

18th March 2015

Mr Rowan Perkins
General Manager
Berrigan Shire Council
P.O. Box 137
Berrigan NSW 2712

Dear Sir

Re 4 Year Delivery Plan

At the last meeting of the Finley War Memorial & School of Arts committee concern was expressed about the state of the kitchen floor. Apparently the masonite underlay has been eaten by white ants resulting in an uneven floor that we feel is becoming dangerous. Although the kitchen is only used by the FADAMS society and the Finley Dance group once a month we feel that it should be as functional and safe as possible.

The Finley Hall committee did receive a quote of \$7,000 a couple of years ago to replace the floor and lay a better quality floor covering. Unfortunately at present we cannot afford that amount as we are paying back your loan for the air conditioners but with further financial support from the shire for one of the few heritage buildings left in Finley we feel we can offer a safe, clean and inviting hall for functions.

Yours faithfully



(Mrs) Jan Gray
Secretary
Finley Memorial and School of Arts Hall
30 McAllister Street
Finley NSW 2713

| | |
|------------------------|-----------|
| BERRIGAN SHIRE COUNCIL | |
| 25 MAR 2015 | |
| FILE | _____ |
| REFER TO | <u>Am</u> |
| COPY TO | _____ |
| ACTION / CODE | |
| ACKNOWLEDGE Y / N | |

March 1,
2015

Secretary,
The Barooga Community Botanical Gardens
Barooga, N.S.W. 3644.

Berrigan Shire Council,
PO Box 137,
Berrigan, N.S.W. 2712.

4 Year Delivery Plan

Please find attached our committees' 4 Year Deliver Plan for the Botanical Gardens as requested by the Shire.

Regards,

Ruth Burnett
Secretary,
The Barooga Community Botanical Gardens
PO Box 429
Barooga NSW 3644
murray_ruthb@hotmail.com

03 58734486

Barrooga Community Botanical Gardens

4 – 10 Year Delivery Plan

Points

- 1. Ride On Mower
- 2. Untreated Water Supply
- 3. Filtration for Water Feature
- 4. Pathway Extension
- 5. Power to Rotunda
- 6. Small Wedding Arbour
- 7. Exercise Station
- 8. Steel Edge Borders to Gardens

- **2 Untreated Town Water Supply**

At present the only water supply that is available during the day for watering newly planted shrubs, seedlings and plants in water stress during the heat of summer is from the nursery compound.

To overcome this problem we require outlets at each street entrance to the gardens, Brooks Ave, Banker St and Vermont St (near Lees Garage).

These outlets would require a locked cage to protect them from being turned on by the public, this cage could be large enough to store a hose in.

Having these water outlets will save volunteers having to carry buckets of water across the gardens from the nursery compound.

This project would need to be funded by the shire.

- **3 Filtration Plant for Water Feature**

The water feature during the summer is constantly murky and develops algae blooms due to the lack of filtration. The extremes of temperature, light levels, high fish populations and/or low plant numbers can all affect the water balance. Thereby creating an environment where algae can flourish and cloud the water.

To overcome this problem we wish to install a

OASE' BioTec ScreenMatic 36 Water

Filtration System

approx. \$4000.00

The committee would supply voluntary labour to install this system.

Once installed in the water feature we will be able to see the 40+ fish that live in the pond. The water quality, odour and environment would be greatly improved.

- **4. Pathway Extension**

From observation the committee see the need for a pathway starting from the existing walkway behind the Barbecue shelter nearest the mens' toilets across to the central pathway. People coming into the gardens generally walk from the carpark down the path towards the barbecues, they then have to walk to the central path across the wet grass.

Adding this pathway links the amenities with the rest of the gardens.

This pathway would be created most cost effectively by adding it to the timeline of the toilets.

- **5 Power to Rotunda**

The northern side of the gardens does not have any power outlet. This creates a problem when any equipment is needed in the garden be it for repairs to existing garden structures or for speaker or music requirements for celebrations held in the rotunda. A power outlet at the Rotunda would save the need for a long power cable being run across the gardens from the current power box.

- **6 Small Wedding Arbour**

A Wooden arbour and Garden in the area North of the Plain Tree pathway in high grassed area to the left of the conifer garden. This is an area separated from the rest of the gardens that lends itself to being beautified by adding an arbour and garden. The arbour and garden would be constructed with voluntary labour with details submitted and approved by the Shire.

- **7 Exercise Station**

An exercise station at the end of the childrens' playground.

Parents who bring their children to play at the gardens can set an example to their children by being seen to exercise. The garden in the summer is a cool outdoor area that is frequented by many parents and small children. With an exercise station at the end of the playground, when the children

are entertained on the play equipment, their parents can exercise while at the same time supervise their play.

The committee would require a grant from Sports and Recreation and direction from the Shire to achieve this development but would be willing to provide volunteer labour.

- **8 Steel Edging Borders to Garden.**

To Mr Rowan Perkins
General Manager
Berrigan Shire Council

From Toc Rec Res.

Alan Jones,

5 Pages incl cover.

Tocumwal Recreation Reserve
Management Committee Section 355
ABN 900 833 102

President. Alan Jones.
26 Hennessy Street
Tocumwal .NSW.2714. 58743236

Secretary. Mrs. Barbara Cullen.
6&8 Denison Street.
Tocumwal NSW. 2714.

2-4-15

Ms. Rowan Perkins
General Manager
Benrigan Shire Council
Benrigan 2712.

Dear Rowan,
Re Councils 4 year Delivery Plan,
Additional Information from Cricket Club &
Recreation Reserve, drainage extension. Previously
estimated cost \$3,200. However quotation from "Archards"
being \$3,117-00 without excavation a further \$500-600
would be needed. We wish to discuss drainage detail
with Fred Easton of your staff who ^{was} involved in
the original project.

enclosed notes from

Archards & Statewide Builders & Plumbers.

Hope you can accept this late information.

Thank you,
Yours faithfully

Alan Jones President Toc Rec Res.

Note Pony Club
Not included.



ACN 117 472 867
ABN 87 117 472 867

01.04.2015

We have pleasure in submitting the following quotation:

COMPANY: Tocumwal Recreation Reserve

ATTN: Alan Jones

Ref: Drainage Pipe (Pony Club)

400mm x 36m Pn4 Drainage Pipe including the following:

- On-site Butt Welding
- Delivery / Travel

SUB TOTAL: **\$2,834.00**
+ 10% GST: **\$283.40**
TOTAL: **\$3,117.40 Inc. GST**

*Please Note: We will require the use of a loader to unload & load welding machine and pipes.

Quotation is subject to the following conditions:

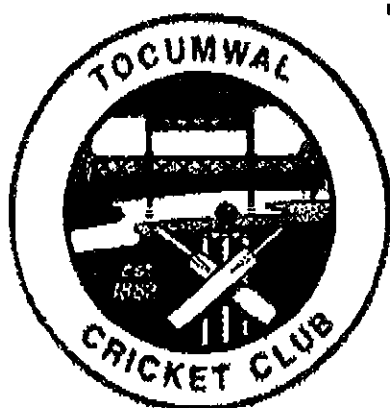
- Pipe lengths and costs subject to variation.
- On-site butt welding is subject to variation.
- No allowances for excavation, sand or rock beaching costs.
- Quotation is valid for 30 days.

Matt Clarke
Regional Manager – Project Development

Coburn

Enley

Bringing Water to Life
www.archards.com.au



TOCUMWAL CRICKET CLUB INC

Affiliated Murray Valley Cricket Association .

Established 1882
Centenary 1985

DATE : 31st March 2015

PO Box 200
Tocumwal N.S.W. 2714

PRESIDENT: K. Jarratt

SECRETARY: M. Melourey

To: Tocumwal Rec. Res. Comm. Management
Re: Berrigan Shire

The Tocumwal Cricket Club Proposal is outlined below

Stage 1 ; Extensions to existing verandah on the west side of cricket pavilion. This is necessary due to the hot sun after 2.30pm. There is no relief from the heat on west side and the interior of building is 5 to 7 degrees higher than normal. The area is in front of the windows and Kiosk Approx. 18mtrs is where we will add the verandah.

Also to keep the interior cooler we propose to install a evaporative A/C

Quote Verandah; Attached

Quote Air Conditioner: Attached

Stage 2: We are looking to paint the interior of the main room. This room has not been touched since it was built in late 70,s and requires maintenance of the interior to clean and bring up to a livable standard.

Quote Painting: Attached

Stage 3: The cricket wicket requires top dressing in the next 2 years, this is necessary to keep it up to MVCA standard also to be able to keep using the wicket. The oval has been top dressed a number of times over the last 20yrs and the wicket is becoming low in comparison. It will require a minimum of 8 Cu mtr of Merri Creek soil. We would require assistance in transporting of soil and leveling This cost would be approx. \$2500.00

Quote Merri Creek Soil \$250 Cu Mtr = \$2000

Yours Sincerely
Bill Fuller Treasure T.C.C.

STATEWIDE BUILDERS & PLUMBERS

ABN 24 044 058 851

Colin Brown – Lic. No. 13447

P.O.Box 2, Nagambie Victoria, 3608. & po box 332 Tocumwal 2714

Mobile : 0408 570 904 Fax : (0358743537

NSW BUILDING LIC NUMBER 221872 C // VIC DBU23917

REGISTERED MASTER BUILDERS BDU 23917 .

QUOTATION 1-04-2015
TOCUMWAL CRICKET CLUB
Recreation reserve Tocumwal 2714

Re // construction of new Colourbond Awning on the west side of clubhouse ,

Supply and installation of new evaporative cooling system into clubhouse ,

To Paint the internal walls and ceiling in the clubhouse

New veranda awning \$9200.00

Evap cooling \$4700.00

Painting \$3450.00

TOTAL QUOTE \$17350.00

Thankyou Colin Brown

Tocumwal Recreation Reserve
 Management Committee Section 355
 ABN 900 833 102

President. Alan Jones.
 26 Hennessy Street
 Tocumwal .NSW.2714.

Secretary. Mrs. Barbara Cullen.
 6&8 Denison Street.
 Tocumwal NSW. 2714.

0358743236.

0358742242

30-3-15.

Mr. Rowan Perkins
 General Manager.
 Benigan Shire Council.
 Benigan. 2712.

Dear Rowan,

Re Council's 4 year Delivery Plan.

The following member groups of the Tocumwal Recreation Reserve wish to make application to participate in this years funding. Each group is aware that information should be as complete as possible as per your 4 Year Delivery Plan letter.

The groups applying for assistance are -

1. Recreation Reserve Committee — Drainage i.e. Completion of Road drainage to beyond + under pony club water jump estimated cost approx \$3,200.00
2. Tocumwal Cricket Club — Revampah extension, Bonding, painting, air-conditioning as per quotations.
3. Pony Club. Sprinkler system improvements including new sprinklers. Detail to follow.

Each of the applicants in association with our committee would be contributing 40% of the overall estimated costs.

We thank Council for the opportunity to participate in the scheme, and look forward to a successful result.

More information to follow.

Yours faithfully

Alan Jones. President Toc. Rec Reserve.

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03 58 74 22 42

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More information to follow.

Yours faithfully

Alan Jones. President Toc. Rec Reserve.

Rowan,

This is what I received from
Barroona Football Netball Club.

I can give approx. costings
for listed items.

AFL - goalposts - \$18,000.

Netting at Nth End of Oval \$2,500

Carpet in Rooms - \$3,500 - \$5,000.

Training Lights - Oval 2 - \$10,000 approx

Regards

Michael Stanger

BAROOGA FOOTBALL NETBALL CLUB Inc.



Affiliated Murray Football League Inc

A.B.N - 74 175 789 057.

MFL Premiers 1992, 1993, 1994, 1997

Chairman – Andrew Leighton-Daly

P.O Box 53

BAROOGA, 3644

Match Day Phone 03 58734396

Website : www.barooгаfc.vcfl.com.au

General Manager – Carmen O'Dwyer

Barooga Football Netball Club would like to put forward a wish list for the current Berrigan Shire 4 year plan.

AFL sized goalposts.

Rebound net behind the goals for main oval at netball end, for both safety and convenience for keeping games moving quicker.

Replacement carpet in existing rooms. After water damage there are areas that have pulled away from the joins leaving an O.H & S trip hazard.

Training lighting for second oval, even down one end, this would enable ground sharing and wear and tear to be lessened on the main oval during our normal season.

Yours Sincerely

Carmen O'Dwyer

Proudly sponsored by



Major Sponsors

Mark, Leanne

21.10.1

From: Hansen, Matthew
Sent: Thursday, 19 March 2015 3:52 PM
To: murray_ruthb@hotmail.com
Cc: Mark, Leanne
Subject: RE: Rotunda Naming @ Barroga Gardens.

Hi Ruth,

Rowan has passed on your request for me to action. In line with the Council's policy, your request will be taken to the Council meeting on Wednesday 15 April 2015. If you wish, you are welcome to come and address the Council before the meeting.

Regards,

Matt Hansen | Director Corporate Services
Berrigan Shire Council | **Address:** 56 Chanter St Berrigan NSW 2712 - PO Box 137
Tel: (03) 5888 5100 | **Fax:** (03) 5885 2092 | **Email:** matthewh@berriganshire.nsw.gov.au |
Website: www.berriganshire.nsw.gov.au



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From: Ruth Burnett [mailto:murray_ruthb@hotmail.com]
Sent: Friday, 13 March 2015 9:12 PM
To: Perkins, Rowan
Subject: Rotunda Naming

As discussed at the meeting held with the council, I am writing to the Shire on behalf of the gardens committee to request permission to name our Rotunda "The Geoff Brentnall Rotunda". As the Rotunda was built and the name announced prior to the requirement to have approval by the Shire to name buildings and streets, although not necessary we feel it is appropriate to have your approval. Geoff was a founding member of the gardens and has worked tirelessly for the gardens since its inception, the committee therefore wish to name the Rotunda in his honour. Appropriate signage would be ordered after the Shires approval.

Regards
Ruth Burnett
Secretary
13/03/2015



PO Box 306
Chirnside Park VIC 3116
Ph/Fax: +61 35962 4440
Mb: +61 409 230 650
E: paul@airportsurveys.com.au

TOCUMWAL AERODROME

OBSTACLE LIMITATION

SURVEY

26th AUGUST 2014



PO Box 306
Chirnside Park VIC 3116
Ph/Fax: +61 35962 4440
Mb: +61 409 230 650
E: paul@airportsurveys.com.au

15th September 2014

Mr. Fred Exton
Berrigan Shire
PO Box 137
Berrigan
NSW. 2712

TOCUMWAL AERODROME
OBSTACLE LIMITATION SURVEY

Dear Fred,

A Survey of the Approach, Take Off and Transitional Surfaces at the Tocumwal Aerodrome was carried out on the 26th of August 2014.

The results of this survey are attached, which includes a list of the Obstacles surveyed on each Approach, and their relationship to the respective Approach and Take Off splays. A photograph showing the obstacles surveyed is also attached. These results are to be held by you for inspection by the Aerodrome Inspector when he carries out his Inspection.

Airservices Australia has been notified of the changes to the Declared Distances, Gradients and Supplementary Take Off Distances for the amendments to ERSA to be undertaken. (Page 3 of this letter summarizes these changes). A NOTAM has been sent to the NOTAM office to amend the information that requires a NOTAM. (Please see the attached copy of the NOTAM). Your Aerodrome Manual will require updating to reflect the changes shown on page 3, and you will also have to advise your Aerodrome Inspector of these amendments to your Manual.

In accordance with MOS 139 Section 12.1.1.2(a) you should regularly check to ensure that the information published for your aerodrome is current and correctly entered (including the Runway Distance Supplement section).

There are no Obstacles that require removal or trimming as a result of this Survey.

Trees numbered 4 and 5 at the 18 Take Off end have been assessed against the standards for a Code 1 Runway (for the Glider Strip) and they do not infringe the Transitional Surfaces for that code runway.

Please contact me on the above number if any further information is required, or if you require any clarification of these results.

Yours Faithfully,

Paul Fitzgerald.



PO Box 306
 Chirside Park VIC 3116
 Ph/Fax: +61 35962 4440
 Mb: +61 409 230 650
 E: paul@airportsurveys.com.au

TOCUMWAL AERODROME

SUMMARY OF ALL CHANGES TO PUBLISHED INFORMATION

YTOC - TOCUMWAL AERODROME

RWYS 09/27 AND 18/36 GRADIENT/STODA CHANGES:

RWY TODA

| | |
|----|-------------|
| 09 | 1260(3.28%) |
| 27 | 1260(2.11%) |
| 18 | 1333(3.93%) |
| 36 | 1460(2.69%) |

SUPPLEMENTARY TAKE OFF DISTANCES

RWY

| | | | | | |
|----|-----------|-----------|-----------|-----------|-----------|
| 09 | 901(1.9) | 1024(2.2) | 1113(2.5) | | |
| 27 | 1218(1.6) | 1246(1.9) | | | |
| 18 | 809(1.6) | 959(1.9) | 1058(2.2) | 1133(2.5) | 1270(3.3) |
| 36 | 918(1.6) | 1122(1.9) | 1279(2.2) | 1399(2.5) | |

TOCUMWAL AERODROME

RUNWAY : 09/27
(CODE 3 RUNWAY)

Surveyor : Paul Fitzgerald

Date of Survey : 26/08/2014



Runway Length : 1200 metres
Runway Strip Width : 90 metres

RWY 09
TODA : 1260 metres
Take Off SFC Origin RL : 113.26 AHD
27 Threshold RL : 113.26 AHD
27 Threshold Displaced : 0m

RWY 27
TODA : 1260 metres
Take Off SFC Origin RL : 111.45 AHD
09 Threshold RL : 111.40 AHD
09 Threshold Displaced : 0m

APPROACH / TAKE OFF SPECIFICATIONS USED FOR SURVEY

TAKE OFF SURFACES:

180m INNER EDGE
12.5% DIVERGENCE
15000m LENGTH
2% GRADIENT

APPROACH SURFACES:

| | RWY 09 (Non-Precision Inst Apch) | RWY 27 (Non-Precision Inst Apch) |
|--------------------|-------------------------------------|-------------------------------------|
| INNER EDGE | 150m | 150m |
| DIVERGENCE | 15% | 15% |
| LENGTH | 3000m | 3000m |
| GRADIENT | 3.33% | 3.33% |
| TRANSITIONAL SLOPE | 1 in 7 | 1 in 7 |

| TAKE-OFF RUNWAY No. | Surveyed Point No. | DESCRIPTION | DIST. FROM END OF CLEARWAY | HEIGHT OF OBSTACLE ABOVE CWY END | TAKE-OFF GRADIENT TO OBST. | OBST. R.L. | DIST. FROM START OF TAKE OFF | OFFSET FROM RWY C/L | RELATIONSHIP TO OBSTACLE LIMITATION SURFACES | | |
|---------------------------|--------------------------|-------------|----------------------------------|---|----------------------------------|---------------|------------------------------------|---------------------------|--|---------------------|----------------------------|
| | | | | | | | | | 2% Take Off grade (Positive figures - Above / Negative figures - Below.) | 3.33% Apch grade | Transitional Surfaces |
| 09 | 1 | EUC. TREE | 889.1 | 23.45 | 2.64% | 136.71 | 2149.1 | 19.6 L | 5.7 | -6.2 | Obstructs the Take off SFC |
| 09 | 2 | EUC. TREE | 423.1 | 13.84 | 3.28% | 127.10 | 1683.1 | 82.0 R | 5.4 | -0.2 | Obstructs the Take off SFC |
| 09 | 3 | EUC. TREE | 1898.5 | 34.14 | 1.80% | 147.40 | 3158.5 | 9.7 L | -3.8 | -29.1 | |
| 09 | 4 | EUC. TREE | 358.0 | 14.47 | 4.05% | 127.73 | 1618.0 | 164.6 R | OUTSIDE | | Below Trans SFC by 2.6m |
| 09 | 5 | EUC. TREE | 505.9 | 16.33 | 3.23% | 129.59 | 1765.9 | 131.1 R | 6.2 | -0.5 | Obstructs the Take off SFC |

| TAKE-OFF RUNWAY No. | Surveyed Point No. | DESCRIPTION | DIST. FROM END OF CLEARWAY | HEIGHT OF OBSTACLE ABOVE CWY END | TAKE-OFF GRADIENT TO OBST. | OBST. R.L. | DIST. FROM START OF TAKE OFF | OFFSET FROM RWY C/L | RELATIONSHIP TO OBSTACLE LIMITATION SURFACES | | |
|---------------------------|--------------------------|-------------------|----------------------------------|---|----------------------------------|---------------|------------------------------------|---------------------------|--|---------------------|-------------------------------|
| | | | | | | | | | 2% Take Off grade (Positive figures - Above / Negative figures - Below.) | 3.33% Apch grade | Transitional Surfaces |
| 27 | 1 | EUC. TREE | 1788.3 | 25.84 | 1.45% | 137.29 | 3048.3 | 121.4 L | -9.9 | -33.7 | |
| 27 | 2 | EUC. TREE | 1352.7 | 21.09 | 1.56% | 132.54 | 2612.7 | 193.9 L | -6.0 | -23.9 | |
| 27 | 3 | SIGN | 128.8 | 2.71 | 2.11% | 114.16 | 1388.8 | 59.4 L | 0.1 | -1.5 | Obstructs the Take off SFC |
| 27 | 4 | EUC. TREE | 1570.0 | 26.11 | 1.67% | 137.56 | 2830.0 | 292.9 L | OUTSIDE | -26.1 | |
| 27 | 5 | Telstra Aerial | 1396.2 | 44.12 | 3.16% | 155.57 | 2656.2 | 521.3 L | OUTSIDE | | Below Trans SFC by 36.2m |
| 27 | 6 | GATE | 108.2 | 1.02 | 0.95% | 112.47 | 1368.2 | 3.0 R | -1.1 | -2.5 | |
| 27 | 7 | ROAD (4.5 M high) | 121.2 | 4.59 | 3.79% | 116.04 | 1381.2 | 0.8 L | 2.2 | 0.6 | Obstructs the Apch SFC |

NOTE: Obstacle No.7 is noted in ERSA and is not included in the calculation of Gradients and STODA's

TOCUMWAL AERODROME

RUNWAY : 18/36
(CODE 2 RUNWAY)

Surveyor : Paul Fitzgerald

Date of Survey : 26/08/2014



Runway Length : 1273 metres
Runway Strip Width : 90 metres

RWY 18
TODA : 1333 metres
Take Off SFC Origin RL : 112.86 AHD
36 Threshold RL : 112.86 AHD
36 Threshold Displaced : 0m

RWY 36
TODA : 1460 metres
Take Off SFC Origin RL : 111.95 AHD
18 Threshold RL : 111.95 AHD
18 Threshold Displaced : 0m

APPROACH / TAKE OFF SPECIFICATIONS USED FOR SURVEY

TAKE OFF SURFACES:

90m INNER EDGE
10% DIVERGENCE
2500m LENGTH
4% GRADIENT

| APPROACH SURFACES: | RWY 18 (Non- Inst Apch) | RWY 36 (Non- Inst Apch) |
|--------------------|----------------------------|----------------------------|
| INNER EDGE | 90m | 90m |
| DIVERGENCE | 10% | 10% |
| LENGTH | 2500m | 2500m |
| GRADIENT | 4% | 4% |
| TRANSITIONAL SLOPE | 1 in 5 | 1 in 5 |

| TAKE-OFF RUNWAY No. | Surveyed Point No. | DESCRIPTION | DIST. FROM END OF CLEARWAY | HEIGHT OF OBSTACLE ABOVE CWY END | TAKE-OFF GRADIENT TO OBST. | OBST. R.L. | DIST. FROM START OF TAKE OFF | OFFSET FROM RWY C/L | RELATIONSHIP TO OBSTACLE LIMITATION SURFACES | | |
|---------------------------|--------------------------|-------------|----------------------------------|---|----------------------------------|---------------|------------------------------------|---------------------------|--|------------------|---|
| | | | | | | | | | 4% Take Off grade | 4% Apch grade | Transitional Surfaces (Positive figures - Above / Negative figures - Below.) |
| 18 | 1 | EUC. TREE | 1357.9 | 26.90 | 1.99% | 139.76 | 2690.9 | 148.2 L | -27.4 | -27.4 | |
| 18 | 2 | EUC. TREE | 363.2 | 14.26 | 3.93% | 127.12 | 1696.2 | 23.7 L | -0.3 | -0.3 | |
| 18 | 3 | EUC. TREE | 371.5 | 13.99 | 3.77% | 126.85 | 1704.5 | 33.1 R | -0.9 | -0.9 | |
| 18 | 4 | EUC. TREE | 99.3 | 15.34 | N/A | 128.20 | 1432.3 | 211.1 R | OUTSIDE | | Below Trans SFC by 19.9m |
| 18 | 5 | EUC. TREE | 113.4 | 18.01 | N/A | 130.87 | 1446.4 | 226.2 R | OUTSIDE | | Below Trans SFC by 20.5m |

| TAKE-OFF RUNWAY No. | Surveyed Point No. | DESCRIPTION | DIST. FROM END OF CLEARWAY | HEIGHT OF OBSTACLE ABOVE CWY END | TAKE-OFF GRADIENT TO OBST. | OBST. R.L. | DIST. FROM START OF TAKE OFF | OFFSET FROM RWY C/L | RELATIONSHIP TO OBSTACLE LIMITATION SURFACES | | |
|---------------------------|--------------------------|-------------|----------------------------------|---|----------------------------------|---------------|------------------------------------|---------------------------|--|------------------|---|
| | | | | | | | | | 4% Take Off grade | 4% Apch grade | Transitional Surfaces (Positive figures - Above / Negative figures - Below.) |
| 36 | 1 | EUC. TREE | 846.3 | 22.69 | 2.69% | 134.64 | 2306.3 | 70.4 R | -11.2 | -16.2 | |
| 36 | 2 | OLD HANGAR | 810.0 | 14.48 | 1.79% | 126.43 | 2270.0 | 82.6 L | -17.9 | -23.0 | |
| 36 | 3 | FENCE | 61.0 | 0.95 | 1.56% | 112.90 | 1521.0 | 2.1 L | -1.5 | -6.6 | |

TOCUMWAL AERODROME - AUGUST 2014



09 TAKE OFF END



27 TAKE OFF END

TOCUMWAL AERODROME - AUGUST 2014



18 TAKE OFF END



36 TAKE OFF END

TOCUMWAL AERODROME
TECHNICAL INSPECTION REPORT 2015
FOR
PAVEMENT AND SEAL CONDITION OF ALL MOVEMENT AREAS INCLUDING
DRAINAGE AND RUNWAY STRIP GABLE MARKERS

Introduction

As part of the aerodrome's regular inspection the pavement and seal condition of all movement areas including drainage and runway strip markers was inspected on the 4th March, 2015 by Fred Exton (Director Technical Services / Aerodrome Manager) and Darron Fruend (Technical Officer / Aerodrome Reporting Officer)

Runway 09-27

The areas identified in the 2012 inspection report as requiring bitumen enrichment treatment had been recently treated and the surface was in good condition.

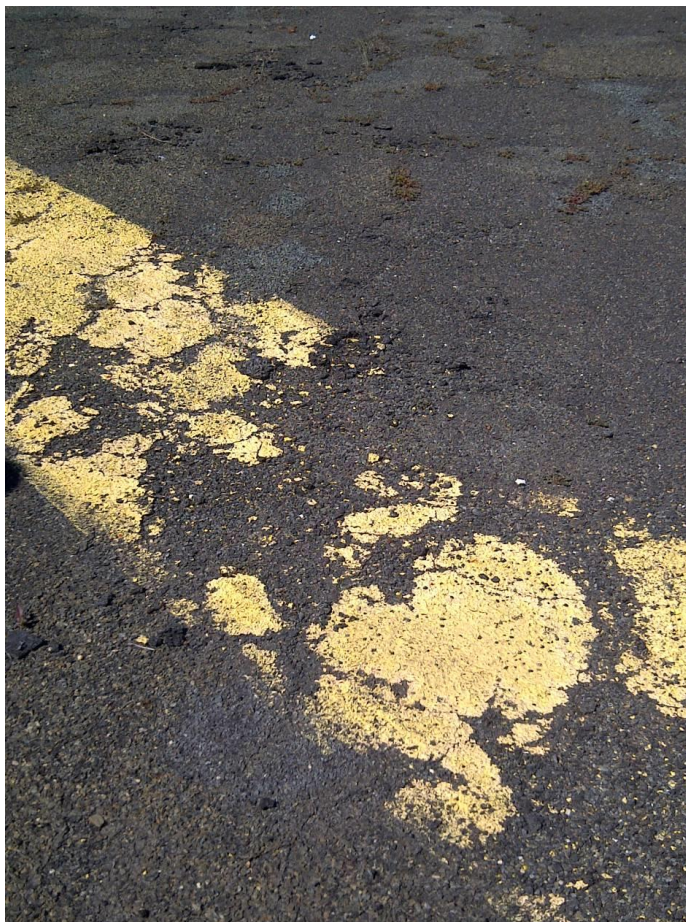
There are some isolated weeds growing through the seal on the runway that require removal and crack sealing of the areas.

The pavement condition for the sealed areas outside the marked runway is still in good condition although the seal has deteriorated with age and has a lot of weed growth coming through the cracks. This situation has not changed since the previous inspection and although it has recently been treated with herbicide it still requires removal of the dead weeds to ensure a smooth surface is restored.

All line marking on this runway with the exception of the recent heavy patch was repainted in 2014 and is in good condition. The remarking of the heavy patch needs to be programmed urgently.

Runway 18-36

As reported in earlier inspection reports, the first 130 metres of the runway at the north end remains unfit for operational use due to the seal breaking up in many places. This is due to the seal being very old and suffering from extensive cracking, stone loss and complete oxidization of the bitumen binder. There are some small potholes emerging in this area and some patching will be required to maintain it in a safe condition for its current use as a runoff area.



Typical Seal Break Up – Closed end of Runway 18-36

The majority of the pavement condition for the remainder of the runway is in fair to good condition. There is an area of some 3000m² where the old diagonal runway crosses that was heavy patched last year and has been sealed with a 7mm primeseal. This needs to be followed by an enrichment treatment to lock in the stone.

There is a further section to the north of this area of some 7000m² that is showing signs of failure and should be programmed for stabilisation within the next couple of years. It should be crack sealed as soon as possible and monitored during normal inspections for further deterioration.



Typical Cracking over failing Pavement – Runway 18-36



Failing Pavement – Runway 18-36

The seal condition for the remainder of the runway is in a fair condition and is suffering from some stone loss and minor cracking. The urgent areas identified in the last survey as requiring bitumen enrichment have been treated and the seal should be serviceable until the next technical inspection.

It is recommended that the seal be monitored each year but be programmed for treatment within 5 years.

The pavement condition for the sealed areas outside the marked runway is also in good condition although the seal has deteriorated with age and has a lot of weed growth coming through the cracks. This area has recently been treated with

herbicide and once the weeds have died they should be removed to ensure a smooth surface is restored. This situation has not changed since the last technical inspection.



Sealed areas outside the marked runway 18-36

All linemarking on this runway has been recently remarked.

Sealed taxiway and apron areas

Extensive heavy patching has been carried out on the failed sections of the main taxiway and apron areas and these are now in a sound condition although they should have a bitumen enrichment applied in the near future to lock in the aggregate.

There is a small section of the southern end of the Apron that requires grass removing and an emulsion reseal.



Southern End of Apron Area

The line marking of the taxiway and apron areas has recently been remarked although the areas that were heavy patched have no markings and urgently require re marking.

Taxiway from Sports Aviation' Hangar to Runway 18-36

This taxiway is in good condition and although there is an odd weed growing through it, it should not require any work prior to the next inspection.

Line marking is in good condition.

Unsealed Taxiway between Sports Aviation Hangar and Taxiway serving Liberator Place Subdivision

This unsealed taxiway was recently stabilised and is in good condition. It should be swept to remove loose stones.

Sealed Taxiway serving Liberator Place Subdivision

There are considerable weeds growing through the seal on this subdivision and they should be removed and a second coat seal applied as soon as possible.

Line marking of the taxiway is in good condition.

Sealed Taxiway in front of New Hangars off Flight Place

This taxiway is in an excellent condition.

Line marking has recently been re marked.

Perimeter access road within the airside of the aerodrome

All perimeter roads were in good condition.

The perimeter fence is in good condition but should have a grader run around the property side to remove vegetation and create a fire break.

Main access road to Terminal Building

This road is in good condition and was resealed last year.

Drainage of the site

Drainage of the site is excellent with many drainage improvements having been carried out over recent years.

Bitumen Sealed Runways Strip Markers

Some of the runway strip gable markers have faded in colour and require re-painting or replacement. There is a need for further clearance of vegetation around the markers.

Glider Runways Strip Markers

The flat plated strip markers for the grass runways require clearing of weeds and cleaning to make them more obvious.

Glider Strips Condition

Both glider strips were in good condition with fair grass cover and relatively smooth surface.

Fuel Area

Weeds need to be removed from inside the fuel storage enclosure.

SUMMARY

Works carried out over recent years to improve drainage, heavy patch part of runway 18/36 and the main taxiway and apron along with bitumen enrichment of various areas have improved the serviceability of the aerodrome. However there is still work required in relation to pavement rehabilitation and resealing to ensure the aerodrome remains serviceable over the medium to long term.

Maintenance works identified will be carried out using the allocated maintenance budget.

The following lists the required capital works in terms of priority and includes estimated costs:

1. Apron Area – Bitumen Enrichment 9000m², estimated cost \$18,000.
2. Runway 18-36 – Heavy patch to repair failed pavement (7,000m²). Estimated cost \$75,000.
3. Runway 18-36 – Bitumen enrichment to 50000m². Estimated cost \$100,000.
4. Final Seal Liberator Place Taxiway – 5,000m². Estimated cost \$15,000.

This report was prepared by

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Berrigan Shire Council

6th March, 2015



Long Term Financial Plan 2015-2025

Berrigan Shire Council

*Berrigan Shire 2023
Resourcing Strategy*



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1. INTRODUCTION

The Shire's *Long-term Financial Plan* (LTFP) 2015 - 2025 has been developed in accordance with the requirements of the NSW Local Government's Integrated Planning and Reporting Framework. Integrated Planning and Reporting describes how the Council will work toward the realisation of our community's Vision.

Integrated Planning and Reporting involves the development by the Council of a *Resourcing Strategy* 2015 – 2025. Of which, the *Long Term Financial Plan* 2015 – 2025 is a critical element together with the Council's *Asset Management Plans* and *Workforce Development Strategy* (2013 – 2017). These complementary and integrated strategies and plans describe how Council resources and activities contribute toward the planning, development, implementation and review of *Berrigan Shire 2023*.

Council's LTFP is used by Council to assess its capacity to deliver the Council activities and services described in its Community Strategic Plan *Berrigan Shire 2023*, 4 year *Delivery Program* 2013 – 2017 and our annual *Operating Plans*. It

- Improves Council transparency and accountability;
- Is an opportunity to identify early financial issues and likely longer term impacts;

- Reinforces how the Council's various plans come together;
- Measures Council's progress and the success of its financial planning; and
- Verifies Council's longer term financial sustainability.

Covering a 10 year period the LTFP will be updated annually and substantially reviewed once every four years as part of the review of our Community Strategic Plan.

The LTFP is not a series of complex financial statements and spreadsheets. Moreover, it has been developed recognising that residents, local business and other stakeholders do not necessarily need the complex financial information used by Council Officers. As the Council's principal financial planning document it includes

- Projected income and expenditure, balance sheet and cash flow statements.
- The assumptions used in planning Council services and the factors that influence demand.
- How we will monitor and report upon our financial performance.
- A sensitivity analysis and financial models that test 'what if' financial scenarios.

2. PLAN DEVELOPMENT

The LTFP describes the financial basis of Council's short term, medium term and long term activities and is used to guide Council decision making on the sustainability of Council operations, planned actions, future project proposals and strategies.

Berrigan Shire 2023 is the Shire's long term plan; the 2013 – 2017 *Delivery Program* is a medium term plan; whereas Council's Annual *Operating Plans* describing current Council operations, project proposals and strategies is a short term plan.

The LTFP is the tool used by Council to model or 'test' the long term, medium term and or short term financial impact of Council activities, change in service levels and Council programs. It discusses the financial implications of core Council activities and consolidates these as projected income and expenditure, balance sheet and cash flow statements.

The sustainability of the Council's 10-year financial position and hence the validity of this LTFP is based on there being no change to existing policy. As part of the *Long Term Financial Plan's* development varying

scenarios have been modelled. The implications of subsequent gaps in projected expenditure and projected income and their service delivery implications are described together with the action most likely to be taken should there be significant or material 'change' in projected income or expenditure.

The Key Financial Indicators described in Council's *Financial Strategy 2013* (Appendix 5) will be used to report on the effectiveness of the LTFP in coordinating and monitoring the financial sustainability of Council's operations and contribution to the realisation of *Berrigan Shire 2023 Strategic Outcomes*.

Financial Strategies

The Council's *Financial Strategy 2012* adopted by Council at its Ordinary Council Meeting on 15 February 2012 identifies three key objectives:

1. Financial sustainability
2. Cost effective maintenance of infrastructure service levels
3. Financial capacity and freedom

To take into account the performance measures and benchmarks determined by the Independent Local Government Review Panel and adopted by the Office of Local Government Council plans to review its Financial Strategy in the upcoming financial year. Notwithstanding, this LTFP is informed by the following objectives.

Actions

To achieve these objectives Council will:

| | |
|----------|---|
| 1 | Prepare and review annually its Long Term Financial Plan with the aim of achieving the financial objectives identified in this strategy. |
| 2 | Prepare and review its Asset Management Strategy and its Asset Management Plans for the Council's major infrastructure assets annually as part of annual budget preparation. |
| 3 | Prepare Capital Expenditure Reviews, including an assessment of lifecycle costs, for all new and/or upgraded assets – with the exception of upgrades of roads, water mains and sewer mains. |
| 4 | Formalise the Council's existing preference to put money aside for future capital works, rather than borrow. |
| 5 | Prioritise the renewal of existing assets over the development and delivery of new services. |
| 6 | Maintain the existing Investment Policy settings prioritising preservation of capital over investment return. |
| 7 | Resist the pressure to fund services that are the responsibility of other levels of government. |

| | |
|----|---|
| 8 | Retain control of urban water supply and sewer services. |
| 9 | Recognise that funding for renewal and upgrading of sport, recreation and cultural infrastructure requires a combination of Council funding, community support and some contribution from other levels of government. |
| 10 | Retire existing debt in line with existing loan repayment schedules. Once paid, quarantine the repayment stream freed up to fund future capital renewal projects. |
| 11 | Implement a Borrowing Policy that allows the Council to borrow only for the development of infrastructure where <ul style="list-style-type: none"> ○ There is an urgent need for the asset in the short term, or ○ It is most cost-effective to construct the asset in the short term (as opposed to waiting until sufficient on-hand funds are available), and ○ The Council has access to a funding stream to meet its debt obligations without compromising its other activities. |
| 12 | Continue to actively recover outstanding rates debt as identified in the Council's Revenue Policy. |
| 13 | Set utility charges for water supply, sewer and waste management services at a level that delivers a commercial return on those assets. |
| 14 | Seek methods of achieving a return (or at least minimise ratepayer subsidy) on commercial assets and activities such as the Finley Saleyards, Tocumwal Caravan Park, Tocumwal Airfield and Tocumwal Visitor Information Centre. |
| 15 | Encourage and support the existing model of community provision of sport, recreation and cultural infrastructure. |
| 16 | Actively lobby the State and Federal Governments to retain existing grant funding levels for road maintenance and upgrades. Seek the introduction of a funding program for community infrastructure equivalent to the Roads to Recovery program |
| 17 | Consider seeking a Special Rates Variation where there is a clearly identified demand for new or significantly improved service levels. |

3. ASSUMPTIONS

A successful Community Strategic Plan reflects community aspirations (vision) and the steps that residents, business, and government will take to achieve their vision.

The LTFP is informed by the Council's *Financial Strategy 2012* (Appendix 5) analysis of the political, social, economic and environmental assumptions that informed *Berrigan Shire 2023: Community Strategic Plan*. Namely

- 1) **Policy context:** - That all levels of government are involved in the development of strategic plans that look at the next 10 years and beyond and that these plans consider:
 - Population change, growth and decline.
 - The changing social, economic and environmental expectations and needs of the people who live and work in our communities.

- 2) **Challenges and Opportunities:** which include
- a) Ageing Population
 - b) Cost of maintaining, developing and operating Council and community owned facilities and services
 - c) Economic forecasts and likely impact on Council operations and service delivery
- 3) Recent changes imposed by the decision to freeze Financial Assistance Grant indexation from 2013/14 - 2016/17. The impact of such a freeze extends past the initial three year period and is reflected across the entire 10 year forecast.

Service Delivery

Berrigan Shire 2023 did not identify any significant issues that would impact on the range and type of services delivered by Council. Therefore the Shire intends no change to the services it provides or it delivers on behalf of external funding bodies. The base scenario forecasts Appendices 1- 4 assumes no significant change in service levels or service user behaviour – rates of use, operating costs, user capacity to pay or legislation governing facility or service delivery.

Rate pegging

The LTFP base scenario assumes that there will be no significant increase in the total amount of Ordinary rates raised and that future Ordinary rate increases will be the maximum permissible amount allowed by the Independent Pricing and Regulatory Tribunal (IPART). In 2014/15 IPART determined a 2.8% increase in the Local Government Cost Index and deducted a 0.2% productivity factor and 0.3% of the carbon advance – setting the rate peg at 2.3%. For the LTFP base scenario the figure (2.5%) has been smoothed to 2.3 %

The base scenario included in this LTFP includes additional and major planned expenditure.

Major planned expenditure

In accordance with the Council's *Financial Strategy 2012 – Borrowing Policy*, major works identified in Asset Plans will not be

scheduled and included as a forward commitment unless:

- There is an urgent need for the asset in the short term, or
- It is most cost-effective to construct the asset in the short term (as opposed to waiting until sufficient on-hand funds are available), and
- The Council has access to a funding stream to meet its debt obligations without compromising its other activities.

The base scenario included in this LTFP does not include additional and major planned expenditure.

4. REVENUE FORECASTS

The major sources of revenue for Council are:

1. Rates and Annual Charges
2. User Charges and Fees
3. Interest and Investment Revenues
4. Other Revenues
5. Grants and contributions provided for Operating Purposes
6. Grants and contributions provided for Capital Purposes

Figure 1 shows the breakdown on Council's 2014/15 revenues and gives an indication of Council's reliance on the various revenue streams. Whereas Table 1 summarises the percentage change in income projected across revenue streams.

Council does not envision that there will be significant change in the source or percentage of Council's revenue across revenue streams. Population profiling and environmental scans, undertaken as part of the development of *Berrigan Shire 2023*, further supports the view

that there will be and should be no significant change in this regard.

Figure 1: Council Revenue 2014/15

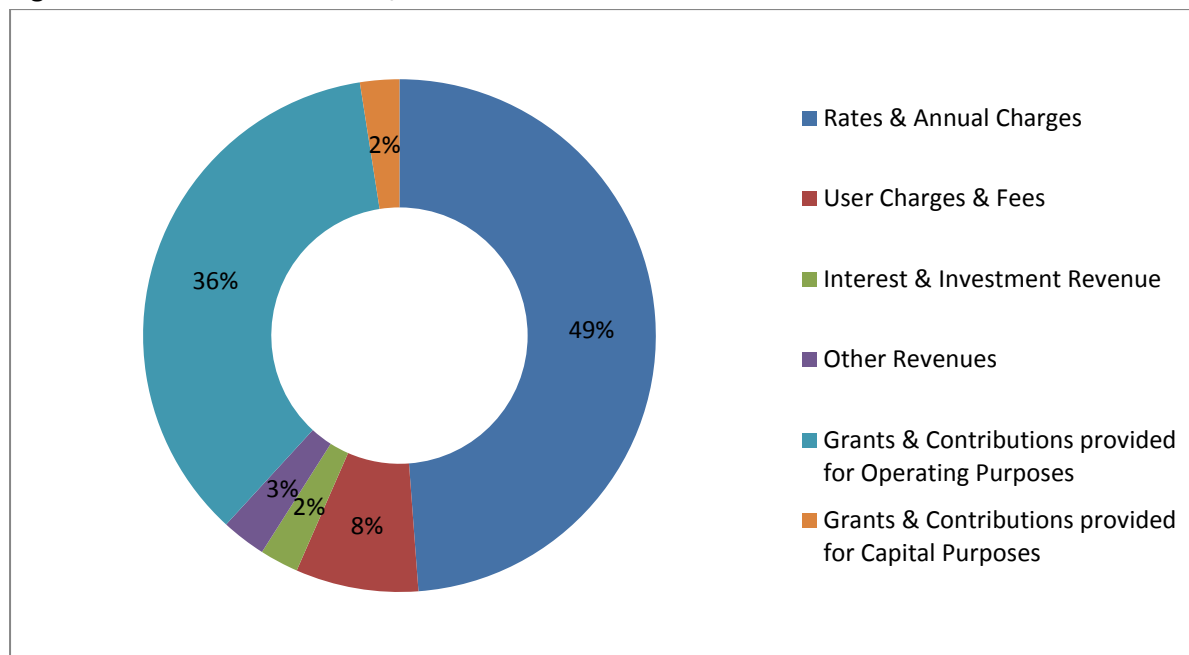


Table 1: Berrigan Shire Council Projected % Change in Global Income 2014 – 2024 (Base Scenario)

| Operating Income | 2014/15 | 2015/16 | 2016/17 | 2017/18 | 2018/19 | 2019/20 | 2020/21 | 2021/22 | 2022/23 | 2023/24 |
|--|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| Rates - Ordinary | 2.97% | 2.07% | 2.56% | 2.34% | 0.94% | 2.50% | 2.50% | 2.50% | 2.50% | 2.50% |
| Rates - Special | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Rates - Special Variation | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Annual Charges | 2.88% | 2.33% | 2.45% | 2.41% | 1.26% | 2.50% | 2.50% | 2.50% | 2.50% | 2.50% |
| User Charges - Specific | 3.54% | 1.36% | 1.58% | 2.86% | 2.87% | 2.87% | 2.88% | 2.89% | 2.90% | 2.90% |
| Fees & Charges - Statutory & Regulatory | -3.93% | 0.06% | 0.00% | 2.08% | 3.36% | 2.10% | 3.32% | 2.12% | 3.28% | 2.14% |
| Fees & Charges - Other | -30.00% | 0.00% | 2.67% | 2.81% | 2.81% | 2.81% | 2.81% | 2.81% | 2.81% | 2.81% |
| Interest & Investment Revenues - o/s Rates & Annual Charges | -0.53% | -0.53% | -1.33% | 2.50% | 2.50% | 2.50% | 2.50% | 2.50% | 2.50% | 2.50% |
| Interest & Investment Revenues - Investments | 0.00% | 0.00% | 0.00% | 0.75% | 0.77% | 0.78% | 0.80% | 0.82% | 0.84% | 0.85% |

| Operating Income | 2014/15 | 2015/16 | 2016/17 | 2017/18 | 2018/19 | 2019/20 | 2020/21 | 2021/22 | 2022/23 | 2023/24 |
|---|----------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| Interest & Investment Revenues - Other | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Other Revenues | -26.76% | 0.70% | 0.94% | 2.51% | 2.66% | 2.53% | 2.64% | 2.58% | 2.58% | 2.58% |
| Operating Grants - General Purpose (Untied) | 94.11% | 2.56% | 2.54% | 3.00% | 3.00% | 3.00% | 3.00% | 3.00% | 3.00% | 3.00% |
| Operating Grants - Specific Purpose | -0.82% | 5.40% | 0.07% | 1.87% | 1.91% | 1.89% | 1.90% | 1.90% | 1.91% | 1.92% |
| Operating Contributions - General Purpose (Untied) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Operating Contributions - Specific - Developer Contributions | -100.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |

4.1 Rates and Annual Charges

Council reviews its Rates and Annual Charges Policy each year cognisant of legislative requirements, projected and upcoming change in the number of rating assessments, planned developments and the adequacy of its current schedule of annual charges. The LTFP base scenario assumes the Council will take up the entire amount of the 2014/15 rate peg permissible increase as set by IPART.

A copy of Council's Rates and Annual Charges Policy is included as an Appendix to the Council's Annual Operating Plan.

4.2 User Charges and Fees

Council also reviews annually its schedule of User Charges and Fees and includes this as an Appendix to the Shire's Annual Operating Plan. The Schedule describes:

- The activity or function
- The title of the fee/charge
- Absorbed cost of the service
- Public/ Private good
- Community Service Obligation
- Council's Pricing Policy (% cost recovery);
- The fee or cost to be levied/ GST treatment

The LTFP's base scenario also assumes (Table 1) that User Charges and Fees will change by -3.54% (2014/15) and by 2.86% in 2017 – 2023.

4.3 Interest and Investments and Other Revenues

Council's *Financial Strategy 2012* (Appendix 13) notes that in accordance with the Shire Council's existing Investment Policy settings [Council] will prioritise preservation of capital over investment return. This is reflected in the conservative projection of 2.5% interest and investment revenue for the 2017 – 2023.

Moreover, in accordance with the Shire's Investment Policy and as part of the Shire Council's quarterly review of the Shire's investment returns material changes will be reflected in subsequent reviews and iterations of the LTFP.

4.4 Other Revenues

Council's Other Revenues are derived from assets used or leased for commercial purposes which include:

- Tocumwal Caravan Park
- Tocumwal Aerodrome
- Hire of Council Plant; and
- Lease arrangements related to Council property

Table 1 notes that the projected change in Other Revenue used for the base scenario is on average 2.50% for the period 2017 – 2023

4.5 Grants - Operating & Capital

Operating and Capital Grants make up a significant proportion of the Council's income. The nature, amount and timing of these grants are not generally in the control of the Council and as such assumptions need to be made about future years. In general, the base case assumes that unless specific information is at hand, recurring grant programs will continue in a similar manner as in the recent past.

The LTFP base case assumes that Financial Assistance Grants and Rural Local Road grants will increase by 3.0% per year post the current indexation freeze imposed by the Federal Government – due to expire in 2017-18. This is consistent with the long term pattern of growth in Financial Assistance Grants until the recent indexation freeze. Including an indexation rate of 3% does require the Council to bear some risk (up to \$100,000 per year, cumulatively) if another freeze is imposed in the future, but is a reasonably conservative position to take.

The Roads to Recovery program has been extended for another five year period until 2019/20, and this has been included in this plan. This plan assumes it will continue until 2023.

A similar assumption has been made regarding grant funding from Roads and Maritime Services for the Block Grant and the REPAIR program. The Council has taken a conservative position regarding funding likely to be due under the *Natural Disaster Relief and Recovery Assistance* program.

Capital grants have been included where specifically known and agreements have been reached. Where appropriate a matching contribution from the Council has been included. The base case scenario does not include any funding for future infrastructure upgrades over and above the grants specifically identified above.

4.6 Net gain from disposal of assets

The LTFP assumes that the Council will not dispose of any significant assets over the life of the plan. The Council will routinely continue to trade plant and equipment and the LTFP assumes that this will be generally be on a cost recovery basis and no significant gain will be made.

5. EXPENDITURE FORECASTS

The LTFP in addition to considering the implications of forecast revenues also reviews planned expenditures based on the contribution of Council operations to *Berrigan Shire 2023* strategic objectives and Council's Resourcing Strategy requirements. As previously mentioned, *Berrigan Shire 2023* and Council's response to the challenges faced by its community rely not on the development of new services and or a substantive increase in service levels but on ensuring that Council assets and resources continue to be focused on:

- Financial Sustainability
- Investment in the maintenance and further development of the Shire's critical physical infrastructure: levees, roads, stormwater, water supply, sewer and waste management facilities – Life cycle cost Asset Management and Planning
- Planning for an Ageing population ; and
- Engaging our communities in the implementation of *Berrigan Shire 2023*

Table 2 describes the % change in expenditure by type used in the development of the LTFP base scenario the basis of this LTFP.

Table 2:

| Berrigan Shire Council Projected % Change in Global Expenditure 2012 – 2022 (Base Scenario) | | | | | | | | | | |
|---|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| | 2013/14 | 2014/15 | 2015/16 | 2016/17 | 2017/18 | 2018/19 | 2019/20 | 2020/21 | 2021/22 | 2022/23 |
| Operating Expenditure | | | | | | | | | | |
| Employee Costs - Salaries | 4.50% | 3.21% | 3.20% | 3.22% | 3.00% | 3.00% | 3.00% | 3.00% | 3.00% | 3.00% |
| Employee Costs - Casual Wages | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Employee Costs - Superannuation | -13.6 % | 3.26% | 3.25% | 3.26% | 4.76% | 4.54% | 4.34% | 3.00% | 3.00% | 3.00% |
| Employee Costs - Workers Comp | 10.55% | 3.23% | 3.24% | 3.62% | 2.00% | 2.00% | 2.00% | 2.00% | 2.00% | 2.00% |
| Employee Costs - Other | 9.14% | 5.43% | 4.16% | 3.92% | 2.00% | 2.00% | 2.00% | 2.00% | 2.00% | 2.00% |
| Employee Costs - Capitalised | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Borrowing Costs - Interest on Loans | -20.32% | -27.31% | -39.90% | -71.62% | -100% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Borrowing Costs - Interest on Finance Leases | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Borrowing Costs - Other | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |

Berrigan Shire Council Projected % Change in Global Expenditure 2012 – 2022 (Base Scenario)

| | 2013/14 | 2014/15 | 2015/16 | 2016/17 | 2017/18 | 2018/19 | 2019/20 | 2020/21 | 2021/22 | 2022/23 |
|--|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| Borrowing Costs - Capitalised | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Materials & Contracts - Raw Materials & Consumables | -78.97% | 44.2% | 44.56% | 16.0% | 2.50% | 2.50% | 2.50% | 2.50% | 2.50% | 2.50% |
| Materials & Contracts - Contracts | -8.34% | -0.11% | 3.91% | 3.93% | 2.50% | 2.50% | 2.50% | 2.50% | 2.50% | 2.50% |
| Materials & Contracts - Legal Expenses | -2.63% | -4.05% | 4.23% | 0.00% | 2.00% | 2.00% | 2.00% | 2.00% | 2.00% | 2.00% |
| Materials & Contracts - Other | -6.00% | 2.02% | 2.46% | 2.45% | 2.50% | 2.50% | 2.50% | 2.50% | 2.50% | 2.50% |
| Materials & Contracts - Capitalised | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Depreciation - IPP&E | 2.72% | 2.68% | 2.69% | 2.70% | 3.00% | 3.00% | 3.00% | 3.00% | 3.00% | 3.00% |
| Amortisation - Intangible Assets | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Depreciation & Amortisation - Capitalised | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Other Expenses - Insurance | 2.29% | 3.73% | 2.91% | 2.82% | 3.00% | 3.00% | 3.00% | 3.00% | 3.00% | 3.00% |
| Other Expenses - Utilities | 2.44% | 3.73% | 2.91% | 2.82% | 3.00% | 3.00% | 3.00% | 3.00% | 3.00% | 3.00% |
| Other Expenses - Other | -21.09% | 3.81% | -3.94% | 6.81% | 3.00% | 3.00% | 3.00% | 3.00% | 3.00% | 3.00% |
| Net Losses from Disposal of Assets | 0.00% | 0.00% | 0.00% | -100% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Loss on Share of Interest in JV's & Associated Entities | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |

5.1 On-going Commitments

Much of Council's expenditure is regular and ongoing. Council's *Resourcing Strategy – Asset Management Plans and Workforce Development Plan* provide detailed information about the extent of the services and resources controlled and needed to maintain service levels and Council's ongoing commitments.

Scheduled review of the Shire's Asset Management Plan's and the effectiveness of its Workforce Management Plan during the life of Council's 4-year *Delivery Program* embeds ongoing monitoring

and review of Council's ongoing commitments ensuring that any changes can be anticipated and expenditure forecasts varied at subsequent reviews of the LTFP.

5.1.1 Employee Costs

The Shire Council's *Workforce Management Plan 2013 – 2017* an element of Council's *Resourcing Strategy 2015 – 2025* assumes no change in the base skills, knowledge and competency profile of the Shire's workforce and was developed from a

- Comprehensive analysis of the Shire's Community Strategic Plan *Berrigan Shire 2023*;
- Summary profile of the Shire's workforce¹; and
- 2013 and 3.0% change forecast 2017 – 2023. A survey of Council staff

Therefore in developing LTFP no provision has been made for an increase in staffing costs other than those that could be reasonably expected. Taking into account anticipated wage and salary increases and the likelihood of long-term staff retiring. This has been factored into the (Table 2) base scenario 4.5 % changed described for employee costs

5.1.2 Borrowing Costs

The Council currently has three significant outstanding loans as summarised in the table below:

| PURPOSE | AMOUNT | TERM | RATE | ANNUAL REPAYMENTS | DUE | LENDER |
|-------------------|-------------|------|--------|-------------------|----------|-----------|
| Barooga Drainage | \$597,000 | 10 y | 6.940% | \$83,817 | Dec 2015 | BSC Sewer |
| Finley Reservoir | \$1,000,000 | 10 y | 6.770% | \$137,973 | Mar 2017 | CBA |
| Tocumwal Drainage | \$600,000 | 10 y | 6.940% | \$84,204 | Dec 2016 | BSC Sewer |
| LIRS Drainage | \$1,630,000 | 10 y | 4.260% | \$200,488 | Dec 2024 | NAB |

As discussed above, the Council has taken out a new loan to fund drainage improvements brought forward. The interest cost of the loan is partially offset by a 3% interest rate subsidy from the NSW government under the Local Infrastructure Renewal Scheme (LIRS) program.

Based on the loan program, the Council's projected outstanding debt is:

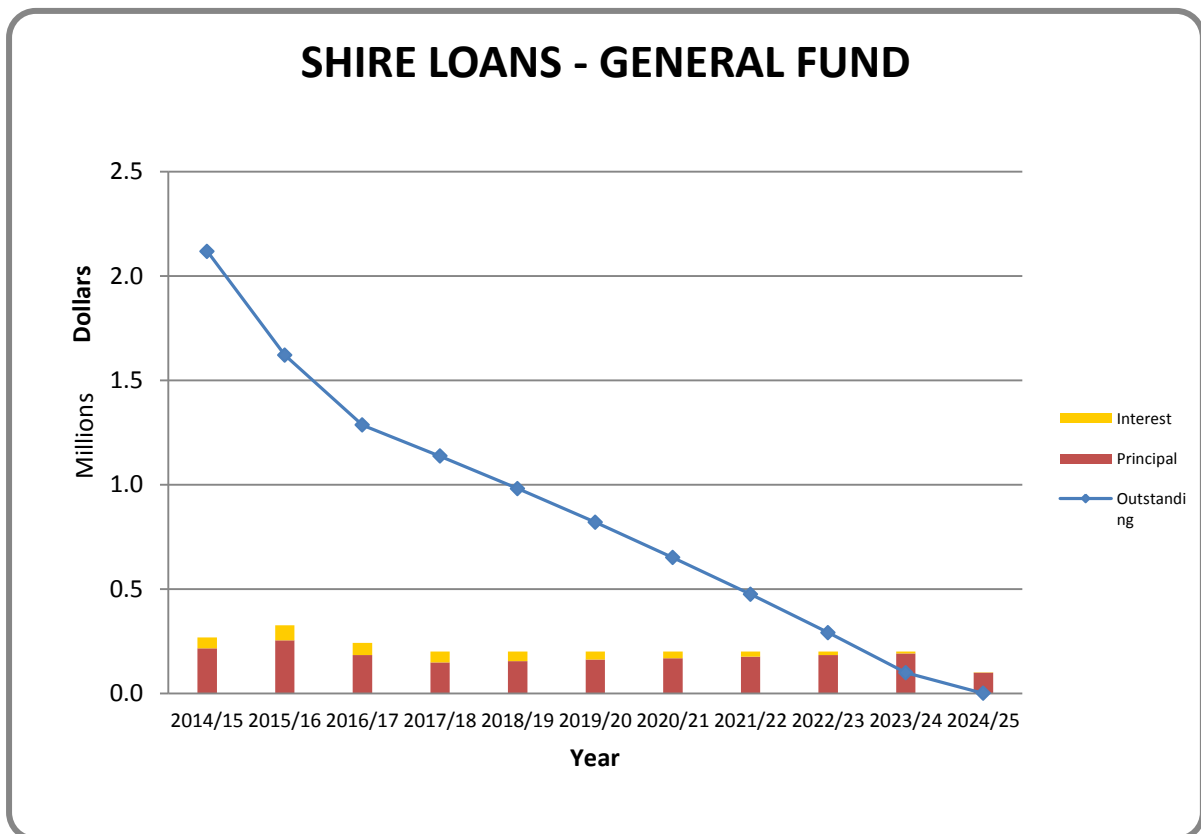
| FUND | 30 JUNE 2016 | 30 JUNE 2017 | 30 JUNE 2018 | 30 JUNE 2019 |
|-------------------------|--------------------|--------------------|--------------------|----------------|
| General | \$1,620,497 | \$1,285,023 | \$1,136,274 | 981,217 |
| Water | \$111,493 | \$0 | \$0 | \$0 |
| Sewer | \$0 | \$0 | \$0 | \$0 |
| Sub Total | \$1,731,990 | \$1,285,023 | \$1,136,274 | 981,217 |
| Less Internal Borrowing | (\$40,690) | - | - | - |
| TOTAL | \$1,691,300 | \$1,285,023 | \$1,136,274 | 981,217 |

Total repayments of principal and interest are as follows:

| FUND | 2015 / 2016 | 2016 / 2017 | 2017 / 2018 | 2018/2019 |
|---------------------|-------------|-------------|-------------|------------|
| General | \$326,601 | \$242,590 | \$200,488 | \$200,488 |
| Water | \$137,973 | \$114,977 | \$0 | \$0 |
| Sewer | \$0 | \$0 | \$0 | \$0 |
| Sub Total | \$464,576 | 357,567 | \$200,488 | \$200,488 |
| Less Int. Borrowing | (\$126,113) | (42,102) | - | - |
| TOTAL | \$338,461 | 355,077 | \$200,488 | \$200,488 |
| Less LIRS subsidy | (\$23,839) | (\$45,426) | (\$40,765) | (\$36,435) |

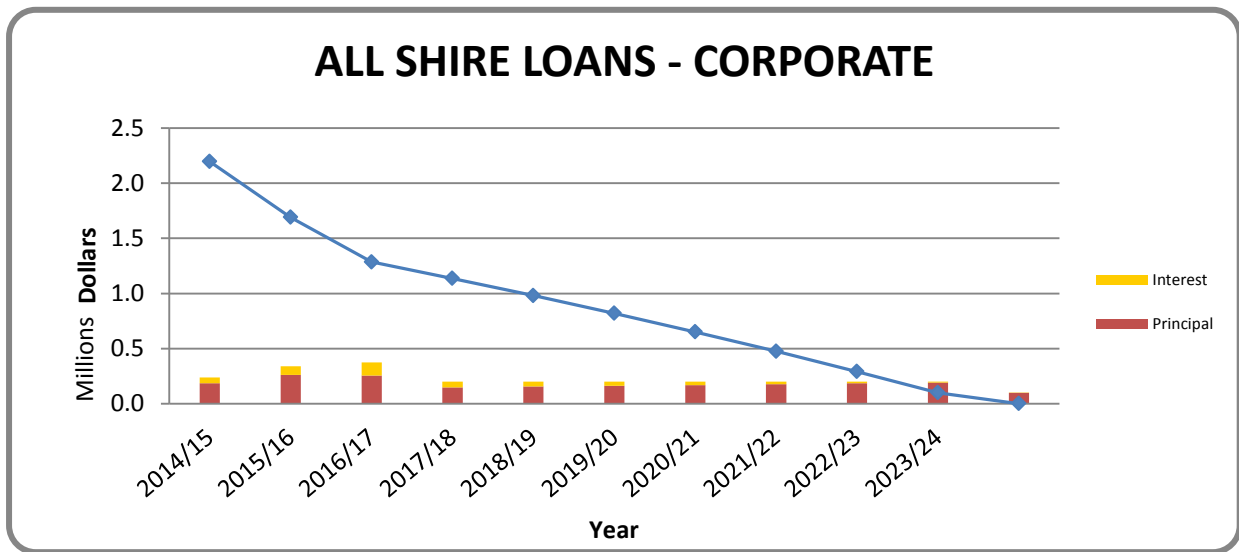
The following chart details the Council's total General Fund borrowings and repayments, therefore does not include the internal loan from the sewerage fund to drainage.

Outstanding Loans and Redemption – General Fund



The second chart shows total Council borrowings.

Outstanding Loans and Redemption – Consolidated



The above chart shows the Council's loans as a corporate entity. It includes the proposed LIRS-subsidised loan and any funds borrowed by the Water and Sewer funds. It excludes the internal loans described above.

The Council's *Financial Strategy* states that Council will

Implement a Borrowing Policy that allows the Council to borrow only for the development of infrastructure where

- a) *There is an urgent need for the asset in the short term, or*
- b) *It is most cost-effective to construct the asset in the short term (as opposed to waiting until sufficient on-hand funds are available), and*
- c) *The Council has access to a funding stream to meet its debt obligations without compromising its other activities*

As such, no addition borrowings have been proposed over the life of this LTFP. The Council will be entirely free of long term debt by 2016/17.

5.1.3 Materials and Contracts

The Council has not identified significant changes in this area over the term of the LTFP. There has been an identified program to upgrade the Council's information technology and financial management systems which has been deferred until after the fit for the future and possible amalgamation are determined.

5.1.4 Depreciation

This LTFP has included depreciation determined from the Council's existing asset management system and its Asset Management Plans. Where new assets have been proposed, depreciation for those amounts has been included in this report. Depreciation is determined in line with the Council's asset accounting policy as identified in Note 1 to its Annual Financial Statements.

5.1.5 Other Expenses

The LTFP base case proposes that the expenses in this category will increase in general terms by between 2 and 5% per year from 2017 - 2023. The exception is the provision of electricity for public lighting, for which the providers are constantly seeking significant increases which have been initially rejected by IPART, however no determination has been made as yet. Council is therefore unable in the short term to project accurately the likely outcome of the quantum of price increases.

While not included in the LTFP base case, the Council has considered the possibility of additional support for the volunteer committees managing some of the Council's recreation and cultural infrastructure such as public halls and recreation reserves. Items such as contributions to Central Murray County Council, NSW Fire & Rescue and NSW Rural Fire Service have been included at historic levels and inflated in the absence of more specific advice.

Income statement: The operating surplus before capital grants and contributions is forecast to remain steady at around \$1.0m until 2015/16 until slowly declining to \$0.2m by 2022/23. This is as a result of expenses expected to increase at a faster rate than the Council's major income sources – general rates and Financial Assistance Grant.

Balance Sheet and Cash Flow Statement: Council's cash and investments are forecast to generally increase over the ten year life of this plan – from \$14.0m in June 2014 – to \$17.2m in June 2023. This increase is forecast with the Council's capital works program remaining within the bounds of \$4.3m to \$3.7m per annum – in line with the existing program. This should allow the Council to meet its asset management funding obligations provided the

Council does not significantly improve existing service levels.

One trend that does need watching is the decline in the Council's unrestricted cash. The Council's externally restricted cash – in general its water and sewer funds – increases from around \$9.6 in 2014 to \$12.8m in 2023. In contrast, unrestricted cash changes from \$6.6m to \$9.6m, with the majority of this being \$3m to \$7.1m in internal restrictions. While this is acceptable over the life of this plan, measures will need to be put in place between now and 2023 to raise sufficient revenue to maintain adequate working capital and unrestricted cash to undertake new capital projects as desired.

6. ASSET MANAGEMENT

Council's *Asset Management Strategy* specifies what is required to maintain and develop Council's asset management capability and meet its objectives. While, its asset management plans identify service levels and the condition of assets and the likely cost of asset maintenance and development.

The costs resulting from Council's Asset Management Plan are included in the LTFP as capital costs for new assets, renewals, rehabilitation and non-capital expenditure for costs related to maintenance, Council operating costs and depreciation.

Asset related expenditure identified in the Asset Management Plan is being incorporated into the LTFP. Moreover, subsequent reviews of the LTFP will factor in greater detail on planned and forecast expenditure as the Council strengthens its Asset Management capacity through exploration of:

- More efficient use and operation of assets
- Demand management

- Asset rationalisation and review of asset growth requests
- Low cost strategies over high cost strategies
- Re-evaluation of service levels and standards

The Council already incorporates into its Asset Management and Planning:

- Forward provision for renewal by reducing its reliance on debt
- Creating and funding its renewal reserves
- Conducting capital reviews for new and existing projects

7. PERFORMANCE MEASURES

The Council's *Financial Strategy* is scheduled for review in the 2015/16 financial year to incorporate the Office of Local Government's Fit for the Future benchmarks, until this review is completed (Appendix 5) outlines the key performance indicators (KPIs) that will be used to measure Council's financial performance and the financial sustainability of its Delivery Program and ongoing operations. These include:

- Operating Surplus and Operating Surplus ratio;
- Net Liability and Net Liability ratio;

- Asset Sustainability ratio; and
- Asset Consumption ratio.

Council will review and report on its progress against these Key Performance Indicators on an annual basis.

As the Financial Strategy is scheduled for review the performance measures to be included in this plan will be updated to reflect performance measures identified by Council and Fit for the Future benchmarks

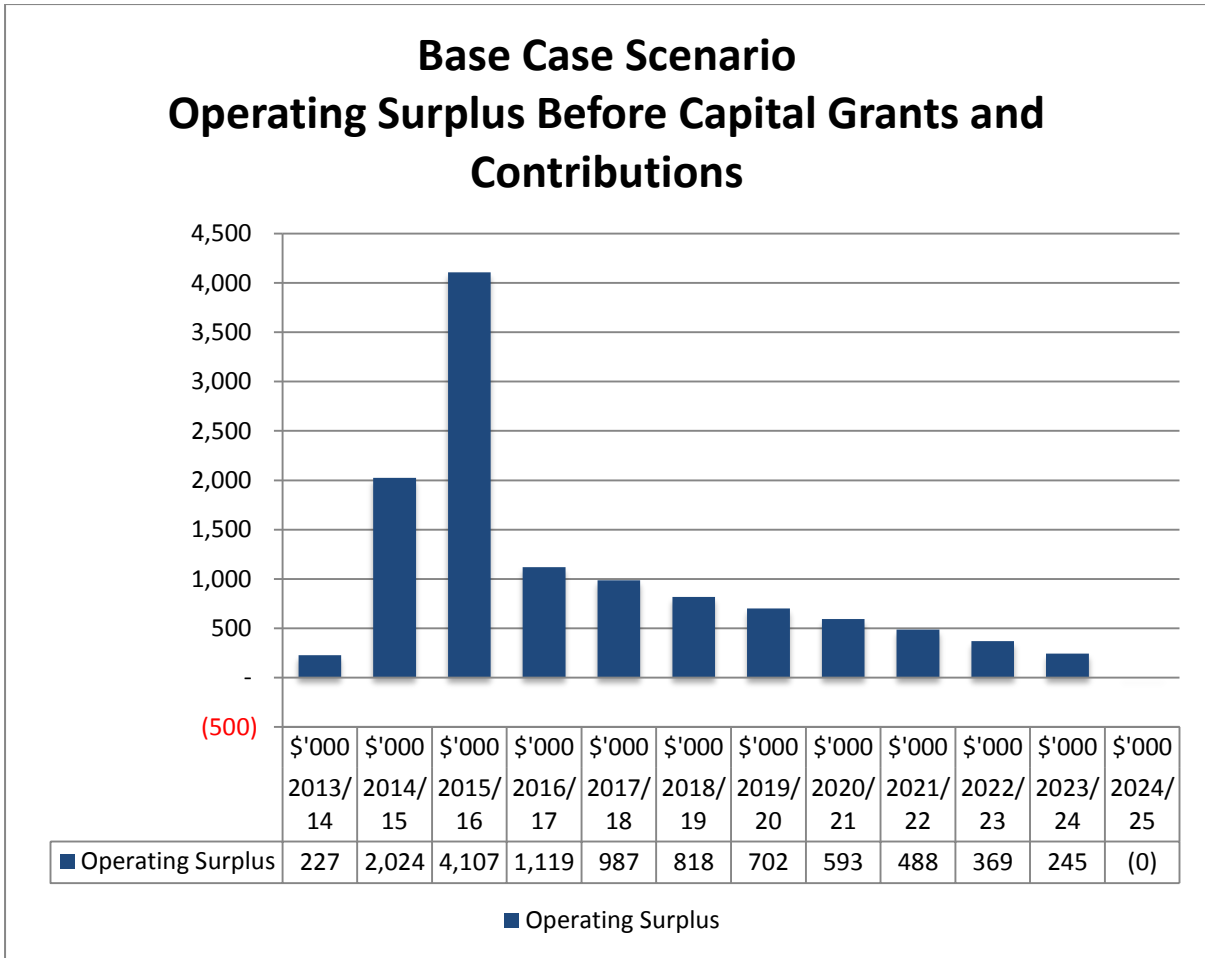
8. MODELLING

Base Case Scenario:

The base case scenario Appendices 1 -3.is the foundation of Council's 4 – year Delivery Program.

Income statement: The operating surplus before capital grants and contributions is forecast to remain steady at around \$1.0m until 2015/16 until slowly declining to \$0.6m by 2022/23. This is as a result of expenses expected to increase at a faster rate than the Council's major income sources – general rates and Financial Assistance Grant.

No new income streams are anticipated and growth in rateable properties is not expected to be significant.



Balance Sheet and Cash Flow Statement:

Council’s cash and investments are forecast to increase over the ten year life of this plan – from \$12.0m in June 2013 – following a scheduled \$13.7m of capital works in 2012/13 - to \$19.9m in June 2023. This increase is forecast with the Council’s capital works program remaining

within the bounds of \$6.5m to \$7.5m per annum – in line with the existing program. This should allow the Council to meet its asset management funding obligations provided the Council does not significantly improve existing service levels.

One trend that does need watching is the decline in the Council’s unrestricted cash. While this is acceptable over the life of this plan, measures will need to be put in place between now and 2025 to raise sufficient revenue to maintain adequate working capital and unrestricted cash to undertake new capital projects as desired.

9. SENSITIVITY ANALYSIS

The sensitivity analysis of this mid-term review and Council's base case scenario suggests that Council's major financial vulnerability remains its lack of control over its main revenue streams – namely ordinary rate revenue and the Financial Assistance Grant.

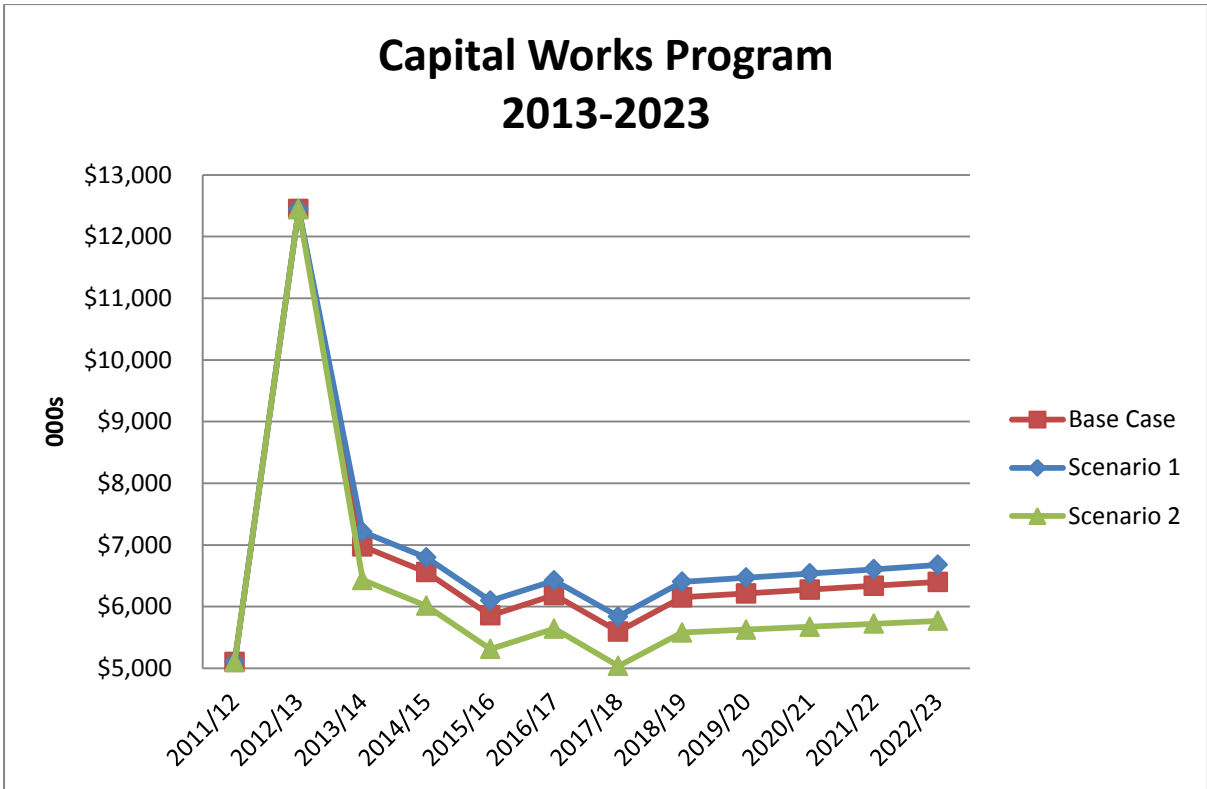
Council also modelled (Appendix 6) in its 2013- 2023 review of the LTFP two alternate scenarios to the base case scenarios – these have not been updated in this review.

The first alternate scenario shows the impact of an increase in the Council's permissible income to 3% per annum over the rate cap in 2013/14.

The additional rate revenue generated in each year over the base case scenario allows the Council to conduct an additional \$250,000 in capital works each year (\$2.5m over the ten years until 2023). This one-off increase allows the Council over the 10 year life of this plan to cut into its infrastructure backlog

The second alternate scenario shows the reverse of Scenario 1 – i.e. the Council does not take up any rate increase in 2013/14.

In this scenario, while the Council continues to make very small – and declining – operating surpluses, it is unable to maintain its capital expenditure program over the 10 year life of the plan. Under this scenario, the Council has an 8m shortfall in its capital works program as against the Base Case Scenario.



APPENDICIES

Appendix 1 – Base Case Projected Income and Expenditure

| 10 Year Financial Plan for the Years ending 30 June 2025 | | | | | | | | | | | | | |
|--|---------------|---------------|---------------|---------------|---------------|---------------|-----------------|---------------|---------------|---------------|---------------|---------------|--|
| INCOME STATEMENT - CONSOLIDATED | Actuals | Year | | | | | Projected Years | | | | | | |
| Scenario: Base Case | 2013/14 | 2014/15 | 2015/16 | 2016/17 | 2017/18 | 2018/19 | 2019/20 | 2020/21 | 2021/22 | 2022/23 | 2023/24 | 2024/25 | |
| | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | |
| Income from Continuing Operations | | | | | | | | | | | | | |
| Revenue: | | | | | | | | | | | | | |
| Rates & Annual Charges | 8,629 | 8,762 | 9,068 | 9,285 | 9,504 | 9,608 | 9,846 | 10,090 | 10,341 | 10,597 | 10,860 | 11,052 | |
| User Charges & Fees | 1,905 | 1,454 | 1,392 | 1,414 | 1,453 | 1,495 | 1,537 | 1,582 | 1,626 | 1,673 | 1,720 | 1,770 | |
| Interest & Investment Revenue | 740 | 438 | 438 | 437 | 441 | 445 | 449 | 453 | 458 | 462 | 467 | 472 | |
| Other Revenues | 712 | 849 | 513 | 502 | 514 | 528 | 541 | 556 | 570 | 585 | 600 | 615 | |
| Grants & Contributions provided for Operating Purposes | 5,036 | 6,540 | 6,297 | 6,304 | 6,418 | 6,536 | 6,655 | 6,776 | 6,900 | 7,027 | 7,155 | 7,162 | |
| Grants & Contributions provided for Capital Purposes | 1,710 | 1,439 | 3,103 | 260 | 185 | 234 | 199 | 182 | 165 | 148 | 122 | 192 | |
| Other Income: | | | | | | | | | | | | | |
| Net gains from the disposal of assets | 181 | - | - | - | - | - | - | - | - | - | - | - | |
| Joint Ventures & Associated Entities | - | - | - | - | - | - | - | - | - | - | - | - | |
| Total Income from Continuing Operations | 18,913 | 19,482 | 20,811 | 18,201 | 18,515 | 18,846 | 19,226 | 19,639 | 20,059 | 20,492 | 20,925 | 21,263 | |
| Expenses from Continuing Operations | | | | | | | | | | | | | |
| Employee Benefits & On-Costs | 7,085 | 3,508 | 3,488 | 3,559 | 3,662 | 3,768 | 3,878 | 3,990 | 4,106 | 4,225 | 4,348 | 4,474 | |
| Borrowing Costs | 34 | 55 | 76 | 62 | 52 | 45 | 39 | 32 | 24 | 17 | 9 | 1 | |
| Materials & Contracts | 4,076 | 6,415 | 5,701 | 5,770 | 5,933 | 6,085 | 6,241 | 6,402 | 6,566 | 6,735 | 6,909 | 7,091 | |
| Depreciation & Amortisation | 5,405 | 5,287 | 5,423 | 5,569 | 5,736 | 5,908 | 6,086 | 6,268 | 6,456 | 6,650 | 6,849 | 7,055 | |
| Impairment | - | - | - | - | - | - | - | - | - | - | - | - | |
| Other Expenses | 2,086 | 2,194 | 2,008 | 2,123 | 2,145 | 2,221 | 2,282 | 2,355 | 2,419 | 2,496 | 2,566 | 2,641 | |
| Interest & Investment Losses | - | - | - | - | - | - | - | - | - | - | - | - | |
| Net Losses from the Disposal of Assets | - | - | 9 | - | - | - | - | - | - | - | - | - | |
| Joint Ventures & Associated Entities | - | - | - | - | - | - | - | - | - | - | - | - | |
| Total Expenses from Continuing Operations | 18,686 | 17,458 | 16,704 | 17,082 | 17,528 | 18,028 | 18,525 | 19,046 | 19,572 | 20,123 | 20,680 | 21,263 | |
| Operating Result from Continuing Operations | 227 | 2,024 | 4,107 | 1,119 | 987 | 818 | 702 | 593 | 488 | 369 | 245 | (0) | |
| Discontinued Operations - Profit/(Loss) | - | - | - | - | - | - | - | - | - | - | - | - | |
| Net Profit/(Loss) from Discontinued Operations | - | - | - | - | - | - | - | - | - | - | - | - | |

Berrigan Shire Council Long Term Financial Management Plan 2015 – 2025
Base Case Reviewed for Council Meeting 15th April 2015

| 10 Year Financial Plan for the Years ending 30 June 2025 | | | | | | | | | | | | | |
|---|---------|---------|---------|---------|---------|---------|---------|-----------------|---------|---------|---------|---------|--------|
| INCOME STATEMENT - CONSOLIDATED | | | | | | | | | | | | | |
| Scenario: Base Case | Actuals | | Year | | | | | Projected Years | | | | | |
| | 2013/14 | 2014/15 | 2015/16 | 2016/17 | 2017/18 | 2018/19 | 2019/20 | 2020/21 | 2021/22 | 2022/23 | 2023/24 | 2024/25 | |
| | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 |
| Net Operating Result for the Year | 227 | 2,024 | 4,107 | 1,119 | 987 | 818 | 702 | 593 | 488 | 369 | 245 | (0) | |
| Net Operating Result before Grants and Contributions provided for | | | | | | | | | | | | | |
| Capital Purposes | (1,483) | 585 | 1,004 | 859 | 802 | 583 | 503 | 411 | 322 | 221 | 122 | (193) | |

Appendix 2 – Base Case Projected Balance Sheet

| 10 Year Financial Plan for the Years ending 30 June 2025 | | | | | | | | | | | | | |
|--|---------|--------------|-----------------|---------|---------|---------|---------|---------|---------|---------|---------|---------|--------|
| BALANCE SHEET - CONSOLIDATED | | | | | | | | | | | | | |
| Scenario: Base Case | Actuals | Current Year | Projected Years | | | | | | | | | | |
| | 2013/14 | 2014/15 | 2015/16 | 2016/17 | 2017/18 | 2018/19 | 2019/20 | 2020/21 | 2021/22 | 2022/23 | 2023/24 | 2024/25 | |
| | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 |
| ASSETS | | | | | | | | | | | | | |
| Current Assets | | | | | | | | | | | | | |
| Cash & Cash Equivalents | 2,309 | 2,884 | 2,486 | 2,156 | 1,895 | 2,309 | 2,662 | 1,264 | 1,861 | 2,580 | 4,098 | 5,258 | |
| Investments | 14,000 | 12,911 | 12,410 | 12,824 | 13,446 | 13,930 | 14,731 | 15,530 | 16,658 | 17,221 | 17,221 | 17,221 | |
| Receivables | 1,339 | 1,505 | 1,459 | 1,446 | 1,476 | 1,504 | 1,547 | 1,599 | 1,651 | 1,690 | 1,731 | 1,783 | |
| Inventories | 462 | 294 | 271 | 274 | 279 | 285 | 291 | 296 | 302 | 308 | 315 | 321 | |
| Other | 67 | 217 | 190 | 194 | 198 | 204 | 209 | 214 | 220 | 226 | 232 | 238 | |
| Non-current assets classified as "held for sale" | 229 | 115 | 115 | 115 | 115 | 115 | 115 | 115 | 115 | 115 | 115 | 115 | |
| Total Current Assets | 18,406 | 17,925 | 16,932 | 17,008 | 17,408 | 18,347 | 19,554 | 19,019 | 20,806 | 22,139 | 23,710 | 24,935 | |
| Non-Current Assets | | | | | | | | | | | | | |
| Investments | - | - | - | - | - | - | - | - | - | - | - | - | |
| Receivables | 19 | 60 | 21 | 21 | 21 | 21 | 20 | 20 | 20 | 20 | 20 | 19 | |
| Inventories | - | - | - | - | - | - | - | - | - | - | - | - | |
| Infrastructure, Property, Plant & Equipment | 186,526 | 190,804 | 195,448 | 196,167 | 196,636 | 196,400 | 195,772 | 196,773 | 195,338 | 194,234 | 192,759 | 191,480 | |
| Investments Accounted for using the equity method | - | - | - | - | - | - | - | - | - | - | - | - | |
| Investment Property | - | - | - | - | - | - | - | - | - | - | - | - | |
| Intangible Assets | - | - | - | - | - | - | - | - | - | - | - | - | |
| Non-current assets classified as "held for sale" | - | 115 | 115 | 115 | 115 | 115 | 115 | 115 | 115 | 115 | 115 | 115 | |
| Other | - | - | - | - | - | - | - | - | - | - | - | - | |
| Total Non-Current Assets | 186,545 | 190,979 | 195,584 | 196,302 | 196,771 | 196,535 | 195,906 | 196,907 | 195,472 | 194,369 | 192,893 | 191,614 | |
| TOTAL ASSETS | 204,951 | 208,904 | 212,515 | 213,310 | 214,179 | 214,882 | 215,460 | 215,927 | 216,278 | 216,507 | 216,603 | 216,549 | |
| LIABILITIES | | | | | | | | | | | | | |
| Current Liabilities | | | | | | | | | | | | | |

| 10 Year Financial Plan for the Years ending 30 June 2025 | | | | | | | | | | | | | |
|--|--------------|--------------|-----------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--|
| BALANCE SHEET - CONSOLIDATED | | | | | | | | | | | | | |
| | Actuals | Current Year | Projected Years | | | | | | | | | | |
| Scenario: Base Case | 2013/14 | 2014/15 | 2015/16 | 2016/17 | 2017/18 | 2018/19 | 2019/20 | 2020/21 | 2021/22 | 2022/23 | 2023/24 | 2024/25 | |
| | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | |
| Bank Overdraft | - | - | - | - | - | - | - | - | - | - | - | - | |
| Payables | 1,269 | 1,711 | 1,519 | 1,448 | 1,479 | 1,520 | 1,558 | 1,600 | 1,640 | 1,684 | 1,727 | 1,772 | |
| Borrowings | 118 | 303 | 254 | 149 | 155 | 162 | 169 | 176 | 184 | 192 | 99 | - | |
| Provisions | 2,171 | 2,174 | 2,174 | 2,174 | 2,174 | 2,174 | 2,174 | 2,174 | 2,174 | 2,174 | 2,174 | 2,174 | |
| Liabilities associated with assets classified as "held for sale" | - | - | - | - | - | - | - | - | - | - | - | - | |
| Total Current Liabilities | 3,558 | 4,188 | 3,947 | 3,771 | 3,809 | 3,856 | 3,901 | 3,950 | 3,998 | 4,050 | 4,000 | 3,947 | |
| Non-Current Liabilities | | | | | | | | | | | | | |
| Payables | - | - | - | - | - | - | - | - | - | - | - | - | |
| Borrowings | 237 | 1,539 | 1,285 | 1,136 | 981 | 820 | 651 | 475 | 291 | 99 | 0 | - | |
| Provisions | 265 | 262 | 262 | 262 | 262 | 262 | 262 | 262 | 262 | 262 | 262 | 262 | |
| Investments Accounted for using the equity method | - | - | - | - | - | - | - | - | - | - | - | - | |
| Liabilities associated with assets classified as "held for sale" | - | - | - | - | - | - | - | - | - | - | - | - | |
| Total Non-Current Liabilities | 502 | 1,800 | 1,547 | 1,398 | 1,243 | 1,081 | 912 | 736 | 552 | 361 | 262 | 262 | |
| TOTAL LIABILITIES | 4,060 | 5,989 | 5,494 | 5,169 | 5,052 | 4,937 | 4,813 | 4,686 | 4,550 | 4,411 | 4,262 | 4,208 | |
| Net Assets | 200,891 | 202,915 | 207,022 | 208,141 | 209,127 | 209,945 | 210,647 | 211,240 | 211,728 | 212,096 | 212,341 | 212,341 | |

Appendix 3 – Base Case Projected Cash Flow

| Berrigan Shire Council 10 Year Financial Plan for the Years ending 30 June 2025 CASHFLOW STATEMENT-CONSOLIDATED | | | | | | | | | | | | | |
|--|---------|-----------------|-----------------|---------|---------|---------|---------|---------|---------|---------|---------|---------|--------|
| Scenario: Base Case | Actuals | Current Year | Projected Years | | | | | | | | | | |
| | 2013/14 | 2014/15 | 2015/16 | 2016/17 | 2017/18 | 2018/19 | 2019/20 | 2020/21 | 2021/22 | 2022/23 | 2023/24 | 2024/25 | |
| | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 |
| Cash Flows from Operating Activities | | | | | | | | | | | | | |
| Receipts: | | | | | | | | | | | | | |
| Rates & Annual Charges | 8,623 | 8,773 | 9,047 | 9,274 | 9,493 | 9,603 | 9,834 | 10,078 | 10,328 | 10,584 | 10,846 | 11,040 | |
| User Charges & Fees | 1,760 | 1,668 | 1,403 | 1,410 | 1,446 | 1,488 | 1,530 | 1,574 | 1,618 | 1,665 | 1,713 | 1,762 | |
| Interest & Investment Revenue Received | 770 | 412 | 465 | 437 | 439 | 439 | 436 | 433 | 438 | 456 | 459 | 451 | |
| Grants & Contributions | 6,707 | 7,927 | 9,394 | 6,581 | 6,602 | 6,770 | 6,853 | 6,958 | 7,065 | 7,174 | 7,277 | 7,354 | |
| Bonds & Deposits Received | 32 | - | - | - | - | - | - | - | - | - | - | - | |
| Other | 1,553 | 546 | 547 | 515 | 508 | 519 | 534 | 548 | 562 | 576 | 592 | 606 | |
| Payments: | | | | | | | | | | | | | |
| Employee Benefits & On-Costs | (7,248) | (3,801) | (3,486) | (3,657) | (3,662) | (3,768) | (3,878) | (3,990) | (4,106) | (4,225) | (4,348) | (4,474) | |
| Materials & Contracts | (4,560) | (5,955) | (5,831) | (5,752) | (5,916) | (6,059) | (6,218) | (6,376) | (6,542) | (6,708) | (6,883) | (7,063) | |
| Borrowing Costs | (37) | (55) | (76) | (62) | (52) | (45) | (39) | (32) | (24) | (17) | (9) | (1) | |
| Bonds & Deposits Refunded | - | - | - | - | - | - | - | - | - | - | - | - | |
| Other | (2,445) | (2,160) | (2,023) | (2,121) | (2,143) | (2,219) | (2,279) | (2,352) | (2,417) | (2,494) | (2,563) | (2,638) | |
| Net Cash provided (or used in)Operating Activities | 5,155 | 7,355 | 9,440 | 6,625 | 6,714 | 6,727 | 6,772 | 6,840 | 6,922 | 7,012 | 7,084 | 7,035 | |
| Cash Flows from Investing Activities | | | | | | | | | | | | | |
| Receipts: | | | | | | | | | | | | | |
| Sale of Investment Securities | 4,000 | 1,539 | 1,125 | 36 | - | 200 | 250 | 705 | 250 | 200 | - | - | |
| Sale of Investment Property | - | - | - | - | - | - | - | - | - | - | - | - | |
| Sale of Real Estate Assets | 261 | 249 | - | - | - | - | - | - | - | - | - | - | |

Berrigan Shire Council Long Term Financial Management Plan 2015 – 2025
Base Case Reviewed for Council Meeting 15th April 2015

| Berrigan Shire Council | | | | | | | | | | | | | |
|---|----------------|----------------|-----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|--|
| 10 Year Financial Plan for the Years ending | | | | | | | | | | | | | |
| 30 June 2025 | | | | | | | | | | | | | |
| CASHFLOW STATEMENT-CONSOLIDATED | | | | | | | | | | | | | |
| | Actuals | Current Year | Projected Years | | | | | | | | | | |
| Scenario: Base Case | 2013/14 | 2014/15 | 2015/16 | 2016/17 | 2017/18 | 2018/19 | 2019/20 | 2020/21 | 2021/22 | 2022/23 | 2023/24 | 2024/25 | |
| | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | |
| Sale of Infrastructure, Property, Plant & Equipment | 210 | 717 | 334 | 439 | 365 | 619 | 276 | 264 | 259 | 289 | 291 | 291 | |
| Sale of Interests in Joint Ventures & Associates | - | - | - | - | - | - | - | - | - | - | - | - | |
| Sale of Intangible Assets | - | - | - | - | - | - | - | - | - | - | - | - | |
| Deferred Debtors Receipts | 16 | - | - | - | - | - | - | - | - | - | - | - | |
| Sale of Disposal Groups | - | - | - | - | - | - | - | - | - | - | - | - | |
| Distributions Received from Joint Ventures & Associates | - | - | - | - | - | - | - | - | - | - | - | - | |
| Other Investing Activity Receipts | - | - | - | - | - | - | - | - | - | - | - | - | |
| Payments: | | | | | | | | | | | | | |
| Purchase of Investment Securities | (2,000) | (450) | (625) | (450) | (621) | (685) | (1,050) | (1,504) | (1,378) | (763) | - | - | |
| Purchase of Investment Property | - | - | - | - | - | - | - | - | - | - | - | - | |
| Purchase of Infrastructure, Property, Plant & Equipment | (6,838) | (10,282) | (10,409) | (6,726) | (6,570) | (6,292) | (5,732) | (7,533) | (5,280) | (5,835) | (5,665) | (6,067) | |
| Purchase of Real Estate Assets | (173) | - | - | - | - | - | - | - | - | - | - | - | |
| Purchase of Intangible Assets | - | - | - | - | - | - | - | - | - | - | - | - | |
| Deferred Debtors & Advances Made | - | - | - | - | - | - | - | - | - | - | - | - | |
| Purchase of Interests in Joint Venture s& Associates | - | - | - | - | - | - | - | - | - | - | - | - | |
| Contributions Paid to Joint Ventures & Associates | - | - | - | - | - | - | - | - | - | - | - | - | |
| Other Investing Activity Payments | - | - | - | - | - | - | - | - | - | - | - | - | |
| | | | | | | | | | | | | | |
| Net Cash provided(or used in) Investing Activities | (4,524) | (8,227) | (9,575) | (6,701) | (6,826) | (6,158) | (6,257) | (8,069) | (6,149) | (6,109) | (5,374) | (5,776) | |
| | | | | | | | | | | | | | |
| Cash Flows from Financing Activities | | | | | | | | | | | | | |
| Receipts: | | | | | | | | | | | | | |
| Proceeds from Borrowings & Advances | - | 1,630 | - | - | - | - | - | - | - | - | - | - | |
| Proceeds from Finance Leases | - | - | - | - | - | - | - | - | - | - | - | - | |
| Other Financing Activity Receipts | - | - | - | - | - | - | - | - | - | - | - | - | |
| Payments: | | | | | | | | | | | | | |
| Repayment of Borrowings & Advances | (111) | (184) | (262) | (254) | (149) | (155) | (162) | (169) | (176) | (184) | (192) | (99) | |

Berrigan Shire Council Long Term Financial Management Plan 2015 – 2025
Base Case Reviewed for Council Meeting 15th April 2015

| Berrigan Shire Council 10 Year Financial Plan for the Years ending 30June2025 CASHFLOWSTATEMENT-CONSOLIDATED | | | | | | | | | | | | | |
|---|---------------|-----------------|-----------------|---------------|---------------|---------------|---------------|----------------|---------------|---------------|---------------|---------------|--|
| | Actuals | Current Year | Projected Years | | | | | | | | | | |
| Scenario: Base Case | 2013/14 | 2014/15 | 2015/16 | 2016/17 | 2017/18 | 2018/19 | 2019/20 | 2020/21 | 2021/22 | 2022/23 | 2023/24 | 2024/25 | |
| | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | |
| Repayment of Finance Lease Liabilities | - | - | - | - | - | - | - | - | - | - | - | - | |
| Distributions to Minority Interests | - | - | - | - | - | - | - | - | - | - | - | - | |
| Other Financing Activity Payments | - | - | - | - | - | - | - | - | - | - | - | - | |
| Net Cash Flow provided (used in) Financing Activities | (111) | 1,446 | (262) | (254) | (149) | (155) | (162) | (169) | (176) | (184) | (192) | (99) | |
| Net Increase/(Decrease) in Cash & Cash Equivalents | 520 | 575 | (398) | (330) | (261) | 414 | 353 | (1,398) | 596 | 719 | 1,518 | 1,160 | |
| plus: Cash, Cash Equivalents & Investments- beginning of year | 1,789 | 2,309 | 2,884 | 2,486 | 2,156 | 1,895 | 2,309 | 2,662 | 1,264 | 1,861 | 2,580 | 4,098 | |
| Cash & Cash Equivalents-end of the year | 2,309 | 2,884 | 2,486 | 2,156 | 1,895 | 2,309 | 2,662 | 1,264 | 1,861 | 2,580 | 4,098 | 5,258 | |
| Cash & Cash Equivalents-end of the year | 2,309 | 2,884 | 2,486 | 2,156 | 1,895 | 2,309 | 2,662 | 1,264 | 1,861 | 2,580 | 4,098 | 5,258 | |
| Investments-end of the year | 14,000 | 12,911 | 12,410 | 12,824 | 13,446 | 13,930 | 14,731 | 15,530 | 16,658 | 17,221 | 17,221 | 17,221 | |
| Cash, Cash Equivalents & Investments-end of the year | 16,309 | 15,795 | 14,896 | 14,980 | 15,341 | 16,240 | 17,393 | 16,795 | 18,519 | 19,800 | 21,319 | 22,479 | |
| Representing: | | | | | | | | | | | | | |
| -External Restrictions | 9,636 | 9,135 | 9,457 | 9,579 | 9,876 | 10,476 | 11,051 | 9,530 | 10,365 | 11,430 | 12,674 | 12,819 | |
| -Internal Restrictions | 3,128 | 4,890 | 3,810 | 3,860 | 3,922 | 4,007 | 4,073 | 4,665 | 5,300 | 5,851 | 6,470 | 7,117 | |
| -Unrestricted | 3,545 | 1,770 | 1,629 | 1,541 | 1,542 | 1,757 | 2,268 | 2,600 | 2,854 | 2,519 | 2,174 | 2,544 | |
| | 16,309 | 15,795 | 14,896 | 14,980 | 15,341 | 16,240 | 17,393 | 16,795 | 18,519 | 19,800 | 21,319 | 22,479 | |

Appendix 4 – Scenario 1 Projected Income and Expenditure

| Berrigan Shire Council | | | | | | | | | | | | |
|---|---------------|---------------|-----------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| 10 Year Financial Plan for the Years ending 30 June 2023 | | | | | | | | | | | | |
| INCOME STATEMENT - CONSOLIDATED | Past Year | Current Year | Projected Years | | | | | | | | | |
| Scenario: 1 | 2011/12 | 2012/13 | 2013/14 | 2014/15 | 2015/16 | 2016/17 | 2017/18 | 2018/19 | 2019/20 | 2020/21 | 2021/22 | 2022/23 |
| | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 |
| Income from Continuing Operations | | | | | | | | | | | | |
| Revenue: | | | | | | | | | | | | |
| Rates & Annual Charges | 7,611 | 7,924 | 8,706 | 8,886 | 9,062 | 9,259 | 9,491 | 9,728 | 9,971 | 10,220 | 10,476 | 10,738 |
| User Charges & Fees | 1,636 | 1,621 | 1,367 | 1,377 | 1,392 | 1,409 | 1,445 | 1,482 | 1,520 | 1,559 | 1,599 | 1,640 |
| Interest & Investment Revenue | 963 | 326 | 438 | 438 | 438 | 437 | 450 | 463 | 477 | 491 | 506 | 521 |
| Other Revenues | 873 | 730 | 519 | 507 | 511 | 515 | 528 | 541 | 555 | 569 | 583 | 598 |
| Grants & Contributions provided for Operating Purposes | 7,850 | 6,766 | 4,208 | 6,461 | 6,604 | 6,696 | 6,879 | 7,067 | 7,260 | 7,458 | 7,662 | 7,872 |
| Grants & Contributions provided for Capital Purposes | 463 | 2,050 | 240 | 175 | 277 | 195 | 171 | 172 | 175 | 176 | 178 | 180 |
| Other Income: | | | | | | | | | | | | |
| Net gains from the disposal of assets | 108 | - | - | - | - | - | - | - | - | - | - | - |
| Joint Ventures & Associated Entities | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Income from Continuing Operations | 19,504 | 19,417 | 15,478 | 17,844 | 18,283 | 18,512 | 18,964 | 19,454 | 19,958 | 20,474 | 21,004 | 21,547 |
| Expenses from Continuing Operations | | | | | | | | | | | | |
| Employee Benefits & On-Costs | 5,924 | 3,329 | 3,345 | 3,427 | 3,526 | 3,631 | 3,759 | 3,890 | 4,025 | 4,156 | 4,290 | 4,430 |
| Borrowing Costs | 48 | 35 | 28 | 20 | 12 | 3 | - | - | - | - | - | - |
| Materials & Contracts | 4,629 | 6,255 | 5,433 | 5,580 | 5,803 | 5,987 | 6,137 | 6,290 | 6,447 | 6,607 | 6,772 | 6,941 |
| Depreciation & Amortisation | 4,824 | 5,012 | 5,149 | 5,287 | 5,429 | 5,575 | 5,743 | 5,915 | 6,092 | 6,275 | 6,463 | 6,657 |
| Impairment | - | - | - | - | - | - | - | - | - | - | - | - |
| Other Expenses | 2,175 | 2,112 | 1,869 | 1,953 | 1,951 | 2,053 | 2,118 | 2,185 | 2,254 | 2,325 | 2,399 | 2,474 |
| Interest & Investment Losses | - | - | - | - | - | - | - | - | - | - | - | - |
| Net Losses from the Disposal of Assets | - | 27 | - | - | 5 | - | - | - | - | - | - | - |
| Joint Ventures & Associated Entities | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Expenses from Continuing Operations | 17,600 | 16,771 | 15,823 | 16,268 | 16,726 | 17,250 | 17,756 | 18,280 | 18,818 | 19,363 | 19,924 | 20,502 |
| Operating Result from Continuing Operations | 1,904 | 2,646 | (345) | 1,576 | 1,557 | 1,261 | 1,207 | 1,174 | 1,140 | 1,111 | 1,079 | 1,045 |
| Discontinued Operations - Profit/(Loss) | - | - | - | - | - | - | - | - | - | - | - | - |
| Net Profit/(Loss) from Discontinued Operations | - | - | - | - | - | - | - | - | - | - | - | - |
| Net Operating Result for the Year | 1,904 | 2,646 | (345) | 1,576 | 1,557 | 1,261 | 1,207 | 1,174 | 1,140 | 1,111 | 1,079 | 1,045 |
| Net Operating Result before Grants and Contributions provided for Capital Purposes | 1,441 | 595 | (585) | 1,401 | 1,280 | 1,066 | 1,037 | 1,002 | 965 | 934 | 901 | 865 |

Appendix 5 – Scenario 1 Projected Balance Sheet

| Berrigan Shire Council | | | | | | | | | | | | |
|--|----------------|----------------|-----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| 10 Year Financial Plan for the Years ending 30 June 2023 | | | | | | | | | | | | |
| BALANCE SHEET - CONSOLIDATED | | | | | | | | | | | | |
| Scenario: 1 | Past Year | Current Year | Projected Years | | | | | | | | | |
| | 2011/12 | 2012/13 | 2013/14 | 2014/15 | 2015/16 | 2016/17 | 2017/18 | 2018/19 | 2019/20 | 2020/21 | 2021/22 | 2022/23 |
| | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 |
| ASSETS | | | | | | | | | | | | |
| Current Assets | | | | | | | | | | | | |
| Cash & Cash Equivalents | 1,332 | 627 | 227 | 367 | 536 | 542 | 515 | 475 | 519 | 458 | 573 | 558 |
| Investments | 16,000 | 11,312 | 10,091 | 10,559 | 11,684 | 12,614 | 14,364 | 15,714 | 17,064 | 18,614 | 20,084 | 21,784 |
| Receivables | 1,586 | 1,929 | 1,639 | 1,718 | 1,766 | 1,805 | 1,866 | 1,929 | 1,993 | 2,060 | 2,130 | 2,201 |
| Inventories | 298 | 572 | 498 | 508 | 523 | 535 | 545 | 556 | 567 | 578 | 589 | 601 |
| Other | 167 | 308 | 249 | 256 | 263 | 272 | 279 | 287 | 295 | 302 | 311 | 319 |
| Non-current assets classified as "held for sale" | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Current Assets | 19,383 | 14,748 | 12,704 | 13,407 | 14,772 | 15,768 | 17,570 | 18,960 | 20,437 | 22,012 | 23,687 | 25,463 |
| Non-Current Assets | | | | | | | | | | | | |
| Investments | - | - | - | - | - | - | - | - | - | - | - | - |
| Receivables | 38 | 57 | 57 | 57 | 57 | 57 | 57 | 57 | 57 | 57 | 57 | 57 |
| Inventories | - | - | - | - | - | - | - | - | - | - | - | - |
| Infrastructure, Property, Plant & Equipment | 181,321 | 189,564 | 190,712 | 191,534 | 191,653 | 191,878 | 191,341 | 191,183 | 190,906 | 190,504 | 189,972 | 189,306 |
| Investments Accounted for using the equity method | - | - | - | - | - | - | - | - | - | - | - | - |
| Investment Property | - | - | - | - | - | - | - | - | - | - | - | - |
| Intangible Assets | - | - | - | - | - | - | - | - | - | - | - | - |
| Non-current assets classified as "held for sale" | 103 | 16 | 16 | 16 | 16 | 16 | 16 | 16 | 16 | 16 | 16 | 16 |
| Other | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Non-Current Assets | 181,462 | 189,637 | 190,785 | 191,607 | 191,726 | 191,951 | 191,414 | 191,256 | 190,979 | 190,577 | 190,045 | 189,379 |
| TOTAL ASSETS | 200,845 | 204,385 | 203,489 | 205,015 | 206,497 | 207,719 | 208,983 | 210,216 | 211,416 | 212,589 | 213,732 | 214,842 |
| LIABILITIES | | | | | | | | | | | | |
| Current Liabilities | | | | | | | | | | | | |
| Bank Overdraft | - | - | - | - | - | - | - | - | - | - | - | - |
| Payables | 1,399 | 2,395 | 1,955 | 2,022 | 2,072 | 2,144 | 2,201 | 2,260 | 2,320 | 2,382 | 2,446 | 2,511 |
| Borrowings | 102 | 110 | 118 | 126 | 111 | - | - | - | - | - | - | - |
| Provisions | 1,995 | 1,997 | 1,997 | 1,997 | 1,997 | 1,997 | 1,997 | 1,997 | 1,997 | 1,997 | 1,997 | 1,997 |
| Liabilities associated with assets classified as "held for sale" | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Current Liabilities | 3,496 | 4,503 | 4,069 | 4,145 | 4,181 | 4,142 | 4,199 | 4,257 | 4,317 | 4,379 | 4,443 | 4,508 |
| Non-Current Liabilities | | | | | | | | | | | | |
| Payables | - | - | - | - | - | - | - | - | - | - | - | - |
| Borrowings | 465 | 355 | 237 | 111 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Provisions | 168 | 166 | 166 | 166 | 166 | 166 | 166 | 166 | 166 | 166 | 166 | 166 |
| Investments Accounted for using the equity method | - | - | - | - | - | - | - | - | - | - | - | - |
| Liabilities associated with assets classified as "held for sale" | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Non-Current Liabilities | 633 | 520 | 403 | 277 | 166 | 166 | 166 | 166 | 166 | 166 | 166 | 166 |
| TOTAL LIABILITIES | 4,129 | 5,023 | 4,472 | 4,422 | 4,347 | 4,307 | 4,364 | 4,423 | 4,483 | 4,545 | 4,609 | 4,674 |
| Net Assets | 196,716 | 199,362 | 199,017 | 200,593 | 202,150 | 203,412 | 204,619 | 205,793 | 206,933 | 208,044 | 209,123 | 210,168 |
| EQUITY | | | | | | | | | | | | |
| Retained Earnings | 92,234 | 94,880 | 94,535 | 96,111 | 97,668 | 98,930 | 100,137 | 101,311 | 102,451 | 103,562 | 104,641 | 105,686 |
| Revaluation Reserves | 104,482 | 104,482 | 104,482 | 104,482 | 104,482 | 104,482 | 104,482 | 104,482 | 104,482 | 104,482 | 104,482 | 104,482 |
| Council Equity Interest | 196,716 | 199,362 | 199,017 | 200,593 | 202,150 | 203,412 | 204,619 | 205,793 | 206,933 | 208,044 | 209,123 | 210,168 |
| Minority Equity Interest | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Equity | 196,716 | 199,362 | 199,017 | 200,593 | 202,150 | 203,412 | 204,619 | 205,793 | 206,933 | 208,044 | 209,123 | 210,168 |

Berrigan Shire Council Long Term Financial Management Plan 2015 – 2025
Base Case Reviewed for Council Meeting 15th April 2015

Appendix 6 – Scenario 1 Projected Cash Flow

| Berrigan Shire Council | | | | | | | | | | | | |
|---|----------------|----------------|-----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| 10 Year Financial Plan for the Years ending 30 June 2023 | | | | | | | | | | | | |
| CASH FLOW STATEMENT - CONSOLIDATED | | | | | | | | | | | | |
| Scenario: 1 | Past Year | Current Year | Projected Years | | | | | | | | | |
| | 2011/12 | 2012/13 | 2013/14 | 2014/15 | 2015/16 | 2016/17 | 2017/18 | 2018/19 | 2019/20 | 2020/21 | 2021/22 | 2022/23 |
| | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 |
| Cash Flows from Operating Activities | | | | | | | | | | | | |
| Receipts: | | | | | | | | | | | | |
| Rates & Annual Charges | 7,640 | 7,874 | 8,663 | 8,877 | 9,052 | 9,249 | 9,478 | 9,715 | 9,958 | 10,207 | 10,462 | 10,724 |
| User Charges & Fees | 1,651 | 1,697 | 1,379 | 1,375 | 1,388 | 1,405 | 1,440 | 1,477 | 1,515 | 1,554 | 1,593 | 1,634 |
| Interest & Investment Revenue Received | 991 | 408 | 489 | 430 | 424 | 429 | 424 | 437 | 450 | 463 | 476 | 489 |
| Grants & Contributions | 8,409 | 8,738 | 4,543 | 6,602 | 6,877 | 6,891 | 7,048 | 7,236 | 7,431 | 7,632 | 7,837 | 8,048 |
| Bonds & Deposits Received | 5 | - | - | - | - | - | - | - | - | - | - | - |
| Other | 1,418 | 331 | 670 | 490 | 495 | 500 | 514 | 527 | 540 | 554 | 567 | 582 |
| Payments: | | | | | | | | | | | | |
| Employee Benefits & On-Costs | (6,000) | (3,329) | (3,345) | (3,427) | (3,526) | (3,631) | (3,759) | (3,890) | (4,025) | (4,156) | (4,290) | (4,430) |
| Materials & Contracts | (4,585) | (5,692) | (5,698) | (5,542) | (5,778) | (5,940) | (6,101) | (6,253) | (6,409) | (6,568) | (6,732) | (6,900) |
| Borrowing Costs | (132) | (39) | (28) | (20) | (12) | (3) | - | - | - | - | - | - |
| Bonds & Deposits Refunded | - | - | - | - | - | - | - | - | - | - | - | - |
| Other | (3,021) | (2,084) | (1,888) | (1,951) | (1,949) | (2,050) | (2,116) | (2,183) | (2,252) | (2,323) | (2,396) | (2,472) |
| Net Cash provided (or used in) Operating Activities | 6,376 | 7,905 | 4,785 | 6,834 | 6,972 | 6,849 | 6,929 | 7,067 | 7,209 | 7,362 | 7,517 | 7,676 |
| Cash Flows from Investing Activities | | | | | | | | | | | | |
| Receipts: | | | | | | | | | | | | |
| Sale of Investment Securities | - | 5,488 | 1,571 | 82 | - | - | - | 200 | 250 | 200 | 180 | 150 |
| Sale of Investment Property | - | - | - | - | - | - | - | - | - | - | - | - |
| Sale of Real Estate Assets | 62 | - | - | - | - | - | - | - | - | - | - | - |
| Sale of Infrastructure, Property, Plant & Equipment | 529 | 532 | 679 | 449 | 307 | 386 | 389 | 393 | 397 | 401 | 405 | 409 |
| Sale of Interests in Joint Ventures & Associates | - | - | - | - | - | - | - | - | - | - | - | - |
| Sale of Intangible Assets | - | - | - | - | - | - | - | - | - | - | - | - |
| Deferred Debtors Receipts | - | - | - | - | - | - | - | - | - | - | - | - |
| Sale of Disposal Groups | - | - | - | - | - | - | - | - | - | - | - | - |
| Distributions Received from Joint Ventures & Associates | - | - | - | - | - | - | - | - | - | - | - | - |
| Payments: | | | | | | | | | | | | |
| Purchase of Investment Securities | (2,400) | (800) | (350) | (550) | (1,125) | (930) | (1,750) | (1,550) | (1,600) | (1,750) | (1,650) | (1,850) |
| Purchase of Investment Property | - | - | - | - | - | - | - | - | - | - | - | - |
| Purchase of Infrastructure, Property, Plant & Equipment | (5,098) | (13,727) | (6,975) | (6,558) | (5,858) | (6,186) | (5,595) | (6,151) | (6,212) | (6,274) | (6,337) | (6,400) |
| Purchase of Real Estate Assets | (1) | - | - | - | - | - | - | - | - | - | - | - |
| Purchase of Intangible Assets | - | - | - | - | - | - | - | - | - | - | - | - |
| Deferred Debtors & Advances Made | (20) | - | - | - | - | - | - | - | - | - | - | - |
| Purchase of Interests in Joint Ventures & Associates | - | - | - | - | - | - | - | - | - | - | - | - |
| Contributions Paid to Joint Ventures & Associates | - | - | - | - | - | - | - | - | - | - | - | - |
| Net Cash provided (or used in) Investing Activities | (6,928) | (8,507) | (5,076) | (6,577) | (6,677) | (6,731) | (6,955) | (7,107) | (7,165) | (7,423) | (7,402) | (7,691) |
| Cash Flows from Financing Activities | | | | | | | | | | | | |
| Receipts: | | | | | | | | | | | | |
| Proceeds from Borrowings & Advances | - | - | - | - | - | - | - | - | - | - | - | - |
| Proceeds from Finance Leases | - | - | - | - | - | - | - | - | - | - | - | - |
| Other Financing Activity Receipts | - | - | - | - | - | - | - | - | - | - | - | - |
| Payments: | | | | | | | | | | | | |
| Repayment of Borrowings & Advances | (95) | (103) | (110) | (118) | (126) | (111) | - | - | - | - | - | - |
| Repayment of Finance Lease Liabilities | - | - | - | - | - | - | - | - | - | - | - | - |
| Distributions to Minority Interests | - | - | - | - | - | - | - | - | - | - | - | - |
| Other Financing Activity Payments | - | - | - | - | - | - | - | - | - | - | - | - |
| Net Cash Flow provided (used in) Financing Activities | (95) | (103) | (110) | (118) | (126) | (111) | - | - | - | - | - | - |
| Net Increase/(Decrease) in Cash & Cash Equivalents | (647) | (705) | (401) | 140 | 169 | 7 | (27) | (41) | 44 | (61) | 116 | (15) |
| plus: Cash, Cash Equivalents & Investments - beginning of year | 1,979 | 1,332 | 627 | 227 | 367 | 536 | 542 | 515 | 475 | 519 | 458 | 573 |
| Cash & Cash Equivalents - end of the year | 1,332 | 627 | 227 | 367 | 536 | 542 | 515 | 475 | 519 | 458 | 573 | 558 |

Berrigan Shire Council Long Term Financial Management Plan 2015 – 2025
Base Case Reviewed for Council Meeting 15th April 2015

| Berrigan Shire Council | | | | | | | | | | | | |
|---|---------------|---------------|-----------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| 10 Year Financial Plan for the Years ending 30 June 2023 | | | | | | | | | | | | |
| CASH FLOW STATEMENT - CONSOLIDATED | | | | | | | | | | | | |
| | Past Year | Current Year | Projected Years | | | | | | | | | |
| Scenario: 1 | 2011/12 | 2012/13 | 2013/14 | 2014/15 | 2015/16 | 2016/17 | 2017/18 | 2018/19 | 2019/20 | 2020/21 | 2021/22 | 2022/23 |
| | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 |
| Cash & Cash Equivalents - end of the year | 1,332 | 627 | 227 | 367 | 536 | 542 | 515 | 475 | 519 | 458 | 573 | 558 |
| Investments - end of the year | 16,000 | 11,312 | 10,091 | 10,559 | 11,684 | 12,614 | 14,364 | 15,714 | 17,064 | 18,614 | 20,084 | 21,784 |
| Cash, Cash Equivalents & Investments - end of the year | 17,332 | 11,939 | 10,318 | 10,925 | 12,219 | 13,156 | 14,879 | 16,189 | 17,583 | 19,072 | 20,657 | 22,342 |
| Representing: | | | | | | | | | | | | |
| - External Restrictions | 7,602 | 7,272 | 7,291 | 8,088 | 8,850 | 9,474 | 10,160 | 10,421 | 10,722 | 11,064 | 11,447 | 11,874 |
| - Internal Restrictions | 2,129 | 2,138 | 2,651 | 2,521 | 2,915 | 3,072 | 3,228 | 3,385 | 3,541 | 3,698 | 3,854 | 4,011 |
| - Unrestricted | 7,600 | 2,529 | 376 | 317 | 454 | 610 | 1,490 | 2,382 | 3,320 | 4,310 | 5,356 | 6,458 |
| | 17,332 | 11,939 | 10,318 | 10,925 | 12,219 | 13,156 | 14,879 | 16,189 | 17,583 | 19,072 | 20,657 | 22,342 |

Appendix 7 – Scenario 1 Projected Key Performance Indicators

| Berrigan Shire Council | | | | | | | | | | | | | | | |
|---|------------|---------|---------|---------|--------------|-----------------|---------|-----------|---------|-----------|-----------|-----------|-----------|-----------|-----------|
| 10 Year Financial Plan for the Years ending 30 June 2023 | | | | | | | | | | | | | | | |
| FINANCIAL PERFORMANCE INDICATORS | Past Years | | | | Current Year | Projected Years | | | | | | | | | |
| | 2008/09 | 2009/10 | 2010/11 | 2011/12 | | 2012/13 | 2013/14 | 2014/15 | 2015/16 | 2016/17 | 2017/18 | 2018/19 | 2019/20 | 2020/21 | 2021/22 |
| Unrestricted Current Ratio | 3.21 | 3.69 | 3.96 | 4.19 | 1.88 | 1.49 | 1.44 | 1.61 | 1.70 | 1.99 | 2.28 | 2.56 | 2.86 | 3.15 | 3.45 |
| Debt Service Ratio | 1.61% | 1.01% | 0.96% | 0.83% | 0.84% | 0.94% | 0.82% | 0.81% | 0.66% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Rates & Annual Charges Coverage Ratio | 35.30% | 42.30% | 41.74% | 39.03% | 40.81% | 56.25% | 49.80% | 49.56% | 50.02% | 50.05% | 50.01% | 49.96% | 49.92% | 49.88% | 49.83% |
| Rates, Annual Charges, Interest & Extra Charges Outstanding Percentage | 5.25% | 5.07% | 5.06% | 4.56% | 5.25% | 5.02% | 4.99% | 5.00% | 5.00% | 5.00% | 5.00% | 5.00% | 5.00% | 5.00% | 5.00% |
| Building & Infrastructure Renewals Ratio *) | 78.60% | 33.00% | 45.68% | 73.11% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Operating Surplus/(Deficit) Ratio - on total operating income | | | | 7.57% | 3.43% | -3.84% | 7.93% | 7.11% | 5.82% | 5.52% | 5.20% | 4.88% | 4.60% | 4.33% | 4.05% |
| Operating Surplus/(Deficit) Ratio - on own sourced operating income | | | | 12.88% | 5.63% | -5.30% | 12.50% | 11.23% | 9.18% | 8.70% | 8.20% | 7.71% | 7.28% | 6.84% | 6.41% |
| Budgeted Income/(Expenditure) Gap (excluding Reserve Transfers) | | | | | (5,640,041) | (1,602,653) | 635,980 | 1,308,569 | 924,690 | 1,744,534 | 1,331,485 | 1,417,444 | 1,512,855 | 1,610,800 | 1,711,328 |
| Budgeted Income/(Expenditure) Gap (including Reserve Transfers) | | | | | (5,238,801) | (1,937,596) | 198,517 | 344,752 | 251,075 | 1,070,919 | 657,870 | 743,829 | 839,240 | 937,185 | 1,037,713 |
| Net Financial Liabilities Ratio (Gearing Ratio) | | | | -3.81% | -0.55% | 0.16% | 0.18% | -0.18% | -0.39% | -0.89% | -1.41% | -1.94% | -2.50% | -3.09% | -3.71% |
| Net Interest Coverage Ratio | | | | -4.69% | -1.50% | -2.65% | -2.34% | -2.33% | -2.34% | -2.37% | -2.38% | -2.39% | -2.40% | -2.41% | -2.42% |
| Net Interest Coverage Ratio - adjusted by externally restricted investment income | | | | -2.53% | -0.47% | -0.65% | -0.52% | -0.59% | -0.64% | -0.75% | -0.85% | -0.93% | -1.01% | -1.07% | -1.13% |
| Net Borrowing Ratio | | | | | 29.28% | 27.69% | -7.31% | -23.98% | -13.67% | -27.27% | -18.05% | -19.24% | -20.53% | -21.84% | -23.16% |
| Other Debtor Outstanding Percentage | | | | | 13.72% | 19.75% | 15.54% | 15.53% | 15.82% | 16.00% | 16.13% | 16.26% | 16.40% | 16.54% | 16.67% |
| Asset Renewal Ratio (all assets) | | | | | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Asset Renewal Gap | | | | | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Asset Maintenance Gap / Maintenance required | | | | | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |

Appendix 8 – Scenario 2 Projected Income and Expenditure

| Berrigan Shire Council | | | | | | | | | | | | |
|--|---------------|---------------|-----------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| 10 Year Financial Plan for the Years ending 30 June 2023 | | | | | | | | | | | | |
| INCOME STATEMENT - CONSOLIDATED | | | | | | | | | | | | |
| | Past Year | Current Year | Projected Years | | | | | | | | | |
| Scenario: 2 | 2011/12 | 2012/13 | 2013/14 | 2014/15 | 2015/16 | 2016/17 | 2017/18 | 2018/19 | 2019/20 | 2020/21 | 2021/22 | 2022/23 |
| | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 |
| Income from Continuing Operations | | | | | | | | | | | | |
| Revenue: | | | | | | | | | | | | |
| Rates & Annual Charges | 7,611 | 7,924 | 7,924 | 8,104 | 8,280 | 8,477 | 8,689 | 8,906 | 9,129 | 9,357 | 9,591 | 9,831 |
| User Charges & Fees | 1,636 | 1,621 | 1,367 | 1,377 | 1,392 | 1,409 | 1,445 | 1,482 | 1,520 | 1,559 | 1,599 | 1,640 |
| Interest & Investment Revenue | 963 | 326 | 438 | 438 | 438 | 437 | 450 | 463 | 477 | 491 | 506 | 521 |
| Other Revenues | 873 | 730 | 519 | 507 | 511 | 515 | 528 | 541 | 555 | 569 | 583 | 598 |
| Grants & Contributions provided for Operating Purposes | 7,850 | 6,766 | 4,208 | 6,461 | 6,604 | 6,696 | 6,879 | 7,067 | 7,260 | 7,458 | 7,662 | 7,872 |
| Grants & Contributions provided for Capital Purposes | 463 | 2,050 | 240 | 175 | 277 | 195 | 171 | 172 | 175 | 176 | 178 | 180 |
| Other Income: | | | | | | | | | | | | |
| Net gains from the disposal of assets | 108 | - | - | - | - | - | - | - | - | - | - | - |
| Joint Ventures & Associated Entities | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Income from Continuing Operations | 19,504 | 19,417 | 14,696 | 17,062 | 17,501 | 17,730 | 18,162 | 18,632 | 19,115 | 19,610 | 20,119 | 20,640 |
| Expenses from Continuing Operations | | | | | | | | | | | | |
| Employee Benefits & On-Costs | 5,924 | 3,329 | 3,345 | 3,427 | 3,526 | 3,631 | 3,759 | 3,890 | 4,025 | 4,156 | 4,290 | 4,430 |
| Borrowing Costs | 48 | 35 | 28 | 20 | 12 | 3 | - | - | - | - | - | - |
| Materials & Contracts | 4,629 | 6,255 | 5,433 | 5,580 | 5,803 | 5,987 | 6,137 | 6,290 | 6,447 | 6,607 | 6,772 | 6,941 |
| Depreciation & Amortisation | 4,824 | 5,012 | 5,149 | 5,287 | 5,429 | 5,575 | 5,743 | 5,915 | 6,092 | 6,275 | 6,463 | 6,657 |
| Impairment | - | - | - | - | - | - | - | - | - | - | - | - |
| Other Expenses | 2,175 | 2,112 | 1,869 | 1,953 | 1,951 | 2,053 | 2,118 | 2,185 | 2,254 | 2,325 | 2,399 | 2,474 |
| Interest & Investment Losses | - | - | - | - | - | - | - | - | - | - | - | - |
| Net Losses from the Disposal of Assets | - | 27 | - | - | 5 | - | - | - | - | - | - | - |
| Joint Ventures & Associated Entities | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Expenses from Continuing Operations | 17,600 | 16,771 | 15,823 | 16,268 | 16,726 | 17,250 | 17,756 | 18,280 | 18,818 | 19,363 | 19,924 | 20,502 |
| Operating Result from Continuing Operations | 1,904 | 2,646 | (1,127) | 794 | 775 | 479 | 406 | 352 | 298 | 247 | 194 | 138 |
| Discontinued Operations - Profit/(Loss) | - | - | - | - | - | - | - | - | - | - | - | - |
| Net Profit/(Loss) from Discontinued Operations | - | - | - | - | - | - | - | - | - | - | - | - |
| Net Operating Result for the Year | 1,904 | 2,646 | (1,127) | 794 | 775 | 479 | 406 | 352 | 298 | 247 | 194 | 138 |
| Net Operating Result before Grants and Contributions provided for Capital Purposes | 1,441 | 595 | (1,367) | 619 | 498 | 284 | 235 | 180 | 123 | 71 | 16 | (42) |

Appendix 9 – Scenario 2 Projected Balance Sheet

| Berrigan Shire Council | | | | | | | | | | | | |
|--|----------------|----------------|-----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| 10 Year Financial Plan for the Years ending 30 June 2023 | | | | | | | | | | | | |
| BALANCE SHEET - CONSOLIDATED | | | | | | | | | | | | |
| Scenario: 2 | Past Year | Current Year | Projected Years | | | | | | | | | |
| | 2011/12 | 2012/13 | 2013/14 | 2014/15 | 2015/16 | 2016/17 | 2017/18 | 2018/19 | 2019/20 | 2020/21 | 2021/22 | 2022/23 |
| | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 |
| ASSETS | | | | | | | | | | | | |
| Current Assets | | | | | | | | | | | | |
| Cash & Cash Equivalents | 1,332 | 689 | 776 | 1,500 | 2,159 | 2,461 | 2,995 | 3,608 | 4,251 | 4,683 | 5,303 | 5,917 |
| Investments | 16,000 | 11,250 | 9,350 | 9,000 | 9,400 | 9,800 | 10,750 | 11,200 | 11,700 | 12,500 | 13,200 | 14,000 |
| Receivables | 1,586 | 1,929 | 1,592 | 1,668 | 1,713 | 1,748 | 1,804 | 1,862 | 1,922 | 1,984 | 2,048 | 2,114 |
| Inventories | 298 | 572 | 498 | 508 | 523 | 535 | 545 | 556 | 567 | 578 | 589 | 601 |
| Other | 167 | 308 | 249 | 256 | 263 | 272 | 279 | 287 | 295 | 302 | 311 | 319 |
| Non-current assets classified as "held for sale" | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Current Assets | 19,383 | 14,748 | 12,466 | 12,932 | 14,058 | 14,816 | 16,374 | 17,513 | 18,734 | 20,046 | 21,451 | 22,951 |
| Non-Current Assets | | | | | | | | | | | | |
| Investments | - | - | - | - | - | - | - | - | - | - | - | - |
| Receivables | 38 | 57 | 57 | 57 | 57 | 57 | 57 | 57 | 57 | 57 | 57 | 57 |
| Inventories | - | - | - | - | - | - | - | - | - | - | - | - |
| Infrastructure, Property, Plant & Equipment | 181,321 | 189,564 | 190,167 | 190,444 | 190,019 | 189,700 | 188,605 | 187,876 | 187,013 | 186,010 | 184,863 | 183,566 |
| Investments Accounted for using the equity method | - | - | - | - | - | - | - | - | - | - | - | - |
| Investment Property | - | - | - | - | - | - | - | - | - | - | - | - |
| Intangible Assets | - | - | - | - | - | - | - | - | - | - | - | - |
| Non-current assets classified as "held for sale" | 103 | 16 | 16 | 16 | 16 | 16 | 16 | 16 | 16 | 16 | 16 | 16 |
| Other | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Non-Current Assets | 181,462 | 189,637 | 190,240 | 190,517 | 190,092 | 189,773 | 188,678 | 187,949 | 187,086 | 186,083 | 184,936 | 183,639 |
| TOTAL ASSETS | 200,845 | 204,385 | 202,706 | 203,449 | 204,149 | 204,589 | 205,051 | 205,462 | 205,820 | 206,129 | 206,387 | 206,590 |
| LIABILITIES | | | | | | | | | | | | |
| Current Liabilities | | | | | | | | | | | | |
| Bank Overdraft | - | - | - | - | - | - | - | - | - | - | - | - |
| Payables | 1,399 | 2,395 | 1,953 | 2,021 | 2,071 | 2,143 | 2,200 | 2,259 | 2,319 | 2,381 | 2,444 | 2,509 |
| Borrowings | 102 | 110 | 118 | 126 | 111 | - | - | - | - | - | - | - |
| Provisions | 1,995 | 1,997 | 1,997 | 1,997 | 1,997 | 1,997 | 1,997 | 1,997 | 1,997 | 1,997 | 1,997 | 1,997 |
| Liabilities associated with assets classified as "held for sale" | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Current Liabilities | 3,496 | 4,503 | 4,068 | 4,143 | 4,180 | 4,140 | 4,197 | 4,256 | 4,316 | 4,378 | 4,441 | 4,507 |
| Non-Current Liabilities | | | | | | | | | | | | |
| Payables | - | - | - | - | - | - | - | - | - | - | - | - |
| Borrowings | 465 | 355 | 237 | 111 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Provisions | 168 | 166 | 166 | 166 | 166 | 166 | 166 | 166 | 166 | 166 | 166 | 166 |
| Investments Accounted for using the equity method | - | - | - | - | - | - | - | - | - | - | - | - |
| Liabilities associated with assets classified as "held for sale" | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Non-Current Liabilities | 633 | 520 | 403 | 277 | 166 | 166 | 166 | 166 | 166 | 166 | 166 | 166 |
| TOTAL LIABILITIES | 4,129 | 5,023 | 4,471 | 4,421 | 4,346 | 4,306 | 4,363 | 4,422 | 4,482 | 4,544 | 4,607 | 4,672 |
| Net Assets | 196,716 | 199,362 | 198,235 | 199,028 | 199,804 | 200,283 | 200,688 | 201,040 | 201,338 | 201,585 | 201,780 | 201,918 |
| EQUITY | | | | | | | | | | | | |
| Retained Earnings | 92,234 | 94,880 | 93,753 | 94,546 | 95,322 | 95,801 | 96,206 | 96,558 | 96,856 | 97,103 | 97,298 | 97,436 |
| Revaluation Reserves | 104,482 | 104,482 | 104,482 | 104,482 | 104,482 | 104,482 | 104,482 | 104,482 | 104,482 | 104,482 | 104,482 | 104,482 |
| Council Equity Interest | 196,716 | 199,362 | 198,235 | 199,028 | 199,804 | 200,283 | 200,688 | 201,040 | 201,338 | 201,585 | 201,780 | 201,918 |
| Minority Equity Interest | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Equity | 196,716 | 199,362 | 198,235 | 199,028 | 199,804 | 200,283 | 200,688 | 201,040 | 201,338 | 201,585 | 201,780 | 201,918 |

Berrigan Shire Council Long Term Financial Management Plan 2015 – 2025
Base Case Reviewed for Council Meeting 15th April 2015

Appendix 10 – Scenario 2 Projected Cash Flow

| Berrigan Shire Council | | | | | | | | | | | | |
|---|----------------|----------------|-----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| 10 Year Financial Plan for the Years ending 30 June 2023 | | | | | | | | | | | | |
| CASH FLOW STATEMENT - CONSOLIDATED | | | | | | | | | | | | |
| Scenario: 2 | Past Year | Current Year | Projected Years | | | | | | | | | |
| | 2011/12 | 2012/13 | 2013/14 | 2014/15 | 2015/16 | 2016/17 | 2017/18 | 2018/19 | 2019/20 | 2020/21 | 2021/22 | 2022/23 |
| | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 |
| Cash Flows from Operating Activities | | | | | | | | | | | | |
| Receipts: | | | | | | | | | | | | |
| Rates & Annual Charges | 7,640 | 7,874 | 7,924 | 8,095 | 8,270 | 8,467 | 8,678 | 8,895 | 9,117 | 9,345 | 9,579 | 9,818 |
| User Charges & Fees | 1,651 | 1,697 | 1,379 | 1,375 | 1,388 | 1,405 | 1,440 | 1,477 | 1,515 | 1,554 | 1,593 | 1,634 |
| Interest & Investment Revenue Received | 991 | 408 | 493 | 434 | 428 | 432 | 427 | 441 | 453 | 466 | 480 | 493 |
| Grants & Contributions | 8,409 | 8,738 | 4,543 | 6,602 | 6,877 | 6,891 | 7,048 | 7,236 | 7,431 | 7,632 | 7,837 | 8,048 |
| Bonds & Deposits Received | 5 | - | - | - | - | - | - | - | - | - | - | - |
| Other | 1,418 | 331 | 668 | 490 | 495 | 500 | 514 | 527 | 540 | 554 | 567 | 582 |
| Payments: | | | | | | | | | | | | |
| Employee Benefits & On-Costs | (6,000) | (3,329) | (3,345) | (3,427) | (3,526) | (3,631) | (3,759) | (3,890) | (4,025) | (4,156) | (4,290) | (4,430) |
| Materials & Contracts | (4,585) | (5,692) | (5,698) | (5,542) | (5,778) | (5,940) | (6,101) | (6,253) | (6,409) | (6,568) | (6,732) | (6,900) |
| Borrowing Costs | (132) | (39) | (28) | (20) | (12) | (3) | - | - | - | - | - | - |
| Bonds & Deposits Refunded | - | - | - | - | - | - | - | - | - | - | - | - |
| Other | (3,021) | (2,084) | (1,888) | (1,951) | (1,949) | (2,050) | (2,116) | (2,183) | (2,252) | (2,323) | (2,396) | (2,472) |
| Net Cash provided (or used in) Operating Activities | 6,376 | 7,905 | 4,049 | 6,055 | 6,193 | 6,070 | 6,131 | 6,250 | 6,372 | 6,503 | 6,637 | 6,774 |
| Cash Flows from Investing Activities | | | | | | | | | | | | |
| Receipts: | | | | | | | | | | | | |
| Sale of Investment Securities | - | 5,500 | 1,900 | 450 | - | - | - | 350 | 300 | 300 | 300 | 300 |
| Sale of Investment Property | - | - | - | - | - | - | - | - | - | - | - | - |
| Sale of Real Estate Assets | 62 | - | - | - | - | - | - | - | - | - | - | - |
| Sale of Infrastructure, Property, Plant & Equipment | 529 | 532 | 679 | 449 | 307 | 386 | 389 | 393 | 397 | 401 | 405 | 409 |
| Sale of Interests in Joint Ventures & Associates | - | - | - | - | - | - | - | - | - | - | - | - |
| Sale of Intangible Assets | - | - | - | - | - | - | - | - | - | - | - | - |
| Deferred Debtors Receipts | - | - | - | - | - | - | - | - | - | - | - | - |
| Sale of Disposal Groups | - | - | - | - | - | - | - | - | - | - | - | - |
| Distributions Received from Joint Ventures & Associates | - | - | - | - | - | - | - | - | - | - | - | - |
| Payments: | | | | | | | | | | | | |
| Purchase of Investment Securities | (2,400) | (750) | - | (100) | (400) | (400) | (950) | (800) | (800) | (1,100) | (1,000) | (1,100) |
| Purchase of Investment Property | - | - | - | - | - | - | - | - | - | - | - | - |
| Purchase of Infrastructure, Property, Plant & Equipment | (5,098) | (13,727) | (6,430) | (6,013) | (5,314) | (5,642) | (5,037) | (5,580) | (5,626) | (5,673) | (5,722) | (5,769) |
| Purchase of Real Estate Assets | (1) | - | - | - | - | - | - | - | - | - | - | - |
| Purchase of Intangible Assets | - | - | - | - | - | - | - | - | - | - | - | - |
| Deferred Debtors & Advances Made | (20) | - | - | - | - | - | - | - | - | - | - | - |
| Purchase of Interests in Joint Ventures & Associates | - | - | - | - | - | - | - | - | - | - | - | - |
| Contributions Paid to Joint Ventures & Associates | - | - | - | - | - | - | - | - | - | - | - | - |
| Net Cash provided (or used in) Investing Activities | (6,928) | (8,445) | (3,852) | (5,214) | (5,408) | (5,657) | (5,597) | (5,636) | (5,729) | (6,072) | (6,017) | (6,160) |
| Cash Flows from Financing Activities | | | | | | | | | | | | |
| Receipts: | | | | | | | | | | | | |
| Proceeds from Borrowings & Advances | - | - | - | - | - | - | - | - | - | - | - | - |
| Proceeds from Finance Leases | - | - | - | - | - | - | - | - | - | - | - | - |
| Other Financing Activity Receipts | - | - | - | - | - | - | - | - | - | - | - | - |
| Payments: | | | | | | | | | | | | |
| Repayment of Borrowings & Advances | (95) | (103) | (110) | (118) | (126) | (111) | - | - | - | - | - | - |
| Repayment of Finance Lease Liabilities | - | - | - | - | - | - | - | - | - | - | - | - |
| Distributions to Minority Interests | - | - | - | - | - | - | - | - | - | - | - | - |
| Other Financing Activity Payments | - | - | - | - | - | - | - | - | - | - | - | - |
| Net Cash Flow provided (used in) Financing Activities | (95) | (103) | (110) | (118) | (126) | (111) | - | - | - | - | - | - |
| Net Increase/(Decrease) in Cash & Cash Equivalents | (647) | (643) | 87 | 724 | 659 | 302 | 534 | 613 | 643 | 431 | 621 | 614 |
| plus: Cash, Cash Equivalents & Investments - beginning of year | 1,979 | 1,332 | 689 | 776 | 1,500 | 2,159 | 2,461 | 2,995 | 3,608 | 4,251 | 4,683 | 5,303 |
| Cash & Cash Equivalents - end of the year | 1,332 | 689 | 776 | 1,500 | 2,159 | 2,461 | 2,995 | 3,608 | 4,251 | 4,683 | 5,303 | 5,917 |

Berrigan Shire Council Long Term Financial Management Plan 2015 – 2025
Base Case Reviewed for Council Meeting 15th April 2015

| | | | | | | | | | | | | | |
|---|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|--|
| | | | | | | | | | | | | | |
| Cash & Cash Equivalents - end of the year | 1,332 | 689 | 776 | 1,500 | 2,159 | 2,461 | 2,995 | 3,608 | 4,251 | 4,683 | 5,303 | 5,917 | |
| Investments - end of the year | 16,000 | 11,250 | 9,350 | 9,000 | 9,400 | 9,800 | 10,750 | 11,200 | 11,700 | 12,500 | 13,200 | 14,000 | |
| Cash, Cash Equivalents & Investments - end of the year | 17,332 | 11,939 | 10,126 | 10,500 | 11,559 | 12,261 | 13,745 | 14,808 | 15,951 | 17,183 | 18,503 | 19,917 | |
| Representing: | | | | | | | | | | | | | |
| - External Restrictions | 7,602 | 7,272 | 7,245 | 7,956 | 8,631 | 9,167 | 9,766 | 9,935 | 10,143 | 10,390 | 10,676 | 11,004 | |
| - Internal Restrictions | 2,129 | 2,138 | 2,651 | 2,521 | 2,915 | 3,072 | 3,228 | 3,385 | 3,541 | 3,698 | 3,854 | 4,011 | |
| - Unrestricted | 7,600 | 2,529 | 230 | 24 | 13 | 22 | 751 | 1,488 | 2,267 | 3,095 | 3,973 | 4,903 | |
| | 17,332 | 11,939 | 10,126 | 10,500 | 11,559 | 12,261 | 13,745 | 14,808 | 15,951 | 17,183 | 18,503 | 19,917 | |

Appendix 11 –Scenario 2 Projected Key Performance Indicators

| Berrigan Shire Council | | | | | | | | | | | | | | | |
|---|------------|---------|---------|---------|-------------|-----------------|----------|-----------|---------|-----------|-----------|-----------|-----------|-----------|-----------|
| 10 Year Financial Plan for the Years ending 30 June 2023 | | | | | | | | | | | | | | | |
| FINANCIAL PERFORMANCE INDICATORS | Past Years | | | | urrent Year | Projected Years | | | | | | | | | |
| | 2008/09 | 2009/10 | 2010/11 | 2011/12 | 2012/13 | 2013/14 | 2014/15 | 2015/16 | 2016/17 | 2017/18 | 2018/19 | 2019/20 | 2020/21 | 2021/22 | 2022/23 |
| Unrestricted Current Ratio | 3.21 | 3.69 | 3.96 | 4.19 | 1.88 | 1.44 | 1.34 | 1.48 | 1.52 | 1.77 | 2.01 | 2.26 | 2.51 | 2.77 | 3.03 |
| Debt Service Ratio | 1.61% | 1.01% | 0.96% | 0.83% | 0.84% | 0.99% | 0.86% | 0.84% | 0.69% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Rates & Annual Charges Coverage Ratio | 35.30% | 42.30% | 41.74% | 39.03% | 40.81% | 53.92% | 47.50% | 47.31% | 47.81% | 47.84% | 47.80% | 47.76% | 47.71% | 47.67% | 47.63% |
| Rates, Annual Charges, Interest & Extra Charges Outstanding Percentage | 5.25% | 5.07% | 5.06% | 4.56% | 5.25% | 4.97% | 4.97% | 4.98% | 4.98% | 4.98% | 4.98% | 4.98% | 4.98% | 4.98% | 4.98% |
| Building & Infrastructure Renewals Ratio *) | 78.60% | 33.00% | 45.68% | 73.11% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Operating Surplus/(Deficit) Ratio - on total operating income | | | | 7.57% | 3.43% | -9.45% | 3.66% | 2.89% | 1.62% | 1.31% | 0.98% | 0.65% | 0.37% | 0.08% | -0.21% |
| Operating Surplus/(Deficit) Ratio - on own sourced operating income | | | | 12.88% | 5.63% | -13.34% | 5.94% | 4.69% | 2.62% | 2.11% | 1.58% | 1.05% | 0.59% | 0.13% | -0.33% |
| Budgeted Income/(Expenditure) Gap (excluding Reserve Transfers) | | | | | (5,640,041) | (1,839,873) | 398,760 | 1,070,349 | 686,470 | 1,500,759 | 1,080,665 | 1,161,078 | 1,250,431 | 1,340,790 | 1,435,192 |
| Budgeted Income/(Expenditure) Gap (including Reserve Transfers) | | | | | (5,238,801) | (2,174,816) | (38,703) | 106,532 | 12,855 | 827,144 | 407,050 | 487,463 | 576,816 | 667,175 | 761,577 |
| Net Financial Liabilities Ratio (Gearing Ratio) | | | | -3.81% | -0.55% | 0.24% | 0.33% | 0.05% | -0.09% | -0.53% | -0.97% | -1.44% | -1.94% | -2.47% | -3.03% |
| Net Interest Coverage Ratio | | | | -4.69% | -1.50% | -2.79% | -2.45% | -2.43% | -2.45% | -2.48% | -2.49% | -2.50% | -2.50% | -2.51% | -2.52% |
| Net Interest Coverage Ratio - adjusted by externally restricted investment income | | | | -2.53% | -0.47% | -0.66% | -0.50% | -0.56% | -0.60% | -0.72% | -0.82% | -0.91% | -0.99% | -1.06% | -1.13% |
| Net Borrowing Ratio | | | | | 29.28% | 33.73% | -4.03% | -21.95% | -10.77% | -25.46% | -15.40% | -16.68% | -18.08% | -19.47% | -20.90% |
| Other Debtor Outstanding Percentage | | | | | 13.72% | 19.68% | 15.36% | 15.32% | 15.57% | 15.71% | 15.81% | 15.91% | 16.01% | 16.11% | 16.22% |
| Asset Renewal Ratio (all assets) | | | | | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| Asset Renewal Gap | | | | | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Asset Maintenance Gap / Maintenance required | | | | | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |

Appendix 13 – Berrigan Shire Council Financial Strategy 2012

ⁱ Hansen, M (2010) *Workforce Management Plan – Discussion Paper and Options Paper (internal document)*



Asset Management Strategy 2013

Berrigan Shire Council

Berrigan Shire 2023
Resourcing Strategy




Version 2
April 2013



Institute of
Public Works
Engineering
Australia
AM4SRRC

Document Control

| Document Control | | NAMS.PLUS Asset Management for Small, Rural or Remote Communities www.ipwea.org.au/AM4SRRC | | | |  |
|--|---------------|--|--------|----------|----------|---|
| Document ID: 59_280_110301 am4srrc am strategy template v6 | | | | | | |
| Rev No | Date | Revision Details | Author | Reviewer | Approver | |
| 2 | 29 April 2013 | Reviewed Asset Management Strategy and aligned it with Berrigan Shire 2023 | | J Ruffin | | |
| 3 | 21 May 2014 | Reviewed by Council as part of an annual review of Council's suite of IPR documents | | J Ruffin | | |
| 4 | 15/4/2015 | Reviewed by Council as part of an annual review of Council's suite of IPR documents | | J Ruffin | | |
| | | | | | | |
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| | | | | | | |

Asset Management for Small, Rural or Remote Communities Guidelines

The Institute of Public Works Engineering Australia.

www.ipwea.org.au/AM4SRRC

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Asset Management Strategy 2013 – 2017: Berrigan Shire Council Resourcing Strategy 2013 – 2023: Reviewed and endorsed for public exhibition 21 May 2014 – adopted 18 June 2014 Desktop Review March 2015 for Council 15 April 2015

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Executive Summary

This *Asset Management Strategy* is prepared to assist Council in improving the way it delivers services from infrastructure including: roads, bridges, footpaths, stormwater drainage, and flood protection levees; corporate and council community service facilities - parks, reserves, pools, libraries, halls and other council buildings; commercial facilities – caravan parks, sale yards, quarries and aerodrome; waste management, sewerage, water distribution and supply. In addition to service delivery from infrastructure Council assets also include plant and Council business operations technology and systems. As at 30 June 2014 Council's infrastructure assets have a replacement value of \$287,818.

The *Asset Management Strategy* is to enable Council to show:

- how its asset portfolio will meet the service delivery needs of its community into the future,
- what Council's asset management policies are to be achieved, and
- ensure the integration of Council's asset management with its long term strategic plan.¹

Adopting this *Asset Management Strategy* will assist council in meeting the requirements of national sustainability frameworks, New South Wales *Local Government Act 1993* and the services needed by the community in a financially sustainable manner.

The *Asset Management Strategy* is prepared following a review of the Council's service delivery practices, financial sustainability indicators, asset management maturity and fit with Council's vision for the future outlined in the Berrigan Shire Community Strategic Plan – *Berrigan Shire 2023*. The strategy outlines an asset management improvement plan detailing a program of tasks to be completed and resources required to bring council to a minimum 'core' level of asset maturity and competence.

Strategy outlook

1. Council is able to maintain current service levels for the next ten years at current funding levels. This is dependent on maintenance, in real terms, of existing funding streams including Roads to Recovery funding and community contributions for maintenance and replacement of recreation facilities. There is also no capacity to improve assets to meet adopted levels of service in some areas.
2. Council is able to fund current infrastructure life cycle cost at current levels of service and available revenue. This is dependent on maintenance, in real terms, of existing funding streams including Roads to Recovery funding and community contributions for maintenance and replacement of recreation facilities. There is also no capacity to improve assets to meet adopted levels of service in some areas.

¹ LGPMC, 2009, Framework 2 *Asset Planning and Management*, p 4.

3. Council's current asset management maturity is below 'core' level and investment is needed to improve information management, lifecycle management and service management.

Asset management strategies

| No | Strategy | Desired Outcome |
|----|--|---|
| 1 | Move from Annual Budgeting to Long Term Financial Planning | The long term implications of Council services are considered in annual budget deliberations |
| 2 | Develop and conduct annually a desk top review <i>Asset Management Plans</i> covering at least 10 years for all major asset classes (80% of asset value). | Identification of services needed by the community and required funding to optimise 'whole of life' costs |
| 3 | Develop <i>Long Term Financial Plan</i> covering 10 years incorporating asset management plan expenditure projections with a sustainable funding position outcome | Sustainable funding model to provide Council services |
| 4 | Incorporate Year 1 of <i>Long Term Financial Plan</i> revenue and expenditure projections into annual budgets | Long term financial planning drives budget deliberations |
| 5 | Review and update asset management plans and long term financial plans after adoption of annual budgets. Communicate any consequence of funding decisions on service levels and service risks | Council and the community are aware of changes to service levels and costs arising from budget decisions |
| 6 | Report Council's financial position at <i>Fair Value</i> in accordance with Australian Accounting Standards, financial sustainability and performance against strategic objectives in Annual Reports | Financial sustainability information is available for Council and the community |
| 7 | Ensure Council's decisions are made from accurate and current information in asset registers, on service level performance and costs and 'whole of life' costs | Improved decision making and greater value for money |
| 8 | Report on Council's resources and operational capability to deliver the services needed by the community in the <i>Annual Report</i> | Services delivery is matched to available resources and operational capabilities |
| 9 | Ensure responsibilities for asset management are identified and incorporated into staff position descriptions | Responsibility for asset management is defined |
| 10 | Implement an <i>Improvement Plan</i> to realise 'core' maturity for the financial and asset management competencies within 2 years | Improved financial and asset management capacity within Council |
| 11 | Report three (3) monthly to Council by General Manager on development and implementation of <i>Asset Management Strategy, AM Plans and Long Term Financial Plans</i> | Oversight of resource allocation and performance |

Asset management improvement plan

The program of tasks and resources required to achieve a minimum 'core' asset management maturity reflects a number of the improvement program key milestones identified July 2012 – Asset Management Maturity Report. The updated tasks and program are shown below.

| IPR Project Plan | Manager Responsible | Key Milestones for Achieving and Retaining Core Maturity | | | | |
|------------------|--|--|--|--|--|---|
| | | Key Project Components | Jan 2013 – May 2013 | May 2013 | July 2013 | July 2013 – June 2017 |
| 1. | General Manager | <i>Review and update Berrigan Shire 2023</i> | | <i>Ensure that planned reviews of Asset Management Plans reflect Berrigan Shire 2023 priority projects</i> | <i>Refine integration between CSP and resourcing strategy and service level targets.</i> | <i>Ongoing</i> |
| | Director Technical Services | | | | <i>Include state of Assets reporting in future Annual Reports linked to AMPs</i> | |
| 2. | General Manager | <i>Resourcing Strategy development and coordination</i> | <i>Complete draft resourcing strategy that balances LTFP with AMPs. AM strategy outlines risks of current maturity as well as service levels that can be achieved by resourcing strategy</i> | <i>Council Adopts 2013 Resourcing Strategy</i> | <i>New Council engages community in reviewing and updating the Council's Resourcing Strategy as per community consultation strategy.</i> | <i>Council adopts 2013-2023 Resourcing Strategy that meets IPR legislative requirements</i> |
| | Strategic and Social Planning Coordinator | | | | | <i>Annual Desktop review</i> |

| IPR Project Plan | Manager Responsible | Key Milestones for Achieving and Retaining Core Maturity | | | | |
|------------------|------------------------------------|--|---|----------|---|--|
| | | Key Project Components | Jan 2013 – May 2013 | May 2013 | July 2013 | July 2013 – June 2017 |
| 2.1 | Director Corporate Services | <i>New Council reviews LTFP and accompany ing delivery programm e. Ensuring LTFP balances with AMP costs to deliver service level and risk targets. This may involve a number of scenarios</i> | <i>New Council adopts LTFP and updated 2013 delivery programme and operation al plan. LTFP.</i> | | | <i>Annual Review & Discussion Corp Workshop LTFP Updated</i> |
| 2.2 | Director Technical Services | <i>Ensure AMPs contain service levels and risks that reflect available resources in LTFP as well as scenarios to achieve target levels of service (if different to achievable levels of service)</i> | <i>Council adopts 2013-2023 Asset Management Policy and Strategy that meet IPR legislative requirements as a key component of the Council's Resourcing Strategy by June</i> | | <i>Update resourcing strategy as required. Council review of AM Policy as required – (must be reviewed at least once during Council term)</i> | <i>AMPs reviewed and updated as part of Op Plan actions</i> |
| | Executive Engineer | <i>Adopt AMPs, AM Strategy and AM Policy.</i> | | | <i>Service levels of reviewed AMPs will report on 'function, capacity and utilisation'</i> | |

| IPR Project Plan | Manager Responsible | Key Milestones for Achieving and Retaining Core Maturity | | | | |
|---|--|---|------------------------------------|----------------------------------|----------------------------------|--|
| | | Key Project Components | Jan 2013 – May 2013 | May 2013 | July 2013 | July 2013 – June 2017 |
| | | | | | | Asset Management C'ttee review of AMPs improvement plans |
| 3.1 Business Planning and Budgeting coordination | Director Corporate Services Finance Manager | <i>By May draft 2013-2014 Operational Plan actions against service activities that can be delivered with available revenue and that will achieve strategies in the Delivery Program</i> | <i>Complete delivery programme</i> | <i>Update delivery programme</i> | <i>Update delivery programme</i> | IPR Suite of Plans informed by routine business planning & Corporate Workshop and Tour of facilities |
| 3.2 Annual Budget and Report | Director Corporate Services Director Technical Services | | | | | <i>Annual Report SS7 to align IPR documents & include report on state of assets</i> |

| IPR Project Plan | Manager Responsible | Key Milestones for Achieving and Retaining Core Maturity | | | | | |
|------------------|---------------------|--|--|--|--|---|--|
| | | Key Project Components | Jan 2013 – May 2013 | May 2013 | July 2013 | July 2013 – June 2017 | Review March 2015 |
| 3.3 | | <i>Develop a Knowledge / Information Management Strategy</i> | <i>Director Corporate Services</i> | <i>Within Council resources Draft a proposal for developing a Knowledge / Complete Information Management Strategy</i> | <i>Complete knowledge management strategy for systems and data</i> | <i>Annual review of residual values and asset lives</i> | <i>Integrate with knowledge management strategy with Council Risk Management Processes</i> |
| 4.1 | | <i>Community Engagement Strategy</i> | <i>Strategic and Social Planning Coordinator</i> | | <i>As Asset Plans scheduled for Review have a Community Engagement Strategy that seeks feedback and Communicates achievable service targets/risks</i> | | <i>Included as an action in Operational Plan</i> |
| 4.2 | | <i>Councillor Engagement Strategy</i> | <i>General Manager</i> | | <i>As Asset Plans are scheduled for Review develop Community Engagement Strategy that seeks feedback and Communicates achievable service targets/risks</i> | | <i>Included as an action in Operational Plan</i> |

1. Introduction

Assets deliver important services to communities. A key issue facing local governments throughout Australia is the management of ageing assets in need of renewal and replacement.

