,090	3,183
6100-1821 LIBRARY FINES GST FREE	-	800	800	800	800	1,000	1,030	1,061
6100-1822 INTER LIBRARY LOAN FEES	-	200	200	250	200	200	206	212
6100-1823 BERRIGAN SHIRE BOOK CLUBS	-	1,000	1,000	1,000	1,000	1,000	1,025	1,051
6100-1827 SALE OF DENISON STREET BUILDING	-	-	-	-	-	-	-	-
6100-1950 LIBRARY SERVICE GRANTS	-	32,000	32,000	25,438	32,000	32,000	32,000	33,000
6100-1951 LIBRARY LOCAL SPECIAL PROJECTS GRANT	-	8,000	8,000	12,718	8,200	8,300	8,508	8,720
6100-1952 E-BOOKS GRANT**	-	-	-	-	-	-	-	-
6100-1953 LITERARY LUNCH/WRITING FESTIVAL GRANT	-	-	-	1,703	-	-	-	-
6100-1954 LIBRARY TRAINEESHIP WAGE SUBSIDY	-	-	-	-	-	-	-	-
6100-1955 SENIORS WEEK GRANT PROGRAM	-	-	-	-	-	-	-	-
6100-1957 RLCIP GRANT	-	-	-	-	-	-	-	-
6100-1958 LIBRARY DEVELOPMENT GRANT	-	-	-	-	-	-	-	-
6100-1959 NSW CHILDRENS WEEK COUNCIL GRANT	-	-	-	-	-	-	-	-
6100-1960 TECH SAVY SENIORS PROGRAM	-	-	-	-	-	-	-	-
6100-1961 BROADBAND FOR SENIORS	-	-	-	360	-	-	-	-
LIBRARYCAPINC LIBRARIES CAPITAL INCOME	-	-	-	-	-	-	-	-
PUBLIC LIBRARIES Total	-	(575,160)	(575,160)	(600,358)	(609,360)	(625,010)	(629,412)	(643,237)
COMMUNITY AMENITIES								
COMMUNITY AMENITIES EXPENSE	(4,500)	(485,125)	(489,625)	(499,963)	(513,121)	(806,290)	(707,449)	(588,922)
1420-0000 PUBLIC CONVENIENCE CLEANING	-	(128,600)	(128,600)	(128,600)	(133,000)	(137,700)	(141,141)	(144,671)
1420-0001 PUBLIC CONVENIENCES BLDG MTCE	-	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,250)	(10,506)
1420-0100 MARY LAWSON AMENITIES BLOCK UPGRADE	-	-	-	-	-	-	-	-
1420-0105 FIN - CONNECT POWER LAKE TOILETS	(4,500)	-	(4,500)	-	-	-	-	-
1420-0110 TOC FORESHORE PARK - AMENITIES BLOCK UPGRADE	-	-	-	-	-	-	-	-
1420-0111 BGA BOTANICAL GARDENS TOILETS	-	-	-	-	-	-	-	-
1420-0113 PUBLIC CONVEN. - ELECTRICITY	-	(3,800)	(3,800)	(3,800)	(3,900)	(4,000)	(4,140)	(4,285)
1420-0114 PUBLIC CONVENIENCES -INSURANCE	-	(2,100)	(2,100)	(2,330)	(2,200)	(2,300)	(2,369)	(2,440)
1420-0125 PUBLIC CONVENIENCES RENTAL FIN	-	(8,600)	(8,600)	(8,600)	(8,600)	(8,600)	(8,815)	(9,035)
1714-0105 BERRIGAN HALL BLDG MTCE	-	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	(2,050)	(2,101)

	2013/14 Budget Carried Forward	2014-15 ORIGINAL BUDGET	2014-15 ORIGINAL PLUS CWFD	YTD May 2015	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST
GRAND TOTAL	(1,396,097)	1,480,668	84,571	(49,211)	21,942	(64,098)	(119,472)	88,881
1714-0106 BERRIGAN HALL RISK MGT	-	-	-	-	-	-	-	-
1714-0111 BERRIGAN HALL - INSURANCE	-	(8,000)	(8,000)	(7,757)	(8,100)	(8,200)	(8,446)	(8,699)
1714-0112 BERRIGAN HALL GRANT	-	(6,860)	(6,860)	(6,860)	(6,860)	(6,860)	(7,066)	(7,278)
1714-0118 FIN - SCHOOL OF ARTS AIRCON	-	-	-	(13,940)	-	-	-	-
1714-0119 FIN - Band Hall Asbestos Demo	-	-	-	-	-	-	-	-
1714-0120 FINLEY SCHOOL OF ARTS - INTERIOR PAINTING	-	-	-	-	-	-	-	-
1714-0121 FIN-Memorial Hall Flooring	-	-	-	-	-	-	-	-
1714-0122 FINLEY MEMORIAL HALL BLDG MTCE	-	(2,100)	(2,100)	(2,100)	(2,100)	(2,100)	(2,153)	(2,206)
1714-0123 FIN MEMORIAL HALL - INSURANCE	-	(11,800)	(11,800)	(11,545)	(11,900)	(12,000)	(12,360)	(12,731)
1714-0124 FIN MEMORIAL HALL - GRANT	-	(6,860)	(6,860)	(6,860)	(6,860)	(6,860)	(7,066)	(7,278)
1714-0125 TOCUMWAL HALL BLDG MTCE	-	(2,100)	(2,100)	(2,100)	(2,100)	(2,100)	(2,153)	(2,206)
1714-0126 TOCUMWAL HALL - RENOVATIONS	-	-	-	-	-	-	-	-
1714-0130 TOCUMWAL HALL - INSURANCE	-	(7,600)	(7,600)	(6,134)	(7,700)	(7,800)	(8,034)	(8,275)
1714-0142 TOCUMWAL HALL GRANT	-	(3,280)	(3,280)	(3,280)	(3,280)	(3,280)	(3,378)	(3,480)
1714-0145 RETREAT HALL BLDG MTCE	-	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,063)	(1,127)
1714-0150 RETREAT HALL - INSURANCE	-	(1,400)	(1,400)	(1,400)	(1,450)	(1,500)	(1,545)	(1,591)
1714-0151 RETREAT HALL GRANT EXPENDITURE	-	-	-	(3,025)	-	-	-	-
1714-0166 BGN-CWA Kitchen Upgrade	-	-	-	-	-	-	-	-
1714-0167 BGN CWA HALL BLDG MTCE	-	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,025)	(1,052)
1714-0168 BGN CWA HALL - INSURANCE	-	(1,050)	(1,050)	(827)	(1,071)	(990)	(1,020)	(1,050)
1714-0190 LALATY HALL GRANT EXPEND	-	-	-	-	-	-	-	-
1715-0135 TOCUMWAL RAILWAY BLDG MTCE	-	(1,000)	(15,000)	(15,000)	(1,000)	(1,000)	(1,025)	(1,051)
1715-0137 TOC RAILWAY STATION INSURANCE	-	(775)	(775)	(605)	-	-	-	-
1715-0138 FINLEY RAILWAY BLDG MTCE	-	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,025)	(1,051)
1715-0140 COMMUNITY AMENITIES ADMIN CHAR	-	(92,800)	(92,800)	(92,800)	(95,600)	(98,500)	(98,500)	(98,500)
3900-2504 PUBLIC CONVENIENCES DEPCN	-	(4,600)	(4,600)	(4,600)	(4,700)	(4,800)	(4,944)	(5,092)
6200-2504 PUBLIC HALLS DEPRECIATION	-	(162,800)	(162,800)	(162,800)	(167,700)	(172,700)	(177,881)	(183,217)
COMMAMENCAPEX COMMUNITY AMENITIES CAPITAL EXPENDITURE	-	(14,000)	-	-	(10,000)	(100,000)	(20,000)	(20,000)
HALLSCAPEXP PUBLIC HALLS CAPITAL EXPENDITURE	-	-	-	-	(20,000)	(210,000)	(180,000)	(50,000)
COMMUNITY AMENITIES REVENUE	-	-	-	7,025	-	-	-	-
6200-1951 Lalaly Hall Volunteer Grant	-	-	-	-	-	-	-	-
6200-1952 RETREAT HALL VOLUNTEER GRANT	-	-	-	-	-	-	-	-
6200-1953 RETREAT HALL FRRR GRANT	-	-	-	3,025	-	-	-	-
6200-1954 RETREAT HALL CBP GRANT	-	-	-	4,000	-	-	-	-
COMMAMENCAPINC COMMUNITY AMENITIES CAPITAL INCOME	-	-	-	-	-	-	-	-
COMMUNITY AMENITIES Total	(4,500)	(485,125)	(489,625)	(492,938)	(513,121)	(806,290)	(707,449)	(588,922)

	2013/14 Budget Carried Forward	2014-15 ORIGINAL BUDGET	2014-15 ORIGINAL PLUS CWFD	YTD May 2015	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST
GRAND TOTAL	(1,396,097)	1,480,668	84,571	(49,211)	21,942	(64,098)	(119,472)	88,881
RECREATION								
RECREATION EXPENSE	(258,680)	(784,385)	(1,043,065)	(1,265,165)	(873,335)	(843,535)	(815,596)	(838,273)
1717-0110 BAROOGA SPORTS COMP- INSURANCE	-	(8,500)	(8,500)	(6,561)	(8,600)	(8,700)	(8,961)	(9,230)
1717-0112 BAROOGA SPORTS COMP GRANT	-	(11,390)	(11,390)	(11,390)	(11,390)	(11,390)	(11,732)	(12,084)
1717-0113 RECREATION FACILITIES DONATION	-	-	-	(5,570)	(6,750)	(7,000)	(7,210)	(7,426)
1717-0120 BAROOGA SPORTS COMP BLDG MTCE	-	(5,000)	(5,000)	(10,000)	(5,000)	(5,000)	(5,105)	(5,213)
1717-0121 BGA SPORTS COMP RISK M'MENT	-	-	-	(43,150)	-	-	-	-
1717-0130 BERRIGAN SPORTS COMP INSURANCE	-	(7,600)	(7,600)	(7,467)	(7,700)	(7,800)	(8,034)	(8,275)
1717-0132 BERRIGAN SPORTS COMP GRANT	-	(10,540)	(10,540)	(10,540)	(10,540)	(10,540)	(10,856)	(11,182)
1717-0140 BERRIGAN SPORTS COMP BLDG MTCE	-	(2,100)	(2,100)	(2,100)	(2,100)	(2,100)	(2,153)	(2,206)
1717-0141 BGN SPORTS COMP RISK M'MENT	-	-	-	-	-	-	-	-
1717-0150 FINLEY REC RESERVE - INSURANCE	-	(7,000)	(7,000)	(5,030)	(7,100)	(7,200)	(7,416)	(7,638)
1717-0152 FINLEY REC RESERVE GRANT	-	(11,220)	(11,220)	(11,220)	(11,220)	(11,220)	(11,557)	(11,903)
1717-0155 FIN REC RES PLAYGROUND MTCE	-	(620)	(620)	(620)	(640)	(660)	(677)	(693)
1717-0160 FINLEY REC RESERVE BLDG MTCE	-	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,588)	(2,677)
1717-0161 FIN REC RESERVE RISK M'MENT	-	-	-	-	-	-	-	-
1717-0170 FINLEY SHOW GROUND - INSURANCE	-	(8,500)	(8,500)	(8,339)	(8,600)	(8,700)	(8,961)	(9,230)
1717-0172 FINLEY SHOW GROUND GRANT	-	(11,485)	(11,485)	(11,485)	(11,485)	(11,485)	(11,830)	(12,184)
1717-0173 FINLEY SHOWGROUND PRMF TOILET	-	-	-	(42,915)	-	-	-	-
1717-0180 FINLEY SHOW GROUNDS BLDG MTCE	-	(2,500)	(2,500)	(2,500)	(2,500)	(2,500)	(2,630)	(2,763)
1717-0181 FINLEY SHOW GROUND RISK M'MENT	-	-	-	-	-	-	-	-
1717-0191 TOC REC RESERVE - INSURANCE	-	(3,700)	(3,700)	(3,587)	(3,800)	(3,900)	(4,017)	(4,138)
1717-0192 TOC REC RESERVE GRANT	-	(11,140)	(11,140)	(11,140)	(11,140)	(11,140)	(11,474)	(11,818)
1717-0194 TOC REC RES PLAYGROUND MTCE	-	(620)	(620)	(620)	(640)	(660)	(677)	(693)
1717-0200 TOC REC RESERVE BLDG MTCE	-	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	(2,050)	(2,101)
1717-0201 TOC REC RESERVE RISK M'MENT	-	-	-	-	-	-	-	-
1717-0202 TOC REC RESERVE - DRAINAGE WORKS	-	-	-	-	-	-	-	-
1717-0211 BGA REC RES CONTRIBUTION	-	-	-	-	-	-	-	-
1717-0212 BGA REC RES CAPITAL WORKS	-	-	-	(4,900)	-	-	-	-
1717-0213 BAROOGA NETBALL COURTS	-	-	-	(143)	-	-	-	-
1717-0220 FINLEY REC RESERVE UPGRADES	-	-	-	(1,950)	-	-	-	-
1717-0221 FINLEY REC RESERVE CONSTRUCTIO	(100,830)	-	(100,830)	(101,780)	-	-	-	-
1717-0222 RECREATION RESERVES - SOLAR PANELS	(21,368)	-	(21,368)	(16,733)	-	-	-	-
1717-0223 FINLEY REC RESERVE FITOUT	-	-	-	(5,110)	-	-	-	-
1717-0224 BGA-REC RES Addition to Toilet	(13,845)	-	(13,845)	-	-	-	-	-
1717-0225 BGN - REC RES Demo & New Shed	-	-	-	(29,300)	-	-	-	-
1717-0226 FIN - FIN REC RES DEMO & NEW SHED	-	-	-	(11,900)	-	-	-	-
1717-0228 BGN - REC RES CRICKET NETS	-	-	-	(26,000)	-	-	-	-
1717-0229 BGN REC RES NETBALL COURTS	-	-	-	(10,500)	-	-	-	-
1717-0500 FINLEY REC RESERVE - NEW BUILDING	-	-	-	-	-	-	-	-

	2013/14 Budget Carried Forward	2014-15 ORIGINAL BUDGET	2014-15 ORIGINAL PLUS CWFd	YTD May 2015	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST
GRAND TOTAL	(1,396,097)	1,480,668	84,571	(49,211)	21,942	(64,098)	(119,472)	88,881
1717-0501 BAROOGA REC RESERVE - NEW BUILDING	-	-	-	-	-	-	-	-
1717-0502 BAROOGA REC RESERVE - RENOVATION OF EXISTING	-	-	-	-	-	-	-	-
1718-0000 PARKS & GARDENS MAINTENANCE	-	(278,500)	(278,500)	(278,500)	(351,100)	(361,200)	(370,230)	(379,486)
1718-0050 FINLEY - LOCO DAM PARK	-	-	-	-	-	-	-	-
1718-0101 PARKS - STORM EMERGENCY	-	-	-	-	-	-	-	-
1718-0116 MINOR PARKS GARDEN ELECTRICITY	-	(12,750)	(12,750)	(12,750)	(13,200)	(13,700)	(14,180)	(14,676)
1718-0117 MINOR PARK & GARDENS INSURANCE	-	(320)	(320)	(320)	(330)	(340)	(350)	(361)
1718-0185 ALEXANDER GARDEN COMPETITION	-	(600)	(600)	(1,000)	(600)	(600)	(612)	(630)
1718-0187 ASSET MANAGEMENT - TREES	-	-	-	-	-	-	-	-
1718-0201 ROTARY PARK PLAYGROUND	(10,000)	-	(10,000)	(10,000)	-	-	-	-
1718-0205 BERRIGAN APEX PARK - RLCIP	-	-	-	-	-	-	-	-
1718-0207 TOCUMWAL BOAT RAMP IMPROVEMENTS	(7,537)	-	(7,537)	(14,537)	-	-	-	-
1718-0212 FORESHORE RESTORATION WORKS	-	-	-	-	-	-	-	-
1718-0213 FLAG POLES TOWN ENTRIES	-	-	-	-	-	-	-	-
1718-0215 FINLEY SKATE PARK	-	-	-	(935)	-	-	-	-
1718-0220 TOCUMWAL SKATE PARK	-	-	-	(105,935)	-	-	-	-
1718-0225 BGA BOTANICAL GARDENS TOILETS	-	-	(100,000)	(140,000)	-	-	-	-
1718-0230 TOC BOARDWALK CONSULTANT	-	-	-	-	(50,000)	-	-	-
1719-0584 BEAUTIFICATION OF DEAN ST ROUNDABOUT	(96,762)	-	(96,762)	-	-	-	-	-
1917-0640 TOCUMWAL WALKWAYS	(8,338)	-	(8,338)	(8,338)	-	-	-	-
6500-2500 RECREATION RESERVES PLANT & EQUIPMENT DEPCN	-	(3,800)	(3,800)	(3,800)	(3,900)	(4,000)	(4,120)	(4,244)
6500-2502 RECREATION RESERVES OTHER STRUCTURES DEPCN	-	(9,200)	(9,200)	(9,200)	(9,500)	(9,800)	(10,094)	(10,397)
6500-2518 RECREATION RESERVES BUILDINGS DEPCN	-	(231,200)	(231,200)	(231,200)	(238,100)	(245,200)	(252,556)	(260,133)
6600-2500 PARKS & GARDENS DEPCN	-	(38,700)	(38,700)	(38,700)	(39,900)	(41,100)	(42,333)	(43,603)
6600-2518 PARKS & GARDENS DEPCN	-	(2,900)	(2,900)	(2,900)	(3,000)	(3,100)	(3,193)	(3,289)
PARKSCAPEXP PARKS AND RECREATION AREAS CAPITAL EXPENDITURE	-	(100,000)	-	-	(50,000)	(50,000)	-	-
RECRESERVECAPEXP RECREATION RESERVES CAPITAL EXPENDITURE	-	-	-	-	-	-	-	-
RECREATION REVENUE	473,000	500	473,500	648,961	500	500	513	525
6500-1315 TOCUMWAL FOOTBALL NETBALL CLUB LEASE	-	500	500	500	500	500	513	525
6500-1500 RECREATION RESERVE - SUNDRY REVENUE	-	-	-	-	-	-	-	-
6500-1949 BGA REC RESERVE PROJECT CONTRIBUTION	-	-	-	-	-	-	-	-
6500-1950 RECREATION RESERVE GRANTS	-	-	-	-	-	-	-	-
6500-1956 TOC REC RESERVE DRAINAGE -COMMITTEE CONTRIBUTION	-	-	-	-	-	-	-	-
6500-1957 FINLEY RECREATION RESERVE PROJECT CONTRIBUTIONS	173,000	-	173,000	-	-	-	-	-
6500-1958 FINLEY RECREATION RESERVE PROJECT GRANT	300,000	-	300,000	350,000	-	-	-	-
6500-1960 BGA REC RES PROJECT CONTRIB	-	-	-	-	-	-	-	-
6500-1961 BGA REC RES PROJECT IN-KIND	-	-	-	-	-	-	-	-
6500-1962 FIN REC RESERVE CROWN LANDS GRANT	-	-	-	-	-	-	-	-
6500-1963 FINLEY SHOWGROUND PRMF GRANT	-	-	-	32,472	-	-	-	-

	2013/14 Budget Carried Forward	2014-15 ORIGINAL BUDGET	2014-15 ORIGINAL PLUS CWFD	YTD May 2015	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST
GRAND TOTAL	(1,396,097)	1,480,668	84,571	(49,211)	21,942	(64,098)	(119,472)	88,881
6500-1964 FINLEY REC RESERVE PROJECT IN-KIND			-	123,000	-	-	-	-
6500-1965 BGN SPORTS GROUND DEMO & NEW SHED	-	-	-	25,000	-	-	-	-
6600-1501 SECT.94 PUBLIC OPEN SPACE BAROOGA	-	-	-	-	-	-	-	-
6600-1502 SECT.94 PUBLIC OPEN SPACE BERRIGAN	-	-	-	-	-	-	-	-
6600-1503 SECT.94 PUBLIC OPEN SPACE FINLEY	-	-	-	-	-	-	-	-
6600-1504 SECT.94 PUBLIC OPEN SPACE TOCUMWAL	-	-	-	-	-	-	-	-
6600-1505 SECT 94 PUBLIC OPEN SPACE RES TRN	-	-	-	-	-	-	-	-
6600-1821 USER CHARGES - TOC FORESHORE RES	-	-	-	-	-	-	-	-
6600-1956 NSW MARITIME GRANT- TOCUMWAL BOAT RAMP	-	-	-	-	-	-	-	-
6600-1958 MURRAY CMA GRANT - KELLY ST RESERVE	-	-	-	-	-	-	-	-
6600-1959 NSW MARITIME GRANT- TOCUMWAL FORESHORE RESTORATION	-	-	-	-	-	-	-	-
6600-1960 FORESHORE COMMITTEE- TOCUMWAL FORESHORE RESTORATION	-	-	-	-	-	-	-	-
6600-1961 FINLEY LAKE GRANT			-	12,989	-	-	-	-
6600-1962 TOC SKATE PARK			-	105,000	-	-	-	-
PARKSCAPINC PARKS AND RECREATION AREAS CAPITAL INCOME	-	-	-	-	-	-	-	-
RECRESERVECAPINC RECREATION RESERVES CAPITAL INCOME	-	-	-	-	-	-	-	-
RECREATION Total	214,320	(783,885)	(569,565)	(616,204)	(872,835)	(843,035)	(815,083)	(837,748)
SWIMMING POOL								
SWIMMING POOL EXPENSE	(50,000)	(347,280)	(397,280)	(364,980)	(360,350)	(392,780)	(379,814)	(374,307)
1716-0105 SWIMMING POOL GRANTS - BGN	-	(40,400)	(40,400)	(40,600)	(31,400)	(31,400)	(31,400)	(31,400)
1716-0107 SWIMMING POOL GRANTS - FIN	-	(35,600)	(35,600)	(35,600)	(35,600)	(35,600)	(35,600)	(39,253)
1716-0109 SWIMMING POOL GRANTS - TOC	-	(31,400)	(31,400)	(31,400)	(31,400)	(31,400)	(31,400)	(35,010)
1716-0114 BERRIGAN POOL LIFEGUARDS PAYS	-	(21,569)	(21,569)	(21,569)	(27,237)	(23,050)	(23,742)	(24,454)
1716-0115 BER SWIMMING POOL OPERATE EXP.	-	(25,000)	(25,000)	(11,500)	(25,000)	(26,000)	(26,650)	(27,316)
1716-0116 BER SWIMMING POOL INSURANCE	-	(1,080)	(1,080)	(1,080)	(1,120)	(1,160)	(1,195)	(1,231)
1716-0117 FIN SWIMMING POOL OPERATE EXP.	-	(25,000)	(25,000)	(15,000)	(25,000)	(26,000)	(26,650)	(27,316)
1716-0118 FINLEY POOL LIFEGUARDS PAYS	-	(28,762)	(28,762)	(23,762)	(36,326)	(30,740)	(31,662)	(32,612)
1716-0119 TOC SWIMMING POOL OPERATE EXP.	-	(16,000)	(16,000)	(9,000)	(16,000)	(17,000)	(17,425)	(17,861)
1716-0120 FIN SWIMMING POOL INSURANCE	-	(830)	(830)	(830)	(860)	(890)	(917)	(944)
1716-0121 TOCUMWAL POOL LIFEGUARDS PAYS	-	(21,569)	(21,569)	(21,569)	(27,237)	(23,050)	(23,742)	(24,454)
1716-0122 POOL LIFEGUARD UNIFORMS/ROSTER	-	(3,000)	(3,000)	(3,000)	(3,000)	(3,500)	(3,605)	(3,713)
1716-0123 TOC POOL INSURANCE	-	(450)	(450)	(450)	(470)	(490)	(505)	(520)
1716-0135 SWIMMING POOL BLDG MTCE - BGN	-	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,125)	(5,253)
1716-0137 SWIMMING POOL BLDG MTCE - FINL	-	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,125)	(5,253)
1716-0139 SWIMMING POOL BLDG MTCE - TOCU	-	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,125)	(5,253)
1716-0150 SWIMMING POOLS - RISK M'MENT	-	-	-	-	-	-	-	-
1716-0155 POOL WATER TREATMENT EXPENSES	-	(33,100)	(33,100)	(35,100)	(34,300)	(35,500)	(36,386)	(37,297)

	2013/14 Budget Carried Forward	2014-15 ORIGINAL BUDGET	2014-15 ORIGINAL PLUS CWFd	YTD May 2015	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST
GRAND TOTAL	(1,396,097)	1,480,668	84,571	(49,211)	21,942	(64,098)	(119,472)	88,881
1716-0156 SUPERVISOR SALARY	-	(17,220)	(17,220)	(18,220)	(18,200)	(18,800)	(19,364)	(19,945)
1716-0505 SWIMMING POOL CAPITAL - BERRIG	-	-	-	-	-	-	-	-
1716-0510 SWIMMING POOL CAPITAL - FINLEY	(10,000)	-	(10,000)	(10,000)	-	-	-	-
1716-0515 SWIMMING POOL CAPITAL - TOCUMWAL	(40,000)	-	(40,000)	(40,000)	-	-	-	-
6400-2500 SWIMMING POOL OTHER STRUCTURES DEPCN	-	(19,800)	(19,800)	(19,800)	(20,400)	(21,000)	(21,630)	(22,279)
6400-2504 SWIMMING POOL BUILDINGS DEPCN	-	(11,500)	(11,500)	(11,500)	(11,800)	(12,200)	(12,566)	(12,943)
POOLCAPEXP SWIMMING POOLS CAPITAL EXPENDITURE	-	-	-	-	-	(40,000)	(20,000)	-
SWIMMING POOL REVENUE	-	138,070	138,070	103,070	156,800	145,840	149,871	154,013
6400-1828 USER CHARGES - SWIMMING POOLS	-	66,000	66,000	36,000	66,000	69,000	70,725	72,493
6400-1829 RECOVERIES FOR LIFEGUARDS	-	72,070	72,070	67,070	90,800	76,840	79,146	81,520
6400-1950 SWIMMING POOL GRANT RLCIP Rd 3	-	-	-	-	-	-	-	-
POOLCAPINC SWIMMING POOLS CAPITAL INCOME	-	-	-	-	-	-	-	-
SWIMMING POOL Total	(50,000)	(209,210)	(259,210)	(261,910)	(203,550)	(246,940)	(229,943)	(220,294)
QUARRIES & PITS								
QUARRIES & PITS EXPENSE	-	(67,500)	(67,500)	(8,750)	(90,000)	(90,000)	(92,250)	(94,556)
1812-0105 PINE LODGE PIT OPERATING EXPEN	-	(65,500)	(65,500)	(6,750)	(87,900)	(87,800)	(89,984)	(92,223)
1812-0106 RATCLIFFS PIT FENCING	-	-	-	-	-	-	-	-
1812-0110 PEPPERTREE RD PIT RESTORATION	-	-	-	-	-	-	-	-
6920-2505 QUARRIES & PIT REMEDIATION - DEPCN	-	(2,000)	(2,000)	(2,000)	(2,100)	(2,200)	(2,266)	(2,333)
6920-2508 QUARRIES - DEPCN	-	-	-	-	-	-	-	-
QUARRIES & PITS REVENUE	-	90,000	90,000	8,750	90,000	90,000	92,250	94,556
6920-1500 PINE LODGE PIT REVENUE	-	90,000	90,000	8,750	90,000	90,000	92,250	94,556
6920-1505 PINE LODGE PIT REVENUE CONTRA	-	-	-	-	-	-	-	-
6920-1510 OTHER GRAVEL PITS REVENUE	-	-	-	-	-	-	-	-
QUARRIES & PITS Total	-	22,500	22,500	-	-	-	-	-
SHIRE ROADS								
SHIRE ROADS EXPENSE	(1,310,165)	(8,106,841)	(9,417,006)	(9,568,533)	(10,977,845)	(8,036,817)	(8,177,588)	(8,407,643)
0011-0000 RURAL SEALED ROADS - MAINTENANCE	-	(320,400)	(320,400)	(445,400)	(309,468)	(318,800)	(326,770)	(334,939)
0013-0000 RURAL UNSEALED ROADS - MAINTENANCE	-	(610,320)	(610,320)	(442,520)	(503,186)	(518,300)	(531,258)	(544,539)
0021-0000 OTHER URBAN SEALED ROADS - MAINTENANCE	-	(487,200)	(487,200)	(530,000)	(523,000)	(541,200)	(554,730)	(568,598)
0023-0000 OTHER URBAN UNSEALED ROADS - MAINTENANCE	-	(46,000)	(46,000)	(46,000)	(61,000)	(63,000)	(64,575)	(66,189)
1414-0105 STREET & GUTTER CLEANING	-	(175,250)	(175,250)	(175,250)	(160,700)	(166,300)	(170,458)	(174,719)

	2013/14 Budget Carried Forward	2014-15 ORIGINAL BUDGET	2014-15 ORIGINAL PLUS CWFD	YTD May 2015	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST
GRAND TOTAL	(1,396,097)	1,480,668	84,571	(49,211)	21,942	(64,098)	(119,472)	88,881
1414-0110 RUBBISH COLLECTION BEACH AREAS	-	(40,000)	(40,000)	(40,000)	(32,100)	(33,300)	(34,133)	(34,986)
1905-0100 TOWN ENTRY - BAROOGA	-	-	-	-	-	-	-	-
1905-0200 TOWN ENTRY - BERRIGAN	-	-	-	-	-	-	-	-
1905-0300 TOWN ENTRY - FINLEY	-	-	-	(60,000)	-	-	-	-
1905-0400 TOWN ENTRY - TOCUMWAL	-	-	-	(100,000)	-	-	-	-
1910-0100 TOWN ENTRANCE DESIGN	(198,066)	-	(298,066)	(234,828)	-	-	-	-
1910-0201 URBAN ROADS - STORM EMERGENCY	-	-	-	-	-	-	-	-
1910-0204 URBAN CONSTRUCTION SUBJECT TO AMP	-	-	-	-	-	-	-	-
1910-0257 RESEAL STEWART STREET	-	-	-	-	-	-	-	-
1910-0285 WALTER ST - SH20 TO WHITE	-	-	-	-	-	-	-	-
1910-0287 DENISON ST-JERILDERIE NTH TO B	-	-	-	-	-	-	-	-
1910-0288 FINLEY ST - MURRAY TO END	(1,286)	-	(1,286)	-	-	-	-	-
1910-0289 MORRIS ST -DENILQUIN TO ADAMS	-	-	-	-	-	-	-	-
1910-0290 TOWNSCAPE - PARKING LANES	-	-	-	-	-	-	-	-
1910-0296 MCALLISTER ST - WARMATTA ST TO HEADFORD ST	-	-	-	-	-	-	-	-
1910-0309 TOWNSEND ST	-	-	-	-	-	-	-	-
1910-0310 WALTER ST	-	-	-	-	-	-	-	-
1910-0311 RESEAL BAROOGA ST	-	-	-	-	-	-	-	-
1910-0312 RESEAL DENILQUIN ST	(5,775)	-	(5,775)	-	-	-	-	-
1910-0316 DENISON ST	-	-	-	-	-	-	-	-
1910-0317 RESEAL FINLEY ST	-	-	-	-	-	-	-	-
1910-0321 RESEAL HOWARD ST 0-162	-	-	-	-	-	-	-	-
1910-0322 RESEAL KARIEN CRT	-	-	-	-	-	-	-	-
1910-0323 RESEAL KEAMY CRT	-	-	-	-	-	-	-	-
1910-0324 RESEAL ORANGE GROVE	-	-	-	-	-	-	-	-
1910-0325 RESEAL HOWARD ST 162-367	-	-	-	-	-	-	-	-
1910-0326 RESEAL VERMONT ST	-	-	-	-	-	-	-	-
1910-0327 RESEAL BURKINSHAW ST	-	-	(3,146)	(3,931)	-	-	-	-
1910-0328 RESEAL KAMAROOKA ST	-	-	-	-	-	-	-	-
1910-0329 RESEAL HOWARD ST	-	-	-	-	-	-	-	-
1910-0330 RESEAL BAROOGA ST 506-777	-	-	-	-	-	-	-	-
1910-0331 RESEAL JERILDERIE ST 315-466	-	-	-	-	-	-	-	-
1910-0332 RESEAL JERILDERIE ST 466-529	-	-	-	-	-	-	-	-
1910-0333 RESEAL JERILDERIE ST 529-580	-	-	-	-	-	-	-	-
1910-0334 RESEAL CHANTER ST	-	-	-	-	-	-	-	-
1910-0335 RESEAL MARY ST	-	-	-	-	-	-	-	-
1910-0336 RESEAL OSBORNE ST 926-980	(24,257)	-	(24,257)	(24,257)	-	-	-	-
1910-0337 RESEAL OSBORNE ST 980-1028	-	-	-	-	-	-	-	-
1910-0338 RESEAL MURRAY ST - SERVICE RD TO SWIM POOL	-	-	(14,040)	(14,040)	-	-	-	-
1910-0339 RESEAL ANDERSON ST	-	-	-	-	-	-	-	-

	2013/14 Budget Carried Forward	2014-15 ORIGINAL BUDGET	2014-15 ORIGINAL PLUS CWFd	YTD May 2015	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST
GRAND TOTAL	(1,396,097)	1,480,668	84,571	(49,211)	21,942	(64,098)	(119,472)	88,881
1910-0340 RESEAL TONGS ST	-	-	-	-	-	-	-	-
1910-0341 RESEAL TUPPAL ST	-	-	(3,850)	-	-	-	-	-
1910-0342 RESEAL WOLLAMAI ST	-	-	(19,198)	(18,071)	-	-	-	-
1910-0343 RESEAL SUGDEN ST	-	-	-	-	-	-	-	-
1910-0344 RESEAL ATHOL WHITE	-	-	-	-	-	-	-	-
1910-0345 RESEAL EMILY ST 0-79	-	-	-	-	-	-	-	-
1910-0346 RESEAL EMILY ST 79-149	-	-	-	-	-	-	-	-
1910-0347 RESEAL EMILY 273-417	-	-	-	-	-	-	-	-
1910-0348 R/S BANKER ST 262-536	(8,877)	-	(8,877)	(8,877)	-	-	-	-
1910-0349 R/S KAMAROOKA ST 0-400	-	-	-	-	-	-	-	-
1910-0350 R/S WILLIAM ST 155 - 321	-	-	-	-	-	-	-	-
1910-0351 R/S JERILDERIE ST 0-80	-	-	-	-	-	-	-	-
1910-0352 R/S HOWE ST 1707-1800	-	-	-	-	-	-	-	-
1910-0353 R/S HOWE ST 1563-1707	-	-	-	-	-	-	-	-
1910-0354 R/S HOWE ST 1124-1563	-	-	-	-	-	-	-	-
1910-0355 R/S HEADFORD ST 411-452	-	-	-	-	-	-	-	-
1910-0356 R/S McALLISTER ST 0-216	-	-	-	-	-	-	-	-
1910-0357 R/S McALLISTER ST 216-679	-	-	-	-	-	-	-	-
1910-0358 R/S TOWNSEND ST 0-166	-	-	-	-	-	-	-	-
1910-0359 R/S TOWNSEND ST 166 - 414	-	-	-	-	-	-	-	-
1910-0360 R/S OSBORNE ST 0-256	-	-	-	-	-	-	-	-
1910-0361 R/S OSBORNE ST 340-600	-	-	-	-	-	-	-	-
1910-0362 R/S MORRIS ST 0-143	-	-	-	-	-	-	-	-
1910-0363 R/S MORRIS ST 143-430	-	-	-	-	-	-	-	-
1910-0364 R/S HILL ST 0- 70	(2,268)	-	(2,268)	(2,268)	-	-	-	-
1910-0365 R/S HILL ST 70-392	(7,245)	-	(7,245)	(7,245)	-	-	-	-
1910-0366 R/S HILL ST 392-492	(3,300)	-	(3,300)	(3,300)	-	-	-	-
1910-0367 R/S RILEY CRT 0-105	-	-	-	-	-	-	-	-
1910-0368 R/S ROBERT FULLER CRT 0-78	-	-	-	-	-	-	-	-
1910-0369 R/S DAVIS ST - COBRAM TO MOMAL	-	-	-	-	-	-	-	-
1910-0370 R/S HUGHES ST - NANGUNIA COLLI	-	-	-	-	-	-	-	-
1910-0371 R/S VICTORIA AVE - BUCHANANS	-	-	-	-	-	-	-	-
1910-0372 RESEAL BURKINSHAW ST 121-246	-	-	(4,750)	(4,750)	-	-	-	-
1910-0542 BUCHANANS RD-WIRUNA TO HUGHES	-	-	-	-	-	-	-	-
1910-0543 Buchananans Rd-Gunnamara-Wiruna	-	-	-	-	-	-	-	-
1910-0544 BENT ST - END OF SEAL TO BAROOGA ST NTH	-	-	-	-	-	-	-	-
1910-0545 WOLLAMAI ST - MURRAY TO RAILWAY	-	-	-	-	-	-	-	-
1910-0552 HARRIS ST-FLYNN ST- HAYES ST	-	-	-	-	-	-	-	-
1910-0553 LANE 961-BRUTON ST-BAROOGA NTH	-	-	-	-	-	-	-	-
1910-0554 CHANTER ST- RAILWAY TO JERSEY	-	-	-	-	-	-	-	-

	2013/14 Budget Carried Forward	2014-15 ORIGINAL BUDGET	2014-15 ORIGINAL PLUS CWFd	YTD May 2015	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST
GRAND TOTAL	(1,396,097)	1,480,668	84,571	(49,211)	21,942	(64,098)	(119,472)	88,881
1910-0623 RESEAL WIRUNA ST 102-560			(24,732)	(22,932)	-	-	-	-
1910-0701 FINLEY ENDEAVOUR ST CAR PARK	(28,977)	-	(28,977)	-	-	-	-	-
1910-0706 WILLIAM ST - HAMPDEN ST TO EAS	-	-	-	-	-	-	-	-
1910-0710 DENI ST-CHARLOTTE TO HANNAH	-	-	-	-	-	-	-	-
1910-0721 RESEAL MEMORIAL PL 21-81			(7,000)	(10,134)	-	-	-	-
1910-0722 RESEAL MEMORIAL PL 0-23			(2,270)	-	-	-	-	-
1910-0723 CHARLOTTE ST - NTH OF BAROOGA	-	-	-	-	-	-	-	-
1910-0725 TUPPAL ST - MORRIS TO TOWN BEA	-	-	(3,850)	(3,850)	-	-	-	-
1910-0727 MOMALONG STREET BERRIGAN	-	-	(16,240)	(13,292)	-	-	-	-
1910-0730 DENILQUIN RD - NTH SIDE SHOUL	-	-	-	-	-	-	-	-
1910-0736 DENILQUIN ST-BARKER TO CHARLO	-	-	-	-	-	-	-	-
1910-0737 VERMONT ST, HUGHES ST,NANGUNIA ST INTERSECTION	-	-	-	-	-	-	-	-
1910-0739 STABILISE GEORGE ST -DEAN TO MURRAY ST	-	-	-	-	-	-	-	-
1910-0810 KELLY ST - JERILDERIE TO SHORT	-	-	-	-	-	-	-	-
1910-0813 COBRAM ST - WHITE ST TO KELLY ST	-	-	-	-	-	-	-	-
1910-0822 MURRAY ST - HEADFORD TO OSBORNE (TP)	-	-	-	-	-	-	-	-
1910-0823 DAVIS ST ROADWORKS	-	-	-	-	-	-	-	-
1910-0824 BALDWIN CRT RESEAL	-	-	-	-	-	-	-	-
1910-0825 RESEAL MURRAY HUT DR 0-125			(4,560)	(4,560)	-	-	-	-
1910-0833 RESEAL WELLS ST 442-832			(17,216)	(23,181)	-	-	-	-
1910-0834 RESEAL HENNESSEY ST 285-444			(5,342)	(27,738)	-	-	-	-
1910-0835 RESEAL HENNESSEY ST 444-1087			(13,374)	(359)	-	-	-	-
1911-0100 RURAL ROADS			(30,000)	-	-	-	-	-
1911-0135 RESEAL CHINAMANS RD			(124,684)	(95,140)	-	-	-	-
1911-0150 LGSA - ROADSIDE VEGETATION PROJECT	(19,270)	-	(19,270)	(19,270)	-	-	-	-
1911-0156 RESEAL VARIOUS INTERSECTIONS A	-	-	(35,000)	-	-	-	-	-
1911-0159 RESEAL KELLYS RD			(4,977)	(4,977)	-	-	-	-
1911-0187 BUS STOP CNR BRUCE BIRREL DR			-	(5,200)	-	-	-	-
1911-0205 RESEAL HUGHES ST - BUCHANANS TO MR550	-	-	-	-	-	-	-	-
1911-0206 RESEAL SILO RD - CNR TO 409M NTH	-	-	(1,050)	-	-	-	-	-
1911-0206 RESEAL TUPPAL RD - 180-260	-	-	-	-	-	-	-	-
1911-0208 RESEAL SILO RD - 2629NTH OF TUPPAL RD TO CNR	-	-	-	-	-	-	-	-
1911-0209 RESEAL BARNES RD	-	-	(27,103)	(50,907)	-	-	-	-
1911-0210 RESEAL STRATHVALE RD - 0-298	-	-	-	-	-	-	-	-
1911-0211 RESEAL PEPPERTREE RD - 0-213	-	-	-	-	-	-	-	-
1911-0212 RESEAL PEPPERTREE RD - 213-426	-	-	-	-	-	-	-	-
1911-0213 RESEAL SEPPELTS RD 0-60	-	-	-	-	-	-	-	-
1911-0214 RESEAL BURMA RD - 2243-2643	-	-	-	-	-	-	-	-
1911-0215 RESEAL BACK BGA RD 550M TO 694M NTH	-	-	-	-	-	-	-	-
1911-0216 RESEAL BACK BGA RD 100M NTH COLDWELLS RD	-	-	-	-	-	-	-	-

	2013/14 Budget Carried Forward	2014-15 ORIGINAL BUDGET	2014-15 ORIGINAL PLUS CWFDF	YTD May 2015	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST
GRAND TOTAL	(1,396,097)	1,480,668	84,571	(49,211)	21,942	(64,098)	(119,472)	88,881
1911-0217 RESEAL COLDWELLS RD 6615-6830	-	-	-	-	-	-	-	-
1911-0218 RESEAL WOOLSHED RD 17950-18059	-	-	(154,193)	(146,693)	-	-	-	-
1911-0219 RESEAL WOOLSHED RD 6877-7362	-	-	-	-	-	-	-	-
1911-0220 RESEAL CASEYS RD - 4272-4596	-	-	-	-	-	-	-	-
1911-0221 RESEAL BACK BAROOGA RD - 964-1465	-	-	-	-	-	-	-	-
1911-0222 RESEAL CASEYS RD - 4272-4596	-	-	-	-	-	-	-	-
1911-0223 RESEAL COBRAM RD MR363 TO 497M NTH	-	-	(24,465)	(24,465)	-	-	-	-
1911-0224 R/S RACECOURSE RD 5669-7322	-	-	-	-	-	-	-	-
1911-0225 R/S LOWER RIVER RD 2277-6818	(8,661)	-	(8,661)	-	-	-	-	-
1911-0226 R/S COLDWELLS RD 4965-5395	-	-	-	-	-	-	-	-
1911-0227 R/S WOOLDSHED RD 4801-4956	-	-	-	-	-	-	-	-
1911-0228 R/S LARKINS RD 0-1780	-	-	(23,058)	-	-	-	-	-
1911-0229 R/S LARKINS RD 3300-4859	-	-	-	-	-	-	-	-
1911-0230 R/S LARKINS RD 4859-5417	-	-	-	-	-	-	-	-
1911-0241 RESEAL BURMA RD TOC	-	-	(16,519)	-	-	-	-	-
1911-0275 HUGHES ST - BUCHANANS TO MR550	-	-	-	-	-	-	-	-
1911-0285 WOODSTOCK - VARIOUS	-	-	-	-	-	-	-	-
1911-0287 FULLERS - HWY TO 2920 EAST	-	-	-	-	-	-	-	-
1911-0288 RESEAL THE ROCKS RD - 3274-4084	-	-	-	-	-	-	-	-
1911-0299 REPLACEMENT OF BUTT ENDED PIPES ON RURAL ROADS	(37,000)	-	(37,000)	-	-	-	-	-
1911-0300 PLUMPTONS ROAD	-	-	-	-	-	-	-	-
1911-0302 WOOLSHED ROAD	-	-	-	-	-	-	-	-
1911-0303 RESEAL TUPPAL ROAD	-	-	-	(3,885)	-	-	-	-
1911-0304 RESEAL TUPPAL ROAD CURVES	-	-	-	(55,000)	-	-	-	-
1911-0306 WOODSTOCK ROAD	-	-	-	(45,283)	-	-	-	-
1911-0551 YARRAWONGA RD 6190 TO 8230	-	-	-	-	-	-	-	-
1911-0560 COLDWELLS ROAD	-	-	-	-	-	-	-	-
1911-0561 RACECOURSE RD TOCUMWAL	-	-	-	-	-	-	-	-
1911-0562 ROAD REALIGNMENT WOOLSHED RD	-	-	-	-	-	-	-	-
1911-0564 WOOLSHED RD -OLD TOCUMWAL BERRIGAN RD	-	-	-	-	-	-	-	-
1911-0565 BROUGHANS RD -SH17 TO DALES RD	-	-	-	-	-	-	-	-
1911-0566 TUPPAL RD - CURVES	-	-	-	-	-	-	-	-
1911-0570 FULLERS RD - WOOLSHED RD TO 3.4LM WEST	-	-	-	-	-	-	-	-
1911-0571 YARRAWONGA ROAD-CRAIGS RD	-	-	-	-	-	-	-	-
1911-0572 THE ROCKS RD - WEST OF PATCH	-	-	-	-	-	-	-	-
1911-0573 THE ROCKS RD - EAST OF PATCH	-	-	-	-	-	-	-	-
1911-0575 OLD ADCOCKS RD - BROWNS TO THE ROCKS	-	-	-	-	-	-	-	-
1911-0578 BABBINGTONS RD - SEALED SEC. TO MARION DR	-	-	-	-	-	-	-	-
1911-0579 WOOLSHED RD - 125M STH FULLERS TO 1018M STH	-	-	-	-	-	-	-	-
1911-0582 WOOLSHED RD - GODDENS TO MELROSE	-	-	-	-	-	-	-	-

	2013/14 Budget Carried Forward	2014-15 ORIGINAL BUDGET	2014-15 ORIGINAL PLUS CWFd	YTD May 2015	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST
GRAND TOTAL	(1,396,097)	1,480,668	84,571	(49,211)	21,942	(64,098)	(119,472)	88,881
1911-0585 WOODSTOCK RD-190M EAST BAILEYS	-	-	-	-	-	-	-	-
1912-0061 R/S EDGECOMB RD	-	-	-	-	-	-	-	-
1912-0071 RESHEET SULLIVANS RD CRUICKSHA	-	-	(80,150)	-	-	-	-	-
1912-0072 R/S CRUICKSHANKS RD	(17,629)	-	(17,629)	-	-	-	-	-
1912-0076 RESHEET COXONS RD - PYLES NTH	-	-	(48,782)	(35,956)	-	-	-	-
1912-0081 RESEAL ST LEONS RD SH17 EAST	-	-	(53,302)	(32,924)	-	-	-	-
1912-0121 FIRE BREAKS - RURAL UNSEALED R	-	-	-	-	-	-	-	-
1912-0139 RESHEET WARATAH RD SH20 to PYL	-	-	(89,895)	-	-	-	-	-
1912-0157 RESHEET FEGANS RD SH20 RENOLYD	-	-	(53,215)	-	-	-	-	-
1912-0158 RESHEET RENOLYDSONS RD WARAT	-	-	(79,035)	(56,000)	-	-	-	-
1912-0159 RESHEET DONALDSONS RD SH17	-	-	-	(194,945)	-	-	-	-
1912-0160 RESHEET THORBURNS RD ROCKS	-	-	-	(70,363)	-	-	-	-
1912-0161 RESHEET TWARRA EST RD TO PEPPERT	-	-	-	(41,587)	-	-	-	-
1912-0176 RURAL ADDRESSING EXPENSE	-	-	-	-	-	-	-	-
1912-0177 R/S ADCOCKS RD -S BROWNS RD	-	-	-	-	-	-	-	-
1912-0201 RURAL ROADS - STORM EMERGENCY	-	-	-	-	-	-	-	-
1912-0230 HOGANS ROAD	-	-	-	-	-	-	-	-
1912-0231 CLOSES ROAD	-	-	-	-	-	-	-	-
1912-0232 KENNEDYS ROAD	(24,360)	-	(24,360)	-	-	-	-	-
1912-0233 VICTORIA PARK ROAD	(17,908)	-	(17,908)	-	-	-	-	-
1912-0235 NOLANS ROAD	-	-	-	-	-	-	-	-
1912-0236 MIECHELS ROAD	-	-	-	-	-	-	-	-
1912-0237 R/S MILLS RD 0-2000	-	-	-	-	-	-	-	-
1912-0238 WILTONS ROAD	-	-	-	-	-	-	-	-
1912-0239 YUBA ROAD	-	-	-	-	-	-	-	-
1912-0240 R/S ROCKLIFFS RD 0-6520	-	-	(131,275)	(121,115)	-	-	-	-
1912-0250 OLD BERRIGAN ROAD - VICTORIA PARK TO END	-	-	-	-	-	-	-	-
1912-0251 HAYFILED RD - MR564 TO OAKENFALL	-	-	-	-	-	-	-	-
1912-0252 HAYFILED RD -EDGECOMBE TO OAKENFALL	-	-	-	-	-	-	-	-
1912-0253 OLD TOC BER RD - SANDHILLS TO 2900M	-	-	-	-	-	-	-	-
1912-0254 REYNOLDSON RD - WAITAWHILE TO 2250 EAST	-	-	-	-	-	-	-	-
1912-0255 SPRINGFIELD RD - STH COREE TO 1410M EAST	-	-	-	-	-	-	-	-
1912-0256 DUNCANS RD - STH COREE TO 1200 EAST	-	-	-	-	-	-	-	-
1912-0257 MCCALLUMS RD - PINELODGE TO 1310 STH	-	-	-	-	-	-	-	-
1912-0258 BACK BAROOGA RD - OLD COBRAM TO FUZZARD	-	-	-	-	-	-	-	-
1912-0259 WITHERS ROAD - CATTLE YARDS TO 2300M NTH WEST	-	-	-	-	-	-	-	-
1912-0260 WILTONS ROAD - BRUCE GATEWAY TO 610M NTH	-	-	-	-	-	-	-	-
1912-0261 WILTONS ROAD - 1290M TO MR550	-	-	-	-	-	-	-	-
1912-0262 R/S AUBURN - WOODSTOCK TO 990M	-	-	-	-	-	-	-	-
1912-0263 R/S AUBURN - NARROW PLAIN TO	-	-	-	-	-	-	-	-

	2013/14 Budget Carried Forward	2014-15 ORIGINAL BUDGET	2014-15 ORIGINAL PLUS CWFD	YTD May 2015	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST
GRAND TOTAL	(1,396,097)	1,480,668	84,571	(49,211)	21,942	(64,098)	(119,472)	88,881
1913-0543 BUCHANANS RD - GUNNAMARA WIRUN			(44,000)	(44,000)	-	-	-	-
1913-0544 BENT ST - END SEAL TO BAROOGA			(20,000)	(20,000)	-	-	-	-
1913-0552 HARRIS ST - FLYNN ST HAYES ST			(25,000)	(25,000)	-	-	-	-
1913-0554 CHANTER ST - RAILWAY TO JERSEY			(50,000)	(50,000)	-	-	-	-
1913-0801 KELLY ST - SHORT ST TO EMILY	(11,590)		(11,590)	(11,590)	-	-	-	-
1913-0820 DENISON ST - WOLLAMAI TO WARMA	(227,202)		(227,202)	(127,202)	-	-	-	-
1913-0822 MURRAY ST - HEADFORD TO OSBOUR			(50,000)	(50,000)	-	-	-	-
1914-0186 SILO RD - Newell Hwy to Tuppal			-	-	-	-	-	-
1914-0563 TUPPAL RD - SH17 TO RAILWAY	(78,889)	-	(78,889)	(192,633)	-	-	-	-
1914-0567 BROUGHANS RD -1900M-3200M EAST	(61,685)	-	(211,685)	(61,685)	-	-	-	-
1914-0576 BROWNS RD - SH17 TO OLD ADCOCK	(10,595)	-	(10,595)	(10,595)	-	-	-	-
1914-0577 THORNBURNS RD-MR550 TO MARION	(4,844)		(4,844)	(4,844)	-	-	-	-
1914-0580 STH COREE RD-DUNCANS RD	(6,606)		(6,606)	(6,606)	-	-	-	-
1914-0581 WOODSTOCK RD-DENISON	(24,956)		(24,956)	-	-	-	-	-
1914-0584 BROUGHANS RD - 3500M to 5500M	(85,429)	-	(285,429)	(285,429)	-	-	-	-
1914-0585 WOODSTOCK RD - 4.7 to 7.7KM	-	-	(375,000)	(458,900)	-	-	-	-
1914-0586 HUGHES ST -BUCHANAN RD - MR550	-	-	(150,000)	(480,000)	-	-	-	-
1914-0587 PLUMPTON RD - HOWE TO HUESTONS	-	-	(120,000)	(120,000)	-	-	-	-
1915-0150 LGSA - ROADSIDE VEGETATION PRO	-	-	-	-	-	-	-	-
1915-0176 RURAL ADDRESSING EXPENSE	-	-	-	(1,120)	-	-	-	-
1915-0513 CLEARZONES - ROADSIDE HAZARD	(48,238)	-	(123,238)	(123,238)	-	-	-	-
1916-0105 K&G MTCE & REPAIRS	(11,676)	(15,500)	(27,176)	(2,176)	(15,500)	(15,500)	(15,888)	(16,285)
1916-0542 BUCHANANS RD - WIRUNA TO HUGHES	-	-	-	-	-	-	-	-
1916-0543 Buchanan Rd- Gunnamara-Wiruna	-	-	(51,700)	(53,000)	-	-	-	-
1916-0545 WOLLAMAI ST - MURRAY TO RAILWAY	-	-	-	-	-	-	-	-
1916-0554 CHANTER ST-RAILWAY TO JERSEY	-	-	(30,000)	(30,000)	-	-	-	-
1916-0640 WILLIAM ST - HAMPDEN TO EAST	-	-	-	-	-	-	-	-
1916-0801 KELLY ST - SHORT ST TO EMILY ST	(33,860)	-	(33,860)	-	-	-	-	-
1916-0820 DENISON ST - WOLLAMAI TO WARMATTA	(82,656)	-	(82,656)	(184,000)	-	-	-	-
1916-0821 MURRAY ST - K&G, TREE PLANTING, CARPARKING	-	-	-	-	-	-	-	-
1916-0822 MURRAY ST - HEADFORD TO OSBORNE (TP)	-	-	(87,000)	-	-	-	-	-
1916-0823 TUPPAL RD SH17 TO RAILWAY	-		-	-	-	-	-	-
1916-0824 COBRAM ST TOC			-	(22,638)	-	-	-	-
1916-0825 KELLY ST NTH MOTTEL TO COBRAM S			-	(21,000)	-	-	-	-
1917-0105 FOOTPATH MTCE & REPAIRS	-	(15,000)	(15,000)	(15,000)	(15,000)	(15,000)	(15,375)	(15,759)
1917-0517 STREET FURNITURE - VARIOUS	-	(4,000)	(4,000)	(4,000)	(4,000)	(4,000)	(4,000)	(4,000)
1917-0541 NEW FOOTPATHS - VARIOUS LOCATIONS	-	-	(10,000)	(10,000)	-	-	-	-
1917-0554 FOOTPATH PROVISION OF PRAM CRO	-	-	-	-	-	-	-	-
1917-0619 TUPPAL RD - BRIDGE TO NEWELL H	(8,800)	-	(8,800)	(8,800)	-	-	-	-
1917-0624 HUGHES ST - HAY TO BUCHANANS	(14,000)	-	(14,000)	-	-	-	-	-

	2013/14 Budget Carried Forward	2014-15 ORIGINAL BUDGET	2014-15 ORIGINAL PLUS CWFD	YTD May 2015	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST
GRAND TOTAL	(1,396,097)	1,480,668	84,571	(49,211)	21,942	(64,098)	(119,472)	88,881
1917-0627 TUPPAL ST - MURRAY ST TO LAKE TRACK	(26,878)	-	(26,878)	-	-	-	-	-
1917-0637 PEDESTRIAN REFUGE - JERILDERIE ST, BGN	(2,000)	-	(2,000)	-	-	-	-	-
1917-0639 CHARLOTTE ST - HENNESSY TO KELLY	-	-	-	-	-	-	-	-
1917-0641 FOOTPATH JERILDERIE ST-MOMALON	-	-	-	-	-	-	-	-
1917-0642 CORCORAN ST-SCHOOL-DRUMMOND ST	-	-	-	(17,700)	-	-	-	-
1917-0643 2 KERB RAMPS INT JERILD & MOMA	(2,000)	-	(2,000)	-	-	-	-	-
1917-0644 2 KERB RAMPS INT CORCORAN-DRUM	(2,000)	-	(4,000)	(76)	-	-	-	-
1917-0645 BAROOGA ST- MURRAY ST TO MORRI	-	-	-	-	-	-	-	-
1917-0646 2 KERB RAMP INT BAROOGA & MURR	(2,000)	-	(2,000)	-	-	-	-	-
1917-0647 2 KERB RAMP INT BAROOGA & MORR	(2,000)	-	(2,000)	-	-	-	-	-
1917-0648 TAKARI ST NANGUNIA ST TO SNELL	-	-	(80,000)	(80,000)	-	-	-	-
1917-0649 BGA WALK/CYCLING TRACK	-	-	(40,000)	(80,000)	-	-	-	-
1917-0650 2 KERB INT DRUMMND & CHANTER	-	-	(1,000)	(1,000)	-	-	-	-
1917-0651 COBRAM ST-RACECOURSE TO TOWN	-	-	(17,000)	(8,500)	-	-	-	-
1917-0652 2 KERB RAMP INT TUPPAL&DENISON	-	-	(2,000)	(2,000)	-	-	-	-
1917-0653 2 KERB RAMP INT TUPPAL & COREE	-	-	(2,000)	(2,000)	-	-	-	-
1917-0654 2 KERB RAMP INT TUPPAL&TOCUMWA	-	-	(2,000)	(2,000)	-	-	-	-
1917-0656 TUPPAL ST MURRAY TO TOCUMWAL	-	-	(31,500)	(58,378)	-	-	-	-
1917-0657 2 KERB RAMP INT BOAT RAMP&MURR	-	-	(2,000)	-	-	-	-	-
1917-0658 MURRAY-BOAT RAMP TO DENILQUIN	-	-	(3,600)	(3,600)	-	-	-	-
1917-0659 TUPPAL RD PATH END - BRIDGE ST	-	-	(5,000)	(5,000)	-	-	-	-
1917-0660 BGN WALKING TRACK	-	-	-	(400)	-	-	-	-
1918-0105 STREET LIGHTING - Operations	-	-	-	(35,450)	(61,698)	(75,827)	(92,130)	(110,924)
1918-0106 STREET LIGHTING - ELECTRICITY	-	(133,900)	(133,900)	(98,450)	(187,400)	(192,490)	(198,470)	(204,644)
1918-0107 INSTALLATION POWER CABLING UN	(94,552)	-	(194,552)	(100,000)	-	-	-	-
1918-0515 STREET LIGHTING IN TOWNS	(62,830)	-	(87,830)	(87,830)	-	-	-	-
1919-0105 ROADS & INFRASTRUCTURE ADMIN C	-	(1,032,500)	(1,032,500)	(1,032,500)	(1,063,700)	(1,095,500)	(1,095,500)	(1,095,500)
1922-0105 BUS SHELTERS ROUTINE MTCE & RE	-	(1,500)	(1,500)	(1,500)	(1,500)	(1,500)	(1,525)	(1,551)
7060-2510 DEPCN - URBAN ROADS SEALED	-	(357,900)	(357,900)	(357,900)	(368,600)	(379,700)	(391,091)	(402,824)
7070-2510 DEPCN - URBAN ROADS UNSEALED	-	-	-	-	-	-	-	-
7100-2510 DEPCN - RURAL SEALED ROADS	-	(1,089,200)	(1,089,200)	(1,089,200)	(1,121,900)	(1,155,600)	(1,190,268)	(1,225,976)
7100-2610 DEPCN - RURAL BRIDGES	-	(28,200)	(28,200)	(28,200)	(29,000)	(29,900)	(30,797)	(31,721)
7150-2510 DEPCN - REGIONAL ROADS	-	(415,700)	(415,700)	(415,700)	(428,200)	(441,000)	(454,230)	(467,857)
7150-2610 DEPCN - REGIONAL BRIDGES	-	(57,100)	(57,100)	(57,100)	(58,800)	(60,600)	(62,418)	(64,291)
7200-2510 DEPCN - RURAL UNSEALED ROADS	-	-	-	-	-	-	-	-
7300-2510 KERB & GUTTER DEPCN	-	(248,400)	(248,400)	(248,400)	(255,900)	(263,600)	(271,508)	(279,653)
7500-2510 FOOTPATH DEPCN	-	(61,700)	(61,700)	(61,700)	(63,600)	(65,500)	(67,464)	(69,488)
FOOTPATHSCAPEXP FOOTPATHS CAPITAL EXPENDITURE	-	(223,100)	-	-	(223,500)	(149,000)	(77,000)	(73,200)
K&GCAPEXP KERB & GUTTER CAPITAL EXPENDITURE	-	(168,700)	-	-	(178,000)	(130,200)	(216,000)	(192,000)
RURALCONSCAPEXP RURAL SEALED CONSTRUCTION CAPITAL EXPENDITURE	-	(1,070,000)	-	-	(4,424,568)	(907,000)	(1,433,000)	(1,173,000)

	2013/14 Budget Carried Forward	2014-15 ORIGINAL BUDGET	2014-15 ORIGINAL PLUS CWFD	YTD May 2015	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST
GRAND TOTAL	(1,396,097)	1,480,668	84,571	(49,211)	21,942	(64,098)	(119,472)	88,881
RURALSEALEDCAPEXP RURAL SEALED RESEALS CAPITAL EXPENDITURE	-	(441,049)	-	-	(369,330)	(360,000)	(170,000)	(200,000)
RURALUNSEALEDCAPEXP RURAL UNSEALED RESHEET CAPITAL EXPENDITURE	-	(535,654)	-	-	(248,895)	(778,000)	(476,000)	(789,000)
TOWNSCAPECAPEXP TOWNSCAPE WORKS CAPITAL EXPENDITURE	-	(200,000)	-	-	(80,000)	(80,000)	(80,000)	-
URBANCONSCAPEXP URBAN ROADS CONSTRUCTION CAPITAL EXPENDITURE	-	(189,000)	-	-	(107,000)	(96,000)	(123,000)	(116,000)
URBANRESEALCAPEXP URBAN RESEALS CAPITAL EXPENDITURE	-	(139,568)	-	-	(82,300)	(100,000)	(30,000)	(150,000)
SHIRE ROADS REVENUE	52,698	2,267,100	2,319,798	2,447,046	5,006,411	2,085,043	1,995,620	2,086,913
7100-1500 RURAL ADDRESSING INCOME	-	-	-	705	-	-	-	-
7100-1550 ROADS SUNDRY INCOME	-	-	-	-	-	-	-	-
7100-1950 RURAL LOCAL ROADS GRANT (RLR) (FAG)	-	1,266,000	1,266,000	1,283,460	1,276,343	1,276,343	1,301,870	1,327,907
7100-1951 R2R ROADS TO RECOVERY GRANT	-	535,500	535,500	580,863	625,500	625,500	625,500	625,500
7100-1953 RFS HAZARD REDUCTION GRANT	-	10,000	10,000	11,904	10,000	10,000	10,250	10,506
7100-1954 RMS DISASTER RECOVERY FUNDING - FLOOD DAMAGE	-	-	-	-	-	-	-	-
7100-1955 LGSA GRANT - ROADSIDE VEGETATION	-	-	-	-	-	-	-	-
7100-1956 Connected Corridor Project Funding	-	-	-	20,000	-	-	-	-
7150-1950 RAMROC Weed Control Funding	-	-	-	10,000	-	-	-	-
7300-1600 KERB & GUTTER REFUND	-	-	-	-	-	-	-	-
7300-1601 K&G BUCHANANS RD - WIRUNA TO HUGHES	-	-	-	-	-	-	-	-
7300-1646 K&G NANGUNIA ST - HUGHES TO WIRUNA	-	-	-	-	-	-	-	-
7300-1649 K&G HENNESSY ST - EMILY TO HANNAH	-	-	-	-	-	-	-	-
7300-1650 K&G KELLY ST - CHARLOTTE TO EMILY	-	-	-	-	-	-	-	-
7300-1651 K&G JERILDERIE ST -HENNESSY TO KELLY	-	-	-	-	-	-	-	-
7300-1653 NANGUNIA ST - HUGHES TO WIRUNA -EAST	-	-	-	-	-	-	-	-
7300-1654 HANNAH ST - ADAMS TO KELLY	-	-	-	-	-	-	-	-
7300-1655 HENNESSY ST - BERRIGAN TO JERILDERIE	-	-	-	-	-	-	-	-
7300-1656 KELLY ST - EMILY TO HANNAH	-	-	-	-	-	-	-	-
7300-1657 KELLY ST-JERILDERIE TO SHORT -OWNERS	-	-	-	-	-	-	-	-
7300-1658 KELLY ST-JERILDERIE TO SHORT -DEVELO	-	-	-	-	-	-	-	-
7300-1659 HOWARD ST - BANKER ST TO MACFARLAND	-	-	-	-	-	-	-	-
7300-1660 WELLS ST - WEST QUIRK ST	-	-	-	-	-	-	-	-
7300-1661 COBRAM ST - WHITE ST TO KELLY ST	-	-	-	-	-	-	-	-
7300-1662 KELLY ST - SHORT ST TO EMILY ST	-	-	-	-	-	-	-	-
7300-1663 K&G Buchanans Rd -Gunnamara - Wiruna	-	-	25,850	21,000	-	-	-	-
7300-1664 K&G - Tuppall St Roundabout to Bridge	-	-	-	13,035	-	-	-	-
7300-1665 K&G COBRAM ST TOC	-	-	-	4,862	-	-	-	-
7300-1950 MURRAY ST - HEADFORD TO OSBRORNE RMS FUNDING	27,350	-	354,350	354,350	-	-	-	-
7500-1652 F/PATH MURRAY ST - NTH OF ATKINSON E	-	-	-	-	-	-	-	-
7500-1653 F/PATH MURRAY ST-BOWLING CLUB TO LAK	-	-	-	-	-	-	-	-
7500-1654 DENILIQUN & JERILDERIE STS BICYCLE	-	-	-	-	-	-	-	-
7500-1655 F/PATH DENILIQUN RD- DEAN TO COWLEY	-	-	-	-	-	-	-	-

	2013/14 Budget Carried Forward	2014-15 ORIGINAL BUDGET	2014-15 ORIGINAL PLUS CWFd	YTD May 2015	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST
GRAND TOTAL	(1,396,097)	1,480,668	84,571	(49,211)	21,942	(64,098)	(119,472)	88,881
7500-1656 F/PATH DENILUQUIN RD-COWLEY TO ANZAC	-	-	-	-	-	-	-	-
7500-1657 F/PATH MURRAY ST-BRUTON TO MURRAY HA	-	-	-	-	-	-	-	-
7500-1658 F/PATH LAWSON DR - AMAROO TO HAY	-	-	-	440	-	-	-	-
7500-1659 F/PATH CHARLOTTE ST - HENNESSY TO KELLY	4,558	-	4,558	4,558	-	-	-	-
7500-1823 FOOTPATH DENISON ST - WARMATT INTERS	16,290	-	16,290	-	-	-	-	-
7500-1825 NANGUNIA ST - BANKER TO WIRUNA	-	-	-	-	-	-	-	-
7500-1826 CHANTER ST-DRUMMOND TO MITCHELL -STH	-	-	-	-	-	-	-	-
7500-1827 STEWART ST - DRUMMOND TO MITCHELL -N	-	-	-	-	-	-	-	-
7500-1828 STEWART ST - MITCHELL TO COBRAM	-	-	-	-	-	-	-	-
7500-1829 HEADFORD ST - DENISON TO TOCUMWAL	-	-	-	-	-	-	-	-
7500-1830 DENISON ST - ABUTTING ROTARY PARK	-	-	-	-	-	-	-	-
7500-1831 OSBORNE ST - ROTARY PARK TO MURRAY	-	-	-	-	-	-	-	-
7500-1832 WARMATTA ST - COREE TO TOCUMWAL	-	-	-	-	-	-	-	-
7500-1833 TOCUMWAL ST - WARMATTA TO WOLLAMAI	-	-	-	-	-	-	-	-
7500-1834 TUPPAL RD - BRIDGE TO NEWELL HWY	4,500	-	4,500	-	-	-	-	-
7500-1835 FINLEY ST - MURRAY TO DUFF	-	-	-	-	-	-	-	-
7500-1837 HUGHES ST - HAY ST TO BUCHANANS RD	-	-	-	-	-	-	-	-
7500-1838 WOLLAMAI ST -COREE ST TO TOC ST	-	-	-	-	-	-	-	-
7500-1839 COWLEY ST - DENI ST TO FINLEY ST	-	-	-	-	-	-	-	-
7500-1840 FINLEY ST - DUFF ST TO COWLEY ST	-	-	-	-	-	-	-	-
7500-1841 BANKER ST - VERMONT TO AMAROO	-	-	-	-	-	-	-	-
7500-1842 VERMONT ST - BANKER TO HUGHES	-	-	-	-	-	-	-	-
7500-1843 DRUMMOND ST - CHANTER TO STEWART	-	-	-	-	-	-	-	-
7500-1844 Footpath Barooga St Murray - Morris	-	-	-	-	-	-	-	-
7500-1845 Footpath Jerilderie St Momalong - PO	-	-	-	1,000	-	-	-	-
7500-1846 Footpath Corcoran Sth to Drummond	-	-	1,000	10,119	-	-	-	-
7500-1847 Footpath Drummond St Chanter to Cor	-	-	8,500	-	-	-	-	-
7500-1848 Footpath Int Drummond Chanter St	-	-	500	500	-	-	-	-
7500-1849 Footpath Int Tuppal Denison St	-	-	1,000	1,000	-	-	-	-
7500-1850 Footpath Int Tuppal Coree St	-	-	1,000	1,000	-	-	-	-
7500-1851 Footpath Int Tuppal Tocumwal St	-	-	1,000	1,000	-	-	-	-
7500-1852 Footpath Tuppal St Murray to Tocumwa	-	-	15,750	15,750	-	-	-	-
7500-1853 Footpath Int Boat Ramp Rd Murray St	-	-	1,000	1,000	-	-	-	-
7500-1854 Footpath Takari St Nangunia Snell Rd	-	-	35,000	25,000	-	-	-	-
7500-1855 Walking Cycling Track	-	-	-	40,000	-	-	-	-
7500-1856 Footpath Int Corcoran and Drummond	-	-	-	1,000	-	-	-	-
7500-1950 FOOTPATHS - RTA FUNDING PAMP	-	-	-	-	-	-	-	-
7780-1950 RTA - BUS BAY GRANT REVENUE	-	-	-	6,500	-	-	-	-
7780-1952 DEPT TRANSPORT CPTIGS BUS STOP GRANT	-	-	-	-	-	-	-	-
7900-1950 STREET LIGHTING SUBSIDY	-	38,000	38,000	38,000	38,000	38,000	38,000	38,000

	2013/14 Budget Carried Forward	2014-15 ORIGINAL BUDGET	2014-15 ORIGINAL PLUS CWFd	YTD May 2015	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST
GRAND TOTAL	(1,396,097)	1,480,668	84,571	(49,211)	21,942	(64,098)	(119,472)	88,881
FOOTPATHSCAPINC FOOTPATHS CAPITAL INCOME	-	64,750	-	-	94,000	62,000	20,000	50,000
K&GCAPINC KERB & GUTTER CAPITAL INCOME	-	352,850	-	-	334,000	73,200	-	35,000
RURALCONSCAPINC RURAL SEALED CONSTRUCTION CAPITAL INCOME	-	-	-	-	2,628,568	-	-	-
RURALSEALEDAPINC RURAL SEALED RESEALS CAPITAL INCOME	-	-	-	-	-	-	-	-
RURALUNSEALEDAPINC RURAL UNSEALED RESHEET CAPITAL INCOME	-	-	-	-	-	-	-	-
TOWNSCAPECAPINC TOWNSCAPE WORKS CAPITAL INCOME	-	-	-	-	-	-	-	-
URBANCONSCAPINC URBAN ROADS CONSTRUCTION CAPITAL INCOME	-	-	-	-	-	-	-	-
URBANRESEALCAPINC URBAN RESEALS CAPITAL INCOME	-	-	-	-	-	-	-	-
SHIRE ROADS Total	(1,257,467)	(5,839,741)	(7,097,208)	(7,121,487)	(5,971,434)	(5,951,774)	(6,181,968)	(6,320,730)
AERODROMES								
AERODROMES EXPENSE	(71,371)	(206,040)	(277,411)	(277,831)	(122,680)	(249,420)	(201,905)	(229,458)
1911-0183 TOC-AERO RUNWAY 9-27 BITUMEN	(10,000)	-	(10,000)	-	-	-	-	-
1920-0115 BGN AERODROME GROUNDS MTCE	-	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	(2,050)	(2,101)
1920-0170 TOC AERODROME OPERATING EXPENS	-	(70,000)	(70,000)	(65,513)	(60,000)	(60,000)	(61,500)	(63,038)
1920-0171 TOC AERODROME - INSURANCE	-	(1,030)	(1,030)	(1,450)	(1,070)	(1,110)	(1,143)	(1,178)
1920-0172 LIBERATOR INSURANCE	-	(110)	(110)	(110)	(110)	(110)	(113)	(117)
1920-0175 TOC AERODROME BLDG MTCE	-	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)	(3,050)	(3,101)
1920-0180 TOC AERO - ENTRY IMPROVEMENTS	-	-	-	-	-	-	-	-
1920-0181 TOC AERO-APRON AREA HEAVY PATC	(17,215)	-	(17,215)	(7,000)	-	-	-	-
1920-0182 TOC-AERO REMARK LINES-RUNWAYS	(9,858)	-	(9,858)	(43,768)	-	-	-	-
1920-0183 TOC-AERO RUNWAY 9-27 BITUMEN	(6,188)	-	(6,188)	-	-	-	-	-
1920-0184 TOC AERO RUNWAY 18-36 HEAVY PA	(28,110)	-	(28,110)	(39,100)	-	-	-	-
1920-0185 TOC AERO RUNWAY 18- 36 BITUMEN	-	-	(75,000)	(39,860)	-	-	-	-
1920-0186 TOC AERO TERMINAL ACCESS RD	-	-	-	(230)	-	-	-	-
1920-0187 TOC AERO PERIMETER AND TAXIWAY	-	-	-	(10,000)	-	-	-	-
1920-0190 AERODROME SUBDIVISION WORKS	-	-	-	(4,200)	-	-	-	-
1920-0193 AERODROME DRAINAGE IMPROVEMENTS	-	-	-	(6,600)	-	-	-	-
1920-0194 AERODROME RUNWAY BITUMEN	-	-	-	(100)	-	-	-	-
1920-0200 AERODROME ADMIN CHARGES	-	(28,200)	(28,200)	(28,200)	(29,000)	(29,900)	(29,900)	(29,900)
7700-1926 AERODROME TRANSFER FROM RESERVE	-	-	-	-	-	(50,000)	(50,000)	(50,000)
7700-2500 AERODROME EQUIPMENT DEPCN	-	(1,300)	(1,300)	(1,300)	(1,300)	(1,300)	(1,339)	(1,379)
7700-2504 AERODROME BLDG DEPCN	-	(5,900)	(5,900)	(5,900)	(6,100)	(6,300)	(6,489)	(6,684)
7700-2510 AERODROME RUNWAY DEPCN	-	(19,200)	(19,200)	(19,200)	(19,800)	(20,400)	(21,012)	(21,642)
7700-2520 AERODROME LAND IMPROVEMENTS DEPCN	-	(300)	(300)	(300)	(300)	(300)	(309)	(318)
AERODROMECAPEXP AERODROME CAPITAL WORKS EXPENDITURE	-	(75,000)	-	-	-	(75,000)	(25,000)	(50,000)
AERODROMES REVENUE	-	23,000	23,000	23,000	23,000	23,000	23,575	24,164

	2013/14 Budget Carried Forward	2014-15 ORIGINAL BUDGET	2014-15 ORIGINAL PLUS CWFd	YTD May 2015	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST
GRAND TOTAL	(1,396,097)	1,480,668	84,571	(49,211)	21,942	(64,098)	(119,472)	88,881
7700-1500 AERODROME SUNDRY INCOME TOC	-	8,000	8,000	8,000	8,000	8,000	8,200	8,405
7700-1502 AERODROME USER FEES INCOME	-	15,000	15,000	15,000	15,000	15,000	15,375	15,759
7700-1827 AERODROME - SALE OF LAND	-	-	-	489,000	-	-	-	-
7700-2026 AERODROME TRANSFER TO RESERVE	-	-	-	(489,000)	-	-	-	-
AERODROME/CAPINC AERODROME CAPITAL WORKS INCOME	-	-	-	-	-	-	-	-
AERODROMES Total	(71,371)	(183,040)	(254,411)	(254,831)	(99,680)	(226,420)	(178,330)	(205,294)
CAR PARKING								
CAR PARKING EXPENSE	-	(4,900)	(4,900)	(4,900)	(5,000)	(5,200)	(5,356)	(5,517)
1924-0500 ENDEAVOUR ST CARPARK LAND PURCHASE	-	-	-	-	-	-	-	-
7750-2504 PARKING AREAS - DEPRECIATION EXPENSE	-	(4,900)	(4,900)	(4,900)	(5,000)	(5,200)	(5,356)	(5,517)
CAR PARKING REVENUE	-	-	-	-	-	-	-	-
7750-1501 SECT.94 CONTRIB CAR PARK BAROOGA	-	-	-	-	-	-	-	-
7750-1502 SECT.94 CONTRIB CAR PARK BERRIGAN	-	-	-	-	-	-	-	-
7750-1503 SECT.94 CONTRIB CAR PARK FINLEY	-	-	-	-	-	-	-	-
7750-1504 SECT. 94 CONTRIB CAR PARK TOCUMWAL	-	-	-	-	-	-	-	-
CAR PARKING Total	-	(4,900)	(4,900)	(4,900)	(5,000)	(5,200)	(5,356)	(5,517)
RMS								
RMS EXPENSE	(131,355)	(1,006,000)	(1,137,355)	(1,148,500)	(1,056,000)	(1,056,000)	(1,067,900)	(1,075,100)
0015-0226 MR226 NANGUNIA ST & HUGHES ST	-	-	-	(8,500)	-	-	-	-
0015-0356 MR356 BERRIGAN - OAKLANDS RD	(4,000)	-	(4,000)	(11,500)	-	-	-	-
0015-0363 MR363 BERRIGAN - BAROOGA RD	(21,355)	-	(21,355)	(89,855)	-	-	-	-
0015-0550 MR550 TOCUMWAL - MULWALA RD	(6,000)	-	(6,000)	(53,369)	-	-	-	-
0015-0564 MR564 BERRIGAN - JERILDERIE RD	(100,000)	-	(100,000)	(300,000)	-	-	-	-
0015-0999 RTA MR BLOCK GRANT BUDGET ONLY	-	(756,000)	(756,000)	(362,500)	(706,000)	(706,000)	(717,900)	(725,100)
0015-1226 MR226 CAPITAL PROJECTS	-	-	-	-	-	-	-	-
0015-1356 MR356 CAPITAL PROJECTS	-	-	-	-	-	-	-	-
0015-1363 MR363 CAPITAL PROJECTS	-	-	-	-	-	-	-	-
0015-1550 MR550 CAPITAL PROJECTS	-	-	-	-	-	-	-	-
0015-1564 MR564 CAPITAL PROJECTS	-	-	-	-	-	-	-	-
0015-5363 MR363	-	-	-	-	-	-	-	-
0015-5550 MR550 TOCUMWAL - MULWALA RD	-	-	-	-	-	-	-	-
0015-6363 RECO MR 363 RIV HWY TO COB ST	-	-	-	-	-	-	-	-
0015-7226 MR226 NANGUNIA ST 10/11 PROJEC	-	-	-	-	-	-	-	-

	2013/14 Budget Carried Forward	2014-15 ORIGINAL BUDGET	2014-15 ORIGINAL PLUS CWFd	YTD May 2015	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST
GRAND TOTAL	(1,396,097)	1,480,668	84,571	(49,211)	21,942	(64,098)	(119,472)	88,881
1956-1000 RTA REGIONAL ROAD REPAIR BUDGET	-	(250,000)	(250,000)	-	(350,000)	(350,000)	(350,000)	(350,000)
1956-1011 MR550 REHAB/WIDEN 76.867 - 79.23	-	-	-	-	-	-	-	-
1956-1012 MR550 REHAB/WIDEN 80.226 - 81.22	-	-	-	-	-	-	-	-
1956-1013 MR356 REHAB/WIDEN 30.00-32.51	-	-	-	(322,776)	-	-	-	-
RMS REVENUE	-	1,006,000	1,006,000	1,148,500	1,056,000	1,056,000	1,067,900	1,075,100
7810-1950 RTA - M&I PROGRAM - BLOCK GRANT	-	631,000	631,000	631,000	531,000	531,000	553,025	575,601
7830-1950 RTA REHABILITATION WORKS FUNDING	-	125,000	125,000	267,500	175,000	175,000	164,875	149,499
RMSCAPINCOME - PART 7810-1950 BLOCK GRANT	-	250,000	250,000	250,000	350,000	350,000	350,000	350,000
RMS Total	(131,355)	-	(131,355)	-	-	-	-	-
CARAVAN PARKS								
CARAVAN PARKS EXPENSE	-	(18,140)	(18,140)	(38,840)	(18,490)	(18,840)	(19,368)	(19,910)
2011-0105 TOC CARAVAN PARK OPERATING EXP	-	-	-	(3,200)	-	-	-	-
2011-0108 TOC CARAVAN PARK INSURANCE EXP	-	(1,230)	(1,230)	(1,230)	(1,270)	(1,310)	(1,349)	(1,390)
2011-0120 BGN CARAVAN PARK OPERATING EXP	-	(500)	(500)	(2,000)	(500)	(500)	(513)	(525)
2011-0125 BGN CARAVAN PARK - INSURANCE	-	(410)	(410)	(410)	(420)	(430)	(443)	(456)
2011-0126 BGN CARAVAN PARK DONATIONS EXP	-	(5,000)	(5,000)	-	(5,000)	(5,000)	(5,125)	(5,253)
2011-0135 BGN CARAVAN PARK BLDG MTCE	-	(2,000)	(2,000)	(23,000)	(2,000)	(2,000)	(2,050)	(2,101)
8200-2504 CARAVAN PARK DEPCN	-	(9,000)	(9,000)	(9,000)	(9,300)	(9,600)	(9,888)	(10,185)
CARAVAN PARKS REVENUE	-	32,000	32,000	32,470	32,000	32,000	32,800	33,620
8200-1890 TOC CARAVAN PARK LEASE	-	32,000	32,000	32,000	32,000	32,000	32,800	33,620
8200-1895 BGN CARAVAN PARK LEASE	-	-	-	470	-	-	-	-
CARAVAN PARKS Total	-	13,860	13,860	(6,370)	13,510	13,160	13,432	13,710
TOURISM & AREA PROMOTION								
TOURISM & AREA PROMOTION EXPENSE	(24,750)	(172,790)	(197,540)	(197,300)	(158,920)	(160,150)	(160,892)	(161,656)
2012-0120 TOC TOURISM INFO OPERATING EXP	-	-	-	-	-	-	-	-
2012-0122 TOC TOURISM INFO BLDG MTCE	-	-	-	(2,760)	-	-	-	-
2012-0124 TOC TOURISM INFO - INSURANCE	-	(880)	(880)	(880)	(910)	(940)	(968)	(997)
2012-0190 TOCUMWAL VIC	-	(50,000)	(50,000)	(50,000)	-	-	-	-
2012-0196 TOURISM STRATEGIC PLAN	(24,750)	(40,000)	(64,750)	(64,750)	(75,000)	(75,000)	(75,000)	(75,000)
2012-0197 REGIONAL TOURISM CONTRIBUTION - MRTB	-	(13,010)	(13,010)	(13,010)	(13,010)	(13,010)	(13,250)	(13,497)
2012-0198 TOURISM INITIATIVES	-	(10,000)	(10,000)	(7,000)	(10,000)	(10,000)	(10,300)	(10,609)
2012-0199 TOURISM ADMIN CHARGES	-	(34,800)	(34,800)	(34,800)	(35,800)	(36,900)	(36,900)	(36,900)

	2013/14 Budget Carried Forward	2014-15 ORIGINAL BUDGET	2014-15 ORIGINAL PLUS CWFD	YTD May 2015	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST
GRAND TOTAL	(1,396,097)	1,480,668	84,571	(49,211)	21,942	(64,098)	(119,472)	88,881
2012-0200 TOURISM EVENTS GRANTS	-	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)	(20,045)	(20,091)
8300-2026 TOURISM EVENTS TRANSFER TO RESERVE	-	-	-	-	-	-	-	-
8300-2504 TOURISM INFO DEPCN	-	(4,100)	(4,100)	(4,100)	(4,200)	(4,300)	(4,429)	(4,562)
TOURISMLCAPEXP TOURISM CAPITAL EXPENDITURE	-	-	-	-	-	-	-	-
TOURISM & AREA PROMOTION REVENUE	-	-	-	-	-	-	-	-
8300-1890 TOC TOURISM INFO - RENT	-	-	-	-	-	-	-	-
8300-1926 TOURISM EVENTS TRANSFER FROM RESERVE	-	-	-	-	-	-	-	-
TOURISMLCAPINC TOURISM CAPITAL INCOME	-	-	-	-	-	-	-	-
TOURISM & AREA PROMOTION Total	(24,750)	(172,790)	(197,540)	(197,300)	(158,920)	(160,150)	(160,892)	(161,656)
BUSINESS DEVELOPMENT								
BUSINESS DEVELOPMENT EXPENSE	(19,300)	(460,840)	(480,140)	(459,723)	(432,640)	(430,340)	(434,339)	(448,601)
1213-0108 FRUIT FLY MITIGATION STRATEGY	(5,000)	(5,000)	(10,000)	(10,000)	(5,000)	-	-	-
2013-0119 MURRAY HUME BUSINESS ENTERPRISE	-	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)
2013-0120 TOCUMWAL INTER-MODEL PRECINCT PROJECT	(10,200)	-	(10,200)	(10,200)	-	-	-	-
2013-0121 FOOD BOWL INLAND RAIL ALLIANCE	-	-	-	(3,000)	-	-	-	-
2013-0125 BUSINESS DEVELOPMENT GROUP AND INDUSTRY SUPPORT	-	-	-	-	-	-	-	-
2013-0205 ECONOMIC DEVELOPMENT OFFICER	-	(112,300)	(112,300)	(132,300)	(101,700)	(114,000)	(117,420)	(120,943)
2013-0210 ECONOMIC DEVEL. STAFF TRAINING/CONFERENCES	-	(2,000)	(2,000)	(64)	(2,000)	(2,000)	(2,040)	(2,081)
2013-0220 ECON. DEV. WEBSITE SUBSCRIPTION	(4,100)	-	(4,100)	(3,730)	-	-	-	-
2013-0240 ECON. DEV. OFFICER OFFICE EXPENSES	-	(1,000)	(1,000)	(804)	(1,000)	(1,000)	(1,025)	(1,051)
2013-0241 ECON. DEV. OFFICER - TELEPHONE	-	(800)	(800)	-	(800)	(800)	(828)	(857)
2015-0105 INDUSTRIAL & ECONOMIC DEVELOPMENT	-	(8,500)	(8,500)	(4,145)	(8,500)	(8,500)	(8,713)	(8,930)
2015-0106 STUDENT ACCOMMODATION SPONSORSHIP	-	(4,000)	(4,000)	(5,000)	(4,000)	(4,000)	(4,120)	(4,244)
2015-0107 CONTRIBUTION TO RAMROC	-	(14,000)	(14,000)	(13,860)	(14,700)	(15,400)	(15,862)	(16,338)
2015-0110 EMPLOYMENT SCHOLARSHIP ADMIN	-	-	-	-	-	-	-	-
2015-0120 Murray Darling Confernce bid	-	-	-	(3,380)	(20,000)	-	-	-
2015-0165 BUSINESS & ENVIRONMENT AWARDS	-	(18,000)	(18,000)	(18,000)	(18,000)	(18,000)	(18,450)	(18,914)
2015-0180 BUSINESS DEVELOPMENT ADMIN CHA	-	(100,900)	(100,900)	(100,900)	(103,900)	(107,000)	(107,000)	(107,000)
2015-0181 NSW RURAL DOCTORS NETWORK BURS	-	(3,300)	(3,300)	(3,300)	(3,300)	(3,300)	(3,399)	(3,501)
2015-0188 REGIONAL CAREERS ENHANCEMENT	-	(6,000)	(6,000)	(6,000)	(6,000)	(6,000)	(6,180)	(6,365)
2015-0189 COBRAM & DISTRICT FOODBANK DON	-	(5,000)	(5,000)	(5,000)	-	(5,000)	-	(5,000)
2015-0190 CONTRIBUTION TO CHAMBER EXEC O	-	(40,000)	(40,000)	-	-	-	-	-
2016-0120 RISK MANAGEMENT - TRAINING	-	(3,000)	(3,000)	(3,000)	(3,000)	(3,500)	(3,570)	(3,641)
2016-0205 RISK MANAGEMENT - SALARIES	-	(109,200)	(109,200)	(109,200)	(112,900)	(114,000)	(117,420)	(120,943)
2016-0241 RISK MANAGEMENT - TELEPHONE	-	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,035)	(1,071)
2016-0242 RISK MANAGEMENT - VEHICLE	-	(21,840)	(21,840)	(21,840)	(21,840)	(21,840)	(22,277)	(22,722)

