



74th National Conference & Annual General Meeting

29-31 August 2018
Leeton Soldiers Club
Leeton NSW



TRUST • UNITY • EQUITY • GROWTH



LEETON
SHIRE COUNCIL

Presented By:
The Murray Darling Association

Hosted By
Leeton Shire Council
Chair & Council Murrumbidgee Region



The Murray Darling Association welcomes delegates to our 74th National Conference and AGM showcasing the magnificent Riverina and Murrumbidgee regions.

TRUST. UNITY. EQUITY. GROWTH.

Recent months have seen turbulent times across the Murray-Darling Basin. The future of the Basin Plan is tested amid partisan tensions. Revelations of water theft were met with anger, but not surprise.

Scientists question the pace of environmental recovery. And in the absence of a reliable test of social and economic neutrality, the debate over the recovery of the 450GL, and other elements of the sustainable diversion limit rages on.

Yet amid this turbulence, there are signs of strength and resilience.

Local government is united to support good process delivering better outcomes for communities facing hardship. Agricultural industries are showing signs of adaptation and growth.

Regions are working hard to initiate structural adjustment for their local economies. And strong responses from irrigators and legislators are cracking down on the few who would seek to take an unfair advantage.

Now, more so than ever before, it is incumbent upon local government to show the leadership, consistency and confidence that will see us through such a dynamic period.

With this in mind, the 2018 National Conference of the Murray Darling Association will focus on the future for Basin communities relying on the pillars of **trust, unity, equity and growth.**

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Wednesday 29 August 2018		
8:00 am	Registrations open	<i>Leeton Soldiers Club Cnr Acacia & Yanco Ave, Leeton NSW 2705</i>
9:00 am	Conference Opens Welcome and overview of the day	Cr David Thurley <i>National President MDA</i>
	Welcome to Wiradjuri Country	Wiradjuri Elder
	Welcome by host Council	Mayor Paul Maytom <i>Leeton Shire Council</i>
9:30 am	Opening Address	Introduction by The Hon David Littleproud (STC) <i>Minister for Agriculture and Water Resources</i>
	Water Extraction: Trust and Equity – ensuring public confidence in compliance and enforcement	Emma Solomon <i>Group Director Water Renewal Taskforce</i> Grant Barnes <i>Chief Regulatory Officer</i> <i>NSW Natural Resource Access Regulator</i>
10:30 am	MORNING TEA	
11:00 am	Rice growers: Innovation and water efficiency	Jeremy Morton <i>President</i> <i>Ricegrowers' Association of Australia Inc</i>
11:30 am	Socio-economic Neutrality and the Basin Plan. Agreed definition and assessment.	Dr Jacki Schirmer <i>Associate Professor</i> <i>University of Canberra</i>
		Dr Cathy Robinson <i>Principal Research Scientist</i> <i>CSIRO</i>
12:00 noon	Sustainable diversion limits – getting the balance right. 450GL upwater 605GL efficiency. Options and opportunities. <i>Blue Sky Thinking interactive hosted by Ashley Bland.</i>	
12:30 pm	LUNCH	
1:15 pm	YANCO Agricultural High School student presentation	Mr Luke Collins <i>Head teacher of Agriculture and students</i>
1:45 pm	Webster Ltd: Water security and water trade in the Murray-Darling Basin	Brendan Barry <i>General Manager – Water</i> <i>Webster Limited</i>
2:20 pm	Planning for water delivery in a changing environment	Murrumbidgee Irrigation
2:40 am	Riverina Local Land Services: Balancing land and water use	Andrew Lieshke <i>Manager</i> <i>Department of Agriculture and Water Resources</i>
3:00 pm	AFTERNOON TEA	
3:30 pm	Commonwealth Environmental Water Office: Valuing trust and mutual understanding	Jody Swirepik <i>Commonwealth Environmental Water Holder</i>
4:00 pm	Reading of motions, rules for AGM	Councillor David Thurley <i>National President, MDA</i>
4:15 pm	NSW Department of Primary Industries – Water	Speaker TBA
4:45 pm	Close	
6:00 pm	CIVIC RECEPTION NIGHT GLOW	<i>Leeton Racecourse Racecourse Road, Leeton</i>



Thursday 30 August 2018

9:00 am – 4:15 pm	Partners Tour – details to be confirmed Tour the delightful Riverina region taking in the food and sights of this wonderful food bowl	<i>Tour details TBC</i>
9.00 am	Murray Darling Basin Authority	Phillip Glyde <i>Chief Executive</i> MDBA
9:20 am	Cotton industry: Ensuring a balanced and sustainable yield of food and fibre	Michael Murray <i>General Manager, Operations</i> Cotton Australia
9.50 am	National Carp Control Plan: Update on this internationally significant project	Matt Barwick <i>Coordinator – NCCP</i> Fisheries Research & Development Corp.
11.00 am MORNING TEA		
11:30 am	Panel Session: Lessons from The Darling Explore the history of the Darling System and lessons for the future management of water extraction across the Basin. An open Q&A will provide for lively audience participation.	Brendan Barry <i>Webster Limited</i> Michael Murray <i>Cotton Australia</i> Jeremy Morton <i>Ricegrowers' Australia</i> Andrew Lieshke <i>Riverina Local Land Services</i> Jody Swirepik <i>Commonwealth Environmental Water Holder</i> TBC <i>Dept of Agriculture and Water Resources</i>
12:30 pm LUNCH		
1.15 pm	Solar farms and renewable energy	TBC
1.45 pm	Stories from the farm gate: •Rice •Cotton •Grapes •Citrus	Peter Draper Dallas and Liz Stott Riverina Wine Grapes Marketing Board Vito Mancini
2:15 pm	Riverina Water County Council: Urban and industrial water efficiency	Bede Spanigal <i>Director of Engineering</i> Riverina Water County Council
2.45 pm	Presentation – Conference 2019 75th National Conference and AGM	<i>Region 12, Northern Basin</i>
3:00 pm AFTERNOON TEA		
3:30 pm	Murray Darling Association 74th Annual General Meeting Chaired by Cr David Thurley, National President MDA Introductory remarks by The Hon. Neil Andrew AO, MDBA	
5:00 pm	Close	
6:30 pm	ANNUAL GALA DINNER Celebrate a year of groundbreaking achievements	<i>Sponsored by</i> Cotton Australia

After dinner
guest speaker:
MATT HERRING
Director and Ecologist,
Murray Wildlife:
The ecology and
economics of
bittern friendly
rice growing

Friday 31 August 2018

8.30 am – 4:15 pm	Study Tour Riverina Murrumbidgee Region	<i>Departs Leeton Visitor Information Centre</i> Sites to include: Walnuts Australia Leeton Orchard, Murray Cod Australia, Winery, Kooba Station, Southern Cotton Gin.
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This program may be subject to minor changes for scheduling, but we will endeavour to keep as close as possible to what appears here.

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STUDY TOUR MURRUMBIDGIE RIVERINA REGION



9:00am Depart Leeton Visitor Information Centre

10 Yanco Ave, Leeton NSW 2705

9:15 am Walnuts Australia

Walnuts thrive in the Riverina climate – hot summer and cold winter – with the trees enjoying drip irrigation and fertigation systems to ensure strong, healthy trees and a large, full nut of light colour. Enjoy a short tour of the orchard and outside views of processing plant



10:00 am Willow Park

Meet the farmer, inspect irrigation water reticulation and recycling system on this property farming rice, cotton and various winter crops

11:40 am Murray Cod Australia

Meet Murray Cod Australia management, inspect ponds and cropping system to see how fish farming makes maximum use of available water for breeding, growing and supplying what is Australia's best-tasting freshwater fish



1:00 pm Lunch at McWilliams

2:20 pm Kooba Station

Meet the manager, inspect extensive landforming and irrigation water reticulation and recycling systems.

3:30 pm Southern Cotton gin

4.30 pm Return to the Leeton Visitor Information Centre



The Murray Darling Association would like to thank our valued sponsors and exhibitors.

Sponsors:



**Local Land
Services
Riverina**



**Department of
Primary Industries
Water**

Balloon Glow sponsor



Exhibitors & contributors:



**AUSTRALIAN INSTITUTE
of COMPANY DIRECTORS**

Special thanks:



The Murray Darling Association would like to thank Picture This Ballooning and all of the private balloonists for their support for this event.



PARTNER'S TOUR



9:00am Depart from Leeton Visitor Information Centre

10 Yanco Ave, Leeton NSW 2705

9:20 am Murrami Rice Farm

Meet farmer, discuss aspects of his farming operations

10:30 am Rocking Horse Museum

Be transported to another age by the remarkable craftsmanship and eye for detail, with this wonderful collection of English and Australian wooden rocking horses of all shapes and sizes, dating from the 1880's. There's also a huge collection of old farm and hand tools, early Murrumbidgee irrigation area settlers memorabilia and antiques and collectables of all shapes and sizes



12:15 am Griffith CBD Tour

Tour around Griffith City noting points of interest

1:00 pm Lunch at McWilliams with delegates' tour party



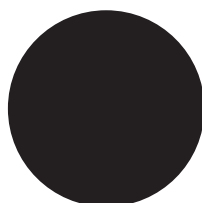
2:30 pm Altina Wildlife Park

Meet the animals up close and personal with your guide whilst travelling in style on personalised horse drawn or motorised carts

4.30 pm Return to the Leeton Visitor Information Centre

CONFERENCE SPEAKERS

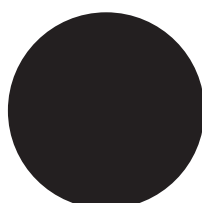
Detailed speaker biographies are available at www.mda.asn.au



GRANT BARNES

NRAR Chief Regulatory Officer

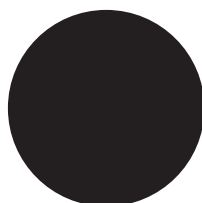
Grant was appointed to the role in March 2018 has over ten years' experience in senior leadership roles in freshwater science, strategic planning and science leadership in both established organisations and start-ups. As NRAR's Chief Regulatory Officer, Grant is responsible for the day-to-day operations of the regulator which is charged with adding transparency and building community confidence in water compliance and enforcement in NSW.



DR CATHY ROBINSON

Principal Research Scientist at CSIRO

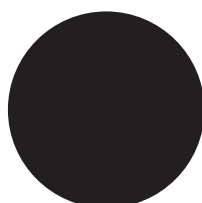
Dr Robinson specialises in Indigenous land, water and health enterprises and rural communities. Cathy is also the Research Director for the Northern Alliance – a collaborative research partnerships between CSIRO and Northern Institute (CDU)



DR JACKIE SCHIRMER

Associate Professor

Dr Jackie Schirmer has worked for over a decade examining social dimensions of natural resource management in Australia. Her research focuses on how changes in management of natural resources such as forests, fisheries and rural land and water affect the wellbeing of workers and rural communities.



THE HON NEIL ANDREW AO

Chair, Murray-Darling Basin Authority.

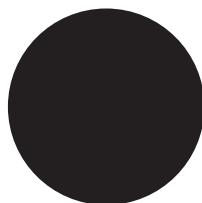
Neil Andrew was elected to the House of Representatives for South Australia in 1983 and served the Federal Parliament until 2004. Neil continues his lifelong association with the irrigation industry, particularly horticulture and viticulture. He has chaired reviews of the South Australian Barley Marketing Legislation and the SA citrus industry. He was awarded an Officer of the Order of Australia in 2008. Neil was appointed Chair of the Murray-Darling Basin Authority in January 2015.



JEREMY MORTON

President

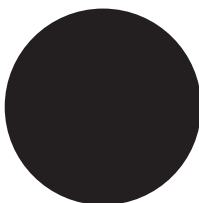
Mr Jeremy Morton is a Moulamein rice grower and has been a member of the RiceGrowers' Association of Australia (RGA) Wakool Branch since 1987. Prior to his appointment as RGA President in September 2015, Jeremy held the role of Senior Vice President and has been a member of RGA's Central Executive over two periods, first in the early 1990's and again during the last three years.



MATT HERRING

Director and Ecologist, Murray Wildlife

Matt has worked as a wildlife ecologist on over 900 MDB farms during the past 20 years. His consultancy specialises in wetland conservation and community engagement. The focus of his PhD at Charles Darwin University is the ecology and economics of bittern-friendly rice growing.



BRENDAN BARRY

General Manager Water, Webster

Brendan joined Webster in 2015 from the Tandou business as General Manager Water where he had a similar role for around 10 years. He is currently responsible for management of Webster's water portfolio of over 200 GL and annual water use of around 150 GL.



ASHLEY BLAND

Senior Manager Environment, Skillset

Born into a farming family, Ashley trained as an engineer and worked in the mining and agricultural industries during his early career. Now working as Senior Manager Environment for Skillset, Ashley assists individuals and organisations with energy, waste and landscape management.



MATT BARWICK

Coordinator for the National Carp Control Plan, Fisheries Research and Development Corporation

Matt Barwick has worked in fisheries research and management with state and federal government, and later as an independent consultant over the past 20 years. Matt is currently leading the development of the National Carp Control Plan, which seeks to manage carp impacts in Australia.



CR DAVID THURLEY

MDA National President

Cr David Thurley has been National President of the MDA since 2014 and is a councillor with Albury City Council. David is also an accomplished scientist, astronomer, and futurist. His expertise in the treatment of waste water has taken him to Malaysia, Brazil, England, France, Sweden and Greece.



EMMA BRADBURY

MDA Chief Executive Officer

Emma Bradbury is a social scientist with extensive experience in business management across the agricultural, mining and education sectors. Emma has also owned a mixed farming enterprise and served as a councillor with the Shire of Campaspe. Emma is a graduate of the Australian Institute of Company Directors.



JODY SWIREPIIK

Commonwealth Environmental Water Holder

Prior to taking up the Commonwealth Environmental Water Holder position in February 2018, Jody spent 3 years with the Clean Energy Regulator learning about the parallel universe of carbon accountancy and renewables working with big industry. Jody has over 25 years of experience in the water sector, driving a range of initiatives including state water reforms, The Living Murray and parts of the Basin Plan.



PHILLIP GLYDE

Chief Executive Murray-Darling Basin Authority

Phillip Glyde has been the Chief Executive of the Murray-Darling Basin Authority since January 2016. Immediately prior to this Phillip worked for the Department of Agriculture for nine years. Phillip joined the Australian Public Service in 1980 and has worked on natural resource management, industry and environment policies in a number of Australian government departments and overseas.

Please visit mda.asn.au for registration and accommodation options



Additional copies of this document can be downloaded from www.mda.asn.au

Local Government NSW Annual Conference 2018

Sunday 21 – Tuesday 23 October 2018

Main conference venue is Albury Entertainment Centre, QE11 Square, Swift Street, Albury

This program is correct at the time of publication; speakers and program details may have changed due to unforeseen circumstances.

DRAFT PROGRAM (as of 13 July 2018)

SUNDAY 21 October	
10.00am – 4.00pm	Bump in sponsors to set up trade exhibition Partners tour program on the website
1.00pm – 4.30pm	Registration opens in Albury Convention Centre foyer
2.00pm – 4.00pm	Workshop 1 - AR Bluett Award winning councils in 2016 and 2017, a special presentation in Convention Centre Theatre Level 1
2.00pm – 3.00pm	Workshop 2a) Elected Members: Update on Legal Responsibilities, Retro Lane Café, QEII Square, 525 Swift Street
3.00pm – 4.00pm	Workshop 2b) Elected Members: Developing Capabilities, Retro Lane Café, QEII Square, 525 Swift Street
Transfer bus loop from 5.15pm	Bus will loop from main conference venue in QEII Square to Noreuil Park Registration opens at this event
5.30pm – 7.30pm	President's Opening Ceremony followed by Welcome Reception at Noreuil Park Foreshore, Noreuil Parade Albury (off Wodonga Place). This is an outdoor event. Welcome to Country Welcome from the Mayor of Albury Welcome from LGNSW President, Cr Linda Scott Address from Welcome Reception Sponsor, NSW Department of Planning and Environment
Monday 22 October 2018 – Business Session Day 1 / AEC Theatre and Convention Centre	
7.30am – 5.00pm	Registrations open in Albury Convention Centre
8.15am – 9.00am	Distribution of voting materials and electronic handsets Trade exhibition opens in Albury Convention Centre
9.15am – 9.45am	Address from The Hon Gladys Berejiklian MP , Premier of NSW
9.45am – 11.00am	Address from Cr Linda Scott , LGNSW President Opening of the Federal Conference, chaired by Cr Linda Scott including demonstration of voting units, adoption of standing orders, presentation of the auditor's report, general financial report and operating report to members Business session and consideration of motions

	Opening of the State Conference, chaired by Cr Linda Scott including adoption of standing orders. Presentation of the auditor's report, general financial and operating report to members Business sessions and consideration of motions
11.00am – 11.30am	Morning tea in trade exhibition area in Albury Convention Centre, sponsored by Local Government Super
11.30am – 1.00pm	Consideration of conference business continued, chaired by the President
1.00pm – 2.00pm	Lunch in trade exhibition, sponsored by Local Government Super General Managers Lunch at the Retro Lane Café, QEII Square, 525 Swift Street, sponsored by StateCover: a short update from StateCover, Local Government Super and LGP (on best practice procurement)
2.00pm – 3.30pm	Consideration of conference business continued, chaired by the President
3.30pm – 4.00pm	Afternoon tea in trade exhibition area, sponsored by Local Government Super
4.00pm – 4.30pm	Address from the Hon Gabrielle Upton MP , Minister for Local Government
4.30pm – 5.00pm	Consideration of conference business continued, chaired by the President Collection of all electronic handsets and motions voting cards Conference business session closes
5.00pm – 6.00pm	Delegate networking function in trade exhibition area
6.00pm	Trade exhibition closes
7.30pm – 11.00pm	Conference Dinner, Marquee QEII Square
7.30pm	Doors open
7.45pm	Delegates seated and entrée served
8.00pm	LGNSW President introduces Elite Sponsor, StateCover Mutual Limited
8.10pm	LGNSW President and Elite Sponsor present the AR Bluett Awards, Outstanding Service Awards and Executive Certificates for elected members
8.35pm	Main course served
9.35pm	Entertainment and dancing
11.00pm	Close
Tuesday 23 October 2018 – Business Session Day 2 AEC Theatre and Convention Centre	
7.30am – 5.00pm	Registration opens
7.30am – 8.45am	Australian Local Government Women's Association (ALGWA NSW) Breakfast Retro Lane Café, QEII Square, 525 Swift Street. Special Guest Speaker: Sarah Garnett , Founder, The Footpath Library
8.15am – 4.00pm	Trade exhibition opens in Albury Convention Centre
9.00am – 9.05am	Introduction by Ms Ellen Fanning , Master of Ceremonies

9.05am – 9.20am	Address from The Hon Dr John McVeigh MP , Federal Minister for Local Government (invited)
9.20am – 9.30am	Facilitated questions from the conference to the Federal Minister for Local Government
9.30am – 9.35am	Short address from Premier Sponsor, Office of the NSW Small Business Commissioner & Service NSW
9.35am – 9.50am	Address from Mr Stephen Jones , Federal Shadow Minister for Local Government
9.50am – 10.00am	Facilitated questions from the conference to the Federal Shadow Minister
10.00am – 10.05am	Short address/video from Distinguished Sponsor, Local Government Super
10.05am – 10.20am	Address from Cr Linda Scott , LGNSW President, on Association Initiatives
10.20am – 10.30am	Treasurer's Report
10.30am – 11.00am	Morning tea in trade exhibition area, sponsored by Environment Protection Authority
11.10am – 12.45pm	Smart Places
	Facilitated by Simon Hunter , Executive Director, Strategy and Planning, Infrastructure NSW
11.15am – 11.40am	<ul style="list-style-type: none"> Smart cities and towns: what, why and how? – Adam Beck, Executive Director, Smart Cities Council Australia New Zealand
11.40am – 12.05pm	<ul style="list-style-type: none"> Smart data: what local government needs to know to thrive – Geof Heydon, Associate at Creatortech and Chair of Platforms and Interoperability at the Internet of Things Alliance Australia
12.05pm – 12.30pm	<ul style="list-style-type: none"> How to implement smart strategies to give your residents better options – Chris Isles, Executive Director of planning, Place Design Group
12.30pm – 12.45pm	<ul style="list-style-type: none"> Q and A
12.45pm – 1.30pm	Lunch in the trade exhibition area, sponsored by Environment Protection Authority
1.30pm – 2.00pm	The Hon Robert Stokes MP , Minister for Education, will launch the Joint Use Project initiative (invited)
2.05pm – 2.20pm	Address to be advised
2.20pm – 2.35pm	Facilitated questions from the audience to the Minister for Local Government
2.35pm – 2.40pm	Short address/video from Distinguished Sponsor, Environment Protection Authority
2.40pm – 2.55pm	Address from The Hon Peter Primrose MLC , Shadow Minister for Local Government
2.55pm – 3.10pm	Facilitated questions from the audience to the Shadow Minister for Local Government

3.10pm – 4.00pm	Keynote address: Stephen Bradbury
4.00pm – 4.30pm	Afternoon tea and delegate networking function in trade exhibition area
Close of Conference	



Delivery Program Progress & Quarterly Management Report

Q4: 2017/2018






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Reading this report

The traffic light review format provides a visual update on the status of Council's Annual Operational Plan and Council's progress toward full implementation of its 4-year Delivery Program. It should be read in accordance with the following key:

Key

				
Complete	On Target	Not on Target	Past Due	No Status / Deferred

Additional information in the Delivery Program and Operational Plan Performance Review and Progress Report includes:





1. A Year to Date (YTD) assessment by the responsible Council Officer of progress toward completion and or the achievement of the set target
2. Comments from the Responsible Council Officer highlighting service achievements and or the challenges relevant to the Council operation and action being reported and its status



The following table provides a summary by strategic outcome of Council's progress and performance as at 30 June 2018 and is the fourth quarter review of its 2017/18 Annual Operational Plan.

	Completed	On target	Not on target	Past Due	Deferred / Not due to start	Total
Sustainable natural and built landscapes	7	10	1	0	0	18
Good government	13	2	1	0	0	16
Supported and engaged communities	13	2	0	0	0	15
Diverse and resilient business	15	1	0	0	1	17
Total Actions	48	15	2		1	66





Sustainable Natural and Built Landscapes

Support sustainable use of our natural resources and built landscapes





DP Action Code	DP Strategic Objective	Action Code	OP Action	Responsibility	What will be the result?	Progress YTD	Status	Comment
1.1.1	Coordinate strategic land-use planning	1.1.1.1	Increase community awareness regarding development application process	Development Manager	Improved community satisfaction with Development Services	100%		
1.1.1	Coordinate strategic land-use planning	1.1.1.2	Process and approve / refuse development applications in accordance with relevant legislation, codes and policies	Development Manager	Effective and timely assessment of development applications	100%		
1.1.2	Coordinate and develop Community Participation Plans in accordance with relevant legislation and the Council's Community Engagement Framework	1.1.2.1	Establish a framework for the development of Community Participation Plans when required to do so by legislation	Development Manager	Additional opportunities will be provided for the community to comment on new Development	100%		
1.1.3	Enhance the visual amenity, heritage and liveability of our communities	1.1.3.1	Continue Annual Heritage Grants Program	Development Manager	Enhancement of the conservation value of heritage items	100%		





DP Action Code	DP Strategic Objective	Action Code	OP Action	Responsibility	What will be the result?	Progress YTD	Status	Comment
1.1.3	Enhance the visual amenity, heritage and liveability of our communities	1.1.3.2	Continue rolling program of works – town entrances	Director Technical Services	Improved visual amenity and attractiveness of our towns and major town entrances	100%		Berrigan and Barooga Plans adopted. Signage for Barooga finalised and quotes provided. Berrigan Signage to be sent to manufacturer for finalisation and quotations. Plans completed for improvements to Jerilderie Street approach in Berrigan and Community consultation commencing for replacement tree variety.
1.1.3	Enhance the visual amenity, heritage and liveability of our communities	1.1.3.3	Implement the Tocumwal Foreshore Master Plan	Director Technical Services	Sensitive and sustainable development of the Tocumwal Foreshore	100%		Tenders called for splash park development, plans being prepared for roadworks adjustments. Grant agreement signed by BSC.

Retain the diversity and preserve the health of our natural landscapes and wildlife

DP Action Code	DP Strategic Objective	Action Code	OP Action	Responsibility	What will be the result?	Progress YTD	Status	Comment
1.2.1	Partner with community groups and agencies on projects that retain and preserve the health of our natural landscapes and wildlife	1.2.1.1	Contribute to Central Murray County Council	Development Manager	County Council delivery of the Shire's weed eradication and control program/s	100%		
1.2.1	Partner with community groups and agencies on projects that retain and preserve the health of our natural landscapes and wildlife	1.2.1.2	Participation in roadside vegetation enhancement projects	Development Manager	Enhanced bio-diversity in linear reserves	100%		
1.2.1	Partner with community groups and agencies on projects that retain and preserve the health of our natural landscapes and wildlife	1.2.1.3	Undertake tree assessments and establish a tree register	Enterprise Risk Manager		20%		In the process of developing the Urban Tree Strategy for all towns which will involve identification of all trees and assessments on life expectancy.
1.2.1	Partner with community groups and agencies on projects that retain and preserve the health of our natural landscapes and wildlife	1.2.1.4	Monitor and undertake as required the control and management of pests	Development Manager	Environmental harms caused by pests will be reduced	100%		

Connect and protect our communities

DP Action Code	DP Strategic Objective	Action Code	OP Action	Responsibility	What will be the result?	Progress YTD	Status	Comment
1.3.1	Coordinate flood levee, Council road network and stormwater asset management and planning	1.3.1.1	Review and implement asset management plans which maintain a balance between improving and maintaining flood levees, stormwater, Council roads, paths and trails	Director Technical Services	Service levels met as set out in adopted Asset Management Plans	100%		AMP's for water and sewer comprise part of the Integrated Water Management Plan and this has been forwarded to State for comment.
1.3.1	Coordinate flood levee, Council road network and stormwater asset management and planning	1.3.1.2	Design, construct and maintain stormwater systems that safely capture and remove water	Director Technical Services	Service levels met as set out in adopted Storm water Asset Management Plan	100%		Plans completed for major addition to Berrigan Storm Water System.
1.3.1	Coordinate flood levee, Council road network and stormwater asset management and planning	1.3.1.3	Ensure sewer network is safe and functional	Engineering Services Manager	Sewer networks are managed to maximise operational functions	100%		
1.3.1	Coordinate flood levee, Council road network and stormwater asset management and planning	1.3.1.4	Design, construct and maintain flood protection network	Director Technical Services	A flood levee protection network that prevents inundation of Tocumwal and Barooga from recognized flood levels	100%		Levee works programmed have been completed with trees removed from levees, gravel capping placed on sections and additional bank constructed in Barooga.

DP Action Code	DP Strategic Objective	Action Code	OP Action	Responsibility	What will be the result?	Progress YTD	Status	Comment
1.3.1	Coordinate flood levee, Council road network and stormwater asset management and planning	1.3.1.5	Maintain the safety of Council roads and walkways	Director Technical Services	Asset Management Plan identified service levels and standards are met	100%		Majority of programmed works have been completed with roads have been maintained in serviceable condition.
1.3.1	Coordinate flood levee, Council road network and stormwater asset management and planning	1.3.1.6	Exercise delegated functions Road Act 1993	Engineering Services Manager	Local roads are managed in accordance with the Act	100%		Delegated functions carried out as required
1.3.2	Manage landfill, recycling and waste disposal	1.3.2.1	Implement the Berrigan Shire Council Waste Plan	Engineering Services Manager	Sustainable management of Berrigan Shire Waste Management facilities and services	100%		
1.3.2	Manage landfill, recycling and waste disposal	1.3.2.2	Deliver township garbage collection and street cleaning services	Engineering Services Manager	Instigate & manage a waste collection contract to ensure garbage collection	100%		

Delivery Program Monitoring Measures: Sustainable Natural and Built Landscapes**Indicator/s: Activity Data Development Applications and Construction Certificates**

	July 2017 to June 2018	Year to Date Value
Development Applications (DA)	148	\$15,147,394
Construction Certificates (CC)	96	\$13,589,026
Complying Development Certificates (CDC)	57	\$4,765,005
Local Activity (s.68)	75	0

Monitoring Measure: Heritage**Indicator- Uptake of Heritage Grant Program**

Heritage Grants	Number / Total	Target 2017/18
Number of applications received 2017 (July – Dec)	3	N/A
Number of applications funded	3	3
Total value of grants	\$10,002.00	\$10,002.00
Number of grants acquitted	3	3
Compared with the same period 2016	3	N/A

Monitoring Measure: Waste**Indicator: Activity Data Domestic Roadside Waste Collection**

Month	Jul-17	Aug-17	Sep-17	Oct-17	Nov-17	Dec-17	Total	YTD %	Target
Volume (m ³)	256	320	256	320	256	256	1664	50.0%	≤ 3328
Mass (Tonnes)	85.7	107.1	85.7	107.1	85.7	85.68	556.95	44.6%	≤1248.5




Jan 18 – Jun 18 Activity Data still being finalised for EPA Reporting




Month	Jan 18	Feb 18	Mar 18	Apr 18	May 18	Jun 18	Total	YTD %	Target
Volume (m ³)	N/A								≤ 3328
Mass (Tonnes)									≤1248.5

Waste Received	YTD Volume	Target 2017/18
Berrigan & Tocumwal Landfill	Not available	To be confirmed




Good Government

Berrigan Shire 2027 objectives and strategic actions facilitate effective governance by Council of Council operations and reporting



DP Action Code	DP Strategic Objective	Action Code	OP Action	Responsibility	What will be the result?	Progress YTD	Status	Comment
2.1.1	Council operations, partnerships and coordination of resources contribute toward implementation of Berrigan Shire 2027	2.2.1.1	Promote and support the engagement of Shire residents, local business and agencies in the development, implementation of Berrigan Shire 2027	Strategic and Social Planning Coordinator	Co-production of local services	100%		
2.1.2	Meet legislative requirements for Council elections, local government, and integrated planning and reporting.	2.1.2.1	Provide facilities and support including financial to the elected Council	General Manager	The leadership skills, experience and knowledge of Councillors is used	100%		All required facilities and support provided.
2.1.2	Meet legislative requirements for Council elections, local government, and integrated planning and reporting.	2.1.2.2	Implement and further develop the Berrigan Shire Integrated Management System	Enterprise Risk Manager	Standardised documentation and review of Council operations	60%		Pool Management procedures have been completed. The system is being expanded to include On Call Procedures and will gradually encompass Human Resource procedures.

DP Action Code	DP Strategic Objective	Action Code	OP Action	Responsibility	What will be the result?	Progress YTD	Status	Comment
2.1.2	Meet legislative requirements for Council elections, local government, and integrated planning and reporting.	2.1.2.3	Implement 2015 - 2019 Fit for the Future Improvement Plan (FFF)	General Manager	A sustainable Council	100%		Implementation for Fit for the Future Improvement Program on track.
2.1.3	Council operations and financial management support ethical, transparent and accountable corporate governance	2.1.3.1	Coordinate Council investments, financial management, financial operations and processing	Director Corporate Services	Effective management of Council investments and finances	100%		Unqualified Audit opinion received for 2016/17. Action plan prepared to address issues arising from the audit management letter. Valuation of land and buildings for the 2017/18 statements underway. Council began the transition to its new banking partner in Bendigo Bank.
2.1.3	Council operations and financial management support ethical, transparent and accountable corporate governance	2.1.3.2	Monitor and respond to change in the Financial Governance, Regulatory and Reporting Frameworks	Director Corporate Services	Council operations comply with relevant frameworks	100%		Working with NSW Audit Office to meet the new requirements for the financial statements, including the new Code of Financial Practice and Reporting



Delivery Program Review 2018

DP Action Code	DP Strategic Objective	Action Code	OP Action	Responsibility	What will be the result?	Progress YTD	Status	Comment
2.1.3	Council operations and financial management support ethical, transparent and accountable corporate governance	2.1.3.3.3	Deliver responsive customer service	Director Corporate Services		100%		Customer request system in place and operational. New Customer Service team in place and working well. Bendigo Bank agency fully established and operating smoothly.
2.1.3	Council operations and financial management support ethical, transparent and accountable corporate governance	2.1.3.4	Conduct service review and develop the Corporate Services Strategic Plan 2017 - 2021	Finance Manager	Strategic management and prioritisation of the resourcing and staff requirements Corporate Services	10%		Electronic records management component started, Asset Management Systems review complete - new software to be implemented. IT strategic review initiated.
2.1.3	Council operations and financial management support ethical, transparent and accountable corporate governance	2.1.3.5	Manage human resource and workforce development activities through the implementation of the Berrigan Shire's Workforce Development Plan 2017 - 2021	Director Corporate Services	A workforce with the competencies needed to implement the Council's 4-year Delivery Program	100%		Council's leadership team is participating in a group leadership program, due for completion in early 2018. Work on implementation of the Local Government Capability Framework is underway


Delivery Program Review 2018

DP Action Code	DP Strategic Objective	Action Code	OP Action	Responsibility	What will be the result?	Progress YTD	Status	Comment
2.1.3	Council operations and financial management support ethical, transparent and accountable corporate governance	2.1.3.6	Provide Information technology and associated support for Council operations	Director Corporate Services	Efficient operation of Information Technology Systems supporting other Council Services	100%		New backup system installed and operating. Working on process to better manage access and permissions. New website developed and operating
2.1.3	Council operations and financial management support ethical, transparent and accountable corporate governance	2.1.3.7	Coordinate the delivery and management of Shire records and communications	Director Corporate Services	Effective records management system	100%		Records management system in place and operating. Preliminary investigation on migration to an Electronic Document and Records Management System underway



Delivery Program Review 2018

DP Action Code	DP Strategic Objective	Action Code	OP Action	Responsibility	What will be the result?	Progress YTD	Status	Comment
2.1.3	Council operations and financial management support ethical, transparent and accountable corporate governance	2.1.3.8	Maintain and sustainably redevelop existing infrastructure and community assets	Director Corporate Services	Council owned community infrastructure and assets are sustainably maintained and developed	100%		Community infrastructure and assets are actively maintained by Council staff and volunteer committees. Council has been successful in obtaining funding for a major upgrade of community infrastructure in 2018/19 including Tocumwal Foreshore, Collie Park in Barooga, Berrigan Netball courts, Finley Skate Park, Tocumwal Library and walking paths in Tocumwal.
2.1.3	Council operations and financial management support ethical, transparent and accountable corporate governance	2.1.3.9	Coordinate and manage maintenance and renewal of Council plant and equipment	Director Technical Services	Ongoing maintenanc and renewal of Council plant and equipment	100%		Programmed plant replacements completed. Plant maintained in serviceable condition.

Delivery Program Review | 2018

DP Action Code	DP Strategic Objective	Action Code	OP Action	Responsibility	What will be the result?	Progress YTD	Status	Comment
2.1.3	Council operations and financial management support ethical, transparent and accountable corporate governance	2.1.3.10	Coordinate the ongoing review and development of Council and Operational Policies and procedures	Director Corporate Services	Regular review and update of Council policies and associated operational procedures	100%		Systematic review of Council's policies is complete with 47 policies reviewed and updated and another 11 policies revoked. Work on Human Resources , Library Services and Works policies are the main areas requiring attention.

Strengthen strategic relationships and partnerships with community, business and government.

DP Action Code	DP Strategic Objective	Action Code	OP Action	Responsibility	What will be the result?	Progress YTD	Status	Comment
2.2.1	Participate in networks that promote regional and cross-border collaboration, planning and service delivery	2.2.1.1	Develop resources and establish partnerships that improve local assessment of social and economic implications of regional and inter-governmental decision-making on Shire residents, business and Council operations	Strategic and Social Planning Coordinator	Accurate, accessible information about regional and local social and economic conditions	100%		Reviewed implications of Murray Darling Basin Plan - provided feedback and final comments on NSW Regional Economic Development Strategy
2.2.1	Participate in networks that promote regional and cross-border collaboration, planning and service delivery	2.2.1.2	Actively lobby all levels of government and industry re: Murray Darling Basin Plan	General Manager	Improved economic and social outcomes for the Shire's irrigators and communities	100%		All available opportunities for lobbying etc taken advantage of. Supported Speak Up campaign and responded to MDBA evaluation.

Delivery Program Monitoring Measures: Good Government

Organisational Capacity

	1 July 2015 to 30 June 2016	1 July 2016 to 30 June 2017	1 July 2017 to 30 June 2018
Staff Turnover	13%	8.00%	
Length of time unfilled	average 3 weeks	average 3 weeks	
Skilled vacancies	13	11	
Managerial vacancies	0	1	

Monitoring Measure: Financial Strategy 2016 Key Performance Indicators

1. Operating Performance	Amount 2017/18	Performance 2017/18	Financial Strategy Target
Operating Revenue (excl. Capital) - Operating Expenses	N/A	18.1%	0.0 %
Operating Revenue (excl. Capital Grants & Contributions)	N/A		
Indicative Target: An operating performance ratio greater than 0% across any five year period.			
N/A – not available until the end of a Financial Year			

2. Unrestricted Current Ratio	Amount 2017/18	Performance 2017/18	Financial Strategy Target
Current Assets less all External Restrictions	14,439	2.89	2
Current Liabilities less Specific Purpose Liabilities	5000		
Indicative Target: An Unrestricted Current Ratio of at least 2x			

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3. Rates, Annual Charges, Interest & Extra Charges Outstanding	Amount 2017/18	Performance 2017/18	Financial Strategy Target
Rates, Annual & Extra Charges Outstanding	677		
Rates, Annual & Extra Charges Collectible	13,554	5%	8.0 %
Indicative Target: Outstanding rates, annual and extra charges percentage to remain under 8% as of 30 June each year			

4. Building and Infrastructure Renewals Ratio	Amount 2017/18	Performance 2017/18	Financial Strategy Target
Asset Renewals (Building, Infrastructure & Other Structures)	1.34	133.6 %	100% +
Depreciation, Amortisation & Impairment	1		
Indicative Target: Building, Infrastructure & other Structure renewals Ratio to remain over 100% on average over the life of the LTFP. When setting this target the council should consider that asset replacement is often lumpy - with large changes in asset renewals depending on the needs of the time. The Council should consider its performance on this measure over no shorter than a 10 year periods and preferably longer.			

5. Infrastructure Backlog Ratio	Amount 2017/18	Performance 2017/18	Financial Strategy Target
Estimated cost to bring Assets to a satisfactory condition	0	0.0 %	0.0 %
Total value of Infrastructure, Building, Other Structures & depreciable Land Improvement Assets	204,885		
Indicative Target: Infrastructure Backlog Ratio to remain at less than 2% at all times			

6. Capital Expenditure Ratio	Amount 2017/18	Performance 2017/18	Financial Strategy Target
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Delivery Program Review | 2018



Annual Capital Expenditure	8,737	1.5	1.0
Annual Depreciation	5935		
Indicative Target: Target to be set having regard to the relative age and replacement / renewal profile of the Council's asset portfolio. On average should be at least 100% provided Council wishes to maintain level of service.			





7. Debt Service Cover Ratio	Amount 2017/18	Performance 2017/18	Financial Strategy Target
Operating Result before Interest & Dep. exp (EBITDA)	10,802	54.01	2 x
Principal Repayments + Borrowing Interest Costs	200		

8. Cash Expense Cover Ratio	Amount 2017/18	Performance 2017/18	Financial Strategy Target
Current Year's Cash & Cash Equivalents (incl. Term Deposits)	32,039	24.27	3 months
Operating & financing activities Cash Flow payments	1320		
Indicative Target: Cash expense cover ratio is to be no less than 3 months			






Supported and Engaged Communities

Create safe, friendly and accessible communities





DP Action Code	DP Strategic Objective	Action Code	OP Action	Responsibility	What will be the result?	Progress YTD	Status	Comment
3.1.1	Build communities that are home to more families and young people	3.1.1.1	Support and promote the healthy development and wellbeing of children and young people	Director Corporate Services	Local projects and programs are established to support and promote the healthy development and wellbeing of children and young people	100%		School holiday programs at Berrigan Shire library branches well supported. KidsFest successful. Youth Week activities popular. Funding announced for a new skate park at Finley, new challenge playground at Barooga and an extension to the Tocumwal Library. Funding has also been announced for a splash park as part of the overall redevelopment of the Tocumwal Foreshore. The Finley Youth Futures Forum was successfully held
3.1.1	Build communities that are home to more families and young people	3.1.1.2	Transition Shire based Early Childhood Intervention Services to NDIS and the current funder's approved provider	Director Corporate Services	Local Delivery of Early Childhood Intervention Services	100%		Transition complete and successful. Final acquittal complete.

DP Action Code	DP Strategic Objective	Action Code	OP Action	Responsibility	What will be the result?	Progress YTD	Status	Comment
3.1.1	Build communities that are home to more families and young people	3.1.1.3	Implement Children and Families Strategy 2015 - 2019	Strategic and Social Planning Coordinator	Local projects and services support the attraction and retention of families and young people	100%		All planned actions completed
3.1.2	Facilitate all age healthy lifestyles and ageing in place	3.1.2.2	Implement the Active Ageing and Disability Inclusion Plan	Strategic and Social Planning Coordinator	Council facilities and services support all residents including aging and disabled residents health, mobility and their economic / social participation in community life	100%		Planning commenced with Intereach Ability Links re: identifying Council committee facility to trial development of access statement
3.1.2	Facilitate all age healthy lifestyles and ageing in place	3.1.2.3	Provide recreation facilities which support active lifestyle and ageing in place	Strategic and Social Planning Coordinator	Council recreation facilities support active lifestyle and ageing in place	100%		
3.1.3	Strengthen the inclusiveness and accessibility of our community	3.1.3.1	Promote the social and economic wellbeing of Shire residents through implementation of Disability Inclusion Plan, social planning and community development activities	Strategic and Social Planning Coordinator	Annual program of social planning and community development activities implemented	100%		

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DP Action Code	DP Strategic Objective	Action Code	OP Action	Responsibility	What will be the result?	Progress YTD	Status	Comment
3.1.4	Coordinate and facilitate the delivery of potable water, public health and safety services	3.1.4.1	Ensure potable water and sewer network is safe and functional	Engineering Services Manager	Safe potable water for human consumption and health Water and Sewer networks are managed to maximise operational functions	100%		
3.1.4	Coordinate and facilitate the delivery of potable water, public health and safety services	3.1.4.2	Monitor, control and report upon environmental contaminants and public health hazards - water, fire, refuse, buildings and air	Development Manager	Safer and healthier communities	100%		
3.1.4	Coordinate and facilitate the delivery of potable water, public health and safety services	3.1.4.3	Coordinate and facilitate local emergency management committee	Director Technical Services	Committee coordinated and facilitated	100%		Meetings coordinated and facilitated as required.
3.1.4	Coordinate and facilitate the delivery of potable water, public health and safety services	3.1.4.4	Develop and maintain local cemeteries and associated infrastructure	Director Corporate Services	Cemeteries progressively developed to meet demand. Routine maintenance conducted	100%		New toilets at Finley and Barooga cemeteries are complete and operational.
3.1.4	Coordinate and facilitate the delivery of potable water, public health and safety services	3.1.4.5	Control and promote responsible ownership of companion animals	Development Manager	Negative impacts & disturbance caused by companion animals reduced	100%		

Support community engagement through life-long learning, culture and recreation

DP Action Code	DP Strategic Objective	Action Code	OP Action	Responsibility	What will be the result?	Progress YTD	Status	Comment
3.2.1	Provide opportunities for life-long learning, cultural expression and recreation	3.2.1.1	Coordinate and deliver local library services in accordance with Library Services Strategic Plan 2014 - 2018	Library Manager	A Library Service meeting the needs of its community	100%		
3.2.1	Provide opportunities for life-long learning, cultural expression and recreation	3.2.1.2	Strengthen community engagement and participation in Council activities	Strategic and Social Planning Coordinator	Increased resident engagement in Council activities	100%		Planning commenced for community engagement Barooga Foreshore Redevelopment and Berrigan Street Trees
3.2.1	Provide opportunities for life-long learning, cultural expression and recreation	3.2.1.3	Financially contribute to and support South West Arts programs and activities	Director Corporate Services	South West Arts delivery of Shire based Arts program/s and activities	100%		Contribution to South West Arts made. Council participated in Outback Theatre for Young People's production of "Folk Song" which told the stories of Berrigan Shire. "Passing Out Parade" launched at Finley RS Club on 23 April.
3.2.2	Facilitate and partner with local communities in the development of township plans	3.2.2.1	Coordinate and align community projects and activities with township plans	Strategic and Social Planning Coordinator	Increased resident engagement in town plan development and implementation	100%		

Delivery Program Monitoring Measures: Supported and engaged communities

Community Events and Engagement


Activities	July 2017 to Dec 2018	January 2018 – 30 June 2018
Community events held in partnership with other services	Childrens Week Transport 65+	Youth Week Mens Health Week
Community Engagement activities	Street Stalls/ Online Surveys	Street Stalls/ Online Surveys
The number of people who engaged with Council's Page. Engagement includes any click or story created. (Unique Users)	34,425	52,472
The number of people who had any content from your Page or about your Page enter their screen through unpaid distribution. This includes posts, check-ins, social information from people who interact with your Page and more. (Unique Users)		421,532




Life-long Learning

Library events number of participants	To be advised in Annual Report
Door Count	24,450
Library loans	30,512
Users	4,275
WIFI (Login / Devices)	2,941/2,663
Loans (e-audio and e-books)	3,332




Diverse and Resilient Business

Strengthen and diversify the local economy through Investment in local jobs creation, retention and innovation


DP Action Code	DP Strategic Objective	Action Code	OP Action	Responsibility	What will be the result?	Progress YTD	Status	Comment
4.1.1	Partner with government and industry to promote strategic investment in the development of economic assets and infrastructure needed to create jobs	4.1.1.1	Complete the review and implement Berrigan Shire Economic Development Plan 2017 - 2021	Economic Development Officer	Economic Development Plan developed	100%		A number of actions from the Strategy's 4 year action plan are being addressed including: Work in partnership with surrounding LGA's Facilitate Youth Futures Expo and the Charles Sturt Accommodation Scholarship Investigate local training opportunities Provide economic analysis for new or expanding ventures QFF community education program Actively participate in local business and industry networks Promote Berrigan shire as a preferred LGA to Live, Work and Invest Conduct surveys on relevant issues Support for Events

DP Action Code	DP Strategic Objective	Action Code	OP Action	Responsibility	What will be the result?	Progress YTD	Status	Comment
4.1.1	Partner with government and industry to promote strategic investment in the development of economic assets and infrastructure needed to create jobs	4.1.1.2	Develop industry profiles informed by strategic analysis of local conditions and relative competitive advantages	Economic Development Officer	Conditions that support or inhibit the comparative growth and competitiveness of local businesses are identified	100%		
4.1.1	Partner with government and industry to promote strategic investment in the development of economic assets and infrastructure needed to create jobs	4.1.1.3	Support collaborative planning, shared resourcing in local industry promotion of business and infrastructure development projects	Economic Development Officer	Industry groups, potential employers and local business have relevant information on industries and local skills	100%		Live, work and Invest videos launched at a Business Breakfast followed by weekly social media postings over a 12 week program so that each video had an opportunity to be viewed as a stand alone product . Total video views exceed 27,000. Qfly Regional Action plan for 18/19 completed, accepted and funded by Victorian Government.
4.1.1	Partner with government and industry to promote strategic investment in the development of economic assets and infrastructure needed to create jobs	4.1.1.4	Continue the development and marketing Tocumwal Aerodrome Industrial Precinct	Economic Development Officer	Development of the Airpark	100%		Social media posts continue and the page has now reached over 400 followers. There has been a sudden increase of followers - 40 new ones - in the past 3 months.


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DP Action Code	DP Strategic Objective	Action Code	OP Action	Responsibility	What will be the result?	Progress YTD	Status	Comment
4.1.2	Support local enterprise through local economic and industry development initiatives and projects	4.1.2.1	Promote the development of business support groups / networks within the Shire	Economic Development Officer	Active business groups / networks contributing towards local jobs and business growth	100%		The Tourism network lunch program held another successful event in Mulwala in June. The program has extended to include Federation Council as well as Berrigan and Moira Shire Councils. Mark Francis from the MRTB was the guest speaker and he was well received with some good questions from the floor once he finished his presentation.
4.1.2	Support local enterprise through local economic and industry development initiatives and projects	4.1.2.2	Convene regular meetings of industry support groups and business networks in the Shire	Economic Development Officer	Forum for local business and Council to identify and resolve issues of common concern	100%		The QFF regional group has reported to the State Government to acquit funding with all actions completed. A new group has formed to support the Berrigan and Moira Shire Sport Tourism initiative and regular meeting of this group is now evolving.
4.1.2	Support local enterprise through local economic and industry development initiatives and projects	4.1.2.3	Recognise excellence in local business and industry	Economic Development Officer	Excellence in local business and industry is recognised by peers	100%		The new program for the Business Awards is being prepared for implementation in 2018/19.


Diversify and promote local tourism

DP Action Code	DP Strategic Objective	Action Code	OP Action	Responsibility	What will be the result?	Progress YTD	Status	Comment
4.2.1	Implement the Berrigan Shire Tourism Strategy	4.2.1.1	Invest in infrastructure that will add value to and increase the competitiveness of the Shire's Visitor Economy e.g.: Redevelopment of the Foreshore Reserve	Economic Development Officer	Local operators develop new Visitor Economy product and services	100%		Scoping work has been completed for the Tocumwal Historic Aerodrome Museum project. This project is not looking to invest in infrastructure however Councils involvement is invested in increasing the competitiveness of the Shires visitor economy.


Delivery Program Review 2018



DP Action Code	DP Strategic Objective	Action Code	OP Action	Responsibility	What will be the result?	Progress YTD	Status	Comment
4.2.1	Implement the Berrigan Shire Tourism Strategy	4.2.1.2	Partner with industry and other levels of government on securing investment needed for Ports of the Murray and Murray River Adventure Trail Projects	Economic Development Officer	New Visitor Experiences	100%		The THAM project progressed with the scoping report being presented to Council and Councillors taking a familiarisation trip to Swan Hill and visiting the Pioneer Settlement, Heartbeat of the Murray and the Catalina Museum at Lake Boga. The purpose of the famil. was to experience different styles of museums and to see what might be possible for THAM Contact has been made with museum specialist consultants Robin and Sally Hirst who have shown interest in working with Council to further pursue opportunities for this project.

Delivery Program Review 2018




DP Action Code	DP Strategic Objective	Action Code	OP Action	Responsibility	What will be the result?	Progress YTD	Status	Comment
4.2.1	Implement the Berrigan Shire Tourism Strategy	4.2.1.3	Provide support to event proponents and organisers	Economic Development Officer	Increase in the number of successful events, proponents and organisers Increased attendance local events	100%		The PGA Trainee Championships were held at Tocumwal Golf and Bowls Club in May 2018. Funding for this event was committed in June 2017. Council has committed to supporting the CBBT Sports Tourism initiative committing \$10k for the 18/19 financial year. Council partnered with CBBT and Moira Shire to submit a hosting proposal for the Tri- State Games in 2020 and 2021.

Delivery Program Review 2018


DP Action Code	DP Strategic Objective	Action Code	OP Action	Responsibility	What will be the result?	Progress YTD	Status	Comment
4.2.1	Implement the Berrigan Shire Tourism Strategy	4.2.1.4	Facilitate local industry review and update of digital content and marketing	Economic Development Officer	Digital content will be accurate	100%		<p>The MRTB is still reviewing the status of the Murray wide digital platform. The platform was plagued with problems from the outset and was 18 months late in final delivery. Berrigan Shire participates in the platform in collaboration with Moira Shire through the Sun Country on the Murray web portal. Our tourism businesses are generally unable to participate in marketing programs run through SCM as they are price prohibitive and we also lack the relevant product. The exception to this is Cobram Barooga Golf Club. Finley Chamber of Commerce has upgraded their website and Council has provided images as required for this site.</p>

DP Action Code	DP Strategic Objective	Action Code	OP Action	Responsibility	What will be the result?	Progress YTD	Status	Comment
4.2.2	Partner regional Tourism Boards	4.2.2.1	Membership of regional tourism boards established to increase visitation and economic activity in the Murray Region of NSW and Murray River towns	Economic Development Officer	Regional and interstate marketing and promotion of Shire's tourism products and services	100%		Council maintains membership with Murray Regional Tourism. Mark Fancis, CEO of MRT, was guest speaker at the Tourism Network Lunch host by Berrigan and Moira Shire Councils and Federation Council in June 2018.
4.2.2	Partner regional Tourism Boards	4.3.2.3	Encourage and support local tourism body / operator activities which, foster and promote increased local tourism industry growth and development	Economic Development Officer	Stronger local tourism industry	100%		The networking lunch events have proved quite popular and the event in Mulwala on 19 June was well attended. the three Council involved to the opportunity to display plans for the future foreshore developments and Mark Francis was the guest speaker providing an opportunity for MRT to update and report to the industry.

Connect local, regional and national road, rail and aviation infrastructure

DP Action Code	DP Strategic Objective	Action Code	OP Action	Responsibility	What will be the result?	Progress YTD	Status	Comment
4.3.1	Develop and promote Berrigan Shire regional transport and freight infrastructure	4.3.1.1	Develop business case for the development of hardstand and serviced truck parking Tocumwal, Berrigan and Finley	Economic Development Officer	Improved safety and services for transport and logistics industries	100%		No action has been required on this initiative in this quarter.
4.3.1	Develop and promote Berrigan Shire regional transport and freight infrastructure	4.3.1.2	Lobby for upgrade of rail facilities, associated with Tocumwal rail line incl. line to Shepparton and Melbourne Ports	Economic Development Officer	Increased use of Tocumwal inter-modal facility	100%		The funding application sponsored by Council with Kellys to the Building Better Regions Fund was not successful, However, contact is maintained with all parties to keep the Tocumwal Rail issue high on the agenda.
4.3.1	Develop and promote Berrigan Shire regional transport and freight infrastructure	4.3.1.3	Participate actively in efforts to upgrade Newell Highway and Midland Murray Valley highways particularly the Shepparton bypass.	Economic Development Officer	Increased use of Tocumwal inter-modal facility	100%		No action has been required on this initiative in this quarter.

Delivery Program Review 2018

DP Action Code	DP Strategic Objective	Action Code	OP Action	Responsibility	What will be the result?	Progress YTD	Status	Comment
4.3.1	Develop and promote Berrigan Shire regional transport and freight infrastructure	4.3.1.4	Operate the Tocumwal Aerodrome	Director Technical Services	Operated in accordance with CASA regulations and Tocumwal Aerodrome Management Plan. Maintained in accordance with Corporate and Community Facilities Asset Management Plan	100%		All programmed works completed along with some additional works required following CASA inspection. Aerodrome operated in a safe manner with maintenance completed as required.

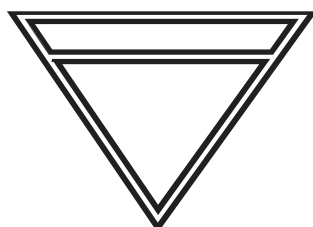
Delivery Program Monitoring Measures: Diverse and resilient business

Period 1 July 2017 – 30 June 2018

Economic and industry development	Partnership with Moira Shire Council Fruit Fly Project: Tree Removal Sports Australia Audit of Sporting Facilities Live Work and Invest – Videos Youth Expo
Tourism and events	Massive Murray Paddle – Event Grant Conference Bids x2 (Segra and Water Utilities) Other Community Events – Non Council Strawberry Fields THAM Project
Regional freight infrastructure	Fixing Country Road Grant – Strathvale Road Assistance with Business Case: Major Local Employer for Govt. investment in Regional Freight Infrastructure Project Attendance Newell Highway Committee Advocacy Tocumwal Intermodal – Transport NSW Planning

Event Plan

Strawberry Fields Festival



15 November - 18 November 2018

Tuppal Road, Tocumwal NSW

Prepared for Berrigan Shire Council

By

Strawberry Music Group Pty Ltd

ABN: 50 139 653 348

Draft: V3

PRIVATE & CONFIDENTIAL

This Document is an overview and summary of plans for the proposed Strawberry Fields Festival. It contains an overview of the proposed event, background & historical operation, Operational management plan, operational infrastructure other key information

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Document Overview

This Document is part of a wider group of documentation relating to the Event that Includes:

- i. Emergency Management Plan
- ii. Bushfire & Evacuation Management Plan
- iii. Medical Management Plan
- iv. Security Management Plan
- v. Water Activities Plan
- vi. Noise Management Plan
- vii. Statement of Environmental Effects
- viii. Economic Benefits Modelling
- ix. Waste Management Plan
- x. Traffic Control Plan
- xi. Site Map

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Document Control

Version #	Date	Description	Author
V1	24/04/18	Reworking of 2017 Event Plan with consideration of proposed new venue & debrief notes from December 2017 stakeholder debrief session	Jeffrey Moss
V2	18/05/18	Internal review	Billy Staughton
V3	25/05/18	Reviewed & edited to incorporate feedback from local residents, NSW Health, NSW Police & Roads & Maritime	Tara Benney

Event Overview

Description

Name: Strawberry Fields Music Festival

Dates: November 15 – 18, 2018

Attendance Numbers: 8000 patrons and 750 guests/staff/volunteers

Type: Ticketed over 18's event. Licensed.

The Strawberry Fields Music Festival has come a long way from its humble beginnings in 2009 and although moving to a new proposed site for the 2018 Event, it is very much proud to well and truly call the Berrigan Shire its home.

This annual event will celebrate its 10th Birthday in 2018 and has become a very much loved and respected event that is known Australia wide and across the world. Indeed, the Event attracts visitors from all over the world and injects over a million dollars into the local and surrounding economies whilst showcasing live music from Australia and overseas alongside multiple art installations and a thriving market place, along the banks of the iconic Murray River.

Primary features Include:

- Three different entertainment stages showcasing live music and DJ's
- Café's, food and retail precinct
- Guest Speakers and workshops throughout the day
- Art Installations from all over the world
- Small boutique Bar featuring Craft Beer and Cider
- 100% of patrons camping on site

Organisers Details

Company Name: Strawberry Music Group Pty Ltd / ABN 50 139 653 348

Company Address: 671/585 Little Collins Street, Melbourne VIC 3000

Website: www.strawberry-fields.com.au

Contact: Tara Benney

Name	Role	Email	Ph.#
Tara Benney	Event Director	tara@strawberry-fields.com.au	0400913956
Billy Staughton	Event Director	billy@strawberry-fields.com.au	0457247507
Jeff Moss	Site/Operations Manager	jeff@soundeventgroup.com	0413030007

Location

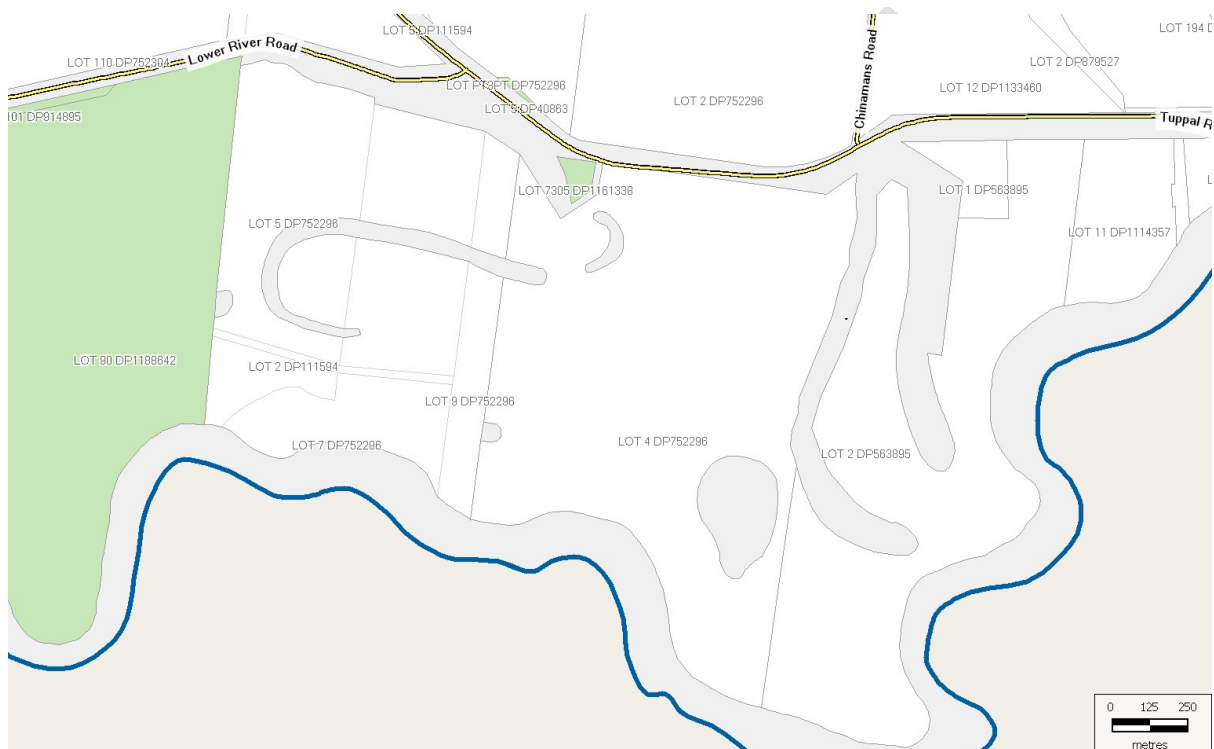
Lot 4, No. DP752296, Tuppal Road, Tocumwal NSW 2714

Lot 5, No. DP752296, Tuppal Road, Tocumwal NSW 2714

Lot 7, No. DP752296, Tuppal Road, Tocumwal NSW 2714

Lot 9, No. DP752296 Tuppal Road, Tocumwal NSW 2714

Lot 2, No. DP111594 Tuppal Road, Tocumwal NSW 2714



A detailed site map is also contained in Annexure. All members of the public and their vehicles will be contained within this property.

To encourage minimal traffic issues on Tuppal Road and ensure site security, day tickets will not be available and pass-outs between the hours of 12:00am and 10:00am will only be permitted in exceptional circumstances.

Event Concept and Ethos

The 2018 event will be the 10th instalment and has maintained three simple goals:

1. Provide a platform for young, local and upcoming Talent

Over 150 local and international musicians and artists display their work at Strawberry Fields. We continue to be amazed at the wealth of local musical and creative talent in Australia and believe the focus should be as much on the headliners as the unknowns. From the hundreds of anonymous submissions, we receive each year, our panel carefully selects a series of up and coming artists to expose their work to thousands of their peers.

2. Create a unique environment for showcasing art and music

A big part of Strawberry Fields is creating a space that emphasizes the unique and exceptional qualities of the art and music displayed at the event. We aim to showcase creative & dynamic experiences in the beautiful setting of the Australian bush – whether it's a secret beach, a sunken tea lounge, a suspended gallery or the stages themselves, every structure and space is dreamed and designed for exploration.

3. Celebrate and introduce the Wild Australian Bush

The end of November marks the beginning of summer, and with it comes an undeniable urge to indulge in a great Australian past time – camping out and enjoying the beauty of the bush. This is an experience that all who attend Strawberry Fields truly value – leaving the trappings of everyday life for a weekend enjoying nature.

Scheduling

Event construction & pack down

Staff and contractors will attend the site intermittently from 29 October 2018 to 30 November 2018 to complete activities including but not limited to:

- Site evaluation & planning
- Delivery of machinery and infrastructure
- Completion of site preparation works
- Construction of temporary event structures
- Pack down and removal of temporary event structures
- Removal of machinery and infrastructure
- Clean up and restoration of venue

Public Access

Gates to the venue will open to limited public on Thursday 15 November 2018 at 2:00pm. This is for 700 Cars only who have pre-purchased an Early Arrival Vehicle Pass, and is part of an initiative designed to reduce traffic on Lower River Road. All patrons must have vacated the property by the afternoon of Monday 20 November, after which time only Event Staff will remain in attendance to complete site clean-up and pack down.

To reduce any traffic disturbance on Tuppall Road and encourage responsible driving practices, the entrance gates will be closed from 1:00am - 9:00am during event days, except for the movements of Event Staff, emergency services and other special circumstances.

Entertainment Program

The main entertainment schedule consisting of live music and performance will maintain the same operating hours implemented for the last few years. Stage closures will be in effect during the late hours of the night on Friday, Saturday and Sunday nights to reduce potential noise impact and encourage rest, providing a minimum 7 hour "quiet period" each night where no amplified music is programmed.

Area	Thurs 15 th	Friday 16 th	Sat 17 th	Sun 18 th
Stage 1	Closed	1800 – 0230	1000 – 0330	1000 – 1900
Stage 2	Closed	1800 – 0230	1030 – 0330	1030 - 1900
Stage 3	Closed	1800 – 0230	1030 – 0330	1030 - 1900
Tea Lounge	Light music	Light music	Light music	Light music
Beach	1400 -1900	1000 - 1900	1000 - 1900	1000 - 1900
Food Markets	Open	Open	Open	Open

Crowd Expectancy

Capacity

Ticket sales for the 2018 event will be capped at 8,000 with approximately 750 additional staff and volunteers. After two consecutive years without an increase in attendance figures the Event and its suppliers feel comfortable with increasing patron numbers. All Stakeholders have been happy with the management of the event in the last two years and with a proposed new venue that has reduced risks and greater space this expected increase is a natural progression of any successful event. A reconciliation of final ticket sales and staff/volunteer numbers will be available three days prior to the event if required.

In 2016 the Events Management Team believed it reached its holding capacity at the Lower River Road site, and the same level of capacity of 6,500 persons was maintained in 2017 on that site. Thus, in looking for a new venue the first key factor was an increase in usable space. In 2018 campers should enjoy a much more spacious festival area, comprised primarily of large open paddock camping that can be easily gridded with internal roads. This extra space should ensure the following:

- Efficient crowd control;
- Adequate personal space per patron;
- Adequate monitoring of patron behaviour;
- Effective implementation of evacuation, emergency and fire risk management procedures.

Audience

The event attracts a multicultural and diverse audience and intends to not only entertain its patrons but to encourage an appreciation of the environment, providing opportunities for youth to engage with environmental organisations such as the Wilderness Society, TreeCredits, and community charitable initiatives.

A 2017 survey showed that around 70% of the audience is aged 18-35 and travel to the event from Melbourne, regional Victoria and regional NSW. The audience is equal parts male and female, and 90% of patrons purchase their tickets more than one month prior to the event.

The 2018 event is aimed at the same audience as prior years, with a similar music policy. The audience is non-aggressive and the event itself is very relaxed. The Event recognises certain social problems that enter the Festival and those problems are treated accordingly. Anti-social behaviour will not be tolerated including gender based violence, religious and sexual discrimination and or the use of illegal substances.



Yothu Yindi perform at Strawberry Fields 2017. Photo © Duncan Jacobs

“A community stall hosted by local youth provided bags of ice, toasties & peppermint tea for patrons and raised more than \$1,200 for the Finley High School Immersion Program. There was also a jewellery stall run by Tocumwal residents.”

- Southern Riverina News, “Best Year Yet”, Wednesday 22 November

Summary of Major Improvements after 2017 Event

Venue Location & Amenity

In 2018 Strawberry Fields Festival will be staged at a new venue. Over the past 7 years both festival organisers and emergency stakeholders have actively managed a number of limitations of the previous Lower River Road venue, including but not limited to, access, egress, phone reception, and natural features of the property.

While festival organisers & emergency stakeholders have successfully managed these issues throughout the past 7 years, the new venue located on Tuppal Road has been selected for its ability to either completely remove or substantially reduce key risks experienced in the past, plus overall increased amenity.

Specifically, the new venue will:

- Guarantee easy & uninterrupted access to the venue for emergency services due to there being multiple separate entrance gates to the property all with sealed road access and separate internal roads
- Reduce the risk of any traffic incident as vehicles will no longer need to cross single lane causeways, floodways, or travel on unmarked roads to reach the venue
- Allow for multiple, larger emergency assembly areas / shelter in place locations due to greater availability of open, cleared and easily accessible areas
- Reduce bushfire risk & risk to patrons from camping under overhanging branches by moving all camping to large open paddock which can be easily gridded by internal roads
- Reduce water activities risk by providing improved access to the river via a large sandy beach, extremely shallow walk in, no snags, all on a slower bend in the river

***Please refer to the SFF Site Map for further information.**

Roads & Emergency Access

Internal road systems will be upgraded significantly after incorporating feedback from Fire Consultants, Council and Road Consultants. All roads will take the following into consideration:

- A dedicated separate Emergency Services Gate/Road
- All weather entry/exit road
- Internal roads leading to specific areas including Emergency Assembly Areas
- Floodways & water movements

***Please refer to the Site Map & SFF Emergency Management Plan for further information.**

Medical

At the February 2017 Stakeholder debrief and in subsequent direct consultations, the Event received feedback from representatives NSW Health on opportunities to improve the medical services provided in relation to the Event to alleviate reliance on local NSW Health services. After taking on this feedback the Event invested in several key strategic upgrades to the medical services and patron transport strategy for the 2017 Event. This investment proved very successful with improved patron safety and improved community relations.

With the introduction of a 24-hour MAT and the introduction of a dedicated non-urgent medical transport service there was reduced stress on the local public health system, primarily Tocumwal Hospital and NSW Ambulance.

The Event also engaged the services of NSW Ambulance for the first time in 2017 and had wide coverage on site with a dedicated Ambulance for 12 hours a day during peak periods, Friday through to Sunday, greatly reducing the requirement for call outs to NSW paramedics.

In 2018 these facilities will be expanded on further, with a scale up in resources to address the proposed increase in event capacity.

***Please refer to the SFF Medical Management Plan for further information.**

Traffic

A comprehensive Traffic Control Plan will be incorporated into the Planning for the 2018 Event. The concept behind this plan will be to ensure patron and community safety for all people around the Tocumwal area.

The plan incorporates several initiatives including:

- Speed Reduction on Tuppal Road
- VMS directional signage
- Entry/Egress Management
- Consideration for Harvest

***Please refer to the SFF Traffic Control Plan for further information.**

Patron Education/Responsibility

As a condition of entry to the event in 2017, the driver of each vehicle was required to purchase a Vehicle Pass. This Vehicle Pass funds several components supporting community and environment initiatives, e.g. as Carbon Offset of emissions generated by travel to and from the event, as well as a donation to the Strawberry Fields Community Fund. This was a great success and promoted carpooling.

Another element which is funded by the Vehicle Pass is a Drug & Alcohol test for every driver. At the conclusion of the event, every driver will be able to visit the professionally trained BMF harm minimisation service to complete a complimentary Drug & Alcohol test and receive guidance on the results. This easy to use kit allows patrons to see if they have drugs or alcohol present in their system and make an informed decision as to whether driving a vehicle is a responsible or appropriate decision.

While Drug & Alcohol testing services have been offered at the Event for 5 years, there have been huge increases in road safety, significantly reduced drink and drug driving statistics and an overall increase in patron education when it comes to fatigue driving.

In 2017 the NSW Police road operation tested 1,103 drivers exiting the event and found approximately 1 in 19 drivers testing positive to a preliminary test for drugs or alcohol. As a basis of comparison, 1 in 10 drivers test positive in similar operations run by Victoria Police post AFL Grand Final, and recent analysis showed the average for NSW to be 1 in 9.¹

Organisers are greatly encouraged by the reduction in statistics since earlier editions of the festival and will continue to drive towards reducing them further.

***Please refer to the Road Safety Initiatives section of the Event Plan for further information.**

Fire Modelling & Evacuation Planning

While there is some risk of fire in the local area at the time of year that the event is held, the likelihood of a fire starting within the festival itself is reasonably low & can be managed. Despite these factors, the event will once again have a very extensive firefighting team and resources present. These resources are incorporated after close consultation with RFS.

For 2018, a new bushfire expert & fire risk modelling consultant has been brought on to further elevate the standard of planning undertaken in fire management planning for the event. Mr Lew Short of Blackash Consulting has over 25 years' experience in the emergency management and bushfire space including working for the NSW Rural Fire Service (RFS) for 10 years where he established, managed and lead the development and implementation of Planning for Bushfire Protection, Bushfire Prone Mapping and the development assessment function for the RFS at a State level.

Lew was responsible for the assessment of over 80,000 development applications by the RFS and has represented fire services for landuse planning, community safety and construction in bushfire prone areas at both State and National levels. Lew is accredited BPAD A provider to which Level 3 provides the highest level of skill and qualification for Alternate Solutions.

***Please refer to the SFF Bushfire & Evacuation Plan for further information.**

¹ Ten Daily, <https://tendaily.com.au/news/australia/a180427iwb/1-in-9-drug-driving-tests-are-positive-in-nsw-1-in-5-in-qld-20180522>

Economic Benefits Modelling

In 2017 Lawrence Consulting was commissioned by the Event to undertake an assessment of the economic impact of Strawberry Fields 2016, together with the associated visitor impact, on the Berrigan Shire, and beyond. Lawrence Consulting has significant consultancy experience in undertaking economic and statistical research and analysis and the production of marketable economic reports and has produced similar work for Byron Bay Bluesfest, and large scale TripleJ music events.

The total local expenditure by event organisers on Strawberry Fields 2017 was approximately \$288,200 in Berrigan Shire – representing an annual increase of 7.9% from the level of local spend in 2016 (\$267,100) – and a further \$109,000 in the Greater Boarder region.

Taking into account regional length of stay, visitor origin and expenditure patterns, the gross annual stimulus to the Berrigan Shire and Greater Boarder region economies associated with the total attendance numbers at Strawberry Fields 2017 were estimated at \$620,018 and \$826,691, respectively.

Overall, this modelling identified:

- Total output of \$1.3 million in Berrigan Shire and \$2.6 million in the Greater Boarder region;
- Estimated total income (wages and salaries) of \$329,500 in Berrigan Shire and \$637,600 in the Greater Boarder region;
- Approximately 7.6 full-time equivalent (FTE) employment positions in Berrigan Shire and 13.6 FTEs in the Greater Boarder region; and
- An estimated contribution to GRP of \$632,200 in Berrigan Shire and \$1.3 million in the Greater Boarder region. The total value added impact of Strawberry Fields 2017 represents approximately 0.2% of the total GRP for Berrigan Shire (\$346.7 million in 2016/17).

***Please refer to the SFF Economic Impact Assessment for further information.**

Increase in Community Funding

The Festival does more than just host an event, it also provides a platform for small local not for profit & community groups to pitch their ideas and wishes in the form of a Community Grants Program. In 2016 the Event proudly donated over \$15,000 worth of grants to local causes. In 2017, the Event is excited to increase the level of funding to over \$25,000 after raising additional funds through an onsite Community BBQ and merchandise sales.

In 2018 the Event will pledge a minimum of \$35,000 towards the Community Grants Fund.

***Please refer to the Community Grants section of the Event Plan for further information.**

Improved Stakeholder Engagement

Each year festival organisers aim to improve the internal processes & planning undertaken to deliver a high quality event.

While bi-annual roundtable stakeholder meetings between festival organisers, key representatives of emergency services & Council have been established for a few years already, additional liaison was undertaken for development of the 2018 plans.

Increased stakeholder engagement undertaken in 2018 includes:

- Debrief on 2017 event operation held at Council chambers in December 2017, including opportunities to improve and scoping initiatives that can be introduced for 2018
- Organisation of community barbecue at new venue on Tuppal Road in April 2018, all local residents within 3km invited to attend to meet the festival committee, introduce the event & planned operation, provide Q&A time. Specific initiatives were able to be developed as a result of this meeting, e.g. location and nature of signage on Tuppal road to avoid confusion over festival entrance, opportunities for contacting event security services, and options for alternative accommodation if required
- Circulation of draft plans to major stakeholders prior to submission for informal feedback completed in early May 2018
- Constructive informal feedback was gathered from Roads & Maritime, NSW Police, NSW Health, NSW Rural Fire Service so that plans – in particular Emergency Management, Medical Management, Water Activities Plans - could then be updated prior to submission
- Submission of DA to Council by 1 June 2018, nearly 2 months early than prior years to allow ample time for referrals & review

Statement of Environmental Effect

Respect for & protection of the natural environment is a primary strategic goal for festival organisers, and is embedded into the philosophy of the event through initiatives including the A Greener Festival Award, TreeCredits, Wilderness Society, a ban on single use plastics and a comprehensive recycling/compost program.

In 2018 the festival has proactively engaged NGH Environmental to undertake a Statement of Environmental Effects analysis to ensure that the event can continue to operate with a high degree of respect for local planning requirements with respect to the environment.

NGH Environmental is one of Australia's most experienced specialist environmental management consultancies. NGH has over 20 years experience in environmental impact assessment, ecological surveys, as well as specialist advice in sectors as diverse as bushfire planning and heritage site assessments.

***Please refer to SF18 Statement of Environmental Effects for further information.**

Noise Management & Abatement Plan

In acknowledgement that the event is proposed to move slightly closer to the town of Tocumwal in 2018, festival organisers have proactively engaged Mr Andrew Rogers of Noise Consulting to provide a comprehensive acoustic analysis of the event & design protocols to ensure that there is no further impact on local residents than has been experienced over the last 7 years of operation.

Andrew is a qualified acoustic consultant with over a decades experience providing noise management programs tailored to monitoring and controlling noise from entertainment venues and music events to ensure compliance with EPA guidelines. He has worked for many of the largest music festivals in Australia in complex noise scenarios, as well as acting for Council authorities.

***Please refer to SF18 Noise Management Plan for further information.**

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Operational Management

Event Directors

The Event Directors have overall responsibility for the design and operation of the event, and overall responsibility to monitor the festival's contracted suppliers and service providers. This includes, but is not limited to:

- Making operational decisions and authorizing expenditure
- Ensuring sufficient resources to achieve compliance with legislative and Berrigan Council conditions
- Attending all necessary consultations and leading the dialogue with the key Stakeholders including the Berrigan Shire Council, the New South Wales Police, Fire Authority and local residents
- Chairing Strawberry Fields management meetings and creating an open and supportive working environment to maximize the abilities and efforts of the key management team

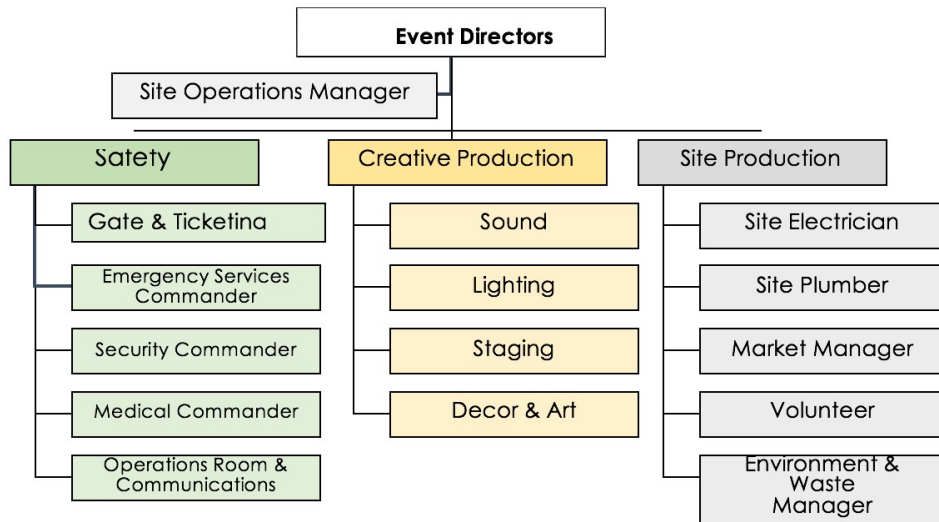
Key Management Team

Over the past 4 years the Strawberry Fields Management Team has remained consistent and this has led to successful management systems being implemented and refined.

This stability is key to ensuring that the event is operated in a safe and planned manner and with strong relationships with all Stakeholders the Strawberry Fields Management Team once again come together in 2018.

Role	Name/Company
Event Directors	Tara Benney, Bill Staughton, Elliot Rothfield
Site Operations & Event Manager	Jeff Moss – Sound Event Group
Emergency Response Coordinator	Matthew Wood – Ranwood Solutions
Production Manager	Thad Robertson – Bareawe Productions
Fire Commander	TBC
Medical Commander	Colbrow Medical – Adrian Widuckal
Water Safety Manager	Stan Wall – Lifeguarding Australia
Environment and Waste Manager	Di Hartung – Greenfest Solutions
Traffic (Internal) Manager	Alex Arnold
Vendors Manager	Chammy Hill
Front Gate Processing Manager	Tilly McKay – Eventbrite Ticketing

Organisational Structure



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Organisational Infrastructure

Event Operations Centre (EOC)

The Event Operations Room manages the everyday running of the Event.

All communications regarding the running of the event will come in and out through the Operations room. The room will be staffed 18 hours a day/night during the running of the event, where it will manage an Operations Log, 2-way radio distribution and maintenance, issue weather reports and answer general questions relating to the event.

All Key Managers will seek the advice of the Operations Room to help manage their own affairs in relation to general Site specifics.

Emergency Co-ordination Center (ECC)

For detailed information please refer SFF Emergency Management Plan.

The ECC will be staffed 24 hours a day from the commencement of the event until the end of the event. All Security, Safety, Policing, Fire and Medical response matters will be coordinated through this room, where each incident will be logged, and each job deployed accordingly. The Event Emergency Response Co-ordinator will be positioned in the ECC where he/she will have access to uninterrupted internal and external forms of communications.

The Emergency Co-ordination Centre and the Event Emergency Response Coordinator will manage the Event and its responses in the event of an Emergency.

Medical Centre, Fire Station, Water Safety & Security

Medical

For detailed information please refer SFF Medical (Colbrow Medical) Management Plan.

The Event will have a fully equipped Medical Centre operational throughout the entire duration of the event. Consisting of a range of Medical Professionals, this Centre will respond, retrieve and give patients the treatment they require and will have a 24-hour MAT. NSW Ambulance have also been engaged to provide dedicated service and will be onsite at peak times.

Fire

For detailed information please refer SFF Fire Management Plan.

The Events Fire Station will also be fully functioning throughout the entire duration of the event. Constant patrolling of the campgrounds and event area will ensure the safety of all persons and enforcement of total fire ban throughout the festival. The Fire team also ensure Emergency access routes are kept clear at all times.

Water Safety

For detailed information please refer SFF Water Activities Plan.

In 2018, we will be continuing our relationship with Lifeguard Services Australia as the key provider of water management facilities at the festival. The scale of facilities will be increased to adequately address the site requirements and increased capacity.

The borders of the proposed venue include a section of direct frontage onto the Murray River. Swimming will be available to patrons during daylight hours from a dedicated safe swimming point. This swimming point will be setup to provide the safest possible access for patron swimming based on the natural attributes of the area. It will be attended at all daylight hours by multiple lifeguards with Senior First Aid and a minimum Cert III in Aquatic Search & Rescue, supported by Quick Response Boats. At night time the area will be closed off, lit, and patrolled by security guards to prevent patron swimming.

Security

For detailed information please refer: SFF Security Plan: Author: NSA Security

NSA Security have managed the event for three years now and their understanding of the patron demographic and great mobility has ensured a safe and incident free event on each occasion.

At any one time a minimum of 30 professional security officers will be on duty, patrolling the perimeter, gate entry, primary traffic intersections, and festival area. Security personnel will be in constant 2-way radio contact with the venue's site office and ECC, first-aid officer and event supervisors and will be advised to act at their own discretion.

Areas within the scope of security responsibility include but are not limited to:

- Patron admission
- Summoning of emergency services
- Handling of patrons displaying anti-social or disruptive behaviour
- Effective and efficient entry-exit management
- Physical placement of security personnel

Professional security officials will determine an underage patron's admissibility based on these criteria. Under no circumstances will Event Staff influence employed security services' discretion of a patron's eligibility for entry or discretion of a patron's ejection from the venue.

The Event has worked hard in the past five years to cultivate a culture of respect, honesty and cooperation amongst our patrons, and believe the audiences we attract are distinct from those who attend single day commercial urban festivals. As a result, the security issues we experience are equally distinct from such events, and are insignificant by comparison.

Trespassing onto property

In 2017 there were minimal trespassing incidents at the Event, mostly due to the highly mobile Security Guards who independently patrolled the perimeters with Quad bikes. If caught Trespassing the person is advised to turn around and go back the way you came. They are instructed that if they return they will be handed over to the NSW Police.

Information Centre and Helper Huts

The Information Centre is often the first place of call for many patrons either seeking general information regarding the Event itself or to inform the Event Staff of a “situation”.

The Information Centre can be the focal point of the event and is so positioned accordingly. From a leaking water tap to a Medical Emergency, the function of this Centre is to be a liaison between the Event Management and Staff and its Patrons. Helper Huts are positioned in the Camp Areas and serve as satellite Information Centres as such, however have a larger part to play in the Emergency Response Coordination of the Event.

Some of the general information that is provided at the centre includes:

- Event Maps indicating stages, Amenities and Camping roads
- Event Programming Schedules
- Bus and Train Timetables
- Waste Management Ethos
- Weather updates and warnings
- Information regarding the general Shire
- Notice board for the Public to communicate with other people at the event

Communications

Event Organisers will prepare an internal communications report after a site visit identifying the need for proposed improved signal quality and to determine the type of communications equipment required.

2-Way Digital Radio

Internal Event Communications will operate through 2 way Digital Radios. The radios are programmed with private frequencies through a private 2-way radio company, thus not allowing any external interference with Operations.

The internal 2-way Radio system will have UHF and Digital Duplex Repeaters ensuring the entire site received coverage. This is critical in any efficient running of both the Event and any Emergency Response.

Example of proposed Radio Channels:

Radio Channel	Department	Purpose
1	ECC	The Emergency coordination Centre filters calls for Safety, Security, Fire and Medical (Repeater)
2	Operations	Main event channel used for information feeding to all other channels (Repeater)
3	Site	For the building and running of logistics and infrastructure

4	Production #1	Audio
5	Production #2	Lighting
6	Info/vollies	Information Booth and Volunteer MGMT
7	Waste	Isolated channel for all items related to waste and cleaning
8	Traffic/Front Gate	Internal traffic and Front Gate (Repeater)
9	Dancewise/Rangers	Dancewise home base and Ranger Programme
10	Bar	low use channels for low level discussion internally.
11	Chat	For machinery moves mostly, long discussions
12	Spare	For the forgotten few
13	Waste	Cleaning Crew
14	Arts Build	All Art installs
15	Department heads	10 Radios only for key MGMT staff
16	Security	All Security comms (repeater)

Internet

Internet will be provided on a limited basis for Event Staff only and Emergency Services. A boosted signal will allow coverage in the EOC and the ECC only. Providing live weather, potential warnings and risks, supplier information and internal communications between offices will also help with a smoother running of the event.

External Communications

Both the EOC and the ECC will be provided with mobile phones and a boosted signal. These phones and their corresponding phone numbers will be given to all Stakeholders and nearby Landowners in case they require speaking to Event Management. These phones will be manned at all times of operation. **Phone Number to be provided closer to the Event date.*

A satellite phone will also be available in the ECC, Medical Centre and Fire Station. Again, this ensures complete coverage in the event of an Emergency.

Public Address System

There will be several PA Systems with the capability of "Hot Mics" available to the Event Commander. If a clear and direct message needs to be quickly spread to the Event Public, then doing so through the Public-Address System is the most effective way. All entertainment will be stopped once the "Hot Mic" is engaged.

Megaphones will also be present at the event to ensure the far campgrounds are receiving the same messaging as the Main Event Area. However, it is envisaged that the PA system will effectively reach all areas of the event.



Local residents participated in the market selling food, drink & retail items.
Photo © Duncan Jacobs.

“Before all the music and festivities started, 300 Southern Riverina residents were given a tour of the Strawberry Fields Festival site. Guests were treated to a barbeque and given a chance to experience the art installations, stage design & layout.”

- Southern Riverina News, “Big local crowd for pre-event tour”, Wednesday 22 November 2017

Event Infrastructure

Toilets

A number of individual Event Toilets, including wheelchair accessible toilets will be brought to the venue and serviced by a supplier. Each toilet will have hand basin washing facilities, paper towel and lighting. The Toilets will be situated within the Event Area, the Camping areas and all Back of House Areas for Staff.

The Building code and Environmental Health Officer will offer advice to toilet numbers however the Event will be using these figures as a minimum.

- 1 single toilet unit for every 50 female patrons
- 1 single toilet or Urinal for every 100 male patrons
- 2 unisex Accessible Toilets and washbasin

Regular maintenance and cleaning will be done by dedicated Event Staff; ensuring toilets are at a high standard at all times.

Drinking Water

There will be a number of free potable drinking water stations situated around the Event, both within the Event entertainment area and the Camping Area. This water will be delivered by a local supplier, stored in holding tanks and then distributed throughout the site via a temporary plumbing system.

The supply of water will be uninterrupted to ensure there is supply of water at all times. Clear messaging through signage will promote the idea of water consumption and water preservation, in terms of making sure taps are not left running.

Electricity

The Event will utilise stand-alone electrical Generators that distribute power effectively across the site. Each Gen Set is bundled, self-contained and run on Diesel. Back-up Gen sets will also be available in the unlikely event of generator breaking down. A team of qualified Electricians will be managing the entire Electrical department of the Event ensuring the following:

- All electrical equipment will be installed, tagged, tested and maintained in accordance with industry standards.
- That adequate lighting is safely provided during the hours of darkness to facilitate the safe entry and egress and working environment for all Staff before and after the Event.
- All equipment that is exposed to the elements will be suitable constructed and protected.
- All generators will be in an area inaccessible to patrons and a safe distance from patron space. The respective area will be secured with Temporary Fencing and monitored by Security.
- The Event Electrical Team will be on site 24 hours for the duration of the event.

Waste Management

For detail please refer to the SFF Waste Management Plan.

The Events feels very strongly about the Environment and the waste that the Event has the potential to create. The “leave no trace” policy will be adapted and an education process for both Staff and Patrons of Environmental Harm reduction policies will be done.

Camping

As with any multi day Event, Camping is a big area in which to focus on and all patrons will camp on the premise. Patrons spend approximately 50% of their Event time at their Campsite or other people’s campsite. Thus, the Campgrounds will be marked out allowing patrons ample space, a place to park their car and allowing easy access to all Amenities. Internal Traffic Marshalls will assist in this.

There will be several Amenity blocks within the campgrounds that will have surrounding clearances to allow ease of sight and access. There will also be several waste stations within the Campgrounds were Patrons are encouraged to deposit their waste accordingly. These blocks will be lit with Lighting Towers at night time.

There will be a total ban on portable Generators and gas stoves, Lanterns and Candles.

All internal Roads will be clearly marked out in a grid formation (pending on lay of the land) in consideration for Emergency Vehicle access and patron safety. All roads will be patrolled to keep them free of any parking or stopping.

Accessibility

The Event will feature a camping area suitable for wheelchair access. A designated Unisex Disabled Access toilet will be available within a camping area and within the Entertainment area. All paths, walkways, egress points and entry points will allow for wheelchair access.

Should any further assistance be required the Event will do everything it possibly can to assist, including answering questions through the website and social media.

Signage

The Event will feature sufficient signage to educate and encourage Patrons on certain types of behaviour, including respect for each other and respect for the environment. Also, signage indicating the “do’s and don’ts” including “No Glass” Etc. will be highly visible.

There will be sufficient signage for all amenities, stage and entertainment areas, drinking water and also for Campgrounds. Traffic signage will also be highly visible to those entering the property along with the conditions of entry.

Emergency Assembly Areas will have signage indicating patrons of where to go in the case of an emergency and there will be consultation with all Emergency Stakeholders as to sufficient signage for a range of positive messaging throughout the event.

Food and Non-Food Vendors

As with all multi day, camping Events there must be Food and Drink available to the Public. To ensure that this managed appropriately there are some strict guidelines and regulations in which to trade within.

All successful Food applicants must have a current registration under the relevant Food Act and the relevant NSW Fire Total Fire Ban exemption for trade. It is the responsibility of each individual Trader to comply with all safety regulations, including the correct washing up requirements, Gas Storage requirements, Food storage requirements and food hygiene requirements.

All Food traders will be checked by our Fire team which will have a checklist of requirements and compliance. Each Vendor will have a Dry Chemical Fire Extinguisher and a fire Blanket (AS 2444). Any Trader that does not comply and or is not at a standard for safe practice will not be granted approval for opening. Some Checklist requirements include:

- Gas Storage (LPG) compliant
- Approval from Council to sell Food
- Current Food registration
- Correct Storage facilities
- NSW Fire Permits
- Waste Management

There will be a dedicated Markets manager ensuring entry, positioning and trading times are all managed correctly. The Event Welcomes applications from Local food vendors.

Marquees and Temporary Structures

Any Temporary structure over 100m² will be within the Development Application. All Marquees will be pegged or weighted in accordance to the Engineers specifications which will be available to Council.

Infrastructure and Facilities List

Infrastructure and Facilities List				
Product	Type/Style	Quantity	Dimensions	Notes
Fencing	Temporary	1km	1.8m x 2.4m	Back of House fencing
Fencing	Bike Rack	200m	2.1m x .9m	Queuing
Toilets	Portaloo's/Compost	130	1m x 1m	
Toilet	Disabled	2	2m x2m	
Marquee	White Framed	4	6m x3m	Misc
Marquee	White Framed	2	12m x 6m	Waste Tent/Dancewise

Marquee	White Framed	3	9m x6m	Front Gate/Medical Tent
Taps	Spring Loaded	20		Drinking Water
Vendors	Food Trucks + Vans	10	5m x 2m	Contained
Staging	Scaff/Truss	3	6m x 4m	Performers Area
Audio	Ground Stacked	8 boxes per stage	n/a	PA System
Lighting	LED moving Lights	12	n/a	Stage Lighting
Portable Building	Site Shed	5	3m x 6m	Office/Comms
Bins	Mini Skips, 240l	tbc	3m x3m	Rubbish/waste
Signage	Corflute	40	.6m x .4m	Directional/Information
Generators	Silenced	11	1m x2m	Diesel Silenced

Noise Control

By implementing techniques successfully used in prior years and after consultation with sound design professionals, staff will continuously seek to minimize and contain any noise produced from the event. We believe that over four years the sound containment strategies that we have developed have significantly reduced noise levels.

Through discrete placement of stages to take advantage of natural amphitheatres and audio barriers, sound should not interfere with the beneficial use of those neighbouring properties which are residential. Outputs will be monitored always for compliance with reasonable standards. We have also restructured and rescheduled late-night entertainment to include periods of complete silence and cut back on overall hours of operation.

A letter drop will be performed in the week prior to the event notifying all residents within 3km of the event program and a direct contact number for 24-hour access to the Operations Room who can convey any message to the Site Operations Manager and Event Directors. Wherever possible, measures will be made to compensate for the inconvenience.

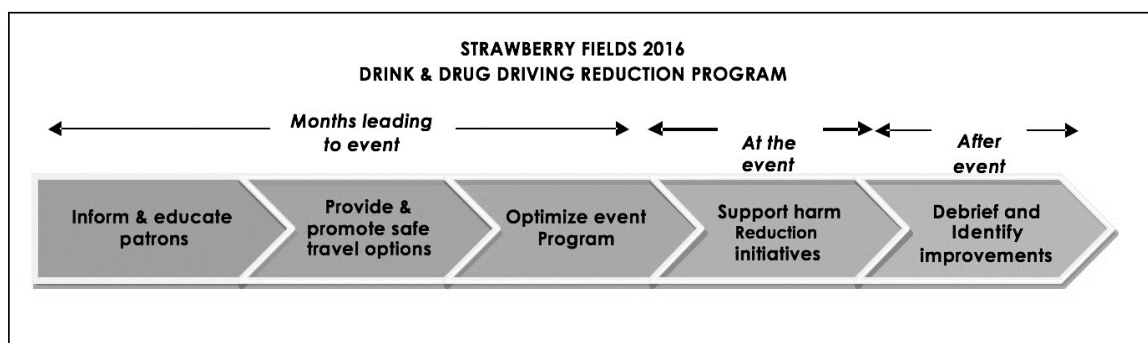
****refer to Noise Management Plan***

Road Safety Initiatives

In previous years the Festival has implemented several initiatives to ensure Patrons left the event safely and with an educated understanding of what may have been in their System. Some people however were charged with Drug and Drink driving offences by Police.

While those testing positive represent only a marginal segment (less than 1%) of the attendee base, the event fully supports the activities of the Victorian and NSW Police and will do everything within its power to prevent patrons from engaging in any illegal activity whatsoever.

The Event plans to continue to ramp up all possible efforts on this front in the interests of the safety of both its patrons and the broader community. This following outlines Strawberry Music Group's approach to addressing drink and drug driving at the 2018 edition of Strawberry Fields. The Event has identified a robust chain of initiatives which will be implemented in the lead up the event, at the event itself, and after the event.



Inform and Educate Patrons

The Event will once again work closely with NSW Police to identify the best approach and wording with messaging. The Event will continue to broadcast loud and clear via all available channels that Strawberry Fields completely prohibits and strongly discourages the use or possession of any illegal substance, as well as unsafe driving practices.

The Event recognizes the power of social media in communicating this message. With over 50,000 Facebook fans and thousands interacting with its Facebook posts each day, these channels provide a huge opportunity for the event to advertise a tough stance on responsible driving practices to its patrons and beyond.

In addition to Facebook and the website, strict responsible driving messaging is included on all ticket terms and conditions of sale, entrance gate signage, and in any media articles or interviews where representatives of Strawberry Music Group Pty Ltd are asked for comment.

Provide and Promote Safe Travel Options

As both an environmental and safe driving initiative, Strawberry Fields will once again charter multiple shuttle buses from the Melbourne CBD to the festival venue and back. These buses have proven incredibly successful and only increase in popularity each year. In 2017 it is hoped nearly 33% of patrons will arrive by Bus.

Year	Patrons using Charter Bus
2015	600
2016	1500
2017	2100
2018 (projected)	2600

Optimise Event Programming

In 2017, in the interests of encouraging rest and safe driving practices, main music programming throughout the venue ceased by 8pm on the Sunday (Final night), with only small, low level relaxing music from 8pm through to 10:30pm. This proved to be successful in managing fatigue. However, it will be discussed further with NSW Police ways in which to further reduce driver fatigue. Ideas at this stage include a Driver Reviver stop within an hour of leaving the event.

Bar operating times will again be optimised to discourage unsafe driving practices. In 2018 the proposed bar operating times are as follows: (TBC)

Friday 17 November: Open 12:00pm / Close 12am

Saturday 18 November: Open 10:00am / Close 12am

Sunday 19 November: Open 10:00am / Close 7pm

Support Harm Reduction Concepts

DanceWize

DanceWize is a harm reduction-focused, peer education program that provides information about safer partying and safer drug use, and hosts a chill space at 12–15 dance events every year. DanceWize attends a range of indoor and outdoor events, which are categorised as club, commercial or community events and which differ in size from 500 to 45,000 attendees and in duration from a single day or night, to five days/four nights.

The DanceWize team—comprising staff employed by Harm Reduction Victoria (HRV) and now a newly established NSW branch, voluntary Key Peer Educators (KPEs) and voluntary Roving Crew members (Rovers)—provides a unique service at events. Their chill space serves as a center-point for Festival goers to access up to date and relevant information about safer drug use and related

issues, general health supplies (e.g. condoms, lube, sunscreen and earplugs) and individual support and assistance.

DanceWize will once again be operating a harm reduction space at Strawberry Fields 2018 and distributing valuable information to attendees concerning their rights and responsibilities, health and safety, in particular the importance of responsible driving practices.

BMF

“BMF” is an alcohol education and testing service aimed at empowering young people to make safe and responsible decisions about their drinking. At the core of this service is providing and encouraging voluntary breath testing in a positive social context.

BMF will be in place at the Strawberry Fields gate to provide drug and alcohol tests to all departing patrons to ensure that they are not driving under the influence, a threat to themselves, their passengers or any other person on the roads. The breathalyser units used are of the highest quality and provided by Dreger, commonly used by law enforcement globally. They are calibrated regularly to ensure accurate readings. BMF staff is trained by Alcocups.com drug and alcohol education kits. This ensures that anyone facilitating breath testing out in the field has the knowledge and expertise to help educate and inform patrons with valuable facts and information relating to the test being conducted.

BMF will be based out of the Information Tent at Strawberry Fields throughout the event, distributing both responsible driving information and selling alcohol and drug self-testing kits.

On the Sunday of the event where patron egress commences, BMF will be stationed at the gates of the festival to:

- Display prominent responsible driving signage
- Promote the uptake of alcohol and drug self-testing kits
- Brief each departing driving on the importance of responsible and sober driving

Strawberry Fields is committed to harm reduction, and accordingly will pay for the all drivers leaving the event to receive a complimentary breathalyser test prior to departure.

Stakeholder Consultation

The Event is always working with VICPOL and NSW Police in its approach to safer roads and a wider safer community. All of the above initiatives are in consultation with all Stakeholders and one single initiative on its own would invariably fail. A collaborative approach is needed to ensure targets are met in relation to road safety.

Community Grants

The Event is proud to have been held in the Berrigan Shire since 2011, and is incredibly grateful to the residents who have welcomed the festival and its attendees' year after year.

To continue to drive positive lasting impact in the Shire, the Event proudly introduced the Strawberry Fields Community Grants program in 2015. By setting aside a portion of every ticket sale to the festival and fundraising through activities on-site such as the Wildlands Community BBQ, a total grant pool of just over \$35,000 will be distributed causes to fund projects in 2018.

Grant applications close on Friday 1 June so as yet the winners have not been decided, but will be announced via the Southern Riverina News during June 2018.