Infrastructure assets such as roads, drains, bridges, water and sewerage, [pools] and public buildings present particular challenges. Their condition and longevity can be difficult to determine. Financing needs can be large, requiring planning for large peaks and troughs in expenditure for renewing and replacing such assets. The demand for new and improved services adds to the planning and financing complexity.²

The creation of new assets also presents challenges in funding the ongoing operating and replacement costs necessary to provide the needed service over the assets' full life cycle.³

The national frameworks on asset planning and management and financial planning and reporting endorsed by the Local Government and Planning Ministers' Council (LGPMC), and used by the Berrigan Shire, requires councils to adopt a longer-term approach to service delivery and funding comprising:

- A strategic longer-term plan covering, as a minimum, the term of office of the councillors and:
 - bringing together asset management and long term financial plans,
 - demonstrating how council intends to resource the plan, and
 - consulting with communities on the plan
- Annual budget showing the connection to the strategic objectives, and
- Annual report with:
 - explanation to the community on variations between the budget and actual results,
 - any impact of such variances on the strategic longer-term plan,
 - report of operations with review on the performance of the council against strategic objectives.⁴

Framework 2 Asset Planning and Management has seven elements to assist in highlighting key management issues, promote prudent, transparent and accountable management of local government assets and introduce a strategic approach to meet current and emerging challenges.

- Asset management policy,
- Strategy and planning,
 - asset management strategy,
 - asset management plan,
- Governance and management arrangements,

² LGPMC, 2009, Framework 2 *Asset Planning and Management*, p 2.

³ LGPMC, 2009, Framework 3 *Financial Planning and Reporting*, pp 2-3.

⁴ LGPMC, 2009, Framework 3 *Financial Planning and Reporting*, pp 4-5.

- Defining levels of service,
- Data and systems,
- Skills and processes, and
- Evaluation.⁵

The Shire's *Asset Management Strategy* is to enable Council to show:

- how its asset portfolio will meet the service delivery needs of its community into the future,
- what Council's asset management policies are to be achieved, and
- ensure the integration of Council's asset management with its long term strategic plan.⁶

The goal of asset management is to ensure that services are provided:

- in the most cost effective manner,
- through the creation, acquisition, maintenance, operation, rehabilitation and disposal of assets for present and future consumers.

The objective of the Shire's *Asset Management Strategy* is to establish a framework to guide the planning, construction, maintenance and operation of the infrastructure essential for Council to provide services to the community.

1.1 Legislative reform

This *Asset Management Strategy* has been developed cognisant of the context of local government service delivery, legislative reform and the legislative and regulatory requirements of Commonwealth and State legislation. The following table provides a summary of but is not limited to the relevant legislation and requirements upon Council.

| Legislation | Requirements ^[RJ1] |
|---|---|
| <i>Local Government Act 1993</i> | Sets out role, purpose, responsibilities and powers of local governments including the preparation of a Community Strategic Plan and 10 year <i>Resourcing Strategy</i> informing the development of Council's Long term Financial Plan and Asset Management Strategy |
| <i>Environmental Planning and Assessment Act 1979</i> & <i>Environmental Planning and Assessment Amendment Act 2008</i> | Requirement for Local Environmental Plans and Development Control Plans. Provides for Council control of development of towns and approval of infrastructure expansion. |

⁵ LGPMC, 2009, Framework 2 *Asset Planning and Management*, p 4.

⁶ LGPMC, 2009, Framework 2 *Asset Planning and Management*, p 4.

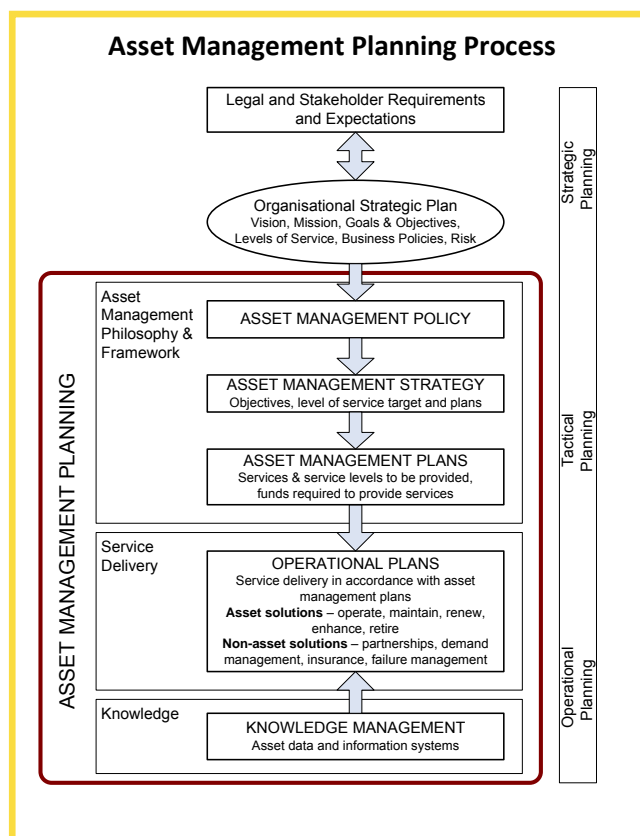
| Legislation | Requirements^[R1] |
|---|--|
| <i>Catchment Management Authorities Act 2003</i> | Requirement for ongoing management plan. Promotes the coordination of activities within catchment areas. Under the provision of this Act, Local Catchment Management Authorities oversee this process in the region. |
| <i>Soil Conservation Act 1938</i> | Preservation of water course environment. |
| <i>Occupational Health and Safety Act 2000</i> & <i>Occupational Health and Safety Regulations 2001</i> | Impacts all operations in relation to safety of workers and the public. Council's responsibility to ensure health, safety and welfare of employees and others at places of work. |
| <i>Workers Compensation Act 1987</i> | Safety of Employees |
| <i>Roads Act 1993</i> | Requirements for access arrangements from public roads |
| <i>Road and Transport Act 2005</i> | Requirements for vehicles and operator using roads |
| <i>Transport Administration Act 1988</i> | Authorises Roads and Traffic management of roads |
| <i>Australian Road Rules</i> | Requirements for vehicles and operator using roads |
| <i>Civil Liability Act 2002</i> | Safety of Public |
| <i>Food Act 2003</i> | Standard of Food Preparation Areas |
| <i>Building Code of Australia Volume 1</i> | Requirements for building construction and safety |
| <i>Building Code of Australia Volume 2</i> | Requirements for building construction and safety |
| <i>Disability Discrimination Act 1992</i> | Provision of facilities for the disabled |
| <i>Public Health Act 1991 and 2010</i> | Air conditioning management standards, Standards for public swimming pools |
| <i>Companion Animals Act 1998</i> | Pound operations |
| <i>Protection of the Environment Operations Act 1997</i> | Pollution control |
| <i>Prevention of Cruelty to Animals Act 1979</i> | Saleyards operations |
| <i>Meat Industry Act 1978</i> | Saleyards operations |
| <i>Civil Aviation Act 1988</i> | Requirements for construction standards, markings and maintenance of aerodromes |
| <i>Civil Aviation Safety Regulations 1998</i> | Requirements for construction standards, markings and maintenance of aerodromes |
| <i>Public health Act</i> | Effluent and waste disposal methods. Delivery of quality water supply services. |
| <i>Public Works Act</i> | Role of DPWS in planning and construction of new |

| Legislation | Requirements ^[RJ1] |
|---|---|
| | assets. |
| <i>Water Act 1912</i> | Water rights, licenses, allocations. |
| <i>Water Authorities Act 1987</i> | Determining developer charges. |
| <i>Independent Pricing and Regulatory Tribunal Act 1992</i> | Charging guidelines. Trends toward a user pay system in the industry. Gives powers to the Independent Pricing and regulatory Tribunal to inquire into and regulate prices. |
| <i>Protection of the Environment Operations Act 1997</i> | Control of run-off or escape of contaminants entering water courses. Regulating pollution activities and issue of licenses as well as the monitoring of and reporting on waste output. This act includes “Due Diligence requirements, disposal procedures for chemicals and sludge and details penalties for causing environmental impacts. |
| <i>Native Titles Act</i> | Provides definition of freehold zone-able land. |

1.2 Asset Management Planning Process

Asset management planning is a comprehensive process which ensures that assets are managed and maintained in a way that is affordable. Moreover, the infrastructure or asset optimises the affordability and economic delivery of services. In turn, affordable service levels can only be determined by assessing Council's financial sustainability under scenarios with different proposed service levels.

Asset management planning commences with defining stakeholder and legal requirements and needs, incorporating these needs into the organisation's strategic plan, developing an asset management policy, strategy, asset management plan and operational plans, linked to a long-term financial plan with a funding plan.⁷



2. What Assets do we have?

Council uses infrastructure assets to provide services to the community. The range of infrastructure assets and the services provided from the assets is shown in Table 1.

Table 1: Assets used for providing Services

| Asset Class | Description | Services Provided |
|----------------------------|--|--|
| Footpaths | Footpaths, Shared Paths and Pedestrian Bridges | Provide pedestrian and bicycle access within towns. |
| Roads, Streets and Bridges | Road and Street Assets within the Berrigan Shire Area other than State and Federal Highways and Forest Roads | Provide vehicular access to properties and provision for freight movement within Council area. |
| Sewerage System | Sewerage infrastructure for the townships of Barooga, Berrigan, Finley and Tocumwal | Provide a sewerage system to convey liquid waste from urban properties, treat and |

⁷ IPWEA, 2009, AIFMG, Quick Guide, Sec 4, p 5.

| | | |
|----------------------------------|--|--|
| | | dispose of it in an environmentally friendly manner |
| Urban Stormwater Drainage | Stormwater pipes, pits, kerb & gutter, kerb, spoon drains, culverts and levee banks | Provide stormwater collection from urban properties and disposal in an environmentally friendly way. Levee banks to protect properties from inundation by floodwater from the Murray River |
| Water Supply | Water supply assets including: water treatment plants, water storage dams, water reservoirs, water mains and water pump stations for the townships of Barooga, Berrigan, Finley and Tocumwal | Provide a water supply network in four townships to enable extraction, treatment and delivery of the garden and filtered water supplies at highest standards |
| Corporate and Community Services | All Corporate and Community Services Assets owned by Berrigan Shire Council that are not included in specific Asset Management Plans | Recreation Reserves and Sporting Grounds, Public Parks and Gardens, Council Chambers and Offices, Public Halls, Public Swimming Pools, Public Libraries, Finley Saleyards, Aerodromes, Council Depots, Emergency Services, Waste Disposal Facilities, Quarries, Residences, Cemeteries, Transport Facilities |

3. Council's Assets and their management?

3.1 State of the Assets

The financial status of Council's assets is shown in Table 2.

Table 2: Financial Status of the Assets 30 June 2014

| Asset Class | Replacement Cost (\$000) | Depreciated Replacement Cost (\$000) | Depreciation Expense for current year (\$000) |
|----------------------------------|--------------------------|--------------------------------------|---|
| Footpaths | \$3,842 | \$2,853 | \$68 |
| Roads, Streets and Bridges | \$126,332 | \$90,643 | \$2,140 |
| Sewerage System | \$36,087 | \$15,336 | \$548 |
| Urban Stormwater Drainage | \$12,577 | \$7,771 | \$257 |
| Water Supply | \$41,782 | \$26,133 | \$586 |
| Corporate and Community Services | \$67,198 | \$38,578 | \$956 |
| Total | \$287,818 | \$181,314 | \$4,555 |

* 2013 – Depreciation projected to be approximately \$550,000

Figure 1 shows the replacement values of Council's assets.

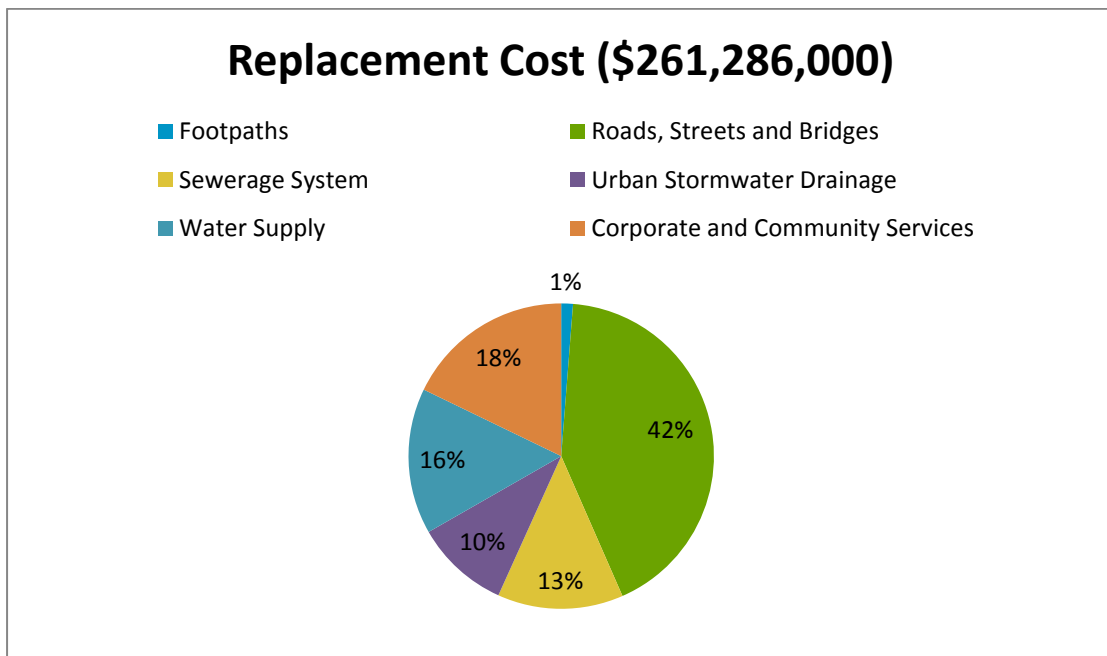


Figure 1: Asset Replacement Values

The asset consumption ratios of Council's assets (average proportion of 'as new' condition left in assets) are shown in Figure 2.

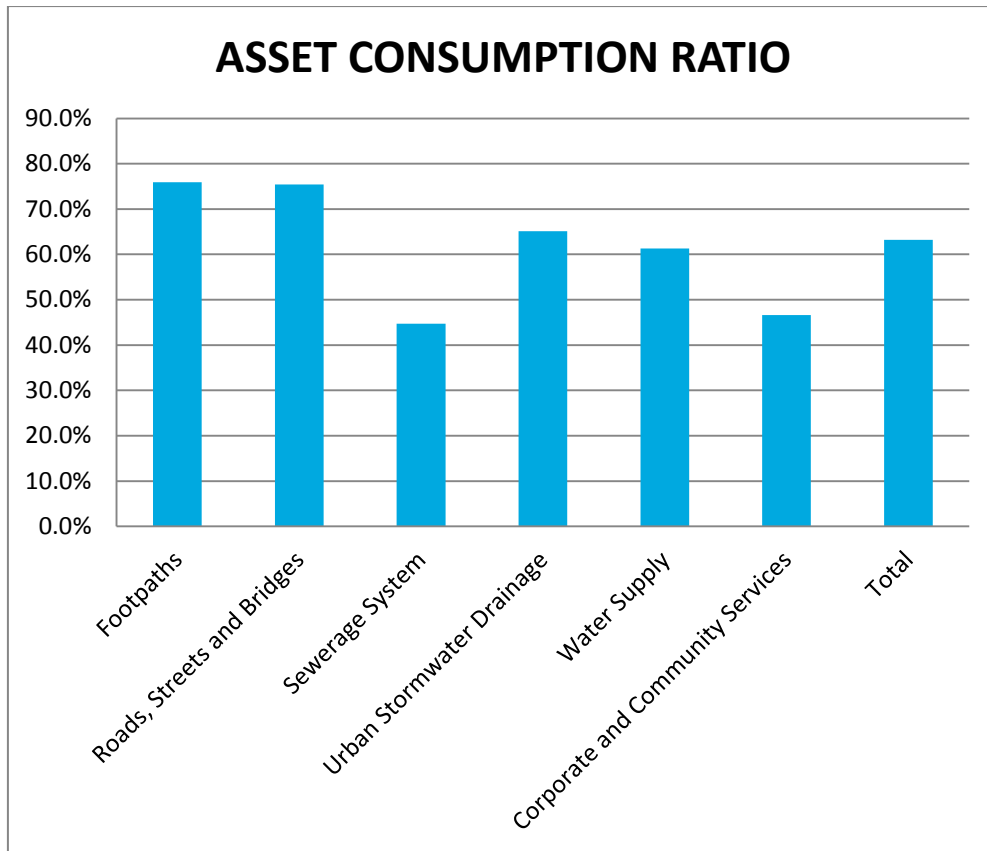


Figure 2: State of the Assets

Figure 2 shows that the Sewerage Systems with a consumption ratio of 40% are almost 60% through their life 'on average' and this would indicate that service levels should be deteriorating. If this is not the case then the useful life of the assets may be understated. The sewerage system is undergoing revaluation and condition assessment and this will allow further assessment of the remaining life of these assets. Of the other asset classes, only Corporate and Community Services is more than 50% average consumption of useful life and it may also require assessment of some major assets such as buildings to determine whether the adopted useful life is realistic. Asset Management Plans need to take account of depletion of assets and ensure that provision is made for their replacement in a timely manner.

The condition of Council's assets is shown in Figure 3.

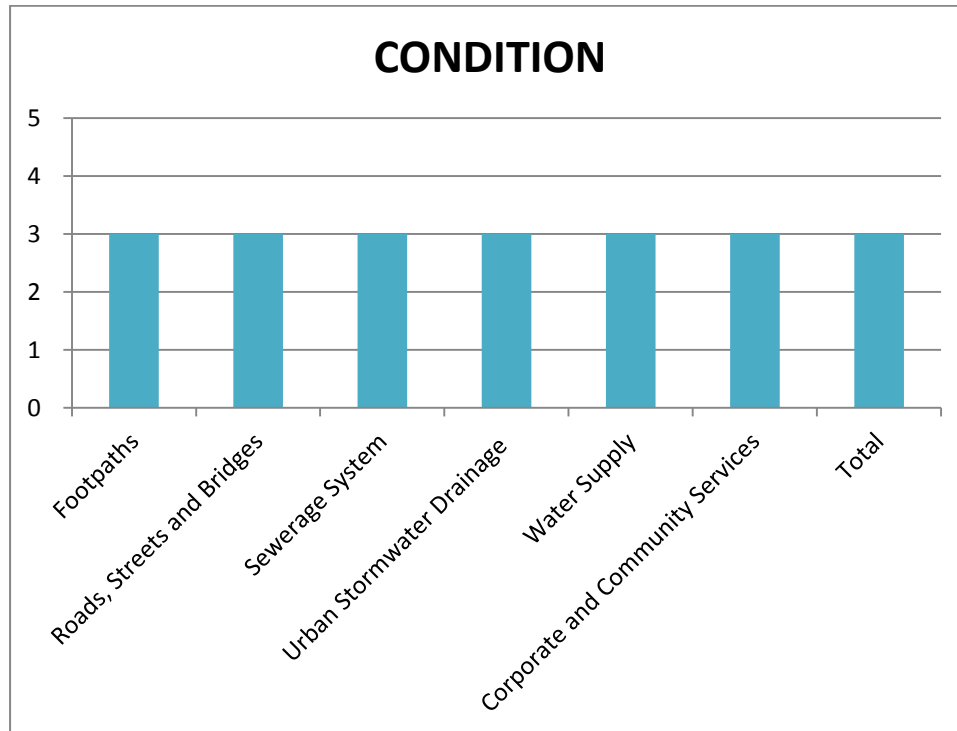


Figure 3: Asset Condition Profile

The condition ratings shown in Figure 3 have been derived from the ratings shown in Special Schedule 7 of the 2010/11 financial statements for Council. The ratings are based on 5 being as new condition. These condition ratings have not been based on any robust inspection of assets, on a cursory evaluation by Council Officers. More detailed condition assessments are required to make these ratings useful.

3.2 Life Cycle Cost

Life cycle costs (or whole of life costs) are the average costs that are required to sustain the service levels over the longest asset life. Life cycle costs include operating and maintenance expenditure and asset consumption (depreciation expense). As part of the review of this Asset Management Strategy the life cycle cost for the services covered in this asset management plan is shown in Table 3. The costs shown in the following tables 3 are based on actual 2013/14 expenditure on operations and maintenance.

Table 3: Life Cycle Cost for Council Services

| Service | 2013/14 Expenditure | | Previous Year Depreciation Exp | Life Cycle Cost (\$/yr) |
|--|---------------------|---------------------|--------------------------------------|----------------------------|
| | Operations ,000 | Maintenance ,000 | | |
| Footpaths | \$0 | \$32 | \$68 | \$0 |
| Roads, Streets and Bridges | \$0 | \$735 | \$2,140 | \$0 |
| Sewerage System | \$0 | \$464 | \$548 | \$0 |
| Urban Stormwater Drainage | \$0 | \$997 | \$257 | \$0 |
| Water Supply | \$0 | \$594 | \$586 | \$0 |
| Corporate and Community Services | \$0 | \$228 | \$956 | \$0 |
| | | | | |
| TOTAL | \$0 | \$3,050 | \$4,555 | \$0 |

Life cycle costs can be compared to life cycle expenditure to give an indicator of sustainability in service provision. Life cycle expenditure includes operating, maintenance and capital renewal expenditure in the previous year or preferably averaged over the past 3 years. Life cycle expenditure will vary depending on the timing of asset renewals. The life cycle expenditure at the start of the plan is shown in Table 4.

Table 4: Life Cycle Expenditure for Council Services

| Service | 2013/14 Expenditure | | Cap Renewal Exp (\$/yr) | Life Cycle Exp (\$/yr) |
|---|---------------------|----------------|----------------------------|------------------------------|
| | Operations | Maintenance | | |
| Footpaths | \$0 | \$32 | \$110 | \$0 |
| Roads, Streets and Bridges | \$0 | \$735 | \$2,489 | \$0 |
| Sewerage System | \$0 | \$464 | \$158 | \$0 |
| Urban Stormwater Drainage | \$0 | \$997 | \$452 | \$0 |
| Water Supply | \$0 | \$594 | \$261 | \$0 |
| Corporate and Community Services | \$0 | \$228 | \$2,123 | \$0 |
| | | | | |
| All Services | \$0 | \$3,050 | \$5,593 | \$0 |

The life cycle costs and life cycle expenditure comparison highlights any difference between present outlays and the average cost of providing the service over the long term. If the life cycle expenditure is less than the life cycle cost, it is most likely that outlays will need to be increased or cuts in services made in the future.

Knowing the extent and timing of any required increase in outlays and the service consequences if funding is not available will assist organisations in providing service to their communities in a financially sustainable manner. This is the purpose of the AM Plans and long term financial plan.

A shortfall between life cycle cost and life cycle expenditure gives an indication of the life cycle gap to be addressed in the asset management and long term financial plan.

The life cycle gap and sustainability indicator for services covered by this asset management plan is summarised in Table 5.

Table 5: Life Cycle Sustainability Indicators

| Service | Life Cycle Cost (\$/yr) | Life Cycle Expenditure (\$/yr) | Life Cycle Gap * (\$/yr) | LC Sustainability Index |
|----------------------------------|-------------------------|--------------------------------|--------------------------|-------------------------|
| Footpaths | \$72 | \$86 | \$14 | 1.19 |
| Roads, Streets and Bridges | \$4,520 | \$4,682 | \$162 | 1.04 |
| Sewerage System | \$1,741 | \$1,131 | -\$610 | 0.65 |
| Urban Stormwater Drainage | \$650 | \$187 | -\$463 | 0.29 |
| Water Supply | \$2,205 | \$2,575 | \$370 | 1.17 |
| Corporate and Community Services | \$1,880 | \$1,938 | \$58 | 1.03 |
| | | | | |
| All Services | \$11,068 | \$10,599 | -\$326 | 0.96 |

Note: * A life cycle gap is reported as a negative value.

3.3 Asset Management Structure

Director of Technical Services has responsibility for service delivery and asset management planning. The Executive Engineer coordinates asset management planning while the Development Manager, Environmental Engineer and Operations Manager are responsible to the Director for delivering the service levels adopted by council for the associated budget

3.4 Council's Asset Management Team

A 'whole of organisation' approach to asset management is reflected by the Shire Council's *Asset Management Team*. The benefits of a council asset management team include:

- Corporate and Council support for sustainable asset management
- Corporate and Council buy-in and responsibility
- Coordination of strategic planning, information technology and asset management activities
- Uniform asset management practices across the organisation
- Information sharing across IT hardware and software
- Pooling of corporate expertise
- Championing of asset management process
- Wider accountability for achieving and reviewing sustainable asset management practices

The role of the *Asset Management Team* will evolve as organisational asset management maturity increases over several phases.

Phase 1

- Strategy development and implementation of asset management improvement program

Phase 2

- Asset management plan development and implementation
- Reviews of data accuracy, levels of service and systems plan development

Phase 3

- Asset management plan operation
- Evaluation and monitoring of asset management plan outputs
- Ongoing asset management plans review and continuous improvement.

Council's *Asset Management Team* is

- Director Technical Services
- Director Corporate Services
- Enterprise Risk Manager
- Executive Engineer
- Operations Manager
- Environmental Engineer
- Development Manager
- Finance Manager
- Technical Officer Asset Management
- Asset Maintenance Officer

3.5 *Financial & Asset Management Core Competencies*

The National Frameworks on Asset Planning and Management and Financial Planning and Reporting define 10 elements. Eleven (11) core competencies have been developed from these elements⁸ to assess 'core' competency under the National Frameworks. The core competencies are:

Financial Planning and Reporting

- Strategic Longer Term Plan
- Annual Budget
- Annual Report

Asset Planning and Management

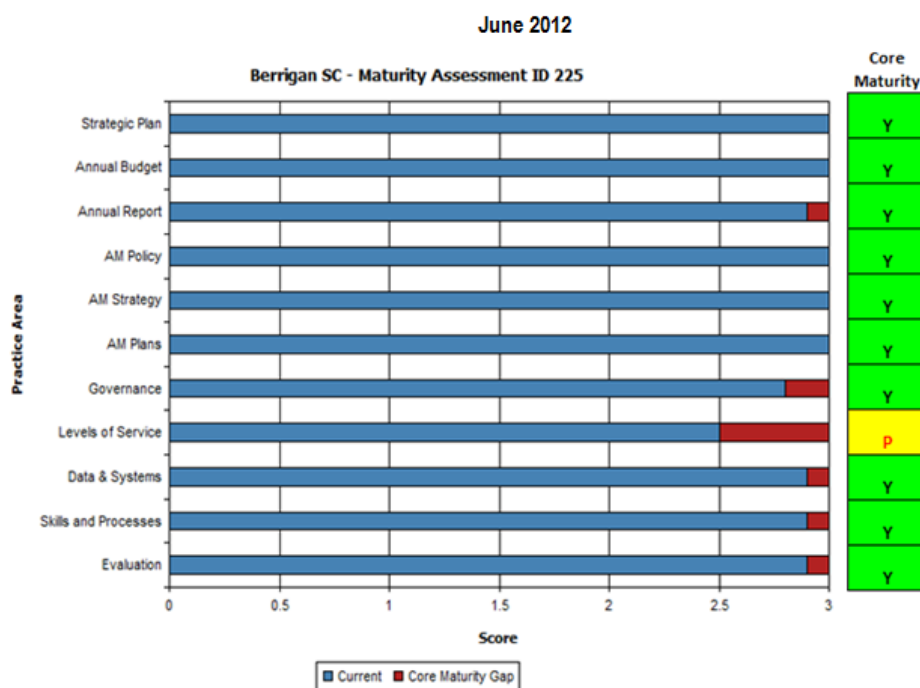
- Asset Management Policy
- Asset Management Strategy
- Asset Management Plan
- Governance & Management
- Levels of Service
- Data & Systems

⁸ Asset Planning and Management Element 2 *Asset Management Strategy and Plans* divided into Asset Management Strategy and Asset Management Plans competencies.

- Skills & processes
- Evaluation

Council's maturity assessment for the core competencies is detailed in Appendix A and summarised in Figure 4. The maturity level as at June 2012 is shown by the blue bars. The maturity gap to be overcome for Council to achieve a core financial and asset management competency is shown by the red bars.

Figure 4: Core Asset Management Maturity



3.6 Strategy Outlook

- Council is able to maintain current service levels for the next ten years at current funding levels. This is dependent on maintenance, in real terms, of existing funding streams including Roads to Recovery funding and community contributions for maintenance and replacement of recreation facilities. There is also no capacity to improve assets to meet adopted levels of service in some areas.
- Council is able to fund current infrastructure life cycle cost at current levels of service and available revenue. This is dependent on maintenance, in real terms, of existing funding streams including Roads to Recovery funding and community contributions for maintenance and replacement of recreation facilities. There is also no capacity to improve assets to meet adopted levels of service in some areas.
- Council has made good progress in key areas to produce documentation for IPR resourcing strategy. Service level reporting is needed as a priority to determine the likely risk and service impact of the resourcing strategy. See detailed assessment in appendix A.

4. Where do we want to be?

4.1 Council's Vision, Mission, Goals and Objectives

Council has adopted a Vision for the future in the Council's Community Strategic Plan – *Berrigan Shire 2023*.

In 2023 we will be recognised as a Shire that builds on and promotes our natural assets and advantages to create employment and economic activity to attract residents, families and tourists.

Berrigan Shire 2023 sets strategic outcomes and the objectives that will frame Council decision making during the planning period. The strategic outcomes describe where Council wants to be. The objectives are the steps needed to get there. Strategic outcomes and objectives relating to the delivery of services from infrastructure are shown in Table 6.

Table 6: Goals and Objectives for Infrastructure Services

| Strategic Outcome | Strategic Objectives |
|--|---|
| Sustainable Natural and Built Landscapes | Support sustainable use of our natural resources and built landscapes |
| | Connect and protect our communities |
| Good Government | Ensure effective governance by Council of Council operations and reporting |
| Supported and Engaged Communities | Create safe, friendly and accessible communities |
| | Support community engagement through life-long learning, culture and recreation |
| Diverse and Resilient Business | Strengthen and diversify the local economy |
| | Connect local, regional and national road, rail and aviation infrastructure |

Council's *Asset Management Policy* defines the Council's aim and service delivery objectives for asset management in accordance with legislative requirements, community needs and affordability.

4.2 Asset Management Policy

Council's *Asset Management Policy* (adopted 19/1/2011) defines the Council's aims and service delivery objectives for asset management and these are in accordance with *Berrigan Shire 2023* and applicable legislation. This policy will be reviewed as required and will be reviewed at least once during the term of the current Council elected September 2012. [R2]

The Council's *Asset Management Strategy* is developed to support its asset management policy and is to enable Council to show:

- How its asset portfolio will meet the service delivery needs of its community into the future,
- What Council's asset management policies are to be achieved, and
- Ensure the integration of Council's asset management with its long term strategic plan.

4.3 Asset Management Aim

To ensure the long-term financial sustainability of Council, it is essential to balance the community's expectations for services with their ability to pay for the infrastructure assets used to provide the services. Maintenance of service levels for infrastructure services requires appropriate investment over the whole of the asset life cycle. To assist in achieving this balance, Council aspires to:

To ensure adequate provision is made for the long-term management and replacement of major technical and physical assets, (including land and property).

In line with this aim, the objectives of the Shire's *Asset Management Policy (adopted 19/1/2011)* and this *Asset Management Strategy* include:

- *Ensuring that Council's services and infrastructure are provided in a sustainable manner, with the appropriate levels of service to residents, visitors and the environment.*
- *Establishing processes that integrate asset management and community strategic planning with Council corporate and long-term financial planning.*
- *Creating an environment where all Council employees take an integral part in overall management of Council assets by creating and sustaining asset management awareness throughout the Council.*
- *Meeting legislative requirements for asset management.*
- *Ensuring resources and operational capabilities are identified and responsibility for asset management is allocated.*
- *Demonstrating transparent and responsible asset management processes that align with demonstrated best practice.*

Strategies to achieve this position are outlined in Section 5.

5. How will we get there?

The *Asset Management Strategy* proposes strategies to enable the objectives of the *Community Strategic Plan*, *Asset Management Policy* and *Asset Management Strategy* to be achieved.

Table 7: Asset Management Strategies

| No | Strategy | Desired Outcome |
|----|--|---|
| 1 | Move from Annual Budgeting to Long Term Financial Planning | The long term implications of Council services are considered in annual budget deliberations |
| 2 | Develop and conduct annually a desk top review <i>Asset Management Plans</i> covering at least 10 years for all major asset classes (80% of asset value). | Identification of services needed by the community and required funding to optimise 'whole of life' costs |
| 3 | Develop <i>Long Term Financial Plan</i> covering 10 years incorporating asset management plan expenditure projections with a sustainable funding position outcome | Sustainable funding model to provide Council services |
| 4 | Incorporate Year 1 of <i>Long Term Financial Plan</i> revenue and expenditure projections into annual budgets | Long term financial planning drives budget deliberations |
| 5 | Review and update asset management plans and long term financial plans after adoption of annual budgets. Communicate any consequence of funding decisions on service levels and service risks | Council and the community are aware of changes to service levels and costs arising from budget decisions |
| 6 | Report Council's financial position at <i>Fair Value</i> in accordance with Australian Accounting Standards, financial sustainability and performance against strategic objectives in Annual Reports | Financial sustainability information is available for Council and the community |
| 7 | Ensure Council's decisions are made from accurate and current information in asset registers, on service level performance and costs and 'whole of life' costs | Improved decision making and greater value for money |
| 8 | Report on Council's resources and operational capability to deliver the services needed by the community in the <i>Annual Report</i> | Services delivery is matched to available resources and operational capabilities |
| 9 | Ensure responsibilities for asset management are identified and incorporated into staff position descriptions | Responsibility for asset management is defined |

| | | |
|----|--|---|
| 10 | Implement an <i>Improvement Plan</i> to realise 'core' maturity for the financial and asset management competencies within 2 years | Improved financial and asset management capacity within Council |
| 11 | Report six monthly to Council by Audit Committee/CEO on development and implementation of <i>Asset Management Strategy, AM Plans and Long Term Financial Plans</i> | Oversight of resource allocation and performance |

6. Asset Management Improvement Plan

The tasks required for 'core' financial and asset management maturity are shown in priority order in Table 8.

Table 8: Asset Management Improvement Plan

Asset management improvement plan

The program of tasks and resources required to achieve a minimum 'core' asset management maturity reflects a number of the improvement program key milestones identified July 2012 – Asset Management Maturity Report. The updated tasks and program are shown below.

Table 8

| IPR Project Plan | Manager Responsible | Key Milestones for Achieving and Retaining Core Maturity | | | | Review Comment |
|---|--|--|--|--|--|--|
| | | Jan 2013 – May 2013 | May 2013 | July 2013 | July 2013 – June 2017 | |
| Key Project Components | | | | | | March 2015 |
| 1. | General Manager | | | <i>Ensure that planned reviews of Asset Management Plans reflect Berrigan Shire 2023 priority projects</i> | <i>Refine integration between CSP and resourcing strategy and service level targets. Include state of Assets reporting in future Annual Reports linked to AMPs</i> | N/A due for review 2015/16 |
| Review and update Berrigan Shire 2023 | Director Technical Services | | | | | |
| 2. | General Manager | <i>Complete draft resourcing strategy that balances LTFP with AMPs. AM strategy outlines</i> | <i>Council Adopts 2013 Resourcing Strategy</i> | <i>New Council engages community in reviewing and updating the Council's</i> | <i>Council adopts 2013-2023 Resourcing Strategy that meets IPR legislative requirements</i> | Updated LTFP Base Scenario and extended to 2025 No significant change for Resourcing Strategy |
| Resourcing Strategy development and coordination | Strategic and Social Planning Coordinator | | | | | |

| IPR Project Plan | Manager Responsible | Key Milestones for Achieving and Retaining Core Maturity | | | | Review Comment March 2015 |
|--|--|--|--|---|-----------------------|------------------------------|
| | | Jan 2013 – May 2013 | May 2013 | July 2013 | July 2013 – June 2017 | |
| Key Project Components | | risks of current maturity as well as service levels that can be achieved by resourcing strategy | | Resourcing Strategy as per community consultation strategy. | | |
| 2.1 <i>Review and update Long Term Financial Plan</i> | Director Corporate Services Director Technical Services | <i>New Council reviews LTFP and accompanying delivery programme. Ensuring LTFP balances with AMP costs to deliver service level and risk targets. This may involve a number of scenarios</i> | <i>New Council adopts LTFP and updated 2013 delivery programme and operational plan. LTFP.</i> | | | |
| 2.2 <i>Review and update Asset Management Plans Policy, Strategy</i> | Director Technical Services Executive | <i>Ensure AMPs contain service levels and risks that reflect available resources in LTFP as well</i> | <i>Council adopts 2013-2023 Asset Management Policy and Strategy that meet</i> | <i>Update resourcing strategy as required.</i> <i>Council review of AM Policy as required – (must be</i> | | |

| IPR Project Plan | Manager Responsible | Key Milestones for Achieving and Retaining Core Maturity | | | | Review Comment March 2015 |
|---|--|---|---|----------------------------------|---|------------------------------|
| | | Jan 2013 – May 2013 | May 2013 | July 2013 | July 2013 – June 2017 | |
| Key Project Components | Engineer | <i>as scenarios to achieve target levels of service (if different to achievable levels of service)</i> <i>Adopt AMPs, AM Strategy and AM Policy.</i> | <i>IPR legislative requirements as a key component of the Council's Resourcing Strategy by June</i> | | <i>reviewed at least once during Council term)</i> <i>Service levels of reviewed AMPs will report on 'function, capacity and utilisation'</i> <i>Asset Management C'ttee review of AMPs improvement plans</i> | |
| 3.1 2012-2013 Business Planning and Budgeting coordination | Director Corporate Services Finance Manager | <i>By May draft 2013-2014 Operational Plan actions against service activities that can be delivered with available revenue and that will achieve strategies in the Delivery Program</i> | <i>Complete delivery programme</i> | <i>Update delivery programme</i> | <i>Update delivery programme</i> | |

| IPR Project Plan | Manager Responsible | Key Milestones for Achieving and Retaining Core Maturity | | | | Review Comment |
|--|--|--|--|---|---|--|
| | | Jan 2013 – May 2013 | May 2013 | July 2013 | July 2013 – June 2017 | |
| Key Project Components | | | | | | March 2015 |
| 3.2 Annual Budget and Report | Director Corporate Services Director Technical Services | | | | <i>Annual Report SS7 to align IPR documents & include report on state of assets</i> | Annual Report includes State of Asset Report |
| 3.3 Develop a Knowledge / Information Management Strategy | Director Corporate Services | <i>Within Council resources Draft a proposal for developing a Knowledge / Complete Information Management Strategy</i> | <i>Complete knowledge management strategy for systems and data</i> | <i>Annual review of residual values and asset lives</i> | <i>Integrate with knowledge management strategy with Council Risk Management Processes</i> | |
| 4.1 Community Engagement Strategy | Strategic and Social Planning Coordinator | . | | | <i>As Asset Plans are scheduled for Review develop Community Engagement Strategy that seeks feedback and Communicate s achievable service targets/risks</i> | <i>Reviewed Asset Plans – Transport and PAMPS describe community engagement undertaken</i> |
| 4.2 Councillor Engagement Strategy | General Manager | | | | <i>As Asset Plans are scheduled for Review develop Community Engagement</i> | |

| IPR Project Plan | Manager Responsible | Key Milestones for Achieving and Retaining Core Maturity | | | | |
|---------------------------|------------------------|---|----------|-----------|--------------------------|--|
| | | Jan 2013 – May 2013 | May 2013 | July 2013 | July 2013 – June 2017 | Review Comment March 2015 |
| Key Project Components | | | | | | <i>Strategy that seeks feedback and Communicate s achievable service targets/risks</i> |

Appendix A Asset Management Maturity Assessment Second Assessment: 23 July 2012



Prepared by: The Institute of Public Works Engineering Australia and Jeff Roorda &
Associates

Berrigan Shire Council



Asset Management Maturity Audit Second Assessment

Version 1.02
23rd July 2012

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The Institute of Public Works Engineering Australia and Jeff Roorda & Associates

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ABBREVIATIONS

| | |
|-----------------|---|
| AAAC | Average annual asset consumption |
| AIFMG | Australian Infrastructure Financial Management Guidelines |
| AM | Asset Management |
| AMIP | Asset Management Improvement Plan |
| AMP | Asset management plan |
| AMS | Asset management strategy |
| CRC | Current Replacement Cost |
| CSP | Community Strategic Plan |
| IIMM | International Infrastructure Management Manual (IPWEA) |
| IPR | NSW Integrated Planning and Reporting |
| IRMP | Infrastructure risk management plan |
| KMS | Knowledge Management Strategy |
| LCC | Life Cycle cost |
| LCE | Life cycle expenditure |
| LGRF | Local Government Reform Fund |
| LTFP | Long term financial plan |
| NAMF | National Asset Management Framework |
| NAMSPLUS | IPWEA asset management plan resource templates |

1. EXECUTIVE SUMMARY

Councils Overall Maturity

This report is the follow up on the maturity audit completed approximately a year ago and shows progress achieved. The target is to achieve and sustain core maturity as defined by the National Asset Management Framework (NAMF) and Report as per the requirement below.

“The enhanced framework provides for the collection of asset management data to:

- *enable the State and/or councils to measure asset management performance over time;*
- *identify infrastructure funding gaps; and*
- *enable councils to benchmark within the sector and council groups within their State and across Australia.*

Councils should also continually work to improve the consistency of the financial data they produce, particularly in relation to capital expenditure and the allocations between maintenance, renewal and upgrade. ¹ “

This latest 2012 maturity assessment shows that Council has made substantial progress and is at core maturity for the key IPR documentation for:

- Community Strategic Plan
- Asset Management Policy
- Asset Management Plans
- Asset Management Strategy
- Long Term Financial Plans

Appendix A shows the planned improvement programme under the funding package and the progress achieved.

Asset Management Improvement Programme

The asset management improvement programme is shown in section 3 of this report. This needs to be combined with the improvement programmes set out in each asset management plans and any risk management actions identified in the risk management plan.

Appendices B, C and D provide an outline for asset management governance to manage, prioritise and report on the improvement programme.

Measurement Methodology

Documents have been examined and key staff across Council were interviewed to ensure a comprehensive assessment of maturity and capability. The nature of the interviews involved analysis of the 11 asset management

practice areas with asset custodians and other staff directly involved in asset related service provision and organisation support. The outcomes of the assessment analysis for each practice area are included in Appendix A. For each of the 11 practice areas the following information has been provided:

- The current assessed maturity level;
- Key observations on the current maturity level;
- Implications of the assessed current maturity level;
- Recommendations on actions required to be taken to reach a minimum or core level of maturity.

Core Maturity

The core target maturity is based on core custodial responsibilities identified in the National Asset Management Framework and the IIMM and comprises the proposed minimum requirements for Council as custodian of community assets to carry out the following activities:

- Record and report on the state of all assets to the community;
- Meet current statutory reporting requirements;
- Ensure community safety; and
- Provide management information to guide decisions by council on the cumulating impact of decisions.

The core maturity level also aligns with the requirements, and underlying necessary organisational capability for meeting core requirements.

A score of 3 represents the core maturity level at the recommended minimum level of asset management for the organisation.

The Next Steps

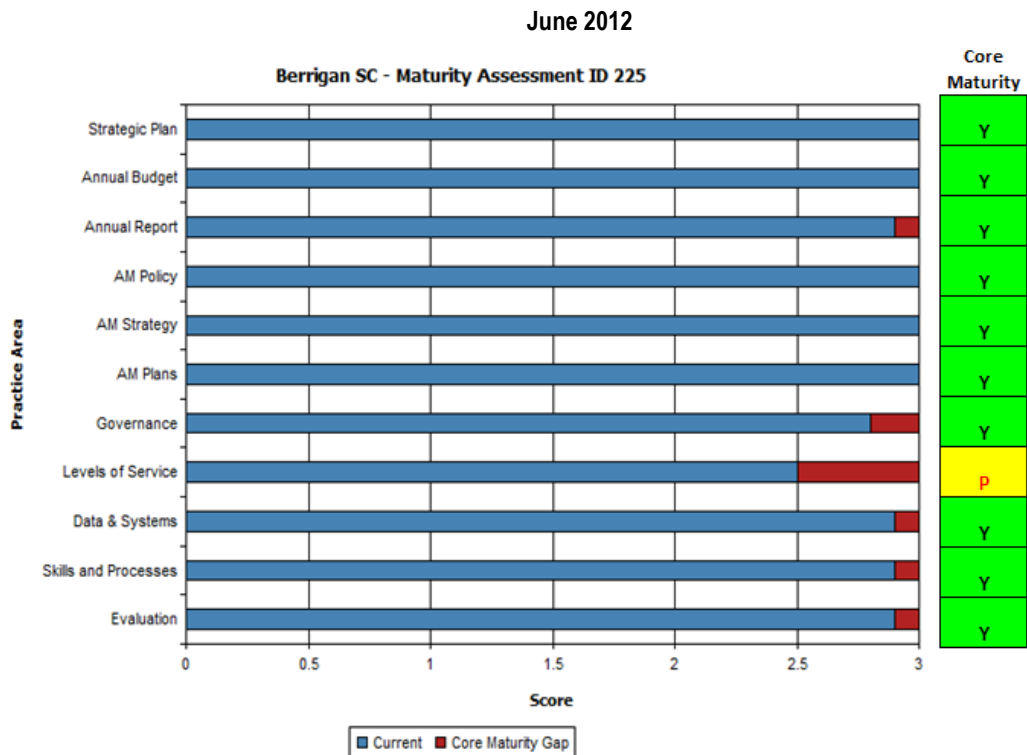
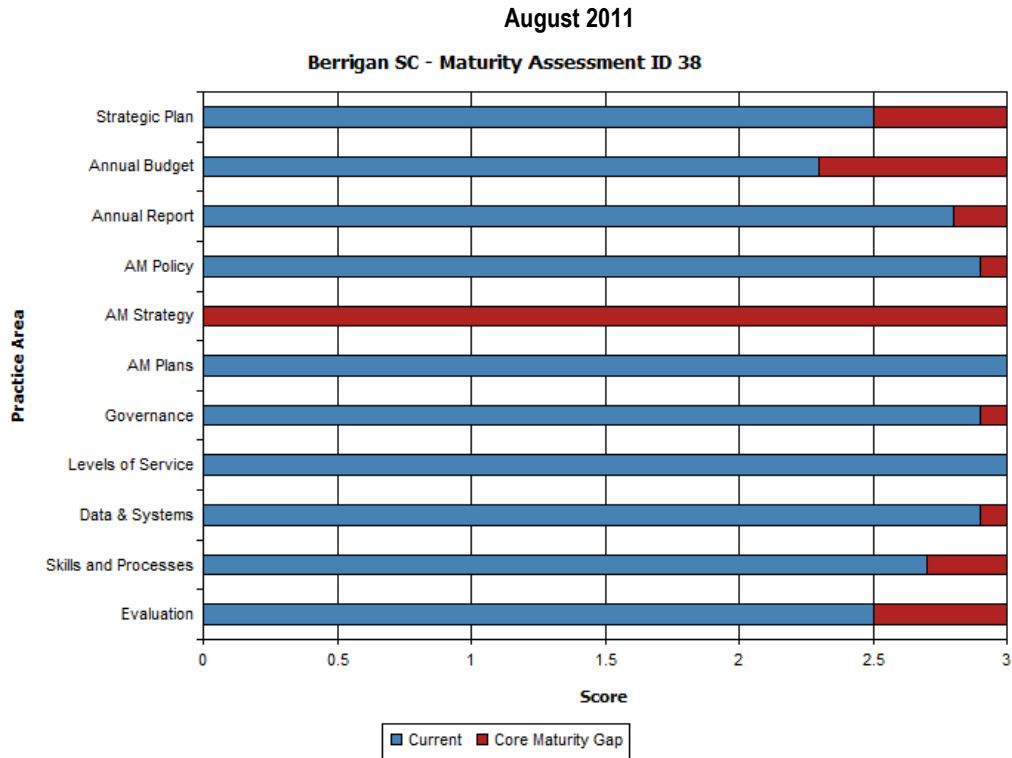
It is recommended that as part of the consideration of this report, Council's Asset Management Steering Committee or equivalent governance group review and adopts the asset management improvement plan.

¹ *Local Government Financial Sustainability Nationally Consistent Frameworks, Framework 2, ASSET PLANNING AND MANAGEMENT, May 2009*

2. RESULTS

The key result is whether Council has materially achieved core maturity for each practice area shown as:

- “Y”. Where the judgement is that Council is at core level and meets IPR and NAMF requirements
- “N”, where characteristics of the practice areas are not commenced,
- “P” where the practice area is partially completed



| | |
|-------------------------|---|
| Core Level Achieved | Y |
| Partial - In progress | P |
| No substantial progress | N |

Council has made very good progress in key areas to produce documentation for IPR resourcing strategy. Service level reporting is needed as a priority to determine the likely risk and service impact of the resourcing strategy. See detailed assessment in appendix A.

3. IMPROVEMENT PLAN

Council has made very good progress in key areas to produce documentation for IPR resourcing strategy. Service level reporting is needed as a priority to determine the likely risk and service impact of the resourcing strategy.

| Practice Area | Recommendations | Task ID | Status | Responsibility | Risk | Due Date |
|----------------------------|--|----------------|---------------|-----------------------|-------------|-----------------|
| Strategic Longer Term Plan | 1. Include state of the assets reporting in future annual reports linked to AMPs. | 1 | | | | |
| Annual Budget | 1. Annual review in light of service level trends | 2 | | | | |
| Annual Report | 1. Review future from (1 July 2013) annual report SS7 to align with IPR documents and report on state of the assets. | 3 | | | | |
| AM Policy | 1. Annual review of AM policy | 4 | | | | |
| AM Strategy | 1. Annual review of main objective - maintain current service level. | 5 | | | | |
| AM Plans | 1. Future improvement to service levels reporting on state of the assets (function/capacity/utilisation) | 6 | | | | |
| | 2. AM steering committee regular review of table 8.s in AMPS (improvement plan) | 7 | | | | |
| Governance and Management | 1. Table of high risk management tasks and action officers with training requirements. | 8 | | | | |
| | 2 Attach governance charters and risk business processes to the AM Strategy. | 9 | | | | |
| Levels of Service | 1. Review state of the assets based service reporting after completion of flood damage repair. | 10 | | | | |
| Data & Systems | 1. Ongoing documentation of asset register maintenance process with sample based data validation of unit costs and useful lives. | 11 | | | | |
| Skills and Processes | 1. Annual review of residual values and asset lives. | 12 | | | | |
| Evaluation | 1. Implement state of the assets reporting in future annual reports. | 13 | | | | |

4. BACKGROUND

Following an assessment of all councils by a taskforce committee comprising representatives from Local Government & Shires Associations, Local Government Managers Australia, Institute of Public Works Engineering Australia (IPWEA) and the Division of Local Government, your Council was identified as being offered assistance. The assessment had regard to each council's financial and technical capacity. It also gave priority to councils with a population of less than 10,000 and those that had nominated to be in Group 3 for Integrated Planning and Reporting.

This assistance comprises a fully funded Asset Management Maturity and Gap Analysis and a cash grant of \$30,000. The total value of this assistance is \$38,000. Also included is access to asset management tools, training and other resources.

This Gap Analysis is an objective analysis of your organisation's asset management and financial planning maturity following the application of the grant funds. It was conducted on-site by an IPWEA representative using the NAMS.PLUS tools for assessing Asset Management Maturity and Gap Analysis. This assessment tool has been in use by some Councils for a number of years.

The Gap Analysis makes an assessment of Council's maturity in regards to Stewardship, Asset Management Planning and Financial Planning. The independent assessment was conducted in two parts. The initial 2011 assessment contained in appendix A provided the Council with a prioritised Action Plan to guide Council towards achieving better asset management and financial outcomes.

This second assessment is intended to report on how Council has applied the assistance grant. This report and implementation plan is designed to enable Council to continue to meet the IP&R and NAMF reporting requirements.

There are still some outstanding actions that are included in the improvement programme in section 3 of this report.

5. LINKING THE IMPROVEMENT PROGRAMME TO AGREED NATIONALLY CONSISTENT FRAMEWORKS

Section 2 shows the results against the IPR and NAMF requirements. The full detailed assessment is shown in Appendix B. The ongoing asset management improvement programme items are shown in Section 3. Table 5.1 below shows the link between the agreed elements of the Local Government Reform Fund (NAMF) and the key documents, tasks and reports that are still to be completed in 2012 /13.

Table 5.1

| <i>Elements of a National Approach²</i> | <i>Core Level Assessment In Appendix A and Key Improvement Tasks in Appendix B</i> | <i>Core Level Content and Documentation as per IPR and Agreed Nationally Consistent Frameworks</i> |
|--|---|--|
| Strategic longer term plan (Strategic Plan) – Framework 3 - Element 4.2 | Practice Area = Strategic Plan | <p><i>The plan should include:</i></p> <ul style="list-style-type: none"> • <i>where the council is at that point in time – current position;</i> • <i>where it wants to get to – vision and strategic objectives of the council;</i> • <i>how it is going to get there – strategies for achieving those objectives;</i> • <i>mechanisms for monitoring the achievement of the objectives; and</i> • <i>how the plan will be resourced.</i> |

² Local Government Financial Sustainability Nationally Consistent Frameworks Frameworks 1,2 & 3, May 2009

| <u>Elements of a National Approach</u>² | <u>Core Level Assessment In Appendix A and Key Improvement Tasks in Appendix B</u> | <u>Core Level Content and Documentation as per IPR and Agreed Nationally Consistent Frameworks</u> |
|--|---|---|
| Budget – Framework 3 - Element 4.3 | Practice Area = Budget | <p>A budget includes:</p> <ul style="list-style-type: none"> • Estimates of revenue and expenditure with an explanation of the assumptions and methodologies underpinning the estimates; • Explanation of how revenue will be applied; • Connection to the strategic objectives; and • Explanation of the financial performance and position of the council. |
| Annual Report – Framework 3 - Element 4.4 | Practice Area = Annual Report | <p>The report of the council's operations (in the annual report) needs to include a broad range of information, particularly:</p> <ul style="list-style-type: none"> • reviews on the performance of the council against strategic objectives; • information on a range of other matters such as major works undertaken, the range of activities undertaken, major policy initiatives and major changes in the council's functions or structures; and • details about the council, including information about the councillors, the General Manager, senior officers and the organisational structure. |
| Development of an Asset Management Policy – Framework 2 - Element 4.1 | Practice Areas = AM Policy | <p>Adopt and implement a Policy that requires the adoption of an asset management plan informed by community consultation and local government financial reporting, and which is supported by training in financial and asset management.</p> |
| Strategy and Planning – Framework 2 - Element 4.2 <i>Long Term Financial Plan Asset Management Plans Asset Management Strategy</i> | Practice Areas = AM Strategy and AM Plans | <p>The development of an asset management strategy by councils will enable councils to show how their asset portfolio will meet the service delivery needs of their communities into the future, enable councils' asset management policies to be achieved and ensure the integration of councils' asset management with their long term strategic plans.</p> |
| Governance and Management Arrangements- Framework 2 - Element 4.3 | Practice Areas = Governance | <p>Evidence of good corporate governance in asset management would include councils:</p> <ul style="list-style-type: none"> • assigning roles and responsibilities for asset management between the GM, the Council and senior managers/ asset managers; and • having a mechanism in place to provide high level oversight of the delivery of council's asset management strategy and plan; and • maintaining accountability mechanisms to ensure that council resources are appropriately utilised to address councils' strategic plans and priorities. |

| <u>Elements of a National Approach</u>² | <u>Core Level Assessment In Appendix A and Key Improvement Tasks in Appendix B</u> | <u>Core Level Content and Documentation as per IPR and Agreed Nationally Consistent Frameworks</u> |
|--|---|--|
| Defining Levels of Service - Framework 2 - Element 4.4 | Practice Area = Levels of Service | <p>Establish service delivery needs and define service levels in consultation with the community;</p> <ul style="list-style-type: none"> • establish quality and cost standards for services to be delivered from assets; and • regularly review their services in consultation with the community to determine the financial impact of a reduction, maintenance or increase in service |
| Data and Systems - Framework 2 - Element 4.5 | Practice Area = Data and Systems | <p>The enhanced framework provides for the collection of asset management data to:</p> <ul style="list-style-type: none"> • enable the State and/or councils to measure asset management performance over time; • identify infrastructure funding gaps; and • enable councils to benchmark within the sector and council groups within their State and across Australia. <p>Councils should also continually work to improve the consistency of the financial data they produce, particularly in relation to capital expenditure and the allocations between maintenance, renewal and upgrade.</p> |
| Skills and Processes - Framework 2 - Element 4.6 | <p>Practice Areas = Skills and Processes.</p> <p>This is reporting on how effectively Council is utilising state and national improvement programmes.</p> | <p>The enhanced asset management framework contains a continuous improvement program, which includes:</p> <ul style="list-style-type: none"> • providing councils with a 'whole of organisation' perspective and a best practice framework to enable continuous improvement of their asset management practices. This would include helping councils to set targets for future improvement; • developing and providing ongoing training programs for councillors, council management and officers on key asset management topics in partnership with peak bodies and agencies; and • providing the sector with best practice guides on key asset management topics to improve condition assessment, valuation of assets and accounting treatment. |
| <p>Evaluation - Framework 2 - Element 4.7 and</p> <p>Use of Indicators - Framework 1 - Element 4.7 and</p> | <p>Practice Area = Evaluation</p> <p>This reports on internal and external reporting including how Council reports on service level trends and risks where renewal levels as stipulated in the asset management plan are not being met – in other words there is a renewal gap that is not being addressed.</p> | <p>An asset management framework should contain a mechanism which measures its effectiveness including the asset management programs and initiatives implemented and Accounting Standards are independently audited.</p> <p>AND</p> <p>Indicators are signals used to convey evidence of certain directions being taken by a council and to assess whether or not desired outcomes are being achieved.</p> <p>To be effective, it is essential that indicators:</p> <ul style="list-style-type: none"> • measure those factors which define financial sustainability; • be relatively few in number; and • be based on information that is readily available and reliable. |

6. ONGOING COUNCILLOR AND COMMUNITY ENGAGEMENT

Asset management sustainability is reliant on Council engaging with the community on affordable and sustainable service levels to determine satisfactory service levels and the trade off between what the community is prepared to pay and the quality and mix of services Council can afford to provide.

Table 6.1 shows the draft ongoing engagement programme and key milestones. This should be reviewed every quarter.

Table 6.1

| Project Plan Key Project Components | Key Reporting and Engagement Tasks | | | |
|--|--|---|--|--|
| | Jan – Jun 2012 | Jul – Dec 2012 | Jan – Jun 2013 | After June 2013 |
| 1. Review and update community strategic plan | <i>Ensure CSP aligns with Strategy and Planning Documents. Additional scenarios may be needed to balance LTFP resources to achievable service targets.</i> | <i>Brief new Council on any important sustainability, risk and service level implications identified in the 2012 Strategy and Planning Documents.</i> | <i>Following completion of service level and risk reporting determine ongoing community engagement for sustainable service delivery.</i> | <i>Outgoing Council reports progress made during their Council term</i> |
| 2. - Strategy and Planning Documents development and coordination | <i>Complete draft Strategy and Planning Documents that balances LTFP with AMPs. AM strategy outlines risks of current maturity as well as service levels that can be achieved by Strategy and Planning Documents</i> | | | <i>New Council engages community in reviewing and updating the Council's Strategy and Planning Documents as per community consultation strategy.</i> |
| 2.1 Review and update Long Term Financial Plan | <i>Ensure LTFP balances with AMP costs to deliver service level and risk targets. This may involve a number of scenarios. If the LTFP results in service level decline and higher risks there needs to be a Councillor and Community engagement process so that the risks and trade off process is communicated.</i> | | | <i>Annual review or LTFP and delivery programme</i> |
| 2.2 Review and update Asset Management Plans Policy, Strategy | <i>Complete balanced AM Policy, Plans and Strategy in 2012 with an achievable resourcing plan and service targets and performance reporting based on the resourcing strategy. Council may have additional scenarios showing alternative service levels if funding is available.</i> | <i>Ensure AMPs contain service levels and risks that reflect available</i> | <i>Council reviews resourcing strategy every year including a state of the assets report</i> | <i>Update Strategy and Planning Documents as required</i> |

| Project Plan | Key Reporting and Engagement Tasks | | | |
|------------------------|------------------------------------|--|--|-----------------|
| Key Project Components | Jan – Jun 2012 | Jul – Dec 2012 | Jan – Jun 2013 | After June 2013 |
| | | <i>resources in LTFP as well as scenarios to achieve target levels of service (if different to achievable levels of service)</i> | <i>on condition, function and capacity trends against targets.</i> | |

7. KEY GOVERNANCE STRATEGIES FOR THE ASSET IMPROVEMENT PROGRAMME

The following key strategies are an amalgamation of improvement actions in the detailed maturity assessment in appendix B.

Key Strategy 1 – Ensure Councillors adopt and implement an Asset Management Policy

Key Strategy 2 – Implement the governance process for monitoring and reporting to the Senior Management Team on the progress, achievement and costs benefit and risks of the asset management improvement programme. An Asset Management Steering Committee will have oversight over the AMIP to ensure the improvement targets are achieved and report on any organisational risks associated with the current asset management maturity.

Key Strategy 3 - Continue to develop and update Asset Management Plans and Strategy³ for the major asset groups to ensure that AMPs clearly communicate asset service related costs, benefits and risks for what can be delivered by the Strategy and Planning Documents and also what cannot be delivered under the adopted Strategy and Planning Documents.

Key Strategy 4 – Implement business processes to identify infrastructure expenditure by both:

Expenditure Category i.e. the Asset Group it is associated with; for example, road pavement, seal, kerb and paths.

Expenditure Type – operating, maintenance, capital renewal, capital upgrade or capital expansion

Key Strategy 5 - Consider the ongoing ownership costs of new capital works proposals in budget deliberations and ensure all future asset related costs are included in the asset management plan projections for both existing and proposed assets for the next 10 years. See appendix C, flowchart GOV_2 for a scenario based process to ensure the LTFP forward funding model balances to the Asset Management Plan costs and corresponding service levels and risks.

Key Strategy 6 - Develop a Risk Management Plan for all asset classes such that risks are managed and any high residual risks are reported to Council via an Audit Committee or equivalent (see appendix C flowchart GOV_3).

Key Strategy 7 – Annually review the completeness and accuracy of the data for all assets so that the asset register is at all times materially accurate.⁴

Key Strategy 8 - Use a knowledge management strategy to ensure that appropriate and optimal decision support information is available to clearly communicate the cumulative consequences of decisions and provides an asset register capable of meeting both technical and financial reporting requirements.

Key Strategy 9 – Annually review the Asset Accounting and Capitalisation Policy to ensure asset accounting processes are consistent with Fair Value Reporting (AASB116) as outlined in the Australian Infrastructure Financial Management Guidelines (AIFMG).

Key Strategy 10 – Ensure the Long Term Financial Plan includes at least one scenario that communicates resources necessary for sustainable renewal of infrastructure and which identifies all asset life cycle costs.

Key Strategy 11 - Ensure the Strategic Plan covers at least 10 years. The 10 year Strategy and Planning Documents for all Council functions will consider both the future anticipated income projections, and the future expenditure requirements to sustain services. The strategic plan will consider the expenditures identified in the Asset Management Plans, will provide input into the Annual Plan and Budget and report service level and risk consequences in the community strategic plan.

Key Strategy 12 - Continue to improve the information on the relationship between the service level and cost so that future community consultation will be well informed of the benefits, risks and costs of the community strategic plan.

Key Strategy 13 – Review the maturity assessment annually to ensure core maturity is maintained.

³ The IPWEA NAMSPLUS Practice Notes include a template and How To Guide for preparing an AM Strategy <http://www.ipwea.org.au/assetmanagement/aboutnamsau/namsplus/>

⁴ AASB 1031 Materiality, see also AIFMG, IPWEA 2010.

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GLOSSARY

Annual service cost (ASC)

An estimate of the cost that would be tendered, per annum, if tenders were called for the supply of a service to a performance specification for a fixed term. The Annual Service Cost includes operating, maintenance, depreciation, finance/ opportunity and disposal costs, less revenue.

Asset class

Grouping of assets of a similar nature and use in an entity's operations (AASB 166.37).

Asset condition assessment

The process of continuous or periodic inspection, assessment, measurement and interpretation of the resultant data to indicate the condition of a specific asset so as to determine the need for some preventative or remedial action.

Asset management

The combination of management, financial, economic, engineering and other practices applied to physical assets with the objective of providing the required level of service in the most cost effective manner.

Asset Management Plan

Each council must prepare an Asset Management Strategy and Asset Management Plan/s to support the Community Strategic Plan and Delivery Program.

The Asset Management Strategy and Plan/s must be for a minimum timeframe of 10 years.

Asset Management Strategy **

The Asset Management Strategy must include a council endorsed Asset Management Policy. The Asset Management Strategy must identify assets that are critical to the council's operations and outline risk management strategies for these assets. The Asset Management Strategy must include specific actions required to improve council's asset management capability and projected resource requirements and timeframes.

Assets

Future economic benefits controlled by the entity as a result of past transactions or other past events (AAS27.12). Property, plant and equipment including infrastructure and other assets (such as furniture and fittings) with benefits expected to last more than 12 month.

Average annual asset consumption (AAAC)

The amount of a local government's asset base consumed during a year. This may be calculated by dividing the Depreciable Amount (DA) by the Useful Life and totalled for each and every asset OR by dividing the Fair Value (Depreciated Replacement Cost) by the Remaining Life and totalled for each and every asset in an asset category or class.

Capital expansion expenditure

Expenditure that extends an existing asset, at the same standard as is currently enjoyed by residents, to a new group of users. It is discretionary expenditure, which increases future operating, and maintenance costs, because it increases council's asset base, but may be associated with additional revenue from the new user group, eg. extending a drainage or road network, the provision of an oval or park in a new suburb for new residents.

Capital expenditure

Relatively large (material) expenditure, which has benefits, expected to last for more than 12 months. Capital expenditure includes renewal, expansion and upgrade. Where capital projects involve a combination of renewal, expansion and/or upgrade expenditures, the total project cost needs to be allocated accordingly.

Capital funding

Funding to pay for capital expenditure.

Capital grants

Monies received generally tied to the specific projects for which they are granted, which are often upgrade and/or expansion or new investment proposals.

Capital investment expenditure

See capital expenditure definition

Capital new expenditure

Expenditure which creates a new asset providing a new service to the community that did not exist beforehand. As it increases service potential it may impact revenue and will increase future operating and maintenance expenditure.

Capital renewal expenditure

Expenditure on an existing asset, which returns the service potential or the life of the asset up to that which it had originally. It is periodically required expenditure, relatively large (material) in value compared with the value of the components or sub-components of the asset being renewed. As it reinstates existing service potential, it has no impact on revenue, but may reduce future operating and maintenance expenditure if completed at the optimum time, e.g. resurfacing or resheeting a material part of a road network, replacing a material section of a drainage network with pipes of the same capacity, resurfacing an oval. Where capital projects involve a combination of renewal, expansion and/or upgrade expenditures, the total project cost needs to be allocated accordingly.

Capital upgrade expenditure

Expenditure, which enhances an existing asset to provide a higher level of service or expenditure that will increase the life of the asset beyond that which it had originally. Upgrade expenditure is discretionary and often does not result in additional revenue unless direct user charges apply. It will increase operating and maintenance expenditure in the future because of the increase in the

council's asset base, e.g. widening the sealed area of an existing road, replacing drainage pipes with pipes of a greater capacity, enlarging a grandstand at a sporting facility. Where capital projects involve a combination of renewal, expansion and/or upgrade expenditures, the total project cost needs to be allocated accordingly.

Class of assets

See asset class definition

Component

An individual part of an asset which contributes to the composition of the whole and can be separated from or attached to an asset or a system.

Cost of an asset

The amount of cash or cash equivalents paid or the fair value of the consideration given to acquire an asset at the time of its acquisition or construction, plus any costs necessary to place the asset into service. This includes one-off design and project management costs.

Current replacement cost (CRC)

The cost the entity would incur to acquire the asset on the reporting date. The cost is measured by reference to the lowest cost at which the gross future economic benefits could be obtained in the normal course of business or the minimum it would cost, to replace the existing asset with a technologically modern equivalent new asset (not a second hand one) with the same economic benefits (gross service potential) allowing for any differences in the quantity and quality of output and in operating costs.

Current replacement cost "As New" (CRC)

The current cost of replacing the original service potential of an existing asset, with a similar modern equivalent asset, i.e. the total cost of replacing an existing asset with an as NEW or similar asset expressed in current dollar values.

Cyclic Maintenance

Replacement of higher value components/sub-components of assets that is undertaken on a regular cycle including repainting, building roof replacement, cycle, replacement of air conditioning equipment, etc. This work generally falls below the capital/ maintenance threshold and needs to be identified in a specific maintenance budget allocation

Strategic Plan **

The Strategic Plan to be for at least 5 years (preferably 10 years and:

- Reflects the needs of the community for the foreseeable future
- Brings together detailed requirements such as an AM Plan and Long Term Financial Plan
- Details what council expects to do in the longer term
- Demonstrated how councils intends to resource the plan
- Is prepared with community consultation

Long term works programme**

The Forward Works Programme must directly address the objectives and strategies of the Community Strategic Plan and identify principal activities that council will undertake in response to the objectives and strategies.

- The Forward Works Programme must inform, and be informed by, the Strategy and Planning Documents.
- The Forward Works Programme must address the full range of council operations.
- The Forward Works Programme must allocate high level responsibilities for each action or set of actions.
- Financial estimates for the four year period must be included in the Delivery Program.

Depreciable amount

The cost of an asset, or other amount substituted for its cost, less its residual value (AASB 116.6)

Depreciated replacement cost (DRC)

The current replacement cost (CRC) of an asset less, where applicable, accumulated depreciation calculated on the basis of such cost to reflect the already consumed or expired future economic benefits of the asset

Depreciation / amortisation

The systematic allocation of the depreciable amount (service potential) of an asset over its useful life.

Economic life

See useful life definition.

Expenditure

The spending of money on goods and services. Expenditure includes recurrent and capital.

Fair value

The amount for which an asset could be exchanged, or a liability settled, between knowledgeable, willing parties, in an arms length transaction.

Greenfield asset values

Asset (re)valuation values based on the cost to initially acquire the asset.

Heritage asset

An asset with historic, artistic, scientific, technological, geographical or environmental qualities that is held and maintained principally for its contribution to knowledge and culture and this purpose is central to the objectives of the entity holding it.

Infrastructure assets

Physical assets of the entity or of another entity that contribute to meeting the public's need for access to major economic and social facilities and services, e.g. roads, drainage, footpaths and cycleways. These are typically large, interconnected networks or portfolios of composite assets. The components of these assets may be separately maintained, renewed or replaced individually so that the required level and standard of service from the

network of assets is continuously sustained. Generally the components and hence the assets have long lives. They are fixed in place and are often have no market value.

Knowledge Management Strategy **

Knowledge Management provides the systems, processes and information necessary to understand and communicate the cumulative consequences of decisions. A knowledge management strategy communicates the current level of knowledge management and a strategy for improving the capability to make wise informed choices taking into account benefits, costs and risk.

Level of service

The defined service quality for a particular service against which service performance may be measured. Service levels usually relate to quality, quantity, reliability, responsiveness, environmental, acceptability and cost).

Life Cycle Cost

The life cycle cost (LCC) is average cost to provide the service over the longest asset life cycle. It comprises annual maintenance and asset consumption expense, represented by depreciation expense. The Life Cycle Cost does not indicate the funds required to provide the service in a particular year.

Life Cycle Expenditure

The Life Cycle Expenditure (LCE) is the actual or planned annual maintenance and capital renewal expenditure incurred in providing the service in a particular year. Life Cycle Expenditure may be compared to Life Cycle Expenditure to give an initial indicator of life cycle sustainability.

Loans / borrowings

Loans result in funds being received which are then repaid over a period of time with interest (an additional cost). Their primary benefit is in 'spreading the burden' of capital expenditure over time. Although loans enable works to be completed sooner, they are only ultimately cost effective where the capital works funded (generally renewals) result in operating and maintenance cost savings, which are greater than the cost of the loan (interest and charges).

Long Term Financial Plan**

The long term financial plan (LTFP) provides a 10 year forward projection of financial resources and includes:

- Planning assumptions used to develop the Plan
- Sensitivity analysis - highlights factors/assumptions most likely to affect the Plan
- Financial modelling for different scenarios e.g. planned/optimistic/conservative
- Methods of monitoring financial performance.

Maintenance and renewal gap

Difference between estimated budgets and projected expenditures for maintenance and renewal of assets, totalled over a defined time (e.g. 5, 10 and 15 years).

Maintenance and renewal sustainability index

Ratio of estimated budget to projected expenditure for maintenance and renewal of assets over a defined time (e.g. 5, 10 and 15 years).

Maintenance expenditure

Recurrent expenditure, which is periodically or regularly required as part of the anticipated schedule of works required to ensure that the asset achieves its useful life and provides the required level of service. It is expenditure, which was anticipated in determining the asset's useful life.

Materiality⁵

The notion of materiality guides the margin of error acceptable, the degree of precision required and the extent of the disclosure required when preparing general purpose financial reports. Information is material if its omission, misstatement or nondisclosure has the potential, individually or collectively, to influence the economic decisions of users taken on the basis of the financial report or affect the discharge of accountability by the management or governing body of the entity.

Modern equivalent asset.

A structure similar to an existing structure and having the equivalent productive capacity, which could be built using modern materials, techniques and design. Replacement cost is the basis used to estimate the cost of constructing a modern equivalent asset.

National Asset Management Framework

In 2009, the Local Government and Planning Ministers' Council established the Local Government Reform Fund. The Fund was established by the Prime Minister in June 2009. The purpose of the fund is to accelerate implementation of asset and financial management frameworks; to encourage collaboration in the local government sector to build capacity and resilience; and to assist in improving the collection and analysis of nationally consistent data on local assets and finances.

The Local Government Reform Fund aims to:

- support the accelerated implementation of the Nationally Consistent Frameworks for local government asset and financial management, as agreed by the Local Government and Planning Ministers' Council in 2009;
- encourage collaboration in the local government sector to build capacity and resilience; and
- improve the collection and analysis of nationally consistent data on local government assets and finances.⁶

⁵ IPWEA, 2009, AIFMG Page xxxviii

⁶ <http://www.regional.gov.au/local/LGRF.aspx> Australian Government Department of Regional Australia, Local Government, Arts and Sport, 1 Dec 2011

The 3 Nationally Consistent frameworks can be downloaded from http://www.lgpmcouncil.gov.au/publications/sus_framework.aspx

The national partnership agreement can be downloaded from http://www.federalfinancialrelations.gov.au/content/national_partnership_agreements/Other/local_government/national_partnership.pdf

Non-revenue generating investments

Investments for the provision of goods and services to sustain or improve services to the community that are not expected to generate any savings or revenue to the Council, e.g. parks and playgrounds, footpaths, roads and bridges, libraries, etc.

Operating expenditure

Recurrent expenditure, which is continuously required excluding maintenance and depreciation, e.g. power, fuel, staff, plant equipment, on-costs and overheads.

Planned Maintenance

Repair work that is identified and managed through a maintenance management system (MMS). MMS activities include inspection, assessing the condition against failure/breakdown criteria/experience, prioritising scheduling, actioning the work and reporting what was done to develop a maintenance history and improve maintenance and service delivery performance.

Rate of annual asset consumption

A measure of average annual consumption of assets (AAAC) expressed as a percentage of the depreciable amount (AAAC/DA). Depreciation may be used for AAAC.

Rate of annual asset renewal

A measure of the rate at which assets are being renewed per annum expressed as a percentage of depreciable amount (capital renewal expenditure/DA).

Rate of annual asset upgrade

A measure of the rate at which assets are being upgraded and expanded per annum expressed as a percentage of depreciable amount (capital upgrade/expansion expenditure/DA).

Reactive maintenance

Unplanned repair work that carried out in response to service requests and management/supervisory directions.

Recoverable amount

The higher of an asset's fair value, less costs to sell and its value in use.

Recurrent expenditure

Relatively small (immaterial) expenditure or that which has benefits expected to last less than 12 months. Recurrent expenditure includes operating and maintenance expenditure.

Recurrent funding

Funding to pay for recurrent expenditure.

Rehabilitation

See capital renewal expenditure definition above.

Remaining life

The time remaining until an asset ceases to provide the required service level or economic usefulness. Age plus remaining life is economic life.

Renewal

See capital renewal expenditure definition above.

Residual value

The net amount which an entity expects to obtain for an asset at the end of its useful life after deducting the expected costs of disposal.

Strategy and Planning Documents**

The Community Strategic Plan provides a vehicle for expressing long-term community aspirations. However, these will not be achieved without sufficient resources – time, money, assets and people – to actually carry them out.

The Strategy and Planning Documents consists of three components:

1. Long Term Financial Planning
2. Workforce Management Planning
3. Asset Management Planning.

The Strategy and Planning Documents is the point where Council assists the community by sorting out who is responsible for what, in terms of the issues identified in the Community Strategic Plan. Some issues will clearly be the responsibility of Council, some will be the responsibility of other levels of government and some will rely on input from community groups or individuals. The Strategy and Planning Documents focuses in detail on matters that are the responsibility of the council and looks generally at matters that are the responsibility of others.

Revenue generating investments

Investments for the provision of goods and services to sustain or improve services to the community that are expected to generate some savings or revenue to offset operating costs, e.g. public halls and theatres, childcare centres, sporting and recreation facilities, tourist information centres, etc.

Risk management

The application of a formal process to the range of possible values relating to key factors associated with a risk in order to determine the resultant ranges of outcomes and their probability of occurrence.

Section or segment

A self-contained part or piece of an infrastructure asset.

Service potential

The capacity to provide goods and services in accordance with the entity's objectives, whether those objectives are the generation of net cash inflows or the provision of goods and services of a particular volume and quantity to the beneficiaries thereof.

Service potential remaining

A measure of the remaining life of assets expressed as a percentage of economic life. It is also a measure of the percentage of the asset's potential to provide services that are still available for use in providing services (DRC/DA).

Sub-component

Smaller individual parts that make up a component part.

Useful life

Either:

- (a) the period over which an asset is expected to be available for use by an entity, or
- (b) the number of production or similar units expected to be obtained from the asset by the entity.

It is estimated or expected time between placing the asset into service and removing it from service, or the estimated period of time over which the future economic benefits embodied in a depreciable asset, are expected to be consumed by the council. It is the same as the economic life.

Value in Use

The present value of estimated future cash flows expected to arise from the continuing use of an asset and from its disposal at the end of its useful life. It is deemed to be depreciated replacement cost (DRC) for those assets whose future economic benefits are not primarily dependent on the asset's ability to generate new cash flows, where if deprived of the asset its future economic benefits would be replaced.

Source: IPWEA NAMS.PLUS Asset Management Plan Glossary. Additional items shown **

APPENDICES

Appendix A Improvement Programme in 2011 Application for Assistance

| | |
|-------------------------|---|
| Core Level Achieved | Y |
| Partial - In progress | P |
| No substantial progress | N |

STATUS

| Actions Proposed in 2011 Funding Application | | |
|--|--|---------------------|
| Practice Area | Recommendations | Status at June 2012 |
| Strategic Longer Term Plan | 1. Complete LTFP for 10 years linked to AMPs and AM strategy under IPR. 2. Ensure that CSP performance measures line up with AMP community service levels. | Y |
| Annual Budget | 1. Ensure that budget initiatives link back to the CSP and AMPs as per LTFP funds. | Y |
| Annual Report | 1. Provide commentary linking AMP service levels with LTFP and special schedule 7. 2. Show 2 service targets, the service targets needed to meet transport objectives and the service targets that are achievable with LTFP funding levels. 3. Provide state of the assets reporting as part of annual report. (quality, function, capacity) | Y |
| AM Policy | 1. Review policy after completion of IPR documentation. | Y |
| AM Strategy | 1. Complete strategy using NAMS AM4SRRC template. | Y |
| AM Plans | 1. Review core level AMPs following completion of IPR resource plan. 2. Implement high priority items in improvement plan. | Y |
| Governance and Management | 1. Working well as is. Add a simple process that includes review of additional maintenance and operating costs in AMPs linked to LTFP. | Y |
| Levels of Service | 1. Review service levels annually in light of IPR resource strategy. | P |
| Data & Systems | 1. Use maturity audit to allow future comparison of asset management performance. 2. Load remaining assets into asset register 3. Review training needs as staff turnover occurs. | Y |
| Skills and Processes | 1. Review business processes and document to ensure audit trail for financial transaction and asset register updates and reporting. There would be high benefit to review common set of business processes at a regional level. 2 Complete AM strategy | Y |
| Evaluation | 1. Document AMIP and who does what for key tasks. Carry forward community LOS into all IPR resource strategy documents = maintain current LOS. | Y |

Council has made very good progress in key areas to produce documentation for IPR resourcing strategy. Service level reporting is needed as a priority to determine the likely risk and service impact of the resourcing strategy. See detailed assessment on following pages

Appendix B Detailed Maturity Assessment June 2012

Framework Financial Planning & Reporting

Element Strategic Longer Term Plan

Practice Area Strategic Longer Term Plan

Core Maturity Assessment

Meets Requirements

Current Score 3 Core Target 3

Question: Does your council have an adopted strategic longer term plan?

Observations of Current Maturity Level

Community consultation shows current service levels for assets generally satisfactory.

Implications of Current Maturity Level

At core level - AM strategy and AM plans will cover service level and risk management targets

Recommendations

1. Include state of the assets reporting in future annual reports linked to AMPs.

| Maturity Score | Result | Characteristic |
|----------------|--------|--|
| 3 | ● | Council has adopted a Strategic Plan (planning horizon of at least 5 years) that incorporates a vision, strategic outcomes, mission, values and service outcomes that Council wants to achieve. The minimum timeframe may vary depending on relevant State/Territory requirements. |
| 3 | ● | The development of the Strategic Plan included elected member participation and was informed by community consultation and includes strategic objectives that address social, environmental, economic and civic leadership issues identified by the community. |
| 3 | ● | The Strategic Plan incorporates priorities and performance measures and indicates how they will be monitored and measured. |
| 3 | ● | Council has a sustainable LTFP covering the period of the Strategic Plan (at least 5 year) supporting the implementation of its Strategic Plan. The minimum timeframe may vary depending on relevant State/Territory requirements. |
| 3 | ● | The Long Term Financial Plan (LTFP) has been prepared based on the resource requirements and strategic objectives detailed in Council's Strategic Plan and Asset Management Plans. |
| 2 | ● | Plan covers 4 year term of council |
| 2 | ● | Draft plan is advertised for public comment |
| 2 | ● | Plan reflects needs of community for foreseeable period |
| 2 | ● | Plan includes vision and strategic objectives |
| 2 | ● | Plan details what council intends to do in period of plan |
| 1 | ● | Plan covers 1 year period |

Framework Financial Planning & Reporting

Element Annual Budget

Practice Area Annual Budget

| | |
|---------------------------------|---------------------------|
| Core Maturity Assessment | Meets Requirements |
|---------------------------------|---------------------------|

Current Score 3 **Core Target** 3

Question: Does your council prepare an annual budget?

Observations of Current Maturity Level

At core level

Implications of Current Maturity Level

At Core level

Recommendations
1. Annual review in light of service level trends

| Maturity Score | Result | Characteristic |
|----------------|--------|---|
| 3 | ● | The Annual Budget contains estimates of revenue and expenditure with an explanation of the assumptions and methodologies underpinning the estimates, an explanation of the financial performance and position of the Council and has been prepared based on the resource requirements and strategic objectives detailed in Council’s Strategic Plan, AM Plans and LTFP. |
| 3 | ● | The Annual Budget reflects the Council's strategic objectives and contains a statement of how Council will meet the goals and objectives of its Strategic Plan. |
| 3 | ● | The Annual Budget aligns with Year 1 of the LTFP and was adopted following community consultation. |
| 3 | ● | Council’s Annual Budget includes resources to implement Strategic Plan strategies. |
| 2 | ● | Budget is publically available and readily accessible to all interested readers |
| 2 | ● | Budget contains estimates of revenue and expenditure for year |
| 2 | ● | Budget includes an explanation of the council's financial position and performance |
| 2 | ● | Budget is adopted after public advertising and consideration of comments received |
| 1 | ● | Annual budget is available to those who ask |

Framework Financial Planning & Reporting

Element Annual Report

Practice Area Annual Report

Core Maturity Assessment **Meets Requirements**

Current Score 2.9 **Core Target** 3

Question: Does your Council publish an annual report?

Observations of Current Maturity Level

Underlying operating result approximately in balance with low debt levels.

Implications of Current Maturity Level

Current SS7 implies that current service levels are not satisfactory.

Recommendations

1. Review future from (1 July 2013) annual report SS7 to align with IPR documents and report on state of the assets.

| Maturity Score | Result | Characteristic |
|----------------|--------|---|
| 3 | ● | The Annual Report complies with all statutory requirements including publication by the due date and is made widely available to the public. |
| 3 | ● | The Annual Report includes independently audited financial statements that are prepared on an accrual basis in accordance with the Australian Accounting Standards. |
| 3 | ◎ | The Annual Report reviews the performance of the Council against its strategic objectives and explains variations between the budget and actual results and how these variations impact on the Strategic Plan. |
| 3 | ● | The Annual Report includes details of any major changes in functions of the Council, organisation structure and/or policy initiatives and how these changes might impact on Council's Strategic Plan. |
| 3 | ● | In relation to the financial reporting framework in the Annual Report, the Annual Report addresses the following issues in accordance with relevant state policies, Australian Accounting Standards and other best practice guidelines: a. Asset valuations and revaluations, b. Asset acquisitions including capitalisation policy, c. Asset disposals |
| 2 | ● | Annual report contains audited financial statements |
| 2 | ● | Annual report is widely available to the general public |
| 2 | ● | Annual report reports on council's operations for the year in terms of goals and objectives for preceding year |
| 2 | ● | Annual report contains explanation on variations between budget and actual results |
| 1 | ● | Annual report is published each year |

Framework Asset Management & Planning

Element AM Policy

Practice Area AM Policy

Core Maturity Assessment **Meets Requirements**

Current Score 3 **Core Target** 3

Question: Does your council have an adopted asset management policy?

Observations of Current Maturity Level

Core Policy in place

Implications of Current Maturity Level

Core policy in place

Recommendations
1. Annual review of AM policy

| Maturity Score | Result | Characteristic |
|----------------|--------|---|
| 3 | ● | Council has an adopted AM Policy which defines the Council’s vision and service delivery objectives for asset management. |
| 3 | ● | AM Policy has a direct linkage with Council’s Strategic Plan and LTFP. |
| 3 | ● | AM Policy requires the adoption of AM Plans informed by community consultation and local government financial reporting frameworks. |
| 3 | ● | AM Policy defines asset management roles, responsibilities and reporting framework. |
| 3 | ● | AM Policy identifies a process for meeting training needs in financial and asset management practices for councillors and staff. |
| 2 | ● | AM Policy adopted by Council |
| 1 | ● | AM Policy in place but not adopted by Council OR some awareness by Council of asset management policy elements and asset management principles. |

Framework Asset Management & Planning

Element AM Strategy

Practice Area AM Strategy

Core Maturity Assessment **Meets Requirements**

Current Score 3 **Core Target** 3

Question: Does your council have an adopted asset management strategy?

Observations of Current Maturity Level

Strategy at core level

Implications of Current Maturity Level

Strategy

Recommendations

1. Annual review of main objective - maintain current service level.

| Maturity Score | Result | Characteristic |
|----------------|--------|--|
| 3 | ● | Council has an AM Strategy which shows how the asset portfolio can meet the service delivery needs of the community and defines the future vision of asset management practices within Council. |
| 3 | ● | Council's AM Strategy is linked to Council's AM Policy and integrated into Council's Strategic planning and annual budgeting processes. |
| 3 | ● | Council's AM Strategy documents the current status of asset management practices (processes, asset data and information systems) within the Council and what actions Council must take to implement the AM Policy, including resource requirements, timeframes and accountabilities. |
| 2 | ● | Strategy shows what assets the council has |
| 2 | ● | Strategy fits with the council strategic plans |
| 1 | ● | Draft AM Strategy Prepared but not adopted by Council |

Framework Asset Management & Planning

Element AM Plans

Practice Area AM Plans

| | |
|---------------------------------|---------------------------|
| Core Maturity Assessment | Meets Requirements |
|---------------------------------|---------------------------|

Current Score 3 **Core Target** 3

Question: Does your council have adopted asset management plans?

Observations of Current Maturity Level

Asset plans for all assets in place using NAMSPLUS templates.

Implications of Current Maturity Level

AMPS at core level

Recommendations
 1. Future improvement to service levels reporting on state of the assets (function/capacity/utilisation) 2. AM steering committee regular review of table 8.s in AMPS (improvement plan)

| Maturity Score | Result | Characteristic |
|----------------|--------|--|
| 3 | ● | AM Plans adopted by Council for all material asset groups in a consistent format in accordance with industry best practice (E.g. Appendix A of the International Infrastructure Management Manual (IIMM)) and are available to all relevant staff across the organisation. |
| 3 | ● | AM Plans define which asset groups are covered by each Plan in accordance with a clearly documented Infrastructure Asset Hierarchy. |
| 3 | ● | AMPS cover at least 10 years and |
| 3 | ● | a. Refer to Council's AM Policy and AM Strategy; |
| 3 | ● | b. Include all assets and document asset inventory information for the asset group/category as recorded in the asset register; |
| 3 | ● | c. Document the asset hierarchy within each asset group; |
| 3 | ● | d. Document the current condition of assets; |
| 3 | ● | e. Document the adopted useful lives of assets; |
| 3 | ● | f. Include risk assessment and criticality profiles; |
| 3 | ● | g. Provide information about assets, including particular actions and costs to provide a defined (current and/or target) level of service in the most cost effective manner |
| 3 | ● | h. Include demand forecasts including possible effects of demographic change and demand management plans |
| 3 | ● | i. Address life cycle costs of assets; |
| 3 | ● | j. Include forward programs identifying cash flow forecasts projected for: |

- 3 ● i. Asset Renewals;
- 3 ● ii. New Assets and Upgrades of existing assets;
- 3 ● iii. Maintenance expenditure;
- 3 ● iv. Operational expenditure (including depreciation expense);
- 3 ● k. Address asset performance and utilisation measures and associated targets as linked to levels of service;
- 3 ● l. Include an asset rationalisation and disposal program; and
- 3 ● m. Include an asset management improvement plan.
- 3 ● n. Include consideration of non-asset service delivery solutions (leasing private/public partnerships)
- 3 ● o. Recognise changes in service potential of assets through projections of asset replacement costs, depreciated replacement cost and depreciation expense.
- 3 ● p. Include consideration of possible effects of climate change on asset useful lives and maintenance costs
- 3 ● AM Plans link to the Council’s AM Policy, AM Strategy, Strategic Plan, LTFP and other relevant Council Policy objectives.
- 3 ● AM Plans have all been prepared in association with community consultation.
- 2 ● Separate AM Plans for each asset group - high level overall framework but not consistent
- 2 ● AM Plans in place but not regularly reviewed or adopted
- 2 ● AM Plans include all assets on asset register
- 2 ● AM Plans Include an improvement plan
- 1 ● No AM Plans, AM is Reactive and Fragmented

Framework Asset Management & Planning
Element Governance and Management
Practice Area Governance and Management

| | |
|---------------------------------|---------------------------|
| Core Maturity Assessment | Meets Requirements |
|---------------------------------|---------------------------|

Current Score 2.8 **Core Target** 3

Question: Does your council have good management practices linking AM to service delivery?

Observations of Current Maturity Level

Council has a risk management plan administered by a risk management committee made up of staff and Councillor representative.

Implications of Current Maturity Level

Governance at core level

Recommendations
 1. Table of high risk management tasks and action officers with training requirements. 2 Attach governance charters and risk business processes to the AM Strategy.

| Maturity Score | Result | Characteristic |
|----------------|--------|--|
| 3 | ● | Council has mechanisms in place to provide high level oversight by the Council, CEO/GM and Executive Management Team, for development and implementation of the AM Strategy and AM Plans. |
| 3 | ◎ | Roles and responsibilities are clearly defined in a matrix or policy, identifying positions responsible for determining levels of service and positions responsible for managing the assets to meet service delivery needs. |
| 3 | ● | The staff structure and position descriptions clearly define asset management functions, responsibilities and skill requirements for managing all asset classes. |
| 3 | ◎ | Council has a documented process for making capital investment decisions, which is driven by Council’s Strategic Plan, LTFP and the Service Plan and explicitly details the impacts on the future operations and maintenance budgets, “Whole of Life” costs and risk management assessments. |
| 3 | ● | Council involves all its departments in Asset Management. |
| 3 | ◎ | Council has an AM Steering Committee, with cross functional representation and clearly defined and documented terms of reference, focussed on coordinating the linkages between service delivery and asset management implementation. |
| 3 | ● | There are internal processes to promote Asset Management across Council |
| 2 | ● | Multi-disciplinary AM Steering Committee in operation with regular meetings |
| 2 | ● | AM improvement plan in operation |
| 1 | ● | AM Steering activities are dependent on individual initiatives and are not co-ordinated |

Framework Asset Management & Planning
Element Levels of Service
Practice Area Levels of Service

| | |
|---------------------------------|-------------------------------------|
| Core Maturity Assessment | Partially Meets Requirements |
|---------------------------------|-------------------------------------|

Current Score **Core Target**

Question: Does your Council have a defined process for determining current and target levels of service and costs?

Observations of Current Maturity Level

Service levels close to core level

Implications of Current Maturity Level

Service level reporting structure in place in AMPs

Recommendations
 1. Review state of the assets based service reporting after completion of flood damage repair.

| Maturity Score | Result | Characteristic |
|----------------|--------|--|
| 3 | ● | Council has Service Plans for each of its services which have been developed in consultation with the community. |
| 3 | ◎ | Council has undertaken the process of defining, quantifying and documenting current community levels of service and technical levels of service, and costs of providing the current levels of service. |
| 3 | ◎ | Current and target levels of service (for both community levels of service and associated technical levels of service) are clearly defined in each AM Plan. |
| 3 | ● | Technical levels of service are incorporated into service agreements and/or maintenance, operational and capital renewal procedures. |
| 2 | ● | Service levels in some areas - fragmented |
| 1 | ● | Service levels are consequences of annual budget allocation and not defined. |

Framework Asset Management & Planning

Element Data & Systems

Practice Area Data & Systems

| | |
|---------------------------------|---------------------------|
| Core Maturity Assessment | Meets Requirements |
|---------------------------------|---------------------------|

Current Score 2.9 **Core Target** 3

Question: Does council have the data & systems knowledge to perform asset data management activities?

Observations of Current Maturity Level

Financial PCS, MapInfo, Bizeasset.

Implications of Current Maturity Level

At core level

Recommendations
 1. Ongoing documentation of asset register maintenance process with sample based data validation of unit costs and useful lives.

| Maturity Score | Result | Characteristic |
|----------------|--------|--|
| 3 | ● | Council has a consolidated, integrated, accurate, up to date and complete componentised asset register with the required functionality to ensure security and data integrity, which includes all information about each asset sorted by asset group. |
| 3 | ● | There is a common corporate data framework used across all asset groups, which is defined by Council’s Infrastructure Asset Hierarchy. |
| 3 | ◎ | Council has documented repeatable methodologies to carry out consistent asset condition surveys and defect identification assessments, as documented in a Condition Rating Assessment Manual for applicable asset classes. |
| 3 | ● | Council's asset financial reporting functionality is comprehensive and includes audit trails, depreciation calculations, reporting thresholds and records of acquisition and disposal of assets |
| 3 | ◎ | Council's systems, procedures and processes allow it to benchmark its asset management performance against like Councils over time. |
| 3 | ● | AM systems have the functionality to generate maintenance and renewal programs and produce associated cash flow forecasts. |
| 3 | ● | Council has defined and documented procedures for determining asset replacement and treatment unit rates, which are then stored in Council’s AM system. |
| 3 | ● | Council has a defined process for operations, maintenance, renewal and upgrade planning for its existing assets. |
| 2 | ● | Skill & knowledge requirements determined |
| 2 | ● | Audit completed to determine current skill & knowledge levels |
| 1 | ● | Council has a corporate asset register supported by technical asset registers with regular validation of data in registers |

Framework Asset Management & Planning

Element Skills and Processes

Practice Area Skills and Processes

Core Maturity Assessment **Meets Requirements**

Current Score 2.9 **Core Target** 3

Question: Does council have the skills & knowledge to perform asset data management activities?

Observations of Current Maturity Level

At core level

Implications of Current Maturity Level

At core level

Recommendations
1. Annual review of residual values and asset lives.

| Maturity Score | Result | Characteristic |
|----------------|--------|--|
| 3 | ● | Council has a process to review and update the AM Strategy on a maximum of a 5 year cycle. The AM Strategy is formally adopted by Council. |
| 3 | ● | Council has a process to review and update AM Plans for all asset groups on a maximum of a 3 to 4 year cycle consistent with the Council election cycle. AM Plans are formally adopted by Council. |
| 3 | ● | Council has a process to identify operational risks, assign responsibilities and monitor risk treatment actions all recorded within a risk register. |
| 3 | ● | Council has a process to annually review and update the financial forecasts for all asset classes and update the LTFP. |
| 3 | ● | Council has assessed the skills and knowledge required to perform asset data management activities, conduct financial reporting valuations and develop AM Plans. Council has a current asset management skills matrix. Staff training needs have been identified and training scheduled. |
| 3 | ● | Council has a defined methodology for assessing the Remaining and Useful Life, Residual Value and Depreciation Method of assets. |
| 3 | ● | Council has a process to collect and record asset data into an AM system upon the commissioning of new (and/or modified) assets, including built and contributed assets. |
| 3 | ⊙ | Council has formal processes for the handover of assets to asset custodians/owners. |
| 3 | ● | Council has a process to communicate the financial implications of the AM Plans to internal and external stakeholders. |
| 3 | ● | Council provides ongoing training programs for councillors, council management and officers on key asset management topics. |
| 2 | ● | Skill & knowledge requirements determined |
| 2 | ● | Audit completed to determine current skill & knowledge levels |

| | | |
|---|---|---|
| 2 | ● | Documented asset data management procedures |
| 1 | ● | Asset data management limited to plans and data required for current projects |

Framework Asset Management & Planning

Element Evaluation

Practice Area Evaluation

Core Maturity Assessment **Meets Requirements**

Current Score 2.9 **Core Target** 3

Question: Does council have a process to evaluate progress and use of resources on implementation of the National Frameworks?

Observations of Current Maturity Level

Core level will be achieved at or before the annual report after 1 July 2013.

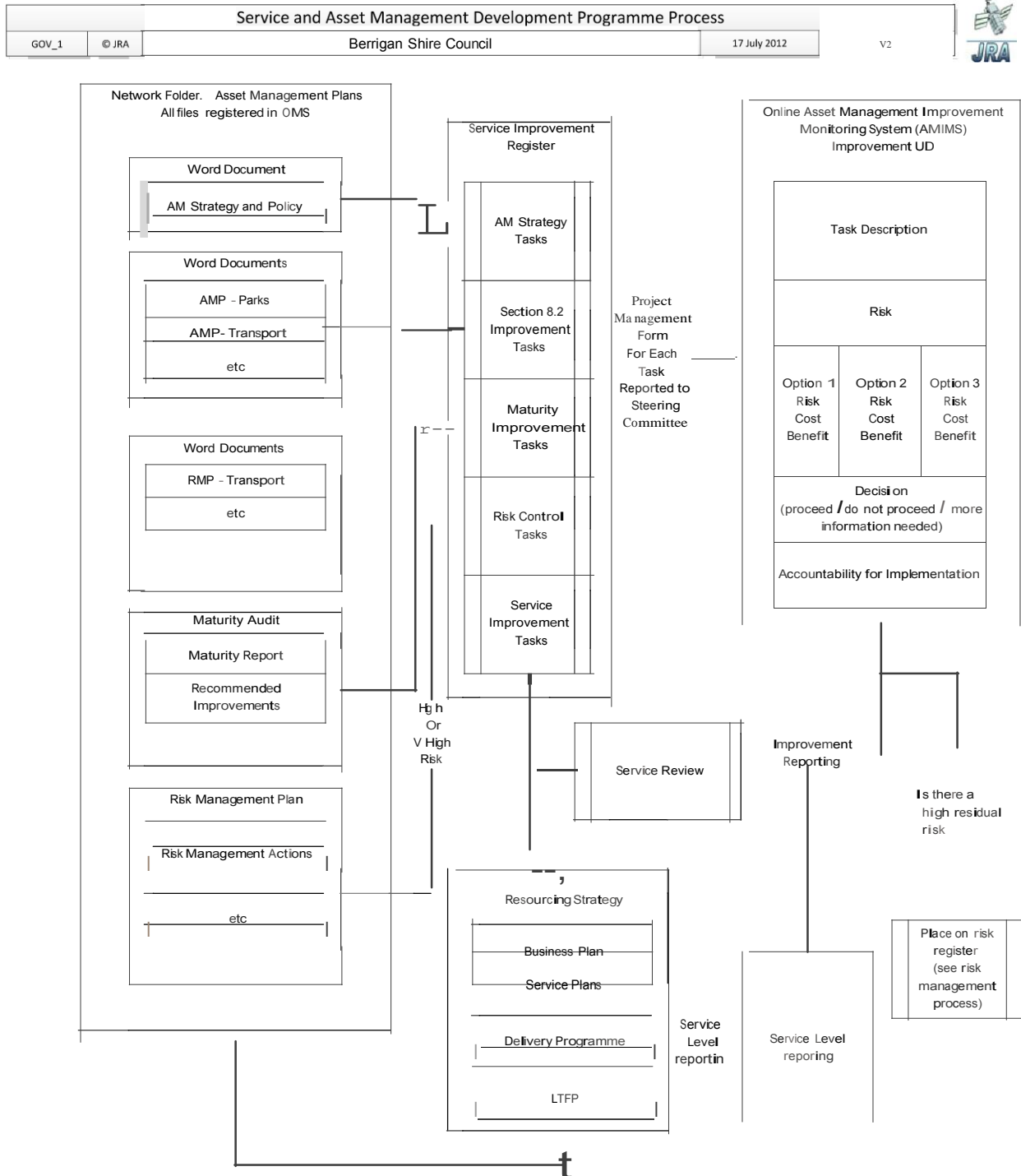
Implications of Current Maturity Level

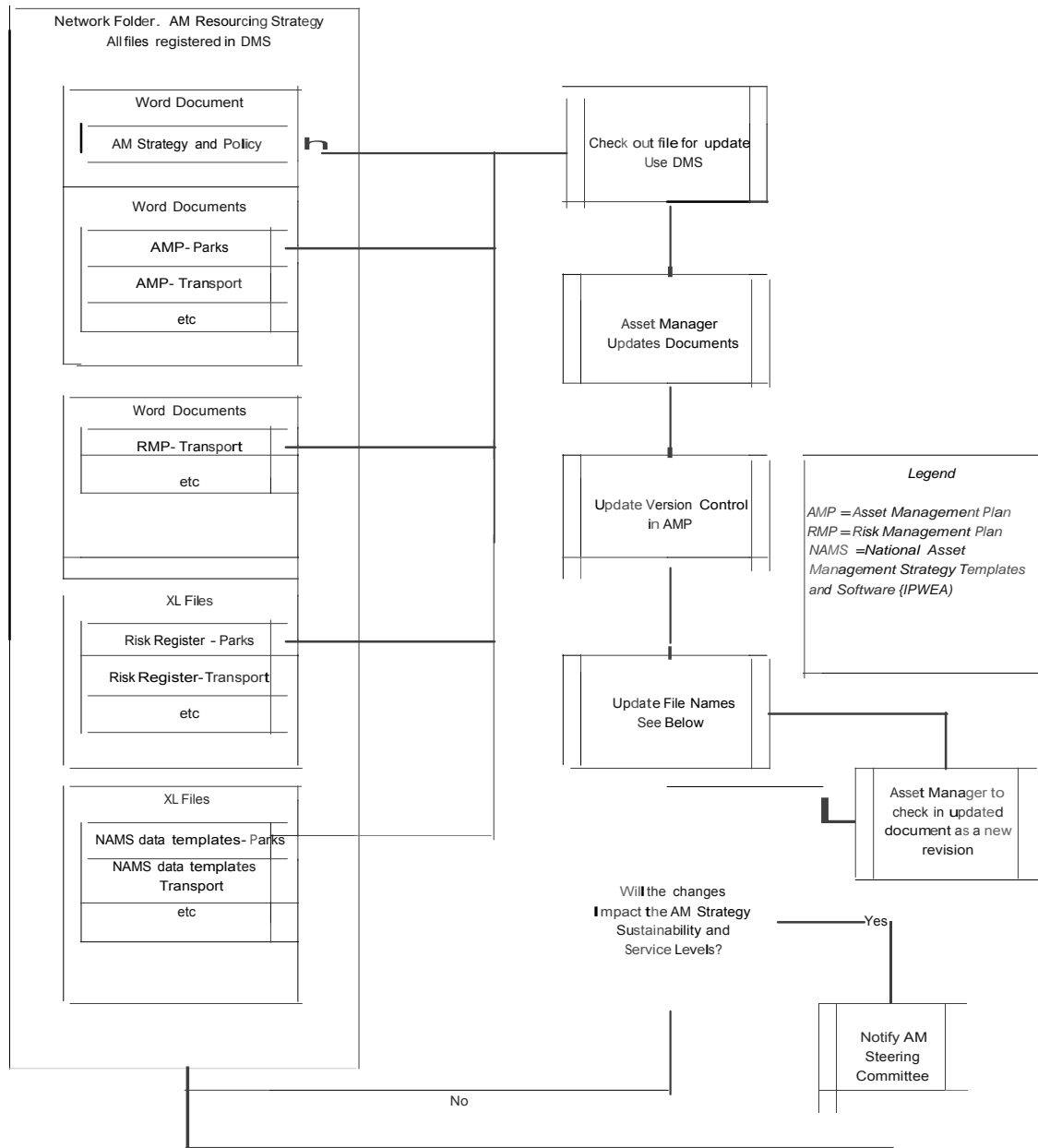
Close to core level

Recommendations
1. Implement state of the assets reporting in future annual reports.

| Maturity Score | Result | Characteristic |
|----------------|--------|--|
| 3 | ● | Council has a documented evaluation process by which asset management improvements are identified, timeframes established, resources allocated, actioned, monitored and reported to the Executive Management Team and/or CEO |
| 3 | ⊙ | Technical levels of service are monitored and performance reported. |
| 3 | ⊙ | Community levels of service are monitored and performance reported. |
| 2 | ● | Improvement tasks are included in staff performance plans and reviews |
| 1 | ● | No formal evaluation process |

Appendix C Governance Process Maps





Suggested File Naming for Asset Management Plan and Risk Management Plan Documents

SIVS = Scenario 1 Version S

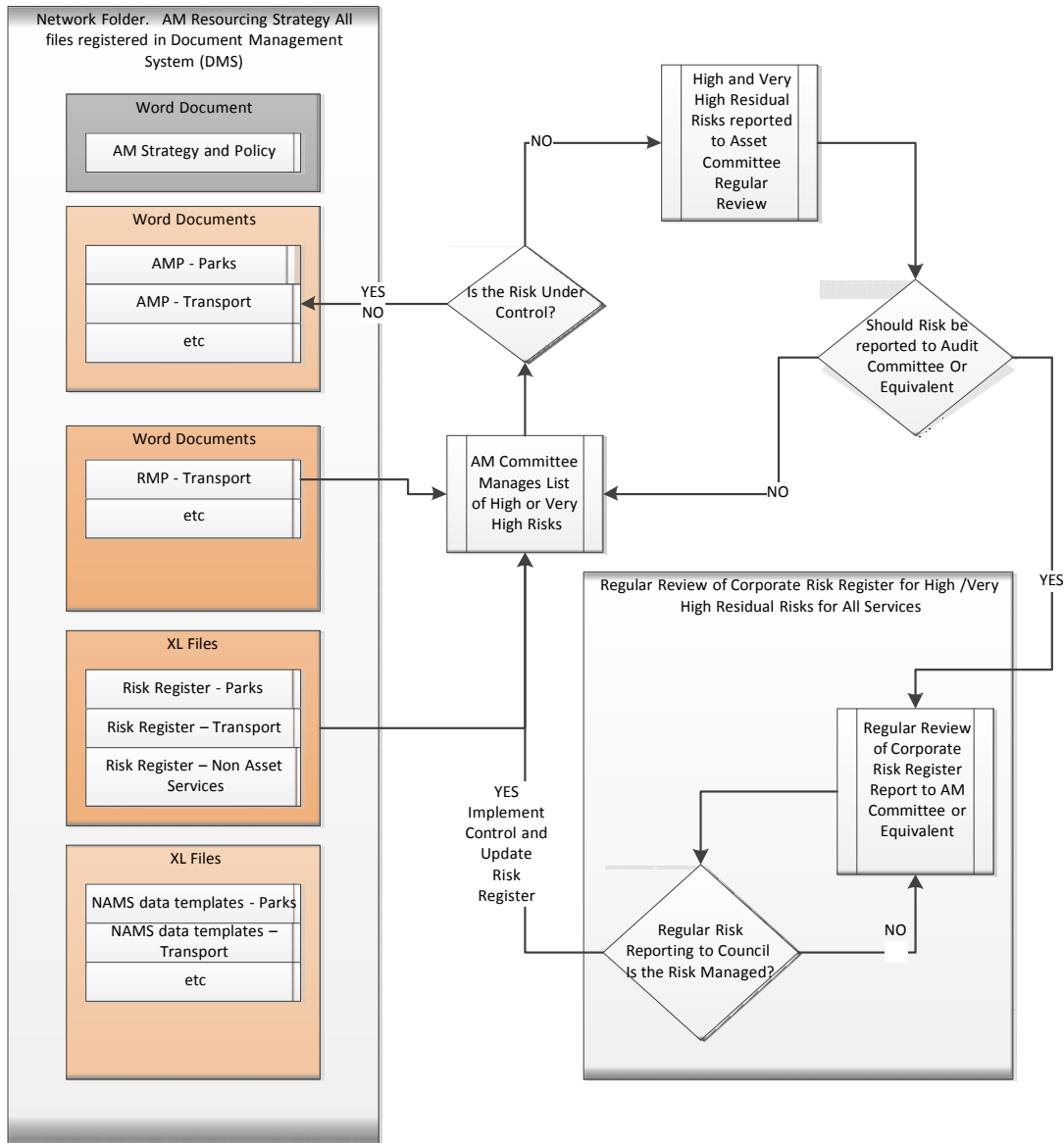
83_397_110816_NAMSPLUS_AMP Transport SIVS = Asset Management Plan (Word Document)
 83_397_110816_NAMSPLUS_AMDT Transport SIVS = Asset Management Data Template (XL File)
 ■ 83_397_110816_NAMSPLUS_RMP Transport SIVS = Risk Management Plan (Word Document)
 ■ 83_397_110816_NAMSPLUS_RMDT Transport SIVS = Asset Management Data Template (XL File)

Scenarios and Versions

Scenario 1 (S1V1) Current Asset Register, Current Budget/ LTFP
 Scenario 2 (S2V1) Estimated Delivery Programme instead of asset register, Current Budget. *Estimated activities for the next 10 years to maintain current service levels. (reserial programme, gravel resheet programme, building renewal programme)*
 Scenario 3 (S3V1) Adopted Delivery Programme / long term works programme balanced to Adopted LTFP (This shows service levels and risks of the adapted resourcing strategy)) Asset Renewal Activities balance to LTFP

A version is the best available data for any scenario.

| Risk Management Process | | | |
|-------------------------|-------|------------------------|-----------------|
| GOV_3 | © JRA | Berrigan Shire Council | 17 July 2012 V1 |



Appendix D Asset Management Committee Charter (Example)

| | | | |
|---|---------------------|---------------------|------------------------|
| Asset Management Steering Committee Guide: | | DOC No | |
| | | VERSION 1 | DATE 2ND MARCH 2012 |
| CONTROLLER: | APPROVED BY: | REVIEW DATE: | |
| GENERAL MANAGER | | | |

CHARTER

1. Ensure core level governance practices for asset related services and advise the executive management team on any areas of corporate risk.
2. Ensure legislative and risk management compliance for asset related services.

ROLES and RESPONSIBILITIES

1. Maintain the AMIP project plan showing tasks, responsibilities
2. Allocating appropriate budget ensuring that effort, expenditures and charges are appropriate to stakeholder expectations
3. Schedule of agreed implementation tasks or projects
4. Risk management strategies, ensuring that strategies to address potential threats to the project's success have been identified, estimated and approved, and that the threats are regularly re-assessed
5. Help balance conflicting priorities and resources
6. Provide guidance to the project team and users of the project's outputs
7. Check adherence to project activities to standards of best practice both within the water industry and Council
8. Foster positive communication outside the Team regarding the project's progress and outcomes.
9. Ensure resources, processes and reporting are in place to implement the AMIP
10. Achieve and maintained core level asset management practice or as amended by Council through the AMIP.
11. Ensuring the governance process maps are in place and followed.

Appendix E Audit Committee Charter (Example)

For more details see – NSW DLG Internal Audit: A Guidance Paper October 2008

| | | | |
|-------------------------------|------------------------|--------------------|------------------------|
| Audit Committee Guide: | | DOC No | |
| | | VERSION 1 | DATE 2ND MARCH 2012 |
| CONTROLLER: GM | APPROVED BY: GM | REVIEW DATE | |
| GENERAL MANAGER | | | |

CHARTER

1. Reviewing annual financial statements to ensure that they fairly present the state of affairs of Council.
2. Proposing and contributing relevant information to, and review of Council's IPR resourcing strategy
3. Proposing and reviewing in relation to other areas, for example, efficiency and economy audits.1
4. Liaising with Council's auditors.
5. Reviewing the adequacy of Council's accounting, internal control, reporting and other financial management systems and practices.
6. Reviewing the approach adapted by Council and/or Management to business risks, corporate and financial governance responsibilities and legal compliance.
7. Providing suggestions and recommendations to Council and/or Management about actions to be taken to enhance financial governance.
8. Monitor high risks identified by the asset management strategy and improvement plan.

ROLES and RESPONSIBILITIES

1. the Committee comprises 3-5 members;
2. the General Manager is not a member of the Audit Committee, nor are council employees unless exceptional circumstances apply;
3. the positions include some filled by public expression of interest;
4. the Chair is somebody external to the Council (not a Councilor or the Mayor);
5. there are at least 4 meetings per annum with a quorum;
6. meetings are open to the public;
7. the Council provides recognition through an 'honoraria' payment to external members;
8. the Council provides a budget to the Audit Committee enable work to be undertaken;
9. the Audit Committee has a formal relationship with the Internal Auditor, meeting with them at least once a year ;
10. the membership of the Audit Committee is reviewed periodically – a three yearly review of membership is recommended; and
11. the Audit Committee undertakes self-evaluation on an annual basis

SOURCE

Australian National Audit Office: Public Sector Audit Committees Better Practice Guide 2005
AUDIT COMMITTEES IN LOCAL GOVERNMENT DISCUSSION PAPER. LGAT Discussion Paper June 2008.
NSW DLG Internal Audit: A Guidance Paper October 2008

Appendix F State of the Assets Reporting

Objectives

1. To communicate service levels in a simple way that allows linkage to any appropriate level of technical service level reporting.
2. To enable aggregation of service level reporting at any level for asset categories within a council and nationally consistent reporting of asset service levels.

Principles

1. Service levels need to be able to be consistently reported for all service levels, not just asset based services.
2. Service levels must be able to be consistently measured and reported and linked to output based metrics that can be verified and audited.
3. Confidence levels must be included on all service level reporting to inform decisions based on service level reporting
4. Service levels need to be based on verifiable performance indicators that measure performance against strategic objectives

The Measures

1. Quality for non asset services. Condition for asset based services

See community and Technical Levels of Service examples on following pages.
2. Service levels must be able to be consistently measured and reported and linked to output based metrics that can be verified and audited.

SOURCE

Asset Management Procedures Guide – JRA – Jeff Roorda July 2012

| State of the Assets Service Level Reporting – Community Service Levels | | | | |
|--|-------|----------|--------------|----|
| LOS_OVR | © JRA | OVERVIEW | 17 July 2012 | V1 |



| Asset Category | Water | | | Scenario | S2_V3 | | |
|-----------------|------------------|----------------|----------------|-----------------|-----------------|----------------|------|
| Water | CONDITION | NOW | | 100% | 10 YEARS | | 100% |
| | | Confidence | | | Confidence | | |
| | | Good/Very Good | Fair | | Poor/Very Poor | Good/Very Good | |
| | | 52% | 31% | 17% | 32% | 60% | 8% |
| | FUNCTION | NOW | | 100% | 10 YEARS | | 100% |
| | | Confidence | | | Confidence | | |
| Good/Very Good | | Fair | Poor/Very Poor | | Good/Very Good | Fair | |
| | 10% | 85% | 5% | 10% | 85% | 5% | |
| CAPACITY | NOW | | 100% | 10 YEARS | | 100% | |
| | Confidence | | | Confidence | | | |
| | Good/Very Good | Fair | | Poor/Very Poor | Good/Very Good | | Fair |
| | 73% | 10% | 17% | 73% | 22% | 5% | |

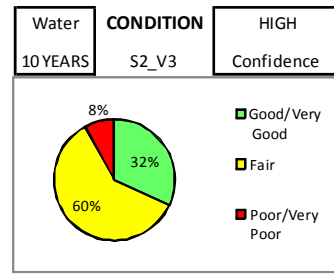
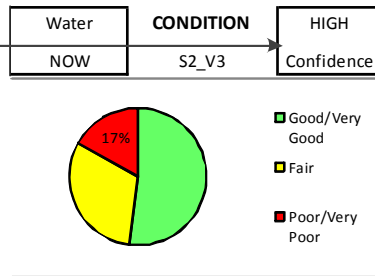
CONDITION
Condition – 1 – 5 Scale using IIMM
Aggregate by Renewal Cost

FUNCTION How well does asset meet service requirements? Eg Water is clean and clear

CAPACITY / UTILISATION Are assets under of over capacity or use Eg water pressure for reticulation, treatment plant capacity

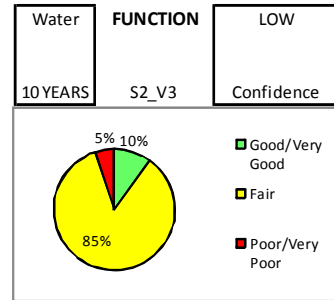
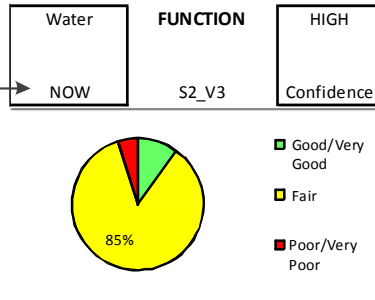
Confidence Levels

- LOW = Network level estimate based on professional judgement
- MODERATE = Low plus sample
- least 80% of assets by value

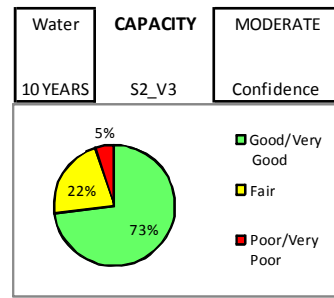
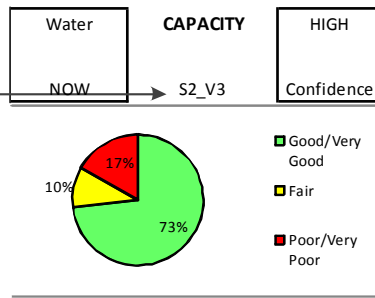


NOW
This is the current service level

10 YEARS This is the achievable service level target with the funding available in the LTFP based on AMP



Scenario
See GOV_2 for scenario key



State of the Assets Service Level Reporting-Technical Service Levels

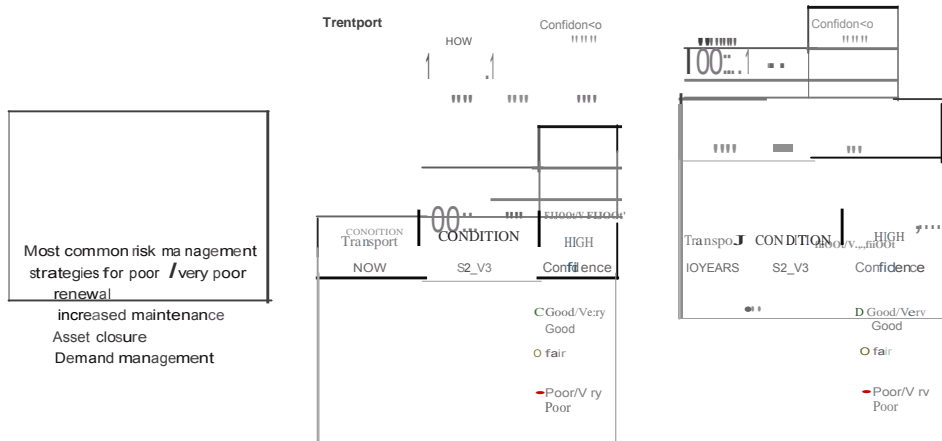
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LOS IR COND @ JRA ----- TRANSPORT - CONDITION QUALITY -----

Examples provided for Condition 4 (poor-likely to be 5 within 10 years) and Condition 5 (Very poor-see IIMMI)

Community Service level []
Technical Service Level

| | | | |
|-----------|--|---|--|
| Transport | CONDITION Surface (AC/Spray Seal etc) | 5 - Seal starting to break up potholes frequent | 5-ROCOND- Environmental Cracking worse than maximum allowable for road hierarchy category. Seal no longer controlling pavement and subgrade moisture content. %of segment affected by ROCOND 90 distress types per road class |
| | | 5 - Seal not providing safe surface | 5-ROCOND-Ravelling, Bleeding, edge breaks, defects worse than maximum allowable for road hierarchy category.%of segment affected by ROCOND 90 distress types per road class |
| | | 4- Likely to be at Condition 5 within 10 years | 4-Likely to be at 5 within 10 year<. %of segment affected by ROCOND 90 distress types per road cla5s |
| | CONDITION Pavement Only apply to failed proportion of pavement (m2 or repair cost\$) | 5- Pavement needs reconstruction and starting to break up potholes frequent | 5 -Pavement needs reconstruction or major repair before reseal can be applied Structural Cracking,Deflection,Rutting worse than maximum allowable for road hierarchy category. %of segment affected by ROCOND 90 distress types per road class |
| | | 5- Pavement worse than maximum allowable roughness and is unsafe | Roughness per road class. NRM or IR/see Austroads Publication No. AGAMOSB/07 |
| | | 4- Likely to be at 5 within 10 years | 4 -likely to be at 5 within 10 years |
| | CONDITION Kerb Paths | 5- Major structural failure | 5 -IIMM 1-5 condition ratings |
| | | 5-Extent and severity of localised defects is high risk. | 4-IIMM 1-5 condition ratings |
| | | 4- Likely to be at 5 within 10 years | 4-IIMM 1-5 condition ratings |



| State of the Assets Service Level Reporting – Technical Service Levels | | | |
|--|-------|---------------------------------|-----------------|
| LOS_TR_FN_CP | © JRA | TRANSPORT – FUNCTION & CAPACITY | 17 July 2012 V1 |

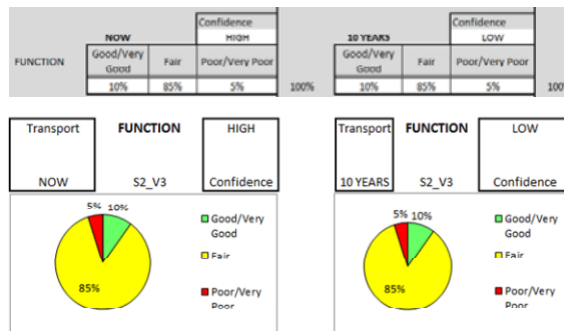


Examples provided for Condition 4 (poor – likely to be 5 within 10 years) and Condition 5 (Very poor – see IIMM)

| |
|-------------------------|
| Community Service Level |
| Technical Service Level |

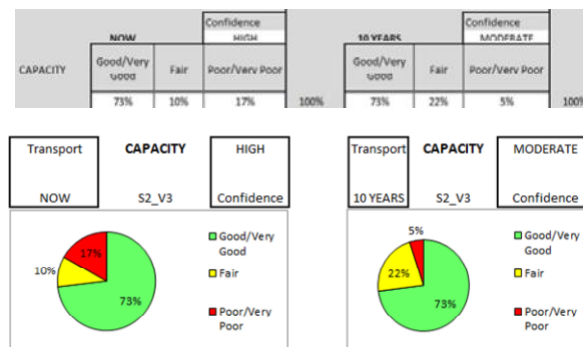
| | | | |
|-----------|--|--|---|
| Transport | FUNCTION (apply to parent asset – complete road - pavement/seal/ formation for a road with homogenous geometry and or hierarchy) | 5 – Road not fit for purpose –eg large truck or buses on roads not suitable for large trucks or buses. | 5 – Significant difference between actual road geometry and what is required eg horizontal and vertical alignment, width, structure. Creating major limitations on use and/or risks |
| | | 5 – Bridge with insufficient load capacity | 5 – Significant difference between actual load limits and what is required creating major limitations on use and/or risks |
| | | 5 – Road geometry unsafe e.g accident black spots | 5 – Significant defects in road geometry eg horizontal and vertical alignment, width, structure. Significant traffic accident history. |
| | | 5 – Transport infrastructure that significantly discriminates against disabled mobility | 5 – Significant defects compared with agreed targets and standards. |
| | | 4 – Likely to be a 5 within 10 years as a result of changing use, demographics, legislation etc | 4 – Likely to be a 5 within 10 years as a result of changing use, demographics, legislation etc |

- Most common asset strategies
- Upgrade expansion
 - Demand management



| | | |
|--|--|--|
| CAPACITY / UTILISATION (apply to parent asset – complete road - pavement/seal/ formation for a road with homogenous geometry and or hierarchy) | 5 – Major congestion with unacceptable average travel speeds during peak periods | 5 – Average travel speeds during peak periods |
| | 5 – Major over design with very low traffic levels for standard of infrastructure provided | 5 – Road geometry and standard of construction greatly exceeds appropriate standard under accepted hierarchy. Eg long length of road with very low use |
| | 4 – Likely to be at 5 within 10 years | 4 – Likely to be at 5 within 10 years |

- Most common asset strategies:
- Upgrade Expansion
 - Demand Management
 - Disposal (with consultation)



Appendix G Skills, Training and Responsibility Matrixes

Core Skills & Knowledge Training Matrix

| Skills & Knowledge Position | Financial Reporting | Infrastructure Financial Management | Long-Term Financial Planning | NAMS.Plus | Risk Management | Project Management | Contract Management | Inspector Training | Asbestos Management | Disability Access | Other | Other | Other | Other | Other |
|--------------------------------|---------------------|-------------------------------------|------------------------------|-----------|-----------------|--------------------|---------------------|--------------------|---------------------|-------------------|-------|-------|-------|-------|-------|
| E.g. AM Coordinator | O | M | M | M | M | M | O | | | | | | | | |
| E.g. Asset Accountant | M | M | M | O | O | O | | | | | | | | | |
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Matrix Legend
M – Mandatory Training
O – Optional Training

Systems Training Matrix

| Information Systems | Financial System | Technical AM System | Works Management System | Inspection Management System | NAMS.Plus | Geographical Information System (GIS) | Electronic Document Mgt System (EDMS) | Customer Action Request System (CARS) | Excel | Project Management System | External Reporting System | Other | Other | Other | Other |
|-----------------------------|------------------|---------------------|-------------------------|------------------------------|-----------|---------------------------------------|---------------------------------------|---------------------------------------|-------|---------------------------|---------------------------|-------|-------|-------|-------|
| Position | | | | | | | | | | | | | | | |
| E.g. AM Coordinator | B | A | A | A | A | B | B | B | A | A | A | | | | |
| E.g. Roads Works Supervisor | B | B | A | A | B | B | B | B | | B | | | | | |
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Matrix Legend
A – Advanced Training: Ability to create, edit, update and report on data and information.
B – Basic Level Training: Ability to navigate, view and run standard reports

Core Roles & Responsibilities Matrix

| Roles & Responsibilities Directorate/Business Unit Position | Governance & Stewardship | | | | | | | Service Planning | | | | | | | | | | | Service Delivery | | | | | | | | | |
|---|--------------------------|----------------|--------------------------------|-----------------------------|------------------------------------|--------------------------------------|-----------------------------|------------------------------|---------------------------------|-----------------------------|--------------------------------|--------------------------------|--|---------------------------|----------------------|-------------|-------------|---------|-------------------------------------|-----------------------------------|------------------------------------|-------------------------|---|-------------------------------|-----------------------------|----------------|---------------------------------------|--|
| | AMIP Implementation | Risk Reporting | Levels of Service Reporting | Sustainability Reporting | Asset Accounting & Reporting | Policy & Objective Development | AM Education & Awareness | Asset Management Plans | Asset Management Strategy | Risk Management Plans | Community Levels of Service | Technical Levels of Service | Asset Identification & Reporting | Asset Data Maintenance | Demand Management | CWP Renewal | CWP Upgrade | CWP New | Process & Systems Development | Asset Operations & Planning | Asset Maintenance & Planning | Emergency Management | Defect Identification & Reporting | Asset Condition Assessment | Capital Program Delivery | Asset Security | AM Systems Deployment & Support | |
| E.g. Technical Services - Parks | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| E.g. Parks Assets Officer | S | S | S | S | S | S | S | P | S | P | P | P | P | P | P | S | S | S | P | | | | | P | P | P | S | |
| E.g. Parks Supervisor | | | | | | | S | S | S | S | S | S | S | | | S | S | S | | P | P | P | P | S | P | P | | |
| E.g. Technical Services - Roads | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
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Matrix Legend
P – Primary Responsibility.
S – Support Role.



Workforce Management Strategy & Plan 2013 - 2017

Berrigan Shire 2023
Resourcing Strategy



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Introduction

Workforce planning is a requirement of Integrated Planning and Reporting. The Shire's *Workforce Management Strategy and Action Plan 2013 – 2017* is an element of the *Berrigan Shire 2023: Resourcing Strategy* and it contributes toward the achievement of *Berrigan Shire 2023 Strategic Outcomes* of:

1. Sustainable Natural and Built Landscapes
2. Good Government
3. Supported and Engaged Communities
4. Diverse and Resilient Business

The *Workforce Management Strategy and Action Plan 2013 – 2017* includes a snapshot of the demographic features of Council's workforce of 82 equivalent full time staff (EFT), our current organisational and reporting structure, workforce development issues and an action plan designed to facilitate the resourcing and workforce requirements of the Shire's 2013 – 2017 *Delivery Program*.

This strategy and action plan assumes no change in the base skills, knowledge and competency profile of the Shire's workforce and was developed from:

- A comprehensive analysis of the Shire's Community Strategic Plan *Berrigan Shire 2023*
- Consideration of Council's *Delivery Program 2013 – 2017*;
- A desk top review of *Workforce Management Strategy and Action Plan 2012 – 2016*;
- An updated summary profile of the Shire's workforce as at February 2013
- Consideration of issues identified (2010) internal discussion paper ¹; and
- A (2011) survey of Council's staff

Purpose

The *Workforce Management Strategy* and its action plan facilitates the maintenance and development of a workforce with the technical and managerial competence needed to implement the Shire's 4-year *Delivery Program* and annual operating plans.

According to SKILL *Australia* workforce development encompasses three interrelated elements:

- The demand for future skills and what planning for the future entails (**A**traction and recruitment)
- Improving the value from investments current being made in the existing and future workforce (**R**etention)
- Integrating policy, planning and service delivery with broader workforce participation, social inclusion and innovation ensuring that we have a workforce able to connect with or leverage wider economic, employment and social strategies (**T**raining and skill development)

Or **ART**

This strategy and action plan uses the 3 pillars of workforce development: attraction, retention and training for skill development to address the Council's *Delivery Program* and strategic workforce management and development issues² of

1. Succession planning
2. Recruitment to key roles, and
3. An ageing workforce

¹ Hansen, M (2010) *Workforce Management Plan – Discussion Paper and Options Paper (internal document)*

² *ibid*

Council Activities and Berrigan Shire 2023

The following table describes the relationship between Council's *Delivery Program* activities and *Berrigan Shire 2023* strategic outcomes which, in turn contribute toward the realisation of our community's vision that

In 2023 we will be recognised as a Shire that builds on and promotes our natural assets and advantages to create employment and economic activity to attract residents, families and tourists.

| CSP Strategic Outcome | CSP Strategic Objective | Council Activities and Services | Professional & Technical Skills |
|---|--|--|---|
| 1.Sustainable Natural and Built Landscapes | 1.1 Support sustainable use of our natural resources and built landscapes 1.2 Retain the diversity and preserve the health of our natural landscapes and wildlife 1.3 Connect and protect our communities | Stormwater Council roads, paths, levees Land use planning and development Waste Weed Control | Engineering & Surveying Statutory and Land Use Planning Project Management Building Control |
| 2. Good Government | 2.1 <i>Berrigan Shire 2023</i> objectives and strategies inform Council planning and community led projects 2.2 Ensure effective governance by Council of Council operations and reporting 2.3 Strengthen strategic relationships and partnerships with community, business and government | Council governance, enterprise risk management, plant and business operations Community planning | Strategic Planning Administration (Public) Public Policy Partnership development Finance Accounting Risk Management Business Planning Human Resource Management Asset Management Information & Records Management |

| CSP Strategic Outcome | CSP Strategic Objective | Council Activities and Services | Professional & Technical Skills |
|---|--|--|---|
| 3. Supported and Engaged Communities | 3.1 Create safe, friendly and accessible communities 3.2 Support community engagement through life-long learning, culture and recreation | Libraries and community services Parks, reserves, recreation facilities Cemeteries Water and sewerage Environmental health Animal Control Emergency Services | Information Studies (Libraries) Open Space Planning & Management Engineering and Design Public Safety Environmental Health Social Planning |
| 4. Diverse and Resilient Business | 4.1 Invest in local job creation, retention and innovation 4.2 Strong and diverse local economy 4.3 Diversify and promote local tourism 4.4 Connect local, regional and national road, rail and aviation infrastructure | Business and economic development Tocumwal Aerodrome Tourism and events promotion Saleyards | Economic Development & Planning Marketing Business Development |

In addition to summarising the relationship between *Berrigan Shire 2023* and Council activities this table also describes the breadth of professional, technical and managerial competencies inherent in the delivery of Council activities and coordinated by this strategy.

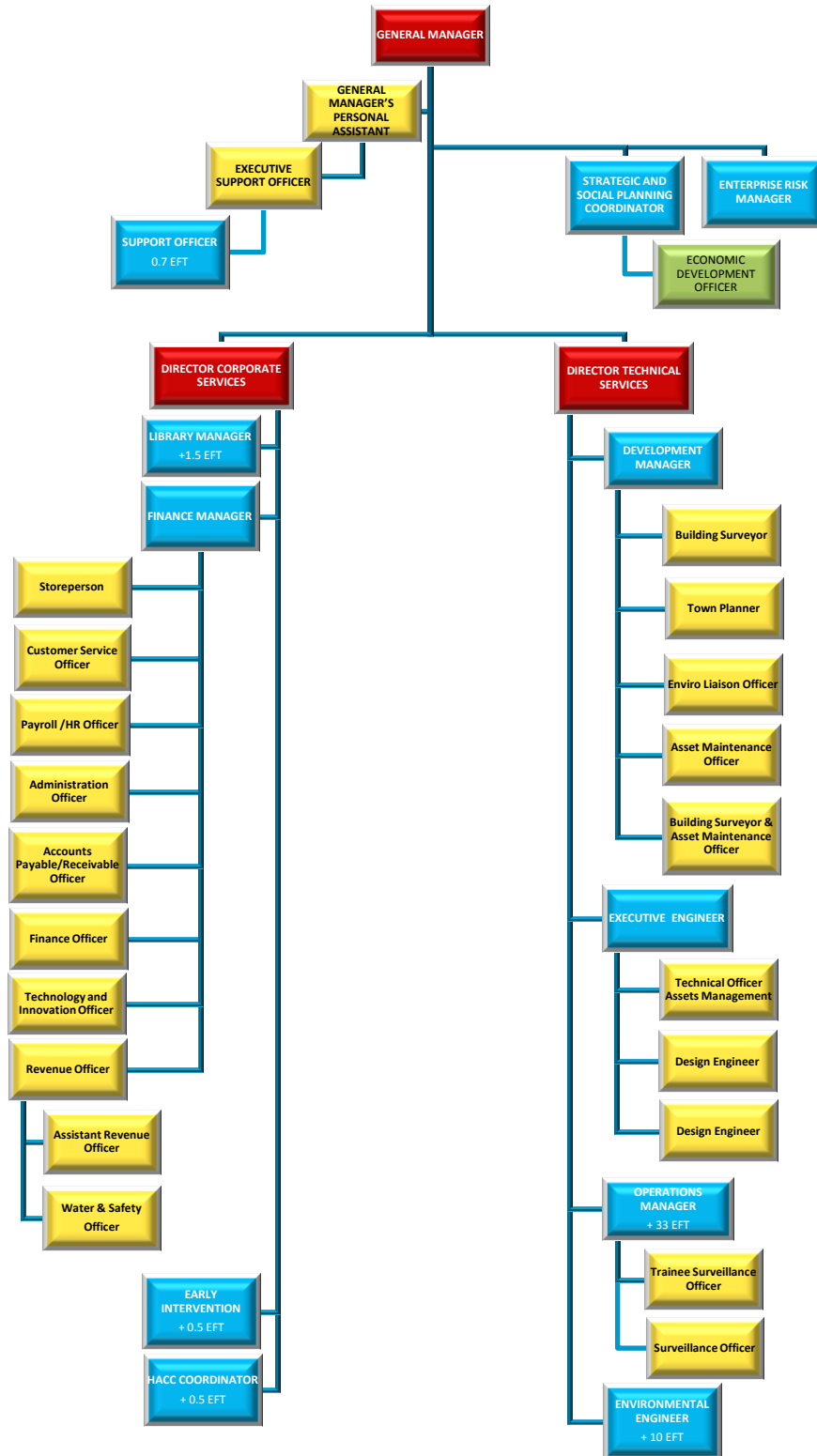
Shire Workforce

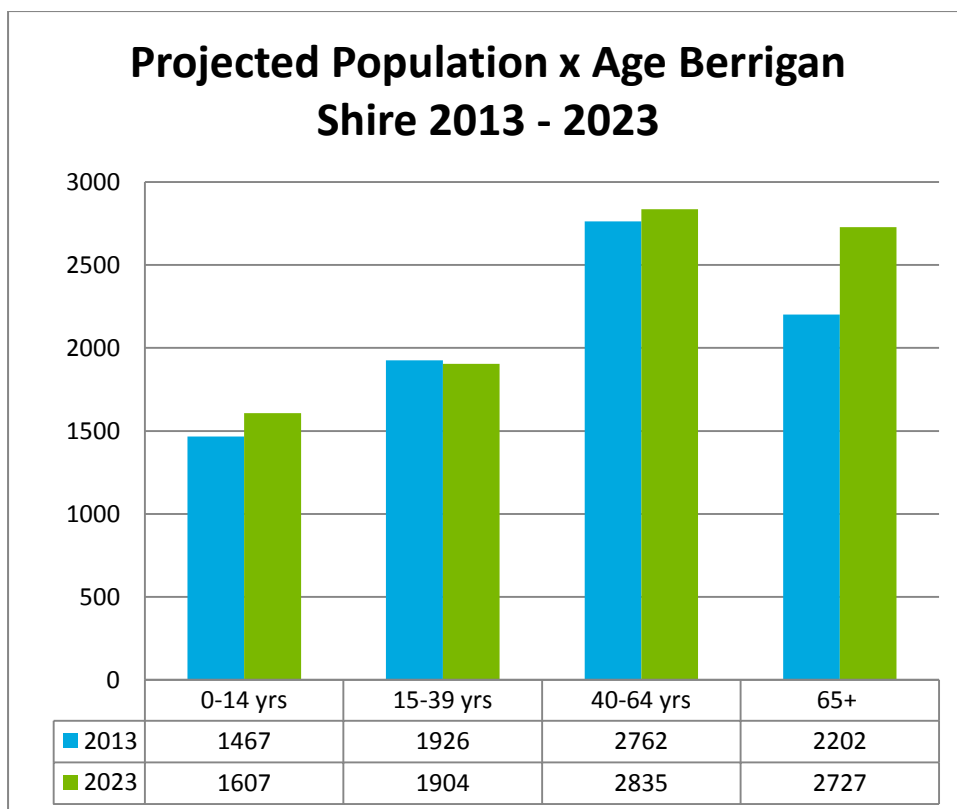
The Shire's *Workforce Management Strategy and Plan (2012 – 2016)* canvassed national and localised population and employment trends, the age of the Shire's workforce, current and projected skills shortages, in addition to the succession planning requirements of key positions.

As part of the desk top review and re-development of this strategy and action plan the profile of the Shire's workforce, turnover and skills profile has been updated. In the past 18 months, there has been no substantive change in the demographic characteristics of the Shire's workforce, and the challenges associated with the attraction and retention of appropriately qualified and skilled administrative and technical services staff.

The Council's workforce continues to reflect the working age profile of the Shire's general population and remains managed and directed on a day to day basis by the Council's executive management team – the General Manager and the Directors of Corporate and Technical Services.

Organisational Structure – April 2015





(.id Berrigan Shire Population Forecast <http://forecast2.id.com.au/Default.aspx?id=393&pg=5210&gid=10> accessed 2 April 2013)

Workforce

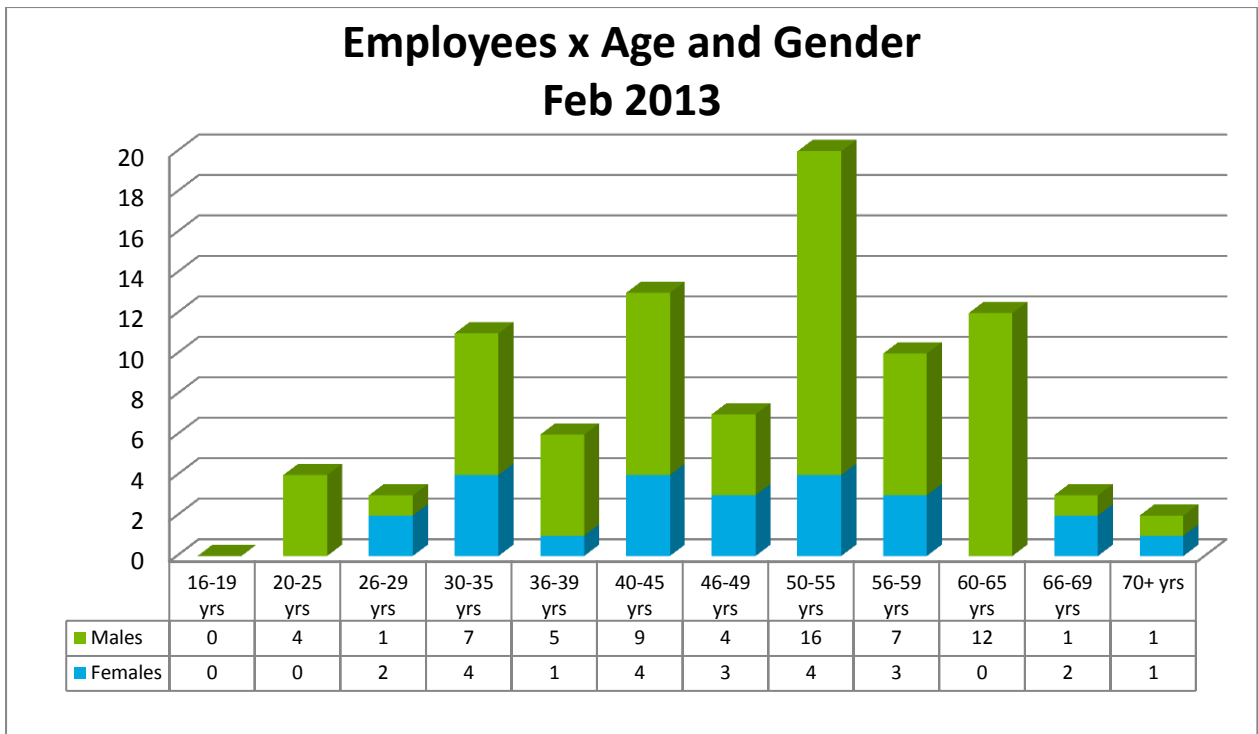
In February 2013, there were 91 persons employed by Berrigan Shire Council. This number fluctuates throughout the year and is the result of the employment of casual staff such as pool lifeguards. As with previous years, the majority of Council employees are men employed on a full-time basis by contrast, women are more likely to be employed on a part-time or casual basis.

| | Council Governance | Corporate Services | Technical Services | EFT | Full-time | Part-time | Casual | Total |
|---------------|--------------------|--------------------|--------------------|-----------|-----------|-----------|----------|-----------|
| Male | | | | | 66 | 0 | 1 | 67 |
| Female | | | | | 13 | 11 | 0 | 24 |
| Total | 6 | 17 | 59 | 82 | 79 | 11 | 1 | 91 |

The median age of a Council employee in 2012 was 53 years of age a 5 year increase in median age when compared with median age of employees in 2010. This means that more than 50% of the Council workforce is aged 53 years of age or over. Eighteen (18%) of the Council's workforce is aged over 60 years: a 7 % increase in the number of employees aged 60+ across a 2 year period. The most common age grouping for Council employees remains 50-55 years of age with 22% of the Shire's workforce aged 50 – 55 years of age.

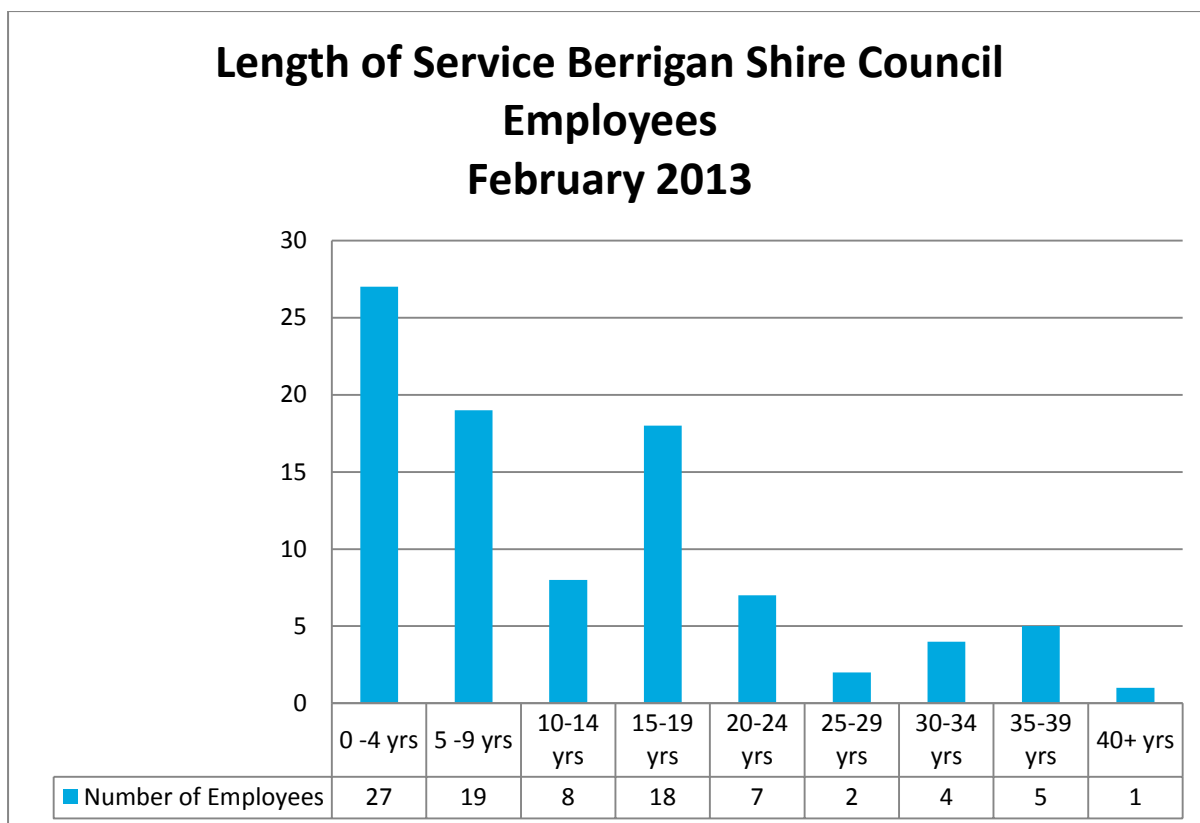
By contrast, 18 employees were aged under 35 years of which a third of these are women; some of whom are working in part time roles.

[Workforce Management Strategy and Plan for Ordinary Council Meeting 15 April 2015 includes Organisational Structure to be Adopted by Council at Ordinary Council Meeting 15th April 2015](#)



According to the 2010 *Options Paper* once employed, Council employees tend to remain with the Council for some time. This has contributed to a basically stable workforce. The average Council employee has been working with the Council for ten years and 23% of Council employees have been employed for over 20 years.

On the other hand, 30% of the Council's workforce has been with the Council for less than 5 years. This includes key positions in Finance, Development Services and Engineering Services.



Local Government Skills Shortages

The Council continues to operate under the threat of a shortage of skilled employees in key areas of its operations. Australia is undergoing a general skills shortage at present and this shortage is particularly pronounced in rural and regional areas. Local government specific skills such as engineering and town planning are in short supply in Australia and again, it is in rural and regional Australia where these shortages are most pronounced.

A report prepared by the NSW Department of Local Government in 2005 identified key areas of staff shortages across New South Wales. In that survey, 92% of surveyed Councils reported a skills shortage or were aware of a future or emerging skills shortage.

According to this survey the major areas of shortage were Town Planning and Civil Engineering. Other areas of shortage commonly mentioned included:

- Utilities Engineering;
- Trades such as Mechanics and Building Maintenance;
- Accountants and Rating professionals;
- Environmental Health and Building officers.

Berrigan Shire Council's experience with skills shortages is consistent with the experience of Local Government in New South Wales as a whole. Key professional and technical skills positions have been vacant for periods of over six months. This has led to downgrading some technical positions

and external contracting of technical skills on an as needs basis. Specific skill shortage issues for the Council in recent years include:

- Executive Engineer – Vacant between October 2006 and January 2007 and again between January 2009 and April 2010
- Building Surveyor / Asset Maintenance – Revised position description 2011 and 2012
- Design Engineer/s – Vacant 2011 & 2012 Revised Position description
- Town Planner – Vacant 2011

In the past year Council has successfully used the provisions of the Migration Act 1958 (Section 457 Temporary Visa – Skilled Workers) and filled vacant technical and town planning positions by sponsoring skilled workers who do not have Australian citizenship or residency.

Staff retention

The Council has been successful in retaining staff and maintaining a steady overall rate of staff turnover. Reflecting the general rule that Local Government employees have traditionally stayed with their employers for significant periods of time. Reasons for this include long service leave arrangements, and particularly in rural and regional areas the perception that employment with the Council is secure in an environment with limited local area employment opportunities.

Unfortunately, also in common with broader sector, this does not apply to positions and roles requiring professional / technical skills and tertiary qualifications. In common with most other rural and remote Councils the Shire experiences difficulty recruiting and retaining skilled and experienced professionals. An issue further compounded by generational change in the Australia's labour market. For example, most people entering the workforce (other than through skilled migration programs) are now *Generation Y*. *Generation Y* (born between 1980 and 1994), i.e. aged between 16 and 30. This cohort constitutes 20.4% of the Australian population and it is a population cohort that according to demographers

- Seeks variety
- Appears less inclined to stay with an employer for an extended period of time
- Is more geographically mobile
- Have due to the extensiveness of their formal training greater career choice and expectations with respect to wages, conditions, and career prospects

Staff Survey

Council staff (February 2012) completed a ten question survey designed to provide whole of Council data on issues related to staff training, attraction, and retention. The survey was completed by 98% of the Shire's full-time, part-time and casual workforce including their managers and supervisors. A total of 81 hardcopy surveys were completed out of a possible 82 and of the surveys completed all questions attracted a 97% or higher response rate.

Nine questions used a five-point or Likert type scale in addition to an optional comments item. The five point interval response scale did not offer a neutral third point but a third point response item that 'controlled' the neutral tendency bias often associated with five-point scaling.

The inherent and overall positive bias of the survey's design was controlled through the inclusion at question 7 of a 'negatively biased' item requiring comment. This question elicited a written comment from 32% of survey respondents and was analysed using recurrent text analysis software that excluded punctuation, common verbs, pronouns and adjectives.

Survey questions and their supporting rationale are included as an appendix as are all survey comments.

To ensure anonymity and to encourage qualitative comments all staff were advised that hardcopy surveys would be collected by a single collector. Moreover, only once all surveys had been returned would the surveys then be forwarded to the Council Officer who had designed and constructed the survey. Survey respondents were also advised that identifying comments would be excluded and or if 'material' to the question re-written to ensure anonymity. Further, that aggregated results would be included in the Shire's Workforce Development Plan which would be a public document. Of the many comments received only one comment was re-written: all other comments included in the survey results are as written.

Results

The results of a survey of Council staff (February 2012) provides qualitative feedback on:

1. The attraction and retention of staff
2. The perceived value of Council's investment in workforce development / training and
3. Its effectiveness.

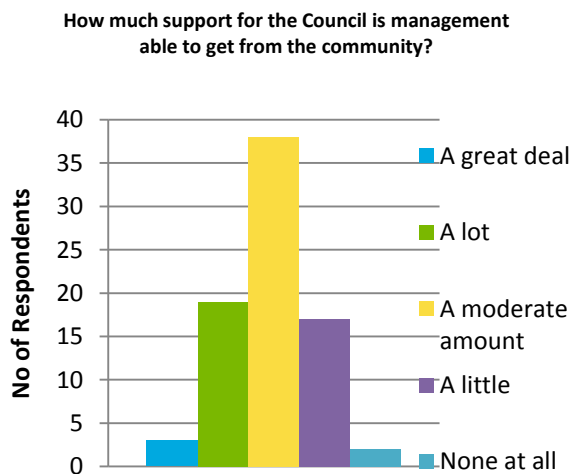
Attraction

Employees that attend external meetings, have customer service contact and or who are thinking about living and working in the same community are more likely to be attracted to apply for a position if we can provide information about

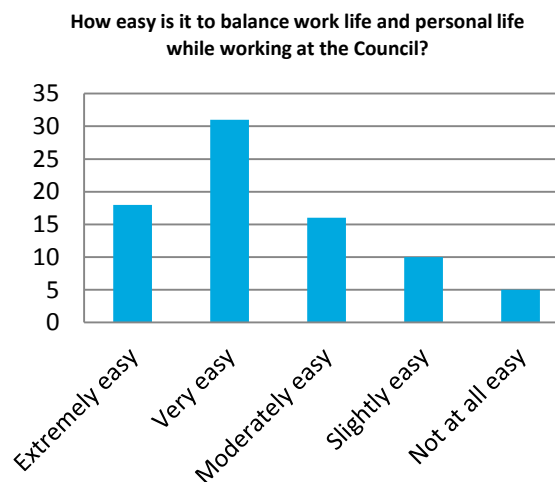
- Community perceptions about Council and customer service
- The experience of Council personnel attending network meetings
- The effectiveness of Council's engagement with broader community, business and other levels of government
- Work life balance

Survey responses informed Council planning about what actions can be taken to demonstrate to prospective staff the extent of Council's support in the broader community and our employees' experience of work/life balance.