	2013/14 Budget Carried Forward	2014-15 ORIGINAL BUDGET	2014-15 ORIGINAL PLUS CWFd	YTD May 2015	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST
GRAND TOTAL	(1,396,097)	1,480,668	84,571	(49,211)	21,942	(64,098)	(119,472)	88,881
8400-2027 ECONOMIC DEVELOPMENT TRANSFER TO RESERVE	-	-	-	-	-	-	-	-
BUSINESS DEVELOPMENT REVENUE	-	6,000	6,000	10,433	6,000	6,000	6,151	6,305
8400-1503 FHS-CAREERS FORUM REVENUE	-	-	-	-	-	-	-	-
8400-1505 BUSINESS & ENVIRONMENT AWARD DONATION	-	1,500	1,500	-	1,500	1,500	1,538	1,576
8400-1506 BUSINESS & ENVIRONMENT AWARD INCOME	-	4,500	4,500	8,469	4,500	4,500	4,613	4,729
8400-1507 TOCUMWAL INTER-MODEL CONTRIBUTIONS	-	-	-	-	-	-	-	-
8400-1508 BUSINESS DEVELOPMENT WORKSHOP	-	-	-	1,964	-	-	-	-
8400-1926 MURRAY VALLEY CAG TRANS TO RESERVE	-	-	-	-	-	-	-	-
8400-1927 ECONOMIC DEVELOPMENT TRANSFER FROM RESERVE	-	-	-	-	-	-	-	-
8400-1950 WOMEN IN BUSINESS	-	-	-	-	-	-	-	-
BUSINESS DEVELOPMENT Total	(19,300)	(454,840)	(474,140)	(449,290)	(426,640)	(424,340)	(428,188)	(442,296)
SALEYARDS								
SALEYARDS EXPENSE	-	(85,930)	(85,930)	(85,420)	(88,290)	(90,660)	(93,110)	(95,632)
2014-0115 SALEYARD OTHER OPERATING EXPEN	-	(2,000)	(2,000)	(2,000)	(2,000)	(2,000)	(2,050)	(2,101)
2014-0117 SALEYARD RATES	-	-	-	-	-	-	-	-
2014-0120 SALEYARD EQUIP MTCE	-	(100)	(100)	(100)	(100)	(100)	(103)	(105)
2014-0122 SALEYARD - INSURANCE	-	(7,730)	(7,730)	(7,220)	(7,990)	(8,260)	(8,508)	(8,763)
2014-0130 SALEYARD BLDG MTCE	-	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,025)	(1,051)
2014-0145 SALEYARD ADMIN CHARGES	-	(8,100)	(8,100)	(8,100)	(8,300)	(8,500)	(8,500)	(8,500)
2014-0538 PUMP REPLACEMENT	-	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(5,150)	(5,305)
8600-2026 SALEYARDS TRANSFER TO RESERVE	-	-	-	-	-	-	-	-
8600-2502 SALEYARD OFFICE EQUIP DEPCN	-	(12,500)	(12,500)	(12,500)	(12,900)	(13,300)	(13,699)	(14,110)
8600-2504 SALEYARD DEPCN	-	(49,500)	(49,500)	(49,500)	(51,000)	(52,500)	(54,075)	(55,697)
SALEYARDS REVENUE	-	62,000	62,000	62,000	63,900	65,800	67,775	69,808
8600-1926 SALEYARD TRANSFER FROM RESERVE	-	-	-	-	-	-	-	-
8600-4310 SALEYARD DEPCN CONTRA	-	62,000	62,000	62,000	63,900	65,800	67,775	69,808
SALEYARDS Total	-	(23,930)	(23,930)	(23,420)	(24,390)	(24,860)	(25,335)	(25,824)
REAL ESTATE DEVELOPMENT								
REAL ESTATE DEVELOPMENT EXPENSE	-	(2,700)	(2,700)	(366,665)	(2,780)	(2,860)	(2,932)	(3,005)
1200-2026 WORKS TRANSFER TO RESERVE	-	-	-	(350,000)	-	-	-	-
2015-0140 REAL ESTATE DEVELOPMENT- LEGAL	-	-	-	(1,710)	-	-	-	-
2015-0141 COMMERCIAL LAND - AGENTS FEES	-	-	-	-	-	-	-	-

	2013/14 Budget Carried Forward	2014-15 ORIGINAL BUDGET	2014-15 ORIGINAL PLUS CWFDF	YTD May 2015	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST
GRAND TOTAL	(1,396,097)	1,480,668	84,571	(49,211)	21,942	(64,098)	(119,472)	88,881
2015-0142 Real Estate - Aerodrome Promo			-	(7,655)	-	-	-	-
2015-0145 REAL ESTATE DEVELOPMENT - RATE	-	(2,700)	(2,700)	(7,300)	(2,780)	(2,860)	(2,932)	(3,005)
2015-0150 RILEY CRT REHABILITATION (INGO RENNER)	-	-	-	-	-	-	-	-
2015-0151 INGO RENNER DR LAND	-	-	-	-	-	-	-	-
2015-0152 CARTER LANE LAND	-	-	-	-	-	-	-	-
BUSINESSDEVCAPEXP BUSINESS DEVELOPMENT CAPITAL WORKS EXPENDITURE	-	-	-	-	-	-	-	-
REAL ESTATE DEVELOPMENT REVENUE	405,000	12,300	417,300	419,050	12,500	12,500	12,813	13,133
1200-1926 WORKS TRANSFER FROM RESERVE	-	-	-	-	-	-	-	-
8710-1826 RENTAL - OTHER REAL ESTATE INC. GST	-	12,300	12,300	14,050	12,500	12,500	12,813	13,133
8720-1827 SALE OF LAND - RESIDENTIAL	-	-	-	-	-	-	-	-
8720-1894 FINLEY ST SUBDIVISION - DISPOSAL	-	-	-	-	-	-	-	-
8720-1895 FINLEY ST SUBDIVISION - RATE ADJUST.	-	-	-	-	-	-	-	-
8720-1926 REAL ESTATE DEVT - TFR TO RESERVE	-	-	-	-	-	-	-	-
8720-3800 RILEY CRT BLOCK SALE (INGO RENNER)	55,000	-	55,000	55,000	-	-	-	-
8720-3800 TOC HIGHWAY BLOCK DISPOSAL PROCEEDS	350,000	-	350,000	350,000	-	-	-	-
REAL ESTATE DEVELOPMENT Total	405,000	9,600	414,600	52,385	9,720	9,640	9,881	10,128
PRIVATE WORKS								
PRIVATE WORKS EXPENSE	-	(50,000)	(50,000)	(94,300)	(50,000)	(50,000)	(51,265)	(52,562)
2019-0155 WRITE OFF BAD DEBTS - P/WORKS	-	(3,000)	(3,000)	(3,000)	(3,000)	(3,000)	(3,090)	(3,183)
2020-0000 S/DR TECH SERV (BUDGET)	-	(40,000)	(40,000)	(80,000)	(40,000)	(40,000)	(41,000)	(42,025)
2030-0000 S/DR - CORP SERV (BUDGET)	-	(7,000)	(7,000)	(11,300)	(7,000)	(7,000)	(7,175)	(7,354)
PRIVATE WORKS REVENUE	46,267	47,000	93,267	100,465	47,000	47,000	48,410	49,862
8900-1501 PRIVATE WORKS TECH SERVICES INCOME	46,267	40,000	86,267	86,267	40,000	40,000	41,200	42,436
8900-1504 PRIVATE WORKS INCOME - SIGNS	-	-	-	280	-	-	-	-
8900-1505 PRIVATE WORKS TECH SERVICES GST FREE	-	-	-	6,858	-	-	-	-
8900-1511 PRIVATE WORKS CORP SERVICES INCOME	-	6,000	6,000	6,000	6,000	6,000	6,180	6,365
8900-1515 PRIVATE WORKS CORP SERVICES GST FREE	-	1,000	1,000	1,060	1,000	1,000	1,030	1,061
PRIVATE WORKS Total	46,267	(3,000)	43,267	6,165	(3,000)	(3,000)	(2,855)	(2,700)
RATE								
RATE REVENUE	-	4,632,000	4,632,000	4,602,468	4,764,351	4,850,000	4,964,472	5,085,771
9100-1000 ORDINARY RATES - FARMLAND	-	1,730,000	1,730,000	1,731,276	1,772,465	1,808,000	1,853,000	1,900,288
9100-1001 ORDINARY RATES - RESIDENTIAL RURAL	-	315,000	315,000	315,299	323,251	331,000	339,000	346,006

	2013/14 Budget Carried Forward	2014-15 ORIGINAL BUDGET	2014-15 ORIGINAL PLUS CWFDF	YTD May 2015	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST
GRAND TOTAL	(1,396,097)	1,480,668	84,571	(49,211)	21,942	(64,098)	(119,472)	88,881
9100-1002 ORDINARY RATES - RESIDENTIAL BGA	-	502,000	502,000	512,725	515,953	526,000	539,000	551,413
9100-1003 ORDINARY RATES - RESIDENTIAL BGN	-	306,500	306,500	310,846	315,085	325,000	329,000	336,670
9100-1004 ORDINARY RATES - RESIDENTIAL FIN	-	624,000	624,000	624,191	644,291	654,000	670,000	685,422
9100-1005 ORDINARY RATES - RESIDENTIAL TOC	-	667,000	667,000	701,961	693,765	700,000	717,500	732,655
9100-1006 ORDINARY RATES - BUSINESS BGA	-	89,500	89,500	79,300	91,416	94,000	96,000	98,310
9100-1007 ORDINARY RATES - BUSINESS BGN	-	66,000	66,000	63,015	70,039	69,000	70,000	72,497
9100-1008 ORDINARY RATES - BUSINESS FIN	-	156,000	156,000	158,800	160,209	163,000	167,000	171,355
9100-1009 ORDINARY RATES - BUSINESS TOC	-	188,000	188,000	166,565	192,931	196,000	200,000	206,505
9100-1010 ORDINARY RATES - RESIDENTIAL	-	51,000	51,000	51,951	55,446	53,000	54,000	56,020
9100-1080 LESS ORDINARY RATES WRITTEN OFF	-	(5,000)	(5,000)	(500)	(5,000)	(5,000)	(5,000)	(5,253)
9100-1082 LESS ORDINARY RATES D/DEBT EXPENSE	-	(10,000)	(10,000)	-	(15,000)	(10,000)	(10,250)	(10,506)
9100-1083 LESS:FARMLAND RATE CAPPING WRITE OFF	-	-	-	-	-	-	-	-
9100-1085 LESS SMALL BALANCES WRITTEN OFF	-	(1,000)	(1,000)	(100)	(1,000)	(1,000)	(1,000)	(1,051)
9100-1095 LESS ORDINARY RATES PENSION REBATE	-	(186,000)	(186,000)	(239,900)	(192,500)	(199,500)	(204,488)	(209,600)
9100-1500 INTEREST EXTRA CHARGES ON RATES	-	37,000	37,000	27,000	37,000	37,000	37,925	38,873
9300-1950 ORDINARY RATES PENSION SUBSIDY	-	102,000	102,000	100,039	106,000	109,500	112,785	116,167
RATE Total	-	4,632,000	4,632,000	4,602,468	4,764,351	4,850,000	4,964,472	5,085,771
FINANCIAL ASSISTANCE GRANT								
FINANCIAL ASSISTANCE GRANT	-	3,029,000	3,029,000	3,039,344	3,022,233	3,022,233	3,082,678	3,144,331
9200-1950 FINANCIAL ASSISTANCE GRANT (FAG)	-	3,029,000	3,029,000	3,039,344	3,022,233	3,022,233	3,082,678	3,144,331
FINANCIAL ASSISTANCE GRANT Total	-	3,029,000	3,029,000	3,039,344	3,022,233	3,022,233	3,082,678	3,144,331
INTEREST ON INVESTMENTS								
INTEREST ON INVESTMENTS	-	300,000	300,000	299,650	300,788	303,214	305,392	307,886
9400-1840 INTEREST - AT CALL ACCOUNT	-	125,000	125,000	-	-	-	-	-
9400-1842 INTEREST - TERM DEPOSITS	-	175,000	175,000	288,135	300,788	303,214	305,392	307,886
9400-1843 INTEREST - OTHER	-	-	-	11,515	-	-	-	-
INTEREST ON INVESTMENTS Total	-	300,000	300,000	299,650	300,788	303,214	305,392	307,886
DEPRECIATION CONTRA								
DEPRECIATION CONTRA	-	3,296,400	3,296,400	3,296,400	3,389,200	3,491,100	3,595,821	3,703,705
DEPNCONTRA ACCUMULATED DEPCN GL/JC CONTRA A/C	-	3,284,700	3,284,700	3,284,700	3,383,100	3,484,800	3,589,332	3,697,021
EIDPCNCONTRA EI DEPRECIATION CONTRA	-	5,900	5,900	5,900	6,100	6,300	6,489	6,684

	2013/14 Budget Carried Forward	2014-15 ORIGINAL BUDGET	2014-15 ORIGINAL PLUS CWFD	YTD May 2015	2015/16 REVISED BUDGET FORECAST	2016/17 REVISED BUDGET FORECAST	2017/18 REVISED BUDGET FORECAST	2018/19 REVISED BUDGET FORECAST
GRAND TOTAL	(1,396,097)	1,480,668	84,571	(49,211)	21,942	(64,098)	(119,472)	88,881
HACCDEPNCONTRA HACC DEPRECIATION CONTRA	-	5,800	5,800	5,800	-	-	-	-
DEPRECIATION CONTRA Total	-	3,296,400	3,296,400	3,296,400	3,389,200	3,491,100	3,595,821	3,703,705
BALANCE BROUGHT FORWARD								
BALANCE BROUGHT FORWARD		1,942,149	1,942,149	1,942,149	96,482	21,942	(64,098)	(119,472)
BALANCE BROUGHT FORWARD		1,942,149	1,942,149	1,942,149	96,482	21,942	(64,098)	(119,472)
BALANCE BROUGHT FORWARD Total		1,942,149	1,942,149	1,942,149	96,482	21,942	(64,098)	(119,472)
Grand Total	(1,396,097)	1,480,668	84,571	(49,211)	21,942	(64,098)	(119,472)	88,881

CAPITAL WORKS PLAN SUMMARY 2015-16

		2014-15	2015-16	2016-17	2017-18	2018-19
Grand Total		(4,309,014)	(4,104,587)	(4,430,750)	(4,401,250)	(3,796,450)
AERODROME						
	AERODROME EXPENDITURE	(75,000)	-	(75,000)	(25,000)	(50,000)
	AERODROME INCOME	-	-	-	-	-
AERODROME Total		(75,000)	-	(75,000)	(25,000)	(50,000)
CEMETERIES						
	CEMETERIES EXPENDITURE	(20,000)	(20,000)	(5,000)	(5,000)	(5,000)
CEMETERIES Total		(20,000)	(20,000)	(5,000)	(5,000)	(5,000)
COMMUNITY AMENITIES						
	COMMUNITY AMENITIES EXPENDITURE	(14,000)	(10,000)	(100,000)	(20,000)	(20,000)
COMMUNITY AMENITIES Total		(14,000)	(10,000)	(100,000)	(20,000)	(20,000)
CORPORATE SERVICES						
	CORPORATE SERVICES EXPENDITURE	(50,000)	-	-	-	-
CORPORATE SERVICES Total		(50,000)	-	-	-	-
DEPOT						
	DEPOT EXPENDITURE	-	(20,000)	-	-	-
DEPOT Total		-	(20,000)	-	-	-
DOMESTIC WASTE						
	DOMESTIC WASTE EXPENDITURE	(10,000)	(57,000)	(135,000)	(137,000)	(140,000)
DOMESTIC WASTE Total		(10,000)	(57,000)	(135,000)	(137,000)	(140,000)
DRAINAGE						
	DRAINAGE EXPENDITURE	(857,188)	(1,562,312)	(86,000)	(225,000)	(50,000)

		2014-15	2015-16	2016-17	2017-18	2018-19
Grand Total		(4,309,014)	(4,104,587)	(4,430,750)	(4,401,250)	(3,796,450)
DRAINAGE	DRAINAGE INCOME	650,000	1,207,500	-	-	-
DRAINAGE Total		(207,188)	(354,812)	(86,000)	(225,000)	(50,000)
EMERGENCY SERVICES						
	EMERGENCY SERVICES EXPENDITURE	-	-	-	-	-
EMERGENCY SERVICES Total		-	-	-	-	-
HOUSING						
	HOUSING EXPENDITURE	-	-	(50,000)	(30,000)	-
HOUSING Total		-	-	(50,000)	(30,000)	-
LEEVE BANKS						
	LEEVE BANK EXPENDITURE	-	(50,000)	(50,000)	(50,000)	(50,000)
	LEEVE BANK INCOME	-	-	-	-	-
LEEVE BANKS Total		-	(50,000)	(50,000)	(50,000)	(50,000)
LIBRARIES						
	LIBRARIES EXPENDITURE	-	(10,000)	(10,000)	-	-
LIBRARIES Total		-	(10,000)	(10,000)	-	-
MINOR PLANT						
	MINOR PLANT INCOME	-	-	-	-	-
	MINOR PLANT PURCHASE	(33,000)	(33,000)	(33,000)	(33,000)	(33,000)
MINOR PLANT Total		(33,000)	(33,000)	(33,000)	(33,000)	(33,000)
MOTOR VEHICLE						
	MOTOR VEHICLE PURCHASES	(320,000)	(320,000)	(320,000)	(320,000)	(320,000)
	MOTOR VEHICLE SALES	130,000	130,000	130,000	130,000	130,000
MOTOR VEHICLE Total		(190,000)	(190,000)	(190,000)	(190,000)	(190,000)

		2014-15	2015-16	2016-17	2017-18	2018-19
Grand Total		(4,309,014)	(4,104,587)	(4,430,750)	(4,401,250)	(3,796,450)
PUBLIC HALLS						
	PUBLIC HALLS EXPENDITURE	-	(20,000)	(210,000)	(180,000)	(50,000)
PUBLIC HALLS Total		-	(20,000)	(210,000)	(180,000)	(50,000)
PUBLIC WORKS						
	PUBLIC WORKS PLANT INCOME	136,000	164,500	269,500	196,000	450,000
	PUBLIC WORKS PLANT PURCHASE	(600,000)	(538,000)	(913,000)	(850,000)	(1,105,000)
	PUBLIC WORKS UTILITY INCOME	39,000	39,000	39,000	39,000	39,000
	PUBLIC WORKS UTILITY PURCHASE	(68,750)	(68,750)	(68,750)	(68,750)	(68,750)
PUBLIC WORKS Total		(493,750)	(403,250)	(673,250)	(683,750)	(684,750)
RECREATION						
	PARKS & RECREATION EXPENDITURE	(100,000)	(50,000)	(50,000)	-	-
	PARKS & RECREATION INCOME	-	-	-	-	-
	RECREATION RESERVES EXPENDITURE	-	-	-	-	-
	SWIMMING POOLS EXPENDITURE	-	-	(40,000)	(20,000)	-
RECREATION Total		(100,000)	(50,000)	(90,000)	(20,000)	-
SEWERAGE						
	SEWERAGE EXPENDITURE	(608,000)	(283,000)	(225,000)	(330,000)	(85,000)
SEWERAGE Total		(608,000)	(283,000)	(225,000)	(330,000)	(85,000)
SHIRE ROADS						
	FOOTPATHS EXPENDITURE	(206,100)	(223,500)	(149,000)	(77,000)	(73,200)
	FOOTPATHS INCOME	64,750	94,000	62,000	20,000	50,000
	KERB & GUTTER EXPENDITURE	-	-	-	-	-
	KERB & GUTTER INCOME	-	-	-	-	-
	R2R GRANT	535,500	625,500	625,500	625,500	625,500

		2014-15	2015-16	2016-17	2017-18	2018-19
Grand Total		(4,309,014)	(4,104,587)	(4,430,750)	(4,401,250)	(3,796,450)
SHIRE ROADS						
	RMS WORKS EXPENDITURE	(250,000)	(350,000)	(350,000)	(350,000)	(350,000)
	RMS WORKS INCOME	250,000	350,000	350,000	350,000	350,000
	RURAL ROADS CONSTRUCTION EXPENDITURE	(1,070,000)	(4,424,568)	(907,000)	(1,433,000)	(1,173,000)
	RURAL ROADS CONSTRUCTION INCOME	-	2,628,568	-	-	-
	RURAL ROADS SEALED - RESEALS EXPENDITURE	(441,049)	(369,330)	(360,000)	(170,000)	(200,000)
	RURAL ROADS SEALED - RESEALS INCOME	-	-	-	-	-
	RURAL ROADS UNSEALED - RESHEET EXPENDITURE	(400,759)	(248,895)	(778,000)	(476,000)	(789,000)
	RURAL ROADS UNSEALED - RESHEET INCOME	-	-	-	-	-
	TOWNSCAPE WORKS EXPENDITURE	(200,000)	(80,000)	(80,000)	(80,000)	-
	TOWNSCAPE WORKS INCOME	-	-	-	-	-
	URBAN ROADS - RESEALS EXPENDITURE	(139,568)	(82,300)	(100,000)	(30,000)	(150,000)
	URBAN ROADS CONSTRUCTION EXPENDITURE	(189,000)	(107,000)	(96,000)	(123,000)	(116,000)
	URBAN ROADS CONSTRUCTION INCOME	-	-	-	-	-
SHIRE ROADS Total		(2,046,226)	(2,187,525)	(1,782,500)	(1,743,500)	(1,825,700)
TOURISM SERVICES						
	TOURISM SERVICES EXPENDITURE	-	-	-	-	-
TOURISM SERVICES Total		-	-	-	-	-
TOWN PROJECTS						
	KERB & GUTTER EXPENDITURE	(81,700)	(178,000)	(130,200)	(216,000)	(192,000)
	KERB & GUTTER INCOME	25,850	334,000	73,200	-	35,000
TOWN PROJECTS Total		(55,850)	156,000	(57,000)	(216,000)	(157,000)
WATER						
	WATER EXPENDITURE	(406,000)	(572,000)	(659,000)	(513,000)	(456,000)
WATER Total		(406,000)	(572,000)	(659,000)	(513,000)	(456,000)
Grand Total		(4,309,014)	(4,104,587)	(4,430,750)	(4,401,250)	(3,796,450)

CAPITAL WORKS PLAN DETAIL 2015-16

	2014-15	2015-16	2016-17	2017-18	2018-19
Grand Total	(4,309,014)	(4,104,587)	(4,430,750)	(4,401,250)	(3,796,450)
AERODROME					
AERODROME INCOME					
TOCUMWAL					
Various	-	-	-	-	-
TOCUMWAL Total	-	-	-	-	-
AERODROME INCOME Total	-	-	-	-	-
AERODROME EXPENDITURE					
TOCUMWAL					
Apron area - Heavy Patching	-	-	-	-	-
Remarking of lines to runways and taxiways	-	-	-	-	-
Runway 18-36 Bitumen binder	(75,000)	-	(75,000)	-	-
Runway 18-36 Heavy Patch to repair failed pavement	-	-	-	-	-
Runway 9-27 Bitumen enrichment	-	-	-	-	-
Terminal Access Road - Bitument Reseal	-	-	-	-	-
To Reserve	-	-	-	(25,000)	(50,000)
TOCUMWAL Total	(75,000)	-	(75,000)	(25,000)	(50,000)
AERODROME EXPENDITURE Total	(75,000)	-	(75,000)	(25,000)	(50,000)
AERODROME Total	(75,000)	-	(75,000)	(25,000)	(50,000)
DRAINAGE					
DRAINAGE INCOME					
BAROOGA					
Various	-	-	-	-	-
BAROOGA Total	-	-	-	-	-

	2014-15	2015-16	2016-17	2017-18	2018-19
Grand Total	(4,309,014)	(4,104,587)	(4,430,750)	(4,401,250)	(3,796,450)
BERRIGAN					
Various	-	-	-	-	-
BERRIGAN Total	-	-	-	-	-
FINLEY					
Endavour St Construct new pump station (50% RMS)	-	50,000	-	-	-
Murray St Headford to Osbourne	-	160,000	-	-	-
Murray St - Warmatta to Wolamai	-	17,500	-	-	-
FINLEY Total	-	227,500	-	-	-
TOCUMWAL					
Various	-	-	-	-	-
TOCUMWAL Total	-	-	-	-	-
UNGROUPED					
Local Infrastructure Renewal Scheme (LIRS)	650,000	980,000	-	-	-
UNGROUPED Total	650,000	980,000	-	-	-
DRAINAGE INCOME Total	650,000	1,207,500	-	-	-
DRAINAGE EXPENDITURE					
BAROOGA					
Buchanans Rd - Gunnamara St to Wiruna St	(13,500)	-	-	-	-
Various	-	-	-	-	-
BAROOGA Total	(13,500)	-	-	-	-
BERRIGAN					
Drummond St - Railway to Drohan St	-	(15,000)	-	-	-
East Riverina Highway	-	(650,000)	-	-	-

	2014-15	2015-16	2016-17	2017-18	2018-19
Grand Total	(4,309,014)	(4,104,587)	(4,430,750)	(4,401,250)	(3,796,450)
Flynn St Area	(80,000)	-	-	-	-
Harris St - Flynn St to Hayes St	-	-	-	-	-
Jerilderie St (SH20) Horfall St to Nangunia St	-	-	(20,000)	-	-
Jerliderie St - Nangunia St to Orr St	-	-	(16,000)	-	-
Barooga St - Horsfall to Nangunia St	-	-	-	-	-
Nangunia St - Jerilderie to Barooga St	-	-	-	-	-
BERRIGAN Total	(80,000)	(665,000)	(36,000)	-	-
FINLEY					
Brookmans Rd Construct re-use scheme for stormwater	-	-	-	-	-
Denison St - Wollamai St to Warmatta St	-	-	-	(75,000)	-
Endevour St Construct new pump station	-	(100,000)	-	-	-
Finley St Detention Basin	(17,688)	(312,312)	-	-	-
McAllister St - Headford St to Osbourne St	-	-	(50,000)	-	-
Murray St - Headford to Osbourne	-	(428,000)	-	-	-
Riverina Hwy Retention basin Construct retention basin	-	-	-	-	-
Saleyrd Retention Basin	-	-	-	-	-
Tocumwal St - Wollamai St to Warmatta St	-	-	-	(75,000)	-
Tocumwal St Tuppal St to Wollamai St	-	-	-	(75,000)	-
William St - Hampden St to East	(127,000)	-	-	-	-
William St Drainage Cross Connection	(80,000)	-	-	-	-
McAllister St - Headford St to Warmatta St	-	-	-	-	(50,000)
Murray St - Warmatta to Wolamai	-	(35,000)	-	-	-
FINLEY Total	(224,688)	(875,312)	(50,000)	(225,000)	(50,000)
TOCUMWAL					
Bent St End of Seal to Barooga St North	(39,000)	-	-	-	-
Bruton Street Electricity Connection and Pipework	(150,000)	-	-	-	-
Chanter St - Railway to Jersey St	(10,000)	-	-	-	-
Crawford Subdivision levee & drain	-	-	-	-	-

	2014-15	2015-16	2016-17	2017-18	2018-19
Grand Total	(4,309,014)	(4,104,587)	(4,430,750)	(4,401,250)	(3,796,450)
George St, Dean St Pump Station	(340,000)	-	-	-	-
Golfcourse Levee pump station construction	-	-	-	-	-
Lane 961 - Bruton St Barooga St Nth	-	(22,000)	-	-	-
Riley Crt Stormwater Detention Basin	-	-	-	-	-
Deniliquin Rd - Replace brick K&G Cowley to Duff ST	-	-	-	-	-
TOCUMWAL Total	(539,000)	(22,000)	-	-	-
UNGROUPED					
To be determined	-	-	-	-	-
Various	-	-	-	-	-
UNGROUPED Total	-	-	-	-	-
DRAINAGE EXPENDITURE Total	(857,188)	(1,562,312)	(86,000)	(225,000)	(50,000)
DRAINAGE Total	(207,188)	(354,812)	(86,000)	(225,000)	(50,000)
LEVEE BANKS					
LEVEE BANK INCOME					
UNGROUPED					
Transfer from Reserve	-	-	-	-	-
UNGROUPED Total	-	-	-	-	-
LEVEE BANK INCOME Total	-	-	-	-	-
LEVEE BANK EXPENDITURE					
UNGROUPED					
Transfer to Reserve	-	(50,000)	(50,000)	(50,000)	(50,000)
UNGROUPED Total	-	(50,000)	(50,000)	(50,000)	(50,000)
LEVEE BANK EXPENDITURE Total	-	(50,000)	(50,000)	(50,000)	(50,000)

	2014-15	2015-16	2016-17	2017-18	2018-19
Grand Total	(4,309,014)	(4,104,587)	(4,430,750)	(4,401,250)	(3,796,450)
LEVEE BANKS Total	-	(50,000)	(50,000)	(50,000)	(50,000)
TOWN PROJECTS					
KERB & GUTTER INCOME					
BAROOGA					
Buchanans Rd - Gunnamara St to Wiruna St	25,850	-	-	-	-
BAROOGA Total	25,850	-	-	-	-
BERRIGAN					
Drummond St - Railway to Drohan St	-	5,000	-	-	-
Harris St - Flynn St to Hayes St	-	2,000	-	-	-
Jerilderie St (SH20) Horfall St to Nangunia St	-	-	40,000	-	-
Jerlinderie St - Nangunia St to Orr St	-	-	33,200	-	-
Barooga St - Horsfall to Nangunia St	-	-	-	-	28,000
Nangunia St - Jerilderie to Barooga St	-	-	-	-	7,000
BERRIGAN Total	-	7,000	73,200	-	35,000
FINLEY					
Denison St - Wollamai St to Warmatta St	-	-	-	-	-
Tocumwal St - Wollamai St to Warmatta St	-	-	-	-	-
Tocumwal St Tuppal St to Wollamai St	-	-	-	-	-
William St - Hampden St to East	-	-	-	-	-
Murray St - Headford to Osborne	-	327,000	-	-	-
McAllister St - Headford St to Osborne St	-	-	-	-	-
FINLEY Total	-	327,000	-	-	-
TOCUMWAL					
Bent St End of Seal to Barooga St North	-	-	-	-	-
Chanter St - Railway to Jersey St	-	-	-	-	-

	2014-15	2015-16	2016-17	2017-18	2018-19
Grand Total	(4,309,014)	(4,104,587)	(4,430,750)	(4,401,250)	(3,796,450)
Lane 961 - Bruton St Barooga St Nth	-	-	-	-	-
Deniliquin Rd - Replace brick K&G Cowley to Duff ST	-	-	-	-	-
TOCUMWAL Total	-	-	-	-	-
UNGROUPED					
To be determined	-	-	-	-	-
UNGROUPED Total	-	-	-	-	-
KERB & GUTTER INCOME Total	25,850	334,000	73,200	-	35,000
KERB & GUTTER EXPENDITURE					
BAROOGA					
Buchanans Rd - Gunnamara St to Wiruna St	(51,700)	-	-	-	-
BAROOGA Total	(51,700)	-	-	-	-
BERRIGAN					
Drummond St - Railway to Drohan St	-	(18,000)	-	-	-
Harris St - Flynn St to Hayes St	-	-	-	-	-
Jerilderie St (SH20) Horfall St to Nangunia St	-	-	(30,000)	-	-
Jerliderie St - Nangunia St to Orr St	-	-	(25,200)	-	-
Barooga St - Horsfall to Nangunia St	-	-	-	-	(60,000)
Nangunia St - Jerilderie to Barooga St	-	-	-	-	(32,000)
BERRIGAN Total	-	(18,000)	(55,200)	-	(92,000)
FINLEY					
Denison St - Wollamai St to Warmatta St	-	-	-	(72,000)	-
McAllister St - Headford St to Osbourne St	-	-	(75,000)	-	(75,000)
Murray St - Headford to Osbourne	-	(87,000)	-	-	-
Tocumwal St - Wollamai St to Warmatta St	-	-	-	(72,000)	-
Tocumwal St Tuppal St to Wollamai St	-	-	-	(72,000)	-

	2014-15	2015-16	2016-17	2017-18	2018-19
Grand Total	(4,309,014)	(4,104,587)	(4,430,750)	(4,401,250)	(3,796,450)
William St - Hampden St to East	-	(73,000)	-	-	-
FINLEY Total	-	(160,000)	(75,000)	(216,000)	(75,000)
TOCUMWAL					
Bent St End of Seal to Barooga St North	-	-	-	-	-
Chanter St - Railway to Jersey St	(30,000)	-	-	-	-
Lane 961 - Bruton St Barooga St Nth	-	-	-	-	-
Deniliquin Rd - Replace brick K&G Cowley to Duff ST	-	-	-	-	(25,000)
TOCUMWAL Total	(30,000)	-	-	-	(25,000)
UNGROUPED					
To be determined	-	-	-	-	-
UNGROUPED Total	-	-	-	-	-
KERB & GUTTER EXPENDITURE Total	(81,700)	(178,000)	(130,200)	(216,000)	(192,000)
TOWN PROJECTS Total	(55,850)	156,000	(57,000)	(216,000)	(157,000)
SEWERAGE					
SEWERAGE EXPENDITURE					
BAROOGA					
Desilt Primary Pond	(50,000)	-	-	(50,000)	-
Desilt sludge lagoon	(50,000)	-	-	-	-
Main Sewer upgrades	-	(10,000)	(10,000)	-	-
Other Minor Repairs / Replacements	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)
Upgrade Pump Station	(20,000)	(20,000)	(20,000)	(20,000)	-
BAROOGA Total	(130,000)	(40,000)	(40,000)	(80,000)	(10,000)
BERRIGAN					
Desilt Primary Pond	-	(50,000)	-	-	-

	2014-15	2015-16	2016-17	2017-18	2018-19
Grand Total	(4,309,014)	(4,104,587)	(4,430,750)	(4,401,250)	(3,796,450)
Gravel Pond Banks	-	-	-	-	-
Other Minor Repairs / Replacements	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)
Pond Fencing	-	-	(20,000)	(20,000)	-
Refurbish concrete work	(40,000)	-	-	-	-
Replace pump station lids & install probe holding brackets	-	(10,000)	(10,000)	-	-
Sewer replacement	-	-	-	(30,000)	-
STP Pump Valve replacement	(15,000)	-	-	-	-
Trickle Filter Arm Upgrade	-	-	-	-	-
Truck Wash Avdata pump	-	(10,000)	(10,000)	-	-
Upgrade Pump Station	(20,000)	(20,000)	(10,000)	-	-
BERRIGAN Total	(95,000)	(110,000)	(70,000)	(70,000)	(20,000)
FINLEY					
Desilt Primary Pond	-	-	(50,000)	-	-
Gravel Pond Banks	-	-	-	(10,000)	-
Main Sewer upgrades	(10,000)	(10,000)	(10,000)	-	-
Other Minor Repairs / Replacements	(20,000)	(20,000)	(20,000)	(20,000)	(30,000)
Pond Fencing	(10,000)	(10,000)	-	-	-
Refurbish concrete work	(30,000)	-	-	-	-
Truck Wash Avdata pump	-	(10,000)	(10,000)	-	-
Upgrade Pump Station	(160,000)	-	-	-	-
FINLEY Total	(230,000)	(50,000)	(90,000)	(30,000)	(30,000)
TOCUMWAL					
Bypass Line & Control Valve on S Dam outlet	-	-	-	-	-
Main Sewer upgrades	(63,000)	(63,000)	-	(100,000)	-
Other Minor Repairs / Replacements	(20,000)	(20,000)	(20,000)	(20,000)	(20,000)
Refurbish concrete work	(40,000)	-	-	-	-
TOCUMWAL Total	(123,000)	(83,000)	(20,000)	(120,000)	(20,000)

	2014-15	2015-16	2016-17	2017-18	2018-19
Grand Total	(4,309,014)	(4,104,587)	(4,430,750)	(4,401,250)	(3,796,450)
UNGROUPED					
Unallocated	-	-	-	-	-
Upgrade amenities at STP's	(10,000)	-	-	(10,000)	-
Upgrade of Telemetry Sewer	(20,000)	-	(5,000)	(20,000)	(5,000)
Various Non-Capital Expenses (removed 14/15)	-	-	-	-	-
UNGROUPED Total	(30,000)	-	(5,000)	(30,000)	(5,000)
SEWERAGE EXPENDITURE Total	(608,000)	(283,000)	(225,000)	(330,000)	(85,000)
SEWERAGE Total	(608,000)	(283,000)	(225,000)	(330,000)	(85,000)
WATER					
WATER EXPENDITURE					
BAROOGA					
Awnings for Daff Plant	-	-	-	-	-
CCTV Survey interior towers	-	-	-	-	-
Main water reticulation	(10,000)	-	-	-	-
Major Pump Replacement	-	-	-	-	-
Repaint interior of water towers	-	-	-	-	-
Terracing at WTP	(80,000)	-	-	-	-
Water main reticulation	(10,000)	-	-	-	-
Main water replacement	-	-	-	-	-
BAROOGA Total	(100,000)	-	-	-	-
BERRIGAN					
Main water reticulation	-	(20,000)	(20,000)	(20,000)	(15,000)
Other Minor Repairs / Replacements	(25,000)	(25,000)	(25,000)	(25,000)	(25,000)
Raw Water Low lift pumps mech & elec	(50,000)	-	-	-	-
Raw water low lift submersible pumps & mech & elec	(12,000)	-	-	-	-
Rock beaching on town reservoir	-	-	-	-	-

	2014-15	2015-16	2016-17	2017-18	2018-19
Grand Total	(4,309,014)	(4,104,587)	(4,430,750)	(4,401,250)	(3,796,450)
Treated Water HL Pumps - Mech & Elec	-	(30,000)	-	-	-
Water main replacement	-	-	-	-	(20,000)
BERRIGAN Total	(87,000)	(75,000)	(45,000)	(45,000)	(60,000)
FINLEY					
Instal 5 stop valves	-	-	-	-	-
Sprinkler system	-	-	-	-	-
Treated Water HL Pumps - Mech & Elec	(50,000)	-	-	-	-
Upgrade lining sedimentation ponds	-	-	-	-	-
Upgrade platform & winch	-	-	-	-	-
Water main reticulation	(30,000)	(30,000)	(30,000)	(30,000)	(30,000)
Raw Water LL Pumps	-	-	-	-	-
Replace Clarifier	-	-	(500,000)	-	-
FINLEY Total	(80,000)	(30,000)	(530,000)	(30,000)	(30,000)
TOCUMWAL					
Chlorine Dosing system	(12,000)	-	-	(10,000)	-
Other Minor Repairs / Replacements	(25,000)	(25,000)	(25,000)	(25,000)	(25,000)
Refurbish no#1 floc tank	-	-	-	-	-
Replace compressor	(20,000)	-	-	(20,000)	-
Soda Ash dosing system	(30,000)	-	-	-	-
Sprinkler system	-	-	-	-	-
Water main replacement	-	(20,000)	(20,000)	(20,000)	(20,000)
Water main reticulation	(20,000)	-	(20,000)	-	-
Raw Water LL Pumps	-	-	-	-	-
TOCUMWAL Total	(107,000)	(45,000)	(65,000)	(75,000)	(45,000)
UNGROUPED					
Chemical Pump replacement	(20,000)	-	-	(30,000)	-
Minor plant replacement	-	(5,000)	(5,000)	(5,000)	-

	2014-15	2015-16	2016-17	2017-18	2018-19
Grand Total	(4,309,014)	(4,104,587)	(4,430,750)	(4,401,250)	(3,796,450)
Office Equip / Furniture	-	(2,000)	(2,000)	(2,000)	(2,000)
Shelving & storage	-	(5,000)	-	-	-
Telemetry Upgrade	(10,000)	(10,000)	(10,000)	(10,000)	-
Unallocated	-	-	-	-	-
Various Non-Capital Expenses (removed 14/15)	-	-	-	-	-
Water Laboratory equipment	(2,000)	-	(2,000)	(2,000)	(2,000)
Meter / cybal replacement	-	-	-	(314,000)	(317,000)
Everblue Centralised Meter Reading	-	(400,000)	-	-	-
UNGROUPED Total	(32,000)	(422,000)	(19,000)	(363,000)	(321,000)
WATER EXPENDITURE Total	(406,000)	(572,000)	(659,000)	(513,000)	(456,000)
WATER Total	(406,000)	(572,000)	(659,000)	(513,000)	(456,000)
MOTOR VEHICLE					
MOTOR VEHICLE SALES					
UNGROUPED					
Motor vehicle sales	130,000	130,000	130,000	130,000	130,000
UNGROUPED Total	130,000	130,000	130,000	130,000	130,000
MOTOR VEHICLE SALES Total	130,000	130,000	130,000	130,000	130,000
MOTOR VEHICLE PURCHASES					
UNGROUPED					
Motor vehicle purchases	(320,000)	(320,000)	(320,000)	(320,000)	(320,000)
UNGROUPED Total	(320,000)	(320,000)	(320,000)	(320,000)	(320,000)
MOTOR VEHICLE PURCHASES Total	(320,000)	(320,000)	(320,000)	(320,000)	(320,000)
MOTOR VEHICLE Total	(190,000)	(190,000)	(190,000)	(190,000)	(190,000)

	2014-15	2015-16	2016-17	2017-18	2018-19
Grand Total	(4,309,014)	(4,104,587)	(4,430,750)	(4,401,250)	(3,796,450)
PUBLIC WORKS					
PUBLIC WORKS UTILITY PURCHASE					
UNGROUPED					
Public Works Utility Purchase	(68,750)	(68,750)	(68,750)	(68,750)	(68,750)
UNGROUPED Total	(68,750)	(68,750)	(68,750)	(68,750)	(68,750)
PUBLIC WORKS UTILITY PURCHASE Total	(68,750)	(68,750)	(68,750)	(68,750)	(68,750)
PUBLIC WORKS UTILITY INCOME					
UNGROUPED					
Public Works Utility Sales	39,000	39,000	39,000	39,000	39,000
UNGROUPED Total	39,000	39,000	39,000	39,000	39,000
PUBLIC WORKS UTILITY INCOME Total	39,000	39,000	39,000	39,000	39,000
PUBLIC WORKS PLANT PURCHASE					
UNGROUPED					
Public Works Plant Purchase	(600,000)	(538,000)	(913,000)	(850,000)	(1,105,000)
UNGROUPED Total	(600,000)	(538,000)	(913,000)	(850,000)	(1,105,000)
PUBLIC WORKS PLANT PURCHASE Total	(600,000)	(538,000)	(913,000)	(850,000)	(1,105,000)
PUBLIC WORKS PLANT INCOME					
UNGROUPED					
Public Works Plant Sales	136,000	164,500	269,500	196,000	450,000
UNGROUPED Total	136,000	164,500	269,500	196,000	450,000
PUBLIC WORKS PLANT INCOME Total	136,000	164,500	269,500	196,000	450,000

	2014-15	2015-16	2016-17	2017-18	2018-19
Grand Total	(4,309,014)	(4,104,587)	(4,430,750)	(4,401,250)	(3,796,450)
PUBLIC WORKS Total	(493,750)	(403,250)	(673,250)	(683,750)	(684,750)
MINOR PLANT					
MINOR PLANT PURCHASE					
UNGROUPED					
Minor Plant Purchase	(33,000)	(33,000)	(33,000)	(33,000)	(33,000)
UNGROUPED Total	(33,000)	(33,000)	(33,000)	(33,000)	(33,000)
MINOR PLANT PURCHASE Total	(33,000)	(33,000)	(33,000)	(33,000)	(33,000)
MINOR PLANT INCOME					
UNGROUPED					
Minor Plant Sales	-	-	-	-	-
UNGROUPED Total	-	-	-	-	-
MINOR PLANT INCOME Total	-	-	-	-	-
MINOR PLANT Total	(33,000)	(33,000)	(33,000)	(33,000)	(33,000)
DOMESTIC WASTE					
DOMESTIC WASTE EXPENDITURE					
BERRIGAN					
New Landfill hole	-	(40,000)	(45,000)	(50,000)	(55,000)
New Mesh Fence 3.6m	-	(10,000)	(10,000)	(10,000)	(10,000)
Wheel Emptying Facility	-	-	-	-	-
BERRIGAN Total	-	(50,000)	(55,000)	(60,000)	(65,000)
FINLEY					
Front Fence	-	(5,000)	(5,000)	-	-
FINLEY Total	-	(5,000)	(5,000)	-	-

	2014-15	2015-16	2016-17	2017-18	2018-19
Grand Total	(4,309,014)	(4,104,587)	(4,430,750)	(4,401,250)	(3,796,450)
TOCUMWAL					
New Fence	(10,000)	-	-	-	-
Shed and Toilet Unit	-	-	-	-	-
Transfer Station Reserve	-	-	(75,000)	(75,000)	(75,000)
TOCUMWAL Total	(10,000)	-	(75,000)	(75,000)	(75,000)
UNGROUPED					
To be determined	-	-	-	-	-
Various Non-Capital Expenses (removed 14/15)	-	-	-	-	-
Rehabilitation of exhausted landfill areas	-	(2,000)	-	(2,000)	-
UNGROUPED Total	-	(2,000)	-	(2,000)	-
DOMESTIC WASTE EXPENDITURE Total	(10,000)	(57,000)	(135,000)	(137,000)	(140,000)
DOMESTIC WASTE Total	(10,000)	(57,000)	(135,000)	(137,000)	(140,000)
LIBRARIES					
LIBRARIES EXPENDITURE					
BAROOGA					
To be determined	-	-	-	-	-
BAROOGA Total	-	-	-	-	-
BERRIGAN					
To be determined	-	-	-	-	-
BERRIGAN Total	-	-	-	-	-
FINLEY					
Roof Restoration	-	(10,000)	-	-	-
Repairs Carpark	-	-	(10,000)	-	-

	2014-15	2015-16	2016-17	2017-18	2018-19
Grand Total	(4,309,014)	(4,104,587)	(4,430,750)	(4,401,250)	(3,796,450)
FINLEY Total	-	(10,000)	(10,000)	-	-
TOCUMWAL					
Repaint Library	-	-	-	-	-
TOCUMWAL Total	-	-	-	-	-
LIBRARIES EXPENDITURE Total	-	(10,000)	(10,000)	-	-
LIBRARIES Total	-	(10,000)	(10,000)	-	-
CORPORATE SERVICES					
CORPORATE SERVICES EXPENDITURE					
BAROOGA					
To be determined	-	-	-	-	-
BAROOGA Total	-	-	-	-	-
BERRIGAN					
Admin Office - Solar Panels	(50,000)	-	-	-	-
BERRIGAN Total	(50,000)	-	-	-	-
FINLEY					
To be determined	-	-	-	-	-
FINLEY Total	-	-	-	-	-
TOCUMWAL					
To be determined	-	-	-	-	-
TOCUMWAL Total	-	-	-	-	-
CORPORATE SERVICES EXPENDITURE Total	(50,000)	-	-	-	-

	2014-15	2015-16	2016-17	2017-18	2018-19
Grand Total	(4,309,014)	(4,104,587)	(4,430,750)	(4,401,250)	(3,796,450)
CORPORATE SERVICES Total	(50,000)	-	-	-	-
COMMUNITY AMENITIES					
COMMUNITY AMENITIES EXPENDITURE					
BAROOGA					
To be determined	-	-	-	-	-
BAROOGA Total	-	-	-	-	-
BERRIGAN					
To be determined	-	-	-	-	-
BERRIGAN Total	-	-	-	-	-
FINLEY					
Lake Toilets - connect Power	-	-	-	-	-
Wayside Rest Toilets - connect power	-	(10,000)	-	-	-
Finley Railway Station - Painting	-	-	-	(20,000)	-
FINLEY Total	-	(10,000)	-	(20,000)	-
TOCUMWAL					
Railway exterior painting	(14,000)	-	-	-	-
Town Beach Toilets	-	-	(100,000)	-	-
Toc Rec Reserve Demo Old toilets & Landscaping	-	-	-	-	(20,000)
TOCUMWAL Total	(14,000)	-	(100,000)	-	(20,000)
COMMUNITY AMENITIES EXPENDITURE Total	(14,000)	(10,000)	(100,000)	(20,000)	(20,000)
COMMUNITY AMENITIES Total	(14,000)	(10,000)	(100,000)	(20,000)	(20,000)
HOUSING					
HOUSING EXPENDITURE					

	2014-15	2015-16	2016-17	2017-18	2018-19
Grand Total	(4,309,014)	(4,104,587)	(4,430,750)	(4,401,250)	(3,796,450)
BAROOGA					
To be determined	-	-	-	-	-
BAROOGA Total	-	-	-	-	-
BERRIGAN					
27 Davis St, Repaint int/ext & refurbish	-	-	(50,000)	-	-
BERRIGAN Total	-	-	(50,000)	-	-
FINLEY					
To be determined	-	-	-	-	-
FINLEY Total	-	-	-	-	-
TOCUMWAL					
Aerodrome House - Repaint int/ext & refurbish	-	-	-	(30,000)	-
TOCUMWAL Total	-	-	-	(30,000)	-
HOUSING EXPENDITURE Total	-	-	(50,000)	(30,000)	-
HOUSING Total	-	-	(50,000)	(30,000)	-
DEPOT					
DEPOT EXPENDITURE					
BAROOGA					
To be determined	-	-	-	-	-
BAROOGA Total	-	-	-	-	-
BERRIGAN					
To be determined	-	-	-	-	-
BERRIGAN Total	-	-	-	-	-

	2014-15	2015-16	2016-17	2017-18	2018-19
Grand Total	(4,309,014)	(4,104,587)	(4,430,750)	(4,401,250)	(3,796,450)
FINLEY					
To be determined	-	-	-	-	-
FINLEY Total	-	-	-	-	-
TOCUMWAL					
Wash Bay	-	(20,000)	-	-	-
TOCUMWAL Total	-	(20,000)	-	-	-
DEPOT EXPENDITURE Total	-	(20,000)	-	-	-
DEPOT Total	-	(20,000)	-	-	-
PUBLIC HALLS					
PUBLIC HALLS EXPENDITURE					
BAROOGA					
To be determined	-	-	-	-	-
BAROOGA Total	-	-	-	-	-
BERRIGAN					
CWA Kitchen Renovations	-	-	-	-	-
Renew Stormwater Disposal	-	-	(20,000)	-	-
BERRIGAN Total	-	-	(20,000)	-	-
FINLEY					
Memorial Hall Flooring	-	-	(10,000)	-	-
Demo Memorial Hall & provide carpark	-	(20,000)	(180,000)	-	-
Refurbishment School of Arts Hall & new toilets	-	-	-	(180,000)	-
FINLEY Total	-	(20,000)	(190,000)	(180,000)	-
TOCUMWAL					

	2014-15	2015-16	2016-17	2017-18	2018-19
Grand Total	(4,309,014)	(4,104,587)	(4,430,750)	(4,401,250)	(3,796,450)
Repaint Hall interior & stage area	-	-	-	-	(50,000)
TOCUMWAL Total	-	-	-	-	(50,000)
PUBLIC HALLS EXPENDITURE Total	-	(20,000)	(210,000)	(180,000)	(50,000)
PUBLIC HALLS Total	-	(20,000)	(210,000)	(180,000)	(50,000)
EMERGENCY SERVICES					
EMERGENCY SERVICES EXPENDITURE					
BAROOGA					
To be determined	-	-	-	-	-
BAROOGA Total	-	-	-	-	-
BERRIGAN					
To be determined	-	-	-	-	-
BERRIGAN Total	-	-	-	-	-
FINLEY					
To be determined	-	-	-	-	-
FINLEY Total	-	-	-	-	-
TOCUMWAL					
To be determined	-	-	-	-	-
TOCUMWAL Total	-	-	-	-	-
EMERGENCY SERVICES EXPENDITURE Total	-	-	-	-	-
EMERGENCY SERVICES Total	-	-	-	-	-
TOURISM SERVICES					

	2014-15	2015-16	2016-17	2017-18	2018-19
Grand Total	(4,309,014)	(4,104,587)	(4,430,750)	(4,401,250)	(3,796,450)
TOURISM SERVICES EXPENDITURE					
BAROOGA					
To be determined	-	-	-	-	-
BAROOGA Total	-	-	-	-	-
BERRIGAN					
To be determined	-	-	-	-	-
BERRIGAN Total	-	-	-	-	-
FINLEY					
To be determined	-	-	-	-	-
FINLEY Total	-	-	-	-	-
TOCUMWAL					
To be determined	-	-	-	-	-
TOCUMWAL Total	-	-	-	-	-
TOURISM SERVICES EXPENDITURE Total	-	-	-	-	-
TOURISM SERVICES Total	-	-	-	-	-
CEMETERIES					
CEMETERIES EXPENDITURE					
BAROOGA					
To be determined	-	-	-	-	-
BAROOGA Total	-	-	-	-	-
BERRIGAN					
To be determined	-	-	-	-	-
BERRIGAN Total	-	-	-	-	-

	2014-15	2015-16	2016-17	2017-18	2018-19
Grand Total	(4,309,014)	(4,104,587)	(4,430,750)	(4,401,250)	(3,796,450)
FINLEY					
Sprinkler system	(10,000)	-	-	-	-
FINLEY Total	(10,000)	-	-	-	-
TOCUMWAL					
New Wall Niches	-	(15,000)	-	-	-
TOCUMWAL Total	-	(15,000)	-	-	-
UNGROUPED					
Plynth Additions	(10,000)	(5,000)	(5,000)	(5,000)	(5,000)
UNGROUPED Total	(10,000)	(5,000)	(5,000)	(5,000)	(5,000)
CEMETERIES EXPENDITURE Total	(20,000)	(20,000)	(5,000)	(5,000)	(5,000)
CEMETERIES Total	(20,000)	(20,000)	(5,000)	(5,000)	(5,000)
RECREATION					
SWIMMING POOLS EXPENDITURE					
BAROOGA					
To be determined	-	-	-	-	-
BAROOGA Total	-	-	-	-	-
BERRIGAN					
Painting of Pool	-	-	-	-	-
BERRIGAN Total	-	-	-	-	-
FINLEY					
To be determined	-	-	-	-	-
FINLEY Total	-	-	-	-	-

	2014-15	2015-16	2016-17	2017-18	2018-19
Grand Total	(4,309,014)	(4,104,587)	(4,430,750)	(4,401,250)	(3,796,450)
TOCUMWAL					
Painting of Pool	-	-	(40,000)	-	-
Refurbish interior	-	-	-	(20,000)	-
TOCUMWAL Total	-	-	(40,000)	(20,000)	-
SWIMMING POOLS EXPENDITURE Total	-	-	(40,000)	(20,000)	-
RECREATION RESERVES EXPENDITURE					
BAROOGA					
Additions to Toilet	-	-	-	-	-
BAROOGA Total	-	-	-	-	-
BERRIGAN					
To be determined	-	-	-	-	-
BERRIGAN Total	-	-	-	-	-
FINLEY					
To be determined	-	-	-	-	-
FINLEY Total	-	-	-	-	-
TOCUMWAL					
To be determined	-	-	-	-	-
TOCUMWAL Total	-	-	-	-	-
RECREATION RESERVES EXPENDITURE Total	-	-	-	-	-
PARKS & RECREATION INCOME					
UNGROUPED					
To be determined	-	-	-	-	-

	2014-15	2015-16	2016-17	2017-18	2018-19
Grand Total	(4,309,014)	(4,104,587)	(4,430,750)	(4,401,250)	(3,796,450)
UNGROUPED Total	-	-	-	-	-
PARKS & RECREATION INCOME Total	-	-	-	-	-
PARKS & RECREATION EXPENDITURE					
BAROOGA					
Botanical Gardens Toilets	(100,000)	-	-	-	-
BAROOGA Total	(100,000)	-	-	-	-
FINLEY					
Memorial Park Upgrade Footpaths	-	-	-	-	-
Skate Park Improvements	-	-	(50,000)	-	-
FINLEY Total	-	-	(50,000)	-	-
TOCUMWAL					
Skate Park Improvements	-	(50,000)	-	-	-
TOCUMWAL Total	-	(50,000)	-	-	-
UNGROUPED					
Renewal & improvement various asset	-	-	-	-	-
UNGROUPED Total	-	-	-	-	-
PARKS & RECREATION EXPENDITURE Total	(100,000)	(50,000)	(50,000)	-	-
RECREATION Total	(100,000)	(50,000)	(90,000)	(20,000)	-
SHIRE ROADS					
URBAN ROADS CONSTRUCTION INCOME					
BAROOGA					
To be determined	-	-	-	-	-

	2014-15	2015-16	2016-17	2017-18	2018-19
Grand Total	(4,309,014)	(4,104,587)	(4,430,750)	(4,401,250)	(3,796,450)
BAROOGA Total	-	-	-	-	-
BERRIGAN					
To be determined	-	-	-	-	-
BERRIGAN Total	-	-	-	-	-
FINLEY					
To be determined	-	-	-	-	-
FINLEY Total	-	-	-	-	-
TOCUMWAL					
To be determined	-	-	-	-	-
TOCUMWAL Total	-	-	-	-	-
UNGROUPED					
To be determined	-	-	-	-	-
UNGROUPED Total	-	-	-	-	-
URBAN ROADS CONSTRUCTION INCOME Total	-	-	-	-	-
URBAN ROADS CONSTRUCTION EXPENDITURE					
BAROOGA					
Buchanans Rd - Gunnamara St to Wiruna St	(44,000)	-	-	-	-
To be determined	-	-	-	-	-
BAROOGA Total	(44,000)	-	-	-	-
BERRIGAN					
Drummond St - Railway to Drohan St	-	(10,000)	-	-	-
Harris St - Flynn St to Hayes St	(25,000)	-	-	-	-
Jerilderie St (SH20) Horfall St to Nangunia St	-	-	(20,000)	-	-

	2014-15	2015-16	2016-17	2017-18	2018-19
Grand Total	(4,309,014)	(4,104,587)	(4,430,750)	(4,401,250)	(3,796,450)
Jerliderie St - Nangunia St to Orr St	-	-	(16,000)	-	-
To be determined	-	-	-	-	-
Barooga St - Horsfall to Nangunia St	-	-	-	-	(40,000)
Nangunia St - Jerliderie to Barooga St	-	-	-	-	(16,000)
BERRIGAN Total	(25,000)	(10,000)	(36,000)	-	(56,000)
FINLEY					
Denison St - Wollamai St to Warmatta St	-	-	-	(41,000)	-
McAllister St - Headford St to Osbourne St	-	-	(60,000)	-	-
Murray St - Headford to Osbourne	(50,000)	-	-	-	-
To be determined	-	-	-	-	-
Tocumwal St - Wollamai St to Warmatta St	-	-	-	(41,000)	-
Tocumwal St Tuppal St to Wollamai St	-	-	-	(41,000)	-
William St - Hampden St to East	-	(80,000)	-	-	-
McAllister St - Headford St to Warmatta St	-	-	-	-	(60,000)
FINLEY Total	(50,000)	(80,000)	(60,000)	(123,000)	(60,000)
TOCUMWAL					
Bent St End of Seal to Barooga St North	(20,000)	-	-	-	-
Chanter St - Railway to Jersey St	(50,000)	-	-	-	-
Lane 961 - Bruton St Barooga St Nth	-	(17,000)	-	-	-
To be determined	-	-	-	-	-
Deniliquin Rd - Replace brick K&G Cowley to Duff ST	-	-	-	-	-
TOCUMWAL Total	(70,000)	(17,000)	-	-	-
UNGROUPED					
To be determined	-	-	-	-	-
UNGROUPED Total	-	-	-	-	-
URBAN ROADS CONSTRUCTION EXPENDITURE Total	(189,000)	(107,000)	(96,000)	(123,000)	(116,000)

	2014-15	2015-16	2016-17	2017-18	2018-19
Grand Total	(4,309,014)	(4,104,587)	(4,430,750)	(4,401,250)	(3,796,450)
URBAN ROADS - RESEALS EXPENDITURE					
BAROOGA					
Banker St 262-536	-	-	-	-	-
Burkinshaw St 0-121	(3,146)	-	-	-	-
Burkinshaw St 121-246	(4,750)	-	-	-	-
Kamarooka St 0-400	-	-	-	-	-
Wiruna St 102-560	(24,732)	-	-	-	-
Nangunia St Wiruna St to 455 North	-	(4,000)	-	-	-
BAROOGA Total	(32,628)	(4,000)	-	-	-
BERRIGAN					
Jerilderie St 0-80	-	-	-	-	-
Memorial Place 0-23	(2,270)	-	-	-	-
Memorial Place 21-81	(7,000)	-	-	-	-
Momolong St 0-136	(16,240)	-	-	-	-
BERRIGAN Total	(25,510)	-	-	-	-
FINLEY					
Hill St 0-70	-	-	-	-	-
Hill St 70-392	-	-	-	-	-
Hills St 392-492	-	-	-	-	-
Mc Allister St 0-216	-	-	-	-	-
Mc Allister ST 216-679	-	-	-	-	-
Murray Hut Dr 0-125	(4,560)	-	-	-	-
Murray St 1725-2025	(14,040)	-	-	-	-
Osbourne St 0-256	-	-	-	-	-
Osbourne St 340-600	-	-	-	-	-
Riley Crt 0-105	-	(15,000)	-	-	-
Townsend St 0-166	-	-	-	-	-

	2014-15	2015-16	2016-17	2017-18	2018-19
Grand Total	(4,309,014)	(4,104,587)	(4,430,750)	(4,401,250)	(3,796,450)
Townsend St 166- 414	-	-	-	-	-
Tuppal St 0-114	(3,850)	-	-	-	-
Tuppal St 114-389	(3,850)	-	-	-	-
Wells St 442-832	(17,216)	-	-	-	-
Wollamai St 951-1282	(19,198)	-	-	-	-
Osbourne St SH20 to Barooga St	-	(2,800)	-	-	-
Tuppal St full length	-	(16,000)	-	-	-
Headford St - Murray to Archards	-	(2,000)	-	-	-
Headford St Osbourne to Tongs	-	(19,000)	-	-	-
FINLEY Total	(62,714)	(54,800)	-	-	-
TOCUMWAL					
Barooga St Nth 203-337	-	(9,000)	-	-	-
Browne St 125-223	-	-	-	-	-
Charlotte St 463-613	-	-	-	-	-
Charlotte St 752-871	-	(8,500)	-	-	-
Hennessey st 285-444	(5,342)	-	-	-	-
Hennessey St 444-1087	(13,374)	-	-	-	-
Short St 59-350	-	(6,000)	-	-	-
TOCUMWAL Total	(18,716)	(23,500)	-	-	-
UNGROUPED					
To be determined	-	-	(100,000)	(30,000)	(150,000)
UNGROUPED Total	-	-	(100,000)	(30,000)	(150,000)
URBAN ROADS - RESEALS EXPENDITURE Total	(139,568)	(82,300)	(100,000)	(30,000)	(150,000)
TOWNSCAPE WORKS INCOME					
BAROOGA					
To be determined	-	-	-	-	-

		2014-15	2015-16	2016-17	2017-18	2018-19
Grand Total		(4,309,014)	(4,104,587)	(4,430,750)	(4,401,250)	(3,796,450)
	BAROOGA Total	-	-	-	-	-
	BERRIGAN					
	To be determined	-	-	-	-	-
	BERRIGAN Total	-	-	-	-	-
	FINLEY					
	To be determined	-	-	-	-	-
	FINLEY Total	-	-	-	-	-
	TOCUMWAL					
	To be determined	-	-	-	-	-
	TOCUMWAL Total	-	-	-	-	-
	TOWNSCAPE WORKS INCOME Total	-	-	-	-	-
	TOWNSCAPE WORKS EXPENDITURE					
	BAROOGA					
	To be determined	-	-	-	-	-
	BAROOGA Total	-	-	-	-	-
	BERRIGAN					
	To be determined	-	-	-	-	-
	BERRIGAN Total	-	-	-	-	-
	FINLEY					
	Installation of ABC Cabling under townscape sections	(100,000)	-	-	-	-
	FINLEY Total	(100,000)	-	-	-	-
	TOCUMWAL					

	2014-15	2015-16	2016-17	2017-18	2018-19
Grand Total	(4,309,014)	(4,104,587)	(4,430,750)	(4,401,250)	(3,796,450)
To be determined	-	-	-	-	-
TOCUMWAL Total	-	-	-	-	-
UNGROUPED					
Town Entry	(100,000)	(80,000)	(80,000)	(80,000)	-
Flagpoles Town entries	-	-	-	-	-
UNGROUPED Total	(100,000)	(80,000)	(80,000)	(80,000)	-
TOWNSCAPE WORKS EXPENDITURE Total	(200,000)	(80,000)	(80,000)	(80,000)	-
RURAL ROADS UNSEALED - RESHEET INCOME					
UNGROUPED					
To be determined	-	-	-	-	-
UNGROUPED Total	-	-	-	-	-
RURAL ROADS UNSEALED - RESHEET INCOME Total	-	-	-	-	-
RURAL ROADS UNSEALED - RESHEET EXPENDITURE					
UNGROUPED					
Adcocks Rd from Langunyah Rd 1.6km North	-	(77,000)	-	-	-
Alexanders Rd From End of Bitumen to Old Toc Berrigan Rd	-	-	-	-	-
Burkes Rd from Plumptions Rd to Lawlors Rd	-	-	-	-	(96,000)
Clearviews Rd from Yarrawonga Rd to End	-	-	-	-	-
Coxons Rd From pyles Rd to 1.7 km North	(48,782)	-	-	-	-
Craigs Rd from MR363 to Back Barooga Rd	-	-	-	-	-
Donaldsons Rd from SH17 to Sth Coree Rd	-	-	-	-	-
Ednies Rd from Yarrawonga Rd to End	-	(37,000)	-	-	-
Ennals Rd from MR550 to Stock Route Rd 2.2km	-	-	(86,000)	-	-
Erindale Rd from SH20 to Sheepkills Rd	-	-	-	(55,000)	(190,000)
Fegans Rd from SH20 to Renolydsons Rd 1.5km	(8,215)	(45,000)	-	-	-

	2014-15	2015-16	2016-17	2017-18	2018-19
Grand Total	(4,309,014)	(4,104,587)	(4,430,750)	(4,401,250)	(3,796,450)
From SH20 to Boxwells Rd	-	-	-	-	-
Hayfields Rd from 500m East of Edgcombe Rd 2.7 km East	-	-	-	-	-
Hayfields Rd from SH17 to Edgcombe Rd 4.5km	-	-	(85,000)	-	-
Hogans Rd 371-2459	-	-	-	-	-
Hogans Rd from Miechels Rd to 1.1km North	-	-	-	-	-
Jones Rd from fullers Rd to 3.7 south	-	-	-	-	-
Kennedy's Rd 6344-7950	-	-	-	-	-
Kilmarnock Rd 400 East of Thorntons Rd to 1.3km	-	-	-	-	(40,000)
Laffeys Rd from Coldwells Rd to Ennals Rd	-	-	-	-	-
Lawlors Rd from Thorntons Rd to 1.6k East	-	-	-	-	(60,000)
McDonalds Rd from Larkins Rd to Boundary	-	-	-	-	-
Miechels Rd 0-3040	-	-	-	-	-
Miechels Rd from SH17 to 3.1km West	-	-	-	-	-
Mills Rd 0-2000	-	-	-	-	-
Ngwae Rd from stock route re to end	-	-	(52,000)	-	-
Nolan's Rd 2186-4213	-	-	-	-	-
Renoldsons Rd from Waratah trd to 2.3km West	(79,035)	-	-	-	-
Rockcliffs Rd from Mortons Rd to Battens Rd	(131,275)	-	-	-	-
Ruwolts Rd from MR550 to 3.7km South	-	-	-	-	(198,000)
Sandhills Rd from SH20 to Pyles Rd	-	-	(188,000)	-	-
Shands Rd - 3.8 km North of Rockcliffs Rd to Shire Boundary	-	-	(75,000)	-	-
St Leons Rd from SH17 to 1.4km East	(53,302)	-	-	-	-
Stock Route Rd from 440m East of 1st Grade to 1.7km East	-	-	(87,000)	-	-
Sullivans Rd from Cruickshanks Rd to Pyles Rd 2.5km	(80,150)	-	-	-	(80,000)
Thorburns Rd from the Rocks Rd to 1.6km South	-	-	-	-	-
To be determined	-	-	-	-	-
Twarra Est Rd from Peppertree Rd to 1.35km North	-	-	-	-	-
Vaggs Rd from Yarrowongs Rd to Boundary Rd	-	-	-	-	(125,000)
Victoria Park Rd 9235-11038	-	-	-	-	-
Wait a while Rd from SH20 to Ryans Rd	-	-	(101,000)	-	-

	2014-15	2015-16	2016-17	2017-18	2018-19
Grand Total	(4,309,014)	(4,104,587)	(4,430,750)	(4,401,250)	(3,796,450)
Waratah Rd from SH20 to Pyles Rd 2.7kms	-	(89,895)	-	-	-
Winters Rd from MR363 to 1.5km East	-	-	-	-	-
Womboin Rd from MR 363 to Nolans Rd	-	-	-	-	-
Womboin Rd from MR550 to Kennedy's Rd	-	-	(104,000)	(116,000)	-
Yuba Rd from SH20 to sheepkiller Rd	-	-	-	(305,000)	-
UNGROUPED Total	(400,759)	(248,895)	(778,000)	(476,000)	(789,000)
RURAL ROADS UNSEALED - RESHEET EXPENDITURE Total	(400,759)	(248,895)	(778,000)	(476,000)	(789,000)
RURAL ROADS SEALED - RESEALS INCOME					
UNGROUPED					
To be determined	-	-	-	-	-
UNGROUPED Total	-	-	-	-	-
RURAL ROADS SEALED - RESEALS INCOME Total	-	-	-	-	-
RURAL ROADS SEALED - RESEALS EXPENDITURE					
UNGROUPED					
Burma Rd Toc	(16,519)	-	-	-	-
Chinamans Rd	(124,684)	-	-	-	-
Cobram Rd	(24,465)	-	-	-	-
Coldwells Rd	-	-	-	-	-
Kellys Rd Fin	(4,977)	-	-	-	-
Larkins Rd	-	-	-	-	-
Larkins Rd Fin	(23,058)	(3,330)	-	-	-
Lower River Rd	-	-	-	-	-
Racecourse Rd	-	-	-	-	-
Rural Roads	(30,000)	-	-	-	-
Silo Rd	(1,050)	-	-	-	-
South Coree Rd	(27,103)	-	-	-	-

	2014-15	2015-16	2016-17	2017-18	2018-19
Grand Total	(4,309,014)	(4,104,587)	(4,430,750)	(4,401,250)	(3,796,450)
Unallocated	-	-	(325,000)	(170,000)	(200,000)
Various Intersections Ashhalting	(35,000)	-	(35,000)	-	-
Woolshed Rd	-	-	-	-	-
Woolshed Rd	(154,193)	-	-	-	-
Logie Brae Rd	-	(30,000)	-	-	-
Melrose Rd 4950-7250	-	(42,000)	-	-	-
Murray St Toc	-	(13,000)	-	-	-
Oakenfall Rd 0-3924	-	(49,000)	-	-	-
Old Toc Rd 1907-2913	-	(17,000)	-	-	-
Piney Rd 0-3390	-	(38,000)	-	-	-
Piney Rd 8581-1137	-	(47,000)	-	-	-
South Coree Rd 0-1742	-	(34,000)	-	-	-
South Coree Rd 8320-8777	-	(8,000)	-	-	-
Woolshed Rd 13307-15180	-	(38,000)	-	-	-
Yarrowonga Rd 0-2676	-	(50,000)	-	-	-
UNGROUPED Total	(441,049)	(369,330)	(360,000)	(170,000)	(200,000)
RURAL ROADS SEALED - RESEALS EXPENDITURE Total	(441,049)	(369,330)	(360,000)	(170,000)	(200,000)
RURAL ROADS CONSTRUCTION INCOME					
UNGROUPED					
Fixing Country Roads - Silo Rd	-	2,500,000	-	-	-
RMS Safer Roads Program	-	128,568	-	-	-
UNGROUPED Total	-	2,628,568	-	-	-
RURAL ROADS CONSTRUCTION INCOME Total	-	2,628,568	-	-	-
RURAL ROADS CONSTRUCTION EXPENDITURE					
UNGROUPED					
Back Barooga Rd 700m to 4000 south of Carramar Rd	-	-	-	(200,000)	-

	2014-15	2015-16	2016-17	2017-18	2018-19
Grand Total	(4,309,014)	(4,104,587)	(4,430,750)	(4,401,250)	(3,796,450)
Barnes Rd - Logie Brae Rd to Maxwells Rd	-	-	-	-	-
Barnes Rd - Maxwell Rd to South Coree Rd	-	-	-	-	-
Battens Rd MR356 to Green Swamp Rd	-	-	-	-	-
Broughans Rd - 2200m to 3500m	-	-	-	-	-
Broughans Rd 1900m to 3200m East of Kellys Rd	(150,000)	(62,000)	-	-	-
Broughans Rd 3500 to 5500	(200,000)	(276,000)	-	-	-
Caseys Rd 00 to 1.5km	-	-	-	(240,000)	-
Clearzones	(75,000)	-	(150,000)	(75,000)	-
Coldwells Rd - 5300 to 6300 east of Berrigan-Barooga Rd	-	-	-	-	(100,000)
Crosbies Rd from 1270m SH20 to 2200m	-	-	-	(110,000)	(40,000)
Crosbies Rd from 2200m to SH20 to 4800m	-	-	-	-	-
Crosbies Rd from 4800m to 7400m from SH20	-	-	-	-	-
Crosbies Rd from SH20 to 1270 East	-	-	-	(196,000)	-
Draytons Rd - Withers Rd to Yarrawonga Rd	-	-	-	-	-
Hughes St buchanan rd to MR550	(150,000)	-	-	-	-
Lower River Rd	-	(128,568)	-	-	-
Maxwells Larkins Rd to McAllister Rd	-	-	-	-	-
Maxwells Rd - McAllisters Rd to Riverina Hwy	-	-	-	-	(350,000)
Peppertree Rd - to 2.6k from Woolshed Rd	-	-	-	-	(430,000)
Pinelodge Rd - Newell Hwy to 1000m West	-	-	-	(163,000)	(23,000)
Piney Rd - Bends Section	-	-	-	(114,000)	-
Plumptions Rd Howe to Huestons Rd	(120,000)	(583,000)	(160,000)	-	-
Shands Rd - MR363 to Rockcliffs Rd	-	-	-	-	-
Silo Rd - Tuppal Rd to SH17	-	(2,955,000)	-	-	-
To be determined	-	-	-	-	-
Tuppal Rd - Levee Section	-	(60,000)	(457,000)	-	-
Woodstock Rd 190m east Baileys Rd to 175m West Thortons Rd	-	-	-	-	-
Woodstock Rd 4.7k to 7.7km	(375,000)	(100,000)	-	-	-
Woolshed Rd 65m south of carruthers rd to south	-	(170,000)	(40,000)	-	-
Yarrawonga Rd 00 to 7000	-	-	-	(300,000)	(80,000)

	2014-15	2015-16	2016-17	2017-18	2018-19
Grand Total	(4,309,014)	(4,104,587)	(4,430,750)	(4,401,250)	(3,796,450)
Yarrowonga Rd 21607 to 22607	-	-	(100,000)	(35,000)	-
Yarrowonga Rd 23608 to 23710	-	(90,000)	-	-	-
Burma Rd 00 to 1.3km	-	-	-	-	(150,000)
UNGROUPED Total	(1,070,000)	(4,424,568)	(907,000)	(1,433,000)	(1,173,000)
RURAL ROADS CONSTRUCTION EXPENDITURE Total	(1,070,000)	(4,424,568)	(907,000)	(1,433,000)	(1,173,000)
RMS WORKS INCOME					
UNGROUPED					
RMS Block	125,000	175,000	175,000	175,000	175,000
RMS Repair	125,000	175,000	175,000	175,000	175,000
UNGROUPED Total	250,000	350,000	350,000	350,000	350,000
RMS WORKS INCOME Total	250,000	350,000	350,000	350,000	350,000
RMS WORKS EXPENDITURE					
UNGROUPED					
Various Main Roads	(250,000)	(350,000)	(350,000)	(350,000)	(350,000)
UNGROUPED Total	(250,000)	(350,000)	(350,000)	(350,000)	(350,000)
RMS WORKS EXPENDITURE Total	(250,000)	(350,000)	(350,000)	(350,000)	(350,000)
R2R GRANT					
UNGROUPED					
To be determined	535,500	625,500	625,500	625,500	625,500
UNGROUPED Total	535,500	625,500	625,500	625,500	625,500
R2R GRANT Total	535,500	625,500	625,500	625,500	625,500
KERB & GUTTER INCOME					

		2014-15	2015-16	2016-17	2017-18	2018-19
Grand Total		(4,309,014)	(4,104,587)	(4,430,750)	(4,401,250)	(3,796,450)
BAROOGA						
	To be determined	-	-	-	-	-
	BAROOGA Total	-	-	-	-	-
BERRIGAN						
	To be determined	-	-	-	-	-
	BERRIGAN Total	-	-	-	-	-
FINLEY						
	To be determined	-	-	-	-	-
	FINLEY Total	-	-	-	-	-
TOCUMWAL						
	To be determined	-	-	-	-	-
	TOCUMWAL Total	-	-	-	-	-
UNGROUPED						
	To be determined	-	-	-	-	-
	UNGROUPED Total	-	-	-	-	-
KERB & GUTTER INCOME Total		-	-	-	-	-
KERB & GUTTER EXPENDITURE						
BAROOGA						
	To be determined	-	-	-	-	-
	BAROOGA Total	-	-	-	-	-
BERRIGAN						
	To be determined	-	-	-	-	-
	BERRIGAN Total	-	-	-	-	-

	2014-15	2015-16	2016-17	2017-18	2018-19
Grand Total	(4,309,014)	(4,104,587)	(4,430,750)	(4,401,250)	(3,796,450)
FINLEY					
To be determined	-	-	-	-	-
FINLEY Total	-	-	-	-	-
TOCUMWAL					
To be determined	-	-	-	-	-
TOCUMWAL Total	-	-	-	-	-
UNGROUPED					
To be determined	-	-	-	-	-
UNGROUPED Total	-	-	-	-	-
KERB & GUTTER EXPENDITURE Total	-	-	-	-	-
FOOTPATHS INCOME					
BAROOGA					
Buchanans Rd - Hughes St to Lawson Drive	-	18,000	-	-	-
Takari Street Nangunia to Snell Rd	35,000	-	-	-	-
Nangunia St - Botanical Gardens to Takari St	-	-	-	-	30,000
BAROOGA Total	35,000	18,000	-	-	30,000
BERRIGAN					
Carter St - Jerilderie to Barooga St	-	-	3,000	-	-
Corcoran St - School to Drummond St	-	-	-	-	-
Drummond St - Chanter to Corcoran	8,500	-	-	-	-
Intersection Corcoran and Drummond	1,000	-	-	-	-
Intersection Drummond and Chanter St	500	-	-	-	-
Intersection Jerilderie and Momolong	-	-	-	-	-
Jerilderie st - Momolong to P.O	-	-	-	-	-

	2014-15	2015-16	2016-17	2017-18	2018-19
Grand Total	(4,309,014)	(4,104,587)	(4,430,750)	(4,401,250)	(3,796,450)
Cobram St - Alexander to South	-	22,500	-	-	-
BERRIGAN Total	10,000	22,500	3,000	-	-
FINLEY					
Corree St Headford to Tongs	-	-	20,000	20,000	20,000
Intersection of Tuppal and Denison St	1,000	-	-	-	-
Intersection Tuppal and Coree	1,000	-	-	-	-
Intersection Tuppal and Tocumwal St	1,000	-	-	-	-
Tuppal St Murray to Tocumwal	15,750	-	-	-	-
Murray St - Headord to Osborne	-	9,000	-	-	-
FINLEY Total	18,750	9,000	20,000	20,000	20,000
TOCUMWAL					
Barooga St - Murray st to Morris	-	-	-	-	-
Bruton St End of Path to Anthony Av	-	23,000	23,000	-	-
Hennesy St Charlotte to Hannah St	-	21,500	-	-	-
Hutsons Rd Hannah to Lane	-	-	16,000	-	-
Intersection Barooga st and Morris	-	-	-	-	-
Intersection Barooga st and Murray	-	-	-	-	-
Intersection Boat Ramp Rd and Murray St	1,000	-	-	-	-
Murray St Boat Ramp to Deniliquin St	-	-	-	-	-
TOCUMWAL Total	1,000	44,500	39,000	-	-
UNGROUPED					
Provision of Pram Crossings	-	-	-	-	-
UNGROUPED Total	-	-	-	-	-
FOOTPATHS INCOME Total	64,750	94,000	62,000	20,000	50,000
FOOTPATHS EXPENDITURE					

	2014-15	2015-16	2016-17	2017-18	2018-19
Grand Total	(4,309,014)	(4,104,587)	(4,430,750)	(4,401,250)	(3,796,450)
BAROOGA					
Buchanans Rd - Hughes St to Lawson Drive	-	(40,000)	-	-	-
Takari St Nangunia St to Snell St	(80,000)	-	-	-	-
Walking cycling track	(40,000)	-	-	-	-
Nangunia St - Botanical Gardens to Takari St	-	-	-	-	(63,200)
BAROOGA Total	(120,000)	(40,000)	-	-	(63,200)
BERRIGAN					
Carter St - Jerilderie to Barooga St	-	-	(12,000)	-	-
Corcoran St - School to Drummond St	-	-	-	-	-
Drummond St - Chanter to Corcoran	-	(17,000)	-	-	-
Intersection Corcoran and Drummond	(2,000)	-	-	-	-
Intersection Drummond and Chanter St	(1,000)	-	-	-	-
Intersection Jerilderie and Momolong	-	-	-	-	-
Jerilderie st - Momolong to P.O	-	-	-	-	-
Cobram St - Alexander to South	-	(39,500)	-	-	-
BERRIGAN Total	(3,000)	(56,500)	(12,000)	-	-
FINLEY					
Corree St Headford to Tongs	-	-	(42,000)	(42,000)	-
Intersection of Tuppal and Denison St	(2,000)	-	-	-	-
Intersection Tuppal and Coree	(2,000)	-	-	-	-
Intersection Tuppal and Tocumwal St	(2,000)	-	-	-	-
Murray St - Headord to Osbourne	-	(20,000)	-	-	-
Tuppal St Murray to Tocumwal	(31,500)	-	-	-	-
FINLEY Total	(37,500)	(20,000)	(42,000)	(42,000)	-
TOCUMWAL					
Barooga St - Murray st to Morris	-	-	-	-	-
Bruton St End of Path to Anthony Av	-	(50,000)	(50,000)	-	-

	2014-15	2015-16	2016-17	2017-18	2018-19
Grand Total	(4,309,014)	(4,104,587)	(4,430,750)	(4,401,250)	(3,796,450)
Hennesy St Charlotte to Hannah St	-	(47,000)	-	-	-
Hutsons Rd Hannah to Lane	-	-	(35,000)	-	-
Intersection Barooga st and Morris	-	-	-	-	-
Intersection Barooga st and Murray	-	-	-	-	-
Intersection Boat Ramp Rd and Murray St	(2,000)	-	-	-	-
Murray St Boat Ramp to Deniliquin St	(3,600)	-	-	-	-
Tuppall Rd End of Path to Bridge St	(5,000)	-	-	-	-
TOCUMWAL Total	(10,600)	(97,000)	(85,000)	-	-
UNGROUPED					
New Footpaths / replace existing	(10,000)	(10,000)	(10,000)	(35,000)	(10,000)
Provision of Pram Crossings	-	-	-	-	-
Street Lighting in Towns	(25,000)	-	-	-	-
UNGROUPED Total	(35,000)	(10,000)	(10,000)	(35,000)	(10,000)
FOOTPATHS EXPENDITURE Total	(206,100)	(223,500)	(149,000)	(77,000)	(73,200)
SHIRE ROADS Total	(2,046,226)	(2,187,525)	(1,782,500)	(1,743,500)	(1,825,700)
Grand Total	(4,309,014)	(4,104,587)	(4,430,750)	(4,401,250)	(3,796,450)



Policy

0 REVENUE POLICY

File Reference No: 26.160.1, 26.160.2, 26.160.3, 26.160.4

Strategic Outcome: Good government

Date of Adoption: 01/07/2015

Date for Review: 30/06/2016

Responsible Officer: Director Corporate Services

1. POLICY STATEMENT

Clause 201 of the *Local Government (General) Regulation 2005* requires Berrigan Shire Council to prepare an annual statement of the Council's revenue policy

This policy provides information regarding the levying of Council's rates, its fees and charges and other major income sources.

Rates and charges provide Council with a major source of revenue to meet the cost of providing services to residents of the Shire.

2. PURPOSE

The rates and charges described below are levied to provide the net funding requirements of the programs and initiatives identified in the Management Plan.

3. SCOPE

This policy covers the setting and levying of all Council rates, charges and fees for the financial year ending 30 June 2016

4. OBJECTIVE

This policy is developed to assist the Council with the following Delivery Plan Objectives:

2.2.2 Council operations support ethical, transparent and accountable corporate governance

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Policy

5. POLICY IMPLEMENTATION

Total revenue raised from the levying of land rates continues to be capped by the State Government with the Independent Pricing & Regulatory Tribunal (IPART) having developed a Local Government Cost Index (LGCI) for use in setting the maximum allowable increase in general income for local government. IPART has set the maximum allowable increase as 2.4% for the 2015/16 rating year.

5.1 Ordinary Rates

Section 494 of the *Local Government Act 1993* (LGA), requires Council to make and levy an Ordinary rate for each year on all rateable land in the local government area.

Ordinary rates are applied to properties based on applying an ad Valorem Rate-in-\$ to the independent land valuations provided by the NSW Department of Lands (Valuer General's Office).

Council is required to use the latest valuations received up until 30 June of the previous year for rating purposes in the current financial year. Shire-wide general revaluations are undertaken every 3 years.

Valuations, with a base date 01/07/2013, will be used for rating purposes for 01/07/2015 – 30/06/2016.

In accordance with Section 493 and 514 of the *Local Government Act 1993*, all parcels of rateable land within Councils boundaries have been declared to be within one of the following categories:

- Farmland
- Residential
- Business
- Mining

The determination of the sub category for each parcel of rateable land is in accordance with the definitions set out in Sections 515, 516, 517, 518, 518A, 519 and 529 of the *Local Government Act 1993*.

The applicable subcategories for each category are as follows:

5.1.1 Farmland subcategories



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Farmland – Berrigan
 Farmland – Barooga
 Farmland – Finley
 Farmland – Tocumwal
 Farmland – Gravel Pits

5.1.2 Residential subcategories

Residential
 Residential – Barooga
 Residential – Berrigan
 Residential – Finley
 Residential – Tocumwal
 Residential Rural – Barooga
 Residential Rural – Berrigan
 Residential Rural – Finley
 Residential Rural – Tocumwal
 Residential – River Land Barooga
 Residential – River Land Tocumwal

5.1.3 Business subcategories

Business Ordinary – Barooga
 Business Ordinary – Berrigan
 Business Ordinary – Finley
 Business Ordinary – Tocumwal
 Business Industrial – Berrigan
 Business Industrial – Finley
 Business Industrial – Tocumwal
 Business Industrial – Barooga
 Business Hospitality – Berrigan
 Business Hospitality – Barooga
 Business Hospitality – Finley
 Business Hospitality – Tocumwal
 Business Rural – Barooga
 Business Rural – Berrigan
 Business Rural – Finley
 Business Rural – Tocumwal



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5.1.4 Mining subcategories

Mining – Berrigan

Mining – Barooga

Mining – Finley

Mining – Tocumwal

5.1.5 Rating scenario

The ordinary rates proposed by the Council for 2015-2016 contain a 2.4% increase, which is the increase determined by the Independent Pricing and Regulatory Tribunal (IPART).