DRAFT

Local Media Coverage of Event

1.1 Southern Riverina News – 22 November 2017



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Southern Riverina News

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Best year yet

Strawberry Festival organisers cater to a crowd of 6500

By James Bennett

"It was the best year we have had so far — artistically, musically and culturally."

That is Strawberry Fields Festival director Tara Benney's summary of the ninth annual music and arts event, held on Lower River Rd at Tocumwal on Friday, Saturday and Sunday.

There were 6500 attendees at the festival this year, hailing from most parts of Australia.

Ms Benney said the event far exceeded organisers' expectations.

"Seeing Yothu Yindi performing was definitely a highlight," she said.

"They had a great turn out and were really moving; some people in the audience were crying."

"It shows what's great about the festival. We have diversity with activities and broad entertainment."

"This year we really hit out stride with our community involvement too."

Yothu Yindi was one of 80 musical performers to take to the stage in Tocumwal, along with Cobram based DJ CC:Disco which was also a crowd pleaser.

As well as immersing themselves in different styles of music, festival goers also enjoyed art installations, food trucks and camping, all while taking in the tranquil setting of the Murray River and bush surroundings.

A community stall hosted by local youth provided bags of ice, toasties, and peppermint tea for patrons, and raised more than \$1200 for the Finley High School Immersion Program.

There was also a jewellery stall run by Tocumwal residents.

While organisers and police praised the behaviour of festival goers overall, police say the number of drug related charges as part of the NSW and Victorian Police Operation Strawberry Fields is still a concern.

Deniliquin Police Command Inspector Jy Brown said NSW Police drug detection dogs used as part of the cross-border operation made 80 positive drug indications.

He said 58 people were charged with driving under the influence of illicit drugs, compared to 31 last year.

NSW Police made 102 arrests in total and laid 65 charges, Insp Brown said.

On the Victorian side of the border, Cobram-based Senior Sergeant Darren Wittingslow said Victorian Police recorded 52 positive drug driving tests, from 842 tests conducted.

Snr Sgt Wittingslow said none of the 2471 people tested for driving under the influence of alcohol in Victoria over the four days of the operation tested positive.

— continued page 24

1.2 Southern Riverina News – 22 November 2017

PAGE 24—'Southern Riverina News', Wednesday, November 22, 2017

STRAWBERRY FIELDS FESTIVAL 2017

Big local crowd for pre-event tour

By James Bennett

Before all the music and festivities started, 300 Southern Riverina residents were given a tour of the Strawberry Fields Festival site in Tocumwal on Wednesday night.

Guests were also treated to a barbecue at the Lower River Rd site, and given a chance to experience the art installations, stage design and general festival layout.

Strawberry Fields director Tara Benney said event organisers were "thrilled" with the turnout.

"This is the first year we decided to open the festival a day before to locals of all ages," she said.

"Everyone was in good spirits and it was great to see people enjoying themselves.

"The site was still being constructed, but was really well received — they could see the hard work that is put into it.

"We're so thrilled to have support from the Tocumwal and local community, and we're looking forward to working with them next year."

Tocumwal resident Bob Bowman said attending the tour gave him a better understanding of what happens at the site.

"The infrastructure was impressive and I particularly liked the 'glamping' tents," he said.

"The local services can benefit from Strawberry Fields.

"Anything like that is good for Tocumwal and helps put us on the map."

Ms Benney thanked Tocumwal Chamber of Commerce and Tourism, Haynes Butchery and Baldwins Buses for their support.

All proceeds raised from the barbecue will be distributed locally through the Strawberry Fields Community Fund.



■ Tocumwal Chamber of Commerce and Tourism president Sergio Redegalli cooking up a storm for the 300 locals.



■ Maddi Cummins and Lucy Watmore.



■ Tom Ranken, Helen and Bob Bowman.



■ Lily Clarke, Ivy Schwan, Mel Crowe, Dylan Schwan and Lilah Crowe.



■ Corey Burkitt, Josh Busk and Brandon Thomas.



■ Strawberry Fields director Billy Staughton, Kate McPherson and Strawberry Fields production manager Thad Robertson.

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Police want to work with organisers

~ from page 1
"The results are alarming, in particular with those people continuing to drive under the influence of drugs," Insp Brown said.

"Their impairment level puts all road users at risk of serious harm or death.

"Drivers need to realise they cannot get behind the wheel of a motor vehicle under the influence of alcohol or illicit drugs. Enforcement operations will continue to target these drivers.

"We do acknowledge the committee is working hard to make the event safer and we will continue to work with the festival organisers to promote change into the future.

"In saying that, we do not condone the use of illegal drugs and will continue to target this event."

The drugs seized by police included cannabis, ecstasy, crystal methamphetamine, ketamine, magic mushrooms and GHB.

Insp Brown said police only had to intervene in a small number of incidents at the festival, which he said included

assisting with suspected drug overdoses.

He said six patrons were treated for overdosing, with three transported off-site for further medical attention.

Three people were arrested at the festival site for resisting police arrest and drug possession.

Ms Benney said event organisers were happy with the police response to the festival.

"In any large gathering there are always a few who try to ruin it for the many, but overall everyone was very well behaved," she said.

"We are so grateful to the small army of hardworking emergency services, crew and volunteers who make that a reality.

"We are thankful for the efforts of New South Wales and Victorian police in enforcing road safety.

"New South Wales Police maintained a presence on site throughout the weekend and worked collaboratively with our team. It was great to see them smiling in the crowd and interacting with patrons."



■ (From left) Marni Pyle, Joe Dohnt and Will Pyle enjoying Strawberry Fields Festival.

1.3 Southern Riverina News – 25 October 2017

Fields cash is flowing

The Strawberry Fields Festival is set to donate \$25,000 to eight local organisations as part of its annual community grants scheme.

By setting aside a portion of every ticket sale to the festival and fundraising through activities on site — such as the Wildlands Community BBQ — the grant pool will help fund local projects.

The money will benefit Tocumwal Public School, Tocumwal Chamber of Commerce, Finley's Biralee Preschool, Tocumwal Optimists, St Joseph's Primary School Finley, Berrigan Country Women's Association, Tocumwal Foreshore Committee and Tocumwal Preschool.

Held in Tocumwal each year since 2011, the Strawberry Fields Festival started its grants scheme in 2015. Its aim was to support local initiatives which enhance community economic development and improve the quality of everyday life in the Southern Riverina.

Biralee Preschool director Jess Williams said the \$4000 it received would go towards running several community based workshops on sustainable living, as well as the construction of a 'bush tucker' garden.

"We've already used some of the money to create recycled installations in the playground of the preschool, with two big robots made out of recycled car parts," Ms Williams said.

"Additionally, we're using the funds for our Biralee Preschool and OOSH Sustainability Workshops and Open Day which is being held on November 25.

"For this we're having Ross Abberfield from Moira Shire to talk about fruit flies, Rose Tilley to talk about plant propagation and a member of our Indigenous community will facilitate a bush tucker garden.

"We're happy to continue



■ Biralee Preschool students Thomas Cole, Monique Keel, Memphis Saunders, Amity Ewert, Danielea Canas and Charlie Gray in front of their new recycled robot installation, funded from the 2017 Strawberry Fields Festival Community Grants Scheme.

supporting Strawberry Fields Festival as obviously it gives back to our community year after year.

"For us, we're able to continue showcase sustainability workshops as part of our preschool program and let the wider community come in and look at our services."

Sustainability is also the focus at Tocumwal Preschool which will use funds to establish a permaculture garden at the school, while St Joseph's Finley is planning to bring together community service clubs and volunteers for a special luncheon.

The grant funds will allow Tocumwal Public School to continue to run a program delivered by the Blue Earth Foundation, to maintain stu-

dent well-being through physical activity.

The Tocumwal Foreshore Committee's allocation will help replace a section of fencing damaged by last year's floods, while Tocumwal Chamber of Commerce will promote the various events and activities that occur in the region by installing flagpoles and flag holders at the town entrances.

Other projects will see the Tocumwal Optimists provide funds for disadvantaged families to purchase season tickets to the Tocumwal pool and Berrigan Country Women's Association replace chairs at its facility which have been used since 1964.

This year's annual Strawberry Fields Festival is being held in Tocumwal from November 16-19.

1.3 Southern Riverina News & Cobram Courier – 2016 Event Coverage

PAGE 6—'Cobram Courier', Wednesday, November 30, 2016

www.cobramcourier.com.au

Festival wonderland

An ethereal wonderland of sight and sound greeted people from all over Australia at the eighth annual Strawberry Fields Festival, held in Tocumwal recently. Despite concerns the festival's Lower River Rd site wouldn't be ready in time due to recent flood damage, the popular music and arts event attracted a record crowd of 6000 people.

An expanded program saw gates open on Thursday, November 17 (a day earlier than usual) with live music, interactive art pieces, workshops and market stalls running through to Sunday evening.

With a focus on creating a unique atmosphere, incorporating art structures and decor with the musical program, attendees were treated to large-scale installations built by Australian and international artists.

World-renowned collective The Pier Group, based in Nevada in the United States and led by Matthew Schultz, created a stunning, large-scale bamboo and timber kookaburra.

This year also saw the introduction of the Wildlands Gallery, a creative hub featuring performances, live painting and artist talks from some of Australia's best up-and-coming and established artists.

There was even a skate park.

Organisers said the event far exceeded expectations.

"We almost had to cancel



In the spirit: Thousands flocked to the music stages at Strawberry Fields festival.

the show due to major floods only weeks earlier, so to see 6000 people dancing, swimming and laughing together on this land is a blessing in itself," festival director Tara Benney said.

Despite a heatwave and severe thunderstorms, Ms Benney said incidents were minimal and quickly addressed.

"It was a fantastic vibe, and we are so grateful to the small army of hardworking staff and volunteers who make it happen," she said.

Held in Berrigan Shire since 2011, Ms Benney said Strawberry Fields organisers were "exceedingly grateful" to the residents and authorities who wel-

comed the festival and its attendees year after year.

"We are thankful for the efforts of NSW and Victorian police in enforcing road safety entering and exiting the event," she said.

Ms Benney said the future of the festival was all about community.

In 2015, the group behind the event initiated the Strawberry Fields Community Grants program.

By setting aside a portion of every festival ticket sold, grants of up to \$5000 are made available to support initiatives to enhance community economic development and "improve the quality of everyday life in the region".

"This year, we managed to fundraise over \$2000 for our local community fund through showers and a barbecue stall, which were all staffed by volunteers from Tocumwal and surrounding area," Ms Benney said.

"A festival of this size is the same as a regional town — there are always going to be operational challenges servicing it, but there are thousands of learnings, lasting memories and relationships being forged at the same time.

"Our job is to cultivate that in a positive direction."

— Sophie Burge



Cooling off: A lifeguard-patrolled beach on the Murray River was the perfect way for festival-goers to cool off.



New feature: One of the highlights this year was a specially-built skateboard ramp.



Sight to see: Colourful structures once again featured at the festival.

LETTER TO THE EDITOR

It's time to acknowledge this is an excellent event

On Thursday evening (November 17) Col Jones, Mark Baldwin, Sergio Redegalli and Ross Bodey were invited to tour the Strawberry Fields Festival site as representatives of the Tocumwal Community Development Committee, which received a \$5500 grant from Strawberry Music Group for the drawing of working plans for the top floor restaurant of the Tocumwal Information Centre.

It was an eye opener! Ross returned on Saturday evening to hear the music and get a feeling of the festival.

The music was 'doof doof' music and not quite to my taste but many happy people were dancing and listening to it for the 3.5 hours I was there.

In that time of walking around the entire site I did not see one person that was noticeably under the influence of any drug or alcohol. Everyone seemed to be very happy to enjoy the moment, as you do when one is among a group of young people.

The light and laser technology

was amazing and really made the night enjoyable.

Many patrons were dressed up in costumes and had LED lights strung around their body and added to the atmosphere.

A staff of 20 were responsible for rubbish collection and recycling. This rubbish was constantly collected and sorted in a designated recycling area on the site. I inspected the recycling centre in action which was continuous through the time I was present and took some photos of the team.

Walking through the food court area I noticed a 20-year-old girl with a bag and mechanical hand picker constantly picked up full bags from the rubbish bins and replaced them with clean bags. This girl was still at it when I saw her an hour later.

Many people volunteer, about 350, to do eight hours work in various areas and this qualifies them for a free ticket. Not free, of course, but the value is there.

Toilets are a constant usage story when there are 6000 present and the recycle team also had the job of cleaning and stocking the

toilets while Crawford's of Tocumwal was refilling the toilets with fresh water on a constant basis.

Viking, the toilet supplier, had a truck constantly draining the toilets around the site.

I am not sure how many toilets there were, but at least 100, I think.

Gerard Mannix of GM Fuels was constantly filling the 15 generators with diesel to keep the power going.

Many local businesses benefit from this festival to the tune of \$200 000 to \$300 000, plus some.

More than 20 St John's Ambulance staff manned a field hospital and emergency stations and said that most of their work was foot injuries owing to the fact that many patrons walked in bare feet.

The hospital was in constant use but the head paramedic said they had not needed to have anyone evacuated from the site last year with one exception.

They do have drug and alcohol patients, but a small percentage overall.

We were surprised and very impressed with the massive or-

ganisation and planning that is required for such an event.

Security is a most important component of the organisation.

This was most evident on entering the site with security controlling traffic, parking and crowd control.

A designated swimming area in the river was manned by lifeguards on the bank and in boats.

Food and drink stalls were prominent with a huge range of cuisine available at reasonable prices.

Five main sound stages were constructed using local and recycled timber.

Many other art pieces were scattered around the site and some of the structures were magnificent.

Camping areas and a tent village were designed to accommodate a sellout crowd of more than 6000 festival attendees. Tents for 6000 cover a huge area.

When one understands that most of the site was under water about a month ago this was an amazing task.

Col, Mark and Ross were both heavily involved in running the

Tuppall Food and Fibre Festival in 2014 and had a great appreciation of the effort, infrastructure and planning involved in this event — not to mention the cost!

This Strawberry Fields Festival was little different to Woodstock or Hanging Rock and others that were run in the 1960 and '70s and instead of many people criticising they should open their memory and see that they likely did similar things for a good time when they were in their teens and 20s.

When you look closely at this festival and think clearly one comes to the conclusion that it is much better to have an organised festival with good entertainment and almost perfect facilities to handle any mishaps, misjudgments or experiments by the young people present than to have people experimenting with drugs or alcohol down the river or in the back streets of our local towns.

Because, if you are a realist and you do not put your head in the sand, unfortunately you can find drugs anywhere and in any town locally.

— Col Jones and Ross Bodey
Berrigan Shire councillors

'Southern Riverina News', Wednesday, November 23, 2016—PAGE 3

STRAWBERRY FIELDS FESTIVAL 2016

BIG EVENT

'Eye opener' tour

A colourful wonderland of sight and sound greeted people from all over Australia at the eighth annual Strawberry Fields Festival, held in Tocumwal at the weekend.

The popular music and arts event attracted a record crowd of 6000 patrons.

An expanded program saw gates open on Thursday — a day earlier than usual — with live music, interactive art pieces, workshops and market stalls running through to Sunday evening.

This year saw the introduction of the Wildlands Gallery — a creative hub featuring performances, live painting and artist talks from some of Australia's best up-and-coming and established artists.

A skate park was also built specifically for the event, which organisers said far exceeded their expectations.

Despite a heatwave and severe thunderstorms, incidents were minimal and quickly addressed.

"We almost had to cancel the show due to major floods only weeks earlier, so to see 6000 people dancing, swimming and laughing together on this land is a blessing in itself," festival director Tara Benney said.

"It was a fantastic vibe, and we are so grateful to the small army of hardworking staff and volunteers who make it happen."

Ms Benney said the record crowd assisted in providing



■ Echo Drama was a hit on Thursday night.

a healthy boost to the Strawberry Fields Community Grants program, which was established last year.

In 2015 grants of up to \$5000 were made available to support initiatives aimed to enhanced community economic development and "improve the quality of everyday life in the region".

"This year, we managed to raise over \$25,000 for our local community fund through showers and a barbecue stall, which were all staffed by volunteers from Tocumwal and surrounding area," Ms Benney said.

— Sophie Burge

As beneficiaries of the Strawberry Field Festival in Tocumwal, members of the Tocumwal Community Development Committee decided to experience the event first hand this year.

Col Jones and Ross Bodey, who are also Berrigan Shire councillors, and Mark Baldwin and Sergio Redegalli were invited to tour the site on Thursday night, and some chose to return to see the event in full swing on Saturday.

The group received a \$5500 grant from the event's community fund last year, to assist with concept planning of a top floor restaurant at the Tocumwal Information Centre.

Cr Bodey said the event was an "eye opener" and while the music was not to his taste, the event and its operation was a credit to the organisers.

"Everyone seemed to be very happy to enjoy the moment, as you do when one is amongst a group of young people," Cr Bodey said.

Cr Bodey said he was impressed by the efforts put in to

waste collection, and recycling, by both organisers and patrons of the festival.

He also commended the operation of difficult aspects like toilet facilities, providing power through generators, medical services, catering and safety including the provision of lifeguards for those swimming in the river.

Cr Jones said they were also impressed with the temporary infrastructure utilised at the site.

"Five main sound stages were constructed using local and recycled timber," he said.

"Many other art pieces were scattered around the site and some of the structures were magnificent.

"Camping areas and a tent village were designed to accommodate a sell-out crowd of over 6000 festival attendees.

"When one understands that most of the site was under water about a month ago this was an amazing task."

Police happy with behaviour

Police have commended revellers and organisers following a four-day police operation at the Strawberry Fields Festival at the weekend.

Officers from the Deniliquin command and the NSW Police Dog Unit conducted a high-visibility operation targeting antisocial behaviour, alcohol-related crime and drug offences.

During the operation, officers conducted 750 random drug and alcohol tests around the Tocumwal area, with preliminary results showing 31 positive indications by drivers to illicit substances.

Police issued 23 cannabis cautions to attendees, and charged 27 people with possess prohibited drug offences and five people with supply prohibited drug offences.

Deniliquin Police Local Area Command Inspector John Aichinger said the first ever provision of on-site user pays police was a positive direction for the event this year.

He said while the charge statistics are still

too high, overall police were happy with the behaviour of festival goers.

"However, the 27 drug charges, 23 cannabis cautions issued and five charges of supplying drugs shows there are still some who think they can get away with possessing, transporting and trading illicit drugs."

Insp Aichinger said drugs seized throughout the weekend included cannabis, ketamine, LSD, methylamphetamine (ice), MDMA (ecstasy) and cocaine.

He said among those charged with supply were a 17 year-old girl and 21 year-old man, who were stopped by police on the festival site about 10.25pm Saturday.

Police allege when they searched the pair they found 122 'star' shaped ecstasy tablets, ice, cannabis, cash and small plastic bags.

Each was charged with two counts of supply prohibited drug (indictable quantity), possess prohibited drug, and deal with property proceeds of crime. The man is expected to appear in Finley court and the

girl in children's court, both in February.

Other incidents of note:

● Drug detection dogs indicated illicit drugs in a bag on a bus stopped by police on the Lower River Rd, Tocumwal on Thursday evening. Police subsequently allege to have found cannabis, MDMA, cocaine, and Xanax. A 25-year-old man was arrested and charged with three counts of possess prohibited drug, and two counts of supply prohibited drug (indictable quantity). He was granted conditional bail to appear in Finley court on February 2, 2017.

● A 20 year-old man was charged with two counts of supply prohibited drug and three counts of possess prohibited drug about 1pm Friday. During a search of a South Australian registered vehicle police allegedly found cannabis, a grinder, a hose and a 'cone' containing cannabis, prescription medication, ketamine, and 139 MDMA capsules. He is expected to appear in Finley court in February.

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Team Moira World Challenge's Simon Kelly, Ned Hocking, Randall Jones, Ellie Jones, Teagan Peterson and Haley Knight will host an open garden in Barooga this weekend to fundraise for their trip to Sri Lanka. See page 7.



Revellers praised

By Lachlan Sharp

Police have commended revellers and organisers following a four-day police operation at the Strawberry Fields Music Festival.

Operation Strawberry Fields saw officers conducting a high-visibility operation targeting anti-social behaviour, alcohol-related crime and drug offences.

During the police operation, officers conducted 750 random drug and alcohol tests around the Tocumwal area, with preliminary results showing 31 positive indications by drivers to illicit substances.

Police issued 23 cannabis

Police say festival goers well-behaved

cautions to festival attendees, and charged 27 people with possess prohibited drug offences and five people with supply prohibited drug offences.

Deniliquin Police Local Area Command Inspector John Aichinger said overall police were happy with the behaviour of festival goers.

"Police were happy with the majority of festival revellers who behaved well, enjoyed the festival safely and respected other attendees," Insp Aichinger said.

"However, the 27 drug charges, 23 cannabis cautions issued and five charges of supplying drugs shows there are still some who think they can get away with

possessing, transporting and trading illicit drugs.

"The event organisers were very co-operative with police on the site, which was well-received by organisers, other emergency services present, and the majority of attendees.

"We will continue to work with the festival organisers who assisted with the streamlined police operation, and will target drugs, alcohol-related crime and anti-social behaviour at future festivals.

"Our aim is to ensure music-lovers can attend festivals and enjoy themselves in a safe, drug-free environment and ultimately,

make it back home to their loved ones safely," he said.

Strawberry Fields Festival director Tara Benney said the event, which was the eighth in its history, was a great success.

"We almost had to cancel the show due to major floods only weeks earlier, so to see 6000 people dancing, swimming and laughing together on this land is a blessing in itself," Ms Benney said.

"We also managed to fundraise over \$25 000 for our local community fund through showers and a barbecue stall, which were all

● Continued on page 6.

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Crime stats drop

Police commend record Strawberry Fields crowd

Drug and drink driving offences associated with the annual Tocumwal Strawberry Fields Festival are reducing but still need some work, according to police.

Deniliquin Police Local Area Command Inspector John Aichinger said overall police were happy with the event and the behaviour of the record 6000 patrons.

But he said arrest and charge statistics show more collaborative work is needed to ensure the event is safe for everyone.

Strawberry Fields is an arts and music festival held on private property off Tocumwal's Lower River Rd.

The festival was held over four days from Thursday to Sunday.

Police operations were held in the areas surrounding the festival, on both the NSW and Victorian sides of the border.

Event organisers also provided, for the first time, on site police for the entire festival.

Insp Aichinger said the combined results saw 31 people charged with drug driving, 23 issued cannabis cautions, 27 charged with possess prohibited drug offences and five people with supply prohibited drug offences. Three people were charged with drink driving.

In comparison, there were 82 drug detection and possession charges combined over three days in 2015, as well as 34 drink driving charges issued by NSW Police.

"The event organisers were very co-operative with police on the site, which was well received by other emergency services present, and the majority of attendees," Insp Aichinger said.

"We will continue to work with the festival organisers who assisted with the streamlined police operation, and will target drugs, alcohol-related crime and anti-social behaviour at future festivals.

"Our aim is to ensure music lovers can attend festivals and enjoy themselves in a safe, drug free environment and ultimately, make it back home to their loved ones safely."

This increased focus on security was also noticed by Berrigan Shire Councillor Ross Bodey, who was one of four members of the Tocumwal Community Development Committee to tour the festival at the weekend.

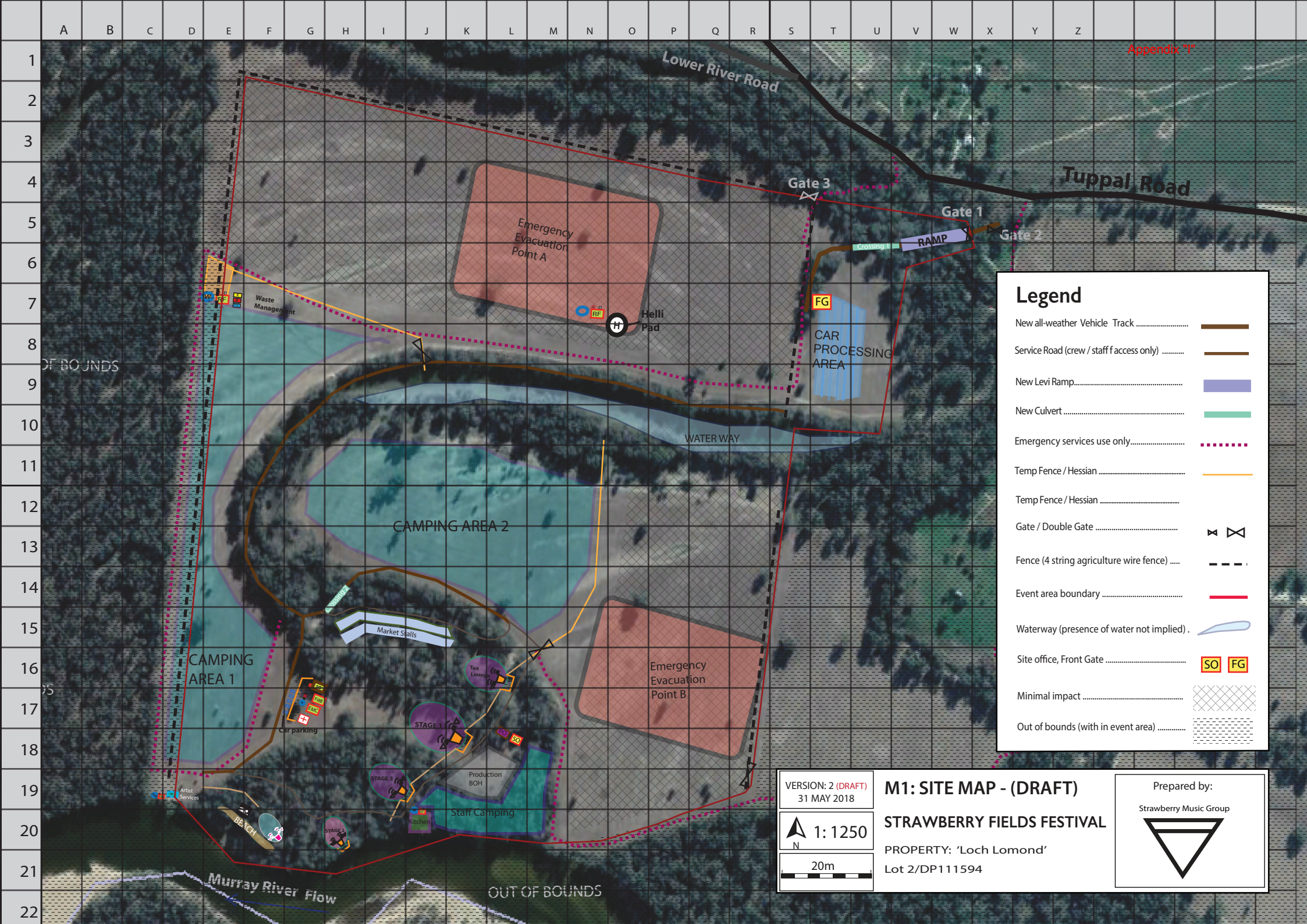
"We were surprised and very impressed with the massive organisation and planning that is required for such an event," Cr Bodey said.

"When you look closely at this festival and think clearly, one comes to the conclusion that it is much better to have an organised festival with good entertainment and almost perfect facilities to handle any mishaps, misjudgements or experiments by the young people present than to have people experimenting with drugs or alcohol down the river or in the back streets of our local towns."

Festival director Tara Benney said she welcomed the chance to work with police, Berrigan Shire Council and the community to put on a fantastic festival this year.

"It was great to see them (NSW Police) smiling in the crowd and interacting with patrons to promote health and safety."

■ More stories page 3



Appendix T1

Legend

- New all-weather Vehicle Track
- Service Road (crew / staff access only)
- New Levi Ramp.....
- New Culvert
- Emergency services use only.....
- Temp Fence / Hessian
- Temp Fence / Hessian
- Gate / Double Gate
- Fence (4 string agriculture wire fence)
- Event area boundary
- Waterway (presence of water not implied).
- Site office, Front Gate
- Minimal impact
- Out of bounds (with in event area)

VERSION: 2 (DRAFT)
31 MAY 2018

1: 1250
N

20m

M1: SITE MAP - (DRAFT)

STRAWBERRY FIELDS FESTIVAL

PROPERTY: 'Loch Lomond'
Lot 2/DP111594

Prepared by:
Strawberry Music Group

 Lawrence Consulting | **Economic Impact of
Strawberry Fields 2017**

DRAFT

Prepared for Strawberry Music Group Pty Ltd

May 2018



EXECUTIVE SUMMARY

Lawrence Consulting was commissioned by Strawberry Music Group Pty Ltd to undertake an assessment of the economic impact of Strawberry Fields 2017, together with the associated visitor impact, on the Berrigan Shire, Greater Boarder region (including the Shire of Moira and City of Greater Shepparton) and Australia. Strawberry Fields is a multi-day music & arts festival that has been held in the Berrigan Shire annually each November since 2011.

The economic impact assessment has concentrated on the quantitative impact of Strawberry Fields 2017, specifically the impact of spending in Berrigan Shire and the Greater Boarder region of visitors to the event together with the turnover of Strawberry Music Group Pty Ltd and consequent local and regional purchases of goods and services. Also of major importance, but not included in the analysis due to the difficulty to enumerate, are the qualitative long-term effects on regional marketing and competitiveness of out-of-region visitors, cumulative television audiences and newspaper and online media coverage.

The total local expenditure by event organisers on Strawberry Fields 2017 was approximately \$288,200 in Berrigan Shire – representing an annual increase of 7.9% from the level of local spend in 2016 (\$267,100) – and a further \$109,000 in the Greater Boarder region. The total number of persons attending the event in 2016, including event staff and suppliers, was estimated at 6,500 persons, the origin of whom included the following patterns:

- 76% of festival participants were from the Melbourne region;
- 9% were from the remainder of Victoria;
- 8% were from New South Wales/ACT;
- A further 4% were from other States; and
- 2% of festival attendees were from overseas.

Taking into account regional length of stay, visitor origin and expenditure patterns, the gross annual stimulus to the Berrigan Shire and Greater Boarder region economies associated with the total attendance numbers at Strawberry Fields 2017 were estimated at \$620,018 and \$826,691, respectively.

Table E1: Gross Indirect Visitor Expenditure by Type, Strawberry Fields 2017 (\$)

Expenditure type	Berrigan Shire	Greater Boarder region
Food & beverage	182,574	243,431
Road transport	7,058	9,411
Retail shopping	388,763	518,351
Attractions	30,349	40,465
Other	11,274	15,032
Total off-site expenditure	620,018	826,691

The total estimated direct and indirect economic impacts associated with Strawberry Fields 2017 on the Berrigan Shire and the Greater Boarder region in 2016/17 include (refer Table E2):

- Total output of \$1.3 million in Berrigan Shire and \$2.6 million in the Greater Boarder region;
- Estimated total income (wages and salaries) of \$329,500 in Berrigan Shire and \$637,600 in the Greater Boarder region;
- Approximately 7.6 full-time equivalent (FTE) employment positions in Berrigan Shire and 13.6 FTEs in the Greater Boarder region; and
- An estimated contribution to GRP of \$632,200 in Berrigan Shire and \$1.3 million in the Greater Boarder region. The total value added impact of Strawberry Fields 2017 represents approximately 0.2% of the total GRP for Berrigan Shire (\$346.7 million in 2016/17).

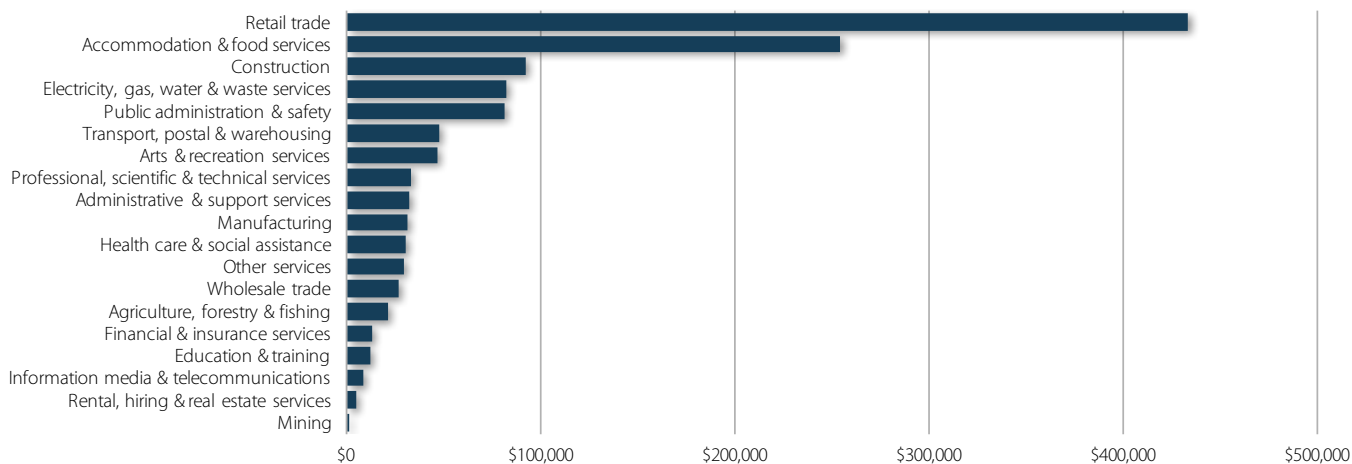
**Table E2: Summary of Economic Impacts of Strawberry Fields 2017**

	Berrigan Shire	Greater Boarder region	Australia
Local expenditure			
Output (\$)	385,999	787,090	1,215,046
Income (\$)	83,741	160,108	289,227
Employment (fte persons)	1.4	2.7	4.2
Value added (\$)	158,537	330,821	611,805
Indirect visitor spending			
Output (\$)	897,059	1,769,709	2,466,471
Income (\$)	245,757	477,450	708,968
Employment (fte persons)	6.2	10.8	13.6
Value added (\$)	473,646	983,140	1,501,201
Total Strawberry Fields 2017			
Output (\$)	1,283,058	2,556,799	3,681,517
Income (\$)	329,498	637,557	998,195
Employment (fte persons)	7.6	13.6	17.9
Value added (\$)	632,182	1,313,961	2,113,007

The flow-on impacts from Strawberry Fields 2017 to other industries across the Berrigan Shire is significant and has been disaggregated in order to measure the contribution in other areas of the local economy. The Retail Trade sector benefits most in terms of total output (\$433,700), followed by Accommodation & Food Services (\$254,000), Construction (\$92,700) and Electricity, Gas, Water & Waste Services (\$82,500).

Estimated Local Business Turnover Supported by Strawberry Fields 2017

Berrigan Shire



Additional scenarios have been considered and impacts modelled based on increased capacities for the Strawberry Fields event venue (including attendees and performers). Assuming spending patterns for both the event operations and visitors are similar, the estimated total economic impact associated with a future attendance of 12,000 persons to the Strawberry Fields festival on the Berrigan Shire and the Greater Boarder region include:

- Total output of \$2.5 million in Berrigan Shire and \$5.0 million in the Greater Boarder region;
- Estimated total income (wages and salaries) of \$648,900 in Berrigan Shire and \$1.3 million in the Greater Boarder region;
- Approximately 14.9 full-time equivalent (FTE) employment positions in Berrigan Shire and 26.7 FTEs in the Greater Boarder region; and

- An estimated contribution to GRP of \$1.2 million in Berrigan Shire and \$2.6 million in the Greater Boarder region. The total value added impact of the expanded Strawberry Fields festival would represent approximately 0.4% of the total GRP for Berrigan Shire.

Table E3: Summary of Economic Impacts of Expanded Strawberry Fields Festival Capacities

	Berrigan Shire	Greater Boarder region	Australia
Scenario 1 (8,000 capacity)			
Output (\$)	1,697,585	3,382,841	4,870,930
Income (\$)	435,951	843,537	1,320,689
Employment (fte persons)	10.0	18.0	23.6
Value added (\$)	836,426	1,738,471	2,795,670
Scenario 2 (10,000 capacity)			
Output (\$)	2,112,111	4,208,884	6,060,343
Income (\$)	542,404	1,049,518	1,643,183
Employment (fte persons)	12.5	22.3	29.4
Value added (\$)	1,040,670	2,162,982	3,478,334
Scenario 3 (12,000 capacity)			
Output (\$)	2,526,638	5,034,927	7,249,756
Income (\$)	648,857	1,255,498	1,965,676
Employment (fte persons)	14.9	26.7	35.2
Value added (\$)	1,244,913	2,587,492	4,160,998

CONTENTS

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INTRODUCTION

Lawrence Consulting was commissioned by Strawberry Music Group Pty Ltd to undertake an assessment of the economic impact of Strawberry Fields 2017, together with the associated visitor impact, on the Berrigan Shire, Greater Boarder region (including the Shire of Moira and City of Greater Shepparton) and Australia. The analysis is an update of a previous report completed by Lawrence Consulting for the 2016 festival and has adopted a similar methodology.

Strawberry Fields is a multi-day music & arts festival that has been held in the Berrigan Shire annually each November since 2011. Showcasing live music from Australia and overseas alongside multiple art installations, murals, a thriving market area and the picturesque surrounds of the iconic Murray River.

Primary features include:

- Three stages showcasing live music and DJs;
- Cafes, food and retail stalls trading throughout the weekend;
- Speakers and workshops featured during the day time;
- Art installations, murals and projections;
- Two bars serving craft ciders, beers and a limited range of spirits; and
- 100% of patrons camping on site throughout weekend.

The economic impact assessment has concentrated on the quantitative impact of Strawberry Fields 2016, specifically the impact of spending in Berrigan Shire and the Greater Boarder region of visitors to the event together with the turnover of Strawberry Music Group Pty Ltd and consequent local and regional purchases of goods and services. Also of major importance, but not included in the analysis due to the difficulty to enumerate, are the qualitative long-term effects on regional marketing and competitiveness of out-of-region visitors, cumulative television audiences and newspaper and online media coverage.

The following sections of this report present the results of the economic impact analysis.

Disclaimer

Lawrence Consulting does not warrant the accuracy of this information and accepts no liability for any loss or damage that you may suffer as a result of your reliance on this information, whether or not there has been any error, omission or negligence on the part of Lawrence Consulting or its employees.

Prepared by:



ECONOMIC IMPACT ANALYSIS

Approach

Cultural activities such as Strawberry Fields 2017 generate economic benefits for the local and regional economy through operational expenditure associated with the organisation / event as well as benefits associated with tourism expenditure / turnover within the region. As a part of ongoing operations, economic impacts from Strawberry Fields are generated by organisational and facility operations, visiting performers and spectator spending. The most visible direct impacts are spectator spending on tickets, food and beverages, parking, merchandise and camping at the venue, whilst subsequent rounds of spending include indirect or off-site tourism expenditure and business supply chain purchases.

The contribution made by Strawberry Fields 2017 to the economies of the Berrigan Shire, Greater Boarder region and Australia has been assessed using regional input-output tables developed specifically for each region. All input data, except where referenced in the report, has been supplied by the proponent, Strawberry Music Group Pty Ltd.

The stimulus from economic activity can be traced through the economy in several different ways:

- The first round effect, or direct effect, are those from the activities expenditure in purchasing goods from other industries;
- The second round effects are those from the supplying industries increasing their purchases to meet the additional demand. The second and subsequent rounds of purchasing are termed the indirect effects; and
- The consumption-induced effects, which recognise that the level of local production is important in determining regional levels of household consumption, that this in turn will be spent locally to a large extent and therefore influence the level of regional consumption and the level of output of each sector.

(Note: Caution should be exercised when interpreting the consumption impacts as they are generally expected to overestimate the actual impact.)

These effects can be represented by multipliers. There are commonly four different types of multipliers:

- Output;
- Income;
- Employment; and
- Value added.

Output

The output impact measures the increase in gross sales throughout the whole economy by summing all the individual transactions resulting, directly and indirectly, from the economic stimulus. The output impacts, are however, regarded as overstating the impact on the economy as they count all goods and services used in one stage of production as an input to later stages of production, hence counting their contribution more than once.

Income

The income impact measures the additional amount of wages and salaries paid to employees of the industry under consideration and to other industries benefiting from the stimulus to the economy.

Employment

The employment impact measures the number of jobs created by the stimulus, both directly and indirectly. It should be noted that the short-term response to increased demand might be for employers to ask existing staff to work overtime. As a consequence, lower employment than the level indicated by the economic impact of the stimulus will result. This short-term scenario is particularly true where the demand stimulus is seen as temporary or where there is spare capacity in the economy (i.e. unemployment).

Value Added

The value added or Gross Regional Product¹ (GRP) impact measures only the net activity at each stage of production. GRP is defined as the addition of consumption, investment and government expenditure, plus exports of goods and services, minus imports of goods and services for a region. The GRP impacts are the preferred measure for the assessment and contribution of a stimulus to the economy.

Limitations

Limitations or qualifiers that should be raised when using input-output analysis include:

- The inputs purchased by each industry are a function of the level of output of that industry. The input function is generally assumed linear and homogenous of degree one (which implies constant returns to scale and no substitution between inputs);
- Each commodity (or group of commodities) is supplied by a single industry or sector of production. This implies that there is only one method used to produce each commodity and that each sector has only a single primary output;
- The total effect of carrying on several types of production is the sum of the separate effects. This rules out external economies and diseconomies and is known simply as the additivity assumption. This generally does not reflect real world operations;
- The system is in equilibrium at given prices. This is obviously not the case in an economic system subject to external influences;
- In the static input-output model, there are no capacity constraints so that the supply of each good is perfectly elastic. Each industry can supply whatever quantity is demanded of it and there are no capital restrictions. This assumption would come into play depending upon the magnitude of the changes in quantities demanded, brought about through changes in taxation levels; and
- The input-output model is an optimisation model that allocates resources between sectors to their most efficient use. This is not expected to happen all of the time in the "real world" and as such results from the input output analysis may overestimate the actual impact delivered on ground.

Input-output techniques provide a solid approach for taking account of the inter-relationships between the various sectors of the economy in the short-term and hence are an appropriate tool for determining the direct and indirect economic impact of Strawberry Fields 2017.

¹ This is also known as Gross State Product (GSP) or Gross National Product (GNP) depending on the level of the analysis.

Description of Stimulus

Data Inputs

The total local expenditure by event organisers on Strawberry Fields 2017 was approximately \$288,200 in Berrigan Shire – representing an annual increase of 7.9% from the level of local spend in 2016 (\$267,100) – and a further \$109,000 in the Greater Boarder region. The total organisational spend in 2017 was approximately \$397,400, which was 2.4% higher than the previous year. A summary of local expenditure by region is provided in the following table.

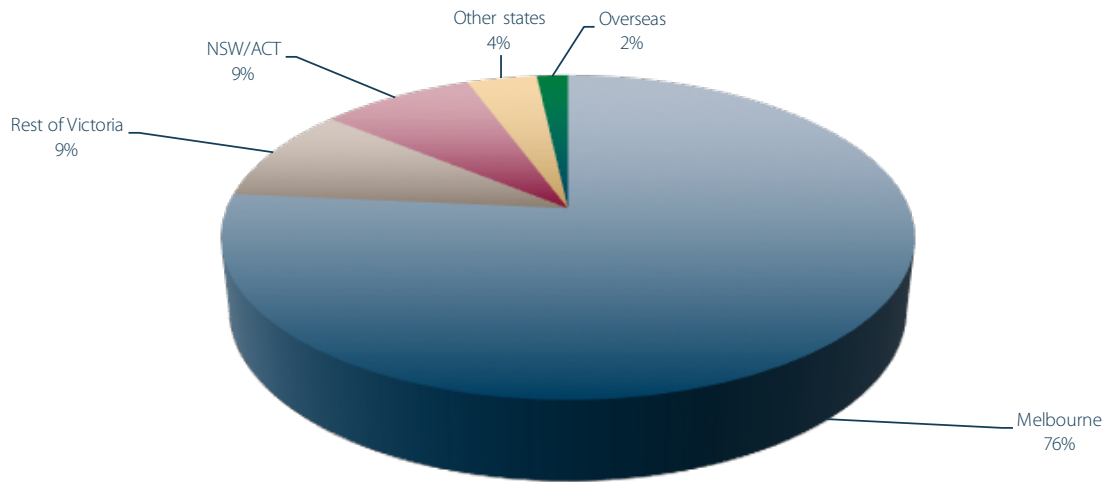
Table 1: Strawberry Fields 2017 Local Expenditure by Region of Purchase

Expenditure type	Region		
	Berrigan Shire	Greater Boarder region	Total
Art Program	\$8,154	\$0	\$8,154
Buses	\$7,392	\$0	\$7,392
Artist & Staff Hotels	\$5,926	\$0	\$5,926
Bar Expenses	\$7,183	\$0	\$7,183
Electrical	\$17,331	\$0	\$17,331
Environment & Waste	\$45,886	\$0	\$45,886
Fencing	\$2,943	\$19,561	\$22,504
General Fuel	\$1,893	\$51	\$1,944
General Materials	\$38	\$414	\$453
Machinery Hire	\$2,585	\$25,348	\$27,933
Management Team	\$2,108	\$0	\$2,108
Market Stall Fees	\$413	\$0	\$413
Marketing Staff	\$3,615	\$0	\$3,615
Medical	\$15,265	\$0	\$15,265
On Site Expenses - Music	\$107	\$0	\$107
On Site Expenses - Site	\$2,080	\$0	\$2,080
On Site Expenses - Technical	\$0	\$164	\$164
Other Expenses	\$10,230	\$1,050	\$11,280
Production Transport	\$0	\$2,211	\$2,211
Roadworks	\$37,588	\$0	\$37,588
Security	\$6,500	\$0	\$6,500
Site Clearing	\$420	\$0	\$420
Site Crew	\$5,973	\$0	\$5,973
Site Plumbing	\$15,789	\$5,491	\$21,280
Staff Catering	\$11,506	\$2,724	\$14,230
Staging Hire	\$0	\$1,117	\$1,117
Street Marketing	\$2,024	\$0	\$2,024
Temporary Structures	\$0	\$11,365	\$11,365
Toilets & Showers	\$3,939	\$19,602	\$23,541
Traffic Management	\$0	\$20,129	\$20,129
Venue & Council	\$71,284	\$0	\$71,284
Total	\$288,171	\$109,227	\$397,398

Strawberry Fields is also a significant cultural and tourism attraction for both local residents and visitors to the region. The total number of persons attending the event in 2017, including event staff and suppliers, was estimated at 6,500 persons, as determined through individual ticket sales. Based on ticket sales, the origin of attendees was determined, including the following patterns:

- 76% of festival participants were from the Melbourne region, down from 79% in 2016;
- 9% were from the remainder of Victoria (up from 8%);
- 8% were from New South Wales/ACT (down from 9%);
- A further 4% were from other States (unchanged); and
- 2% of festival attendees were from overseas.

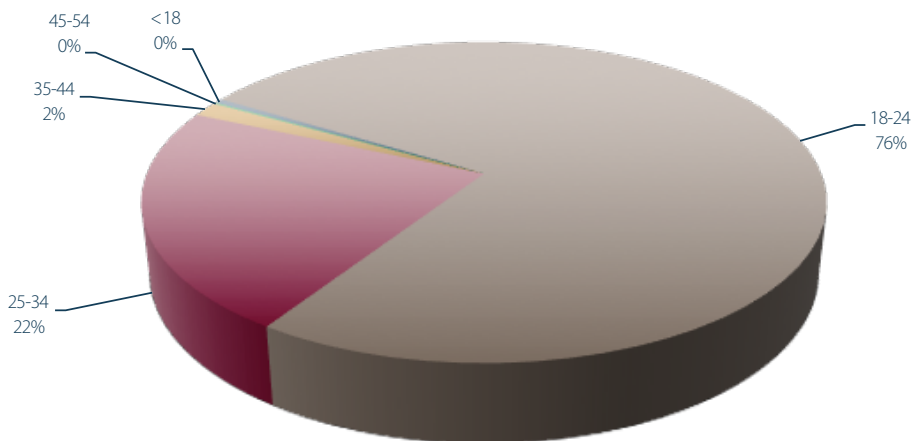
Strawberry Fields Attendance by Origin, 2017



Source: Strawberry Fields

Specific demographic data for festival participants from ticket sales for the 2017 event have been analysed to show the characteristics of attendees. Approximately 52.7% of attendees were male and 47.3% were female. The age distribution of people attending Strawberry Fields 2017 shows the largest share occurring in the 18-24 years age bracket (76%), followed by the 25-34 years (22%) age bracket whilst the average age of people attending is 23.2 years.

Strawberry Fields Attendance by Age, 2017



Source: Strawberry Fields

Taking into account regional length of stay, visitor origin and expenditure patterns, the gross annual stimulus to the Berrigan Shire and Greater Boarder region economies associated with the total attendance numbers at Strawberry Fields 2017 were estimated at \$620,018 and \$826,691, respectively. A summary of the indirect tourism expenditure is provided in the following table.

Table 2: Gross Indirect Visitor Expenditure by Type, Strawberry Fields 2017 (\$)

Expenditure type	Berrigan Shire	Greater Boarder region
Food & beverage	182,574	243,431
Road transport	7,058	9,411
Retail shopping	388,763	518,351
Attractions	30,349	40,465
Other	11,274	15,032
Total off-site expenditure	620,018	826,691

Disaggregated industry outputs were provided as part of the analysis to demonstrate the impacts of Strawberry Fields 2017 on all 114 sectors included in the input-output model; these are provided in Appendix A.

Displacements & Leakages

Displacement arises when an economic stimulus such as Strawberry Fields 2017 takes market share from other existing local firms or organisations, or 'displaces' alternative uses of project funds that might otherwise have occurred. Leakages are defined as the proportion of project outputs that flow out of the catchment area, i.e. purchases from outside the region.

In relation to the operation of Strawberry Fields 2017 and the indirect tourism benefits created by the facility, for the purpose of this analysis it has been assumed that both the Berrigan Shire and Greater Boarder region are closed economies, i.e. any displacement and leakages are considered marginal. All expenditure related to the stimulus has been assumed to be made within each region – where not otherwise identified – in order to represent the additional economic activity generated by Strawberry Fields 2017.

Impact Assessment

Direct Operating Expenditure

The net annual regional economic impact – i.e. direct, indirect and consumption-induced – associated with the operation of Strawberry Fields 2017 on the Berrigan Shire include (refer table below):

- An estimated direct output of \$288,200 and additional flow on increases in output of \$45,700 through other industries, for a total industry impact of \$338,900. A further \$52,100 in output in the region can be associated with consumption-induced effects;
- Estimated direct income (wages and salaries) of \$61,300, with \$8,900 in additional income generated through flow on effects in other industries and a further \$13,600 from household spending;
- Approximately 1.0 direct full-time equivalent (FTE) employment positions, with an estimated additional 0.4 employment positions supported indirectly through other industries and household consumption for a total employment impact of 1.4 FTEs; and
- An estimated contribution to GRP of \$109,900 from direct effects, with a further flow on impact of \$20,700 through other industries for a total industry value added of \$130,600. An additional \$27,900 in gross regional product can be attributed to consumption-induced effects.

Table 3: Economic Impact of Strawberry Fields 2017, Direct Operating Expenditure

	Berrigan Shire	Greater Boarder region	Australia
Output (\$)			
Direct	288,171	397,398	397,398
Indirect	45,687	155,244	335,191
Consumption	52,141	234,448	482,458
Total	385,999	787,090	1,215,046
Income (\$)			
Direct	61,286	65,601	65,601
Indirect	8,896	30,231	74,661
Consumption	13,559	64,275	148,965
Total	83,741	160,108	289,227
Employment (fte persons)			
Direct	1.0	1.1	1.1
Indirect	0.2	0.5	0.9
Consumption	0.3	1.2	2.2
Total	1.4	2.7	4.2
Value added (\$)			
Direct	109,918	121,259	121,259
Indirect	20,707	71,718	153,014
Consumption	27,912	137,843	337,532
Total	158,537	330,821	611,805

Indirect Visitor Expenditure

The economic impacts of the indirect visitor expenditure associated with Strawberry Fields 2017 for the Berrigan Shire include (refer table below):

- An estimated direct output of \$620,000 and additional flow on increases in output of \$124,000 through other industries, for a total industry impact of \$744,000. A further \$153,000 in output in the region can be associated with consumption-induced effects;
- Estimated direct income (wages and salaries) of \$180,600, with \$25,400 in additional income generated through flow on effects in other industries and a further \$39,800 from household spending;
- Approximately 4.9 direct full-time equivalent (FTE) employment positions, with an estimated additional 1.3 employment positions supported indirectly through other industries and household consumption for a total employment impact of 6.2 FTEs; and
- An estimated contribution to GRP of \$332,100 from direct effects, with a further flow on impact of \$59,700 through other industries for a total industry value added of \$391,700. An additional \$81,900 in gross regional product can be attributed to consumption-induced effects.

Table 4: Economic Impact of Strawberry Fields 2017, Indirect Visitor Expenditure

	Berrigan Shire	Greater Boarder region	Australia
Output (\$)			
Direct	620,018	826,691	826,691
Indirect	124,023	396,738	620,730
Consumption	153,019	546,281	1,019,050
Total	897,059	1,769,709	2,466,471
Income (\$)			
Direct	180,605	240,806	240,806
Indirect	25,360	69,289	123,513
Consumption	39,792	167,354	344,648
Total	245,757	477,450	708,968
Employment (fte persons)			
Direct	4.9	6.6	6.6
Indirect	0.4	1.1	1.7
Consumption	0.8	3.2	5.3
Total	6.2	10.8	13.6
Value added (\$)			
Direct	332,073	442,764	442,764
Indirect	59,659	183,780	288,319
Consumption	81,913	356,596	770,118
Total	473,646	983,140	1,501,201

Summary of Impacts

The economic impact of the operations of Strawberry Fields 2017 and those of indirect regional participant spending can be aggregated to achieve an overall annualised estimate of the impact on the economies of the Berrigan Shire, the Greater Boarder region and Australia. It is difficult to be definitive regarding how much of the regional off-site spectator spending impact will accrue within the Berrigan Shire, as opposed to elsewhere in the Greater Boarder region, given Berrigan Shire faces capacity constraints in key sectors (e.g. accommodation stock, local supply chain, etc.). The input data has, however, allowed for differentiation of Berrigan Shire and rest of the Greater Boarder region spending for both operational-based and indirect tourism expenditure.

Following this estimation, the direct and total economic impacts associated with Strawberry Fields 2017 on the Berrigan Shire and the Greater Boarder region in 2016/17 are provided in the following table and include:

- Total output of \$1.3 million in Berrigan Shire and \$2.6 million in the Greater Boarder region;
- Estimated total income (wages and salaries) of \$329,500 in Berrigan Shire and \$637,600 in the Greater Boarder region;
- Approximately 7.6 full-time equivalent (FTE) employment positions in Berrigan Shire and 13.6 FTEs in the Greater Boarder region; and
- An estimated contribution to GRP of \$632,200 in Berrigan Shire and \$1.3 million in the Greater Boarder region. The total value added impact of Strawberry Fields 2017 represents approximately 0.2% of the total GRP for Berrigan Shire (\$346.7 million in 2016/17).

Table 5: Summary of Economic Impacts of Strawberry Fields 2017

	Berrigan Shire	Greater Boarder region	Australia
Local expenditure			
Output (\$)	385,999	787,090	1,215,046
Income (\$)	83,741	160,108	289,227
Employment (fte persons)	1.4	2.7	4.2
Value added (\$)	158,537	330,821	611,805
Indirect visitor spending			
Output (\$)	897,059	1,769,709	2,466,471
Income (\$)	245,757	477,450	708,968
Employment (fte persons)	6.2	10.8	13.6
Value added (\$)	473,646	983,140	1,501,201
Total Strawberry Fields 2017			
Output (\$)	1,283,058	2,556,799	3,681,517
Income (\$)	329,498	637,557	998,195
Employment (fte persons)	7.6	13.6	17.9
Value added (\$)	632,182	1,313,961	2,113,007

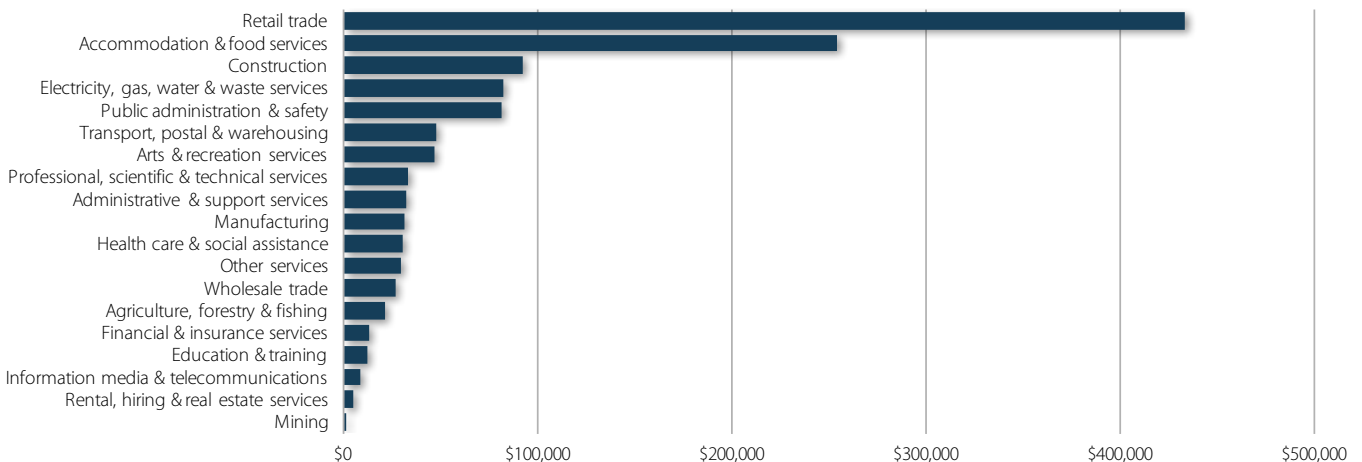
The flow-on impacts from Strawberry Fields 2017 to other industries across the Berrigan Shire is significant and has been disaggregated in order to measure the contribution in other areas of the local economy. The following table demonstrates that the Retail Trade sector benefits most in terms of total output (\$433,700), followed by Accommodation & Food Services (\$254,000), Construction (\$92,700) and Electricity, Gas, Water & Waste Services (\$82,500).

Table 6: Estimated Disaggregated Local Industry Impacts of Strawberry Fields 2017

Industry division	Industry output (\$)	Direct employment (FTEs)
Agriculture, Forestry and Fishing	21,550	0.1
Mining	618	0.0
Manufacturing	31,754	0.1
Electricity, Gas, Water and Waste Services	82,450	0.0
Construction	92,695	0.2
Wholesale Trade	26,388	0.1
Retail Trade	433,699	3.7
Accommodation and Food Services	254,023	2.0
Transport, Postal and Warehousing	47,333	0.2
Information Media and Telecommunications	8,691	0.0
Financial and Insurance Services	12,842	0.0
Rental, Hiring and Real Estate Services	4,665	0.0
Professional, Scientific and Technical Services	33,029	0.1
Administrative and Support Services	32,636	0.1
Public Administration and Safety	81,611	0.4
Education and Training	12,261	0.1
Health Care and Social Assistance	30,069	0.2
Arts and Recreation Services	47,047	0.0
Other Services	29,697	0.2
Total	1,283,058	7.6

Estimated Local Business Turnover Supported by Strawberry Fields 2017

Berrigan Shire



Future Scenarios

Additional scenarios have been considered and impacts modelled based on increased capacities for the Strawberry Fields event venue (including attendees and performers). Assuming spending patterns for both the event operations and visitors are similar, the estimated total economic impact associated with a future attendance of 12,000 persons to the Strawberry Fields festival on the Berrigan Shire and the Greater Boarder region is provided in the following table and include:

- Total output of \$2.5 million in Berrigan Shire and \$5.0 million in the Greater Boarder region;
- Estimated total income (wages and salaries) of \$648,900 in Berrigan Shire and \$1.3 million in the Greater Boarder region;
- Approximately 14.9 full-time equivalent (FTE) employment positions in Berrigan Shire and 26.7 FTEs in the Greater Boarder region; and
- An estimated contribution to GRP of \$1.2 million in Berrigan Shire and \$2.6 million in the Greater Boarder region. The total value added impact of the expanded Strawberry Fields festival would represent approximately 0.4% of the total GRP for Berrigan Shire.

Table 7: Summary of Economic Impacts of Expanded Strawberry Fields Festival Capacities

	Berrigan Shire	Greater Boarder region	Australia
Scenario 1 (8,000 capacity)			
Output (\$)	1,697,585	3,382,841	4,870,930
Income (\$)	435,951	843,537	1,320,689
Employment (fte persons)	10.0	18.0	23.6
Value added (\$)	836,426	1,738,471	2,795,670
Scenario 2 (10,000 capacity)			
Output (\$)	2,112,111	4,208,884	6,060,343
Income (\$)	542,404	1,049,518	1,643,183
Employment (fte persons)	12.5	22.3	29.4
Value added (\$)	1,040,670	2,162,982	3,478,334
Scenario 3 (12,000 capacity)			
Output (\$)	2,526,638	5,034,927	7,249,756
Income (\$)	648,857	1,255,498	1,965,676
Employment (fte persons)	14.9	26.7	35.2
Value added (\$)	1,244,913	2,587,492	4,160,998

APPENDIX A: DISAGGREGATED INDUSTRY OUTPUT

Table A1: Estimated Disaggregated Industry Impacts of Strawberry Fields 2017 – Berrigan Shire

Industry sector	Industry output (\$)	Direct employment (FTEs)
Poultry and Other Livestock	5,995	0.021
Sheep, Grains, Beef and Dairy Cattle	0	0.000
Other Agriculture	13,959	0.038
Aquaculture	0	0.000
Forestry and Logging	0	0.000
Fishing, hunting and trapping	0	0.000
Agriculture, Forestry and Fishing Support Services	1,595	0.002
Coal mining	0	0.000
Oil and gas extraction	0	0.000
Iron Ore Mining	0	0.000
Non Ferrous Metal Ore Mining	0	0.000
Non Metallic Mineral Mining	618	0.001
Exploration and Mining Support Services	0	0.000
Meat and Meat product Manufacturing	0	0.000
Processed Seafood Manufacturing	0	0.000
Dairy Product Manufacturing	4,857	0.007
Fruit and Vegetable Product Manufacturing	4,345	0.011
Oils and Fats Manufacturing	0	0.000
Grain Mill and Cereal Product Manufacturing	0	0.000
Bakery Product Manufacturing	5,295	0.035
Sugar and Confectionery Manufacturing	0	0.000
Other Food Product Manufacturing	0	0.000
Soft Drinks, Cordials and Syrup Manufacturing	0	0.000
Beer Manufacturing	0	0.000
Wine, Spirits and Tobacco	5,319	0.012
Textile Manufacturing	0	0.000
Tanned Leather, Dressed Fur and Leather Product Manufacturing	0	0.000
Textile Product Manufacturing	498	0.003
Knitted Product Manufacturing	0	0.000
Clothing Manufacturing	0	0.000
Footwear Manufacturing	0	0.000
Sawmill Product Manufacturing	0	0.000
Other Wood Product Manufacturing	579	0.003
Pulp, Paper and Paperboard Manufacturing	0	0.000
Paper Stationery and Other Converted Paper Product Manufacturing	0	0.000
Printing (including the reproduction of recorded media)	0	0.000
Petroleum and Coal Product Manufacturing	0	0.000
Human Pharmaceutical and Medicinal Product Manufacturing	0	0.000
Veterinary Pharmaceutical and Medicinal Product Manufacturing	0	0.000
Basic Chemical Manufacturing	1,422	0.002
Cleaning Compounds and Toiletry Preparation Manufacturing	0	0.000
Polymer Product Manufacturing	0	0.000
Natural Rubber Product Manufacturing	0	0.000
Glass and Glass Product Manufacturing	0	0.000
Ceramic Product Manufacturing	0	0.000
Cement, Lime and Ready-Mixed Concrete Manufacturing	1,276	0.002
Plaster and Concrete Product Manufacturing	0	0.000
Other Non-Metallic Mineral Product Manufacturing	0	0.000
Iron and Steel Manufacturing	1,010	0.004
Basic Non-Ferrous Metal Manufacturing	0	0.000

Table A1: Estimated Disaggregated Industry Impacts of Strawberry Fields 2017 – Berrigan Shire

Industry sector	Industry output (\$)	Direct employment (FTEs)
Forged Iron and Steel Product Manufacturing	0	0.000
Structural Metal Product Manufacturing	2,306	0.005
Metal Containers and Other Sheet Metal Product manufacturing	0	0.000
Other Fabricated Metal Product manufacturing	0	0.000
Motor Vehicles and Parts; Other Transport Equipment manufacturing	2,338	0.008
Ships and Boat Manufacturing	0	0.000
Railway Rolling Stock Manufacturing	0	0.000
Aircraft Manufacturing	670	0.002
Professional, Scientific, Computer and Electronic Equipment Manufacturing	0	0.000
Electrical Equipment Manufacturing	0	0.000
Domestic Appliance Manufacturing	0	0.000
Specialised and other Machinery and Equipment Manufacturing	1,839	0.006
Furniture Manufacturing	0	0.000
Other Manufactured Products	0	0.000
Electricity Generation	0	0.000
Electricity Transmission, Distribution, On Selling and Electricity Market Operation	12,142	0.011
Gas Supply	0	0.000
Water Supply, Sewerage and Drainage Services	20,483	0.026
Waste Collection, Treatment and Disposal Services	49,825	0.000
Residential Building Construction	2,961	0.008
Non-Residential Building Construction	0	0.000
Heavy and Civil Engineering Construction	40,428	0.030
Construction Services	49,306	0.116
Wholesale Trade	26,388	0.074
Retail Trade	433,699	3.717
Accommodation	15,322	0.107
Food and Beverage Services	238,701	1.915
Road Transport	33,370	0.132
Rail Transport	0	0.000
Water, Pipeline and Other Transport	1,591	0.003
Air and Space Transport	0	0.000
Postal and Courier Pick-up and Delivery Service	3,460	0.016
Transport Support services and storage	8,912	0.012
Publishing (except Internet and Music Publishing)	4,431	0.016
Motion Picture and Sound Recording	0	0.000
Broadcasting (except Internet)	0	0.000
Internet Service Providers, Internet Publishing and Broadcasting, Websearch Portals and Data Processing	4,260	0.006
Telecommunication Services	0	0.000
Library and Other Information Services	0	0.000
Finance	12,842	0.019
Insurance and Superannuation Funds	0	0.000
Auxiliary Finance and Insurance Services	0	0.000
Rental and Hiring Services (except Real Estate)	4,665	0.000
Ownership of Dwellings	0	0.000
Non-Residential Property Operators and Real Estate Services	0	0.000
Professional, Scientific and Technical Services	33,029	0.116
Computer Systems Design and Related Services	0	0.000
Employment, Travel Agency and Other Administrative Services	27,494	0.069
Building Cleaning, Pest Control and Other Support Services	5,142	0.044
Public Administration and Regulatory Services	73,500	0.348
Defence	0	0.000

**Table A1: Estimated Disaggregated Industry Impacts of Strawberry Fields 2017 – Berrigan Shire**

Industry sector	Industry output (\$)	Direct employment (FTEs)
Public Order and Safety	8,111	0.051
Primary and Secondary Education Services (incl Pre-Schools and Special Schools)	11,052	0.103
Technical, Vocational and Tertiary Education Services (incl undergraduate and postgraduate)	437	0.002
Arts, Sports, Adult and Other Education Services (incl community education)	773	0.009
Health Care Services	19,568	0.148
Residential Care and Social Assistance Services	10,501	0.091
Heritage, Creative and Performing Arts	41,023	0.000
Sports and Recreation	6,024	0.026
Gambling	0	0.000
Automotive Repair and Maintenance	10,641	0.062
Other Repair and Maintenance	3,805	0.020
Personal Services	14,729	0.130
Other Services	521	0.003
Total	1,283,058	7.589

Emergency Management Plan

Strawberry Fields Festival

15 November 2018 – 18 November 2018

*Prepared By: Strawberry Music group Pty Ltd
ABN: 50 139 653 348*

Prepared for: Berrigan Shire Council

Draft: V2

Strawberry Music group Pty Ltd



Document Overview:

This Emergency Management Plan (EMP) must be read in conjunction with the following documents:

1. Fire Management Plan
2. Medical Management Plan
3. Security Management Plan
4. Event Plan
5. Traffic Management Plan

Document Control:

Version #	Date Modified	Description/Notes	Author/Editor
V1	24/04/2018	New Document	Jeffrey Moss
V2	28/05/2018	Revised after Stakeholder feedback	Jeffrey Moss

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1. Introduction

1.1 Aim

The aim of this document is to detail the agreed plans to be utilized in initiating and managing all responses to emergency incidents which might occur during the conduct of the Strawberry Fields Festival to be held at Tocumwal, NSW, over 4 days from 15th November 2018 – 18th November 2018 inclusive.

These plans have been developed and will be applied in the clear understanding that the “life safety” and welfare of all festival attendees is paramount and that the provision of effective, timely, management of/and response to emergency incidents is a cornerstone responsibility in the conduct of the Strawberry Fields Festival.

This document shall be used as a guide by emergency response practitioners (and others with similar roles/responsibilities), as an aide to the facilitation of a co-ordinated, co-operative delivery of emergency response services.

This plan acknowledges that flexibility is an essential tool in the management of emergency events and accordingly, users of the plan may (where necessary) adapt specific aspects of the plan to meet the operational requirements/objectives of any emergency related situation.

1.2 Objective

The Broad Objectives of this plan are:

1. Apply Measures to prevent or reduce the causes or effect of any Emergency.
2. Apply strategies/actions to reduce the cause and effect of an emergency.
3. Provide support for all Staff and Emergency Stakeholders should they require a response.

1.3 Control Statement

In all cases of an emergency occurring, including those where the impact to festival participants is only threatened, the initial control of the response to and management of, that incident will be with the appointed Event Emergency Response Co-ordinator (EERC) and will remain so until the incident is either concluded or responsibility for the ongoing management/response to the incident is transferred to the relevant statutory emergency service/authority being Police, RFS, NSW Ambulance, SES or other agency. At this time, the Event Emergency Response Coordinator will assume the role of the Event Commander and offer the resources of the Event as support to the external Incident Controller.

In all situations consultation with the relevant statutory emergency service shall be undertaken where practicable.

1.4 References

This plan has been produced with reference to the following Australian Legislation, Standards and plans:

- Work Health & Safety Act 2011 (NSW)
- State Emergency and rescue Management Act 1989 No 165 (NSW)
- Emergency Management Manual Victoria: State Emergency Response Plan
- ISO Standard 31000:2009 – Risk Management: Principles and Guidelines
- Australian Standard AS 3745-2010-Planning and Guidelines

****Feedback from the 2017 event will be incorporated into this document.***

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2. Event Overview

2.1 Overview

Name: Strawberry Fields Festival

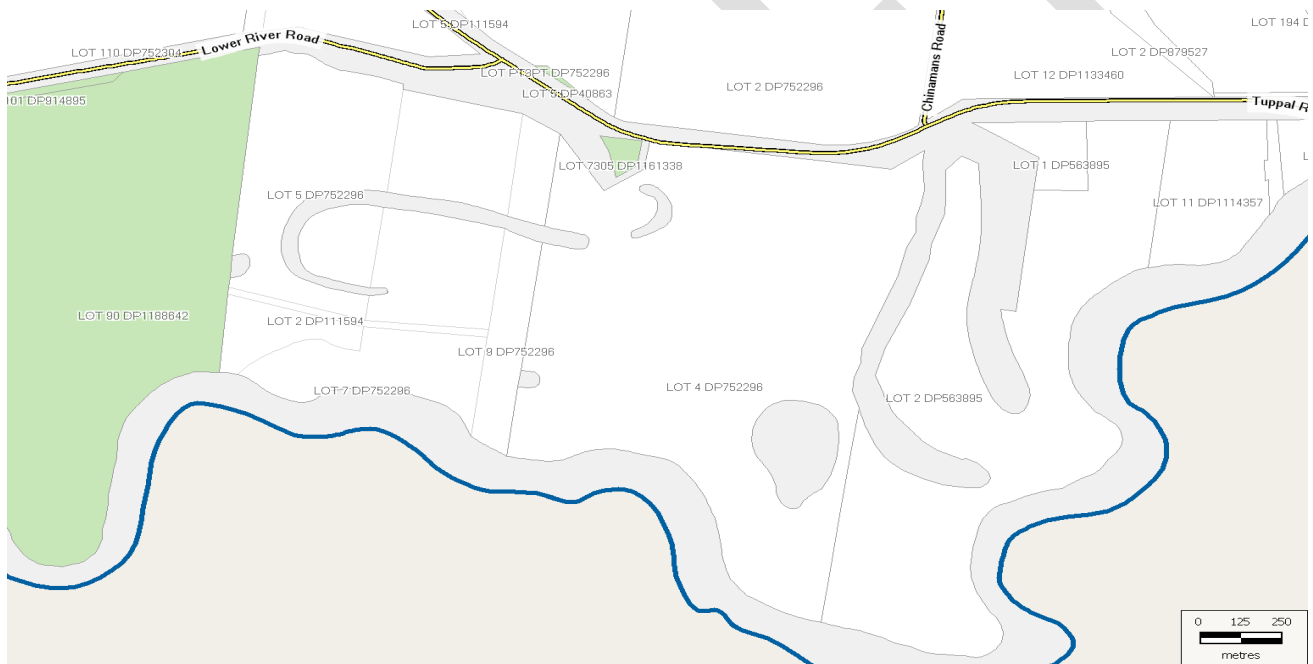
Date: November 15 – 18, 2018

Attendance Numbers 2018: 8,000 People + 750

Staff/Performers Type: Ticketed, Licensed Event

2.2 Location

Address	367 Tuppal road, Tocumwal 2714
Crown Description	
Local Government (Council)	Lot 4,5,7,9/DP752296 and Lot 2/DP111594
GPS Coordinates	tbc



2.3 Operational and Emergency Management Contacts

Name	Role/Position	Email	Ph.#
Jeffrey Moss	Event Operations/site Manager	jeff@soundeventgroup.com	0413 030 007
Matthew Wood	Event Commander	matthew.wood1962@gmail.com	0408 534 647
	Fire Commander		0419 352 307
Colbrow Medical	Medical Commander	operations@colbrowmedics.com .au	03 85888360
Malcolm Griffith	Security Manager	george@nsasecurity.com.au	0419 392 445

3. Emergency Management Personnel and Infrastructure

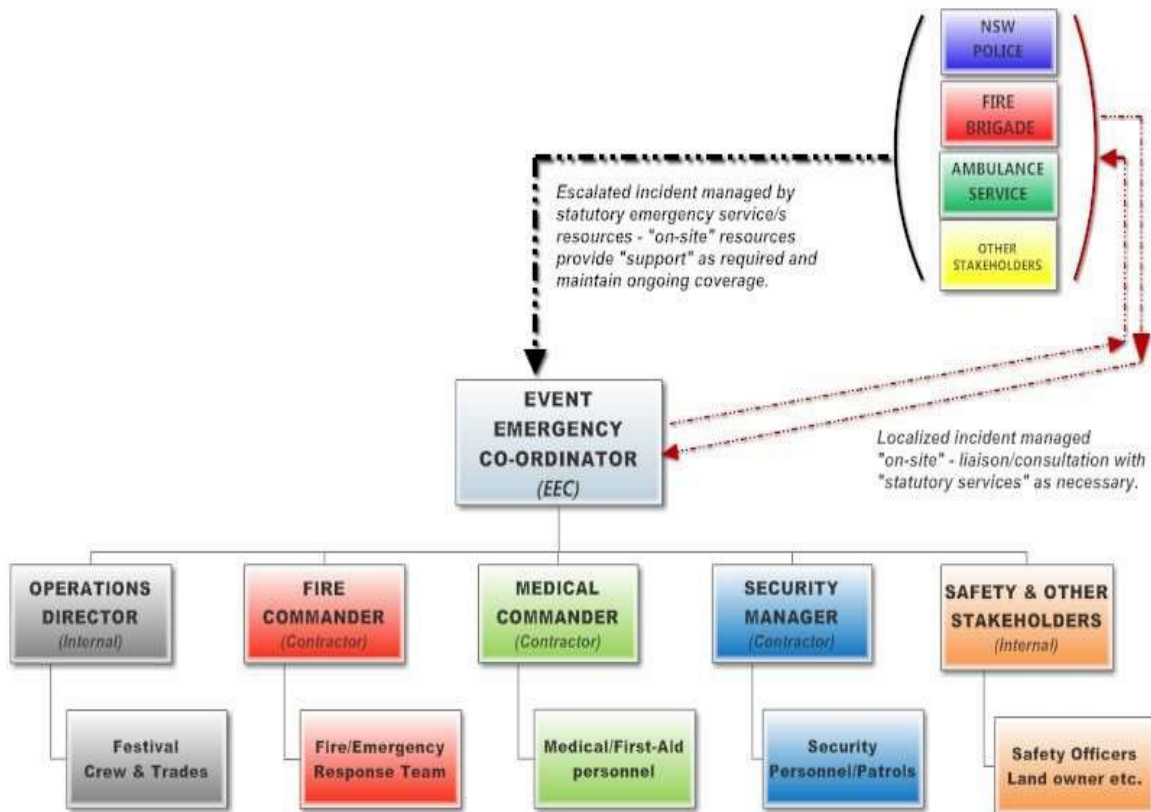
All Planning of Emergency Response arrangements will be a consultative and transparent process in which Event Organisers will meet with all relevant State Government Emergency Services/Agencies and the Berrigan Shire Council.

3.1 Emergency Management Team (EMT)

Management of the Strawberry Fields Festival will include the establishment of an *Emergency Management Team* (EMT) which will be made up of the "onsite" senior managers (Operations, Fire, Medical, Security and Safety) and may include representatives of the relevant statutory authorities or emergency services (Council, Police, RFS, NSW Ambulance, SES etc.).

The Event Emergency Response Co-ordinator shall convene regular meetings of the EMT as deemed appropriate the purpose of which shall be to discuss/evaluate/plan "operational" matters pertaining to the event.

Emergency Management Team Structure.



3.2 Emergency Management Team Roles

Title/Role	Responsibilities	Reports to -
Event Emergency Response Coordinator (EEC)	<ul style="list-style-type: none"> • <i>Command, control, co-ordinate and manage all emergency response</i> • <i>Obtain accurate information regarding emergency incidents and initiate appropriate action</i> • <i>Initiate external emergency service involvement as appropriate.</i> • <i>In the absence of a NSW Police Incident Controller (or representative), initiate Emergency response arrangements.</i> • <i>Monitor all emergency response activities and ensure that a full detail of incidents is recorded in the Incident Log.</i> • <i>Establish and convene an Incident Management Team as required.</i> 	Festival Management
Safety Officer (PSO)	<ul style="list-style-type: none"> • <i>Ensures Exits, emergency access routes (pedestrian and vehicular) and other critical "life safety" elements including emergency equipment (fire extinguishers, blankets etc.) are unobstructed and "fit for purpose".</i> • <i>Provides ongoing monitoring of all areas of event to ensure compliance with special features/conditions of Development Approval/Permits (as applicable) and to identify potentially unsafe scenarios and provide assistance with compliance measures.</i> <p><i>NOTE: This is a mandated "stand-alone" role. Sufficient qualified/trained personnel to be made available to ensure coverage of the role for the duration of the event.</i></p>	EER C

<p>Chief Warden</p>	<ul style="list-style-type: none"> • Manage the administration of the appointed Emergency Control Organization (ECO) including the provision of Warden's and any systems associated with their duties. • In consultation with the EERC, initiate and control any required evacuation activities. • Ensure that a replacement (Deputy Chief Warden) is installed during any periods of anticipated Chief Warden absence. • Perform activities and provide assistance as directed by any statutory emergency service 	<p>EERC</p>
<p>Deputy Chief Warden</p>	<ul style="list-style-type: none"> • In the absence of the Chief Warden – assume the role and perform all duties of the Chief Warden. • Assist the Chief Warden in the execution of his duties as required/directed. <p>NOTE: In circumstances where both the Chief Warden <u>AND</u> the Deputy Chief Warden are absent – the role will be undertaken by the EERC or his nominated delegate.</p>	<p>C/ Warden & EERC</p>
<p>Area Wardens</p>	<ul style="list-style-type: none"> • Familiarize themselves with their allotted area and the general layout of the festival site including all Exits, Assembly Areas and First Aid/Medical assistance locations. • Know the location and monitor conditions surrounding emergency equipment i.e. fire extinguishers etc. • Ensure safety of patrons, employees, contractors and other persons (as far as is practicable) • Assist (as directed) with the orderly evacuation of persons. • During an evacuation, perform physical checks of their allocated area to ensure all persons have been evacuated. • Attend briefings as required. • Maintain an awareness of their area of responsibility and report non-compliant matters. • Establish/maintain sound communications with Emergency Coordination Centre (Radio, Mobile Phone etc.) Incidents are accurately reported, and Incident Reports are handed to the Chief or Deputy Chief Warden promptly. • Participate in inspections and checklists where necessary. 	<p>C/Warden Deputy Chief Warden</p>

Wardens	<p><i>In the absence of the Area Warden – assume role and perform all Area Warden duties.</i></p> <p><i>Assist the Area Warden in the execution of their duties as required/directed.</i></p>	Area Warden
Communications Officer	<p><i>Attending to emergency calls including the notification of appropriate emergency services</i></p> <p><i>Notifying the EERC of emergencies and maintain communications between the EERC and the Area Wardens.</i></p> <p><i>Maintain a detailed Event/Incident Log.</i></p>	EERC & Chief Warden

3.3 Identification

In the event of an Emergency, members of the Emergency Management Team and Evacuation Control Organisation (where provided) shall be identifiable in accordance with the following:

Fire Commander	<p><i>Manage the Fire/First Response resource.</i></p> <p><i>Attend to all fire related emergency calls</i></p> <p><i>Direct Fire Response Personnel on the “fire ground”.</i></p> <p><i>Initiate the notification of appropriate statutory emergency services as required.</i></p> <p><i>Establish/maintain communications with the Emergency Response Co-ordinator and provide details/regular updates on incident status</i></p> <p><i>Participate as part of any convened “Incident Management Team”</i></p>	EERC
Event Medical Commander	<p><i>Manage the Medical resource.</i></p> <p><i>Respond to all requests for Medical assistance.</i></p> <p><i>Oversee the activities of the Event Medical Team.</i></p> <p><i>Ensure adequate equipment/supplies are on hand to meet the demand for medical services.</i></p> <p><i>Participate as part of any convened “Incident Management Team” as required.</i></p>	EERC

Security Manager	<i>Manage the Security/Public Order resource. As required, assist with the evacuation and crowd control. Ensure streamlined integration of security wardens with the evacuation and crowd flow process</i>	EERC
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3.4 Emergency Response Providers

POSITION	TABARD/VEST TEXT	TABARD/VEST COLOUR
Event Emergency Response Coordinator	Emergency Response Coordinator	White
Chief Warden	Chief Warden	White
Deputy Chief Warden	Deputy Chief Warden	White
Communications Officer	Communications Officer	White
Area Warden	Area Warden	Yellow
Safety Officer	Safety Officer	Blue
Event Medical Team - Commander	Medical Commander	Green
Event Medical Team - Doctor	Event Doctor	Green
Event Medical Team - Paramedic	Event Paramedic	Green
Event Medical Team – Advanced First Responder	Event Medic	Green
Event Fire Crew - Commander	Fire Commander	High Viz Red/Yellow
Event Fire Crew – Fire Response	Fire Crew	High Viz – Red/Yellow
Event Security Team Manager	TBC	Yellow
Event Security Team – Crowd	TBC	Yellow

A number of specialist service providers have been engaged to provide onsite “Emergency Response” services across the festival site for the duration of the event. These include:

- Event Medical team (Colbrow Medical), under the control of the Event Medical Commander
- Event Fire Services (tbc), under the control of the Event Fire Commander
- Event Security (NSA Security), under the control of the Event Security Manager
- Event Staff (Strawberry Fields Festival Personnel), including Site Crew and Traffic Staff under the control of the Event Site and Operations Manager.

3.5 Emergency Co-ordination Centre (ECC)

The ECC will be staffed 24 hours a day from the commencement of the event until the end of the event. All Security, Safety, Policing, Fire and Medical response matters will be coordinated through this room, where each incident will be logged, and each job deployed accordingly. The Event Emergency Response Coordinator will be positioned in the ECC where he/she will have access to uninterrupted internal and external forms of communications.

The ECC will be equipped with the following:

- Communications Equipment: UHF Radio, Mobile phone, Satellite Phone, Computer with Internet access, Megaphone.

- Documentation: Site Maps, Contact Lists, All Event Management Plans, All Permits and Licenses.
- Tea/Coffee making facilities

3.5.1 ECC Meetings

Throughout the duration of the Event the Event Emergency Response Coordinator will hold Emergency Management Team Meetings on six-hour rotation, known as EMT Meetings. Proposed times are 10am, 4pm and 10pm. These meetings are a platform to talk and report about incidents attended, any unresolved issues, any emerging risks and any other discussion points. These EMT's provide a forum for the collective wisdom and experience in the room to come together and resolve any risks or issues that may arise or have arisen. Representatives may include, Police, RFS, NSW Ambulance, Security, SES, Council, Medical, Dancewise.

3.6 Event Operation Centre (EOC)

The Event Operations Centre will run 16 hours a day/night throughout the Event, closing only between 12am and 8am. During these hours of closing the Event will be handed over to the ECC.

The role of the EOC is to operate the Event as a standalone from any Emergency Response. In the event of an isolated Emergency the Event will still operate and be managed accordingly. However, the EOC plays a key role in the coordination of any Emergency Response, from messaging staff to providing extra resources to the Event Emergency Response Coordinator.

The main roles of the EOC are:

- Maintain an Event Log
- 2-way radio distribution
- Issue weather reports and any other updates
- Information feed to all Event Staff
- Provide services and support for all Event departments

3.7 Medical Centre

The Event will have a fully equipped Medical Centre operational throughout the entire duration of the event. Consisting of a range of Medical Professionals, this Centre will respond, retrieve and give patients the treatment they require. The Medical Centre will run a 24-hour MAT.

3.7.1 NSW Ambulance

NSW Ambulance will be on site approx. 12 hours each day and will work closely with the Medical Team to produce best Patient outcomes.

** Please refer to individual Medical Plan.*

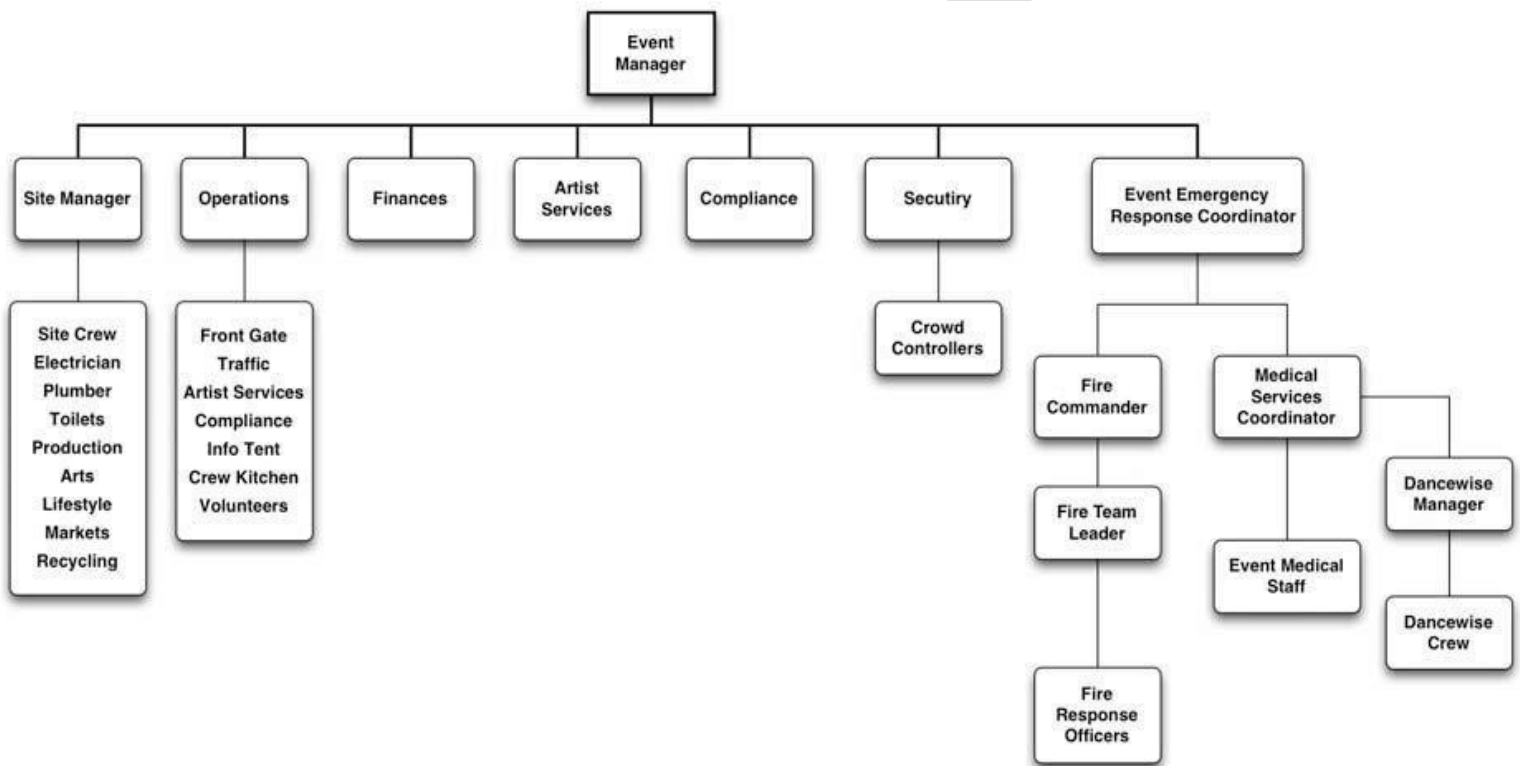
3.8 Fire Station

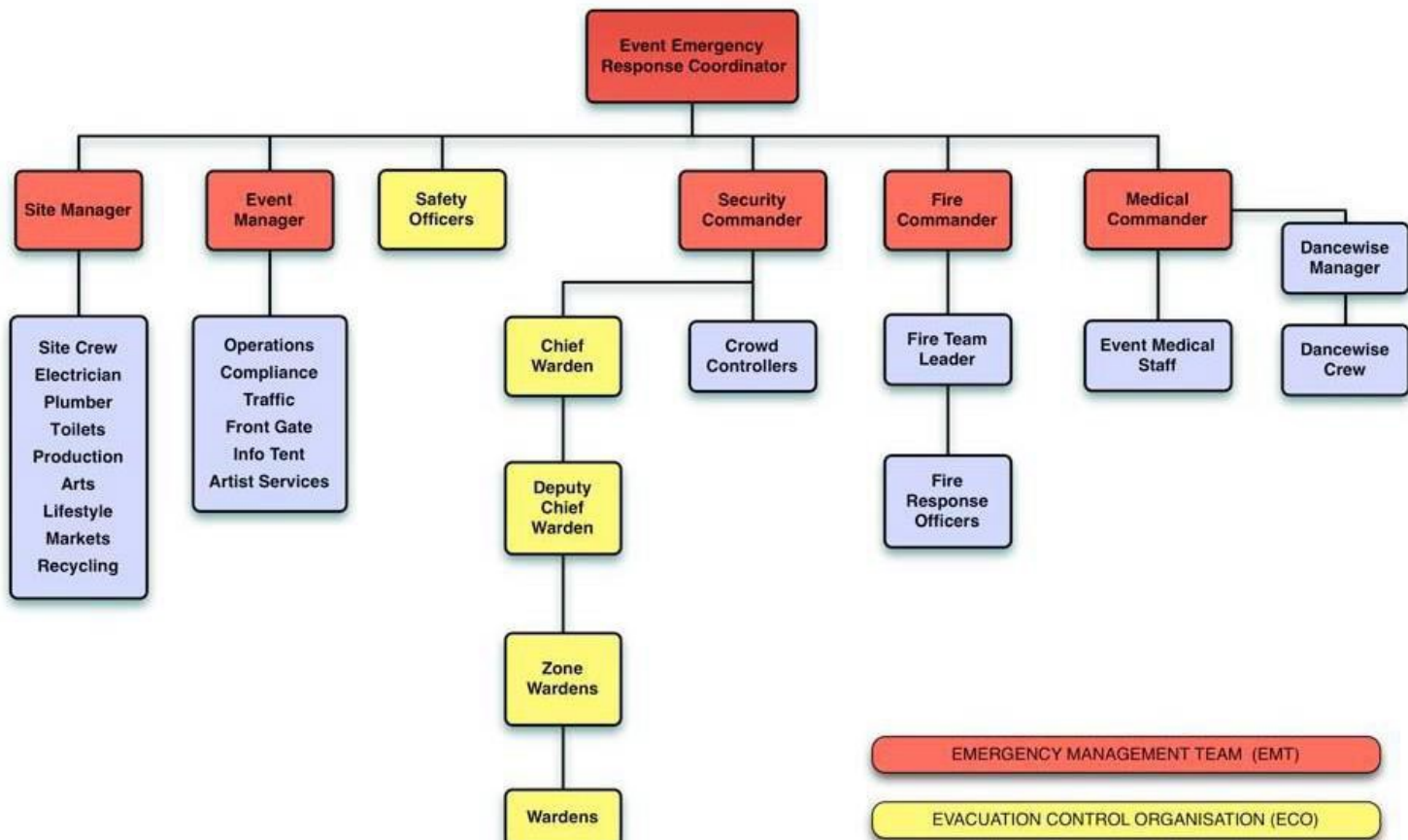
The Events Fire Station will also be fully functioning throughout the entire duration of the event. Constant patrolling of the campgrounds and event area will ensure the safety of all persons. The Fire team also ensure Emergency access routes are kept clear at all times.

** Please refer to individual Fire Plan.*

4. Event Command Structure

For any effective Emergency Response Management, there needs to be clear structure. The Event has two separate Command Structures, one being a Non-Emergency Command Structure and the other being an Emergency Command Structure.





5. Preparedness and Prevention

5.1 Training

To ensure that the Emergency Plan can be effectively executed those persons with roles and responsibilities under the plan will be required to possess the requisite qualifications, training and experience to fulfil their allotted roles and responsibilities.

It shall be a condition of engagement that all personnel providing professional emergency management/response services (including contractors) shall be appropriately trained and experienced to perform their allotted tasks.

All personnel employed "on-site" at the festival will be provided with opportunities to access information and advice regarding the festival Emergency Plan and Procedures, through the provision of formal training activities, informal "tool box" type meetings and the distribution of printed instructions and relevant "aide-memoirs" and handouts.

5.2 Emergency Response Exercises.

Prior to the event, a tabletop emergency response exercise will be conducted onsite that simulates several emergency scenarios including an evacuation of the venue. All members of the EMT and the ECO, along with the department managers should be present at this exercise to ensure that they have the knowledge necessary to undertake their role. At this venue (ECC) the exercise will most likely consist of approaching fire from the State Forest or leaving the Event heading for the State Forest. All Stakeholders will be informed of time and date of exercise closer to the event.

5.3 Education

All key Event Management Staff will be educated on the roles they play in an Emergency. As Managers of their area it is imperative that they are educated accordingly so they can in turn educate their Staff. The Event Organisers are dedicated to educating its Staff, so the Emergency Responses of any situation is coordinated effectively.

5.4 Hazard Review and Risk Analysis

It is accepted that all stakeholders that activities designed to identify, prevent and/or minimize risk of emergencies and/or the potential impact an emergency incident may cause, are shared/common responsibilities and not solely that of event management.

The process of risk minimization is therefore ongoing and shall be practiced throughout the festival event period.

5.4.1 Hazard Review

During the preparation of this Emergency Management Plan a site visit of the Event Site will again be conducted and a Risk Assessment carried out to identify both natural and manmade hazards that may impact the Event.

Please note that the Risk Analysis in *Appendix A* is preliminary, and a secondary Site visit will be conducted to analyse further Risk as forecasting becomes clearer. This final Risk Assessment will be no later than two months out from the Event.

5.5 Site Preparation and Works

The site preparation and works are carried out by Event Organisers in accordance with the identified Risks and Hazards. This preparation will be conducted in conjunction with all Emergency Service Stakeholders and the property owner. Some of these activities may include:

- Controlled burn offs (fuel reduction)
- Grass slashing (fuel reduction)
- Fencing and gates
- The identification and marking out of the Place of Last Resort (PLR)
- Tree trimming
- Fire breaks
- Roads

6. Evacuation Protocol

Evacuation is the movement of people from a place of danger to a place of relative safety (AS 3745 definition).

In many cases this can be achieved with relative simplicity/ease, often it is achieved by the people themselves who, sensing danger simply move away however, in some more complex situations, evacuation, unless properly co-ordinated and managed can place persons at extreme risk.

Evacuation activities are generally categorized and include the following three options:

6.1 Partial Evacuation

Definition - is the movement of people from a geographically defined area within the Event Site.

Example - moving people away from a food area.

Generally, evacuations in the *Partial* category can be achieved easily with minimal resources and are often initiated by the Area Warden/staff member with subsequent support from other personnel including ECO members.

6.2 Total Evacuation

Definition - is the movement of people off the Event site to an external location.

Example – Moving people to a neighbouring property

In all cases the decision to evacuate *totally* will be the result of consultation with statutory emergency services (Police, RFS, NSW Ambulance, State Forestry and SES) based on a range of information each agency possesses regarding the incident (threat); its potential impact on the festival site/occupants, event timing and an objective plan.

6.3 Shelter in Place

Definition - is the movement of people to a pre-determined location within the Event Area where they may seek shelter and be protected from the threat by available "on site" resources. This area would be pre-prepared and isolated for this purpose only.

Example – Moving people to a cleared area near a dam and have Fire vehicles in the area.

Similarly, the "*shelter in place*" protocol requires co-operation at all levels (especially the patrons) who may not fully understand the threat or the need to "shelter" in a location (perhaps for an extended period of time).

6.4 Evacuation Messaging

There will be several PA Systems with the capability of “Hot Mics” available to the Event Emergency Response Coordinator. If a clear and direct message needs to be quickly spread to the Event Public, then doing so through the Public-Address System is the most effective way. All entertainment will be stopped once the “Hot Mic” is engaged.

Megaphones will also be present at the event to ensure the far campgrounds are receiving the same messaging as the Main Event Area. However, it is envisaged that the PA system will effectively reach all areas of the event.

An example of an Evacuation Message:

“This is an Emergency Message”. Make your way to the Emergency Assembly area near the Main Entry in a calm and safe manner. Everything is under control and this is for your own safety”.

****All patrons will be given a map upon entry identifying Emergency Assembly areas and these maps will also be highly visible throughout the venue.***

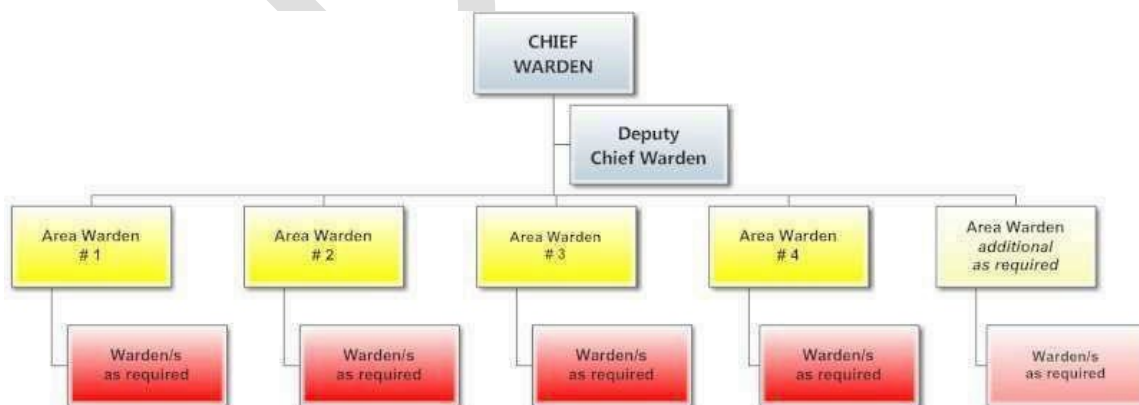
6.5 Evacuation Control

Utilizing the principles contained in AS 3745-2010 “Planning for emergencies in facilities” a team will be established from within the Event Management, Security and other Management groups, their role in an emergency being to initiate and manage any evacuation activities.

This group will work within the recommended structure of an Emergency Control Organization (ECO) as per the standard and will be supported by resources from within the festival emergency response and management group.

The ECO will under the direction of the Event Emergency Response Co-ordinator, facilitate the orderly evacuation (re-location) of site occupants to a designated location in the event of a significant emergency event which poses a threat to occupant’s safety.

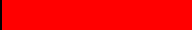



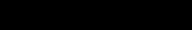


6.6 Internal Evacuation Command Structure



Notes:
 1. Appointments to the positions of Area Wardens and Wardens will generally be made from within the Festival Staff and/or Security resource group.
 2. Details of specific incumbents will be provided once the details are confirmed.
 3. Appointees will be required to attend a “toolbox” meeting prior to taking up their assigned role.

6.7 Emergency Colour Codes

It is important that emergency situations are reported clearly without causing panic to that person with-in earshot of an Event radio. In line with Australian Standard 3745-2010, a standardised colour code for notification, identification and response activation is used in the emergency response procedure. All personnel using an event radio should use these colour codes when reporting and discussing incidents.