According to 76% of surveyed staff Council management is able to get a moderate to great deal of support from the community. Moreover, 61% staff of staff surveyed reported that it is extremely easy or very easy to balance their work life and personal life while working at Council.



Answered: 79
Skipped: 2



Answered 80
Skipped 1

Retention

Employers are more likely to retain productive staff when the individuals, their skills and the work they undertake is valued by the organisation and a whole of organisation approach taken to the implementation and communication of an organisations' Management Plan.

The rationale for these questions (for all employees and managers) is that it provides insight into the knowledge or understanding of current staff in relation to: Council's management / capital works plans, the information that informs Council planning and decision making, why in some circumstances plans do change and how well this is communicated.

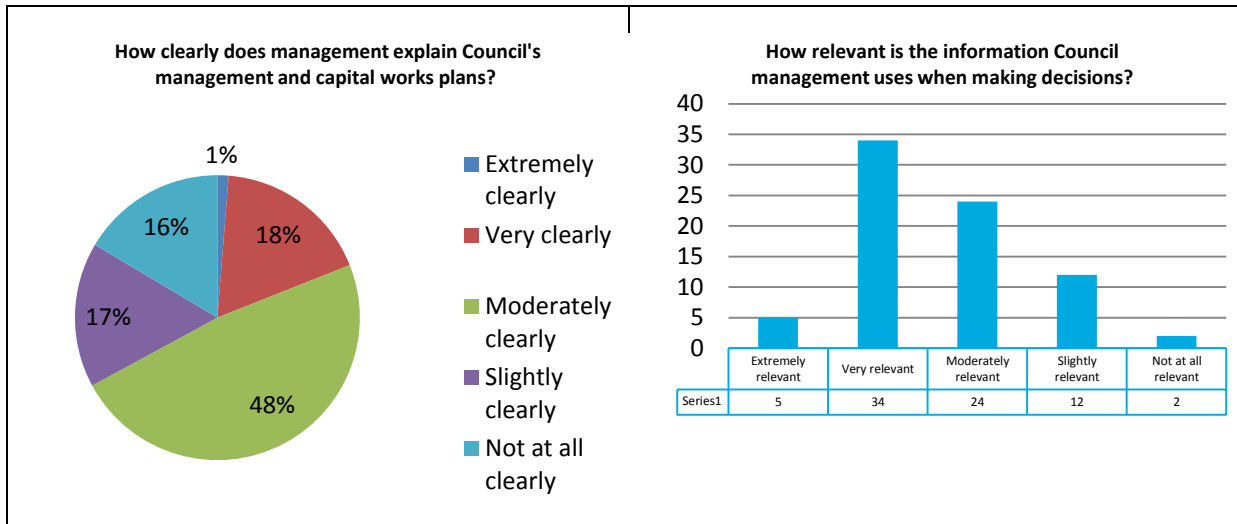
The premise of our staff survey was that just because staff do not have budget or planning responsibilities it was not assumed that they do not have the skills, are disinterested and or do not need to know what information guides Council decision-making and 'how' what they do contributes to Council's management and capital works plans.

The following survey responses will guide Council planning about how we can optimise the skills/knowledge and productivity of current employees and in doing so retain a skilled and productive workforce. A workforce, that is flexible and responsive to the practice of integrated planning developed through 'seeing and or being aware of the bigger picture' as it relates to Council and its operations.

From these results it is apparent that less than a quarter of the Shire's workforce felt that Council management very clearly or extremely clearly explained Council's management and capital works program. Moreover, 48% of the Shire's workforce indicated that Council management's explanation of its management and capital works program was moderately clear. This high percentage suggests

[Workforce Management Strategy and Plan for Ordinary Council Meeting 15 April 2015 includes Organisational Structure to be Adopted by Council at Ordinary Council Meeting 15th April 2015](#)

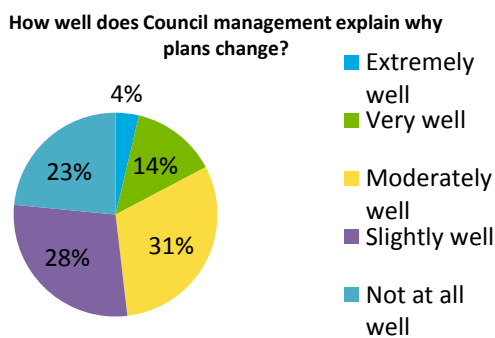
that targeted action by Council in this area should result in a significant number of its personnel rapidly acquiring a greater understanding of Council’s management and capital works plans – ensuring that more employees feel valued through informed participation in Council planning and its day to day operations. The flow-on benefit being that Council employees, who are also Shire residents and constituents, increase their knowledge of Council planning and operations.



Answered: 79
Skipped: 2

Answered: 77
Skipped: 4

The relevance of information used by Council management in its decision-making was viewed by 14 respondents as being only slightly relevant or not relevant at all. This question was skipped by 4 survey respondents which, given the still very high response rate to this question of 97% suggests that for the most part it is valid to suggest that Council’s workforce considers that Council management make decisions based on information that is relevant.



Answered: 81
Skipped: 0

On the other hand, 59% of Council employees responded *slightly well* and *not at all well* to the question that asked how well Council management explain why plans change. This question (no. 5 in the survey) was also the only question that elicited a 100% response.

In a survey which has an inherently positive bias the negative result suggests that actions that improve how well Council management explain why plans change are likely to have a very positive impact upon employee productivity and retention.

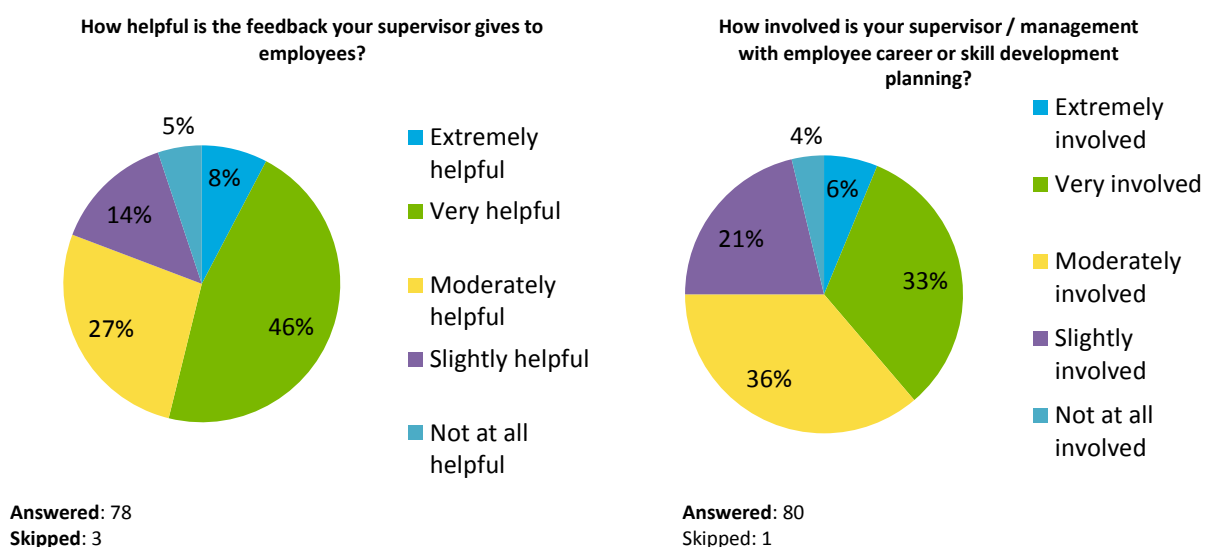
Skill

Employers are more likely to attract and retain staff if opportunities can be provided for staff to use:

- Current Skills
- Upgrade and further develop their skills, knowledge and experience

A skilled workforce is more productive and is also more likely to innovate, share their knowledge and experience.

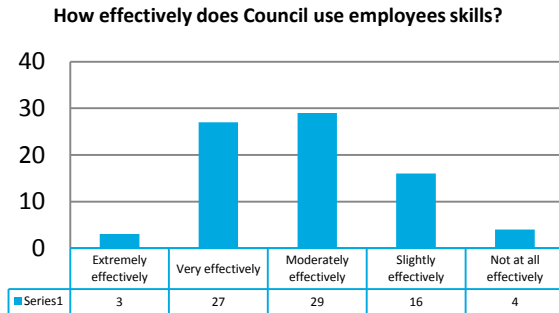
Survey results provide an insight into the value placed by Council employees upon supervisor / manager and employee feedback, career and skill development, and the effectiveness of current training.



Survey results suggest that 51% of the Shire's workforce feel that the feedback their supervisor gives them is extremely or very helpful with a further 27% suggesting that supervisor feedback is moderately helpful. The perceived involvement of supervisors and management in employee skill development or career planning is not as strong with 39% of staff responding that their supervisor / management was extremely to very involved in their career / skill development.

As with the survey results that supported the retention of Council's workforce, actions that increase the involvement of supervisors and management in employee career development and skill development will increase the productivity of Council's workforce and enhance its capacity to promote itself as a local government employer of choice.

Survey responses to questions about how well Council used employees' skills and the effectiveness of training suggest that this Workforce Development Plan should include actions that investigate how Council can improve effectiveness of its current use of employees' skills.



Answered: 79
Skipped: 2



Answered: 77
Skipped: 4

The following word cloud analysis of staff comments has been developed from text analysis of survey responses to the question ‘what management need to do to improve their overall performance’

The key message drawn from a text analysis of the frequency with which key words were included in comments was that the 32% of respondents who commented commonly used words or phrases related to communication i.e.: listen, communicate, talk, talks, feedback, discussion, consultation. The other frequently used key words relate to context for communication i.e.: staff, employees, workers, skills, training, issues and resources.



Issues for Berrigan Shire Council

The demographic profile of the Shire community – both now and into the future – combined with the sector-wide shortage in key professional areas such as Town Planning, Engineering and Finance together with the wages and career expectations of younger professionals is a significant issue for Council in its consideration of the medium to long-term workforce requirements of its *Delivery Program*. As are the actions Council can take to attract, retain, and train its workforce.

In summary key contextual issues remain:

- **A decline in the age of the Shire’s working population.** As the Shire’s population ages, the number of people actively looking and available for work continues to decrease.

- **Balancing the mobility of skilled and motivated staff with perceptions of or real organisational inertia.** This is an industry-wide issue for local government and is a multi-dimensional and complex issue made all the more problematic by different workplace expectations (Gen Y, Gen X and Baby Boomers), the impact of technology in particular social media, changing community expectation, costs associated with infrastructure maintenance/development, government policy and practice, competition for the recruitment and retention of staff.
- **Attraction and retention of personnel.** While the Council does not have the same level of difficulty experienced by Shires to its west, it has experienced difficulty attracting and retaining professional and technical skilled staff. Due, in part, to sector shortages, the competitiveness of Council's salary package, the Shire's remoteness, comparative lack of facilities and opportunities for local career development and progression. Potential applicants and former employees have also reported that employment prospects for partners, is also a factor.
- **An ageing workforce** – In common with other organisations characterised by an ageing workforce there are also a number of issues related to corporate knowledge, succession planning, occupational health and safety, and transition to retirement that require consideration and planning. Depending on the physical requirements of the position and the skill set required some positions are generic and amenable to job re-design with no impact upon service delivery. On the other hand there are also positions where there is limited scope or capacity within Council for other staff to undertake tasks / or alternative tasks and or to acquire the necessary skills and experience associated with the role.
- **Employment of young people** – Council has, in general, accepted the notion that in order to attract and retain young people that opportunities should be provided by way of scholarships and traineeships. Increasingly, there is a conflict between the Council's legal obligation to appoint on merit and its operational obligation to manage its workforce in the most efficient manner possible.
- **Changing nature of work and impact of regulation** – Regulation and the changing nature of work is placing increased demands upon the technical knowledge, analytic, and literacy skills of Council employees in a wide range of positions. Moreover, this is particularly evident in roles where these skills were previously either not needed or a priority e.g: Water Supply and Distribution staff.
- **Section 355 Committee management of Council facilities and community assets** – Section 355 Committee's within their delegation manage or control the day to day operations of Council / community assets with a replacement value of \$24 million. Regulation and the changing nature of volunteering is placing increased demands upon Council arrangements for the management of these assets and volunteer involvement in Section 355 Committees. These issues are now being addressed through the implementation of the Shire's *Volunteer Strategy and Action Plan 2012 – 2016*.

- **Staff survey results** – staff survey results provide an insight into workforce development issues related to staff training, attraction and retention that in the direct control of Council and its executive management team. Key survey results include:
 - 76% of staff identified that Council management is able to get a *moderate to great deal* of support from the community
 - 61% of staff reported that it is *extremely easy* or *very easy* to balance their work life and personal life while working at Council
 - 20% of staff identified that the effectiveness of Council’s use of employee skills was *slightly effective* or *not at all effective*
 - 51% of the Shire’s workforce feel that the feedback their supervisor gives them is *extremely* or *very helpful*
 - 59% of Council employees responded *slightly well* and *not at all well* to the question that asked how well Council management explain why plans change

The Shire’s Executive Management Team are responsible for identifying the resources (human, financial and technical) required to implement the following Workforce Development Action Plan.

Council managers and supervisors remain responsible for coordinating the Plan’s implementation in the areas of their expertise and for monitoring and ensuring that training developed in response to legislative and technological change is relevant and effective.

The Workforce Development Action Plan includes actions where the issues identified are:

1. In the direct control of Council; or
2. Issues that Council as an employer does not control but can influence.

Issues that impact upon the Shire’s workforce development but which Council during the life of this plan cannot control nor is likely to influence effectively are identified for subsequent review and consideration by the Executive Management Team as part of the ongoing monitoring and review of this plan.

Workforce Development Action Plan-Attract and Recruit

| | | |
|--|-----------|---|
| Berrigan Shire 2023 Strategic Outcome | 2.0 | Good Government |
| Berrigan Shire 2023 Objective | 2.2 | Council operations support ethical, transparent and accountable corporate governance |
| Delivery Program Objective | 2.2.2.5 | Manage human resource and work-force development activities through the implementation of the Berrigan Shire's Workforce Development Plan 2013 - 2017 |
| Workforce Development Outcome | | Attract and Recruit |
| Workforce Development Objective | 2.2.2.5.1 | Identify, attract and employ an appropriately qualified and flexible workforce. |

| What is the issue? | Operational Plan Reference No. | What will we do about it? | What will be the result? | How will we measure it? | Who will coordinate it? | 13/14 | 14/15 | 15/16 | 16/17 |
|--|--------------------------------|---|---|--|-------------------------|-------|-------|-------|-------|
| A decline in the Shire's working population. | 2.2.2.5.1.1 | In partnership with our communities market and promote the lifestyle and liveability of our communities to attract local government and other professionals with families | Increased awareness of services and facilities by new residents / employees and prospective employees | Community Survey Results 2016 Staff survey 2016 | DCS | ✓ | ✓ | ✓ | ✓ |
| Employment of young people | 2.2.2.5.1.2 | Continue Council support of <ul style="list-style-type: none"> CSU Accommodation Scholarship Traineeships | Young people will have the opportunity of remaining close to home while studying | Report in Annual Report | DCS | ✓ | ✓ | ✓ | ✓ |
| | 2.2.2.5.1.3 | Investigate opportunities for partnerships with TAFE and school based traineeships | Increase in the local 'pool' of young people with vocational qualifications | Report in Annual Report | DCS | ✓ | ✓ | | |

| What is the issue? | Operational Plan Reference No. | What will we do about it? | What will be the result? | How will we measure it? | Who will coordinate it? | 13/14 | 14/15 | 15/16 | 16/17 |
|------------------------------|--------------------------------|---|--|---|-------------------------|-------|-------|-------|-------|
| Location and competitiveness | 2.2.2.5.1.4 | Actively promote to current and prospective employees the career development, packaging and work/life benefits provided by Council employment | Increase in the % of Council employees reporting <i>extremely satisfied</i> with work/life balance | Baseline Measure Staff Survey 2012 Staff Survey 2014 And 2016 Report results in Annual Report 2014 and 2016 | DCS DTS | ✓ | ✓ | ✓ | ✓ |
| | 2.2.2.5.1.5 | Actively use skilled migration programs and sponsor Section 457 visa holders for vacant professional / technical services positions | Council operations are delivered in a timely and efficient manner | No of positions filled No. of positions vacant for more than 12 months | DTS | ✓ | ✓ | ✓ | ✓ |

Workforce Development Action Plan - Retention

| | | |
|--|-----------|---|
| Berrigan Shire 2023 Strategic Outcome | 2.0 | Good Government |
| Berrigan Shire 2023 Objective | 2.2 | Council operations support ethical, transparent and accountable corporate governance |
| Delivery Program Objective | 2.2.2.5 | Manage human resource and work-force development activities through the implementation of the Berrigan Shire's Workforce Development Plan 2013 - 2017 |
| Workforce Development Outcome | | Retention |
| Workforce Development Objective | 2.2.2.5.2 | Increase the engagement and retention of Council's professional and technically skilled workforce. |

| What is the issue? | Operational Plan Reference No. | What will we do about it? | What will be the result? | How will we measure it? | Who will coordinate it? | 13/14 | 14/15 | 15/16 | 16/17 |
|---|--------------------------------|---|--|---|-------------------------|-------|-------|-------|-------|
| Balancing the mobility of skilled and motivated staff with perceptions of or real organisational inertia. | 2.2.2.5.2.1 | Offer career development opportunities through Performance Management System | Increase in the % of Council staff reporting that their supervisor/management are <i>extremely involved</i> with employee career or skill development planning | Baseline Measure Staff Survey 2012 Staff Survey 2014 And 2016 Report results in Annual Report 2014 and 2016 | GM DTS DCS | ✓ | ✓ | ✓ | ✓ |
| | 2.2.2.5.2.2 | Promotion and backfill of vacant positions by appropriate internal applicants | Increase in the % of Council staff reporting that Council's use of employee skills is <i>extremely effective</i> | Baseline Measure Staff Survey 2012 Staff Survey 2014 And 2016 Report results in Annual Report 2014 and 2016 | GM DTS DCS | ✓ | ✓ | ✓ | ✓ |
| Succession Planning | 2.2.2.5.2.3 | Directors and managers to identify and develop succession plans through performance management system | | Report results in Annual Report 2014 and 2016 | DTS DCS Managers | ✓ | ✓ | ✓ | ✓ |

| What is the issue? | Operational Plan Reference No. | What will we do about it? | What will be the result? | How will we measure it? | Who will coordinate it? | 13/14 | 14/15 | 15/16 | 16/17 |
|--|--------------------------------|---|---|---|--|-------|-------|-------|-------|
| How well Council Management communicate and explain why plans change | 2.2.2.5.2.4 | Include quarterly briefings on Council's Delivery Program / Operational Management Plan as Standing Agenda items Staff Team Meetings and Tool boxes | A reduction in the % of staff responding <i>slightly well and not at all well</i> to the staff survey on 'How well Council management explain why plans change' | Baseline Measure Staff Survey 2012 Staff Survey 2014 And 2016 Report results in Annual Report 2014 and 2016 | DCS Technical Services Managers & Supervisors | ✓ | | ✓ | |

Workforce Development Action Plan – Training and Skills

| | | |
|--|-----------|---|
| Berrigan Shire 2023 Strategic Outcome | 2.0 | Good Government |
| Berrigan Shire 2023 Objective | 2.2 | Council operations support ethical, transparent and accountable corporate governance |
| Delivery Program Objective | 2.2.2.5 | Manage human resource and work-force development activities through the implementation of the Berrigan Shire's Workforce Development Plan 2013 - 2017 |
| Workforce Development Outcome | | Training and Skills |
| Workforce Development Objective | 2.2.2.5.3 | Strengthen workplace training and skills |

| What is the issue? | Operational Plan Reference No. | What will we do about it? | What will be the result? | How will we measure it? | Who will coordinate it? | 12/13 | 13/14 | 14/15 | 15/16 |
|---|--------------------------------|--|---|---|--------------------------------|-------|-------|-------|-------|
| Changing nature of work and impact of regulation | 2.2.2.5.3.1 | Provide access to training related to regulatory and statutory compliance | Professionally competent and skilled workforce | Gap analysis Training Plans Training Provided Report of training activities Annual Report | DTS DCS Managers | ✓ | ✓ | ✓ | ✓ |
| | 2.2.2.5.3.2 | Identify, as part of training plans, skills gaps and provide competency based AQF accredited training | | | | ✓ | ✓ | ✓ | ✓ |
| Ageing Workforce | 2.2.2.5.3.3 | Identify through integrated management system job re-design opportunities responsive to needs of an ageing workforce | Competent and skilled older workforce | Gap analysis Job Re-design Annual Report 2015 | DTS | | | ✓ | |
| Section 355 Committee management of Council facilities and community assets | 2.2.2.5.3.4 | Develop and consider the recommendations of Berrigan Shire Volunteer Strategy | Sustainable Section 355 Committee management of the Shire's facilities and community assets | Strategy completed and recommendations considered by Council | DCS | ✓ | | | |

Appendix

Staff Survey

1. How much support for the Council is management able to get from the community?

- A great deal
- A lot
- A moderate amount
- A little
- None at all

Other Comment

2. How clearly does management explain Council's management and capital works plans?

- Extremely clearly
- Very clearly
- Moderately clearly
- Slightly clearly
- Not at all clearly

Other Comment

3. How involved is your supervisor/management with employee career or skill development planning?

- Extremely involved
- Very involved
- Moderately involved
- Slightly involved
- Not at all involved

Other Comment

4. How relevant is the information Council management uses when making decisions?

- Extremely relevant
- Very relevant
- Moderately relevant
- Slightly relevant
- Not at all relevant

Other Comment

5. How well does Council management explain why plans change?

- Extremely well
- Very well
- Moderately well
- Slightly well
- Not at all well

Other Comment

6. How effectively does Council use employees' skills?

- Extremely effectively
- Very effectively
- Moderately effectively
- Slightly effectively
- Not at all effectively

7. What does management need to do to improve their overall effectiveness?

8. How effective is the training you receive from your employment?

- Extremely effective
- Very effective
- Moderately effective
- Slightly effective
- Not at all effective

Other Comment

9. How helpful is the feedback your supervisor gives to employees?

- Extremely helpful
- Very helpful
- Moderately helpful
- Slightly helpful
- Not at all helpful

Other Comment

10. How easy is it to balance your work life and personal life while working at the Council?

- Extremely easy
- Very easy
- Moderately easy
- Slightly easy
- Not at all easy

Other Comment



Policy

Policy Reference No:

File Reference No: 25.121.2

Strategic Outcome: Good government

Date of Adoption:

Date for Review:

Responsible Officer: Revenue Officer

This policy provides information regarding the levying of Council's rates, its fees and charges and other major income sources.

Rates and charges provide Council with a major source of revenue to meet the cost of providing services to residents of the Shire.

The rates and charges described below are levied to provide the net funding requirements of the programs and initiatives identified in the Operational Plan.

Total revenue raised from the levying of land rates continues to be capped by the State Government with the Independent Pricing & Regulatory Tribunal (IPART) having developed a Local Government Cost Index (LGCI) for use in setting the maximum allowable increase in general income for local government. IPART has set the maximum allowable increase as 2.4% for the 2015/16 rating year.

Ordinary Rates

Section 494 of the *Local Government Act 1993* (LGA), requires Council to make and levy an Ordinary rate for each year on all rateable land in the local government area.

Ordinary rates are applied to properties based on applying an ad Valorem Rate-in-\$ to the independent land valuations provided by Land and Property NSW (NSW Valuer General's Office).

Council is required to use the latest valuations received for properties up until 30 June of the previous year for rating purposes in the current financial year. Additionally shire-wide general revaluations are undertaken every 3 years.

Valuations, with a base date 01/07/2013, will be used for rating purposes for 01/07/2015 – 30/06/2016.

In accordance with Section 493 and 514 of the *Local Government Act 1993*, all parcels of rateable land within Councils boundaries have been declared to be within one of the following categories:

- Farmland
- Residential
- Business
- Mining



Policy

The determination of the sub category for each parcel of rateable land is in accordance with the definitions set out in Sections 515, 516, 517, 518, 518A, 519 and 529 of the *Local Government Act 1993*.

The applicable subcategories for each category are as follows:

Farmland subcategories

| |
|------------------------|
| Farmland - Berrigan |
| Farmland - Barooga |
| Farmland - Finley |
| Farmland - Tocumwal |
| Farmland - Gravel Pits |

Residential subcategories

| |
|-----------------------------------|
| Residential |
| Residential - Barooga |
| Residential - Berrigan |
| Residential - Finley |
| Residential -Tocumwal |
| Residential Rural - Barooga |
| Residential Rural - Berrigan |
| Residential Rural - Finley |
| Residential Rural-Tocumwal |
| Residential – River Land Barooga |
| Residential – River Land Tocumwal |

Business subcategories

| |
|---------------------------------|
| Business Ordinary - Barooga |
| Business Ordinary - Berrigan |
| Business Ordinary - Finley |
| Business Ordinary - Tocumwal |
| Business Industrial - Berrigan |
| Business Industrial - Finley |
| Business Industrial - Tocumwal |
| Business Industrial - Barooga |
| Business Hospitality - Berrigan |
| Business Hospitality - Barooga |



Policy

| |
|---------------------------------|
| Business Hospitality - Finley |
| Business Hospitality - Tocumwal |
| Business Rural - Barooga |
| Business Rural - Berrigan |
| Business Rural - Finley |
| Business Rural - Tocumwal |

Mining subcategories

| |
|-------------------|
| Mining - Berrigan |
| Mining - Barooga |
| Mining - Finley |
| Mining - Tocumwal |

The ordinary rates proposed by the Council for 2015-2016 contain a 2.4% increase in yield across the rating base. The Ordinary rates table below illustrates the proposed rating scenario for Berrigan Shire Council this information is based on the rating database up to April 2015.

FARMLAND

The Farmland rate is sub-categorised into regional districts, based on the urban/town locations. The farmland rate will be one ad Valorem rate shire wide.

Farmland – Ad Valorem Rate = \$0.0063508 in the dollar, based on the 2013 unimproved capital value of the property.

(Farmland = 36.67% of the total yield)

RESIDENTIAL – BAROOGA

The Residential rate for Barooga is worked out on the basis that the average valued property in Barooga will pay the same as the average valued property in each town in the Shire. The Residential category may apply if the land is zoned or designated for residential purposes.

Residential Barooga – Ad Valorem Rate = \$0.0108894 in the dollar, based on the 2013 unimproved capital value of the property.

BUSINESS – BAROOGA

Land is categorised as Business-Barooga if it is of a business, commercial or industrial nature.

Business- Barooga has four sub-categories: Business Industry, Business Ordinary, Business Hospitality and Business Rural. Each category has the same ad Valorem as Residential Barooga.

Business Barooga – Ad Valorem + \$0.0108894 in the dollar, based on the 2013 unimproved capital value of the property.

(Residential and Business Barooga 12.57% of the total yield)



Policy

RESIDENTIAL – BERRIGAN

The Residential rate for Berrigan is worked out on the basis that the average valued property in Berrigan will pay the same as the average valued property in each town in the Shire. The Residential category may apply if the land is zoned or designated for residential purposes.

Residential Berrigan – Ad Valorem Rate = \$0.0352694 in the dollar, based on the 2013 unimproved capital value of the property.

BUSINESS – BERRIGAN

Land is categorised as Business-Berrigan if it is of a business, commercial or industrial nature. Business- Berrigan has four sub-categories: Business Industry, Business Ordinary, Business Hospitality and Business Rural. Each category has the same ad Valorem as Residential Berrigan.

Business Berrigan – Ad Valorem + \$0.0.352694 in the dollar, based on the 2013 unimproved capital value of the property.

(Residential and Business Berrigan = 7.96% of the total yield)

RESIDENTIAL – FINLEY

The Residential rate for Finley is worked out on the basis that the average valued property in Finley will pay the same as the average valued property in each town in the Shire. The Residential category may apply if the land is zoned or designated for residential purposes

Residential Finley – Ad Valorem = \$0.0298019 in the dollar, based on the 2013 unimproved capital value of the property.

BUSINESS – FINLEY

Land is categorised as Business-Finley if it is of a business, commercial or industrial nature. Business- Finley has four sub-categories: Business Industry, Business Ordinary, Business Hospitality and Business Rural. Each category has the same ad Valorem as Residential Finley.

Business Finley – Ad Valorem + \$0.0298019 in the dollar, based on the 2013 unimproved capital value of the property.

(Residential and Business Finley = 16.64% of the total yield)

RESIDENTIAL – TOCUMWAL

The Residential rate for Tocumwal is worked out on the basis that the average valued property in Tocumwal will pay the same as the average valued property in all towns shire wide. The Residential category may apply if the land is zoned or designated for residential purposes.

Residential Tocumwal – Ad Valorem Rate = \$0.0123181 in the dollar, based on the unimproved capital value of the property.

BUSINESS – TOCUMWAL

Land is categorised as Business-Tocumwal if it is of a business, commercial or industrial nature. Business- Tocumwal has four sub-categories: Business Industry, Business Ordinary, Business Hospitality and Business Rural. Each category has the same ad Valorem as Residential Tocumwal.

Business Tocumwal – Ad Valorem + \$0.0123181 in the dollar, based on the 2013 unimproved capital value of the property.

(Residential and Business Tocumwal = 18.33% of the total yield)



Policy

RESIDENTIAL RURAL

The Residential Rural rate is a Residential sub-category and is based on the criteria provided by the LGA, it usually located outside a town category. The ad Valorem is less to reflect less use of town facilities. The ad Valorem is the same across the shire.

Residential Rural – Ad Valorem = \$0.0066437 in the dollar, based on the 2013 unimproved capital value of the property.

(Residential Rural = 6.69% of the total yield)

RESIDENTIAL – Riverland Tocumwal & Riverland Barooga

This is a sub-category of Residential and is for semi-rural properties that may not strictly fit Residential or Rural Residential criteria and will generally be less than the adjoining towns' rate.

Residential – Ad Valorem = \$0.0085803 in the dollar, based on the 2013 unimproved capital value of the property.

(Residential = 1.14% of the total yield)

Council Annual Service and user charges

1. Domestic Waste and Non-Domestic Waste Management Services

Berrigan Shire Council intends to make the following charges for levying in 2015-2016 to meet the reasonable costs associated with the collection, disposal and recycling of waste in accordance with Sections 496, 501 and 504 of the Local Government Act 1993. Berrigan Shire Council will levy annual charges for the following services:

2015/16 WASTE MANAGEMENT SERVICE CHARGES

| Service provided | 2015/16 Fee (\$ per annum) | % Variation |
|---|----------------------------|--------------|
| Domestic Waste Collected 1 x Weekly pick up of 120 litre small garbage bin. (Green) 1 x Fortnightly pick up 240 litre recycling bin. (Blue) | \$266.00 | +3.9% |
| Additional Service (Collected) 1 x Weekly pick up of 120 litre small garbage bin (Green) | \$178.00 | +3% |
| Uncollected (vacant charge) Charged on vacant land within the collection zone – no service is provided. | \$53.00 | +3% |
| Business / Non Residential Garbage Charge 1 x Weekly pick up of 240 litre big bin. (Green) | \$249.00 | +3% |
| Garbage and Recycling Charge 1 x Weekly pick up of 240 litre big garbage bin. (Green) 1 x Fortnightly pick up of 240 litre recycling bin. (Blue) | \$366.00 | +3% |



Policy

2. Sewer Charges

In accordance with the provisions of Section 535, 501 and 552 of the Local Government Act 1993, a special rate or charge relating to sewerage will be levied on all rateable land confined within the area shown on each of the Town Sewer Supply areas except:

- i) Land which is more than 75 metres from a sewer of the Council **and** is not connected to the sewer;
- ii) Land from which sewerage could not be discharged into any sewer of the Council.

Berrigan Shire Sewerage will operate as one entity and each rateable property in Barooga, Berrigan, Finley and Tocumwal will have the same sewerage supply charge applied as specified in Council's Annual Fees and Charges. In addition, a standard pedestal charge per cistern/water closet in excess of two will be raised on all rateable properties with more than 2 cisterns/water closets.

In special circumstances, an on-site low pressure sewer maintenance charge will apply to those properties connected to Council's sewer supply via a low-pressure sewer pump. The Council will maintain the pump in perpetuity subject to the owner of the property entering into an agreement for maintenance and paying the annual low-pressure charge.

These charges are specified in Council's Annual Fees and Charges.

For non-rateable properties

A standard pedestal charge per cistern/water closet will be raised on all non-rateable properties connected to the sewerage supply.

For rateable properties outside village boundaries

Rateable properties outside the existing village boundaries, and connected to the town sewer supply, will be charged the normal town sewer supply charges, including pedestal charges if applicable.

The table below sets out the intended sewer charges for 2015-2016:

2015/16 SEWER CHARGES

| Service provided | 2015/16 Fee (\$ per annum) | % Variation |
|--|-----------------------------------|--------------------|
| Sewer Supply Charge Charged to all rateable land utilising the town sewer system or zoned residential and within 75m of Councils sewer system. | \$501.00 | +5.03% |
| Pedestal Charge Any property with more than 2 (two) cisterns/water closets will be charged a pedestal charge per excess cistern/water closet. A pedestal charge per cistern/water closet will be raised on all non-rateable properties connected to the sewerage supply. | \$106.00 | +3% |
| On-Site Low Pressure Maintenance Charge Applied to properties connected to Councils' sewerage supply via a low-pressure pump. Council maintains the pump in perpetuity subject to the owner paying the On-site low pressure maintenance charge. | \$93.00 | +3% |



Policy

3. Stormwater Management Service

Under the provisions of Section 535 of the Local Government Act 1993, Council has resolved to levy a nominal Stormwater Management Services Charge in accordance with Sections 496A of the Local Government Act, and clause 125A and clause 125AA, of the Local Government (general) Regulation 2005. This charge will be applicable for each non-vacant urban property, or all eligible properties for which the works or service is either provided or proposed to be provided.

2015/16 STORMWATER MANAGEMENT SERVICE

| Service provided | 2015/16 Fee (\$ per annum) | % Variation |
|--------------------------------------|-------------------------------|----------------|
| Residential Premises - on urban land | \$25.00 | 0% |
| Strata properties (per strata) | \$12.50 | 0% |
| Vacant Land | Exempt | |
| Commercial Premises - on urban land | \$25.00 | 0% |
| Other | \$25.00 | 0% |

4. Water Supply Charges

In accordance with the provisions of Section 501, 502, 535 and 552 of the Local Government Act 1993, Council has resolved that water supply charges be levied on all properties that

- i) Land that is supplied with water from a water pipe of the Council; or
- ii) Land that is situated within 225 metres of a water pipe of the Council, whether the land has a frontage or not to the public road (if any) in which the water pipe is laid, and confined within the area shown on each of the Town Water Supply areas, even though the land is not actually supplied with water from any water pipe of the Council;

subject to, water being able to be supplied to some part of the land from a standpipe at least 1 metre in height from the ground level, if such a pipe were laid and connected to Council's main.

Except for those non-rateable properties described below:

Non-rateable State Government properties of non-commercial nature without a water connection and not utilising the service will not be levied an annual fixed Water Access Charge.



Policy

2015/16 WATER ACCESS AND CONSUMPTION CHARGES

| Service provided | 2015/16 Fee (\$ per annum) | % Variation |
|---|--|----------------|
| Water Access Charge Applied to all properties supplied with water from a water pipe of the Council or land that is situated within 225m of Councils' water supply pipes. (see diagram attached) | \$497.00 | +4.85% |
| Water Consumption Charges – Unfiltered (Barooga, Berrigan & Finley) | \$0.73 per kl (stage 4 restrictions in force) \$0.52 per kl (other restrictions in force) \$0.47 per kl (no restrictions) | 0% |
| Water Consumption Charges – Treated (Barooga, Berrigan & Finley) | \$1.46 per kl (stage 4 restrictions in force) \$1.04 per kl (other restrictions in force) \$0.94 per kl (no restrictions) | 0% |
| Water Consumption Charges – Treated (Tocumwal) | \$0.97 per kl (stage 4 restrictions in force) \$0.69 per kl (other restrictions in force) \$0.62 per kl (no restrictions) | 0% |

Water meter reads are scheduled four (4) times a year with payment generally required thirty days (30) after the issue date of the account.

Payment of Rates and Service charges

Berrigan Shire rates and charges are payable in full or by quarterly instalments in accordance with Section 562 of the Local Government Act 1993.

Annual Rates and charges notices are issued in July each year and are payable in four (4) instalments on 31 August, 30 November, 28 February and 31 May.

A rate notice, or rate instalment notice, is issued thirty (30) days before each instalment is due.

Water Consumption Notices are issued on a quarterly basis, approximately 30 days before the charge is due for payment.

Council may agree to enter into a payment plan with a person. The amount and frequency of the payments under the agreement are required to be acceptable to Council.

Council requires all ratepayers to pay their rates in full by the due date(s). However, some ratepayers experience genuine financial hardship and may consequently request Council to consider alternative arrangements in respect of the timing of their rate payments.

Such requests must be made prior to any recovery action being undertaken, including legal action.



Policy

Concessions

i) Pensioner Concessions

Section 575 of the Local Government Act 1993, provides for concessions on Council rates and charges for eligible pensioners. By virtue of Section 575, an eligible pensioner (once verified with Centrelink) may apply to Council for annual concessions on a rate or charge of:

- Up to \$250.00 on all ordinary rates and charges for domestic waste management services.
- Up to \$87.50 on annual water charges.
- Up to \$87.50 on annual sewer charges.

Applications for concessions must be made in writing using the appropriate form available from Council's Rates Department.

Council believes that the concession rates set by the NSW State Government are adequate, equitable and require no additional concession to be offered by Council.

ii) Developer Concessions

Council may offer incentives in the form of rating waivers relative to annual water and sewerage charges to developers involved with multi-lot subdivisions. Applications for developer concessions are as follows:

- Written application should be submitted to Council prior to 31st May for consideration at the June Meeting.
- Annual water and sewerage charges may be waived on the undeveloped lots of a subdivision, up to a maximum period of three (3) years, or until the lots are built upon, sold, leased or otherwise occupied (whichever is the sooner).
- No concessions under this section are given for Domestic Waste, Stormwater, Pedestal or Water Consumption Charges.

Hardship Provisions

Please see Berrigan Shire Councils' Hardship Policy which was adopted by Council on 19 March 2014.

Recovery of Rates and Charges, Including Water Consumption Charges

i) Reminder Notices

- If an instalment or charge is not paid within fourteen days (14) days of the instalment or payment date, a reminder letter will be issued requesting payment within fourteen (14) days.
- If the debt remains unpaid after this time, a final notice will be issued giving seven (7) days to pay.

ii) Recovery Action – Referral to Debt Collection Agency

- Following the seven (7) days specified, if the account remains unpaid, Council will then forward the account to our debt collection agency
- If an instalment or charge amount of current defaulters are less than \$300.00, initial external recovery action may be deferred until outstanding amounts reach this amount, however this will be at the discretion of the Revenue Officer.



Policy

iii) Recovery Action – Debt Collection Agency Procedures

- The debt collection agency will as soon as possible, after receipt of the referral from Council, issue a Final Notice in relation to each overdue amount advising that Council has referred the debt to the agency for collection and that payment is required.
- Following the expiration of the payment period, the debt collection agency will issue a solicitor's letter.
- Legal proceedings will then be commenced if these notices or letters are disregarded, or if arrangements are not adhered to, with the approval of the Revenue Officer.

Note 1: Legal action procedures will be undertaken within the guidelines of the Uniform Civil Procedure Rules and the NSW Local Government Act. All costs associated with debt recovery will be charged to the debtor. All costs awarded by the Court will be levied as a charge against the land.

Note 2: If legal action is commenced and costs incurred prior to a debtor applying under the Hardship Provisions, then such costs will be charged to the debtor and shall not be waived, unless under the direction of the General Manager.

iv) Arrangements to Repay Rates and Charges

- A ratepayer may enter into a weekly, fortnightly or monthly arrangement to repay the rates and charges with Council or Council's debt collection agency with a view that the arrangement will have rates and charges paid in full within twelve (12) months. Normal interest charges apply to these arrangements.
- Council's Rates Department may enter into a longer term repayment arrangement if in their opinion a ratepayer's financial circumstances warrant this. Normal interest charges apply to these arrangements.
- Ratepayers are to be advised at the time of making a repayment arrangement that if an arrangement is dishonoured or changed without prior Council approval, then recovery action may commence without further notice.

v) Interest Charges

- Council applies the maximum allowable interest rate in accordance with Section 566 of the *Local Government Act 1993*.
- Council may write off interest charges on overdue rates, in accordance with Section 567 of the *Local Government Act 1993*. Ratepayers seeking to have interest written off under hardship provisions are to submit a written application to Council's Rates Department.

vi) Sale of Property for Overdue Rates

Under Section 713 of the *Local Government Act 1993*, Council may:

- Sell any land (including vacant land) on which any rate or charge has remained unpaid for more than five (5) years from the date on which it became payable.
- Sell any vacant land on which any rate or charge has remained unpaid for more than one year, provided that the amount of such rates and charges are more than the land valuation it received from the NSW Valuer-General.
- Any sale will be carried out by public auction in accordance with the process outlined in the *Local Government Act 1993*.

vii) Water Flow Restriction / Disconnection



Policy

- Berrigan Shire Council may choose to restrict or disconnect water supply to a property as a last resort when a water accounts has been outstanding for an extended period of time, and customers have not contacted Council to arrange payment assistance.
- Council will give reasonable warning before restriction or disconnection is arranged, and will leave a **notice of restriction or disconnection card** when restriction or disconnection is carried out.
- Restrictions / disconnections will be undertaken Monday-Thursday, and devices will not be removed outside of business hours.



Delivery Program 2013 – 2017

Berrigan Shire Council

Berrigan Shire 2023
Creating our preferred future

Draft April Meeting



Berrigan Shire Delivery Program 2013 - 2017

Message from Mayor

The Shire's 4-year *Delivery Program* 2013 – 2017 is informed by extensive consultation with our communities through the development of *Berrigan Shire 2023*.

This update to the Delivery Program does not materially change the Delivery Program, rather it incorporates Council's updated capital works program and 4-year budget forecast developed in response to the rolling forward of its 10-year Long-term Financial Plan; and the upcoming financial year's Annual Operational Plan 2015/2016.

Council reviews on a 6-monthly basis its progress toward achieving the 4-year program of works described. At our most recent Delivery Program review (March 2015) Council noted the continuing and successful delivery of its capital works program. Council owned assets continue to be progressively managed through a rolling program of staged upgrades of:

- Council roads and stormwater
- Sporting facilities
- Waste management facilities
- Water and sewerage treatment
- Town entrances and parks

The Council is continuing its investment in engaging with regional partners, other levels



Councillor Bernard Curtin
Mayor
Date: 15 April 2015

of government on issues outside the Council's direct control but which contribute to the economic prosperity and wellbeing of our Shire.

Delivery Program priority projects and initiatives remain

- Investment in the maintenance and further development of the Shire's network of critical physical infrastructure; levees, roads, storm water, water supply, sewer and waste management facilities
- Establishing a relationship with National Parks that promotes sustainable use and access to the River and its forests
- Marketing and promoting the lifestyle and liveability of our communities
- Lobbying for the development of the Shire's regional / freight and agriculture industry infrastructure

The Shire Council's 4-year *Delivery Program* and the 2015 – 2016 *Operational Plan* have been developed to guide the delivery of Council services to our communities.

Sustainable natural and built landscapes

Good government

Supported and engaged communities

Diverse and resilient business

Berrigan Shire Delivery Program 2013 - 2017

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Councillors 2012 - 2016



Councillor Bernard Curtin
Mayor



Councillor Brian Hill
Deputy Mayor



Councillor Andrea O'Neill



Councillor Colin Jones



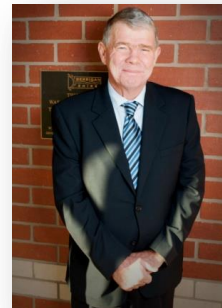
Councillor Daryl Morris



Councillor Matthew Hannan



Councillor Denis Glanville



Councillor John Bruce

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Section 1

A Vision and Plan for Berrigan
Shire

Council's Planning Framework

What does Council do?

Berrigan Shire: The next four
years

Our Challenges

Berrigan Shire Delivery Program 2013 - 2017

A Vision and Plan for Berrigan Shire

In 2023 we will be recognised as a Shire that builds on and promotes our natural assets and advantages to create employment and economic activity to attract residents, families and tourists.

Developed at the Shire's *Futures Conference* 29 June 2011 the vision reflects the top 5 preferred futures of our communities that in 2023

1. Families with young children will want to live in or come to the area
2. People will be more concerned about their health and wellbeing
3. Tourists will go out of their way to come to the area
4. There will be more business owned and run by local people
5. Transport connections between here and other places will be faster and or busier

The overwhelming message from our communities was that our communities valued the Shire's natural assets and advantages:

- Lifestyle
- The Murray River
- Irrigated Agriculture; and
- Tourism

Moreover, that these assets and advantages be promoted and developed to create the economic prosperity needed to meet the challenges posed by an ageing population, a decline in domestic tourism, water insecurity and technology.

In accordance with the *Review of Berrigan Shire 2022 Engagement Strategy: Berrigan Shire 2023* was developed. Public comment was sought and submissions received that did not materially change the (2012) 10-year social, economic, civic leadership and environmental statements about our communities' preferred future and the actions Council will take and what the community can do to achieve the *Berrigan Shire 2023* vision.



Council's 4-year *Delivery Program* and annual *Operational Plan* provide the detail about how Council will

1. Contribute toward *Berrigan Shire 2023* strategic outcomes and objectives
2. Manage and operate its services and assets
3. Allocate resources: financial, physical and human (*Delivery Program Inputs*)
4. Measure and report on the result of what is planned (*Delivery Program Outputs*)

Berrigan Shire Delivery Program 2013 - 2017

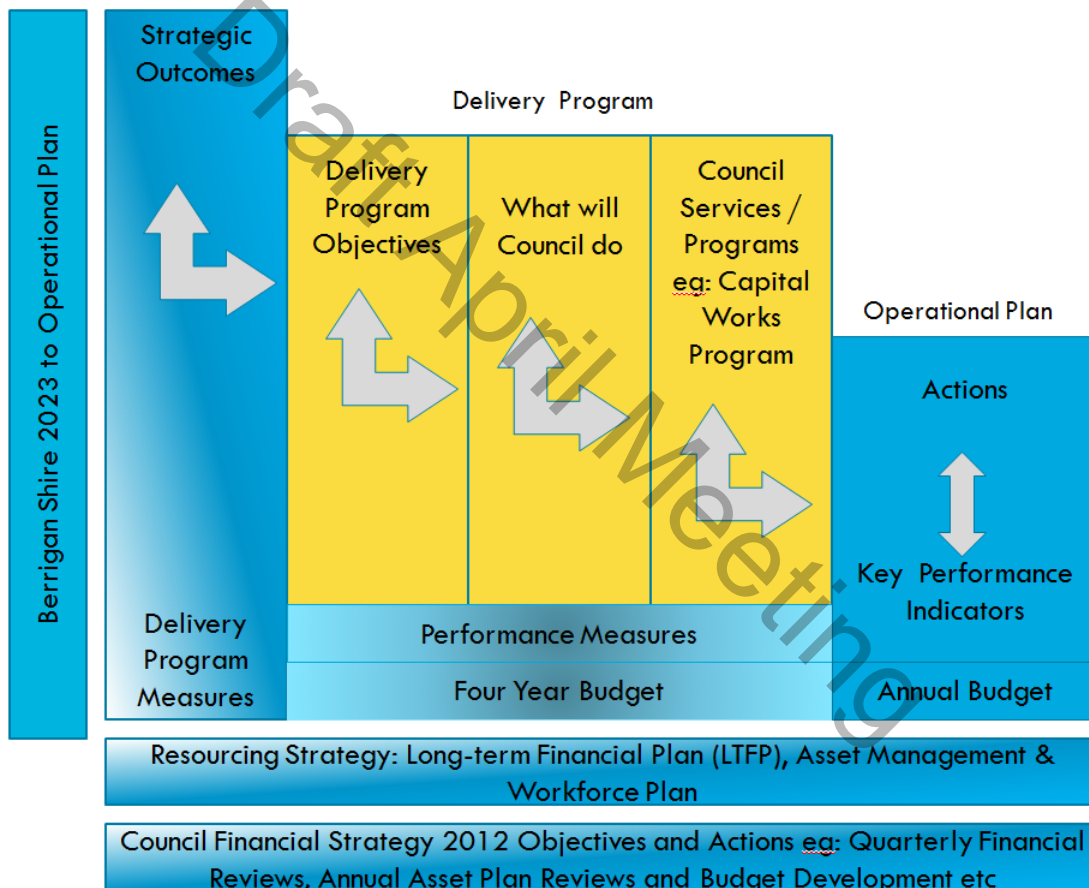
Council's Planning Framework

The Shire's *Delivery Program* is an element of the NSW local government planning and reporting framework. A framework which includes:

- 10 yr+ Community Strategic Plan (*Berrigan Shire 2023*)
- 10 yr Resourcing Strategy

- 4 yr Delivery Program
- Annual Operational Plan; and
- Annual Report

The following illustration describes how Council will integrate Community Strategic Plan objectives with Council's 4-year Delivery Program.



Accordingly the Council's 4-year *Delivery Program* is developed from the Shire Council's 10-year *Resourcing Strategy* which includes the Shire's *Asset Management Plans*, *Workforce Development Plan 2013 – 2017* and *Long-term Financial Plan 2013 – 2023*.

Berrigan Shire Delivery Program 2013 - 2017

The Shire's *Asset Management Plans* describe and estimate the resources needed by Council to achieve service levels and community expectations and are the basis of the Shire's 4-year *Capital Works Program* which is an element of the Shire's *Long-term Financial Management Plan*.

The Shire's Long-term Financial Plan and the costings included in the forward projections of its Capital Works Program are also subject to ongoing monitoring and review by Council. This ensures Council's *Delivery Program* and cost estimates do not compromise Council's *Financial Strategy 2012* objectives of:

1. Financial sustainability;
2. Cost effective maintenance of infrastructure service levels; and
3. Financial capacity and freedom.

Council's *Delivery Program* reflects *Berrigan Shire 2023* actions and is the result of internal discussion and consultation between Councillors, Council management and staff on how existing Council services, programs and new initiatives contribute toward *Berrigan Shire 2023* outcomes that in 2023 we will have ...

- | | |
|---|---|
| <ol style="list-style-type: none"> 1. Sustainable natural and built landscapes 2. Good government | <ol style="list-style-type: none"> 3. Supported and engaged communities 4. Diverse and resilient business |
|---|---|

The *Delivery Program* is themed according to the outcomes we want to achieve. It is also the Shire Council's 'blue print' describing:

- The full range of Council services and activities – operations
- High level responsibility for Council services and operations
- The measures we use to determine the effectiveness of Council programs and activities
- The resources required to deliver Council operations – physical, human and financial

Berrigan Shire Delivery Program 2013 - 2017

What does Council do?

Council Meetings are open to the public and held on the third Wednesday of the month in the Council Chambers, Chanter Street Berrigan.

Committees of Council meet on the Wednesday two weeks prior to the Council meeting.

Major working Committees of Council are

- Corporate Services
- Technical Services
- Business and Economic Development; and the
- Risk Management Committee

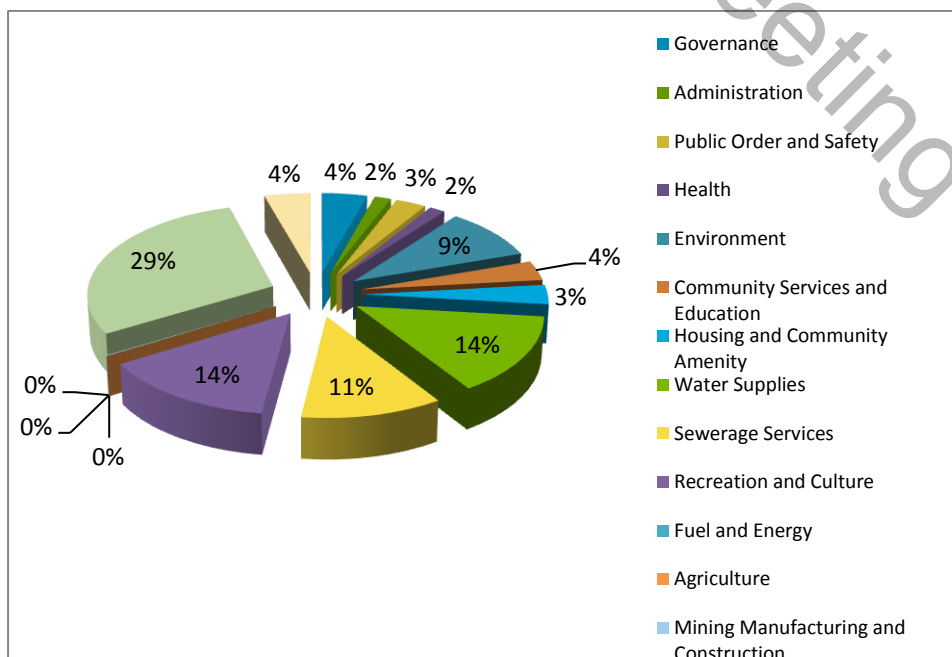
Council Committees, in addition to being the forum for detailed discussion and identification of community issues, are also where the Councillors work with the Shire Council's executive management team and senior managers on the day-to-day operations

of Council's *Delivery Program* and annual *Operating Plan*.

As, important role of Council is the, development and oversight of the Shire's *Delivery Program* and the financial sustainability of Council's operations.

| Council Activities : What Council Does | |
|---|--|
| Governance | Councillors fees and expenses, elections. Meetings, Association fees |
| Administration | General administration charges |
| Public Order and Safety | Fire protection, SES |
| Health | Food control, domestic animal control |
| Environment | Stormwater, street cleaning, noxious weed control |
| Community Services & Education | Home and Community Care, Early Intervention |
| Housing & Community Amenities | Planning and building control, public toilets, cemeteries |
| Water Supplies | Town water |
| Sewerage Services | Sewer system |
| Recreation & Culture | Libraries, Recreation Reserves, Swimming Pools, Public halls, Parks |
| Mining, Manufacturing & Construction | Quarries |
| Transport & Communication | Roads and footpaths, street lighting, aerodrome |
| Economic Affairs | Caravan park, saleyard, tourism and economic development |

Expenses from Continuing Operations: Percentage of Operating Budget



Berrigan Shire Delivery Program 2013 - 2017

Berrigan Shire: The next four years

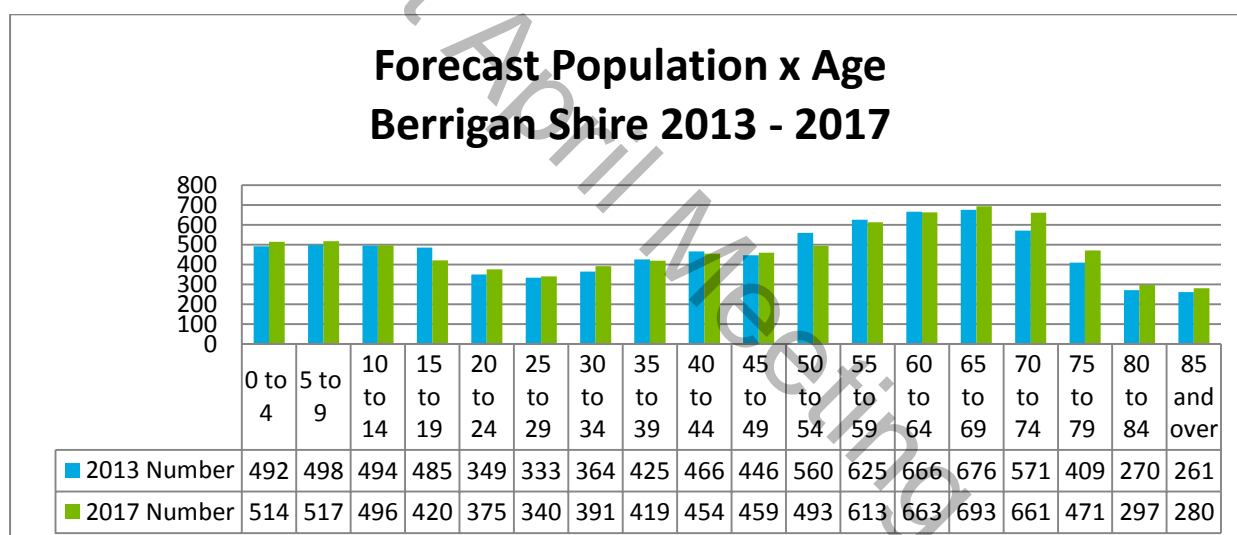
Berrigan Shire (pop 8358¹) on the New South Wales and Victorian border is three hours driving time or 270 km north of Melbourne and 10 hours driving time (670 km) south west of Sydney. It is primarily a rural area with Murray River based tourism and recreation facilities in two of its four towns - the Murray River border towns of Tocumwal and Barooga.

Berrigan and Finley the Shire's inland towns service the surrounding dry land and irrigated farming districts.

Recent population growth has been in the Murray River border townships of Barooga and Tocumwal attracting families to lifestyle blocks and retirees from metropolitan Melbourne.

During the next four years it is expected that the Shire will continue to experience steady growth particularly, in the towns of Barooga and Tocumwal. In 2017

1. There will be 165 more people living in the Shire further of these people 43 will be children aged 0 – 14 years of age
2. Inward migration will remain steady
3. There will be 3,065 people 60 years of age and older
4. There will be 26 fewer people living in the Shire aged 20 to 24 years of age



Source: <http://forecast2.id.com.au/Default.aspx?id=393&pg=5210> accessed 13 March 2015

Our Challenges

- Ageing population and how we re-prioritise current expenditure to meet community needs
- Sustainability of the Shire's current expenditure on essential and current infrastructure
- Impact of *The Murray Darling Plan* on irrigated agriculture and water security
- Cost of energy, rising fuel prices and carbon policy
- Viability and sustainability of Council / community education, recreation & sporting facilities
- Impact of external and climate events on the Shire's industries and jobs
- Decrease in the number of young people aged 12 – 24 years
- Societal change in recreation and leisure pursuits e.g.: volunteerism, electronic gaming, and sporting club membership

Section 2 Council's Delivery Program

What we will do to contribute
toward Berrigan Shire 2023
outcomes of

Sustainable natural and
built landscapes

Good government

Supported and engaged
communities

Diverse and resilient
business

Draft April Meeting

Sustainable Natural and Built Landscapes

Why is this important?

Shire communities are custodians of Australia's natural, cultural and economic heritage: the Murray River. Our communities look after the health of its creeks, lagoons and forests.

Historically the River and its forests have supported the economic and social wellbeing of the people who live in our region.

Council's *Delivery Program* actions include: control of the impact of environmental hazards (waste, flood and fire) on our natural landscape so that current and future residents and visitors can enjoy the social, economic and environmental benefits of the River and its forests.

Inland landscapes and native vegetation have been extensively modified by irrigation, cropping and grazing. Therefore, protecting and conserving the bio-diversity of remnant vegetation and the wildlife it supports is critical if we are to retain and preserve the diversity and health of our natural landscapes and the wildlife it supports.

Our built landscape and its impact on our natural and social environment like our natural landscape needs future focused stewardship and management.

Visually attractive communities that embrace their heritage, welcome visitors / tourists and strengthen the social ties that connect people to place are recognised as places where people want to live, work, stay and play.

Development decisions made today about how we move around and between our communities and use our natural resources – the River, wildlife, forests, agricultural land and water will shape the future of our communities.

The natural and cultural heritage values of our towns, the River, its forests and wildlife are intrinsically valuable and linked to the social wellbeing and economic health of our communities.

Strategic Objective

1.1 Support sustainable use of our natural resources and built landscapes

Delivery Program Objectives

1.1.1 Coordinate strategic land-use planning and effective development assessment and control

1.1.2 Enhance the visual amenity, heritage and liveability of our communities

| Delivery Program Objective: 1.1.1 Coordinate strategic land-use planning and effective development assessment and control | | | | | | | | | |
|---|---|--|---|---|--|-------|-------|-------|-------|
| DP Action No. | What will we do about it? (Actions) | What will be the result? | How will we measure it? | Our proposed action is achieved when ... | Who will coordinate it? | 13/14 | 14/15 | 15/16 | 16/17 |
| 1.1.1.1 | Develop a local environment plan that reflects community values and aspirations | Local Environment Plan is informed by community values and aspirations | LEP provides framework for orderly development which reflects current legislation | The LEP is gazetted by the Minister | Development Manager / Environmental Services | ✓ | | | |
| 1.1.1.2 | Develop land-use strategy | Land-use strategy is developed | Land use strategy completed Report to Council | Council and Dept. Planning and Infrastructure endorses strategy | Development Manager / Environmental Services | ✓ | ✓ | | |

| Delivery Program Objective: 1.1.1 Coordinate strategic land-use planning and effective development assessment and control | | | | | | | | | |
|---|---|---|---|--|--|-------|-------|-------|-------|
| DP Action No. | What will we do about it? (Actions) | What will be the result? | How will we measure it? | Our proposed action is achieved when ... | Who will coordinate it? | 13/14 | 14/15 | 15/16 | 16/17 |
| 1.1.1.3 | Process and approve / refuse development applications in accordance with relevant legislation, codes and policies | Effective and timely assessment of development applications | Applications assessed and processed within statutory timeframes | 90% of applications are assessed and processed within statutory timeframes | Development Manager / Environmental Services | ✓ | ✓ | ✓ | ✓ |

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| Delivery Program Objective: 1.1.2 Enhance the visual amenity, heritage and liveability of our communities | | | | | | | | | |
|---|--|--|---|---|--|-------|-------|-------|-------|
| DP Action No. | What will we do about it? (Actions) | What will be the result? | How will we measure it? | Our proposed action is achieved when ... | Who will coordinate it? | 13/14 | 14/15 | 15/16 | 16/17 |
| 1.1.2.1 | Continue Annual Heritage Grants Program | Enhancement of the conservation value of heritage items | Successful completion of works granted funding | The allocation of grants results in increased conservation of heritage items | Development Manager / Environmental Services | ✓ | ✓ | ✓ | ✓ |
| 1.1.2.2 | Commence rolling program of works – town entrances | Improved visual amenity and attractiveness of our towns and major town entrances | Program is developed and included in Annual Capital Works Program | Scheduled Program of Works – town entrances included in Annual Capital Works Program is completed on time within resources | Director Technical Services | ✓ | ✓ | ✓ | ✓ |
| 1.1.2.3 | Establish rolling program of works – public amenities upgrades | Improved public amenities | Program is developed and included in Annual Capital Works Program | Scheduled Program of Works – public amenities upgrades included in Annual Capital Works Program is completed on time and within resources | Director Technical Services | ✓ | ✓ | ✓ | ✓ |

Strategic Objective

1.2 Retain the diversity and preserve the health of our natural landscapes and wildlife

Delivery Program Objectives

1.2.1 Partner with community groups and agencies on projects that retain and preserve the health of our natural landscapes and wildlife

| Delivery Program Objective: 1.2.1 Partner with community groups and agencies on projects that retain and preserve the health of our natural landscapes and wildlife | | | | | | | | | |
|---|---|---|--|---|-------------------------|-------|-------|-------|-------|
| DP Action No. | What will we do about it? (Actions) | What will be the result? | How will we measure it? | Our proposed action is achieved when ... | Who will coordinate it? | 13/14 | 14/15 | 15/16 | 16/17 |
| 1.2.1.1 | Contribute to Central Murray County Council | County Council delivery of the Shire's weed eradication and control program/s | Central Murray Council Delivery Program | Weed infestation within the Shire is eradicated and / or manageable | Development Manager | ✓ | ✓ | ✓ | ✓ |
| 1.2.1.2 | Participation in roadside vegetation enhancement projects | Enhanced bio-diversity in linear reserves | Increased health of native flora and fauna | Projects completed on time and within budget | Development Manager | ✓ | ✓ | ✓ | ✓ |

Strategic Objective

1.3 Connect and protect our communities

Delivery Program Objectives

1.3.1 Coordinate flood levee, Council road network and storm water asset management and planning

1.3.2 Manage landfill, recycling and waste disposal

| Delivery Program Objective: 1.3.1 Coordinate flood levee, Council road network and storm water asset management and planning | | | | | | | | | |
|--|---|--|-------------------------|--|-----------------------------|-------|-------|-------|-------|
| DP Action No. | What will we do about it? (Actions) | What will be the result? | How will we measure it? | Our proposed action is achieved when ... | Who will coordinate it? | 13/14 | 14/15 | 15/16 | 16/17 |
| 1.3.1.1 | Develop and implement asset management plans which maintain a balance between improving and maintaining flood levees, stormwater, Council roads, paths and trails | Service levels met as set out in adopted Asset Management Plans | Service Levels Data | Asset Plans are reviewed by due date Review of Asset Management Plans is informed by community feedback / expectations re: service levels | Director Technical Services | ✓ | ✓ | ✓ | ✓ |
| 1.3.1.2 | Design, construct and maintain stormwater systems that safely capture and remove water | Service levels met as set out in adopted Storm water Asset Management Plan | Service Level Data | On an ongoing basis 95% of service levels set out in the Storm Water Asset Management Plan are met | Director Technical Services | ✓ | ✓ | ✓ | ✓ |

| Delivery Program Objective: 1.3.1 Coordinate flood levee, Council road network and storm water asset management and planning | | | | | | | | | |
|--|---|--|--|--|-----------------------------|-------|-------|-------|-------|
| DP Action No. | What will we do about it? (Actions) | What will be the result? | How will we measure it? | Our proposed action is achieved when ... | Who will coordinate it? | 13/14 | 14/15 | 15/16 | 16/17 |
| 1.3.1.3 | Design, construct and maintain flood protection network | A flood levee protection network that prevents inundation of Tocumwal and Barooga from recognized flood levels | Annual inspection for defects. Performance in flood events. | Annual inspection is undertaken and scheduled maintenance completed | Director Technical Services | ✓ | ✓ | ✓ | ✓ |
| 1.3.1.3.1 | Continue remediation Tocumwal Foreshore Levee | Remediation works prevents inundation of Tocumwal from recognized flood levels | Annual inspection for defects. Performance in flood events. | Annual inspection is undertaken and scheduled maintenance completed | Director Technical Services | ✓ | ✓ | ✓ | ✓ |
| 1.3.1.4 | Maintain the safety of Council roads and walkways | Asset Management Plan identified service levels and standards are met | Works completed in accordance with relevant standards Annual Review | On an ongoing basis 95% of service levels set out in the Asset Management Plan are met | Executive Engineer | ✓ | ✓ | ✓ | ✓ |
| 1.3.1.5 | Exercise delegated functions <i>Road Act 1993</i> | Local roads are managed in accordance with the Act | Annual Review | Continue to improve the safety of Council Roads | Executive Engineer | ✓ | ✓ | ✓ | ✓ |

| Delivery Program Objective: 1.3.2 Manage landfill, recycling and waste disposal | | | | | | | | | |
|---|--|--|--|--|-------------------------|-------|-------|-------|-------|
| DP Action No. | What will we do about it? (Actions) | What will be the result? | How will we measure it? | Our proposed action is achieved when ... | Who will coordinate it? | 13/14 | 14/15 | 15/16 | 16/17 |
| 1.3.2.1 | Reduce waste in landfill | Develop a local waste management strategy that identifies waste diversion targets and realistic benchmarks | Diversion targets set out in the <i>Berrigan Waste Management Plan</i> | 100% of Diversion targets set out in <i>Berrigan Waste Management Plan</i> are met | Environmental Engineer | ✓ | ✓ | ✓ | ✓ |
| 1.3.2.2 | Deliver township garbage collection and street cleaning services | Instigate & manage a waste collection contract to ensure garbage collection | Garbage is collected within agreed timeframes and budgets | Garbage is collected within agreed timeframes and budgets T: 100% | Environmental Engineer | ✓ | ✓ | ✓ | ✓ |

Sustainable natural and built landscapes – 4 year financial projection

| | 2015/16 Forecast \$ | 2016/17 Forecast \$ | 2017/18 Forecast \$ | 2018/19 Forecast \$ |
|--------------------------------------|------------------------------------|--|--|--|
| Operating source of funds | 6,096,536 | 6,176,089 | 6,319,552 | 6,475,098 |
| Operating expenditures | (9,682,094) | (9,851,855) | (9,945,035) | (10,442,522) |
| Net Operating funds result | (3,585,557) | (3,675,767) | (3,625,483) | (3,967,424) |
| Capital sources of funds | 4,936,000 | 935,700 | 810,375 | 859,999 |
| Capital expenditures | (8,599,337) | (4,108,200) | (4,370,900) | (4,049,300) |
| Net Capital funds result | (3,663,337) | (3,172,500) | (3,560,525) | (3,189,301) |
| Net funds surplus / (Deficit) | (7,248,894) | (6,848,267) | (7,186,008) | (7,156,725) |
| | Current Annual Operational Plan | Final Year of Current Delivery Program | 1 st Year of 2016 – 2020 Council's Delivery Program | 2 nd Year of 2016 – 2020 Council's Delivery Program |

Good Government

The development of a Delivery Program linked to a Community Strategic Plan establishes a new pathway for Councils, communities and individuals to become engaged and active in planning for the future wellbeing of our communities.

Increasing the transparency of day to day Council operations and accountability for how we connect with, and report to our communities.

And just as important as the plan, is the process which facilitates partnership and the development of new opportunities

Why is this important?

Good government is about making good decisions over time. Decisions which consider that what we do today will impact on future generations. Moreover, those decisions also involve managing associated financial, economic and environmental risks, and the social implications of decision making.

Local government is the level of government that other agencies and levels of government look to for localised knowledge, information, allocation of resources, implementation of programs and policies and the maintenance of effective local and regional relationships.

There are also many ways to define corporate governance and good government. Factors that influence good government include:

- ❖ Technical and managerial competence
- ❖ Organisational capacity
- ❖ Decision making that is reliable and predictable and in accordance with the rule of law
- ❖ Accountability
- ❖ Transparency and open information systems
- ❖ Participation by elected representatives and constituents

In the context of the Shire's *Delivery Program* the Berrigan Shire Council is responsible for:

- Council roads and paths
- Water, sewerage and drainage
- Environmental health
- Animal control
- Land use planning and development
- Community and library services
- Business and economic development
- Social planning
- Council governance, enterprise risk management and business operations

Strategic Objective

Delivery Program Objectives

2.1 Berrigan Shire 2023 objectives and strategies inform Council planning and community led projects

2.1.1 Council operations, partnerships and coordination of resources contribute toward implementation of *Berrigan Shire 2023*

| Delivery Program Objective: 2.1.1 Council operations, partnerships and coordination of resources contribute toward implementation of <i>Berrigan Shire 2023</i> | | | | | | | | | |
|---|--|--|---|--|--|-------|-------|-------|-------|
| DP Action No. | What will we do about it? (Actions) | What will be the result? | How will we measure it? | Our proposed action is achieved when ... | Who will coordinate it? | 13/14 | 14/15 | 15/16 | 16/17 |
| 2.2.1.1 | Promote and support the engagement of Shire residents, local business and agencies in the development, implementation and review of <i>Berrigan Shire 2023</i> | Increase in resident, local business and other agencies participation in opportunistic and targeted engagement | No. of new partnerships / projects Surveys/feedback from participants in Shire engagement activities | New projects are commenced / completed and the outcomes are reported in 6 monthly Community Report | Strategic & Social Planning Coordinator General Manager | ✓ | ✓ | ✓ | ✓ |

Strategic Objective

Delivery Program Objectives

2.2 Ensure effective governance by Council of Council operations and reporting

2.2.1 Meet legislative requirements for Council elections, local government and integrated planning and reporting

2.2.2 Council operations support ethical, transparent and accountable corporate governance

2.2.3 Participate in networks that promote regional and cross-border collaboration, planning and service delivery

Draft April 2017

| Delivery Program Objective: 2.2.2 Council operations support ethical, transparent and accountable corporate governance | | | | | | | | | |
|--|---|--|---|---|-------------------------|-------|-------|-------|-------|
| DP Action No. | What will we do about it? (Actions) | What will be the result? | How will we measure it? | Our proposed action is achieved when ... | Who will coordinate it? | 13/14 | 14/15 | 15/16 | 16/17 |
| 2.2.2.1 | Provide facilities and support including financial to elected Council | The leadership skills, experience and knowledge of Councillors is used | Council Meeting Attendance Conference and workshop attendance | Council Minutes and Annual Report publish information on Councillor Meeting, Conference & Workshop Attendance | General Manager | ✓ | ✓ | ✓ | ✓ |
| 2.2.2.2 | Implement and further develop the Berrigan Shire Integrated Management System | Standardised documentation and review of Council operations | Procedures developed in accordance with Action Plan; Workplace Inspections; Internal Audits | The system is in place and being audited annually | Enterprise Risk Manager | ✓ | ✓ | ✓ | ✓ |

| Delivery Program Objective: 2.2.2 Council operations support ethical, transparent and accountable corporate governance | | | | | | | | | |
|--|---|--|---|--|-----------------------------|-------|-------|-------|-------|
| DP Action No. | What will we do about it? (Actions) | What will be the result? | How will we measure it? | Our proposed action is achieved when ... | Who will coordinate it? | 13/14 | 14/15 | 15/16 | 16/17 |
| 2.2.2.2.1 | Standard Operating Procedures (SOPs) to be developed for outdoor positions | Safer workplace | No. of Draft SOPs developed for approval by Manager | 70% of draft SOPs are approved within 3 months of development | Enterprise Risk Manager | ✓ | | | |
| 2.2.2.2.2 | Design Manual, Quality Procedures, Environmental Procedures to be reviewed and re-issued | Compliant and relevant Procedures Manuals | Review conducted and Manuals re-issued | In the 13/14 Financial Year the Review is finalised and new Manuals are issued | Enterprise Risk Manager | ✓ | | | |
| 2.2.2.2.3 | Inspection and Test Plans reviewed and re-issued | Inspection and Test Plans that comply with BSC Document Control Requirements | No. of Inspection and Test plans to be reviewed | In the 13/14 Financial Year 60% of Inspection and Test Plans are reviewed and re-issued | Enterprise Risk Manager | ✓ | | | |
| 2.2.2.3 | Coordinate Council investments, financial management, financial operations and processing | Effective management of Council investments and finances | External audit Internal review | External auditor issues unqualified audit opinion each year Internal review system implemented and improvements adopted | Director Corporate Services | ✓ | ✓ | ✓ | |

| Delivery Program Objective: 2.2.2 Council operations support ethical, transparent and accountable corporate governance | | | | | | | | | |
|--|---|---|---|--|-----------------------------|-------|-------|-------|-------|
| DP Action No. | What will we do about it? (Actions) | What will be the result? | How will we measure it? | Our proposed action is achieved when ... | Who will coordinate it? | 13/14 | 14/15 | 15/16 | 16/17 |
| 2.2.2.4 | Deliver responsive customer service | Customers satisfied by Council response | Customer survey Complaints system | Less than 10 complaints about customer service received per year 90% of customer requests addressed within service guarantee timeframes | Director Corporate Services | ✓ | ✓ | ✓ | ✓ |
| 2.2.2.5 | Manage human resource and workforce development activities through the implementation of the Berrigan Shire's <i>Workforce Development Plan 2013 – 2017</i> | A workforce with the competencies needed to implement the Shire's 4-year Delivery Program | <i>Workforce Development Plan</i> is implemented Staff Surveys | <i>Workforce Development Plan</i> implemented No key position is vacant for longer than six months | Director Corporate Services | ✓ | ✓ | ✓ | ✓ |
| 2.2.2.5.1 | OHS Manual to be reviewed and re-issued in accordance with new legislation | Safer workplace supported by legislatively Compliant OHS Manual | Manual reviewed and issued in accordance with new legislation | In the 13/14 Financial Year 40% of current Manual is reviewed and re-issued | Enterprise Risk Manager | ✓ | ✓ | | |

| Delivery Program Objective: 2.2.2 Council operations support ethical, transparent and accountable corporate governance | | | | | | | | | |
|--|--|---|---|--|-----------------------------|-------|-------|-------|-------|
| DP Action No. | What will we do about it? (Actions) | What will be the result? | How will we measure it? | Our proposed action is achieved when ... | Who will coordinate it? | 13/14 | 14/15 | 15/16 | 16/17 |
| 2.2.2.5.2 | Conduct information and training sessions for relevant staff re: Reviewed / Reissued OHS Manual | Safer workplace with staff who are familiar with OHS requirements | Number of staff who attend sessions No. of sessions conducted | In the 13/14 Financial Year 10% of staff have attended information and training sessions | Enterprise Risk Manager | ✓ | ✓ | ✓ | |
| 2.2.2.5.3 | Establish Volunteer Management system addressing workplace and health and safety issues tasks will include: Review Volunteer Policy and Procedures Developing consultation mechanisms Training for Volunteers | Safer workplace for volunteers | Number of activities undertaken | In the 13/14 Financial Year 10% of volunteers have attended information and training sessions | Enterprise Risk Manager | ✓ | ✓ | ✓ | |
| 2.2.2.6 | Provide information technology and associated support for Council operations | Efficient operation of Information Technology Systems supporting other Council services | Number of network outages per year IT assistance requests resolved | No more than two unplanned network outages per year 90% of IT assistance requests from staff resolved | Director Corporate Services | ✓ | ✓ | ✓ | ✓ |

| Delivery Program Objective: 2.2.2 Council operations support ethical, transparent and accountable corporate governance | | | | | | | | | |
|--|--|--|---|---|-----------------------------|-------|-------|-------|-------|
| DP Action No. | What will we do about it? (Actions) | What will be the result? | How will we measure it? | Our proposed action is achieved when ... | Who will coordinate it? | 13/14 | 14/15 | 15/16 | 16/17 |
| 2.2.2.7 | Coordinate the delivery and management of Shire records and communications | Effective records management system | Internal monitoring of information retrieval and storage | Revised electronic document management system implemented by June 2015 | Director Corporate Services | ✓ | ✓ | ✓ | ✓ |
| 2.2.2.8 | Maintain and sustainably re-develop existing infrastructure and community assets | Council owned community infrastructure and assets are sustainably maintained and developed | Asset Management Plans implemented Planned Works Completed | Asset Management Plans implemented 80% of identified works either completed or assessed as suitable for deferral | Director Corporate Services | ✓ | ✓ | ✓ | ✓ |
| 2.2.2.9 | Coordinate and manage maintenance and renewal of Council plant and equipment | Ongoing maintenance and renewal of Council plant and equipment | Capital Works Plan | <i>Plant Renewal Program</i> is implemented as part of Annual Capital Works Plan | Director Technical Services | ✓ | ✓ | ✓ | ✓ |

| Delivery Program Objective: 2.2.2 Council operations support ethical, transparent and accountable corporate governance | | | | | | | | | |
|--|---|---|---|---|--|-------|-------|-------|-------|
| DP Action No. | What will we do about it? (Actions) | What will be the result? | How will we measure it? | Our proposed action is achieved when ... | Who will coordinate it? | 13/14 | 14/15 | 15/16 | 16/17 |
| 2.3.1.1 | Develop resources and establish partnerships that improve local assessment of the social and economic implications of cross-jurisdictional decision making and policy | Accurate, and accessible information about regional and local social and economic conditions, trends and pressures is accessible and used by Shire Officers, Other Agencies, Community Groups | Cost of Annual Subscription <i>forecast id.data</i> Publication of Berrigan Shire <i>Health and Wellbeing Profile</i> | Forecast id.data is used to inform Council planning and submissions Berrigan Shire <i>Health and Wellbeing Profile</i> is updated each January & distributed to Berrigan Jerilderie Shire Community Services Network | Director Corporate Services Strategic & Social Planning Coordinator | ✓ | ✓ | ✓ | ✓ |
| 2.3.1.2 | Actively lobby all levels of government and industry re: Murray Darling Basin Plan | Improved economic and social outcomes for the Shire's irrigators and communities | Submissions prepared No. invitations by other levels of government to represent the Shire's position | Council Minutes and Annual Report publish information on lobbying activity re: Murray Darling Basin Plan and its implementation | General Manager | ✓ | ✓ | ✓ | ✓ |

| Delivery Program Objective: 2.2.3 Participate in networks that promote regional and cross-border collaboration, planning and service delivery | | | | | | | | | |
|---|---|---|---|---|--|-------|-------|-------|-------|
| DP Action No. | What will we do about it? (Actions) | What will be the result? | How will we measure it? | Our proposed action is achieved when ... | Who will coordinate it? | 13/14 | 14/15 | 15/16 | 16/17 |
| 2.3.1.1 | Develop resources and establish partnerships that improve local assessment of the social and economic implications of cross-jurisdictional decision making and policy | Accurate, and accessible information about regional and local social and economic conditions, trends and pressures is accessible and used by Shire Officers, Other Agencies, Community Groups | Cost of Annual Subscription <i>forecast id.data</i> Publication of Berrigan Shire <i>Health and Wellbeing Profile</i> | Forecast id.data is used to inform Council planning and submissions Berrigan Shire <i>Health and Wellbeing Profile</i> is updated each January & distributed to Berrigan Jerilderie Shire Community Services Network | Director Corporate Services Strategic & Social Planning Coordinator | ✓ | ✓ | ✓ | ✓ |
| 2.3.1.2 | Actively lobby all levels of government and industry re: Murray Darling Basin Plan | Improved economic and social outcomes for the Shire's irrigators and communities | Submissions prepared No. invitations by other levels of government to represent the Shire's position | Council Minutes and Annual Report publish information on lobbying activity re: Murray Darling Basin Plan and its implementation | General Manager | ✓ | ✓ | ✓ | ✓ |

Good government – 4 year financial projection

| | 2015/16 | 2016/17 | 2017/18 | 2018/19 |
|--------------------------------------|---------------------------------|--|--|--|
| | Forecast | Forecast | Forecast | Forecast |
| | \$ | \$ | \$ | \$ |
| Operating source of funds | 12,433,943 | 12,732,553 | 13,028,631 | 13,255,892 |
| Operating expenditures | (1,027,435) | (873,295) | (975,931) | (1,089,275) |
| Net Operating funds result | 11,406,508 | 11,859,258 | 12,052,700 | 12,166,617 |
| Capital sources of funds | 333,500 | 438,500 | 365,000 | 619,000 |
| Capital expenditures | (1,065,750) | (1,470,860) | (1,388,072) | (1,613,235) |
| Net Capital funds result | (732,250) | (1,032,360) | (1,023,072) | (994,235) |
| Net funds surplus / (Deficit) | 10,674,258 | 10,826,898 | 11,029,628 | 11,172,382 |
| | Current Annual Operational Plan | Final Year of Current Delivery Program | 1 st Year of 2016 – 2020 Council's Delivery Program | 2 nd Year of 2016 – 2020 Council's Delivery Program |

Supported and Engaged Communities

Supported and engaged communities' welcome new members and value the wellbeing of all residents and the social connections that connect people to each other and place.

Community wellbeing is fostered through every day involvement in community activities.

Community resources are also equitably used to improve community health, individual wellbeing and to celebrate community creativity and innovation – past, present and future.

Why is this important?

Safe, accessible and inclusive communities are child and older person friendly.

Healthy child and youth development is facilitated in communities that are safe, inclusive and welcoming.

Older people, disabled and mobility impaired residents and visitors also experience improved quality of life and wellbeing in communities that are safe, inclusive and welcoming.

Communities that facilitate all age healthy lifestyles reduce demand upon health services, provide lifestyle choice as an option for younger families and foster opportunities for community engagement.

Lifelong learning, cultural expression and recreational activities provide opportunities for people with a diverse range of interests and backgrounds to become involved and engaged in their local communities – the sharing of their knowledge; skills, resources and experiences enrich and strengthen the social connections that are fundamental to community wellbeing and sustainability. In the past few years the Shire has experienced an increasing trend toward more families and young people leaving the Shire. Schools report a decline in enrolments and our workforce is ageing. This is not offset by inward migration of older residents.

Families and young people are needed to ensure the sustainability of our schools, local economy, sporting clubs, recreation facilities, social support and health services.

Strategic Objective

3.1 Create safe, friendly and accessible communities

Delivery Program Objectives

- 3.1.1 Build communities that are home to more families and young people
- 3.1.2 Facilitate all age healthy lifestyles and ageing in place
- 3.1.3 Strengthen the inclusiveness and accessibility of our community
- 3.1.4 Coordinate and facilitate the delivery of potable water, public health and safety services

| Delivery Program Objective: 3.1.1 Build communities that are home to more families and young people | | | | | | | | | |
|---|--|---|--|--|-----------------------------|-------|-------|-------|-------|
| Op Plan Ref | What will we do about it? (Actions) | What will be the result? | How will we measure it? | Our proposed action is achieved when ... | Who will coordinate it? | 13/14 | 14/15 | 15/16 | 16/17 |
| 3.1.1.1 | Support and promote the healthy development and wellbeing of children and young people | Local projects and programs are established to support and promote the healthy development and wellbeing of children and young people | Project participant and facility user surveys Value of Volunteer Hrs Council sponsored projects supporting families, young people / children | Reports to Council provide feedback on participant survey results <ul style="list-style-type: none"> • Kids Fest • Youth Week Annual Report to council re: Volunteer Hours / Management facilities: Pools, Toy Library & Recreation Reserves | Director Corporate Services | ✓ | ✓ | ✓ | ✓ |

| Delivery Program Objective: 3.1.1 Build communities that are home to more families and young people | | | | | | | | | |
|---|---|---|---|---|---|-------|-------|-------|-------|
| Op Plan Ref | What will we do about it? (Actions) | What will be the result? | How will we measure it? | Our proposed action is achieved when ... | Who will coordinate it? | 13/14 | 14/15 | 15/16 | 16/17 |
| 3.1.1.2 | Deliver on behalf of the funder Shire based Early Childhood Intervention Services | Local delivery of Early Childhood Intervention Services | Funding and service targets are met | Current Funding and Service Agreement is Renewed 2014 | Director Corporate Services | ✓ | ✓ | ✓ | ✓ |
| 3.1.1.3 | Develop <i>Children and Families Strategy</i> | Local projects and services support the attraction and retention of families and young people | <i>Children and Families Strategy</i> developed | Council adopts Berrigan Shire <i>Children and Families Strategy and Action Plan 2014 – 2018</i> | Strategic & Social Planning Coordinator | ✓ | | | |

| Delivery Program Objective: 3.1.2 Facilitate all age healthy lifestyles and ageing in place | | | | | | | | | |
|---|--|--|--|--|---|-------|-------|-------|-------|
| Op Plan Ref | What will we do about it? (Actions) | What will be the result? | How will we measure it? | Our proposed action is achieved when ... | Who will coordinate it? | 13/14 | 14/15 | 15/16 | 16/17 |
| 3.1.2.1 | Provide on behalf of the funder integrated in-home services and support to frail, aged, and disabled residents | Local delivery of Home and Community Care Services | Funding and service targets are met | Current Funding and Service Agreement is Renewed 2014 | Director Corporate Services | ✓ | ✓ | | |
| 3.1.2.2 | Develop <i>Liveability and Healthy Ageing Strategy</i> | Council facilities and services support older residents health, mobility and their economic / social participation in community life | <i>Liveability and Healthy Ageing Strategy</i> Developed | Council adopts October 2013 <i>Liveability and Healthy Ageing Strategy and Action Plan 2013 – 2017</i> | Strategic & Social Planning Coordinator | ✓ | | | |
| 3.1.2.3 | Provide recreation facilities which support active lifestyle and ageing place | Council recreation facilities support active lifestyle and ageing place | Implementation and review Corporate and Community Services Asset Management Plan | Corporate and Community Services Asset Management Plan items supporting active lifestyle and ageing in place are implemented | Director Corporate Services | ✓ | ✓ | ✓ | ✓ |

| Delivery Program Objective: 3.1.3 Strengthen the inclusiveness and accessibility of our community | | | | | | | | | |
|---|---|--|--|---|---|-------|-------|-------|-------|
| Op Plan Ref | What will we do about it? (Actions) | What will be the result? | How will we measure it? | Our proposed action is achieved when ... | Who will coordinate it? | 13/14 | 14/15 | 15/16 | 16/17 |
| 3.1.3.1 | Promote the social and economic wellbeing of Shire residents through social planning and community development activities | Annual program of social planning and community development activities implemented | No of activities held Reports to Council Participant Surveys | Based on participant surveys <ul style="list-style-type: none"> Seniors Week Youth Week International Womens' Day Mens' Health Week & Childrens' Week Participant numbers are maintained and or increased Participants/ Survey Respondents report high levels of satisfaction with the activity | Strategic & Social Planning Coordinator | ✓ | ✓ | ✓ | ✓ |

| Delivery Program Objective: 3.1.4 Coordinate and facilitate the delivery of potable water, public health and safety services | | | | | | | | | |
|--|--|---|--|--|-----------------------------|-------|-------|-------|-------|
| | What will we do about it? (Actions) | What will be the result? | How will we measure it? | Our proposed action is achieved when ... | Who will coordinate it? | 13/14 | 14/15 | 15/16 | 16/17 |
| 3.1.4.1 | Ensure potable water and sewer network is safe and functional | Water and Sewer networks are managed to maximise operational functions | Compliance with established Public Health drinking water standards and sewerage treatment effluent quality | Supporting Operational Plan actions are undertaken and the outcome reported T: 100% | Environmental Engineer | ✓ | ✓ | ✓ | ✓ |
| 3.1.4.1.1 | Generate sufficient income from fees and charges to provide for the renewal of sewer, water supply and distribution assets | Water and sewer networks operates on full cost recovery basis and in doing so generates sufficient revenue to ensure the long term sustainability of operations | Funds in Water and Sewer Reserve Accounts | Water and Sewer service operations are meeting full-cost recovery requirements i.e.: making an operating surplus and generating sufficient cash to meet future capital works | Director Corporate Services | ✓ | ✓ | ✓ | ✓ |
| 3.1.4.1.2 | Monitor, control and report upon environmental contaminants and public health hazards - water, fire, refuse, buildings and air | Safer and healthier communities | Assess impacts associated with actions resulting in contamination | Environmental contaminants and public health hazards minimised | Development Manager | ✓ | ✓ | ✓ | ✓ |

| Delivery Program Objective: 3.1.4 Coordinate and facilitate the delivery of potable water, public health and safety services | | | | | | | | | |
|--|--|--|---|--|-----------------------------|-------|-------|-------|-------|
| | What will we do about it? (Actions) | What will be the result? | How will we measure it? | Our proposed action is achieved when ... | Who will coordinate it? | 13/14 | 14/15 | 15/16 | 16/17 |
| 3.1.4.1.2.1 | Develop and implement inspection programs: <ul style="list-style-type: none"> • Food premises • Building works • Water/Sewerage treatment • Fire safety/hazard reduction | Food premises, building works, water and sewerage treatment and fire safety/hazard reduction services meet standards | Annual Report No. programmed inspections completed x type No program inspections not completed x type | Inspection programs result in safer and healthier premises | Development Manager | ✓ | ✓ | ✓ | ✓ |
| 3.1.4.3 | Coordinate and facilitate local emergency management committee | Committee coordinated and facilitated | LEMPlan is maintained | In the event of an emergency LEMPlan coordinates and facilitates local response | Director Technical Services | ✓ | ✓ | ✓ | ✓ |
| 3.1.4.3.1 | Provide and maintain local emergency operations centres and associated plant | Fit for purpose LEOC's | LEOC's found fit for purpose during emergencies and/or training operations | In the event of an emergency LEOC's provide 'fit for purpose' emergency operations centres | Director Technical Services | ✓ | ✓ | ✓ | ✓ |

| Delivery Program Objective: 3.1.4 Coordinate and facilitate the delivery of potable water, public health and safety services | | | | | | | | | |
|--|--|--|--|---|-----------------------------|-------|-------|-------|-------|
| | What will we do about it? (Actions) | What will be the result? | How will we measure it? | Our proposed action is achieved when ... | Who will coordinate it? | 13/14 | 14/15 | 15/16 | 16/17 |
| 3.1.4.3.2 | Participate in the implementation and review of Regional Disaster Management Plan-EmPlan | BSC participation in Local Disaster Management Plan-EmPlan implementation and review | Plan reviewed and adopted by Local Emergency Management Committee at least every 5 yrs | Council staff participate in Review and Implementation of EmPlan | Director Technical Services | ✓ | ✓ | ✓ | ✓ |
| 3.1.4.4 | Develop and maintain local cemeteries and associated infrastructure | Cemeteries progressively developed to meet demand Routine maintenance conducted | Graves available Work undertaken Customer Survey | Sufficient gravesites exist in the lawn cemeteries to meet 5+ years of estimated demand Cemetery Maintenance agreements with service clubs maintained and reviewed | Director Corporate Services | ✓ | ✓ | ✓ | ✓ |
| 3.1.4.5 | Control and promote responsible ownership of companion animals | Negative impacts & disturbance caused by companion animals reduced | Customer Service Complaints No. Registered Companion Animals | Education of community results in minimal impacts from companion animals | Development Manager | ✓ | ✓ | ✓ | ✓ |

Supported and engaged communities – 4 year financial projection

| | 2015/16 | 2016/17 | 2017/18 | 2018/19 |
|--------------------------------------|---------------------------------|--|--|--|
| | Forecast | Forecast | Forecast | Forecast |
| | \$ | \$ | \$ | \$ |
| Operating source of funds | 3,952,474 | 3,942,334 | 3,846,278 | 3,901,512 |
| Operating expenditures | (6,015,919) | (6,034,264) | (6,139,105) | (6,324,363) |
| Net Operating funds result | (2,063,445) | (2,091,930) | (2,292,827) | (2,422,851) |
| Capital sources of funds | - | - | - | - |
| Capital expenditures | (729,005) | (1,106,964) | (781,118) | (574,274) |
| Net Capital funds result | (729,005) | (1,106,964) | (781,118) | (574,274) |
| Net funds surplus / (Deficit) | (2,792,450) | (3,198,894) | (3,073,945) | (2,997,125) |
| | Current Annual Operational Plan | Final Year of Current Delivery Program | 1 st Year of 2016 – 2020 Council's Delivery Program | 2 nd Year of 2016 – 2020 Council's Delivery Program |

Diverse and Resilient Business

Local job creation driven by investment in innovation (new products/services) is needed to retain and attract skilled professionals and young people.

Rural communities that offer lifestyle and professional opportunities are more successful in attracting and retaining a skilled workforce.

A strong local economy is a buffer against globally exposed commodity agribusiness during drought or economic downturn.

Tourism is a competitive industry sector with the drivers for growth being: a diverse range of local / regional experiences supported by contemporary marketing and promotion.

Why is this important?

Research commissioned by Regional Development Australia – Murray suggests that targeted investment by business and government in employment growth drivers is needed to create jobs and promote innovation.

Construction, transport, health, aged care and community services will create more jobs if there is Council support and lobbying for industry and state investment in centres of excellence, local training and research.

The Shire's Delivery Program is characterised by actions and projects that support collaborative planning, shared resourcing, water security, and the regional branding and promotion needed to realise the potential of: national freight infrastructure projects; local innovation and value added agricultural product development.

Our lifestyle, climate, existing sporting facilities and proximity to Melbourne underpins our event based tourism initiatives providing opportunities for visitors to stay longer.

Strategic Objective

4.1 Invest in local job creation, retention and innovation

Delivery Program Objectives

4.1.1 Identify opportunities for strategic investment and job creation

| Delivery Program Objective: 4.1.1 Identify opportunities for strategic investment and job creation | | | | | | | | | |
|--|--|--|---|---|------------------------------|-------|-------|-------|-------|
| Op Plan Ref | What will we do about it? (Actions) | What will be the result? | How will we measure it? | Our proposed action is achieved when ... | Who will coordinate it? | 13/14 | 14/15 | 15/16 | 16/17 |
| 4.1.1.1 | Support the development of Agriculture Industry | Diverse and sustainable Agriculture Industry | No of new projects Industry Data | Council activities: roads and associated transport and freight infrastructure projects support growth and attract new Agriculture Industry Projects | Economic Development Officer | ✓ | ✓ | ✓ | ✓ |
| 4.1.1.1.1 | Investigate funding options for Scoping Study <i>Berrigan Shire Agriculture Industry Strategic Profile</i> | Investigate and secure funding options for Scoping Study Berrigan Shire Agriculture Industry Strategic Profile | Investigation completed | Funding is identified for Scoping Study | Economic Development Officer | ✓ | | | |

| Delivery Program Objective: 4.1.1 Identify opportunities for strategic investment and job creation | | | | | | | | | |
|--|--|--|--|--|------------------------------|-------|-------|-------|-------|
| Op Plan Ref | What will we do about it? (Actions) | What will be the result? | How will we measure it? | Our proposed action is achieved when ... | Who will coordinate it? | 13/14 | 14/15 | 15/16 | 16/17 |
| 4.1.1.2 | Support collaborative planning, shared resourcing in local industry and promotion of business and development projects | Council facilitation of industry networks / collaborative projects and shared resourcing | Surveys Network projects | Local networks initiate new projects and share resources | Economic Development Officer | ✓ | ✓ | ✓ | ✓ |
| 4.1.1.3 | Support the development of aged care industry cluster in the Berrigan Shire | Aged care jobs growth | ABS Employment Data | Implementation of <i>Liveability and Ageing Strategy Action Plan</i> | Economic Development Officer | ✓ | ✓ | ✓ | ✓ |
| 4.1.1.4 | In conjunction with local business and employers develop an innovative industry and local skills retention and employment prospectus | Industry groups, potential employers and local business have relevant information on industries and local skills | Local Employment data Feedback from industry groups | Live , Invest in Berrigan Shire Prospectus is published | Economic Development Officer | ✓ | ✓ | ✓ | ✓ |

Strategic Objective

Delivery Program Objectives

4.2 Strengthen and diversify the local economy

4.2.1 Partner with government and industry to renew and promote the development of the Shire's economic assets

4.2.2 Support local enterprise through economic development initiatives

4.2.3 Engage local business through regular meetings, electronic newsletter, and Council bulletin and media publications

| Delivery Program Objective: 4.2.1 Partner with government and industry to renew and promote the development of the Shire's economic assets | | | | | | | | | |
|--|--|--|---|--|------------------------------|-------|-------|-------|-------|
| Op Plan Ref | What will we do about it? (Actions) | What will be the result? | How will we measure it? | Our proposed action is achieved when ... | Who will coordinate it? | 13/14 | 14/15 | 15/16 | 16/17 |
| 4.2.1.1 | Develop and implement Berrigan Shire Economic Development Plan | Economic Development Plan developed | Adopted by Council and implemented | Annual Report to Council of the Plan's status and implementation | Economic Development Officer | ✓ | ✓ | ✓ | ✓ |
| 4.2.1.2 | Develop & implement action plan to promote location advantages & competitiveness of Tocumwal Aerodrome industrial precinct | Action Plan completed and prospectus developed | Completion of subdivision Prospectus developed | Subdivision is completed and prospectus published | Economic Development Officer | ✓ | ✓ | | |

| Delivery Program Objective: 4.2.1 Partner with government and industry to renew and promote the development of the Shire's economic assets | | | | | | | | | |
|--|---|--|-------------------------|---|------------------------------|-------|-------|-------|-------|
| Op Plan Ref | What will we do about it? (Actions) | What will be the result? | How will we measure it? | Our proposed action is achieved when ... | Who will coordinate it? | 13/14 | 14/15 | 15/16 | 16/17 |
| 4.2.1.3 | Lobby NSW Parks for investment in the enhancement of facilities and signage in and around National and Regional Parks | Upgraded signage and facilities National Parks | Signs installed | NSW Parks installs signs and upgrades its amenities | Economic Development Officer | ✓ | ✓ | ✓ | ✓ |

Draft April Meeting

| Delivery Program Objective: 4.2.2 Support local enterprise through economic development initiatives | | | | | | | | | |
|---|---|--|---|--|------------------------------|-------|-------|-------|-------|
| Op Plan Ref | What will we do about it? (Actions) | What will be the result? | How will we measure it? | Our proposed action is achieved when ... | Who will coordinate it? | 13/14 | 14/15 | 15/16 | 16/17 |
| 4.2.2.1 | Facilitate the operation of vibrant business support groups within the Shire. | Active business support groups contributing towards local jobs and business growth | Local business surveys Employment Data | The business groups in each town involve significant proportion of business operators for their mutual benefit | Economic Development Officer | ✓ | ✓ | ✓ | ✓ |
| 4.2.2.1.1 | Facilitate the effective operation of Chambers of Commerce, Tourism Associations and other business groups through the development and implementation of business plans | Strategic approach to local jobs and business growth | Business plans completed, adopted and being implemented | These groups indicate that they are achieving their objectives & acknowledge assistance given by Council | Economic Development Officer | ✓ | ✓ | ✓ | ✓ |

| Delivery Program Objective: 4.2.3 Engage local business through regular meetings, electronic newsletter, and Council bulletin and media publications | | | | | | | | | |
|--|--|--|---|--|------------------------------|-------|-------|-------|-------|
| Op Plan Ref | What will we do about it? (Actions) | What will be the result? | How will we measure it? | Our proposed action is achieved when ... | Who will coordinate it? | 13/14 | 14/15 | 15/16 | 16/17 |
| 4.2.3.1 | Host <i>Business and Environment Awards</i> during business week | Local business is recognised by nominations and Award attendance | No. of nominations received Attendance at Awards | Annual Business Awards are held | Economic Development Officer | ✓ | ✓ | ✓ | ✓ |

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Strategic Objective

4.3 Diversify and promote local tourism

Delivery Program Objectives

4.3.1 Implement the Berrigan Shire Visitor Events Plan

4.3.2 Partner regional Tourism Boards (Sun Country and Murray Regional Tourism Board)

| Delivery Program Objective: 4.3.1. Implement the Berrigan Shire Visitor Events Plan | | | | | | | | | |
|---|--|---|---|---|------------------------------|-------|-------|-------|-------|
| Op Plan Ref | What will we do about it? (Actions) | What will be the result? | How will we measure it? | Our proposed action is achieved when ... | Who will coordinate it? | 13/14 | 14/15 | 15/16 | 16/17 |
| 4.3.1.1 | Convene and facilitate the Berrigan Shire <i>Events Coordinating Committee</i> | Strategic support for and allocation of event funding | Committee established | Committee meets quarterly and prepares a Report for Council | Economic Development Officer | ✓ | ✓ | ✓ | ✓ |
| 4.3.1.2 | Provide support to event proponents and organisers. | Increase in the number of successful events, proponents and organisers Increased attendance local events | No. of events supported by Council Event Surveys | At least 4 events are supported each year Participant feedback is reported by event organisers to Events Committee | Economic Development Officer | ✓ | ✓ | ✓ | ✓ |

| Delivery Program Objective: 4.3.1. Implement the Berrigan Shire Visitor Events Plan | | | | | | | | | |
|---|--|---|-------------------------|---|-----------------------------|-------|-------|-------|-------|
| Op Plan Ref | What will we do about it? (Actions) | What will be the result? | How will we measure it? | Our proposed action is achieved when ... | Who will coordinate it? | 13/14 | 14/15 | 15/16 | 16/17 |
| 4.3.1.3 | Facilitate use of Tocumwal Aerodrome for aviation and other events | Maintain the <i>Tocumwal Aerodrome Management Plan</i> and approve events in compliance with same | Number of events held | <i>Tocumwal Aerodrome Management Plan</i> facilitates hosting of aviation or other events | Director Technical Services | ✓ | ✓ | ✓ | ✓ |

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| Delivery Program Objective: 4.3.1. Implement the Berrigan Shire Visitor Events Plan | | | | | | | | | |
|---|--|--|---|---|------------------------------|-------|-------|-------|-------|
| Op Plan Ref | What will we do about it? (Actions) | What will be the result? | How will we measure it? | Our proposed action is achieved when ... | Who will coordinate it? | 13/14 | 14/15 | 15/16 | 16/17 |
| 4.3.2.1 | Maintain membership and benefit of regional tourism boards to increase local visitation and economic activity | Regional and interstate marketing and promotion of Shire's tourism products and services | Participation in Regional Tourism Boards | Councillor and staff attendance at Regional Tourism Board Meetings | Economic Development Officer | ✓ | ✓ | ✓ | ✓ |
| 4.3.2.1.1 | Participate in Sun Country on the Murray development of Town based Tourism Strategy destination and marketing plans | Planned growth and development of the Shire's tourism industry | Councillor / Council Officer participation in the development of Town destination and marketing plans | Town Tourism and Destination Plans / projects are undertaken by local operators | Economic Development Officer | ✓ | N/A | N/A | N/A |
| 4.3.2.2 | Encourage and support local tourism body / operator activities which, foster and promote increased local tourism industry growth and development | Stronger local tourism industry | <i>Murray Regional Tourism Board</i> (MRTB) Data | MRTB provides annual report on local industry growth and development | Economic Development Officer | ✓ | ✓ | ✓ | ✓ |

Strategic Objective

Delivery Program Objectives

4.4 Connect local, regional and national road, rail and aviation infrastructure

4.4.1 Develop and promote Berrigan Shire regional transport and freight infrastructure

| Delivery Program Objective: 4.4.1 Develop and promote Berrigan Shire regional transport and freight infrastructure | | | | | | | | | |
|--|--|--|--|--|------------------------------|-------|-------|-------|-------|
| Op Plan Ref | What will we do about it? (Actions) | What will be the result? | How will we measure it? | Our proposed action is achieved when ... | Who will coordinate it? | 13/14 | 14/15 | 15/16 | 16/17 |
| 4.4.1.1 | Develop design concept, and investment case, to improve traffic entry and egress to, and within precinct, and storage areas, and associated infrastructure at Tocumwal | Increased use of Tocumwal inter-modal facility | Design concept and investment case developed | The investment case is developed | Economic Development Officer | ✓ | ✓ | ✓ | ✓ |
| 4.4.1.2 | Locate sources of funds for investment into facility | Increased use of Tocumwal inter-modal facility | Funds to undertake works are identified | Funding and investment is committed | Economic Development Officer | ✓ | ✓ | ✓ | ✓ |

| Delivery Program Objective: 4.4.1 Develop and promote Berrigan Shire regional transport and freight infrastructure | | | | | | | | | |
|--|---|--|---|--|------------------------------|-------|-------|-------|-------|
| Op Plan Ref | What will we do about it? (Actions) | What will be the result? | How will we measure it? | Our proposed action is achieved when ... | Who will coordinate it? | 13/14 | 14/15 | 15/16 | 16/17 |
| 4.4.1.3 | Lobby for upgrade of rail facilities, associated with Tocumwal rail line incl. line to Shepparton and Melbourne Ports | Increased use of Tocumwal inter-modal facility | Investment by government in facilities | Funding is committed by Victorian and Commonwealth Governments | Economic Development Officer | ✓ | ✓ | ✓ | ✓ |
| 4.4.1.4 | Participate actively in efforts to upgrade Newell Highway and Midland Murray Valley highways particularly the Shepparton bypass | Increased use of Tocumwal inter-modal facility | Highway upgrades demonstrative progress | Funding is committed by Victorian and Commonwealth Governments | Economic Development Officer | ✓ | ✓ | ✓ | ✓ |
| 4.4.1.5 | Operate the Tocumwal Aerodrome | Operated in accordance with CASA regulations and Tocumwal Aerodrome Management Plan. | Annual report on activity | Annual Report Presented to Council on Aerodrome Operations | Director Technical Services | ✓ | ✓ | ✓ | ✓ |

| Delivery Program Objective: 4.4.1 Develop and promote Berrigan Shire regional transport and freight infrastructure | | | | | | | | | |
|--|-------------------------------------|--|---|--|-----------------------------|-------|-------|-------|-------|
| Op Plan Ref | What will we do about it? (Actions) | What will be the result? | How will we measure it? | Our proposed action is achieved when ... | Who will coordinate it? | 13/14 | 14/15 | 15/16 | 16/17 |
| 4.4.1.5.1 | Maintain the Tocumwal Aerodrome | Maintained in accordance with <i>Corporate and Community Asset Management Plan</i> | Satisfactory results from CASA inspections for continuation of Aerodrome registration | Annual Report is presented to Council on Aerodrome Operations CASA issue compliant assessment of Aerodrome Operations and Management Tocumwal Aerodrome maintains its registration | Director Technical Services | ✓ | ✓ | ✓ | ✓ |
| | | | | | | | ✓ | | ✓ |
| | | | | | | | ✓ | | ✓ |

Diverse and resilient business –financial projection

| | 2015/16 | 2016/17 | 2017/18 | 2018/19 |
|--------------------------------------|------------------------------------|--|--|--|
| | Forecast | Forecast | Forecast | Forecast |
| | \$ | \$ | \$ | \$ |
| Operating source of funds | 274,400 | 276,300 | 283,774 | 291,448 |
| Operating expenditures | (963,800) | (1,017,270) | (1,031,061) | (1,055,380) |
| Net operating funds result | (689,400) | (740,970) | (747,287) | (763,932) |
| Capital sources of funds | - | - | - | - |
| Capital expenditures | - | (75,000) | (25,000) | (50,000) |
| Net Capital funds result | - | (75,000) | (25,000) | (50,000) |
| Net funds surplus / (Deficit) | (689,400) | (815,970) | (772,287) | (813,932) |
| | Current Annual Operational Plan | Final Year of Current Delivery Program | 1 st Year of 2016 – 2020 Council's Delivery Program | 2 nd Year of 2016 – 2020 Council's Delivery Program |

Section 3 Delivery Program Budget

Projected Income and
Expenditure Statement

Projected Balance Sheet

Projected Cash Flow
Statement

Outcome Budget
Summary – Four Year
Forecast

Capital Works Summary
Plan Projection

Draft April Meeting

| 4-Year Consolidated Income Statement | Scenario: Base Case | 2013/14 | 2014/15 | 2015/16 | 2016/17 | 2017/18 | 2018/19 |
|--|----------------------------|----------------|----------------|----------------|----------------|----------------|----------------|
| | | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 |
| Income from Continuing Operations | | | | | | | |
| Revenue: | | | | | | | |
| Rates & Annual Charges | | 8,629 | 8,762 | 9,068 | 9,285 | 9,504 | 9,608 |
| User Charges & Fees | | 1,905 | 1,454 | 1,392 | 1,414 | 1,453 | 1,495 |
| Interest & Investment Revenue | | 740 | 438 | 438 | 437 | 441 | 445 |
| Other Revenues | | 712 | 849 | 513 | 502 | 514 | 528 |
| Grants & Contributions provided for Operating Purposes | | 5,036 | 6,540 | 6,297 | 6,304 | 6,418 | 6,536 |
| Grants & Contributions provided for Capital Purposes | | 1,710 | 1,439 | 3,103 | 260 | 185 | 234 |
| Other Income: | | | | | | | |
| Net gains from the disposal of assets | | 181 | - | - | - | - | - |
| Joint Ventures & Associated Entities | | - | - | - | - | - | - |
| Total Income from Continuing Operations | | 18,913 | 19,482 | 20,811 | 18,201 | 18,515 | 18,846 |
| Expenses from Continuing Operations | | | | | | | |
| Employee Benefits & On-Costs | | 7,085 | 3,508 | 3,488 | 3,559 | 3,662 | 3,768 |
| Borrowing Costs | | 34 | 55 | 76 | 62 | 52 | 45 |
| Materials & Contracts | | 4,076 | 6,415 | 5,701 | 5,770 | 5,933 | 6,085 |
| Depreciation & Amortisation | | 5,405 | 5,287 | 5,423 | 5,569 | 5,736 | 5,908 |
| Impairment | | - | - | - | - | - | - |
| Other Expenses | | 2,086 | 2,194 | 2,008 | 2,123 | 2,145 | 2,221 |
| Interest & Investment Losses | | - | - | - | - | - | - |
| Net Losses from the Disposal of Assets | | - | - | 9 | - | - | - |
| Joint Ventures & Associated Entities | | - | - | - | - | - | - |
| Total Expenses from Continuing Operations | | 18,686 | 17,458 | 16,704 | 17,082 | 17,528 | 18,028 |
| Operating Result from Continuing Operations | | 227 | 2,024 | 4,107 | 1,119 | 987 | 818 |
| Discontinued Operations - Profit/(Loss) | | | | | | | |
| | | - | - | - | - | - | - |
| Net Profit/(Loss) from Discontinued Operations | | | | | | | |
| | | - | - | - | - | - | - |
| Net Operating Result for the Year | | 227 | 2,024 | 4,107 | 1,119 | 987 | 818 |
| Net Operating Result before Grants and Contributions provided for Capital Purposes | | | | | | | |
| | | -1,483 | 585 | 1,004 | 859 | 802 | 583 |

| 4-Year Balance Sheet Consolidated Scenario: Base Case | 2013/14 \$'000 | 2014/15 \$'000 | 2015/16 \$'000 | 2016/17 \$'000 | 2017/18 \$'000 | 2018/19 \$'000 |
|--|-------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| ASSETS | | | | | | |
| Current Assets | | | | | | |
| Cash & Cash Equivalents | 2,309 | 2,884 | 2,486 | 2,156 | 1,895 | 2,309 |
| Investments | 14,000 | 12,911 | 12,410 | 12,824 | 13,446 | 13,930 |
| Receivables | 1,339 | 1,505 | 1,459 | 1,446 | 1,476 | 1,504 |
| Inventories | 462 | 294 | 271 | 274 | 279 | 285 |
| Other | 67 | 217 | 190 | 194 | 198 | 204 |
| Non-current assets classified as "held for sale" | 229 | 115 | 115 | 115 | 115 | 115 |
| Total Current Assets | 18,406 | 17,925 | 16,932 | 17,008 | 17,408 | 18,347 |
| Non-Current Assets | | | | | | |
| Investments | - | - | - | - | - | - |
| Receivables | 19 | 60 | 21 | 21 | 21 | 21 |
| Inventories | - | - | - | - | - | - |
| Infrastructure, Property, Plant & Equipment | 186,526 | 190,804 | 195,448 | 196,167 | 196,636 | 196,400 |
| Investments Accounted for using the equity method | - | - | - | - | - | - |
| Investment Property | - | - | - | - | - | - |
| Intangible Assets | - | - | - | - | - | - |
| Non-current assets classified as "held for sale" | - | 115 | 115 | 115 | 115 | 115 |
| Other | - | - | - | - | - | - |
| Total Non-Current Assets | 186,545 | 190,979 | 195,584 | 196,302 | 196,771 | 196,535 |
| TOTAL ASSETS | 204,951 | 208,904 | 212,515 | 213,310 | 214,179 | 214,882 |
| LIABILITIES | | | | | | |
| Current Liabilities | | | | | | |
| Bank Overdraft | - | - | - | - | - | - |
| Payables | 1,269 | 1,711 | 1,519 | 1,448 | 1,479 | 1,520 |
| Borrowings | 118 | 303 | 254 | 149 | 155 | 162 |
| Provisions | 2,171 | 2,174 | 2,174 | 2,174 | 2,174 | 2,174 |
| Liabilities associated with assets classified as "held for sale" | - | - | - | - | - | - |
| Total Current Liabilities | 3,558 | 4,188 | 3,947 | 3,771 | 3,809 | 3,856 |

| 4-Year Balance Sheet Consolidated Scenario: Base Case | 2013/14 | 2014/15 | 2015/16 | 2016/17 | 2017/18 | 2018/19 |
|--|----------------|----------------|----------------|----------------|----------------|----------------|
| | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 |
| Non-Current Liabilities | | | | | | |
| Payables | - | - | - | - | - | - |
| Borrowings | 237 | 1,539 | 1,285 | 1,136 | 981 | 820 |
| Provisions | 265 | 262 | 262 | 262 | 262 | 262 |
| Investments Accounted for using the equity method | - | - | - | - | - | - |
| Liabilities associated with assets classified as "held for sale" | - | - | - | - | - | - |
| Total Non-Current Liabilities | 502 | 1,800 | 1,547 | 1,398 | 1,243 | 1,081 |
| TOTAL LIABILITIES | 4,060 | 5,989 | 5,494 | 5,169 | 5,052 | 4,937 |
| Net Assets | 200,891 | 202,915 | 207,022 | 208,141 | 209,127 | 209,945 |
| EQUITY | | | | | | |
| Retained Earnings | 92,451 | 94,475 | 98,582 | 99,701 | 100,687 | 101,505 |
| Revaluation Reserves | 108,440 | 108,440 | 108,440 | 108,440 | 108,440 | 108,440 |
| Council Equity Interest | 200,891 | 202,915 | 207,022 | 208,141 | 209,127 | 209,945 |
| Minority Equity Interest | - | - | - | - | - | - |
| Total Equity | 200,891 | 202,915 | 207,022 | 208,141 | 209,127 | 209,945 |

| 4-Year Consolidated Cashflow Statement Scenario: Base Case | 2013/14 \$'000 | 2014/15 \$'000 | 2015/16 \$'000 | 2016/17 \$'000 | 2017/18 \$'000 | 2018/19 \$'000 |
|--|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Cash Flows from Operating Activities | | | | | | |
| Receipts: | | | | | | |
| Rates & Annual Charges | 8,623 | 8,773 | 9,047 | 9,274 | 9,493 | 9,603 |
| User Charges & Fees | 1,760 | 1,668 | 1,403 | 1,410 | 1,446 | 1,488 |
| Interest & Investment Revenue Received | 770 | 412 | 465 | 437 | 439 | 439 |
| Grants & Contributions | 6,707 | 7,927 | 9,394 | 6,581 | 6,602 | 6,770 |
| Bonds & Deposits Received | 32 | - | - | - | - | - |
| Other | 1,553 | 546 | 547 | 515 | 508 | 519 |
| Payments: | | | | | | |
| Employee Benefits & On-Costs | -7,248 | -3,801 | -3,486 | -3,657 | -3,662 | -3,768 |
| Materials & Contracts | -4,560 | -5,955 | -5,831 | -5,752 | -5,916 | -6,059 |
| Borrowing Costs | -37 | -55 | -76 | -62 | -52 | -45 |
| Bonds & Deposits Refunded | - | - | - | - | - | - |
| Other | -2,445 | -2,160 | -2,023 | -2,121 | -2,143 | -2,219 |
| Net Cash provided (or used in) Operating Activities | 5,155 | 7,355 | 9,440 | 6,625 | 6,714 | 6,727 |
| Cash Flows from Investing Activities | | | | | | |
| Receipts: | | | | | | |
| Sale of Investment Securities | 4,000 | 1,539 | 1,125 | 36 | - | 200 |
| Sale of Investment Property | - | - | - | - | - | - |
| Sale of Real Estate Assets | 261 | 249 | - | - | - | - |
| Sale of Infrastructure, Property, Plant & Equipment | 210 | 717 | 334 | 439 | 365 | 619 |
| Sale of Interests in Joint Ventures & Associates | - | - | - | - | - | - |
| Sale of Intangible Assets | - | - | - | - | - | - |
| Deferred Debtors Receipts | 16 | - | - | - | - | - |
| Sale of Disposal Groups | - | - | - | - | - | - |
| Distributions Received from Joint Ventures & Associates | - | - | - | - | - | - |
| Other Investing Activity Receipts | - | - | - | - | - | - |
| Payments: | | | | | | |
| Purchase of Investment Securities | -2,000 | -450 | -625 | -450 | -621 | -685 |
| Purchase of Investment Property | - | - | - | - | - | - |
| Purchase of Infrastructure, Property, Plant & Equipment | -6,838 | -10,282 | -10,409 | -6,726 | -6,570 | -6,292 |
| Purchase of Real Estate Assets | -173 | - | - | - | - | - |
| Purchase of Intangible Assets | - | - | - | - | - | - |
| Deferred Debtors & Advances Made | - | - | - | - | - | - |

| 4-Year Consolidated Cashflow Statement Scenario: Base Case | 2013/14 \$'000 | 2014/15 \$'000 | 2015/16 \$'000 | 2016/17 \$'000 | 2017/18 \$'000 | 2018/19 \$'000 |
|---|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Purchase of Interests in Joint Ventures & Associates | - | - | - | - | - | - |
| Contributions Paid to Joint Ventures & Associates | - | - | - | - | - | - |
| Other Investing Activity Payments | - | - | - | - | - | - |
| Net Cash provided (or used in) Investing Activities | -4,524 | -8,227 | -9,575 | -6,701 | -6,826 | -6,158 |
| Cash Flows from Financing Activities | | | | | | |
| Receipts: | | | | | | |
| Proceeds from Borrowings & Advances | - | 1,630 | - | - | - | - |
| Proceeds from Finance Leases | - | - | - | - | - | - |
| Other Financing Activity Receipts | - | - | - | - | - | - |
| Payments: | | | | | | |
| Repayment of Borrowings & Advances | -111 | -184 | -262 | -254 | -149 | -155 |
| Repayment of Finance Lease Liabilities | - | - | - | - | - | - |
| Distributions to Minority Interests | - | - | - | - | - | - |
| Other Financing Activity Payments | - | - | - | - | - | - |
| Net Cash Flow provided (used in) Financing Activities | -111 | 1,446 | -262 | -254 | -149 | -155 |
| Net Increase/(Decrease) in Cash & Cash Equivalents | 520 | 575 | -398 | -330 | -261 | 414 |
| plus: Cash, Cash Equivalents & Investments - beginning of year | 1,789 | 2,309 | 2,884 | 2,486 | 2,156 | 1,895 |
| Cash & Cash Equivalents - end of the year | 2,309 | 2,884 | 2,486 | 2,156 | 1,895 | 2,309 |
| Cash & Cash Equivalents - end of the year | 2,309 | 2,884 | 2,486 | 2,156 | 1,895 | 2,309 |
| Investments - end of the year | 14,000 | 12,911 | 12,410 | 12,824 | 13,446 | 13,930 |
| Cash, Cash Equivalents & Investments - end of the year | 16,309 | 15,795 | 14,896 | 14,980 | 15,341 | 16,240 |
| Representing: | | | | | | |
| - External Restrictions | 9,636 | 9,135 | 9,457 | 9,579 | 9,876 | 10,476 |
| - Internal Restrictons | 3,128 | 4,890 | 3,810 | 3,860 | 3,922 | 4,007 |
| - Unrestricted | 3,545 | 1,770 | 1,629 | 1,541 | 1,542 | 1,757 |
| | 16,309 | 15,795 | 14,896 | 14,980 | 15,341 | 16,240 |

Budget x Outcome 4-Year Forecast

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Projected Budget x Outcome 2015/16 to 2018/19

| | AMOUNT CARRIED FORWARD 2013/14 | 2014/15 REVISED BUDGET DECEMBER | 2015/16 REVISED BUDGET FORECAST | 2016/17 REVISED BUDGET FORECAST | 2017/18 REVISED BUDGET FORECAST | 2018/19 REVISED BUDGET FORECAST |
|--|---|--|--|--|--|--|
| SUSTAINABLE NATURAL AND BUILT LANDSCAPES | | | | | | |
| CARRIED FORWARD | (1,396,097) | 96,482 | 39,996 | 3,763 | 1,151 | 205,751 |
| TOTAL PROJECTED BUDGET | (1,539,430) | (7,441,800) | (7,248,894) | (6,848,267) | (7,186,008) | (7,156,725) |
| 0011-0000 RURAL SEALED ROADS - MAINTENANCE | - | (320,400) | (309,468) | (318,800) | (326,770) | (334,939) |
| 0013-0000 RURAL UNSEALED ROADS - MAINTENANCE | - | (610,320) | (503,186) | (518,300) | (531,258) | (544,539) |
| 0015-0226 MR226 NANGUNIA ST & HUGHES ST | - | (6,000) | - | - | - | - |
| 0015-0356 MR356 BERRIGAN - OAKLANDS RD | (4,000) | (11,500) | - | - | - | - |
| 0015-0363 MR363 BERRIGAN - BAROOGA RD | (21,355) | (61,355) | - | - | - | - |
| 0015-0550 MR550 TOCUMWAL - MULWALA RD | (6,000) | (22,869) | - | - | - | - |
| 0015-0564 MR564 BERRIGAN - JERILDERIE RD | (100,000) | (290,000) | - | - | - | - |
| 0015-0999 RTA MR BLOCK GRANT BUDGET ONLY | - | (756,000) | (706,000) | (706,000) | (717,900) | (725,100) |
| 0015-1226 MR226 CAPITAL PROJECTS | - | - | - | - | - | - |
| 0015-1356 MR356 CAPITAL PROJECTS | - | - | - | - | - | - |
| 0015-1363 MR363 CAPITAL PROJECTS | - | - | - | - | - | - |
| 0015-1550 MR550 CAPITAL PROJECTS | - | - | - | - | - | - |
| 0015-1564 MR564 CAPITAL PROJECTS | - | - | - | - | - | - |
| 0015-5363 MR363 | - | - | - | - | - | - |
| 0015-5550 MR550 TOCUMWAL - MULWALA RD | - | - | - | - | - | - |
| 0015-6363 RECO MR 363 RIV HWY TO COB ST | - | - | - | - | - | - |
| 0015-7226 MR226 NANGUNIA ST 10/11 PROJEC | - | - | - | - | - | - |
| 0021-0000 OTHER URBAN SEALED ROADS - MAINTENANCE | - | (487,200) | (523,000) | (541,200) | (554,730) | (568,598) |
| 0023-0000 OTHER URBAN UNSEALED ROADS - MAINTENANCE | - | (46,000) | (61,000) | (63,000) | (64,575) | (66,189) |
| 1010-0506 ADMIN OFFICE - SOLAR PANELS | - | (57,355) | - | - | - | - |
| 1214-0105 CONTRIB CENTRAL MURRAY COUNTY | - | (117,003) | (120,000) | (123,500) | (127,205) | (131,021) |
| 1411-0105 LOCAL ENVIRONMENT PLAN | (72,950) | (72,950) | - | - | - | - |
| 1411-0110 ENV. SERV SALARIES & ALLOWANCE | - | (337,200) | (351,750) | (371,200) | (382,336) | (393,806) |
| 1411-0120 ENV. SERV VEHICLE OPERATING EX | - | (43,680) | (43,680) | (43,680) | (44,554) | (45,445) |

| | AMOUNT CARRIED FORWARD 2013/14 | 2014/15 REVISED BUDGET DECEMBER | 2015/16 REVISED BUDGET FORECAST | 2016/17 REVISED BUDGET FORECAST | 2017/18 REVISED BUDGET FORECAST | 2018/19 REVISED BUDGET FORECAST |
|---|---|--|--|--|--|--|
| SUSTAINABLE NATURAL AND BUILT LANDSCAPES | | | | | | |
| CARRIED FORWARD | (1,396,097) | 96,482 | 39,996 | 3,763 | 1,151 | 205,751 |
| 1411-0125 ENV. SERV STAFF TRAINING | - | (17,000) | (12,000) | (12,000) | (12,240) | (12,485) |
| 1411-0130 ENV. SERV CONFERENCES/SEMINARS | - | (5,000) | (5,000) | (5,000) | (5,040) | (5,081) |
| 1411-0135 ENV. SERV OFFICE EXPENSES | - | (5,500) | (5,500) | (5,500) | (5,625) | (5,753) |
| 1411-0136 ENV. SERV ADVERTISING EXPENSES | - | (7,000) | (2,000) | (2,000) | (2,060) | (2,122) |
| 1411-0137 ENV. SERV OFFICE EXP-TELEPHONE | - | (2,000) | (2,000) | (2,000) | (2,070) | (2,142) |
| 1411-0140 BUILDING SURVEYOR ACCREDITATION | - | (1,365) | (500) | (500) | (500) | (500) |
| 1411-0145 ENV. SERV LEGAL EXPENSES | - | (5,000) | (5,000) | (5,000) | (5,020) | (5,040) |
| 1411-0146 ENV. SERV CONSULTANCY | - | - | - | - | - | - |
| 1411-0150 COMMUNITY CLEAN-UP EXPENSE | - | - | - | - | - | - |
| 1411-0185 STATE OF THE ENVIRONMENT REPOR | - | - | - | - | - | - |
| 1411-0190 LESS: CHARGED TO OTHER FUNDS | - | 503,600 | 518,700 | 534,300 | 534,300 | 534,300 |
| 1411-0195 ENV. SERV ADMIN CHARGES | - | (103,300) | (106,400) | (109,600) | (109,600) | (109,600) |
| 1412-0105 DWM ADMIN CHARGES | - | (170,000) | (186,100) | (191,400) | (191,400) | (191,400) |
| 1412-0140 COLLECTION EXPENSES - CONTRACT | - | (189,800) | (197,400) | (205,300) | (210,433) | (215,693) |
| 1412-0141 DWM WASTE COLLECTION FEE EXP | - | (143,104) | (150,260) | (157,772) | (165,661) | (173,944) |
| 1412-0142 CONTRACT SUPERVISION FEES (MOI | - | (6,000) | (6,270) | (6,540) | (6,703) | (6,871) |
| 1412-0150 TIP OPERATION EXPENSES - TOC | - | (111,100) | (113,500) | (118,000) | (120,950) | (123,974) |
| 1412-0151 TOC TIP OP EXPS - INSURANCE | - | (7,500) | (7,800) | (8,100) | (8,343) | (8,593) |
| 1412-0155 TIP OPERATIONS EXPENSES - BGN | - | (130,000) | (139,000) | (144,600) | (148,215) | (151,920) |
| 1412-0156 BGN TIP OP. EXPS - INSURANCE | - | (7,500) | (7,800) | (8,100) | (8,343) | (8,593) |
| 1412-0157 TIP OP. EXPS BGN - ELECTRICITY | - | (3,700) | (3,900) | (4,000) | (4,140) | (4,285) |
| 1412-0158 TIP OPERATIONS TELEPHONE | - | (880) | (900) | (920) | (952) | (986) |
| 1412-0160 RECYCLE CENTRE OPERATIONS EXPE | - | (46,400) | (50,400) | (52,400) | (53,710) | (55,053) |
| 1412-0161 RECYCLE CENTRE - INSURANCE | - | (6,600) | (6,800) | (7,000) | (7,210) | (7,426) |
| 1412-0162 RECYCLABLES COLLECTION EXPENSE | - | (130,400) | (156,400) | (162,700) | (166,768) | (170,937) |
| 1412-0165 FINLEY RECYCLE CENTRE BLDG MTC | - | (200) | (200) | (200) | (205) | (210) |
| 1412-0167 BERRIGAN TIP BLDG MTCE | - | (500) | (500) | (500) | (506) | (513) |
| 1412-0185 DRUMMUSTER OPERATIONAL EXPENDI | - | (4,000) | (4,100) | (4,300) | (4,408) | (4,518) |

| | AMOUNT CARRIED FORWARD 2013/14 | 2014/15 REVISED BUDGET DECEMBER | 2015/16 REVISED BUDGET FORECAST | 2016/17 REVISED BUDGET FORECAST | 2017/18 REVISED BUDGET FORECAST | 2018/19 REVISED BUDGET FORECAST |
|---|---|--|--|--|--|--|
| SUSTAINABLE NATURAL AND BUILT LANDSCAPES | | | | | | |
| CARRIED FORWARD | (1,396,097) | 96,482 | 39,996 | 3,763 | 1,151 | 205,751 |
| 1412-0190 WASTE MANAGEMENT PLAN | - | - | - | - | - | - |
| 1412-0505 PURCHASE OF BINS | - | - | - | - | - | - |
| 1412-0506 FINLEY TIP - FENCING AROUND BI | - | - | - | - | - | - |
| 1412-0507 NEW SHED & TOILET TOC TIP | - | - | - | - | - | - |
| 1412-0512 BERRIGAN & FINLEY TIP - CRUSHED ROCK | - | (2,000) | (2,000) | (2,000) | (2,000) | (2,000) |
| 1412-0523 BERRIGAN TIP - NEW L/F HOLE | - | - | - | - | - | - |
| 1412-0524 BERRIGAN TIP FENCING | - | - | - | - | - | - |
| 1412-0525 FINLEY TRUCKWASH FENCE | - | (3,000) | - | - | - | - |
| 1412-0526 TOC TIP FENCING | - | (10,000) | - | - | - | - |
| 1412-0527 BERRIGAN TIP - TEMPORARY ASBESTOS STORAGE | - | - | - | - | - | - |
| 1412-0528 BERRIGAN TIP - REHABILITATION | - | - | - | - | - | - |
| 1414-0105 STREET & GUTTER CLEANING | - | (175,250) | (160,700) | (166,300) | (170,458) | (174,719) |
| 1414-0110 RUBBISH COLLECTION BEACH AREAS | - | (40,000) | (32,100) | (33,300) | (34,133) | (34,986) |
| 1416-0110 STORM WATER DRAINAGE MTCE | - | (93,700) | (97,000) | (100,400) | (102,910) | (105,483) |
| 1416-0111 STORMWATER DRAIN - ELECTRICITY | - | (18,000) | (18,000) | (18,000) | (18,630) | (19,282) |
| 1416-0160 INTEREST-DRAINAGE INT LOAN 385 | - | (6,840) | (1,410) | - | - | - |
| 1416-0161 LOAN 387 INTEREST EXPENSE | - | (11,970) | (6,870) | (1,410) | - | - |
| 1416-0998 ASSET MANAGEMENT - DRAINAGE | - | - | - | - | - | - |
| 1416-2410 LIRS - US/W DRAINAGE INTEREST | - | (33,852) | (64,505) | (57,887) | (51,739) | (45,431) |
| 1416-2411 LIRS - US/W DRAINAGE PRINCIPAL | - | (66,392) | (135,984) | (142,602) | (148,749) | (155,057) |
| 1417-0525 PRINCIPAL-DRAINAGE INTLOAN 385 | - | (76,980) | (40,500) | - | - | - |
| 1417-0530 LOAN 387 PRINCIPAL - CURRENT | - | (72,230) | (77,330) | (40,690) | - | - |
| 1417-0540 REMODEL LOCO DAM | - | (40,000) | - | - | - | - |
| 1417-0541 RILEY COURT STORMWATER DETENTION BASIN | - | (28,500) | - | - | - | - |
| 1417-0542 BUCHANANS RD - WIRUNA TO HUGHES | - | - | - | - | - | - |
| 1417-0543 BUCHANANS RD - GUNNAMARA -WIRUNA | - | (13,500) | - | - | - | - |
| 1417-0544 BENT ST - END OF SEAL TO BAROOGA ST NTH | - | (39,000) | - | - | - | - |
| 1417-0545 BROOKSMANS RD RETENTION POND | - | - | - | - | - | - |

| | AMOUNT CARRIED FORWARD 2013/14 | 2014/15 REVISED BUDGET DECEMBER | 2015/16 REVISED BUDGET FORECAST | 2016/17 REVISED BUDGET FORECAST | 2017/18 REVISED BUDGET FORECAST | 2018/19 REVISED BUDGET FORECAST |
|--|---|--|--|--|--|--|
| SUSTAINABLE NATURAL AND BUILT LANDSCAPES | | | | | | |
| CARRIED FORWARD | (1,396,097) | 96,482 | 39,996 | 3,763 | 1,151 | 205,751 |
| 1417-0546 RETENTION POND - RIV HWY FIN | - | (100,000) | - | - | - | - |
| 1417-0547 CONSTRUCT REUSE SCHEME STORMWATER | - | - | - | - | - | - |
| 1417-0548 CONSTRUCT RETENTION BASIN | - | - | - | - | - | - |
| 1417-0549 ENDEVOUR ST CONSTRUCT PUMP ST | (88,640) | - | - | - | - | - |
| 1417-0551 CONSTRUCT PUMP STATION TOC GOLF | (15,416) | (47,000) | - | - | - | - |
| 1417-0552 HARRIS ST - FLYNN ST HAYES ST | - | - | - | - | - | - |
| 1417-0553 LANE 961 -BRUTON ST BAROOGA NTH | - | - | - | - | - | - |
| 1417-0554 CHANTER ST - RAILWAY TO JERSEY | - | (10,000) | - | - | - | - |
| 1417-0555 CRAWFORD SUBDIV DRAIN TO TOC SEWER | (9,751) | (9,751) | - | - | - | - |
| 1417-0677 WILLIAM ST - HAMPDEN TO EAST | - | (127,000) | - | - | - | - |
| 1417-0684 TUPPAL ST LANE & TOWN BEACH RD | - | (1,765) | - | - | - | - |
| 1417-0686 JERILDERIE ST BGN - RETARDATIO | - | - | - | - | - | - |
| 1417-0694 OPEN DRAIN - HONNIBALL & RACEC | - | (2,200) | - | - | - | - |
| 1417-0695 INSTALL GATE AT LEVEE-TUPPAL R | - | - | - | - | - | - |
| 1417-0810 KELLY ST - JERILDERIE TO SHORT | - | - | - | - | - | - |
| 1417-0814 STANDBY PUMP NTH BRUTON ST | - | - | - | - | - | - |
| 1417-0815 DAVIS ST RETENTION BASIN | - | - | - | - | - | - |
| 1417-0816 CORCORAN STREET DRAINAGE RETARDATION BASIN | - | - | - | - | - | - |
| 1417-0817 TOC RECREATION RESERVE DRAINAGE WORKS | - | (820) | - | - | - | - |
| 1417-0818 ANZAC AVENUE POWER TO PUMP STATION | (16,276) | (15,193) | - | - | - | - |
| 1417-0820 DENISON ST - WOLLAMAI TO WARMATTA | - | (911) | - | - | - | - |
| 1417-0822 MURRAY ST - HEADFORD TO OSBORNE (TP) | - | - | - | - | - | - |
| 1417-0824 GEORGE ST PUMPSTATION | - | - | - | - | - | - |
| 1417-0825 LIRS - EAST RIVERINA HWY | - | - | - | - | - | - |
| 1417-0826 LIRS - FLYNN ST AREA | - | - | - | - | - | - |
| 1417-0827 FLYNN ST AREA | - | (80,000) | - | - | - | - |
| 1417-0828 FINLEY ST DETENTION BASIN | - | - | - | - | - | - |
| 1417-0829 WILLIAM ST CROSS CONNECTION | - | (80,000) | - | - | - | - |

| | AMOUNT CARRIED FORWARD 2013/14 | 2014/15 REVISED BUDGET DECEMBER | 2015/16 REVISED BUDGET FORECAST | 2016/17 REVISED BUDGET FORECAST | 2017/18 REVISED BUDGET FORECAST | 2018/19 REVISED BUDGET FORECAST |
|--|---|--|--|--|--|--|
| SUSTAINABLE NATURAL AND BUILT LANDSCAPES | | | | | | |
| CARRIED FORWARD | (1,396,097) | 96,482 | 39,996 | 3,763 | 1,151 | 205,751 |
| 1417-0830 BRUTON ST ELEC & PIPEWORK | - | (150,000) | - | - | - | - |
| 1417-0831 GEORGE ST-DEAN ST PUMP STATION | - | (340,000) | - | - | - | - |
| 1417-0832 TUPPAL RD SH 17 to RAILWAY | - | (20,000) | - | - | - | - |
| 1418-0110 LEVEE BANKS MTCE | (29,237) | (61,337) | (33,200) | (34,400) | (35,260) | (36,142) |
| 1418-0130 MURRAY DARLING ASSOCIATION | - | (2,000) | (2,000) | (2,000) | (2,060) | (2,121) |
| 1418-0140 LEVEE BANKS ADMIN CHARGES | - | (40,700) | (41,900) | (43,200) | (43,200) | (43,200) |
| 1418-0501 LEVEE BANK LAND PURCHASE | - | - | - | - | - | - |
| 1610-0105 SEWERAGE ADMIN CHARGE - ADMINI | - | (140,500) | (158,300) | (162,600) | (162,600) | (162,600) |
| 1610-0106 SEWER ADMIN CHARGE - ENGINEERI | - | (210,700) | (237,400) | (243,900) | (243,900) | (243,900) |
| 1610-0117 SEWERAGE SERVICE - RENTAL CONT | - | (45,700) | (47,100) | (48,500) | (48,500) | (48,500) |
| 1610-0155 SEWER WRITE OFF BAD DEBTS | - | (1,000) | (1,000) | (1,000) | (1,030) | (1,061) |
| 1610-0504 OFFICE EQUIP/FURN NON CAPITAL | - | (500) | (500) | (500) | (513) | (525) |
| 1610-0505 OFFICE EQUIP & FURN - ENG SEWE | - | - | - | - | - | - |
| 1610-0512 PUMP REPLACEMENT | (30,000) | (30,000) | - | - | - | - |
| 1610-0513 GRAVEL POND BANKS- BAR | (5,000) | (5,000) | - | - | - | - |
| 1610-0515 NEW LINE & STOP VALVE TO BYPASS OLD POND | - | - | - | - | - | - |
| 1610-0517 GRAVEL POND BANKS - TOC | (6,000) | (6,000) | - | - | - | - |
| 1610-0519 REPLACE ACTUATOR VALVES - TOC | - | - | - | - | - | - |
| 1610-0522 ROCK BEACHING - TOC RECYCLE PONDS | (5,000) | (5,000) | - | - | - | - |
| 1610-0523 LIGHTING TO CONTAINER @ TOC STP | - | - | - | - | - | - |
| 1610-0524 REPLACE FENCE AT FINLEY STP | - | - | - | - | - | - |
| 1610-0525 REFURBISH CONCRETE - FINLEY | - | - | - | - | - | - |
| 1610-0526 SEWER MAIN UPGRADES - TOCUMWAL | - | (63,000) | - | - | - | - |
| 1610-0527 UPGRADE AMENITIES AT ALL STP | - | (15,000) | - | - | - | - |
| 1610-0590 BGN SEWER MAIN UPGRADES | - | (8,500) | - | - | - | - |
| 1610-0595 FIN SEWER MAIN UPGRADES | - | (10,000) | - | - | - | - |
| 1610-0600 TOC SEWER MAIN UPGRADES | (15,862) | (7,362) | - | - | - | - |
| 1610-0621 BGA UPGRADE PUMP STATION | - | (20,000) | - | - | - | - |

| | AMOUNT CARRIED FORWARD 2013/14 | 2014/15 REVISED BUDGET DECEMBER | 2015/16 REVISED BUDGET FORECAST | 2016/17 REVISED BUDGET FORECAST | 2017/18 REVISED BUDGET FORECAST | 2018/19 REVISED BUDGET FORECAST |
|---|---|--|--|--|--|--|
| SUSTAINABLE NATURAL AND BUILT LANDSCAPES | | | | | | |
| CARRIED FORWARD | (1,396,097) | 96,482 | 39,996 | 3,763 | 1,151 | 205,751 |
| 1610-0641 UPGRADE OF LABORATORY EQUIPMEN | - | - | - | - | - | - |
| 1610-0652 REPLACEMENT OF MINOR PLANT | - | - | - | - | - | - |
| 1610-0655 BGN UPGRADE PUMP STATIONS | (20,000) | (40,000) | - | - | - | - |
| 1610-0656 REPLACE LOW PRESSURE SYS PUMPS | - | - | - | - | - | - |
| 1610-0657 DIGESTER VALVES | - | - | - | - | - | - |
| 1610-0658 SPARE PUMPS FOR LOW PRESS SYS | - | (10,140) | - | - | - | - |
| 1610-0662 OH & S SIGNAGE-SEWER | - | - | - | - | - | - |
| 1610-0663 REPLACE BREATHING APPARATUS- SEWER | - | - | - | - | - | - |
| 1610-0705 FIN UPGRADE PUMP STATIONS | - | (150,000) | - | - | - | - |
| 1610-0706 REPLACE SLIP RINGS - CLARIFIERS | - | - | - | - | - | - |
| 1610-0707 SEAL ACCESS TO STW & TRUCK WAS | (5,000) | (5,000) | - | - | - | - |
| 1610-0708 TOC-REFURBISH CONCRETE WORK | - | (40,000) | - | - | - | - |
| 1610-0709 TOC-BYPASS CONTROL VALVE DAM | - | - | - | - | - | - |
| 1610-0743 UPGRADE SEWER TELEMTRY | - | (15,300) | - | - | - | - |
| 1610-0852 IMPROVE EMBANKMENT OF THE PONDS | (10,000) | (10,000) | - | - | - | - |
| 1610-0872 REPLACE MIXER CABINET@BGN STP | - | - | - | - | - | - |
| 1610-0873 BANK L SHAPED POND | - | - | - | - | - | - |
| 1610-0874 EFFLUENT PUMP | - | - | - | - | - | - |
| 1610-0875 VALVE REPLACEMENT | - | - | - | - | - | - |
| 1610-0879 U/GROUND MAIN & S BOARD BGN ST | - | - | - | - | - | - |
| 1610-0880 BGA - DUMPING POINT FOR CARAVANS | (5,000) | (5,000) | - | - | - | - |
| 1610-0881 BGN - REFURBISH CONCRETE WORK, TRICKLE FILTER, STP, CHANNEL | - | (40,000) | - | - | - | - |
| 1610-0882 BGN - REPLACE PUMP STATION LIDS, INSTALL HOLDING BRACKETS | - | - | - | - | - | - |
| 1610-0883 FIN - GRAVEL POND BANKS | (5,000) | (5,000) | - | - | - | - |
| 1610-0884 FIN - REFURBISH CONCRETE WORK | - | (30,000) | - | - | - | - |
| 1610-0885 FIN - CONCRETE/GRAVEL ACCESS AREAS | (3,000) | (3,000) | - | - | - | - |
| 1610-0886 TOC - REPLACE PUMPS PS No.9 | - | - | - | - | - | - |
| 1610-0887 TOC - PUMP STATIONS UPGRADE | - | (1,800) | - | - | - | - |

| | AMOUNT CARRIED FORWARD 2013/14 | 2014/15 REVISED BUDGET DECEMBER | 2015/16 REVISED BUDGET FORECAST | 2016/17 REVISED BUDGET FORECAST | 2017/18 REVISED BUDGET FORECAST | 2018/19 REVISED BUDGET FORECAST |
|---|---|--|--|--|--|--|
| SUSTAINABLE NATURAL AND BUILT LANDSCAPES | | | | | | |
| CARRIED FORWARD | (1,396,097) | 96,482 | 39,996 | 3,763 | 1,151 | 205,751 |
| 1610-0888 TOC - CRUSHED ROCK ON PS ACCESS AREAS | (5,000) | (5,000) | - | - | - | - |
| 1610-0889 SLUDGE BLANKET MEASURING DEVICE | - | - | - | - | - | - |
| 1610-0890 ALTERNATE ENERGY SUPPLY PROJECT | - | (50,000) | - | - | - | - |
| 1610-0891 BGA-DESILT SLUDGE LAGOON | - | (50,000) | - | - | - | - |
| 1610-0892 BGA-MINOR REPAIR/REPLACE | - | (25,000) | - | - | - | - |
| 1610-0893 BGN-MINOR REPAIR/REPLACE | - | (15,000) | - | - | - | - |
| 1610-0894 BGN-STP PUMP VALVE REPLACE | - | (10,000) | - | - | - | - |
| 1610-0895 FIN-MINOR REPAIR/REPLACE | - | (15,000) | - | - | - | - |
| 1610-0896 FIN-POND FENCING | - | (10,000) | - | - | - | - |
| 1610-0897 TOC-MINOR REPAIR/REPLACE | - | (18,545) | - | - | - | - |
| 1611-0109 RECREATION FACILITIES DONATION | - | (1,000) | (900) | (900) | (927) | (955) |
| 1611-0110 SEWER TREATMENT - OP EXP - BGA | - | (7,200) | (7,350) | (7,650) | (7,841) | (8,037) |
| 1611-0111 SEWER TREATMENT BGA INSURANCE | - | (330) | (300) | (300) | (309) | (318) |
| 1611-0113 SEWER TREATMENT -BGA TELEPHONE | - | (250) | (125) | (150) | (155) | (161) |
| 1611-0125 SEWER TREATMENT - OP EXP - BGN | - | (79,800) | (83,000) | (86,300) | (88,458) | (90,669) |
| 1611-0127 SEWER TREATMENT -BGN INSURANCE | - | (4,250) | (4,700) | (4,900) | (5,047) | (5,198) |
| 1611-0128 SEWER TREATMENT BGN -TELEPHONE | - | (2,950) | (3,050) | (3,200) | (3,312) | (3,428) |
| 1611-0129 SEWER - EFFLUENT RE-USE - BGN | - | (5,100) | (5,300) | (5,500) | (5,638) | (5,778) |
| 1611-0140 SEWER TREATMENT - OP EXP - FIN | - | (87,200) | (90,700) | (94,300) | (96,658) | (99,074) |
| 1611-0141 SEWER TREATMENT -FIN INSURANCE | - | (4,455) | (5,000) | (5,200) | (5,356) | (5,517) |
| 1611-0142 SEWER TREATMENT-FIN ELECTRICIT | - | (14,300) | (14,850) | (15,450) | (15,991) | (16,550) |
| 1611-0143 SEWER TREATMENT FIN- TELEPHONE | - | (325) | (340) | (350) | (362) | (375) |
| 1611-0144 SEWER - EFFLUENT RE-USE - FIN | - | (9,600) | (10,000) | (10,400) | (10,660) | (10,927) |
| 1611-0155 SEWER TREATMENT - OP EXP - TOC | - | (98,200) | (102,200) | (106,200) | (108,855) | (111,576) |
| 1611-0156 SEWER TREATMENT -TOC INSURANCE | - | (4,510) | (5,100) | (5,300) | (5,459) | (5,623) |
| 1611-0157 SEWER TREATMENT-TOC ELECTRICIT | - | (21,200) | (14,800) | (15,400) | (15,939) | (16,497) |
| 1611-0158 SEWER TREATMENT -TOC TELEPHONE | - | (540) | (560) | (590) | (611) | (632) |
| 1611-0159 SEWER - EFFLUENT RE-USE - TOC | - | (17,500) | (18,200) | (18,800) | (19,220) | (19,651) |

| | AMOUNT CARRIED FORWARD 2013/14 | 2014/15 REVISED BUDGET DECEMBER | 2015/16 REVISED BUDGET FORECAST | 2016/17 REVISED BUDGET FORECAST | 2017/18 REVISED BUDGET FORECAST | 2018/19 REVISED BUDGET FORECAST |
|---|---|--|--|--|--|--|
| SUSTAINABLE NATURAL AND BUILT LANDSCAPES | | | | | | |
| CARRIED FORWARD | (1,396,097) | 96,482 | 39,996 | 3,763 | 1,151 | 205,751 |
| 1611-0170 RETIC - OP EXP - BGA | - | (7,000) | (7,100) | (7,300) | (7,413) | (7,528) |
| 1611-0171 RETIC OP EXP ELECTRICITY -BGA | - | (17,500) | (18,200) | (18,900) | (19,562) | (20,246) |
| 1611-0185 RETIC - OP EXP - BGN | - | (28,500) | (29,600) | (30,800) | (31,570) | (32,359) |
| 1611-0186 RETIC OP EXP - ELECTRICITY BGN | - | (14,500) | (15,100) | (15,700) | (16,250) | (16,818) |
| 1611-0200 RETIC - OP EXP - FIN | - | (32,500) | (33,700) | (35,100) | (35,978) | (36,877) |
| 1611-0201 RETIC OP EXP ELECTRICITY - FIN | - | (16,700) | (17,300) | (18,100) | (18,734) | (19,389) |
| 1611-0215 RETIC - OP EXP - TOC | - | (34,500) | (35,500) | (36,500) | (37,160) | (37,837) |
| 1611-0216 RETIC OP EXP ELECTRICITY - TOC | - | (20,000) | (20,800) | (21,600) | (22,356) | (23,138) |
| 1611-0230 PUMPING STATIONS OP EXP BGA | - | (80,900) | (84,200) | (87,500) | (89,688) | (91,930) |
| 1611-0231 PUMPING STATIONS OP EXP BGN | - | (36,200) | (37,600) | (39,200) | (40,180) | (41,185) |
| 1611-0232 PUMPING STATIONS OP EXP FIN | - | (51,300) | (53,400) | (55,500) | (56,888) | (58,310) |
| 1611-0233 PUMPING STATIONS OP EXP TOC | - | (62,100) | (64,600) | (67,200) | (68,880) | (70,602) |
| 1611-0234 LOW PRESSURE SYSTEM - BGA | - | (6,000) | (6,300) | (6,500) | (6,663) | (6,829) |
| 1611-0235 LOW PRESSURE SYSTEM - BGN | - | (3,700) | (3,850) | (4,000) | (4,100) | (4,203) |
| 1611-0236 LOW PRESSURE SYSTEM - FIN | - | (2,700) | (2,800) | (2,900) | (2,973) | (3,047) |
| 1611-0237 LOW PRESSURE SYSTEM - TOC | - | (8,800) | (9,200) | (9,500) | (9,738) | (9,981) |
| 1611-0250 SEWERAGE CONNECTIONS - SHIRE | - | (14,800) | (15,400) | (16,000) | (16,400) | (16,810) |
| 1611-0340 SEWER SAMPLING / MONITORING | - | (7,700) | (8,000) | (8,400) | (8,610) | (8,825) |
| 1611-0341 RAISING OF SEWER MANHOLD LIDS | (7,035) | (20,735) | (14,300) | (14,800) | (15,170) | (15,549) |
| 1611-0342 TOCUMWAL CCTV | (23,488) | (43,488) | (21,400) | (23,000) | (23,988) | (25,000) |
| 1611-0344 INSTALLATION OF RPZ | (12,000) | (27,600) | (16,200) | (16,900) | (17,323) | (17,756) |
| 1612-0105 BANK & GOVT CHARGES | - | (6,570) | (6,701) | (6,200) | (6,386) | (6,578) |
| 1612-0155 BGN TRUCK WASH OPERATING EXPEN | - | (7,070) | (540) | (560) | (574) | (588) |
| 1612-0156 BGN TRUCK WASH ELECTRICITY | - | (540) | (570) | (600) | (621) | (643) |
| 1612-0157 BGN TRUCK WASH - TELEPHONE | - | (330) | (350) | (370) | (383) | (396) |
| 1612-0160 BGN TRUCK WASH MTCE | - | (1,000) | (1,100) | (1,100) | (1,128) | (1,156) |
| 1612-0170 FIN TRUCK WASH OPERATING EXPEN | - | (3,400) | (3,500) | (3,600) | (3,690) | (3,782) |
| 1612-0171 FIN TRUCK WASH - ELECTRICITY | - | (2,000) | (2,000) | (2,100) | (2,174) | (2,250) |

| | AMOUNT CARRIED FORWARD 2013/14 | 2014/15 REVISED BUDGET DECEMBER | 2015/16 REVISED BUDGET FORECAST | 2016/17 REVISED BUDGET FORECAST | 2017/18 REVISED BUDGET FORECAST | 2018/19 REVISED BUDGET FORECAST |
|--|---|--|--|--|--|--|
| SUSTAINABLE NATURAL AND BUILT LANDSCAPES | | | | | | |
| CARRIED FORWARD | (1,396,097) | 96,482 | 39,996 | 3,763 | 1,151 | 205,751 |
| 1612-0172 FIN TRUCK WASH - TELEPHONE | - | (410) | (430) | (450) | (466) | (482) |
| 1612-0175 FIN TRUCK WASH MTCE | - | (1,900) | (1,950) | (2,000) | (2,050) | (2,101) |
| 1612-0180 INSTALLATION OF RCD's | (47,240) | (76,340) | (31,100) | (33,100) | (34,428) | (35,788) |
| 1810-0190 BUILDING CONTROL ADMIN CHARGES | - | (239,400) | (246,600) | (254,000) | (254,000) | (254,000) |
| 1905-0100 TOWN ENTRY - BAROOGA | - | - | - | - | - | - |
| 1905-0200 TOWN ENTRY - BERRIGAN | - | - | - | - | - | - |
| 1905-0300 TOWN ENTRY - FINLEY | - | - | - | - | - | - |
| 1905-0400 TOWN ENTRY - TOCUMWAL | - | - | - | - | - | - |
| 1910-0100 TOWN ENTRANCE DESIGN | (198,066) | (298,066) | - | - | - | - |
| 1910-0201 URBAN ROADS - STORM EMERGENCY | - | - | - | - | - | - |
| 1910-0204 URBAN CONSTRUCTION SUBJECT TO AMP | - | - | - | - | - | - |
| 1910-0257 RESEAL STEWART STREET | - | - | - | - | - | - |
| 1910-0285 WALTER ST - SH20 TO WHITE | - | - | - | - | - | - |
| 1910-0287 DENISON ST-JERILDERIE NTH TO B | - | - | - | - | - | - |
| 1910-0288 FINLEY ST - MURRAY TO END | (1,286) | (1,286) | - | - | - | - |
| 1910-0289 MORRIS ST -DENILIQUN TO ADAMS | - | - | - | - | - | - |
| 1910-0290 TOWNSCAPE - PARKING LANES | - | - | - | - | - | - |
| 1910-0296 MCALLISTER ST - WARMATTA ST TO HEADFORD ST | - | - | - | - | - | - |
| 1910-0309 TOWNSEND ST | - | - | - | - | - | - |
| 1910-0310 WALTER ST | - | - | - | - | - | - |
| 1910-0311 RESEAL BAROOGA ST | - | - | - | - | - | - |
| 1910-0312 RESEAL DENILIQUN ST | (5,775) | (5,775) | - | - | - | - |
| 1910-0316 DENISON ST | - | - | - | - | - | - |
| 1910-0317 RESEAL FINLEY ST | - | - | - | - | - | - |
| 1910-0321 RESEAL HOWARD ST 0-162 | - | - | - | - | - | - |
| 1910-0322 RESEAL KARJEN CRT | - | - | - | - | - | - |
| 1910-0323 RESEAL KEAMY CRT | - | - | - | - | - | - |
| 1910-0324 RESEAL ORANGE GROVE | - | - | - | - | - | - |