The Ordinary rates table below illustrates the proposed rating scenario for Berrigan Shire Council. This information is based on the rating database up to June 2015.

FARMLAND

The Farmland rate is sub-categorised into regional districts, based on the urban/town locations. The farmland rate will be one ad Valorem rate shire wide.

Farmland – Ad Valorem Rate = \$0.006380 cents in the dollar, based on the 2013 unimproved capital value of the property.

Estimated Total Yield of Farmland = \$1,782,035.00

(Farmland = 36.83% of the total yield)

RESIDENTIAL – BAROOGA

The Residential rate for Barooga is worked out on the basis that the average valued property in Barooga will pay the same as the average valued property in each town in the Shire. The Residential category may apply if the land is zoned or designated for residential purposes

Residential Barooga – Ad Valorem Rate = \$0.010874 cents in the dollar, based on the 2013 unimproved capital value of the property.

Estimated Total Yield of Residential Barooga = \$515,444.00

BUSINESS – BAROOGA

Land is categorised as Business-Barooga if it is of a business, commercial or industrial nature. Business- Barooga has four sub-categories: Business Industry,



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Business Ordinary, Business Hospitality and Business Rural Each category has the same ad Valorem as Residential Barooga.

Business Barooga – Ad Valorem + \$0.010874 cents in the dollar, based on the 2013 unimproved capital value of the property

Estimated total yield of Business Barooga = \$91,298.00

(Residential and Business Barooga = 12.54% of the total yield)

RESIDENTIAL – BERRIGAN

The Residential rate for Berrigan is worked out on the basis that the average valued property in Berrigan will pay the same as the average valued property in each town in the Shire. The Residential category may apply if the land is zoned or designated for residential purposes.

Residential Berrigan – Ad Valorem Rate = \$0.035232 cents in the dollar, based on the 2013 unimproved capital value of the property.

Estimated total yield of Residential Berrigan = \$315,047.00

BUSINESS – BERRIGAN

Land is categorised as Business-Berrigan if it is of a business, commercial or industrial nature. Business- Berrigan has four sub-categories: Business Industry, Business Ordinary, Business Hospitality and Business Rural. Each category has the same ad Valorem as Residential Berrigan.

Business Berrigan – Ad Valorem + \$0.035232 cents in the dollar, based on the 2013 unimproved capital value of the property.

Estimated total yield of Business Berrigan = \$69,965.00

(Residential and Business Berrigan = 7.96% of the total yield)

RESIDENTIAL – FINLEY

The Residential rate for Finley is worked out on the basis that the average valued property in Finley will pay the same as the average valued property in each town in the Shire. The Residential category may apply if the land is zoned or designated for residential purposes.

Residential Finley – Ad Valorem = \$0.029687 cents in the dollar, based on the 2013 unimproved capital value of the property.



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Estimated total yield of Residential Finley = \$642,324.00

BUSINESS - FINLEY

Land is categorised as Business-Finley if it is of a business, commercial or industrial nature. Business-Finley has four sub-categories: Business Industry, Business Ordinary, Business Hospitality and Business Rural. Each category has the same ad Valorem as Residential Finley.

Business Finley – Ad Valorem + \$0.029687 cents in the dollar, based on the 2013 unimproved capital value of the property.

Estimated total yield of Business Finley = \$159,591.00

(Residential and Business Finley = 16.57% of the total yield)

RESIDENTIAL – TOCUMWAL

The Residential rate for Tocumwal is worked out on the basis that the average valued property in Tocumwal will pay the same as the average valued property in all towns shire wide. The Residential category may apply if the land is zoned or designated for residential purposes

Residential Tocumwal – Ad Valorem Rate = \$0.012278 cents in the dollar, based on the unimproved capital value of the property.

Estimated total yield of Residential Tocumwal = \$692,505.00

Land is categorised as Business-Tocumwal if it is of a business, commercial or industrial nature. Business-Tocumwal has four sub-categories: Business Industry, Business Ordinary, Business Hospitality and Business Rural. Each category has the same ad Valorem as Residential Tocumwal

Business Tocumwal – Ad Valorem + \$0.012278 cents in the dollar, based on the 2013 unimproved capital value of the property.

Estimated total yield of Business Tocumwal = \$192,917.00

(Residential and Business Tocumwal = 18.30% of the total yield)

RESIDENTIAL RURAL

The Residential Rural rate is a Residential sub-category and is based on the criteria provided by the LGA, it usually located outside a town category. The ad Valorem is



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less to reflect less use of town facilities. The ad Valorem is the same across the shire.

Residential Rural – Ad Valorem = \$0.006669 cents in the dollar, based on the 2013 unimproved capital value of the property.

Total yield of Residential Rural = \$324,717.00

(Residential Rural = 6.71% of the total yield)

RESIDENTIAL – Riverland Tocumwal & Riverland Barooga

This is a sub-category of Residential and is for semi-rural properties that may not strictly fit Residential or Rural Residential criteria and will generally be less than the adjoining towns' rate.

Residential – Ad Valorem = \$0.008251 cents in the dollar, based on the 2013 unimproved capital value of the property.

Total Yield of Residential = \$52,704.00

(Residential = 1.09% of the total yield)

5.2. Annual service and utility charges

5.2.1 Domestic Waste and Non-Domestic Waste Management Services

Berrigan Shire Council intends to make the following charges for levying in 2015-2016 to meet the reasonable costs associated with the collection, disposal and recycling of waste in accordance with Sections 496, 501 and 504 of the *Local Government Act* 1993. Berrigan Shire Council will levy annual charges for the following services:

2015/16 WASTE MANAGEMENT SERVICE CHARGES

SERVICE PROVIDED	2015/16 FEE (\$) PER ANNUM	ESTIMATED REVENUE 2015/16	% VARIATION
Domestic Waste Collected 1 x Weekly Pick up of 120 litre small garbage bin (Green) 1 x Fortnightly pick up 240 litre recycling bin (Blue)	\$266.00	\$841,348	5%



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Additional Service Collected 1 x Weekly Pick up of 120 litre small garbage bin (Green)	\$178.00	\$1,068	3%
Uncollected (vacant charge) Charged on vacant land within the collection zone – no service is provided.	\$53.00	\$16,165	3%
Business / Non Residential Garbage Charge 1 x Weekly pick up of 240 litre big bin. (Green)	\$249.00	\$59,800.00	3%
Garbage and Recycling Charge 1 x Weekly pick up of 240 litre big garbage bin. (Green) 1 x Fortnightly pick up of 240 litre recycling bin. (Blue)	\$366.00	\$8,000	3%
Recycling Collected 1 x Fortnightly pick up of 240 litre recycling bin. (Blue)	\$118.00	\$2,800	3%

5.2.2 Sewer Charges

In accordance with the provisions of Section 535, 501 and 552 of the *Local Government Act 1993*, a special rate or charge relating to sewerage will be levied on all rateable land confined within the area shown on each of the Town Sewer Supply areas except:

- i) Land which is more than 75 metres from a sewer of the Council and is not connected to the sewer;
- ii) Land from which sewerage could not be discharged into any sewer of the Council.

Berrigan Shire Sewerage will operate as one entity and each rateable property in Barooga, Berrigan, Finley and Tocumwal will have the same sewerage supply charge applied as specified in Council's Annual Fees and Charges. In addition, a standard pedestal charge per cistern/water closet in excess of two will be raised on all rateable properties with more than 2 cisterns/water closets.

In special circumstances, an on-site low pressure sewer maintenance charge will apply to those properties connected to Council's sewer supply via a low-pressure sewer pump. The Council will maintain the pump in perpetuity subject to the owner of



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the property entering into an agreement for maintenance and paying the annual low-pressure charge.

These charges are specified in Council's Annual Fees and Charges.

-For non-rateable properties

A standard pedestal charge per cistern/water closet will be raised on all non-rateable properties connected to the sewerage supply.

-For rateable properties outside village boundaries

Rateable properties outside the existing village boundaries, and connected to the town sewer supply, will be charged the normal town sewer supply charges, including pedestal charges if applicable.

The Table below sets out the intended sewer charges for 2015/16:

2015/16 SEWER CHARGES

SERVICE PROVIDED	FEE PER ANNUM	ESTIMATED REVENUE	% VARIATION
Sewer Supply Charge Charged to all rateable land utilising the town sewer system or zoned residential and within 75m of Councils sewer system.	\$501.00	\$1,703,000	5%
Pedestal Charge Any property with more than 2 (two) cisterns/water closets will be charged a pedestal charge per excess cistern/water closet. A pedestal charge per cistern/water closet will be raised on all non-rateable properties connected to the sewer supply	\$106.00	\$153,000	3%
On-Site Low Pressure Maintenance Charge Applied to properties connected to Councils' sewerage supply via a low-pressure pump. Council maintains the pump in perpetuity subject to the owner paying the On-site low pressure maintenance	\$93.00	\$7,800	3%



Policy

charge.			
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5.2.3 Stormwater Management Services

Under the provisions of Section 535 of the *Local Government Act 1993*, Council has resolved to levy a Stormwater Management Services Charge in accordance with Sections 496A of the *Local Government Act*, and clause 125A and clause 125AA, of the *Local Government (General) Regulation 2005*

This charge will be applicable for each non-vacant urban property, or all eligible properties for which the works or service is either provided or proposed to be provided.

2015/16 STORMWATER MANAGEMENT SERVICES

<u>SERVICE PROVIDED</u>	<u>FEE PER ANNUM</u>	<u>% VARIATION</u>
Residential Premises on urban land	\$25.00	0%
Strata properties (per Strata)	\$12.50	0%
Vacant land	Exempt	0%
Commercial Premises on urban land	\$25.00	0%
Other	\$25.00	0%

Total Estimated Yield for Stormwater Management 2015/16 - \$72,000.00

5.2.4 Water Supply Charges

In accordance with the provisions of Section 501, 502, 535 and 552 of the *Local Government Act 1993*, Council has resolved that water supply charges be levied on all properties that

- i) Land that is supplied with water from a water pipe of the Council; or
- ii) Land that is situated within 225 metres of a water pipe of the Council, whether the land has a frontage or not to the public road (if any) in which the water pipe is laid, and confined within the area shown on each of the Town Water Supply areas,



Policy

even though the land is not actually supplied with water from any water pipe of the Council;

subject to, water being able to be supplied to some part of the land from a standpipe at least 1 metre in height from the ground level, if such a pipe were laid and connected to Council's main.

Except for those non-rateable properties described below:

Non-rateable State Government properties of non-commercial nature without a water connection and not using the service will not be levied an annual fixed Water Access Charge.

2015/16 WATER ACCESS AND CONSUMPTION CHARGES

SERVICE PROVIDED	FEE PER ANNUM	ESTIMATE D REVENUE 2015/16	% VARIATION
Water Access Charge Applied to all properties supplied with water from a water pipe of the Council or land that is situated within 225m of Councils' water supply pipes. (see Appendix A)	\$497.00	\$1,892,000	5%
Water Consumption Charges – Unfiltered (Barooga, Berrigan & Finley)	\$0.73 per kl (stage 4 restrictions in force) \$0.52 per kl (other restrictions in force) \$0.47 per kl (no restrictions)		0%
Water Consumption Charges – Treated (Barooga, Berrigan & Finley)	\$1.46 per kl (stage 4 restrictions in force) \$1.04 per kl (other restrictions in force) \$0.94 per kl (no restrictions)		0%



Policy

Water Consumption Charges – Treated (Tocumwal)	\$0.97 per kl (stage 4 restrictions in force) \$0.69 per kl (other restrictions in force) \$0.62 per kl (no restrictions)		0%
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Water meter reads are scheduled four (4) times a year with payment generally required thirty days (30) after the issue date of the account.

5.3. Payment of Rates and Service Charges

5.3.1 Payment and due dates

Berrigan Shire rates and charges are payable in full or by quarterly instalments in accordance with Section 562 of the *Local Government Act 1993*.

Annual Rates and charges notices are issued in July each year and are payable in four (4) instalments on 31 August, 30 November, 28 February and 31 May.

A rate notice, or rate instalment notice, is issued thirty (30) days before each instalment is due.

Water Consumption Notices are issued on a quarterly basis, approximately 30 days before the charge is due for payment.

Council may agree to enter into a payment plan with a person. The amount and frequency of the payments under the agreement are required to be acceptable to Council.

Council requires all ratepayers to pay their rates in full by the due date(s). However, some ratepayers experience genuine financial hardship and may consequently request Council to consider alternative arrangements in respect of the timing of their rate payments.

Such requests must be made prior to any recovery action being undertaken, including legal action.

5.3.2 Concessions

i) Pensioner Concessions

Section 575 of the *Local Government Act 1993*, provides for concessions on



Policy

Council rates and charges for eligible pensioners. By virtue of Section 575, an eligible pensioner may apply to Council for annual concessions on a rate or charge of:

- Up to \$250.00 on all ordinary rates and charges for domestic waste management services
- Up to \$87.50 on annual water charges.
- Up to \$87.50 on annual sewer charges

Applications for concessions must be made in writing using the appropriate form available from Council's Rates Department.

The Council believes that the concession rates set by the NSW State Government are adequate, equitable and require no additional concession to be offered by the Council

ii) Developer Concessions

Council may offer incentives in the form of rating waivers relative to annual water and sewerage charges to developers involved with multi-lot subdivisions. Applications for developer concessions are as follows:

- Written application should be submitted to the Council prior to 31st May for consideration at the June Meeting.
- Annual water and sewerage charges may be waived on the undeveloped lots of a subdivision, up to a maximum period of three (3) years, or until the lots are built upon, sold, leased or otherwise occupied (whichever is the sooner).
- No concessions under this section are given for Domestic Waste, Storm water, Pedestal or Water Consumption Charges.

5.3.3 Hardship Provisions

Ratepayers having difficulty meeting their commitments may be eligible for assistance and consideration.

All applications for assistance and consideration will be assessed as per the Council's adopted Hardship Policy.

5.34 Recovery of Rates and Charges, Including Water Consumption Charges

i) Reminder Notices

- If an instalment or charge is not paid within seven (7) days of the instalment or payment date, a reminder letter will be issued requesting payment within fourteen (14) days.



Policy

- If the debt remains unpaid after this time, a final notice will be issued giving seven (7) days to pay

ii) Recovery Action – Referral to Debt Collection Agency

- Following the seven (7) days specified, the Council will, by registered mail, issue a letter advising the ratepayer that debt recovery action will be implemented within seven (7) days.
- If an instalment or charge amount of current defaulters are less than \$300.00, initial external recovery action may be deferred until outstanding amounts reach this amount, however this will be at the discretion of the Revenue Officer.

iii) Recovery Action – Debt Collection Agency Procedures

- The debt collection agency will as soon as possible, after receipt of the referral from the Council, issue a Final Notice in relation to each overdue amount advising that the Council has referred the debt to the agency for collection and that payment is required.
- Following the expiration of the payment period, the debt collection agency will issue a solicitor's letter.
- Legal proceedings will then be commenced if these notices or letters are disregarded, or if arrangements are not adhered to, with the approval of the Revenue Officer.

Note 1: Legal action procedures will be undertaken within the guidelines of the Uniform Civil Procedure Rules and the NSW *Local Government Act*. All costs associated with debt recovery will be charged to the debtor. All costs awarded by the Court will be levied as a charge against the land.

Note 2: If legal action is commenced and costs incurred prior to a debtor applying under the Hardship Provisions, then such costs will be charged to the debtor and shall not be waived, unless under the direction of the General Manager.

iv) Arrangements to Repay Rates and Charges

- A ratepayer may enter into a weekly, fortnightly or monthly arrangement to repay the rates and charges with the Council or Council's debt collection



Policy

agency with a view that the arrangement will have rates and charges paid in full within twelve (12) months. Normal interest charges apply to these arrangements.

- Council's Rates Department may enter into a longer term repayment arrangement if in their opinion a ratepayer's financial circumstances warrant this. Normal interest charges apply to these arrangements.
- Ratepayers are to be advised at the time of making a repayment arrangement that if an arrangement is dishonored or changed without prior Council approval, then recovery action may commence without further notice.

v) Interest Charges

The Council increases overdue rates by the maximum allowable in accordance with Section 566 of the *Local Government Act* 1993.

Council may write off interest charges on overdue rates, in accordance with Section 567 of the *Local Government Act* 1993. Ratepayers seeking to have interest written off under hardship provisions are to submit a written application to Council's Rates Department.

vi) Sale of Property for Overdue Rates

Under Section 713 of the *Local Government Act* 1993, the Council may:

- Sell any land (including vacant land) on which any rate or charge has remained unpaid for more than five (5) years from the date on which it became payable.
- Sell any vacant land on which any rate or charge has remained unpaid for more than one year, provided that the amount of such rates and charges are more than the land valuation it received from the NSW Valuer-General.
- Any sale will be carried out by public auction in accordance with the process outlined in the *Local Government Act* 1993.

5.4. User Fees and Charges

5.4.1 Fee and Charge Setting Principles

Where legally possible, the Council intends to charge users for the provision of all goods and services that it provides.



Policy

As a general rule the Council will set its fees and charges at a rate to generate the maximum amount of revenue possible to offset the cost burden of the provision of services borne by other sources of revenue such as rates and untied grants.

Therefore, the Council will at a minimum seek to recover the full cost of service provision from its customers and clients.

This general principle will only be modified where the specific fee and charge setting principles as shown below apply.

Efficiency:	the fees are simple and not cumbersome to administer
Legality:	the fees are set in line with legislation and/or other legal restrictions.
Transparency:	the nature and use of the service is understood by users
Effectiveness:	the fees provide value for money for users
Clarity:	users are clear about when & how fees apply
Equity:	the fees are fairly applied across a range of users
Ethics:	users with special service needs are not charged exorbitant fees directly in accord with the cost of higher servicing requirements

5.4.2 Fee setting rationales

Every fee or charge set by the Council will be based on a clear fee setting rationale. This rationale will be shown for each fee in the Fees and Charges Register.

The rationales applicable are as follows:

- (A) Statute Limited – Priced at the figure stipulated by law as applicable to this activity
- (B) Cost Recovery – Priced so as to return full cost recovery for the activities provided
- (C) Commercial Basis – Priced to cover the cost of the item plus a commercial mark-up
- (D) Community Service Obligation – Priced at below the cost of providing this activity as provision of the activity meets a social or economic objective of the Council.

The User Fees and Charges Policy Rationale Identifier (A, B, C etc.) will appear beside the various fees and charges in the Register of Fees and Charges. Where an asterisk appears next to the Policy ID (i.e. A*, B* etc.) the Council has identified



Policy

that the maximum amount charged does not cover the cost to the Council of providing the service.

Where a fee or charge is shown as "ND", the Council has chosen not to disclose this amount – in accordance with clause 201(4) of the *Local Government (General) Regulation 2005* – as disclosure could confer a commercial advantage on a competitor of the Council.

5.4.3 Goods and Services Tax

The Council will use its best endeavours to determine the Goods and Services Tax (GST) status for each user fee and charge that it sets. However there may be fees and charges for which the Council is unable to confirm the GST status.

Accordingly, if a fee that is shown as being subject to GST is subsequently found not to be subject to GST, then that fee will be amended by reducing the GST to nil. Conversely, if the Council is advised that a fee which is shown as being not subject to GST becomes subject to GST, then the fee will be increased but only to the extent of the GST

5.4.4 Register of Fees and Charges

The complete Register of Fees and Charges is detailed in a separate document included in the 2015/16 Operational Plan

5.5. Borrowings

The Council currently has three significant outstanding loans as summarised in the table below:

PURPOSE	AMOUNT	TERM	RATE	ANNUAL REPAYMENT 2015/16	DUE	LENDER
Finley Reservoir (386)	\$1,000,000	10y	6.770%	\$114,977	Oct 2016	Com Bank
Tocumwal Drainage (387)	\$600,000	10y	6.940%	\$84,204	Dec 2016	BSC Sewer
LIRS drainage	\$1,623,000	10y	4.260%	\$200,488	Jan 2025	NAB



Policy

The external borrowings are both long term credit-foncier loans at fixed interest rates repayable by monthly instalments and secured against the Council's revenues.

The Local Infrastructure Renewal Scheme (LIRS) provides the Council a 3% per annum interest rate subsidy on eligible loans. For the LIRS drainage loan, this is around \$40,000 per annum over the first four years. Claims are made six monthly.

The table above does not include any LIRS subsidy.

6. RELATED POLICIES OR STRATEGIES

6.1. Legislation

- *Local Government Act 1993*
- *Local Government (General) Regulation 1994*

6.2. Council policies and guidelines

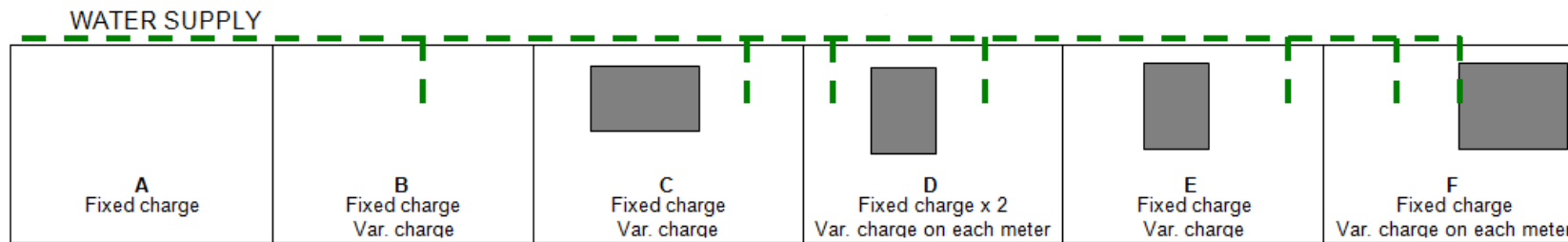
- Berrigan Shire 2023 (Community Strategic Plan)
- Berrigan Shire Council Delivery Program
- Berrigan Shire Council Operational Plan
- User Fees and Charges Policy
- Hardship Policy



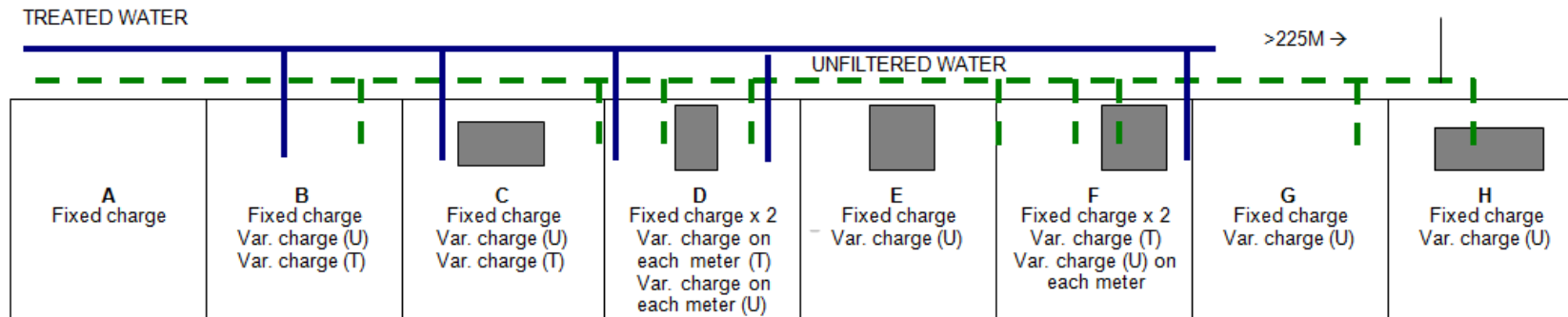
Policy

APPENDIX A

1. WHERE SINGLE SUPPLY IS AVAILABLE TO PROPERTY (Tocumwal) – Not including proposed new subdivisions outside village boundary



2. WHERE DUAL SUPPLY IS AVAILABLE TO PROPERTY (EXCEPT "H" – SINGLE AVAILABLE ONLY) (Barooga, Berrigan and Finley) – Not including proposed new subdivisions outside village boundary



NOTE: Indicates residence or residential use with house
(T) Treated Supply
(U) Unfiltered Supply



Workforce Management Strategy & Plan 2013 - 2017

Berrigan Shire 2023
Resourcing Strategy



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Introduction

Workforce planning is a requirement of Integrated Planning and Reporting. The Shire's *Workforce Management Strategy and Action Plan 2013 – 2017* is an element of the *Berrigan Shire 2023: Resourcing Strategy* and it contributes toward the achievement of *Berrigan Shire 2023 Strategic Outcomes* of:

1. Sustainable Natural and Built Landscapes
2. Good Government
3. Supported and Engaged Communities
4. Diverse and Resilient Business

The *Workforce Management Strategy and Action Plan 2013 – 2017* includes a snapshot of the demographic features of Council's workforce of 82 equivalent full time staff (EFT), our current organisational and reporting structure, workforce development issues and an action plan designed to facilitate the resourcing and workforce requirements of the Shire's 2013 – 2017 *Delivery Program*.

This strategy and action plan assumes no change in the base skills, knowledge and competency profile of the Shire's workforce and was developed from:

- A comprehensive analysis of the Shire's Community Strategic Plan *Berrigan Shire 2023*
- Consideration of Council's *Delivery Program 2013 – 2017*;
- A desk top review of *Workforce Management Strategy and Action Plan 2012 – 2016*;
- An updated summary profile of the Shire's workforce as at February 2013
- Consideration of issues identified (2010) internal discussion paper¹; and
- A (2011) survey of Council's staff

Purpose

The *Workforce Management Strategy* and its action plan facilitates the maintenance and development of a workforce with the technical and managerial competence needed to implement the Shire's 4-year *Delivery Program* and annual operating plans.

According to SKILL *Australia* workforce development encompasses three interrelated elements:

- The demand for future skills and what planning for the future entails (**A**ttraction and recruitment)
- Improving the value from investments current being made in the existing and future workforce (**R**etention)
- Integrating policy, planning and service delivery with broader workforce participation, social inclusion and innovation ensuring that we have a workforce able to connect with or leverage wider economic, employment and social strategies (**T**raining and skill development)

Or **ART**

This strategy and action plan uses the 3 pillars of workforce development: attraction, retention and training for skill development to address the Council's *Delivery Program* and strategic workforce management and development issues² of

1. Succession planning
2. Recruitment to key roles, and
3. An ageing workforce

¹ Hansen, M (2010) *Workforce Management Plan – Discussion Paper and Options Paper (internal document)*

² *ibid*

Council Activities and Berrigan Shire 2023

The following table describes the relationship between Council's *Delivery Program* activities and *Berrigan Shire 2023* strategic outcomes which, in turn contribute toward the realisation of our community's vision that

In 2023 we will be recognised as a Shire that builds on and promotes our natural assets and advantages to create employment and economic activity to attract residents, families and tourists.

CSP Strategic Outcome	CSP Strategic Objective	Council Activities and Services	Professional & Technical Skills
1.Sustainable Natural and Built Landscapes	1.1 Support sustainable use of our natural resources and built landscapes 1.2 Retain the diversity and preserve the health of our natural landscapes and wildlife 1.3 Connect and protect our communities	Stormwater Council roads, paths, levees Land use planning and development Waste Weed Control	Engineering & Surveying Statutory and Land Use Planning Project Management Building Control
2. Good Government	2.1 <i>Berrigan Shire 2023</i> objectives and strategies inform Council planning and community led projects 2.2 Ensure effective governance by Council of Council operations and reporting 2.3 Strengthen strategic relationships and partnerships with community, business and government	Council governance, enterprise risk management, plant and business operations Community planning	Strategic Planning Administration (Public) Public Policy Partnership development Finance Accounting Risk Management Business Planning Human Resource Management Asset Management Information & Records Management

CSP Strategic Outcome	CSP Strategic Objective	Council Activities and Services	Professional & Technical Skills
3. Supported and Engaged Communities	3.1 Create safe, friendly and accessible communities 3.2 Support community engagement through life-long learning, culture and recreation	Libraries and community services Parks, reserves, recreation facilities Cemeteries Water and sewerage Environmental health Animal Control Emergency Services	Information Studies (Libraries) Open Space Planning & Management Engineering and Design Public Safety Environmental Health Social Planning
4. Diverse and Resilient Business	4.1 Invest in local job creation, retention and innovation 4.2 Strong and diverse local economy 4.3 Diversify and promote local tourism 4.4 Connect local, regional and national road, rail and aviation infrastructure	Business and economic development Tocumwal Aerodrome Tourism and events promotion Saleyards	Economic Development & Planning Marketing Business Development

In addition to summarising the relationship between *Berrigan Shire 2023* and Council activities this table also describes the breadth of professional, technical and managerial competencies inherent in the delivery of Council activities and coordinated by this strategy.

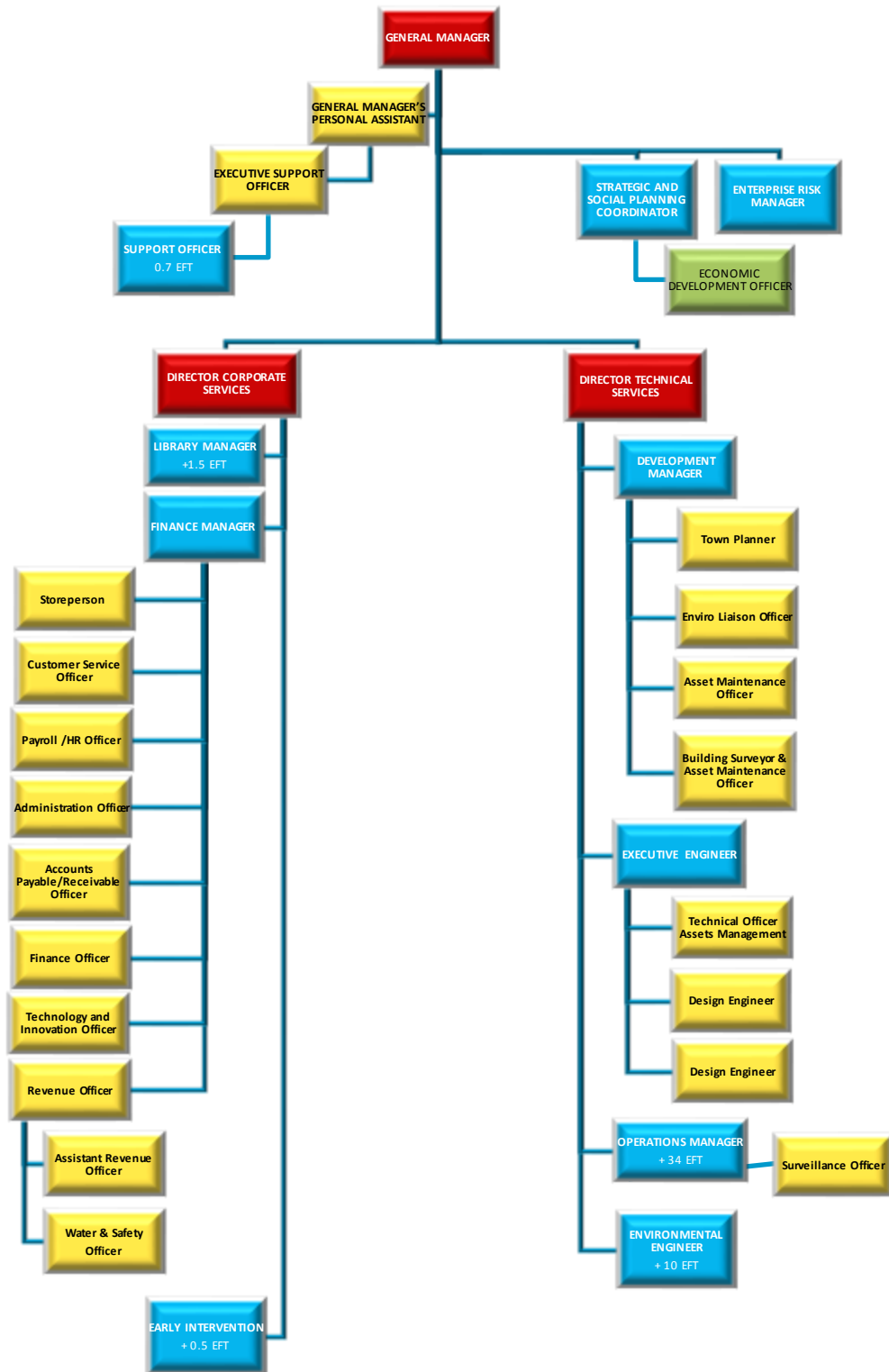
Shire Workforce

The Shire's *Workforce Management Strategy and Plan (2012 – 2016)* canvassed national and localised population and employment trends, the age of the Shire's workforce, current and projected skills shortages, in addition to the succession planning requirements of key positions.

As part of the desk top review and re-development of this strategy and action plan the profile of the Shire's workforce, turnover and skills profile has been updated. In the past 18 months, there has been no substantive change in the demographic characteristics of the Shire's workforce, and the challenges associated with the attraction and retention of appropriately qualified and skilled administrative and technical services staff.

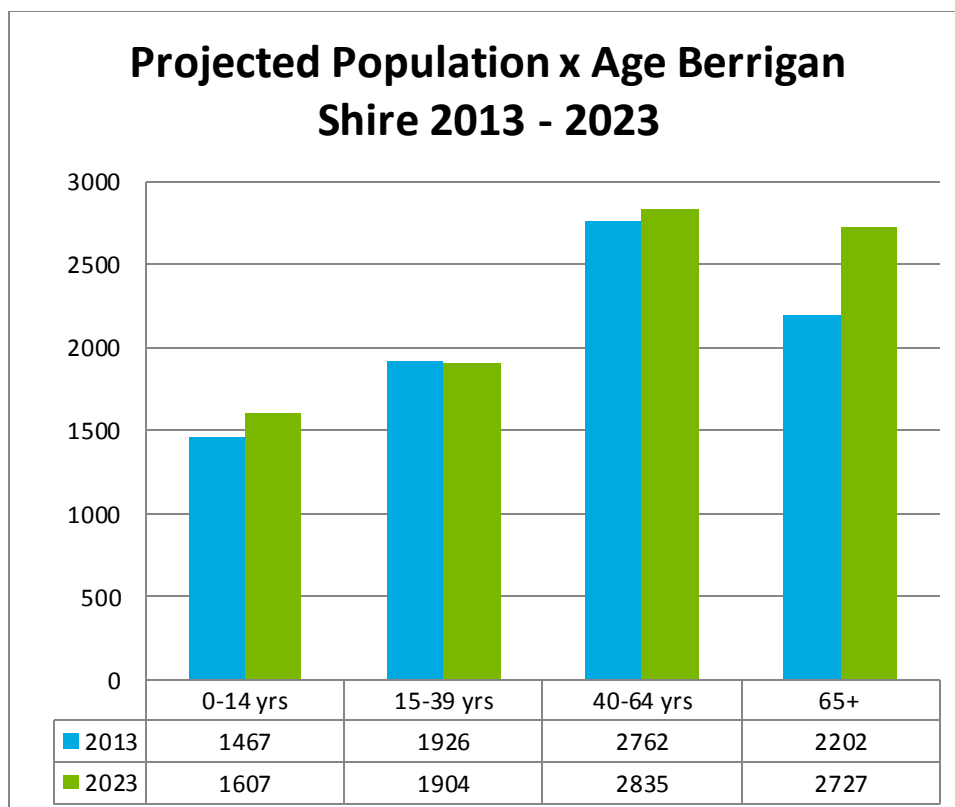
The Council's workforce continues to reflect the working age profile of the Shire's general population and remains managed and directed on a day to day basis by the Council's executive management team – the General Manager and the Directors of Corporate and Technical Services.

Organisational Structure



As at 1 July 2015

Workforce Management Strategy and Plan for Ordinary Council Meeting 15 April 2015 includes Organisational Structure to be Adopted by Council at Ordinary Council Meeting 17th June 2015



(.id Berrigan Shire Population Forecast <http://forecast2.id.com.au/Default.aspx?id=393&pg=5210&gid=10> accessed 2 April 2013)

Workforce

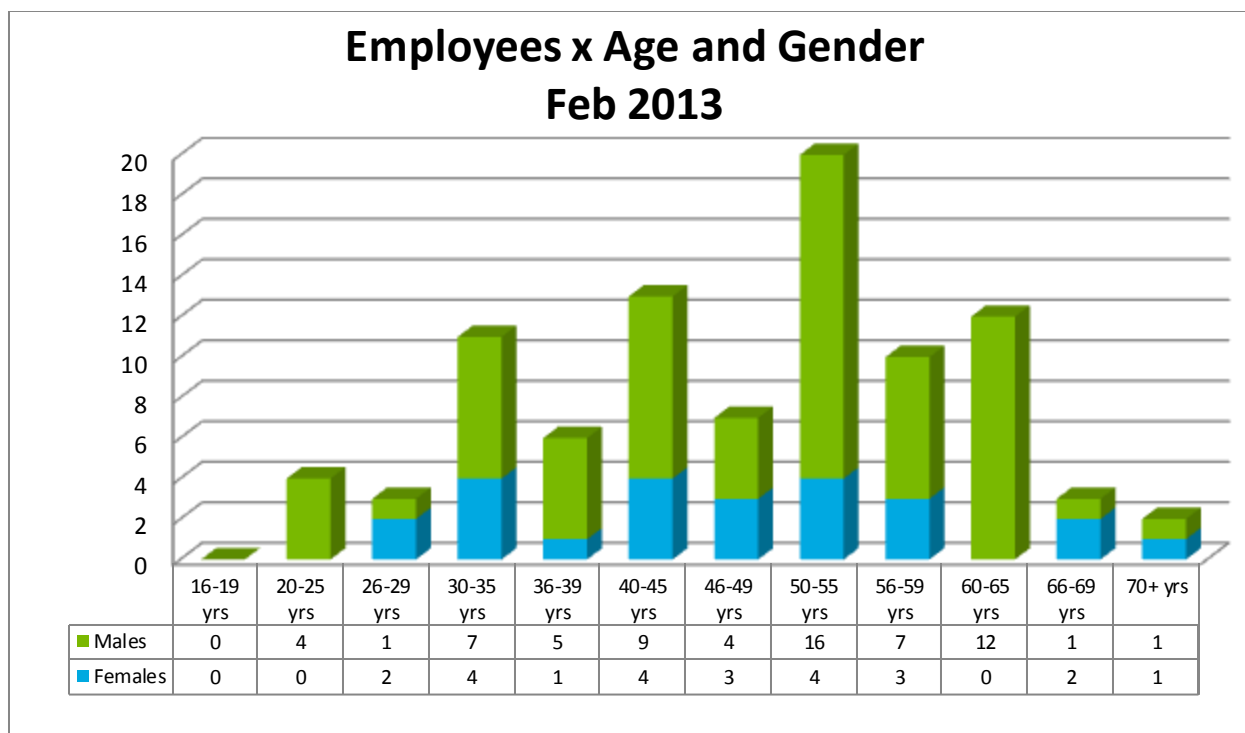
In February 2013, there were 91 persons employed by Berrigan Shire Council. This number fluctuates throughout the year and is the result of the employment of casual staff such as pool lifeguards. As with previous years, the majority of Council employees are men employed on a full-time basis by contrast, women are more likely to be employed on a part-time or casual basis.

	Council Governance	Corporate Services	Technical Services	EFT	Full-time	Part-time	Casual	Total
Male					66	0	1	67
Female					13	11	0	24
Total	6	17	59	82	79	11	1	91

The median age of a Council employee in 2012 was 53 years of age a 5 year increase in median age when compared with median age of employees in 2010. This means that more than 50% of the Council workforce is aged 53 years of age or over. Eighteen (18%) of the Council's workforce is aged over 60 years: a 7% increase in the number of employees aged 60+ across a 2 year period. The most common age grouping for Council employees remains 50-55 years of age with 22% of the Shire's workforce aged 50 – 55 years of age.

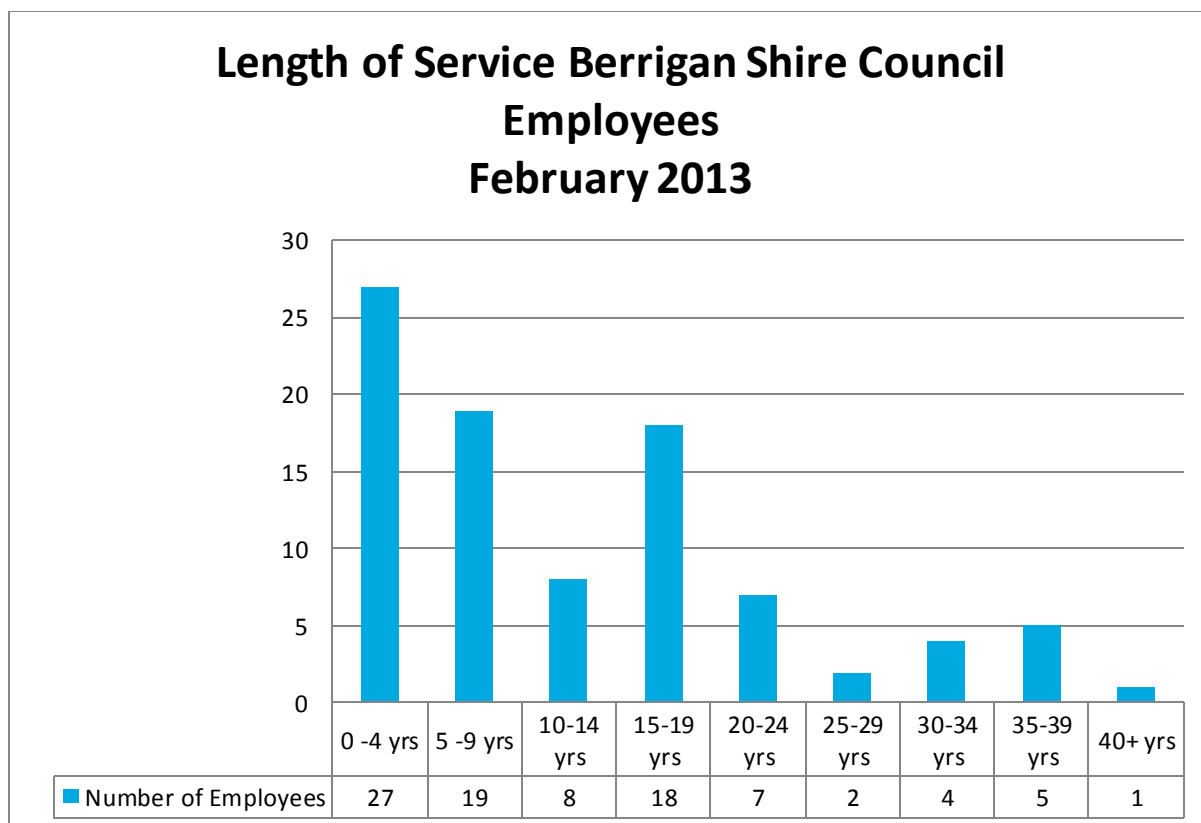
By contrast, 18 employees were aged under 35 years of which a third of these are women; some of whom are working in part time roles.

Workforce Management Strategy and Plan for Ordinary Council Meeting 15 April 2015 includes Organisational Structure to be Adopted by Council at Ordinary Council Meeting 17th June 2015



According to the 2010 *Options Paper* once employed, Council employees tend to remain with the Council for some time. This has contributed to a basically stable workforce. The average Council employee has been working with the Council for ten years and 23% of Council employees have been employed for over 20 years.

On the other hand, 30% of the Council's workforce has been with the Council for less than 5 years. This includes key positions in Finance, Development Services and Engineering Services.



Local Government Skills Shortages

The Council continues to operate under the threat of a shortage of skilled employees in key areas of its operations. Australia is undergoing a general skills shortage at present and this shortage is particularly pronounced in rural and regional areas. Local government specific skills such as engineering and town planning are in short supply in Australia and again, it is in rural and regional Australia where these shortages are most pronounced.

A report prepared by the NSW Department of Local Government in 2005 identified key areas of staff shortages across New South Wales. In that survey, 92% of surveyed Councils reported a skills shortage or were aware of a future or emerging skills shortage.

According to this survey the major areas of shortage were Town Planning and Civil Engineering. Other areas of shortage commonly mentioned included:

- Utilities Engineering;
- Trades such as Mechanics and Building Maintenance;
- Accountants and Rating professionals;
- Environmental Health and Building officers.

Berrigan Shire Council's experience with skills shortages is consistent with the experience of Local Government in New South Wales as a whole. Key professional and technical skills positions have been vacant for periods of over six months. This has led to downgrading some technical positions

and external contracting of technical skills on an as needs basis. Specific skill shortage issues for the Council in recent years include:

- Executive Engineer – Vacant between October 2006 and January 2007 and again between January 2009 and April 2010
- Building Surveyor / Asset Maintenance – Revised position description 2011 and 2012
- Design Engineer/s – Vacant 2011 & 2012 Revised Position description
- Town Planner – Vacant 2011

In the past year Council has successfully used the provisions of the Migration Act 1958 (Section 457 Temporary Visa – Skilled Workers) and filled vacant technical and town planning positions by sponsoring skilled workers who do not have Australian citizenship or residency.

Staff retention

The Council has been successful in retaining staff and maintaining a steady overall rate of staff turnover. Reflecting the general rule that Local Government employees have traditionally stayed with their employers for significant periods of time. Reasons for this include long service leave arrangements, and particularly in rural and regional areas the perception that employment with the Council is secure in an environment with limited local area employment opportunities.

Unfortunately, also in common with broader sector, this does not apply to positions and roles requiring professional / technical skills and tertiary qualifications. In common with most other rural and remote Councils the Shire experiences difficulty recruiting and retaining skilled and experienced professionals. An issue further compounded by generational change in the Australia's labour market. For example, most people entering the workforce (other than through skilled migration programs) are now *Generation Y*. *Generation Y* (born between 1980 and 1994), i.e. aged between 16 and 30. This cohort constitutes 20.4% of the Australian population and it is a population cohort that according to demographers

- Seeks variety
- Appears less inclined to stay with an employer for an extended period of time
- Is more geographically mobile
- Have due to the extensiveness of their formal training greater career choice and expectations with respect to wages, conditions, and career prospects

Staff Survey

Council staff (February 2012) completed a ten question survey designed to provide whole of Council data on issues related to staff training, attraction, and retention. The survey was completed by 98% of the Shire's full-time, part-time and casual workforce including their managers and supervisors. A total of 81 hardcopy surveys were completed out of a possible 82 and of the surveys completed all questions attracted a 97% or higher response rate.

Nine questions used a five-point or Likert type scale in addition to an optional comments item. The five point interval response scale did not offer a neutral third point but a third point response item that 'controlled' the neutral tendency bias often associated with five-point scaling.

The inherent and overall positive bias of the survey's design was controlled through the inclusion at question 7 of a 'negatively biased' item requiring comment. This question elicited a written comment from 32% of survey respondents and was analysed using recurrent text analysis software that excluded punctuation, common verbs, pronouns and adjectives.

Survey questions and their supporting rationale are included as an appendix as are all survey comments.

To ensure anonymity and to encourage qualitative comments all staff were advised that hardcopy surveys would be collected by a single collector. Moreover, only once all surveys had been returned would the surveys then be forwarded to the Council Officer who had designed and constructed the survey. Survey respondents were also advised that identifying comments would be excluded and or if 'material' to the question re-written to ensure anonymity. Further, that aggregated results would be included in the Shire's Workforce Development Plan which would be a public document. Of the many comments received only one comment was re-written: all other comments included in the survey results are as written.

Results

The results of a survey of Council staff (February 2012) provides qualitative feedback on:

1. The attraction and retention of staff
2. The perceived value of Council's investment in workforce development / training and
3. Its effectiveness.

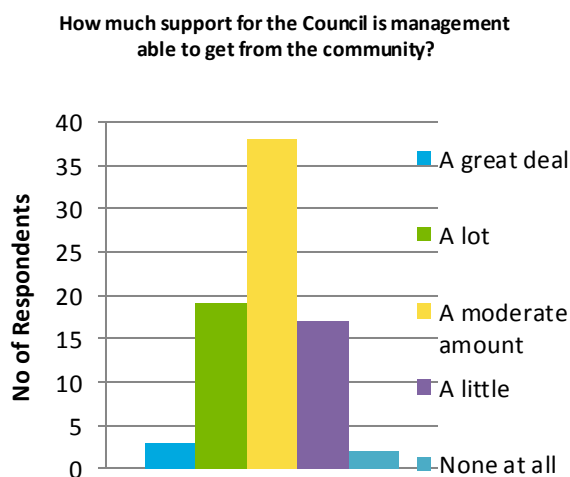
Attraction

Employees that attend external meetings, have customer service contact and or who are thinking about living and working in the same community are more likely to be attracted to apply for a position if we can provide information about

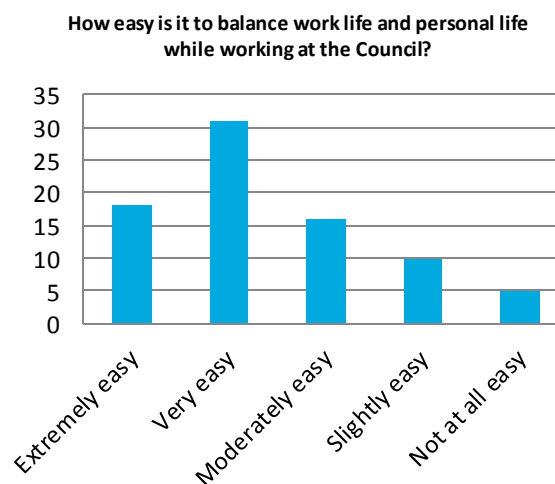
- Community perceptions about Council and customer service
- The experience of Council personnel attending network meetings
- The effectiveness of Council's engagement with broader community, business and other levels of government
- Work life balance

Survey responses informed Council planning about what actions can be taken to demonstrate to prospective staff the extent of Council's support in the broader community and our employees' experience of work/life balance.

According to 76% of surveyed staff Council management is able to get a moderate to great deal of support from the community. Moreover, 61% staff of staff surveyed reported that it is extremely easy or very easy to balance their work life and personal life while working at Council.



Answered: 79
Skipped: 2



Answered 80
Skipped 1

Retention

Employers are more likely to retain productive staff when the individuals, their skills and the work they undertake is valued by the organisation and a whole of organisation approach taken to the implementation and communication of an organisations' Management Plan.

The rationale for these questions (for all employees and managers) is that it provides insight into the knowledge or understanding of current staff in relation to: Council's management / capital works plans, the information that informs Council planning and decision making, why in some circumstances plans do change and how well this is communicated.

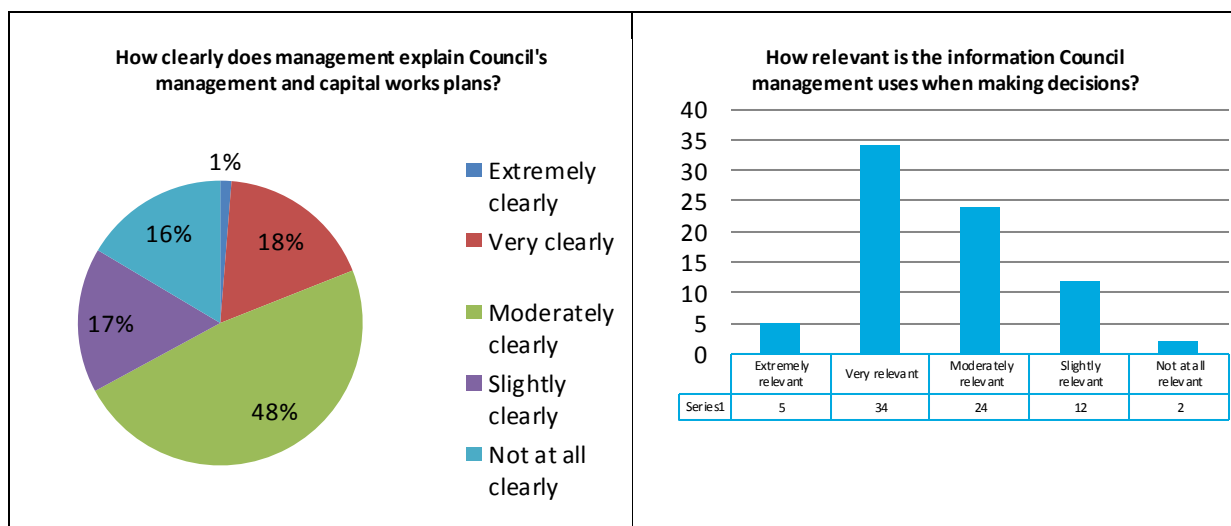
The premise of our staff survey was that just because staff do not have budget or planning responsibilities it was not assumed that they do not have the skills, are disinterested and or do not need to know what information guides Council decision-making and 'how' what they do contributes to Council's management and capital works plans.

The following survey responses will guide Council planning about how we can optimise the skills/knowledge and productivity of current employees and in doing so retain a skilled and productive workforce. A workforce, that is flexible and responsive to the practice of integrated planning developed through 'seeing and or being aware of the bigger picture' as it relates to Council and its operations.

From these results it is apparent that less than a quarter of the Shire's workforce felt that Council management very clearly or extremely clearly explained Council's management and capital works program. Moreover, 48% of the Shire's workforce indicated that Council management's explanation of its management and capital works program was moderately clear. This high percentage suggests

[Workforce Management Strategy and Plan for Ordinary Council Meeting 15 April 2015 includes Organisational Structure to be Adopted by Council at Ordinary Council Meeting 17th June 2015](#)

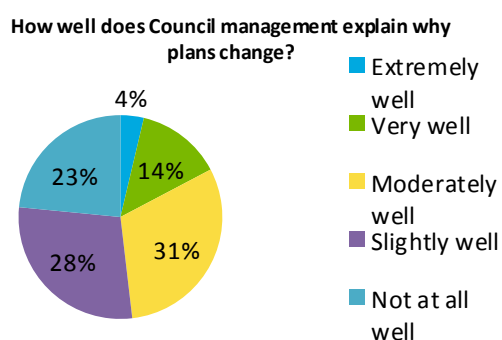
that targeted action by Council in this area should result in a significant number of its personnel rapidly acquiring a greater understanding of Council’s management and capital works plans – ensuring that more employees feel valued through informed participation in Council planning and its day to day operations. The flow-on benefit being that Council employees, who are also Shire residents and constituents, increase their knowledge of Council planning and operations.



Answered: 79
Skipped: 2

Answered: 77
Skipped: 4

The relevance of information used by Council management in its decision-making was viewed by 14 respondents as being only slightly relevant or not relevant at all. This question was skipped by 4 survey respondents which, given the still very high response rate to this question of 97% suggests that for the most part it is valid to suggest that Council’s workforce considers that Council management make decisions based on information that is relevant.



Answered: 81
Skipped: 0

On the other hand, 59% of Council employees responded *slightly well* and *not at all well* to the question that asked how well Council management explain why plans change. This question (no. 5 in the survey) was also the only question that elicited a 100% response.

In a survey which has an inherently positive bias the negative result suggests that actions that improve how well Council management explain why plans change are likely to have a very positive impact upon employee productivity and retention.

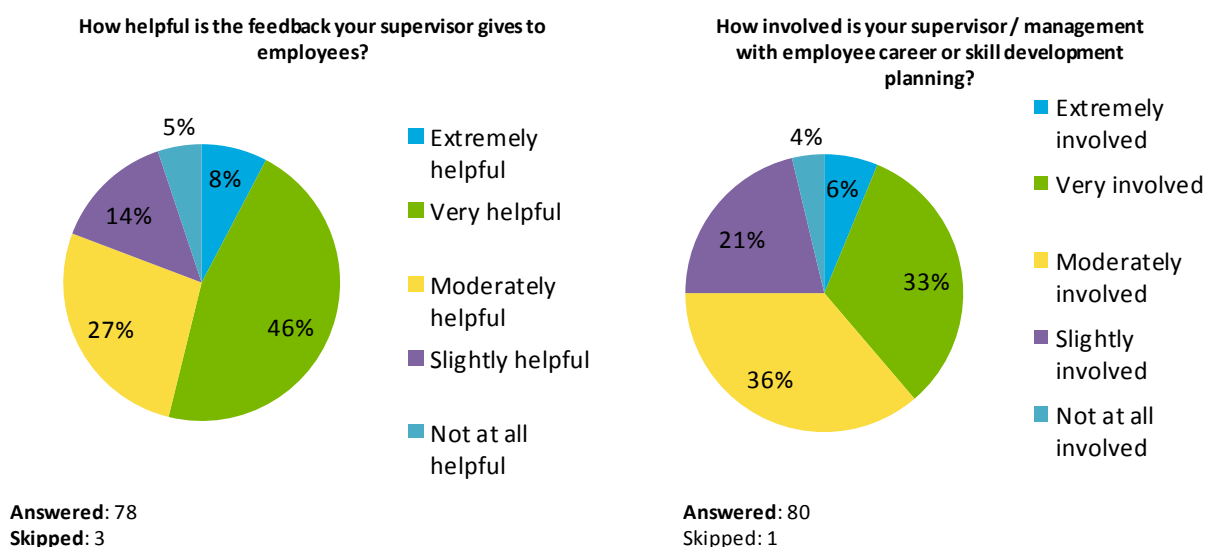
Skill

Employers are more likely to attract and retain staff if opportunities can be provided for staff to use:

- Current Skills
- Upgrade and further develop their skills, knowledge and experience

A skilled workforce is more productive and is also more likely to innovate, share their knowledge and experience.

Survey results provide an insight into the value placed by Council employees upon supervisor / manager and employee feedback, career and skill development, and the effectiveness of current training.



Survey results suggest that 51% of the Shire's workforce feel that the feedback their supervisor gives them is extremely or very helpful with a further 27% suggesting that supervisor feedback is moderately helpful. The perceived involvement of supervisors and management in employee skill development or career planning is not as strong with 39% of staff responding that their supervisor / management was extremely to very involved in their career / skill development.

As with the survey results that supported the retention of Council's workforce, actions that increase the involvement of supervisors and management in employee career development and skill development will increase the productivity of Council's workforce and enhance its capacity to promote itself as a local government employer of choice.

Survey responses to questions about how well Council used employees' skills and the effectiveness of training suggest that this Workforce Development Plan should include actions that investigate how Council can improve effectiveness of its current use of employees' skills.

- **Balancing the mobility of skilled and motivated staff with perceptions of or real organisational inertia.** This is an industry-wide issue for local government and is a multi-dimensional and complex issue made all the more problematic by different workplace expectations (Gen Y, Gen X and Baby Boomers), the impact of technology in particular social media, changing community expectation, costs associated with infrastructure maintenance/development, government policy and practice, competition for the recruitment and retention of staff.
- **Attraction and retention of personnel.** While the Council does not have the same level of difficulty experienced by Shires to its west, it has experienced difficulty attracting and retaining professional and technical skilled staff. Due, in part, to sector shortages, the competitiveness of Council's salary package, the Shire's remoteness, comparative lack of facilities and opportunities for local career development and progression. Potential applicants and former employees have also reported that employment prospects for partners, is also a factor.
- **An ageing workforce** – In common with other organisations characterised by an ageing workforce there are also a number of issues related to corporate knowledge, succession planning, occupational health and safety, and transition to retirement that require consideration and planning. Depending on the physical requirements of the position and the skill set required some positions are generic and amenable to job re-design with no impact upon service delivery. On the other hand there are also positions where there is limited scope or capacity within Council for other staff to undertake tasks / or alternative tasks and or to acquire the necessary skills and experience associated with the role.
- **Employment of young people** – Council has, in general, accepted the notion that in order to attract and retain young people that opportunities should be provided by way of scholarships and traineeships. Increasingly, there is a conflict between the Council's legal obligation to appoint on merit and its operational obligation to manage its workforce in the most efficient manner possible.
- **Changing nature of work and impact of regulation** – Regulation and the changing nature of work is placing increased demands upon the technical knowledge, analytic, and literacy skills of Council employees in a wide range of positions. Moreover, this is particularly evident in roles where these skills were previously either not needed or a priority e.g: Water Supply and Distribution staff.
- **Section 355 Committee management of Council facilities and community assets** – Section 355 Committee's within their delegation manage or control the day to day operations of Council / community assets with a replacement value of \$24 million. Regulation and the changing nature of volunteering is placing increased demands upon Council arrangements for the management of these assets and volunteer involvement in Section 355 Committees. These issues are now being addressed through the implementation of the Shire's *Volunteer Strategy and Action Plan 2012 – 2016*.

- **Staff survey results** – staff survey results provide an insight into workforce development issues related to staff training, attraction and retention that in the direct control of Council and its executive management team. Key survey results include:
 - 76% of staff identified that Council management is able to get a *moderate to great deal* of support from the community
 - 61% of staff reported that it is *extremely easy* or *very easy* to balance their work life and personal life while working at Council
 - 20% of staff identified that the effectiveness of Council's use of employee skills was *slightly effective* or *not at all effective*
 - 51% of the Shire's workforce feel that the feedback their supervisor gives them is *extremely* or *very helpful*
 - 59% of Council employees responded *slightly well* and *not at all well* to the question that asked how well Council management explain why plans change

The Shire's Executive Management Team are responsible for identifying the resources (human, financial and technical) required to implement the following Workforce Development Action Plan.

Council managers and supervisors remain responsible for coordinating the Plan's implementation in the areas of their expertise and for monitoring and ensuring that training developed in response to legislative and technological change is relevant and effective.

The Workforce Development Action Plan includes actions where the issues identified are:

1. In the direct control of Council; or
2. Issues that Council as an employer does not control but can influence.

Issues that impact upon the Shire's workforce development but which Council during the life of this plan cannot control nor is likely to influence effectively are identified for subsequent review and consideration by the Executive Management Team as part of the ongoing monitoring and review of this plan.

Workforce Development Action Plan-Attract and Recruit

Berrigan Shire 2023 Strategic Outcome	2.0	Good Government
Berrigan Shire 2023 Objective	2.2	Council operations support ethical, transparent and accountable corporate governance
Delivery Program Objective	2.2.2.5	Manage human resource and work-force development activities through the implementation of the Berrigan Shire's Workforce Development Plan 2013 - 2017
Workforce Development Outcome		Attract and Recruit
Workforce Development Objective	2.2.2.5.1	Identify, attract and employ an appropriately qualified and flexible workforce.

What is the issue?	Operational Plan Reference No.	What will we do about it?	What will be the result?	How will we measure it?	Who will coordinate it?	13/14	14/15	15/16	16/17
A decline in the Shire's working population.	2.2.2.5.1.1	In partnership with our communities market and promote the lifestyle and liveability of our communities to attract local government and other professionals with families	Increased awareness of services and facilities by new residents / employees and prospective employees	Community Survey Results 2016 Staff survey 2016	DCS	✓	✓	✓	✓
Employment of young people	2.2.2.5.1.2	Continue Council support of <ul style="list-style-type: none"> CSU Accommodation Scholarship Traineeships 	Young people will have the opportunity of remaining close to home while studying	Report in Annual Report	DCS	✓	✓	✓	✓
	2.2.2.5.1.3	Investigate opportunities for partnerships with TAFE and school based traineeships	Increase in the local 'pool' of young people with vocational qualifications	Report in Annual Report	DCS	✓	✓		

What is the issue?	Operational Plan Reference No.	What will we do about it?	What will be the result?	How will we measure it?	Who will coordinate it?	13/14	14/15	15/16	16/17
Location and competitiveness	2.2.2.5.1.4	Actively promote to current and prospective employees the career development, packaging and work/life benefits provided by Council employment	Increase in the % of Council employees reporting <i>extremely satisfied</i> with work/life balance	Baseline Measure Staff Survey 2012 Staff Survey 2014 And 2016 Report results in Annual Report 2014 and 2016	DCS DTS	✓	✓	✓	✓
	2.2.2.5.1.5	Actively use skilled migration programs and sponsor Section 457 visa holders for vacant professional / technical services positions	Council operations are delivered in a timely and efficient manner	No of positions filled No. of positions vacant for more than 12 months	DTS	✓	✓	✓	✓

Workforce Development Action Plan - Retention

Berrigan Shire 2023 Strategic Outcome	2.0	Good Government
Berrigan Shire 2023 Objective	2.2	Council operations support ethical, transparent and accountable corporate governance
Delivery Program Objective	2.2.2.5	Manage human resource and work-force development activities through the implementation of the Berrigan Shire's Workforce Development Plan 2013 - 2017
Workforce Development Outcome		Retention
Workforce Development Objective	2.2.2.5.2	Increase the engagement and retention of Council's professional and technically skilled workforce .

What is the issue?	Operational Plan Reference No.	What will we do about it?	What will be the result?	How will we measure it?	Who will coordinate it?	13/14	14/15	15/16	16/17
Balancing the mobility of skilled and motivated staff with perceptions of or real organisational inertia.	2.2.2.5.2.1	Offer career development opportunities through Performance Management System	Increase in the % of Council staff reporting that their supervisor/management are <i>extremely involved</i> with employee career or skill development planning	Baseline Measure Staff Survey 2012 Staff Survey 2014 And 2016 Report results in Annual Report 2014 and 2016	GM DTS DCS	✓	✓	✓	✓
	2.2.2.5.2.2	Promotion and backfill of vacant positions by appropriate internal applicants	Increase in the % of Council staff reporting that Council's use of employee skills is <i>extremely effective</i>	Baseline Measure Staff Survey 2012 Staff Survey 2014 And 2016	GM DTS DCS	✓	✓	✓	✓
Succession Planning	2.2.2.5.2.3	Directors and managers to identify and develop succession plans through performance management system		Report results in Annual Report 2014 and 2016	DTS DCS Managers	✓	✓	✓	✓

What is the issue?	Operational Plan Reference No.	What will we do about it?	What will be the result?	How will we measure it?	Who will coordinate it?	13/14	14/15	15/16	16/17
How well Council Management communicate and explain why plans change	2.2.2.5.2.4	Include quarterly briefings on Council's Delivery Program / Operational Management Plan as Standing Agenda items Staff Team Meetings and Tool boxes	A reduction in the % of staff responding <i>slightly well and not at all well</i> to the staff survey on 'How well Council management explain why plans change'	Baseline Measure Staff Survey 2012 Staff Survey 2014 And 2016 Report results in Annual Report 2014 and 2016	DCS Technical Services Managers & Supervisors	✓		✓	

Workforce Development Action Plan – Training and Skills

Berrigan Shire 2023 Strategic Outcome	2.0	Good Government
Berrigan Shire 2023 Objective	2.2	Council operations support ethical, transparent and accountable corporate governance
Delivery Program Objective	2.2.2.5	Manage human resource and work-force development activities through the implementation of the Berrigan Shire's Workforce Development Plan 2013 - 2017
Workforce Development Outcome		Training and Skills
Workforce Development Objective	2.2.2.5.3	Strengthen workplace training and skills

What is the issue?	Operational Plan Reference No.	What will we do about it?	What will be the result?	How will we measure it?	Who will coordinate it?	12/13	13/14	14/15	15/16
Changing nature of work and impact of regulation	2.2.2.5.3.1	Provide access to training related to regulatory and statutory compliance	Professionally competent and skilled workforce	Gap analysis Training Plans Training Provided Report of training activities Annual Report	DTS DCS Managers	✓	✓	✓	✓
	2.2.2.5.3.2	Identify, as part of training plans, skills gaps and provide competency based AQF accredited training				✓	✓	✓	✓
Ageing Workforce	2.2.2.5.3.3	Identify through integrated management system job re-design opportunities responsive to needs of an ageing workforce	Competent and skilled older workforce	Gap analysis Job Re-design Annual Report 2015	DTS			✓	
Section 355 Committee management of Council facilities and community assets	2.2.2.5.3.4	Develop and consider the recommendations of Berrigan Shire Volunteer Strategy	Sustainable Section 355 Committee management of the Shire's facilities and community assets	Strategy completed and recommendations considered by Council	DCS	✓			

Appendix

Staff Survey

1. How much support for the Council is management able to get from the community?

- A great deal
- A lot
- A moderate amount
- A little
- None at all

Other Comment

2. How clearly does management explain Council's management and capital works plans?

- Extremely clearly
- Very clearly
- Moderately clearly
- Slightly clearly
- Not at all clearly

Other Comment

3. How involved is your supervisor/management with employee career or skill development planning?

- Extremely involved
- Very involved
- Moderately involved
- Slightly involved
- Not at all involved

Other Comment

4. How relevant is the information Council management uses when making decisions?

- Extremely relevant
- Very relevant
- Moderately relevant
- Slightly relevant
- Not at all relevant

Other Comment

5. How well does Council management explain why plans change?

- Extremely well
- Very well
- Moderately well
- Slightly well
- Not at all well

Other Comment

6. How effectively does Council use employees' skills?

- Extremely effectively
- Very effectively
- Moderately effectively
- Slightly effectively
- Not at all effectively

7. What does management need to do to improve their overall effectiveness?

8. How effective is the training you receive from your employment?

- Extremely effective
- Very effective
- Moderately effective
- Slightly effective
- Not at all effective

Other Comment

9. How helpful is the feedback your supervisor gives to employees?

- Extremely helpful
- Very helpful
- Moderately helpful
- Slightly helpful
- Not at all helpful

Other Comment

10. How easy is it to balance your work life and personal life while working at the Council?

- Extremely easy
- Very easy
- Moderately easy
- Slightly easy
- Not at all easy

Other Comment



Long Term Financial Plan 2015-2025

Berrigan Shire Council

*Berrigan Shire 2023
Resourcing Strategy*



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1. INTRODUCTION

This review of the Shire's base case *Long-term Financial Plan* (LTFP) 2015 – 2025 has been developed in accordance with the requirements of the NSW Local Government's Integrated Planning and Reporting Framework. Integrated Planning and Reporting describes how the Council will work toward the realisation of our community's Vision.

Integrated Planning and Reporting involves the development by the Council of a *Resourcing Strategy* 2015 – 2025. Of which, the reviewed base case *Long Term Financial Plan* 2015 – 2025 is a critical element together with the Council's *Asset Management Plans* and reviewed *Workforce Development Strategy* (2013 – 2017). These complementary and integrated strategies and plans describe how Council resources and activities contribute toward the planning, development, implementation and review of *Berrigan Shire 2023*.

Council's base case LTFP is used by Council to assess its capacity to deliver the Council activities and services described in its Community Strategic Plan *Berrigan Shire 2023*, 4 year *Delivery Program* 2013 – 2017 and our annual *Operating Plans*. It

- Improves Council transparency and accountability;
- Is an opportunity to identify early financial issues and likely longer term impacts;

2. PLAN DEVELOPMENT

The LTFP describes the financial basis of Council's short term, medium term and long term activities and is used to guide Council decision making on the sustainability of Council operations, planned actions, future project proposals and strategies.

- Reinforces how the Council's various plans come together;
- Measures Council's progress and the success of its financial planning; and
- Verifies Council's longer term financial sustainability.

Covering a 10 year period the LTFP base case scenario is updated annually and substantially reviewed and alternate scenarios modelled once every four years as part of the review of our Community Strategic Plan.

The LTFP is not a series of complex financial statements and spreadsheets. It has been developed recognising that residents, local business and other stakeholders do not necessarily need the complex financial information used by Council Officers. As the Council's principal financial planning document it includes

- Projected income and expenditure, balance sheet and cash flow statements.
- The assumptions used in planning Council services and the factors that influence demand.
- How we will monitor and report upon our financial performance.
- A sensitivity analysis and financial models that test 'what if' financial scenarios.

Berrigan Shire 2023 is the Shire's long term plan; the 2013 – 2017 *Delivery Program* is a medium term plan; whereas Council's Annual *Operating Plans* describing current Council operations, project proposals and strategies is a short term plan.

The LTFP is the tool used by Council to model or 'test' the long term, medium term and or short term financial impact of Council activities, change in service levels and Council programs. It discusses the financial implications of core Council activities and consolidates these as projected income and expenditure, balance sheet and cash flow statements.

The sustainability of the Council's 10-year financial position and hence the validity of this LTFP is based on there being no change to existing policy. As part of the *Long Term Financial Plan's* development (2013) varying

scenarios were modelled. The implications of subsequent gaps in projected expenditure and projected income and their service delivery implications are described together with the action most likely to be taken should there be significant or material 'change' in projected income or expenditure.

The Key Financial Indicators described in Council's *Financial Strategy* 2013 (Appendix 5) will be used to report on the effectiveness of the LTFP in coordinating and monitoring the financial sustainability of Council's operations and contribution to the realisation of *Berrigan Shire* 2023 Strategic Outcomes.

Financial Strategies

The Council's *Financial Strategy* 2012 adopted by Council at its Ordinary Council Meeting on 15 February 2012 identifies three key objectives:

1. Financial sustainability
2. Cost effective maintenance of infrastructure service levels
3. Financial capacity and freedom

To take into account the performance measures and benchmarks determined by the Independent Local Government Review Panel and adopted by the Office of Local Government (October 2014) Council plans to review its *Financial Strategy* in the upcoming financial year 2015-2016.

Notwithstanding, the need to fully review the LTFP to reflect changed circumstance, the review of this LTFP's base case scenario is informed by the Council's *Financial Strategy* 2012 objectives.

Actions

To achieve these objectives Council will:

1	Prepare and review annually its Long Term Financial Plan with the aim of achieving the financial objectives identified in this strategy.
2	Prepare and review its Asset Management Strategy and its Asset Management Plans for the Council's major infrastructure assets annually as part of annual budget preparation.
3	Prepare Capital Expenditure Reviews, including an assessment of lifecycle costs, for all new and/or upgraded assets – with the exception of upgrades of roads, water mains and sewer mains.
4	Formalise the Council's existing preference to put money aside for future capital works, rather than borrow.
5	Prioritise the renewal of existing assets over the development and delivery of new services.
6	Maintain the existing Investment Policy settings prioritising preservation of capital over investment return.

7	Resist the pressure to fund services that are the responsibility of other levels of government.
8	Retain control of urban water supply and sewer services.
9	Recognise that funding for renewal and upgrading of sport, recreation and cultural infrastructure requires a combination of Council funding, community support and some contribution from other levels of government.
10	Retire existing debt in line with existing loan repayment schedules. Once paid, quarantine the repayment stream freed up to fund future capital renewal projects.
11	Implement a Borrowing Policy that allows the Council to borrow only for the development of infrastructure where <ul style="list-style-type: none"> ○ There is an urgent need for the asset in the short term, or ○ It is most cost-effective to construct the asset in the short term (as opposed to waiting until sufficient on-hand funds are available), and ○ The Council has access to a funding stream to meet its debt obligations without compromising its other activities.
12	Continue to actively recover outstanding rates debt as identified in the Council's Revenue Policy.
13	Set utility charges for water supply, sewer and waste management services at a level that delivers a commercial return on those assets.
14	Seek methods of achieving a return (or at least minimise ratepayer subsidy) on commercial assets and activities such as the Finley Saleyards, Tocumwal Caravan Park, Tocumwal Airfield and Tocumwal Visitor Information Centre.
15	Encourage and support the existing model of community provision of sport, recreation and cultural infrastructure.
16	Actively lobby the State and Federal Governments to retain existing grant funding levels for road maintenance and upgrades. Seek the introduction of a funding program for community infrastructure equivalent to the Roads to Recovery program
17	Consider seeking a Special Rates Variation where there is a clearly identified demand for new or significantly improved service levels.

3. ASSUMPTIONS

A successful Community Strategic Plan reflects community aspirations (vision) and the steps that residents, business, and government will take to achieve their vision.

The LTFP is informed by the Council's *Financial Strategy 2012* (Appendix 5) analysis of the political, social, economic and environmental assumptions that informed *Berrigan Shire 2023: Community Strategic Plan*. Namely

- 1) **Policy context:** - That all levels of government are involved in the development of strategic plans that look at the next 10 years and beyond and that these plans consider:
 - Population change, growth and decline.
 - The changing social, economic and environmental expectations and needs of the people who live and work in our communities.

- 2) **Challenges and Opportunities:** which include
 - a) Ageing Population
 - b) Cost of maintaining, developing and operating Council and community owned facilities and services
 - c) Economic forecasts and likely impact on Council operations and service delivery

- 3) **Change** imposed by the decision to freeze Financial Assistance Grant indexation from 2013/14 - 2016/17. The impact of such a freeze extends past the initial three year period and is reflected across the entire 10 year forecast.

Service Delivery

Berrigan Shire 2023 did not identify any significant issues that would impact on the range and type of services delivered by Council. Further a Service Review conducted by Council – February 2015 as part of its Corporate Workshop similarly found no significant or emerging issues likely to change the range and type of services delivered by Council.

Therefore the Council intends no change to the services it provides or it delivers on behalf of external funding bodies. The base scenario forecasts Appendices 1- 4 assumes no significant change in service levels or service user behaviour – rates of use, operating costs, user capacity to pay or legislation governing facility or service delivery.

Rate pegging

The LTFP base scenario assumes that there will be no significant increase in the total amount of Ordinary rates raised and that future Ordinary rate increases will be the maximum permissible amount allowed by the Independent Pricing and Regulatory Tribunal (IPART). In 2014/15 IPART determined a 2.8% increase in the Local Government Cost Index and deducted a 0.2% productivity factor and 0.3% of the carbon advance – setting the rate peg at 2.3%. For the LTFP base scenario the figure (2.5%) has been smoothed to 2.3 %

The base scenario included in this LTFP includes expenditure on major projects identified as part of Council's review of its Delivery Program 2013 – 2017. It also includes savings identified as part of Council's Fit for the Future improvement planning: changes reflected also in its organisational structure and reviewed Workforce Development Plan

Major planned expenditure

In accordance with the Council's *Financial Strategy 2012 – Borrowing Policy*, major works identified in Asset Plans are not scheduled and included as a forward commitment unless:

- There is an urgent need for the asset in the short term, or
- It is most cost-effective to construct the asset in the short term (as opposed to waiting until sufficient on-hand funds are available), and
- The Council has access to a funding stream to meet its debt obligations without compromising its other activities.

The base scenario included in this LTFP does not include additional and major planned expenditure.

4. REVENUE FORECASTS

The major sources of revenue for Council are:

1. Rates and Annual Charges
2. User Charges and Fees
3. Interest and Investment Revenues
4. Other Revenues
5. Grants and contributions provided for Operating Purposes
6. Grants and contributions provided for Capital Purposes

Figure 1 shows the breakdown on Council's 2014/15 revenues and gives an indication of Council's reliance on the various revenue streams. Whereas Table 1 summarises the

percentage change in income projected across revenue streams.

Council does not envision that there will be significant change in the source or percentage of Council's revenue across revenue streams. Population profiling and environmental scans, undertaken as part of the development of *Berrigan Shire 2023*, further supports the view that there will be and should be no significant change in this regard.

Figure 1: Council Revenue 2015/16

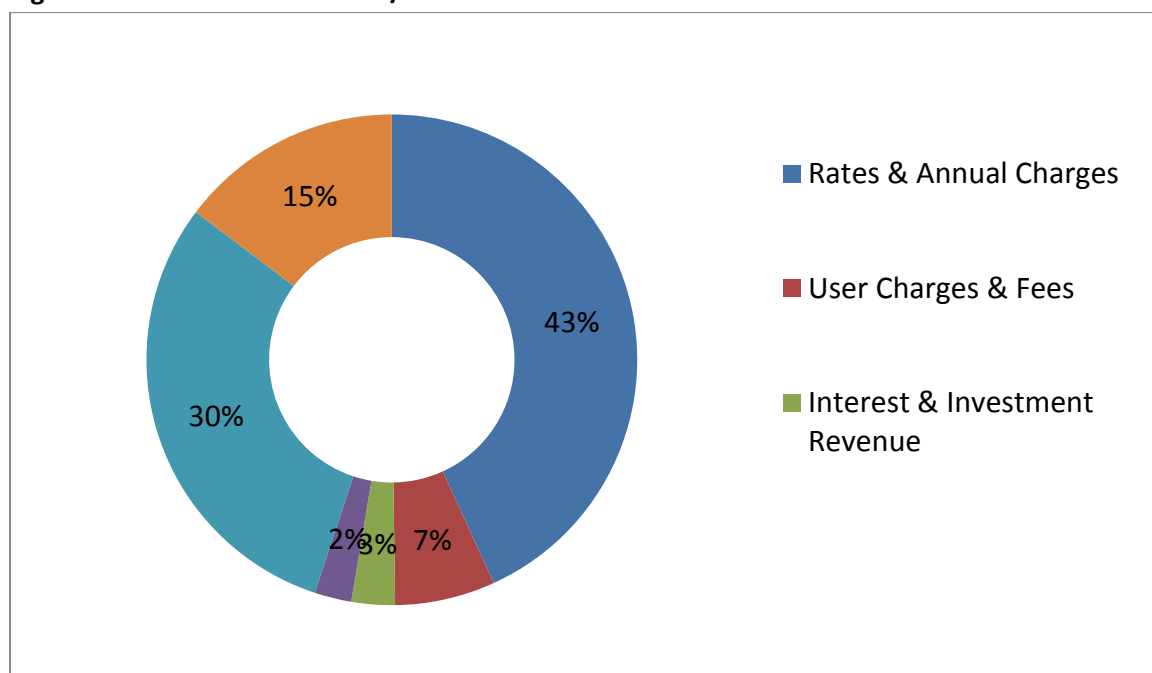


Table 1: Berrigan Shire Council Projected % Change in Global Income 2014 – 2025 (Base Scenario)

Operating Income	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
Rates - Ordinary	3.26%	1.78%	2.34%	2.43%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Rates - Special	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Rates - Special Variation	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Annual Charges	2.33%	2.23%	2.37%	1.25%	2.45%	2.46%	2.46%	2.46%	2.46%	1.01%
User Charges - Specific	-4.10%	1.58%	2.86%	2.87%	2.87%	2.88%	2.89%	2.90%	2.90%	2.91%
Fees & Charges - Statutory & Regulatory	-21.05%	0.00%	2.08%	3.37%	2.10%	3.32%	2.12%	3.28%	2.14%	2.65%
Fees & Charges - Other	-30.98%	2.88%	2.80%	2.80%	2.80%	2.80%	2.80%	2.80%	2.80%	2.80%

Operating Income	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
Interest & Investment Revenues - o/s Rates & Annual Charges	30.10%	-1.33%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Interest & Investment Revenues - Investments	0.75%	2.36%	2.55%	3.81%	4.12%	-1.38%	-0.11%	5.71%	6.39%	4.24%
Interest & Investment Revenues - Other	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Other Revenues	-40.46%	-2.27%	2.51%	2.66%	2.53%	2.64%	2.59%	2.59%	2.59%	2.59%
Operating Grants - General Purpose (Untied)	-0.36%	0.11%	2.03%	2.04%	2.04%	2.04%	2.04%	2.04%	2.04%	2.42%
Operating Grants - Specific Purpose	-6.94%	-1.31%	1.62%	1.66%	1.63%	1.64%	1.64%	1.65%	-0.36%	2.59%
Operating Contributions - General Purpose (Untied)	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Operating Contributions - Specific - Developer Contributions	-100.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

4.1 Rates and Annual Charges

Council reviews its Rates and Annual Charges Policy each year cognisant of legislative requirements, projected and upcoming change in the number of rating assessments, planned developments and the adequacy of its current schedule of annual charges. The LTFP base scenario assumes the Council will take up the entire amount of the 2015/16 rate peg permissible increase as set by IPART.

A copy of Council's Rates and Annual Charges Policy is included as an Appendix to the Council's Annual Operating Plan.

4.2 User Charges and Fees

Council also reviews annually its schedule of User Charges and Fees and includes this as an Appendix to the Shire's Annual Operating Plan. The Schedule describes:

- The activity or function
- The title of the fee/charge
- Absorbed cost of the service
- Public/ Private good
- Community Service Obligation
- Council's Pricing Policy (% cost recovery);
- The fee or cost to be levied/ GST treatment

The LTFP's base scenario also assumes (Table 1) that User Charges and Fees will change by -3.54% (2014/15) and by 2.86% in 2017 – 2023.

4.3 Interest and Investments and Other Revenues

Council's *Financial Strategy 2012* (Appendix 13) notes that in accordance with the Shire Council's existing Investment Policy settings [Council] will prioritise preservation of capital over investment return. This is reflected in the conservative projection of 2.5% interest and investment revenue for the 2017 – 2023.

Moreover, in accordance with the Shire's Investment Policy and as part of the Shire Council's quarterly review of the Shire's investment returns material changes will be reflected in subsequent reviews and iterations of the LTFP.

4.4 Other Revenues

Council's Other Revenues are derived from assets used or leased for commercial purposes which include:

- Tocumwal Caravan Park
- Tocumwal Aerodrome
- Hire of Council Plant; and
- Lease arrangements related to Council property

Table 1 notes that the projected change in Other Revenue used for the base scenario is on average 2.50% for the period 2017 – 2023

4.5 Grants - Operating & Capital

Operating and Capital Grants make up a significant proportion of the Council's income. The nature, amount and timing of these grants are not generally in the control of the Council and as such assumptions need to be made about future years. In general, the base case assumes that unless specific information is at hand, recurring grant programs will continue in a similar manner as in the recent past.

The LTFP base case assumes that Financial Assistance Grants and Rural Local Road grants will increase by 3.0% per year post the current indexation freeze imposed by the Federal Government – due to expire in 2017-18. This is consistent with the long term pattern of growth in Financial Assistance Grants until the recent indexation freeze. Including an indexation rate of 3% does require the Council to bear some risk (up to \$100,000 per year, cumulatively) if another freeze is imposed in the future, but is a reasonably conservative position to take.

The Roads to Recovery program has been extended for another five year period until 2019/20, and this has been included in this plan. This plan assumes it will continue until 2023.

A similar assumption has been made regarding grant funding from Roads and Maritime Services for the Block Grant and the REPAIR program. The Council has taken a conservative position regarding funding likely to be due under the *Natural Disaster Relief and Recovery Assistance* program.

Capital grants have been included where specifically known and agreements have been reached. Where appropriate a matching contribution from the Council has been included. The base case scenario does not include any funding for future infrastructure upgrades over and above the grants specifically identified above.

4.6 Net gain from disposal of assets

The LTFP assumes that the Council will not dispose of any significant assets over the life of the plan. The Council will routinely continue to trade plant and equipment and the LTFP assumes that this will be generally be on a cost recovery basis and no significant gain will be made.

5. EXPENDITURE FORECASTS

The LTFP in addition to considering the implications of forecast revenues also reviews planned expenditures based on the contribution of Council operations to *Berrigan Shire 2023* strategic objectives and Council's Resourcing Strategy requirements. As previously mentioned, *Berrigan Shire 2023* and Council's response to the challenges faced by its community rely not on the development of new services and or a substantive increase in service levels but on ensuring that Council assets and resources continue to be focused on:

- Financial Sustainability
- Investment in the maintenance and further development of the Shire's critical physical infrastructure: levees, roads, stormwater, water supply, sewer and waste management facilities – Life cycle cost Asset Management and Planning
- Planning for an Ageing population ; and
- Engaging our communities in the implementation of *Berrigan Shire 2023*

Table 2 describes the % change in expenditure by type used in the development of the LTFP base scenario the basis of this LTFP.

Table 2:

Berrigan Shire Council Projected % Change in Global Expenditure 2015-2025 (Base Scenario)										
	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
Operating Expenditure										
Employee Costs - Salaries	-6.11%	2.92%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	2.98%	2.98%
Employee Costs - Casual Wages	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Employee Costs - Superannuation	-2.75%	3.26%	4.76%	4.54%	4.34%	3.00%	3.00%	3.00%	3.00%	3.00%
Employee Costs - Workers Comp	3.24%	3.26%	2.00%	2.00%	2.00%	2.00%	2.00%	-7.31%	12.25%	13.46%
Employee Costs - Other	8.17%	5.46%	3.76%	3.67%	3.59%	3.01%	3.01%	0.70%	5.31%	5.76%
Employee Costs - Capitalised	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Borrowing Costs - Interest on Loans (External)	41.45%	-20.07%	-15.70%	-12.19%	-14.60%	-18.35%	-22.80%	-32.10%	-47.67%	-85.62%
Borrowing Costs - Interest on Finance Leases	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Borrowing Costs - Other	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Borrowing Costs - Capitalised	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Materials & Contracts - Raw Materials & Consumables	-23.09%	23.50%	3.69%	2.47%	2.47%	2.47%	2.47%	2.47%	2.47%	2.42%
Materials & Contracts - Contracts	3.34%	-4.16%	3.15%	3.16%	3.17%	3.19%	3.20%	3.21%	3.22%	3.24%
Materials & Contracts - Legal Expenses	11.90%	0.00%	1.90%	1.90%	1.90%	1.90%	1.91%	1.91%	1.91%	7.60%
Materials & Contracts - Other	-12.55%	2.10%	2.08%	2.94%	2.51%	2.51%	2.51%	2.51%	2.51%	2.51%

Berrigan Shire Council Projected % Change in Global Expenditure 2015-2025 (Base Scenario)										
Operating Expenditure	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
Materials & Contracts - Capitalised	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Depreciation - IPP&E	2.57%	2.70%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Amortisation - Intangible Assets	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Depreciation & Amortisation - Capitalised	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Other Expenses - Insurance	6.07%	2.81%	2.99%	2.99%	2.99%	2.99%	2.99%	2.99%	2.99%	2.99%
Other Expenses - Utilities	22.30%	3.67%	3.44%	3.80%	3.43%	3.43%	3.43%	3.43%	3.43%	3.43%
Other Expenses - Statutory & Regulatory	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Other Expenses - Other	-19.87%	7.09%	-0.21%	3.58%	2.19%	3.09%	2.23%	3.09%	2.27%	2.58%
Net Losses from Disposal of I,PP&E	0.00%	-100.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Losses from Disposal of Investment Property	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Losses from Disposal of Real Estate	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Losses from Disposal of Assets "held for sale"	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Losses from Disposal of Intangible Assets	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Net Losses from Disposal of Investments	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Loss on Share of Interest in JV's & Associated Entities	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%

5.1 On-going Commitments

Much of Council's expenditure is regular and ongoing. Council's *Resourcing Strategy – Asset Management Plans and Workforce Development Plan* provide detailed information about the extent of the services and resources controlled and needed to maintain service levels and Council's ongoing commitments.