EMERGENCY / THREAT	CODE	
Fire / Smoke	Red	
Medical emergency	Blue	
Bomb threat	Purple	
Internal emergency (general)	Yellow	
Personal threat (armed or unarmed including violent incidents)	Black	
External emergency	Brown	
Evacuation	Orange	

6.7 Method of Communication

The Primary method of communication between all Event Crew, including the EMT and ECO is via the Event UHF 2-way Radios. There are separate channels for Fire, Medical, Security, Safety and management. The channels are listed in the Event Plan under section 3.5.1.2.

The Event utilises multi-modal communication systems intended to ensure the continuity of Emergency Response communication in the event of a failure of primary communications systems. These additional communication systems include telephones (Cellular and Satellite), public address systems (Stage PA Systems), onsite network instant messaging and VOIP phones.

Of course, there is always the human element. Runners can direct messaging at any moment.

7. Assembly Areas and Emergency Access

7.1 Emergency Assembly Area

An Emergency Assembly Area will be identified and prepared for use within the festival event site and will be the primary location should a "shelter in place" evacuation/relocation be necessary.

A secondary Emergency Assembly area will also be identified on the outer area of the Event area and will be used for no other purpose.

***These areas will be identified after consultation with Stakeholders and confirmed prior to the Event.**

The area must be considered large enough to accommodate all festival patrons and staff and must be "fuel reduced" to afford "defend in place" strategies (if necessary).

Ground fuels will be reduced to <100 mm (where practicable) and the area will be in close proximity to services and water resources.

Should an evacuation to the Evacuation Assembly Area become necessary, Fire Safety personnel/resources together with Medical personnel/resources will be dispatched to the area to provide protection and support to evacuated persons.

7.2 Emergency Vehicle Access Routes

A minimum of 2 Emergency Vehicle access routes will be identified. If one of these routes fails, then the second option for Emergency Services access can be utilised.

***Please note these routes will be identified after Site Layout**

In the Event of an Emergency, Event Traffic Staff will (under the direction of the Emergency Response Coordinator and or NSW Police) activate the Emergency Response Road Closure Procedure. This road closure allows the uninterrupted flow of all and any Emergency Vehicles from the external roads into the Event, where the Emergency route is kept clear of all traffic and access to the desired location is also clear. This procedure is played out as an exercise prior to the Event opening to ensure all Event Staff are aware of the process.

This procedure is performed in reverse for Egress of all Emergency Vehicles.

7.3 Emergency Helicopter Landing Zone

There will be a designated Helicopter Landing Zone (for emergencies only) marked out in an area that is clear from all hazards. This area will be used for no other purpose and remain clear at all times.

***A GPS coordinate will be given closer to the Event date.**

If use of the helipad is required, Security shall be advised by the Event Emergency Response Coordinator and will respond a minimum of 2 security personnel to the location to ensure no unauthorized persons or vehicles enter the landing zone area.

In addition, if the requirement to use the landing zone (helipad) occurs after "last light" and before "first light" then the area will be identified and illuminated by the placement of "emergency vehicles" in accordance with current service protocols, with assistance provided by the "on-site" fire response resource or the "on-site" fire response team as necessary.

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8. Incident Response Procedure

It is anticipated that the primary means of on-site reporting of emergencies will be via "passer-by" notification to an Event Staff member.

8.1 Reporting

Upon receiving information of an emergency or "incident", Event Staff can notify either the ECC or the EOC via the Event 2-way UHF Radios. Having two options ensures there will most likely be clear radio traffic on at least one of those channels. The Priority however, is for reporting and Emergency incident is via the ECC channel Event Staff are educated to say or do the following:

- Location, Grid Reference and or including nearest landmark
- Type of incident
- Help required
- Name of person reporting
- Stay with the person or at the scene from where you are calling from

8.2 Response

The ECC will deploy an appropriate response once notified. All Emergency Service providers will work from the same gridded map of the Event and clear instructions from the ECC will direct the response to the exact area. In most cases Security will respond and assist in both Fire and Medical incidents.

8.3 Media

If there is a need for a Media release in response to an Emergency or incident, then the Event Media Team will liaise with all Emergency Service providers and Stakeholders to obtain a statement that reflect the nature of the incident and the response. Event Staff are instructed not to comment on any incident without notifying Event Management.

8.4 Debrief and Emergency Planning Review

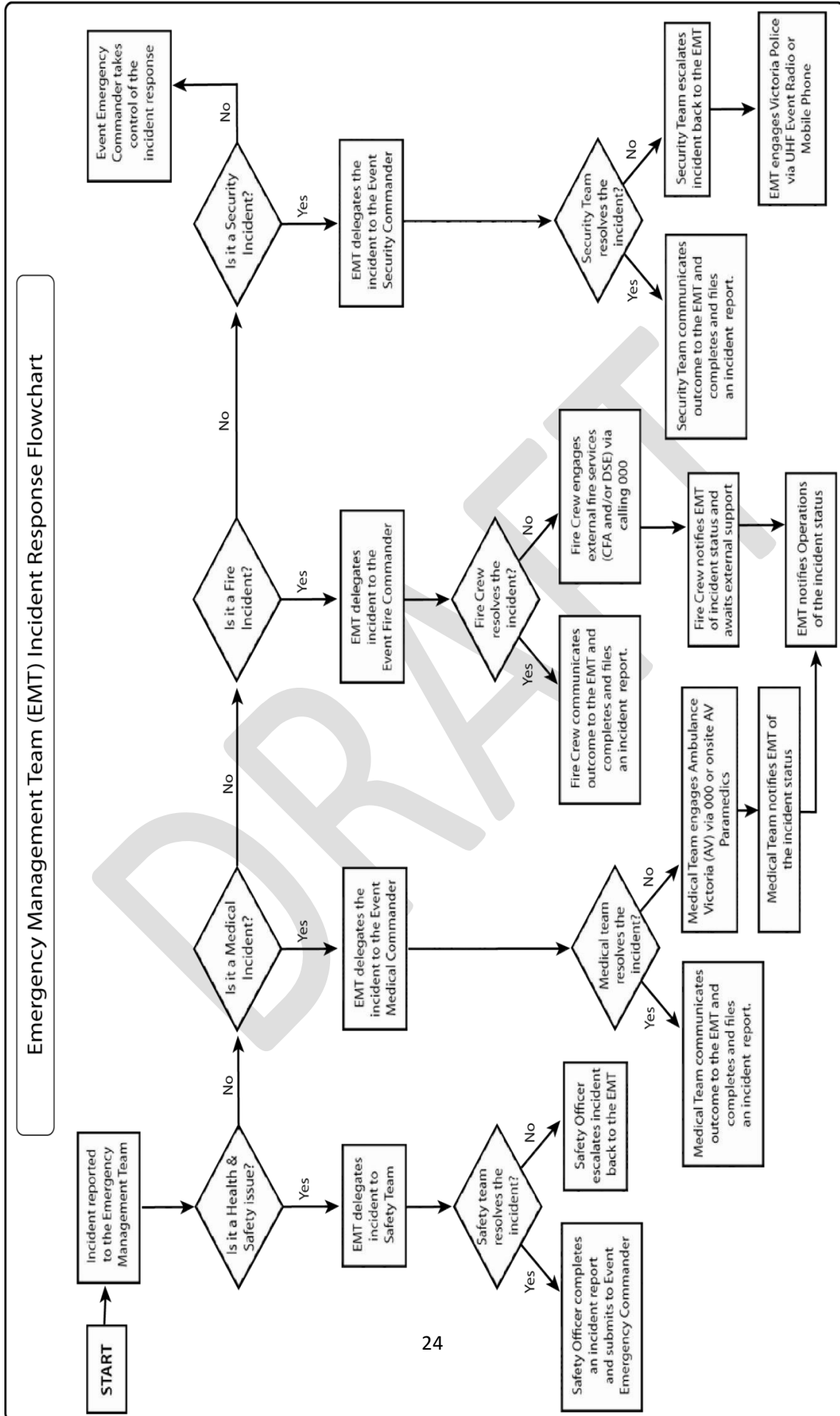
"Incident de-briefs" shall be conducted as soon as possible following an "incident" as determined by the Event Emergency Response Co-ordinator in consultation with Event Management.

A formal de-brief will be convened "post" Event at a time, date and location to be determined.

Key stakeholders will be invited to attend and participate and will be required to provide (to Event Management) a detailed written report covering their activities for the duration of the Event.

The Event Emergency Management Plan (including all "sub-plans") shall be subject to review following the conduct of the festival. The review will not be limited to any part of the plan but shall include an examination of all parts as to their suitability, performance, relevance, effectiveness and sustainability.

8.5 Incident Response Flowchart



9. Contacts and Committee List

9.1 Emergency Management Team (EMT)

Role	Department	Person
Event Emergency Response co-ordinator	EMT	Matthew Wood
Event Security Manager	Security	Malcolm Griffith
Event Fire Commander	Fire Crew	tbc
Event Medical Commander	Event Medical Team	Colbrow Medical
Operations/Site Manager	Event Operations	Jeff Moss

9.2 Evacuation Control Organisation (ECO)

Role	Department	Person
Chief Warden	Security	Malcolm Griffith
Deputy Chief Warden	Operations	Jeff Moss
Communications Officer	EMT	Tbc
Area Wardens	Security	Security Area Managers

9.3 Emergency Stakeholder Contacts

Name	Role/Organisation	Email	Ph.#
Laurie Stevens	Development Manager/ Berrigan Shire Council	lauries@berriganshire.nsw.gov.au	(03) 58885100
	Events/		
	Environmental Health Officer/		
Paul Hugget	NSW Police	hugg1pau@police.nsw.gov.au	0409384636
Bruce Purves	NSW Ambulance	Bruce.purves@health.nsw.gov.au	0417412746
Patrick Westwood	RFS	Patrick.westwood@rfs.nsw.gov.au	(02) 87414953
	SES		

**Please note these Contact details will be completed after initial discussions*

Appendix A: Risk Matrix

This Risk Matrix aims to ensure compliance with the AS/NZS ISO 31000:2009 Risk Management Principles and guidelines process, as required by Victorian OH&S Act 2004 and NSW 2011 Work Health & Safety.

Strawberry Music Group Pty Ltd are ultimately responsible for managing the risks associated with the event activities they produce, however to various extents the specific contractors involved in providing expert services carry joint or shared responsibility for the effective treatment of the identified risks and these risks can only be treated to commercial levels. Risks with the largest variables such as crowd behaviour, human behaviour and the environment are accepted within the commercially available treated options below.

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Risk Analysis Matrix: Level of risk

Likelihood	Consequence				
	Insignificant (5)	Minor (4)	Moderate (3)	Major (2)	Catastrophic (1)
Rare (E)	L	L	M	M	
Unlikely (D)	L	L	M	H	E
Possible (C)	L	M	M	H	E
Likely (B)	M	M	H	E	E
Almost Certain (A)	M	H	E	E	E

E = Extreme risk; immediate action required.

H = High risk; senior management attention needed.

M = Moderate risk; management responsibility must be specified.

L = Low risk; manage by routine procedure.

LIKELIHOOD DEFINITIONS		
Almost certain	A	Is expected to occur in most circumstances
Likely	B	Will probably occur in most circumstances
Possible	C	Could occur
Unlikely	D	Could occur but not expected
Rare	E	Occurs only in exceptional circumstances

CONSEQUENCE DEFINITIONS		
Catastrophic	1	<ul style="list-style-type: none"> Multiple or single deaths International and National Media outrage Significant detrimental long-term impacts on the environment
Major	2	<ul style="list-style-type: none"> Serious health impacts on multiple or single persons or permanent disability. National media outrage Long term detrimental impact on the environment
Moderate	3	<ul style="list-style-type: none"> More than 10 days rehabilitation required for injured persons Local media and community concern Medium term social or environmental impact
Low	4	<ul style="list-style-type: none"> Injury to person resulting in lost time and claims Minor isolated concerns raised by stakeholders, customers Minor social or environmental impact, not persistent.
Negligible	5	<ul style="list-style-type: none"> Patrons requiring first aid treatment Minimum impact to reputation No lasting detrimental effect on the environment.

Aspect/Potential Environmental Impact	Initial Risk			Proposed controls	Residual Risk		
	likelihood	consequence	Risk Level		likelihood	Consequence	Risk Level
Site preparation							
Erosion of exposed surfaces leading to loss of soil	C	4	M	Installation of temporary construction exits	D	4	L
Nuisance noise to nearby residents and businesses	C	4	M	Limit works to 8.00 am - 7.00 pm bump in/out	D	4	L
Generation of waste going to landfill	C	4	M	Provide salvage / recycling bins during construction	C	5	L
Establishment of event facilities, temporary structures, and infrastructure							
Contamination of soil / water due to leaks / spills	C	3	M	All generators to include suitable containment.	D	4	L
Generation of smoke, odour, or fumes	C	4	M	Maintain equipment within operating parameters	D	4	L
Generation of greenhouse gasses from energy use	B	5	M	Maximise LED lighting & solar lighting options	C	5	L
Loss of amenity from music noise	B	5	M	noise control techniques	D	5	L
Traffic & transport							
Reduction in air quality through dust generation.	D	4	M	Water available to be used as dust suppression	D	4	L
Reduction in air quality through exhaust emissions	C	4	M	Servicing of plant and equipment.	D	4	L
Greenhouse gas generation from fuel emissions	B	5	M	Promote public transport and high occupancy rates	C	5	L
Accessibility/social exclusion	C	4	M	Provide disabled access to the site and amenities	D	5	L
Erosion of exposed surfaces leading to loss of soil	C	4	M	Avoid erosive soils and erosion prone areas	D	4	L
Deterioration of local/access lawn surface	C	4	M	Undertake baseline survey and remediate if required	D	4	L
Mud on public roads	C	4	M	Maintain gravelled access/egress points	D	4	L
Use of site for place of assembly (festival) purposes/patron attendance							
Excessive generation of litter	C	4	M	Enforce site rules and undertake hourly litter patrols	C	5	L
Loss of amenity /site contamination from waste	C	4	M	Apply and enforce leave no trace policy	C	5	L
Damage to Heritage Trees	C	4	M	Apply fenced exclusion zone	C	5	L
Contamination of waterways	C	4	M	Prevent access to all waterways	D	4	L
Contamination of stormwater / drainage	C	4	M	Control small waste streams and drainage points	E	5	L
Loss of habitat	C	4	M	Retain and protect habitat on site & educate patrons	D	4	L
Loss of critically endangered species	C	4	M	Select site with no critically endangered species	E	4	L
Damage or destruction to species or habitat	C	4	M	Promote local biodiversity in event communications	D	4	L
Damage to cultural heritage sites or artefacts	C	4	M	Exclude zones of cultural heritage sensitivity	E	4	L
Stallholders							
Excessive generation of waste	C	4	M	Design out wastes that cannot be recycled in planning	C	5	L
Excessive use of plastic / packaging	B	4	M	Ban use of plastic in stallholder activities	C	5	L
Contamination from spills of dangerous goods	B	4	M	Require stallholders to remove & recycle used oil	D	5	L

Initial and Residual Risk Assessment (Safety)

Aspect/Potential Safety Hazard	Initial Risk			Proposed Controls	Residual Risk		
	Likelihood	Consequence	Risk Level		Likelihood	Consequence	Risk Level
Patron attendance related safety hazards							
Suicide	E	2	M	Maintain physical police / security presence Provide secure and safe environment / entertainment	D	4	L
Crowd Crush	C	4	M	Design event with easy access & clear pathways Crowd barrier with trained security at stage	D	4	L
Weapons	D	4	M	Search vehicles on entry / maintain security presence	E	4	L
Theft	C	4	M	Maintain physical police / security presence	D	4	L
Dehydration	C	3	H	Provide trained dedicated first aid staff on site Provide free drinking water at central location.	D	4	L
Epileptic Fit	C	3	M	Provide trained dedicated first aid staff on site Ensure lighting operators are aware of potential risks Remove source of problem (e.g. strobe lighting).	D	4	L
Drug Overdose	C	2	H	Provide appropriate education/training (e.g. Dance Wise) Provide experienced medical provider/facilities	C	4	M
Brawl	C	4	M	Advertising that unacceptable behaviour not tolerated Adequate Security and right to refuse entry policy	D	4	L
Missing Person	C	4	M	Prepare gridded map of event and hand out on arrival Promote buddy system & designated meeting points.	E	4	L
Overcrowding	C	4	M	Security and peacekeepers to maintain clear paths Enforce appropriate behaviour in site rules and signage	D	4	L
Explosion	D	2	H	Ban hazardous or explosive materials on site Undertake spot checks of vehicles	D	4	L
First Aid (minor)	C	3	M	Provide dedicated first aid and trained staff on site	D	4	L
First Aid (major)	C	4	M	Provide dedicated first aid and trained medical staff on site Provide helipad and maintain ambulance access / egress	D	4	L
Sexual Harassment	C	4	M	Maintain physical security presence Promote responsible behaviour	D	4	L
Drowning	D	2	H		E	2	M
Violence	C	4	M	Maintain physical police / security presence Promote responsible behaviour	D	4	L

Aspect/Potential Safety Hazard	Initial Risk			Proposed Controls	Residual Risk		
	likelihood	consequence	Risk Level		Likelihood	Consequence	Risk Levels
Site related safety hazards							
Tree Fall	C	4	M	Exclude camping within drip lines of significant trees Remove unsafe branches during site establishment	D	4	L
Needle Stick Injury/sharps	C	4	M	Provide dedicated first aid room and trained staff Remove or fence off hazards during site establishment	D	4	L
Snake bite	D	3	M	Provide trained dedicated first aid staff on site	D	4	L
Wombat Holes	C	3	M	Identify and fence off as directed by Overlay study	D	4	L
Weather/climate related safety hazards							
Dust Inhalation	C	4	M	Provide dedicated water tanker & adequate water supply. Dampen dance floors and roads as needed	D	4	L
Heat Exhaustion	C	3	M	Enforce appropriate behaviour in site rules and signage	D	4	L
Hypothermia	D	3	M	Enforce patrons have access to heated areas on site Encourage patrons to bring clothing to suit conditions	D	4	L
Bushfire/Lightning Strike	C	2	H	Provide Fire Commander/crew and fire suppression water Undertake fuel reduction activities across entire event area	D	4	L
Flood	C	2	H	Avoid selection of flood prone site Monitor weather conditions Exclude access to significant rivers/waterways	D	2	L
Sunburn	B	4	M	Shaded areas available. Sunscreen available at information desk.	D	4	L
Hazards relating to event infrastructure and facilities							
Toilet Malfunction	C	4	M	Use reputable providers and clean toilets daily	D	4	L
Stage Collapse	D	3	M	Ensure stability of structures and equipment rigging. Provide first aid officers and medical facilities on site	D	4	L
Electrical Failure	C	3	M	Provide trained electrician and first aid staff on site	D	4	L
Equipment Failure/Fall	C	3	M	Use licenced and experienced contractors	D	4	L
Electrocution	C	3	M	Trained electrician and first aid staff on site Ensure tall structures are appropriately earthed	D	4	L
Fire (minor)	C	3	M	Provide dedicated first aid and trained staff on site	D	4	L
Hazards relating to Stallholders/licenced bars							
Food Poisoning	C	4	M	Obtain relevant licences / dedicated first aid on site	D	4	L
Alcohol Poisoning	C	4	M	Alcohol served responsibly by bar staff (RSA) Search cars at random on arrival for excessive alcohol.	D	4	L
Theft	C	4	M	Maintain physical security presence Promote responsible behaviour Provide lost property facility	D	4	L



BUSHFIRE EMERGENCY MANAGEMENT AND EVACUATION PLAN

Strawberry Fields Festival

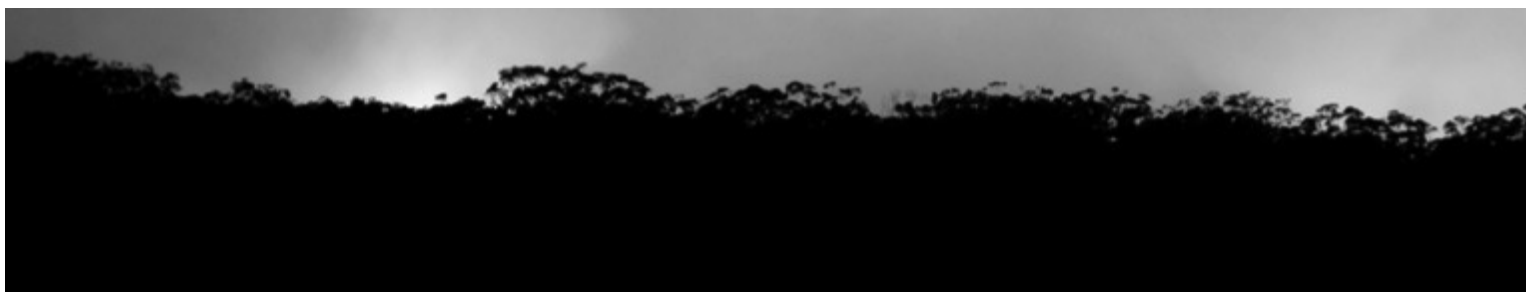
15 November 2018 – 18 November 2018

Prepared for

Strawberry Music group Pty Ltd

Version 0.2

Date 15th May 2018



Document Tracking:

Project Name:	Strawberry Fields Festival
Prepared by	Lew Short
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Document Control

Version	Primary Author(s)	Description	Date Completed
0.1	Lew Short	Draft for issue	9 May 2018
0.2	Lew Short	Incorporating feedback from Strawberry Fields	15 May 2018



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1. Scope

The bushfire evacuation procedures have been completed in accordance with NSW Rural Fire Service *Guide to Developing A Bushfire Emergency Management Plan* and meet the requirements of Australian Standard AS 3745-2010 – *Planning for Emergencies in facilities*. On-site and off-site evacuation procedures are included.

The Strawberry Fields Festival is to be held at Tocomwal, NSW, over 4 days from 15th November 2018 – 18th November 2018 inclusive. The festival is an outdoor event, with people choosing to camp on site or stay in the local surrounds. No permanent structures are within the festival site.

The location of the event is 467 Tuppal Road, Tocomwal, NSW (legally known as Lot and DP 9; Lot 7/DP 752296; Lot 5/DP752296; Lot 9/DP 752296), next to the Woperana National Park.

It is expected that approximately 8,000 people will attend the event over the four days with approximately 300 staff on site. These numbers are flexible, given ticket sales.

Given the location of the event, bushfire is a key risk and consideration for Strawberry Fields. The site is within Bushfire Prone Land. Given its remote location, a series of triggers have been provided depending on various fire and weather scenarios, including for cancellation of the event due to instruction from the District Rural Fire Service (**District RFS**) or at the discretion of the Event Manager.

NBN was installed in 2017 to provide mobile coverage and data for the event. With the NBN coverage, access to internet and web based warning services (i.e. Bureau of Met, fire services etc.) are provided and the event Emergency Coordination Centre has daily calls to District RFS. NSW Police have an onsite office and presence at the event and are designated as the agency having control in the event of an ordered evacuation or emergency. Direction can also be taken from fire services in attendance.

The event will have approximately 150,000 litres of fresh water storage capacity and portable generators to power the event.

An event *Emergency Management Plan* has been provided to be utilized in initiating and managing all responses to emergency incidents which might occur during the festival. This *Bushfire Emergency and Evacuation Plan* will nest beneath the *Event Management Plan* and designated position and function outlined in that document.

The event will have specialist medical services and private fire services that provide a first response capability that can be augmented by RFS response capabilities if required. Full protocols are in place for any Emergency that are outlined in the event *Emergency Management Plan*.

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This document shall be used as a guide by emergency response practitioners (and others with similar roles/responsibilities), as an aide to the facilitation of a co-ordinated, co-operative delivery of bushfire emergency management and evacuation requirements.

This plan acknowledges that flexibility is an essential tool in the management of bushfire emergency events and accordingly, users of the plan may (where necessary) adapt specific aspects of the plan to meet the operational requirements/objectives of any bushfire emergency related situation.

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2. Plan Authorisation & Review

The designated person by Strawberry Music group Pty Ltd is responsible for authorisation of the plan and review as per Table 1. The Plan is to be reviewed and signed prior to the Festival starting 15th November 2018 and subsequent festival start periods.

Table 1 Plan authorisation and review

	Name	Signature	Date
2018 Authorised by	Jeffrey Moss Event Operations/site Manager		
2019 Authorised by			
2020 Authorised by			
2021 Authorised by			
2022 Authorised by			

The Strawberry Music group Pty Ltd is responsible for distributing a current '*Bushfire Emergency Management and Evacuation Plan*' to the Local Emergency Management Committee (**LEMC**), the Local Emergency Management Officer (**LEMO**) and other appropriate authorities. (e.g. NSW Rural Fire Service, NSW Police and NSW Ambulance).

3. Emergency Roles & Responsibilities

Where emergency services are not present and direction has not been provided, the Event Emergency Response Coordinator should initiate actions including evacuation.

The NSW Police, in consultation with the Emergency Management Team (Appendix 1) through the Emergency Response Coordinator has overall responsibility for evacuations within the event site and can initiate an evacuation. When so directed, the Event Emergency Response Coordinator is to act under the authority of NSW Police.

Position	Name of Person	Responsibility	Mobile Phone Number
Event Emergency Response Coordinator	Matt Woods Ranwood solutions	See Appendix 1	
Fire/ Event Commander	Bob Barks Firetac	See Appendix 1	

4. Emergency Contacts

Organisation	Contact	Contact/ Phone Number
Emergency	General emergency number Fire/ Police/ Ambulance	000
NSW Police	Jy Brown	0419380619 Brow1jua@police.nsw.gov.au
NSW Rural Fire Service	Patrick Westwood	(02) 87414953 Patrick.westwood@rfs.nsw.gov.au
NSW Rural Fire Service	Bushfire Information Line	1800 679 737
NSW Ambulance	Bruce Purves	(02) 9449 9834
Berrigan Shire Council	Laurie Stevens Development Manager	(03) 58885100 lauries@berriganshire.nsw.gov.au

4.1. Transportation arrangements

Number of vehicles required	Nil. Private vehicle or at direction of Incident Controller
Name of organisation providing transportation	Nil

5. Details

The Strawberry Fields Festival is to be held at Tocumwal, NSW, over 4 days from 15th November 2018 – 18th November 2018 inclusive.

The location of the event is 467 Tuppal Road, Tocumwal, NSW (legally known as Lot and DP 9; Lot 7/DP 752296; Lot 5/DP752296; Lot 9/DP 752296), next to the Woperana National Park (see Figure 1).

Strawberry Music Group Pty Ltd are responsible for managing the risks associated with the event activities they produce.

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Figure 1 Site Location



The *Bushfire Emergency Management and Evacuation Plan* has been designed to assist incident managers to protect life in the event of a bushfire.

This Plan outlines procedures for both sheltering (remaining on-site) and evacuation to enhance the protection of occupants from the threat of a bushfire attack.

Contact Person	Jeffrey Moss Event Operations/site Manager	Mobile: 0413 030 007 Email: jeff@soundeventgroup.com
Number of attendees	Approximately 8,000	
Number of staff	300	
Emergency assembly point	Evacuation Area Point A Evacuation Area Point B	See Map 2
Primary Place of Refuge	Evacuation Area Point A OR Evacuation Area Point B	See Map 2
Assembly point for off-site evacuation	Evacuation Area Point A OR Evacuation Area Point B	See Map 2
Off-site evacuation to	Designated safer place under direction from NSW Police or NSW Rural Fire Service	

Figure 2 Map of Emergency Assembly Areas

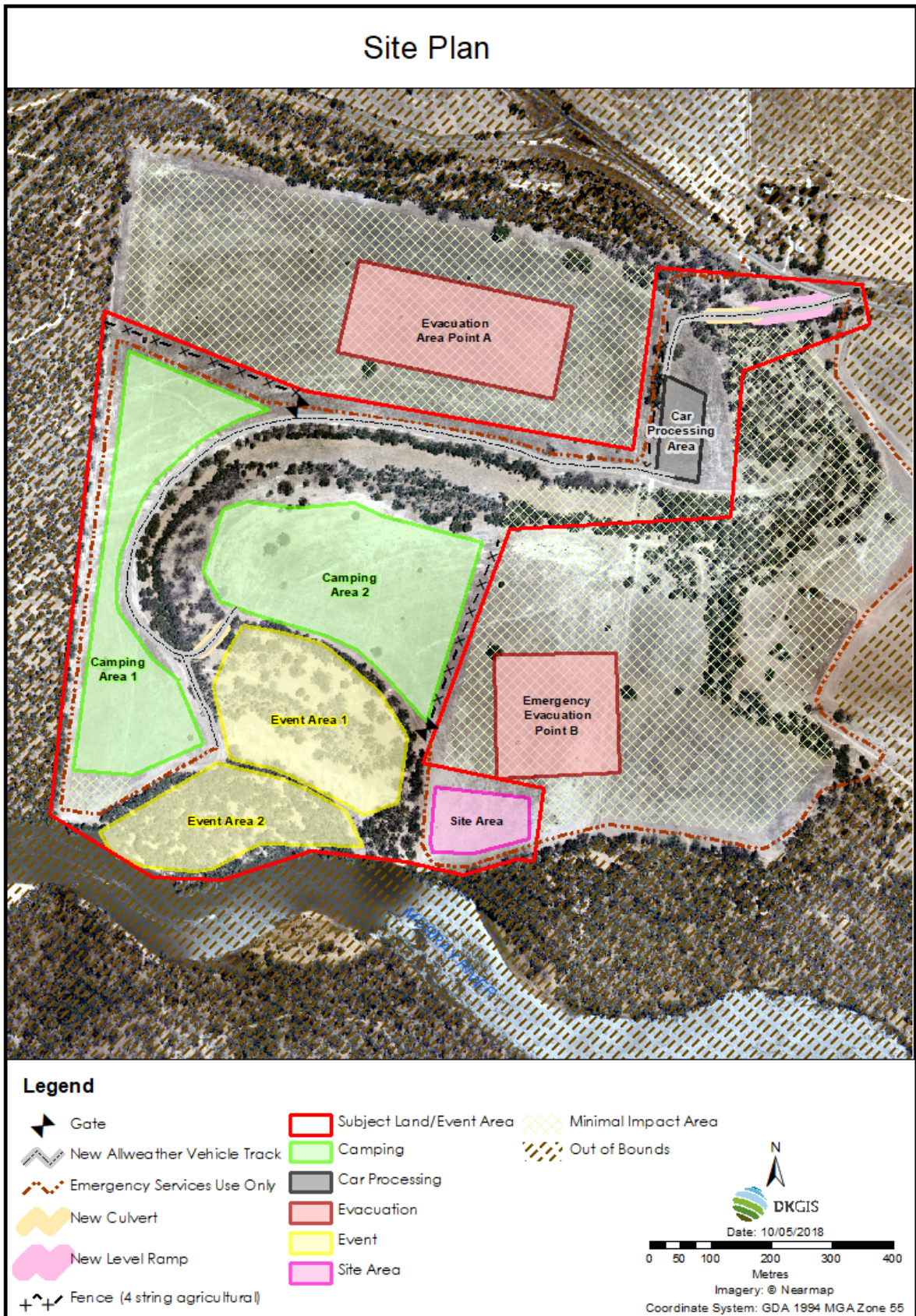
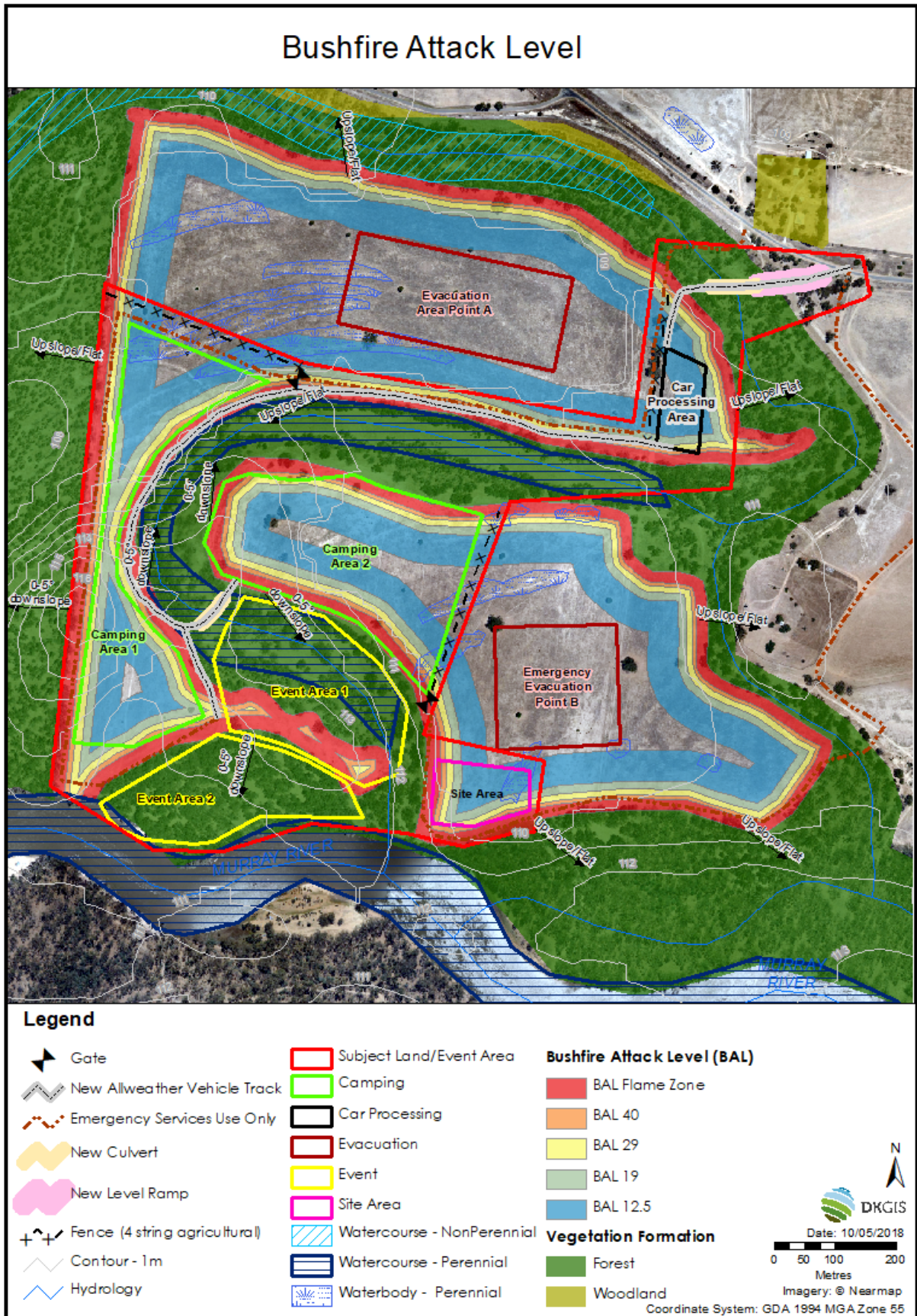


Figure 3 Bushfire Attack Levels



6. Preparation for bushfires

The Bushfire Danger Period starts on 1 October and extends through to the following April. During this period, bushfires can occur at any time. The potential fire intensity affecting the site is shown in Appendix 2 and Figure 3. Figure 3 shows the Bushfire Attack Levels affecting the site which have been used to determine the location of the Emergency Evacuation Points (A & B).

Before and at the commencement of the event, the Event Operations/Site Manager will:

- Review and update the Bushfire Emergency Management and Evacuation.
- Liaise with emergency service agencies about emergency procedures
- Complete vegetation management within the site.
- Communicate the events bushfire preparedness arrangements with staff including their responsibilities prior to the commencement of the event.
- Communicate the events bushfire preparedness arrangements and cancellation policy to event attendees.
- Review events notification system i.e. SMS messaging process and website updates to communicate during emergency situations regarding short-term immediate ceasing operations or ceasing operations next day.
- Test and verify fire response systems (water, pumps, firefighting assets – vehicles, pumps etc.)
- Check emergency equipment and first aid resources are available and operational (battery radio, mobile telephone)
- Consult with the NSW RFS regarding bushfire arrangements evacuation and a shelter in place options
- Provide updated contact details including a mobile number for emergency contact after hours to local Emergency Services and Police.

During the bushfire danger period including during periods of increased fire danger, the Emergency Response Coordinator will monitor information sources for bushfire conditions by:

- Listening to the local radio station, TV and/or monitoring the NSW Rural Fire Service website at www.rfs.nsw.gov.au for information on bushfire activity or fire danger ratings.
- Knowing the Fire Danger Ratings for the area
- Use "Fires Near Me App" to check fires within the vicinity of the event.
- Staying alert for warnings such as Bushfire Alert Levels issued by the RFS

- Watching for signs of fire, especially smoke or the smell of smoke
- Calling the RFS Bushfire Information Line on 1800 NSW RFS (1800 679 737)
- Downloading the free iPhone application from NSW Rural Fire Service – Fires Near Me NSW and keeping aware of fire in the vicinity of the event.

7. Fire Station

The Events Fire Station will be fully functioning throughout the event. Constant patrolling of the campgrounds and event area will ensure the safety of all persons. Open camp fires are not permitted during the event. The Fire team also ensure Emergency access routes are kept clear at all times.

8. Climate & Bushfire Season¹

The climate in the Hume Zone BFMC area is warm to hot during the summer period of November to March. During the summer, dry storms producing lightning frequently occur. Winters tend to experience higher rainfall and lower temperatures.

The bushfire season generally runs from November to March, however, this can be extended due to prevailing weather and drought conditions.

Prevailing weather conditions associated with the bushfire season in the Hume Zone BFMC area are north-westerly winds accompanied by high daytime temperatures and low relative humidity. There are also dry lightning storms occurring during the bushfire season in areas across the district, many being recorded around the softwood plantations and National Park in the east of the zone.

The Hume Zone BFMC area has on average 50 bushfires per year. The main sources of ignition in the Hume Zone BFMC area are:

- Escapes from legal burning off
- Lightning
- Farm machinery
- Travelling public
- Trains
- Incendiarism

¹ Hume Bushfire Management Committee Bushfire Risk Management Plan. NSW Rural Fire Service

Escapes from legal burning off, lightning and equipment use remain the top three causes of bushfire in the zone. These are mainly confined to rural areas.

Lightning activity in the Zone is mainly associated with late spring and summer thunderstorm activity, which is normally (but not always) accompanied by rainfall.

Farm machinery activity early in the summer when cereal crops are being harvested often produce outbreaks of fire across the Zone. Many haystack fires have also been experienced in recent years that appear associated with the unusual rainfall pattern.

No open fires are permitted during the event.

9. Evacuation Considerations

9.1. Evacuation Preparedness

The Event Emergency Response Coordinator is responsible for implementing the following procedures to facilitate the objectives of this Plan:

- Ensure all staff and visitors are alerted of the Fire Danger Ratings during the event
- Ensure staff are trained and familiar with the Evacuation Plan necessary for their efficient and effective operation in an emergency
- Ensure staff and visitors are provided/shown the location of the evacuation points
- Ensure evacuation procedures are displayed in strategic locations

9.2. When to Evacuate

Timing for the decision to assemble prior to shelter in place or evacuate, will depend on size of the fire and how quickly it is spreading. The decision when to evacuate or initiate action to seek refuge is to be determined by:

- Direction from the event Incident Fire Commander, instructions from the Police or Fire Authority
- The likelihood that a bushfire may impact the site (see Figure 1) in a manner that may cause injury, undue stress or other significant adverse effects e.g. smoke induced medical problems
- Decision by the Event Emergency Coordinator or Incident Fire Commander.

9.3. Procedures for Evacuations

Evacuation involves relocating people to where they are safer and by a route that is relatively safe. Figure 2 shows the Evacuation Points and calculated Bushfire Attack Levels.

The action taken is largely determined by the nature of the fire threat, the people involved and their location. Welfare of evacuees following evacuation is also an important consideration. Such procedures require careful and timely consideration of all factors.

Every bushfire attack scenario will be different. The response to each must therefore be specific and include consideration of the following:

- Location of fire
- Fire behaviour including
 - rate and direction of spread
 - Ember affecting the area
 - Smoke affecting the area
- Numbers of potential evacuees
- Time to reach a safer location while not exposing people to potential over run on public roads.
- Availability of access
- Transport

9.4. Procedures to be followed by the Event Emergency coordinator

The Event Emergency Coordinator, on becoming aware of a bushfire emergency, will take the following steps:

1. Ascertain the nature of the emergency and determine appropriate response using the *Bushfire Emergency Management and Evacuation Plan*
2. Ensure that the appropriate Emergency Services and support has been notified
3. Ensure Event Operation and Emergency Management personnel have been contacted and notified of the situation and are activating the Plan
4. Utilise PA systems or the emergency system to alert all people on site, staff and visitors that a bushfire emergency has been declared.
5. Brief and co-operate with the Emergency Services personnel if/as required
6. Check triggers for refuge or evacuation off site.
7. If safe, evacuate off site
8. If unsafe to evacuate off site, seek refuge in Emergency Evacuation Point A or B
9. First response fire fighters will focus on the protection of life and defend in place at the Evacuation Points.

10. Check Fire Danger Ratings

The Bushfire Danger Ratings give an indication of the possible consequences of a fire, if one was to start.

Bushfire Danger Ratings are based on predicted weather conditions such as temperature, humidity, wind and the dryness of the landscape. Bushfires are more likely to spread and cause damage on days when the weather is very hot, dry and windy. The higher the fire danger rating, the more dangerous the conditions. Figure 3 describes each of the Fire Danger Ratings and what the Event Operation and Site Manager should do.

The Event Operation and Site Manager will use the Fire Danger Ratings as a trigger to act as per Section 12 and to start procedures to reduce risk on high bushfire danger days.

The Rural Fire Service provides a map of the Fire Danger Ratings at:

<https://www.rfs.nsw.gov.au/fire-information/fdr-and-tobans>.

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Figure 4 Fire Danger Ratings and what they mean (Source AFAC
[www.fireandbiodiversity.org.au/ literature.../AFAC Fire Danger Ratings explained](http://www.fireandbiodiversity.org.au/literature.../AFAC_Fire_Danger_Ratings_explained))

Fire Danger Rating	Description
CATASTROPHIC FDI 100+ (Code Red)	<ul style="list-style-type: none"> Fires will be uncontrollable, unpredictable and fast moving – flames will be higher than roof tops. People will die and be injured. Thousands of homes and businesses will be destroyed. Well prepared, well constructed and defended homes may not be safe during the fire. Construction standards do not go beyond a Fire Danger Index of 100. Thousands of embers will be blown around. Spot fires will move quickly and come from many directions, up to 20 km ahead of the fire. <p>Leaving is the best option.</p>
EXTREME FDI 75-99	<ul style="list-style-type: none"> Fires will be uncontrollable, unpredictable and fast moving – flames will be higher than roof tops. People will die and be injured. Hundreds of homes and businesses will be destroyed. Only well prepared, well constructed and actively defended houses are likely to offer safety during a fire. Thousands of embers will be blown around. Spot fires will move quickly and come from many directions, up to 6 km ahead of the fire. <p>Leaving is the safest option for your survival.</p>
SEVERE FDI 50-74	<ul style="list-style-type: none"> Fires will be uncontrollable and move quickly– flames may be higher than roof tops. There is a chance people may die and be injured. Some homes and businesses will be destroyed. Well prepared and actively defended houses can offer safety during a fire. Expect embers to be blown around. Spot fires may occur up to 4 km ahead of the fire <p>Leaving is the safest option for your survival. Your home will only offer safety if it and you are well prepared and you can actively defend it during a fire.</p>
VERY HIGH FDI 25-49	<ul style="list-style-type: none"> Fires can be difficult to control – flames may burn into the tree tops. There is a low chance people may die or be injured. Some homes and businesses may be damaged or destroyed. Well prepared and actively defended houses can offer safety during a fire. Embers may be blown ahead of the fire. Spot fires may occur up to 2 km ahead of the fire. <p>Leaving is the safest option for your survival. Your home will only offer safety if it and you are well prepared and you can actively defend it during a fire.</p>
HIGH FDI 12-24	<ul style="list-style-type: none"> Fires can be controlled Loss of life is highly unlikely and damage to property will be limited Well prepared and actively defended houses can offer safety during a fire. Embers may be blown ahead of the fire. Spot fires can occur close to the main fire. <p>Know where to get more information and monitor the situation for any changes</p>
LOW-MODERATE FDI 0-11	<ul style="list-style-type: none"> Fires can be easily controlled Little to no risk to life and property <p>Know where to get more information and monitor the situation for any changes</p>

11. Emergency Alerts

Emergency Alert is a national telephone warning system that aims to save lives by letting people know about threats such as bushfire as early as possible. When danger is imminent, authorised groups such as NSW Rural Fire Service, NSW Police or the NSW SES can send a warning message to residents in high risk areas.

Emergency Alerts are sent in the form of:

- recorded voice messages to landline numbers based on handset location
- text messages to mobile phones based on billing address

If the event receive an Emergency Alert, follow the instructions in the message.

During heightened operational periods or under extreme weather, the Emergency Alert system may not work as intended. This can be due to a range of factors including lack of fire awareness/ facts by RFS, system overload, slow delivery, false reports.

Emergency Alert is just one way of warning communities and will not be used in all circumstances. Emergency Alert relies on telecommunications networks to send messages, and message delivery cannot be guaranteed. As such, the Event Management Team should not wait to receive a warning message before action is taken.

12. Bushfire Alert Levels

During a bushfire, Alert Levels are used to give you an indication of the level of threat from a fire.

Don't wait for a warning. Some fires start and spread so quickly there may not be any time for a warning. If you get a Bushfire Alert, you must take it seriously. Failure to take action can result in death or injury.

There are three levels of Bushfire Alerts:

Table 2 Bushfire Alert Levels



Advice

A fire has started. There is no immediate danger. Stay up to date in case the situation changes.



Watch And Act

There is a heightened level of threat. Conditions are changing and you need to start taking action now to protect students, staff and visitors.



Emergency Warning

An Emergency Warning is the highest level of Bushfire Alert. The event may be in danger and need to take action immediately. Any delay now puts the lives of event community, staff and visitors at risk.

For some fires, warning messages may be heard over the radio or television, such as a siren, or you may receive an Emergency Alert text message or phone call. Other fires may start so quickly that there will be no time for any warning at all.

13. Actions Extreme Weather & Total Fire Ban Days

Generally, Total Fire Bans are called by the Rural Fire Service the day prior to effective control.

Table 3 Extreme Weather & Total Fire Ban Days

Trigger	Action	Who
Total Fire Ban is Declared	<p>When a Total Fire Ban is declared by the Commissioner of the NSW Rural Fire Service, the Event Operations Manager is to contact RFS District Office seeking guidance regarding the severity of the expected weather.</p> <p>The event can be cancelled with the written instruction from NSW Rural Fire Service.</p> <p>A Total Fire Ban is usually declared when the Fire Danger Rating is HIGH or above (exceeds 50 for Forest Fire Danger Ratings – FFDI or 50 Grass Fire Danger Rating GFDI). TOBANs will usually be declared by 2pm the day prior.</p>	Event Operations/site Manager
If Severe, Extreme, or Catastrophic Fire Danger Rating is issued	<p>The Event Operations Manager is to contact RFS District Office seeking guidance regarding the severity of the expected weather.</p> <p>The event can be cancelled with the written instruction from NSW Rural Fire Service.</p>	
	Monitor local weather services (ie BOM, RFS) for local fire conditions. Severe, Extreme, or Catastrophic Fire Danger Ratings will usually be known up to 4 days prior to their effective action.	Event Operations/site Manager
	Initiate preparation i.e. determine availability of temporary relocation or alternative place of work and prepare notification to event community.	Event Operations/site Manager
	Activate local notification requirements to event community regarding temporary arrangements for event temporarily ceasing operations for the start of the next day.	Event Operations/site Manager
	Notify insurers	Event

		Operations/site Manager
	Monitor local weather conditions for further advice after 4.30pm the following day regarding the issue of a Extreme, Catastrophic Fire Danger Rating or Total Fire Ban and requirement to temporarily cease operations for the following day.	Event Operations/site Manager

14. Actions & General Principles for Evacuation & Refuge

Trigger/ Scenario	Action	Who
Emerging Bushfire Risk	After consultation and direction from Emergency Services, temporarily cease operations for the day and/or the next day.	Event Operations/site Manager
	Updates website with advice to event community	Event Operations/site Manager
	Provides updates to insurer	Event Operations/site Manager
Bushfire in the surrounding area. Evacuate	SAFETY NOTE: Evacuation must be COMPLETED well in advance of the fire arrival to ensure people are not caught in the open or on access roads between the event at 467 Tuppal Road, Tocumwal and Tocumwal Township (see Figure 4). If this cannot be achieved then on-site refuge should be sought (see Figure 2)	Event Emergency Coordinator

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Fire WILL NOT arrive in next 2 hours	Consult through NSW RFS Website www.rfs.nsw.gov.au , contact 1800 NSW RFS, check smart phone Fires Near Me application	Event Emergency Coordinator
	Inform staff of fire situation	Event Emergency Coordinator
	Fire wardens or authorised persons to coordinate evacuation	Event Emergency Coordinator
	Consult with local Emergency Services, to determine action to be taken e.g. temporarily relocate or cease operations.	Event Emergency Coordinator
	Check www.livetraffic.com.au for potential road closures or traffic restrictions (consider road blocks or off site location)	Event Emergency Coordinator
	Continue to monitor situation and stay contactable with mobile phone at all times	Event Emergency Coordinator
	Contact transport providers to alert of potential requirement	Event Emergency Coordinator
	Arrange initial collection of Emergency Kit contents: including:- First Aid Kit, Health Care Plans and prescribed	Event

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	medication, student class roll, visitors book, mobile phones, emergency contact list (students and staff), Bushfire Emergency Plan, pens, whistle or bell, workplace keys,	Emergency Coordinator
Imminent bushfire threat to the event – primary action to evacuate (if sufficient time)	Careful assessment of fire potential required by experts, evacuation only to proceed if it can be completed at least 1 hour before potential arrival of fire.	Event Emergency Coordinator
	After consultation with Emergency Services, determination to temporarily cease operations and evacuate.	Event Operations/site Manager
	Implement transport arrangements (where applicable)	Event Emergency Coordinator
	Sound continuous siren (evacuation siren).	Event Emergency Coordinator
	Collect Emergency Kit items (see above)	Event Emergency Coordinator
	Event community, staff, visitors and contractors move to site Evacuation Points	Event Emergency Coordinator
	Evacuation commences	Event Emergency

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		Coordinator
	Continue to monitor situation and stay contactable with mobile phone at all times	Event Emergency Coordinator
<p>Imminent bushfire threat to the event – primary action to “shelter in place” (or no time to enact evacuation procedures if evacuation is the primary action).</p> <p>Any situation which emergency services or staff believe warrants on-site refuge</p> <p>Not possible to complete off-site evacuation before fire (potentially) arrives or cuts</p>	<p>Not possible to complete off-site evacuation before fire (potentially) arrives or cuts access is a potentially life threatening situation.</p> <p>Staff and contractors should be aware of the fire location and predicted fire weather conditions to determine appropriate response/action.</p>	Event Emergency Coordinator

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access		
General	<p>Contact 000 and advise fire services that fire is imminently about to impact the event and that all event community staff and visitors and being directed to the Evacuation Points (Figure 2).</p> <p>Advise 000:</p> <ul style="list-style-type: none">• Location:• Number of event community, staff and visitors• Request immediate assistance from emergency services	Event Emergency Coordinator

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15. Sheltering Procedures

Evaluation of the safety of event community, staff and contractors has determined that it would be safer for ALL persons to shelter in a designated Evacuation Point A or B². Note: Timing for the decision to assemble prior to shelter in place or evacuate, will depend largely on size of fire and how quickly it is spreading. Table 4 shows likely heat flux effects on people.

Generally, a bushfire will move through an area relatively quickly. It is crucial that the fire situation is monitored continuously by the Event Emergency Coordinator to determine when it is safe to move out of the evacuation points.

Table 4 Radiant heat flux and effect on people (source *Planning for Bushfire Protection 2006* NSW RFS)

Radiant Heat Flux	Likely Effects
10 kW/m ²	Critical conditions. Firefighters not expected to operate in these conditions although they may be encountered. Considered to be life threatening < 1 minute in protective equipment. Fabrics inside a building could ignite spontaneously with long exposures
7 kW/m ²	Likely fatal to unprotected person after exposure for several minutes
4.7 kW/m ²	Extreme conditions. Firefighter in protective clothing will feel pain. (60 seconds exposure)
3 kW/m ²	Hazardous conditions. Firefighters expected to operate for a short period (10 minutes)
2.1 kW/m ²	Unprotected person will suffer pain after 1 minute exposure –non fatal

² Bushfire Attack Levels and commensurate radiant heat has been calculated in accordance with Australian Standard for Construction of Buildings in Bushfire Prone Areas and a flame temperature of 1090K.

Table 5 Procedures for Shelter in Place

Trigger	Action	Who
Imminent bushfire threat to the event – primary action to “shelter in place” (or no time to enact evacuation procedures if evacuation is the primary action)	Contact 000 and advise fire services that fire is imminently about to impact the event. Advise 000: Request immediate assistance from emergency services	Event Emergency Coordinator
	Sound short and continuous bursts of the siren	Event Emergency Coordinator
	Collect Emergency Kit items (see Evacuation Procedures)	Event Emergency Coordinator
	Event community, staff, visitors and contractors move to “shelter in place” evacuation points location.	Event Emergency Coordinator
	Keep event community, staff and visitors hydrated	Event Emergency Coordinator
	Continue to monitor bushfire situation and stay contactable with mobile phone at all times.	Event Emergency Coordinator
	When the fire has passed and the threat from radiant heat has abated, all persons may move to secondary locations off site after direction from Police or fire services that the path is clear and no active fire will be encountered.	Event Emergency Coordinator

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Transport and pick up arrangements	Depending on the situation arrangements will be made with police for off-site evacuation, transport by bus or private car transport	Event Emergency Coordinator
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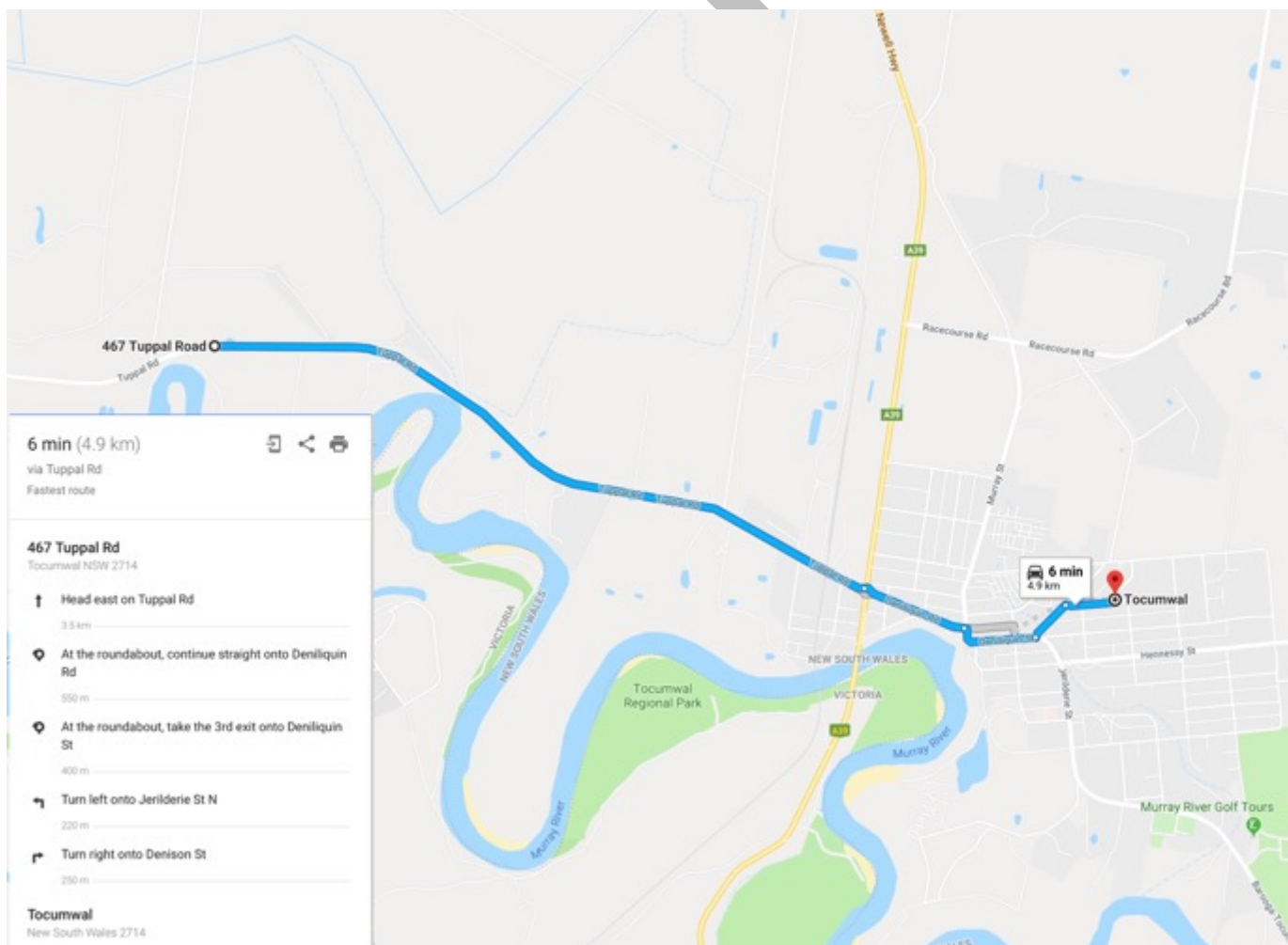
16. Off Site Evacuation

The decision to evacuate is a difficult one. However, once direction has been received from police or emergency services, the Event Emergency Coordinator and staff should act on this advice. If the Event Emergency Coordinator is not comfortable with the direction from police or emergency services they should advise emergency services and seek comfort that event community, staff and visitor safety can be provided.

The evacuation is predicated on a safe layered approach to providing life safety. Several redundancies have been built into the evacuation plan to provide flexibility and to take account of potential fire scenarios.

If off-site evacuation is required, it must avoid active fires. The starting point for off-site evacuation the evacuation points A and B. Figure 4 provides the route to be taken to Tocumwal. Police or fire services will advice of other safe locations.

Figure 5 Off-site evacuation: (source Google Maps)



17. After the bushfire event

- If fire has impacted the site directly, do not re-open the event.
- If fire has not directly impacted the site, the Event Emergency Coordinator in consultation with police and fire services decides when and if to re-open the event.
- Review Emergency Management and First Aid Plan.

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Appendix 1 Roles and Responsibilities

Management of the Strawberry Fields Festival will include the establishment of an Emergency Management Team (EMT) which will be made up of the "onsite" senior managers (Operations, Fire, Medical, Security and Safety) and may include representatives of the relevant statutory authorities or emergency services (Council, Police, RFS, NSW Ambulance, SES etc.).

The Event Emergency Response Co-ordinator shall convene regular meetings of the EMT as deemed appropriate the purpose of which shall be to discuss/evaluate/plan "operational" matters pertaining to the event.

In accordance with Australian Standard AS 3745-2010, an Emergency Control Organisation (**ECO**) or Emergency Management Team (**EMT**) is to be established for the planning, preparation and implementation of the on-site evacuation and emergency procedures and is to consist of event staff and or specialist providers with the following skills:

- Physical capability to perform the duties required
- Strong leadership qualities
- Maturity of judgement, good decision-making skills and capability to remain calm under pressure
- Sound knowledge of the local area
- Ability to be on site during the fire danger period; and
- Ability to complete the required training

The EMT does not have a 'statutory standing'. It is to follow any instructions or advice from authorised Emergency Service personnel related to evacuation and refuge.

Each person in the EMT shall have clearly defined duties and responsibilities.

Implementation of the Evacuation Plan is the responsibility of the Event Emergency Coordinator and EMT with assistance and support from staff, NSW RFS and Emergency Services when required. The Emergency Response Coordinator will ensure that:

- The evacuation plan is updated annually
- All staff are made aware of the existence of the Evacuation Plan and the Evacuation procedures to be adopted in the event of an emergency. Yearly training is to be provided for all staff in the implementation of the Evacuation Plan.
- The 'Evacuation Procedure' and map showing the Evacuation Areas are displayed in strategic locations throughout event
- Evacuation procedures are tested prior to the event
- Deficiencies in the Evacuation Plan/evacuation management systems are reviewed and changes implemented to address these deficiencies

- A copy of the current plan is distributed to the local emergency management committee and emergency services

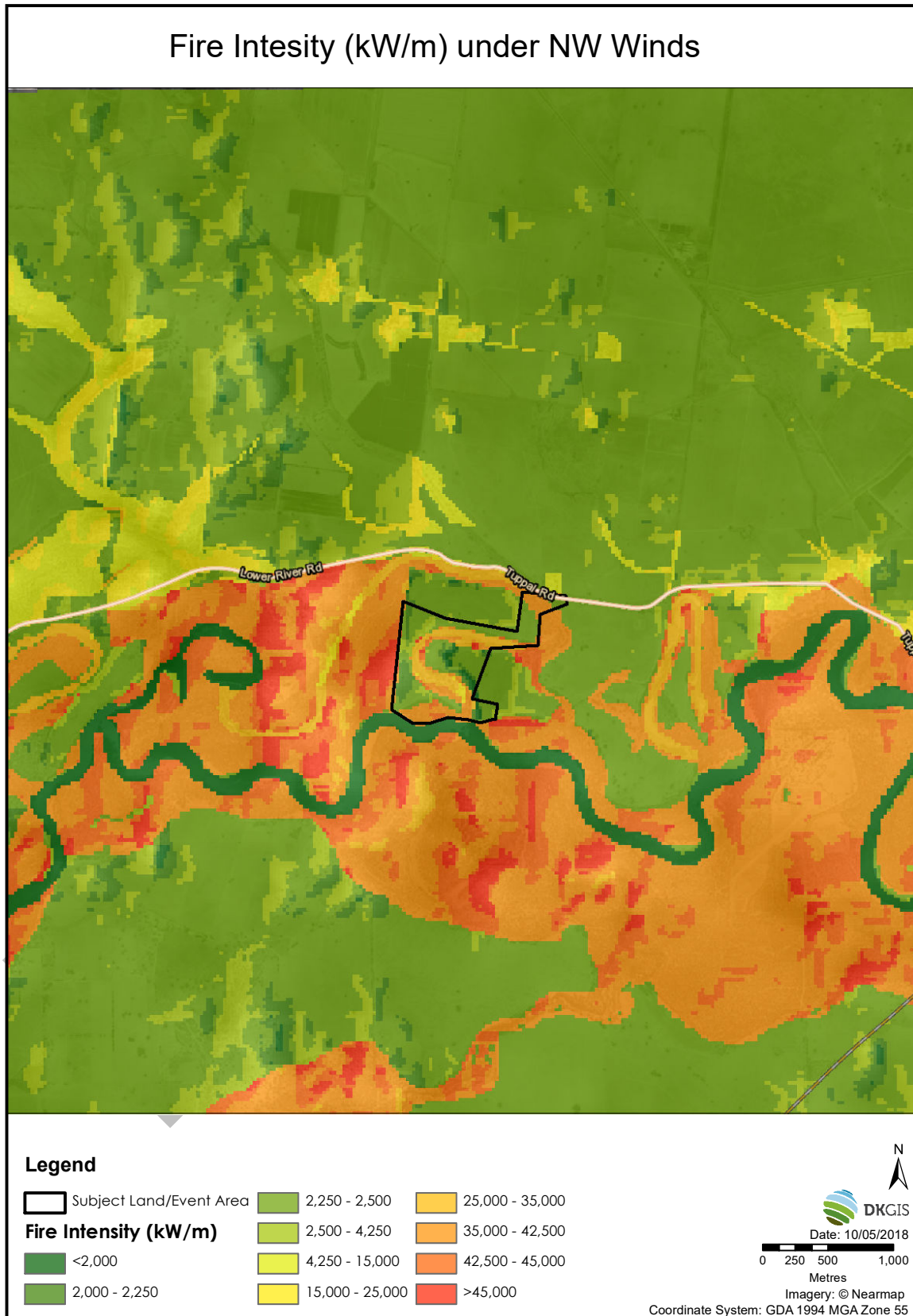
The **Event Emergency Response Coordinator** (EEC) reports to Festival Management and is responsible for:

- Command, control, co-ordinate and manage all emergency response
- Obtain accurate information regarding emergency incidents and initiate appropriate action
- Initiate external emergency service involvement as appropriate.
- In the absence of a NSW Police Incident Controller (or representative), initiate Emergency response arrangements.
- Monitor all emergency response activities and ensure that a full detail of incidents is recorded in the Incident Log.
- Establish and convene an Incident Management Team as required.

The **Fire Commander** reports to the EEC and is responsible for the following:

- Manage the Fire/First Response resource. Attend to all fire related emergency calls
- Direct Fire Response Personnel on the "fire ground".
- Initiate the notification of appropriate statutory emergency services as required.
- Establish/maintain communications with the Emergency Co-ordinator and provide details/regular updates on incident status
- Participate as part of any convened "Incident Management Team" Implementation of evacuation preparedness procedures
- Management and overseeing of any evacuation; until relieved of this responsibility by the attending commanding officer of Emergency Services, or the Police
- Liaising with Emergency Services and maintaining the Emergency Service contact lists
- Maintaining and displaying a current list of contact telephone numbers

Appendix 2 Radiant Heat Intensity Affecting the Site and Surrounds



Appendix 3 Glossary

assembly point	An area or building/structure that is used to assemble people for evacuation or that have evacuated from a site in an emergency situation.
Bushfire Attack	Attack by burning embers, radiant heat or flame generated by a bushfire.
District Emergency Management Officer (DEMO)	For emergency management purposes, NSW is divided into emergency management districts. Each Emergency Management District has a District Emergency Management Committee. The Committee is chaired by the District Emergency Operations Controller (DEOCON), supported by the District Emergency Management Officer (DEMO). The DEMO is also responsible for assisting local committees and communities within the relevant District on emergency management matters.
emergency	An event that arises internally, or from external sources, which may adversely affect the occupants or visitors in a facility, and which requires an immediate response.
Emergency Planning Committee (EPC)	Persons responsible for the documentation and maintenance of an emergency plan.
Emergency warning and intercommunication system (EWI)	A combined emergency warning and intercommunication system that facilitates both way communications and control during an emergency.
evacuation	The orderly movement of people from a place of danger.
Fire Danger Index (FDI)	The chance of a fire starting, its rate of spread, its intensity and the difficulty of its suppression, according to various combinations of air temperature, relative humidity, wind speed and both the long- and short-term drought effects.
Local Emergency Management Officer (LEMO)	The State is divided into Local Government areas with a Local Emergency Management Committee for each area. This Committee is chaired by a senior representative of the council, and is supported by a Council appointed Local Emergency Management Officer (LEMO).
occupant	A person attending a facility on a permanent or temporary basis, such as an employee, contractor, student or resident, but not a visitor
on-site refuge	A building within the premises that is able to accommodate the people

	that will shelter. The place is not under threat from a bush re.
off-site refuge	A venue at another location some distance away that is able to accommodate all the people being evacuated. The place is not under threat from a bushfire.
Refuge building	A building that can be used for short-term shelter from a fire front during a bushfire if early evacuation is not possible.
relocation	Movement of persons and/or organisations to an alternate area
State Environmental Planning Policy (SEPP)	State Environmental Planning Policy (SEPP) is a legislated policy that deals with issues significant to the state and people of New South Wales.
sheltering	Procedures for a relevant situation where the safest course of action is to remain in a building or location.
support needs	People with physical, intellectual, visual, or auditory disabilities or impairments, either temporary or permanent who require support. It also includes aged persons and juveniles who are dependent on others for their care and wellbeing.

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Appendix 4 Fire Fighting Resources

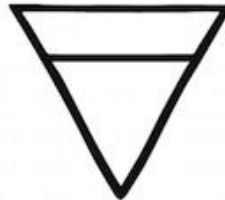
The following resources shall be provided as a minimum "on-site" for the duration of the event (as a minimum) :-

- 1 x 4WD (Category 2) Medium Fire-fighting tanker – purpose built vehicle (2000 litre capacity) fitted with diesel powered dual stage fire-fighting pump, live reel installations and water cannon)
- 1 x 4WD (Category 7) Light Fire-fighting tanker – this purpose built vehicle (1000 litre capacity) is fitted with a single stage diesel powered fire-fighting pump and "live" reel installations.
- 1 x 4WD (Category 9) Ultra-light Tanker (Quick attack) – purpose built vehicle (600 litre capacity) fitted with a single stage petrol powered fire-fighting pump and live reel installation.

DRAFT



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STRAWBERRY FIELDS

2018

Medical Management Plan

Thursday 15 November – Monday 19 November 2018

Lower River Rd, Tocumwal, NSW

Version 1.2

Last update: 31 May 2018



Commercial-in-Confidence

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Document Control

Document control is essential to ensure that all changes made to documentation are identified, that all stakeholders are referencing the same version of the document and that the document version management can be achieved. This section is completed whenever this document is updated.

Documentation Modification Log

Version Number	Date	Description / Notes	Author
1.0	27.04.18	First Draft	D Gomez
1.1	01.05.18	Client Feedback: Access and Egress Client Feedback: Map Coordinates removal	D Gomez
1.2	31.05.18	Feedback from NSW Health	D Wrobel

Documentation Preparation

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1. Introduction

1.1 Event Introduction

Event organisers have a duty of care to ensure the safety and well being of patrons, staff and members of the general public at their events. This duty of care extends to the provision of appropriately qualified and trained medical staff, who are equipped with the knowledge and resources to optimise patron care, facilitating for prompt response to any medical emergency or threat.

The organisers of Strawberry Fields are committed to ensuring the provision of an exceptional level of medical and first aid care throughout the duration of the event, including set-up, operation and pack-down. The services of Colbrow Medics and NSW Ambulance have been contracted for the duration of the event to ensure patron and staff safety.

1.2 Colbrow Medics

Established in 2006, under the auspices of Colbrow Healthcare, Melbourne's first nurses agency established in 1957, Colbrow Medics has a proven track record of delivering reliable and professional First Aid & Medical services to various clients, events and locations throughout Australia.

Colbrow Medics can provide Doctors, Registered Nurses, ALS Paramedics and Advanced First Response Medics as requested by clients. All Medical Personnel are paid professionals (not volunteers), which ensures complete reliability, a very high standard of customer service and professionalism at all times.

Upon confirmation of employment and induction to Colbrow Medics, all staff must undergo National Police and Working with Children checks as well as minimum training and competency requirements are assessed and approved.

Colbrow Medics is supported by a healthcare placement agency, and being a division of five (5) specialist healthcare services, has access to a large pool of Medical Personnel. Colbrow Medics is fortunate to have a committed team of full-time operational staff who are available to assist clients with all rostering, bookings, accounts, feedback and follow up reporting for added peace of mind and convenience. The call centre is open 365 days per year, 5am-10pm, as such as there will always be someone to immediately assist with any enquiries.

Colbrow Medics is a Quality Assured ISO9001:2008 certified company and trades from a head office located in Clayton, Victoria.

2. Context

2.1 Event Overview

Strawberry Fields is one of Australia's premier outdoor alternative lifestyle, music and arts festivals. The event is an annual celebration of art, sound and creative expression held over three days each November in Tocumwal NSW, a 3-hour drive from Melbourne. Staged on a lot of land near the township of Tocumwal in southern New South Wales (Berrigan Shire), in 2017 Strawberry Fields attracted approximately 6,500 patrons and showcased over 100 artists from across Australia and abroad.

2.2 Medical Requirements

Colbrow Medics has been engaged to provide a comprehensive medical service to all contractors and patrons onsite throughout the duration of the event. Colbrow Medics will deliver first-aid, primary care, on-site emergency care and pre-hospital management. NSW Ambulance (NSWA) may also provide emergency/pre-hospital care and will manage all hospital transfers.

2.3 Colbrow Medics & Ambulance Service

Colbrow Medics has been engaged to provide first aid and medical services for the festival and along with NSW. Colbrow Medics has significant festival experience and will be in operation at all hours during the event. Colbrow Medics will be working synergistically with NSW who will provide a Health Commander to oversee all medical resources and health incidents onsite.

The Colbrow team is comprised of medical practitioners with emergency and intensive care experience, emergency and critical care experienced registered nurses, qualified ambulance

paramedics and advanced first responders. Together they have significant experience in event first aid and medical service provision, acute care and pre-hospital care.

2.4 Potential Medical Centre Presentations

Experience from previous similar events demonstrates that common patient presentations at music and alternative lifestyle festivals may be caused by three main reasons:

- (1) Pre-existing medical conditions unrelated to the event or may be exacerbated by the event including heart disease, asthma, epilepsy and diabetes.
- (2) Event specific minor injuries and/or conditions including:
 - Sunburn
 - Blisters
 - Minor cuts and abrasions
 - Dehydration & Heat exhaustion
 - Alcohol intoxication
 - Drug abuse
 - Minor assaults
 - Headaches and Migraines
 - Soft tissue injuries
 - Aggressive / combative patients
 - Seizures
- (3) Event specific serious injuries and/or conditions including:
 - Illicit Substance and Alcohol misuse/overdoses
 - Serious assaults
 - Serious trauma including spinal injuries, fractures, etc.

2.5 Presentation Specific Risk Assessment & Mitigation Strategies

The primary considerations of the risk assessment include the number of attendees, demographic profile and nature of the event, the time of year, programmed activities, distance from emergency hospital care and external emergency service resources available.

Risk	Impact	Probability	Rating	Mitigation
Cardiac Arrest	Catastrophic	E	Extreme	Medical Centre to provide ACLS level care with MO and RN/Paramedic on site with Resus station and necessary drugs from Doctor's bag.
Chest Pain of cardiac nature	Major	E	High	(as for Cardiac Arrest Risk)
Respiratory Distress requiring active intervention	Major	C	High	Medical Centre to provide ACLS level care with MO and RN/Paramedic on site with Resus station and necessary drugs from Doctor's bag.
Minor trauma (Lacerations, soft tissue injuries etc)	Insignificant	A	Low	First Aid on site Doctor, RN/Paramedic on site with drug bag.
Major trauma (Fractures, Spinal Injury etc)	Major	D	High	First Aid on site Doctor, RN/Paramedic on site with drug bag and spinal equipment.
Other medical problems requiring hospital management (Diabetes, epilepsy etc)	Minor	B	Low	First Aid on site Doctor, RN/Paramedic on site with drug bag.
High Temperature	Minor	B	Low	First Aid on site Doctor, RN/Paramedic on site with drug bag
Dehydration requiring fluid resuscitation	Minor	A	Medium	Free Water Crowd Monitoring

				First aid on site Doctor, RN/Paramedic on Site with drug bag and IV fluids
Alcohol Related Illness	Minor	A	Medium	First aid on site Doctor, RN/Paramedic on Site with drug bag and IV fluids
Major Drug Overdose	Catastrophic	C	Extreme	First aid on site Doctor, RN/Paramedic on Site with drug bag and IV fluids
Drug Related Illness, Minor Overdose & Discomfort	Minor	A	Medium	Experienced First Aid Staff Doctor, RN/Paramedic on site with drug bag Develop strong link between DanceWize
Gastro Related Illness	Minor	C	Low	Effective monitoring Early detection, PPE Doctor, RN/Paramedic on site with drug bag Isolation marquee

			Impact				
			1 – Insignificant Dealt with by first aid	2 – Minor Medical help required	3 – Moderate Significant non-permanent injury	4 – Major Extensive permanent injury	5 – Catastrophic Death. Permanent disabling injury
Probability	A	Almost certain to occur in most circumstances	Low	Medium	Extreme	Extreme	Extreme
	B	Likely to occur frequently	Low	Low	High	Extreme	Extreme
	C	Possible and likely to occur at some time	Low	Low	Medium	High	Extreme
	D	Unlikely to occur but could happen	Low	Low	Medium	High	Extreme
	E	May occur but only in rare and exceptional circumstances	Low	Low	Medium	High	Extreme

2.6 Event Risk Analysis

Ensuring event participant welfare must be a priority and it is recommended for events of more than 5,000 people to develop a risk management plan in accordance with AS/NZS ISO 31000:2009 Risk Management Standard. Colbrow Medics recognises the need and importance of a full risk analysis to be carried out when planning for an event, and is committed to collaborating with its event organisers to ensure that an appropriate medical-related risk management plan is drafted and adhered to.

This document details a basic medical risk analysis relevant to music festivals. The aim of this risk analysis, alongside planned event medical capabilities aims to adequately manage event-related patients with minimal or no significant extra demand on local emergency ambulances and healthcare facilities.

Historical post-event data analysis recognises that at least 5-7% of a crowd will require some first aid or medical care during the event. Of those requiring medical attention, around 10% will need ongoing care on-site and 1% will require transport to hospital. A medical risk classification specific to Strawberry Fields is detailed in Section 4.3 of this proposal.

These figures increase significantly when an event is held outdoors and involves music and alternative lifestyle choices, as well as the presence of high-risk activities such as crowd surfing, and the use of drugs and alcohol.

Colbrow Medics utilises the following Medical Risk Classification (MRC) tool to determine the level of risk involved and formulate an appropriate event medical care plan. A completed MRC analysis is detailed in the following page for Strawberry Fields.

Category	Grouping	Allocation	Score
Event Description	Classic Music / Children's concert / Youth camps	1	8
	Family events & shows, Local sporting events and Schoolies	2	
	Festivals and Major sporting event	4	
	Major rock concerts, festivals and Extreme sporting events	8	
Number of People	<2,000	1	8
	2,001-5,000	2	
	5,001-10,000	4	
	10,001-50,000	8	
	50,001-100,000	16	
	>100,000	32	
Type of People Attending	Families	1	3
	Fan clubs / Support groups	2	
	International stars / competitors / visitors	3	
	VIPs	4	
Age Group	30-65 inc. family	1	4
	>65 / 0-12	2	
	12-16	3	
	16-30	4	
Event Location / Confinement	Outside – Open Area	1	2
	Outside – Confined Area	2	
	Inside – Space	3	
	Inside - Crowded	4	
Available Health Resources Nearby	Tertiary Hospitals	1	5
	Regional / General Hospitals	2	
	District Health Services	3	
	Small Hospitals	4	
	Medical Centre & Clinic(s)	5	
Duration of Event	<1 Hour	1	5
	2-4 Hours	2	
	4-8 Hours	3	
	8-12 Hours	4	
	12-24 Hours or more	5	
Alcohol	None	1	4
	Restricted	2	
	Readily available	4	
	No control	8	
Probability of Drugs	None	1	4
	Possible	2	
	Probable	4	
Time of Event	Morning	1	4
	Afternoon	2	
	Evening	3	
	All day	4	
Season of Event	Spring/Autumn	1	2
	Summer/Winter	2	
Score:			49

Medical Risk Categories

Low 8

Medium 9 - 31

High 32 – 54

Extreme 55+

Colbrow Medics has identified a higher presentation rate due to environmental factors and excellent free-healthcare onsite and will encourage patrons to seek medical advice or assistance at all times.

2.7 Risk Management

Colbrow Medics adopts a two-stage approach to risk management, with an aim at minimising incidents with the combination of rapid response to an incident if it were to occur. The goal is to manage the severity of the incident as well as to adhere to the concept of prevention being better than the cure.

Colbrow Medics acknowledges the role of the event organiser in minimising risks by providing adequate preventive measures such as water, shade and food vendors. Colbrow Medics is able to assist in the risk minimising process by handing out sunscreen and water outside its first aid posts (without the disruption to medical operations) at the request of the event organisers.

The role of NSW Police and security in minimising the introduction of illicit drugs, undertaking crowd control and ensuring public order at the venue is also a key risk mitigation activity that directly impacts the operations of Colbrow Medics, and on the overall event.

2.8 Key Risk Factors & Mitigation

Weather – This event will be planned based in the expected temperature profile of November with resources altered to meet the weather forecast up to 48 hours prior to the commencement of the event. The Medical Services Coordinator will re-evaluate to ensure that first aid and health resources are adequate based on the weather conditions on the day. If extreme heat is predicted, with the assistance of Event Organisers; precautions Colbrow Medics may undertake include the following:

- Increased amount of chilled IV fluids
- Increased IV stations
- Chilled watered and isotonic sports drinks
- Increased amount of ice
- Training and awareness for all Medical Personnel in relation to heat management
- Patron welfare management: heat management awareness campaign prior to event commencement

Patron Profile – This event brings together a large crowd of people 70with varying levels of experience at these types of events and differing motives for enjoying their day. The festival is an 18+over 18 event. Risks further increase with Strawberry Fields Festival being a multi-day event where patrons camp overnight on site. This can result in patrons not looking after themselves by not getting sufficient rest, consuming too much alcohol, overdosing on drugs and failing to drink sufficient water. This could also lead to adverse behaviour and thus result in traumatic injuries. Patrons with pre-existing medical conditions may also neglect to observe their normal treatment regimes. Patrons who are experiencing the use of drugs and alternative lifestyle choices for the first time may also face adverse effects that comes with drug use due to a physical reaction or the lack of knowledge to the safe use of drugs.

Performance Reaction – The appeal that the performers have at the event may cause heightened performance reaction. The option of patrons being able to participate in the festival through to the early hours of each morning over multiple days also increases the risk of them not taking adequate care of themselves.

All Medical Personnel will undergo a pre-event training session that will focus on the following:

- Event procedure and policies to ensure optimum operational effectiveness during the event
- In-service training to reinforce knowledge on the management of drug, alcohol and heat related conditions and management of overdose(s)
- In-service training to reinforce knowledge on the management of conditions which were previously recorded to have occurred

Surge Capacity – Colbrow Medics will provide the following additional on-call resources to fulfil surge capacity:

- 1 x Senior Medical Officer (FEMO) on standby during day shifts
- 2 x On-call Medical Personnel (Event Paramedic / First Responder)
- 10 x Low Acuity Beds
- 1 x 3m x 3m Marquee
- Medical Personnel will be advised that overtime may be required until all patients have been cleared and inline with Event Management

NSW HEALTHPLAN – Colbrow Medics personnel are trained in emergency management systems of command and triage and medical staff and resources will be offered to the Ambulance Commander.

The Colbrow Medics Commander / Medical Services Coordinator will retain control of onsite medical staff and will report to the designated Ambulance Commander. Infrastructure on site may be utilised as casualty clearing/marshalling points if required.

Implementation of NSW HEALTHPLAN will be enacted in part for the duration of Strawberry Fields Festival however may be declared in full at the discretion to the Ambulance Commander. This is established under the direction of the state disaster organisation procedures for the command, control and coordination of the joint resources of respective emergency services organisations.

3. Objectives

To provide assessment and treatment to sick and injured patients involved with the Strawberry Fields Festival 2018 and to ensure the safety of patrons and staff.

The first aid and medical services will be provided via an Event Medical Centre (EMC), with additional mobile response capabilities and patient retrieval for the duration of the festival. While this centre is colloquially known as "First Aid or Medical" in marketing and on site signage for patron benefit, for all intensive purposes it is a temporary medical centre due to the respective qualifications of specialist physicians, registered nurses and paramedics on site.

This document provides an overview of the medical management provided for the festival and outlines the medical risks, resources being provided, command structure, communications and staff rosters. It should be read in conjunction with the:

- *Event Management Plan – Strawberry Fields Festival 2018*
- *Emergency Management Plan – Strawberry Fields Festival 2018*

4. Execution

4.1 Concept of Operations

Colbrow Medics intends to manage the risks of injury and incidents at Strawberry Fields through a combination of static posts and mobile responder teams in collaboration with NSW and DanceWize or Save-a-Mate.

Medical Personnel have mobile and retrieval capabilities. Roving patrols around the event site can be routinely performed; Personnel may also be in static locations throughout the duration of the event as requested by the Medical Services Coordinator.

Low acuity patients who are not in immediate life threatening situations and whose condition is within the scope of practice of the respective medic may receive medical treatment on scene prior to transportation to the Event Medical Centre (if required) for further evaluation and an extended scope medical care approach applied.

High acuity patients in an immediate life-threatening situation will be co-managed on scene with NSW Paramedics.

Main Medical & Command Centre		
Medical Service Area	Equipment	Allocated Medical Personnel per Shift
Event Medical Centre – High Acuity / Medium Area for the management of serious presentations	2 Ferno Stretchers 4 Beds 4 IV stations 2 High Acuity Care Stations 4 Oxygen Points 2 Resus Stations 2 Lifepak/Zoll Cardiac Monitor 1 Procedure Trolley 1 Drug/Medication Cabinet Spinal Immobilisation 2 Treatment Chairs	(Please refer to Staffing Roster for full details)
Event Medical Centre – Low Acuity Area (Co-	<u>Stationary Equipment</u>	

Located with the Medium Acuity Area) for management of less serious presentations or intoxicated casualties (Staff stationed at the Low Acuity Area will also be ready for deployment out to the field)	6 Beds 4 IV stations 4 Oxygen Stations 1 Lifepak 2 Sets Static Treatment Boxes 1 AED 10 Chairs	
Triage and Waiting Area	12 Chairs Basic first aid supplies	
Isolation/Surge Capability Tent	4 Chairs 2 Beds 1 Medical Kit 1 Oxygen Kit	
Roaming Team	<u>Response 1</u> 1 Response Buggy/Mule 1 Oxygen Kit 1 AED 1 Medical Kit Spinal Immobilisation Spineboard 1 Radio <u>Response 2</u> 1 Response Buggy/Mule 1 Oxygen Kit 1 AED 1 Medical Kit 1 Radio <u>Transport 1</u> 1 4WD Troop Carrier (stretcher capable) Oxygen Point Medical Supplies Spinal Immobilisation Ferno Stretcher 1 Radio <u>Command 1</u> 1 AWD Vehicle 1 Medical Kit 1 Radio	
Communications – Located within Medical Tent	1 Event Laptop 2 Chairs 1 Radio Base Station 1 Radio	

*Back-up response squad to draw on staffing of Medical Centre, and to provide additional field response if needed as a secondary response team when required.

4.2 Multiple Casualty Incident (MCI)

The combined Colbrow Medics and NSW teams onsite are capable of managing multiple casualty incidents in accordance with the State Health Emergency Response Plan.

In the event that an MCI is declared by the Health Commander, the following roles will be assumed by the respective personnel. A MCI Triage Kit will be made readily available at the event medical centre.

Medical Team Member	MCI Designated Role	Responsibilities
Ambulance Commander (NSWA)	Incident Commander	Take control of the incident from a health perspective. Overseeing triage of patients and taking control of all available first aid resources and their deployment.
Colbrow Medical Services Coordinator	First Aid Commander	Assisting the Incident Health Commander where required. Overseeing Colbrow staff and

		resources.
Clinical Commander (Doctor)	Medical Practitioner	Treatment of critical and/or serious presentations sent to the medical centre. Works alongside the AV Health commander to ensure that all medical needs are met.
Senior Paramedic	Triage Officer (Field)	Triage of casualties at the scene of the incident.
Paramedic	Transport Officer (Field)	Coordinating transport back to the medical tent
All other members	Treatment	Provisioning of necessary medical and/or first aid treatment as directed by the Medical Commander and Triage Officer

4.3 Hospital Facilities

All patients should be transferred to the closest appropriate hospital by an accredited patient transport agency or the state ambulance service.

Facility	Hospital	Address	Phone	Distance (km)	
				Road	Air
Trauma Centre	Albury Wodonga Health	201 Borella Rd, Albury NSW 2640	02 6058 4444	145	125
Regional Public Hospital	Goulburn Valley Health	Graham St, Shepparton VIC 3630	03 5832 2322	74	65
Multi-Purpose Facility (MPS)	Tocumwal Hospital	6-14 Adams St, Tocumwal NSW 2714	03 5874 2166	15	
Urgent Care Centre	Cobram Hospital	24-32 Broadway St, Cobram VIC 3644	03 5871 0777	21	

4.4 Event Schedule

The Festival runs from Thursday 15 November – Monday 19 November.

First aid is provided onsite throughout the majority of bump in phase the event organisers' first aid trained staff and caters primarily for up to 150 staff working onsite.

Colbrow Medics' personnel will commence rosters in the Medical Centre from 0900hrs on Thursday. By Friday night at 1900hrs, staff rostered is at full levels and continues 24 hours until 0700hrs on Monday. Colbrow personnel remain on duty until 1800hrs on Monday.

Following this, a baseline first aid service provided by event organisers' first aid trained staff is continued throughout the bump out phase where around 50 – 100 event staff may still be present.

4.5 Planning

The Medical planning for SF2018, being its 10 year anniversary, has been based on an estimated attendance of 8,000 patrons, in addition to approximately 300 workers and artists over the total period of the festival.

4.6 Colbrow Management

The Event Medical Team will include 1 First Aid Commander and 1 Deputy Commander who will share responsibility across the entire event period with alternating 12 hour shifts between them. The Commanders will work closely with the Clinical Commander and all emergency service agencies to ensure that the medical service at the event is executed successfully.

First Aid Commander / Medical Services Coordinator

Previous experience have shown that the effectiveness of the medical team is largely increased when the Commander has been involved with the planning phase of the event as well as the execution during the event itself.

The Commander will be acting in the capacity of the Medical Team Coordinator during the event. The Commander identified possesses the following qualifications and experience.

- Military health operations experience including international disaster relief aid operations
- Experience at planning and commanding large scale events in Australia and overseas including:
 - Big Day Out, Strawberry Fields, Soundwave, Stereosonic, New Year's Eve Celebrations.

The Commander will be responsible for planning and execution of the medical services at the event, working with the support event planning team at Colbrow Medics.

The event command responsibilities of the Commander will be supported by a Deputy Commander who will co-ordinate the event in the Commander's absence whilst having access to the Commander for support if required.

In the event of an *emergency* being declared, the Medical Coordinator assumes the role of a First-aid Commander and will report to the Ambulance Commander as per NSW HEALTHPLAN arrangements.

Their responsibilities include:

- Overall control and rostering of the Medical Team during the *Bump-in, Event and Bump-out Phases*.
- Dispatch the Medical Team and co-ordinate the medical resources onsite
- Assume liaison role with NSW and other *external emergency services* as required
- Ensure that the Medical Team staff are adequately rested and rotated
- Ensure all equipment is tested, operational and ready for deployment
- Ensure radio transmissions are being monitored at all times in the Medical Centre
- Assume the role of First Aid Commander in the event of an emergency being declared.

4.7 Colbrow Doctors

The Medical Team includes two registered medical practitioners with experience in emergency and critical care as well as field experience at music festivals and large scale events. They will share responsibility across the entire event period with alternating 12 hour shifts between them. They will be based in the Event Medical Centre and able to respond to incidents at the medical centre or on scene at short notice should they be required.

A Clinical Commander (Senior Doctor) has been identified with extensive pre-hospital and critical/emergency medicine experience within the QLD health system, and as a Registrar, who will oversee the clinical aspects of the Colbrow Medical Team.

4.8 Medical Team Staff (On Rotating Roster)

Skillset	Qty	Location	Scope of Practice
----------	-----	----------	-------------------

First Aid Commander/Deputy Commander	2	Medical Centre	(See above)
Doctors	2	Medical Centre	Provide intermediate, advanced and on-site pre hospital care. Scheduled drug prescription if/as necessary Minor surgical procedures within scope of practice and insurance Resuscitation , IV fluids Refer critical patients for transport to NSWA
Registered Nurses	2	Medical Centre	Ongoing patient care within medium and low acuity according to Doctors orders
Event Paramedics	2	Response Buggies	Critical incident first response
Advanced First Responders	12	Response Buggies / Medical Centre	Minor incident first response, providing assistance to RN and Paramedics
Student Placements / Volunteers	4	Medical Centre	Supervised and limited – minor first aid treatment
Total:	24		

Please notes: current staffing arrangements are proposed based on a crowd size of 8,000 people on site. Additional measures will be discussed with the event organisers in the event that the total number of people exceeds 8,000.

4.9 Medical Staff Roster

See appendix B

4.10 Medical Staff Positioning

Resources are based at the Event Medical Centre which is situated in a central location along one of the main event area thoroughfares. It will be close to the information tent and well marked for ease of location by patrons. The Medical Centre is located next to the Emergency Services Compound where NSW Police and NSWA will base their resources and a permanent ECC office will be stationed.

DanceWize (who distribute harm minimisation information, provide a “chill-out” space and play a part in caring for low level drug affected patrons) are positioned next to the Medical Centre so that patients can be easily passed between the two areas if required, and assistance for each other is possible.

4.11 Ambulance Resources

Event Name	Location	Resource	Scope of Practice
Strawberry Fields Festival	Stationed with Medical	Please refer to HEMP	Please refer to HEMP

4.12 Colbrow Incident Response

1. Incident witnessed by or reported to event member (ie: Security / Helper Huts).
2. Event member to contact ECC via radio (festival staff are advised not to use medical channel or contact the Communications Officer directly- all jobs must be logged via ECC). **Information required:** Incident Location, Incident Description / Chief Complaint, Conscious, Unconscious or Semi-Conscious and Gender
3. ECC to contact Communications Officer with incident information.
4. Communications Officer will log and record all relevant details of incident in real time and supply ECC with case number
5. Communications Officer will deploy medical teams and resources as appropriate.
6. Reporting staff member is to remain ‘on-comms’ and ‘on-scene’ with ‘eyes-on’ patient/incident until medical personnel arrive.
7. Event member to brief medical team member then stand down or assist as directed.
8. Medical team will triage and either treat at scene or transport to medical centre.

9. Communications Officer will advise ECC of the situation report.
10. If further escalation is required the Communications Officer will liaise with ECC and NSWA
11. NSWA on-site staff will also monitor event/medical radio and dispatch the NSWA crew onsite if situation indicates urgent treatment may be required.
12. Medical Coordinator will liaise with the Health Commander to establish which resources should be dispatched on site in the event of an emergency.

4.13 Documentation

All serious cases as well as requests for any medications are fully documented on individual case sheets, Patient Care Records (PCR). If a patient is transferred to NSWA care a full handover is given to the NSWA Health Commander.

All minor cases (ie: minor lacerations) are identified by name, time, staff member and treatment rendered.

4.14 Briefing

These occur at minimum every change of shift, or more frequently as required. Colbrow Medics will also have a representative at the all Emergency Management Team meetings.

4.15 Meal Breaks & Accommodation

All meal breaks and regular short breaks are taken whilst on shift. Rehydration is encouraged during extremes of temperature for all staff. This will be coordinated by the Medical Services Coordinator on shift to ensure adequate staff comfort and operational readiness.

Colbrow Medics staff will be accommodated on and off-site with 6-10 off-site beds to be provided by Colbrow Medics. The rotation of staff will between the accommodation types will be coordinated by the Medical Services Coordinator to ensure that staff receive adequate rest. Staff located on-site will be on-call for any major incidents which may require additional staff. This will be coordinated by the Medical Services Coordinator in consultation with the Event Organisers and the Emergency Services Coordinator.

5. Administration

5.1 Access and Egress

Site	Route	Comments
Medical Centre, Entertainment Area, All Campgrounds	Tuppall Road	

5.2 Identification / Accreditation

At all times whilst on-shift all Medical Personnel onsite are to carry and display their relevant accreditation as a method of verifying their identity to event staff and patrons. This is in-line with standard Colbrow Medics Uniform Policy.

5.3 Equipment Security

Medical Team vehicles are to be locked/secured at all times when a staff member is not present. Medical staff should remain vigilant at all times when patrolling the event and responding to call-outs to ensure that equipment is not lost or stolen.

5.4 Minimum Equipment when away from the Medical Centre

Medical staff are to carry the following equipment at all times when away from the Medical Centre:

- Event UHF Radio
- Appropriate PPE (gloves, safety glasses, face mask, safety vest etc)
- Trauma Pack

6. Emergency Management

6.1 Emergency Coordination Centre

Site	Comments
South of the Entertainment Area (M2: Event Area map coordinates – D6)	Located within the Emergency Services Compound

6.2 Event Operations Centre

Site	Comments
East of the Entertainment Area (M2: Event Area map coordinates – F5)	Located within the Operations Compound

6.3 Emergency Assembly Areas

Venue	Primary	Secondary
Assembly Area	Main Stage area except in imminent fire situation	TBA

6.4 Casualty Clearing Posts

Venue	Comments
Medical Centre	

6.5 Suggested Evacuation Routes

Venue	Primary	Secondary
Strawberry Fields Festival site		

6.6 Helicopter Landing Area

Site	Comments
Helicopter Landing Area	TBA

7. Communication

7.1 Event Departments

All radio calls from other *Event Departments* relating to medical requirements should go through the Emergency Coordination Centre (ECC). The ECC will have a dedicated Fire & Medical channel radio being constantly monitored through the event. All calls will be logged by the ECC duty officer.

7.2 Medical Team

All members of the Medical Team on-shift are issued with a festival UHF radio. All medical staff, response vehicles and the ECC will use the assigned channel for onsite medical communications. Prior to the *Event Phase* radio communication checks across the site will be conducted under the direction of the Medical Coordinator to ensure effective coverage during the event.

7.3 Activation of Health Services

The Medical Services Coordinator will liaise with the NSW Health Commander if they believe an ambulance is required for urgent transport.

If the Health Commander is not contactable or not onsite it is preferred that the Medical Services Coordinator report any health emergencies by dialing 000 to contact the ESTA/NSWA communications centre.

These calls will generate an ambulance case dispatch to the closest available ambulance units (including resources from outside the event). Where possible NSW Health will direct the case to available crew located at the event.

7.4 External / Off-site

For communication with external agencies and other off-site contacts, the Medical Centre will be equipped with:

- a satellite phone
- a Telstra Next G mobile phone attached to an external antenna.

7.5 Coordination of Health Services

Throughout the event, a Health Incident Management Team (HIMT) will be established and meet regularly, every six (6) hours or more as deemed necessary. The team will be comprised of the NSW Health Commander, the Medical Coordinator, Security and the event Safety Officer.

The function of this group is to manage the health response to the event. This will involve monitoring the health systems status during the event and managing health resources appropriately.

8. Appendix B – Medical Staff Roster

MSC – First Aid Commander, DR – Doctor, RN – Registered Nurse, PM – Event Paramedic, TR – Triage Officer, FR – Advanced Medic, CO – Communications Officer, STU – Student Placement

STRAWBERRY FIELDS 2018 - EVENT MEDICAL ROSTER																								
		Day Duty												Night Duty										
		MSC1	DR1	RN1	PM1	FR1	TR1	FR3	FR4	FR5	FR6	STU1	STU2	MSC2	DR2	RN2	PM2	FR7	TR2	FR8	FR9	FR10	PM3	STU3
Thursday 15 November	Start:	900				900																		
	Finish:	2000				2000																		
	Start:													2000			2000						2000	
Friday 16 November	Finish:													200			800						800	
	Start:	800	800		800	800		800	800															
	Finish:	1900	1900		1900	1900		1900	1900															
	Start:													1900	1900	1900	1900	1900	1900	1900	1900	1900	1600	1600
Saturday 17 November	Finish:													700	400	400	700	700	300	700	300	700	700	300
	Start:	700	1000	1000	700	700	1000	700	700	1000	1000	1000	1000											
	Finish:	1900	1730	1730	1900	1900	1900	1900	1900	1900	1900	1900	1900											
	Start:													1900	1700	1700	1900	1900	1830	1900	1900	1900	1900	1600
Sunday 18 November	Finish:													700	500	500	700	700	700	700	700	700	400	400
	Start:	700	700	700	700	700	1000	700	700	1000	1000	700	700											
	Finish:	1900	1730	1730	1900	1900	1900	1900	1900	1900	1900	1900	1900	1900	1700	1700	1900	1900	1830	1900	1900		1600	1600
Monday 19 November	Start:	700			700	700								700	200	700	700	700	200	300	300		300	300
	Finish:	1800			1800	1800																		

9. Appendix C – Logistic Requirements & Layout of Medical Resources

Colbrow Medics will be supplying the following for the execution of the pre-hospital medical and first aid care services for SF2018:

- Manpower as detailed in the Service Agreement and the Medical Services Execution Plan.
- All required medical and first aid equipment supplies as detailed in the Medical Services Execution Plan.
- 1 stretcher-capable 4WD vehicle.
- Command and logistics support vehicles.
- 3m x 3m marquee for isolation area

Colbrow Medics will require the **organisers to provide** the following for the execution of the on-site medical services:

Medical (Refer to proposed set up for detailed marquee and set-up requirements):

- 9m X 12m Marquee (Medical Tent)
- 3m X 9m Marquee (Triage / Waiting Tent)
- Air-conditioning & heating
- Power, lighting & air-conditioning for marquee – stable power connection available 24 hours per day
- Marquee floor – 'profloor' or similar
- Furniture – 3 x trestle tables and 12 x plastic chairs
- 6 x 2m temporary fencing with weights
- 2 x dedicated toilets for patients' use only near medical tent
- 1 x dedicated disabled toilet
- 1 buggy
- Drinking water for patient and staff use

Medical Staff Welfare:

- Off-site accommodation.
- Refreshment area with pantry facilities (can be shared with other emergency services).
- Dedicated staff toilets and shower facilities (can be shared with other emergency services).
- Catering for all staff (breakfast, lunch, dinner).

10. Proposed Medical Tent Positioning

Proposed Triage Tent Internal Layout

TBA

Proposed Medical Tent Internal Layout

TBA



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NOISE MANAGEMENT PLAN

STRAWBERRY FIELDS

LACH LOMAN, TUPPAL ROAD, TOCUMWAL

COMMISSIONED BY

STRAWBERRY FIELDS

Prepared by:

Andrew Rogers B App Sci
Member Australian Acoustics Society
Acoustic Consultant
Noise Consulting & Management Pty Ltd

Ref 3442
15 May 2018

Summary

Noise Consulting & Management Pty Ltd has been engaged to analyse and prepare recommendations and controls regarding the control of music noise from the proposed Strawberry Fields music festival to be held at Lach Loman, Tuppal Road, Tocumwal on Thur 15 – Sun 18 November 2018.