| | AMOUNT CARRIED FORWARD 2013/14 | 2014/15 REVISED BUDGET DECEMBER | 2015/16 REVISED BUDGET FORECAST | 2016/17 REVISED BUDGET FORECAST | 2017/18 REVISED BUDGET FORECAST | 2018/19 REVISED BUDGET FORECAST |
|--|---|--|--|--|--|--|
| SUSTAINABLE NATURAL AND BUILT LANDSCAPES | | | | | | |
| CARRIED FORWARD | (1,396,097) | 96,482 | 39,996 | 3,763 | 1,151 | 205,751 |
| 1910-0325 RESEAL HOWARD ST 162-367 | - | - | - | - | - | - |
| 1910-0326 RESEAL VERMONT ST | - | - | - | - | - | - |
| 1910-0327 RESEAL BURKINSHAW ST | - | (3,146) | - | - | - | - |
| 1910-0328 RESEAL KAMAROOKA ST | - | - | - | - | - | - |
| 1910-0329 RESEAL HOWARD ST | - | - | - | - | - | - |
| 1910-0330 RESEAL BAROOGA ST 506-777 | - | - | - | - | - | - |
| 1910-0331 RESEAL JERILDERIE ST 315-466 | - | - | - | - | - | - |
| 1910-0332 RESEAL JERILDERIE ST 466-529 | - | - | - | - | - | - |
| 1910-0333 RESEAL JERILDERIE ST 529-580 | - | - | - | - | - | - |
| 1910-0334 RESEAL CHANTER ST | - | - | - | - | - | - |
| 1910-0335 RESEAL MARY ST | - | - | - | - | - | - |
| 1910-0336 RESEAL OSBORNE ST 926-980 | (24,257) | (24,257) | - | - | - | - |
| 1910-0337 RESEAL OSBORNE ST 980-1028 | - | - | - | - | - | - |
| 1910-0338 RESEAL MURRAY ST - SERVICE RD TO SWIM POOL | - | (14,040) | - | - | - | - |
| 1910-0339 RESEAL ANDERSON ST | - | - | - | - | - | - |
| 1910-0340 RESEAL TONGS ST | - | - | - | - | - | - |
| 1910-0341 RESEAL TUPPAL ST | - | (3,850) | - | - | - | - |
| 1910-0342 RESEAL WOLLAMAI ST | - | (19,198) | - | - | - | - |
| 1910-0343 RESEAL SUGDEN ST | - | - | - | - | - | - |
| 1910-0344 RESEAL ATHOL WHITE | - | - | - | - | - | - |
| 1910-0345 RESEAL EMILY ST 0-79 | - | - | - | - | - | - |
| 1910-0346 RESEAL EMILY ST 79-149 | - | - | - | - | - | - |
| 1910-0347 RESEAL EMILY 273-417 | - | - | - | - | - | - |
| 1910-0348 R/S BANKER ST 262-536 | (8,877) | (8,877) | - | - | - | - |
| 1910-0349 R/S KAMAROOKA ST 0-400 | - | - | - | - | - | - |
| 1910-0350 R/S WILLIAM ST 155 - 321 | - | - | - | - | - | - |
| 1910-0351 R/S JERILDERIE ST 0-80 | - | - | - | - | - | - |
| 1910-0352 R/S HOWE ST 1707-1800 | - | - | - | - | - | - |

| | AMOUNT CARRIED FORWARD 2013/14 | 2014/15 REVISED BUDGET DECEMBER | 2015/16 REVISED BUDGET FORECAST | 2016/17 REVISED BUDGET FORECAST | 2017/18 REVISED BUDGET FORECAST | 2018/19 REVISED BUDGET FORECAST |
|---|---|--|--|--|--|--|
| SUSTAINABLE NATURAL AND BUILT LANDSCAPES | | | | | | |
| CARRIED FORWARD | (1,396,097) | 96,482 | 39,996 | 3,763 | 1,151 | 205,751 |
| 1910-0353 R/S HOWE ST 1563-1707 | - | - | - | - | - | - |
| 1910-0354 R/S HOWE ST 1124-1563 | - | - | - | - | - | - |
| 1910-0355 R/S HEADFORD ST 411-452 | - | - | - | - | - | - |
| 1910-0356 R/S McALLISTER ST 0-216 | - | - | - | - | - | - |
| 1910-0357 R/S McALLISTER ST 216-679 | - | - | - | - | - | - |
| 1910-0358 R/S TOWNSEND ST 0-166 | - | - | - | - | - | - |
| 1910-0359 R/S TOWNSEND ST 166 - 414 | - | - | - | - | - | - |
| 1910-0360 R/S OSBORNE ST 0-256 | - | - | - | - | - | - |
| 1910-0361 R/S OSBORNE ST 340-600 | - | - | - | - | - | - |
| 1910-0362 R/S MORRIS ST 0-143 | - | - | - | - | - | - |
| 1910-0363 R/S MORRIS ST 143-430 | - | - | - | - | - | - |
| 1910-0364 R/S HILL ST 0- 70 | (2,268) | (2,268) | - | - | - | - |
| 1910-0365 R/S HILL ST 70-392 | (7,245) | (7,245) | - | - | - | - |
| 1910-0366 R/S HILL ST 392-492 | (3,300) | (3,300) | - | - | - | - |
| 1910-0367 R/S RILEY CRT 0-105 | - | - | - | - | - | - |
| 1910-0368 R/S ROBERT FULLER CRT 0-78 | - | - | - | - | - | - |
| 1910-0369 R/S DAVIS ST - COBRAM TO MOMAL | - | - | - | - | - | - |
| 1910-0370 R/S HUGHES ST - NANGUNIA COLLI | - | - | - | - | - | - |
| 1910-0371 R/S VICTORIA AVE - BUCHANANS | - | - | - | - | - | - |
| 1910-0372 RESEAL BURKINSHAW ST 121-246 | - | (4,750) | - | - | - | - |
| 1910-0542 BUCHANANS RD-WIRUNA TO HUGHES | - | - | - | - | - | - |
| 1910-0543 Buchanans Rd-Gunnamara-Wiruna | - | - | - | - | - | - |
| 1910-0544 BENT ST - END OF SEAL TO BAROOGA ST NTH | - | - | - | - | - | - |
| 1910-0545 WOLLAMAI ST - MURRAY TO RAILWAY | - | - | - | - | - | - |
| 1910-0552 HARRIS ST-FLYNN ST- HAYES ST | - | - | - | - | - | - |
| 1910-0553 LANE 961-BRUTON ST-BAROOGA NTH | - | - | - | - | - | - |
| 1910-0554 CHANTER ST- RAILWAY TO JERSEY | - | - | - | - | - | - |
| 1910-0623 RESEAL WIRUNA ST 102-560 | - | (24,732) | - | - | - | - |

| | AMOUNT CARRIED FORWARD 2013/14 | 2014/15 REVISED BUDGET DECEMBER | 2015/16 REVISED BUDGET FORECAST | 2016/17 REVISED BUDGET FORECAST | 2017/18 REVISED BUDGET FORECAST | 2018/19 REVISED BUDGET FORECAST |
|--|---|--|--|--|--|--|
| SUSTAINABLE NATURAL AND BUILT LANDSCAPES | | | | | | |
| CARRIED FORWARD | (1,396,097) | 96,482 | 39,996 | 3,763 | 1,151 | 205,751 |
| 1910-0701 FINLEY ENDEAVOUR ST CAR PARK | (28,977) | (28,977) | - | - | - | - |
| 1910-0706 WILLIAM ST - HAMPDEN ST TO EAS | - | - | - | - | - | - |
| 1910-0710 DENI ST-CHARLOTTE TO HANNAH | - | - | - | - | - | - |
| 1910-0721 RESEAL MEMORIAL PL 21-81 | - | (7,000) | - | - | - | - |
| 1910-0722 RESEAL MEMORIAL PL 0-23 | - | (2,270) | - | - | - | - |
| 1910-0723 CHARLOTTE ST - NTH OF BAROOGA | - | - | - | - | - | - |
| 1910-0725 TUPPAL ST - MORRIS TO TOWN BEA | - | (3,850) | - | - | - | - |
| 1910-0727 MOMALONG STREET BERRIGAN | - | (16,240) | - | - | - | - |
| 1910-0730 DENILIQVIN RD - NTH SIDE SHOUL | - | - | - | - | - | - |
| 1910-0736 DENILIQVIN ST-BARKER TO CHARLO | - | - | - | - | - | - |
| 1910-0737 VERMONT ST, HUGHES ST,NANGUNIA ST INTERSECTION | - | - | - | - | - | - |
| 1910-0739 STABILISE GEORGE ST -DEAN TO MURRAY ST | - | - | - | - | - | - |
| 1910-0810 KELLY ST - JERILDERIE TO SHORT | - | - | - | - | - | - |
| 1910-0813 COBRAM ST - WHITE ST TO KELLY ST | - | - | - | - | - | - |
| 1910-0822 MURRAY ST - HEADFORD TO OSBORNE (TP) | - | - | - | - | - | - |
| 1910-0823 DAVIS ST ROADWORKS | - | - | - | - | - | - |
| 1910-0824 BALDWIN CRT RESEAL | - | - | - | - | - | - |
| 1910-0825 RESEAL MURRAY HUT DR 0-125 | - | (4,560) | - | - | - | - |
| 1910-0833 RESEAL WELLS ST 442-832 | - | (17,216) | - | - | - | - |
| 1910-0834 RESEAL HENNESSEY ST 285-444 | - | (5,342) | - | - | - | - |
| 1910-0835 RESEAL HENNESSEY ST 444-1087 | - | (13,374) | - | - | - | - |
| 1911-0100 RURAL ROADS | - | - | - | - | - | - |
| 1911-0135 RESEAL CHINAMANS RD | - | (124,684) | - | - | - | - |
| 1911-0150 LGSA - ROADSIDE VEGETATION PROJECT | (19,270) | (19,270) | - | - | - | - |
| 1911-0156 RESEAL VARIOUS INTERSECTIONS A | - | (35,000) | - | - | - | - |
| 1911-0159 RESEAL KELLYS RD | - | (4,977) | - | - | - | - |
| 1911-0187 BUS STOP CNR BRUCE BIRREL DR | - | - | - | - | - | - |
| 1911-0205 RESEAL HUGHES ST - BUCHANANS TO MR550 | - | - | - | - | - | - |

| | AMOUNT CARRIED FORWARD 2013/14 | 2014/15 REVISED BUDGET DECEMBER | 2015/16 REVISED BUDGET FORECAST | 2016/17 REVISED BUDGET FORECAST | 2017/18 REVISED BUDGET FORECAST | 2018/19 REVISED BUDGET FORECAST |
|--|---|--|--|--|--|--|
| SUSTAINABLE NATURAL AND BUILT LANDSCAPES | | | | | | |
| CARRIED FORWARD | (1,396,097) | 96,482 | 39,996 | 3,763 | 1,151 | 205,751 |
| 1911-0206 RESEAL SILO RD - CNR TO 409M NTH | - | - | - | - | - | - |
| 1911-0206 RESEAL TUPPAL RD - 180-260 | - | - | - | - | - | - |
| 1911-0208 RESEAL SILO RD - 2629NTH OF TUPPAL RD TO CNR | - | - | - | - | - | - |
| 1911-0209 RESEAL BARNES RD | - | (27,103) | - | - | - | - |
| 1911-0210 RESEAL STRATHVALE RD - 0-298 | - | - | - | - | - | - |
| 1911-0211 RESEAL PEPPERTREE RD - 0-213 | - | - | - | - | - | - |
| 1911-0212 RESEAL PEPPERTREE RD - 213-426 | - | - | - | - | - | - |
| 1911-0213 RESEAL SEPPELTS RD 0-60 | - | - | - | - | - | - |
| 1911-0214 RESEAL BURMA RD - 2243-2643 | - | - | - | - | - | - |
| 1911-0215 RESEAL BACK BGA RD 550M TO 694M NTH | - | - | - | - | - | - |
| 1911-0216 RESEAL BACK BGA RD 100M NTH COLDWELLS RD | - | - | - | - | - | - |
| 1911-0217 RESEAL COLDWELLS RD 6615-6830 | - | - | - | - | - | - |
| 1911-0218 RESEAL WOOLSHED RD 17950-18059 | - | (154,193) | - | - | - | - |
| 1911-0219 RESEAL WOOLSHED RD 6877-7362 | - | - | - | - | - | - |
| 1911-0220 RESEAL CASEYS RD - 4272-4596 | - | - | - | - | - | - |
| 1911-0221 RESEAL BACK BAROOGA RD - 964-1465 | - | - | - | - | - | - |
| 1911-0222 RESEAL CASEYS RD - 4272-4596 | - | - | - | - | - | - |
| 1911-0223 RESEAL COBRAM RD MR363 TO 497M NTH | - | (24,465) | - | - | - | - |
| 1911-0224 R/S RACECOURSE RD 5669-7322 | - | - | - | - | - | - |
| 1911-0225 R/S LOWER RIVER RD 2277-6818 | (8,661) | (8,661) | - | - | - | - |
| 1911-0226 R/S COLDWELLS RD 4965-5395 | - | - | - | - | - | - |
| 1911-0227 R/S WOOLDSHED RD 4801-4956 | - | - | - | - | - | - |
| 1911-0228 R/S LARKINS RD 0-1780 | - | (23,058) | - | - | - | - |
| 1911-0229 R/S LARKINS RD 3300-4859 | - | - | - | - | - | - |
| 1911-0230 R/S LARKINS RD 4859-5417 | - | - | - | - | - | - |
| 1911-0241 RESEAL BURMA RD TOC | - | (16,519) | - | - | - | - |
| 1911-0275 HUGHES ST - BUCHANANS TO MR550 | - | (150,000) | - | - | - | - |
| 1911-0285 WOODSTOCK - VARIOUS | - | - | - | - | - | - |

| | AMOUNT CARRIED FORWARD 2013/14 | 2014/15 REVISED BUDGET DECEMBER | 2015/16 REVISED BUDGET FORECAST | 2016/17 REVISED BUDGET FORECAST | 2017/18 REVISED BUDGET FORECAST | 2018/19 REVISED BUDGET FORECAST |
|--|---|--|--|--|--|--|
| SUSTAINABLE NATURAL AND BUILT LANDSCAPES | | | | | | |
| CARRIED FORWARD | (1,396,097) | 96,482 | 39,996 | 3,763 | 1,151 | 205,751 |
| 1911-0287 FULLERS - HWY TO 2920 EAST | - | - | - | - | - | - |
| 1911-0288 RESEAL THE ROCKS RD - 3274-4084 | - | - | - | - | - | - |
| 1911-0299 REPLACEMENT OF BUTT ENDED PIPES ON RURAL ROADS | (37,000) | (66,707) | - | - | - | - |
| 1911-0300 PLUMPTONS ROAD | - | - | - | - | - | - |
| 1911-0302 WOOLSHED ROAD | - | - | - | - | - | - |
| 1911-0303 RESEAL TUPPAL ROAD | - | - | - | - | - | - |
| 1911-0304 RESEAL TUPPAL ROAD CURVES | - | - | - | - | - | - |
| 1911-0306 WOODSTOCK ROAD | - | (17,865) | - | - | - | - |
| 1911-0551 YARRAWONGA RD 6190 TO 8230 | - | - | - | - | - | - |
| 1911-0560 COLDWELLS ROAD | - | - | - | - | - | - |
| 1911-0561 RACECOURSE RD TOCUMWAL | - | - | - | - | - | - |
| 1911-0562 ROAD REALIGNMENT WOOLSHED RD | - | - | - | - | - | - |
| 1911-0564 WOOLSHED RD -OLD TOCUMWAL BERRIGAN RD | - | - | - | - | - | - |
| 1911-0565 BROUGHANS RD -SH17 TO DALES RD | - | - | - | - | - | - |
| 1911-0566 TUPPAL RD - CURVES | - | - | - | - | - | - |
| 1911-0570 FULLERS RD - WOOLSHED RD TO 3.4LM WEST | - | - | - | - | - | - |
| 1911-0571 YARRAWONGA ROAD-CRAIGS RD | - | - | - | - | - | - |
| 1911-0572 THE ROCKS RD - WEST OF PATCH | - | - | - | - | - | - |
| 1911-0573 THE ROCKS RD - EAST OF PATCH | - | - | - | - | - | - |
| 1911-0575 OLD ADCOCKS RD - BROWNS TO THE ROCKS | - | - | - | - | - | - |
| 1911-0578 BABBINGTONS RD - SEALED SEC. TO MARION DR | - | - | - | - | - | - |
| 1911-0579 WOOLSHED RD - 125M STH FULLERS TO 1018M STH | - | - | - | - | - | - |
| 1911-0582 WOOLSHED RD - GODDENS TO MELROSE | - | - | - | - | - | - |
| 1911-0585 WOODSTOCK RD-190M EAST BAILEYS | - | - | - | - | - | - |
| 1912-0061 R/S EDGECOMB RD | - | - | - | - | - | - |
| 1912-0071 RESHEET SULLIVANS RD CRUICKSHA | - | - | - | - | - | - |
| 1912-0072 R/S CRUICKSHANKS RD | (17,629) | (17,629) | - | - | - | - |
| 1912-0076 RESHEET COXONS RD - PYLES NTH | - | (48,782) | - | - | - | - |

| | AMOUNT CARRIED FORWARD 2013/14 | 2014/15 REVISED BUDGET DECEMBER | 2015/16 REVISED BUDGET FORECAST | 2016/17 REVISED BUDGET FORECAST | 2017/18 REVISED BUDGET FORECAST | 2018/19 REVISED BUDGET FORECAST |
|--|---|--|--|--|--|--|
| SUSTAINABLE NATURAL AND BUILT LANDSCAPES | | | | | | |
| CARRIED FORWARD | (1,396,097) | 96,482 | 39,996 | 3,763 | 1,151 | 205,751 |
| 1912-0081 RESEAL ST LEONS RD SH17 EAST | | (53,302) | - | - | - | - |
| 1912-0121 FIRE BREAKS - RURAL UNSEALED R | - | - | - | - | - | - |
| 1912-0139 RESHEET WARATAH RD SH20 to PYL | | - | - | - | - | - |
| 1912-0157 RESHEET FEGANS RD SH20 RENOLYD | | - | - | - | - | - |
| 1912-0158 RESHEET RENOLYDSONS RD WARAT | | (56,000) | - | - | - | - |
| 1912-0159 RESHEET DONALDSONS RD SH17 | | (194,945) | - | - | - | - |
| 1912-0160 RESHEET THORBURNS RD ROCKS | | (70,363) | - | - | - | - |
| 1912-0161 RESHEET TWARRA EST RD TO PEPPERT | | (41,587) | - | - | - | - |
| 1912-0176 RURAL ADDRESSING EXPENSE | - | - | - | - | - | - |
| 1912-0177 R/S ADCOCKS RD -S BROWNS RD | - | - | - | - | - | - |
| 1912-0201 RURAL ROADS - STORM EMERGENCY | - | - | - | - | - | - |
| 1912-0230 HOGANS ROAD | | - | - | - | - | - |
| 1912-0231 CLOSES ROAD | | - | - | - | - | - |
| 1912-0232 KENNEDYS ROAD | (24,360) | - | - | - | - | - |
| 1912-0233 VICTORIA PARK ROAD | (17,908) | - | - | - | - | - |
| 1912-0235 NOLANS ROAD | - | - | - | - | - | - |
| 1912-0236 MIECHELS ROAD | - | - | - | - | - | - |
| 1912-0237 R/S MILLS RD 0-2000 | - | - | - | - | - | - |
| 1912-0238 WILTONS ROAD | - | - | - | - | - | - |
| 1912-0239 YUBA ROAD | - | - | - | - | - | - |
| 1912-0240 R/S ROCKLIFFS RD 0-6520 | - | (116,000) | - | - | - | - |
| 1912-0250 OLD BERRIGAN ROAD - VICTORIA PARK TO END | - | - | - | - | - | - |
| 1912-0251 HAYFILED RD - MR564 TO OAKENFALL | - | - | - | - | - | - |
| 1912-0252 HAYFILED RD -EDGECOMBE TO OAKENFALL | - | - | - | - | - | - |
| 1912-0253 OLD TOC BER RD - SANDHILLS TO 2900M | - | - | - | - | - | - |
| 1912-0254 REYNOLDSON RD - WAITAWHILE TO 2250 EAST | - | - | - | - | - | - |
| 1912-0255 SPRINGFIELD RD - STH COREE TO 1410M EAST | - | - | - | - | - | - |
| 1912-0256 DUNCANS RD - STH COREE TO 1200 EAST | - | - | - | - | - | - |

| | AMOUNT CARRIED FORWARD 2013/14 | 2014/15 REVISED BUDGET DECEMBER | 2015/16 REVISED BUDGET FORECAST | 2016/17 REVISED BUDGET FORECAST | 2017/18 REVISED BUDGET FORECAST | 2018/19 REVISED BUDGET FORECAST |
|---|---|--|--|--|--|--|
| SUSTAINABLE NATURAL AND BUILT LANDSCAPES | | | | | | |
| CARRIED FORWARD | (1,396,097) | 96,482 | 39,996 | 3,763 | 1,151 | 205,751 |
| 1912-0257 MCCALLUMS RD - PINELODGE TO 1310 STH | - | - | - | - | - | - |
| 1912-0258 BACK BAROOGA RD - OLD COBRAM TO FUZZARD | - | - | - | - | - | - |
| 1912-0259 WITHERS ROAD - CATTLE YARDS TO 2300M NTH WEST | - | - | - | - | - | - |
| 1912-0260 WILTONS ROAD - BRUCE GATEWAY TO 610M NTH | - | - | - | - | - | - |
| 1912-0261 WILTONS ROAD - 1290M TO MR550 | - | - | - | - | - | - |
| 1912-0262 R/S AUBURN - WOODSTOCK TO 990M | - | - | - | - | - | - |
| 1912-0263 R/S AUBURN - NARROW PLAIN TO | - | - | - | - | - | - |
| 1913-0543 BUCHANANS RD - GUNNAMARA WIRUN | | (44,000) | - | - | - | - |
| 1913-0544 BENT ST - END SEAL TO BAROOGA | | (20,000) | - | - | - | - |
| 1913-0552 HARRIS ST - FLYNN ST HAYES ST | | (25,000) | - | - | - | - |
| 1913-0554 CHANTER ST - RAILWAY TO JERSEY | | (50,000) | - | - | - | - |
| 1913-0801 KELLY ST - SHORT ST TO EMILY | (11,590) | (11,590) | - | - | - | - |
| 1913-0820 DENISON ST - WOLLAMAI TO WARMA | (227,202) | (227,202) | - | - | - | - |
| 1913-0822 MURRAY ST - HEADFORD TO OSBOUR | | (50,000) | - | - | - | - |
| 1914-0186 SILO RD - Newell Hwy to Tuppal | | - | - | - | - | - |
| 1914-0563 TUPPAL RD - SH17 TO RAILWAY | (78,889) | (100,000) | - | - | - | - |
| 1914-0567 BROUGHANS RD -1900M-3200M EAST | (61,685) | (211,685) | - | - | - | - |
| 1914-0576 BROWNS RD - SH17 TO OLD ADCOCK | (10,595) | (10,595) | - | - | - | - |
| 1914-0577 THORNBURNS RD-MR550 TO MARION | (4,844) | (4,844) | - | - | - | - |
| 1914-0580 STH COREE RD-DUNCANS RD | (6,606) | (6,606) | - | - | - | - |
| 1914-0581 WOODSTOCK RD-DENISON | (24,956) | - | - | - | - | - |
| 1914-0584 BROUGHANS RD - 3500M to 5500M | (85,429) | (285,429) | - | - | - | - |
| 1914-0585 WOODSTOCK RD - 4.7 to 7.7KM | - | (375,000) | - | - | - | - |
| 1914-0586 HUGHES ST -BUCHANAN RD - MR550 | - | (150,000) | - | - | - | - |
| 1914-0587 PLUMPTON RD - HOWE TO HUESTONS | - | (120,000) | - | - | - | - |
| 1915-0150 LGSA - ROADSIDE VEGETATION PRO | - | - | - | - | - | - |
| 1915-0176 RURAL ADDRESSING EXPENSE | - | (600) | - | - | - | - |
| 1915-0513 CLEARZONES - ROADSIDE HAZARD | (48,238) | (123,238) | - | - | - | - |

| | AMOUNT CARRIED FORWARD 2013/14 | 2014/15 REVISED BUDGET DECEMBER | 2015/16 REVISED BUDGET FORECAST | 2016/17 REVISED BUDGET FORECAST | 2017/18 REVISED BUDGET FORECAST | 2018/19 REVISED BUDGET FORECAST |
|--|---|--|--|--|--|--|
| SUSTAINABLE NATURAL AND BUILT LANDSCAPES | | | | | | |
| CARRIED FORWARD | (1,396,097) | 96,482 | 39,996 | 3,763 | 1,151 | 205,751 |
| 1916-0105 K&G MTCE & REPAIRS | (11,676) | (27,176) | (15,500) | (15,500) | (15,888) | (16,285) |
| 1916-0542 BUCHANANS RD - WIRUNA TO HUGHES | - | - | - | - | - | - |
| 1916-0543 Buchanans Rd- Gunnamara-Wiruna | - | (53,000) | - | - | - | - |
| 1916-0545 WOLLAMAI ST - MURRAY TO RAILWAY | - | - | - | - | - | - |
| 1916-0554 CHANTER ST-RAILWAY TO JERSEY | - | (30,000) | - | - | - | - |
| 1916-0640 WILLIAM ST - HAMPDEN TO EAST | - | - | - | - | - | - |
| 1916-0801 KELLY ST - SHORT ST TO EMILY ST | (33,860) | - | - | - | - | - |
| 1916-0820 DENISON ST - WOLLAMAI TO WARMATTA | (82,656) | (120,000) | - | - | - | - |
| 1916-0821 MURRAY ST - K&G, TREE PLANTING, CARPARKING | - | - | - | - | - | - |
| 1916-0822 MURRAY ST - HEADFORD TO OSBORNE (TP) | - | - | - | - | - | - |
| 1916-0823 TUPPAL RD SH17 TO RAILWAY | - | (32,000) | - | - | - | - |
| 1916-0824 COBRAM ST TOC | - | (22,638) | - | - | - | - |
| 1916-0825 KELLY ST NTH MOTTEL TO COBRAM S | - | (21,000) | - | - | - | - |
| 1917-0105 FOOTPATH MTCE & REPAIRS | - | (15,000) | (15,000) | (15,000) | (15,375) | (15,759) |
| 1917-0517 STREET FURNITURE - VARIOUS | - | (4,000) | (4,000) | (4,000) | (4,000) | (4,000) |
| 1917-0541 NEW FOOTPATHS - VARIOUS LOCATIONS | - | (10,000) | - | - | - | - |
| 1917-0554 FOOTPATH PROVISION OF PRAM CRO | - | - | - | - | - | - |
| 1917-0619 TUPPAL RD - BRIDGE TO NEWELL H | (8,800) | (8,800) | - | - | - | - |
| 1917-0624 HUGHES ST - HAY TO BUCHANANS | (14,000) | - | - | - | - | - |
| 1917-0627 TUPPAL ST - MURRAY ST TO LAKE TRACK | (26,878) | - | - | - | - | - |
| 1917-0637 PEDESTRIAN REFUGE - JERILDERIE ST, BGN | (2,000) | - | - | - | - | - |
| 1917-0639 CHARLOTTE ST - HENNESSY TO KELLY | - | - | - | - | - | - |
| 1917-0640 TOCUMWAL WALKWAYS | (8,338) | (8,338) | - | - | - | - |
| 1917-0641 FOOTPATH JERILDERIE ST-MOMALON | - | - | - | - | - | - |
| 1917-0642 CORCORAN ST-SCHOOL-DRUMMOND ST | - | (18,000) | - | - | - | - |
| 1917-0643 2 KERB RAMPS INT JERILD & MOMA | (2,000) | - | - | - | - | - |
| 1917-0644 2 KERB RAMPS INT CORCORAN-DRUM | (2,000) | (76) | - | - | - | - |
| 1917-0645 BAROOGA ST- MURRAY ST TO MORRI | - | - | - | - | - | - |

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|---|---|--|--|--|--|--|
| SUSTAINABLE NATURAL AND BUILT LANDSCAPES | | | | | | |
| CARRIED FORWARD | (1,396,097) | 96,482 | 39,996 | 3,763 | 1,151 | 205,751 |
| 1917-0646 2 KERB RAMP INT BAROOGA & MURR | (2,000) | - | - | - | - | - |
| 1917-0647 2 KERB RAMP INT BAROOGA & MORR | (2,000) | - | - | - | - | - |
| 1917-0648 TAKARI ST NANGUNIA ST TO SNELL | - | (80,000) | - | - | - | - |
| 1917-0649 BGA WALK/CYCLING TRACK | - | (80,000) | - | - | - | - |
| 1917-0650 2 KERB INT DRUMMND & CHANTER | - | (1,000) | - | - | - | - |
| 1917-0651 COBRAM ST-RACECOURSE TO TOWN | - | (8,500) | - | - | - | - |
| 1917-0652 2 KERB RAMP INT TUPPAL&DENISON | - | (2,000) | - | - | - | - |
| 1917-0653 2 KERB RAMP INT TUPPAL & COREE | - | (2,000) | - | - | - | - |
| 1917-0654 2 KERB RAMP INT TUPPAL&TOCUMWA | - | (2,000) | - | - | - | - |
| 1917-0656 TUPPAL ST MURRAY TO TOCUMWAL | - | (58,378) | - | - | - | - |
| 1917-0657 2 KERB RAMP INT BOAT RAMP&MURR | - | - | - | - | - | - |
| 1917-0658 MURRAY-BOAT RAMP TO DENILQUIN | - | (3,600) | - | - | - | - |
| 1917-0659 TUPPAL RD PATH END - BRIDGE ST | - | (5,000) | - | - | - | - |
| 1917-0660 BGN WALKING TRACK | - | - | - | - | - | - |
| 1918-0105 STREET LIGHTING - Operations | - | (22,450) | - | - | - | - |
| 1918-0106 STREET LIGHTING - ELECTRICITY | - | (111,450) | (187,400) | (192,490) | (198,470) | (204,644) |
| 1918-0107 INSTALLATION POWER CABLING UN | (94,552) | (100,000) | - | - | - | - |
| 1918-0515 STREET LIGHTING IN TOWNS | (62,830) | (87,830) | - | - | - | - |
| 1919-0105 ROADS & INFRASTRUCTURE ADMIN C | - | (1,032,500) | (1,063,700) | (1,095,500) | (1,095,500) | (1,095,500) |
| 1922-0105 BUS SHELTERS ROUTINE MTCE & RE | - | (1,500) | (1,500) | (1,500) | (1,525) | (1,551) |
| 1924-0500 ENDEAVOUR ST CARPARK LAND PURCHASE | - | - | - | - | - | - |
| 1956-1000 RTA REGIONAL ROAD REPAIR BUDGET | - | - | (350,000) | (350,000) | (350,000) | (350,000) |
| 1956-1011 MR550 REHAB/WIDEN 76.867 - 79.23 | - | - | - | - | - | - |
| 1956-1012 MR550 REHAB/WIDEN 80.226 - 81.22 | - | - | - | - | - | - |
| 1956-1013 MR356 REHAB/WIDEN 30.00-32.51 | - | (776) | - | - | - | - |
| 3600-1501 PLANNING ADVERT FEES - GST FREE | - | 2,000 | 2,000 | 2,000 | 2,050 | 2,101 |
| 3600-1502 ENV. SERV SUNDRY INCOME - INCL GST | - | 1,400 | 700 | 700 | 718 | 735 |
| 3600-1503 DRAINAGE DIAGRAMS - GST FREE | - | 8,500 | 8,500 | 8,500 | 8,713 | 8,930 |

| | AMOUNT CARRIED FORWARD 2013/14 | 2014/15 REVISED BUDGET DECEMBER | 2015/16 REVISED BUDGET FORECAST | 2016/17 REVISED BUDGET FORECAST | 2017/18 REVISED BUDGET FORECAST | 2018/19 REVISED BUDGET FORECAST |
|---|---|--|--|--|--|--|
| SUSTAINABLE NATURAL AND BUILT LANDSCAPES | | | | | | |
| CARRIED FORWARD | (1,396,097) | 96,482 | 39,996 | 3,763 | 1,151 | 205,751 |
| 3600-1504 ON-SITE SEWAGE FEES - GST FREE | - | 2,000 | 2,000 | 2,000 | 2,050 | 2,101 |
| 3600-1505 LGA LOCAL ACTIVITY FEE - GST FREE | - | 3,500 | 3,500 | 3,500 | 3,588 | 3,677 |
| 3600-1506 FOOTPATH TRADING PERMIT FEES | - | 1,000 | 1,100 | 1,100 | 103 | 1,105 |
| 3600-1507 Env. Serv Sundry Income - Ex. GST | - | 1,600 | - | - | - | - |
| 3600-1812 PLANNING CERTIFICATE S149 - GST FREE | - | 17,000 | 17,000 | 17,000 | 17,424 | 17,862 |
| 3600-1813 URGENT PLAN S149 CERT INCL GST | - | 500 | 500 | 500 | 513 | 525 |
| 3600-1814 CONSTRUCTION CERTIFICATE FEES | - | 15,000 | 15,000 | 15,000 | 15,375 | 15,759 |
| 3600-1815 COMPLYING DEVELOPMENT FEES -INCL GST | - | 9,000 | 9,000 | 9,000 | 9,225 | 9,456 |
| 3600-1816 DEVELOPMENT APPLICATION FEES - APPLI | - | 33,430 | 31,000 | 31,000 | 32,150 | 33,329 |
| 3600-1817 COMPLIANCE CERT. INSPECT - INCL. GST | - | 40,000 | 40,000 | 40,000 | 41,000 | 42,025 |
| 3600-1818 SUBDIV. SUPERVISION FEE - INCL. GST | - | 100 | 100 | 100 | 103 | 105 |
| 3600-1870 LEGAL COSTS RECOVERED | - | - | - | - | - | - |
| 3600-1950 LOCAL ENVIRONMENT PLAN GRANT | 70,000 | 70,000 | - | - | - | - |
| 3600-1952 ELECTRONIC HOUSING CODE GRANT | - | - | - | - | - | - |
| 3600-1953 APPLICATION TRACKING PH4 GRANT | - | - | - | - | - | - |
| 3660-1000 DWM CHARGES COLLECTED | - | 823,500 | 843,720 | 855,000 | 876,000 | 874,614 |
| 3660-1020 DWM CHARGES UNCOLLECTED | - | 16,000 | 15,900 | 17,000 | 17,500 | 17,335 |
| 3660-1080 LESS - DWM CHARGES WRITTEN OFF | - | (2,000) | (2,000) | (2,000) | (2,050) | (2,101) |
| 3660-1081 Less - Non-DWM Charges Written Off | - | - | - | - | - | - |
| 3660-1082 LESS - DWM CHARGES D/DEBT EXPENSE | - | (1,000) | (1,000) | (1,000) | (1,025) | (1,051) |
| 3660-1095 LESS DWM CHARGES PENSION REBATE | - | (70,000) | (72,000) | (73,500) | (75,338) | (77,221) |
| 3660-1500 DWM TIPPING FEES | - | 120,100 | 125,000 | 130,000 | 133,250 | 136,581 |
| 3660-1505 DWM WASTE COLLECTION TIP FEE CONTRA | - | 143,104 | 150,260 | 157,772 | 165,661 | 173,944 |
| 3660-1950 DWM CHARGES PENSION SUBSIDY | - | 39,650 | 39,500 | 40,500 | 41,513 | 42,550 |
| 3670-1000 BUSINESS GARBAGE CHARGES | - | 65,710 | 67,563 | 68,000 | 69,500 | 67,420 |
| 3670-1500 NON-DOMESTIC WASTE TIPPING FEES | - | - | - | - | - | - |
| 3670-1502 SALE OF SCRAP METAL | - | 12,500 | 12,500 | 12,500 | 12,813 | 13,133 |
| 3670-1503 SALE OF RECYCLABLES | - | - | - | - | - | - |

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|---|---|--|--|--|--|--|
| SUSTAINABLE NATURAL AND BUILT LANDSCAPES | | | | | | |
| CARRIED FORWARD | (1,396,097) | 96,482 | 39,996 | 3,763 | 1,151 | 205,751 |
| 3670-1505 DRUMMUSTER REVENUE | - | 2,400 | 2,650 | 2,900 | 3,048 | 3,199 |
| 3670-1506 DRUMMUSTER REIMBURSEMENTS | - | 3,000 | 3,100 | 3,200 | 3,273 | 3,347 |
| 3670-1507 SALE OF BATTERIES | - | 500 | 550 | 600 | 615 | 630 |
| 3670-1926 GARBAGE TRANSFER FROM RESERVE | - | - | - | - | - | 14,537 |
| 3670-2026 DWM TRANSFER TO RESERVE | - | (180,780) | (95,413) | (2,140) | (7,813) | - |
| 3670-2500 NON DOMESTIC WASTE BUILDINGS DEPCN | - | (1,900) | (2,000) | (2,100) | (2,163) | (2,228) |
| 3670-2502 NON DOMESTIC WASTE LAND IMPROVMENTS DEPCN | - | (10,600) | (10,900) | (11,200) | (11,536) | (11,882) |
| 3670-2504 DOMESTIC WASTE DEPCN | - | (2,900) | (3,000) | (3,100) | (3,193) | (3,289) |
| 3670-2505 DOMESTIC WASTE REMEDIATION - DEPCN | - | (4,900) | (5,000) | (5,200) | (5,356) | (5,517) |
| 3670-4310 DWM DEPCN CONTRA | - | 20,300 | 20,900 | 21,600 | 22,248 | 22,915 |
| 3750-1000 STORMWATER / DRAINAGE CHARGE | - | 72,190 | 69,450 | 72,000 | 73,800 | 75,645 |
| 3750-1080 DRAINAGE CHARGE - WRITE OFFS | - | (500) | (500) | (500) | (513) | (525) |
| 3750-1200 CONTRIBUTIONS TO WORKS | - | - | - | - | - | - |
| 3750-1500 ELECTRICITY CHARGES REFUND | - | - | - | - | - | - |
| 3750-1501 SECT 94 CONT. DRAINAGE - BAROOGA | - | - | - | - | - | - |
| 3750-1502 SECT 94 CONT. DRAINAGE - BERRIGAN | - | - | - | - | - | - |
| 3750-1503 SECT 94 CONT. DRAINAGE - FINLEY | - | - | - | - | - | - |
| 3750-1504 SECT 94 CONT. DRAINAGE - TOCUMWAL | - | - | - | - | - | - |
| 3750-1700 LIRS - URBAN S/W LOAN PROCEEDS | - | 1,630,000 | - | - | - | - |
| 3750-1701 LIRS INTEREST SUBSIDY | - | 16,930 | 45,612 | 38,031 | 34,112 | 30,065 |
| 3750-1926 SECT 94 CONT. DRAINAGE-RESERVE TRANS | - | - | - | - | - | - |
| 3750-1950 MURRAY ST - HEADFORD TO OSBRORNE RMS FUNDING | 20,000 | - | - | - | - | - |
| 3750-2512 STORMWATER DRAINAGE DEPCN | - | (222,200) | (228,900) | (235,800) | (242,874) | (250,160) |
| 3800-1500 FEES - MANAGEMENT OF ROAD RESERVES | - | - | - | - | - | - |
| 3800-1926 LEVEE BANK CONSTRUCTION TRANSFER FROM RESERVE | - | - | - | - | - | - |
| 3800-1951 CAPITAL WORKS INCOME - LEVEE BANKS | - | - | - | - | - | - |
| 3800-1952 CAPITAL WORKS INCOME - SEPELTS | - | - | - | - | - | - |
| 3800-1953 NATIONAL DISASTER RELIEF ASSISTANCE GRANT | - | 150,729 | - | - | - | - |

| | AMOUNT CARRIED FORWARD 2013/14 | 2014/15 REVISED BUDGET DECEMBER | 2015/16 REVISED BUDGET FORECAST | 2016/17 REVISED BUDGET FORECAST | 2017/18 REVISED BUDGET FORECAST | 2018/19 REVISED BUDGET FORECAST |
|---|---|--|--|--|--|--|
| SUSTAINABLE NATURAL AND BUILT LANDSCAPES | | | | | | |
| CARRIED FORWARD | (1,396,097) | 96,482 | 39,996 | 3,763 | 1,151 | 205,751 |
| 3800-2026 LEVEE BANK CONSTRUCTION TRANSFER TO RESERVE | | (50,000) | (50,000) | (50,000) | (50,000) | (50,000) |
| 5110-1000-0001 SEWER CHARGES - BGA | - | 386,000 | 408,188 | 417,688 | 427,820 | 441,086 |
| 5110-1000-0002 SEWER CHARGES - BGN | - | 235,000 | 247,714 | 253,714 | 258,793 | 266,856 |
| 5110-1000-0003 SEWER CHARGES - FIN | - | 510,000 | 539,767 | 552,767 | 565,942 | 582,357 |
| 5110-1000-0004 SEWER CHARGES - TOC | - | 566,000 | 598,915 | 612,915 | 627,609 | 652,835 |
| 5110-1000-0005 SEWER CHARGES - NON RATEABLE | - | 54,500 | 57,290 | 58,790 | 59,809 | 59,612 |
| 5110-1000-0006 SEWER CHARGES - LOW PRESSURE SEWER CHG | - | 7,500 | 7,739 | 8,239 | 8,442 | 8,648 |
| 5110-1000-0007 SEWER VOLUME CHARGE - NONRESIDENTIAL | - | - | - | - | - | - |
| 5110-1000-0009 SEWER TRADE WASTE CHARGES | - | - | - | - | - | - |
| 5110-1080 LESS SEWER CHARGES WRITTEN OFF | - | (2,000) | (2,000) | (2,000) | (2,050) | (2,101) |
| 5110-1082 LESS SEWER CHARGES D/DEBT EXPENSE | - | (3,500) | (5,000) | (3,500) | (3,588) | (3,677) |
| 5110-1095 LESS SEWER PENSION REBATE - SHIRE | - | (82,500) | (84,500) | (86,500) | (88,663) | (90,879) |
| 5110-1500 SEWER CONNECTION FEES - GST FREE | - | 10,000 | 10,000 | 10,000 | 10,250 | 10,506 |
| 5110-1501 SEWER SUNDRY INCOME - INC.GST | - | - | - | - | - | - |
| 5110-1502 DISPOSAL OF SEPTAGE INCOME | - | 4,000 | 4,000 | 4,000 | 4,063 | 4,127 |
| 5110-1503 SEWER SUNDRY INCOME - GST FREE | - | 1,000 | 1,000 | 1,000 | 1,025 | 1,051 |
| 5110-1504 TOC SEWER EFFLUENT REUSE | - | 3,550 | 1,575 | 1,600 | 1,640 | 1,681 |
| 5110-1505 BGN SEWER EFFLUENT REUSE | - | - | - | - | - | - |
| 5110-1601 SECT. 64 CONT. SEWER - BGA | - | - | - | - | - | - |
| 5110-1602 SECT. 64 CONT. SEWER - BER | - | - | - | - | - | - |
| 5110-1603 SECT. 64 CONT. SEWER - FIN | - | - | - | - | - | - |
| 5110-1604 SECT. 64 CONT. SEWER - TOC | - | - | - | - | - | - |
| 5110-1700 INTEREST INCOME - INTERNAL LOAN 385 | - | 6,840 | 1,410 | - | - | - |
| 5110-1750 LOAN 387 INTEREST INCOME | - | 11,970 | 6,870 | 1,410 | - | - |
| 5110-1840 INTEREST ON INVESTMENTS | - | 50,000 | 50,000 | 50,000 | 51,500 | 53,045 |
| 5110-1926 SEWER TRANSFER FROM RESERVE | - | - | - | - | - | - |
| 5110-1928 SECT 64 CONT SEWER RESERVE TRANSFER | - | - | - | - | - | - |
| 5110-1950 ALTERNATE ENERGY SUPPLY GRANT | - | - | - | - | - | - |

| | AMOUNT CARRIED FORWARD 2013/14 | 2014/15 REVISED BUDGET DECEMBER | 2015/16 REVISED BUDGET FORECAST | 2016/17 REVISED BUDGET FORECAST | 2017/18 REVISED BUDGET FORECAST | 2018/19 REVISED BUDGET FORECAST |
|--|---|--|--|--|--|--|
| SUSTAINABLE NATURAL AND BUILT LANDSCAPES | | | | | | |
| CARRIED FORWARD | (1,396,097) | 96,482 | 39,996 | 3,763 | 1,151 | 205,751 |
| 5110-1951 SEWER CHARGES PENSION SUBSIDY | - | 45,460 | 26,500 | 47,500 | 48,688 | 49,905 |
| 5110-2026 SEWER SERVICES TRANSFER TO RESERVE | 204,625 | 163,261 | (332,037) | (321,845) | (193,860) | (475,988) |
| 5110-3700 Internal Loan 385 Receivable-Current | - | 76,977 | 40,503 | - | - | - |
| 5110-3750 Loan 387 Receivable - Current | - | 72,232 | 77,332 | 40,690 | - | - |
| 5210-1500 ELECTRICITY CHARGES REFUND | - | - | - | - | - | - |
| 5210-2550 SEWER MAINS RETIC - DEPCN | - | (353,000) | (353,000) | (353,000) | (363,590) | (374,498) |
| 5210-4810 SEWER DEPCN CONTRA | - | 563,400 | 563,800 | 564,200 | 581,126 | 598,560 |
| 5240-2550 SEWER TREATMENT WORKS - DEPCN | - | (196,500) | (196,500) | (196,500) | (202,385) | (208,467) |
| 5250-2500 SEWER PLANT & EQUIP DEPCN | - | (7,600) | (7,800) | (8,000) | (8,240) | (8,487) |
| 5250-2502 SEWER EQUIPMENT DEPCN | - | (6,200) | (6,400) | (6,600) | (6,798) | (7,002) |
| 5280-1500 TRUCK WASH (AVDATA) INCOME | - | 1,250 | 1,300 | 1,400 | 1,435 | 1,471 |
| 5280-2500 TRUCKWASH - DEPCN | - | (100) | (100) | (100) | (103) | (106) |
| 6910-1500 BUILD CONTROL SUNDRY INCOME | - | - | - | - | - | - |
| 6910-1750 LONG SERVICE CORP LEVY COMMISSION | - | 1,300 | 1,300 | 1,300 | 1,333 | 1,366 |
| 6910-1755 PLANFIRST LEVY COMMISSION | - | 300 | 300 | 300 | 308 | 315 |
| 6910-1760 S735A / S121ZP NOTICES GST FREE | - | 3,000 | 3,000 | 3,000 | 3,075 | 3,152 |
| 6910-1812 BUILD CERTIFICATE FEES (\$149/D) | - | 750 | 420 | 420 | 431 | 441 |
| 7060-2510 DEPCN - URBAN ROADS SEALED | - | (357,900) | (368,600) | (379,700) | (391,091) | (402,824) |
| 7070-2510 DEPCN - URBAN ROADS UNSEALED | - | - | - | - | - | - |
| 7100-1500 RURAL ADDRESSING INCOME | - | 355 | - | - | - | - |
| 7100-1550 ROADS SUNDRY INCOME | - | - | - | - | - | - |
| 7100-1950 RURAL LOCAL ROADS GRANT (RLR) (FAG) | - | 1,283,460 | 1,276,343 | 1,276,343 | 1,301,870 | 1,327,907 |
| 7100-1951 R2R ROADS TO RECOVERY GRANT | - | 535,500 | 625,500 | 625,500 | 625,500 | 625,500 |
| 7100-1953 RFS HAZARD REDUCTION GRANT | - | 10,000 | 10,000 | 10,000 | 10,250 | 10,506 |
| 7100-1954 RMS DISASTER RECOVERY FUNDING - FLOOD DAMAGE | - | - | - | - | - | - |
| 7100-1955 LGSA GRANT - ROADSIDE VEGETATION | - | - | - | - | - | - |
| 7100-1956 Connected Corridor Project Funding | - | - | - | - | - | - |
| 7100-2510 DEPCN - RURAL SEALED ROADS | - | (1,089,200) | (1,121,900) | (1,155,600) | (1,190,268) | (1,225,976) |

| | AMOUNT CARRIED FORWARD 2013/14 | 2014/15 REVISED BUDGET DECEMBER | 2015/16 REVISED BUDGET FORECAST | 2016/17 REVISED BUDGET FORECAST | 2017/18 REVISED BUDGET FORECAST | 2018/19 REVISED BUDGET FORECAST |
|--|---|--|--|--|--|--|
| SUSTAINABLE NATURAL AND BUILT LANDSCAPES | | | | | | |
| CARRIED FORWARD | (1,396,097) | 96,482 | 39,996 | 3,763 | 1,151 | 205,751 |
| 7100-2610 DEPCN - RURAL BRIDGES | - | (28,200) | (29,000) | (29,900) | (30,797) | (31,721) |
| 7150-1950 RAMROC Weed Control Funding | - | 5,000 | - | - | - | - |
| 7150-2510 DEPCN - REGIONAL ROADS | - | (415,700) | (428,200) | (441,000) | (454,230) | (467,857) |
| 7150-2610 DEPCN - REGIONAL BRIDGES | - | (57,100) | (58,800) | (60,600) | (62,418) | (64,291) |
| 7200-2510 DEPCN - RURAL UNSEALED ROADS | - | - | - | - | - | - |
| 7300-1600 KERB & GUTTER REFUND | - | - | - | - | - | - |
| 7300-1601 K&G BUCHANANS RD - WIRUNA TO HUGHES | - | - | - | - | - | - |
| 7300-1646 K&G NANGUNIA ST - HUGHES TO WIRUNA | - | - | - | - | - | - |
| 7300-1649 K&G HENNESSY ST - EMILY TO HANNAH | - | - | - | - | - | - |
| 7300-1650 K&G KELLY ST - CHARLOTTE TO EMILY | - | - | - | - | - | - |
| 7300-1651 K&G JERILDERIE ST -HENNESSY TO KELLY | - | - | - | - | - | - |
| 7300-1653 NANGUNIA ST - HUGHES TO WIRUNA - EAST | - | - | - | - | - | - |
| 7300-1654 HANNAH ST - ADAMS TO KELLY | - | - | - | - | - | - |
| 7300-1655 HENNESSY ST - BERRIGAN TO JERILDERIE | - | - | - | - | - | - |
| 7300-1656 KELLY ST - EMILY TO HANNAH | - | - | - | - | - | - |
| 7300-1657 KELLY ST-JERILDERIE TO SHORT -OWNERS | - | - | - | - | - | - |
| 7300-1658 KELLY ST-JERILDERIE TO SHORT -DEVELO | - | - | - | - | - | - |
| 7300-1659 HOWARD ST - BANKER ST TO MACFARLAND | - | - | - | - | - | - |
| 7300-1660 WELLS ST - WEST QUIRK ST | - | - | - | - | - | - |
| 7300-1661 COBRAM ST - WHITE ST TO KELLY ST | - | - | - | - | - | - |
| 7300-1662 KELLY ST - SHORT ST TO EMILY ST | - | - | - | - | - | - |
| 7300-1663 K&G Buchanans Rd -Gunnamara - Wiruna | - | 21,000 | - | - | - | - |
| 7300-1664 K&G - Tuppal St Roundabout to Bridge | - | 13,035 | - | - | - | - |
| 7300-1665 K&G COBRAM ST TOC | - | 4,862 | - | - | - | - |
| 7300-1950 MURRAY ST - HEADFORD TO OSBRORNE RMS FUNDING | 27,350 | 354,350 | - | - | - | - |
| 7300-2510 KERB & GUTTER DEPCN | - | (248,400) | (255,900) | (263,600) | (271,508) | (279,653) |
| 7500-1652 F/PATH MURRAY ST - NTH OF ATKINSON E | - | - | - | - | - | - |
| 7500-1653 F/PATH MURRAY ST-BOWLING CLUB TO LAK | - | - | - | - | - | - |

| | AMOUNT CARRIED FORWARD 2013/14 | 2014/15 REVISED BUDGET DECEMBER | 2015/16 REVISED BUDGET FORECAST | 2016/17 REVISED BUDGET FORECAST | 2017/18 REVISED BUDGET FORECAST | 2018/19 REVISED BUDGET FORECAST |
|---|---|--|--|--|--|--|
| SUSTAINABLE NATURAL AND BUILT LANDSCAPES | | | | | | |
| CARRIED FORWARD | (1,396,097) | 96,482 | 39,996 | 3,763 | 1,151 | 205,751 |
| 7500-1654 DENILQUIN & JERILDERIE STS BICYCLE | - | - | - | - | - | - |
| 7500-1655 F/PATH DENILQUIN RD- DEAN TO COWLEY | - | - | - | - | - | - |
| 7500-1656 F/PATH DENILQUIN RD-COWLEY TO ANZAC | - | - | - | - | - | - |
| 7500-1657 F/PATH MURRAY ST-BRUTON TO MURRAY HA | - | - | - | - | - | - |
| 7500-1658 F/PATH LAWSON DR - AMAROO TO HAY | - | - | - | - | - | - |
| 7500-1659 F/PATH CHARLOTTE ST - HENNESSY TO KELLY | 4,558 | 4,558 | - | - | - | - |
| 7500-1823 FOOTPATH DENISON ST - WARMATT INTERS | 16,290 | - | - | - | - | - |
| 7500-1825 NANGUNIA ST - BANKER TO WIRUNA | - | - | - | - | - | - |
| 7500-1826 CHANTER ST-DRUMMOND TO MITCHELL -STH | - | - | - | - | - | - |
| 7500-1827 STEWART ST - DRUMMOND TO MITCHELL -N | - | - | - | - | - | - |
| 7500-1828 STEWART ST - MITCHELL TO COBRAM | - | - | - | - | - | - |
| 7500-1829 HEADFORD ST - DENISON TO TOCUMWAL | - | - | - | - | - | - |
| 7500-1830 DENISON ST - ABUTTING ROTARY PARK | - | - | - | - | - | - |
| 7500-1831 OSBORNE ST - ROTARY PARK TO MURRAY | - | - | - | - | - | - |
| 7500-1832 WARMATTA ST - COREE TO TOCUMWAL | - | - | - | - | - | - |
| 7500-1833 TOCUMWAL ST - WARMATTA TO WOLLAMAI | - | - | - | - | - | - |
| 7500-1834 TUPPAL RD - BRIDGE TO NEWELL HWY | 4,500 | - | - | - | - | - |
| 7500-1835 FINLEY ST - MURRAY TO DUFF | - | - | - | - | - | - |
| 7500-1837 HUGHES ST - HAY ST TO BUCHANANS RD | - | - | - | - | - | - |
| 7500-1838 WOLLAMAI ST -COREE ST TO TOC ST | - | - | - | - | - | - |
| 7500-1839 COWLEY ST - DENI ST TO FINLEY ST | - | - | - | - | - | - |
| 7500-1840 FINLEY ST - DUFF ST TO COWLEY ST | - | - | - | - | - | - |
| 7500-1841 BANKER ST - VERMONT TO AMAROO | - | - | - | - | - | - |
| 7500-1842 VERMONT ST - BANKER TO HUGHES | - | - | - | - | - | - |
| 7500-1843 DRUMMOND ST - CHANTER TO STEWART | - | - | - | - | - | - |
| 7500-1844 Footpath Barooga St Murray - Morris | - | - | - | - | - | - |
| 7500-1845 Footpath Jerilderie St Momalong - PO | - | 1,000 | - | - | - | - |
| 7500-1846 Footpath Corcoran Sth to Drummond | - | 10,119 | - | - | - | - |

| | AMOUNT CARRIED FORWARD 2013/14 | 2014/15 REVISED BUDGET DECEMBER | 2015/16 REVISED BUDGET FORECAST | 2016/17 REVISED BUDGET FORECAST | 2017/18 REVISED BUDGET FORECAST | 2018/19 REVISED BUDGET FORECAST |
|---|---|--|--|--|--|--|
| SUSTAINABLE NATURAL AND BUILT LANDSCAPES | | | | | | |
| CARRIED FORWARD | (1,396,097) | 96,482 | 39,996 | 3,763 | 1,151 | 205,751 |
| 7500-1847 Footpath Drummond St Chanter to Cor | - | - | - | - | - | - |
| 7500-1848 Footpath Int Drummond Chanter St | - | 500 | - | - | - | - |
| 7500-1849 Footpath Int Tuppal Denison St | - | 1,000 | - | - | - | - |
| 7500-1850 Footpath Int Tuppal Coree St | - | 1,000 | - | - | - | - |
| 7500-1851 Footpath Int Tuppal Tocumwal St | - | 1,000 | - | - | - | - |
| 7500-1852 Footpath Tuppal St Murray to Tocumwa | - | 15,750 | - | - | - | - |
| 7500-1853 Footpath Int Boat Ramp Rd Murray St | - | 1,000 | - | - | - | - |
| 7500-1854 Footpath Takari St Nangunia Snell Rd | - | 25,000 | - | - | - | - |
| 7500-1855 Walking Cycling Track | - | 40,000 | - | - | - | - |
| 7500-1856 Footpath Int Corcoran and Drummond | - | 1,000 | - | - | - | - |
| 7500-1950 FOOTPATHS - RTA FUNDING PAMP | - | - | - | - | - | - |
| 7500-2510 FOOTPATH DEPCN | - | (61,700) | (63,600) | (65,500) | (67,464) | (69,488) |
| 7750-1501 SECT.94 CONTRIB CAR PARK BAROOGA | - | - | - | - | - | - |
| 7750-1502 SECT.94 CONTRIB CAR PARK BERRIGAN | - | - | - | - | - | - |
| 7750-1503 SECT.94 CONTRIB CAR PARK FINLEY | - | - | - | - | - | - |
| 7750-1504 SECT. 94 CONTRIB CAR PARK TOCUMWAL | - | - | - | - | - | - |
| 7750-2504 PARKING AREAS - DEPRECIATION EXPENSE | - | (4,900) | (5,000) | (5,200) | (5,356) | (5,517) |
| 7780-1950 RTA - BUS BAY GRANT REVENUE | - | - | - | - | - | - |
| 7780-1952 DEPT TRANSPORT CPTIGS BUS STOP GRANT | - | - | - | - | - | - |
| 7810-1950 RTA - M&I PROGRAM - BLOCK GRANT | - | 631,000 | 531,000 | 531,000 | 553,025 | 575,601 |
| 7830-1950 RTA REHABILITATION WORKS FUNDING | - | 267,500 | 175,000 | 175,000 | 164,875 | 149,499 |
| 7900-1950 STREET LIGHTING SUBSIDY | - | 38,000 | 38,000 | 38,000 | 38,000 | 38,000 |
| DRAINAGECAPEXP DRAINAGE CAPITAL WORKS EXPENDITURE | - | - | (1,562,312) | (86,000) | (225,000) | (50,000) |
| DRAINAGECAPINC DRAINAGE CAPITAL WORKS INCOME | - | - | 1,207,500 | - | - | - |
| FOOTPATHSCAPEXP FOOTPATHS CAPITAL EXPENDITURE | - | - | (223,500) | (149,000) | (77,000) | (73,200) |
| FOOTPATHSCAPINC FOOTPATHS CAPITAL INCOME | - | - | 94,000 | 62,000 | 20,000 | 50,000 |
| K&GCAPEXP KERB & GUTTER CAPITAL EXPENDITURE | - | - | (178,000) | (130,200) | (216,000) | (192,000) |
| K&GCAPINC KERB & GUTTER CAPITAL INCOME | - | - | 334,000 | 73,200 | - | 35,000 |

| | AMOUNT CARRIED FORWARD 2013/14 | 2014/15 REVISED BUDGET DECEMBER | 2015/16 REVISED BUDGET FORECAST | 2016/17 REVISED BUDGET FORECAST | 2017/18 REVISED BUDGET FORECAST | 2018/19 REVISED BUDGET FORECAST |
|--|---|--|--|--|--|--|
| SUSTAINABLE NATURAL AND BUILT LANDSCAPES | | | | | | |
| CARRIED FORWARD | (1,396,097) | 96,482 | 39,996 | 3,763 | 1,151 | 205,751 |
| LEVEECAPEXP LEVEE BANK CAPITAL EXPENDITURE | - | - | (50,000) | - | - | - |
| LEVEECAPINC LEVEE BANK CAPITAL INCOME | - | - | - | - | - | - |
| RMSCAPINCOME - PART 7810-1950 BLOCK GRANT | - | 250,000 | 350,000 | 350,000 | 350,000 | 350,000 |
| RURALCONSCAPEXP RURAL SEALED CONSTRUCTION CAPITAL EXPENDITURE | - | - | (4,296,000) | (907,000) | (1,433,000) | (1,173,000) |
| RURALCONSCAPINC RURAL SEALED CONSTRUCTION CAPITAL INCOME | - | - | 2,500,000 | - | - | - |
| RURALSEALEDCAPEXP RURAL SEALED RESEALS CAPITAL EXPENDITURE | - | - | (369,330) | (360,000) | (170,000) | (200,000) |
| RURALSEALEDCAPINC RURAL SEALED RESEALS CAPITAL INCOME | - | - | - | - | - | - |
| RURALUNSEALEDCAPEXP RURAL UNSEALED RESHEET CAPITAL EXPENDITURE | - | - | (248,895) | (778,000) | (476,000) | (789,000) |
| RURALUNSEALEDCAPINC RURAL UNSEALED RESHEET CAPITAL INCOME | - | - | - | - | - | - |
| SEWERCAPEXP SEWERAGE SERVICES CAPITAL EXPENDITURE | - | - | (283,000) | (225,000) | (330,000) | (85,000) |
| SEWERCAPINC SEWERAGE SERVICES CAPITAL INCOME | - | - | - | - | - | - |
| TOWNSCAPECAPEXP TOWNSCAPE WORKS CAPITAL EXPENDITURE | - | - | (80,000) | (80,000) | (80,000) | - |
| TOWNSCAPECAPINC TOWNSCAPE WORKS CAPITAL INCOME | - | - | - | - | - | - |
| URBANCONSCAPEXP URBAN ROADS CONSTRUCTION CAPITAL EXPENDITURE | - | - | (107,000) | (96,000) | (123,000) | (116,000) |
| URBANCONSCAPINC URBAN ROADS CONSTRUCTION CAPITAL INCOME | - | - | - | - | - | - |
| URBANRESEALCAPEXP URBAN RESEALS CAPITAL EXPENDITURE | - | - | (82,300) | (100,000) | (30,000) | (150,000) |
| URBANRESEALCAPINC URBAN RESEALS CAPITAL INCOME | - | - | - | - | - | - |
| WASTEMGMTCAPEXP WASTE MANAGEMENT CAPITAL EXPENDITURE | - | - | (57,000) | (135,000) | (137,000) | (140,000) |
| WASTEMGMTCAPINC WASTE MANAGEMENT CAPITAL INCOME | - | - | - | - | - | - |

| | AMOUNT CARRIED FORWARD 2013/14 | 2014/15 REVISED BUDGET DECEMBER | 2015/16 REVISED BUDGET FORECAST | 2016/17 REVISED BUDGET FORECAST | 2017/18 REVISED BUDGET FORECAST | 2018/19 REVISED BUDGET FORECAST |
|---|---|--|--|--|--|--|
| GOOD GOVERNMENT | | | | | | |
| CARRIED FORWARD | | | | | | |
| TOTAL PROJECTED BUDGET | (331,784) | 9,153,980 | 10,674,258 | 10,826,898 | 11,029,628 | 11,172,382 |
| 1001-0315 MAYORAL VEHICLE EXPENSES | - | (21,840) | (21,840) | (21,840) | (22,495) | (23,170) |
| 1001-0320 MAYORAL ALLOWANCE | - | (23,700) | (24,400) | (25,100) | (25,853) | (26,629) |
| 1001-0325 COUNCILLORS ALLOWANCES | - | (86,100) | (88,700) | (91,400) | (94,142) | (96,966) |
| 1001-0334 TELEPHONE - COUNCILLORS | - | (7,350) | (7,700) | (8,100) | (8,384) | (8,677) |
| 1001-0335 COUNCILLORS EXPENSES | - | (46,300) | (47,700) | (49,100) | (50,328) | (51,586) |
| 1001-0336 CIVIC FUNCTIONS / PRESENTATION | - | (2,755) | (2,000) | (2,500) | (2,563) | (2,627) |
| 1001-0337 DONATIONS | - | (3,000) | (3,000) | (3,000) | (3,090) | (3,183) |
| 1001-0338 ADMIN MANAGEMENT PLAN EXPENSES | - | (1,000) | (1,000) | (1,000) | (1,025) | (1,051) |
| 1001-0340 INSURANCE - COUNCILLORS | - | (1,999) | (2,300) | (2,400) | (2,472) | (2,546) |
| 1001-0342 CONSITUTIONAL RECOGNITION OF LG - CONTRIB TO LGSA | - | - | - | - | - | - |
| 1001-0344 MEMBERSHIP FEES | - | (2,000) | (2,000) | (2,000) | (2,060) | (2,122) |
| 1001-0345 SUBSCRIPTION SHIRE ASSOCIATION | - | (22,900) | (24,000) | (25,200) | (25,956) | (26,735) |
| 1001-0346 ADMIN AUDIT FEES | - | (25,000) | (25,000) | (25,000) | (25,625) | (26,266) |
| 1001-0347 ELECTION EXPENSES | (15,000) | (30,000) | (15,000) | (15,000) | (15,450) | (15,914) |
| 1001-0348 COMMUNITY SURVEY | - | (28,000) | - | - | - | - |
| 1001-0349 COMMUNITY REPORT | - | (13,200) | (3,000) | (3,000) | (3,050) | (3,101) |
| 1001-0509 EQUIP/FURN - COUNCILLORS <= \$5,000 | - | (5,000) | (5,000) | (15,000) | (5,150) | (5,305) |
| 1002-0350 COMMUNITY WORKS - GENERAL | - | (5,000) | - | - | (5,125) | (5,253) |
| 1002-0355 COMMUNITY WORKS - GST FREE | - | - | - | - | - | - |
| 1002-0370 COMMUNITY WORKS - AUST. DAY CO | - | (1,000) | (4,000) | (4,500) | (4,613) | (4,728) |
| 1002-0400 COMMUNITY GRANTS SCHEME | - | (4,360) | (5,000) | (5,000) | (5,125) | (5,253) |
| 1005-0108 ADMIN SALARIES - GM SALARY PAC | - | (204,300) | (211,300) | (214,000) | (220,420) | (227,033) |
| 1006-0107 ADMIN SALARIES - GM SUPPORT | - | (163,800) | (215,400) | (168,400) | (173,452) | (178,656) |
| 1007-0118 ADMIN GM VEHICLE OPERATING EXP | - | (21,840) | (21,840) | (21,840) | (22,277) | (22,722) |
| 1008-0125 ADMIN CONFERENCES/SEMINARS | - | (2,000) | (2,500) | (2,500) | (2,550) | (2,601) |
| 1008-0126 ADMIN GM TRAVEL EXPENSES | - | (2,000) | - | - | - | - |

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|--|---|--|--|--|--|--|
| GOOD GOVERNMENT | | | | | | |
| 1010-0102 ADMIN SALARIES - ACCOUNTING | - | (248,900) | (220,600) | (264,400) | (272,332) | (280,502) |
| 1010-0103 ADMIN SALARIES - HUMAN RESOURC | - | (64,900) | (69,100) | (71,300) | (73,439) | (75,642) |
| 1010-0104 ADMIN SALARIES - REVENUE COLLE | - | (142,700) | (137,300) | (163,200) | (168,096) | (173,139) |
| 1010-0105 ADMIN SALARIES - CUSTOMER SERV | - | (103,700) | (103,100) | (94,600) | (97,438) | (100,361) |
| 1010-0106 ADMIN SALARIES - INFO. TECHNOL | - | (63,800) | (71,900) | (74,200) | (76,426) | (78,719) |
| 1010-0109 ADMIN SALARIES - DCS SALARY PA | - | (145,200) | (149,900) | (154,800) | (159,444) | (164,227) |
| 1010-0119 ADMIN DCS VEHICLE OPERATING EX | - | (21,840) | (21,840) | (21,840) | (22,277) | (22,722) |
| 1010-0120 ADMIN STAFF TRAINING | - | (14,000) | (14,000) | (14,000) | (14,285) | (14,560) |
| 1010-0121 ADMIN CONSULTANTS | - | - | - | - | - | - |
| 1010-0130 ADMIN FRINGE BENEFITS TAX | - | (10,000) | (10,000) | (12,000) | (12,240) | (12,485) |
| 1010-0135 ADMIN JC TAX FBT ACCOUNT | - | - | - | - | - | - |
| 1010-0140 ADMIN STAFF UNIFORM ALLOWANCE | - | (7,500) | (7,500) | (7,500) | (7,650) | (7,803) |
| 1010-0144 ADMIN ADVERTS | - | (10,000) | (10,000) | (10,000) | (10,300) | (10,609) |
| 1010-0146 ADMIN NEWSLETTER ADVERTS | - | (28,600) | (29,800) | (31,100) | (31,925) | (32,775) |
| 1010-0155 ADMIN WRITE OFF BAD DEBTS | - | (2,000) | (2,000) | (2,000) | (2,150) | (2,305) |
| 1010-0160 ADMIN BANK & GOVT CHARGES | - | (2,000) | (2,000) | (2,500) | (2,563) | (2,627) |
| 1010-0162 BANK FEES - GST INCLUSIVE | - | (25,000) | (26,000) | (26,500) | (27,163) | (27,842) |
| 1010-0165 ADMIN OFFICE CLEANING | - | (17,955) | (18,455) | (18,955) | (19,429) | (19,915) |
| 1010-0170 ADMIN COMPUTER MTCE | - | (20,000) | (20,000) | (20,000) | (20,500) | (21,013) |
| 1010-0175 ADMIN SOFTWARE LICENCING | - | (110,000) | (115,000) | (120,000) | (122,875) | (125,822) |
| 1010-0185 LESS: CHARGED TO OTHER FUNDS | - | 291,900 | 300,700 | 309,700 | 309,700 | 309,700 |
| 1010-0190 ADMIN ELECTRICITY | - | (43,000) | (44,000) | (44,500) | (46,495) | (51,060) |
| 1010-0194 ADMIN INSUR - PUBLIC LIABILITY | - | (7,396) | (130,000) | (134,000) | (138,020) | (142,161) |
| 1010-0195 ADMIN INSUR - OTHER | - | (150,914) | (32,300) | (33,300) | (34,299) | (35,328) |
| 1010-0197 ADMIN RISK MANAGEMENT SIGNAGE | - | (700) | - | - | - | - |
| 1010-0198 ADMIN RISK MANAGEMENT OP EXP | - | (1,500) | (1,500) | (1,500) | (1,538) | (1,576) |
| 1010-0199 ADMIN RISK MANAGEMENT | (116,784) | (116,784) | (92,500) | (94,500) | (96,863) | (99,284) |
| 1010-0200 ADMIN LEGAL EXPENSES INCL. GST | - | (6,000) | (5,000) | (5,000) | (5,100) | (5,205) |
| 1010-0202 ADMIN LEGAL EXPEN - DEBT/COLL | - | (56,000) | (60,000) | (60,000) | (61,200) | (62,424) |

| | AMOUNT CARRIED FORWARD 2013/14 | 2014/15 REVISED BUDGET DECEMBER | 2015/16 REVISED BUDGET FORECAST | 2016/17 REVISED BUDGET FORECAST | 2017/18 REVISED BUDGET FORECAST | 2018/19 REVISED BUDGET FORECAST |
|---|---|--|--|--|--|--|
| GOOD GOVERNMENT | | | | | | |
| 1010-0205 ADMIN POSTAGE | - | (16,000) | (16,000) | (16,000) | (16,400) | (16,810) |
| 1010-0206 CHARGE FOR INTERNET RATES PAYM | - | (500) | (500) | (500) | (513) | (525) |
| 1010-0207 ADMIN LEGAL EXPENSES-GST FREE | - | (2,000) | (2,000) | (2,000) | (2,040) | (2,081) |
| 1010-0208 SALE OF LAND FOR UNPAID RATES | - | - | (9,000) | - | - | - |
| 1010-0210 ADMIN PRINTING/STATIONERY | - | (38,700) | (40,000) | (41,200) | (42,230) | (43,286) |
| 1010-0215 ADMIN TELEPHONE | - | (23,000) | (23,700) | (24,400) | (25,254) | (26,138) |
| 1010-0220 ADMIN VALUATION FEES | - | (40,320) | (39,000) | (40,000) | (41,200) | (42,436) |
| 1010-0225 ADMIN SUBSCRIPTIONS | - | (3,200) | (3,200) | (3,200) | (3,280) | (3,362) |
| 1010-0230 ADMIN OFFICE BLDG MTCE | - | (12,000) | (12,000) | (12,000) | (12,300) | (12,608) |
| 1010-0232 ADMIN BLDG UPGRADE EXE LIGHTING | - | - | - | - | - | - |
| 1010-0245 ADMIN OFFICE GROUNDS MTCE | - | (8,000) | (8,000) | (8,500) | (8,713) | (8,930) |
| 1010-0250 ADMIN OFFICE EQUIPMENT MTCE | - | (25,000) | (26,500) | (26,500) | (27,163) | (27,842) |
| 1010-0265 ADMIN SUNDRY OPERATING EXPENSE | - | (5,000) | (5,000) | (5,000) | (5,125) | (5,253) |
| 1010-0266 ADMIN CHRISTMAS PARTY EXPENSE | - | (6,515) | (10,000) | (10,000) | (10,250) | (10,506) |
| 1010-0270 ASSET REVALUATION EXPENSE | - | (8,258) | - | - | - | - |
| 1010-0296 WEB PAGE MAINTENANCE & TRAININ | - | (3,000) | (3,000) | (3,000) | (3,100) | (3,203) |
| 1010-0297 CORP SERVICES ADMIN CHARGES | - | (504,600) | (519,700) | (535,300) | (535,300) | (535,300) |
| 1010-0298 LESS: RENTAL CONTRIBUTIONS | - | 113,900 | 117,300 | 120,800 | 120,800 | 120,800 |
| 1010-0299 LESS: CHARGED TO OTHER FUNDS | - | 1,790,800 | 1,844,500 | 1,899,800 | 1,899,800 | 1,899,800 |
| 1010-0500 CORPORATE SERVICES EQUIPMENT | - | (30,000) | (20,000) | (20,000) | (20,000) | (20,000) |
| 1010-0501 CORP SERV ADMINISTRATION SOFTWARE UPGRADE | (200,000) | (250,000) | (50,000) | (50,000) | (50,000) | (50,000) |
| 1010-0504 EQUIP/FURN - CORP. SERVICES <= | - | (5,000) | (5,000) | (5,000) | (5,101) | (5,152) |
| 1010-0505 SERVER & NETWORK UPGRADE | - | - | - | - | - | - |
| 1011-0103 TECH SERVICES SALARIES - WORK | - | (176,500) | (115,000) | (120,000) | (123,600) | (127,308) |
| 1011-0104 TECH SERVICES SALARIES - ENV.S | - | (118,200) | (116,000) | (120,000) | (123,600) | (127,308) |
| 1011-0105 TECH SERVICES SALARIES - EXE. | - | (442,750) | (420,700) | (464,500) | (478,435) | (492,788) |
| 1011-0109 TECH SERVICES SALARIES - DTS S | - | (174,300) | (181,200) | (187,100) | (192,713) | (198,494) |
| 1011-0113 TECH SERVICE W/E VEHICLE OP EX | - | (21,840) | (21,840) | (21,840) | (22,277) | (22,722) |
| 1011-0114 TECH SERVICE ENV VEHICLE OP EX | - | (21,840) | (21,840) | (21,840) | (22,277) | (22,722) |

| | AMOUNT CARRIED FORWARD 2013/14 | 2014/15 REVISED BUDGET DECEMBER | 2015/16 REVISED BUDGET FORECAST | 2016/17 REVISED BUDGET FORECAST | 2017/18 REVISED BUDGET FORECAST | 2018/19 REVISED BUDGET FORECAST |
|--|---|--|--|--|--|--|
| GOOD GOVERNMENT | | | | | | |
| 1011-0115 TECH SERVICE EXE VEHICLE OP EX | - | (43,680) | (43,680) | (43,680) | (44,554) | (45,445) |
| 1011-0119 TECH SERVICE DTS VEHICLE OP EX | - | (21,840) | (21,840) | (21,840) | (22,277) | (22,722) |
| 1011-0120 LESS: CHARGED TO OTHER FUNDS/S | - | 1,125,500 | 1,196,000 | 1,229,500 | 1,229,500 | 1,229,500 |
| 1011-0125 TECH SERVICES ADMIN CHARGES | - | (173,300) | (178,500) | (183,900) | (183,900) | (183,900) |
| 1011-0135 TECH SERVICES STAFF TRAINING | - | (10,840) | (15,000) | (15,000) | (15,298) | (15,607) |
| 1011-0137 STAFF RELOCATION EXPENSES | - | - | - | - | - | - |
| 1011-0140 TECH SERVICES CONFERENCES/SEMI | - | (3,500) | (3,500) | (3,500) | (3,570) | (3,641) |
| 1011-0141 TECH SERVICES - INSURANCE | - | (3,165) | (2,000) | (2,000) | (2,015) | (2,030) |
| 1011-0142 TECH SERVICES EXP -ADVERTISING | - | (7,795) | (2,000) | (2,000) | (2,210) | (2,426) |
| 1011-0143 TECH SERVICES TELEPHONE | - | (7,000) | (7,000) | (7,000) | (7,175) | (7,356) |
| 1011-0145 TECH SERVICES OFFICE EXPENSES | - | (2,940) | (5,000) | (5,000) | (5,125) | (5,253) |
| 1011-0146 TECH SERVICES - CONSULTANCY | - | (7,350) | - | - | - | - |
| 1011-0147 TECH SERV EQUIPMENT MTCE | - | (3,030) | (2,500) | (2,500) | (2,563) | (2,627) |
| 1011-0152 OCCUPATIONAL HEALTH & SAFETY E | - | (2,470) | (3,000) | (3,000) | (3,075) | (3,152) |
| 1011-0160 DEPOT OPERATIONAL EXPENSES | - | (10,093) | (12,200) | (12,600) | (12,915) | (13,238) |
| 1011-0161 DEPOT OP. EXPENSES- INSURANCE | - | (3,400) | (3,500) | (3,600) | (3,708) | (3,819) |
| 1011-0162 DEPOT OP. EXPENSES-ELECTRICITY | - | (14,800) | (15,250) | (15,800) | (16,353) | (16,925) |
| 1011-0163 DEPOT OP. EXPENSES - TELEPHONE | - | (520) | (540) | (550) | (569) | (589) |
| 1011-0165 DEPOT BLDG MTCE | - | (5,000) | (5,000) | (5,000) | (5,125) | (5,253) |
| 1011-0170 DEPOT GROUNDS MTCE | - | (5,750) | (3,900) | (4,000) | (4,100) | (4,203) |
| 1011-0171 DEPOT AMENITIES CLEANING | - | (6,000) | (6,000) | (6,000) | (6,100) | (6,203) |
| 1011-0240 PLANT SERVICES ADMIN CHARGES | - | (73,900) | (76,100) | (78,400) | (78,400) | (78,400) |
| 1011-0504 EQUIP/FURN - TECH. SERVICES <= | - | (1,000) | (1,000) | (1,010) | (1,020) | (1,030) |
| 1011-0505 EQUIP/FURN - TECH. SERVICES >= | - | (10,000) | (10,000) | (10,100) | (10,201) | (10,303) |
| 1011-0515 MOTOR VEHICLE PURCHASES | - | (320,000) | (320,000) | (320,000) | (320,000) | (320,000) |
| 1011-0525 LAND & BUILD DEPOT - BERRIGAN | - | (873) | - | - | - | - |
| 1011-0535 LAND & BUILD DEPOT - FINLEY | - | (6,320) | - | - | - | - |
| 1011-0545 PUBLIC WORKS PLANT PURCHASE | - | (600,000) | (538,000) | (913,000) | (850,000) | (1,105,000) |
| 1011-0546 PUBLIC WORKS UTILITY PURCHASE | - | (68,750) | (68,750) | (68,750) | (68,750) | (68,750) |

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|--|---|--|--|--|--|--|
| GOOD GOVERNMENT | | | | | | |
| 1011-0550 PURCHASE MINOR PLANT | - | (33,000) | (33,000) | (33,000) | (33,000) | (33,000) |
| 1015-0000 PLANT EXPENSES | - | (1,100,000) | (1,100,000) | (1,100,000) | (1,127,500) | (1,155,688) |
| 1020-0100 PLANT WORKSHOP EXPENSES | - | (37,900) | (28,800) | (29,850) | (30,596) | (31,361) |
| 1020-0101 PLANT WORKSHOP EXP - TELEPHONE | - | (530) | (555) | (570) | (590) | (611) |
| 1020-0102 PLANT WORKSHOP EXP - INSURANCE | - | - | - | - | - | - |
| 1020-0103 PLANT WORKSHOP EXP - VEHICLE | - | (21,840) | (21,840) | (21,840) | (22,277) | (22,722) |
| 1025-0150 PLANT INSURANCE PREMIUMS | - | (2,400) | (2,500) | (2,600) | (2,678) | (2,758) |
| 1030-0160 MINOR PLANT OPERATING EXPENSES | - | (16,100) | (16,600) | (17,200) | (17,630) | (18,071) |
| 1035-0170 TOOLS PURCHASES | - | (7,250) | (7,500) | (7,800) | (7,995) | (8,195) |
| 1050-0010 WAGES SALARY POLICY SYSTEM BAC | - | - | - | - | - | - |
| 1050-0020 WAGES PERFORMANCE BONUS PAYMEN | - | (54,009) | (69,300) | (71,600) | (73,748) | (75,960) |
| 1050-0040 ANNUAL LEAVE - WORKS / WAGES | - | (228,300) | (235,700) | (243,400) | (250,702) | (258,223) |
| 1050-0060 PUBLIC HOLIDAY - WORKS / WAGES | - | (123,111) | (132,900) | (137,200) | (141,316) | (145,555) |
| 1050-0080 LONG SERVICE LEAVE - WAGES | - | (95,900) | (99,000) | (102,200) | (105,266) | (108,424) |
| 1050-0100 SICK LEAVE - WORKS / WAGES | - | (91,679) | (98,900) | (102,100) | (105,163) | (108,318) |
| 1050-0115 RDO - PAYROLL SUSPENSE | - | - | - | - | - | - |
| 1050-0118 TIME IN LIEU - SUSPENSE | - | - | - | - | - | - |
| 1050-0120 BEREAVEMENT LEAVE - WAGES | - | (2,619) | (2,800) | (2,900) | (2,987) | (3,077) |
| 1050-0150 WAGES LEAVE WITHOUT PAY | - | - | - | - | - | - |
| 1050-0170 RURAL FIRE SERVICE LVE - WAGES | - | (330) | - | - | - | - |
| 1050-0180 WAGES ACCIDENT PAY TO EMPLOYEE | - | (3,105) | - | - | - | - |
| 1050-0185 WAGES ACCIDENT EXPENSE BY EMPL | - | - | - | - | - | - |
| 1050-0220 WAGES MEDICAL EXPENSES | - | (140) | - | - | - | - |
| 1050-0320 WAGES SUPERANNUATION - LG RET | - | (56,171) | - | - | - | - |
| 1050-0340 WAGES SUPERANNUATION - LG ACC | - | (218,829) | (251,400) | (259,600) | (271,957) | (284,304) |
| 1050-0380 WAGES WORKER COMPENSAT INSUR - | - | (164,400) | (169,700) | (175,200) | (178,704) | (182,278) |
| 1050-0400 WAGES IN LIEU OF NOTICE | - | - | - | - | - | - |
| 1050-0440 WAGES PROTECTIVE/SAFETY CLOTHI | - | (34,300) | (35,400) | (36,600) | (37,332) | (38,079) |
| 1050-0720 WAGES OTHER TRAINING EXPENSES | - | (32,196) | (41,900) | (43,300) | (44,166) | (45,049) |

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|--|---|--|--|--|--|--|
| GOOD GOVERNMENT | | | | | | |
| 1050-0730 WAGES OCCUPATIONAL HEALTH & SA | - | - | - | - | - | - |
| 1050-0735 WAGES TQM / CONTINUOUS IMPROVE | - | - | - | - | - | - |
| 1050-0750 EAP CONSULTATION EXPENSE | - | - | - | - | - | - |
| 1050-0770 WAGES STAFF TRAINING - GENERAL | - | (18,900) | (17,800) | (18,400) | (18,768) | (19,143) |
| 1050-0780 WAGES OTHER MEETINGS | - | (350) | - | - | - | - |
| 1050-0790 WORKPLACE INVESTIGATION | - | - | - | - | - | - |
| 1055-0030 STORES OPERATING COSTS | - | (88,200) | (73,100) | (94,100) | (96,923) | (99,831) |
| 1055-0040 STOCK FREIGHT ONCOST EXPENSE | - | - | - | - | - | - |
| 1055-0050 UNALLOCATED STORE COST VARIATI | - | - | - | - | - | - |
| 1070-0040 ANNUAL LEAVE - ADMIN / STAFF | - | (217,500) | (224,600) | (231,900) | (236,538) | (241,269) |
| 1070-0060 PUBLIC HOLIDAY - ADMIN / STAFF | - | (123,830) | (126,700) | (130,800) | (133,416) | (136,084) |
| 1070-0080 LONG SERVICE LEAVE - STAFF | - | (91,400) | (94,400) | (97,500) | (99,450) | (101,439) |
| 1070-0100 SICK LEAVE - ADMIN / STAFF | - | (92,214) | (94,400) | (97,500) | (99,450) | (101,439) |
| 1070-0120 BEREAVEMENT LEAVE - STAFF | - | (4,335) | (2,700) | (2,800) | (2,856) | (2,913) |
| 1070-0140 MATERNITY LEAVE - STAFF | - | (6,000) | - | - | - | - |
| 1070-0145 PAID PARENTAL LEAVE SCHEME | - | (23,000) | - | - | - | - |
| 1070-0150 LEAVE WITHOUT PAY - STAFF | - | - | - | - | - | - |
| 1070-0180 STAFF ACCIDENT PAY TO EMPLOYEE | - | - | - | - | - | - |
| 1070-0220 STAFF MEDICAL EXPENSES | - | (215) | - | - | - | - |
| 1070-0320 STAFF SUPERANNUATION - LG RET | - | (42,492) | - | - | - | - |
| 1070-0340 STAFF SUPERANNUATION - LG ACC | - | (225,208) | (276,400) | (285,400) | (298,985) | (312,559) |
| 1070-0380 STAFF WORKER COMPENSAT INSUR - | - | (156,600) | (161,700) | (167,000) | (170,340) | (173,747) |
| 1070-0390 STAFF RELOCATION EXPENSES | - | - | - | - | - | - |
| 1070-0400 STAFF REDUNDANCY PAYMENT | - | - | - | - | - | - |
| 1070-0410 STAFF JURY DUTY EXPENSE | - | - | - | - | - | - |
| 1100-1305 DONATIONS | - | - | - | - | - | - |
| 1100-1350 OTHER REVENUES | - | - | - | - | - | - |
| 1200-1500 CORP SUPPORT SUNDRY REVENUE | - | 1,045 | - | - | - | - |
| 1200-1600 REVENUE - GIPA | - | - | - | - | - | - |

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|---|---|--|--|--|--|--|
| GOOD GOVERNMENT | | | | | | |
| 1200-1670 INSURANCE REBATE | - | 27,229 | 20,000 | 20,000 | 20,500 | 21,013 |
| 1200-1680 WORKCOVER INCENTIVE PAYMENTS | - | 29,354 | - | - | - | - |
| 1200-1814 RATES CERTIFICATE S603 - GST FREE | - | 17,000 | 17,000 | 17,000 | 17,425 | 17,861 |
| 1200-1815 URGENT RATE S603 CERT INCL GST | - | 250 | 250 | 250 | 256 | 263 |
| 1200-1829 RECOVER BANK CHARGES - DISHONOUR FEES | - | 82 | - | - | - | - |
| 1200-1870 LEGAL COSTS RECOVERED | - | 48,500 | 49,000 | 49,000 | 50,225 | 51,481 |
| 1200-1950 TRAINEESHIP GRANT - WAGE SUBSIDY | - | - | - | - | - | - |
| 1200-2502 CORP SERVICES OFFICE EQUIPMENT DEPCN | - | (41,200) | (42,400) | (43,700) | (45,011) | (46,361) |
| 1200-2504 CORP SERVICES OFFICE DEPCN | - | (38,000) | (39,100) | (40,300) | (41,509) | (42,754) |
| 1300-1500 TECH SERV SUNDRY INCOME - INCL GST | - | 420 | - | - | - | - |
| 1300-1502 OHS INCENTIVE PAYMENT | - | - | - | - | - | - |
| 1300-1800 ROAD OPENING PERMIT FEES | - | 1,620 | - | - | - | - |
| 1300-1950 TRAINEESHIP GRANT - WAGE SUBSIDY | - | - | - | - | - | - |
| 1300-2502 TECH SERVICES OFFICE EQUIPMENT DEPCN | - | (17,800) | (18,300) | (18,800) | (19,364) | (19,945) |
| 1310-2502 DEPOT EQUIPMENT DEPCN | - | (700) | (700) | (700) | (721) | (743) |
| 1310-2504 DEPOT DEPCN | - | (15,900) | (16,400) | (16,900) | (17,407) | (17,929) |
| 1320-1200 GAIN ON DISPOSAL - PLANT & EQUIPMENT | - | - | - | - | - | - |
| 1320-1201 GAIN ON DISPOSAL - MOTOR VEHICLE | - | - | - | - | - | - |
| 1320-1203 PUBLIC MOTOR VEHICLE DISPOSAL | - | 136,000 | 164,500 | 269,500 | 196,000 | 450,000 |
| 1320-1204 PUBLIC WORKS UTILITY DISPOSAL | - | 39,000 | 39,000 | 39,000 | 39,000 | 39,000 |
| 1320-1205 MOTOR VEHICLE DISPOSAL | - | 137,250 | 130,000 | 130,000 | 130,000 | 130,000 |
| 1320-1210 MINOR ASSET SALES CLEARING | - | - | - | - | - | - |
| 1320-1500 PLANT SERVICES SUNDRY INCOME | - | - | - | - | - | - |
| 1320-1823 STAFF PRIVATE USE CAR HIRE | - | 45,000 | 45,000 | 45,000 | 46,125 | 47,278 |
| 1320-1825 STAFF PRIVATE USE FUEL CHARGES | - | 9,000 | 9,000 | 9,000 | 9,225 | 9,456 |
| 1320-1856 PLANT REGO. & GREENSLIP REFUND | - | 660 | - | - | - | - |
| 1320-1857 PLANT INSURANCE CLAIM REFUND | - | - | - | - | - | - |
| 1320-1926 PLANT REPLACE TRANSFER FROM RESERVE | - | - | - | 50,510 | 37,816 | 15,041 |
| 1320-1950 PLANT FUEL TAX CREDIT SCHEME | - | 48,000 | 48,000 | 50,000 | 51,250 | 52,531 |

| | AMOUNT CARRIED FORWARD 2013/14 | 2014/15 REVISED BUDGET DECEMBER | 2015/16 REVISED BUDGET FORECAST | 2016/17 REVISED BUDGET FORECAST | 2017/18 REVISED BUDGET FORECAST | 2018/19 REVISED BUDGET FORECAST |
|---|---|--|--|--|--|--|
| GOOD GOVERNMENT | | | | | | |
| 1320-2010-0000 PLANT HIRE INCOME COUNCIL WORKS | - | 2,000,000 | 2,000,000 | 2,000,000 | 2,050,000 | 2,101,250 |
| 1320-2026 PLANT SERVICES TRANSFER TO RESERVE | - | (133,240) | (221,855) | - | - | - |
| 1320-2500 PLANT DEPCN | - | (517,500) | (533,000) | (549,000) | (565,470) | (582,434) |
| 1320-2550 DEPRECIATION - MOTOR VEHICLES | - | (248,400) | (255,900) | (263,600) | (271,508) | (279,653) |
| 1320-4010-0000 PLANT DEPCN CONTRA | - | 765,900 | 788,900 | 812,600 | 836,978 | 862,087 |
| 1400-1230 LSL CONTRIBUTIONS TRANSFERRED EMPS | - | - | - | - | - | - |
| 1400-1500 ACCIDENT PAY RECOUP | - | 4,915 | - | - | - | - |
| 1400-1510 WORKERS COMPENSATION INSURANCE REFUND | - | 50,460 | - | - | - | - |
| 1400-1550 ONCOSTS STAFF TRAINING REFUND | - | - | - | - | - | - |
| 1400-1600 SUPERANNUATION ACC SCHEME REFUND | - | - | - | - | - | - |
| 1400-1950 ONCOSTS STAFF TRAINING SUBSIDY | - | - | - | - | - | - |
| 1410-0125 HOUSING 27 DAVIS BLDG MTCE | - | (2,000) | (2,000) | (2,000) | (2,050) | (2,101) |
| 1410-0126 HOUSING 27 DAVIS ST - RATES | - | (2,000) | (2,100) | (2,200) | (2,255) | (2,311) |
| 1410-0127 HOUSING 27 DAVIS ST - INSURANCE | - | (990) | (1,020) | (1,050) | (1,082) | (1,114) |
| 1410-0130 HOUSING GREENHILLS BLDG MTCE | - | (2,500) | (2,500) | (2,500) | (2,563) | (2,627) |
| 1410-0131 HOUSING GREENHILLS - INSURANCE | - | (670) | (700) | (740) | (762) | (785) |
| 1410-0140 HOUSING 7 CARTER ST BLDG MTCE | - | (2,000) | (2,000) | (2,000) | (2,050) | (2,101) |
| 1410-0141 HOUSING 7 CARTER ST - RATES | - | (1,662) | (1,700) | (1,800) | (1,845) | (1,891) |
| 1410-0147 HOUSING 7 CARTER ST - INSURANC | - | (680) | (700) | (720) | (741) | (765) |
| 1410-0150 PROPERTY SERVICES ADMIN CHARGE | - | (15,300) | (15,800) | (16,300) | (16,300) | (16,300) |
| 1411-0170 ASBESTOS MANAGEMENT PROGRAM | - | - | - | - | - | - |
| 1411-0180 BLDG MTCE PROGRAM | - | (16,000) | (16,000) | (16,000) | (16,400) | (16,810) |
| 1417-1500 PAID PARENTAL LEAVE REIMBURSEMENT | - | 16,675 | - | - | - | - |
| 1440-1950 TRAINEESHIP GRANT - WAGE SUBSIDY | - | - | - | - | - | - |
| 1445-1920 STOCK FREIGHT ONCOST RECOVERY | - | - | - | - | - | - |
| 1500-1001 CENTS ROUNDING | - | - | - | - | - | - |
| 1500-3650 PAID PARENTAL LEAVE SCHEME REVENUE | - | - | - | - | - | - |
| 1500-5105 UNSPENT LOAN PROCEEDS LIRS | - | (980,000) | - | - | - | - |
| 3550-1826 GENERAL - RENT ON COUNCIL HOUSES | - | 15,860 | 15,860 | 15,860 | 15,860 | 16,663 |

| | AMOUNT CARRIED FORWARD 2013/14 | 2014/15 REVISED BUDGET DECEMBER | 2015/16 REVISED BUDGET FORECAST | 2016/17 REVISED BUDGET FORECAST | 2017/18 REVISED BUDGET FORECAST | 2018/19 REVISED BUDGET FORECAST |
|--|---|--|--|--|--|--|
| GOOD GOVERNMENT | | | | | | |
| 3550-1827 HOUSING CAPITAL INCOME | - | - | - | - | - | - |
| 3550-2504 HOUSING DEPRECIATION | - | (8,500) | (8,800) | (9,100) | (9,373) | (9,654) |
| 9100-1000 ORDINARY RATES - FARMLAND | - | 1,730,000 | 1,764,000 | 1,808,000 | 1,853,000 | 1,893,226 |
| 9100-1001 ORDINARY RATES - RESIDENTIAL RURAL | - | 315,000 | 323,000 | 331,000 | 339,000 | 359,314 |
| 9100-1002 ORDINARY RATES - RESIDENTIAL BGA | - | 502,000 | 514,000 | 526,000 | 539,000 | 523,737 |
| 9100-1003 ORDINARY RATES - RESIDENTIAL BGN | - | 306,500 | 314,000 | 325,000 | 329,000 | 330,947 |
| 9100-1004 ORDINARY RATES - RESIDENTIAL FIN | - | 624,000 | 639,000 | 654,000 | 670,000 | 683,957 |
| 9100-1005 ORDINARY RATES - RESIDENTIAL TOC | - | 667,000 | 683,000 | 700,000 | 717,500 | 729,134 |
| 9100-1006 ORDINARY RATES - BUSINESS BGA | - | 89,500 | 91,500 | 94,000 | 96,000 | 96,658 |
| 9100-1007 ORDINARY RATES - BUSINESS BGN | - | 66,000 | 67,500 | 69,000 | 70,000 | 66,189 |
| 9100-1008 ORDINARY RATES - BUSINESS FIN | - | 156,000 | 159,500 | 163,000 | 167,000 | 161,271 |
| 9100-1009 ORDINARY RATES - BUSINESS TOC | - | 188,000 | 192,000 | 196,000 | 200,000 | 183,334 |
| 9100-1010 ORDINARY RATES - RESIDENTIAL | - | 51,000 | 52,000 | 53,000 | 54,000 | 55,683 |
| 9100-1080 LESS ORDINARY RATES WRITTEN OFF | - | (5,000) | (5,000) | (5,000) | (5,000) | (3,677) |
| 9100-1082 LESS ORDINARY RATES D/DEBT EXPENSE | - | (10,000) | (15,000) | (10,000) | (10,250) | (10,506) |
| 9100-1083 LESS:FARMLAND RATE CAPPING WRITE OFF | - | - | - | - | - | - |
| 9100-1085 LESS SMALL BALANCES WRITTEN OFF | - | (1,000) | (1,000) | (1,000) | (1,000) | (525) |
| 9100-1095 LESS ORDINARY RATE PENSION REBATE | - | (186,000) | (192,500) | (199,500) | (204,488) | (209,600) |
| 9100-1500 INTEREST EXTRA CHARGES ON RATES | - | 37,000 | 37,000 | 37,000 | 37,925 | 38,873 |
| 9200-1950 FINANCIAL ASSISTANCE GRANT (FAG) | - | 3,039,344 | 3,022,233 | 3,022,233 | 3,082,678 | 3,144,331 |
| 9300-1950 ORDINARY RATES PENSION SUBSIDY | - | 102,000 | 106,000 | 109,500 | 112,785 | 116,167 |
| 9400-1840 INTEREST - AT CALL ACCOUNT | - | 125,000 | 125,000 | 125,000 | 125,000 | 125,000 |
| 9400-1842 INTEREST - TERM DEPOSITS | - | 163,485 | 175,000 | 175,000 | 175,000 | 175,000 |
| 9400-1843 INTEREST - OTHER | - | 11,515 | - | - | - | - |
| 9500-1844 INTEREST - O/S DEBTORS GST FREE | - | 700 | 500 | - | - | - |
| DEPNCONTRA ACCUMULATED DEPCN GL/JC CONTRA A/C | - | 3,284,700 | 3,383,100 | 3,484,800 | 3,589,332 | 3,697,021 |
| DEPOTCAPEXP DEPOT CAPITAL EXPENDITURE | - | - | (20,000) | - | - | - |
| DEPOTCAPINC DEPOT CAPITAL INCOME | - | - | - | - | - | - |
| EIDEPCNCONTRA EI DEPRECIATION CONTRA | - | 5,900 | 6,100 | 6,300 | 6,489 | 6,684 |

| | AMOUNT CARRIED FORWARD 2013/14 | 2014/15 REVISED BUDGET DECEMBER | 2015/16 REVISED BUDGET FORECAST | 2016/17 REVISED BUDGET FORECAST | 2017/18 REVISED BUDGET FORECAST | 2018/19 REVISED BUDGET FORECAST |
|---|---|--|--|--|--|--|
| GOOD GOVERNMENT | | | | | | |
| ENVSERVICESCAPINC ENVIRONMENTAL SERVICES CAPITAL INCOME | - | - | - | - | - | - |
| HACCDEPNCONTRA HACC DEPRECIATION CONTRA | - | 5,800 | - | - | - | - |
| HOUSINGCAPEXP HOUSING CAPITAL EXPENDITURE | - | - | - | (50,000) | (30,000) | - |
| HOUSINGCAPINC HOUSING CAPITAL INCOME | - | - | - | - | - | - |
| SHIREOFFICECAPEXP SHIRE OFFICE CAPITAL EXPENDITURE | - | - | - | - | - | - |
| SHIREOFFICECAPINC SHIRE OFFICE CAPITAL INCOME | - | - | - | - | - | - |
| STAFFRECOVERY STAFF ONCOST OVERHEAD RECOVERY | - | 910,744 | 972,863 | 1,012,700 | 1,041,035 | 1,069,450 |
| WAGESRECOVERY WAGES ONCOST OVERHEAD RECOVERY | - | 1,212,539 | 1,235,937 | 1,286,800 | 1,327,032 | 1,368,241 |
| | | | | | | |

| | AMOUNT CARRIED FORWARD 2013/14 | 2014/15 REVISED BUDGET DECEMBER | 2015/16 REVISED BUDGET FORECAST | 2016/17 REVISED BUDGET FORECAST | 2017/18 REVISED BUDGET FORECAST | 2018/19 REVISED BUDGET FORECAST |
|--|---|--|--|--|--|--|
| SUPPORTED AND ENGAGED COMMUNITIES | | | | | | |
| TOTAL PROJECTED BUDGET | 139,271 | (2,693,783) | (2,792,450) | (3,198,894) | (3,073,945) | (2,997,125) |
| 1110-0105 CONTRIBUTION NSW FIRE BRIGADE | - | (48,000) | (50,500) | (53,000) | (54,590) | (56,228) |
| 1110-0110 CONTRIBUTION RURAL FIRE FUND | - | (144,540) | (93,000) | (151,000) | (155,530) | (160,196) |
| 1110-0155 RURAL FIRE BRIGADES BLDG MTCE | - | (1,000) | (1,000) | (1,000) | (1,025) | (1,051) |
| 1110-0160 FIRE BRIGADE ADMIN CHARGES | - | (42,800) | (44,100) | (45,400) | (45,400) | (45,400) |
| 1110-0203 RURAL FIRE TRAINING FIRST AID | - | - | - | - | - | - |
| 1110-0204 RURAL FIRE TRAINING OTHER | - | - | - | - | - | - |
| 1110-0205 RFS RADIO MTCE | - | (160) | - | - | - | - |
| 1110-0210 RFS STATION SHED MTCE | - | (5,200) | - | - | - | - |
| 1110-0215 RFS VEHICLE MTCE | - | - | - | - | - | - |
| 1110-0220 RFS PUMPS MTCE | - | - | - | - | - | - |
| 1110-0225 RFS PETROL & OIL | - | - | - | - | - | - |
| 1110-0230 RFS MAINTENANCE & OTHER | - | - | - | - | - | - |
| 1110-0240 RFS TELEPHONE | - | - | - | - | - | - |
| 1110-0245 RFS ELECTRICTY & GAS | - | - | - | - | - | - |
| 1110-0250 RFS VEHICLE INSURANCE | - | (100) | - | - | - | - |
| 1110-0255 RFS SHEDS & OTHER INSURANCE | - | (1,100) | (1,100) | (1,100) | (1,133) | (1,167) |
| 1110-0260 RURAL FIRE ERS/PAGING | - | - | - | - | - | - |
| 1110-0265 RURAL FIRE SUNDRY EXPENSES | - | (10,000) | (10,000) | (10,000) | (10,250) | (10,506) |
| 1110-0270 RURAL FIRE OTHER EXPENSES | - | - | - | - | - | - |
| 1110-0280 RFS COROWA SHIRE ADMIN FEES | - | - | - | - | - | - |
| 1110-0290 RFS EXPENDITURE | - | (93,359) | (84,511) | (99,045) | (101,520) | (104,059) |
| 1110-0510 RURAL FIRE EQUIP - IN-KIND | - | - | - | - | - | - |
| 1111-0105 DOG ACT EXPENSES | - | (34,454) | (37,750) | (37,750) | (38,694) | (39,661) |
| 1111-0106 DOG ACT EXPENSES - TELEPHONE | - | (600) | (600) | (600) | (621) | (643) |
| 1111-0108 COMPANION ANIMAL DLG REGISTRAT | - | (6,000) | (6,000) | (6,000) | (6,150) | (6,304) |
| 1111-0109 POUND OPERATION SALARIES & ALL | - | (24,954) | (30,240) | (28,250) | (28,956) | (29,680) |
| 1111-0110 POUNDS ACT EXPENSES | - | (17,112) | (19,240) | (19,240) | (19,721) | (20,214) |

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|--|---|--|--|--|--|--|
| SUPPORTED AND ENGAGED COMMUNITIES | | | | | | |
| 1111-0111 POUNDS ACT EXPS - INSURANCE | - | (620) | (140) | (140) | (145) | (150) |
| 1111-0112 POUNDS ACT EXP. - ADVERTISING | - | (200) | (200) | (200) | (206) | (212) |
| 1111-0113 POUNDS ACT EXPENSE - TELEPHONE | - | (300) | (300) | (300) | (311) | (321) |
| 1111-0115 DOG POUND MTCE | - | (1,100) | (1,100) | (1,100) | (1,128) | (1,156) |
| 1111-0125 STOCK POUND MTCE | - | (500) | (500) | (500) | (513) | (525) |
| 1111-0505 ANIMAL CONTROL CAPITAL WORKS | - | - | - | - | - | - |
| 1114-0105 CONTRIBUTION NSW SES | - | (15,700) | (16,200) | (16,700) | (17,201) | (17,717) |
| 1114-0110 SES OPERATING EXPENSES | - | - | - | - | - | - |
| 1114-0112 SES OP. EXPENSES-ELECTRICITY | - | - | - | - | - | - |
| 1114-0113 SES OPERATING EXP - TELEPHONE | - | - | - | - | - | - |
| 1114-0114 SES OP. EXPENSES - INSURANCE | - | (4,900) | (5,100) | (5,300) | (5,459) | (5,623) |
| 1114-0125 TOC SEARCH & RESCUE BLDG MTCE | - | - | - | - | - | - |
| 1114-0150 TOCUMWAL VRA/SES - REPLACE ROOF | - | - | - | - | - | - |
| 1114-0500 EMERGENCY SERVICES EQUIPMENT | - | - | - | - | - | - |
| 1210-0190 HEALTH ADMINISTRATION ADMIN CH | - | (112,600) | (116,000) | (119,500) | (119,500) | (119,500) |
| 1211-0105 COMMUNITY SHARPS DISPOSAL | - | (200) | - | - | - | - |
| 1212-0105 FOOD CONTROL | - | - | - | - | - | - |
| 1213-0105 PEST CONTROL | - | (500) | - | - | - | - |
| 1213-0106 PEST CONTROL - BIRDS | - | (500) | - | - | - | - |
| 1215-0105 MEMORIAL PARK TOILET BLDG MTCE | - | (1,000) | (1,000) | (1,000) | (1,025) | (1,051) |
| 1215-0120 TOY LIBRARY BLDG MTCE | - | - | - | - | - | - |
| 1215-0125 TOY LIBRARY OP. EXPS - INSURANCE | - | - | - | - | - | - |
| 1215-0130 FIN SECONDHAND SHOP INSURANCE | - | (210) | (220) | (230) | (237) | (244) |
| 1313-0105 YOUTH WEEK GRANT & CONTRIBUTIO | - | (3,000) | (3,000) | (3,000) | (3,090) | (3,183) |
| 1313-0110 BERRIGAN SHIRE YOUTH AWARD | - | - | - | - | - | - |
| 1313-0111 SR SUICIDE PREVENTION GROUP | - | (480) | (480) | (480) | (492) | (504) |
| 1313-0115 PORTSEA CAMP EXPENSES | - | (2,000) | (2,000) | (2,000) | (2,050) | (2,101) |
| 1313-0120 COMMUNITY PLANNING - SALARY | - | (120,100) | (124,200) | (125,100) | (128,853) | (132,719) |
| 1313-0121 COMMUNITY PLANNING ADVERTISING | - | (2,500) | (2,500) | (2,500) | (2,563) | (2,627) |

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|--|---|--|--|--|--|--|
| SUPPORTED AND ENGAGED COMMUNITIES | | | | | | |
| 1313-0122 COMMUNITY PLANNING - TRAINING | - | (4,105) | (2,000) | (2,200) | (2,244) | (2,289) |
| 1313-0123 COMMUNITY PLANNING - VEHICLE EXPENSE | - | (21,840) | (21,840) | (21,840) | (22,277) | (22,722) |
| 1313-0124 COMMUNITY PLANNING - TELEPHONE | - | (1,000) | (1,000) | (1,050) | (1,078) | (1,107) |
| 1313-0125 COMMUNITY PLANNING - OP EXPENSES | - | (2,000) | (2,000) | (2,000) | (2,060) | (2,122) |
| 1313-0131 YOUTH DEVELOPMENT | - | (20,000) | - | (10,000) | - | - |
| 1314-0130 EARLY INT EQUIP & PROGS STATE | - | (3,000) | (2,220) | (2,000) | (2,050) | (2,101) |
| 1314-0131 EARLY INT - ELECTRICITY | - | (1,050) | (1,050) | (960) | (993) | (1,028) |
| 1314-0132 EARLY INT - TELEPHONE | - | (1,060) | (1,060) | (1,000) | (1,030) | (1,061) |
| 1314-0133 EARLY INT - ADMIN CHARGE | - | (17,000) | (17,500) | (18,000) | (18,000) | (18,000) |
| 1314-0134 MASONICARE GRANT EXPENDITURE | - | - | - | - | - | - |
| 1314-0135 COMMUNITY SERVICES DIRECTORY | - | - | - | - | - | - |
| 1314-0137 BJCN GRANT EXPENDITURE | - | - | - | - | - | - |
| 1314-0138 EARLY INT - ACCREDITATION EXP | - | (7,530) | - | - | - | - |
| 1314-0139 EARLY INT - INTENSE FAMILY SUP | - | (450) | - | - | - | - |
| 1314-0140 EARLY INT - THERAPY SUPPORT | - | - | - | - | - | - |
| 1314-0215 EARLY INT - SALARY/ALLOWANCE | - | (65,400) | (109,701) | (64,666) | (66,606) | (68,604) |
| 1314-0225 EARLY INT - TRAVEL ALLOWANCE | - | (4,600) | (4,600) | (4,600) | (4,692) | (4,786) |
| 1314-0505 EQUIP/FURN - EARLY INT <= \$50 | - | (350) | (350) | (354) | (357) | (360) |
| 1315-0100 SOCIAL SUPPORT (10%) | - | (18,420) | (9,406) | - | - | - |
| 1315-0200 MEALS (20%) | - | (37,902) | (18,822) | - | - | - |
| 1315-0300 HOME MODS (20%) | - | (36,850) | (18,822) | - | - | - |
| 1315-0400 HOME MTCE (10%) | - | (18,420) | (9,406) | - | - | - |
| 1315-0505 HACC - CAPITAL PURCHASES | - | (1,000) | (995) | - | - | - |
| 1315-0510 HACC - NEW GARAGES | - | - | - | - | - | - |
| 1316-0100 TRANSPORT (40%) | - | (121,800) | (85,740) | - | - | - |
| 1316-0300 SENIOR CITIZENS | - | (1,006) | (500) | - | - | - |
| 1419-0106 CEMETERY OP. EXP - TELEPHONE | - | (500) | (500) | (500) | (518) | (536) |
| 1419-0107 CEMETERY OP. EXPS - ELECTRICITY | - | (1,300) | (1,400) | (1,500) | (1,553) | (1,607) |
| 1419-0108 CEMETERY OP EXP - INSURANCE | - | (30) | (30) | (30) | (30) | (30) |

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|--|---|--|--|--|--|--|
| SUPPORTED AND ENGAGED COMMUNITIES | | | | | | |
| 1419-0109 CEMETERY WEBSITE & MAPPING | - | - | - | - | - | - |
| 1419-0110 CEMETERY MAINTENANCE | - | (26,000) | (27,000) | (28,000) | (28,700) | (29,418) |
| 1419-0112 CEMETERY BURIAL EXPENSES | - | (30,000) | (31,000) | (32,000) | (32,800) | (33,620) |
| 1419-0114 CEMETERY HONORARIUMS | - | (15,500) | (16,500) | (17,000) | (17,425) | (17,861) |
| 1419-0116 CEMETERY PLAQUES | - | (30,000) | (31,000) | (32,000) | (32,800) | (33,620) |
| 1419-0500 FINLEY CEMETERY - INSTALL SPRINKLERS | (20,000) | (30,000) | - | - | - | - |
| 1419-0515 CEMETERY PLYNTHS | - | (10,000) | - | - | - | - |
| 1420-0000 PUBLIC CONVENIENCE CLEANING | - | (128,600) | (133,000) | (137,700) | (141,141) | (144,671) |
| 1420-0001 PUBLIC CONVENIENCES BLDG MTCE | - | (10,000) | (10,000) | (10,000) | (10,250) | (10,506) |
| 1420-0100 MARY LAWSON AMENITIES BLOCK UPGRADE | - | - | - | - | - | - |
| 1420-0105 FIN - CONNECT POWER LAKE TOILETS | (4,500) | - | - | - | - | - |
| 1420-0110 TOC FORESHORE PARK - AMENITIES BLOCK UPGRADE | - | - | - | - | - | - |
| 1420-0111 BGA BOTANICAL GARDENS TOILETS | - | - | - | - | - | - |
| 1420-0113 PUBLIC CONVEN. - ELECTRICITY | - | (3,800) | (3,900) | (4,000) | (4,140) | (4,285) |
| 1420-0114 PUBLIC CONVENIENCES -INSURANCE | - | (2,330) | (2,200) | (2,300) | (2,369) | (2,440) |
| 1420-0125 PUBLIC CONVENIENCES RENTAL FIN | - | (8,600) | (8,600) | (8,600) | (8,815) | (9,035) |
| 1421-0105 FINLEY TIDY TOWNS EXPENSE | - | - | - | - | - | - |
| 1421-0120 BERRIGAN CONSERVATION GROUP EX | (8,887) | (12,747) | (3,860) | (3,860) | (3,976) | (4,095) |
| 1510-0105 WATER ADMIN CHARGES - ADMINIST | - | (166,000) | (184,600) | (189,700) | (189,700) | (189,700) |
| 1510-0106 WATER ADMIN CHARGE - ENGINEERI | - | (249,000) | (276,900) | (284,600) | (284,600) | (284,600) |
| 1510-0117 WATER SUPPLIES - RENTAL CONTRI | - | (68,200) | (70,200) | (72,300) | (72,300) | (72,300) |
| 1510-0125 PROV BAD & DOUBTFUL DEBTS | - | (5,000) | (5,000) | (5,000) | (5,150) | (5,305) |
| 1510-0155 WATER WRITE OFF BAD DEBTS | - | (2,500) | (2,500) | (2,500) | (2,575) | (2,652) |
| 1510-0170 WATER DELIVERY EXPENSES | - | (25,000) | (30,900) | (32,000) | (32,800) | (33,620) |
| 1510-0200 WATER LEGAL EXPENSES | - | (5,000) | (5,000) | (5,000) | (5,100) | (5,202) |
| 1510-0210 DONATIONS - WATER FUND | - | - | - | - | - | - |
| 1510-0500 WATER SUPPLIES PRINCIPAL ON LO | - | (117,540) | (125,693) | (111,493) | - | - |
| 1510-0504 OFFICE EQUIP/FURN NON CAPITAL | - | (1,100) | (1,200) | (1,300) | (1,333) | (1,366) |
| 1510-0505 OFFICE EQUIP/FURN - ENG WATER | - | (2,500) | (2,500) | (2,500) | (2,500) | (2,500) |

| | AMOUNT CARRIED FORWARD 2013/14 | 2014/15 REVISED BUDGET DECEMBER | 2015/16 REVISED BUDGET FORECAST | 2016/17 REVISED BUDGET FORECAST | 2017/18 REVISED BUDGET FORECAST | 2018/19 REVISED BUDGET FORECAST |
|---|---|--|--|--|--|--|
| SUPPORTED AND ENGAGED COMMUNITIES | | | | | | |
| 1510-0506 SUBSCRIPTIONS & MEMBERSHIPS | - | (8,750) | (9,000) | (9,200) | (6,386) | (6,578) |
| 1510-0507 TELEMETRY UPGRADE - WATER | - | (10,000) | - | - | - | - |
| 1510-0520 INSTALL 5 STOP VALVES | (4,500) | (4,500) | - | - | - | - |
| 1510-0526 CHEMICAL DOSING PUMP REPLACEME | - | - | - | - | - | - |
| 1510-0529 RAW LOW LIFT PUMPS MECH & ELEC | (10,500) | (10,500) | - | - | - | - |
| 1510-0530 RAW HL PUMPS MECH & ELEC | - | (12,000) | - | - | - | - |
| 1510-0536 SODA ASH DOSING SYSTEM | - | (30,000) | - | - | - | - |
| 1510-0537 FIN - UPGRADE PLATFORM & WINCH WTP | (50,000) | (50,000) | - | - | - | - |
| 1510-0548 IMPROVE OH & S AT WORK SITES | - | (10,000) | (10,000) | (10,000) | - | - |
| 1510-0551 OH&S SIGNAGE - WATER | - | (5,000) | (5,000) | (5,000) | (5,000) | (5,000) |
| 1510-0552 SHELVING & STORAGE WTPs | - | - | - | - | - | - |
| 1510-0560 MAINS RETIC - BGA | (11,500) | (31,500) | - | - | - | - |
| 1510-0561 BGA - REPAINT INTERIOR WTP | (495,075) | (495,075) | - | - | - | - |
| 1510-0562 BGA - AWNING FOR DAFF PLANT | - | - | - | - | - | - |
| 1510-0563 BGA_ CCTV SURVEY WTP | - | - | - | - | - | - |
| 1510-0564 BGA - MAJOR PUMP REPLACEMENT | (100,000) | (100,000) | - | - | - | - |
| 1510-0565 MAINS RETIC - BGN | (12,081) | (12,081) | - | - | - | - |
| 1510-0570 MAINS RETIC - FIN | - | (30,000) | - | - | - | - |
| 1510-0575 MAINS RETIC - TOC | (6,822) | (26,822) | - | - | - | - |
| 1510-0608 CRUSHED GRANITE-FIN WATER DAM | (10,000) | (10,000) | - | - | - | - |
| 1510-0612 BGN - FILTERED MAIN CORCORAN/LYSAGHT | - | - | - | - | - | - |
| 1510-0613 BGN - RAW WATER PUMP STATION DRAINAGE LINE | (2,000) | (2,000) | - | - | - | - |
| 1510-0615 FIN - FILTERED & UNFILTERED MAIN TONGS/HOWE STS | (40,885) | (40,885) | - | - | - | - |
| 1510-0616 FIN - FILTERED MAIN WILLIAM/BRIDGET STS | (5,661) | (5,661) | - | - | - | - |
| 1510-0617 TOC - DEMOLISH PUMP SHED & REPLACE | - | - | - | - | - | - |
| 1510-0619 CHLORINE GAS LEAK DETECTORS - BGN & FIN WTP | - | - | - | - | - | - |
| 1510-0621 FAILSAFE CHLORINE ALARM SYSTEM FOR RAW WATER | - | - | - | - | - | - |
| 1510-0652 REPLACEMENT OF MINOR PLANT | (5,000) | (5,000) | - | - | - | - |
| 1510-0653 BGA - MODIFICATION TO POWER SUPPLY | - | - | - | - | - | - |

| | AMOUNT CARRIED FORWARD 2013/14 | 2014/15 REVISED BUDGET DECEMBER | 2015/16 REVISED BUDGET FORECAST | 2016/17 REVISED BUDGET FORECAST | 2017/18 REVISED BUDGET FORECAST | 2018/19 REVISED BUDGET FORECAST |
|---|---|--|--|--|--|--|
| SUPPORTED AND ENGAGED COMMUNITIES | | | | | | |
| 1510-0654 BGN - FLOURIDE DOSING SYSTEM | - | - | - | - | - | - |
| 1510-0655 BGN - ROCK BEACHING TOWN RESERVOIR | - | - | - | - | - | - |
| 1510-0657 BGN - OTHER MINOR REPAIR/REPLACEMENTS | - | (25,000) | - | - | - | - |
| 1510-0658 FIN - FLOURIDE DOSING SYSTEM | - | - | - | - | - | - |
| 1510-0659 FIN - DIVERT SED POND SLUDGE TO SEWER | - | - | - | - | - | - |
| 1510-0660 TOC - REFURBISH #1 FLOCK TANK | - | - | - | - | - | - |
| 1510-0661 TOC - REPLACE COMPRESSOR | - | (20,000) | - | - | - | - |
| 1510-0662 TOC - OTHER MINOR REPAIR/REPLACEMENT | (25,000) | (50,000) | - | - | - | - |
| 1510-0663 FIN - UPGRADE SEDIMENT POND WTP | (5,966) | (5,966) | - | - | - | - |
| 1510-0664 FIN - SPRINKLER SYS FOR WTW | - | - | - | - | - | - |
| 1510-0665 TOC-CHLORINE DOSING SYSTEM | - | (12,000) | - | - | - | - |
| 1510-0666 TOC - SPRINKLER SYS WTW | - | - | - | - | - | - |
| 1510-0846 WATER LABORATORY EQUIPMENT | - | (2,000) | - | - | - | - |
| 1510-0876 BGN WATER OFFICE WATERING SYST | - | - | - | - | - | - |
| 1510-0877 TERRACING AT WTP BGA | - | (80,000) | - | - | - | - |
| 1510-0878 LOW LIFT PUMP MECH & ELEC BGN | - | (50,000) | - | - | - | - |
| 1510-0879 HL PUMP MECH & ELEC FIN | - | (50,000) | - | - | - | - |
| 1510-0880 CHEMICAL PUMP REPLACEMENT | - | (20,000) | - | - | - | - |
| 1511-0109 REC FACIL DONATION & OTHER COSTS | - | (1,760) | (1,500) | (1,550) | (1,597) | (1,644) |
| 1511-0110 METER READING - BGN SHIRE | - | (63,440) | (66,000) | (68,600) | (70,315) | (72,073) |
| 1511-0111 METER READING PRINTING & POSTA | - | (12,500) | (13,000) | (13,500) | (13,838) | (14,183) |
| 1511-0113 METER READING TELEPHONE | - | (720) | (730) | (740) | (766) | (793) |
| 1511-0130 PURCHASE OF WATER - BGA | - | (7,500) | (13,000) | (13,500) | (13,838) | (14,183) |
| 1511-0135 PURCHASE OF WATER - BGN | - | (42,980) | (38,600) | (40,200) | (41,205) | (42,235) |
| 1511-0140 PURCHASE OF WATER - FIN | - | (60,045) | (50,500) | (52,500) | (53,813) | (55,158) |
| 1511-0145 PURCHASE OF WATER - TOC | - | (11,800) | (12,300) | (12,800) | (13,120) | (13,448) |
| 1511-0150 WATER TREATMENT - OP EXP - BGA | - | (157,250) | (140,700) | (144,200) | (147,805) | (151,500) |
| 1511-0151 WATER TREATMENT-BGA ELECTRICIT | - | (43,150) | (47,450) | (52,200) | (54,027) | (55,918) |
| 1511-0152 WATER TREATMENT -BGA TELEPHONE | - | (3,400) | (3,500) | (3,700) | (3,830) | (3,964) |

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|--|---|--|--|--|--|--|
| SUPPORTED AND ENGAGED COMMUNITIES | | | | | | |
| 1511-0153 WATER TREATMENT -BGA INSURANCE | - | (11,800) | (13,000) | (13,400) | (13,802) | (14,216) |
| 1511-0165 WATER TREATMENT - OP EXP - BGN | - | (114,485) | (142,000) | (147,600) | (151,290) | (155,072) |
| 1511-0166 WATER TREATMENT-BGN ELECTRICIT | - | (22,200) | (23,300) | (24,200) | (25,047) | (25,924) |
| 1511-0167 WATER TREATMENT -BGN TELEPHONE | - | (3,300) | (3,500) | (3,700) | (3,830) | (3,964) |
| 1511-0168 WATER TREATMENT BGN- INSURANCE | - | (4,880) | (5,500) | (5,700) | (5,871) | (6,047) |
| 1511-0170 PRESSURE TRANSMITTER - BGN TOW | - | - | - | - | - | - |
| 1511-0180 WATER TREATMENT - OP EXP - FIN | - | (154,200) | (160,300) | (166,700) | (170,868) | (175,139) |
| 1511-0182 WATER TREATMENT FIN-INSURANCE | - | (6,445) | (7,100) | (7,300) | (7,519) | (7,745) |
| 1511-0183 WATER TREATMENT-FIN ELECTRICIT | - | (46,320) | (48,200) | (50,100) | (51,854) | (53,668) |
| 1511-0184 WATER TREATMENT -FIN TELEPHONE | - | (865) | (900) | (940) | (973) | (1,007) |
| 1511-0195 WATER TREATMENT - OP EXP - TOC | - | (183,000) | (190,400) | (198,000) | (202,950) | (208,024) |
| 1511-0196 WATER TREATMENT -TOC TELEPHONE | - | (830) | (870) | (900) | (932) | (964) |
| 1511-0197 WATER TREATMENT-TOC ELECTRICIT | - | (58,400) | (60,750) | (63,180) | (65,391) | (67,680) |
| 1511-0198 WATER TREATMENT-TOC -INSURANCE | - | (9,775) | (10,800) | (11,200) | (11,536) | (11,882) |
| 1511-0230 PUMPING STATIONS - OP EXP BGA | - | (25,600) | (26,700) | (27,700) | (28,393) | (29,102) |
| 1511-0231 PUMPING STATIONS - OP EXP BGN | - | (14,500) | (15,000) | (15,700) | (16,093) | (16,495) |
| 1511-0232 PUMPING STATIONS OP EXP FIN | - | (11,300) | (11,800) | (12,200) | (12,505) | (12,818) |
| 1511-0233 PUMPING STATIONS OP EXP TOC | - | (5,600) | (5,800) | (6,000) | (6,150) | (6,304) |
| 1511-0270 RETIC & METERS - OP EXP - BGA | - | (24,600) | (25,600) | (26,600) | (27,265) | (27,947) |
| 1511-0285 RETIC & METERS - OP EXP - BGN | - | (57,500) | (59,700) | (62,100) | (63,653) | (65,244) |
| 1511-0300 RETIC & METERS - OP EXP - FIN | - | (73,100) | (76,000) | (79,100) | (81,078) | (83,104) |
| 1511-0315 RETIC & METERS - OP EXP - TOC | - | (45,000) | (46,800) | (48,600) | (49,815) | (51,060) |
| 1511-0316 RETIC & METERS - INSURANCE | - | (825) | (900) | (900) | (927) | (955) |
| 1511-0320 CYBLES MAINTENANCE | - | (3,600) | (3,800) | (3,900) | (3,998) | (4,097) |
| 1511-0330 WATER NEW CONNECTIONS (INC MET | - | (36,000) | (37,500) | (39,000) | (39,975) | (40,974) |
| 1511-0340 WATER SAMPLING / MONITORING | - | (10,000) | (10,300) | (10,500) | (10,675) | (10,854) |
| 1511-0355 WATER SUPPLY INTEREST ON LOANS | - | (20,432) | (12,280) | (3,485) | - | - |
| 1511-0397 INSTALLATION OF RPZ | - | (21,500) | (22,400) | (23,250) | (23,831) | (24,428) |
| 1512-0105 BANK & GOVT CHARGES | - | (7,725) | (7,880) | (7,300) | (7,519) | (7,745) |

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|---|---|--|--|--|--|--|
| SUPPORTED AND ENGAGED COMMUNITIES | | | | | | |
| 1512-0130 HOUSING TOC WATER BLDG MTCE | - | (2,500) | (2,500) | (2,500) | (2,563) | (2,627) |
| 1512-0131 HOUSING TOC WATER INSURANCE | - | - | (622) | (580) | (597) | (615) |
| 1512-0152 INSTALLATION OF RCD'S | (5,000) | (20,100) | (15,700) | (16,300) | (16,708) | (17,125) |
| 1512-0153 INSPECT, ASSESS & INSTALL RPZ | - | - | - | - | - | - |
| 1512-0154 REVIEW SERVICING PLAN W & S | (7,638) | (7,638) | - | - | - | - |
| 1512-0155 SELLING COSTS - HIGH SEC WATER | - | - | - | - | - | - |
| 1512-0201 WATER - STORM EMERGENCY | - | - | - | - | - | - |
| 1710-0105 LIBRARY BLDG MTCE - BGA | - | (1,000) | (1,000) | (1,000) | (1,025) | (1,051) |
| 1710-0120 LIBRARY BLDG MTCE - BGN | - | (1,000) | (1,000) | (1,000) | (1,025) | (1,051) |
| 1710-0125 LIBRARY BLDG MTCE - FINLEY | - | (3,500) | (2,000) | (2,000) | (2,050) | (2,101) |
| 1710-0140 LIBRARY BLDG MTCE - TOC | - | (1,000) | (1,000) | (1,000) | (1,025) | (1,051) |
| 1710-0141 TOCUMWAL LIBRARY STRUCTURAL REPAIRS | - | - | - | - | - | - |
| 1710-0142 Repaint - Toc Library | - | - | - | - | - | - |
| 1710-0145 LIBRARY OFFICE FURN/EQUIP MTCE | - | (9,400) | (10,000) | (10,000) | (10,250) | (10,506) |
| 1710-0150 LIBRARY ADMIN CHARGES | - | (114,300) | (117,700) | (121,200) | (121,200) | (121,200) |
| 1710-0165 LIBRARY PRINTING & STATIONERY | - | (800) | (800) | (800) | (818) | (841) |
| 1710-0166 LIBRARY ADVERTISING | - | (500) | (500) | (500) | (515) | (530) |
| 1710-0170 LIBRARY TELEPHONE & POSTAGE | - | (3,300) | (3,300) | (3,300) | (3,399) | (3,501) |
| 1710-0175 LIBRARY SUNDRY EXPENSES | - | (6,500) | (2,000) | (2,000) | (2,050) | (2,101) |
| 1710-0180 LIBRARY SALARIES & ALLOWANCES | - | (192,500) | (210,800) | (217,700) | (224,231) | (230,958) |
| 1710-0190 LIBRARY TRAVEL & ALLOWANCES | - | (3,000) | (3,000) | (3,000) | (3,060) | (3,121) |
| 1710-0192 LIBRARY STAFF TRAINING | - | (4,000) | (4,000) | (4,500) | (4,590) | (4,682) |
| 1710-0194 LIBRARY CONFERENCES & SEMINARS | - | (1,000) | (1,000) | (1,000) | (1,020) | (1,040) |
| 1710-0195 LIBRARY RATES | - | (8,950) | (9,100) | (9,400) | (9,635) | (9,876) |
| 1710-0196 LIBRARY INSURANCE | - | (6,480) | (9,700) | (10,000) | (10,300) | (10,609) |
| 1710-0197 LIBRARY SOFTWARE OP COSTS | - | (19,800) | (9,500) | (10,000) | (10,250) | (10,506) |
| 1710-0200 LIBRARY BOOKS MTCE | - | (1,500) | (1,500) | (2,000) | (2,050) | (2,101) |
| 1710-0210 LIBRARY ELECTRICITY | - | (18,600) | (20,500) | (21,500) | (22,253) | (23,031) |
| 1710-0211 LIBRARY CONNECTIVITY | - | (13,760) | (5,800) | (6,000) | (6,150) | (6,304) |

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|---|---|--|--|--|--|--|
| SUPPORTED AND ENGAGED COMMUNITIES | | | | | | |
| 1710-0215 LIBRARY CLEANING | - | (10,500) | (11,000) | (11,500) | (11,788) | (12,082) |
| 1710-0230 LIBRARY PURCHASE OF PERIODICAL | - | (2,500) | (2,500) | (2,500) | (2,575) | (2,652) |
| 1710-0233 LIBRARY RADIO TOWERS MTCE | - | - | - | - | - | - |
| 1710-0234 LIBRARY YOUTH ACTIVITES | - | (500) | (500) | (500) | (513) | (527) |
| 1710-0235 LIBRARY SPEC. PROJ. OPERATING | - | (8,000) | (8,200) | (8,300) | (8,508) | (8,720) |
| 1710-0236 INTER LIBRARY LOAN FEES | - | (200) | (200) | (200) | (205) | (210) |
| 1710-0239 LIBRARY BOOKS CLUBS | - | (1,000) | (1,000) | (1,000) | (1,025) | (1,051) |
| 1710-0242 SENIORS WEEK EXPENSES | - | (5,600) | (600) | (600) | (615) | (630) |
| 1710-0243 ONLINE DATABASE SUBSCRIPTIONS | - | (11,500) | (12,000) | (12,500) | (12,813) | (13,133) |
| 1710-0244 LITERARY LUNCH/WRITING FESTIVAL | - | (1,000) | (1,000) | (1,000) | (1,025) | (1,051) |
| 1710-0245 TECH SAVY SENIORS GRANT EXP | - | - | - | - | - | - |
| 1710-0246 BROADBAND FOR SENIORS | - | (408) | - | - | - | - |
| 1710-0500 BERRIGAN LIBRARY CAR PARK UPGRADE | - | - | - | - | - | - |
| 1710-0525 LIBRARY PURCHASE OF BOOKS | - | (30,000) | (25,000) | (25,000) | (25,000) | (25,000) |
| 1710-0530 LIBRARY OTHER ASSETS | - | (4,400) | (4,400) | (4,000) | (4,040) | (4,080) |
| 1710-0532 LIBRARY AUDIO VISUAL / CDS | - | (10,650) | (10,650) | (8,000) | (8,080) | (8,161) |
| 1710-0535 LIBRARY PURCHASE OF E-BOOKS | - | (3,110) | (3,110) | (3,110) | (3,141) | (3,173) |
| 1714-0105 BERRIGAN HALL BLDG MTCE | - | (2,000) | (2,000) | (2,000) | (2,050) | (2,101) |
| 1714-0106 BERRIGAN HALL RISK MGT | - | - | - | - | - | - |
| 1714-0111 BERRIGAN HALL - INSURANCE | - | (7,757) | (8,100) | (8,200) | (8,446) | (8,699) |
| 1714-0112 BERRIGAN HALL GRANT | - | (6,860) | (6,860) | (6,860) | (7,066) | (7,278) |
| 1714-0118 FIN - SCHOOL OF ARTS AIRCON | - | (11,640) | - | - | - | - |
| 1714-0119 FIN - Band Hall Asbestos Demo | - | - | - | - | - | - |
| 1714-0120 FINLEY SCHOOL OF ARTS - INTERIOR PAINTING | - | - | - | - | - | - |
| 1714-0121 FIN-Memorial Hall Flooring | - | - | - | - | - | - |
| 1714-0122 FINLEY MEMORIAL HALL BLDG MTCE | - | (2,100) | (2,100) | (2,100) | (2,153) | (2,206) |
| 1714-0123 FIN MEMORIAL HALL - INSURANCE | - | (11,545) | (11,900) | (12,000) | (12,360) | (12,731) |
| 1714-0124 FIN MEMORIAL HALL - GRANT | - | (6,860) | (6,860) | (6,860) | (7,066) | (7,278) |
| 1714-0125 TOCUMWAL HALL BLDG MTCE | - | (2,100) | (2,100) | (2,100) | (2,153) | (2,206) |

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|--|---|--|--|--|--|--|
| SUPPORTED AND ENGAGED COMMUNITIES | | | | | | |
| 1714-0126 TOCUWMAL HALL - RENOVATIONS | - | - | - | - | - | - |
| 1714-0130 TOCUMWAL HALL - INSURANCE | - | (6,134) | (7,700) | (7,800) | (8,034) | (8,275) |
| 1714-0142 TOCUMWAL HALL GRANT | - | (3,280) | (3,280) | (3,280) | (3,378) | (3,480) |
| 1714-0145 RETREAT HALL BLDG MTCE | - | (1,000) | (1,000) | (1,000) | (1,063) | (1,127) |
| 1714-0150 RETREAT HALL - INSURANCE | - | (1,400) | (1,450) | (1,500) | (1,545) | (1,591) |
| 1714-0151 RETREAT HALL GRANT EXPENDITURE | - | (3,025) | - | - | - | - |
| 1714-0166 BGN-CWA Kitchen Upgrade | - | - | - | - | - | - |
| 1714-0167 BGN CWA HALL BLDG MTCE | - | (1,000) | (1,000) | (1,000) | (1,025) | (1,052) |
| 1714-0168 BGN CWA HALL - INSURANCE | - | (827) | (1,071) | (990) | (1,020) | (1,050) |
| 1714-0190 LALATY HALL GRANT EXPEND | - | - | - | - | - | - |
| 1715-0110 KIDSFEST EXPENSES | - | (2,000) | (2,000) | (2,000) | (2,060) | (2,122) |
| 1715-0111 AGEING STRATEGY | - | - | - | - | - | - |
| 1715-0113 MENS HEALTH WEEK | - | (1,000) | (1,000) | (1,000) | (1,030) | (1,061) |
| 1715-0115 SOUTH WEST ARTS INC. | - | (7,300) | (7,500) | (7,700) | (7,931) | (8,169) |
| 1715-0117 TARGETED CULTURAL ACTIVITIES | - | (1,000) | (1,000) | (1,000) | (1,075) | (1,152) |
| 1715-0119 INTERNATIONAL WOMENS DAY | - | (2,500) | (2,500) | (2,500) | (2,575) | (2,652) |
| 1715-0120 MUSEUMS & GALLERIES REVIEW NSW | - | (1,000) | - | - | - | - |
| 1715-0128 HERITAGE OFFICER EXPENSES - CONSULTANCY FEES | - | - | - | - | - | - |
| 1715-0129 HERITAGE OFFICER - LOCAL HERITAGE INCENTIVE FUND | - | (10,000) | (10,000) | (10,000) | (10,300) | (10,609) |
| 1715-0130 TOCUMWAL RAILWAY STATION LEASE | - | (250) | (200) | (200) | (205) | (210) |
| 1715-0135 TOCUMWAL RAILWAY BLDG MTCE | - | (15,000) | (1,000) | (1,000) | (1,025) | (1,051) |
| 1715-0137 TOC RAILWAY STATION INSURANCE | - | (605) | - | - | - | - |
| 1715-0138 FINLEY RAILWAY BLDG MTCE | - | (1,000) | (1,000) | (1,000) | (1,025) | (1,051) |
| 1715-0140 COMMUNITY AMENITIES ADMIN CHAR | - | (92,800) | (95,600) | (98,500) | (98,500) | (98,500) |
| 1716-0105 SWIMMING POOL GRANTS - BGN | - | (40,600) | (31,400) | (31,400) | (31,400) | (31,400) |
| 1716-0107 SWIMMING POOL GRANTS - FIN | - | (35,600) | (35,600) | (35,600) | (35,600) | (39,253) |
| 1716-0109 SWIMMING POOL GRANTS - TOC | - | (31,400) | (31,400) | (31,400) | (31,400) | (35,010) |
| 1716-0114 BERRIGAN POOL LIFEGUARDS PAYS | - | (21,569) | (27,237) | (23,050) | (23,742) | (24,454) |
| 1716-0115 BER SWIMMING POOL OPERATE EXP. | - | (25,000) | (25,000) | (26,000) | (26,650) | (27,316) |

| | AMOUNT CARRIED FORWARD 2013/14 | 2014/15 REVISED BUDGET DECEMBER | 2015/16 REVISED BUDGET FORECAST | 2016/17 REVISED BUDGET FORECAST | 2017/18 REVISED BUDGET FORECAST | 2018/19 REVISED BUDGET FORECAST |
|--|---|--|--|--|--|--|
| SUPPORTED AND ENGAGED COMMUNITIES | | | | | | |
| 1716-0116 BER SWIMMING POOL INSURANCE | - | (1,080) | (1,120) | (1,160) | (1,195) | (1,231) |
| 1716-0117 FIN SWIMMING POOL OPERATE EXP. | - | (25,000) | (25,000) | (26,000) | (26,650) | (27,316) |
| 1716-0118 FINLEY POOL LIFEGUARDS PAYS | - | (28,762) | (36,326) | (30,740) | (31,662) | (32,612) |
| 1716-0119 TOC SWIMMING POOL OPERATE EXP. | - | (16,000) | (16,000) | (17,000) | (17,425) | (17,861) |
| 1716-0120 FIN SWIMMING POOL INSURANCE | - | (830) | (860) | (890) | (917) | (944) |
| 1716-0121 TOCUMWAL POOL LIFEGUARDS PAYS | - | (21,569) | (27,237) | (23,050) | (23,742) | (24,454) |
| 1716-0122 POOL LIFEGUARD UNIFORMS/ROSTER | - | (3,000) | (3,000) | (3,500) | (3,605) | (3,713) |
| 1716-0123 TOC POOL INSURANCE | - | (450) | (470) | (490) | (505) | (520) |
| 1716-0135 SWIMMING POOL BLDG MTCE - BGN | - | (5,000) | (5,000) | (5,000) | (5,125) | (5,253) |
| 1716-0137 SWIMMING POOL BLDG MTCE - FINL | - | (5,000) | (5,000) | (5,000) | (5,125) | (5,253) |
| 1716-0139 SWIMMING POOL BLDG MTCE - TOCU | - | (5,000) | (5,000) | (5,000) | (5,125) | (5,253) |
| 1716-0150 SWIMMING POOLS - RISK M'MENT | - | - | - | - | - | - |
| 1716-0155 POOL WATER TREATMENT EXPENSES | - | (33,100) | (34,300) | (35,500) | (36,386) | (37,297) |
| 1716-0156 SUPERVISOR SALARY | - | (17,220) | (18,200) | (18,800) | (19,364) | (19,945) |
| 1716-0505 SWIMMING POOL CAPITAL - BERRIG | - | - | - | - | - | - |
| 1716-0510 SWIMMING POOL CAPITAL - FINLEY | (10,000) | (10,000) | - | - | - | - |
| 1716-0515 SWIMMING POOL CAPITAL - TOCUMWAL | (40,000) | (40,000) | - | - | - | - |
| 1717-0110 BAROOGA SPORTS COMP- INSURANCE | - | (6,561) | (8,600) | (8,700) | (8,961) | (9,230) |
| 1717-0112 BAROOGA SPORTS COMP GRANT | - | (11,390) | (11,390) | (11,390) | (11,732) | (12,084) |
| 1717-0113 RECREATION FACILITIES DONATION | - | (5,570) | (6,750) | (7,000) | (7,210) | (7,426) |
| 1717-0120 BAROOGA SPORTS COMP BLDG MTCE | - | (5,000) | (5,000) | (5,000) | (5,105) | (5,213) |
| 1717-0121 BGA SPORTS COMP RISK M'MENT | - | - | - | - | - | - |
| 1717-0130 BERRIGAN SPORTS COMP INSURANCE | - | (7,467) | (7,700) | (7,800) | (8,034) | (8,275) |
| 1717-0132 BERRIGAN SPORTS COMP GRANT | - | (10,540) | (10,540) | (10,540) | (10,856) | (11,182) |
| 1717-0140 BERRIGAN SPORTS COMP BLDG MTCE | - | (2,100) | (2,100) | (2,100) | (2,153) | (2,206) |
| 1717-0141 BGN SPORTS COMP RISK M'MENT | - | - | - | - | - | - |
| 1717-0150 FINLEY REC RESERVE - INSURANCE | - | (5,030) | (7,100) | (7,200) | (7,416) | (7,638) |
| 1717-0152 FINLEY REC RESERVE GRANT | - | (11,220) | (11,220) | (11,220) | (11,557) | (11,903) |
| 1717-0155 FIN REC RES PLAYGROUND MTCE | - | (620) | (640) | (660) | (677) | (693) |

| | AMOUNT CARRIED FORWARD 2013/14 | 2014/15 REVISED BUDGET DECEMBER | 2015/16 REVISED BUDGET FORECAST | 2016/17 REVISED BUDGET FORECAST | 2017/18 REVISED BUDGET FORECAST | 2018/19 REVISED BUDGET FORECAST |
|--|---|--|--|--|--|--|
| SUPPORTED AND ENGAGED COMMUNITIES | | | | | | |
| 1717-0160 FINLEY REC RESERVE BLDG MTCE | - | (2,500) | (2,500) | (2,500) | (2,588) | (2,677) |
| 1717-0161 FIN REC RESERVE RISK M'MENT | - | - | - | - | - | - |
| 1717-0170 FINLEY SHOW GROUND - INSURANCE | - | (8,339) | (8,600) | (8,700) | (8,961) | (9,230) |
| 1717-0172 FINLEY SHOW GROUND GRANT | - | (11,485) | (11,485) | (11,485) | (11,830) | (12,184) |
| 1717-0173 FINLEY SHOWGROUND PRMF TOILET | - | (27,500) | - | - | - | - |
| 1717-0180 FINLEY SHOW GROUNDS BLDG MTCE | - | (2,500) | (2,500) | (2,500) | (2,630) | (2,763) |
| 1717-0181 FINLEY SHOW GROUND RISK M'MENT | - | - | - | - | - | - |
| 1717-0191 TOC REC RESERVE - INSURANCE | - | (3,587) | (3,800) | (3,900) | (4,017) | (4,138) |
| 1717-0192 TOC REC RESERVE GRANT | - | (11,140) | (11,140) | (11,140) | (11,474) | (11,818) |
| 1717-0194 TOC REC RES PLAYGROUND MTCE | - | (620) | (640) | (660) | (677) | (693) |
| 1717-0200 TOC REC RESERVE BLDG MTCE | - | (2,000) | (2,000) | (2,000) | (2,050) | (2,101) |
| 1717-0201 TOC REC RESERVE RISK M'MENT | - | - | - | - | - | - |
| 1717-0202 TOC REC RESERVE - DRAINAGE WORKS | - | - | - | - | - | - |
| 1717-0211 BGA REC RES CONTRIBUTION | - | - | - | - | - | - |
| 1717-0212 BGA REC RES CAPITAL WORKS | - | (4,900) | - | - | - | - |
| 1717-0213 BAROOGA NETBALL COURTS | - | (143) | - | - | - | - |
| 1717-0220 FINLEY REC RESERVE UPGRADES | - | (1,950) | - | - | - | - |
| 1717-0221 FINLEY REC RESERVE CONSTRUCTIO | (100,830) | (101,780) | - | - | - | - |
| 1717-0222 RECREATION RESERVES - SOLAR PANELS | (21,368) | (16,733) | - | - | - | - |
| 1717-0223 FINLEY REC RESERVE FITOUT | - | (5,110) | - | - | - | - |
| 1717-0224 BGA-REC RES Addition to Toilet | (13,845) | - | - | - | - | - |
| 1717-0225 BGN - REC RES Demo & New Shed | - | (29,300) | - | - | - | - |
| 1717-0226 FIN - FIN REC RES DEMO & NEW SHED | - | (11,900) | - | - | - | - |
| 1717-0229 BGN REC RES NETBALL COURTS | - | - | - | - | - | - |
| 1717-0500 FINLEY REC RESERVE - NEW BUILDING | - | - | - | - | - | - |
| 1717-0501 BAROOGA REC RESERVE - NEW BUILDING | - | - | - | - | - | - |
| 1717-0502 BAROOGA REC RESERVE - RENOVATION OF EXISTING | - | - | - | - | - | - |
| 1718-0000 PARKS & GARDENS MAINTENANCE | - | (278,500) | (288,300) | (298,400) | (305,860) | (313,507) |
| 1718-0050 FINLEY - LOCO DAM PARK | - | - | - | - | - | - |

| | AMOUNT CARRIED FORWARD 2013/14 | 2014/15 REVISED BUDGET DECEMBER | 2015/16 REVISED BUDGET FORECAST | 2016/17 REVISED BUDGET FORECAST | 2017/18 REVISED BUDGET FORECAST | 2018/19 REVISED BUDGET FORECAST |
|--|---|--|--|--|--|--|
| SUPPORTED AND ENGAGED COMMUNITIES | | | | | | |
| 1718-0101 PARKS - STORM EMERGENCY | - | - | - | - | - | - |
| 1718-0116 MINOR PARKS GARDEN ELECTRICITY | - | (12,750) | (13,200) | (13,700) | (14,180) | (14,676) |
| 1718-0117 MINOR PARK & GARDENS INSURANCE | - | (320) | (330) | (340) | (350) | (361) |
| 1718-0185 ALEXANDER GARDEN COMPETITION | - | (1,000) | (600) | (600) | (612) | (630) |
| 1718-0187 ASSET MANAGEMENT - TREES | - | - | - | - | - | - |
| 1718-0201 ROTARY PARK PLAYGROUND | (10,000) | (10,000) | - | - | - | - |
| 1718-0205 BERRIGAN APEX PARK - RLCIP | - | - | - | - | - | - |
| 1718-0207 TOCUMWAL BOAT RAMP IMPROVEMENTS | (7,537) | (7,537) | - | - | - | - |
| 1718-0212 FORESHORE RESTORATION WORKS | - | - | - | - | - | - |
| 1718-0213 FLAG POLES TOWN ENTRIES | - | - | - | - | - | - |
| 1718-0215 FINLEY SKATE PARK | - | (935) | - | - | - | - |
| 1718-0220 TOCUMWAL SKATE PARK | - | (935) | - | - | - | - |
| 1718-0225 BGA BOTANICAL GARDENS TOILETS | - | (100,000) | - | - | - | - |
| 1719-0584 BEAUTIFICATION OF DEAN ST ROUNDABOUT | (96,762) | (96,762) | - | - | - | - |
| 2120-1500 RURAL FIRE SERVICE - SUNDRY INCOME | - | - | - | - | - | - |
| 2120-1702 INCOME - SALE OF OLD RFS TRUCKS | - | - | - | - | - | - |
| 2120-1704 INCOME - RFS REIMBURSEMENT | - | - | - | - | - | - |
| 2120-1950 RFS OPERATIONAL GRANT (B&C) | - | 40,700 | 54,732 | 41,500 | 42,538 | 43,602 |
| 2120-1951 RFS EQUIPMENT GRANT | - | - | - | - | - | - |
| 2120-1952 RFS EQUIPMENT (IN-KIND) GRANT | - | - | - | - | - | - |
| 2120-1953 RURAL FIRE TRUCKS (IN-KIND) GRANT | - | - | - | - | - | - |
| 2120-2500 FIRE PROTECTION PLANT DEPCN | - | (31,400) | (32,300) | (33,300) | (34,299) | (35,328) |
| 2120-2504 RURAL FIRE BRIGADE BLDG DEPCN | - | (3,300) | (3,400) | (3,500) | (3,605) | (3,713) |
| 2120-4010-0000 FIRE PROTECTION DEPCN CONTRA | - | 42,400 | 43,700 | 45,000 | 46,350 | 47,741 |
| 2200-1500 COMP ANIMALS MICROCHIP FEES INCL GST | - | 400 | 400 | 400 | 412 | 424 |
| 2200-1810 COMPANION ANIMAL REGISTRATION FEES | - | 5,200 | 5,200 | 5,200 | 5,330 | 5,463 |
| 2200-1811 COMPANION ANIMAL DLG REIMBURSEMENTS | - | 4,000 | 4,000 | 4,000 | 4,078 | 4,157 |
| 2200-1815 IMPOUNDING DOG FEES & FINES GST FREE | - | 5,000 | 5,000 | 5,000 | 5,081 | 5,164 |
| 2200-1829 IMPOUNDING FINES & COSTS | - | 1,100 | 1,100 | 1,100 | 1,133 | 1,167 |

| | AMOUNT CARRIED FORWARD 2013/14 | 2014/15 REVISED BUDGET DECEMBER | 2015/16 REVISED BUDGET FORECAST | 2016/17 REVISED BUDGET FORECAST | 2017/18 REVISED BUDGET FORECAST | 2018/19 REVISED BUDGET FORECAST |
|--|---|--|--|--|--|--|
| SUPPORTED AND ENGAGED COMMUNITIES | | | | | | |
| 2200-1896 SALES OF ANIMALS | - | - | - | - | - | - |
| 2200-2502-0000 ANIMAL CONTROL EQUIPMENT DEPCN | - | (500) | (500) | (500) | (515) | (530) |
| 2200-2504-0000 ANIMAL CONTROL BLDG DEPCN | - | (1,100) | (1,100) | (1,100) | (1,133) | (1,167) |
| 2400-1704 INCOME - SES REIMBURSEMENT | - | - | - | - | - | - |
| 2400-2504 SES DEPCN | - | (7,800) | (8,000) | (8,200) | (8,446) | (8,699) |
| 2700-1812 FOOD CONTROL FEES | - | 5,200 | 5,200 | 5,200 | 5,506 | 5,821 |
| 2750-1812 Insect/Vermin/Pest Control Fees | - | 2,065 | - | - | - | - |
| 2850-2504 CHILD HEALTH CTR BUILD DEPCN | - | (5,900) | (6,100) | (6,300) | (6,489) | (6,684) |
| 3100-1840 PORTSEA CAMP DEPOSITS | - | 2,000 | 2,000 | 2,000 | 2,050 | 2,101 |
| 3100-1855 Youth Services Donations - GST Free | - | 900 | - | - | - | - |
| 3100-1950 YOUTH WEEK GRANT REVENUE | - | 1,200 | 1,200 | 1,200 | 1,230 | 1,261 |
| 3200-1854 EARLY INT - CONTRIBUTION | - | - | - | - | - | - |
| 3200-1855 EARLY INT - DONATIONS GST FREE | - | 1,355 | - | - | - | - |
| 3200-1926 EARLY INT TRANSFER FROM RESERVE | - | - | - | - | - | - |
| 3200-1950 DADHC GRANT (INC GST) | - | 74,576 | 74,576 | 74,576 | 76,440 | 78,351 |
| 3200-1951 EARLY INTERVENTION AUST GRANT | - | - | - | - | - | - |
| 3200-1952 KURRAJONG GRANT | - | - | - | - | - | - |
| 3200-1956 BURNSIDE GRANT | - | - | - | - | - | - |
| 3200-1957 FNSW GRANT - BJC NETWORK | - | - | - | - | - | - |
| 3200-1958 EARLY INT ECIA NSW GRANT SIBLINGS | - | - | - | - | - | - |
| 3200-2026 EARLY INTERVENTION TRANSFER TO RESERVE | - | - | - | - | - | - |
| 3200-2502 EARLY INTERVENTION DEPRECIATION EXPE | - | - | - | - | - | - |
| 3305-1839 SOCIAL SUPPORT - EXTERNAL INCOME | - | - | - | - | - | - |
| 3305-1840 SOCIAL SUPPORT - CLIENT CONTRIBUTION | - | - | - | - | - | - |
| 3305-1950 SOCIAL SUPPORT - DADHC OP GRANT | - | 18,570 | - | - | - | - |
| 3305-1951 SOCIAL SUPPORT - DADHC CAPITAL GRANT | - | - | - | - | - | - |
| 3305-1952 SOCIAL SUPPORT - DOHA OP GRANT | - | 7,020 | - | - | - | - |
| 3310-1839 MEALS - EXTERNAL INCOME | - | 855 | - | - | - | - |
| 3310-1840 MEALS - CLIENT CONTRIBUTION | - | 5,000 | - | - | - | - |

| | AMOUNT CARRIED FORWARD 2013/14 | 2014/15 REVISED BUDGET DECEMBER | 2015/16 REVISED BUDGET FORECAST | 2016/17 REVISED BUDGET FORECAST | 2017/18 REVISED BUDGET FORECAST | 2018/19 REVISED BUDGET FORECAST |
|--|---|--|--|--|--|--|
| SUPPORTED AND ENGAGED COMMUNITIES | | | | | | |
| 3310-1926 HACC TRANSFER FROM RESERVE | - | - | 143,691 | - | - | - |
| 3310-1950 MEALS - DADHC OPERATING GRANT | - | 37,150 | - | - | - | - |
| 3310-1951 MEALS - DADHC CAPTIAL GRANT | - | - | - | - | - | - |
| 3310-1952 MEALS - DOHA OPERATING GRANT | - | 7,020 | - | - | - | - |
| 3310-2026 HACC TRANSFER TO RESERVE | - | - | - | - | - | - |
| 3315-1839 HOME MODS - EXTERNAL INCOME | - | 1,650 | - | - | - | - |
| 3315-1840 HOME MODS - CLIENT CONTRIBUTION | - | 4,500 | - | - | - | - |
| 3315-1950 HOME MODS - DADHC OPERATIING GRANT | - | 37,150 | - | - | - | - |
| 3315-1951 HOME MODS - DADHC CAPITAL GRANT | - | - | - | - | - | - |
| 3315-1952 HOME MODS - DOHA OPERATIING GRANT | - | 10,100 | - | - | - | - |
| 3315-2502 DEPRECIATION OF PLANT & EQUIPMENT | - | (400) | - | - | - | - |
| 3320-1839 HOME MTCE - EXTERNAL INCOME | - | 210 | - | - | - | - |
| 3320-1840 HOME MTCE - CLIENT CONTRIBUTION | - | 1,500 | - | - | - | - |
| 3320-1950 HOME MTCE - DADHC OPERATING GRANT | - | 18,570 | - | - | - | - |
| 3320-1951 HOME MTCE - DADHC CAPITAL GRANT | - | - | - | - | - | - |
| 3320-1952 HOME MTCE - DOHA OPERATING GRANT | - | 3,860 | - | - | - | - |
| 3320-2504 SENIOR CITIZENS CTR DEPCN | - | (5,400) | - | - | - | - |
| 3325-1839 TRANSPORT - EXTERNAL INCOME | - | 10,000 | - | - | - | - |
| 3325-1840 TRANSPORT - CLIENT CONTRIBUTION | - | 10,000 | - | - | - | - |
| 3325-1950 TRANSPORT - DADHC OP GRANT | - | 102,400 | - | - | - | - |
| 3325-1951 TRANSPORT - DADHC CAPITAL GRANT | - | - | - | - | - | - |
| 3325-1952 TRANSPORT - DOHA OP GRANT | - | 17,850 | - | - | - | - |
| 3330-1500 NON EMERGENCY HEALTH TRANS. USER FEE | - | - | - | - | - | - |
| 3330-1950 NON EMERGENCY HEALTH TRANS. FUNDING | - | - | - | - | - | - |
| 3335-1828 SENIOR CITIZENS HALL | - | - | - | - | - | - |
| 3335-1950 OTHER GRANTS | - | - | - | - | - | - |
| 3340-1950 HACC - DOHA TRANSITION FUNDING | - | - | - | - | - | - |
| 3600-1200 ENVIRONMENTAL SERVICES FINES INCOME | - | - | - | - | - | - |
| 3850-1812 CEMETERY CHARGES - SHIRE INCLUDING G | - | 99,000 | 102,000 | 105,000 | 107,625 | 110,316 |