Scheduled review of the Shire's Asset Management Plan's and the effectiveness of its Workforce Management Plan during the life of Council's 4-year *Delivery Program* embeds ongoing monitoring and review of Council's ongoing commitments ensuring that any changes can be anticipated and expenditure forecasts varied at subsequent reviews of the LTFP.

5.1.1 Employee Costs

The Shire Council's *Workforce Management Plan 2013 – 2017* an element of Council's *Resourcing Strategy 2015 – 2025* assumes no change in the base skills, knowledge and competency profile of the Shire's workforce and was developed from a

- Comprehensive analysis of the Shire's Community Strategic Plan *Berrigan Shire 2023*;
- Summary profile of the Shire's workforce¹; and
- 2013 and 3.0% change forecast 2017 – 2023. A survey of Council staff

Therefore in developing LTFP no provision has been made for an increase in staffing costs other than those that could be reasonably expected. Taking into account anticipated wage and salary increases and the likelihood of long-term staff retiring. This has been factored into the (Table 2) base scenario 4.5 % changed described for employee costs

5.1.2 Borrowing Costs

The Council currently has three significant outstanding loans as summarised in the table below:

PURPOSE	AMOUNT	TERM	RATE	ANNUAL REPAYMENTS	DUE	LENDER
Barooga Drainage	\$597,000	10 y	6.940%	\$83,817	Dec 2015	BSC Sewer
Finley Reservoir	\$1,000,000	10 y	6.770%	\$137,973	Mar 2017	CBA
Tocumwal Drainage	\$600,000	10 y	6.940%	\$84,204	Dec 2016	BSC Sewer
LIRS Drainage	\$1,630,000	10 y	4.260%	\$200,488	Dec 2024	NAB

As discussed above, the Council has taken out a new loan to fund drainage improvements brought forward. The interest cost of the loan is partially offset by a 3% interest rate subsidy from the NSW government under the Local Infrastructure Renewal Scheme (LIRS) program.

Based on the loan program, the Council's projected outstanding debt is:

FUND	30 JUNE 2016	30 JUNE 2017	30 JUNE 2018	30 JUNE 2019
General	\$1,620,497	\$1,285,023	\$1,136,274	981,217
Water	\$111,493	\$0	\$0	\$0
Sewer	\$0	\$0	\$0	\$0
Sub Total	\$1,731,990	\$1,285,023	\$1,136,274	981,217
Less Internal Borrowing	(\$40,690)	-	-	-
TOTAL	\$1,691,300	\$1,285,023	\$1,136,274	981,217

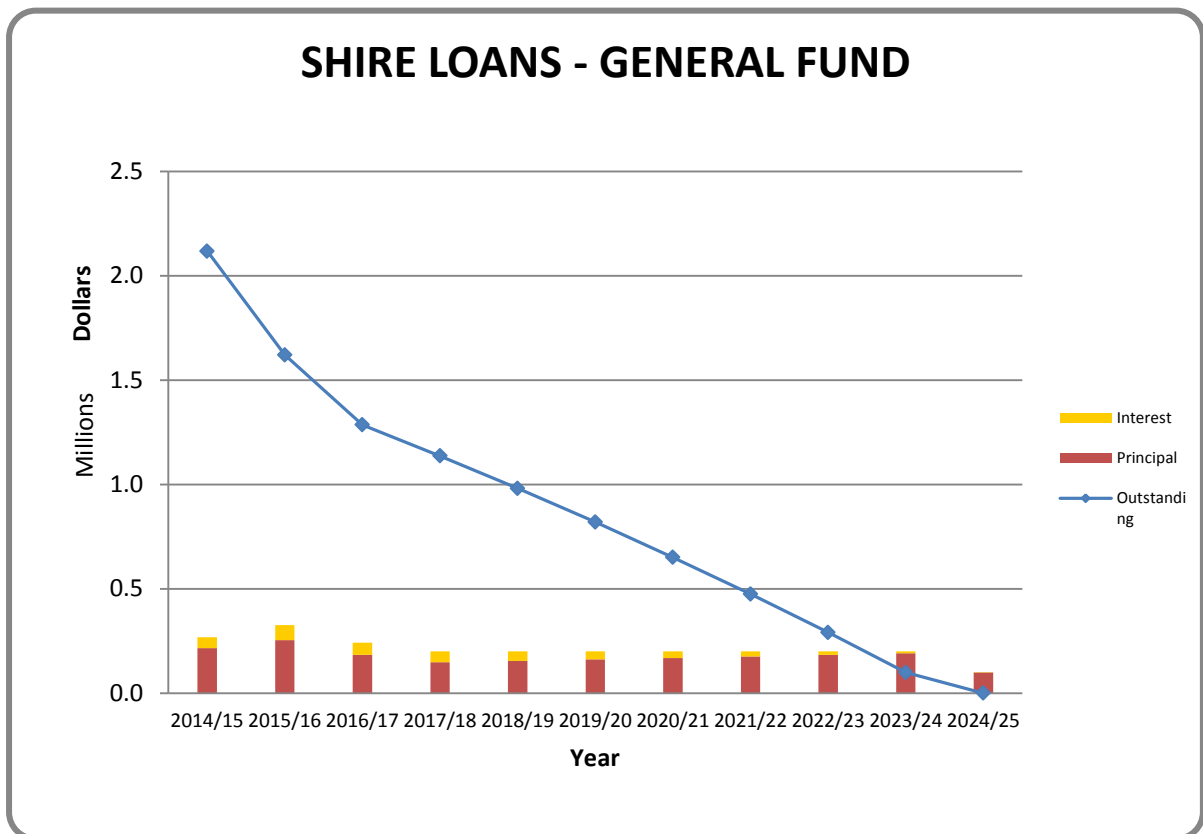
Total repayments of principal and interest are as follows:

FUND	2015 / 2016	2016 / 2017	2017 / 2018	2018/2019
General	\$326,601	\$242,590	\$200,488	\$200,488
Water	\$137,973	\$114,977	\$0	\$0
Sewer	\$0	\$0	\$0	\$0

Sub Total	\$464,576	357,567	\$200,488	\$200,488
Less Int. Borrowing	(\$126,113)	(42,102)	-	-
TOTAL	\$338,461	355,077	\$200,488	\$200,488
Less LIRS subsidy	(\$23,839)	(\$45,426)	(\$40,765)	(\$36,435)

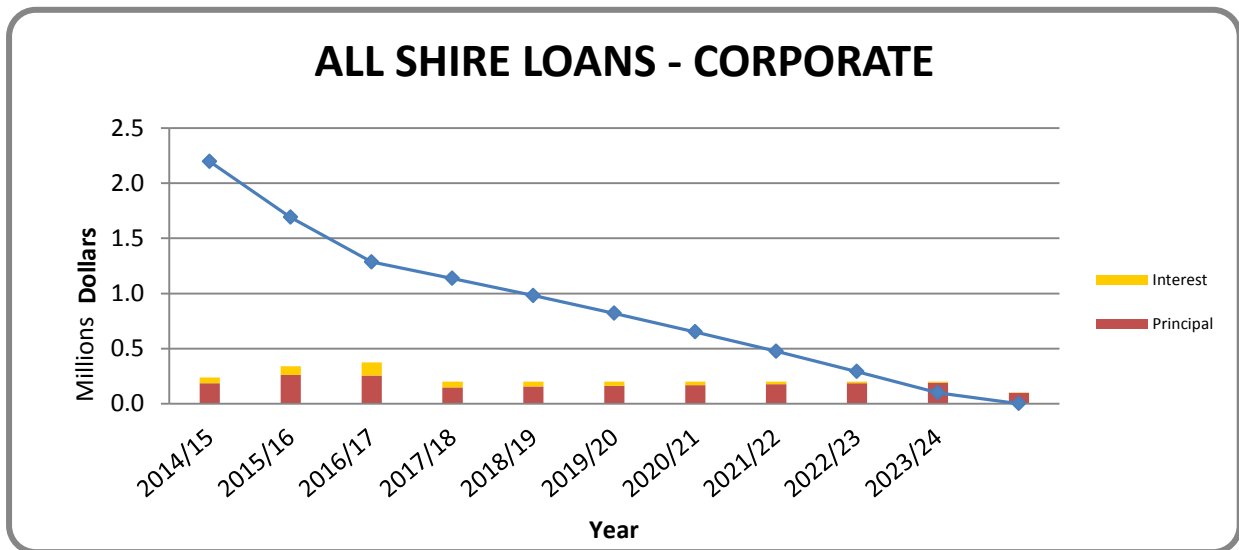
The following chart details the Council’s total General Fund borrowings and repayments, therefore does not include the internal loan from the sewerage fund to drainage.

Outstanding Loans and Redemption – General Fund



The second chart shows total Council borrowings.

Outstanding Loans and Redemption – Consolidated



The above chart shows the Council's loans as a corporate entity. It includes the proposed LIRS-subsidised loan and any funds borrowed by the Water and Sewer funds. It excludes the internal loans described above.

The Council's *Financial Strategy* states that Council will

Implement a Borrowing Policy that allows the Council to borrow only for the development of infrastructure where

- a) *There is an urgent need for the asset in the short term, or*
- b) *It is most cost-effective to construct the asset in the short term (as opposed to waiting until sufficient on-hand funds are available), and*
- c) *The Council has access to a funding stream to meet its debt obligations without compromising its other activities*

As such, no addition borrowings have been proposed over the life of this LTFP. The Council will be entirely free of long term debt by 2016/17.

5.1.3 Materials and Contracts

The Council has not identified significant changes in this area over the term of the LTFP. There has been an identified program to upgrade the Council's information technology and financial management systems which has been deferred until after the fit for the future and possible amalgamation are determined.

5.1.4 Depreciation

This LTFP has included depreciation determined from the Council's existing asset management system and its Asset Management Plans. Where new assets have been proposed, depreciation for those amounts has been included in this report. Depreciation is determined in line with the Council's asset accounting policy as identified in Note 1 to its Annual Financial Statements.

5.1.5 Other Expenses

The LTFP base case proposes that the expenses in this category will increase in general terms by between 2 and 5% per year from 2017 - 2023. The exception is the provision of electricity for public lighting, for which the providers are constantly seeking significant increases which have been initially rejected by IPART, however no determination has been made as yet. Council is therefore unable in the short term to project accurately the likely outcome of the quantum of price increases.

While not included in the LTFP base case, the Council has considered the possibility of additional support for the volunteer committees managing some of the Council's recreation and cultural infrastructure such as public halls and recreation reserves. Items such as contributions to Central Murray County Council, NSW Fire & Rescue and NSW Rural Fire Service have been included at historic levels and inflated in the absence of more specific advice.

Income statement: The operating surplus before capital grants and contributions is forecast to remain steady at around \$1.0m until 2015/16 until slowly declining to \$0.2m by 2022/23. This is as a result of expenses expected to increase at a faster rate than the Council's major income sources – general rates and Financial Assistance Grant.

Balance Sheet and Cash Flow Statement: Council's cash and investments are forecast to generally increase over the ten year life of this plan – from \$14.0m in June 2014 – to \$17.2m in June 2023. This increase is forecast with the Council's capital works program remaining within the bounds of \$4.3m to \$3.7m per annum – in line with the existing program. This should allow the Council to meet its asset management funding obligations provided the

Council does not significantly improve existing service levels.

One trend that does need watching is the decline in the Council's unrestricted cash. The Council's externally restricted cash – in general its water and sewer funds – increases from around \$9.6 in 2014 to \$12.8m in 2023. In contrast, unrestricted cash changes from \$6.6m to \$9.6m, with the majority of this being \$3m to \$7.1m in internal restrictions. While this is acceptable over the life of this plan, measures will need to be put in place between now and 2023 to raise sufficient revenue to maintain adequate working capital and unrestricted cash to undertake new capital projects as desired.

6. ASSET MANAGEMENT

Council's *Asset Management Strategy* specifies what is required to maintain and develop Council's asset management capability and meet its objectives. While, its asset management plans identify service levels and the condition of assets and the likely cost of asset maintenance and development.

The costs resulting from Council's Asset Management Plan are included in the LTFP as capital costs for new assets, renewals, rehabilitation and non-capital expenditure for costs related to maintenance, Council operating costs and depreciation.

Asset related expenditure identified in the Asset Management Plan is being incorporated into the LTFP. Moreover, subsequent reviews of the LTFP will factor in greater detail on planned and forecast expenditure as the Council strengthens its Asset Management capacity through exploration of:

- More efficient use and operation of assets
- Demand management

- Asset rationalisation and review of asset growth requests
- Low cost strategies over high cost strategies
- Re-evaluation of service levels and standards

The Council already incorporates into its Asset Management and Planning:

- Forward provision for renewal by reducing its reliance on debt
- Creating and funding its renewal reserves
- Conducting capital reviews for new and existing projects

7. PERFORMANCE MEASURES

The Council's *Financial Strategy* is scheduled for review in the 2015/16 financial year to incorporate the Office of Local Government's Fit for the Future benchmarks, until this review is completed (Appendix 5) outlines the key performance indicators (KPIs) that will be used to measure Council's financial performance and the financial sustainability of its Delivery Program and ongoing operations. These include:

- Operating Surplus and Operating Surplus ratio;
- Net Liability and Net Liability ratio;

- Asset Sustainability ratio; and
- Asset Consumption ratio.

Council will review and report on its progress against these Key Performance Indicators on an annual basis.

As the Financial Strategy is scheduled for review the performance measures to be included in this plan will be updated to reflect performance measures identified by Council and Fit for the Future benchmarks

8. MODELLING

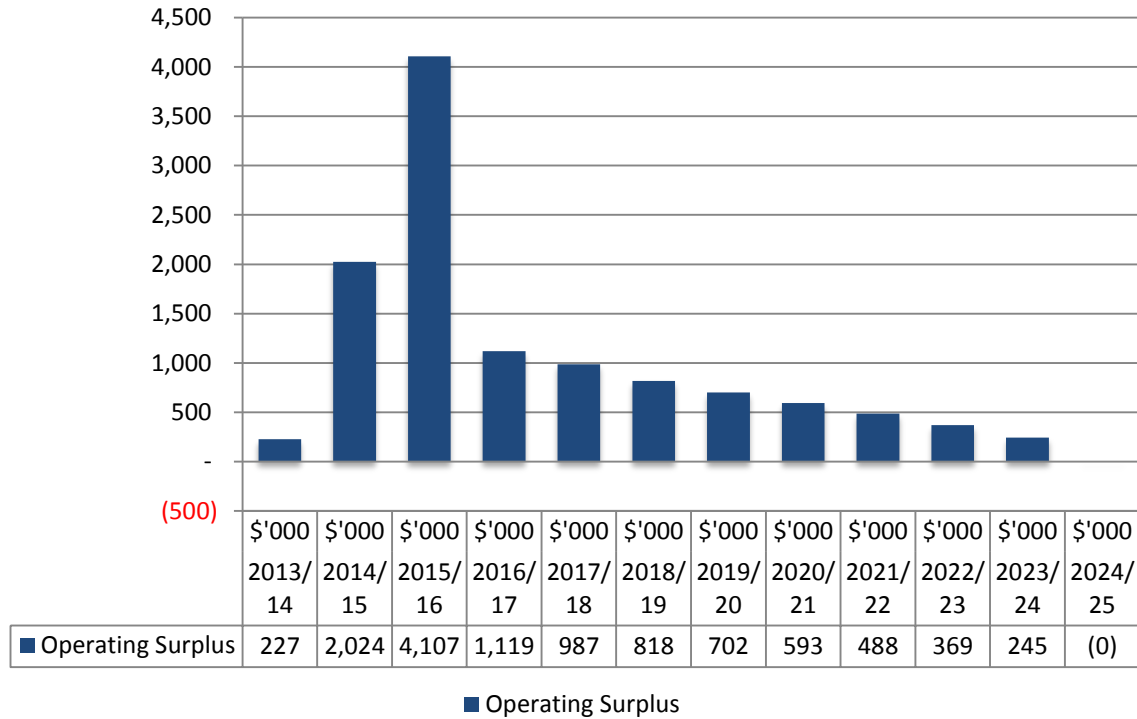
Base Case Scenario:

The base case scenario Appendices 1 -3 is the foundation of Council's 4 – year Delivery Program.

Income statement: The operating surplus before capital grants and contributions is forecast to remain steady at around \$1.0m until 2015/16 until slowly declining to \$0.6m by 2022/23. This is as a result of expenses expected to increase at a faster rate than the Council's major income sources – general rates and Financial Assistance Grant.

No new income streams are anticipated and growth in rateable properties is not expected to be significant.

Base Case Scenario Operating Surplus Before Capital Grants and Contributions



Balance Sheet and Cash Flow Statement:

Council's cash and investments are forecast to increase over the ten year life of this plan – from \$12.0m in June 2013 – following a scheduled \$13.7m of capital works in 2012/13 - to \$19.9m in June 2023. This increase is forecast with the Council's capital works program remaining

within the bounds of \$6.5m to \$7.5m per annum – in line with the existing program. This should allow the Council to meet its asset management funding obligations provided the Council does not significantly improve existing service levels.

One trend that does need watching is the decline in the Council's unrestricted cash. While this is acceptable over the life of this plan, measures will need to be put in place between now and 2025 to raise sufficient revenue to maintain adequate working capital and unrestricted cash to undertake new capital projects as desired.

9. SENSITIVITY ANALYSIS

The sensitivity analysis of this review and Council's base case scenario 2015 - 2025 suggests that Council's major financial vulnerability remains its lack of control over its main revenue streams – namely ordinary rate revenue and the Financial Assistance Grant.

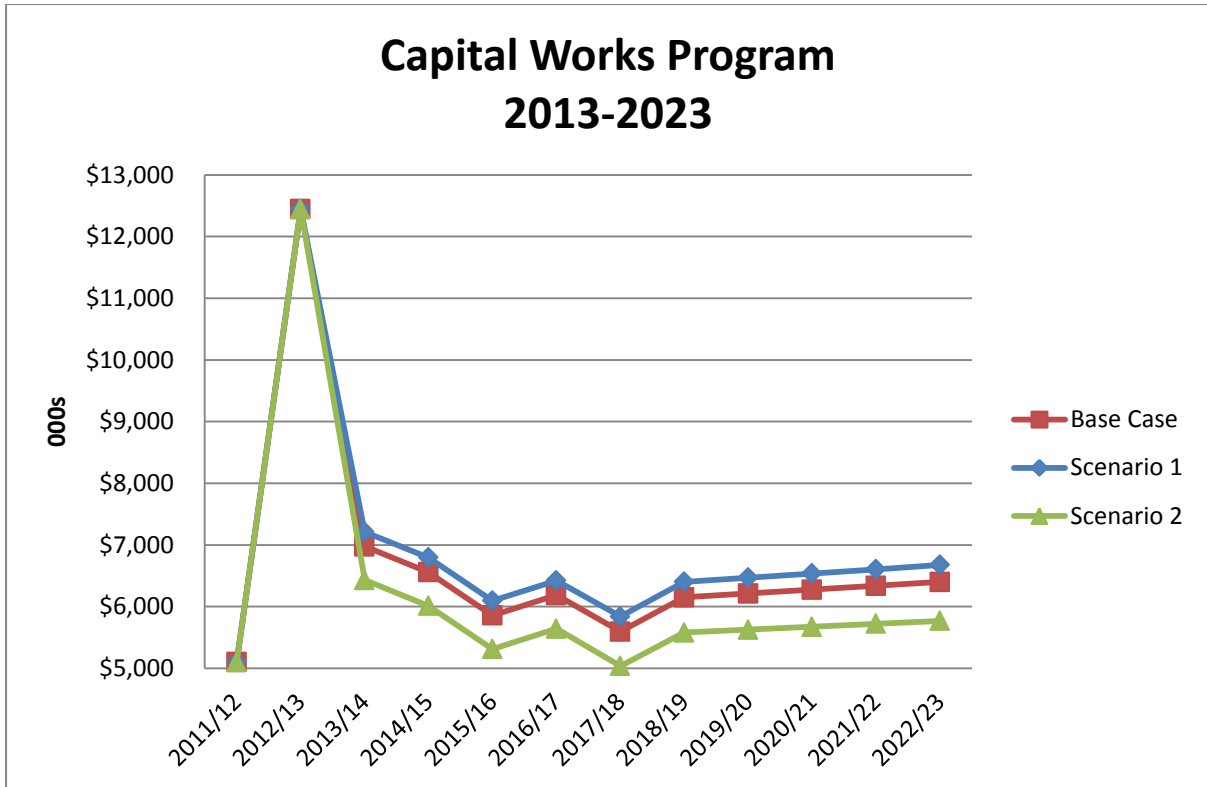
Council has also modelled (Appendix 6) in its 2013- 2023 development of the LTFP two alternate scenarios to the base case scenario – these have not been updated in this review.

The first alternate scenario shows the impact of an increase in the Council's permissible income to 3% per annum over the rate cap in 2013/14.

The additional rate revenue generated in each year over the base case scenario allows the Council to conduct an additional \$250,000 in capital works each year (\$2.5m over the ten years until 2023). This one-off increase allows the Council over the 10 year life of this plan to cut into its infrastructure backlog

The second alternate scenario shows the reverse of Scenario 1 – i.e. the Council does not take up any rate increase in 2013/14.

In this scenario, while the Council continues to make very small – and declining – operating surpluses, it is unable to maintain its capital expenditure program over the 10 year life of the plan. Under this scenario, the Council has an 8m shortfall in its capital works program as against the Base Case Scenario.



APPENDICIES

Appendix 1 – Base Case Projected Income and Expenditure

INCOME STATEMENT - CONSOLIDATED	Actuals		Projected Years									
	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
Scenario: Base Case	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
10 Year Financial Plan for the Years ending 30 June 2025	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	8,629	8,762	9,068	9,285	9,504	9,608	9,846	10,090	10,341	10,597	10,860	11,052
User Charges & Fees	1,905	1,454	1,392	1,414	1,453	1,495	1,537	1,582	1,626	1,673	1,720	1,770
Interest & Investment Revenue	740	438	438	437	441	445	449	453	458	462	467	472
Other Revenues	712	849	513	502	514	528	541	556	570	585	600	615
Grants & Contributions provided for Operating Purposes	5,036	6,540	6,297	6,304	6,418	6,536	6,655	6,776	6,900	7,027	7,155	7,162
Grants & Contributions provided for Capital Purposes	1,710	1,439	3,103	260	185	234	199	182	165	148	122	192
Other Income:												
Net gains from the disposal of assets	181	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	18,913	19,482	20,811	18,201	18,515	18,846	19,226	19,639	20,059	20,492	20,925	21,263
Expenses from Continuing Operations												
Employee Benefits & On-Costs	7,085	3,508	3,488	3,559	3,662	3,768	3,878	3,990	4,106	4,225	4,348	4,474
Borrowing Costs	34	55	76	62	52	45	39	32	24	17	9	1
Materials & Contracts	4,076	6,415	5,701	5,770	5,933	6,085	6,241	6,402	6,566	6,735	6,909	7,091
Depreciation & Amortisation	5,405	5,287	5,423	5,569	5,736	5,908	6,086	6,268	6,456	6,650	6,849	7,055
Impairment	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	2,086	2,194	2,008	2,123	2,145	2,221	2,282	2,355	2,419	2,496	2,566	2,641
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	9	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	18,686	17,458	16,704	17,082	17,528	18,028	18,525	19,046	19,572	20,123	20,680	21,263
Operating Result from Continuing Operations	227	2,024	4,107	1,119	987	818	702	593	488	369	245	(0)
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	227	2,024	4,107	1,119	987	818	702	593	488	369	245	(0)
Net Operating Result before Grants and Contributions provided for Capital Purposes	(1,483)	585	1,004	859	802	583	503	411	322	221	122	(193)

Appendix 2 – Base Case Projected Balance Sheet

BALANCE SHEET - CONSOLIDATED Scenario: Base Case 10 Year Financial Plan for the Years ending 30 June 2025	Actuals		Projected Years											
	Current Year		2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
			\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
ASSETS														
Current Assets														
Cash & Cash Equivalents			2,309	2,884	2,486	2,156	1,895	2,309	2,662	1,264	1,861	2,580	4,098	5,258
Investments			14,000	12,911	12,410	12,824	13,446	13,930	14,731	15,530	16,658	17,221	17,221	17,221
Receivables			1,339	1,505	1,459	1,446	1,476	1,504	1,547	1,599	1,651	1,690	1,731	1,783
Inventories			462	294	271	274	279	285	291	296	302	308	315	321
Other			67	217	190	194	198	204	209	214	220	226	232	238
Non-current assets classified as "held for sale"			229	115	115	115	115	115	115	115	115	115	115	115
Total Current Assets			18,406	17,925	16,932	17,008	17,408	18,347	19,554	19,019	20,806	22,139	23,710	24,935
Non-Current Assets														
Investments			-	-	-	-	-	-	-	-	-	-	-	-
Receivables			19	60	21	21	21	21	20	20	20	20	20	19
Inventories			-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment			186,526	190,804	195,448	196,167	196,636	196,400	195,772	196,773	195,338	194,234	192,759	191,480
Investments Accounted for using the equity method			-	-	-	-	-	-	-	-	-	-	-	-
Investment Property			-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets			-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"			-	115	115	115	115	115	115	115	115	115	115	115
Other			-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets			186,545	190,979	195,584	196,302	196,771	196,535	195,906	196,907	195,472	194,369	192,893	191,614
TOTAL ASSETS			204,951	208,904	212,515	213,310	214,179	214,882	215,460	215,927	216,278	216,507	216,603	216,549
LIABILITIES														
Current Liabilities														
Bank Overdraft			-	-	-	-	-	-	-	-	-	-	-	-
Payables			1,269	1,711	1,519	1,448	1,479	1,520	1,558	1,600	1,640	1,684	1,727	1,772

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BALANCE SHEET - CONSOLIDATED	Actuals	Current Year					Projected Years					
Scenario: Base Case	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
10 Year Financial Plan for the Years ending 30 June 2025	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Borrowings	118	303	254	149	155	162	169	176	184	192	99	-
Provisions	2,171	2,174	2,174	2,174	2,174	2,174	2,174	2,174	2,174	2,174	2,174	2,174
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	3,558	4,188	3,947	3,771	3,809	3,856	3,901	3,950	3,998	4,050	4,000	3,947
Non-Current Liabilities												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	237	1,539	1,285	1,136	981	820	651	475	291	99	0	-
Provisions	265	262	262	262	262	262	262	262	262	262	262	262
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	502	1,800	1,547	1,398	1,243	1,081	912	736	552	361	262	262
TOTAL LIABILITIES	4,060	5,989	5,494	5,169	5,052	4,937	4,813	4,686	4,550	4,411	4,262	4,208
Net Assets	200,891	202,915	207,022	208,141	209,127	209,945	210,647	211,240	211,728	212,096	212,341	212,341
EQUITY												
Retained Earnings	92,451	94,475	98,582	99,701	100,687	101,505	102,207	102,800	103,288	103,656	103,901	103,901
Revaluation Reserves	108,440	108,440	108,440	108,440	108,440	108,440	108,440	108,440	108,440	108,440	108,440	108,440
Council Equity Interest	200,891	202,915	207,022	208,141	209,127	209,945	210,647	211,240	211,728	212,096	212,341	212,341
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	200,891	202,915	207,022	208,141	209,127	209,945	210,647	211,240	211,728	212,096	212,341	212,341

Appendix 3 – Base Case Projected Cash Flow

CASH FLOW STATEMENT – CONSOLIDATED 10 Year Financial Plan for the Years ending 30 June 2025	Actuals	Current Year										
	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
Scenario: Base Case	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	8,623	8,773	9,047	9,274	9,493	9,603	9,834	10,078	10,328	10,584	10,846	11,040
User Charges & Fees	1,760	1,668	1,403	1,410	1,446	1,488	1,530	1,574	1,618	1,665	1,713	1,762
Interest & Investment Revenue Received	770	412	465	437	439	439	436	433	438	456	459	451
Grants & Contributions	6,707	7,927	9,394	6,581	6,602	6,770	6,853	6,958	7,065	7,174	7,277	7,354
Bonds & Deposits Received	32	-	-	-	-	-	-	-	-	-	-	-
Other	1,553	546	547	515	508	519	534	548	562	576	592	606
Payments:												
Employee Benefits & On-Costs	(7,248)	(3,801)	(3,486)	(3,657)	(3,662)	(3,768)	(3,878)	(3,990)	(4,106)	(4,225)	(4,348)	(4,474)
Materials & Contracts	(4,560)	(5,955)	(5,831)	(5,752)	(5,916)	(6,059)	(6,218)	(6,376)	(6,542)	(6,708)	(6,883)	(7,063)
Borrowing Costs	(37)	(55)	(76)	(62)	(52)	(45)	(39)	(32)	(24)	(17)	(9)	(1)
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	(2,445)	(2,160)	(2,023)	(2,121)	(2,143)	(2,219)	(2,279)	(2,352)	(2,417)	(2,494)	(2,563)	(2,638)
Net Cash provided (or used in) Operating Activities	5,155	7,355	9,440	6,625	6,714	6,727	6,772	6,840	6,922	7,012	7,084	7,035
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	4,000	1,539	1,125	36	-	200	250	705	250	200	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	261	249	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	210	717	334	439	365	619	276	264	259	289	291	291
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-

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CASH FLOW STATEMENT – CONSOLIDATED 10 Year Financial Plan for the Years ending 30 June 2025	Actuals	Current Year										
	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
Scenario: Base Case	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Deferred Debtors Receipts	16	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	(2,000)	(450)	(625)	(450)	(621)	(685)	(1,050)	(1,504)	(1,378)	(763)	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	(6,838)	(10,282)	(10,409)	(6,726)	(6,570)	(6,292)	(5,732)	(7,533)	(5,280)	(5,835)	(5,665)	(6,067)
Purchase of Real Estate Assets	(173)	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	(4,524)	(8,227)	(9,575)	(6,701)	(6,826)	(6,158)	(6,257)	(8,069)	(6,149)	(6,109)	(5,374)	(5,776)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	1,630	-	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	(111)	(184)	(262)	(254)	(149)	(155)	(162)	(169)	(176)	(184)	(192)	(99)
Repayment of Finance Lease Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-

CASH FLOW STATEMENT – CONSOLIDATED 10 Year Financial Plan for the Years ending 30 June 2025	Actuals	Current Year										
	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25
Scenario: Base Case	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Net Cash Flow provided (used in) Financing Activities	(111)	1,446	(262)	(254)	(149)	(155)	(162)	(169)	(176)	(184)	(192)	(99)
Net Increase/(Decrease) in Cash & Cash Equivalents	520	575	(398)	(330)	(261)	414	353	(1,398)	596	719	1,518	1,160
plus: Cash, Cash Equivalents & Investments-beginning of year	1,789	2,309	2,884	2,486	2,156	1,895	2,309	2,662	1,264	1,861	2,580	4,098
Cash & Cash Equivalents-end of the year	2,309	2,884	2,486	2,156	1,895	2,309	2,662	1,264	1,861	2,580	4,098	5,258
Cash & Cash Equivalents-end of the year	2,309	2,884	2,486	2,156	1,895	2,309	2,662	1,264	1,861	2,580	4,098	5,258
Investments-end of the year	14,000	12,911	12,410	12,824	13,446	13,930	14,731	15,530	16,658	17,221	17,221	17,221
Cash, Cash Equivalents & Investments-end of the year	16,309	15,795	14,896	14,980	15,341	16,240	17,393	16,795	18,519	19,800	21,319	22,479
Representing:												
- External Restrictions	9,636	9,135	9,457	9,579	9,876	10,476	11,051	9,530	10,365	11,430	12,674	12,819
- Internal Restrictitons	3,128	4,890	3,810	3,860	3,922	4,007	4,073	4,665	5,300	5,851	6,470	7,117
- Unrestricted	3,545	1,770	1,629	1,541	1,542	1,757	2,268	2,600	2,854	2,519	2,174	2,544
	16,309	15,795	14,896	14,980	15,341	16,240	17,393	16,795	18,519	19,800	21,319	22,479

Appendix 4 – Scenario 1 Projected Income and Expenditure

Berrigan Shire Council												
10 Year Financial Plan for the Years ending 30 June 2023												
INCOME STATEMENT - CONSOLIDATED												
	Past Year	Current Year	Projected Years									
Scenario: 1	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	7,611	7,924	8,706	8,886	9,062	9,259	9,491	9,728	9,971	10,220	10,476	10,738
User Charges & Fees	1,636	1,621	1,367	1,377	1,392	1,409	1,445	1,482	1,520	1,559	1,599	1,640
Interest & Investment Revenue	963	326	438	438	438	437	450	463	477	491	506	521
Other Revenues	873	730	519	507	511	515	528	541	555	569	583	598
Grants & Contributions provided for Operating Purposes	7,850	6,766	4,208	6,461	6,604	6,696	6,879	7,067	7,260	7,458	7,662	7,872
Grants & Contributions provided for Capital Purposes	463	2,050	240	175	277	195	171	172	175	176	178	180
Other Income:												
Net gains from the disposal of assets	108	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	19,504	19,417	15,478	17,844	18,283	18,512	18,964	19,454	19,958	20,474	21,004	21,547
Expenses from Continuing Operations												
Employee Benefits & On-Costs	5,924	3,329	3,345	3,427	3,526	3,631	3,759	3,890	4,025	4,156	4,290	4,430
Borrowing Costs	48	35	28	20	12	3	-	-	-	-	-	-
Materials & Contracts	4,629	6,255	5,433	5,580	5,803	5,987	6,137	6,290	6,447	6,607	6,772	6,941
Depreciation & Amortisation	4,824	5,012	5,149	5,287	5,429	5,575	5,743	5,915	6,092	6,275	6,463	6,657
Impairment	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	2,175	2,112	1,869	1,953	1,951	2,053	2,118	2,185	2,254	2,325	2,399	2,474
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	27	-	-	5	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	17,600	16,771	15,823	16,268	16,726	17,250	17,756	18,280	18,818	19,363	19,924	20,502
Operating Result from Continuing Operations	1,904	2,646	(345)	1,576	1,557	1,261	1,207	1,174	1,140	1,111	1,079	1,045
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	1,904	2,646	(345)	1,576	1,557	1,261	1,207	1,174	1,140	1,111	1,079	1,045
Net Operating Result before Grants and Contributions provided for Capital Purposes	1,441	595	(585)	1,401	1,280	1,066	1,037	1,002	965	934	901	865

Appendix 5 – Scenario 1 Projected Balance Sheet

Berrigan Shire Council												
10 Year Financial Plan for the Years ending 30 June 2023												
BALANCE SHEET - CONSOLIDATED												
Scenario: 1	Past Year	Current Year	Projected Years									
	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
ASSETS												
Current Assets												
Cash & Cash Equivalents	1,332	627	227	367	536	542	515	475	519	458	573	558
Investments	16,000	11,312	10,091	10,559	11,684	12,614	14,364	15,714	17,064	18,614	20,084	21,784
Receivables	1,586	1,929	1,639	1,718	1,766	1,805	1,866	1,929	1,993	2,060	2,130	2,201
Inventories	298	572	498	508	523	535	545	556	567	578	589	601
Other	167	308	249	256	263	272	279	287	295	302	311	319
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	19,383	14,748	12,704	13,407	14,772	15,768	17,570	18,960	20,437	22,012	23,687	25,463
Non-Current Assets												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	38	57	57	57	57	57	57	57	57	57	57	57
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	181,321	189,564	190,712	191,534	191,653	191,878	191,341	191,183	190,906	190,504	189,972	189,306
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	103	16	16	16	16	16	16	16	16	16	16	16
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	181,462	189,637	190,785	191,607	191,726	191,951	191,414	191,256	190,979	190,577	190,045	189,379
TOTAL ASSETS	200,845	204,385	203,489	205,015	206,497	207,719	208,983	210,216	211,416	212,589	213,732	214,842
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	1,399	2,395	1,955	2,022	2,072	2,144	2,201	2,260	2,320	2,382	2,446	2,511
Borrowings	102	110	118	126	111	-	-	-	-	-	-	-
Provisions	1,995	1,997	1,997	1,997	1,997	1,997	1,997	1,997	1,997	1,997	1,997	1,997
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	3,496	4,503	4,069	4,145	4,181	4,142	4,199	4,257	4,317	4,379	4,443	4,508
Non-Current Liabilities												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	465	355	237	111	0	0	0	0	0	0	0	0
Provisions	168	166	166	166	166	166	166	166	166	166	166	166
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	633	520	403	277	166	166	166	166	166	166	166	166
TOTAL LIABILITIES	4,129	5,023	4,472	4,422	4,347	4,307	4,364	4,423	4,483	4,545	4,609	4,674
Net Assets	196,716	199,362	199,017	200,593	202,150	203,412	204,619	205,793	206,933	208,044	209,123	210,168
EQUITY												
Retained Earnings	92,234	94,880	94,535	96,111	97,668	98,930	100,137	101,311	102,451	103,562	104,641	105,686
Revaluation Reserves	104,482	104,482	104,482	104,482	104,482	104,482	104,482	104,482	104,482	104,482	104,482	104,482
Council Equity Interest	196,716	199,362	199,017	200,593	202,150	203,412	204,619	205,793	206,933	208,044	209,123	210,168
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	196,716	199,362	199,017	200,593	202,150	203,412	204,619	205,793	206,933	208,044	209,123	210,168

Berrigan Shire Council Long Term Financial Management Plan 2015 – 2025
Base Case Reviewed for Council Meeting 15th April 2015 – Reviewed LTFP adopted 17 June 2015

Appendix 6 – Scenario 1 Projected Cash Flow

Berrigan Shire Council												
10 Year Financial Plan for the Years ending 30 June 2023												
CASH FLOW STATEMENT - CONSOLIDATED												
Scenario: 1	Past Year	Current Year	Projected Years									
	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	7,640	7,874	8,663	8,877	9,052	9,249	9,478	9,715	9,958	10,207	10,462	10,724
User Charges & Fees	1,651	1,697	1,379	1,375	1,388	1,405	1,440	1,477	1,515	1,554	1,593	1,634
Interest & Investment Revenue Received	991	408	489	430	424	429	424	437	450	463	476	489
Grants & Contributions	8,409	8,738	4,543	6,602	6,877	6,891	7,048	7,236	7,431	7,632	7,837	8,048
Bonds & Deposits Received	5	-	-	-	-	-	-	-	-	-	-	-
Other	1,418	331	670	490	495	500	514	527	540	554	567	582
Payments:												
Employee Benefits & On-Costs	(6,000)	(3,329)	(3,345)	(3,427)	(3,526)	(3,631)	(3,759)	(3,890)	(4,025)	(4,156)	(4,290)	(4,430)
Materials & Contracts	(4,585)	(5,692)	(5,698)	(5,542)	(5,778)	(5,940)	(6,101)	(6,253)	(6,409)	(6,568)	(6,732)	(6,900)
Borrowing Costs	(132)	(39)	(28)	(20)	(12)	(3)	-	-	-	-	-	-
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	(3,021)	(2,084)	(1,888)	(1,951)	(1,949)	(2,050)	(2,116)	(2,183)	(2,252)	(2,323)	(2,396)	(2,472)
Net Cash provided (or used in) Operating Activities	6,376	7,905	4,785	6,834	6,972	6,849	6,929	7,067	7,209	7,362	7,517	7,676
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	5,488	1,571	82	-	-	-	200	250	200	180	150
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	62	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	529	532	679	449	307	386	389	393	397	401	405	409
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	(2,400)	(800)	(350)	(550)	(1,125)	(930)	(1,750)	(1,550)	(1,600)	(1,750)	(1,650)	(1,850)
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	(5,098)	(13,727)	(6,975)	(6,558)	(5,858)	(6,186)	(5,595)	(6,151)	(6,212)	(6,274)	(6,337)	(6,400)
Purchase of Real Estate Assets	(1)	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	(20)	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	(6,928)	(8,507)	(5,076)	(6,577)	(6,677)	(6,731)	(6,955)	(7,107)	(7,165)	(7,423)	(7,402)	(7,691)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	(95)	(103)	(110)	(118)	(126)	(111)	-	-	-	-	-	-
Repayment of Finance Lease Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	(95)	(103)	(110)	(118)	(126)	(111)	-	-	-	-	-	-
Net Increase/(Decrease) in Cash & Cash Equivalents	(647)	(705)	(401)	140	169	7	(27)	(41)	44	(61)	116	(15)
plus: Cash, Cash Equivalents & Investments - beginning of year	1,979	1,332	627	227	367	536	542	515	475	519	458	573
Cash & Cash Equivalents - end of the year	1,332	627	227	367	536	542	515	475	519	458	573	558

Berrigan Shire Council Long Term Financial Management Plan 2015 – 2025
Base Case Reviewed for Council Meeting 15th April 2015 – Reviewed LTFP adopted 17 June 2015

Berrigan Shire Council												
10 Year Financial Plan for the Years ending 30 June 2023												
CASH FLOW STATEMENT - CONSOLIDATED												
	Past Year	Current Year	Projected Years									
Scenario: 1	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Cash & Cash Equivalents - end of the year	1,332	627	227	367	536	542	515	475	519	458	573	558
Investments - end of the year	16,000	11,312	10,091	10,559	11,684	12,614	14,364	15,714	17,064	18,614	20,084	21,784
Cash, Cash Equivalents & Investments - end of the year	17,332	11,939	10,318	10,925	12,219	13,156	14,879	16,189	17,583	19,072	20,657	22,342
Representing:												
- External Restrictions	7,602	7,272	7,291	8,088	8,850	9,474	10,160	10,421	10,722	11,064	11,447	11,874
- Internal Restrictions	2,129	2,138	2,651	2,521	2,915	3,072	3,228	3,385	3,541	3,698	3,854	4,011
- Unrestricted	7,600	2,529	376	317	454	610	1,490	2,382	3,320	4,310	5,356	6,458
	17,332	11,939	10,318	10,925	12,219	13,156	14,879	16,189	17,583	19,072	20,657	22,342

Appendix 7 –Scenario 1 Projected Key Performance Indicators

Berrigan Shire Council															
10 Year Financial Plan for the Years ending 30 June 2023															
FINANCIAL PERFORMANCE INDICATORS	Past Years				Current Year	Projected Years									
	2008/09	2009/10	2010/11	2011/12		2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22
Unrestricted Current Ratio	3.21	3.69	3.96	4.19	1.88	1.49	1.44	1.61	1.70	1.99	2.28	2.56	2.86	3.15	3.45
Debt Service Ratio	1.61%	1.01%	0.96%	0.83%	0.84%	0.94%	0.82%	0.81%	0.66%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Rates & Annual Charges Coverage Ratio	35.30%	42.30%	41.74%	39.03%	40.81%	56.25%	49.80%	49.56%	50.02%	50.05%	50.01%	49.96%	49.92%	49.88%	49.83%
Rates, Annual Charges, Interest & Extra Charges Outstanding Percentage	5.25%	5.07%	5.06%	4.56%	5.25%	5.02%	4.99%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%
Building & Infrastructure Renewals Ratio *)	78.60%	33.00%	45.68%	73.11%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Operating Surplus/(Deficit) Ratio - on total operating income				7.57%	3.43%	-3.84%	7.93%	7.11%	5.82%	5.52%	5.20%	4.88%	4.60%	4.33%	4.05%
Operating Surplus/(Deficit) Ratio - on own sourced operating income				12.88%	5.63%	-5.30%	12.50%	11.23%	9.18%	8.70%	8.20%	7.71%	7.28%	6.84%	6.41%
Budgeted Income/(Expenditure) Gap (excluding Reserve Transfers)					(5,640,041)	(1,602,653)	635,980	1,308,569	924,690	1,744,534	1,331,485	1,417,444	1,512,855	1,610,800	1,711,328
Budgeted Income/(Expenditure) Gap (including Reserve Transfers)					(5,238,801)	(1,937,596)	198,517	344,752	251,075	1,070,919	657,870	743,829	839,240	937,185	1,037,713
Net Financial Liabilities Ratio (Gearing Ratio)				-3.81%	-0.55%	0.16%	0.18%	-0.18%	-0.39%	-0.89%	-1.41%	-1.94%	-2.50%	-3.09%	-3.71%
Net Interest Coverage Ratio				-4.69%	-1.50%	-2.65%	-2.34%	-2.33%	-2.34%	-2.37%	-2.38%	-2.39%	-2.40%	-2.41%	-2.42%
Net Interest Coverage Ratio - adjusted by externally restricted investment income				-2.53%	-0.47%	-0.65%	-0.52%	-0.59%	-0.64%	-0.75%	-0.85%	-0.93%	-1.01%	-1.07%	-1.13%
Net Borrowing Ratio					29.28%	27.69%	-7.31%	-23.98%	-13.67%	-27.27%	-18.05%	-19.24%	-20.53%	-21.84%	-23.16%
Other Debtor Outstanding Percentage					13.72%	19.75%	15.54%	15.53%	15.82%	16.00%	16.13%	16.26%	16.40%	16.54%	16.67%
Asset Renewal Ratio (all assets)					0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Asset Renewal Gap					0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Asset Maintenance Gap / Maintenance required					0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00

Appendix 8 – Scenario 2 Projected Income and Expenditure

Berrigan Shire Council												
10 Year Financial Plan for the Years ending 30 June 2023												
INCOME STATEMENT - CONSOLIDATED												
Scenario: 2	Past Year	Current Year	Projected Years									
	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	7,611	7,924	7,924	8,104	8,280	8,477	8,689	8,906	9,129	9,357	9,591	9,831
User Charges & Fees	1,636	1,621	1,367	1,377	1,392	1,409	1,445	1,482	1,520	1,559	1,599	1,640
Interest & Investment Revenue	963	326	438	438	438	437	450	463	477	491	506	521
Other Revenues	873	730	519	507	511	515	528	541	555	569	583	598
Grants & Contributions provided for Operating Purposes	7,850	6,766	4,208	6,461	6,604	6,696	6,879	7,067	7,260	7,458	7,662	7,872
Grants & Contributions provided for Capital Purposes	463	2,050	240	175	277	195	171	172	175	176	178	180
Other Income:												
Net gains from the disposal of assets	108	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	19,504	19,417	14,696	17,062	17,501	17,730	18,162	18,632	19,115	19,610	20,119	20,640
Expenses from Continuing Operations												
Employee Benefits & On-Costs	5,924	3,329	3,345	3,427	3,526	3,631	3,759	3,890	4,025	4,156	4,290	4,430
Borrowing Costs	48	35	28	20	12	3	-	-	-	-	-	-
Materials & Contracts	4,629	6,255	5,433	5,580	5,803	5,987	6,137	6,290	6,447	6,607	6,772	6,941
Depreciation & Amortisation	4,824	5,012	5,149	5,287	5,429	5,575	5,743	5,915	6,092	6,275	6,463	6,657
Impairment	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	2,175	2,112	1,869	1,953	1,951	2,053	2,118	2,185	2,254	2,325	2,399	2,474
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	27	-	-	5	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	17,600	16,771	15,823	16,268	16,726	17,250	17,756	18,280	18,818	19,363	19,924	20,502
Operating Result from Continuing Operations	1,904	2,646	(1,127)	794	775	479	406	352	298	247	194	138
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	1,904	2,646	(1,127)	794	775	479	406	352	298	247	194	138
Net Operating Result before Grants and Contributions												
Capital Purposes	1,441	595	(1,367)	619	498	284	235	180	123	71	16	(42)

Appendix 9 – Scenario 2 Projected Balance Sheet

Berrigan Shire Council												
10 Year Financial Plan for the Years ending 30 June 2023												
BALANCE SHEET - CONSOLIDATED												
Scenario: 2	Past Year	Current Year	Projected Years									
	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
ASSETS												
Current Assets												
Cash & Cash Equivalents	1,332	689	776	1,500	2,159	2,461	2,995	3,608	4,251	4,683	5,303	5,917
Investments	16,000	11,250	9,350	9,000	9,400	9,800	10,750	11,200	11,700	12,500	13,200	14,000
Receivables	1,586	1,929	1,592	1,668	1,713	1,748	1,804	1,862	1,922	1,984	2,048	2,114
Inventories	298	572	498	508	523	535	545	556	567	578	589	601
Other	167	308	249	256	263	272	279	287	295	302	311	319
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	19,383	14,748	12,466	12,932	14,058	14,816	16,374	17,513	18,734	20,046	21,451	22,951
Non-Current Assets												
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	38	57	57	57	57	57	57	57	57	57	57	57
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	181,321	189,564	190,167	190,444	190,019	189,700	188,605	187,876	187,013	186,010	184,863	183,566
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	103	16	16	16	16	16	16	16	16	16	16	16
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	181,462	189,637	190,240	190,517	190,092	189,773	188,678	187,949	187,086	186,083	184,936	183,639
TOTAL ASSETS	200,845	204,385	202,706	203,449	204,149	204,589	205,051	205,462	205,820	206,129	206,387	206,590
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	1,399	2,395	1,953	2,021	2,071	2,143	2,200	2,259	2,319	2,381	2,444	2,509
Borrowings	102	110	118	126	111	-	-	-	-	-	-	-
Provisions	1,995	1,997	1,997	1,997	1,997	1,997	1,997	1,997	1,997	1,997	1,997	1,997
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	3,496	4,503	4,068	4,143	4,180	4,140	4,197	4,256	4,316	4,378	4,441	4,507
Non-Current Liabilities												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	465	355	237	111	0	0	0	0	0	0	0	0
Provisions	168	166	166	166	166	166	166	166	166	166	166	166
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	633	520	403	277	166	166	166	166	166	166	166	166
TOTAL LIABILITIES	4,129	5,023	4,471	4,421	4,346	4,306	4,363	4,422	4,482	4,544	4,607	4,672
Net Assets	196,716	199,362	198,235	199,028	199,804	200,283	200,688	201,040	201,338	201,585	201,780	201,918
EQUITY												
Retained Earnings	92,234	94,880	93,753	94,546	95,322	95,801	96,206	96,558	96,856	97,103	97,298	97,436
Revaluation Reserves	104,482	104,482	104,482	104,482	104,482	104,482	104,482	104,482	104,482	104,482	104,482	104,482
Council Equity Interest	196,716	199,362	198,235	199,028	199,804	200,283	200,688	201,040	201,338	201,585	201,780	201,918
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	196,716	199,362	198,235	199,028	199,804	200,283	200,688	201,040	201,338	201,585	201,780	201,918

Berrigan Shire Council Long Term Financial Management Plan 2015 – 2025
Base Case Reviewed for Council Meeting 15th April 2015 – Reviewed LTFP adopted 17 June 2015

Appendix 10 – Scenario 2 Projected Cash Flow

Berrigan Shire Council												
10 Year Financial Plan for the Years ending 30 June 2023												
CASH FLOW STATEMENT - CONSOLIDATED												
Scenario: 2	Past Year	Current Year	Projected Years									
	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	7,640	7,874	7,924	8,095	8,270	8,467	8,678	8,895	9,117	9,345	9,579	9,818
User Charges & Fees	1,651	1,697	1,379	1,375	1,388	1,405	1,440	1,477	1,515	1,554	1,593	1,634
Interest & Investment Revenue Received	991	408	493	434	428	432	427	441	453	466	480	493
Grants & Contributions	8,409	8,738	4,543	6,602	6,877	6,891	7,048	7,236	7,431	7,632	7,837	8,048
Bonds & Deposits Received	5	-	-	-	-	-	-	-	-	-	-	-
Other	1,418	331	668	490	495	500	514	527	540	554	567	582
Payments:												
Employee Benefits & On-Costs	(6,000)	(3,329)	(3,345)	(3,427)	(3,526)	(3,631)	(3,759)	(3,890)	(4,025)	(4,156)	(4,290)	(4,430)
Materials & Contracts	(4,585)	(5,692)	(5,698)	(5,542)	(5,778)	(5,940)	(6,101)	(6,253)	(6,409)	(6,568)	(6,732)	(6,900)
Borrowing Costs	(132)	(39)	(28)	(20)	(12)	(3)	-	-	-	-	-	-
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	(3,021)	(2,084)	(1,888)	(1,951)	(1,949)	(2,050)	(2,116)	(2,183)	(2,252)	(2,323)	(2,396)	(2,472)
Net Cash provided (or used in) Operating Activities	6,376	7,905	4,049	6,055	6,193	6,070	6,131	6,250	6,372	6,503	6,637	6,774
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	5,500	1,900	450	-	-	-	350	300	300	300	300
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	62	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	529	532	679	449	307	386	389	393	397	401	405	409
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	(2,400)	(750)	-	(100)	(400)	(400)	(950)	(800)	(800)	(1,100)	(1,000)	(1,100)
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	(5,098)	(13,727)	(6,430)	(6,013)	(5,314)	(5,642)	(5,037)	(5,580)	(5,626)	(5,673)	(5,722)	(5,769)
Purchase of Real Estate Assets	(1)	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	(20)	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	(6,928)	(8,445)	(3,852)	(5,214)	(5,408)	(5,657)	(5,597)	(5,636)	(5,729)	(6,072)	(6,017)	(6,160)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	(95)	(103)	(110)	(118)	(126)	(111)	-	-	-	-	-	-
Repayment of Finance Lease Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	(95)	(103)	(110)	(118)	(126)	(111)	-	-	-	-	-	-
Net Increase/(Decrease) in Cash & Cash Equivalents	(647)	(643)	87	724	659	302	534	613	643	431	621	614
plus: Cash, Cash Equivalents & Investments - beginning of year	1,979	1,332	689	776	1,500	2,159	2,461	2,995	3,608	4,251	4,683	5,303
Cash & Cash Equivalents - end of the year	1,332	689	776	1,500	2,159	2,461	2,995	3,608	4,251	4,683	5,303	5,917

Berrigan Shire Council Long Term Financial Management Plan 2015 – 2025
Base Case Reviewed for Council Meeting 15th April 2015 – Reviewed LTFP adopted 17 June 2015

Cash & Cash Equivalents - end of the year	1,332	689	776	1,500	2,159	2,461	2,995	3,608	4,251	4,683	5,303	5,917
Investments - end of the year	16,000	11,250	9,350	9,000	9,400	9,800	10,750	11,200	11,700	12,500	13,200	14,000
Cash, Cash Equivalents & Investments - end of the year	17,332	11,939	10,126	10,500	11,559	12,261	13,745	14,808	15,951	17,183	18,503	19,917
Representing:												
- External Restrictions	7,602	7,272	7,245	7,956	8,631	9,167	9,766	9,935	10,143	10,390	10,676	11,004
- Internal Restrictions	2,129	2,138	2,651	2,521	2,915	3,072	3,228	3,385	3,541	3,698	3,854	4,011
- Unrestricted	7,600	2,529	230	24	13	22	751	1,488	2,267	3,095	3,973	4,903
	17,332	11,939	10,126	10,500	11,559	12,261	13,745	14,808	15,951	17,183	18,503	19,917

Appendix 11 –Scenario 2 Projected Key Performance Indicators

Berrigan Shire Council															
10 Year Financial Plan for the Years ending 30 June 2023															
FINANCIAL PERFORMANCE INDICATORS	Past Years				Current Year	Projected Years									
	2008/09	2009/10	2010/11	2011/12		2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22
Unrestricted Current Ratio	3.21	3.69	3.96	4.19	1.88	1.44	1.34	1.48	1.52	1.77	2.01	2.26	2.51	2.77	3.03
Debt Service Ratio	1.61%	1.01%	0.96%	0.83%	0.84%	0.99%	0.86%	0.84%	0.69%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Rates & Annual Charges Coverage Ratio	35.30%	42.30%	41.74%	39.03%	40.81%	53.92%	47.50%	47.31%	47.81%	47.84%	47.80%	47.76%	47.71%	47.67%	47.63%
Rates, Annual Charges, Interest & Extra Charges Outstanding Percentage	5.25%	5.07%	5.06%	4.56%	5.25%	4.97%	4.97%	4.98%	4.98%	4.98%	4.98%	4.98%	4.98%	4.98%	4.98%
Building & Infrastructure Renewals Ratio *)	78.60%	33.00%	45.68%	73.11%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Operating Surplus/(Deficit) Ratio - on total operating income				7.57%	3.43%	-9.45%	3.66%	2.89%	1.62%	1.31%	0.98%	0.65%	0.37%	0.08%	-0.21%
Operating Surplus/(Deficit) Ratio - on own sourced operating income				12.88%	5.63%	-13.34%	5.94%	4.69%	2.62%	2.11%	1.58%	1.05%	0.59%	0.13%	-0.33%
Budgeted Income/(Expenditure) Gap (excluding Reserve Transfers)					(5,640,041)	(1,839,873)	398,760	1,070,349	686,470	1,500,759	1,080,665	1,161,078	1,250,431	1,340,790	1,435,192
Budgeted Income/(Expenditure) Gap (including Reserve Transfers)					(5,238,801)	(2,174,816)	(38,703)	106,532	12,855	827,144	407,050	487,463	576,816	667,175	761,577
Net Financial Liabilities Ratio (Gearing Ratio)				-3.81%	-0.55%	0.24%	0.33%	0.05%	-0.09%	-0.53%	-0.97%	-1.44%	-1.94%	-2.47%	-3.03%
Net Interest Coverage Ratio				-4.69%	-1.50%	-2.79%	-2.45%	-2.43%	-2.45%	-2.48%	-2.49%	-2.50%	-2.50%	-2.51%	-2.52%
Net Interest Coverage Ratio - adjusted by externally restricted investment income				-2.53%	-0.47%	-0.66%	-0.50%	-0.56%	-0.60%	-0.72%	-0.82%	-0.91%	-0.99%	-1.06%	-1.13%
Net Borrowing Ratio					29.28%	33.73%	-4.03%	-21.95%	-10.77%	-25.46%	-15.40%	-16.68%	-18.08%	-19.47%	-20.90%
Other Debtor Outstanding Percentage					13.72%	19.68%	15.36%	15.32%	15.57%	15.71%	15.81%	15.91%	16.01%	16.11%	16.22%
Asset Renewal Ratio (all assets)					0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Asset Renewal Gap					0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Asset Maintenance Gap / Maintenance required					0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00

Appendix 13 – Berrigan Shire Council Financial Strategy 2012

ⁱ Hansen, M (2010) *Workforce Management Plan – Discussion Paper and Options Paper (internal document)*

Appendix (LTFP)

Financial Strategy 2012

As amended on 1st
February 2012



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Executive Summary

The Financial Strategy has been prepared as part of Berrigan Shire Council's overall Integrated Planning and Reporting model. Along with the Asset Management Strategy, the Financial Strategy is designed to inform the preparation of the Council's Long Term Financial Plan (LTFP), itself a part of the Council's Resourcing Strategy.

The financial strategy provides guidance on the financial 'assumptions' or objectives that will guide the development of the LTFP. By establishing a financial strategy, the Council can demonstrate where it wishes to progress and the goals it wishes to achieve.

The Financial Strategy can be broken down into the following components:

- A brief review of the Council's current position – demographically, economically and financially
- A brief analysis of the Council's activities and future plans – especially the Community Strategic Plans and the Asset Management Plans.
- A set of financial objectives that the Council aims to achieve while delivering on its future plans
- Actions that will assist in meeting financial objectives
- A set of indicators and targets to measure progress against the objectives.

Objectives

The Financial Strategy identifies three key objectives:

1. Financial sustainability
2. Cost effective maintenance of infrastructure service levels
3. Financial capacity and freedom

Actions

To achieve these objectives, the Council has identified 17 core actions.

1.1	Prepare and review annually a Long Term Financial Plan with the aim of achieving the financial objectives identified in this strategy.
1.2	Prepare Capital Expenditure Reviews, including an assessment of lifecycle costs, for all new and/or upgraded infrastructure assets – with the exception of upgrades of roads, water mains and sewer mains.
1.3	Resist the pressure to fund services that are the responsibility of other levels of government.
1.4	Retain control of urban water supply and sewer services.
1.5	Recognise that funding for renewal and upgrading of sport, recreation and cultural infrastructure requires a combination of Council funding, community support and preferably some contribution from other levels of government.
1.6	Seek methods of achieving a return (or at least minimise ratepayer subsidy) on business activities such as the Finley Saleyards, Tocumwal Caravan Park and Tocumwal Aerodrome. Subsidies to programs such as the private operation of the Tocumwal Visitor Information Centre should also be reviewed regularly.

1.7	Encourage and support the existing model of community provision and operation of sport, recreation and cultural infrastructure.
1.8	Actively lobby the State and Federal Governments to retain existing grant funding levels for road maintenance and upgrades.
2.1	Prepare and review its Asset Management Strategy and its Asset Management Plans for the Council's major infrastructure assets annually as part of annual budget preparation.
2.2	Prioritise the renewal of existing assets over the development and delivery of new services.
2.3	Implement a Borrowing Policy that allows the Council to borrow only for the development of infrastructure where <ul style="list-style-type: none"> ○ There is an urgent need for the asset in the short term, or ○ It is most cost-effective to construct the asset in the short term (as opposed to waiting until sufficient on-hand funds are available), and ○ The Council has access to a funding stream to meet its debt obligations without compromising its other activities.
3.1	Formalise the Council's existing preference to put money aside for future capital works, rather than borrow.
3.2	Maintain the existing Investment Policy settings prioritising preservation of capital over investment return.
3.3	Retire existing debt in line with existing loan repayment schedules. Once paid, quarantine the repayment stream freed up to fund future capital renewal projects or specifically identified programs.
3.4	Continue to actively recover outstanding rates debt as identified in the Council's Revenue Policy.
3.5	Set utility charges for water supply, sewer and waste management services at a level that delivers a return on those assets sufficient to ensure long term sustainability.
3.6	Consider seeking a Special Rates Variation where there is a clearly identified demand for new or significantly improved service levels.

Performance Measures

Berrigan Shire Council will measure whether or not this strategy achieves its objectives using following indicators and performance measures.

Financial Strategy Objectives	Possible Indicators	Performance Measures/Target
1. Financial sustainability	Operating Surplus Net Financial Liabilities	A break-even operating position or better over the life of the Long Term Financial Plan. Net financial liabilities remain less than zero over the life of the LTFP
2. Cost effective maintenance of infrastructure service levels	Asset Sustainability Ratio Asset Consumption Ratio	Target to be set having regard to the relative age and replacement/renewal profile of the Council's asset portfolio. On average should be at least 100% provided Council wishes to maintain level of service Asset consumption ratio is between 40%

Financial Strategy Objectives	Possible Indicators	Performance Measures/Target
		and 80%
3. Financial capacity and freedom	Operating Surplus Ratio Net Financial Liabilities Ratio Interest Cover Ratio	An operating surplus ratio between 0% and 10% over any five year period Net financial liabilities remain less than zero over the life of the LTFP Net interest to remain below 0% of operating income

Where are we now?

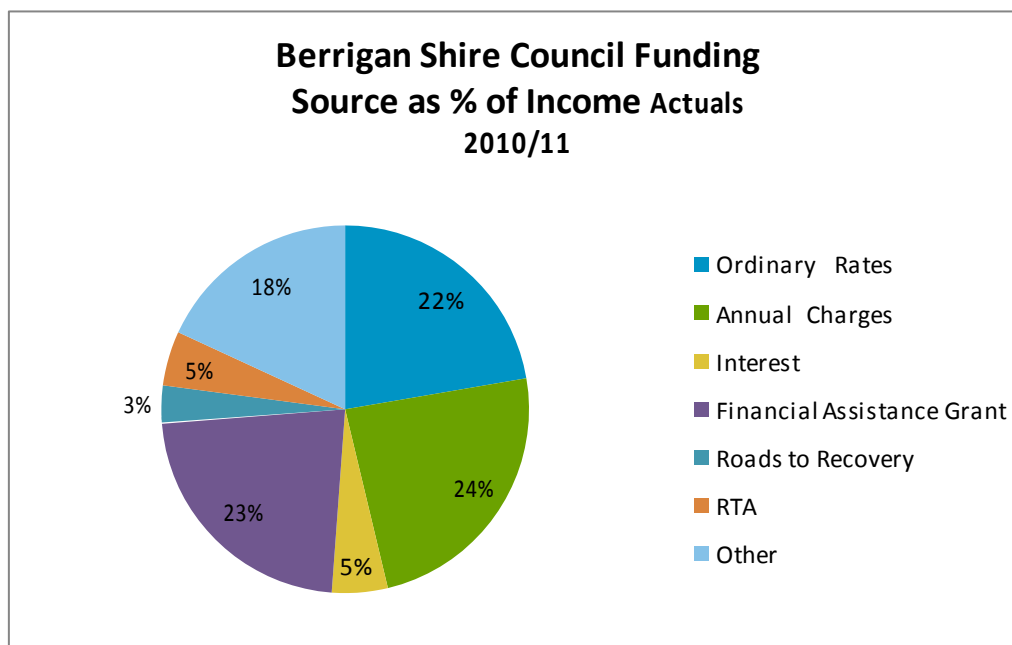
Berrigan Shire is a rural community on the New South Wales and Victorian border with an economy based largely around irrigated agriculture and to a lesser extent, tourism. The Shire has an estimated population of 8,716, growing at around 1% per annum.

Berrigan Shire has four towns. The Murray River border towns of Tocumwal and Barooga support a range of tourism, leisure and lifestyle services while the "inland" towns of Berrigan and Finley service the surrounding dry land and irrigated farming districts.

Recent population growth has been in the Murray River border townships of Barooga and Tocumwal attracting families to lifestyle blocks and retirees from metropolitan Melbourne.

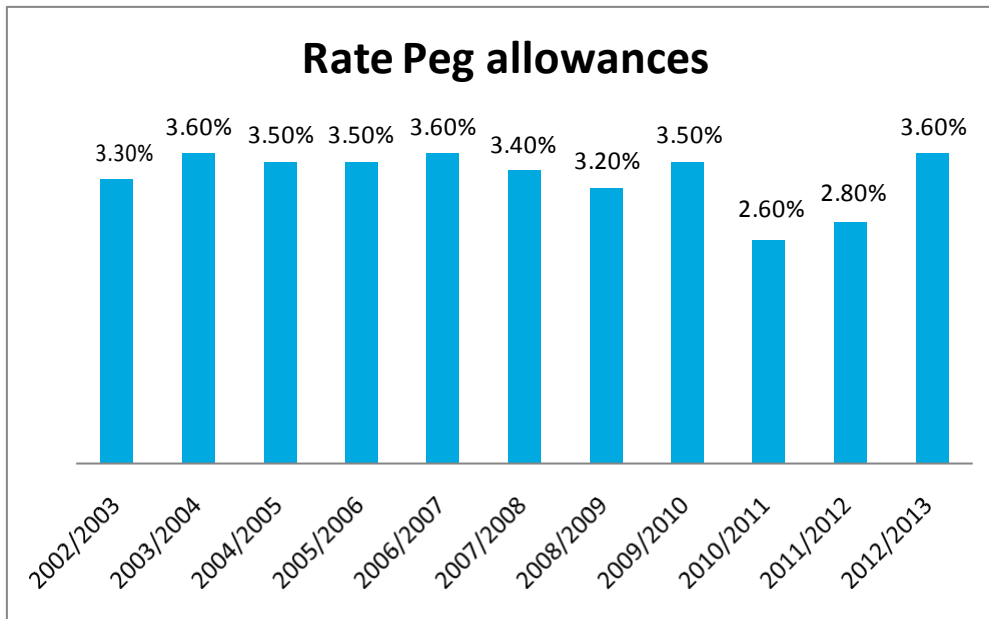
Funding

The following figures provide a summary of the source of Council's funds. Approximately 80% of Council's income is subject to rate pegging and external regulation or control.



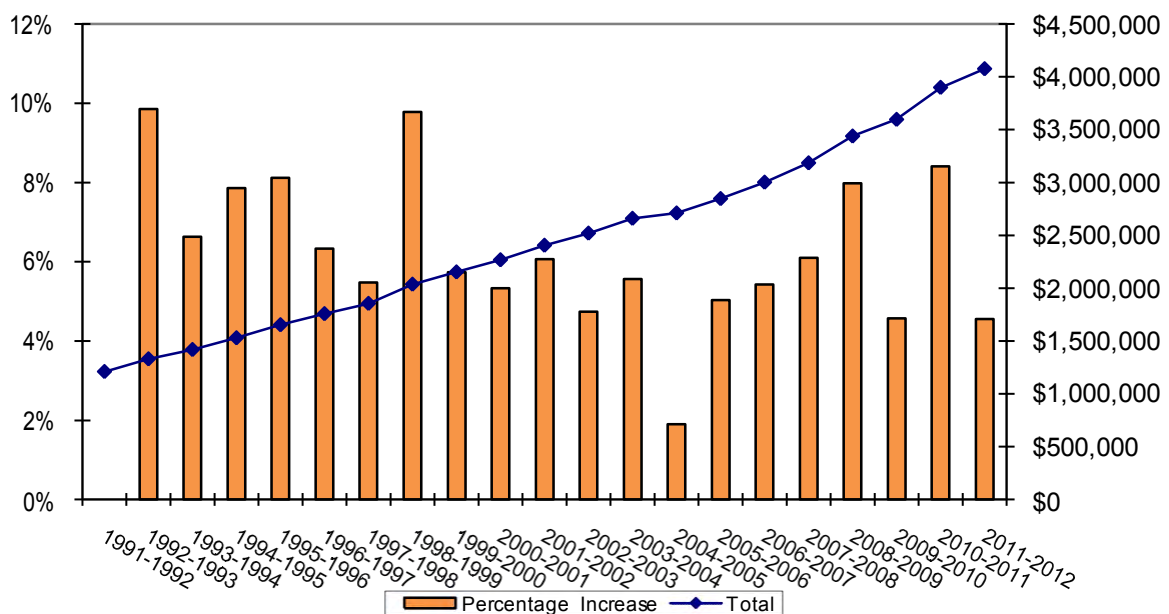
Council does not anticipate significant growth in rateable properties. Growth in the Council's Ordinary Rate Revenue will need to come from Rate Peg increases set by the Independent Pricing and Regulatory Tribunal (IPART).

Since 2002/03, Rate Peg allowances have ranged between permissible increases of 2.6% and 3.6%. The Council does not expect the Rate Peg to move much outside this range.



Berrigan Shire Council has little control over the amount of Financial Assistance Grant (FAG) it receives, with a complex formula distributing the state-wide amount set by the Federal Government across NSW Councils. The Council’s FAG has seen consistent, moderate increases over the past 20 years and this is expected to continue over the next 10 years.

Berrigan Shire Council Financial Assistance Grant



Berrigan Shire Council uses Roads to Recovery (R2R) and RTA funding (8%) to maintain its extensive rural and urban road network. Any reduction in the amount of these grants will significantly impact the Council’s ability to maintain its existing road infrastructure service levels.

The Council expects that the Federal and State Governments will not significantly increase road grants over the next ten years. With R2R funding in particular, there is also a risk of the program not being renewed after the expiry of the current funding round in 2014 however both parties have given in principle support for its retention.

Approximately 20% of Council's is derived from its utility services and investments. Utility charges for water supply, sewer and waste management services are set at a level that delivers a return on those assets.

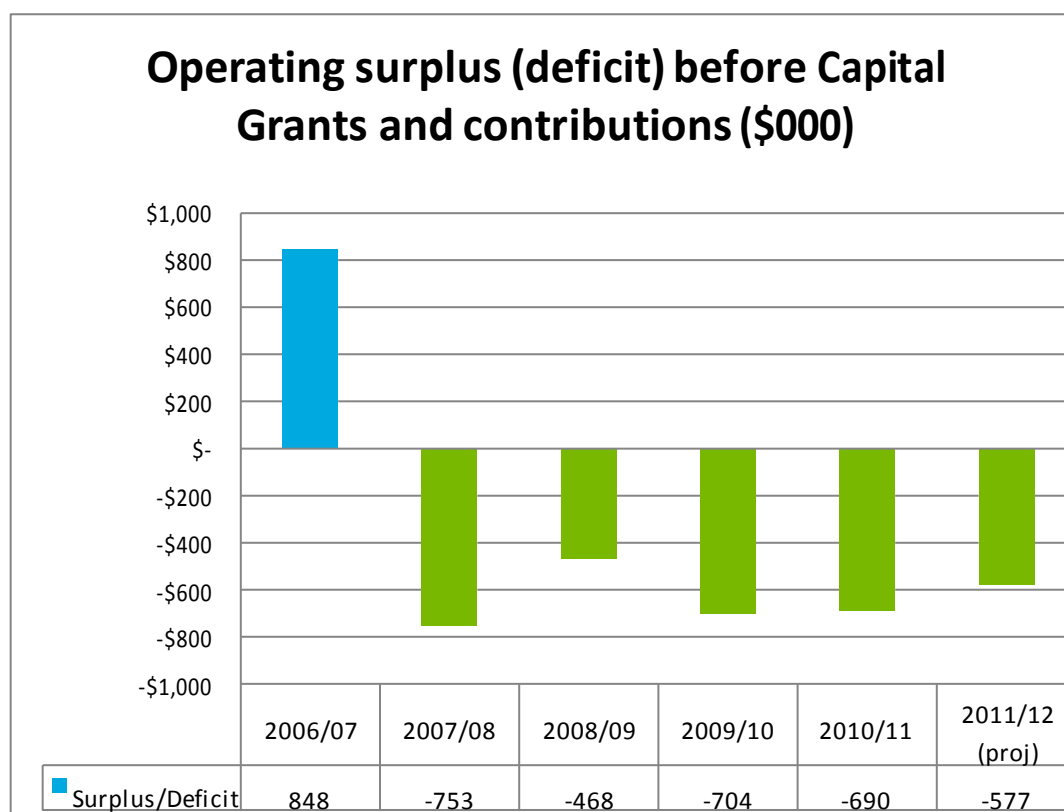
Interest and investment income makes up around 5% of the Council's total revenue. The Council traditionally takes a conservative approach to investment income. Berrigan Shire Council's *Investment Policy 2011* makes the following statement.

Preservation of capital is the principal objective of the investment portfolio. Investments are to be placed in a manner that seeks to ensure security and safeguarding the investment portfolio. [...] Investments are expected to achieve a market average rate of return in line with the Council's risk tolerance.

The Council is a "price-taker" with regard to its investment returns with interest rates determined by the market. The vast majority of the Council's investments are in Term Deposits with institutions under the oversight of the Australian Prudential Regulation Authority and this will continue.

Operating results

Since 2007/08 – when the Council started to bring its previously acquired infrastructure assets and subsequent depreciation to account – the Council has made moderate operating deficits before capital grants and contributions.

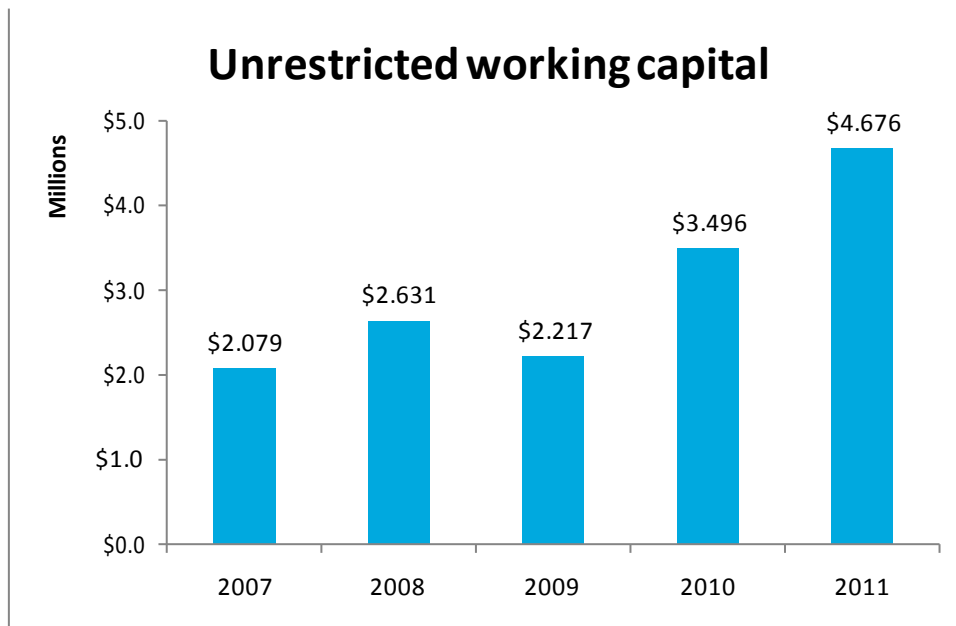


Working capital

At 30 June 2011, the Council had \$4.7 million in unrestricted working capital. The Council's unrestricted working capital are those funds available to meet its future spending requirements after making allowance for any restrictions in place over the use of such working capital.

Unrestricted working capital is required not just for future infrastructure works but also to meet items such as staff leave entitlements and to allow a buffer for day-to-day Council operations.

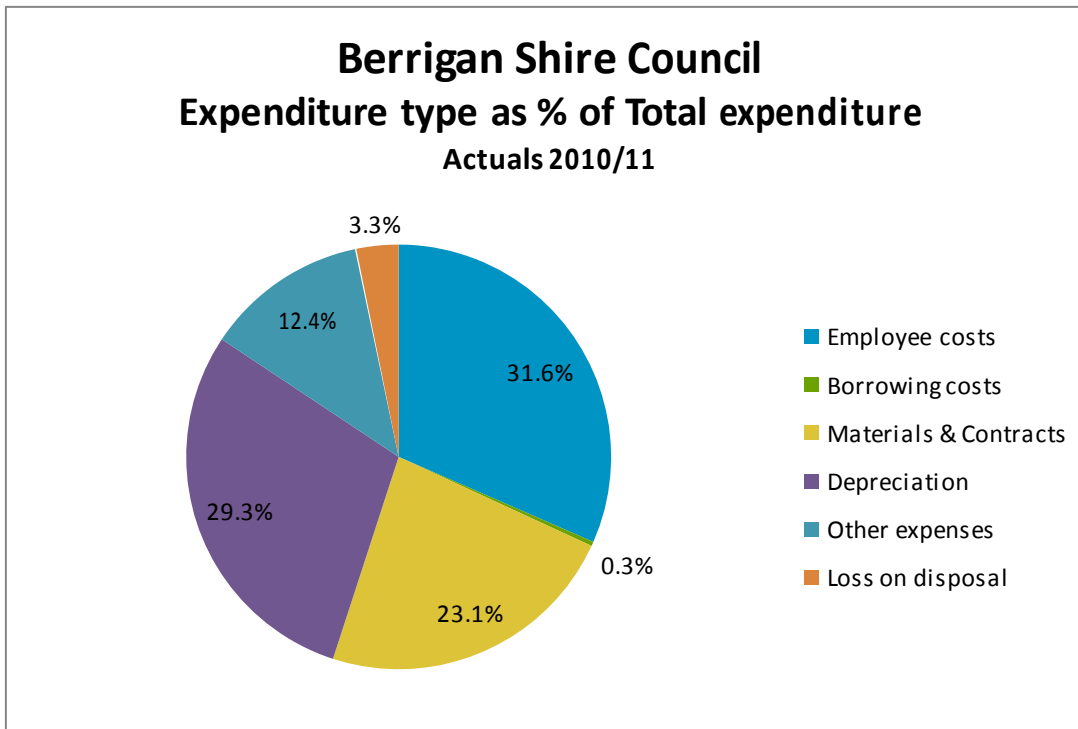
Despite the Council not returning an operating surplus since 2007/08, the Council has steadily increased its unrestricted working capital over that period.



Expenses

The chart below provides a summary of the Council's operating expenses by type. Employee costs, Materials and Contracts, and Depreciation make up the majority of the Council's operating costs.

As can be seen, the largest expenditure item for the Council is employee costs – overwhelmingly consisting of wages and salaries.

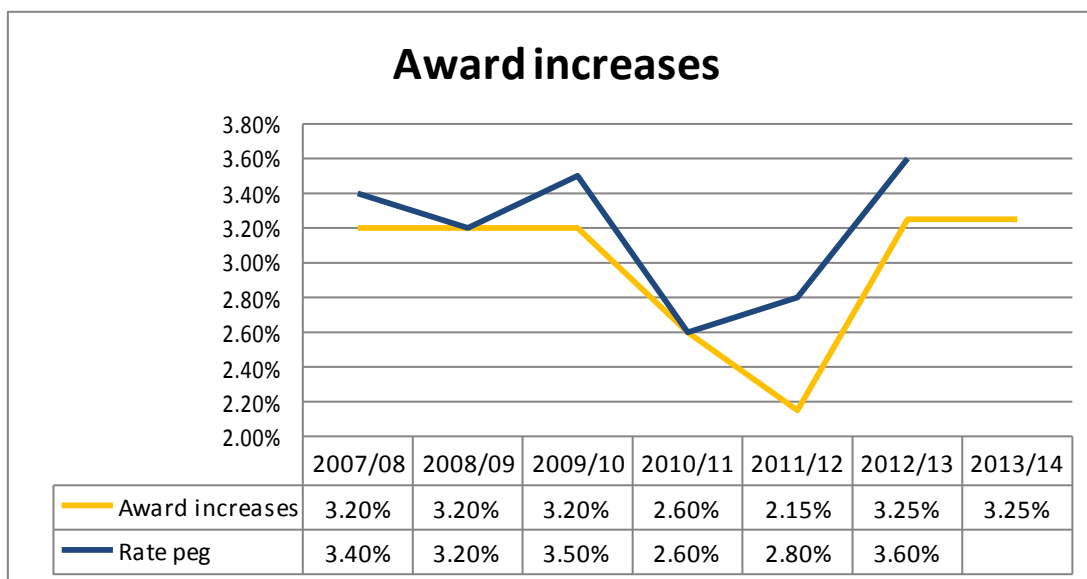


The Council's wages and salaries expense is influenced by two major factors:

- The number of staff employed
- The wage and salary rates payable

The Council's Workforce Development Plan adopted in 2011 does not identify any significant increase in staff numbers and the Council's Community Strategic Plan does not identify any new services likely to require additional staff.

Berrigan Shire Council operates under the *NSW Local Government Award 2010*. The Award sets out the annual increase in wage rates and salaries that the Council is obliged to pay its workforce. The annual increase has been agreed for 2012/13 and 2013/14.



Note that in general, the net amount received from the Council general rate peg allowance is not sufficient to meet its additional wages and salary expense. Note also that the Federal Government's decision to phase in a 12% superannuation contribution will also have an impact on the Council's wages and salaries expense.

Materials and contracts will increase as a result of inflation. The Reserve Bank has indicated that its medium-term target for inflation is between 2-3% on average, as measured by the Consumer Price Index. Given the unique cost pressures on local government, for the Council's purposes the Local Government Cost Index prepared by IPART provides a better guide to inflation. The Council estimates that its costs will increase by around 1% more than CPI.

On the revenue side, the Council makes the assumption that the rate peg will continue to be set in reference to the Local Government Cost Index (i.e. a measure of inflation). It also makes the assumption that FAG will be increased more-or-less in line with inflation.

The Council will also need to consider likely cost increases for electricity and fuel as a result of the Federal Government's introduction of the Carbon Pollution Reduction Scheme.

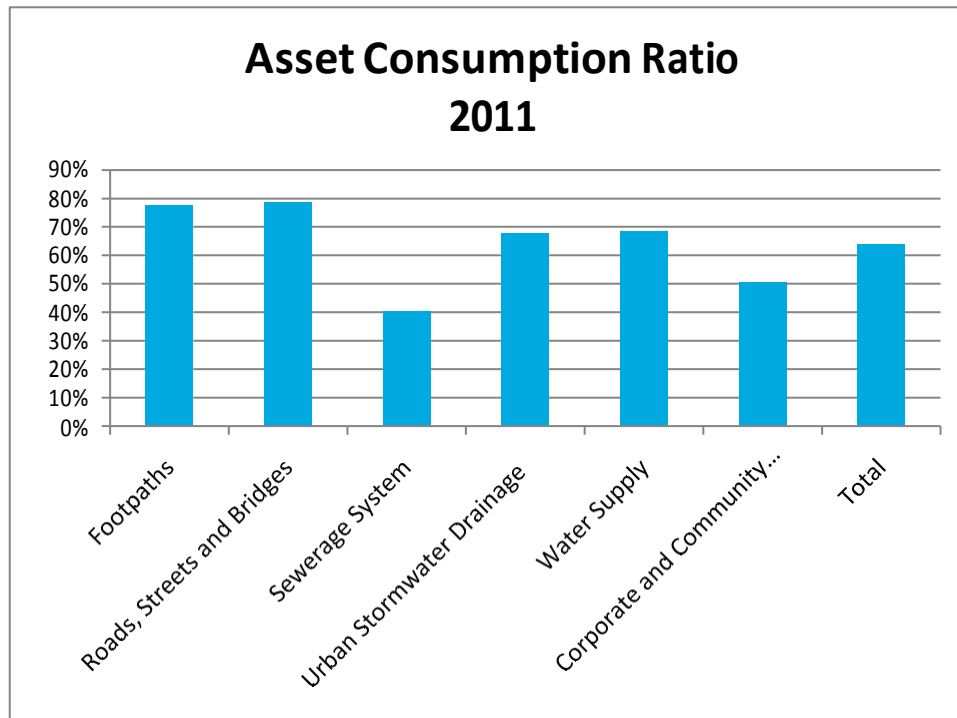
Depreciation expense is simply a method of allocating the cost of assets across multiple accounting periods (i.e. financial years) and as such is discussed in detail in the Asset Management section below.

Asset condition

One method of assessing the condition of the Council's assets is to measure how much the Council asset has been depreciated down from its "as new" condition. This gives a rough guide as to how much of the original service potential or productive capacity remains in the asset.

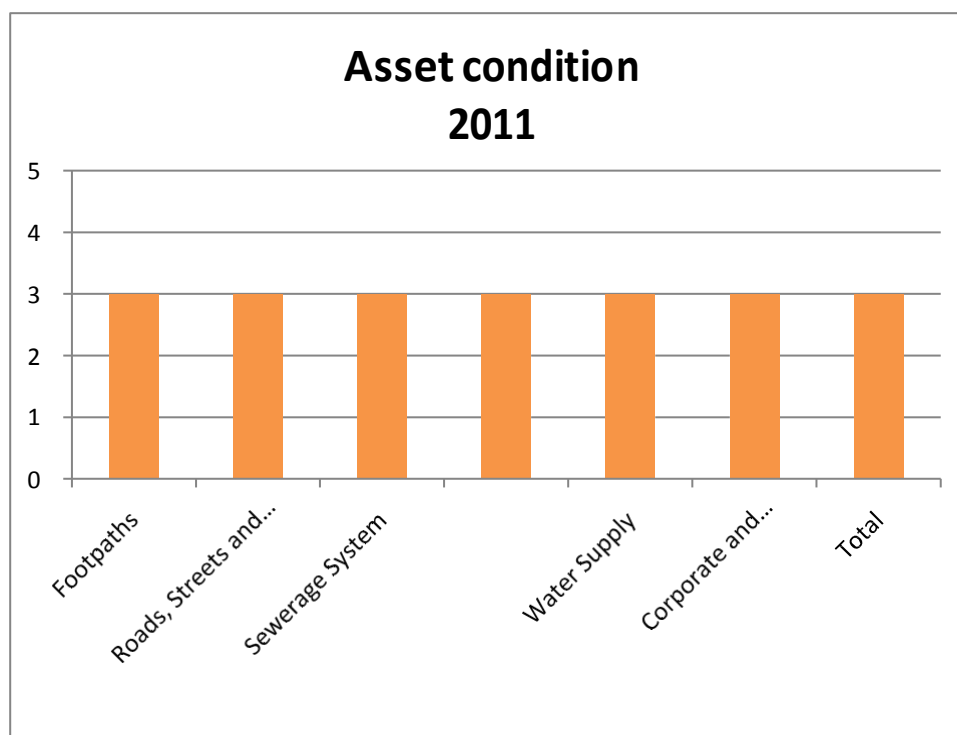
This measurement is done by dividing the written down value of the asset (the fair value of the asset less accumulated depreciation) by the fair value of the asset. This is called the Asset Consumption Ratio.

The Asset Consumption ratios of Council's assets at 30 June 2011 are shown below. The Asset Consumption Ratio shows the average proportion of "as new condition" left in assets by comparing the "written down" value of the Council's assets – replacement cost less the depreciation charged to the asset over time – against the replacement of the Council's assets. An asset with a 100% ratio is in "brand new" condition while one at 0% has been fully depreciated over time.



Another method of measuring the condition of the Council's assets is to make a technical assessment of their condition using measures such as number of faults or breaks along with some professional judgement.