The series of actions outlined in this noise management plan will be implemented to minimise the impact of noise on nearby residences during the event.

General Information

Event Details

The proposed festival will be held at Lach Loman, Tuppal Road.

After consultation with local residents in April 2018, and review of the locations of all nearby residences, festival organisers have agreed to reduce programming times for the 2018 festival and provide a minimum "quiet" period of 7 hours each night where no music is programmed.

The hours of music programming are Thurs 15 Nov (2pm-10pm), Fri 16 Nov (9am-2am Sat morning), Sat 17 Nov (9am-3am Sun morning), Sun 18 Nov (10am-10pm) - however not all stages will operate simultaneously.

The location and direction of each stage within the site has been selected to reduce overall noise impact by orienting away from the closest dwellings and Tocumwal town as shown in Fig 1.

There may be low level intermittent sound checks from 10:00am on the first day of the event. It is not envisaged that music will be operating for more than 15 minutes at a time. There will be no rehearsals.

It is estimated that up to 8,000 people will attend.

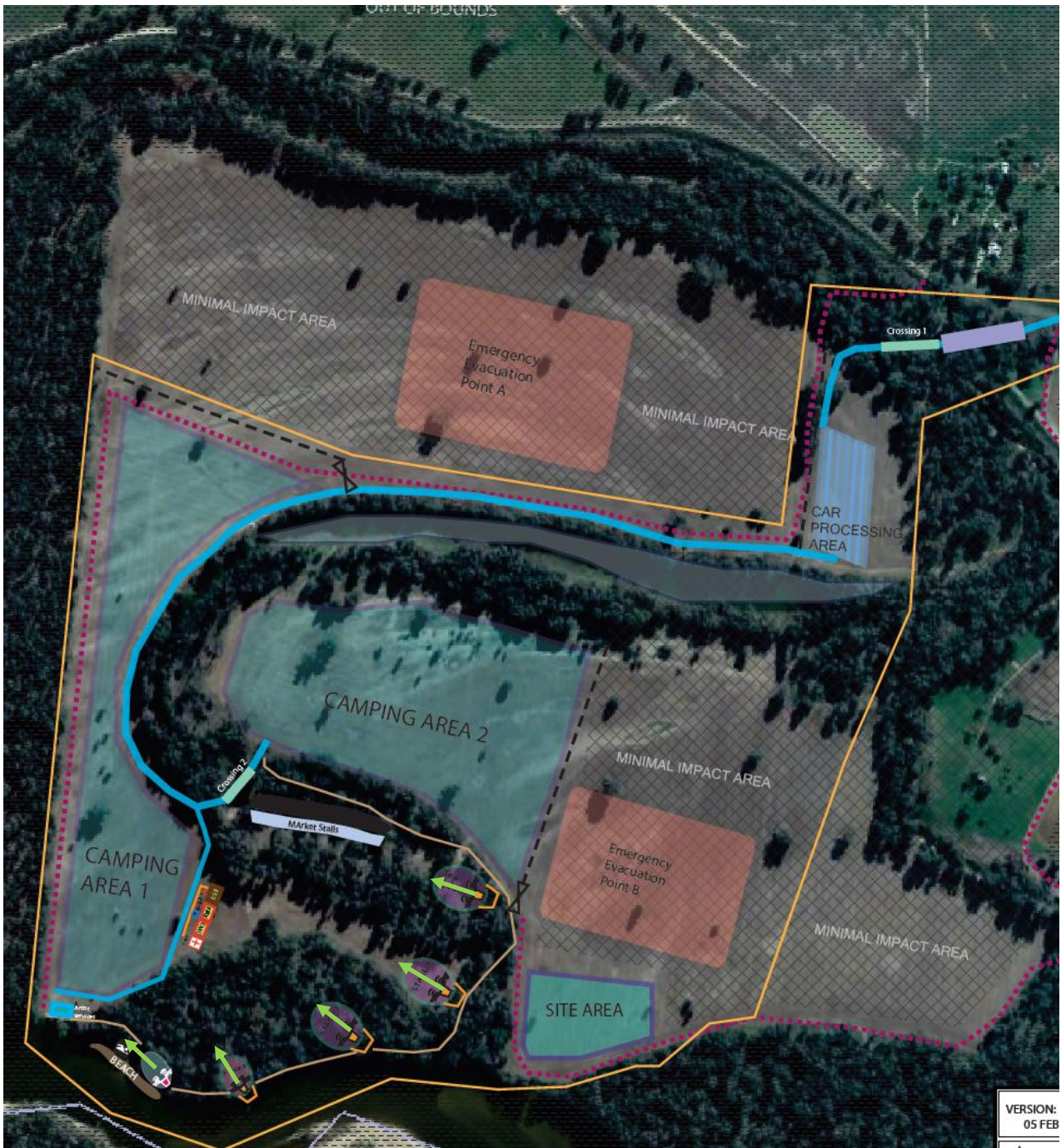


Figure 1 Site layout showing stage orientation ←

There are a number of dwellings near the site where music from the event will be audible. The nearest dwellings are 1,000m to the northeast of the closest stage at Tuppal Road and 1,100m southwest at Labbetts Track.

The promoters, with the assistance of Berrigan Shire Council, have identified and undertaken consultation with all residents within 3,000m of the site. A community consultation meeting was undertaken in April 2018 and the noise abatement strategies proposed have been incorporated into this plan.

Applicable Regulations and Proposed Noise Limits

The Noise Guide for Local Government (Appendix A Example 1) gives the example of a limit of L_{Amax} 75 dB(A) until midnight being suitable for a community music festival. Music at this noise limit is quite audible and could cause sleep disturbance. Therefore the lower limits given below have been proposed.

It is envisaged that two distinct noise limits at dwellings could be used to provide an acceptable amenity outcome:

- Prior to 11:00am and after midnight a noise limit of L_{Amax} 50 dB(A) and L_{max} 60 dB(C) will be applied.
- Between 10:00am and midnight a noise limit of L_{Amax} 70 dB(A) will be applied.

These limits would allow the stages to operate at high music levels during the day and evening.

The post midnight limits would significantly reduce the impact of noise at the affected dwellings, particularly at low frequencies. However compliant music may still be audible in areas that typically have low ambient noise levels.

The Noise Control Regulations apply to noise that results from activities normally conducted in residential areas and is not applicable in this instance.

The following '**Noise Abatement Measures**' should be adhered to in order to ensure that the noise limits are achieved and to minimise the impact of noise on nearby residences.

Noise Abatement Measures

The following measures will be implemented:

Prior to the event

- Consultation and notification has been undertaken with all residents within 3,000m of the site. Alternative accommodation will be available for residents within 1,600m of the site.
- Music will not operate outside the hours of Thurs 15 Nov (10am-2:00pm, intermittent sound check), Thurs 15 Nov (2pm-10pm), Fri 16 Nov (9am-2am Sat morning), Sat 17 Nov (9am-3am Sun morning), Sun 18 Nov (10am-10pm).
- The stages will face west away from the closest dwellings and town.
- Stages will utilise ground stacked speakers or flown arrays less than 5m high.
- The noise limit at affected residences will be L_{Amax} 50 dB(A) and L_{max} 60 dB(C) prior to 11:00am and after midnight, L_{Amax} 70 dB(A) between 10:00am and

midnight, when measured with the meter set to fast response over any 15 minute period during the concert or sound test.

- All sound systems will include a level limiter (or compressor) so music levels can be locked down. Artists and sound engineers will be advised that music limiting will be used and settings are not to be tampered with.

During the event

- Sound checks and/or rehearsals will take place after 10:00am on event days.
- During the sound check, appropriate music levels will be set on compressors at each of the stages to ensure they are started at appropriate levels.
- Music may operate 10:00am -10:00pm Thur 15 Nov, 9:00am Fri 16- 3:00am Sat 17, 9:00am Sat 17 – 3:00am Sun 18, 10:00am Sun 18- 10:00pm Sun 18.
- Only stages 4 and 5 will operate on Thur 15 Nov.
- Only stage 4 will operate after 7:00pm Sun 18 Nov.
- Stage 5 will close by 8:00pm all days.
- Headline acts will be scheduled to finish by midnight.
- A complaints hotline will be established for the duration of the event. A landline is recommended as mobile coverage may not be adequate. An acoustical consultant will investigate any complaints, record the results of the investigation and the action taken and report back to the resident if desired.
- The promoter will provide a dedicated member of staff to control the music levels on the stages. This staff member will have the automatic authority and technical ability to reduce the music levels at the desk for all acts where required.
- Sound level meters indicating the actual and allowed music levels will be displayed at each outdoor stage.
- An acoustical consultant will continuously monitor throughout the entire event, the pre-determined noise sensitive locations and any additional locations that may become necessary based on the conditions and any complaints encountered.
- The acoustic consultant will be in two way radio and mobile phone contact with the sound desk staff, production manager, sound engineers, event organiser, and hotline staff throughout the event.
- The production manager and sound engineers will be briefed on the importance of reducing music levels as requested by the acoustic consultant.
- Procedures will be implemented to allow for a quick reduction of the music levels of all stages if required. The production manager will ensure that sound engineers reduce music levels when instructed.

- A report containing the results of the monitoring, any complaints and the noise control measures and satisfying the requirements of the noise management plan will be presented to the authority within 28 days of the event.

To ensure the event is operated in a responsible manner, Strawberry Fields has made a commitment to abide by this Noise Management Plan.



Security Management Plan – Version 2/09.05.18 (DRAFT)

Security Management Plan





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1. THE BRAND BEHIND THE EVENT

Strawberry Fields is an annual celebration of art, sound and creative expression held for three days each November, a few hours outside of Melbourne, Australia. Each year we bring you a diverse selection of both renowned and breakthrough electronic music from both Australia and overseas. Indulge yourself in a sensory feast, including soul shaking sound, world class decor, dozens of eclectic market stalls, artistic installations, live performance art, workshops, forum discussion and more.

www.strawberry-fields.com.au

2. THE EVENT

Date: Friday 16th of November 2018 to Sunday 18th of November 2018 – the event will run over 3 days

Location: Tuppal Raod, Tocumwal NSW – 274 km from Melbourne CBD. Estimated travel time in a vehicle is 3 hours.

Type: Music Festival – Mass Gathering. 18+ ONLY

Expected Attendance: 8000 patrons + 500 staff

Capacity: 8000 patrons

Security Staff: A total of 45 security staff will be deployed at the event. Additional staff may be included subject to finalisation liquor licencing requirements and conditions for the licensed areas at the event. This ratio of security guards to patrons is used by NSA Security at similar and larger scale events of a similar nature that we provide services to, and is deemed appropriate for providing a high level of security services to this type of event.

Licencing: Liquor will only be available for sale if a license is sought and obtained from NSW Liquor & Gaming. Should a license be obtained NSA will work with the NSW Police and event organisers to ensure all terms and conditions are complied with, including but not limited to fencing, security guard ratios, RSA officers, and ID requirements.

For additional information regarding the event visit the official web site – www.strawberry-fields.com.au



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3. SCOPE OF THE SECURITY MANAGEMENT PLAN (SMP)

This Security Management Plan (SMP) has been specifically developed for **Strawberry Fields**, and is not applicable to other events / sites / venues.

This plan deals with:

- Being prepared for incidents and accidents and
- Responding to and managing them

The information in this plan will focus on the crowd management issues, event security and security coverage with specific emphasis for site management of event security and crowd management.

This security plan covers matters including:

- Event security (Crowd Control during the event)
- Responding to security incidents (crowd management, safety and security)

4. PURPOSE OF THE SECURITY MANAGEMENT PLAN

The Security Management Plan for **Strawberry Fields** addresses core command structures and responsibility for security coordination and management. Groups, roles and tasks are outlined for each member of the security organisation to provide clear division of operational scope. Security policy measures have been developed as security controls to coordinate operational duties, strategies and requirements. Security Policies articulate the objectives of specific security strategy and introduces standard procedures to effectively implement these initiatives. Notwithstanding the detail of planning, the security operation requires effective communication, strong leadership and close supervision. Success will be dependent upon key stakeholders working toward the common goal of providing a safe and secure event activity.

5. THE SECURITY MISSION

The **Strawberry Fields** security mission will be to provide a safe and secure event activity, protecting assets, personnel and guests. This mission will be achieved by giving full consideration to:

- Coordinating security resources effectively at the event and site
- Protecting sensitive security-related information by limiting distribution
- Managing effective working relationships with event stakeholders
- Coordinating security arrangements with New South Wales Police (and keeping them informed)
- Anticipating likely event incidents and preparing effective responses
- Reporting and responding to event incidents



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6. CONCEPT OF OPERATIONS

NSA Security has developed the Concept of Operations, based upon principles of Security-in-Depth. This approach will incorporate a combination of physical security measures and operational security procedures.

This plan supports hazard mitigation measures and safety mechanisms to ensure the safety of site personnel and patrons, including:

- Early identification, assessment and treatment of event security risks
- Physical security measures to restrict unauthorised items and access
- Accreditation measures to validate authorised personnel into restricted areas
- Surveillance to identify potential operational threats
- Static security locations to deter or prevent unauthorised entry
- Mobile patrols to respond to potential operational threats
- Coordinated communications and reporting procedures

7. NSA SECURITY'S ROLE

The roles and functions of NSA Security will be crucial in the prevention of crowd issues as well as safety at the event. At this event their major function is crowd control, as the crowd is likely to be made up of mainly younger patrons and there is no structured seating.

Security staff supplied by NSA Security will be properly licensed and registered, physically fit and over 18 years of age. They will have:

- Good communication skills
- Basic training in fire fighting
- Basic training in evacuation procedures
- A basic knowledge in first aid and the ability to recognise distress
- Some knowledge of self-defence and how to control violent or unruly behaviour and intoxicated persons
- Knowledge on their limitations on removing patrons and refusing entry to patrons
- Knowledge on lawful search techniques
- All security staff will meet the requirements of the Security Industries Act with regards to licensing and training and the classifications with regards to licensing as listed in the Act for New South Wales.



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General Security Procedures

A crowd control register will be maintained of the names and the valid security license numbers by NSA Security. Each security staff member will be provided a written summary (an operational order) of all they are expected to know and do.

Security staff will record incidents involving:

- Disorder
- Violence
- Other crime
- Ill health
- All other relevant occurrences / incident / matter

Security staff will:

Assist in identifying patrons who are:

- Intoxicated by alcohol and other drugs
- Are being aggressive or anti-social
- Are in distress or require medical assistance
- Prevent overcrowding by making sure the number of persons does not exceed the site's legal crowd limits in the various parts of the event
- Prevent patrons, as far as possible, from climbing trees, fences and other structures such as light towers, and speaker columns
- Make sure all entrances and emergency exits are kept clear
- Identify and investigate any incident, such as violence amongst patrons
- Know the location of the first aid posts or how to contact First aid
- Prevent and deter any patrons from accessing the dam – report and remove any patron that does.
- Fully understand any methods or signals used to alert staff that an emergency has occurred
- Be capable of recognising potential fire hazards and suspect packages, reporting such findings immediately to the Event Emergency Centre
- Immediately follow any instruction given in an emergency by a police officer, or in the case of fire, instructions from the commander of the fire brigades
- Report to the Emergency Operations Centre any damage or defect which is likely to be a threat to patron safety
- Assist as required in the evacuation of the site / event, in accordance with the evacuation plan
- Assist in the prevention of breaches of OHS regulations



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8. PHYSICAL SECURITY MEASURES

NSA Security has coordinated with **Strawberry Fields** Event Management to ensure that appropriate rated security infrastructure provides adequate safety measures and provide an effective deterrence against unauthorized entry into the event area and restricted areas.

Strawberry Fields Management has chosen a provider to supply and install all required infrastructure. Physical security measures that require installation will be done by an authorised organisation and overseen by the Safety Officer and will comply with all relevant Australian standards.

Temporary structures will be utilised for staging, back of house (marquees) and temporary fencing for access control, asset protection and crowd control.

9. MONITORING THE CROWD

Monitoring crowd behaviour is an essential aspect of the **Strawberry Fields** event crowd management system because it indicates whether the system in place is working and enables detection of potential problems at an early stage.

When thinking about monitoring requirements at the event, NSA Security considered the following:

- How quickly crowding could develop to a dangerous level in various areas inside the site / event
- How quick the response could be to crowding problems, such as by preventing more people coming in or by dispersing people from overcrowded areas
- If a crowding incident occurred, how quickly it would be known and acted upon to prevent any escalation
- Whether there are enough staff within the site / event to monitor all the areas where there are potential crowding problems
- If there are enough good vantage points for staff to monitor all the areas effectively

There may be some areas where crowds are likely to build up. Problem areas identified at the event which may encounter some issues will be:

- Bottlenecks, such as the entrances and exits into the venue, bars and in front of stage.

The likelihood and consequences of any sudden crowd movements has been established. At current the risk is rated LOW. Security staff at the entrance / exit to the event area will monitor and control all access and egress. When they observe the main event area becoming dense, they will then begin to limit the amount people entering, whilst ensuring egress progresses to level out any crowding. They will also communicate this to the Security Supervisor.



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To ensure the security response is effective, immediate and efficient, the following will be implemented and adhered to:

- Staff to look out for certain types of behaviour
- Establishing / enforcing rules for the public on acceptable behaviour, together with penalties for unacceptable behaviour, such as cautioning and or the eviction or removal from the site
- Enforcing procedures for dealing with unacceptable behaviour

Staff within the crowd

NSA Security will position security staff in the event site so that they can:

- Sense atmospheres, tensions, moods
- Look out for signs of distress
- Respond quickly to incidents and accidents
- Address, and discourage, any dangerous behaviour quickly before it spreads, such as jumping on or climbing on structures for a better view
- Help people and deal with queries
- Permit access and egress, as well as restricting
- Provide asset protection and crowd control
- RSA (Responsible Service of Alcohol)

Security Roster / Deployment

Security roster to be included 14 days prior to the event.

Roving & Incident Response

Roving & Incident Response NSA Security key managers and supervisors will be equipped with UTV's or ATV's to effectively rove the festival site and neighbouring areas. Personnel allocated to this role are experienced and of high calibre and have the ability to deal with any security incident that may arise. The mobile response team can be at any location within the festival in under 60 seconds. The roving teams will target event "hot spots" e.g camping site, event perimeter and dams.





10. PREVENTION MEASURES

Overcrowding

NSA Security will work with **Strawberry Field** Event Management to ensure that the maximum capacity of the event / site will not be exceeded. The number of patrons entering the venue will be recorded by continual observations. **Strawberry Fields** will provide hourly updates of patron numbers on site by ticketing scanning records.

The maximum number of patrons permitted onto the event site is 8000

Responsible Service of Alcohol

As alcohol is to be served or to be used at the event, the potential risk of aggression, accident or injury is considerable. There are certain precautions that will be taken by **Strawberry Fields** & NSA Security to minimise the effect of alcohol-related harm.

- Ensure liquor license conditions are adhered to at all times as per Liquor Act 2007.
- All staff involved in the service of alcohol will be required to have RSA certificate
- The provision of RSA security staff at all service entry points to monitor patrons for signs of intoxication
- The provision of roving RSA security staff throughout the event site to detect and deal intoxicated patrons
- Free drinking water is available through the event site
- Alcohol will not be sold in glass or breakable containers (plastic only)
- A range of snacks or meals to be available throughout the venue
- Ensure gate security staff search vehicles & patrons effectively upon entry and confiscate any prohibited items. Any items confiscated will be immediately reported to security management for disposal.



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RSA security staff will be posted at every bar to ensure all patrons entering the service area are not intoxicated and have the right accreditation to be at the event. Any patron detected to be intoxicated will be refused service. Security staff allocated to this role will be uniformed in a high visibility RSA vest – see example below.



Additional information is provided in the alcohol management plan.

11. EVENT POLICIES

Policies have been developed as security measures to control, coordinate and manage operational requirements. Security Policies articulate the objectives of specific security strategies in practical terms applicable to the nature of this event.

Several security policies have been developed for **Strawberry Fields** to assist security management and control.



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Drug Management Policy

Strawberry Fields Management seeks to ensure that patrons are not harmed as a result of the use of illicit substances.

The following policy considerations apply:

- All staff and guests will be encouraged to consider their health and safety.
- All staff and guests will be subject to laws prohibiting use, possession or supply of illicit drugs.
- All staff and guests will be subject to a “No Tolerance” policy on use of illicit drugs.
- Illicit drug use will result in immediate removal and handing over to police.
- All event staff and security personnel will be familiar with this policy and will be responsible for monitoring patron behaviour throughout the event activity

Harm Minimisation

Strawberry Fields aims to promote a safe environment for staff, guests and the broader community.

To reduce the risk of patron harm caused by illicit substances, the event will implement measures to ensure that:

- Entry to the festival is restricted to ticketed patrons only
- Conditions of Entry to be enforced upon entry to the event – vehicle searches and inspections
- Water will be made available on a complimentary basis at several locations
- Several static and roving first aid post around the site
- Several static and roving “Dancewize” post around the event site
- Signage to be placed around the site advising any illicit substances found on patrons will be confiscated and will lead to ejection from event or reported to police

Search Policy & Procedures

NSA Security will employ their existing search procedures to ensure that illicit, dangerous and suspicious items are NOT brought into the event site. Guest search procedures will involve the following deployment and methods:

- Security staff will be positioned at the guest entry gate
- Security staff will inform targeted guests that a vehicle and contents search is required prior to entry.
- If the guest refuses to comply with request for search, security staff will inform the guest that they are not permitted to enter the event site.
- The Security Supervisor will be notified of guests that refuse to comply with search procedures, and suspicious persons will be asked to leave
- Guests will not be permitted to move from the Entry Point at any time, and should not be detained by security staff unless prohibited or dangerous item has been sighted.
- Security staff must do everything reasonably practicable to ensure that no prohibited items enter the event site



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- When searching bags, Security will request guests to open bag so contents are visible. Hands will not be put inside compartments of a guest's bag.

Where there is reasonable ground or suspicion security staff will conduct spot checks for illicit substances on site during the event – any illicit substances detected will be immediately reported and handed to security management and then handed to Police or EOC (if police are not available).

A list of prohibited items include:

- Glass
- Alcohol
- Weapons or any other item deemed dangerous by security
- Commercial video cameras
- Gas Bottles & BBQ's
- Illicit substances
- Full list provided on event web site under terms and conditions

Removal Policy

Strawberry Fields removal policy has been designed to provide effective response and processing procedures to all offences committed within the event site. The removal policy includes all offences that require the removal of a person from the event site.

Incidents which may require removal from the site include:

- Breach of perimeter fence
- Assault
- Procession of weapons
- Vandalism of property / urinating
- Possession of illegal items
- Criminal Offence

Removal Procedure

1. Patron is identified as committing an offence
2. Patron is detained by security personnel
3. Radio Security Supervisor for Incident Response support
4. Report incident to EOC/ECC
5. Patron is transported to "Holding Area"
6. If the offence is minor security staff will provide the patron three options: 1. Patron to be escorted back to their camp site to clear their belongings and vacate the premises either by driving their vehicle or be dropped off by a friend. Only sober drivers will be permitted to drive off site. 2. Patron calls a friend or relative to get picked up from location. 3. With patron consent security will transport them to nearest town or to a public transport location.
7. If the offence is major security staff will detain the patron until police arrive to remove off site



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12. RADIO COMMUNICATIONS

Current NSA Security Radio Communication procedures will be employed during the event activity. NSA Security will employ the use of NSA Security allocated call signs for each staff member in each location equipped with a radio.

13. NSA SECURITY CONTACT NUMBERS & COMPANY DETAILS

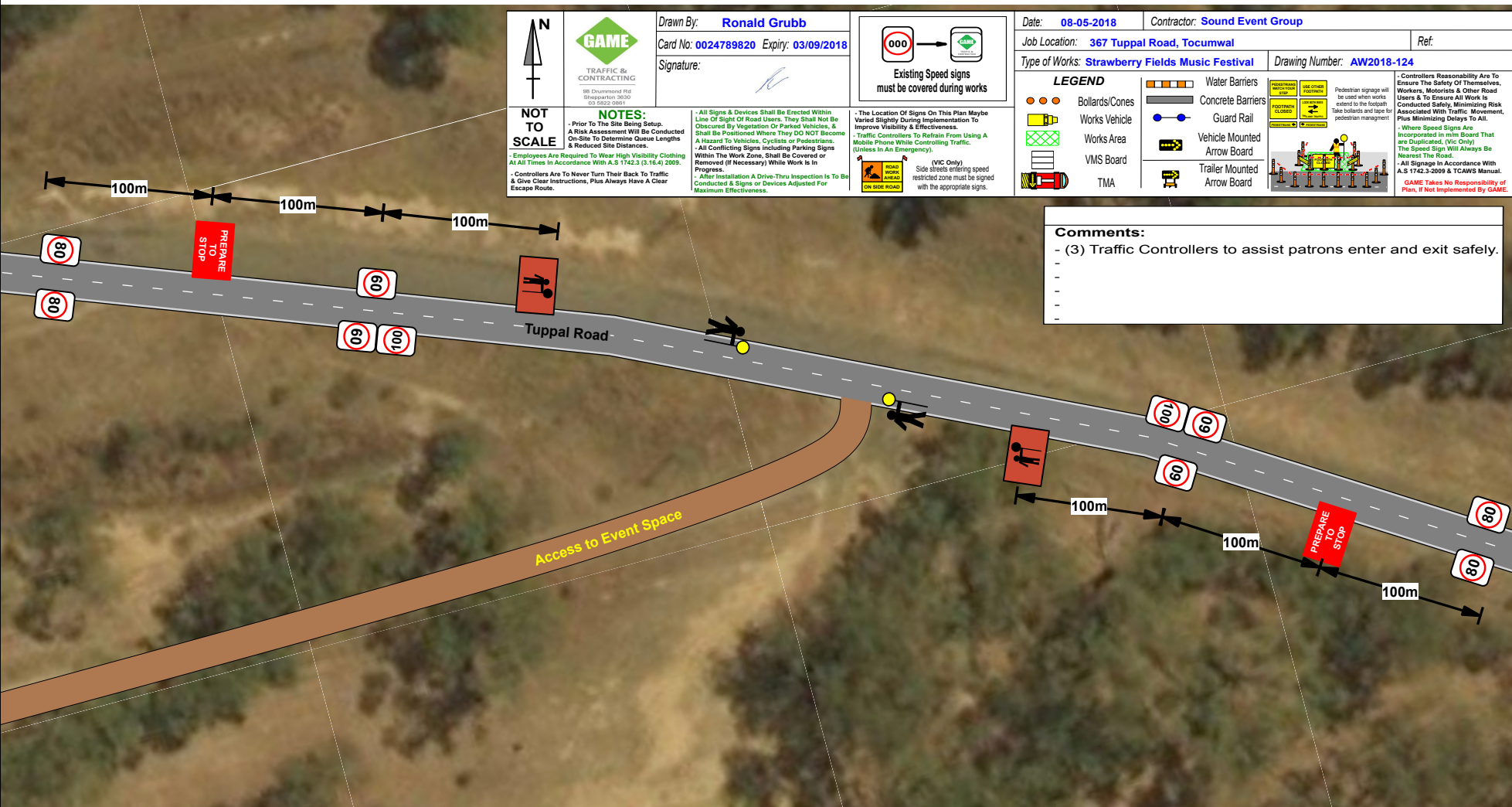
Name	Title	Event Status	Contact Details
George Parthy	Director	Security Manager	0419 392 445 george@nsasecurity.com.au

A security staff register will be maintained for the duration of the event. The following information will be recorded:

- Staff members full name
- NSW Security licence number
- Shift start and finish times
- Notable incidents

The register will available on request to NSW Police or OLGR.

National Security Agency Pty - NSA Security
Master Security Licence - #000101440



Drawn By: **Ronald Grubb**
 Card No: **0024789820** Expiry: **03/09/2018**
 Signature: *[Signature]*

Existing Speed signs must be covered during works

Date: **08-05-2018** Contractor: **Sound Event Group**
 Job Location: **367 Tuppall Road, Tocumwal** Ref:
 Type of Works: **Strawberry Fields Music Festival** Drawing Number: **AW2018-124**

NOT TO SCALE
NOTES:
 - Prior To The Site Being Setup, A Risk Assessment Will Be Conducted On-Site To Determine Queue Lengths & Reduced Site Distances.
 - Employees Are Required To Wear High Visibility Clothing At All Times In Accordance With A.S 1742.2 (3-16-4) 2009.
 - Controllers Are To Never Turn Their Back To Traffic & Give Clear Instructions, Plus Always Have A Clear Escape Route.

- All Signs & Devices Shall Be Erected Within Line Of Sight Of Road Users. They Shall Not Be Obscured By Vegetation Or Parked Vehicles, & Shall Be Positioned Where They DO NOT Become A Hazard To Vehicles, Cyclists or Pedestrians.
 - All Conflicting Signs Including Parking Signs Within The Work Zone, Shall Be Covered or Removed (if Necessary) While Work is in Progress.
 - After Installation A Drive-Thru Inspection Is To Be Conducted & Signs or Devices Adjusted For Maximum Effectiveness.

- The Location Of Signs On This Plan May Vary Slightly During Implementation To Improve Visibility & Effectiveness.
 - Traffic Controllers To Refrain From Using A Mobile Phone While Controlling Traffic. (Unless In An Emergency).
 (VIC Only)
 Side streets ending speed restricted zone must be signed with the appropriate signs.

LEGEND

	Bollards/Cones		Water Barriers
	Works Vehicle		Concrete Barriers
	Works Area		Guard Rail
	VMS Board		Vehicle Mounted Arrow Board
	TMA		Trailer Mounted Arrow Board

Comments:
 - (3) Traffic Controllers to assist patrons enter and exit safely.

- Controllers Responsibility Are To Ensure The Safety Of Themselves, Workers, Motorists & Other Road Users & To Ensure All Work Is Conducted Safely, Minimizing Risk Associated With Traffic Movement, Plus Minimizing Delays To All.
 - Where Speed Signs Are Incorporated In this Board That are Duplicated, (VIC Only) The Speed Sign Will Always Be Nearest The Road.
 - All Signage In Accordance With A.S 1742.2-2009 & TCAMS Manual.
GAME Takes No Responsibility of Plan, if Not Implemented By GAME.

WATER ACTIVITIES MANAGEMENT PLAN

**Strawberry Fields Festival
15 November – 18 November 2018**

*Prepared by
Strawberry Music Group Pty Ltd
ABN 50 139 653 348*

Prepared for Berrigan Shire Council

DRAFT V2

DOCUMENT CONTROL

Date	Author/Editor	Action
1.05.2018	Jeff Moss	Review of 2017 WMP & stakeholder notes
7.05.2018	Tara Benney	Prepared first draft
22.05.2018	Tara Benney	Updated to incorporate feedback from Roads & Maritime Service – Maritime Operations & Compliance

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INTRODUCTION

This document contains an overview of the plans, strategy details and processes applicable to the proposed management of water based recreational activities which are undertaken by participants in the Strawberry Fields Festival ("the Event") to be held over the period 15 to 18 November 2018 inclusive.

The Event is proposed to be held for the 8th successive year in the Berrigan Shire, attracting 8,000 patrons to a private land venue abutting the Murray River situated approximately east of Tocumwal (NSW) in the Berrigan Shire.

Given the time of year, anticipated weather conditions and ready access to the Murray River, there exists a high potential that patrons will seek to engage in aquatic recreational activities including swimming.

In order to minimize risk, festival management, in keeping with the principles of Emergency and Risk Management, have determined that it is safer to setup, regulate and manage a dedicated swimming space rather than prohibit swimming entirely. By allowing patrons some respite from the heat and access to the water in the day time under supervision of lifeguards, it is foreseen that there will be a dramatically reduced risk that patrons will seek to access the water from unsupervised locations or at night time.

Festival organisers have committed to engage the same professional specialized lifeguard contractor used at the event for the past 3 years, to manage and supervise recreational aquatic activities by those attending the festival.

In collaboration with the appointed service provider, this document has been developed for the purposes of:

- a) identifying specific risks associated with these aquatic activities
- b) providing an assessment of that risk (where identified) is undertaken and
- c) recommending appropriate treatments to be developed and applied (where practicable) to eliminate/reduce identified risk.

Accordingly, this document titled "*Water Activities Management Plan*" has been prepared and provides details which refer specifically to the arrangements established to mitigate the risk of "drowning" or other related aquatic incident.

Established arrangements for controlling (where possible) patron recreational use of the river and the planned response to (and management of) any incidents which might occur involving patron recreational use of the river, are also detailed within the plan.

It should be noted that this plan must be read in conjunction with the festival "*Emergency Management Plan*".

Information relating to the management and response arrangements established for other "non-water" related incidents and emergencies including: Fire, Safety, Medical; Evacuation; Security & Public Order etc. are NOT covered in this document.

PUBLIC WATER ACCESS

Swimming and recreational use of the river by festival participants will be restricted to specified times during daylight hours only.

Patrons will be directed to swim within a clearly defined/designated area only, this area will be marked by both signage, lighting and on event maps.

The swimming area will be specifically selected to be the best available option within the venue, taking advantage of naturally formed beaches, absent of snags and utilising slower sections of current.

The swimming area will be staffed 24/7 by professional lifeguards – details of this service, provided equipment, and operational controls detailed in following sections.

"Out-of-hours" access to the aquatic area will be restricted by means of signage, physical barrier, flood lighting, and active patrolling by professional security personnel.



Example location shots – proposed venue & swimming area

PROPOSED VENUE

In 2018 the festival proposes to move to a new venue which will provide dramatically improved amenity to the venues used & approved by stakeholders for the past 7 years. The proposed venue features a naturally formed sandy beach, with a prolonged shallow walk in, on a bend in the Murray River with noticeably reduced currents.



Example location shot – proposed venue & swimming area

The Murray River at this location runs east to west with a variable current determined by water release upstream initiated by the relevant statutory water authority as part of the Murray-Darling Water Catchment Management Scheme.

As at lodgement of this plan (June 2018) no observations had been made in respect to the river conditions due to the extensive "pre-event lead time" and the minimal value of observations made at this time relative to an event to be held in 6 months time. For the purposes of "operational planning" observations made during last years event (also in November) will be utilized with a condition review to be undertaken 2 – 3 weeks prior to the actual event dates.

Anecdotal evidence continues to confirm that swimming and similar aquatic activities are undertaken at various locations in/around the festival venue by members of the general public on a regular basis and are assumed manageable by appropriate protocols.

PROPOSED CONTROLS

The total prohibition of participants from entering the river in pursuit of a break from the heat and individual aquatic recreation, is considered impractical and unachievable. Therefore, the establishment of appropriate controls designed to mitigate risk and professionally manage aquatic behaviour is preferred.

These controls include (but are not limited to) the following:

- Appointment of a suitably qualified/experienced "professional" lifeguard service to:-
 - Supervise access/behaviour within the designated swimming area.
 - Provide an effective/timely response capability to those persons requiring assistance.
 - Provide an effective/timely recovery capability where required.
 - Working in harmony with the Medical and other Emergency Service resources provide a high level of treatment and care as required.
 - Provide festival management (including the Event Emergency Management Group) with on-going risk management/assessment of aquatic recreational activities.
- Designation of a specific "controlled" swimming area. (to be visually delineated and access controlled "after-hours" using appropriate signage, physical barriers and other security resources).
- Establishment of "controlled" access times. (Daylight hours only)
- Provision of appropriate resources (both human and equipment) to effectively aid in the delivery of effective management of aquatic recreational activities. (equipment shall include the provision of motorized water craft (via lifeguard service), rescue boards and other lifesaving apparatus as deemed appropriate)

LIFEGUARD SERVICE PROVIDER

The specialized, "professional" lifeguard service successfully utilized during the 2015, 2016 & 2017 events have again been engaged to provide appropriate aquatic management, supervision, response and recovery services to the festival community for the duration of this the 2016 event.

Lifeguarding Services Australia P/Ltd (**"the Provider"**) (a NSW company providing specialized aquatic and related emergency resources) under the direction of Stan Wall (Chief Lifeguard) will provide a team of highly experienced/qualified "professional" lifeguards and equipment (including motorized watercraft) to monitor and assist those festival patrons who seek to use the river for aquatic pursuits (ie: swimming etc.).



Example of the motorized watercraft to be utilized for the event.

With over 30 years' experience as a professional surf, open water and pool lifeguard and 18 years as an emergency officer with extensive aquatic, disaster and aviation rescue experience, Stan leads the field in aquatic event safety and risk management. He has personally managed the risk management of over 4,000 major events, including holding management positions for the logistic coordination and operations management of aquatic sports at the Sydney Aquatic Centre during the Sydney 2000 Olympic and Paralympic Games.

He is currently responsible for the provision of over 300 lifeguards across 37 venues in 3 states and holds a broad range of qualifications including:

- Advanced Diploma Business
- Diploma of Quality Auditing
- Diploma of Management
- Diploma Vocational Training & Education
- Diploma of Training Development & Design
- Cert IV Public Safety (Aquatic Search & Rescue Management)
- Cert IV Health Care (Ambulance)
- Cert IV Rescue Medical Technician
- Cert IV Work Health and Safety
- Cert III Aviation (Rescue Crewman)
- Cert III Public Safety (SES Rescue)

STAFFING & EQUIPMENT

All "Lifeguards" deployed to the event will be suitably qualified and experienced and hold minimum qualifications of Certificate III Public Safety (Aquatic Search & Rescue) in addition to various service and experiential awards. (Levels 1 and 2 APOLA or similar)

Lifeguards operating motorized inflatable rescue boats or other similar watercraft will hold appropriate NSW Maritime Boating licences in addition to national competency qualifications for the operation of the craft.

Equipment to be provided by the Lifeguard Service shall include:

2 x units	Fully equipped lifeguard vehicles
1x units	Motorized Inflatable Rescue Boat
2x units	Ancillary Aquatic Rescue Equipment/Aids

All operators of the rescue boat & ancillary aids will be suitably qualified.

Staffing to be provided by the Lifeguard Service shall include:

4 qualified lifeguards	On Shore duty (watch & respond)
2 qualified lifeguards	Stationed on water in watercraft for live assistance

During "operating hours" the lifeguard service will ensure that there are at least 3 lifeguards "watching" those persons in the water. These personnel will have available various life-saving "response" aids (rescue boards etc.) to facilitate an immediate response to any person requiring assistance.

In addition to the 2 x "on-shore" lifeguards, additional lifeguard/s will be stationed with the motorized watercraft either on the river or immediately opposite to also render assistance and assist with retrieval as required.

This staffing ratio of 6 on duty lifeguards at all times has been estimated as a 1:80 swimmers ratio, although it is highly unlikely based on observations of patron swimming over the last 3 years, that there will be more than this number in the water at any time.

All lifeguards will be in two-way radio contact with each other and the Emergency Coordination Centre all times. Life guards will have access to/work collaboratively with other "on-site" emergency services and personnel if required including Security, Medical etc. with access being facilitated via a dedicated "Emergency Services" radio network.

Members of the Lifeguard Service will reside "on-site" for the duration of the event and will provide an "after-hours on-call" response capability which shall include the provision of motorized water-craft equipped for "night operations".

SIGNAGE

The following examples show signage which will be installed throughout the beach & swimming area to ensure that patrons are aware of conditions and restrictions.

The "No Swimming" signs will be deployed across the banks where no access is available, along with directional signs towards the designated swimming area.



MEDICAL SERVICES

Colbrow Medical (as the appointed Festival Medical Provider) will have established an "onsite" Festival Medical Centre which shall operate (24/7) for the duration of the festival event.

The siting of the Festival Medical Centre shall be < 100 metres from the proposed swimming area. Staffing of the Medical Centre shall be as per the Medical providers "Operational Plan" and shall be sufficient to address any circumstance presented as a result of aquatic recreational pursuits undertaken by event participants. (Refer to Medical Plan for details of resources to be available).

As an integral part of the Event Emergency Management Team, the Medical provider has been briefed in relation to the potential for aquatic activity and will incorporate provision of appropriate resources into the festival's medical service plan and arrangements to cater for any injury etc. which may be the result from individual aquatic recreational pursuits.

RISK MINIMIZATION

As prevention is a key component to the Water Activities Management Plan, a number of preventative strategies are planned as an aide to minimizing the risk presented by individuals/groups participating in aquatic recreational activities or a related incident.

In assessing risk, a number of factors have been taken into consideration and these include but are not limited to:

- 1 River access
- 2 Anticipated river levels, flow and characteristics at the time of the festival event
- 3 Presence of "snags" or other objects (including those submerged) along the river bank
- 4 Familiarity of users with aquatic characteristics of location
- 5 Individual aquatic capabilities of users
- 6 Availability, response and intervention capabilities of local services

The table below details some of the Risks identified and the actions and strategies currently being proposed or taken to mitigate those risks.

Table 1.1 Risk Analysis

<u>Risk Analysis</u>	<u>Treatment</u>	<u>Comment</u>
<u>Potential for drowning.</u>	<ul style="list-style-type: none"> -Establishment of designated "Swimming area" to be clearly identified by signage and appropriate markers in the water. -Restriction on usage times – daylight hours only. - Appointment of professional "Lifeguards" to monitor/patrol swimming area during operating hours. - Provision of appropriate patrol, response and recovery watercraft for duration of event. -Provision of nearby Medical Services (St Johns Ambulance) -Provision of "on-call" after hours response capability. -Utilization of Security personnel to monitor swimming area "out of hours". 	Further details available from <u>Lifeguarding Services Aust.</u>
<u>Potential for other injury as result of aquatic activities/pastimes.</u>	<ul style="list-style-type: none"> -Establishment of designated "swimming area" which is (where practicable) clear of risks (submerged trees etc.) - Clear identification of risks by signage or other visual indication (bunting etc.) - Supervision by lifeguards of patron behaviour – enforcement of zero tolerance to dangerous behaviours. 	Further details available from <u>Lifeguarding Services Aust.</u>
<u>Potential for impact and/or associated injuries as result of swimmers being hit by watercraft (boats).</u>	<ul style="list-style-type: none"> - Establish and enforce use of designated "swimming area" at all times. -Lifeguards monitor swimmers locations. 	

STAKEHOLDER LIAISON

Lifeguarding Australia P/Ltd. will operate within its own "Operations Orders/Guidelines" but will form part of the festival "Emergency Management" Group under the co-ordination of the "Event Emergency Co-ordinator".

Liaison with other services including external statutory emergency services shall be in accordance with the protocols established in "Event Emergency Management Plan" and will be co-ordinated by the "Event Emergency Co-ordinator" – Mr Matthew Wood.

Relevant contact details for stakeholder liaison can be found below.

Name	Role	Contact
Stan Wall	Chief Lifeguard	stan.wall@lifeguarding.com.au
Matthew Wood	Event Emergency Co-ordinator	matt@ranwoodsolutions.com

EXTERNAL ASSISTANCE

In the event of an incident occurring which requires resource assistance beyond the capability of the appointed "Lifeguard" service, such assistance will be requested via the Event Emergency Co-ordinator from the NSW Police in the first instance. Such requests will be made via the national "000" telephone service and may involve the Tocumwal/Cobram State Emergency Service units.

REPORTS/DE-BRIEFS

Any incidents arising from the pursuit of aquatic leisure activities will be subject to a report in accordance with Lifeguarding Australia's established protocols/processes.

A formal de-brief will be conducted within two (2) hours of any incident (unless emergency operations determine otherwise) and will involve those stakeholders with "statutory responsibility" (ie: Police, Ambulance, SES etc. and members of the festival Emergency Management Group as determined by the Event Emergency Co-ordinator).

FUNCTION	2017/18 Budget Carried Forward	2017/18 ORIGINAL BUDGET	17/18 CAPITAL SPLIT	17/18 ORIGINAL PLUS CARRIED FWD	REVISED MAR 17-18 BUDGET	JUN 18 ACTUAL	JUN 18 BUDGET CHANGES	REVISED JUN 17-18 BUDGET	CARRY FORWARD	REVISED JUNE BUDGET WITH CARRIED FORWARD
GRAND TOTAL										
GOVERNANCE EXPENSE	(34,393)	(703,940)		(738,333)	(791,245)	(713,583)	77,664	(713,581)	(53,500)	(767,081)
GOVERNANCE REVENUE		-		-	4,000	4,000		4,000		4,000
CORPORATE SUPPORT EXPENSE	(30,000)	(185,069)	-	(215,069)	(294,693)	(82,579)	212,111	(82,582)	-	(82,582)
CORPORATE SUPPORT REVENUE		92,485		92,485	85,055	99,962	14,907	99,962		99,962
TECHNICAL SERVICES EXPENSE		(278,895)	-	(278,895)	(320,700)	(230,057)	90,644	(230,056)	(45,938)	(275,994)
TECHNICAL SERVICES REVENUE		3,000		3,000	5,620	6,426	807	6,427		6,427
PLANT SERVICES EXPENSE		(1,222,223)		(1,222,223)	(1,633,036)	(1,222,267)	410,769	(1,222,267)		(1,222,267)
PLANT SERVICES REVENUE		1,222,223		1,222,223	1,633,036	1,222,267	(410,769)	1,222,267		1,222,267
OVERHEAD EXPENSE		-		-	(16,006)	(35,830)	(19,824)	(35,830)		(35,830)
OVERHEAD REVENUE		-		-	16,006	35,830	19,824	35,830		35,830
EMERGENCY SERVICES EXPENSE		(198,843)		(198,843)	(199,903)	(204,454)	(4,551)	(204,454)		(204,454)
EMERGENCY SERVICES REVENUE		13,989		13,989	78,789	78,789		78,789		78,789
OTHER COMMUNITY SERVICES EXPENSE	(26,331)	(227,362)		(253,693)	(275,449)	(209,049)	66,401	(209,048)	(25,368)	(234,416)
OTHER COMMUNITY SERVICES REVENUE		11,700		11,700	15,235	12,007	(3,228)	12,007		12,007
CEMETERY EXPENSE	(31,800)	(179,848)	-	(211,648)	(211,638)	(188,318)	23,321	(188,317)	(25,000)	(213,317)
CEMETERY REVENUE		121,825		121,825	101,939	86,374	(15,564)	86,375		86,375
EARLY INTERVENTION EXPENSE		(159,329)		(159,329)	(72,272)	(72,271)	-	(72,272)		(72,272)
EARLY INTERVENTION REVENUE		159,329		159,329	138,982	99,050	(39,932)	99,050		99,050
HOUSING EXPENSE		(64,963)	-	(64,963)	(66,378)	(57,356)	9,022	(57,356)	(5,837)	(63,193)
HOUSING REVENUE		16,257		16,257	12,257	12,480	223	12,480		12,480
ENVIRONMENTAL SERVICES EXPENSE		(691,655)		(691,655)	(654,328)	(721,966)	(67,638)	(721,966)		(721,966)
ENVIRONMENTAL SERVICES REVENUE		229,823		229,823	244,901	266,028	21,127	266,028		266,028

FUNCTION	2017/18 Budget Carried Forward	2017/18 ORIGINAL BUDGET	17/18 CAPITAL SPLIT	17/18 ORIGINAL PLUS CARRIED FWD	REVISED MAR 17-18 BUDGET	JUN 18 ACTUAL	JUN 18 BUDGET CHANGES	REVISED JUN 17-18 BUDGET	CARRY FORWARD	REVISED JUNE BUDGET WITH CARRIED FORWARD
GRAND TOTAL										
DOMESTIC WASTE MANAGEMENT EXPENSE	(94,809)	(1,324,955)	-	(1,419,764)	(1,577,514)	(2,970,772)	(1,393,256)	(2,970,770)	-	(2,970,770)
DOMESTIC WASTE MANAGEMENT REVENUE	94,809	1,324,955		1,419,764	1,577,514	2,970,771	1,393,256	2,970,770	-	2,970,770
STORMWATER DRAINAGE EXPENSE	(406,277)	(827,341)	-	(1,233,618)	(1,233,001)	(700,569)	532,433	(700,568)	(460,429)	(1,160,997)
STORMWATER DRAINAGE REVENUE	22,500	109,502	-	132,002	138,653	635,377	496,724	635,377		635,377
ENVIRONMENTAL PROTECTION EXPENSE		(295,106)	-	(295,106)	(296,885)	(193,879)	103,005	(193,880)	(77,876)	(271,756)
ENVIRONMENTAL PROTECTION REVENUE		203,280		203,280	203,280	138,151	(65,129)	138,151	40,000	178,151
WATER SUPPLIES EXPENSE	(1,062,533)	(3,679,844)	-	(4,742,377)	(4,904,191)	(4,276,555)	627,637	(4,276,554)	(62,918)	(4,339,472)
WATER SUPPLIES REVENUE	1,062,533	3,679,844		4,742,377	4,904,191	4,276,555	(627,637)	4,276,554	62,918	4,339,472
SEWERAGE SERVICES EXPENSE	(417,627)	(2,747,573)	-	(3,165,200)	(3,558,533)	(3,168,611)	389,921	(3,168,612)		(3,168,612)
SEWERAGE SERVICES REVENUE	417,627	2,747,573		3,165,200	3,558,533	3,168,611	(389,921)	3,168,612		3,168,612
PUBLIC LIBRARIES EXPENSE	(16,897)	(646,783)		(663,680)	(666,610)	(588,760)	77,849	(588,761)	(21,617)	(610,378)
PUBLIC LIBRARIES REVENUE		46,630		46,630	49,560	332,390	282,830	332,390	(282,500)	49,890
COMMUNITY AMENITIES EXPENSE	(179,255)	(925,725)	5,000	(1,099,980)	(1,100,492)	(745,585)	354,906	(745,586)	(388,354)	(1,133,940)
COMMUNITY AMENITIES REVENUE		-		-	1,527	1,527		1,527		1,527
RECREATION EXPENSE	(104,505)	(4,244,146)	(5,000)	(4,353,651)	(4,394,996)	(1,135,313)	3,259,683	(1,135,313)	(3,313,748)	(4,449,061)
RECREATION REVENUE		2,427,450	-	2,427,450	2,425,000	163,592	(2,261,408)	163,592	2,426,937	2,590,529
SWIMMING POOL EXPENSE	(15,100)	(478,665)	-	(493,765)	(474,290)	(381,907)	92,382	(381,908)	(14,900)	(396,808)
SWIMMING POOL REVENUE		149,871		149,871	149,871	96,854	(53,018)	96,853		96,853
QUARRIES & PITS EXPENSE		(91,333)		(91,333)	(91,333)	(30,893)	60,440	(30,893)		(30,893)
QUARRIES & PITS REVENUE		91,333		91,333	91,333	63,089	(28,244)	63,089		63,089

FUNCTION	2017/18 Budget Carried Forward	2017/18 ORIGINAL BUDGET	17/18 CAPITAL SPLIT	17/18 ORIGINAL PLUS CARRIED FWD	REVISED MAR 17-18 BUDGET	JUN 18 ACTUAL	JUN 18 BUDGET CHANGES	REVISED JUN 17-18 BUDGET	CARRY FORWARD	REVISED JUNE BUDGET WITH CARRIED FORWARD
GRAND TOTAL										
SHIRE ROADS EXPENSE	(2,815,740)	(7,818,870)	-	(10,634,610)	(10,706,125)	(9,218,407)	1,487,719	(9,218,406)	(1,253,186)	(10,471,592)
SHIRE ROADS REVENUE	959,202	1,728,435	-	2,687,637	1,899,446	3,169,416	1,269,968	3,169,414	199,060	3,368,474
AERODROMES EXPENSE	(31,375)	(173,905)		(205,280)	(477,032)	(577,513)	(100,481)	(577,513)		(577,513)
AERODROMES REVENUE	83,730	21,875		105,605	355,636	400,334	44,697	400,333	33,492	433,825
CAR PARKING EXPENSE		(7,604)		(7,604)	(7,604)	(7,604)		(7,604)		(7,604)
CAR PARKING REVENUE		-		-	3,930	3,930		3,930		3,930
RMS EXPENSE		(1,056,000)		(1,056,000)	(1,056,000)	(1,184,117)	(128,119)	(1,184,119)	(266,345)	(1,450,464)
RMS REVENUE		1,056,000		1,056,000	1,056,000	1,100,464	394,464	1,450,464		1,450,464
CARAVAN PARKS EXPENSE		(20,415)	(20,000)	(40,415)	(35,709)	(22,761)	12,949	(22,760)	(12,784)	(35,544)
CARAVAN PARKS REVENUE		38,000		38,000	38,000	32,267	(5,733)	32,267		32,267
TOURISM & AREA PROMOTION EXPENSE	(115,254)	(92,110)		(207,364)	(226,814)	(131,909)	94,905	(131,909)	(77,066)	(208,975)
TOURISM & AREA PROMOTION REVENUE		-		-	-	8,480	8,480	8,480		8,480
BUSINESS DEVELOPMENT EXPENSE		(464,060)		(464,060)	(537,341)	(545,595)	(8,253)	(545,594)		(545,594)
BUSINESS DEVELOPMENT REVENUE		6,151		6,151	-	5,000	5,000	5,000		5,000
BENDIGO BANK EXPENSE				-	(53,000)	(32,841)	20,159	(32,841)		(32,841)
BENDIGO BANK REVENUE				-	10,000	10,115	115	10,115		10,115
SALEYARDS EXPENSE		(112,985)		(112,985)	(111,482)	(105,981)	5,501	(105,981)		(105,981)
SALEYARDS REVENUE		92,516		92,516	92,516	92,516		92,516		92,516
REAL ESTATE DEVELOPMENT EXPENSE	(350,000)	(22,903)	20,000	(352,903)	(353,596)	(5,459)	348,136	(5,460)	(350,000)	(355,460)
REAL ESTATE DEVELOPMENT REVENUE	350,000	15,216		365,216	365,216	21,561	(343,655)	21,561	350,000	371,561
PRIVATE WORKS EXPENSE		(51,250)		(51,250)	(80,185)	(76,724)	3,461	(76,724)		(76,724)
PRIVATE WORKS REVENUE		51,250		51,250	80,185	59,680	(20,504)	59,681	17,043	76,724

FUNCTION	2017/18 Budget Carried Forward	2017/18 ORIGINAL BUDGET	17/18 CAPITAL SPLIT	17/18 ORIGINAL PLUS CARRIED FWD	REVISED MAR 17-18 BUDGET	JUN 18 ACTUAL	JUN 18 BUDGET CHANGES	REVISED JUN 17-18 BUDGET	CARRY FORWARD	REVISED JUNE BUDGET WITH CARRIED FORWARD
GRAND TOTAL										
RATE REVENUE		4,960,911		4,960,911	4,990,802	4,959,836	(30,966)	4,959,836		4,959,836
FINANCIAL ASSISTANCE GRANT		3,027,540		3,027,540	1,578,316	3,197,753	1,619,437	3,197,753		3,197,753
INTEREST ON INVESTMENTS		292,356		292,356	332,869	272,353	(60,517)	272,352		272,352
DEPRECIATION CONTRA		3,803,464		3,803,464	3,803,464	3,803,653	190	3,803,653		3,803,653
BALANCE BROUGHT FORWARD	6,031,727	382,454		6,031,727	6,031,727	6,031,727		6,031,727		6,031,727
Grand Total	3,290,232	(866,464)	-	2,041,314	(404,992)	7,099,734	7,854,719	7,449,727	(3,607,916)	3,841,811
TOTAL EXPENSES	(5,731,896)	(28,993,700)	-	(34,725,596)	(36,478,381)	(29,839,482)	6,638,896	(29,839,485)	(6,454,866)	(36,294,351)
TOTAL REVENUE	2,990,401	27,744,782	-	30,735,183	30,041,662	30,907,489	1,215,823	31,257,485	2,846,950	34,104,435
SURPLUS / (DEFICIT) FOR THE YEAR	(2,741,495)	(1,248,918)	-	(3,990,413)	(6,436,719)	1,068,007	7,854,719	1,418,000	(3,607,916)	(2,189,916)
SURPLUS / (DEFICIT) BROUGHT FORWARD	6,031,727	382,454	-	6,031,727	6,031,727	6,031,727	-	6,031,727	-	6,031,727
SURPLUS / (DEFICIT) CARRIED FORWARD	3,290,232	(866,464)	-	2,041,314	(404,992)	7,099,734	7,854,719	7,449,727	(3,607,916)	3,841,811
CHECK	-	-	-	(0)	(0)	-	-	-	-	(0)

Actual Surplus for the Year Ended 30 JUNE 2017	6,031,727				
Less: Budgeted surplus for the Year Ended 30 JUNE 2017	(382,454)				
Less: Projected Deficit as per 2017/18 Budget	(866,464)				
Less: Unspent Capital works carried forward 2017/18	(2,741,495)				
Less: Increased Expense as per Sept 2017 Report	(569,912)				
Less: Decreased Revenue as per Sept 2017 Report	(1,856,128)	(384,725)	SEPT	(0)	
Less: Increased Expense as per Dec 2017 Report	(779,196)				
Plus: Increased Revenue as per Dec 2017 Report	804,789	(359,133)	DEC	-	
Less: Increased Expense as per Mar 2018 Report	(493,958)				
Plus: Increased Revenue as per Mar 2018 Report	448,098	(404,993)	MAR	(0)	

FUNCTION	2017/18 Budget Carried Forward	2017/18 ORIGINAL BUDGET	17/18 CAPITAL SPLIT	17/18 ORIGINAL PLUS CARRIED FWD	REVISED MAR 17-18 BUDGET	JUN 18 ACTUAL	JUN 18 BUDGET CHANGES	REVISED JUN 17-18 BUDGET	CARRY FORWARD	REVISED JUNE BUDGET WITH CARRIED FORWARD
GRAND TOTAL										
Plus: Decreased Expense as per Jun 2018 Report		<u>184,030</u>								
Plus: Increased Revenue as per Jun 2018 Report		4,062,774	3,841,811	JUN	(0)					
Plus: Carried Forwards		<u>3,607,917</u>	7,449,727		0					
Revised June 2017/18 budget		<u>7,449,726</u>								

FUN Job / GL and Description	2017/18 BUDGET CARRIED FORWARD	2017/18 ORIGINAL BUDGET	17/18 CAPITAL SPLIT	17/18 ORIGINAL PLUS CARRIED FWD	REVISED MAR 17-18 BUDGET	JUN 18 ACTUAL	JUN 18 BUDGET CHANGES	REVISED JUN 17-18 BUDGET	CARRY FORWARD	REVISED JUNE BUDGET WITH CARRIED FORWARD
GRAND TOTAL	3,290,232	(866,464)	-	2,041,314	(404,992)	7,099,734	7,854,719	7,449,727	(3,607,916)	3,841,811
	(34,393)	(703,940)		(738,333)	(787,245)	(709,583)	77,664	(709,581)	(53,500)	(763,081)
GOVERNANCE EXPENSE	(34,393)	(703,940)		(738,333)	(791,245)	(713,583)	77,664	(713,581)	(53,500)	(767,081)
1001-0315 MAYORAL VEHICLE EXPENSES		(22,338)		(22,338)	(22,338)	(21,736)	602	(21,736)		(21,736)
1001-0320 MAYORAL ALLOWANCE		(25,602)		(25,602)	(25,602)	(25,147)	455	(25,147)		(25,147)
1001-0325 COUNCILLORS ALLOWANCES		(92,106)		(92,106)	(92,106)	(90,258)	1,848	(90,258)		(90,258)
1001-0334 TELEPHONE - COUNCILLORS		(8,262)		(8,262)	(3,262)	(3,198)	64	(3,198)		(3,198)
1001-0335 COUNCILLORS EXPENSES		(49,836)		(49,836)	(48,836)	(35,374)	13,462	(35,374)		(35,374)
1001-0336 CIVIC FUNCTIONS / PRESENTATION		(2,400)		(2,400)	(7,900)	(7,218)	682	(7,218)		(7,218)
1001-0337 DONATIONS		(1,000)		(1,000)	(1,000)	(450)	550	(450)		(450)
1001-0338 ADMIN MANAGEMENT PLAN EXPENSES		(1,000)		(1,000)	(2,020)	(2,018)	2	(2,018)		(2,018)
1001-0340 INSURANCE - COUNCILLORS		(5,200)		(5,200)	(21,930)	(21,930)		(21,930)		(21,930)
1001-0344 MEMBERSHIP FEES		(2,040)		(2,040)	(2,040)	(1,313)	728	(1,312)		(1,312)
1001-0345 SUBSCRIPTION SHIRE ASSOCIATION		(25,704)		(25,704)	(25,704)	(26,871)	(1,167)	(26,871)		(26,871)
1001-0346 ADMIN AUDIT FEES		(25,375)		(25,375)	(47,055)	(52,100)	(5,045)	(52,100)		(52,100)
1001-0347 ELECTION EXPENSES		-		-	-	(800)	(800)	(800)	(53,500)	(54,300)
1001-0348 COMMUNITY SURVEY		-		-	-	-		-		-
1001-0349 COMMUNITY REPORT		(3,000)		(3,000)	(2,100)	(2,098)	2	(2,098)		(2,098)
1001-0350 FIT 4 FUTURE BUSINESS CASE		-		-	-	-		-		-
1001-0509 EQUIP/FURN - COUNCILLORS <= \$5,000		(2,000)		(2,000)	(1,000)	-	1,000	-		-
1002-0350 COMMUNITY WORKS - GENERAL		(2,000)		(2,000)	(4,934)	(8,178)	(3,244)	(8,178)		(8,178)
1002-0355 COMMUNITY WORKS - GST FREE		-		-	-	-		-		-
1002-0370 COMMUNITY WORKS - AUST. DAY CO		(3,000)		(3,000)	(4,296)	(4,296)		(4,296)		(4,296)
1002-0400 COMMUNITY GRANTS SCHEME		(4,000)		(4,000)	-	-		-		-
1005-0108 ADMIN SALARIES - GM SALARY PAC		(231,900)		(231,900)	(231,900)	(223,761)	8,139	(223,761)		(223,761)
1006-0107 ADMIN SALARIES - GM SUPPORT		(172,400)		(172,400)	(172,400)	(111,145)	61,255	(111,145)		(111,145)
1007-0118 ADMIN GM VEHICLE OPERATING EXP		(22,277)		(22,277)	(22,277)	(24,078)	(1,801)	(24,078)		(24,078)
1008-0124 MANAGEMENT TEAM PROGRAM	(34,393)	-		(34,393)	(50,000)	(49,353)	647	(49,353)		(49,353)
1008-0125 ADMIN CONFERENCES/SEMINARS		(2,500)		(2,500)	-	-		-		-
1008-0126 ADMIN GM TRAVEL EXPENSES		-		-	(2,545)	(2,260)	285	(2,260)		(2,260)
GOVERNANCE REVENUE		-		-	4,000	4,000		4,000		4,000
1100-1305 DONATIONS		-		-	4,000	4,000		4,000		4,000
1100-1350 OTHER REVENUES		-		-	-	-		-		-
	(30,000)	(92,584)	-	(122,584)	(209,638)	17,383	227,018	17,380	-	17,380
CORPORATE SUPPORT EXPENSE	(30,000)	(185,069)	-	(215,069)	(294,693)	(82,579)	212,111	(82,582)	-	(82,582)
1010-0102 ADMIN SALARIES - ACCOUNTING		(276,443)		(276,443)	(275,943)	(259,040)	16,903	(259,040)		(259,040)
1010-0103 ADMIN SALARIES - HUMAN RESOURC		(76,465)		(76,465)	(76,465)	(66,821)	9,644	(66,821)		(66,821)
1010-0104 ADMIN SALARIES - REVENUE COLLE		(169,900)		(169,900)	(169,400)	(153,449)	15,951	(153,449)		(153,449)
1010-0105 ADMIN SALARIES - CUSTOMER SERV		(156,300)		(156,300)	(155,800)	(147,767)	8,033	(147,767)		(147,767)
1010-0106 ADMIN SALARIES - INFO. TECHNOL		(88,126)		(88,126)	(87,626)	(90,353)	(2,727)	(90,353)		(90,353)
1010-0109 ADMIN SALARIES - DCS SALARY PA		(181,630)		(181,630)	(181,130)	(144,292)	36,838	(144,292)		(144,292)
1010-0119 ADMIN DCS VEHICLE OPERATING EX		(22,277)		(22,277)	(22,277)	(21,248)	1,029	(21,248)		(21,248)
1010-0120 ADMIN STAFF TRAINING		(14,285)		(14,285)	(16,785)	(21,945)	(5,160)	(21,945)		(21,945)

FUN Job / GL and Description	2017/18 BUDGET CARRIED FORWARD	2017/18 ORIGINAL BUDGET	17/18 CAPITAL SPLIT	17/18 ORIGINAL PLUS CARRIED FWD	REVISED MAR 17-18 BUDGET	JUN 18 ACTUAL	JUN 18 BUDGET CHANGES	REVISED JUN 17-18 BUDGET	CARRY FORWARD	REVISED JUNE BUDGET WITH CARRIED FORWARD
GRAND TOTAL	3,290,232	(866,464)	-	2,041,314	(404,992)	7,099,734	7,854,719	7,449,727	(3,607,916)	3,841,811
1010-0121 ADMIN CONSULTANTS		-		-	-	-		-		-
1010-0130 ADMIN FRINGE BENEFITS TAX		(12,240)		(12,240)	(12,240)	-	12,240	-		-
1010-0135 ADMIN JC TAX FBT ACCOUNT		-		-	-	-		-		-
1010-0140 ADMIN STAFF UNIFORM ALLOWANCE		(7,650)		(7,650)	(7,650)	(5,958)	1,692	(5,958)		(5,958)
1010-0144 ADMIN ADVERTS		(10,200)		(10,200)	(10,200)	(6,459)	3,741	(6,459)		(6,459)
1010-0146 ADMIN NEWSLETTER ADVERTS		(31,722)		(31,722)	(31,722)	(23,174)	8,548	(23,174)		(23,174)
1010-0155 ADMIN WRITE OFF BAD DEBTS		(2,040)		(2,040)	(2,040)	-	2,040	-		-
1010-0160 ADMIN BANK & GOVT CHARGES		(2,538)		(2,538)	(2,500)	(2,500)	-	(2,500)		(2,500)
1010-0162 BANK FEES - GST INCLUSIVE		(26,898)		(26,898)	(23,848)	(29,315)	(5,467)	(29,315)		(29,315)
1010-0163 BANK FEES - GST FREE				-	(3,050)	(4,582)	(1,532)	(4,582)		(4,582)
1010-0165 ADMIN OFFICE CLEANING		(34,211)		(34,211)	(34,211)	(35,909)	(1,698)	(35,909)		(35,909)
1010-0170 ADMIN COMPUTER MTCE		(20,300)		(20,300)	(20,300)	(17,167)	3,133	(17,167)		(17,167)
1010-0175 ADMIN SOFTWARE LICENCING		(126,875)		(126,875)	(126,875)	(143,348)	(16,473)	(143,348)		(143,348)
1010-0185 LESS: CHARGED TO OTHER FUNDS		376,515		376,515	299,900	282,300	(17,600)	282,300		282,300
1010-0190 ADMIN ELECTRICITY		(19,380)		(19,380)	(19,380)	(15,081)	4,299	(15,081)		(15,081)
1010-0194 ADMIN INSUR - PUBLIC LIABILITY		(133,259)		(133,259)	(130,646)	(130,646)		(130,646)		(130,646)
1010-0195 ADMIN INSUR - OTHER		(28,254)		(28,254)	(25,963)	(26,117)	(154)	(26,117)		(26,117)
1010-0197 ADMIN RISK MANAGEMENT SIGNAGE		(400)		(400)	(500)	(912)	(412)	(912)		(912)
1010-0198 ADMIN RISK MANAGEMENT OP EXP		(1,817)		(1,817)	(2,817)	(4,470)	(1,653)	(4,470)		(4,470)
1010-0199 ADMIN RISK MANAGEMENT		(50,750)		(50,750)	(49,650)	-	49,650	-		-
1010-0200 ADMIN LEGAL EXPENSES INCL. GST		(5,000)		(5,000)	(5,689)	(4,448)	1,241	(4,448)		(4,448)
1010-0202 ADMIN LEGAL EXPEN - DEBT/COLL	(25,000)	(60,900)		(85,900)	(70,860)	(8,000)	62,860	(8,000)		(8,000)
1010-0205 ADMIN POSTAGE		(16,240)		(16,240)	(30,000)	(33,356)	(3,356)	(33,356)		(33,356)
1010-0206 CHARGE FOR INTERNET RATES PAYM		(508)		(508)	(508)	-	508	-		-
1010-0207 ADMIN LEGAL EXPENSES-GST FREE		(2,000)		(2,000)	(9,019)	(7,579)	1,440	(7,579)		(7,579)
1010-0208 SALE OF LAND FOR UNPAID RATES		-		-	-	-		-		-
1010-0210 ADMIN PRINTING/STATIONERY		(41,818)		(41,818)	(41,818)	(45,414)	(3,596)	(45,414)		(45,414)
1010-0215 ADMIN TELEPHONE		(24,888)		(24,888)	(24,888)	(29,104)	(4,216)	(29,104)		(29,104)
1010-0220 ADMIN VALUATION FEES		(40,800)		(40,800)	(40,800)	-	40,800	-		-
1010-0225 ADMIN SUBSCRIPTIONS		(3,248)		(3,248)	(5,140)	(7,204)	(2,064)	(7,204)		(7,204)
1010-0230 ADMIN OFFICE BLDG MTCE		(12,180)		(12,180)	(17,684)	(17,964)	(280)	(17,964)		(17,964)
1010-0245 ADMIN OFFICE GROUNDS MTCE		(8,628)		(8,628)	(8,628)	(9,132)	(504)	(9,132)		(9,132)
1010-0250 ADMIN OFFICE EQUIPMENT MTCE		(26,898)		(26,898)	(18,898)	(15,550)	3,348	(15,550)		(15,550)
1010-0265 ADMIN SUNDRY OPERATING EXPENSE		(5,000)		(5,000)	(6,000)	(7,972)	(1,972)	(7,972)		(7,972)
1010-0266 ADMIN CHRISTMAS PARTY EXPENSE		(7,000)		(7,000)	(7,000)	(6,888)	112	(6,888)		(6,888)
1010-0270 ASSET REVALUATION EXPENSE	(5,000)	(15,000)		(20,000)	(25,750)	(24,463)	1,288	(24,462)		(24,462)
1010-0296 WEB PAGE MAINTENANCE & TRAININ		(3,045)		(3,045)	(2,000)	(54)	1,946	(54)		(54)
1010-0297 CORP SERVICES ADMIN CHARGES		(508,537)		(508,537)	(509,700)	(509,700)		(509,700)		(509,700)
1010-0298 LESS: RENTAL CONTRIBUTIONS		120,800		120,800	120,000	120,000		120,000		120,000
1010-0299 LESS: CHARGED TO OTHER FUNDS		1,838,459		1,838,459	1,841,000	1,841,000		1,841,000		1,841,000
1010-0500 CORPORATE SERVICES EQUIPMENT		(15,000)		(15,000)	(15,000)	(12,170)	2,830	(12,170)		(12,170)
1010-0501 CORP SERV ADMINISTRATION SOFTWARE UPGRADE		(50,000)		(50,000)	(50,000)	-	50,000	-		-
1010-0504 EQUIP/FURN - CORP. SERVICES <=		(5,000)		(5,000)	(2,000)	(1,585)	415	(1,585)		(1,585)
1010-0505 SERVER UPGRADE		-	(85,000)	(85,000)	(85,000)	(44,905)	40,096	(44,904)		(44,904)

FUN Job / GL and Description	2017/18 BUDGET CARRIED FORWARD	2017/18 ORIGINAL BUDGET	17/18 CAPITAL SPLIT	17/18 ORIGINAL PLUS CARRIED FWD	REVISED MAR 17-18 BUDGET	JUN 18 ACTUAL	JUN 18 BUDGET CHANGES	REVISED JUN 17-18 BUDGET	CARRY FORWARD	REVISED JUNE BUDGET WITH CARRIED FORWARD
GRAND TOTAL	3,290,232	(866,464)	-	2,041,314	(404,992)	7,099,734	7,854,719	7,449,727	(3,607,916)	3,841,811
1010-0506 REPLACE ASSET SOFTWARE				-	-	-		-		-
1200-2027 RISK MANAGEMENT TRANSFER TO RESERVE		-		-	-	(49,650)	(49,650)	(49,650)	-	(49,650)
1200-2028 INFO TECH TRANSFER TO RESERVE		-		-	-	(50,000)	(50,000)	(50,000)		(50,000)
1200-2502 CORP SERVICES OFFICE EQUIPMENT DEPCN		(48,985)		(48,985)	(48,985)	(48,985)		(48,985)		(48,985)
1200-2504 CORP SERVICES OFFICE DEPCN		(41,208)		(41,208)	(41,208)	(41,208)		(41,208)		(41,208)
SHIREOFFICECAPEXP SHIRE OFFICE CAPITAL EXPENDITURE		(85,000)	85,000	-	-	-		-		-
CORPORATE SUPPORT REVENUE		92,485		92,485	85,055	99,962	14,907	99,962		99,962
1200-1500 CORP SUPPORT SUNDRY REVENUE		-		-	2,134	2,237	103	2,237		2,237
1200-1600 REVENUE - GIPA		-		-	95	95		95		95
1200-1670 INSURANCE REBATE		20,000		20,000	-	8,348	8,348	8,348		8,348
1200-1680 WORKCOVER INCENTIVE PAYMENTS		-		-	20,386	20,386		20,386		20,386
1200-1814 RATES CERTIFICATE S603 - GST FREE		22,000		22,000	22,000	25,220	3,220	25,220		25,220
1200-1815 URGENT RATE S603 CERT INCL GST		260		260	409	477	68	477		477
1200-1829 RECOVER BANK CHARGES - DISHONOUR FEES		-		-	17	34	17	34		34
1200-1870 LEGAL COSTS RECOVERED		50,225		50,225	20,225	23,181	2,956	23,181		23,181
1200-1927 RISK MANAGEMENT TRANSFER FROM RESERVE		-		-	-	-		-		-
1200-1928 INFO TECH TRANSFER FROM RESERVE		-		-	-	-		-		-
1200-1950 TRAINEESHIP GRANT - WAGE SUBSIDY		-		-	-	-		-		-
1200-1954 OLG Grant - ESPL Funding		-		-	18,407	18,407		18,407		18,407
1500-1001 CENTS ROUNDING		-		-	-	(49)	(49)	(49)		(49)
9500-1844 INTEREST - O/S DEBTORS GST FREE		-		-	1,382	1,626	244	1,626		1,626
SHIREOFFICECAPINC SHIRE OFFICE CAPITAL INCOME		-		-	-	-		-		-
		(275,895)	-	(275,895)	(315,080)	(223,631)	91,451	(223,629)	(45,938)	(269,567)
TECHNICAL SERVICES EXPENSE		(278,895)	-	(278,895)	(320,700)	(230,057)	90,644	(230,056)	(45,938)	(275,994)
1011-0103 TECH SERVICES SALARIES - WORK		(131,303)		(131,303)	(154,218)	(160,407)	(6,189)	(160,407)		(160,407)
1011-0104 TECH SERVICES SALARIES - ENV.S		(132,430)		(132,430)	(132,430)	(134,509)	(2,079)	(134,509)		(134,509)
1011-0105 TECH SERVICES SALARIES - EXE.		(514,800)		(514,800)	(514,800)	(457,444)	57,356	(457,444)		(457,444)
1011-0109 TECH SERVICES SALARIES - DTS S		(225,200)		(225,200)	(225,200)	(204,784)	20,416	(204,784)		(204,784)
1011-0113 TECH SERVICE W/E VEHICLE OP EX		(22,277)		(22,277)	(22,277)	(14,701)	7,576	(14,701)		(14,701)
1011-0114 TECH SERVICE ENV VEHICLE OP EX		(22,277)		(22,277)	(22,277)	(21,283)	994	(21,283)		(21,283)
1011-0115 TECH SERVICE EXE VEHICLE OP EX		(44,554)		(44,554)	(40,363)	(21,202)	19,161	(21,202)		(21,202)
1011-0119 TECH SERVICE DTS VEHICLE OP EX		(22,277)		(22,277)	(22,277)	(21,245)	1,033	(21,244)		(21,244)
1011-0120 LESS: CHARGED TO OTHER FUNDS/S		1,179,500		1,179,500	1,167,700	1,167,700		1,167,700		1,167,700
1011-0125 TECH SERVICES ADMIN CHARGES		(169,392)		(169,392)	(158,000)	(158,000)		(158,000)		(158,000)
1011-0135 TECH SERVICES STAFF TRAINING		(15,300)		(15,300)	(31,576)	(35,981)	(4,405)	(35,981)		(35,981)
1011-0137 STAFF RELOCATION EXPENSES		-		-	-	-		-		-
1011-0140 TECH SERVICES CONFERENCES/SEMI		(3,570)		(3,570)	(3,570)	(566)	3,004	(566)		(566)
1011-0141 TECH SERVICES - INSURANCE		(3,264)		(3,264)	-	-		-		-
1011-0142 TECH SERVICES EXP -ADVERTISING		(2,040)		(2,040)	(32,931)	(40,573)	(7,642)	(40,573)		(40,573)
1011-0143 TECH SERVICES TELEPHONE		(7,140)		(7,140)	(7,140)	(8,185)	(1,045)	(8,185)		(8,185)
1011-0145 TECH SERVICES OFFICE EXPENSES		(5,075)		(5,075)	(6,048)	(7,679)	(1,631)	(7,679)		(7,679)
1011-0146 TECH SERVICES - CONSULTANCY		-		-	-	-		-		-

FUN Job / GL and Description	2017/18 BUDGET CARRIED FORWARD	2017/18 ORIGINAL BUDGET	17/18 CAPITAL SPLIT	17/18 ORIGINAL PLUS CARRIED FWD	REVISED MAR 17-18 BUDGET	JUN 18 ACTUAL	JUN 18 BUDGET CHANGES	REVISED JUN 17-18 BUDGET	CARRY FORWARD	REVISED JUNE BUDGET WITH CARRIED FORWARD
GRAND TOTAL	3,290,232	(866,464)	-	2,041,314	(404,992)	7,099,734	7,854,719	7,449,727	(3,607,916)	3,841,811
1011-0147 TECH SERV EQUIPMENT MTCE		(2,538)		(2,538)	(1,538)	(550)	988	(550)		(550)
1011-0152 OCCUPATIONAL HEALTH & SAFETY E		(3,045)		(3,045)	(3,045)	(3,166)	(121)	(3,166)		(3,166)
1011-0160 DEPOT OPERATIONAL EXPENSES		(12,789)		(12,789)	(19,893)	(12,567)	7,326	(12,567)		(12,567)
1011-0161 DEPOT OP. EXPENSES- INSURANCE		(4,080)		(4,080)	(3,806)	(3,806)		(3,806)		(3,806)
1011-0162 DEPOT OP. EXPENSES-ELECTRICITY		(16,116)		(16,116)	(15,116)	(12,139)	2,977	(12,139)		(12,139)
1011-0163 DEPOT OP. EXPENSES - TELEPHONE		(559)		(559)	(559)	(139)	420	(139)		(139)
1011-0165 DEPOT BLDG MTCE		(4,060)	(20,000)	(24,060)	(6,379)	(15,521)	(9,142)	(15,521)		(15,521)
1011-0170 DEPOT GROUNDS MTCE		(4,060)		(4,060)	(6,793)	(8,008)	(1,215)	(8,008)		(8,008)
1011-0171 DEPOT AMENITIES CLEANING		(6,000)		(6,000)	(6,560)	(4,914)	1,646	(4,914)		(4,914)
1011-0504 EQUIP/FURN - TECH. SERVICES <=		(1,020)		(1,020)	(1,020)	(70)	950	(70)		(70)
1011-0505 EQUIP/FURN - TECH. SERVICES >=		(30,000)		(30,000)	(17,000)	(16,453)	547	(16,453)		(16,453)
1011-0525 LAND & BUILD DEPOT - BERRIGAN		-		-	(355)	(355)		(355)	(45,938)	(46,293)
1011-0535 LAND & BUILD DEPOT - FINLEY		-		-	-	(281)	(281)	(281)		(281)
1300-2502 TECH SERVICES OFFICE EQUIPMENT DEPCN		(5,353)		(5,353)	(5,353)	(5,353)		(5,353)		(5,353)
1310-2502 DEPOT EQUIPMENT DEPCN		(707)		(707)	(707)	(707)		(707)		(707)
1310-2504 DEPOT DEPCN		(27,169)		(27,169)	(27,169)	(27,169)		(27,169)		(27,169)
DEPOTCAPEXP DEPOT CAPITAL EXPENDITURE		(20,000)	20,000	-	-	-		-		-
TECHNICAL SERVICES REVENUE		3,000		3,000	5,620	6,426	807	6,427		6,427
1300-1500 TECH SERV SUNDRY INCOME - INCL GST		-		-	1,076	1,304	228	1,304		1,304
1300-1502 OHS INCENTIVE PAYMENT		-		-	-	-		-		-
1300-1800 ROAD OPENING PERMIT FEES		3,000		3,000	4,544	5,123	579	5,123		5,123
1300-1950 TRAINEESHIP GRANT - WAGE SUBSIDY		-		-	-	-		-		-
DEPOTCAPINC DEPOT CAPITAL INCOME		-		-	-	-		-		-
		0		0	0	0	-	0		0
PLANT SERVICES EXPENSE		(1,222,223)		(1,222,223)	(1,633,036)	(1,222,267)	410,769	(1,222,267)		(1,222,267)
1011-0240 PLANT SERVICES ADMIN CHARGES		(68,210)		(68,210)	(71,300)	(71,300)		(71,300)		(71,300)
1011-0515 MOTOR VEHICLE PURCHASES		(320,000)		(320,000)	(44,474)	(44,474)		(44,474)		(44,474)
1011-0545 PUBLIC WORKS PLANT PURCHASE		(793,000)		(793,000)	(1,359,975)	(1,485,847)	(125,872)	(1,485,847)		(1,485,847)
1011-0546 PUBLIC WORKS UTILITY PURCHASE		(68,750)		(68,750)	(185,451)	(185,451)		(185,451)		(185,451)
1011-0550 PURCHASE MINOR PLANT		(33,000)		(33,000)	(20,017)	(16,597)	3,420	(16,597)		(16,597)
1015-0000 PLANT EXPENSES		(1,126,843)		(1,126,843)	(1,116,194)	(1,087,364)	28,830	(1,087,364)		(1,087,364)
1020-0100 PLANT WORKSHOP EXPENSES		(30,298)		(30,298)	(54,254)	(71,526)	(17,272)	(71,526)		(71,526)
1020-0101 PLANT WORKSHOP EXP - TELEPHONE		(581)		(581)	(581)	(113)	468	(113)		(113)
1020-0102 PLANT WORKSHOP EXP - INSURANCE		-		-	-	-		-		-
1020-0103 PLANT WORKSHOP EXP - VEHICLE		(22,277)		(22,277)	(22,277)	(18,887)	3,389	(18,888)		(18,888)
1020-0104 PLANT WORKSHOP E-TAG CLEARING		-		-	(13)	-	13	-		-
1025-0150 PLANT INSURANCE PREMIUMS		(2,652)		(2,652)	(1,888)	(1,888)		(1,888)		(1,888)
1030-0160 MINOR PLANT OPERATING EXPENSES		(17,458)		(17,458)	(17,458)	(16,889)	569	(16,889)		(16,889)
1035-0170 TOOLS PURCHASES		(7,917)		(7,917)	(7,917)	(7,219)	698	(7,219)		(7,219)
1320-2010 PLANT HIRE INCOME COUNCIL WORKS		2,030,000		2,030,000	2,030,000	2,073,775	43,775	2,073,775		2,073,775
1320-2026 PLANT SERVICES TRANSFER TO RESERVE		-		-	-	472,751	472,751	472,751		472,751
1320-2500 PLANT DEPCN		(490,860)		(490,860)	(490,860)	(490,860)		(490,860)		(490,860)

FUN Job / GL and Description	2017/18 BUDGET CARRIED FORWARD	2017/18 ORIGINAL BUDGET	17/18 CAPITAL SPLIT	17/18 ORIGINAL PLUS CARRIED FWD	REVISED MAR 17-18 BUDGET	JUN 18 ACTUAL	JUN 18 BUDGET CHANGES	REVISED JUN 17-18 BUDGET	CARRY FORWARD	REVISED JUNE BUDGET WITH CARRIED FORWARD
GRAND TOTAL	3,290,232	(866,464)	-	2,041,314	(404,992)	7,099,734	7,854,719	7,449,727	(3,607,916)	3,841,811
1320-2550 DEPRECIATION - MOTOR VEHICLES		(270,377)		(270,377)	(270,377)	(270,377)		(270,377)		(270,377)
PLANT SERVICES REVENUE		1,222,223		1,222,223	1,633,036	1,222,267	(410,769)	1,222,267		1,222,267
1320-1200 GAIN ON DISPOSAL - PLANT & EQUIPMENT		-		-	38,500	276,525	238,025	276,525		276,525
1320-1201 GAIN ON DISPOSAL - MOTOR VEHICLE		-		-	8,155	54,111	45,956	54,111		54,111
1320-1202 MOTOR VEHICLE DISPOSAL		-		-	-	-		-		-
1320-1203 PUBLIC MOTOR VEHICLE DISPOSAL		177,000		177,000	138,500	-	(138,500)	-		-
1320-1204 PUBLIC WORKS UTILITY DISPOSAL		39,000		39,000	39,000	-	(39,000)	-		-
1320-1205 MOTOR VEHICLE DISPOSAL		130,000		130,000	146,482	8,820	(137,662)	8,820		8,820
1320-1210 MINOR ASSET SALES CLEARING		-		-	-	-		-		-
1320-1500 PLANT SERVICES SUNDRY INCOME		-		-	-	-		-		-
1320-1823 STAFF PRIVATE USE CAR HIRE		46,125		46,125	46,125	49,677	3,552	49,677		49,677
1320-1825 STAFF PRIVATE USE FUEL CHARGES		9,225		9,225	9,225	6,814	(2,411)	6,814		6,814
1320-1856 PLANT REGO. & GREENSLIP REFUND		-		-	1,140	1,252	111	1,251		1,251
1320-1857 PLANT INSURANCE CLAIM REFUND		-		-	-	-		-		-
1320-1926 PLANT REPLACE TRANSFER FROM RESERVE		8,386		8,386	393,422	-	(393,422)	(0)		(0)
1320-1950 PLANT FUEL TAX CREDIT SCHEME		51,250		51,250	51,250	63,832	12,582	63,832		63,832
1320-4010-0000 PLANT DEPCN CONTRA		761,237		761,237	761,237	761,237		761,237		761,237
		-		-	-	(0)	-	-		-
OVERHEAD EXPENSE		-		-	(16,006)	(35,830)	(19,824)	(35,830)		(35,830)
1050-0010 WAGES SALARY POLICY SYSTEM BAC		-		-	-	(218)	(218)	(218)		(218)
1050-0020 WAGES PERFORMANCE BONUS PAYMEN		(73,390)		(73,390)	(46,527)	(46,527)		(46,527)		(46,527)
1050-0040 ANNUAL LEAVE - WORKS / WAGES		(249,485)		(249,485)	(249,485)	(266,347)	(16,862)	(266,347)		(266,347)
1050-0060 PUBLIC HOLIDAY - WORKS / WAGES		(140,630)		(140,630)	(140,630)	(106,494)	34,136	(106,494)		(106,494)
1050-0080 LONG SERVICE LEAVE - WAGES		(104,755)		(104,755)	(104,755)	(80,585)	24,170	(80,585)		(80,585)
1050-0100 SICK LEAVE - WORKS / WAGES		(104,653)		(104,653)	(104,653)	(129,301)	(24,648)	(129,301)		(129,301)
1050-0115 RDO - PAYROLL SUSPENSE		-		-	(6,569)	22,349	28,918	22,349		22,349
1050-0118 TIME IN LIEU - SUSPENSE		-		-	-	-		-		-
1050-0120 BEREAVEMENT LEAVE - WAGES		(2,972)		(2,972)	(3,877)	(4,409)	(532)	(4,409)		(4,409)
1050-0150 WAGES LEAVE WITHOUT PAY		-		-	(63)	(252)	(189)	(252)		(252)
1050-0170 RURAL FIRE SERVICE LVE - WAGES		-		-	(126)	(417)	(291)	(417)		(417)
1050-0180 WAGES ACCIDENT PAY TO EMPLOYEE		-		-	-	(9,381)	(9,381)	(9,381)		(9,381)
1050-0185 WAGES ACCIDENT EXPENSE BY EMPL		-		-	-	-		-		-
1050-0220 WAGES MEDICAL EXPENSES		-		-	(1,571)	(2,109)	(538)	(2,109)		(2,109)
1050-0320 WAGES SUPERANNUATION - LG RET		-		-	(62,309)	(83,231)	(20,922)	(83,231)		(83,231)
1050-0340 WAGES SUPERANNUATION - LG ACC		(266,090)		(266,090)	(337,653)	(463,053)	(125,400)	(463,053)		(463,053)
1050-0380 WAGES WORKER COMPENSAT INSUR -		(178,704)		(178,704)	(178,704)	(58,403)	120,301	(58,403)		(58,403)
1050-0400 WAGES IN LIEU OF NOTICE		-		-	-	-		-		-
1050-0440 WAGES PROTECTIVE/SAFETY CLOTHI		(37,332)		(37,332)	(36,363)	(37,012)	(649)	(37,012)		(37,012)
1050-0720 WAGES OTHER TRAINING EXPENSES		(44,166)		(44,166)	(45)	(103)	(58)	(103)		(103)
1050-0730 WAGES OCCUPATIONAL HEALTH & SA		-		-	(5,045)	(3,000)	2,045	(3,000)		(3,000)
1050-0735 WAGES TQM / CONTINUOUS IMPROVE		-		-	-	-		-		-
1050-0750 EAP CONSULTATION EXPENSE		-		-	(390)	(390)		(390)		(390)

FUN Job / GL and Description	2017/18 BUDGET CARRIED FORWARD	2017/18 ORIGINAL BUDGET	17/18 CAPITAL SPLIT	17/18 ORIGINAL PLUS CARRIED FWD	REVISED MAR 17-18 BUDGET	JUN 18 ACTUAL	JUN 18 BUDGET CHANGES	REVISED JUN 17-18 BUDGET	CARRY FORWARD	REVISED JUNE BUDGET WITH CARRIED FORWARD
GRAND TOTAL	3,290,232	(866,464)	-	2,041,314	(404,992)	7,099,734	7,854,719	7,449,727	(3,607,916)	3,841,811
1050-0770 WAGES STAFF TRAINING - GENERAL		(18,768)		(18,768)	(58,083)	(66,664)	(8,581)	(66,664)		(66,664)
1050-0780 WAGES OTHER MEETINGS		-		-	-	-		-		-
1050-0790 WORKPLACE INVESTIGATION		-		-	(3,150)	(3,150)		(3,150)		(3,150)
1055-0030 STORES OPERATING COSTS		(96,453)		(96,453)	(96,453)	(50,515)	45,938	(50,515)		(50,515)
1055-0040 STOCK FREIGHT ONCOST EXPENSE		-		-	(2,000)	(3,089)	(1,089)	(3,089)		(3,089)
1055-0050 UNALLOCATED STORE COST VARIATI		-		-	(624)	(2,677)	(2,053)	(2,677)		(2,677)
1070-0040 ANNUAL LEAVE - ADMIN / STAFF		(236,538)		(236,538)	(236,538)	(275,159)	(38,621)	(275,159)		(275,159)
1070-0060 PUBLIC HOLIDAY - ADMIN / STAFF		(133,416)		(133,416)	(133,416)	(113,465)	19,951	(113,465)		(113,465)
1070-0080 LONG SERVICE LEAVE - STAFF		(99,450)		(99,450)	(99,450)	(99,384)	66	(99,384)		(99,384)
1070-0100 SICK LEAVE - ADMIN / STAFF		(99,450)		(99,450)	(99,450)	(92,009)	7,441	(92,009)		(92,009)
1070-0120 BEREAVEMENT LEAVE - STAFF		(2,856)		(2,856)	(2,856)	(4,895)	(2,039)	(4,895)		(4,895)
1070-0140 MATERNITY LEAVE - STAFF		-		-	-	-		-		-
1070-0145 PAID PARENTAL LEAVE SCHEME		-		-	-	-		-		-
1070-0150 LEAVE WITHOUT PAY - STAFF		-		-	-	-		-		-
1070-0155 SUSPENSION WITH PAY		-		-	(12,956)	(12,956)	(1)	(12,957)		(12,957)
1070-0180 STAFF ACCIDENT PAY TO EMPLOYEE		-		-	-	(2,326)	(2,326)	(2,326)		(2,326)
1070-0220 STAFF MEDICAL EXPENSES		-		-	(3,284)	(3,284)		(3,284)		(3,284)
1070-0320 STAFF SUPERANNUATION - LG RET		-		-	(69,948)	(95,230)	(25,282)	(95,230)		(95,230)
1070-0340 STAFF SUPERANNUATION - LG ACC		(292,535)		(292,535)	(88,715)	-	88,715	-		-
1070-0380 STAFF WORKER COMPENSAT INSUR -		(170,340)		(170,340)	(170,340)	(87,604)	82,736	(87,604)		(87,604)
1070-0390 STAFF RELOCATION EXPENSES		-		-	-	-		-		-
1070-0400 STAFF REDUNDANCY PAYMENT		-		-	-	-		-		-
1070-0410 STAFF JURY DUTY EXPENSE		-		-	-	-		-		-
STAFFRECOVERY STAFF ONCOST OVERHEAD RECOVERY		1,039,447		1,039,447	1,041,571	756,249	(285,322)	756,249		756,249
WAGESRECOVERY WAGES ONCOST OVERHEAD RECOVERY		1,312,536		1,312,536	1,298,451	1,389,212	90,761	1,389,212		1,389,212
OVERHEAD REVENUE		-		-	16,006	35,830	19,824	35,830		35,830
1400-1230 LSL CONTRIBUTIONS TRANSFERRED EMPS		-		-	6,005	6,005		6,005		6,005
1400-1500 ACCIDENT PAY RECOUP		-		-	-	7,005	7,005	7,005		7,005
1400-1510 WORKERS COMPENSATION INSURANCE REFUND		-		-	10,001	22,820	12,819	22,820		22,820
1400-1550 ONCOSTS STAFF TRAINING REFUND		-		-	-	-		-		-
1400-1600 SUPERANNUATION ACC SCHEME REFUND		-		-	-	-		-		-
1400-1950 ONCOSTS STAFF TRAINING SUBSIDY		-		-	-	-		-		-
1417-1500 PAID PARENTAL LEAVE REIMBURSEMENT		-		-	-	-		-		-
1440-1950 TRAINEESHIP GRANT - WAGE SUBSIDY		-		-	-	-		-		-
1445-1920 STOCK FREIGHT ONCOST RECOVERY		-		-	-	-		-		-
1500-3650 PAID PARENTAL LEAVE SCHEME REVENUE		-		-	-	-		-		-
		(184,854)		(184,854)	(121,114)	(125,665)	(4,551)	(125,665)		(125,665)
EMERGENCY SERVICES EXPENSE		(198,843)		(198,843)	(199,903)	(204,454)	(4,551)	(204,454)		(204,454)
1110-0105 CONTRIBUTION NSW FIRE BRIGADE		(49,274)		(49,274)	(46,537)	(47,701)	(1,164)	(47,701)		(47,701)
1110-0110 CONTRIBUTION RURAL FIRE FUND		(115,560)		(115,560)	(107,870)	(110,567)	(2,697)	(110,567)		(110,567)
1110-0155 RURAL FIRE BRIGADES BLDG MTCE		(1,015)		(1,015)	(1,015)	-	1,015	-		-
1110-0160 FIRE BRIGADE ADMIN CHARGES		-		-	(800)	(800)		(800)		(800)

FUN Job / GL and Description	2017/18 BUDGET CARRIED FORWARD	2017/18 ORIGINAL BUDGET	17/18 CAPITAL SPLIT	17/18 ORIGINAL PLUS CARRIED FWD	REVISED MAR 17-18 BUDGET	JUN 18 ACTUAL	JUN 18 BUDGET CHANGES	REVISED JUN 17-18 BUDGET	CARRY FORWARD	REVISED JUNE BUDGET WITH CARRIED FORWARD
GRAND TOTAL	3,290,232	(866,464)	-	2,041,314	(404,992)	7,099,734	7,854,719	7,449,727	(3,607,916)	3,841,811
1110-0204 RURAL FIRE TRAINING OTHER	-	-	-	-	-	-	-	-	-	-
1110-0205 RFS RADIO MTCE	-	-	-	-	(644)	(783)	(139)	(783)	-	(783)
1110-0210 RFS STATION SHED MTCE	-	(1,000)	-	(1,000)	(5,161)	(5,681)	(520)	(5,681)	-	(5,681)
1110-0215 RFS VEHICLE MTCE	-	-	-	-	-	-	-	-	-	-
1110-0230 RFS MAINTENANCE & OTHER	-	-	-	-	-	-	-	-	-	-
1110-0240 RFS TELEPHONE	-	-	-	-	-	-	-	-	-	-
1110-0245 RFS ELECTRICTY & GAS	-	-	-	-	-	-	-	-	-	-
1110-0250 RFS VEHICLE INSURANCE	-	-	-	-	(313)	(379)	(66)	(379)	-	(379)
1110-0255 RFS SHEDS & OTHER INSURANCE	-	(1,530)	-	(1,530)	(1,359)	(1,359)	-	(1,359)	-	(1,359)
1110-0260 RURAL FIRE ERS/PAGING	-	-	-	-	-	-	-	-	-	-
1110-0265 RURAL FIRE SUNDRY EXPENSES	-	-	-	-	-	-	-	-	-	-
1110-0290 RFS EXPENDITURE	-	-	-	-	-	-	-	-	-	-
1114-0105 CONTRIBUTION NSW SES	-	(15,910)	-	(15,910)	(12,917)	(13,240)	(323)	(13,240)	-	(13,240)
1114-0110 SES OPERATING EXPENSES	-	-	-	-	(2,397)	(2,403)	(6)	(2,403)	-	(2,403)
1114-0112 SES OP. EXPENSES-ELECTRICITY	-	-	-	-	(716)	(716)	-	(716)	-	(716)
1114-0113 SES OPERATING EXP - TELEPHONE	-	-	-	-	(377)	(452)	(75)	(452)	-	(452)
1114-0114 SES OP. EXPENSES - INSURANCE	-	-	-	-	(3,480)	(3,480)	-	(3,480)	-	(3,480)
1114-0125 TOC SEARCH & RESCUE BLDG MTCE	-	(565)	-	(565)	(2,328)	(2,904)	(576)	(2,904)	-	(2,904)
2120-2500 FIRE PROTECTION PLANT DEPCN	-	-	-	-	-	-	-	-	-	-
2120-2504 RURAL FIRE BRIGADE BLDG DEPCN	-	(3,687)	-	(3,687)	(3,687)	(3,687)	-	(3,687)	-	(3,687)
2400-2504 SES DEPCN	-	(10,302)	-	(10,302)	(10,302)	(10,302)	-	(10,302)	-	(10,302)
EMERGCAPEXP EMERGENCY SERVICES CAPITAL EXPENDITURE	-	-	-	-	-	-	-	-	-	-
EMERGENCY SERVICES REVENUE		13,989		13,989	78,789	78,789		78,789		78,789
2120-1500 RURAL FIRE SERVICE - SUNDRY INCOME	-	-	-	-	-	-	-	-	-	-
2120-1702 INCOME - SALE OF OLD RFS TRUCKS	-	-	-	-	-	-	-	-	-	-
2120-1704 INCOME - RFS REIMBURSEMENT	-	-	-	-	-	-	-	-	-	-
2120-1950 RFS OPERATIONAL GRANT (B&C)	-	-	-	-	64,800	64,800	-	64,800	-	64,800
2120-1951 RFS EQUIPMENT GRANT	-	-	-	-	-	-	-	-	-	-
2120-1952 RFS EQUIPMENT (IN-KIND) GRANT	-	-	-	-	-	-	-	-	-	-
2120-1953 RURAL FIRE TRUCKS (IN-KIND) GRANT	-	-	-	-	-	-	-	-	-	-
2120-4010-0000 FIRE PROTECTION DEPCN CONTRA	-	13,989	-	13,989	13,989	13,989	-	13,989	-	13,989
2400-1704 INCOME - SES REIMBURSEMENT	-	-	-	-	-	-	-	-	-	-
EMERGCAPINC EMERGENCY SERVICES CAPITAL INCOME	-	-	-	-	-	-	-	-	-	-
	(26,331)	(215,662)		(241,993)	(260,214)	(197,042)	63,173	(197,041)	(25,368)	(222,409)
OTHER COMMUNITY SERVICES EXPENSE	(26,331)	(227,362)		(253,693)	(275,449)	(209,049)	66,401	(209,048)	(25,368)	(234,416)
1313-0105 YOUTH WEEK GRANT & CONTRIBUTIO	-	(3,000)	-	(3,000)	(3,000)	(3,004)	(4)	(3,004)	-	(3,004)
1313-0111 SR SUICIDE PREVENTION GROUP	-	(500)	-	(500)	(500)	(438)	62	(438)	-	(438)
1313-0115 PORTSEA CAMP EXPENSES	-	(2,000)	-	(2,000)	(1,486)	(1,486)	-	(1,486)	-	(1,486)
1313-0120 COMMUNITY PLANNING - SALARY	-	(163,590)	-	(163,590)	(180,590)	(161,912)	18,678	(161,912)	-	(161,912)
1313-0121 COMMUNITY PLANNING ADVERTISING	-	(1,915)	-	(1,915)	(1,915)	(502)	1,413	(502)	-	(502)
1313-0122 COMMUNITY PLANNING - TRAINING	-	(2,244)	-	(2,244)	(2,244)	-	2,244	-	-	-
1313-0123 COMMUNITY PLANNING - VEHICLE EXPENSE	-	(22,277)	-	(22,277)	(22,277)	(17,910)	4,368	(17,909)	-	(17,909)