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|---|---|--|--|--|--|--|
| SUPPORTED AND ENGAGED COMMUNITIES | | | | | | |
| 3850-1815 CEMETERY CHARGES - PLAQUES | - | 8,000 | 8,000 | 8,000 | 8,200 | 8,405 |
| 3850-1816 CEMETERY CHARGES - MONUMENTS | - | 545 | - | - | - | - |
| 3850-1926 CEMETERY TRANSFER FROM RESERVE | - | - | - | - | - | - |
| 3850-2026 CEMETERY TRANSFER TO RESERVE | - | - | - | - | - | - |
| 3850-2500 CEMETERY LAND IMPROVEMENTS DEPCN | - | (600) | (600) | (600) | (618) | (637) |
| 3850-2518 CEMETERY DEPCN | - | (200) | (200) | (200) | (206) | (212) |
| 3900-2504 PUBLIC CONVENIENCES DEPCN | - | (4,600) | (4,700) | (4,800) | (4,944) | (5,092) |
| 4110-1000-0001 WATER CHARGES - BGA | - | 390,000 | 412,686 | 422,686 | 432,818 | 432,151 |
| 4110-1000-0002 WATER CHARGES - BGN | - | 266,000 | 280,643 | 286,643 | 292,732 | 296,170 |
| 4110-1000-0003 WATER CHARGES - FIN | - | 515,000 | 543,737 | 556,737 | 570,410 | 574,446 |
| 4110-1000-0004 WATER CHARGES - TOC | - | 571,500 | 603,575 | 618,575 | 633,767 | 629,904 |
| 4110-1000-0005 WATER CHARGES - NON RATEABLE | - | 45,000 | 47,462 | 48,462 | 49,478 | 50,871 |
| 4110-1080 LESS WATER CHARGES WRITTEN OFF | - | (3,000) | (3,000) | (3,500) | (3,588) | (3,677) |
| 4110-1082 LESS WATER CHARGES D/DEBT EXPENSE | - | (5,000) | (5,000) | (5,000) | (5,125) | (5,253) |
| 4110-1095 LESS WATER PENSION REBATE - BGN | - | (85,000) | (87,500) | (90,000) | (92,250) | (94,556) |
| 4110-1500 WATER CONSUMPTION - BGN SHIRE | - | 650,000 | 650,000 | 650,000 | 666,250 | 682,906 |
| 4110-1501 WATER - STANDPIPE SALES | - | 3,150 | 3,300 | 3,400 | 3,485 | 3,572 |
| 4110-1502 WATER CONNECTION FEES - GST FREE | - | 20,000 | 20,900 | 21,900 | 22,520 | 23,156 |
| 4110-1503 WATER DELIVERIES INCOME | - | 15,700 | 16,400 | 17,200 | 17,700 | 18,213 |
| 4110-1504 SALE OF HIGH SECURITY WATER | - | 287,545 | 50,000 | 50,000 | 51,250 | 52,531 |
| 4110-1506 WATER - RENT ON COUNCIL HOUSES | - | 3,380 | 3,448 | 3,380 | 3,465 | 3,551 |
| 4110-1507 WATER - DISCONNECTION FEE | - | 500 | 500 | 500 | 513 | 525 |
| 4110-1509 WATER SUNDRY INCOME - INC GST | - | 2,000 | 2,000 | 2,000 | 2,050 | 2,101 |
| 4110-1511 LEGAL COST RECOVERY | - | (2,000) | (2,000) | (2,000) | (2,050) | (2,101) |
| 4110-1512 PRIVATE WORKS INCOME - WATER | - | 500 | 500 | 500 | 513 | 525 |
| 4110-1601 SECT. 64 CONT. WATER - BGA | - | - | - | - | - | - |
| 4110-1602 SECT. 64 CONT. WATER - BER | - | - | - | - | - | - |
| 4110-1603 SECT. 64 CONT. WATER - FIN | - | - | - | - | - | - |
| 4110-1604 SECT. 64 CONT. WATER - TOC | - | - | - | - | - | - |

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|---|---|--|--|--|--|--|
| SUPPORTED AND ENGAGED COMMUNITIES | | | | | | |
| 4110-1611 SECT. 64 CONT. WATER PURCHASE - BGA | - | - | - | - | - | - |
| 4110-1612 SECT. 64 CONT. WATER PURCHASE - BER | - | - | - | - | - | - |
| 4110-1613 SECT. 64 CONT. WATER PURCHASE - FIN | - | - | - | - | - | - |
| 4110-1614 SECT. 64 CONT. WATER PURCHASE - TOC | - | - | - | - | - | - |
| 4110-1840 INTEREST ON INVESTMENTS | - | 50,000 | 50,000 | 50,000 | 51,500 | 53,045 |
| 4110-1926 WATER TRANSFER FROM RESERVE | - | 493,029 | 100,024 | 190,735 | - | - |
| 4110-1927 SECT 64 CONT. - TRANSFER TO RESERVE | - | - | - | - | - | - |
| 4110-1951 WATER CHARGES PENSION SUBSIDY | - | 46,841 | 48,000 | 49,500 | 50,738 | 52,006 |
| 4110-1954 GRANT - DROUGHT WORKS | - | - | - | - | - | - |
| 4110-2026 WATER SUPPLIES TRANSFER TO RESERVE | 797,628 | - | - | - | (107,970) | (147,337) |
| 4210-2545 WATER MAINS RETIC & METERS - DEPCN | - | (245,800) | (253,200) | (260,800) | (268,624) | (276,683) |
| 4240-2545 WATER TREATMENT WORKS - DEPCN | - | (287,500) | (296,100) | (305,000) | (314,150) | (323,575) |
| 4240-4710 WATER DEPCN CONTRA | - | 536,100 | 552,200 | 568,800 | 585,864 | 603,440 |
| 4250-2504 WATER HOUSING TOC - DEPCN | - | (2,800) | (2,900) | (3,000) | (3,090) | (3,183) |
| 6100-1501 LIBRARY SUNDRY INCOME INCL GST | - | 2,500 | 2,500 | 2,500 | 2,563 | 2,627 |
| 6100-1502 FRIENDS OF THE LIBRARY | - | 500 | 500 | 500 | 512 | 525 |
| 6100-1503 LIBRARY ROOM HIRE CHARGES | - | 900 | 300 | 300 | 309 | 318 |
| 6100-1820 LIBRARY FEES INCLUDING GST | - | 2,500 | 2,500 | 3,000 | 3,090 | 3,183 |
| 6100-1821 LIBRARY FINES GST FREE | - | 800 | 800 | 1,000 | 1,030 | 1,061 |
| 6100-1822 INTER LIBRARY LOAN FEES | - | 200 | 200 | 200 | 206 | 212 |
| 6100-1823 BERRIGAN SHIRE BOOK CLUBS | - | 1,000 | 1,000 | 1,000 | 1,025 | 1,051 |
| 6100-1827 SALE OF DENISON STREET BUILDING | - | - | - | - | - | - |
| 6100-1950 LIBRARY SERVICE GRANTS | - | 27,282 | 32,000 | 32,000 | 32,000 | 33,000 |
| 6100-1951 LIBRARY LOCAL SPECIAL PROJECTS GRANT | - | 12,718 | 8,200 | 8,300 | 8,508 | 8,720 |
| 6100-1952 E-BOOKS GRANT** | - | - | - | - | - | - |
| 6100-1953 LITERARY LUNCH/WRITING FESTIVAL GRANT | - | - | - | - | - | - |
| 6100-1954 LIBRARY TRAINEESHIP WAGE SUBSIDY | - | - | - | - | - | - |
| 6100-1955 SENIORS WEEK GRANT PROGRAM | - | - | - | - | - | - |
| 6100-1957 RLCIP GRANT | - | - | - | - | - | - |

| | AMOUNT CARRIED FORWARD 2013/14 | 2014/15 REVISED BUDGET DECEMBER | 2015/16 REVISED BUDGET FORECAST | 2016/17 REVISED BUDGET FORECAST | 2017/18 REVISED BUDGET FORECAST | 2018/19 REVISED BUDGET FORECAST |
|--|---|--|--|--|--|--|
| SUPPORTED AND ENGAGED COMMUNITIES | | | | | | |
| 6100-1958 LIBRARY DEVELOPMENT GRANT | - | - | - | - | - | - |
| 6100-1959 NSW CHILDRENS WEEK COUNCIL GRANT | - | - | - | - | - | - |
| 6100-1960 TECH SAVY SENIORS PROGRAM | - | - | - | - | - | - |
| 6100-1961 BROADBAND FOR SENIORS | - | - | - | - | - | - |
| 6100-2502 LIBRARY EQUIPMENT DEPCN | - | (11,800) | (12,200) | (12,600) | (12,978) | (13,367) |
| 6100-2504 LIBRARY BLDG DEPCN | - | (47,600) | (49,000) | (50,500) | (52,015) | (53,575) |
| 6100-2518 LIBRARY BOOKS DEPCN | - | (89,100) | (91,800) | (94,600) | (97,438) | (100,361) |
| 6200-1951 Lalaly Hall Volunteer Grant | - | - | - | - | - | - |
| 6200-1952 RETREAT HALL VOLUNTEER GRANT | - | - | - | - | - | - |
| 6200-1953 RETREAT HALL FRRR GRANT | - | 3,025 | - | - | - | - |
| 6200-1954 RETREAT HALL CBP GRANT | - | - | - | - | - | - |
| 6200-2504 PUBLIC HALLS DEPRECIATION | - | (162,800) | (167,700) | (172,700) | (177,881) | (183,217) |
| 6320-1500 HERITAGE FUND REVENUE | - | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 |
| 6320-1950 HERITAGE ADVISORY SERVICE GRANT | - | - | - | - | - | - |
| 6320-1951 LOCAL HERITAGE FUND GRANT | - | 5,000 | 5,000 | 5,000 | 5,125 | 5,253 |
| 6330-1500 CULTURAL ACTIVITIES INCOME | - | - | - | - | - | - |
| 6330-1600 INTERNATIONAL WOMENS DAY INCOME | - | 500 | 500 | 500 | 513 | 525 |
| 6330-1951 INTERNATIONAL WOMENS DAY GRANT | - | - | - | - | - | - |
| 6400-1828 USER CHARGES - SWIMMING POOLS | - | 66,000 | 66,000 | 69,000 | 70,725 | 72,493 |
| 6400-1829 RECOVERIES FOR LIFEGUARDS | - | 72,070 | 90,800 | 76,840 | 79,146 | 81,520 |
| 6400-1950 SWIMMING POOL GRANT RLCIP Rd 3 | - | - | - | - | - | - |
| 6400-2500 SWIMMING POOL OTHER STRUCUTURES DEPCN | - | (19,800) | (20,400) | (21,000) | (21,630) | (22,279) |
| 6400-2504 SWIMMING POOL BUILDINGS DEPCN | - | (11,500) | (11,800) | (12,200) | (12,566) | (12,943) |
| 6500-1315 TOCUMWAL FOOTBALL NETBALL CLUB LEASE | - | 500 | 500 | 500 | 513 | 525 |
| 6500-1500 RECREATION RESERVE - SUNDRY REVENUE | - | - | - | - | - | - |
| 6500-1949 BGA REC RESERVE PROJECT CONTRIBUTION | - | - | - | - | - | - |
| 6500-1950 RECREATION RESERVE GRANTS | - | - | - | - | - | - |
| 6500-1956 TOC REC RESERVE DRAINAGE -COMMITTEE CONTRIBUTION | - | - | - | - | - | - |
| 6500-1957 FINLEY RECREATION RESERVE PROJECT CONTRIBUTIONS | 173,000 | 173,000 | - | - | - | - |

| | AMOUNT CARRIED FORWARD 2013/14 | 2014/15 REVISED BUDGET DECEMBER | 2015/16 REVISED BUDGET FORECAST | 2016/17 REVISED BUDGET FORECAST | 2017/18 REVISED BUDGET FORECAST | 2018/19 REVISED BUDGET FORECAST |
|--|---|--|--|--|--|--|
| SUPPORTED AND ENGAGED COMMUNITIES | | | | | | |
| 6500-1958 FINLEY RECREATION RESERVE PROJECT GRANT | 300,000 | 300,000 | - | - | - | - |
| 6500-1960 BGA REC RES PROJECT CONTRIB | | - | - | - | - | - |
| 6500-1961 BGA REC RES PROJECT IN-KIND | | - | - | - | - | - |
| 6500-1962 FIN REC RESERVE CROWN LANDS GRANT | - | - | - | - | - | - |
| 6500-1963 FINLEY SHOWGROUND PRMF GRANT | - | 27,500 | - | - | - | - |
| 6500-1965 BGN SPORTS GROUND DEMO & NEW SHED | - | 25,000 | - | - | - | - |
| 6500-2500 RECREATION RESERVES PLANT & EQUIPMENT DEPCN | - | (3,800) | (3,900) | (4,000) | (4,120) | (4,244) |
| 6500-2502 RECREATION RESERVES OTHER STRUCTURES DEPCN | - | (9,200) | (9,500) | (9,800) | (10,094) | (10,397) |
| 6500-2518 RECREATION RESERVES BUILDINGS DEPCN | - | (231,200) | (238,100) | (245,200) | (252,556) | (260,133) |
| 6600-1501 SECT.94 PUBLIC OPEN SPACE BAROOGA | - | - | - | - | - | - |
| 6600-1502 SECT.94 PUBLIC OPEN SPACE BERRIGAN | - | - | - | - | - | - |
| 6600-1503 SECT.94 PUBLIC OPEN SPACE FINLEY | - | - | - | - | - | - |
| 6600-1504 SECT.94 PUBLIC OPEN SPACE TOCUMWAL | - | - | - | - | - | - |
| 6600-1505 SECT 94 PUBLIC OPEN SPACE RES TRN | - | - | - | - | - | - |
| 6600-1821 USER CHARGES - TOC FORESHORE RES | - | - | - | - | - | - |
| 6600-1956 NSW MARITIME GRANT- TOCUMWAL BOAT RAMP | - | - | - | - | - | - |
| 6600-1958 MURRAY CMA GRANT - KELLY ST RESERVE | - | - | - | - | - | - |
| 6600-1959 NSW MARITIME GRANT- TOCUMWAL FORESHORE RESTORATION | - | - | - | - | - | - |
| 6600-1960 FORESHORE COMMITTEE- TOCUMWAL FORESHORE RESTORATIO | - | - | - | - | - | - |
| 6600-1961 FINLEY LAKE GRANT | | - | - | - | - | - |
| 6600-2500 PARKS & GARDENS DEPCN | - | (38,700) | (39,900) | (41,100) | (42,333) | (43,603) |
| 6600-2518 PARKS & GARDENS DEPCN | - | (2,900) | (3,000) | (3,100) | (3,193) | (3,289) |
| CEMETERYCAPEX CEMETERY CAPITAL EXPENDITURE | - | - | (20,000) | (5,000) | (5,000) | (5,000) |
| COMMAMENCAPEX COMMUNITY AMENITIES CAPITAL EXPENDITURE | - | - | (10,000) | (100,000) | (20,000) | (20,000) |
| COMMAMENCAPINC COMMUNITY AMENITIES CAPITAL INCOME | - | - | - | - | - | - |
| EMERGCAPEXP EMERGENCY SERVICES CAPITAL EXPENDITURE | - | - | - | - | - | - |
| EMERGCAPINC EMERGENCY SERVICES CAPITAL INCOME | - | - | - | - | - | - |
| ENVSERVICESCAPEXP ENVIRONMENTAL SERVICES CAPITAL EXPENDITURE | - | - | - | - | - | - |
| HACCADMIN HACC ADMIN FEES | - | (41,100) | | - | - | - |

| | AMOUNT CARRIED FORWARD 2013/14 | 2014/15 REVISED BUDGET DECEMBER | 2015/16 REVISED BUDGET FORECAST | 2016/17 REVISED BUDGET FORECAST | 2017/18 REVISED BUDGET FORECAST | 2018/19 REVISED BUDGET FORECAST |
|--|---|--|--|--|--|--|
| SUPPORTED AND ENGAGED COMMUNITIES | | | | | | |
| HALLSCAPEXP PUBLIC HALLS CAPITAL EXPENDITURE | - | - | (20,000) | (200,000) | (180,000) | (50,000) |
| LIBRARYCAPEXP LIBRARIES CAPITAL EXPENDITURE | - | - | (10,000) | (10,000) | - | - |
| LIBRARYCAPINC LIBRARIES CAPITAL INCOME | - | - | - | - | - | - |
| PARKSCAPEXP PARKS AND RECREATION AREAS CAPITAL EXPENDITURE | - | - | (50,000) | (50,000) | - | - |
| PARKSCAPINC PARKS AND RECREATION AREAS CAPITAL INCOME | - | - | - | - | - | - |
| POOLCAPEXP SWIMMING POOLS CAPITAL EXPENDITURE | - | - | - | (40,000) | (20,000) | - |
| POOLCAPINC SWIMMING POOLS CAPITAL INCOME | - | - | - | - | - | - |
| RECRESERVECAPEXP RECREATION RESERVES CAPITAL EXPENDITURE | - | - | - | - | - | - |
| RECRESERVECAPINC RECREATION RESERVES CAPITAL INCOME | - | - | - | - | - | - |
| WSCAPEXP WATER SUPPLIES CAPITAL EXPENDITURE | - | - | (572,000) | (659,000) | (513,000) | (456,000) |
| WSCAPINC WATER SUPPLIES CAPITAL INCOME | - | - | - | - | - | - |

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| | AMOUNT CARRIED FORWARD 2013/14 | 2014/15 REVISED BUDGET DECEMBER | 2015/16 REVISED BUDGET FORECAST | 2016/17 REVISED BUDGET FORECAST | 2017/18 REVISED BUDGET FORECAST | 2018/19 REVISED BUDGET FORECAST |
|---|---|--|--|--|--|--|
| DIVERSE AND RESILIENT BUSINESS | | | | | | |
| TOTAL PROJECTED BUDGET | 335,846 | (864,064) | (689,400) | (815,970) | (772,287) | (813,932) |
| 1200-1926 WORKS TRANSFER FROM RESERVE | - | - | - | - | - | - |
| 1200-2026 WORKS TRANSFER TO RESERVE | - | (350,000) | - | - | - | - |
| 1213-0108 FRUIT FLY MITIGATION STRATEGY | (5,000) | (10,000) | (5,000) | - | - | - |
| 1812-0105 PINE LODGE PIT OPERATING EXPEN | - | (76,750) | (87,900) | (87,800) | (89,984) | (92,223) |
| 1812-0106 RATCLIFFS PIT FENCING | - | - | - | - | - | - |
| 1812-0110 PEPPERTREE RD PIT RESTORATION | - | - | - | - | - | - |
| 1911-0183 TOC-AERO RUNWAY 9-27 BITUMEN | (10,000) | - | - | - | - | - |
| 1920-0115 BGN AERODROME GROUNDS MTCE | - | (2,000) | (2,000) | (2,000) | (2,050) | (2,101) |
| 1920-0170 TOC AERODROME OPERATING EXPENS | - | (69,513) | (60,000) | (60,000) | (61,500) | (63,038) |
| 1920-0171 TOC AERODROME - INSURANCE | - | (1,450) | (1,070) | (1,110) | (1,143) | (1,178) |
| 1920-0172 LIBERATOR INSURANCE | - | (110) | (110) | (110) | (113) | (117) |
| 1920-0175 TOC AERODROME BLDG MTCE | - | (3,000) | (3,000) | (3,000) | (3,050) | (3,101) |
| 1920-0180 TOC AERO - ENTRY IMPROVEMENTS | - | - | - | - | - | - |
| 1920-0181 TOC AERO-APRON AREA HEAVY PATC | (17,215) | (30,000) | - | - | - | - |
| 1920-0182 TOC-AERO REMARK LINES-RUNWAYS | (9,858) | (43,768) | - | - | - | - |
| 1920-0183 TOC-AERO RUNWAY 9-27 BITUMEN | (6,188) | - | - | - | - | - |
| 1920-0184 TOC AERO RUNWAY 18-36 HEAVY PA | (28,110) | (28,000) | - | - | - | - |
| 1920-0185 TOC AERO RUNWAY 18- 36 BITUMEN | - | (14,860) | - | - | - | - |
| 1920-0186 TOC AERO TERMINAL ACCESS RD | - | (230) | - | - | - | - |
| 1920-0187 TOC AERO PERIMETER AND TAXIWAY | - | (10,000) | - | - | - | - |
| 1920-0190 AERODROME SUBDIVISION WORKS | - | - | - | - | - | - |
| 1920-0193 AERODROME DRAINAGE IMPROVEMENTS | - | (20,000) | - | - | - | - |
| 1920-0194 AERODROME DRAINAGE IMPROVEMENTS | - | - | - | - | - | - |
| 1920-0200 AERODROME ADMIN CHARGES | - | (28,200) | (29,000) | (29,900) | (29,900) | (29,900) |
| 2011-0105 TOC CARAVAN PARK OPERATING EXP | - | (3,200) | - | - | - | - |
| 2011-0108 TOC CARAVAN PARK INSURANCE EXP | - | (1,230) | (1,270) | (1,310) | (1,349) | (1,390) |
| 2011-0120 BGN CARAVAN PARK OPERATING EXP | - | (2,000) | (500) | (500) | (513) | (525) |
| 2011-0125 BGN CARAVAN PARK - INSURANCE | - | (410) | (420) | (430) | (443) | (456) |

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|---|---|--|--|--|--|--|
| DIVERSE AND RESILIENT BUSINESS | | | | | | |
| 2011-0126 BGN CARAVAN PARK DONATIONS EXP | - | - | (5,000) | (5,000) | (5,125) | (5,253) |
| 2011-0135 BGN CARAVAN PARK BLDG MTCE | - | (21,500) | (2,000) | (2,000) | (2,050) | (2,101) |
| 2012-0120 TOC TOURISM INFO OPERATING EXP | - | - | - | - | - | - |
| 2012-0122 TOC TOURISM INFO BLDG MTCE | - | (1,260) | - | - | - | - |
| 2012-0124 TOC TOURISM INFO - INSURANCE | - | (880) | (910) | (940) | (968) | (997) |
| 2012-0190 TOCUMWAL VIC | - | (50,000) | - | - | - | - |
| 2012-0196 TOURISM STRATEGIC PLAN | (24,750) | (64,750) | (75,000) | (75,000) | (75,000) | (75,000) |
| 2012-0197 REGIONAL TOURISM CONTRIBUTION - MRTB | - | (13,010) | (13,010) | (13,010) | (13,250) | (13,497) |
| 2012-0198 TOURISM INITIATIVES | - | (7,000) | (10,000) | (10,000) | (10,300) | (10,609) |
| 2012-0199 TOURISM ADMIN CHARGES | - | (34,800) | (35,800) | (36,900) | (36,900) | (36,900) |
| 2012-0200 TOURISM EVENTS GRANTS | - | (20,000) | (20,000) | (20,000) | (20,045) | (20,091) |
| 2013-0119 MURRAY HUME BUSINESS ENTERPRISE | - | (5,000) | (5,000) | (5,000) | (5,000) | (5,000) |
| 2013-0120 TOCUMWAL INTER-MODEL PRECINCT PROJECT | (10,200) | (10,200) | - | - | - | - |
| 2013-0121 FOOD BOWL INLAND RAIL ALLIANCE | - | (3,000) | - | - | - | - |
| 2013-0125 BUSINESS DEVELOPMENT GROUP AND INDUSTRY SUPPORT | - | - | - | - | - | - |
| 2013-0205 ECONOMIC DEVELOPMENT OFFICER | - | (112,300) | (101,700) | (114,000) | (117,420) | (120,943) |
| 2013-0210 ECONOMIC DEVEL. STAFF TRAINING/CONFERENCES | - | (2,000) | (2,000) | (2,000) | (2,040) | (2,081) |
| 2013-0220 ECON DEV. WEBSITE SUBSCRIPTION | (4,100) | (4,100) | - | - | - | - |
| 2013-0240 ECON. DEV. OFFICER OFFICE EXPENSES | - | (1,000) | (1,000) | (1,000) | (1,025) | (1,051) |
| 2013-0241 ECON. DEV. OFFICER - TELEPHONE | - | (800) | (800) | (800) | (828) | (857) |
| 2014-0115 SALEYARD OTHER OPERATING EXPEN | - | (2,000) | (2,000) | (2,000) | (2,050) | (2,101) |
| 2014-0117 SALEYARD RATES | - | - | - | - | - | - |
| 2014-0120 SALEYARD EQUIP MTCE | - | (100) | (100) | (100) | (103) | (105) |
| 2014-0122 SALEYARD - INSURANCE | - | (7,220) | (7,990) | (8,260) | (8,508) | (8,763) |
| 2014-0130 SALEYARD BLDG MTCE | - | (1,000) | (1,000) | (1,000) | (1,025) | (1,051) |
| 2014-0145 SALEYARD ADMIN CHARGES | - | (8,100) | (8,300) | (8,500) | (8,500) | (8,500) |
| 2014-0538 PUMP REPLACEMENT | - | (5,000) | (5,000) | (5,000) | (5,150) | (5,305) |
| 2015-0105 INDUSTRIAL & ECONOMIC DEVELOPMENT | - | (8,500) | (8,500) | (8,500) | (8,713) | (8,930) |
| 2015-0106 STUDENT ACCOMMODATION SPONSORSHIP | - | (5,000) | (4,000) | (4,000) | (4,120) | (4,244) |

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|--|---|--|--|--|--|--|
| DIVERSE AND RESILIENT BUSINESS | | | | | | |
| 2015-0107 CONTRIBUTION TO RAMROC | - | (14,000) | (14,700) | (15,400) | (15,862) | (16,338) |
| 2015-0110 EMPLOYMENT SCHOLARSHIP ADMIN | - | - | - | - | - | - |
| 2015-0120 Murray Darling Confernce bid | - | (3,380) | (20,000) | - | - | - |
| 2015-0140 REAL ESTATE DEVELOPMENT- LEGAL | - | (1,710) | - | - | - | - |
| 2015-0141 COMMERCIAL LAND - AGENTS FEES | - | - | - | - | - | - |
| 2015-0142 Real Estate - Aerodrome Promo | - | (6,930) | - | - | - | - |
| 2015-0145 REAL ESTATE DEVELOPMENT - RATE | - | (7,300) | (2,780) | (2,860) | (2,932) | (3,005) |
| 2015-0150 RILEY CRT REHABILITATION (INGO RENNER) | - | - | - | - | - | - |
| 2015-0151 INGO RENNER DR LAND | - | - | - | - | - | - |
| 2015-0152 CARTER LANE LAND | - | - | - | - | - | - |
| 2015-0165 BUSINESS & ENVIRONMENT AWARDS | - | (18,000) | (18,000) | (18,000) | (18,450) | (18,914) |
| 2015-0180 BUSINESS DEVELOPMENT ADMIN CHA | - | (100,900) | (103,900) | (107,000) | (107,000) | (107,000) |
| 2015-0181 NSW RURAL DOCTORS NETWORK BURS | - | (3,300) | (3,300) | (3,300) | (3,399) | (3,501) |
| 2015-0188 REGIONAL CAREERS ENHANCEMENT | - | (6,000) | (6,000) | (6,000) | (6,180) | (6,365) |
| 2015-0189 COBRAM & DISTRICT FOODBANK DON | - | (5,000) | - | (5,000) | - | (5,000) |
| 2015-0190 CONTRIBUTION TO CHAMBER EXEC O | - | (40,000) | - | - | - | - |
| 2016-0120 RISK MANAGEMENT - TRAINING | - | (3,000) | (3,000) | (3,500) | (3,570) | (3,641) |
| 2016-0205 RISK MANAGEMENT - SALARIES | - | (109,200) | (112,900) | (114,000) | (117,420) | (120,943) |
| 2016-0241 RISK MANAGEMENT - TELEPHONE | - | (1,000) | (1,000) | (1,000) | (1,035) | (1,071) |
| 2016-0242 RISK MANAGEMENT - VEHICLE | - | (21,840) | (21,840) | (21,840) | (22,277) | (22,722) |
| 2019-0155 WRITE OFF BAD DEBTS - P/WORKS | - | (3,000) | (3,000) | (3,000) | (3,090) | (3,183) |
| 2020-0000 S/DR TECH SERV (BUDGET) | - | (40,000) | (40,000) | (40,000) | (41,000) | (42,025) |
| 2030-0000 S/DR - CORP SERV (BUDGET) | - | (7,000) | (7,000) | (7,000) | (7,175) | (7,354) |
| 6920-1500 PINE LODGE PIT REVENUE | - | 78,750 | 90,000 | 90,000 | 92,250 | 94,556 |
| 6920-1505 PINE LODGE PIT REVENUE CONTRA | - | - | - | - | - | - |
| 6920-1510 OTHER GRAVEL PITS REVENUE | - | - | - | - | - | - |
| 6920-2505 QUARRIES & PIT REMEDIATION - DEPCN | - | (2,000) | (2,100) | (2,200) | (2,266) | (2,333) |
| 6920-2508 QUARRIES - DEPCN | - | - | - | - | - | - |
| 7700-1500 AERODROME SUNDRY INCOME TOC | - | 8,000 | 8,000 | 8,000 | 8,200 | 8,405 |

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|--|---|--|--|--|--|--|
| DIVERSE AND RESILIENT BUSINESS | | | | | | |
| 7700-1502 AERODROME USER FEES INCOME | - | 15,000 | 15,000 | 15,000 | 15,375 | 15,759 |
| 7700-1827 AERODROME - SALE OF LAND | - | 248,636 | - | - | - | - |
| 7700-1926 AERODROME TRANSFER FROM RESERVE | - | - | - | (50,000) | (50,000) | (50,000) |
| 7700-2026 AERODROME TRANSFER TO RESERVE | - | (248,636) | - | - | - | - |
| 7700-2500 AERODROME EQUIPMENT DEPCN | - | (1,300) | (1,300) | (1,300) | (1,339) | (1,379) |
| 7700-2504 AERODROME BLDG DEPCN | - | (5,900) | (6,100) | (6,300) | (6,489) | (6,684) |
| 7700-2510 AERODROME RUNWAY DEPCN | - | (19,200) | (19,800) | (20,400) | (21,012) | (21,642) |
| 7700-2520 AERODROME LAND IMPROVEMENTS DEPCN | - | (300) | (300) | (300) | (309) | (318) |
| 8200-1890 TOC CARAVAN PARK LEASE | - | 32,000 | 32,000 | 32,000 | 32,800 | 33,620 |
| 8200-1895 BGN CARAVAN PARK LEASE | - | 470 | - | - | - | - |
| 8200-2504 CARAVAN PARK DEPCN | - | (9,000) | (9,300) | (9,600) | (9,888) | (10,185) |
| 8300-1890 TOC TOURISM INFO - RENT | - | - | - | - | - | - |
| 8300-1926 TOURISM EVENTS TRANSFER FROM RESERVE | - | - | - | - | - | - |
| 8300-2026 TOURISM EVENTS TRANSFER TO RESERVE | - | - | - | - | - | - |
| 8300-2504 TOURISM INFO DEPCN | - | (4,100) | (4,200) | (4,300) | (4,429) | (4,562) |
| 8400-1503 FHS-CAREERS FORUM REVENUE | - | - | - | - | - | - |
| 8400-1505 BUSINESS & ENVIRONMENT AWARD DONATION | - | 1,500 | 1,500 | 1,500 | 1,538 | 1,576 |
| 8400-1506 BUSINESS & ENVIRONMENT AWARD INCOME | - | 4,500 | 4,500 | 4,500 | 4,613 | 4,729 |
| 8400-1507 TOCUMWAL INTER-MODEL CONTRIBUTIONS | - | - | - | - | - | - |
| 8400-1508 BUSINESS DEVELOPMENT WORKSHOP | - | - | - | - | - | - |
| 8400-1926 MURRAY VALLEY CAG TRANS TO RESERVE | - | - | - | - | - | - |
| 8400-1927 ECONOMIC DEVELOPMENT TRANSFER FROM RESERVE | - | - | - | - | - | - |
| 8400-1950 WOMEN IN BUSINESS | - | - | - | - | - | - |
| 8400-2027 ECONOMIC DEVELOPMENT TRANSFER TO RESERVE | - | - | - | - | - | - |
| 8600-1926 SALEYARD TRANSFER FROM RESERVE | - | - | - | - | - | - |
| 8600-2026 SALEYARDS TRANSFER TO RESERVE | - | - | - | - | - | - |
| 8600-2502 SALEYARD OFFICE EQUIP DEPCN | - | (12,500) | (12,900) | (13,300) | (13,699) | (14,110) |
| 8600-2504 SALEYARD DEPCN | - | (49,500) | (51,000) | (52,500) | (54,075) | (55,697) |
| 8600-4310 SALEYARD DEPCN CONTRA | - | 62,000 | 63,900 | 65,800 | 67,775 | 69,808 |

| | AMOUNT CARRIED FORWARD 2013/14 | 2014/15 REVISED BUDGET DECEMBER | 2015/16 REVISED BUDGET FORECAST | 2016/17 REVISED BUDGET FORECAST | 2017/18 REVISED BUDGET FORECAST | 2018/19 REVISED BUDGET FORECAST |
|---|---|--|--|--|--|--|
| DIVERSE AND RESILIENT BUSINESS | | | | | | |
| 8710-1826 RENTAL - OTHER REAL ESTATE INC. GST | - | 14,050 | 12,500 | 12,500 | 12,813 | 13,133 |
| 8720-1827 SALE OF LAND - RESIDENTIAL | - | - | - | - | - | - |
| 8720-1894 FINLEY ST SUBDIVISION - DISPOSAL | - | - | - | - | - | - |
| 8720-1895 FINLEY ST SUBDIVISION - RATE ADJUST. | - | - | - | - | - | - |
| 8720-1926 REAL ESTATE DEVT - TFR TO RESERVE | - | - | - | - | - | - |
| 8720-3800 RILEY CRT BLOCK SALE (INGO RENNER) | 55,000 | 55,000 | - | - | - | - |
| 8720-3800 TOC HIGHWAY BLOCK DISPOSAL PROCEEDS | 350,000 | 350,000 | - | - | - | - |
| 8900-1501 PRIVATE WORKS TECH SERVICES INCOME | 46,267 | 86,267 | 40,000 | 40,000 | 41,200 | 42,436 |
| 8900-1504 PRIVATE WORKS INCOME - SIGNS | - | - | - | - | - | - |
| 8900-1505 PRIVATE WORKS TECH SERVICES GST FREE | - | - | - | - | - | - |
| 8900-1511 PRIVATE WORKS CORP SERVICES INCOME | - | 6,000 | 6,000 | 6,000 | 6,180 | 6,365 |
| 8900-1515 PRIVATE WORKS CORP SERVICES GST FREE | - | 1,000 | 1,000 | 1,000 | 1,030 | 1,061 |
| AERODROMECAPEXP AERODROME CAPITAL WORKS EXPENDITURE | - | - | - | (75,000) | (25,000) | (50,000) |
| AERODROMEAPINC AERODROME CAPITAL WORKS INCOME | - | - | - | - | - | - |
| BUSINESSSDEVCAPEXP BUSINESS DEVELOPMENT CAPITAL WORKS EXPENDITURE | - | - | - | - | - | - |
| TOURISMCAPEXP TOURISM CAPITAL EXPENDITURE | - | - | - | - | - | - |
| TOURISMAPINC TOURISM CAPITAL INCOME | - | - | - | - | - | - |

Capital Works Plan Summary

¹ <http://forecast2.id.com.au/default.aspx?id=393&pg=5000> accessed 5 April 2013

Draft April Meeting

CAPITAL WORKS PLAN SUMMARY 2015-16

| | | Sum of 2014-15 | Sum of 2015-16 | Sum of 2016-17 | Sum of 2017-18 | Sum of 2018-19 |
|----------------------------------|---------------------------------|----------------|----------------|----------------|----------------|----------------|
| Grand Total | | (4,309,014) | (4,104,587) | (4,420,750) | (4,401,250) | (3,796,450) |
| AERODROME | | | | | | |
| | AERODROME EXPENDITURE | (75,000) | - | (75,000) | (25,000) | (50,000) |
| | AERODROME INCOME | - | - | - | - | - |
| AERODROME Total | | (75,000) | - | (75,000) | (25,000) | (50,000) |
| CEMETERIES | | | | | | |
| | CEMETERIES EXPENDITURE | (20,000) | (20,000) | (5,000) | (5,000) | (5,000) |
| CEMETERIES Total | | (20,000) | (20,000) | (5,000) | (5,000) | (5,000) |
| COMMUNITY AMENITIES | | | | | | |
| | COMMUNITY AMENITIES EXPENDITURE | (14,000) | (10,000) | (100,000) | (20,000) | (20,000) |
| COMMUNITY AMENITIES Total | | (14,000) | (10,000) | (100,000) | (20,000) | (20,000) |
| CORPORATE SERVICES | | | | | | |
| | CORPORATE SERVICES EXPENDITURE | (50,000) | - | - | - | - |
| CORPORATE SERVICES Total | | (50,000) | - | - | - | - |
| DEPOT | | | | | | |
| | DEPOT EXPENDITURE | - | (20,000) | - | - | - |
| DEPOT Total | | - | (20,000) | - | - | - |
| DOMESTIC WASTE | | | | | | |
| | DOMESTIC WASTE EXPENDITURE | (10,000) | (57,000) | (135,000) | (137,000) | (140,000) |
| DOMESTIC WASTE Total | | (10,000) | (57,000) | (135,000) | (137,000) | (140,000) |
| DRAINAGE | | | | | | |
| | DRAINAGE EXPENDITURE | (857,188) | (1,562,312) | (86,000) | (225,000) | (50,000) |

| | | Sum of 2014- 15 | Sum of 2015- 16 | Sum of 2016- 17 | Sum of 2017- 18 | Sum of 2018- 19 |
|---------------------------------|--------------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| Grand Total | | (4,309,014) | (4,104,587) | (4,420,750) | (4,401,250) | (3,796,450) |
| DRAINAGE | DRAINAGE INCOME | 650,000 | 1,207,500 | - | - | - |
| DRAINAGE Total | | (207,188) | (354,812) | (86,000) | (225,000) | (50,000) |
| EMERGENCY SERVICES | | | | | | |
| | EMERGENCY SERVICES EXPENDITURE | - | - | - | - | - |
| EMERGENCY SERVICES Total | | - | - | - | - | - |
| HOUSING | | | | | | |
| | HOUSING EXPENDITURE | - | - | (50,000) | (30,000) | - |
| HOUSING Total | | - | - | (50,000) | (30,000) | - |
| LEVEE BANKS | | | | | | |
| | LEVEE BANK EXPENDITURE | - | (50,000) | (50,000) | (50,000) | (50,000) |
| | LEVEE BANK INCOME | - | - | - | - | - |
| LEVEE BANKS Total | | - | (50,000) | (50,000) | (50,000) | (50,000) |
| LIBRARIES | | | | | | |
| | LIBRARIES EXPENDITURE | - | (10,000) | (10,000) | - | - |
| LIBRARIES Total | | - | (10,000) | (10,000) | - | - |
| MINOR PLANT | | | | | | |
| | MINOR PLANT INCOME | - | - | - | - | - |
| | MINOR PLANT PURCHASE | (33,000) | (33,000) | (33,000) | (33,000) | (33,000) |
| MINOR PLANT Total | | (33,000) | (33,000) | (33,000) | (33,000) | (33,000) |
| MOTOR VEHICLE | | | | | | |
| | MOTOR VEHICLE PURCHASES | (320,000) | (320,000) | (320,000) | (320,000) | (320,000) |
| | MOTOR VEHICLE SALES | 130,000 | 130,000 | 130,000 | 130,000 | 130,000 |
| MOTOR VEHICLE Total | | (190,000) | (190,000) | (190,000) | (190,000) | (190,000) |

| | | Sum of 2014- 15 | Sum of 2015- 16 | Sum of 2016- 17 | Sum of 2017- 18 | Sum of 2018- 19 |
|---------------------------|---------------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| Grand Total | | (4,309,014) | (4,104,587) | (4,420,750) | (4,401,250) | (3,796,450) |
| PUBLIC HALLS | | | | | | |
| | PUBLIC HALLS EXPENDITURE | - | (20,000) | (200,000) | (180,000) | (50,000) |
| PUBLIC HALLS Total | | - | (20,000) | (200,000) | (180,000) | (50,000) |
| PUBLIC WORKS | | | | | | |
| | PUBLIC WORKS PLANT INCOME | 136,000 | 164,500 | 269,500 | 196,000 | 450,000 |
| | PUBLIC WORKS PLANT PURCHASE | (600,000) | (538,000) | (913,000) | (850,000) | (1,105,000) |
| | PUBLIC WORKS UTILITY INCOME | 39,000 | 39,000 | 39,000 | 39,000 | 39,000 |
| | PUBLIC WORKS UTILITY PURCHASE | (68,750) | (68,750) | (68,750) | (68,750) | (68,750) |
| PUBLIC WORKS Total | | (493,750) | (403,250) | (673,250) | (683,750) | (684,750) |
| RECREATION | | | | | | |
| | PARKS & RECREATION EXPENDITURE | (100,000) | (50,000) | (50,000) | - | - |
| | PARKS & RECREATION INCOME | - | - | - | - | - |
| | RECREATION RESERVES EXPENDITURE | - | - | - | - | - |
| | SWIMMING POOLS EXPENDITURE | - | - | (40,000) | (20,000) | - |
| RECREATION Total | | (100,000) | (50,000) | (90,000) | (20,000) | - |
| SEWERAGE | | | | | | |
| | SEWERAGE EXPENDITURE | (608,000) | (283,000) | (225,000) | (330,000) | (85,000) |
| SEWERAGE Total | | (608,000) | (283,000) | (225,000) | (330,000) | (85,000) |
| SHIRE ROADS | | | | | | |
| | FOOTPATHS EXPENDITURE | (206,100) | (223,500) | (149,000) | (77,000) | (73,200) |
| | FOOTPATHS INCOME | 64,750 | 94,000 | 62,000 | 20,000 | 50,000 |
| | KERB & GUTTER EXPENDITURE | - | - | - | - | - |
| | KERB & GUTTER INCOME | - | - | - | - | - |
| | R2R GRANT | 535,500 | 625,500 | 625,500 | 625,500 | 625,500 |

| | | Sum of 2014- 15 | Sum of 2015- 16 | Sum of 2016- 17 | Sum of 2017- 18 | Sum of 2018- 19 |
|-------------------------------|--|--------------------|--------------------|--------------------|--------------------|--------------------|
| Grand Total | | (4,309,014) | (4,104,587) | (4,420,750) | (4,401,250) | (3,796,450) |
| SHIRE ROADS | RMS WORKS EXPENDITURE | (250,000) | (350,000) | (350,000) | (350,000) | (350,000) |
| | RMS WORKS INCOME | 250,000 | 350,000 | 350,000 | 350,000 | 350,000 |
| | RURAL ROADS CONSTRUCTION EXPENDITURE | (1,070,000) | (4,296,000) | (907,000) | (1,433,000) | (1,173,000) |
| | RURAL ROADS CONSTRUCTION INCOME | - | 2,500,000 | - | - | - |
| | RURAL ROADS SEALED - RESEALS EXPENDITURE | (441,049) | (369,330) | (360,000) | (170,000) | (200,000) |
| | RURAL ROADS SEALED - RESEALS INCOME | - | - | - | - | - |
| | RURAL ROADS UNSEALED - RESHEET EXPENDITURE | (400,759) | (248,895) | (778,000) | (476,000) | (789,000) |
| | RURAL ROADS UNSEALED - RESHEET INCOME | - | - | - | - | - |
| | TOWNSCAPE WORKS EXPENDITURE | (200,000) | (80,000) | (80,000) | (80,000) | - |
| | TOWNSCAPE WORKS INCOME | - | - | - | - | - |
| | URBAN ROADS - RESEALS EXPENDITURE | (139,568) | (82,300) | (100,000) | (30,000) | (150,000) |
| | URBAN ROADS CONSTRUCTION EXPENDITURE | (189,000) | (107,000) | (96,000) | (123,000) | (116,000) |
| | URBAN ROADS CONSTRUCTION INCOME | - | - | - | - | - |
| SHIRE ROADS Total | | (2,046,226) | (2,187,525) | (1,782,500) | (1,743,500) | (1,825,700) |
| TOURISM SERVICES | | | | | | |
| | TOURISM SERVICES EXPENDITURE | - | - | - | - | - |
| TOURISM SERVICES Total | | - | - | - | - | - |
| TOWN PROJECTS | | | | | | |
| | KERB & GUTTER EXPENDITURE | (81,700) | (178,000) | (130,200) | (216,000) | (192,000) |
| | KERB & GUTTER INCOME | 25,850 | 334,000 | 73,200 | - | 35,000 |
| TOWN PROJECTS Total | | (55,850) | 156,000 | (57,000) | (216,000) | (157,000) |
| WATER | | | | | | |
| | WATER EXPENDITURE | (406,000) | (572,000) | (659,000) | (513,000) | (456,000) |
| WATER Total | | (406,000) | (572,000) | (659,000) | (513,000) | (456,000) |



Annual Operational Plan 2015/16

Berrigan Shire Council

Berrigan Shire 2023
Creating our preferred future



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Message from Mayor

The next twelve months may be the most significant period in the Berrigan Shire's 110 year history. The New South Wales state government's *Fit for the Future* program has recommended a merger between the Berrigan Shire Council and Jerilderie Shire and Council will be involved in this program of ongoing reform.

Council's position is that it believes that the Council has a sufficient scale and capacity to meet the Office of Local Government's *Fit for the Future* benchmarks. And, this is the message informing community consultation and the preparation and submission of the Council's *Fit for the Future Improvement Plan* due 30 June 2015.

Accordingly, Council expects that a decision will be made on its *Fit for the Future Improvement Plan* by 30 October 2015 and that it can from that date be assessed as a Council that is '*Fit for the Future*' and focused on implementing the third-year of its 4-year Delivery Program 2013 – 2017.

The next 12 months will see Council continue to partner with community groups, local chambers of commerce and other levels of government in providing the extensive range of services described in Council's 2015-2016 Annual Operational Plan.



Councillor Bernard Curtin
Mayor
Date:

The draft budget included in this plan proposes that the Annual Water Access Charge for 2015/16 be set at \$497.00 for the provision of water supply services: an increase of \$23.00 from the 2014/15 charge.

This budget and its associated water charges are based on an assumption that water restrictions will not be in place in 2015/16.

Provision has also been made in this budget for the installation of aerial bundled cabling at Finley, Tocumwal, and Barooga at an estimated cost \$300,000 over three years. Installing aerial bundled cabling should prevent excessive pruning of street trees planted in the main streets of these towns.

To conclude additional projects, funded in the budget and to be undertaken this year as part of Council's usual program of works are:

- A \$100,000 redevelopment and upgrade of the Tocumwal Skate Park
- The hosting in September of the National Murray Darling Basin Association Conference; and the
- Redevelopment of Silo Road and access to the Tocumwal Intermodal freight precinct.

Sustainable natural and built landscapes

Good government

Supported and engaged communities

Diverse and resilient business

Councillors and Senior Management



Back (Left to Right)

Fred Exton – Director Technical Services, Cr Andrea O’Neill, Cr Colin Jones, Cr Daryll Morris, Cr John Bruce, Cr Denis Glanville, Matthew Hansen – Director Corporate Services

Front (Left to Right)

Cr Matthew Hannan, Cr Brian Hill (Deputy Mayor), Cr Bernard Curtin (Mayor) Rowan Perkins – General Manager

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Section 1

A Vision and Plan for
Berrigan Shire

Council's Planning
Framework

What does Council
do?

Berrigan Shire 2023
outcomes and
Council operations

A Vision and Plan for Berrigan Shire

In 2023 we will be recognised as a Shire that builds on and promotes our natural assets and advantages to create employment and economic activity to attract residents, families and tourists.

Developed at the Shire's *Futures Conference* 29 June 2011 the vision reflects the top 5 preferred futures of our communities that in 2023

1. Families with young children will want to live in or come to the area
2. People will be more concerned about their health and wellbeing
3. Tourists will go out of their way to come to the area
4. There will be more business owned and run by local people
5. Transport connections between here and other places will be faster and or busier

The overwhelming message from our communities was that our communities valued the Shire's natural assets and advantages:

- Lifestyle
- The Murray River
- Irrigated Agriculture; and
- Tourism

Moreover, that these assets and advantages be promoted and developed to create the economic prosperity needed to meet the challenges posed by an ageing population, a decline in domestic tourism, water insecurity and technology.

In accordance with the *Review of Berrigan Shire 2022 Engagement Strategy: Berrigan Shire 2023* was developed.

Public comment was sought and based on the submissions received there was no substantive change to the (2012) 10-year social, economic, civic leadership and environmental statements about our communities' preferred future.



Therefore, no material change to the actions Council will take and to what the community can do to achieve the *Berrigan Shire 2023* vision.

Council's 4-year *Delivery Program 2013 – 2017* and this its *Annual Operational Plan 2015/16* provide the detail about how Council will

1. Contribute toward *Berrigan Shire 2023* strategic outcomes and objectives
2. Manage and operate its services and assets
3. Allocate resources: financial, physical and human (Delivery Program Inputs)
4. Measure and report on the result of what is planned (Delivery Program Outputs)

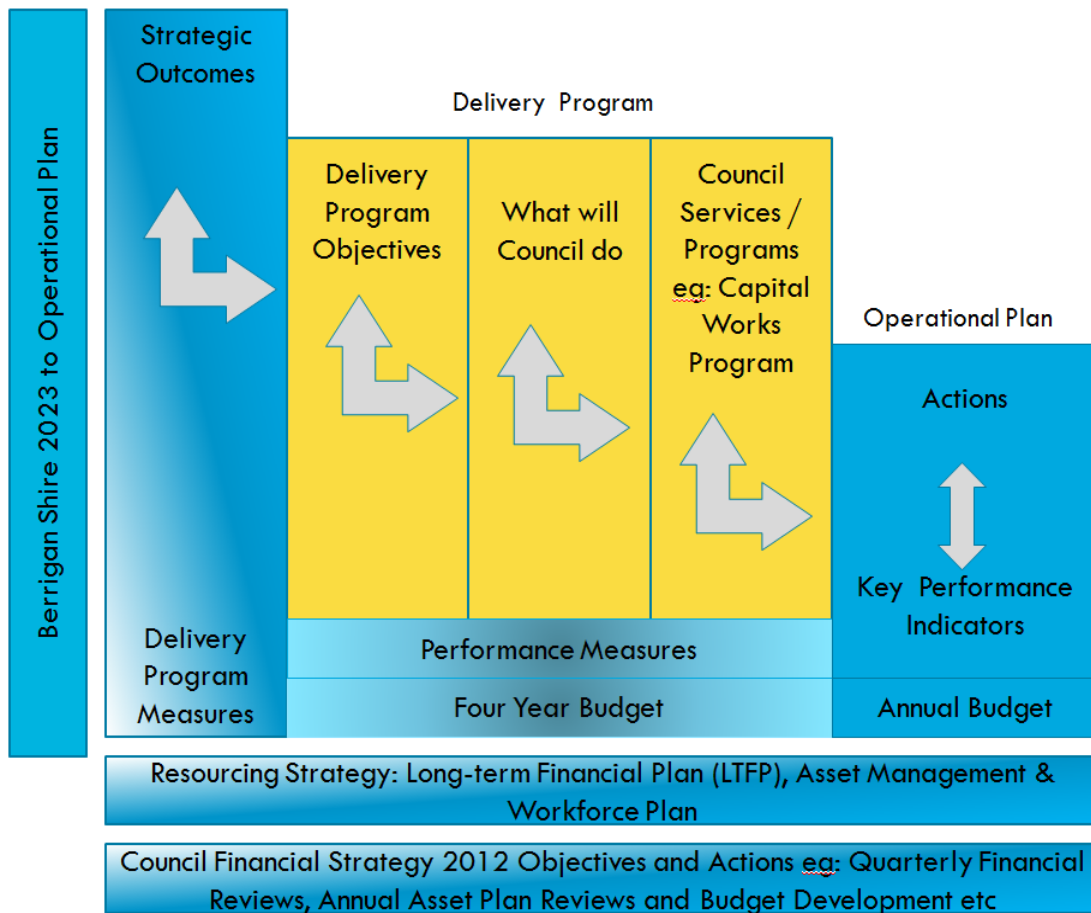
Council's Planning Framework

The Council's *Annual Operational Plan* is an element of a new planning and reporting framework for NSW local government which includes:

- 10 yr+ Community Strategic Plan (*Berrigan Shire 2023*)
- 10 yr Resourcing Strategy

- 4 yr Delivery Program
- Annual Operational Plan; and
- Annual Report

The following illustration describes how Council will integrate Community Strategic Plan objectives with Council's 4-year Delivery Program.



Accordingly the Council's 4-year *Delivery Program* is developed from the Shire Council's 10-year *Resourcing Strategy* which includes the Shire's *Asset Management Plans*, *Workforce Development Plan 2013 – 2017* and *Long-term Financial Plan 2013 – 2023*. The *Annual Operational Plan 2015 - 2016* describes the actions Council will take in the next 12 months.

Included in the *Annual Operation Plan* is Year One of the Council's 4 – year *Capital Works Program* and Council's budget for the next financial year. Council's expenditure and the implementation of this Plan is monitored by Council through its quarterly reviews and Annual Report. This ensures Council's *Annual Operational Plan* and cost estimates do not compromise Council's *Financial Strategy 2012* objectives of:

1. Financial sustainability;
2. Cost effective maintenance of infrastructure service levels; and
3. Financial capacity and freedom.

Council's *Annual Operational Plan* is integrated with *Berrigan Shire 2023* actions and is the result of internal discussion and consultation between Councillors, Council management and staff on how existing Council services, programs and new initiatives contribute toward *Berrigan Shire 2023* outcomes that in 2023 we will have ...

1. Sustainable natural and built landscapes
2. Good government
3. Supported and engaged communities
4. Diverse and resilient business

The *Annual Operational Plan 2015/16* is themed according to the outcomes we want to achieve. It is also the Council's 'blue print' describing:

- The full range of Council services and activities – operations
- Responsibility for Council services and operations
- The measures we use to determine the effectiveness of Council operations
- The resources required to deliver Council operations – physical, human and financial

What does Council do?

Council Meetings are open to the public and held on the third Wednesday of the month in the Council Chambers, Chanter Street Berrigan.

Committees of Council meet on the Wednesday two weeks prior to the Council meeting.

Major working Committees of Council are

- Corporate Services
- Technical Services
- Business and Economic Development; and the
- Risk Management Committee

Council Committees, in addition to being the forum for detailed discussion and identification of community issues, are also where the Councillors work with the Shire Council's executive management team and senior managers on the day-to-day operations and the financial management of Council assets, Council's *Delivery Program* and the *Annual Operational Plan*.

Berrigan Shire 2023 Outcomes and Council Operations

| CSP Strategic Outcome | CSP Strategic Objective | Council Activities and Services |
|---|--|---|
| 1.Sustainable Natural and Built Landscapes | 1.1 Support sustainable use of our natural resources and built landscapes 1.2 Retain the diversity and preserve the health of our natural landscapes and wildlife 1.3 Connect and protect our communities | <ul style="list-style-type: none"> • Stormwater • Council roads, paths, levees • Land use planning and development • Waste • Weed Control |
| 2. Good Government | 2.1 <i>Berrigan Shire 2023</i> objectives and strategies inform Council planning and community led projects 2.2 Ensure effective governance by Council of Council operations and reporting 2.3 Strengthen strategic relationships and partnerships with community, business and government | <ul style="list-style-type: none"> • Council governance • Strategic planning • Enterprise risk management • Plant and business operations |
| 3. Supported and Engaged Communities | 3.1 Create safe, friendly and accessible communities 3.2 Support community engagement through life-long learning, culture and recreation | <ul style="list-style-type: none"> • Libraries and community services • Parks, reserves, recreation facilities • Cemeteries • Water and sewerage treatment • Social planning • Environmental health • Animal Control • Emergency Services |
| 4. Diverse and Resilient Business | 4.1 Invest in local job creation, retention and innovation 4.2 Strong and diverse local economy 4.3 Diversify and promote local tourism 4.4 Connect local, regional and national road, rail and aviation infrastructure | <ul style="list-style-type: none"> • Business and economic development • Tocumwal Aerodrome • Tourism and events promotion • Sale yards • Quarries • Caravan Parks |

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Section 2 – Annual Operational Plan

What Council will do to
support and promote

- Sustainable natural
and built landscapes
 - Good government
 - Supported and
engaged
communities
 - Diverse and resilient
business
-

Sustainable natural and built landscapes

Strategic Objective

1.1 Support sustainable use of our natural resources and built landscapes

Delivery Program Objectives

1.1.1 Coordinate strategic land-use planning and effective development assessment and control

1.1.2 Enhance the visual amenity, heritage and liveability of our communities

| Operational Plan Ref: | What will we do about it? | What will be the result? | How will we measure it? | Who will coordinate it? | Budget Summary Ref |
|-----------------------|---|---|---|-------------------------|--------------------|
| 1.1.1.1 | Review <i>Land Use Strategy</i> | <i>Land Use Strategy</i> reflects current and future needs | <i>Land Use Strategy</i> updated Report to Council | Development Manager | 1411 |
| 1.1.1.2 | Increase community awareness regarding development application process | Improved community satisfaction with Development Services | Annual Satisfaction Survey of Development Applicants | Development Manager | 1411 |
| 1.1.1.2.1 | Publish results of statewide assessment of processing times for development applications | Improved community satisfaction with Development Services | Publication of results | Development Manager | 1411 |
| 1.1.1.3 | Process and approve / refuse development applications in accordance with relevant legislation, codes and policies | Effective and timely assessment of development applications | Applications assessed and processed within statutory timeframes | Development Manager | 1411 |

| Operational Plan Ref: | What will we do about it? | What will be the result? | How will we measure it? | Who will coordinate it? | Budget Summary Ref |
|-----------------------|--|--|--|-----------------------------|------------------------|
| 1.1.2.1 | Continue annual <i>Heritage Grants Program</i> | Enhancement of the conservation value of heritage items | Successful completion of works granted funding | Development Manager | 1715 |
| 1.1.2.2 | Commence a rolling program of works – town entrances | Improved visual amenity and attractiveness of our towns and major town entrances | Program is developed, included in <i>Annual Capital Works Program</i> and works completed as budget allows | Director Technical Services | 1718-0225 1910-0100 |

Strategic Objective

1.2 Retain the diversity and preserve the health of our natural landscapes and wildlife

Delivery Program Objectives

1.2.1 Partner with community groups and agencies on projects that retain and preserve the health of our natural landscapes and wildlife

| Operational Plan Ref: | What will we do about it? | What will be the result? | How will we measure it? | Who will coordinate it? | Budget Summary Ref |
|-----------------------|---|---|---|--|--------------------|
| 1.2.1.1 | Contribute to <i>Central Murray County Council</i> | County Council delivery of the Shire's weed eradication and control program/s | <i>Central Murray County Council</i> Delivery Program | Development Manager/ Director Corporate Services | 1214 |
| 1.2.1.2 | Participation in roadside vegetation enhancement projects | Enhanced bio-diversity in linear reserves | Increased health of native flora and fauna | Development Manager | 1214 |
| 1.2.1.2.1 | Complete direct seeding project Mortons Road - Berrigan | Increased native vegetation within the road reserve | Site survey 6 month after project completion | Development Manager | 1214 |
| 1.2.1.2.2 | Monitor direct seeding project sites for weeds and pests | Increased native vegetation within the road reserve | Quarterly survey of sites | Development Manager | 1214 |

.Strategic Objective

1.3 Connect and protect our communities

Delivery Program Objectives

1.3.1 Coordinate flood levee, Council road network and storm water asset management and planning

1.3.2 Manage landfill, recycling and waste disposal

| Operational Plan Ref: | What will we do about it? | What will be the result? | How will we measure it? | Who will coordinate it? | Budget Summary Ref |
|-----------------------|--|--|--|-----------------------------|----------------------|
| 1.3.1.1 | Develop and implement asset management plans which maintain a balance between improving and maintaining flood levees, storm water, Council roads, paths and trails | Service levels met as set out in adopted Asset Management Plans | Service Level Data | Director Technical Services | 1011 7100 3750 |
| 1.3.1.2 | Design, construct and maintain storm water systems that safely capture and remove water | Service levels met as set out in adopted Storm Water Asset Management Plan | Service Level Data | Director Technical Services | 1416 |
| 1.3.1.3 | Design, construct and maintain flood protection network | A flood levee protection network that prevents inundation of Tocumwal and Barooga from recognized flood levels | Annual inspection for defects Performance in flood events | Director Technical Services | 1418 |

| Operational Plan Ref: | What will we do about it? | What will be the result? | How will we measure it? | Who will coordinate it? | Budget Summary Ref |
|-----------------------|---|---|--|-----------------------------|--|
| 1.3.1.3.1 | Continue remediation Tocumwal Foreshore Levee | Remediation works prevents inundation of Tocumwal from recognized flood levels | Annual inspection for defects Performance in flood events | Director Technical Services | 1418 |
| 1.3.1.4 | Maintain the safety of Council roads and walkways | Asset Management Plan identified service levels and standards are met | Works completed in accordance with relevant standards Annual Review | Executive Engineer | 7100 1910 1911 1912 1916 1917 |
| 1.3.1.4.1 | Investigate publication Council website and facebook weekly issues - operations | Community will have information about planned road works/maintenance and can plan their travel / use of roads or walkways accordingly | Weekly publication and update of Council website and facebook | Director Technical Services | |
| 1.3.1.5 | Exercise delegated functions <i>Road Act 1993</i> | Local roads are managed in accordance with the Act | Annual Review | Executive Engineer | 1011 as above |
| 1.3.2.1 | Reduce waste in landfill | Develop a local waste management strategy that identifies waste diversion targets and realistic benchmarks | Diversion targets set out in the <i>Berrigan Waste Management Plan</i> | Environmental Engineer | 1412 |
| 1.3.2.1.1 | Implement strategies from Regional Waste Management Plan | Construction of household-problem-waste depot at Berrigan landfill | New building constructed | Environmental Engineer | 1412 |

| Operational Plan Ref: | What will we do about it? | What will be the result? | How will we measure it? | Who will coordinate it? | Budget Summary Ref |
|-----------------------|---|---|---|-------------------------|--------------------|
| 1.3.2.2 | Deliver township garbage collection and street cleaning services (Operations Manager) | Instigate & manage a waste collection contract to ensure garbage collection | Garbage is collected within agreed timeframes and budgets | Environmental Engineer | 1412 |

Sustainable natural and built landscapes – Summary budget 2015/16

| | 2015/16 Budget \$ |
|--------------------------------------|----------------------------------|
| Operating source of funds | 6,096,536 |
| Operating expenditures | (9,682,094) |
| Net operating funds result | (3,585,557) |
| Capital sources of funds | 4,936,000 |
| Capital expenditures | (8,599,337) |
| Net capital funds result | (3,633,337) |
| Net funds surplus / (Deficit) | (7,248,894) |

Good government

Strategic Objective

2.1 *Berrigan Shire 2023 objectives and strategies inform Council planning and community led projects*

Delivery Program Objectives

2.1.1 Council operations, partnerships and coordination of resources contribute toward implementation of *Berrigan Shire 2023*

| Operational Plan Ref: | What will we do about it? (Actions) | What will be the result? | How will we measure it? | Who will coordinate it? | Budget Summary Ref |
|-----------------------|--|--|--|--|--------------------|
| 2.2.1.1 | Promote and support the engagement of Shire residents, local business and agencies in the development, implementation and review of <i>Berrigan Shire 2023</i> | Increase in resident, local business and other agencies participation in opportunistic and targeted engagement | No. of new partnerships / projects Surveys/feedback from participants in Shire engagement activities Annual Report | Strategic and Social Planning Coordinator | 1001 |
| 2.2.1.2 | Continue to evaluate Fit for the Future options to determine contribution toward implementation of <i>Berrigan Shire 2023</i> | Sustainable Council contributing toward the implementation of <i>Berrigan Shire 2023</i> | Delivery Program Review Annual Report | General Manager | 1001 |
| 2.2.1.3 | Develop Community Engagement Strategy and commence Review of <i>Berrigan Shire 2023</i> | Residents, local business and other agencies engaged in the review of <i>Berrigan Shire 2023</i> | Engagement Strategy Adopted by Council Community Strategic Plan Reviewed | General Manager Strategic and Social Planning Coordinator | 1001 |

Strategic Objective

2.2 Ensure effective governance by Council of Council operations and reporting

Delivery Program Objectives

2.2.1 Meet legislative requirements for Council elections, local government and integrated planning and reporting

2.2.2 Council operations support ethical, transparent and accountable corporate governance

2.2.3 Participate in networks that promote regional and cross-border collaboration, planning and service delivery

| Operational Plan Ref: | What will we do about it? (Actions) | What will be the result? | How will we measure it? | Who will coordinate it? | Budget Summary Ref |
|-----------------------|--|--|---|-------------------------|--------------------|
| 2.2.2.1 | Provide facilities and support including financial to elected Council | The leadership skills, experience and knowledge of Councillors is used | Council Meeting Attendance Conference and workshop attendance | General Manager | 1001 - 1008 |
| 2.2.2.2 | Implement and further develop the Berrigan Shire <i>Integrated Management System</i> | Standardised documentation and review of Council operations | Development of procedures in accordance with Action Plan; Workplace Inspections; Internal Audit results | Enterprise Risk Manager | 1001 |
| 2.2.2.2.1 | Standard Operating Procedures (SOPs) to be developed for outdoor positions | Safer workplace | No. of SOPs developed for approved by responsible Manager | Enterprise Risk Manager | 1001 |

| Operational Plan Ref: | What will we do about it? (Actions) | What will be the result? | How will we measure it? | Who will coordinate it? | Budget Summary Ref |
|-----------------------|---|---|--|-----------------------------|--------------------|
| 2.2.2.2.2 | Design Manual, Quality Procedures, WHS Procedures and Environmental Procedures to be reviewed and reissued | Compliant and relevant Procedures Manuals | Manuals issued and review conducted by Council | Enterprise Risk Manager | 1001 |
| 2.2.2.2.3 | Document control across all Council forms | Forms generated comply with BSC Document Control requirements | Departments and forms reviewed | Enterprise Risk Manager | 1001 |
| 2.2.2.2.4 | Implement continuous improvement pathway (CIP) Plan which includes: review of Business Continuity Plan and Pool Management Procedures; and development of Emergency Response Plans and Gathering Information Policy | Improved governance and | CIP Plan to be audited and assessed by Statewide Area Risk Manager | Enterprise Risk Manager | 1001 |
| 2.2.2.3 | Coordinate Council investments, financial management, financial operations and processing | Effective management of Council investments and finances | External audit Internal review | Director Corporate Services | 1010 |
| 2.2.2.4 | Deliver responsive customer service | Customers satisfied by Council response | Annual online Customer survey Track number of requests and completed requests | Director Corporate Services | 1010 |

| Operational Plan Ref: | What will we do about it? (Actions) | What will be the result? | How will we measure it? | Who will coordinate it? | Budget Summary Ref |
|-----------------------|--|--|--|--------------------------------|--------------------|
| 2.2.2.5 | Manage human resource and workforce development activities through the implementation of the Berrigan Shire's <i>Workforce Development Plan 2013 – 2017</i> | A workforce with the competencies needed to implement the Shire's 4-year Delivery Program | Workforce Development Plan is implemented Staff Surveys | Director Corporate Services | 1010 |
| 2.2.2.5.1 | Implement Equal Employment Opportunity Policy and Plan 2014 - 2018 | Workplace free from discrimination providing opportunities for all existing and future employees | Staff Survey Annual Report | Director Corporate Services | 1010 |
| 2.2.2.5.2 | Establish Volunteer Management system addressing workplace and health and safety issues. Tasks will include: Review Volunteer Policy Review Volunteer Procedures Develop consultations mechanisms / training for volunteers | Safer workplace for volunteers | No. of activities undertaken | Enterprise Risk Manager | 1001 |
| 2.2.2.6 | Provide information technology and associated support for Council operations in line with the Information Technology Action Plan | Efficient operation of Information Technology Systems supporting other Council services | IT assistance requests resolved Internal Customer Survey | Director of Corporate Services | 1010 |

| Operational Plan Ref: | What will we do about it? (Actions) | What will be the result? | How will we measure it? | Who will coordinate it? | Budget Summary Ref |
|-----------------------|--|--|---|-----------------------------|--------------------------------------|
| 2.2.2.7 | Coordinate the delivery and management of Shire records and communications | Effective records management system | Internal monitoring of information retrieval and storage | Director Corporate Services | 1010 |
| 2.2.2.8 | Maintain and sustainably redevelop existing infrastructure and community assets | Council owned community infrastructure and assets are sustainably maintained and developed | Asset Management Plans implemented Planned Works Completed | Director Corporate Services | 1011 1714 |
| 2.2.2.8.1 | Assess with the volunteer Committee of Management and the wider community options for re-development of the Finley School of Arts and War Memorial Hall site | Improved access, parking and amenity Finley School of Arts Hall | Consultation undertaken and site re-development plan developed for consideration by Council | Director Corporate Services | |
| 2.2.2.9 | Coordinate and manage maintenance and renewal of Council plant and equipment | Ongoing maintenance and renewal of Council plant and equipment | Capital Works Plan | Director Technical Services | 1011 1015 1020 1025 1030 |
| 2.2.2.10 | Coordinate the ongoing review and development of Council and Operational procedures | Regular review and update of Council Policies and associated Operational Procedures | Number of policies reviewed Number of policies outstanding | Director Corporate Services | 1010 |

Good government – Summary budget 2015/16

| | 2015/16 Budget \$ |
|--------------------------------------|----------------------------------|
| Operating source of funds | 12,433,943 |
| Operating expenditures | (1,027,435) |
| Net operating funds result | 11,406,508 |
| Capital sources of funds | 333,500 |
| Capital expenditures | (1,065,750) |
| Net capital funds result | (732,250) |
| Net funds surplus / (Deficit) | 10,674,258 |

Supported and engaged communities

Strategic Objective

3.1 Create safe, friendly and accessible communities

Delivery Program Objectives

- 3.1.1 Build communities that are home to more families and young people
- 3.1.2 Facilitate all age healthy lifestyles and ageing in place
- 3.1.3 Strengthen the inclusiveness and accessibility of our community
- 3.1.4 Coordinate and facilitate the delivery of potable water, public health and safety services

| Operational Plan Ref | What will we do about it? (Actions) | What will be the result? | How will we measure it? | Who will coordinate it? | Budget Summary Ref |
|----------------------|--|---|--|---|--------------------------------------|
| 3.1.1.1 | Support and promote the healthy development and wellbeing of children and young people | Local projects and programs are established to support and promote the healthy development of children and young people | Project participant surveys Value of volunteer hours Council sponsored projects supporting families, young people and children | Director Corporate Services SSPC | 1215 1313 1314 3100 1715 |
| 3.1.1.2 | Deliver on behalf of the funder Early Childhood Intervention Services | Delivery of Early Childhood Intervention Services in the Berrigan, Jerilderie and Urana LGAs | Funding and service targets are met | Director Corporate Services | 1313 |
| 3.1.1.3 | Complete the development of <i>Children and Families Strategy</i> | Local projects and services support the attraction and retention of families and young people | <i>Children and Families Strategy</i> completed | Strategic & Social Planning Coordinator | 1313 |

| Operational Plan Ref | What will we do about it? (Actions) | What will be the result? | How will we measure it? | Who will coordinate it? | Budget Summary Ref |
|----------------------|--|--|--|---|------------------------------|
| 3.1.1.3.1 | Coordinate in partnership with Early Childhood Service providers the development of an annual School Readiness Expo in each town | Increased awareness of community resources – early years transition to school | <i>Expo Held</i> <i>Participant Survey</i> | Strategic & Social Planning Coordinator | 1313 |
| 3.1.2.1 | Implement transition plan for integrated in-home services and support to frail, aged and disabled residents until such time as service is transitioned | Local delivery of Home and Community Care Services A well - managed transition to a new service provider for Home and Community Care services in Berrigan and Jerilderie Shires | Funding and service targets are met Transition takes place in accordance with plan agreed by the funder | Director Corporate Services | 1315 1312 |
| 3.1.2.2 | Implement <i>Liveability and Healthy Ageing Strategy</i> | Council facilities and services support older residents health, mobility and their economic / social participation in community life | <i>Liveability and Healthy Ageing Strategy</i> actions identified in Strategy are included in Operational Plan | Strategic and Social Planning Coordinator | 1313 |
| 3.1.2.3 | Provide recreation facilities which support active lifestyle and ageing place | Council recreation facilities support active lifestyle and ageing place | Implementation and review <i>Corporate and Community Services Asset Management Plan</i> | Director Corporate Services | 1714 1715 1716 1717 |

| Operational Plan Ref | What will we do about it? (Actions) | What will be the result? | How will we measure it? | Who will coordinate it? | Budget Summary Ref |
|----------------------|---|---|--|---|------------------------------|
| 3.1.2.3.1 | Develop Open Space Strategy informing subsequent development and review of asset management plans | High quality and sustainable manage of open space and associated facilities | Open Space Strategy developed | Director Corporate Services | |
| 3.1.3.1 | Promote the social and economic wellbeing of Shire residents through social planning and community development activities | Annual program of social planning and community development activities implemented | No. of activities held Reports to Council Participant Surveys | Strategic and Social Planning Coordinator | 1313 |
| 3.1.3.1.1 | Lobby local service providers to increase responsiveness to mental issues impacting on the wellbeing of our communities | Increased services available to improve mental health in our communities | Annual survey of local mental health service providers | Strategic and Social Planning Coordinator | 1313 |
| 3.1.4.1 | Ensure potable water and sewer network is safe and functional | Safe potable water for human consumption and health Water and Sewer networks are managed to maximise operational functions | Compliance with established Public Health drinking water standards and sewerage treatment effluent quality | Environmental Engineer | 1510 1511 4240 4110 |

| Operational Plan Ref | What will we do about it? (Actions) | What will be the result? | How will we measure it? | Who will coordinate it? | Budget Summary Ref |
|----------------------|---|--|---|-------------------------|--|
| 3.1.4.1.1 | Investigate the upgrade/replacement of treatment process elements for potable water production at Finley water plant | Provision of funding to be incorporated in Council LTFP for the upgrade of the facility | Improvement in drinking water quality as targeted in Councils Drinking Water Risk management Plan | Environmental Engineer | 1510 1511 4240 4110 |
| 3.1.4.1.2 | Ensure the timely replacement of water and sewerage pumping station components | Ongoing reliable operation of pumping stations | Minimal breakdowns and out of hours callouts to attend to breakdowns | Environmental Engineer | 1510 1511 4240 4110 |
| 3.1.4.1.3 | Review Water and Sewer Asset Management Plans | Long-term water and sewer asset replacement program will be update and project prioritised | Community engaged re: service levels Reviewed Asset Plans adopted by Council | Environment Engineer | 1411 |
| 3.1.4.2 | Monitor, control and report upon environmental contaminants and public health hazards - water, fire, refuse, buildings and air | Safer and healthier communities | Assess impacts associated with actions resulting in contamination | Development Manager | 1511 1111 1211 1212 1213 |
| 3.1.4.2.1 | Develop and implement inspection programs: <ul style="list-style-type: none"> • Food premises • Building works • Water/Sewerage treatment • Fire safety/ hazard reduction • Swimming Pool safety | Food premises, building works, water and sewerage treatment and fire safety/hazard reduction services meet standards | Commentary in Operational Plan Quarterly Review | Development Manager | 1511 1111 1211 1212 1213 1411 |

| Operational Plan Ref | What will we do about it? (Actions) | What will be the result? | How will we measure it? | Who will coordinate it? | Budget Summary Ref |
|----------------------|--|--|---|-----------------------------|----------------------|
| 3.1.4.1.2 | Undertake inspections of swimming pool barriers | Swimming pool safety is achieved | No. of certificates issued | Development Manager | |
| 3.1.4.3 | Coordinate and facilitate local emergency management committee | Committee coordinated and facilitated | LEMPan is maintained | Director Technical Services | 1011 1114 |
| 3.1.4.3.1 | Provide and maintain local emergency operations centres and associated plant | Fit for purpose LEOC's | LEOC's found fit for purpose during emergencies and/or training operations | Director Technical Services | 1110 1114 2120 |
| 3.1.4.3.2 | Participate in the implementation and review of Local Emergency Management Plan-EMPLAN | BSC participation in Emergency Risk Management Plan Review and preparation of a Local Emergency Management Plan-EMPLAN to meet State Government Requirements | Emergency Risk Management Plan reviewed and a Local Emergency Management Plan prepared to meet the State template. Both documents adopted by Local Emergency Management Committee | Director Technical Services | 1011 |
| 3.1.4.4 | Develop and maintain local cemeteries and associated infrastructure | Cemeteries progressively developed to meet demand Routine maintenance conducted | Graves available Work undertaken | Director Corporate Services | 1419 |
| 3.1.4.5 | Control and promote responsible ownership of companion animals | Negative impacts & disturbance caused by companion animals reduced | Customer Service Complaints No. Registered Companion Animals | Development Manager | 1111 |

Strategic Objective

3.2 Support community engagement through life-long learning, culture and recreation

Delivery Program Objectives

3.2.1 Provide opportunities for life-long learning, cultural expression and recreation

3.2.2 Facilitate and partner with local communities in the development of township plans

| Op Plan Ref | What will we do about it? (Actions) | What will be the result? | How will we measure it? | Who will coordinate it? | Budget Summary Ref |
|-------------|--|---|--|--|--------------------|
| 3.2.1.1 | Coordinate and deliver local library services in accordance with Library Services Strategic Plan 2014 - 2018 | A Library Service meeting the needs of its community | Library Usage <ul style="list-style-type: none"> • Patronage • Borrowings Community Survey Library Management Plan implemented following community consultation | Director Corporate Services Library Manager | 1710 |
| 3.2.1.1.1 | Investigate options to increase floor space of Tocumwal Library | Access to space needed to conduct Library programs/events | Suitable space identified | Library Manager | 1710 |
| 3.2.1.1.2 | Conduct activities that | A Library Service meeting | Library Usage | | 1710 |

| Op Plan Ref | What will we do about it? (Actions) | What will be the result? | How will we measure it? | Who will coordinate it? | Budget Summary Ref |
|-------------|---|---|--|---|--------------------|
| | respond to and reflect local needs and interests | the needs of its community | <ul style="list-style-type: none"> Patronage Borrowings Community Survey | Library Manager | |
| 3.2.1.1.2 | Provide programs that strengthen residents' connection to each and place | A Library Service meeting the needs of its community | Library Usage <ul style="list-style-type: none"> Patronage Borrowings Community Survey | Library Manager | 1710 |
| 3.2.1.1.3 | Partner in the collection and preservation of local history | Local history retained | Activities undertaken | Director Corporate Services | 1710 |
| 3.2.1.1.4 | Be an information and digital gateway for shire residents, students and visitors | Information and information technology available for public use | Develop and implement social media strategy Annual Survey of Library Users | Director Corporate Services | 1710 |
| 3.2.1.2 | Strengthen community engagement and participation in Council activities | Increased resident engagement in Council activities | Surveys Volunteer rates x Council activities | Strategic and Social Planning Coordinator | 1313 |
| 3.2.1.2.1 | Conduct community consultations in accordance with the Council's Community Engagement Framework | Increased engagement in Council activities by affected stakeholders | Surveys No. of engagement activities held | Strategic and Social Planning Coordinator | 1313 |
| 3.2.1.2.2 | Implement Council | Volunteers engaged and | Actions included in Annual | Director Corporate Services | 1313 |

| Op Plan Ref | What will we do about it? (Actions) | What will be the result? | How will we measure it? | Who will coordinate it? | Budget Summary Ref |
|-------------|---|---|---|-----------------------------|--------------------|
| | <i>Volunteer Strategy and Action Plan 2012 - 2016</i> | retained | Operational Plan are undertaken | | 1716 |
| 3.2.1.2.2.1 | Assist Committees that are not managing inherently higher risk facilities and activities to transition to a more appropriate governance structure | Identified Sec 355 Committees will be revoked and their activities will be outside the scope of Volunteer Strategy and Action Plan 2012 - 2016 | Identified Sec 355 Committees transitioned to and adopt new governance structures | Director Corporate Services | 1313 1716 |
| 3.2.1.2.2.2 | Develop and fund an annual Volunteer Skill Development Program. | Volunteers attend locally provided training in: Fund Raising Volunteer Management Marketing and Promotion | Training Held Evaluation of Training conducted and reported to Council | Director Corporate Services | 1716 |
| 3.2.1.2.3 | Lead strategic management of recreation and open space assets and facilities | Strategic management of recreation and open space assets and facilities | No. Committees of Management with Strategic Plan | Director Corporate Services | 1010 |
| 3.2.1.2.3.1 | Develop Open Space and Community Facilities Strategic Plan | Strategic direction and decision-making framework established for subsequent policy development, management and investment in Council facilities and open space | Evaluation of Community Engagement in Plan development Plan developed and adopted by Council | Director Corporate Services | 1010 |
| 3.2.1.3 | Financially contribute to and support <i>South West</i> | <i>South West Arts</i> delivery of Shire based Arts program/s | Membership of <i>South West Arts</i> maintained | Director Corporate Services | 1715 |

| Op Plan Ref | What will we do about it? (Actions) | What will be the result? | How will we measure it? | Who will coordinate it? | Budget Summary Ref |
|-------------|--|---|---|---|--------------------|
| | Arts programs and activities | and activities | No. of activities held in the Shire | | |
| 3.2.2.1 | Coordinate and align community projects and activities with township plans | Increased resident engagement in town plan development and implementation | No. of meetings attended No. projects undertaken with in-kind support from Council Services | Strategic and Social Planning Coordinator | 1313 |
| 3.2.2.1.1 | Partner with our communities on the development of walking and cycling tracks along rail trails and river bank reserves | Increased resident engagement in town plan development and implementation | Value of in-kind support from Council services for community development of walking tracks / trails | Technical Services | 1313 1010 |
| 3.2.2.1.1.1 | Investigate opportunities to commission Concept Plan for Board Walk as part of a preliminary review of the Tocumwal Foreshore Reserve Master Plan | Concept Plan developed | Report to Council | Director Technical Services | 1011 |
| 3.2.2.1.1.2 | Investigate opportunities to commission Concept Plan for splash park as part of a preliminary review of the Tocumwal Foreshore Reserve Master Plan | Concept Plan developed | Report to Council | Director Technical Services | 1011 |

| Op Plan Ref | What will we do about it? (Actions) | What will be the result? | How will we measure it? | Who will coordinate it? | Budget Summary Ref |
|-------------|---|--------------------------|-------------------------|-------------------------|-----------------------|
| 3.2.2.1.1.3 | Commission technical drawings and report for extension of walking / bike track from Bridge Street Tocumwal to Pumps Beach | | | | 1011 |

Supported and engaged communities – Summary budget 2015/16

| | 2015/16 Budget \$ |
|--------------------------------------|----------------------------------|
| Operating source of funds | 3,952,474 |
| Operating expenditures | (6,015,919) |
| Net operating funds result | (2,063,445) |
| Capital sources of funds | - |
| Capital expenditures | (729,005) |
| Net capital funds result | (729,005) |
| Net funds surplus / (Deficit) | (2,729,450) |

Diverse and resilient business

Strategic Objective

4.1 Invest in local job creation, retention and innovation

Delivery Program Objectives

4.1.1 Identify opportunities for strategic investment and job creation

| | What will we do about it? (Actions) | What will be the result? | How will we measure it? | Who will coordinate it? | Budget Summary Ref |
|-----------|--|--|--|-----------------------------------|-----------------------|
| 4.1.1.1 | Support the development of the Agriculture Industry | Diverse and sustainable Agriculture Industry | Use of Industry data supplied via Economy.id | Economic Officer Development | 2013 |
| 4.1.1.1.1 | Provide access to <i>Berrigan Shire Agriculture Industry data</i> | <i>Berrigan Shire Agriculture Industry Strategic Profile</i> developed from id.data subscription | Agriculture Industry profile to be supplied via Economy.id | Economic Officer Development | 2013 |
| 4.1.1.2 | Support collaborative planning, shared resourcing in local industry and promotion of business and development projects | Council facilitation of industry networks / collaborative projects and shared resourcing | Surveys Network projects | Economic Officer Development | 2013 |

| | What will we do about it? (Actions) | What will be the result? | How will we measure it? | Who will coordinate it? | Budget Summary Ref |
|---------|--|--|--|--------------------------------|-------------------------------|
| 4.1.1.3 | In conjunction with local business and employers develop an innovative industry and local skills retention and employment prospectus | Industry groups, potential employers and local business have relevant information on industries and local skills | Local Employment Data Feedback from industry groups | Economic Development Officer | 2013 |

Strategic Objective

4.2 Strengthen and diversify the local economy

Delivery Program Objectives

4.2.1 Partner with government and industry to renew and promote the development of the Shire's economic assets

4.2.2 Support local enterprise through economic development initiatives

4.2.3 Engage local business through regular meetings, electronic newsletter, and Council bulletin and media publications

| Operational Plan Ref | What will we do about it? (Actions) | What will be the result? | How will we measure it? | Who will coordinate it? | Budget Summary Ref |
|----------------------|--|--|-----------------------------|------------------------------|--------------------|
| 4.2.1.1 | Continue implementation Berrigan Shire <i>Economic Development Plan</i> | <i>Economic Development Plan</i> actions included in Annual Operational Plan | Quarterly Report to Council | Economic Development Officer | 2013 |
| 4.2.1.2 | Develop and implement action plan to promote business opportunities, location advantages and competitiveness of Tocumwal Aerodrome and its industrial precinct | Action Plan completed | Completion of subdivision | Economic Development Officer | 2013 |

| Operational Plan Ref | What will we do about it? (Actions) | What will be the result? | How will we measure it? | Who will coordinate it? | Budget Summary Ref |
|----------------------|---|--|---|-----------------------------------|--------------------|
| 4.2.1.3 | Lobby <i>NSW Parks</i> for investment in the enhancement of facilities and signage in and around National and Regional Parks | Upgraded signage and facilities National Parks | Signs are installed by <i>NSW Parks</i> | Economic Officer Development | 2013 |
| 4.2.2.1 | Investigate the opportunity to hold a business event along the lines of a TEDx event. | Informed planning for a Berrigan Shire business event is undertaken | Attendance at the event | Economic Officer Development | 2013 |
| 4.2.3.1 | Facilitate the operation of vibrant business support groups within the Shire. | Active business support groups contributing towards local jobs and business growth | Local business surveys Employment Data | Economic Officer Development | 2013 |
| 4.2.3.2 | Facilitate the effective operation of Chambers of Commerce, Tourism Associations and other business groups through the development and implementation of business plans | Strategic approach to local jobs and business growth | Business plans completed, adopted and being implemented | Economic Officer Development | 2013 |
| 4.2.3.3 | Host Berrigan Shire <i>Business and Environment Awards</i> | Local business is recognised by nominations and Award attendance | No. of nominations received Attendance at Awards | Economic Officer Development | 2013 2015 |
| 4.2.3.4 | Host Murray Darling Basin Association Annual Conference | National exposure for Local Suppliers and Accommodation | | | 2013 |

Strategic Objective

4.3 Diversify and promote local tourism

Delivery Program Objectives

4.3.1 Implement the Berrigan Shire Visitor Events Plan

4.3.2 Partner regional Tourism Boards

| Operational Plan Ref | What will we do about it? (Actions) | What will be the result? | How will we measure it? | Who will coordinate it? | Budget Summary Ref |
|----------------------|---|---|---|-----------------------------------|--------------------|
| 4.3.1.1 | Review the current Events Strategy (Action from the Tourism Strategy) | A strengthened plan for supporting events based on evidence from the review | Use of the measurement tool in Economy id and the MRTB's new event measurement system | Economic Officer Development | 2012 2013 |
| 4.3.1.2 | Provide support to event proponents and organisers | Increase in the number of successful events, proponents and organisers Increase in the number of visitors attending local events | No. of events supported by Council Event surveys | Economic Officer Development | 2012 2013 |
| 4.3.1.3 | Facilitate use of Tocumwal Aerodrome for aviation and other events | Maintain the <i>Tocumwal Aerodrome Management Plan</i> and approve events in compliance with same | No. of events held | Director Technical Services | 2012 2013 |

| Operational Plan Ref | What will we do about it? (Actions) | What will be the result? | How will we measure it? | Who will coordinate it? | Budget Summary Ref |
|----------------------|--|--|--|-----------------------------------|--------------------|
| 4.3.2.1 | Maintain membership and benefit of regional tourism boards to increase local visitation and economic activity | Regional and interstate marketing and promotion of Shire's tourism products and services | Participation in Regional Tourism Boards | Economic Officer Development | 2013 2012 |
| 4.3.2.2 | Implement the Berrigan Shire Tourism Strategy and Action Plan 2014 - 2018 | Stronger local tourism industry | Quarterly report to Council | Economic Officer Development | 2012 2013 |
| 4.3.2.2.1 | Include Actions from the Tourism Strategy Conduct a review of tourism related infrastructure under the control of Council | A comprehensive review of infrastructure is conducted | A list of projects and their relative priority | EDO | 2012 |
| 4.3.2.2.2 | Develop ½ yearly industry forums which include a training element In partnership with Moira | A minimum of 20 Businesses attend workshops Increased digital visibility for tourism destinations within the Berrigan Shire | A minimum of 20 Businesses attend workshops | EDO EDO EDO | 2013 |

| Operational Plan Ref | What will we do about it? (Actions) | What will be the result? | How will we measure it? | Who will coordinate it? | Budget Summary Ref |
|----------------------|--|--|--|------------------------------|--------------------|
| 4.3.2.2.3 | Shire implement the MRTB Digital Platform | Assess industry desire to participate in (and own) a Shire wide tourism association | Number of Berrigan Shire Businesses on the ATDW | | 2012 |
| 4.3.2.3 | Encourage strong tourism industry relationships | Stronger local tourism industry | Murray Regional Tourism Board (MRTB) Data | Economic Development Officer | 2012 2013 |
| 4.3.2.3.1 | Encourage and support tourism businesses to participate in the Inland Tourism Awards | Participating businesses will evaluate their business planning and practices. Exposure for business and the destination at a State and Regional level. | Increased industry capacity requisite to industry innovation / new product development At least one business participates. Attend the awards ceremony (if a local business completes an entry) | EDO | 2012 |

Strategic Objective

Delivery Program Objectives

4.4 Connect local, regional and national road, rail and aviation infrastructure

4.4.1 Develop and promote Berrigan Shire regional transport and freight infrastructure

| Operational Plan Ref | What will we do about it? (Actions) | What will be the result? | How will we measure it? | Who will coordinate it? | | Budget Summary Ref |
|----------------------|--|---|--|-------------------------|-------------|--------------------|
| 4.4.1.1 | Continue development of the Tocumwal Intermodal precinct | Improved access to Port Melbourne and national freight hubs | New facilities developed | Economic Officer | Development | |
| 4.4.1.1.1 | Lobby for railway works within the Tocumwal Intermodal precinct. | Increased use of the rail network within the Tocumwal inter-modal facility | Reduced truck movements within the facility. | Economic Officer | Development | 2013 |
| 4.4.1.1.2 | Locate sources of funds for investment into facility | Increased use of Tocumwal inter-modal facility | Funds to undertake works are identified | Economic Officer | Development | 2013 |
| 4.4.1.1.3 | Liaise with Vic Track and NSW Rail as needed to improve the rail access for businesses within the precinct | Timely collaboration between VIC Track and NSW Rail on projects that improve rail access for businesses within the precinct | Extension of rail access projects signed off by VIC Track and NSW Rail | Economic Officer | Development | 2013 |

| Operational Plan Ref | What will we do about it? (Actions) | What will be the result? | How will we measure it? | Who will coordinate it? | Budget Summary Ref |
|----------------------|--|--|---|------------------------------|--------------------|
| 4.4.1.2 | Lobby for upgrade of rail facilities, associated with Tocumwal rail line including the line to Shepparton and Melbourne Ports | Increased use of Tocumwal inter-modal facility | Investment by government in facilities | Economic Development Officer | 2013 |
| 4.4.1.3 | Participate actively in efforts to upgrade Newell Highway and Midland Murray Valley highways particularly the Shepparton bypass road | Increased use of Tocumwal inter-modal facility | Investment by government in facilities | Economic Development Officer | 2013 |
| 4.4.1.4 | Operate and maintain the Tocumwal Aerodrome | Operated in accordance with CA SA regulations and Tocumwal Aerodrome Management Plan | Annual report on activity | Director Technical Services | 1920 7700 |
| | | Maintained in accordance with Corporate and Community Asset Management Plan | Satisfactory results from CASA inspections for continuation of Aerodrome registration | Director Technical Services | 1920 7700 |

Diverse and resilient business– Summary budget 2015/16

| | 2015/16 Budget \$ |
|--------------------------------------|----------------------------------|
| Operating source of funds | 274,400 |
| Operating expenditures | (963,800) |
| Net operating funds result | (689,400) |
| Capital sources of funds | - |
| Capital expenditures | - |
| Net capital funds result | - |
| Net funds surplus / (Deficit) | (689,400) |

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Section 3 - Revenue & Charging

Rates

Water and Sewer Supply
Services

Fees and Charges

2015/16 Council Rates

Rates and charges provide Council with a major source of revenue which is used to meet the costs of providing services to business and residents of the Shire. The rates and charges described provide the net funding requirements for a number of the programs and initiatives described in Council's Operational Plan and 4-year Delivery Program.

Each year, the New South Wales *Independent Pricing and Regulatory Tribunal (IPART)* determines the allowable annual increase in general income for NSW councils – this is known as the rate peg.

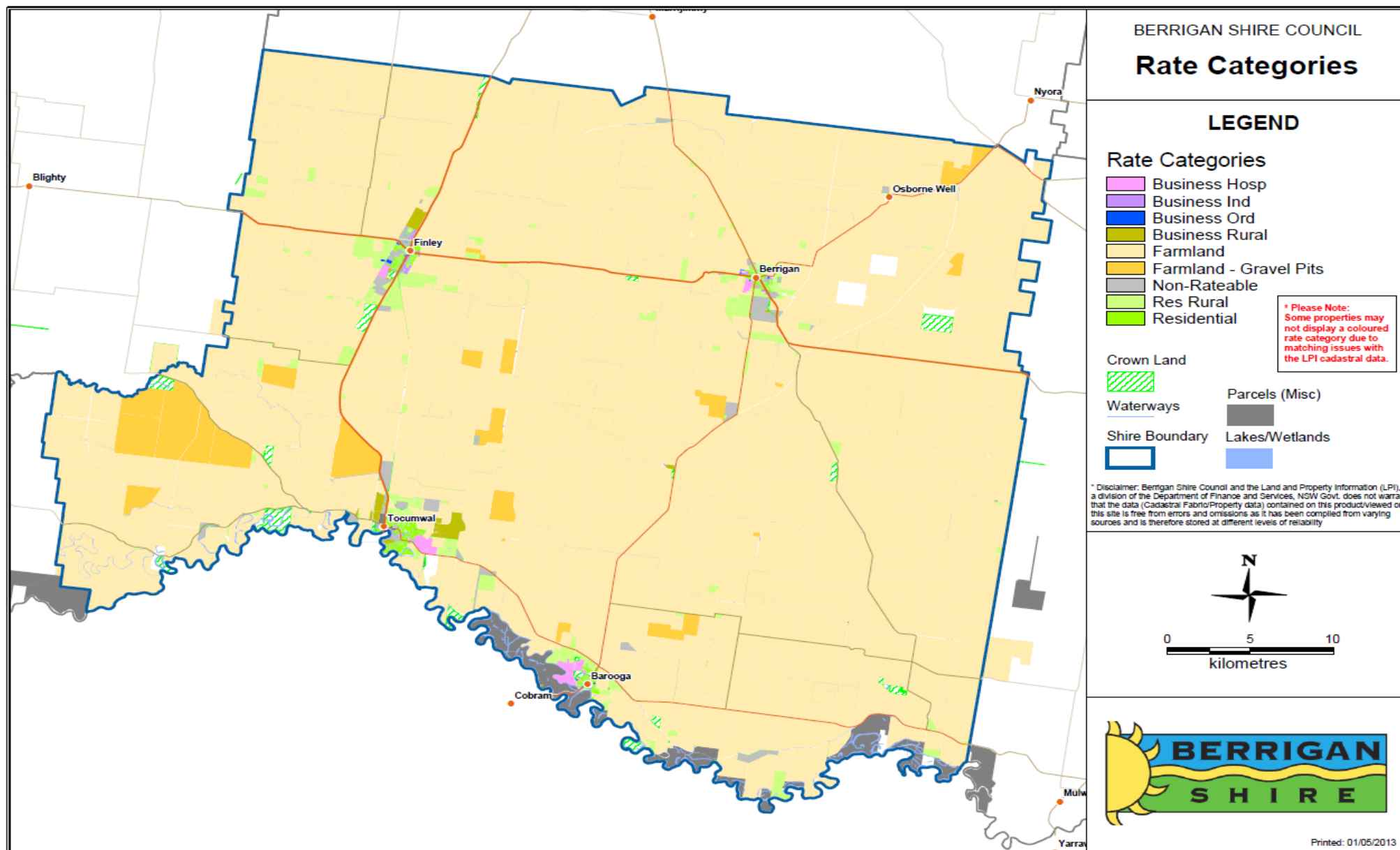
Rates are calculated based on the NSW Valuer General's assessment of the unimproved capital value of the land and Council's 2015/16 rate is based on the Valuer General's 2013 assessments. Council adopts on an annual basis its *Rating and Revenue Policy* – a copy of this policy is available from Council.



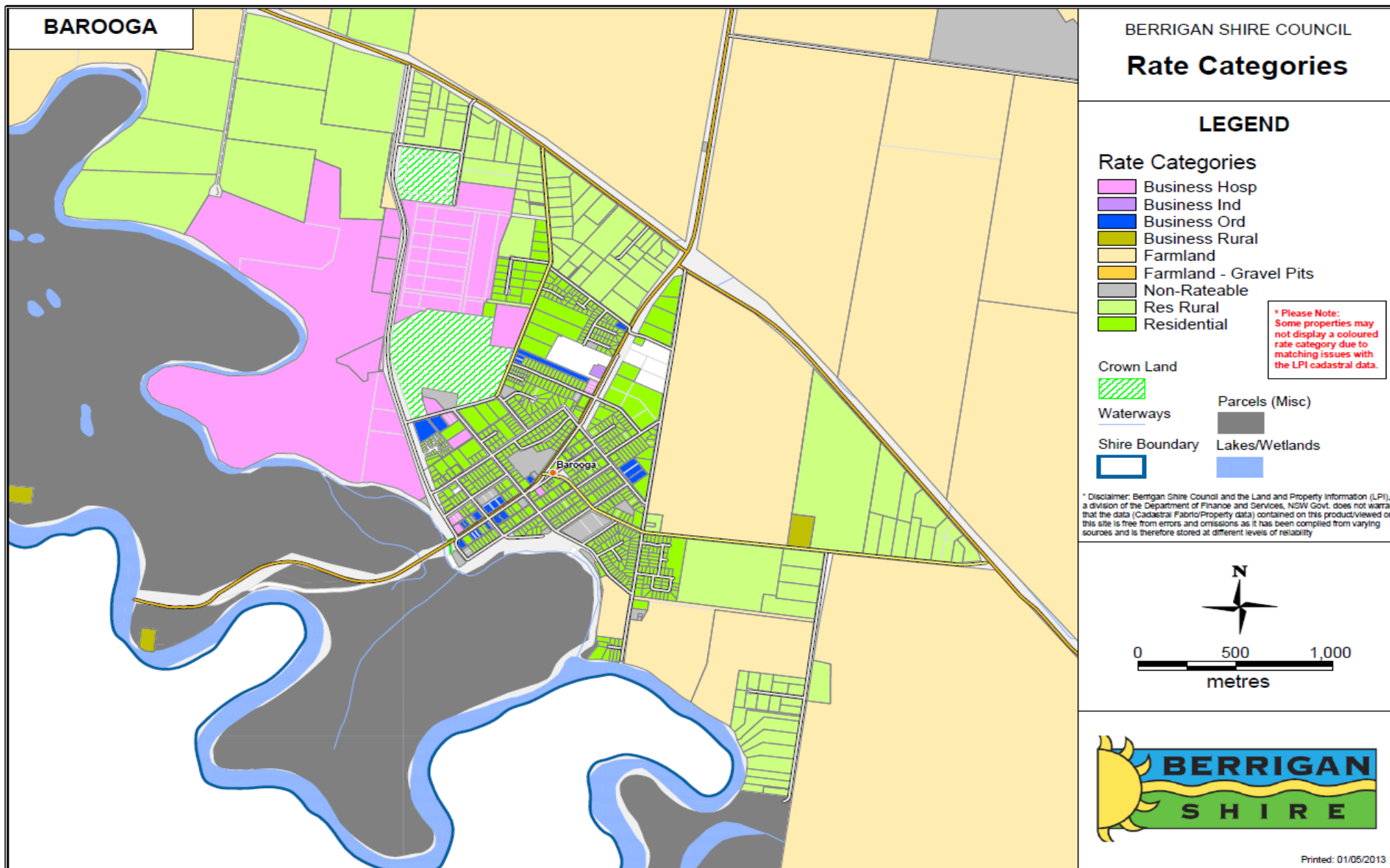
Calculating your ordinary rate:

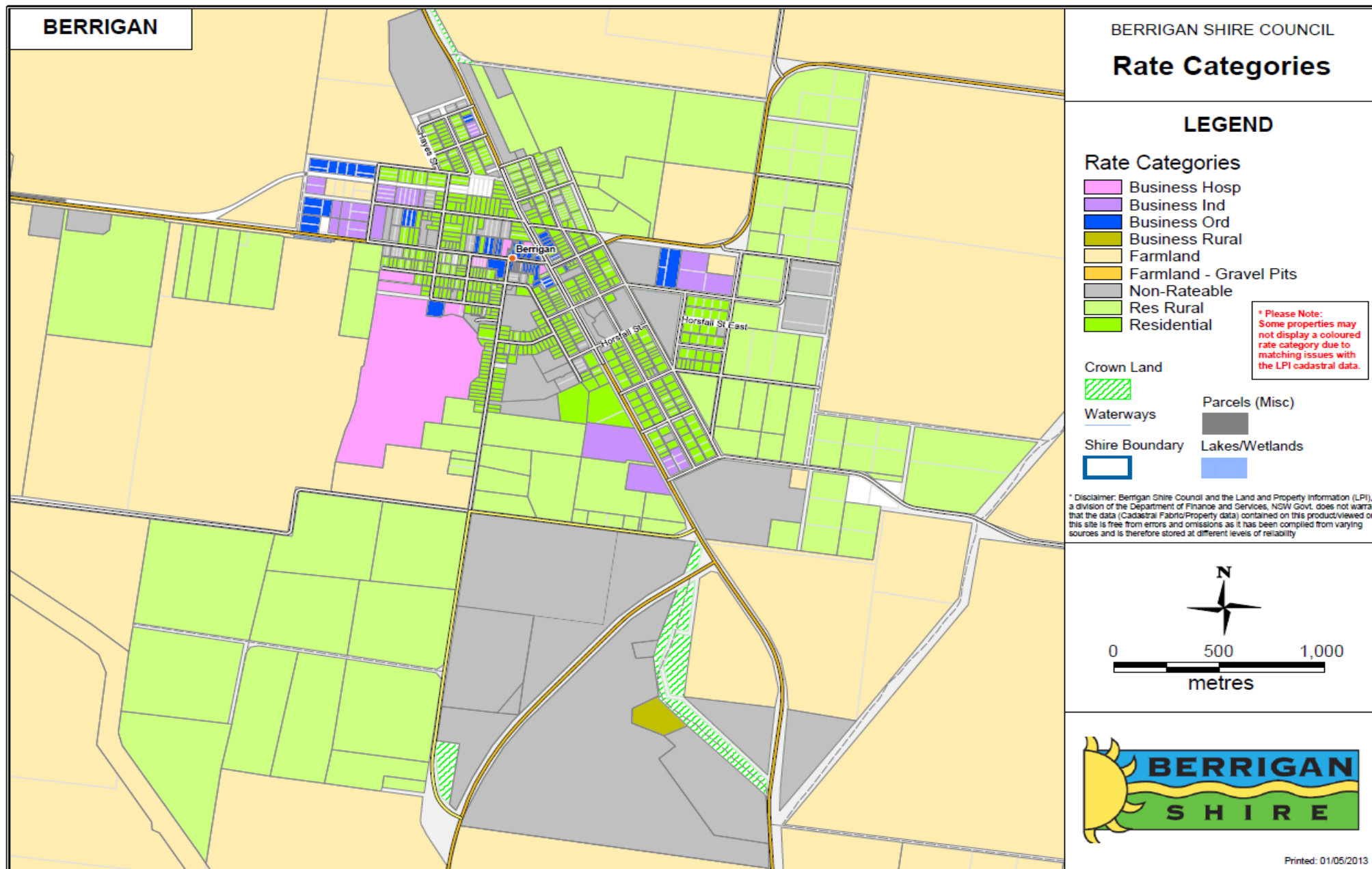
Check the following maps. For example if your land is categorised for rating purposes Residential Rural Rate the rate is calculated by multiplying your 2013 valuation by the (\$ 0.0066437 cents) rate in the dollar.

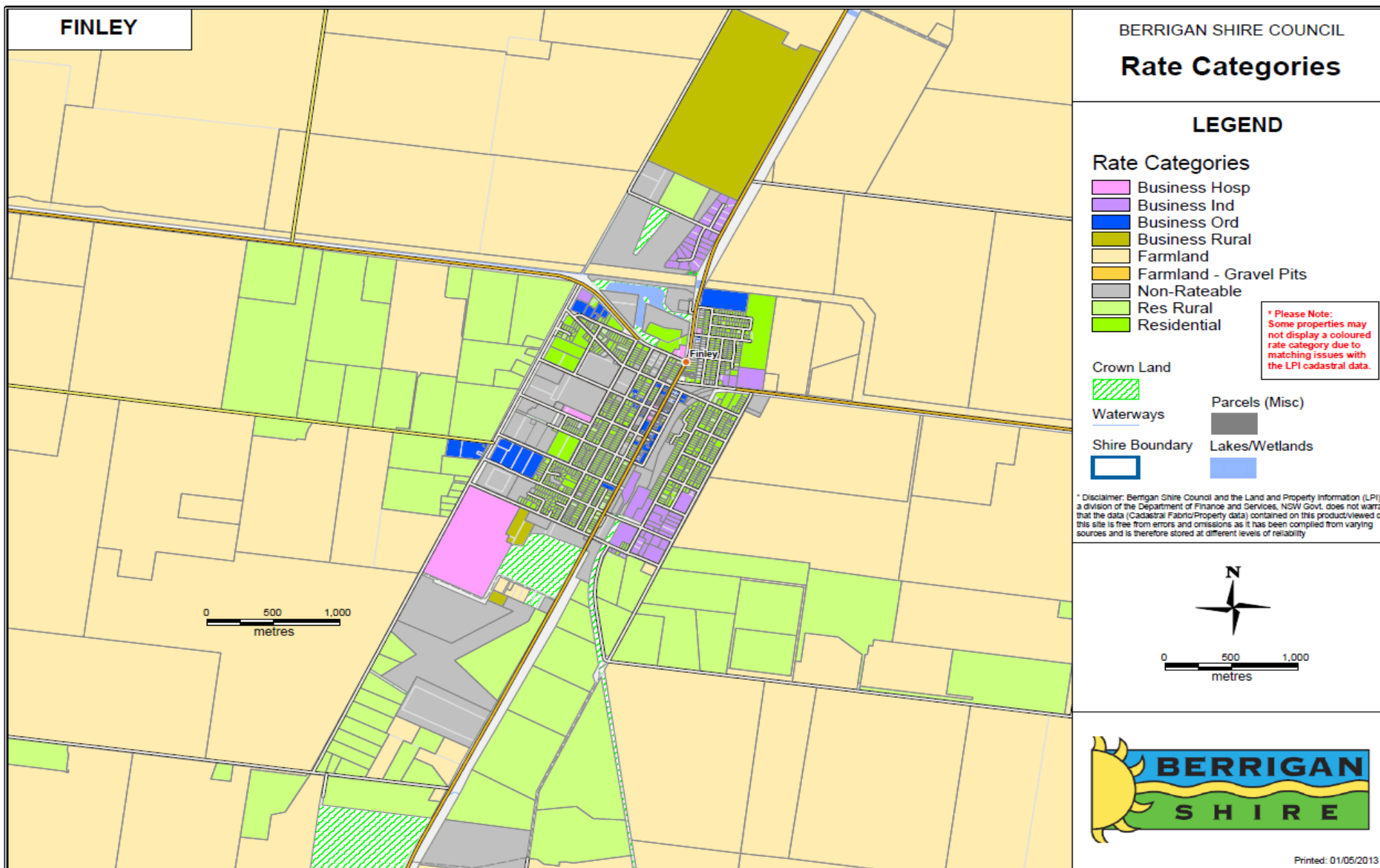
- The Farmland rate is \$0.063508 cents in the dollar and it applies to all farmland in the Shire
- The Business rate varies by urban/town locations and the rate is applied to land categorised Business Ordinary, Business Hospitality, Business Rural. Each category has the same value as the residential rate of its urban/town location
- The average property in each town pays the same level of Ordinary Rates

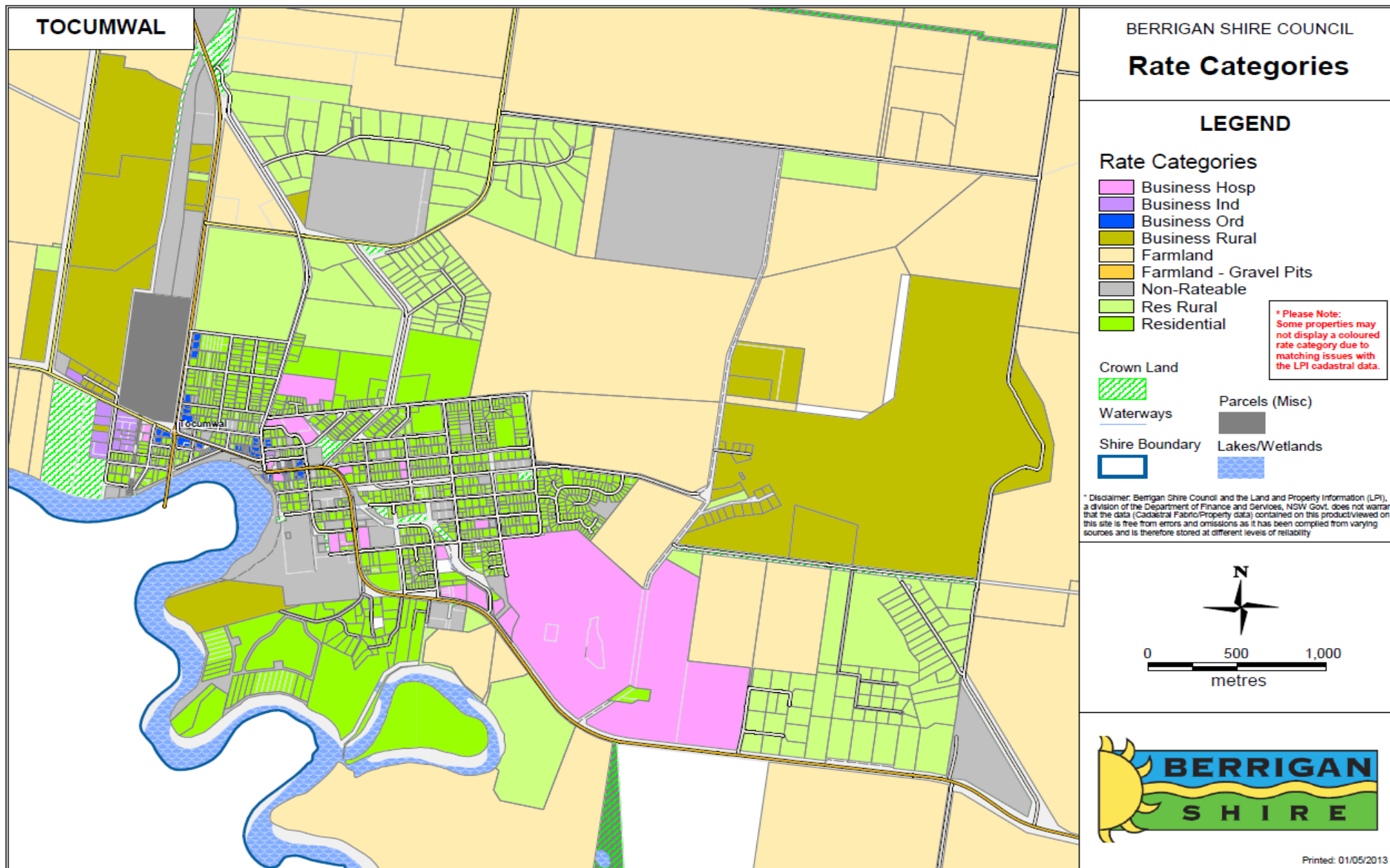


Berrigan Shire Annual Operational Plan 2015 – 2016 Draft for 15 April 2015









Waste Management Service Charges 2015/16

| Service provided | 2015/16 Fee (\$ per annum | % Variation |
|---|------------------------------------|----------------|
| Domestic Waste Collected 1 x Weekly pick up of 120 litre small garbage bin. (Green) 1 x Fortnightly pick up 240 litre recycling bin. (Blue) | \$266.00 | 3.9% |
| Additional Service (Collected) 1 x Weekly pick up of 120 litre small garbage bin (Green) | \$178.00 | 3% |
| Uncollected (vacant charge) Charged on vacant land within the collection zone – no service is provided. | \$53.00 | 3% |
| Business / Non Residential Garbage Charge 1 x Weekly pick up of 240 litre big bin. (Green) | \$249.00 | 3% |
| Garbage and Recycling Charge 1 x Weekly pick up of 240 litre big garbage bin. (Green) 1 x Fortnightly pick up of 240 litre recycling bin. (Blue) | \$366.00 | 3% |
| Recycling Collected 1 x Fortnightly pick up of 240 litre recycling bin. (Blue) | \$118.00 | 3% |

Stormwater Management Service 2015/16

| Service provided | 2015/16 Fee (\$ per annum | % Variation |
|---|------------------------------------|----------------|
| Residential Premises - on urban land | \$25.00 | 0% |
| Strata properties (per strata) | \$12.50 | 0% |
| Vacant Land | Exempt | |
| Commercial Premises - on urban land | \$25.00 | 0% |
| Other | \$25.00 | 0% |

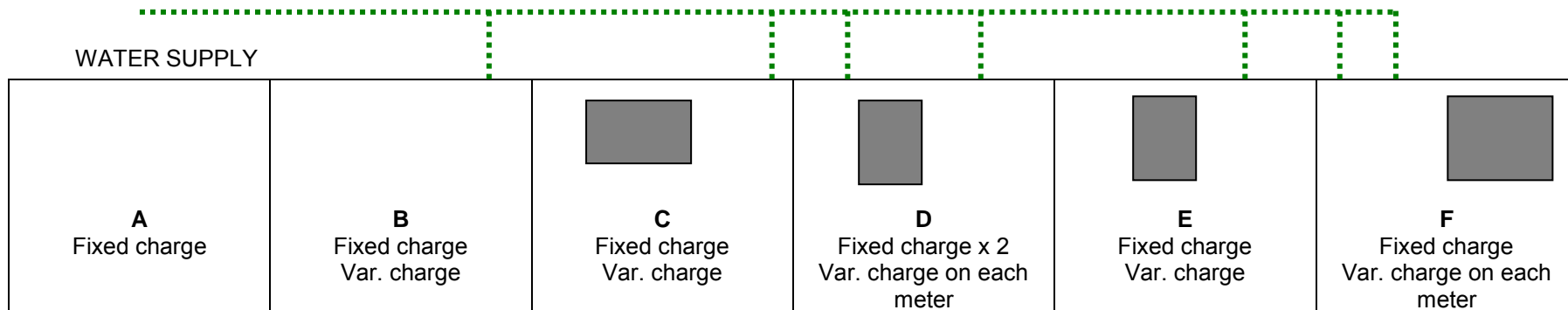
Sewer Charges 2015/16

| Service provided | 2015/16 Fee (\$ per annum | % Variation |
|---|---------------------------------|----------------|
| Sewer Supply Charge Charged to all rateable land utilising the town sewer system or zoned residential and within 75m of Councils sewer system. | \$501.00 | 5.03% |
| Pedestal Charge Any property with more than 2 (two) cisterns/water closets will be charged a pedestal charge per excess cistern/water closet. A pedestal charge per cistern/water closet will be raised on all non-rateable properties connected to the sewerage supply. | \$106.00 | 3% |
| On-Site Low Pressure Maintenance Charge Applied to properties connected to Councils' sewerage supply via a low-pressure pump. Council maintains the pump in perpetuity subject to the owner paying the On-site low pressure maintenance charge. | \$93.00 | 3% |

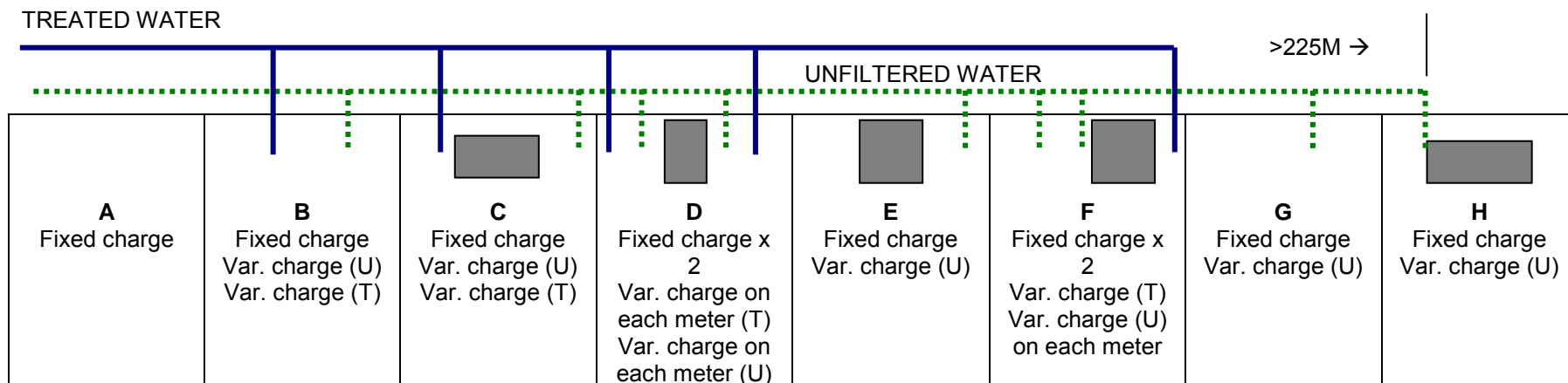
2015/16 Water Access and Consumption Charges

| Service provided | 2015/16 Fee (\$ per annum) | % Variation |
|---|--|------------------------|
| Water Access Charge Applied to all properties supplied with water from a water pipe of the Council or land that is situated within 225m of Councils' water supply pipes. (see diagram attached) | \$497.00 | 4.85% |
| Water Consumption Charges – Unfiltered (Barooga, Berrigan & Finley) | \$0.73 per kL (stage 4 restrictions in force) \$0.52 per kL (other restrictions in force) \$0.47 per kL (no restrictions) | 0% |
| Water Consumption Charges – Treated (Barooga, Berrigan & Finley) | \$1.46 per kL (stage 4 restrictions in force) \$1.04 per kL (other restrictions in force) \$0.94 per kL (no restrictions) | 0% |
| Water Consumption Charges – Treated (Tocumwal) | \$0.97 per kL (stage 4 restrictions in force) \$0.69 per kL (other restrictions in force) \$0.62 per kL (no restrictions) | 0% |

2. **WHERE SINGLE SUPPLY IS AVAILABLE TO PROPERTY**
 (Tocumwal) – Not including proposed new subdivisions outside village boundary



2. **WHERE DUAL SUPPLY IS AVAILABLE TO PROPERTY (EXCEPT “H” – SINGLE AVAILABLE ONLY)**
 (Barooga, Berrigan and Finley) – Not including proposed new subdivisions outside village boundary



NOTE: Indicates residence or residential use with house (T) Treated Supply (U) Unfiltered Supply

FEES & CHARGES 2015 - 2016

Insert Draft Fees and Charges Here



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Section 4 Annual Operational Plan Budget

Budget Summary &
Comments

Projected Income and
Expenditure Statements

Projected Balance Sheet

Projected Cash Flow
Statement

Annual Budget (Detail)

Capital Works Plan
Summary

Contents

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2015/16 BUDGET SUMMARY

INTRODUCTION

Rates and charges

An ordinary rate revenue increase of 2.4% has been included in the budget for 2015/16. This represents the maximum permissible amount allowed by the Independent Pricing and Regulatory Tribunal (IPART) in accordance with the rate pegging provisions of the *Local Government Act 1993*.

The Council can elect to adopt this level of increase or it can adopt a lower amount, including a rate revenue reduction.

The permissible level of increase is a global limit on the total amount of Ordinary rates raised. The Council retains the flexibility to re-distribute the rate burden amongst rating categories as it sees fit, provided the global permissible limit is not exceeded. In instances involving properties in the Town rating categories, rates revenues have been re-apportioned so that each average town property, on average, pays the same or similar rate.

TABLE 1: Ordinary rate increases 2013-2016

| YEAR | LG COST INDEX | "PRODUCTIVITY" FACTOR | CARBON IMPOST AMEND. | INCREASE TAKEN UP BY COUNCIL |
|----------------------|---------------|--------------------------|----------------------------|---------------------------------|
| 2013-14 | 3.7% | -0.2% | -0.1% | 3.4% |
| 2014-15 | 2.8% | -0.2% | -0.3% | 2.3% |
| 2015-16 | 2.47% | -0.04% | - | 2.4% |
| 2016-17 (assumed) | 2.5% | - | - | 2.5% |

The land values used to strike the rate have a base date of 1 July 2013. It is estimated that the rate peg allowance and natural growth will raise an additional \$110,000 nett (after pension rebates and state subsidy) in 2015/16 when compared to the 2014/15 original budget.

The rate peg is based on the Local Government Cost Index. This index measures the increase in costs for items such as wages and fuel used by Councils to provide services. From this result of this index, IPART then deduct a "productivity factor" in expectation that Councils will become more efficient in their operations.

In determining the 2013/14 rate peg, IPART determined a 2.47% increase in the Local Government Cost Index and deducted a 0.04% productivity factor. The resultant 2.43% was then rounded down to set the peg at 2.4%.

The budget and the rate in the dollar have been based on property values provided by the Valuer-General as of March 2015. There is a possibility that these figures may change before the adoption of the budget and the rate due to supplementary valuation amendments.

Table 1 below provides a summary of these changes

The approximate effects of these permissible rate increases on average Ordinary rates, are shown in Table 2 below (as at March 2015)

More detailed information on the effects of this year's permissible rating increase on all rating categories is shown in a table further into this report.

TABLE 2: Average Ordinary Rate by Category

| Rate Category | 2014/15 [^] | 2015/16 [#] |
|------------------------------|----------------------|----------------------|
| Farmland | \$1,902 | \$1,950 |
| Residential Rural | \$597 | \$614 |
| Residential (other) | \$3,247 | \$3,262 |
| Urban/Town Properties | \$740 | \$761 |

[^]as at June 2014 [#]as at March 2015

The total average residential annual Ordinary rates and charges, including water, sewer, domestic waste management/garbage and stormwater/drainage, will be \$2,050 for 2015/16 as compared to \$1,972 for 2014/15. This is an overall increase of rates and charges of \$78. Most Ordinary rates have increased by approximately 2.4% and utility charges have increased by between 4% and 5% but the Stormwater Charge has not changed.

Operating grants and investment income

The Federal Government has “paused” indexation of the Financial Assistance Grant (FAG) paid to local governments for a three year period. On this basis, the grant has been shown at historic levels – with no allowance for an increase until 2017/18.

The actual amount of FAG received by the Council may vary however as a result of the formula used to determine the distribution across the over 500 local governments in Australia.

The Council may wish to reconsider the use of the Financial Assistance Grant at the second quarterly review when the actual amount of the grant will be known. Audit results for 2014/15 will also be available and decisions can be made at that time based on that information.

The Rural Local Roads grant has been treated on the same basis as the FAG.

Roads to Recovery (R2R) grant funding has been included at \$625,000. In return for this

funding, the Council is obliged to maintain its expenditure on roads at current levels from its own funds. This program has been extended for another five years from 2014/15.

The Council has traditionally been conservative when recognising investment interest income in its initial operating budget. This has been for prudential reasons – not wanting to allocate these funds for future expenditure until they have been received.

The Council has traditionally waited until the adoption of the audited financial statements to recognise and make use of these funds.

Utility charges

The principles of full-cost recovery for the water and sewerage funds are continued in this four year plan.

This year, as well as an annual indexation increase of 3%, the water, sewer and domestic waste management services have also been required to make a contribution towards the cost of strategic and social planning and enterprise risk management. These services have made use of these Council functions in previous years but did not contribute to their funding. This anomaly has been corrected in this budget.

The draft budget proposes that the Annual Water Access Charge for 2015/16 be set at \$497.00 for the provision of water supply services. This is an increase of \$23.00 from the 2014/15 charge.

This budget, and the associated water charges, is based on an assumption that water restrictions will not be in place in 2015/16.

Variable water revenues from water usage, and therefore tariffs or charges per kilolitre, may fluctuate significantly throughout the year if restriction levels vary significantly. The situation will need to be monitored regularly, and tariffs amended accordingly, in order to achieve the necessary total revenue required to maintain and operate the Council's water infrastructure and services.

The Council may apply new variable water consumption tariffs and restrictions at its discretion, based on competent economic management.

The following water consumption charges for water reading cycles during 2015/16, under the prevailing water restriction stages, will be based on the tariffs shown in Table 3 below.

The proposed consumption tariff charges shown have not changed since 2011/12.

This methodology of charging, whilst not compliant with Best Practice Guidelines, helps

TABLE 3: 2015/16 Water Consumption tariffs

| Town | Water Supply Type | Tariff/Charge per KL | | |
|-------------------------|-------------------|----------------------|-------------|-----------------|
| | | Stage 4 | Other Stage | No Restrictions |
| Barooga/Berrigan/Finley | Treated | \$1.46 | \$1.04 | \$0.94 |
| | Unfiltered | \$0.73 | \$0.52 | \$0.47 |
| Tocumwal | Treated | \$0.97 | \$0.69 | \$0.62 |

Annual Sewerage Charges have been increased by around 5%, from \$477 to \$501. A 3% increase has also been applied to the Pedestal Charge and the On-Site Sewer Maintenance Charge.

For 2014/15 the Garbage Charges and the Domestic Waste Collection Charge will

secure the Water Funds overall revenue in times of widely varying consumption. The Council and the community have learnt that under the volumetric pricing regime for water, significant water consumption variations lead to significant revenue variations whilst expense levels only alter marginally. This has the potential to severely impair the ability of these funds to meet their full-cost recovery aims.

The variable consumption charges apply from the first kilolitre - there are no allowances.

The charges as shown above will apply for water consumed from the next billing run after the introduction of the applicable water restriction stage. When possible, the Council will attempt to advise consumers of the amendment of the charges prior to use, although it is acknowledged that this may not be feasible under certain circumstances.

The charges shown below will be implemented at the discretion of Council and at the times deemed necessary.

increase around 5%. This raises the Domestic Waste Management Collected Charge from \$256 to \$266 per service. The Garbage Collection Charge from \$242 to \$249 per service and the Uncollected Charge for vacant residential blocks has been increased from \$52 to \$53 – a 3% increase.

The recycling charges for businesses will increase by 3% for 2015/16.

The Stormwater Management Service Charge remains unchanged at \$25, or part thereof. This charge is levied on most urban properties. This is the maximum allowable charge

Budget result

The estimated cash surplus/deficits for the years 2015/16 to 2018/19 are shown in Table 4 below:

TABLE 4: Projected Consolidated Cash Result

| Year | Result |
|---------|-----------|
| 2015/16 | \$39,996 |
| 2016/17 | \$3,763 |
| 2017/18 | \$1,151 |
| 2018/19 | \$205,751 |

This takes into account anticipated results for 2014/15 and carryover of incomplete capital works.

Additional points for noting include:

Once again, award wage increases have absorbed all of the permissible Ordinary Rate income increase.

As has been the case for some years, funding continues to be tight in the General Fund, however Capital Works and maintenance have been maintained at historic levels.

Several significant items are impacting on the overall budget position and the Council's ability to take on discretionary expenditure. These are:

- Large scale drainage works brought forward to address issues identified in the March 2012 floods and proposed borrowings.
- The "pause" in Financial Assistance Grant indexation
- Beautification of town entries – a priority community project identified in the Community Strategic Plan.

- Overall escalating general cost increases.

While there are some significant capital works included in the Water Fund, the reserve balance should not be too badly affected, subject to revenue from consumption and temporary transfers continues to meet targets.

The Sewer Fund continues to generate large cash surpluses and is now making moderate operating surpluses. The Sewer Fund continues to be debt free and is a lender to the General Fund.

Attached with this budget commentary is:

- Nett Cost Statement which shows the nett cost of services to be funded from Ordinary Rates; and
- Complete line budget which shows each individual item of expenditure and revenue in function based format; and
- Capital works program, which includes most, but not all, capital works. Items not included typically include such things as office equipment. The cost summary contents on the front page of this document are included in the line budget as bulk capital expenses; and
- Schedule of budgeted movements in reserves.

PROGRAMS

Set out below is a detailed summary of significant changes by Council function.

Corporate Services

The Corporate Services function relates to the governance and administration of the Council as a whole. This includes Councillor expenses and allowances, office functions such as payroll and accounts payable and customer service.

Salaries and Wages across the board have been inflated by 2.8% in 2015/16 and each of

the following years as identified in the existing Local Government Award. – 2.8%.

This flows through to all staff overheads such as superannuation, workers compensation, insurance etc. as these are dependent on the level of salaries and wages. The significant increase in defined benefit superannuation contributions continues to have a marked effect on salaries and wages.

The Council has again allocated \$50,000 to fund the purchase of new Local Government Management software in 2015/16. Any migration to new software will occur when circumstances and staffing permits.

This budget includes an amount for insurance rebates but discounted against historic levels to reflect the lack of certainty regarding the amount likely to be received.

Overall debt servicing costs for the general fund is at 3.6% of rates/FAG/RLR grant – not taking into account any LIRS subsidy income. If the subsidy is taken into account, this cost falls to 3.1%

The cost of servicing debt will fall over the next two years as the earlier drainage loans are paid out.

Each \$100,000 borrowed over a 10 year period costs approximately \$12,552 per year to repay based on a 4.7% interest rate.

Technical Services

This area of Council consists of the engineering, design and survey services of the Council.

This four year budget proposes no significant changes in the area of Technical Services expenses.

Plant Operation and Replacement

Continued high fuel prices and vehicle change over costs will require constant review of plant hire rates. Major plant items budgeted for replacement during 2015/16 are:

- Isuzu FFR Tipper
- 2 dog trailers for gravel trucks
- Isuzu FFR Bitumen Patching
- Multi-Pac VP2400 Tyred Roller
- Walker mower
- Concrete grinder

The Council has also allocated a nett \$29,750 for the purchase of utilities and a nett \$190,000 for the purchase of motor vehicles.

This budget projects that plant operations will place \$221,000 into the plant reserve in 2015/16.

Emergency Services

The Emergency Services budget has been drawn up on the basis of known historic costs and information from NSW Rural Fire Service, Fire and Rescue NSW and the State Emergency Services. It is possible this amount could vary from those forecast.

Table 4 lists the budgeted contributions to each service to be made by the Council.

TABLE 4: Contributions - emergency services

| Year | Result |
|------------------------|------------------|
| NSW Rural Fire Service | \$ 50,500 |
| Fire and Rescue NSW | \$ 93,000 |
| SES NSW | \$ 16,200 |
| TOTAL | \$159,700 |

The cost of the RFS service to the Council will fluctuate from year to year as the RFS Zone Management has a policy of purchasing a new appliance for a Berrigan Shire brigade every second year.

Environmental Services

The Council's Environmental Services cover planning and land use, building and construction certification and inspection, public health and animal control.

There are no significant changes proposed in this budget from existing operations.

HACC/Other Community Services

The Home and Community Care Program (Multi Service Outlet) provides a range of services to residents to enable them to continue to live independently. The service is fully funded by the NSW and Federal Governments, supplemented by user charges.

The Federal Government has proposed changes in the funding model for Home and Community Care from 1 July 2015, including the end of bulk funding.

As a result, the Council is not planning to continue to provide this service after 30 June 2015 and is actively working on a transition arrangement with a local agency.

Until such time as a transitional arrangement is in place, however, the Council will continue to provide for the service in its budget estimates.

Early Intervention Service

The Early Intervention (EI) service is a State government service provided by the Council for children aged from 0-8 with developmental delays to enable those children to start school without undue difficulty.

The Berrigan Shire Early Intervention team also provides this service to Jerilderie and Urana Shires. For 2015/16, the Council has employed an additional part-time worker to deliver this service across all three local government areas.

The program is currently fully funded by NSW Government although plans are in place to move to a "consumer directed care" fees-based model.

Until a definite transition date is in place, the Council will continue to offer this service.

Housing

The Council own four residential properties, used to attract and house staff.

The housing budget is based upon recurrent costs and programmed maintenance.

Cemetery

The Council operates four cemeteries – at Barooga, Berrigan, Finley and Tocumwal.

The cemeteries are operated on a cost-recovery basis, with interment charges expected to cover the costs of interment, plaques and ongoing cemetery maintenance.

In 2015/16, the Council proposes to install an irrigation system at the Finley Cemetery at a total cost of \$30,000 – including \$10,000 already committed in previous years.

It is also proposed to install a new wall of niches at Tocumwal.

Garbage and Domestic Waste Management

Under this function, the Council provides a domestic and commercial waste collection service, through a contractor. The Council also operates two waste management facilities – in Berrigan and Tocumwal.

The major capital expenditure proposed for this service in 2015/16 is excavation of the landfill hole in Berrigan.

This budget also establishes a sinking fund for the construction of a transfer station at

Tocumwal with \$75,000 put aside per year for three years from 2016/17.

Charges have been indexed by 3% for the garbage collection and the domestic waste collected services plus a small increase to part fund the Council's strategic and social planning and enterprise risk management services.

Stormwater Drainage

The Council has borrowed \$1.62m to bring forward essential drainage works to 2015/16 and 2016/17. The loan is subsidised by the NSW government under the Local Infrastructure Renewal Scheme (LIRS)

The works funded under this scheme include:

Berrigan

- East Riverina Highway
- Flynn St area
- Drummond St

Finley

- Finley St detention basin
- Murray St – Headford to Osborne St
- William St – Hampden to East St
- William St cross connection

Tocumwal

- Bent St to Barooga St North
- Bruton St Electricity connection
- George St – Dean St pump station

The Council expects to receive a subsidy under the LIRS scheme of around \$47,000 in 2015/16. Further details on the LIRS loan are shown later in this report.

The Council has previous internal loans for earlier drainage works. These loans are expected to be paid in full by 2016/17.

The Council has authority to apply a Stormwater Management Services Charge. The charge is expected to raise \$71,500 in

2014/15. The Council may only levy a maximum charge of \$25 and therefore no increase has been proposed from 2014/15. Proceeds from the charge will be used to partly fund payment of the internal loans.

As in 2014/15, there has been no provision made for the receipt of any developer charges to assist with drainage costs. This is a conservative position but is based on the understanding that no major subdivisions are currently expected in 2015/16.

Environmental Protection

This budget area relates to the construction and maintenance of flood levees and other flood mitigation works.

Under this function, the Council makes an annual allocation for levee works to provide cyclical capital works and levee bank maintenance.

The long term principle being applied is that the Council places in reserve an amount of \$50,000 to save up for future works. Those funds are then used to leverage future State and Federal grants.

The standard provision for this reserve has been made in 2014/15 and continuing in 2015/16, 2016/17 and 2017/18.

This is an area where a changing regulatory and risk environment following the most recent floods may require the Council to undertake additional works over the next few years.

Community Services

The Community Services budget area includes the Council's support of social and cultural initiatives – either delivered by the Council or by third parties.

The Council proposes to continue its support of the Youth Development Committee through an allocation of \$10,000 over a four year period to 2018/19 and an annual allocation of \$3,000 for Youth Week.

An annual calendar of events recognising International Womens Day, Seniors Week and Childrens Week and Mens Health Week makes up Council's social justice program of social and cultural events. Additional social and cultural activities are also promoted by Council if developed by community partners and where the activities contribute toward the strategic objectives of Council's Volunteer Strategy, Library Services Strategy, Ageing and Liveability Strategy and its Family, Childrens' and Young Peoples' Strategy.

The Council is a member of South West Arts – the local regional arts board – and contributes \$8,000 per year to its operations.

Water Supplies

The major capital item for the water fund is the installation of an automated water meter reading system. The system will lead to significant staff savings and work health and safety improvements.

The water service is expected to make moderate cash surpluses over the entire four year period

Sewerage Services

After many years in deficit, the Council's sewerage fund made an operating surplus in 2013/14 and is expected to make an operating surplus in 2014/15 and onwards. At the same time, its cash position continues to improve.

The Sewerage Fund is debt free. The fund is a lender to the Council's General Fund for Stormwater Management Works.

Public Libraries

The Council operates four public libraries – in Barooga, Berrigan, Finley and Tocumwal. This service was at one time largely funded by the NSW Government but now the Council is responsible for funding over 90% of the cost.

The library operating budget is primarily based upon historical cost and service levels.

The library subsidy received from the State has been included at historic levels. There is some risk that the level of subsidy will alter.

There are no significant capital works identified over the four-year life of this delivery plan.

Community Amenities

This budget area includes the Council's public halls and public toilets.

An amount has been set aside in 2015/16 to commission a report on how to construct new toilets at the Finley School of Arts hall without detracting from the significant heritage value of the hall. Work on a new configuration for the site is scheduled for 2016/17.

An allocation of \$100,000 has been set aside in 2015/16 as a contribution to the upgrade of the toilets at Tocumwal Town Beach.

Recreation

The Council provides five major recreation areas and a range of other parks and passive recreation areas. The Council maintains 14 playgrounds and three skate parks in these areas.

In 2014/15, the Council completed works on a new facility at Finley Recreation Reserve.

This finalises the Council's 10 year strategic program to modernise facilities at its Recreation Reserves.

\$50,000 for skate park improvements has been included in each of the 2015/16 and 2016/17 financial year. This \$100,000 fund will be used to improve Tocumwal Skate Park, and Finley Skate Parks.

A list of operating grants provided to volunteer committees of management is shown in Table 5 below.

TABLE 5: Facility operating grants 2015/16

| Volunteer committee | Grant (\$) |
|--|-------------------|
| Pools | |
| Berrigan | 31,400 |
| Finley | 35,600 |
| Tocumwal | 31,400 |
| TOTAL | 107,400 |
| Recreation Reserves | |
| Barooga | 11,390 |
| Berrigan | 10,540 |
| Finley | 11,220 |
| Finley Showgrounds | 11,485 |
| Tocumwal | 11,140 |
| TOTAL | 55,775 |
| Halls | |
| Berrigan | 6,860 |
| Finley | 6,860 |
| Tocumwal | 3,280 |
| TOTAL | 17,000 |
| Other | |
| Berrigan Conservation Group and Tidy Towns | 3,860 |
| GRAND TOTAL | \$180,175 |

Quarries and Pits

No significant changes are proposed in the operation of Council's gravel pits.

Shire Roads

This budget area includes all roads, kerb and gutter, footpaths, physical townscape works, street lighting and bus shelters. The budget comprises two sections, being the capital works program and maintenance functions.

The capital works areas are detailed in the capital works program. The general policy in this area of infrastructure development and maintenance is that a roughly equivalent total nett cost amount will be committed to the overall program each year. The individual components of the program may, however, vary.

The biggest project in this function over the next two years is the redevelopment of Silo Road in Tocumwal at a cost of \$3m.

Silo Road is to be upgraded by widening to allow for 2 through traffic lanes, turn lanes and a designated truck parking lane. The horizontal alignment of the curve on the northern end will be improved to allow passing by A-Double road trains at a design speed of 60km/hr. The road structure will be provided with a heavy duty pavement and surfaced with asphalt. Drainage will be upgraded to service the road and adjoining grain handling facilities. Work is expected to be complete by June 2016.

The Council has put aside \$80,000 each year over the four year plan to fund town entrance beautification works. This will include signage, tree planting and other garden works to make the major entrances to the four towns more attractive for visitors and residents.

The first projects to be undertaken in the town entrance beautification program are the northern approaches to Finley and Tocumwal with work starting in 2015/16. Other projects in the program will be determined at a later date

Installation of aerial bundled cabling at Finley, Tocumwal and Barooga at an estimated cost \$300,000 over three years has been included in this budget as part of the Council's general strategy to improve town amenity. Installing aerial bundled cabling should prevent

excessive pruning of street trees planted in the main streets of these towns

The Council has also put aside \$40,000 in for supply and installation of promotional flagpoles in all four towns. The Council has agreed to consider installation of the flagpoles on the basis that the chambers/community groups in each of the towns will be responsible for supplying relevant promotional banners to fly on the poles.

Aerodrome

The budget at Tocumwal Aerodrome allows for Council management and maintenance of the facility. There is limited scope for the aerodrome to raise its own revenue and operations at the facility require the use of general Council funds.

Operation of the aerodrome requires a \$125,000 subsidy from Council ratepayers annually, not including capital works.

The Council has set aside \$150,000 for runway patching and bitumen enhancement.

The Council has established an Aerodrome Works reserve and will contribute \$50,000 to this reserve annually from 2016/17 – following the completion of the runway enhancement detailed above in 2015/16.

RMS Works

Roads and Maritime Services works cover two principal areas.

Firstly, the Council receives an estimated block allocation of \$881,000 for expenditure on its classified main roads.

Secondly, the Council receives an amount of \$175,000 as a half cost contribution towards the “Repair” program. The Council’s matching of this expenditure is funded from the Block Grant.

Caravan Parks

The Council is responsible in some way for two caravan parks being Berrigan and Tocumwal.

While the Tocumwal Caravan Park has been privately operated under lease from the Council for some time, the Berrigan Caravan Park has now also been leased to a private operator.

Income from the lease of the Berrigan Caravan Park is not expected to be significant over the life of this budget.

Tourism and Area Promotion

The Council has set aside \$85,000 for direct financial support for the tourism industry in the 2015/16 financial year. On top of this direct \$85,000 is additional support for events, development of new tourism infrastructure and membership of peak tourism bodies.

After consultation with the local tourism industry, in 2014 the Council adopted a new Tourism Strategy.

The strategy has three major strategic objectives. Namely it will:

1. Continue to support the development of events that attract visitors to the Shire
2. In partnership with Moira Shire Council and Murray Regional Tourism Board, look to develop and operate an integrated “digital platform” showcasing visitor experiences.
3. Invest in improvements to town amenity through the provision of infrastructure such as public toilets, paths, town entrance beautification and parks.

From July 2015, the Council will not provide direct financial support of the Tocumwal Visitor Information Centre but will continue to

provide in-kind support such as use of the foreshore building and electricity.

The Events Development Program is projected to continue through to 2018/19 with the Council contributing up to \$20,000 in top-up funding per year to maintain the balance of the Events Management fund at \$80,000. The amount contributed each year will vary depending on the amount the Council contributes to events in that year.

2015/16 is the second year of a three year agreement for the Council to support the work of the Murray Region Tourism Board. The agreement requires an annual contribution of \$13,010.

Business Development

There are three elements contained in this function. Firstly, a pool of funds is provided for general assistance to economic activities or initiatives that may arise through the year.

Secondly, contributions to other bodies, activities and organisations are also provided.

Thirdly, the position of Economic Development Officer is typically funded in this area.

This budget puts aside \$20,000 for hosting of the Murray Darling Association annual conference in Barooga and Tocumwal in October 2015. It also puts aside \$10,000 for fruit fly mitigation over three years.

Saleyards

The Council leases its saleyards facility in Finley to a private operator. This arrangement stemmed a long running financial drain on the Council and has been a successful one for all parties involved.

The saleyard facility is provided as a service to the agricultural industry in Berrigan Shire.

The cost to the Council of owning and maintaining the saleyard facility is expected to be around \$40,000, mainly consisting of depreciation and insurance charges.

The Council created a sinking fund to be used to fund works required to eliminate or mitigate identified work health and safety issues. This sinking fund now totals \$100,000 which is considered sufficient to meet this requirement and as such no further contributions have been included in this budget.

Real Estate Development

The budget does not include revenue from the sale of developed land in the Finley St, Finley subdivision or the Tocumwal Aerodrome. This is a conservative position and allows the Council to make a decision on these proceeds when and if a sale is made.

The Council had earlier determined that the proceeds of any sales would be returned to the Capital Works Reserve with the exception of 3 lots where the funds will be retained in the General Fund.

This budget included a proposal to sell a piece of land on the Newell Highway at Tocumwal and return the proceeds to the Capital Works Reserve. Alternatively the Council may make the land available for a truck stop type facility if another party commits to take on such a development.

No additional real estate development has been allowed for at this stage.

Private Works

A conservative value for likely private works activities at a breakeven point for the Council has been included in the budget. Any profits generated from private works will be monitored and a decision made on its use when received.

Rates and Annual Charges Yields

The proposed yields from the Council Rates and Annual Charges are shown in Table 6 below. The gross yield from each charge is shown separately. The pension rebate has been calculated for each fund and is shown as a net figure – the rebate provided by the Council, less the partial subsidy provided by the NSW Government.

The 2014/15 yield shown is the actual figure levied last year. The 2015/16 figure is an estimate based on the rate increase proposed using land values as they exist in March 2015.

The 2016/17 and 2017/18 are projections based on the 2015/16 estimates.

TABLE 6: Rates and Charges Yields 2014 to 2018

| ORDINARY RATES | | | | | |
|--|--------------------|--------------------|--------------------|--------------------|--------------------|
| % Increase-total nett ordinary rate revenue | | 2.4% | 2.5% | 2.5% | 2.5% |
| Rate Category | 2014/15 | 2015/16 | 2016/17 | 2017/18 | 2018/19 |
| Farmland | \$1,730,937 | \$1,772,466 | \$1,816,777 | \$1,862,196 | \$1,908,751 |
| Residential | \$54,146 | \$55,445 | \$56,830 | \$58,251 | \$59,707 |
| Residential Rural | \$315,675 | \$323,251 | \$331,332 | \$339,615 | \$348,105 |
| Res. River Land - Barooga | \$0 | \$0 | \$0 | \$0 | \$0 |
| Res. River Land - Tocumwal | \$0 | \$0 | \$0 | \$0 | \$0 |
| Residential - Barooga | \$503,332 | \$515,954 | \$528,852 | \$542,073 | \$555,625 |
| Residential - Berrigan | \$307,560 | \$315,085 | \$322,962 | \$331,036 | \$339,312 |
| Residential - Finley | \$627,257 | \$644,291 | \$660,398 | \$676,908 | \$693,831 |
| Residential - Tocumwal | \$680,017 | \$693,765 | \$711,109 | \$728,887 | \$747,109 |
| Business - Barooga | \$89,460 | \$91,416 | \$93,701 | \$96,044 | \$98,445 |
| Business - Berrigan | \$68,366 | \$70,039 | \$71,789 | \$73,584 | \$75,424 |
| Business - Finley | \$155,972 | \$160,209 | \$164,214 | \$168,319 | \$172,527 |
| Business - Tocumwal | \$189,107 | \$192,931 | \$197,754 | \$202,698 | \$207,765 |
| GROSS YIELD | \$4,721,554 | \$4,834,855 | \$4,955,718 | \$5,087,887 | \$5,215,084 |
| Less Net Pension Rebate | -\$84,000 | -\$86,500 | -\$89,000 | -\$91,500 | -\$94,000 |
| NET YIELD | \$4,637,554 | \$4,748,355 | \$4,866,718 | \$4,996,387 | \$5,121,084 |

| WATER CHARGES | | | | | |
|--|---------------------|---------------------|---------------------|---------------------|----------------------|
| % Increase - Access Charge | | 3.0% | 2.5% | 2.5% | 2.5% |
| Access | \$1,800,726 | \$1,888,100 | \$2,185,305 | \$2,239,938 | \$2,295,936 |
| Consumption | \$850,000 | \$650,000 | \$650,000 | \$666,250 | \$682,906 |
| GROSS YIELD | \$2,650,726 | \$2,538,100 | \$2,835,302 | \$2,906,185 | \$2,978,840 |
| Less Net Pension Rebate | -\$36,500 | -\$38,250 | -\$39,500 | -\$40,500 | -\$41,500 |
| NET YIELD | \$2,614,226 | \$2,499,850 | \$2,795,802 | \$2,865,697 | \$2,937,339 |
| SEWER CHARGES | | | | | |
| % Increase | | 3.0% | 2.5% | 2.5% | 2.5% |
| Sewerage | \$1,616,553 | \$1,697,889 | \$1,740,336 | \$1,783,844 | \$1,828,440 |
| Pedestal | \$149,500 | \$153,900 | \$157,748 | \$161,692 | \$165,734 |
| Low Pressure Sewer | \$7,600 | \$7,800 | \$7,995 | \$8,195 | \$8,400 |
| GROSS YIELD | \$1,773,653 | \$1,859,589 | \$1,906,079 | \$1,953,731 | \$2,002,574 |
| Less Net Pension Rebate | -\$35,200 | -\$37,500 | -\$38,500 | -\$39,500 | -\$40,500 |
| NET YIELD | \$1,738,453 | \$1,822,089 | \$1,867,641 | \$1,914,231 | \$1,962,074 |
| DOMESTIC WASTE, GARBAGE AND RECYCLING | | | | | |
| % Increase Charge | 2014/15* | 3.0% 2015/16 | 2.5% 2016/17 | 2.5% 2017/18 | 2.5% 2018/19 |
| Domestic Waste/Recycling | \$808,704 | \$840,290 | \$861,297 | \$882,829 | \$904,900 |
| Domestic Waste Uncollected | \$15,500 | \$15,900 | \$16,298 | \$16,705 | \$17,123 |
| Garbage/Business Recycling | \$60,250 | \$67,563 | \$69,252 | \$70,983 | \$72,758 |
| GROSS YIELD | \$884,454 | \$923,753 | \$946,847 | \$970,517 | \$994,781 |
| Less Net Pension Rebate | -\$35,100 | -\$35,100 | -\$37,000 | -\$38,500 | -\$39,500 |
| NET YIELD | \$849,354 | \$888,653 | \$909,847 | \$932,017 | \$955,281 |
| STORMWATER MANAGEMENT | | | | | |
| No increase - fixed by regulation | | 0% | 0% | 0% | 0% |
| GROSS YIELD | \$69,450 | \$69,450 | \$69,450 | \$69,450 | \$69,450 |
| TOTAL – ALL RATES AND CHARGES | | | | | |
| | 2014/15 | 2015/16 | 2016/17 | 2017/18 | 2018/19 [^] |
| GROSS YIELD | \$10,099,837 | \$10,225,747 | \$10,481,390 | \$10,743,424 | \$11,012,009 |
| Less Net Pension Rebate | -\$191,250 | -\$197,350 | -\$204,000 | -\$210,000 | -\$215,500 |
| NET YIELD | \$9,908,587 | \$10,028,397 | \$10,277,390 | \$10,533,424 | \$10,796,509 |

Loan Redemption and Borrowings

The Council currently has four significant outstanding loans as summarised in Table 7 below:

TABLE 7: Outstanding Loans - 30 June 2015

| PURPOSE | AMOUNT | TERM | RATE | ANNUAL REPAYMENTS | DUE | LENDER |
|-------------------|-------------|------|--------|-------------------|----------|-----------|
| Barooga Drainage | \$597,000 | 10 y | 6.940% | \$83,817 | Dec 2015 | BSC Sewer |
| Finley Reservoir | \$1,000,000 | 10 y | 6.770% | \$137,973 | Mar 2017 | CBA |
| Tocumwal Drainage | \$600,000 | 10 y | 6.940% | \$84,204 | Dec 2016 | BSC Sewer |
| LIRS Drainage | \$1,630,000 | 10 y | 4.260% | \$200,488 | Dec 2024 | NAB |

As discussed above, the Council has taken out a new loan to fund drainage improvements brought forward. The interest cost of the loan is partially offset by a 3% interest rate subsidy from the NSW government under the Local Infrastructure Renewal Scheme (LIRS) program.

The Council will also in 2015/16 make final repayments on an earlier loan taken out to fund drainage works in Barooga.