A technical assessment of the condition of the Council's infrastructure assets is shown in the chart below. These condition ratings have been derived from the ratings shown in Special Schedule 7 of the 2010/11 Financial Statements. The ratings are based on 5 being "as new" condition.

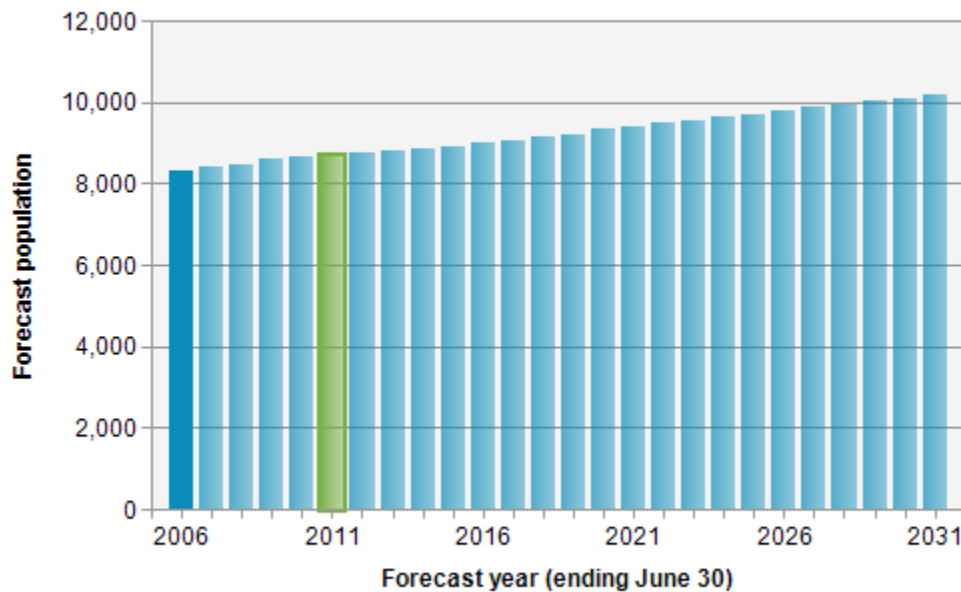


Where are we going?

Population growth

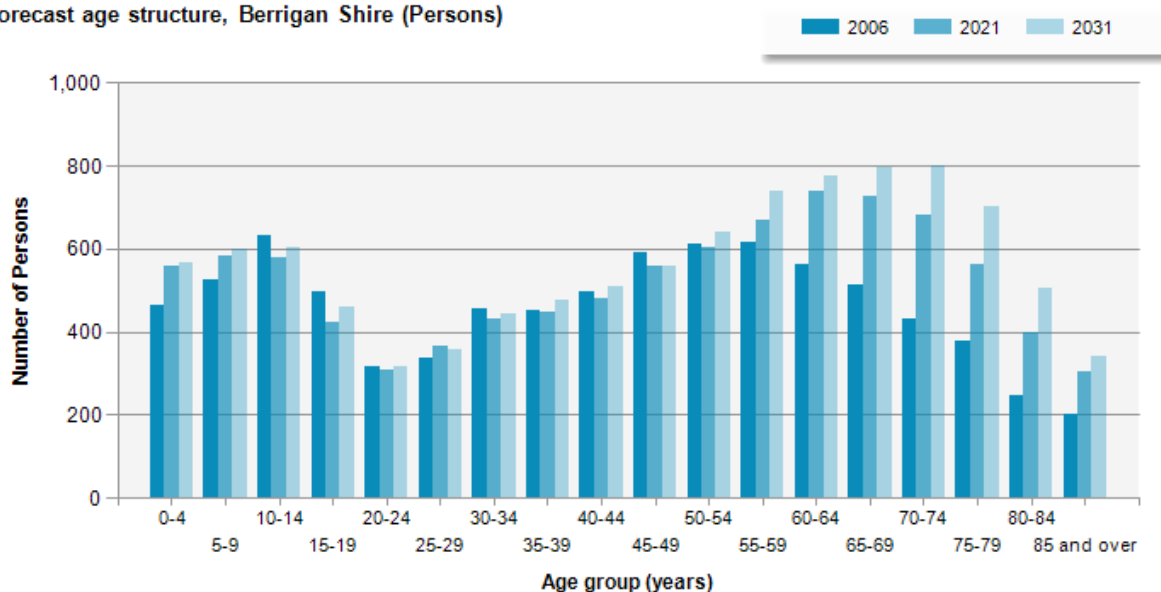
Berrigan Shire is expected to continue growing at a modest rate with the Shire population in 2021 expected to be around 9,400. Population growth will be mainly in the south of the Shire, along the Murray River in Tocumwal and Barooga. Population growth in the northern towns of Berrigan and Finley will be minor.

Forecast population, Berrigan Shire



The population profile of the Shire will be an ageing one with 28.4% of the population aged over 65 in 2021. Consequently, consideration is being given by Council to how the delivery of its current activities and services will be influenced by the needs of an ageing population.

Forecast age structure, Berrigan Shire (Persons)



A Land Demand Plan developed in 2006 identified significant spare infrastructure capacity in the two towns that will see considerable population growth between now and 2021 – Tocumwal and Barooga. As a result, there is not expected to be great demand for new “greenfield” infrastructure. Rather, the focus is expected to be on maintaining existing infrastructure and improvement on the margins. Similarly, there is not expected to be huge demand pressure on most Council-funded services.

On the other hand, there is also unlikely to be a significant increase in the Council’s rating and revenue base. The Council has the option to raise additional rates via a special rate variation but should be cognisant of the ability of the community to meet a larger rating burden.

Community Strategic Plan

Berrigan Shire Council has facilitated the development of a Community Strategic Plan – *Berrigan Shire 2022*. The plan adopts the following vision for the shire.

In 2022 we will be recognised as a Shire that builds on and promotes our natural assets and advantages to create employment and economic activity to attract residents, families and tourists.

The aim of this Financial Strategy is to ensure the Council has the financial resources it needs to progress the implementation of Berrigan Shire 2022 objectives and associated Council activities and services.

Council Activities / Services and Berrigan Shire 2022

CSP Strategic Outcome	CSP Strategic Objective	Council Activities and Services
1.Sustainable Natural and Built Landscapes	<p><i>1.1 Support sustainable use of our natural resources and built landscapes</i></p> <p><i>1.2 Retain the diversity and preserve the health of our natural landscapes and wildlife</i></p> <p><i>1.3 Connect and protect our communities</i></p>	<p>Water, sewerage and drainage</p> <p>Local roads and paths</p> <p>Land use planning and development</p>
2. Good Government	<p><i>2.1 Berrigan Shire 2022 objectives and strategies inform Council planning and community led projects</i></p> <p><i>2.2 Ensure effective governance by Council of Council operations and reporting</i></p> <p><i>2.3 Strengthen strategic relationships and partnerships with community, business and government</i></p>	<p>Council governance, enterprise risk management and business operations</p> <p>Community Planning</p>
3. Supported and Engaged Communities	<p><i>3.1 Create safe, friendly and accessible communities</i></p> <p><i>3.2 Support community engagement through life-long learning, culture and recreation</i></p>	<p>Libraries and community services</p> <p>Parks and reserves</p> <p>Environmental health</p> <p>Animal Control</p>
4. Diverse and Resilient Business	<p><i>4.1 Invest in local job creation, retention and innovation</i></p> <p><i>4.2 Strong and diverse local economy</i></p> <p><i>4.3 Diversify and promote local tourism</i></p> <p><i>4.4 Connect local, regional and national road, rail and aviation infrastructure</i></p>	<p>Business and economic development</p>

These activities and services all require the Council:

- To be financially sustainable
- To cost effectively maintain existing infrastructure service levels and increase them when opportunities arise
- To retain sufficient financial flexibility to undertake new projects and/or activities as desired.

Berrigan Shire 2022 does not indicate any major change in direction or significant new activity for the Council.

Asset planning

The development of this Financial Strategy is also informed by the Council's *Asset Management Strategy*. The *Asset Management Strategy* was adopted by the Council in January 2012. The Council has previously adopted an Asset Management Policy and a series of Asset Management Plans:

- Roads, streets and bridges
- Water
- Sewer
- Urban Stormwater
- Footpaths etc.
- Corporate and Community Assets

The *Asset Management Strategy* has the following aim:

To ensure adequate provision is made for the long-term management and replacement of major technical and physical assets, (including land and property).

In line with this aim, the objectives of the Shire's *Asset Management Strategy* include:

- *Ensuring that Council's services and infrastructure are provided in a sustainable manner, with the appropriate levels of service to residents, visitors and the environment.*
- *Establishing processes that integrate asset management and community strategic planning with Council corporate and long-term financial planning.*
- *Creating an environment where all Council employees take an integral part in overall management of Council assets by creating and sustaining asset management awareness throughout the Council.*
- *Meeting legislative requirements for asset management.*
- *Ensuring resources and operational capabilities are identified and responsibility for asset management is allocated.*
- *Demonstrating transparent and responsible asset management processes that align with demonstrated best practice.*

Assumptions and scenarios

When preparing its Long Term Financial Plan, the Council is obliged to make a series of assumptions about future events that will have an impact on the Council's financial position. These assumptions are based on the analysis of the Council's position shown above.

These assumptions are as follows

- Inflation, as measured by the Local Government Cost Index will average 3.0% per annum
- Wages growth will average 3.0% per annum, after the expiration of the current mandated award wage rate increases.
- Staffing levels will remain static
- The rate peg will increase by the rate of inflation as measured by the Local Government Cost Index
- The number of rateable properties will increase by 1% per annum

- User charges and other fees and charges will increase by the rate of inflation, as will operating grants and contributions.
- Financial Assistance Grant will increase by the rate of inflation as measured by the Local Government Cost Index
- Roads to Recovery (or an analogous program) will continue until 2022
- Investment returns will average around 5% per annum.

When preparing its LTFP the Council is also obliged to prepare several financial scenarios for consideration by the Council and the community. These scenarios help identify how much flexibility there is in the plan and assist in developing strategies to develop the best plan for the Council to meet the needs and wants of the community as identified in *Berrigan Shire 2022*.

Three scenarios will be developed to demonstrate the impact of changes in the assumptions listed above.

Scenario 1 – known as the ‘Base case’ this includes all the assumptions listed above.

Scenario 2 – will include an increase in wages growth, a reduction in the rate peg and Financial Assistance Grant and a slowdown in the increase in rateable properties

Scenario 3 – will be the same as Scenario 1 but without rate pegging; i.e. to show what is possible to achieve where rates are allowed to grow in line with demand for services.

These scenarios may need to be adjusted as the LTFP takes shape to reflect any issues identified in this process.

What is our financial direction?

The medium to long term financial outcomes to be achieved by this strategy are:

1. Financial sustainability

Berrigan Shire will be financially sustainable if its infrastructure capital and its financial capital are able to be maintained over the long term.

A financially sustainable Berrigan Shire will be able to manage likely developments and unexpected financial shocks in future periods without having at some time to introduce economically significant or socially destabilising income or expenditure adjustments.

Financial sustainability is determined by comparing the Council’s long-term financial capacity with its long-term financial requirements.

- **Financial capacity** is the sum total of the financial resources (operating and capital) that a Council can mobilise through its (present and prospective) revenue-raising and financing policies.
- **Financial requirements** is the sum total of the spending (operating and capital) that is necessary to meet the Council’s present obligations and expected future functions, pressures and shocks.

Maintaining Berrigan Shire's financial capital will require the Council to return to a position where it is making operating surpluses before capital grants and contributions. Achieving an operating breakeven position or better on average over time is likely to generate sufficient funds to enable renewal or replacement of the Council's existing assets

2. Sufficient financial capacity and freedom to undertake new projects and activities if desired.

As community expectations, wants and needs change Berrigan Shire Council needs to retain sufficient financial capacity and flexibility to ensure that it can cater for those changes.

As listed above, the Council's financial capacity is the sum total of the financial resources that a Council can mobilise through its revenue-raising and financing policies. As well as obvious items such as rates and charges, grants and fees, this includes:

- Cash reserves
- Borrowing capacity
- Discretionary funds (i.e. funds not committed to other specific projects and activities)

In simple terms retaining financial capacity is about ensuring the Council has the ability to access funds as it requires. This means limiting its commitments to new activities with on-going costs, minimising the costs of servicing debt and putting aside funds for future projects

3. Cost effective maintenance – and improvement where possible – of service level standards for infrastructure assets.

One of local government's roles is to provide facilities and services to communities that cannot be or are not provided by the private or for-profit sector. In the case of local government, these services are largely physical infrastructure-based services and facilities such as:

- transportation (roads, footpaths etc.);
- public health (water, sewer, waste management, cemeteries, drainage etc.);
- recreational (pools, parks, sporting fields);
- cultural (buildings etc.).

Maintaining the level of service for infrastructure-based services such as the above requires the Council to maintain its physical productive capacity – that is "Is the Council's infrastructure – in an overall sense – in a position to deliver the same level of service at the end of the period as it was at the beginning of the period."

As a general rule, the level of service supplied by infrastructure assets is a function of their age – provided that the assets are maintained in a reasonable fashion. Therefore, a systematic replacement and renewal program for these assets is the key to ensuring service level standards are maintained.

How are we going to get there?

Actions

To achieve its financial objectives, Berrigan Shire Council has identified a range of specific actions and activities aligned with Berrigan Shire 2022. These will be used in the preparation of the Council's Long Term Financial Plan

Berrigan Shire 2022 and Financial Strategy Actions
2. Good Government
<i>2.2 Ensure effective governance by Council of Council operations and reporting</i>
2.2.2 Council operations support ethical, transparent and accountable corporate governance

Financial Strategy Objectives	Actions
1. Financial sustainability	<p>1.1 Prepare and review annually a Long Term Financial Plan with the aim of achieving the financial objectives identified in this strategy.</p> <p>Using a ten year financial planning horizon allows the Council to take into account the longer term consequences of current decision making. It also allows for consideration of short term fluctuations etc.</p> <p>A minimum 10 year Long Term Financial Plan is a component of the Council's resourcing strategy, a core requirement of the new Integrated Planning and Reporting Model</p>
	<p>1.2 Prepare Capital Expenditure Reviews, including an assessment of lifecycle costs, for all new and/or upgraded infrastructure assets – with the exception of upgrades of roads, water mains and sewer mains.</p> <p>When making decisions regarding new and upgraded infrastructure it is important that the costs of operating, maintaining and replacing that infrastructure is taken into account. A sustainable Council only takes on obligations that it can afford to meet</p>
	<p>1.3 Resist the pressure to fund services that are the responsibility of other levels of government.</p> <p>While cost-shifting is often inevitable, the Council will resist this where possible and certainly will not look to take on obligations properly belonging to other levels of government without a corresponding funding stream.</p>
	<p>The Council's response to inadequate service delivery from other levels of government will not be to take on these obligations itself but to act as an advocate for the community to the NSW and</p>

Financial Strategy Objectives	Actions
	Federal governments.
1. Financial sustainability cont	<p>1.4 Retain control of urban water supply and sewer services.</p> <p>The Council will continue to resist plans to remove control of its urban water supply and sewer services. Berrigan Shire Council runs these services in an efficient and effective manner.</p> <p>These services share the cost of running the Council's governance, corporate and financial services. Losing these services will significantly financially disadvantage Berrigan Shire Council with little if any benefit to the local community.</p>
	<p>1.5 Recognise that funding for renewal and upgrading of sport, recreation and cultural infrastructure requires a combination of Council funding and community support and preferably some contribution from other levels of government.</p> <p>Berrigan Shire Council does not have the capacity to fund the replacement and upgrade of this recreational, sporting and cultural infrastructure (Recreation Reserves, Community Halls, etc.) without support from the community and ideally other levels of government.</p> <p>Without funding assistance from the community and/or other levels of government, the Council cannot responsibly consider upgrade and replacement of these assets</p>
	<p>1.6 Seek methods of achieving a return (or at least minimise ratepayer subsidy) on business activities such as the Finley Saleyards, Tocumwal Caravan Park and Tocumwal Aerodrome. Subsidies to programs such as the private operation of the Tocumwal Visitor Information Centre should also be reviewed regularly.</p> <p>Berrigan Shire Council has made significant progress over the past five years in limiting its exposure to loss-making commercial enterprises. The Finley Saleyards and the Tocumwal Caravan Park have both been leased to private operators to run on a commercial basis and this has markedly improved the Council's financial position.</p> <p>The challenge for the Council is to identify means to operate the Tocumwal Aerodrome on a self-funding basis. In addition, Council-subsidised private operations such as the Tocumwal Visitor Information Centre should also be encouraged to move towards a self-funding basis.</p>
	<p>1.7 Encourage and support the existing model of community provision and operation of sport, recreation and cultural</p>

Financial Strategy Objectives	Actions
	<p>infrastructure.</p> <p>Berrigan Shire Council relies on a volunteer-driven model to provide services such as sporting fields, public swimming pools and community halls.</p> <p>Without the in-kind support of these volunteers, the community would be required to choose between service level reductions or rate increases.</p> <p>Cultural change and increasing regulatory burdens have seen this volunteer model come under some stress in recent years. The Council will conduct a range of activities to support, retain and attract volunteers to assist in supplying these services.</p>
1. Financial sustainability cont	<p>1.8 Actively lobby the State and Federal Governments to retain existing grant funding levels for road maintenance and upgrades.</p> <p>Without the retention of existing levels of RTA and R2R funding, the Council cannot continue to maintain its existing road service levels.</p>
2. Cost effective maintenance of infrastructure service levels	<p>2.1 Prepare and review its Asset Management Strategy and its Asset Management Plans for the Council's major infrastructure assets annually as part of annual budget preparation.</p> <p>The Council has adopted its Asset Management Strategy in 2011 and has prepared Asset Management Plans for all its major classes of assets.</p> <p>The Council's major expenditure items relate to replacement and upgrading of its infrastructure assets. It is important that the Council continues to review its asset plans and strategies as circumstances change.</p> <p>2.2 Prioritise the renewal of existing assets over the development and delivery of new services.</p> <p>A sustainable Council ensures it can fund its existing range of services before taking on new obligations.</p>
	<p>2.3 Implement a Borrowing Policy that allows the Council to borrow only for the development of infrastructure where</p> <ul style="list-style-type: none"> a) There is an urgent need for the asset in the short term, or b) It is most cost-effective to construct the asset in the short term (as opposed to waiting until sufficient on-hand funds are available), and c) The Council has access to a funding stream to meet its debt obligations without compromising its other activities.

Financial Strategy Objectives	Actions
	<p>This has been traditionally the Council's preference and adoption of a policy will formalise this process.</p> <p>In effect, this will mean that borrowing will be largely be restricted to functions such as urban water supply, sewer and waste management where the Council retains some control over its future revenues. It may also be an appropriate funding tool for land development in limited circumstances.</p> <p>The policy will still allow for the possibility of borrowing for other services where borrowing is identified as the cheaper whole-of-life funding option or immediate construction allows the Council to access an opportunity that would otherwise be missed. Interest subsidies may influence any decision to borrow.</p> <p>Finally, if community support can be demonstrated, the policy borrowing for the replacement of recreational, sporting and community assets where it can be tied to additional funding from a Special Rates Variation.</p>
<p>3. Financial capacity and freedom</p>	<p>3.1 Formalise the Council's existing preference to put money aside for future capital works, rather than borrow.</p> <p>Saving for new infrastructure rather than borrowing has been the Council's traditional preference. It minimises the burden placed on future generations and allows the Council to retain some financial capacity and flexibility.</p> <p>For a Council with moderate population and revenue growth such as Berrigan Shire, there is unlikely to be immediate pressure to construct new or upgraded assets in a time frame that does not allow for the required funds to be put aside.</p> <p>Interest subsidy schemes such as the Local Infrastructure Renewal Scheme (LIRS) will make borrowing for renewal of community infrastructure a viable option.</p> <p>3.2 Maintain the existing Investment Policy settings prioritising preservation of capital over investment return.</p> <p>Chasing revenue growth from investments necessarily adds to the risk levels borne by the Council. Berrigan Shire Council has historically sought to avoid investment risk through the use of relatively safe investment products such as Term Deposits and through a diverse investment portfolio.</p>

Financial Strategy Objectives	Actions
	<p>3.3 Retire existing debt in line with existing loan repayment schedules. Once paid, quarantine the repayment stream freed up to fund future capital renewal projects or specifically identified programs.</p> <p>Retirement of existing debt frees up additional funds to spend on other services. However, it is important that these newly freed-up funds continue to be allocated to the replacement or upgrade of infrastructure and not lost in the pool of recurrent funding. This could include funding the repayment of new loans to fund infrastructure renewal in line with Objective 2.3.</p> <p>Identifying funding streams for future replacement of assets is good financial discipline and assists the Council's sustainability and financial flexibility.</p>
3. Financial capacity and freedom cont	<p>3.4 Continue to actively recover outstanding rates debt as identified in the Council's Revenue Policy.</p> <p>The Council has an active and successful debt recovery process and this will continue. This assists the Council to maintain an adequate level of working capital.</p> <p>3.5 Set utility charges for water supply, sewer and waste management services at a level that delivers a return on those assets sufficient to ensure long term sustainability.</p> <p>The Council is unlikely to be eligible for funding assistance for replacement or upgrade of its assets for these services and will need to generate sufficient funds from its own sources to do so. Making a return on these assets will generate sufficient funds to ensure the sustainability of these services.</p> <p>A necessary corollary of this action is that revenues generated from these assets should be reasonably predictable. This means targets such as raising at least 50% of its water revenue from variable user charges may not always be appropriate.</p> <p>3.6 Consider seeking a Special Rates Variation where there is a clearly identified demand for new or significantly improved service levels.</p> <p>While Berrigan Shire Council's preferred approach will be to live within its means where possible, it is of course required to respond to community demand.</p> <p>Where the community has clearly identified that is willing to pay for increased levels of service, the Council will consider applying for a Special Rate Variation to fund this. This will only occur after considering and exhausting all other actions as identified above.</p>

Financial Strategy Objectives	Actions

How will we know if we are on course?

Berrigan Shire Council will measure its progress against its three desired outcomes by tracking performance against a set of key performance measures. The Australian Local Government Planning Ministers Council's National Financial Sustainability Frameworks defined performance measures as "signals used to convey the directions being taken by the Council and to assess whether or not desired outcomes are being achieved.

Effective performance indicators:

- Measure those factors which define financial sustainability
- Are relatively few in number
- Are based on information that is readily available and reliable.

Performance measures cannot and should not try and measure everything but rather should be pitched at a reasonably high level. They should be used as a guide as to where to look for reasons behind any differences and trends and to identify specific areas for further analysis.

The Council has chosen to base its performance measures on data that can be found in its Annual Financial Statements. While this is necessarily a "broad-bush" approach, it has the advantages of not requiring the additional work and expense involved in data-gathering and analysis. Data from the Annual Financial Statements is transparent, audited and reasonably consistent from Council to Council.

Some appropriate indicators for the Council to use have been developed by the Local Government Association of South Australia:

- Operating Surplus
- Operating Surplus Ratio
- Net Financial Liabilities
- Net Financial Liabilities Ratio
- Interest Cover Ratio
- Asset Sustainability Ratio
- Asset Consumption Ratio

The Council will need to determine which of these measures (or other measures not listed here) will be adopted to track progress against the objectives of this strategy.

Financial Strategy Objectives	Possible Indicators*	Performance Measures/Target
1. Financial sustainability	Operating Surplus Net Financial Liabilities	A break-even operating position or better over the life of the Long Term Financial Plan. Net financial liabilities remain less than zero over the life of the LTFP

Financial Strategy Objectives	Possible Indicators*	Performance Measures/Target
2. Cost effective maintenance of infrastructure service levels	Asset Sustainability Ratio Asset Consumption Ratio	Target to be set having regard to the relative age and replacement/renewal profile of the Council's asset portfolio. On average should be at least 100% provided Council wishes to maintain level of service Asset consumption ratio is between 40% and 80%
3. Financial capacity and freedom	Operating Surplus Ratio Net Financial Liabilities Ratio Interest Cover Ratio	An operating surplus ratio between 0% and 10% over any five year period Net financial liabilities remain less than zero over the life of the LTFP Net interest to remain below 0% of operating income

- See Appendix for description of indicator and indicative targets

Appendix

Indicator	Description	Comment	Calculation (\$M)	Indicative Target
1. Operating Surplus Ratio	The percentage by which the major controllable income plus operating grants varies from day-to-day expenses	The operating surplus ratio is the operating surplus (or deficit) expressed as a percentage of general and other rates and operating grants (e.g. FAG, R2R & Repair etc.)	<p>Operating surplus divided by general and other rate income and operating grants.</p> <p><u>2010/11 actual</u> Operating deficit = -\$0.7 M Rates income = \$7.4 M Operating grants = \$6.8 M</p> <p>Operating Surplus Ratio = $[-0.7 / (7.4 + 6.8)]$ = -5%</p> <p><u>2011/12 budgeted</u></p> <p>Operating surplus = \$0.2 M Rates income = \$7.9 M Operating grants = \$5.2 M</p> <p>Operating Surplus Ratio = $[0.2 / (7.9 + 5.2)]$ = 2%</p>	An operating surplus ratio between 0% and 10% over any five year period
	What does it mean?	<p>A positive value indicates the percentage of total rates and operating grants (e.g. FAG, R2R and Repair etc.) available to fund capital expenditure.</p> <p>A negative value indicates the percentage increase in total rates and operating grants income required to achieve a break even operating result.</p>		

Indicator	Description	Comment	Calculation (\$M)	Indicative Target
2. Operating Surplus	The difference between day to day income and expenses for the year	An operating surplus (deficit) arises when operating income (excluding capital income) exceeds (is less than) operating expenses for the year.	<p>Operating income (excluding amounts received specifically for new or upgraded assets and physical assets received free-of-charge) less operating expenses for the year.</p> <p><u>2010/11 actual</u> Operating income = \$17.1 M Operating expenses = 17.8 M Operating Surplus = -\$0.7 M</p> <p><u>2011/12 budgeted</u> Operating income = \$15.0 M Operating expenses = \$14.8 M Operating Surplus = \$0.2 M</p>	A break-even operating position or better over the life of the Long Term Financial Plan.
	What does it mean?	<p>If the Council is not generating an operating break-even result or better on average over the medium term it is unlikely to be operating sustainably.</p> <p>It means that the cost of services provided to the community exceed income generated. If the Council is operating with a significant deficit over several years and the Long Term Financial Plan does not provide a proposal to turn this around, it is inevitable that the Council will face a major financial shock in the future.</p> <p>The position would come to a head when major assets fail and the Council would be required to choose between large rate rises or not replacing assets – and thus providing the community a lower level of service.</p>		

Indicator	Description	Comment	Calculation (\$M)	Indicative Target
3. Net Financial Liabilities	What is owed to others less money held, invested or owed to the Council.	Net financial liabilities equals total liabilities less financial assets	<p>Total liabilities less financial assets (cash and cash equivalents + trade and other receivables + other financial assets)</p> <p><u>2010/11 actual</u> Total liabilities = \$4.0 M Cash & cash Equivalents = 2.0 M Trade and other receivables = 1.2 M Other financial assets = 13.6 M</p> <p>Net Financial Liabilities = -12.8 M $[4.0 - (2.0 + 1.2 + 13.6) = -12.8$</p>	<p>Net financial liabilities remain less than zero over the life of the LTFP.</p> <p>When setting this target, the Council should consider its operating surplus target and its activities as identified in its Community Strategic Plan and Asset Management Plan</p> <p>The Council currently has no net debt. This is an appropriate position for a Council that is not experiencing large scale development.</p>
	What does it mean?	<p>As well as borrowings, this indicator considers the Council's other liabilities and financial assets. In the case of Berrigan Shire Council that has Net Financial Assets, this indicator may need some refining to be useful</p> <p>This indicator covers all Council's operations and a breakdown between funds (such as General Fund, Water Fund, Sewer Fund) may be more useful. This would, however, somewhat detract from the simplicity of the indicator.</p>		

Indicator	Description	Comment	Calculation (\$M)	Indicative Target
4. Net Financial Liabilities Ratio	The significance of net amount owed compared with the period's income.	Indicates the extent to which net financial liabilities could be met by current income	<p>Net financial liabilities divided by operating income</p> <p><u>2010/11 actual</u> Total liabilities = \$4.0 M Cash & cash Equivalents = 2.0 M Trade and other receivables = 1.2 M Other financial assets = 13.6 M</p> <p>Net Financial Liabilities = -12.8 M $[4.0 - (2.0 + 1.2 + 13.6) = -12.8$</p>	<p>Net financial liabilities remain less than zero over the life of the LTFP.</p> <p>When setting this target, the Council should consider its operating surplus target and its activities as identified in its Community Strategic Plan and Asset Management Plan</p> <p>The Council currently has no net debt. This is an appropriate position for a Council that is not experiencing large scale development.</p>
	What does it mean?	<p>As well as borrowings, this indicator considers the Council's other liabilities and financial assets. In the case of Berrigan Shire Council that has Net Financial Assets, this indicator may need some refining to be useful</p> <p>This indicator covers all Council's operations and a breakdown between funds (such as General Fund, Water Fund, Sewer Fund) may be more useful. This would, however, somewhat detract from the simplicity of the indicator.</p>		

Indicator	Description	Comment	Calculation (\$M)	Indicative Target
5. Interest Cover Ratio	The proportion of day-to-day income used to pay interest on loans net of interest income	Indicates the extent to which the Council's operating income is committed to meeting interest expenses.	<p>Net annual income expense divided by operating income</p> <p><u>2010/11 actual</u> Borrowing Cost = \$0.06 M Investment Income = \$0.9 M Operating income = \$17.1 M Operating expenses = 17.8 M</p> <p>Interest Cover Ratio = -5% [(0.06-0.9)/17.1]</p> <p><u>2011/12 budgeted</u> Borrowing Cost = \$0.06 M Investment Income = \$0.9 M Operating income = \$17.1 M Operating expenses = 17.8 M</p> <p>Interest Cover Ratio = -5% [(0.06-0.9)/17.1]</p>	Net interest to remain below 0% of operating income
	What does it mean?	<p>As with all indicators associated with measuring indebtedness and its associated costs there is no right or wrong ratio. The Council needs to manage this ratio in a range acceptable to it, having regard to its long term financial sustainability and strategic management plans.</p> <p>If the Council chooses to borrow for infrastructure renewal projects such as upgrading and improvements to its recreation reserves, this ratio will need to be monitored carefully.</p>		

Indicator	Description	Comment	Calculation (\$M)	Indicative Target
6. Asset Sustainability Ratio	The ratio of asset replacement expenditure relative to depreciation for a period. It measures whether assets are being replaced at the rate they are wearing out.	Indicates whether the Council is replacing or renewing non-financial assets at the same rate that its overall stock of assets is wearing out for the period	<p>Capital expenditure on replacement/renewal of existing plant and equipment and infrastructure assets divided by annual depreciation expense.</p> <p><u>2010/11 actual</u> Capital renewal expenditure = \$1.9 M Depreciation expense = \$4.2 M</p> <p>Asset Sustainability Ratio = 45% [1.9/4.2 = 45 %]</p> <p><u>2011/12 budgeted</u> Capital renewal expenditure = \$8.4 M Depreciation expense = \$3.4 M</p> <p>Asset Sustainability Ratio = 247 % [8.4/3.4=247 %]</p>	Target to be set having regard to the relative age and replacement/renewal profile of the Council's asset portfolio. On average should be at least 100% provided Council wishes to maintain level of service
	What does it mean?	<p>If capital expenditure on renewing or replacing existing assets is at least equal to depreciation on average over time then the Council is ensuring the value of its existing stock of its physical assets is maintained</p> <p>This ratio will vary, often by significant amounts, as the Council's asset replacement program is unrolled over time.</p>		

Indicator	Description	Comment	Calculation (\$M)	Indicative Target
7. Asset Consumption Ratio	The average proportion of "as new condition" left in assets	Shows the depreciated replacement cost of the Council's depreciable assets relative to their "as new" (replacement) value	<p>Depreciated replacement cost (DRC) of plant and equipment and infrastructure assets divided by current replacement cost (CRC) of depreciable assets.</p> <p><u>2010/11 actual</u></p> <p>CRC = \$274.0 M DRC = \$167.5 M</p> <p>Asset Consumption Ratio = 61% [167.5/274.0 = 61 %]</p> <p><u>2011/12 budgeted</u></p> <p>Not calculated</p>	<p>Asset consumption ratio is between 40% and 80%</p> <p>Target to be set having regard for the relative age and replacement/renewal profile of the Council's asset portfolio.</p>
	What does it mean?	<p>This ratio seeks to highlight the aged condition of the Council's stock of physical assets.</p> <p>If the Council is responsibly maintaining and renewing/replacing its assets in accordance with a well prepared asset management plan then a low and/or declining Asset Consumption Ratio is not necessarily a cause for concern.</p>		



Workforce Management Strategy & Plan 2013 - 2017

Berrigan Shire 2023
Resourcing Strategy



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Introduction

Workforce planning is a requirement of Integrated Planning and Reporting. The Shire's *Workforce Management Strategy and Action Plan 2013 – 2017* is an element of the *Berrigan Shire 2023: Resourcing Strategy* and it contributes toward the achievement of *Berrigan Shire 2023 Strategic Outcomes* of:

1. Sustainable Natural and Built Landscapes
2. Good Government
3. Supported and Engaged Communities
4. Diverse and Resilient Business

The *Workforce Management Strategy and Action Plan 2013 – 2017* includes a snapshot of the demographic features of Council's workforce of 82 equivalent full time staff (EFT), our current organisational and reporting structure, workforce development issues and an action plan designed to facilitate the resourcing and workforce requirements of the Shire's 2013 – 2017 *Delivery Program*.

This strategy and action plan assumes no change in the base skills, knowledge and competency profile of the Shire's workforce and was developed from:

- A comprehensive analysis of the Shire's Community Strategic Plan *Berrigan Shire 2023*
- Consideration of Council's *Delivery Program 2013 – 2017*;
- A desk top review of *Workforce Management Strategy and Action Plan 2012 – 2016*;
- An updated summary profile of the Shire's workforce as at February 2013
- Consideration of issues identified (2010) internal discussion paper¹; and
- A (2011) survey of Council's staff

Purpose

The *Workforce Management Strategy* and its action plan facilitates the maintenance and development of a workforce with the technical and managerial competence needed to implement the Shire's 4-year *Delivery Program* and annual operating plans.

According to SKILL *Australia* workforce development encompasses three interrelated elements:

- The demand for future skills and what planning for the future entails (**A**traction and recruitment)
- Improving the value from investments current being made in the existing and future workforce (**R**etention)
- Integrating policy, planning and service delivery with broader workforce participation, social inclusion and innovation ensuring that we have a workforce able to connect with or leverage wider economic, employment and social strategies (**T**raining and skill development)

Or **ART**

This strategy and action plan uses the 3 pillars of workforce development: attraction, retention and training for skill development to address the Council's *Delivery Program* and strategic workforce management and development issues² of

1. Succession planning
2. Recruitment to key roles, and
3. An ageing workforce

¹ Hansen, M (2010) *Workforce Management Plan – Discussion Paper and Options Paper (internal document)*

² *ibid*

Council Activities and Berrigan Shire 2023

The following table describes the relationship between Council's *Delivery Program* activities and *Berrigan Shire 2023* strategic outcomes which, in turn contribute toward the realisation of our community's vision that

In 2023 we will be recognised as a Shire that builds on and promotes our natural assets and advantages to create employment and economic activity to attract residents, families and tourists.

CSP Strategic Outcome	CSP Strategic Objective	Council Activities and Services	Professional & Technical Skills
1.Sustainable Natural and Built Landscapes	1.1 Support sustainable use of our natural resources and built landscapes 1.2 Retain the diversity and preserve the health of our natural landscapes and wildlife 1.3 Connect and protect our communities	Stormwater Council roads, paths, levees Land use planning and development Waste Weed Control	Engineering & Surveying Statutory and Land Use Planning Project Management Building Control
2. Good Government	2.1 <i>Berrigan Shire 2023</i> objectives and strategies inform Council planning and community led projects 2.2 Ensure effective governance by Council of Council operations and reporting 2.3 Strengthen strategic relationships and partnerships with community, business and government	Council governance, enterprise risk management, plant and business operations Community planning	Strategic Planning Administration (Public) Public Policy Partnership development Finance Accounting Risk Management Business Planning Human Resource Management Asset Management Information & Records Management

CSP Strategic Outcome	CSP Strategic Objective	Council Activities and Services	Professional & Technical Skills
3. Supported and Engaged Communities	3.1 Create safe, friendly and accessible communities 3.2 Support community engagement through life-long learning, culture and recreation	Libraries and community services Parks, reserves, recreation facilities Cemeteries Water and sewerage Environmental health Animal Control Emergency Services	Information Studies (Libraries) Open Space Planning & Management Engineering and Design Public Safety Environmental Health Social Planning
4. Diverse and Resilient Business	4.1 Invest in local job creation, retention and innovation 4.2 Strong and diverse local economy 4.3 Diversify and promote local tourism 4.4 Connect local, regional and national road, rail and aviation infrastructure	Business and economic development Tocumwal Aerodrome Tourism and events promotion Saleyards	Economic Development & Planning Marketing Business Development

In addition to summarising the relationship between *Berrigan Shire 2023* and Council activities this table also describes the breadth of professional, technical and managerial competencies inherent in the delivery of Council activities and coordinated by this strategy.

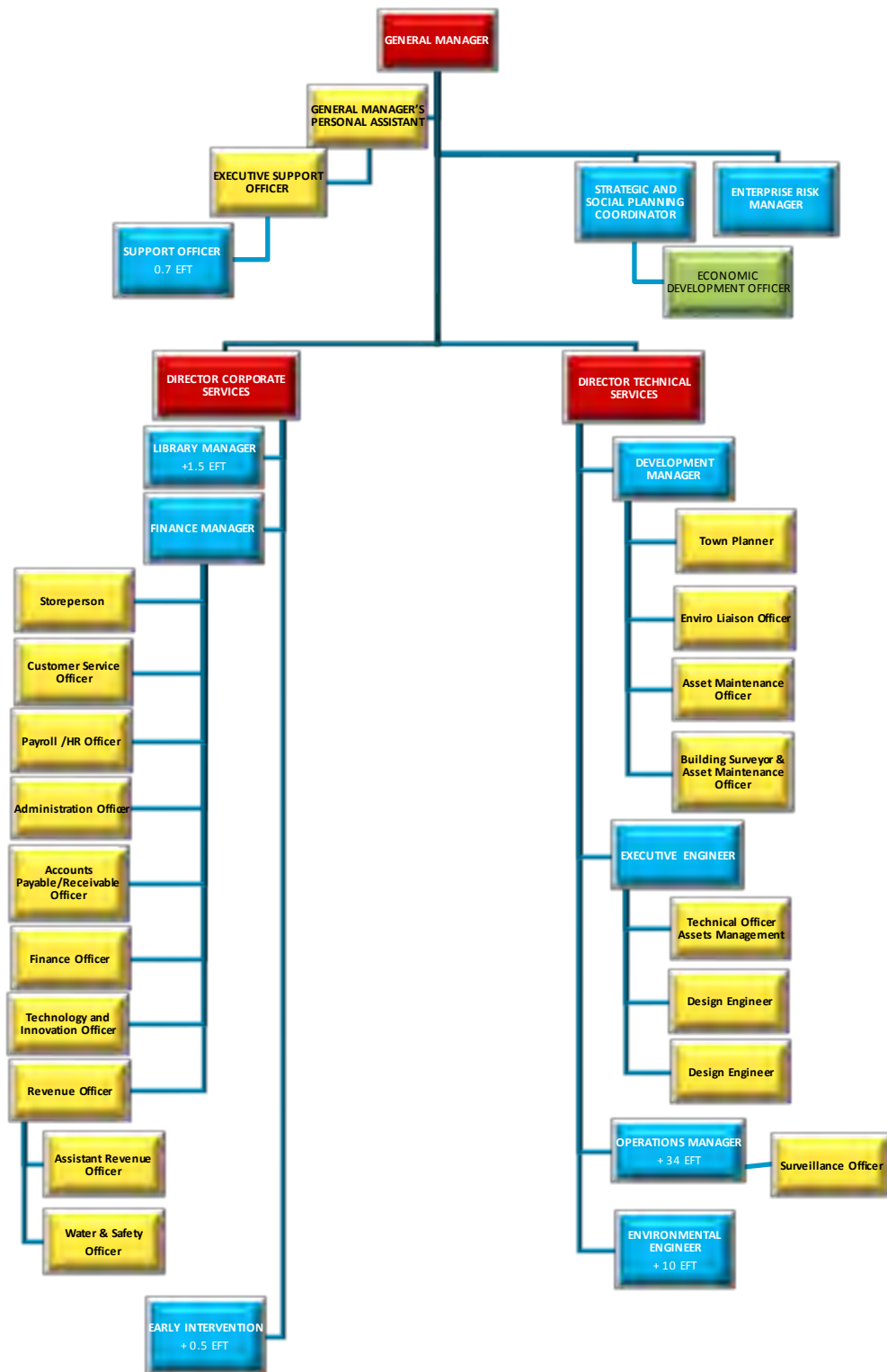
Shire Workforce

The Shire's *Workforce Management Strategy and Plan (2012 – 2016)* canvassed national and localised population and employment trends, the age of the Shire's workforce, current and projected skills shortages, in addition to the succession planning requirements of key positions.

As part of the desk top review and re-development of this strategy and action plan the profile of the Shire's workforce, turnover and skills profile has been updated. In the past 18 months, there has been no substantive change in the demographic characteristics of the Shire's workforce, and the challenges associated with the attraction and retention of appropriately qualified and skilled administrative and technical services staff.

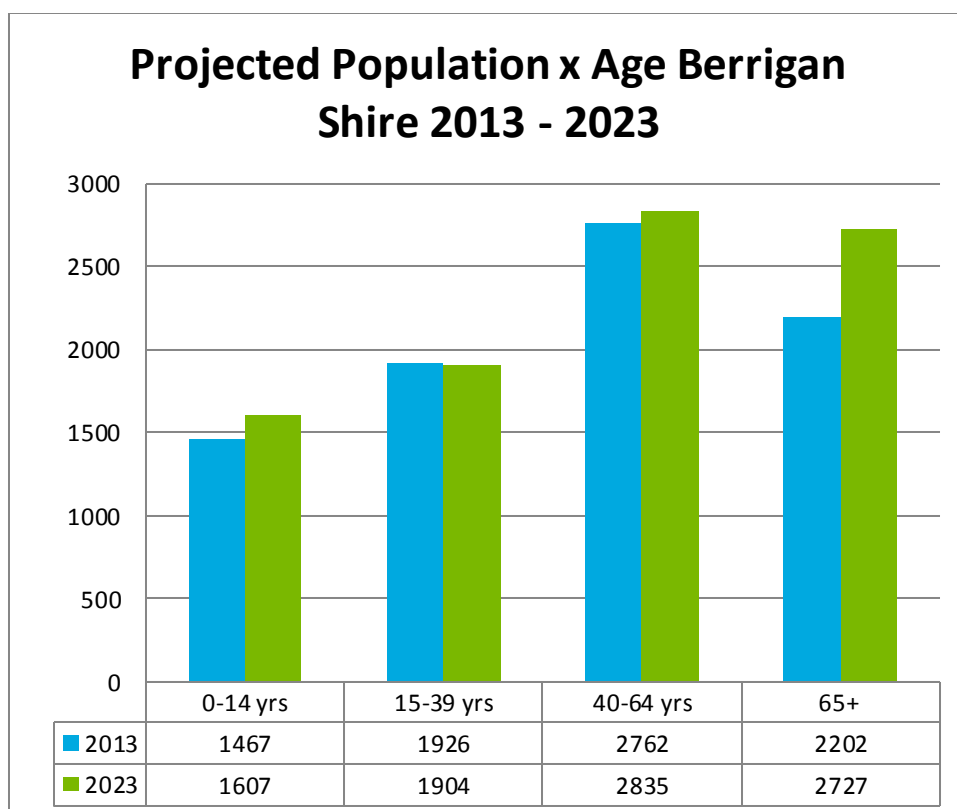
The Council's workforce continues to reflect the working age profile of the Shire's general population and remains managed and directed on a day to day basis by the Council's executive management team – the General Manager and the Directors of Corporate and Technical Services.

Organisational Structure



As at 1 July 2015

Workforce Management Strategy and Plan for Ordinary Council Meeting 15 April 2015 includes Organisational Structure to be Adopted by Council at Ordinary Council Meeting 17th June 2015



(.id Berrigan Shire Population Forecast <http://forecast2.id.com.au/Default.aspx?id=393&pg=5210&gid=10> accessed 2 April 2013)

Workforce

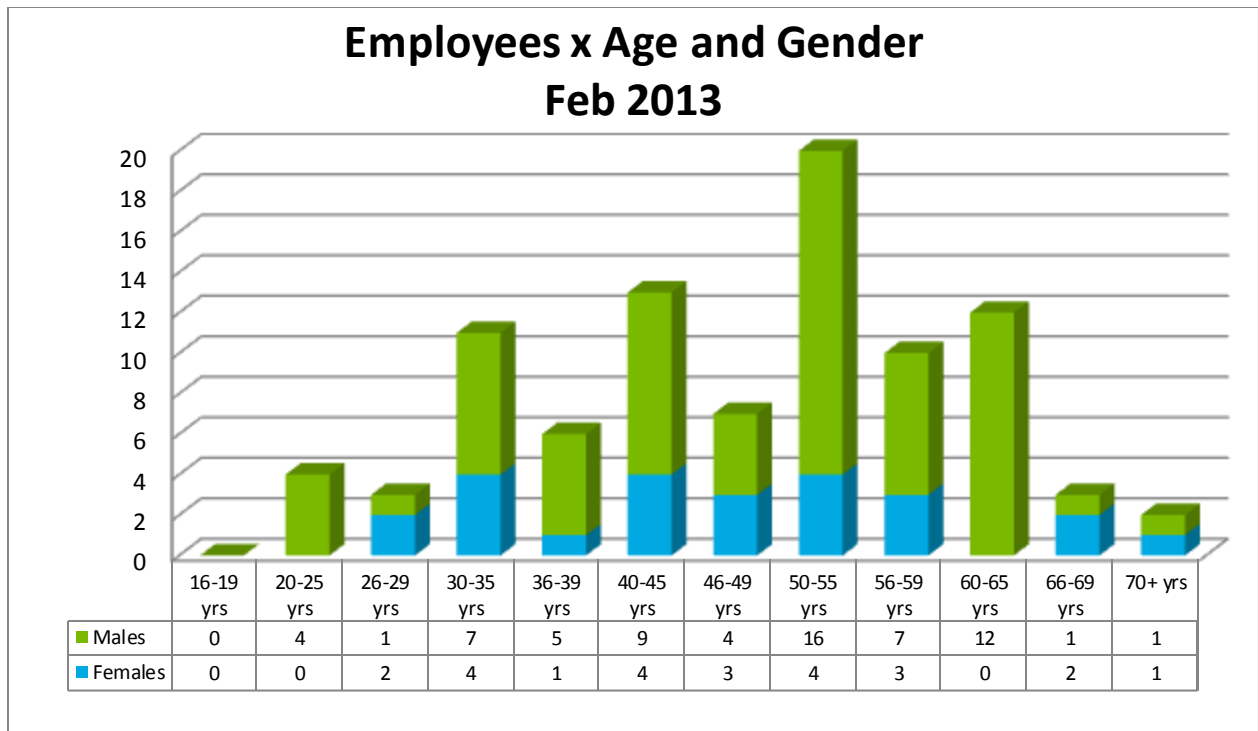
In February 2013, there were 91 persons employed by Berrigan Shire Council. This number fluctuates throughout the year and is the result of the employment of casual staff such as pool lifeguards. As with previous years, the majority of Council employees are men employed on a full-time basis by contrast, women are more likely to be employed on a part-time or casual basis.

	Council Governance	Corporate Services	Technical Services	EFT	Full-time	Part-time	Casual	Total
Male					66	0	1	67
Female					13	11	0	24
Total	6	17	59	82	79	11	1	91

The median age of a Council employee in 2012 was 53 years of age a 5 year increase in median age when compared with median age of employees in 2010. This means that more than 50% of the Council workforce is aged 53 years of age or over. Eighteen (18%) of the Council's workforce is aged over 60 years: a 7% increase in the number of employees aged 60+ across a 2 year period. The most common age grouping for Council employees remains 50-55 years of age with 22% of the Shire's workforce aged 50 – 55 years of age.

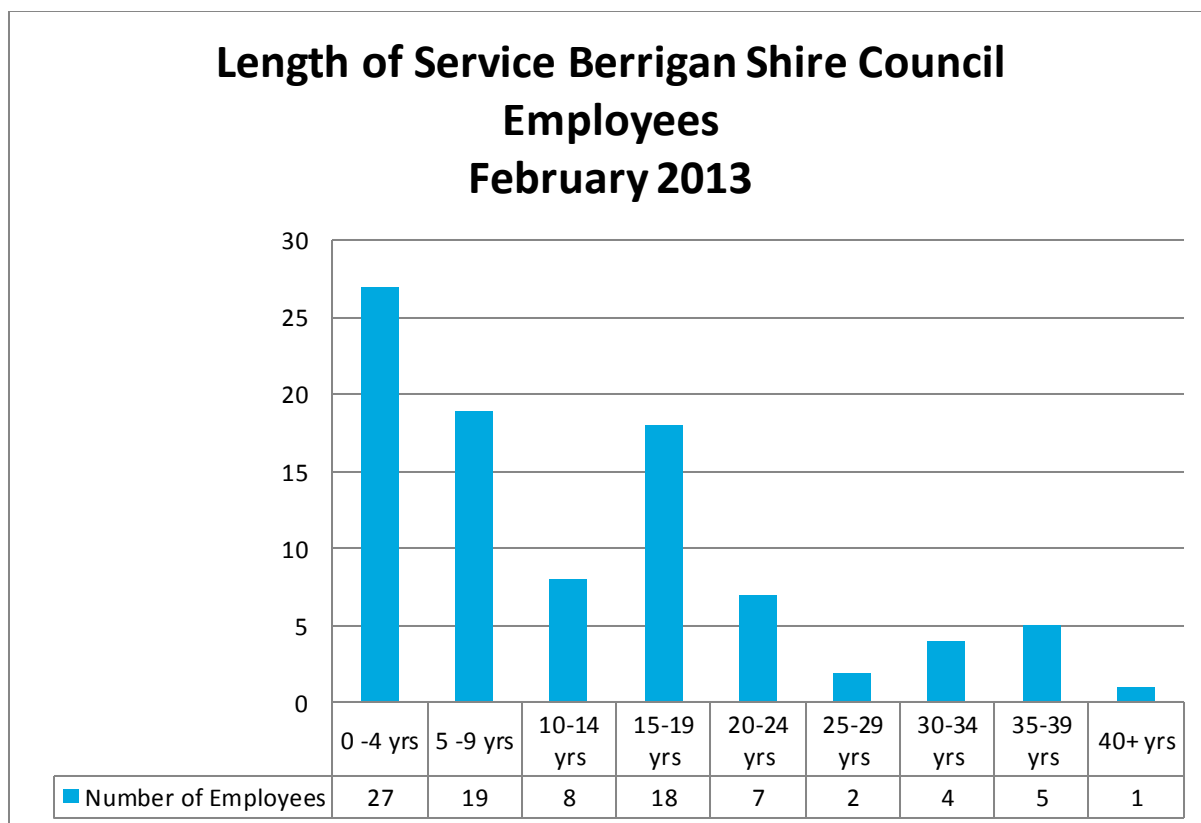
By contrast, 18 employees were aged under 35 years of which a third of these are women; some of whom are working in part time roles.

Workforce Management Strategy and Plan for Ordinary Council Meeting 15 April 2015 includes Organisational Structure to be Adopted by Council at Ordinary Council Meeting 17th June 2015



According to the 2010 *Options Paper* once employed, Council employees tend to remain with the Council for some time. This has contributed to a basically stable workforce. The average Council employee has been working with the Council for ten years and 23% of Council employees have been employed for over 20 years.

On the other hand, 30% of the Council's workforce has been with the Council for less than 5 years. This includes key positions in Finance, Development Services and Engineering Services.



Local Government Skills Shortages

The Council continues to operate under the threat of a shortage of skilled employees in key areas of its operations. Australia is undergoing a general skills shortage at present and this shortage is particularly pronounced in rural and regional areas. Local government specific skills such as engineering and town planning are in short supply in Australia and again, it is in rural and regional Australia where these shortages are most pronounced.

A report prepared by the NSW Department of Local Government in 2005 identified key areas of staff shortages across New South Wales. In that survey, 92% of surveyed Councils reported a skills shortage or were aware of a future or emerging skills shortage.

According to this survey the major areas of shortage were Town Planning and Civil Engineering. Other areas of shortage commonly mentioned included:

- Utilities Engineering;
- Trades such as Mechanics and Building Maintenance;
- Accountants and Rating professionals;
- Environmental Health and Building officers.

Berrigan Shire Council's experience with skills shortages is consistent with the experience of Local Government in New South Wales as a whole. Key professional and technical skills positions have been vacant for periods of over six months. This has led to downgrading some technical positions

and external contracting of technical skills on an as needs basis. Specific skill shortage issues for the Council in recent years include:

- Executive Engineer – Vacant between October 2006 and January 2007 and again between January 2009 and April 2010
- Building Surveyor / Asset Maintenance – Revised position description 2011 and 2012
- Design Engineer/s – Vacant 2011 & 2012 Revised Position description
- Town Planner – Vacant 2011

In the past year Council has successfully used the provisions of the Migration Act 1958 (Section 457 Temporary Visa – Skilled Workers) and filled vacant technical and town planning positions by sponsoring skilled workers who do not have Australian citizenship or residency.

Staff retention

The Council has been successful in retaining staff and maintaining a steady overall rate of staff turnover. Reflecting the general rule that Local Government employees have traditionally stayed with their employers for significant periods of time. Reasons for this include long service leave arrangements, and particularly in rural and regional areas the perception that employment with the Council is secure in an environment with limited local area employment opportunities.

Unfortunately, also in common with broader sector, this does not apply to positions and roles requiring professional / technical skills and tertiary qualifications. In common with most other rural and remote Councils the Shire experiences difficulty recruiting and retaining skilled and experienced professionals. An issue further compounded by generational change in the Australia's labour market. For example, most people entering the workforce (other than through skilled migration programs) are now *Generation Y*. *Generation Y* (born between 1980 and 1994), i.e. aged between 16 and 30. This cohort constitutes 20.4% of the Australian population and it is a population cohort that according to demographers

- Seeks variety
- Appears less inclined to stay with an employer for an extended period of time
- Is more geographically mobile
- Have due to the extensiveness of their formal training greater career choice and expectations with respect to wages, conditions, and career prospects

Staff Survey

Council staff (February 2012) completed a ten question survey designed to provide whole of Council data on issues related to staff training, attraction, and retention. The survey was completed by 98% of the Shire's full-time, part-time and casual workforce including their managers and supervisors. A total of 81 hardcopy surveys were completed out of a possible 82 and of the surveys completed all questions attracted a 97% or higher response rate.

Nine questions used a five-point or Likert type scale in addition to an optional comments item. The five point interval response scale did not offer a neutral third point but a third point response item that 'controlled' the neutral tendency bias often associated with five-point scaling.

The inherent and overall positive bias of the survey's design was controlled through the inclusion at question 7 of a 'negatively biased' item requiring comment. This question elicited a written comment from 32% of survey respondents and was analysed using recurrent text analysis software that excluded punctuation, common verbs, pronouns and adjectives.

Survey questions and their supporting rationale are included as an appendix as are all survey comments.

To ensure anonymity and to encourage qualitative comments all staff were advised that hardcopy surveys would be collected by a single collector. Moreover, only once all surveys had been returned would the surveys then be forwarded to the Council Officer who had designed and constructed the survey. Survey respondents were also advised that identifying comments would be excluded and or if 'material' to the question re-written to ensure anonymity. Further, that aggregated results would be included in the Shire's Workforce Development Plan which would be a public document. Of the many comments received only one comment was re-written: all other comments included in the survey results are as written.

Results

The results of a survey of Council staff (February 2012) provides qualitative feedback on:

1. The attraction and retention of staff
2. The perceived value of Council's investment in workforce development / training and
3. Its effectiveness.

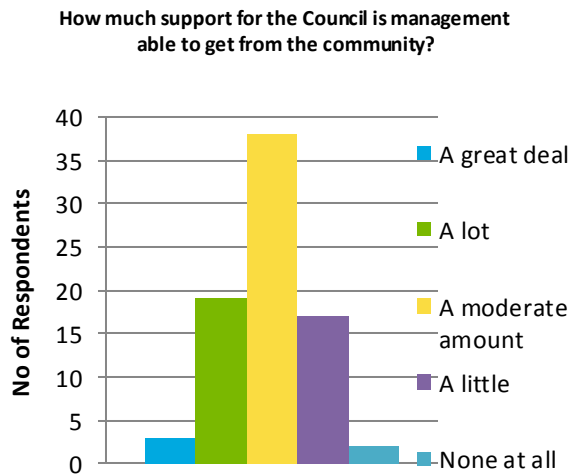
Attraction

Employees that attend external meetings, have customer service contact and or who are thinking about living and working in the same community are more likely to be attracted to apply for a position if we can provide information about

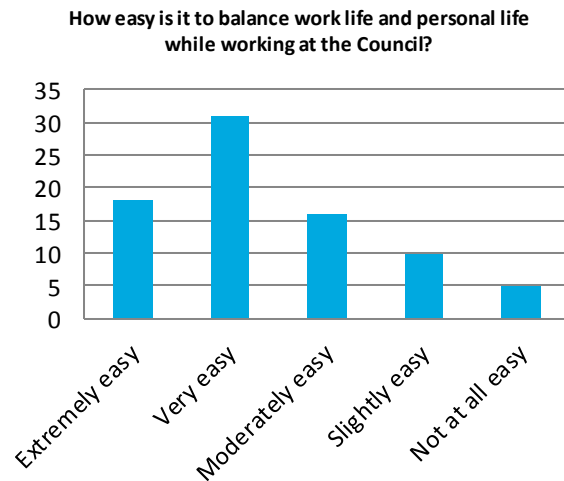
- Community perceptions about Council and customer service
- The experience of Council personnel attending network meetings
- The effectiveness of Council's engagement with broader community, business and other levels of government
- Work life balance

Survey responses informed Council planning about what actions can be taken to demonstrate to prospective staff the extent of Council's support in the broader community and our employees' experience of work/life balance.

According to 76% of surveyed staff Council management is able to get a moderate to great deal of support from the community. Moreover, 61% staff of staff surveyed reported that it is extremely easy or very easy to balance their work life and personal life while working at Council.



Answered: 79
Skipped: 2



Answered 80
Skipped 1

Retention

Employers are more likely to retain productive staff when the individuals, their skills and the work they undertake is valued by the organisation and a whole of organisation approach taken to the implementation and communication of an organisations' Management Plan.

The rationale for these questions (for all employees and managers) is that it provides insight into the knowledge or understanding of current staff in relation to: Council's management / capital works plans, the information that informs Council planning and decision making, why in some circumstances plans do change and how well this is communicated.

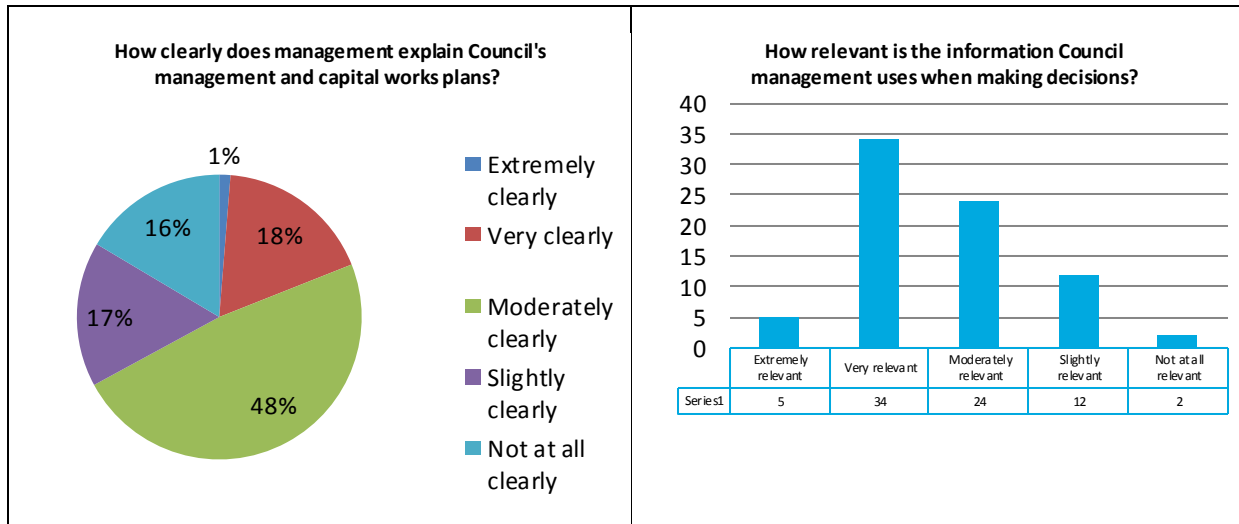
The premise of our staff survey was that just because staff do not have budget or planning responsibilities it was not assumed that they do not have the skills, are disinterested and or do not need to know what information guides Council decision-making and 'how' what they do contributes to Council's management and capital works plans.

The following survey responses will guide Council planning about how we can optimise the skills/knowledge and productivity of current employees and in doing so retain a skilled and productive workforce. A workforce, that is flexible and responsive to the practice of integrated planning developed through 'seeing and or being aware of the bigger picture' as it relates to Council and its operations.

From these results it is apparent that less than a quarter of the Shire's workforce felt that Council management very clearly or extremely clearly explained Council's management and capital works program. Moreover, 48% of the Shire's workforce indicated that Council management's explanation of its management and capital works program was moderately clear. This high percentage suggests

[Workforce Management Strategy and Plan for Ordinary Council Meeting 15 April 2015 includes Organisational Structure to be Adopted by Council at Ordinary Council Meeting 17th June 2015](#)

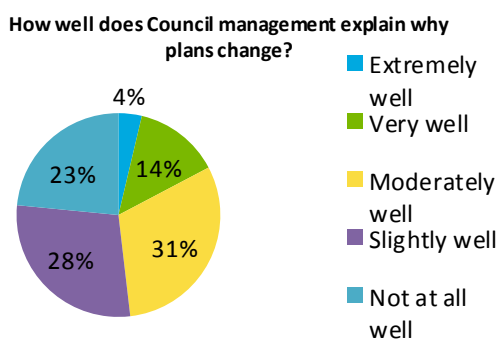
that targeted action by Council in this area should result in a significant number of its personnel rapidly acquiring a greater understanding of Council’s management and capital works plans – ensuring that more employees feel valued through informed participation in Council planning and its day to day operations. The flow-on benefit being that Council employees, who are also Shire residents and constituents, increase their knowledge of Council planning and operations.



Answered: 79
Skipped: 2

Answered: 77
Skipped: 4

The relevance of information used by Council management in its decision-making was viewed by 14 respondents as being only slightly relevant or not relevant at all. This question was skipped by 4 survey respondents which, given the still very high response rate to this question of 97% suggests that for the most part it is valid to suggest that Council’s workforce considers that Council management make decisions based on information that is relevant.



Answered: 81
Skipped: 0

On the other hand, 59% of Council employees responded *slightly well* and *not at all well* to the question that asked how well Council management explain why plans change. This question (no. 5 in the survey) was also the only question that elicited a 100% response.

In a survey which has an inherently positive bias the negative result suggests that actions that improve how well Council management explain why plans change are likely to have a very positive impact upon employee productivity and retention.

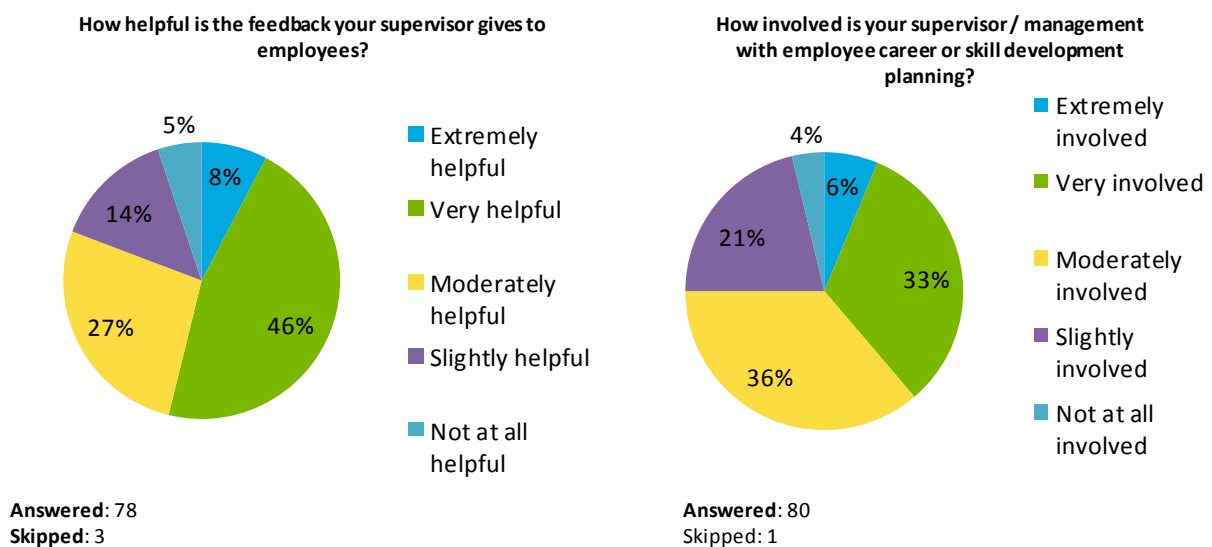
Skill

Employers are more likely to attract and retain staff if opportunities can be provided for staff to use:

- Current Skills
- Upgrade and further develop their skills, knowledge and experience

A skilled workforce is more productive and is also more likely to innovate, share their knowledge and experience.

Survey results provide an insight into the value placed by Council employees upon supervisor / manager and employee feedback, career and skill development, and the effectiveness of current training.



Survey results suggest that 51% of the Shire’s workforce feel that the feedback their supervisor gives them is extremely or very helpful with a further 27% suggesting that supervisor feedback is moderately helpful. The perceived involvement of supervisors and management in employee skill development or career planning is not as strong with 39% of staff responding that their supervisor / management was extremely to very involved in their career / skill development.

As with the survey results that supported the retention of Council’s workforce, actions that increase the involvement of supervisors and management in employee career development and skill development will increase the productivity of Council’s workforce and enhance its capacity to promote itself as a local government employer of choice.

Survey responses to questions about how well Council used employees’ skills and the effectiveness of training suggest that this Workforce Development Plan should include actions that investigate how Council can improve effectiveness of its current use of employees’ skills.

- **Balancing the mobility of skilled and motivated staff with perceptions of or real organisational inertia.** This is an industry-wide issue for local government and is a multi-dimensional and complex issue made all the more problematic by different workplace expectations (Gen Y, Gen X and Baby Boomers), the impact of technology in particular social media, changing community expectation, costs associated with infrastructure maintenance/development, government policy and practice, competition for the recruitment and retention of staff.
- **Attraction and retention of personnel.** While the Council does not have the same level of difficulty experienced by Shires to its west, it has experienced difficulty attracting and retaining professional and technical skilled staff. Due, in part, to sector shortages, the competitiveness of Council's salary package, the Shire's remoteness, comparative lack of facilities and opportunities for local career development and progression. Potential applicants and former employees have also reported that employment prospects for partners, is also a factor.
- **An ageing workforce** – In common with other organisations characterised by an ageing workforce there are also a number of issues related to corporate knowledge, succession planning, occupational health and safety, and transition to retirement that require consideration and planning. Depending on the physical requirements of the position and the skill set required some positions are generic and amenable to job re-design with no impact upon service delivery. On the other hand there are also positions where there is limited scope or capacity within Council for other staff to undertake tasks / or alternative tasks and or to acquire the necessary skills and experience associated with the role.
- **Employment of young people** – Council has, in general, accepted the notion that in order to attract and retain young people that opportunities should be provided by way of scholarships and traineeships. Increasingly, there is a conflict between the Council's legal obligation to appoint on merit and its operational obligation to manage its workforce in the most efficient manner possible.
- **Changing nature of work and impact of regulation** – Regulation and the changing nature of work is placing increased demands upon the technical knowledge, analytic, and literacy skills of Council employees in a wide range of positions. Moreover, this is particularly evident in roles where these skills were previously either not needed or a priority e.g: Water Supply and Distribution staff.
- **Section 355 Committee management of Council facilities and community assets** – Section 355 Committee's within their delegation manage or control the day to day operations of Council / community assets with a replacement value of \$24 million. Regulation and the changing nature of volunteering is placing increased demands upon Council arrangements for the management of these assets and volunteer involvement in Section 355 Committees. These issues are now being addressed through the implementation of the Shire's *Volunteer Strategy and Action Plan 2012 – 2016*.

- **Staff survey results** – staff survey results provide an insight into workforce development issues related to staff training, attraction and retention that in the direct control of Council and its executive management team. Key survey results include:
 - 76% of staff identified that Council management is able to get a *moderate to great deal* of support from the community
 - 61% of staff reported that it is *extremely easy* or *very easy* to balance their work life and personal life while working at Council
 - 20% of staff identified that the effectiveness of Council's use of employee skills was *slightly effective* or *not at all effective*
 - 51% of the Shire's workforce feel that the feedback their supervisor gives them is *extremely* or *very helpful*
 - 59% of Council employees responded *slightly well* and *not at all well* to the question that asked how well Council management explain why plans change

The Shire's Executive Management Team are responsible for identifying the resources (human, financial and technical) required to implement the following Workforce Development Action Plan.

Council managers and supervisors remain responsible for coordinating the Plan's implementation in the areas of their expertise and for monitoring and ensuring that training developed in response to legislative and technological change is relevant and effective.

The Workforce Development Action Plan includes actions where the issues identified are:

1. In the direct control of Council; or
2. Issues that Council as an employer does not control but can influence.

Issues that impact upon the Shire's workforce development but which Council during the life of this plan cannot control nor is likely to influence effectively are identified for subsequent review and consideration by the Executive Management Team as part of the ongoing monitoring and review of this plan.

Workforce Development Action Plan-Attract and Recruit

Berrigan Shire 2023 Strategic Outcome	2.0	Good Government
Berrigan Shire 2023 Objective	2.2	Council operations support ethical, transparent and accountable corporate governance
Delivery Program Objective	2.2.2.5	Manage human resource and work-force development activities through the implementation of the Berrigan Shire's Workforce Development Plan 2013 - 2017
Workforce Development Outcome		Attract and Recruit
Workforce Development Objective	2.2.2.5.1	Identify, attract and employ an appropriately qualified and flexible workforce.

What is the issue?	Operational Plan Reference No.	What will we do about it?	What will be the result?	How will we measure it?	Who will coordinate it?	13/14	14/15	15/16	16/17
A decline in the Shire's working population.	2.2.2.5.1.1	In partnership with our communities market and promote the lifestyle and liveability of our communities to attract local government and other professionals with families	Increased awareness of services and facilities by new residents / employees and prospective employees	Community Survey Results 2016 Staff survey 2016	DCS	✓	✓	✓	✓
Employment of young people	2.2.2.5.1.2	Continue Council support of <ul style="list-style-type: none"> CSU Accommodation Scholarship Traineeships 	Young people will have the opportunity of remaining close to home while studying	Report in Annual Report	DCS	✓	✓	✓	✓
	2.2.2.5.1.3	Investigate opportunities for partnerships with TAFE and school based traineeships	Increase in the local 'pool' of young people with vocational qualifications	Report in Annual Report	DCS	✓	✓		

What is the issue?	Operational Plan Reference No.	What will we do about it?	What will be the result?	How will we measure it?	Who will coordinate it?	13/14	14/15	15/16	16/17
Location and competitiveness	2.2.2.5.1.4	Actively promote to current and prospective employees the career development, packaging and work/life benefits provided by Council employment	Increase in the % of Council employees reporting <i>extremely satisfied</i> with work/life balance	Baseline Measure Staff Survey 2012 Staff Survey 2014 And 2016 Report results in Annual Report 2014 and 2016	DCS DTS	✓	✓	✓	✓
	2.2.2.5.1.5	Actively use skilled migration programs and sponsor Section 457 visa holders for vacant professional / technical services positions	Council operations are delivered in a timely and efficient manner	No of positions filled No. of positions vacant for more than 12 months	DTS	✓	✓	✓	✓

Workforce Development Action Plan - Retention

Berrigan Shire 2023 Strategic Outcome	2.0	Good Government
Berrigan Shire 2023 Objective	2.2	Council operations support ethical, transparent and accountable corporate governance
Delivery Program Objective	2.2.2.5	Manage human resource and work-force development activities through the implementation of the Berrigan Shire's Workforce Development Plan 2013 - 2017
Workforce Development Outcome		Retention
Workforce Development Objective	2.2.2.5.2	Increase the engagement and retention of Council's professional and technically skilled workforce .

What is the issue?	Operational Plan Reference No.	What will we do about it?	What will be the result?	How will we measure it?	Who will coordinate it?	13/14	14/15	15/16	16/17
Balancing the mobility of skilled and motivated staff with perceptions of or real organisational inertia.	2.2.2.5.2.1	Offer career development opportunities through Performance Management System	Increase in the % of Council staff reporting that their supervisor/management are <i>extremely involved</i> with employee career or skill development planning	Baseline Measure Staff Survey 2012 Staff Survey 2014 And 2016 Report results in Annual Report 2014 and 2016	GM DTS DCS	✓	✓	✓	✓
	2.2.2.5.2.2	Promotion and backfill of vacant positions by appropriate internal applicants	Increase in the % of Council staff reporting that Council's use of employee skills is <i>extremely effective</i>	Baseline Measure Staff Survey 2012 Staff Survey 2014 And 2016	GM DTS DCS	✓	✓	✓	✓
Succession Planning	2.2.2.5.2.3	Directors and managers to identify and develop succession plans through performance management system		Report results in Annual Report 2014 and 2016	DTS DCS Managers	✓	✓	✓	✓

What is the issue?	Operational Plan Reference No.	What will we do about it?	What will be the result?	How will we measure it?	Who will coordinate it?	13/14	14/15	15/16	16/17
How well Council Management communicate and explain why plans change	2.2.2.5.2.4	Include quarterly briefings on Council's Delivery Program / Operational Management Plan as Standing Agenda items Staff Team Meetings and Tool boxes	A reduction in the % of staff responding <i>slightly well and not at all well</i> to the staff survey on 'How well Council management explain why plans change'	Baseline Measure Staff Survey 2012 Staff Survey 2014 And 2016 Report results in Annual Report 2014 and 2016	DCS Technical Services Managers & Supervisors	✓		✓	

Workforce Development Action Plan – Training and Skills

Berrigan Shire 2023 Strategic Outcome	2.0	Good Government
Berrigan Shire 2023 Objective	2.2	Council operations support ethical, transparent and accountable corporate governance
Delivery Program Objective	2.2.2.5	Manage human resource and work-force development activities through the implementation of the Berrigan Shire's Workforce Development Plan 2013 - 2017
Workforce Development Outcome		Training and Skills
Workforce Development Objective	2.2.2.5.3	Strengthen workplace training and skills

What is the issue?	Operational Plan Reference No.	What will we do about it?	What will be the result?	How will we measure it?	Who will coordinate it?	12/13	13/14	14/15	15/16
Changing nature of work and impact of regulation	2.2.2.5.3.1	Provide access to training related to regulatory and statutory compliance	Professionally competent and skilled workforce	Gap analysis Training Plans Training Provided Report of training activities Annual Report	DTS DCS Managers	✓	✓	✓	✓
	2.2.2.5.3.2	Identify, as part of training plans, skills gaps and provide competency based AQF accredited training				✓	✓	✓	✓
Ageing Workforce	2.2.2.5.3.3	Identify through integrated management system job re-design opportunities responsive to needs of an ageing workforce	Competent and skilled older workforce	Gap analysis Job Re-design Annual Report 2015	DTS			✓	
Section 355 Committee management of Council facilities and community assets	2.2.2.5.3.4	Develop and consider the recommendations of Berrigan Shire Volunteer Strategy	Sustainable Section 355 Committee management of the Shire's facilities and community assets	Strategy completed and recommendations considered by Council	DCS	✓			

Appendix

Staff Survey

1. How much support for the Council is management able to get from the community?

- A great deal
- A lot
- A moderate amount
- A little
- None at all

Other Comment

2. How clearly does management explain Council's management and capital works plans?

- Extremely clearly
- Very clearly
- Moderately clearly
- Slightly clearly
- Not at all clearly

Other Comment

3. How involved is your supervisor/management with employee career or skill development planning?

- Extremely involved
- Very involved
- Moderately involved
- Slightly involved
- Not at all involved

Other Comment

4. How relevant is the information Council management uses when making decisions?

- Extremely relevant
- Very relevant
- Moderately relevant
- Slightly relevant
- Not at all relevant

Other Comment

5. How well does Council management explain why plans change?

- Extremely well
- Very well
- Moderately well
- Slightly well
- Not at all well

Other Comment

6. How effectively does Council use employees' skills?

- Extremely effectively
- Very effectively
- Moderately effectively
- Slightly effectively
- Not at all effectively

7. What does management need to do to improve their overall effectiveness?

8. How effective is the training you receive from your employment?

- Extremely effective
- Very effective
- Moderately effective
- Slightly effective
- Not at all effective

Other Comment

9. How helpful is the feedback your supervisor gives to employees?

- Extremely helpful
- Very helpful
- Moderately helpful
- Slightly helpful
- Not at all helpful

Other Comment

10. How easy is it to balance your work life and personal life while working at the Council?

- Extremely easy
- Very easy
- Moderately easy
- Slightly easy
- Not at all easy

Other Comment



Asset Management Strategy 2013

Berrigan Shire Council

Berrigan Shire 2023
Resourcing Strategy




Version 2
April 2013



Institute of
Public Works
Engineering
Australia
AM4SRRC

Asset Management Strategy 2013 – 2017: Berrigan Shire Council Resourcing Strategy 2013 – 2017: Reviewed and endorsed for public exhibition Ordinary Council Meeting 21 May 2014 – adopted 18 June 2014- Desktop Review March 2015; Reviewed Ordinary Council Meeting 15 April 2015 – adopted 17 June 2015

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Rev No	Date	Revision Details	Author	Reviewer	Approver	
2	29 April 2013	Reviewed Asset Management Strategy and aligned it with Berrigan Shire 2023		J Ruffin		
3	21 May 2014	Reviewed by Council as part of an annual review of Council's suite of IPR documents		J Ruffin		
4	15/4/2015	Reviewed by Council as part of an annual review of Council's suite of IPR documents		J Ruffin		

Asset Management for Small, Rural or Remote Communities Guidelines

The Institute of Public Works Engineering Australia.

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Asset Management Strategy 2013 – 2017: Berrigan Shire Council Resourcing Strategy 2013 – 2017: Reviewed and endorsed for public exhibition Ordinary Council Meeting 21 May 2014 – adopted 18 June 2014- Desktop Review March 2015; Reviewed Ordinary Council Meeting 15 April 2015 – adopted 17 June 2015

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Executive Summary

This *Asset Management Strategy* is prepared to assist Council in improving the way it delivers services from infrastructure including: roads, bridges, footpaths, stormwater drainage, and flood protection levees; corporate and council community service facilities - parks, reserves, pools, libraries, halls and other council buildings; commercial facilities – caravan parks, sale yards, quarries and aerodrome; waste management, sewerage, water distribution and supply. In addition to service delivery from infrastructure Council assets also include plant and Council business operations technology and systems. As at 30 June 2014 Council's infrastructure assets have a replacement value of \$287,818.

The *Asset Management Strategy* is to enable Council to show:

- how its asset portfolio will meet the service delivery needs of its community into the future,
- what Council's asset management policies are to be achieved, and
- ensure the integration of Council's asset management with its long term strategic plan.¹

Adopting this *Asset Management Strategy* will assist council in meeting the requirements of national sustainability frameworks, New South Wales *Local Government Act* 1993 and the services needed by the community in a financially sustainable manner.

The *Asset Management Strategy* is prepared following a review of the Council's service delivery practices, financial sustainability indicators, asset management maturity and fit with Council's vision for the future outlined in the Berrigan Shire Community Strategic Plan – *Berrigan Shire 2023*. The strategy outlines an asset management improvement plan detailing a program of tasks to be completed and resources required to bring council to a minimum 'core' level of asset maturity and competence.

Strategy outlook

1. Council is able to maintain current service levels for the next ten years at current funding levels. This is dependent on maintenance, in real terms, of existing funding streams including Roads to Recovery funding and community contributions for maintenance and replacement of recreation facilities. There is also no capacity to improve assets to meet adopted levels of service in some areas.
2. Council is able to fund current infrastructure life cycle cost at current levels of service and available revenue. This is dependent on maintenance, in real terms, of existing funding streams including Roads to Recovery funding and community contributions for maintenance and replacement of recreation facilities. There is also no capacity to improve assets to meet adopted levels of service in some areas.

¹ LGPMC, 2009, Framework 2 *Asset Planning and Management*, p 4.

3. Council's current asset management maturity is below 'core' level and investment is needed to improve information management, lifecycle management and service management.

Asset management strategies

No	Strategy	Desired Outcome
1	Move from Annual Budgeting to Long Term Financial Planning	The long term implications of Council services are considered in annual budget deliberations
2	Develop and conduct annually a desk top review <i>Asset Management Plans</i> covering at least 10 years for all major asset classes (80% of asset value).	Identification of services needed by the community and required funding to optimise 'whole of life' costs
3	Develop <i>Long Term Financial Plan</i> covering 10 years incorporating asset management plan expenditure projections with a sustainable funding position outcome	Sustainable funding model to provide Council services
4	Incorporate Year 1 of <i>Long Term Financial Plan</i> revenue and expenditure projections into annual budgets	Long term financial planning drives budget deliberations
5	Review and update asset management plans and long term financial plans after adoption of annual budgets. Communicate any consequence of funding decisions on service levels and service risks	Council and the community are aware of changes to service levels and costs arising from budget decisions
6	Report Council's financial position at <i>Fair Value</i> in accordance with Australian Accounting Standards, financial sustainability and performance against strategic objectives in Annual Reports	Financial sustainability information is available for Council and the community
7	Ensure Council's decisions are made from accurate and current information in asset registers, on service level performance and costs and 'whole of life' costs	Improved decision making and greater value for money
8	Report on Council's resources and operational capability to deliver the services needed by the community in the <i>Annual Report</i>	Services delivery is matched to available resources and operational capabilities
9	Ensure responsibilities for asset management are identified and incorporated into staff position descriptions	Responsibility for asset management is defined
10	Implement an <i>Improvement Plan</i> to realise 'core' maturity for the financial and asset management competencies within 2 years	Improved financial and asset management capacity within Council
11	Report three (3) monthly to Council by General Manager on development and implementation of <i>Asset Management Strategy, AM Plans and Long Term Financial Plans</i>	Oversight of resource allocation and performance

Asset management improvement plan

The program of tasks and resources required to achieve a minimum 'core' asset management maturity reflects a number of the improvement program key milestones identified July 2012 – Asset Management Maturity Report. The updated tasks and program are shown below.

IPR Project Plan	Manager Responsible	Key Milestones for Achieving and Retaining Core Maturity					
		Key Project Components	Jan 2013 – May 2013	May 2013	July 2013	July 2013 – June 2017	Review March 2015
1.	General Manager	Review and update Berrigan Shire 2023			<i>Ensure that planned reviews of Asset Management Plans reflect Berrigan Shire 2023 priority projects</i>	<i>Refine integration between CSP and resourcing strategy and service level targets. Include state of Assets reporting in future Annual Reports linked to AMPs</i>	<i>Ongoing</i>
2.	General Manager	Resourcing Strategy development and coordination	<i>Complete draft resourcing strategy that balances LTFP with AMPs. AM strategy outlines risks of current maturity as well as service levels that can be achieved by resourcing strategy</i>	<i>Council Adopts 2013 Resourcing Strategy</i>	<i>New Council engages community in reviewing and updating the Council's Resourcing Strategy as per community consultation strategy.</i>	<i>Council adopts 2013-2023 Resourcing Strategy that meets IPR legislative requirements</i>	<i>Annual Desktop review</i>

IPR Project Plan	Manager Responsible	Key Milestones for Achieving and Retaining Core Maturity				
		Key Project Components	Jan 2013 – May 2013	May 2013	July 2013	July 2013 – June 2017
2.1	Director Corporate Services	<i>New Council reviews LTFP and accompany ing delivery programme. Ensuring LTFP balances with AMP costs to deliver service level and risk targets. This may involve a number of scenarios</i>	<i>New Council adopts LTFP and updated 2013 delivery programme and operation al plan. LTFP.</i>			<i>Annual Review & Discussion Corp Workshop LTFP Updated</i>
2.2	Director Technical Services Executive Engineer	<i>Ensure AMPs contain service levels and risks that reflect available resources in LTFP as well as scenarios to achieve target levels of service (if different to achievable levels of service) Adopt AMPs, AM Strategy and AM</i>	<i>Council adopts 2013-2023 Asset Management Policy and Strategy that meet IPR legislative requirements as a key component of the Council's Resourcing Strategy by June</i>		<i>Update resourcing strategy as required. Council review of AM Policy as required – (must be reviewed at least once during Council term) Service levels of reviewed AMPs will report on 'function, capacity and</i>	<i>AMPs reviewed and updated as part of Op Plan actions</i>

IPR Project Plan	Manager Responsible	Key Milestones for Achieving and Retaining Core				Maturity
		Key Project Components	Jan 2013 – May 2013	May 2013	July 2013	
			<i>Policy.</i>			<i>utilisation'</i>
						<i>Asset Management C'ttee review of AMPs improvement plans</i>
3.1 <i>Business Planning and Budgeting coordination</i>	Director Corporate Services Finance Manager	<i>By May draft 2013-2014 Operational Plan actions against service activities that can be delivered with available revenue and that will achieve strategies in the Delivery Program</i>	<i>Complete delivery programme</i>	<i>Update delivery programme</i>	<i>Update delivery programme</i>	IPR Suite of Plans informed by routine business planning & Corporate Workshop and Tour of facilities
3.2 Annual Budget and Report	Director Corporate Services Director Technical Services					<i>Annual Report SS7 to align IPR documents & include report on state of assets</i>

IPR Project Plan	Manager Responsible	Key Milestones for Achieving and Retaining Core Maturity					
		Key Project Components	Jan 2013 – May 2013	May 2013	July 2013	July 2013 – June 2017	Review March 2015
3.3		<i>Develop a Knowledge / Information Management Strategy</i>	<i>Director Corporate Services</i>	<i>Within Council resources Draft a proposal for developing a Knowledge / Complete Information Management Strategy</i>	<i>Complete knowledge management strategy for systems and data</i>	<i>Annual review of residual values and asset lives</i>	<i>Integrate with knowledge management strategy with Council Risk Management Processes</i>
4.1		<i>Community Engagement Strategy</i>	<i>Strategic and Social Planning Coordinator</i>		<i>As Asset Plans scheduled for Review have a Community Engagement Strategy that seeks feedback and Communicates achievable service targets/risks</i>		<i>Included as an action in Operational Plan</i>
4.2		<i>Councillor Engagement Strategy</i>	<i>General Manager</i>		<i>As Asset Plans are scheduled for Review develop Community Engagement Strategy that seeks feedback and Communicates achievable service targets/risks</i>		<i>Included as an action in Operational Plan</i>

1. Introduction

Assets deliver important services to communities. A key issue facing local governments throughout Australia is the management of ageing assets in need of renewal and replacement.

Infrastructure assets such as roads, drains, bridges, water and sewerage, [pools] and public buildings present particular challenges. Their condition and longevity can be difficult to determine. Financing needs can be large, requiring planning for large peaks and troughs in expenditure for renewing and replacing such assets. The demand for new and improved services adds to the planning and financing complexity.²

The creation of new assets also presents challenges in funding the ongoing operating and replacement costs necessary to provide the needed service over the assets' full life cycle.³

The national frameworks on asset planning and management and financial planning and reporting endorsed by the Local Government and Planning Ministers' Council (LGPMC), and used by the Berrigan Shire, requires councils to adopt a longer-term approach to service delivery and funding comprising:

- A strategic longer-term plan covering, as a minimum, the term of office of the councillors and:
 - bringing together asset management and long term financial plans,
 - demonstrating how council intends to resource the plan, and
 - consulting with communities on the plan
- Annual budget showing the connection to the strategic objectives, and
- Annual report with:
 - explanation to the community on variations between the budget and actual results,
 - any impact of such variances on the strategic longer-term plan,
 - report of operations with review on the performance of the council against strategic objectives.⁴

Framework 2 Asset Planning and Management has seven elements to assist in highlighting key management issues, promote prudent, transparent and accountable management of local government assets and introduce a strategic approach to meet current and emerging challenges.