FUN Job / GL and Description	2017/18 BUDGET CARRIED FORWARD	2017/18 ORIGINAL BUDGET	17/18 CAPITAL SPLIT	17/18 ORIGINAL PLUS CARRIED FWD	REVISED MAR 17-18 BUDGET	JUN 18 ACTUAL	JUN 18 BUDGET CHANGES	REVISED JUN 17-18 BUDGET	CARRY FORWARD	REVISED JUNE BUDGET WITH CARRIED FORWARD
GRAND TOTAL	3,290,232	(866,464)	-	2,041,314	(404,992)	7,099,734	7,854,719	7,449,727	(3,607,916)	3,841,811
1313-0124 COMMUNITY PLANNING - TELEPHONE		(816)		(816)	(1,500)	(1,447)	53	(1,447)		(1,447)
1313-0125 COMMUNITY PLANNING - OP EXPENSES		(2,040)		(2,040)	(2,040)	(894)	1,146	(894)		(894)
1313-0131 YOUTH DEVELOPMENT	(13,626)	-		(13,626)	(13,626)	-	13,626	-	(13,626)	(13,626)
1421-0105 FINLEY TIDY TOWNS EXPENSE		-		-	-	-		-		-
1421-0120 BERRIGAN CONSERVATION GROUP EX	(12,705)	(4,000)		(16,705)	(16,705)	(4,963)	11,742	(4,963)	(11,742)	(16,705)
1715-0110 CHILDREN'S WEEK ACTIVITIES		(2,000)		(2,000)	(2,313)	(2,313)		(2,313)		(2,313)
1715-0111 AGEING STRATEGY		-		-	-	-		-		-
1715-0113 MENS HEALTH WEEK		(1,000)		(1,000)	(727)	(1,577)	(850)	(1,577)		(1,577)
1715-0115 SOUTH WEST ARTS INC.		(8,280)		(8,280)	(8,364)	(8,570)	(206)	(8,570)		(8,570)
1715-0117 TARGETED CULTURAL ACTIVITIES		(1,000)		(1,000)	(416)	-	416	-		-
1715-0118 DISABILITY INCLUSION PLAN		-		-	(2,000)	(570)	1,430	(570)		(570)
1715-0119 INTERNATIONAL WOMENS DAY		(2,500)		(2,500)	(5,073)	(2,790)	2,283	(2,790)		(2,790)
1715-0129 HERITAGE OFFICER - LOCAL HERITAGE INCENTIVE FUND		(10,000)		(10,000)	(10,000)	-	10,000	-		-
1715-0130 TOCUMWAL RAILWAY STATION LEASE		(200)		(200)	(673)	(673)		(673)		(673)
OTHER COMMUNITY SERVICES REVENUE		11,700		11,700	15,235	12,007	(3,228)	12,007		12,007
3100-1840 PORTSEA CAMP DEPOSITS		2,000		2,000	1,635	1,635		1,635		1,635
3100-1855 Youth Services Donations - GST Free		-		-	-	-		-		-
3100-1950 YOUTH WEEK GRANT REVENUE		1,200		1,200	1,200	1,425	225	1,425		1,425
6320-1500 HERITAGE FUND REVENUE		3,000		3,000	3,000	-	(3,000)	-		-
6320-1950 HERITAGE ADVISORY SERVICE GRANT		-		-	-	-		-		-
6320-1951 LOCAL HERITAGE FUND GRANT		5,000		5,000	5,000	4,547	(453)	4,547		4,547
6330-1500 CULTURAL ACTIVITIES INCOME		-		-	-	-		-		-
6330-1600 INTERNATIONAL WOMENS DAY INCOME		500		500	2,400	2,400		2,400		2,400
6330-1601 MARKETING & PROMOTION FUND		-		-	-	-		-		-
6330-1602 COMMUNITY MENTAL HEALTH PROJECTS		-		-	-	-		-		-
6330-1603 DISABILITY INCLUSION PLANNING INCOME		-		-	2,000	2,000		2,000		2,000
6330-1951 INTERNATIONAL WOMENS DAY GRANT		-		-	-	-		-		-
	(31,800)	(58,023)	-	(89,823)	(109,699)	(101,943)	7,757	(101,942)	(25,000)	(126,942)
CEMETERY EXPENSE	(31,800)	(179,848)	-	(211,648)	(211,638)	(188,318)	23,321	(188,317)	(25,000)	(213,317)
1419-0106 CEMETERY OP. EXP - TELEPHONE		(510)		(510)	(1,000)	(749)	252	(748)		(748)
1419-0107 CEMETERY OP. EXPS - ELECTRICITY		(1,530)		(1,530)	(1,530)	(748)	782	(748)		(748)
1419-0108 CEMETERY OP EXP - INSURANCE		(30)		(30)	(20)	(20)		(20)		(20)
1419-0110 CEMETERY MAINTENANCE		(28,460)		(28,460)	(30,460)	(40,305)	(9,845)	(40,305)		(40,305)
1419-0111 CEMETERY TOILET MAINTENCE		(12,000)		(12,000)	(4,986)	-	4,986	-		-
1419-0112 CEMETERY BURIAL EXPENSES		(32,540)		(32,540)	(32,540)	(38,807)	(6,267)	(38,807)		(38,807)
1419-0114 CEMETERY HONORARIUMS		(17,314)		(17,314)	(17,314)	(14,598)	2,716	(14,598)		(14,598)
1419-0116 CEMETERY PLAQUES		(32,540)		(32,540)	(32,540)	(26,833)	5,707	(26,833)		(26,833)
1419-0117 CEMETERY - FLOWER BOXES		-		-	-	-		-		-
1419-0500 FINLEY CEMETERY - INSTALL SPRINKLERS		-		-	-	-		-		-
1419-0515 CEMETERY PLYNTHS	(20,000)	-		(20,000)	(20,000)	-	20,000	-	(20,000)	(20,000)
1419-0516 TOC CEMETERY WALL NICHES		-		-	-	-		-		-
1419-0517 BGA CEMETERY FENCING		-		-	-	-		-		-

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GRAND TOTAL	3,290,232	(866,464)	-	2,041,314	(404,992)	7,099,734	7,854,719	7,449,727	(3,607,916)	3,841,811
1419-0518 CEMETERY - FINLEY KERB & GUTT	(11,800)	-		(11,800)	(11,800)	(6,750)	5,050	(6,750)	(5,000)	(11,750)
1419-0519 BGA CEMETERY - MODULAR TOILET			(25,000)	(25,000)	(27,950)	(27,950)		(27,950)		(27,950)
1419-0520 FIN CEMETERY - MODULAR TOILET			(25,000)	(25,000)	(26,574)	(26,634)	(60)	(26,634)		(26,634)
1419-0521 TOC CEMETERY - MODULAR TOILET				-	-	-		-		-
1419-0522 BGN CEMETERY - MODULAR TOILET				-	-	-		-		-
3850-2026 CEMETERY TRANSFER TO RESERVE		-		-	-	-		-		-
3850-2500 CEMETERY LAND IMPROVEMENTS DEPCN		(410)		(410)	(410)	(410)		(410)		(410)
3850-2518 CEMETERY DEPCN		(4,514)		(4,514)	(4,514)	(4,514)		(4,514)		(4,514)
CEMETERYCAPEX CEMETERY CAPITAL EXPENDITURE		(50,000)	50,000	-	-	-		-		-
CEMETERY REVENUE		121,825		121,825	101,939	86,374	(15,564)	86,375		86,375
3850-1812 CEMETERY CHARGES - SHIRE INCLUDING G		113,625		113,625	93,625	79,330	(14,295)	79,330		79,330
3850-1813 Cemetery Charges - Shire GST Free		-		-	-	-		-		-
3850-1815 CEMETERY CHARGES - PLAQUES		8,200		8,200	8,200	6,512	(1,688)	6,512		6,512
3850-1816 CEMETERY CHARGES - MONUMENTS		-		-	-	78	78	78		78
3850-1817 CEMETERY SUNDRY INCOME		-		-	114	455	341	455		455
3850-1926 CEMETERY TRANSFER FROM RESERVE		-		-	-	-		-		-
		-		-	66,711	26,779	(39,932)	26,779		26,779
EARLY INTERVENTION EXPENSE		(159,329)		(159,329)	(72,272)	(72,271)	-	(72,272)		(72,272)
1314-0130 EARLY INT EQUIP & PROGS STATE		(2,030)		(2,030)	-	-		-		-
1314-0131 EARLY INT - ELECTRICITY		(979)		(979)	-	-		-		-
1314-0132 EARLY INT - TELEPHONE		(1,020)		(1,020)	-	-		-		-
1314-0133 EARLY INT - ADMIN CHARGE		(18,009)		(18,009)	-	-		-		-
1314-0135 COMMUNITY SERVICES DIRECTORY		-		-	-	-		-		-
1314-0138 EARLY INT - ACCREDITATION EXP		-		-	-	-		-		-
1314-0139 EARLY INT - INTENSE FAMILY SUP		-		-	-	-		-		-
1314-0140 EARLY INT - THERAPY SUPPORT		-		-	-	-		-		-
1314-0150 EARLY INT - ECICP THERAPY		-		-	-	-		-		-
1314-0215 EARLY INT - SALARY/ALLOWANCE		(118,812)		(118,812)	(0)	-		(0)		(0)
1314-0225 EARLY INT - TRAVEL ALLOWANCE		(4,692)		(4,692)	-	-		-		-
1314-0505 EQUIP/FURN - EARLY INT <= \$50		(354)		(354)	-	-		-		-
2850-2504 CHILD HEALTH CTR BUILD DEPCN		(6,716)		(6,716)	(6,716)	(6,716)		(6,716)		(6,716)
3200-2026 EARLY INTERVENTION TRANSFER TO RESERVE		-		-	-	-		-		-
3200-2502 EARLY INTERVENTION DEPRECIATION EXPE		(6,717)		(6,717)	(6,717)	(6,717)		(6,717)		(6,717)
3200-2675 EI - TRANSFER KURRAJONG WARATAH				-	(58,838)	(58,838)	-	(58,838)		(58,838)
EARLY INTERVENTION REVENUE		159,329		159,329	138,982	99,050	(39,932)	99,050		99,050
3200-1854 EARLY INT - CONTRIBUTION		-		-	-	-		-		-
3200-1855 EARLY INT - DONATIONS GST FREE		-		-	-	-		-		-
3200-1926 EARLY INT TRANSFER FROM RESERVE		18,713		18,713	138,982	99,050	(39,932)	99,050		99,050
3200-1950 DADHC GRANT (INC GST)		140,616		140,616	-	-		-		-
3200-1951 EARLY INTERVENTION AUST GRANT		-		-	-	-		-		-
3200-1956 NSW DEPT ED - ISP GRANT		-		-	-	-		-		-

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GRAND TOTAL	3,290,232	(866,464)	-	2,041,314	(404,992)	7,099,734	7,854,719	7,449,727	(3,607,916)	3,841,811
3200-1957 FNSW GRANT - BJC NETWORK		-		-	-	-		-		-
3200-1958 EARLY INT ECIA NSW GRANT SIBLINGS		-		-	-	-		-		-
		(48,706)	-	(48,706)	(54,121)	(44,876)	9,245	(44,876)	(5,837)	(50,713)
HOUSING EXPENSE		(64,963)	-	(64,963)	(66,378)	(57,356)	9,022	(57,356)	(5,837)	(63,193)
1410-0125 HOUSING 27 DAVIS BLDG MTCE		(2,030)		(2,030)	(2,030)	(547)	1,483	(547)		(547)
1410-0126 HOUSING 27 DAVIS ST - RATES		(2,233)		(2,233)	(2,173)	(2,302)	(129)	(2,302)		(2,302)
1410-0127 HOUSING 27 DAVIS ST -INSURANCE		(1,122)		(1,122)	(807)	(807)		(807)		(807)
1410-0130 HOUSING GREENHILLS BLDG MTCE		(2,538)	(5,000)	(7,538)	(9,391)	(9,213)	178	(9,213)		(9,213)
1410-0131 HOUSING GREENHILLS - INSURANCE		(622)		(622)	(487)	(487)		(487)		(487)
1410-0140 HOUSING 7 CARTER ST BLDG MTCE		(2,030)		(2,030)	(2,030)	(295)	1,735	(295)		(295)
1410-0141 HOUSING 7 CARTER ST - RATES		(1,827)		(1,827)	(1,872)	(1,954)	(82)	(1,954)		(1,954)
1410-0147 HOUSING 7 CARTER ST - INSURANC		(735)		(735)	(395)	(395)		(395)		(395)
1410-0150 PROPERTY SERVICES ADMIN CHARGE		(7,433)		(7,433)	(7,800)	(7,800)		(7,800)		(7,800)
1410-0500 AERODROME HOUSE REFURBISH			(30,000)	(30,000)	(30,000)	(24,163)	5,837	(24,163)	(5,837)	(30,000)
3550-2504 HOUSING DEPRECIATION		(9,393)		(9,393)	(9,393)	(9,393)		(9,393)		(9,393)
HOUSINGCAPEXP HOUSING CAPITAL EXPENDITURE		(35,000)	35,000	-	-	-		-		-
HOUSING REVENUE		16,257		16,257	12,257	12,480	223	12,480		12,480
3550-1826 GENERAL - RENT ON COUNCIL HOUSES		16,257		16,257	12,257	12,480	223	12,480		12,480
3550-1827 HOUSING CAPITAL INCOME		-		-	-	-		-		-
HOUSINGCAPINC HOUSING CAPITAL INCOME		-		-	-	-		-		-
		(461,832)		(461,832)	(409,427)	(455,938)	(46,511)	(455,938)		(455,938)
ENVIRONMENTAL SERVICES EXPENSE		(691,655)		(691,655)	(654,328)	(721,966)	(67,638)	(721,966)		(721,966)
1111-0105 DOG ACT EXPENSES		(38,316)		(38,316)	(41,316)	(58,820)	(17,504)	(58,820)		(58,820)
1111-0106 DOG ACT EXPENSES - TELEPHONE		(612)		(612)	(612)	(105)	507	(105)		(105)
1111-0108 COMPANION ANIMAL DLG REGISTRAT		(6,090)		(6,090)	(6,090)	(9,599)	(3,509)	(9,599)		(9,599)
1111-0109 POUND OPERATION SALARIES & ALL		(28,674)		(28,674)	(28,674)	(22,737)	5,937	(22,737)		(22,737)
1111-0110 POUNDS ACT EXPENSES		(19,529)		(19,529)	(24,529)	(31,454)	(6,925)	(31,454)		(31,454)
1111-0111 POUNDS ACT EXPS - INSURANCE		(184)		(184)	(145)	(146)	(1)	(146)		(146)
1111-0112 POUNDS ACT EXP. - ADVERTISING		(204)		(204)	(204)	-	204	-		-
1111-0113 POUNDS ACT EXPENSE - TELEPHONE		(306)		(306)	(306)	(105)	201	(105)		(105)
1111-0115 DOG POUND MTCE		(1,117)		(1,117)	(1,117)	(772)	345	(772)		(772)
1111-0125 STOCK POUND MTCE		(508)		(508)	(528)	(525)	3	(525)		(525)
1111-0505 ANIMAL CONTROL CAPITAL WORKS		-		-	-	-		-		-
1210-0190 HEALTH ADMINISTRATION ADMIN CH		(97,976)		(97,976)	-	-		-		-
1211-0105 COMMUNITY SHARPS DISPOSAL		-		-	(110)	(110)		(110)		(110)
1212-0105 FOOD CONTROL		-		-	-	-		-		-
1213-0105 PEST CONTROL		-		-	-	-		-		-
1213-0106 PEST CONTROL - BIRDS		(500)		(500)	(500)	-	500	-		-
1214-0105 CONTRIB CENTRAL MURRAY COUNTY		(124,731)		(124,731)	(125,892)	(125,892)		(125,892)		(125,892)
1215-0105 MEMORIAL PARK TOILET BLDG MTCE		(1,015)		(1,015)	(1,015)	(100)	915	(100)		(100)
1215-0120 TOY LIBRARY BLDG MTCE		-		-	-	-		-		-

FUN Job / GL and Description	2017/18 BUDGET CARRIED FORWARD	2017/18 ORIGINAL BUDGET	17/18 CAPITAL SPLIT	17/18 ORIGINAL PLUS CARRIED FWD	REVISED MAR 17-18 BUDGET	JUN 18 ACTUAL	JUN 18 BUDGET CHANGES	REVISED JUN 17-18 BUDGET	CARRY FORWARD	REVISED JUNE BUDGET WITH CARRIED FORWARD
GRAND TOTAL	3,290,232	(866,464)	-	2,041,314	(404,992)	7,099,734	7,854,719	7,449,727	(3,607,916)	3,841,811
1215-0130 FIN SECONDHAND SHOP INSURANCE		(469)		(469)	(382)	(382)		(382)		(382)
1411-0110 ENV. SERV SALARIES & ALLOWANCE		(413,178)		(413,178)	(413,178)	(475,029)	(61,851)	(475,029)		(475,029)
1411-0120 ENV. SERV VEHICLE OPERATING EX		(44,554)		(44,554)	(44,554)	(37,496)	7,058	(37,496)		(37,496)
1411-0125 ENV. SERV STAFF TRAINING		(12,240)		(12,240)	(17,086)	(20,688)	(3,602)	(20,688)		(20,688)
1411-0130 ENV. SERV CONFERENCES/SEMINARS		(5,040)		(5,040)	(5,040)	(1,903)	3,137	(1,903)		(1,903)
1411-0135 ENV. SERV OFFICE EXPENSES		(5,583)		(5,583)	(3,452)	(4,306)	(854)	(4,306)		(4,306)
1411-0136 ENV. SERV ADVERTISING EXPENSES		(2,774)		(2,774)	(8,823)	(10,874)	(2,051)	(10,874)		(10,874)
1411-0137 ENV. SERV OFFICE EXP-TELEPHONE		(2,040)		(2,040)	(1,015)	(949)	66	(949)		(949)
1411-0140 BUILDING SURVEYOR ACCREDITATION		(3,000)		(3,000)	(3,000)	(1,500)	1,500	(1,500)		(1,500)
1411-0145 ENV. SERV LEGAL EXPENSES		(5,000)		(5,000)	(11,369)	(8,690)	2,679	(8,690)		(8,690)
1411-0146 ENV. SERV CONSULTANCY		(2,000)		(2,000)	(2,000)	(1,515)	485	(1,515)		(1,515)
1411-0150 COMMUNITY CLEAN-UP EXPENSE		-		-	(2,102)	(3,471)	(1,369)	(3,471)		(3,471)
1411-0160 SUBDIVISION SUPERVISION		-		-	(4,901)	(8,496)	(3,595)	(8,496)		(8,496)
1411-0170 ASBESTOS MANAGEMENT PROGRAM		-		-	-	-	-	-		-
1411-0180 BLDG MTCE PROGRAM		(16,240)		(16,240)	(16,240)	(6,154)	10,086	(6,154)		(6,154)
1411-0186 DA TRACKING PROJECT		-		-	(2,400)	(2,400)		(2,400)		(2,400)
1411-0187 ELECTRONIC HOUSING PROJECT		(2,500)		(2,500)	-	-		-		-
1411-0190 LESS: CHARGED TO OTHER FUNDS		484,300		484,300	455,300	455,300		455,300		455,300
1411-0195 ENV. SERV ADMIN CHARGES		(102,715)		(102,715)	(103,500)	(103,500)		(103,500)		(103,500)
1810-0190 BUILDING CONTROL ADMIN CHARGES		(238,001)		(238,001)	(238,500)	(238,500)		(238,500)		(238,500)
2200-2502 ANIMAL CONTROL EQUIPMENT DEPCN		(859)		(859)	(429)	(429)		(429)		(429)
2200-2504 ANIMAL CONTROL BLDG DEPCN		-		-	(619)	(619)		(619)		(619)
ENVSERVICESCAPEXP ENVIRONMENTAL SERVICES CAPITAL EXPENDITURE		-		-	-	-		-		-
ENVIRONMENTAL SERVICES REVENUE		229,823		229,823	244,901	266,028	21,127	266,028		266,028
2200-1500 COMP ANIMALS MICROCHIP FEES INCL GST		410		410	410	523	113	523		523
2200-1810 COMPANION ANIMAL REGISTRATION FEES		5,330		5,330	6,498	9,692	3,194	9,692		9,692
2200-1811 COMPANION ANIMAL DLG REIMBURSEMENTS		8,000		8,000	8,279	13,497	5,218	13,497		13,497
2200-1815 IMPOUNDING DOG FEES & FINES GST FREE		5,125		5,125	5,860	6,862	1,002	6,862		6,862
2200-1829 IMPOUNDING FINES & COSTS		2,153		2,153	2,153	2,171	18	2,171		2,171
2200-1896 SALES OF ANIMALS		-		-	-	-		-		-
2700-1812 FOOD CONTROL FEES		3,280		3,280	3,280	3,960	680	3,960		3,960
2750-1812 Insect/Vermin/Pest Control Fees		-		-	-	-		-		-
3600-1200 ENVIRONMENTAL SERVICES FINES INCOME		-		-	-	-		-		-
3600-1501 PLANNING ADVERT FEES - GST FREE		3,101		3,101	3,101	2,500	(601)	2,500		2,500
3600-1502 ENV. SERV SUNDRY INCOME - INCL GST		718		718	7,560	8,848	1,288	8,848		8,848
3600-1503 DRAINAGE DIAGRAMS - GST FREE		14,863		14,863	14,863	16,587	1,724	16,587		16,587
3600-1504 ON-SITE SEWAGE FEES - GST FREE		3,075		3,075	3,075	2,784	(291)	2,784		2,784
3600-1505 LGA LOCAL ACTIVITY FEE - GST FREE		8,713		8,713	8,713	2,685	(6,028)	2,685		2,685
3600-1506 FOOTPATH TRADING PERMIT FEES		1,128		1,128	1,128	50	(1,078)	50		50
3600-1507 Env. Serv Sundry Income - Ex. GST		-		-	3,605	3,605		3,605		3,605
3600-1508 PLANNING ADVERT FEE - GST FREE		-		-	725	725		725		725
3600-1812 PLANNING CERTIFICATE S149 - GST FREE		20,500		20,500	20,500	25,565	5,065	25,565		25,565
3600-1813 URGENT PLAN S149 CERT INCL GST		513		513	585	796	211	796		796

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GRAND TOTAL	3,290,232	(866,464)	-	2,041,314	(404,992)	7,099,734	7,854,719	7,449,727	(3,607,916)	3,841,811
3600-1814 CONSTRUCTION CERTIFICATE FEES		18,450		18,450	18,450	25,720	7,270	25,720		25,720
3600-1815 COMPLYING DEVELOPMENT FEES -INCL GST		11,275		11,275	11,275	6,973	(4,302)	6,973		6,973
3600-1816 DEVELOPMENT APPLICATION FEES - APPLI		71,750		71,750	71,750	71,797	47	71,797		71,797
3600-1817 COMPLIANCE CERT. INSPECT - INCL. GST		46,125		46,125	46,125	53,934	7,809	53,934		53,934
3600-1818 SUBDIV. SUPERVISION FEE - INCL. GST		98		98	1,000	1,000		1,000		1,000
3600-1870 LEGAL COSTS RECOVERED		-		-	-	-		-		-
3600-1950 LOCAL ENVIRONMENT PLAN GRANT		-		-	-	-		-		-
3600-1952 ELECTRONIC HOUSING CODE GRANT		-		-	-	-		-		-
3600-1953 APPLICATION TRACKING PH4 GRANT		-		-	-	-		-		-
6910-1500 BUILD CONTROL SUNDRY INCOME		-		-	-	-		-		-
6910-1750 LONG SERVICE CORP LEVY COMMISSION		1,333		1,333	1,333	994	(339)	994		994
6910-1755 PLANFIRST LEVY COMMISSION		308		308	308	230	(78)	230		230
6910-1760 S735A / S121ZP NOTICES GST FREE		3,075		3,075	3,075	3,030	(45)	3,030		3,030
6910-1812 BUILD CERTIFICATE FEES (S149/D)		500		500	1,250	1,500	250	1,500		1,500
ENVSERVICESCAPINC ENVIRONMENTAL SERVICES CAPITAL INCOME		-		-	-	-		-		-
	-	-	-	-	-	(1)	-	-	-	-
DOMESTIC WASTE MANAGEMENT EXPENSE	(94,809)	(1,324,955)	-	(1,419,764)	(1,577,514)	(2,970,772)	(1,393,256)	(2,970,770)	-	(2,970,770)
1412-0105 DWM ADMIN CHARGES		(213,670)		(213,670)	(214,200)	(214,200)		(214,200)		(214,200)
1412-0140 COLLECTION EXPENSES - CONTRACT		(208,380)		(208,380)	(208,380)	(224,300)	(15,920)	(224,300)		(224,300)
1412-0141 DWM WASTE COLLECTION FEE EXP		(129,413)		(129,413)	(129,413)	(165,716)	(36,303)	(165,716)		(165,716)
1412-0142 CONTRACT SUPERVISION FEES (MOI		(6,192)		(6,192)	(6,192)	(5,000)	1,192	(5,000)		(5,000)
1412-0150 TIP OPERATION EXPENSES - TOC		(119,770)		(119,770)	(135,645)	(127,503)	8,142	(127,503)		(127,503)
1412-0151 TOC TIP OP EXPS - INSURANCE		(3,774)		(3,774)	(1,925)	(1,925)		(1,925)		(1,925)
1412-0155 TIP OPERATIONS EXPENSES - BGN		(150,829)		(150,829)	(150,851)	(147,674)	3,177	(147,674)		(147,674)
1412-0156 BGN TIP OP. EXPS - INSURANCE		(3,774)		(3,774)	(2,176)	(2,176)		(2,176)		(2,176)
1412-0157 TIP OP. EXPS BGN - ELECTRICITY		(4,080)		(4,080)	(4,080)	(894)	3,186	(894)		(894)
1412-0158 TIP OPERATIONS TELEPHONE		(938)		(938)	(938)	(484)	454	(484)		(484)
1412-0160 RECYCLE CENTRE OPERATIONS EXPE		(53,186)		(53,186)	(62,300)	(46,220)	16,080	(46,220)		(46,220)
1412-0161 RECYCLE CENTRE - INSURANCE		(4,080)		(4,080)	(2,964)	(2,964)		(2,964)		(2,964)
1412-0162 RECYCLABLES COLLECTION EXPENSE		(165,141)		(165,141)	(165,141)	(163,261)	1,880	(163,261)		(163,261)
1412-0165 FINLEY RECYCLE CENTRE BLDG MTC		(203)		(203)	(203)	-	203	-		-
1412-0167 BERRIGAN TIP BLDG MTCE		(508)		(508)	(1,008)	(785)	224	(784)		(784)
1412-0185 DRUMMUSTER OPERATIONAL EXPENDI		(4,364)		(4,364)	(4,364)	(2,602)	1,762	(2,602)		(2,602)
1412-0505 PURCHASE OF BINS		(5,000)	(5,000)	(10,000)	(10,000)	(6,155)	3,845	(6,155)		(6,155)
1412-0506 FINLEY TIP - FENCING AROUND BI		-		-	-	-		-		-
1412-0512 BERRIGAN & FINLEY TIP - CRUSHED ROCK		-	(4,000)	(4,000)	(8,250)	(14,556)	(6,306)	(14,556)		(14,556)
1412-0526 TOC - NEW FENCE		-		-	-	-		-		-
1412-0527 BGN - NEW LANDFILL HOLE	(32,072)	-	(50,000)	(82,072)	(47,572)	(31,505)	16,067	(31,505)	(16,067)	(47,572)
1412-0528 BERRIGAN TIP - FENCE	(16,067)	-		(16,067)	(16,067)	(13,089)	2,978	(13,089)	(2,978)	(16,067)
1412-0529 FIN TIP FENCE		-		-	-	-		-		-
1412-0530 REHAB EXHAUSTED LANDFILLS	(8,000)	-		(8,000)	(8,000)	-	8,000	-	(8,000)	(8,000)
1412-0531 CONCRETE CRUSHING	(38,670)	-		(38,670)	(38,670)	(32,750)	5,920	(32,750)	(5,920)	(38,670)
1412-0532 BGN - COMPACTION EQUIPMENT			(150,000)	(150,000)	(150,000)	(1,529)	148,471	(1,529)	(100,000)	(101,529)

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GRAND TOTAL	3,290,232	(866,464)	-	2,041,314	(404,992)	7,099,734	7,854,719	7,449,727	(3,607,916)	3,841,811
1412-0533 TOC - TRANSFER STATION				-	-	-		-		-
3670-2026 DWM TRANSFER TO RESERVE		(16,797)		(16,797)	(183,319)	(1,739,627)	(1,556,308)	(1,739,627)	132,965	(1,606,662)
3670-2500 NON DOMESTIC WASTE BUILDINGS DEPCN		(101)		(101)	(101)	(101)		(101)		(101)
3670-2502 NON DOMESTIC WASTE LAND IMPROVMENTS DEPCN		(13,736)		(13,736)	(13,736)	(13,736)		(13,736)		(13,736)
3670-2504 DOMESTIC WASTE DEPCN		(6,363)		(6,363)	(6,363)	(6,363)		(6,363)		(6,363)
3670-2505 DOMESTIC WASTE REMEDIATION - DEPCN		(5,656)		(5,656)	(5,656)	(5,656)		(5,656)		(5,656)
WASTEMGMTCAPEXP WASTE MANAGEMENT CAPITAL EXPENDITURE		(209,000)	209,000	-	-	-		-		-
DOMESTIC WASTE MANAGEMENT REVENUE	94,809	1,324,955		1,419,764	1,577,514	2,970,771	1,393,256	2,970,770	-	2,970,770
3660-1000 DWM CHARGES COLLECTED		891,045		891,045	911,045	909,239	(1,806)	909,239		909,239
3660-1020 DWM CHARGES UNCOLLECTED		15,553		15,553	15,553	13,585	(1,968)	13,585		13,585
3660-1080 LESS - DWM CHARGES WRITTEN OFF		(2,050)		(2,050)	(2,050)	(92)	1,958	(92)		(92)
3660-1081 Less - Non-DWM Charges Written Off		-		-	-	(21)	(21)	(21)		(21)
3660-1082 LESS - DWM CHARGES D/DEBT EXPENSE		(1,025)		(1,025)	(1,025)	-	1,025	-		-
3660-1095 LESS DWM CHARGES PENSION REBATE		(78,413)		(78,413)	(71,815)	(71,537)	278	(71,537)		(71,537)
3660-1500 DWM TIPPING FEES		184,500		184,500	403,960	1,783,551	1,379,591	1,783,551		1,783,551
3660-1505 DWM WASTE COLLECTION TIP FEE CONTRA		165,716		165,716	165,716	165,904	188	165,904		165,904
3660-1950 DWM CHARGES PENSION SUBSIDY		40,500		40,500	39,498	39,498		39,498		39,498
3660-1952 NSW RECYCLING RELIEF FUND		-		-	-	16,650	16,650	16,650	-	16,650
3670-1000 BUSINESS GARBAGE CHARGES		76,365		76,365	76,410	76,634	224	76,634		76,634
3670-1500 NON-DOMESTIC WASTE TIPPING FEES		-		-	1,615	1,615		1,615		1,615
3670-1502 SALE OF SCRAP METAL		4,000		4,000	9,843	9,888	45	9,888		9,888
3670-1503 SALE OF RECYCLABLES		-		-	-	-		-		-
3670-1505 DRUMMUSTER REVENUE		1,000		1,000	1,000	-	(1,000)	-		-
3670-1506 DRUMMUSTER REIMBURSEMENTS		1,600		1,600	1,600	-	(1,600)	-		-
3670-1507 SALE OF BATTERIES		308		308	308	-	(308)	-		-
3670-1508 RAMROC CRC REIMBURSEMENT		-		-	-	-		-		-
3670-1926 GARBAGE TRANSFER FROM RESERVE	94,809	-		94,809	-	-		-		-
3670-4310 DWM DEPCN CONTRA		25,856		25,856	25,856	25,856		25,856		25,856
WASTEMGMTCAPINC WASTE MANAGEMENT CAPITAL INCOME		-		-	-	-		-		-
	(383,777)	(717,839)	-	(1,101,616)	(1,094,348)	(65,192)	1,029,157	(65,191)	(460,429)	(525,620)
STORMWATER DRAINAGE EXPENSE	(406,277)	(827,341)	-	(1,233,618)	(1,233,001)	(700,569)	532,433	(700,568)	(460,429)	(1,160,997)
1416-0110 STORM WATER DRAINAGE MTCE		(100,485)		(100,485)	(78,855)	(80,446)	(1,591)	(80,446)		(80,446)
1416-0111 STORMWATER DRAIN - ELECTRICITY		(18,360)		(18,360)	(18,360)	(12,243)	6,117	(12,243)		(12,243)
1416-0160 INTEREST-DRAINAGE INT LOAN 385		-		-	-	-		-		-
1416-0161 LOAN 387 INTEREST EXPENSE		-		-	-	-		-		-
1416-0998 ASSET MANAGEMENT - DRAINAGE		-		-	-	-		-		-
1416-2410 LIRS - US/W DRAINAGE INTEREST		(51,739)		(51,739)	(51,739)	(52,676)	(937)	(52,676)		(52,676)
1416-2411 LIRS - US/W DRAINAGE PRINCIPAL		(148,749)		(148,749)	(148,749)	(147,812)	937	(147,812)		(147,812)
1417-0525 PRINCIPAL-DRAINAGE INTLOAN 385		-		-	-	-		-		-
1417-0530 LOAN 387 PRINCIPAL - CURRENT		-		-	-	-		-		-
1417-0540 REMODEL LOCO DAM		-		-	-	-		-		-
1417-0541 RILEY COURT STORMWATER DETENTION BASIN		-		-	-	-		-		-

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GRAND TOTAL	3,290,232	(866,464)	-	2,041,314	(404,992)	7,099,734	7,854,719	7,449,727	(3,607,916)	3,841,811
1417-0546 RETENTION POND - RIV HWY FIN		-		-	(4,000)	(4,026)	(26)	(4,026)		(4,026)
1417-0551 CONSTRUCT PUMP STATION TOC GOLF		-		-	-	-		-		-
1417-0554 CHANTER ST - RAILWAY TO JERSEY		-		-	-	-		-		-
1417-0555 CRAWFORD SUBDIV DRAIN TO TOC SEWER	(6,091)	-		(6,091)	(6,091)	-	6,091	-		-
1417-0677 WILLIAM ST - HAMPDEN TO EAST		-		-	-	-		-		-
1417-0822 MURRAY ST - HEADFORD TO OSBORNE (TP)	(9,252)	-		(9,252)	-	-		-		-
1417-0824 GEORGE ST PUMPSTATION		-		-	-	-		-		-
1417-0825 LIRS - EAST RIVERINA HWY	-	-		-	(530)	(3,220)	(2,690)	(3,220)		(3,220)
1417-0826 LIRS - FLYNN ST AREA		-		-	-	-		-		-
1417-0827 FLYNN ST AREA		-		-	-	-		-		-
1417-0828 FINLEY ST DETENTION BASIN	(145,515)	-		(145,515)	(145,515)	(81,521)	63,994	(81,521)		(81,521)
1417-0829 WILLIAM ST CROSS CONNECTION		-		-	-	-		-		-
1417-0830 BRUTON ST ELEC & PIPEWORK	(150,000)	-		(150,000)	(150,000)	-	150,000	-	(150,000)	(150,000)
1417-0831 GEORGE ST-DEAN ST PUMP STATION		-		-	-	-		-		-
1417-0833 DRUMMOND ST RAILWAY TO DROHAN	(12,707)	-		(12,707)	(90,133)	(65,391)	24,742	(65,391)	(24,742)	(90,133)
1417-0834 ENDEVOUR ST NEW PUMP STATION		-		-	(5)	-	5	-		-
1417-0835 MURRAY ST WARMATTA TO WOLAMAI	(22,300)	-		(22,300)	(22,300)	-	22,300	-	(22,300)	(22,300)
1417-0836 LANE 961 BRUTON ST BGA ST NTH		-		-	-	-		-		-
1417-0837 TUPPAL ST FINLEY		-		-	(946)	(946)		(946)		(946)
1417-0838 MAY LAWSON CROSS CONNECTION		-		-	-	-		-		-
1417-0839 TOC TOWN ENTRY - DEAN ST		-		-	(6,716)	(6,716)		(6,716)		(6,716)
1417-0840 CORCORAN ST RISING MAIN	(13,389)	-		(13,389)	(14,117)	(4,865)	9,252	(4,865)	(9,252)	(14,117)
1417-0841 JERILDERIE ST HORSFALL TO NANG	(20,000)	-		(20,000)	(20,000)	(1,999)	18,001	(1,999)	(18,001)	(20,000)
1417-0842 JERILDERIE ST - NANGUNIA TO ORR	(16,000)	-		(16,000)	(16,000)	-	16,000	-	(16,000)	(16,000)
1417-0843 BRUTON ST - EXT JERILDERIE NTH		-		-	-	-		-		-
1417-0844 BRUTON ST - EXT TO CHARLOTTE		-		-	-	-		-		-
1417-0845 MCALLISTER St - HEADFORD TO OSB	(7,135)	-		(7,135)	(7,135)	-	7,135	-	(7,135)	(7,135)
1417-0846 JERSEY ST - CHANTER TO TUPPAL	(3,888)	-		(3,888)	(11,208)	(9,116)	2,092	(9,116)	(2,092)	(11,208)
1417-0847 DEAN ST RMS WORKS		-		-	(8,914)	(8,810)	104	(8,810)	-	(8,810)
1417-0848 COBRAM ST - WAVERLY RD - DRAIN			(20,000)	(20,000)	(20,000)	-	20,000	-	(20,000)	(20,000)
1417-0849 BAROOGA-DENISON ST TABLE DRAIN			(20,000)	(20,000)	(20,000)	-	20,000	-	(20,000)	(20,000)
1417-0850 DENISON - WOLLAMAI TO WARMATTA			(75,000)	(75,000)	(75,000)	(65)	74,935	(65)	(74,935)	(75,000)
1417-0851 MCALLISTER-HEADFORD - OSBOURNE			(50,000)	(50,000)	-	-		-		-
1417-0852 TOCUMWAL ST- WOLLAMAI TO WARMATTA			(75,000)	(75,000)	(75,000)	-	75,000	-	(75,000)	(75,000)
1417-0853 MORRIS ST- TOC REC RESERVE			(10,100)	(10,100)	(10,100)	(4,128)	5,972	(4,128)	(5,972)	(10,100)
1417-0854 DRAINAGE TELEMETRY UPGRADE			(30,000)	(30,000)	(3,680)	-	3,680	-	(3,680)	(3,680)
1417-0855 DRAINAGE ELECTRICAL CABINETS			(15,000)	(15,000)	(15,000)	(3,680)	11,320	(3,680)	(11,320)	(15,000)
1417-0856 TOCUMWAL ST - TUPPAL TO WOLLAMAI				-	-	-		-		-
1417-0857 TONGS ST CEMETERY PIPE DRAIN				-	-	-		-		-
3750-2512 STORMWATER DRAINAGE DEPCN		(212,908)		(212,908)	(212,908)	(212,908)		(212,908)		(212,908)
DRAINAGECAPEXP DRAINAGE CAPITAL WORKS EXPENDITURE		(295,100)	295,100	-	-	-		-		-
STORMWATER DRAINAGE REVENUE	22,500	109,502	-	132,002	138,653	635,377	496,724	635,377		635,377
1500-5105 UNSPENT LOAN PROCEEDS LIRS		-		-	-	-		-		-

FUN Job / GL and Description	2017/18 BUDGET CARRIED FORWARD	2017/18 ORIGINAL BUDGET	17/18 CAPITAL SPLIT	17/18 ORIGINAL PLUS CARRIED FWD	REVISED MAR 17-18 BUDGET	JUN 18 ACTUAL	JUN 18 BUDGET CHANGES	REVISED JUN 17-18 BUDGET	CARRY FORWARD	REVISED JUNE BUDGET WITH CARRIED FORWARD
GRAND TOTAL	3,290,232	(866,464)	-	2,041,314	(404,992)	7,099,734	7,854,719	7,449,727	(3,607,916)	3,841,811
3750-1000 STORMWATER / DRAINAGE CHARGE		71,850		71,850	72,813	72,828	15	72,828		72,828
3750-1080 DRAINAGE CHARGE - WRITE OFFS		(500)		(500)	(500)	(280)	220	(280)		(280)
3750-1200 CONTRIBUTIONS TO WORKS		-		-	-	-		-		-
3750-1500 ELECTRICITY CHARGES REFUND		-		-	-	-		-		-
3750-1501 SECT 94 CONT. DRAINAGE - BAROOGA		-		-	3,446	3,446		3,446		3,446
3750-1502 SECT 94 CONT. DRAINAGE - BERRIGAN		-		-	-	-		-		-
3750-1503 SECT 94 CONT. DRAINAGE - FINLEY		-		-	2,242	11,542	9,300	11,542		11,542
3750-1504 SECT 94 CONT. DRAINAGE - TOCUMWAL		-		-	-	-		-		-
3750-1616 Contrib-Morris St Drainage - Toc Rec			4,040	4,040	4,040	-	(4,040)	-		-
3750-1700 LIRS - URBAN S/W LOAN PROCEEDS		-		-	-	-		-		-
3750-1701 LIRS INTEREST SUBSIDY		34,112		34,112	34,112	37,631	3,519	37,631		37,631
3750-1702 LIRS Interest Earned on TD		-		-	-	-		-		-
3750-1926 SECT 94 CONT. DRAINAGE-RESERVE TRANS		-		-	-	-		-		-
3750-1950 MURRAY ST - HEADFORD TO OSBRORNE RMS FUNDING		-		-	-	510,210	510,210	510,210		510,210
3750-1951 ENDEVOUR ST CONSTRUCT PUMP STATION		-		-	-	-		-		-
3750-1952 DRAINAGE MURRAY ST WARMATTA TO WOLAMI	22,500	-		22,500	22,500	-	(22,500)	-		-
3750-1953 TUPPAL ST FINLEY - RMS FUNDING		-		-	-	-		-		-
3750-1954 DRAINAGE - RMS SH20 Finley		-		-	-	-		-		-
3750-1955 RMS - STORMWATER DRAINAGE DEAN ST TOC		-		-	-	-		-		-
DRAINAGECAPINC DRAINAGE CAPITAL WORKS INCOME		4,040	(4,040)	-	-	-		-		-
		(91,826)	-	(91,826)	(93,605)	(55,728)	37,876	(55,729)	(37,876)	(93,605)
ENVIRONMENTAL PROTECTION EXPENSE		(295,106)	-	(295,106)	(296,885)	(193,879)	103,005	(193,880)	(77,876)	(271,756)
1418-0110 LEVEE BANKS MTCE		(50,750)		(50,750)	(50,750)	(26,455)	24,295	(26,455)		(26,455)
1418-0130 MURRAY DARLING ASSOCIATION		(2,040)		(2,040)	(2,455)	(2,455)		(2,455)		(2,455)
1418-0140 LEVEE BANKS ADMIN CHARGES		(39,036)		(39,036)	(40,400)	(40,400)		(40,400)		(40,400)
1418-0500 LEVEE - TOC FORESHORE WORKS		-		-	(40,000)	(39,166)	834	(39,166)		(39,166)
1418-0501 LEVEE 1 - 4675-5700			(41,000)	(41,000)	(41,000)	(35,404)	5,596	(35,404)	(5,596)	(41,000)
1418-0502 LEVEE 1 - 7580-8435			(34,200)	(34,200)	(34,200)	-	34,200	-	(34,200)	(34,200)
1418-0503 LEVEE 1 - 9100-9650			(22,000)	(22,000)	(22,000)	-	22,000	-	(22,000)	(22,000)
1418-0504 LEVEE 1 - 10548-10700			(6,080)	(6,080)	(6,080)	-	6,080	-	(6,080)	(6,080)
1418-0505 LEVEE TREE WORKS REMOVAL			(50,000)	(50,000)	(10,000)	-	10,000	-	(10,000)	(10,000)
1418-0506 LEVEE 3 - 220M				-	-	-		-		-
1418-0507 LEVEE 5 - 2260M				-	-	-		-		-
1418-0508 LEVEE WORKS - GEOTECH				-	-	-		-		-
3800-2026 LEVEE BANK CONSTRUCTION TRANSFER TO RESERVE		(50,000)		(50,000)	(50,000)	(50,000)		(50,000)		(50,000)
LEVEECAPEXP LEVEE BANK CAPITAL EXPENDITURE		(153,280)	153,280	-	-	-		-		-
ENVIRONMENTAL PROTECTION REVENUE		203,280		203,280	203,280	138,151	(65,129)	138,151	40,000	178,151
3800-1500 FEES - MANAGEMENT OF ROAD RESERVES		-		-	-	-		-		-
3800-1926 LEVEE BANK CONSTRUCTION TRANSFER FROM RESERVE		163,280		163,280	101,780	76,651	(25,129)	76,651		76,651
3800-1951 CAPITAL WORKS INCOME - LEVEE BANKS		40,000		40,000	40,000	-	(40,000)	-	40,000	40,000
3800-1952 CAPITAL WORKS INCOME - SEPPELTS		-		-	-	-		-		-
3800-1953 NATIONAL DISASTER RELIEF ASSISTANCE GRANT		-		-	-	-		-		-

FUN Job / GL and Description	2017/18 BUDGET CARRIED FORWARD	2017/18 ORIGINAL BUDGET	17/18 CAPITAL SPLIT	17/18 ORIGINAL PLUS CARRIED FWD	REVISED MAR 17-18 BUDGET	JUN 18 ACTUAL	JUN 18 BUDGET CHANGES	REVISED JUN 17-18 BUDGET	CARRY FORWARD	REVISED JUNE BUDGET WITH CARRIED FORWARD
GRAND TOTAL	3,290,232	(866,464)	-	2,041,314	(404,992)	7,099,734	7,854,719	7,449,727	(3,607,916)	3,841,811
3800-1954 TOC LEVEE - CLUBGRANT		-		-	61,500	61,500		61,500		61,500
LEVEECAPINC LEVEE BANK CAPITAL INCOME		-		-	-	-		-		-
	-	(0)	-	(0)	(0)	0	-	-	-	-
WATER SUPPLIES EXPENSE	(1,062,533)	(3,679,844)	-	(4,742,377)	(4,904,191)	(4,276,555)	627,637	(4,276,554)	(62,918)	(4,339,472)
1510-0105 WATER ADMIN CHARGES - ADMINIST		(246,627)		(246,627)	(246,700)	(246,700)	-	(246,700)		(246,700)
1510-0106 WATER ADMIN CHARGE - ENGINEERI		(319,859)		(319,859)	(320,100)	(320,100)		(320,100)		(320,100)
1510-0117 WATER SUPPLIES - RENTAL CONTRI		(72,480)		(72,480)	(75,000)	(75,000)		(75,000)		(75,000)
1510-0125 PROV BAD & DOUBTFUL DEBTS		(5,000)		(5,000)	(5,000)	-	5,000	-		-
1510-0155 WATER WRITE OFF BAD DEBTS		(2,500)		(2,500)	(2,500)	-	2,500	-		-
1510-0170 WATER DELIVERY EXPENSES		(32,480)		(32,480)	(32,480)	(24,614)	7,866	(24,614)		(24,614)
1510-0200 WATER LEGAL EXPENSES		(5,000)		(5,000)	(5,000)	-	5,000	-		-
1510-0400 OCCUPATIONAL HEALTH & SAFETY				-	(573)	(573)		(573)		(573)
1510-0500 WATER SUPPLIES PRINCIPAL ON LO		-		-	-	-		-		-
1510-0504 OFFICE EQUIP/FURN NON CAPITAL	(3,300)	(1,320)	(2,000)	(6,620)	(6,047)	(60)	5,987	(60)		(60)
1510-0505 OFFICE EQUIP/FURN - ENG WATER	(4,500)	(2,500)	(2,000)	(9,000)	(9,000)	-	9,000	-		-
1510-0506 SUBSCRIPTIONS & MEMBERSHIPS	(5,410)	(9,384)		(14,794)	(14,794)	(3,624)	11,170	(3,624)		(3,624)
1510-0507 TELEMENTRY UPGRADE - WATER		-	(40,000)	(40,000)	(40,000)	(15,312)	24,688	(15,312)		(15,312)
1510-0510 BGA - SOLAR AT PUMPSTATION		-		-	-	-		-		-
1510-0511 FIN - SOLAR AT PUMPSTATION		-		-	-	-		-		-
1510-0512 TOC - SOLAR AT PUMPSTATION		-		-	-	-		-		-
1510-0536 SODA ASH DOSING SYSTEM		-		-	-	-		-		-
1510-0537 FIN - UPGRADE PLATFORM & WINCH WTP		-		-	-	-		-		-
1510-0548 IMPROVE OH & S AT WORK SITES		-	(10,000)	(10,000)	(10,000)	(994)	9,006	(994)		(994)
1510-0551 OH&S SIGNAGE - WATER	(5,000)	(5,000)		(10,000)	(10,000)	-	10,000	-		-
1510-0560 MAINS RETIC - BGA	(6,350)	-	(15,000)	(21,350)	(21,350)	-	21,350	-		-
1510-0561 BGA - REPAINT INTERIOR WTP		-		-	(3,654)	-	3,654	-		-
1510-0562 FIN - REPAIR WATER TOWER LEAK		-		-	-	-		-		-
1510-0563 REPLACE AC WATER MAINS		-		-	-	-		-		-
1510-0564 MAJOR PUMP REPLACEMENT	(41,723)	-		(41,723)	(175,023)	(183,371)	(8,348)	(183,371)		(183,371)
1510-0565 MAINS RETIC - BGN	(18,405)	-	(100,000)	(118,405)	(118,405)	(2,207)	116,198	(2,207)		(2,207)
1510-0570 MAINS RETIC - FIN	(18,414)	-	(60,000)	(78,414)	(78,414)	(46,938)	31,476	(46,938)		(46,938)
1510-0575 MAINS RETIC - TOC	(23,775)	-	(20,000)	(43,775)	(43,775)	(43,408)	367	(43,408)		(43,408)
1510-0608 CRUSHED GRANITE-FIN WATER DAM		-		-	-	-		-		-
1510-0613 BGN - RAW WATER PUMP STATION DRAINAGE LINE		-		-	-	-		-		-
1510-0615 FIN - FILTERED & UNFILTERED MAIN TONGS/HOWE STS	(18,977)	-		(18,977)	(4,477)	-	4,477	-		-
1510-0652 REPLACEMENT OF MINOR PLANT		-		-	-	-		-		-
1510-0657 BGN - OTHER MINOR REPAIR/REPLACEMENTS		-	(25,000)	(25,000)	(25,000)	-	25,000	-		-
1510-0661 TOC - REPLACE COMPRESSOR		-		-	-	-		-		-
1510-0662 TOC - OTHER MINOR REPAIR/REPLACEMENT		-	(25,000)	(25,000)	(25,000)	(325)	24,675	(325)		(325)
1510-0665 TOC-CHLORINE DOSING SYSTEM		-	(10,000)	(10,000)	(10,000)	-	10,000	-		-
1510-0668 FIN - CLARIFIER REPLACE PONDS	(475,000)	-		(475,000)	(475,000)	-	475,000	-	(475,000)	(475,000)
1510-0669 METER CYBAL REPLACEMENT	(30,000)	-	(314,000)	(344,000)	-	-		-		-
1510-0877 TERRACING AT WTP BGA		-		-	-	-		-		-

FUN Job / GL and Description	2017/18 BUDGET CARRIED FORWARD	2017/18 ORIGINAL BUDGET	17/18 CAPITAL SPLIT	17/18 ORIGINAL PLUS CARRIED FWD	REVISED MAR 17-18 BUDGET	JUN 18 ACTUAL	JUN 18 BUDGET CHANGES	REVISED JUN 17-18 BUDGET	CARRY FORWARD	REVISED JUNE BUDGET WITH CARRIED FORWARD
GRAND TOTAL	3,290,232	(866,464)	-	2,041,314	(404,992)	7,099,734	7,854,719	7,449,727	(3,607,916)	3,841,811
1510-0878 LOW LIFT PUMP MECH & ELEC BGN		-		-	-	-		-		-
1510-0879 HL PUMP MECH & ELEC FIN		-		-	-	-		-		-
1510-0880 CHEMICAL PUMP REPLACEMENT	(11,679)	-	(30,000)	(41,679)	(41,679)	(5,671)	36,008	(5,671)		(5,671)
1510-0881 HL PUMP MECH & ELEC BGN		-		-	-	-		-		-
1510-0882 WATER MAIN REPLACEMENT		-		-	-	-		-		-
1510-0883 BGA - UPGRADE WTP INSTRUMENTS			(20,000)	(20,000)	(20,000)	(17,813)	2,187	(17,813)		(17,813)
1510-0884 BGN -ONLINE INSTRUMENT UPGRADE			(40,000)	(40,000)	(40,000)	(8,560)	31,440	(8,560)		(8,560)
1510-0885 BGN - WTP FENCE REPLACEMENT			(20,000)	(20,000)	(20,000)	(12,297)	7,703	(12,297)		(12,297)
1510-0886 FIN - UPGRADE ALUM DOSING			(30,000)	(30,000)	(5,000)	-	5,000	-		-
1510-0887 FIN - LAKE EROSION CONTROL			(20,000)	(20,000)	(7,500)	(3,498)	4,002	(3,498)		(3,498)
1510-0888 FIN - ONLINE INSTRUMENTATION			(40,000)	(40,000)	(40,000)	(22,285)	17,715	(22,285)		(22,285)
1510-0889 FIN - WTP FENCE REPLACEMENT			(15,000)	(15,000)	(15,000)	(7,542)	7,459	(7,541)		(7,541)
1510-0890 TOC - ENCLOSE DAFF PLANT			(30,000)	(30,000)	(30,000)	-	30,000	-		-
1510-0891 TOC-UPGRADE ONLINE INSTRUMENTS			(40,000)	(40,000)	(40,000)	(13,916)	26,084	(13,916)		(13,916)
1510-0892 BGA-CCTV SURVEY INTERIOR TOWER			(20,000)	(20,000)	(20,000)	-	20,000	-		-
1510-0893 STANDPIPE STATION UPGRADES				-	(47,479)	(35,607)	11,872	(35,607)		(35,607)
1510-0894 BGA - EXPANSION WTP				-	-	-		-		-
1510-0895 BGN - STATIC MIXER				-	-	-		-		-
1510-0896 FIN - UPGRADE WTP (DAFF)				-	-	-		-		-
1510-0897 AUTOMATION QUALITY CONTROL				-	-	-		-		-
1511-0109 REC FACIL DONATION & OTHER COSTS		(1,581)		(1,581)	(2,559)	(1,569)	990	(1,569)		(1,569)
1511-0110 METER READING - BGN SHIRE		(69,629)		(69,629)	(75,629)	(88,589)	(12,960)	(88,589)		(88,589)
1511-0111 METER READING PRINTING & POSTA		(13,702)		(13,702)	(17,702)	(16,709)	993	(16,709)		(16,709)
1511-0113 METER READING TELEPHONE		(755)		(755)	(755)	(203)	552	(203)		(203)
1511-0130 PURCHASE OF WATER - BGA		(13,702)		(13,702)	(34,702)	(38,214)	(3,512)	(38,214)		(38,214)
1511-0135 PURCHASE OF WATER - BGN		(40,802)		(40,802)	(79,385)	(25,805)	53,580	(25,805)		(25,805)
1511-0140 PURCHASE OF WATER - FIN		(53,288)		(53,288)	(86,373)	(50,293)	36,080	(50,293)		(50,293)
1511-0145 PURCHASE OF WATER - TOC		(12,992)		(12,992)	(12,992)	(10,408)	2,584	(10,408)		(10,408)
1511-0150 WATER TREATMENT - OP EXP - BGA		(146,363)		(146,363)	(135,000)	(132,473)	2,527	(132,473)		(132,473)
1511-0151 WATER TREATMENT-BGA ELECTRICIT		(40,800)		(40,800)	(40,800)	(42,659)	(1,859)	(42,659)		(42,659)
1511-0152 WATER TREATMENT -BGA TELEPHONE		(3,774)		(3,774)	(3,774)	(2,148)	1,626	(2,148)		(2,148)
1511-0153 WATER TREATMENT -BGA INSURANCE		(11,016)		(11,016)	(10,939)	(10,939)		(10,939)		(10,939)
1511-0165 WATER TREATMENT - OP EXP - BGN		(149,814)		(149,814)	(141,000)	(141,924)	(924)	(141,924)		(141,924)
1511-0166 WATER TREATMENT-BGN ELECTRICIT		(20,400)		(20,400)	(20,400)	(28,009)	(7,609)	(28,009)		(28,009)
1511-0167 WATER TREATMENT -BGN TELEPHONE		(3,774)		(3,774)	(3,774)	(1,706)	2,068	(1,706)		(1,706)
1511-0168 WATER TREATMENT BGN- INSURANCE		(8,325)		(8,325)	(7,289)	(7,289)		(7,289)		(7,289)
1511-0180 WATER TREATMENT - OP EXP - FIN		(165,953)		(165,953)	(180,000)	(153,896)	26,103	(153,897)		(153,897)
1511-0182 WATER TREATMENT FIN-INSURANCE		(14,178)		(14,178)	(13,283)	(13,283)		(13,283)		(13,283)
1511-0183 WATER TREATMENT-FIN ELECTRICIT		(40,800)		(40,800)	(40,800)	(37,620)	3,180	(37,620)		(37,620)
1511-0184 WATER TREATMENT -FIN TELEPHONE		(959)		(959)	(959)	(561)	398	(561)		(561)
1511-0195 WATER TREATMENT - OP EXP - TOC		(200,970)		(200,970)	(150,000)	(168,436)	(18,436)	(168,436)		(168,436)
1511-0196 WATER TREATMENT -TOC TELEPHONE		(918)		(918)	(918)	(611)	307	(611)		(611)
1511-0197 WATER TREATMENT-TOC ELECTRICIT		(51,000)		(51,000)	(36,000)	(44,611)	(8,611)	(44,611)		(44,611)
1511-0198 WATER TREATMENT-TOC -INSURANCE		(16,524)		(16,524)	(15,469)	(15,469)		(15,469)		(15,469)

FUN Job / GL and Description	2017/18 BUDGET CARRIED FORWARD	2017/18 ORIGINAL BUDGET	17/18 CAPITAL SPLIT	17/18 ORIGINAL PLUS CARRIED FWD	REVISED MAR 17-18 BUDGET	JUN 18 ACTUAL	JUN 18 BUDGET CHANGES	REVISED JUN 17-18 BUDGET	CARRY FORWARD	REVISED JUNE BUDGET WITH CARRIED FORWARD
GRAND TOTAL	3,290,232	(866,464)	-	2,041,314	(404,992)	7,099,734	7,854,719	7,449,727	(3,607,916)	3,841,811
1511-0230 PUMPING STATIONS - OP EXP BGA		(27,710)		(27,710)	(27,710)	(30,325)	(2,616)	(30,326)		(30,326)
1511-0231 PUMPING STATIONS - OP EXP BGN		(15,530)		(15,530)	(15,984)	(18,108)	(2,124)	(18,108)		(18,108)
1511-0232 PUMPING STATIONS OP EXP FIN		(17,458)		(17,458)	(17,458)	(8,335)	9,123	(8,335)		(8,335)
1511-0233 PUMPING STATIONS OP EXP TOC		(13,195)		(13,195)	(12,741)	(13,680)	(939)	(13,680)		(13,680)
1511-0270 RETIC & METERS - OP EXP - BGA		(26,593)		(26,593)	(20,593)	(14,630)	5,963	(14,630)		(14,630)
1511-0285 RETIC & METERS - OP EXP - BGN		(62,829)		(62,829)	(60,108)	(66,282)	(6,175)	(66,283)		(66,283)
1511-0300 RETIC & METERS - OP EXP - FIN		(73,588)		(73,588)	(72,610)	(94,547)	(21,937)	(94,547)		(94,547)
1511-0315 RETIC & METERS - OP EXP - TOC		(43,341)		(43,341)	(49,341)	(54,462)	(5,122)	(54,463)		(54,463)
1511-0316 RETIC & METERS - INSURANCE		-		-	-	-		-		-
1511-0320 CYBLES MAINTENANCE		(102)		(102)	(102)	-	102	1		1
1511-0330 WATER NEW CONNECTIONS (INC MET		(38,824)		(38,824)	(38,824)	(43,797)	(4,973)	(43,797)		(43,797)
1511-0340 WATER SAMPLING / MONITORING		(10,658)		(10,658)	(13,379)	(17,938)	(4,560)	(17,939)		(17,939)
1511-0355 WATER SUPPLY INTEREST ON LOANS		-		-	-	-		-		-
1511-0397 INSTALLATION OF RPZ		-		-	-	-		-		-
1511-0398 AUTOMATE CENTRALISED METER READ	(400,000)	-		(400,000)	(744,000)	-	744,000	-	(744,000)	(744,000)
1512-0105 BANK & GOVT CHARGES		(7,752)		(7,752)	(7,600)	(7,600)		(7,600)		(7,600)
1512-0130 HOUSING TOC WATER BLDG MTCE		(2,588)		(2,588)	(2,588)	(224)	2,364	(224)		(224)
1512-0131 HOUSING TOC WATER INSURANCE		(806)		(806)	-	-		-		-
1512-0152 INSTALLATION OF RCD'S		-		-	-	-		-		-
1512-0155 SELLING COSTS - HIGH SEC WATER		-		-	-	-		-		-
4110-2026 WATER SUPPLIES TRANSFER TO RESERVE		-		-	-	(1,156,082)	(1,156,082)	(1,156,082)	1,156,082	0
4210-2545 WATER MAINS RETIC & METERS - DEPCN		(321,786)		(321,786)	(321,786)	(321,786)		(321,786)		(321,786)
4240-2545 WATER TREATMENT WORKS - DEPCN		(297,950)		(297,950)	(297,950)	(297,950)		(297,950)		(297,950)
4250-2504 WATER HOUSING TOC - DEPCN		(6,969)		(6,969)	(6,969)	(6,969)		(6,969)		(6,969)
WSCAPEXP WATER SUPPLIES CAPITAL EXPENDITURE		(928,000)	928,000	-	-	-		-		-
WATER SUPPLIES REVENUE	1,062,533	3,679,844		4,742,377	4,904,191	4,276,555	(627,637)	4,276,554	62,918	4,339,472
4110-1000-0001 WATER CHARGES - BGA		439,633		439,633	471,294	457,102	(14,192)	457,102		457,102
4110-1000-0002 WATER CHARGES - BGN		296,399		296,399	296,399	298,633	2,234	298,633		298,633
4110-1000-0003 WATER CHARGES - FIN		568,752		568,752	568,752	569,024	272	569,024		569,024
4110-1000-0004 WATER CHARGES - TOC		654,483		654,483	654,483	664,733	10,250	664,733		664,733
4110-1000-0005 WATER CHARGES - NON RATEABLE		48,093		48,093	50,731	51,777	1,046	51,777		51,777
4110-1080 LESS WATER CHARGES WRITTEN OFF		(3,000)		(3,000)	(3,000)	(874)	2,126	(874)		(874)
4110-1082 LESS WATER CHARGES D/DEBT EXPENSE		(5,000)		(5,000)	(5,000)	-	5,000	-		-
4110-1095 LESS WATER PENSION REBATE - BGN		(87,500)		(87,500)	(84,184)	(83,703)	481	(83,703)		(83,703)
4110-1500 WATER CONSUMPTION - BGN SHIRE		750,000		750,000	793,369	1,075,477	282,108	1,075,477		1,075,477
4110-1501 WATER - STANDPIPE SALES		3,485		3,485	7,768	11,453	3,685	11,453		11,453
4110-1502 WATER CONNECTION FEES - GST FREE		24,088		24,088	28,482	38,557	10,075	38,557		38,557
4110-1503 WATER DELIVERIES INCOME		17,220		17,220	17,220	25,133	7,913	25,133		25,133
4110-1504 SALE OF HIGH SECURITY WATER		50,000		50,000	151,403	248,443	97,040	248,443		248,443
4110-1506 WATER - RENT ON COUNCIL HOUSES		3,380		3,380	3,380	3,380	-	3,380		3,380
4110-1507 WATER - DISCONNECTION FEE		500		500	500	65	(435)	65		65
4110-1509 WATER SUNDRY INCOME - INC GST		2,000		2,000	2,000	-	(2,000)	-		-
4110-1511 LEGAL COST RECOVERY		(2,000)		(2,000)	(2,000)	-	2,000	-		-

FUN Job / GL and Description	2017/18 BUDGET CARRIED FORWARD	2017/18 ORIGINAL BUDGET	17/18 CAPITAL SPLIT	17/18 ORIGINAL PLUS CARRIED FWD	REVISED MAR 17-18 BUDGET	JUN 18 ACTUAL	JUN 18 BUDGET CHANGES	REVISED JUN 17-18 BUDGET	CARRY FORWARD	REVISED JUNE BUDGET WITH CARRIED FORWARD
GRAND TOTAL	3,290,232	(866,464)	-	2,041,314	(404,992)	7,099,734	7,854,719	7,449,727	(3,607,916)	3,841,811
4110-1512 PRIVATE WORKS INCOME - WATER		500		500	500	-	(500)	-		-
4110-1601 SECT. 64 CONT. WATER - BGA		-		-	12,319	12,319		12,319		12,319
4110-1602 SECT. 64 CONT. WATER - BER		-		-	3,736	3,736		3,736		3,736
4110-1603 SECT. 64 CONT. WATER - FIN		-		-	2,246	23,188	20,942	23,188		23,188
4110-1604 SECT. 64 CONT. WATER - TOC		-		-	-	8,343	8,343	8,343		8,343
4110-1611 SECT. 64 CONT. WATER PURCHASE - BGA		-		-	-	4,800	4,800	4,800		4,800
4110-1612 SECT. 64 CONT. WATER PURCHASE - BER		-		-	4,800	-	(4,800)	-		-
4110-1613 SECT. 64 CONT. WATER PURCHASE - FIN		-		-	7,318	5,400	(1,918)	5,400		5,400
4110-1614 SECT. 64 CONT. WATER PURCHASE - TOC		-		-	-	-		-		-
4110-1700 WATER LOAN PROCEEDS		-		-	-	-		-		-
4110-1840 INTEREST ON INVESTMENTS		186,563		186,563	186,563	186,563		186,563		186,563
4110-1926 WATER TRANSFER FROM RESERVE	1,062,533	57,543		1,120,076	1,062,106	-	(1,062,107)	(1)	62,918	62,917
4110-1927 SECT 64 CONT. - TRANSFER TO RESERVE		-		-	-	-		-		-
4110-1951 WATER CHARGES PENSION SUBSIDY		48,000		48,000	46,301	46,301		46,301		46,301
4110-1954 GRANT - DROUGHT WORKS		-		-	-	-		-		-
4110-1955 GRANT - SAFE & SECURE WATER		-		-	-	-		-		-
4240-4710 WATER DEPCN CONTRA		626,705		626,705	626,705	626,705		626,705		626,705
WSCAPINC WATER SUPPLIES CAPITAL INCOME		-		-	-	-		-		-
	-	(0)	-	(0)	-	0	(0)	(0)		(0)
SEWERAGE SERVICES EXPENSE	(417,627)	(2,747,573)	-	(3,165,200)	(3,558,533)	(3,168,611)	389,921	(3,168,612)		(3,168,612)
1610-0105 SEWERAGE ADMIN CHARGE - ADMINI		(183,821)		(183,821)	(183,900)	(183,900)		(183,900)		(183,900)
1610-0106 SEWER ADMIN CHARGE - ENGINEERI		(277,007)		(277,007)	(278,100)	(278,100)		(278,100)		(278,100)
1610-0117 SEWERAGE SERVICE - RENTAL CONT		(48,320)		(48,320)	(45,000)	(45,000)		(45,000)		(45,000)
1610-0155 SEWER WRITE OFF BAD DEBTS		(1,000)		(1,000)	(1,000)	-	1,000	-		-
1610-0400 OCCUPATIONAL HEALTH & SAFETY		-		-	(1,174)	(1,174)		(1,174)		(1,174)
1610-0504 OFFICE EQUIP/FURN NON CAPITAL		(500)		(500)	(500)	-	500	-		-
1610-0512 PUMP REPLACEMENT	(7,065)	-	(30,000)	(37,065)	(58,677)	(54,867)	3,810	(54,867)		(54,867)
1610-0517 GRAVEL POND BANKS - TOC		-		-	-	-		-		-
1610-0522 ROCK BEACHING - TOC RECYCLE PONDS		-		-	-	-		-		-
1610-0526 SEWER MAIN UPGRADES - TOCUMWAL	(59,247)	-		(59,247)	(59,247)	(27,618)	31,629	(27,618)		(27,618)
1610-0527 UPGRADE AMENITIES AT ALL STP	(4,014)	-	(10,000)	(14,014)	(14,014)	(3,641)	10,373	(3,641)		(3,641)
1610-0550 BGN - STP FENCE		-		-	(9,319)	(9,319)		(9,319)		(9,319)
1610-0551 TOC - FENCE REPLACEMENT		-	(15,000)	(15,000)	(14,614)	(6,281)	8,333	(6,281)		(6,281)
1610-0552 FIN - STP FENCE		-		-	(12,067)	(12,067)		(12,067)		(12,067)
1610-0580 BGA SEWER MAIN UPGRADE		-		-	-	-		-		-
1610-0590 BGN SEWER MAIN UPGRADES	(29,257)	-	(30,000)	(59,257)	(59,257)	-	59,257	-		-
1610-0595 FIN SEWER MAIN UPGRADES		-		-	-	(244)	(244)	(244)		(244)
1610-0600 TOC SEWER MAIN UPGRADES	(9,193)	-	(100,000)	(109,193)	(99,193)	(97)	99,096	(97)		(97)
1610-0610 AC MAIN RENEWALS		-		-	-	-		-		-
1610-0621 BGA UPGRADE PUMP STATION		-	(30,000)	(30,000)	(7,615)	-	7,615	-		-
1610-0652 REPLACEMENT OF MINOR PLANT		-		-	-	-		-		-
1610-0655 BGN UPGRADE PUMP STATIONS	(5,037)	-		(5,037)	(5,037)	-	5,037	-		-
1610-0658 SPARE PUMPS FOR LOW PRESS SYS	(2,564)	-		(2,564)	(2,564)	-	2,564	-		-

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GRAND TOTAL	3,290,232	(866,464)	-	2,041,314	(404,992)	7,099,734	7,854,719	7,449,727	(3,607,916)	3,841,811
1610-0705 FIN UPGRADE PUMP STATIONS		-	(10,000)	(10,000)	(10,000)	(3,470)	6,530	(3,470)		(3,470)
1610-0707 SEAL ACCESS TO STW & TRUCK WAS	(8,709)	-		(8,709)	(8,709)	-	8,709	-		-
1610-0708 TOC-REFURBISH CONCRETE WORK	(43,630)	-		(43,630)	(43,630)	(58,655)	(15,025)	(58,655)		(58,655)
1610-0743 UPGRADE SEWER TELEMTRY		-	(40,000)	(40,000)	(40,000)	(48,142)	(8,142)	(48,142)		(48,142)
1610-0852 IMPROVE EMBANKMENT OF THE PONDS	(6,674)	-		(6,674)	(6,674)	-	6,674	-		-
1610-0880 BGA - DUMPING POINT FOR CARAVANS		-		-	-	-		-		-
1610-0881 BGN - REFURBISH CONCRETE WORK, TRICKLE FILTER, STP, CHANNEL	(24,735)	-		(24,735)	(24,735)	-	24,735	-		-
1610-0882 BGN - REPLACE PUMP STATION LIDS, INSTALL HOLDING BRACKETS	(10,000)	-		(10,000)	(10,000)	-	10,000	-		-
1610-0883 FIN - GRAVEL POND BANKS		-	(10,000)	(10,000)	(10,000)	-	10,000	-		-
1610-0884 FIN - REFURBISH CONCRETE WORK	(60,000)	-	(60,000)	(120,000)	(120,000)	(61,586)	58,414	(61,586)		(61,586)
1610-0887 TOC - PUMP STATIONS UPGRADE		-		-	-	-		-		-
1610-0888 TOC - CRUSHED ROCK ON PS ACCESS AREAS		-		-	-	-		-		-
1610-0890 BGA-DESILT PRIMARY POND		-		-	(25,000)	(11,806)	13,194	(11,806)		(11,806)
1610-0891 BGN-DESILT SLUDGE LAGOON	(18,783)	-		(18,783)	(32,065)	(32,615)	(550)	(32,615)		(32,615)
1610-0892 BGA-MINOR REPAIR/REPLACE		-	(10,000)	(10,000)	(10,000)	-	10,000	-		-
1610-0893 BGN-MINOR REPAIR/REPLACE		-	(20,000)	(20,000)	(10,650)	-	10,650	-		-
1610-0895 FIN-MINOR REPAIR/REPLACE		-	(30,000)	(30,000)	(15,000)	-	15,000	-		-
1610-0896 FIN-POND FENCING		-		-	-	-		-		-
1610-0897 TOC-MINOR REPAIR/REPLACE		-	(20,000)	(20,000)	-	-		-		-
1610-0898 BGN - POND FENCING	(14,400)	-	(10,000)	(24,400)	(24,400)	(9,035)	15,365	(9,035)		(9,035)
1610-0899 FIN - DESILT PRIMARY POND	(50,000)	-		(50,000)	(50,000)	(12,627)	37,373	(12,627)		(12,627)
1610-0900 FIN - UPGRADE PUMP STATION	(7,203)	-		(7,203)	(7,203)	-	7,203	-		-
1610-0901 NEW DRYING BED	(38,978)	-		(38,978)	(38,978)	-	38,978	-		-
1610-0902 BGA - REPLACE ELECTRICAL CABINET			(10,000)	(10,000)	(10,000)	(1,310)	8,690	(1,310)		(1,310)
1610-0903 BGN - REPLACE DIGESTOR ROOF			(25,000)	(25,000)	(25,000)	-	25,000	-		-
1610-0904 FIN - REPLACE DIGESTOR ROOF			(25,000)	(25,000)	(25,000)	-	25,000	-		-
1610-0905 BGN - REPLACE ELECTRICAL CABINET			(15,000)	(15,000)	(15,000)	-	15,000	-		-
1610-0906 TOC - TRICKLE FILTER ARM			(40,000)	(40,000)	(40,000)	(3,954)	36,046	(3,954)		(3,954)
1610-0907 TOC - ACCESS WISE COURT PS			(40,000)	(40,000)	(40,000)	-	40,000	-		-
1610-0908 BGN -REFURBISH IRRIGATION AREA				-	-	-		-		-
1610-0909 BGN - UPGRADE DIGESTOR				-	-	-		-		-
1610-0910 FIN - DESILT SLUDGE LAGOON				-	-	-		-		-
1610-0911 FIN - REPLACE ELECTRICAL CABIN				-	-	-		-		-
1610-0912 FIN-ODOR INVESTIGATE/ MITIGATE				-	-	-		-		-
1610-0913 TOC - REPLACE ELECTRICAL CABIN				-	-	-		-		-
1611-0109 RECREATION FACILITIES DONATION		(900)		(900)	(1,052)	(1,052)		(1,052)		(1,052)
1611-0110 SEWER TREATMENT - OP EXP - BGA		(7,765)		(7,765)	(7,765)	(12,729)	(4,964)	(12,729)		(12,729)
1611-0111 SEWER TREATMENT BGA INSURANCE		(306)		(306)	(226)	(226)		(226)		(226)
1611-0112 SEWER TREATMENT-BGA ELECTRICIT				-	(250)	(278)	(28)	(278)		(278)
1611-0113 SEWER TREATMENT -BGA TELEPHONE		(153)		(153)	(153)	(69)	84	(69)		(69)
1611-0125 SEWER TREATMENT - OP EXP - BGN		(86,275)		(86,275)	(89,500)	(95,945)	(6,445)	(95,945)		(95,945)
1611-0126 SEWER TREATMENT - BGN ELECTRICITY				-	(4,000)	(3,906)	94	(3,906)		(3,906)
1611-0127 SEWER TREATMENT -BGN INSURANCE		(3,876)		(3,876)	(2,995)	(2,995)	3	(2,992)		(2,992)
1611-0128 SEWER TREATMENT BGN -TELEPHONE		(3,264)		(3,264)	(3,264)	(1,520)	1,744	(1,520)		(1,520)

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GRAND TOTAL	3,290,232	(866,464)	-	2,041,314	(404,992)	7,099,734	7,854,719	7,449,727	(3,607,916)	3,841,811
1611-0129 SEWER - EFFLUENT RE-USE - BGN		(5,481)		(5,481)	(5,481)	(6,170)	(689)	(6,170)		(6,170)
1611-0140 SEWER TREATMENT - OP EXP - FIN		(93,888)		(93,888)	(95,153)	(86,675)	8,478	(86,675)		(86,675)
1611-0141 SEWER TREATMENT -FIN INSURANCE		(3,978)		(3,978)	(2,911)	(2,911)		(2,911)		(2,911)
1611-0142 SEWER TREATMENT-FIN ELECTRICIT		(15,555)		(15,555)	(10,569)	(11,797)	(1,228)	(11,797)		(11,797)
1611-0143 SEWER TREATMENT FIN- TELEPHONE		(357)		(357)	(2,557)	(2,018)	539	(2,018)		(2,018)
1611-0144 SEWER - EFFLUENT RE-USE - FIN		(6,293)		(6,293)	(13,977)	(19,228)	(5,251)	(19,228)		(19,228)
1611-0155 SEWER TREATMENT - OP EXP - TOC		(105,763)		(105,763)	(110,149)	(125,996)	(15,847)	(125,996)		(125,996)
1611-0156 SEWER TREATMENT -TOC INSURANCE		(4,182)		(4,182)	(3,321)	(3,321)		(3,321)		(3,321)
1611-0157 SEWER TREATMENT-TOC ELECTRICIT		(20,808)		(20,808)	(20,808)	(22,026)	(1,218)	(22,026)		(22,026)
1611-0158 SEWER TREATMENT -TOC TELEPHONE		(581)		(581)	(581)	(225)	356	(225)		(225)
1611-0159 SEWER - EFFLUENT RE-USE - TOC		(21,823)		(21,823)	(31,455)	(30,024)	1,431	(30,024)		(30,024)
1611-0170 RETIC - OP EXP - BGA		(7,359)		(7,359)	(12,000)	(9,735)	2,264	(9,736)		(9,736)
1611-0171 RETIC OP EXP ELECTRICITY -BGA		(18,972)		(18,972)	(30,972)	(14,289)	16,683	(14,289)		(14,289)
1611-0185 RETIC - OP EXP - BGN		(30,653)		(30,653)	(30,653)	(18,830)	11,823	(18,830)		(18,830)
1611-0186 RETIC OP EXP - ELECTRICITY BGN		(15,708)		(15,708)	(15,708)	(7,729)	7,979	(7,729)		(7,729)
1611-0200 RETIC - OP EXP - FIN		(34,916)		(34,916)	(30,916)	(22,284)	8,632	(22,284)		(22,284)
1611-0201 RETIC OP EXP ELECTRICITY - FIN		(18,054)		(18,054)	(18,054)	(12,874)	5,180	(12,874)		(12,874)
1611-0215 RETIC - OP EXP - TOC		(21,315)		(21,315)	(31,315)	(32,735)	(1,420)	(32,735)		(32,735)
1611-0216 RETIC OP EXP ELECTRICITY - TOC		(21,726)		(21,726)	(21,726)	(23,577)	(1,851)	(23,577)		(23,577)
1611-0230 PUMPING STATIONS OP EXP BGA		(87,189)		(87,189)	(78,300)	(89,670)	(11,370)	(89,670)		(89,670)
1611-0231 PUMPING STATIONS OP EXP BGN		(38,976)		(38,976)	(30,680)	(35,021)	(4,341)	(35,021)		(35,021)
1611-0232 PUMPING STATIONS OP EXP FIN		(55,318)		(55,318)	(40,732)	(55,173)	(14,441)	(55,173)		(55,173)
1611-0233 PUMPING STATIONS OP EXP TOC		(66,889)		(66,889)	(81,100)	(93,904)	(12,804)	(93,904)		(93,904)
1611-0234 LOW PRESSURE SYSTEM - BGA		(6,598)	(5,000)	(11,598)	(13,000)	(6,139)	6,860	(6,140)		(6,140)
1611-0235 LOW PRESSURE SYSTEM - BGN		(4,060)	(5,000)	(9,060)	(9,060)	(287)	8,773	(287)		(287)
1611-0236 LOW PRESSURE SYSTEM - FIN		(2,944)	(5,000)	(7,944)	(7,944)	(66)	7,877	(67)		(67)
1611-0237 LOW PRESSURE SYSTEM - TOC		(9,541)	(5,000)	(14,541)	(8,900)	(8,284)	616	(8,284)		(8,284)
1611-0250 SEWERAGE CONNECTIONS - SHIRE		(15,936)		(15,936)	(15,936)	(6,740)	9,196	(6,740)		(6,740)
1611-0340 SEWER SAMPLING / MONITORING		(8,323)		(8,323)	(18,544)	(7,633)	10,911	(7,633)		(7,633)
1611-0341 RAISING OF SEWER MANHOLD LIDS	(1,167)	(15,022)		(16,189)	(12,189)	(2,690)	9,499	(2,690)		(2,690)
1611-0342 TOCUMWAL CCTV	(16,971)	(38,976)		(55,947)	(55,947)	(30,959)	24,988	(30,959)		(30,959)
1611-0344 INSTALLATION OF RPZ		-		-	-	-		-		-
1612-0105 BANK & GOVT CHARGES		(7,650)		(7,650)	(7,500)	(7,500)		(7,500)		(7,500)
1612-0155 BGN TRUCK WASH OPERATING EXPEN		(558)		(558)	(558)	(307)	251	(307)		(307)
1612-0156 BGN TRUCK WASH ELECTRICITY		(592)		(592)	(592)	(416)	175	(417)		(417)
1612-0157 BGN TRUCK WASH - TELEPHONE		(367)		(367)	(367)	(311)	56	(311)		(311)
1612-0160 BGN TRUCK WASH MTCE		(1,117)		(1,117)	(1,189)	(5,456)	(4,268)	(5,457)		(5,457)
1612-0170 FIN TRUCK WASH OPERATING EXPEN		(3,654)		(3,654)	(6,113)	(10,203)	(4,090)	(10,203)		(10,203)
1612-0171 FIN TRUCK WASH - ELECTRICITY		(2,142)		(2,142)	(1,892)	(1,398)	494	(1,398)		(1,398)
1612-0172 FIN TRUCK WASH - TELEPHONE		(449)		(449)	(449)	(401)	48	(401)		(401)
1612-0175 FIN TRUCK WASH MTCE		(2,030)		(2,030)	(2,755)	(2,196)	559	(2,196)		(2,196)
1612-0180 INSTALLATION OF RCD's		-		-	-	-		-		-
1612-0181 BGN TRUCK WASH AVDATA PUMP		-		-	-	-		-		-
1612-0182 FIN TRUCK WASH AVDATA PUMP		-		-	(142)	(142)		(142)		(142)

FUN Job / GL and Description	2017/18 BUDGET CARRIED FORWARD	2017/18 ORIGINAL BUDGET	17/18 CAPITAL SPLIT	17/18 ORIGINAL PLUS CARRIED FWD	REVISED MAR 17-18 BUDGET	JUN 18 ACTUAL	JUN 18 BUDGET CHANGES	REVISED JUN 17-18 BUDGET	CARRY FORWARD	REVISED JUNE BUDGET WITH CARRIED FORWARD
GRAND TOTAL	3,290,232	(866,464)	-	2,041,314	(404,992)	7,099,734	7,854,719	7,449,727	(3,607,916)	3,841,811
1612-0500 TOC WASH BAY		-		-	-	-		-		-
1612-0501 FIN TRUCKWASH RESTART NSW				-	(462,513)	(515,882)	(53,369)	(515,882)		(515,882)
5110-2026 SEWER SERVICES TRANSFER TO RESERVE		(107,345)		(107,345)	-	(239,861)	(239,861)	(239,861)		(239,861)
5110-3700 Internal Loan 385 Receivable-Current		-		-	-	-		-		-
5110-3750 Loan 387 Receivable - Current		-		-	-	-		-		-
5210-2550 SEWER MAINS RETIC - DEPCN		(371,882)		(371,882)	(371,882)	(371,882)		(371,882)		(371,882)
5240-2550 SEWER TREATMENT WORKS - DEPCN		(208,565)		(208,565)	(208,565)	(208,565)		(208,565)		(208,565)
5250-2500 SEWER PLANT & EQUIP DEPCN		(20,200)		(20,200)	(20,200)	(20,200)		(20,200)		(20,200)
5250-2502 SEWER EQUIPMENT DEPCN		(10,605)		(10,605)	(10,605)	(10,605)		(10,605)		(10,605)
5280-2500 TRUCKWASH - DEPCN		(51)		(51)	(51)	(51)	(1)	(52)		(52)
SEWERCAPEXP SEWERAGE SERVICES CAPITAL EXPENDITURE		(600,000)	600,000	-	-	-		-		-
SEWERAGE SERVICES REVENUE	417,627	2,747,573		3,165,200	3,558,533	3,168,611	(389,921)	3,168,612		3,168,612
5110-1000-0001 SEWER CHARGES - BGA		433,007		433,007	484,667	458,198	(26,469)	458,198		458,198
5110-1000-0002 SEWER CHARGES - BGN		260,676		260,676	260,892	263,672	2,780	263,672		263,672
5110-1000-0003 SEWER CHARGES - FIN		560,166		560,166	559,588	559,018	(570)	559,018		559,018
5110-1000-0004 SEWER CHARGES - TOC		646,524		646,524	638,022	666,490	28,468	666,490		666,490
5110-1000-0005 SEWER CHARGES - NON RATEABLE		61,449		61,449	61,824	64,892	3,068	64,892		64,892
5110-1000-0006 SEWER CHARGES - LOW PRESSURE SEWER CHG		8,374		8,374	8,374	-	(8,374)	-		-
5110-1000-0007 SEWER VOLUME CHARGE - NONRESIDENTIAL		-		-	-	-		-		-
5110-1000-0009 SEWER TRADE WASTE CHARGES		-		-	-	-		-		-
5110-1080 LESS SEWER CHARGES WRITTEN OFF		(2,000)		(2,000)	(2,000)	(39)	1,961	(39)		(39)
5110-1082 LESS SEWER CHARGES D/DEBT EXPENSE		(3,500)		(3,500)	(3,500)	-	3,500	-		-
5110-1095 LESS SEWER PENSION REBATE - SHIRE		(86,000)		(86,000)	(81,099)	(80,566)	533	(80,566)		(80,566)
5110-1500 SEWER CONNECTION FEES - GST FREE		10,250		10,250	10,250	11,999	1,749	11,999		11,999
5110-1501 SEWER SUNDRY INCOME - INC.GST		-		-	5,728	5,728		5,728		5,728
5110-1502 DISPOSAL OF SEPTAGE INCOME		4,100		4,100	14,630	22,249	7,619	22,249		22,249
5110-1503 SEWER SUNDRY INCOME - GST FREE		1,000		1,000	1,000	-	(1,000)	-		-
5110-1504 TOC SEWER EFFLUENT REUSE		1,640		1,640	1,640	-	(1,640)	-		-
5110-1505 BGN SEWER EFFLUENT REUSE		-		-	-	-		-		-
5110-1601 SECT. 64 CONT. SEWER - BGA		-		-	3,472	3,472		3,472		3,472
5110-1602 SECT. 64 CONT. SEWER - BER		-		-	-	-		-		-
5110-1603 SECT. 64 CONT. SEWER - FIN		-		-	-	-		-		-
5110-1604 SECT. 64 CONT. SEWER - TOC		-		-	-	-		-		-
5110-1700 INTEREST INCOME - INTERNAL LOAN 385		-		-	-	-		-		-
5110-1750 LOAN 387 INTEREST INCOME		-		-	-	-		-		-
5110-1840 INTEREST ON INVESTMENTS		187,959		187,959	187,959	187,959		187,959		187,959
5110-1926 SEWER TRANSFER FROM RESERVE	417,627	-		417,627	420,549	-	(420,549)	-		-
5110-1928 SECT 64 CONT SEWER RESERVE TRANSFER		-		-	0	-		0		0
5110-1950 ALTERNATE ENERGY SUPPLY GRANT		-		-	-	-		-		-
5110-1951 SEWER CHARGES PENSION SUBSIDY		47,500		47,500	44,605	44,605		44,605		44,605
5210-4810 SEWER DEPCN CONTRA		611,303		611,303	611,303	611,303	1	611,304		611,304
5280-1500 TRUCK WASH (AVDATA) INCOME		5,125		5,125	15,174	20,961	5,787	20,961		20,961
5280-1950 Restart NSW Fixing Country Truckwash		-		-	315,455	328,670	13,215	328,670		328,670

FUN Job / GL and Description	2017/18 BUDGET CARRIED FORWARD	2017/18 ORIGINAL BUDGET	17/18 CAPITAL SPLIT	17/18 ORIGINAL PLUS CARRIED FWD	REVISED MAR 17-18 BUDGET	JUN 18 ACTUAL	JUN 18 BUDGET CHANGES	REVISED JUN 17-18 BUDGET	CARRY FORWARD	REVISED JUNE BUDGET WITH CARRIED FORWARD
GRAND TOTAL	3,290,232	(866,464)	-	2,041,314	(404,992)	7,099,734	7,854,719	7,449,727	(3,607,916)	3,841,811
SEWERCAPINC SEWERAGE SERVICES CAPITAL INCOME		-		-	-	-		-		-
	(16,897)	(600,153)		(617,050)	(617,050)	(256,369)	360,679	(256,371)	(304,117)	(560,488)
PUBLIC LIBRARIES EXPENSE	(16,897)	(646,783)		(663,680)	(666,610)	(588,760)	77,849	(588,761)	(21,617)	(610,378)
1710-0105 LIBRARY BLDG MTCE - BGA		(1,015)		(1,015)	(814)	(1,422)	(608)	(1,422)		(1,422)
1710-0120 LIBRARY BLDG MTCE - BGN		(1,015)		(1,015)	(1,417)	(1,461)	(44)	(1,461)		(1,461)
1710-0125 LIBRARY BLDG MTCE - FINLEY		(2,030)		(2,030)	(1,929)	(2,412)	(483)	(2,412)		(2,412)
1710-0140 LIBRARY BLDG MTCE - TOC		(1,015)		(1,015)	(914)	(606)	308	(606)		(606)
1710-0145 LIBRARY OFFICE FURN/EQUIP MTCE		(10,150)		(10,150)	(6,233)	(3,285)	2,948	(3,285)		(3,285)
1710-0150 LIBRARY ADMIN CHARGES		(111,276)		(111,276)	(111,500)	(111,500)		(111,500)		(111,500)
1710-0165 LIBRARY PRINTING & STATIONERY		(812)		(812)	(161)	(8)	153	(8)		(8)
1710-0166 LIBRARY ADVERTISING		(510)		(510)	(510)	(289)	221	(289)		(289)
1710-0170 LIBRARY TELEPHONE		(3,366)		(3,366)	(3,086)	(2,619)	467	(2,619)		(2,619)
1710-0171 LIBRARY POSTAGE		-		-	(899)	(1,159)	(260)	(1,159)		(1,159)
1710-0175 LIBRARY SUNDRY EXPENSES		(2,030)		(2,030)	(6,733)	(7,093)	(360)	(7,093)		(7,093)
1710-0180 LIBRARY SALARIES & ALLOWANCES		(267,062)		(267,062)	(265,057)	(216,067)	48,990	(216,067)		(216,067)
1710-0190 LIBRARY TRAVEL & ALLOWANCES		(3,060)		(3,060)	(3,791)	(7,449)	(3,658)	(7,449)		(7,449)
1710-0192 LIBRARY STAFF TRAINING		(4,590)		(4,590)	(6,410)	(10,835)	(4,425)	(10,835)		(10,835)
1710-0194 LIBRARY CONFERENCES & SEMINARS		(1,020)		(1,020)	(1,020)	(551)	469	(551)		(551)
1710-0195 LIBRARY RATES		(9,541)		(9,541)	(7,347)	(7,347)		(7,347)		(7,347)
1710-0196 LIBRARY INSURANCE		(14,178)		(14,178)	(10,991)	(10,991)		(10,991)		(10,991)
1710-0197 LIBRARY SOFTWARE OP COSTS		(10,150)		(10,150)	(10,442)	(13,057)	(2,615)	(13,057)		(13,057)
1710-0200 LIBRARY BOOKS MTCE		(2,030)		(2,030)	(2,030)	(1,996)	34	(1,996)		(1,996)
1710-0210 LIBRARY ELECTRICITY		(21,930)		(21,930)	(20,163)	(11,640)	8,523	(11,640)		(11,640)
1710-0211 LIBRARY CONNECTIVITY		(6,090)		(6,090)	(7,771)	(14,998)	(7,227)	(14,998)		(14,998)
1710-0215 LIBRARY CLEANING		(11,673)		(11,673)	(19,421)	(14,656)	4,765	(14,656)		(14,656)
1710-0230 LIBRARY PURCHASE OF PERIODICAL		(2,550)		(2,550)	(5,949)	(4,714)	1,235	(4,714)		(4,714)
1710-0234 LIBRARY YOUTH ACTIVITES		(500)		(500)	(500)	-	500	-		-
1710-0235 LIBRARY SPEC. PROJ. OPERATING	(6,897)	(8,300)		(15,197)	(15,197)	(3,580)	11,617	(3,580)	(11,617)	(15,197)
1710-0236 INTER LIBRARY LOAN FEES		(200)		(200)	(200)	(45)	155	(45)		(45)
1710-0239 LIBRARY BOOKS CLUBS		(1,000)		(1,000)	(1,000)	-	1,000	-		-
1710-0242 SENIORS WEEK EXPENSES		(600)		(600)	(600)	-	600	-		-
1710-0243 ONLINE DATABASE SUBSCRIPTIONS		(12,688)		(12,688)	(12,688)	(8,501)	4,187	(8,501)		(8,501)
1710-0244 LITERARY LUNCH/WRITING FESTIVAL		(1,000)		(1,000)	(1,000)	(754)	246	(754)		(754)
1710-0245 TECH SAVY SENIORS GRANT EXP		-		-	(466)	(466)		(466)		(466)
1710-0246 BROADBAND FOR SENIORS		-		-	-	-		-		-
1710-0500 LIBRARY CAR PARK UPGRADE	(10,000)	-		(10,000)	(10,000)	-	10,000	-	(10,000)	(10,000)
1710-0501 BGA - REPAINTING LIBRARY		-		-	-	-		-		-
1710-0505 TOC - LIBRARY EXTENSION SCCF		-		-	-	-		-		-
1710-0510 TOC - LIBRARY EXTENSION FITOUT		-		-	-	-		-		-
1710-0525 LIBRARY PURCHASE OF BOOKS		(25,000)		(25,000)	(25,000)	(26,139)	(1,139)	(26,139)		(26,139)
1710-0530 LIBRARY OTHER ASSETS		(4,000)		(4,000)	(4,000)	(3,025)	975	(3,025)		(3,025)
1710-0532 LIBRARY AUDIO VISUAL / CDS		(8,000)		(8,000)	(4,731)	(4,802)	(71)	(4,802)		(4,802)
1710-0535 LIBRARY PURCHASE OF E-BOOKS		(3,108)		(3,108)	(1,346)	-	1,346	-		-

FUN Job / GL and Description	2017/18 BUDGET CARRIED FORWARD	2017/18 ORIGINAL BUDGET	17/18 CAPITAL SPLIT	17/18 ORIGINAL PLUS CARRIED FWD	REVISED MAR 17-18 BUDGET	JUN 18 ACTUAL	JUN 18 BUDGET CHANGES	REVISED JUN 17-18 BUDGET	CARRY FORWARD	REVISED JUNE BUDGET WITH CARRIED FORWARD
GRAND TOTAL	3,290,232	(866,464)	-	2,041,314	(404,992)	7,099,734	7,854,719	7,449,727	(3,607,916)	3,841,811
6100-2502 LIBRARY EQUIPMENT DEPCN		(8,989)		(8,989)	(8,989)	(8,989)		(8,989)		(8,989)
6100-2504 LIBRARY BLDG DEPCN		(64,640)		(64,640)	(64,640)	(64,640)		(64,640)		(64,640)
6100-2518 LIBRARY BOOKS DEPCN		(21,665)		(21,665)	(21,665)	(21,665)		(21,665)		(21,665)
LIBRARYCAPEXP LIBRARIES CAPITAL EXPENDITURE		-		-	-	-		-		-
PUBLIC LIBRARIES REVENUE		46,630		46,630	49,560	332,390	282,830	332,390	(282,500)	49,890
6100-1501 LIBRARY SUNDRY INCOME INCL GST		2,500		2,500	2,500	974	(1,526)	974		974
6100-1502 FRIENDS OF THE LIBRARY		500		500	500	1,000	500	1,000		1,000
6100-1503 LIBRARY ROOM HIRE CHARGES		300		300	871	970	99	970		970
6100-1504 LIBRARY DONATION				-	500	1,000	500	1,000		1,000
6100-1820 LIBRARY FEES INCLUDING GST		3,075		3,075	3,075	3,050	(25)	3,050		3,050
6100-1821 LIBRARY FINES GST FREE		1,025		1,025	1,025	202	(823)	202		202
6100-1822 INTER LIBRARY LOAN FEES		205		205	205	210	5	210		210
6100-1823 BERRIGAN SHIRE BOOK CLUBS		1,025		1,025	1,025	625	(400)	625		625
6100-1827 SALE OF DENISON STREET BUILDING		-		-	-	-		-		-
6100-1950 LIBRARY SERVICE GRANTS		31,000		31,000	31,765	31,765		31,765		31,765
6100-1951 LIBRARY LOCAL SPECIAL PROJECTS GRANT		7,000		7,000	8,094	8,094		8,094		8,094
6100-1952 E-BOOKS GRANT**		-		-	-	-		-		-
6100-1953 LITERARY LUNCH/WRITING FESTIVAL GRANT		-		-	-	-		-		-
6100-1954 LIBRARY TRAINEESHIP WAGE SUBSIDY		-		-	-	-		-		-
6100-1955 SENIORS WEEK GRANT PROGRAM		-		-	-	-		-		-
6100-1957 RLCIP GRANT		-		-	-	-		-		-
6100-1958 LIBRARY INFRASTRUCTURE GRANT		-		-	-	200,000	200,000	200,000	(200,000)	-
6100-1959 NSW CHILDRENS WEEK COUNCIL GRANT		-		-	-	-		-		-
6100-1960 TECH SAVY SENIORS PROGRAM		-		-	-	-		-		-
6100-1961 BROADBAND FOR SENIORS		-		-	-	-		-		-
6100-1962 Library - Extension Grant TOC SCCF		-		-	-	82,500	82,500	82,500	(82,500)	-
6100-1963 Library Service Other Grants		-		-	-	2,000	2,000	2,000		2,000
LIBRARYCAPINC LIBRARIES CAPITAL INCOME		-		-	-	-		-		-
	(179,255)	(925,725)	5,000	(1,099,980)	(1,098,965)	(744,057)	354,906	(744,059)	(388,354)	(1,132,413)
COMMUNITY AMENITIES EXPENSE	(179,255)	(925,725)	5,000	(1,099,980)	(1,100,492)	(745,585)	354,906	(745,586)	(388,354)	(1,133,940)
1316-0125 SENIOR CITIZENS CTR - BLDG MTC				-	(3,324)	(3,324)		(3,324)		(3,324)
1316-0345 SENIOR CITIZEN CTR - INSURANCE				-	(449)	(449)		(449)		(449)
1316-0375 SENIOR CITZ - RATES				-	-	-		-		-
1420-0000 PUBLIC CONVENIENCE CLEANING		(139,766)		(139,766)	(149,766)	(211,969)	(62,203)	(211,969)		(211,969)
1420-0001 PUBLIC CONVENIENCES BLDG MTCE		(20,000)		(20,000)	(10,000)	(11,458)	(1,458)	(11,458)		(11,458)
1420-0111 BGA BOTANICAL GARDENS TOILETS				-	-	-		-		-
1420-0113 PUBLIC CONVEN. - ELECTRICITY		(4,080)		(4,080)	(4,080)	(2,145)	1,935	(2,145)		(2,145)
1420-0114 PUBLIC CONVENIENCES -INSURANCE		(2,856)		(2,856)	(1,367)	(1,367)		(1,367)		(1,367)
1420-0125 PUBLIC CONVENIENCES RENTAL FIN		(8,729)		(8,729)	(8,729)	(8,196)	533	(8,196)		(8,196)
1714-0105 BERRIGAN HALL BLDG MTCE		(2,030)		(2,030)	(2,030)	(1,329)	701	(1,329)		(1,329)
1714-0106 BERRIGAN HALL RISK MGT				-	-	-		-		-
1714-0111 BERRIGAN HALL - INSURANCE		(8,466)		(8,466)	(6,617)	(6,617)		(6,617)		(6,617)