Based on the loan program, the Council's projected outstanding debt is:

TABLE 8: Projected Outstanding Debt - 2015/16 to 2018/19

| FUND | 30 JUNE 2016 | 30 JUNE 2017 | 30 JUNE 2018 | 30 JUNE 2019 |
|-------------------------|--------------|--------------|--------------|--------------|
| General | \$1,620,497 | \$1,285,023 | \$1,136,274 | 981,217 |
| Water | \$111,493 | \$0 | \$0 | \$0 |
| Sewer | \$0 | \$0 | \$0 | \$0 |
| Sub Total | \$1,731,990 | \$1,285,023 | \$1,136,274 | 981,217 |
| Less Internal Borrowing | (\$40,690) | - | - | - |
| TOTAL | \$1,691,300 | \$1,285,023 | \$1,136,274 | 981,217 |

Total repayments of principal and interest would be as follows:

TABLE 9: Loan Redemption - 2014/15 to 2017/18

| FUND | 2015 / 2016 | 2016 / 2017 | 2017 / 2018 | 2018/2019 |
|---------------------|--------------------|--------------------|--------------------|------------------|
| General | \$326,601 | \$242,590 | \$200,488 | \$200,488 |
| Water | \$137,973 | \$114,977 | \$0 | \$0 |
| Sewer | \$0 | \$0 | \$0 | \$0 |
| Sub Total | \$464,576 | 357,567 | \$200,488 | \$200,488 |
| Less Int. Borrowing | (\$126,113) | (42,102) | - | - |
| TOTAL | \$338,461 | 355,077 | \$200,488 | \$200,488 |
| Less LIRS subsidy | (\$23,839) | (\$45,426) | (\$40,765) | (\$36,435) |

The charts below illustrate the Council's borrowings and repayments over the next ten years.

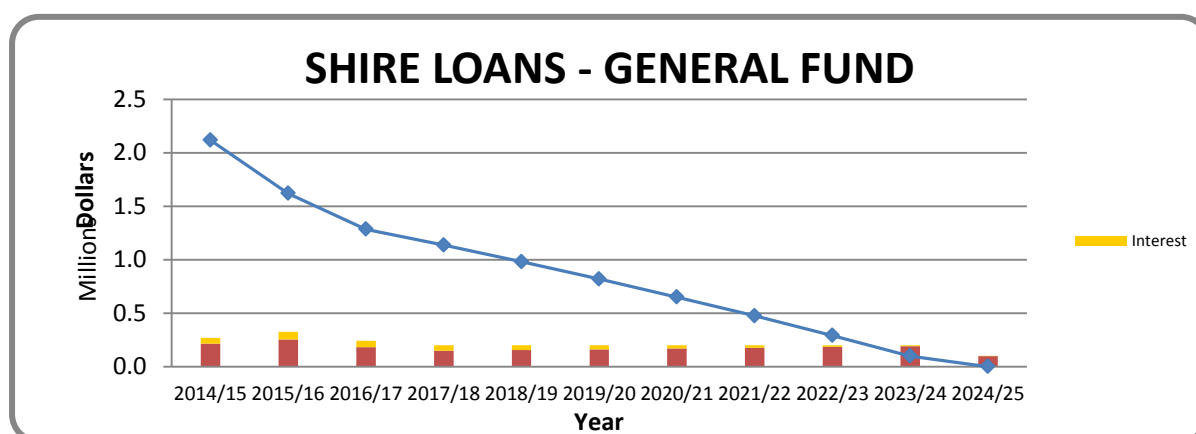
CHART 1: Outstanding Loans and Redemption – General Fund

Chart 1 above shows the Council's general fund borrowings over the next 10 years. This excludes Water and Sewer fund borrowings. In 2015/16 the Council will continue to pay

down the LIRS subsidised loan and two internal loans for drainage works in Barooga and Tocumwal. Both internal loans are expected to be repaid in full by 2016/17.

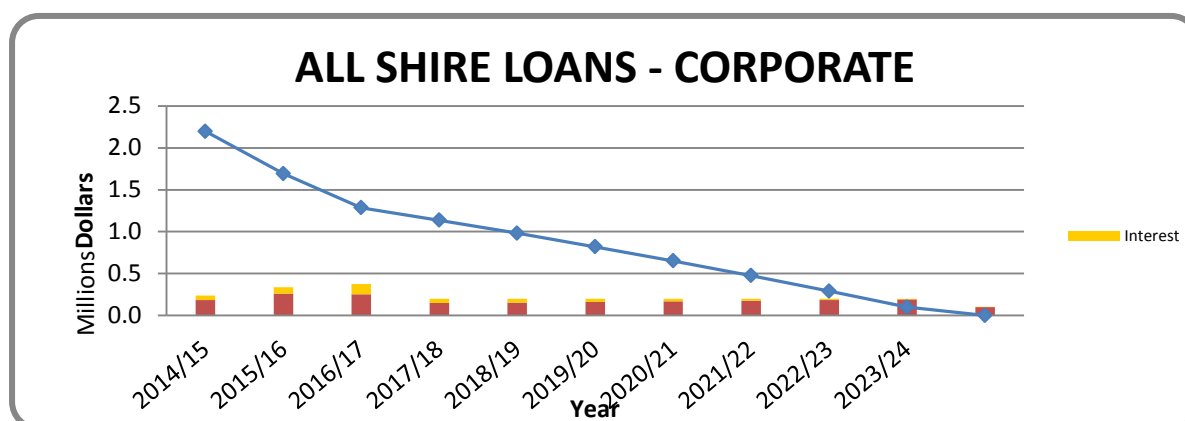
CHART 2: Outstanding Loans and Redemption – Consolidated

Chart 2 above shows the Council's loans as a corporate entity. It includes the proposed LIRS-subsidised loan and any funds borrowed by the Water and Sewer funds. It excludes the internal loans described above.

Reserves

In this four year plan, the Council expects to maintain or increase its overall cash reserves.

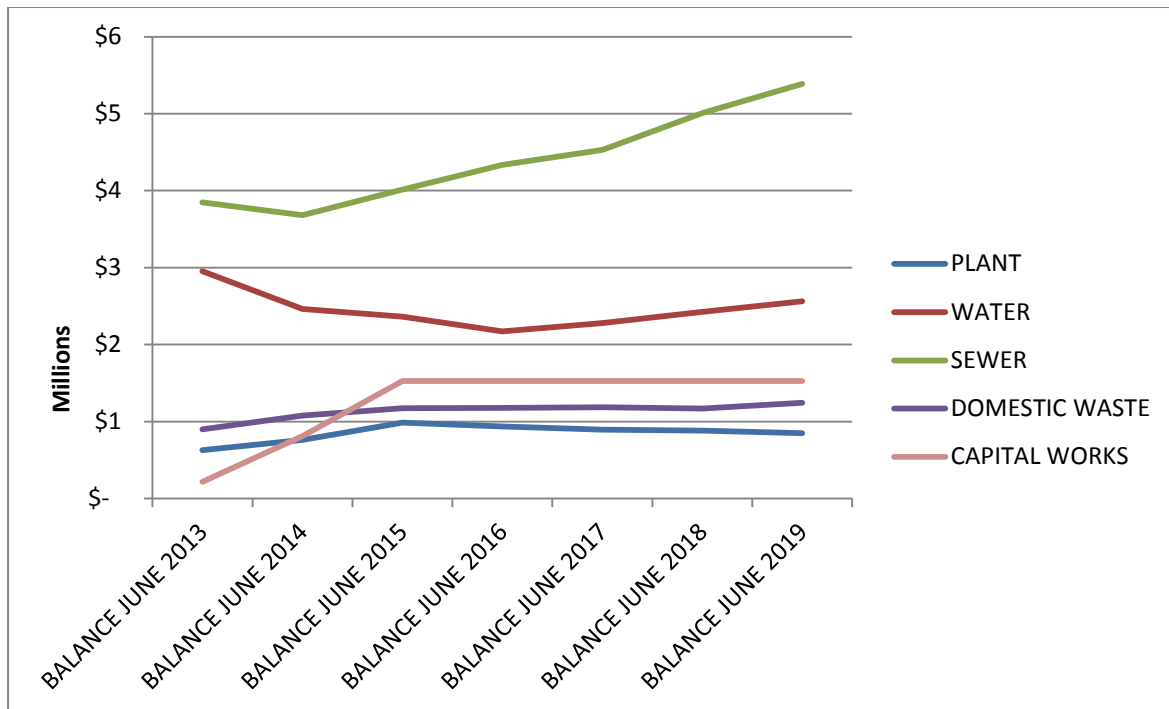
Table 10 below lists the Council's cash reserves and balances from 2013 to 2018.

TABLE 10: Projected Reserve Balances

| Projected Reserve Balance | BALANCE | | | | | |
|---------------------------|-------------|-------------|-------------|-------------|-------------|-------------|
| | June 2014 | June 2015 | June 2016 | June 2017 | June 2018 | June 2019 |
| PLANT | \$763,702 | \$985,557 | \$935,047 | \$897,231 | \$882,190 | \$848,020 |
| WATER | \$2,462,681 | \$2,362,657 | \$2,171,922 | \$2,279,892 | \$2,427,229 | \$2,562,708 |
| SEWER | \$3,682,723 | \$4,014,759 | \$4,336,604 | \$4,530,464 | \$5,006,452 | \$5,387,345 |
| DOMESTIC WASTE | \$1,080,011 | \$1,175,424 | \$1,177,564 | \$1,185,377 | \$1,170,840 | \$1,243,420 |
| EMPLOYEE LEAVE | \$388,800 | \$388,800 | \$388,800 | \$388,800 | \$388,800 | \$388,800 |
| EARLY INT. | \$8,212 | \$43,495 | \$43,495 | \$43,495 | \$43,495 | \$43,495 |
| HACC | \$178,974 | \$- | \$- | \$- | \$- | \$- |
| CAPITAL WORKS | \$814,235 | \$1,526,639 | \$1,526,639 | \$1,526,639 | \$1,526,639 | \$1,526,639 |
| ECONOMIC DEVELOPMENT | \$712,404 | \$- | \$- | \$- | \$- | \$- |
| CEMETERY | \$- | \$- | \$- | \$- | \$- | \$- |
| SALEYARDS | \$80,000 | \$80,000 | \$80,000 | \$80,000 | \$80,000 | \$80,000 |
| LEVEE BANK CONSTRUCTION | \$121,590 | \$171,590 | \$221,590 | \$271,590 | \$321,590 | \$371,590 |
| TOURISM EVENTS | \$60,000 | \$60,000 | \$60,000 | \$60,000 | \$60,000 | \$60,000 |
| AERODROME | \$0 | \$0 | \$50,000 | \$100,000 | \$150,000 | \$200,000 |

Chart 3 below demonstrates the proposed changes over time to some of the Council’s larger reserves

CHART 3: Projected Reserve Balances



The Plant Replacement Reserve is projected to be relatively stable over the four years to 2018/19, with major plant replacement expected in 2015/16

Significant capital works in 2015/16 will see the Water Supply Reserve under some pressure but that will ease from 2016/17 onwards. Further drawings on this reserve will limit the Council’s capacity for future large scale capital works in this fund, unless the Council is willing to consider further borrowing.

The Sewer Reserve will continue to grow and will also benefit from the continued repayment of a loan from the Council’s sewer fund to the Council’s general fund for drainage works in Tocumwal and Barooga. This loan will be repaid in full by 2016/17.

The Domestic Waste Reserve will accumulate funds over the life of this four year Delivery Program. This reserve will need to ensure that

sufficient funds are on hand for any future remediation works that are required at the Council’s Waste Management facilities.

The Employee Leave Reserve is a prudential measure to cover the expense to the Council should key employees require large amounts of leave at one time. This reserve does not tend to fluctuate from year to year.

This budget proposes consolidating the Economic Development Reserve and the Capital Works Reserve. While the reserves have slightly different objectives, in practice the funds are treated as a single source for future capital projects. This reserve is the Council’s major source of funds where the Council sees an opportunity to seek grant funding for a project, or to assist in attracting a major development to the Shire.

The reserves are generally funded through the development and sale of property such as the Finley Street subdivision and the Tocumwal

industrial subdivision. This budget takes a conservative approach and assumes that there will be no property sales over the next three years.

While not included in the budget, these reserves will also receive the proceeds of any sales of land at the Finley St sub-division in Finley (\$120,000) and the Tocumwal Aerodrome sub-division (\$660,000).

The Council has four other small reserves:

- Aerodrome Reserve, to allow for future runway repairs and reseals
- Saleyards Reserve, designed to fund future capital works at the saleyards facility;
- Levee Bank Construction Reserve, to allow for funds for future levee repairs and upgrades.
- Tourism Events Reserve, to fund the Council's events promotion strategy.

| 4-Year Consolidated Income Statement | Scenario: Base Case | 2013/14 | 2014/15 | 2015/16 | 2016/17 | 2017/18 | 2018/19 |
|--|----------------------------|----------------|----------------|----------------|----------------|----------------|----------------|
| | | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 |
| Income from Continuing Operations | | | | | | | |
| Revenue: | | | | | | | |
| Rates & Annual Charges | | 8,629 | 8,762 | 9,068 | 9,285 | 9,504 | 9,608 |
| User Charges & Fees | | 1,905 | 1,454 | 1,392 | 1,414 | 1,453 | 1,495 |
| Interest & Investment Revenue | | 740 | 438 | 438 | 437 | 441 | 445 |
| Other Revenues | | 712 | 849 | 513 | 502 | 514 | 528 |
| Grants & Contributions provided for Operating Purposes | | 5,036 | 6,540 | 6,297 | 6,304 | 6,418 | 6,536 |
| Grants & Contributions provided for Capital Purposes | | 1,710 | 1,439 | 3,103 | 260 | 185 | 234 |
| Other Income: | | | | | | | |
| Net gains from the disposal of assets | | 181 | - | - | - | - | - |
| Joint Ventures & Associated Entities | | - | - | - | - | - | - |
| Total Income from Continuing Operations | | 18,913 | 19,482 | 20,811 | 18,201 | 18,515 | 18,846 |
| Expenses from Continuing Operations | | | | | | | |
| Employee Benefits & On-Costs | | 7,085 | 3,508 | 3,488 | 3,559 | 3,662 | 3,768 |
| Borrowing Costs | | 34 | 55 | 76 | 62 | 52 | 45 |
| Materials & Contracts | | 4,076 | 6,415 | 5,701 | 5,770 | 5,933 | 6,085 |
| Depreciation & Amortisation | | 5,405 | 5,287 | 5,423 | 5,569 | 5,736 | 5,908 |
| Impairment | | - | - | - | - | - | - |
| Other Expenses | | 2,086 | 2,194 | 2,008 | 2,123 | 2,145 | 2,221 |
| Interest & Investment Losses | | - | - | - | - | - | - |
| Net Losses from the Disposal of Assets | | - | - | 9 | - | - | - |
| Joint Ventures & Associated Entities | | - | - | - | - | - | - |
| Total Expenses from Continuing Operations | | 18,686 | 17,458 | 16,704 | 17,082 | 17,528 | 18,028 |
| Operating Result from Continuing Operations | | 227 | 2,024 | 4,107 | 1,119 | 987 | 818 |
| Discontinued Operations - Profit/(Loss) | | | | | | | |
| | | - | - | - | - | - | - |
| Net Profit/(Loss) from Discontinued Operations | | | | | | | |
| | | - | - | - | - | - | - |
| Net Operating Result for the Year | | 227 | 2,024 | 4,107 | 1,119 | 987 | 818 |
| Net Operating Result before Grants and Contributions provided for Capital Purposes | | | | | | | |
| | | -1,483 | 585 | 1,004 | 859 | 802 | 583 |

| 4-Year Balance Sheet Consolidated Scenario: Base Case | 2013/14 \$'000 | 2014/15 \$'000 | 2015/16 \$'000 | 2016/17 \$'000 | 2017/18 \$'000 | 2018/19 \$'000 |
|--|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| ASSETS | | | | | | |
| Current Assets | | | | | | |
| Cash & Cash Equivalents | 2,309 | 2,884 | 2,486 | 2,156 | 1,895 | 2,309 |
| Investments | 14,000 | 12,911 | 12,410 | 12,824 | 13,446 | 13,930 |
| Receivables | 1,339 | 1,505 | 1,459 | 1,446 | 1,476 | 1,504 |
| Inventories | 462 | 294 | 271 | 274 | 279 | 285 |
| Other | 67 | 217 | 190 | 194 | 198 | 204 |
| Non-current assets classified as "held for sale" | 229 | 115 | 115 | 115 | 115 | 115 |
| Total Current Assets | 18,406 | 17,925 | 16,932 | 17,008 | 17,408 | 18,347 |
| Non-Current Assets | | | | | | |
| Investments | - | - | - | - | - | - |
| Receivables | 19 | 60 | 21 | 21 | 21 | 21 |
| Inventories | - | - | - | - | - | - |
| Infrastructure, Property, Plant & Equipment | 186,526 | 190,804 | 195,448 | 196,167 | 196,636 | 196,400 |
| Investments Accounted for using the equity method | - | - | - | - | - | - |
| Investment Property | - | - | - | - | - | - |
| Intangible Assets | - | - | - | - | - | - |
| Non-current assets classified as "held for sale" | - | 115 | 115 | 115 | 115 | 115 |
| Other | - | - | - | - | - | - |
| Total Non-Current Assets | 186,545 | 190,979 | 195,584 | 196,302 | 196,771 | 196,535 |
| TOTAL ASSETS | 204,951 | 208,904 | 212,515 | 213,310 | 214,179 | 214,882 |
| LIABILITIES | | | | | | |
| Current Liabilities | | | | | | |
| Bank Overdraft | - | - | - | - | - | - |
| Payables | 1,269 | 1,711 | 1,519 | 1,448 | 1,479 | 1,520 |
| Borrowings | 118 | 303 | 254 | 149 | 155 | 162 |
| Provisions | 2,171 | 2,174 | 2,174 | 2,174 | 2,174 | 2,174 |
| Liabilities associated with assets classified as "held for sale" | - | - | - | - | - | - |
| Total Current Liabilities | 3,558 | 4,188 | 3,947 | 3,771 | 3,809 | 3,856 |

| 4-Year Balance Sheet Consolidated Scenario: Base Case | 2013/14 | 2014/15 | 2015/16 | 2016/17 | 2017/18 | 2018/19 |
|--|----------------|----------------|----------------|----------------|----------------|----------------|
| | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 | \$'000 |
| Non-Current Liabilities | | | | | | |
| Payables | - | - | - | - | - | - |
| Borrowings | 237 | 1,539 | 1,285 | 1,136 | 981 | 820 |
| Provisions | 265 | 262 | 262 | 262 | 262 | 262 |
| Investments Accounted for using the equity method | - | - | - | - | - | - |
| Liabilities associated with assets classified as "held for sale" | - | - | - | - | - | - |
| Total Non-Current Liabilities | 502 | 1,800 | 1,547 | 1,398 | 1,243 | 1,081 |
| TOTAL LIABILITIES | 4,060 | 5,989 | 5,494 | 5,169 | 5,052 | 4,937 |
| Net Assets | 200,891 | 202,915 | 207,022 | 208,141 | 209,127 | 209,945 |
| EQUITY | | | | | | |
| Retained Earnings | 92,451 | 94,475 | 98,582 | 99,701 | 100,687 | 101,505 |
| Revaluation Reserves | 108,440 | 108,440 | 108,440 | 108,440 | 108,440 | 108,440 |
| Council Equity Interest | 200,891 | 202,915 | 207,022 | 208,141 | 209,127 | 209,945 |
| Minority Equity Interest | - | - | - | - | - | - |
| Total Equity | 200,891 | 202,915 | 207,022 | 208,141 | 209,127 | 209,945 |

| 4-Year Consolidated Cashflow Statement Scenario: Base Case | 2013/14 \$'000 | 2014/15 \$'000 | 2015/16 \$'000 | 2016/17 \$'000 | 2017/18 \$'000 | 2018/19 \$'000 |
|--|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Cash Flows from Operating Activities | | | | | | |
| Receipts: | | | | | | |
| Rates & Annual Charges | 8,623 | 8,773 | 9,047 | 9,274 | 9,493 | 9,603 |
| User Charges & Fees | 1,760 | 1,668 | 1,403 | 1,410 | 1,446 | 1,488 |
| Interest & Investment Revenue Received | 770 | 412 | 465 | 437 | 439 | 439 |
| Grants & Contributions | 6,707 | 7,927 | 9,394 | 6,581 | 6,602 | 6,770 |
| Bonds & Deposits Received | 32 | - | - | - | - | - |
| Other | 1,553 | 546 | 547 | 515 | 508 | 519 |
| Payments: | | | | | | |
| Employee Benefits & On-Costs | -7,248 | -3,801 | -3,486 | -3,657 | -3,662 | -3,768 |
| Materials & Contracts | -4,560 | -5,955 | -5,831 | -5,752 | -5,916 | -6,059 |
| Borrowing Costs | -37 | -55 | -76 | -62 | -52 | -45 |
| Bonds & Deposits Refunded | - | - | - | - | - | - |
| Other | -2,445 | -2,160 | -2,023 | -2,121 | -2,143 | -2,219 |
| Net Cash provided (or used in) Operating Activities | 5,155 | 7,355 | 9,440 | 6,625 | 6,714 | 6,727 |
| Cash Flows from Investing Activities | | | | | | |
| Receipts: | | | | | | |
| Sale of Investment Securities | 4,000 | 1,539 | 1,125 | 36 | - | 200 |
| Sale of Investment Property | - | - | - | - | - | - |
| Sale of Real Estate Assets | 261 | 249 | - | - | - | - |
| Sale of Infrastructure, Property, Plant & Equipment | 210 | 717 | 334 | 439 | 365 | 619 |
| Sale of Interests in Joint Ventures & Associates | - | - | - | - | - | - |
| Sale of Intangible Assets | - | - | - | - | - | - |
| Deferred Debtors Receipts | 16 | - | - | - | - | - |
| Sale of Disposal Groups | - | - | - | - | - | - |
| Distributions Received from Joint Ventures & Associates | - | - | - | - | - | - |
| Other Investing Activity Receipts | - | - | - | - | - | - |
| Payments: | | | | | | |
| Purchase of Investment Securities | -2,000 | -450 | -625 | -450 | -621 | -685 |
| Purchase of Investment Property | - | - | - | - | - | - |
| Purchase of Infrastructure, Property, Plant & Equipment | -6,838 | -10,282 | -10,409 | -6,726 | -6,570 | -6,292 |
| Purchase of Real Estate Assets | -173 | - | - | - | - | - |
| Purchase of Intangible Assets | - | - | - | - | - | - |
| Deferred Debtors & Advances Made | - | - | - | - | - | - |

| 4-Year Consolidated Cashflow Statement Scenario: Base Case | 2013/14 \$'000 | 2014/15 \$'000 | 2015/16 \$'000 | 2016/17 \$'000 | 2017/18 \$'000 | 2018/19 \$'000 |
|---|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| Purchase of Interests in Joint Ventures & Associates | - | - | - | - | - | - |
| Contributions Paid to Joint Ventures & Associates | - | - | - | - | - | - |
| Other Investing Activity Payments | - | - | - | - | - | - |
| Net Cash provided (or used in) Investing Activities | -4,524 | -8,227 | -9,575 | -6,701 | -6,826 | -6,158 |
| Cash Flows from Financing Activities | | | | | | |
| Receipts: | | | | | | |
| Proceeds from Borrowings & Advances | - | 1,630 | - | - | - | - |
| Proceeds from Finance Leases | - | - | - | - | - | - |
| Other Financing Activity Receipts | - | - | - | - | - | - |
| Payments: | | | | | | |
| Repayment of Borrowings & Advances | -111 | -184 | -262 | -254 | -149 | -155 |
| Repayment of Finance Lease Liabilities | - | - | - | - | - | - |
| Distributions to Minority Interests | - | - | - | - | - | - |
| Other Financing Activity Payments | - | - | - | - | - | - |
| Net Cash Flow provided (used in) Financing Activities | -111 | 1,446 | -262 | -254 | -149 | -155 |
| Net Increase/(Decrease) in Cash & Cash Equivalents | 520 | 575 | -398 | -330 | -261 | 414 |
| plus: Cash, Cash Equivalents & Investments - beginning of year | 1,789 | 2,309 | 2,884 | 2,486 | 2,156 | 1,895 |
| Cash & Cash Equivalents - end of the year | 2,309 | 2,884 | 2,486 | 2,156 | 1,895 | 2,309 |
| Cash & Cash Equivalents - end of the year | 2,309 | 2,884 | 2,486 | 2,156 | 1,895 | 2,309 |
| Investments - end of the year | 14,000 | 12,911 | 12,410 | 12,824 | 13,446 | 13,930 |
| Cash, Cash Equivalents & Investments - end of the year | 16,309 | 15,795 | 14,896 | 14,980 | 15,341 | 16,240 |
| Representing: | | | | | | |
| - External Restrictions | 9,636 | 9,135 | 9,457 | 9,579 | 9,876 | 10,476 |
| - Internal Restrictons | 3,128 | 4,890 | 3,810 | 3,860 | 3,922 | 4,007 |
| - Unrestricted | 3,545 | 1,770 | 1,629 | 1,541 | 1,542 | 1,757 |
| | 16,309 | 15,795 | 14,896 | 14,980 | 15,341 | 16,240 |

ANNUAL BUDGET SUMMARY 2015-16

| | 2014-15 ORIGINAL BUDGET. | REVISED DEC 14- 15 BUDGET. | 2015/16 BUDGET FORECAST. | 2016/17 BUDGET FORECAST. | 2017/18 BUDGET FORECAST. | 2018/19 BUDGET FORECAST. | 2019/20 BUDGET FORECAST. |
|----------------------------|--------------------------------|-------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|
| GRAND TOTAL | 1,480,668 | 96,482 | 39,996 | 3,763 | 1,151 | 205,751 | 719,357 |
| | | | | | | | |
| GOVERNANCE EXPENSE | | | | | | | |
| GOVERNANCE | (708,330) | (724,444) | (732,680) | (705,880) | (721,205) | (742,124) | (763,649) |
| | | | | | | | |
| GOVERNANCE REVENUE | | | | | | | |
| GOVERNANCE | - | - | - | - | - | - | - |
| | | | | | | | |
| | (708,330) | (724,444) | (732,680) | (705,880) | (721,205) | (742,124) | (763,649) |
| | | | | | | | |
| | | | | | | | |
| CORPORATE SUPPORT EXPENSE | | | | | | | |
| CORPORATE SUPPORT | (8,095) | (341,437) | (5,395) | (37,995) | (88,236) | (142,353) | (195,463) |
| | | | | | | | |
| CORPORATE SUPPORT REVENUE | | | | | | | |
| CORPORATE SUPPORT | 86,450 | 124,160 | 86,750 | 86,250 | 88,406 | 90,618 | 92,882 |
| | | | | | | | |
| | 78,355 | (217,277) | 81,355 | 48,255 | 170 | (51,735) | (102,581) |
| | | | | | | | |
| | | | | | | | |
| TECHNICAL SERVICES EXPENSE | | | | | | | |
| TECHNICAL SERVICES | (213,770) | (214,996) | (77,390) | (90,260) | (122,747) | (156,181) | (190,590) |
| | | | | | | | |
| TECHNICAL SERVICES REVENUE | | | | | | | |
| TECHNICAL SERVICES | - | 2,040 | - | - | - | - | - |
| | | | | | | | |
| | (213,770) | (212,956) | (77,390) | (90,260) | (122,747) | (156,181) | (190,590) |
| | | | | | | | |

| | 2014-15 ORIGINAL BUDGET. | REVISED DEC 14- 15 BUDGET. | 2015/16 BUDGET FORECAST. | 2016/17 BUDGET FORECAST. | 2017/18 BUDGET FORECAST. | 2018/19 BUDGET FORECAST. | 2019/20 BUDGET FORECAST. |
|----------------------------|--------------------------------|-------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|
| GRAND TOTAL | 1,480,668 | 96,482 | 39,996 | 3,763 | 1,151 | 205,751 | 719,357 |
| PLANT SERVICES EXPENSE | | | | | | | |
| PLANT SERVICES | (1,172,900) | (1,180,810) | (1,224,400) | (1,405,610) | (1,346,394) | (1,605,393) | (1,309,617) |
| PLANT SERVICES REVENUE | | | | | | | |
| PLANT SERVICES | 1,172,900 | 1,180,810 | 1,224,400 | 1,405,610 | 1,346,394 | 1,605,393 | 1,309,617 |
| | - | - | - | - | - | - | - |
| OVERHEAD EXPENSE | | | | | | | |
| OVERHEAD | - | (72,050) | - | - | - | - | - |
| OVERHEAD REVENUE | | | | | | | |
| OVERHEAD | - | 72,050 | - | - | - | - | - |
| | - | - | - | - | - | - | - |
| EMERGENCY SERVICES EXPENSE | | | | | | | |
| EMERGENCY SERVICES | (409,359) | (409,359) | (349,211) | (427,545) | (438,458) | (449,687) | (461,239) |
| EMERGENCY SERVICES REVENUE | | | | | | | |
| EMERGENCY SERVICES | 83,100 | 83,100 | 98,432 | 86,500 | 88,888 | 91,343 | 93,864 |
| | (326,259) | (326,259) | (250,779) | (341,045) | (349,570) | (358,344) | (367,375) |
| HACC EXPENSE | | | | | | | |
| HACC | (280,740) | (282,298) | (143,691) | - | - | - | - |

| | 2014-15 ORIGINAL BUDGET. | REVISED DEC 14- 15 BUDGET. | 2015/16 BUDGET FORECAST. | 2016/17 BUDGET FORECAST. | 2017/18 BUDGET FORECAST. | 2018/19 BUDGET FORECAST. | 2019/20 BUDGET FORECAST. |
|----------------------------------|--------------------------------|-------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|
| GRAND TOTAL | 1,480,668 | 96,482 | 39,996 | 3,763 | 1,151 | 205,751 | 719,357 |
| HACC REVENUE | | | | | | | |
| HACC | 233,840 | 293,405 | 143,691 | - | - | - | - |
| | (46,900) | 11,107 | - | - | - | - | - |
| OTHER COMMUNITY SERVICES EXPENSE | | | | | | | |
| OTHER COMMUNITY SERVICES | (203,830) | (214,822) | (187,080) | (198,430) | (193,859) | (199,444) | (205,191) |
| OTHER COMMUNITY SERVICES REVENUE | | | | | | | |
| OTHER COMMUNITY SERVICES | 11,700 | 12,600 | 11,700 | 11,700 | 11,918 | 12,140 | 12,368 |
| | (192,130) | (202,222) | (175,380) | (186,730) | (181,941) | (187,304) | (192,823) |
| CEMETERY EXPENSE | | | | | | | |
| CEMETERY | (124,130) | (144,130) | (128,230) | (116,830) | (119,650) | (122,541) | (125,505) |
| CEMETERY REVENUE | | | | | | | |
| CEMETERY | 107,000 | 107,545 | 110,000 | 113,000 | 115,825 | 118,721 | 121,689 |
| | (17,130) | (36,585) | (18,230) | (3,830) | (3,825) | (3,820) | (3,816) |
| EARLY INTERVENTION EXPENSE | | | | | | | |
| EARLY INTERVENTION | (97,580) | (106,340) | (142,581) | (97,880) | (100,217) | (102,624) | (105,103) |
| EARLY INTERVENTION REVENUE | | | | | | | |

| | 2014-15 ORIGINAL BUDGET. | REVISED DEC 14- 15 BUDGET. | 2015/16 BUDGET FORECAST. | 2016/17 BUDGET FORECAST. | 2017/18 BUDGET FORECAST. | 2018/19 BUDGET FORECAST. | 2019/20 BUDGET FORECAST. |
|-----------------------------------|--------------------------------|-------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|
| GRAND TOTAL | 1,480,668 | 96,482 | 39,996 | 3,763 | 1,151 | 205,751 | 719,357 |
| EARLY INTERVENTION | 74,576 | 75,931 | 74,576 | 74,576 | 76,440 | 78,351 | 80,310 |
| | (23,004) | (30,409) | (68,005) | (23,304) | (23,777) | (24,273) | (24,793) |
| HOUSING EXPENSE | | | | | | | |
| HOUSING | (36,240) | (36,302) | (37,320) | (88,410) | (69,021) | (39,649) | (40,293) |
| HOUSING REVENUE | | | | | | | |
| HOUSING | 15,860 | 15,860 | 15,860 | 15,860 | 15,860 | 16,663 | 17,079 |
| | (20,380) | (20,442) | (21,460) | (72,550) | (53,161) | (22,986) | (23,214) |
| ENVIRONMENTAL SERVICES EXPENSE | | | | | | | |
| ENVIRONMENTAL SERVICES | (585,630) | (671,248) | (612,620) | (632,090) | (651,205) | (670,863) | (691,086) |
| ENVIRONMENTAL SERVICES REVENUE | | | | | | | |
| ENVIRONMENTAL SERVICES | 156,220 | 233,345 | 156,320 | 156,320 | 159,699 | 165,180 | 168,778 |
| | (429,410) | (437,903) | (456,300) | (475,770) | (491,506) | (505,683) | (522,308) |
| DOMESTIC WASTE MANAGEMENT EXPENSE | | | | | | | |
| DOMESTIC WASTE MANAGEMENT | (1,152,404) | (1,173,764) | (1,206,643) | (1,232,572) | (1,267,008) | (1,289,832) | (1,310,953) |
| DOMESTIC WASTE MANAGEMENT REVENUE | | | | | | | |
| DOMESTIC WASTE MANAGEMENT | 1,152,404 | 1,173,764 | 1,206,643 | 1,232,572 | 1,267,008 | 1,289,832 | 1,310,953 |

| | 2014-15 ORIGINAL BUDGET. | REVISED DEC 14- 15 BUDGET. | 2015/16 BUDGET FORECAST. | 2016/17 BUDGET FORECAST. | 2017/18 BUDGET FORECAST. | 2018/19 BUDGET FORECAST. | 2019/20 BUDGET FORECAST. |
|----------------------------------|--------------------------------|-------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|
| GRAND TOTAL | 1,480,668 | 96,482 | 39,996 | 3,763 | 1,151 | 205,751 | 719,357 |
| | - | - | - | - | - | - | - |
| | | | | | | | |
| STORMWATER DRAINAGE EXPENSE | | | | | | | |
| STORMWATER DRAINAGE | (2,080,972) | (1,707,804) | (2,232,810) | (682,788) | (789,902) | (625,413) | (836,230) |
| STORMWATER DRAINAGE REVENUE | | | | | | | |
| STORMWATER DRAINAGE | 1,075,510 | 738,620 | 1,322,062 | 109,531 | 107,399 | 105,185 | 102,772 |
| | (1,005,462) | (969,184) | (910,748) | (573,258) | (682,503) | (520,228) | (733,458) |
| | | | | | | | |
| ENVIRONMENTAL PROTECTION EXPENSE | | | | | | | |
| ENVIRONMENTAL PROTECTION | (124,800) | (154,037) | (177,100) | (129,600) | (130,520) | (131,463) | (132,430) |
| ENVIRONMENTAL PROTECTION REVENUE | | | | | | | |
| ENVIRONMENTAL PROTECTION | - | 150,729 | - | - | - | - | - |
| | (124,800) | (3,308) | (177,100) | (129,600) | (130,520) | (131,463) | (132,430) |
| | | | | | | | |
| WATER SUPPLIES EXPENSE | | | | | | | |
| WATER SUPPLIES | (3,070,580) | (3,801,245) | (3,287,875) | (3,440,518) | (3,332,040) | (3,373,526) | (3,460,439) |
| WATER SUPPLIES REVENUE | | | | | | | |
| WATER SUPPLIES | 3,070,580 | 3,801,245 | 3,287,875 | 3,440,518 | 3,332,040 | 3,373,526 | 3,460,439 |
| | - | - | - | - | - | - | - |

| | 2014-15 ORIGINAL BUDGET. | REVISED DEC 14- 15 BUDGET. | 2015/16 BUDGET FORECAST. | 2016/17 BUDGET FORECAST. | 2017/18 BUDGET FORECAST. | 2018/19 BUDGET FORECAST. | 2019/20 BUDGET FORECAST. |
|-----------------------------|--------------------------------|-------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|
| GRAND TOTAL | 1,480,668 | 96,482 | 39,996 | 3,763 | 1,151 | 205,751 | 719,357 |
| SEWERAGE SERVICES EXPENSE | | | | | | | |
| SEWERAGE SERVICES | (2,368,010) | (2,368,470) | (2,434,568) | (2,493,225) | (2,553,841) | (2,635,083) | (2,703,332) |
| SEWERAGE SERVICES REVENUE | | | | | | | |
| SEWERAGE SERVICES | 2,368,010 | 2,368,470 | 2,434,568 | 2,493,223 | 2,553,841 | 2,635,083 | 2,703,332 |
| | - | - | - | (2) | - | - | - |
| PUBLIC LIBRARIES EXPENSE | | | | | | | |
| PUBLIC LIBRARIES | (622,960) | (648,758) | (657,360) | (673,810) | (678,655) | (693,934) | (709,659) |
| PUBLIC LIBRARIES REVENUE | | | | | | | |
| PUBLIC LIBRARIES | 47,800 | 48,400 | 48,000 | 48,800 | 49,243 | 50,697 | 51,163 |
| | (575,160) | (600,358) | (609,360) | (625,010) | (629,412) | (643,237) | (658,496) |
| COMMUNITY AMENITIES EXPENSE | | | | | | | |
| COMMUNITY AMENITIES | (485,125) | (497,663) | (513,121) | (796,290) | (707,449) | (588,922) | (530,719) |
| COMMUNITY AMENITIES REVENUE | | | | | | | |
| COMMUNITY AMENITIES | - | 3,025 | - | - | - | - | - |
| | (485,125) | (494,638) | (513,121) | (796,290) | (707,449) | (588,922) | (530,719) |
| RECREATION EXPENSE | | | | | | | |

| | 2014-15 ORIGINAL BUDGET. | REVISED DEC 14- 15 BUDGET. | 2015/16 BUDGET FORECAST. | 2016/17 BUDGET FORECAST. | 2017/18 BUDGET FORECAST. | 2018/19 BUDGET FORECAST. | 2019/20 BUDGET FORECAST. |
|-------------------------|--------------------------------|-------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|
| GRAND TOTAL | 1,480,668 | 96,482 | 39,996 | 3,763 | 1,151 | 205,751 | 719,357 |
| RECREATION | (784,385) | (1,109,862) | (760,535) | (780,735) | (751,226) | (772,294) | (793,956) |
| RECREATION REVENUE | | | | | | | |
| RECREATION | 500 | 526,000 | 500 | 500 | 513 | 525 | 538 |
| | (783,885) | (583,862) | (760,035) | (780,235) | (750,713) | (771,769) | (793,418) |
| SWIMMING POOL EXPENSE | | | | | | | |
| SWIMMING POOL | (347,280) | (397,480) | (360,350) | (392,780) | (379,814) | (374,307) | (383,966) |
| SWIMMING POOL REVENUE | | | | | | | |
| SWIMMING POOL | 138,070 | 138,070 | 156,800 | 145,840 | 149,871 | 154,013 | 158,269 |
| | (209,210) | (259,410) | (203,550) | (246,940) | (229,943) | (220,294) | (225,697) |
| QUARRIES & PITS EXPENSE | | | | | | | |
| QUARRIES & PITS | (67,500) | (78,750) | (90,000) | (90,000) | (92,250) | (94,556) | (96,920) |
| QUARRIES & PITS REVENUE | | | | | | | |
| QUARRIES & PITS | 90,000 | 78,750 | 90,000 | 90,000 | 92,250 | 94,556 | 96,920 |
| | 22,500 | - | - | - | - | - | - |
| SHIRE ROADS EXPENSE | | | | | | | |
| SHIRE ROADS | (8,106,841) | (9,503,786) | (10,787,579) | (7,960,990) | (8,085,458) | (8,296,719) | (7,950,321) |

| | 2014-15 ORIGINAL BUDGET. | REVISED DEC 14- 15 BUDGET. | 2015/16 BUDGET FORECAST. | 2016/17 BUDGET FORECAST. | 2017/18 BUDGET FORECAST. | 2018/19 BUDGET FORECAST. | 2019/20 BUDGET FORECAST. |
|---------------------|--------------------------------|-------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|
| GRAND TOTAL | 1,480,668 | 96,482 | 39,996 | 3,763 | 1,151 | 205,751 | 719,357 |
| SHIRE ROADS REVENUE | | | | | | | |
| SHIRE ROADS | 2,267,100 | 2,367,489 | 4,877,843 | 2,085,043 | 1,995,620 | 2,086,913 | 2,093,734 |
| | (5,839,741) | (7,136,297) | (5,909,736) | (5,875,947) | (6,089,838) | (6,209,806) | (5,856,587) |
| AERODROMES EXPENSE | | | | | | | |
| AERODROMES | (206,040) | (277,831) | (122,680) | (249,420) | (201,905) | (229,458) | (232,079) |
| AERODROMES REVENUE | | | | | | | |
| AERODROMES | 23,000 | 23,000 | 23,000 | 23,000 | 23,575 | 24,164 | 24,769 |
| | (183,040) | (254,831) | (99,680) | (226,420) | (178,330) | (205,294) | (207,310) |
| CAR PARKING EXPENSE | | | | | | | |
| CAR PARKING | (4,900) | (4,900) | (5,000) | (5,200) | (5,356) | (5,517) | (5,682) |
| CAR PARKING REVENUE | | | | | | | |
| CAR PARKING | - | - | - | - | - | - | - |
| | (4,900) | (4,900) | (5,000) | (5,200) | (5,356) | (5,517) | (5,682) |
| RMS EXPENSE | | | | | | | |
| RMS | (1,006,000) | (1,148,500) | (1,056,000) | (1,056,000) | (1,067,900) | (1,075,100) | (1,082,351) |
| RMS REVENUE | | | | | | | |
| RMS | 1,006,000 | 1,148,500 | 1,056,000 | 1,056,000 | 1,067,900 | 1,075,100 | 1,082,351 |

| | 2014-15 ORIGINAL BUDGET. | REVISED DEC 14- 15 BUDGET. | 2015/16 BUDGET FORECAST. | 2016/17 BUDGET FORECAST. | 2017/18 BUDGET FORECAST. | 2018/19 BUDGET FORECAST. | 2019/20 BUDGET FORECAST. |
|----------------------------------|--------------------------------|-------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|
| GRAND TOTAL | 1,480,668 | 96,482 | 39,996 | 3,763 | 1,151 | 205,751 | 719,357 |
| | - | - | - | - | - | - | - |
| CARAVAN PARKS EXPENSE | | | | | | | |
| CARAVAN PARKS | (18,140) | (37,340) | (18,490) | (18,840) | (19,368) | (19,910) | (20,467) |
| CARAVAN PARKS REVENUE | | | | | | | |
| CARAVAN PARKS | 32,000 | 32,470 | 32,000 | 32,000 | 32,800 | 33,620 | 34,461 |
| | 13,860 | (4,870) | 13,510 | 13,160 | 13,432 | 13,710 | 13,994 |
| TOURISM & AREA PROMOTION EXPENSE | | | | | | | |
| TOURISM & AREA PROMOTION | (172,790) | (195,800) | (158,920) | (160,150) | (160,892) | (161,656) | (162,444) |
| TOURISM & AREA PROMOTION REVENUE | | | | | | | |
| TOURISM & AREA PROMOTION | - | - | - | - | - | - | - |
| | (172,790) | (195,800) | (158,920) | (160,150) | (160,892) | (161,656) | (162,444) |
| BUSINESS DEVELOPMENT EXPENSE | | | | | | | |
| BUSINESS DEVELOPMENT | (460,840) | (487,520) | (432,640) | (430,340) | (434,339) | (448,601) | (453,134) |
| BUSINESS DEVELOPMENT REVENUE | | | | | | | |
| BUSINESS DEVELOPMENT | 6,000 | 6,000 | 6,000 | 6,000 | 6,151 | 6,305 | 6,462 |
| | (454,840) | (481,520) | (426,640) | (424,340) | (428,188) | (442,296) | (446,672) |

| | 2014-15 ORIGINAL BUDGET. | REVISED DEC 14- 15 BUDGET. | 2015/16 BUDGET FORECAST. | 2016/17 BUDGET FORECAST. | 2017/18 BUDGET FORECAST. | 2018/19 BUDGET FORECAST. | 2019/20 BUDGET FORECAST. |
|---------------------------------|--------------------------------|-------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|
| GRAND TOTAL | 1,480,668 | 96,482 | 39,996 | 3,763 | 1,151 | 205,751 | 719,357 |
| | | | | | | | |
| SALEYARDS EXPENSE | | | | | | | |
| SALEYARDS | (85,930) | (85,420) | (88,290) | (90,660) | (93,110) | (95,632) | (98,230) |
| | | | | | | | |
| SALEYARDS REVENUE | | | | | | | |
| SALEYARDS | 62,000 | 62,000 | 63,900 | 65,800 | 67,775 | 69,808 | 71,902 |
| | (23,930) | (23,420) | (24,390) | (24,860) | (25,335) | (25,824) | (26,328) |
| | | | | | | | |
| REAL ESTATE DEVELOPMENT EXPENSE | | | | | | | |
| REAL ESTATE DEVELOPMENT | (2,700) | (365,940) | (2,780) | (2,860) | (2,932) | (3,005) | (3,080) |
| | | | | | | | |
| REAL ESTATE DEVELOPMENT REVENUE | | | | | | | |
| REAL ESTATE DEVELOPMENT | 12,300 | 419,050 | 12,500 | 12,500 | 12,813 | 13,133 | 13,461 |
| | 9,600 | 53,110 | 9,720 | 9,640 | 9,881 | 10,128 | 10,381 |
| | | | | | | | |
| PRIVATE WORKS EXPENSE | | | | | | | |
| PRIVATE WORKS | (50,000) | (50,000) | (50,000) | (50,000) | (51,265) | (52,562) | (53,892) |
| | | | | | | | |
| PRIVATE WORKS REVENUE | | | | | | | |
| PRIVATE WORKS | 47,000 | 93,267 | 47,000 | 47,000 | 48,410 | 49,862 | 51,358 |
| | (3,000) | 43,267 | (3,000) | (3,000) | (2,855) | (2,700) | (2,534) |
| | | | | | | | |

| | 2014-15 ORIGINAL BUDGET. | REVISED DEC 14- 15 BUDGET. | 2015/16 BUDGET FORECAST. | 2016/17 BUDGET FORECAST. | 2017/18 BUDGET FORECAST. | 2018/19 BUDGET FORECAST. | 2019/20 BUDGET FORECAST. |
|----------------------------|--------------------------------|-------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|
| GRAND TOTAL | 1,480,668 | 96,482 | 39,996 | 3,763 | 1,151 | 205,751 | 719,357 |
| RATE REVENUE | | | | | | | |
| RATE | 4,632,000 | 4,632,000 | 4,729,000 | 4,850,000 | 4,964,472 | 5,014,182 | 5,140,118 |
| | 4,632,000 | 4,632,000 | 4,729,000 | 4,850,000 | 4,964,472 | 5,014,182 | 5,140,118 |
| FINANCIAL ASSISTANCE GRANT | | | | | | | |
| FINANCIAL ASSISTANCE GRANT | 3,029,000 | 3,039,344 | 3,022,233 | 3,022,233 | 3,082,678 | 3,144,331 | 3,207,218 |
| | 3,029,000 | 3,039,344 | 3,022,233 | 3,022,233 | 3,082,678 | 3,144,331 | 3,207,218 |
| INTEREST ON INVESTMENTS | | | | | | | |
| INTEREST ON INVESTMENTS | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 |
| | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 |
| DEPRECIATION CONTRA | | | | | | | |
| DEPRECIATION CONTRA | 3,296,400 | 3,296,400 | 3,389,200 | 3,491,100 | 3,595,821 | 3,703,705 | 3,814,819 |
| | 3,296,400 | 3,296,400 | 3,389,200 | 3,491,100 | 3,595,821 | 3,703,705 | 3,814,819 |
| BALANCE BROUGHT FORWARD | | | | | | | |
| BALANCE BROUGHT FORWARD | 1,942,149 | 1,942,149 | 96,482 | 39,996 | 3,763 | 1,151 | 205,751 |
| | 1,942,149 | 1,942,149 | 96,482 | 39,996 | 3,763 | 1,151 | 205,751 |

| | 2014-15 ORIGINAL BUDGET. | REVISED DEC 14- 15 BUDGET. | 2015/16 BUDGET FORECAST. | 2016/17 BUDGET FORECAST. | 2017/18 BUDGET FORECAST. | 2018/19 BUDGET FORECAST. | 2019/20 BUDGET FORECAST. |
|--------------------|--------------------------------|-------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|
| GRAND TOTAL | 1,480,668 | 96,482 | 39,996 | 3,763 | 1,151 | 205,751 | 719,357 |
| Grand Total | 1,480,668 | 96,482 | 39,996 | 3,763 | 1,151 | 205,751 | 719,357 |

ANNUAL BUDGET SUMMARY 2015-16

| Job / GL and Description | 2014-15 ORIGINAL BUDGET. | REVISED DEC 14-15 BUDGET. | 2015/16 BUDGET FORECAST. | 2016/17 BUDGET FORECAST. | 2017/18 BUDGET FORECAST. | 2018/19 BUDGET FORECAST. | 2019/20 BUDGET FORECAST. |
|---|--------------------------------|---------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|
| GRAND TOTAL | 1,480,668 | 96,482 | 39,996 | 3,763 | 1,151 | 205,751 | 719,357 |
| GOVERNANCE EXPENSE | (708,330) | (724,444) | (732,680) | (705,880) | (721,205) | (742,124) | (763,649) |
| GOVERNANCE | (708,330) | (724,444) | (732,680) | (705,880) | (721,205) | (742,124) | (763,649) |
| 1001-0315 MAYORAL VEHICLE EXPENSES | (21,840) | (21,840) | (21,840) | (21,840) | (22,495) | (23,170) | (23,865) |
| 1001-0320 MAYORAL ALLOWANCE | (23,700) | (23,700) | (24,400) | (25,100) | (25,853) | (26,629) | (27,427) |
| 1001-0325 COUNCILLORS ALLOWANCES | (86,100) | (86,100) | (88,700) | (91,400) | (94,142) | (96,966) | (99,875) |
| 1001-0334 TELEPHONE - COUNCILLORS | (7,350) | (7,350) | (7,700) | (8,100) | (8,384) | (8,677) | (8,981) |
| 1001-0335 COUNCILLORS EXPENSES | (46,300) | (46,300) | (47,700) | (49,100) | (50,328) | (51,586) | (52,875) |
| 1001-0336 CIVIC FUNCTIONS / PRESENTATION | (2,000) | (2,755) | (2,000) | (2,500) | (2,563) | (2,627) | (2,692) |
| 1001-0337 DONATIONS | (3,000) | (3,000) | (3,000) | (3,000) | (3,090) | (3,183) | (3,278) |
| 1001-0338 ADMIN MANAGEMENT PLAN EXPENSES | (1,000) | (1,000) | (1,000) | (1,000) | (1,025) | (1,051) | (1,077) |
| 1001-0340 INSURANCE - COUNCILLORS | (2,200) | (1,999) | (2,300) | (2,400) | (2,472) | (2,546) | (2,623) |
| 1001-0342 CONSITUTIONAL RECOGNITION OF LG - CONTRIB TO LGSA | - | - | - | - | - | - | - |
| 1001-0344 MEMBERSHIP FEES | (2,000) | (2,000) | (2,000) | (2,000) | (2,060) | (2,122) | (2,185) |
| 1001-0345 SUBSCRIPTION SHIRE ASSOCIATION | (22,900) | (22,900) | (24,000) | (25,200) | (25,956) | (26,735) | (27,537) |
| 1001-0346 ADMIN AUDIT FEES | (25,000) | (25,000) | (25,000) | (25,000) | (25,625) | (26,266) | (26,922) |
| 1001-0347 ELECTION EXPENSES | (15,000) | (30,000) | (15,000) | (15,000) | (15,450) | (15,914) | (16,391) |
| 1001-0348 COMMUNITY SURVEY | (25,000) | (28,000) | - | - | - | - | - |
| 1001-0349 COMMUNITY REPORT | (3,000) | (13,200) | (3,000) | (3,000) | (3,050) | (3,101) | (3,154) |
| 1001-0509 EQUIP/FURN - COUNCILLORS <= \$5,000 | (5,000) | (5,000) | (5,000) | (15,000) | (5,150) | (5,305) | (5,464) |
| 1002-0350 COMMUNITY WORKS - GENERAL | (5,000) | (5,000) | - | - | (5,125) | (5,253) | (5,384) |
| 1002-0355 COMMUNITY WORKS - GST FREE | - | - | - | - | - | - | - |
| 1002-0370 COMMUNITY WORKS - AUST. DAY CO | (4,000) | (1,000) | (4,000) | (4,500) | (4,613) | (4,728) | (4,846) |
| 1002-0400 COMMUNITY GRANTS SCHEME | (16,000) | (4,360) | (5,000) | (5,000) | (5,125) | (5,253) | (5,384) |
| 1005-0108 ADMIN SALARIES - GM SALARY PAC | (204,300) | (204,300) | (211,300) | (214,000) | (220,420) | (227,033) | (233,844) |
| 1006-0107 ADMIN SALARIES - GM SUPPORT | (163,800) | (163,800) | (215,400) | (168,400) | (173,452) | (178,656) | (184,015) |
| 1007-0118 ADMIN GM VEHICLE OPERATING EXP | (21,840) | (21,840) | (21,840) | (21,840) | (22,277) | (22,722) | (23,177) |
| 1008-0125 ADMIN CONFERENCES/SEMINARS | (2,000) | (2,000) | (2,500) | (2,500) | (2,550) | (2,601) | (2,653) |
| 1008-0126 ADMIN GM TRAVEL EXPENSES | - | (2,000) | - | - | - | - | - |
| GOVERNANCE REVENUE | - | - | - | - | - | - | - |
| GOVERNANCE | - | - | - | - | - | - | - |
| 1100-1305 DONATIONS | - | - | - | - | - | - | - |
| 1100-1350 OTHER REVENUES | - | - | - | - | - | - | - |

| Job / GL and Description | 2014-15 ORIGINAL BUDGET. | REVISED DEC 14-15 BUDGET. | 2015/16 BUDGET FORECAST. | 2016/17 BUDGET FORECAST. | 2017/18 BUDGET FORECAST. | 2018/19 BUDGET FORECAST. | 2019/20 BUDGET FORECAST. |
|--|--------------------------------|---------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|
| GRAND TOTAL | 1,480,668 | 96,482 | 39,996 | 3,763 | 1,151 | 205,751 | 719,357 |
| | (708,330) | (724,444) | (732,680) | (705,880) | (721,205) | (742,124) | (763,649) |
| | | | | | | | |
| CORPORATE SUPPORT EXPENSE | (8,095) | (341,437) | (5,395) | (37,995) | (88,236) | (142,353) | (195,463) |
| CORPORATE SUPPORT | (8,095) | (341,437) | (5,395) | (37,995) | (88,236) | (142,353) | (195,463) |
| 1010-0102 ADMIN SALARIES - ACCOUNTING | (248,900) | (248,900) | (220,600) | (264,400) | (272,332) | (280,502) | (288,917) |
| 1010-0103 ADMIN SALARIES - HUMAN RESOURC | (64,900) | (64,900) | (69,100) | (71,300) | (73,439) | (75,642) | (77,911) |
| 1010-0104 ADMIN SALARIES - REVENUE COLLE | (142,700) | (142,700) | (137,300) | (163,200) | (168,096) | (173,139) | (178,333) |
| 1010-0105 ADMIN SALARIES - CUSTOMER SERV | (103,700) | (103,700) | (103,100) | (94,600) | (97,438) | (100,361) | (103,372) |
| 1010-0106 ADMIN SALARIES - INFO. TECHNOL | (63,800) | (63,800) | (71,900) | (74,200) | (76,426) | (78,719) | (81,080) |
| 1010-0109 ADMIN SALARIES - DCS SALARY PA | (145,200) | (145,200) | (149,900) | (154,800) | (159,444) | (164,227) | (169,154) |
| 1010-0119 ADMIN DCS VEHICLE OPERATING EX | (21,840) | (21,840) | (21,840) | (21,840) | (22,277) | (22,722) | (23,177) |
| 1010-0120 ADMIN STAFF TRAINING | (14,000) | (14,000) | (14,000) | (14,000) | (14,285) | (14,560) | (14,859) |
| 1010-0121 ADMIN CONSULTANTS | - | - | - | - | - | - | - |
| 1010-0130 ADMIN FRINGE BENEFITS TAX | (10,000) | (10,000) | (10,000) | (12,000) | (12,240) | (12,485) | (12,735) |
| 1010-0135 ADMIN JC TAX FBT ACCOUNT | - | - | - | - | - | - | - |
| 1010-0140 ADMIN STAFF UNIFORM ALLOWANCE | (7,500) | (7,500) | (7,500) | (7,500) | (7,650) | (7,803) | (7,959) |
| 1010-0144 ADMIN ADVERTS | (10,000) | (10,000) | (10,000) | (10,000) | (10,300) | (10,609) | (10,927) |
| 1010-0146 ADMIN NEWSLETTER ADVERTS | (28,600) | (28,600) | (29,800) | (31,100) | (31,925) | (32,775) | (33,650) |
| 1010-0155 ADMIN WRITE OFF BAD DEBTS | (2,000) | (2,000) | (2,000) | (2,000) | (2,150) | (2,305) | (2,464) |
| 1010-0160 ADMIN BANK & GOVT CHARGES | (2,000) | (2,000) | (2,000) | (2,500) | (2,563) | (2,627) | (2,692) |
| 1010-0162 BANK FEES - GST INCLUSIVE | (25,000) | (25,000) | (26,000) | (26,500) | (27,163) | (27,842) | (28,538) |
| 1010-0165 ADMIN OFFICE CLEANING | (17,955) | (17,955) | (18,455) | (18,955) | (19,429) | (19,915) | (20,412) |
| 1010-0170 ADMIN COMPUTER MTCE | (20,000) | (20,000) | (20,000) | (20,000) | (20,500) | (21,013) | (21,538) |
| 1010-0175 ADMIN SOFTWARE LICENCING | (110,000) | (110,000) | (115,000) | (120,000) | (122,875) | (125,822) | (128,842) |
| 1010-0185 LESS: CHARGED TO OTHER FUNDS | 291,900 | 291,900 | 300,700 | 309,700 | 309,700 | 309,700 | 309,700 |
| 1010-0190 ADMIN ELECTRICITY | (43,000) | (43,000) | (44,000) | (44,500) | (46,495) | (51,060) | (53,197) |
| 1010-0194 ADMIN INSUR - PUBLIC LIABILITY | (126,000) | (7,396) | (130,000) | (134,000) | (138,020) | (142,161) | (146,425) |
| 1010-0195 ADMIN INSUR - OTHER | (31,400) | (150,914) | (32,300) | (33,300) | (34,299) | (35,328) | (36,388) |
| 1010-0197 ADMIN RISK MANAGEMENT SIGNAGE | - | (700) | - | - | - | - | - |
| 1010-0198 ADMIN RISK MANAGEMENT OP EXP | (1,500) | (1,500) | (1,500) | (1,500) | (1,538) | (1,576) | (1,615) |
| 1010-0199 ADMIN RISK MANAGEMENT | - | (116,784) | (92,500) | (94,500) | (96,863) | (99,284) | (101,766) |
| 1010-0200 ADMIN LEGAL EXPENSES INCL. GST | (5,000) | (6,000) | (5,000) | (5,000) | (5,100) | (5,205) | (5,306) |
| 1010-0202 ADMIN LEGAL EXPEN - DEBT/COLL | (57,000) | (56,000) | (60,000) | (60,000) | (61,200) | (62,424) | (63,672) |
| 1010-0205 ADMIN POSTAGE | (16,000) | (16,000) | (16,000) | (16,000) | (16,400) | (16,810) | (17,230) |
| 1010-0206 CHARGE FOR INTERNET RATES PAYM | (500) | (500) | (500) | (500) | (513) | (525) | (538) |

| Job / GL and Description | 2014-15 ORIGINAL BUDGET. | REVISED DEC 14-15 BUDGET. | 2015/16 BUDGET FORECAST. | 2016/17 BUDGET FORECAST. | 2017/18 BUDGET FORECAST. | 2018/19 BUDGET FORECAST. | 2019/20 BUDGET FORECAST. |
|---|--------------------------------|---------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|
| GRAND TOTAL | 1,480,668 | 96,482 | 39,996 | 3,763 | 1,151 | 205,751 | 719,357 |
| 1010-0207 ADMIN LEGAL EXPENSES-GST FREE | (2,000) | (2,000) | (2,000) | (2,000) | (2,040) | (2,081) | (2,122) |
| 1010-0208 SALE OF LAND FOR UNPAID RATES | - | - | (9,000) | - | - | - | - |
| 1010-0210 ADMIN PRINTING/STATIONERY | (38,700) | (38,700) | (40,000) | (41,200) | (42,230) | (43,286) | (44,368) |
| 1010-0215 ADMIN TELEPHONE | (23,000) | (23,000) | (23,700) | (24,400) | (25,254) | (26,138) | (27,053) |
| 1010-0220 ADMIN VALUATION FEES | (38,500) | (40,320) | (39,000) | (40,000) | (41,200) | (42,436) | (43,709) |
| 1010-0225 ADMIN SUBSCRIPTIONS | (3,200) | (3,200) | (3,200) | (3,200) | (3,280) | (3,362) | (3,446) |
| 1010-0230 ADMIN OFFICE BLDG MTCE | (12,000) | (12,000) | (12,000) | (12,000) | (12,300) | (12,608) | (12,923) |
| 1010-0232 ADMIN BLDG UPGRADE EXE LIGHTING | - | - | - | - | - | - | - |
| 1010-0245 ADMIN OFFICE GROUNDS MTCE | (8,000) | (8,000) | (8,000) | (8,500) | (8,713) | (8,930) | (9,154) |
| 1010-0250 ADMIN OFFICE EQUIPMENT MTCE | (25,000) | (25,000) | (26,500) | (26,500) | (27,163) | (27,842) | (28,538) |
| 1010-0265 ADMIN SUNDRY OPERATING EXPENSE | (5,000) | (5,000) | (5,000) | (5,000) | (5,125) | (5,253) | (5,384) |
| 1010-0266 ADMIN CHRISTMAS PARTY EXPENSE | (9,000) | (6,515) | (10,000) | (10,000) | (10,250) | (10,506) | (10,769) |
| 1010-0270 ASSET REVALUATION EXPENSE | - | (8,258) | - | - | - | - | - |
| 1010-0296 WEB PAGE MAINTENANCE & TRAININ | (3,000) | (3,000) | (3,000) | (3,000) | (3,100) | (3,203) | (3,308) |
| 1010-0297 CORP SERVICES ADMIN CHARGES | (504,600) | (504,600) | (519,700) | (535,300) | (535,300) | (535,300) | (535,300) |
| 1010-0298 LESS: RENTAL CONTRIBUTIONS | 113,900 | 113,900 | 117,300 | 120,800 | 120,800 | 120,800 | 120,800 |
| 1010-0299 LESS: CHARGED TO OTHER FUNDS | 1,790,800 | 1,790,800 | 1,844,500 | 1,899,800 | 1,899,800 | 1,899,800 | 1,899,800 |
| 1010-0500 CORPORATE SERVICES EQUIPMENT | (30,000) | (30,000) | (20,000) | (20,000) | (20,000) | (20,000) | (20,000) |
| 1010-0501 CORP SERV ADMINISTRATION SOFTWARE UPGRADE | (50,000) | (250,000) | (50,000) | (50,000) | (50,000) | (50,000) | (50,000) |
| 1010-0504 EQUIP/FURN - CORP. SERVICES <= | (5,000) | (5,000) | (5,000) | (5,000) | (5,101) | (5,152) | (5,203) |
| 1010-0505 SERVER & NETWORK UPGRADE | - | - | - | - | - | - | - |
| 1010-0506 ADMIN OFFICE - SOLAR PANELS | - | (57,355) | - | - | - | - | - |
| 1200-2502 CORP SERVICES OFFICE EQUIPMENT DEPCN | (41,200) | (41,200) | (42,400) | (43,700) | (45,011) | (46,361) | (47,752) |
| 1200-2504 CORP SERVICES OFFICE DEPCN | (38,000) | (38,000) | (39,100) | (40,300) | (41,509) | (42,754) | (44,037) |
| SHIREOFFICECAPEXP SHIRE OFFICE CAPITAL EXPENDITURE | (50,000) | - | - | - | - | - | - |
| CORPORATE SUPPORT REVENUE | 86,450 | 124,160 | 86,750 | 86,250 | 88,406 | 90,618 | 92,882 |
| CORPORATE SUPPORT | 86,450 | 124,160 | 86,750 | 86,250 | 88,406 | 90,618 | 92,882 |
| 1200-1500 CORP SUPPORT SUNDRY REVENUE | - | 1,045 | - | - | - | - | - |
| 1200-1600 REVENUE - GIPA | - | - | - | - | - | - | - |
| 1200-1670 INSURANCE REBATE | 20,000 | 27,229 | 20,000 | 20,000 | 20,500 | 21,013 | 21,538 |
| 1200-1680 WORKCOVER INCENTIVE PAYMENTS | - | 29,354 | - | - | - | - | - |
| 1200-1814 RATES CERTIFICATE S603 - GST FREE | 17,000 | 17,000 | 17,000 | 17,000 | 17,425 | 17,861 | 18,307 |
| 1200-1815 URGENT RATE S603 CERT INCL GST | 250 | 250 | 250 | 250 | 256 | 263 | 269 |
| 1200-1829 RECOVER BANK CHARGES - DISHONOUR FEES | - | 82 | - | - | - | - | - |
| 1200-1870 LEGAL COSTS RECOVERED | 48,500 | 48,500 | 49,000 | 49,000 | 50,225 | 51,481 | 52,768 |

| Job / GL and Description | 2014-15 ORIGINAL BUDGET. | REVISED DEC 14-15 BUDGET. | 2015/16 BUDGET FORECAST. | 2016/17 BUDGET FORECAST. | 2017/18 BUDGET FORECAST. | 2018/19 BUDGET FORECAST. | 2019/20 BUDGET FORECAST. |
|---|--------------------------------|---------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|
| GRAND TOTAL | 1,480,668 | 96,482 | 39,996 | 3,763 | 1,151 | 205,751 | 719,357 |
| 1200-1950 TRAINEESHIP GRANT - WAGE SUBSIDY | - | - | - | - | - | - | - |
| 1500-1001 CENTS ROUNDING | - | - | - | - | - | - | - |
| 9500-1844 INTEREST - O/S DEBTORS GST FREE | 700 | 700 | 500 | - | - | - | - |
| SHIREOFFICECAPINC SHIRE OFFICE CAPITAL INCOME | - | - | - | - | - | - | - |
| | 78,355 | (217,277) | 81,355 | 48,255 | 170 | (51,735) | (102,581) |
| TECHNICAL SERVICES EXPENSE | (213,770) | (214,996) | (77,390) | (90,260) | (122,747) | (156,181) | (190,590) |
| TECHNICAL SERVICES | (213,770) | (214,996) | (77,390) | (90,260) | (122,747) | (156,181) | (190,590) |
| 1011-0103 TECH SERVICES SALARIES - WORK | (176,500) | (176,500) | (115,000) | (120,000) | (123,600) | (127,308) | (131,127) |
| 1011-0104 TECH SERVICES SALARIES - ENV.S | (118,200) | (118,200) | (116,000) | (120,000) | (123,600) | (127,308) | (131,127) |
| 1011-0105 TECH SERVICES SALARIES - EXE. | (450,100) | (442,750) | (420,700) | (464,500) | (478,435) | (492,788) | (507,572) |
| 1011-0109 TECH SERVICES SALARIES - DTS S | (174,300) | (174,300) | (181,200) | (187,100) | (192,713) | (198,494) | (204,449) |
| 1011-0113 TECH SERVICE W/E VEHICLE OP EX | (21,840) | (21,840) | (21,840) | (21,840) | (22,277) | (22,722) | (23,177) |
| 1011-0114 TECH SERVICE ENV VEHICLE OP EX | (21,840) | (21,840) | (21,840) | (21,840) | (22,277) | (22,722) | (23,177) |
| 1011-0115 TECH SERVICE EXE VEHICLE OP EX | (43,680) | (43,680) | (43,680) | (43,680) | (44,554) | (45,445) | (46,354) |
| 1011-0119 TECH SERVICE DTS VEHICLE OP EX | (21,840) | (21,840) | (21,840) | (21,840) | (22,277) | (22,722) | (23,177) |
| 1011-0120 LESS: CHARGED TO OTHER FUNDS/S | 1,125,500 | 1,125,500 | 1,196,000 | 1,229,500 | 1,229,500 | 1,229,500 | 1,229,500 |
| 1011-0125 TECH SERVICES ADMIN CHARGES | (173,300) | (173,300) | (178,500) | (183,900) | (183,900) | (183,900) | (183,900) |
| 1011-0135 TECH SERVICES STAFF TRAINING | (15,000) | (10,840) | (15,000) | (15,000) | (15,298) | (15,607) | (15,917) |
| 1011-0137 STAFF RELOCATION EXPENSES | - | - | - | - | - | - | - |
| 1011-0140 TECH SERVICES CONFERENCES/SEMI | (3,500) | (3,500) | (3,500) | (3,500) | (3,570) | (3,641) | (3,714) |
| 1011-0141 TECH SERVICES - INSURANCE | (2,000) | (3,165) | (2,000) | (2,000) | (2,015) | (2,030) | (2,046) |
| 1011-0142 TECH SERVICES EXP -ADVERTISING | (2,000) | (7,795) | (2,000) | (2,000) | (2,210) | (2,426) | (2,649) |
| 1011-0143 TECH SERVICES TELEPHONE | (7,000) | (7,000) | (7,000) | (7,000) | (7,175) | (7,356) | (7,544) |
| 1011-0145 TECH SERVICES OFFICE EXPENSES | (5,000) | (2,940) | (5,000) | (5,000) | (5,125) | (5,253) | (5,384) |
| 1011-0146 TECH SERVICES - CONSULTANCY | - | (7,350) | - | - | - | - | - |
| 1011-0147 TECH SERV EQUIPMENT MTCE | (2,500) | (3,030) | (2,500) | (2,500) | (2,563) | (2,627) | (2,692) |
| 1011-0152 OCCUPATIONAL HEALTH & SAFETY E | (3,000) | (2,470) | (3,000) | (3,000) | (3,075) | (3,152) | (3,231) |
| 1011-0160 DEPOT OPERATIONAL EXPENSES | (16,800) | (10,093) | (12,200) | (12,600) | (12,915) | (13,238) | (13,569) |
| 1011-0161 DEPOT OP. EXPENSES- INSURANCE | (3,400) | (3,400) | (3,500) | (3,600) | (3,708) | (3,819) | (3,934) |
| 1011-0162 DEPOT OP. EXPENSES-ELECTRICITY | (14,800) | (14,800) | (15,250) | (15,800) | (16,353) | (16,925) | (17,518) |
| 1011-0163 DEPOT OP. EXPENSES - TELEPHONE | (520) | (520) | (540) | (550) | (569) | (589) | (610) |
| 1011-0165 DEPOT BLDG MTCE | (5,000) | (5,000) | (5,000) | (5,000) | (5,125) | (5,253) | (5,384) |
| 1011-0170 DEPOT GROUNDS MTCE | (5,750) | (5,750) | (3,900) | (4,000) | (4,100) | (4,203) | (4,308) |

| Job / GL and Description | 2014-15 ORIGINAL BUDGET. | REVISED DEC 14-15 BUDGET. | 2015/16 BUDGET FORECAST. | 2016/17 BUDGET FORECAST. | 2017/18 BUDGET FORECAST. | 2018/19 BUDGET FORECAST. | 2019/20 BUDGET FORECAST. |
|--|--------------------------------|---------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|
| GRAND TOTAL | 1,480,668 | 96,482 | 39,996 | 3,763 | 1,151 | 205,751 | 719,357 |
| 1011-0171 DEPOT AMENITIES CLEANING | (6,000) | (6,000) | (6,000) | (6,000) | (6,100) | (6,203) | (6,308) |
| 1011-0504 EQUIP/FURN - TECH. SERVICES <= | (1,000) | (1,000) | (1,000) | (1,010) | (1,020) | (1,030) | (1,041) |
| 1011-0505 EQUIP/FURN - TECH. SERVICES >= | (10,000) | (10,000) | (10,000) | (10,100) | (10,201) | (10,303) | (10,406) |
| 1011-0525 LAND & BUILD DEPOT - BERRIGAN | - | (873) | - | - | - | - | - |
| 1011-0535 LAND & BUILD DEPOT - FINLEY | - | (6,320) | - | - | - | - | - |
| 1300-2502 TECH SERVICES OFFICE EQUIPMENT DEPCN | (17,800) | (17,800) | (18,300) | (18,800) | (19,364) | (19,945) | (20,543) |
| 1310-2502 DEPOT EQUIPMENT DEPCN | (700) | (700) | (700) | (700) | (721) | (743) | (765) |
| 1310-2504 DEPOT DEPCN | (15,900) | (15,900) | (16,400) | (16,900) | (17,407) | (17,929) | (18,467) |
| DEPOTCAPEXP DEPOT CAPITAL EXPENDITURE | - | - | (20,000) | - | - | - | - |
| TECHNICAL SERVICES REVENUE | - | 2,040 | - | - | - | - | - |
| TECHNICAL SERVICES | - | 2,040 | - | - | - | - | - |
| 1300-1500 TECH SERV SUNDRY INCOME - INCL GST | - | 420 | - | - | - | - | - |
| 1300-1502 OHS INCENTIVE PAYMENT | - | - | - | - | - | - | - |
| 1300-1800 ROAD OPENING PERMIT FEES | - | 1,620 | - | - | - | - | - |
| 1300-1950 TRAINEESHIP GRANT - WAGE SUBSIDY | - | - | - | - | - | - | - |
| DEPOTCAPINC DEPOT CAPITAL INCOME | - | - | - | - | - | - | - |
| | (213,770) | (212,956) | (77,390) | (90,260) | (122,747) | (156,181) | (190,590) |
| PLANT SERVICES EXPENSE | (1,172,900) | (1,180,810) | (1,224,400) | (1,405,610) | (1,346,394) | (1,605,393) | (1,309,617) |
| PLANT SERVICES | (1,172,900) | (1,180,810) | (1,224,400) | (1,405,610) | (1,346,394) | (1,605,393) | (1,309,617) |
| 1011-0240 PLANT SERVICES ADMIN CHARGES | (73,900) | (73,900) | (76,100) | (78,400) | (78,400) | (78,400) | (78,400) |
| 1011-0515 MOTOR VEHICLE PURCHASES | (320,000) | (320,000) | (320,000) | (320,000) | (320,000) | (320,000) | (320,000) |
| 1011-0545 PUBLIC WORKS PLANT PURCHASE | (600,000) | (600,000) | (538,000) | (913,000) | (850,000) | (1,105,000) | (805,000) |
| 1011-0546 PUBLIC WORKS UTILITY PURCHASE | (68,750) | (68,750) | (68,750) | (68,750) | (68,750) | (68,750) | (68,750) |
| 1011-0550 PURCHASE MINOR PLANT | (33,000) | (33,000) | (33,000) | (33,000) | (33,000) | (33,000) | (33,000) |
| 1015-0000 PLANT EXPENSES | (1,100,000) | (1,100,000) | (1,100,000) | (1,100,000) | (1,127,500) | (1,155,688) | (1,184,580) |
| 1020-0100 PLANT WORKSHOP EXPENSES | (37,900) | (37,900) | (28,800) | (29,850) | (30,596) | (31,361) | (32,145) |
| 1020-0101 PLANT WORKSHOP EXP - TELEPHONE | (530) | (530) | (555) | (570) | (590) | (611) | (632) |
| 1020-0102 PLANT WORKSHOP EXP - INSURANCE | - | - | - | - | - | - | - |
| 1020-0103 PLANT WORKSHOP EXP - VEHICLE | (21,840) | (21,840) | (21,840) | (21,840) | (22,277) | (22,722) | (23,177) |
| 1025-0150 PLANT INSURANCE PREMIUMS | (2,400) | (2,400) | (2,500) | (2,600) | (2,678) | (2,758) | (2,841) |
| 1030-0160 MINOR PLANT OPERATING EXPENSES | (16,100) | (16,100) | (16,600) | (17,200) | (17,630) | (18,071) | (18,523) |
| 1035-0170 TOOLS PURCHASES | (7,250) | (7,250) | (7,500) | (7,800) | (7,995) | (8,195) | (8,400) |

| Job / GL and Description | 2014-15 ORIGINAL BUDGET. | REVISED DEC 14-15 BUDGET. | 2015/16 BUDGET FORECAST. | 2016/17 BUDGET FORECAST. | 2017/18 BUDGET FORECAST. | 2018/19 BUDGET FORECAST. | 2019/20 BUDGET FORECAST. |
|--|--------------------------------|---------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|
| GRAND TOTAL | 1,480,668 | 96,482 | 39,996 | 3,763 | 1,151 | 205,751 | 719,357 |
| 1320-2010-0000 PLANT HIRE INCOME COUNCIL WORKS | 2,000,000 | 2,000,000 | 2,000,000 | 2,000,000 | 2,050,000 | 2,101,250 | 2,153,781 |
| 1320-2026 PLANT SERVICES TRANSFER TO RESERVE | (125,330) | (133,240) | (221,855) | - | - | - | - |
| 1320-2500 PLANT DEPCN | (517,500) | (517,500) | (533,000) | (549,000) | (565,470) | (582,434) | (599,907) |
| 1320-2550 DEPRECIATION - MOTOR VEHICLES | (248,400) | (248,400) | (255,900) | (263,600) | (271,508) | (279,653) | (288,043) |
| PLANT SERVICES REVENUE | 1,172,900 | 1,180,810 | 1,224,400 | 1,405,610 | 1,346,394 | 1,605,393 | 1,309,617 |
| PLANT SERVICES | 1,172,900 | 1,180,810 | 1,224,400 | 1,405,610 | 1,346,394 | 1,605,393 | 1,309,617 |
| 1320-1200 GAIN ON DISPOSAL - PLANT & EQUIPMENT | - | - | - | - | - | - | - |
| 1320-1201 GAIN ON DISPOSAL - MOTOR VEHICLE | - | - | - | - | - | - | - |
| 1320-1203 PUBLIC MOTOR VEHICLE DISPOSAL | 136,000 | 136,000 | 164,500 | 269,500 | 196,000 | 450,000 | 106,500 |
| 1320-1204 PUBLIC WORKS UTILITY DISPOSAL | 39,000 | 39,000 | 39,000 | 39,000 | 39,000 | 39,000 | 39,000 |
| 1320-1205 MOTOR VEHICLE DISPOSAL | 130,000 | 137,250 | 130,000 | 130,000 | 130,000 | 130,000 | 130,000 |
| 1320-1210 MINOR ASSET SALES CLEARING | - | - | - | - | - | - | - |
| 1320-1500 PLANT SERVICES SUNDRY INCOME | - | - | - | - | - | - | - |
| 1320-1823 STAFF PRIVATE USE CAR HIRE | 45,000 | 45,000 | 45,000 | 45,000 | 46,125 | 47,278 | 48,460 |
| 1320-1825 STAFF PRIVATE USE FUEL CHARGES | 9,000 | 9,000 | 9,000 | 9,000 | 9,225 | 9,456 | 9,692 |
| 1320-1856 PLANT REGO. & GREENSLIP REFUND | - | 660 | - | - | - | - | - |
| 1320-1857 PLANT INSURANCE CLAIM REFUND | - | - | - | - | - | - | - |
| 1320-1926 PLANT REPLACE TRANSFER FROM RESERVE | - | - | - | 50,510 | 37,816 | 15,041 | 34,170 |
| 1320-1950 PLANT FUEL TAX CREDIT SCHEME | 48,000 | 48,000 | 48,000 | 50,000 | 51,250 | 52,531 | 53,845 |
| 1320-4010-0000 PLANT DEPCN CONTRA | 765,900 | 765,900 | 788,900 | 812,600 | 836,978 | 862,087 | 887,950 |
| | - | - | - | - | - | - | - |
| | - | - | - | - | - | - | - |
| OVERHEAD EXPENSE | - | (72,050) | - | - | - | - | - |
| OVERHEAD | - | (72,050) | - | - | - | - | - |
| 1050-0010 WAGES SALARY POLICY SYSTEM BAC | - | - | - | - | - | - | - |
| 1050-0020 WAGES PERFORMANCE BONUS PAYMEN | (67,100) | (54,009) | (69,300) | (71,600) | (73,748) | (75,960) | (78,239) |
| 1050-0040 ANNUAL LEAVE - WORKS / WAGES | (228,300) | (228,300) | (235,700) | (243,400) | (250,702) | (258,223) | (265,970) |
| 1050-0060 PUBLIC HOLIDAY - WORKS / WAGES | (123,111) | (123,111) | (132,900) | (137,200) | (141,316) | (145,555) | (149,922) |
| 1050-0080 LONG SERVICE LEAVE - WAGES | (95,900) | (95,900) | (99,000) | (102,200) | (105,266) | (108,424) | (111,677) |
| 1050-0100 SICK LEAVE - WORKS / WAGES | (91,679) | (91,679) | (98,900) | (102,100) | (105,163) | (108,318) | (111,567) |
| 1050-0115 RDO - PAYROLL SUSPENSE | - | - | - | - | - | - | - |
| 1050-0118 TIME IN LIEU - SUSPENSE | - | - | - | - | - | - | - |
| 1050-0120 BEREAVEMENT LEAVE - WAGES | (2,619) | (2,619) | (2,800) | (2,900) | (2,987) | (3,077) | (3,169) |

| Job / GL and Description | 2014-15 ORIGINAL BUDGET. | REVISED DEC 14-15 BUDGET. | 2015/16 BUDGET FORECAST. | 2016/17 BUDGET FORECAST. | 2017/18 BUDGET FORECAST. | 2018/19 BUDGET FORECAST. | 2019/20 BUDGET FORECAST. |
|--|--------------------------------|---------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|
| GRAND TOTAL | 1,480,668 | 96,482 | 39,996 | 3,763 | 1,151 | 205,751 | 719,357 |
| 1050-0150 WAGES LEAVE WITHOUT PAY | - | - | - | - | - | - | - |
| 1050-0170 RURAL FIRE SERVICE LVE - WAGES | - | (330) | - | - | - | - | - |
| 1050-0180 WAGES ACCIDENT PAY TO EMPLOYEE | - | (3,105) | - | - | - | - | - |
| 1050-0185 WAGES ACCIDENT EXPENSE BY EMPL | - | - | - | - | - | - | - |
| 1050-0220 WAGES MEDICAL EXPENSES | - | (140) | - | - | - | - | - |
| 1050-0320 WAGES SUPERANNUATION - LG RET | - | (56,171) | - | - | - | - | - |
| 1050-0340 WAGES SUPERANNUATION - LG ACC | (243,500) | (218,829) | (251,400) | (259,600) | (271,957) | (284,304) | (296,643) |
| 1050-0380 WAGES WORKER COMPENSAT INSUR - | (164,400) | (164,400) | (169,700) | (175,200) | (178,704) | (182,278) | (185,924) |
| 1050-0400 WAGES IN LIEU OF NOTICE | - | - | - | - | - | - | - |
| 1050-0440 WAGES PROTECTIVE/SAFETY CLOTHI | (34,300) | (34,300) | (35,400) | (36,600) | (37,332) | (38,079) | (38,840) |
| 1050-0720 WAGES OTHER TRAINING EXPENSES | (39,246) | (32,196) | (41,900) | (43,300) | (44,166) | (45,049) | (45,950) |
| 1050-0730 WAGES OCCUPATIONAL HEALTH & SA | - | - | - | - | - | - | - |
| 1050-0735 WAGES TQM / CONTINUOUS IMPROVE | - | - | - | - | - | - | - |
| 1050-0750 EAP CONSULTATION EXPENSE | - | - | - | - | - | - | - |
| 1050-0770 WAGES STAFF TRAINING - GENERAL | (17,200) | (18,900) | (17,800) | (18,400) | (18,768) | (19,143) | (19,526) |
| 1050-0780 WAGES OTHER MEETINGS | - | (350) | - | - | - | - | - |
| 1050-0790 WORKPLACE INVESTIGATION | - | - | - | - | - | - | - |
| 1055-0030 STORES OPERATING COSTS | (88,200) | (88,200) | (73,100) | (94,100) | (96,923) | (99,831) | (102,826) |
| 1055-0040 STOCK FREIGHT ONCOST EXPENSE | - | - | - | - | - | - | - |
| 1055-0050 UNALLOCATED STORE COST VARIATI | - | - | - | - | - | - | - |
| 1070-0040 ANNUAL LEAVE - ADMIN / STAFF | (217,500) | (217,500) | (224,600) | (231,900) | (236,538) | (241,269) | (246,094) |
| 1070-0060 PUBLIC HOLIDAY - ADMIN / STAFF | (123,830) | (123,830) | (126,700) | (130,800) | (133,416) | (136,084) | (138,806) |
| 1070-0080 LONG SERVICE LEAVE - STAFF | (91,400) | (91,400) | (94,400) | (97,500) | (99,450) | (101,439) | (103,468) |
| 1070-0100 SICK LEAVE - ADMIN / STAFF | (92,214) | (92,214) | (94,400) | (97,500) | (99,450) | (101,439) | (103,468) |
| 1070-0120 BEREAVEMENT LEAVE - STAFF | (2,635) | (4,335) | (2,700) | (2,800) | (2,856) | (2,913) | (2,971) |
| 1070-0140 MATERNITY LEAVE - STAFF | - | (6,000) | - | - | - | - | - |
| 1070-0145 PAID PARENTAL LEAVE SCHEME | - | (23,000) | - | - | - | - | - |
| 1070-0150 LEAVE WITHOUT PAY - STAFF | - | - | - | - | - | - | - |
| 1070-0180 STAFF ACCIDENT PAY TO EMPLOYEE | - | - | - | - | - | - | - |
| 1070-0220 STAFF MEDICAL EXPENSES | - | (215) | - | - | - | - | - |
| 1070-0320 STAFF SUPERANNUATION - LG RET | - | (42,492) | - | - | - | - | - |
| 1070-0340 STAFF SUPERANNUATION - LG ACC | (267,700) | (225,208) | (276,400) | (285,400) | (298,985) | (312,559) | (326,124) |
| 1070-0380 STAFF WORKER COMPENSAT INSUR - | (156,600) | (156,600) | (161,700) | (167,000) | (170,340) | (173,747) | (177,222) |
| 1070-0390 STAFF RELOCATION EXPENSES | - | - | - | - | - | - | - |
| 1070-0400 STAFF REDUNDANCY PAYMENT | - | - | - | - | - | - | - |
| 1070-0410 STAFF JURY DUTY EXPENSE | - | - | - | - | - | - | - |

| Job / GL and Description | 2014-15 ORIGINAL BUDGET. | REVISED DEC 14-15 BUDGET. | 2015/16 BUDGET FORECAST. | 2016/17 BUDGET FORECAST. | 2017/18 BUDGET FORECAST. | 2018/19 BUDGET FORECAST. | 2019/20 BUDGET FORECAST. |
|---|--------------------------------|---------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|
| GRAND TOTAL | 1,480,668 | 96,482 | 39,996 | 3,763 | 1,151 | 205,751 | 719,357 |
| STAFFRECOVERY STAFF ONCOST OVERHEAD RECOVERY | 951,879 | 910,744 | 972,863 | 1,012,700 | 1,041,035 | 1,069,450 | 1,098,153 |
| WAGESRECOVERY WAGES ONCOST OVERHEAD RECOVERY | 1,195,555 | 1,212,539 | 1,235,937 | 1,286,800 | 1,327,032 | 1,368,241 | 1,410,253 |
| OVERHEAD REVENUE | - | 72,050 | - | - | - | - | - |
| OVERHEAD | - | 72,050 | - | - | - | - | - |
| 1400-1230 LSL CONTRIBUTIONS TRANSFERRED EMPS | - | - | - | - | - | - | - |
| 1400-1500 ACCIDENT PAY RECOUP | - | 4,915 | - | - | - | - | - |
| 1400-1510 WORKERS COMPENSATION INSURANCE REFUND | - | 50,460 | - | - | - | - | - |
| 1400-1550 ONCOSTS STAFF TRAINING REFUND | - | - | - | - | - | - | - |
| 1400-1600 SUPERANNUATION ACC SCHEME REFUND | - | - | - | - | - | - | - |
| 1400-1950 ONCOSTS STAFF TRAINING SUBSIDY | - | - | - | - | - | - | - |
| 1417-1500 PAID PARENTAL LEAVE REIMBURSEMENT | - | 16,675 | - | - | - | - | - |
| 1440-1950 TRAINEESHIP GRANT - WAGE SUBSIDY | - | - | - | - | - | - | - |
| 1445-1920 STOCK FREIGHT ONCOST RECOVERY | - | - | - | - | - | - | - |
| 1500-3650 PAID PARENTAL LEAVE SCHEME REVENUE | - | - | - | - | - | - | - |
| | - | - | - | - | - | - | - |
| | - | - | - | - | - | - | - |
| EMERGENCY SERVICES EXPENSE | (409,359) | (409,359) | (349,211) | (427,545) | (438,458) | (449,687) | (461,239) |
| EMERGENCY SERVICES | (409,359) | (409,359) | (349,211) | (427,545) | (438,458) | (449,687) | (461,239) |
| 1110-0105 CONTRIBUTION NSW FIRE BRIGADE | (48,000) | (48,000) | (50,500) | (53,000) | (54,590) | (56,228) | (57,915) |
| 1110-0110 CONTRIBUTION RURAL FIRE FUND | (150,000) | (144,540) | (93,000) | (151,000) | (155,530) | (160,196) | (165,002) |
| 1110-0155 RURAL FIRE BRIGADES BLDG MTCE | (1,000) | (1,000) | (1,000) | (1,000) | (1,025) | (1,051) | (1,077) |
| 1110-0160 FIRE BRIGADE ADMIN CHARGES | (42,800) | (42,800) | (44,100) | (45,400) | (45,400) | (45,400) | (45,400) |
| 1110-0203 RURAL FIRE TRAINING FIRST AID | - | - | - | - | - | - | - |
| 1110-0204 RURAL FIRE TRAINING OTHER | - | - | - | - | - | - | - |
| 1110-0205 RFS RADIO MTCE | - | (160) | - | - | - | - | - |
| 1110-0210 RFS STATION SHED MTCE | - | (5,200) | - | - | - | - | - |
| 1110-0215 RFS VEHICLE MTCE | - | - | - | - | - | - | - |
| 1110-0220 RFS PUMPS MTCE | - | - | - | - | - | - | - |
| 1110-0225 RFS PETROL & OIL | - | - | - | - | - | - | - |
| 1110-0230 RFS MAINTENANCE & OTHER | - | - | - | - | - | - | - |
| 1110-0240 RFS TELEPHONE | - | - | - | - | - | - | - |
| 1110-0245 RFS ELECTRICTY & GAS | - | - | - | - | - | - | - |
| 1110-0250 RFS VEHICLE INSURANCE | - | (100) | - | - | - | - | - |

| Job / GL and Description | 2014-15 ORIGINAL BUDGET. | REVISED DEC 14-15 BUDGET. | 2015/16 BUDGET FORECAST. | 2016/17 BUDGET FORECAST. | 2017/18 BUDGET FORECAST. | 2018/19 BUDGET FORECAST. | 2019/20 BUDGET FORECAST. |
|--|--------------------------------|---------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|
| GRAND TOTAL | 1,480,668 | 96,482 | 39,996 | 3,763 | 1,151 | 205,751 | 719,357 |
| 1110-0255 RFS SHEDS & OTHER INSURANCE | (1,100) | (1,100) | (1,100) | (1,100) | (1,133) | (1,167) | (1,202) |
| 1110-0260 RURAL FIRE ERS/PAGING | - | - | - | - | - | - | - |
| 1110-0265 RURAL FIRE SUNDRY EXPENSES | (10,000) | (10,000) | (10,000) | (10,000) | (10,250) | (10,506) | (10,769) |
| 1110-0270 RURAL FIRE OTHER EXPENSES | - | - | - | - | - | - | - |
| 1110-0280 RFS COROWA SHIRE ADMIN FEES | - | - | - | - | - | - | - |
| 1110-0290 RFS EXPENDITURE | (93,359) | (93,359) | (84,511) | (99,045) | (101,520) | (104,059) | (106,661) |
| 1110-0510 RURAL FIRE EQUIP - IN-KIND | - | - | - | - | - | - | - |
| 1114-0105 CONTRIBUTION NSW SES | (15,700) | (15,700) | (16,200) | (16,700) | (17,201) | (17,717) | (18,249) |
| 1114-0110 SES OPERATING EXPENSES | - | - | - | - | - | - | - |
| 1114-0112 SES OP. EXPENSES-ELECTRICITY | - | - | - | - | - | - | - |
| 1114-0113 SES OPERATING EXP - TELEPHONE | - | - | - | - | - | - | - |
| 1114-0114 SES OP.EXPENSES - INSURANCE | (4,900) | (4,900) | (5,100) | (5,300) | (5,459) | (5,623) | (5,791) |
| 1114-0125 TOC SEARCH & RESCUE BLDG MTCE | - | - | - | - | - | - | - |
| 1114-0150 TOCUMWAL VRA/SES - REPLACE ROOF | - | - | - | - | - | - | - |
| 1114-0500 EMERGENCY SERVICES EQUIPMENT | - | - | - | - | - | - | - |
| 2120-2500 FIRE PROTECTION PLANT DEPCN | (31,400) | (31,400) | (32,300) | (33,300) | (34,299) | (35,328) | (36,388) |
| 2120-2504 RURAL FIRE BRIGADE BLDG DEPCN | (3,300) | (3,300) | (3,400) | (3,500) | (3,605) | (3,713) | (3,825) |
| 2400-2504 SES DEPCN | (7,800) | (7,800) | (8,000) | (8,200) | (8,446) | (8,699) | (8,960) |
| EMERGCAPEXP EMERGENCY SERVICES CAPITAL EXPENDITURE | - | - | - | - | - | - | - |
| EMERGENCY SERVICES REVENUE | 83,100 | 83,100 | 98,432 | 86,500 | 88,888 | 91,343 | 93,864 |
| EMERGENCY SERVICES | 83,100 | 83,100 | 98,432 | 86,500 | 88,888 | 91,343 | 93,864 |
| 2120-1500 RURAL FIRE SERVICE - SUNDRY INCOME | - | - | - | - | - | - | - |
| 2120-1702 INCOME - SALE OF OLD RFS TRUCKS | - | - | - | - | - | - | - |
| 2120-1704 INCOME - RFS REIMBURSEMENT | - | - | - | - | - | - | - |
| 2120-1950 RFS OPERATIONAL GRANT (B&C) | 40,700 | 40,700 | 54,732 | 41,500 | 42,538 | 43,602 | 44,691 |
| 2120-1951 RFS EQUIPMENT GRANT | - | - | - | - | - | - | - |
| 2120-1952 RFS EQUIPMENT (IN-KIND) GRANT | - | - | - | - | - | - | - |
| 2120-1953 RURAL FIRE TRUCKS (IN-KIND) GRANT | - | - | - | - | - | - | - |
| 2120-4010-0000 FIRE PROTECTION DEPCN CONTRA | 42,400 | 42,400 | 43,700 | 45,000 | 46,350 | 47,741 | 49,173 |
| 2400-1704 INCOME - SES REIMBURSEMENT | - | - | - | - | - | - | - |
| EMERGCAPINC EMERGENCY SERVICES CAPITAL INCOME | - | - | - | - | - | - | - |
| | (326,259) | (326,259) | (250,779) | (341,045) | (349,570) | (358,344) | (367,375) |

| Job / GL and Description | 2014-15 ORIGINAL BUDGET. | REVISED DEC 14-15 BUDGET. | 2015/16 BUDGET FORECAST. | 2016/17 BUDGET FORECAST. | 2017/18 BUDGET FORECAST. | 2018/19 BUDGET FORECAST. | 2019/20 BUDGET FORECAST. |
|--|--------------------------------|---------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|
| GRAND TOTAL | 1,480,668 | 96,482 | 39,996 | 3,763 | 1,151 | 205,751 | 719,357 |
| HACC EXPENSE | (280,740) | (282,298) | (143,691) | - | - | - | - |
| HACC | (280,740) | (282,298) | (143,691) | - | - | - | - |
| 1315-0100 SOCIAL SUPPORT (10%) | (18,420) | (18,420) | (9,406) | - | - | - | - |
| 1315-0200 MEALS (20%) | (36,850) | (37,902) | (18,822) | - | - | - | - |
| 1315-0300 HOME MODS (20%) | (36,850) | (36,850) | (18,822) | - | - | - | - |
| 1315-0400 HOME MTCE (10%) | (18,420) | (18,420) | (9,406) | - | - | - | - |
| 1315-0505 HACC - CAPITAL PURCHASES | (1,000) | (1,000) | (995) | - | - | - | - |
| 1315-0510 HACC - NEW GARAGES | - | - | - | - | - | - | - |
| 1316-0100 TRANSPORT (40%) | (121,800) | (121,800) | (85,740) | - | - | - | - |
| 1316-0300 SENIOR CITIZENS | (500) | (1,006) | (500) | - | - | - | - |
| 3310-2026 HACC TRANSFER TO RESERVE | - | - | - | - | - | - | - |
| 3315-2502 DEPRECIATION OF PLANT & EQUIPMENT | (400) | (400) | - | - | - | - | - |
| 3320-2504 SENIOR CITIZENS CTR DEPCN | (5,400) | (5,400) | - | - | - | - | - |
| HACCADMIN HACC ADMIN FEES | (41,100) | (41,100) | - | - | - | - | - |
| HACC REVENUE | 233,840 | 293,405 | 143,691 | - | - | - | - |
| HACC | 233,840 | 293,405 | 143,691 | - | - | - | - |
| 3305-1839 SOCIAL SUPPORT - EXTERNAL INCOME | - | - | - | - | - | - | - |
| 3305-1840 SOCIAL SUPPORT - CLIENT CONTRIBUTION | - | - | - | - | - | - | - |
| 3305-1950 SOCIAL SUPPORT - DADHC OP GRANT | 18,570 | 18,570 | - | - | - | - | - |
| 3305-1951 SOCIAL SUPPORT - DADHC CAPITAL GRANT | - | - | - | - | - | - | - |
| 3305-1952 SOCIAL SUPPORT - DOHA OP GRANT | - | 7,020 | - | - | - | - | - |
| 3310-1839 MEALS - EXTERNAL INCOME | - | 855 | - | - | - | - | - |
| 3310-1840 MEALS - CLIENT CONTRIBUTION | - | 5,000 | - | - | - | - | - |
| 3310-1926 HACC TRANSFER FROM RESERVE | - | - | 143,691 | - | - | - | - |
| 3310-1950 MEALS - DADHC OPERATING GRANT | 37,150 | 37,150 | - | - | - | - | - |
| 3310-1951 MEALS - DADHC CAPITAL GRANT | - | - | - | - | - | - | - |
| 3310-1952 MEALS - DOHA OPERATING GRANT | - | 7,020 | - | - | - | - | - |
| 3315-1839 HOME MODS - EXTERNAL INCOME | - | 1,650 | - | - | - | - | - |
| 3315-1840 HOME MODS - CLIENT CONTRIBUTION | - | 4,500 | - | - | - | - | - |
| 3315-1950 HOME MODS - DADHC OPERATING GRANT | 37,150 | 37,150 | - | - | - | - | - |
| 3315-1951 HOME MODS - DADHC CAPITAL GRANT | - | - | - | - | - | - | - |
| 3315-1952 HOME MODS - DOHA OPERATING GRANT | - | 10,100 | - | - | - | - | - |
| 3320-1839 HOME MTCE - EXTERNAL INCOME | - | 210 | - | - | - | - | - |
| 3320-1840 HOME MTCE - CLIENT CONTRIBUTION | - | 1,500 | - | - | - | - | - |
| 3320-1950 HOME MTCE - DADHC OPERATING GRANT | 18,570 | 18,570 | - | - | - | - | - |

| Job / GL and Description | 2014-15 ORIGINAL BUDGET. | REVISED DEC 14-15 BUDGET. | 2015/16 BUDGET FORECAST. | 2016/17 BUDGET FORECAST. | 2017/18 BUDGET FORECAST. | 2018/19 BUDGET FORECAST. | 2019/20 BUDGET FORECAST. |
|--|--------------------------------|---------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|
| GRAND TOTAL | 1,480,668 | 96,482 | 39,996 | 3,763 | 1,151 | 205,751 | 719,357 |
| 3320-1951 HOME MTCE - DADHC CAPITAL GRANT | - | - | - | - | - | - | - |
| 3320-1952 HOME MTCE - DOHA OPERATING GRANT | - | 3,860 | - | - | - | - | - |
| 3325-1839 TRANSPORT - EXTERNAL INCOME | 10,000 | 10,000 | - | - | - | - | - |
| 3325-1840 TRANSPORT - CLIENT CONTRIBUTION | 10,000 | 10,000 | - | - | - | - | - |
| 3325-1950 TRANSPORT - DADHC OP GRANT | 102,400 | 102,400 | - | - | - | - | - |
| 3325-1951 TRANSPORT - DADHC CAPITAL GRANT | - | - | - | - | - | - | - |
| 3325-1952 TRANSPORT - DOHA OP GRANT | - | 17,850 | - | - | - | - | - |
| 3330-1500 NON EMERGENCY HEALTH TRANS. USER FEE | - | - | - | - | - | - | - |
| 3330-1950 NON EMERGENCY HEALTH TRANS. FUNDING | - | - | - | - | - | - | - |
| 3335-1828 SENIOR CITIZENS HALL | - | - | - | - | - | - | - |
| 3335-1950 OTHER GRANTS | - | - | - | - | - | - | - |
| 3340-1950 HACC - DOHA TRANSITION FUNDING | - | - | - | - | - | - | - |
| | (46,900) | 11,107 | - | - | - | - | - |
| OTHER COMMUNITY SERVICES EXPENSE | (203,830) | (214,822) | (187,080) | (198,430) | (193,859) | (199,444) | (205,191) |
| OTHER COMMUNITY SERVICES | (203,830) | (214,822) | (187,080) | (198,430) | (193,859) | (199,444) | (205,191) |
| 1313-0105 YOUTH WEEK GRANT & CONTRIBUTIO | (3,000) | (3,000) | (3,000) | (3,000) | (3,090) | (3,183) | (3,278) |
| 1313-0110 BERRIGAN SHIRE YOUTH AWARD | - | - | - | - | - | - | - |
| 1313-0111 SR SUICIDE PREVENTION GROUP | (480) | (480) | (480) | (480) | (492) | (504) | (517) |
| 1313-0115 PORTSEA CAMP EXPENSES | (2,000) | (2,000) | (2,000) | (2,000) | (2,050) | (2,101) | (2,154) |
| 1313-0120 COMMUNITY PLANNING - SALARY | (120,100) | (120,100) | (124,200) | (125,100) | (128,853) | (132,719) | (136,700) |
| 1313-0121 COMMUNITY PLANNING ADVERTISING | (2,500) | (2,500) | (2,500) | (2,500) | (2,563) | (2,627) | (2,692) |
| 1313-0122 COMMUNITY PLANNING - TRAINING | (2,000) | (4,105) | (2,000) | (2,200) | (2,244) | (2,289) | (2,335) |
| 1313-0123 COMMUNITY PLANNING - VEHICLE EXPENSE | (21,840) | (21,840) | (21,840) | (21,840) | (22,277) | (22,722) | (23,177) |
| 1313-0124 COMMUNITY PLANNING - TELEPHONE | (1,000) | (1,000) | (1,000) | (1,050) | (1,078) | (1,107) | (1,137) |
| 1313-0125 COMMUNITY PLANNING - OP EXPENSES | (2,000) | (2,000) | (2,000) | (2,000) | (2,060) | (2,122) | (2,185) |
| 1313-0131 YOUTH DEVELOPMENT | (20,000) | (20,000) | - | (10,000) | - | - | - |
| 1421-0105 FINLEY TIDY TOWNS EXPENSE | - | - | - | - | - | - | - |
| 1421-0120 BERRIGAN CONSERVATION GROUP EX | (3,860) | (12,747) | (3,860) | (3,860) | (3,976) | (4,095) | (4,218) |
| 1715-0110 KIDSFEST EXPENSES | (2,000) | (2,000) | (2,000) | (2,000) | (2,060) | (2,122) | (2,185) |
| 1715-0111 AGEING STRATEGY | - | - | - | - | - | - | - |
| 1715-0113 MENS HEALTH WEEK | (1,000) | (1,000) | (1,000) | (1,000) | (1,030) | (1,061) | (1,093) |
| 1715-0115 SOUTH WEST ARTS INC. | (7,300) | (7,300) | (7,500) | (7,700) | (7,931) | (8,169) | (8,414) |
| 1715-0117 TARGETED CULTURAL ACTIVITIES | (1,000) | (1,000) | (1,000) | (1,000) | (1,075) | (1,152) | (1,232) |

| Job / GL and Description | 2014-15 ORIGINAL BUDGET. | REVISED DEC 14-15 BUDGET. | 2015/16 BUDGET FORECAST. | 2016/17 BUDGET FORECAST. | 2017/18 BUDGET FORECAST. | 2018/19 BUDGET FORECAST. | 2019/20 BUDGET FORECAST. |
|--|--------------------------------|---------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|
| GRAND TOTAL | 1,480,668 | 96,482 | 39,996 | 3,763 | 1,151 | 205,751 | 719,357 |
| 1715-0119 INTERNATIONAL WOMENS DAY | (2,500) | (2,500) | (2,500) | (2,500) | (2,575) | (2,652) | (2,732) |
| 1715-0120 MUSEUMS & GALLERIES REVIEW NSW | (1,000) | (1,000) | - | - | - | - | - |
| 1715-0128 HERITAGE OFFICER EXPENSES - CONSULTANCY FEES | - | - | - | - | - | - | - |
| 1715-0129 HERITAGE OFFICER - LOCAL HERITAGE INCENTIVE FUND | (10,000) | (10,000) | (10,000) | (10,000) | (10,300) | (10,609) | (10,927) |
| 1715-0130 TOCUMWAL RAILWAY STATION LEASE | (250) | (250) | (200) | (200) | (205) | (210) | (215) |
| OTHER COMMUNITY SERVICES REVENUE | 11,700 | 12,600 | 11,700 | 11,700 | 11,918 | 12,140 | 12,368 |
| OTHER COMMUNITY SERVICES | 11,700 | 12,600 | 11,700 | 11,700 | 11,918 | 12,140 | 12,368 |
| 3100-1840 PORTSEA CAMP DEPOSITS | 2,000 | 2,000 | 2,000 | 2,000 | 2,050 | 2,101 | 2,154 |
| 3100-1855 Youth Services Donations - GST Free | - | 900 | - | - | - | - | - |
| 3100-1950 YOUTH WEEK GRANT REVENUE | 1,200 | 1,200 | 1,200 | 1,200 | 1,230 | 1,261 | 1,292 |
| 6320-1500 HERITAGE FUND REVENUE | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 |
| 6320-1950 HERITAGE ADVISORY SERVICE GRANT | - | - | - | - | - | - | - |
| 6320-1951 LOCAL HERITAGE FUND GRANT | 5,000 | 5,000 | 5,000 | 5,000 | 5,125 | 5,253 | 5,384 |
| 6330-1500 CULTURAL ACTIVITIES INCOME | - | - | - | - | - | - | - |
| 6330-1600 INTERNATIONAL WOMENS DAY INCOME | 500 | 500 | 500 | 500 | 513 | 525 | 538 |
| 6330-1951 INTERNATIONAL WOMENS DAY GRANT | - | - | - | - | - | - | - |
| | (192,130) | (202,222) | (175,380) | (186,730) | (181,941) | (187,304) | (192,823) |
| CEMETERY EXPENSE | (124,130) | (144,130) | (128,230) | (116,830) | (119,650) | (122,541) | (125,505) |
| CEMETERY | (124,130) | (144,130) | (128,230) | (116,830) | (119,650) | (122,541) | (125,505) |
| 1419-0106 CEMETERY OP. EXP - TELEPHONE | (500) | (500) | (500) | (500) | (518) | (536) | (554) |
| 1419-0107 CEMETERY OP.EXPS - ELECTRICITY | (1,300) | (1,300) | (1,400) | (1,500) | (1,553) | (1,607) | (1,663) |
| 1419-0108 CEMETERY OP EXP - INSURANCE | (30) | (30) | (30) | (30) | (30) | (30) | (31) |
| 1419-0109 CEMETERY WEBSITE & MAPPING | - | - | - | - | - | - | - |
| 1419-0110 CEMETERY MAINTENANCE | (26,000) | (26,000) | (27,000) | (28,000) | (28,700) | (29,418) | (30,153) |
| 1419-0112 CEMETERY BURIAL EXPENSES | (30,000) | (30,000) | (31,000) | (32,000) | (32,800) | (33,620) | (34,461) |
| 1419-0114 CEMETERY HONORARIUMS | (15,500) | (15,500) | (16,500) | (17,000) | (17,425) | (17,861) | (18,307) |
| 1419-0116 CEMETERY PLAQUES | (30,000) | (30,000) | (31,000) | (32,000) | (32,800) | (33,620) | (34,461) |
| 1419-0500 FINLEY CEMETERY - INSTALL SPRINKLERS | - | (30,000) | - | - | - | - | - |
| 1419-0515 CEMETERY PLYNTHS | - | (10,000) | - | - | - | - | - |
| 3850-2026 CEMETERY TRANSFER TO RESERVE | - | - | - | - | - | - | - |
| 3850-2500 CEMETERY LAND IMPROVEMENTS DEPCN | (600) | (600) | (600) | (600) | (618) | (637) | (656) |
| 3850-2518 CEMETERY DEPCN | (200) | (200) | (200) | (200) | (206) | (212) | (219) |

| Job / GL and Description | 2014-15 ORIGINAL BUDGET. | REVISED DEC 14-15 BUDGET. | 2015/16 BUDGET FORECAST. | 2016/17 BUDGET FORECAST. | 2017/18 BUDGET FORECAST. | 2018/19 BUDGET FORECAST. | 2019/20 BUDGET FORECAST. |
|--|--------------------------------|---------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|
| GRAND TOTAL | 1,480,668 | 96,482 | 39,996 | 3,763 | 1,151 | 205,751 | 719,357 |
| CEMETERYCAPEX CEMETERY CAPITAL EXPENDITURE | (20,000) | - | (20,000) | (5,000) | (5,000) | (5,000) | (5,000) |
| CEMETERY REVENUE | 107,000 | 107,545 | 110,000 | 113,000 | 115,825 | 118,721 | 121,689 |
| CEMETERY | 107,000 | 107,545 | 110,000 | 113,000 | 115,825 | 118,721 | 121,689 |
| 3850-1812 CEMETERY CHARGES - SHIRE INCLUDING G | 99,000 | 99,000 | 102,000 | 105,000 | 107,625 | 110,316 | 113,074 |
| 3850-1815 CEMETERY CHARGES - PLAQUES | 8,000 | 8,000 | 8,000 | 8,000 | 8,200 | 8,405 | 8,615 |
| 3850-1816 CEMETERY CHARGES - MONUMENTS | - | 545 | - | - | - | - | - |
| 3850-1926 CEMETERY TRANSFER FROM RESERVE | - | - | - | - | - | - | - |
| | (17,130) | (36,585) | (18,230) | (3,830) | (3,825) | (3,820) | (3,816) |
| EARLY INTERVENTION EXPENSE | (97,580) | (106,340) | (142,581) | (97,880) | (100,217) | (102,624) | (105,103) |
| EARLY INTERVENTION | (97,580) | (106,340) | (142,581) | (97,880) | (100,217) | (102,624) | (105,103) |
| 1314-0130 EARLY INT EQUIP & PROGS STATE | (2,220) | (3,000) | (2,220) | (2,000) | (2,050) | (2,101) | (2,154) |
| 1314-0131 EARLY INT - ELECTRICITY | (1,050) | (1,050) | (1,050) | (960) | (993) | (1,028) | (1,064) |
| 1314-0132 EARLY INT - TELEPHONE | (1,060) | (1,060) | (1,060) | (1,000) | (1,030) | (1,061) | (1,093) |
| 1314-0133 EARLY INT - ADMIN CHARGE | (17,000) | (17,000) | (17,500) | (18,000) | (18,000) | (18,000) | (18,000) |
| 1314-0134 MASONICARE GRANT EXPENDITURE | - | - | - | - | - | - | - |
| 1314-0135 COMMUNITY SERVICES DIRECTORY | - | - | - | - | - | - | - |
| 1314-0137 BJCN GRANT EXPENDITURE | - | - | - | - | - | - | - |
| 1314-0138 EARLY INT - ACCREDITATION EXP | - | (7,530) | - | - | - | - | - |
| 1314-0139 EARLY INT - INTENSE FAMILY SUP | - | (450) | - | - | - | - | - |
| 1314-0140 EARLY INT - THERAPY SUPPORT | - | - | - | - | - | - | - |
| 1314-0215 EARLY INT - SALARY/ALLOWANCE | (65,400) | (65,400) | (109,701) | (64,666) | (66,606) | (68,604) | (70,662) |
| 1314-0225 EARLY INT - TRAVEL ALLOWANCE | (4,600) | (4,600) | (4,600) | (4,600) | (4,692) | (4,786) | (4,882) |
| 1314-0505 EQUIP/FURN - EARLY INT <= \$50 | (350) | (350) | (350) | (354) | (357) | (360) | (364) |
| 2850-2504 CHILD HEALTH CTR BUILD DEPCN | (5,900) | (5,900) | (6,100) | (6,300) | (6,489) | (6,684) | (6,884) |
| 3200-2026 EARLY INTERVENTION TRANSFER TO RESERVE | - | - | - | - | - | - | - |
| 3200-2502 EARLY INTERVENTION DEPRECIATION EXPE | - | - | - | - | - | - | - |
| EARLY INTERVENTION REVENUE | 74,576 | 75,931 | 74,576 | 74,576 | 76,440 | 78,351 | 80,310 |
| EARLY INTERVENTION | 74,576 | 75,931 | 74,576 | 74,576 | 76,440 | 78,351 | 80,310 |
| 3200-1854 EARLY INT - CONTRIBUTION | - | - | - | - | - | - | - |
| 3200-1855 EARLY INT - DONATIONS GST FREE | - | 1,355 | - | - | - | - | - |
| 3200-1926 EARLY INT TRANSFER FROM RESERVE | - | - | - | - | - | - | - |

| Job / GL and Description | 2014-15 ORIGINAL BUDGET. | REVISED DEC 14-15 BUDGET. | 2015/16 BUDGET FORECAST. | 2016/17 BUDGET FORECAST. | 2017/18 BUDGET FORECAST. | 2018/19 BUDGET FORECAST. | 2019/20 BUDGET FORECAST. |
|---|--------------------------------|---------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|
| GRAND TOTAL | 1,480,668 | 96,482 | 39,996 | 3,763 | 1,151 | 205,751 | 719,357 |
| 3200-1950 DADHC GRANT (INC GST) | 74,576 | 74,576 | 74,576 | 74,576 | 76,440 | 78,351 | 80,310 |
| 3200-1951 EARLY INTERVENTION AUST GRANT | - | - | - | - | - | - | - |
| 3200-1952 KURRAJONG GRANT | - | - | - | - | - | - | - |
| 3200-1956 BURNSIDE GRANT | - | - | - | - | - | - | - |
| 3200-1957 FNSW GRANT - BJC NETWORK | - | - | - | - | - | - | - |
| 3200-1958 EARLY INT ECIA NSW GRANT SIBLINGS | - | - | - | - | - | - | - |
| | (23,004) | (30,409) | (68,005) | (23,304) | (23,777) | (24,273) | (24,793) |
| HOUSING EXPENSE | (36,240) | (36,302) | (37,320) | (88,410) | (69,021) | (39,649) | (40,293) |
| HOUSING | (36,240) | (36,302) | (37,320) | (88,410) | (69,021) | (39,649) | (40,293) |
| 1410-0125 HOUSING 27 DAVIS BLDG MTCE | (2,000) | (2,000) | (2,000) | (2,000) | (2,050) | (2,101) | (2,154) |
| 1410-0126 HOUSING 27 DAVIS ST - RATES | (2,000) | (2,000) | (2,100) | (2,200) | (2,255) | (2,311) | (2,369) |
| 1410-0127 HOUSING 27 DAVIS ST -INSURANCE | (990) | (990) | (1,020) | (1,050) | (1,082) | (1,114) | (1,147) |
| 1410-0130 HOUSING GREENHILLS BLDG MTCE | (2,500) | (2,500) | (2,500) | (2,500) | (2,563) | (2,627) | (2,692) |
| 1410-0131 HOUSING GREENHILLS - INSURANCE | (670) | (670) | (700) | (740) | (762) | (785) | (809) |
| 1410-0140 HOUSING 7 CARTER ST BLDG MTCE | (2,000) | (2,000) | (2,000) | (2,000) | (2,050) | (2,101) | (2,154) |
| 1410-0141 HOUSING 7 CARTER ST - RATES | (1,600) | (1,662) | (1,700) | (1,800) | (1,845) | (1,891) | (1,938) |
| 1410-0147 HOUSING 7 CARTER ST - INSURANC | (680) | (680) | (700) | (720) | (741) | (765) | (786) |
| 1410-0150 PROPERTY SERVICES ADMIN CHARGE | (15,300) | (15,300) | (15,800) | (16,300) | (16,300) | (16,300) | (16,300) |
| 3550-2504 HOUSING DEPRECIATION | (8,500) | (8,500) | (8,800) | (9,100) | (9,373) | (9,654) | (9,944) |
| HOUSINGCAPEXP HOUSING CAPITAL EXPENDITURE | - | - | - | (50,000) | (30,000) | - | - |
| HOUSING REVENUE | 15,860 | 15,860 | 15,860 | 15,860 | 15,860 | 16,663 | 17,079 |
| HOUSING | 15,860 | 15,860 | 15,860 | 15,860 | 15,860 | 16,663 | 17,079 |
| 3550-1826 GENERAL - RENT ON COUNCIL HOUSES | 15,860 | 15,860 | 15,860 | 15,860 | 15,860 | 16,663 | 17,079 |
| 3550-1827 HOUSING CAPITAL INCOME | - | - | - | - | - | - | - |
| HOUSINGCAPINC HOUSING CAPITAL INCOME | - | - | - | - | - | - | - |
| | (20,380) | (20,442) | (21,460) | (72,550) | (53,161) | (22,986) | (23,214) |
| ENVIRONMENTAL SERVICES EXPENSE | (585,630) | (671,248) | (612,620) | (632,090) | (651,205) | (670,863) | (691,086) |
| ENVIRONMENTAL SERVICES | (585,630) | (671,248) | (612,620) | (632,090) | (651,205) | (670,863) | (691,086) |
| 1111-0105 DOG ACT EXPENSES | (34,454) | (34,454) | (37,750) | (37,750) | (38,694) | (39,661) | (40,653) |

| | | 2014-15 | REVISED DEC | 2015/16 | 2016/17 | 2017/18 | 2018/19 | 2019/20 |
|--------------------------|---------------------------------|-----------|-------------|-----------|-----------|-----------|-----------|-----------|
| Job / GL and Description | | ORIGINAL | 14-15 | BUDGET | BUDGET | BUDGET | BUDGET | BUDGET |
| | | BUDGET. | BUDGET. | FORECAST. | FORECAST. | FORECAST. | FORECAST. | FORECAST. |
| GRAND TOTAL | | 1,480,668 | 96,482 | 39,996 | 3,763 | 1,151 | 205,751 | 719,357 |
| 1111-0106 | DOG ACT EXPENSES - TELEPHONE | (600) | (600) | (600) | (600) | (621) | (643) | (665) |
| 1111-0108 | COMPANION ANIMAL DLG REGISTRAT | (6,000) | (6,000) | (6,000) | (6,000) | (6,150) | (6,304) | (6,461) |
| 1111-0109 | POUND OPERATION SALARIES & ALL | (24,954) | (24,954) | (30,240) | (28,250) | (28,956) | (29,680) | (30,422) |
| 1111-0110 | POUNDS ACT EXPENSES | (17,592) | (17,112) | (19,240) | (19,240) | (19,721) | (20,214) | (20,719) |
| 1111-0111 | POUNDS ACT EXPS - INSURANCE | (140) | (620) | (140) | (140) | (145) | (150) | (155) |
| 1111-0112 | POUNDS ACT EXP. - ADVERTISING | (200) | (200) | (200) | (200) | (206) | (212) | (219) |
| 1111-0113 | POUNDS ACT EXPENSE - TELEPHONE | (300) | (300) | (300) | (300) | (311) | (321) | (333) |
| 1111-0115 | DOG POUND MTCE | (1,100) | (1,100) | (1,100) | (1,100) | (1,128) | (1,156) | (1,185) |
| 1111-0125 | STOCK POUND MTCE | (500) | (500) | (500) | (500) | (513) | (525) | (538) |
| 1111-0505 | ANIMAL CONTROL CAPITAL WORKS | - | - | - | - | - | - | - |
| 1210-0190 | HEALTH ADMINISTRATION ADMIN CH | (112,600) | (112,600) | (116,000) | (119,500) | (119,500) | (119,500) | (119,500) |
| 1211-0105 | COMMUNITY SHARPS DISPOSAL | - | (200) | - | - | - | - | - |
| 1212-0105 | FOOD CONTROL | - | - | - | - | - | - | - |
| 1213-0105 | PEST CONTROL | - | (500) | - | - | - | - | - |
| 1213-0106 | PEST CONTROL - BIRDS | - | (500) | - | - | - | - | - |
| 1214-0105 | CONTRIB CENTRAL MURRAY COUNTY | (116,400) | (117,003) | (120,000) | (123,500) | (127,205) | (131,021) | (134,952) |
| 1215-0105 | MEMORIAL PARK TOILET BLDG MTCE | (1,000) | (1,000) | (1,000) | (1,000) | (1,025) | (1,051) | (1,077) |
| 1215-0120 | TOY LIBRARY BLDG MTCE | - | - | - | - | - | - | - |
| 1215-0125 | TOY LIBRARY OP.EXPS -INSURANCE | - | - | - | - | - | - | - |
| 1215-0130 | FIN SECONDHAND SHOP INSURANCE | (210) | (210) | (220) | (230) | (237) | (244) | (251) |
| 1411-0105 | LOCAL ENVIRONMENT PLAN | - | (72,950) | - | - | - | - | - |
| 1411-0110 | ENV. SERV SALARIES & ALLOWANCE | (337,200) | (337,200) | (351,750) | (371,200) | (382,336) | (393,806) | (405,620) |
| 1411-0120 | ENV. SERV VEHICLE OPERATING EX | (43,680) | (43,680) | (43,680) | (43,680) | (44,554) | (45,445) | (46,354) |
| 1411-0125 | ENV. SERV STAFF TRAINING | (12,000) | (17,000) | (12,000) | (12,000) | (12,240) | (12,485) | (12,735) |
| 1411-0130 | ENV. SERV CONFERENCES/SEMINARS | (5,000) | (5,000) | (5,000) | (5,000) | (5,040) | (5,081) | (5,122) |
| 1411-0135 | ENV. SERV OFFICE EXPENSES | (5,500) | (5,500) | (5,500) | (5,500) | (5,625) | (5,753) | (5,884) |
| 1411-0136 | ENV. SERV ADVERTISING EXPENSES | (2,000) | (7,000) | (2,000) | (2,000) | (2,060) | (2,122) | (2,185) |
| 1411-0137 | ENV. SERV OFFICE EXP-TELEPHONE | (2,000) | (2,000) | (2,000) | (2,000) | (2,070) | (2,142) | (2,217) |
| 1411-0140 | BUILDING SURVEYOR ACCREDITATION | (500) | (1,365) | (500) | (500) | (500) | (500) | (500) |
| 1411-0145 | ENV. SERV LEGAL EXPENSES | (5,000) | (5,000) | (5,000) | (5,000) | (5,020) | (5,040) | (5,061) |
| 1411-0146 | ENV. SERV CONSULTANCY | - | - | - | - | - | - | - |
| 1411-0150 | COMMUNITY CLEAN-UP EXPENSE | - | - | - | - | - | - | - |
| 1411-0170 | ASBESTOS MANAGEMENT PROGRAM | - | - | - | - | - | - | - |
| 1411-0180 | BLDG MTCE PROGRAM | (16,000) | (16,000) | (16,000) | (16,000) | (16,400) | (16,810) | (17,230) |
| 1411-0185 | STATE OF THE ENVIRONMENT REPOR | - | - | - | - | - | - | - |
| 1411-0190 | LESS: CHARGED TO OTHER FUNDS | 503,600 | 503,600 | 518,700 | 534,300 | 534,300 | 534,300 | 534,300 |

| Job / GL and Description | 2014-15 ORIGINAL BUDGET. | REVISED DEC 14-15 BUDGET. | 2015/16 BUDGET FORECAST. | 2016/17 BUDGET FORECAST. | 2017/18 BUDGET FORECAST. | 2018/19 BUDGET FORECAST. | 2019/20 BUDGET FORECAST. |
|--|--------------------------------|---------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|
| GRAND TOTAL | 1,480,668 | 96,482 | 39,996 | 3,763 | 1,151 | 205,751 | 719,357 |
| 1411-0195 ENV. SERV ADMIN CHARGES | (103,300) | (103,300) | (106,400) | (109,600) | (109,600) | (109,600) | (109,600) |
| 1810-0190 BUILDING CONTROL ADMIN CHARGES | (239,400) | (239,400) | (246,600) | (254,000) | (254,000) | (254,000) | (254,000) |
| 2200-2502-0000 ANIMAL CONTROL EQUIPMENT DEPCN | (500) | (500) | (500) | (500) | (515) | (530) | (546) |
| 2200-2504-0000 ANIMAL CONTROL BLDG DEPCN | (1,100) | (1,100) | (1,100) | (1,100) | (1,133) | (1,167) | (1,202) |
| ENVSERVICESCAPEXP ENVIRONMENTAL SERVICES CAPITAL EXPENDITURE | - | - | - | - | - | - | - |
| ENVIRONMENTAL SERVICES REVENUE | 156,220 | 233,345 | 156,320 | 156,320 | 159,699 | 165,180 | 168,778 |
| ENVIRONMENTAL SERVICES | 156,220 | 233,345 | 156,320 | 156,320 | 159,699 | 165,180 | 168,778 |
| 2200-1500 COMP ANIMALS MICROCHIP FEES INCL GST | 400 | 400 | 400 | 400 | 412 | 424 | 437 |
| 2200-1810 COMPANION ANIMAL REGISTRATION FEES | 5,200 | 5,200 | 5,200 | 5,200 | 5,330 | 5,463 | 5,600 |
| 2200-1811 COMPANION ANIMAL DLG REIMBURSEMENTS | 4,000 | 4,000 | 4,000 | 4,000 | 4,078 | 4,157 | 4,238 |
| 2200-1815 IMPOUNDING DOG FEES & FINES GST FREE | 5,000 | 5,000 | 5,000 | 5,000 | 5,081 | 5,164 | 5,250 |
| 2200-1829 IMPOUNDING FINES & COSTS | 1,100 | 1,100 | 1,100 | 1,100 | 1,133 | 1,167 | 1,202 |
| 2200-1896 SALES OF ANIMALS | - | - | - | - | - | - | - |
| 2700-1812 FOOD CONTROL FEES | 5,200 | 5,200 | 5,200 | 5,200 | 5,506 | 5,821 | 6,146 |
| 2750-1812 Insect/Vermin/Pest Control Fees | - | 2,065 | - | - | - | - | - |
| 3600-1200 ENVIRONMENTAL SERVICES FINES INCOME | - | - | - | - | - | - | - |
| 3600-1501 PLANNING ADVERT FEES - GST FREE | 2,000 | 2,000 | 2,000 | 2,000 | 2,050 | 2,101 | 2,154 |
| 3600-1502 ENV. SERV SUNDRY INCOME - INCL GST | 700 | 1,400 | 700 | 700 | 718 | 735 | 754 |
| 3600-1503 DRAINAGE DIAGRAMS - GST FREE | 8,500 | 8,500 | 8,500 | 8,500 | 8,713 | 8,930 | 9,154 |
| 3600-1504 ON-SITE SEWAGE FEES - GST FREE | 2,000 | 2,000 | 2,000 | 2,000 | 2,050 | 2,101 | 2,154 |
| 3600-1505 LGA LOCAL ACTIVITY FEE - GST FREE | 3,500 | 3,500 | 3,500 | 3,500 | 3,588 | 3,677 | 3,769 |
| 3600-1506 FOOTPATH TRADING PERMIT FEES | 1,000 | 1,000 | 1,100 | 1,100 | 103 | 1,105 | 108 |
| 3600-1507 Env. Serv Sundry Income - Ex. GST | - | 1,600 | - | - | - | - | - |
| 3600-1812 PLANNING CERTIFICATE S149 - GST FREE | 17,000 | 17,000 | 17,000 | 17,000 | 17,424 | 17,862 | 18,307 |
| 3600-1813 URGENT PLAN S149 CERT INCL GST | 500 | 500 | 500 | 500 | 513 | 525 | 538 |
| 3600-1814 CONSTRUCTION CERTIFICATE FEES | 15,000 | 15,000 | 15,000 | 15,000 | 15,375 | 15,759 | 16,153 |
| 3600-1815 COMPLYING DEVELOPMENT FEES -INCL GST | 9,000 | 9,000 | 9,000 | 9,000 | 9,225 | 9,456 | 9,692 |
| 3600-1816 DEVELOPMENT APPLICATION FEES - APPLI | 31,000 | 33,430 | 31,000 | 31,000 | 32,150 | 33,329 | 34,537 |
| 3600-1817 COMPLIANCE CERT. INSPECT - INCL. GST | 40,000 | 40,000 | 40,000 | 40,000 | 41,000 | 42,025 | 43,076 |
| 3600-1818 SUBDIV. SUPERVISION FEE - INCL. GST | 100 | 100 | 100 | 100 | 103 | 105 | 108 |
| 3600-1870 LEGAL COSTS RECOVERED | - | - | - | - | - | - | - |
| 3600-1950 LOCAL ENVIRONMENT PLAN GRANT | - | 70,000 | - | - | - | - | - |
| 3600-1952 ELECTRONIC HOUSING CODE GRANT | - | - | - | - | - | - | - |
| 3600-1953 APPLICATION TRACKING PH4 GRANT | - | - | - | - | - | - | - |
| 6910-1500 BUILD CONTROL SUNDRY INCOME | - | - | - | - | - | - | - |

| Job / GL and Description | 2014-15 ORIGINAL BUDGET. | REVISED DEC 14-15 BUDGET. | 2015/16 BUDGET FORECAST. | 2016/17 BUDGET FORECAST. | 2017/18 BUDGET FORECAST. | 2018/19 BUDGET FORECAST. | 2019/20 BUDGET FORECAST. |
|---|--------------------------------|---------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|
| GRAND TOTAL | 1,480,668 | 96,482 | 39,996 | 3,763 | 1,151 | 205,751 | 719,357 |
| 6910-1750 LONG SERVICE CORP LEVY COMMISSION | 1,300 | 1,300 | 1,300 | 1,300 | 1,333 | 1,366 | 1,400 |
| 6910-1755 PLANFIRST LEVY COMMISSION | 300 | 300 | 300 | 300 | 308 | 315 | 323 |
| 6910-1760 S735A / S121ZP NOTICES GST FREE | 3,000 | 3,000 | 3,000 | 3,000 | 3,075 | 3,152 | 3,231 |
| 6910-1812 BUILD CERTIFICATE FEES (S149/D) | 420 | 750 | 420 | 420 | 431 | 441 | 447 |
| ENVSERVICESCAPINC ENVIRONMENTAL SERVICES CAPITAL INCOME | - | - | - | - | - | - | - |
| | (429,410) | (437,903) | (456,300) | (475,770) | (491,506) | (505,683) | (522,308) |
| DOMESTIC WASTE MANAGEMENT EXPENSE | (1,152,404) | (1,173,764) | (1,206,643) | (1,232,572) | (1,267,008) | (1,289,832) | (1,310,953) |
| DOMESTIC WASTE MANAGEMENT | (1,152,404) | (1,173,764) | (1,206,643) | (1,232,572) | (1,267,008) | (1,289,832) | (1,310,953) |
| 1412-0105 DWM ADMIN CHARGES | (170,000) | (170,000) | (186,100) | (191,400) | (191,400) | (191,400) | (191,400) |
| 1412-0140 COLLECTION EXPENSES - CONTRACT | (189,800) | (189,800) | (197,400) | (205,300) | (210,433) | (215,693) | (221,086) |
| 1412-0141 DWM WASTE COLLECTION FEE EXP | (143,104) | (143,104) | (150,260) | (157,772) | (165,661) | (173,944) | (182,641) |
| 1412-0142 CONTRACT SUPERVISION FEES (MOI | (6,000) | (6,000) | (6,270) | (6,540) | (6,703) | (6,871) | (7,042) |
| 1412-0150 TIP OPERATION EXPENSES - TOC | (111,100) | (111,100) | (113,500) | (118,000) | (120,950) | (123,974) | (127,073) |
| 1412-0151 TOC TIP OP EXPS - INSURANCE | (7,500) | (7,500) | (7,800) | (8,100) | (8,343) | (8,593) | (8,851) |
| 1412-0155 TIP OPERATIONS EXPENSES - BGN | (135,000) | (130,000) | (139,000) | (144,600) | (148,215) | (151,920) | (155,718) |
| 1412-0156 BGN TIP OP. EXPS - INSURANCE | (7,500) | (7,500) | (7,800) | (8,100) | (8,343) | (8,593) | (8,851) |
| 1412-0157 TIP OP. EXPS BGN - ELECTRICITY | (3,700) | (3,700) | (3,900) | (4,000) | (4,140) | (4,285) | (4,435) |
| 1412-0158 TIP OPERATIONS TELEPHONE | (880) | (880) | (900) | (920) | (952) | (986) | (1,020) |
| 1412-0160 RECYCLE CENTRE OPERATIONS EXPE | (41,400) | (46,400) | (50,400) | (52,400) | (53,710) | (55,053) | (56,429) |
| 1412-0161 RECYCLE CENTRE - INSURANCE | (6,600) | (6,600) | (6,800) | (7,000) | (7,210) | (7,426) | (7,649) |
| 1412-0162 RECYCLABLES COLLECTION EXPENSE | (130,400) | (130,400) | (156,400) | (162,700) | (166,768) | (170,937) | (175,210) |
| 1412-0165 FINLEY RECYCLE CENTRE BLDG MTC | (200) | (200) | (200) | (200) | (205) | (210) | (215) |
| 1412-0167 BERRIGAN TIP BLDG MTCE | (500) | (500) | (500) | (500) | (506) | (513) | (519) |
| 1412-0185 DRUMMUSTER OPERATIONAL EXPENDI | (4,000) | (4,000) | (4,100) | (4,300) | (4,408) | (4,518) | (4,631) |
| 1412-0190 WASTE MANAGEMENT PLAN | - | - | - | - | - | - | - |
| 1412-0505 PURCHASE OF BINS | - | - | - | - | - | - | - |
| 1412-0506 FINLEY TIP - FENCING AROUND BI | - | - | - | - | - | - | - |
| 1412-0507 NEW SHED & TOILET TOC TIP | - | - | - | - | - | - | - |
| 1412-0512 BERRIGAN & FINLEY TIP - CRUSHED ROCK | (2,000) | (2,000) | (2,000) | (2,000) | (2,000) | (2,000) | (2,000) |
| 1412-0523 BERRIGAN TIP - NEW L/F HOLE | - | - | - | - | - | - | - |
| 1412-0524 BERRIGAN TIP FENCING | - | - | - | - | - | - | - |
| 1412-0525 FINLEY TRUCKWASH FENCE | (3,000) | (3,000) | - | - | - | - | - |
| 1412-0526 TOC TIP FENCING | - | (10,000) | - | - | - | - | - |

| Job / GL and Description | 2014-15 ORIGINAL BUDGET. | REVISED DEC 14-15 BUDGET. | 2015/16 BUDGET FORECAST. | 2016/17 BUDGET FORECAST. | 2017/18 BUDGET FORECAST. | 2018/19 BUDGET FORECAST. | 2019/20 BUDGET FORECAST. |
|--|--------------------------------|---------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|
| GRAND TOTAL | 1,480,668 | 96,482 | 39,996 | 3,763 | 1,151 | 205,751 | 719,357 |
| 1412-0527 BERRIGAN TIP - TEMPORARY ASBESTOS STORAGE | - | - | - | - | - | - | - |
| 1412-0528 BERRIGAN TIP - REHABILITATION | - | - | - | - | - | - | - |
| 3670-2026 DWM TRANSFER TO RESERVE | (159,420) | (180,780) | (95,413) | (2,140) | (7,813) | - | (72,580) |
| 3670-2500 NON DOMESTIC WASTE BUILDINGS DEPCN | (1,900) | (1,900) | (2,000) | (2,100) | (2,163) | (2,228) | (2,295) |
| 3670-2502 NON DOMESTIC WASTE LAND IMPROVMENTS DEPCN | (10,600) | (10,600) | (10,900) | (11,200) | (11,536) | (11,882) | (12,239) |
| 3670-2504 DOMESTIC WASTE DEPCN | (2,900) | (2,900) | (3,000) | (3,100) | (3,193) | (3,289) | (3,387) |
| 3670-2505 DOMESTIC WASTE REMEDIATION - DEPCN | (4,900) | (4,900) | (5,000) | (5,200) | (5,356) | (5,517) | (5,682) |
| WASTEMGMTCAPEXP WASTE MANAGEMENT CAPITAL EXPENDITURE | (10,000) | - | (57,000) | (135,000) | (137,000) | (140,000) | (60,000) |
| DOMESTIC WASTE MANAGEMENT REVENUE | 1,152,404 | 1,173,764 | 1,206,643 | 1,232,572 | 1,267,008 | 1,289,832 | 1,310,953 |
| DOMESTIC WASTE MANAGEMENT | 1,152,404 | 1,173,764 | 1,206,643 | 1,232,572 | 1,267,008 | 1,289,832 | 1,310,953 |
| 3660-1000 DWM CHARGES COLLECTED | 804,000 | 823,500 | 843,720 | 855,000 | 876,000 | 874,614 | 896,204 |
| 3660-1020 DWM CHARGES UNCOLLECTED | 16,000 | 16,000 | 15,900 | 17,000 | 17,500 | 17,335 | 17,769 |
| 3660-1080 LESS - DWM CHARGES WRITTEN OFF | (2,000) | (2,000) | (2,000) | (2,000) | (2,050) | (2,101) | (2,154) |
| 3660-1081 Less - Non-DWM Charges Written Off | - | - | - | - | - | - | - |
| 3660-1082 LESS - DWM CHARGES D/DEBT EXPENSE | (1,000) | (1,000) | (1,000) | (1,000) | (1,025) | (1,051) | (1,077) |
| 3660-1095 LESS DWM CHARGES PENSION REBATE | (70,000) | (70,000) | (72,000) | (73,500) | (75,338) | (77,221) | (79,151) |
| 3660-1500 DWM TIPPING FEES | 120,100 | 120,100 | 125,000 | 130,000 | 133,250 | 136,581 | 139,996 |
| 3660-1505 DWM WASTE COLLECTION TIP FEE CONTRA | 143,104 | 143,104 | 150,260 | 157,772 | 165,661 | 173,944 | 182,641 |
| 3660-1950 DWM CHARGES PENSION SUBSIDY | 38,500 | 39,650 | 39,500 | 40,500 | 41,513 | 42,550 | 43,614 |
| 3670-1000 BUSINESS GARBAGE CHARGES | 65,000 | 65,710 | 67,563 | 68,000 | 69,500 | 67,420 | 68,921 |
| 3670-1500 NON-DOMESTIC WASTE TIPPING FEES | - | - | - | - | - | - | - |
| 3670-1502 SALE OF SCRAP METAL | 12,500 | 12,500 | 12,500 | 12,500 | 12,813 | 13,133 | 13,164 |
| 3670-1503 SALE OF RECYCLABLES | - | - | - | - | - | - | - |
| 3670-1505 DRUMMUSTER REVENUE | 2,400 | 2,400 | 2,650 | 2,900 | 3,048 | 3,199 | 3,354 |
| 3670-1506 DRUMMUSTER REIMBURSEMENTS | 3,000 | 3,000 | 3,100 | 3,200 | 3,273 | 3,347 | 3,423 |
| 3670-1507 SALE OF BATTERIES | 500 | 500 | 550 | 600 | 615 | 630 | 646 |
| 3670-1926 GARBAGE TRANSFER FROM RESERVE | - | - | - | - | - | 14,537 | - |
| 3670-4310 DWM DEPCN CONTRA | 20,300 | 20,300 | 20,900 | 21,600 | 22,248 | 22,915 | 23,603 |
| WASTEMGMTCAPINC WASTE MANAGEMENT CAPITAL INCOME | - | - | - | - | - | - | - |
| | - | - | - | - | - | - | - |
| | - | - | - | - | - | - | - |
| STORMWATER DRAINAGE EXPENSE | (2,080,972) | (1,707,804) | (2,232,810) | (682,788) | (789,902) | (625,413) | (836,230) |
| STORMWATER DRAINAGE | (2,080,972) | (1,707,804) | (2,232,810) | (682,788) | (789,902) | (625,413) | (836,230) |

| | | | 2014-15 | REVISED DEC | 2015/16 | 2016/17 | 2017/18 | 2018/19 | 2019/20 |
|--------------------------|--|--|-----------|-------------|-----------|-----------|-----------|-----------|-----------|
| Job / GL and Description | | | ORIGINAL | 14-15 | BUDGET | BUDGET | BUDGET | BUDGET | BUDGET |
| | | | BUDGET. | BUDGET. | FORECAST. | FORECAST. | FORECAST. | FORECAST. | FORECAST. |
| GRAND TOTAL | | | 1,480,668 | 96,482 | 39,996 | 3,763 | 1,151 | 205,751 | 719,357 |
| 1416-0110 | STORM WATER DRAINAGE MTCE | | (93,700) | (93,700) | (97,000) | (100,400) | (102,910) | (105,483) | (108,120) |
| 1416-0111 | STORMWATER DRAIN - ELECTRICITY | | (18,000) | (18,000) | (18,000) | (18,000) | (18,630) | (19,282) | (19,957) |
| 1416-0160 | INTEREST-DRAINAGE INT LOAN 385 | | (6,840) | (6,840) | (1,410) | - | - | - | - |
| 1416-0161 | LOAN 387 INTEREST EXPENSE | | (11,970) | (11,970) | (6,870) | (1,410) | - | - | - |
| 1416-0998 | ASSET MANAGEMENT - DRAINAGE | | - | - | - | - | - | - | - |
| 1416-2410 | LIRS - US/W DRAINAGE INTEREST | | (47,941) | (33,852) | (64,505) | (57,887) | (51,739) | (45,431) | (38,796) |
| 1416-2411 | LIRS - US/W DRAINAGE PRINCIPAL | | (60,611) | (66,392) | (135,984) | (142,602) | (148,749) | (155,057) | (161,692) |
| 1417-0525 | PRINCIPAL-DRAINAGE INTLOAN 385 | | (76,980) | (76,980) | (40,500) | - | - | - | - |
| 1417-0530 | LOAN 387 PRINCIPAL - CURRENT | | (72,230) | (72,230) | (77,330) | (40,690) | - | - | - |
| 1417-0540 | REMODEL LOCO DAM | | - | (40,000) | - | - | - | - | - |
| 1417-0541 | RILEY COURT STORMWATER DETENTION BASIN | | - | (28,500) | - | - | - | - | - |
| 1417-0542 | BUCHANANS RD - WIRUNA TO HUGHES | | - | - | - | - | - | - | - |
| 1417-0543 | BUCHANANS RD - GUNNAMARA -WIRUNA | | - | (13,500) | - | - | - | - | - |
| 1417-0544 | BENT ST - END OF SEAL TO BAROOGA ST NTH | | - | (39,000) | - | - | - | - | - |
| 1417-0545 | BROOKSMANS RD RETENTION POND | | - | - | - | - | - | - | - |
| 1417-0546 | RETENTION POND - RIV HWY FIN | | - | (100,000) | - | - | - | - | - |
| 1417-0547 | CONSTRUCT REUSE SCHEME STORMWATER | | - | - | - | - | - | - | - |
| 1417-0548 | CONSTRUCT RETENTION BASIN | | - | - | - | - | - | - | - |
| 1417-0549 | ENDEVOUR ST CONSTRUCT PUMP ST | | - | - | - | - | - | - | - |
| 1417-0551 | CONSTRUCT PUMP STATION TOC GOLF | | - | (47,000) | - | - | - | - | - |
| 1417-0552 | HARRIS ST - FLYNN ST HAYES ST | | - | - | - | - | - | - | - |
| 1417-0553 | LANE 961 -BRUTON ST BAROOGA NTH | | - | - | - | - | - | - | - |
| 1417-0554 | CHANTER ST - RAILWAY TO JERSEY | | - | (10,000) | - | - | - | - | - |
| 1417-0555 | CRAWFORD SUBDIV DRAIN TO TOC SEWER | | - | (9,751) | - | - | - | - | - |
| 1417-0677 | WILLIAM ST - HAMPDEN TO EAST | | - | (127,000) | - | - | - | - | - |
| 1417-0684 | TUPPAL ST LANE & TOWN BEACH RD | | - | (1,765) | - | - | - | - | - |
| 1417-0686 | JERILDERIE ST BGN - RETARDATIO | | - | - | - | - | - | - | - |
| 1417-0694 | OPEN DRAIN - HONNIBALL & RACEC | | - | (2,200) | - | - | - | - | - |
| 1417-0695 | INSTALL GATE AT LEVEE-TUPPAL R | | - | - | - | - | - | - | - |
| 1417-0810 | KELLY ST - JERILDERIE TO SHORT | | - | - | - | - | - | - | - |
| 1417-0814 | STANDBY PUMP NTH BRUTON ST | | - | - | - | - | - | - | - |
| 1417-0815 | DAVIS ST RETENTION BASIN | | - | - | - | - | - | - | - |
| 1417-0816 | CORCORAN STREET DRAINAGE RETARDATION BASIN | | - | - | - | - | - | - | - |
| 1417-0817 | TOC RECREATION RESERVE DRAINAGE WORKS | | - | (820) | - | - | - | - | - |
| 1417-0818 | ANZAC AVENUE POWER TO PUMP STATION | | - | (15,193) | - | - | - | - | - |
| 1417-0820 | DENISON ST - WOLLAMAI TO WARMATTA | | - | (911) | - | - | - | - | - |

| Job / GL and Description | 2014-15 ORIGINAL BUDGET. | REVISED DEC 14-15 BUDGET. | 2015/16 BUDGET FORECAST. | 2016/17 BUDGET FORECAST. | 2017/18 BUDGET FORECAST. | 2018/19 BUDGET FORECAST. | 2019/20 BUDGET FORECAST. |
|---|--------------------------------|---------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|
| GRAND TOTAL | 1,480,668 | 96,482 | 39,996 | 3,763 | 1,151 | 205,751 | 719,357 |
| 1417-0822 MURRAY ST - HEADFORD TO OSBORNE (TP) | - | - | - | - | - | - | - |
| 1417-0824 GEORGE ST PUMPSTATION | - | - | - | - | - | - | - |
| 1417-0825 LIRS - EAST RIVERINA HWY | - | - | - | - | - | - | - |
| 1417-0826 LIRS - FLYNN ST AREA | - | - | - | - | - | - | - |
| 1417-0827 FLYNN ST AREA | - | (80,000) | - | - | - | - | - |
| 1417-0828 FINLEY ST DETENTION BASIN | - | - | - | - | - | - | - |
| 1417-0829 WILLIAM ST CROSS CONNECTION | - | (80,000) | - | - | - | - | - |
| 1417-0830 BRUTON ST ELEC & PIPEWORK | - | (150,000) | - | - | - | - | - |
| 1417-0831 GEORGE ST-DEAN ST PUMP STATION | - | (340,000) | - | - | - | - | - |
| 1417-0832 TUPPAL RD SH 17 to RAILWAY | - | (20,000) | - | - | - | - | - |
| 3750-2512 STORMWATER DRAINAGE DEPCN | (222,200) | (222,200) | (228,900) | (235,800) | (242,874) | (250,160) | (257,665) |
| DRAINAGECAPEXP DRAINAGE CAPITAL WORKS EXPENDITURE | (1,470,500) | - | (1,562,312) | (86,000) | (225,000) | (50,000) | (250,000) |
| STORMWATER DRAINAGE REVENUE | 1,075,510 | 738,620 | 1,322,062 | 109,531 | 107,399 | 105,185 | 102,772 |
| STORMWATER DRAINAGE | 1,075,510 | 738,620 | 1,322,062 | 109,531 | 107,399 | 105,185 | 102,772 |
| 1500-5105 UNSPENT LOAN PROCEEDS LIRS | - | (980,000) | - | - | - | - | - |
| 3750-1000 STORMWATER / DRAINAGE CHARGE | 72,000 | 72,190 | 69,450 | 72,000 | 73,800 | 75,645 | 77,536 |
| 3750-1080 DRAINAGE CHARGE - WRITE OFFS | (500) | (500) | (500) | (500) | (513) | (525) | (538) |
| 3750-1200 CONTRIBUTIONS TO WORKS | - | - | - | - | - | - | - |
| 3750-1500 ELECTRICITY CHARGES REFUND | - | - | - | - | - | - | - |
| 3750-1501 SECT 94 CONT. DRAINAGE - BAROOGA | - | - | - | - | - | - | - |
| 3750-1502 SECT 94 CONT. DRAINAGE - BERRIGAN | - | - | - | - | - | - | - |
| 3750-1503 SECT 94 CONT. DRAINAGE - FINLEY | - | - | - | - | - | - | - |
| 3750-1504 SECT 94 CONT. DRAINAGE - TOCUMWAL | - | - | - | - | - | - | - |
| 3750-1700 LIRS - URBAN S/W LOAN PROCEEDS | - | 1,630,000 | - | - | - | - | - |
| 3750-1701 LIRS INTEREST SUBSIDY | 24,010 | 16,930 | 45,612 | 38,031 | 34,112 | 30,065 | 25,774 |
| 3750-1926 SECT 94 CONT. DRAINAGE-RESERVE TRANS | - | - | - | - | - | - | - |
| 3750-1950 MURRAY ST - HEADFORD TO OSBORNE RMS FUNDING | - | - | - | - | - | - | - |
| DRAINAGECAPINC DRAINAGE CAPITAL WORKS INCOME | 980,000 | - | 1,207,500 | - | - | - | - |
| | (1,005,462) | (969,184) | (910,748) | (573,258) | (682,503) | (520,228) | (733,458) |
| ENVIRONMENTAL PROTECTION EXPENSE | (124,800) | (154,037) | (177,100) | (129,600) | (130,520) | (131,463) | (132,430) |
| ENVIRONMENTAL PROTECTION | (124,800) | (154,037) | (177,100) | (129,600) | (130,520) | (131,463) | (132,430) |
| 1418-0110 LEVEE BANKS MTCE | (32,100) | (61,337) | (33,200) | (34,400) | (35,260) | (36,142) | (37,045) |

| Job / GL and Description | 2014-15 ORIGINAL BUDGET. | REVISED DEC 14-15 BUDGET. | 2015/16 BUDGET FORECAST. | 2016/17 BUDGET FORECAST. | 2017/18 BUDGET FORECAST. | 2018/19 BUDGET FORECAST. | 2019/20 BUDGET FORECAST. |
|---|--------------------------------|---------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|
| GRAND TOTAL | 1,480,668 | 96,482 | 39,996 | 3,763 | 1,151 | 205,751 | 719,357 |
| 1418-0130 MURRAY DARLING ASSOCIATION | (2,000) | (2,000) | (2,000) | (2,000) | (2,060) | (2,121) | (2,185) |
| 1418-0140 LEVEE BANKS ADMIN CHARGES | (40,700) | (40,700) | (41,900) | (43,200) | (43,200) | (43,200) | (43,200) |
| 1418-0501 LEVEE BANK LAND PURCHASE | - | - | - | - | - | - | - |
| 3800-2026 LEVEE BANK CONSTRUCTION TRANSFER TO RESERVE | (50,000) | (50,000) | (50,000) | (50,000) | (50,000) | (50,000) | (50,000) |
| LEVEECAPEXP LEVEE BANK CAPITAL EXPENDITURE | - | - | (50,000) | - | - | - | - |
| ENVIRONMENTAL PROTECTION REVENUE | - | 150,729 | - | - | - | - | - |
| ENVIRONMENTAL PROTECTION | - | 150,729 | - | - | - | - | - |
| 3800-1500 FEES - MANAGEMENT OF ROAD RESERVES | - | - | - | - | - | - | - |
| 3800-1926 LEVEE BANK CONSTRUCTION TRANSFER FROM RESERVE | - | - | - | - | - | - | - |
| 3800-1951 CAPITAL WORKS INCOME - LEVEE BANKS | - | - | - | - | - | - | - |
| 3800-1952 CAPITAL WORKS INCOME - SEPELTS | - | - | - | - | - | - | - |
| 3800-1953 NATIONAL DISASTER RELIEF ASSISTANCE GRANT | - | 150,729 | - | - | - | - | - |
| LEVEECAPINC LEVEE BANK CAPITAL INCOME | - | - | - | - | - | - | - |
| | (124,800) | (3,308) | (177,100) | (129,600) | (130,520) | (131,463) | (132,430) |
| WATER SUPPLIES EXPENSE | (3,070,580) | (3,801,245) | (3,287,875) | (3,440,518) | (3,332,040) | (3,373,526) | (3,460,439) |
| WATER SUPPLIES | (3,070,580) | (3,801,245) | (3,287,875) | (3,440,518) | (3,332,040) | (3,373,526) | (3,460,439) |
| 1510-0105 WATER ADMIN CHARGES - ADMINIST | (166,000) | (166,000) | (184,600) | (189,700) | (189,700) | (189,700) | (189,700) |
| 1510-0106 WATER ADMIN CHARGE - ENGINEERI | (249,000) | (249,000) | (276,900) | (284,600) | (284,600) | (284,600) | (284,600) |
| 1510-0117 WATER SUPPLIES - RENTAL CONTRI | (68,200) | (68,200) | (70,200) | (72,300) | (72,300) | (72,300) | (72,300) |
| 1510-0125 PROV BAD & DOUBTFUL DEBTS | (5,000) | (5,000) | (5,000) | (5,000) | (5,150) | (5,305) | (5,464) |
| 1510-0155 WATER WRITE OFF BAD DEBTS | (2,500) | (2,500) | (2,500) | (2,500) | (2,575) | (2,652) | (2,732) |
| 1510-0170 WATER DELIVERY EXPENSES | (25,000) | (25,000) | (30,900) | (32,000) | (32,800) | (33,620) | (34,461) |
| 1510-0200 WATER LEGAL EXPENSES | (5,000) | (5,000) | (5,000) | (5,000) | (5,100) | (5,202) | (5,306) |
| 1510-0210 DONATIONS - WATER FUND | - | - | - | - | - | - | - |
| 1510-0500 WATER SUPPLIES PRINCIPAL ON LO | (117,540) | (117,540) | (125,693) | (111,493) | - | - | - |
| 1510-0504 OFFICE EQUIP/FURN NON CAPITAL | (1,100) | (1,100) | (1,200) | (1,300) | (1,333) | (1,366) | (1,400) |
| 1510-0505 OFFICE EQUIP/FURN - ENG WATER | (2,500) | (2,500) | (2,500) | (2,500) | (2,500) | (2,500) | (2,500) |
| 1510-0506 SUBSCRIPTIONS & MEMBERSHIPS | (8,750) | (8,750) | (9,000) | (9,200) | (6,386) | (6,578) | (6,775) |
| 1510-0507 TELEMETRY UPGRADE - WATER | - | (10,000) | - | - | - | - | - |
| 1510-0520 INSTALL 5 STOP VALVES | - | (4,500) | - | - | - | - | - |
| 1510-0526 CHEMICAL DOSING PUMP REPLACEME | - | - | - | - | - | - | - |
| 1510-0529 RAW LOW LIFT PUMPS MECH & ELEC | - | (10,500) | - | - | - | - | - |