- Asset management policy,
- Strategy and planning,
 - asset management strategy,
 - asset management plan,

² LGPMC, 2009, Framework 2 *Asset Planning and Management*, p 2.

³ LGPMC, 2009, Framework 3 *Financial Planning and Reporting*, pp 2-3.

⁴ LGPMC, 2009, Framework 3 *Financial Planning and Reporting*, pp 4-5.

- Governance and management arrangements,
- Defining levels of service,
- Data and systems,
- Skills and processes, and
- Evaluation.⁵

The Shire's *Asset Management Strategy* is to enable Council to show:

- how its asset portfolio will meet the service delivery needs of its community into the future,
- what Council's asset management policies are to be achieved, and
- ensure the integration of Council's asset management with its long term strategic plan.⁶

The goal of asset management is to ensure that services are provided:

- in the most cost effective manner,
- through the creation, acquisition, maintenance, operation, rehabilitation and disposal of assets for present and future consumers.

The objective of the Shire's *Asset Management Strategy* is to establish a framework to guide the planning, construction, maintenance and operation of the infrastructure essential for Council to provide services to the community.

1.1 Legislative reform

This *Asset Management Strategy* has been developed cognisant of the context of local government service delivery, legislative reform and the legislative and regulatory requirements of Commonwealth and State legislation. The following table provides a summary of but is not limited to the relevant legislation and requirements upon Council.

Legislation	Requirements
<i>Local Government Act 1993</i>	Sets out role, purpose, responsibilities and powers of local governments including the preparation of a Community Strategic Plan and 10 year <i>Resourcing Strategy</i> informing the development of Council's Long term Financial Plan and Asset Management Strategy
<i>Environmental Planning and Assessment Act 1979</i> & <i>Environmental Planning and Assessment Amendment Act 2008</i>	Requirement for Local Environmental Plans and Development Control Plans. Provides for Council control of development of towns and approval of infrastructure expansion.

⁵ LGPMC, 2009, Framework 2 *Asset Planning and Management*, p 4.

⁶ LGPMC, 2009, Framework 2 *Asset Planning and Management*, p 4.

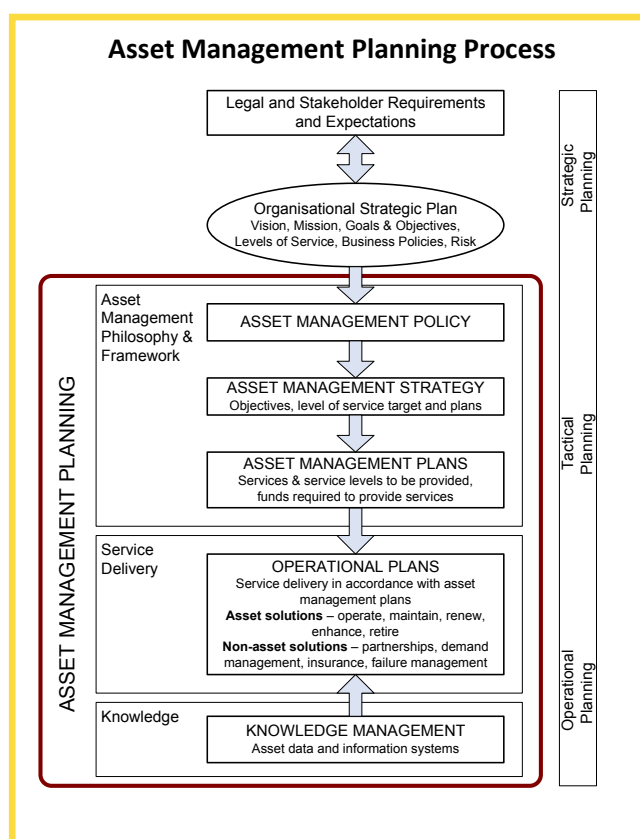
Legislation	Requirements
<i>Catchment Management Authorities Act 2003</i>	Requirement for ongoing management plan. Promotes the coordination of activities within catchment areas. Under the provision of this Act, Local Catchment Management Authorities oversee this process in the region.
<i>Soil Conservation Act 1938</i>	Preservation of water course environment.
<i>Occupational Health and Safety Act 2000</i> & <i>Occupational Health and Safety Regulations 2001</i>	Impacts all operations in relation to safety of workers and the public. Council's responsibility to ensure health, safety and welfare of employees and others at places of work.
<i>Workers Compensation Act 1987</i>	Safety of Employees
<i>Roads Act 1993</i>	Requirements for access arrangements from public roads
<i>Road and Transport Act 2005</i>	Requirements for vehicles and operator using roads
<i>Transport Administration Act 1988</i>	Authorises Roads and Traffic management of roads
<i>Australian Road Rules</i>	Requirements for vehicles and operator using roads
<i>Civil Liability Act 2002</i>	Safety of Public
<i>Food Act 2003</i>	Standard of Food Preparation Areas
<i>Building Code of Australia Volume 1</i>	Requirements for building construction and safety
<i>Building Code of Australia Volume 2</i>	Requirements for building construction and safety
<i>Disability Discrimination Act 1992</i>	Provision of facilities for the disabled
<i>Public Health Act 1991 and 2010</i>	Air conditioning management standards, Standards for public swimming pools
<i>Companion Animals Act 1998</i>	Pound operations
<i>Protection of the Environment Operations Act 1997</i>	Pollution control
<i>Prevention of Cruelty to Animals Act 1979</i>	Saleyards operations
<i>Meat Industry Act 1978</i>	Saleyards operations
<i>Civil Aviation Act 1988</i>	Requirements for construction standards, markings and maintenance of aerodromes
<i>Civil Aviation Safety Regulations 1998</i>	Requirements for construction standards, markings and maintenance of aerodromes
<i>Public health Act</i>	Effluent and waste disposal methods. Delivery of quality water supply services.

Legislation	Requirements
<i>Public Works Act</i>	Role of DPWS in planning and construction of new assets.
<i>Water Act 1912</i>	Water rights, licenses, allocations.
<i>Water Authorities Act 1987</i>	Determining developer charges.
<i>Independent Pricing and Regulatory Tribunal Act 1992</i>	Charging guidelines. Trends toward a user pay system in the industry. Gives powers to the Independent Pricing and regulatory Tribunal to inquire into and regulate prices.
<i>Protection of the Environment Operations Act 1997</i>	Control of run-off or escape of contaminants entering water courses. Regulating pollution activities and issue of licenses as well as the monitoring of and reporting on waste output. This act includes "Due Diligence requirements, disposal procedures for chemicals and sludge and details penalties for causing environmental impacts.
<i>Native Titles Act</i>	Provides definition of freehold zone-able land.

1.2 Asset Management Planning Process

Asset management planning is a comprehensive process which ensures that assets are managed and maintained in a way that is affordable. Moreover, the infrastructure or asset optimises the affordability and economic delivery of services. In turn, affordable service levels can only be determined by assessing Council's financial sustainability under scenarios with different proposed service levels.

Asset management planning commences with defining stakeholder and legal requirements and needs, incorporating these needs into the organisation's strategic plan, developing an asset management policy, strategy, asset management plan and operational plans, linked to a long-term financial plan with a funding plan.⁷



2. What Assets do we have?

Council uses infrastructure assets to provide services to the community. The range of infrastructure assets and the services provided from the assets is shown in Table 1.

Table 1: Assets used for providing Services

Asset Class	Description	Services Provided
Footpaths	Footpaths, Shared Paths and Pedestrian Bridges	Provide pedestrian and bicycle access within towns.
Roads, Streets and Bridges	Road and Street Assets within the Berrigan Shire Area other than State and Federal Highways and Forest Roads	Provide vehicular access to properties and provision for freight movement within Council area.
Sewerage System	Sewerage infrastructure for the townships of Barooga, Berrigan,	Provide a sewerage system to convey liquid waste from urban properties, treat and

⁷ IPWEA, 2009, AIFMG, Quick Guide, Sec 4, p 5.

	Finley and Tocumwal	dispose of it in an environmentally friendly manner
Urban Stormwater Drainage	Stormwater pipes, pits, kerb & gutter, kerb, spoon drains, culverts and levee banks	Provide stormwater collection from urban properties and disposal in an environmentally friendly way. Levee banks to protect properties from inundation by floodwater from the Murray River
Water Supply	Water supply assets including: water treatment plants, water storage dams, water reservoirs, water mains and water pump stations for the townships of Barooga, Berrigan, Finley and Tocumwal	Provide a water supply network in four townships to enable extraction, treatment and delivery of the garden and filtered water supplies at highest standards
Corporate and Community Services	All Corporate and Community Services Assets owned by Berrigan Shire Council that are not included in specific Asset Management Plans	Recreation Reserves and Sporting Grounds, Public Parks and Gardens, Council Chambers and Offices, Public Halls, Public Swimming Pools, Public Libraries, Finley Saleyards, Aerodromes, Council Depots, Emergency Services, Waste Disposal Facilities, Quarries, Residences, Cemeteries, Transport Facilities

3. Council's Assets and their management?

3.1 State of the Assets

The financial status of Council's assets is shown in Table 2.

Table 2: Financial Status of the Assets 30 June 2014

Asset Class	Replacement Cost (\$000)	Depreciated Replacement Cost (\$000)	Depreciation Expense for current year (\$000)
Footpaths	\$3,842	\$2,853	\$68
Roads, Streets and Bridges	\$126,332	\$90,643	\$2,140
Sewerage System	\$36,087	\$15,336	\$548
Urban Stormwater Drainage	\$12,577	\$7,771	\$257
Water Supply	\$41,782	\$26,133	\$586
Corporate and Community Services	\$67,198	\$38,578	\$956
Total	\$287,818	\$181,314	\$4,555

* 2013 – Depreciation projected to be approximately \$550,000

Figure 1 shows the replacement values of Council's assets.

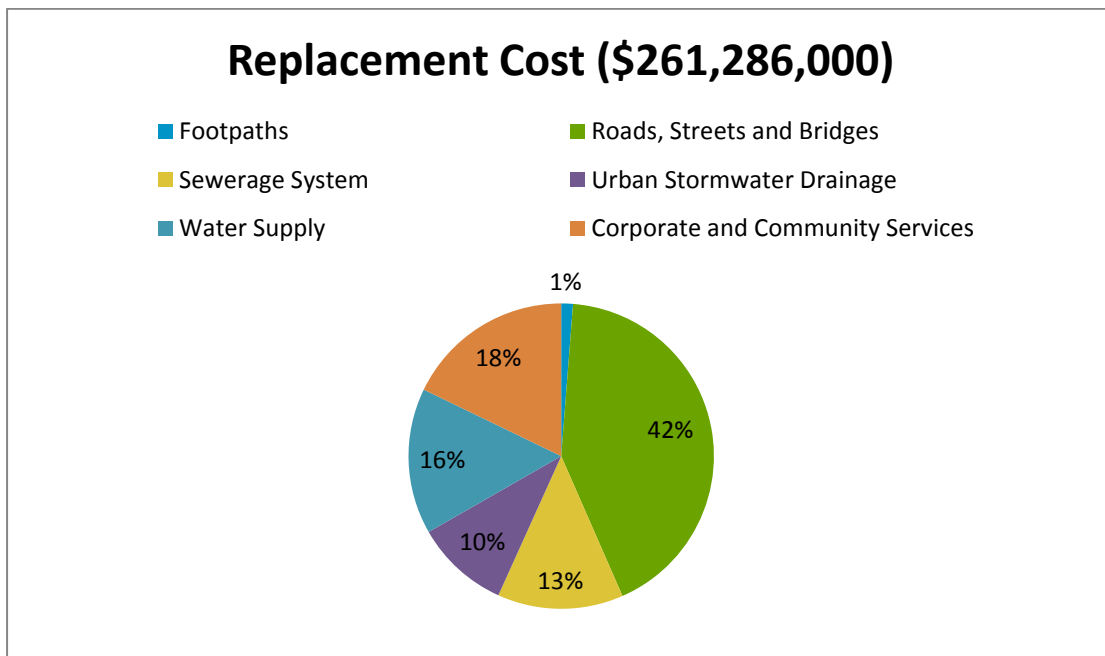


Figure 1: Asset Replacement Values

The asset consumption ratios of Council's assets (average proportion of 'as new' condition left in assets) are shown in Figure 2.

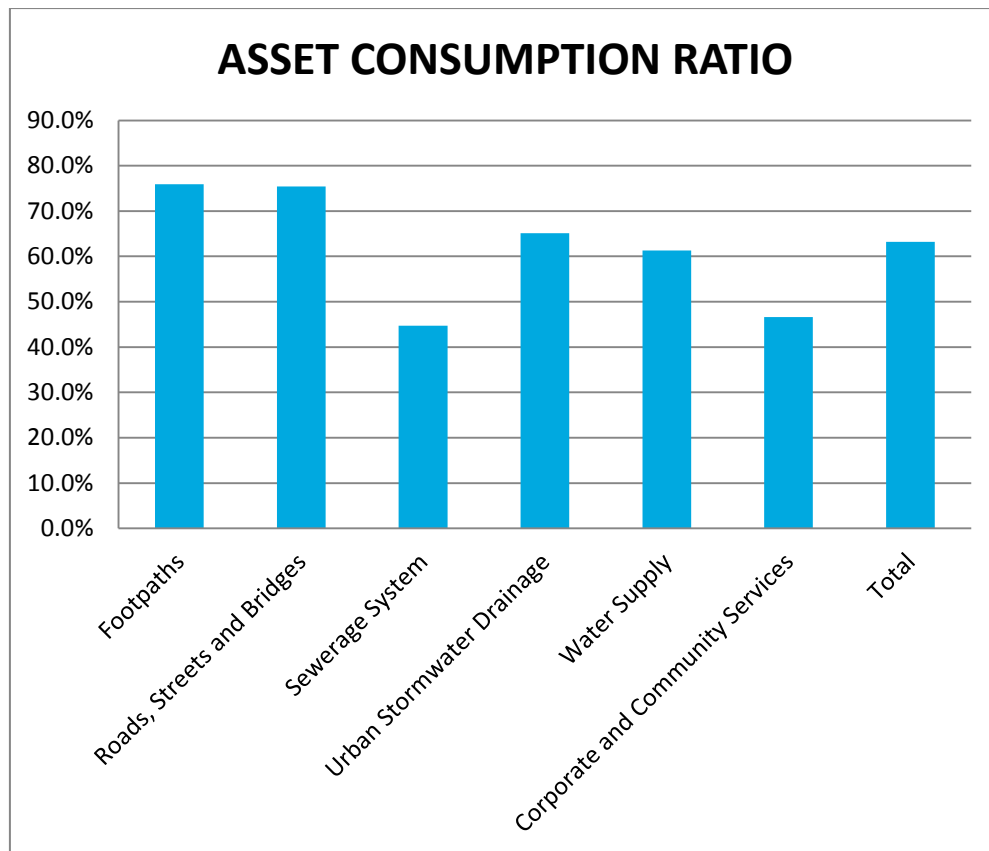


Figure 2: State of the Assets

Figure 2 shows that the Sewerage Systems with a consumption ratio of 40% are almost 60% through their life 'on average' and this would indicate that service levels should be deteriorating. If this is not the case then the useful life of the assets may be understated. The sewerage system is undergoing revaluation and condition assessment and this will allow further assessment of the remaining life of these assets. Of the other asset classes, only Corporate and Community Services is more than 50% average consumption of useful life and it may also require assessment of some major assets such as buildings to determine whether the adopted useful life is realistic. Asset Management Plans need to take account of depletion of assets and ensure that provision is made for their replacement in a timely manner.

The condition of Council's assets is shown in Figure 3.

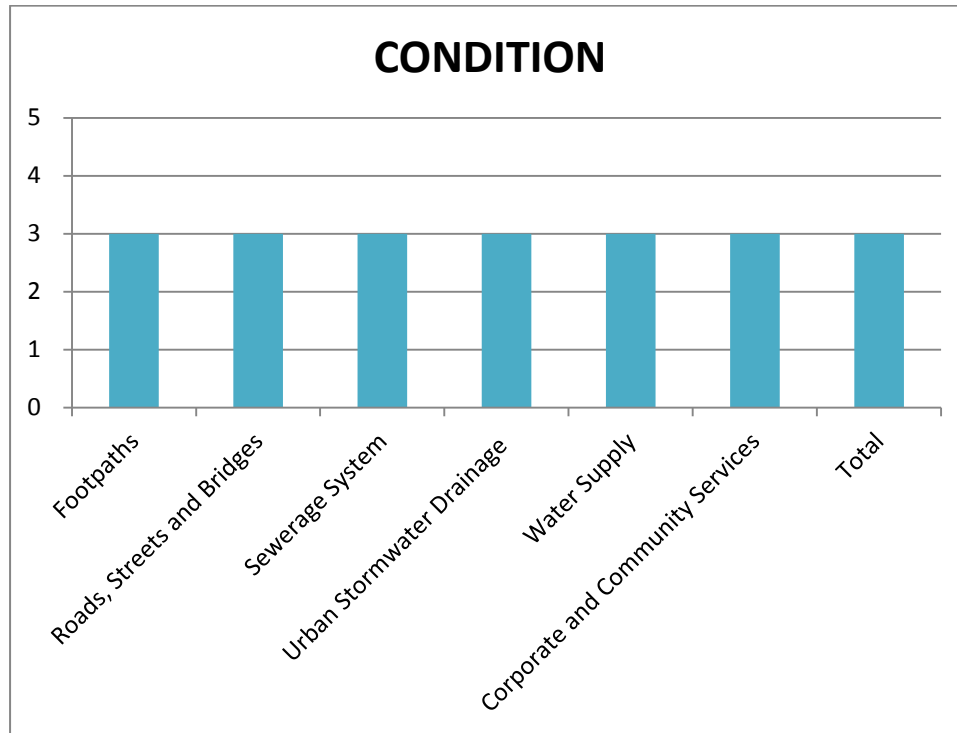


Figure 3: Asset Condition Profile

The condition ratings shown in Figure 3 have been derived from the ratings shown in Special Schedule 7 of the 2010/11 financial statements for Council. The ratings are based on 5 being as new condition. These condition ratings have not been based on any robust inspection of assets, on a cursory evaluation by Council Officers. More detailed condition assessments are required to make these ratings useful.

3.2 Life Cycle Cost

Life cycle costs (or whole of life costs) are the average costs that are required to sustain the service levels over the longest asset life. Life cycle costs include operating and maintenance expenditure and asset consumption (depreciation expense). As part of the review of this Asset Management Strategy the life cycle cost for the services covered in this asset management plan is shown in Table 3. The costs shown in the following tables 3 are based on actual 2013/14 expenditure on operations and maintenance.

Table 3: Life Cycle Cost for Council Services

Service	2013/14 Expenditure		Previous Year Depreciation Exp	Life Cycle Cost (\$/yr)
	Operations ,000	Maintenance ,000		
Footpaths	\$0	\$32	\$68	\$0
Roads, Streets and Bridges	\$0	\$735	\$2,140	\$0
Sewerage System	\$0	\$464	\$548	\$0
Urban Stormwater Drainage	\$0	\$997	\$257	\$0
Water Supply	\$0	\$594	\$586	\$0
Corporate and Community Services	\$0	\$228	\$956	\$0
TOTAL	\$0	\$3,050	\$4,555	\$0

Life cycle costs can be compared to life cycle expenditure to give an indicator of sustainability in service provision. Life cycle expenditure includes operating, maintenance and capital renewal expenditure in the previous year or preferably averaged over the past 3 years. Life cycle expenditure will vary depending on the timing of asset renewals. The life cycle expenditure at the start of the plan is shown in Table 4.

Table 4: Life Cycle Expenditure for Council Services

Service	2013/14 Expenditure		Cap Renewal Exp (\$/yr)	Life Cycle Exp (\$/yr)
	Operations	Maintenance		
Footpaths	\$0	\$32	\$110	\$0
Roads, Streets and Bridges	\$0	\$735	\$2,489	\$0
Sewerage System	\$0	\$464	\$158	\$0
Urban Stormwater Drainage	\$0	\$997	\$452	\$0
Water Supply	\$0	\$594	\$261	\$0
Corporate and Community Services	\$0	\$228	\$2,123	\$0
All Services	\$0	\$3,050	\$5,593	\$0

The life cycle costs and life cycle expenditure comparison highlights any difference between present outlays and the average cost of providing the service over the long term. If the life cycle expenditure is less than the life cycle cost, it is most likely that outlays will need to be increased or cuts in services made in the future.

Knowing the extent and timing of any required increase in outlays and the service consequences if funding is not available will assist organisations in providing service to their communities in a financially sustainable manner. This is the purpose of the AM Plans and long term financial plan.

A shortfall between life cycle cost and life cycle expenditure gives an indication of the life cycle gap to be addressed in the asset management and long term financial plan.

The life cycle gap and sustainability indicator for services covered by this asset management plan is summarised in Table 5.

Table 5: Life Cycle Sustainability Indicators

Service	Life Cycle Cost (\$/yr)	Life Cycle Expenditure (\$/yr)	Life Cycle Gap * (\$/yr)	LC Sustainability Index
Footpaths	\$72	\$86	\$14	1.19
Roads, Streets and Bridges	\$4,520	\$4,682	\$162	1.04
Sewerage System	\$1,741	\$1,131	-\$610	0.65
Urban Stormwater Drainage	\$650	\$187	-\$463	0.29
Water Supply	\$2,205	\$2,575	\$370	1.17
Corporate and Community Services	\$1,880	\$1,938	\$58	1.03
All Services	\$11,068	\$10,599	-\$326	0.96

Note: * A life cycle gap is reported as a negative value.

3.3 Asset Management Structure

Director of Technical Services has responsibility for service delivery and asset management planning. The Executive Engineer coordinates asset management planning while the Development Manager, Environmental Engineer and Operations Manager are responsible to the Director for delivering the service levels adopted by council for the associated budget

3.4 Council's Asset Management Team

A 'whole of organisation' approach to asset management is reflected by the Shire Council's *Asset Management Team*. The benefits of a council asset management team include:

- Corporate and Council support for sustainable asset management
- Corporate and Council buy-in and responsibility
- Coordination of strategic planning, information technology and asset management activities
- Uniform asset management practices across the organisation
- Information sharing across IT hardware and software
- Pooling of corporate expertise
- Championing of asset management process
- Wider accountability for achieving and reviewing sustainable asset management practices

The role of the *Asset Management Team* will evolve as organisational asset management maturity increases over several phases.

Phase 1

- Strategy development and implementation of asset management improvement program

Phase 2

- Asset management plan development and implementation
- Reviews of data accuracy, levels of service and systems plan development

Phase 3

- Asset management plan operation
- Evaluation and monitoring of asset management plan outputs
- Ongoing asset management plans review and continuous improvement.

Council's *Asset Management Team* is

- Director Technical Services
- Director Corporate Services
- Enterprise Risk Manager
- Executive Engineer
- Operations Manager
- Environmental Engineer
- Development Manager
- Finance Manager
- Technical Officer Asset Management
- Asset Maintenance Officer

3.5 *Financial & Asset Management Core Competencies*

The National Frameworks on Asset Planning and Management and Financial Planning and Reporting define 10 elements. Eleven (11) core competencies have been developed from these elements⁸ to assess 'core' competency under the National Frameworks. The core competencies are:

Financial Planning and Reporting

- Strategic Longer Term Plan
- Annual Budget
- Annual Report

Asset Planning and Management

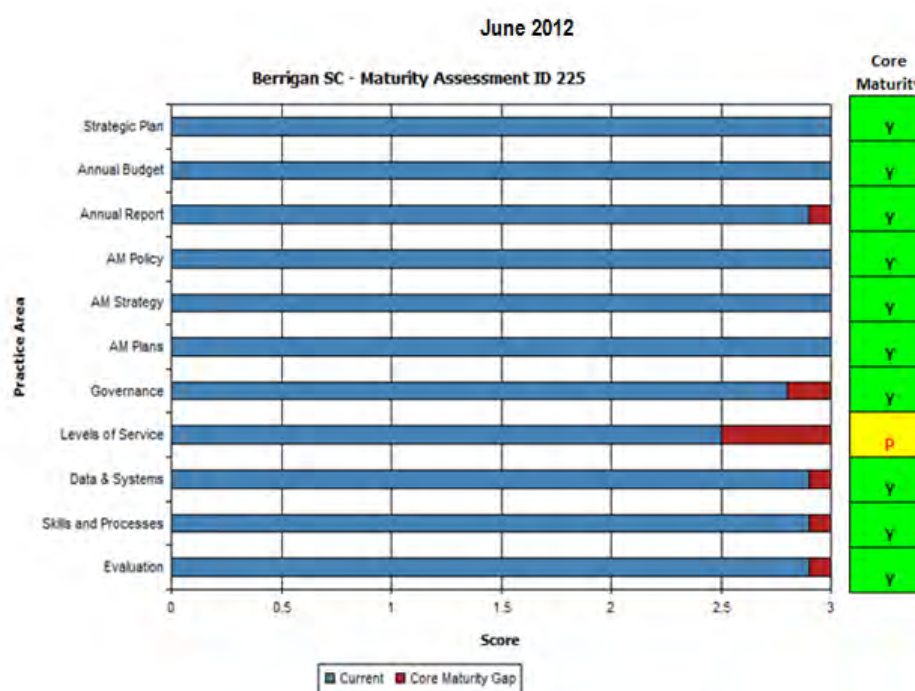
- Asset Management Policy
- Asset Management Strategy
- Asset Management Plan
- Governance & Management
- Levels of Service

⁸ Asset Planning and Management Element 2 *Asset Management Strategy and Plans* divided into Asset Management Strategy and Asset Management Plans competencies.

- Data & Systems
- Skills & processes
- Evaluation

Council's maturity assessment for the core competencies is detailed in Appendix A and summarised in Figure 4. The maturity level as at June 2012 is shown by the blue bars. The maturity gap to be overcome for Council to achieve a core financial and asset management competency is shown by the red bars.

Figure 4: Core Asset Management Maturity



3.6 Strategy Outlook

- Council is able to maintain current service levels for the next ten years at current funding levels. This is dependent on maintenance, in real terms, of existing funding streams including Roads to Recovery funding and community contributions for maintenance and replacement of recreation facilities. There is also no capacity to improve assets to meet adopted levels of service in some areas.
- Council is able to fund current infrastructure life cycle cost at current levels of service and available revenue. This is dependent on maintenance, in real terms, of existing funding streams including Roads to Recovery funding and community contributions for maintenance and replacement of recreation facilities. There is also no capacity to improve assets to meet adopted levels of service in some areas.
- Council has made good progress in key areas to produce documentation for IPR resourcing strategy. Service level reporting is needed as a priority to determine the

likely risk and service impact of the resourcing strategy. See detailed assessment in appendix A.

4. Where do we want to be?

4.1 Council's Vision, Mission, Goals and Objectives

Council has adopted a Vision for the future in the Council's Community Strategic Plan – *Berrigan Shire 2023*.

In 2023 we will be recognised as a Shire that builds on and promotes our natural assets and advantages to create employment and economic activity to attract residents, families and tourists.

Berrigan Shire 2023 sets strategic outcomes and the objectives that will frame Council decision making during the planning period. The strategic outcomes describe where Council wants to be. The objectives are the steps needed to get there. Strategic outcomes and objectives relating to the delivery of services from infrastructure are shown in Table 6.

Table 6: Goals and Objectives for Infrastructure Services

Strategic Outcome	Strategic Objectives
Sustainable Natural and Built Landscapes	Support sustainable use of our natural resources and built landscapes
	Connect and protect our communities
Good Government	Ensure effective governance by Council of Council operations and reporting
Supported and Engaged Communities	Create safe, friendly and accessible communities
	Support community engagement through life-long learning, culture and recreation
Diverse and Resilient Business	Strengthen and diversify the local economy
	Connect local, regional and national road, rail and aviation infrastructure

Council's *Asset Management Policy* defines the Council's aim and service delivery objectives for asset management in accordance with legislative requirements, community needs and affordability.

4.2 Asset Management Policy

Council's *Asset Management Policy* (adopted 19/1/2011) defines the Council's aims and service delivery objectives for asset management and these are in accordance with *Berrigan Shire 2023* and applicable legislation. This policy will be reviewed as required and will be reviewed at least once during the term of the current Council elected September 2012.

The Council's *Asset Management Strategy* is developed to support its asset management policy and is to enable Council to show:

- How its asset portfolio will meet the service delivery needs of its community into the future,
- What Council's asset management policies are to be achieved, and
- Ensure the integration of Council's asset management with its long term strategic plan.

4.3 Asset Management Aim

To ensure the long-term financial sustainability of Council, it is essential to balance the community's expectations for services with their ability to pay for the infrastructure assets used to provide the services. Maintenance of service levels for infrastructure services requires appropriate investment over the whole of the asset life cycle. To assist in achieving this balance, Council aspires to:

To ensure adequate provision is made for the long-term management and replacement of major technical and physical assets, (including land and property).

In line with this aim, the objectives of the Shire's *Asset Management Policy (adopted 19/1/2011)* and this *Asset Management Strategy* include:

- *Ensuring that Council's services and infrastructure are provided in a sustainable manner, with the appropriate levels of service to residents, visitors and the environment.*
- *Establishing processes that integrate asset management and community strategic planning with Council corporate and long-term financial planning.*
- *Creating an environment where all Council employees take an integral part in overall management of Council assets by creating and sustaining asset management awareness throughout the Council.*
- *Meeting legislative requirements for asset management.*
- *Ensuring resources and operational capabilities are identified and responsibility for asset management is allocated.*
- *Demonstrating transparent and responsible asset management processes that align with demonstrated best practice.*

Strategies to achieve this position are outlined in Section 5.

5. How will we get there?

The *Asset Management Strategy* proposes strategies to enable the objectives of the *Community Strategic Plan*, *Asset Management Policy* and *Asset Management Strategy* to be achieved.

Table 7: Asset Management Strategies

No	Strategy	Desired Outcome
1	Move from Annual Budgeting to Long Term Financial Planning	The long term implications of Council services are considered in annual budget deliberations
2	Develop and conduct annually a desk top review <i>Asset Management Plans</i> covering at least 10 years for all major asset classes (80% of asset value).	Identification of services needed by the community and required funding to optimise 'whole of life' costs
3	Develop <i>Long Term Financial Plan</i> covering 10 years incorporating asset management plan expenditure projections with a sustainable funding position outcome	Sustainable funding model to provide Council services
4	Incorporate Year 1 of <i>Long Term Financial Plan</i> revenue and expenditure projections into annual budgets	Long term financial planning drives budget deliberations
5	Review and update asset management plans and long term financial plans after adoption of annual budgets. Communicate any consequence of funding decisions on service levels and service risks	Council and the community are aware of changes to service levels and costs arising from budget decisions
6	Report Council's financial position at <i>Fair Value</i> in accordance with Australian Accounting Standards, financial sustainability and performance against strategic objectives in Annual Reports	Financial sustainability information is available for Council and the community
7	Ensure Council's decisions are made from accurate and current information in asset registers, on service level performance and costs and 'whole of life' costs	Improved decision making and greater value for money
8	Report on Council's resources and operational capability to deliver the services needed by the community in the <i>Annual Report</i>	Services delivery is matched to available resources and operational capabilities
9	Ensure responsibilities for asset management are identified and incorporated into staff position descriptions	Responsibility for asset management is defined

10	Implement an <i>Improvement Plan</i> to realise 'core' maturity for the financial and asset management competencies within 2 years	Improved financial and asset management capacity within Council
11	Report six monthly to Council by Audit Committee/CEO on development and implementation of <i>Asset Management Strategy, AM Plans and Long Term Financial Plans</i>	Oversight of resource allocation and performance

6. Asset Management Improvement Plan

The tasks required for 'core' financial and asset management maturity are shown in priority order in Table 8.

Table 8: Asset Management Improvement Plan

Asset management improvement plan

The program of tasks and resources required to achieve a minimum 'core' asset management maturity reflects a number of the improvement program key milestones identified July 2012 – Asset Management Maturity Report. The updated tasks and program are shown below.

Table 8

IPR Project Plan	Manager Responsible	Key Milestones for Achieving and Retaining Core Maturity				Review Comment
		Jan 2013 – May 2013	May 2013	July 2013	July 2013 – June 2017	
Key Project Components						March 2015
1.	General Manager			<i>Ensure that planned reviews of Asset Management Plans reflect Berrigan Shire 2023 priority projects</i>	<i>Refine integration between CSP and resourcing strategy and service level targets. Include state of Assets reporting in future Annual Reports linked to AMPs</i>	N/A due for review 2015/16
Review and update Berrigan Shire 2023	Director Technical Services					
2.	General Manager	<i>Complete draft resourcing strategy that balances LTFP with AMPs. AM strategy</i>	<i>Council Adopts 2013 Resourcing Strategy</i>	<i>New Council engages community in reviewing and updating the</i>	<i>Council adopts 2013-2023 Resourcing Strategy that meets IPR legislative requirements</i>	Updated LTFP Base Scenario and extended to 2025 No significant change for Resourcing Strategy
Resourcing Strategy development and coordination	Strategic and Social Planning Coordinator					

IPR Project Plan	Manager Responsible	Key Milestones for Achieving and Retaining Core Maturity				
		Key Project Components	Jan 2013 – May 2013	May 2013	July 2013	July 2013 – June 2017
			<i>outlines risks of current maturity as well as service levels that can be achieved by resourcing strategy</i>		<i>Council's Resourcing Strategy as per community consultation strategy.</i>	
2.1 <i>Review and update Long Term Financial Plan</i>	Director Corporate Services Director Technical Services	<i>New Council reviews LTFP and accompanying delivery programme. Ensuring LTFP balances with AMP costs to deliver service level and risk targets. This may involve a number of scenarios</i>	<i>New Council adopts LTFP and updated 2013 delivery programme and operational plan. LTFP.</i>			
2.2 <i>Review and update Asset Management Plans Policy, Strategy</i>	Director Technical Services	<i>Ensure AMPs contain service levels and risks that reflect available</i>	<i>Council adopts 2013-2023 Asset Management Policy and</i>	<i>Update resourcing strategy as required. Council review of AM Policy as</i>		

IPR Project Plan	Manager Responsible	Key Milestones for Achieving and Retaining Core Maturity				Review Comment March 2015
		Jan 2013 – May 2013	May 2013	July 2013	July 2013 – June 2017	
Key Project Components	Executive Engineer	<i>resources in LTFP as well as scenarios to achieve target levels of service (if different to achievable levels of service)</i> <i>Adopt AMPs, AM Strategy and AM Policy.</i>	<i>Strategy that meet IPR legislative requirements as a key component of the Council's Resourcing Strategy by June</i>		<i>required – (must be reviewed at least once during Council term)</i> <i>Service levels of reviewed AMPs will report on 'function, capacity and utilisation'</i> <i>Asset Management C'ttee review of AMPs improvement plans</i>	
3.1 2012-2013 Business Planning and Budgeting coordination	Director Corporate Services Finance Manager	<i>By May draft 2013-2014 Operational Plan actions against service activities that can be delivered with available revenue and that will achieve strategies in the Delivery Program</i>	<i>Complete delivery programme</i>	<i>Update delivery programme</i>	<i>Update delivery programme</i>	

IPR Project Plan	Manager Responsible	Key Milestones for Achieving and Retaining Core Maturity				Review Comment
		Jan 2013 – May 2013	May 2013	July 2013	July 2013 – June 2017	
Key Project Components						March 2015
3.2 Annual Budget and Report	Director Corporate Services Director Technical Services				<i>Annual Report SS7 to align IPR documents & include report on state of assets</i>	Annual Report includes State of Asset Report
3.3 Develop a Knowledge / Information Management Strategy	Director Corporate Services	<i>Within Council resources Draft a proposal for developing a Knowledge / Complete Information Management Strategy</i>	<i>Complete knowledge management strategy for systems and data</i>		<i>Annual review of residual values and asset lives</i> <i>Integrate with knowledge management strategy with Council Risk Management Processes</i>	
4.1 Community Engagement Strategy	Strategic and Social Planning Coordinator				<i>As Asset Plans are scheduled for Review develop Community Engagement Strategy that seeks feedback and Communicate s achievable service targets/risks</i>	<i>Reviewed Asset Plans – Transport and PAMPS describe community engagement undertaken</i>
4.2 Councillor Engagement Strategy	General Manager				<i>As Asset Plans are scheduled for Review develop Community</i>	

IPR Project Plan	Manager Responsible	Key Milestones for Achieving and Retaining Core Maturity				
		Jan 2013 – May 2013	May 2013	July 2013	July 2013 – June 2017	Review Comment March 2015
Key Project Components						<i>Engagement Strategy that seeks feedback and Communicate s achievable service targets/risks</i>

Appendix A Asset Management Maturity Assessment Second Assessment: 23 July 2012



Prepared by: The Institute of Public Works Engineering Australia and Jeff Roorda &
Associates

Berrigan Shire Council



Asset Management Maturity Audit Second Assessment

Version 1.02
23rd July 2012

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The Institute of Public Works Engineering Australia and Jeff Roorda & Associates

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ABBREVIATIONS

AAAC	Average annual asset consumption
AIFMG	Australian Infrastructure Financial Management Guidelines
AM	Asset Management
AMIP	Asset Management Improvement Plan
AMP	Asset management plan
AMS	Asset management strategy
CRC	Current Replacement Cost
CSP	Community Strategic Plan
IIMM	International Infrastructure Management Manual (IPWEA)
IPR	NSW Integrated Planning and Reporting
IRMP	Infrastructure risk management plan
KMS	Knowledge Management Strategy
LCC	Life Cycle cost
LCE	Life cycle expenditure
LGRF	Local Government Reform Fund
LTFP	Long term financial plan
NAMF	National Asset Management Framework
NAMSPLUS	IPWEA asset management plan resource templates

1. EXECUTIVE SUMMARY

Councils Overall Maturity

This report is the follow up on the maturity audit completed approximately a year ago and shows progress achieved. The target is to achieve and sustain core maturity as defined by the National Asset Management Framework (NAMF) and Report as per the requirement below.

"The enhanced framework provides for the collection of asset management data to:

- *enable the State and/or councils to measure asset management performance over time;*
- *identify infrastructure funding gaps; and*
- *enable councils to benchmark within the sector and council groups within their State and across Australia.*

Councils should also continually work to improve the consistency of the financial data they produce, particularly in relation to capital expenditure and the allocations between maintenance, renewal and upgrade. ¹ "

This latest 2012 maturity assessment shows that Council has made substantial progress and is at core maturity for the key IPR documentation for:

- Community Strategic Plan
- Asset Management Policy
- Asset Management Plans
- Asset Management Strategy
- Long Term Financial Plans

Appendix A shows the planned improvement programme under the funding package and the progress achieved.

Asset Management Improvement Programme

The asset management improvement programme is shown in section 3 of this report. This needs to be combined with the improvement programmes set out in each asset management plans and any risk management actions identified in the risk management plan.

Appendices B, C and D provide an outline for asset management governance to manage, prioritise and report on the improvement programme.

Measurement Methodology

Documents have been examined and key staff across Council were interviewed to ensure a comprehensive assessment of maturity and capability. The nature of the interviews involved analysis of the 11 asset management

practice areas with asset custodians and other staff directly involved in asset related service provision and organisation support. The outcomes of the assessment analysis for each practice area are included in Appendix A. For each of the 11 practice areas the following information has been provided:

- The current assessed maturity level;
- Key observations on the current maturity level;
- Implications of the assessed current maturity level;
- Recommendations on actions required to be taken to reach a minimum or core level of maturity.

Core Maturity

The core target maturity is based on core custodial responsibilities identified in the National Asset Management Framework and the IIMM and comprises the proposed minimum requirements for Council as custodian of community assets to carry out the following activities:

- Record and report on the state of all assets to the community;
- Meet current statutory reporting requirements;
- Ensure community safety; and
- Provide management information to guide decisions by council on the cumulating impact of decisions.

The core maturity level also aligns with the requirements, and underlying necessary organisational capability for meeting core requirements.

A score of 3 represents the core maturity level at the recommended minimum level of asset management for the organisation.

The Next Steps

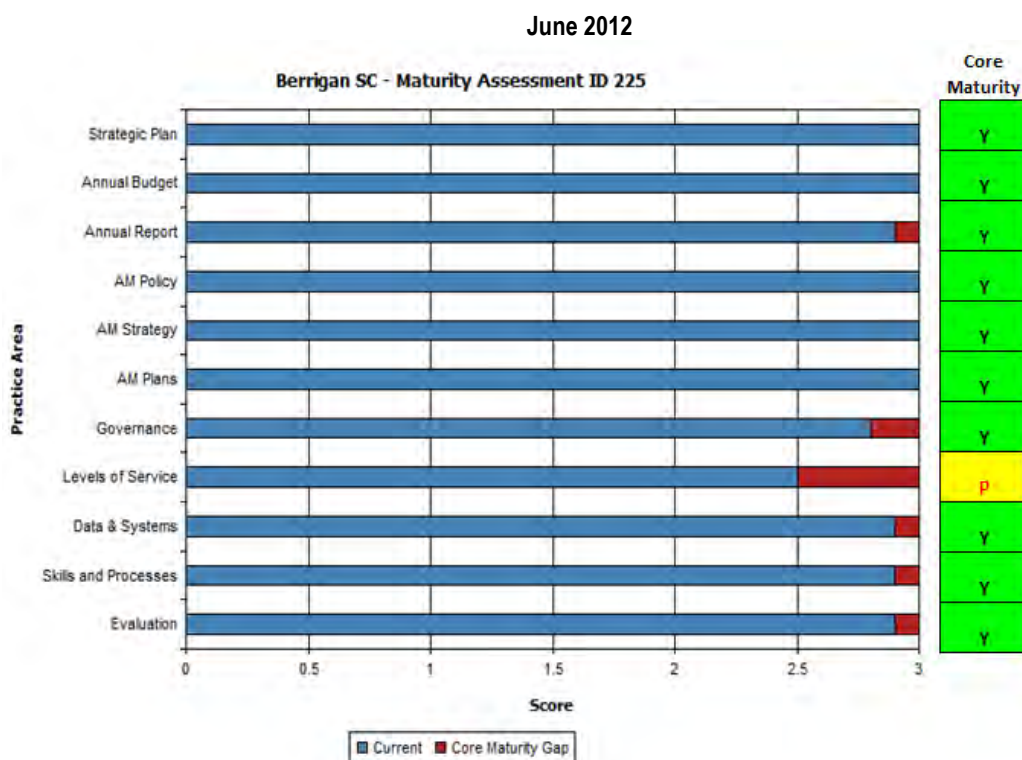
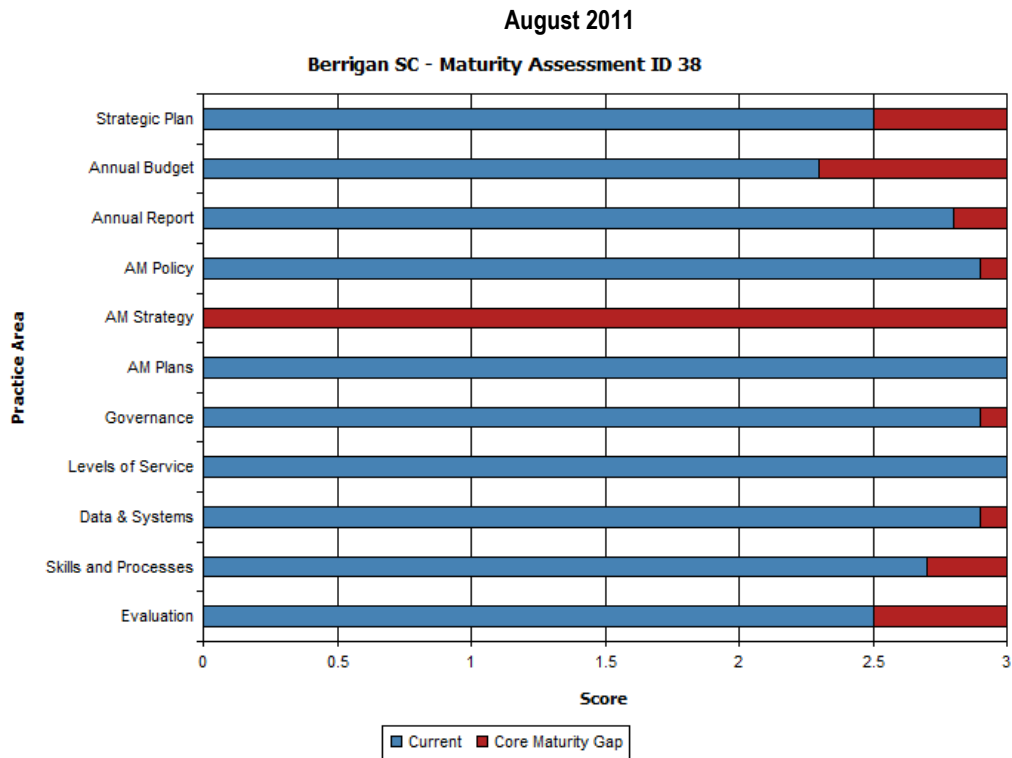
It is recommended that as part of the consideration of this report, Council's Asset Management Steering Committee or equivalent governance group review and adopts the asset management improvement plan.

¹ *Local Government Financial Sustainability Nationally Consistent Frameworks, Framework 2, ASSET PLANNING AND MANAGEMENT, May 2009*

2. RESULTS

The key result is whether Council has materially achieved core maturity for each practice area shown as:

- "Y". Where the judgement is that Council is at core level and meets IPR and NAMF requirements
- "N", where characteristics of the practice areas are not commenced,
- "P" where the practice area is partially completed



Core Level Achieved	Y
Partial - In progress	P
No substantial progress	N

Council has made very good progress in key areas to produce documentation for IPR resourcing strategy. Service level reporting is needed as a priority to determine the likely risk and service impact of the resourcing strategy. See detailed assessment in appendix A.

3. IMPROVEMENT PLAN

Council has made very good progress in key areas to produce documentation for IPR resourcing strategy. Service level reporting is needed as a priority to determine the likely risk and service impact of the resourcing strategy.

Practice Area	Recommendations	Task ID	Status	Responsibility	Risk	Due Date
Strategic Longer Term Plan	1. Include state of the assets reporting in future annual reports linked to AMPs.	1				
Annual Budget	1. Annual review in light of service level trends	2				
Annual Report	1. Review future from (1 July 2013) annual report SS7 to align with IPR documents and report on state of the assets.	3				
AM Policy	1. Annual review of AM policy	4				
AM Strategy	1. Annual review of main objective - maintain current service level.	5				
AM Plans	1. Future improvement to service levels reporting on state of the assets (function/capacity/utilisation)	6				
	2. AM steering committee regular review of table 8.s in AMPS (improvement plan)	7				
Governance and Management	1. Table of high risk management tasks and action officers with training requirements.	8				
	2 Attach governance charters and risk business processes to the AM Strategy.	9				
Levels of Service	1. Review state of the assets based service reporting after completion of flood damage repair.	10				
Data & Systems	1. Ongoing documentation of asset register maintenance process with sample based data validation of unit costs and useful lives.	11				
Skills and Processes	1. Annual review of residual values and asset lives.	12				
Evaluation	1. Implement state of the assets reporting in future annual reports.	13				

4. BACKGROUND

Following an assessment of all councils by a taskforce committee comprising representatives from Local Government & Shires Associations, Local Government Managers Australia, Institute of Public Works Engineering Australia (IPWEA) and the Division of Local Government, your Council was identified as being offered assistance. The assessment had regard to each council's financial and technical capacity. It also gave priority to councils with a population of less than 10,000 and those that had nominated to be in Group 3 for Integrated Planning and Reporting.

This assistance comprises a fully funded Asset Management Maturity and Gap Analysis and a cash grant of \$30,000. The total value of this assistance is \$38,000. Also included is access to asset management tools, training and other resources.

This Gap Analysis is an objective analysis of your organisation's asset management and financial planning maturity following the application of the grant funds. It was conducted on-site by an IPWEA representative using the NAMS.PLUS tools for assessing Asset Management Maturity and Gap Analysis. This assessment tool has been in use by some Councils for a number of years.

The Gap Analysis makes an assessment of Council's maturity in regards to Stewardship, Asset Management Planning and Financial Planning. The independent assessment was conducted in two parts. The initial 2011 assessment contained in appendix A provided the Council with a prioritised Action Plan to guide Council towards achieving better asset management and financial outcomes.

This second assessment is intended to report on how Council has applied the assistance grant. This report and implementation plan is designed to enable Council to continue to meet the IP&R and NAMF reporting requirements.

There are still some outstanding actions that are included in the improvement programme in section 3 of this report.

5. LINKING THE IMPROVEMENT PROGRAMME TO AGREED NATIONALLY CONSISTENT FRAMEWORKS

Section 2 shows the results against the IPR and NAMF requirements. The full detailed assessment is shown in Appendix B. The ongoing asset management improvement programme items are shown in Section 3. Table 5.1 below shows the link between the agreed elements of the Local Government Reform Fund (NAMF) and the key documents, tasks and reports that are still to be completed in 2012 /13.

Table 5.1

<i>Elements of a National Approach²</i>	<i>Core Level Assessment In Appendix A and Key Improvement Tasks in Appendix B</i>	<i>Core Level Content and Documentation as per IPR and Agreed Nationally Consistent Frameworks</i>
Strategic longer term plan (Strategic Plan) – Framework 3 - Element 4.2	Practice Area = Strategic Plan	<p><i>The plan should include:</i></p> <ul style="list-style-type: none"> • <i>where the council is at that point in time – current position;</i> • <i>where it wants to get to – vision and strategic objectives of the council;</i> • <i>how it is going to get there – strategies for achieving those objectives;</i> • <i>mechanisms for monitoring the achievement of the objectives; and</i> • <i>how the plan will be resourced.</i>

² Local Government Financial Sustainability Nationally Consistent Frameworks Frameworks 1,2 & 3, May 2009

<u>Elements of a National Approach</u>²	<u>Core Level Assessment In Appendix A and Key Improvement Tasks in Appendix B</u>	<u>Core Level Content and Documentation as per IPR and Agreed Nationally Consistent Frameworks</u>
Budget – Framework 3 - Element 4.3	Practice Area = Budget	<p>A budget includes:</p> <ul style="list-style-type: none"> • Estimates of revenue and expenditure with an explanation of the assumptions and methodologies underpinning the estimates; • Explanation of how revenue will be applied; • Connection to the strategic objectives; and • Explanation of the financial performance and position of the council.
Annual Report – Framework 3 - Element 4.4	Practice Area = Annual Report	<p>The report of the council's operations (in the annual report) needs to include a broad range of information, particularly:</p> <ul style="list-style-type: none"> • reviews on the performance of the council against strategic objectives; • information on a range of other matters such as major works undertaken, the range of activities undertaken, major policy initiatives and major changes in the council's functions or structures; and • details about the council, including information about the councillors, the General Manager, senior officers and the organisational structure.
Development of an Asset Management Policy – Framework 2 - Element 4.1	Practice Areas = AM Policy	<p>Adopt and implement a Policy that requires the adoption of an asset management plan informed by community consultation and local government financial reporting, and which is supported by training in financial and asset management.</p>
Strategy and Planning – Framework 2 - Element 4.2 <i>Long Term Financial Plan Asset Management Plans Asset Management Strategy</i>	Practice Areas = AM Strategy and AM Plans	<p>The development of an asset management strategy by councils will enable councils to show how their asset portfolio will meet the service delivery needs of their communities into the future, enable councils' asset management policies to be achieved and ensure the integration of councils' asset management with their long term strategic plans.</p>
Governance and Management Arrangements- Framework 2 - Element 4.3	Practice Areas = Governance	<p>Evidence of good corporate governance in asset management would include councils:</p> <ul style="list-style-type: none"> • assigning roles and responsibilities for asset management between the GM, the Council and senior managers/ asset managers; and • having a mechanism in place to provide high level oversight of the delivery of council's asset management strategy and plan; and • maintaining accountability mechanisms to ensure that council resources are appropriately utilised to address councils' strategic plans and priorities.

<u>Elements of a National Approach</u>²	<u>Core Level Assessment In Appendix A and Key Improvement Tasks in Appendix B</u>	<u>Core Level Content and Documentation as per IPR and Agreed Nationally Consistent Frameworks</u>
Defining Levels of Service - Framework 2 - Element 4.4	Practice Area = Levels of Service	<p>Establish service delivery needs and define service levels in consultation with the community;</p> <ul style="list-style-type: none"> • establish quality and cost standards for services to be delivered from assets; and • regularly review their services in consultation with the community to determine the financial impact of a reduction, maintenance or increase in service
Data and Systems - Framework 2 - Element 4.5	Practice Area = Data and Systems	<p>The enhanced framework provides for the collection of asset management data to:</p> <ul style="list-style-type: none"> • enable the State and/or councils to measure asset management performance over time; • identify infrastructure funding gaps; and • enable councils to benchmark within the sector and council groups within their State and across Australia. <p>Councils should also continually work to improve the consistency of the financial data they produce, particularly in relation to capital expenditure and the allocations between maintenance, renewal and upgrade.</p>
Skills and Processes - Framework 2 - Element 4.6	<p>Practice Areas = Skills and Processes.</p> <p>This is reporting on how effectively Council is utilising state and national improvement programmes.</p>	<p>The enhanced asset management framework contains a continuous improvement program, which includes:</p> <ul style="list-style-type: none"> • providing councils with a 'whole of organisation' perspective and a best practice framework to enable continuous improvement of their asset management practices. This would include helping councils to set targets for future improvement; • developing and providing ongoing training programs for councillors, council management and officers on key asset management topics in partnership with peak bodies and agencies; and • providing the sector with best practice guides on key asset management topics to improve condition assessment, valuation of assets and accounting treatment.
<p>Evaluation - Framework 2 - Element 4.7 and</p> <p>Use of Indicators - Framework 1 - Element 4.7 and</p>	<p>Practice Area = Evaluation</p> <p>This reports on internal and external reporting including how Council reports on service level trends and risks where renewal levels as stipulated in the asset management plan are not being met – in other words there is a renewal gap that is not being addressed.</p>	<p>An asset management framework should contain a mechanism which measures its effectiveness including the asset management programs and initiatives implemented and Accounting Standards are independently audited.</p> <p>AND</p> <p>Indicators are signals used to convey evidence of certain directions being taken by a council and to assess whether or not desired outcomes are being achieved.</p> <p>To be effective, it is essential that indicators:</p> <ul style="list-style-type: none"> • measure those factors which define financial sustainability; • be relatively few in number; and • be based on information that is readily available and reliable.

6. ONGOING COUNCILLOR AND COMMUNITY ENGAGEMENT

Asset management sustainability is reliant on Council engaging with the community on affordable and sustainable service levels to determine satisfactory service levels and the trade off between what the community is prepared to pay and the quality and mix of services Council can afford to provide.

Table 6.1 shows the draft ongoing engagement programme and key milestones. This should be reviewed every quarter.

Table 6.1

Project Plan Key Project Components	Key Reporting and Engagement Tasks			
	Jan – Jun 2012	Jul – Dec 2012	Jan – Jun 2013	After June 2013
1. Review and update community strategic plan	<i>Ensure CSP aligns with Strategy and Planning Documents. Additional scenarios may be needed to balance LTFP resources to achievable service targets.</i>	<i>Brief new Council on any important sustainability, risk and service level implications identified in the 2012 Strategy and Planning Documents.</i>	<i>Following completion of service level and risk reporting determine ongoing community engagement for sustainable service delivery.</i>	<i>Outgoing Council reports progress made during their Council term</i>
2. - Strategy and Planning Documents development and coordination	<i>Complete draft Strategy and Planning Documents that balances LTFP with AMPs. AM strategy outlines risks of current maturity as well as service levels that can be achieved by Strategy and Planning Documents</i>			<i>New Council engages community in reviewing and updating the Council's Strategy and Planning Documents as per community consultation strategy.</i>
2.1 Review and update Long Term Financial Plan	<i>Ensure LTFP balances with AMP costs to deliver service level and risk targets. This may involve a number of scenarios. If the LTFP results in service level decline and higher risks there needs to be a Councillor and Community engagement process so that the risks and trade off process is communicated.</i>			<i>Annual review or LTFP and delivery programme</i>
2.2 Review and update Asset Management Plans Policy, Strategy	<i>Complete balanced AM Policy, Plans and Strategy in 2012 with an achievable resourcing plan and service targets and performance reporting based on the resourcing strategy. Council may have additional scenarios showing alternative service levels if funding is available.</i>	<i>Ensure AMPs contain service levels and risks that reflect available</i>	<i>Council reviews resourcing strategy every year including a state of the assets report</i>	<i>Update Strategy and Planning Documents as required</i>

Project Plan	Key Reporting and Engagement Tasks			
Key Project Components	Jan – Jun 2012	Jul – Dec 2012	Jan – Jun 2013	After June 2013
		resources in LTFP as well as scenarios to achieve target levels of service (if different to achievable levels of service)	on condition, function and capacity trends against targets.	

7. KEY GOVERNANCE STRATEGIES FOR THE ASSET IMPROVEMENT PROGRAMME

The following key strategies are an amalgamation of improvement actions in the detailed maturity assessment in appendix B.

Key Strategy 1 – Ensure Councillors adopt and implement an Asset Management Policy

Key Strategy 2 – Implement the governance process for monitoring and reporting to the Senior Management Team on the progress, achievement and costs benefit and risks of the asset management improvement programme. An Asset Management Steering Committee will have oversight over the AMIP to ensure the improvement targets are achieved and report on any organisational risks associated with the current asset management maturity.

Key Strategy 3 - Continue to develop and update Asset Management Plans and Strategy³ for the major asset groups to ensure that AMPs clearly communicate asset service related costs, benefits and risks for what can be delivered by the Strategy and Planning Documents and also what cannot be delivered under the adopted Strategy and Planning Documents.

Key Strategy 4 – Implement business processes to identify infrastructure expenditure by both:

Expenditure Category i.e. the Asset Group it is associated with; for example, road pavement, seal, kerb and paths.

Expenditure Type – operating, maintenance, capital renewal, capital upgrade or capital expansion

Key Strategy 5 - Consider the ongoing ownership costs of new capital works proposals in budget deliberations and ensure all future asset related costs are included in the asset management plan projections for both existing and proposed assets for the next 10 years. See appendix C, flowchart GOV_2 for a scenario based process to ensure the LTFP forward funding model balances to the Asset Management Plan costs and corresponding service levels and risks.

Key Strategy 6 - Develop a Risk Management Plan for all asset classes such that risks are managed and any high residual risks are reported to Council via an Audit Committee or equivalent (see appendix C flowchart GOV_3).

Key Strategy 7 – Annually review the completeness and accuracy of the data for all assets so that the asset register is at all times materially accurate.⁴

Key Strategy 8 - Use a knowledge management strategy to ensure that appropriate and optimal decision support information is available to clearly communicate the cumulative consequences of decisions and provides an asset register capable of meeting both technical and financial reporting requirements.

Key Strategy 9 – Annually review the Asset Accounting and Capitalisation Policy to ensure asset accounting processes are consistent with Fair Value Reporting (AASB116) as outlined in the Australian Infrastructure Financial Management Guidelines (AIFMG).

Key Strategy 10 – Ensure the Long Term Financial Plan includes at least one scenario that communicates resources necessary for sustainable renewal of infrastructure and which identifies all asset life cycle costs.

Key Strategy 11 - Ensure the Strategic Plan covers at least 10 years. The 10 year Strategy and Planning Documents for all Council functions will consider both the future anticipated income projections, and the future expenditure requirements to sustain services. The strategic plan will consider the expenditures identified in the Asset Management Plans, will provide input into the Annual Plan and Budget and report service level and risk consequences in the community strategic plan.

Key Strategy 12 - Continue to improve the information on the relationship between the service level and cost so that future community consultation will be well informed of the benefits, risks and costs of the community strategic plan.

Key Strategy 13 – Review the maturity assessment annually to ensure core maturity is maintained.

³ The IPWEA NAMSPLUS Practice Notes include a template and How To Guide for preparing an AM Strategy <http://www.ipwea.org.au/assetmanagement/aboutnamsau/namsplus/>

⁴ AASB 1031 Materiality, see also AIFMG, IPWEA 2010.

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GLOSSARY

Annual service cost (ASC)

An estimate of the cost that would be tendered, per annum, if tenders were called for the supply of a service to a performance specification for a fixed term. The Annual Service Cost includes operating, maintenance, depreciation, finance/ opportunity and disposal costs, less revenue.

Asset class

Grouping of assets of a similar nature and use in an entity's operations (AASB 166.37).

Asset condition assessment

The process of continuous or periodic inspection, assessment, measurement and interpretation of the resultant data to indicate the condition of a specific asset so as to determine the need for some preventative or remedial action.

Asset management

The combination of management, financial, economic, engineering and other practices applied to physical assets with the objective of providing the required level of service in the most cost effective manner.

Asset Management Plan

Each council must prepare an Asset Management Strategy and Asset Management Plan/s to support the Community Strategic Plan and Delivery Program.

The Asset Management Strategy and Plan/s must be for a minimum timeframe of 10 years.

Asset Management Strategy **

The Asset Management Strategy must include a council endorsed Asset Management Policy. The Asset Management Strategy must identify assets that are critical to the council's operations and outline risk management strategies for these assets. The Asset Management Strategy must include specific actions required to improve council's asset management capability and projected resource requirements and timeframes.

Assets

Future economic benefits controlled by the entity as a result of past transactions or other past events (AAS27.12). Property, plant and equipment including infrastructure and other assets (such as furniture and fittings) with benefits expected to last more than 12 month.

Average annual asset consumption (AAAC)

The amount of a local government's asset base consumed during a year. This may be calculated by dividing the Depreciable Amount (DA) by the Useful Life and totalled for each and every asset OR by dividing the Fair Value (Depreciated Replacement Cost) by the Remaining Life and totalled for each and every asset in an asset category or class.

Capital expansion expenditure

Expenditure that extends an existing asset, at the same standard as is currently enjoyed by residents, to a new group of users. It is discretionary expenditure, which increases future operating, and maintenance costs, because it increases council's asset base, but may be associated with additional revenue from the new user group, eg. extending a drainage or road network, the provision of an oval or park in a new suburb for new residents.

Capital expenditure

Relatively large (material) expenditure, which has benefits, expected to last for more than 12 months. Capital expenditure includes renewal, expansion and upgrade. Where capital projects involve a combination of renewal, expansion and/or upgrade expenditures, the total project cost needs to be allocated accordingly.

Capital funding

Funding to pay for capital expenditure.

Capital grants

Monies received generally tied to the specific projects for which they are granted, which are often upgrade and/or expansion or new investment proposals.

Capital investment expenditure

See capital expenditure definition

Capital new expenditure

Expenditure which creates a new asset providing a new service to the community that did not exist beforehand. As it increases service potential it may impact revenue and will increase future operating and maintenance expenditure.

Capital renewal expenditure

Expenditure on an existing asset, which returns the service potential or the life of the asset up to that which it had originally. It is periodically required expenditure, relatively large (material) in value compared with the value of the components or sub-components of the asset being renewed. As it reinstates existing service potential, it has no impact on revenue, but may reduce future operating and maintenance expenditure if completed at the optimum time, e.g. resurfacing or resheeting a material part of a road network, replacing a material section of a drainage network with pipes of the same capacity, resurfacing an oval. Where capital projects involve a combination of renewal, expansion and/or upgrade expenditures, the total project cost needs to be allocated accordingly.

Capital upgrade expenditure

Expenditure, which enhances an existing asset to provide a higher level of service or expenditure that will increase the life of the asset beyond that which it had originally. Upgrade expenditure is discretionary and often does not result in additional revenue unless direct user charges apply. It will increase operating and maintenance expenditure in the future because of the increase in the

council's asset base, e.g. widening the sealed area of an existing road, replacing drainage pipes with pipes of a greater capacity, enlarging a grandstand at a sporting facility. Where capital projects involve a combination of renewal, expansion and/or upgrade expenditures, the total project cost needs to be allocated accordingly.

Class of assets

See asset class definition

Component

An individual part of an asset which contributes to the composition of the whole and can be separated from or attached to an asset or a system.

Cost of an asset

The amount of cash or cash equivalents paid or the fair value of the consideration given to acquire an asset at the time of its acquisition or construction, plus any costs necessary to place the asset into service. This includes one-off design and project management costs.

Current replacement cost (CRC)

The cost the entity would incur to acquire the asset on the reporting date. The cost is measured by reference to the lowest cost at which the gross future economic benefits could be obtained in the normal course of business or the minimum it would cost, to replace the existing asset with a technologically modern equivalent new asset (not a second hand one) with the same economic benefits (gross service potential) allowing for any differences in the quantity and quality of output and in operating costs.

Current replacement cost "As New" (CRC)

The current cost of replacing the original service potential of an existing asset, with a similar modern equivalent asset, i.e. the total cost of replacing an existing asset with an as NEW or similar asset expressed in current dollar values.

Cyclic Maintenance

Replacement of higher value components/sub-components of assets that is undertaken on a regular cycle including repainting, building roof replacement, cycle, replacement of air conditioning equipment, etc. This work generally falls below the capital/ maintenance threshold and needs to be identified in a specific maintenance budget allocation

Strategic Plan **

The Strategic Plan to be for at least 5 years (preferably 10 years and:

- Reflects the needs of the community for the foreseeable future
- Brings together detailed requirements such as an AM Plan and Long Term Financial Plan
- Details what council expects to do in the longer term
- Demonstrated how councils intends to resource the plan
- Is prepared with community consultation

Long term works programme**

The Forward Works Programme must directly address the objectives and strategies of the Community Strategic Plan and identify principal activities that council will undertake in response to the objectives and strategies.

- The Forward Works Programme must inform, and be informed by, the Strategy and Planning Documents.
- The Forward Works Programme must address the full range of council operations.
- The Forward Works Programme must allocate high level responsibilities for each action or set of actions.
- Financial estimates for the four year period must be included in the Delivery Program.

Depreciable amount

The cost of an asset, or other amount substituted for its cost, less its residual value (AASB 116.6)

Depreciated replacement cost (DRC)

The current replacement cost (CRC) of an asset less, where applicable, accumulated depreciation calculated on the basis of such cost to reflect the already consumed or expired future economic benefits of the asset

Depreciation / amortisation

The systematic allocation of the depreciable amount (service potential) of an asset over its useful life.

Economic life

See useful life definition.

Expenditure

The spending of money on goods and services. Expenditure includes recurrent and capital.

Fair value

The amount for which an asset could be exchanged, or a liability settled, between knowledgeable, willing parties, in an arms length transaction.

Greenfield asset values

Asset (re)valuation values based on the cost to initially acquire the asset.

Heritage asset

An asset with historic, artistic, scientific, technological, geographical or environmental qualities that is held and maintained principally for its contribution to knowledge and culture and this purpose is central to the objectives of the entity holding it.

Infrastructure assets

Physical assets of the entity or of another entity that contribute to meeting the public's need for access to major economic and social facilities and services, e.g. roads, drainage, footpaths and cycleways. These are typically large, interconnected networks or portfolios of composite assets. The components of these assets may be separately maintained, renewed or replaced individually so that the required level and standard of service from the

network of assets is continuously sustained. Generally the components and hence the assets have long lives. They are fixed in place and are often have no market value.

Knowledge Management Strategy **

Knowledge Management provides the systems, processes and information necessary to understand and communicate the cumulative consequences of decisions. A knowledge management strategy communicates the current level of knowledge management and a strategy for improving the capability to make wise informed choices taking into account benefits, costs and risk.

Level of service

The defined service quality for a particular service against which service performance may be measured. Service levels usually relate to quality, quantity, reliability, responsiveness, environmental, acceptability and cost).

Life Cycle Cost

The life cycle cost (LCC) is average cost to provide the service over the longest asset life cycle. It comprises annual maintenance and asset consumption expense, represented by depreciation expense. The Life Cycle Cost does not indicate the funds required to provide the service in a particular year.

Life Cycle Expenditure

The Life Cycle Expenditure (LCE) is the actual or planned annual maintenance and capital renewal expenditure incurred in providing the service in a particular year. Life Cycle Expenditure may be compared to Life Cycle Expenditure to give an initial indicator of life cycle sustainability.

Loans / borrowings

Loans result in funds being received which are then repaid over a period of time with interest (an additional cost). Their primary benefit is in 'spreading the burden' of capital expenditure over time. Although loans enable works to be completed sooner, they are only ultimately cost effective where the capital works funded (generally renewals) result in operating and maintenance cost savings, which are greater than the cost of the loan (interest and charges).

Long Term Financial Plan**

The long term financial plan (LTFP) provides a 10 year forward projection of financial resources and includes:

- Planning assumptions used to develop the Plan
- Sensitivity analysis - highlights factors/assumptions most likely to affect the Plan
- Financial modelling for different scenarios e.g. planned/optimistic/conservative
- Methods of monitoring financial performance.

Maintenance and renewal gap

Difference between estimated budgets and projected expenditures for maintenance and renewal of assets, totalled over a defined time (e.g. 5, 10 and 15 years).

Maintenance and renewal sustainability index

Ratio of estimated budget to projected expenditure for maintenance and renewal of assets over a defined time (e.g. 5, 10 and 15 years).

Maintenance expenditure

Recurrent expenditure, which is periodically or regularly required as part of the anticipated schedule of works required to ensure that the asset achieves its useful life and provides the required level of service. It is expenditure, which was anticipated in determining the asset's useful life.

Materiality⁵

The notion of materiality guides the margin of error acceptable, the degree of precision required and the extent of the disclosure required when preparing general purpose financial reports. Information is material if its omission, misstatement or nondisclosure has the potential, individually or collectively, to influence the economic decisions of users taken on the basis of the financial report or affect the discharge of accountability by the management or governing body of the entity.

Modern equivalent asset.

A structure similar to an existing structure and having the equivalent productive capacity, which could be built using modern materials, techniques and design. Replacement cost is the basis used to estimate the cost of constructing a modern equivalent asset.

National Asset Management Framework

In 2009, the Local Government and Planning Ministers' Council established the Local Government Reform Fund. The Fund was established by the Prime Minister in June 2009. The purpose of the fund is to accelerate implementation of asset and financial management frameworks; to encourage collaboration in the local government sector to build capacity and resilience; and to assist in improving the collection and analysis of nationally consistent data on local assets and finances.

The Local Government Reform Fund aims to:

- support the accelerated implementation of the Nationally Consistent Frameworks for local government asset and financial management, as agreed by the Local Government and Planning Ministers' Council in 2009;
- encourage collaboration in the local government sector to build capacity and resilience; and
- improve the collection and analysis of nationally consistent data on local government assets and finances.⁶

⁵ IPWEA, 2009, AIFMG Page xxxviii

⁶ <http://www.regional.gov.au/local/LGRF.aspx> Australian Government Department of Regional Australia, Local Government, Arts and Sport, 1 Dec 2011

The 3 Nationally Consistent frameworks can be downloaded from
http://www.lgpmcouncil.gov.au/publications/sus_framework.aspx

The national partnership agreement can be downloaded from
http://www.federalfinancialrelations.gov.au/content/national_partnership_agreements/Other/local_government/national_partnership.pdf

Non-revenue generating investments

Investments for the provision of goods and services to sustain or improve services to the community that are not expected to generate any savings or revenue to the Council, e.g. parks and playgrounds, footpaths, roads and bridges, libraries, etc.

Operating expenditure

Recurrent expenditure, which is continuously required excluding maintenance and depreciation, e.g. power, fuel, staff, plant equipment, on-costs and overheads.

Planned Maintenance

Repair work that is identified and managed through a maintenance management system (MMS). MMS activities include inspection, assessing the condition against failure/breakdown criteria/experience, prioritising scheduling, actioning the work and reporting what was done to develop a maintenance history and improve maintenance and service delivery performance.

Rate of annual asset consumption

A measure of average annual consumption of assets (AAAC) expressed as a percentage of the depreciable amount (AAAC/DA). Depreciation may be used for AAAC.

Rate of annual asset renewal

A measure of the rate at which assets are being renewed per annum expressed as a percentage of depreciable amount (capital renewal expenditure/DA).

Rate of annual asset upgrade

A measure of the rate at which assets are being upgraded and expanded per annum expressed as a percentage of depreciable amount (capital upgrade/expansion expenditure/DA).

Reactive maintenance

Unplanned repair work that carried out in response to service requests and management/supervisory directions.

Recoverable amount

The higher of an asset's fair value, less costs to sell and its value in use.

Recurrent expenditure

Relatively small (immaterial) expenditure or that which has benefits expected to last less than 12 months. Recurrent expenditure includes operating and maintenance expenditure.

Recurrent funding

Funding to pay for recurrent expenditure.

Rehabilitation

See capital renewal expenditure definition above.

Remaining life

The time remaining until an asset ceases to provide the required service level or economic usefulness. Age plus remaining life is economic life.

Renewal

See capital renewal expenditure definition above.

Residual value

The net amount which an entity expects to obtain for an asset at the end of its useful life after deducting the expected costs of disposal.

Strategy and Planning Documents**

The Community Strategic Plan provides a vehicle for expressing long-term community aspirations. However, these will not be achieved without sufficient resources – time, money, assets and people – to actually carry them out.

The Strategy and Planning Documents consists of three components:

1. Long Term Financial Planning
2. Workforce Management Planning
3. Asset Management Planning.

The Strategy and Planning Documents is the point where Council assists the community by sorting out who is responsible for what, in terms of the issues identified in the Community Strategic Plan. Some issues will clearly be the responsibility of Council, some will be the responsibility of other levels of government and some will rely on input from community groups or individuals. The Strategy and Planning Documents focuses in detail on matters that are the responsibility of the council and looks generally at matters that are the responsibility of others.

Revenue generating investments

Investments for the provision of goods and services to sustain or improve services to the community that are expected to generate some savings or revenue to offset operating costs, e.g. public halls and theatres, childcare centres, sporting and recreation facilities, tourist information centres, etc.

Risk management

The application of a formal process to the range of possible values relating to key factors associated with a risk in order to determine the resultant ranges of outcomes and their probability of occurrence.

Section or segment

A self-contained part or piece of an infrastructure asset.

Service potential

The capacity to provide goods and services in accordance with the entity's objectives, whether those objectives are the generation of net cash inflows or the provision of goods and services of a particular volume and quantity to the beneficiaries thereof.

Service potential remaining

A measure of the remaining life of assets expressed as a percentage of economic life. It is also a measure of the percentage of the asset's potential to provide services that are still available for use in providing services (DRC/DA).

Sub-component

Smaller individual parts that make up a component part.

Useful life

Either:

- (a) the period over which an asset is expected to be available for use by an entity, or
- (b) the number of production or similar units expected to be obtained from the asset by the entity.

It is estimated or expected time between placing the asset into service and removing it from service, or the estimated period of time over which the future economic benefits embodied in a depreciable asset, are expected to be consumed by the council. It is the same as the economic life.

Value in Use

The present value of estimated future cash flows expected to arise from the continuing use of an asset and from its disposal at the end of its useful life. It is deemed to be depreciated replacement cost (DRC) for those assets whose future economic benefits are not primarily dependent on the asset's ability to generate new cash flows, where if deprived of the asset its future economic benefits would be replaced.

Source: IPWEA NAMS.PLUS Asset Management Plan Glossary. Additional items shown **

APPENDICES

Appendix A Improvement Programme in 2011 Application for Assistance

Core Level Achieved	Y
Partial - In progress	P
No substantial progress	N

STATUS

Actions Proposed in 2011 Funding Application		
Practice Area	Recommendations	Status at June 2012
Strategic Longer Term Plan	1. Complete LTFP for 10 years linked to AMPs and AM strategy under IPR. 2. Ensure that CSP performance measures line up with AMP community service levels.	Y
Annual Budget	1. Ensure that budget initiatives link back to the CSP and AMPs as per LTFP funds.	Y
Annual Report	1. Provide commentary linking AMP service levels with LTFP and special schedule 7. 2. Show 2 service targets, the service targets needed to meet transport objectives and the service targets that are achievable with LTFP funding levels. 3. Provide state of the assets reporting as part of annual report. (quality, function, capacity)	Y
AM Policy	1. Review policy after completion of IPR documentation.	Y
AM Strategy	1. Complete strategy using NAMS AM4SRRC template.	Y
AM Plans	1. Review core level AMPs following completion of IPR resource plan. 2. Implement high priority items in improvement plan.	Y
Governance and Management	1. Working well as is. Add a simple process that includes review of additional maintenance and operating costs in AMPs linked to LTFP.	Y
Levels of Service	1. Review service levels annually in light of IPR resource strategy.	P
Data & Systems	1. Use maturity audit to allow future comparison of asset management performance. 2. Load remaining assets into asset register 3. Review training needs as staff turnover occurs.	Y
Skills and Processes	1. Review business processes and document to ensure audit trail for financial transaction and asset register updates and reporting. There would be high benefit to review common set of business processes at a regional level. 2 Complete AM strategy	Y
Evaluation	1. Document AMIP and who does what for key tasks. Carry forward community LOS into all IPR resource strategy documents = maintain current LOS.	Y

Council has made very good progress in key areas to produce documentation for IPR resourcing strategy. Service level reporting is needed as a priority to determine the likely risk and service impact of the resourcing strategy. See detailed assessment on following pages

Appendix B Detailed Maturity Assessment June 2012

Framework Financial Planning & Reporting

Element Strategic Longer Term Plan

Practice Area Strategic Longer Term Plan

Core Maturity Assessment

Meets Requirements

Current Score 3 Core Target 3

Question: Does your council have an adopted strategic longer term plan?

Observations of Current Maturity Level

Community consultation shows current service levels for assets generally satisfactory.

Implications of Current Maturity Level

At core level - AM strategy and AM plans will cover service level and risk management targets

Recommendations

1. Include state of the assets reporting in future annual reports linked to AMPs.

Maturity Score	Result	Characteristic
3	●	Council has adopted a Strategic Plan (planning horizon of at least 5 years) that incorporates a vision, strategic outcomes, mission, values and service outcomes that Council wants to achieve. The minimum timeframe may vary depending on relevant State/Territory requirements.
3	●	The development of the Strategic Plan included elected member participation and was informed by community consultation and includes strategic objectives that address social, environmental, economic and civic leadership issues identified by the community.
3	●	The Strategic Plan incorporates priorities and performance measures and indicates how they will be monitored and measured.
3	●	Council has a sustainable LTFP covering the period of the Strategic Plan (at least 5 year) supporting the implementation of its Strategic Plan. The minimum timeframe may vary depending on relevant State/Territory requirements.
3	●	The Long Term Financial Plan (LTFP) has been prepared based on the resource requirements and strategic objectives detailed in Council's Strategic Plan and Asset Management Plans.
2	●	Plan covers 4 year term of council
2	●	Draft plan is advertised for public comment
2	●	Plan reflects needs of community for foreseeable period
2	●	Plan includes vision and strategic objectives
2	●	Plan details what council intends to do in period of plan
1	●	Plan covers 1 year period

Framework Financial Planning & Reporting

Element Annual Budget

Practice Area Annual Budget

Core Maturity Assessment

Meets Requirements

Current Score 3 **Core Target** 3

Question: Does your council prepare an annual budget?

Observations of Current Maturity Level

At core level

Implications of Current Maturity Level

At Core level

Recommendations

1. Annual review in light of service level trends

Maturity Score	Result	Characteristic
3	●	The Annual Budget contains estimates of revenue and expenditure with an explanation of the assumptions and methodologies underpinning the estimates, an explanation of the financial performance and position of the Council and has been prepared based on the resource requirements and strategic objectives detailed in Council's Strategic Plan, AM Plans and LTFP.
3	●	The Annual Budget reflects the Council's strategic objectives and contains a statement of how Council will meet the goals and objectives of its Strategic Plan.
3	●	The Annual Budget aligns with Year 1 of the LTFP and was adopted following community consultation.
3	●	Council's Annual Budget includes resources to implement Strategic Plan strategies.
2	●	Budget is publically available and readily accessible to all interested readers
2	●	Budget contains estimates of revenue and expenditure for year
2	●	Budget includes an explanation of the council's financial position and performance
2	●	Budget is adopted after public advertising and consideration of comments received
1	●	Annual budget is available to those who ask

Framework Financial Planning & Reporting

Element Annual Report

Practice Area Annual Report

Core Maturity Assessment

Meets Requirements

Current Score 2.9 **Core Target** 3

Question: Does your Council publish an annual report?

Observations of Current Maturity Level

Underlying operating result approximately in balance with low debt levels.

Implications of Current Maturity Level

Current SS7 implies that current service levels are not satisfactory.

Recommendations

1. Review future from (1 July 2013) annual report SS7 to align with IPR documents and report on state of the assets.

Maturity Score	Result	Characteristic
3	●	The Annual Report complies with all statutory requirements including publication by the due date and is made widely available to the public.
3	●	The Annual Report includes independently audited financial statements that are prepared on an accrual basis in accordance with the Australian Accounting Standards.
3	◎	The Annual Report reviews the performance of the Council against its strategic objectives and explains variations between the budget and actual results and how these variations impact on the Strategic Plan.
3	●	The Annual Report includes details of any major changes in functions of the Council, organisation structure and/or policy initiatives and how these changes might impact on Council's Strategic Plan.
3	●	In relation to the financial reporting framework in the Annual Report, the Annual Report addresses the following issues in accordance with relevant state policies, Australian Accounting Standards and other best practice guidelines: a. Asset valuations and revaluations, b. Asset acquisitions including capitalisation policy, c. Asset disposals
2	●	Annual report contains audited financial statements
2	●	Annual report is widely available to the general public
2	●	Annual report reports on council's operations for the year in terms of goals and objectives for preceding year
2	●	Annual report contains explanation on variations between budget and actual results
1	●	Annual report is published each year

Framework Asset Management & Planning

Element AM Policy

Practice Area AM Policy

Core Maturity Assessment

Meets Requirements

Current Score 3 **Core Target** 3

Question: Does your council have an adopted asset management policy?

Observations of Current Maturity Level

Core Policy in place

Implications of Current Maturity Level

Core policy in place

Recommendations

1. Annual review of AM policy

Maturity Score	Result	Characteristic
3	●	Council has an adopted AM Policy which defines the Council's vision and service delivery objectives for asset management.
3	●	AM Policy has a direct linkage with Council's Strategic Plan and LTFP.
3	●	AM Policy requires the adoption of AM Plans informed by community consultation and local government financial reporting frameworks.
3	●	AM Policy defines asset management roles, responsibilities and reporting framework.
3	●	AM Policy identifies a process for meeting training needs in financial and asset management practices for councillors and staff.
2	●	AM Policy adopted by Council
1	●	AM Policy in place but not adopted by Council OR some awareness by Council of asset management policy elements and asset management principles.

Framework Asset Management & Planning

Element AM Strategy

Practice Area AM Strategy

Core Maturity Assessment

Meets Requirements

Current Score 3 **Core Target** 3

Question: Does your council have an adopted asset management strategy?

Observations of Current Maturity Level

Strategy at core level

Implications of Current Maturity Level

Strategy

Recommendations

1. Annual review of main objective - maintain current service level.

Maturity Score	Result	Characteristic
3	●	Council has an AM Strategy which shows how the asset portfolio can meet the service delivery needs of the community and defines the future vision of asset management practices within Council.
3	●	Council's AM Strategy is linked to Council's AM Policy and integrated into Council's Strategic planning and annual budgeting processes.
3	●	Council's AM Strategy documents the current status of asset management practices (processes, asset data and information systems) within the Council and what actions Council must take to implement the AM Policy, including resource requirements, timeframes and accountabilities.
2	●	Strategy shows what assets the council has
2	●	Strategy fits with the council strategic plans
1	●	Draft AM Strategy Prepared but not adopted by Council

Framework Asset Management & Planning

Element AM Plans

Practice Area AM Plans

Core Maturity Assessment

Meets Requirements

Current Score 3 **Core Target** 3

Question: Does your council have adopted asset management plans?

Observations of Current Maturity Level

Asset plans for all assets in place using NAMSPLUS templates.

Implications of Current Maturity Level

AMPS at core level

Recommendations

1. Future improvement to service levels reporting on state of the assets (function/capacity/utilisation) 2. AM steering committee regular review of table 8.s in AMPS (improvement plan)

Maturity Score	Result	Characteristic
3	●	AM Plans adopted by Council for all material asset groups in a consistent format in accordance with industry best practice (E.g. Appendix A of the International Infrastructure Management Manual (IIMM)) and are available to all relevant staff across the organisation.
3	●	AM Plans define which asset groups are covered by each Plan in accordance with a clearly documented Infrastructure Asset Hierarchy.
3	●	AMPS cover at least 10 years and
3	●	a. Refer to Council's AM Policy and AM Strategy;
3	●	b. Include all assets and document asset inventory information for the asset group/category as recorded in the asset register;
3	●	c. Document the asset hierarchy within each asset group;
3	●	d. Document the current condition of assets;
3	●	e. Document the adopted useful lives of assets;
3	●	f. Include risk assessment and criticality profiles;
3	●	g. Provide information about assets, including particular actions and costs to provide a defined (current and/or target) level of service in the most cost effective manner
3	●	h. Include demand forecasts including possible effects of demographic change and demand management plans
3	●	i. Address life cycle costs of assets;
3	●	j. Include forward programs identifying cash flow forecasts projected for:

3	●	i. Asset Renewals;
3	●	ii. New Assets and Upgrades of existing assets;
3	●	iii. Maintenance expenditure;
3	●	iv. Operational expenditure (including depreciation expense);
3	●	k. Address asset performance and utilisation measures and associated targets as linked to levels of service;
3	●	l. Include an asset rationalisation and disposal program; and
3	●	m. Include an asset management improvement plan.
3	●	n. Include consideration of non-asset service delivery solutions (leasing private/public partnerships)
3	●	o. Recognise changes in service potential of assets through projections of asset replacement costs, depreciated replacement cost and depreciation expense.
3	●	p. Include consideration of possible effects of climate change on asset useful lives and maintenance costs
3	●	AM Plans link to the Council's AM Policy, AM Strategy, Strategic Plan, LTFP and other relevant Council Policy objectives.
3	●	AM Plans have all been prepared in association with community consultation.
2	●	Separate AM Plans for each asset group - high level overall framework but not consistent
2	●	AM Plans in place but not regularly reviewed or adopted
2	●	AM Plans include all assets on asset register
2	●	AM Plans Include an improvement plan
1	●	No AM Plans, AM is Reactive and Fragmented

Framework Asset Management & Planning
Element Governance and Management
Practice Area Governance and Management

Core Maturity Assessment **Meets Requirements**

Current Score 2.8 **Core Target** 3

Question: Does your council have good management practices linking AM to service delivery?

Observations of Current Maturity Level

Council has a risk management plan administered by a risk management committee made up of staff and Councillor representative.

Implications of Current Maturity Level

Governance at core level

Recommendations

1. Table of high risk management tasks and action officers with training requirements. 2 Attach governance charters and risk business processes to the AM Strategy.

Maturity Score	Result	Characteristic
3	●	Council has mechanisms in place to provide high level oversight by the Council, CEO/GM and Executive Management Team, for development and implementation of the AM Strategy and AM Plans.
3	◎	Roles and responsibilities are clearly defined in a matrix or policy, identifying positions responsible for determining levels of service and positions responsible for managing the assets to meet service delivery needs.
3	●	The staff structure and position descriptions clearly define asset management functions, responsibilities and skill requirements for managing all asset classes.
3	◎	Council has a documented process for making capital investment decisions, which is driven by Council's Strategic Plan, LTFP and the Service Plan and explicitly details the impacts on the future operations and maintenance budgets, "Whole of Life" costs and risk management assessments.
3	●	Council involves all its departments in Asset Management.
3	◎	Council has an AM Steering Committee, with cross functional representation and clearly defined and documented terms of reference, focussed on coordinating the linkages between service delivery and asset management implementation.
3	●	There are internal processes to promote Asset Management across Council
2	●	Multi-disciplinary AM Steering Committee in operation with regular meetings
2	●	AM improvement plan in operation
1	●	AM Steering activities are dependent on individual initiatives and are not co-ordinated

Framework Asset Management & Planning
Element Levels of Service
Practice Area Levels of Service

Core Maturity Assessment	Partially Meets Requirements
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Current Score **Core Target**

Question: Does your Council have a defined process for determining current and target levels of service and costs?

Observations of Current Maturity Level

Service levels close to core level

Implications of Current Maturity Level

Service level reporting structure in place in AMPs

Recommendations

1. Review state of the assets based service reporting after completion of flood damage repair.

Maturity Score	Result	Characteristic
3	●	Council has Service Plans for each of its services which have been developed in consultation with the community.
3	◎	Council has undertaken the process of defining, quantifying and documenting current community levels of service and technical levels of service, and costs of providing the current levels of service.
3	◎	Current and target levels of service (for both community levels of service and associated technical levels of service) are clearly defined in each AM Plan.
3	●	Technical levels of service are incorporated into service agreements and/or maintenance, operational and capital renewal procedures.
2	●	Service levels in some areas - fragmented
1	●	Service levels are consequences of annual budget allocation and not defined.

Framework Asset Management & Planning

Element Data & Systems

Practice Area Data & Systems

Core Maturity Assessment

Meets Requirements

Current Score 2.9 **Core Target** 3

Question: Does council have the data & systems knowledge to perform asset data management activities?

Observations of Current Maturity Level

Financial PCS, MapInfo, Bizeasset.