FUN Job / GL and Description	2017/18 BUDGET CARRIED FORWARD	2017/18 ORIGINAL BUDGET	17/18 CAPITAL SPLIT	17/18 ORIGINAL PLUS CARRIED FWD	REVISED MAR 17-18 BUDGET	JUN 18 ACTUAL	JUN 18 BUDGET CHANGES	REVISED JUN 17-18 BUDGET	CARRY FORWARD	REVISED JUNE BUDGET WITH CARRIED FORWARD
GRAND TOTAL	3,290,232	(866,464)	-	2,041,314	(404,992)	7,099,734	7,854,719	7,449,727	(3,607,916)	3,841,811
1714-0112 BERRIGAN HALL GRANT		(7,860)		(7,860)	(7,860)	(7,860)		(7,860)		(7,860)
1714-0119 FIN SCHOOL OF ARTS REFURB	(179,255)	-	(209,000)	(388,255)	(388,255)	(9,056)	379,199	(9,056)	(379,199)	(388,255)
1714-0122 FINLEY MEMORIAL HALL BLDG MTCE		(2,132)		(2,132)	(2,132)	(3,501)	(1,369)	(3,501)		(3,501)
1714-0123 FIN MEMORIAL HALL - INSURANCE		(12,240)		(12,240)	(9,586)	(9,586)		(9,586)		(9,586)
1714-0124 FIN MEMORIAL HALL - GRANT		(7,860)		(7,860)	(7,860)	(7,860)		(7,860)		(7,860)
1714-0125 TOCUMWAL HALL BLDG MTCE		(2,132)	(14,500)	(16,632)	(16,632)	(12,834)	3,798	(12,834)		(12,834)
1714-0130 TOCUMWAL HALL - INSURANCE		(6,834)		(6,834)	(5,303)	(5,303)		(5,303)		(5,303)
1714-0142 TOCUMWAL HALL GRANT		(4,280)		(4,280)	(4,280)	(4,280)		(4,280)		(4,280)
1714-0143 TOCUMWAL HALL CLUB GRANT				-	(1,527)	(1,527)		(1,527)		(1,527)
1714-0145 RETREAT HALL BLDG MTCE		(1,015)		(1,015)	(1,015)	(1,053)	(38)	(1,053)		(1,053)
1714-0150 RETREAT HALL - INSURANCE		(2,958)		(2,958)	(1,469)	(1,469)		(1,469)		(1,469)
1714-0151 RETREAT HALL GRANT EXPENDITURE		-		-	-	-		-		-
1714-0167 BGN CWA HALL BLDG MTCE		(1,014)		(1,014)	(1,014)	(1,610)	(596)	(1,610)		(1,610)
1714-0168 BGN CWA HALL - INSURANCE		(826)		(826)	(677)	(677)		(677)		(677)
1714-0170 PUBLIC HALLS VARIOUS		-		-	(2,767)	(3,081)	(314)	(3,081)		(3,081)
1714-0501 BGN MEMORIAL HALL - CEILING		-		-	-	-		-		-
1714-0502 BGA COMMUNITY HALL FURNITURE		-		-	-	-		-		-
1715-0135 TOCUMWAL RAILWAY BLDG MTCE		(1,015)		(1,015)	(1,015)	(487)	528	(487)		(487)
1715-0137 TOC RAILWAY STATION INSURANCE		(1,326)		(1,326)	(1,407)	(1,407)		(1,407)		(1,407)
1715-0138 FINLEY RAILWAY BLDG MTCE		-		-	(440)	(438)	2	(438)		(438)
1715-0140 COMMUNITY AMENITIES ADMIN CHAR		(82,115)		(82,115)	(83,100)	(83,100)		(83,100)		(83,100)
1718-0224 MASTER PLAN CREEK WALK			(4,500)	(4,500)	(4,500)	-	4,500	-	(4,500)	(4,500)
1718-0227 RAILWAY PARK TOILETS			(150,000)	(150,000)	(150,000)	(123,160)	26,840	(123,160)		(123,160)
1718-0228 FINLEY LAKE TOILETS			(7,000)	(7,000)	(7,100)	(8,907)	(1,807)	(8,907)		(8,907)
1718-0229 SWING BRIDGE DECK REPAIR			(5,000)	(5,000)	(5,000)	(345)	4,655	(345)	(4,655)	(5,000)
3900-2504 PUBLIC CONVENIENCES DEPCN		(31,916)		(31,916)	(31,916)	(31,916)		(31,916)		(31,916)
6200-2504 PUBLIC HALLS DEPRECIATION		(179,275)		(179,275)	(179,275)	(179,275)		(179,275)		(179,275)
COMMAMENCAPEX COMMUNITY AMENITIES CAPITAL EXPENDITURE		(171,500)	171,500	-	-	-		-		-
HALLSCAPEXP PUBLIC HALLS CAPITAL EXPENDITURE		(223,500)	223,500	-	-	-		-		-
COMMUNITY AMENITIES REVENUE		-		-	1,527	1,527		1,527		1,527
6200-1602 FIN School of Arts - Contrib. Aircon		-		-	-	-		-		-
6200-1951 Lalaly Hall Volunteer Grant		-		-	-	-		-		-
6200-1952 RETREAT HALL VOLUNTEER GRANT		-		-	-	-		-		-
6200-1953 RETREAT HALL FRRR GRANT		-		-	-	-		-		-
6200-1954 RETREAT HALL CBP GRANT		-		-	-	-		-		-
6200-1955 TOWN BEACH TOILETS		-		-	-	-		-		-
6200-1956 TOCUMWAL MEMORIAL HALL CLUB GRANTS		-		-	1,527	1,527		1,527		1,527
COMMAMENCAPINC COMMUNITY AMENITIES CAPITAL INCOME		-		-	-	-		-		-
	(104,505)	(1,816,696)	(5,000)	(1,926,201)	(1,969,996)	(971,721)	998,275	(971,721)	(886,811)	(1,858,532)
RECREATION EXPENSE	(104,505)	(4,244,146)	(5,000)	(4,353,651)	(4,394,996)	(1,135,313)	3,259,683	(1,135,313)	(3,313,748)	(4,449,061)
1717-0110 BAROOGA SPORTS COMP- INSURANCE		(6,630)		(6,630)	(5,729)	(5,729)	(2)	(5,731)		(5,731)
1717-0112 BAROOGA SPORTS COMP GRANT		(11,618)		(11,618)	(11,618)	(11,618)		(11,618)		(11,618)

FUN Job / GL and Description	2017/18 BUDGET CARRIED FORWARD	2017/18 ORIGINAL BUDGET	17/18 CAPITAL SPLIT	17/18 ORIGINAL PLUS CARRIED FWD	REVISED MAR 17-18 BUDGET	JUN 18 ACTUAL	JUN 18 BUDGET CHANGES	REVISED JUN 17-18 BUDGET	CARRY FORWARD	REVISED JUNE BUDGET WITH CARRIED FORWARD
GRAND TOTAL	3,290,232	(866,464)	-	2,041,314	(404,992)	7,099,734	7,854,719	7,449,727	(3,607,916)	3,841,811
1717-0113 RECREATION FACILITIES DONATION		(7,140)		(7,140)	(7,140)	(5,750)	1,390	(5,750)		(5,750)
1717-0120 BAROOGA SPORTS COMP BLDG MTCE		(5,075)		(5,075)	(5,075)	(584)	4,491	(584)		(584)
1717-0121 BGA SPORTS COMP RISK M'MENT		-		-	-	(180)	(180)	(180)		(180)
1717-0130 BERRIGAN SPORTS COMP INSURANCE		(11,220)		(11,220)	(8,461)	(8,461)		(8,461)		(8,461)
1717-0132 BERRIGAN SPORTS COMP GRANT		(10,751)		(10,751)	(10,751)	(10,751)		(10,751)		(10,751)
1717-0140 BERRIGAN SPORTS COMP BLDG MTCE		(2,132)		(2,132)	(2,132)	(2,552)	(420)	(2,552)		(2,552)
1717-0141 BGN SPORTS COMP RISK M'MENT		-		-	-	(77)	(77)	(77)		(77)
1717-0150 FINLEY REC RESERVE - INSURANCE		(10,914)		(10,914)	(6,323)	(6,323)		(6,323)		(6,323)
1717-0152 FINLEY REC RESERVE GRANT		(11,444)		(11,444)	(11,444)	(11,444)		(11,444)		(11,444)
1717-0155 FIN REC RES PLAYGROUND MTCE		(670)		(670)	(670)	(100)	570	(100)		(100)
1717-0160 FINLEY REC RESERVE BLDG MTCE		(2,538)		(2,538)	(2,538)	(1,357)	1,181	(1,357)		(1,357)
1717-0161 FIN REC RESERVE RISK M'MENT		-		-	-	-		-		-
1717-0170 FINLEY SHOW GROUND - INSURANCE		(6,120)		(6,120)	(8,683)	(8,683)		(8,683)		(8,683)
1717-0172 FINLEY SHOW GROUND GRANT		(11,715)		(11,715)	(11,715)	(14,009)	(2,294)	(14,009)		(14,009)
1717-0180 FINLEY SHOW GROUNDS BLDG MTCE		(2,538)		(2,538)	(3,624)	(3,624)		(3,624)		(3,624)
1717-0181 FINLEY SHOW GROUND RISK M'MENT		-		-	-	-		-		-
1717-0191 TOC REC RESERVE - INSURANCE		(11,526)		(11,526)	(8,894)	(8,894)		(8,894)		(8,894)
1717-0192 TOC REC RESERVE GRANT		(11,363)		(11,363)	(11,363)	(11,363)		(11,363)		(11,363)
1717-0194 TOC REC RES PLAYGROUND MTCE		(670)		(670)	(670)	(203)	467	(203)		(203)
1717-0200 TOC REC RESERVE BLDG MTCE		(2,030)		(2,030)	(2,030)	(1,580)	450	(1,580)		(1,580)
1717-0201 TOC REC RESERVE RISK M'MENT		-		-	(6,060)	(9,260)	(3,200)	(9,260)		(9,260)
1717-0228 BGN - REC RES CRICKET NETS		-		-	-	-		-		-
1717-0229 TOC - REC RES TOILETS RENO		-		-	(8,523)	(8,523)		(8,523)		(8,523)
1717-0230 BGN POWER UPGRADE PRMF	(2,870)	-		(2,870)	(11,122)	(1,327)	9,795	(1,327)		(1,327)
1717-0231 FINLEY NETBALL PRMF	(19,630)	-		(19,630)	-	-		-		-
1717-0232 BGA - HORSE DAY YARDS			(4,700)	(4,700)	(4,700)	-	4,700	-	(4,700)	(4,700)
1717-0233 BGN - PAINT OLD CHANGE-ROTUNDA			(5,000)	(5,000)	(5,000)	(23)	4,977	(23)	(4,977)	(5,000)
1717-0234 BGN - CONTRIB RIDE ON MOWER			(6,000)	(6,000)	-	-		-		-
1717-0235 TOC-CRICKET NET RETAINING WALL			(7,200)	(7,200)	(7,200)	(20,773)	(13,573)	(20,773)		(20,773)
1718-0000 PARKS & GARDENS MAINTENANCE		(366,618)		(366,618)	(366,618)	(338,416)	28,202	(338,416)		(338,416)
1718-0050 FINLEY - LOCO DAM PARK		-		-	(5,000)	(6,134)	(1,134)	(6,134)		(6,134)
1718-0060 TOC CREEK WALK HONORIARIUM		(2,000)		(2,000)	(2,000)	-	2,000	-		-
1718-0099 PARKS & GARDEN EXP SHIRE		-		-	-	-		-		-
1718-0110 TREE WORKS - BGN		-		-	-	(15,960)	(15,960)	(15,960)		(15,960)
1718-0111 TREE WORKS - BGA		-		-	-	-		-		-
1718-0112 TREE WORKS - TOC		-		-	-	-		-		-
1718-0113 TREE WORKS - FIN		-		-	-	-		-		-
1718-0116 MINOR PARKS GARDEN ELECTRICITY		(19,380)		(19,380)	(19,380)	(9,787)	9,593	(9,787)		(9,787)
1718-0117 MINOR PARK & GARDENS INSURANCE		(796)		(796)	(1,471)	(1,471)		(1,471)		(1,471)
1718-0185 ALEXANDER GARDEN COMPETITION		(609)		(609)	(609)	(570)	39	(570)		(570)
1718-0201 ROTARY PARK PLAYGROUND		-		-	-	-		-		-
1718-0207 TOCUMWAL BOAT RAMP IMPROVEMENTS		-		-	(9)	(9)		(9)		(9)
1718-0215 FINLEY SKATE PARK	(50,000)	-		(50,000)	(50,000)	0	50,000	-	(50,000)	(50,000)
1718-0220 TOCUMWAL SKATE PARK		-		-	(490)	(490)		(490)		(490)

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GRAND TOTAL	3,290,232	(866,464)	-	2,041,314	(404,992)	7,099,734	7,854,719	7,449,727	(3,607,916)	3,841,811
1718-0225 BGA BOTANICAL GARDENS TOILETS		-		-	(200)	(196)	4	(196)		(196)
1718-0226 HAYES PARK TOILETS REFURB		-	(5,000)	(5,000)	-	-		-		-
1718-0230 TOC FORESHORE CONSULTANT	(32,005)	-		(32,005)	(32,005)	-	32,005	-	(32,005)	(32,005)
1718-0231 LIONS PARK TOC CBP UPGRADE				-	(50,000)	(74,602)	(24,602)	(74,602)		(74,602)
1718-0232 BAROOGA FORESHORE CONSULTANT				-	-	(17,506)	(17,506)	(17,506)		(17,506)
1718-0233 FINLEY RAILWAY PARK CONSULTANT				-	-	(16,680)	(16,680)	(16,680)		(16,680)
1718-0234 BGA FORESHORE ADVENT PARK SCCF				-	-	(16,619)	(16,619)	(16,619)		(16,619)
1718-0500 TOC FORESHORE STAGED DEVELOP		-	(3,253,875)	(3,253,875)	(3,253,875)	(31,809)	3,222,066	(31,809)	(3,222,066)	(3,253,875)
1718-0501 RUSSEL CRT OPEN SPACE				-	-	-		-		-
6500-2500 RECREATION RESERVES PLANT & EQUIPMENT DEPCN		(707)		(707)	(707)	(707)		(707)		(707)
6500-2502 RECREATION RESERVES OTHER STRUCTURES DEPCN		(96,758)		(96,758)	(96,758)	(96,758)		(96,758)		(96,758)
6500-2518 RECREATION RESERVES BUILDINGS DEPCN		(272,397)		(272,397)	(272,397)	(272,397)		(272,397)		(272,397)
6600-2500 PARKS & GARDENS DEPCN		(11,211)		(11,211)	(11,211)	(11,211)		(11,211)		(11,211)
6600-2518 PARKS & GARDENS DEPCN		(70,801)		(70,801)	(70,801)	(70,801)		(70,801)		(70,801)
PARKSCAPEXP PARKS AND RECREATION AREAS CAPITAL EXPENDITURE		(3,253,875)	3,253,875	-	-	-		-		-
RECRESERVECAPEXP RECREATION RESERVES CAPITAL EXPENDITURE		(22,900)	22,900	-	-	-		-		-
RECREATION REVENUE		2,427,450	-	2,427,450	2,425,000	163,592	(2,261,408)	163,592	2,426,937	2,590,529
6500-1315 TOCUMWAL FOOTBALL NETBALL CLUB LEASE		513		513	513	486	(27)	486		486
6500-1500 RECREATION RESERVE - SUNDRY REVENUE		-		-	-	-		-		-
6500-1600 BGN - NETBALL CLUB CONTRIBUTION SCCF		-		-	-	-		-		-
6500-1949 BGA REC RESERVE PROJECT CONTRIBUTION		-		-	-	-		-		-
6500-1950 RECREATION RESERVE GRANTS		-		-	-	-		-		-
6500-1955 BGN Netball Upgrade Grant - SCCF		-		-	-	60,368	60,368	60,368		60,368
6500-1957 FINLEY RECREATION RESERVE PROJECT CONTRIBUTIONS		-		-	-	-		-		-
6500-1958 FINLEY RECREATION RESERVE PROJECT GRANT		-		-	-	-		-		-
6500-1960 BGA REC RES PROJECT CONTRIB		-		-	-	-		-		-
6500-1961 BGA REC RES PROJECT IN-KIND		-		-	-	-		-		-
6500-1962 FIN REC RESERVE CROWN LANDS GRANT		-		-	-	-		-		-
6500-1963 FINLEY SHOWGROUND GRANT		-		-	-	2,294	2,294	2,294		2,294
6500-1964 FINLEY REC RESERVE PROJECT IN-KIND		-		-	-	-		-		-
6500-1965 BGN SPORTS GROUND DEMO & NEW SHED		-		-	-	-		-		-
6500-1966 BGN SPORTSGROUND PRMF GRANT		-		-	-	-		-		-
6500-1967 FIN RECREATION RESERVE PRMF GRANT		-		-	(19,630)	(19,630)	-	(19,630)		(19,630)
6600-1501 SECT.94 PUBLIC OPEN SPACE BAROOGA		-		-	1,320	1,320		1,320		1,320
6600-1502 SECT.94 PUBLIC OPEN SPACE BERRIGAN		-		-	-	-		-		-
6600-1503 SECT.94 PUBLIC OPEN SPACE FINLEY		-		-	660	660		660		660
6600-1504 SECT.94 PUBLIC OPEN SPACE TOCUMWAL		-		-	-	-		-		-
6600-1505 SECT 94 PUBLIC OPEN SPACE RES TRN		-		-	-	-		-		-
6600-1560 CLUB GRANTS CAT-3 TOC SKATE PARK		-		-	-	-		-		-
6600-1600 TOC REC RES TOILET RENO CONTRIBUTION		-		-	-	-		-		-
6600-1601 TOC FORESHORE COMMITTEE CONTRIB			300,000	300,000	300,000	-	(300,000)	-	300,000	300,000
6600-1700 TOC FOREWSHORE LOAN PROCEEDS			500,000	500,000	-	-		-		-
6600-1701 TOC FORESHORE DRAWDOWN WORKING CAPITAL				-	-	-		-		-

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GRAND TOTAL	3,290,232	(866,464)	-	2,041,314	(404,992)	7,099,734	7,854,719	7,449,727	(3,607,916)	3,841,811
6600-1821 USER CHARGES - TOC FORESHORE RES		-		-	200	200		200		200
6600-1956 NSW MARITIME GRANT- TOCUMWAL BOAT RAMP		-		-	-	-		-		-
6600-1959 NSW MARITIME GRANT- TOCUMWAL FORESHORE RESTORATION		-		-	-	-		-		-
6600-1960 FORESHORE COMMITTEE- TOCUMWAL FORESHORE RESTORATION		-		-	-	-		-		-
6600-1961 FINLEY LAKE GRANT		-		-	-	-		-		-
6600-1962 TOC SKATE PARK		-		-	-	-		-		-
6600-1963 TOC FORESHORE GRANT			1,626,937	1,626,937	2,126,937	-	(2,126,937)	-	2,126,937	2,126,937
6600-1964 LIONS PARK CBP UPGRADE				-	15,000	15,000		15,000		15,000
6600-1965 Skatepark - FIN Grant SCCF				-	-	53,394	53,394	53,394		53,394
6600-1966 Playground - BGA Adventure SCCF				-	-	49,500	49,500	49,500		49,500
PARKSCAPINC PARKS AND RECREATION AREAS CAPITAL INCOME		2,426,937	(2,426,937)	-	-	-		-		-
RECRESERVECAPINC RECREATION RESERVES CAPITAL INCOME		-		-	-	-		-		-
	(15,100)	(328,794)	-	(343,894)	(324,419)	(285,054)	39,364	(285,055)	(14,900)	(299,955)
SWIMMING POOL EXPENSE	(15,100)	(478,665)	-	(493,765)	(474,290)	(381,907)	92,382	(381,908)	(14,900)	(396,808)
1716-0105 SWIMMING POOL GRANTS - BGN		(31,400)		(31,400)	(31,400)	(31,400)		(31,400)		(31,400)
1716-0107 SWIMMING POOL GRANTS - FIN		(35,600)		(35,600)	(35,600)	(35,600)		(35,600)		(35,600)
1716-0109 SWIMMING POOL GRANTS - TOC		(31,400)		(31,400)	(31,400)	(31,400)		(31,400)		(31,400)
1716-0114 BERRIGAN POOL LIFEGUARDS PAYS		(25,746)		(25,746)	(25,746)	(16,005)	9,741	(16,005)		(16,005)
1716-0115 BER SWIMMING POOL OPERATE EXP.		(26,390)		(26,390)	(26,390)	(16,416)	9,974	(16,416)		(16,416)
1716-0116 BER SWIMMING POOL INSURANCE		(1,224)		(1,224)	(1,021)	(1,021)		(1,021)		(1,021)
1716-0117 FIN SWIMMING POOL OPERATE EXP.		(26,390)		(26,390)	(26,390)	(16,085)	10,305	(16,085)		(16,085)
1716-0118 FINLEY POOL LIFEGUARDS PAYS		(33,662)		(33,662)	(33,662)	(18,325)	15,337	(18,325)		(18,325)
1716-0119 TOC SWIMMING POOL OPERATE EXP.		(17,425)		(17,425)	(17,425)	(11,669)	5,756	(11,669)		(11,669)
1716-0120 FIN SWIMMING POOL INSURANCE		(1,500)		(1,500)	(1,181)	(1,181)		(1,181)		(1,181)
1716-0121 TOCUMWAL POOL LIFEGUARDS PAYS		(25,742)		(25,742)	(25,742)	(18,342)	7,400	(18,342)		(18,342)
1716-0122 POOL LIFEGUARD UNIFORMS/ROSTER		(3,605)		(3,605)	(3,605)	(756)	2,849	(756)		(756)
1716-0123 TOC POOL INSURANCE		(1,200)		(1,200)	(856)	(856)		(856)		(856)
1716-0135 SWIMMING POOL BLDG MTCE - BGN		(5,125)		(5,125)	(5,125)	(866)	4,259	(866)		(866)
1716-0137 SWIMMING POOL BLDG MTCE - FINL		(5,125)		(5,125)	(5,125)	(1,900)	3,225	(1,900)		(1,900)
1716-0139 SWIMMING POOL BLDG MTCE - TOCU		(5,125)		(5,125)	(5,125)	(839)	4,286	(839)		(839)
1716-0150 SWIMMING POOLS - RISK M'MENT		-		-	(1,844)	(1,844)		(1,844)		(1,844)
1716-0155 POOL WATER TREATMENT EXPENSES		(36,386)		(36,386)	(39,107)	(44,452)	(5,345)	(44,452)		(44,452)
1716-0156 SUPERVISOR SALARY		(23,174)		(23,174)	-	-		-		-
1716-0505 SWIMMING POOL CAPITAL - BERRIG	(4,900)	-	(12,000)	(16,900)	(16,900)	(2,000)	14,900	(2,000)	(14,900)	(16,900)
1716-0510 SWIMMING POOL CAPITAL - FINLEY	(10,000)	-	(50,000)	(60,000)	(60,000)	(50,505)	9,495	(50,505)	-	(50,505)
1716-0515 SWIMMING POOL CAPITAL - TOCUMWAL		-		-	-	-		-		-
1716-0520 BGN - PRMF Grant Expenditure	(200)	-		(200)	(200)	-	200	-		-
6400-2500 SWIMMING POOL OTHER STRUCTURES DEPCN		(67,230)		(67,230)	(67,230)	(67,230)		(67,230)		(67,230)
6400-2504 SWIMMING POOL BUILDINGS DEPCN		(13,216)		(13,216)	(13,216)	(13,216)		(13,216)		(13,216)
POOLCAPEXP SWIMMING POOLS CAPITAL EXPENDITURE		(62,000)	62,000	-	-	-		-		-
SWIMMING POOL REVENUE		149,871		149,871	149,871	96,854	(53,018)	96,853		96,853
6400-1828 USER CHARGES - SWIMMING POOLS		70,725		70,725	70,725	39,850	(30,876)	39,849		39,849

FUN Job / GL and Description	2017/18 BUDGET CARRIED FORWARD	2017/18 ORIGINAL BUDGET	17/18 CAPITAL SPLIT	17/18 ORIGINAL PLUS CARRIED FWD	REVISED MAR 17-18 BUDGET	JUN 18 ACTUAL	JUN 18 BUDGET CHANGES	REVISED JUN 17-18 BUDGET	CARRY FORWARD	REVISED JUNE BUDGET WITH CARRIED FORWARD
GRAND TOTAL	3,290,232	(866,464)	-	2,041,314	(404,992)	7,099,734	7,854,719	7,449,727	(3,607,916)	3,841,811
6400-1829 RECOVERIES FOR LIFEGUARDS		79,146		79,146	79,146	57,004	(22,142)	57,004		57,004
6400-1950 SWIMMING POOL GRANT RLCIP Rd 3		-		-	-	-		-		-
6400-1951 BGN POOL PRMF GRANT		-		-	-	-		-		-
POOLCAPINC SWIMMING POOLS CAPITAL INCOME		-		-	-	-		-		-
		-		-	-	32,197	32,196	32,196		32,196
QUARRIES & PITS EXPENSE		(91,333)		(91,333)	(91,333)	(30,893)	60,440	(30,893)		(30,893)
1812-0105 PINE LODGE PIT OPERATING EXPEN		(87,899)		(87,899)	(87,899)	(27,459)	60,440	(27,459)		(27,459)
6920-2505 QUARRIES & PIT REMEDIATION - DEPCN		(2,929)		(2,929)	(2,929)	(2,929)		(2,929)		(2,929)
6920-2508 QUARRIES - DEPCN		(505)		(505)	(505)	(505)		(505)		(505)
QUARRIES & PITS REVENUE		91,333		91,333	91,333	63,089	(28,244)	63,089		63,089
6920-1500 PINE LODGE PIT REVENUE		91,333		91,333	88,290	-	(88,290)	-		-
6920-1505 PINE LODGE PIT REVENUE CONTRA		-		-	-	60,046	60,046	60,046		60,046
6920-1510 OTHER GRAVEL PITS REVENUE		-		-	3,043	3,043		3,043		3,043
	(1,856,538)	(6,090,435)	-	(7,946,973)	(8,806,679)	(6,048,992)	2,757,687	(6,048,992)	(1,054,126)	(7,103,118)
SHIRE ROADS EXPENSE	(2,815,740)	(7,818,870)	-	(10,634,610)	(10,706,125)	(9,218,407)	1,487,719	(9,218,406)	(1,253,186)	(10,471,592)
0011-0000 RURAL SEALED ROADS - MAINTENANCE		(404,782)		(404,782)	(439,673)	(478,841)	(39,168)	(478,841)		(478,841)
0013-0000 RURAL UNSEALED ROADS - MAINTENANCE		(576,825)		(576,825)	(656,825)	(688,797)	(31,972)	(688,797)		(688,797)
0021-0000 OTHER URBAN SEALED ROADS - MAINTENANCE		(549,318)		(549,318)	(556,387)	(728,113)	(171,726)	(728,113)		(728,113)
0023-0000 OTHER URBAN UNSEALED ROADS - MAINTENANCE		(63,945)		(63,945)	(63,945)	(52,916)	11,029	(52,916)		(52,916)
1414-0105 STREET & GUTTER CLEANING		(168,795)		(168,795)	(168,795)	(182,045)	(13,250)	(182,045)		(182,045)
1414-0110 RUBBISH COLLECTION BEACH AREAS		(33,800)		(33,800)	(58,800)	(76,460)	(17,660)	(76,460)		(76,460)
1905-0100 TOWN ENTRY - BAROOGA		-		-	(40,000)	(25,368)	14,632	(25,368)	(14,632)	(40,000)
1905-0200 TOWN ENTRY - BERRIGAN		-		-	(11,027)	(4,978)	6,049	(4,978)	(6,049)	(11,027)
1905-0300 TOWN ENTRY - FINLEY	(169,733)	-	(80,000)	(249,733)	(163,385)	(59,716)	103,669	(59,716)	(103,669)	(163,385)
1905-0400 TOWN ENTRY - TOCUMWAL	(94,679)	-		(94,679)	(130,000)	(126,779)	3,221	(126,779)	(3,221)	(130,000)
1910-0100 TOWN ENTRANCE DESIGN		-		-	-	-		-		-
1910-0187 RESEAL BRUCE BIRREL DR TOC		-		-	-	-		-		-
1910-0244 RESEAL FRANKS RD BGA		-		-	-	-		-		-
1910-0316 RESEAL DENISON ST FIN	(55,503)	-		(55,503)	(49,900)	-	49,900	-	(49,900)	(49,900)
1910-0336 RESEAL SCOULLAR ST (OSBOURNE)		-		-	-	-		-		-
1910-0338 RESEAL MURRAY ST - SERVICE RD TO SWIM POOL		-		-	-	-		-		-
1910-0348 R/S BANKER ST 262-536		-		-	-	-		-		-
1910-0357 R/S McALLISTER ST 216-679	(12,789)	-		(12,789)	(12,789)	-	12,789	-	(12,789)	(12,789)
1910-0364 R/S HILL ST 0- 70	(2,268)	-		(2,268)	(2,268)	-	2,268	-	(2,268)	(2,268)
1910-0365 R/S HILL ST 70-392	(7,245)	-		(7,245)	(7,245)	-	7,245	-	(7,245)	(7,245)
1910-0366 R/S HILL ST 392-492	(3,300)	-		(3,300)	(3,300)	-	3,300	-	(3,300)	(3,300)
1910-0576 RESEAL BROWNE ST TOC	(1,572)	-		(1,572)	(1,572)	-	1,572	-	(1,572)	(1,572)
1910-0623 RESEAL WIRUNA ST - BGA		-		-	-	-		-		-
1910-0632 RESEAL HUGHES ST - BGA		-		-	-	-		-		-
1910-0633 RESEAL NANGUNIA ST BGA		-		-	-	-		-		-
1910-0702 RESEAL BAROOGA ST BGN			(21,665)	(21,665)	(12,187)	(12,187)		(12,187)		(12,187)

FUN Job / GL and Description	2017/18 BUDGET CARRIED FORWARD	2017/18 ORIGINAL BUDGET	17/18 CAPITAL SPLIT	17/18 ORIGINAL PLUS CARRIED FWD	REVISED MAR 17-18 BUDGET	JUN 18 ACTUAL	JUN 18 BUDGET CHANGES	REVISED JUN 17-18 BUDGET	CARRY FORWARD	REVISED JUNE BUDGET WITH CARRIED FORWARD
GRAND TOTAL	3,290,232	(866,464)	-	2,041,314	(404,992)	7,099,734	7,854,719	7,449,727	(3,607,916)	3,841,811
1910-0705 RESEAL COBRAM ST BGN				-	-	-		-		-
1910-0711 RESEAL DROHAN ST BGN				-	-	-		-		-
1910-0712 RESEAL DRUMMOND ST BGN			(10,297)	(10,297)	(8,372)	(8,372)		(8,372)		(8,372)
1910-0715 RESEAL HARRIS ST BGN			(2,520)	(2,520)	-	-		-		-
1910-0723 RESEAL MITCHELL ST BGN			(6,626)	(6,626)	(3,768)	(3,768)		(3,768)		(3,768)
1910-0725 TUPPAL ST - MORRIS TO TOWN BEA		-		-	-	-		-		-
1910-0813 RESEAL FINLEY ST FINLEY			(10,336)	(10,336)	(6,474)	(6,474)		(6,474)		(6,474)
1910-0818 RESEAL HOWE ST FINLEY		-		-	-	-		-		-
1910-0822 RESEAL MURRAY ST FINLEY	(6,394)	-		(6,394)	-	-		-		-
1910-0823 RESEAL MURRAY ST (MARY LAWSON)	(4,113)	-		(4,113)	-	-		-		-
1910-0825 RESEAL MURRAY HUT DR 0-125	(4,560)	-		(4,560)	-	-		-		-
1910-0827 RESEAL TOCUMWAL ST FINLEY	(14,035)	-		(14,035)	(14,035)	(40)	13,995	(40)	(13,995)	(14,035)
1910-0828 RESEAL TONGS ST FINLEY			(5,453)	(5,453)	(4,182)	(4,182)		(4,182)		(4,182)
1910-0832 RESEAL WARMATTA ST FIN		-		-	-	-		-		-
1910-0833 RESEAL WELLS ST FINLEY			(5,499)	(5,499)	(3,727)	(3,727)		(3,727)		(3,727)
1910-0836 RESEAL NANGUNIA WIRUNA ST 455		-		-	-	-		-		-
1910-0837 RESEAL RILEY CRT 0-105	(15,000)	-		(15,000)	-	-		-		-
1910-0838 RESEAL OSBOURNE - BAROOGA ST		-		-	-	-		-		-
1910-0839 RESEAL TUPPAL ST	(7,347)	-		(7,347)	(5,000)	(5,000)		(5,000)		(5,000)
1910-0840 RESEAL HEADFORD ST MURRAY-ARCH		-		-	-	-		-		-
1910-0841 RESEAL HEADFORD ST OSBOUR-TONG		-		-	-	-		-		-
1910-0842 RESEAL BAROOGA ST NTH 203-337		-		-	-	-		-		-
1910-0843 RESEAL CHARLOTTE ST 752-871		-		-	-	-		-		-
1910-0844 RESEAL SHORT ST 59-350		-		-	-	-		-		-
1910-0857 RESEAL ULUPNA ST FINLEY	(2,769)	-		(2,769)	(2,769)	-	2,769	-	(2,769)	(2,769)
1910-0907 RESEAL BEASLY CRT TOC		-		-	-	-		-		-
1910-0910 RESEAL BRIDGE ST TOC	(9,416)	-		(9,416)	-	-		-		-
1910-0917 RESEAL DENILQUIN ST TOC	(5,639)	-	(9,422)	(15,061)	(6,198)	(6,198)		(6,198)		(6,198)
1910-0923 RESEAL GOLF LINKS DR TOC		-		-	-	-		-		-
1910-0924 RESEAL HANNAH ST TOC			(3,357)	(3,357)	(3,357)	(3,327)	30	(3,327)		(3,327)
1910-0925 RESEAL HENNESSY ST TOC	(4,396)	-		(4,396)	(4,898)	(4,898)		(4,898)		(4,898)
1910-0933 RESEAL KELLY ST TOC	(6,298)	-		(6,298)	-	-		-		-
1910-0937 RESEAL MURRAY ST TOC			(17,353)	(17,353)	(10,440)	(10,440)		(10,440)		(10,440)
1910-0942 RESEAL SUGDEN ST TOC		-		-	-	-		-		-
1910-0979 RESEAL BOYD ST	(2,651)	-		(2,651)	-	-		-		-
1910-0980 RESEAL CALAWAY ST TOC	(5,156)	-		(5,156)	(4,670)	(4,670)		(4,670)		(4,670)
1910-0981 RESEAL BALL CRT TOC		-		-	-	-		-		-
1911-0007 RESEAL BACK BAROOGA RD - MR550		-		-	-	-		-		-
1911-0009 RESEAL COLDWELLS RD	(2,884)	-		(2,884)	(2,884)	-	2,884	-	(2,884)	(2,884)
1911-0062 RESEAL CROSBIES RD - BRIDGE		-		-	-	-		-		-
1911-0127 RESEAL OLD TOC BER RD		-		-	-	-		-		-
1911-0156 RESEAL VARIOUS INTERSECTIONS A		-	(35,000)	(35,000)	(40,000)	(39,263)	737	(39,263)	(737)	(40,000)
1911-0159 RESEAL KELLYS RD	(4,977)	-	(4,977)	(9,954)	(9,954)	-	9,954	-	(9,954)	(9,954)
1911-0187 BUS STOP CNR BRUCE BIRREL DR		-		-	-	-		-		-

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GRAND TOTAL	3,290,232	(866,464)	-	2,041,314	(404,992)	7,099,734	7,854,719	7,449,727	(3,607,916)	3,841,811
1911-0212 RESEAL COBRAM RD	(17,572)	-		(17,572)	(18,349)	(14,949)	3,400	(14,949)	(3,400)	(18,349)
1911-0213 RESEAL SEPPELTS RD 0-60		-		-	-	-		-		-
1911-0218 RESEAL WOOLSHED RD 17950-18059		-		-	-	-		-		-
1911-0223 RESEAL DRAYTONS RD		-		-	-	-		-		-
1911-0228 R/S LARKINS RD 0-1780		-		-	-	-		-		-
1911-0285 WOODSTOCK - VARIOUS		-		-	-	-		-		-
1911-0302 RESEAL WOOLSHED ROAD 40-2562	(57,657)	-		(57,657)	(57,657)	-	57,657	-	(7,409)	(7,409)
1911-0303 RESEAL TUPPAL ROAD	(5,807)	-		(5,807)	(5,807)	-	5,807	-	(5,807)	(5,807)
1911-0307 RESEAL LOGIE BRAE RD		-	(34,468)	(34,468)	(36,661)	(36,661)		(36,661)		(36,661)
1911-0308 RESEAL MELROSE RD 4950-7250	(55,347)	-		(55,347)	(33,684)	(33,684)		(33,684)		(33,684)
1911-0309 RESEAL MURRAY ST TOCUMWAL		-		-	(160)	(160)		(160)		(160)
1911-0310 RESEAL OAKENFALL RD 0-3924	(50,230)	-		(50,230)	(50,230)	(43,675)	6,555	(43,675)	(6,555)	(50,230)
1911-0311 RESEAL OLD TOC RD 1907-2913	(19,000)	-	(19,366)	(38,366)	(38,366)	(11,183)	27,183	(11,183)	(27,183)	(38,366)
1911-0312 RESEAL PINEY RD 4576-6594	(67,000)	-		(67,000)	(32,109)	(32,109)		(32,109)		(32,109)
1911-0313 RESEAL PINEY RD 00-2400		-	(54,803)	(54,803)	(54,803)	(20)	54,783	(20)	(54,783)	(54,803)
1911-0314 RESEAL STH COREE RD 2459-3708	(64,284)	-		(64,284)	(64,284)	(23,530)	40,754	(23,530)	(40,754)	(64,284)
1911-0315 RESEAL STH COREE RD 0-1742		-		-	-	-		-		-
1911-0316 RESEAL YARRAWONGA RD 0-2676	(1,585)	-		(1,585)	-	-		-		-
1911-0565 BROUGHANS RD -WEST END		-		-	-	-		-		-
1912-0003 RESHEET ENNAL RD		-		-	-	-		-		-
1912-0020 RESHEET RUWOLTS RD		-		-	-	-		-		-
1912-0023 RESHEET NOLANS RD		-		-	-	-		-		-
1912-0024 RESHEET ERINDALE RD		-		-	-	-		-		-
1912-0025 RESHEET YUBA RD		-		-	-	-		-		-
1912-0035 RESHEET CRAIGS RD		-	(170,000)	(170,000)	(170,000)	(119,778)	50,222	(119,778)		(119,778)
1912-0045 RESHEET AUBURN MOMALONG RD		-		-	-	-		-		-
1912-0066 RESHEET WAIT-A-WHILE RD		-	(105,000)	(105,000)	(25,000)	(11,965)	13,035	(11,965)		(11,965)
1912-0071 RESHEET SULLIVANS RD	(84,000)	-		(84,000)	(70,000)	-	70,000	-		-
1912-0073 RESHEET DUNCANS RD		-		-	(20,825)	(20,825)		(20,825)		(20,825)
1912-0086 RESHEET MCDONALDS RD		-		-	-	-		-		-
1912-0088 RESHEET MCALLISTERS ROAD		-		-	-	-		-		-
1912-0093 RESHEET MARDENOORA RD		-		-	(59,761)	(59,761)		(59,761)		(59,761)
1912-0100 RESHEET SANDHILLS RD		-	(194,000)	(194,000)	(98,060)	(98,060)		(98,060)		(98,060)
1912-0113 RESHEET MARANTELLIS RD		-		-	(3,301)	(3,301)		(3,301)		(3,301)
1912-0114 RESHEET COULTERS RD		-		-	-	-		-		-
1912-0121 FIRE BREAKS - RURAL UNSEALED R		-		-	(16,180)	(16,180)		(16,180)		(16,180)
1912-0137 RESHEET CANALLA RD		-		-	-	-		-		-
1912-0138 RESHEET HAYFIELDS RD	(133,725)	-	(50,000)	(183,725)	(67,258)	(67,258)		(67,258)		(67,258)
1912-0139 RESHEET WARATAH RD SH20 to PYL		-		-	-	-		-		-
1912-0144 RESHEET HOGANS RD		-		-	-	-		-		-
1912-0157 RESHEET FEGANS RD SH20 RENOLYD		-		-	-	-		-		-
1912-0167 RESHEET WINTERS ROAD		-		-	-	-		-		-
1912-0184 RESHEET JONES RD		-	(40,000)	(40,000)	(27,009)	(27,009)		(27,009)		(27,009)
1912-0201 RESHEET BOXWOOD RD		-		-	(12,490)	(12,490)		(12,490)		(12,490)

FUN Job / GL and Description	2017/18 BUDGET CARRIED FORWARD	2017/18 ORIGINAL BUDGET	17/18 CAPITAL SPLIT	17/18 ORIGINAL PLUS CARRIED FWD	REVISED MAR 17-18 BUDGET	JUN 18 ACTUAL	JUN 18 BUDGET CHANGES	REVISED JUN 17-18 BUDGET	CARRY FORWARD	REVISED JUNE BUDGET WITH CARRIED FORWARD
GRAND TOTAL	3,290,232	(866,464)	-	2,041,314	(404,992)	7,099,734	7,854,719	7,449,727	(3,607,916)	3,841,811
1912-0237 RESHEET PHILLIPS RD				-	(741)	(741)		(741)		(741)
1912-0241 RESHEET ADCOCKS RD LANGUNYAH		-		-	-	-		-		-
1912-0242 RESHEET EDNIES RD YARRAWONGA		-		-	-	-		-		-
1913-0543 BUCHANANS RD - GUNNAMARA WIRUN		-		-	-	-		-		-
1913-0544 BENT ST - END SEAL TO BAROOGA		-		-	-	-		-		-
1913-0552 HARRIS ST - FLYNN ST HAYES ST		-		-	(8,876)	(8,876)		(8,876)		(8,876)
1913-0553 LANE 961 - BRUTON ST BAROOGA		-		-	-	-		-		-
1913-0554 CHANTER ST - RAILWAY TO JERSEY	(45,223)	-		(45,223)	(25,369)	-	25,369	-		-
1913-0621 TAKARI ST BGA		-		-	-	-		-		-
1913-0703 BRUNKER ST		-		-	(79,000)	(120,880)	(41,880)	(120,880)		(120,880)
1913-0706 WILLIAM ST - HAMPDEN ST TO EAS		-		-	(12,073)	(53,903)	(41,830)	(53,903)		(53,903)
1913-0801 KELLY ST - SHORT ST TO EMILY		-		-	-	-		-		-
1913-0820 DENISON ST - WOLLAMAI TO WARMA		-	(41,000)	(41,000)	-	-		-		-
1913-0823 DRUMMOND ST-RAILWAY TO DROHAN	(10,000)	-		(10,000)	(36,958)	(36,958)		(36,958)		(36,958)
1913-0824 HAMPDEN ST & MURRAY HUT DR		-		-	-	-		-		-
1913-0825 TONGS ST - HAMILTON TO 400M	(7,669)	-		(7,669)	(7,406)	(9,856)	(2,450)	(9,856)		(9,856)
1913-0827 TOCUMWAL ST - FINLEY		-	(41,000)	(41,000)	-	-		-		-
1913-0841 JERILDERIE ST- HORSFALL TO NANG	(20,000)	-		(20,000)	(20,000)	(1,600)	18,400	(1,600)	(18,400)	(20,000)
1913-0842 JERILDERIE ST - NANGUNIA TO ORR	(16,000)	-		(16,000)	(16,000)	-	16,000	-	(16,000)	(16,000)
1913-0845 MCALLISTER ST - HEADFORD TO OSB		-	(120,000)	(120,000)	(120,000)	-	120,000	-	(59,209)	(59,209)
1913-0932 JERSEY ST - CHANTER - TUPPAL		-		-	(570)	(570)		(570)		(570)
1913-0934 TOWN BEACH RD - TOC		-		-	-	-		-		-
1914-0077 BUSHFILEDS RD 00-5KM		-		-	-	-		-		-
1914-0090 BARNES RD-MAXWELL TO STH COREE		-	(140,000)	(140,000)	(362,476)	(128,967)	233,509	(128,967)	(177,147)	(306,114)
1914-0092 PINEY RD - BENDS SECTION		-	(114,000)	(114,000)	(114,000)	(201,195)	(87,195)	(201,195)		(201,195)
1914-0123 OLD ADCOCKS RD BROWNS RD TO ROCKS		-		-	-	(17,267)	(17,267)	(17,267)		(17,267)
1914-0182 BROWNS RD		-		-	-	-		-		-
1914-0186 SILO RD - Newell Hwy to Tuppal		-		-	-	-		-		-
1914-0300 HEAVY PATCHING (BUDGET ONLY)		-		-	-	-		-		-
1914-0316 YARRAWONGA RD 00 to 2676	(310,997)	-		(310,997)	(370,613)	(371,586)	(973)	(371,586)		(371,586)
1914-0317 YARRAWONGA RD 20607-22607		-		-	-	-		-		-
1914-0563 TUPPAL RD - SH17 TO RAILWAY		-		-	-	-		-		-
1914-0567 BROUGHANS RD -1900M-3200M EAST		-		-	-	-		-		-
1914-0576 BROWNS RD - SH17 TO OLD ADCOCK		-		-	(873)	(4,219)	(3,346)	(4,219)		(4,219)
1914-0577 THORNBURNS RD-MR550 TO MARION		-		-	-	-		-		-
1914-0580 STH COREE RD-DUNCANS RD		-		-	-	-		-		-
1914-0581 WOODSTOCK RD-DENISON		-		-	-	-		-		-
1914-0584 BROUGHANS RD - 3500M to 5500M	(33,987)	-		(33,987)	(44,207)	(41,356)	2,851	(41,356)		(41,356)
1914-0587 PLUMPTON RD - TONGS TO HUESTONS		-		-	(20,714)	(20,714)		(20,714)		(20,714)
1914-0588 LOWER RIVER RD	(342,618)	-		(342,618)	(394,982)	(394,982)		(394,982)		(394,982)
1914-0589 SILO RD - TUPPAL RD TO SH17	(30,000)	-		(30,000)	(21,500)	-	21,500	-		-
1914-0590 TUPPAL RD - LEVEE SECT	(424,000)	-	(20,000)	(444,000)	(404,173)	(159,036)	245,137	(159,036)	(245,137)	(404,173)
1914-0591 WOOLSHED RD 65M STH CARRUTHERS		-		-	-	-		-		-
1914-0592 YARRAWONGA RD 23608-23710	(51,623)	-		(51,623)	(15,341)	(15,341)		(15,341)		(15,341)

FUN Job / GL and Description	2017/18 BUDGET CARRIED FORWARD	2017/18 ORIGINAL BUDGET	17/18 CAPITAL SPLIT	17/18 ORIGINAL PLUS CARRIED FWD	REVISED MAR 17-18 BUDGET	JUN 18 ACTUAL	JUN 18 BUDGET CHANGES	REVISED JUN 17-18 BUDGET	CARRY FORWARD	REVISED JUNE BUDGET WITH CARRIED FORWARD
GRAND TOTAL	3,290,232	(866,464)	-	2,041,314	(404,992)	7,099,734	7,854,719	7,449,727	(3,607,916)	3,841,811
1914-0593 CROSBIES RD		-	(365,000)	(365,000)	(313,484)	(302,227)	11,257	(302,227)		(302,227)
1914-0594 CROSBIES RD 01.-2.7				-	-	-		-		-
1914-0595 CROSBIES RD 4.4-5.7				-	-	-		-		-
1914-0597 HOWE ST - TONGS TO PLUMPTONS	(5,677)	-		(5,677)	(5,677)	-	5,677	-	(5,677)	(5,677)
1914-0598 JAMES CRT - LOWER RIVER RD	(26,883)	-		(26,883)	(41,760)	(41,760)		(41,760)		(41,760)
1914-0599 PEPPERTREE RD - WOOLSHED RD	(86,860)	-	(45,000)	(131,860)	(108,526)	(37,686)	70,840	(37,686)	(45,104)	(82,790)
1914-0600 STRATHVALE RD - MR356-MR564				-	(14,541)	(14,541)		(14,541)		(14,541)
1915-0150 LGSA - ROADSIDE VEGETATION PRO				-	-	-		-		-
1915-0150 LGSA - ROADSIDE VEGETATION PROJECT				-	-	-		-		-
1915-0176 RURAL ADDRESSING EXPENSE				-	(50)	(212)	(162)	(212)		(212)
1915-0513 CLEARZONES - ROADSIDE HAZARD			(75,000)	(75,000)	(75,000)	(57,978)	17,022	(57,978)		(57,978)
1916-0105 K&G MTCE & REPAIRS		(15,733)		(15,733)	(23,840)	(27,140)	(3,300)	(27,140)		(27,140)
1916-0554 CHANTER ST-RAILWAY TO JERSEY				-	-	-		-		-
1916-0640 WILLIAM ST - HAMPDEN TO EAST				-	-	-		-		-
1916-0822 MURRAY ST - HEADFORD TO OSBORNE (TP)				-	(4,135)	-	4,135	-		-
1916-0823 TUPPAL RD SH17 TO RAILWAY				-	-	-		-		-
1916-0824 COBRAM ST TOC				-	-	-		-		-
1916-0825 KELLY ST NTH MOTTEL TO COBRAM S				-	-	-		-		-
1916-0826 DRUMMOND ST RAILWAY-DROHAN ST	(18,000)	-		(18,000)	(16,250)	(35,653)	(19,403)	(35,653)		(35,653)
1916-0837 TUPPAL ST FINLEY				-	-	-		-		-
1916-0838 TOC TOWN ENTRIES - DEAN ST				-	(36,026)	(36,009)	17	(36,009)		(36,009)
1916-0839 HAMPDEN ST & MURRAY HUT DR				-	(2,187)	(3,260)	(1,073)	(3,260)		(3,260)
1916-0840 TAKARI ST BGA				-	-	-		-		-
1916-0841 JERILDERIE ST - HORSFALL TO NA	(30,000)	-		(30,000)	(30,000)	-	30,000	-		-
1916-0842 JERILDERIE ST - NANGUNIA TO OR	(25,200)	-		(25,200)	(25,200)	-	25,200	-		-
1916-0845 MCALLISTER ST - HEADFORD TO OS	(25,000)	-	(75,000)	(100,000)	(100,000)	-	100,000	-		-
1916-0846 DENISON ST - WOLLAMAI- WARMATT			(72,000)	(72,000)	(72,000)	(30)	71,970	(30)		(30)
1916-0847 TOCUMWAL ST - WOLLAMAI-WARMATT			(72,000)	(72,000)	(34,000)	(103)	33,897	(103)		(103)
1916-0848 TOCUMWAL ST - TIPPAL TO WOLLAMAI				-	-	-		-		-
1916-0932 JERSEY ST CHANTER - TUPPAL				-	(91)	(0)	91	-		-
1917-0105 FOOTPATH MTCE & REPAIRS		(15,225)		(15,225)	(23,459)	(24,336)	(877)	(24,336)		(24,336)
1917-0517 STREET FURNITURE - VARIOUS		(4,000)		(4,000)	(4,000)	(1,365)	2,635	(1,365)		(1,365)
1917-0541 NEW FOOTPATHS - VARIOUS LOCATIONS		(10,000)	(35,000)	(45,000)	(39,599)	(3,913)	35,686	(3,913)	(27,150)	(31,063)
1917-0554 FOOTPATH PROVISION OF PRAM CRO				-	(747)	(1,045)	(298)	(1,045)		(1,045)
1917-0619 TUPPAL RD - BRIDGE TO NEWELL H				-	-	-		-		-
1917-0648 TAKARI ST NANGUNIA ST TO SNELL				-	-	-		-		-
1917-0650 2 KERB INT DRUMMND & CHANTER				-	-	-		-		-
1917-0651 COBRAM ST-RACECOURSE TO TOWN				-	-	-		-		-
1917-0653 2 KERB RAMP INT TUPPAL & COREE				-	-	-		-		-
1917-0654 2 KERB RAMP INT TUPPAL&TOCUMWA				-	-	-		-		-
1917-0656 TUPPAL ST MURRAY TO TOCUMWAL	-	-		-	-	-		-		-
1917-0658 MURRAY-BOAT RAMP TO DENILQUIN				-	-	-		-		-
1917-0659 TUPPAL RD PATH END - BRIDGE ST				-	-	-		-		-
1917-0661 BUCHANANS RD HUGHES ST-LAWSON				-	-	-		-		-

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GRAND TOTAL	3,290,232	(866,464)	-	2,041,314	(404,992)	7,099,734	7,854,719	7,449,727	(3,607,916)	3,841,811
1917-0662 DRUMMOND ST CHANTER-CORCORAN		-		-	-	-		-		-
1917-0663 COBRAM ST ALEXANDER TO SOUTH		-		-	-	-		-		-
1917-0664 MURRAY ST HEADFORD TO OSBOURNE	(41,742)	-		(41,742)	(41,742)	4,887	46,629	4,887	(46,629)	(41,742)
1917-0665 BRUTON ST END TO ANTHONY AVE	(88,000)	-		(88,000)	(88,000)	(87,797)	203	(87,797)		(87,797)
1917-0666 HENNESY ST CHARLOTTE TO HANNAH		-		-	-	-		-		-
1917-0667 LAWSON DR BGA	(39,920)	-		(39,920)	(39,920)	-	39,920	-	(39,920)	(39,920)
1917-0668 NANGUNIA ST BGA	(38,000)	-		(38,000)	(38,000)	(25,062)	12,938	(25,062)	(12,938)	(38,000)
1917-0669 CARTER ST BGN	(12,000)	-		(12,000)	(12,000)	(19,361)	(7,361)	(19,361)		(19,361)
1917-0670 COREE ST FIN	(42,000)	-	(42,000)	(84,000)	(84,000)	-	84,000	-	(84,000)	(84,000)
1917-0671 HUTSONS RD TOC	(35,000)	-		(35,000)	(35,000)	-	35,000	-	(35,000)	(35,000)
1917-0672 WALKING TRACK TO PUMPS BEACH	(10,410)	-		(10,410)	(10,410)	(32,289)	(21,879)	(32,289)		(32,289)
1917-0673 WALKING TRACK - QUICKS RD			(60,000)	(60,000)	(60,000)	-	60,000	-	(60,000)	(60,000)
1917-0674 TOCUMWAL WALKING PATH SCCF				-	-	-		-		-
1917-0675 HAYES ST BGN				-	-	-		-		-
1917-0676 TONGS WALKING TRACK - FIN				-	-	-		-		-
1917-0677 TONGS ST - COREE TO MURRAY FIN				-	-	-		-		-
1918-0105 STREET LIGHTING - Operations		(77,342)		(77,342)	(77,342)	(102,161)	(24,819)	(102,161)		(102,161)
1918-0106 STREET LIGHTING - ELECTRICITY		(144,840)		(144,840)	(144,840)	(73,590)	71,250	(73,590)		(73,590)
1918-0107 INSTALLATION POWER CABLING UN		-		-	-	-		-		-
1918-0515 STREET LIGHTING IN TOWNS		-		-	-	-		-		-
1919-0105 ROADS & INFRASTRUCTURE ADMIN C		(1,017,116)		(1,017,116)	(1,017,600)	(1,017,600)		(1,017,600)		(1,017,600)
1922-0105 BUS SHELTERS ROUTINE MTCE & RE		(1,523)		(1,523)	(1,523)	(487)	1,036	(487)		(487)
7060-1615 DEVELOPER CONTRIBUTION - ASSETS				-	-	18,000	18,000	18,000		18,000
7060-2510 DEPCN - URBAN ROADS SEALED		(418,847)		(418,847)	(418,847)	(418,847)		(418,847)		(418,847)
7070-2510 DEPCN - URBAN ROADS UNSEALED		-		-	-	-		-		-
7100-2510 DEPCN - RURAL SEALED ROADS		(1,323,706)		(1,323,706)	(1,323,706)	(1,323,706)		(1,323,706)		(1,323,706)
7100-2610 DEPCN - RURAL BRIDGES		(30,199)		(30,199)	(30,199)	(30,199)		(30,199)		(30,199)
7150-2510 DEPCN - REGIONAL ROADS		(449,955)		(449,955)	(449,955)	(449,955)		(449,955)		(449,955)
7150-2610 DEPCN - REGIONAL BRIDGES		(61,206)		(61,206)	(61,206)	(61,206)		(61,206)		(61,206)
7150-2620 DEPCN - CULVERTS		(19,039)		(19,039)	(19,039)	(19,039)		(19,039)		(19,039)
7200-2510 DEPCN - RURAL UNSEALED ROADS		-		-	-	-		-		-
7300-2510 KERB & GUTTER DEPCN		(169,377)		(169,377)	(169,377)	(169,377)		(169,377)		(169,377)
7500-2510 FOOTPATH DEPCN		(66,155)		(66,155)	(66,155)	(66,155)		(66,155)		(66,155)
FOOTPATHSCAPEXP FOOTPATHS CAPITAL EXPENDITURE		(137,000)	137,000	-	-	-		-		-
K&GCAPEXP KERB & GUTTER CAPITAL EXPENDITURE		(219,000)	219,000	-	-	-		-		-
RURALCONSCAPEXP RURAL SEALED CONSTRUCTION CAPITAL EXPENDITURE		(759,000)	759,000	-	-	-		-		-
RURALSEALEDCAPEXP RURAL SEALED RESEALS CAPITAL EXPENDITURE		(148,614)	148,614	-	-	-		-		-
RURALUNSEALEDCAPEXP RURAL UNSEALED RESHEET CAPITAL EXPENDITURE		(559,000)	559,000	-	-	-		-		-
TOWNSCAPECAPEXP TOWNSCAPE WORKS CAPITAL EXPENDITURE		(80,000)	80,000	-	-	-		-		-
URBANCONSCAPEXP URBAN ROADS CONSTRUCTION CAPITAL EXPENDITURE		(92,528)	92,528	-	-	-		-		-
URBANRESEALCAPEXP URBAN RESEALS CAPITAL EXPENDITURE		(202,000)	202,000	-	-	-		-		-
SHIRE ROADS REVENUE	959,202	1,728,435	-	2,687,637	1,899,446	3,169,416	1,269,968	3,169,414	199,060	3,368,474
7100-1500 RURAL ADDRESSING INCOME		-		-	-	278	278	278		278

FUN Job / GL and Description	2017/18 BUDGET CARRIED FORWARD	2017/18 ORIGINAL BUDGET	17/18 CAPITAL SPLIT	17/18 ORIGINAL PLUS CARRIED FWD	REVISED MAR 17-18 BUDGET	JUN 18 ACTUAL	JUN 18 BUDGET CHANGES	REVISED JUN 17-18 BUDGET	CARRY FORWARD	REVISED JUNE BUDGET WITH CARRIED FORWARD
GRAND TOTAL	3,290,232	(866,464)	-	2,041,314	(404,992)	7,099,734	7,854,719	7,449,727	(3,607,916)	3,841,811
7100-1550 ROADS SUNDRY INCOME		-		-	-	-		-		-
7100-1950 RURAL LOCAL ROADS GRANT (RLR) (FAG)		1,296,907		1,296,907	676,144	1,367,069	690,925	1,367,069		1,367,069
7100-1951 R2R ROADS TO RECOVERY GRANT	780,142	355,378		1,135,520	656,189	1,222,306	566,117	1,222,306		1,222,306
7100-1953 RFS HAZARD REDUCTION GRANT		10,150		10,150	10,150	-	(10,150)	-		-
7100-1954 RMS DISASTER RECOVERY FUNDING - FLOOD DAMAGE		-		-	265,030	374,252	109,222	374,252		374,252
7100-1955 LGSA GRANT - ROADSIDE VEGETATION		-		-	-	-		-		-
7100-1956 Connected Corridor Project Funding		-		-	-	-		-		-
7100-1957 Fixing Country Roads Grant		-		-	-	-		-		-
7100-1958 RMS SAFER ROADS PROGRAM		-		-	-	-		-		-
7150-1950 RAMROC Weed Control Funding		-		-	-	40,000	40,000	40,000		40,000
7300-1600 KERB & GUTTER REFUND		-		-	-	-		-		-
7300-1601 K&G BUCHANANS RD - WIRUNA TO HUGHES		-		-	-	-		-		-
7300-1646 K&G NANGUNIA ST - HUGHES TO WIRUNA		-		-	-	-		-		-
7300-1649 K&G HENNESSY ST - EMILY TO HANNAH		-		-	-	-		-		-
7300-1650 K&G KELLY ST - CHARLOTTE TO EMILY		-		-	-	-		-		-
7300-1651 K&G JERILDERIE ST -HENNESSY TO KELLY		-		-	-	-		-		-
7300-1653 NANGUNIA ST - HUGHES TO WIRUNA -EAST		-		-	-	-		-		-
7300-1654 HANNAH ST - ADAMS TO KELLY		-		-	-	-		-		-
7300-1655 HENNESSY ST - BERRIGAN TO JERILDERIE		-		-	-	-		-		-
7300-1656 KELLY ST - EMILY TO HANNAH		-		-	-	-		-		-
7300-1657 KELLY ST-JERILDERIE TO SHORT -OWNERS		-		-	-	-		-		-
7300-1658 KELLY ST-JERILDERIE TO SHORT -DEVELO		-		-	-	-		-		-
7300-1659 HOWARD ST - BANKER ST TO MACFARLAND		-		-	-	-		-		-
7300-1660 WELLS ST - WEST QUIRK ST		-		-	-	-		-		-
7300-1661 COBRAM ST - WHITE ST TO KELLY ST		-		-	-	-		-		-
7300-1662 KELLY ST - SHORT ST TO EMILY ST		-		-	-	-		-		-
7300-1663 K&G Buchanans Rd -Gunnamara - Wiruna		-		-	-	-		-		-
7300-1664 K&G - Tuppal St Roundabout to Bridge		-		-	-	-		-		-
7300-1665 K&G COBRAM ST TOC		-		-	-	-		-		-
7300-1666 K & G DRUMMOND ST RAILWAY TO DROHAN		-		-	1,400	1,440	40	1,440		1,440
7300-1667 K & G HARRIS ST FLYNN TO HAYES ST		-		-	-	-		-		-
7300-1668 K & G Jerilderie St - Horsfall to Na	40,000	-		40,000	40,000	-	(40,000)	-	40,000	40,000
7300-1669 K & G Jerilderie St - Nangunia to Or	33,200	-		33,200	33,200	-	(33,200)	-	33,200	33,200
7300-1670 K& G Jersey St	20,000	-		20,000	20,000	-	(20,000)	-	20,000	20,000
7300-1671 K&G JERILDERIE ST HORSFALL TO ORR		-		-	13,184	13,184	(1)	13,183		13,183
7300-1672 K&G CHANTER ST TOC		-		-	5,009	5,009		5,009		5,009
7300-1673 K&G DEAN ST TOC		-		-	-	13,275	13,275	13,275		13,275
7300-1950 MURRAY ST - HEADFORD TO OSBRORNE RMS FUNDING		-		-	-	-		-		-
7300-1951 K&G - RMS SH20 Finley		-		-	-	-		-		-
7500-1652 F/PATH MURRAY ST - NTH OF ATKINSON E		-		-	-	-		-		-
7500-1653 F/PATH MURRAY ST-BOWLING CLUB TO LAK		-		-	-	-		-		-
7500-1654 DENILQUIN & JERILDERIE STS BICYCLE		-		-	-	-		-		-
7500-1655 F/PATH DENILQUIN RD- DEAN TO COWLEY		-		-	-	-		-		-
7500-1656 F/PATH DENILQUIN RD-COWLEY TO ANZAC		-		-	-	-		-		-

FUN Job / GL and Description	2017/18 BUDGET CARRIED FORWARD	2017/18 ORIGINAL BUDGET	17/18 CAPITAL SPLIT	17/18 ORIGINAL PLUS CARRIED FWD	REVISED MAR 17-18 BUDGET	JUN 18 ACTUAL	JUN 18 BUDGET CHANGES	REVISED JUN 17-18 BUDGET	CARRY FORWARD	REVISED JUNE BUDGET WITH CARRIED FORWARD
GRAND TOTAL	3,290,232	(866,464)	-	2,041,314	(404,992)	7,099,734	7,854,719	7,449,727	(3,607,916)	3,841,811
7500-1657 F/PATH MURRAY ST-BRUTON TO MURRAY HA	23,000	-		23,000	23,000	-	(23,000)	-	23,000	23,000
7500-1658 F/PATH LAWSON DR	17,000	-		17,000	17,000	-	(17,000)	-	17,000	17,000
7500-1659 F/PATH CHARLOTTE ST - HENNESSY TO KELLY		-		-	-	-	-	-	-	-
7500-1660 F/PATH NANGUNIA ST BGA	9,860	-		9,860	9,860	-	(9,860)	-	9,860	9,860
7500-1661 F/PATH CARTER ST BGN		-		-	-	-	-	-	-	-
7500-1662 F/PATH CORREE ST FIN	20,000	-	20,000	40,000	40,000	-	(40,000)	-	40,000	40,000
7500-1663 F/PATH TONGS ST BGA COREE TO MURRAY	16,000	-		16,000	16,000	-	(16,000)	-	16,000	16,000
7500-1823 FOOTPATH DENISON ST - WARMATT INTERS		-		-	-	-	-	-	-	-
7500-1825 NANGUNIA ST - BANKER TO WIRUNA		-		-	-	-	-	-	-	-
7500-1826 CHANTER ST-DRUMMOND TO MITCHELL -STH		-		-	-	-	-	-	-	-
7500-1827 STEWART ST - DRUMMOND TO MITCHELL -N		-		-	-	-	-	-	-	-
7500-1828 STEWART ST - MITCHELL TO COBRAM		-		-	-	-	-	-	-	-
7500-1829 HEADFORD ST - DENISON TO TOCUMWAL		-		-	-	-	-	-	-	-
7500-1830 DENISON ST - ABUTTING ROTARY PARK		-		-	-	-	-	-	-	-
7500-1831 OSBORNE ST - ROTARY PARK TO MURRAY		-		-	-	-	-	-	-	-
7500-1832 WARMATTA ST - COREE TO TOCUMWAL		-		-	-	-	-	-	-	-
7500-1833 TOCUMWAL ST - WARMATTA TO WOLLAMAI		-		-	-	-	-	-	-	-
7500-1834 TUPPAL RD - BRIDGE TO NEWELL HWY		-		-	-	-	-	-	-	-
7500-1835 FINLEY ST - MURRAY TO DUFF		-		-	-	-	-	-	-	-
7500-1837 HUGHES ST - HAY ST TO BUCHANANS RD		-		-	-	-	-	-	-	-
7500-1838 WOLLAMAI ST -COREE ST TO TOC ST		-		-	-	-	-	-	-	-
7500-1839 COWLEY ST - DENI ST TO FINLEY ST		-		-	-	-	-	-	-	-
7500-1840 FINLEY ST - DUFF ST TO COWLEY ST		-		-	-	-	-	-	-	-
7500-1841 BANKER ST - VERMONT TO AMAROO		-		-	-	-	-	-	-	-
7500-1842 VERMONT ST - BANKER TO HUGHES		-		-	-	-	-	-	-	-
7500-1843 DRUMMOND ST - CHANTER TO STEWART		-		-	-	-	-	-	-	-
7500-1844 Footpath Barooga St Murray - Morris		-		-	-	-	-	-	-	-
7500-1845 Footpath Jerilderie St Momalong - PO		-		-	-	-	-	-	-	-
7500-1846 Footpath Corcoran Sth to Drummond		-		-	-	-	-	-	-	-
7500-1847 Footpath Drummond St Chanter to Cor		-		-	-	-	-	-	-	-
7500-1848 Footpath Int Drummond Chanter St		-		-	-	-	-	-	-	-
7500-1849 Footpath Int Tuppal Denison St		-		-	-	-	-	-	-	-
7500-1850 Footpath Int Tuppal Coree St		-		-	-	-	-	-	-	-
7500-1851 Footpath Int Tuppal Tocumwal St		-		-	-	-	-	-	-	-
7500-1852 Footpath Tuppal St Murray to Tocumwa		-		-	1,565	1,565	-	1,565	-	1,565
7500-1853 Footpath Int Boat Ramp Rd Murray St		-		-	-	-	-	-	-	-
7500-1854 Footpath Takari St Nangunia Snell Rd		-		-	-	-	-	-	-	-
7500-1855 Walking Cycling Track		-		-	-	-	-	-	-	-
7500-1856 Footpath Int Corcoran and Drummond		-		-	-	-	-	-	-	-
7500-1857 Footpath Buchanans Rd Hughes to Laws		-		-	-	-	-	-	-	-
7500-1858 Footpath Cobram St Alexander to Sout		-		-	-	-	-	-	-	-
7500-1859 Footpath Murray St Headford to Osbor		-		-	-	-	-	-	-	-
7500-1860 Footpath Bruton St end to Anthony Av		-		-	19,982	17,972	(2,010)	17,972	-	17,972
7500-1861 Footpath Hennessy St Charlotte to Han		-		-	-	(1,233)	(1,233)	(1,233)	-	(1,233)

FUN Job / GL and Description	2017/18 BUDGET CARRIED FORWARD	2017/18 ORIGINAL BUDGET	17/18 CAPITAL SPLIT	17/18 ORIGINAL PLUS CARRIED FWD	REVISED MAR 17-18 BUDGET	JUN 18 ACTUAL	JUN 18 BUDGET CHANGES	REVISED JUN 17-18 BUDGET	CARRY FORWARD	REVISED JUNE BUDGET WITH CARRIED FORWARD
GRAND TOTAL	3,290,232	(866,464)	-	2,041,314	(404,992)	7,099,734	7,854,719	7,449,727	(3,607,916)	3,841,811
7500-1862 Footpath Jersey St Chanter to Tuppal		-		-	3,591	3,591		3,591		3,591
7500-1863 Footpath Cobram St Berrigan		-		-	142	142		142		142
7500-1950 FOOTPATHS - RTA FUNDING PAMP		-		-	-	-		-		-
7500-1951 Footpath Grant Incomce - SCCF		-		-	-	59,565	59,565	59,565		59,565
7780-1950 RTA - BUS BAY GRANT REVENUE		-		-	-	-		-		-
7780-1952 DEPT TRANSPORT CPTIGS BUS STOP GRANT		-		-	2,000	2,000		2,000		2,000
7900-1950 STREET LIGHTING SUBSIDY		46,000		46,000	46,000	49,000	3,000	49,000		49,000
FOOTPATHSCAPINC FOOTPATHS CAPITAL INCOME		20,000	(20,000)	-	-	-		-		-
K&GCAPINC KERB & GUTTER CAPITAL INCOME		-		-	-	-		-		-
RURALCONSCAPINC RURAL SEALED CONSTRUCTION CAPITAL INCOME		-		-	-	-		-		-
RURALSEALEDAPINC RURAL SEALED RESEALS CAPITAL INCOME		-		-	-	-		-		-
RURALUNSEALEDAPINC RURAL UNSEALED RESHEET CAPITAL INCOME		-		-	-	-		-		-
TOWNSCAPECAPINC TOWNSCAPE WORKS CAPITAL INCOME		-		-	-	-		-		-
URBANCONSCAPINC URBAN ROADS CONSTRUCTION CAPITAL INCOME		-		-	-	-		-		-
URBANRESEALCAPINC URBAN RESEALS CAPITAL INCOME		-		-	-	-		-		-
	52,355	(152,030)		(99,675)	(121,396)	(177,179)	(55,784)	(177,180)	33,492	(143,688)
AERODROMES EXPENSE	(31,375)	(173,905)		(205,280)	(477,032)	(577,513)	(100,481)	(577,513)		(577,513)
1911-0183 TOC AERO RUNWAY 927 BITUMEN		-		-	-	-		-		-
1920-0115 BGN AERODROME GROUNDS MTCE		(2,030)		(2,030)	(3,530)	(4,561)	(1,031)	(4,561)		(4,561)
1920-0170 TOC AERODROME OPERATING EXPENS		(60,900)		(60,900)	(50,679)	(66,138)	(15,459)	(66,138)		(66,138)
1920-0171 TOC AERODROME - INSURANCE		(1,326)		(1,326)	(532)	(532)	-	(532)		(532)
1920-0172 LIBERATOR INSURANCE		(112)		(112)	(77)	(77)	-	(77)		(77)
1920-0175 TOC AERODROME BLDG MTCE	(2,119)	(3,045)		(5,164)	(5,164)	(666)	4,498	(666)		(666)
1920-0184 TOC AERO RUNWAY 18-36 HEAVY PA	(29,256)	-		(29,256)	(37,977)	(37,977)		(37,977)		(37,977)
1920-0187 TOC AERO PERIMETER AND TAXIWAY		-		-	-	-		-		-
1920-0190 AERODROME SUBDIVISION WORKS		-		-	(77,721)	(92,995)	(15,274)	(92,995)		(92,995)
1920-0195 AERODROME MBFC KITCHEN RENO		-		-	-	-		-		-
1920-0200 AERODROME ADMIN CHARGES		(25,990)		(25,990)	(26,000)	(26,000)		(26,000)		(26,000)
7700-2026 AERODROME TRANSFER TO RESERVE		(50,000)		(50,000)	(244,850)	(318,065)	(73,215)	(318,065)		(318,065)
7700-2500 AERODROME EQUIPMENT DEPCN		-		-	-	-		-		-
7700-2504 AERODROME BLDG DEPCN		(9,090)		(9,090)	(9,090)	(9,090)		(9,090)		(9,090)
7700-2510 AERODROME RUNWAY DEPCN		(21,008)		(21,008)	(21,008)	(21,008)		(21,008)		(21,008)
7700-2520 AERODROME LAND IMPROVEMENTS DEPCN		(404)		(404)	(404)	(404)		(404)		(404)
AERODROMECAPEXP AERODROME CAPITAL WORKS EXPENDITURE		-		-	-	-		-		-
AERODROMES REVENUE	83,730	21,875		105,605	355,636	400,334	44,697	400,333	33,492	433,825
7700-1500 AERODROME SUNDRY INCOME TOC		6,500		6,500	6,500	5,838	(662)	5,838		5,838
7700-1502 AERODROME USER FEES INCOME		15,375		15,375	15,375	10,918	(4,457)	10,918		10,918
7700-1600 AERODROME MBFC CONTRIBUTION		-		-	-	-		-		-
7700-1827 AERODROME - SALE OF LAND		-		-	139,688	222,996	83,308	222,996		222,996
7700-1828 AERODROME - SALE OF LAND (MARGIN)		-		-	110,343	110,343		110,343		110,343
7700-1829 AERODROME - GST MARGIN REFUND		-		-	-	-		-		-
7700-1926 AERODROME TRANSFER FROM RESERVE		-		-	-	-		-		-

FUN Job / GL and Description	2017/18 BUDGET CARRIED FORWARD	2017/18 ORIGINAL BUDGET	17/18 CAPITAL SPLIT	17/18 ORIGINAL PLUS CARRIED FWD	REVISED MAR 17-18 BUDGET	JUN 18 ACTUAL	JUN 18 BUDGET CHANGES	REVISED JUN 17-18 BUDGET	CARRY FORWARD	REVISED JUNE BUDGET WITH CARRIED FORWARD
GRAND TOTAL	3,290,232	(866,464)	-	2,041,314	(404,992)	7,099,734	7,854,719	7,449,727	(3,607,916)	3,841,811
7700-1951 AERODROME CAPITAL GRANT	83,730	-		83,730	83,730	50,238	(33,492)	50,238	33,492	83,730
AERODROME CAPINC AERODROME CAPITAL WORKS INCOME		-		-	-	-		-		-
		(7,604)		(7,604)	(3,674)	(3,674)		(3,674)		(3,674)
CAR PARKING EXPENSE		(7,604)		(7,604)	(7,604)	(7,604)		(7,604)		(7,604)
7750-2504 PARKING AREAS - DEPRECIATION EXPENSE		(7,604)		(7,604)	(7,604)	(7,604)		(7,604)		(7,604)
CAR PARKING REVENUE		-		-	3,930	3,930		3,930		3,930
7750-1501 SECT.94 CONTRIB CAR PARK BAROOGA		-		-	-	-		-		-
7750-1502 SECT.94 CONTRIB CAR PARK BERRIGAN		-		-	-	-		-		-
7750-1503 SECT.94 CONTRIB CAR PARK FINLEY		-		-	-	-		-		-
7750-1504 SECT. 94 CONTRIB CAR PARK TOCUMWAL		-		-	3,930	3,930		3,930		3,930
		-		-	-	(83,653)	266,345	266,345	(266,345)	-
RMS EXPENSE		(1,056,000)		(1,056,000)	(1,056,000)	(1,184,117)	(128,119)	(1,184,119)	(266,345)	(1,450,464)
0015-0226 MR226 NANGUNIA ST & HUGHES ST		-		-	(17,789)	(18,527)	(738)	(18,527)		(18,527)
0015-0356 MR356 BERRIGAN - OAKLANDS RD		-		-	(59,745)	(116,654)	(56,909)	(116,654)		(116,654)
0015-0363 MR363 BERRIGAN - BAROOGA RD		-		-	(70,772)	(115,642)	(44,870)	(115,642)		(115,642)
0015-0550 MR550 TOCUMWAL - MULWALA RD		-		-	(102,369)	(247,311)	(144,942)	(247,311)		(247,311)
0015-0564 MR564 BERRIGAN - JERILDERIE RD		-		-	(16,062)	(28,257)	(12,195)	(28,257)		(28,257)
0015-0999 RTA MR BLOCK GRANT BUDGET ONLY		(706,000)		(706,000)	(69,746)	-	69,746	-		-
0015-1226 MR226 CAPITAL PROJECTS		-		-	-	-		-		-
0015-1363 MR363 CAPITAL PROJECTS		-		-	-	-		-		-
0015-1550 MR550 CAPITAL PROJECTS		-		-	-	-		-		-
0015-1564 MR564 CAPITAL PROJECTS		-		-	-	-		-		-
0015-5363 MR363		-		-	-	-		-		-
0015-6363 RECO MR 363 RIV HWY TO COB ST		-		-	-	-		-		-
0015-7226 MR226 NANGUNIA ST 10/11 PROJEC		-		-	-	-		-		-
0015-9999 Block Grant - UNSPENT FUNDS		-		-	-	-		-	(266,345)	(266,345)
1956-1000 RTA REGIONAL ROAD REPAIR BUDGET		(350,000)		(350,000)	(350,000)	-	350,000	-		-
1956-1011 MR550 REHAB/WIDEN 22.7-24.3		-		-	-	-		-		-
1956-1012 MR550 REHAB/WIDEN 80.226 - 81.22		-		-	-	-		-		-
1956-1013 MR356 REHAB/WIDEN 30.00-32.51		-		-	(236,017)	(235,987)	30	(235,987)		(235,987)
1956-1014 MR356 REHAB/WIDEN 17781-17361		-		-	-	-		-		-
1956-1015 MR550 REHAB 22.7-24.3		-		-	-	-		-		-
1956-1016 MR226 FLOOD REPAIR		-		-	(4,684)	(5,593)	(909)	(5,593)		(5,593)
1956-1017 MR363 REHAB 8.937-9.93		-		-	(15,232)	(281,867)	(266,635)	(281,867)		(281,867)
1956-1018 MR363 REHAB 24.813-25.529		-		-	(113,584)	(134,281)	(20,697)	(134,281)		(134,281)
RMS REVENUE		1,056,000		1,056,000	1,056,000	1,100,464	394,464	1,450,464		1,450,464
7810-1950 RTA - M&I PROGRAM - BLOCK GRANT		531,000		531,000	531,000	998,000	467,000	998,000		998,000
7830-1950 RTA REHABILITATION WORKS FUNDING		175,000		175,000	175,000	102,464	(72,536)	102,464		102,464
RMSCAPINCOME - PART 7810-1950 BLOCK GRANT		350,000		350,000	350,000	-		350,000		350,000

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GRAND TOTAL	3,290,232	(866,464)	-	2,041,314	(404,992)	7,099,734	7,854,719	7,449,727	(3,607,916)	3,841,811
		17,585	(20,000)	(2,415)	2,291	9,506	7,216	9,507	(12,784)	(3,277)
CARAVAN PARKS EXPENSE		(20,415)	(20,000)	(40,415)	(35,709)	(22,761)	12,949	(22,760)	(12,784)	(35,544)
2011-0105 TOC CARAVAN PARK OPERATING EXP		-		-	(830)	(830)		(830)		(830)
2011-0108 TOC CARAVAN PARK INSURANCE EXP		(2,142)		(2,142)	(1,674)	(1,674)		(1,674)		(1,674)
2011-0120 BGN CARAVAN PARK OPERATING EXP		(507)		(507)	(2,140)	(2,360)	(220)	(2,360)		(2,360)
2011-0125 BGN CARAVAN PARK - INSURANCE		(510)		(510)	(392)	(392)		(392)		(392)
2011-0126 BGN CARAVAN PARK DONATIONS EXP		(5,075)		(5,075)	-	-		-		-
2011-0135 BGN CARAVAN PARK BLDG MTCE		(2,030)		(2,030)	(522)	(137)	385	(137)		(137)
2011-0500 BGN -CARAVAN PARK RESEAL ROADS			(20,000)	(20,000)	(20,000)	(7,216)	12,784	(7,216)	(12,784)	(20,000)
8200-2504 CARAVAN PARK DEPCN		(10,151)		(10,151)	(10,151)	(10,151)		(10,151)		(10,151)
CARAVAN PARKS REVENUE		38,000		38,000	38,000	32,267	(5,733)	32,267		32,267
8200-1890 TOC CARAVAN PARK LEASE		38,000		38,000	38,000	32,267	(5,733)	32,267		32,267
8200-1895 BGN CARAVAN PARK LEASE		-		-	-	-		-		-
	(115,254)	(92,110)		(207,364)	(226,814)	(123,429)	103,385	(123,429)	(77,066)	(200,495)
TOURISM & AREA PROMOTION EXPENSE	(115,254)	(92,110)		(207,364)	(226,814)	(131,909)	94,905	(131,909)	(77,066)	(208,975)
2012-0120 TOC TOURISM INFO OPERATING EXP		-		-	-	-		-		-
2012-0122 TOC TOURISM INFO BLDG MTCE		-		-	(459)	(459)		(459)		(459)
2012-0124 TOC TOURISM INFO - INSURANCE		-		-	(711)	(711)		(711)		(711)
2012-0191 PHOTOGRAPHY-TOURISM GUIDE/WEB		-		-	-	-		-		-
2012-0196 TOURISM STRATEGIC PLAN	(110,254)	-		(110,254)	(100,254)	(33,188)	67,066	(33,188)	(67,066)	(100,254)
2012-0197 REGIONAL TOURISM CONTRIBUTION - MRTB		(14,103)		(14,103)	(14,103)	(14,103)		(14,103)		(14,103)
2012-0198 TOURISM INITIATIVES		(11,000)		(11,000)	(11,000)	(817)	10,183	(817)		(817)
2012-0199 TOURISM ADMIN CHARGES		(32,462)		(32,462)	(33,100)	(33,100)		(33,100)		(33,100)
2012-0200 TOURISM EVENTS GRANTS		(20,000)		(20,000)	(35,870)	(28,480)	7,390	(28,480)		(28,480)
2012-0250 EVENT MARKETING TOOLS	(5,000)	(5,000)		(10,000)	(10,000)	(8,957)	1,043	(8,957)		(8,957)
2012-0251 SPORTS EVENT PROGRAM				-	(10,000)	-	10,000	-	(10,000)	(10,000)
2012-0300 TOC TOURISM INFO CENTRE		-		-	(1,772)	(2,549)	(777)	(2,549)		(2,549)
8300-2026 TOURISM EVENTS TRANSFER TO RESERVE		-		-	-	-		-		-
8300-2504 TOURISM INFO DEPCN		(9,545)		(9,545)	(9,545)	(9,545)		(9,545)		(9,545)
TOURISMCAPEXP TOURISM CAPITAL EXPENDITURE		-		-	-	-		-		-
TOURISM & AREA PROMOTION REVENUE		-		-	-	8,480	8,480	8,480		8,480
8300-1890 TOC TOURISM INFO - RENT		-		-	-	-		-		-
8300-1926 TOURISM EVENTS TRANSFER FROM RESERVE		-		-	-	8,480	8,480	8,480		8,480
8350-1500 TOC INFO CENTRE INCOME		-		-	-	-		-		-
8350-1501 TOC INFO CNTR GST FREE INCOME		-		-	-	-		-		-
TOURISMCAPIINC TOURISM CAPITAL INCOME		-		-	-	-		-		-
		(457,909)		(457,909)	(537,341)	(540,595)	(3,253)	(540,594)		(540,594)
BUSINESS DEVELOPMENT EXPENSE		(464,060)		(464,060)	(537,341)	(545,595)	(8,253)	(545,594)		(545,594)
1213-0108 FRUIT FLY MITIGATION STRATEGY		(10,000)		(10,000)	(10,000)	(8,936)	1,064	(8,936)		(8,936)
2013-0119 MURRAY HUME BUSINESS ENTERPRISE		-		-	-	-		-		-

FUN Job / GL and Description	2017/18 BUDGET CARRIED FORWARD	2017/18 ORIGINAL BUDGET	17/18 CAPITAL SPLIT	17/18 ORIGINAL PLUS CARRIED FWD	REVISED MAR 17-18 BUDGET	JUN 18 ACTUAL	JUN 18 BUDGET CHANGES	REVISED JUN 17-18 BUDGET	CARRY FORWARD	REVISED JUNE BUDGET WITH CARRIED FORWARD
GRAND TOTAL	3,290,232	(866,464)	-	2,041,314	(404,992)	7,099,734	7,854,719	7,449,727	(3,607,916)	3,841,811
2013-0120 TOCUMWAL INTER-MODEL PRECINCT PROJECT	-	-	-	-	-	-	-	-	-	-
2013-0122 MURRAY DARLING BASIN SPEAK UP	-	-	-	-	(1,000)	(1,000)	-	(1,000)	-	(1,000)
2013-0205 ECONOMIC DEVELOPMENT OFFICER	-	(116,850)	-	(116,850)	(116,850)	(117,068)	(218)	(117,068)	-	(117,068)
2013-0208 EDO - TRAVEL COSTS	-	(5,000)	-	(5,000)	(5,000)	(4,917)	83	(4,917)	-	(4,917)
2013-0210 ECONOMIC DEVEL. STAFF TRAINING/CONFERENCES	-	(2,000)	-	(2,000)	(2,000)	(670)	1,330	(670)	-	(670)
2013-0220 ECON DEV. WEBSITE SUBSCRIPTION ID DATA	-	(15,000)	-	(15,000)	(15,000)	(14,500)	500	(14,500)	-	(14,500)
2013-0240 ECON. DEV. OFFICER OFFICE EXPENSES	-	(1,000)	-	(1,000)	(1,200)	(289)	911	(289)	-	(289)
2013-0241 ECON. DEV. OFFICER - TELEPHONE	-	(816)	-	(816)	(816)	-	816	-	-	-
2015-0105 INDUSTRIAL & BUSINESS DEVELOPMENT	-	(23,853)	-	(23,853)	(23,853)	(19,954)	3,899	(19,954)	-	(19,954)
2015-0106 STUDENT ACCOMMODATION SPONSORSHIP	-	(4,000)	-	(4,000)	(4,000)	(5,000)	(1,000)	(5,000)	-	(5,000)
2015-0107 CONTRIBUTION TO RAMROC	-	(15,708)	-	(15,708)	(14,809)	(14,809)	-	(14,809)	-	(14,809)
2015-0108 TAFE BOOK SCHOLORSHIP	-	-	-	-	(500)	(1,000)	(500)	(1,000)	-	(1,000)
2015-0109 LOCAL GOVERNMENT SCHOLORSHIP	-	-	-	-	(598)	(598)	-	(598)	-	(598)
2015-0120 Murray Darling Confernce bid	-	-	-	-	-	-	-	-	-	-
2015-0165 BUSINESS & ENVIRONMENT AWARDS	-	(18,360)	-	(18,360)	-	-	-	-	-	-
2015-0180 BUSINESS DEVELOPMENT ADMIN CHA	-	(98,336)	-	(98,336)	(98,600)	(98,600)	-	(98,600)	-	(98,600)
2015-0181 NSW RURAL DOCTORS NETWORK BURS	-	(3,300)	-	(3,300)	(3,000)	(3,000)	-	(3,000)	-	(3,000)
2015-0188 REGIONAL CAREERS FORUM	-	(6,120)	-	(6,120)	(6,120)	(2,889)	3,231	(2,889)	-	(2,889)
2015-0189 COBRAM & DIS FOODBANK DONATION	-	-	-	-	-	-	-	-	-	-
2015-0529 FIN SUBDIVISION - LEWIS CR	-	-	-	-	(90,278)	(106,025)	(15,747)	(106,025)	-	(106,025)
2016-0120 RISK MANAGEMENT - TRAINING	-	(3,570)	-	(3,570)	(3,570)	(1,328)	2,242	(1,328)	-	(1,328)
2016-0205 RISK MANAGEMENT - SALARIES	-	(116,850)	-	(116,850)	(116,850)	(125,232)	(8,382)	(125,232)	-	(125,232)
2016-0241 RISK MANAGEMENT - TELEPHONE	-	(1,020)	-	(1,020)	(1,020)	(203)	817	(203)	-	(203)
2016-0242 RISK MANAGEMENT - VEHICLE	-	(22,277)	-	(22,277)	(22,277)	(19,576)	2,701	(19,576)	-	(19,576)
8400-2027 ECONOMIC DEVELOPMENT TRANSFER TO RESERVE	-	-	-	-	-	-	-	-	-	-
BUSINESS DEVELOPMENT REVENUE		6,151		6,151	-	5,000	5,000	5,000		5,000
8400-1503 FHS-CAREERS FORUM REVENUE	-	-	-	-	-	-	-	-	-	-
8400-1505 BUSINESS & ENVIRONMENT AWARD DONATION	-	1,538	-	1,538	-	-	-	-	-	-
8400-1506 BUSINESS & ENVIRONMENT AWARD INCOME	-	4,613	-	4,613	-	-	-	-	-	-
8400-1507 TOCUMWAL INTER-MODEL CONTRIBUTIONS	-	-	-	-	-	-	-	-	-	-
8400-1508 BUSINESS DEVELOPMENT WORKSHOP	-	-	-	-	-	-	-	-	-	-
8400-1926 MURRAY VALLEY CAG TRANS TO RESERVE	-	-	-	-	-	-	-	-	-	-
8400-1927 ECONOMIC DEVELOPMENT TRANSFER FROM RESERVE	-	-	-	-	-	-	-	-	-	-
8400-1950 WOMEN IN BUSINESS	-	-	-	-	-	-	-	-	-	-
8400-1951 NSW SMALL BUSINESS MONTH GRANT	-	-	-	-	-	5,000	5,000	5,000	-	5,000
				-	(43,000)	(22,726)	20,274	(22,726)		(22,726)
BENDIGO BANK EXPENSE				-	(53,000)	(32,841)	20,159	(32,841)		(32,841)
2017-0120 BENDIGO BANK AGENCY TRAINING	-	-	-	-	(3,000)	(1,805)	1,195	(1,805)	-	(1,805)
2017-0205 BENDIGO BANK AGENCY	-	-	-	-	(50,000)	(31,036)	18,964	(31,036)	-	(31,036)
BENDIGO BANK REVENUE				-	10,000	10,115	115	10,115		10,115
8850-1330 BENDIGO BANK AGENCY COMMISSIONS	-	-	-	-	10,000	5,115	(4,885)	5,115	-	5,115

FUN Job / GL and Description	2017/18 BUDGET CARRIED FORWARD	2017/18 ORIGINAL BUDGET	17/18 CAPITAL SPLIT	17/18 ORIGINAL PLUS CARRIED FWD	REVISED MAR 17-18 BUDGET	JUN 18 ACTUAL	JUN 18 BUDGET CHANGES	REVISED JUN 17-18 BUDGET	CARRY FORWARD	REVISED JUNE BUDGET WITH CARRIED FORWARD
GRAND TOTAL	3,290,232	(866,464)	-	2,041,314	(404,992)	7,099,734	7,854,719	7,449,727	(3,607,916)	3,841,811
8850-1800 BENDIGO BANK SUNDRY INCOME				-	-	5,000	5,000	5,000		5,000
		(20,469)		(20,469)	(18,966)	(13,465)	5,501	(13,465)		(13,465)
SALEYARDS EXPENSE		(112,985)		(112,985)	(111,482)	(105,981)	5,501	(105,981)		(105,981)
2014-0115 SALEYARD OTHER OPERATING EXPEN		(2,030)		(2,030)	(2,030)	(1,993)	37	(1,993)		(1,993)
2014-0120 SALEYARD EQUIP MTCE		(102)		(102)	(102)	(43)	59	(43)		(43)
2014-0122 SALEYARD - INSURANCE		(8,976)		(8,976)	(7,319)	(7,319)		(7,319)		(7,319)
2014-0130 SALEYARD BLDG MTCE		(1,015)		(1,015)	(1,015)	(710)	305	(710)		(710)
2014-0145 SALEYARD ADMIN CHARGES		(3,246)		(3,246)	(3,400)	(3,400)		(3,400)		(3,400)
2014-0538 PUMP REPLACEMENT		(5,100)		(5,100)	(5,100)	-	5,100	-		-
8600-2026 SALEYARDS TRANSFER TO RESERVE		-		-	-	-		-		-
8600-2502 SALEYARD OFFICE EQUIP DEPCN		(1,818)		(1,818)	(1,818)	(1,818)		(1,818)		(1,818)
8600-2504 SALEYARD DEPCN		(90,698)		(90,698)	(90,698)	(90,698)		(90,698)		(90,698)
SALEYARDS REVENUE		92,516		92,516	92,516	92,516		92,516		92,516
8600-1926 SALEYARD TRANSFER FROM RESERVE		-		-	-	-		-		-
8600-4310 SALEYARD DEPCN CONTRA		92,516		92,516	92,516	92,516		92,516		92,516
	-	(7,687)	20,000	12,313	11,620	16,102	4,481	16,101	-	16,101
REAL ESTATE DEVELOPMENT EXPENSE	(350,000)	(22,903)	20,000	(352,903)	(353,596)	(5,459)	348,136	(5,460)	(350,000)	(355,460)
1200-2026 WORKS TRANSFER TO RESERVE	(350,000)	-		(350,000)	(350,000)	-	350,000	-	(350,000)	(350,000)
2015-0140 REAL ESTATE DEVELOPMENT- LEGAL		-		-	-	(1,500)	(1,500)	(1,500)		(1,500)
2015-0141 COMMERCIAL LAND - AGENTS FEES		-		-	-	(364)	(364)	(364)		(364)
2015-0142 Real Estate - Aerodrome Promo		-		-	-	-		-		-
2015-0145 REAL ESTATE DEVELOPMENT - RATE		(2,903)		(2,903)	(3,596)	(3,596)		(3,596)		(3,596)
2015-0150 RILEY CRT REHABILITATION (INGO RENNER)		-		-	-	-		-		-
BUSINESSDEVCAPEXP BUSINESS DEVELOPMENT CAPITAL WORKS EXPENDITURE		(20,000)	20,000	-	-	-		-		-
REAL ESTATE DEVELOPMENT REVENUE	350,000	15,216		365,216	365,216	21,561	(343,655)	21,561	350,000	371,561
1200-1926 WORKS TRANSFER FROM RESERVE		-		-	-	-		-		-
8710-1200 REAL ESTATE - GAIN ON DISPOSAL		-		-	-	-		-		-
8710-1826 RENTAL - OTHER REAL ESTATE INC. GST		15,216		15,216	15,216	21,561	6,345	21,561		21,561
8720-1894 FINLEY ST SUBDIVISION - DISPOSAL		-		-	-	-		-		-
8720-1895 FINLEY ST SUBDIVISION - RATE ADJUST.		-		-	-	-		-		-
8720-1926 REAL ESTATE DEVT - TFR TO RESERVE		-		-	-	-		-		-
8720-3800 INVENTORY - HELD FOR SALE		-		-	-	-		-		-
8720-3800 TOC HIGHWAY BLOCK DISPOSAL PROCEEDS	350,000	-		350,000	350,000	-	(350,000)	-	350,000	350,000
BUSINESSDEVCAPINC BUSINESS DEVELOPMENT CAPITAL WORKS INCOME		-		-	-	-		-		-
		-		-	-	(17,044)	(17,043)	(17,043)	17,043	-
PRIVATE WORKS EXPENSE		(51,250)		(51,250)	(80,185)	(76,724)	3,461	(76,724)		(76,724)
2019-0155 WRITE OFF BAD DEBTS - P/WORKS		(3,060)		(3,060)	(3,060)	-	3,060	-		-
2020-0000 S/DR TECH SERV (BUDGET)		(40,600)		(40,600)	(69,135)	(70,835)	(1,700)	(70,835)		(70,835)
2030-0000 S/DR - CORP SERV (BUDGET)		(7,590)		(7,590)	(7,990)	(5,889)	2,101	(5,889)		(5,889)

FUN Job / GL and Description	2017/18 BUDGET CARRIED FORWARD	2017/18 ORIGINAL BUDGET	17/18 CAPITAL SPLIT	17/18 ORIGINAL PLUS CARRIED FWD	REVISED MAR 17-18 BUDGET	JUN 18 ACTUAL	JUN 18 BUDGET CHANGES	REVISED JUN 17-18 BUDGET	CARRY FORWARD	REVISED JUNE BUDGET WITH CARRIED FORWARD
GRAND TOTAL	3,290,232	(866,464)	-	2,041,314	(404,992)	7,099,734	7,854,719	7,449,727	(3,607,916)	3,841,811
PRIVATE WORKS REVENUE		51,250		51,250	80,185	59,680	(20,504)	59,681	17,043	76,724
8900-1501 PRIVATE WORKS TECH SERVICES INCOME		44,075		44,075	44,075	40,001	(4,074)	40,001	17,043	57,044
8900-1504 PRIVATE WORKS INCOME - SIGNS		-		-	-	-		-		-
8900-1505 PRIVATE WORKS TECH SERVICES GST FREE		-		-	32,535	14,856	(17,679)	14,856		14,856
8900-1511 PRIVATE WORKS CORP SERVICES INCOME		6,150		6,150	2,150	1,850	(300)	1,850		1,850
8900-1515 PRIVATE WORKS CORP SERVICES GST FREE		1,025		1,025	1,425	2,974	1,549	2,974		2,974
		4,960,911		4,960,911	4,990,802	4,959,836	(30,966)	4,959,836		4,959,836
RATE REVENUE		4,960,911		4,960,911	4,990,802	4,959,836	(30,966)	4,959,836		4,959,836
9100-1000 ORDINARY RATES - FARMLAND		1,840,268		1,840,268	1,840,268	1,835,988	(4,280)	1,835,988		1,835,988
9100-1001 ORDINARY RATES - RESIDENTIAL RURAL		337,116		337,116	337,116	340,615	3,499	340,615		340,615
9100-1002 ORDINARY RATES - RESIDENTIAL BGA		543,640		543,640	543,640	544,639	999	544,639		544,639
9100-1003 ORDINARY RATES - RESIDENTIAL BGN		328,405		328,405	328,405	329,302	897	329,302		329,302
9100-1004 ORDINARY RATES - RESIDENTIAL FIN		665,697		665,697	665,697	664,060	(1,637)	664,060		664,060
9100-1005 ORDINARY RATES - RESIDENTIAL TOC		742,268		742,268	742,268	739,060	(3,208)	739,060		739,060
9100-1006 ORDINARY RATES - BUSINESS BGA		92,483		92,483	92,483	92,579	97	92,580		92,580
9100-1007 ORDINARY RATES - BUSINESS BGN		72,986		72,986	72,986	74,820	1,834	74,820		74,820
9100-1008 ORDINARY RATES - BUSINESS FIN		159,775		159,775	159,775	157,217	(2,558)	157,217		157,217
9100-1009 ORDINARY RATES - BUSINESS TOC		181,792		181,792	181,792	181,698	(94)	181,698		181,698
9100-1010 ORDINARY RATES - RESIDENTIAL		55,092		55,092	55,092	51,177	(3,915)	51,177		51,177
9100-1080 LESS ORDINARY RATES WRITTEN OFF		(4,568)		(4,568)	(4,568)	(217)	4,351	(217)		(217)
9100-1082 LESS ORDINARY RATES D/DEBT EXPENSE		(9,643)		(9,643)	(9,643)	-	9,643	-		-
9100-1083 LESS:FARMLAND RATE CAPPING WRITE OFF		-		-	-	-	-	-		-
9100-1085 LESS SMALL BALANCES WRITTEN OFF		(507)		(507)	(507)	-	507	-		-
9100-1095 LESS ORDINARY RATE PENSION REBATE		(181,818)		(181,818)	(176,125)	(178,661)	(2,536)	(178,661)		(178,661)
9100-1500 INTEREST EXTRA CHARGES ON RATES		37,925		37,925	63,234	28,669	(34,565)	28,669		28,669
9300-1950 ORDINARY RATES PENSION SUBSIDY		100,000		100,000	98,889	98,889		98,889		98,889
		3,027,540		3,027,540	1,578,316	3,197,753	1,619,437	3,197,753		3,197,753
FINANCIAL ASSISTANCE GRANT		3,027,540		3,027,540	1,578,316	3,197,753	1,619,437	3,197,753		3,197,753
9200-1950 FINANCIAL ASSISTANCE GRANT (FAG)		3,027,540		3,027,540	1,578,316	3,197,753	1,619,437	3,197,753		3,197,753
		292,356		292,356	332,869	272,353	(60,517)	272,352		272,352
INTEREST ON INVESTMENTS		292,356		292,356	332,869	272,353	(60,517)	272,352		272,352
9400-1840 INTEREST - AT CALL ACCOUNT		-		-	-	-		-		-
9400-1842 INTEREST - TERM DEPOSITS		292,356		292,356	298,345	213,634	(84,711)	213,634		213,634
9400-1843 INTEREST - OTHER		-		-	34,524	58,718	24,194	58,718		58,718
		3,803,464		3,803,464	3,803,464	3,803,653	190	3,803,653		3,803,653
DEPRECIATION CONTRA		3,803,464		3,803,464	3,803,464	3,803,653	190	3,803,653		3,803,653
DEPNCONTRA ACCUMULATED DEPCN GL/JC CONTRA A/C		3,790,031		3,790,031	3,790,031	3,790,220	190	3,790,220		3,790,220
EIDPCNCONTRA EI DEPRECIATION CONTRA		13,433		13,433	13,433	13,433		13,433		13,433
HACCDEPNCONTRA HACC DEPRECIATION CONTRA		-		-	-	-		-		-

FUN Job / GL and Description	2017/18 BUDGET CARRIED FORWARD	2017/18 ORIGINAL BUDGET	17/18 CAPITAL SPLIT	17/18 ORIGINAL PLUS CARRIED FWD	REVISED MAR 17-18 BUDGET	JUN 18 ACTUAL	JUN 18 BUDGET CHANGES	REVISED JUN 17-18 BUDGET	CARRY FORWARD	REVISED JUNE BUDGET WITH CARRIED FORWARD
GRAND TOTAL	3,290,232	(866,464)	-	2,041,314	(404,992)	7,099,734	7,854,719	7,449,727	(3,607,916)	3,841,811
	6,031,727	382,454		6,031,727	6,031,727	6,031,727		6,031,727		6,031,727
BALANCE BROUGHT FORWARD	6,031,727	382,454		6,031,727	6,031,727	6,031,727		6,031,727		6,031,727
BALANCE BROUGHT FORWARD	6,031,727	382,454		6,031,727	6,031,727	6,031,727		6,031,727		6,031,727
Grand Total	3,290,232	(866,464)	-	2,041,314	(404,992)	7,099,734	7,854,719	7,449,727	(3,607,916)	3,841,811



Quarterly Budget Review Statement

Berrigan Shire Council

June 2018



Berrigan Shire Council

Quarterly Budget Review Statement
for the period 01/04/18 to 30/06/18

Report by Responsible Accounting Officer

The following statement is made in accordance with Clause 203(2) of the Local Government (General) Regulations 2005:

30 June 2018

It is my opinion that the Quarterly Budget Review Statement for Berrigan Shire Council for the quarter ended 30/06/18 indicates that Council's projected financial position at 30/6/18 will be satisfactory at year end, having regard to the projected estimates of income and expenditure and the original budgeted income and expenditure.