| Job / GL and Description | 2014-15 ORIGINAL BUDGET. | REVISED DEC 14-15 BUDGET. | 2015/16 BUDGET FORECAST. | 2016/17 BUDGET FORECAST. | 2017/18 BUDGET FORECAST. | 2018/19 BUDGET FORECAST. | 2019/20 BUDGET FORECAST. |
|---|--------------------------------|---------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|
| GRAND TOTAL | 1,480,668 | 96,482 | 39,996 | 3,763 | 1,151 | 205,751 | 719,357 |
| 1510-0530 RAW HL PUMPS MECH & ELEC | - | (12,000) | - | - | - | - | - |
| 1510-0536 SODA ASH DOSING SYSTEM | - | (30,000) | - | - | - | - | - |
| 1510-0537 FIN - UPGRADE PLATFORM & WINCH WTP | - | (50,000) | - | - | - | - | - |
| 1510-0548 IMPROVE OH & S AT WORK SITES | (10,000) | (10,000) | (10,000) | (10,000) | - | - | - |
| 1510-0551 OH&S SIGNAGE - WATER | (5,000) | (5,000) | (5,000) | (5,000) | (5,000) | (5,000) | (5,000) |
| 1510-0552 SHELVING & STORAGE WTPs | - | - | - | - | - | - | - |
| 1510-0560 MAINS RETIC - BGA | - | (31,500) | - | - | - | - | - |
| 1510-0561 BGA - REPAINT INTERIOR WTP | - | (495,075) | - | - | - | - | - |
| 1510-0562 BGA - AWNING FOR DAFF PLANT | - | - | - | - | - | - | - |
| 1510-0563 BGA_ CCTV SURVEY WTP | - | - | - | - | - | - | - |
| 1510-0564 BGA - MAJOR PUMP REPLACEMENT | - | (100,000) | - | - | - | - | - |
| 1510-0565 MAINS RETIC - BGN | - | (12,081) | - | - | - | - | - |
| 1510-0570 MAINS RETIC - FIN | - | (30,000) | - | - | - | - | - |
| 1510-0575 MAINS RETIC - TOC | - | (26,822) | - | - | - | - | - |
| 1510-0608 CRUSHED GRANITE-FIN WATER DAM | - | (10,000) | - | - | - | - | - |
| 1510-0612 BGN - FILTERED MAIN CORCORAN/LYSAGHT | - | - | - | - | - | - | - |
| 1510-0613 BGN - RAW WATER PUMP STATION DRAINAGE LINE | - | (2,000) | - | - | - | - | - |
| 1510-0615 FIN - FILTERED & UNFILTERED MAIN TONGS/HOWE STS | - | (40,885) | - | - | - | - | - |
| 1510-0616 FIN - FILTERED MAIN WILLIAM/BRIDGET STS | - | (5,661) | - | - | - | - | - |
| 1510-0617 TOC - DEMOLISH PUMP SHED & REPLACE | - | - | - | - | - | - | - |
| 1510-0619 CHLORINE GAS LEAK DETECTORS - BGN & FIN WTP | - | - | - | - | - | - | - |
| 1510-0621 FAILSAFE CHLORINE ALARM SYSTEM FOR RAW WATER | - | - | - | - | - | - | - |
| 1510-0652 REPLACEMENT OF MINOR PLANT | - | (5,000) | - | - | - | - | - |
| 1510-0653 BGA - MODIFICATION TO POWER SUPPLY | - | - | - | - | - | - | - |
| 1510-0654 BGN - FLOURIDE DOSING SYSTEM | - | - | - | - | - | - | - |
| 1510-0655 BGN - ROCK BEACHING TOWN RESERVOIR | - | - | - | - | - | - | - |
| 1510-0657 BGN - OTHER MINOR REPAIR/REPLACEMENTS | - | (25,000) | - | - | - | - | - |
| 1510-0658 FIN - FLOURIDE DOSING SYSTEM | - | - | - | - | - | - | - |
| 1510-0659 FIN - DIVERT SED POND SLUDGE TO SEWER | - | - | - | - | - | - | - |
| 1510-0660 TOC - REFURBISH #1 FLOCK TANK | - | - | - | - | - | - | - |
| 1510-0661 TOC - REPLACE COMPRESSOR | - | (20,000) | - | - | - | - | - |
| 1510-0662 TOC - OTHER MINOR REPAIR/REPLACEMENT | - | (50,000) | - | - | - | - | - |
| 1510-0663 FIN - UPGRADE SEDIMENT POND WTP | - | (5,966) | - | - | - | - | - |
| 1510-0664 FIN - SPRINKLER SYS FOR WTW | - | - | - | - | - | - | - |
| 1510-0665 TOC-CHLORINE DOSING SYSTEM | - | (12,000) | - | - | - | - | - |
| 1510-0666 TOC - SPRINKLER SYS WTW | - | - | - | - | - | - | - |

| | | 2014-15 | REVISED DEC | 2015/16 | 2016/17 | 2017/18 | 2018/19 | 2019/20 |
|--------------------------|----------------------------------|------------------|---------------|---------------|--------------|--------------|----------------|----------------|
| Job / GL and Description | | ORIGINAL | 14-15 | BUDGET | BUDGET | BUDGET | BUDGET | BUDGET |
| | | BUDGET. | BUDGET. | FORECAST. | FORECAST. | FORECAST. | FORECAST. | FORECAST. |
| GRAND TOTAL | | 1,480,668 | 96,482 | 39,996 | 3,763 | 1,151 | 205,751 | 719,357 |
| 1510-0846 | WATER LABORATORY EQUIPMENT | - | (2,000) | - | - | - | - | - |
| 1510-0876 | BGN WATER OFFICE WATERING SYST | - | - | - | - | - | - | - |
| 1510-0877 | TERRACING AT WTP BGA | - | (80,000) | - | - | - | - | - |
| 1510-0878 | LOW LIFT PUMP MECH & ELEC BGN | - | (50,000) | - | - | - | - | - |
| 1510-0879 | HL PUMP MECH & ELEC FIN | - | (50,000) | - | - | - | - | - |
| 1510-0880 | CHEMICAL PUMP REPLACEMENT | - | (20,000) | - | - | - | - | - |
| 1511-0109 | REC FACIL DONATION & OTHER COSTS | - | (1,760) | (1,500) | (1,550) | (1,597) | (1,644) | (1,694) |
| 1511-0110 | METER READING - BGN SHIRE | (63,440) | (63,440) | (66,000) | (68,600) | (70,315) | (72,073) | (73,875) |
| 1511-0111 | METER READING PRINTING & POSTA | (12,500) | (12,500) | (13,000) | (13,500) | (13,838) | (14,183) | (14,538) |
| 1511-0113 | METER READING TELEPHONE | (720) | (720) | (730) | (740) | (766) | (793) | (820) |
| 1511-0130 | PURCHASE OF WATER - BGA | (12,500) | (7,500) | (13,000) | (13,500) | (13,838) | (14,183) | (14,538) |
| 1511-0135 | PURCHASE OF WATER - BGN | (37,100) | (42,980) | (38,600) | (40,200) | (41,205) | (42,235) | (43,291) |
| 1511-0140 | PURCHASE OF WATER - FIN | (48,600) | (60,045) | (50,500) | (52,500) | (53,813) | (55,158) | (56,537) |
| 1511-0145 | PURCHASE OF WATER - TOC | (11,800) | (11,800) | (12,300) | (12,800) | (13,120) | (13,448) | (13,784) |
| 1511-0150 | WATER TREATMENT - OP EXP - BGA | (137,250) | (157,250) | (140,700) | (144,200) | (147,805) | (151,500) | (155,288) |
| 1511-0151 | WATER TREATMENT-BGA ELECTRICIT | (43,150) | (43,150) | (47,450) | (52,200) | (54,027) | (55,918) | (57,875) |
| 1511-0152 | WATER TREATMENT -BGA TELEPHONE | (3,400) | (3,400) | (3,500) | (3,700) | (3,830) | (3,964) | (4,102) |
| 1511-0153 | WATER TREATMENT -BGA INSURANCE | (12,600) | (11,800) | (13,000) | (13,400) | (13,802) | (14,216) | (14,643) |
| 1511-0165 | WATER TREATMENT - OP EXP - BGN | (136,500) | (114,485) | (142,000) | (147,600) | (151,290) | (155,072) | (158,949) |
| 1511-0166 | WATER TREATMENT-BGN ELECTRICIT | (22,200) | (22,200) | (23,300) | (24,200) | (25,047) | (25,924) | (26,831) |
| 1511-0167 | WATER TREATMENT -BGN TELEPHONE | (3,300) | (3,300) | (3,500) | (3,700) | (3,830) | (3,964) | (4,102) |
| 1511-0168 | WATER TREATMENT BGN- INSURANCE | (5,300) | (4,880) | (5,500) | (5,700) | (5,871) | (6,047) | (6,229) |
| 1511-0170 | PRESSURE TRANSMITTER - BGN TOW | - | - | - | - | - | - | - |
| 1511-0180 | WATER TREATMENT - OP EXP - FIN | (154,200) | (154,200) | (160,300) | (166,700) | (170,868) | (175,139) | (179,518) |
| 1511-0182 | WATER TREATMENT FIN-INSURANCE | (6,900) | (6,445) | (7,100) | (7,300) | (7,519) | (7,745) | (7,977) |
| 1511-0183 | WATER TREATMENT-FIN ELECTRICIT | (46,320) | (46,320) | (48,200) | (50,100) | (51,854) | (53,668) | (55,547) |
| 1511-0184 | WATER TREATMENT -FIN TELEPHONE | (865) | (865) | (900) | (940) | (973) | (1,007) | (1,042) |
| 1511-0195 | WATER TREATMENT - OP EXP - TOC | (183,000) | (183,000) | (190,400) | (198,000) | (202,950) | (208,024) | (213,224) |
| 1511-0196 | WATER TREATMENT -TOC TELEPHONE | (830) | (830) | (870) | (900) | (932) | (964) | (998) |
| 1511-0197 | WATER TREATMENT-TOC ELECTRICIT | (58,400) | (58,400) | (60,750) | (63,180) | (65,391) | (67,680) | (70,049) |
| 1511-0198 | WATER TREATMENT-TOC -INSURANCE | (10,400) | (9,775) | (10,800) | (11,200) | (11,536) | (11,882) | (12,239) |
| 1511-0230 | PUMPING STATIONS - OP EXP BGA | (25,600) | (25,600) | (26,700) | (27,700) | (28,393) | (29,102) | (29,830) |
| 1511-0231 | PUMPING STATIONS - OP EXP BGN | (14,500) | (14,500) | (15,000) | (15,700) | (16,093) | (16,495) | (16,907) |
| 1511-0232 | PUMPING STATIONS OP EXP FIN | (11,300) | (11,300) | (11,800) | (12,200) | (12,505) | (12,818) | (13,138) |
| 1511-0233 | PUMPING STATIONS OP EXP TOC | (5,600) | (5,600) | (5,800) | (6,000) | (6,150) | (6,304) | (6,461) |
| 1511-0270 | RETIC & METERS - OP EXP - BGA | (24,600) | (24,600) | (25,600) | (26,600) | (27,265) | (27,947) | (28,645) |

| Job / GL and Description | 2014-15 ORIGINAL BUDGET. | REVISED DEC 14-15 BUDGET. | 2015/16 BUDGET FORECAST. | 2016/17 BUDGET FORECAST. | 2017/18 BUDGET FORECAST. | 2018/19 BUDGET FORECAST. | 2019/20 BUDGET FORECAST. |
|--|--------------------------------|---------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|
| GRAND TOTAL | 1,480,668 | 96,482 | 39,996 | 3,763 | 1,151 | 205,751 | 719,357 |
| 1511-0285 RETIC & METERS - OP EXP - BGN | (57,500) | (57,500) | (59,700) | (62,100) | (63,653) | (65,244) | (66,875) |
| 1511-0300 RETIC & METERS - OP EXP - FIN | (73,100) | (73,100) | (76,000) | (79,100) | (81,078) | (83,104) | (85,182) |
| 1511-0315 RETIC & METERS - OP EXP - TOC | (45,000) | (45,000) | (46,800) | (48,600) | (49,815) | (51,060) | (52,337) |
| 1511-0316 RETIC & METERS - INSURANCE | (900) | (825) | (900) | (900) | (927) | (955) | (983) |
| 1511-0320 CYBLES MAINTENANCE | (3,600) | (3,600) | (3,800) | (3,900) | (3,998) | (4,097) | (4,200) |
| 1511-0330 WATER NEW CONNECTIONS (INC MET | (36,000) | (36,000) | (37,500) | (39,000) | (39,975) | (40,974) | (41,999) |
| 1511-0340 WATER SAMPLING / MONITORING | (10,000) | (10,000) | (10,300) | (10,500) | (10,675) | (10,854) | (11,038) |
| 1511-0355 WATER SUPPLY INTEREST ON LOANS | (20,432) | (20,432) | (12,280) | (3,485) | - | - | - |
| 1511-0397 INSTALLATION OF RPZ | (21,500) | (21,500) | (22,400) | (23,250) | (23,831) | (24,428) | (25,038) |
| 1512-0105 BANK & GOVT CHARGES | (7,725) | (7,725) | (7,880) | (7,300) | (7,519) | (7,745) | (7,977) |
| 1512-0130 HOUSING TOC WATER BLDG MTCE | (2,500) | (2,500) | (2,500) | (2,500) | (2,563) | (2,627) | (2,692) |
| 1512-0131 HOUSING TOC WATER INSURANCE | (610) | - | (622) | (580) | (597) | (615) | (634) |
| 1512-0152 INSTALLATION OF RCD'S | (15,100) | (20,100) | (15,700) | (16,300) | (16,708) | (17,125) | (17,553) |
| 1512-0153 INSPECT, ASSESS & INSTALL RPZ | - | - | - | - | - | - | - |
| 1512-0154 REVIEW SERVICING PLAN W & S | - | (7,638) | - | - | - | - | - |
| 1512-0155 SELLING COSTS - HIGH SEC WATER | - | - | - | - | - | - | - |
| 1512-0201 WATER - STORM EMERGENCY | - | - | - | - | - | - | - |
| 4110-2026 WATER SUPPLIES TRANSFER TO RESERVE | (76,048) | - | - | - | (107,970) | (147,337) | (135,479) |
| 4210-2545 WATER MAINS RETIC & METERS - DEPCN | (245,800) | (245,800) | (253,200) | (260,800) | (268,624) | (276,683) | (284,983) |
| 4240-2545 WATER TREATMENT WORKS - DEPCN | (287,500) | (287,500) | (296,100) | (305,000) | (314,150) | (323,575) | (333,282) |
| 4250-2504 WATER HOUSING TOC - DEPCN | (2,800) | (2,800) | (2,900) | (3,000) | (3,090) | (3,183) | (3,278) |
| WSCAPEXP WATER SUPPLIES CAPITAL EXPENDITURE | (406,000) | - | (572,000) | (659,000) | (513,000) | (456,000) | (494,000) |
| WATER SUPPLIES REVENUE | 3,070,580 | 3,801,245 | 3,287,875 | 3,440,518 | 3,332,040 | 3,373,526 | 3,460,439 |
| WATER SUPPLIES | 3,070,580 | 3,801,245 | 3,287,875 | 3,440,518 | 3,332,040 | 3,373,526 | 3,460,439 |
| 4110-1000-0001 WATER CHARGES - BGA | 390,000 | 390,000 | 412,686 | 422,686 | 432,818 | 432,151 | 442,770 |
| 4110-1000-0002 WATER CHARGES - BGN | 266,000 | 266,000 | 280,643 | 286,643 | 292,732 | 296,170 | 303,449 |
| 4110-1000-0003 WATER CHARGES - FIN | 515,000 | 515,000 | 543,737 | 556,737 | 570,410 | 574,446 | 588,561 |
| 4110-1000-0004 WATER CHARGES - TOC | 571,500 | 571,500 | 603,575 | 618,575 | 633,767 | 629,904 | 645,379 |
| 4110-1000-0005 WATER CHARGES - NON RATEABLE | 45,000 | 45,000 | 47,462 | 48,462 | 49,478 | 50,871 | 52,122 |
| 4110-1080 LESS WATER CHARGES WRITTEN OFF | (3,000) | (3,000) | (3,000) | (3,500) | (3,588) | (3,677) | (3,769) |
| 4110-1082 LESS WATER CHARGES D/DEBT EXPENSE | (5,000) | (5,000) | (5,000) | (5,000) | (5,125) | (5,253) | (5,384) |
| 4110-1095 LESS WATER PENSION REBATE - BGN | (85,000) | (85,000) | (87,500) | (90,000) | (92,250) | (94,556) | (96,920) |
| 4110-1500 WATER CONSUMPTION - BGN SHIRE | 650,000 | 650,000 | 650,000 | 650,000 | 666,250 | 682,906 | 699,979 |
| 4110-1501 WATER - STANDPIPE SALES | 3,150 | 3,150 | 3,300 | 3,400 | 3,485 | 3,572 | 3,661 |
| 4110-1502 WATER CONNECTION FEES - GST FREE | 20,000 | 20,000 | 20,900 | 21,900 | 22,520 | 23,156 | 23,807 |

| Job / GL and Description | 2014-15 ORIGINAL BUDGET. | REVISED DEC 14-15 BUDGET. | 2015/16 BUDGET FORECAST. | 2016/17 BUDGET FORECAST. | 2017/18 BUDGET FORECAST. | 2018/19 BUDGET FORECAST. | 2019/20 BUDGET FORECAST. |
|---|--------------------------------|---------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|
| GRAND TOTAL | 1,480,668 | 96,482 | 39,996 | 3,763 | 1,151 | 205,751 | 719,357 |
| 4110-1503 WATER DELIVERIES INCOME | 15,700 | 15,700 | 16,400 | 17,200 | 17,700 | 18,213 | 18,738 |
| 4110-1504 SALE OF HIGH SECURITY WATER | 50,000 | 287,545 | 50,000 | 50,000 | 51,250 | 52,531 | 53,845 |
| 4110-1506 WATER - RENT ON COUNCIL HOUSES | 3,380 | 3,380 | 3,448 | 3,380 | 3,465 | 3,551 | 3,640 |
| 4110-1507 WATER - DISCONNECTION FEE | 500 | 500 | 500 | 500 | 513 | 525 | 538 |
| 4110-1509 WATER SUNDRY INCOME - INC GST | 2,000 | 2,000 | 2,000 | 2,000 | 2,050 | 2,101 | 2,154 |
| 4110-1511 LEGAL COST RECOVERY | (2,000) | (2,000) | (2,000) | (2,000) | (2,050) | (2,101) | (2,154) |
| 4110-1512 PRIVATE WORKS INCOME - WATER | 500 | 500 | 500 | 500 | 513 | 525 | 538 |
| 4110-1601 SECT. 64 CONT. WATER - BGA | - | - | - | - | - | - | - |
| 4110-1602 SECT. 64 CONT. WATER - BER | - | - | - | - | - | - | - |
| 4110-1603 SECT. 64 CONT. WATER - FIN | - | - | - | - | - | - | - |
| 4110-1604 SECT. 64 CONT. WATER - TOC | - | - | - | - | - | - | - |
| 4110-1611 SECT. 64 CONT. WATER PURCHASE - BGA | - | - | - | - | - | - | - |
| 4110-1612 SECT. 64 CONT. WATER PURCHASE - BER | - | - | - | - | - | - | - |
| 4110-1613 SECT. 64 CONT. WATER PURCHASE - FIN | - | - | - | - | - | - | - |
| 4110-1614 SECT. 64 CONT. WATER PURCHASE - TOC | - | - | - | - | - | - | - |
| 4110-1840 INTEREST ON INVESTMENTS | 50,000 | 50,000 | 50,000 | 50,000 | 51,500 | 53,045 | 54,636 |
| 4110-1926 WATER TRANSFER FROM RESERVE | - | 493,029 | 100,024 | 190,735 | - | - | - |
| 4110-1927 SECT 64 CONT. - TRANSFER TO RESERVE | - | - | - | - | - | - | - |
| 4110-1951 WATER CHARGES PENSION SUBSIDY | 46,750 | 46,841 | 48,000 | 49,500 | 50,738 | 52,006 | 53,306 |
| 4110-1954 GRANT - DROUGHT WORKS | - | - | - | - | - | - | - |
| 4240-4710 WATER DEPCN CONTRA | 536,100 | 536,100 | 552,200 | 568,800 | 585,864 | 603,440 | 621,543 |
| WSCAPINC WATER SUPPLIES CAPITAL INCOME | - | - | - | - | - | - | - |
| | - | - | (0) | - | - | - | - |
| SEWERAGE SERVICES EXPENSE | (2,368,010) | (2,368,470) | (2,434,568) | (2,493,225) | (2,553,841) | (2,635,083) | (2,703,332) |
| SEWERAGE SERVICES | (2,368,010) | (2,368,470) | (2,434,568) | (2,493,225) | (2,553,841) | (2,635,083) | (2,703,332) |
| 1610-0105 SEWERAGE ADMIN CHARGE - ADMINI | (140,500) | (140,500) | (158,300) | (162,600) | (162,600) | (162,600) | (162,600) |
| 1610-0106 SEWER ADMIN CHARGE - ENGINEERI | (210,700) | (210,700) | (237,400) | (243,900) | (243,900) | (243,900) | (243,900) |
| 1610-0117 SEWERAGE SERVICE - RENTAL CONT | (45,700) | (45,700) | (47,100) | (48,500) | (48,500) | (48,500) | (48,500) |
| 1610-0155 SEWER WRITE OFF BAD DEBTS | (1,000) | (1,000) | (1,000) | (1,000) | (1,030) | (1,061) | (1,093) |
| 1610-0504 OFFICE EQUIP/FURN NON CAPITAL | (500) | (500) | (500) | (500) | (513) | (525) | (538) |
| 1610-0505 OFFICE EQUIP & FURN - ENG SEWE | - | - | - | - | - | - | - |
| 1610-0512 PUMP REPLACEMENT | - | (30,000) | - | - | - | - | - |
| 1610-0513 GRAVEL POND BANKS- BAR | - | (5,000) | - | - | - | - | - |

| Job / GL and Description | 2014-15 ORIGINAL BUDGET. | REVISED DEC 14-15 BUDGET. | 2015/16 BUDGET FORECAST. | 2016/17 BUDGET FORECAST. | 2017/18 BUDGET FORECAST. | 2018/19 BUDGET FORECAST. | 2019/20 BUDGET FORECAST. |
|---|--------------------------------|---------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|
| GRAND TOTAL | 1,480,668 | 96,482 | 39,996 | 3,763 | 1,151 | 205,751 | 719,357 |
| 1610-0515 NEW LINE & STOP VALVE TO BYPASS OLD POND | - | - | - | - | - | - | - |
| 1610-0517 GRAVEL POND BANKS - TOC | - | (6,000) | - | - | - | - | - |
| 1610-0519 REPLACE ACTUATOR VALVES - TOC | - | - | - | - | - | - | - |
| 1610-0522 ROCK BEACHING - TOC RECYCLE PONDS | - | (5,000) | - | - | - | - | - |
| 1610-0523 LIGHTING TO CONTAINER @ TOC STP | - | - | - | - | - | - | - |
| 1610-0524 REPLACE FENCE AT FINLEY STP | - | - | - | - | - | - | - |
| 1610-0525 REFURBISH CONCRETE - FINLEY | - | - | - | - | - | - | - |
| 1610-0526 SEWER MAIN UPGRADES - TOCUMWAL | - | (63,000) | - | - | - | - | - |
| 1610-0527 UPGRADE AMENITIES AT ALL STP | (5,000) | (15,000) | - | - | - | - | - |
| 1610-0590 BGN SEWER MAIN UPGRADES | - | (8,500) | - | - | - | - | - |
| 1610-0595 FIN SEWER MAIN UPGRADES | - | (10,000) | - | - | - | - | - |
| 1610-0600 TOC SEWER MAIN UPGRADES | - | (7,362) | - | - | - | - | - |
| 1610-0621 BGA UPGRADE PUMP STATION | - | (20,000) | - | - | - | - | - |
| 1610-0641 UPGRADE OF LABORATORY EQUIPMEN | - | - | - | - | - | - | - |
| 1610-0652 REPLACEMENT OF MINOR PLANT | - | - | - | - | - | - | - |
| 1610-0655 BGN UPGRADE PUMP STATIONS | - | (40,000) | - | - | - | - | - |
| 1610-0656 REPLACE LOW PRESSURE SYS PUMPS | - | - | - | - | - | - | - |
| 1610-0657 DIGESTER VALVES | - | - | - | - | - | - | - |
| 1610-0658 SPARE PUMPS FOR LOW PRESS SYS | - | (10,140) | - | - | - | - | - |
| 1610-0662 OH & S SIGNAGE-SEWER | - | - | - | - | - | - | - |
| 1610-0663 REPLACE BREATHING APPARATUS- SEWER | - | - | - | - | - | - | - |
| 1610-0705 FIN UPGRADE PUMP STATIONS | - | (150,000) | - | - | - | - | - |
| 1610-0706 REPLACE SLIP RINGS - CLARIFIERS | - | - | - | - | - | - | - |
| 1610-0707 SEAL ACCESS TO STW & TRUCK WAS | - | (5,000) | - | - | - | - | - |
| 1610-0708 TOC-REFURBISH CONCRETE WORK | - | (40,000) | - | - | - | - | - |
| 1610-0709 TOC-BYPASS CONTROL VALVE DAM | - | - | - | - | - | - | - |
| 1610-0743 UPGRADE SEWER TELEMENTRY | - | (15,300) | - | - | - | - | - |
| 1610-0852 IMPROVE EMBANKMENT OF THE PONDS | - | (10,000) | - | - | - | - | - |
| 1610-0872 REPLACE MIXER CABINET@BGN STP | - | - | - | - | - | - | - |
| 1610-0873 BANK L SHAPED POND | - | - | - | - | - | - | - |
| 1610-0874 EFFLUENT PUMP | - | - | - | - | - | - | - |
| 1610-0875 VALVE REPLACEMENT | - | - | - | - | - | - | - |
| 1610-0879 U/GROUND MAIN & S BOARD BGN ST | - | - | - | - | - | - | - |
| 1610-0880 BGA - DUMPING POINT FOR CARAVANS | - | (5,000) | - | - | - | - | - |
| 1610-0881 BGN - REFURBISH CONCRETE WORK, TRICKLE FILTER, STP, CHANNEL | - | (40,000) | - | - | - | - | - |
| 1610-0882 BGN - REPLACE PUMP STATION LIDS, INSTALL HOLDING BRACKETS | - | - | - | - | - | - | - |

| | 2014-15 ORIGINAL BUDGET. | REVISED DEC 14-15 BUDGET. | 2015/16 BUDGET FORECAST. | 2016/17 BUDGET FORECAST. | 2017/18 BUDGET FORECAST. | 2018/19 BUDGET FORECAST. | 2019/20 BUDGET FORECAST. |
|---|--------------------------------|---------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|
| GRAND TOTAL | 1,480,668 | 96,482 | 39,996 | 3,763 | 1,151 | 205,751 | 719,357 |
| 1610-0883 FIN - GRAVEL POND BANKS | - | (5,000) | - | - | - | - | - |
| 1610-0884 FIN - REFURBISH CONCRETE WORK | - | (30,000) | - | - | - | - | - |
| 1610-0885 FIN - CONCRETE/GRAVEL ACCESS AREAS | - | (3,000) | - | - | - | - | - |
| 1610-0886 TOC - REPLACE PUMPS PS No.9 | - | - | - | - | - | - | - |
| 1610-0887 TOC - PUMP STATIONS UPGRADE | - | (1,800) | - | - | - | - | - |
| 1610-0888 TOC - CRUSHED ROCK ON PS ACCESS AREAS | - | (5,000) | - | - | - | - | - |
| 1610-0889 SLUDGE BLANKET MEASURING DEVICE | - | - | - | - | - | - | - |
| 1610-0890 ALTERNATE ENERGY SUPPLY PROJECT | - | (50,000) | - | - | - | - | - |
| 1610-0891 BGA-DESILT SLUDGE LAGOON | - | (50,000) | - | - | - | - | - |
| 1610-0892 BGA-MINOR REPAIR/REPLACE | - | (25,000) | - | - | - | - | - |
| 1610-0893 BGN-MINOR REPAIR/REPLACE | - | (15,000) | - | - | - | - | - |
| 1610-0894 BGN-STP PUMP VALVE REPLACE | - | (10,000) | - | - | - | - | - |
| 1610-0895 FIN-MINOR REPAIR/REPLACE | - | (15,000) | - | - | - | - | - |
| 1610-0896 FIN-POND FENCING | - | (10,000) | - | - | - | - | - |
| 1610-0897 TOC-MINOR REPAIR/REPLACE | - | (18,545) | - | - | - | - | - |
| 1611-0109 RECREATION FACILITIES DONATION | - | (1,000) | (900) | (900) | (927) | (955) | (983) |
| 1611-0110 SEWER TREATMENT - OP EXP - BGA | (7,200) | (7,200) | (7,350) | (7,650) | (7,841) | (8,037) | (8,238) |
| 1611-0111 SEWER TREATMENT BGA INSURANCE | (300) | (330) | (300) | (300) | (309) | (318) | (328) |
| 1611-0113 SEWER TREATMENT -BGA TELEPHONE | (110) | (250) | (125) | (150) | (155) | (161) | (166) |
| 1611-0125 SEWER TREATMENT - OP EXP - BGN | (79,800) | (79,800) | (83,000) | (86,300) | (88,458) | (90,669) | (92,936) |
| 1611-0127 SEWER TREATMENT -BGN INSURANCE | (4,500) | (4,250) | (4,700) | (4,900) | (5,047) | (5,198) | (5,354) |
| 1611-0128 SEWER TREATMENT BGN -TELEPHONE | (2,950) | (2,950) | (3,050) | (3,200) | (3,312) | (3,428) | (3,548) |
| 1611-0129 SEWER - EFFLUENT RE-USE - BGN | (5,100) | (5,100) | (5,300) | (5,500) | (5,638) | (5,778) | (5,923) |
| 1611-0140 SEWER TREATMENT - OP EXP - FIN | (87,200) | (87,200) | (90,700) | (94,300) | (96,658) | (99,074) | (101,551) |
| 1611-0141 SEWER TREATMENT -FIN INSURANCE | (4,800) | (4,455) | (5,000) | (5,200) | (5,356) | (5,517) | (5,682) |
| 1611-0142 SEWER TREATMENT-FIN ELECTRICIT | (14,300) | (14,300) | (14,850) | (15,450) | (15,991) | (16,550) | (17,130) |
| 1611-0143 SEWER TREATMENT FIN- TELEPHONE | (325) | (325) | (340) | (350) | (362) | (375) | (388) |
| 1611-0144 SEWER - EFFLUENT RE-USE - FIN | (9,600) | (9,600) | (10,000) | (10,400) | (10,660) | (10,927) | (11,200) |
| 1611-0155 SEWER TREATMENT - OP EXP - TOC | (98,200) | (98,200) | (102,200) | (106,200) | (108,855) | (111,576) | (114,366) |
| 1611-0156 SEWER TREATMENT -TOC INSURANCE | (4,900) | (4,510) | (5,100) | (5,300) | (5,459) | (5,623) | (5,791) |
| 1611-0157 SEWER TREATMENT-TOC ELECTRICIT | (14,200) | (21,200) | (14,800) | (15,400) | (15,939) | (16,497) | (17,074) |
| 1611-0158 SEWER TREATMENT -TOC TELEPHONE | (540) | (540) | (560) | (590) | (611) | (632) | (654) |
| 1611-0159 SEWER - EFFLUENT RE-USE - TOC | (17,500) | (17,500) | (18,200) | (18,800) | (19,220) | (19,651) | (20,092) |
| 1611-0170 RETIC - OP EXP - BGA | (7,000) | (7,000) | (7,100) | (7,300) | (7,413) | (7,528) | (7,646) |
| 1611-0171 RETIC OP EXP ELECTRICITY -BGA | (17,500) | (17,500) | (18,200) | (18,900) | (19,562) | (20,246) | (20,955) |
| 1611-0185 RETIC - OP EXP - BGN | (28,500) | (28,500) | (29,600) | (30,800) | (31,570) | (32,359) | (33,168) |

| | | | 2014-15 | REVISED DEC | 2015/16 | 2016/17 | 2017/18 | 2018/19 | 2019/20 |
|--------------------------|--------------------------------------|--|------------------|---------------|---------------|--------------|--------------|----------------|----------------|
| Job / GL and Description | | | ORIGINAL | 14-15 | BUDGET | BUDGET | BUDGET | BUDGET | BUDGET |
| | | | BUDGET. | BUDGET. | FORECAST. | FORECAST. | FORECAST. | FORECAST. | FORECAST. |
| GRAND TOTAL | | | 1,480,668 | 96,482 | 39,996 | 3,763 | 1,151 | 205,751 | 719,357 |
| 1611-0186 | RETIC OP EXP - ELECTRICITY BGN | | (14,500) | (14,500) | (15,100) | (15,700) | (16,250) | (16,818) | (17,407) |
| 1611-0200 | RETIC - OP EXP - FIN | | (32,500) | (32,500) | (33,700) | (35,100) | (35,978) | (36,877) | (37,799) |
| 1611-0201 | RETIC OP EXP ELECTRICITY - FIN | | (16,700) | (16,700) | (17,300) | (18,100) | (18,734) | (19,389) | (20,068) |
| 1611-0215 | RETIC - OP EXP - TOC | | (34,500) | (34,500) | (35,500) | (36,500) | (37,160) | (37,837) | (38,530) |
| 1611-0216 | RETIC OP EXP ELECTRICITY - TOC | | (20,000) | (20,000) | (20,800) | (21,600) | (22,356) | (23,138) | (23,948) |
| 1611-0230 | PUMPING STATIONS OP EXP BGA | | (80,900) | (80,900) | (84,200) | (87,500) | (89,688) | (91,930) | (94,228) |
| 1611-0231 | PUMPING STATIONS OP EXP BGN | | (36,200) | (36,200) | (37,600) | (39,200) | (40,180) | (41,185) | (42,214) |
| 1611-0232 | PUMPING STATIONS OP EXP FIN | | (51,300) | (51,300) | (53,400) | (55,500) | (56,888) | (58,310) | (59,767) |
| 1611-0233 | PUMPING STATIONS OP EXP TOC | | (62,100) | (62,100) | (64,600) | (67,200) | (68,880) | (70,602) | (72,367) |
| 1611-0234 | LOW PRESSURE SYSTEM - BGA | | (6,000) | (6,000) | (6,300) | (6,500) | (6,663) | (6,829) | (7,000) |
| 1611-0235 | LOW PRESSURE SYSTEM - BGN | | (3,700) | (3,700) | (3,850) | (4,000) | (4,100) | (4,203) | (4,308) |
| 1611-0236 | LOW PRESSURE SYSTEM - FIN | | (2,700) | (2,700) | (2,800) | (2,900) | (2,973) | (3,047) | (3,123) |
| 1611-0237 | LOW PRESSURE SYSTEM - TOC | | (8,800) | (8,800) | (9,200) | (9,500) | (9,738) | (9,981) | (10,230) |
| 1611-0250 | SEWERAGE CONNECTIONS - SHIRE | | (14,800) | (14,800) | (15,400) | (16,000) | (16,400) | (16,810) | (17,230) |
| 1611-0340 | SEWER SAMPLING / MONITORING | | (7,700) | (7,700) | (8,000) | (8,400) | (8,610) | (8,825) | (9,046) |
| 1611-0341 | RAISING OF SEWER MANHOLD LIDS | | (13,700) | (20,735) | (14,300) | (14,800) | (15,170) | (15,549) | (15,938) |
| 1611-0342 | TOCUMWAL CCTV | | (20,000) | (43,488) | (21,400) | (23,000) | (23,988) | (25,000) | (26,037) |
| 1611-0344 | INSTALLATION OF RPZ | | (15,600) | (27,600) | (16,200) | (16,900) | (17,323) | (17,756) | (18,199) |
| 1612-0105 | BANK & GOVT CHARGES | | (6,570) | (6,570) | (6,701) | (6,200) | (6,386) | (6,578) | (6,775) |
| 1612-0155 | BGN TRUCK WASH OPERATING EXPEN | | (520) | (7,070) | (540) | (560) | (574) | (588) | (603) |
| 1612-0156 | BGN TRUCK WASH ELECTRICITY | | (540) | (540) | (570) | (600) | (621) | (643) | (665) |
| 1612-0157 | BGN TRUCK WASH - TELEPHONE | | (330) | (330) | (350) | (370) | (383) | (396) | (410) |
| 1612-0160 | BGN TRUCK WASH MTCE | | (1,000) | (1,000) | (1,100) | (1,100) | (1,128) | (1,156) | (1,185) |
| 1612-0170 | FIN TRUCK WASH OPERATING EXPEN | | (3,400) | (3,400) | (3,500) | (3,600) | (3,690) | (3,782) | (3,877) |
| 1612-0171 | FIN TRUCK WASH - ELECTRICITY | | (2,000) | (2,000) | (2,000) | (2,100) | (2,174) | (2,250) | (2,328) |
| 1612-0172 | FIN TRUCK WASH - TELEPHONE | | (410) | (410) | (430) | (450) | (466) | (482) | (499) |
| 1612-0175 | FIN TRUCK WASH MTCE | | (1,900) | (1,900) | (1,950) | (2,000) | (2,050) | (2,101) | (2,154) |
| 1612-0180 | INSTALLATION OF RCD's | | (29,100) | (76,340) | (31,100) | (33,100) | (34,428) | (35,788) | (37,183) |
| 5110-2026 | SEWER SERVICES TRANSFER TO RESERVE | | (50,424) | 163,261 | (332,037) | (321,845) | (193,860) | (475,988) | (380,893) |
| 5110-3700 | Internal Loan 385 Receivable-Current | | 76,977 | 76,977 | 40,503 | - | - | - | - |
| 5110-3750 | Loan 387 Receivable - Current | | 72,232 | 72,232 | 77,332 | 40,690 | - | - | - |
| 5210-2550 | SEWER MAINS RETIC - DEPCN | | (353,000) | (353,000) | (353,000) | (353,000) | (363,590) | (374,498) | (385,733) |
| 5240-2550 | SEWER TREATMENT WORKS - DEPCN | | (196,500) | (196,500) | (196,500) | (196,500) | (202,385) | (208,467) | (214,721) |
| 5250-2500 | SEWER PLANT & EQUIP DEPCN | | (7,600) | (7,600) | (7,800) | (8,000) | (8,240) | (8,487) | (8,742) |
| 5250-2502 | SEWER EQUIPMENT DEPCN | | (6,200) | (6,200) | (6,400) | (6,600) | (6,798) | (7,002) | (7,212) |
| 5280-2500 | TRUCKWASH - DEPCN | | (100) | (100) | (100) | (100) | (103) | (106) | (109) |

| Job / GL and Description | 2014-15 ORIGINAL BUDGET. | REVISED DEC 14-15 BUDGET. | 2015/16 BUDGET FORECAST. | 2016/17 BUDGET FORECAST. | 2017/18 BUDGET FORECAST. | 2018/19 BUDGET FORECAST. | 2019/20 BUDGET FORECAST. |
|---|--------------------------------|---------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|
| GRAND TOTAL | 1,480,668 | 96,482 | 39,996 | 3,763 | 1,151 | 205,751 | 719,357 |
| SEWERCAPEXP SEWERAGE SERVICES CAPITAL EXPENDITURE | (608,000) | - | (283,000) | (225,000) | (330,000) | (85,000) | (203,000) |
| SEWERAGE SERVICES REVENUE | 2,368,010 | 2,368,470 | 2,434,568 | 2,493,223 | 2,553,841 | 2,635,083 | 2,703,332 |
| SEWERAGE SERVICES | 2,368,010 | 2,368,470 | 2,434,568 | 2,493,223 | 2,553,841 | 2,635,083 | 2,703,332 |
| 5110-1000-0001 SEWER CHARGES - BGA | 386,000 | 386,000 | 408,188 | 417,688 | 427,820 | 441,086 | 451,928 |
| 5110-1000-0002 SEWER CHARGES - BGN | 235,000 | 235,000 | 247,714 | 253,714 | 258,793 | 266,856 | 273,415 |
| 5110-1000-0003 SEWER CHARGES - FIN | 510,000 | 510,000 | 539,767 | 552,767 | 565,942 | 582,357 | 596,672 |
| 5110-1000-0004 SEWER CHARGES - TOC | 566,000 | 566,000 | 598,915 | 612,915 | 627,609 | 652,835 | 668,877 |
| 5110-1000-0005 SEWER CHARGES - NON RATEABLE | 54,500 | 54,500 | 57,290 | 58,790 | 59,809 | 59,612 | 61,077 |
| 5110-1000-0006 SEWER CHARGES - LOW PRESSURE SEWER CHG | 7,500 | 7,500 | 7,739 | 8,239 | 8,442 | 8,648 | 8,863 |
| 5110-1000-0007 SEWER VOLUME CHARGE - NONRESIDENTIAL | - | - | - | - | - | - | - |
| 5110-1000-0009 SEWER TRADE WASTE CHARGES | - | - | - | - | - | - | - |
| 5110-1080 LESS SEWER CHARGES WRITTEN OFF | (2,000) | (2,000) | (2,000) | (2,000) | (2,050) | (2,101) | (2,154) |
| 5110-1082 LESS SEWER CHARGES D/DEBT EXPENSE | (3,500) | (3,500) | (5,000) | (3,500) | (3,588) | (3,677) | (3,769) |
| 5110-1095 LESS SEWER PENSION REBATE - SHIRE | (82,500) | (82,500) | (84,500) | (86,500) | (88,663) | (90,879) | (93,151) |
| 5110-1500 SEWER CONNECTION FEES - GST FREE | 10,000 | 10,000 | 10,000 | 10,000 | 10,250 | 10,506 | 10,769 |
| 5110-1501 SEWER SUNDRY INCOME - INC.GST | - | - | - | - | - | - | - |
| 5110-1502 DISPOSAL OF SEPTAGE INCOME | 4,000 | 4,000 | 4,000 | 4,000 | 4,063 | 4,127 | 4,192 |
| 5110-1503 SEWER SUNDRY INCOME - GST FREE | 1,000 | 1,000 | 1,000 | 1,000 | 1,025 | 1,051 | 1,077 |
| 5110-1504 TOC SEWER EFFLUENT REUSE | 3,550 | 3,550 | 1,575 | 1,600 | 1,640 | 1,681 | 1,723 |
| 5110-1505 BGN SEWER EFFLUENT REUSE | - | - | - | - | - | - | - |
| 5110-1601 SECT. 64 CONT. SEWER - BGA | - | - | - | - | - | - | - |
| 5110-1602 SECT. 64 CONT. SEWER - BER | - | - | - | - | - | - | - |
| 5110-1603 SECT. 64 CONT. SEWER - FIN | - | - | - | - | - | - | - |
| 5110-1604 SECT. 64 CONT. SEWER - TOC | - | - | - | - | - | - | - |
| 5110-1700 INTEREST INCOME - INTERNAL LOAN 385 | 6,840 | 6,840 | 1,410 | - | - | - | - |
| 5110-1750 LOAN 387 INTEREST INCOME | 11,970 | 11,970 | 6,870 | 1,410 | - | - | - |
| 5110-1840 INTEREST ON INVESTMENTS | 50,000 | 50,000 | 50,000 | 50,000 | 51,500 | 53,045 | 54,636 |
| 5110-1926 SEWER TRANSFER FROM RESERVE | - | - | - | - | - | - | - |
| 5110-1928 SECT 64 CONT SEWER RESERVE TRANSFER | - | - | - | - | - | - | - |
| 5110-1950 ALTERNATE ENERGY SUPPLY GRANT | - | - | - | - | - | - | - |
| 5110-1951 SEWER CHARGES PENSION SUBSIDY | 45,000 | 45,460 | 26,500 | 47,500 | 48,688 | 49,905 | 51,152 |
| 5210-1500 ELECTRICITY CHARGES REFUND | - | - | - | - | - | - | - |
| 5210-4810 SEWER DEPCN CONTRA | 563,400 | 563,400 | 563,800 | 564,200 | 581,126 | 598,560 | 616,517 |
| 5280-1500 TRUCK WASH (AVDATA) INCOME | 1,250 | 1,250 | 1,300 | 1,400 | 1,435 | 1,471 | 1,508 |
| SEWERCAPINC SEWERAGE SERVICES CAPITAL INCOME | - | - | - | - | - | - | - |

| Job / GL and Description | 2014-15 ORIGINAL BUDGET. | REVISED DEC 14-15 BUDGET. | 2015/16 BUDGET FORECAST. | 2016/17 BUDGET FORECAST. | 2017/18 BUDGET FORECAST. | 2018/19 BUDGET FORECAST. | 2019/20 BUDGET FORECAST. |
|---|--------------------------------|---------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|
| GRAND TOTAL | 1,480,668 | 96,482 | 39,996 | 3,763 | 1,151 | 205,751 | 719,357 |
| | - | - | - | (2) | - | - | - |
| PUBLIC LIBRARIES EXPENSE | (622,960) | (648,758) | (657,360) | (673,810) | (678,655) | (693,934) | (709,659) |
| PUBLIC LIBRARIES | (622,960) | (648,758) | (657,360) | (673,810) | (678,655) | (693,934) | (709,659) |
| 1710-0105 LIBRARY BLDG MTCE - BGA | (1,000) | (1,000) | (1,000) | (1,000) | (1,025) | (1,051) | (1,077) |
| 1710-0120 LIBRARY BLDG MTCE - BGN | (1,000) | (1,000) | (1,000) | (1,000) | (1,025) | (1,051) | (1,077) |
| 1710-0125 LIBRARY BLDG MTCE - FINLEY | (3,500) | (3,500) | (2,000) | (2,000) | (2,050) | (2,101) | (2,154) |
| 1710-0140 LIBRARY BLDG MTCE - TOC | (1,000) | (1,000) | (1,000) | (1,000) | (1,025) | (1,051) | (1,077) |
| 1710-0141 TOCUMWAL LIBRARY STRUCTURAL REPAIRS | - | - | - | - | - | - | - |
| 1710-0142 Repaint - Toc Library | - | - | - | - | - | - | - |
| 1710-0145 LIBRARY OFFICE FURN/EQUIP MTCE | (9,400) | (9,400) | (10,000) | (10,000) | (10,250) | (10,506) | (10,769) |
| 1710-0150 LIBRARY ADMIN CHARGES | (114,300) | (114,300) | (117,700) | (121,200) | (121,200) | (121,200) | (121,200) |
| 1710-0165 LIBRARY PRINTING & STATIONERY | (800) | (800) | (800) | (800) | (818) | (841) | (864) |
| 1710-0166 LIBRARY ADVERTISING | (500) | (500) | (500) | (500) | (515) | (530) | (546) |
| 1710-0170 LIBRARY TELEPHONE & POSTAGE | (3,300) | (3,300) | (3,300) | (3,300) | (3,399) | (3,501) | (3,606) |
| 1710-0175 LIBRARY SUNDRY EXPENSES | (2,000) | (6,500) | (2,000) | (2,000) | (2,050) | (2,101) | (2,154) |
| 1710-0180 LIBRARY SALARIES & ALLOWANCES | (192,500) | (192,500) | (210,800) | (217,700) | (224,231) | (230,958) | (237,887) |
| 1710-0190 LIBRARY TRAVEL & ALLOWANCES | (3,000) | (3,000) | (3,000) | (3,000) | (3,060) | (3,121) | (3,184) |
| 1710-0192 LIBRARY STAFF TRAINING | (4,000) | (4,000) | (4,000) | (4,500) | (4,590) | (4,682) | (4,775) |
| 1710-0194 LIBRARY CONFERENCES & SEMINARS | (1,000) | (1,000) | (1,000) | (1,000) | (1,020) | (1,040) | (1,061) |
| 1710-0195 LIBRARY RATES | (8,800) | (8,950) | (9,100) | (9,400) | (9,635) | (9,876) | (10,123) |
| 1710-0196 LIBRARY INSURANCE | (9,400) | (6,480) | (9,700) | (10,000) | (10,300) | (10,609) | (10,927) |
| 1710-0197 LIBRARY SOFTWARE OP COSTS | (9,300) | (19,800) | (9,500) | (10,000) | (10,250) | (10,506) | (10,769) |
| 1710-0200 LIBRARY BOOKS MTCE | (1,500) | (1,500) | (1,500) | (2,000) | (2,050) | (2,101) | (2,154) |
| 1710-0210 LIBRARY ELECTRICITY | (18,600) | (18,600) | (20,500) | (21,500) | (22,253) | (23,031) | (23,837) |
| 1710-0211 LIBRARY CONNECTIVITY | (5,600) | (13,760) | (5,800) | (6,000) | (6,150) | (6,304) | (6,461) |
| 1710-0215 LIBRARY CLEANING | (10,500) | (10,500) | (11,000) | (11,500) | (11,788) | (12,082) | (12,384) |
| 1710-0230 LIBRARY PURCHASE OF PERIODICAL | (2,500) | (2,500) | (2,500) | (2,500) | (2,575) | (2,652) | (2,731) |
| 1710-0233 LIBRARY RADIO TOWERS MTCE | - | - | - | - | - | - | - |
| 1710-0234 LIBRARY YOUTH ACTIVITES | (500) | (500) | (500) | (500) | (513) | (527) | (538) |
| 1710-0235 LIBRARY SPEC. PROJ. OPERATING | (8,000) | (8,000) | (8,200) | (8,300) | (8,508) | (8,720) | (8,938) |
| 1710-0236 INTER LIBRARY LOAN FEES | (200) | (200) | (200) | (200) | (205) | (210) | (215) |
| 1710-0239 LIBRARY BOOKS CLUBS | (1,000) | (1,000) | (1,000) | (1,000) | (1,025) | (1,051) | (1,077) |
| 1710-0242 SENIORS WEEK EXPENSES | (600) | (5,600) | (600) | (600) | (615) | (630) | (646) |

| Job / GL and Description | 2014-15 ORIGINAL BUDGET. | REVISED DEC 14-15 BUDGET. | 2015/16 BUDGET FORECAST. | 2016/17 BUDGET FORECAST. | 2017/18 BUDGET FORECAST. | 2018/19 BUDGET FORECAST. | 2019/20 BUDGET FORECAST. |
|---|--------------------------------|---------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|
| GRAND TOTAL | 1,480,668 | 96,482 | 39,996 | 3,763 | 1,151 | 205,751 | 719,357 |
| 1710-0243 ONLINE DATABASE SUBSCRIPTIONS | (11,500) | (11,500) | (12,000) | (12,500) | (12,813) | (13,133) | (13,461) |
| 1710-0244 LITERARY LUNCH/WRITING FESTIVAL | (1,000) | (1,000) | (1,000) | (1,000) | (1,025) | (1,051) | (1,077) |
| 1710-0245 TECH SAVY SENIORS GRANT EXP | - | - | - | - | - | - | - |
| 1710-0246 BROADBAND FOR SENIORS | - | (408) | - | - | - | - | - |
| 1710-0500 BERRIGAN LIBRARY CAR PARK UPGRADE | - | - | - | - | - | - | - |
| 1710-0525 LIBRARY PURCHASE OF BOOKS | (30,000) | (30,000) | (25,000) | (25,000) | (25,000) | (25,000) | (25,000) |
| 1710-0530 LIBRARY OTHER ASSETS | (4,400) | (4,400) | (4,400) | (4,000) | (4,040) | (4,080) | (4,121) |
| 1710-0532 LIBRARY AUDIO VISUAL / CDS | (10,650) | (10,650) | (10,650) | (8,000) | (8,080) | (8,161) | (8,242) |
| 1710-0535 LIBRARY PURCHASE OF E-BOOKS | (3,110) | (3,110) | (3,110) | (3,110) | (3,141) | (3,173) | (3,204) |
| 6100-2502 LIBRARY EQUIPMENT DEPCN | (11,800) | (11,800) | (12,200) | (12,600) | (12,978) | (13,367) | (13,768) |
| 6100-2504 LIBRARY BLDG DEPCN | (47,600) | (47,600) | (49,000) | (50,500) | (52,015) | (53,575) | (55,183) |
| 6100-2518 LIBRARY BOOKS DEPCN | (89,100) | (89,100) | (91,800) | (94,600) | (97,438) | (100,361) | (103,372) |
| LIBRARYCAPEXP LIBRARIES CAPITAL EXPENDITURE | - | - | (10,000) | (10,000) | - | - | - |
| PUBLIC LIBRARIES REVENUE | 47,800 | 48,400 | 48,000 | 48,800 | 49,243 | 50,697 | 51,163 |
| PUBLIC LIBRARIES | 47,800 | 48,400 | 48,000 | 48,800 | 49,243 | 50,697 | 51,163 |
| 6100-1501 LIBRARY SUNDRY INCOME INCL GST | 2,500 | 2,500 | 2,500 | 2,500 | 2,563 | 2,627 | 2,692 |
| 6100-1502 FRIENDS OF THE LIBRARY | 500 | 500 | 500 | 500 | 512 | 525 | 538 |
| 6100-1503 LIBRARY ROOM HIRE CHARGES | 300 | 900 | 300 | 300 | 309 | 318 | 328 |
| 6100-1820 LIBRARY FEES INCLUDING GST | 2,500 | 2,500 | 2,500 | 3,000 | 3,090 | 3,183 | 3,278 |
| 6100-1821 LIBRARY FINES GST FREE | 800 | 800 | 800 | 1,000 | 1,030 | 1,061 | 1,093 |
| 6100-1822 INTER LIBRARY LOAN FEES | 200 | 200 | 200 | 200 | 206 | 212 | 219 |
| 6100-1823 BERRIGAN SHIRE BOOK CLUBS | 1,000 | 1,000 | 1,000 | 1,000 | 1,025 | 1,051 | 1,077 |
| 6100-1827 SALE OF DENISON STREET BUILDING | - | - | - | - | - | - | - |
| 6100-1950 LIBRARY SERVICE GRANTS | 32,000 | 27,282 | 32,000 | 32,000 | 32,000 | 33,000 | 33,000 |
| 6100-1951 LIBRARY LOCAL SPECIAL PROJECTS GRANT | 8,000 | 12,718 | 8,200 | 8,300 | 8,508 | 8,720 | 8,938 |
| 6100-1952 E-BOOKS GRANT** | - | - | - | - | - | - | - |
| 6100-1953 LITERARY LUNCH/WRITING FESTIVAL GRANT | - | - | - | - | - | - | - |
| 6100-1954 LIBRARY TRAINEESHIP WAGE SUBSIDY | - | - | - | - | - | - | - |
| 6100-1955 SENIORS WEEK GRANT PROGRAM | - | - | - | - | - | - | - |
| 6100-1957 RLCIP GRANT | - | - | - | - | - | - | - |
| 6100-1958 LIBRARY DEVELOPMENT GRANT | - | - | - | - | - | - | - |
| 6100-1959 NSW CHILDRENS WEEK COUNCIL GRANT | - | - | - | - | - | - | - |
| 6100-1960 TECH SAVY SENIORS PROGRAM | - | - | - | - | - | - | - |
| 6100-1961 BROADBAND FOR SENIORS | - | - | - | - | - | - | - |
| LIBRARYCAPINC LIBRARIES CAPITAL INCOME | - | - | - | - | - | - | - |

| Job / GL and Description | 2014-15 ORIGINAL BUDGET. | REVISED DEC 14-15 BUDGET. | 2015/16 BUDGET FORECAST. | 2016/17 BUDGET FORECAST. | 2017/18 BUDGET FORECAST. | 2018/19 BUDGET FORECAST. | 2019/20 BUDGET FORECAST. |
|--|--------------------------------|---------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|
| GRAND TOTAL | 1,480,668 | 96,482 | 39,996 | 3,763 | 1,151 | 205,751 | 719,357 |
| | (575,160) | (600,358) | (609,360) | (625,010) | (629,412) | (643,237) | (658,496) |
| COMMUNITY AMENITIES EXPENSE | (485,125) | (497,663) | (513,121) | (796,290) | (707,449) | (588,922) | (530,719) |
| COMMUNITY AMENITIES | (485,125) | (497,663) | (513,121) | (796,290) | (707,449) | (588,922) | (530,719) |
| 1420-0000 PUBLIC CONVENIENCE CLEANING | (128,600) | (128,600) | (133,000) | (137,700) | (141,141) | (144,671) | (148,290) |
| 1420-0001 PUBLIC CONVENIENCES BLDG MTCE | (10,000) | (10,000) | (10,000) | (10,000) | (10,250) | (10,506) | (10,769) |
| 1420-0100 MARY LAWSON AMENITIES BLOCK UPGRADE | - | - | - | - | - | - | - |
| 1420-0105 FIN - CONNECT POWER LAKE TOILETS | - | - | - | - | - | - | - |
| 1420-0110 TOC FORESHORE PARK - AMENITIES BLOCK UPGRADE | - | - | - | - | - | - | - |
| 1420-0111 BGA BOTANICAL GARDENS TOILETS | - | - | - | - | - | - | - |
| 1420-0113 PUBLIC CONVEN. - ELECTRICITY | (3,800) | (3,800) | (3,900) | (4,000) | (4,140) | (4,285) | (4,435) |
| 1420-0114 PUBLIC CONVENIENCES -INSURANCE | (2,100) | (2,330) | (2,200) | (2,300) | (2,369) | (2,440) | (2,513) |
| 1420-0125 PUBLIC CONVENIENCES RENTAL FIN | (8,600) | (8,600) | (8,600) | (8,600) | (8,815) | (9,035) | (9,261) |
| 1714-0105 BERRIGAN HALL BLDG MTCE | (2,000) | (2,000) | (2,000) | (2,000) | (2,050) | (2,101) | (2,154) |
| 1714-0106 BERRIGAN HALL RISK MGT | - | - | - | - | - | - | - |
| 1714-0111 BERRIGAN HALL - INSURANCE | (8,000) | (7,757) | (8,100) | (8,200) | (8,446) | (8,699) | (8,960) |
| 1714-0112 BERRIGAN HALL GRANT | (6,860) | (6,860) | (6,860) | (6,860) | (7,066) | (7,278) | (7,496) |
| 1714-0118 FIN - SCHOOL OF ARTS AIRCON | - | (11,640) | - | - | - | - | - |
| 1714-0119 FIN - Band Hall Asbestos Demo | - | - | - | - | - | - | - |
| 1714-0120 FINLEY SCHOOL OF ARTS - INTERIOR PAINTING | - | - | - | - | - | - | - |
| 1714-0121 FIN-Memorial Hall Flooring | - | - | - | - | - | - | - |
| 1714-0122 FINLEY MEMORIAL HALL BLDG MTCE | (2,100) | (2,100) | (2,100) | (2,100) | (2,153) | (2,206) | (2,261) |
| 1714-0123 FIN MEMORIAL HALL - INSURANCE | (11,800) | (11,545) | (11,900) | (12,000) | (12,360) | (12,731) | (13,113) |
| 1714-0124 FIN MEMORIAL HALL - GRANT | (6,860) | (6,860) | (6,860) | (6,860) | (7,066) | (7,278) | (7,496) |
| 1714-0125 TOCUMWAL HALL BLDG MTCE | (2,100) | (2,100) | (2,100) | (2,100) | (2,153) | (2,206) | (2,261) |
| 1714-0126 TOCUWMAL HALL - RENOVATIONS | - | - | - | - | - | - | - |
| 1714-0130 TOCUMWAL HALL - INSURANCE | (7,600) | (6,134) | (7,700) | (7,800) | (8,034) | (8,275) | (8,523) |
| 1714-0142 TOCUMWAL HALL GRANT | (3,280) | (3,280) | (3,280) | (3,280) | (3,378) | (3,480) | (3,584) |
| 1714-0145 RETREAT HALL BLDG MTCE | (1,000) | (1,000) | (1,000) | (1,000) | (1,063) | (1,127) | (1,192) |
| 1714-0150 RETREAT HALL - INSURANCE | (1,400) | (1,400) | (1,450) | (1,500) | (1,545) | (1,591) | (1,639) |
| 1714-0151 RETREAT HALL GRANT EXPENDITURE | - | (3,025) | - | - | - | - | - |
| 1714-0166 BGN-CWA Kitchen Upgrade | - | - | - | - | - | - | - |
| 1714-0167 BGN CWA HALL BLDG MTCE | (1,000) | (1,000) | (1,000) | (1,000) | (1,025) | (1,052) | (1,077) |
| 1714-0168 BGN CWA HALL - INSURANCE | (1,050) | (827) | (1,071) | (990) | (1,020) | (1,050) | (1,082) |

| Job / GL and Description | 2014-15 ORIGINAL BUDGET. | REVISED DEC 14-15 BUDGET. | 2015/16 BUDGET FORECAST. | 2016/17 BUDGET FORECAST. | 2017/18 BUDGET FORECAST. | 2018/19 BUDGET FORECAST. | 2019/20 BUDGET FORECAST. |
|---|--------------------------------|---------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|
| GRAND TOTAL | 1,480,668 | 96,482 | 39,996 | 3,763 | 1,151 | 205,751 | 719,357 |
| 1714-0190 LALATY HALL GRANT EXPEND | - | - | - | - | - | - | - |
| 1715-0135 TOCUMWAL RAILWAY BLDG MTCE | (1,000) | (15,000) | (1,000) | (1,000) | (1,025) | (1,051) | (1,077) |
| 1715-0137 TOC RAILWAY STATION INSURANCE | (775) | (605) | - | - | - | - | - |
| 1715-0138 FINLEY RAILWAY BLDG MTCE | (1,000) | (1,000) | (1,000) | (1,000) | (1,025) | (1,051) | (1,077) |
| 1715-0140 COMMUNITY AMENITIES ADMIN CHAR | (92,800) | (92,800) | (95,600) | (98,500) | (98,500) | (98,500) | (98,500) |
| 3900-2504 PUBLIC CONVENIENCES DEPCN | (4,600) | (4,600) | (4,700) | (4,800) | (4,944) | (5,092) | (5,245) |
| 6200-2504 PUBLIC HALLS DEPRECIATION | (162,800) | (162,800) | (167,700) | (172,700) | (177,881) | (183,217) | (188,714) |
| COMMAMENCAPEX COMMUNITY AMENITIES CAPITAL EXPENDITURE | (14,000) | - | (10,000) | (100,000) | (20,000) | (20,000) | - |
| HALLSCAPEXP PUBLIC HALLS CAPITAL EXPENDITURE | - | - | (20,000) | (200,000) | (180,000) | (50,000) | - |
| COMMUNITY AMENITIES REVENUE | - | 3,025 | - | - | - | - | - |
| COMMUNITY AMENITIES | - | 3,025 | - | - | - | - | - |
| 6200-1951 Lalalty Hall Volunteer Grant | - | - | - | - | - | - | - |
| 6200-1952 RETREAT HALL VOLUNTEER GRANT | - | - | - | - | - | - | - |
| 6200-1953 RETREAT HALL FRRR GRANT | - | 3,025 | - | - | - | - | - |
| COMMAMENCAPINC COMMUNITY AMENITIES CAPITAL INCOME | - | - | - | - | - | - | - |
| 6200-1954 RETREAT HALL CBP GRANT | - | - | - | - | - | - | - |
| | (485,125) | (494,638) | (513,121) | (796,290) | (707,449) | (588,922) | (530,719) |
| RECREATION EXPENSE | (784,385) | (1,109,862) | (760,535) | (780,735) | (751,226) | (772,294) | (793,956) |
| RECREATION | (784,385) | (1,109,862) | (760,535) | (780,735) | (751,226) | (772,294) | (793,956) |
| 1717-0110 BAROOGA SPORTS COMP- INSURANCE | (8,500) | (6,561) | (8,600) | (8,700) | (8,961) | (9,230) | (9,507) |
| 1717-0112 BAROOGA SPORTS COMP GRANT | (11,390) | (11,390) | (11,390) | (11,390) | (11,732) | (12,084) | (12,446) |
| 1717-0113 RECREATION FACILITIES DONATION | - | (5,570) | (6,750) | (7,000) | (7,210) | (7,426) | (7,649) |
| 1717-0120 BAROOGA SPORTS COMP BLDG MTCE | (5,000) | (5,000) | (5,000) | (5,000) | (5,105) | (5,213) | (5,323) |
| 1717-0121 BGA SPORTS COMP RISK M'MENT | - | - | - | - | - | - | - |
| 1717-0130 BERRIGAN SPORTS COMP INSURANCE | (7,600) | (7,467) | (7,700) | (7,800) | (8,034) | (8,275) | (8,523) |
| 1717-0132 BERRIGAN SPORTS COMP GRANT | (10,540) | (10,540) | (10,540) | (10,540) | (10,856) | (11,182) | (11,517) |
| 1717-0140 BERRIGAN SPORTS COMP BLDG MTCE | (2,100) | (2,100) | (2,100) | (2,100) | (2,153) | (2,206) | (2,261) |
| 1717-0141 BGN SPORTS COMP RISK M'MENT | - | - | - | - | - | - | - |
| 1717-0150 FINLEY REC RESERVE - INSURANCE | (7,000) | (5,030) | (7,100) | (7,200) | (7,416) | (7,638) | (7,868) |
| 1717-0152 FINLEY REC RESERVE GRANT | (11,220) | (11,220) | (11,220) | (11,220) | (11,557) | (11,903) | (12,260) |
| 1717-0155 FIN REC RES PLAYGROUND MTCE | (620) | (620) | (640) | (660) | (677) | (693) | (711) |
| 1717-0160 FINLEY REC RESERVE BLDG MTCE | (2,500) | (2,500) | (2,500) | (2,500) | (2,588) | (2,677) | (2,769) |

| Job / GL and Description | 2014-15 ORIGINAL BUDGET. | REVISED DEC 14-15 BUDGET. | 2015/16 BUDGET FORECAST. | 2016/17 BUDGET FORECAST. | 2017/18 BUDGET FORECAST. | 2018/19 BUDGET FORECAST. | 2019/20 BUDGET FORECAST. |
|--|--------------------------------|---------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|
| GRAND TOTAL | 1,480,668 | 96,482 | 39,996 | 3,763 | 1,151 | 205,751 | 719,357 |
| 1717-0161 FIN REC RESERVE RISK M'MENT | - | - | - | - | - | - | - |
| 1717-0170 FINLEY SHOW GROUND - INSURANCE | (8,500) | (8,339) | (8,600) | (8,700) | (8,961) | (9,230) | (9,507) |
| 1717-0172 FINLEY SHOW GROUND GRANT | (11,485) | (11,485) | (11,485) | (11,485) | (11,830) | (12,184) | (12,550) |
| 1717-0173 FINLEY SHOWGROUND PRMF TOILET | - | (27,500) | - | - | - | - | - |
| 1717-0180 FINLEY SHOW GROUNDS BLDG MTCE | (2,500) | (2,500) | (2,500) | (2,500) | (2,630) | (2,763) | (2,900) |
| 1717-0181 FINLEY SHOW GROUND RISK M'MENT | - | - | - | - | - | - | - |
| 1717-0191 TOC REC RESERVE - INSURANCE | (3,700) | (3,587) | (3,800) | (3,900) | (4,017) | (4,138) | (4,262) |
| 1717-0192 TOC REC RESERVE GRANT | (11,140) | (11,140) | (11,140) | (11,140) | (11,474) | (11,818) | (12,173) |
| 1717-0194 TOC REC RES PLAYGROUND MTCE | (620) | (620) | (640) | (660) | (677) | (693) | (711) |
| 1717-0200 TOC REC RESERVE BLDG MTCE | (2,000) | (2,000) | (2,000) | (2,000) | (2,050) | (2,101) | (2,154) |
| 1717-0201 TOC REC RESERVE RISK M'MENT | - | - | - | - | - | - | - |
| 1717-0202 TOC REC RESERVE - DRAINAGE WORKS | - | - | - | - | - | - | - |
| 1717-0211 BGA REC RES CONTRIBUTION | - | - | - | - | - | - | - |
| 1717-0212 BGA REC RES CAPITAL WORKS | - | (4,900) | - | - | - | - | - |
| 1717-0213 BAROOGA NETBALL COURTS | - | (143) | - | - | - | - | - |
| 1717-0220 FINLEY REC RESERVE UPGRADES | - | (1,950) | - | - | - | - | - |
| 1717-0221 FINLEY REC RESERVE CONSTRUCTIO | - | (101,780) | - | - | - | - | - |
| 1717-0222 RECREATION RESERVES - SOLAR PANELS | - | (16,733) | - | - | - | - | - |
| 1717-0223 FINLEY REC RESERVE FITOUT | - | (5,110) | - | - | - | - | - |
| 1717-0224 BGA-REC RES Addition to Toilet | - | - | - | - | - | - | - |
| 1717-0225 BGN - REC RES Demo & New Shed | - | (29,300) | - | - | - | - | - |
| 1717-0226 FIN - FIN REC RES DEMO & NEW SHED | - | (11,900) | - | - | - | - | - |
| 1717-0500 FINLEY REC RESERVE - NEW BUILDING | - | - | - | - | - | - | - |
| 1717-0501 BAROOGA REC RESERVE - NEW BUILDING | - | - | - | - | - | - | - |
| 1717-0502 BAROOGA REC RESERVE - RENOVATION OF EXISTING | - | - | - | - | - | - | - |
| 1718-0000 PARKS & GARDENS MAINTENANCE | (278,500) | (278,500) | (288,300) | (298,400) | (305,860) | (313,507) | (321,344) |
| 1718-0050 FINLEY - LOCO DAM PARK | - | - | - | - | - | - | - |
| 1718-0101 PARKS - STORM EMERGENCY | - | - | - | - | - | - | - |
| 1718-0116 MINOR PARKS GARDEN ELECTRICITY | (12,750) | (12,750) | (13,200) | (13,700) | (14,180) | (14,676) | (15,189) |
| 1718-0117 MINOR PARK & GARDENS INSURANCE | (320) | (320) | (330) | (340) | (350) | (361) | (372) |
| 1718-0185 ALEXANDER GARDEN COMPETITION | (600) | (1,000) | (600) | (600) | (612) | (630) | (645) |
| 1718-0187 ASSET MANAGEMENT - TREES | - | - | - | - | - | - | - |
| 1718-0201 ROTARY PARK PLAYGROUND | - | (10,000) | - | - | - | - | - |
| 1718-0205 BERRIGAN APEX PARK - RLCIP | - | - | - | - | - | - | - |
| 1718-0207 TOCUMWAL BOAT RAMP IMPROVEMENTS | - | (7,537) | - | - | - | - | - |
| 1718-0212 FORESHORE RESTORATION WORKS | - | - | - | - | - | - | - |

| Job / GL and Description | 2014-15 ORIGINAL BUDGET. | REVISED DEC 14-15 BUDGET. | 2015/16 BUDGET FORECAST. | 2016/17 BUDGET FORECAST. | 2017/18 BUDGET FORECAST. | 2018/19 BUDGET FORECAST. | 2019/20 BUDGET FORECAST. |
|--|--------------------------------|---------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|
| GRAND TOTAL | 1,480,668 | 96,482 | 39,996 | 3,763 | 1,151 | 205,751 | 719,357 |
| 1718-0213 FLAG POLES TOWN ENTRIES | - | - | - | - | - | - | - |
| 1718-0215 FINLEY SKATE PARK | - | (935) | - | - | - | - | - |
| 1718-0220 TOCUMWAL SKATE PARK | - | (935) | - | - | - | - | - |
| 1718-0225 BGA BOTANICAL GARDENS TOILETS | - | (100,000) | - | - | - | - | - |
| 1719-0584 BEAUTIFICATION OF DEAN ST ROUNDABOUT | - | (96,762) | - | - | - | - | - |
| 1917-0640 TOCUMWAL WALKWAYS | - | (8,338) | - | - | - | - | - |
| 6500-2500 RECREATION RESERVES PLANT & EQUIPMENT DEPCN | (3,800) | (3,800) | (3,900) | (4,000) | (4,120) | (4,244) | (4,371) |
| 6500-2502 RECREATION RESERVES OTHER STRUCTURES DEPCN | (9,200) | (9,200) | (9,500) | (9,800) | (10,094) | (10,397) | (10,709) |
| 6500-2518 RECREATION RESERVES BUILDINGS DEPCN | (231,200) | (231,200) | (238,100) | (245,200) | (252,556) | (260,133) | (267,937) |
| 6600-2500 PARKS & GARDENS DEPCN | (38,700) | (38,700) | (39,900) | (41,100) | (42,333) | (43,603) | (44,911) |
| 6600-2518 PARKS & GARDENS DEPCN | (2,900) | (2,900) | (3,000) | (3,100) | (3,193) | (3,289) | (3,387) |
| PARKSCAPEXP PARKS AND RECREATION AREAS CAPITAL EXPENDITURE | (100,000) | - | (50,000) | (50,000) | - | - | - |
| RECRESERVECAPEXP RECREATION RESERVES CAPITAL EXPENDITURE | - | - | - | - | - | - | - |
| 1717-0229 BGN REC RES NETBALL COURTS | - | - | - | - | - | - | - |
| RECREATION REVENUE | 500 | 526,000 | 500 | 500 | 513 | 525 | 538 |
| RECREATION | 500 | 526,000 | 500 | 500 | 513 | 525 | 538 |
| 6500-1315 TOCUMWAL FOOTBALL NETBALL CLUB LEASE | 500 | 500 | 500 | 500 | 513 | 525 | 538 |
| 6500-1500 RECREATION RESERVE - SUNDRY REVENUE | - | - | - | - | - | - | - |
| 6500-1949 BGA REC RESERVE PROJECT CONTRIBUTION | - | - | - | - | - | - | - |
| 6500-1950 RECREATION RESERVE GRANTS | - | - | - | - | - | - | - |
| 6500-1956 TOC REC RESERVE DRAINAGE -COMMITTEE CONTRIBUTION | - | - | - | - | - | - | - |
| 6500-1957 FINLEY RECREATION RESERVE PROJECT CONTRIBUTIONS | - | 173,000 | - | - | - | - | - |
| 6500-1958 FINLEY RECREATION RESERVE PROJECT GRANT | - | 300,000 | - | - | - | - | - |
| 6500-1960 BGA REC RES PROJECT CONTRIB | - | - | - | - | - | - | - |
| 6500-1961 BGA REC RES PROJECT IN-KIND | - | - | - | - | - | - | - |
| 6500-1962 FIN REC RESERVE CROWN LANDS GRANT | - | - | - | - | - | - | - |
| 6500-1963 FINLEY SHOWGROUND PRMF GRANT | - | 27,500 | - | - | - | - | - |
| 6500-1965 BGN SPORTS GROUND DEMO & NEW SHED | - | 25,000 | - | - | - | - | - |
| 6600-1501 SECT.94 PUBLIC OPEN SPACE BAROOGA | - | - | - | - | - | - | - |
| 6600-1502 SECT.94 PUBLIC OPEN SPACE BERRIGAN | - | - | - | - | - | - | - |
| 6600-1503 SECT.94 PUBLIC OPEN SPACE FINLEY | - | - | - | - | - | - | - |
| 6600-1504 SECT.94 PUBLIC OPEN SPACE TOCUMWAL | - | - | - | - | - | - | - |
| 6600-1505 SECT 94 PUBLIC OPEN SPACE RES TRN | - | - | - | - | - | - | - |
| 6600-1821 USER CHARGES - TOC FORESHORE RES | - | - | - | - | - | - | - |
| 6600-1956 NSW MARITIME GRANT- TOCUMWAL BOAT RAMP | - | - | - | - | - | - | - |

| Job / GL and Description | 2014-15 ORIGINAL BUDGET. | REVISED DEC 14-15 BUDGET. | 2015/16 BUDGET FORECAST. | 2016/17 BUDGET FORECAST. | 2017/18 BUDGET FORECAST. | 2018/19 BUDGET FORECAST. | 2019/20 BUDGET FORECAST. |
|---|--------------------------------|---------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|
| GRAND TOTAL | 1,480,668 | 96,482 | 39,996 | 3,763 | 1,151 | 205,751 | 719,357 |
| 6600-1958 MURRAY CMA GRANT - KELLY ST RESERVE | - | - | - | - | - | - | - |
| 6600-1959 NSW MARITIME GRANT- TOCUMWAL FORESHORE RESTORATION | - | - | - | - | - | - | - |
| 6600-1960 FORESHORE COMMITTEE- TOCUMWAL FORESHORE RESTORATION | - | - | - | - | - | - | - |
| 6600-1961 FINLEY LAKE GRANT | - | - | - | - | - | - | - |
| PARKSCAPINC PARKS AND RECREATION AREAS CAPITAL INCOME | - | - | - | - | - | - | - |
| RECRESERVECAPINC RECREATION RESERVES CAPITAL INCOME | - | - | - | - | - | - | - |
| | (783,885) | (583,862) | (760,035) | (780,235) | (750,713) | (771,769) | (793,418) |
| SWIMMING POOL EXPENSE | (347,280) | (397,480) | (360,350) | (392,780) | (379,814) | (374,307) | (383,966) |
| SWIMMING POOL | (347,280) | (397,480) | (360,350) | (392,780) | (379,814) | (374,307) | (383,966) |
| 1716-0105 SWIMMING POOL GRANTS - BGN | (40,400) | (40,600) | (31,400) | (31,400) | (31,400) | (31,400) | (31,400) |
| 1716-0107 SWIMMING POOL GRANTS - FIN | (35,600) | (35,600) | (35,600) | (35,600) | (35,600) | (39,253) | (40,431) |
| 1716-0109 SWIMMING POOL GRANTS - TOC | (31,400) | (31,400) | (31,400) | (31,400) | (31,400) | (35,010) | (36,060) |
| 1716-0114 BERRIGAN POOL LIFEGUARDS PAYS | (21,569) | (21,569) | (27,237) | (23,050) | (23,742) | (24,454) | (25,187) |
| 1716-0115 BER SWIMMING POOL OPERATE EXP. | (25,000) | (25,000) | (25,000) | (26,000) | (26,650) | (27,316) | (27,999) |
| 1716-0116 BER SWIMMING POOL INSURANCE | (1,080) | (1,080) | (1,120) | (1,160) | (1,195) | (1,231) | (1,268) |
| 1716-0117 FIN SWIMMING POOL OPERATE EXP. | (25,000) | (25,000) | (25,000) | (26,000) | (26,650) | (27,316) | (27,999) |
| 1716-0118 FINLEY POOL LIFEGUARDS PAYS | (28,762) | (28,762) | (36,326) | (30,740) | (31,662) | (32,612) | (33,590) |
| 1716-0119 TOC SWIMMING POOL OPERATE EXP. | (16,000) | (16,000) | (16,000) | (17,000) | (17,425) | (17,861) | (18,307) |
| 1716-0120 FIN SWIMMING POOL INSURANCE | (830) | (830) | (860) | (890) | (917) | (944) | (973) |
| 1716-0121 TOCUMWAL POOL LIFEGUARDS PAYS | (21,569) | (21,569) | (27,237) | (23,050) | (23,742) | (24,454) | (25,187) |
| 1716-0122 POOL LIFEGUARD UNIFORMS/ROSTER | (3,000) | (3,000) | (3,000) | (3,500) | (3,605) | (3,713) | (3,825) |
| 1716-0123 TOC POOL INSURANCE | (450) | (450) | (470) | (490) | (505) | (520) | (535) |
| 1716-0135 SWIMMING POOL BLDG MTCE - BGN | (5,000) | (5,000) | (5,000) | (5,000) | (5,125) | (5,253) | (5,384) |
| 1716-0137 SWIMMING POOL BLDG MTCE - FINL | (5,000) | (5,000) | (5,000) | (5,000) | (5,125) | (5,253) | (5,384) |
| 1716-0139 SWIMMING POOL BLDG MTCE - TOCU | (5,000) | (5,000) | (5,000) | (5,000) | (5,125) | (5,253) | (5,386) |
| 1716-0150 SWIMMING POOLS - RISK M'MENT | - | - | - | - | - | - | - |
| 1716-0155 POOL WATER TREATMENT EXPENSES | (33,100) | (33,100) | (34,300) | (35,500) | (36,386) | (37,297) | (38,230) |
| 1716-0156 SUPERVISOR SALARY | (17,220) | (17,220) | (18,200) | (18,800) | (19,364) | (19,945) | (20,543) |
| 1716-0505 SWIMMING POOL CAPITAL - BERRIG | - | - | - | - | - | - | - |
| 1716-0510 SWIMMING POOL CAPITAL - FINLEY | - | (10,000) | - | - | - | - | - |
| 1716-0515 SWIMMING POOL CAPITAL - TOCUMWAL | - | (40,000) | - | - | - | - | - |
| 6400-2500 SWIMMING POOL OTHER STRUCUTURES DEPCN | (19,800) | (19,800) | (20,400) | (21,000) | (21,630) | (22,279) | (22,947) |
| 6400-2504 SWIMMING POOL BUILDINGS DEPCN | (11,500) | (11,500) | (11,800) | (12,200) | (12,566) | (12,943) | (13,331) |

| Job / GL and Description | 2014-15 ORIGINAL BUDGET. | REVISED DEC 14-15 BUDGET. | 2015/16 BUDGET FORECAST. | 2016/17 BUDGET FORECAST. | 2017/18 BUDGET FORECAST. | 2018/19 BUDGET FORECAST. | 2019/20 BUDGET FORECAST. |
|--|--------------------------------|---------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|
| GRAND TOTAL | 1,480,668 | 96,482 | 39,996 | 3,763 | 1,151 | 205,751 | 719,357 |
| POOLCAPEXP SWIMMING POOLS CAPITAL EXPENDITURE | - | - | - | (40,000) | (20,000) | - | - |
| SWIMMING POOL REVENUE | 138,070 | 138,070 | 156,800 | 145,840 | 149,871 | 154,013 | 158,269 |
| SWIMMING POOL | 138,070 | 138,070 | 156,800 | 145,840 | 149,871 | 154,013 | 158,269 |
| 6400-1828 USER CHARGES - SWIMMING POOLS | 66,000 | 66,000 | 66,000 | 69,000 | 70,725 | 72,493 | 74,305 |
| 6400-1829 RECOVERIES FOR LIFEGUARDS | 72,070 | 72,070 | 90,800 | 76,840 | 79,146 | 81,520 | 83,964 |
| 6400-1950 SWIMMING POOL GRANT RLCIP Rd 3 | - | - | - | - | - | - | - |
| POOLCAPINC SWIMMING POOLS CAPITAL INCOME | - | - | - | - | - | - | - |
| | (209,210) | (259,410) | (203,550) | (246,940) | (229,943) | (220,294) | (225,697) |
| QUARRIES & PITS EXPENSE | (67,500) | (78,750) | (90,000) | (90,000) | (92,250) | (94,556) | (96,920) |
| QUARRIES & PITS | (67,500) | (78,750) | (90,000) | (90,000) | (92,250) | (94,556) | (96,920) |
| 1812-0105 PINE LODGE PIT OPERATING EXPEN | (65,500) | (76,750) | (87,900) | (87,800) | (89,984) | (92,223) | (94,516) |
| 1812-0106 RATCLIFFS PIT FENCING | - | - | - | - | - | - | - |
| 1812-0110 PEPPERTREE RD PIT RESTORATION | - | - | - | - | - | - | - |
| 6920-2505 QUARRIES & PIT REMEDIATION - DEPCN | (2,000) | (2,000) | (2,100) | (2,200) | (2,266) | (2,333) | (2,404) |
| 6920-2508 QUARRIES - DEPCN | - | - | - | - | - | - | - |
| QUARRIES & PITS REVENUE | 90,000 | 78,750 | 90,000 | 90,000 | 92,250 | 94,556 | 96,920 |
| QUARRIES & PITS | 90,000 | 78,750 | 90,000 | 90,000 | 92,250 | 94,556 | 96,920 |
| 6920-1500 PINE LODGE PIT REVENUE | 90,000 | 78,750 | 90,000 | 90,000 | 92,250 | 94,556 | 96,920 |
| 6920-1505 PINE LODGE PIT REVENUE CONTRA | - | - | - | - | - | - | - |
| 6920-1510 OTHER GRAVEL PITS REVENUE | - | - | - | - | - | - | - |
| | 22,500 | - | - | - | - | - | - |
| SHIRE ROADS EXPENSE | (8,106,841) | (9,503,786) | (10,787,579) | (7,960,990) | (8,085,458) | (8,296,719) | (7,950,321) |
| SHIRE ROADS | (8,106,841) | (9,503,786) | (10,787,579) | (7,960,990) | (8,085,458) | (8,296,719) | (7,950,321) |
| 0011-0000 RURAL SEALED ROADS - MAINTENANCE | (320,400) | (320,400) | (309,468) | (318,800) | (326,770) | (334,939) | (343,313) |
| 0013-0000 RURAL UNSEALED ROADS - MAINTENANCE | (610,320) | (610,320) | (503,186) | (518,300) | (531,258) | (544,539) | (558,152) |
| 0021-0000 OTHER URBAN SEALED ROADS - MAINTENANCE | (487,200) | (487,200) | (523,000) | (541,200) | (554,730) | (568,598) | (582,813) |
| 0023-0000 OTHER URBAN UNSEALED ROADS - MAINTENANCE | (46,000) | (46,000) | (61,000) | (63,000) | (64,575) | (66,189) | (67,844) |
| 1414-0105 STREET & GUTTER CLEANING | (175,250) | (175,250) | (160,700) | (166,300) | (170,458) | (174,719) | (179,087) |

| | | | 2014-15 | REVISED DEC | 2015/16 | 2016/17 | 2017/18 | 2018/19 | 2019/20 |
|--------------------------|--|--|-----------|-------------|-----------|-----------|-----------|-----------|-----------|
| Job / GL and Description | | | ORIGINAL | 14-15 | BUDGET | BUDGET | BUDGET | BUDGET | BUDGET |
| | | | BUDGET. | BUDGET. | FORECAST. | FORECAST. | FORECAST. | FORECAST. | FORECAST. |
| GRAND TOTAL | | | 1,480,668 | 96,482 | 39,996 | 3,763 | 1,151 | 205,751 | 719,357 |
| 1414-0110 | RUBBISH COLLECTION BEACH AREAS | | (40,000) | (40,000) | (32,100) | (33,300) | (34,133) | (34,986) | (35,860) |
| 1910-0100 | TOWN ENTRANCE DESIGN | | - | (298,066) | - | - | - | - | - |
| 1910-0201 | URBAN ROADS - STORM EMERGENCY | | - | - | - | - | - | - | - |
| 1910-0204 | URBAN CONSTRUCTION SUBJECT TO AMP | | - | - | - | - | - | - | - |
| 1910-0257 | RESEAL STEWART STREET | | - | - | - | - | - | - | - |
| 1910-0285 | WALTER ST - SH20 TO WHITE | | - | - | - | - | - | - | - |
| 1910-0287 | DENISON ST-JERILDERIE NTH TO B | | - | - | - | - | - | - | - |
| 1910-0288 | FINLEY ST - MURRAY TO END | | - | (1,286) | - | - | - | - | - |
| 1910-0289 | MORRIS ST -DENILIKUIN TO ADAMS | | - | - | - | - | - | - | - |
| 1910-0290 | TOWNSCAPE - PARKING LANES | | - | - | - | - | - | - | - |
| 1910-0296 | MCALLISTER ST - WARMATTA ST TO HEADFORD ST | | - | - | - | - | - | - | - |
| 1910-0309 | TOWNSEND ST | | - | - | - | - | - | - | - |
| 1910-0310 | WALTER ST | | - | - | - | - | - | - | - |
| 1910-0311 | RESEAL BAROOGA ST | | - | - | - | - | - | - | - |
| 1910-0312 | RESEAL DENILIKUIN ST | | - | (5,775) | - | - | - | - | - |
| 1910-0316 | DENISON ST | | - | - | - | - | - | - | - |
| 1910-0317 | RESEAL FINLEY ST | | - | - | - | - | - | - | - |
| 1910-0321 | RESEAL HOWARD ST 0-162 | | - | - | - | - | - | - | - |
| 1910-0322 | RESEAL KARJEN CRT | | - | - | - | - | - | - | - |
| 1910-0323 | RESEAL KEAMY CRT | | - | - | - | - | - | - | - |
| 1910-0324 | RESEAL ORANGE GROVE | | - | - | - | - | - | - | - |
| 1910-0325 | RESEAL HOWARD ST 162-367 | | - | - | - | - | - | - | - |
| 1910-0326 | RESEAL VERMONT ST | | - | - | - | - | - | - | - |
| 1910-0327 | RESEAL BURKINSHAW ST | | - | (3,146) | - | - | - | - | - |
| 1910-0328 | RESEAL KAMAROOKA ST | | - | - | - | - | - | - | - |
| 1910-0329 | RESEAL HOWARD ST | | - | - | - | - | - | - | - |
| 1910-0330 | RESEAL BAROOGA ST 506-777 | | - | - | - | - | - | - | - |
| 1910-0331 | RESEAL JERILDERIE ST 315-466 | | - | - | - | - | - | - | - |
| 1910-0332 | RESEAL JERILDERIE ST 466-529 | | - | - | - | - | - | - | - |
| 1910-0333 | RESEAL JERILDERIE ST 529-580 | | - | - | - | - | - | - | - |
| 1910-0334 | RESEAL CHANTER ST | | - | - | - | - | - | - | - |
| 1910-0335 | RESEAL MARY ST | | - | - | - | - | - | - | - |
| 1910-0336 | RESEAL OSBORNE ST 926-980 | | - | (24,257) | - | - | - | - | - |
| 1910-0337 | RESEAL OSBORNE ST 980-1028 | | - | - | - | - | - | - | - |
| 1910-0338 | RESEAL MURRAY ST - SERVICE RD TO SWIM POOL | | - | (14,040) | - | - | - | - | - |
| 1910-0339 | RESEAL ANDERSON ST | | - | - | - | - | - | - | - |

| | | | 2014-15 | REVISED DEC | 2015/16 | 2016/17 | 2017/18 | 2018/19 | 2019/20 |
|--------------------------|---|--|-----------|-------------|-----------|-----------|-----------|-----------|-----------|
| Job / GL and Description | | | ORIGINAL | 14-15 | BUDGET | BUDGET | BUDGET | BUDGET | BUDGET |
| GRAND TOTAL | | | BUDGET. | BUDGET. | FORECAST. | FORECAST. | FORECAST. | FORECAST. | FORECAST. |
| | | | 1,480,668 | 96,482 | 39,996 | 3,763 | 1,151 | 205,751 | 719,357 |
| 1910-0340 | RESEAL TONGS ST | | - | - | - | - | - | - | - |
| 1910-0341 | RESEAL TUPPAL ST | | - | (3,850) | - | - | - | - | - |
| 1910-0342 | RESEAL WOLLAMAI ST | | - | (19,198) | - | - | - | - | - |
| 1910-0343 | RESEAL SUGDEN ST | | - | - | - | - | - | - | - |
| 1910-0344 | RESEAL ATHOL WHITE | | - | - | - | - | - | - | - |
| 1910-0345 | RESEAL EMILY ST 0-79 | | - | - | - | - | - | - | - |
| 1910-0346 | RESEAL EMILY ST 79-149 | | - | - | - | - | - | - | - |
| 1910-0347 | RESEAL EMILY 273-417 | | - | - | - | - | - | - | - |
| 1910-0348 | R/S BANKER ST 262-536 | | - | (8,877) | - | - | - | - | - |
| 1910-0349 | R/S KAMAROOKA ST 0-400 | | - | - | - | - | - | - | - |
| 1910-0350 | R/S WILLIAM ST 155 - 321 | | - | - | - | - | - | - | - |
| 1910-0351 | R/S JERILDERIE ST 0-80 | | - | - | - | - | - | - | - |
| 1910-0352 | R/S HOWE ST 1707-1800 | | - | - | - | - | - | - | - |
| 1910-0353 | R/S HOWE ST 1563-1707 | | - | - | - | - | - | - | - |
| 1910-0354 | R/S HOWE ST 1124-1563 | | - | - | - | - | - | - | - |
| 1910-0355 | R/S HEADFORD ST 411-452 | | - | - | - | - | - | - | - |
| 1910-0356 | R/S McALLISTER ST 0-216 | | - | - | - | - | - | - | - |
| 1910-0357 | R/S McALLISTER ST 216-679 | | - | - | - | - | - | - | - |
| 1910-0358 | R/S TOWNSEND ST 0-166 | | - | - | - | - | - | - | - |
| 1910-0359 | R/S TOWNSEND ST 166 - 414 | | - | - | - | - | - | - | - |
| 1910-0360 | R/S OSBORNE ST 0-256 | | - | - | - | - | - | - | - |
| 1910-0361 | R/S OSBORNE ST 340-600 | | - | - | - | - | - | - | - |
| 1910-0362 | R/S MORRIS ST 0-143 | | - | - | - | - | - | - | - |
| 1910-0363 | R/S MORRIS ST 143-430 | | - | - | - | - | - | - | - |
| 1910-0364 | R/S HILL ST 0- 70 | | - | (2,268) | - | - | - | - | - |
| 1910-0365 | R/S HILL ST 70-392 | | - | (7,245) | - | - | - | - | - |
| 1910-0366 | R/S HILL ST 392-492 | | - | (3,300) | - | - | - | - | - |
| 1910-0367 | R/S RILEY CRT 0-105 | | - | - | - | - | - | - | - |
| 1910-0368 | R/S ROBERT FULLER CRT 0-78 | | - | - | - | - | - | - | - |
| 1910-0369 | R/S DAVIS ST - COBRAM TO MOMAL | | - | - | - | - | - | - | - |
| 1910-0370 | R/S HUGHES ST - NANGUNIA COLLI | | - | - | - | - | - | - | - |
| 1910-0371 | R/S VICTORIA AVE - BUCHANANS | | - | - | - | - | - | - | - |
| 1910-0372 | RESEAL BURKINSHAW ST 121-246 | | - | (4,750) | - | - | - | - | - |
| 1910-0542 | BUCHANANS RD-WIRUNA TO HUGHES | | - | - | - | - | - | - | - |
| 1910-0543 | Buchanans Rd-Gunnamara-Wiruna | | - | - | - | - | - | - | - |
| 1910-0544 | BENT ST - END OF SEAL TO BAROOGA ST NTH | | - | - | - | - | - | - | - |

| | | | 2014-15 | REVISED DEC | 2015/16 | 2016/17 | 2017/18 | 2018/19 | 2019/20 |
|--------------------------|--|--|-----------|-------------|-----------|-----------|-----------|-----------|-----------|
| Job / GL and Description | | | ORIGINAL | 14-15 | BUDGET | BUDGET | BUDGET | BUDGET | BUDGET |
| GRAND TOTAL | | | BUDGET. | BUDGET. | FORECAST. | FORECAST. | FORECAST. | FORECAST. | FORECAST. |
| | | | 1,480,668 | 96,482 | 39,996 | 3,763 | 1,151 | 205,751 | 719,357 |
| 1910-0545 | WOLLAMAI ST - MURRAY TO RAILWAY | | - | - | - | - | - | - | - |
| 1910-0552 | HARRIS ST-FLYNN ST- HAYES ST | | - | - | - | - | - | - | - |
| 1910-0553 | LANE 961-BRUTON ST-BAROOGA NTH | | - | - | - | - | - | - | - |
| 1910-0554 | CHANTER ST- RAILWAY TO JERSEY | | - | - | - | - | - | - | - |
| 1910-0623 | RESEAL WIRUNA ST 102-560 | | - | (24,732) | - | - | - | - | - |
| 1910-0701 | FINLEY ENDEAVOUR ST CAR PARK | | - | (28,977) | - | - | - | - | - |
| 1910-0706 | WILLIAM ST - HAMPDEN ST TO EAS | | - | - | - | - | - | - | - |
| 1910-0710 | DENI ST-CHARLOTTE TO HANNAH | | - | - | - | - | - | - | - |
| 1910-0721 | RESEAL MEMORIAL PL 21-81 | | - | (7,000) | - | - | - | - | - |
| 1910-0722 | RESEAL MEMORIAL PL 0-23 | | - | (2,270) | - | - | - | - | - |
| 1910-0723 | CHARLOTTE ST - NTH OF BAROOGA | | - | - | - | - | - | - | - |
| 1910-0725 | TUPPAL ST - MORRIS TO TOWN BEA | | - | (3,850) | - | - | - | - | - |
| 1910-0727 | MOMALONG STREET BERRIGAN | | - | (16,240) | - | - | - | - | - |
| 1910-0730 | DENILIKUIN RD - NTH SIDE SHOUL | | - | - | - | - | - | - | - |
| 1910-0736 | DENILIKUIN ST-BARKER TO CHARLO | | - | - | - | - | - | - | - |
| 1910-0737 | VERMONT ST, HUGHES ST,NANGUNIA ST INTERSECTION | | - | - | - | - | - | - | - |
| 1910-0739 | STABILISE GEORGE ST -DEAN TO MURRAY ST | | - | - | - | - | - | - | - |
| 1910-0810 | KELLY ST - JERILDERIE TO SHORT | | - | - | - | - | - | - | - |
| 1910-0813 | COBRAM ST - WHITE ST TO KELLY ST | | - | - | - | - | - | - | - |
| 1910-0822 | MURRAY ST - HEADFORD TO OSBORNE (TP) | | - | - | - | - | - | - | - |
| 1910-0823 | DAVIS ST ROADWORKS | | - | - | - | - | - | - | - |
| 1910-0824 | BALDWIN CRT RESEAL | | - | - | - | - | - | - | - |
| 1910-0825 | RESEAL MURRAY HUT DR 0-125 | | - | (4,560) | - | - | - | - | - |
| 1910-0833 | RESEAL WELLS ST 442-832 | | - | (17,216) | - | - | - | - | - |
| 1910-0834 | RESEAL HENNESSEY ST 285-444 | | - | (5,342) | - | - | - | - | - |
| 1910-0835 | RESEAL HENNESSEY ST 444-1087 | | - | (13,374) | - | - | - | - | - |
| 1911-0100 | RURAL ROADS | | - | - | - | - | - | - | - |
| 1911-0135 | RESEAL CHINAMANS RD | | - | (124,684) | - | - | - | - | - |
| 1911-0150 | LGSA - ROADSIDE VEGETATION PROJECT | | - | (19,270) | - | - | - | - | - |
| 1911-0156 | RESEAL VARIOUS INTERSECTIONS A | | - | (35,000) | - | - | - | - | - |
| 1911-0159 | RESEAL KELLYS RD | | - | (4,977) | - | - | - | - | - |
| 1911-0205 | RESEAL HUGHES ST - BUCHANANS TO MR550 | | - | - | - | - | - | - | - |
| 1911-0206 | RESEAL SILO RD - CNR TO 409M NTH | | - | - | - | - | - | - | - |
| 1911-0206 | RESEAL TUPPAL RD - 180-260 | | - | - | - | - | - | - | - |
| 1911-0208 | RESEAL SILO RD - 2629NTH OF TUPPAL RD TO CNR | | - | - | - | - | - | - | - |
| 1911-0209 | RESEAL BARNES RD | | - | (27,103) | - | - | - | - | - |

| Job / GL and Description | 2014-15 ORIGINAL BUDGET. | REVISED DEC 14-15 BUDGET. | 2015/16 BUDGET FORECAST. | 2016/17 BUDGET FORECAST. | 2017/18 BUDGET FORECAST. | 2018/19 BUDGET FORECAST. | 2019/20 BUDGET FORECAST. |
|--|--------------------------------|---------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|
| GRAND TOTAL | 1,480,668 | 96,482 | 39,996 | 3,763 | 1,151 | 205,751 | 719,357 |
| 1911-0210 RESEAL STRATHVALE RD - 0-298 | - | - | - | - | - | - | - |
| 1911-0211 RESEAL PEPPERTREE RD - 0-213 | - | - | - | - | - | - | - |
| 1911-0212 RESEAL PEPPERTREE RD - 213-426 | - | - | - | - | - | - | - |
| 1911-0213 RESEAL SEPPELTS RD 0-60 | - | - | - | - | - | - | - |
| 1911-0214 RESEAL BURMA RD - 2243-2643 | - | - | - | - | - | - | - |
| 1911-0215 RESEAL BACK BGA RD 550M TO 694M NTH | - | - | - | - | - | - | - |
| 1911-0216 RESEAL BACK BGA RD 100M NTH COLDWELLS RD | - | - | - | - | - | - | - |
| 1911-0217 RESEAL COLDWELLS RD 6615-6830 | - | - | - | - | - | - | - |
| 1911-0218 RESEAL WOOLSHED RD 17950-18059 | - | (154,193) | - | - | - | - | - |
| 1911-0219 RESEAL WOOLSHED RD 6877-7362 | - | - | - | - | - | - | - |
| 1911-0220 RESEAL CASEYS RD - 4272-4596 | - | - | - | - | - | - | - |
| 1911-0221 RESEAL BACK BAROOGA RD - 964-1465 | - | - | - | - | - | - | - |
| 1911-0222 RESEAL CASEYS RD - 4272-4596 | - | - | - | - | - | - | - |
| 1911-0223 RESEAL COBRAM RD MR363 TO 497M NTH | - | (24,465) | - | - | - | - | - |
| 1911-0224 R/S RACECOURSE RD 5669-7322 | - | - | - | - | - | - | - |
| 1911-0225 R/S LOWER RIVER RD 2277-6818 | - | (8,661) | - | - | - | - | - |
| 1911-0226 R/S COLDWELLS RD 4965-5395 | - | - | - | - | - | - | - |
| 1911-0227 R/S WOOLDSHED RD 4801-4956 | - | - | - | - | - | - | - |
| 1911-0228 R/S LARKINS RD 0-1780 | - | (23,058) | - | - | - | - | - |
| 1911-0229 R/S LARKINS RD 3300-4859 | - | - | - | - | - | - | - |
| 1911-0230 R/S LARKINS RD 4859-5417 | - | - | - | - | - | - | - |
| 1911-0241 RESEAL BURMA RD TOC | - | (16,519) | - | - | - | - | - |
| 1911-0275 HUGHES ST - BUCHANANS TO MR550 | - | (150,000) | - | - | - | - | - |
| 1911-0285 WOODSTOCK - VARIOUS | - | - | - | - | - | - | - |
| 1911-0287 FULLERS - HWY TO 2920 EAST | - | - | - | - | - | - | - |
| 1911-0288 RESEAL THE ROCKS RD - 3274-4084 | - | - | - | - | - | - | - |
| 1911-0299 REPLACEMENT OF BUTT ENDED PIPES ON RURAL ROADS | - | (66,707) | - | - | - | - | - |
| 1911-0300 PLUMPTONS ROAD | - | - | - | - | - | - | - |
| 1911-0302 WOOLSHED ROAD | - | - | - | - | - | - | - |
| 1911-0306 WOODSTOCK ROAD | - | (17,865) | - | - | - | - | - |
| 1911-0551 YARRAWONGA RD 6190 TO 8230 | - | - | - | - | - | - | - |
| 1911-0560 COLDWELLS ROAD | - | - | - | - | - | - | - |
| 1911-0561 RACECOURSE RD TOCUMWAL | - | - | - | - | - | - | - |
| 1911-0562 ROAD REALIGNMENT WOOLSHED RD | - | - | - | - | - | - | - |
| 1911-0564 WOOLSHED RD -OLD TOCUMWAL BERRIGAN RD | - | - | - | - | - | - | - |
| 1911-0565 BROUGHANS RD -SH17 TO DALES RD | - | - | - | - | - | - | - |

| Job / GL and Description | 2014-15 ORIGINAL BUDGET. | REVISED DEC 14-15 BUDGET. | 2015/16 BUDGET FORECAST. | 2016/17 BUDGET FORECAST. | 2017/18 BUDGET FORECAST. | 2018/19 BUDGET FORECAST. | 2019/20 BUDGET FORECAST. |
|---|--------------------------------|---------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|
| GRAND TOTAL | 1,480,668 | 96,482 | 39,996 | 3,763 | 1,151 | 205,751 | 719,357 |
| 1911-0566 TUPPAL RD - CURVES | - | - | - | - | - | - | - |
| 1911-0570 FULLERS RD - WOOLSHED RD TO 3.4LM WEST | - | - | - | - | - | - | - |
| 1911-0571 YARRAWONGA ROAD-CRAIGS RD | - | - | - | - | - | - | - |
| 1911-0572 THE ROCKS RD - WEST OF PATCH | - | - | - | - | - | - | - |
| 1911-0573 THE ROCKS RD - EAST OF PATCH | - | - | - | - | - | - | - |
| 1911-0575 OLD ADCOCKS RD - BROWNS TO THE ROCKS | - | - | - | - | - | - | - |
| 1911-0578 BABBINGTONS RD - SEALED SEC. TO MARION DR | - | - | - | - | - | - | - |
| 1911-0579 WOOLSHED RD - 125M STH FULLERS TO 1018M STH | - | - | - | - | - | - | - |
| 1911-0582 WOOLSHED RD - GODDENS TO MELROSE | - | - | - | - | - | - | - |
| 1911-0585 WOODSTOCK RD-190M EAST BAILEYS | - | - | - | - | - | - | - |
| 1912-0061 R/S EDGECOMB RD | - | - | - | - | - | - | - |
| 1912-0071 RESHEET SULLIVANS RD CRUICKSHA | - | - | - | - | - | - | - |
| 1912-0072 R/S CRUICKSHANKS RD | - | (17,629) | - | - | - | - | - |
| 1912-0076 RESHEET COXONS RD - PYLES NTH | - | (48,782) | - | - | - | - | - |
| 1912-0081 RESEAL ST LEONS RD SH17 EAST | - | (53,302) | - | - | - | - | - |
| 1912-0121 FIRE BREAKS - RURAL UNSEALED R | - | - | - | - | - | - | - |
| 1912-0139 RESHEET WARATAH RD SH20 to PYL | - | - | - | - | - | - | - |
| 1912-0157 RESHEET FEGANS RD SH20 RENOLYD | - | - | - | - | - | - | - |
| 1912-0158 RESHEET RENOLYDSONS RD WARAT | - | (56,000) | - | - | - | - | - |
| 1912-0159 RESHEET DONALDSONS RD SH17 | - | (194,945) | - | - | - | - | - |
| 1912-0160 RESHEET THORBURNS RD ROCKS | - | (70,363) | - | - | - | - | - |
| 1912-0161 RESHEET TWARRA EST RD TO PEPPERT | - | (41,587) | - | - | - | - | - |
| 1912-0176 RURAL ADDRESSING EXPENSE | - | - | - | - | - | - | - |
| 1912-0177 R/S ADCOCKS RD -S BROWNS RD | - | - | - | - | - | - | - |
| 1912-0201 RURAL ROADS - STORM EMERGENCY | - | - | - | - | - | - | - |
| 1912-0230 HOGANS ROAD | - | - | - | - | - | - | - |
| 1912-0231 CLOSES ROAD | - | - | - | - | - | - | - |
| 1912-0232 KENNEDYS ROAD | - | - | - | - | - | - | - |
| 1912-0233 VICTORIA PARK ROAD | - | - | - | - | - | - | - |
| 1912-0235 NOLANS ROAD | - | - | - | - | - | - | - |
| 1912-0236 MIECHELS ROAD | - | - | - | - | - | - | - |
| 1912-0237 R/S MILLS RD 0-2000 | - | - | - | - | - | - | - |
| 1912-0238 WILTONS ROAD | - | - | - | - | - | - | - |
| 1912-0239 YUBA ROAD | - | - | - | - | - | - | - |
| 1912-0240 R/S ROCKLIFFS RD 0-6520 | - | (116,000) | - | - | - | - | - |
| 1912-0250 OLD BERRIGAN ROAD - VICTORIA PARK TO END | - | - | - | - | - | - | - |

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|---|--------------------------------|---------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|
| GRAND TOTAL | 1,480,668 | 96,482 | 39,996 | 3,763 | 1,151 | 205,751 | 719,357 |
| 1912-0251 HAYFILED RD - MR564 TO OAKENFALL | - | - | - | - | - | - | - |
| 1912-0252 HAYFILED RD -EDGECOMBE TO OAKENFALL | - | - | - | - | - | - | - |
| 1912-0253 OLD TOC BER RD - SANDHILLS TO 2900M | - | - | - | - | - | - | - |
| 1912-0254 REYNOLDSON RD - WAITAWHILE TO 2250 EAST | - | - | - | - | - | - | - |
| 1912-0255 SPRINGFIELD RD - STH COREE TO 1410M EAST | - | - | - | - | - | - | - |
| 1912-0256 DUNCANS RD - STH COREE TO 1200 EAST | - | - | - | - | - | - | - |
| 1912-0257 MCCALLUMS RD - PINELODGE TO 1310 STH | - | - | - | - | - | - | - |
| 1912-0258 BACK BAROOGA RD - OLD COBRAM TO FUZZARD | - | - | - | - | - | - | - |
| 1912-0259 WITHERS ROAD - CATTLE YARDS TO 2300M NTH WEST | - | - | - | - | - | - | - |
| 1912-0260 WILTONS ROAD - BRUCE GATEWAY TO 610M NTH | - | - | - | - | - | - | - |
| 1912-0261 WILTONS ROAD - 1290M TO MR550 | - | - | - | - | - | - | - |
| 1912-0262 R/S AUBURN - WOODSTOCK TO 990M | - | - | - | - | - | - | - |
| 1912-0263 R/S AUBURN - NARROW PLAIN TO | - | - | - | - | - | - | - |
| 1913-0543 BUCHANANS RD - GUNNAMARA WIRUN | - | (44,000) | - | - | - | - | - |
| 1913-0544 BENT ST - END SEAL TO BAROOGA | - | (20,000) | - | - | - | - | - |
| 1913-0552 HARRIS ST - FLYNN ST HAYES ST | - | (25,000) | - | - | - | - | - |
| 1913-0554 CHANTER ST - RAILWAY TO JERSEY | - | (50,000) | - | - | - | - | - |
| 1913-0801 KELLY ST - SHORT ST TO EMILY | - | (11,590) | - | - | - | - | - |
| 1913-0820 DENISON ST - WOLLAMAI TO WARMA | - | (227,202) | - | - | - | - | - |
| 1913-0822 MURRAY ST - HEADFORD TO OSBOUR | - | (50,000) | - | - | - | - | - |
| 1914-0563 TUPPAL RD - SH17 TO RAILWAY | - | (100,000) | - | - | - | - | - |
| 1914-0567 BROUGHANS RD -1900M-3200M EAST | - | (211,685) | - | - | - | - | - |
| 1914-0576 BROWNS RD - SH17 TO OLD ADCOCK | - | (10,595) | - | - | - | - | - |
| 1914-0577 THORNBURNS RD-MR550 TO MARION | - | (4,844) | - | - | - | - | - |
| 1914-0580 STH COREE RD-DUNCANS RD | - | (6,606) | - | - | - | - | - |
| 1914-0581 WOODSTOCK RD-DENISON | - | - | - | - | - | - | - |
| 1914-0584 BROUGHANS RD - 3500M to 5500M | - | (285,429) | - | - | - | - | - |
| 1914-0585 WOODSTOCK RD - 4.7 to 7.7KM | - | (375,000) | - | - | - | - | - |
| 1914-0586 HUGHES ST -BUCHANAN RD - MR550 | - | (150,000) | - | - | - | - | - |
| 1914-0587 PLUMPTON RD - HOWE TO HUESTONS | - | (120,000) | - | - | - | - | - |
| 1915-0150 LGSA - ROADSIDE VEGETATION PRO | - | - | - | - | - | - | - |
| 1915-0176 RURAL ADDRESSING EXPENSE | - | (600) | - | - | - | - | - |
| 1915-0513 CLEARZONES - ROADSIDE HAZARD | - | (123,238) | - | - | - | - | - |
| 1916-0105 K&G MTCE & REPAIRS | (15,500) | (27,176) | (15,500) | (15,500) | (15,888) | (16,285) | (16,692) |
| 1916-0542 BUCHANANS RD - WIRUNA TO HUGHES | - | - | - | - | - | - | - |
| 1916-0543 Buchanans Rd- Gunnamara-Wiruna | - | (53,000) | - | - | - | - | - |

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|--|--------------------------------|---------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|
| GRAND TOTAL | 1,480,668 | 96,482 | 39,996 | 3,763 | 1,151 | 205,751 | 719,357 |
| 1916-0545 WOLLAMAI ST - MURRAY TO RAILWAY | - | - | - | - | - | - | - |
| 1916-0554 CHANTER ST-RAILWAY TO JERSEY | - | (30,000) | - | - | - | - | - |
| 1916-0640 WILLIAM ST - HAMPDEN TO EAST | - | - | - | - | - | - | - |
| 1916-0801 KELLY ST - SHORT ST TO EMILY ST | - | - | - | - | - | - | - |
| 1916-0820 DENISON ST - WOLLAMAI TO WARMATTA | - | (120,000) | - | - | - | - | - |
| 1916-0821 MURRAY ST - K&G, TREE PLANTING, CARPARKING | - | - | - | - | - | - | - |
| 1916-0822 MURRAY ST - HEADFORD TO OSBORNE (TP) | - | - | - | - | - | - | - |
| 1916-0823 TUPPAL RD SH17 TO RAILWAY | - | (32,000) | - | - | - | - | - |
| 1916-0824 COBRAM ST TOC | - | (22,638) | - | - | - | - | - |
| 1916-0825 KELLY ST NTH MOTTEL TO COBRAM S | - | (21,000) | - | - | - | - | - |
| 1917-0105 FOOTPATH MTCE & REPAIRS | (15,000) | (15,000) | (15,000) | (15,000) | (15,375) | (15,759) | (16,153) |
| 1917-0517 STREET FURNITURE - VARIOUS | (4,000) | (4,000) | (4,000) | (4,000) | (4,000) | (4,000) | (4,000) |
| 1917-0541 NEW FOOTPATHS - VARIOUS LOCATIONS | - | (10,000) | - | - | - | - | - |
| 1917-0554 FOOTPATH PROVISION OF PRAM CRO | - | - | - | - | - | - | - |
| 1917-0619 TUPPAL RD - BRIDGE TO NEWELL H | - | (8,800) | - | - | - | - | - |
| 1917-0624 HUGHES ST - HAY TO BUCHANANS | - | - | - | - | - | - | - |
| 1917-0627 TUPPAL ST - MURRAY ST TO LAKE TRACK | - | - | - | - | - | - | - |
| 1917-0637 PEDESTRIAN REFUGE - JERILDERIE ST, BGN | - | - | - | - | - | - | - |
| 1917-0639 CHARLOTTE ST - HENNESSY TO KELLY | - | - | - | - | - | - | - |
| 1917-0641 FOOTPATH JERILDERIE ST-MOMALON | - | - | - | - | - | - | - |
| 1917-0642 CORCORAN ST-SCHOOL-DRUMMOND ST | - | (18,000) | - | - | - | - | - |
| 1917-0643 2 KERB RAMPS INT JERILD & MOMA | - | - | - | - | - | - | - |
| 1917-0644 2 KERB RAMPS INT CORCORAN-DRUM | - | (76) | - | - | - | - | - |
| 1917-0645 BAROOGA ST- MURRAY ST TO MORRI | - | - | - | - | - | - | - |
| 1917-0646 2 KERB RAMP INT BAROOGA & MURR | - | - | - | - | - | - | - |
| 1917-0647 2 KERB RAMP INT BAROOGA & MORR | - | - | - | - | - | - | - |
| 1917-0648 TAKARI ST NANGUNIA ST TO SNELL | - | (80,000) | - | - | - | - | - |
| 1917-0649 BGA WALK/CYCLING TRACK | - | (80,000) | - | - | - | - | - |
| 1917-0650 2 KERB INT DRUMMND & CHANTER | - | (1,000) | - | - | - | - | - |
| 1917-0651 COBRAM ST-RACECOURSE TO TOWN | - | (8,500) | - | - | - | - | - |
| 1917-0652 2 KERB RAMP INT TUPPAL&DENISON | - | (2,000) | - | - | - | - | - |
| 1917-0653 2 KERB RAMP INT TUPPAL & COREE | - | (2,000) | - | - | - | - | - |
| 1917-0654 2 KERB RAMP INT TUPPAL&TOCUMWA | - | (2,000) | - | - | - | - | - |
| 1917-0656 TUPPAL ST MURRAY TO TOCUMWAL | - | (58,378) | - | - | - | - | - |
| 1917-0657 2 KERB RAMP INT BOAT RAMP&MURR | - | - | - | - | - | - | - |
| 1917-0658 MURRAY-BOAT RAMP TO DENILQUIN | - | (3,600) | - | - | - | - | - |

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|--|--------------------------------|---------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|
| GRAND TOTAL | 1,480,668 | 96,482 | 39,996 | 3,763 | 1,151 | 205,751 | 719,357 |
| 1917-0659 TUPPAL RD PATH END - BRIDGE ST | - | (5,000) | - | - | - | - | - |
| 1917-0660 BGN WALKING TRACK | - | - | - | - | - | - | - |
| 1918-0105 STREET LIGHTING - Operations | - | (22,450) | - | - | - | - | - |
| 1918-0106 STREET LIGHTING - ELECTRICITY | (133,900) | (111,450) | (187,400) | (192,490) | (198,470) | (204,644) | (211,018) |
| 1918-0107 INSTALLATION POWER CABLING UN | - | (100,000) | - | - | - | - | - |
| 1918-0515 STREET LIGHTING IN TOWNS | - | (87,830) | - | - | - | - | - |
| 1919-0105 ROADS & INFRASTRUCTURE ADMIN C | (1,032,500) | (1,032,500) | (1,063,700) | (1,095,500) | (1,095,500) | (1,095,500) | (1,095,500) |
| 1922-0105 BUS SHELTERS ROUTINE MTCE & RE | (1,500) | (1,500) | (1,500) | (1,500) | (1,525) | (1,551) | (1,577) |
| 7060-2510 DEPCN - URBAN ROADS SEALED | (357,900) | (357,900) | (368,600) | (379,700) | (391,091) | (402,824) | (414,908) |
| 7070-2510 DEPCN - URBAN ROADS UNSEALED | - | - | - | - | - | - | - |
| 7100-2510 DEPCN - RURAL SEALED ROADS | (1,089,200) | (1,089,200) | (1,121,900) | (1,155,600) | (1,190,268) | (1,225,976) | (1,262,755) |
| 7100-2610 DEPCN - RURAL BRIDGES | (28,200) | (28,200) | (29,000) | (29,900) | (30,797) | (31,721) | (32,673) |
| 7150-2510 DEPCN - REGIONAL ROADS | (415,700) | (415,700) | (428,200) | (441,000) | (454,230) | (467,857) | (481,893) |
| 7150-2610 DEPCN - REGIONAL BRIDGES | (57,100) | (57,100) | (58,800) | (60,600) | (62,418) | (64,291) | (66,219) |
| 7200-2510 DEPCN - RURAL UNSEALED ROADS | - | - | - | - | - | - | - |
| 7300-2510 KERB & GUTTER DEPCN | (248,400) | (248,400) | (255,900) | (263,600) | (271,508) | (279,653) | (288,043) |
| 7500-2510 FOOTPATH DEPCN | (61,700) | (61,700) | (63,600) | (65,500) | (67,464) | (69,488) | (71,574) |
| FOOTPATHSCAPEXP FOOTPATHS CAPITAL EXPENDITURE | (223,100) | - | (223,500) | (149,000) | (77,000) | (73,200) | (35,000) |
| K&GCAPEXP KERB & GUTTER CAPITAL EXPENDITURE | (168,700) | - | (178,000) | (130,200) | (216,000) | (192,000) | (130,000) |
| RURALCONSCAPEXP RURAL SEALED CONSTRUCTION CAPITAL EXPENDITURE | (1,070,000) | - | (4,296,000) | (907,000) | (1,433,000) | (1,173,000) | (350,000) |
| RURALSEALEDCAPEXP RURAL SEALED RESEALS CAPITAL EXPENDITURE | (441,049) | - | (369,330) | (360,000) | (170,000) | (200,000) | (800,000) |
| RURALUNSEALEDCAPEXP RURAL UNSEALED RESHEET CAPITAL EXPENDITURE | (535,654) | - | (248,895) | (778,000) | (476,000) | (789,000) | (531,247) |
| TOWNSCAPECAPEXP TOWNSCAPE WORKS CAPITAL EXPENDITURE | (200,000) | - | (80,000) | (80,000) | (80,000) | - | - |
| URBANCONSCAPEXP URBAN ROADS CONSTRUCTION CAPITAL EXPENDITURE | (189,000) | - | (107,000) | (96,000) | (123,000) | (116,000) | (213,000) |
| URBANRESEALCAPEXP URBAN RESEALS CAPITAL EXPENDITURE | (139,568) | - | (82,300) | (100,000) | (30,000) | (150,000) | (161,000) |
| 1905-0100 TOWN ENTRY - BAROOGA | - | - | - | - | - | - | - |
| 1905-0200 TOWN ENTRY - BERRIGAN | - | - | - | - | - | - | - |
| 1905-0300 TOWN ENTRY - FINLEY | - | - | - | - | - | - | - |
| 1905-0400 TOWN ENTRY - TOCUMWAL | - | - | - | - | - | - | - |
| 1914-0186 SILO RD - Newell Hwy to Tuppal | - | - | - | - | - | - | - |
| 1911-0187 BUS STOP CNR BRUCE BIRREL DR | - | - | - | - | - | - | - |
| 1911-0303 RESEAL TUPPAL ROAD | - | - | - | - | - | - | - |
| 1911-0304 RESEAL TUPPAL ROAD CURVES | - | - | - | - | - | - | - |
| SHIRE ROADS REVENUE | 2,267,100 | 2,367,489 | 4,877,843 | 2,085,043 | 1,995,620 | 2,086,913 | 2,093,734 |
| SHIRE ROADS | 2,267,100 | 2,367,489 | 4,877,843 | 2,085,043 | 1,995,620 | 2,086,913 | 2,093,734 |

| | | | 2014-15 | REVISED DEC | 2015/16 | 2016/17 | 2017/18 | 2018/19 | 2019/20 |
|--------------------------|--|--|-----------|-------------|-----------|-----------|-----------|-----------|-----------|
| Job / GL and Description | | | ORIGINAL | 14-15 | BUDGET | BUDGET | BUDGET | BUDGET | BUDGET |
| | | | BUDGET. | BUDGET. | FORECAST. | FORECAST. | FORECAST. | FORECAST. | FORECAST. |
| GRAND TOTAL | | | 1,480,668 | 96,482 | 39,996 | 3,763 | 1,151 | 205,751 | 719,357 |
| 7100-1500 | RURAL ADDRESSING INCOME | | - | 355 | - | - | - | - | - |
| 7100-1550 | ROADS SUNDRY INCOME | | - | - | - | - | - | - | - |
| 7100-1950 | RURAL LOCAL ROADS GRANT (RLR) (FAG) | | 1,266,000 | 1,283,460 | 1,276,343 | 1,276,343 | 1,301,870 | 1,327,907 | 1,354,465 |
| 7100-1951 | R2R ROADS TO RECOVERY GRANT | | 535,500 | 535,500 | 625,500 | 625,500 | 625,500 | 625,500 | 625,500 |
| 7100-1953 | RFS HAZARD REDUCTION GRANT | | 10,000 | 10,000 | 10,000 | 10,000 | 10,250 | 10,506 | 10,769 |
| 7100-1954 | RMS DISASTER RECOVERY FUNDING - FLOOD DAMAGE | | - | - | - | - | - | - | - |
| 7100-1955 | LGSA GRANT - ROADSIDE VEGETATION | | - | - | - | - | - | - | - |
| 7100-1956 | Connected Corridor Project Funding | | - | - | - | - | - | - | - |
| 7150-1950 | RAMROC Weed Control Funding | | - | 5,000 | - | - | - | - | - |
| 7300-1600 | KERB & GUTTER REFUND | | - | - | - | - | - | - | - |
| 7300-1601 | K&G BUCHANANS RD - WIRUNA TO HUGHES | | - | - | - | - | - | - | - |
| 7300-1646 | K&G NANGUNIA ST - HUGHES TO WIRUNA | | - | - | - | - | - | - | - |
| 7300-1649 | K&G HENNESSY ST - EMILY TO HANNAH | | - | - | - | - | - | - | - |
| 7300-1650 | K&G KELLY ST - CHARLOTTE TO EMILY | | - | - | - | - | - | - | - |
| 7300-1651 | K&G JERILDERIE ST -HENNESSY TO KELLY | | - | - | - | - | - | - | - |
| 7300-1653 | NANGUNIA ST - HUGHES TO WIRUNA -EAST | | - | - | - | - | - | - | - |
| 7300-1654 | HANNAH ST - ADAMS TO KELLY | | - | - | - | - | - | - | - |
| 7300-1655 | HENNESSY ST - BERRIGAN TO JERILDERIE | | - | - | - | - | - | - | - |
| 7300-1656 | KELLY ST - EMILY TO HANNAH | | - | - | - | - | - | - | - |
| 7300-1657 | KELLY ST-JERILDERIE TO SHORT -OWNERS | | - | - | - | - | - | - | - |
| 7300-1658 | KELLY ST-JERILDERIE TO SHORT -DEVELO | | - | - | - | - | - | - | - |
| 7300-1659 | HOWARD ST - BANKER ST TO MACFARLAND | | - | - | - | - | - | - | - |
| 7300-1660 | WELLS ST - WEST QUIRK ST | | - | - | - | - | - | - | - |
| 7300-1661 | COBRAM ST - WHITE ST TO KELLY ST | | - | - | - | - | - | - | - |
| 7300-1662 | KELLY ST - SHORT ST TO EMILY ST | | - | - | - | - | - | - | - |
| 7300-1663 | K&G Buchanans Rd -Gunnamara - Wiruna | | - | 21,000 | - | - | - | - | - |
| 7300-1664 | K&G - Tuppall St Roundabout to Bridge | | - | 13,035 | - | - | - | - | - |
| 7300-1665 | K&G COBRAM ST TOC | | - | 4,862 | - | - | - | - | - |
| 7300-1950 | MURRAY ST - HEADFORD TO OSBRORNE RMS FUNDING | | - | 354,350 | - | - | - | - | - |
| 7500-1652 | F/PATH MURRAY ST - NTH OF ATKINSON E | | - | - | - | - | - | - | - |
| 7500-1653 | F/PATH MURRAY ST-BOWLING CLUB TO LAK | | - | - | - | - | - | - | - |
| 7500-1654 | DENILIQVIN & JERILDERIE STS BICYCLE | | - | - | - | - | - | - | - |
| 7500-1655 | F/PATH DENILIQVIN RD- DEAN TO COWLEY | | - | - | - | - | - | - | - |
| 7500-1656 | F/PATH DENILIQVIN RD-COWLEY TO ANZAC | | - | - | - | - | - | - | - |
| 7500-1657 | F/PATH MURRAY ST-BRUTON TO MURRAY HA | | - | - | - | - | - | - | - |
| 7500-1658 | F/PATH LAWSON DR - AMAROO TO HAY | | - | - | - | - | - | - | - |

| | | 2014-15 | REVISED DEC | 2015/16 | 2016/17 | 2017/18 | 2018/19 | 2019/20 |
|--------------------------|---|------------------|---------------|---------------|--------------|--------------|----------------|----------------|
| Job / GL and Description | | ORIGINAL | 14-15 | BUDGET | BUDGET | BUDGET | BUDGET | BUDGET |
| | | BUDGET. | BUDGET. | FORECAST. | FORECAST. | FORECAST. | FORECAST. | FORECAST. |
| GRAND TOTAL | | 1,480,668 | 96,482 | 39,996 | 3,763 | 1,151 | 205,751 | 719,357 |
| 7500-1659 | F/PATH CHARLOTTE ST - HENNESSY TO KELLY | - | 4,558 | - | - | - | - | - |
| 7500-1823 | FOOTPATH DENISON ST - WARMATT INTERS | - | - | - | - | - | - | - |
| 7500-1825 | NANGUNIA ST - BANKER TO WIRUNA | - | - | - | - | - | - | - |
| 7500-1826 | CHANTER ST-DRUMMOND TO MITCHELL -STH | - | - | - | - | - | - | - |
| 7500-1827 | STEWART ST - DRUMMOND TO MITCHELL -N | - | - | - | - | - | - | - |
| 7500-1828 | STEWART ST - MITCHELL TO COBRAM | - | - | - | - | - | - | - |
| 7500-1829 | HEADFORD ST - DENISON TO TOCUMWAL | - | - | - | - | - | - | - |
| 7500-1830 | DENISON ST - ABUTTING ROTARY PARK | - | - | - | - | - | - | - |
| 7500-1831 | OSBORNE ST - ROTARY PARK TO MURRAY | - | - | - | - | - | - | - |
| 7500-1832 | WARMATTA ST - COREE TO TOCUMWAL | - | - | - | - | - | - | - |
| 7500-1833 | TOCUMWAL ST - WARMATTA TO WOLLAMAI | - | - | - | - | - | - | - |
| 7500-1834 | TUPPAL RD - BRIDGE TO NEWELL HWY | - | - | - | - | - | - | - |
| 7500-1835 | FINLEY ST - MURRAY TO DUFF | - | - | - | - | - | - | - |
| 7500-1837 | HUGHES ST - HAY ST TO BUCHANANS RD | - | - | - | - | - | - | - |
| 7500-1838 | WOLLAMAI ST -COREE ST TO TOC ST | - | - | - | - | - | - | - |
| 7500-1839 | COWLEY ST - DENI ST TO FINLEY ST | - | - | - | - | - | - | - |
| 7500-1840 | FINLEY ST - DUFF ST TO COWLEY ST | - | - | - | - | - | - | - |
| 7500-1841 | BANKER ST - VERMONT TO AMAROO | - | - | - | - | - | - | - |
| 7500-1842 | VERMONT ST - BANKER TO HUGHES | - | - | - | - | - | - | - |
| 7500-1843 | DRUMMOND ST - CHANTER TO STEWART | - | - | - | - | - | - | - |
| 7500-1844 | Footpath Barooga St Murray - Morris | - | - | - | - | - | - | - |
| 7500-1845 | Footpath Jerilderie St Momalong - PO | - | 1,000 | - | - | - | - | - |
| 7500-1846 | Footpath Corcoran Sth to Drummond | - | 10,119 | - | - | - | - | - |
| 7500-1847 | Footpath Drummond St Chanter to Cor | - | - | - | - | - | - | - |
| 7500-1848 | Footpath Int Drummond Chanter St | - | 500 | - | - | - | - | - |
| 7500-1849 | Footpath Int Tuppall Denison St | - | 1,000 | - | - | - | - | - |
| 7500-1850 | Footpath Int Tuppall Coree St | - | 1,000 | - | - | - | - | - |
| 7500-1851 | Footpath Int Tuppall Tocumwal St | - | 1,000 | - | - | - | - | - |
| 7500-1852 | Footpath Tuppall St Murray to Tocumwa | - | 15,750 | - | - | - | - | - |
| 7500-1853 | Footpath Int Boat Ramp Rd Murray St | - | 1,000 | - | - | - | - | - |
| 7500-1854 | Footpath Takari St Nangunia Snell Rd | - | 25,000 | - | - | - | - | - |
| 7500-1855 | Walking Cycling Track | - | 40,000 | - | - | - | - | - |
| 7500-1856 | Footpath Int Corcoran and Drummond | - | 1,000 | - | - | - | - | - |
| 7500-1950 | FOOTPATHS - RTA FUNDING PAMP | - | - | - | - | - | - | - |
| 7780-1952 | DEPT TRANSPORT CPTIGS BUS STOP GRANT | - | - | - | - | - | - | - |
| 7900-1950 | STREET LIGHTING SUBSIDY | 38,000 | 38,000 | 38,000 | 38,000 | 38,000 | 38,000 | 38,000 |

| Job / GL and Description | 2014-15 ORIGINAL BUDGET. | REVISED DEC 14-15 BUDGET. | 2015/16 BUDGET FORECAST. | 2016/17 BUDGET FORECAST. | 2017/18 BUDGET FORECAST. | 2018/19 BUDGET FORECAST. | 2019/20 BUDGET FORECAST. |
|--|--------------------------------|---------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|
| GRAND TOTAL | 1,480,668 | 96,482 | 39,996 | 3,763 | 1,151 | 205,751 | 719,357 |
| FOOTPATHSCAPINC FOOTPATHS CAPITAL INCOME | 64,750 | - | 94,000 | 62,000 | 20,000 | 50,000 | - |
| K&GCAPINC KERB & GUTTER CAPITAL INCOME | 352,850 | - | 334,000 | 73,200 | - | 35,000 | 65,000 |
| RURALCONSCAPINC RURAL SEALED CONSTRUCTION CAPITAL INCOME | - | - | 2,500,000 | - | - | - | - |
| RURALSEALEDAPINC RURAL SEALED RESEALS CAPITAL INCOME | - | - | - | - | - | - | - |
| RURALUNSEALEDAPINC RURAL UNSEALED RESHEET CAPITAL INCOME | - | - | - | - | - | - | - |
| TOWNSCAPECAPINC TOWNSCAPE WORKS CAPITAL INCOME | - | - | - | - | - | - | - |
| URBANCONSCAPINC URBAN ROADS CONSTRUCTION CAPITAL INCOME | - | - | - | - | - | - | - |
| URBANRESEALCAPINC URBAN RESEALS CAPITAL INCOME | - | - | - | - | - | - | - |
| | (5,839,741) | (7,136,297) | (5,909,736) | (5,875,947) | (6,089,838) | (6,209,806) | (5,856,587) |
| AERODROMES EXPENSE | (206,040) | (277,831) | (122,680) | (249,420) | (201,905) | (229,458) | (232,079) |
| AERODROMES | (206,040) | (277,831) | (122,680) | (249,420) | (201,905) | (229,458) | (232,079) |
| 1911-0183 TOC-AERO RUNWAY 9-27 BITUMEN | - | - | - | - | - | - | - |
| 1920-0115 BGN AERODROME GROUNDS MTCE | (2,000) | (2,000) | (2,000) | (2,000) | (2,050) | (2,101) | (2,154) |
| 1920-0170 TOC AERODROME OPERATING EXPENS | (70,000) | (69,513) | (60,000) | (60,000) | (61,500) | (63,038) | (64,613) |
| 1920-0171 TOC AERODROME - INSURANCE | (1,030) | (1,450) | (1,070) | (1,110) | (1,143) | (1,178) | (1,213) |
| 1920-0172 LIBERATOR INSURANCE | (110) | (110) | (110) | (110) | (113) | (117) | (120) |
| 1920-0175 TOC AERODROME BLDG MTCE | (3,000) | (3,000) | (3,000) | (3,000) | (3,050) | (3,101) | (3,154) |
| 1920-0180 TOC AERO - ENTRY IMPROVEMENTS | - | - | - | - | - | - | - |
| 1920-0181 TOC AERO-APRON AREA HEAVY PATC | - | (30,000) | - | - | - | - | - |
| 1920-0182 TOC-AERO REMARK LINES-RUNWAYS | - | (43,768) | - | - | - | - | - |
| 1920-0183 TOC-AERO RUNWAY 9-27 BITUMEN | - | - | - | - | - | - | - |
| 1920-0184 TOC AERO RUNWAY 18-36 HEAVY PA | - | (28,000) | - | - | - | - | - |
| 1920-0185 TOC AERO RUNWAY 18- 36 BITUMEN | - | (14,860) | - | - | - | - | - |
| 1920-0186 TOC AERO TERMINAL ACCESS RD | - | (230) | - | - | - | - | - |
| 1920-0187 TOC AERO PERIMETER AND TAXIWAY | - | (10,000) | - | - | - | - | - |
| 1920-0190 AERODROME SUBDIVISION WORKS | - | - | - | - | - | - | - |
| 1920-0193 AERODROME DRAINAGE IMPROVEMENTS | - | (20,000) | - | - | - | - | - |
| 1920-0194 AERODROME DRAINAGE IMPROVEMENTS | - | - | - | - | - | - | - |
| 1920-0200 AERODROME ADMIN CHARGES | (28,200) | (28,200) | (29,000) | (29,900) | (29,900) | (29,900) | (29,900) |
| 7700-1926 AERODROME TRANSFER FROM RESERVE | - | - | - | (50,000) | (50,000) | (50,000) | (50,000) |
| 7700-2500 AERODROME EQUIPMENT DEPCN | (1,300) | (1,300) | (1,300) | (1,300) | (1,339) | (1,379) | (1,421) |
| 7700-2504 AERODROME BLDG DEPCN | (5,900) | (5,900) | (6,100) | (6,300) | (6,489) | (6,684) | (6,884) |
| 7700-2510 AERODROME RUNWAY DEPCN | (19,200) | (19,200) | (19,800) | (20,400) | (21,012) | (21,642) | (22,292) |

| Job / GL and Description | 2014-15 ORIGINAL BUDGET. | REVISED DEC 14-15 BUDGET. | 2015/16 BUDGET FORECAST. | 2016/17 BUDGET FORECAST. | 2017/18 BUDGET FORECAST. | 2018/19 BUDGET FORECAST. | 2019/20 BUDGET FORECAST. |
|---|--------------------------------|---------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|
| GRAND TOTAL | 1,480,668 | 96,482 | 39,996 | 3,763 | 1,151 | 205,751 | 719,357 |
| 7700-2520 AERODROME LAND IMPROVEMENTS DEPCN | (300) | (300) | (300) | (300) | (309) | (318) | (328) |
| AERODROMECAPEXP AERODROME CAPITAL WORKS EXPENDITURE | (75,000) | - | - | (75,000) | (25,000) | (50,000) | (50,000) |
| AERODROMES REVENUE | 23,000 | 23,000 | 23,000 | 23,000 | 23,575 | 24,164 | 24,769 |
| AERODROMES | 23,000 | 23,000 | 23,000 | 23,000 | 23,575 | 24,164 | 24,769 |
| 7700-1500 AERODROME SUNDRY INCOME TOC | 8,000 | 8,000 | 8,000 | 8,000 | 8,200 | 8,405 | 8,616 |
| 7700-1502 AERODROME USER FEES INCOME | 15,000 | 15,000 | 15,000 | 15,000 | 15,375 | 15,759 | 16,153 |
| 7700-1827 AERODROME - SALE OF LAND | - | 248,636 | - | - | - | - | - |
| 7700-2026 AERODROME TRANSFER TO RESERVE | - | (248,636) | - | - | - | - | - |
| AERODROMECAPINC AERODROME CAPITAL WORKS INCOME | - | - | - | - | - | - | - |
| | (183,040) | (254,831) | (99,680) | (226,420) | (178,330) | (205,294) | (207,310) |
| CAR PARKING EXPENSE | (4,900) | (4,900) | (5,000) | (5,200) | (5,356) | (5,517) | (5,682) |
| CAR PARKING | (4,900) | (4,900) | (5,000) | (5,200) | (5,356) | (5,517) | (5,682) |
| 1924-0500 ENDEAVOUR ST CARPARK LAND PURCHASE | - | - | - | - | - | - | - |
| 7750-2504 PARKING AREAS - DEPRECIATION EXPENSE | (4,900) | (4,900) | (5,000) | (5,200) | (5,356) | (5,517) | (5,682) |
| CAR PARKING REVENUE | - | - | - | - | - | - | - |
| CAR PARKING | - | - | - | - | - | - | - |
| 7750-1501 SECT.94 CONTRIB CAR PARK BAROOGA | - | - | - | - | - | - | - |
| 7750-1502 SECT.94 CONTRIB CAR PARK BERRIGAN | - | - | - | - | - | - | - |
| 7750-1503 SECT.94 CONTRIB CAR PARK FINLEY | - | - | - | - | - | - | - |
| 7750-1504 SECT. 94 CONTRIB CAR PARK TOCUMWAL | - | - | - | - | - | - | - |
| | (4,900) | (4,900) | (5,000) | (5,200) | (5,356) | (5,517) | (5,682) |
| RMS EXPENSE | (1,006,000) | (1,148,500) | (1,056,000) | (1,056,000) | (1,067,900) | (1,075,100) | (1,082,351) |
| RMS | (1,006,000) | (1,148,500) | (1,056,000) | (1,056,000) | (1,067,900) | (1,075,100) | (1,082,351) |
| 0015-0226 MR226 NANGUNIA ST & HUGHES ST | - | (6,000) | - | - | - | - | - |
| 0015-0356 MR356 BERRIGAN - OAKLANDS RD | - | (11,500) | - | - | - | - | - |
| 0015-0363 MR363 BERRIGAN - BAROOGA RD | - | (61,355) | - | - | - | - | - |
| 0015-0550 MR550 TOCUMWAL - MULWALA RD | - | (22,869) | - | - | - | - | - |
| 0015-0564 MR564 BERRIGAN - JERILDERIE RD | - | (290,000) | - | - | - | - | - |

| | | | 2014-15 | REVISED DEC | 2015/16 | 2016/17 | 2017/18 | 2018/19 | 2019/20 |
|---|----------------------------------|--|-----------|-------------|-----------|-----------|-----------|-----------|-----------|
| Job / GL and Description | | | ORIGINAL | 14-15 | BUDGET | BUDGET | BUDGET | BUDGET | BUDGET |
| | | | BUDGET. | BUDGET. | FORECAST. | FORECAST. | FORECAST. | FORECAST. | FORECAST. |
| GRAND TOTAL | | | 1,480,668 | 96,482 | 39,996 | 3,763 | 1,151 | 205,751 | 719,357 |
| 0015-0999 | RTA MR BLOCK GRANT BUDGET ONLY | | (756,000) | (756,000) | (706,000) | (706,000) | (717,900) | (725,100) | (732,351) |
| 0015-1226 | MR226 CAPITAL PROJECTS | | - | - | - | - | - | - | - |
| 0015-1356 | MR356 CAPITAL PROJECTS | | - | - | - | - | - | - | - |
| 0015-1363 | MR363 CAPITAL PROJECTS | | - | - | - | - | - | - | - |
| 0015-1550 | MR550 CAPITAL PROJECTS | | - | - | - | - | - | - | - |
| 0015-1564 | MR564 CAPITAL PROJECTS | | - | - | - | - | - | - | - |
| 0015-5363 | MR363 | | - | - | - | - | - | - | - |
| 0015-5550 | MR550 TOCUMWAL - MULWALA RD | | - | - | - | - | - | - | - |
| 0015-6363 | RECO MR 363 RIV HWY TO COB ST | | - | - | - | - | - | - | - |
| 0015-7226 | MR226 NANGUNIA ST 10/11 PROJEC | | - | - | - | - | - | - | - |
| 1956-1000 | RTA REGIONAL ROAD REPAIR BUDGET | | (250,000) | - | (350,000) | (350,000) | (350,000) | (350,000) | (350,000) |
| 1956-1011 | MR550 REHAB/WIDEN 76.867 - 79.23 | | - | - | - | - | - | - | - |
| 1956-1012 | MR550 REHAB/WIDEN 80.226 - 81.22 | | - | - | - | - | - | - | - |
| 1956-1013 | MR356 REHAB/WIDEN 30.00-32.51 | | - | (776) | - | - | - | - | - |
| RMS REVENUE | | | 1,006,000 | 1,148,500 | 1,056,000 | 1,056,000 | 1,067,900 | 1,075,100 | 1,082,351 |
| RMS | | | 1,006,000 | 1,148,500 | 1,056,000 | 1,056,000 | 1,067,900 | 1,075,100 | 1,082,351 |
| 7780-1950 | RTA - BUS BAY GRANT REVENUE | | - | - | - | - | - | - | - |
| 7810-1950 | RTA - M&I PROGRAM - BLOCK GRANT | | 631,000 | 631,000 | 531,000 | 531,000 | 553,025 | 575,601 | 598,741 |
| 7830-1950 | RTA REHABILITATION WORKS FUNDING | | 125,000 | 267,500 | 175,000 | 175,000 | 164,875 | 149,499 | 133,610 |
| RMSCAPINCOME - PART 7810-1950 BLOCK GRANT | | | 250,000 | 250,000 | 350,000 | 350,000 | 350,000 | 350,000 | 350,000 |
| | | | - | - | - | - | - | - | - |
| CARAVAN PARKS EXPENSE | | | (18,140) | (37,340) | (18,490) | (18,840) | (19,368) | (19,910) | (20,467) |
| CARAVAN PARKS | | | (18,140) | (37,340) | (18,490) | (18,840) | (19,368) | (19,910) | (20,467) |
| 2011-0105 | TOC CARAVAN PARK OPERATING EXP | | - | (3,200) | - | - | - | - | - |
| 2011-0108 | TOC CARAVAN PARK INSURANCE EXP | | (1,230) | (1,230) | (1,270) | (1,310) | (1,349) | (1,390) | (1,431) |
| 2011-0120 | BGN CARAVAN PARK OPERATING EXP | | (500) | (2,000) | (500) | (500) | (513) | (525) | (538) |
| 2011-0125 | BGN CARAVAN PARK - INSURANCE | | (410) | (410) | (420) | (430) | (443) | (456) | (470) |
| 2011-0126 | BGN CARAVAN PARK DONATIONS EXP | | (5,000) | - | (5,000) | (5,000) | (5,125) | (5,253) | (5,384) |
| 2011-0135 | BGN CARAVAN PARK BLDG MTCE | | (2,000) | (21,500) | (2,000) | (2,000) | (2,050) | (2,101) | (2,154) |
| 8200-2504 | CARAVAN PARK DEPCN | | (9,000) | (9,000) | (9,300) | (9,600) | (9,888) | (10,185) | (10,490) |
| CARAVAN PARKS REVENUE | | | 32,000 | 32,470 | 32,000 | 32,000 | 32,800 | 33,620 | 34,461 |

| Job / GL and Description | 2014-15 ORIGINAL BUDGET. | REVISED DEC 14-15 BUDGET. | 2015/16 BUDGET FORECAST. | 2016/17 BUDGET FORECAST. | 2017/18 BUDGET FORECAST. | 2018/19 BUDGET FORECAST. | 2019/20 BUDGET FORECAST. |
|---|--------------------------------|---------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|
| GRAND TOTAL | 1,480,668 | 96,482 | 39,996 | 3,763 | 1,151 | 205,751 | 719,357 |
| CARAVAN PARKS | 32,000 | 32,470 | 32,000 | 32,000 | 32,800 | 33,620 | 34,461 |
| 8200-1890 TOC CARAVAN PARK LEASE | 32,000 | 32,000 | 32,000 | 32,000 | 32,800 | 33,620 | 34,461 |
| 8200-1895 BGN CARAVAN PARK LEASE | | 470 | - | - | - | - | - |
| | 13,860 | (4,870) | 13,510 | 13,160 | 13,432 | 13,710 | 13,994 |
| TOURISM & AREA PROMOTION EXPENSE | (172,790) | (195,800) | (158,920) | (160,150) | (160,892) | (161,656) | (162,444) |
| TOURISM & AREA PROMOTION | (172,790) | (195,800) | (158,920) | (160,150) | (160,892) | (161,656) | (162,444) |
| 2012-0120 TOC TOURISM INFO OPERATING EXP | - | - | - | - | - | - | - |
| 2012-0122 TOC TOURISM INFO BLDG MTCE | - | (1,260) | - | - | - | - | - |
| 2012-0124 TOC TOURISM INFO - INSURANCE | (880) | (880) | (910) | (940) | (968) | (997) | (1,027) |
| 2012-0190 TOCUMWAL VIC | (50,000) | (50,000) | - | - | - | - | - |
| 2012-0196 TOURISM STRATEGIC PLAN | (40,000) | (64,750) | (75,000) | (75,000) | (75,000) | (75,000) | (75,000) |
| 2012-0197 REGIONAL TOURISM CONTRIBUTION - MRTB | (13,010) | (13,010) | (13,010) | (13,010) | (13,250) | (13,497) | (13,752) |
| 2012-0198 TOURISM INITIATIVES | (10,000) | (7,000) | (10,000) | (10,000) | (10,300) | (10,609) | (10,927) |
| 2012-0199 TOURISM ADMIN CHARGES | (34,800) | (34,800) | (35,800) | (36,900) | (36,900) | (36,900) | (36,900) |
| 2012-0200 TOURISM EVENTS GRANTS | (20,000) | (20,000) | (20,000) | (20,000) | (20,045) | (20,091) | (20,139) |
| 8300-2026 TOURISM EVENTS TRANSFER TO RESERVE | - | - | - | - | - | - | - |
| 8300-2504 TOURISM INFO DEPCN | (4,100) | (4,100) | (4,200) | (4,300) | (4,429) | (4,562) | (4,699) |
| TOURISMCAPEXP TOURISM CAPTAL EXPENDITURE | - | - | - | - | - | - | - |
| TOURISM & AREA PROMOTION REVENUE | - | - | - | - | - | - | - |
| TOURISM & AREA PROMOTION | - | - | - | - | - | - | - |
| 8300-1890 TOC TOURISM INFO - RENT | - | - | - | - | - | - | - |
| 8300-1926 TOURISM EVENTS TRANSFER FROM RESERVE | - | - | - | - | - | - | - |
| TOURISMCAPIINC TOURISM CAPITAL INCOME | - | - | - | - | - | - | - |
| | (172,790) | (195,800) | (158,920) | (160,150) | (160,892) | (161,656) | (162,444) |
| BUSINESS DEVELOPMENT EXPENSE | (460,840) | (487,520) | (432,640) | (430,340) | (434,339) | (448,601) | (453,134) |
| BUSINESS DEVELOPMENT | (460,840) | (487,520) | (432,640) | (430,340) | (434,339) | (448,601) | (453,134) |
| 1213-0108 FRUIT FLY MITIGATION STRATEGY | (5,000) | (10,000) | (5,000) | - | - | - | - |
| 2013-0119 MURRAY HUME BUSINESS ENTERPRISE | (5,000) | (5,000) | (5,000) | (5,000) | (5,000) | (5,000) | (5,000) |
| 2013-0120 TOCUMWAL INTER-MODEL PRECINCT PROJECT | - | (10,200) | - | - | - | - | - |

| Job / GL and Description | 2014-15 ORIGINAL BUDGET. | REVISED DEC 14-15 BUDGET. | 2015/16 BUDGET FORECAST. | 2016/17 BUDGET FORECAST. | 2017/18 BUDGET FORECAST. | 2018/19 BUDGET FORECAST. | 2019/20 BUDGET FORECAST. |
|---|--------------------------------|---------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|
| GRAND TOTAL | 1,480,668 | 96,482 | 39,996 | 3,763 | 1,151 | 205,751 | 719,357 |
| 2013-0121 FOOD BOWL INLAND RAIL ALLIANCE | | (3,000) | - | - | - | - | - |
| 2013-0125 BUSINESS DEVELOPMENT GROUP AND INDUSTRY SUPPORT | - | - | - | - | - | - | - |
| 2013-0205 ECONOMIC DEVELOPMENT OFFICER | (112,300) | (112,300) | (101,700) | (114,000) | (117,420) | (120,943) | (124,571) |
| 2013-0210 ECONOMIC DEVEL. STAFF TRAINING/CONFERENCES | (2,000) | (2,000) | (2,000) | (2,000) | (2,040) | (2,081) | (2,122) |
| 2013-0220 ECON DEV. WEBSITE SUBSCRIPTION | - | (4,100) | - | - | - | - | - |
| 2013-0240 ECON. DEV. OFFICER OFFICE EXPENSES | (1,000) | (1,000) | (1,000) | (1,000) | (1,025) | (1,051) | (1,077) |
| 2013-0241 ECON. DEV. OFFICER - TELEPHONE | (800) | (800) | (800) | (800) | (828) | (857) | (887) |
| 2015-0105 INDUSTRIAL & ECONOMIC DEVELOPMENT | (8,500) | (8,500) | (8,500) | (8,500) | (8,713) | (8,930) | (9,154) |
| 2015-0106 STUDENT ACCOMMODATION SPONSORSHIP | (4,000) | (5,000) | (4,000) | (4,000) | (4,120) | (4,244) | (4,371) |
| 2015-0107 CONTRIBUTION TO RAMROC | (14,000) | (14,000) | (14,700) | (15,400) | (15,862) | (16,338) | (16,828) |
| 2015-0110 EMPLOYMENT SCHOLARSHIP ADMIN | - | - | - | - | - | - | - |
| 2015-0120 Murray Darling Confernce bid | | (3,380) | (20,000) | - | - | - | - |
| 2015-0165 BUSINESS & ENVIRONMENT AWARDS | (18,000) | (18,000) | (18,000) | (18,000) | (18,450) | (18,914) | (19,391) |
| 2015-0180 BUSINESS DEVELOPMENT ADMIN CHA | (100,900) | (100,900) | (103,900) | (107,000) | (107,000) | (107,000) | (107,000) |
| 2015-0181 NSW RURAL DOCTORS NETWORK BURS | (3,300) | (3,300) | (3,300) | (3,300) | (3,399) | (3,501) | (3,606) |
| 2015-0188 REGIONAL CAREERS ENHANCEMENT | (6,000) | (6,000) | (6,000) | (6,000) | (6,180) | (6,365) | (6,556) |
| 2015-0189 COBRAM & DISTRICT FOODBANK DON | (5,000) | (5,000) | - | (5,000) | - | (5,000) | - |
| 2015-0190 CONTRIBUTION TO CHAMBER EXEC O | (40,000) | (40,000) | - | - | - | - | - |
| 2016-0120 RISK MANAGEMENT - TRAINING | (3,000) | (3,000) | (3,000) | (3,500) | (3,570) | (3,641) | (3,714) |
| 2016-0205 RISK MANAGEMENT - SALARIES | (109,200) | (109,200) | (112,900) | (114,000) | (117,420) | (120,943) | (124,571) |
| 2016-0241 RISK MANAGEMENT - TELEPHONE | (1,000) | (1,000) | (1,000) | (1,000) | (1,035) | (1,071) | (1,109) |
| 2016-0242 RISK MANAGEMENT - VEHICLE | (21,840) | (21,840) | (21,840) | (21,840) | (22,277) | (22,722) | (23,177) |
| 8400-2027 ECONOMIC DEVELOPMENT TRANSFER TO RESERVE | - | - | - | - | - | - | - |
| BUSINESS DEVELOPMENT REVENUE | 6,000 | 6,000 | 6,000 | 6,000 | 6,151 | 6,305 | 6,462 |
| BUSINESS DEVELOPMENT | 6,000 | 6,000 | 6,000 | 6,000 | 6,151 | 6,305 | 6,462 |
| 8400-1503 FHS-CAREERS FORUM REVENUE | - | - | - | - | - | - | - |
| 8400-1505 BUSINESS & ENVIRONMENT AWARD DONATION | 1,500 | 1,500 | 1,500 | 1,500 | 1,538 | 1,576 | 1,615 |
| 8400-1506 BUSINESS & ENVIRONMENT AWARD INCOME | 4,500 | 4,500 | 4,500 | 4,500 | 4,613 | 4,729 | 4,847 |
| 8400-1507 TOCUMWAL INTER-MODEL CONTRIBUTIONS | - | - | - | - | - | - | - |
| 8400-1508 BUSINESS DEVELOPMENT WORKSHOP | - | - | - | - | - | - | - |
| 8400-1926 MURRAY VALLEY CAG TRANS TO RESERVE | - | - | - | - | - | - | - |
| 8400-1927 ECONOMIC DEVELOPMENT TRANSFER FROM RESERVE | - | - | - | - | - | - | - |
| 8400-1950 WOMEN IN BUSINESS | - | - | - | - | - | - | - |
| | (454,840) | (481,520) | (426,640) | (424,340) | (428,188) | (442,296) | (446,672) |

| Job / GL and Description | 2014-15 ORIGINAL BUDGET. | REVISED DEC 14-15 BUDGET. | 2015/16 BUDGET FORECAST. | 2016/17 BUDGET FORECAST. | 2017/18 BUDGET FORECAST. | 2018/19 BUDGET FORECAST. | 2019/20 BUDGET FORECAST. |
|--|--------------------------------|---------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|
| GRAND TOTAL | 1,480,668 | 96,482 | 39,996 | 3,763 | 1,151 | 205,751 | 719,357 |
| SALEYARDS EXPENSE | (85,930) | (85,420) | (88,290) | (90,660) | (93,110) | (95,632) | (98,230) |
| SALEYARDS | (85,930) | (85,420) | (88,290) | (90,660) | (93,110) | (95,632) | (98,230) |
| 2014-0115 SALEYARD OTHER OPERATING EXPEN | (2,000) | (2,000) | (2,000) | (2,000) | (2,050) | (2,101) | (2,154) |
| 2014-0117 SALEYARD RATES | - | - | - | - | - | - | - |
| 2014-0120 SALEYARD EQUIP MTCE | (100) | (100) | (100) | (100) | (103) | (105) | (108) |
| 2014-0122 SALEYARD - INSURANCE | (7,730) | (7,220) | (7,990) | (8,260) | (8,508) | (8,763) | (9,026) |
| 2014-0130 SALEYARD BLDG MTCE | (1,000) | (1,000) | (1,000) | (1,000) | (1,025) | (1,051) | (1,077) |
| 2014-0145 SALEYARD ADMIN CHARGES | (8,100) | (8,100) | (8,300) | (8,500) | (8,500) | (8,500) | (8,500) |
| 2014-0538 PUMP REPLACEMENT | (5,000) | (5,000) | (5,000) | (5,000) | (5,150) | (5,305) | (5,464) |
| 8600-2026 SALEYARDS TRANSFER TO RESERVE | - | - | - | - | - | - | - |
| 8600-2502 SALEYARD OFFICE EQUIP DEPCN | (12,500) | (12,500) | (12,900) | (13,300) | (13,699) | (14,110) | (14,533) |
| 8600-2504 SALEYARD DEPCN | (49,500) | (49,500) | (51,000) | (52,500) | (54,075) | (55,697) | (57,368) |
| SALEYARDS REVENUE | 62,000 | 62,000 | 63,900 | 65,800 | 67,775 | 69,808 | 71,902 |
| SALEYARDS | 62,000 | 62,000 | 63,900 | 65,800 | 67,775 | 69,808 | 71,902 |
| 8600-1926 SALEYARD TRANSFER FROM RESERVE | - | - | - | - | - | - | - |
| 8600-4310 SALEYARD DEPCN CONTRA | 62,000 | 62,000 | 63,900 | 65,800 | 67,775 | 69,808 | 71,902 |
| | (23,930) | (23,420) | (24,390) | (24,860) | (25,335) | (25,824) | (26,328) |
| REAL ESTATE DEVELOPMENT EXPENSE | (2,700) | (365,940) | (2,780) | (2,860) | (2,932) | (3,005) | (3,080) |
| REAL ESTATE DEVELOPMENT | (2,700) | (365,940) | (2,780) | (2,860) | (2,932) | (3,005) | (3,080) |
| 1200-2026 WORKS TRANSFER TO RESERVE | - | (350,000) | - | - | - | - | - |
| 2015-0140 REAL ESTATE DEVELOPMENT- LEGAL | - | (1,710) | - | - | - | - | - |
| 2015-0141 COMMERCIAL LAND - AGENTS FEES | - | - | - | - | - | - | - |
| 2015-0142 Real Estate - Aerodrome Promo | - | (6,930) | - | - | - | - | - |
| 2015-0145 REAL ESTATE DEVELOPMENT - RATE | (2,700) | (7,300) | (2,780) | (2,860) | (2,932) | (3,005) | (3,080) |
| 2015-0150 RILEY CRT REHABILITATION (INGO RENNER) | - | - | - | - | - | - | - |
| 2015-0151 INGO RENNER DR LAND | - | - | - | - | - | - | - |
| 2015-0152 CARTER LANE LAND | - | - | - | - | - | - | - |
| BUSINESSDEVCAPEXP BUSINESS DEVELOPMENT CAPITAL WORKS EXPENDITURE | - | - | - | - | - | - | - |
| REAL ESTATE DEVELOPMENT REVENUE | 12,300 | 419,050 | 12,500 | 12,500 | 12,813 | 13,133 | 13,461 |

| Job / GL and Description | 2014-15 ORIGINAL BUDGET. | REVISED DEC 14-15 BUDGET. | 2015/16 BUDGET FORECAST. | 2016/17 BUDGET FORECAST. | 2017/18 BUDGET FORECAST. | 2018/19 BUDGET FORECAST. | 2019/20 BUDGET FORECAST. |
|--|--------------------------------|---------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|
| GRAND TOTAL | 1,480,668 | 96,482 | 39,996 | 3,763 | 1,151 | 205,751 | 719,357 |
| REAL ESTATE DEVELOPMENT | 12,300 | 419,050 | 12,500 | 12,500 | 12,813 | 13,133 | 13,461 |
| 1200-1926 WORKS TRANSFER FROM RESERVE | - | - | - | - | - | - | - |
| 8710-1826 RENTAL - OTHER REAL ESTATE INC. GST | 12,300 | 14,050 | 12,500 | 12,500 | 12,813 | 13,133 | 13,461 |
| 8720-1827 SALE OF LAND - RESIDENTIAL | - | - | - | - | - | - | - |
| 8720-1894 FINLEY ST SUBDIVISION - DISPOSAL | - | - | - | - | - | - | - |
| 8720-1895 FINLEY ST SUBDIVISION - RATE ADJUST. | - | - | - | - | - | - | - |
| 8720-1926 REAL ESTATE DEVT - TFR TO RESERVE | - | - | - | - | - | - | - |
| 8720-3800 RILEY CRT BLOCK SALE (INGO RENNER) | - | 55,000 | - | - | - | - | - |
| 8720-3800 TOC HIGHWAY BLOCK DISPOSAL PROCEEDS | - | 350,000 | - | - | - | - | - |
| | 9,600 | 53,110 | 9,720 | 9,640 | 9,881 | 10,128 | 10,381 |
| PRIVATE WORKS EXPENSE | (50,000) | (50,000) | (50,000) | (50,000) | (51,265) | (52,562) | (53,892) |
| PRIVATE WORKS | (50,000) | (50,000) | (50,000) | (50,000) | (51,265) | (52,562) | (53,892) |
| 2019-0155 WRITE OFF BAD DEBTS - P/WORKS | (3,000) | (3,000) | (3,000) | (3,000) | (3,090) | (3,183) | (3,278) |
| 2020-0000 S/DR TECH SERV (BUDGET) | (40,000) | (40,000) | (40,000) | (40,000) | (41,000) | (42,025) | (43,076) |
| 2030-0000 S/DR - CORP SERV (BUDGET) | (7,000) | (7,000) | (7,000) | (7,000) | (7,175) | (7,354) | (7,538) |
| PRIVATE WORKS REVENUE | 47,000 | 93,267 | 47,000 | 47,000 | 48,410 | 49,862 | 51,358 |
| PRIVATE WORKS | 47,000 | 93,267 | 47,000 | 47,000 | 48,410 | 49,862 | 51,358 |
| 8900-1501 PRIVATE WORKS TECH SERVICES INCOME | 40,000 | 86,267 | 40,000 | 40,000 | 41,200 | 42,436 | 43,709 |
| 8900-1504 PRIVATE WORKS INCOME - SIGNS | - | - | - | - | - | - | - |
| 8900-1505 PRIVATE WORKS TECH SERVICES GST FREE | - | - | - | - | - | - | - |
| 8900-1511 PRIVATE WORKS CORP SERVICES INCOME | 6,000 | 6,000 | 6,000 | 6,000 | 6,180 | 6,365 | 6,556 |
| 8900-1515 PRIVATE WORKS CORP SERVICES GST FREE | 1,000 | 1,000 | 1,000 | 1,000 | 1,030 | 1,061 | 1,093 |
| | (3,000) | 43,267 | (3,000) | (3,000) | (2,855) | (2,700) | (2,534) |
| RATE REVENUE | 4,632,000 | 4,632,000 | 4,729,000 | 4,850,000 | 4,964,472 | 5,014,182 | 5,140,118 |
| RATE | 4,632,000 | 4,632,000 | 4,729,000 | 4,850,000 | 4,964,472 | 5,014,182 | 5,140,118 |
| 9100-1000 ORDINARY RATES - FARMLAND | 1,730,000 | 1,730,000 | 1,764,000 | 1,808,000 | 1,853,000 | 1,893,226 | 1,940,557 |
| 9100-1001 ORDINARY RATES - RESIDENTIAL RURAL | 315,000 | 315,000 | 323,000 | 331,000 | 339,000 | 359,314 | 368,297 |
| 9100-1002 ORDINARY RATES - RESIDENTIAL BGA | 502,000 | 502,000 | 514,000 | 526,000 | 539,000 | 523,737 | 536,830 |
| 9100-1003 ORDINARY RATES - RESIDENTIAL BGN | 306,500 | 306,500 | 314,000 | 325,000 | 329,000 | 330,947 | 339,221 |

| Job / GL and Description | 2014-15 ORIGINAL BUDGET. | REVISED DEC 14-15 BUDGET. | 2015/16 BUDGET FORECAST. | 2016/17 BUDGET FORECAST. | 2017/18 BUDGET FORECAST. | 2018/19 BUDGET FORECAST. | 2019/20 BUDGET FORECAST. |
|--|--------------------------------|---------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|
| GRAND TOTAL | 1,480,668 | 96,482 | 39,996 | 3,763 | 1,151 | 205,751 | 719,357 |
| 9100-1004 ORDINARY RATES - RESIDENTIAL FIN | 624,000 | 624,000 | 639,000 | 654,000 | 670,000 | 683,957 | 701,056 |
| 9100-1005 ORDINARY RATES - RESIDENTIAL TOC | 667,000 | 667,000 | 683,000 | 700,000 | 717,500 | 729,134 | 747,362 |
| 9100-1006 ORDINARY RATES - BUSINESS BGA | 89,500 | 89,500 | 91,500 | 94,000 | 96,000 | 96,658 | 99,074 |
| 9100-1007 ORDINARY RATES - BUSINESS BGN | 66,000 | 66,000 | 67,500 | 69,000 | 70,000 | 66,189 | 67,844 |
| 9100-1008 ORDINARY RATES - BUSINESS FIN | 156,000 | 156,000 | 159,500 | 163,000 | 167,000 | 161,271 | 165,303 |
| 9100-1009 ORDINARY RATES - BUSINESS TOC | 188,000 | 188,000 | 192,000 | 196,000 | 200,000 | 183,334 | 187,917 |
| 9100-1010 ORDINARY RATES - RESIDENTIAL | 51,000 | 51,000 | 52,000 | 53,000 | 54,000 | 55,683 | 57,075 |
| 9100-1080 LESS ORDINARY RATES WRITTEN OFF | (5,000) | (5,000) | (5,000) | (5,000) | (5,000) | (3,677) | (3,769) |
| 9100-1082 LESS ORDINARY RATES D/DEBT EXPENSE | (10,000) | (10,000) | (15,000) | (10,000) | (10,250) | (10,506) | (10,769) |
| 9100-1083 LESS:FARMLAND RATE CAPPING WRITE OFF | - | - | - | - | - | - | - |
| 9100-1085 LESS SMALL BALANCES WRITTEN OFF | (1,000) | (1,000) | (1,000) | (1,000) | (1,000) | (525) | (538) |
| 9100-1095 LESS ORDINARY RATE PENSION REBATE | (186,000) | (186,000) | (192,500) | (199,500) | (204,488) | (209,600) | (214,840) |
| 9100-1500 INTEREST EXTRA CHARGES ON RATES | 37,000 | 37,000 | 37,000 | 37,000 | 37,925 | 38,873 | 39,845 |
| 9300-1950 ORDINARY RATES PENSION SUBSIDY | 102,000 | 102,000 | 106,000 | 109,500 | 112,785 | 116,167 | 119,653 |
| | 4,632,000 | 4,632,000 | 4,729,000 | 4,850,000 | 4,964,472 | 5,014,182 | 5,140,118 |
| FINANCIAL ASSISTANCE GRANT | 3,029,000 | 3,039,344 | 3,022,233 | 3,022,233 | 3,082,678 | 3,144,331 | 3,207,218 |
| FINANCIAL ASSISTANCE GRANT | 3,029,000 | 3,039,344 | 3,022,233 | 3,022,233 | 3,082,678 | 3,144,331 | 3,207,218 |
| 9200-1950 FINANCAL ASSISTANCE GRANT (FAG) | 3,029,000 | 3,039,344 | 3,022,233 | 3,022,233 | 3,082,678 | 3,144,331 | 3,207,218 |
| | 3,029,000 | 3,039,344 | 3,022,233 | 3,022,233 | 3,082,678 | 3,144,331 | 3,207,218 |
| INTEREST ON INVESTMENTS | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 |
| INTEREST ON INVESTMENTS | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 |
| 9400-1840 INTEREST - AT CALL ACCOUNT | 125,000 | 125,000 | 125,000 | 125,000 | 125,000 | 125,000 | 125,000 |
| 9400-1842 INTEREST - TERM DEPOSITS | 175,000 | 163,485 | 175,000 | 175,000 | 175,000 | 175,000 | 175,000 |
| 9400-1843 INTEREST - OTHER | - | 11,515 | - | - | - | - | - |
| | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 | 300,000 |
| DEPRECIATION CONTRA | 3,296,400 | 3,296,400 | 3,389,200 | 3,491,100 | 3,595,821 | 3,703,705 | 3,814,819 |
| DEPRECIATION CONTRA | 3,296,400 | 3,296,400 | 3,389,200 | 3,491,100 | 3,595,821 | 3,703,705 | 3,814,819 |

| Job / GL and Description | 2014-15 ORIGINAL BUDGET. | REVISED DEC 14-15 BUDGET. | 2015/16 BUDGET FORECAST. | 2016/17 BUDGET FORECAST. | 2017/18 BUDGET FORECAST. | 2018/19 BUDGET FORECAST. | 2019/20 BUDGET FORECAST. |
|---|--------------------------------|---------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|--------------------------------|
| GRAND TOTAL | 1,480,668 | 96,482 | 39,996 | 3,763 | 1,151 | 205,751 | 719,357 |
| DEPNCONTRA ACCUMULATED DEPCN GL/JC CONTRA A/C | 3,284,700 | 3,284,700 | 3,383,100 | 3,484,800 | 3,589,332 | 3,697,021 | 3,807,935 |
| EIDPCNCONTRA EI DEPRECIATION CONTRA | 5,900 | 5,900 | 6,100 | 6,300 | 6,489 | 6,684 | 6,884 |
| HACCDEPNCONTRA HACC DEPRECIATION CONTRA | 5,800 | 5,800 | - | - | - | - | - |
| | 3,296,400 | 3,296,400 | 3,389,200 | 3,491,100 | 3,595,821 | 3,703,705 | 3,814,819 |
| BALANCE BROUGHT FORWARD | 1,942,149 | 1,942,149 | 96,482 | 39,996 | 3,763 | 1,151 | 205,751 |
| BALANCE BROUGHT FORWARD | 1,942,149 | 1,942,149 | 96,482 | 39,996 | 3,763 | 1,151 | 205,751 |
| BALANCE BROUGHT FORWARD | 1,942,149 | 1,942,149 | 96,482 | 39,996 | 3,763 | 1,151 | 205,751 |
| | 1,942,149 | 1,942,149 | 96,482 | 39,996 | 3,763 | 1,151 | 205,751 |
| Grand Total | 1,480,668 | 96,482 | 39,996 | 3,763 | 1,151 | 205,751 | 719,357 |