Implications of Current Maturity Level

At core level

Recommendations

1. Ongoing documentation of asset register maintenance process with sample based data validation of unit costs and useful lives.

Maturity Score	Result	Characteristic
3	●	Council has a consolidated, integrated, accurate, up to date and complete componentised asset register with the required functionality to ensure security and data integrity, which includes all information about each asset sorted by asset group.
3	●	There is a common corporate data framework used across all asset groups, which is defined by Council's Infrastructure Asset Hierarchy.
3	◎	Council has documented repeatable methodologies to carry out consistent asset condition surveys and defect identification assessments, as documented in a Condition Rating Assessment Manual for applicable asset classes.
3	●	Council's asset financial reporting functionality is comprehensive and includes audit trails, depreciation calculations, reporting thresholds and records of acquisition and disposal of assets
3	◎	Council's systems, procedures and processes allow it to benchmark its asset management performance against like Councils over time.
3	●	AM systems have the functionality to generate maintenance and renewal programs and produce associated cash flow forecasts.
3	●	Council has defined and documented procedures for determining asset replacement and treatment unit rates, which are then stored in Council's AM system.
3	●	Council has a defined process for operations, maintenance, renewal and upgrade planning for its existing assets.
2	●	Skill & knowledge requirements determined
2	●	Audit completed to determine current skill & knowledge levels
1	●	Council has a corporate asset register supported by technical asset registers with regular validation of data in registers

Framework Asset Management & Planning

Element Skills and Processes

Practice Area Skills and Processes

Core Maturity Assessment

Meets Requirements

Current Score 2.9 **Core Target** 3

Question: Does council have the skills & knowledge to perform asset data management activities?

Observations of Current Maturity Level

At core level

Implications of Current Maturity Level

At core level

Recommendations

1. Annual review of residual values and asset lives.

Maturity Score	Result	Characteristic
3	●	Council has a process to review and update the AM Strategy on a maximum of a 5 year cycle. The AM Strategy is formally adopted by Council.
3	●	Council has a process to review and update AM Plans for all asset groups on a maximum of a 3 to 4 year cycle consistent with the Council election cycle. AM Plans are formally adopted by Council.
3	●	Council has a process to identify operational risks, assign responsibilities and monitor risk treatment actions all recorded within a risk register.
3	●	Council has a process to annually review and update the financial forecasts for all asset classes and update the LTFP.
3	●	Council has assessed the skills and knowledge required to perform asset data management activities, conduct financial reporting valuations and develop AM Plans. Council has a current asset management skills matrix. Staff training needs have been identified and training scheduled.
3	●	Council has a defined methodology for assessing the Remaining and Useful Life, Residual Value and Depreciation Method of assets.
3	●	Council has a process to collect and record asset data into an AM system upon the commissioning of new (and/or modified) assets, including built and contributed assets.
3	◎	Council has formal processes for the handover of assets to asset custodians/owners.
3	●	Council has a process to communicate the financial implications of the AM Plans to internal and external stakeholders.
3	●	Council provides ongoing training programs for councillors, council management and officers on key asset management topics.
2	●	Skill & knowledge requirements determined
2	●	Audit completed to determine current skill & knowledge levels

2	●	Documented asset data management procedures
1	●	Asset data management limited to plans and data required for current projects

Framework Asset Management & Planning

Element Evaluation

Practice Area Evaluation

Core Maturity Assessment Meets Requirements

Current Score 2.9 **Core Target** 3

Question: Does council have a process to evaluate progress and use of resources on implementation of the National Frameworks?

Observations of Current Maturity Level

Core level will be achieved at or before the annual report after 1 July 2013.

Implications of Current Maturity Level

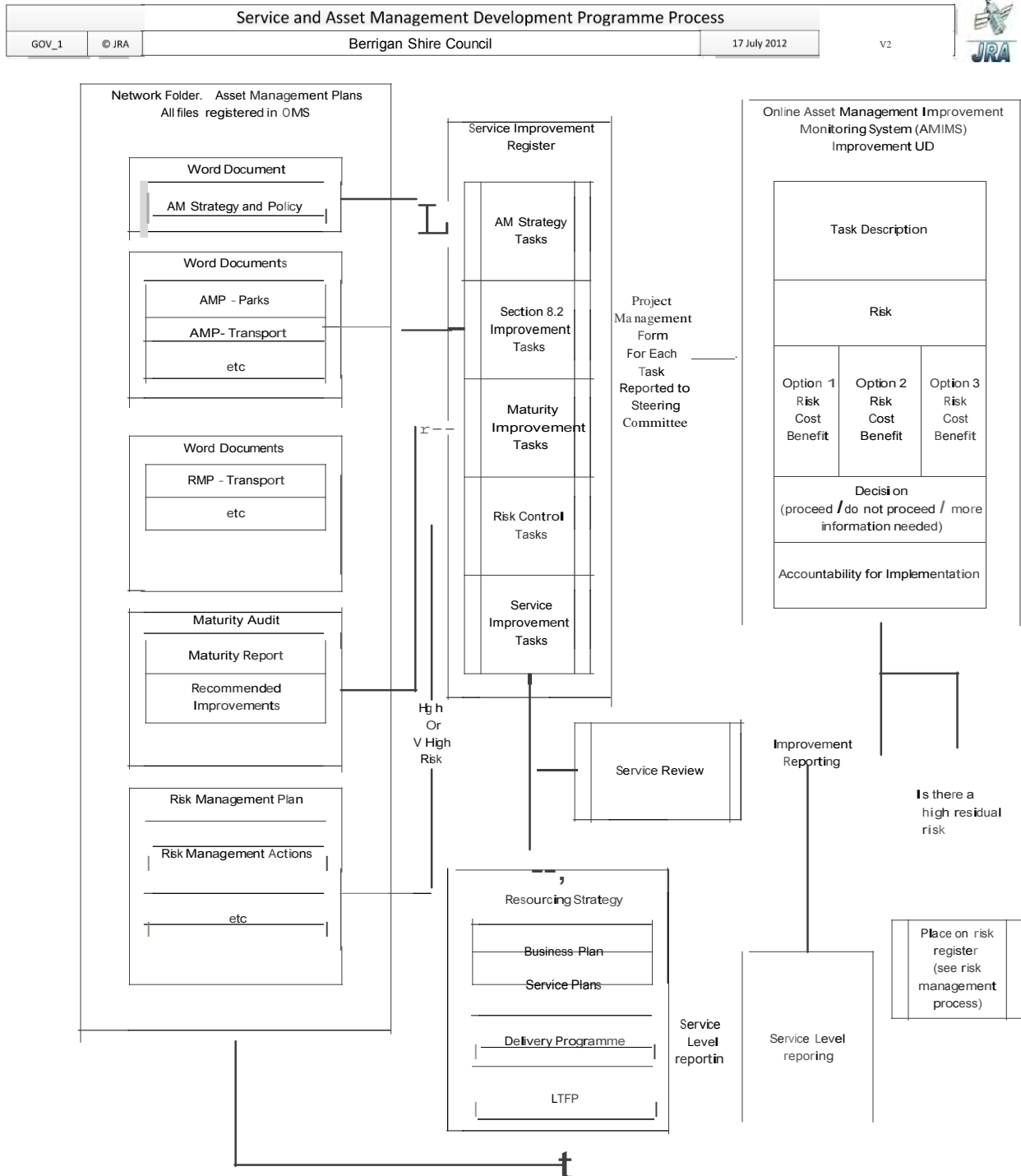
Close to core level

Recommendations

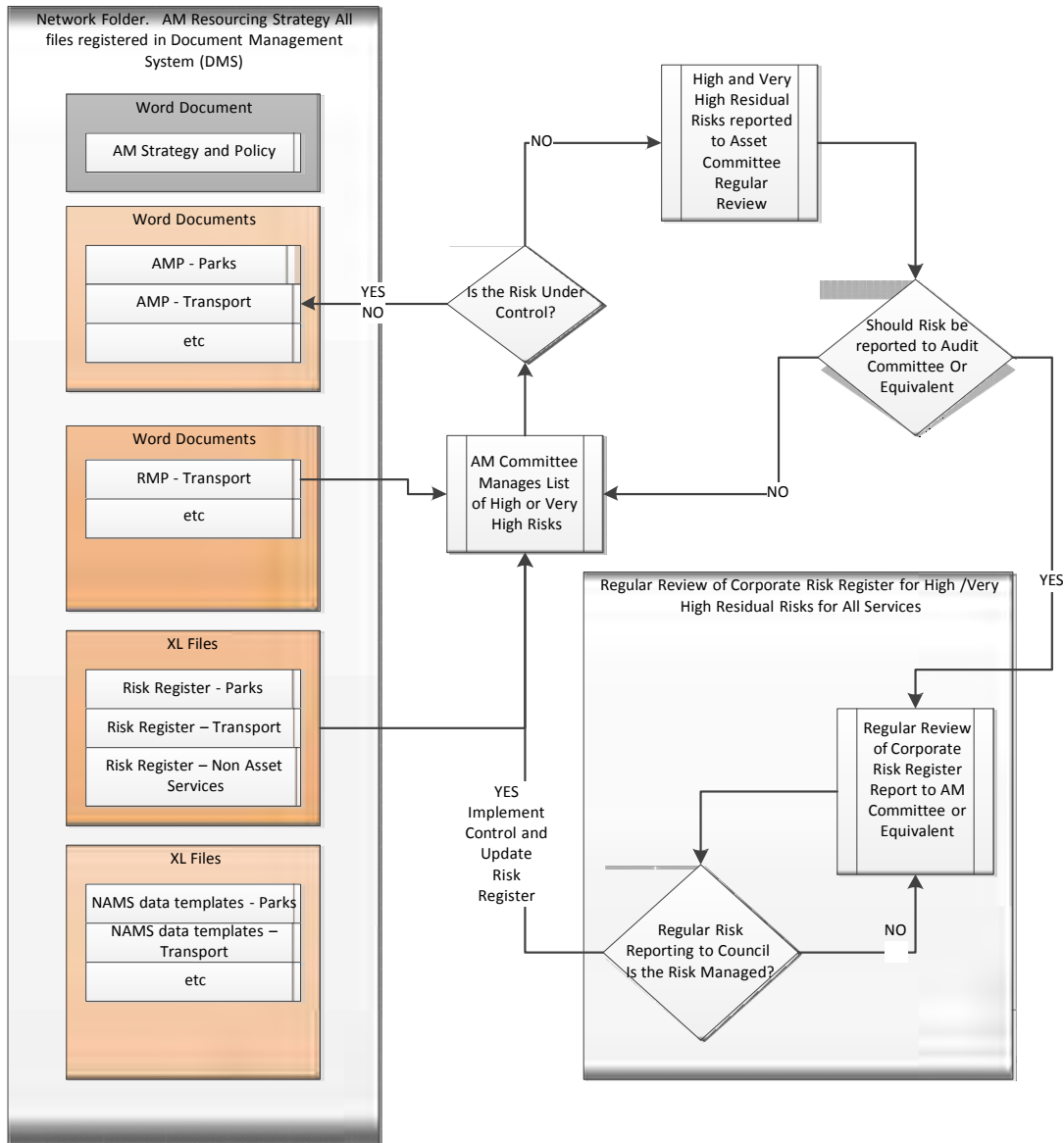
1. Implement state of the assets reporting in future annual reports.

Maturity Score	Result	Characteristic
3	●	Council has a documented evaluation process by which asset management improvements are identified, timeframes established, resources allocated, actioned, monitored and reported to the Executive Management Team and/or CEO
3	⊙	Technical levels of service are monitored and performance reported.
3	⊙	Community levels of service are monitored and performance reported.
2	●	Improvement tasks are included in staff performance plans and reviews
1	●	No formal evaluation process

Appendix C Governance Process Maps



Risk Management Process			
GOV_3	© JRA	Berrigan Shire Council	17 July 2012 V1



Appendix D Asset Management Committee Charter (Example)

Asset Management Steering Committee Guide:		DOC No	
		VERSION 1	DATE 2ND MARCH 2012
CONTROLLER:	APPROVED BY:	REVIEW DATE:	
GENERAL MANAGER			

CHARTER

1. Ensure core level governance practices for asset related services and advise the executive management team on any areas of corporate risk.
2. Ensure legislative and risk management compliance for asset related services.

ROLES and RESPONSIBILITIES

1. Maintain the AMIP project plan showing tasks, responsibilities
2. Allocating appropriate budget ensuring that effort, expenditures and charges are appropriate to stakeholder expectations
3. Schedule of agreed implementation tasks or projects
4. Risk management strategies, ensuring that strategies to address potential threats to the project's success have been identified, estimated and approved, and that the threats are regularly re-assessed
5. Help balance conflicting priorities and resources
6. Provide guidance to the project team and users of the project's outputs
7. Check adherence to project activities to standards of best practice both within the water industry and Council
8. Foster positive communication outside the Team regarding the project's progress and outcomes.
9. Ensure resources, processes and reporting are in place to implement the AMIP
10. Achieve and maintained core level asset management practice or as amended by Council through the AMIP.
11. Ensuring the governance process maps are in place and followed.

Appendix E Audit Committee Charter (Example)

For more details see – NSW DLG Internal Audit: A Guidance Paper October 2008

Audit Committee Guide:		DOC No	
		VERSION 1	DATE 2ND MARCH 2012
CONTROLLER: GM	APPROVED BY: GM	REVIEW DATE	
GENERAL MANAGER			

CHARTER

1. Reviewing annual financial statements to ensure that they fairly present the state of affairs of Council.
2. Proposing and contributing relevant information to, and review of Council's IPR resourcing strategy
3. Proposing and reviewing in relation to other areas, for example, efficiency and economy audits.1
4. Liaising with Council's auditors.
5. Reviewing the adequacy of Council's accounting, internal control, reporting and other financial management systems and practices.
6. Reviewing the approach adapted by Council and/or Management to business risks, corporate and financial governance responsibilities and legal compliance.
7. Providing suggestions and recommendations to Council and/or Management about actions to be taken to enhance financial governance.
8. Monitor high risks identified by the asset management strategy and improvement plan.

ROLES and RESPONSIBILITIES

1. the Committee comprises 3-5 members;
2. the General Manager is not a member of the Audit Committee, nor are council employees unless exceptional circumstances apply;
3. the positions include some filled by public expression of interest;
4. the Chair is somebody external to the Council (not a Councillor or the Mayor);
5. there are at least 4 meetings per annum with a quorum;
6. meetings are open to the public;
7. the Council provides recognition through an 'honoraria' payment to external members;
8. the Council provides a budget to the Audit Committee enable work to be undertaken;
9. the Audit Committee has a formal relationship with the Internal Auditor, meeting with them at least once a year ;
10. the membership of the Audit Committee is reviewed periodically – a three yearly review of membership is recommended; and
11. the Audit Committee undertakes self-evaluation on an annual basis

SOURCE

Australian National Audit Office: Public Sector Audit Committees Better Practice Guide 2005
AUDIT COMMITTEES IN LOCAL GOVERNMENT DISCUSSION PAPER. LGAT Discussion Paper June 2008.
NSW DLG Internal Audit: A Guidance Paper October 2008

Appendix F State of the Assets Reporting

Objectives

1. To communicate service levels in a simple way that allows linkage to any appropriate level of technical service level reporting.
2. To enable aggregation of service level reporting at any level for asset categories within a council and nationally consistent reporting of asset service levels.

Principles

1. Service levels need to be able to be consistently reported for all service levels, not just asset based services.
2. Service levels must be able to be consistently measured and reported and linked to output based metrics that can be verified and audited.
3. Confidence levels must be included on all service level reporting to inform decisions based on service level reporting
4. Service levels need to be based on verifiable performance indicators that measure performance against strategic objectives

The Measures

1. Quality for non asset services. Condition for asset based services

See community and Technical Levels of Service examples on following pages.
2. Service levels must be able to be consistently measured and reported and linked to output based metrics that can be verified and audited.

SOURCE

Asset Management Procedures Guide – JRA – Jeff Roorda July 2012

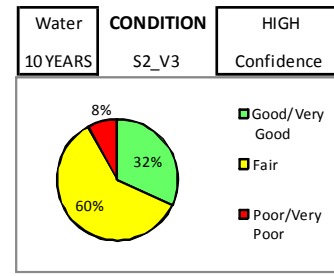
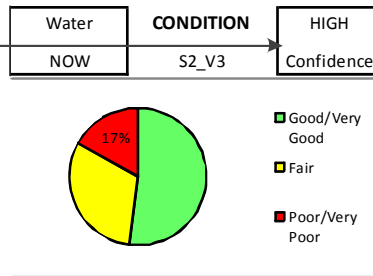
State of the Assets Service Level Reporting – Community Service Levels			
LOS_OVR	© JRA	OVERVIEW	V1



	Asset Category Water			Scenario S2_V3					
<p>CONDITION Condition – 1 – 5 Scale using IIMM Aggregate by Renewal Cost</p> <p>FUNCTION How well does asset meet service requirements? Eg Water is clean and clear</p> <p>CAPACITY / UTILISATION Are assets under of over capacity or use Eg water pressure for reticulation, treatment plant capacity</p>	Water	NOW	Confidence HIGH		10 YEARS	Confidence HIGH			
	CONDITION	Good/Very Good 52%	Fair 31%	Poor/Very Poor 17%	100%	Good/Very Good 32%	Fair 60%	Poor/Very Poor 8%	100%
	FUNCTION	Good/Very Good 10%	Fair 85%	Poor/Very Poor 5%	100%	Good/Very Good 10%	Fair 85%	Poor/Very Poor 5%	100%
	Water	NOW	Confidence HIGH		10 YEARS	Confidence MODERATE			
CAPACITY	Good/Very Good 73%	Fair 10%	Poor/Very Poor 17%	100%	Good/Very Good 73%	Fair 22%	Poor/Very Poor 5%	100%	

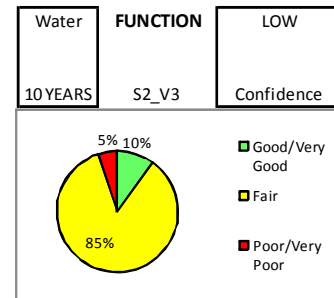
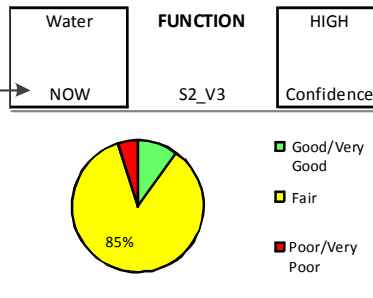
Confidence Levels

- LOW = Network level estimate based on professional judgement
- MODERATE = Low plus sample
- least 80% of assets by value

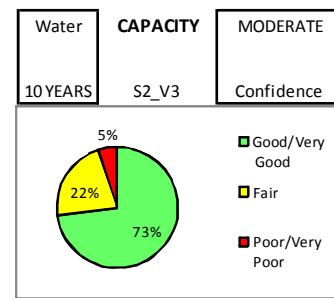
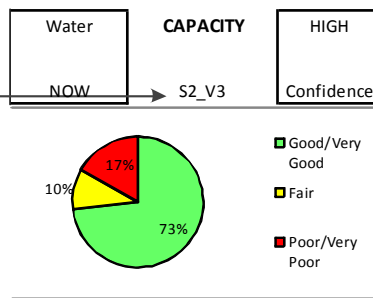


NOW
This is the current service level

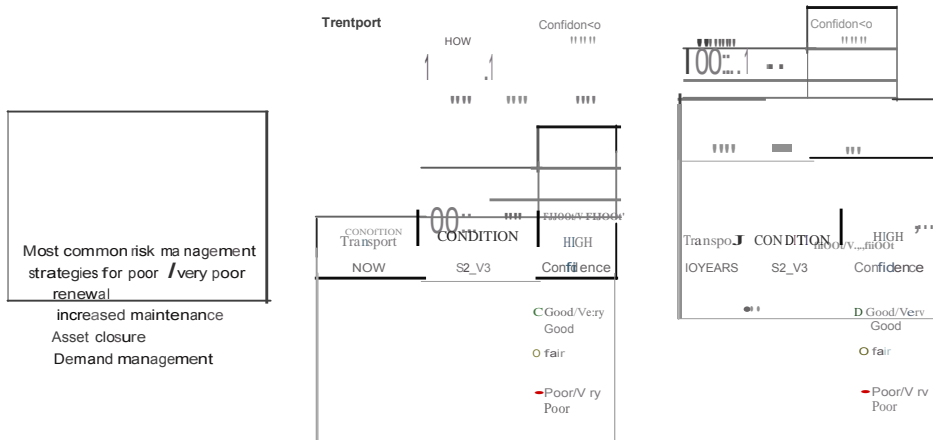
10 YEARS This is the achievable service level target with the funding available in the LTFP based on AMP



Scenario
See GOV_2 for scenario key



State of the Assets Service Level Reporting-Technical Service Levels			
LOS	IR	COND	@ JRA
TRANSPORT - CONDITION QUALITY			
Examples provided for Condition 4 (poor-likely to be 5 within 10 years) and Condition 5 (Very poor-see IIMMI)			Community Service level
			Technical Service Level
Transport	CONDITION Surface (AC/Spray Seal etc)	5 - Seal starting to break up potholes frequent	5-ROCOND- Environmental Cracking worse than maximum allowable for road hierarchy category. Seal no longer controlling pavement and subgrade moisture content. %of segment affected by ROCOND 90 distress types per road class
		5 - Seal not providing safe surface	5-ROCOND-Ravelling, Bleeding,edge breaks, defects worse than maximum allowable for road hierarchy category.%of segment affected by ROCOND 90 distress types per road class
		4-Likely to be at Condition 5 within 10 years	4-Likely to be at 5 within 10 year<. %of segment affected by ROCOND 90 distress types per road cla5s
	CONDITION Pavement	5- Pavement needs reconstruction and starting to break up potholes frequent	5 -Pavement needs reconstruction or major repair before reseal can be applied Structural Cracking,Deflection,Rutting worse than maximum allowable for road hierarchy category. %of segment affected by ROCOND 90 distress types per road class
	Only apply to failed proportion of pavement (m2 or repair costS)	5- Pavement worse than maximum allowable roughness and is unsafe	Roughness per road class. NRM or IR/see Austroads Publication No. AGAMOSB/07
		4-Likely to be at 5 within 10 years	4-likely to be at 5 within 10 years
	CONDITION Kerb Paths	5- Major structural failure	5 -IIMM 1-5 condition ratings
		5-Extent and severity of localised defects is high risk.	4-IIMM 1-5 condition ratings
		4-Likely to be at 5 within 10 years	4-IIMM 1-5 condition ratings



State of the Assets Service Level Reporting – Technical Service Levels			
LOS_TR_FN_CP	© JRA	TRANSPORT – FUNCTION & CAPACITY	17 July 2012 V1

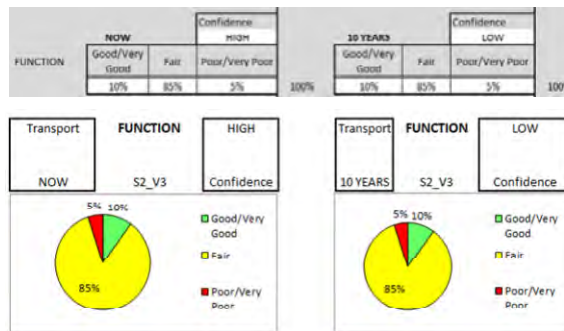


Examples provided for Condition 4 (poor – likely to be 5 within 10 years) and Condition 5 (Very poor – see IIMM)

Community Service Level
Technical Service Level

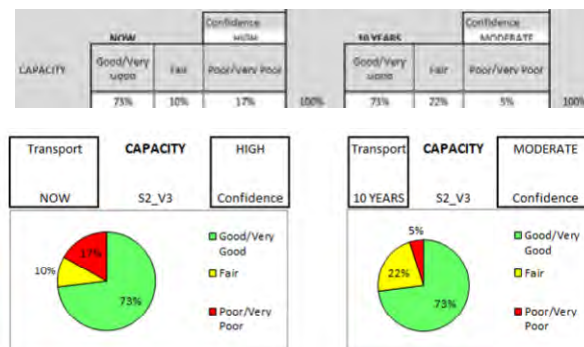
Transport	FUNCTION (apply to parent asset – complete road - pavement/seal/formation for a road with homogenous geometry and or hierarchy)	5 – Road not fit for purpose –eg large truck or buses on roads not suitable for large trucks or buses.	5 – Significant difference between actual road geometry and what is required eg horizontal and vertical alignment, width, structure. Creating major limitations on use and/or risks
		5 – Bridge with insufficient load capacity	5 – Significant difference between actual load limits and what is required creating major limitations on use and/or risks
		5 – Road geometry unsafe e.g accident black spots	5 – Significant defects in road geometry eg horizontal and vertical alignment, width, structure. Significant traffic accident history.
		5 – Transport infrastructure that significantly discriminates against disabled mobility	5 – Significant defects compared with agreed targets and standards.
		4 – Likely to be a 5 within 10 years as a result of changing use, demographics, legislation etc	4 – Likely to be a 5 within 10 years as a result of changing use, demographics, legislation etc

- Most common asset strategies:
- Upgrade expansion
 - Demand management



CAPACITY / UTILISATION (apply to parent asset – complete road - pavement/seal/formation for a road with homogenous geometry and or hierarchy)	5 – Major congestion with unacceptable average travel speeds during peak periods	5 – Average travel speeds during peak periods
	5 – Major over design with very low traffic levels for standard of infrastructure provided	5 – Road geometry and standard of construction greatly exceeds appropriate standard under accepted hierarchy. Eg long length of road with very low use
	4 – Likely to be at 5 within 10 years	4 – Likely to be at 5 within 10 years

- Most common asset strategies:
- Upgrade Expansion
 - Demand Management
 - Disposal (with consultation)



Appendix G Skills, Training and Responsibility Matrixes

Children, Young People & Families

Strategy and Action Plan

2015 - 2019



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Glossary

ACARA - Australian Curriculum, Assessment and Reporting Authority

AEDI – Australian Early Development Index

BSC – Berrigan Shire Council

COAG – Council of Australian Governments

EIS – Early Intervention and Support

NGO- Non government organisation

1 Background

The development of this strategy recognizes Council's investment in the future of its communities and the activities that Council undertakes that promotes and supports the healthy development of children and the wellbeing of their families.

Council's Early Intervention and Support Services and Library Service programs currently provide services directly to children and their families. Annually Council also conducts in partnership with local schools:

- Kids Fest - a Children's Week Activity
- A Youth Week Event; and the Shire's
- Annual Careers Expo.

Council's two Section 355 Committees the Berriquin Community Toy Library and Youth Development Committee also sponsor and promote the wellbeing of children, and young people in partnership with community groups.

By far Council's biggest financial commitment is to the family and early years' friendliness of Council's and our broader community's management of open space and recreational facilities – used by children

and their families: our playgrounds, skate parks and sporting facilities.

1.1 Strategy Objectives

This strategy aims to:

Clarify Council's role and the actions its will take to

- a) 'promote and to provide and plan for the needs of children' (Local Government Act, 1993)
- b) Build communities that are home to more families and young people (Berrigan Shire 2023 Strategic Action and BSC Delivery Program 2013 – 2017 Strategic Objective 3.1.1)

2 Review Methodology

This strategy is informed by a literature review of the policy context, a demographic profile of Council's communities, and a community survey designed to elicit comment from interested community members on:

1. Council service levels; and in the context of broader community issues related to
2. Access to social support services; and

3. Support needed by families balancing work and family commitments.

As the final strategy to be completed in Council's 4-year *Delivery Program Strategic Objective Supported and Engaged Communities* it complements and is also informed by Council's

- *Corporate Services Asset Management Plan 2011*
- *Ageing and Liveability Strategy and Action Plan 2013 - 2017*
- *Library Services Strategy and Action Plan 2014 – 2018; and*
- *Economic Development Strategy 2013 - 2017*

It also completes what is a whole-of-life course and strategic response by Council supporting and engaging our communities in the achievement of our community's *Berrigan Shire 2023 Vision* that

In 2023 we will be recognized as a Shire that builds on and promotes our natural assets and advantages to create employment and economic activity to attract residents, families and tourists.

3 Literature Review / Policy Context

3.1 National Early Childhood Development Strategy

Local government in New South Wales is required as part of its Charter Section 8 (1) of the *Local Government Act 1993*

to promote and to provide and plan for the needs of children

In the past five years early years policy and planning has been the subject of national and state reforms recognising that significant investment and reforms are needed to achieve the National *Early Childhood Development Strategy* vision that by 2020 *all children have the best start in life to create a better future for themselves and for the nation* (COAG 2009). COAG identified the following priorities for reform

1. Strengthen universal maternal, child and family health services
2. Support for vulnerable children
3. Engaging parents and communities in understanding the importance of early childhood
4. Improve early childhood infrastructure
5. Strengthen the workforce across early childhood development and family support services

6. Build better information and a solid evidence base

Local government is playing a significant role in the achievement of these reform priorities and the impact of these reforms at a local level has been experienced by local schools, child care centres, Council's Early Intervention services, and more broadly our local communities as our communities become engaged in creating communities that are safe and which nurture children.

Council's Library Services is a universal provider and its Early Intervention Service is a secondary (specialist provider). Both play an important role contributing toward the following National Early Childhood Development Strategy priorities

- Support for vulnerable children
- Engaging parents and communities in understanding the importance of early childhood
- Strengthen the workforce across early childhood development and family support services

Councils Libraries do so through story time programs for young parents, providing resources and access to meeting rooms for visiting family support services. While our

Early Intervention Service works with developmentally vulnerable children and their families and play a valued role in local workforce development sponsoring workshops and providing supervised placements for early childhood development students.

3.2 Early Years Learning Framework

An essential element of the National Early Childhood Development Strategy is the (2009) *Early Years Learning Framework for Australia* (Australian Government, 2009).

The implications of the development of this framework in the context of a small rural Council and its communities are significant. First, the framework considers children's learning from birth to eight years and including the transition to school. The outcomes it aims to achieve are:

- Children have a strong sense of identity
- Children are connected with and contribute to their world
- Children have a strong sense of wellbeing
- Children are confident and involved learners
- Children are effective communicators.

And these outcomes inform the work of our Early Intervention Services. As a universal

provider of services and support to children and families an essential part of Council's contribution is recognising that children learn through play and while educators – parents, grandparents, preschool teachers and early years educators (child carers) play a significant role in structuring activities and providing opportunities for play. There is also significant investment by local Council in our outdoor environments in the playgrounds, halls and facilities used by young children and their families.

Research suggests that

Outdoor learning spaces are a feature of Australian learning environments ... Play spaces in natural environments include plants, trees, edible gardens, sand, rocks, mud, water and other elements from nature. These spaces invite open-ended interactions, spontaneity, risk-taking, exploration, discovery and connection with nature. They foster an appreciation of the natural environment, develop environmental awareness and provide a platform for ongoing environmental education. (Australian Government, 2009)

The development of this Strategy respects that investment by Council in playgrounds, the renewal, redevelopment and

maintenance of its parks and gardens should consider the opportunities provided by these works to enhance and promote the conditions that support the learning and wellbeing of children and their families.

3.3 Keep them Safe a Shared Approach to Child Wellbeing

In New South Wales, *Keep them Safe* 2009 - 2014 is the New South Wales government's strategic plan guiding service system reform and the delivery of services to children and families. Its aim is that

all children in NSW are healthy, happy and safe, and grow up in families and communities where they have opportunities to reach their full potential. (NSW Government, 2009)

For local government the impact of this program of reform, and Council's role is recognition that a range of services are needed by children and their families.

Moreover, Council's Library branches, its support of the Berriquin Toy Library and the play groups that use Council facilities are part of a complex network of universal services. These 'first to know' networks play a valuable role in building the social capital of our communities. And, in addition to local medical services and maternal child health service, and funded family support

services of Centacare and Intereach and Council's Early Intervention Service are a second level of support, for children and their families with additional needs.

3.4 Middle Years 8 – 14 yrs of age & Young People 12 – 20 yrs

Schools are the universal provider and contact point for children, young people and their families in this age group. Nationally middle years policy is focused on:

- Improving Teacher Quality
- Education in Low Socio-economic Status School Communities
- Literacy and Numeracy (ACARA, 2009);

While for upper secondary school-age students the focus is on successful transition to further education, training and employment, which for rural young people (18 – 20 yrs) can involve a post-secondary 'gap year/s' before transitioning to further education or employment.

At a state level there is a similar focus on the school system being the principle provider of services for children, young people and their families. The policy context related to health and wellbeing for universal service providers such as Councils, sport clubs and community groups for this age group and

secondary school aged young people up to 18 years of age is that described in the NSW Governments' *Keep them Safe Framework*.

Issues of youth mental health, bullying, social media use, excessive alcohol and drug use part of the social milieu for this age group. For Council a practical lens with which to view the role of local government for this age group is one that regards Council's role as supporting the engagement and participation of young people in their communities and where necessary advocating and lobbying to other levels of government should a localised issue emerge.

Council using this lens is therefore, primarily a provider of recreation and leisure facilities but also an advocate to other levels of government and specialist youth services. A role supported by Australian research which has found that community participation and inclusion is a requisite to the promotion of the overall health and wellbeing of young people (Hemel, et al., 2006).

3.5 Inclusion and Participation

As discussed families and schools are the institutions primarily responsible for planning and delivering the social support, education and learning opportunities that children and young people need.

Communities and Councils', on the other

hand, play an important role in developing opportunities for outside school hours participation and inclusion, through:

- Recreation facilities used by sporting clubs
- Accessible buildings and public space
- Providing spaces – for the community to meet and come together e.g: halls,
- Promotion and development of volunteer opportunities; and
- Support for community events that encourage participation.

The universal services and facilities provided by Council include:

- Playgrounds ,
- Skate parks,
- Pools,
- Library Services
- Kids Fest (Childrens Week),
- Youth Week,
- Coordination of Annual Summer Holiday Camp at Portsea; and the
- Berrigan Shire Youth Development Committee.

4 Our Children, Young People and Families

The towns of Barooga, Berrigan, Finley and Tocumwal offer families and their children a range of health and allied health services

including maternal and child health. Early childhood services include: long day care facilities in Berrigan and Barooga, occasional care, pre-schools, and early intervention and support services. Primary schools public and private are located in the Shire's towns; and secondary students from the Jerilderie, Conargo and the Berrigan Shires' attend Finley High School. Determining the number of school age children who live in and attend school in the Berrigan Shire is however, problematic. Because, unlike most other NSW LGAs irrespective of the school attended (public, private, independent or catholic) it cannot be assumed that upwards of 95% - 100% of school age children in the LGA will be captured in the twice yearly educational censuses conducted by the NSW Department of Education and Communities.

A number of families take advantage of the Shire's proximity to Victorian secondary schools – Cobram Secondary College, Christ the King Anglican College (Cobram), Nathalia's St Marys of the Angels Secondary College; and Goulburn Valley Grammar School – Shepparton with approximately 40% of the Shire's secondary school age residents attending schools in Victoria.

Based on data supplied by one local bus company approximately 380 children aged 5 – 15 years travel to Victorian Schools. That

is 380 children out of 1153 children living in the Berrigan. The number of children attending Victorian schools is also likely to be higher as the comparison age range does not include young people aged 16 – 18 years of age. Nor does school bus operator data include:

- Children that attend Victorian Boarding Schools;

- Children who travel to school with their parents because their parents work in Victoria;
- Children with moderate to severe disabilities attending special schools in Victoria; and
- Children who live in the Berrigan Shire's eastern rural districts and who attend schools in Yarrawonga – Victoria.

Table 1 Population 0 - 19 Yrs

Berrigan Shire						
	2013		2016		2018	
Age group (years)	No.	%	No.	%	No.	%
0 to 4	499	5.9	506	6.0	520	6.0
5 to 9	495	5.9	512	6.0	529	6.1
10 - 14	495	5.9	492	5.8	505	5.9
15 - 19	464	5.5	428	5.0	410	4.8
Total Pop. 0 – 19 yrs	1953	23.2	1938	22.8	1964	22.8
Shire Pop	8,412		8,501		8,619	

Source: <http://forecast.id.com.au/berrigan/population-age-structure> retrieved 15/12/14

In recent years the early identification of developmentally vulnerable children has improved with the introduction of the Australian Early Development Index or AEDI. The AEDI is a population based measure of the social, physical, emotional and cognitive development of children by the time they start school. It looks at five areas of early

childhood development: physical health and wellbeing, social competence, emotional maturity, language and cognitive skills, and communication skills and general knowledge. Table 2 provides a comparative snapshot of the proportion of children (4 years of age) living in the Shire (2011) who were developmentally vulnerable on one or more measure of childhood development.

Table 2: AEDI Berrigan Shire

children developmentally vulnerable on one or more domain/s	No. of children	% Developmentally vulnerable on one or more domain/s	No. of children	% Developmentally vulnerable on two or more domains
NSW	88,921	19.9	89,260	9.2
Berrigan	117	17.6	117	5.6

AEDI (2012) retrieved 19/2/2014 <http://www.rch.org.au/aedi/>

4.1 Emerging Issues for Children, Young People and their Families

Children, young people and their families are for the most part well supported by the universal supports and services provided by Council and the broader service system. On the other hand, and particularly for middle years children (8yrs – 12 yrs), young people (12 yrs – 20 yrs) and or their parents who are disabled, experience ill-health, and or who do not engage with school or successfully transition from education, to training or work these children and young people are at risk of experiencing a life time of disadvantage.

Council has a very limited role in this context

but an important role. Its role is to advocate for all residents and in doing so inform other levels of government about emerging trends and the specific needs of our communities.

The following SWOT analysis provides an overview of emerging and established issues for children, young people and their families. These are issues that influence positively and negatively the socio-educative outcomes experienced by the children, young people and their families living in and attending schools in the Berrigan Shire.

Table 3 SWOT Analysis

Strengths - Internal	Weaknesses - Internal
<ul style="list-style-type: none"> ✓ Community Spirit / Friendliness ✓ Local Access to Hospital Services, Maternal & Child Health ✓ School Bus Access to range of public / private and independent schools ✓ Safe, Community Surveillance – in the towns the adults look out for and monitor behavior of children and young people ✓ Life Style ✓ Natural Environment ✓ Recreation Facilities – Pools, Skate Parks, Libraries ✓ Early Intervention Services ✓ Family Support Services 	<ul style="list-style-type: none"> ✓ A number of shops and retail spaces are not child friendly – cannot access or are difficult to access or move through with stroller e.g: newsagents, post offices, chemist, gift shops etc. ✓ Low level of community awareness of support services or supported needed by young families ✓ No visible youth spaces or celebration of youth culture ✓ New residents – families not included or do not participate in community activities ✓ Perception is that the best and brightest kids need to go to school outside the Shire ✓ Low level of community awareness challenges experienced by young people e.g: mental health anxiety/depression, substance use / misuse ✓ Competition between towns for resources / services

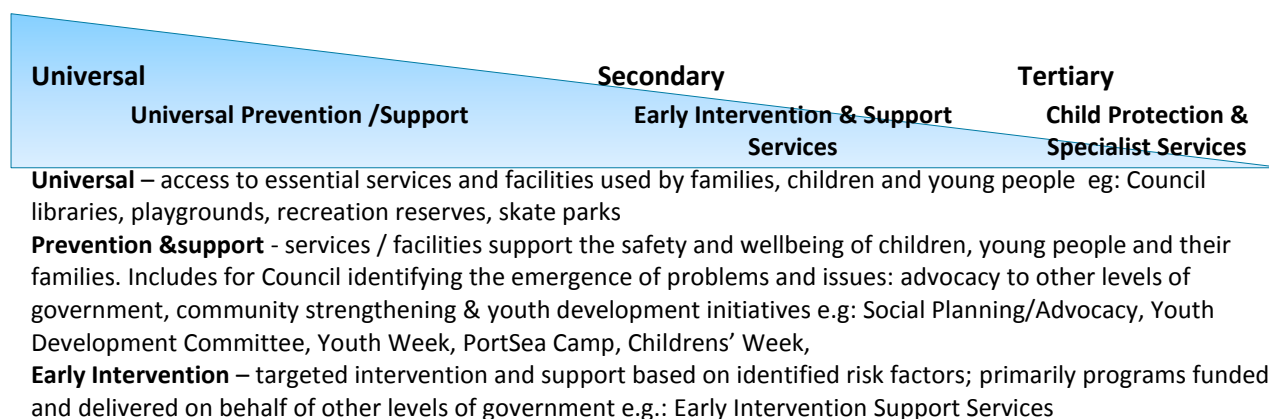
Opportunities - External	Threats - External
<ul style="list-style-type: none"> ✓ Affordable Housing ✓ Well paid seasonal employment / harvests 	<ul style="list-style-type: none"> ✓ Lack of Child Care, After School Care / Early Years Education ✓ Poor Internet / Phone Service/ Connectivity ✓ Low wages / limited employment or career opportunities – young people and or their parents ✓ Cost of Living particularly for young families day-to-day items needed by families with children u/4 yrs of age are expensive

The strengths of our communities' ensures that the families supported by full time and well paid employment, and within these families the children and young people who enjoy good health, experience a lifestyle that is enviable. Amenable to change by Council and our communities through this Strategy are the weaknesses notably the inclusion of new residents and families, the low level of community awareness of the challenges experienced by young people and the low visibility and celebration of popular youth culture.

4.2 Continuum of Universal Service and Support for Children, Young People and their Families

Council's universal service system supports the socio-economic and environmental conditions requisite to the healthy development of children and young people. Figure 1 illustrates the universal – secondary – tertiary continuum of services and support available to children, young people and their families.

Figure 1 Continuum of Support



5 Profile Council Services / Facilities

Table 4 Council Services & its Continuum of Support

Service Continuum	Universal													Prevention and Support													FI
Services or Facilities	Libraries	Playgrounds	Pools	Recreation Reserves	Cycling/Walking Tracks	Skate parks	Youth Week	Social Planning/Advocacy	Youth Development Committee	Kids Fest (Children's Week)	Employment Expo	Scholarships	Berriquin Community Toy Library	Portsea Camp	Information & Coordination	Early Intervention and Support Services											
Service Users																											
Early Years	◆	◆	◆	◆	◆			◆		◆	◆		◆		◆	◆											
Middle Years	◆	◆	◆	◆	◆	◆	◆	◆		◆				◆	◆												
Young People	◆	◆	◆	◆	◆	◆	◆	◆	◆			◆				◆											
Families / Parents	◆	◆	◆	◆	◆			◆			◆			◆													
Provided by																											
Council Committee		◆	◆	◆	◆				◆				◆														
Council	◆	◆	◆	◆	◆	◆	◆	◆	◆	◆	◆	◆	◆	◆	◆	◆											
NGOs/Other					◆		◆			◆	◆	◆			◆	◆											

Table 4 profiles the facilities and services provided by Council and in doing so describes Council's role on this continuum of support, the target group and whether Council provides the services (facilities / services) in partnership with another agency (state government, NGO or other community group)

or with the assistance of a Volunteer Committee of Council. The Council is committed to maintaining the current level of services and facilities used by children, young people and their families. There is however, with the development of this Strategy an opportunity for the Council and service users to step back and take a helicopter and a long-term view of the current mix of services and facilities.

Our communities are changing as are community expectations. Council's *Volunteer Strategy 2012 – 2016* highlighted the changing nature of volunteerism. Further it recognised that the high standard of service and amenity enjoyed by residents is reliant on volunteer management of Council facilities co-located in the Shire's recreation reserves / pools. The co-location of a number of Council playgrounds within recreation reserves and volunteer Committee Management of these reserves (associated sports facilities) and swimming pools (*Volunteer Strategy , 2012*) facilitates community ownership and the financial sustainability of the current mix of services and facilities. As our communities change a significant challenge to be addressed will be engaging service users in decisions about the sustainability and mix of services / facilities used by children, young people and their families.

In the context of Council's existing model of service delivery there is limited scope (financially) to expand on the range of its services and facilities used by children, young people and their families. There is however, an expanded role for Council

1. To optimise the use of current facilities through promotion and targeted re-development of facilities due for renewal
2. To map at a local level and to coordinate community feedback to other levels of government, business and non-government agencies about emerging issues. In particular, the gaps in childcare, early years learning, psycho-social youth and family support and the extent of transport disadvantage experienced by children, young people and their families.

6 Survey and Focus Group Results/ Community Engagement

As part of the development of this Strategy a 4-week online survey was conducted December 2014 to January 2015 seeking comment from 102 respondents on

- a) The services provided by Council and used by children, young people and their families;

- b) How easy it is to access support services; and
- c) The support needed by families balancing work and family commitments.

The survey conducted was a cross-sectional survey designed to collect qualitative comment from survey respondents about their experience of the services and supports used by children, young people and their

families. The survey also recruited 6 respondents who participated in a focus group on the child friendliness of Council and community facilities, access and local support services and child care. A second focus group was subsequently held mid-February with early years service providers which discussed the findings and identified future actions.

6.1 Summary Online Survey Results

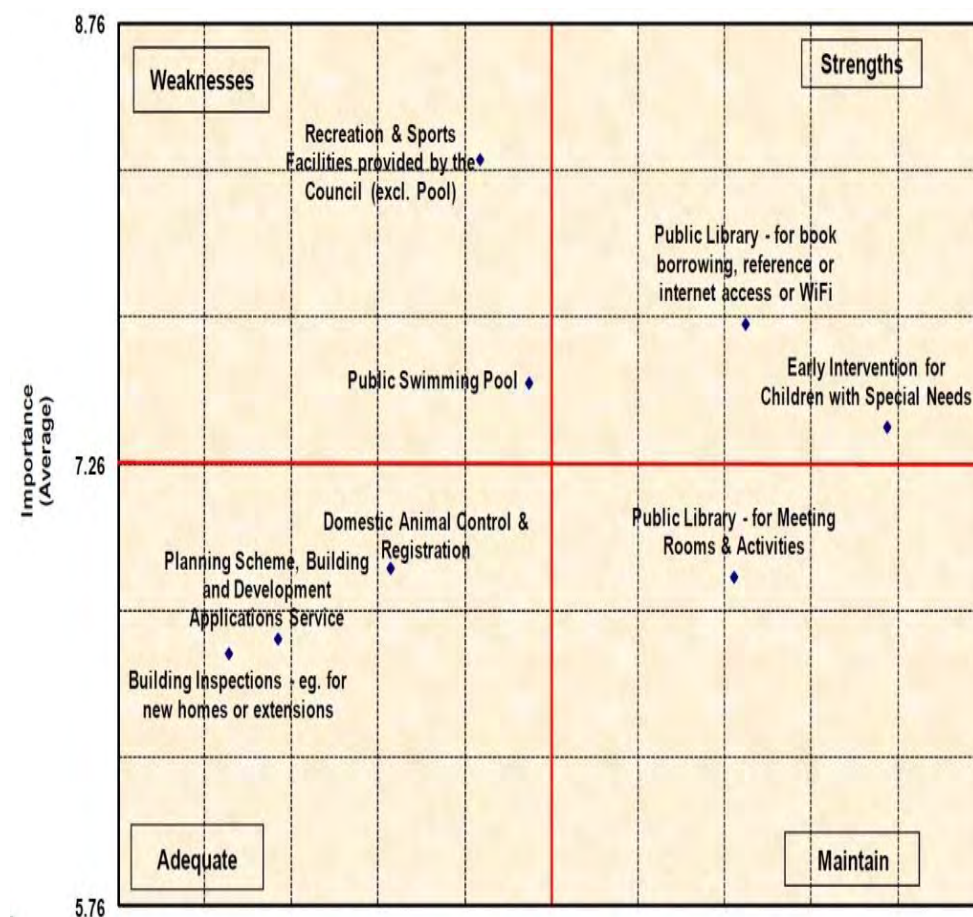
Table 5 Online Survey Results

Respondents						102
Where respondents live	% of Respondents	Schools their children attend	% of Respondents	What is Support Top 5	% of Respondents	
Berrigan	17%	NSW Public	60%	Friends and Family	73%	
Finley	33%	NSW Independent/Private		Access to health and community services	75%	
Tocumwal	42%	VIC Public	2%	Child Care	68%	
Barooga	8%	VIC Independent/Private	17%	Child Friendly Shops and public venues	57%	
				Affordable Staples	59%	
Council Services Used - Top 5	% of Respondents	Satisfaction with Council Services	% of Respondents	Satisfaction with Council Facilities	% of Respondents	
Playgrounds	89%	Very Satisfied	17.3%	Very Satisfied	13.6%	
Pools	84%	Satisfied	51.9%	Satisfied	50.5%	
Libraries	78%	Neither satisfied nor dissatisfied	24.0%	Neither Satisfied nor Dissatisfied	21.4%	
Recreation Reserves	52%	Dissatisfied	5.8%	Dissatisfied	11.7%	
Kids Fest	33%	Very Dissatisfied	1.0%	Very Dissatisfied	2.9%	

In response to the question '*if you could plan or build a child and family project in your community what would it be*' word cloud analysis illustrates the vision of online survey respondents.

service provided by Berrigan Shire is below average. Consequently, these areas are the critical services that require addressing in order to maximise the overall level of satisfaction. The services positioned in this quadrant are Recreation & Sports Facilities and the Public Swimming Pool, even though satisfaction with both is around 8.0. (Nexus Research, 2015, p. 36)

Figure 3 Quadrant Analysis Importance / Satisfaction



The results of the online survey and Nexus phone survey add weight to Council Officers' assessment that the current range of services and facilities provided by Council and used by children, young people and their families be maintained at current levels. Moreover, that service users are engaged as these facilities become due for renewal, relocation or upgrade.

6.2 Focus Group Feedback

Focus groups provide an opportunity to explore and increase our understanding of survey results. Two focus groups were held.

These were designed primarily to seek comment on findings of our online survey. In particular the support families needed to

balance work and family commitments. On the issue of access to information about community support services the primary source of information for young parents is word of mouth through friends and family followed by their own efforts in 'getting out there'. Commenting about the child friendliness of community facilities – the cost of staples at local supermarkets was identified as a major issue as was the preference for home delivery of grocery items.

The main issue of concern re: the child friendliness of Council facilities was shade in summer and protection from the cold and wind during winter months. According to focus group participants a number of Council playgrounds are too expose particularly during winter and summer months.

Prompting comments about the need for indoor play centre combined with indoor pool. When questioned about the demand – most commented that they already travelled on a weekly basis to Shepparton for indoor play an outing which they combined with shopping. On the issue of how this would operate – most agreed that there was little appetite or interest among their peers re: volunteer management of such facility.

All agreed that before investment in playgrounds and replacement of equipment that consideration needed to be given to likely and future use; and the option of creating a play space that challenged older children and was a destination in and of itself for families.

Table 6 Access to Support Survey Results

Access to Support	% of Respondents	Access to Services	% of Respondents	Interest in Focus Group Topics	% of Respondents
Extremely Easy	0.0%	Extremely Easy	0%	Child friendliness of Council & Community Facilities	33%
Very Easy	9%	Very Easy	11%	Access and local support services	2%
Moderately Easy	46%	Moderately Easy	40%	Child Care	65%
Slightly Easy	30%	Slightly Easy	23%		
Not at all Easy	20%	Not at all Easy	26%		

Based on the survey results the primary issue of concern for young families surveyed and at focus groups is access to childcare, before and after school care and school holiday care.

On-line survey results about child care were subsequently ground-truthed at the focus group attended by local early years service providers and the maternal and child health service.

All in attendance felt that there were no surprises in the data. Namely, based on their experience families relied on informal child care arrangements provided by family and friends. Issues related to access to formal child care, before and after school care were according to service providers less about cost and more about

1. Location;
2. Availability; and
3. Lack of flexibility.

Table 7 Child Care

If your child/dren are under 12 years of age. Do you currently use child care?		
Answer Options	Response Percent	Response Count
Grandparents	52%	41
Registered in-home Care	3%	2
Registered Family Day Care	20%	16
Centre Based Care	30%	23
Family / Friends	52%	41
Other (please specify)		9
<i>answered question</i>		79
<i>skipped question</i>		27

Table 8 Other Supports & Programs

Do you currently use or does your child attend the following?		
Answer Options	Response Percent	Response Count
Before and After School Care	9%	7
School Holiday Programs	23%	17
Council Library	71%	53
Church Programs	5%	4
Intereach Programs	9%	7
Centacare Programs	1%	1
Mobile Playgroups	1%	1
Town based Playgroups	24.0%	18
PreSchool	41%	31
Other Programs	4.0%	3
Other (please specify)		9
<i>answered question</i>		75
<i>skipped question</i>		31

6.3 Focus Group Comment on Access to Child Care Berrigan Shire

Focus group participants and survey respondents were concerned about the mismatch of demand and the location of long day care places in the Shire. In particular, the impact of the Shire's demographic profile of the Shire (high dependency rate a product of its ageing population and % of its population under 16 years of age) on the perceived viability and financial sustainability of centre-based childcare.

For example, both focus groups noted that the towns of Tocumwal (2383 pop¹) and Finley (2509 pop²) the two most populous towns within the Shire and home to approximately 300 children aged 0 - 4 years of age do not have formal long day care places other than that provided by in-home early childhood educators.³ Moreover, extensive travel is required by the small children and working parents that access the long day care facilities in the neighbouring towns of Barooga and Berrigan.

Barooga 39 km from Finley and 20 km from Tocumwal has a 66 place early learning and child care centre: Trikii Kidz. While Berrigan 39 km from Barooga and 22 km from Finley has a 35 place early learning and child care centre – the Berrigan Children's Centre. Trikki Kidz at Barooga (licensed for 66 children) services New South Wales and Victorian communities and is one of three providers accessed by Cobram residents (6018 pop⁴) a town which is home to approximately 425 children aged 0 – 4 years of age.

- Barooga
- Finley
- Strathmerton (Vic)
- Tocumwal
- Savernake
- Koonoomoo (Vic)
- Berrigan
- Cobram (Vic)

The Berrigan Children's Centre (community based centre run by a Committee of Management) services the communities of:

- Berrigan
- Finley
- Savernake
- Jerilderie

¹ ABS 2011 – Census Quick Stats

² ibid

³ In-home early childhood educators or familyday carers must meet the same social and educative requirements as centres that provide long day care

⁴ ibid

Intereach based at Deniliquin supports and trains in-home early childhood educators. Intereach and as part of the development this strategy it advise the following that it had (June 2015):

- *8 educators in Finley all whom are at full capacity which is 4 children under the age of 4 years. Educators also have the capacity to provide care to 3 school age children per day*
- *2 educators in Tocumwal both at full capacity including their quota of school age children*
- *1 educator that will commence providing education and care services from the 6th July in Berrigan*
- *Currently we are not able to meet the demand of care required in Finley, with about 10 children currently on our waiting list (this also includes children who are currently in care however are requiring additional days)*

The critical issue for young families according to Focus Groups notwithstanding, whether or not there are vacancies, is the distance from home or their place of work that families need to travel to access centre based care and the hours of operation. For many, the concern was that the existing market / community based approach to early childhood education and childcare was not in the interests of children nor was it sufficiently flexible to meet the needs of parents engaged in seasonal industries: agriculture and tourism

The following table using 2011 Census data provides a brief overview of the number of children aged 0 – 4 years who live in the Shire and who since the 2011 Census have experienced limited access to early childhood education provided by formal child-care.

Children 0 – 4 years of Age Berrigan Shire Urban Centres 2011⁵

Barooga	Berrigan	Finley	Tocumwal
90	56	132	133

Of concern to the service providers was that the gap in early years learning / formal child care is also manifest in the 2012 Australian Early Development Index (AEDI) profile of the Berrigan Shire 4 year olds.

⁵ ABS 2011 – Census Quick Stats

Table 9 AEDI Profile Berrigan Shire Communities

Town	Percentage of surveyed children who are vulnerable x domain						
	No Surveyed	Health and Wellbeing	Social Competence	Emotional Maturity	Communication and General Knowledge	Vulnerable 1 or more domains	Vulnerable 2 or more domains
Barooga	28	0	0	0	0	0	0
Berrigan	19	5.9	0	0	11.8	17.6	5.9
Finley	37	11.8	5.9	5.9	8.8	26.5	5.9
Tocumwal	33	6.5	6.5	13.3	9.7	22.6	10

The AEDI results highlight the importance access to early childhood education on developmental outcomes for children. Four year olds living in the communities of Finley and Tocumwal have limited access to early childhood education other than preschool and it is in these communities that above state and national average percentages of children are assessed as being vulnerable on one or more domains.

Immediately apparent from this overview is that survey and focus group feedback re: the demand for early childhood education and long day care in the towns of Finley and Tocumwal and its impact on the early years learning and transition to schools is supported by data. Children, who live in Barooga with access to early childhood education through long day care and occasional care provided in the Victorian town of Cobram and or the local child care centre at Barooga, are not identified as being vulnerable with respect to their developmental outcomes: health/wellbeing, social competence, emotional maturity, communication and general knowledge.

6.4 Summary Analysis Community Engagement

Comment was sought on:	Community Feedback	Council Role
a) The services provided by Council and used by children, young people and their families;	Maintain current range of services and involve service users in planned re-development, re-location or upgrade of existing facilities / services	Provide current range of services Maintain service levels Plan targeted re-development of facilities high use facilities in consultation with service users
b) How easy it is to	Moderate to Easy other than	Network / Distribute

access support services	child care	Information
c) The support needed by families balancing work and family commitments.	Child Care – Finley and Tocumwal	Advocate for increased access to child care Promote and support community efforts to increase access to childcare and early childhood education in Finley and Tocumwal

7 Strategy Framework

Local government in New South Wales is required to ‘promote and to provide and plan for the needs of children’ (Local Government Act, 1993, p. Sec 8) a role reinforced by community expectations that the Berrigan Shire Council will take strategic actions which, ‘build communities that are home to more families and young people’ (Berrigan Shire, 2023, p. 21)

The development of this strategy describes how on a continuum of service and support to children and their families the Berrigan Shire Council promotes, provides and plans for the needs of children. Critically, the inclusion of families in this strategy recognises that families are first and foremost responsible for the healthy development and wellbeing of their children. And that Council service provision is designed to universally support families and the conditions that promote the socio-economic and environmental wellbeing of our communities.

How Council promotes, provides and plans for children as part of the broader universal – secondary – tertiary service continuum is also described and its current level of service and support is mapped against this continuum. Mapping on this continuum the extensive range of Council services and facilities used by children, young people clarifies for our communities and other levels of government the Council’s role and the extent of Council investment in promoting, providing and planning for the needs of children’ and the strategic actions Council will take in response to our community’s *Berrigan Shire 2023* vision that

In 2023 we will be recognised as a Shire that builds on and promotes our natural assets and advantages to create employment and economic activity to attract residents, families and tourists

Children, Young People and Families Decision Making Framework

...contributes to Berrigan Shire 2023 outcomes	
<p>Council investment (human, physical and financial) in the facilities and services used by children, young people and their families:</p> <ol style="list-style-type: none"> 1. Is strategic; 2. Is financially sustainable; 3. Facilitates lifecycle asset planning and management; 4. Facilitates service user engagement in the re-development of services / facilities; and 5. Gives priority to promoting, planning and providing local and universal access to the services and facilities used by families, children and young people 	<p>Good government</p> <p>Supported and Engaged Communities</p> <p>Diverse and resilient business</p>

8 Children, Young People and Families Strategy 4- yr Action Plan

Berrigan Shire 2023: Good Government Strategy Action Plan 4 yrs

Berrigan Shire 2023 Strategic Objective: 2.3 Strengthen strategic relationships and partnerships with community, business and government

Delivery Program Objective: 2.3.1 Participate in networks that promote regional and cross-border collaboration, planning and service delivery

Operational Plan Action: 2.3.1.1 Monitor the demand for early childhood education supports and services within the LGA and facilitate localised engagement of other levels of government and community / commercial providers

Council investment (human, physical and financial) in the facilities and services used by children, young people and their families

- Is strategic;
- Is financially sustainable;
- Facilitates lifecycle asset planning and management;
- Facilitates service user engagement in the re-development of services / facilities; and
- Gives priority to promoting, planning and providing local and universal access to the services and facilities used by families, children and young people.

What we want to do	How are we going to do it?	What will be the outcome	Lead Responsibility	Cost/Other Resources	Commencing
Identify opportunities to promote and support early childhood development within the Shire and its communities	Participate in established networks engaged in early childhood education and child care	Increase in regional and local level awareness of Council's role and the level of services and support available to young families and their children	Early Intervention & Support Service	Cost Neutral	Ongoing
Advocate for development of child care options in the communities which it foresees will continue to experience growth	Coordinate with local childcare providers and preschools an Annual Community Survey of demand for early childhood care 0-3 yrs and preschool	Improved local knowledge about supply and demand Evidence based advocacy	Strategic and Social Planning Coordinator	Cost Neutral	July 2015

Adopted

Berrigan Shire 2023: Supported and Engaged Communities Strategy Action Plan 4 yrs

Berrigan Shire 2023 Strategic Objective: 3.1 Create safe, friendly and accessible communities

Delivery Program Objective: 3.1.1 Build communities that are home to more families and young people

Operational Plan Action: 3.1.1..1 Support and promote the healthy development and wellbeing of children and young people

Council investment (human, physical and financial) in the facilities and services used by children, young people and their families:

- Is strategic;
- Is financially sustainable;
- Facilitates lifecycle asset planning and management;
- Facilitates service user engagement in the re-development of services / facilities; and

Gives priority to promoting, planning and providing local and universal access to the services and facilities used by families, children and young people.

What we want to do	How are we going to do it?	What will be the outcome	Lead Responsibility	Cost/Other Resources	Commencing
Local projects and programs are established to support and promote the healthy development of children and young people	Maintain service levels and the current range of services and facilities provided by Council and its Committees	Families have local supports and the community facilities needed to promote the healthy development of their children	Director Corporate Services SSPC	Project participant surveys Value of volunteer hours Council sponsored projects supporting families, young people and children	Ongoing

What we want to do	How are we going to do it?	What will be the outcome	Lead Responsibility	Cost/Other Resources	Commencing
Local projects and programs are established to support and promote the healthy development of children and young people (cont)	Engage service users in the re-development of and decision making about high use facilities – playgrounds and pools	Increased patronage and use of Council facilities by service users	Director Corporate Services	Asset Management Plan Review	July 2015
Deliver on behalf of the funder Early Childhood Intervention Services	Maintain Council support for the delivery by Council of an accredited Early Childhood Intervention Service	Delivery of Early Childhood Intervention Services in the Berrigan, Jerilderie and Urana LGAs	Director Corporate Services Early Intervention & Support Service	Risk Management Strategic Planning	Ongoing
Implement Children, Young People and Families Strategy	Council decision making and Operational Plan resource allocation is guided by Children, Young People and Families Strategy & Action Plan	Universal services to children, young people and families are promote, provided and planned Local projects and services support the attraction and retention of families and young people	Council Management Team	Annual Budget	Ongoing
Raise community awareness and knowledge about the resources available to support successful early years transition to school	Coordinate in partnership with Early Childhood Service providers the development of an annual School Readiness Expo in each town	Increased awareness of community resources – early years transition to school	Strategic & Social Planning Coordinator	Annual Budget	2015 / 2016

Berrigan Shire 2023: Supported and Engaged Communities Strategy Action Plan 4 yrs

Berrigan Shire 2023 Strategic Objective: 3.1 Create safe, friendly and accessible communities

Delivery Program Objective: 3.1.1 Build communities that are home to more families and young people

Operational Plan Action: 3.1.2 Facilitate all age healthy lifestyles and ageing in place

Council investment (human, physical and financial) in the facilities and services used by children, young people and their families:

- Is strategic;
- Is financially sustainable;
- Facilitates lifecycle asset planning and management;
- Facilitates service user engagement in the re-development of services / facilities; and
- Gives priority to promoting, planning and providing local and universal access to the services and facilities used by families, children and young people.

What we want to do	How are we going to do it?	What will be the outcome	Lead Responsibility	Cost/Other Resources	Commencing
Develop Open Space Strategy informing subsequent development and review of asset management plans	Engage service users (children, young people and their families) in the review and development of Open Space Strategy	Child and family friendly Open Space Strategy developed	Director Corporate Services	Strategic & Social Planner	2015/2016

Berrigan Shire 2023: Supported and Engaged Communities Strategy Action Plan 4 yrs

Berrigan Shire 2023 Strategic Objective: 3.1 Create safe, friendly and accessible communities

Delivery Program Objective: 3.1.1 Build communities that are home to more families and young people

Operational Plan Action: 3.1.3 Strengthen the inclusiveness and accessibility of our community

Council investment (human, physical and financial) in the facilities and services used by children, young people and their families:

- Is strategic;
- Is financially sustainable;
- Facilitates lifecycle asset planning and management;
- Facilitates service user engagement in the re-development of services / facilities; and
- Gives priority to promoting, planning and providing local and universal access to the services and facilities used by families, children and young people.

What we want to do	How are we going to do it?	What will be the outcome	Lead Responsibility	Cost/Other Resources	Commencing
Promote the social and economic wellbeing of Shire residents through social planning and community development activities	Annual program of social planning and community development activities implemented e.g: Kids Fest, Youth Week	Whole of community engagement in activities that promote healthy development and wellbeing of young people and children	Strategic and Social Planning Coordinator	Annual Budget	Ongoing
	Lobby local service providers to increase responsiveness to mental issues impacting on the wellbeing of families and young people	Increased services available to improve mental health in our communities Annual survey of local mental health service providers	Strategic and Social Planning Coordinator	Annual Budget	2015/2016

Berrigan Shire 2023: Supported and Engaged Communities Strategy Action Plan 4 yrs					
Berrigan Shire 2023 Strategic Objective: 3.2. Support community engagement through life-long learning, culture and recreation					
Delivery Program Objective: 3.2.1 Provide opportunities for life-long learning, cultural expression and recreation					
Operational Plan Action: 3.1.3 Strengthen the inclusiveness and accessibility of our community					
Council investment (human, physical and financial) in the facilities and services used by children, young people and their families:					
<ul style="list-style-type: none"> • Is strategic; • Is financially sustainable; • Facilitates lifecycle asset planning and management; • Facilitates service user engagement in the re-development of services / facilities; and • Gives priority to promoting, planning and providing local and universal access to the services and facilities used by families, children and young people. 					
What we want to do	How are we going to do it?	What will be the outcome	Lead Responsibility	Cost/Other Resources	Commencing
Develop, in consultation with library branch users, an annual branch program of cultural, creative and recreational programs for children and their families	Annual Survey of Library Users Consultation with Berrigan Shire Youth Development Committee	Annual Calendar of events and activities	Manager Library Services	Council Budget	Ongoing
Increase opportunities for young people to participate in creative arts	Sponsor the development of youth led projects with Outback Theatre for Young People or similar Youth Arts organisation	Inclusion and local celebration of Youth Arts / Culture	Berrigan Shire Youth Development Committee	Youth Development Committee	2015/2016
Investigate development of a splash park	Commission as part of a preliminary review of the Tocumwal Foreshore Reserve Master Plan a concept plan	Concept Plan developed Initial Costings known	Director Technical Services	Council Budget	2015/2016

Berrigan Shire 2023: Diverse and resilient business Strategy Action Plan 4 yrs

Berrigan Shire 2023 Strategic Objective: 4.1 Invest in local job creation, retention and innovation

Delivery Program Objective: 4.1.1 Identify opportunities for strategic investment and job creation

Operational Plan Action: Support collaborative planning, shared resourcing in local industry and promotion of business and development projects

Council investment (human, physical and financial) in the facilities and services used by children, young people and their families:

- Is strategic;
- Is financially sustainable;
- Facilitates lifecycle asset planning and management;
- Facilitates service user engagement in the re-development of services / facilities; and
- Gives priority to promoting, planning and providing local and universal access to the services and facilities used by families, children and young people.

What we want to do	How are we going to do it?	What will be the outcome	Lead Responsibility	Cost/Other Resources	Commencing
Connect young people to local job opportunities and rural career pathways	Annual Youth Future's Expo	Retention of young people	Economic Development Officer	Annual Budget	Ongoing
	Fund and coordinate placement of Bush Bursary medical student	NSW Medical Students experience life in a rural community	Economic Development Officer	Annual Budget	Ongoing
	Fund Annual Accommodation Scholarship Charles Sturt University	Increased access by young people to tertiary study	Economic Development Officer	Annual Budget	Ongoing
	Support bi-annual Local Government Scholarship	Local university student gains experience in Local Government	Director Corporate Services	Budget	Ongoing

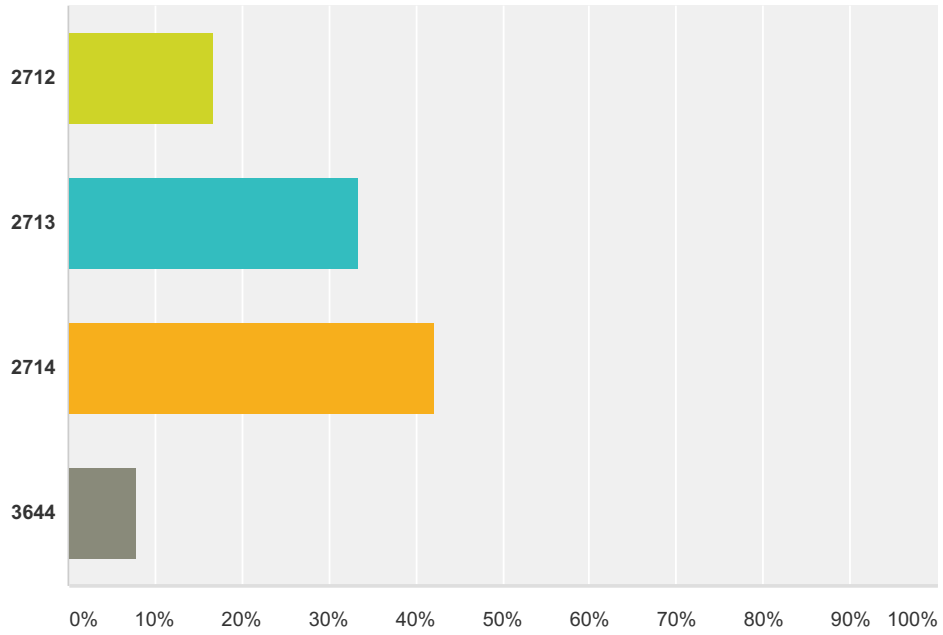
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10 Appendix – Online Survey

Q1 Postcode

Answered: 102 Skipped: 4

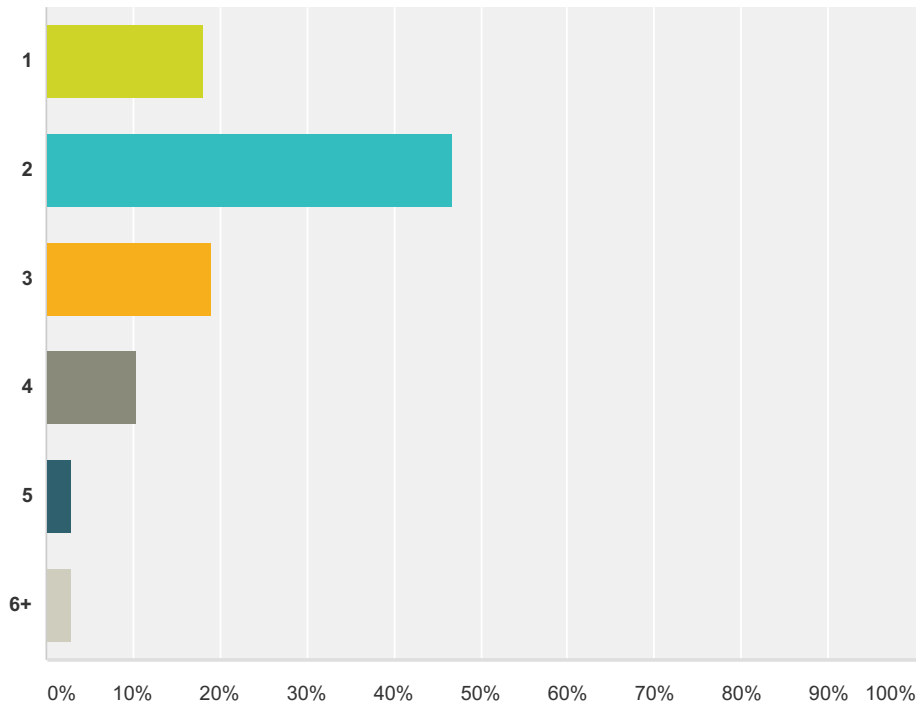


Answer Choices	Responses
2712	16.67% 17
2713	33.33% 34
2714	42.16% 43
3644	7.84% 8
Total	102

#	Other (please specify)	Date
1	2716	1/21/2015 2:37 PM
2	2646	1/21/2015 2:34 PM
3	3941	1/21/2015 2:26 PM
4	2250 (we lived in Finley for 1 year in 2012"	1/6/2015 9:17 PM

Q2 Number of children under 18 years in your household?

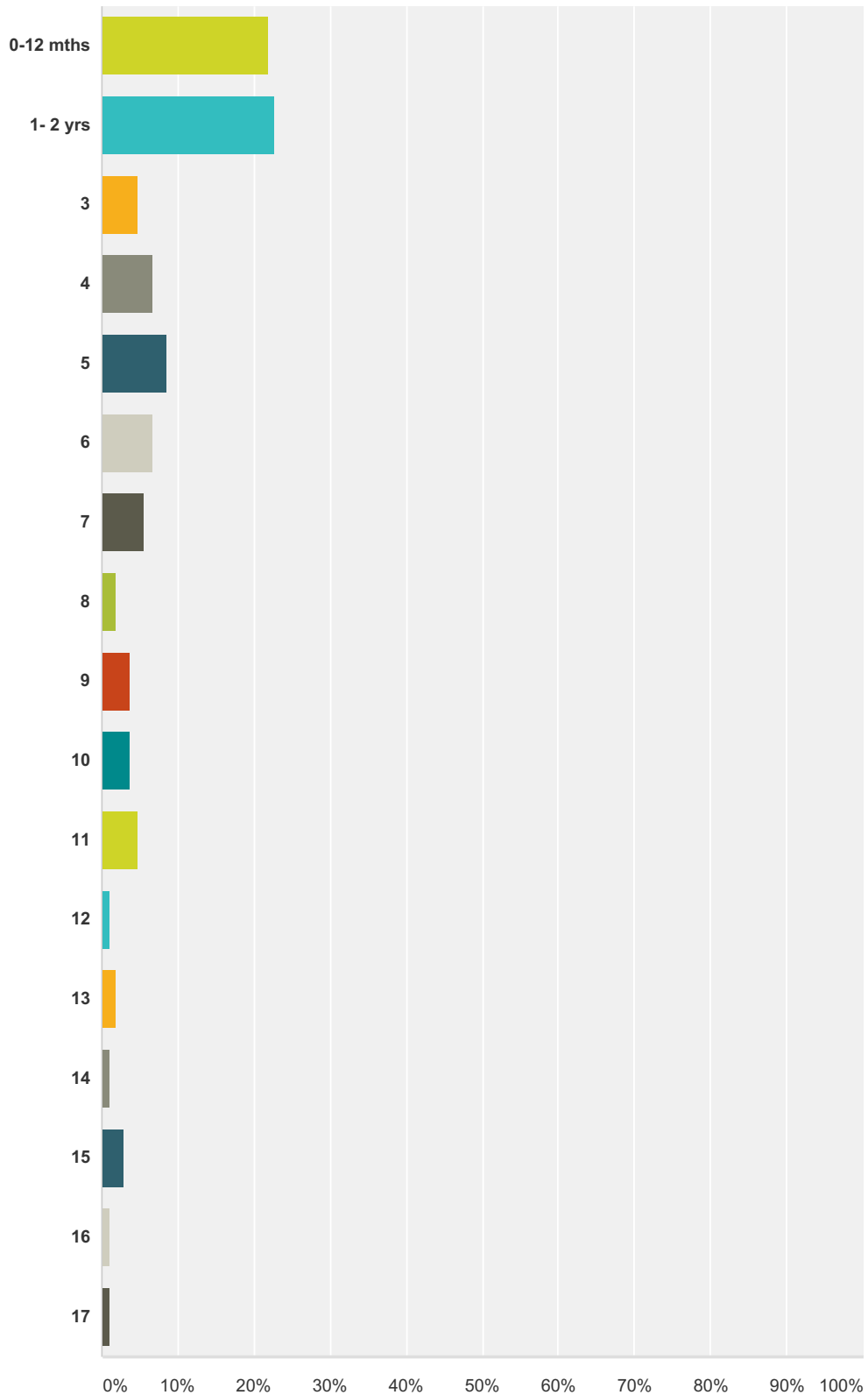
Answered: 105 Skipped: 1



Answer Choices	Responses	
1	18.10%	19
2	46.67%	49
3	19.05%	20
4	10.48%	11
5	2.86%	3
6+	2.86%	3
Total		105

Q3 Age of youngest child or only the child who lives with you

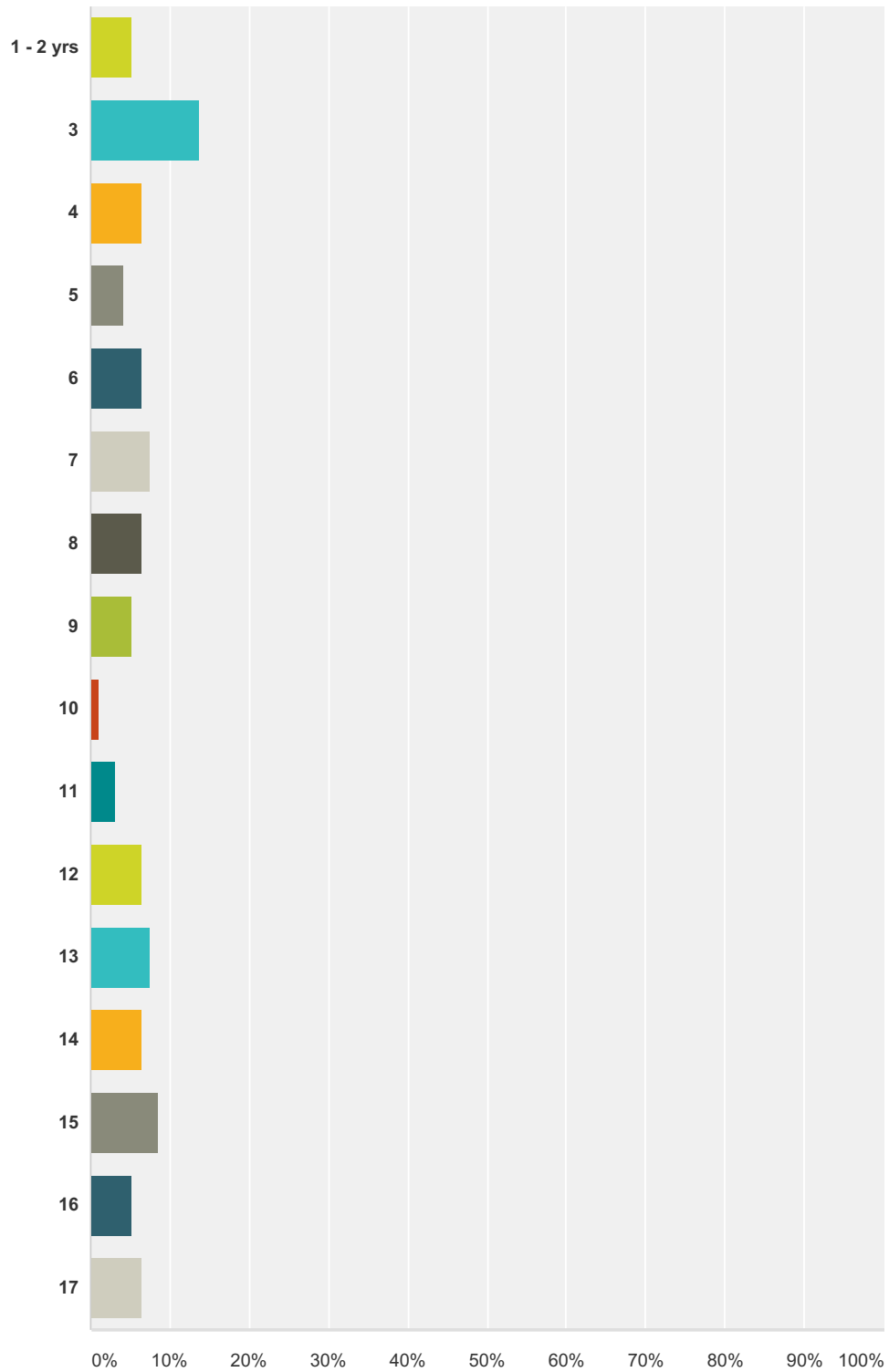
Answered: 105 Skipped: 1



Answer Choices	Responses	
0-12 mths	21.90%	23
1- 2 yrs	22.86%	24
3	4.76%	5
4	6.67%	7
5	8.57%	9
6	6.67%	7
7	5.71%	6
8	1.90%	2
9	3.81%	4
10	3.81%	4
11	4.76%	5
12	0.95%	1
13	1.90%	2
14	0.95%	1
15	2.86%	3
16	0.95%	1
17	0.95%	1
Total		105

Q4 Age of the eldest child who lives with you?

Answered: 94 Skipped: 12

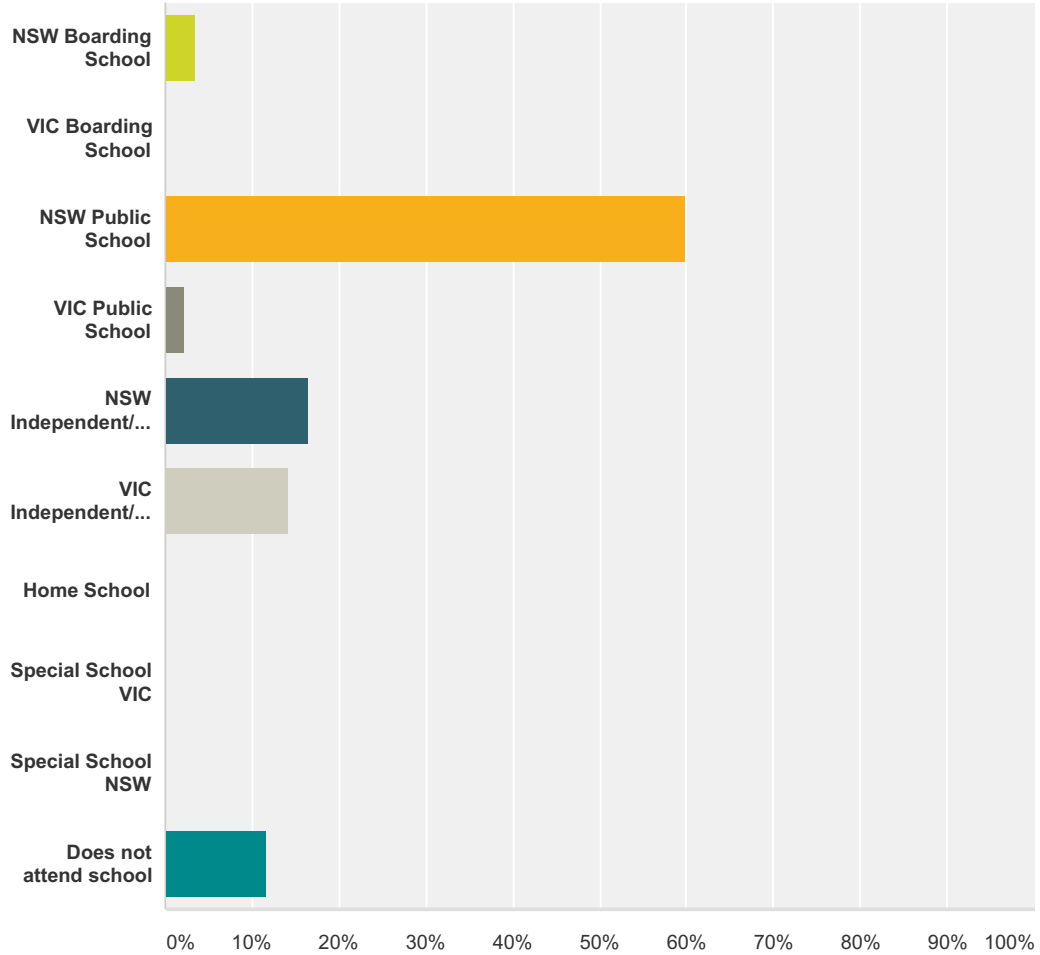


Answer Choices	Responses
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1 - 2 yrs	5.32%	5
3	13.83%	13
4	6.38%	6
5	4.26%	4
6	6.38%	6
7	7.45%	7
8	6.38%	6
9	5.32%	5
10	1.06%	1
11	3.19%	3
12	6.38%	6
13	7.45%	7
14	6.38%	6
15	8.51%	8
16	5.32%	5
17	6.38%	6
Total		94

Q5 If your children are of school age - and live in your household, how is your child/children schooled? Tick all that apply

Answered: 85 Skipped: 21



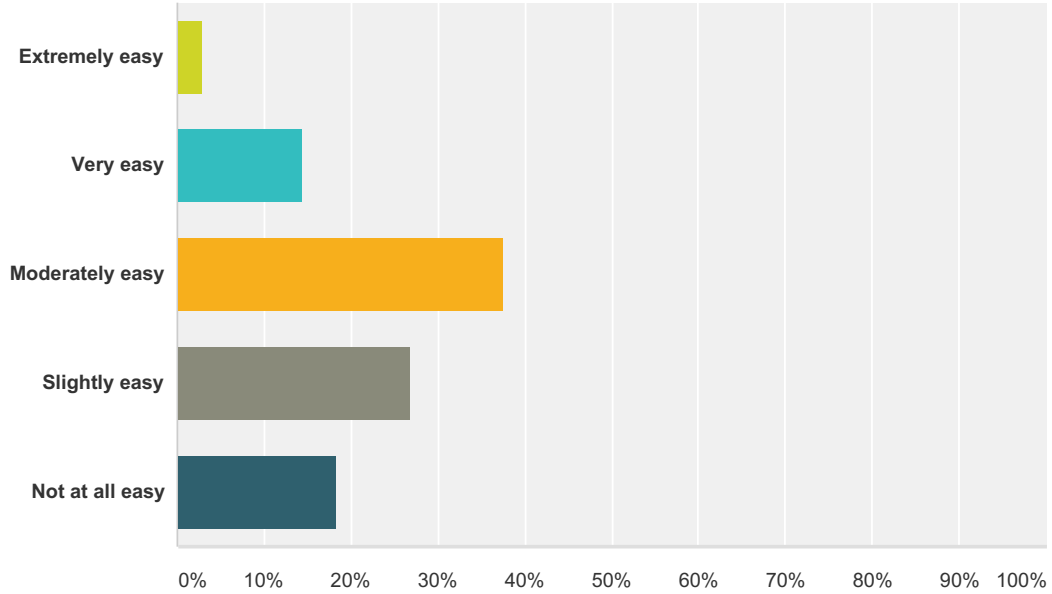
Answer Choices	Responses
NSW Boarding School	3.53% 3
VIC Boarding School	0.00% 0
NSW Public School	60.00% 51
VIC Public School	2.35% 2
NSW Independent/Private School	16.47% 14
VIC Independent/Private School	14.12% 12
Home School	0.00% 0
Special School VIC	0.00% 0
Special School NSW	0.00% 0

Does not attend school	11.76%	10
Total Respondents: 85		

#	Other (please specify)	Date
1	Sacred Heart	1/13/2015 8:50 PM
2	Vic catholic schoo	12/21/2014 11:09 AM
3	Catholic Primary School NSW	12/20/2014 2:43 PM

Q6 How easy is it for you to get the support you need to parent your child/children in our Shire?