Signed:  _____

date: 6/08/2018

Carla von Brockhusen
Responsible Accounting Officer

Quarterly Budget Review Statement

for the period 01/04/18 to 30/06/18

Income & Expenses Budget Review Statement

Budget review for the quarter ended 30 June 2018

Income & Expenses - Council Consolidated

(\$000's)	Original Budget 2017/18	Approved Changes					Revised Budget 2017/18	Variations for this Jun Qtr	Notes	Projected Year End Result	Actual YTD figures	Variance Surplus (Deficit)	Notes
		Carry Forwards	Other than by QBRS	Sep QBRS	Dec QBRS	Mar QBRS							
Income													
Rates and Annual Charges	9,860			64	45	29	9,998	(2)		9,996	9,996	(2)	
User Charges and Fees	1,629		800	7	2	(236)	2,202	1,356		3,558	3,558	1,356	
Interest and Investment Revenues	701			1	32	9	743	(57)		686	686	(57)	
Other Revenues	554			64	60	102	780	122		902	902	122	
Grants & Contributions - Operating	5,805	780		(2,457)	67	(267)	3,928	3,635		7,563	7,563	3,635	
Grants & Contributions - Capital	2,666	285	(800)	352	252	564	3,319	(1,574)		1,745	1,745	(1,574)	
Net gain from disposal of assets	346	350				25	721	(381)		340	340	(381)	
Share of Interests in Joint Ventures	-						-	-		-	-	-	
Total Income from Continuing Operations	21,561	1,415	-	(1,969)	458	226	21,691	3,099		24,790	24,790	3,099	
Expenses													
Employee Costs	8,334	767	294	190	75	527	10,187	(1,081)		9,106	9,106	1,081	
Borrowing Costs	200			-			200			200	200	-	
Materials & Contracts	1,537	157	451	206	62	(136)	2,277	(461)		1,816	1,816	461	
Depreciation	5,935			-	-		5,935	-		5,935	5,935	-	
Legal Costs	-						-			-	-	-	
Consultants	-						-			-	-	-	
Other Expenses	1,944	152		(10)	50	16	2,152	(345)		1,807	1,807	345	
Interest & Investment Losses	-						-			-	-	-	
Net Loss from disposal of assets	-						-			-	-	-	
Share of interests in Joint Ventures	-						-			-	-	-	
Total Expenses from Continuing Operations	17,950	1,076	745	386	187	407	20,751	(1,887)		18,864	18,864	1,887	
Net Operating Result from Continuing Operations	3,611	339	(745)	(2,355)	271	(181)	940	4,986		5,926	5,926	4,986	
Discontinued Operations - Surplus/(Deficit)							-			-	-	-	
Net Operating Result from All Operations	3,611	339	(745)	(2,355)	271	(181)	940	4,986		5,926	5,926	4,986	
Net Operating Result before Capital Items	945	54	55	(2,707)	19	(745)	(2,379)	6,560		4,181	4,181	6,560	

Berrigan Shire Council

Quarterly Budget Review Statement

for the period 01/04/18 to 30/06/18

Capital Budget Review Statement

Budget review for the quarter ended 30 June 2018

Capital Budget - Council Consolidated

(\$000's)	Original Budget 2017/18	Approved Changes					Revised Budget 2017/18	Variations for this Jun Qtr	Notes	Projected Year End Result	Actual YTD figures	Variance Surplus (Deficit)	Notes
		Carry Forwards	Other than by QBRs	Sep QBRs	Dec QBRs	Mar QBRs							
Capital Expenditure													
New Assets													
- Plant & Equipment	-	-	-			-			-		-		
- Land & Buildings	35	10	184	90	5	(90)	234	79	313	313	(79)		
- Other	3,548	209	(14)	63	56	5	3,867	(3,370)	497	497	3,370		
Renewal Assets (Replacement)													
- Plant & Equipment	1,319	5	8	(14)	395	(9)	1,704	58	1,762	1,762	(58)		
- Land & Buildings	543	38	(440)	17	-	(20)	138	(50)	88	88	50		
- Roads, Bridges, Footpaths	3,645	3,106	(35)	169	30	(263)	6,652	(1,960)	4,692	4,692	1,960		
- Water	928	1,044	(14)	122	-	10	2,090	(1,672)	418	418	1,672		
- Sewer	600	400	(20)	34	-	(30)	984	(627)	357	357	627		
- Other	223	145	(10)	451	2	(25)	786	(176)	610	610	176		
Total Capital Expenditure	10,841	4,957	(341)	932	488	(422)	16,455	(7,718)	8,737	8,737	7,718		
Capital Funding													
Rates & Other Untied Funding	6,618	1,616	159	1,759	(151)	(875)	9,126	(6,229)	2,897	2,897	(6,229)		
Capital Grants & Contributions	3,371	982	(500)	(740)	179	81	3,373	(1,212)	2,161	2,161	(1,212)		
Reserves:													
- External Resrtictions/Reserves	224	350	-	(201)	124	421	918	2,212	3,130	3,130	2,212		
- Internal Restrictions/Reserves	282	1,575	-	114	347	(111)	2,207	(2,108)	99	99	(2,108)		
New Loans	-	-	-	-	-	-	-	-	-	-	-		
Receipts from Sale of Assets													
- Plant & Equipment	346	-	-	-	-	25	371	(31)	340	340	(31)		
- Land & Buildings	-	434	-	-	(11)	37	460	(350)	110	110	(350)		
Total Capital Funding	10,841	4,957	(341)	932	488	(422)	16,455	(7,718)	8,737	8,737	(7,718)		
Net Capital Funding - Surplus/(Deficit)	-	-	-	-	-	-	-	-	-	-	-		

Berrigan Shire Council

Quarterly Budget Review Statement

for the period 01/04/18 to 30/06/18

Cash & Investments Budget Review Statement

Budget review for the quarter ended 30 June 2018

Cash & Investments - Council Consolidated

(\$000's)	Original Budget 2017/18	Approved Changes					Revised Budget 2017/18	Variations for this Jun Qtr	Notes	Projected Year End Result	Actual YTD figures	Variance Surplus (Deficit)	Notes
		Carry Forwards	Other than by QBRS	Sep QBRS	Dec QBRS	Mar QBRS							
Externally Restricted ⁽¹⁾													
Water Supplies	6,067	1,062	-	132	(1,348)	1,062	6,975	127		7,102	7,102	127	
Sewerage Supplies	5,714	418	-	109	(341)	420	6,320	(1)		6,319	6,319	(1)	
Domestic Waste Management	1,633	95	-	(5)	723	(274)	2,172	1,936		4,108	4,108	1,936	
Open Space S94	65	-	-	-	6		71	-		71	71	-	
Developer Contributions	-	-	-	-	-		-	-		-	-	-	
Specific Purpose Grants	-	-	-	-	-		-	-		-	-	-	
Early Intervention	123	-	(49)	(74)			-	-		-	-	-	
Total Externally Restricted	13,602	1,575	(49)	162	(960)	1,208	15,538	2,062		17,600	17,600	2,062	
(1) Funds that must be spent for a specific purpose													
Internally Restricted ⁽²⁾													
Capital Works	1,618	(350)	-	-	312	245	1,825	23		1,848	1,848	23	
Employee Leave	389	-	-	-	-		389	-		389	389	-	
Finley Saleyards	99	-	-	-	-		99	-		99	99	-	
Environmental Protection	371	-	-	-	(197)	(50)	124	146		270	270	146	
Plant Replacement	1,547	-	-	2	154	293	1,996	(910)		1,086	1,086	(910)	
Tourism Events	60	-	-	-	-		60	(8)		52	52	(8)	
Aerodrome	291	-	-	-	(26)		265	(50)		215	215	(50)	
Information Technology	300	-	-	-	50		350	50		400	400	50	
Risk Management	187	-	-	-	30		217	50		267	267	50	
Total Internally Restricted	4,862	(350)	-	2	323	488	5,325	(699)		4,626	4,626	(699)	
(2) Funds that Council has earmarked for a specific purpose													
Unrestricted (ie. available after the above Restricti	7,541	-	-	-	-	-	7,541	2,272		9,813	9,813	2,272	
Total Cash & Investments	26,005	1,225	(49)	164	(637)	1,696	28,404	3,635		32,039	32,039	3,635	

Quarterly Budget Review Statement
for the period 01/04/18 to 30/06/18

Key Performance Indicators Budget Review Statement - Council specific KPI's

Budget review for the quarter ended 30 June 2018

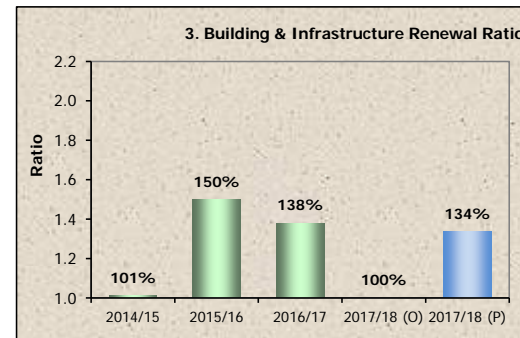
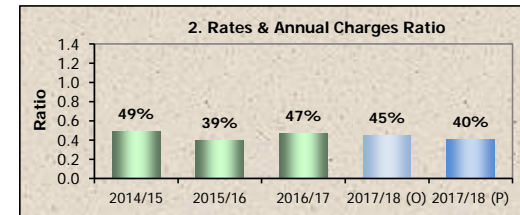
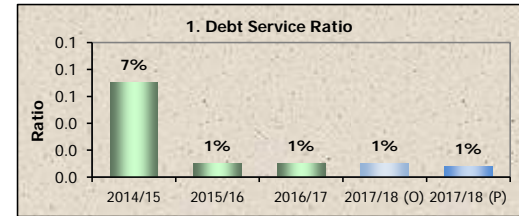
(\$000's)	Current Projection		Original Budget 17/18	Actuals Prior Periods	
	Amounts 17/18	Indicator 17/18		16/17	15/16

The Council monitors the following Key Performance Indicators:

1. Debt Service Ratio					
Debt Service Cost	200	0.81%	1.00%	1.00%	1.00%
Income from Continuing Operations	24790				

2. Rates & Annual Charges Ratio					
Rates & Annual Charges	9996	40.3%	45.0%	47.0%	39.0%
Income from Continuing Operations	24790				

3. Building & Infrastructure Renewal Ratio					
Asset Renewals (Building & Infrastructure)	7927	133.6%	100.0%	138.0%	150.0%
Depreciation, Amortisation & Impairment	5935				



Berrigan Shire Council

Quarterly Budget Review Statement

for the period 01/04/18 to 30/06/18

Contracts Budget Review Statement

Budget review for the quarter ended 30 June 2018

Part A - Contracts Listing - contracts entered into during the quarter

Contractor	Contract detail & purpose	Contract Value	Start Date	Duration of Contract	Budgeted (Y/N)	Notes
	NIL					

Notes:

1. Minimum reporting level is 1% of estimated income from continuing operations of Council or \$50,000 - whatever is the lesser.
2. Contracts listed are those entered into during the quarter being reported and exclude contractors on Council's Preferred Supplier list.
3. Contracts for employment are not required to be included.

Berrigan Shire Council

Quarterly Budget Review Statement
for the period 01/04/18 to 30/06/18

Consultancy & Legal Expenses Budget Review Statement

Consultancy & Legal Expenses Overview

Expense	YTD Expenditure (Actual Dollars)	Budgeted (Y/N)
Consultancies	18,585	y
Legal Fees	30,217	y

Definition of a consultant:

A consultant is a person or organisation engaged under contract on a temporary basis to provide recommendations or high level specialist or professional advice to assist decision making by management. Generally it is the advisory nature of the work that differentiates a consultant from other contractors.

Comments

Expenditure included in the above YTD figure but not budgeted includes:

Details



CERTIFICATE OF RATES AND CHARGES LEVIED AND BROUGHT TO ACCOUNT FOR 2017/18 - as at 10/07/18

Appendix "T"

10/07/2018 SUMMARY - ALL RATES LEVIES & REVENUES

1/. SUMMARY - RATES AND CHARGES

AS AT 10/07/2018

FUND	-ARREARS-		2017/18 LEVIES-					CURRENT INTEREST	RECEIPTS	WRITE OFFS	PENSION REBATE	UNALL RECEIPTS	BALANCE
	RATES	INTEREST	RATES	WATER	DR SUPP.	CR SUPP.							
GENERAL	\$ 187,326.88	\$ 10,237.32	\$ 5,134,093.94	\$ -	\$ -	\$ -	\$ 353.14	\$ 130,696.60	\$ 1.07	\$ 168,601.14	\$ -	\$ 5,032,712.47	
WATER	\$ 91,332.99	\$ 6,145.76	\$ 2,045,976.00	\$ -	\$ -	\$ -	\$ 176.36	\$ 54,812.12	\$ 1.19	\$ 80,850.00	\$ -	\$ 2,007,967.80	
SEWER	\$ 86,089.54	\$ 4,776.40	\$ 2,069,734.00	\$ -	\$ -	\$ -	\$ 169.34	\$ 46,279.09	\$ 1.19	\$ 77,656.25	\$ -	\$ 2,036,832.75	
DOMESTIC WASTE	\$ 44,178.09	\$ 2,788.77	\$ 1,019,232.00	\$ -	\$ -	\$ -	\$ 86.46	\$ 22,106.51	\$ 0.64	\$ 72,574.51	\$ -	\$ 971,603.66	
LEGALS	\$ 28,141.39	\$ -	\$ -	\$ -	\$ 135.36	\$ -	\$ -	\$ 250.00	\$ -	\$ -	\$ -	\$ 28,026.75	
WATER CONSUMPTION	\$ 141,588.51	\$ 3,539.40	\$ 250.00	\$ -	\$ 34.94	\$ -	\$ 230.95	\$ 45,411.74	\$ 0.29	\$ -	\$ -	\$ 100,231.77	
STORMWATER CHARGE	\$ 4,266.56	\$ 276.38	\$ 74,669.50	\$ -	\$ -	\$ -	\$ 9.21	\$ 1,605.72	\$ 0.04	\$ -	\$ -	\$ 77,615.89	
BUSINESS GARBAGE	\$ 2,129.37	\$ 42.82	\$ 79,957.00	\$ -	\$ -	\$ -	\$ 3.42	\$ 938.11	\$ -	\$ -	\$ -	\$ 81,194.50	
BANK CHARGE/DISHONOU	\$ 17.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 17.00	
WATER RESTRICTION RE	\$ 30.00	\$ 12.10	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 0.31	\$ -	\$ -	\$ -	\$ 41.79	
Unallocated Rates Receipts	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,268.26	\$ -10,268.26	
Unallocated Rates Receipts	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 35,450.54	\$ -35,450.54	
FUND SUMMARY TOTAL	\$585,100.33	\$27,818.95	\$10,423,912.44		\$170.30	\$0.00	\$1,028.88	\$302,100.20	\$4.42	\$399,681.90	-\$ 45,718.80	\$10,290,525.58	
			Gross Levy			Balance of Rates and Charges after Levy 10/07/2018						\$10,290,525.58	

2/. SUMMARY - RATES AND CHARGES LEVIED 10/07/2018

SUMMARY.2A

TOTAL VG LAND VALUE	\$568,926,730
Net Rateable Land Value	\$557,207,270
Total ALL Instalments on Notices	\$10,290,525.58
-Arrears	-\$282,885.50
-Pending Receipts	-\$29,128.34
+ Rebates	\$399,681.90
	\$10,378,193.64
+ Credit B/f	\$ 45,718.80
	\$10,423,912.44

SUMMARY.2B

Total Due on ALL Notices	\$10,290,525.58
+ Rebates	\$399,681.90
+ Credit B/f	\$ 45,718.80
-Arrears	-\$282,885.50
-Pending Receipts	-\$29,128.34
	\$10,423,912.44

3/. GL SUMMARY - RATES & CHARGES as at 10/07/2018

SUMMARY.3

9100-1000-	ORDINARY RATES	\$5,134,093.94
4110-1000-	WATER CHARGES	\$2,045,976.00
5110-1000-	SEWER CHARGES	\$2,069,734.00
3660-1000-	DOM WASTE UNCOLL CHARGES	\$1,019,232.00
3670-1000-	BUSINESS GARBAGE CHARGES	\$81,589.00
3750-1000-	STORMWATER/DRAINAGE CHARGES	\$73,287.50

TOTAL \$10,423,912.44

The Common Seal
of Berrigan Shire Council
was hereunto affixed
this day of 2018
in pursuance of a resolution
of the Council passed on
the day of 2018.

Michael Millar
REVENUE COORDINATOR

Rowan Perkins
GENERAL MANGER

Cr Matthew Hannan
MAYOR



CERTIFICATE OF RATES AND CHARGES LEVIED AND BROUGHT TO ACCOUNT FOR 2018/19 - as at 10/07/2018
10/07/2018 SUMMARY - ALL RATES LEVIES & REVENUES

FUND	-ARREARS-		2017/18 LEVIES				CURRENT INTEREST	RECEIPTS	WRITE OFFS	PENSION REBATE	UNALLOCATED	
	RATES	INTEREST	RATES	WATER	DR SUPP.	CR SUPP.					RECEIPTS	BALANCE
99 Non-Rateable												
GENERAL		\$88.45										\$88.45
WATER	\$3,265.78	\$87.55	\$56,484.00				\$7.34	\$262.22				\$59,582.45
SEWER	\$2,982.53	\$77.91	\$71,479.00				\$6.73	\$739.40				\$73,806.77
DOMESTIC WASTE	\$415.05	\$10.47	\$31,490.00				\$0.92	\$1,691.24				\$30,225.20
WATER CONSUMPTION	\$12,210.44	\$37.92					\$21.70	\$3,779.11				\$8,490.95
STORMWATER CHARGE	\$131.10	\$3.64					\$0.35					\$135.09
BUSINESS GARBAGE	\$195.48	\$4.96	\$14,847.00				\$0.44					\$15,047.88
Unallocated Rates Receipts												-\$2,199.64
Unallocated Water Receipts												-\$217.72
GROUP TOTAL	\$19,200.38	\$310.90	\$174,300.00	\$0.00	\$0.00	\$0.00	\$37.48	\$6,471.97	\$0.00	\$0.00	-\$2,417.36	\$184,959.43
1101 Farmland - Berrigan												
GENERAL	\$7,843.42	\$255.95	\$494,779.91				\$13.85	\$8,864.29		\$1,165.53		\$492,863.31
WATER	\$523.00	\$17.71	\$2,615.00				\$1.18			\$87.50		\$3,069.39
DOMESTIC WASTE			\$612.00							\$84.47		\$527.53
WATER CONSUMPTION												\$0.00
BUSINESS GARBAGE												\$0.00
Unallocated Rates Receipts												-\$632.21
Unallocated Water Receipts												-\$60.36
GROUP TOTAL	\$8,366.42	\$273.66	\$498,006.91				\$15.03	\$8,864.29		\$1,337.50	-\$692.57	\$495,767.66
1103 Farmland - Barooga												
GENERAL	\$29,752.46	\$526.82	\$681,731.24				\$63.00	\$17,431.16		\$1,500.00		\$693,142.36
WATER			\$2,092.00									\$2,092.00
SEWER			\$539.00									\$539.00
DOMESTIC WASTE			\$918.00									\$918.00
LEGALS												\$0.00
WATER CONSUMPTION	\$94.94	\$1.04					\$0.22					\$96.20
Unallocated Rates Receipts												\$0.00
Unallocated Rates Receipts												-\$2.94
GROUP TOTAL	\$29,847.40	\$527.86	\$685,280.24		\$0.00		\$63.22	\$17,431.16		\$1,500.00	-\$2.94	\$696,784.62
1105 Farmland - Finley												
GENERAL	\$11,865.55	\$390.46	\$382,873.46				\$26.79	\$2,656.19		\$1,070.21		\$391,429.86
WATER			\$4,184.00					\$114.10		\$87.50		\$3,982.40
SEWER			\$1,078.00									\$1,078.00
DOMESTIC WASTE			\$1,530.00									\$1,530.00
WATER CONSUMPTION	\$154.16						\$0.33	\$5.64				\$148.85
Unallocated Rates Receipts												\$0.00
Unallocated Rates Receipts												-\$32.71
GROUP TOTAL	\$12,019.71	\$390.46	\$389,665.46		\$0.00		\$27.12	\$2,775.93	\$0.00	\$1,157.71	-\$32.71	\$398,136.40
1106 Farmland - Tocumwal												
GENERAL	\$10,073.64	\$112.54	\$291,761.04				\$11.70	\$6,137.90		\$250.00		\$295,571.02
WATER		\$0.03	\$4,184.00									\$4,184.03
SEWER		\$0.01	\$150.00									\$150.01
DOMESTIC WASTE			\$1,530.00									\$1,530.00
LEGALS												\$0.00
WATER CONSUMPTION	\$8.06	\$0.01					\$0.02					\$8.09
Unallocated Rates Receipts												\$0.00
Unallocated Rates Receipts												-\$0.02
GROUP TOTAL	\$10,081.70	\$112.59	\$297,625.04				\$11.72	\$6,137.90	\$0.00	\$250.00	-\$0.02	\$301,443.13
1107 Residential-Barooga												
GENERAL	\$18,960.81	\$496.95	\$556,758.88				\$36.47	\$16,207.90	\$0.44	\$27,907.75		\$532,137.02
WATER	\$14,036.61	\$348.57	\$392,773.00				\$26.25	\$9,867.60	\$0.30	\$14,525.00		\$382,791.53
SEWER	\$14,670.41	\$327.66	\$405,639.00				\$27.09	\$8,387.52	\$0.30	\$14,525.00		\$397,751.34
DOMESTIC WASTE	\$8,491.76	\$194.92	\$212,526.00				\$16.22	\$3,478.95	\$0.16	\$13,549.60		\$204,200.19
LEGALS	\$2,890.40											\$2,890.40
WATER CONSUMPTION	\$23,613.71	\$236.46					\$38.05	\$8,129.23	\$0.04			\$15,768.95
STORMWATER CHARGE	\$763.66	\$18.66	\$14,975.00		\$10.00		\$1.73	\$231.94	\$0.02			\$15,527.09
BUSINESS GARBAGE			\$268.00									\$268.00
WATER RESTRICTION RE												\$0.00
Unallocated Rates Receipts												\$0.00
Unallocated Rates Receipts												-\$6,452.54
GROUP TOTAL	\$83,427.36	\$1,623.22	\$1,582,939.88		\$10.00		\$145.81	\$46,303.14	\$1.26	\$70,507.35	-\$6,452.54	\$1,544,881.98
1108 Residential - Berrigan												
GENERAL	\$31,723.14	\$3,479.10	\$336,599.99				\$67.44	\$17,322.87		\$23,527.35		\$331,019.45
WATER	\$24,798.31	\$2,467.12	\$237,965.00				\$52.95	\$10,543.68		\$11,812.50		\$242,927.20
SEWER	\$25,091.88	\$2,457.92	\$237,063.00				\$53.91	\$8,425.62		\$11,812.50		\$244,428.59
DOMESTIC WASTE	\$11,576.40	\$1,164.92	\$130,286.00				\$24.56	\$3,800.75		\$10,222.65		\$129,028.48
LEGALS	\$10,580.08							\$250.00				\$10,330.08
WATER CONSUMPTION	\$23,634.74	\$1,636.01			\$19.00		\$46.62	\$3,542.35				\$21,794.02
STORMWATER CHARGE	\$1,050.89	\$120.88	\$9,775.00				\$2.43	\$312.27				\$10,636.93
BUSINESS GARBAGE			\$1,218.00					\$67.18				\$1,150.82
BANK CHARGE												\$0.00
WATER RESTRICTION RE												\$0.00
Unallocated Rates Receipts												-\$893.71
Unallocated Rates Receipts												-\$5,871.96
GROUP TOTAL	\$128,455.44	\$11,325.95	\$952,906.99		\$19.00		\$247.91	\$44,264.72	\$0.00	\$57,375.00	-\$6,765.67	\$984,549.90
1109 Residential - Finley												
GENERAL	\$28,740.01	\$2,519.61	\$675,159.19				\$46.97	\$24,378.94	\$0.63	\$44,054.89		\$638,031.32
WATER	\$19,792.14	\$1,448.45	\$471,223.00				\$34.93	\$14,603.30	\$0.89	\$22,487.50		\$455,406.83
SEWER	\$21,269.21	\$1,297.82	\$483,771.00				\$38.22	\$12,759.67	\$0.89	\$22,487.50		\$471,128.19
DOMESTIC WASTE	\$11,945.12	\$747.38	\$280,824.00				\$21.74	\$6,343.18	\$0.48	\$20,195.11		\$266,999.47
LEGALS	\$5,732.61											\$5,732.61
WATER CONSUMPTION	\$33,143.70	\$791.77					\$52.16	\$10,083.00	\$0.25			\$23,904.38
STORMWATER CHARGE	\$1,242.39	\$86.95	\$20,350.00				\$2.49	\$537.27	\$0.02			\$21,144.54
BUSINESS GARBAGE	\$202.72	\$0.06	\$1,901.00				\$0.02					\$2,103.80
BANK CHARGE	\$8.50											\$8.50
WATER RESTRICTION RE	\$30.00	\$12.10						\$0.31				\$41.79
Unallocated Rates Receipts												-\$1,595.94
Unallocated Rates Receipts												-\$7,874.09
GROUP TOTAL	\$122,106.40	\$6,904.14	\$1,933,228.19		\$0.00	\$0.00	\$196.53	\$68,705.67	\$3.16	\$109,225.00	-\$9,470.03	\$1,875,031.40
1110 Residential-Tocumwal												



CERTIFICATE OF RATES AND CHARGES LEVIED AND BROUGHT TO ACCOUNT FOR 2018/19 - as at 10/07/2018
10/07/2018 SUMMARY - ALL RATES LEVIES & REVENUES

Appendix "T"

FUND	-ARREARS-		2017/18 LEVIES					UNALLOCATED				
	RATES	INTEREST	RATES	WATER	DR SUPP.	CR SUPP.	CURRENT INTEREST	RECEIPTS	WRITE OFFS	PENSION REBATE	RECEIPTS	BALANCE
GROUP TOTAL	\$1,923.11	\$48.55	\$68,916.84				\$4.31	\$1,253.15		\$2,935.35	-\$3.10	\$66,701.21
1130 Res Rural-Tocumwal												
GENERAL	\$3,668.57	\$92.65	\$132,921.07				\$7.05	\$4,750.24		\$8,342.37		\$123,596.73
WATER	\$1,045.88	\$24.78	\$48,116.00				\$2.10	\$2,406.15		\$1,400.00		\$45,382.61
SEWER	\$550.08	\$9.66	\$30,335.00				\$1.04	\$519.00		\$437.50		\$29,939.28
DOMESTIC WASTE	\$417.72	\$5.42	\$21,726.00				\$0.86	\$443.00		\$1,063.32		\$20,643.68
LEGALS												\$0.00
WATER CONSUMPTION	\$1,587.45	\$8.65					\$2.58	\$494.16				\$1,104.52
STORMWATER CHARGE			\$25.00									\$25.00
Unallocated Rates Receipts												\$0.00
Unallocated Rates Receipts												-\$3,691.42
GROUP TOTAL	\$7,269.70	\$141.16	\$233,123.07				\$13.63	\$8,612.55		\$11,243.19	-\$3,691.42	\$217,000.40
1137 Business Ord-Barooga												
GENERAL	\$1,810.58	\$32.30	\$28,782.66				\$4.10	\$116.87				\$30,512.77
WATER	\$522.72	\$5.71	\$12,552.00				\$1.19					\$13,081.62
SEWER	\$525.72	\$5.89	\$15,768.00				\$1.20					\$16,300.81
DOMESTIC WASTE			\$2,142.00									\$2,142.00
WATER CONSUMPTION	\$371.26	\$1.85					\$0.68	\$120.19				\$253.60
STORMWATER CHARGE	\$12.50	\$0.12	\$412.50				\$0.04					\$425.16
BUSINESS GARBAGE	\$65.22	\$0.05	\$3,362.00				\$0.14					\$3,427.41
Unallocated Rates Receipts												\$0.00
Unallocated Rates Receipts												-\$0.71
GROUP TOTAL	\$3,308.00	\$45.92	\$63,019.16				\$7.35	\$237.06			-\$0.71	\$66,142.66
1138 Business Ord-Berrigan												
GENERAL	\$376.78	\$7.34	\$31,093.42				\$0.86	\$1,014.69		\$500.00		\$29,963.71
WATER	\$652.64	\$13.36	\$20,397.00				\$1.48	\$785.37		\$175.00		\$20,104.11
SEWER	\$740.60	\$14.94	\$19,634.00				\$1.68	\$628.09		\$175.00		\$19,588.13
DOMESTIC WASTE	\$208.89	\$5.10	\$2,142.00				\$0.47					\$2,356.46
LEGALS												\$0.00
WATER CONSUMPTION	\$426.32	\$0.54					\$0.76	\$113.74				\$313.88
STORMWATER CHARGE	\$37.44	\$0.81	\$925.00				\$0.10	\$25.00				\$938.35
BUSINESS GARBAGE	\$291.26	\$3.79	\$8,259.00				\$0.66					\$8,554.71
Unallocated Rates Receipts												-\$357.53
Unallocated Rates Receipts												-\$355.60
GROUP TOTAL	\$2,733.93	\$45.88	\$82,450.42				\$6.01	\$2,566.89	\$0.00	\$850.00	-\$713.13	\$81,106.22
1139 Business Ord-Finley												
GENERAL	\$4,130.51	\$205.59	\$71,704.04				\$9.03	\$632.43		\$383.51		\$75,033.23
WATER	\$2,797.34	\$115.68	\$42,886.00				\$6.19	\$263.54		\$175.00		\$45,366.67
SEWER	\$2,775.94	\$114.28	\$39,843.00				\$6.14	\$132.40		\$175.00		\$42,431.96
DOMESTIC WASTE	\$111.30	\$0.91	\$2,142.00				\$0.16	\$70.24		\$116.49		\$2,067.64
LEGALS	\$1,387.00											\$1,522.36
WATER CONSUMPTION	\$1,383.81	\$44.73			\$135.36		\$2.43	\$455.44				\$975.53
STORMWATER CHARGE	\$143.65	\$6.01	\$1,900.00				\$0.35	\$12.62				\$2,037.39
BUSINESS GARBAGE	\$755.10	\$26.82	\$18,834.00				\$1.61	\$65.68				\$19,551.85
BANK CHARGE DISHONOUR	\$8.50											\$8.50
Unallocated Rates Receipts												\$0.00
Unallocated Rates Receipts												-\$65.31
GROUP TOTAL	\$13,493.15	\$514.02	\$177,309.04				\$25.91	\$1,632.35		\$850.00	-\$65.31	\$188,929.82
1140 Business Ord-Tocumwal												
GENERAL	\$1,108.91	\$8.28	\$61,113.74				\$0.89	\$1,657.94		\$176.13		\$60,397.75
WATER	\$522.70	\$4.06	\$28,242.00				\$0.45	\$787.21		\$87.50		\$27,894.50
SEWER	\$525.69	\$4.09	\$30,788.00				\$0.45	\$679.71		\$87.50		\$30,551.02
DOMESTIC WASTE			\$2,754.00							\$73.87		\$2,680.13
WATER CONSUMPTION	\$426.56						\$0.81	\$131.44				\$295.93
STORMWATER CHARGE	\$21.85	\$0.17	\$1,137.50					\$31.36				\$1,128.16
BUSINESS GARBAGE	\$260.85	\$2.05	\$9,507.00				\$0.23	\$506.81				\$9,263.32
Unallocated Rates Receipts												\$0.00
Unallocated Rates Receipts												-\$1,481.75
GROUP TOTAL	\$2,866.56	\$18.65	\$133,542.24				\$2.83	\$3,794.47		\$425.00	-\$1,481.75	\$130,729.06
1147 Business Hosp-Barooga												
GENERAL			\$58,877.33					\$1,128.36				\$57,748.97
WATER			\$8,368.00					\$130.84				\$8,237.16
SEWER			\$38,632.00					\$1,284.80				\$37,347.20
DOMESTIC WASTE			\$3,060.00									\$3,060.00
WATER CONSUMPTION	\$4,015.21	\$12.65						\$4,027.86				\$0.00
STORMWATER CHARGE			\$275.00									\$275.00
BUSINESS GARBAGE			\$804.00									\$804.00
Unallocated Rates Receipts												\$0.00
Unallocated Rates Receipts												\$0.00
GROUP TOTAL	\$4,015.21	\$12.65	\$110,016.33				\$0.00	\$6,571.86				\$107,472.33
1148 Business Hosp-Berrigan												
GENERAL			\$16,365.34									\$16,365.34
WATER			\$4,707.00									\$4,707.00
SEWER			\$8,639.00									\$8,639.00
DOMESTIC WASTE			\$306.00									\$306.00
WATER CONSUMPTION	\$2,096.20	\$10.96					\$4.73					\$2,111.89
STORMWATER CHARGE			\$150.00									\$150.00
BUSINESS GARBAGE			\$4,582.00									\$4,582.00
Unallocated Rates Receipts												\$0.00
Unallocated Rates Receipts												\$0.00
GROUP TOTAL	\$2,096.20	\$10.96	\$34,749.34				\$4.73	\$0.00			\$0.00	\$36,861.23
1149 Business Hosp-Finley												
GENERAL			\$20,092.03					\$405.77				\$19,686.26
WATER			\$7,322.00					\$130.99				\$7,191.01
SEWER			\$17,422.00					\$134.99				\$17,287.01
WATER CONSUMPTION	\$1,466.87						\$2.29	\$452.61				\$1,016.55
STORMWATER CHARGE			\$250.00					\$6.25				\$243.75
BUSINESS GARBAGE			\$1,632.00									\$1,632.00
Unallocated Rates Receipts												\$0.00
Unallocated Rates Receipts												\$0.00
GROUP TOTAL	\$1,466.87	\$0.00	\$46,718.03		\$0.00		\$2.29	\$1,130.61				\$47,056.58



CERTIFICATE OF RATES AND CHARGES LEVIED AND BROUGHT TO ACCOUNT FOR 2018/19 - as at 10/07/2018
10/07/2018 SUMMARY - ALL RATES LEVIES & REVENUES

Appendix "T"

FUND	-ARREARS-		2017/18 LEVIES-					UNALLOCATED				
	RATES	INTEREST	RATES	WATER	DR SUPP.	CR SUPP.	CURRENT INTEREST	RECEIPTS	WRITE OFFS	PENSION REBATE	RECEIPTS	BALANCE
1150 Business Hosp-Tocumwal												
GENERAL	\$1,100.81	\$12.44	\$53,928.41				\$1.97	\$1,431.41				\$53,612.22
WATER	\$522.84	\$7.54	\$13,075.00				\$0.97	\$296.41				\$13,309.94
SEWER	\$702.35	\$8.12	\$37,956.00				\$0.96	\$780.67				\$37,886.76
DOMESTIC WASTE			\$2,142.00					\$402.51				\$1,739.49
WATER CONSUMPTION	\$4,578.08	\$28.12					\$7.16	\$2,279.59				\$2,333.77
STORMWATER CHARGE	\$18.75	\$0.29	\$475.00				\$0.04	\$6.32				\$487.76
BUSINESS GARBAGE	\$293.55	\$4.71	\$6,653.00				\$0.18	\$298.44				\$6,653.00
Unallocated Rates Receipts												\$0.00
Unallocated Rates Receipts												-\$1.09
GROUP TOTAL	\$7,216.38	\$61.22	\$114,229.41				\$11.28	\$5,495.35				-\$1.09
1157 Business Rural-Barooga												
GENERAL			\$1,838.08					\$0.40				\$1,837.68
WATER			\$523.00									\$523.00
WATER CONSUMPTION												\$0.00
Unallocated Rates Receipts												\$0.00
Unallocated Rates Receipts												\$0.00
GROUP TOTAL	\$0.00	\$0.00	\$2,361.08	\$0.00	\$0.00	\$0.00	\$0.00	\$0.40	\$0.00	\$0.00	\$0.00	\$2,360.68
1158 Business Rural-Berrigan												
GENERAL	\$512.27	\$4.86	\$4,063.41				\$1.16					\$4,581.70
WATER	\$130.73	\$1.24	\$523.00				\$0.30					\$655.27
WATER CONSUMPTION	\$13.16						\$0.03					\$13.19
Unallocated Rates Receipts												\$0.00
Unallocated Rates Receipts												\$0.00
GROUP TOTAL	\$656.16	\$6.10	\$4,586.41				\$1.49					\$5,250.16
1159 Business Rural-Finley												
GENERAL			\$12,093.57									\$12,093.57
WATER			\$1,569.00									\$1,569.00
SEWER			\$1,229.00									\$1,229.00
DOMESTIC WASTE			\$1,836.00									\$1,836.00
WATER CONSUMPTION	\$94.54	\$1.15					\$0.12	\$40.96				\$54.85
STORMWATER CHARGE			\$25.00									\$25.00
BUSINESS GARBAGE			\$268.00									\$268.00
Unallocated Rates Receipts												\$0.00
Unallocated Rates Receipts												-\$2.00
GROUP TOTAL	\$94.54	\$1.15	\$17,020.57				\$0.12	\$40.96				-\$2.00
1160 Business Rural-Tocumwal												
GENERAL	\$588.41	\$14.42	\$58,364.87				\$1.18	\$370.03				\$58,598.85
WATER	\$130.55	\$1.40	\$21,443.00				\$0.30	\$162.21				\$21,413.04
SEWER	\$131.31	\$1.40	\$17,416.00				\$0.30	\$132.41				\$17,416.60
DOMESTIC WASTE			\$306.00									\$306.00
WATER CONSUMPTION	\$252.96						\$0.33	\$106.76				\$146.53
STORMWATER CHARGE	\$6.24	\$0.08	\$225.00				\$0.02	\$6.30				\$225.04
BUSINESS GARBAGE			\$950.00									\$950.00
WATER RESTRICTION RE												\$0.00
Unallocated Rates Receipts												-\$161.41
Unallocated Rates Receipts												-\$161.41
GROUP TOTAL	\$1,109.47	\$17.30	\$98,704.87				\$2.13	\$777.71				-\$161.41
1167 Residential Riverland-BAR												
Unallocated Rates Receipts												\$0.00
Unallocated Rates Receipts												\$0.00
GROUP TOTAL												\$0.00
1170 Residential Riverland-TOC												
Unallocated Rates Receipts												\$0.00
Unallocated Rates Receipts												\$0.00
GROUP TOTAL												\$0.00
1180 Residential												
GENERAL	\$398.83	\$10.14	\$53,288.33				\$0.90	\$754.10				\$52,944.10
WATER	\$130.71	\$5.27	\$2,045,976.00				\$0.30	\$131.05				\$10,465.23
SEWER	\$138.11	\$5.30	\$10,930.00				\$0.31	\$111.85				\$10,961.87
WATER CONSUMPTION												\$0.00
Unallocated Rates Receipts	\$29.01	\$0.91					\$0.04	\$22.32				\$7.64
Unallocated Rates Receipts												\$0.00
GROUP TOTAL	\$696.66	\$21.62	\$74,678.33				\$1.55	\$1,019.32		\$0.00		\$74,378.84
REPORT TOTAL	\$585,100.33	\$27,818.95	\$10,423,912.44	\$0.00	\$34.94	\$0.00	\$1,028.88	\$302,100.20	\$4.42	\$399,681.90	-\$45,718.80	\$10,290,525.58

1/. SUMMARY - RATES AND CHARGES AS AT 10/07/2018

FUND	-ARREARS-		2018/19 LEVIES-					UNALL				
	RATES	INTEREST	RATES	WATER	DR SUPP.	CR SUPP.	CURRENT INTEREST	RECEIPTS	WRITE OFFS	PENSION REBATE	RECEIPTS	BALANCE
GENERAL	\$ 187,326.88	\$10,237.32	\$ 5,134,093.94	\$ -	\$ -	\$ -	\$ 353.14	\$ 130,696.60	\$ 1.07	\$ 168,601.14	\$ -	\$ 5,032,712.47
WATER	\$ 91,332.99	\$6,145.76	\$ 2,045,976.00	\$ -	\$ -	\$ -	\$ 176.36	\$ 54,812.12	\$ 1.19	\$ 80,850.00	\$ -	\$ 2,007,967.80
SEWER	\$ 86,089.54	\$4,776.40	\$ 2,069,734.00	\$ -	\$ -	\$ -	\$ 169.34	\$ 46,279.09	\$ 1.19	\$ 77,656.25	\$ -	\$ 2,036,832.75
DOMESTIC WASTE	\$ 44,178.09	\$2,788.77	\$ 1,019,232.00	\$ -	\$ -	\$ -	\$ 86.46	\$ 22,106.51	\$ 0.64	\$ 72,574.51	\$ -	\$ 971,603.66
LEGALS	\$ 28,141.39	\$ -	\$ -	\$ -	\$ 135.36	\$ -	\$ -	\$ 250.00	\$ -	\$ -	\$ -	\$ 28,026.75
WATER CONSUMPTION	\$ 141,588.51	\$3,539.40	\$ 250.00	\$ -	\$ 34.94	\$ -	\$ 230.95	\$ 45,411.74	\$ 0.29	\$ -	\$ -	\$ 100,231.77
STORMWATER CHARGE	\$ 4,266.56	\$ 276.38	\$ 74,669.50	\$ -	\$ -	\$ -	\$ 9.21	\$ 1,605.72	\$ 0.04	\$ -	\$ -	\$ 77,615.89
BUSINESS GARBAGE	\$ 2,129.37	\$ 42.82	\$ 79,957.00	\$ -	\$ -	\$ -	\$ 3.42	\$ 938.11	\$ -	\$ -	\$ -	\$ 81,194.50
BANK CHARGE/DISHONOU	\$ 17.00	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 17.00
WATER RESTRICTION RE	\$ 30.00	\$ 12.10	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 0.31	\$ -	\$ -	\$ -	\$ 41.79
Unallocated Rates Receipts	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,268.26
Unallocated Rates Receipts	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 35,450.54
FUND SUMMARY TOTAL	\$585,100.33	\$27,818.95	\$10,423,912.44		\$170.30	\$0.00	\$1,028.88	\$302,100.20	\$4.42	\$399,681.90	-\$45,718.80	\$10,290,525.58
	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

Balance of Rates and Charges after Levy 10/07/2018 \$10,290,525.58

2/. GL SUMMARY - ALL RATES & CHARGES as at 10/07/2018



CERTIFICATE OF RATES AND CHARGES LEVIED AND BROUGHT TO ACCOUNT FOR 2018/19 - as at 10/07/2018
10/07/2018 SUMMARY - ALL RATES LEVIES & REVENUES

Appendix "T"

FUND	-ARREARS		2017/18 LEVIES					UNALLOCATED				
	RATES	INTEREST	RATES	WATER	DR SUPP.	CR SUPP.	CURRENT INTEREST	RECEIPTS	WRITE OFFS	PENSION REBATE	RECEIPTS	BALANCE
ORDINARY RATES												
9100-1000-0000		FARMLAND	\$1,881,023.54									
9100-1001-0000		RESIDENTIAL RURAL	\$349,612.03									
9100-1010-0000		RESIDENTIAL	\$53,288.33									
9100-1002-0000		BAROOGA	\$651,094.86									
9100-1003-0000		BERRIGAN	\$414,227.12									
9100-1004-0000		FINLEY	\$835,695.53									
9100-1005-0000		TOCUMWAL	\$949,152.53									
			\$5,134,093.94									
WATER CHARGES												
4110-1000-0001		BAROOGA	\$551,242.00									
4110-1000-0002		BERRIGAN	\$274,052.00									
4110-1000-0003		FINLEY	\$549,673.00									
4110-1000-0004		TOCUMWAL	\$614,525.00									
4110-1000-0005		NON-RATEABLE	\$56,484.00									
			\$2,045,976.00									
SEWER CHARGES												
5110-1000-0001		BAROOGA	\$508,689.00									
5110-1000-0002		BERRIGAN	\$268,031.00									
5110-1000-0003		FINLEY	\$564,903.00									
5110-1000-0004		TOCUMWAL	\$656,632.00									
5110-1000-0005		NON-RATEABLE	\$71,479.00									
			\$2,069,734.00									
DOMESTIC WASTE CHARGES												
3660-1000-0000		DOM WASTE CHARGES	\$1,019,232.00									
			\$1,019,232.00									
NON-DOMESTIC WASTE (BUSINESS) CHARGES												
3670-1000-0000		BUSINESS GARBAGE	\$81,589.00									
			\$81,589.00									
STORMWATER/DRAINAGE CHARGES												
3750-1000-0000		STORMWATER/DRAINAGE	\$73,287.50									
			\$73,287.50									
TOTAL ALL REVENUES LEVIED			\$10,423,912.44									

2/ SUMMARY - RATES AND CHARGES LEVIED 10/07/2018

SUMMARY.2	
TOTAL VG LAND VALUE	\$568,926,730.00
Net Rateable Land Value	\$557,207,270.00
Total ALL Instalments on Notices	\$10,290,525.58
Arrears	-\$282,885.50
Pending Receipts	-\$29,128.34
	\$9,978,511.74
+ Rebates	\$399,681.90
	\$45,718.80
+ Credit B/f	\$45,718.80
	\$10,423,912.44

SUMMARY.2	
Total Due on ALL Notices	\$10,290,525.58
+ Rebates	\$399,681.90
+ Credit B/f	\$45,718.80
Arrears	-\$282,885.50
Pending Receipts	-\$29,128.34
	\$10,423,912.44

3/ GL SUMMARY - RATES & CHARGES as at 10/07/2018

SUMMARY.3		
9100-1000-	ORDINARY RATES	\$5,134,093.94
4110-1000-	WATER CHARGES	\$2,045,976.00
5110-1000-	SEWER CHARGES	\$2,069,734.00
3660-1000-	DOM WASTE UNCOLL CHARGES	\$1,019,232.00
3670-1000-	BUSINESS GARBAGE CHARGES	\$81,589.00
3750-1000-	STORMWATER/DRAINAGE CHARGES	\$73,287.50
	GROSS TOTAL	\$10,423,912.44

Michael Millar

REVENUE COORDINATOR



CERTIFICATE OF RATES AND CHARGES LEVIED AND BROUGHT TO ACCOUNT FOR YE 30/06/2018
30/06/18 SUMMARY - RATES LEVIES & REVENUES

DIFF RATE FUND	ARREARS		RATES	WATER	LEVIES		INTEREST	RECEIPTS	WRITE OFFS	SUBSID UNALLOCATED		BALANCE
	RATES	INTEREST			DR SUPP.	CR SUPP.				GOVERNMENT	RECEIPTS	
99 Non-Rateable												
GENERAL			\$3,645.06			\$1,313.36		\$2,331.70				\$0.00
WATER			\$51,777.00				\$38.85	\$51,273.14	\$2.06			\$540.65
SEWER			\$64,892.00				\$27.40	\$64,686.36	\$1.50			\$231.54
DOMESTIC WASTE			\$28,087.00				\$15.43	\$28,097.62	\$4.81			\$0.00
WATER CONSUMPTION	\$16,224.72	\$6.42		\$92,184.85	\$156.04	\$850.70	\$183.13	\$95,718.97	\$44.19			\$12,141.30
STORMWATER CHARGE			\$50.00					\$50.00				\$0.00
BUSINESS GARBAGE			\$14,095.00			\$65.25	\$2.23	\$14,030.99	\$0.99			\$0.00
Unallocated Rates Receipt											-\$4,616.04	-\$4,616.04
Unallocated Water Receipt											-\$155.57	-\$155.57
GROUP TOTAL	\$16,224.72	\$6.42	\$162,546.06	\$92,184.85	\$156.04	\$2,229.31	\$267.04	\$256,188.78	\$53.55	\$0.00	-\$4,771.61	\$8,141.88
1101 Farmland - Berrigan												
GENERAL	\$2,045.57	\$140.03	\$484,082.79		\$19,317.21	\$19,555.13	\$626.35	\$476,845.08	\$42.01	\$1,670.36		\$8,099.37
WATER			\$3,138.00			\$391.53	\$17.71	\$2,135.97		\$87.50		\$540.71
DOMESTIC WASTE			\$558.00					\$477.36		\$80.64		\$0.00
WATER CONSUMPTION	\$261.42	\$0.69		\$2,001.73			\$1.43	\$2,264.96	\$0.31			\$0.00
BUSINESS GARBAGE			\$261.00			\$195.39		\$65.61				\$0.00
Unallocated Rates Receipt											-\$5,846.99	-\$5,846.99
Unallocated Water Receipt											-\$60.36	-\$60.36
GROUP TOTAL	\$2,306.99	\$140.72	\$488,039.79	\$2,001.73	\$19,317.21	\$20,142.05	\$645.49	\$481,788.98	\$42.32	\$1,838.50	-\$5,907.35	\$2,732.73
1103 Farmland - Barooga												
GENERAL	\$7,479.51	\$168.01	\$668,386.24		\$939.19	\$3,258.43	\$1,090.51	\$642,971.71	\$54.04	\$1,500.00		\$30,279.28
WATER			\$2,092.00				\$0.73	\$2,092.73				\$0.00
SEWER			\$526.00				\$0.73	\$526.73				\$0.00
DOMESTIC WASTE			\$837.00				\$0.39	\$837.39				\$0.00
LEGALS					\$687.20			\$687.20				\$0.00
WATER CONSUMPTION	\$226.43			\$1,173.59			\$1.35	\$1,305.08	\$0.31			\$95.98
Unallocated Rates Receipt											-\$707.19	-\$707.19
Unallocated Water Receipt											-\$2.94	-\$2.94
GROUP TOTAL	\$7,705.94	\$168.01	\$671,841.24	\$1,173.59	\$1,626.39	\$3,258.43	\$1,093.71	\$648,420.84	\$54.35	\$1,500.00	-\$710.13	\$29,665.13
1105 Farmland - Finley												
GENERAL	\$7,157.06	\$132.46	\$373,961.08		\$1,093.83	\$1,080.23	\$724.17	\$368,201.29	\$24.98	\$1,506.09		\$12,256.01
WATER			\$4,184.00					\$4,118.38		\$65.62		\$0.00
SEWER			\$526.00					\$526.00				\$0.00
DOMESTIC WASTE			\$1,395.00					\$1,395.00				\$0.00
LEGALS												\$0.00
WATER CONSUMPTION	\$259.91			\$2,182.21	\$5.64		\$2.10	\$2,293.60	\$2.10			\$154.16
BUSINESS GARBAGE												\$0.00
Unallocated Rates Receipt											-\$2,143.39	-\$2,143.39
Unallocated Water Receipt											-\$32.71	-\$32.71
GROUP TOTAL	\$7,416.97	\$132.46	\$380,066.08	\$2,182.21	\$1,099.47	\$1,080.23	\$726.27	\$376,534.27	\$27.08	\$1,571.71	-\$2,176.10	\$10,234.07
1106 Farmland - Tocumwal												
GENERAL	\$10,348.38	\$134.50	\$284,298.09		\$5,528.29	\$6,193.45	\$508.95	\$284,170.18	\$18.40	\$250.00		\$10,186.18

	SEWER	\$418.40	\$22.17	\$28,994.00		\$37.80		\$38.67	\$28,615.83	\$0.05	\$335.42		\$559.74
	DOMESTIC WASTE	\$259.58	\$11.39	\$19,530.00		\$282.25	\$279.00	\$23.95	\$18,542.02	\$7.96	\$855.05		\$423.14
	LEGALS	\$1,137.00							\$1,137.00				\$0.00
	WATER CONSUMPTION	\$3,311.07	\$15.86		\$15,570.68	\$4.34		\$51.88	\$17,348.17	\$9.56			\$1,596.10
	STORMWATER CHARGE												\$0.00
	BANK CHARGE/DISHO												\$0.00
	Unallocated Rates Receipt												-\$6,604.38
	Unallocated Water Receipt												-\$3,655.42
	GROUP TOTAL	\$8,164.33	\$211.55	\$225,967.20	\$15,570.68	\$324.39	\$279.00	\$398.87	\$232,015.27	\$24.68	\$10,907.21		-\$10,259.80
													-\$2,848.94
1137	Business Ord-Barooga												
	GENERAL	\$2,011.92	\$15.00	\$28,246.61				\$125.41	\$28,555.97	\$0.09			\$1,842.88
	WATER	\$382.30	\$2.91	\$12,552.00				\$28.25	\$12,436.95	\$0.08			\$528.43
	SEWER	\$388.51	\$3.03	\$15,380.00				\$28.84	\$15,268.69	\$0.08			\$531.61
	DOMESTIC WASTE			\$1,953.00				\$0.83	\$1,953.83				\$0.00
	WATER CONSUMPTION	\$2,006.64	\$0.35		\$9,981.39	\$175.78		\$14.33	\$11,798.83	\$6.55			\$373.11
	STORMWATER CHARGE	\$12.50	\$0.10	\$412.50				\$0.93	\$412.20	\$1.21			\$12.62
	BUSINESS GARBAGE	\$65.58	\$0.50	\$3,255.00				\$5.52	\$3,257.27	\$4.06			\$65.27
	Unallocated Rates Receipt												-\$116.87
	Unallocated Water Receipt												-\$0.71
	GROUP TOTAL	\$4,867.45	\$21.89	\$61,799.11	\$9,981.39	\$175.78	\$0.00	\$204.11	\$73,683.74	\$12.07	\$0.00		-\$117.58
													\$3,236.34
1138	Business Ord-Berrigan												
	GENERAL	\$1,480.26	\$34.07	\$30,421.87				\$66.19	\$31,115.94	\$2.33	\$500.00		\$384.12
	WATER	\$1,273.99	\$26.20	\$20,397.00				\$66.50	\$20,921.85	\$0.84	\$175.00		\$666.00
	SEWER	\$1,281.47	\$26.30	\$19,160.00				\$66.98	\$19,603.90	\$0.31	\$175.00		\$755.54
	DOMESTIC WASTE	\$339.85	\$10.94	\$1,953.00				\$22.66	\$2,112.46				\$213.99
	LEGALS	\$702.00				\$780.20			\$1,482.20				\$0.00
	WATER CONSUMPTION	\$855.95	\$5.71		\$4,098.87			\$4.97	\$4,535.69	\$2.95			\$426.86
	STORMWATER CHARGE	\$62.45	\$1.35	\$925.00				\$3.48	\$952.26	\$1.77			\$38.25
	BUSINESS GARBAGE	\$447.14	\$11.21	\$7,525.00		\$96.00		\$24.72	\$7,804.85	\$4.17			\$295.05
	Unallocated Rates Receipt												-\$2,810.68
	Unallocated Water Receipt												-\$355.60
	GROUP TOTAL	\$6,443.11	\$115.78	\$80,381.87	\$4,098.87	\$876.20	\$0.00	\$255.50	\$88,529.15	\$12.37	\$850.00		-\$3,166.28
													-\$386.47
1139	Business Ord-Finley												
	GENERAL	\$1,575.46	\$36.19	\$70,599.92			\$512.13	\$249.85	\$67,213.37	\$0.25	\$387.66		\$4,348.01
	WATER	\$870.89	\$18.75	\$43,409.00				\$166.72	\$40,975.47	\$0.19	\$175.00		\$3,314.70
	SEWER	\$876.14	\$19.42	\$39,406.00				\$164.14	\$36,996.28	\$0.19	\$175.00		\$3,294.23
	DOMESTIC WASTE	\$43.00	\$0.33	\$2,232.00				\$4.59	\$2,055.37		\$112.34		\$112.21
	LEGALS	\$687.00				\$1,387.00			\$687.00				\$1,387.00
	WATER CONSUMPTION	\$2,895.45	\$11.86		\$13,181.15			\$55.10	\$14,486.37	\$205.15			\$1,452.04
	STORMWATER CHARGE	\$45.50	\$1.10	\$1,925.00				\$8.49	\$1,810.53	\$0.66			\$168.90
	BUSINESS GARBAGE	\$127.14	\$2.96	\$18,365.00		\$106.20	\$130.50	\$46.91	\$17,534.50	\$0.85			\$982.36
	BANK CHARG/DISHONOUR					\$8.50							\$8.50
	Unallocated Rates Receipt												-\$504.36
	Unallocated Water Receipt												-\$65.31
	GROUP TOTAL	\$7,120.58	\$90.61	\$175,936.92	\$13,181.15	\$1,501.70	\$642.63	\$695.80	\$181,758.89	\$207.29	\$850.00		-\$569.67
													\$14,498.28
1140	Business Ord-Tocumwal												
	GENERAL	\$1,650.40	\$15.16	\$59,968.74				\$78.04	\$60,414.56	\$1.02	\$179.57		\$1,117.19
	WATER	\$636.78	\$5.90	\$28,765.00				\$43.57	\$28,836.05	\$0.94	\$87.50		\$526.76
	SEWER	\$640.53	\$5.78	\$30,566.00				\$45.50	\$30,638.56	\$1.97	\$87.50		\$529.78
	DOMESTIC WASTE			\$2,790.00			\$190.33	\$3.02	\$2,532.26		\$70.43		\$0.00

	GROUP TOTAL	\$6,070.78	\$25.73	\$111,406.12	\$27,685.48	\$174.22	\$0.00	\$174.13	\$138,242.85	\$16.01	\$0.00	-\$1,969.68	\$5,307.92
1157	Business Rural-Barooga												
	GENERAL			\$1,803.85				\$0.05	\$1,799.88	\$4.02			-\$0.00
	WATER			\$523.00					\$523.00				\$0.00
	WATER CONSUMPTION	\$4,198.51			\$18,135.89				\$22,334.40				\$0.00
	Unallocated Rates Receipt											-\$0.40	-\$0.40
	Unallocated Water Receipt												\$0.00
	GROUP TOTAL	\$4,198.51	\$0.00	\$2,326.85	\$18,135.89	\$0.00	\$0.00	\$0.05	\$24,657.28	\$4.02	\$0.00	-\$0.40	-\$0.40
1158	Business Rural-Berrigan												
	GENERAL			\$3,975.65				\$12.77	\$3,471.29				\$517.13
	WATER			\$523.00				\$3.26	\$394.29				\$131.97
	WATER CONSUMPTION				\$54.52			\$0.46	\$41.64	\$0.18			\$13.16
	Unallocated Rates Receipt												\$0.00
	Unallocated Water Receipt												\$0.00
	GROUP TOTAL	\$0.00	\$0.00	\$4,498.65	\$54.52	\$0.00	\$0.00	\$16.49	\$3,907.22	\$0.18	\$0.00	\$0.00	\$662.26
1159	Business Rural-Finley												
	GENERAL			\$11,792.03				\$6.26	\$11,798.29				\$0.00
	WATER			\$1,569.00				\$1.28	\$1,570.28				\$0.00
	SEWER			\$1,198.00					\$1,198.00				\$0.00
	DOMESTIC WASTE			\$1,674.00				\$0.70	\$1,674.70				\$0.00
	WATER CONSUMPTION	\$200.22	\$0.27		\$547.55	\$2.82		\$2.64	\$657.66	\$0.15			\$95.69
	STORMWATER CHARGE			\$25.00					\$25.00				\$0.00
	BUSINESS GARBAGE			\$261.00									\$261.00
	Unallocated Rates Receipt								\$261.00				-\$261.00
	Unallocated Water Receipt												-\$2.00
	GROUP TOTAL	\$200.22	\$0.27	\$16,519.03	\$547.55	\$2.82	\$0.00	\$10.88	\$17,184.93	\$0.15	\$0.00	-\$2.00	\$93.69
1160	Business Rural-Tocumwal												
	GENERAL	\$1,607.32	\$48.07	\$51,502.85		\$406.08		\$73.26	\$53,034.57	\$0.18			\$602.83
	WATER			\$20,397.00		\$392.25		\$7.20	\$20,664.50				\$131.95
	SEWER			\$15,810.00		\$394.50		\$4.44	\$16,075.81	\$0.42			\$132.71
	DOMESTIC WASTE			\$279.00					\$279.00				\$0.00
	WATER CONSUMPTION	\$452.60	\$0.23		\$4,351.78			\$3.21	\$4,543.60	\$11.26			\$252.96
	STORMWATER CHARGE			\$250.00			\$25.00	\$0.17	\$218.85				\$6.32
	BUSINESS GARBAGE			\$906.00				\$0.19	\$904.59	\$1.60			\$0.00
	Unallocated Rates Receipt											-\$106.81	-\$106.81
	Unallocated Water Receipt											-\$161.41	-\$161.41
	GROUP TOTAL	\$2,059.92	\$48.30	\$89,144.85	\$4,351.78	\$1,192.83	\$25.00	\$88.47	\$95,720.92	\$13.46	\$0.00	-\$268.22	\$858.55
1167	Residential Riverland-B												
	Unallocated Rates Receipt												\$0.00
	Unallocated Water Receipt												\$0.00
	GROUP TOTAL	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
1170	Residential Riverland-T												
	Unallocated Rates Receipt												\$0.00
	Unallocated Water Receipt												\$0.00
	GROUP TOTAL	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
1180	Residential												
	GENERAL	\$2,421.73	\$57.90	\$51,177.31		\$446.43	\$446.43	\$172.91	\$53,418.93	\$1.95			\$408.97
	WATER		\$0.00	\$8,368.00		\$130.75	\$130.75	\$17.28	\$8,249.22	\$0.08			\$135.98

SEWER		\$0.00	\$8,416.00		\$131.50	\$131.50	\$17.39	\$8,286.01	\$3.97			\$143.41
LEGALS					\$566.40			\$566.40				\$0.00
WATER CONSUMPTION	\$83.70	\$0.00		\$2,049.72			\$18.70	\$2,121.87	\$0.33			\$29.92
Unallocated Rates Receipt											-\$997.00	-\$997.00
Unallocated Water Receipt												\$0.00
GROUP TOTAL	\$2,505.43	\$57.90	\$67,961.31	\$2,049.72	\$1,275.08	\$708.68	\$226.28	\$72,642.43	\$6.33	\$0.00	-\$997.00	-\$278.72
REPORT TOTAL	\$559,314.86	\$26,891.55	\$10,143,939.61	\$1,077,297.96	\$83,650.03	\$69,214.47	\$28,669.21	\$10,821,640.21	\$1,523.14	\$414,466.12	-\$210,955.07	\$401,964.21
GENERAL	\$136,875.60	\$9,948.15	\$5,018,730.11	\$0.00	\$40,155.75	\$53,227.47	\$10,844.38	\$4,786,884.59	\$216.97	\$178,660.76	\$0.00	\$197,564.20
WATER	\$74,530.40	\$5,933.78	\$2,041,269.00	\$0.00	\$3,457.53	\$3,005.43	\$5,613.17	\$1,946,572.59	\$44.13	\$83,702.98	\$0.00	\$97,478.75
SEWER	\$71,237.84	\$4,316.35	\$2,012,270.00	\$0.00	\$3,189.67	\$2,402.74	\$5,428.30	\$1,922,568.59	\$39.02	\$80,565.87	\$0.00	\$90,865.94
DOMESTIC WASTE	\$35,523.17	\$2,589.47	\$922,824.00	\$0.00	\$6,330.57	\$2,071.95	\$2,672.07	\$850,739.23	\$91.60	\$71,536.51	\$0.00	\$45,499.99
LEGALS	\$28,841.74	\$0.00	\$0.00	\$0.00	\$23,747.76	\$566.40	\$0.00	\$23,881.71	\$0.00	\$0.00	\$0.00	\$28,141.39
WATER CONSUMPTION	\$207,337.15	\$3,787.54	\$0.00	\$1,077,297.96	\$5,566.28	\$7,387.09	\$3,725.67	\$1,142,902.97	\$829.79	\$0.00	\$0.00	\$146,594.75
STORMWATER CHARGE	\$3,568.44	\$279.51	\$72,887.50	\$0.00	\$40.38	\$100.00	\$265.32	\$72,118.03	\$280.15	\$0.00	\$0.00	\$4,542.97
BUSINESS GARBAGE	\$1,370.52	\$22.64	\$75,959.00	\$0.00	\$1,128.09	\$453.39	\$120.30	\$75,692.49	\$21.48	\$0.00	\$0.00	\$2,433.19
BANK CHARGE	\$0.00	\$0.00	\$0.00	\$0.00	\$34.00	\$0.00	\$0.00	\$17.00	\$0.00	\$0.00	\$0.00	\$17.00
WATER RESTRICTION	\$30.00	\$14.11	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$2.01	\$0.00	\$0.00	\$0.00	\$42.10
Unallocated Rates Receipt	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$261.00	\$0.00	\$0.00	-\$177,460.91	-\$177,721.91
Unallocated Water Receipt	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	-\$33,494.16	-\$33,494.16
FUND SUMMARY TOTAL	\$559,314.86	\$26,891.55	\$10,143,939.61	\$1,077,297.96	\$83,650.03	\$69,214.47	\$28,669.21	\$10,821,640.21	\$1,523.14	\$414,466.12	-\$210,955.07	\$401,964.21
	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

SUMMARY - ALL TOTALS AS AT 30/06/2018												
	ARREARS		--2017/18 LEVIES									
RATE / FUND	RATES	INTEREST	RATES	WATER	DR SUPP.	CR SUPP.	INTEREST	RECEIPTS	WRITE OFFS	PENSION REBATE	UNALLOCATED RECEIPTS	BALANCE
GENERAL	\$136,875.60	\$9,948.15	\$5,018,730.11	\$0.00	\$40,155.75	\$53,227.47	\$10,844.38	\$4,786,884.59	\$216.97	\$178,660.76	\$0.00	\$197,564.20
WATER	\$74,530.40	\$5,933.78	\$2,041,269.00	\$0.00	\$3,457.53	\$3,005.43	\$5,613.17	\$1,946,572.59	\$44.13	\$83,702.98	\$0.00	\$97,478.75
SEWER	\$71,237.84	\$4,316.35	\$2,012,270.00	\$0.00	\$3,189.67	\$2,402.74	\$5,428.30	\$1,922,568.59	\$39.02	\$80,565.87	\$0.00	\$90,865.94
DOMESTIC WASTE	\$35,523.17	\$2,589.47	\$922,824.00	\$0.00	\$6,330.57	\$2,071.95	\$2,672.07	\$850,739.23	\$91.60	\$71,536.51	\$0.00	\$45,499.99
LEGALS	\$28,841.74	\$0.00	\$0.00	\$0.00	\$23,747.76	\$566.40	\$0.00	\$23,881.71	\$0.00	\$0.00	\$0.00	\$28,141.39
WATER CONSUMPTION	\$207,337.15	\$3,787.54	\$0.00	\$1,077,297.96	\$5,566.28	\$7,387.09	\$3,725.67	\$1,142,902.97	\$829.79	\$0.00	\$0.00	\$146,594.75
STORMWATER CHARGE	\$3,568.44	\$279.51	\$72,887.50	\$0.00	\$40.38	\$100.00	\$265.32	\$72,118.03	\$280.15	\$0.00	\$0.00	\$4,542.97
BUSINESS GARBAGE	\$1,370.52	\$22.64	\$75,959.00	\$0.00	\$1,128.09	\$453.39	\$120.30	\$75,692.49	\$21.48	\$0.00	\$0.00	\$2,433.19
BANK CHARGE	\$0.00	\$0.00	\$0.00	\$0.00	\$34.00	\$0.00	\$0.00	\$17.00	\$0.00	\$0.00	\$0.00	\$17.00
WATER RESTRICTION	\$30.00	\$14.11	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$2.01	\$0.00	\$0.00	\$0.00	\$42.10
Unallocated Rates Receipt	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$261.00	\$0.00	\$0.00	-\$177,460.91	-\$177,721.91
Unallocated Water Receipt	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	-\$33,494.16	-\$33,494.16
FUND SUMMARY TOTAL	\$559,314.86	\$26,891.55	\$10,143,939.61	\$1,077,297.96	\$83,650.03	\$69,214.47	\$28,669.21	\$10,821,640.21	\$1,523.14	\$414,466.12	-\$210,955.07	\$401,964.21
	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
												\$29,128.34
												\$431,092.55
												\$431,092.55
												\$210,955.07
												\$642,047.62

Michael Millar
REVENUE COORDINATOR



CERTIFICATE OF RATES AND CHARGES LEVIED AND BROUGHT TO ACCOUNT FOR YEAR ENDING - 30/06/2018

Appendix U

30/06/18 SUMMARY - RATES LEVIES & REVENUES

FUND	RATE	FUND	ARREARS		2017/18 LEVIES				RECEIPTS	WRITE OFFS	PENSION REBATE	UNALLOCATED RECEIPTS	UNALLOCATED BALANCE
			RATES	INTEREST	RATES	WATER	DR SUPP.	CR SUPP.					
99	Non-Rateable												
		GENERAL			\$3,645.06			\$1,313.36		\$2,331.70			\$0.00
		WATER			\$51,777.00				\$38.85	\$51,273.14	\$2.06		\$540.65
		SEWER			\$64,892.00				\$27.40	\$64,686.36	\$1.50		\$231.54
		DOMESTIC WASTE			\$28,087.00				\$15.43	\$28,097.62	\$4.81		\$0.00
		WATER CONSUMPTION	\$16,224.72	\$6.42		\$92,184.85	\$156.04	\$850.70	\$183.13	\$95,718.97	\$44.19		\$12,141.30
		STORM WATER			\$50.00					\$50.00			\$0.00
		BUSINESS GARBAGE			\$14,095.00			\$65.25	\$2.23	\$14,030.99	\$0.99		\$0.00
		Unallocated Rates Receipt											-\$4,616.04
		Unallocated Water Receipt											-\$155.57
		GROUP TOTAL	\$16,224.72	\$6.42	\$162,546.06	\$92,184.85	\$156.04	\$2,229.31	\$267.04	\$256,188.78	\$53.55		-\$4,771.61
		REPORT TOTAL											\$8,141.88

SUMMARY - NON-RATEABLE TOTALS AS AT 30/06/2018

RATE / FUND	ARREARS		2017/2018 LEVIES				RECEIPTS	WRITE OFFS	PENSION REBATE	UNALLOCATED RECEIPTS	UNALLOCATED BALANCE
	RATES	INTEREST	RATES	WATER	DR SUPP.	CR SUPP.					
GENERAL	\$0.00	\$0.00	\$3,645.06	\$0.00	\$0.00	\$1,313.36	\$0.00	\$2,331.70	\$0.00	\$0.00	\$0.00
WATER	\$0.00	\$0.00	\$51,777.00	\$0.00	\$0.00	\$0.00	\$38.85	\$51,273.14	\$2.06	\$0.00	\$540.65
SEWER	\$0.00	\$0.00	\$64,892.00	\$0.00	\$0.00	\$0.00	\$27.40	\$64,686.36	\$1.50	\$0.00	\$231.54
DOMESTIC WASTE	\$0.00	\$0.00	\$28,087.00	\$0.00	\$0.00	\$0.00	\$15.43	\$28,097.62	\$4.81	\$0.00	\$0.00
WATER CONSUMPTION	\$16,224.72	\$6.42	\$0.00	\$92,184.85	\$156.04	\$850.70	\$183.13	\$95,718.97	\$44.19	\$0.00	\$12,141.30
STORM WATER	\$0.00	\$0.00	\$50.00	\$0.00	\$0.00	\$0.00	\$0.00	\$50.00	\$0.00	\$0.00	\$0.00
BUSINESS GARBAGE	\$0.00	\$0.00	\$14,095.00	\$0.00	\$0.00	\$65.25	\$2.23	\$14,030.99	\$0.99	\$0.00	\$0.00
Unallocated Rates Receipt	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	-\$4,616.04
Unallocated Water Receipt	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	-\$155.57
FUND SUMMARY TOTAL	\$16,224.72	\$6.42	\$162,546.06	\$92,184.85	\$156.04	\$2,229.31	\$267.04	\$256,188.78	\$53.55	\$0.00	-\$4,771.61

**CERTIFICATE OF RATES AND CHARGES LEVIED AND BROUGHT TO ACCOUNT FOR YEAR ENDING - 30/06/2018**

Appendix "U"

30/06/2018

FUND	RATE	FUND	ARREARS		2017/18 LEVIES				RECEIPTS	WRITE OFFS	PENSION REBATE	UNALLOCATED RECEIPTS	BALANCE
			RATES	INTEREST	RATES	WATER	DR SUPP.	CR SUPP.					
1107	Residential	Barooga											
		GENERAL	\$19,345.52	\$718.89	\$544,639.31		\$969.61	\$961.72	\$1,196.88	\$516,492.29	\$9.55	\$29,948.89	\$19,457.76
		WATER	\$14,565.64	\$557.60	\$390,681.00		\$844.68	\$522.44	\$890.67	\$377,392.67	\$8.57	\$15,230.73	\$14,385.18
		SEWER	\$15,242.96	\$556.27	\$393,198.00		\$887.33	\$675.28	\$914.15	\$379,884.77	\$9.81	\$15,230.78	\$14,998.07
		DOMESTIC WASTE	\$7,816.47	\$296.88	\$189,853.00				\$494.89	\$178,571.92	\$9.66	\$13,391.91	\$8,686.68
		LEGALS	\$4,290.11				\$2,366.40			\$3,766.11			\$2,890.40
		WATER CONSUMPTION	\$33,211.10	\$623.41		\$187,256.46		\$144.29	\$641.33	\$198,675.42	\$122.40		\$23,850.17
		STORMWATER CHARGE	\$750.72	\$29.56	\$14,500.00		\$15.38		\$47.44	\$14,503.35	\$57.43		\$782.32
		BUSINESS GARBAGE			\$261.00					\$261.00			\$0.00
		WATER RESTRICTION											\$0.00
		Unallocated Rates Receipt											-\$25,330.76
		Unallocated Water Receipt											-\$5,986.03
		GROUP TOTAL	\$95,222.52	\$2,782.61	\$1,533,132.31	\$187,256.46	\$8,502.85	\$2,464.27	\$4,185.36	\$1,669,547.53	\$217.42	\$73,802.31	-\$31,316.79
1108	Residential - Berrigan												
		GENERAL	\$29,727.28	\$3,333.71	\$329,302.45		\$17.08	\$10.24	\$2,144.48	\$304,557.80	\$11.11	\$24,743.61	\$35,202.24
		WATER	\$21,944.62	\$2,274.58	\$237,442.00		\$130.75		\$1,597.23	\$223,948.66	\$8.25	\$12,166.84	\$27,265.43
		SEWER	\$21,960.67	\$2,213.13	\$230,682.00		\$131.50		\$1,618.27	\$216,881.36	\$7.57	\$12,166.84	\$27,549.80
		DOMESTIC WASTE	\$10,227.98	\$1,109.76	\$118,657.00		\$215.55		\$753.44	\$108,195.54	\$12.98	\$10,013.89	\$12,741.32
		LEGALS	\$12,799.83				\$8,146.40	\$566.40		\$9,799.75			\$10,580.08
		WATER CONSUMPTION	\$29,088.20	\$1,466.34		\$111,921.57	\$318.19		\$1,020.07	\$118,479.49	\$64.13		\$25,270.75
		STORMWATER CHARGE	\$952.37	\$115.58	\$9,750.00				\$70.48	\$9,692.10	\$24.56		\$1,171.77
		BUSINESS GARBAGE			\$1,167.00					\$1,167.00			\$0.00
		BANK CHARGE											\$0.00
		WATER RESTRICTION											\$0.00
		Unallocated Rates Receipt											-\$30,148.46
		Unallocated Water Receipt											-\$5,662.92
		GROUP TOTAL	\$126,700.95	\$10,513.10	\$927,000.45	\$111,921.57	\$8,959.47	\$576.64	\$7,203.97	\$992,721.70	\$128.60	\$59,091.18	-\$35,811.38
1109	Residential - Finley												
		GENERAL	\$20,504.53	\$2,480.04	\$664,059.97		\$902.25	\$6,886.51	\$1,616.79	\$604,745.21	\$3.91	\$46,591.79	\$31,336.16
		WATER	\$14,377.37	\$1,388.34	\$475,930.00			\$391.71	\$1,230.40	\$445,539.15	\$4.82	\$23,338.84	\$23,651.59
		SEWER	\$16,295.62	\$1,192.69	\$477,242.00			\$393.96	\$1,348.72	\$447,349.27	\$5.04	\$23,338.84	\$24,991.92
		DOMESTIC WASTE	\$9,327.71	\$685.17	\$256,966.00			\$596.53	\$467.64	\$234,654.04	\$4.65	\$20,046.42	\$13,118.02
		LEGALS	\$2,149.30				\$5,686.56			\$2,103.25			\$5,732.61
		WATER CONSUMPTION	\$53,566.09	\$714.43		\$240,470.33	\$1,570.60	\$6,277.31	\$917.71	\$256,776.48	\$166.34		\$34,019.03
		STORMWATER CHARGE	\$998.14	\$80.58	\$20,500.00				\$78.18	\$20,110.77	\$101.29		\$1,444.84
		BUSINESS GARBAGE	\$191.12	\$3.07	\$1,429.00		\$314.56		\$6.83	\$1,741.80			\$202.78
		BANK CHARGE					\$25.50			\$17.00			\$8.50
		WATER RESTRICTION	\$30.00	\$14.11						\$2.01			\$42.10
		Unallocated Rates Receipt											-\$47,898.99
		Unallocated Water Receipt											-\$7,602.24
		GROUP TOTAL	\$117,439.88	\$6,558.43	\$1,896,126.97	\$240,470.33	\$9,096.00	\$14,417.13	\$5,913.99	\$2,013,038.98	\$286.05	\$113,315.89	-\$55,501.23
1110	Residential - Tocumwal												
		GENERAL	\$12,873.00	\$277.31	\$739,059.93		\$3,563.35	\$3,927.54	\$1,115.07	\$681,087.85	\$8.74	\$56,201.38	\$15,663.15
		WATER	\$10,643.28	\$244.15	\$531,368.00		\$1,046.00	\$1,046.00	\$897.99	\$501,910.07	\$3.95	\$28,618.99	\$12,620.41
		SEWER	\$12,530.42	\$260.23	\$536,250.00		\$1,134.85	\$1,202.00	\$970.21	\$507,418.83	\$4.17	\$28,443.99	\$14,076.72
		DOMESTIC WASTE	\$5,857.00	\$122.32	\$266,710.00		\$2,266.47	\$974.44	\$494.00	\$241,602.19	\$42.94	\$25,292.18	\$7,538.04
		LEGALS	\$3,761.40				\$2,037.60			\$3,086.40			\$2,712.60
		WATER CONSUMPTION	\$34,488.51	\$105.89		\$221,268.21	\$1,589.48	\$65.52	\$421.48	\$233,298.60	\$131.52		\$24,377.93
		STORMWATER CHARGE	\$562.37	\$13.10	\$20,712.50		\$25.00	\$75.00	\$49.73	\$20,520.55	\$73.35		\$693.80
		BUSINESS GARBAGE			\$907.00		\$65.25		\$0.47	\$972.72			\$0.00
		BANK CHARGE											\$0.00
		WATER RESTRICTION											\$0.00
		Unallocated Rates Receipt											-\$35,286.88
		Unallocated Water Receipt											-\$7,446.02
		GROUP TOTAL	\$80,715.98	\$1,023.00	\$2,095,007.43	\$221,268.21	\$11,728.00	\$7,290.50	\$3,948.95	\$2,189,897.21	\$264.67	\$138,556.54	-\$42,732.90
1167	Residential Riverland-B												
		Unallocated Rates Receipt											\$0.00
		Unallocated Water Receipt											\$0.00
		GROUP TOTAL											\$0.00
1170	Residential Riverland-T												
		Unallocated Rates Receipt											\$0.00
		Unallocated Water Receipt											\$0.00
		GROUP TOTAL											\$0.00
1180	Residential												
		GENERAL	\$2,421.73	\$57.90	\$51,177.31		\$446.43	\$446.43	\$172.91	\$53,418.93	\$1.95		\$408.97
		WATER		\$0.06	\$8,368.00		\$130.75	\$130.75	\$17.28	\$8,249.22	\$0.08		\$135.98
		SEWER		\$0.07	\$8,416.00		\$131.50	\$131.50	\$17.39	\$8,286.01	\$3.97		\$143.41
		LEGALS					\$566.40			\$566.40			\$0.00
		WATER CONSUMPTION	\$83.70	\$0.15		\$2,049.72			\$18.70	\$2,121.87	\$0.33		\$29.92
		Unallocated Rates Receipt											-\$997.00
		Unallocated Water Receipt											\$0.00
		GROUP TOTAL	\$2,505.43	\$58.18	\$67,961.31	\$2,049.72	\$1,275.08	\$708.68	\$226.28	\$72,642.43	\$6.33	\$0.00	-\$997.00
		REPORT TOTAL	\$422,584.76	\$20,935.32	\$6,519,228.47	\$762,966.29	\$39,561.40	\$25,457.22	\$21,478.55	\$6,937,847.85	\$903.07	\$384,765.92	-\$166,359.30

SUMMARY - RESIDENTIAL TOTALS AS AT 30/06/2018

RATE / FUND	ARREARS		2017/18 LEVIES				RECEIPTS	WRITE OFFS	PENSION REBATE	UNALLOCATED RECEIPTS	BALANCE	
	RATES	INTEREST	RATES	WATER	DR SUPP.	CR SUPP.						INTEREST
GENERAL	\$84,872.06	\$6,867.85	\$2,328,238.97	\$0.00	\$5,898.72	\$12,232.44	\$6,246.13	\$2,160,302.08	\$35.26	\$157,485.67	\$0.00	\$102,068.28
WATER	\$61,530.91	\$4,464.73	\$1,643,789.00	\$0.00	\$2,152.18	\$2,090.90	\$4,633.57	\$1,557,039.77	\$25.67	\$79,355.40	\$0.00	\$78,058.59
SEWER	\$66,029.67	\$4,222.39	\$1,645,788.00	\$0.00	\$2,285.18	\$2,402.74	\$4,868.74	\$1,559,820.24	\$30.56	\$79,180.45	\$0.00	\$81,759.92
DOMESTIC WASTE	\$33,229.16	\$2,214.13	\$832,186.00	\$0.00	\$5,438.02	\$1,602.62	\$2,457.69	\$763,023.69	\$70.23	\$68,744.40	\$0.00	\$42,084.06
LEGALS	\$23,000.64	\$0.00	\$0.00	\$0.00	\$18,803.36	\$566.40	\$0.00	\$19,321.91	\$0.00	\$0.00	\$0.00	\$21,915.69
WATER CONSUMPTION	\$150,437.60	\$2,910.22	\$0.00	\$762,966.29	\$4,538.25	\$6,487.12	\$3,019.29	\$809,351.86	\$484.72	\$0.00	\$0.00	\$107,547.80
STORMWATER CHARGE	\$3,263.60	\$238.82	\$65,462.50	\$0.00	\$40.38	\$75.00	\$245.83	\$64,826.77	\$256.63	\$0.00	\$0.00	\$4,092.73
BUSINESS GARBAGE	\$191.12	\$3.07	\$3,764.00	\$0.00	\$379.81	\$0.00	\$7.30	\$4,142.52	\$0.00	\$0.00	\$0.00	\$202.78
BANK CHARGE	\$0.00	\$0.00	\$0.00	\$0.00	\$25.50	\$0.00	\$0.00	\$17.00	\$0.00	\$0.00	\$0.00	\$8.50
WATER RESTRICTION	\$30.00	\$14.11	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$2.01	\$0.00	\$0.00	\$0.00	\$42.10
Unallocated Rates Receipt	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	-\$138,665.09
Unallocated Water Receipt	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	-\$27,694.21
FUND SUMMARY TOTAL	\$422,584.76	\$20,935.32	\$6,519,228.47	\$762,966.29	\$39,561.40	\$25,457.22	\$21,478.55	\$6,937,847.85	\$903.07	\$384,765.92	-\$166,359.30	\$271,421.15



CERTIFICATE OF RATES AND CHARGES LEVIED AND BROUGHT TO ACCOUNT FOR YEAR ENDING - 30/06/2018
30/06/18 SUMMARY - RATES LEVIES & REVENUES

Appendix C

FUND	RATE	FUND	ARREARS		2017/18 LEVIES				RECEIPTS	WRITE OFFS	PENSION REBATE	UNALLOCATED RECEIPTS	UNALLOCATED BALANCE	
			RATES	INTEREST	RATES	WATER	DR SUPP	CR SUPP						INTEREST
1117	Business	Ind-Barooga												
		GENERAL			\$4,747.81				\$4,747.81				\$0.00	
		WATER			\$1,046.00				\$1,046.00				\$0.00	
		SEWER			\$526.00				\$526.00				\$0.00	
		WATER CONSUMPTION				\$34.78			\$34.81				\$0.00	
		STORMWATER CHARGE			\$50.00			\$0.04	\$50.00	\$0.01			\$0.00	
		BUSINESS GARBAGE			\$261.00				\$261.00				\$0.00	
		Unallocated Rates Receipt											\$0.00	
		Unallocated Water Receipt											\$0.00	
		GROUP TOTAL	\$0.00	\$0.00	\$6,630.81	\$34.78	\$0.00	\$0.00	\$6,665.62	\$0.01	\$0.00	\$0.00	\$0.00	
1118	Business	Ind-Berrigan												
		GENERAL	\$6,093.66	\$1,843.57	\$24,410.60		\$2,918.71	\$2,101.53	\$41.84	\$26,589.59	\$3.59	\$250.00	\$6,363.67	
		WATER	\$2,291.94	\$622.54	\$9,937.00		\$259.35		\$20.37	\$10,373.86	\$3.61	\$87.50	\$2,666.23	
		SEWER			\$2,630.00				\$2.97	\$2,545.25	\$0.22	\$87.50	\$0.00	
		LEGALS											\$0.00	
		WATER CONSUMPTION	\$1,289.64	\$162.77		\$2,681.82	\$12.69	\$12.69	\$2.46	\$3,331.37	\$0.65		\$804.67	
		STORMWATER CHARGE	\$112.48	\$37.52	\$300.00			\$0.29	\$325.68	\$2.08			\$122.53	
		BUSINESS GARBAGE			\$1,689.00				\$2.04	\$1,688.98	\$2.06		\$0.00	
		Unallocated Rates Receipt											\$0.00	
		Unallocated Water Receipt											\$0.00	
		GROUP TOTAL	\$9,787.72	\$2,666.40	\$38,966.60	\$2,681.82	\$3,190.75	\$2,114.22	\$69.97	\$44,854.73	\$12.21	\$425.00	-\$0.40	\$9,956.70
1119	Business	Ind-Finley												
		GENERAL	\$355.58	\$2.94	\$55,234.25				\$62.58	\$53,525.14		\$403.44	\$1,726.77	
		WATER	\$233.73	\$1.93	\$26,673.00				\$43.86	\$25,608.64		\$175.00	\$1,168.88	
		SEWER	\$235.22	\$1.93	\$22,092.00				\$43.27	\$21,137.74		\$175.00	\$1,059.68	
		DOMESTIC WASTE	\$44.98	\$0.37	\$1,953.00				\$1.37	\$1,857.12	\$0.01	\$96.56	\$46.03	
		LEGALS					\$566.40						\$566.40	
		WATER CONSUMPTION	\$766.07	\$1.80		\$5,929.99	\$133.01		\$4.46	\$6,225.20	\$0.72		\$609.41	
		STORMWATER CHARGE	\$12.59	\$0.14	\$875.00				\$1.98	\$844.36			\$45.35	
		BUSINESS GARBAGE			\$3,117.00				\$3.19	\$3,054.62			\$65.57	
		Unallocated Rates Receipt											-\$2,128.21	
		Unallocated Water Receipt											-\$3.33	
		GROUP TOTAL	\$1,648.17	\$9.11	\$109,944.25	\$5,929.99	\$699.41	\$0.00	\$160.71	\$112,252.82	\$0.73	\$850.00	-\$2,131.54	\$3,156.55
1120	Business	Ind-Tocumwal												
		GENERAL	\$583.64	\$4.62	\$17,654.34				\$35.09	\$17,984.31			\$293.38	
		WATER	\$254.69	\$2.14	\$10,460.00				\$20.05	\$10,471.71			\$265.17	
		SEWER	\$256.19	\$2.14	\$9,468.00				\$20.21	\$9,473.84	\$2.36		\$270.34	
		WATER CONSUMPTION	\$86.76	\$0.28		\$13,469.56	\$5.58	\$36.58	\$1.88	\$13,458.49	\$5.71		\$63.28	
		STORMWATER CHARGE	\$12.48	\$0.10	\$275.00				\$0.69	\$266.85	\$6.24		\$15.18	
		BUSINESS GARBAGE			\$1,044.00				\$0.54	\$982.29			\$0.00	
		Unallocated Rates Receipt											-\$67.81	
		Unallocated Water Receipt											\$0.00	
		GROUP TOTAL	\$1,193.76	\$9.28	\$38,901.34	\$13,469.56	\$5.58	\$98.83	\$78.46	\$52,637.49	\$14.31	\$0.00	-\$67.81	\$839.54
1137	Business	Ord-Barooga												
		GENERAL	\$2,011.92	\$15.00	\$28,246.61				\$125.41	\$28,555.97	\$0.09		\$1,842.88	
		WATER	\$382.30	\$2.91	\$12,552.00				\$28.25	\$12,436.95	\$0.08		\$528.43	
		SEWER	\$388.51	\$3.03	\$15,380.00				\$28.84	\$15,268.69	\$0.08		\$531.61	
		DOMESTIC WASTE			\$1,953.00				\$0.83	\$1,953.83			\$0.00	
		WATER CONSUMPTION	\$2,006.64	\$0.35		\$9,981.39	\$175.78		\$14.33	\$11,798.83	\$6.55		\$373.11	
		STORMWATER CHARGE	\$12.50	\$0.10	\$412.50				\$0.93	\$412.20	\$1.21		\$12.62	
		BUSINESS GARBAGE	\$65.58	\$0.50	\$3,255.00				\$5.52	\$3,257.27	\$4.06		\$65.27	
		Unallocated Rates Receipt											-\$116.87	
		Unallocated Water Receipt											-\$0.71	
		GROUP TOTAL	\$4,867.45	\$21.89	\$61,799.11	\$9,981.39	\$175.78	\$0.00	\$204.11	\$73,683.74	\$12.07	\$0.00	-\$117.58	\$3,236.34
1138	Business	Ord-Berrigan												
		GENERAL	\$1,480.26	\$34.07	\$30,421.87				\$66.19	\$31,115.94	\$2.33	\$500.00	\$384.12	
		WATER	\$1,273.99	\$26.20	\$20,397.00				\$66.50	\$20,921.85	\$0.84	\$175.00	\$666.00	
		SEWER	\$1,281.47	\$26.30	\$19,160.00				\$66.98	\$19,603.90	\$0.31	\$175.00	\$755.54	
		DOMESTIC WASTE	\$339.85	\$10.94	\$1,953.00				\$22.66	\$2,112.46			\$213.99	
		LEGALS	\$702.00				\$780.20			\$1,482.20			\$0.00	
		WATER CONSUMPTION	\$855.95	\$5.71		\$4,098.87			\$4.97	\$4,535.69	\$2.95		\$426.86	
		STORMWATER CHARGE	\$62.45	\$1.35	\$925.00				\$3.48	\$952.26	\$1.77		\$38.25	
		BUSINESS GARBAGE	\$447.14	\$11.21	\$7,525.00				\$24.72	\$7,804.85	\$4.17		\$295.05	
		Unallocated Rates Receipt											-\$2,810.68	
		Unallocated Water Receipt											-\$355.60	
		GROUP TOTAL	\$6,443.11	\$115.78	\$80,381.87	\$4,098.87	\$876.20	\$0.00	\$255.50	\$88,529.15	\$12.37	\$850.00	-\$3,166.28	-\$386.47
1139	Business	Ord-Finley												
		GENERAL	\$1,575.46	\$36.19	\$70,599.92			\$512.13	\$249.85	\$67,213.37	\$0.25	\$387.66	\$4,348.01	
		WATER	\$870.89	\$18.75	\$43,409.00				\$166.72	\$40,975.47	\$0.19	\$175.00	\$3,314.70	
		SEWER	\$876.14	\$19.42	\$39,406.00				\$164.14	\$36,996.28	\$0.19	\$175.00	\$3,294.23	
		DOMESTIC WASTE	\$43.00	\$0.33	\$2,232.00				\$4.59	\$2,055.37		\$112.34	\$112.21	
		LEGALS	\$687.00				\$1,387.00			\$687.00			\$1,387.00	
		WATER CONSUMPTION	\$2,895.45	\$11.86		\$13,181.15			\$55.10	\$14,486.37	\$205.15		\$1,452.04	
		STORMWATER CHARGE	\$45.50	\$1.10	\$1,925.00				\$8.49	\$1,810.53	\$0.66		\$168.90	
		BUSINESS GARBAGE	\$127.14	\$2.96	\$18,365.00			\$106.20	\$46.91	\$17,534.50	\$0.85		\$982.36	
		BANK CHARGE/DISHONOUR					\$8.50						\$8.50	
		Unallocated Rates Receipt											-\$504.36	
		Unallocated Water Receipt											-\$65.31	
		GROUP TOTAL	\$7,120.58	\$90.61	\$175,936.92	\$13,181.15	\$1,501.70	\$642.63	\$695.80	\$181,758.89	\$207.29	\$850.00	-\$569.67	\$14,498.28
1140	Business	Ord-Tocumwal												
		GENERAL	\$1,650.40	\$15.16	\$59,968.74				\$78.04	\$60,414.56	\$1.02	\$179.57	\$1,117.19	
		WATER	\$636.78	\$5.90	\$28,765.00				\$43.57	\$28,836.05	\$0.94	\$87.50	\$526.76	
		SEWER	\$640.53	\$5.78	\$30,566.00				\$45.50	\$30,638.56	\$1.97	\$87.50	\$529.78	
		DOMESTIC WASTE			\$2,790.00				\$3.02	\$2,532.26		\$70.43	\$0.00	
		WATER CONSUMPTION	\$1,365.31	\$1.21		\$7,597.48			\$3.64	\$8,539.27	\$1.81		\$426.56	
		STORMWATER CHARGE	\$28.09	\$0.20	\$1,162.50				\$1.78	\$1,167.86	\$2.69		\$22.02	
		BUSINESS GARBAGE	\$254.65	\$2.00	\$8,435.00				\$11.60	\$8,718.42	\$4.55		\$262.90	
		Unallocated Rates Receipt											-\$1,571.03	
		Unallocated Water Receipt											-\$1,481.75	
		GROUP TOTAL	\$4,575.76	\$30.25	\$131,687.24	\$7,597.48	\$282.62	\$190.33	\$187.15	\$140,846.98	\$12.98	\$425.00	-\$3,052.78	-\$167.57
1147	Business	Hosp-Barooga												
		GENERAL			\$57,780.82				\$7.47	\$57,788.29			\$0.00	
		WATER			\$8,368.00				\$0.85	\$8,368.85			\$0.00	
		SEWER			\$37,638.00				\$8.10	\$37,646.10			\$0.00	
		DOMESTIC WASTE			\$2,790.00				\$0.72	\$2,790.72			\$0.00	
		WATER CONSUMPTION	\$4,481.92			\$27,373.27	\$20.68		\$30.37	\$27,860.75	\$17.63		\$4,027.86	
		STORMW												



CERTIFICATE OF RATES AND CHARGES LEVIED AND BROUGHT TO ACCOUNT FOR YEAR ENDING - 30/06/2018
30/06/18 SUMMARY - RATES LEVIES & REVENUES

Appendix C

FUND RATE	FUND	ARREARS		2017/18 LEVIES					RECEIPTS	WRITE OFFS	PENSION REBATE	UNALLOCATED RECEIPTS	BALANCE
		RATES	INTEREST	RATES	WATER	DR SUPP.	CR SUPP.	INTEREST					
	WATER			\$4,707.00					\$2.80	\$4,709.72	\$0.08		\$0.00
	SEWER			\$8,420.00					\$4.40	\$8,424.32	\$0.08		\$0.00
	DOMESTIC WASTE			\$279.00						\$279.00			\$0.00
	WATER CONSUMPTION	\$862.92	\$0.27		\$6,631.70				\$12.88	\$5,398.77	\$1.84		\$2,107.16
	STORMWATER CHARGE			\$150.00					\$0.12	\$150.12			\$0.00
	BUSINESS GARBAGE			\$4,424.00					\$2.98	\$4,426.25	\$0.73		\$0.00
	Unallocated Rates Receipt												\$0.00
	Unallocated Water Receipt												\$0.00
	GROUP TOTAL	\$862.92	\$0.27	\$33,991.86	\$6,631.70	\$0.00	\$0.00	\$29.71	\$39,406.37	\$2.93	\$0.00	\$0.00	\$2,107.16
1149	Business Hosp-Finley												
	GENERAL		\$0.84	\$19,591.07				\$8.52	\$19,600.43				\$0.00
	WATER		\$0.22	\$7,322.00				\$3.91	\$7,326.13				\$0.00
	SEWER	\$26.03	\$1.20	\$16,976.00				\$12.18	\$17,015.41				\$0.00
	LEGALS												\$0.00
	WATER CONSUMPTION	\$3,940.53	\$72.54		\$15,829.60			\$20.91	\$18,391.24	\$5.47			\$1,466.87
	STORMWATER CHARGE	\$6.25	\$0.05	\$250.00				\$0.27	\$255.17	\$1.40			\$0.00
	BUSINESS GARBAGE	\$127.47	\$1.06	\$783.00		\$128.00		\$1.78	\$1,038.84	\$2.47			\$0.00
	Unallocated Rates Receipt												\$-678.00
	Unallocated Water Receipt												\$0.00
	GROUP TOTAL	\$4,100.28	\$75.91	\$44,922.07	\$15,829.60	\$128.00	\$0.00	\$47.57	\$63,627.22	\$9.34	\$0.00	\$-678.00	\$788.87
1150	Business Hosp-Tocumwal												
	GENERAL	\$1,231.67	\$11.02	\$52,572.12				\$60.04	\$52,761.42	\$0.18			\$1,113.25
	WATER	\$254.91	\$2.49	\$13,075.00				\$19.14	\$12,821.08	\$0.08			\$530.38
	SEWER	\$719.50	\$7.06	\$36,986.00				\$39.83	\$37,041.34	\$0.58			\$710.47
	DOMESTIC WASTE			\$1,953.00				\$0.21	\$1,953.21				\$0.00
	WATER CONSUMPTION	\$3,694.78	\$3.19		\$27,685.48	\$174.22		\$42.72	\$26,986.48	\$7.71			\$4,606.20
	STORMWATER CHARGE	\$12.50	\$0.13	\$475.00				\$0.89	\$462.02	\$7.46			\$19.04
	BUSINESS GARBAGE	\$157.42	\$1.84	\$6,345.00				\$11.30	\$6,217.30				\$298.26
	Unallocated Rates Receipt												\$-1,969.68
	Unallocated Water Receipt												\$0.00
	GROUP TOTAL	\$6,070.78	\$25.73	\$111,406.12	\$27,685.48	\$174.22	\$0.00	\$174.13	\$138,242.85	\$16.01	\$0.00	\$-1,969.68	\$5,307.92
1157	Business Rural-Barooga												
	GENERAL			\$1,803.85				\$0.05	\$1,799.88	\$4.02			\$0.00
	WATER			\$523.00					\$523.00				\$0.00
	WATER CONSUMPTION	\$4,198.51			\$18,135.89				\$22,334.40				\$0.00
	Unallocated Rates Receipt												\$-0.40
	Unallocated Water Receipt												\$0.00
	GROUP TOTAL	\$4,198.51	\$0.00	\$2,326.85	\$18,135.89	\$0.00	\$0.00	\$0.05	\$24,657.28	\$4.02	\$0.00	\$-0.40	\$-0.40
1158	Business Rural-Berrigan												
	GENERAL			\$3,975.65				\$12.77	\$3,471.29				\$517.13
	WATER			\$523.00				\$3.26	\$394.29				\$131.97
	WATER CONSUMPTION				\$54.52			\$0.46	\$41.64	\$0.18			\$13.16
	Unallocated Rates Receipt												\$0.00
	Unallocated Water Receipt												\$0.00
	GROUP TOTAL	\$0.00	\$0.00	\$4,498.65	\$54.52	\$0.00	\$0.00	\$16.49	\$3,907.22	\$0.18	\$0.00	\$0.00	\$662.26
1159	Business Rural-Finley												
	GENERAL			\$11,792.03				\$6.26	\$11,798.29				\$0.00
	WATER			\$1,569.00				\$1.28	\$1,570.28				\$0.00
	SEWER			\$1,198.00					\$1,198.00				\$0.00
	DOMESTIC WASTE			\$1,674.00				\$0.70	\$1,674.70				\$0.00
	WATER CONSUMPTION	\$200.22	\$0.27		\$547.55	\$2.82		\$2.64	\$657.66	\$0.15			\$95.69
	STORMWATER CHARGE			\$25.00					\$25.00				\$0.00
	BUSINESS GARBAGE			\$261.00									\$0.00
	Unallocated Rates Receipt								\$261.00				\$0.00
	Unallocated Water Receipt												\$-2.00
	GROUP TOTAL	\$200.22	\$0.27	\$16,519.03	\$547.55	\$2.82	\$0.00	\$10.88	\$17,184.93	\$0.15	\$0.00	\$-2.00	\$93.69
1160	Business Rural-Tocumwal												
	GENERAL	\$1,607.32	\$48.07	\$51,502.85		\$406.08		\$73.26	\$53,034.57	\$0.18			\$602.83
	WATER			\$20,397.00		\$392.25		\$7.20	\$20,664.50				\$131.95
	SEWER			\$15,810.00		\$394.50		\$4.44	\$16,075.81	\$0.42			\$132.71
	DOMESTIC WASTE			\$279.00					\$279.00				\$0.00
	WATER CONSUMPTION	\$452.60	\$0.23		\$4,351.78		\$25.00	\$3.21	\$4,543.60	\$11.26			\$252.96
	STORMWATER CHARGE			\$250.00				\$0.17	\$218.85				\$6.32
	BUSINESS GARBAGE			\$906.00				\$0.19	\$904.59	\$1.60			\$0.00
	Unallocated Rates Receipt												\$-106.81
	Unallocated Water Receipt												\$-161.41
	GROUP TOTAL	\$2,059.92	\$48.30	\$89,144.85	\$4,351.78	\$1,192.83	\$25.00	\$88.47	\$95,720.92	\$13.46	\$0.00	\$-268.22	\$858.55
	REPORT TOTAL	\$57,611.10	\$3,093.80	\$1,054,431.39	\$157,584.83	\$8,386.05	\$3,071.01	\$2,066.58	\$1,219,363.41	\$335.69	\$3,400.00	\$-14,568.36	\$42,435.28

SUMMARY - BUSINESS TOTALS AS AT 30/06/2018

RATE / FUND	ARREARS		2017/18 LEVIES					RECEIPTS	WRITE OFFS	PENSION REBATE	UNALLOCATED RECEIPTS	BALANCE
	RATES	INTEREST	RATES	WATER	DR SUPP.	CR SUPP.	INTEREST					
GENERAL	\$16,589.91	\$2,011.48	\$506,314.39	\$0.00	\$3,324.79	\$2,613.66	\$833.90	\$506,419.05	\$11.86	\$1,720.67	\$0.00	\$18,309.23
WATER	\$6,199.23	\$683.08	\$209,723.00	\$0.00	\$651.60	\$0.00	\$427.76	\$207,048.38	\$5.82	\$700.00	\$0.00	\$9,930.47
SEWER	\$4,423.59	\$66.86	\$256,256.00	\$0.00	\$394.50	\$0.00	\$440.86	\$253,591.24	\$6.21	\$700.00	\$0.00	\$7,284.36
DOMESTIC WASTE	\$427.83	\$11.64	\$17,856.00	\$0.00	\$0.00	\$190.33	\$34.10	\$17,487.67	\$0.01	\$279.33	\$0.00	\$372.23
LEGALS	\$1,389.00	\$0.00	\$0.00	\$0.00	\$2,733.60	\$0.00	\$0.00	\$2,169.20	\$0.00	\$0.00	\$0.00	\$1,953.40
WATER CONSUMPTION	\$27,097.30	\$260.48	\$0.00	\$157,584.83	\$524.78	\$74.27	\$200.03	\$168,624.57	\$267.78	\$0.00	\$0.00	\$16,725.83
STORMWATER CHARGE	\$304.84	\$40.69	\$7,350.00	\$0.00	\$0.00	\$0.00	\$19.16	\$7,215.93	\$23.52	\$0.00	\$0.00	\$450.21
BUSINESS GARBAGE	\$1,179.40	\$19.57	\$56,932.00	\$0.00	\$748.28	\$192.75	\$110.77	\$56,546.37	\$20.49	\$0.00	\$0.00	\$1,969.41
BANK CHARGE	\$0.00	\$0.00	\$0.00	\$0.00	\$8.50	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$8.50
WATER RESTRICTION	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Unallocated Rates Receipt	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$261.00	\$0.00	\$0.00	\$-12,498.25	\$-12,498.25
Unallocated Water Receipt	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$-2,070.11	\$-2,070.11
FUND SUMMARY TOTAL	\$57,611.10	\$3,093.80	\$1,054,431.39	\$157,584.83	\$8,386.05	\$3,071.01	\$2,066.58	\$1,219,363.41	\$335.69	\$3,400.00	\$-14,568.36	\$42,435.28



CERTIFICATE OF RATES AND CHARGES LEVIED AND BROUGHT TO ACCOUNT 2017/18

#

Appendix "U"

30/06/18 SUMMARY - RATES LEVIES & REVENUES

SUMMARY - NON-RATEABLE TOTALS AS AT 30/06/2018

Table with columns: RATE / FUND, RATES, ARREARS INTEREST, 2017/18 LEVIES (WATER, DR SUPP., CR SUPP., INTEREST), RECEIPTS, WRITE OFFS, PENSION REBATE, UNALLOCATED RECEIPTS, BALANCE. Rows include GENERAL, WATER, SEWER, DOMESTIC WASTE, WATER CONSUMPTION, STORM WATER, BUSINESS GARBAGE, Unallocated Rates Receipt, Unallocated Water Receipt, and FUND SUMMARY TOTAL.