CAPITAL WORKS PLAN SUMMARY 2015-16

| | | Sum of 2014-15 | Sum of 2015-16 | Sum of 2016-17 | Sum of 2017-18 | Sum of 2018-19 |
|----------------------------------|---------------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| Grand Total | | (4,309,014) | (4,104,587) | (4,420,750) | (4,401,250) | (3,796,450) |
| AERODROME | | | | | | |
| | AERODROME EXPENDITURE | (75,000) | - | (75,000) | (25,000) | (50,000) |
| | AERODROME INCOME | - | - | - | - | - |
| AERODROME Total | | (75,000) | - | (75,000) | (25,000) | (50,000) |
| CEMETERIES | | | | | | |
| | CEMETERIES EXPENDITURE | (20,000) | (20,000) | (5,000) | (5,000) | (5,000) |
| CEMETERIES Total | | (20,000) | (20,000) | (5,000) | (5,000) | (5,000) |
| COMMUNITY AMENITIES | | | | | | |
| | COMMUNITY AMENITIES EXPENDITURE | (14,000) | (10,000) | (100,000) | (20,000) | (20,000) |
| COMMUNITY AMENITIES Total | | (14,000) | (10,000) | (100,000) | (20,000) | (20,000) |
| CORPORATE SERVICES | | | | | | |
| | CORPORATE SERVICES EXPENDITURE | (50,000) | - | - | - | - |
| CORPORATE SERVICES Total | | (50,000) | - | - | - | - |
| DEPOT | | | | | | |
| | DEPOT EXPENDITURE | - | (20,000) | - | - | - |
| DEPOT Total | | - | (20,000) | - | - | - |
| DOMESTIC WASTE | | | | | | |
| | DOMESTIC WASTE EXPENDITURE | (10,000) | (57,000) | (135,000) | (137,000) | (140,000) |
| DOMESTIC WASTE Total | | (10,000) | (57,000) | (135,000) | (137,000) | (140,000) |
| DRAINAGE | | | | | | |
| | DRAINAGE EXPENDITURE | (857,188) | (1,562,312) | (86,000) | (225,000) | (50,000) |

| | | Sum of 2014- | Sum of 2015- | Sum of 2016- | Sum of 2017- | Sum of 2018- |
|---------------------------------|--------------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| | | 15 | 16 | 17 | 18 | 19 |
| Grand Total | | (4,309,014) | (4,104,587) | (4,420,750) | (4,401,250) | (3,796,450) |
| DRAINAGE | DRAINAGE INCOME | 650,000 | 1,207,500 | - | - | - |
| DRAINAGE Total | | (207,188) | (354,812) | (86,000) | (225,000) | (50,000) |
| EMERGENCY SERVICES | | | | | | |
| | EMERGENCY SERVICES EXPENDITURE | - | - | - | - | - |
| EMERGENCY SERVICES Total | | - | - | - | - | - |
| HOUSING | | | | | | |
| | HOUSING EXPENDITURE | - | - | (50,000) | (30,000) | - |
| HOUSING Total | | - | - | (50,000) | (30,000) | - |
| LEVEE BANKS | | | | | | |
| | LEVEE BANK EXPENDITURE | - | (50,000) | (50,000) | (50,000) | (50,000) |
| | LEVEE BANK INCOME | - | - | - | - | - |
| LEVEE BANKS Total | | - | (50,000) | (50,000) | (50,000) | (50,000) |
| LIBRARIES | | | | | | |
| | LIBRARIES EXPENDITURE | - | (10,000) | (10,000) | - | - |
| LIBRARIES Total | | - | (10,000) | (10,000) | - | - |
| MINOR PLANT | | | | | | |
| | MINOR PLANT INCOME | - | - | - | - | - |
| | MINOR PLANT PURCHASE | (33,000) | (33,000) | (33,000) | (33,000) | (33,000) |
| MINOR PLANT Total | | (33,000) | (33,000) | (33,000) | (33,000) | (33,000) |
| MOTOR VEHICLE | | | | | | |
| | MOTOR VEHICLE PURCHASES | (320,000) | (320,000) | (320,000) | (320,000) | (320,000) |
| | MOTOR VEHICLE SALES | 130,000 | 130,000 | 130,000 | 130,000 | 130,000 |
| MOTOR VEHICLE Total | | (190,000) | (190,000) | (190,000) | (190,000) | (190,000) |

| | | Sum of 2014- 15 | Sum of 2015- 16 | Sum of 2016- 17 | Sum of 2017- 18 | Sum of 2018- 19 |
|---------------------------|---------------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| Grand Total | | (4,309,014) | (4,104,587) | (4,420,750) | (4,401,250) | (3,796,450) |
| PUBLIC HALLS | | | | | | |
| | PUBLIC HALLS EXPENDITURE | - | (20,000) | (200,000) | (180,000) | (50,000) |
| PUBLIC HALLS Total | | - | (20,000) | (200,000) | (180,000) | (50,000) |
| PUBLIC WORKS | | | | | | |
| | PUBLIC WORKS PLANT INCOME | 136,000 | 164,500 | 269,500 | 196,000 | 450,000 |
| | PUBLIC WORKS PLANT PURCHASE | (600,000) | (538,000) | (913,000) | (850,000) | (1,105,000) |
| | PUBLIC WORKS UTILITY INCOME | 39,000 | 39,000 | 39,000 | 39,000 | 39,000 |
| | PUBLIC WORKS UTILITY PURCHASE | (68,750) | (68,750) | (68,750) | (68,750) | (68,750) |
| PUBLIC WORKS Total | | (493,750) | (403,250) | (673,250) | (683,750) | (684,750) |
| RECREATION | | | | | | |
| | PARKS & RECREATION EXPENDITURE | (100,000) | (50,000) | (50,000) | - | - |
| | PARKS & RECREATION INCOME | - | - | - | - | - |
| | RECREATION RESERVES EXPENDITURE | - | - | - | - | - |
| | SWIMMING POOLS EXPENDITURE | - | - | (40,000) | (20,000) | - |
| RECREATION Total | | (100,000) | (50,000) | (90,000) | (20,000) | - |
| SEWERAGE | | | | | | |
| | SEWERAGE EXPENDITURE | (608,000) | (283,000) | (225,000) | (330,000) | (85,000) |
| SEWERAGE Total | | (608,000) | (283,000) | (225,000) | (330,000) | (85,000) |
| SHIRE ROADS | | | | | | |
| | FOOTPATHS EXPENDITURE | (206,100) | (223,500) | (149,000) | (77,000) | (73,200) |
| | FOOTPATHS INCOME | 64,750 | 94,000 | 62,000 | 20,000 | 50,000 |
| | KERB & GUTTER EXPENDITURE | - | - | - | - | - |
| | KERB & GUTTER INCOME | - | - | - | - | - |
| | R2R GRANT | 535,500 | 625,500 | 625,500 | 625,500 | 625,500 |

| | | Sum of 2014- 15 | Sum of 2015- 16 | Sum of 2016- 17 | Sum of 2017- 18 | Sum of 2018- 19 |
|-------------------------------|--|--------------------|--------------------|--------------------|--------------------|--------------------|
| Grand Total | | (4,309,014) | (4,104,587) | (4,420,750) | (4,401,250) | (3,796,450) |
| SHIRE ROADS | RMS WORKS EXPENDITURE | (250,000) | (350,000) | (350,000) | (350,000) | (350,000) |
| | RMS WORKS INCOME | 250,000 | 350,000 | 350,000 | 350,000 | 350,000 |
| | RURAL ROADS CONSTRUCTION EXPENDITURE | (1,070,000) | (4,296,000) | (907,000) | (1,433,000) | (1,173,000) |
| | RURAL ROADS CONSTRUCTION INCOME | - | 2,500,000 | - | - | - |
| | RURAL ROADS SEALED - RESEALS EXPENDITURE | (441,049) | (369,330) | (360,000) | (170,000) | (200,000) |
| | RURAL ROADS SEALED - RESEALS INCOME | - | - | - | - | - |
| | RURAL ROADS UNSEALED - RESHEET EXPENDITURE | (400,759) | (248,895) | (778,000) | (476,000) | (789,000) |
| | RURAL ROADS UNSEALED - RESHEET INCOME | - | - | - | - | - |
| | TOWNSCAPE WORKS EXPENDITURE | (200,000) | (80,000) | (80,000) | (80,000) | - |
| | TOWNSCAPE WORKS INCOME | - | - | - | - | - |
| | URBAN ROADS - RESEALS EXPENDITURE | (139,568) | (82,300) | (100,000) | (30,000) | (150,000) |
| | URBAN ROADS CONSTRUCTION EXPENDITURE | (189,000) | (107,000) | (96,000) | (123,000) | (116,000) |
| | URBAN ROADS CONSTRUCTION INCOME | - | - | - | - | - |
| SHIRE ROADS Total | | (2,046,226) | (2,187,525) | (1,782,500) | (1,743,500) | (1,825,700) |
| TOURISM SERVICES | | | | | | |
| | TOURISM SERVICES EXPENDITURE | - | - | - | - | - |
| TOURISM SERVICES Total | | - | - | - | - | - |
| TOWN PROJECTS | | | | | | |
| | KERB & GUTTER EXPENDITURE | (81,700) | (178,000) | (130,200) | (216,000) | (192,000) |
| | KERB & GUTTER INCOME | 25,850 | 334,000 | 73,200 | - | 35,000 |
| TOWN PROJECTS Total | | (55,850) | 156,000 | (57,000) | (216,000) | (157,000) |
| WATER | | | | | | |
| | WATER EXPENDITURE | (406,000) | (572,000) | (659,000) | (513,000) | (456,000) |
| WATER Total | | (406,000) | (572,000) | (659,000) | (513,000) | (456,000) |

CAPITAL WORKS PLAN DETAIL 2015-16

| | Sum of 2014-15 | Sum of 2015-16 | Sum of 2016-17 | Sum of 2017-18 | Sum of 2018-19 |
|--|--------------------|--------------------|--------------------|--------------------|--------------------|
| Grand Total | (4,309,014) | (4,104,587) | (4,420,750) | (4,401,250) | (3,796,450) |
| AERODROME | | | | | |
| AERODROME INCOME | | | | | |
| TOCUMWAL | | | | | |
| Various | - | - | - | - | - |
| TOCUMWAL Total | - | - | - | - | - |
| AERODROME INCOME Total | - | - | - | - | - |
| AERODROME EXPENDITURE | | | | | |
| TOCUMWAL | | | | | |
| Apron area - Heavy Patching | - | - | - | - | - |
| Remarking of lines to runways and taxiways | - | - | - | - | - |
| Runway 18-36 Bitumen binder | (75,000) | - | (75,000) | - | - |
| Runway 18-36 Heavy Patch to repair failed pavement | - | - | - | - | - |
| Runway 9-27 Bitumen enrichment | - | - | - | - | - |
| Terminal Access Road - Bitument Reseal | - | - | - | - | - |
| To Reserve | - | - | - | (25,000) | (50,000) |
| TOCUMWAL Total | (75,000) | - | (75,000) | (25,000) | (50,000) |
| AERODROME EXPENDITURE Total | (75,000) | - | (75,000) | (25,000) | (50,000) |
| AERODROME Total | (75,000) | - | (75,000) | (25,000) | (50,000) |
| DRAINAGE | | | | | |
| DRAINAGE INCOME | | | | | |
| BAROOGA | | | | | |
| Various | - | - | - | - | - |
| BAROOGA Total | - | - | - | - | - |
| BERRIGAN | | | | | |
| Various | - | - | - | - | - |

| | Sum of 2014-15 | Sum of 2015-16 | Sum of 2016-17 | Sum of 2017-18 | Sum of 2018-19 |
|--|----------------|----------------|----------------|----------------|----------------|
| Grand Total | (4,309,014) | (4,104,587) | (4,420,750) | (4,401,250) | (3,796,450) |
| BERRIGAN Total | - | - | - | - | - |
| FINLEY | | | | | |
| Endevour St Construct new pump station (50% RMS) | - | 50,000 | - | - | - |
| Murray St Headford to Osbourne | - | 160,000 | - | - | - |
| Murray St - Warmatta to Wolamai | - | 17,500 | - | - | - |
| FINLEY Total | - | 227,500 | - | - | - |
| TOCUMWAL | | | | | |
| Various | - | - | - | - | - |
| TOCUMWAL Total | - | - | - | - | - |
| UNGROUPED | | | | | |
| Local Infrastructure Renewal Scheme (LIRS) | 650,000 | 980,000 | - | - | - |
| UNGROUPED Total | 650,000 | 980,000 | - | - | - |
| DRAINAGE INCOME Total | 650,000 | 1,207,500 | - | - | - |
| DRAINAGE EXPENDITURE | | | | | |
| BAROOGA | | | | | |
| Buchanans Rd - Gunnamara St to Wiruna St | (13,500) | - | - | - | - |
| Various | - | - | - | - | - |
| BAROOGA Total | (13,500) | - | - | - | - |
| BERRIGAN | | | | | |
| Drummond St - Railway to Drohan St | - | (15,000) | - | - | - |
| East Riverina Highway | - | (650,000) | - | - | - |
| Flynn St Area | (80,000) | - | - | - | - |
| Harris St - Flynn St to Hayes St | - | - | - | - | - |
| Jerilderie St (SH20) Horfall St to Nangunia St | - | - | (20,000) | - | - |
| Jerliderie St - Nangunia St to Orr St | - | - | (16,000) | - | - |
| Barooga St - Horsfall to Nangunia St | - | - | - | - | - |
| Nangunia St - Jerilderie to Barooga St | - | - | - | - | - |

| | Sum of 2014-15 | Sum of 2015-16 | Sum of 2016-17 | Sum of 2017-18 | Sum of 2018-19 |
|--|--------------------|--------------------|--------------------|--------------------|--------------------|
| Grand Total | (4,309,014) | (4,104,587) | (4,420,750) | (4,401,250) | (3,796,450) |
| BERRIGAN Total | (80,000) | (665,000) | (36,000) | - | - |
| FINLEY | | | | | |
| Brookmans Rd Construct re-use scheme for stormwater | - | - | - | - | - |
| Denison St - Wollamai St to Warmatta St | - | - | - | (75,000) | - |
| Endevour St Construct new pump station | - | (100,000) | - | - | - |
| Finley St Detention Basin | (17,688) | (312,312) | - | - | - |
| McAllister St - Headford St to Osbourne St | - | - | (50,000) | - | - |
| Murray St - Headford to Osbourne | - | (428,000) | - | - | - |
| Riverina Hwy Retention basin Construct retention basin | - | - | - | - | - |
| Saleyrd Retention Basin | - | - | - | - | - |
| Tocumwal St - Wollamai St to Warmatta St | - | - | - | (75,000) | - |
| Tocumwal St Tuppal St to Wollamai St | - | - | - | (75,000) | - |
| William St - Hampden St to East | (127,000) | - | - | - | - |
| William St Drainage Cross Connection | (80,000) | - | - | - | - |
| McAllister St - Headford St to Warmatta St | - | - | - | - | (50,000) |
| Murray St - Warmatta to Wolamai | - | (35,000) | - | - | - |
| FINLEY Total | (224,688) | (875,312) | (50,000) | (225,000) | (50,000) |
| TOCUMWAL | | | | | |
| Bent St End of Seal to Barooga St North | (39,000) | - | - | - | - |
| Bruton Street Electricity Connection and Pipework | (150,000) | - | - | - | - |
| Chanter St - Railway to Jersey St | (10,000) | - | - | - | - |
| Crawford Subdivision levee & drain | - | - | - | - | - |
| George St, Dean St Pump Station | (340,000) | - | - | - | - |
| Golfcourse Levee pump station construction | - | - | - | - | - |
| Lane 961 - Bruton St Barooga St Nth | - | (22,000) | - | - | - |
| Riley Crt Stormwater Detention Basin | - | - | - | - | - |
| Deniliquin Rd - Replace brick K&G Cowley to Duff ST | - | - | - | - | - |
| TOCUMWAL Total | (539,000) | (22,000) | - | - | - |
| UNGROUPED | | | | | |
| To be determined | - | - | - | - | - |

| | Sum of 2014-15 | Sum of 2015-16 | Sum of 2016-17 | Sum of 2017-18 | Sum of 2018-19 |
|--|------------------|------------------|-----------------|------------------|-----------------|
| Grand Total | (4,309,014) | (4,104,587) | (4,420,750) | (4,401,250) | (3,796,450) |
| Various | - | - | - | - | - |
| UNGROUPED Total | - | - | - | - | - |
| DRAINAGE EXPENDITURE Total | (857,188) | (1,562,312) | (86,000) | (225,000) | (50,000) |
| DRAINAGE Total | (207,188) | (354,812) | (86,000) | (225,000) | (50,000) |
| LEVEE BANKS | | | | | |
| LEVEE BANK INCOME | | | | | |
| UNGROUPED | | | | | |
| Transfer from Reserve | - | - | - | - | - |
| UNGROUPED Total | - | - | - | - | - |
| LEVEE BANK INCOME Total | - | - | - | - | - |
| LEVEE BANK EXPENDITURE | | | | | |
| UNGROUPED | | | | | |
| Transfer to Reserve | - | (50,000) | (50,000) | (50,000) | (50,000) |
| UNGROUPED Total | - | (50,000) | (50,000) | (50,000) | (50,000) |
| LEVEE BANK EXPENDITURE Total | - | (50,000) | (50,000) | (50,000) | (50,000) |
| LEVEE BANKS Total | - | (50,000) | (50,000) | (50,000) | (50,000) |
| TOWN PROJECTS | | | | | |
| KERB & GUTTER INCOME | | | | | |
| BAROOGA | | | | | |
| Buchanans Rd - Gunnamara St to Wiruna St | 25,850 | - | - | - | - |
| BAROOGA Total | 25,850 | - | - | - | - |
| BERRIGAN | | | | | |
| Drummond St - Railway to Drohan St | - | 5,000 | - | - | - |
| Harris St - Flynn St to Hayes St | - | 2,000 | - | - | - |

| | Sum of 2014-15 | Sum of 2015-16 | Sum of 2016-17 | Sum of 2017-18 | Sum of 2018-19 |
|---|--------------------|--------------------|--------------------|--------------------|--------------------|
| Grand Total | (4,309,014) | (4,104,587) | (4,420,750) | (4,401,250) | (3,796,450) |
| Jerilderie St (SH20) Horfall St to Nangunia St | - | - | 40,000 | - | - |
| Jerliderie St - Nangunia St to Orr St | - | - | 33,200 | - | - |
| Barooga St - Horsfall to Nangunia St | - | - | - | - | 28,000 |
| Nangunia St - Jerilderie to Barooga St | - | - | - | - | 7,000 |
| BERRIGAN Total | - | 7,000 | 73,200 | - | 35,000 |
| FINLEY | | | | | |
| Denison St - Wollamai St to Warmatta St | - | - | - | - | - |
| Tocumwal St - Wollamai St to Warmatta St | - | - | - | - | - |
| Tocumwal St Tuppal St to Wollamai St | - | - | - | - | - |
| William St - Hampden St to East | - | - | - | - | - |
| Murray St - Headford to Osborne | - | 327,000 | - | - | - |
| McAllister St - Headford St to Osborne St | - | - | - | - | - |
| FINLEY Total | - | 327,000 | - | - | - |
| TOCUMWAL | | | | | |
| Bent St End of Seal to Barooga St North | - | - | - | - | - |
| Chanter St - Railway to Jersey St | - | - | - | - | - |
| Lane 961 - Bruton St Barooga St Nth | - | - | - | - | - |
| Deniliquin Rd - Replace brick K&G Cowley to Duff ST | - | - | - | - | - |
| TOCUMWAL Total | - | - | - | - | - |
| UNGROUPED | | | | | |
| To be determined | - | - | - | - | - |
| UNGROUPED Total | - | - | - | - | - |
| KERB & GUTTER INCOME Total | 25,850 | 334,000 | 73,200 | - | 35,000 |
| KERB & GUTTER EXPENDITURE | | | | | |
| BAROOGA | | | | | |
| Buchanans Rd - Gunnamara St to Wiruna St | (51,700) | - | - | - | - |
| BAROOGA Total | (51,700) | - | - | - | - |

| | Sum of 2014-15 | Sum of 2015-16 | Sum of 2016-17 | Sum of 2017-18 | Sum of 2018-19 |
|---|--------------------|--------------------|--------------------|--------------------|--------------------|
| Grand Total | (4,309,014) | (4,104,587) | (4,420,750) | (4,401,250) | (3,796,450) |
| BERRIGAN | | | | | |
| Drummond St - Railway to Drohan St | - | (18,000) | - | - | - |
| Harris St - Flynn St to Hayes St | - | - | - | - | - |
| Jerilderie St (SH20) Horfall St to Nangunia St | - | - | (30,000) | - | - |
| Jerliderie St - Nangunia St to Orr St | - | - | (25,200) | - | - |
| Barooga St - Horsfall to Nangunia St | - | - | - | - | (60,000) |
| Nangunia St - Jerilderie to Barooga St | - | - | - | - | (32,000) |
| BERRIGAN Total | - | (18,000) | (55,200) | - | (92,000) |
| FINLEY | | | | | |
| Denison St - Wollamai St to Warmatta St | - | - | - | (72,000) | - |
| McAllister St - Headford St to Osbourne St | - | - | (75,000) | - | (75,000) |
| Murray St - Headford to Osbourne | - | (87,000) | - | - | - |
| Tocumwal St - Wollamai St to Warmatta St | - | - | - | (72,000) | - |
| Tocumwal St Tuppal St to Wollamai St | - | - | - | (72,000) | - |
| William St - Hampden St to East | - | (73,000) | - | - | - |
| FINLEY Total | - | (160,000) | (75,000) | (216,000) | (75,000) |
| TOCUMWAL | | | | | |
| Bent St End of Seal to Barooga St North | - | - | - | - | - |
| Chanter St - Railway to Jersey St | (30,000) | - | - | - | - |
| Lane 961 - Bruton St Barooga St Nth | - | - | - | - | - |
| Deniliquin Rd - Replace brick K&G Cowley to Duff ST | - | - | - | - | (25,000) |
| TOCUMWAL Total | (30,000) | - | - | - | (25,000) |
| UNGROUPEd | | | | | |
| To be determined | - | - | - | - | - |
| UNGROUPEd Total | - | - | - | - | - |
| KERB & GUTTER EXPENDITURE Total | (81,700) | (178,000) | (130,200) | (216,000) | (192,000) |
| TOWN PROJECTS Total | (55,850) | 156,000 | (57,000) | (216,000) | (157,000) |

| | Sum of 2014-15 | Sum of 2015-16 | Sum of 2016-17 | Sum of 2017-18 | Sum of 2018-19 |
|--|------------------|------------------|-----------------|-----------------|-----------------|
| Grand Total | (4,309,014) | (4,104,587) | (4,420,750) | (4,401,250) | (3,796,450) |
| SEWERAGE | | | | | |
| SEWERAGE EXPENDITURE | | | | | |
| BAROOGA | | | | | |
| Desilt Primary Pond | (50,000) | - | - | (50,000) | - |
| Desilt sludge lagoon | (50,000) | - | - | - | - |
| Main Sewer upgrades | - | (10,000) | (10,000) | - | - |
| Other Minor Repairs / Replacements | (10,000) | (10,000) | (10,000) | (10,000) | (10,000) |
| Upgrade Pump Station | (20,000) | (20,000) | (20,000) | (20,000) | - |
| BAROOGA Total | (130,000) | (40,000) | (40,000) | (80,000) | (10,000) |
| BERRIGAN | | | | | |
| Desilt Primary Pond | - | (50,000) | - | - | - |
| Gravel Pond Banks | - | - | - | - | - |
| Other Minor Repairs / Replacements | (20,000) | (20,000) | (20,000) | (20,000) | (20,000) |
| Pond Fencing | - | - | (20,000) | (20,000) | - |
| Refurbish concrete work | (40,000) | - | - | - | - |
| Replace pump station lids & install probe holding brackets | - | (10,000) | (10,000) | - | - |
| Sewer replacement | - | - | - | (30,000) | - |
| STP Pump Valve replacement | (15,000) | - | - | - | - |
| Trickle Filter Arm Upgrade | - | - | - | - | - |
| Truck Wash Avdata pump | - | (10,000) | (10,000) | - | - |
| Upgrade Pump Station | (20,000) | (20,000) | (10,000) | - | - |
| BERRIGAN Total | (95,000) | (110,000) | (70,000) | (70,000) | (20,000) |
| FINLEY | | | | | |
| Desilt Primary Pond | - | - | (50,000) | - | - |
| Gravel Pond Banks | - | - | - | (10,000) | - |
| Main Sewer upgrades | (10,000) | (10,000) | (10,000) | - | - |
| Other Minor Repairs / Replacements | (20,000) | (20,000) | (20,000) | (20,000) | (30,000) |
| Pond Fencing | (10,000) | (10,000) | - | - | - |
| Refurbish concrete work | (30,000) | - | - | - | - |
| Truck Wash Avdata pump | - | (10,000) | (10,000) | - | - |
| Upgrade Pump Station | (160,000) | - | - | - | - |

| | Sum of 2014-15 | Sum of 2015-16 | Sum of 2016-17 | Sum of 2017-18 | Sum of 2018-19 |
|--|------------------|------------------|------------------|------------------|-----------------|
| Grand Total | (4,309,014) | (4,104,587) | (4,420,750) | (4,401,250) | (3,796,450) |
| FINLEY Total | (230,000) | (50,000) | (90,000) | (30,000) | (30,000) |
| TOCUMWAL | | | | | |
| Bypass Line & Control Valve on S Dam outlet | - | - | - | - | - |
| Main Sewer upgrades | (63,000) | (63,000) | - | (100,000) | - |
| Other Minor Repairs / Replacements | (20,000) | (20,000) | (20,000) | (20,000) | (20,000) |
| Refurbish concrete work | (40,000) | - | - | - | - |
| TOCUMWAL Total | (123,000) | (83,000) | (20,000) | (120,000) | (20,000) |
| UNGROUPED | | | | | |
| Unallocated | - | - | - | - | - |
| Upgrade amenities at STP's | (10,000) | - | - | (10,000) | - |
| Upgrade of Telemetry Sewer | (20,000) | - | (5,000) | (20,000) | (5,000) |
| Various Non-Capital Expenses (removed 14/15) | - | - | - | - | - |
| UNGROUPED Total | (30,000) | - | (5,000) | (30,000) | (5,000) |
| SEWERAGE EXPENDITURE Total | (608,000) | (283,000) | (225,000) | (330,000) | (85,000) |
| SEWERAGE Total | (608,000) | (283,000) | (225,000) | (330,000) | (85,000) |
| WATER | | | | | |
| WATER EXPENDITURE | | | | | |
| BAROOGA | | | | | |
| Awnings for Daff Plant | - | - | - | - | - |
| CCTV Survey interior towers | - | - | - | - | - |
| Main water reticulation | (10,000) | - | - | - | - |
| Major Pump Replacement | - | - | - | - | - |
| Repaint interior of water towers | - | - | - | - | - |
| Terracing at WTP | (80,000) | - | - | - | - |
| Water main reticulation | (10,000) | - | - | - | - |
| Main water replacement | - | - | - | - | - |
| BAROOGA Total | (100,000) | - | - | - | - |

| | Sum of 2014-15 | Sum of 2015-16 | Sum of 2016-17 | Sum of 2017-18 | Sum of 2018-19 |
|--|--------------------|--------------------|--------------------|--------------------|--------------------|
| Grand Total | (4,309,014) | (4,104,587) | (4,420,750) | (4,401,250) | (3,796,450) |
| BERRIGAN | | | | | |
| Main water reticulation | - | (20,000) | (20,000) | (20,000) | (15,000) |
| Other Minor Repairs / Replacements | (25,000) | (25,000) | (25,000) | (25,000) | (25,000) |
| Raw Water Low lift pumps mech & elec | (50,000) | - | - | - | - |
| Raw water low lift submersible pumps & mech & elec | (12,000) | - | - | - | - |
| Rock beaching on town reservoir | - | - | - | - | - |
| Treated Water HL Pumps - Mech & Elec | - | (30,000) | - | - | - |
| Water main replacement | - | - | - | - | (20,000) |
| BERRIGAN Total | (87,000) | (75,000) | (45,000) | (45,000) | (60,000) |
| FINLEY | | | | | |
| Instal 5 stop valves | - | - | - | - | - |
| Sprinkler system | - | - | - | - | - |
| Treated Water HL Pumps - Mech & Elec | (50,000) | - | - | - | - |
| Upgrade lining sedimentation ponds | - | - | - | - | - |
| Upgrade platform & winch | - | - | - | - | - |
| Water main reticulation | (30,000) | (30,000) | (30,000) | (30,000) | (30,000) |
| Raw Water LL Pumps | - | - | - | - | - |
| Replace Clarifier | - | - | (500,000) | - | - |
| FINLEY Total | (80,000) | (30,000) | (530,000) | (30,000) | (30,000) |
| TOCUMWAL | | | | | |
| Chlorine Dosing system | (12,000) | - | - | (10,000) | - |
| Other Minor Repairs / Replacements | (25,000) | (25,000) | (25,000) | (25,000) | (25,000) |
| Refurbish no#1 floc tank | - | - | - | - | - |
| Replace compressor | (20,000) | - | - | (20,000) | - |
| Soda Ash dosing system | (30,000) | - | - | - | - |
| Sprinkler system | - | - | - | - | - |
| Water main replacement | - | (20,000) | (20,000) | (20,000) | (20,000) |
| Water main reticulation | (20,000) | - | (20,000) | - | - |
| Raw Water LL Pumps | - | - | - | - | - |
| TOCUMWAL Total | (107,000) | (45,000) | (65,000) | (75,000) | (45,000) |

| | Sum of 2014-15 | Sum of 2015-16 | Sum of 2016-17 | Sum of 2017-18 | Sum of 2018-19 |
|--|--------------------|--------------------|--------------------|--------------------|--------------------|
| Grand Total | (4,309,014) | (4,104,587) | (4,420,750) | (4,401,250) | (3,796,450) |
| UNGROUPED | | | | | |
| Chemical Pump replacement | (20,000) | - | - | (30,000) | - |
| Minor plant replacement | - | (5,000) | (5,000) | (5,000) | - |
| Office Equip / Furniture | - | (2,000) | (2,000) | (2,000) | (2,000) |
| Shelving & storage | - | (5,000) | - | - | - |
| Telemetry Upgrade | (10,000) | (10,000) | (10,000) | (10,000) | - |
| Unallocated | - | - | - | - | - |
| Various Non-Capital Expenses (removed 14/15) | - | - | - | - | - |
| Water Laboratory equipment | (2,000) | - | (2,000) | (2,000) | (2,000) |
| Meter / cybal replacement | - | - | - | (314,000) | (317,000) |
| Everblue Centralised Meter Reading | - | (400,000) | - | - | - |
| UNGROUPED Total | (32,000) | (422,000) | (19,000) | (363,000) | (321,000) |
| WATER EXPENDITURE Total | (406,000) | (572,000) | (659,000) | (513,000) | (456,000) |
| WATER Total | (406,000) | (572,000) | (659,000) | (513,000) | (456,000) |
| MOTOR VEHICLE | | | | | |
| MOTOR VEHICLE SALES | | | | | |
| UNGROUPED | | | | | |
| Motor vehicle sales | 130,000 | 130,000 | 130,000 | 130,000 | 130,000 |
| UNGROUPED Total | 130,000 | 130,000 | 130,000 | 130,000 | 130,000 |
| MOTOR VEHICLE SALES Total | 130,000 | 130,000 | 130,000 | 130,000 | 130,000 |
| MOTOR VEHICLE PURCHASES | | | | | |
| UNGROUPED | | | | | |
| Motor vehicle purchases | (320,000) | (320,000) | (320,000) | (320,000) | (320,000) |
| UNGROUPED Total | (320,000) | (320,000) | (320,000) | (320,000) | (320,000) |
| MOTOR VEHICLE PURCHASES Total | (320,000) | (320,000) | (320,000) | (320,000) | (320,000) |
| MOTOR VEHICLE Total | (190,000) | (190,000) | (190,000) | (190,000) | (190,000) |

| | Sum of 2014-15 | Sum of 2015-16 | Sum of 2016-17 | Sum of 2017-18 | Sum of 2018-19 |
|-------------------------------------|------------------|------------------|------------------|------------------|--------------------|
| Grand Total | (4,309,014) | (4,104,587) | (4,420,750) | (4,401,250) | (3,796,450) |
| PUBLIC WORKS | | | | | |
| PUBLIC WORKS UTILITY PURCHASE | | | | | |
| UNGROUPED | | | | | |
| Public Works Utility Purchase | (68,750) | (68,750) | (68,750) | (68,750) | (68,750) |
| UNGROUPED Total | (68,750) | (68,750) | (68,750) | (68,750) | (68,750) |
| PUBLIC WORKS UTILITY PURCHASE Total | (68,750) | (68,750) | (68,750) | (68,750) | (68,750) |
| PUBLIC WORKS UTILITY INCOME | | | | | |
| UNGROUPED | | | | | |
| Public Works Utility Sales | 39,000 | 39,000 | 39,000 | 39,000 | 39,000 |
| UNGROUPED Total | 39,000 | 39,000 | 39,000 | 39,000 | 39,000 |
| PUBLIC WORKS UTILITY INCOME Total | 39,000 | 39,000 | 39,000 | 39,000 | 39,000 |
| PUBLIC WORKS PLANT PURCHASE | | | | | |
| UNGROUPED | | | | | |
| Public Works Plant Purchase | (600,000) | (538,000) | (913,000) | (850,000) | (1,105,000) |
| UNGROUPED Total | (600,000) | (538,000) | (913,000) | (850,000) | (1,105,000) |
| PUBLIC WORKS PLANT PURCHASE Total | (600,000) | (538,000) | (913,000) | (850,000) | (1,105,000) |
| PUBLIC WORKS PLANT INCOME | | | | | |
| UNGROUPED | | | | | |
| Public Works Plant Sales | 136,000 | 164,500 | 269,500 | 196,000 | 450,000 |
| UNGROUPED Total | 136,000 | 164,500 | 269,500 | 196,000 | 450,000 |
| PUBLIC WORKS PLANT INCOME Total | 136,000 | 164,500 | 269,500 | 196,000 | 450,000 |
| PUBLIC WORKS Total | (493,750) | (403,250) | (673,250) | (683,750) | (684,750) |
| MINOR PLANT | | | | | |

| | Sum of 2014-15 | Sum of 2015-16 | Sum of 2016-17 | Sum of 2017-18 | Sum of 2018-19 |
|----------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| Grand Total | (4,309,014) | (4,104,587) | (4,420,750) | (4,401,250) | (3,796,450) |
| MINOR PLANT PURCHASE | | | | | |
| UNGROUPED | | | | | |
| Minor Plant Purchase | (33,000) | (33,000) | (33,000) | (33,000) | (33,000) |
| UNGROUPED Total | (33,000) | (33,000) | (33,000) | (33,000) | (33,000) |
| MINOR PLANT PURCHASE Total | (33,000) | (33,000) | (33,000) | (33,000) | (33,000) |
| MINOR PLANT INCOME | | | | | |
| UNGROUPED | | | | | |
| Minor Plant Sales | - | - | - | - | - |
| UNGROUPED Total | - | - | - | - | - |
| MINOR PLANT INCOME Total | - | - | - | - | - |
| MINOR PLANT Total | (33,000) | (33,000) | (33,000) | (33,000) | (33,000) |
| DOMESTIC WASTE | | | | | |
| DOMESTIC WASTE EXPENDITURE | | | | | |
| BERRIGAN | | | | | |
| New Landfill hole | - | (40,000) | (45,000) | (50,000) | (55,000) |
| New Mesh Fence 3.6m | - | (10,000) | (10,000) | (10,000) | (10,000) |
| Wheel Emptying Facility | - | - | - | - | - |
| BERRIGAN Total | - | (50,000) | (55,000) | (60,000) | (65,000) |
| FINLEY | | | | | |
| Front Fence | - | (5,000) | (5,000) | - | - |
| FINLEY Total | - | (5,000) | (5,000) | - | - |
| TOCUMWAL | | | | | |
| New Fence | (10,000) | - | - | - | - |
| Shed and Toilet Unit | - | - | - | - | - |
| Transfer Station Reserve | - | - | (75,000) | (75,000) | (75,000) |
| TOCUMWAL Total | (10,000) | - | (75,000) | (75,000) | (75,000) |

| | Sum of 2014-15 | Sum of 2015-16 | Sum of 2016-17 | Sum of 2017-18 | Sum of 2018-19 |
|--|----------------|----------------|----------------|----------------|----------------|
| Grand Total | (4,309,014) | (4,104,587) | (4,420,750) | (4,401,250) | (3,796,450) |
| UNGROUPED | | | | | |
| To be determined | - | - | - | - | - |
| Various Non-Capital Expenses (removed 14/15) | - | - | - | - | - |
| Rehabilitation of exhausted landfill areas | - | (2,000) | - | (2,000) | - |
| UNGROUPED Total | - | (2,000) | - | (2,000) | - |
| DOMESTIC WASTE EXPENDITURE Total | (10,000) | (57,000) | (135,000) | (137,000) | (140,000) |
| DOMESTIC WASTE Total | (10,000) | (57,000) | (135,000) | (137,000) | (140,000) |
| LIBRARIES | | | | | |
| LIBRARIES EXPENDITURE | | | | | |
| BAROOGA | | | | | |
| To be determined | - | - | - | - | - |
| BAROOGA Total | - | - | - | - | - |
| BERRIGAN | | | | | |
| To be determined | - | - | - | - | - |
| BERRIGAN Total | - | - | - | - | - |
| FINLEY | | | | | |
| Roof Restoration | - | (10,000) | - | - | - |
| Repairs Carpark | - | - | (10,000) | - | - |
| FINLEY Total | - | (10,000) | (10,000) | - | - |
| TOCUMWAL | | | | | |
| Repaint Library | - | - | - | - | - |
| TOCUMWAL Total | - | - | - | - | - |
| LIBRARIES EXPENDITURE Total | - | (10,000) | (10,000) | - | - |
| LIBRARIES Total | - | (10,000) | (10,000) | - | - |

| | Sum of 2014-15 | Sum of 2015-16 | Sum of 2016-17 | Sum of 2017-18 | Sum of 2018-19 |
|--------------------------------------|----------------|----------------|----------------|----------------|----------------|
| Grand Total | (4,309,014) | (4,104,587) | (4,420,750) | (4,401,250) | (3,796,450) |
| CORPORATE SERVICES | | | | | |
| CORPORATE SERVICES EXPENDITURE | | | | | |
| BAROOGA | | | | | |
| To be determined | - | - | - | - | - |
| BAROOGA Total | - | - | - | - | - |
| BERRIGAN | | | | | |
| Admin Office - Solar Panels | (50,000) | - | - | - | - |
| BERRIGAN Total | (50,000) | - | - | - | - |
| FINLEY | | | | | |
| To be determined | - | - | - | - | - |
| FINLEY Total | - | - | - | - | - |
| TOCUMWAL | | | | | |
| To be determined | - | - | - | - | - |
| TOCUMWAL Total | - | - | - | - | - |
| CORPORATE SERVICES EXPENDITURE Total | (50,000) | - | - | - | - |
| CORPORATE SERVICES Total | (50,000) | - | - | - | - |
| COMMUNITY AMENITIES | | | | | |
| COMMUNITY AMENITIES EXPENDITURE | | | | | |
| BAROOGA | | | | | |
| To be determined | - | - | - | - | - |
| BAROOGA Total | - | - | - | - | - |
| BERRIGAN | | | | | |
| To be determined | - | - | - | - | - |
| BERRIGAN Total | - | - | - | - | - |

| | Sum of 2014-15 | Sum of 2015-16 | Sum of 2016-17 | Sum of 2017-18 | Sum of 2018-19 |
|--|----------------|----------------|----------------|----------------|----------------|
| Grand Total | (4,309,014) | (4,104,587) | (4,420,750) | (4,401,250) | (3,796,450) |
| FINLEY | | | | | |
| Lake Toilets - connect Power | - | - | - | - | - |
| Wayside Rest Toilets - connect power | - | (10,000) | - | - | - |
| Finley Railway Station - Painting | - | - | - | (20,000) | - |
| FINLEY Total | - | (10,000) | - | (20,000) | - |
| TOCUMWAL | | | | | |
| Railway exterior painting | (14,000) | - | - | - | - |
| Town Beach Toilets | - | - | (100,000) | - | - |
| Toc Rec Reserve Demo Old toilets & Landscaping | - | - | - | - | (20,000) |
| TOCUMWAL Total | (14,000) | - | (100,000) | - | (20,000) |
| COMMUNITY AMENITIES EXPENDITURE Total | (14,000) | (10,000) | (100,000) | (20,000) | (20,000) |
| COMMUNITY AMENITIES Total | (14,000) | (10,000) | (100,000) | (20,000) | (20,000) |
| HOUSING | | | | | |
| HOUSING EXPENDITURE | | | | | |
| BAROOGA | | | | | |
| To be determined | - | - | - | - | - |
| BAROOGA Total | - | - | - | - | - |
| BERRIGAN | | | | | |
| 27 Davis St, Repaint int/ext & refurbish | - | - | (50,000) | - | - |
| BERRIGAN Total | - | - | (50,000) | - | - |
| FINLEY | | | | | |
| To be determined | - | - | - | - | - |
| FINLEY Total | - | - | - | - | - |
| TOCUMWAL | | | | | |
| Aerodrome House - Repaint int/ext & refurbish | - | - | - | (30,000) | - |
| TOCUMWAL Total | - | - | - | (30,000) | - |

| | Sum of 2014-15 | Sum of 2015-16 | Sum of 2016-17 | Sum of 2017-18 | Sum of 2018-19 |
|---------------------------|----------------|----------------|----------------|----------------|----------------|
| Grand Total | (4,309,014) | (4,104,587) | (4,420,750) | (4,401,250) | (3,796,450) |
| HOUSING EXPENDITURE Total | - | - | (50,000) | (30,000) | - |
| HOUSING Total | - | - | (50,000) | (30,000) | - |
| DEPOT | | | | | |
| DEPOT EXPENDITURE | | | | | |
| BAROOGA | | | | | |
| To be determined | - | - | - | - | - |
| BAROOGA Total | - | - | - | - | - |
| BERRIGAN | | | | | |
| To be determined | - | - | - | - | - |
| BERRIGAN Total | - | - | - | - | - |
| FINLEY | | | | | |
| To be determined | - | - | - | - | - |
| FINLEY Total | - | - | - | - | - |
| TOCUMWAL | | | | | |
| Wash Bay | - | (20,000) | - | - | - |
| TOCUMWAL Total | - | (20,000) | - | - | - |
| DEPOT EXPENDITURE Total | - | (20,000) | - | - | - |
| DEPOT Total | - | (20,000) | - | - | - |
| PUBLIC HALLS | | | | | |
| PUBLIC HALLS EXPENDITURE | | | | | |
| BAROOGA | | | | | |
| To be determined | - | - | - | - | - |
| BAROOGA Total | - | - | - | - | - |

| | Sum of 2014-15 | Sum of 2015-16 | Sum of 2016-17 | Sum of 2017-18 | Sum of 2018-19 |
|---|----------------|----------------|----------------|----------------|----------------|
| Grand Total | (4,309,014) | (4,104,587) | (4,420,750) | (4,401,250) | (3,796,450) |
| BERRIGAN | | | | | |
| CWA Kitchen Renovations | - | - | - | - | - |
| Renew Stormwater Disposal | - | - | (20,000) | - | - |
| BERRIGAN Total | - | - | (20,000) | - | - |
| FINLEY | | | | | |
| Memorial Hall Flooring | - | - | - | - | - |
| Demo Memorial Hall & provide carpark | - | (20,000) | (180,000) | - | - |
| Refurbishment School of Arts Hall & new toilets | - | - | - | (180,000) | - |
| FINLEY Total | - | (20,000) | (180,000) | (180,000) | - |
| TOCUMWAL | | | | | |
| Repaint Hall interior & stage area | - | - | - | - | (50,000) |
| TOCUMWAL Total | - | - | - | - | (50,000) |
| PUBLIC HALLS EXPENDITURE Total | - | (20,000) | (200,000) | (180,000) | (50,000) |
| PUBLIC HALLS Total | - | (20,000) | (200,000) | (180,000) | (50,000) |
| EMERGENCY SERVICES | | | | | |
| EMERGENCY SERVICES EXPENDITURE | | | | | |
| BAROOGA | | | | | |
| To be determined | - | - | - | - | - |
| BAROOGA Total | - | - | - | - | - |
| BERRIGAN | | | | | |
| To be determined | - | - | - | - | - |
| BERRIGAN Total | - | - | - | - | - |
| FINLEY | | | | | |
| To be determined | - | - | - | - | - |
| FINLEY Total | - | - | - | - | - |

| | Sum of 2014-15 | Sum of 2015-16 | Sum of 2016-17 | Sum of 2017-18 | Sum of 2018-19 |
|---|----------------|----------------|----------------|----------------|----------------|
| Grand Total | (4,309,014) | (4,104,587) | (4,420,750) | (4,401,250) | (3,796,450) |
| TOCUMWAL | | | | | |
| To be determined | - | - | - | - | - |
| TOCUMWAL Total | - | - | - | - | - |
| EMERGENCY SERVICES EXPENDITURE Total | - | - | - | - | - |
| EMERGENCY SERVICES Total | - | - | - | - | - |
| TOURISM SERVICES | | | | | |
| TOURISM SERVICES EXPENDITURE | | | | | |
| BAROOGA | | | | | |
| To be determined | - | - | - | - | - |
| BAROOGA Total | - | - | - | - | - |
| BERRIGAN | | | | | |
| To be determined | - | - | - | - | - |
| BERRIGAN Total | - | - | - | - | - |
| FINLEY | | | | | |
| To be determined | - | - | - | - | - |
| FINLEY Total | - | - | - | - | - |
| TOCUMWAL | | | | | |
| To be determined | - | - | - | - | - |
| TOCUMWAL Total | - | - | - | - | - |
| TOURISM SERVICES EXPENDITURE Total | - | - | - | - | - |
| TOURISM SERVICES Total | - | - | - | - | - |
| CEMETERIES | | | | | |
| CEMETERIES EXPENDITURE | | | | | |
| BAROOGA | | | | | |

| | Sum of 2014-15 | Sum of 2015-16 | Sum of 2016-17 | Sum of 2017-18 | Sum of 2018-19 |
|------------------------------|----------------|----------------|----------------|----------------|----------------|
| Grand Total | (4,309,014) | (4,104,587) | (4,420,750) | (4,401,250) | (3,796,450) |
| To be determined | - | - | - | - | - |
| BAROOGA Total | - | - | - | - | - |
| BERRIGAN | | | | | |
| To be determined | - | - | - | - | - |
| BERRIGAN Total | - | - | - | - | - |
| FINLEY | | | | | |
| Sprinkler system | (10,000) | - | - | - | - |
| FINLEY Total | (10,000) | - | - | - | - |
| TOCUMWAL | | | | | |
| New Wall Niches | - | (15,000) | - | - | - |
| TOCUMWAL Total | - | (15,000) | - | - | - |
| UNGROUPED | | | | | |
| Plynth Additions | (10,000) | (5,000) | (5,000) | (5,000) | (5,000) |
| UNGROUPED Total | (10,000) | (5,000) | (5,000) | (5,000) | (5,000) |
| CEMETERIES EXPENDITURE Total | (20,000) | (20,000) | (5,000) | (5,000) | (5,000) |
| CEMETERIES Total | (20,000) | (20,000) | (5,000) | (5,000) | (5,000) |
| RECREATION | | | | | |
| SWIMMING POOLS EXPENDITURE | | | | | |
| BAROOGA | | | | | |
| To be determined | - | - | - | - | - |
| BAROOGA Total | - | - | - | - | - |
| BERRIGAN | | | | | |
| Painting of Pool | - | - | - | - | - |
| BERRIGAN Total | - | - | - | - | - |

| | Sum of 2014-15 | Sum of 2015-16 | Sum of 2016-17 | Sum of 2017-18 | Sum of 2018-19 |
|---------------------------------------|----------------|----------------|----------------|----------------|----------------|
| Grand Total | (4,309,014) | (4,104,587) | (4,420,750) | (4,401,250) | (3,796,450) |
| FINLEY | | | | | |
| To be determined | - | - | - | - | - |
| FINLEY Total | - | - | - | - | - |
| TOCUMWAL | | | | | |
| Painting of Pool | - | - | (40,000) | - | - |
| Refurbish interior | - | - | - | (20,000) | - |
| TOCUMWAL Total | - | - | (40,000) | (20,000) | - |
| SWIMMING POOLS EXPENDITURE Total | - | - | (40,000) | (20,000) | - |
| RECREATION RESERVES EXPENDITURE | | | | | |
| BAROOGA | | | | | |
| Additions to Toilet | - | - | - | - | - |
| BAROOGA Total | - | - | - | - | - |
| BERRIGAN | | | | | |
| To be determined | - | - | - | - | - |
| BERRIGAN Total | - | - | - | - | - |
| FINLEY | | | | | |
| To be determined | - | - | - | - | - |
| FINLEY Total | - | - | - | - | - |
| TOCUMWAL | | | | | |
| To be determined | - | - | - | - | - |
| TOCUMWAL Total | - | - | - | - | - |
| RECREATION RESERVES EXPENDITURE Total | - | - | - | - | - |
| PARKS & RECREATION INCOME | | | | | |
| UNGROUPED | | | | | |
| To be determined | - | - | - | - | - |

| | Sum of 2014-15 | Sum of 2015-16 | Sum of 2016-17 | Sum of 2017-18 | Sum of 2018-19 |
|--------------------------------------|------------------|-----------------|-----------------|-----------------|----------------|
| Grand Total | (4,309,014) | (4,104,587) | (4,420,750) | (4,401,250) | (3,796,450) |
| UNGROUPED Total | - | - | - | - | - |
| PARKS & RECREATION INCOME Total | - | - | - | - | - |
| PARKS & RECREATION EXPENDITURE | | | | | |
| BAROOGA | | | | | |
| Botanical Gardens Toilets | (100,000) | - | - | - | - |
| BAROOGA Total | (100,000) | - | - | - | - |
| FINLEY | | | | | |
| Memorial Park Upgrade Footpaths | - | - | - | - | - |
| Skate Park Improvements | - | - | (50,000) | - | - |
| FINLEY Total | - | - | (50,000) | - | - |
| TOCUMWAL | | | | | |
| Skate Park Improvements | - | (50,000) | - | - | - |
| TOCUMWAL Total | - | (50,000) | - | - | - |
| UNGROUPED | | | | | |
| Renewal & improvement various asset | - | - | - | - | - |
| UNGROUPED Total | - | - | - | - | - |
| PARKS & RECREATION EXPENDITURE Total | (100,000) | (50,000) | (50,000) | - | - |
| RECREATION Total | (100,000) | (50,000) | (90,000) | (20,000) | - |
| SHIRE ROADS | | | | | |
| URBAN ROADS CONSTRUCTION INCOME | | | | | |
| BAROOGA | | | | | |
| To be determined | - | - | - | - | - |
| BAROOGA Total | - | - | - | - | - |
| BERRIGAN | | | | | |

| | Sum of 2014-15 | Sum of 2015-16 | Sum of 2016-17 | Sum of 2017-18 | Sum of 2018-19 |
|--|----------------|----------------|----------------|----------------|----------------|
| Grand Total | (4,309,014) | (4,104,587) | (4,420,750) | (4,401,250) | (3,796,450) |
| To be determined | - | - | - | - | - |
| BERRIGAN Total | - | - | - | - | - |
| FINLEY | | | | | |
| To be determined | - | - | - | - | - |
| FINLEY Total | - | - | - | - | - |
| TOCUMWAL | | | | | |
| To be determined | - | - | - | - | - |
| TOCUMWAL Total | - | - | - | - | - |
| UNGROUPE | | | | | |
| To be determined | - | - | - | - | - |
| UNGROUPE Total | - | - | - | - | - |
| URBAN ROADS CONSTRUCTION INCOME Total | - | - | - | - | - |
| URBAN ROADS CONSTRUCTION EXPENDITURE | | | | | |
| BAROOGA | | | | | |
| Buchanans Rd - Gunnamara St to Wiruna St | (44,000) | - | - | - | - |
| To be determined | - | - | - | - | - |
| BAROOGA Total | (44,000) | - | - | - | - |
| BERRIGAN | | | | | |
| Drummond St - Railway to Drohan St | - | (10,000) | - | - | - |
| Harris St - Flynn St to Hayes St | (25,000) | - | - | - | - |
| Jerilderie St (SH20) Horfall St to Nangunia St | - | - | (20,000) | - | - |
| Jerlinderie St - Nangunia St to Orr St | - | - | (16,000) | - | - |
| To be determined | - | - | - | - | - |
| Barooga St - Horsfall to Nangunia St | - | - | - | - | (40,000) |
| Nangunia St - Jerilderie to Barooga St | - | - | - | - | (16,000) |
| BERRIGAN Total | (25,000) | (10,000) | (36,000) | - | (56,000) |

| | Sum of 2014-15 | Sum of 2015-16 | Sum of 2016-17 | Sum of 2017-18 | Sum of 2018-19 |
|---|--------------------|--------------------|--------------------|--------------------|--------------------|
| Grand Total | (4,309,014) | (4,104,587) | (4,420,750) | (4,401,250) | (3,796,450) |
| FINLEY | | | | | |
| Denison St - Wollamai St to Warmatta St | - | - | - | (41,000) | - |
| McAllister St - Headford St to Osbourne St | - | - | (60,000) | - | - |
| Murray St - Headford to Osbourne | (50,000) | - | - | - | - |
| To be determined | - | - | - | - | - |
| Tocumwal St - Wollamai St to Warmatta St | - | - | - | (41,000) | - |
| Tocumwal St Tuppal St to Wollamai St | - | - | - | (41,000) | - |
| William St - Hampden St to East | - | (80,000) | - | - | - |
| McAllister St - Headford St to Warmatta St | - | - | - | - | (60,000) |
| FINLEY Total | (50,000) | (80,000) | (60,000) | (123,000) | (60,000) |
| TOCUMWAL | | | | | |
| Bent St End of Seal to Barooga St North | (20,000) | - | - | - | - |
| Chanter St - Railway to Jersey St | (50,000) | - | - | - | - |
| Lane 961 - Bruton St Barooga St Nth | - | (17,000) | - | - | - |
| To be determined | - | - | - | - | - |
| Deniliquin Rd - Replace brick K&G Cowley to Duff ST | - | - | - | - | - |
| TOCUMWAL Total | (70,000) | (17,000) | - | - | - |
| UNGROUPE | | | | | |
| To be determined | - | - | - | - | - |
| UNGROUPE Total | - | - | - | - | - |
| URBAN ROADS CONSTRUCTION EXPENDITURE Total | (189,000) | (107,000) | (96,000) | (123,000) | (116,000) |
| URBAN ROADS - RESEALS EXPENDITURE | | | | | |
| BAROOGA | | | | | |
| Banker St 262-536 | - | - | - | - | - |
| Burkinshaw St 0-121 | (3,146) | - | - | - | - |
| Burkinshaw St 121-246 | (4,750) | - | - | - | - |
| Kamarooka St 0-400 | - | - | - | - | - |
| Wiruna St 102-560 | (24,732) | - | - | - | - |
| Nangunia St Wiruna St to 455 North | - | (4,000) | - | - | - |

| | Sum of 2014-15 | Sum of 2015-16 | Sum of 2016-17 | Sum of 2017-18 | Sum of 2018-19 |
|----------------------------------|-----------------|-----------------|----------------|----------------|----------------|
| Grand Total | (4,309,014) | (4,104,587) | (4,420,750) | (4,401,250) | (3,796,450) |
| BAROOGA Total | (32,628) | (4,000) | - | - | - |
| BERRIGAN | | | | | |
| Jerilderie St 0-80 | - | - | - | - | - |
| Memorial Place 0-23 | (2,270) | - | - | - | - |
| Memorial Place 21-81 | (7,000) | - | - | - | - |
| Momolong St 0-136 | (16,240) | - | - | - | - |
| BERRIGAN Total | (25,510) | - | - | - | - |
| FINLEY | | | | | |
| Hill St 0-70 | - | - | - | - | - |
| Hill St 70-392 | - | - | - | - | - |
| Hills St 392-492 | - | - | - | - | - |
| Mc Allister St 0-216 | - | - | - | - | - |
| Mc Allister ST 216-679 | - | - | - | - | - |
| Murray Hut Dr 0-125 | (4,560) | - | - | - | - |
| Murray St 1725-2025 | (14,040) | - | - | - | - |
| Osbourne St 0-256 | - | - | - | - | - |
| Osbourne St 340-600 | - | - | - | - | - |
| Riley Crt 0-105 | - | (15,000) | - | - | - |
| Townsend St 0-166 | - | - | - | - | - |
| Townsend St 166- 414 | - | - | - | - | - |
| Tuppall St 0-114 | (3,850) | - | - | - | - |
| Tuppall St 114-389 | (3,850) | - | - | - | - |
| Wells St 442-832 | (17,216) | - | - | - | - |
| Wollamai St 951-1282 | (19,198) | - | - | - | - |
| Osbourne St SH20 to Barooga St | - | (2,800) | - | - | - |
| Tuppall St full length | - | (16,000) | - | - | - |
| Headford St - Murray to Archards | - | (2,000) | - | - | - |
| Headford St Osbourne to Tongs | - | (19,000) | - | - | - |
| FINLEY Total | (62,714) | (54,800) | - | - | - |
| TOCUMWAL | | | | | |

| | Sum of 2014-15 | Sum of 2015-16 | Sum of 2016-17 | Sum of 2017-18 | Sum of 2018-19 |
|--|--------------------|--------------------|--------------------|--------------------|--------------------|
| Grand Total | (4,309,014) | (4,104,587) | (4,420,750) | (4,401,250) | (3,796,450) |
| Barooga St Nth 203-337 | - | (9,000) | - | - | - |
| Browne St 125-223 | - | - | - | - | - |
| Charlotte St 463-613 | - | - | - | - | - |
| Charlotte St 752-871 | - | (8,500) | - | - | - |
| Hennessey st 285-444 | (5,342) | - | - | - | - |
| Hennessey St 444-1087 | (13,374) | - | - | - | - |
| Short St 59-350 | - | (6,000) | - | - | - |
| TOCUMWAL Total | (18,716) | (23,500) | - | - | - |
| UNGROUPED | | | | | |
| To be determined | - | - | (100,000) | (30,000) | (150,000) |
| UNGROUPED Total | - | - | (100,000) | (30,000) | (150,000) |
| URBAN ROADS - RESEALS EXPENDITURE Total | (139,568) | (82,300) | (100,000) | (30,000) | (150,000) |
| TOWNSCAPE WORKS INCOME | | | | | |
| BAROOGA | | | | | |
| To be determined | - | - | - | - | - |
| BAROOGA Total | - | - | - | - | - |
| BERRIGAN | | | | | |
| To be determined | - | - | - | - | - |
| BERRIGAN Total | - | - | - | - | - |
| FINLEY | | | | | |
| To be determined | - | - | - | - | - |
| FINLEY Total | - | - | - | - | - |
| TOCUMWAL | | | | | |
| To be determined | - | - | - | - | - |
| TOCUMWAL Total | - | - | - | - | - |
| TOWNSCAPE WORKS INCOME Total | - | - | - | - | - |

| | Sum of 2014-15 | Sum of 2015-16 | Sum of 2016-17 | Sum of 2017-18 | Sum of 2018-19 |
|--|----------------|----------------|----------------|----------------|----------------|
| Grand Total | (4,309,014) | (4,104,587) | (4,420,750) | (4,401,250) | (3,796,450) |
| TOWNSCAPE WORKS EXPENDITURE | | | | | |
| BAROOGA | | | | | |
| To be determined | - | - | - | - | - |
| BAROOGA Total | - | - | - | - | - |
| BERRIGAN | | | | | |
| To be determined | - | - | - | - | - |
| BERRIGAN Total | - | - | - | - | - |
| FINLEY | | | | | |
| Installation of ABC Cabling under townscape sections | (100,000) | - | - | - | - |
| FINLEY Total | (100,000) | - | - | - | - |
| TOCUMWAL | | | | | |
| To be determined | - | - | - | - | - |
| TOCUMWAL Total | - | - | - | - | - |
| UNGROUPED | | | | | |
| Town Entry | (100,000) | (80,000) | (80,000) | (80,000) | - |
| Flagpoles Town entries | - | - | - | - | - |
| UNGROUPED Total | (100,000) | (80,000) | (80,000) | (80,000) | - |
| TOWNSCAPE WORKS EXPENDITURE Total | (200,000) | (80,000) | (80,000) | (80,000) | - |
| RURAL ROADS UNSEALED - RESHEET INCOME | | | | | |
| UNGROUPED | | | | | |
| To be determined | - | - | - | - | - |
| UNGROUPED Total | - | - | - | - | - |
| RURAL ROADS UNSEALED - RESHEET INCOME Total | - | - | - | - | - |
| RURAL ROADS UNSEALED - RESHEET EXPENDITURE | | | | | |

| | Sum of 2014-15 | Sum of 2015-16 | Sum of 2016-17 | Sum of 2017-18 | Sum of 2018-19 |
|---|----------------|----------------|----------------|----------------|----------------|
| Grand Total | (4,309,014) | (4,104,587) | (4,420,750) | (4,401,250) | (3,796,450) |
| UNGROUPED | | | | | |
| Adcocks Rd from Langunyah Rd 1.6km North | - | (77,000) | - | - | - |
| Alexanders Rd From End of Bitumen to Old Toc Berrigan Rd | - | - | - | - | - |
| Burkes Rd from Plumptions Rd to Lawlors Rd | - | - | - | - | (96,000) |
| Clearviews Rd from Yarrawonga Rd to End | - | - | - | - | - |
| Coxons Rd From pyles Rd to 1.7 km North | (48,782) | - | - | - | - |
| Craigs Rd from MR363 to Back Barooga Rd | - | - | - | - | - |
| Donaldsons Rd from SH17 to Sth Coree Rd | - | - | - | - | - |
| Ednies Rd from Yarrawonga Rd to End | - | (37,000) | - | - | - |
| Ennals Rd from MR550 to Stock Route Rd 2.2km | - | - | (86,000) | - | - |
| Erindale Rd from SH20 to Sheepkills Rd | - | - | - | (55,000) | (190,000) |
| Fegans Rd from SH20 to Renolydsons Rd 1.5km | (8,215) | (45,000) | - | - | - |
| From SH20 to Boxwells Rd | - | - | - | - | - |
| Hayfields Rd from 500m East of Edgecombe Rd 2.7 km East | - | - | - | - | - |
| Hayfileds Rd from SH17 to Edgcombe Rd 4.5km | - | - | (85,000) | - | - |
| Hogans Rd 371-2459 | - | - | - | - | - |
| Hogans Rd from Miechels Rd to 1.1km North | - | - | - | - | - |
| Jones Rd from fullers Rd to 3.7 south | - | - | - | - | - |
| Kennedy's Rd 6344-7950 | - | - | - | - | - |
| Kilmarnock Rd 400 East of Thorntons Rd to 1.3km | - | - | - | - | (40,000) |
| Laffey's Rd from Coldwells Rd to Ennals Rd | - | - | - | - | - |
| Lawlors Rd from Thorntons Rd to 1.6k East | - | - | - | - | (60,000) |
| McDonalds Rd from Larkins Rd to Boundary | - | - | - | - | - |
| Miechels Rd 0-3040 | - | - | - | - | - |
| Miechels Rd from SH17 to 3.1km West | - | - | - | - | - |
| Mills Rd 0-2000 | - | - | - | - | - |
| Ngwae Rd from stock route re to end | - | - | (52,000) | - | - |
| Nolan's Rd 2186-4213 | - | - | - | - | - |
| Renoldsons Rd from Waratah trd to 2.3km West | (79,035) | - | - | - | - |
| Rockliffs Rd from Mortons Rd to Battens Rd | (131,275) | - | - | - | - |
| Ruwolts Rd from MR550 to 3.7km South | - | - | - | - | (198,000) |
| Sandhills Rd from SH20 to Pyles Rd | - | - | (188,000) | - | - |
| Shands Rd - 3.8 km North of Rockcliffs Rd to Shire Boundary | - | - | (75,000) | - | - |

| | Sum of 2014-15 | Sum of 2015-16 | Sum of 2016-17 | Sum of 2017-18 | Sum of 2018-19 |
|--|--------------------|--------------------|--------------------|--------------------|--------------------|
| Grand Total | (4,309,014) | (4,104,587) | (4,420,750) | (4,401,250) | (3,796,450) |
| St Leons Rd from SH17 to 1.4km East | (53,302) | - | - | - | - |
| Stock Route Rd from 440m East of 1st Grade to 1.7km East | - | - | (87,000) | - | - |
| Sullivans Rd from Cruickshanks Rd to Pyles Rd 2.5km | (80,150) | - | - | - | (80,000) |
| Thorburns Rd from the Rocks Rd to 1.6km South | - | - | - | - | - |
| To be determined | - | - | - | - | - |
| Twarra Est Rd from Peppertree Rd to 1.35km North | - | - | - | - | - |
| Vaggs Rd from Yarrowongs Rd to Boundary Rd | - | - | - | - | (125,000) |
| Victoria Park Rd 9235-11038 | - | - | - | - | - |
| Wait a while Rd from SH20 to Ryans Rd | - | - | (101,000) | - | - |
| Waratah Rd from SH20 to Pyles Rd 2.7kms | - | (89,895) | - | - | - |
| Winters Rd from MR363 to 1.5km East | - | - | - | - | - |
| Womboin Rd from MR 363 to Nolans Rd | - | - | - | - | - |
| Womboin Rd from MR550 to Kennedy's Rd | - | - | (104,000) | (116,000) | - |
| Yuba Rd from SH20 to sheepkiller Rd | - | - | - | (305,000) | - |
| UNGROUPED Total | (400,759) | (248,895) | (778,000) | (476,000) | (789,000) |
| RURAL ROADS UNSEALED - RESHEET EXPENDITURE Total | (400,759) | (248,895) | (778,000) | (476,000) | (789,000) |
| RURAL ROADS SEALED - RESEALS INCOME | | | | | |
| UNGROUPED | | | | | |
| To be determined | - | - | - | - | - |
| UNGROUPED Total | - | - | - | - | - |
| RURAL ROADS SEALED - RESEALS INCOME Total | - | - | - | - | - |
| RURAL ROADS SEALED - RESEALS EXPENDITURE | | | | | |
| UNGROUPED | | | | | |
| Burma Rd Toc | (16,519) | - | - | - | - |
| Chinamans Rd | (124,684) | - | - | - | - |
| Cobram Rd | (24,465) | - | - | - | - |
| Coldwells Rd | - | - | - | - | - |
| Kellys Rd Fin | (4,977) | - | - | - | - |
| Larkins Rd | - | - | - | - | - |

| | Sum of 2014-15 | Sum of 2015-16 | Sum of 2016-17 | Sum of 2017-18 | Sum of 2018-19 |
|--|------------------|------------------|------------------|------------------|------------------|
| Grand Total | (4,309,014) | (4,104,587) | (4,420,750) | (4,401,250) | (3,796,450) |
| Larkins Rd Fin | (23,058) | (3,330) | - | - | - |
| Lower River Rd | - | - | - | - | - |
| Racecourse Rd | - | - | - | - | - |
| Rural Roads | (30,000) | - | - | - | - |
| Silo Rd | (1,050) | - | - | - | - |
| South Coree Rd | (27,103) | - | - | - | - |
| Unallocated | - | - | (325,000) | (170,000) | (200,000) |
| Various Intersections Ashhalting | (35,000) | - | (35,000) | - | - |
| Woolshed Rd | - | - | - | - | - |
| Woolshed Rd | (154,193) | - | - | - | - |
| Logie Brae Rd | - | (30,000) | - | - | - |
| Melrose Rd 4950-7250 | - | (42,000) | - | - | - |
| Murray St Toc | - | (13,000) | - | - | - |
| Oakenfall Rd 0-3924 | - | (49,000) | - | - | - |
| Old Toc Rd 1907-2913 | - | (17,000) | - | - | - |
| Piney Rd 0-3390 | - | (38,000) | - | - | - |
| Piney Rd 8581-1137 | - | (47,000) | - | - | - |
| South Coree Rd 0-1742 | - | (34,000) | - | - | - |
| South Coree Rd 8320-8777 | - | (8,000) | - | - | - |
| Woolshed Rd 13307-15180 | - | (38,000) | - | - | - |
| Yarrowonga Rd 0-2676 | - | (50,000) | - | - | - |
| UNGROUPED Total | (441,049) | (369,330) | (360,000) | (170,000) | (200,000) |
| RURAL ROADS SEALED - RESEALS EXPENDITURE Total | (441,049) | (369,330) | (360,000) | (170,000) | (200,000) |
| RURAL ROADS CONSTRUCTION INCOME | | | | | |
| UNGROUPED | | | | | |
| Fixing Country Roads - Silo Rd | - | 2,500,000 | - | - | - |
| UNGROUPED Total | - | 2,500,000 | - | - | - |
| RURAL ROADS CONSTRUCTION INCOME Total | - | 2,500,000 | - | - | - |
| RURAL ROADS CONSTRUCTION EXPENDITURE | | | | | |

| | Sum of 2014-15 | Sum of 2015-16 | Sum of 2016-17 | Sum of 2017-18 | Sum of 2018-19 |
|--|----------------|----------------|----------------|----------------|----------------|
| Grand Total | (4,309,014) | (4,104,587) | (4,420,750) | (4,401,250) | (3,796,450) |
| UNGROUPED | | | | | |
| Back Barooga Rd 700m to 4000 south of Carramar Rd | - | - | - | (200,000) | - |
| Barnes Rd - Logie Brae Rd to Maxwells Rd | - | - | - | - | - |
| Barnes Rd - Maxwell Rd to South Coree Rd | - | - | - | - | - |
| Battens Rd MR356 to Green Swamp Rd | - | - | - | - | - |
| Broughans Rd - 2200m to 3500m | - | - | - | - | - |
| Broughans Rd 1900m to 3200m East of Kellys Rd | (150,000) | (62,000) | - | - | - |
| Broughans Rd 3500 to 5500 | (200,000) | (126,000) | - | - | - |
| Caseys Rd 00 to 1.5km | - | - | - | (240,000) | - |
| Clearzones | (75,000) | - | (150,000) | (75,000) | - |
| Coldwells Rd - 5300 to 6300 east of Berrigan-Barooga Rd | - | - | - | - | (100,000) |
| Crosbies Rd from 1270m SH20 to 2200m | - | - | - | (110,000) | (40,000) |
| Crosbies Rd from 2200m to SH20 to 4800m | - | - | - | - | - |
| Crosbies Rd from 4800m to 7400m from SH20 | - | - | - | - | - |
| Crosbies Rd from SH20 to 1270 East | - | - | - | (196,000) | - |
| Draytons Rd - Withers Rd to Yarrownga Rd | - | - | - | - | - |
| Hughes St buchanan rd to MR550 | (150,000) | (150,000) | - | - | - |
| Maxwells Larkins Rd to McAllister Rd | - | - | - | - | - |
| Maxwells Rd - McAllisters Rd to Riverina Hwy | - | - | - | - | (350,000) |
| Peppertree Rd - to 2.6k from Woolshed Rd | - | - | - | - | (430,000) |
| Pinelodge Rd - Newell Hwy to 1000m West | - | - | - | (163,000) | (23,000) |
| Piney Rd - Bends Section | - | - | - | (114,000) | - |
| Plumptons Rd Howe to Huestons Rd | (120,000) | (583,000) | (160,000) | - | - |
| Shands Rd - MR363 to Rockcliffs Rd | - | - | - | - | - |
| Silo Rd - Tuppal Rd to SH17 | - | (2,955,000) | - | - | - |
| To be determined | - | - | - | - | - |
| Tuppal Rd - Levee Section | - | (60,000) | (457,000) | - | - |
| Woodstock Rd 190m east Baileys Rd to 175m West Thortons Rd | - | - | - | - | - |
| Woodstock Rd 4.7k to 7.7km | (375,000) | (100,000) | - | - | - |
| Woolshed Rd 65m south of carruthers rd to south | - | (170,000) | (40,000) | - | - |
| Yarrowonga Rd 00 to 7000 | - | - | - | (300,000) | (80,000) |
| Yarrowonga Rd 21607 to 22607 | - | - | (100,000) | (35,000) | - |
| Yarrowonga Rd 23608 to 23710 | - | (90,000) | - | - | - |

| | Sum of 2014-15 | Sum of 2015-16 | Sum of 2016-17 | Sum of 2017-18 | Sum of 2018-19 |
|--|--------------------|--------------------|------------------|--------------------|--------------------|
| Grand Total | (4,309,014) | (4,104,587) | (4,420,750) | (4,401,250) | (3,796,450) |
| Burma Rd 00 to 1.3km | - | - | - | - | (150,000) |
| UNGROUPED Total | (1,070,000) | (4,296,000) | (907,000) | (1,433,000) | (1,173,000) |
| RURAL ROADS CONSTRUCTION EXPENDITURE Total | (1,070,000) | (4,296,000) | (907,000) | (1,433,000) | (1,173,000) |
| RMS WORKS INCOME | | | | | |
| UNGROUPED | | | | | |
| RMS Block | 125,000 | 175,000 | 175,000 | 175,000 | 175,000 |
| RMS Repair | 125,000 | 175,000 | 175,000 | 175,000 | 175,000 |
| UNGROUPED Total | 250,000 | 350,000 | 350,000 | 350,000 | 350,000 |
| RMS WORKS INCOME Total | 250,000 | 350,000 | 350,000 | 350,000 | 350,000 |
| RMS WORKS EXPENDITURE | | | | | |
| UNGROUPED | | | | | |
| Various Main Roads | (250,000) | (350,000) | (350,000) | (350,000) | (350,000) |
| UNGROUPED Total | (250,000) | (350,000) | (350,000) | (350,000) | (350,000) |
| RMS WORKS EXPENDITURE Total | (250,000) | (350,000) | (350,000) | (350,000) | (350,000) |
| R2R GRANT | | | | | |
| UNGROUPED | | | | | |
| To be determined | 535,500 | 625,500 | 625,500 | 625,500 | 625,500 |
| UNGROUPED Total | 535,500 | 625,500 | 625,500 | 625,500 | 625,500 |
| R2R GRANT Total | 535,500 | 625,500 | 625,500 | 625,500 | 625,500 |
| KERB & GUTTER INCOME | | | | | |
| BAROOGA | | | | | |
| To be determined | - | - | - | - | - |
| BAROOGA Total | - | - | - | - | - |
| BERRIGAN | | | | | |

| | | Sum of 2014-15 | Sum of 2015-16 | Sum of 2016-17 | Sum of 2017-18 | Sum of 2018-19 |
|-------------|---------------------------------------|----------------|----------------|----------------|----------------|----------------|
| Grand Total | | (4,309,014) | (4,104,587) | (4,420,750) | (4,401,250) | (3,796,450) |
| | To be determined | - | - | - | - | - |
| | BERRIGAN Total | - | - | - | - | - |
| | FINLEY | | | | | |
| | To be determined | - | - | - | - | - |
| | FINLEY Total | - | - | - | - | - |
| | TOCUMWAL | | | | | |
| | To be determined | - | - | - | - | - |
| | TOCUMWAL Total | - | - | - | - | - |
| | UNGROUPED | | | | | |
| | To be determined | - | - | - | - | - |
| | UNGROUPED Total | - | - | - | - | - |
| | KERB & GUTTER INCOME Total | - | - | - | - | - |
| | KERB & GUTTER EXPENDITURE | | | | | |
| | BAROOGA | | | | | |
| | To be determined | - | - | - | - | - |
| | BAROOGA Total | - | - | - | - | - |
| | BERRIGAN | | | | | |
| | To be determined | - | - | - | - | - |
| | BERRIGAN Total | - | - | - | - | - |
| | FINLEY | | | | | |
| | To be determined | - | - | - | - | - |
| | FINLEY Total | - | - | - | - | - |
| | TOCUMWAL | | | | | |
| | To be determined | - | - | - | - | - |
| | TOCUMWAL Total | - | - | - | - | - |

| | Sum of 2014-15 | Sum of 2015-16 | Sum of 2016-17 | Sum of 2017-18 | Sum of 2018-19 |
|--|----------------|----------------|----------------|----------------|----------------|
| Grand Total | (4,309,014) | (4,104,587) | (4,420,750) | (4,401,250) | (3,796,450) |
| UNGROUPED | | | | | |
| To be determined | - | - | - | - | - |
| UNGROUPED Total | - | - | - | - | - |
| KERB & GUTTER EXPENDITURE Total | - | - | - | - | - |
| FOOTPATHS INCOME | | | | | |
| BAROOGA | | | | | |
| Buchanans Rd - Hughes St to Lawson Drive | - | 18,000 | - | - | - |
| Takari Street Nangunia to Snell Rd | 35,000 | - | - | - | - |
| Nangunia St - Botanical Gardens to Takari St | - | - | - | - | 30,000 |
| BAROOGA Total | 35,000 | 18,000 | - | - | 30,000 |
| BERRIGAN | | | | | |
| Carter St - Jerilderie to Barooga St | - | - | 3,000 | - | - |
| Corcoran St - School to Drummond St | - | - | - | - | - |
| Drummond St - Chanter to Corcoran | 8,500 | - | - | - | - |
| Intersection Corcoran and Drummond | 1,000 | - | - | - | - |
| Intersection Drummond and Chanter St | 500 | - | - | - | - |
| Intersection Jerilderie and Momolong | - | - | - | - | - |
| Jerilderie st - Momolong to P.O | - | - | - | - | - |
| Cobram St - Alexander to South | - | 22,500 | - | - | - |
| BERRIGAN Total | 10,000 | 22,500 | 3,000 | - | - |
| FINLEY | | | | | |
| Corree St Headford to Tongs | - | - | 20,000 | 20,000 | 20,000 |
| Intersection of Tuppal and Denison St | 1,000 | - | - | - | - |
| Intersection Tuppal and Coree | 1,000 | - | - | - | - |
| Intersection Tuppal and Tocumwal St | 1,000 | - | - | - | - |
| Tuppal St Murray to Tocumwal | 15,750 | - | - | - | - |
| Murray St - Headord to Osborne | - | 9,000 | - | - | - |
| FINLEY Total | 18,750 | 9,000 | 20,000 | 20,000 | 20,000 |

| | Sum of 2014-15 | Sum of 2015-16 | Sum of 2016-17 | Sum of 2017-18 | Sum of 2018-19 |
|--|--------------------|--------------------|--------------------|--------------------|--------------------|
| Grand Total | (4,309,014) | (4,104,587) | (4,420,750) | (4,401,250) | (3,796,450) |
| TOCUMWAL | | | | | |
| Barooga St - Murray st to Morris | - | - | - | - | - |
| Bruton St End of Path to Anthony Av | - | 23,000 | 23,000 | - | - |
| Hennesy St Charlotte to Hannah St | - | 21,500 | - | - | - |
| Hutsons Rd Hannah to Lane | - | - | 16,000 | - | - |
| Intersection Barooga st and Morris | - | - | - | - | - |
| Intersection Barooga st and Murray | - | - | - | - | - |
| Intersection Boat Ramp Rd and Murray St | 1,000 | - | - | - | - |
| Murray St Boat Ramp to Deniliquin St | - | - | - | - | - |
| TOCUMWAL Total | 1,000 | 44,500 | 39,000 | - | - |
| UNGROUPED | | | | | |
| Provision of Pram Crossings | - | - | - | - | - |
| UNGROUPED Total | - | - | - | - | - |
| FOOTPATHS INCOME Total | 64,750 | 94,000 | 62,000 | 20,000 | 50,000 |
| FOOTPATHS EXPENDITURE | | | | | |
| BAROOGA | | | | | |
| Buchanans Rd - Hughes St to Lawson Drive | - | (40,000) | - | - | - |
| Takari St Nangunia St to Snell St | (80,000) | - | - | - | - |
| Walking cycling track | (40,000) | - | - | - | - |
| Nangunia St - Botanical Gardens to Takari St | - | - | - | - | (63,200) |
| BAROOGA Total | (120,000) | (40,000) | - | - | (63,200) |
| BERRIGAN | | | | | |
| Carter St - Jerilderie to Barooga St | - | - | (12,000) | - | - |
| Corcoran St - School to Drummond St | - | - | - | - | - |
| Drummond St - Chanter to Corcoran | - | (17,000) | - | - | - |
| Intersection Corcoran and Drummond | (2,000) | - | - | - | - |
| Intersection Drummond and Chanter St | (1,000) | - | - | - | - |
| Intersection Jerilderie and Momolong | - | - | - | - | - |

| | Sum of 2014-15 | Sum of 2015-16 | Sum of 2016-17 | Sum of 2017-18 | Sum of 2018-19 |
|---|--------------------|--------------------|--------------------|--------------------|--------------------|
| Grand Total | (4,309,014) | (4,104,587) | (4,420,750) | (4,401,250) | (3,796,450) |
| Jerilderie st - Momolong to P.O | - | - | - | - | - |
| Cobram St - Alexander to South | - | (39,500) | - | - | - |
| BERRIGAN Total | (3,000) | (56,500) | (12,000) | - | - |
| FINLEY | | | | | |
| Corree St Headford to Tongs | - | - | (42,000) | (42,000) | - |
| Intersection of Tuppal and Denison St | (2,000) | - | - | - | - |
| Intersection Tuppal and Coree | (2,000) | - | - | - | - |
| Intersection Tuppal and Tocumwal St | (2,000) | - | - | - | - |
| Murray St - Headord to Osbourne | - | (20,000) | - | - | - |
| Tuppal St Murray to Tocumwal | (31,500) | - | - | - | - |
| FINLEY Total | (37,500) | (20,000) | (42,000) | (42,000) | - |
| TOCUMWAL | | | | | |
| Barooga St - Murray st to Morris | - | - | - | - | - |
| Bruton St End of Path to Anthony Av | - | (50,000) | (50,000) | - | - |
| Hennesy St Charlotte to Hannah St | - | (47,000) | - | - | - |
| Hutsons Rd Hannah to Lane | - | - | (35,000) | - | - |
| Intersection Barooga st and Morris | - | - | - | - | - |
| Intersection Barooga st and Murray | - | - | - | - | - |
| Intersection Boat Ramp Rd and Murray St | (2,000) | - | - | - | - |
| Murray St Boat Ramp to Deniliquin St | (3,600) | - | - | - | - |
| Tuppal Rd End of Path to Bridge St | (5,000) | - | - | - | - |
| TOCUMWAL Total | (10,600) | (97,000) | (85,000) | - | - |
| UNGROUPED | | | | | |
| New Footpaths / replace existing | (10,000) | (10,000) | (10,000) | (35,000) | (10,000) |
| Provision of Pram Crossings | - | - | - | - | - |
| Street Lighting in Towns | (25,000) | - | - | - | - |
| UNGROUPED Total | (35,000) | (10,000) | (10,000) | (35,000) | (10,000) |
| FOOTPATHS EXPENDITURE Total | (206,100) | (223,500) | (149,000) | (77,000) | (73,200) |

| | Sum of 2014-15 | Sum of 2015-16 | Sum of 2016-17 | Sum of 2017-18 | Sum of 2018-19 |
|--------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| Grand Total | (4,309,014) | (4,104,587) | (4,420,750) | (4,401,250) | (3,796,450) |
| SHIRE ROADS Total | (2,046,226) | (2,187,525) | (1,782,500) | (1,743,500) | (1,825,700) |
| Grand Total | (4,309,014) | (4,104,587) | (4,420,750) | (4,401,250) | (3,796,450) |

FEES & CHARGES 2015 - 2016



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Reading our user fees and charges

Council provides a range of services through the following business and service units of Council:

- Development Services
- Environmental Services
- Technical Services
- Corporate Services
- Community Services

The Fees and Charges Guide is organised by services provided and the business unit of Council responsible for that service. It is also colour coded to identify the relationship between the service provided and its contribution toward the realisation of Berrigan Shire 2023 strategic outcomes

| |
|--|
| Sustainable natural and built landscapes |
| Good government |
| Supported and engaged communities |
| Diverse and resilient business |

Guidelines – User Fees and Charges

Where legally possible, the Council intends to charge users for the provision of **all** goods and services that it provides.

As a general rule the Council will set its fees and charges at a rate to generate the maximum amount of revenue possible to offset the cost burden of the provision of services borne by other sources of revenue such as rates and untied grants.

Therefore, the Council will at a minimum seek to recover the full cost of service provision from its customers and clients. This general principle will only be modified where other specific fee and charge setting principles as detailed in the Council's User Fees and Charges Policy apply.

Every fee or charge set by the Council will be based on a clear fee setting rationale. This rationale will be shown for each fee in the Fees and Charges Register.

The rationales applicable are as follows:

- **(A) Statute Limited** – Priced at the figure stipulated by law as applicable to this activity
- **(B) Cost Recovery** – Priced so as to return full cost recovery for the activities provided
- **(C) Commercial Basis** – Priced to cover the cost of the item plus a commercial mark-up
- **(D) Community Service Obligation** – Priced at below the cost of providing this activity as provision of the activity meets a social or economic objective of the Council.

The User Fees and Charges Policy Rationale Identifier (A, B, C etc.) appear beside the various fees and charges shown below. Where an asterisk appears next to the Policy ID (i.e. A*, B* etc.) the Council has identified that the maximum amount charged does not cover the cost to the Council of providing the service.

Where a fee or charge is shown as “**ND**”, the Council has chosen not to disclose this amount – in accordance with clause 201(4) of *the Local Government Regulation 2005* – as disclosure could confer a commercial advantage on a competitor of the Council.

Note: The Council will use its best endeavours to determine the Goods and Services Tax (GST) status for each user fee and charge that it sets. However there may be fees and charges for which the Council is unable to confirm the GST status.

Accordingly, if a fee that is shown as being subject to GST is subsequently found not to be subject to GST, then that fee will be amended by reducing the GST to nil. Conversely, if the Council is advised that a fee which is shown as being not subject to GST becomes subject to GST, then the fee will be increased but only to the extent of the GST.

| DEVELOPMENT SERVICES | | | | | | | |
|---|---|-----------|-------------|------------------------------------|------------------------------------|-----|---|
| ITEM NO. | PARTICULARS | POLICY ID | BASIS | 2014/15 | 2015/16 | | TOTAL |
| | | | | (INCL. GST) | EXCL. GST | GST | |
| 1. Development Applications (Environmental Planning and Assessment Act 1979) | | | | | | | |
| 1.1 | Single Dwelling House and additions (less than \$100,000 - see 1.6 for over \$100,000) | A | Application | \$455 | \$455 | NIL | \$455 |
| 1.2 | Subdivisions | | | | | | |
| 1.2.1 | Including new roads | A | Application | \$665 plus \$65 per additional lot | \$665 plus \$65 per additional lot | NIL | \$665 plus \$65 per additional lot |
| 1.2.2 | Not including new roads | A | Application | \$330 plus \$53 per additional lot | \$665 plus \$65 per additional lot | NIL | \$665 plus \$65 per additional lot |
| 1.2.3 | Strata | A | Application | \$330 plus \$65 per additional lot | \$665 plus \$65 per additional lot | NIL | \$665 plus \$65 per additional lot |
| 1.3 | Not including physical works | A | Application | \$285 | \$285 | NIL | \$285 |
| 1.4 | On-farm water storage 15ML (SEPP 52) | A | Application | \$285 | \$285 | NIL | \$285 |
| 1.5 | Involving liquor licences or places of public entertainment | A | Application | \$285 | \$285 | NIL | \$285 |
| 1.6 | Other Development Applications | | | | | | |
| 1.6.1 | Pre-application meeting consulting fee | A | Application | Included in charge below | Included in charge below | NIL | Included in charge below |
| 1.6.2 | \$0-\$5,000 | A | Application | \$110 | \$110 | NIL | \$110 |

| DEVELOPMENT SERVICES | | | | | | | |
|-----------------------------|-----------------------------|------------------|--------------|---|---|----------------|---|
| ITEM NO. | PARTICULARS | POLICY ID | BASIS | 2014/15 | | 2015/16 | |
| | | | | (INCL. GST) | EXCL. GST | GST | TOTAL |
| 1.6.3 | \$5,001 to \$50,000 | A | Application | \$170.00 plus an additional \$3.00 for each \$1,000 or part thereof of the estimated cost | \$170.00 plus an additional \$3.00 for each \$1,000 or part thereof of the estimated cost | NIL | \$170.00 plus an additional \$3.00 for each \$1,000 or part thereof of the estimated cost |
| 1.6.4 | \$50,001 to \$250,000 | A | Application | \$352.00 plus an additional \$3.64 for each \$1,000 or part thereof by which the estimated cost exceeds \$50,000 | \$352.00 plus an additional \$3.64 for each \$1,000 or part thereof by which the estimated cost exceeds \$50,000 | NIL | \$352.00 plus an additional \$3.64 for each \$1,000 or part thereof by which the estimated cost exceeds \$50,000 |
| 1.6.5 | \$250,001 to \$500,000 | A | Application | \$1,160.00 plus an additional \$2.34 for each \$1,000 or part thereof by which the estimated cost exceeds \$250,000 | \$1,160.00 plus an additional \$2.34 for each \$1,000 or part thereof by which the estimated cost exceeds \$250,000 | NIL | \$1,160.00 plus an additional \$2.34 for each \$1,000 or part thereof by which the estimated cost exceeds \$250,000 |
| 1.6.6 | \$500,001 to \$1,000,000 | A | Application | \$1,745.00 plus an additional \$1.64 for each \$1,000 or part thereof by which the estimated cost exceeds \$500,000 | \$1,745.00 plus an additional \$1.64 for each \$1,000 or part thereof by which the estimated cost exceeds \$500,000 | NIL | \$1,745.00 plus an additional \$1.64 for each \$1,000 or part thereof by which the estimated cost exceeds \$500,000 |
| 1.6.7 | \$1,000,001 to \$10,000,000 | A | Application | \$2,615.00 plus an additional \$1.44 for each \$1,000 or part thereof by which the estimated cost exceeds \$1,000,000 | \$2,615.00 plus an additional \$1.44 for each \$1,000 or part thereof by which the estimated cost exceeds \$1,000,000 | NIL | \$2,615.00 plus an additional \$1.44 for each \$1,000 or part thereof by which the estimated cost exceeds \$1,000,000 |

| DEVELOPMENT SERVICES | | | | | | | |
|-----------------------------|--|------------------|--------------|--|--|----------------|---|
| ITEM NO. | PARTICULARS | POLICY ID | BASIS | 2014/15 | | 2015/16 | |
| | | | | (INCL. GST) | EXCL. GST | GST | TOTAL |
| 1.6.8 | Greater than \$10,000,000 | A | Application | \$15,875.00 plus an additional \$1.19 for each \$1,000 or part thereof by which the estimated cost exceeds \$10,000,000 | \$15,875.00 plus an additional \$1.19 for each \$1,000 or part thereof by which the estimated cost exceeds \$10,000,000 | NIL | \$15,875.00 plus an additional \$1.19 for each \$1,000 or part thereof by which the estimated cost exceeds \$10,000,000 |
| 1.7 | Development Control | | | | | | |
| 1.7.1 | Advertising - Advertised development | A | Application | \$200 (minimum) \$1,105 maximum | \$200 (minimum) \$1,105 maximum | NIL | \$200 (minimum) \$1,105 maximum |
| 1.7.2 | Advertising - Designated development | A | Application | \$2,220 maximum | \$2,220 maximum | NIL | \$2,220 maximum |
| 1.7.3 | Integrated development and development requiring concurrence | A | Application | Cost of normal Development Application plus an additional \$140 + \$320 for each integrated approval body or concurrence authority | Cost of normal Development Application plus an additional \$140 + \$320 for each integrated approval body or concurrence authority | NIL | Cost of normal Development Application plus an additional \$140 + \$320 for each integrated approval body or concurrence authority |
| 1.7.4 | Designated development | A | Application | Maximum of \$920 plus scheduled fee and cost of advertising | Maximum of \$920 plus scheduled fee and cost of advertising | NIL | Maximum of \$920 plus scheduled fee and cost of advertising |
| 1.7.5 | Contaminated sites | A | Application | As per 1.9 plus cost of independent assessment of submitted report | As per 1.9 plus cost of independent assessment of submitted report | NIL | As per 1.9 plus cost of independent assessment of submitted report |

| DEVELOPMENT SERVICES | | | | | | | |
|-----------------------------|---------------------------------|------------------|--------------|--|--|----------------|--|
| ITEM NO. | PARTICULARS | POLICY ID | BASIS | 2014/15 | | 2015/16 | |
| | | | | (INCL. GST) | EXCL. GST | GST | TOTAL |
| 1.8 | Request to review determination | | | | | | |
| 1.8.1 | No work | A | Application | Max 50% original fee | Max 50% original fee | NIL | Max 50% original fee |
| 1.8.2 | Dwelling less than \$100,000 | A | Application | \$190 | | NIL | \$190 |
| 1.8.3 | \$0 to \$5000 | A | Application | \$55 | \$55 | NIL | \$55 |
| 1.8.4 | \$5,001 to \$250,000 | A | Application | \$85, plus an additional \$1.50 for each \$1,000 (or part of \$1,000) of the estimated cost | \$85, plus an additional \$1.50 for each \$1,000 (or part of \$1,000) of the estimated cost | NIL | \$85, plus an additional \$1.50 for each \$1,000 (or part of \$1,000) of the estimated cost |
| 1.8.5 | \$250,001 to \$500,000 | A | Application | \$500, plus an additional \$0.85 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000. | \$500, plus an additional \$0.85 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000. | NIL | \$500, plus an additional \$0.85 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000. |
| 1.8.6 | \$500,001 to \$1,000,000 | A | Application | \$712, plus an additional \$0.50 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000. | \$712, plus an additional \$0.50 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000. | NIL | \$712, plus an additional \$0.50 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000. |
| 1.8.7 | \$1,000,001 to \$10,000,000 | A | Application | \$987, plus an additional \$0.40 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000 | \$987, plus an additional \$0.40 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000 | NIL | \$987, plus an additional \$0.40 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000 |

| DEVELOPMENT SERVICES | | | | | | | |
|-----------------------------|---|------------------|--------------|---|---|----------------|--|
| ITEM NO. | PARTICULARS | POLICY ID | BASIS | 2014/15 | | 2015/16 | |
| | | | | (INCL. GST) | EXCL. GST | GST | TOTAL |
| 1.8.8 | Greater than \$10,000,000 | A | Application | \$4,737, plus an additional \$0.27 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10,000,000 | \$4,737, plus an additional \$0.27 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10,000,000 | NIL | \$4,737, plus an additional \$0.27 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10,000,000 |
| 1.9 | Amendment to Development Consent | | | | | | |
| 1.9.1 | s96(1) | A | Application | Maximum \$71 | Maximum \$71 | NIL | Maximum \$71 |
| 1.9.2 | s96(1A) | A | Application | Maximum \$645 or 50% of original development application fee, whichever is the lesser | Maximum \$645 or 50% of original development application fee, whichever is the lesser | NIL | Maximum \$645 or 50% of original development application fee, whichever is the lesser |
| 1.9.3 | s96(2) | A | Application | 50% of original fee if under \$100 otherwise see 1.8 – Request to review determination | 50% of original fee if under \$100 otherwise see 1.8 – Request to review determination | NIL | 50% of original fee if under \$100 otherwise see 1.8 – Request to review determination |
| 1.10 | Rezoning | | | | | | |
| 1.10.1 | Initial assessment, site inspection/report to Council | B | Application | \$679 | \$690 | NIL | \$690 |
| 1.10.2 | Minor LEP amendment following Council decision | B | Application | \$1,590 | \$1,620 | NIL | \$1,620 |

| DEVELOPMENT SERVICES | | | | | | | |
|-----------------------------|---|------------------|-----------------|---|---|--|--|
| ITEM NO. | PARTICULARS | POLICY ID | BASIS | 2014/15 | | 2015/16 | |
| | | | | (INCL. GST) | EXCL. GST | GST | TOTAL |
| 1.10.3 | Major LEP amendment plus additional cost for consultant to prepare environmental study plus planning proposal | B | Application | \$4,120 | \$4,190 | NIL | \$4,190 |
| 1.12 | Amendment to Development Control Plan | B | Application | \$220 plus advertising | \$225 plus advertising | NIL | \$225 plus advertising |
| 1.13 | Amendment to Local Environmental Plan | B | Application | \$640 plus advertising plus cost of associated reports and studies as may be required | \$650 plus advertising plus cost of associated reports and studies as may be required | NIL | \$650 plus advertising plus cost of associated reports and studies as may be required |
| 2. Certificates | | | | | | | |
| 2.1 | Construction Certificates | | | | | | |
| 2.1.1 | New dwelling | C | Application | \$324 | \$300 | \$30 | \$330 |
| 2.1.2 | Dwelling Additions | C | Application | \$204 | \$188.19 | \$18.81 | \$207 |
| 2.1.3 | Structures ancillary to dwellings and farm sheds | C | Per Application | \$96 | \$89.09 | \$8.91 | \$98 |
| 2.1.4 | Commercial and industrial development less than 100m ² | C | Application | \$324 | \$300 | \$30 | \$330 |
| 2.1.5 | Commercial and industrial development equal to or greater than 100m ² | C | Application | \$324 + \$1.10 per additional m ² | \$300+ \$1.00 per additional m ² | \$30+ \$0.10 per additional m ² | \$330 + \$1.10 per additional m² |

| DEVELOPMENT SERVICES | | | | | | | |
|-----------------------------|--|------------------|--------------|---|--|-------------------------|--|
| ITEM NO. | PARTICULARS | POLICY ID | BASIS | 2014/15 | 2015/16 | | |
| | | | | (INCL. GST) | EXCL. GST | GST | TOTAL |
| 2.1.6 | Subdivision | C | Application | \$145 per lot | \$134.55 | 13.45 | \$148 |
| 2.1.7 | Subdivision supervision fee for new work carried out by private contractors on future Council assets | C | Application | 1% of estimated .engineering const. cost plus GST | 1% of estimated. engineering const. cost | YES | 1% of estimated engineering const. cost plus GST |
| 2.1.8 | Processing of variations to Building Code of Australia | C | Clause | \$324 per clause | \$300 | \$30 | \$330 |
| 2.1.9 | Modification of Construction Certificate | C | Application | \$60 or 50% of original fee, whichever is greater | \$55.45 or 50% of original fee, whichever is greater | \$5.55 | \$61 or 50% of original fee, whichever is greater |
| 2.2 | Compliance Certificates | | | | | | |
| 2.2.1 | Critical stage inspections | C | Application | \$105 | \$98.18 | \$9.82 | \$108 |
| 2.2.2 | Occupation certificate | C | Application | \$105 | \$98.18 | \$9.82 | \$108 |
| 2.2.3 | Subdivision Certificate | B | Application | \$105 | \$98.18 | \$9.82 | \$108 |
| 2.3 | Complying Development Certificates | | | | | | |
| 2.3.1 | Class 10 buildings less than 100m ² | C | | \$117 | \$109.09 | \$10.91 | \$120 |
| 2.3.1 | Buildings less than 150m ² other than Class 10 buildings | C | Application | \$176 | \$164.55 | \$16.45 | \$181 |
| 2.3.2 | Buildings greater than 150m ² other than rural sheds | C | Application | \$176 plus \$1.10 per additional m ² | \$164.55 plus \$1.00 per additional m ² | \$16.45 plus \$0.10 per | \$181 plus \$1.10 per additional m² |

| DEVELOPMENT SERVICES | | | | | | | |
|-----------------------------|---|-----------|-------------|---|--|---------------------------|--|
| ITEM NO. | PARTICULARS | POLICY ID | BASIS | 2014/15 | 2015/16 | | TOTAL |
| | | | | (INCL. GST) | EXCL. GST | GST | |
| | | | | | | additional m ² | |
| 2.3.3 | Rural sheds greater than 150m ² | C | Application | \$235 maximum | \$219.09 | 21.91 | \$241 maximum |
| 2.3.4 | Modification of Complying Development Certificate | C | Application | \$60 or 50% of original fee, whichever is greater | \$54.55 or 50% of original fee, whichever is greater | \$5.45 | \$60 or 50% of original fee, whichever is greater |
| 2.4 | Planning Certificates (s149, Environmental Planning and Assessment Act 1979) | | | | | | |
| 2.4.1 | s149 (2) & (3) | A | Application | \$53 | \$53 | NIL | \$53 |
| 2.4.2 | s149 (5) | A | Application | \$80 | \$80 | NIL | \$80 |
| 2.5 | Building Certificates | | | | | | |
| 2.5.1 | Class 1 building or Class 10 building for each dwelling containing in the building or in any other building in the allotment | A | Application | \$250 | \$250 | NIL | \$250 |
| 2.5.2 | Any other class of building | A | Application | \$250 | \$250 | NIL | \$250 |
| 2.5.3 | In any case where the application relates to a part of a building and that part consists of an external wall only or does not otherwise have a floor area | A | Application | \$250 | \$250 | NIL | \$250 |

| DEVELOPMENT SERVICES | | | | | | | |
|-----------------------------|---|------------------|--------------|---|---|------------|--|
| ITEM NO. | PARTICULARS | POLICY ID | BASIS | 2014/15 | 2015/16 | | |
| | | | | (INCL. GST) | EXCL. GST | GST | TOTAL |
| 2.5.4 | If it is reasonably necessary to carry out more than one inspection of the building before issuing a building certificate (not exceeding \$75) for the issue of the certificate. However, the Council may not charge for any initial inspection | A | Application | \$90 | \$90 | NIL | \$90 |
| 2.5.5 | Floor area of building or part not exceeding 200m ² | A | Application | \$250 | \$250 | NIL | \$250 |
| 2.5.6 | Exceeding 200m ² but not exceeding 2,000 m ² | A | Application | \$250 plus an additional 50 cents per square metres in addition to 200 square meters | \$250 plus an additional 50 cents per square metres in addition to 200 square meters | NIL | \$250 plus an additional 50 cents per square metres in addition to 200 square meters |
| 2.5.7 | Exceeding 2,000 m ² | A | Application | \$1165, plus an additional \$0.075 per square metres in addition to 2,000 square meters | \$1165, plus an additional \$0.075 per square metres in addition to 2,000 square meters | NIL | \$1165, plus an additional \$0.075 per square metres in addition to 2,000 square meters |
| 2.6 | Copy of Building Certificate | A | Copy | \$13 | \$13 | NIL | 13 |
| 2.7 | Certificate as to orders (s121ZP EP & A Act 1979) | A | Application | \$70 | \$70 | NIL | \$70 |
| 2.8 | Certificate as to notices (s735A LG Act 1993) | A | Application | \$80 | \$80 | NIL | \$80 |

| DEVELOPMENT SERVICES | | | | | | | |
|--|---|------------------|--------------|--------------------|------------------|------------|--------------|
| ITEM NO. | PARTICULARS | POLICY ID | BASIS | 2014/15 | 2015/16 | | TOTAL |
| | | | | (INCL. GST) | EXCL. GST | GST | |
| 2.9 | Expedited provision of certificate (by arrangement) | B | Application | \$22 | \$20 | \$2 | \$22 |
| 2.10 | Information Service Fee | | | | | | |
| 2.10.1 | Written response | B | Application | \$55 | \$50.91 | \$5.09 | \$56 |
| 2.10.2 | Written response and inspection | B | Application | \$100 | \$92.73 | \$9.27 | \$102 |
| 2.11 | Dwelling entitlement enquiry fee | B | Application | \$55 | \$50.91 | \$5.09 | \$56 |
| 2.12 | Duplicate Construction, Compliance, Occupation and Complying development Certificates | B | Application | \$22 | \$20 | \$2 | \$22 |
| 2.13 | Lodgement fee for all Part 4A certificates issued by private certifiers and kept by Council | A | Certificate | \$36 | \$36 | NIL | \$36 |
| 3. Local Activity and Road Act Applications | | | | | | | |
| 3.1 | Local Activities (s68) – other than those with a specific fee | B | Application | \$93 | \$95 | NIL | \$95 |
| 3.2 | Application to amend Local Activity Approval | B | Application | \$40 | \$41 | NIL | \$41 |

| DEVELOPMENT SERVICES | | | | | | | |
|-----------------------------|---|-----------|-------------|----------------------|-----------|---------|-------|
| ITEM NO. | PARTICULARS | POLICY ID | BASIS | 2014/15 | 2015/16 | | TOTAL |
| | | | | (INCL. GST) | EXCL. GST | GST | |
| 3.3 | Required Local Activity Inspections | B | Application | \$105 | \$98.18 | \$9.82 | \$108 |
| 3.4 | Minor sewer works application fee | B | Application | \$98 | \$91.82 | \$9.18 | \$101 |
| 3.5 | Septic tank (new) | B | Application | \$213 | \$219 | NIL | \$219 |
| 3.6 | Surveillance fee | | | | | | |
| 3.6.1 | Hairdressers Beauty Salon | B | Application | \$105 | \$98.18 | \$9.82 | \$108 |
| 3.6.2 | Undertakers Mortuary | B | Application | \$105 | \$98.18 | \$9.82 | \$108 |
| 3.7 | Temporary occupation of footpath by fence or hoarding during any building operation | | | | | | |
| 3.7.1 | Application | A | Application | \$20 | \$20 | NIL | \$20 |
| 3.7.2 | Occupation | B | Week | \$11 | \$10 | \$1 | \$11 |
| 3.8 | Street trading/street vending | | | | | | |
| 3.8.1 | Vehicle permit | B | Application | \$100 | \$93.63 | NIL | \$103 |
| 3.8.2 | Footpath trading/Outdoor dining | D* | Application | \$55 (2 year permit) | \$50 | \$5 | \$55 |
| 3.8.3 | Single free standing sign | D* | Application | \$22 (2 year permit) | \$20 | \$2 | \$22 |
| 3.9 | Impounded Advertising Structure release fee | B | Structure | \$116 | \$109.09 | \$10.91 | \$120 |
| 3.10 | On site sewerage | | | | | | |
| 3.10.1 | Registration | A | Application | \$31 | \$31 | NIL | \$31 |
| 3.10.2 | Inspection | B | Inspection | \$105 | \$98.18 | \$9.82 | \$108 |
| 3.11 | Water Connection application processing | A | Application | \$61.80 | \$64 | NIL | \$66 |

| DEVELOPMENT SERVICES | | | | | | | |
|--|---|------------------|--------------|--|---|----------------|---|
| ITEM NO. | PARTICULARS | POLICY ID | BASIS | 2014/15 | | 2015/16 | |
| | | | | (INCL. GST) | EXCL. GST | GST | TOTAL |
| 4. Development Services Administration | | | | | | | |
| 4.1 | Certified copy of document, map or plan | A | Copy | \$53 | \$53 | NIL | \$53 |
| 4.2 | Search for drainage diagram required under Conveyancing Act. Copy of diagram or written response provided | B | Diagram | \$52 | \$48.18 | \$4.82 | \$53 |
| 5. Caravan Parks, Camping Grounds and Manufactured Home Estates | | | | | | | |
| 5.1 | Application for approval to operate (LGA 1993) | B | Application | \$7 per site (minimum \$100) | \$7 per site (minimum \$100) | NIL | \$7 per site (minimum \$100) |
| 5.2 | Replacement approval (e.g. in the name of the new operator) | B | Application | \$52 | \$53 | NIL | \$53 |
| 5.3 | Inspection of manufactured home/ Reinspection | B | Application | \$70 | \$74 | NIL | \$74 |
| 6. Environmental Health Services | | | | | | | |
| 6.1 | Food premises administration fee | | | | | | |
| 6.1.1 | Retail | B | Application | \$52 | \$52 | NIL | \$52 |
| 6.1.2 | Community | D* | Application | NIL | NIL | NIL | NIL |
| 6.2 | Food premises inspection fee | B | Inspection | Maximum \$145 Minimum \$72.50 plus \$36.19 maximum | Maximum \$145 Minimum \$72.50 plus \$36.19 | NIL | Maximum \$145 Minimum \$72.50 plus \$36.19 |

| DEVELOPMENT SERVICES | | | | | | | |
|---|---|-----------|----------------|---------------------|-----------------------------|-----|-----------------------------|
| ITEM NO. | PARTICULARS | POLICY ID | BASIS | 2014/15 | 2015/16 | | TOTAL |
| | | | | (INCL. GST) | EXCL. GST | GST | |
| | | | | travelling expenses | maximum travelling expenses | | maximum travelling expenses |
| 6.3 | Issue of Improvement Notice - Food | A | Notice | \$330.00 | \$330 | NIL | \$330 |
| 7. Private and commercial swimming pools | | | | | | | |
| 7.1 | Application for exemption from barrier requirements | A | Application | \$70 | \$70 | NIL | \$70 |
| 7.2 | Barrier compliance inspection | | | | | | |
| 7.2.1 | Initial inspection | A | Inspection | \$105 | \$105 | NIL | \$105 |
| 7.2.2 | Reinspection | A | Inspection | \$100 | \$100 | NIL | \$100 |
| 7.2.3 | Issue of compliance certificate | A | Application | \$70 | \$70 | NIL | \$70 |
| 8. Companion animals | | | | | | | |
| 8.1 | Registration | | | | | | |
| 8.1.1 | Dog or cat (not desexed) | A | Lifetime | \$150 | \$189 | NIL | \$189 |
| 8.1.2 | Dog or cat (desexed) | A | Lifetime | \$40 | \$49 | NIL | \$49 |
| 8.1.3 | Dog or cat (desexed, owned by pensioner) | A | Lifetime | \$15 | \$19 | NIL | \$19 |
| 8.1.4 | Registered breeder | A | Lifetime | \$40 | \$49 | NIL | \$49 |
| 8.1.5 | Assistance animal | A | Lifetime | NIL | NIL | NIL | NIL |
| 8.1.6 | Working dog (on property) | A | Lifetime | NIL | NIL | NIL | NIL |
| 8.2 | Sustenance and release | A | Day per animal | \$11 | \$10 | \$1 | \$11 |

| DEVELOPMENT SERVICES | | | | | | | |
|-----------------------------|---|-----------|----------|--|----------------------------------|-----|--|
| ITEM NO. | PARTICULARS | POLICY ID | BASIS | 2014/15 | 2015/16 | | TOTAL |
| | | | | (INCL. GST) | EXCL. GST | GST | |
| 8.3 | Out of hours release | B | Instance | \$68 | | | \$70 |
| 8.4 | Microchipping of impounded animals | B | Animal | \$91 | | | \$93 |
| 9. Stock control | | | | | | | |
| 9.1 | Impounding | | | | | | |
| 9.1.1 | Horse, mule, ass, cow (cow and calf up to 3 months), camel, goat or pig | B | Animal | \$22 per animal minimum \$100 | \$24 | NIL | \$24 |
| 9.1.2 | Rams, ewes, sheep /lambs | B | Animal | \$6 per animal minimum \$100 | \$6/animal minimum \$100 | NIL | \$6 / animal minimum \$100 |
| 9.1.3 | Droving, walking or transportation fees | B | Instance | Ranger time and/or cartage costs + GST | Ranger time and/or cartage costs | YES | Ranger time and/or cartage costs + GST |
| 9.2 | Sustenance | | | | | | |
| 9.2.1 | Cattle, horse | D* | Day | \$4 + Direct costs | \$4 + Direct costs | NIL | \$4 + Direct costs |
| | Pig | D* | Day | Direct costs | Direct costs | NIL | Direct costs |
| | Sheep | D* | Day | 50c + direct costs | 50c + direct costs | NIL | 50c + direct costs |
| 9.3 | Attending stock on roads | D* | Instance | Direct costs | Direct costs | NIL | Direct costs |

| ENVIRONMENTAL SERVICES | | | | | | | |
|--|--|------------------|--------------------|---------------------------|------------------|------------|--------------|
| ITEM NO. | PARTICULARS | POLICY ID | BASIS | 2013/14 (INCL GST) | 2014/15 | | |
| | | | | | EXCL. GST | GST | TOTAL |
| 10. Waste Management Facilities | | | | | | | |
| 10.1 | Residential waste (within Berrigan Shire) | | | | | | |
| 10.1.1 | General | B | m ³ | \$20 | \$20 | \$2 | \$22 |
| 10.1.2 | Rubbish bag | B | each | \$3 | \$3.64 | \$0.36 | \$4 |
| 10.1.3 | 120l bin | B | each | \$3 | \$3.64 | \$0.36 | \$4 |
| 10.1.4 | 240l bin | B | each | \$6 | \$7.27 | \$0.73 | \$8 |
| 10.1.5 | Car boot | B | each | \$10 | \$10.91 | \$1.09 | \$12 |
| 10.1.6 | Ute, van or trailer up to 1m ² | B | each | \$20 | \$20 | \$2 | \$22 |
| 10.1.7 | Tandem trailer up to 2m ² | B | each | \$40 | \$40 | \$4 | \$44 |
| 10.1.8 | Gas bottles (spiked and debunged) | B | each | \$10 | \$10.91 | \$1.09 | \$12 |
| 10.1.9 | Car tyres | B | each | \$6 | \$7.27 | \$0.73 | \$8 |
| 10.1.10 | Light truck tyres | B | each | \$10 | \$10.91 | \$1.09 | \$12 |
| 10.1.11 | Heavy truck tyres | B | each | \$18 | \$18.18 | \$1.82 | \$20 |
| 10.1.12 | Tractor tyres | B | each | \$120 | \$113.64 | \$11.36 | \$125 |
| 10.1.13 | Earthmover tyres | B | each | \$180 | \$172.73 | \$17.27 | \$190 |
| 10.1.14 | Chemical drums | B | each | \$13 | \$13.64 | \$1.36 | \$15 |
| 10.1.15 | Asbestos | B | m ³ | \$300 | \$272.73 | \$27.27 | \$300 |
| 10.1.16 | Liquid bitumen waste | B | m ³ | \$18 | \$18.18 | \$1.82 | \$20 |
| 10.1.17 | Car batteries, white goods, scrap steel and the like | D* | | NIL | NIL | | NIL |
| 10.1.18 | Green waste | D* | Per m ³ | NIL | NIL | | NIL |
| 10.2 | Commercial waste (within Berrigan Shire) | | | | | | |
| 10.2.1 | General waste | C | Per m ³ | \$38 | \$36.36 | \$3.64 | \$40 |
| 10.2.2 | Skip – 2m | C | each | N/A | \$27.27 | \$2.73 | \$30 |
| 10.2.3 | Skip – 3m | C | each | N/A | \$40.91 | \$4.09 | \$45 |
| 10.2.3 | Green waste | C | Per m ³ | N/A | \$13.63 | \$1.37 | \$15 |

| ENVIRONMENTAL SERVICES | | | | | | | |
|-------------------------------|--|-----------|--------------------|--------------------|-----------|---------|-------|
| ITEM NO. | PARTICULARS | POLICY ID | BASIS | 2013/14 (INCL GST) | 2014/15 | | |
| | | | | | EXCL. GST | GST | TOTAL |
| 10.2.4 | Cardboard | C | Per m ³ | \$15 | \$18.18 | \$1.82 | \$20 |
| 10.2.5 | Asbestos | C | Per m ³ | \$300 | \$272.73 | \$27.27 | \$300 |
| 10.3 | Waste (outside Berrigan Shire) | | | | | | |
| 10.3.1 | General waste | C | Per m ³ | \$45 | \$45.45 | \$4.55 | \$50 |
| 10.3.2 | Skip – 2m | C | each | N/A | \$27.27 | \$2.73 | \$30 |
| 10.3.3 | Skip – 3m | C | each | N/A | \$40.91 | \$4.09 | \$45 |
| 10.3.2 | Asbestos | C | Per m ³ | \$300 | \$545.45 | \$54.55 | \$600 |
| 10.3.3 | Green waste | C | Per m ³ | N/A | \$13.63 | \$1.37 | \$15 |
| 10.3.4 | Cardboard | C | Per m ³ | \$15 | \$18.18 | \$1.82 | \$20 |
| 10.4 | Other tip charges | | | | | | |
| 10.4.1 | Fridge de-gassing | B | each | N/A | \$9.09 | \$0.91 | \$10 |
| 11. Waste collection | | | | | | | |
| 11.1 | Domestic waste | | | | | | |
| 11.1.1 | Standard service (1 x 120l MGB and 1 x 240l MRB) | B | Each | \$241 | \$256 | NIL | \$256 |
| 11.1.2 | Additional 120l MGB | B | Each | \$163 | \$173 | NIL | \$173 |
| 11.1.3 | Additional 240l MRB | B | Each | \$108 | \$125 | NIL | \$125 |
| 11.1.4 | Uncollected | B | Each | \$50 | \$52 | NIL | \$52 |
| 11.2 | Business waste | | | | | | |
| 11.2.1 | 1x 240l MGB | B | Each | \$228 | \$266 | NIL | \$266 |
| 11.2.2 | 1 x 240 MRB and 1 x 240l MRB | B | Each | \$327 | \$392 | NIL | \$392 |
| 12. Town water supply | | | | | | | |
| 12.1 | Access charge (standard connection) | B | Year | \$446 | \$474 | NIL | \$474 |
| 12.2 | Water restriction easement | B | Month | \$10.00 | \$10 | NIL | \$10 |
| 12.3 | Consumption – Treated | | | | | | |

| ENVIRONMENTAL SERVICES | | | | | | | |
|-------------------------------|--|------------------|--------------|---------------------------------------|---------------------------------------|------------|--|
| ITEM NO. | PARTICULARS | POLICY ID | BASIS | 2013/14 (INCL GST) | 2014/15 | | TOTAL |
| | | | | | EXCL. GST | GST | |
| 12.3.1 | BGA, BER, FIN Stage 4 restrictions | B | kL | \$1.46 | \$1.46 | NIL | \$1.46 |
| 12.3.2 | BGA, BER, FIN Other restrictions | B | kL | \$1.00 | \$1.00 | NIL | \$1.00 |
| 12.3.3 | BGA, BER, FIN No restrictions | B | kL | \$0.94 | \$0.94 | NIL | \$0.94 |
| 12.3.4 | TOC Stage 4 restrictions | B | kL | \$0.97 | \$0.97 | NIL | \$0.97 |
| 12.3.5 | TOC Other restrictions | B | kL | \$0.69 | \$0.69 | NIL | \$0.69 |
| 12.3.6 | TOC No restrictions | B | kL | \$0.62 | \$0.62 | NIL | \$0.62 |
| 12.4 | Consumption – Unfiltered | | | | | | |
| 12.4.1 | BGA, BER, FIN Stage 4 restrictions | B | kL | \$0.73 | \$0.73 | NIL | \$0.73 |
| 12.4.2 | BGA, BER, FIN Other restrictions | B | kL | \$0.52 | \$0.52 | NIL | \$0.52 |
| 12.4.3 | BGA, BER, FIN No restrictions | B | kL | \$0.47 | \$0.47 | NIL | \$0.47 |
| 12.5 | Berrigan Sports Club for water bypassing the Council's treatment and reticulation system | D* | kL | 3.1 cents | 3.1 cents | NIL | 3.1 cents |
| 12.6 | Consumption - Recreation reserves and public pools | D* | kL | 1/10 of applicable consumption charge | 1/10 of applicable consumption charge | NIL | 1/10 of applicable consumption charge |
| 12.7 | Connection – tapping | | | | | | |
| 12.7.1 | 100mm | B | Supply | \$7,020 | \$6,572.72 | \$657.28 | \$7,230 |
| 12.7.2 | 80mm | B | Supply | \$4,620 | \$4,327.27 | \$432.73 | \$4,760 |
| 12.7.3 | 50mm | B | Supply | \$2,250 | \$2,118.18 | \$211.82 | \$2,410 |
| 12.7.4 | 40mm | B | Supply | \$1,540 | \$1,445.45 | \$144.55 | \$1,590 |

| ENVIRONMENTAL SERVICES | | | | | | | |
|-------------------------------|--|-----------|------------|--|--|----------|---|
| ITEM NO. | PARTICULARS | POLICY ID | BASIS | 2013/14 (INCL GST) | 2014/15 | | TOTAL |
| | | | | | EXCL. GST | GST | |
| 12.7.5 | 32mm | B | Supply | \$1,050 | \$981.82 | \$98.18 | \$1,080 |
| 12.8 | Connection – meter | | | | | | |
| 12.8.1 | 1 x 20mm | B | Meter | \$290 | \$272.73 | \$27.27 | \$300 |
| 12.8.2 | 2 x 20mm | B | Meter | \$450 | \$422.73 | \$42.27 | \$465 |
| 12.8.3 | 1 x 25mm | B | Meter | \$330 | \$309.09 | \$30.91 | \$340 |
| 12.8.4 | 2 x 25mm | B | Meter | \$510 | \$481.82 | \$48.18 | \$530 |
| 12.9 | Connection – service | | | | | | |
| 12.9.1 | 1 x 20mm | B | Meter | \$920 | \$863.64 | \$86.36 | \$950 |
| 12.9.2 | 2 x 20mm | B | Meter | \$1,250 | \$1,172.73 | \$117.27 | \$1,290 |
| 12.9.3 | 1 x 25mm | B | Meter | \$1,080 | \$1,013.64 | \$101.36 | \$1,115 |
| 12.9.4 | 2 x 25mm | B | Meter | \$1,480 | \$1,386.36 | \$138.64 | \$1,525 |
| 12.10 | Disconnection | | | | | | |
| 12.10.1 | 20mm | B | Meter | \$66 | \$63.64 | \$6.36 | \$70 |
| 12.10.2 | 2 x 20mm | B | Meter | \$99 | \$90.91 | \$9.09 | \$100 |
| 12.10.3 | 3 x 20mm | B | Meter | \$132 | \$122.73 | \$12.27 | \$135 |
| 12.10.4 | Greater than 20mm | B | Each | Direct costs plus indirect costs + GST | Direct costs plus indirect costs + GST | YES | Direct costs plus indirect costs + GST |
| 12.11 | Reading and testing | | | | | | |
| 12.11.1 | Requested read (refundable if error found) | B | Property | \$27.50 to be paid prior to test | \$25 | \$2.50 | \$27.50 |
| 12.11.2 | Requested test (Refundable if error found) | B | Meter | \$55 to be paid prior to test | \$100 | \$10 | \$110 |
| 12.11.3 | Requested leakage inspection | B | Inspection | \$55 to be paid prior to test | \$50 | \$5 | \$55 |

| ENVIRONMENTAL SERVICES | | | | | | | |
|-------------------------------|--|-----------|-------------------|--------------------|------------|----------|---------|
| ITEM NO. | PARTICULARS | POLICY ID | BASIS | 2013/14 (INCL GST) | 2014/15 | | |
| | | | | | EXCL. GST | GST | TOTAL |
| 12.12 | Filtered water supplied to water carters | | | | | | |
| 12.12.1 | Establishment fee | B | Applica tion | \$15 | \$15 | NIL | \$15 |
| 12.12.2 | Water | B | kL | \$2.50 | \$2.50 | NIL | \$2.50 |
| 12.13 | Supply and delivery by vehicle of filtered water | B | 5,000 litres | ND | ND | NIL | ND |
| 13. Sewer | | | | | | | |
| 13.1 | Service charge | B | Year | \$382 | \$477 | NIL | \$477 |
| 13.2 | Pedestal Charge | | | | | | |
| 13.2.1 | Rateable Third and subsequent pedestal/urinal | B | Urinal or cistern | \$82 | \$103 | NIL | \$103 |
| 13.2.2 | Non Rateable Each pedestal/urinal | B | Urinal or cistern | \$82 | \$103 | NIL | \$103 |
| 13.3 | Low pressure sewer pump maintenance charge | B | Each | \$73 | \$91 | NIL | \$91 |
| 13.4 | Connection | | | | | | |
| 13.4.1 | Y Junction < 3m deep | B | Service | \$250 | \$236.36 | \$23.64 | \$260 |
| 13.4.2 | Y Junction > 3m deep | B | Service | \$500 | \$472.73 | \$47.27 | \$520 |
| 13.4.3 | Full service < 3m deep | B | Service | \$700 | \$654.55 | \$65.45 | \$750 |
| 13.4.4 | Full service > 3m deep | B | Service | \$1,400 | \$1,363.64 | \$136.36 | \$1,500 |
| 13.5 | Disconnection | B | Applica tion | \$250 | \$236.36 | \$23.64 | \$260 |

| ENVIRONMENTAL SERVICES | | | | | | | |
|-------------------------------|------------------|-----------|--------|-----------------------------------|-----------|--------|-----------------------------------|
| ITEM NO. | PARTICULARS | POLICY ID | BASIS | 2013/14 (INCL GST) | 2014/15 | | TOTAL |
| | | | | | EXCL. GST | GST | |
| 13.6 | Septage disposal | B | kL | \$17.50 | \$17.27 | \$1.73 | \$19 |
| 13.7 | Truckwash | C | Minute | \$0.44 (minimum charge \$4.40) | \$0.40 | \$0.04 | \$0.44 (minimum charge \$4.40) |

| TECHNICAL SERVICES | | | | | | | |
|---|---|-----------|-------------|--------------------|-----------|--------|---------|
| ITEM NO. | PARTICULARS | POLICY ID | BASIS | 2013/14 (INCL GST) | 2014/15 | | TOTAL |
| | | | | | EXCL. GST | GST | |
| 14. Stormwater drainage | | | | | | | |
| 14.1 | Stormwater Management Charge | | | | | | |
| 14.1.1 | Strata title properties | A* | Year | \$12.50 | \$12.50 | NIL | \$12.50 |
| 14.1.2 | Other properties | A* | Year | \$25 | \$25 | NIL | \$25 |
| 15. Roads, crossings and private works | | | | | | | |
| 15.1 | Road opening permit | B | Application | \$99 | \$90 | \$9 | \$99 |
| 15.2 | Gutter crossings | C | Application | ND | ND | YES | ND |
| 15.3 | Culvert crossings | C | Application | ND | ND | YES | ND |
| 15.4 | Other private works | C | Application | ND | ND | YES | ND |
| 15.5 | Gravel supply | C | m3 | ND | ND | YES | ND |
| 15.6 | Temporary road closure | B | Closure | \$105 | \$98.18 | \$9.82 | \$108 |
| 15.7 | Supply and installation of Rural Address sign | B | Sign | \$94 | \$82.72 | \$8.28 | \$97 |

| TECHNICAL SERVICES | | | | | | | |
|---|---|-----------|-------------|--|--|-------------------------------------|---|
| ITEM NO. | PARTICULARS | POLICY ID | BASIS | 2013/14 (INCL GST) | 2014/15 | | |
| | | | | | EXCL. GST | GST | TOTAL |
| 15.8 | Application for permanent road closure and report to Council | B | Application | \$290 | \$270.91 | \$27.09 | \$298 |
| 15.9 | Restricted Access Vehicle Routes | | | | | | |
| 15.9.1 | Application fee Class 1 & 3 permits | B | Application | New Fee | \$70 | NIL | \$70 |
| 15.9.2 | Route assessment | C | Assessment | New Fee | Cost + 10% | YES | Cost + 10% + GST |
| 15.9.3 | Structural assessment | C | Assessment | New Fee | Cost + 10% | YES | Cost + 10% + GST |
| 16. Tocumwal Aerodrome | | | | | | | |
| Note: Aerodrome fees apply from 1 January 2015 | | | | | | | |
| 16.1 | Access charges | | | | | | |
| 16.1.1 | Property abutting Tocumwal Aerodrome containing one or more hangars | D* | Year | \$0.80542per m ² of hangar space Maximum \$2,266 Minimum \$849.75 | \$0.75416 per m ² of hangar space Maximum \$2,121.81 Minimum \$795.68 | Maximum \$212.19 Minimum \$79.57 | \$0.82958 per m² of hangar space Maximum \$2,334 Minimum \$875.25 |
| 16.1.2 | Gliding Operations | D* | Year | \$1,265 in addition to 16.1.1 | \$1,181.81 | \$118.19 | \$1,300 in addition to 16.1.1 |
| 16.1.4 | Regular commercial users 200 movements per year or less | D* | Year | \$632.50 | \$592.27 | \$59.23 | \$651.50 |
| | Regular commercial users 201 movements per year or more | D* | Year | \$1.243 | \$1,163.64 | \$116.36 | \$1,280 |

| TECHNICAL SERVICES | | | | | | | |
|---------------------------|--|------------------|-------------------|---------------------------|------------------|------------|-----------------------|
| ITEM NO. | PARTICULARS | POLICY ID | BASIS | 2013/14 (INCL GST) | 2014/15 | | TOTAL |
| | | | | | EXCL. GST | GST | |
| 16.1.5 | Visiting flying schools | D* | Week part thereof | \$253 | \$236.36 | \$23.64 | \$260 |
| 16.2 | Aircraft parking fees (powered and unpowered) | | | | | | |
| 16.2.1 | Year | D* | Aircraft | \$686.40 | \$642.73 | \$64.27 | \$707 |
| 16.2.2 | Week | D* | Aircraft | \$12 | \$11.81 | \$1.19 | \$13 |
| 16.3 | Movement fees (Honesty box) | D* | Movement | \$10 | \$9.09 | \$0.91 | \$10 |
| 16.4 | Overweight aircraft use application | C | Application | \$132 | \$123.64 | \$12.36 | \$136 |
| 16.5 | Aerobatics – in accordance with the Tocumwal Aerodrome Management Plan | | | | | | |
| 16.5.1 | Conduct of events (including directly related training periods) Includes up to two events | C | Year | \$1,265 | \$1,181.81 | \$118.19 | \$1,300 |
| 16.5.2 | Training and practice (three days or part thereof) | C | Aircraft | \$66 | \$60 | \$6.00 | \$66 |
| 16.6 | Other aviation and commercial use, events etc. | C | Each | By negotiation | By negotiation | YES | By negotiation |

| CORPORATE SERVICES | | | | | | | |
|----------------------------|---|------------------|---|---------------------------|---------------------|--------------------|--------------------------------|
| ITEM NO. | PARTICULARS | POLICY ID | BASIS | 2013/14 (INCL GST) | EXCL. GST | 2014/15 GST | TOTAL |
| 17. Rating services | | | | | | | |
| 17.1 | Section 603 certificate | A* | Application | \$70 | \$70 | NIL | \$70 |
| 17.2 | Section 603 certificate – expedited service surcharge | B | Application | \$22 | \$20 | \$2 | \$22 |
| 17.3 | Certificate Reconciliation fee | B | Month | \$22 | \$20 | \$2 | \$22 |
| 17.4 | Rate enquiry fee | | | | | | |
| 17.4.1 | Written | B | Enquiry | \$7.70 | \$20 | \$2 | \$22 |
| 17.4.2 | Verbal | B | Enquiry | \$4.40 | \$10 | \$1 | \$11 |
| 17.5 | Computer sales advice | | | | | | |
| 17.5.1 | One property | B | Application | \$15 | \$23.64 | \$2.36 | \$25 |
| 17.5.2 | Up to 250 properties | B | Application + Per 15 minutes staff time | \$27.50 \$7.70 | \$45.45 \$10 | \$4.55 \$1 | \$50 \$11 |
| 17.5.3 | Over 250 properties | B | Application + Per 15 minutes staff time | \$33 \$7.70 | \$54.55 \$10 | \$5.45 \$1 | \$60 \$11 |
| 17.6 | Sales listing for registered valuers | | | | | | |
| 17.6.1 | Supply of list | B | Supply | \$550 | \$700 | \$70 | \$770 |
| 17.6.2 | Additional staff time | B | 15 minutes | \$20 | \$20 | \$2 | \$22 |
| 17.7 | Requested meter reading | B | Reading | \$27.50 | \$25 | \$2.50 | \$27.50 |
| 17.8 | Accrual of interest on rates and charges | A | Per annum | 9% | 8.5% | NIL | 8.5% |

| CORPORATE SERVICES | | | | | | | |
|--|------------------------------------|------------------|--------------|---------------------------|------------------|--------------------|--------------|
| ITEM NO. | PARTICULARS | POLICY ID | BASIS | 2013/14 (INCL GST) | EXCL. GST | 2014/15 GST | TOTAL |
| 17.9 | Valuation or ownership enquiry | | | | | | |
| 17.9.1 | Verbal | B | Enquiry | \$6.60 | \$6 | \$0.60 | \$6.60 |
| 17.9.2 | Written | B | Enquiry | \$14.30 | \$13 | \$1.30 | \$14.30 |
| 17.9.3 | Extract from valuation book | B | Extract | \$14.30 | \$13 | \$1.30 | \$14.30 |
| 17.10 | Title search | B | Search | N/A | \$20 | \$2 | \$22 |
| 17.11 | Reallocation of Electronic Payment | B | Each | N/A | \$9.09 | \$0.91 | \$10 |
| 18. Access to information (Government Information (Public Access) Act 2009) | | | | | | | |
| 18.1 | Application fee | A* | Application | \$30 | \$30 | NIL | \$30 |
| 18.2 | Processing charge | A* | Hour | \$30 | \$30 | NIL | \$30 |
| 19. Office services | | | | | | | |
| 19.1 | Returned cheque fee | B | Instance | \$16.50 | \$15 | \$1.50 | \$16.50 |
| 19.2 | Cancelled cheque fee | B | Instance | \$15 | \$15 | \$1.50 | \$16.50 |
| 19.3 | Maps | | | | | | |
| 19.3.1 | A1 with lots | C | Map | \$33 | \$35 | \$3.50 | \$38.50 |
| 19.3.2 | A1 with roads only | C | Map | \$16.50 | \$20 | \$2 | \$22 |
| 19.3.3 | A3 originals | C | Map | \$11 | \$15 | \$1.50 | \$16.50 |
| 19.3.4 | A3 photocopies | C | Map | \$4.40 | \$5 | \$0.50 | \$5.50 |
| 19.3.5 | A4 | C | Map | \$2.20 | \$3 | \$0.30 | \$3.30 |
| 19.3.6 | Custom map – up to A1 size | C | Map | \$110 | \$120 | \$12.00 | \$132 |
| 19.4 | Photocopying /Printing | | | | | | |
| 19.4.1 | A4 | C | Page | \$0.70 | \$0.73 | \$0.07 | \$0.80 |
| 19.4.2 | A3 | C | Page | \$0.35 | \$1.45 | \$0.15 | \$1.60 |
| 19.4.3 | Own paper | C | Page | \$0.25 | \$0.27 | \$0.03 | \$0.30 |
| 19.5 | Faxing | | | | | | |
| 19.5.1 | Send | C | Page | \$1.10 | \$1.36 | \$0.14 | \$1.50 |
| 19.5.2 | Receive | C | Page | \$0.55 | \$0.73 | \$0.07 | \$0.80 |

| COMMUNITY SERVICES | | | | | | | |
|------------------------------------|---|-----------|---------|---------------------------------|---------------------------------|-----|---------------------------------|
| ITEM NO. | PARTICULARS | POLICY ID | BASIS | 2013/14 (INCL GST) | 2014/15 | | |
| | | | | | EXCL. GST | GST | TOTAL |
| 20. Community facilities | | | | | | | |
| 20.1 | Public halls | D* | Booking | In consultation with Committees | In consultation with Committees | YES | In consultation with Committees |
| 20.2 | Recreation reserves | D* | Booking | In consultation with Committees | In consultation with Committees | YES | In consultation with Committees |
| 20.3 | Swimming pools | | | | | | |
| 20.3.1 | Entry | D* | Entry | In consultation with Committees | In consultation with Committees | YES | In consultation with Committees |
| 20.3.2 | Season ticket | D* | Season | In consultation with Committees | In consultation with Committees | YES | In consultation with Committees |
| 20.3.3 | Lifeguards | B | Hour | At cost + GST | At cost | YES | At cost |
| 21. Home and community care | | | | | | | |
| 21.1 | Meals on Wheels | | | | | | |
| 21.1.1 | Fresh meal | D* | Meal | \$7 | \$9 | NIL | \$9 |
| 21.1.2 | Frozen meal | D* | Meal | \$5.50 | \$6 | NIL | \$6 |
| 21.1.3 | Non HACC client | D* | Meal | \$8 | \$12 | NIL | \$12 |
| 21.2 | Transport | | | | | | |
| 21.2.1 | General users | D* | km | \$0.15 | \$0.15 | NIL | \$0.15 |
| 21.2.2 | Veterans Affairs Users/Non HACC clients | D* | km | \$0.65 | \$0.65 | NIL | \$0.65 |
| 21.3 | Home modification | D* | Job | Per HACC guidelines | Per HACC guidelines | NIL | Per HACC guidelines |

| COMMUNITY SERVICES | | | | | | | |
|---------------------------|-----------------------------|------------------|--------------|---------------------------|---------------------|------------|---------------------|
| ITEM NO. | PARTICULARS | POLICY ID | BASIS | 2013/14 (INCL GST) | 2014/15 | | |
| | | | | | EXCL. GST | GST | TOTAL |
| 21.4 | Home maintenance | D* | Job | Per HACC guidelines | Per HACC guidelines | NIL | Per HACC guidelines |
| 22. Libraries | | | | | | | |
| 22.1 | Borrowings | | | | | | |
| 22.1.1 | Borrowing charge | A* | Loan | NIL | NIL | | NIL |
| 22.1.2 | Online search | A* | Search | NIL | NIL | | NIL |
| 22.1.3 | Internal transfer | A* | Loan | NIL | NIL | | NIL |
| 22.1.4 | Reservation | B | Item | NIL | NIL | | NIL |
| 22.1.5 | Inter-library loan | B | Item | \$5.50 | \$8.00 | \$0.80 | \$8.80 |
| 22.1.5 | Overdue notice | B | Notice | \$1.10 | \$1.09 | \$0.11 | \$1.20 |
| 22.1.6 | Overdue fee (per item) | B | Day | \$0.10 | \$0.09 | \$0.01 | \$0.10 |
| 22.2 | Replacement membership card | B | Issue | \$2.50 | \$2.27 | \$0.23 | \$2.50 |
| 22.3 | Public access computers | A* | Sitting | NIL | NIL | | NIL |
| 22.4 | Wi-Fi hotspot | A* | Login | NIL | NIL | | NIL |
| 22.5 | Print/Photocopy | B | Page | \$0.35 | \$0.32 | \$0.03 | \$0.35 |
| 22.6 | Fax | | | | | | |
| 22.6.1 | Initial sheet | B | Page | \$1.10 | \$1.00 | \$0.10 | \$1.10 |
| 22.6.2 | Additional sheets | B | Page | \$0.30 | \$0.32 | \$0.03 | \$0.35 |
| 22.7 | Scanning | B | Page | \$2.20 | \$1.00 | \$0.10 | \$1.10 |
| 22.8 | Laminating | | | | | | |
| 22.8.1 | A4 | B | Page | \$2.30 | \$2.00 | \$0.20 | \$2.20 |
| 22.8.2 | A3 | B | Page | \$3.30 | \$3.00 | \$0.30 | \$3.30 |
| 22.8.3 | Business card | B | Page | \$1.20 | \$1.00 | \$0.10 | \$1.10 |

| COMMUNITY SERVICES | | | | | | | |
|---------------------------|--|-----------|-----------|--|---------------------|-------------------|-----------------------------|
| ITEM NO. | PARTICULARS | POLICY ID | BASIS | 2013/14 (INCL GST) | 2014/15 | | |
| | | | | | EXCL. GST | GST | TOTAL |
| 22.9 | USB device | C | Device | \$10 | \$9.09 | \$0.91 | \$10 |
| 22.10 | Room hire | | | | | | |
| 22.10.1 | Community Use (during Library Opening Hours) | D* | Use | NIL | NIL | NIL | NIL |
| 22.10.2 | Community Use (After Hours) | D* | Use | \$5.00 | \$9.09 | \$0.91 | \$10 |
| 22.10.3 | Commercial Use (Business and After Hours) | B | Per Hour | N/A | \$9.09 | \$0.91 | \$10 |
| 22.11 | Book club | B | Year | \$50 per person Min \$500 per group | \$45.45 \$454.55 | \$4.55 \$45.45 | \$50 \$500 |
| 23. Cemetery | | | | | | | |
| 23.1 | Lawn Cemetery Note: Standard plaque is 380mm x 280mm cast bronze with the choice of one emblem Where a Department of Veterans Affairs plaque is supplied for the deceased, the cost of the plaque will be refunded and the cost of installation met by the deceased's estate. | | | | | | |
| 23.1.1 | Single interment (includes standard plaque) | B | Interment | \$1,717 | \$1,681.82 | \$168.18 | \$1,850 |
| 23.1.2. | Double interment | | | | | | |
| 23.1.2.1 | First interment (includes standard plaque) | B | Interment | \$1,846 | \$1,832.73 | 183.27 | \$2,016. |
| 23.1.2.2 | Second interment (additional 5 line plaque) | B | Interment | \$651 | \$631.82 | \$63.18 | \$695 |

| COMMUNITY SERVICES | | | | | | | |
|---------------------------|--|------------------|--------------|---------------------------|------------------|------------|-----------------|
| ITEM NO. | PARTICULARS | POLICY ID | BASIS | 2013/14 (INCL GST) | 2014/15 | | |
| | | | | | EXCL. GST | GST | TOTAL |
| 23.1.3 | Interment of ashes | | | | | | |
| 23.1.3.1 | Placed concurrently with interment (includes standard dual plaque) | B | Interment | \$220 | \$207.27 | \$20.73 | \$228 |
| 23.1.3.2 | Placed in existing interment (includes additional 5 line plaque) | B | Interment | \$430 | \$418.18 | \$41.82 | \$460 |
| 23.1.4 | Stillborn interment (at head of grave – no right of burial in grave) | B | Interment | \$202 | \$197.27 | \$19.73 | \$217 |
| 23.1.5 | Outside normal hours surcharge | B | Interment | \$185 | \$210.91 | \$21.09 | \$232.00 |
| 23.2 | General section | | | | | | |
| 23.2.1 | Site reservation | B | Site | \$246 | \$239.09 | \$23.91 | \$263 |
| 23.2.2 | Interment | B | Interment | \$55 | \$51.82 | \$5.18 | \$57 |
| 23.2.3 | Stillborn interment (designated area or at foot of grave) | B | Interment | \$202 | \$197.27 | \$19.73 | \$217 |
| 23.3 | Grave digging – General section | | | | | | |
| 23.3.1 | Machine - ordinary hours | B | Interment | \$381 | \$369.09 | \$36.91 | \$406 |
| 23.3.2 | Hand- ordinary hours | B | Interment | \$587 | \$570 | \$57 | \$627 |
| 23.3.3 | Machine - not ordinary hours | B | Interment | \$556 | \$539.09 | \$53.91 | \$593 |
| 23.3.4 | Hand- not ordinary hours | B | Interment | \$752 | \$730.91 | \$73.09 | \$804 |
| 23.3 | Monumental masonry | | | | | | |
| 23.3.1 | Permit to erect kerb and/or monument | B | Permit | \$32 | \$34 | NIL | \$34 |
| 23.3.2 | Removal and reinstatement | B | Each | \$202 | \$197.27 | \$19.73 | \$217 |

| COMMUNITY SERVICES | | | | | | | |
|---------------------------|--------------------|------------------|--------------|---------------------------|--------------------------|------------|---------------------------------|
| ITEM NO. | PARTICULARS | POLICY ID | BASIS | 2013/14 (INCL GST) | 2014/15 | | |
| | | | | | EXCL. GST | GST | TOTAL |
| 23.4 | Plaques | | | | | | |
| 23.4.1 | Standard single | B | Plaque | \$484 | \$485.45 | \$48.55 | \$534 |
| 23.4.2 | Standard dual | B | Plaque | \$646 | \$668.18 | \$66.82 | \$735 |
| 23.4.3 | Non-standard | B | Plaque | Available on application | Available on application | YES | Available on application |
| 23.5 | Memorial wall | | | | | | |
| 23.5.1 | Reservation | B | Each | \$178 | \$170 | \$17 | \$187 |
| 23.5.2 | Interment | B | Each | \$878 | \$820 | \$82 | \$902 |

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