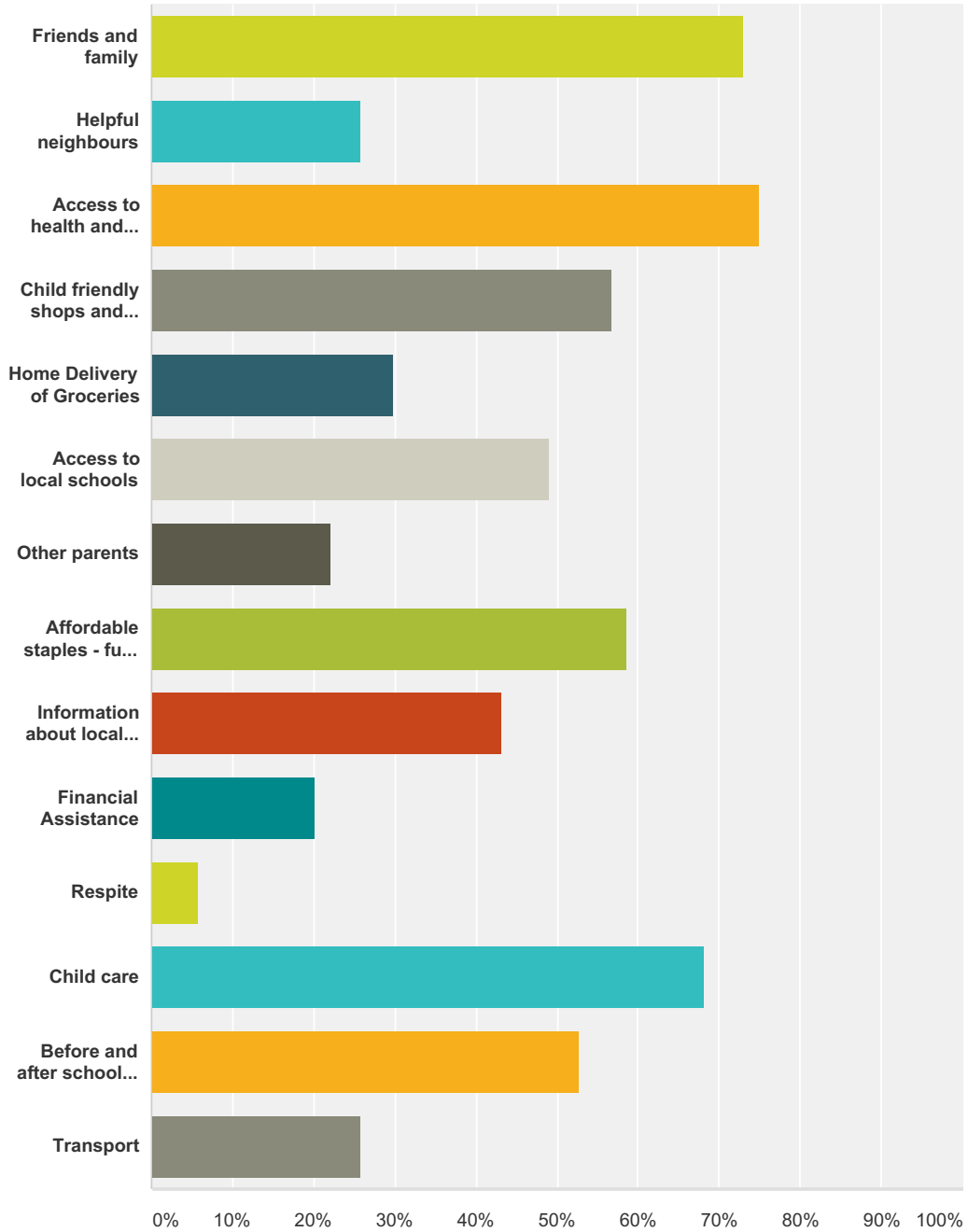
Answered: 104 Skipped: 2



Answer Choices	Responses	
Extremely easy	2.88%	3
Very easy	14.42%	15
Moderately easy	37.50%	39
Slightly easy	26.92%	28
Not at all easy	18.27%	19
Total		104

Q7 Thinking about the previous question what does support mean to you? Tick all that apply

Answered: 104 Skipped: 2



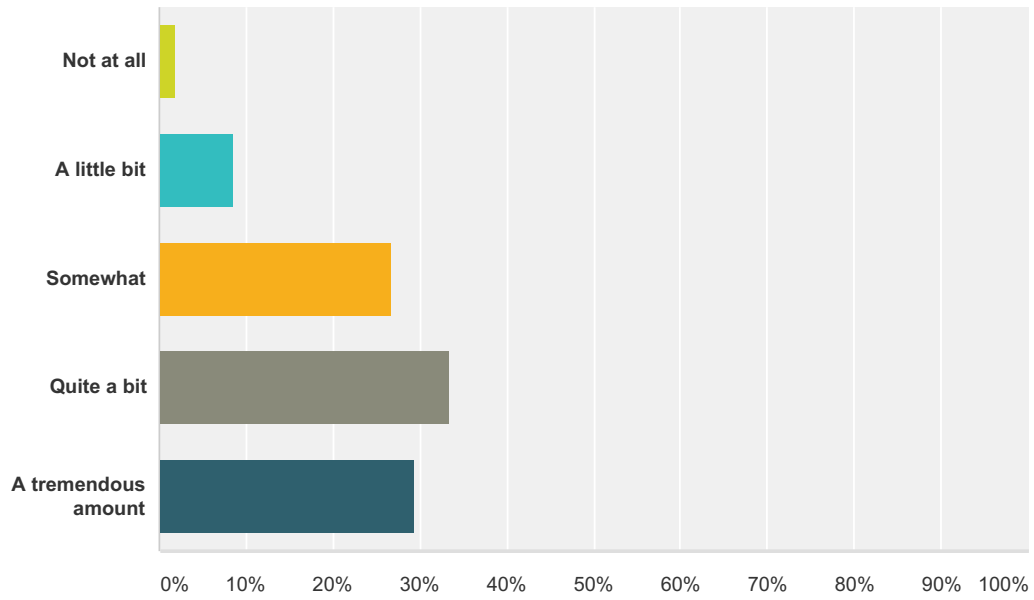
Answer Choices	Responses
Friends and family	73.08% 76
Helpful neighbours	25.96% 27
Access to health and community services	75.00% 78

Child friendly shops and public venues	56.73%	59
Home Delivery of Groceries	29.81%	31
Access to local schools	49.04%	51
Other parents	22.12%	23
Affordable staples - fuel, fresh fruit and vegetables, nappies, toiletries etc	58.65%	61
Information about local services and activities	43.27%	45
Financial Assistance	20.19%	21
Respite	5.77%	6
Child care	68.27%	71
Before and after school care	52.88%	55
Transport	25.96%	27
Total Respondents: 104		

#	Other (please specify)	Date
1	After School activities	1/28/2015 3:44 PM
2	I have been arguing the point of home delivery of groceries, (Woolworths) for 4 years. Even with the addition of Yarragwonga as a depot. It is still impossible to get them to do this. It is incredibly frustrating. If there is anything Council can do to assist with this it would be appreciated! Unfortunately IGA do not offer a suitable range and are simply too expensive to shop for a family.	1/19/2015 1:25 PM
3	Library	1/19/2015 11:36 AM
4	Entertainment other than sport, sport and only sport	12/31/2014 6:42 PM
5	extra-curricular activities	12/30/2014 5:39 PM
6	activities, school holiday programs, sporting areas	12/21/2014 11:09 AM
7	Specialist medical services	12/19/2014 4:42 PM

Q8 To what extent do you know how your child/young person is doing socially?

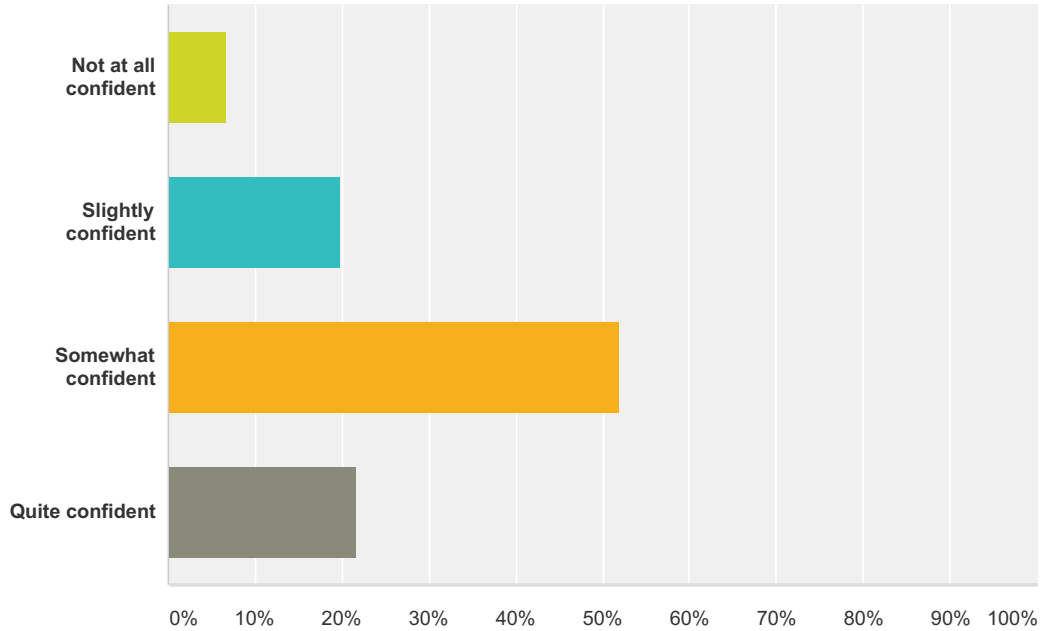
Answered: 105 Skipped: 1



Answer Choices	Responses
Not at all	1.90% 2
A little bit	8.57% 9
Somewhat	26.67% 28
Quite a bit	33.33% 35
A tremendous amount	29.52% 31
Total	105

Q9 How confident are you that you can help your child develop good friendships / tackle bullying?

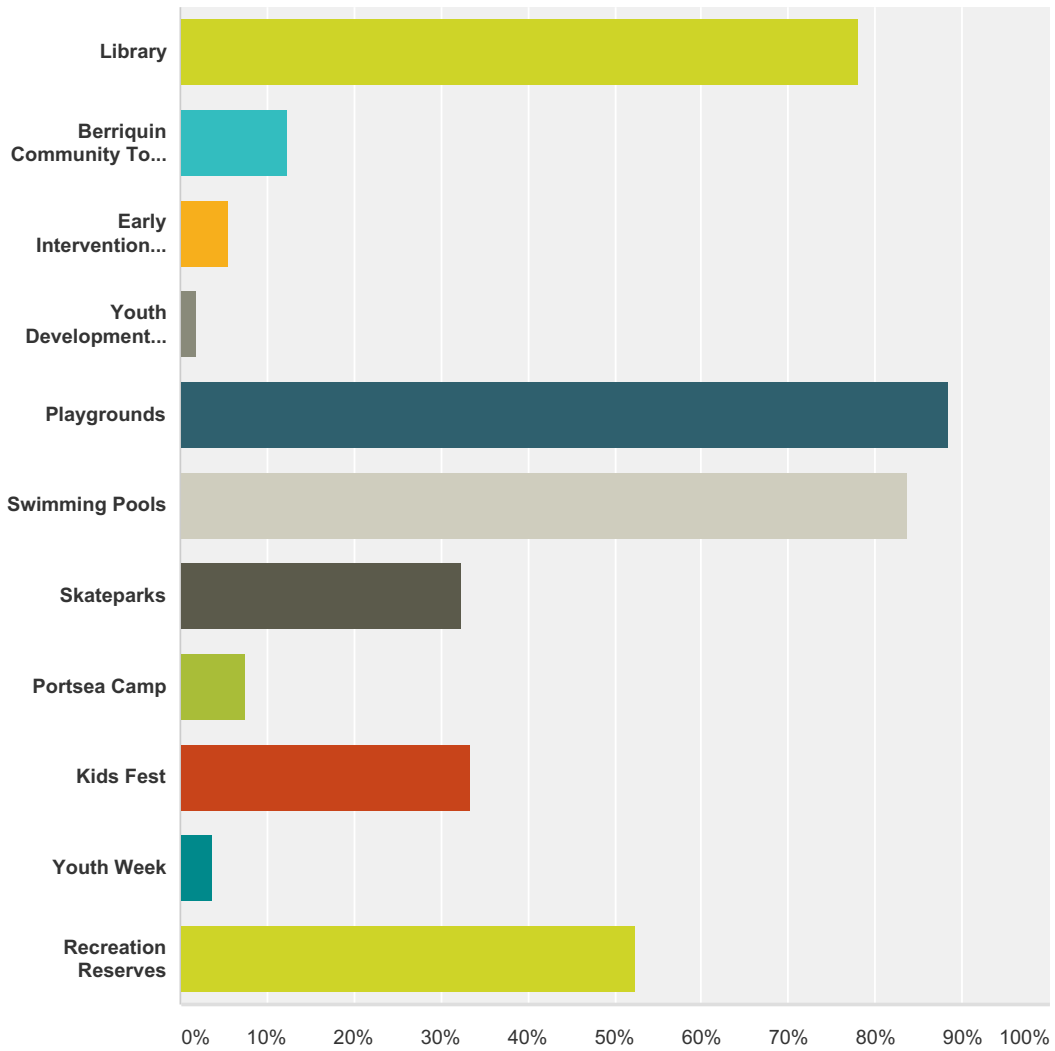
Answered: 106 Skipped: 0



Answer Choices	Responses
Not at all confident	6.60% 7
Slightly confident	19.81% 21
Somewhat confident	51.89% 55
Quite confident	21.70% 23
Total	106

Q10 Which Council services and facilities do you or members of your family use?

Answered: 105 Skipped: 1



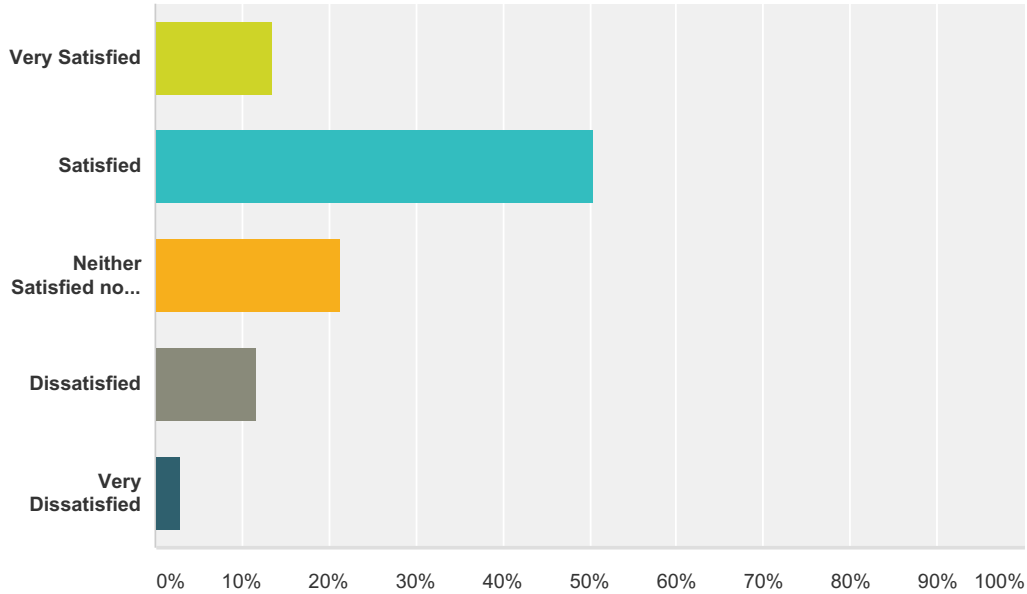
Answer Choices	Responses
Library	78.10% 82
Berriquin Community Toy Library	12.38% 13
Early Intervention Services	5.71% 6
Youth Development Committee	1.90% 2
Playgrounds	88.57% 93
Swimming Pools	83.81% 88
Skateparks	32.38% 34
Portsea Camp	7.62% 8

Kids Fest	33.33%	35
Youth Week	3.81%	4
Recreation Reserves	52.38%	55
Total Respondents: 105		

#	Other (please specify)	Date
1	I did not know there was a toy library	1/21/2015 2:24 PM
2	Have not heard of Youth Week or Youth Development Committee activities	1/15/2015 11:28 AM
3	Preschool, playgroup	1/8/2015 8:10 AM
4	Playgroup	1/6/2015 9:02 AM
5	Preschool and playgroup	12/30/2014 8:15 PM
6	Early Intervention in the past	12/30/2014 4:57 PM
7	Would love to see a kids gym,	12/21/2014 11:09 AM
8	Public Toilets at parks	12/20/2014 2:43 PM

Q11 Overall, are you satisfied with your experience of the open space facilities used by children and families (playgrounds, pools, and skate parks etc.) provided by Council and its Committees?

Answered: 103 Skipped: 3



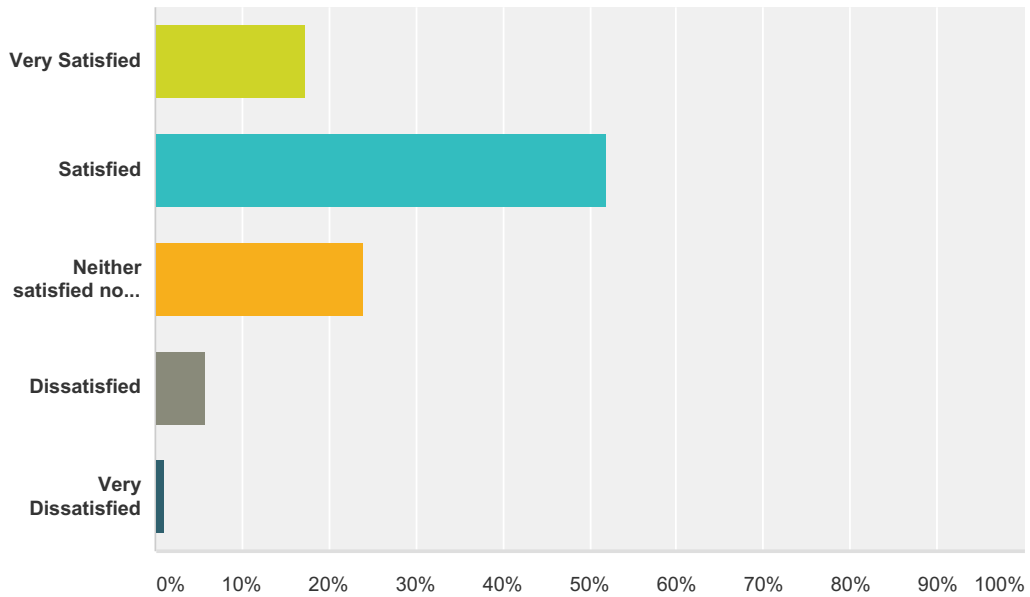
Answer Choices	Responses
Very Satisfied	13.59% 14
Satisfied	50.49% 52
Neither Satisfied nor Dissatisfied	21.36% 22
Dissatisfied	11.65% 12
Very Dissatisfied	2.91% 3
Total	103

#	Other (please specify)	Date
1	I feel the swiping pools are to expensive I understand the shire are trying to recoup the costs however I feel for the Stewy of keing our kids out of the river & a better place to swim anyway & learn how to swim & be safe the pool schools be cheer to give all kids of the shire a more affordable service.	1/27/2015 6:57 PM
2	need more shelter for playground at foreshore park. swings in full sun. the skate park badly needs upgrading.	1/27/2015 12:47 PM
3	Tocumwal needs more shade over playground area at foreshore park. upgrade skate park	1/22/2015 1:54 PM
4	The BMX track would be great if further developed	1/21/2015 2:32 PM
5	Could use more shaded areas	1/21/2015 2:19 PM
6	Toc skate park desperately needs to be moved, both away from the near by units/new shortterm rentals and closer to main street park facilities. The fenced playground at Toc Foreshore needs parental seating inside the fence. Also toilets at Anzac Avenue end of the park would be helpful	1/15/2015 11:28 AM

7	Although the pool times could be looked at in Finley as most parents work until 6pm and the pool is closing at that time.	1/12/2015 4:51 PM
8	It would be nice to see public toilets at the skate park/playground corner of Osbourne and Denison streets Finley. It is a bit of an inconvenience to have leave the park when the kids need to use such a facility.	1/11/2015 9:17 PM
9	There needs to be shade at the playground in Finley (where the skate park is).	1/8/2015 10:08 AM
10	Playgrounds could be upgraded in Tocumwal and also look into something more on the foreshore for kids, perhaps a small splashpark like Mulwala	1/8/2015 8:10 AM
11	Finley pool a fantastic facility but needs up grading to a fifty metre pool. Incorporate an indoor outdoor pool.	1/6/2015 9:02 PM
12	skate park needs a toilet. The foreshore on Tocunwal need a toilet at the opposite end to the current toilet block	1/6/2015 8:28 PM
13	I would like to see shaded play spaces with easy toilet access. The skatepark had neither. Memorial park doesn't have shade oer play equip. More interesting play spaces would be great too. More interactive equipment.	1/6/2015 8:10 PM
14	N/A, yet	1/6/2015 12:52 PM
15	Would love to have toilets at the Finley Skate park, maybe this is in the new plan though?	1/6/2015 11:10 AM
16	Playgrounds are poorly designed - Denison st playground is unsafe for young children and the lack of shade at all Finley parks makes them useless during the warmer months. I drive to Cobram if we want to go to a playground. Also, the railing on the ramps at the Finley library could do with some amendment - kids naturally swing on the rail and should they fall they will crack their head on the metal plate below. It's an accident waiting to happen.	1/6/2015 9:35 AM
17	There does need to be more shaded areas, especially at memorial park, all the equipment gets very hot. And the kids fry. Another suggestion would be to fence all round the play area. It's difficult to chSe the toddlers as they run off when u also have babies to take care of.	1/6/2015 8:34 AM
18	seating and shade would be great at the skate park. maybe some dirt hills to ride bikes at the skate park,they have a great one in Heidelberg vic.	1/1/2015 10:56 PM
19	Extremely disappointed in playgrounds in toc compared to other towns in the shire	12/30/2014 8:08 PM
20	Library park needs a gate at back entrance. Remove roses. Play ground at Recreation reserve the gate doesn't have a latch, needs a fence from northwest corner of playground across to footy ground to stop kids from running in front of cars	12/30/2014 8:07 PM
21	Closer toilets with change table for foreshore park would be easier for parents.. New chip bark at library park desperately needed..	12/21/2014 3:10 PM
22	Barooga park great, would be great to have included a splash park like Yarrawonga has	12/21/2014 11:09 AM
23	skatepark needs a playground and toilet facilities to cater for a broader age group and more families will be able to use it	12/21/2014 10:53 AM
24	Need to build mini golf or other things to do in our shires as Toc has a river, Finley has a lake, berrigan have horse races. But what do we have for teenagers? And Toc needs an indoor stadium	12/21/2014 10:48 AM
25	Shade covers required over all park play equipment	12/20/2014 9:02 AM
26	Pools are sensational	12/19/2014 4:42 PM

Q12 Overall, are you satisfied with your experience of the services (Library, Early Intervention Services, Youth Development Committee and Toy Library) provided by Council and its Committees for children, young people and their families?

Answered: 104 Skipped: 2



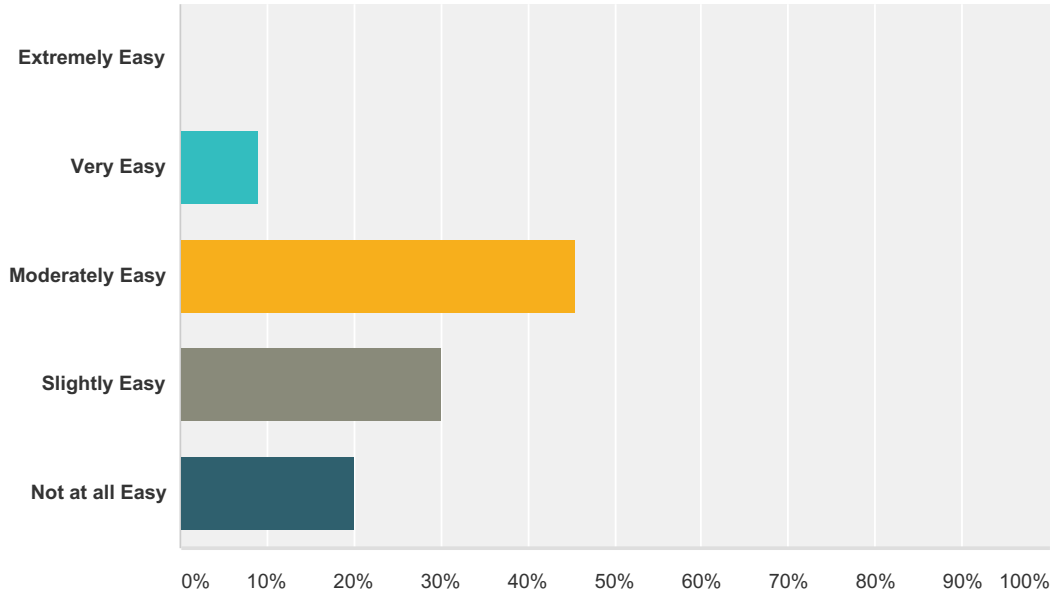
Answer Choices	Responses	
Very Satisfied	17.31%	18
Satisfied	51.92%	54
Neither satisfied nor dissatisfied	24.04%	25
Dissatisfied	5.77%	6
Very Dissatisfied	0.96%	1
Total		104

#	Other (please specify)	Date
1	Library needs a wider variety of childrens books	1/21/2015 2:24 PM
2	youth development committee is good	1/6/2015 9:02 PM
3	Disappointing more people don't use the library and toy library.	1/6/2015 11:10 AM
4	Great library service. Excellent toy library.(Except the stones out the back of the toy library room make it tricky to get toys in and out)	1/6/2015 9:35 AM
5	Didn't know there was a toy library	12/30/2014 8:08 PM

6	Library would be more user friendly if it opened perhaps half an hour later and then closed at 6 instead of 5:30pm. Not much time to get to library after work time with kids and Saturday morning is always tied up with Football/Netball/Soccer in Winter and Cricket/Tennis in Summer.	12/20/2014 2:43 PM
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Q13 How easy is it for you to balance work/study commitments with accessing information about the services and supports your family may need?

Answered: 90 Skipped: 16

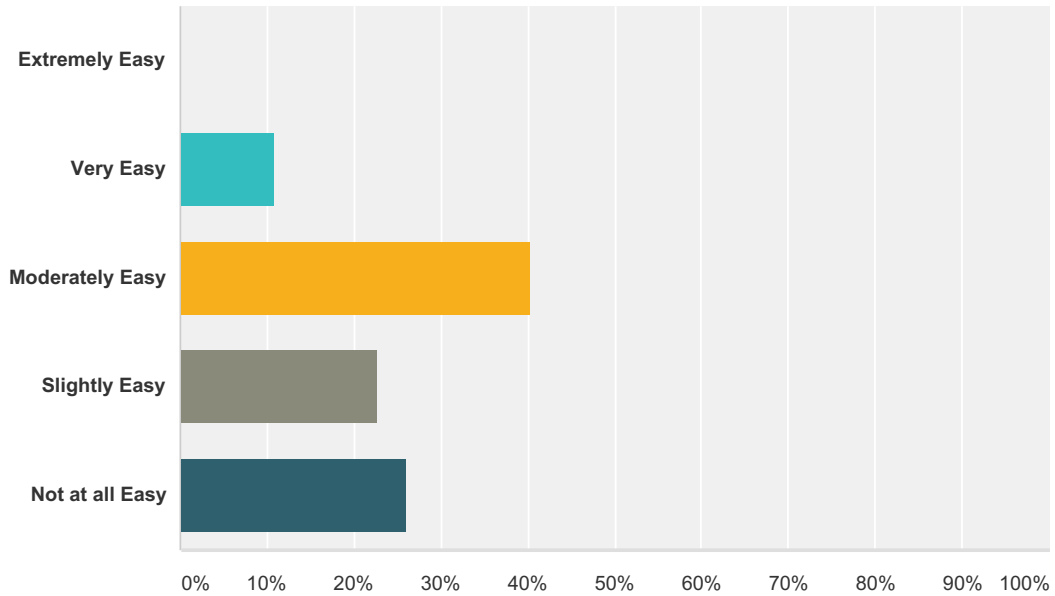


Answer Choices	Responses
Extremely Easy	0.00% 0
Very Easy	8.89% 8
Moderately Easy	45.56% 41
Slightly Easy	30.00% 27
Not at all Easy	20.00% 18
Total Respondents: 90	

#	Other (please specify)	Date
1	Very little childcare at Tocomwal cant work fulltime as there is no care for my child after school	1/22/2015 1:56 PM
2	Now that we are in the system it is relatively easy, however for new comers, not a lot of info exists - only gained through word of mouth	1/15/2015 11:31 AM
3	Not applicable I have no work/study commitments	1/12/2015 3:48 PM
4	I don't work outside of the home at the moment.	1/7/2015 8:51 PM
5	Would be good to have one afternoon where things are open a little later.	12/20/2014 2:51 PM
6	Only because our children are older. Childcare in Tocomwal is a appalling.	12/19/2014 4:45 PM

Q14 How easy is it for you to balance work/study commitments with access to the services and supports your family may need?

Answered: 92 Skipped: 14

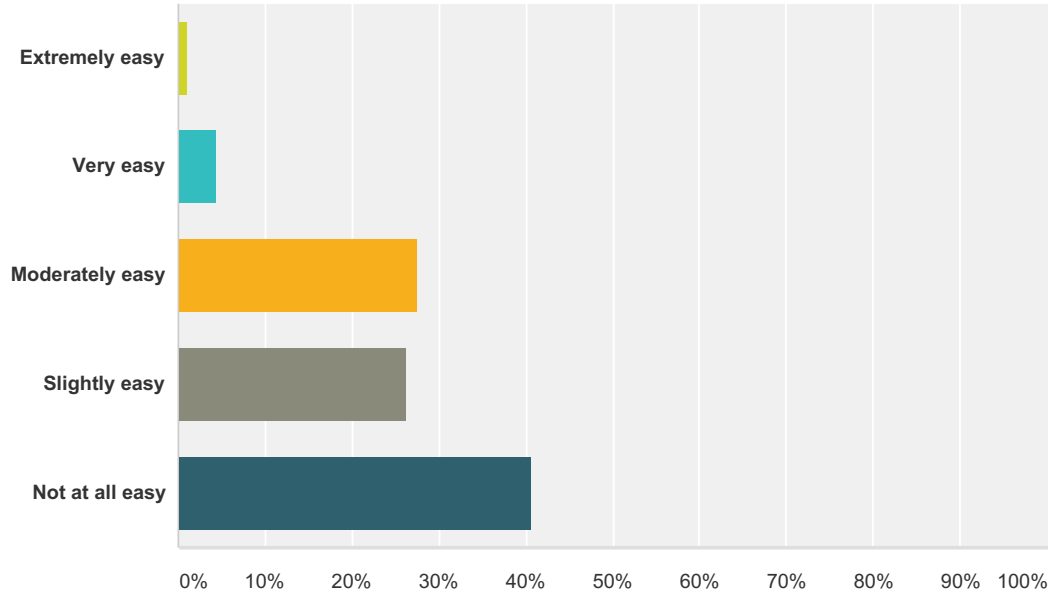


Answer Choices	Responses
Extremely Easy	0.00% 0
Very Easy	10.87% 10
Moderately Easy	40.22% 37
Slightly Easy	22.83% 21
Not at all Easy	26.09% 24
Total Respondents: 92	

#	Other (please specify)	Date
1	Limited appointments, often in other towns = time off work	6/1/2015 5:32 PM
2	Would be a lot easier if Tocumwal had extra long day care servcies - expansion through the PreSchool would be ideal	1/15/2015 11:31 AM
3	Not applicable I have no work/study commitments	1/12/2015 3:48 PM
4	Again, not many options for full time working families to access support.	12/20/2014 2:51 PM
5	Again only because my children are now older.	12/19/2014 4:45 PM

Q15 Based on your experience how easy is it for new residents with children to balance working / study commitments with accessing information about the services and supports that they may need?

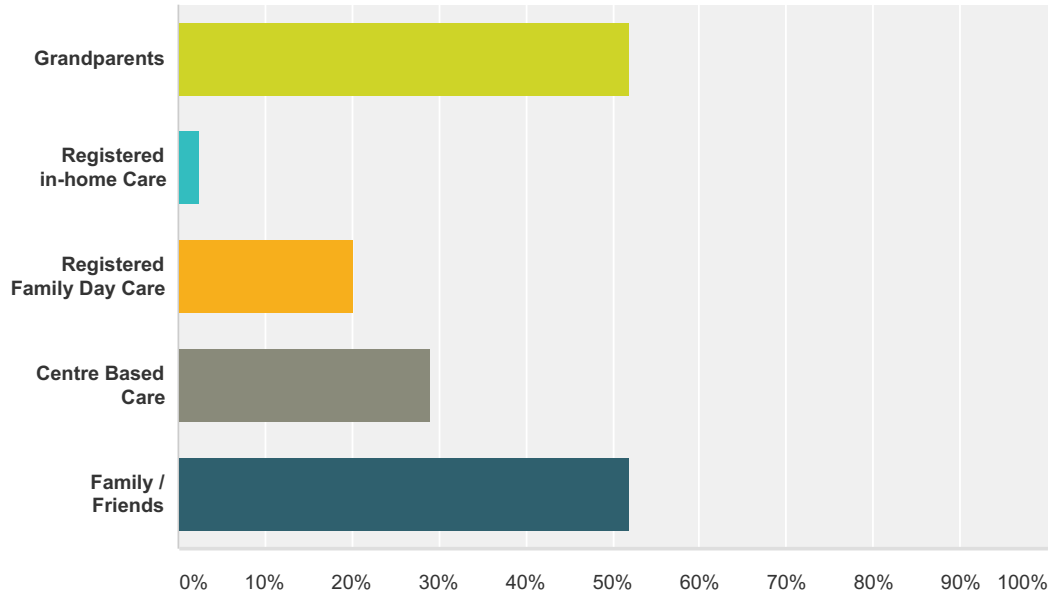
Answered: 91 Skipped: 15



Answer Choices	Responses
Extremely easy	1.10% 1
Very easy	4.40% 4
Moderately easy	27.47% 25
Slightly easy	26.37% 24
Not at all easy	40.66% 37
Total	91

Q16 If your child/dren are under 12 years of age. Do you currently use child care? Tick all that apply.

Answered: 79 Skipped: 27



Answer Choices	Responses
Grandparents	51.90% 41
Registered in-home Care	2.53% 2
Registered Family Day Care	20.25% 16
Centre Based Care	29.11% 23
Family / Friends	51.90% 41
Total Respondents: 79	

#	Other (please specify)	Date
1	Live in Nanny	6/1/2015 5:32 PM
2	Having trouble trying to find places	1/11/2015 9:21 PM
3	About enrol child in childcare.	1/7/2015 8:51 PM
4	N/a	1/6/2015 9:05 PM
5	We have just ceased car at berrigans children centre to go back to family day care as I am returning to work	1/6/2015 9:07 AM
6	Preschool, don't have family here	12/30/2014 8:17 PM
7	no	12/30/2014 5:44 PM
8	Used day care up until recently, Trikki Kids excellent but very expensive	12/21/2014 11:11 AM
9	Lacking after school care	12/21/2014 10:23 AM

Q17 If you could plan or build a child and family friendly project in your community what would it be?

Answered: 69 Skipped: 37

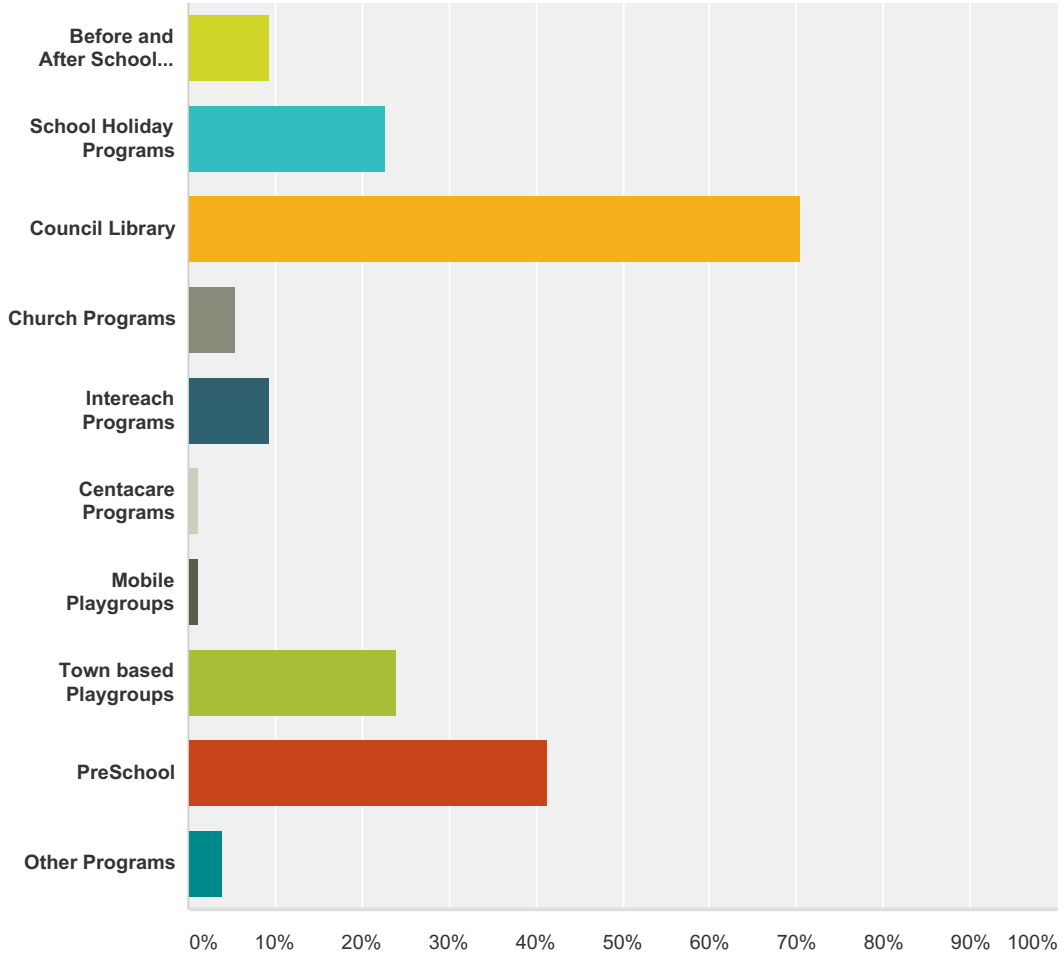
#	Responses	Date
1	water slide dance classes gymnastics	1/28/2015 3:45 PM
2	childcare centre, multi purpose youth / community centre.	1/27/2015 12:55 PM
3	adventure park (rope ,tree climbing in the tree tops)	1/27/2015 11:54 AM
4	Outdoor gym/exercise equipment area in one of our parks	1/23/2015 12:57 PM
5	Youth Centre	1/22/2015 1:57 PM
6	Youth Centre / Community Centre	1/22/2015 1:52 PM
7	Upgrade skate park, toilets, playground	1/22/2015 1:50 PM
8	Indoor sports centre for youth and whole community	1/22/2015 1:48 PM
9	Upgrade skate park, Indoor community youth centre	1/22/2015 1:46 PM
10	Mini Golf Course (Similar to Tunzafun in Mulwala)	1/22/2015 1:43 PM
11	School holiday program 9 am to 5 pm to suit working parents	1/21/2015 2:38 PM
12	Needs based project to bring the community together	1/21/2015 2:27 PM
13	Something for single parents (meet and greet etc) A family friendly health group (get together walk etc)	1/21/2015 2:20 PM
14	Indoor swimming pool, wiht regular lessons/swimming school	1/19/2015 1:25 PM
15	A childcare centre in Finley.	1/19/2015 10:24 AM
16	Better facilities for teenagers. There is not a lot offered in for them to do. Update the skatepark	1/15/2015 2:02 PM
17	Make Toc Pool an indoor faciltiy for year round use Move Toc Skate Park see previous page Expand Toc Preschool to be able to cater for long day care/before and after school care	1/15/2015 11:31 AM
18	Outdoor Gym Equipment in Park	1/15/2015 10:54 AM
19	Movie theatre and playgroup in 2712	1/13/2015 9:04 PM
20	A wonder playground. More family based activites to do.	1/13/2015 8:53 PM
21	Child care centre in Finley	1/13/2015 5:15 PM
22	Indoor play centre	1/13/2015 11:42 AM
23	An indoor type of play center so that there is some where to go in the winter when it is harder to get out and about.	1/12/2015 4:52 PM
24	Instead of planning new projects make the ones we have more affordable and family friendly i.e. put more council money into the pool to make it more affordable.	1/12/2015 3:48 PM
25	Day care centre Free splashpark on the foreshore	1/8/2015 8:12 AM
26	Previous experience running a child's music and movement program in Lavington NSW has given me the skills necessary and interest in replicating the same locally.	1/7/2015 8:51 PM
27	splash park on Tocumwal forshore	1/7/2015 1:57 PM
28	Long care for kids	1/6/2015 9:46 PM
29	A large daycare centre with in door outdoor pool	1/6/2015 9:05 PM

30	I would add to the existing park in Berrigan, planting more trees around the perimeter, putting a child proof fence around the whole park, putting a shade sail over the equipment and some exercise stations around the perimeter.	1/6/2015 9:04 PM
31	A childcare centre	1/6/2015 8:29 PM
32	Ideally.....A free water play park. Not slides and pools as such but spouting water, sprinklers, play equipment for relief on hot days. With other play spaces for winter months.	1/6/2015 8:13 PM
33	Revamp Memorial park have a look at the new equipment at kids town think big it is the most used park in Finley do something about the fencing.	1/6/2015 2:29 PM
34	Tree planting, family activities like kids fest, fun run, bike hike, treasure hunt, pool party, big screen movies, 'dive in' (movie at the pool), art in the park, music session etc!	1/6/2015 11:11 AM
35	More learning opportunities for under 5 e.g music,dance etc..	1/6/2015 10:41 AM
36	A long day care service for working parents in Finley and a youth hang out	1/6/2015 10:34 AM
37	Good shaded area with playground and toilets and other facilities to encourage people to gather together. We have great locations in Finley but none have enough shade or toilets - it deters me from going anywhere in Finley and I often end up at Cobram because I can shop, have a wee and kids can play and sit to eat lunch in some shade.	1/6/2015 9:43 AM
38	Child care centre	1/6/2015 9:07 AM
39	A water squirting area for toddlers at the pool.	1/6/2015 8:39 AM
40	A childcare facility in Finley as there is a high need for working parents to access the services!! I don't require this but many of my family and friends do! I work in the industry and find this is a high priority for the area!	1/6/2015 8:28 AM
41	Enclosed playground at Finley Lake with toilet facilities and picnic BBQ area	1/6/2015 7:49 AM
42	Cinema, or outdoor theatre such as Midsummer Nights Dream, music events.	12/31/2014 6:45 PM
43	Fun indoor play centre or water park	12/31/2014 7:29 AM
44	a neighbourhood centre	12/30/2014 10:44 PM
45	child care centre with before and after school care	12/30/2014 8:17 PM
46	Child care facility. 8 kids in our 2 family day cares is not enough for all the children in Toc	12/30/2014 8:11 PM
47	Completely new Child care centre similar to barooga	12/30/2014 8:10 PM
48	Child Care Center	12/30/2014 8:06 PM
49	Bigger and brighter skate park with seats drink fountain & perhaps a BBQ area	12/30/2014 6:42 PM
50	affordable care centre. Short/long/before and after school, and vacation care..	12/30/2014 5:44 PM
51	A long daycare	12/30/2014 5:32 PM
52	Long Daycare	12/30/2014 4:58 PM
53	BMX track	12/30/2014 4:44 PM
54	A better skate park with playground for other siblings. In an area where children can be seen and business in tocumwal could benefit from visitors who come to the skate park.	12/30/2014 4:27 PM
55	?	12/30/2014 4:06 PM
56	Child care centre	12/30/2014 4:05 PM
57	Skate park on the foreshore. Tan track and foot bridge! Fun park/ water park! The pool is bad it opens too late in the hottest park of the day and is tiny the old pool was better! There is no where for young people to have fun	12/30/2014 4:03 PM
58	Upgrade Play grounds to kid friendly/safe modern facilities. Also child care centre for Tocumwal would be great! similar to trikki kids!	12/30/2014 3:30 PM
59	Better supermarket	12/22/2014 1:43 PM
60	Water playground / splash park	12/21/2014 11:16 AM

61	Water Park, Kids Gym Better water facilitors	12/21/2014 11:11 AM
62	long day care and out of school hours day care	12/21/2014 10:56 AM
63	A stadium with a gym, pool,	12/21/2014 10:51 AM
64	Consistent After school care facilities	12/21/2014 10:23 AM
65	A facility with large scale access to before and after school care and school holiday care.	12/21/2014 9:31 AM
66	Daycare centre	12/21/2014 8:53 AM
67	Before and after school care and holiday care - but looking at facilities we already have such as utilising the new Finley Preschool Building in holiday time and before and after school - not spending more money on new facilities.	12/20/2014 2:51 PM
68	Cache at a local service club venue to optimise socialisation of parents in a less formal environment over a meal.	12/20/2014 9:04 AM
69	Childcare/after school care	12/19/2014 4:45 PM

Q18 Do you currently use or does your child attend the following? Tick whichever applies

Answered: 75 Skipped: 31



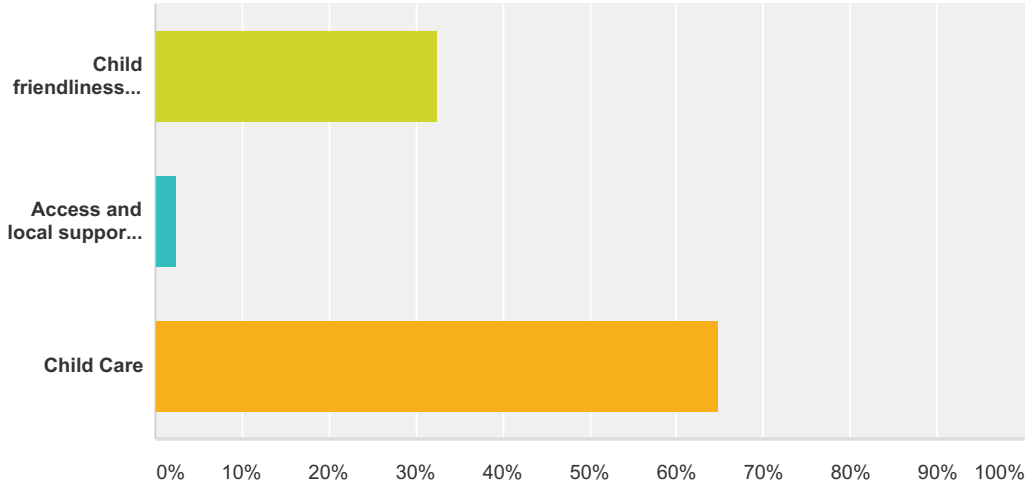
Answer Choices	Responses
Before and After School Care	9.33% 7
School Holiday Programs	22.67% 17
Council Library	70.67% 53
Church Programs	5.33% 4
Intereach Programs	9.33% 7
Centacare Programs	1.33% 1
Mobile Playgroups	1.33% 1
Town based Playgroups	24.00% 18
PreSchool	41.33% 31

Other Programs	4.00%	3
Total Respondents: 75		

#	Other (please specify)	Date
1	Nil	6/1/2015 5:32 PM
2	Indoor sports/community centre for Tocumwal	1/22/2015 1:56 PM
3	Day Care Centre	1/13/2015 5:15 PM
4	None	1/6/2015 9:05 PM
5	My child can not get into 3yr old preschool as we do Not bring any government funding	1/6/2015 9:07 AM
6	They are too young yet. But will def attend after school care, and holiday program's.	1/6/2015 8:39 AM
7	?	12/30/2014 4:06 PM
8	None	12/21/2014 11:11 AM
9	Would attend after school care such as a "Homework Club" if there was something available.	12/20/2014 2:51 PM

Q19 We will be conducting three focus groups in the last two weeks of January 2015. These focus groups will discuss the results of this survey and will also ask for your comment on

Answered: 40 Skipped: 66



Answer Choices	Responses
Child friendliness of Council & Community Facilities	32.50% 13
Access and local support services	2.50% 1
Child Care	65.00% 26
Total	40

#	If you would like to be involved phone Jo Ruffin 03 58885100 or provide your contact details	Date
1	Hi Jo, I would love to be involved. Just not sure of dates, please let me know and I'll see if I'm available. 0427096305. Thanks Nat	1/13/2015 11:42 AM
2	Carlie Smith, 0428357458, 0358851306	1/7/2015 8:51 PM
3	Caz Swann 0417597716 ullinapark@bigpond.com	1/6/2015 9:04 PM
4	I would be happy to be involved. Ainsley Massina 0428 859 214	1/6/2015 10:41 AM
5	Would like to be involved but other commitments prevail. Thank you for your commitment to our community.	1/6/2015 9:43 AM

6	<p>Child care is a real issue in finley. As a working mother I find it extremely difficult to co-ordinate child care. After my sons family daycarer ceased he then went on a waiting list at that point I had just had my second son. My son needs to be kept social and has Been in childcare from a young age due to me working. Due to not being able to get a position in finley through family daycare I enrolled him into the Berrigan children's centre for one day. This was the best decision I had ever made!! Family day care does not have the ability for the children to grow the same way as a centre does. He loved being around a bigger group of children the same age as him and they have been able to learn from each other. As the centre is run by staff away from Their own homes periods such as school holidays are not effected and they run at their normal hours. The other benefit of a childcare centre over family day care is that the younger children are kept separate from the bigger kids so they can participate in more age appropriate activities. my two boys have not started family daycare together as yet, they will do in the next few weeks but i do feel that they would greatly benefit from being surrounded by children the same age. The other issues I am facing with family day care in finley is the only carer which is able to have my children does not work school holidays as their own children would then count towards their ratios. If the carer them self is sick or one if their own children is sick then that leaves me without care at short notice which makes it extremely difficult for me to then get to work and on time as I am required to do. If the council were to look at a childcare centre as a project it wouldn't mean that people like myself who are working mothers have greater flexibility. This is a project which Finley needs and would greatly benefit from if I could coordinate and could manage the time I would continue to drive my children to Berrigan unfortunately my working hours do not make this possible.</p>	1/6/2015 9:07 AM
7	Katrina 0427523871	12/30/2014 8:11 PM
8	Nicole Jones 0458 504 795	12/30/2014 5:32 PM
9	No	12/22/2014 1:43 PM
10	please contact via email hickskj@hotmail.com	12/21/2014 10:56 AM
11	Samantha Henderson 0458000533	12/21/2014 10:23 AM



BERRIGAN SHIRE COUNCIL

***OUTDOOR DINING
AND
FOOTPATH TRADING
POLICY***

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1. OUTDOOR DINING AND FOOTPATH TRADING POLICY

1.1 Name of this Policy

This Policy is called the '*Outdoor Dining and Footpath Trading Policy.*'

1.2 Introduction

Council is supportive of footpath trading and has developed this policy to encourage its establishment, streamline the approval process and reflect local circumstances. The benefits of footpath trading areas include:

- making our towns more liveable and friendly and adding life to the urban environment;
- enhancing social interaction;
- boosting trade for retailers; and
- adding to the town's image and lifestyle.

1.3 Purpose

The purpose of this policy is to:

- Ensure a trafficable throughway on town footpaths for pedestrians including users of wheelchairs and motorised scooters
- Encourage outdoor dining in the Commercial Business District of the towns of Barooga, Berrigan, Finley and Tocumwal;
- facilitate the appropriate use of footpaths and public areas for the purposes of outdoor dining areas and other footpath trading activities including the use of free standing signage, flags and like items to promote business activity;
- facilitate improvement to the street vitality, amenity and economic viability;
- provide opportunities for shop owners and residents to benefit from pedestrian circulation; and
- set a high standard for public safety and amenity, including cleanliness.

1.4 Objectives

The objectives of this Policy are:

- The appropriate use of footpaths and public areas for outdoor dining areas and footpath trading activities.
- Outdoor dining areas and footpath trading activities that contribute positively to the streetscape character.
- Outdoor dining areas and footpath trading activities that are compatible with other community uses of the public space.
- Outdoor dining areas and footpath trading activities areas that are

Outdoor Dining And Footpath Trading Policy

safe and accessible for all users.

- To provide incentive-based fee structure for business traders to conduct their activity on Council owned or managed land.

1.5 What is in this Policy and how do I navigate my way through it

The policy is broken down into four sections:

Section 1 - Administration. It is important to read this section. It sets out the intention of the policy, where it applies and where it does not. It also lists some activities that are exempt from the need to apply for a permit.

Section 2 - Outdoor Dining Areas. This section defines the criteria for dining on footpaths and public areas under the control of the Council.

Section 3 - Footpath Trading Activity. This section defines the criteria for extending business trading from premises onto footpaths and public areas under the control of the Council. It also includes the use of free standing signage, flags and like items to promote business active.

Section 4 - General Conditions. These apply to all activities that are undertaken in sections 2 and 3 and includes the terms of approval permits

Section 5 – Definitions to assist in interpreting this policy.

1.6 Obtaining a Permit

Council will use this Policy to assess all applications for the commercial use of footpaths or public areas. Before applying for a permit, you should:

- obtain an application form for either a 'Footpath Trading Activity Permit' or an 'Outdoor Dining Area Permit' from Council;
- consider how your proposal complies with the objectives of this policy;
- establish which sections of this Policy apply to your proposal;
- consider discussing the proposal with Council officers to ensure relevant key matters are identified and addressed;
- ensure that your application is consistent and complies with the requirements contained within this Policy; and
- ensure you are providing Council with all the necessary information.

1.7 Circumstances in which this Policy applies

This Policy applies to all retail premises, and food premises within

Outdoor Dining And Footpath Trading Policy

commercial areas that are lawfully operating or that have valid development consent to operate, where it is proposed to use Council's footpaths or public areas to either:

- establish an outdoor dining area, or
- carry out footpath trading activities
- place items on footpath or public areas as promotional items for business trading purposes.

Note: This policy does not apply to outdoor dining areas or footpath trading activities that are carried out on privately owned land.

1.8 Relationship to other Plans / Policies

The following Acts and Plans also apply to outdoor dining and footpath trading activities:

- Environmental Planning & Assessment Act 1979
- Roads Act 1993
- Local Government Act 1993
- Food Act 2003

Note: Nothing in this policy is designed to modify or lessen any requirements of business owners or the Council under the above Acts or other legislation.

1.9 Advertising Structures

Outdoor Dining and Footpath Trading is not to be used as a vehicle for increasing advertising to a business's activity. The use of advertising material and signage outside the provisions of this policy will require separate development consent.

1.10 Variations to the Policy

Variations to the controls and requirements of this Policy may be permissible if, in the opinion of the Council, the objectives of the Policy have been met. A written statement and any other supporting information that details how this has been achieved must be included with the application.

1.11 Exemptions to this policy

Community organised events, such as street stalls and raffles, and special one-off celebrations are not required to lodge an application for approval, provided businesses comply with the criteria set out in this policy.

Individual businesses are permitted 10 non-consecutive promotional days during each calendar year without the need to lodge an application provided they comply with the criteria set out in this policy.

2 OUTDOOR DINING AREAS

2.1 Suitable Locations for Outdoor Dining Areas

The following criteria apply:

Outdoor Dining Areas should be located on a suitably constructed surface that is sufficiently level to allow for the safe use of the furniture and can support a layout that adequately meets the other requirements of this policy;

- Location should be consistent with any other outdoor dining area at an adjoining premises;
- A minimum straight unobstructed footpath width of 2.0 metres located between the premises and the kerb and gutter is to be maintained;
- Outdoor Dining Areas must be located so as not to interfere with car parking and vehicular movement;
- Outdoor Dining Areas must be located as to protect the safety of diners and pedestrians
- Furniture must not be placed within 0.8 metres of any accessible parking space;
- Outdoor Dining Areas must be located directly in front of the premise to which it relates;
- Either non-disposable eating utensils are provided in the outdoor dining area of the premises, or appropriate receptacles for the collection of disposable eating utensils need to be provided; and
- No furniture shall be located within 3.0 metres of any road corner, bus stop or taxi stand.

2.2 Outdoor Furniture

Outdoor furniture to be used by an establishment must be approved by Council and should adhere to the following guidelines:

- Outdoor furniture must be commercial grade and of adequate strength and durability to withstand most external weather conditions and outdoor commercial use. Powder-coated, polished aluminium, brushed or stainless steel, natural or painted timber are preferred. Domestic style furniture is not permitted as it is not generally considered to be high quality, aesthetically pleasing or durable.
- All furniture must be of a high aesthetic quality that enhances the existing streetscape. The Council shall be the assessor of the aesthetic suitability of furnishings.
- Furniture for all establishments and surrounds are to be kept in a

Outdoor Dining And Footpath Trading Policy

clean, hygienic and safe condition at all times.

- Umbrellas are to be securely stabilised. Penetrations into the footpath are prohibited. Umbrellas should not protrude into the roadway or pedestrian thoroughfare.
- All furnishings are the responsibility of the proprietor,
- All furnishings are to be removed from the public domain and stored elsewhere outside of trading hours.

2.3 Heating Structures

Any proposal to use heating structures within outdoor dining areas will be assessed on merit with consideration given to footpath width, type, number and location of heating structures proposed. Particular attention will be given to the safety of the diners and the public.

Note: All gas heating structures must adhere to *Australian Standard 4565 – Radiant Gas Heaters for Outdoor and Non-residential Indoor Use*

2.4 Lighting

Any outdoor dining area licensed to operate outside daylight hours must be adequately lit to ensure the safety and amenity of patrons and the general public. Lighting of any outdoor dining area must be in the form of down lights or the like which need to be:

- directed away from the roadway;
- contained to the outdoor dining area only; and
- turned off outside the operating hours of the premises.
- Existing under awning lighting may suffice

2.5 Advertising and Signage

Advertising on outdoor dining furniture or footpath trading activities that is associated with the café/restaurant or retail premises is permitted by Council in accordance with the following guidelines:

- The third party advertising of one advertiser only may appear on the furnishings of the area. It should dominate the appearance of every piece of furniture that it appears on. (e.g. coffee advertising on barrier walls). Specifically barriers, signs, banners etc. should be used as billboards for third party advertisements or notices.
- Details of third party advertising on outdoor dining furnishings must be submitted to Council with the application for a permit.

2.6 Planter Boxes

Planter Box styles proposed for use within outdoor dining areas will be assessed by Council on merit with consideration given to footpath width, type and location of the planter boxes proposed. Planter boxes:

Outdoor Dining And Footpath Trading Policy

- must be located within the permit area;
- must be located so as not to obstruct pedestrian flow;
- must be kept maintained and cleaned of litter;
- cannot carry advertising; and
- Council reserves the right to order the removal of planter boxes that are not properly maintained.

2.7 Permanent Covered and Walled structures

In some cases, the applicant may wish to undertake streetscape works to accommodate an outdoor dining area. Such works may include street tree planting, landscaping, pedestrian lighting etc. Any such work requires a specific approval by the Council and lodgement of a development application.

These structures are outside the provisions of this policy and require separate development consent and rental agreements with the Council

2.8 Amenity, Public Health and Safety





Each permit holder is responsible for the cleanliness and tidiness of the area in front of the premises and the immediate surrounds used for outdoor dining.

- Tables must be cleaned of food scraps immediately after customers leave. All litter must be swept up and disposed of appropriately.
- Furniture items must be maintained in a neat, tidy and clean appearance when in use.
- All furniture must be removed from the footpath/plaza/public area and the area should be swept and stains removed from the footpath on a daily basis at least.

Note: Debris must not be swept into the gutter. This action constitutes a pollution offence for which penalties may be incurred.

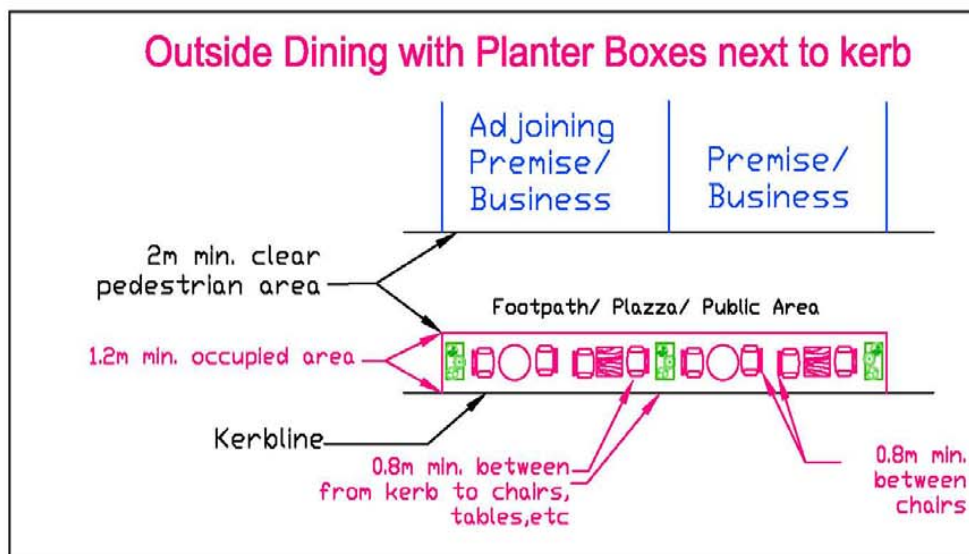
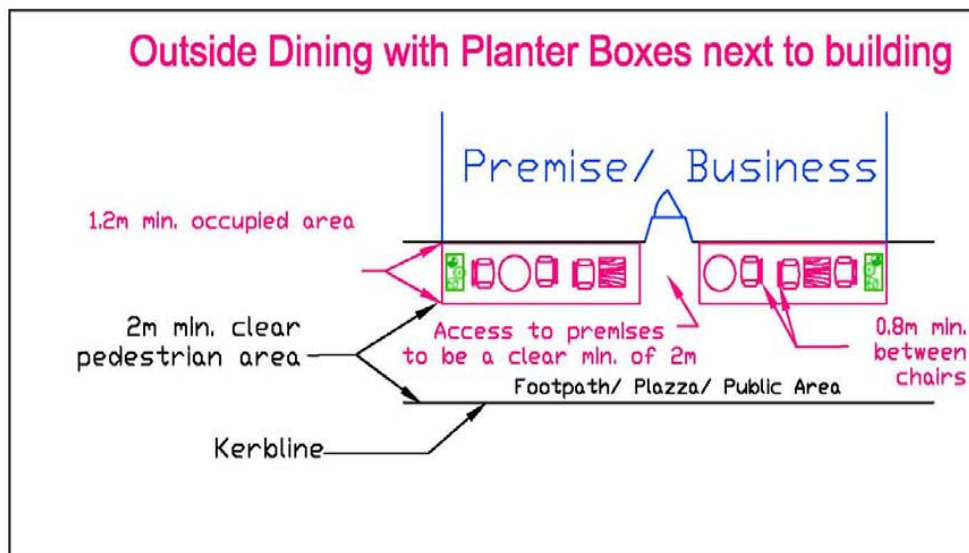
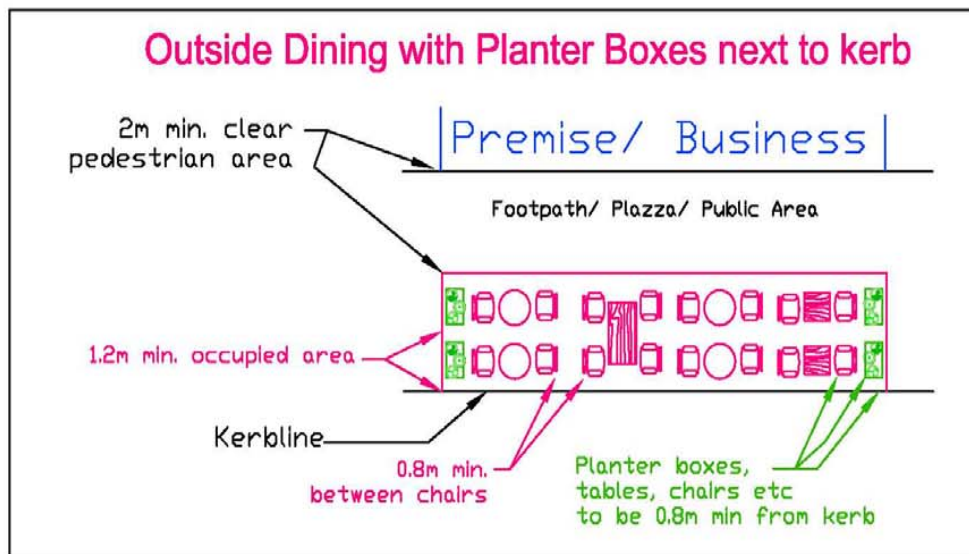
Outdoor Dining And Footpath Trading Policy

2.9 Furniture Types

Guide for Outdoor furniture components			
Permissible	Reason	Prohibited	Reason
	Attractive commercial grade timber. and aluminium Easily removed for storage. Easily maintainable		Low grade plastic Intended for domestic purposes. Not easily maintained. Has a poor aesthetic quality
	Commercial grade plastic chair		Low-grade plastic Intended for domestic purposes only. Poor aesthetic quality.
	Attractive stainless steel timber combination commercial grade suitable for outdoor use.		
	Commercial grade stainless steel table. Stackable for easy storage.		

Outdoor Dining And Footpath Trading Policy

2.10 Typical Floor Plan Layout for Outdoor Dining



3 FOOTPATH TRADING ACTIVITIES

3.1 Footpath Trading Activity Locations:

The space directly in front of the retail premises is allocated to that shop. Footpath trading activities must be established in accordance with the following guidelines:

- Footpath trading activities must be located on a safe, stable, hard surface that is sufficiently level to provide adequate stability to display stands.
- Supervision of trading activities / goods must be possible from the shop.
- A minimum straight unobstructed footpath width of 2.0 metres located between the premises and the kerb and gutter is required.
- The location of the footpath trading activity shall be consistent with any footpath trading activity or outdoor dining area at adjoining premises.
- No footpath trading activity shall be located within 3.0 metres of any road corner, bus stop or taxi stand.
- The footpath trading activity shall have a depth not greater than 1.2 metres.
- The footpath trading activity is not to extend beyond the side property boundary of the premises.
- The footpath trading activity is not to impede access to or egress from the premises.
- The footpath trading activity is not to create litter, rubbish or other form of degradation of the footpath.
- Footpath trading activities (including display stands) are to be stabilised to avoid collapse.
- The lodged application must show the intended location of display stands and structures.
- All furnishings are to be removed from the public domain and stored elsewhere outside of trading hours

3.2 Display Merchandise or Promotional Items on Footpaths

The following types of merchandise may **not** be displayed on footpaths or public areas:

- liquor
- drugs
- tobacco
- gases (e.g. Liquid Petroleum Gas [LPG] canisters)
- corrosives (e.g. car batteries)

Outdoor Dining And Footpath Trading Policy

- oxidising materials (e.g. paint stripper)
- explosives (e.g. boat flares)
- flammable liquids
- spray paints
- freezers containing party/block ice

Note: This list is not exhaustive. Council reserves the right to order the removal of any merchandise considered to be a risk to the health and safety of the public and environment at any time.

3.3 Display of Goods on Footpath

When displaying goods on a footpath:

- Fresh food must be kept at least 750mm above the footpath.
- All goods must be displayed on stands, racks or in containers above the level of the footpath, unless goods to be displayed are designed in a manner intended to allow for placement on the ground.
- No advertising using amplification or persons calling to the public may be undertaken in association with the display of goods.

3.4 Display Stands

When using display stands on footpath areas to present goods, the following conditions apply:

- All goods are to be presented on display stands approved by Council.
- Display stands are to be aesthetically pleasing, durable, well finished, secure and solid-to-ground at the base.
- Materials and finish of display stands must be weather-resistant. Edges and corners must be finished so as not to cause any injury to a passer-by.
- All display stands are to be custom made and/or designed for the goods being displayed.

3.5 Free Standing Signage, Flags and Like Items to Promote Business Activities




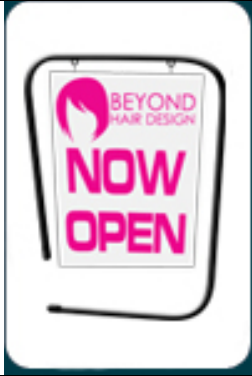

When using free standing signage, flags and like items to promote business activities on footpath areas, the following conditions apply:

- Items are to be aesthetically pleasing, durable, well finished, secure and solid-to-ground at the base
- Each item may occupy up 0.8m² of surface area on the footpath.
- The maximum number of items per premises is directly related to shop frontage facing the street. Two items are permitted for every 10m of shop frontage.

Outdoor Dining And Footpath Trading Policy

- The maximum number of items per premises is six.
- A minimum straight unobstructed footpath width of 2.0 metres located between the premises and the kerb and gutter is to be maintained.
- No item shall be located within 3.0 metres of any road corner, bus stop or taxi stand.
- All temporary furnishings are to be removed from the public domain and stored elsewhere outside of trading hours.

3.6 Examples of Trading Activity Items

Trading activity items on footpath			
Permissible	Reason	Prohibited	Reason
	Stands are solid to-ground and designed to display the products for which they are being used.		The stand is not designed to suit the product and present a risk to public safety.
	A-frame advertising. With the ability to insert different promotional advertising		Example of inappropriate Light weight structure
			Inappropriate use of advertng signage

4 GENERAL CONSIDERATIONS

4.1 Hours of Operation / Noise Impacts

The hours of operation will generally be the same as the hours approved under the development consent for the premises unless a lesser period is determined due to environmental considerations. An application for an outdoor dining area or footpath trading activity will not be approved under this Policy if the proposal is of such a scale that the noise generated will have a significantly adverse effect upon nearby residential properties.

4.2 Insurance

Proprietors of the premises must maintain no less than \$10m public liability insurance cover for use of the footpath area throughout the permit period.

Proprietors must provide the Council with an indemnity covering activities related to their use of the footpath area.

4.3 Conduct of Patrons

The appropriate conduct of patrons is the responsibility of the permit holder.

4.4 Work on Council Footpaths / Public Areas

Permit holders can not claim for any loss of income or refund of permit fees as a result of works carried out by Council or other Service Providers on Council owned footpaths and public areas.

4.5 Outdoor Dining and Footpath Trading Activity Permit Application Requirements

Applicants are required to complete and submit to Council an application form to conduct activities covered by this policy. If approved a time limited permit will be issued for the activity. Application forms are available from Council's Customer Service Staff or downloadable from the Council Website.

4.6 Information that must be supplied when making a Development Application for a Permit to operate.

Applications must be made on the standard **Applications Form** and include a sketch indicating:

- the street;
- your property;
- your neighbours property;
- distance from the boundary line to the kerb & gutter;

Outdoor Dining And Footpath Trading Policy

- distance from the boundary line to any awning posts;
- areas (with dimension) of the footpath to be occupied;
- location of any street furniture to be included in the area e.g. planter boxes & chairs and table;
- details of any signs or flags; and
- details of the design and colour of the outdoor furniture proposed, including photographs.

4.7 Renewal of Permit

The permit must be renewed every two years before the arrival of the renewal date. It is the permit holder's responsibility to ensure the renewal of the permit before the arrival of the renewal date. If the renewal is not made by this date, the activity is to cease until the permit is re-approved.

Permits are issued to business proprietors and are not transferable. Any new proprietor will need to make a new application and provide an new indemnity for the Council.

4.8 Rental Fees

Application and Rental Fees to conduct business or place items on Council Owned or managed land will be charged in accordance with Council's current Fees and Charges Register, which is reviewed by Council on an annual basis.

4.9 Modification or Early Termination of a Permit

Council may terminate or cancel a permit to use a footpath, plaza or public area or have the agreed conditions of the permit modified at any time in order to maintain optimal pedestrian movement patterns or preserve the amenity of the area. Council may also terminate a permit at any time if all or part of the permit area is required for road construction.

Reasonable notice shall be given in the event this clause needs to be applied.

The Council can only advise permit holders of any proposed work under its control. Other service providers have authority to undertake work on footpaths and the like without seeking approval from permit holders or the Council

4.10 Breaches of Permit conditions

Council may terminate a permit for breaches of the agreed conditions of the permit or the requirements of this policy. Repeated breaches will result in termination of the permit agreement. Breaches of the permit include but are not limited to:

- non-payment of rental fee, if any

Outdoor Dining And Footpath Trading Policy

- encroachment beyond permitted outdoor dining area and footpath activity area;
- non-compliance with the approved permit and the controls set out in this Policy;
- not cleaning dining areas on a daily basis.

4.11 Development Application Form

The development application form does not form part of this policy and may be changed from time to time.

5 DEFINITIONS

Commercial Business District. Is the area where normal retail activity extends in the towns of Barooga, Berrigan, Finley and Tocumwal.

Consent Authority means Berrigan Shire Council.

Food Premises means the café, restaurant or take away food shop to which the footpath/plaza/public area restaurant will be annexed.

Footpath means the part of a road that is set aside or formed as a path or way for pedestrian traffic.

Footpath Trading Activity means the display of goods for sale or placing promotional flags or items on Council footpaths or public areas.

Permit means the permit which must be held by the proprietor of the premises if they wish to carry out business operations on Council's footpaths or public areas.

Outdoor Dining Area means an area which is the portion of a café, restaurant, take away food shop or other premises directly in front of the premises and on Council owned land where food is served.

Outdoor Dining on Private Land means a dining establishment that is situated on privately owned land.

Permitted Area means the site of the footpath / plaza / public area for which a permit for commercial activity has been granted.

Renewal Date means the anniversary date of the commencement of the permit. The permit must be renewed every two years before this date.

Third Party Advertising means any advertising other than that which identifies the subject premises itself.

Renewal Date is 31 December. It is the common expiry date for all permit holders.

Rental Fee is that fee nominated in Council's annual fees and charges included in the annual Management Plan referring to Outside Dining Areas and Footpath Trading Activity

Adopted by Council 21 October, 2009)

WORK HEALTH AND SAFETY COMMITTEE MINUTES OF MEETING

Minutes of meeting held at 8:00am 14th May, 2015 at the Berrigan Depot.

Present: Michelle Koopman, Kevin Dunn, Jeff Manks, Aaron Chamberlain, Karen Hanna, Scott Ansell

Apologies: Nil

Due to Andy's departure, the position of Chairperson has become vacant. Michelle will assume the position of Chairperson in the interim. Ideally the position of the Chairperson should not be held by the employer's representative, and members are encouraged to nominate for the position.

A copy of the constitution will be issued with these minutes.

Previous Minutes

Moved K. Dunn seconded J. Manks that the minutes from the previous meeting, held on 12th March, 2015 be accepted.

MOTION ACCEPTED.

No matters arising.

RAP

RAP reviewed. Items for discussion include:

- Waiting to get feedback on hazardous substance storage at the Pools – outstanding since 2011;
- Evacuation procedures have been issued;
- Open drain at the Dog Pound has been covered;
- Euthanasia procedures are currently under review;
- Request placed with Administration Officer for Toner SDS.

Inspections Tabled

- None tabled

A copy of the Inspection schedule will be forwarded to the relevant Supervisors to advise what inspections are still outstanding.

The importance of the workplace inspections was reiterated. A copy of the timetable will be reissued with the minutes with some areas to be reallocated.

Incident Reports

No incidents to report

General Business

StateCover Presentation

Diana Blake from StateCover gave a presentation on what StateCover does for Council, which is:

- Claims and Injury Management
 - Act as Council's insurer
 - Injury Management
 - Advice/Legislation
- Work Health and Safety
 - Advice/Legislation
 - WHS Specialist
 - Resources
 - Tailored Assistance

Diana suggested that a copy of the recent StateCover Seminar Agenda be forwarded to Committee members to identify what areas may be of interest. This will be discussed at the next meeting.

A list of resources available from StateCover will accompany the minutes. Requests for access to resources can be forwarded to either Karen Hanna or Michelle Koopman.

Suggestions

None tabled.

Meeting closed : 9:00am

Next Meeting: 11th June, 2015

Area	Date	Inspector/s	Hazard/Non-Compliance	Risk Level	Recommended Action	Person Responsible	Proposed Completion Date	Actual Completion Date	Verification
Pools	25/10/11	MK/PG	Hazardous substances not stored correctly.	Low	Toc/Berrigan – bags of chemical powder stored in unlabelled bins – bins to be labelled. <i>Completed in Tocumwal – Paul to follow up and advise re Berrigan</i>	WSO			
Barooga Water Treatment	23/10/12	MK	Steps down to River Pump – covered in weeds and presents a severe trip hazard	High	Steps to be replaced under capital works program. <i>Tender process underway</i>	EE	TBA		
Berrigan Depot	06/03/14	ID	Evacuation procedures for Berrigan Depot not available	L	Re-issue procedures and place in Smoko Room	ERM		<i>Completed</i>	
Berrigan Depot	06/03/14	ID	Chainsaw equipment stored in shower	M		OM			
Berrigan Depot	06/03/14	ID	Outside areas of the Workshop are cluttered – poor housekeeping	M		OM			
Berrigan Depot	06/03/14	ID	Boundary fenceline needs addressing: <ul style="list-style-type: none"> - East side – low mesh and heavy vegetation; - General barbed wire needs maintenance 	M	Being addressed – quotes being sought.	OM			
Pound	22/07/14	MK	Open drain in the dog sheds is a trip hazard	H	Place removable cover over the pit hole	DM		<i>Completed</i>	
Ranger	22/07/14	MK	Euthanasia procedures need to be reviewed. Current practice results in manual handling issues, and on site practice results in reputational issues.	M	Review the procedures: <ul style="list-style-type: none"> • If euthanizing on site, then screens to be used; • Large animals must be euthanized on site; • If euthanizing on site, defined procedures on 	DM		<i>Progressing</i>	

Area	Date	Inspector/s	Hazard/Non-Compliance	Risk Level	Recommended Action	Person Responsible	Proposed Completion Date	Actual Completion Date	Verification
					<p>how animals will be restrained must be developed;</p> <ul style="list-style-type: none"> • Small animals can be euthanized at the pound. 				
Office	30/09/14	JM	No SDS available for ink cartridge toner.	L	<p>Arrange for SDS to be delivered with toner orders.</p> <p><i>Request placed with AO</i></p>	AO			

- Shaded areas include items requiring immediate action, or advice on progression.

2014/15 OHS Committee Workplace Inspection Schedule

Inspection Area	Scheduled Inspection	Responsible Person	Date of Inspection	Completed
Office				
		JM	30/04/15	✓
Libraries				
- Berrigan		JM	07/08/14	✓
- Barooga		JM	06/08/14	✓
- Tocumwal		JM	17/07/14	✓
- Finley		JM	09/07/14	✓
Store				
		MK		
Workshop				
		MK		
Tips				
- Tocumwal		MK		
- Berrigan		MK	21/08/14	✓
- Finley		MK		
Water Treatment Plants				
- Barooga Water Treatment		AR	18/06/14	✓
- Berrigan Water Treatment		AR	18/06/14	✓
- Finley Water Treatment		AR	18/06/14	✓
- Tocumwal Water Treatment		AR	18/06/14	✓
Sewer Treatment Plants				
- Barooga Sewer Treatment		KH		
- Berrigan Sewer Treatment		KH		
- Finley Sewer Treatment		KH		
- Tocumwal Sewer Treatment		KH		
Depots				
- Berrigan		ID	06/03/14	✓
- Finley		TBA		
- Barooga		TBA		
- Tocumwal		TBA		
Roadworks				
		MK	29/04/15	✓
Ranger/Pound				
		MK	18/07/14	✓
Cemeteries				
- Berrigan		KD		
- Finley		KD		
- Tocumwal		KD		
- Barooga		KD		

**BAROOGA RECREATION RESERVE
COMMITTEE OF MANAGEMENT**

President
Mr. Ray Nye
PO Box 56
Barooga
NSW , 3644
raynye@bigpond.com



Secretary / Treasurer
Mr. Michael O'Dwyer
PO Box 230
Barooga
NSW , 3644
mickodwyer@sporties.com.au

BERRIGAN SHIRE COUNCIL	
24 FEB 2015	
FILE	_____
REFER TO	<u>DCS</u>
COPY TO	_____
ACTION / CODE	_____
ACKNOWLEDGE Y / N	_____

Dear Rowan and Councillors,

20th February, 2015.

Recently the Barooga Recreation Reserve Committee of Management has become aware of an error relating to the installation and commissioning of the new power meter at the Recreation Reserve three years ago. Even though the new meter was capable of recording the time of electricity use, i.e. peak , off peak and shoulder usage, this was not acted upon at the time and accordingly the Recreation Reserve Committee has until January 2015 been charged at the peak KWH rate for all consumption.

This error has had the effect of greatly inflating the cost of electricity to the Committee, to the extent that if the Committee had been charged by the time of use (peak, off peak, shoulder) the bills would in our view have been between \$600 -- \$700 less per month than what they were. Whilst the Committee has been proactive in informing the user groups at the Recreation Reserve to be mindful and diligent of their electricity use, it was not a signatory to the installation of the new meter and gave no advice to the electricity provider at the time, who was Country Energy.

This came to the attention of the Reserve Committee when we received a bill for \$ 7,169.78 on the 29th July 2014. This bill was for the difference between what the Reserve had been paying each month (estimated readings) and an actual reading conducted by Power Direct. Investigations flowing from receiving such a large adjustment revealed that the meter was recording KWH usage at only the peak rate.

Discussions with Council representative Mr Matthew Hansen have lead us to believe that an unknown Council employee signed off on the meter installation and by doing so agreed to the meter recording at only the peak rate.

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Attempts to track down the signatory have failed as Country Energy no longer exists and the whereabouts of the records are unknown.

A Variation Agreement was signed off with Power Direct in early December by Mr M Hansen of Council to enable the charges to us to be based on time of use. A comparison of the January 2015 bill to the November 2014 bill (copies attached) show that the average KWH cost has been reduced by an average of 31% from 29.7 cents to 20.48 cents per KWH.

If you apply this 31% reduction to the electrical charges listed below then the overall savings that should have been available to the Committee are approximately \$8335 pa. This is consistent with our earlier estimation of \$600-\$700 per month, $\$8335/12=\694 .

January 2014	\$1642.56
February 2014	\$1618.95
March 2014	\$1813.28
April 2014	\$1754.71
May 2014	\$1386.28
June 2014	\$1664.35
July 2014	\$7169.78 (includes back dated readings)
August 2014	\$2482.26
September 2014	\$2122.50
October 2014	\$1384.46
November 2014	\$1942.54
December 2014	\$1908.20
Total 2014 =	\$26,889.87

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The additional \$ 7,169.35 is being paid off in instalments to Power Direct at \$600 per month. This is a considerable cost to the Committee and is in addition to the greatly inflated and unnecessary charges of the last three years. The Recreation Committee had no responsibility for or authority in relation to the installation of the new power meters, it has only paid the bills, which by a conservative estimate are at least \$25005 higher over the last three years than they might have been had an unknown Council employee acted appropriately at the time.

We would ask that Council consider some form of reimbursement for the extra costs incurred. This contribution from Council would be then used in part by the Committee to install control measures and other equipment to further reduce our energy use. In this way we believe in time we will be able to recover some of the \$25,005 which has been unnecessarily expended.

Yours Sincerely,

Ray Nye
President

Max Steward
Vice-President

Michael O'Dwyer
Secretary / Treasurer

Extract from minutes of Corporate Services Committee Meeting
Wednesday, 4 March 2015

**REPRESENTATIVES OF THE BAROOGA RECREATION RESERVE
ADDRESSED THE MEETING.**

Ray Nye, Mick O'Dwyer and Phil Davis

Barooga Recreation Reserve Electricity invoice:

Ray Nye

- Thanks for time for presentation
- President Barooga Recreation Reserve Committee of Management
- Mick O'Dwyer is the Secretary
- Phil Davis – looking at electricity

Phil Davis

- Meter configuration not changed to time of use
- Shouldn't have stayed at single tariff

Mick O'Dwyer

- Actual meter reading created interest
- Want to get back to original bill level

The representatives left the meeting at 9.50 am.

Hansen, Matthew

From: Marie Talevska <mtalevska@lgp.org.au>
Sent: Tuesday, 14 April 2015 9:02 AM
To: Hansen, Matthew
Cc: Jessica Jones; Nom Trajkoski (ntrajkoski@tteg.com.au)
Subject: Berrigan Shire Council - Barooga Recreation Reserve NMI 4204154152
Attachments: NetworkPriceListExplanatoryNotes1415.pdf; 24022015121128-0001.pdf; MSATS NMI 42041541522.xlsx

Dear Matthew,

Thank you for your enquiry dated 24 February 2015 to LGP Business Manager, Jessica Jones.

LGP in accordance with our consultants; Trans Tasman Energy Group (TTEG) have sought a response from the Network Provider to your letter dated 20 February 2015 in relation to Barooga Recreation Reserve.

Based on the information at hand, our consultants TTEG have advised that Barooga Recreation Reserve has been charged the correct rates by the retailer. TTEG agree that a peak/shoulder/off-peak tariff is more suitable for this site however, please note that it is the network company that determines the appropriate network tariff.

Generally once the electrician installs the meter, he would forward the Work Order Request and Certificate of Electricity Safety to the network company for review and a corresponding network tariff by the network company would be allocated. At the time, this would have been Essential Energy. (See Network Price List and Explanatory Notes attached)

From this point onwards, the retailer only works with the network tariff shown in MSATS (i.e. the master database where all this information is shared and communicated between network companies and retailers). The retailer would then check to see which tariff is allocated to each site and ensure the network costs are passed through from the network company to the retailer and finally from the retailer to the customer.

After further review, please note that there are two meters on site.

1. Meter No: 30585 which is a single register meter and can read only peak energy consumption. Based on MSATS this meter was installed back on 4th Feb 2011. Per the attached invoice, it is currently not recording any energy consumption.
2. Meter No: 46008301 is a three register meter and is capable of reading peak, off-peak and shoulder energy consumption. Based on MSATS this meter was installed back on 12th August 2011 and is currently recording energy consumption. Please see excel worksheet attached.

As there is more than one meter on site, it is quite difficult to tell what exactly has happened (i.e. why was the second meter installed later and why was the network tariff changed by Essential Energy network area later as opposed to when the meters were installed).

The full picture might be derived from the paperwork submitted from the electrician back in 2011 to the local network provider (Essential Energy). Unfortunately, this certainly is not a simple case of one meter being installed and as a result Essential Energy should have placed it on peak/off-peak and shoulder rates from day one.

To provide some insight as to what would have been the basis behind the network company decision to have this site on peak rates rather than peak, off peak & shoulder and why the network company has chosen this tariff & a single register meter, please see table below showing some of the network tariffs that this site may have been allocated.

The site could have easily been eligible for a number of these tariffs. It was the network decision to allocate them the LV General Supply tariff instead of say BLNT2AR or BLTN1SR - as this site is consuming > 75 MWh p.a. very close to 100 MWh p.a. If the meter was CT connected this may have even been placed on demand.

LGP note that applications for network tariff changes can be made in any point in time, however this is subject to the network company approving the request.

Business Tariffs						
BLNN1AU	BLNN1AR, BLNNMCR, GS, GSI, IS, RUB	LV General supply	0.8591		20.4591	20.4591
BLNT2AU	TBL, TQW, TLV, W, BLNT2AR	LV TOU <100MWh	6.2668			17.8522
BLNT1AO	BLNT1SR	LV TOU >100MWh	6.2668			18.6274
BLND3AO		LV TOU Demand 3 Rate	13.9462			4.7329
BLNS1AO		LV TOU avg daily Demand	13.9462			4.2571
BLND3TO		LV TOU Demand Alternative tariff	13.9462			16.6388
BHND3AO		HV TOU mthly Demand	17.2443			3.5519
BHNS1AO		HV TOU avg daily Demand	17.2443			3.5519
BSSO3AO		Sub Trans 3 Rate Demand	17.3065			4.6066

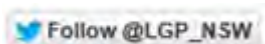
Should you require further assistance or wish to discuss this matter further, please feel free to contact me.

Regards,

Marie Talevska
Category Manager, Utilities



ph: 02 8270 8707 | m: 0477 354 962 | f: 02 8270 8711
 p: GPO Box 4742 Sydney NSW 2001
 a: Level 8/28 Margaret Street, Sydney
 w: www.lgp.org.au
 e: mtalevska@lgp.org.au



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Hansen, Matthew

From: Mick O'Dwyer <mickodwyer@sporties.com.au>
Sent: Tuesday, 5 May 2015 3:55 PM
To: Hansen, Matthew; Ray C. Nye; Philip Davis; John Bruce
Subject: FW: Electricity account query
Attachments: pic17894.gif; pic18618.jpg; pic27558.jpg

Please read below

Michael O'Dwyer
Marketing Manager

P: (03) 5873 4448 M: 0407 509 430 F: (03) 5873 4660 www.barooogasports.com.au

-----Original Message-----

From: Grant.Smith@essentialenergy.com.au [<mailto:Grant.Smith@essentialenergy.com.au>]
Sent: Tuesday, 5 May 2015 3:28 PM
To: Mick O'Dwyer
Subject: Electricity account query

Dear Mr O'Dwyer,

Apologies for the time taken getting back to you.

A copy of your letter dated 20/02/2015 to the Berrigan Shire Council regarding the Time Of Use (TOU) tariff query, was eventually referred on to me for follow up investigation.

As your electricity network provider we are responsible for installing the TOU compatible meter, but not responsible for setting tariffs as this is between the electricity retailer and their customer (Barooga Recreation Reserve). Country Energy was the retailer at the time the meter was commissioned on 15/09/11 but the account was shortly transferred to Powerdirect as of 5/10/11.

I have checked all metering paperwork and our records and cannot find any reference to a TOU tariff at all. I suggest you ask Powerdirect why the TOU tariff was not mentioned at the time of transfer?

I understand your concern, but Essential Energy is unable to assist in this instance.

Regards

Grant Smith
Customer Relations Officer

(Embedded image moved to file: pic17894.gif)T:08 8082 5331 | M:0427 876 111
| grant.smith@essentialenergy.com.au

PO Box 5730 Port Macquarie NSW 2444 | essentialenergy.com.au General enquiries: 13 23 91 | Supply interruptions (24hr): 13 20 80 Follow us (Embedded image moved to file: pic18618.jpg) (Embedded image moved to file: pic27558.jpg)

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