SUMMARY - FARMLAND TOTALS AS AT 30/06/2018

Table with columns: RATE / FUND, RATES, ARREARS INTEREST, 2017/18 LEVIES (WATER, DR SUPP., CR SUPP., INTEREST), RECEIPTS, WRITE OFFS, PENSION REBATE, UNALLOCATED RECEIPTS, BALANCE. Rows include GENERAL, WATER, SEWER, DOMESTIC WASTE, LEGALS, WATER CONSUMPTION, BUSINESS GARBAGE, BANK CHARGE/DISHO, Unallocated Rates Receipt, Unallocated Water Receipt, and FUND SUMMARY TOTAL.

SUMMARY - RES RURAL TOTALS AS AT 30/06/2018

Table with columns: RATE / FUND, RATES, ARREARS INTEREST, 2017/18 LEVIES (WATER, DR SUPP., CR SUPP., INTEREST), RECEIPTS, WRITE OFFS, PENSION REBATE, UNALLOCATED RECEIPTS, BALANCE. Rows include GENERAL, WATER, SEWER, DOMESTIC WASTE, LEGALS, WATER CONSUMPTION, STORMWATER CHARGE, SEWER LOCAL LOAN RAT, BUSINESS GARBAGE, BANK CHARGE/DISHONOR, WATER RESTRICTION RE, Unallocated Rates Receipt, Unallocated Water Receipt, and FUND SUMMARY TOTAL.

SUMMARY - RESIDENTIAL TOTALS AS AT 30/06/2018

Table with columns: RATE / FUND, RATES, ARREARS INTEREST, 2017/18 LEVIES (WATER, DR SUPP., CR SUPP., INTEREST), RECEIPTS, WRITE OFFS, PENSION REBATE, UNALLOCATED RECEIPTS, BALANCE. Rows include GENERAL, WATER, SEWER, DOMESTIC WASTE, LEGALS, WATER CONSUMPTION, STORMWATER CHARGE, BUSINESS GARBAGE, BANK CHARGE, WATER RESTRICTION, Unallocated Rates Receipt, Unallocated Water Receipt, and FUND SUMMARY TOTAL.

SUMMARY - BUSINESS TOTALS AS AT 30/06/2018

Table with columns: RATE / FUND, RATES, ARREARS INTEREST, 2017/18 LEVIES (WATER, DR SUPP., CR SUPP., INTEREST), RECEIPTS, WRITE OFFS, PENSION REBATE, UNALLOCATED RECEIPTS, BALANCE. Rows include GENERAL, WATER, SEWER, DOMESTIC WASTE, LEGALS, WATER CONSUMPTION, STORMWATER CHARGE, BUSINESS GARBAGE, BANK CHARGE, WATER RESTRICTION, Unallocated Rates Receipt, Unallocated Water Receipt, and FUND SUMMARY TOTAL.

SUMMARY - ALL TOTALS AS AT 30/06/2018

Table with columns: RATE / FUND, RATES, ARREARS INTEREST, 2017/18 LEVIES (WATER, DR SUPP., CR SUPP., INTEREST), RECEIPTS, WRITE OFFS, PENSION REBATE, UNALLOCATED RECEIPTS, BALANCE. Rows include GENERAL, WATER, SEWER, DOMESTIC WASTE, LEGALS, WATER CONSUMPTION, STORMWATER CHARGE, BUSINESS GARBAGE, BANK CHARGE, WATER RESTRICTION, Unallocated Rates Receipt, Unallocated Water Receipt, and FUND SUMMARY TOTAL.



CERTIFICATE OF RATES AND CHARGES LEVIED AND BROUGHT TO ACCOUNT 2017/18
30/06/18 SUMMARY - RATES LEVIES & REVENUES

#

Appendix "U"

Less Receipts on 30/06 Bankstatement	-\$20,357.65
	\$381,606.55
- Less Provision for Impairments	\$0.00
	\$381,606.55
+ Unallocated /Prepayments	\$190,923.44
	\$572,529.99

Berrigan Shire Council - General Ledger Transaction 01/07/2017 - 30/06/2018
Summary - ALL GL FUNDS

SUMMARY - ALL TOTALS AS AT 30/06/2018

RATE / FUND	2017/18 LEVIES						WRITE OFFS	PENSION REBATE	BALANCE
	RATES	WATER	DR SUPP.	CR SUPP.	INTEREST				
GENERAL	\$5,018,730.11	\$0.00	\$40,155.75	\$53,227.47	\$10,844.38	\$216.97	\$178,660.76	\$5,005,441.42	
WATER	\$2,041,269.00	\$0.00	\$3,457.53	\$3,005.43	\$5,613.17	\$44.13	\$83,702.98	\$2,041,676.97	
SEWER	\$2,012,270.00	\$0.00	\$3,189.67	\$2,402.74	\$5,428.30	\$39.02	\$80,565.87	\$2,013,017.91	
DOMESTIC WASTE	\$921,429.00	\$0.00	\$6,330.57	\$2,071.95	\$2,672.07	\$91.60	\$71,536.51	\$925,596.02	
LEGALS	\$0.00	\$0.00	\$23,747.76	\$566.40	\$0.00	\$0.00	\$0.00	\$23,181.36	
WATER CONSUMPTION	\$0.00	\$1,077,297.96	\$5,566.28	\$7,412.09	\$3,725.67	\$829.79	\$0.00	\$1,074,622.36	
STORMWATER CHARGE	\$72,887.50	\$0.00	\$40.38	\$75.00	\$265.32	\$280.15	\$0.00	\$72,572.73	
BUSINESS GARBAGE	\$75,959.00	\$0.00	\$1,128.09	\$463.39	\$120.30	\$21.48	\$0.00	\$76,612.22	
BANK CHARGE	\$0.00	\$0.00	\$34.00	\$0.00	\$0.00	\$0.00	\$0.00	\$34.00	
WATER RESTRICTION	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	
FUND SUMMARY TOTAL	\$10,142,544.61	\$1,077,297.96	\$83,650.03	\$69,214.47	\$28,669.21	\$1,523.14	\$414,466.12	\$11,232,754.99	
	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00		

The Common Seal
of Berrigan Shire Council
was hereunto affixed
this day of 2018
in pursuance of a resolution
of the Council passed on
the day of 2018.

Michael Millar
REVENUE COORDINATOR

Rowan Perkins
GENERAL MANGER

Cr Matthew Hannan
MAYOR

Arts and Cultural Development Plan

for the South West region of NSW

2018 - 2021



SOUTH WEST
ARTS





*We acknowledge that we live and work on
Aboriginal land and we pay our respects
to Elders past and present.*

Arts and Culture Vision

The South West Arts vision is for **an enthusiastic region of empowered communities, with vibrant cultural identities and sustainable creative opportunities.**

Mission

South West Arts seeks to support arts and cultural development by:

- Developing and promoting contemporary local cultural expression in its many forms
- Advocating the benefits of art and culture for the South West region of New South Wales
- Supporting the growth of a culture of innovation and creativity
- Facilitating connection through arts and cultural development
- Encouraging the sustainability of arts and culture organisations
- Ensuring South West Arts is managed in a sound and financially responsible manner

Our Plan

...is new, dynamic and resolute. It is aimed at building social and economic capacity through arts and culture development and is based on the shared ideals and desires of the communities of the South West of NSW.

This plan recognises the diversity of the region, its people and its landscapes while recognising our shared sense of place, desires to define and express who we are, to be heard and respected and to build an innovative and exciting future for the region's young people.

Our Role

South West Arts (SWA) was formed in 1983 and was one of the first Regional Arts Development Organisations (RADOs) established in NSW. Today, the organisation forms part of a network of 14 Regional Arts Development Organisations, each providing strategic direction for sustainable Arts and Cultural development in their respective regions.

South West Arts is an important partnership between Create NSW, Regional Arts NSW and the six Local Government Areas (LGAs) of Balranald, Berrigan, Carrathool, Edward River, Hay and Murray River. The organisation is an incorporated, not for profit, independent organisation that is governed by a volunteer, skills-based board.

Building our Plan

The need for the development of this Strategic Plan became more and more of an imperative as our consultation and engagement process progressed across the region. While the region is facing a number of challenges, the communities are optimistic about the opportunities for their future, with Arts and Culture development important contributors to that optimism. This Plan gives voice to the concerns, highlights the needs and gives strength to the creativity that exists throughout the region.

This document is a plan for the South West Arts region, not just for our organisation and has been formulated using a variety of methodologies over an 18-month period.

Our preliminary ideas for this plan were formulated by the community within the Edward River LGA. For six months between December 2016 and May 2017, Regional Development Australia Murray, facilitated a series of workshops with a project team to define the *Nature and Direction of the Regional Art and Culture Ecosystem in the Plains of Southern NSW and Northern Victoria*.

This would provide the context to develop a:

- Background Paper on the issues and opportunities affecting Arts and Cultural development in the region
- Research and analysis of state, national and international best practice
- Consultations about specific needs, challenges and ideas for the future with: artists; Councils; arts, cultural and community organisations; young people; and the indigenous community

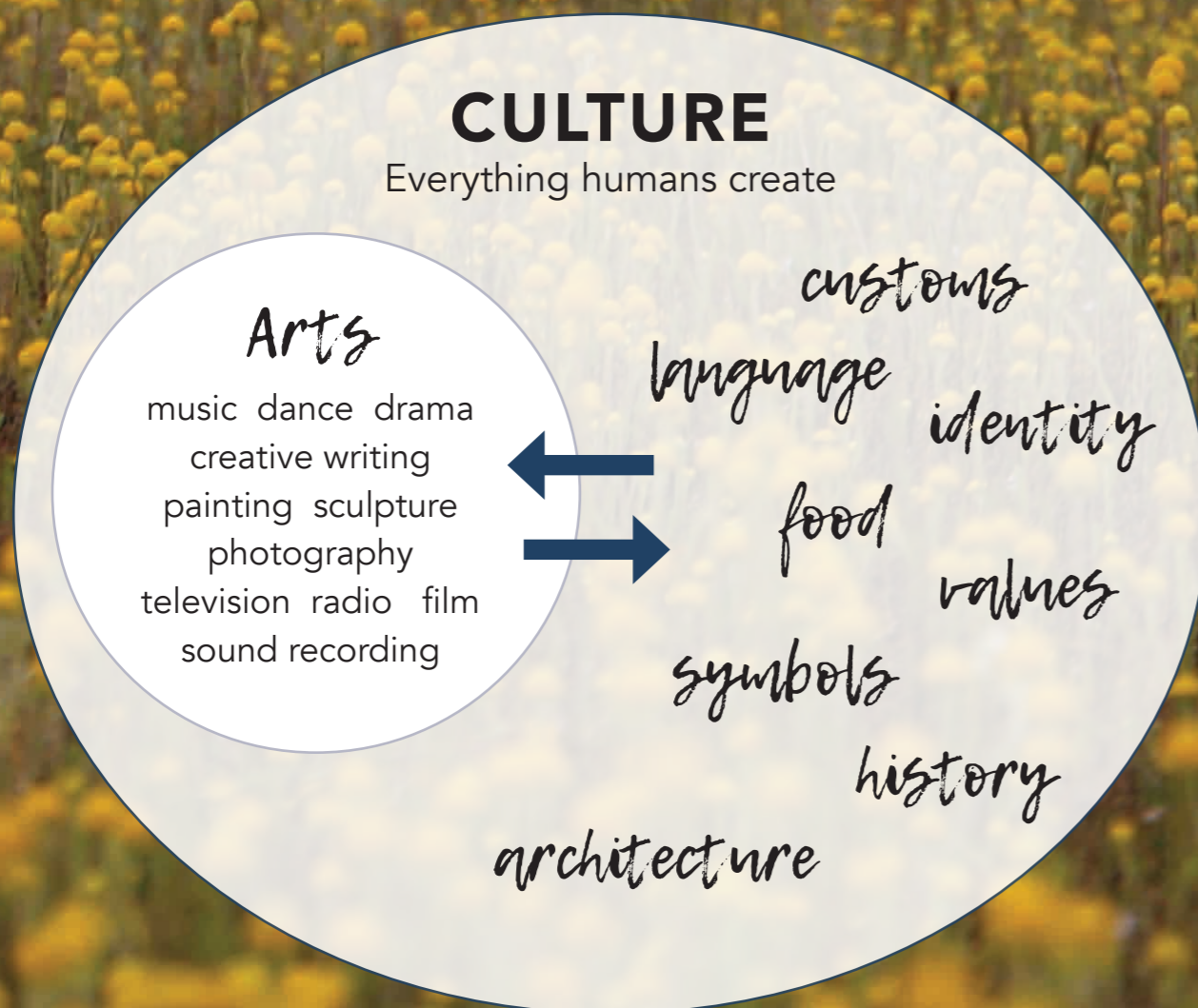
A strong theme has run throughout this process: that the communities of the South West are passionate about where they live, they have a strong connection to place and want the opportunity, through cultural development, to make where they live sustainable, socially aware and vibrant.

What is Arts and Culture?

CULTURE is everything that humans create and includes our values, goals, practices and shared attitudes that define who we are as a society and the elements that characterise our particular way of life.

The ARTS are a part of culture and are composed of many creative disciplines such as visual arts, literary arts and the performing arts.

Together, ARTS AND CULTURE preserve our heritage and define our identity in today's world.



Why is Arts and Culture important?

When we talk about the value of arts and culture throughout the region, the most immediate response is always about its social and emotional value, particularly to women. However what is not generally understood is that arts and culture have a wider, more measurable impact on our economy, health and wellbeing, society and education.

- By 2020 creativity will become one of the top 3 skills workers will needⁱ
- NSW creative industries are forecast to grow at an annual average rate of 3.1% to 2020 - compared to 2.7% per annum for the NSW economy overall. The creative industries now lead the UK economy.ⁱⁱ
- Art practices have been found to be a key factor in health and wellbeing and are associated with improved morbidity and mortalityⁱⁱⁱ
- In 2016 NSW hosted over 12.3 million culture and heritage visitors who spent an estimated \$12 billion in the State. A 50% increase from 2012^{iv}

There is an opportunity to work collaboratively to develop our understanding of how much our cultural life contributes to the health of the communities across the region, of the economic contribution arts and culture make to our communities and of the impact arts and culture have on driving innovation and new thinking.

Creative industries in particular offer an opportunity for renewing engagement of our youth to build rounded communities that meet the needs of future generations.

Understanding our Region

South West Arts covers a geographic area of approximately 78,000 square kilometres and has a population of over 38,000 people. Deniliquin is the largest population centre in the region and is the community in which the South West Arts office is currently located.

Key economic sectors in the region rely heavily on agricultural and pastoral industries such as rice, cotton, wheat, sheep, dairy and horticulture. Creative industries are growing, with architectural and design firms having offices based in the region. There are a growing number of graphic designers and web developers, as well as local companies specialising in software and app development for agriculture, education and business.

The region prides itself on being a resilient rural community, but does not identify as being particularly artistic or cultural. This is due in part to Arts and Cultural development, and to a lesser extent community development, not being strategic priorities for the majority of LGAs in the region. Despite this, Local Government is the main contributor to the development and maintenance of cultural infrastructure.

Funding is provided via State and Local governments to support the operational costs of regionally based organisations such as South West Music Regional Conservatorium (SWMRC), Outback Theatre for Young People (OTYP) and South West Arts (SWA). The total combined value of annual Arts and Cultural government funding is less than \$450,000 for the entire South West Region. There are just 8 full time equivalent dedicated arts workers to support the entire region, 4 of which are dedicated music teachers. No LGAs in the region fund dedicated arts, cultural, or youth positions within their structures.

Opportunities for participation in Arts and Culture are provided throughout the region by a collective of grass roots community run organisations, individual professional artists and small businesses that are diverse in size, approach and forms of delivery. Together they have created a kaleidoscope of cultural assets, skills and shared values that contribute to the social capital, wellbeing, pride and economic prosperity of the region.

A significant feature of the region is that the vast majority of Arts and Cultural initiatives and activities are initiated and managed by volunteers. All project and program funding is subject to competitive grants processes, fundraising, local sponsorship or donations.

VISUAL ARTS The region is home to a number of professional visual artists and a small but prolific community of sculptors and muralists. There are very active amateur visual arts groups with some supporting volunteer run galleries (in Echuca-Moama, Balranald, Moulamein and Hillston). These groups hold regular classes, exhibitions, pop-up shops and art prizes. There are currently no facilities within the region with the required infrastructure - such as climate control, floorspace, capacity or professional curation - to house most touring exhibitions.

The region is known for wool and cotton production and has resulted in a range of craft and textile groups as well as fibre artists, professional commercial textile designers and small businesses.

PERFORMING ARTS The region is home to the highly successful Outback Theatre for Young People, which delivers a range of youth theatre and performance programs. Most theatre in the region is created by the amateur dramatic societies in Barham (Golden Rivers Theatre Group), Berrigan (Berrigan Amateur Dramatic Society), Finley (Finley Amateur Dramatic and Musical Society) and Echuca-Moama (Echuca Moama Theatre Company). A new theatre company is currently being established in Deniliquin.

The region does not have any dedicated theatre or performance spaces, so presenting theatre can be challenging and there are limited professional touring performances presented in the region as a consequence.

MUSIC South West Music Regional Conservatorium is based in Deniliquin and delivers music education, mostly to young people, across the region. They are able to regularly teach in remote and isolated communities via video conferencing. The Conservatorium presents a concert series across the region each year, funding professional classical and contemporary musicians to perform locally. There is a growing calendar of live music events featuring amateur bands alongside professional touring artists.

There is an enthusiastic amateur music community, with local choirs, bands and ukulele groups in many towns. There are regular live music events, such as open-mic nights, music in pubs and clubs and the Deniliquin UKE Muster (an annual ukulele conference and workshop). The region is also home to a small number of musicians who have active careers in music performance. There are limited opportunities for studio recording and mastering in the region, and no dedicated live music venues.

FESTIVALS A range of successful festivals highlight and profile arts and culture across the region and bring thousands of visitors to the region each year. Notable festivals include the Deni Ute Muster (Deniliquin), Riverboats Festival and the Winter Blues Festival (Echuca-Moama), Strawberry Fields Festival (Tocumwal), Confest (Moulamein) as well as smaller annual festivals in Balranald, Rankin Springs, Deniliquin and Hay.

Key creative communities

There are varying and diverse communities within the South West region; not only in terms of those who are linguistically diverse but also in terms of cultural, religious and gender diversity.

The communities below have been identified as ones that will receive the most benefit from Arts and Cultural development initiatives over the coming years.

INDIGENOUS At the time of the 2016 census, 3 LGAs in the region had percentages of the population above the State average (5.5% in NSW outside Greater Sydney) that identified as Aboriginal or Torres Strait Islander - Balranald (8.7%), Carrathool (8%) and Hay (6%). The other three LGAs in the region had a combined percentage of 3.2%.¹ Due to the large geographical nature of the region, the Aboriginal population distribution is widespread.

WOMEN There have been several notable studies regarding improving Women's health and wellbeing in relation to art and health. Notable highlights being the Stockport (UK) "arts on prescription" service which offered artistic and music programs for women with postnatal depression or those at risk of developing it.²

When arts programs were introduced to women who experience depression or anxiety, statistically significant decreases in depression and anxiety were observed among participants, using visual analog scales as a measure.³

YOUTH A combined Sydney University and Australian Council for the Arts study has cemented the long-held belief that engagement in the arts benefits youth academically as well as with general life skills.⁴ This study found that active participation in the arts, as opposed to being an observer or audience member, yielded stronger positive results with regard to school and personal wellbeing outcomes such as an increase in educational aspirations, self-esteem, life satisfaction and a sense of meaning or purpose.

In an additional study published by the National Endowment for the Arts in 2012 found that one of the most impressive results from immersion in the arts among youth is extracurricular⁵ - that is despite socio-economic status, youth in High Schools with arts-rich histories were significantly more likely to participate in community and extracurricular activities.

CULTURALLY AND LINGUISTICALLY DIVERSE In recent research conducted by the Australia Council for the Arts, the percentage of Non-English speaking persons in the workforce is 16%, with 8% of those non-English-speaking persons being classified as 'Professional Artists'.⁶ Whilst the majority of these artists hold a positive view of their cultural background and what it brings to their practice, their median income from arts practice is 40% lower than the median income of other artists.⁷

Allowing for a range of voices within arts practices facilitates a more inclusive and diverse culture which encourages a multitude of perspectives, challenges existing cultural structures and generates new ideas. Participation in the arts helps foster a sense of community and inclusion as well as create platforms for facilitation of cross-cultural understanding.

REMOTE Remoteness 'means limited types of creative making; wariness of newcomers and new ideas; the loss of young people; limited access to business expertise, production services and training; lack of cultural stimulation; and high transport costs'.⁸ The majority of the South West Region is classified and rural or remote.

SEXUALLY AND GENDER DIVERSE The Department of Health estimates that around 11% of our population identifies as being sexually and gender diverse (SGD).⁹ 20% SGD people aged 16 and over live in inner and outer regional areas, and 0.7% in rural and remote areas.¹⁰

While sexually or gender diverse Australians live happy, healthy lives, research has found that a large number of SGD people are twice as likely to have symptoms which meet the criteria for a mental health disorder in the last 12 months, as well as more than five times as likely to suicide when compared to peers.¹¹

By fostering an inclusive environment, such as spaces which include non-discrimination or anti-bullying policies, we can improve the health of our SGD population.¹²

Suicide is the main cause of death for 15 to 24 year olds in the Riverina.

DISABILITY Disability tends to be more common in rural and remote areas than in urban areas. In terms of age profile, the population outside of capital cities is older than in other areas, and this age profile is projected to continue.¹³

Various barriers to creative and receptive arts participation for people with disability include the cost, not enough opportunities close to home, finding the arts more difficult to access, ill-health, and feeling uncomfortable and nervous about trying new things.¹⁴

What our community has told us

*'Nobody around here believes
in the value of the arts'*

The importance of Arts and Culture in supporting social and economic outcomes is only just beginning to be recognised in the region. Some of the regions LGAs are now starting to prioritise Arts and Cultural development in their strategic plans and budgets.

This shift in perception of the importance of Arts and Culture development is driven by a grass-roots movement which is encouraging Local Government to invest more in dedicated Arts and Culture infrastructure in the region. Some communities are beginning to recognise the importance of developing programs that focus on using Arts and Culture to encourage innovation, diversity and social cohesion, improve health and wellbeing and increase individual and community capacity to change and adapt to adversity.

Several leading communities are beginning to drive change in priority thinking through participation in Community Strategic Planning and through direct engagement with their LGAs. In other communities, LGAs have underestimated the shifting attitudes to Arts and Culture development, audiences and practice in driving economic and social wellbeing.

As the market for cultural tourism grows, centered on the region's heritage and environmental assets such as National Parks and major river systems, recognition of the importance of Arts and Culture infrastructure to support economic development through cultural tourism is now beginning to be understood.

There is an opportunity to attract audiences from large tourism destinations that border the region in Victoria and large regional centres such as Griffith or Wagga Wagga.

The burgeoning Arts and Culture tourism in the region is strengthened by the large music and creative festivals and the growing number of small galleries and museums.

Community events and festivals are a significant part of local Arts and Culture infrastructure. Communities in the region have recently embraced small Arts and Culture festivals, with new events in the calendar such as *Spring in the Springs* (Rankin Springs), *Deni Fest* (Deniliquin), *Make Hay* (Hay) and *Rainbow on the Plains* (Hay).

'There is a real opportunity to heal the spirit of the nation through art'

There are several key Indigenous organisations and land councils working in the region, including:

- Hay Aboriginal Corporation Community Working Party
- Nari Nari Tribal Council
- Deniliquin Aboriginal Land Council
- Yarkuwa Indigenous Knowledge Centre (YIKC), Deniliquin
- Balranald Aboriginal Land Council
- Murray Valley Aboriginal Cooperative Ltd
- Moama Aboriginal Land Council
- Bridge Arts Project Committee Echuca Moama
- Yorta Yorta Nation Aboriginal Corporation
- Cummeragunja Aboriginal Lands Council
- Winangakirri Aboriginal Corporation Roto
- Hillston Aboriginal Corporation
- Murrin Bridge Local Aboriginal Lands Council
- Burambabili Gulbali Incorporated
- Wathungary Hatfield Inc.

While these local organisations are working with the community to develop a range of infrastructure, culture, language and arts education programs, there is not currently a prominent community of indigenous artists or indigenous cultural and creative industries in the region. Increasing engagement, awareness and visibility of the diversity in the community is an important aspect in social resilience and social cohesion.

'I'd love to know what other artists are doing in the region'

Strategic partnerships between organisations, to increase the effectiveness and reach of initiatives, are seen as critical to creating economies in resourcing; incubating new ideas and methods of working; as well as sharing skills, expertise and knowledge.

Supporting the collaboration between regional artists, thinkers, makers and cultural organisations is important in re-imagining our region, retelling our stories and reinvigorating our communities.

'There's not really anything to do here, especially for young people'

Arts and Culture facilities in the region do not currently match the community need. Community and professional performances take place in a diverse range of venues including pubs, clubs, community halls, churches, school halls and libraries. There are no dedicated performing arts, live music or cinema facilities in the region. There is currently limited touring of visual and performing arts in the region largely due to the lack of suitable venues.

Audience development is challenging due to the small populations spread over a large geographical area, but has been assisted by the use of social media and online promotion tools. Local audiences do not currently see themselves as being well connected with Arts and Culture offerings.

There is currently a lack of equipped spaces throughout the region that are suitable for providing accessible and sustainable opportunities for Arts and Culture participation. There is a need for more spaces and events for young people that are safe, inspiring, creative and innovative and that enable young people to add their voice to shaping our region culturally. For many young people, it is not just about space to work in, but a community to work in and belong to.

There are no dedicated Youth Officer positions in any LGA organisational structures. All other youth-work positions are regional in nature, are focused on health and are resourced mostly from outside the region.

Involvement with Arts and Culture is crucial to imagination, self-expression and creativity for young people. It also develops the skills that are fueling the success of the creative industries and its impact on traditional sectors such as agriculture.

'If I want a job and continue to live in this town, I have no choice but to study agriculture'

There are limited tertiary education options within the region resulting in a less than optimal uptake of educational pathways toward the arts or creative industries, as well as other notable employment pathways.

Students within the region are presented with greater barriers to entering higher education than those in metropolitan areas, with students often being required to relocate in order to access higher education. Barriers such as course availability, substantial costs and lack of career pathway understanding greatly impacts regional students.

Paid education services, such as music education, are impacted by the level of discretionary income in the community and so can suffer during times of local hardship, such as seasonal droughts.

'The same people always do the organising and we are getting older'

The Arts and Cultural sectors are championed by the active participation of volunteers across the community. Opportunities for local participation in Arts and Culture, therefore, tend to be smaller and are predominantly organised independently by volunteer groups in each of the towns in the region.

Aging population and low socio-economic profile is a risk to recruitment and retention of volunteers. Limited resources, both human and financial, are impacting health and well-being of workers and volunteers that are struggling with burnout.

'It is so hard to compete, and there's so little grant money available, particularly for small regional communities'

The combined total value of significant Cultural Infrastructure projects identified throughout the region is in the order of \$41 million (excludes small scale <\$10,000 community projects). All of these projects are reliant on the competitive grants process for contributing funding. Without significant investment from the State and/or Federal Governments, the majority of these project will never be realised.

While Local Government is the primary provider of cultural infrastructure and ongoing maintenance budgets, Arts and Culture are not recognised priorities in the majority of LGA strategic plans as the value of Arts and Culture development in local economies based on agriculture is not understood or appreciated.

The South West region is home to an emerging network of small and independent galleries and museums. There is strong community interest in creating a Regional Gallery or Art Museum in the region which could create an opportunity for a collaborative regional approach to its development.



Strategic goals

The goals have not been developed for South West Arts as an organisation alone, but for the entire South West Region of NSW. They have been formulated based on the key ideas, needs and priorities identified and shared throughout the consultative process for the development of this plan.

The goals are both aspirational and purposeful and a statement of what the communities of this region want in their future.

The ideas and priorities that the communities of the South West have told us have confirmed our direction and what is needed to be achieved with regard to the four key pillars of:

- Skill and education pathways
- Participation and community wellbeing
- Cultural assets
- Economic opportunities

GOAL 1: Develop a creative culture

By **Developing a Creative Culture** we will encourage a focus on how the region can be strengthened.

This goal provides the foundation for a shared vision for regional Arts and Cultural development; an understanding of the importance of Arts and Culture to community and economic development, and greater opportunity for regional collaboration and partnerships.

*Encouraging development
through arts and culture*

STRATEGY 1 - Facilitate and encourage incorporation of best practice Arts and Culture knowledge into LGA decision making and planning

South West Arts is committed to continue working with LGAs to develop strong arts and cultural development strategies. There has been a noticeable shift in thinking, from seeing arts and culture as a luxury, hobby or pastime, to recognition that it can be used as a tool for Community and Economic Development. Further education and training can continue to equip LGA decision makers to better consider arts and culture in aspects of planning and projects.

STRATEGY 2 - Increase the importance of Arts and Culture in community thinking

In every community there are cultural factors that contribute to the vitality and robustness of the people living there. Arts and Culture can be beneficial across the community, in social and economic areas, at an individual, community and broader society level. Across the region, community groups and local businesses drive a significant amount of local economic and social outcomes. By connecting Arts and Culture into community thinking, we can support and encourage greater creativity and innovation across industry, business and social groups.

STRATEGY 3 - Support a regional culture of innovation and creative opportunity

The arts have the potential to bridge our worlds, harness the wisdom of our different views, engage our imagination to explore new ways of thinking, and create experiences that can be shared by all people in our community.¹⁵

Currently, LGAs and local communities are independently developing their creative cultures with different rates of success. There is opportunity to develop a strategic approach to arts, culture and innovation throughout the region that supports the entire community.

A shared narrative in the region, around an Arts and Cultural identity, could capitalise on the similarity of challenges and opportunities across the region, building awareness, participation and ownership.

STRATEGY 4 - Find opportunities for collaboration

The extent of collaboration will impact the viability and sustainability of opportunities to participate in Arts and Culture. Collaboration, historically, has been an under-utilised practice across the region. Opportunities for participation tend to be smaller and are predominantly organised independently by groups in each of the towns in the region. Current providers are challenged by infrastructure, human and financial resources. The Arts and Culture community have an opportunity to work together to make the most of its intellectual capital and resources.

South West Arts has identified the strategic potential to drive collaborations between organisations, governments, not for profit organisations, business and various service agencies and sees its role as identifying and connecting opportunities for collaboration, across industries and communities.

The issues of Arts and Cultural development are not unique to our region and do not stop at our LGA borders. South West Arts will be looking for opportunities where collaborating with our neighbouring RADOs, Victorian LGAs and other development organisations will provide benefits to our community.

Goal 1: Develop a creative culture

Encouraging development through arts and culture

Strategies:

1. Facilitate and encourage incorporation of best practice Arts and Culture knowledge into LGA decision making and planning
2. Increase the importance of Arts and Culture in community thinking
3. Support a regional culture of innovation and creative opportunity
4. Find opportunities for collaboration

Key Actions	Current	2019	2020	2021
Work with LGAs to develop strong Arts and Cultural development strategies and policies		3 LGAs	3 LGAs	
Engage local Arts and Culture organisations in the planning process of LGA Community Strategic Plans so that organisations can work together to achieve those goals		6 Community Strategic Plans		
Work with LGAs to develop a regional cultural assets map		6 LGAs Mapped		
Provide Arts and Cultural insight training and information to LGA personnel		18		18
Develop networks that connect communities, organisations, businesses and individuals across different sectors to focus on developing Arts and Culture	5	5	5	5
Encourage and facilitate collaborations between Councils, towns and community groups that lead to robust and innovative regional thinking		Alignment of Strategic Plans of Arts & Culture Organisation with LGAs		

GOAL 2: Creatively celebrate our culture

Creative celebration of our culture will ensure the continued acknowledgment of our cultural heritage and its role in shaping our identity as a region while allowing our diversity as individuals, as organisations, as communities to shape and strengthen our future leadership.

PHOTO: Sivonne Binks - Multicultural Food Markets

Increasing celebration of cultural diversity, heritage and identity

STRATEGY 1 - Connect Arts and Culture elements to existing celebrations and activities

*'Community celebrations and festivals allow for a strong connection to the hosting community, generating a sense of pride and ownership and often celebrating a theme that has developed from within the community itself.'*¹⁶

There are many opportunities to incorporate aspects of cultural diversity, history and identity into existing celebrations to extend their impact.

Celebrations and festivals allow members of rural and regional communities to engage socially, enjoy various forms of entertainment and establish stronger social networks which enhances community cohesion and wellbeing.

In addition to this, celebrations within communities often increase the profile of smaller communities and provide good opportunities to drive tourist visitation.

Cultural tourism is also an important part of the regional tourism portfolio. Between 1999-2003, the most popular cultural activity for international, domestic overnight and domestic day tourists was visiting historical or heritage building sites or monuments.¹⁷

Tourism is a significant focus of our region's economic development and marketing strategies. There is a growing demand for participation in Art and Culture within and beyond the region - this is reflected through tourism statistics nationally and internationally.¹⁸ Capturing this market and increasing visitation will improve the health of local economies and provide opportunities for new business development.

STRATEGY 2 - Encourage and facilitate the development of programs, projects and competitions that tell local stories

The geography of the region creates the opportunity for diverse experiences, understandings, arts and cultures. What is shared is a strong connection to place, with much of the community living and working on the land. Throughout our consultations, the need for telling and sharing local experiences was repeatedly voiced as a way of bringing the community together.

STRATEGY 3 - Support local Indigenous arts and culture

Indigenous artists are primary contributors to rich regional cultures.¹⁹ There are ten traditional owner groups across the South West Arts region: Yorta Yorta, Wemba Wemba, Muti Muti, Baraba Baraba, Wadi Wadi, Nari Nari, Madi Madi, Yitha Yitha, Wiradjuri and Ngiyampaa Wangaaypuwan people.

While there are many creative Indigenous people in the region, there is not currently a prominent community of Indigenous artists or Indigenous cultural and creative industries.

Developing Indigenous Arts and Culture can help to support broader social and economic outcomes. Creating a thriving creative community and industry will require a long-term dedicated approach across the region, focusing on collaboration and connection. South West Arts sees that it can play a vital role in supporting the cultural aspirations of the Indigenous peoples of the region.

The region is home to significant cultural heritage and protected sites including Mungo World heritage area; Mawonga Indigenous protection area; the Werai and Millewa Forests and wetlands; Yanga National Park; the Lowbidgee Floodplain and the Koondrook, Gunbower and Barmah forests along the Victorian border.



STRATEGY 4 - Focus on diversity to build strong communities

*"A source of exchange, innovation and creativity, cultural diversity is as necessary for humankind as biodiversity is for nature"*²⁰

Diversity is an important aspect in social resilience and social cohesion. Cultural diversity is the main heritage of humanity. It is the product of thousands of years of history, the fruit of the collective contribution of all peoples through their languages, imaginations, technologies, practices and creations.

Cultural diversity is *"a means to achieve a more satisfactory intellectual, emotional, moral and spiritual existence"*²¹, and is one of the essential elements in the transformation of urban and social reality.

Arts and Culture can build community capacity to cope with change, difference and embracing diversity.

Goal 2: Develop a creative culture

Encouraging development through arts and culture

Strategies:

1. Connect Arts and Culture elements to existing celebrations and activities
2. Encourage and facilitate the development of programs, projects and competitions that tell local stories
3. Support local Indigenous Arts and Culture
4. Focus on diversity to build strong communities

Key Actions	Current	2019	2020	2021
Share information on the benefits of Arts and Culture to cultural diversity, heritage and identity		6		6
Expand Arts and Cultural elements within existing events and celebrations	5	5	5	5
Promote Arts and Culture events and activities	2	2	3	3
Grow the Safe Space program, in partnership with ACON, across the region	DENILQUIN	HAY	BALRANALD	MOAMA
Provide promotional support and regional coordination to regional projects, programs and competitions	2	2	2	2
Facilitate cross-sector discussions	2	1	1	1
Actively encourage LGAs to acknowledge traditional owners during formal activities	6 Councils			
Support Indigenous cultural projects and programs	1	2	2	2

GOAL 3: Make more opportunities to create

Making more opportunities to create will not only enable greater participation in Arts and Cultural activities, but will enhance the scope for increased investment in Arts and Culture infrastructure to underpin and grow local social and economic outcomes.

Improving participation in local arts and culture

STRATEGY 1 - Support the utilisation of existing and creation of new infrastructure for Arts and Culture

There is strong demand across the region for dedicated facilities for Arts and Culture. South West Arts can play a role in guiding planning and supporting funding applications for the development of new spaces. There are also opportunities to develop programs that utilise existing unused buildings, shopfronts and public spaces for art and creative industry incubation and development, or to support the development of dedicated Arts and Culture spaces within existing organisations.

There is currently a lack of spaces throughout the region which are suitable for providing accessible and sustainable opportunities for creative participation:

- Spaces which are currently usable are either used on a temporary basis or require significant resources to upgrade and maintain at a functional level
- There are limited music performance venues and a lack of recording spaces
- There are no professional theatre and dance performance or rehearsal spaces available in the region, greatly limiting the professional touring

Although our region is home to several council-run and volunteer led galleries, there is no facility within the region with climate control or the floorspace and capacity to house most touring exhibitions.

STRATEGY 2 - Develop spaces and programs for young people and other user groups to participate in Arts and Culture

Space is an important factor in facilitating environments for creative experiences. Spaces are needed for learning and personal development, creative thinking and expression of individuality.

There is currently a lack of knowledge about the spaces throughout the region which are suitable for providing accessible and sustainable opportunities for creative participation.

There is also a lack of spaces specifically available for young people to explore, innovate and develop their creativity.

Goal 3: Make more opportunities to create

Improving participation in local arts and culture

Strategies:

1. Support the utilisation of existing and creation of new infrastructure for Arts and Culture
2. Develop spaces and programs for young people and other user groups to participate in Arts and Culture

Key Actions	Current	2019	2020	2021
Develop regional programs that utilise existing unused buildings, shopfronts and public spaces for art and creative industry incubation and development (eg 'pop-up' art exhibitions or performance spaces)	EDWARD RIVER	BERRIGAN HAY	MURRAY RIVER BALRANALD	CARRATHOOL
Support the development of dedicated Arts and Culture spaces within existing organisations	DENILIQVIN		HAY	HILLSTON
Consultations to increase accessible Arts and Culture spaces for young people and other users	FINLEY	DENILIQVIN	MOAMA	
Map Arts and Culture infrastructure available to different groups in each of the areas in the region	30%	50%	80%	6 councils mapped by 2021
Further develop partnerships with government departments and agencies to promote the infrastructure needs within the region		Advocacy Program on identified infrastructure development implemented		
Develop a plan for expanded facilities that incorporate sufficient performance, rehearsal and education spaces to support the growth of Arts and Culture organisations, including SWMRC, YIKC and OTYP		Business Case/Plan developed		
Develop and promote regional Arts and Cultural Trail		Consults with 6 LGAs completed		
Develop a regional collaborative approach to critical cultural infrastructure projects		SWA sub-committee tasked		

CULTURAL INFRASTRUCTURE PROJECTS

Approximately \$41 million worth of potential large scale cultural infrastructure projects (excluding small community projects <\$10,000) have been identified by Councils and communities across the region:

BALRANALD SHIRE

- Wathungary Hatfield Cultural Healing Centre
- Theatre/Hall upgrades
- Museum redevelopment
- Balranald Gallery Roof, insulation and air-conditioning
- Indigenous Arts and Cultural Centre
- Artist Collective Spaces and business incubator
- Mungo and Yanga National Parks cultural heritage
- Friends of the Southern Cross Museum relocation

BERRIGAN SHIRE

- Finley Pioneer Railway Arts Precinct and Heritage Arts Walk
- Tocumwal Amphitheatre
- Tocumwal Town Hall
- Tocumwal Foreshore Masterplan
- Berrigan Theatre upgrade
- Berrigan Parks, Town Walk and murals
- Berrigan Skate Park murals
- Tocumwal Aerodrome WW11 Heritage Project
- Finley Arts Centre
- Barooga Town Walk

CARRATHOOL SHIRE

- Red Dust and Paddy Melon Gallery relocation Hillston
- Indigenous Keeping Place
- Rankin Springs Hall renovations
- "Creative" toilet rest stop Rankin Springs
- Goolgowi Highway roundabout cultural feature
- Hillston Heritage Centre capital works
- Rankin Springs Silo and Town Art Walk
- Cultural Tourist Information Centre
- Goolgowi Heritage Walk
- Hillston Walking Track & Arts Trail

EDWARD RIVER COUNCIL

- Deniliquin Town Hall refurbishment and performance space
- Peppin Heritage Centre Regional Gallery
- Deni Ute Muster site infrastructure plan
- South West Music Regional Conservatorium relocation
- Indigenous Art Laneway Walk
- Arts and Cultural Precinct
- Creative Common building renovations
- Air Force Training School Museum
- Yarkuwa Indigenous Knowledge Centre Cultural Heritage Centre
- Deniliquin town entrances
- Small Village public art

MURRAY RIVER COUNCIL

- Bridge Arts Project
- Moulamein Gallery extension
- Shire Arts and Cultural Trail
- Moulamein Tourism Heritage Village
- Barham Theatre redevelopment
- Public art and murals (including skate parks)
- Tooleybuc Keepers Cottage
- Moama Community Arts and Cultural space
- Mathoura Timber Heritage Project
- Riverside Park Events Space Barham
- Moama Botanic Gardens and Play Park Infrastructure Development
- Moama Soundshell event space upgrade
- Moama Creative Business Incubator and studio spaces
- Signage
- Public art

HAY SHIRE

- Public Art Trail
- 5 Museums (multiple works)
- Shear Outback Conference Venue
- Showground Infrastructure for festivals and events
- Cobb Highway Roundabout cultural feature
- Meandering Maude Walking Trail and Sculpture Walk
- Maude Heritage signage
- Lowbidgee Floodplain

GOAL 4: **Grow** our creative community

Growing our creative community will ensure individual artists, makers and creative thinkers are supported and given opportunities to learn, develop their businesses and feel empowered to create.

Supporting artists and creative industries

STRATEGY 1 - Increase the profile of local artists, creative industries and cultural tourism programs

Celebrating the rich and varied creative industries that currently exist in our region, while exploring avenues to increase presence and awareness of their impact is important to the economic sustainability of the region.²²

Creative industries are a rapidly growing sector of the economy. They are expected to grow at a faster rate than the rest of the NSW economy over the next 10 years. According to Access Economics the NSW creative industries are forecast to grow at an annual average rate of 3.1% to 2020, compared to 2.7% per annum for the NSW economy overall.²³

The health of the local economy is dependent on innovation - we need innovation to support our dominant commodity driven economy to shift to a more value-add economy. By connecting creative industries into the commercial economy, we can support and encourage innovation and attract more young professionals to the region.

The creative industries, through the use of technology, are leading changes in a number of industry sectors. There is a major opportunity for creative industries to support businesses throughout the region in business innovation.

Opportunities to support local creative industries include education and training, establishing professional networking opportunities, creating incentives and awards, business incubators and small business programs.

STRATEGY 2 - Support and develop spaces and programs that enable the establishment and growth of creative businesses and enterprises

There are multiple spaces for creative practice, however they have the following limitations:

- Most spaces are temporary
- Most of the spaces that exist require significant resources to upgrade and maintain at a functionable level
- There is a shortage of performance venues
- There are no professional theatre and dance performance or rehearsal spaces
- Facilities, such as SWMRC, are reaching capacity
- None of the music service providers have sound recording spaces
- There is no gallery in the region with climate control or the capability to house most touring exhibitions
- There is limited multimedia capability across the region
- There are limited youth Arts and Culture spaces
- There is a shortage of affordable spaces that provide opportunities for business incubation, creative enterprise and new industry development.

The region is on the state border of New South Wales and Victoria and is reliant on both for service provision. It has a small population, lacks a large regional centre and is in a historically safe conservative seat, so can be overlooked in NSW Government funding and policy priorities. For these and other reasons the population does not have a strong history of political engagement.

The Southern part of the region is reliant on Victoria for services, while directed by NSW Government policy. This impacts the capacity of decision-makers to make informed decisions about the region and can impact the social and economic outcomes in the region.

The region requires a coordinated approach to advocate for the Arts and Culture requirements of the region.

'...cultural activities and assets - including those of specific sectors such as visual arts, music and film - are increasingly significant to local communities, to the economic performance of cities, and to the export potential of nations.

Such activities can propel the knowledge-based economy and the shift from manufacturing and the rural economy to the services sector more generally. Estimates vary, but certainly the creative and cultural industries account for somewhere between four and eight percent of the national GDP of Australia and up to 25 percent of the workforce of cities like Sydney.' ²⁴

STRATEGY 3 - Provide opportunities to connect people with creative industry career, education and training pathways

Quality education is important in increasing pathways for business development, employment and careers and for inspiring new and different ways of thinking, working and doing business. Tertiary education options are extremely limited in the region generally. Tertiary education options for arts, culture and creative industries are virtually nonexistent.

There are opportunities to work with industry and education providers to develop local access to secondary and tertiary education pathways.

Goal 4: Grow our creative community

Supporting artists and creative industries

Strategies:

1. Increase the profile of local artists, creative industries and cultural tourism programs
2. Support and develop spaces and programs that enable the establishment and growth of creative businesses and enterprises
3. Provide opportunities to connect people with creative career, education and training pathways

Key Actions	Current	2019	2020	2021
Implement the Art Boost Program for emerging regional artists	2	3	3	3
Develop regional creative enterprise and small business development training programs in partnership with Riverina Murray BEC		5	8	10
Develop regional programs that support the development of creative industries through training, funding and incubator space		DENILQUIN	MOAMA	
Develop a broader range of secondary and tertiary educational options that provide for the diverse needs of the current population and create new learning and career pathways				Plan developed
Work with secondary schools to develop local access to tertiary education opportunities for creative industry through remote learning partnerships with universities			Consultations commenced. SWA sub-committee	

GOAL 5: Ensure a creative future

Ensuring our creative future makes certain we continue to invest in ourselves. This goal is the final and most critical in safeguarding the sustainability of the artists, the workers and the groups that underpin the sector. The capacity of the sector is energized by the local people whose combined passion and enthusiasm drive the regional outcomes. They need to be empowered and supported to build local leadership capacity.

*Supporting the sustainability
of artists, creative industry
workers and cultural groups*

STRATEGY 1 - Encourage development through regional partnerships and mentoring

There is talent in the region of an international standard that needs to be nurtured and developed. Support is required to enable these individual artists and organisations to learn new skills, promote their work and grow their businesses.

By creating strategies and programs at a regional level there will be an increase in scope, efficiencies and outcomes.

South West Arts has identified that there is a need for growth and development that requires regional-level collaboration and cooperation. The large physical area and small populations limits opportunities for development within individual communities. A regional focus can be achieved while also recognising the importance of local decision making and individual cultural expression.

South West Arts aims to inspire regional thinking by encouraging and facilitating collaborations between LGAs, towns and community groups that lead to greater and more sustainable opportunities for participation, and cross-community awareness of events and projects. We aim to develop networks that connect communities, organisations, businesses and individuals across different sectors to focus on developing Arts and Culture for the entire region.

STRATEGY 2 - Develop skills in local groups and organisations to lead arts and culture participation

Groups and organisations form out of common and shared interests and values. Many find themselves in positions of leadership and influence and operating at a level beyond the original intent or scope.

By supporting skills in organisational development, leadership, governance, marketing and promotion, social networking and collaborative project development, the capacity of local groups and organisations to lead Arts and Cultural participation and practice at the local and regional level increases.

STRATEGY 3 - Build capacity within the arts and culture community

The sustainability of community and cultural groups in rural and regional locations has always been a contentious issue. Despite a significant representation of small groups and community subsets there is often a lack of governing support at a leadership level. As with many community led endeavours, these groups are often run by the same people across several different organisations, leading to burnout and lack of equity within leadership positions.

In order to allow for local communities and groups to indeed develop, the existing capacity of those groups needs to be fostered.

This development and mediation must be done in such a way as to allow the community to implement their own sustainable solutions to problems in a way that enables them to shape and exercise control over their communities and environments, giving a sense of agency.²⁵

Goal 5: Ensure a creative Future

Supporting the sustainability of artists, creative industry workers and cultural groups

Strategies:

1. Encourage development through regional partnerships and mentoring
2. Develop skills in local groups and organisations to lead Arts and Culture participation
3. Build capacity within the Arts and Culture community

Key Actions	Current	2019	2020	2021
Provide access to governance and business development skills and training to regional Arts and Cultural groups and organisations		10		
Provide and or encourage participation in marketing, promotion and social media training to regional Arts and Cultural organisations		5		10
Develop a collaborative network to share resources and create political capital to advocate for local Arts and Culture outcomes	Sub-committee established			
Develop programs that incorporate organisations from all areas of the region	1	1	1	1

Understanding each LGA

The following ideas presented come from community consultations held in each LGA.

The ideas are intended to inspire planning and development by Councils, Government(s) and other key organisations, ignite conversations and empower community groups to take action.

BALRANALD SHIRE COUNCIL

'We need to think more creatively about who the influencers are in our community and look for leadership that will ignite the flame of creativity and innovation across all sectors...'

Council must seek to integrate Arts and Culture into everything they do'
workshop participant, Balranald

The communities of the Balranald Shire would like to see:

- Council employ a Community and Cultural Development Officer to support the local Arts and Cultural organisations, develop and enhance community events and to encourage the integration of Arts and Cultural development into Council planning, strategies and policies.
- Develop a Cultural Strategy for Balranald Shire that focuses on sustainable cultural infrastructure asset planning and development
- A focus on activities and opportunities for young people
- Share knowledge of Country and First Nation cultural heritage with the whole of the community and celebrate the unique Indigenous culture
- Incorporate acknowledgement of traditional owners in formal Council functions and events
- Iconic Tourism (eg. Mungo, Yanga and National Parks) needs to be respectful of the Indigenous communities and link to all Indigenous communities of the region
- Greater investment in cultural assets such as the Balranald Theatre, Balranald Art Gallery, Balranald Museum, Euston River Walk
- Greater advocacy for the communities of the Shire to the Federal and State Governments for better access to services and resources which generally are provided remotely from large regional centres

BERRIGAN SHIRE COUNCIL

'There is a wonderful opportunity to develop social enterprises based on the arts in partnership with Council that can engage young and older members of the community and create economic and social outcomes'

Business owner, Tocumwal

The communities of the Berrigan Shire would like to see:

- Development of a Social Enterprise Business Plan
- Greater support for growing and developing events as festivals as a tourism development strategy
- Investment in public art, heritage, walks and passive recreation activities
- Development of a strategy to encourage travellers to stop in towns along the highway including travellers rest stops, better public toilets, RV stops, parks and activities for children, connected walks to main shopping centres incorporating public art and heritage
- Greater investment in cultural assets such as community halls and libraries
- Town entrance upgrades and main street beautification with Arts and Cultural features

CARRATHOOL SHIRE COUNCIL

'The agriculture sector is very important to the economy but equally, Arts and Culture are important to the social well-being and health of the shire'

workshop participant, Hillston

The communities of the Carrathool Shire would like to see:

- Community Development and Tourism strategies incorporating public art, signage, walks and RV friendly campsites, upgraded "creative" public toilets, to encourage travellers to stop in Shire communities
- Overcome limiting beliefs of the value of Arts and Cultural development to both economic and social development
- Business skills support to develop Arts and Cultural social enterprises
- Development of a Cultural asset map and infrastructure plan to support greater investment in community assets such as halls, visitor information, public art, walks and historical assets
- Greater Council focus on community engagement and empowerment to help drive community development outcomes and sustainability of volunteer community resources
- Greater advocacy/engagement with Griffith Visitor Information Centre to increase day trips into the Shire
- Development of a Shire-wide Cultural Tourism trail incorporating food and providore
- Indigenous Cultural awareness and appreciation of significant Indigenous presence in the Shire
- Encourage community collaborations, networks and skills development

EDWARD RIVER COUNCIL

'Deniliquin has the opportunity to become an Arts and Cultural leader and regional advocate for neighbouring small communities and shires'

Community member, Wanganella

The communities of the Edward River Council would like to see:

- Development of a creative industries workforce attraction strategy to support innovation in traditional employment sectors, including supported studio incubation spaces
- Development of a cultural strategy that will underpin Council's investment and resourcing in Arts and Culture
- Asset mapping and long-term infrastructure planning including environmental assets
- Public art and walks particularly in smaller communities
- A greater Arts and Cultural focus applied to all strategy and asset planning
- Development of a strategy to encourage traveller rests and visitation to smaller communities
- Partnerships with Indigenous community to incorporate significant cultural history into tourism product mix
- Development of a Tertiary Education Strategy that incorporates arts, culture and creative industry education and employment pathways

HAY SHIRE COUNCIL

'Council should focus more on empowering community and economic development'

Business owner, Hay

The communities of the Hay Shire would like to see:

- Greater investment and the strategic development of the significant cultural tourism and heritage assets in Hay – The War Memorial Hall/ museum; Shear Outback; Gaol; Bishops Lodge; Railway Museum
- Acknowledgement of Indigenous heritage and community
- Enhancement of tertiary education opportunities for young people, particularly in creative industries such as digital technology, design, screen, animation, virtual reality and augmented reality
- Development of a tourism promotional strategy to underpin the wellness, heritage, cultural and passive recreation messages
- Encouragement of small business development in wellness, health, arts, culture and creative industries
- Support for new and emerging events such as the Rainbow on the Plains and Make Hay Arts and Cultural festival
- Infrastructure upgrades and creative signage, particularly in Maude
- Development of an advocacy plan to rename the Mid Western Highway to the 'Wiradjuri Way' (Highway)

MURRAY RIVER COUNCIL

'Council amalgamations have reduced local relationships and personal connections'

workshop participant, Moulamein

The communities of the Murray River Council would like to see:

- Increased resourcing, both financial and skills, to develop opportunities for community participation and community economic development including:
 - Events and festivals (existing and new)
 - Tourism trails and infrastructure
 - Public art
 - Creative Industries small business development
- Stronger relationships with neighbouring Councils in both Victoria and NSW to develop Regional tourism product including touring routes, the natural environmental and Indigenous Cultural assets
- Development of Arts and Cultural plan that supports grass roots driven projects
- Overcome limiting beliefs of the value of Arts and Cultural development to both economic and social development
- Strengthen relationships with all traditional owner groups across the municipality to inform cultural heritage knowledge and create opportunities for celebration
- Identify and develop community infrastructure to enable the creation of suitable spaces for Arts and Cultural development
- Promotion and advocacy for Cultural Tourism development

Neighbouring Victorian LGAs

The importance of cross-border relationships cannot be overstated. Economic growth, community relationships, social well-being and health require collaboration at a regional level.

This region has an enviable competitive advantage to maximise outcomes from advocacy and leverage across two States.

SHIRE OF CAMPASPE

The communities of the Shire of Campaspe would like to see:

- Development of an Arts and Cultural development strategy and supporting policies
- Incorporate Arts and Cultural thinking into planning and asset management
- Recognition of the Indigenous History and Heritage into the Port of Echuca
- Support grass roots Arts and Cultural project development
- Asset mapping to identify Arts and Cultural touring route
- Focus on food to support Arts and Cultural tourism
- Greater collaboration with NSW Arts and Cultural development organisations
- Recognition of performing and visual arts as influencers of cultural tourism
- Protection of Aboriginal cultural heritage sites
- Incorporation of public art into environmental river trails and walks that link Barmah Gunbower and Koondrook cultural heritage and environmental sites of significance

GANNAWARRA SHIRE

The communities of the Gannawarra Shire would like to see:

- Greater incorporation of public art into environmental river trails and walks that link Barmah Gunbower and Koondrook cultural heritage and environmental sites of significance
- Incorporation of Arts and Culture into Tourism development strategies
- Promotion of Indigenous Cultural Heritage
- Greater cooperation with NSW river Council's
- Incorporation of Arts and Culture planning in asset development and maintenance
- Incorporation of public art into parks and gardens
- Development of small towns as Arts and Culture small business hubs and social enterprise centres

MOIRA SHIRE

The communities of Moira Shire would like to see:

- Asset mapping to identify Arts and Cultural touring route
- Incorporation of Arts and Culture into Tourism development strategies
- Greater emphasis on significant Indigenous culture and partnerships with Indigenous organisations
- Greater investment in Public Art and incorporation into walking paths and trails
- Development of an Arts and Cultural festival
- Development of heritage assets for Arts and Cultural activities and enterprises
- Incorporation of public art into environmental river trails and walks that link Barmah Gunbower and Koondrook cultural heritage and environmental sites of significance

RURAL CITY OF SWAN HILL

The communities of Swan Hill would like to see:

- Asset mapping to identify Arts and Cultural touring route throughout the Shire
- Development of and Arts and Culture strategy
- Greater emphasis on Arts and Culture in Tourism development and marketing strategies
- Greater investment in Public Art and incorporation into walking paths and trails
- Development of an Arts and Cultural festival in Swan Hill
- Greater support and investment in the Swan Hill Gallery
- Promotion of local and regional artists
- Development of creative industries small business incubator

Governance and Leadership

Changing focus from delivery to development

Since South West Arts was established in 1983, the opportunities for participation in Arts and Culture activities have grown throughout the region. Whereas once South West Arts provided access to, and participation in, Arts and Culture activities, now these opportunities are being delivered by other skilled and established organisations such as South West Music Regional Conservatorium and Outback Theatre for Young People as well as local community groups and organisations.

South West Arts recognised that it suffered 'mission drift' as the skills and experience throughout the region developed to deliver the Arts and Culture activities they once delivered.

Over the past two years South West Arts has shifted its emphasis, away from Arts and Culture delivery, to development. Consultation and strategic examination confirmed the need across our region to focus on and fill the role of developing sustainable Arts and Culture.

By focusing on the development of local Arts and Culture, there is opportunity to support the creative potential of current and future generations in the region and to create a shared cultural identity that underpins healthy and productive communities and economies.

South West Arts has the unique opportunity to bring together the best Arts and Culture thinking to benefit the entire region. South West Arts will focus on developing strategic approaches to skill and education pathways, participation and community wellbeing, cultural assets and economic opportunities that benefit the entire region. This reflects the Arts and Cultural development focus required by our communities.

Financial Overview

South West Arts remains reliant on the ongoing funding commitment from Create NSW and our LGA partners to maintain its financial position. Project expenditure is totally reliant on grant funding and in-kind support from partner organisations and community volunteers.

It needs to be recognised that the funding model for the organisation is not sustainable. With no increases in State Government operational funding over a four-year period, coupled with rising operating costs, funds previously used to support performances, exhibitions and workshops have been eroded to fund increases in operational expenses. Cost increases include CPI increases in rent and outgoings, increasing fuel, energy and communication costs, equipment upgrades such as vehicle leases and simply the cost of doing business across a large geographic region and multiple communities.

All projects and programs delivered within the region are now reliant on successful applications via the competitive grants process and/or the skills and expertise of the South West Arts personnel.

Structural strengths and weaknesses

KEY BUSINESS RISKS

The major obstacles to achieving our strategic plan lie in our resource capacity to ensure continuity of delivery.

STRENGTHS

Our strength is anchored on the expertise and robust experience that our Board of Directors and key personnel are bringing to the table. Beyond their expertise and robust experience, their networks are also a great strength to the organisation.

This strategic plan is an important legacy for future staff, board and other stakeholders in not only identifying the key issues, opportunities and needs for continued Arts and Cultural development, but for identifying what must occur for the future development and maturity of economic and social well-being outcomes in the South West of NSW.

WEAKNESSES

Our weakness, just like the weakness of most not for profit organisations, is the ability to attract and sustain our key positions. The arts sector traditionally offers wages below most other industry sectors. It difficult to attract, pay and keep experts, particularly in regional areas.

OPPORTUNITIES

The opportunities for Arts and Cultural development in the South West region of NSW are unlimited however, our relationships with our key partner organisations, including those in neighbouring Victoria, remains a critical success factor in the sustainability, reach and output of the organisation.

THREATS

One of the major threats we face is generating the required funds needed to achieve our goals and strategies, recruiting and retaining key and competent employees, as well as managing our financial and human resources. Our current financial resources do not ensure we will be able to sustain the existing skills and expertise to deliver this plan.

Governance and Leadership

Strategies:

1. Ensure that SWA is managed in a sound and financially responsible manner
2. Ensure a Sustainable Operational Framework
3. Undertake continuous improvement assessments to ensure policies and procedures are effective and relevant
4. Provide regional leadership to maximise investment in cultural infrastructure

Key Actions	Current	2019	2020	2021
Undertake a review all SWA Policies	50% completed	100% completed		
Develop an operational business management and financial plan		JUNE 2019	Review	
Develop a resource plan for the implementation of this plan		JUNE 2019	Review	

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South West Arts is supported by the NSW Government through Create NSW and Regional Arts NSW, in partnership with the Local Government Areas of Balranald, Berrigan, Carrathool, Edward River, Hay and Murray River.



Arts and Cultural Development Plan for the South West region of NSW 2018 - 2021

Published in June 2018 by South West Arts

southwestarts.com.au



MAYORAL ELECTION 2018
NOMINATION PAPER

We, the undersigned persons, do hereby propose for nomination

.....

as a candidate for the office of:

- Mayor**
- Deputy Mayor**

of the Council of Berrigan.

Proposer:

Seconder:

I hereby consent to the above nomination for the office of:

- Mayor**
- Deputy Mayor**

Nominee:
(Signature of person proposed for nomination)

Nominations to be returned before 9:00am Wednesday 19th September, 2018.



RIVERINA AND MURRAY JOINT ORGANISATION

Draft Charter

Adopted on 29th June 2018

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1. INTRODUCTION

1.1 Preamble

The operation of, and governance principles for, the Riverina and Murray Joint Organisation are guided by this Charter, which has been adopted by resolution of the Board.

1.2 Name and legal status

- (a) The name of the Organisation is Riverina and Murray Joint Organisation.
- (b) The Riverina and Murray Joint Organisation is a body corporate proclaimed on 11 May 2018 under the *Local Government Act 1993* (the Act) with the legal capacity and powers of an individual.
- (c) While the principal functions of the Joint Organisation are provided for in the Act and through this Charter, powers are also conferred on the Joint Organisation as a statutory corporation under Section 50 of the *Interpretation Act 1987*

1.3 Interpretation

This Charter is to be interpreted in accordance with the *Local Government Act 1993* and *Local Government (General) Regulation 2005* and the *Interpretation Act 1987*.

1.4 Definitions

In this Charter, the following terms are used, as below:-

Act means the *Local Government Act 1993*.

Board means the Joint Organisation Board, consisting of the Mayors of each Member Council, any additional voting representatives of the member Councils appointed under Section 400T of the Act, and any other non-voting representatives who may attend a Board meeting, but who are not entitled to vote.

Charter means this document, outlining the operational and governance principles for the Joint Organisation and any other agreed matters, consistent with the Act and other laws.

Chairperson means the person, who is a Mayor, elected to the office of Chairperson by the voting representatives on the Board, from among the voting representatives who are Mayors.

Councillor means a person elected or appointed to civic office and includes a Mayor.

Deputy Chairperson means the person, who is a Mayor, elected to the position of Deputy Chairperson by the voting representatives on the Board, from among the voting representatives who are Mayors

Executive Officer means the person employed by the Joint Organisation to conduct the day to day management of the Joint Organisation in accordance with strategic regional priorities and other plans, programs, strategies and policies of the Joint Organisation and to implement without delay the lawful decisions of the Joint Organisation.

General Manager means the person employed by a Council to conduct the day to day management of the Council in accordance with strategic plans, programs, strategies and policies of the Council and to implement without delay the lawful decisions of the Council.

Joint Organisation means an organisation established under Part 7 Chapter 12 of the *Local Government Act 1993*.

Member Councils means those Councils proclaimed under the Act to be part of the Riverina and Murray Joint Organisation.

Mayor means the person elected or appointed to civic office, who is the leader of the Council.

Non-Voting Member means those Councils and other organisations or individuals that are Members of the Joint Organisation but do not have the right to vote.

Non-Voting Representative means the chosen representative of a non-voting member of the Board (sometimes referred to an "Associate Member"). This includes the following:-

- an employee of the Public Service nominated by the Secretary of the Department of Premier and Cabinet;
- any other individual or representative of a Council or other organisation invited by the Board to represent a non-voting member of the Board;
- any other person or a member of a class of persons prescribed by the Regulation

Other Functions means the functions approved by the Board under clause 2.4 of this Charter.

Principal Functions means the functions set out in clause 2.2 of this Charter, or as otherwise prescribed by the Act or Regulations.

Regulation means the *Local Government (General) Regulation 2005*.

Voting Representative means a representative of a Member Council on the Board.

1.5 Adopting the Charter

- (a) This Charter was formally adopted by the Riverina and Murray Joint Organisation on 29th June 2018
- (b) This Charter will be publicly available via the website administered by the Joint Organisation within 30 days of adoption.

1.6 Amending the Charter

This Charter will be reviewed, amended or re-adopted every 4 years following the General Election of Councils.

This Charter may also be reviewed and amended from time to time by resolution of the Board.

2. ESTABLISHMENT

2.1 Vision

The vision of the Joint Organisation is as follows:-

“An enterprising, collaborative and productive region, providing quality environmental, lifestyle and infrastructure, with strong economic and social opportunities that ensure ongoing community wellbeing”

2.2 Principles

- (a) The principles by which the Joint Organisation will operate are as follows:-
 - (i) be owned by and accountable to the Member Councils;
 - (ii) not impose significant red tape cost or risks on Member Councils;
 - (iii) ensure that benefits delivered for the region outweigh any costs and risks;
 - (iv) work collaboratively with other levels of government, other partners and stakeholders;
 - (v) enable significant projects and initiatives, with associated funding and assets, to be managed regionally, where doing so is consistent with the shared vision for the region;
 - (vi) ensure good governance;
 - (vii) serve the best interests of the region and its communities.

2.3 Principal functions

The principal functions of the Joint Organisation will be:-

- (a) to establish strategic regional priorities for the joint organisation area and to establish strategies and plans for delivering these priorities;
- (b) to provide regional leadership for the joint organisation area and to be an advocate for strategic regional priorities; and
- (c) to identify and take up opportunities for inter-governmental cooperation on matters relating to the joint organisation area.

2.4 Other functions

The Organisation may perform other functions, supplementary or ancillary to its Principal Functions, if:

- (a) the objective of undertaking those functions is to provide support for the operations of the Member Councils aimed at strengthening local government in the joint organisation area, for example delivery of a service to member councils, delivery of a service to the community, sharing of a resource or resources, or enhancing the capacity of members.
- (b) the Board may from time to time determine whether and how to undertake any other functions

3. MEMBERSHIP

3.1 Voting Members

The following are Member Councils of the Joint Organisation:-

- (a) Albury City Council
- (b) Berrigan Shire Council
- (c) Edward River Council
- (d) Federation Council
- (e) Griffith City Council
- (f) Hay Shire Council
- (g) Leeton Shire
- (h) Murray River Council
- (i) Murrumbidgee Council

3.2 Non-voting Members

The following organisations are non-voting members of the Joint Organisation:-

- (i) The NSW Government, as represented by a nominee of the Secretary of the Department of Premier and Cabinet, currently being the Department of Premier and Cabinet's Director for the Riverina Murray Region.

3.3 Changes in membership

- (a) A Proclamation is required for the Joint Organisation to change the Voting Members.
- (b) Any Voting Member proposing to withdraw from the Joint Organisation must give six (6) months written notice.
- (c) This Charter may be amended to change non-voting Members of the Board. In deciding whether to propose or support a change in membership, the Joint Organisation will:-
 - (i) at the request of a Member, consider a draft resolution seeking membership change, and
 - (ii) following a resolution in support, amend this Charter as set out in Section 1.6, to change membership as set out in Section 3.2

3.4 Financial Contributions

- (a) Each Member Council is to contribute a monetary payment or equivalent contribution, based on the following methodology;-

The annual financial contribution required to be made by each Member Council is to consist of:

- (i) a base contribution of an equal amount for each Member, plus
 - (ii) a tiered per capita contribution, based on the annual population estimate of each Member Council (i.e. per capita up to 10,000 in population and a lesser per capita for population over 10,000).
- (b) Member Councils will be consulted about the proposed contributions during the course of the Joint Organisation's Annual Budget preparation processes, prior to final adoption of the Annual Budget by the Board.

3.5 Decision resolution

In the event of an equality of votes in relation to a critical matter to be determined by the Board the resolution is LOST.

Critical matters to be determined by the Board include:-

- Adoption of a Statement of Regional Priorities;
- Adoption of the Annual Performance Statement and Financial Statements
- Decisions to commit financial contributions from Member Councils over \$50,000

The mechanism for the Board to move forward is as follows:-

- (a) Step 1a – internal resolution using one or more of the following:-

- Take into account Board Members' views and rework the proposal
- Establish a specific sub-committee to review and rework the proposal
- Set aside time for the Board to discuss the proposal prior to the next Board meeting
- Obtain and present to the Board advice of an expert or an independent report

Alternative Step 1b – refer decision to Member Councils to resolve in the following circumstances

- Decisions in relation to independent Member Council financial contributions over \$50,000

- (b) Step 2 – independent mediation (may include using any of the processes outlined in Step 1a or Step 1b)

- Board resolves to work with an independent mediator to support Board to resolve the decision
- Where a mediator cannot be agreed, the Board to request OLG to appoint a mediator

- (c) Step 3 – appoint an independent arbitrator

- Board resolves to appoint an independent arbitrator to support Board to resolve the decision
- Where the arbitrator cannot be agreed, the Board to request OLG to appoint an arbitrator.

3.6 Dispute resolution

In the event of a dispute between Board Members that arises from or relates to the Joint Organisation, the following steps will be taken to resolve that dispute:-

- Relevant Members will advise the Joint Organisation prior to taking legal action
- Relevant Members will give notice to the Board Members specifying the nature of the dispute
- On receipt of notice, Member Councils must endeavour in good faith to resolve the dispute promptly using informal dispute resolution techniques such as mediation, expert evaluation or determination or similar techniques, as agreed by those Members

2. THE BOARD AND MANAGEMENT

4.1 Governing Board and Role

- (a) The Board of the Riverina Murray Joint Organisation consists of:-
- (i) The Mayors of each Member Council
 - (ii) Any additional voting representatives of the Member Councils
 - (iii) A representative of the NSW Government, nominated by the Secretary of the Department of Premier and Cabinet, who is the Regional Director for the Riverina Murray region (a non-voting representative)
 - (iv) The General Managers of the Member Councils (non-voting representatives)
- (b) The role of the Board is to direct and control the affairs of the Joint Organisation. The Board is to consult with the Executive Officer in directing and controlling the affairs of the Joint Organisation.
- (c) The Joint Organisation Executive Officer may attend meetings in an advisory capacity and may be permitted to speak, but does not have a vote.
- (d) A Member Council shall appoint an alternate representative from its Councillors. This may or may not be the Deputy Mayor.

4.2 Chairperson and Role

- (a) The Chairperson is to be elected for a two year term by the voting representatives of the Board, from one of the Mayoral representatives.
- (b) In the absence of the Chairperson at a Board meeting, a person elected by the representatives at the meeting of the Board is to preside at the meeting.
- (c) The Chairperson or other person presiding at the meeting is responsible for the conduct of the meeting, but does not have a casting vote.
- (d) The Chairperson is the Joint Organisation's spokesperson on strategic matters and will represent the Joint Organisation at regional forums wherever possible.
- (e) The Joint Organisation has determined that an annual remuneration will be paid to the Chairperson, payable on a monthly basis. The amount of the annual remuneration will be determined by resolution of the Board prior to the election of the Chairperson.

4.3 Deputy Chairperson and Role

- (a) This Joint Organisation Charter provides for a Deputy Chairperson position.
- (b) The Deputy Chairperson is to be elected by the voting representatives of the Board, from one of the Mayoral representatives. The term of the Deputy Chairperson position is the same as for the Chairperson.

- (c) In the absence of the Chairperson, the role of the Deputy Chairperson is the same as that of the Chairperson, noting that the legislation requires the voting representatives to specifically elect a person to preside at any Board meeting at which the Chairperson is not in attendance.

4.4 Powers of the Board

Except as otherwise required by the Act, any other applicable law or this Charter, the Board:

- (a) has power to direct and control the affairs of the Organisation in carrying out its functions, in consultation with the Executive Officer; and
- (b) may exercise every right, power or capacity of the Organisation.

4.5 Exercise of the Board's powers

A power of the Board can be exercised only:

- (a) by resolution passed at a meeting of the Board; or
- (b) in accordance with a delegation of the power under clause 4.6

4.6 Power to delegate

- (a) The Board may delegate any of its powers.
- (b) The Board may revoke a delegation previously made, whether or not the delegation is expressed to be for a specified period.
- (c) A delegation of powers may be made:
 - (i) to the Executive Officer, to a committee established under clause 4.9, to a Member Council or to any other person or body;
 - (ii) for a specified period or without specifying a period; and
 - (iii) on the terms (including power to further delegate) and subject to any restrictions the Board decides.
- (d) A document of delegation may contain provisions for the protection and convenience of those who deal with the delegate that the Board thinks appropriate.

4.7 Acceptance of delegations

The Organisation may not accept the delegation to it by a Member Council of a function of that Member Council, except in accordance with the terms and conditions set out in a resolution.

4.8 Executive Officer

The Board must appoint an Executive Officer in accordance with the Act and Regulations.

4.9 Alternate Representatives

Member Councils shall notify the Joint Organisation of the name and position of the alternate representative appointed by the Council (refer to Clause 4 (1) (d) above)

4.10 Advisory Committees and Working Groups

For the purpose of carrying out its functions, the Organisation may by resolution of the Board establish:

- (a) standing committees or divisions within the Organisation;
- (b) ad hoc advisory committees; and
- (c) working groups,

and determine their Membership and Terms of Reference.

4.11 Common Seal

- (a) The Joint Organisation shall have a Common Seal.
- (b) The Common Seal may only be used with the authority of the Board.
- (c) The fixing of the Common Seal to a document must be witnessed and signed by the Chairperson and the Executive Officer.
- (d) In the absence of either or both the Chairperson and/or Executive Officer, the witnessing can be carried out by one or two other Voting Representatives of the Board

5. MEETINGS

5.1 Meeting frequency

The Board will meet:

- (a) at least once in each quarter on such date and at such place and time as the Board decides; and
- (b) where necessary, the Chairperson may call further meetings

Meetings will be conducted in accordance with the Code of Meeting Practice adopted by the Board from time to time

5.2 Use of technology

A Board meeting may be held using any means of audio or audio visual communication by which each Board member participating can hear and be heard by each other Board member participating.

A Board meeting held solely or partly by technology is treated as held at the place at which the greatest number of the Board members is present or, if an equal number of Board members are located in each of two or more places, at the place where the Chairperson of the meeting is located.

5.3 Participation and Quorum

The quorum for a meeting of the Board is a majority of voting representatives entitled to vote under this Charter being at the meeting.

No business may be transacted at a meeting of the Board without a quorum being present at the time the business is transacted.

5.4 Voting and decision making

Decisions about Principal Functions and Other Functions are as follows:-

- (i) A decision of the Board supported by a majority at which a quorum is present is a decision of the Joint Organisation;
- (ii) Each Voting Member of the Board has one vote each in relation to decisions taken about principal and other functions;
- (iii) A motion at a meeting of the Board is taken to be defeated in the event of equality of votes. The Chairperson, or the person presiding at that meeting of the Board, does not have a casting vote.

5.5 Annual General Meetings

The Joint Organisation shall hold an Annual General Meeting in the second week of November in each year to present the Annual Report, Audited Financial Statements and where applicable to review the Charter.

6. CONSULTATION AND PUBLICATION

The Joint Organisation will consult with all Members in preparing the following documents required under the Act and will publish the adopted versions on the Joint Organisation website:-

- (a) Statement of Strategic Priorities
- (b) Annual Revenue Statement
- (c) Audited Financial Reports

The Joint Organisation will also publish an Annual Performance Statement on its website

7. OTHER MATTERS

7.1 Records

The Joint Organisation will keep records and provide access to relevant information, in accordance with legislative requirements.

7.2 Insurance

Subject to the Act and any other applicable law, the Joint Organisation will ensure appropriate insurance arrangements in respect of the following:-

- (i) Workers Compensation and WC Top Up
- (ii) Liability (Public Liability, Professional Indemnity and Products Liability)
- (iii) Property and Assets
- (iv) Crime (Fidelity Guarantee)
- (v) Councillors and Officers
- (vi) Personal Accident and Business Travel
- (vii) Motor Vehicle
- (viii) Others as required

7.3 Indemnity

Members of the Board, other representatives and staff of the Joint Organisation are to be protected from liability for functions and duties carried out or omitted honestly, in good faith and with due care and diligence

7.4 Policies

The Joint Organisation has adopted the following policies which are published on the Joint Organisation website:-

- (i) Expenses and Facilities
- (ii) Code of Meeting Practice
- (iii) Code of Conduct (including a Public Interest (Protected Disclosures) Policy and the Panel of Conduct Reviewers)

Further policies may be adopted by the Board from time to time and will be published on the Joint Organisation website.

8. TRANSITIONAL ARRANGEMENTS

The Board has agreed that functions and activities of the former Murray Regional Organisation of Councils (RAMROC) will be transferred to the Joint Organisation.

The transfer of these functions and activities will be considered by the Board based on reports and recommendations made by the Joint Organisation Executive Officer.

END OF CHARTER



RIVERINA AND MURRAY JOINT ORGANISATION

CODE OF MEETING PRACTICE

Date Policy adopted: 29th June 2018

Introduction

This Code of Meeting Practice has been established by the Joint Organisation pursuant to Section 360(2) of the Local Government Act 1993 (The Act). The Code is supplementary to the Act and Regulations, which cover most aspects of meeting procedure.

1. Board Meetings

Ordinary meetings of the Joint Organisation will commence at 10.00am. At least four meetings per annum will be held.

The Joint Organisation may change the time or date of any particular meetings, by resolution at a preceding meeting, without prior notice being given.

The normal meeting schedule shall be as follows:

January	
February	Meeting Board
March	
April	
May	Meeting Board
June	
July	
August	Meeting Board
September	
October	
November	Meeting Board
December	

The Board of a Joint Organisation may transact any of its business at a meeting at which representatives (or some representatives) participate by telephone or other electronic means, but only if the representative who is speaking can be heard by all other representatives.

2. Notice of Meeting

- (a) the Executive Officer must send to each Board Member, at least five days before each meeting of the Joint Organisation, a notice specifying the date, time and place at which the meeting is to be held and the business proposed to be transacted at the meeting.
- (b) The meeting notice, agenda and business paper may be given to Board Members in electronic form, but only if all Board Members have facilities to access the meeting notice, agenda and business papers in that form.
- (c) Subsequent to circulation to Board Members the Agenda will be placed on the JO website.

3. Extraordinary Meetings

- (a) if the Chairperson receives a request in writing signed by at least two Board Members, the Chairperson must call an extraordinary meeting of the Board to be held as soon as practicable but in any event within 14 days after receipt of the request
- (b) not less than 3 working days may be given of an extraordinary meeting called in an emergency

4. Quorum

- (a) JO Board meetings – The quorum for a meeting of the board is a majority of voting representatives entitled to vote under the JO Charter.
- (b) Non-voting Representatives in attendance – The following are non-voting representatives of the Joint Organisation:
 - (i) The NSW Government, as represented by a nominee of the Secretary of the Department of Premier and Cabinet.
 - (ii) General Managers of Member Councils
- (c) A meeting of a JO must be adjourned if a quorum is not present:
 - (i) within half an hour after the time designated for the holding of the meeting;
 - (ii) at any time during the meeting.

In either case, the meeting must be adjourned to a time, date (including later that day) and place fixed:

- (i) by the Chairperson; or,
- (ii) in his or her absence – by the majority of the Members present; or
- (iii) failing that, by the Executive Officer.

The Executive Officer must record in the JO's Minutes the circumstances relating to the absence of a quorum (including the reasons for the absence of a quorum) at or arising during a meeting of the JO, together with the names of the Board Members present.

5. Voting Entitlements

- (a) JO meetings – There is one voting representative for each Member Council.
- (b) A motion at a meeting of the Board of a JO is taken to be defeated in the event of an equality of votes.
(In effect, this means that, unlike Councils, the Chairperson of the Joint Organisation Board does not have a casting vote.)
- (c) Non-voting representatives are entitled to participate in debate and speak on motions, but are not entitled to move, second, amend or vote on motions.)

6. Rescinding or Altering Resolutions

- (a) A resolution passed by the JO Board may not be altered or rescinded, except by a motion to that effect of which notice has been given.
- (b) If notice of motion to rescind a resolution is given at the Board meeting at which the resolution is carried, the resolution must not be carried into effect until the motion of rescission has been dealt with.
- (c) If a motion has been negated by the Board, a motion having the same effect must not be considered unless notice has been duly given
- (d) A notice of motion to alter or rescind a resolution, and a notice of motion which has the same effect as a motion which has been negated by the Board, must be signed by at least three Board Members, if less than 3 months has elapsed since the resolution was passed, or the motion was negated, as the case may be.
- (e) If a motion to rescind a resolution has been negated, or if a motion which has the same effect as a previously negated motion, is negated, no similar motion may be brought forward within 3 months. This subsection may not be evaded by substituting a motion differently worded, but in principle the same

7. Lodgement of Notices of Motion

Form of giving Notice of Motion

Every Notice of Motion relating to any new subject or matter not already before the JO distinctly stating the precise object proposed, shall be submitted in writing to the Executive Officer duly signed by the voting representative of the Member Council giving Notice of at least fourteen days before the meeting at which the matter is to be taken into consideration.

Order of Notices of Motion

All Notices of Motion shall be dated and numbered as received and shall be entered by the Executive Officer, subject to Local Government (General) Regulation Clause 240, upon the agenda paper in the order in which they are received and except by the permission of the JO, all such Notices of Motion shall be taken and considered in the order in which they appear on the agenda paper.

The Chairperson may call over the Notices of Motion on the business paper in the order in which they appear thereon; and if objection not be taken to a Motion being taken as a formal Motion, it may, without discussion, be put to the vote.

Limitation of Notices

A Board Member shall not have more than three Notices of Motion on the Agenda Paper at the same time.

8. Questions Without Notice

- (a) A Board Member may through the Chairperson, put a question to another Board Member or to the Executive Officer.
- (b) A Board Member or the Executive Officer, to whom a question is put, is entitled to be given reasonable notice of the question and in particular sufficient notice to enable reference to be made to other persons or to documents

9. Standing Orders

The general order of business at every Ordinary Meeting of the JO Board shall be:

1. Meeting commences at 10 am
2. Apologies

3. Speakers (invitation to be approved by Chairperson or Executive Officer)
4. Confirmation of Minutes and Business Arising from Minutes
5. Declaration of Interests
6. Correspondence
7. Reports
8. Late Reports
9. Matters raised by Voting and Non-Voting Representatives
10. Resolve into Confidential Committee of the Whole to deal with Confidential Reports
11. Resolve into Open meeting
12. Adopt report of Confidential Committee
13. Close

Provided that the JO may, after the confirmation of the Minutes of the previous meeting, make a variation of the order of the business to accord precedence to any matter set down on the business paper for consideration.

10. Speaking to Motions

Voting and Non-Voting representatives may always speak to a Motion. No debate is allowed on any item without a motion having first been moved and seconded.

11. Motions of Dissent

- (a) A Board Member can, without notice, move to dissent from the ruling of the meeting chairperson on a point of order. If that happens, the chairperson must suspend the business before the meeting until a decision is made on the motion of dissent
- (b) If a motion of dissent is passed, the chairperson must proceed with the suspended business as though the ruling dissented from had not been given. If, as a result of the ruling, any motion or business has been discharged as out of order, the chairperson must restore the motion or business to the agenda, and proceed with it in due course.
- (c) Only the mover of a motion of dissent and the chairperson can speak to the motion before it is put. The mover of the motion of dissent does not have a right of general reply

12. News Media and public attendance at JO Board and Committee Meetings

The news media and members of the public are invited to attend all JO Board and Committee meetings, subject to the right of the Board and Committees, pursuant to Section 10A, to resolve to exclude the news media and public during consideration of any particular item or items on the business paper. All resolutions to exclude press and public from meetings shall state the reason for the resolution and this must be recorded in the minutes.

Prior to distributing the business paper for any JO Board or Committee meetings, the Executive Officer will determine, in accordance with the Local Government (General) Regulation, Clause 240 if any items in the business paper come within the provisions of this Section and will mark any such items "CONFIDENTIAL".

Business papers for all JO and Committee meetings will be made available for public perusal upon request (following distribution to the Board members). Business papers made available to the public will exclude those reports marked "Confidential".

13. Tape recording of JO or Committee meeting

The Executive Officer may use a tape recorder, or any other electronic recording device, to record the proceedings of a meeting of the JO or a committee for the purpose of ensuring that the minutes accurately record the proceedings.

The Executive Officer will, if he/she proposes to use a tape recorder, or any other recording device, inform the person presiding at the meeting who will, immediately after the opening of the meeting, tell the meeting that the proceedings are to be recorded.

Any electronic recording made by the Executive Officer of the proceedings of a meeting of the Council or a Committee, and any copy of such a recording, will be obliterated by the Executive Officer as soon as possible after the Minutes of the meeting are confirmed.

With the exception of the Executive Officer, no person may use a tape recorder, or any other electronic recording device, to record the proceedings of a meeting of the JO or a committee unless the JO has so resolved, and the use is in accordance with the conditions of use specified in the resolution. In any resolution allowing the use of tape recorder or any other electronic recording device, the JO shall specify the meeting, or meetings, to which the resolution is to relate and the conditions, if any, subject to which the use is permitted.

14. Participation by members of the public

Official visitors are persons that the JO has invited to attend a meeting.

The Chairperson, Executive Officer or the person presiding at a meeting will determine the time to be allocated for an official visitor to address a meeting of the JO, including the time to be allocated for questions by representatives to the official visitor.

Members of the public wishing to address a meeting of the JO will give their names and details of the item of business on which they wish to address the meeting to the Executive Officer, prior to the commencement of the meeting.

The Chairperson or the person presiding at a meeting will determine by reference to the list prepared by the Executive Officer prior to the commencement of the meeting, what members of the public will be permitted to address a meeting of the JO.

The Chairperson or the person presiding at a meeting will announce the name of any person who is to be permitted to address the meeting at the start of the meeting.

A person permitted to address the meeting will be allowed 3 minutes, without interruption by representatives, to do so. At the end of the 3 minutes, if the person indicates that he/she wishes to continue, the Chairperson or the person presiding at the meeting may allow an additional 2 minutes. No further additional time will be allowed unless the JO so resolves.

15. Election of Chairperson, Deputy Chairperson and Members of Committees

The election of the JO Chairperson and Deputy Chairperson (if required) will be by the voting representatives of the Member Councils.

If an election for the position of Chairperson and/or Deputy Chairperson is required, the method of ballot for such election shall be by Open Voting (i.e. by show of hands)

The election of the Chairperson and Deputy County Chairperson will be considered as an agenda

- (a) at the first meeting of the JO after an ordinary election of Members of the JO, and
- (b) at the first meeting of the JO after each two year anniversary of that ordinary election until the next ordinary election of members of the JO is held.

16. Pecuniary Interest – Representatives and Staff

Voting and Non-Voting representatives or staff, in matters before the JO or Committee meetings, who have a pecuniary interest must disclose the interest and the nature of the interest to the meeting when the declarations of interest are requested.

Voting and Non-Voting representatives or staff must, when the matter is being considered, re-declare their interest and the nature of the interest and leave the room while the matter is being determined.

Voting and Non-Voting representatives and staff should refer to the JO's Code of Conduct for further information.

17. Committees

17.1 Appointment and Purpose (Charter)

A JO Board may appoint or elect such Committees as it considers necessary (Section 355(b) and (c) Local Government Act and Local Government (General) Regulation, Clause 260). The JO Board will specify the Charter of each of its Committees when the committee is appointed or elected, but may from time to time amend those charters.

Note:- Committees are an extension of the JO into a specialised area. They derive any powers they may have from the JO and can exercise these powers through the JO by making recommendations which the JO can adopt, or by acting in accordance with a specific delegation of powers..

Each Committee shall regulate its own procedures, subject to compliance with the Local Government Act 1993, Local Government (General) Regulation and the Code of Meeting Practice

17.2 Responsibilities

- (i) to consider agenda items, and make recommendations to the JO Board (or decisions, if holding delegated authority from the JO);
- (ii) to observe requirements of The Local Government Act (1993), Local Government (General) Regulation (2005) and the Code of Meeting Practice;
- (iii) to observe requirements of the Charter given by the JO Board;
- (iv) to represent the views of the organisations (if any) on the JO's Committee.

Note: Should a Committee wish to recommend to the JO Board on a matter outside its Charter, it should do so by acknowledging this, then recommend the JO refer such matter to the appropriate Committee, for consideration and recommendation.

17.3 Procedural Matters

- (i) Agendas for Committee meetings will be circulated to members and all voting and non-voting representatives at least three days before the meeting.
- (ii) Committees having citizen representatives as members will have listed on agendas, a report of the last meeting of the Committee, for noting.
- (iii) The Agenda will include advice as to whether such previous report was adopted by the JO Board, amended and adopted, or rejected.
- (iv) Advice – an appropriate employee will attend Committee meetings to advise on agenda matters, if required.

18. Absence from Committee meetings

The provisions for absence from Committee meetings shall be In accordance with Clause 268 of the Local Government (General) Regulation 2005.

19. Election of Chairs of Committees

(a) The election of Chairs of Committees shall be In accordance with Clause 267 of the Local Government (General) Regulation 2005

(b) The Chair's responsibility is to ensure that the Committee's charter is implemented and to chair meetings in accordance with the Act, Regulations and Code. The Chair is accountable to the JO Board through the JO Chairperson.

20. Record of Meetings

The Executive Officer or his/her representative will attend all meetings and will keep an accurate record of proceedings in accordance with section 375(1) of the Local Government Act and the Local Government (General) Regulation, Clause 254 for:

(i) JO Board meetings;

(ii) JO Committees (Local Government (General) Regulation, Clause 266).

Minutes are to be kept and presented to the JO Board for all meetings of Committees.

21. Reports by Voting Representatives of Member Councils to Meetings

All reports by Voting Representatives of Member Councils to the JO meeting must be with the Executive Officer by 4.30 pm on the Wednesday of the week prior to the meeting and any reports received after that time, will be held over to the next meeting.

22. Closed meetings – Public Submissions

The JO Board or a Committee of the JO of which all the members are Voting Representatives, may close to the public parts of the meeting of the JOs or committees in accordance with Sections 10A, 10B, 10C and 10D of the Local Government Act.

Members of the public must be given the opportunity immediately after a resolution to refer the matter into Confidential Committee has been moved or seconded, to make representations on whether a matter should be dealt with in Confidential Committee or not. The time permitted for each speaker will be one minute and an overall maximum of five minutes (five speakers).

End of Code of Meeting Practice



RIVERINA AND MURRAY JOINT ORGANISATION

POLICY ON PAYMENT OF EXPENSES AND PROVISION OF FACILITIES TO MEMBERS OF THE JOINT ORGANISATION

Date Policy Adopted: 29th June 2018

PREAMBLE

The Joint Organisation Expenses and Facilities Policy is designed to cover any needs associated with the exercise by Board Members and the Chairperson of their joint organisation functions that are not otherwise covered under member Council's Expenses and Facilities policies.

Board Members and the Chairperson are not entitled to make a claim under a Joint Organisation's expenses and facilities policy where a claim has been covered under a Member Council's Policy and vice versa.

1. EXPENSES

(a) Annual Remuneration to Chairperson

The joint Organisation will pay an annual remuneration to the Chairperson, payable on a monthly basis, and to be determined by the Board at a meeting prior to the election of the Chairperson.

(b) Conferences, Seminars and Inspections – Reimbursement of Costs

Subject to JO Board approval, or approval by the Chairperson or Deputy Chairperson if there is insufficient time for JO Board approval.

- (i) Registration: including official luncheons, dinners and tours relevant to the conference.
- (ii) Accommodation (country areas) - \$ 200 (per day)
Accommodation (capital city) - \$ 400 (per day)
Accommodation for the night before or after the conference where necessary.

- (i) Meal allowances (dinner and lunch) - \$100 per day
- (ii) Reasonable telephone costs
- (v) Delegates accompanied by spouse/partner.
Equivalent of single accommodation cost to be met by the JO with additional accommodation cost to be met by delegate/spouse.
All additional costs to be met by spouse/partner unless such is related to the official capacity of the delegates partner (eg conference dinner).

(c) Travel Expenses

- (i) Members cover their own costs for accommodation and travel to and from meetings of the Board and its Committees.
- (II) Expenses for use of a private motor vehicle to be based on the relevant kilometre rate in the Local Government Award.
- (ii) Attendance at meetings representing the JO in capacity of Chairperson of a JO Committee.
Expenses for representing the region will be considered by the Board if sufficient time allows or by the Chair where the request is made before the expense is incurred.
- (iii) Conferences and Seminars.

Members using private vehicles to be reimbursed according to the relevant kilometre rate in the Local Government Award as was previously the case, where not already covered by the Member Council.

Subject to the total cost not exceeding the economy class airfare as applicable and appropriate.

Travel by air (when required) to be by economy class.

2. FACILITIES

(a) Members

The Board Members are to receive the benefit of the following JO facilities:

- (i) Meeting Meals and Refreshments – provision of meals and refreshments associated with JO, Committee and Working Parties/Special Committee meetings.
- (ii) Travel – provision of JO motor vehicle (when available) for travel to Conferences, Seminars, etc when on official JO business, where not already covered by a Member Council.
- (iii) Meeting Rooms – Provision of meeting facilities for the purpose of JO, Committee and Working Parties/Special Committee meetings (and for meeting with constituents), where available.
- (iv) Photocopiers – provision of photocopying facilities at the JO's Office for official purposes.

(b) Chairperson

In addition to those facilities provided to the Board Members, the Chairperson is to receive the benefit of:

- (i) Secretarial Services – administrative support provided by the Executive Officer
- (ii) Administrative Support – assistance with functions, organisation, meetings and the like for official purposes.

(c) Deputy Chairperson

In addition to those facilities provided to the Members, the Deputy Chairperson is to receive the benefits of the Chairperson when acting in the office of JO Chairperson.

(d) Arbitration of Claims

The Chairperson, (the Deputy Chairperson when the claim is made by the Chairperson) and the Executive Officer will be responsible for determining whether all claims are reasonable and within the guidelines as set by the policy adopted by the Joint Organisation. Any person dissatisfied with the determination can request the matter be submitted to the Joint Organisation for consideration.

End of Draft Expenses and Facilities Policy